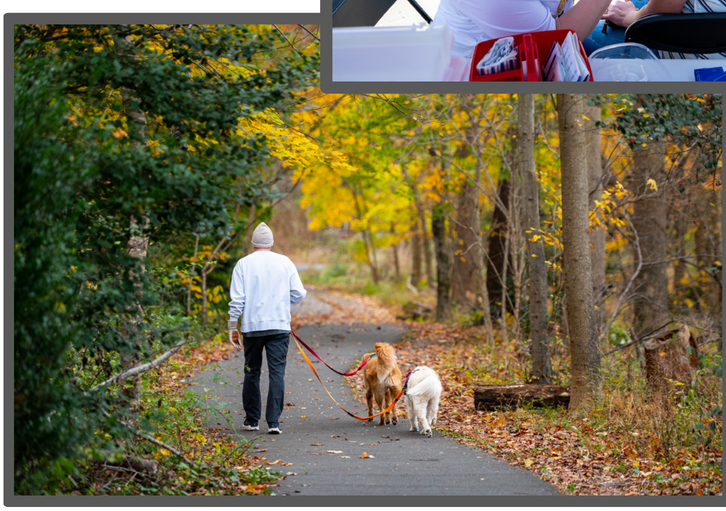
FY 2023
Advertised Budget Plan



Volume 2: Capital Construction and Other Operating Funds

www.fairfaxcounty.gov/budget

Fairfax County, Virginia

Fiscal Year 2023
Advertised Budget Plan

Volume 2: Capital Construction and Other Operating Funds

1742

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Special thanks to the FOCUS Business Support Group,
the Countywide Data Analytics Group,
the Countywide Strategic Plan Coordination Group,
the Economic, Demographic and Statistical Research Group,
the Office of Public Affairs, the Department of Tax Administration,
and all other agency staff that assisted in the
development of the FY 2023 budget

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Fairfax County
Virginia

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morrill

Executive Director

BUDGET CALENDAR

For Development and Adoption of the FY 2023 Budget

2021	July	**July 1:** Fiscal Year 2022 begins.
	November	**November 23:** County Executive and FCPS superintendent provide FY 2023 budget forecasts at joint meeting of Board of Supervisors and School Board.
2022	January	**January 13:** Superintendent releases FCPS FY 2023 Proposed budget. **January 24:** School Board holds public hearings on budget.
	February	**February 22:** County Executive releases FY 2023 Advertised Budget Plan. **February 24:** School Board adopts FCPS FY 2023 Advertised Budget.
	March	**March 8:** Board of Supervisors authorizes advertisement of proposed real estate tax rate for FY 2023.
	April	**April 12-14:** Board of Supervisors holds public hearings on County budget. **April 22:** Board of Supervisors Budget Committee meeting for pre-markup to discuss changes to County Executive's FY 2023 Advertised Budget Plan. **April 26:** Board of Supervisors mark-up of County Executive's FY 2023 Advertised Budget Plan. **April 28:** School Board FY 2023 Approved Budget presented for new business.
	May	**May 5:** School Board holds public hearings on budget. **May 10:** Board of Supervisors adopts FY 2023 budget and tax rate, including transfer to FCPS. **May 26:** School Board adopts FY 2023 Approved Budget.
	July	**July 1:** Fiscal Year 2023 begins.

Fairfax County is committed to nondiscrimination on the basis of disability in all County programs, services and activities. Reasonable accommodations will be provided upon request. For information, call the Department of Management and Budget at 703-324-2391, TTY 711 (Virginia Relay Center).

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How to Read the Budget

Volume 2 Overview

Volume 2 contains information on non-General Fund budgets or "Other Funds." A fund accounts for a specific set of activities that a government performs. For example, refuse disposal is an activity and therefore, a fund that is classified as a Special Revenue Fund. These other funds, such as Special Revenue Funds, are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Volume 2 also features the County's *proprietary* funds, i.e., Enterprise Funds and Internal Service Funds. These funds account for County activities, which operate similarly to private sector businesses inasmuch as they measure net income, financial position, and changes in financial position. Enterprise Funds are used to account for operations in which costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges. Internal Service Funds are used to account for the financing of goods or services provided by one County department or agency to another on an allocated cost recovery basis for items such as telecommunications charges, printing, data processing, etc. The County also has several *fiduciary* funds, better known as Custodial and Trust Funds, in which funds are used to account for assets held by the County in a trustee capacity or as an agent for other individuals, entities and/or other funds.

Fund Narratives

Each County fund is represented with its own narrative that contains programming and budgetary information. The narratives have several elements including:

- Agency Mission and Focus
- Pandemic Response and Impact
- Organization Chart
- Budget and Staff Resources
- FY 2023 Funding Adjustments/Changes to the FY 2022 Adopted Budget Plan
- Cost Centers (funding and position detail)
- Performance Measurement Results
- Fund Statement
- Summary of Capital Projects
- Summary of Grant Funding

Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because staff positions are not budgeted in these funds; that is, they only provide funding for the purchase and construction of capital construction projects. However, Capital Funds do have a summary of capital projects that lists the cost of each project in a Fund. A brief example of each section follows.

Agency Mission and Focus

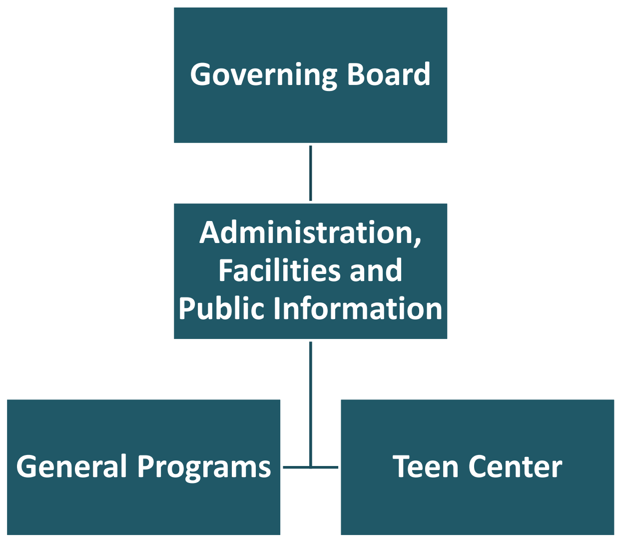
The agency mission is a broad statement reflecting intended accomplishments for achievement of the agency's public purpose. It describes the unique contribution of the organization to the County government and residents receiving services and provides a framework within which an agency operates. The agency focus section includes a description of the agency's programs and services. The agency's relationship with County boards, authorities or commissions may be discussed here, as well as key drivers or trends that may be influencing how the agency is conducting business. The focus section is also designed to inform the reader about the strategic direction of the agency and the challenges that it is currently facing.

Pandemic Response and Impact

The COVID-19 pandemic has had a significant impact on County agencies and the communities they serve. A Pandemic Response and Impact section has been included in some agency and fund narratives to describe the effects that the pandemic has had on the agency's operations, including actions taken to reduce the spread of the disease, support provided to residents, businesses and nonprofit organizations that have been adversely impacted by the pandemic, and modifications to business practices so that services can continue to be provided safely.

Organization Chart

The organization chart displays the organizational structure of each fund. An example depicting the organizational structure for Fund 40060, McLean Community Center, is shown below.



Budget Staff and Resources

The Budget and Staff Resources table provides an overview of expenditures and positions in each fund. Expenditures are generally summarized in five primary categories:

- ***Personnel Services*** consist of expenditure categories including regular pay, shift differential, limited-term support, overtime pay, and fringe benefits.

- ***Operating Expenses*** are the day-to-day expenses involved in the administration of the agency, such as office supplies, printing costs, repair and maintenance for equipment, and utilities.

- ***Capital Equipment*** includes items that have a value that exceeds $5,000 and an expected life of more than one year, such as an automobile or other heavy equipment.

- ***Recovered Costs*** are reimbursements from other County agencies for specific services or work performed or reimbursements of work associated with capital construction projects. These reimbursements are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

- ***Capital Projects*** are expenditures related to the acquisition, renovation, or construction of major capital items, including facilities (schools, libraries, parks facilities, police, and fire stations), transportation improvements, trails/sidewalks, and stormwater management facilities. These activities typically stretch over multiple fiscal years. For funds which contain capital projects, a

Summary of Capital Projects is provided in the fund narrative listing the funding related to each specific project.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,275,277	$3,680,405	$3,725,629	$4,060,877
Operating Expenses	994,267	2,265,625	2,408,114	2,671,950
Capital Projects	537,401	400,000	763,302	1,100,000
Total Expenditures	**$4,806,945**	**$6,346,030**	**$6,897,045**	**$7,832,827**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	32 / 29.2	32 / 29.2	32 / 29.2	34 / 31.2

The Authorized Positions section of the Budget and Staff Resources table provides the position count of merit positions across fiscal years, including FY 2021 Actuals, the FY 2022 Adopted Budget Plan, the *FY 2022 Revised Budget Plan*, and the FY 2023 Advertised Budget Plan. The table also reflects the authorized hours of each position with the designation of a full-time equivalent (FTE). For example, an FTE of 1.0 means that the position is authorized to be filled with a full-time employee (2,080 hours annually), while an FTE of 0.5 signals that the position is authorized to be filled only half-time (up to 1,040 hours annually).

FY 2023 Funding Adjustments

The “FY 2023 Funding Adjustments” section summarizes changes to the budget. The first part of this section includes adjustments since the approval of the FY 2022 Adopted Budget Plan necessary to support the FY 2023 program. These adjustments may include compensation increases, funding associated with new positions, internal service charge adjustments, and funding adjustments associated with position movements. The sum of all the funding adjustments listed explains the entire change from the FY 2022 Adopted Budget Plan to the FY 2023 Advertised Budget Plan.

Employee Compensation **$182,953**

An increase of $182,953 in Personnel Services includes $132,649 for a 4.01 percent market rate adjustment (MRA) for all employees and $50,304 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Other Post-Employment Benefits **($16,593)**

A decrease of $16,593 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Programmatic Adjustments **$620,437**

An increase of $620,437, includes $214,112 in Personnel Services and $406,325 in Operating Expenses to support projected program operations in FY 2023. In addition, 2/2.0 FTE new positions, including a network analyst position and an administrative support position, are included to support expanded activities within the community center.

Capital Projects **$700,000**

An increase of $700,000 in Capital Projects is included to support improvements to the facility, including a roof replacement, projector, and electric vehicle charging stations.

Changes to the FY 2022 Adopted Budget Plan

The "Changes to FY 2022 Adopted Budget Plan" section reflects all approved changes in the *FY 2022 Revised Budget Plan* since passage of the FY 2022 Adopted Budget Plan. It also includes all adjustments made as part of the *FY 2021 Carryover Review*, *FY 2022 Mid-Year Review*, and all other approved changes made through December 31, 2021.

Carryover Adjustments **$551,015**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $551,015, including $45,224 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $505,791 is due to $363,302 in unexpended project balances and $142,489 in operating costs mainly attributable to park and recreational equipment.

Cost Centers

As an introduction to the more detailed information included for each functional area or cost center, a brief description of the cost centers is included (see example below). A listing of the staff resources for each cost center is also included, showing the number of positions by job classification and annotations for additions, or transfers of positions from one agency/fund to another. In addition, the full-time equivalent status is provided to easily denote a full- or part-time position as well as total position counts for the cost center in this table.

Administration, Facilities and Public Information

Administration, Facilities and Public Information cost center administers the facilities and programs of the McLean Community Center, assists residents and local groups' planning activities, and provides information to residents in order to facilitate their integration into the life of the community.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$2,616,875	$2,634,413	$3,094,083	$3,712,539
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	17 / 14.7	17 / 14.7	17 / 14.7	19 / 16.7

Performance Measurement Results

Fairfax County has an established Performance Measurement program, and measures have been included in the County's budget volumes for many years with specific goals, objectives, and performance indicators. Goals are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. Objectives are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect the planned benefit(s) to customers, be written to allow measurement of progress and describe a quantifiable target. Indicators are the first-level data for reporting performance on those objectives.

Where applicable, each narrative includes a table of key performance measures, primarily focused on outcomes. In addition, there is also a web link to a comprehensive table featuring both the cost center performance measurement goal, objective, and a complete set of a "Family of Measures".

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Administration, Facilities and Public Information						
Percent change in patrons using the Center	48.8%	(49.4%)	(52.2%)	(56.3%)	457.1%	5.9%
General Programs						
Percent change in participation in classes and Senior Adult activities	29.5%	(21.5%)	(71.4%)	(62.3%)	241.5%	1.4%
Percent change in participation at Special Events	162.9%	(86.0%)	(37.8%)	88.5%	261.1%	1.2%
Percent change in participation at Performing Arts activities	(41.3%)	14.6%	(38.1%)	(54.5%)	201.5%	7.7%
Percent change in participation at Youth Activities	(39.7%)	10.3%	(53.2%)	(40.9%)	184.9%	25.7%
Teen Center						
Percent change in weekend patrons	20.3%	(79.3%)	(50.0%)	(100.0%)	1,500.0%	33.3%
Percent change in weekday patrons	(14.5%)	9.4%	(65.3%)	(81.8%)	584.8%	21.2%

This "Family of Measures" presents an overall view of the performance measurement program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. The concept of a Family of Measures encompasses the following types of indicators and serves as the structure for a performance measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

- Input: Value of resources used to produce an output (this data – funding and positions – are listed in the agency summary tables).
- Output: Quantity or number of units produced.
- Efficiency: Inputs used per unit of output.
- Service Quality: Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
- Outcome: Qualitative consequences associated with a program.

Fund Statement

A fund statement provides a summary of all collected revenue, expenditures, transfers in and transfers out for a given fiscal year. It also provides the total funds available at the beginning of a fiscal year and an ending balance. In addition to the components shown in the example below, some fund statements may include lines for "transfers." A transfer is simply the movement of funding from one fund to another, including within the County's internal structure. An amount transferred out of one fund to another fund is recorded as a Transfer Out, while an amount transferred into a fund from another fund is recorded as a Transfer In. The following fund statement example includes descriptions of its various components.

A. Beginning Balance
This represents the balance carried forward from the prior fiscal year.

B. Revenue Categories

C. Expenditure Categories

D. Ending Balance: The Ending Balance equals the Total Available funds minus Total Disbursements. These balances may be restricted or unrestricted, reserved for a specific purpose, or unreserved and used for future requirements.

E. Reserves: A portion of the fund balance or retained earnings segregated for specific purposes. These reserves may be driven by program or legal requirements.

F. Tax Rate: Where applicable, the tax rate for the funding and support of the service or facility is cited in the fund statement, e.g., facilities and operations of the McLean Community Center (MCC) are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1A, Dranesville.

FUND STATEMENT

	Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
A	**Beginning Balance**	**$6,059,796**	**$5,170,823**	**$6,531,813**	**$5,630,070**
B	**Revenue:**				
	Taxes	$5,034,090	$4,855,237	$4,855,237	$5,636,842
	Interest	19,338	85,000	85,000	20,000
	Rental Income	13,954	83,070	83,070	80,670
	Instructional Fees	143,108	450,000	450,000	467,300
	Performing Arts	13,424	144,140	144,140	114,550
	Special Events	394	62,900	62,900	53,400
	Youth Programs	3,306	113,050	113,050	138,910
	Teen Center Income	24,070	189,000	189,000	212,500
	Visual Arts	26,630	0	0	0
	Miscellaneous Income	648	12,905	12,905	8,655
	Total Revenue	**$5,278,962**	**$5,995,302**	**$5,995,302**	**$6,732,827**
	Total Available	**$11,338,758**	**$11,166,125**	**$12,527,115**	**$12,362,897**
C	**Expenditures:**				
	Personnel Services	$3,275,277	$3,680,405	$3,725,629	$4,060,877
	Operating Expenses	994,267	2,265,625	2,408,114	2,671,950
	Capital Projects	537,401	400,000	763,302	1,100,000
	Total Expenditures	**$4,806,945**	**$6,346,030**	**$6,897,045**	**$7,832,827**
	Total Disbursements	**$4,806,945**	**$6,346,030**	**$6,897,045**	**$7,832,827**
D	**Ending Balance[1]**	**$6,531,813**	**$4,820,095**	**$5,630,070**	**$4,530,070**
	Equipment Replacement Reserve[2]	$105,579	$119,906	$119,906	$0
E	Capital Project Reserve[3]	5,901,234	4,175,189	4,985,164	3,530,070
	Operating Contingency Reserve[4]	525,000	525,000	525,000	1,000,000
F	**Tax Rate per $100 of Assessed Value**	**$0.023**	**$0.023**	**$0.023**	**$0.023**

[1] The Ending Balance fluctuates due to adjustments in revenues and expenditures, as well as carryover of balances each fiscal year.

[2] The Equipment Replacement Reserve had been established by the McLean Community Center Governing Board to set aside funding for future equipment purchases at 2 percent of total revenue. Beginning in FY 2023, this amount will be included in the Capital Project Reserve.

[3] The Capital Project Reserve is primarily for the Renovation of the McLean Community Center (MCC). The MCC Board has authorized utilizing an amount of $8.0 million over a multiyear period for the renovation. The Capital Project Reserve also funds other capital projects for MCC and the Old Fire House Teen Center.

[4] The Operating Contingency Reserve has been established by the MCC Governing Board to set aside cash reserves for operations as a contingency for unanticipated expenses and fluctuations in the center's revenue stream. The amount was increased to $1,000,000 starting in FY 2023.

Summary of Capital Projects

A summary of capital projects is included in all Capital Project Funds, and selected Enterprise Funds, Housing Funds, and Special Revenue Funds that support capital expenditures. The summary of capital projects provides detailed financial information about each capital project within each fund, including total project estimates, prior year expenditure, revised budget plans, and proposed funding levels. The summary of capital projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Total Project Estimate: A capital project Total Project Estimate (TPE) is composed of funds already expended, currently appropriated, proposed or adopted in the budget year, and proposed for future years. In short, it is the total amount proposed to be expended over the life of the project.

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
McLean Community Center Improvements (CC-000006)	$7,027,829	$472,896.10	$666,311.93	$1,100,000
Old Firehouse Improvements (CC-000018)	190,975	64,505.00	96,990.00	0
Total	**$7,218,804**	**$537,401.10**	**$763,301.93**	**$1,100,000**

1742

Summary Schedules
Appropriated Funds

COUNTY OF FAIRFAX
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1742
VIRGINIA

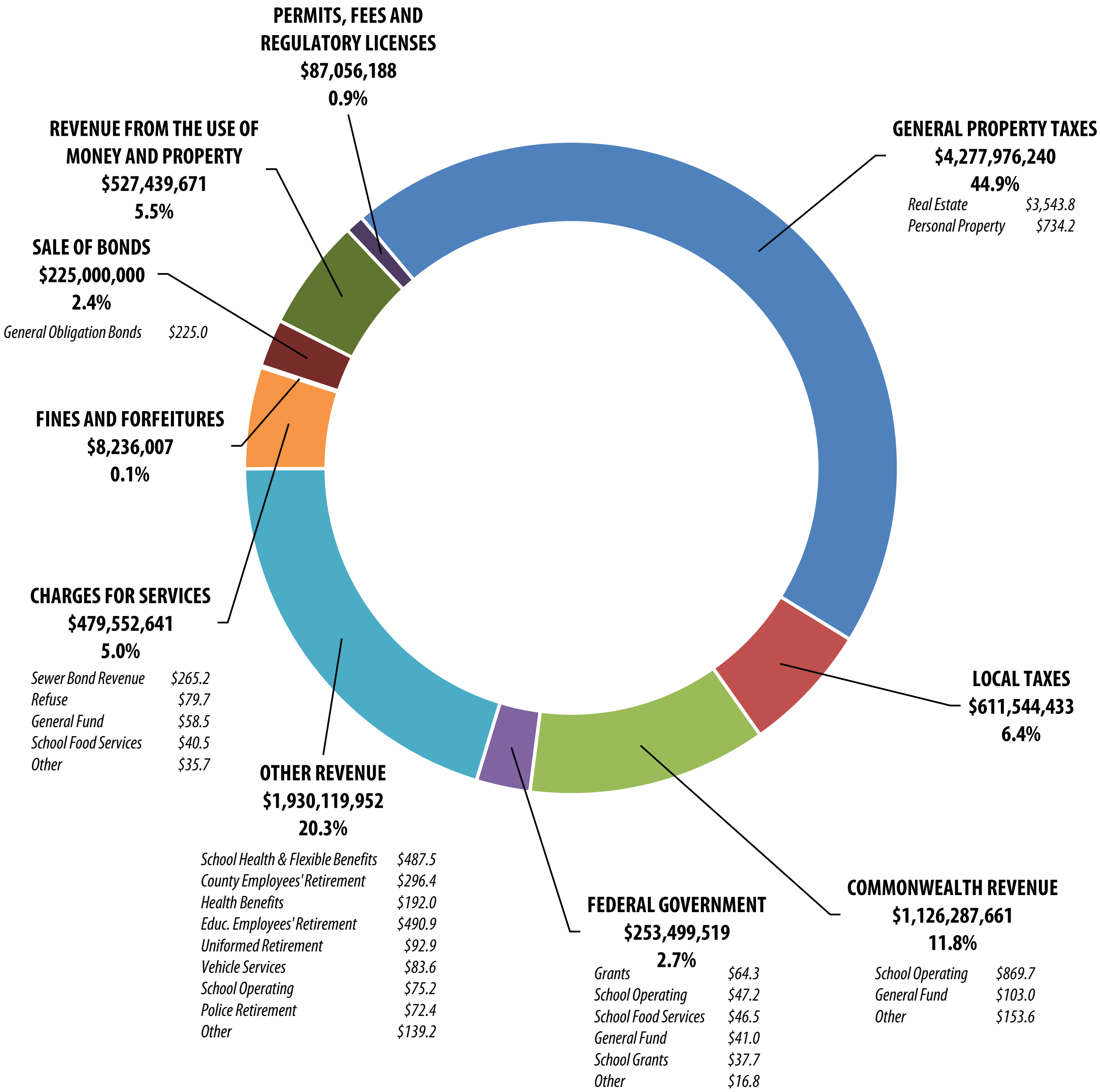
FY 2023

Advertised Budget Plan

FY 2023 ADVERTISED BUDGET PLAN

REVENUE ALL FUNDS

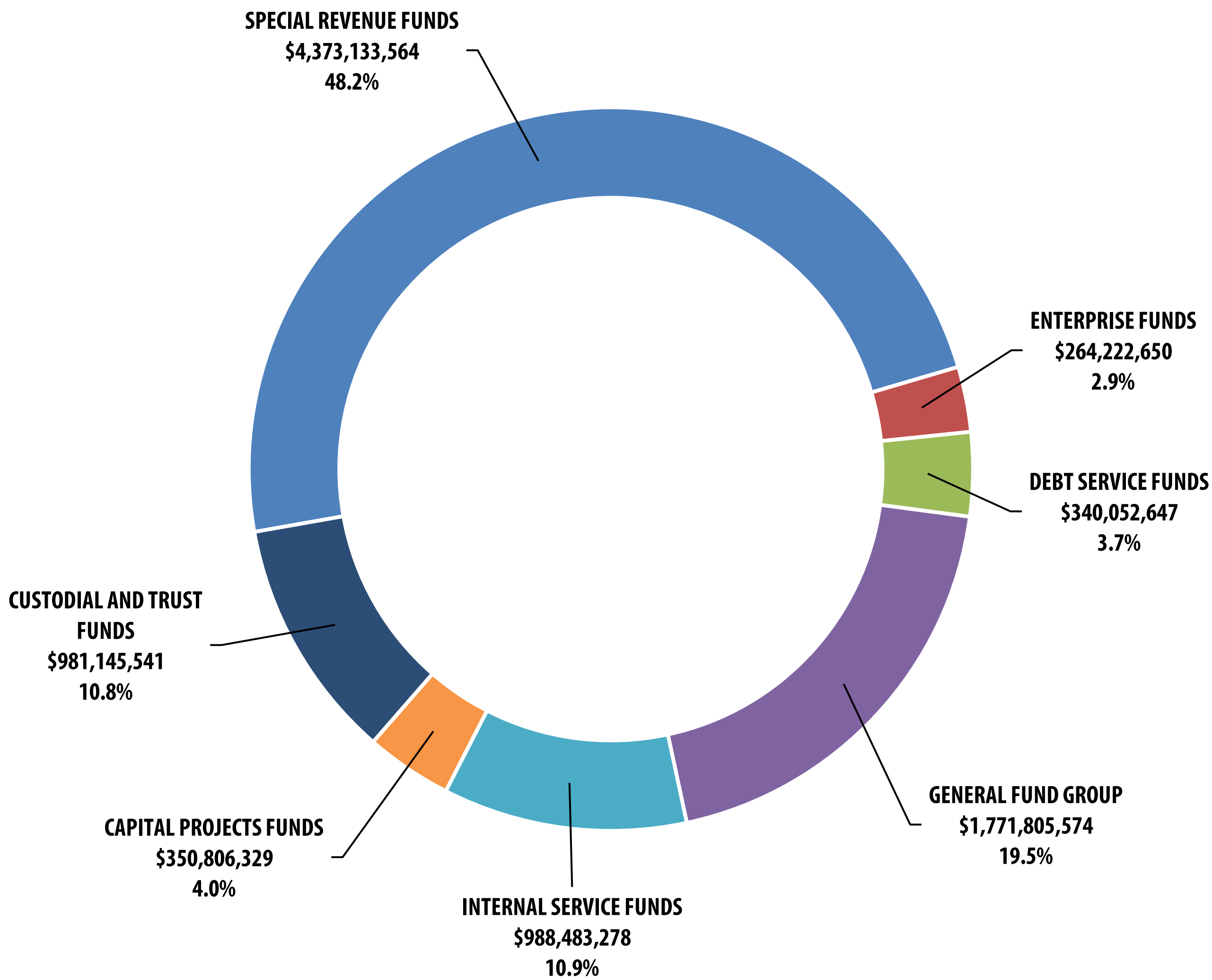
(subcategories in millions)



TOTAL REVENUE = $9,526,712,312

For presentation purposes, Personal Property Taxes of $211,313,944 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

FY 2023 ADVERTISED BUDGET PLAN
EXPENDITURES ALL FUNDS



TOTAL EXPENDITURES = $9,069,649,583

FY 2023 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2021 Actual [1]	FY 2022 Adopted Budget Plan [2]	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan [3]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS						
General Fund Group						
10001 General Fund [4]	$4,591,629,711	$4,518,324,960	$4,537,966,780	$4,847,783,676	$309,816,896	6.83%
10010 Revenue Stabilization	696,889	0	0	0	0	-
10015 Economic Opportunity Reserve	107,109	150,000	150,000	150,000	0	0.00%
10030 Contributory Fund	0	5,000,000	5,000,000	0	(5,000,000)	(100.00%)
10040 Information Technology Projects	3,462,085	0	0	0	0	-
Total General Fund Group	**$4,595,895,794**	**$4,523,474,960**	**$4,543,116,780**	**$4,847,933,676**	**$304,816,896**	**6.71%**
Debt Service Funds						
20000 Consolidated Debt Service	$2,984,500	$2,828,000	$2,328,000	$2,305,500	($22,500)	(0.97%)
Capital Project Funds						
30000 Metro Operations and Construction	$42,000,000	$42,000,000	$40,981,671	$42,000,000	$1,018,329	2.48%
30010 General Construction and Contributions	8,219,148	4,475,000	167,483,240	4,475,000	(163,008,240)	(97.33%)
30015 Environmental and Energy Program	29,237	0	0	0	0	-
30020 Infrastructure Replacement and Upgrades	419,949	0	0	0	0	-
30030 Library Construction	2,000,000	0	98,000,000	0	(98,000,000)	(100.00%)
30040 Contributed Roadway Improvements	10,997,597	181,732	181,732	134,000	(47,732)	(26.27%)
30050 Transportation Improvements	17,437,344	0	55,140,000	0	(55,140,000)	(100.00%)
30070 Public Safety Construction	42,515,648	0	327,510,000	0	(327,510,000)	(100.00%)
30090 Pro Rata Share Drainage Construction	2,655,357	0	0	0	0	-
30300 Affordable Housing Development and Investment	20,152,820	19,670,000	19,670,000	25,386,000	5,716,000	29.06%
30400 Park Authority Bond Construction	15,188,237	0	154,570,000	0	(154,570,000)	(100.00%)
S31000 Public School Construction	182,771,664	181,451,000	563,483,932	181,451,000	(382,032,932)	(67.80%)
Total Capital Project Funds	**$344,387,001**	**$247,777,732**	**$1,427,020,575**	**$253,446,000**	**($1,173,574,575)**	**(82.24%)**
Special Revenue Funds						
40000 County Transit Systems	$40,462,820	$53,524,876	$50,134,620	$38,455,738	($11,678,882)	(23.30%)
40010 County and Regional Transportation Projects	114,136,256	103,343,105	283,342,595	108,323,634	(175,018,961)	(61.77%)
40030 Cable Communications	19,533,010	19,237,413	19,237,413	18,719,981	(517,432)	(2.69%)
40040 Fairfax-Falls Church Community Services Board	37,455,237	36,165,350	36,165,350	37,156,906	991,556	2.74%
40045 Early Childhood Birth to 5	24,626	215,960	215,960	215,960	0	0.00%
40050 Reston Community Center	9,171,704	9,475,156	9,475,156	10,148,245	673,089	7.10%
40060 McLean Community Center	5,278,962	5,995,302	5,995,302	6,732,827	737,525	12.30%
40070 Burgundy Village Community Center	42,804	84,219	84,219	86,659	2,440	2.90%
40080 Integrated Pest Management Program	2,630,719	2,700,483	2,700,483	2,700,483	0	0.00%
40090 E-911	50,316,084	45,021,390	45,021,390	45,021,390	0	0.00%
40100 Stormwater Services	87,565,179	87,175,738	178,853,531	94,393,055	(84,460,476)	(47.22%)
40110 Dulles Rail Phase I Transportation Improvement District	16,157,131	15,295,113	15,295,113	15,629,149	334,036	2.18%
40120 Dulles Rail Phase II Transportation Improvement District	20,781,067	20,375,303	20,375,303	21,481,900	1,106,597	5.43%
40125 Metrorail Parking System Pledged Revenues	3,425,245	7,568,848	7,568,848	7,568,848	0	0.00%
40130 Leaf Collection	2,204,724	2,367,104	2,367,104	2,397,606	30,502	1.29%
40140 Refuse Collection and Recycling Operations	18,505,312	19,659,767	19,659,767	23,310,978	3,651,211	18.57%
40150 Refuse Disposal	50,449,417	52,383,100	52,383,100	55,332,035	2,948,935	5.63%
40170 I-95 Refuse Disposal	10,226,334	11,063,444	11,063,444	10,852,574	(210,870)	(1.91%)
40180 Tysons Service District	8,988,953	8,607,631	8,607,631	8,809,234	201,603	2.34%
40190 Reston Service District	2,320,595	2,397,229	2,397,229	2,510,794	113,565	4.74%
40200 Land Development Services [5]	0	0	0	48,556,995	48,556,995	-

FY 2023 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2021 Actual [1]	FY 2022 Adopted Budget Plan [2]	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan [3]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
40300 Housing Trust Fund	5,679,509	3,667,191	3,667,191	3,667,191	0	0.00%
40330 Elderly Housing Programs	1,298,122	508,820	508,820	0	(508,820)	(100.00%)
50000 Federal/State Grants	234,262,380	113,705,421	498,063,304	121,784,625	(376,278,679)	(75.55%)
50800 Community Development Block Grant	13,035,023	5,960,799	15,959,425	6,128,149	(9,831,276)	(61.60%)
50810 HOME Investment Partnerships Program	3,652,633	2,141,854	12,845,477	2,175,471	(10,670,006)	(83.06%)
S10000 Public School Operating	937,832,463	888,264,348	1,194,561,236	992,062,583	(202,498,653)	(16.95%)
S40000 Public School Food and Nutrition Services	57,267,865	86,373,274	86,373,274	88,524,680	2,151,406	2.49%
S43000 Public School Adult and Community Education	5,576,885	7,426,558	7,495,611	7,677,828	182,217	2.43%
S50000 Public School Grants and Self Supporting Programs	48,276,669	55,854,182	87,172,376	54,198,096	(32,974,280)	(37.83%)
Total Special Revenue Funds	**$1,806,557,728**	**$1,666,558,978**	**$2,677,590,272**	**$1,834,623,614**	**($842,966,658)**	**(31.48%)**
TOTAL GOVERNMENTAL FUNDS	**$6,749,825,023**	**$6,440,639,670**	**$8,650,055,627**	**$6,938,308,790**	**($1,711,746,837)**	**(19.79%)**
PROPRIETARY FUNDS						
Internal Service Funds						
60000 County Insurance	$929,992	$1,130,859	$1,130,859	$685,000	($445,859)	(39.43%)
60010 Department of Vehicle Services	67,590,428	82,580,158	82,831,097	83,567,927	736,830	0.89%
60020 Document Services	5,257,657	5,119,226	5,119,226	5,100,000	(19,226)	(0.38%)
60030 Technology Infrastructure Services	42,477,299	43,518,628	43,518,628	44,927,305	1,408,677	3.24%
60040 Health Benefits	169,712,957	165,167,622	165,167,622	192,010,764	26,843,142	16.25%
S60000 Public School Insurance	15,606,931	17,271,339	17,271,340	17,346,338	74,998	0.43%
S62000 Public School Health and Flexible Benefits	468,828,411	467,828,538	469,095,999	487,523,547	18,427,548	3.93%
Total Internal Service Funds	**$770,403,675**	**$782,616,370**	**$784,134,771**	**$831,160,881**	**$47,026,110**	**6.00%**
Enterprise Funds						
69000 Sewer Revenue	$251,944,896	$255,144,500	$255,144,500	$267,487,800	$12,343,300	4.84%
69030 Sewer Bond Debt Reserve	8,732,151	0	0	0	0	-
69310 Sewer Bond Construction	232,866,478	0	5,110,662	0	(5,110,662)	(100.00%)
Total Enterprise Funds	**$493,543,525**	**$255,144,500**	**$260,255,162**	**$267,487,800**	**$7,232,638**	**2.78%**
TOTAL PROPRIETARY FUNDS	**$1,263,947,200**	**$1,037,760,870**	**$1,044,389,933**	**$1,098,648,681**	**$54,258,748**	**5.20%**
FIDUCIARY FUNDS						
Custodial Funds						
70000 Route 28 Tax District	$11,807,850	$11,826,948	$11,826,948	$12,156,286	$329,338	2.78%
70040 Mosaic District Community Development Authority	2,832,300	4,882,023	4,882,023	4,881,435	(588)	(0.01%)
Total Custodial Funds	**$14,640,150**	**$16,708,971**	**$16,708,971**	**$17,037,721**	**$328,750**	**1.97%**
Trust Funds						
73000 Employees' Retirement Trust	$1,417,934,219	$596,915,393	$596,915,393	$572,879,390	($24,036,003)	(4.03%)
73010 Uniformed Employees Retirement Trust	546,274,546	219,108,528	219,108,528	205,358,874	(13,749,654)	(6.28%)
73020 Police Retirement Trust	517,618,405	175,249,261	175,249,261	171,514,056	(3,735,205)	(2.13%)
73030 OPEB Trust	112,302,470	2,233,974	2,233,974	5,272,557	3,038,583	136.02%
S71000 Educational Employees' Retirement	883,639,391	438,492,614	463,992,617	490,921,243	26,928,626	5.80%
S71100 Public School OPEB Trust	62,855,549	26,818,000	26,818,000	26,771,000	(47,000)	(0.18%)
Total Trust Funds	**$3,540,624,580**	**$1,458,817,770**	**$1,484,317,773**	**$1,472,717,120**	**($11,600,653)**	**(0.78%)**
TOTAL FIDUCIARY FUNDS	**$3,555,264,730**	**$1,475,526,741**	**$1,501,026,744**	**$1,489,754,841**	**($11,271,903)**	**(0.75%)**
TOTAL APPROPRIATED FUNDS	**$11,569,036,953**	**$8,953,927,281**	**$11,195,472,304**	**$9,526,712,312**	**($1,668,759,992)**	**(14.91%)**
Appropriated From (Added to) Surplus	**($3,137,493,980)**	**($546,650,967)**	**$1,274,163,006**	**($639,642,722)**	**($1,913,805,728)**	**(150.20%)**

FY 2023 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2021 Actual [1]	FY 2022 Adopted Budget Plan [2]	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan [3]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
TOTAL AVAILABLE	**$8,431,542,973**	**$8,407,276,314**	**$12,469,635,310**	**$8,887,069,590**	**($3,582,565,720)**	**(28.73%)**
Less: Internal Service Funds	**($770,403,675)**	**($782,616,370)**	**($784,134,771)**	**($831,160,881)**	**($47,026,110)**	**6.00%**
NET AVAILABLE	**$7,661,139,298**	**$7,624,659,944**	**$11,685,500,539**	**$8,055,908,709**	**($3,629,591,830)**	**(31.06%)**

EXPLANATORY NOTE:

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year of the "Expenditure by Fund/Summary of Appropriated Funds," net of any transfers between funds.

1 **Not reflected are the following adjustments to balance in FY 2021:**
Fund 60000, County Insurance, net change in accrued liability of $1,642,000.
Fund S40000, Public School Food and Nutrition Services, change in inventory of ($63,990).
Fund S60000, Public School Insurance, net change in accrued liability of $3,823,551.

2 **Not reflected are the following adjustments to balance in FY 2022:**
Fund 10015, Economic Opportunity Reserve, assumes carryover of the Total Available funding of $45,644,215 from FY 2021.
Fund S50000, Public School Grants and Self-Supporting Programs, assumes carryover of Summer School Reserve of $3,962,299.
Fund S60000, Public School Insurance, assumes carryover of Allocated Reserve of $1,905,899.
Fund S62000, Public School Health and Flexible Benefits, assumes carryover of Premium Stabilization Reserve of $103,050,776.

3 **Not reflected are the following adjustments to balance in FY 2023:**
Fund 10015, Economic Opportunity Reserve, assumes carryover of the Total Available funding of $47,374,111 from FY 2022.
Fund S10000, Public School Operating, reflects the proposed Transfer In from Fund 20000, Consolidated County and Schools Debt Service Fund, as shown in the School Board's Advertised Budget, which is currently ($269,861) less than the Transfer Out from Fund 20000. Final adjustments will be reflected at the *FY 2022 Carryover Review*.
Fund S31000, Public School Construction, reflects the proposed Transfer In from Fund 10001, General Fund, as shown in the School Board's Advertised Budget, which is currently ($2,500,000) less than the Transfer Out from Fund 10001, General Fund. Final adjustments will be reflected at the *FY 2022 Carryover Review*.
Fund S40000, Public School Food and Nutrition Services, assumes carryover of General Reserve of $6,225,115.
Fund S50000, Public School Grants and Self-Supporting Programs, assumes carryover of Summer School Reserve of $6,388,639 and reflecrs the proposed Transfer In from Fund 40030, Cable Communications, as shown in the School Board's Advertised Budget, which is currently $176,550 greater than the Transfer Out from Fund 40030. Final adjustments will be reflected at the *FY 2022 Carryover Review*.
Fund S60000, Public School Insurance, assumes carryover of Allocated Reserve of $2,566,321.
Fund S62000, Public School Health and Flexible Benefits, assumes carryover of Premium Stabilization Reserve of $121,681,881.

4 Fairfax County will receive $222.89 million in emergency funding through the American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds to respond to the COVID-19 emergency. This funding will be provided in two tranches, with the first half of the funding provided in May 2021 and the second half provided no earlier than 12 months later. On June 8, 2021, the Board of Supervisors approved an increase of $111.45 million to the *FY 2021 Revised Budget Plan* to recognize the receipt of the first half of this funding and to allow the Board to begin to identify uses of these funds.

5 As part of the FY 2023 Advertised Budget Plan, Agency 31, Land Development Services, is moved from the General Fund to a new Fund 40200, Land Development Services, to provide greater transparency in the use of fees charged by LDS. This change results in a reduction of $42.62 million to General Fund expenditures and associated revenues as all activity related to the agency is transferred to the new fund.

FY 2023 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2021 Estimate	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS							
General Fund Group							
10001 General Fund[1]	$1,919,206,074	$1,655,311,104	$1,655,016,336	$1,861,317,651	$1,743,187,376	($118,130,275)	(6.35%)
10015 Economic Opportunity Reserve	45,644,215	(926,048)	0	47,374,111	0	(47,374,111)	(100.00%)
10020 Consolidated Community Funding Pool	12,681,743	12,299,085	12,283,724	12,666,382	12,897,910	231,528	1.83%
10030 Contributory Fund	15,267,460	15,260,496	19,493,160	20,178,160	15,720,288	(4,457,872)	(22.09%)
10040 Information Technology Projects	58,063,391	21,761,263	0	59,591,858	0	(59,591,858)	(100.00%)
Total General Fund Group	**$2,050,862,883**	**$1,703,705,900**	**$1,686,793,220**	**$2,001,128,162**	**$1,771,805,574**	**($229,322,588)**	**(11.46%)**
Debt Service Funds							
20000 Consolidated Debt Service	$328,661,525	$327,105,690	$335,713,873	$340,291,589	$340,052,647	($238,942)	(0.07%)
Capital Project Funds							
30000 Metro Operations and Construction	$82,239,462	$82,239,462	$82,670,850	$82,670,850	$91,635,513	$8,964,663	10.84%
30010 General Construction and Contributions	242,704,976	48,891,202	21,054,278	261,189,043	27,172,006	(234,017,037)	(89.60%)
30015 Environmental and Energy Program	17,428,219	5,041,179	1,298,767	31,915,044	1,298,767	(30,616,277)	(95.93%)
30020 Infrastructure Replacement and Upgrades	51,493,582	8,208,670	0	63,611,179	1,500,000	(62,111,179)	(97.64%)
30030 Library Construction	110,348,940	3,636,330	0	106,712,610	0	(106,712,610)	(100.00%)
30040 Contributed Roadway Improvements	40,485,749	2,960,960	0	48,340,654	0	(48,340,654)	(100.00%)
30050 Transportation Improvements	75,625,208	15,383,642	0	67,678,910	0	(67,678,910)	(100.00%)
30060 Pedestrian Walkway Improvements	6,070,070	2,405,178	800,000	0	0	0	-
30070 Public Safety Construction	378,395,345	48,644,258	0	338,487,741	0	(338,487,741)	(100.00%)
30090 Pro Rata Share Drainage Construction	3,228,301	170,837	0	5,712,821	0	(5,712,821)	(100.00%)
30300 Affordable Housing Development and Investment	63,518,021	10,912,512	19,670,000	83,181,329	25,386,000	(57,795,329)	(69.48%)
30400 Park Authority Bond Construction	184,446,972	16,437,744	0	169,347,465	0	(169,347,465)	(100.00%)
S31000 Public School Construction	547,751,142	161,056,471	203,976,143	658,872,289	203,814,043	(455,058,246)	(69.07%)
Total Capital Project Funds	**$1,803,735,987**	**$405,988,445**	**$329,470,038**	**$1,917,719,935**	**$350,806,329**	**($1,566,913,606)**	**(81.71%)**
Special Revenue Funds							
40000 County Transit Systems	$122,868,886	$107,649,141	$137,930,629	$141,957,123	$130,399,164	($11,557,959)	(8.14%)
40010 County and Regional Transportation Projects	382,007,665	53,767,236	65,943,105	424,930,301	69,801,634	(355,128,667)	(83.57%)
40030 Cable Communications	18,986,762	9,433,376	10,373,836	17,633,533	11,665,893	(5,967,640)	(33.84%)
40040 Fairfax-Falls Church Community Services Board	188,436,413	170,513,493	184,856,796	199,895,087	202,350,409	2,455,322	1.23%
40045 Early Childhood Birth to 5	32,827,189	25,112,422	32,835,596	33,123,520	33,452,573	329,053	0.99%
40050 Reston Community Center	11,391,235	7,300,914	8,651,779	10,938,211	9,606,316	(1,331,895)	(12.18%)
40060 McLean Community Center	7,078,257	4,806,945	6,346,030	6,897,045	7,832,827	935,782	13.57%
40070 Burgundy Village Community Center	137,878	7,507	46,806	126,939	47,656	(79,283)	(62.46%)
40080 Integrated Pest Management Program	3,520,628	1,537,084	3,336,239	3,685,668	3,433,931	(251,737)	(6.83%)
40090 E-911	67,375,308	49,425,400	53,465,076	68,390,137	57,683,070	(10,707,067)	(15.66%)
40100 Stormwater Services	255,914,462	74,598,088	86,050,738	267,972,778	92,993,055	(174,979,723)	(65.30%)
40110 Dulles Rail Phase I Transportation Improvement District	27,457,600	27,456,424	14,466,350	18,218,750	14,008,250	(4,210,500)	(23.11%)
40120 Dulles Rail Phase II Transportation Improvement District	42,544,976	29,231,743	500,000	13,313,233	500,000	(12,813,233)	(96.24%)
40125 Metrorail Parking System Pledged Revenues	16,953,917	14,182,503	14,788,460	17,559,874	12,597,518	(4,962,356)	(28.26%)
40130 Leaf Collection	2,405,565	2,017,232	2,615,535	2,634,001	2,648,462	14,461	0.55%
40140 Refuse Collection and Recycling Operations	21,700,522	19,332,911	20,139,769	21,795,213	21,569,641	(225,572)	(1.03%)
40150 Refuse Disposal	63,430,485	56,385,537	53,741,293	59,299,086	58,152,178	(1,146,908)	(1.93%)
40170 I-95 Refuse Disposal	19,325,318	8,490,865	8,317,216	18,082,618	10,259,599	(7,823,019)	(43.26%)
40180 Tysons Service District	10,902,868	202,621	0	10,700,247	0	(10,700,247)	(100.00%)
40190 Reston Service District	915,248	52,688	0	862,560	0	(862,560)	(100.00%)
40200 Land Development Services[2]	0	0	0	0	45,810,268	45,810,268	-
40300 Housing Trust Fund	25,217,181	6,354,210	3,667,191	23,021,190	3,667,191	(19,353,999)	(84.07%)
40330 Elderly Housing Programs	3,299,914	3,233,208	2,435,868	2,480,942	0	(2,480,942)	(100.00%)
50000 Federal/State Grants	552,389,644	231,050,638	118,138,075	543,534,510	126,217,279	(417,317,231)	(76.78%)
50800 Community Development Block Grant	33,445,514	23,573,088	5,960,799	16,390,155	6,128,149	(10,262,006)	(62.61%)
50810 HOME Investment Partnerships Program	6,080,769	3,438,156	2,141,854	12,751,196	2,175,471	(10,575,725)	(82.94%)
S10000 Public School Operating[3]	3,166,442,898	2,942,528,053	3,044,345,859	3,539,123,072	3,265,508,063	(273,615,009)	(7.73%)
S40000 Public School Food and Nutrition Services	69,386,079	67,194,263	86,373,274	94,400,662	94,749,795	349,133	0.37%

FY 2023 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2021 Estimate	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
Special Revenue Funds (Cont.)							
S43000 Public School Adult and Community Education	$8,642,222	$7,112,179	$8,401,558	$8,473,446	$8,682,078	$208,632	2.46%
S50000 Public School Grants & Self Supporting Programs	125,740,729	63,123,362	82,091,763	141,340,066	81,193,094	(60,146,972)	(42.55%)
Total Special Revenue Funds	**$5,286,826,132**	**$4,009,111,287**	**$4,057,961,494**	**$5,719,531,163**	**$4,373,133,564**	**($1,346,397,599)**	**(23.54%)**
TOTAL GOVERNMENTAL FUNDS	**$9,470,086,527**	**$6,445,911,322**	**$6,409,938,625**	**$9,978,670,849**	**$6,835,798,114**	**($3,142,872,735)**	**(31.50%)**
PROPRIETARY FUNDS							
Internal Service Funds							
60000 County Insurance	$39,591,667	$24,437,144	$31,565,173	$43,565,943	$35,013,475	($8,552,468)	(19.63%)
60010 Department of Vehicle Services	89,456,595	61,602,232	84,177,317	89,669,996	79,225,959	(10,444,037)	(11.65%)
60020 Document Services	10,459,805	9,508,623	9,227,924	9,605,926	9,337,443	(268,483)	(2.79%)
60030 Technology Infrastructure Services	52,666,082	43,875,092	47,774,739	60,015,286	48,641,772	(11,373,514)	(18.95%)
60040 Health Benefits	237,785,224	178,475,276	176,514,488	206,913,153	187,146,541	(19,766,612)	(9.55%)
S60000 Public School Insurance	19,142,443	16,263,589	19,177,238	20,025,785	19,912,660	(113,125)	(0.56%)
S62000 Public School Health and Flexible Benefits	559,053,681	446,493,115	567,938,109	593,117,192	609,205,428	16,088,236	2.71%
Total Internal Service Funds	**$1,008,155,497**	**$780,655,071**	**$936,374,988**	**$1,022,913,281**	**$988,483,278**	**($34,430,003)**	**(3.37%)**
Enterprise Funds							
69010 Sewer Operation and Maintenance	$112,051,516	$105,517,872	$113,528,060	$120,126,915	$119,360,510	($766,405)	(0.64%)
69020 Sewer Bond Parity Debt Service	32,446,306	25,890,283	32,106,606	32,106,606	33,503,257	1,396,651	4.35%
69040 Sewer Bond Subordinate Debt Service	25,437,026	25,213,477	25,689,605	25,689,605	22,358,883	(3,330,722)	(12.97%)
69300 Sewer Construction Improvements	131,311,053	86,233,313	86,000,000	131,077,740	89,000,000	(42,077,740)	(32.10%)
69310 Sewer Bond Construction	240,788,824	41,199,008	0	202,404,431	0	(202,404,431)	(100.00%)
Total Enterprise Funds	**$542,034,725**	**$284,053,953**	**$257,324,271**	**$511,405,297**	**$264,222,650**	**($247,182,647)**	**(48.33%)**
TOTAL PROPRIETARY FUNDS	**$1,550,190,222**	**$1,064,709,024**	**$1,193,699,259**	**$1,534,318,578**	**$1,252,705,928**	**($281,612,650)**	**(18.35%)**
FIDUCIARY FUNDS							
Custodial Funds							
70000 Route 28 Tax District	$12,335,672	$11,805,684	$11,826,948	$11,827,898	$12,156,286	$328,388	2.78%
70040 Mosaic District Community Development Authority	2,832,300	2,832,300	4,882,023	4,882,023	4,881,435	(588)	(0.01%)
Total Custodial Funds	**$15,167,972**	**$14,637,984**	**$16,708,971**	**$16,709,921**	**$17,037,721**	**$327,800**	**1.96%**
Trust Funds							
73000 Employees' Retirement Trust	$430,470,264	$413,760,682	$426,470,138	$426,493,508	$434,904,094	$8,410,586	1.97%
73010 Uniformed Employees Retirement Trust	150,184,046	143,350,436	142,615,196	142,620,204	148,226,421	5,606,217	3.93%
73020 Police Retirement Trust	114,431,686	109,992,865	113,665,556	113,670,564	114,947,679	1,277,115	1.12%
73030 OPEB Trust	24,870,927	23,660,459	13,605,968	13,605,968	14,360,228	754,260	5.54%
S71000 Educational Employees' Retirement	219,849,097	204,869,657	229,223,973	225,332,934	234,792,898	9,459,964	4.20%
S71100 Public School OPEB Trust	19,994,500	10,449,991	16,923,500	16,923,500	16,876,500	(47,000)	(0.28%)
Total Trust Funds	**$959,800,520**	**$906,084,090**	**$942,504,331**	**$938,646,678**	**$964,107,820**	**$25,461,142**	**2.71%**
TOTAL FIDUCIARY FUNDS	**$974,968,492**	**$920,722,074**	**$959,213,302**	**$955,356,599**	**$981,145,541**	**$25,788,942**	**2.70%**
TOTAL APPROPRIATED FUNDS	**$11,995,245,241**	**$8,431,342,420**	**$8,562,851,186**	**$12,468,346,026**	**$9,069,649,583**	**($3,398,696,443)**	**(27.26%)**
Less: Internal Service Funds[4]	**($1,008,155,497)**	**($780,655,071)**	**($936,374,988)**	**($1,022,913,281)**	**($988,483,278)**	**$34,430,003**	**(3.37%)**
NET EXPENDITURES	**$10,987,089,744**	**$7,650,687,349**	**$7,626,476,198**	**$11,445,432,745**	**$8,081,166,305**	**($3,364,266,440)**	**(29.39%)**

[1] Fairfax County will receive $222.89 million in emergency funding through the American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds to respond to the COVID-19 emergency. This funding will be provided in two tranches, with the first half of the funding provided in May 2021 and the second half provided no earlier than 12 months later. On June 8, 2021, the Board of Supervisors approved an increase of $111.45 million to the *FY 2021 Revised Budget Plan* to recognize the receipt of the first half of this funding and to allow the Board to begin to identify uses of these funds.

[2] As part of the FY 2023 Advertised Budget Plan, Agency 31, Land Development Services, is moved from the General Fund to a new Fund 40200, Land Development Services, to provide greater transparency in the use of fees charged by LDS. This change results in a reduction of $42.62 million to the General Fund expenditures and associated revenues as all activity related to the agency is transferred to the new fund.

[3] Pending School Board approval, FY 2023 expenditures for Fund S10000, Public School Operating, are reduced from the amount shown in the School Board's Advertised Budget to offset the discrepancy between the proposed Transfer Out from the General Fund to Fund S10000 and the Transfer In from the General Fund reflected in the School Board's Advertised Budget. Final adjustments will be reflected at the *FY 2022 Carryover Review*.

[4] Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

FY 2023 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund	Balance 6/30/2020	Balance 6/30/2021	Balance 6/30/22	Balance 6/30/23	From/ (Added to) Surplus
GOVERNMENTAL FUNDS					
General Fund Group					
10001 General Fund	$450,483,673	$490,597,395	$189,496,447	$270,264,190	($80,767,743)
10010 Revenue Stabilization	224,265,862	228,917,963	236,870,559	239,926,251	(3,055,692)
10015 Economic Opportunity Reserve	31,444,084	46,527,372	0	48,135,248	(48,135,248)
10020 Consolidated Community Funding Pool	398,019	382,658	0	0	0
10030 Contributory Fund	48,018	54,271	53,560	27,849	25,711
10040 Information Technology Projects	41,135,836	38,980,658	0	0	0
Total General Fund Group	**$747,775,492**	**$805,460,317**	**$426,420,566**	**$558,353,538**	**($131,932,972)**
Debt Service Funds					
20000 Consolidated Debt Service	$4,022,565	$1,512,335	$0	$0	$0
Capital Project Funds					
30000 Metro Operations and Construction	$279,072	$1,018,329	$0	$0	$0
30010 General Construction and Contributions	59,090,195	31,549,682	0	0	0
30015 Environmental and Energy Program	0	12,416,277	0	0	0
30020 Infrastructure Replacement and Upgrades	40,619,519	43,704,861	0	0	0
30030 Library Construction	10,348,940	8,712,610	0	0	0
30040 Contributed Roadway Improvements	40,485,749	48,340,654	0	0	0
30050 Transportation Improvements	5,485,208	7,538,910	0	0	0
30060 Pedestrian Walkway Improvements	2,051,515	3,664,892	0	0	0
30070 Public Safety Construction	8,171,732	12,043,122	0	0	0
30080 Commercial Revitalization Program	750,644	0	0	0	0
30090 Pro Rata Share Drainage Construction	3,228,301	5,712,821	0	0	0
30300 Affordable Housing Development and Investment	44,271,021	53,511,329	0	0	0
30400 Park Authority Bond Construction	16,026,972	14,777,465	0	0	0
S31000 Public School Construction	20,006,243	67,899,880	1,615,720	1,643,804	(28,084)
Total Capital Project Funds	**$250,815,111**	**$310,890,832**	**$1,615,720**	**$1,643,804**	**($28,084)**
Special Revenue Funds					
40000 County Transit Systems	$10,118,656	$25,149,725	$14,822,000	$7,910,390	$6,911,610
40010 County and Regional Transportation Projects	175,848,907	195,581,446	13,300,000	13,300,000	0
40030 Cable Communications	10,794,065	11,006,035	2,136,846	1,470,960	665,886
40040 Fairfax-Falls Church Community Services Board	26,138,124	38,795,887	10,225,028	10,225,028	0
40045 Early Childhood Birth to 5	0	7,523,433	2,283,430	2,283,430	0
40050 Reston Community Center	5,601,418	7,472,208	6,009,153	6,551,082	(541,929)
40060 McLean Community Center	6,059,796	6,531,813	5,630,070	4,530,070	1,100,000
40070 Burgundy Village Community Center	209,312	244,609	201,889	240,892	(39,003)
40080 Integrated Pest Management Program	4,202,358	5,154,993	4,028,808	3,144,360	884,448
40090 E-911	23,318,189	24,429,018	7,684,145	5,640,857	2,043,288
40100 Stormwater Services	78,402,156	90,244,247	0	0	0
40110 Dulles Rail Phase I Transportation Improvement District	51,324,419	40,025,126	37,101,489	38,722,388	(1,620,899)
40120 Dulles Rail Phase II Transportation Improvement District	67,398,852	58,948,176	66,010,246	86,992,146	(20,981,900)
40125 Metrorail Parking System Pledged Revenues	29,554,980	21,003,722	14,306,436	9,277,766	5,028,670
40130 Leaf Collection	5,161,228	5,294,720	4,973,823	4,668,967	304,856
40140 Refuse Collection and Recycling Operations	4,816,847	3,495,248	865,802	2,113,139	(1,247,337)
40150 Refuse Disposal	71,444,668	64,882,548	57,340,562	53,813,419	3,527,143
40170 I-95 Refuse Disposal	40,760,799	42,310,268	35,105,094	35,489,069	(383,975)
40180 Tysons Service District	31,768,791	40,555,123	38,462,507	47,271,741	(8,809,234)
40190 Reston Service District	5,095,504	7,363,411	8,898,080	11,408,874	(2,510,794)
40200 Land Development Services	0	0	0	2,396,727	(2,396,727)
40300 Housing Trust Fund	25,917,327	23,742,626	4,388,627	4,388,627	0

FY 2023 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund	Balance 6/30/2020	Balance 6/30/2021	Balance 6/30/22	Balance 6/30/23	From/ (Added to) Surplus
40330 Elderly Housing Programs	$3,252,598	$3,211,043	$3,129,679	$3,129,679	$0
50000 Federal/State Grants	34,136,420	41,780,816	742,264	742,264	0
50800 Community Development Block Grant	10,968,795	430,730	0	0	0
50810 HOME Investment Partnerships Program	(308,758)	(94,281)	0	0	0
S10000 Public School Operating	144,459,542	236,188,531	21,874,771	0	21,874,771
S40000 Public School Food and Nutrition Services	6,569,745	6,227,388	0	0	0
S43000 Public School Adult and Community Education	(224,117)	(557,874)	0	0	0
S50000 Public School Grants and Self Supporting Programs	24,095,812	31,507,145	0	2,426,340	(2,426,340)
Total Special Revenue Funds	**$896,886,433**	**$1,038,447,880**	**$359,520,749**	**$358,138,215**	**$1,382,534**
TOTAL GOVERNMENTAL FUNDS	**$1,899,499,601**	**$2,156,311,364**	**$787,557,035**	**$918,135,557**	**($130,578,522)**
PROPRIETARY FUNDS					
Internal Service Funds					
60000 County Insurance	$94,135,746	$103,328,679	$86,854,556	$76,924,574	$9,929,982
60010 Department of Vehicle Services	52,147,994	58,136,190	51,297,291	55,639,259	(4,341,968)
60020 Document Services	1,253,103	967,652	446,477	260,384	186,093
60030 Technology Infrastructure Services	7,749,245	11,123,686	1,400,365	0	1,400,365
60040 Health Benefits	79,307,561	70,545,242	28,799,711	33,663,934	(4,864,223)
S60000 Public School Insurance	49,824,288	52,991,181	50,236,736	50,236,735	1
S62000 Public School Health and Flexible Benefits	101,685,897	124,021,193	0	0	0
Total Internal Service Funds	**$386,103,834**	**$421,113,823**	**$219,035,136**	**$216,724,886**	**$2,310,250**
Enterprise Funds					
69000 Sewer Revenue	$121,830,460	$131,425,356	$126,856,856	$134,044,656	(7,187,800)
69010 Sewer Operation and Maintenance	5,723,110	6,605,238	341,323	80,813	260,510
69020 Sewer Bond Parity Debt Service	498,257	6,810,149	6,703,543	200,286	6,503,257
69030 Sewer Bond Debt Reserve	24,926,274	33,658,425	33,658,425	33,658,425	0
69040 Sewer Bond Subordinate Debt Service	1,052,098	938,621	249,016	90,133	158,883
69300 Sewer Construction Improvements	54,311,053	45,077,740	0	0	0
69310 Sewer Bond Construction	6,828,474	197,293,769	0	0	0
Total Enterprise Funds	**$215,169,726**	**$421,809,298**	**$167,809,163**	**$168,074,313**	**($265,150)**
TOTAL PROPRIETARY FUNDS	**$601,273,560**	**$842,923,121**	**$386,844,299**	**$384,799,199**	**$2,045,100**
FIDUCIARY FUNDS					
Custodial Funds					
70000 Route 28 Tax District	($1,216)	$950	$0	$0	$0
70040 Mosaic District Community Development Authority	0	0	0	0	0
Total Custodial Funds	**($1,216)**	**$950**	**$0**	**$0**	**$0**
Trust Funds					
73000 Employees' Retirement Trust	$4,142,027,111	$5,146,200,648	$5,316,622,533	$5,454,597,829	($137,975,296)
73010 Uniformed Employees Retirement Trust	1,762,088,442	2,165,012,552	2,241,500,876	2,298,633,329	(57,132,453)
73020 Police Retirement Trust	1,400,551,048	1,808,176,588	1,869,755,285	1,926,321,662	(56,566,377)
73030 OPEB Trust	330,764,358	423,896,369	417,524,375	410,936,704	6,587,671
S71000 Educational Employees' Retirement	2,593,374,917	3,272,144,651	3,510,804,334	3,766,932,679	(256,128,345)
S71100 Public School OPEB Trust	155,969,068	208,374,626	218,269,126	228,163,626	(9,894,500)
Total Trust Funds	**$10,384,774,944**	**$13,023,805,434**	**$13,574,476,529**	**$14,085,585,829**	**($511,109,300)**
TOTAL FIDUCIARY FUNDS	**$10,384,773,728**	**$13,023,806,384**	**$13,574,476,529**	**$14,085,585,829**	**($511,109,300)**
TOTAL APPROPRIATED FUNDS	**$12,885,546,889**	**$16,023,040,869**	**$14,748,877,863**	**$15,388,520,585**	**($639,642,722)**

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Summary Schedules Non-Appropriated Funds

COUNTY OF FAIRFAX

FARE FAC

1742

VIRGINIA

FY 2023

Advertised Budget Plan

FY 2023 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
Special Revenue Funds						
83000 Alcohol Safety Action Program	$835,288	$1,114,400	$1,114,400	$1,114,400	$0	0.00%
NORTHERN VIRGINIA REGIONAL INDENTIFICATION SYSTEM (NOVARIS)						
Agency Funds						
10031 Northern Virginia Regional Identification System	$18,855	$18,799	$18,799	$18,799	$0	0.00%
HOUSING AND COMMUNITY DEVELOPMENT						
Other Housing Funds						
81000 FCRHA General Operating	$5,083,608	$3,626,199	$3,626,199	$3,280,256	($345,943)	(9.54%)
81060 FCRHA Internal Service	3,176,279	2,303,444	2,419,614	1,854,925	(564,689)	(23.34%)
81100 Fairfax County Rental Program	3,005,611	988,326	1,374,325	0	(1,374,325)	(100.00%)
81200 Housing Partnerships	10,344,314	0	34,866,867	0	(34,866,867)	(100.00%)
81300 RAD - Project-Based Voucher	7,887,364	200,770	200,770	0	(200,770)	(100.00%)
81400 FCRHA Asset Management	0	0	0	727,194	727,194	-
81500 Housing Grants	2,885,020	2,774,706	2,735,669	2,648,990	(86,679)	(3.17%)
Total Other Housing Funds	**$32,382,196**	**$9,893,445**	**$45,223,444**	**$8,511,365**	**($36,712,079)**	**(81.18%)**
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$76,178,786	$77,144,133	$83,320,865	$82,143,978	($1,176,887)	(1.41%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$108,560,982**	**$87,037,578**	**$128,544,309**	**$90,655,343**	**($37,888,966)**	**(29.48%)**
FAIRFAX COUNTY PARK AUTHORITY						
Special Revenue Funds						
80000 Park Revenue and Operating	$35,010,940	$41,437,934	$41,437,934	$45,738,898	$4,300,964	10.38%
Capital Projects Funds						
80300 Park Improvements	$11,006,192	$0	$0	$0	$0	-
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$46,017,132**	**$41,437,934**	**$41,437,934**	**$45,738,898**	**$4,300,964**	**10.38%**
TOTAL NON-APPROPRIATED FUNDS	**$155,432,257**	**$129,608,711**	**$171,115,442**	**$137,527,440**	**($33,588,002)**	**(19.63%)**
Appropriated From (Added to) Surplus	**($17,652,718)**	**$2,223,324**	**$37,230,182**	**($1,440,119)**	**($38,670,301)**	**(103.87%)**
TOTAL AVAILABLE	**$137,779,539**	**$131,832,035**	**$208,345,624**	**$136,087,321**	**($72,258,303)**	**(34.68%)**

EXPLANATORY NOTE:
The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. The "Total Available" matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Non-Appropriated Funds," net of any transfers between funds.

FY 2023 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
Special Revenue Funds						
83000 Alcohol Safety Action Program	$1,612,038	$1,905,811	$1,923,041	$2,006,025	$82,984	4.32%
NORTHERN VIRGINIA REGIONAL INDENTIFICATION SYSTEM (NOVARIS)						
Agency Funds						
10031 Northern Virginia Regional Identification System	$0	$18,799	$94,401	$18,799	($75,602)	(80.09%)
HOUSING AND COMMUNITY DEVELOPMENT						
Other Housing Funds						
81000 FCRHA General Operating	$4,960,683	$6,207,655	$14,515,635	$4,721,804	($9,793,831)	(67.47%)
81060 FCRHA Internal Service	3,176,279	2,303,444	2,419,614	1,854,925	(564,689)	(23.34%)
81100 Fairfax County Rental Program	2,820,443	794,852	1,414,175	0	(1,414,175)	(100.00%)
81200 Housing Partnerships	10,344,314	0	34,866,867	0	(34,866,867)	(100.00%)
81300 RAD - Project-Based Voucher	7,158,039	200,770	241,946	0	(241,946)	(100.00%)
81400 FCRHA Asset Management	0	0	0	727,194	727,194	-
81500 Housing Grants	1,869,784	2,742,012	2,702,975	2,634,912	(68,063)	(2.52%)
Total Other Housing Funds	**$30,329,542**	**$12,248,733**	**$56,161,212**	**$9,938,835**	**($46,222,377)**	**(82.30%)**
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$72,825,214	$77,036,676	$84,114,890	$81,922,415	($2,192,475)	(2.61%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$103,154,756**	**$89,285,409**	**$140,276,102**	**$91,861,250**	**($48,414,852)**	**(34.51%)**
FAIRFAX COUNTY PARK AUTHORITY						
Special Revenue Funds						
80000 Park Revenue and Operating	$34,387,939	$39,610,333	$40,301,272	$41,264,010	$962,738	2.39%
Capital Projects Funds						
80300 Park Improvements	$4,226,920	$0	$27,040,092	$0	($27,040,092)	(100.00%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$38,614,859**	**$39,610,333**	**$67,341,364**	**$41,264,010**	**($26,077,354)**	**(38.72%)**
TOTAL NON-APPROPRIATED FUNDS	**$143,381,653**	**$130,820,352**	**$209,634,908**	**$135,150,084**	**($74,484,824)**	**(35.53%)**

FY 2023 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	Balance 6/30/2020	Balance 6/30/2021	Balance 6/30/22	Balance 6/30/23	From/ (Added to) Surplus
HUMAN SERVICES					
Special Revenue Funds					
83000 Alcohol Safety Action Program	($58,207)	$106,536	$106,536	$106,536	$0
NORTHERN VIRGINIA REGIONAL INDENTIFICATION SYSTEM (NOVARIS)					
Agency Funds					
10031 Northern Virginia Regional Identification System	$91,780	$110,635	$35,033	$35,033	$0
HOUSING AND COMMUNITY DEVELOPMENT					
Other Housing Funds					
81000 FCRHA General Operating	$28,238,689	$31,588,486	$20,699,050	$19,257,502	$1,441,548
81100 Fairfax County Rental Program	5,985,076	6,170,244	6,130,394	6,130,394	0
81200 Housing Partnerships	36,446	36,446	36,446	36,446	0
81300 RAD - Project-Based Voucher	6,488,535	7,217,860	7,176,684	7,176,684	0
81500 Housing Grants	3,290,265	4,305,501	4,338,195	4,352,273	(14,078)
Total Other Housing Funds	**$44,039,011**	**$49,318,537**	**$38,380,769**	**$36,953,299**	**$1,427,470**
Annual Contribution Contract					
81510 Housing Choice Voucher Program	$5,091,968	$8,445,540	$7,651,515	$7,873,078	($221,563)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$49,130,979**	**$57,764,077**	**$46,032,284**	**$44,826,377**	**$1,205,907**
FAIRFAX COUNTY PARK AUTHORITY					
Special Revenue Funds					
80000 Park Revenue and Operating	($3,483,340)	($2,926,590)	$307,010	$2,953,036	($2,646,026)
Capital Projects Funds					
80300 Park Improvements	$21,885,041	$30,164,313	$1,507,926	$1,507,926	$0
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$18,401,701**	**$27,237,723**	**$1,814,936**	**$4,460,962**	**($2,646,026)**
TOTAL NON-APPROPRIATED FUNDS	**$67,566,253**	**$85,218,971**	**$47,988,789**	**$49,428,908**	**($1,440,119)**

FY 2023 ADVERTISED EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HOUSING AND COMMUNITY DEVELOPMENT						
APPROPRIATED FUNDS						
General Fund						
Department of Housing and Community Development	$26,374,675	$25,249,134	$27,092,945	$28,886,542	$1,793,597	6.62%
Capital Project Funds						
30010 General Construction and Contributions	$39,502	$50,000	$197,764	$50,000	($147,764)	(74.72%)
30300 Affordable Housing Development and Investment	10,912,512	19,670,000	83,181,329	25,386,000	(57,795,329)	(69.48%)
Total Capital Project Funds	**$10,952,014**	**$19,720,000**	**$83,379,093**	**$25,436,000**	**($57,943,093)**	**(69.49%)**
Special Revenue Funds						
40300 Housing Trust Fund	$6,354,210	$3,667,191	$23,021,190	$3,667,191	($19,353,999)	(84.07%)
40330 Elderly Housing Programs	3,233,208	2,435,868	2,480,942	0	(2,480,942)	(100.00%)
50800 Community Development Block Grant	23,573,088	5,960,799	16,390,155	6,128,149	(10,262,006)	(62.61%)
50810 HOME Investment Partnerships Program	3,438,156	2,141,854	12,751,196	2,175,471	(10,575,725)	(82.94%)
Total Special Revenue Funds	**$36,598,662**	**$14,205,712**	**$54,643,483**	**$11,970,811**	**($42,672,672)**	**(78.09%)**
TOTAL APPROPRIATED HOUSING AUTHORITY	**$73,925,351**	**$59,174,846**	**$165,115,521**	**$66,293,353**	**($98,822,168)**	**(59.85%)**
NON-APPROPRIATED FUNDS						
Other Housing Funds						
81000 FCRHA General Operating	$4,960,683	$6,207,655	$14,515,635	$4,721,804	($9,793,831)	(67.47%)
81060 FCRHA Internal Service	3,176,279	2,303,444	2,419,614	1,854,925	(564,689)	(23.34%)
81100 Fairfax County Rental Program	2,820,443	794,852	1,414,175	0	(1,414,175)	(100.00%)
81200 Housing Partnerships	10,344,314	0	34,866,867	0	(34,866,867)	(100.00%)
81300 RAD - Project-Based Voucher	7,158,039	200,770	241,946	0	(241,946)	(100.00%)
81400 FCRHA Asset Management	0	0	0	727,194	727,194	-
81500 Housing Grants and Projects	1,869,784	2,742,012	2,702,975	2,634,912	(68,063)	(2.52%)
Total Other Housing Funds	**$30,329,542**	**$12,248,733**	**$56,161,212**	**$9,938,835**	**($46,222,377)**	**(82.30%)**
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$72,825,214	$77,036,676	$84,114,890	$81,922,415	($2,192,475)	(2.61%)
Total Annual Contribution Contract	**$72,825,214**	**$77,036,676**	**$84,114,890**	**$81,922,415**	**($2,192,475)**	**(2.61%)**
TOTAL NON-APPROPRIATED HOUSING AUTHORITY	**$103,154,756**	**$89,285,409**	**$140,276,102**	**$91,861,250**	**($48,414,852)**	**(34.51%)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$177,080,107**	**$148,460,255**	**$305,391,623**	**$158,154,603**	**($147,237,020)**	**(48.21%)**
FAIRFAX COUNTY PARK AUTHORITY						
APPROPRIATED FUNDS						
General Fund						
Fairfax County Park Authority	$26,269,049	$27,796,201	$28,321,073	$30,054,776	$1,733,703	6.12%
Capital Project Funds						
30010 General Construction and Contributions	$12,553,896	$10,490,338	$30,696,737	$10,780,338	($19,916,399)	(64.88%)
30015 Environmental and Energry Program	$1,028,094	$421,560	$1,765,640	$953,467	($812,173)	(46.00%)
30400 Park Authority Bond Construction	16,437,744	0	169,347,465	0	(169,347,465)	(100.00%)
TOTAL APPROPRIATED PARK AUTHORITY	**$56,288,783**	**$38,708,099**	**$230,130,915**	**$41,788,581**	**($188,342,334)**	**(81.84%)**
NON-APPROPRIATED FUNDS						
Special Revenue Funds						
80000 Park Revenue and Operating	$34,387,939	$39,610,333	$40,301,272	$41,264,010	$962,738	2.39%
Capital Project Funds						
80300 Park Improvements	$4,226,920	$0	$27,040,092	$0	($27,040,092)	(100.00%)
TOTAL NON-APPROPRIATED PARK AUTHORITY	**$38,614,859**	**$39,610,333**	**$67,341,364**	**$41,264,010**	**($26,077,354)**	**(38.72%)**
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$94,903,642**	**$78,318,432**	**$297,472,279**	**$83,052,591**	**($214,419,688)**	**(72.08%)**
TOTAL EXPENDITURES	**$271,983,749**	**$226,778,687**	**$602,863,902**	**$241,207,194**	**($361,656,708)**	**(59.99%)**

General Fund Group

FY 2023

Advertised Budget Plan

General Fund Group

Overview

The General Fund Group contains funds which are primarily supported through transfers from the General Fund.

Revenue Stabilization

This fund provides a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

- Fund 10010 – Revenue Stabilization

Economic Opportunity Reserve

The reserve is meant to stimulate economic growth and provide for strategic investment opportunities that are identified as priorities by the Board of Supervisors.

- Fund 10015 – Economic Opportunity Reserve

Consolidated Community Funding Pool

These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. The Consolidated Community Funding Pool awards grants on a two-year funding cycle to provide increased stability for the community-based organizations.

- Fund 10020 – Consolidated Community Funding Pool

Contributory Agencies

These funds were established to reflect the General Fund support of contributory agencies. Funding for the County's contribution to various organizations and/or projects is reflected in these funds.

- Fund 10030 – Contributory Fund
- Fund 10031 – Northern Virginia Regional Identification System (NOVARIS)

Information Technology

This fund supports the critical role of information technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.

- Fund 10040 – Information Technology Projects

Fund 10010: Revenue Stabilization

Focus

The Board of Supervisors, during deliberations on the *FY 1999 Carryover Review*, approved the establishment of Fund 10010, Revenue Stabilization. The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of a significant economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the fund:

- Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate;
- Withdrawals from the fund shall not exceed one-half of the fund balance in any fiscal year; and
- Withdrawals from the reserve shall be used in combination with spending cuts or other measures.

The fund was established with a target level of 3.0 percent of General Fund disbursements, and fully funded status was achieved in FY 2006. As part of the adoption of the FY 2016 Adopted Budget Plan, the Board of Supervisors updated the County's *Ten Principles of Sound Financial Management* to increase the County's reserve targets for both the Revenue Stabilization Reserve and the Managed Reserve. The target level of the Revenue Stabilization Reserve was increased to 5.0 percent of General Fund disbursements. The target level of the Managed Reserve – a separate reserve established in FY 1983 and held in the General Fund – was increased from 2.0 percent to 4.0 percent of General Fund disbursements. In addition, the Board established a new Economic Opportunity Reserve with a target of 1.0 percent of General Fund disbursements, for a total County reserve target of 10.0 percent of General Fund disbursements. More information on the *Ten Principles of Sound Financial Management* can be found in the *Long-Term Financial Policies and Tools* section in the Overview Volume of the FY 2023 Advertised Budget Plan.

The fund achieved fully-funded status in FY 2018 by reaching its new target level of 5.0 percent of General Fund disbursements. In FY 2023, the reserve will be maintained at its target level.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

General Fund Transfer
A General Fund transfer of $3,055,692 is included in FY 2023 due to the increase in General Fund disbursements included in the FY 2023 Advertised Budget Plan. This contribution, combined with retained interest earnings, should allow the fund to remain at its target level of 5.0 percent of General Fund disbursements.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$6,862,788**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $6,862,788 in the General Fund transfer to this fund due to a net increase in General Fund Disbursements.

Mid-Year Adjustments **$1,089,808**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved an increase of $1,089,808 in the General Fund transfer to this fund to maintain it at its target level of 5 percent of General Fund disbursements.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$224,265,862**	**$228,221,074**	**$228,917,963**	**$236,870,559**
Revenue:				
Interest Earnings[1]	$696,889	$0	$0	$0
Total Revenue	**$696,889**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$3,955,212	$0	$7,952,596	$3,055,692
Total Transfers In	**$3,955,212**	**$0**	**$7,952,596**	**$3,055,692**
Total Available	**$228,917,963**	**$228,221,074**	**$236,870,559**	**$239,926,251**
Transfers Out:				
General Fund (10001)	$0	$0	$0	$0
Total Transfers Out	**$0**	**$0**	**$0**	**$0**
Total Disbursements	**$0**	**$0**	**$0**	**$0**
Ending Balance[2]	**$228,917,963**	**$228,221,074**	**$236,870,559**	**$239,926,251**

[1] It is anticipated that this fund will not retain interest earnings to maintain the reserve at its new target level of 5.0 percent of General Fund disbursements.

[2] Fluctuations in the Ending Balance are due to the accumulation of balances in this fund to maintain the reserve at its target level of 5.0 percent of General Fund disbursements. The FY 2023 projected balance of $239,926,251 is 5.0 percent of the FY 2023 Advertised General Fund Disbursement level.

Fund 10015: Economic Opportunity Reserve

Focus

In the April 2015 update to the *Ten Principles of Sound Financial Management*, the Board of Supervisors approved the establishment of a reserve to stimulate economic growth and to provide for strategic investment opportunities identified as priorities by the Board. This reserve had a target funding level of 1.0 percent of total General Fund disbursements and was to be created and funded after the requirements associated with the Managed Reserve and Revenue Stabilization Reserve were fully funded at their new policy levels of four and five percent, respectively.

The *Eight Principles of Investment in Economic Opportunities* were first adopted by the Board in February 2017. In response to the COVID-19 pandemic, the Board of Supervisors approved modifications to EOR Guidelines on April 14, 2020, to expand the use of EOR funds. Currently, four types of projects are identified as suitable for direct investment from the reserve:

- Capital development projects;
- Purchase of real estate;
- Programming support for economic development activities of strategic importance; and,
- COVID-19 Economic Mitigation Projects.

In February 2018, the Board adopted a three-step process to evaluate projects for investment, *Process to Evaluate Investment in Economic Opportunities*. This process is in use to guide one-time seed investments in projects that provide economic benefits to Fairfax County and the region. In order to react quickly to the economic challenges posed by the COVID-19 response, COVID-19 Economic Mitigation Projects will be brought to the earliest available Board Meeting and/or Board Committee meeting for review and evaluation.

During the *FY 2019 Carryover Review*, the Managed Reserve and Revenue Stabilization Reserve funding requirements were met and Fund 10015, Economic Opportunity Reserve, was established. As of the FY 2023 Advertised Budget Plan, the projected balance in the reserve is 1.0 percent of General Fund disbursements. As projects are approved by the Board, funding is reallocated from the Appropriated Reserve to specific projects within Economic Opportunity Projects.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

General Fund Transfer

A General Fund transfer of $611,137 is required in FY 2023 to maintain the fund at its target level of 1.0 percent of General Fund disbursements. This contribution, combined with retained interest earnings and the anticipated carryforward of balances from FY 2022, results in full funding of the reserve at 1.0 percent of General Fund disbursements. No appropriation is included currently for FY 2023 as the full balance will be appropriated as part of the *FY 2022 Carryover Review*.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$47,156,151**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $478,779 in the General Fund transfer to this fund due to a net increase in General Fund disbursements. FY 2022 expenditures were increased $47,156,151 to appropriate the full balance of the fund, reflecting $2,664,608 in remaining balances previously appropriated to approved projects and an Appropriated Reserve of $44,491,543 to allow additional projects approved by the Board of Supervisors to be funded throughout the fiscal year.

Mid-Year Adjustments **$217,960**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved an increase of $217,960 in the General Fund transfer to this fund in association with an increase in FY 2022 General Fund disbursements and consistent with the County's reserve policy. As projects are approved by the Board, funding is reallocated from the Appropriated Reserve to specific projects.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance[1]	**$31,444,084**	**$45,644,215**	**$46,527,372**	**$47,374,111**
Revenue:				
Interest Earnings	$107,109	$150,000	$150,000	$150,000
Total Revenue	**$107,109**	**$150,000**	**$150,000**	**$150,000**
Transfers In:				
General Fund (10001)	$14,050,131	$0	$696,739	$611,137
Total Transfers In	**$14,050,131**	**$0**	**$696,739**	**$611,137**
Total Available	**$45,601,324**	**$45,794,215**	**$47,374,111**	**$48,135,248**
Expenditures:				
Economic Opportunity Projects	($926,048)	$0	$2,914,608	$0
Appropriated Reserve	0	0	44,459,503	0
Total Expenditures	**($926,048)**	**$0**	**$47,374,111**	**$0**
Total Disbursements	**($926,048)**	**$0**	**$47,374,111**	**$0**
Ending Balance[1]	**$46,527,372**	**$45,794,215**	**$0**	**$48,135,248**

[1] The FY 2023 Advertised Budget Plan Beginning Balance assumes the carryover of the Total Available funding from FY 2022. The full amount available in the reserve is appropriated in FY 2022 to allow for its allocation to projects as approved by the Board of Supervisors, resulting in an FY 2022 Ending Balance of $0. It is anticipated, however, that a significant portion of the reserve, as well as unspent balances in projects, will be carried forward each year. Appropriations will be made for FY 2023 as part of the *FY 2022 Carryover Review*. Fluctuations in the Ending Balance are due to the timing of spending in the Economic Opportunity Projects and the accumulation of balances to increase the reserve to its target level of 1.0 percent of General Fund disbursements. The FY 2023 projected Ending Balance of $48,135,248 is at the target level of 1.0 percent of FY 2023 Advertised General Fund disbursements.

SUMMARY OF ECONOMIC OPPORTUNITY PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Annandale Pilot Projects (2G30-002-000)	$124,565	$44,812.83	$78,913.13	$0
Connected Autonomous Vehicle Demo LCM (2G30-010-000)	50,000	29,139.63	20,860.37	0
Downtown Herndon Redevelopment (2G30-005-000)	1,200,000	0.00	1,200,000.00	0
ESSP Implementation (2G30-004-000)	91,334	4,000.00	87,334.22	0
Microloan Program (2G16-001-000)[1]	2,500,000	(1,069,000.00)	1,177,500.00	0
Springfield Gateway Projects (2G30-003-000)	100,000	0.00	100,000.00	0
Town of Vienna-Economic Dev Study (2G30-007-000)	50,000	50,000.00	0.00	0
Tysons Partnership Activation (2G30-011-000)[2]	250,000	0.00	250,000.00	0
Tysons Partnership-Branding (2G30-008-000)[3]	630,000	15,000.00	0.00	0
Total	**$4,995,899**	**($926,047.54)**	**$2,914,607.72**	**$0**

[1] A total of $2,500,000 was allocated for the Microloan Program (2G16-001-000) in Fund 10015, Economic Opportunity Reserve. Of this amount, $2,391,500 was remitted to the Community Business Partnership (CBP) in FY 2020, leaving a balance of $108,500 in FY 2021 to pay CBP an administrative fee for administering the program. Subsequent to the establishment of the Microloan Program, the RISE Grant program was established which provided grants to eligible businesses. Overlap of interest in both programs resulted in issuance of only 64 microloans in the combined amount of $1,213,500. Consistent with the terms of the Memorandum of Understanding between the Board of Supervisors and CBP, the microloan funds unallocated by October 31, 2020, totaling $1,069,000, were returned to the County by CBP and were redeposited into the Economic Opportunity Reserve. This action resulted in an expenditure credit to the Economic Opportunity Reserve in FY 2021.

[2] On July 27, 2021, the Board of Supervisors approved the Tysons Partnership Activation Project (2G30-011-000) and allocated $250,000 from Fund 10015 to support implementation of community activation, branding initiatives and organizational development.

[3] On December 3, 2019, the Board of Supervisors approved up to $1,000,000 in funds from Fund 10015 to assist the Tysons Partnership in the development and launch of a multi-phase branding campaign for Tysons. The County funding was awarded as an equal match to funds raised by the Tysons Partnership. The capital campaign ended with the onset of the COVID-19 emergency measures with a total Fund 10015 contribution of $630,000. As part of the *FY 2021 Carryover Review*, the Tysons Partnership-Branding economic opportunity project (2G30-008-000) was closed out and the unexpended balance of $370,000 was returned to the Appropriated Reserve.

Fund 10020: Consolidated Community Funding Pool

Mission

To provide funding to community-based health and human services programs through a competitive grant process that is responsive to changing community needs.

Focus

The Consolidated Community Funding Pool (CCFP) began in FY 1997, when the Board of Supervisors (BOS) approved the development and implementation of a competitive funding process to fund services best provided by community-based agencies and organizations. These organizations were formerly funded through either a contribution or a contract with an individual County agency. The CCFP allows for one process for setting categories and awarding funding. In accordance with the Board's direction, this process is guided by the following goals:

- Provide support for services that are an integral part of the County's vision and strategic plan for health and human services;
- Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- Strengthen the community's capacity to provide health and human services to individuals and families in need through effective and efficient use of resources; and
- Help build public/private partnerships and improve coordination, especially within the human services regions of the County.

The CCFP is funded from federal Community Development Block Grant funds (CDBG); federal Community Services Block Grant (CSBG) funds received in the General Fund; and local Fairfax County General Funds. In order to comply with federal reporting requirements, CDBG funds are accounted for in Fund 50800, Community Development Block Grant. The CSBG funds received in the General Fund and local Fairfax County General Funds are accounted for in Fund 10020, Consolidated Community Funding Pool; however, CSBG funding is not detailed separately from the General Fund Transfer. Prior to FY 2021, the CDBG portion of the total funding allocated for the CCFP process included both Capital funds and Targeted Public Services funds. Beginning with the FY 2021 CCFP funding cycle, the Capital CDBG funding is no longer a part of the CCFP selection process, and instead is solely administered by the Department of Housing and Community Development (HCD) and consolidated with other funding sources that support housing related capital projects; however, the Targeted Public Services CDBG funds will remain part of CCFP. This change will increase efficiencies with the review and administration of the Capital CDBG funding and simplify the CCFP RFP process.

The COVID-19 pandemic, along with identified service gaps in housing and food supports, have highlighted the need to ensure adequate emergency basic needs are resourced throughout the County. Therefore, the FY 2023-FY 2024 funding cycle will now award funding through two competitive grant processes. The first request for proposal (RFP I) will award funding to programs that build self-sufficiency, provide health programs, assist with financial stability, encourage positive behaviors, and build strong social networks through prevention programs and services. It is expected that between $7 and $8 million of the total CCFP allocation will be awarded to RFP I recipients. The second request for proposal (RFP II) will allocate emergency housing and emergency food intervention supports to all areas of the County, proportionate to need. It is expected that between $5 and $6 million of the total CCFP allocation will be awarded to RFP II recipients.

The CCFP process operates on a two-year funding cycle. When funding is awarded, the Chairman of the Board of Supervisors, the County Executive, and/or a designee appointed by the County Executive are authorized to enter into agreements, including but not limited to Federal Subaward Agreements, on behalf of the County for funding awarded through the CCFP process. FY 2023 is the first year of the two-year cycle.

In FY 2023, the General Fund transfer is increased by $614,186 over the FY 2022 Adopted Budget Plan and an increase of $25,103 in CDBG funding is included based on the actual FY 2022 CDBG award amount. Combined, the total CCFP FY 2023 funding level is anticipated to be $13,817,132, an increase of $639,289, or 4.9 percent more than the FY 2022 Adopted Budget Plan. A breakdown of this funding is shown below:

Funding Source	FY 2022 Adopted Budget	FY 2023 Advertised Budget	Change
General Fund Transfer *(includes estimated CSBG revenue to General Fund)*	$12,283,724	$12,897,910	$614,186 5.0%
CDBG[1] *(included in Fund 50800, CDBG)*	$894,119	$919,222	$25,103 2.8%
Total CCFP	**$13,177,843**	**$13,817,132**	**$639,289 4.9%**

[1] The Fund 50800, CDBG, award is currently an estimate and is based on the FY 2022 U.S. Department of Housing and Urban Development (HUD) award. Allocation of actual funding, also consistent with the Consolidated Plan One-Year Action Plan for FY 2023, will be made as part of the *FY 2022 Carryover Review.*

The CCFP process reflects significant strides to improve services to County residents and to strengthen relations between the County and community nonprofit and faith-based organizations. First, all programs funded through this process are required to develop and track program outcome measures. To aid agencies in meeting this requirement, the County has provided performance measurement training opportunities for staff and volunteers from all interested community-based agencies. Second, the criteria used to evaluate the proposals explicitly encourages agencies to leverage County funding through strategies such as cash match from other non-County sources, in-kind services from volunteers, or contributions from the business community and others. Third, the criteria encourages agencies to develop approaches that build community capacity and involve residents, individuals, and families in the neighborhoods being served. Fourth, the County facilitates interactions between community-based organizations, the business community, the local community, and County staff with the goal of strengthening the community's capacity to provide ongoing services to meet the needs of County residents and to support the development of potential CCFP applicant organizations.

FY 2023 - FY 2024 Initiatives

- Utilize data from the 2019 Human Services Needs Assessment along with information from public meetings, reports, and studies as well as data from County and nonprofit health and human services agencies to assist in the identification of emerging needs and the development of future funding categories.

- Continue provision and coordination of relevant training and technical assistance to build community and organizational capacity and expand service delivery to meet the County's health and human services needs.

- Continue provision of contract oversight, which includes program activities, service delivery, contractual compliance, and financial management, to nonprofit recipients of CCFP funds.

- Promote approaches that build community capacity, leadership, and the involvement of residents.

- Promote the use of measures and indicators that align with the health and human services determinants to gain insight into the impact of CCFP funding on the health and human services system and to gauge whether the fund is achieving its goals.

The FY 2023-FY 2024 CCFP funding categories are reflective of the new two RFP process. The Consolidated Community Funding Advisory Committee (CCFAC) has organized the funding categories according to the seven areas for RFP I and two areas for RFP II and adopted outcome statements. The CCFAC also included service examples for each category area. The BOS approved these funding priorities on June 22, 2021.

Overarching Statement

These categories were identified as needs and are aligned with health and human services determinants. Each outcome statement focuses on a broad community definition and specifically includes all individuals and families, income levels, abilities, and ages. ***Where appropriate, providing case management, transportation, high-quality and affordable child care, linguistically and culturally appropriate services, and/or other resources that remove barriers and allow participation, may be included in all seven categories of CCFP RFP I and case management may be included within the two categories of CCFP RFP II.***

Funding Categories for CCFP – RFP I

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
FINANCIAL STABILITY (Financial Assistance to Financial Empowerment)	To have the ability to possess and maintain sufficient income to consistently meet their basic needs – with no or minimal financial assistance or subsidies from private or public organizations. • Financial literacy/management training and counseling to foresee and prevent financial crises • Financial counseling • Financial asset formation • Affordable, accessible, quality childcare for family members transitioning into the workforce. • Legal Services • Employment assistance, job and entrepreneurship training • Financial exploitation prevention services

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
FOOD AND NUTRITION	To have reliable and consistent access to sufficient, affordable, and nutritious food. To have access to information and education about healthy and nutritious food and the opportunity to develop the knowledge and resources to practice healthy eating. • Nutrition education programs • Farmers markets, food co-ops, mobile markets, neighborhood distribution sites, community gardens • Food provision programs that offer case management services towards self-sufficiency
HEALTH	To have access to primary, specialty, oral, behavioral, and long-term health care, particularly prevention services. To develop the knowledge and resources to practice healthy behaviors and to take action to prevent and manage disease and adverse health conditions. • Healthcare affordability and accessibility services, particularly oral, visual, and auditory • Health fairs and health screening clinics, dental clinics, inoculations, nutrition education • Primary medical/dental services and specialty care • Behavioral health services (e.g., suicide prevention, mental health, drug prevention/recovery) • Senior/Older adults' health care (e.g., hospice, home care)
HOUSING	To have safe, stable, and accessible living accommodations along with other basic necessities. To have access to affordable housing with the accommodations and supportive services necessary to live as independently as possible in a community setting. • Services to support housing stability and to maximize tenants' ability to live independently (e.g., case management, mental health, alcohol and substance abuse, independent living, home health visits, vocational, health, furniture and other household goods, peer support, and social activities) • Services to assist individuals transitioning from institutional to home or community-based care • Services to assist individuals and families to locate housing, including opportunities for seniors and persons with special needs • Services to assist households with low-cost housing rehabilitation, repairs, and replacements to address accessibility, safety, or critical issues needed to preserve affordable housing for low-income seniors, persons with disabilities, or persons with low income

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
LITERACY/ EDUCATIONAL DEVELOPMENT/ ATTAINMENT	To have the ability to read, write, and communicate effectively in order to manage finances and attain employment goals through academic and vocational achievement. To have access to quality early care and education and supports to develop employment and independent living skills. • English proficiency services and/or instruction • Early childhood development services • Services that provide employment and training skills to effectively assist individuals with disabilities to live independently • Adult education, credentialing • Supportive employment • Digital access and literacy programs
POSITIVE BEHAVIORS AND HEALTHY RELATIONSHIPS	To develop positive behaviors and healthy relationships that are safe and free from abuse, neglect, and trauma and promote physical, emotional, mental, and social well-being. • Counseling services • Conflict resolution and anger management training and counseling • Youth-based prevention programs and services focusing on positive behaviors and healthy relationships • Trauma recovery services • Domestic violence and sexual abuse prevention and recovery services
SUPPORT/ COMMUNITY/ SOCIAL NETWORKS	To have information about and access to local services, including community-based transportation and childcare, and the ability to establish and maintain communal and social relationships. • Courses that teach language or culture to help groups interact positively • Mentoring programs • Language and cross-cultural assistance • Social environments for isolated/homebound individuals • Respite services to help caregivers • Affordable, accessible, quality childcare to help parents/guardians stay employed • Affordable transportation, especially for vulnerable populations • Supportive programs for persons with disabilities • Access to recreational activities (e.g., rec centers, classes) • Wi-Fi/Internet access and computer support

Funding Categories for CCFP – RFP II

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
EMERGENCY FOOD ASSISTANCE	To have reliable and consistent access to sufficient, affordable, and nutritious food. • Neighborhood distribution sites • Emergency and/or supplemental food programs
EMERGENCY HOUSING ASSISTANCE	To have safe, stable, and accessible living accommodations along with other necessities. • Provision of temporary or emergency shelter and supportive services to individuals and families, including youth, experiencing homelessness • Programs and services that address eviction prevention or housing crisis • Services to assist individuals and families without stable housing, including opportunities for seniors and persons with special needs • Utility payments • Rental assistance

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Operating Expenses	$12,299,085	$12,283,724	$12,666,382	$12,897,910
Total Expenditures	**$12,299,085**	**$12,283,724**	**$12,666,382**	**$12,897,910**

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Performance and Leverage Requirements **$614,186**

An increase of $614,186, or 5 percent, in the General Fund Transfer is associated with performance and leverage requirements for non-profit organizations and provides additional funding to community organizations to meet health and human services needs in the County.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$382,658**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $382,658 in Operating Expenses due to the carryover of unexpended project balances.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$398,019**	**$0**	**$382,658**	**$0**
Transfers In:				
General Fund (10001)	$12,283,724	$12,283,724	$12,283,724	$12,897,910
Total Transfers In	**$12,283,724**	**$12,283,724**	**$12,283,724**	**$12,897,910**
Total Available	**$12,681,743**	**$12,283,724**	**$12,666,382**	**$12,897,910**
Expenditures:				
Operating Expenses	$12,299,085	$12,283,724	$12,666,382	$12,897,910
Total Expenditures	**$12,299,085**	**$12,283,724**	**$12,666,382**	**$12,897,910**
Total Disbursements	**$12,299,085**	**$12,283,724**	**$12,666,382**	**$12,897,910**
Ending Balance[1]	**$382,658**	**$0**	**$0**	**$0**

[1] The Ending Balance decreases due to the projected expenditure of carryover funds to complete and settle all Consolidated Community Funding Pool (CCFP) contracts.

Fund 10030: Contributory Fund

Contributory Overview

Fund 10030, Contributory Fund, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. FY 2023 contributory funding totals $15,720,288 and reflects a decrease of $3,772,872 or 19.4 percent from the FY 2022 Adopted Budget Plan funding level of $19,493,160. This decrease is primarily attributable to the appropriation of $5 million of state revenue in FY 2022 for the Fort Belvoir Army Museum. The required Transfer In from the General Fund is $15,694,577, an increase of $1,202,128 over the FY 2022 Adopted Budget Plan level. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit, or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory agency positions are not part of the County merit system and funding for all contributory agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 10020, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual, and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, requiring designated agencies to accurately describe the level and quality of services provided to County residents, as well as the overall financial strength and stability of the County's contributory agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2023 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The following table summarizes the FY 2023 funding for the various contributory organizations.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Legislative-Executive Functions/Central Service Agencies:				
Dulles Area Transportation Association	$15,000	$15,000	$15,000	$15,000
Metropolitan Washington Council of Govts.	1,254,753	1,240,409	1,265,409	1,320,297
National Association of Counties	21,635	21,635	21,635	21,635
Northern Virginia Regional Commission	744,711	756,917	756,917	758,966
Northern Virginia Transportation Comm.	163,471	160,006	160,006	160,532
Virginia Association of Counties	240,141	244,944	244,944	251,324
Washington Airports Task Force	50,000	50,000	50,000	50,000
Subtotal Legislative-Executive	**$2,489,711**	**$2,488,911**	**$2,513,911**	**$2,577,754**
Public Safety:				
NOVARIS	$9,577	$9,577	$9,577	$9,577
NVERS	10,000	10,000	10,000	10,000
Subtotal Public Safety	**$19,577**	**$19,577**	**$19,577**	**$19,577**

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Health and Welfare:				
Health Systems Agency of Northern Virginia	$108,200	$108,200	$108,200	$108,200
Medical Care for Children	237,000	237,000	237,000	287,000
Northern Virginia Healthcare Center/ Birmingham Green Adult Care Residence	2,867,392	2,849,012	2,849,012	3,039,229
Volunteer Fairfax	405,772	405,772	405,772	445,718
Subtotal Health and Welfare	**$3,618,364**	**$3,599,984**	**$3,599,984**	**$3,880,147**
Parks, Recreation and Cultural:				
ARTSFAIRFAX	$1,104,445	$1,104,445	$1,104,445	$1,104,445
Celebrate Fairfax	135,000	0	640,000	750,000
Dulles Air and Space Museum	100,000	100,000	100,000	100,000
Fairfax Symphony Orchestra	261,032	261,032	261,032	261,032
Fort Belvoir Army Museum	150,000	5,150,000	5,150,000	150,000
Northern Virginia Regional Park Authority	2,244,050	2,229,880	2,229,880	2,338,173
Reston Historic Trust	16,150	16,150	16,150	16,150
Town of Herndon	40,000	40,000	40,000	40,000
Town of Vienna Teen Center	32,300	32,300	32,300	32,300
Turning Point Suffragist Memorial	600,000	0	0	0
Wolf Trap Foundation for the Performing Arts	125,938	125,938	125,938	125,938
Subtotal Parks, Recreation and Cultural	**$4,808,915**	**$9,059,745**	**$9,699,745**	**$4,918,038**
Community Development:				
Architectural Review Board	$8,500	$10,005	$10,005	$10,005
Commission for Women	6,916	6,916	6,916	6,916
Convention and Visitors Corporation	3,012,470	3,012,470	3,032,470	3,012,470
Earth Sangha	16,150	16,150	16,150	16,150
Fairfax County History Commission	21,013	21,013	21,013	21,013
Fairfax ReLeaf	41,990	41,990	41,990	41,990
Greater Reston Incubator	24,225	24,225	24,225	24,225
Inova Fairfax County Longitudinal Study	500,000	500,000	500,000	500,000
Northern Virginia 4-H Education Center	15,000	15,000	15,000	15,000
Northern Virginia Community College	113,912	113,421	113,421	113,250
Northern Virginia Conservation Trust	227,753	227,753	227,753	227,753
Southeast Fairfax Development Corporation	183,320	183,320	183,320	183,320
Women's Center of Northern Virginia	27,023	27,023	27,023	27,023
Subtotal Community Development	**$4,198,272**	**$4,199,286**	**$4,219,286**	**$4,199,115**
Nondepartmental:				
Employee Advisory Council	$33,000	$33,000	$33,000	$33,000
Fairfax Public Law Library	92,657	92,657	92,657	92,657
Subtotal Nondepartmental	**$125,657**	**$125,657**	**$125,657**	**$125,657**
Total County Contributions	**$15,260,496**	**$19,493,160**	**$20,178,160**	**$15,720,288**

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

FY 2023 Baseline Adjustments **($3,772,872)**

A net decrease of $3,772,872 primarily reflects one-time funding of $5,000,000 that was received in FY 2022 from the Commonwealth of Virginia for the Fort Belvoir Army Museum but is removed from the baseline budget in FY 2023. This decrease is partially offset by adjustments associated with contributions based primarily on legal requirements, per capita calculations, contractual or regional commitments, membership dues, increased support for arts and cultural activities in the County. The following summaries describe these adjustments in more detail by program area.

The **Legislative-Executive Functions/Central Service Agencies** program area increases $88,843 based on an increase of $79,888 or 6.4 percent for the Metropolitan Washington Council of Governments (COG), $6,380 or 2.6 percent for the Virginia Association of Counties, $2,049 or 0.3 percent for the Northern Virginia Regional Commission and $526 or 0.3 percent for the Northern Virginia Transportation commission. It should be noted that population, as determined by the County's Department of Management and Budget, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions.

The **Public Safety** program area remains flat in FY 2023 compared to FY 2022.

The **Health and Welfare** program area increases $280,163 or 7.8 percent due to an increase of $190,217 or 6.7 percent for the Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence, known collectively as Birmingham Green, based on actual costs and utilization rates at the facility, $50,000 or 21.1 percent for the Medical Care for Children Partnership to defray additional administrative costs assumed by MCCP, and $39,946 or 9.8 percent for Volunteer Fairfax to cover the cost of a new position related to Emergency Management.

The **Parks, Recreation and Cultural** program area decreases $4,141,707 or 45.7 percent due to one-time funding of $5,000,000 from the Commonwealth of Virginia for the Fort Belvoir Army Museum in FY 2022. The decrease is partially offset by an increase of $750,000 for Celebrate Fairfax to cover the costs associated with rebuilding the organization and $108,293 or 4.9 percent for the Northern Virginia Regional Park Authority based on changes in population share among member jurisdictions.

The **Community Development** program area decreases $171 or less than one percent due to a decrease for the Northern Virginia Community College based on changes in population among area jurisdictions.

The **Nondepartmental** program area remains at the FY 2022 level.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$685,000**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding in the amount of $640,000 for Celebrate Fairfax to support the rebuild phase of the organization, funding of $25,000 for the Washington Council of Governments to support the Agricultural Task Force, and one-time funding of $20,000 for the Convention and Visitors Corporation to support the celebration of the 250th anniversary of the American Revolution.

The following pages provide background information and summary budget data for organizations receiving FY 2023 contributory funding.

FY 2023 Contributions

Legislative-Executive Functions/Central Service Agencies

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Dulles Area Transportation Association	$15,000	$15,000	$15,000	$15,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501(c)(3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including Route 28, Route 50, Route 7, and Dulles Corridor (the Greater Dulles Area). Its membership is composed of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the Towns of Herndon and Leesburg; senior executives of the Metropolitan Washington Area Airports (MWAA); and other employer firms, property owners and business professionals, with membership open to all. DATA currently has over 50 dues-paying individual corporations and businesses, and governmental or quasi-governmental organizations. There are an additional 50 non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues but allow similar memberships in their organizations.

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area, as well as generating solutions to meet them. DATA plans and conducts transportation seminars in support of efforts to improve transportation in the greater Dulles area in conjunction with regional members of the Commonwealth Transportation Board and other local governing bodies. Other programs emphasize congestion management and mobility approaches including heavy and light rail, bus rapid transit, and highway improvements. The effects of greenhouse gases and climate change will be explored further. DATA staff also works with the County's Department of Transportation to execute targeted projects aimed at raising employer and citizen awareness of the challenges and possible solutions to traffic congestion in the region.

The FY 2023 Fairfax County funding amount for the Dulles Areas Transportation Association is $15,000, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Metropolitan Washington Council of Govts.	$1,254,753	$1,240,409	$1,265,409	$1,320,297

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 22 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, special contributions (fees for services) and local government contributions. Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The FY 2023 per capita rate is $0.790, compared to the FY 2022 rate of $0.770.

The FY 2023 Administrative Contribution totals $942,944, an increase of $30,494 over the FY 2022 Adopted Budget Plan of $912,450. COG calculates each jurisdiction's share based on the region's estimated population. In addition to the Administrative Contribution of $942,944 and Special Contributions of $377,353 ($170,026 for the Regional Environmental Fund, $126,027 for the Regional Public Safety Fund, $46,300 for Water Resources, and $35,000 for the regional FARM fund) for a total Fund 10030 contribution of $1,320,297, an amount of $14,000 is budgeted in Fund 40170, I-95 Solid Waste Disposal, and $371,368 ($284,415 for Water Resource Planning, $76,243 for Blue Plains Users, and $10,710 for the Community Engagement Campaign) is budgeted in Fund 69010, Sewer Operation and Maintenance. The total FY 2023 County contribution to COG is $1,705,665.

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved one-time funding in the amount of $25,000 to COG to support the Agricultural Task Force.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
National Association of Counties	$21,635	$21,635	$21,635	$21,635

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, energy, environment, housing, and land use, among others.

An amount of $21,635 is included for FY 2023 dues, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Northern Virginia Regional Commission	$744,711	$756,917	$756,917	$758,966

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "…to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services."

NVRC's policies and programs are established by a 25-member Board of Commissioners composed entirely of elected council and board members of NVRC's 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly.

NVRC serves as a neutral forum for decision-making; provides member governments with the information and analyses necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC's services are divided into regional policy programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

The total FY 2023 Fairfax County contribution is $758,966, an increase of $2,049 or 0.3 percent over the FY 2022 Adopted Budget Plan contribution of $756,917. This amount provides for the annual contribution of $663,043, as well as special contributions of $48,110 to support the Occoquan Watershed Management Program, $20,346 for the Four-Mile Run Watershed Program, and $13,800 for the Northern Virginia Waste Management Program. The amount also includes $13,667 to complete a major update to the Northern Virginia Regional Water Supply Plan. Fairfax County's share of the plan's total cost is $41,000, to be paid over the three years ending in FY 2024. The FY 2023 per capita rate of $0.60 is unchanged from FY 2022.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Northern Virginia Transportation Comm.	$163,471	$160,006	$160,006	$160,532

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs, and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Washington Metropolitan Area Transportation Authority (WMATA) Board.

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of state aid received by NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas including such variables as Metrorail construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as state aid, interest earned, and project chargebacks have been applied.

Based on its share of revenue received by NVTC on behalf of Fairfax County, the total FY 2023 County contribution is $160,532, an increase of $526 or 0.3 percent over the FY 2022 Adopted Budget Plan contribution of $160,006.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Virginia Association of Counties	$240,141	$244,944	$244,944	$251,324

The Virginia Association of Counties (VACo) is an organization dedicated to improving County government in the Commonwealth of Virginia. To accomplish this goal, the Association represents Virginia counties regarding state legislation that would have an impact on them. The Association also provides conferences, publications and programs designed to improve county government and to keep county officials informed of recent developments in the state, as well as across the nation.

The FY 2023 Fairfax County contribution to VACo is $251,324, an increase of $6,380 or 2.6 percent over the FY 2022 Adopted Budget Plan contribution of $244,944. The funding level is based on an assumed population increase of two percent annually. The per capita rate of $0.21 remains unchanged.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Washington Airports Task Force	$50,000	$50,000	$50,000	$50,000

The Commonwealth of Virginia, Fairfax County, the private sector, and other local governments support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs. Both Dulles and Washington National airports continue their significant impact on Fairfax County's economy.

The FY 2023 Fairfax County contribution is $50,000, which is consistent with the FY 2022 Adopted Budget Plan. The contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate air traffic control, homeland security and customs support services from the federal government; and support the Metropolitan Washington Airports Authority's capital development.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Subtotal Legislative-Executive	**$2,489,711**	**$2,488,911**	**$2,513,911**	**$2,577,754**

Public Safety

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
NOVARIS	$9,577	$9,577	$9,577	$9,577

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database.

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. As of FY 2008, Montgomery and Prince George's Counties no longer participate in NOVARIS as those jurisdictions have joined a Maryland regional fingerprint system. However, Loudoun County and the Virginia State Police joined NOVARIS in FY 2008. The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

The total Fairfax County FY 2023 funding is $9,577, which is consistent with the FY 2022 Adopted Budget Plan. The contribution consists of the County's annual share of costs associated with operations and upgrades of NOVARIS.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
NVERS	$10,000	$10,000	$10,000	$10,000

The Northern Virginia Emergency Response System (NVERS) is an organization which serves as a collaborative partnership between local governments, the Commonwealth of Virginia, and the private sector to build emergency management and homeland security capacity through the regional integration of policies, training, resources, information sharing and program management for the health and welfare of Northern Virginia residents. Active participants in NVERS include representatives from fire and rescue, emergency medical services (EMS), hazardous materials, law enforcement, emergency management, hospital, public health, public information, and information technology.

The FY 2023 funding amount for the Northern Virginia Emergency Response System is $10,000, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Subtotal Public Safety	**$19,577**	**$19,577**	**$19,577**	**$19,577**

Health and Welfare

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Health Systems Agency of Northern Virginia	$108,200	$108,200	$108,200	$108,200

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA promotes and assists in community-oriented planning among and within local health care systems, documents and evaluates the need for new services in the region, and reviews health service and facility capital expenditure proposals subject to certificate of public need regulation filed by health service provider organizations in the region. Member jurisdictions include the Counties of Fairfax, Arlington, Loudoun, and Prince William, as well as the Cities of Fairfax, Alexandria, Manassas, and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.

The FY 2023 funding amount for the Health Systems Agency is $108,200, which is consistent with the FY 2022 Adopted Budget Plan. The contribution is based on a per capita rate of $0.10 and Fairfax County's 2010 Census population figures. Fairfax County is the largest local government contributor in FY 2023, providing 60 percent of the support received from the local government units.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Medical Care for Children	$237,000	$237,000	$237,000	$287,000

The Medical Care for Children Partnership (MCCP) program provides medical and dental care to children of the working poor in Fairfax County. In January 2009, members of the Medical Care for Children Advisory Council and private citizens concerned about health care for children in Fairfax

County formed the Medical Care for Children Partnership which is dedicated to conducting fundraising support on behalf of the County for the care of uninsured children in Fairfax County.

MCCP receives funding from Fairfax County as its sole local government source. The Fairfax County FY 2023 contribution is $287,000, an increase of $50,000 or 21.1 percent over the FY 2022 Adopted Budget Plan. The increase is associated with shifting the billing administration of the Medical Care for Children Partnership (MCCP) program from Agency 67, Department of Family Services, to the MCCP Foundation.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Northern Virginia Healthcare Center/ Birmingham Green Adult Care Residence	$2,867,392	$2,849,012	$2,849,012	$3,039,229

Birmingham Green, a collective name, was founded in 1927 as a District Home under legislation passed in 1918 by the General Assembly. The District Home legislation encouraged jurisdictions to join together to establish facilities for indigent persons who need a permanent home and also require assistance with daily living activities. Fairfax was one of five jurisdictions that agreed to participate in the District Home in Manassas.

The property, which is located on 54 acres, includes an original building from 1927, a 180-bed nursing facility, and two joint apartment-type buildings for 92 assisted living residents. The Counties of Fairfax, Fauquier, Loudoun, and Prince William, as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission.

The present nursing home, Birmingham Green Healthcare Facility, opened in May 1991. The nursing facility accepts residents who are eligible for long-term care Medicaid and who are referred by the five participating jurisdictions. In Fairfax, social workers from the Department of Family Services screen and refer eligible individuals. A few persons are admitted for only rehabilitation and their care is paid for by Medicare or private insurance. For diversification of funding, but in keeping with the mission of serving indigent persons, a limited number of persons who pay privately are admitted.

The old District Home, a licensed assisted living facility, adjacent to the nursing facility, now accepts private pay residents with moderate incomes. The District Home continues to operate under the auspices of the Commission. This facility provides room and board, along with assistance in activities of daily living for older adults and adults with disabilities.

Willow Oaks, a 92-unit licensed assisted living facility replaced the original 64-bed District Home in 2008. Funding for the new facility was primarily provided through the U.S. Department of Housing and Urban Development. As with the nursing facility, individuals are referred by the five participating jurisdictions. To be admitted, individuals must be eligible for auxiliary grants, which supplement the individuals' incomes. Medicaid provides for needed medical care.

Operating costs for Birmingham Green are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds, along with some additional funds from Medicare, other insurance, and private pay, are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize Birmingham Green on a user formula basis. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents.

The total FY 2023 Fairfax County funding for these facilities is $3,039,229, an increase of $190,217 or 6.7 percent compared to the FY 2022 Adopted Budget Plan contribution of $2,849,012. The increase is based on actual costs and utilization rates at the facilities.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Volunteer Fairfax	$405,772	$405,772	$405,772	$445,718

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 1,000 nonprofit and public agencies by mobilizing people and other resources to improve the community. Its primary goals are to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens' direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public's awareness of both the need for and the benefits of volunteer service to the community. The scope of the center's work also includes active participation in emergency preparedness activities and coordination through its support of the Citizen Corps, the County's Emergency Management Coordinating Council and Emergency Operations Center, the Northern Virginia Voluntary Organizations Active in Disaster, and the Metro Coalition of Volunteer Centers.

The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution, Fairfax County provides in-kind office space to the center. The Fairfax County FY 2023 contribution is $445,718, an increase of $39,946 or 9.8 percent compared to the FY 2022 Adopted Budget Plan contribution. The increase will cover the cost of a part-time Emergency Response Coordinator position to develop, implement, and deliver emergency preparedness programs.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Subtotal Health and Welfare	**$3,618,364**	**$3,599,984**	**$3,599,984**	**$3,880,147**

Parks, Recreation and Cultural

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
ARTSFAIRFAX	$1,104,445	$1,104,445	$1,104,445	$1,104,445

Established in 1964, the Arts Council of Fairfax County, Inc., now doing business as ARTSFAIRFAX, is a private, nonprofit organization whose mission is to be the voice of the arts in Fairfax County, dedicated to fostering dynamic and diverse local arts, ensuring that the arts thrive by providing vision, leadership, capacity building services, advocacy, funding, education, and information. ARTSFAIRFAX is the designated arts service organization for Fairfax County, distributing County funds to the arts and providing arts services for the benefit of the arts and Fairfax County residents, workers, and visitors.

FY 2023 funding of $1,104,445 for operating support and funding for arts grants is consistent with the FY 2022 Adopted Budget Plan. Total funding for arts grants is $596,900, of which no more than $50,000 will be used to support the administrative costs of the Grants Program. ARTSFAIRFAX manages County arts grants through a competitive, transparent, peer-panel review process meeting 'best practices' standards in grant making. Grants panel reviews are open to the public. Arts grants are given for both operating and programmatic purposes. Arts grant recipients leverage private funding and enable the arts to continue to flourish in the County. These grants require that the recipient demonstrate that it has attracted two net new dollars for every one awarded through the arts funding pool. As art organizations are struggling to survive the ongoing effects of the COVID-19 pandemic, the County has approved the suspension of the matching requirement for FY 2022 and until the economy recovers. Waiving the match is an effective way to provide relief to the arts organizations without additional cost to the County.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Celebrate Fairfax	$135,000	$0	$640,000	$750,000

Celebrate Fairfax, Inc. (CFI) has served the County since 1982 with signature events, experiences, and entertainment that build a sense of community. While the organization is designed to be self-supporting, health and safety concerns from the pandemic resulted in the cancellation of 2020 and 2021 events and disrupted CFI's operations to the point that financial assistance from the County was necessary for CFI to continue operating. CFI has developed a phased, multiyear approach to Recover, Rebuild, and Relaunch from the disruption caused by the pandemic.

The Fairfax County FY 2023 contribution is $750,000. The funds will allow Celebrate Fairfax to continue the Rebuild phase of the plan including expanded staffing to operate the People, Arts, Recreation, and Community (PARC) site full-time and expand the number of events throughout the community in 2022 and 2023.

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved $640,000 to support the Rebuild phase of the plan. The funding provides operating support for the CFI and resources for CFI to host and enhance a series of community events throughout the County.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Dulles Air and Space Museum	$100,000	$100,000	$100,000	$100,000

The Udvar-Hazy Center of the Smithsonian Institute's Dulles Air and Space Museum currently serves more than 1,200,000 people annually and since the museum opened in December 2003, over 14.5 million people have visited.

Education is a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students, particularly those in Fairfax County. The goal is to teach young people about America's aviation and space heritage and emphasize the importance of technology.

The FY 2023 funding included for the Dulles Air and Space Museum is $100,000, which is consistent with the FY 2022 Adopted Budget Plan. The FY 2023 contribution will help to ensure the sustainability and success of the work performed by the Center.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Fairfax Symphony Orchestra	$261,032	$261,032	$261,032	$261,032

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization founded in 1957. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic music. The orchestra sponsors a variety of programs, including its own concert series at the GMU Center for the Arts, programs in the public schools, master classes for young music students, and free "Arts in the Parks" concerts throughout Fairfax County in the summer.

The County's contribution to the FSO supports all facets of the orchestra – Masterworks concerts, educational outreach, and special concerts. County support in FY 2023 will allow the orchestra to continue its valuable partnership with the Fairfax County Public Schools and the Fairfax County Park Authority to provide music literacy and outreach programs. FSO will continue to expand its Symphony Creating Outreach Resources for Educators (SCORE) program, an interactive and flexible program serving elementary, middle, and high school band and orchestra students in Fairfax County Public Schools. In addition, FSO will continue to perform free events at County parks and historic sites.

The FY 2023 funding included for the Fairfax Symphony Orchestra is $261,032, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Fort Belvoir Army Museum	$150,000	$5,150,000	$5,150,000	$150,000

Since FY 2005, the Board of Supervisors has provided funding to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The museum opened in November 2021 and is expected to draw approximately 740,000 visitors annually. The museum features unique educational programs and resources in the areas of technology, history, geography, political science, engineering, and civics for students of all ages.

All of the branches of the military either already have a centralized museum or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps opened its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County in 2006. The museum received $5,000,000 as one-time pass-through funding in FY 2022 from the Commonwealth in Virginia for the construction of the Virginia Veteran's Parade Field within the museum. The total FY 2023 funding from the County of $150,000 remains at the FY 2022 level.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Northern Virginia Regional Park Authority	$2,244,050	$2,229,880	$2,229,880	$2,338,173

The Northern Virginia Regional Park Authority (NVRPA) is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. The NVRPA currently operates 30 regional parks and owns over 11,000 acres of land, of which more than 8,000 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall, Brambleton, Aldie Mill and Blue Ridge Park. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the Counties of Fairfax, Loudoun and Arlington, and the Cities of Fairfax, Alexandria, and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to 1.9 million residents and is expected to approach 2.0 million in 2023.

Fairfax County's contribution to the Northern Virginia Regional Park Authority in FY 2023 is $2,338,173, an increase of $108,293 or 4.9 percent over the FY 2022 Adopted Budget Plan contribution of $2,229,880 based on changes in the County's population and a per capita rate of $2.04, an increase of $0.09 compared to last year's rate.

In addition to the operating contribution, an amount of $3,000,000 has been included in Fund 30010, General Construction and Contributions. This funding will serve as the FY 2023 annual capital contribution.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Reston Historic Trust	$16,150	$16,150	$16,150	$16,150

The Reston Historic Trust is a community-based 501(c)(3) organization located in the heart of the Lake Anne Revitalization District. It was founded in 1996 as an educational institution to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax County has provided annual funding to the Reston Historic Trust to assist in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits that depict Reston's past and future.

In FY 2023, the organization will continue its efforts on education, community outreach, and cultural development, through collaborative programming and training with other area organizations. The County's FY 2023 contribution to the Reston Historic Trust is $16,150, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Town of Herndon	$40,000	$40,000	$40,000	$40,000

In FY 2023, an amount of $40,000 is provided to the Town of Herndon for tourism related uses. This level of funding is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Town of Vienna Teen Center	$32,300	$32,300	$32,300	$32,300

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. The County's contribution assists the Town of Vienna in the operation and improvement of the Center, and helps provide funding for programs, staffing and the purchase of materials and other supplies.

The FY 2023 contribution for the Town of Vienna Teen Center is $32,300, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Turning Point Suffragist Memorial	$600,000	$0	$0	$0

As part of the *FY 2020 Carryover Review*, the Board of Supervisors approved one-time funding in the amount of $600,000 to support the Turning Point Suffragist Memorial. The Turning Point Suffragist Memorial is a nonprofit 501(c)(3) organization, led by volunteers, committed to raising funds to build a national memorial to honor the five million suffragists who fought for and won a woman's right to vote, granted by the Nineteenth Amendment to the Constitution on August 26, 1920. The mission of the Association is to educate, inspire, and empower present and future generations to remain vigilant in the quest for equal rights.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Wolf Trap Foundation for the Performing Arts	$125,938	$125,938	$125,938	$125,938

A private/public partnership was established in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management. The Foundation is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and educational programs. Foundation programs reach nearly 410,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting; and the Barns of Wolf Trap, two 18th Century barns reconstructed at Wolf Trap using original building materials and techniques.

In FY 1999, Fairfax County began to contribute funding to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts, and to position Fairfax County nationally as a leader in the arts and arts-in-education. Educational programs focusing on Fairfax County's young children and their teachers, parents and caregivers include development workshops for teachers, family involvement workshops, and field trip performances. For example, Wolf Trap is partnering with Fairfax County Public Schools to develop and evaluate new techniques of using the arts to advance science, technology, engineering, and math (STEM) learning among kindergarten students.

The FY 2023 contribution is $125,938, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Subtotal Parks, Recreation and Cultural	**$4,808,915**	**$9,059,745**	**$9,699,745**	**$4,918,038**

Community Development

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Architectural Review Board	$8,500	$10,005	$10,005	$10,005

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors on other properties that warrant historic preservation through historic district zoning, proffers, or easements. There are currently 13 Historic Overlay Districts, with the potential for at least one more. The Board of Supervisors frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is composed of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. Fairfax County's FY 2023 contribution is $10,005, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Commission for Women	$6,916	$6,916	$6,916	$6,916

The Commission for Women was created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls; to present possible solutions; and to effect long-term change through public education, policy reform and building community partnerships. The Commission is composed of 11 members, nine of whom are appointed by members of the Board of Supervisors and two at-large members appointed by the Board's Chairman. There is also a student representative from a local college or university who is a non-voting member.

In FY 2022, the Commission is actively participating on the Council to End Domestic Violence and supporting the creation and development of the Turning Point Suffragist Memorial. For FY 2023, the Commission will be researching and strategically planning to select an issue facing women and girls to be the Commission's focus for the next two years.

The total FY 2023 Fairfax County contribution to the Commission for Women is $6,916, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Convention and Visitors Corporation	$3,012,470	$3,012,470	$3,032,470	$3,012,470

The mission of the Convention and Visitors Corporation, known as Visit Fairfax, is "to create and effectively market exciting products, programs and activities that will distinguish Fairfax County as a premier tourism destination." Visit Fairfax is a 501(c)(6) organization with 26 board members appointed by the Board of Supervisors and the tourism industry.

As a result of enabling legislation approved by the 2004 General Assembly, the County was granted the authority to impose an additional 2 percent Transient Occupancy Tax beginning July 1, 2004. As required by the legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Corporation located in Fairfax County.

Due to the COVID-19 pandemic, Transient Occupancy Tax revenues remain depressed. However, FY 2023 funding for Visit Fairfax is held level with FY 2022 to ensure the organization's continuity of operations.

The total Fairfax County FY 2023 contribution to the Convention and Visitors Corporation is $3,012,470, which is consistent with the FY 2022 Adopted Budget Plan.

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved one-time funding of $20,000 for the Convention and Visitors Corporation to support the celebration of the 250th anniversary of the American Revolution.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Earth Sangha	$16,150	$16,150	$16,150	$16,150

Earth Sangha is an environmental nonprofit organization committed to helping people become better stewards of the planet by providing numerous volunteer opportunities involving environmental work. The organization supports a native forest gardener network which produces, conserves, and restores native plants of the Washington, DC metropolitan area. This program aims to produce batches of seedlings that are genetically diverse, locally adapted, and representative of the native forest flora. Volunteer opportunities involve planting the native seedlings, shrubs, wildflowers, grasses and trees in local parks, fields, and forests. Earth Sangha partners with the Fairfax County Department of Public Works and Environmental Services and the Fairfax County Park Authority on several planting events throughout the County, including at Wilburdale Park in Annandale, Waverly Park in Vienna, Frying Pan Park in Herndon, and Sully Historic Park in Chantilly, among others.

The FY 2023 Fairfax County funding is $16,150, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Fairfax County History Commission	$21,013	$21,013	$21,013	$21,013

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission advises the Board and County on matters involving the County's history; maintains an inventory of historic sites in the County; proposes and monitors historic districts and provides to local groups on matters of historic preservation. Major programs include educational activities, cooperative ventures with local universities in local history activities, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2023 Fairfax County funding is $21,013, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Fairfax ReLeaf	$41,990	$41,990	$41,990	$41,990

Fairfax ReLeaf is a nonprofit organization of volunteers that plants and preserves trees and restores forest cover on public and common lands in Northern Virginia. The organization's activities are aimed at preserving trees and offsetting tree loss by planting thousands of trees each year in order to improve air and water quality, reduce noise, preserve wildlife habitats, and reduce surface runoff. In 2023, Fairfax ReLeaf intends to plant 7,000 trees.

The FY 2023 Fairfax County funding is $41,990, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Greater Reston Incubator	$24,225	$24,225	$24,225	$24,225

The Greater Reston Chamber of Commerce's Incubator Program assists entrepreneurs in developing high-growth businesses in various sectors of the regional economy including technology, government services and supporting industries. The program provides business services, technical support, and physical space to help emerging businesses to grow. Job creation and increased regional prosperity are the program's primary goals. This volunteer-driven program has helped more than 120 companies over the past 15 years, created over 750 jobs in the region, attracted over $45 million in investment, and occupied in excess of 100,000 square feet of commercial space in Fairfax County.

The FY 2023 Fairfax County contribution is $24,225, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Inova Fairfax County Longitudinal Study	$500,000	$500,000	$500,000	$500,000

The Fairfax County Longitudinal Study is a study conducted by Inova that follows children from birth to age 18 examining the role of genetics in their development from gestation through adolescence and early childhood, including their risk for autism, asthma, nutritional disorders, disease, and cancer. Since 2015, the Board of Supervisors has made an annual contribution to the Study. At the time, the Board expressed a commitment to provide funding to the study for a period of 10 years through FY 2024. Prior to FY 2022, the funds were provided to the Inova Translational Medicine Institute which housed the study. The study is now housed in the Departments of Obstetrics and Pediatrics on the Inova Fairfax Hospital campus.

The FY 2023 Fairfax County contribution is $500,000, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Northern Virginia 4-H Education Center	$15,000	$15,000	$15,000	$15,000

The Northern Virginia 4-H Education Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia and many of the program participants are Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia.

The total FY 2023 contribution for the Northern Virginia 4-H Education Center is $15,000, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Northern Virginia Community College	$113,912	$113,421	$113,421	$113,250

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has six campuses (Alexandria, Annandale, Loudoun, Manassas and Springfield for medical education and Woodbridge) with permanent facilities constructed on each site. In addition to the six campuses, the College has centers in Arlington and Reston. Each year, the College serves more than 78,000 students in credit-earning courses and more than 25,000 students in continuing education and training activities.

NVCC projects FY 2023 expenditures of $250,000 for base operating requirements. The base, which is funded by the governing bodies of the local jurisdictions served by the College, as well as any fund balances support additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2023 Fairfax County contribution to this agency for operations and maintenance is $113,250, a decrease of $171 or 0.2 percent from the FY 2022 Adopted Budget Plan contribution of $113,421. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 45.3 percent of the local jurisdictions' contributions totaling $250,000 for FY 2023.

In addition, County funding of $2,578,867 is included in Fund 30010, General Construction and Contributions, for the annual capital contribution to the Northern Virginia Community College (NVCC) representing the per capita rate of $2.25 and a population figure of 1,146,163 for Fairfax County provided by the Weldon Cooper Center. The FY 2023 funding level represents an increase of $5,930 due to a slight increase in the County's population estimate. Beginning in FY 2021, the NVCC has indicated that all capital funds will be directed to the Early College and Workforce Education Programs and Workforce Credential Exams. Funding for capital construction projects will continue using balances that exist from previous year's jurisdictional contributions.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Northern Virginia Conservation Trust	$227,753	$227,753	$227,753	$227,753

The primary purpose of the public/private partnership between the Northern Virginia Conservation Trust (NVCT) and Fairfax County is for NVCT to assist the County in the preservation of natural areas and historic properties through the use of conservation/open space easements, land gifts and acquisition of open space. The Trust is also tasked with educating the public on the importance of conservation and the County's abundant natural resources through outreach programs. Through this partnership, NVCT has been able to permanently conserve over 685 acres in Fairfax County. Some of the conserved land serves as a habitat for a variety of rare species and different vegetation communities.

FY 2023 funding of $227,753 is included, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Southeast Fairfax Development Corporation	$183,320	$183,320	$183,320	$183,320

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. Over the years, the Corporation has promoted, encouraged, facilitated, and guided economic development and revitalization on the 7.5-mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization and redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance and increased tax base. Its 18-member volunteer Board of Directors is representative of the community. In addition to the annual contribution, Fairfax County provides in-kind office space to the organization.

The total FY 2023 Fairfax County contribution for SFDC is $183,320, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Women's Center of Northern Virginia	$27,023	$27,023	$27,023	$27,023

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned, or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning, and legal rights.

In FY 2023, the Center anticipates receiving requests from County residents for approximately 28,500 hours of direct service to meet their interrelated psychological, practical, legal, and financial needs. Many of these residents are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient and ultimately more productive community members.

The total FY 2023 Fairfax County funding is $27,023, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Subtotal Community Development	**$4,198,272**	**$4,199,286**	**$4,219,286**	**$4,199,115**

Nondepartmental

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Employee Advisory Council	$33,000	$33,000	$33,000	$33,000

The Employee Advisory Council (EAC) was established by the Fairfax County Merit System Ordinance to provide a continuing medium through which all employees in the competitive service, both school and County, may contribute their advice and suggestions for the improvement of the career merit system and other aspects of the government of Fairfax County. There are 11 representatives for County Government groups and 10 for School Support groups.

The total FY 2023 Fairfax County contribution for the EAC is $33,000, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Fairfax Public Law Library	$92,657	$92,657	$92,657	$92,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library, shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

Currently located in the Fairfax County Judicial Center, the Fairfax Public Law Library assists the public, as well as members of the legal community, with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has eight workstations dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as eight computer workstations where the public may locate sample legal forms and do a variety of research online. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases. The Fairfax Public Law Library anticipates serving over 80,000 patrons in FY 2023. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services.

The total FY 2023 Fairfax County funding is $92,657, which is consistent with the FY 2022 Adopted Budget Plan.

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Subtotal Nondepartmental	**$125,657**	**$125,657**	**$125,657**	**$125,657**
Total County Contributions	**$15,260,496**	**$19,493,160**	**$20,178,160**	**$15,720,288**

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$48,018**	**$47,307**	**$54,271**	**$53,560**
Revenue:				
Revenue from the Commonwealth	$0	$5,000,000	$5,000,000	$0
Total Revenue	**$0**	**$5,000,000**	**$5,000,000**	**$0**
Transfers In:				
General Fund (10001)	$15,266,749	$14,492,449	$15,177,449	$15,694,577
Total Transfers In	**$15,266,749**	**$14,492,449**	**$15,177,449**	**$15,694,577**
Total Available	**$15,314,767**	**$19,539,756**	**$20,231,720**	**$15,748,137**
Expenditures:				
Legislative-Executive Functions/Central Services Agencies	$2,489,711	$2,488,911	$2,513,911	$2,577,754
Public Safety	19,577	19,577	19,577	19,577
Health and Welfare	3,618,364	3,599,984	3,599,984	3,880,147
Parks, Recreational and Cultural	4,808,915	9,059,745	9,699,745	4,918,038
Community Development	4,198,272	4,199,286	4,219,286	4,199,115
Nondepartmental	125,657	125,657	125,657	125,657
Total Expenditures	**$15,260,496**	**$19,493,160**	**$20,178,160**	**$15,720,288**
Total Disbursements	**$15,260,496**	**$19,493,160**	**$20,178,160**	**$15,720,288**
Ending Balance[1]	**$54,271**	**$46,596**	**$53,560**	**$27,849**

[1] For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility.

Fund 10031: Contributed Fund - NOVARIS

Focus

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art biometric technology to identify criminals. An Automated Fingerprint Identification System (AFIS) enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington Metropolitan area by comparing the print or partial print with all prints in the database. While the core system is housed in Fairfax County, program operations are decentralized among the seven participating Northern Virginia jurisdictions.

As approved by the NOVARIS Advisory Board on July 30, 1997, seven Northern Virginia jurisdictions share costs associated with NOVARIS based on the sworn police and citizen population of each jurisdiction. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with summary financial data shown in a non-appropriated County fund - Fund 10031, NOVARIS. The County contribution to the NOVARIS Fund is made through Fund 10030, Contributory Fund.

The total Fairfax County FY 2023 contribution to NOVARIS is $9,577, which is consistent with the FY 2022 Adopted Budget Plan. The contribution supports the County's annual share of costs associated with operations and upgrades of NOVARIS. In FY 2020, the Urban Areas Security Initiative (UASI) grant funding which historically supported AFIS system maintenance, upgrades, and replacements for the National Capital Region, including NOVARIS, was shifted to regional partner jurisdictions. The County is currently working with the Metropolitan Washington Council of Governments, the UASI grant administrators, to implement a new funding mechanism as a result of this change.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$75,602**

As part of the *FY 2021 Carryover Review,* the Board of Supervisors approved an increase of $75,602 in encumbered carryover.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$91,780**	**$34,977**	**$110,635**	**$35,033**
Revenue:				
Interest on Investments	$262	$206	$206	$206
Fairfax County	9,577	9,577	9,577	9,577
Arlington County	2,149	2,149	2,149	2,149
Prince William County	2,395	2,395	2,395	2,395
City of Fairfax	376	376	376	376
City of Falls Church	188	188	188	188
City of Alexandria	1,690	1,690	1,690	1,690
Loudoun County	2,218	2,218	2,218	2,218
Total Revenue:	**$18,855**	**$18,799**	**$18,799**	**$18,799**
Total Available	**$110,635**	**$53,776**	**$129,434**	**$53,832**
Expenditures:				
Operating Expenses	$0	$18,799	$94,401	$18,799
Total Expenditures	**$0**	**$18,799**	**$94,401**	**$18,799**
Total Disbursements	**$0**	**$18,799**	**$94,401**	**$18,799**
Ending Balance[1]	**$110,635**	**$34,977**	**$35,033**	**$35,033**

[1] Ending balances fluctuate due to variable expenditure requirements and the carryover of unspent funds.

Fund 10040: Information Technology Projects

Mission

Fund 10040, Information Technology (IT) Projects, supports the County's strategic IT investments in major technology projects that improve access to County services, promote government operational efficiencies and effectiveness, foster quality customer service, and enhance performance and security capabilities. Projects include automation for County agencies, ensuring requirements align with countywide strategic importance, enterprise technology infrastructure, and enterprise-level or inter-agency corporate systems.

Focus

Fund 10040 was established in FY 1995 to optimize centralized management of available resources by consolidating major IT projects into one fund. A General Fund transfer, revenue from the State Technology Trust Fund, other internal revenue funds, agencies' operating funds as appropriated, and interest earnings have all been sources for investment in IT projects.

The County's technological improvement strategy has two key elements: redesign business processes and apply technology to achieve improvements in service quality and efficiencies for agencies and provide an adequate technology infrastructure that supports County technology solutions. The County's long-term commitment to providing quality customer service through the effective use of technology is manifested in service enhancements, expeditious response to citizen inquiries, provision of on-line service opportunities, improved operational efficiencies, and increased performance capabilities resulting in better information for management decisions and transparency.

Fund 10040 technology initiatives also support and are aligned with the Department of Information Technology's Strategic Information Technology Plan and include projects that promote:

- **Digital Transformation** – Deployment of new capabilities to improve business efficiencies through automation such as: expanding virtual services, advancing mobile/digital workforce solutions, and utilizing innovative technologies such as Artificial Intelligence to deliver better business value.

- **Security** – maintaining a robust and aggressive security posture to protect the County's IT assets and information from evolving cyber threats and unauthorized access/use.

- **Data Analytics** – supporting the County's continuing progress towards becoming a data-driven organization.

- **Cloud Computing** – based on business requirements for securely enabling access to County information.

The Senior Information Technology Steering Committee, which is composed of the County Executive, Deputy County Executives, and the Chief Technology Officer, adopted five IT priorities, which guide the direction of Fund 10040. They include:

- **Mandated Requirements:** Provide support for requirements enacted by the Federal government, Commonwealth of Virginia, Board of Supervisors, or those that are Court ordered or resulting from changes to County regulations.

- **Completion of Prior Investments:** Provide support for multi-year lease purchases and to implement a project phase or to complete a planned project.

- **Enhanced County Security:** Provide support for homeland security, physical security, information/cyber security, and privacy requirements.

- **Improved Service and Efficiency:** Promote consolidated business practices; support more efficient government; optimize management and use of County assets and data; enhance systems to meet the expectations and needs of citizens; and promote service that can be provided on-line through the Internet/e-Government. This includes corporate and strategic initiatives that add demonstrable value to a broad sector of government or to the County as a whole.

- **Maintaining a Current and Supportable Technology Infrastructure:** Focus on technology infrastructure modernizations, which upgrade, extend, or enhance the overall architecture of major County infrastructure components, including hardware and software and its environments. Ensure that citizens, businesses, and County employees have appropriate access to information and services. This also includes cyber security protective measures solutions.

In line with the FY 2023 Budget Guidelines, agencies submitted project funding requests that met one or more of the five Senior IT strategic priorities; and were also linked to one or more of the priority areas in the proposed County Strategic Plan. In addition, agencies were asked to specify tangible project outcomes; five-year implementation and budget plans, including future enterprise-wide infrastructure, maintenance, and support needs; and linkage to agency strategic and business goals. Funding requests for existing projects were limited to support for contractual obligations and/or to complete a planned phase. In keeping with established procedures, a Project Review Team from the Department of Information Technology (DIT) evaluated the project proposals to determine whether they met funding criteria. Subsequently, a list of project recommendations was presented to the Department of Management and Budget (DMB) for consideration and prioritization. Additionally, requests were evaluated for those offering greatest opportunities for operational improvements and support for sustained performance, security, and reliability. Existing projects requesting additional funding were assessed for continued alignment with project plans, schedules and return on investment.

Benefits of the projects were weighed against the cost and several risk factors including potential of unknown expenses, changes in scope necessitated by new business drivers, technological relevance, operational changes, project schedule viability, and the impact of not funding or otherwise delaying the project. Technical factors examined include alignment with County technology architecture and standards, impact on existing County IT infrastructure, and availability of viable products and services. Also considered was the organizational experience with the solutions that support the project business goals, and the availability of staff resources both in DIT and the sponsoring agency to implement the projects.

FY 2023 Initiatives

Based on limited fiscal resources, IT projects are not funded in the County's FY 2023 Advertised Budget Plan. It is anticipated that selected projects approved for FY 2023 funding will be supported with one-time balances and/or agency savings during upcoming quarterly budget reviews. This strategy will enable the County to optimize the strategic use of available dollars and align project funding with project budgets, plans and schedules.

For example, adjustments were included as part of the *FY 2021 Third Quarter Review* and the *FY 2021 Carryover Review* to meet project requirements into FY 2022.

Project	FY 2021 Third Quarter Funding	FY 2021 Carryover Funding
Audit Management Project (IT-000049)	$0	$30,000
Commonwealth Attorney Technology Refresh Project (IT-000015)	0	151,000
Courtroom Technologies (2G70-034-000)	174,000	250,000
Customer Relationship Management (CRM) (2G70-041-000)	200,000	250,000
Cyber Security Enhancement Initiative (2G70-052-000)	0	500,000
Digital County Archives Projects (IT-000048)	0	200,000
DIT Tactical Initiatives (2G70-015-000)	0	200,000
E-Gov. Programs (2G70-020-000)	350,000	300,000
Enterprise Architecture and Support (2G70-018-000)	800,000	800,000
Enterprise Document Management (IT-000017)	0	400,000
Fairfax County Park Authority Asset Management System (IT-00042)	425,000	0
Geospatial Initiatives (IT-000028)	310,000	1,130,200
Integrated Human Services Technologies Project (IT-000025)	0	1,450,000
Jail Management System (IT-00047)	440,000	0
Planning and Land Use System (PLUS) Project (IT-000019)	3,445,000	14,600,000
Remote Access (2G70-036-000)	0	100,000
Tax System Modernization Project (2G70-069-000)	0	250,000
Total	**$6,144,000**	**$20,611,200**

A complete list of IT projects can be viewed in the FY 2022 Information Technology Plan which provides status updates and accomplishments of ongoing projects and can be accessed using this link: FY 2022 Adopted IT Plan (fairfaxcounty.gov).

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$59,591,858**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $59,591,858 including the carryover of $36,302,128 in unexpended project balances, a General Fund Transfer increase of $20,611,200 to support continuing and new IT projects and $2,678,530 associated with revenues. Adjustments related to revenues include an increase of $60,018 in interest income above the amount anticipated and the appropriation of revenues received in FY 2021 including $1,951,120 in Development Process Technology Surcharges, $372,247 in State Technology Trust Fund revenue, $189,020 in CPAN revenue, $45,870 in Land Records fees, and $60,255 in Electronic Summons revenues.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$41,135,836**	**$0**	**$38,980,658**	**$0**
Revenue:				
Interest	$110,018	$0	$0	$0
Other Revenue[1]	3,352,067	0	0	0
Total Revenue	**$3,462,085**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$16,144,000	$0	$20,611,200	$0
Total Transfers In	**$16,144,000**	**$0**	**$20,611,200**	**$0**
Total Available	**$60,741,921**	**$0**	**$59,591,858**	**$0**
Expenditures:				
IT Projects	$21,761,263	$0	$59,591,858	$0
Total Expenditures	**$21,761,263**	**$0**	**$59,591,858**	**$0**
Total Disbursements	**$21,761,263**	**$0**	**$59,591,858**	**$0**
Ending Balance[2]	**$38,980,658**	**$0**	**$0**	**$0**

[1] In FY 2021, Other Revenue reflects $1,951,120 in Development Process Technology Surcharges, $744,494 in State Technology Trust Fund revenue, $414,400 in CPAN revenue, $94,945 in Land Records fees, and $147,108 in Electronic Summons revenues.

[2] Information Technology projects are budgeted based on total project costs. Most projects span multiple years. Therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Debt Service Funds

FY 2023

Advertised Budget Plan

Fund 20000: Consolidated County and Schools Debt Service Fund

Focus

Fund 20000, Consolidated County and Schools Debt Service Fund, accounts for the general obligation bond debt service of the County as well as general obligation bond debt service for the Fairfax County Public Schools (FCPS). In addition, debt service expenditures are included for the Fairfax County Economic Development Authority Lease Revenue bonds and School facilities, payments for Fairfax County Redevelopment and Housing Authority (FCRHA) Lease Revenue bonds, payments to the Virginia Resources Authority (VRA), and direct loans to banking institutions. Revenues for the debt service funds are derived principally from a transfer from the General Fund. Debt service on wastewater revenue bonds is reflected in the Enterprise Funds.

The following table includes the debt service payments and projected fiscal agent fees required in FY 2023 as well as the sources of funding supporting these costs:

	FY 2023 Advertised
Expenses	
County Debt Service	$114,602,555
Lease Revenue Bonds	20,215,519
Park Authority (Laurel Hill Golf Course)	1,008,862
Fiscal Agent Fees/Cost of Issuance	1,200,000
Subtotal County	**$137,026,936**
School Debt Service	$195,478,435
Lease Revenue Bonds (South County High School)	3,550,512
School Administration Building	3,196,764
Fiscal Agent Fees/Cost of Issuance	800,000
Subtotal Schools	**$203,025,711**
Total Disbursements	**$340,052,647**
Funding	
General Fund Transfer	$333,541,521
School Operating Fund Transfer	3,196,764
Build America Bonds Subsidy	1,800,000
Park Authority (Laurel Hill Golf Course)	1,008,862
Bond Proceeds to Offset Cost of Issuance	500,000
Fairfax City Revenue	5,500
Total Funding	**$340,052,647**

General Obligation Bonds

Expenses for debt service payments associated with FY 2022 bond sales have been incorporated into the FY 2023 projections.

Capital Leases
Funding is included for the following Capital Leases, which were issued by other entities, but are actually supported by the County and paid through County Debt Service subject to annual appropriation by the Board of Supervisors:

Economic Development Authority (EDA) and Virginia Resources Authority (VRA)	
Mott, Gum Springs, Baileys, & James Lee Community Centers; Herndon Harbor Adult Day Care Center; South County Government Center (EDA)	$1,871,800
Merrifield Mental Health Center (EDA)[1]	3,375,189
Lincolnia Center (VRA)	856,341
Lewinsville (EDA)	1,315,931
Public Safety Headquarters (EDA)[2]	10,745,503
South County High School (EDA)[3]	3,550,512
Workhouse Arts Foundation (EDA)[4]	2,050,755
Laurel Hill Golf Course (EDA)[5]	1,008,862
School Administration Building (EDA)[6]	3,196,764
Total Payments	**$27,971,657**

[1] Includes Series 2012 New Money, Series 2017 Refunding and Series 2021 Refunding.

[2] Includes Series 2014 New Money and Series 2021 Refunding.

[3] Includes Series 2021 Refunding.

[4] Includes Series 2014 New Money and Series 2021 Refunding.

[5] Reimbursed by a transfer in from the Park Authority. Includes Series 2021 Refunding.

[6] Reimbursed by a transfer in from the School Operating Fund. Includes Series 2014 New Money and Series 2021 Refunding.

Debt Service Ratios
The Board of Supervisors has adopted specific debt indicators within the *Ten Principles of Sound Financial Management (Ten Principles)* to effectively manage the County's bonded indebtedness. The *Ten Principles* state that the County's debt ratios shall be maintained at the following levels:

- Net debt as a percentage of estimated market value should always remain less than 3.0 percent; and

- The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred to reduce planned sales and remain within capacity guidelines.

During the adoption of the FY 2008 Adopted Budget Plan, the *Ten Principles* were revised to allow for the use of variable rate debt. Variable rate obligations are debt obligations that are frequently used for short-term or interim debt financing and have an interest rate that is reset periodically, usually for periods of less than one year. Variable rate debt is typically used to take advantage of low short-term rates in anticipation of converting to longer-term fixed rate financing for complex projects or to mitigate the impact of volatile markets. Also, variable rate debt reduces interest costs and typically provides the ability to redeem bonds without a prepayment penalty. It is anticipated that the use of variable rate debt will provide opportunities for interest rate savings, reduce arbitrage payments, and promote more accurate sizing for long-term bond issues.

Fairfax County Bond Ratings

Moody's Investor Service Ratings
Aaa
Since 1975

Standard and Poor's Global Ratings
AAA
Since 1978

Fitch Ratings
AAA
Since 1997

As a result of County financial policies, prudent fiscal management and a strong economy, the County has been awarded the strongest credit rating possible from the three major national rating services. The County holds a Aaa from Moody's Investors Service (awarded 1975), a AAA from Standard and Poor's Global Ratings (awarded 1978), and a AAA from Fitch Ratings (awarded 1997). As of January 2022, Fairfax County is one of only 13 states, 49 counties, and 31 cities to hold a triple-A rating from all three services.

As part of the FY 2019 Adopted Budget Plan and future budgets, the County included an additional $25 million in general obligation bonds for the Fairfax County Public Schools, thereby increasing their annual total from $155 million to $180 million. The County's annual bond sale limits were revised as part of the *Ten Principles of Sound Financial Management*. Debt ratio impact with respect to capacity and affordability will continue to be reviewed on an annual basis.

As part of the FY 2023 Advertised Budget Plan and future budgets, the County has included an additional $25 million in general obligation bonds for the Fairfax County Public Schools and an additional $25 million in general obligation bonds for the County, thereby increasing the annual total from $300 million to $350 million. The new total will be applicable in FY 2023 and FY 2024. Starting in FY 2025, the County will include an additional $25 million in general obligation bonds for the Fairfax County Public Schools and an additional $25 million in general obligation bonds for the County, thereby increasing the annual total from $350 million to $400 million. These increases were the result of recommendations from the Joint Board of Supervisors and School Board Capital Improvement Program Committee as part of their final report issued in October 2021. Specifically, the County's bond sale limits were increased from $300 million to $400 million with the incremental increase to occur over the next several years as noted. The Board of Supervisors then approved the Joint CIP report in November 2021. The County's annual bond sale limits are revised as part of the *Ten Principles of Sound Financial Management*. Debt ratio impact with respect to capacity and affordability will continue to be reviewed on an annual basis.

The following are debt ratios and annual bond sales reflecting debt indicators for FY 2019 - FY 2023:

Net Debt as a Percentage of Market Value of Taxable Property

Fiscal Year	Net Bonded Indebtedness[1]	Estimated Market Value[2]	Percentage
2019	2,889,935,000	262,356,806,422	1.10%
2020	2,887,545,000	271,808,067,475	1.06%
2021	2,931,554,000	280,990,379,555	1.04%
2022 (Est.)	2,964,324,000	288,684,796,103	1.03%
2023 (Est.)	3,149,849,000	312,082,235,542	1.01%

[1] The amount includes outstanding General Obligation Bonds and other tax supported debt obligations. Sources: FY 2019 to FY 2021 Annual Comprehensive Financial Report and Fairfax County Department of Tax Administration; FY 2022 and FY 2023 Fairfax County Department of Management and Budget and Department of Tax Administration.

[2] Source: Fairfax County Department of Tax Administration and the Department of Management and Budget.

Debt Service Requirements as Percentage of Combined General Fund Disbursements

Fiscal Year	Debt Service Requirements[1]	General Fund Disbursements[2]	Percentage
2019	347,471,174	4,300,483,841	8.08%
2020	334,314,180	4,449,864,870	7.51%
2021	325,402,126	4,545,901,853	7.16%
2022 (Est.)	353,608,430	4,863,068,209	7.27%
2023 (Est.)	355,230,415	4,776,728,869	7.44%

[1] The amount includes total principal and interest payments on the County's outstanding tax supported debt obligations, including General Obligation Bonds, Economic Development Authority bonds, and other tax supported debt obligations budgeted in other funds. Sources: FY 2019 to FY 2021 Annual Comprehensive Financial Report; FY 2022 and FY 2023 Fairfax County Department of Management and Budget. The FY 2020 actual debt service figure reflects a notable decrease from the prior year due primarily to the final payoff of two outstanding County debt issuances (Herrity and Pennino Administrative buildings and Capital Renewal loan). The FY 2021 actual debt service figure again trended lower to prior years due primarily to the planned one-time debt service savings structure as part of the Series 2020B General Obligation Refunding Bonds.

[2] Sources: FY 2019 to FY 2021 Annual Comprehensive Financial Report; FY 2022 and FY 2023 estimates per Fairfax County Department of Management and Budget.

Annual General Obligation Bond Sales (in Millions)[1]

Fiscal Year	Par	Premium	Total
2019	214.66	32.70	247.36
2020	213.92	53.74	267.66
2021	254.19	35.81	290.00
2022	272.65	27.35	300.00
2023 (Est.)	350.00	0.00	350.00
Total	**$1,305.42**	**$149.60**	**$1,455.02**

[1] Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions at the time of the sale. As part of the FY 2023 Advertised Budget Plan, annual County bond sales are increased by $50 million from $300 million (or $1.50 billion over a five-year period) to $350 million (or $1.75 billion over a five-year period); with a technical limit of $375 million in any given year. These new total amounts are applicable to FY 2023 and FY 2024. Starting in FY 2025, annual County bond sales are increased by $50 million from $350 million (or $1.75 billion over a five-year period) to $400 million (or $2.00 billion over a five-year period); with a technical limit of $425 million in any given year. These amounts above reflect new money bond sale project fund deposits (par + premium) and exclude refunding bond sales. The increases were the result of recommendations from the Joint Board of Supervisors and School Board Capital Improvement Program as part of their final report issued in October 2021. Specially, the County's bond sale limits were increased from $300 million to $400 million with the incremental increase to occur over the next several years as noted. The Board of Supervisors then approved the Joint CIP report in November 2021.The County's annual bond sale limits are revised as part of the *Ten Principles of Sound Financial Management*. Debt ratio impact with respect to capacity and affordability will continue to be reviewed on an annual basis.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Disbursement Adjustment **$4,338,774**

An increase in expenditures of $4,338,774, or 1.3 percent, is primarily attributable to scheduled requirements for existing debt service payments.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$4,577,783**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $4,577,783 for anticipated debt service requirements associated with bond sales and capital requirements as outlined in the FY 2022 - FY 2026 Adopted Capital Improvement Program (With Future Fiscal Years to FY 2031).

Mid-Year Adjustments **($67)**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved a decrease of $67 due to the impact of a FY 2021 audit adjustment.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$4,022,565**	**$0**	**$1,512,335**	**$0**
Revenue:				
Build America Bonds Subsidy	$2,051,844	$2,300,000	$1,800,000	$1,800,000
Miscellaneous Revenue	8,643	0	0	0
Bond Proceeds[1]	918,535	500,000	500,000	500,000
Revenue from City of Fairfax	5,478	28,000	28,000	5,500
Total Revenue	**$2,984,500**	**$2,828,000**	**$2,328,000**	**$2,305,500**
Transfers In:				
County Debt Service:				
General Fund (10001) for County	$131,040,472	$131,317,132	$131,317,132	$133,672,574
Public Safety Construction (30070)[2]	0	0	3,565,381	0
Park Revenue and Operating (80000)[3]	952,780	983,094	983,094	1,008,862
Subtotal County Debt Service	**$131,993,252**	**$132,300,226**	**$135,865,607**	**$134,681,436**
Schools Debt Service:				
General Fund (10001) for Schools	$198,182,333	$197,118,522	$197,118,522	$199,868,947
Public School Operating (S10000)[4]	3,473,375	3,467,125	3,467,125	3,196,764
Subtotal Schools Debt Service	**$201,655,708**	**$200,585,647**	**$200,585,647**	**$203,065,711**
Total Transfers In	**$333,648,960**	**$332,885,873**	**$336,451,254**	**$337,747,147**
Total Available	**$340,656,025**	**$335,713,873**	**$340,291,589**	**$340,052,647**
Expenditures:				
General Obligation Bonds:				
County Principal	$74,013,300	$74,495,300	$74,495,300	$76,330,000
County Interest	32,403,754	29,196,008	29,196,008	28,798,555
Debt Service on Projected County Sales	0	7,714,228	9,453,786	9,474,000
Subtotal County Debt Service	**$106,417,054**	**$111,405,536**	**$113,145,094**	**$114,602,555**
Schools Principal	$130,406,700	$127,844,700	$127,844,700	$130,125,000
Schools Interest	58,069,804	52,078,538	52,078,538	51,142,435
Debt Service on Projected School Sales	0	12,586,372	15,424,597	14,211,000
Subtotal Schools Debt Service	**$188,476,504**	**$192,509,610**	**$195,347,835**	**$195,478,435**
Subtotal General Obligation Bonds	**$294,893,558**	**$303,915,146**	**$308,492,929**	**$310,080,990**
Other Tax Supported Debt Service (County):				
EDA Lease Revenue Bonds	$17,784,393	$17,247,119	$17,247,119	$15,992,492
Workhouse Arts Foundation	2,129,799	2,134,029	2,134,029	2,050,755
VRA 2013A - Lincolnia; EDA - Lewinsville	2,225,245	2,198,448	2,198,448	2,172,272
Park Authority Lease Revenue Bonds	952,780	983,094	983,094	1,008,862
Other Tax Supported Debt Service (Schools):				
EDA Schools Lease Revenue Bonds	$7,416,352	$7,236,037	$7,236,037	$6,747,276
Subtotal Other Tax Supported Debt Service	**$30,508,569**	**$29,798,727**	**$29,798,727**	**$27,971,657**
Other Expenses	$1,703,563	$2,000,000	$1,999,933	$2,000,000
Total Expenditures	**$327,105,690**	**$335,713,873**	**$340,291,589**	**$340,052,647**

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Transfers Out:				
Infrastructure Replacement and Upgrades (30020)[5]	$5,282,000	$0	$0	$0
County Insurance (60000)[6]	6,756,000	0	0	0
Total Transfers Out	**$12,038,000**	**$0**	**$0**	**$0**
Total Disbursements	**$339,143,690**	**$335,713,873**	**$340,291,589**	**$340,052,647**
Ending Balance[7]	**$1,512,335**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments were reflected as a decrease of $67.65 to FY 2021 revenues to record earned interest in the proper fiscal period. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] A Transfer In of $3,565,381 from Fund 30070, Public Safety Construction, is related to the Public Safety Headquarters project. Per the terms of the bond documents, bond proceeds available after payment of construction related costs are to be transferred to offset debt service expenses for the project.

[3] A Transfer In of $1,008,862 from Fund 80000, Park Revenue and Operating, is related to the debt service payments for the Laurel Hill Golf Club.

[4] A Transfer In of $3,196,764 from Fund S10000, Public School Operating, is related to the debt service payments for the Schools Administrative Building.

[5] A Transfer Out was included for Fund 30020, Infrastructure Replacement and Upgrades, to support infrastructure replacement and upgrades.

[6] A Transfer Out was included for Fund 60000, County Insurance, to support the increased accrued liability.

[7] The change in ending fund balance is the result of the use of fund balance to offset projected debt service requirements.

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2022	Interest Outstanding as of 6/30/2022	Total Outstanding as of 6/30/2022	Principal Due FY 2023	Interest Due FY 2023	Total Payment Due FY 2023	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023
County G.O. Bonds											
Series 2009E New Money	**$63,700,000**	**10/28/2009**	Human Services	$6,186,400	$1,254,488	$7,440,888	$773,300	$288,054	$1,061,354	$5,413,100	$966,434
			Library	5,440,000	1,103,130	6,543,130	680,000	253,300	933,300	4,760,000	849,830
			Road Bond Construction	7,520,000	1,524,915	9,044,915	940,000	350,150	1,290,150	6,580,000	1,174,765
			Parks-NVRPA	1,440,000	292,005	1,732,005	180,000	67,050	247,050	1,260,000	224,955
			Parks	6,133,600	1,243,779	7,377,379	766,700	285,596	1,052,296	5,366,900	958,183
			Public Safety	7,253,600	1,470,894	8,724,494	906,700	337,746	1,244,446	6,346,900	1,133,148
			2009E Total	**$33,973,600**	**$6,889,210**	**$40,862,810**	**$4,246,700**	**$1,581,896**	**$5,828,596**	**$29,726,900**	**$5,307,314**
Series 2012B Refunding	**$74,759,100**	**2/2/2012**	Adult Detention	$152,500	$9,255	$161,755	$119,900	$7,625	$127,525	$32,600	$1,630
			Commercial and Redevelopment	1,033,900	73,415	1,107,315	599,500	51,695	651,195	434,400	21,720
			Human Services	208,600	15,505	224,105	107,100	10,430	117,530	101,500	5,075
			Juvenile Detention	79,300	5,790	85,090	42,800	3,965	46,765	36,500	1,825
			Library	1,131,200	84,085	1,215,285	580,700	56,560	637,260	550,500	27,525
			Neighborhood Improvement	201,300	13,920	215,220	124,200	10,065	134,265	77,100	3,855
			Parks	5,530,800	387,155	5,917,955	3,318,500	276,540	3,595,040	2,212,300	110,615
			Parks-NVRPA	417,100	31,005	448,105	214,100	20,855	234,955	203,000	10,150
			Public Safety	9,769,400	689,300	10,458,700	5,752,800	488,470	6,241,270	4,016,600	200,830
			Public Safety - capital renewal	166,800	12,400	179,200	85,600	8,340	93,940	81,200	4,060
			Roads	500,500	37,205	537,705	256,900	25,025	281,925	243,600	12,180
			Storm Drainage	355,300	25,680	380,980	197,000	17,765	214,765	158,300	7,915
			Transit	917,700	68,215	985,915	471,100	45,885	516,985	446,600	22,330
			Transportation	2,445,200	180,925	2,626,125	1,271,900	122,260	1,394,160	1,173,300	58,665
			2012B Refunding Total	**$22,909,600**	**$1,633,855**	**$24,543,455**	**$13,142,100**	**$1,145,480**	**$14,287,580**	**$9,767,500**	**$488,375**
Series 2013A New Money	**$78,535,000**	**1/24/2013**	Commercial Revitalization Program	$113,000	$2,825	$115,825	$113,000	$2,825	$115,825	$0	$0
			County Construction	998,200	24,955	1,023,155	998,200	24,955	1,023,155	0	0
			Housing Redevelopment Area	218,500	5,463	223,963	218,500	5,463	223,963	0	0
			Library Facilities	162,300	4,058	166,358	162,300	4,058	166,358	0	0
			Park Authority	448,800	11,220	460,020	448,800	11,220	460,020	0	0
			Public Safety	759,500	18,988	778,488	759,500	18,988	778,488	0	0
			Capital Renewal/Public Safety	94,900	2,373	97,273	94,900	2,373	97,273	0	0
			Road Bonds	379,800	9,495	389,295	379,800	9,495	389,295	0	0
			Transportation Facilities	750,000	18,750	768,750	750,000	18,750	768,750	0	0
			2013A Total	**$3,925,000**	**$98,125**	**$4,023,125**	**$3,925,000**	**$98,125**	**$4,023,125**	**$0**	**$0**
Series 2013B Refunding	**$54,389,300**	**1/24/2013**	Adult Detention	$167,700	$6,694	$174,394	$84,200	$5,024	$89,224	$83,500	$1,670
			Commercial and Redevelopment	193,700	17,384	211,084	0	5,811	5,811	193,700	11,573
			Human Services	380,000	27,234	407,234	69,200	11,395	80,595	310,800	15,839
			Library	1,599,500	129,327	1,728,827	142,800	47,990	190,790	1,456,700	81,337
			Neighborhood Improvement	0	0	0	0	0	0	0	0
			Park Authority	2,168,900	157,514	2,326,414	272,100	65,033	337,133	1,896,800	92,481
			Parks-NVRPA	484,400	43,473	527,873	0	14,532	14,532	484,400	28,941
			Public Safety	7,168,700	606,545	7,775,245	0	215,061	215,061	7,168,700	391,484
			Public Safety - capital renewal	193,700	17,384	211,084	0	5,811	5,811	193,700	11,573
			Roads	1,941,500	106,475	2,047,975	682,600	58,196	740,796	1,258,900	48,279
			Storm Drainage	221,600	16,620	238,220	0	6,648	6,648	221,600	9,972
			Transit	1,065,500	95,624	1,161,124	0	31,965	31,965	1,065,500	63,659
			Transportation	755,600	67,812	823,412	0	22,668	22,668	755,600	45,144
			2013B Refunding Total	**$16,340,800**	**$1,292,083**	**$17,632,883**	**$1,250,900**	**$490,134**	**$1,741,034**	**$15,089,900**	**$801,949**

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2022	Interest Outstanding as of 6/30/2022	Total Outstanding as of 6/30/2022	Principal Due FY 2023	Interest Due FY 2023	Total Payment Due FY 2023	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023
Series 2014A New Money[1]	**$123,426,200**	**2/6/2014**	Library Facilities	$1,227,000	$110,422	$1,337,422	$306,800	$47,546	$354,346	$920,200	$62,876
			Road Bonds	5,243,600	471,924	5,715,524	1,310,900	203,190	1,514,090	3,932,700	268,735
			Transportation Facilities	5,900,000	531,000	6,431,000	1,475,000	228,625	1,703,625	4,425,000	302,375
			Public Safety Facilities	8,022,400	722,016	8,744,416	2,005,700	310,868	2,316,568	6,016,700	411,148
			Historic Old Courthouse/Public Safety	820,000	73,800	893,800	205,000	31,775	236,775	615,000	42,025
			Newington Bus Garage	1,200,000	108,000	1,308,000	300,000	46,500	346,500	900,000	61,500
			Parks	2,266,200	203,966	2,470,166	566,400	87,816	654,216	1,699,800	116,151
			2014A Total	**$24,679,200**	**$2,221,128**	**$26,900,328**	**$6,169,800**	**$956,319**	**$7,126,119**	**$18,509,400**	**$1,264,809**
Series 2014A Refunding[1]	**$18,569,400**	**2/6/2014**	Adult Detention	$20,900	$1,048	$21,948	$10,400	$785	$11,185	$10,500	$263
			Community Redevelopment	109,600	5,490	115,090	54,600	4,115	58,715	55,000	1,375
			Juvenile Detention	23,500	1,178	24,678	11,700	883	12,583	11,800	295
			Neighborhood Improvement	49,600	2,485	52,085	24,700	1,863	26,563	24,900	623
			Parks	803,100	40,238	843,338	399,900	30,158	430,058	403,200	10,080
			NVRPA	0	0	0	0	0	0	0	0
			Public Safety	0	0	0	0	0	0	0	0
			Public Safety - urban renewal	0	0	0	0	0	0	0	0
			Storm Drainage	101,700	5,098	106,798	50,600	3,820	54,420	51,100	1,278
			Transit	0	0	0	0	0	0	0	0
			Transportation	550,100	27,563	577,663	273,900	20,658	294,558	276,200	6,905
			Roads	0	0	0	0	0	0	0	0
			2014A Refunding Total	**$1,658,500**	**$83,098**	**$1,741,598**	**$825,800**	**$62,280**	**$888,080**	**$832,700**	**$20,818**
Series 2014B Refunding	**$70,399,400**	**11/4/2014**	Adult Detention	$444,200	$65,515	$509,715	$0	$22,210	$22,210	$444,200	$43,305
			Community Redevelopment	0	0	0	0	0	0	0	0
			Human Services	213,600	21,040	234,640	0	10,680	10,680	213,600	10,360
			Juvenile Detention	3,888,400	336,655	4,225,055	630,400	178,660	809,060	3,258,000	157,995
			Library	0	0	0	0	0	0	0	0
			Neighborhood Improvement	513,800	54,282	568,082	0	23,676	23,676	513,800	30,606
			Housing	2,764,700	198,572	2,963,272	1,313,200	102,897	1,416,097	1,451,500	95,675
			Parks	0	0	0	0	0	0	0	0
			NVRPA	2,995,800	335,971	3,331,771	413,000	125,803	538,803	2,582,800	210,168
			Public Safety	865,100	58,658	923,758	404,600	33,140	437,740	460,500	25,518
			Public Safety - urban renewal	15,199,000	1,475,046	16,674,046	3,696,300	652,751	4,349,051	11,502,700	822,296
			County Construction	4,980,500	561,814	5,542,314	449,700	187,241	636,941	4,530,800	374,573
			Transit	833,200	71,230	904,430	260,900	35,138	296,038	572,300	36,093
			Transportation	6,729,900	762,343	7,492,243	1,389,700	301,753	1,691,453	5,340,200	460,590
			Roads	0	0	0	0	0	0	0	0
			Community Revitalization	11,743,700	1,084,489	12,828,189	3,324,900	479,101	3,804,001	8,418,800	605,388
			2014B Refunding Total	**$51,171,900**	**$5,025,613**	**$56,197,513**	**$11,882,700**	**$2,153,048**	**$14,035,748**	**$39,289,200**	**$2,872,565**
Series 2015A New Money	**$86,037,100**	**3/4/2015**	Flood Control	$620,000	$93,050	$713,050	$90,000	$25,150	$115,150	$530,000	$67,900
			Newington Bus Garage	4,655,000	694,925	5,349,925	665,000	189,525	854,525	3,990,000	505,400
			NVRPA	1,050,000	156,750	1,206,750	150,000	42,750	192,750	900,000	114,000
			Parks '08	5,180,000	773,300	5,953,300	740,000	210,900	950,900	4,440,000	562,400
			Parks '12	595,000	88,825	683,825	85,000	24,225	109,225	510,000	64,600
			Public Safety Facilities	6,210,000	925,950	7,135,950	890,000	252,850	1,142,850	5,320,000	673,100
			Road Bonds	3,745,000	559,075	4,304,075	535,000	152,475	687,475	3,210,000	406,600
			Transportation Facilities (Metro)	8,050,000	1,201,750	9,251,750	1,150,000	327,750	1,477,750	6,900,000	874,000
			2015A Total	**$30,105,000**	**$4,493,625**	**$34,598,625**	**$4,305,000**	**$1,225,625**	**$5,530,625**	**$25,800,000**	**$3,268,000**

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2022	Interest Outstanding as of 6/30/2022	Total Outstanding as of 6/30/2022	Principal Due FY 2023	Interest Due FY 2023	Total Payment Due FY 2023	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023
Series 2015B Refunding	**$17,988,800**	**3/11/2015**	Community Revitalization	$110,900	$17,014	$127,914	$0	$4,861	$4,861	$110,900	$12,153
			County Construction	2,430,700	401,783	2,832,483	0	105,761	105,761	2,430,700	296,022
			Housing	214,400	32,893	247,293	0	9,398	9,398	214,400	23,495
			Human Services	1,010,700	175,151	1,185,851	0	43,751	43,751	1,010,700	131,400
			Library	762,400	131,902	894,302	0	33,013	33,013	762,400	98,889
			NVRPA	595,900	90,529	686,429	0	26,559	26,559	595,900	63,970
			Parks	5,439,400	933,073	6,372,473	0	237,355	237,355	5,439,400	695,718
			Public Safety	966,800	156,969	1,123,769	0	42,144	42,144	966,800	114,825
			Public Safety - Urban Renewal	246,300	43,763	290,063	0	10,634	10,634	246,300	33,129
			Roads	1,912,700	250,717	2,163,417	0	87,430	87,430	1,912,700	163,287
			Transportation	4,298,600	677,809	4,976,409	0	190,823	190,823	4,298,600	486,986
			2015B Refunding Total	**$17,988,800**	**$2,911,600**	**$20,900,400**	**$0**	**$791,729**	**$791,729**	**$17,988,800**	**$2,119,871**
Series 2015C Refunding	**$49,077,300**	**7/7/2015**	Adult Detention	$717,900	$71,787	$789,687	$179,200	$31,415	$210,615	$538,700	$40,372
			Community Redevelopment	0	0	0	0	0	0	0	0
			Neighborhood Improvement	0	0	0	0	0	0	0	0
			Human Services	595,100	59,783	654,883	147,100	26,078	173,178	448,000	33,705
			Juvenile Detention	0	0	0	0	0	0	0	0
			Library	1,238,800	124,680	1,363,480	303,900	54,343	358,243	934,900	70,338
			Parks	2,335,000	234,390	2,569,390	579,000	102,275	681,275	1,756,000	132,115
			Public Safety	0	0	0	0	0	0	0	0
			Roads	5,873,300	589,968	6,463,268	1,452,400	257,355	1,709,755	4,420,900	332,613
			2015C Refunding Total	**$10,760,100**	**$1,080,607**	**$11,840,707**	**$2,661,600**	**$471,465**	**$3,133,065**	**$8,098,500**	**$609,142**
Series 2016A New Money[2]	**$82,312,200**	**2/9/2016**	Flood Control	$1,845,000	$278,081	$2,123,081	$230,000	$63,988	$293,988	$1,615,000	$214,094
			Library	2,160,000	325,013	2,485,013	270,000	74,925	344,925	1,890,000	250,088
			NVRPA	1,200,000	180,563	1,380,563	150,000	41,625	191,625	1,050,000	138,938
			Parks	5,225,000	786,938	6,011,938	650,000	181,375	831,375	4,575,000	605,563
			Public Safety Facilities '06	5,800,000	872,719	6,672,719	725,000	201,188	926,188	5,075,000	671,531
			Public Safety Facilities '12	1,250,000	186,881	1,436,881	160,000	43,238	203,238	1,090,000	143,644
			Road Bonds	6,160,000	926,888	7,086,888	770,000	213,675	983,675	5,390,000	713,213
			Transportation Facilities (Metro)	9,280,000	1,396,350	10,676,350	1,160,000	321,900	1,481,900	8,120,000	1,074,450
			2016A Total	**$32,920,000**	**$4,953,431**	**$37,873,431**	**$4,115,000**	**$1,141,913**	**$5,256,913**	**$28,805,000**	**$3,811,519**
Series 2016A Refunding[2]	**$37,805,700**	**2/9/2016**	Refunding Commercial Revitalization	$319,200	$71,012	$390,212	$0	$12,768	$12,768	$319,200	$58,244
			Refunding County Construction	4,271,900	975,642	5,247,542	0	170,876	170,876	4,271,900	804,766
			Refunding Human Services	1,836,800	391,192	2,227,992	0	73,472	73,472	1,836,800	317,720
			Refunding Jails	617,100	137,286	754,386	0	24,684	24,684	617,100	112,602
			Refunding Library	1,142,200	258,088	1,400,288	0	45,688	45,688	1,142,200	212,400
			Refunding NVRPA	992,200	224,470	1,216,670	0	38,740	38,740	992,200	185,730
			Refunding Parks	7,677,600	1,722,983	9,400,583	0	303,411	303,411	7,677,600	1,419,572
			Refunding Public Safety	2,610,200	569,688	3,179,888	0	104,408	104,408	2,610,200	465,280
			Refunding Public Safety-Urban Renewal	543,000	115,200	658,200	0	21,720	21,720	543,000	93,480
			Refunding Roads	4,778,300	1,056,069	5,834,369	0	185,591	185,591	4,778,300	870,478
			Refunding Transit	1,892,000	416,240	2,308,240	0	75,680	75,680	1,892,000	340,560
			Refunding Transport	6,496,200	1,429,145	7,925,345	0	253,219	253,219	6,496,200	1,175,926
			2016A Refunding Total	**$33,176,700**	**$7,367,014**	**$40,543,714**	**$0**	**$1,310,257**	**$1,310,257**	**$33,176,700**	**$6,056,757**

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2022	Interest Outstanding as of 6/30/2022	Total Outstanding as of 6/30/2022	Principal Due FY 2023	Interest Due FY 2023	Total Payment Due FY 2023	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023
Series 2017A New Money	**$91,395,000**	**2/7/2017**	Flood Control	$5,890,000	$1,896,500	$7,786,500	$390,000	$257,150	$647,150	$5,500,000	$1,639,350
			Library	2,700,000	867,600	3,567,600	180,000	117,900	297,900	2,520,000	749,700
			NVRPA	2,475,000	795,300	3,270,300	165,000	108,075	273,075	2,310,000	687,225
			Parks	10,900,000	3,496,100	14,396,100	730,000	476,050	1,206,050	10,170,000	3,020,050
			Public Safety Facilities '06	13,580,000	4,365,001	17,945,001	905,000	592,975	1,497,975	12,675,000	3,772,026
			Road Bonds	15,000,000	4,820,000	19,820,000	1,000,000	655,000	1,655,000	14,000,000	4,165,000
			Transportation Facilities (Metro)	18,000,000	5,784,000	23,784,000	1,200,000	786,000	1,986,000	16,800,000	4,998,000
			2017A Total	**$68,545,000**	**$22,024,500**	**$90,569,500**	**$4,570,000**	**$2,993,150**	**$7,563,150**	**$63,975,000**	**$19,031,350**
Series 2018A New Money	**$84,480,500**	**1/24/2018**	Flood Control	$6,960,000	$2,436,000	$9,396,000	$435,000	$304,500	$739,500	$6,525,000	$2,131,500
			Human Services	3,520,000	1,232,000	4,752,000	220,000	154,000	374,000	3,300,000	1,078,000
			Library	3,471,000	1,205,820	4,676,820	220,000	152,040	372,040	3,251,000	1,053,780
			NVRPA	2,400,000	840,000	3,240,000	150,000	105,000	255,000	2,250,000	735,000
			Parks	13,680,000	4,788,000	18,468,000	855,000	598,500	1,453,500	12,825,000	4,189,500
			Public Safety Facilities '06	5,600,000	1,960,000	7,560,000	350,000	245,000	595,000	5,250,000	1,715,000
			Road Bonds	12,799,500	4,479,690	17,279,190	800,000	559,980	1,359,980	11,999,500	3,919,710
			Transportation Facilities (Metro)	19,150,000	6,707,600	25,857,600	1,195,000	837,700	2,032,700	17,955,000	5,869,900
			2018A Total	**$67,580,500**	**$23,649,110**	**$91,229,610**	**$4,225,000**	**$2,956,720**	**$7,181,720**	**$63,355,500**	**$20,692,390**
Series 2019A New Money and Refunding	**$58,460,000**	**2/12/2019**	Flood Control	$5,985,000	$2,472,975	$8,457,975	$355,000	$270,950	$625,950	$5,630,000	$2,202,025
			NVRPA	2,550,000	1,060,750	3,610,750	150,000	115,500	265,500	2,400,000	945,250
			Parks '12	14,120,000	5,852,350	19,972,350	830,000	639,600	1,469,600	13,290,000	5,212,750
			Parks '16	235,000	104,075	339,075	10,000	10,850	20,850	225,000	93,225
			Public Safety Facilities '12	3,615,000	1,488,675	5,103,675	215,000	163,550	378,550	3,400,000	1,325,125
			Road Bonds	5,785,000	2,399,425	8,184,425	340,000	262,050	602,050	5,445,000	2,137,375
			Transportation Facilities (Metro)	17,395,000	7,202,375	24,597,375	1,025,000	787,750	1,812,750	16,370,000	6,414,625
			2019A Total	**$49,685,000**	**$20,580,625**	**$70,265,625**	**$2,925,000**	**$2,250,250**	**$5,175,250**	**$46,760,000**	**$18,330,375**
Series 2019B Refunding	**$17,066,100**	**2/12/2019**	Commercial Revitalization	$484,500	$145,440	$629,940	$3,400	$16,884	$20,284	$481,100	$128,556
			County Construction	4,279,600	1,284,684	5,564,284	30,000	149,136	179,136	4,249,600	1,135,549
			Housing	936,600	281,149	1,217,749	6,600	32,638	39,238	930,000	248,511
			Library	695,800	208,849	904,649	4,900	24,249	29,149	690,900	184,600
			Parks	1,923,500	577,414	2,500,914	13,500	67,031	80,531	1,910,000	510,384
			Public Safety Facilities '06	3,255,800	977,373	4,233,173	22,800	113,458	136,258	3,233,000	863,915
			Public Safety Urban Renewal	407,700	122,382	530,082	2,900	14,207	17,107	404,800	108,175
			Road Bonds	1,627,800	488,640	2,116,440	11,400	56,727	68,127	1,616,400	431,912
			Transportation Facilities (Metro)	3,215,100	965,155	4,180,255	22,500	112,039	134,539	3,192,600	853,116
			2019B Refunding Total	**$16,826,400**	**$5,051,086**	**$21,877,486**	**$118,000**	**$586,369**	**$704,369**	**$16,708,400**	**$4,464,717**
Series 2020A New Money[3]	**$70,064,000**	**2/11/2020**	Human Services	$3,611,000	$1,590,160	$5,201,160	$200,000	$165,440	$365,440	$3,411,000	$1,424,720
			Library	1,509,000	674,677	2,183,677	75,000	69,485	144,485	1,434,000	605,192
			NVRPA	2,710,000	1,200,875	3,910,875	150,000	124,250	274,250	2,560,000	1,076,625
			Parks '16	17,190,000	7,589,863	24,779,863	955,000	787,875	1,742,875	16,235,000	6,801,988
			Public Safety Facilities '12	3,615,000	1,601,625	5,216,625	200,000	165,750	365,750	3,415,000	1,435,875
			Road Bonds	5,320,000	2,344,713	7,664,713	305,000	243,575	548,575	5,015,000	2,101,138
			Transportation Facilities (Metro)	29,375,000	12,950,788	42,325,788	1,635,000	1,346,125	2,981,125	27,740,000	11,604,663
			2020A Total	**$63,330,000**	**$27,952,700**	**$91,282,700**	**$3,520,000**	**$2,902,500**	**$6,422,500**	**$59,810,000**	**$25,050,200**

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2022	Interest Outstanding as of 6/30/2022	Total Outstanding as of 6/30/2022	Principal Due FY 2023	Interest Due FY 2023	Total Payment Due FY 2023	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023
Series 2020A Refunding[3]	**$35,627,500**	**2/11/2020**	Human Services	$7,643,200	$1,947,956	$9,591,156	$347,300	$338,231	$685,531	$7,295,900	$1,609,725
			Library	760,700	193,909	954,609	34,600	33,663	68,263	726,100	160,246
			NVRPA	1,141,000	290,885	1,431,885	51,800	50,495	102,295	1,089,200	240,390
			Parks	3,485,500	888,324	4,373,824	158,300	154,244	312,544	3,327,200	734,081
			Public Safety	2,281,300	581,332	2,862,632	103,600	100,952	204,552	2,177,700	480,380
			Public Safety - capital renewal	1,141,000	290,885	1,431,885	51,800	50,495	102,295	1,089,200	240,390
			Road Bond Construction	5,292,700	1,348,857	6,641,557	240,500	234,214	474,714	5,052,200	1,114,644
			Transportation	7,605,400	1,938,344	9,543,744	345,500	336,560	682,060	7,259,900	1,601,785
			2020A Refunding Total	**$29,350,800**	**$7,480,494**	**$36,831,294**	**$1,333,400**	**$1,298,852**	**$2,632,252**	**$28,017,400**	**$6,181,642**
Series 2020B Refunding	**$122,270,800**	**9/16/2020**	Flood Control	$2,136,500	$331,697	$2,468,197	$44,200	$31,481	$75,681	$2,092,300	$300,216
			Library	4,798,500	572,859	5,371,359	93,500	61,697	155,197	4,705,000	511,163
			NVRPA	2,142,300	313,102	2,455,402	41,000	30,782	71,782	2,101,300	282,320
			Parks '08	15,494,000	1,969,468	17,463,468	290,200	206,846	497,046	15,203,800	1,762,622
			Parks '12	578,000	78,174	656,174	9,800	8,044	17,844	568,200	70,130
			Public Safety - urban renewal	2,035,200	191,618	2,226,818	36,800	23,580	60,380	1,998,400	168,038
			Public Safety Facilities '12	1,016,100	166,103	1,182,203	22,500	15,316	37,816	993,600	150,787
			Public Safety	30,721,200	3,473,506	34,194,706	568,300	386,717	955,017	30,152,900	3,086,788
			Road Bond Construction	22,548,100	2,633,934	25,182,034	421,600	288,381	709,981	22,126,500	2,345,553
			Transit	7,500,100	892,041	8,392,141	130,500	97,436	227,936	7,369,600	794,605
			Transportation	31,066,000	3,785,609	34,851,609	580,600	405,865	986,465	30,485,400	3,379,745
			2020B Refunding Total	**$120,036,000**	**$14,408,111**	**$134,444,111**	**$2,239,000**	**$1,556,144**	**$3,795,144**	**$117,797,000**	**$12,851,967**
Series 2021A New Money	**$96,850,000**	**2/9/2021**	Human Services	$2,870,000	$729,800	$3,599,800	$150,000	$87,400	$237,400	$2,720,000	$642,400
			Library	1,910,000	484,800	2,394,800	100,000	58,400	158,400	1,810,000	426,400
			NVRPA	2,865,000	725,700	3,590,700	150,000	87,600	237,600	2,715,000	638,100
			Parks '16	13,240,000	3,360,800	16,600,800	695,000	404,100	1,099,100	12,545,000	2,956,700
			Public Safety Facilities '12	17,690,000	4,485,800	22,175,800	930,000	540,200	1,470,200	16,760,000	3,945,600
			Public Safety '15	5,245,000	1,330,500	6,575,500	275,000	160,300	435,300	4,970,000	1,170,200
			Road Bond Construction	14,345,000	3,639,100	17,984,100	755,000	437,900	1,192,900	13,590,000	3,201,200
			Transportation '16	18,260,000	4,628,000	22,888,000	970,000	557,400	1,527,400	17,290,000	4,070,600
			Transportation '20	16,150,000	4,097,000	20,247,000	850,000	493,000	1,343,000	15,300,000	3,604,000
			2021A Refunding Total	**$92,575,000**	**$23,481,500**	**$116,056,500**	**$4,875,000**	**$2,826,300**	**$7,701,300**	**$87,700,000**	**$20,655,200**
Series 2022A New Money		**2/8/2022**					**$5,454,000**	**$4,020,000**	**$9,474,000**		
Total County GO Debt				**$787,537,900**	**$182,677,514**	**$970,215,414**	**$81,784,000**	**$32,818,555**	**$114,602,555**	**$711,207,900**	**$153,878,959**

COUNTY OF FAIRFAX, VIRGINIA
FY 2023 COUNTY DEBT SERVICE

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2022	Interest Outstanding as of 6/30/2022	Total Outstanding as of 6/30/2022	Principal Due FY 2023	Interest Due FY 2023	Total Payment Due FY 2023	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023
County Lease Revenue Bonds											
EDA 2014A Public Safety	$126,690,000	6/26/2014	Public Safety Headquarters	$21,120,000	$1,584,000	$22,704,000	$7,040,000	$880,000	$7,920,000	$14,080,000	$704,000
EDA 2014B Cty Facilities Rev. Bonds	30,175,000	6/26/2014	Leasehold Acquisition of Lorton Arts Foundation	4,195,000	217,854	4,412,854	1,355,000	118,254	1,473,254	2,840,000	99,600
EDA 2017A Cty Facilities Rev. Bonds - Lewinsville	19,060,000	8/10/2017	Lewinsville	16,060,000	4,975,620	21,035,620	790,000	525,931	1,315,931	15,270,000	4,449,689
EDA 2017B Cty Facilities Rev. Refunding Bonds - Merrifield	31,150,000	8/10/2017	Merrifield Center (Woodburn) Refunding	11,205,000	2,046,603	13,251,603	1,385,000	510,943	1,895,943	9,820,000	1,535,660
EDA 2019 Six Public Facilities Projects Refunding Bonds	18,125,000	4/23/2019	Six Public Facilities Refunding	14,695,000	3,747,500	18,442,500	1,225,000	646,800	1,871,800	13,470,000	3,100,700
EDA 2021B Refunding County Facilities Project (Woodburn)	13,865,000	11/23/2021	Merrifield Center (Woodburn) Refunding[4]	13,865,000	10,677,350	24,542,350	0	608,800	608,800	13,865,000	10,068,550
EDA 2021C Refunding County Facilities Project (Laurel Hill, Lorton Arts Foundation & Merrifield Refunding)	49,930,000	11/23/2021	Laurel Hill Golf Course, Lorton Arts Foundation Refunding, & Merrifield Center (Woodburn) Refunding[5]	49,930,000	8,778,508	58,708,508	1,525,000	931,809	2,456,809	48,405,000	7,846,699
EDA 2021D Refunding County Facilities Project (Public Safety Facility & School Administration Building)	79,455,000	11/23/2021	Public Safety Headquarters	79,455,000	12,007,602	91,462,602	1,225,000	1,600,503	2,825,503	78,230,000	10,407,099
Total County Lease Revenue Bonds				**$210,525,000**	**$44,035,037**	**$254,560,037**	**$14,545,000**	**$5,823,040**	**$20,368,040**	**$195,980,000**	**$38,211,997**
VRA Subfund Rev. Bonds											
VRA 2013C	$11,085,000	11/20/2013	VRA 2013C Lincolnia	$6,660,000	$1,852,419	$8,512,419	$555,000	$301,341	$856,341	$6,105,000	$1,551,079
Total Lease Revenue Bonds and Subfund Revenue Bonds				**$217,185,000**	**$45,887,456**	**$263,072,456**	**$15,100,000**	**$6,124,381**	**$21,224,381**	**$202,085,000**	**$39,763,076**
Total County Debt Service Fund 20000				**$1,004,722,900**	**$228,564,970**	**$1,233,287,870**	**$96,884,000**	**$38,942,936**	**$135,826,936**	**$913,292,900**	**$193,642,035**

[1] Series 2014A included a new money component and a refunding component.

[2] Series 2016A included a new money component and a refunding component.

[3] Series 2020A included a new money component and a refunding component.

[4] Refinanced the prior EDA Series 2012A Merrifield Center (Woodburn).

[5] Includes the Principal and Interest payments for the Laurel Hill Golf Course funded by a transfer from the Park Authority. Refinanced the prior EDA Series 2012A Laurel Hill Bonds.

COUNTY OF FAIRFAX, VIRGINIA
FY 2023 SCHOOLS DEBT SERVICE

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2022	Interest Outstanding as of 6/30/2022	Total Outstanding as of 6/30/2022	Principal Due FY 2023	Interest Due FY 2023	Total Payment Due FY 2023	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023
Schools G.O. Bonds											
2009E New Money	$138,500,000	10/28/2009	Schools	$73,866,400	$14,978,721	$88,845,121	$9,233,300	$3,439,404	$12,672,704	$64,633,100	$11,539,317
2012B Refunding	117,590,900	2/2/2012	Schools	35,800,400	2,527,145	38,327,545	21,057,900	1,790,020	22,847,920	14,742,500	737,125
2013A New Money	127,800,000	1/24/2013	Schools	6,390,000	159,750	6,549,750	6,390,000	159,750	6,549,750	0	0
2013B Refunding	73,610,700	1/24/2013	Schools	21,054,200	1,653,342	22,707,542	1,529,100	631,516	2,160,616	19,525,100	1,021,826
2014A New Money[1]	140,903,800	2/6/2014	Schools	28,180,800	2,536,272	30,717,072	7,045,200	1,092,006	8,137,206	21,135,600	1,444,266
2014A Refunding[1]	33,410,600	2/6/2014	Schools	3,131,500	156,902	3,288,402	1,559,200	117,595	1,676,795	1,572,300	39,307
2014B Refunding	131,790,600	11/4/2014	Schools	88,338,100	8,107,638	96,445,738	23,952,300	3,685,578	27,637,878	64,385,800	4,422,060
2015A New Money	141,302,900	3/4/2015	Schools	49,455,000	7,382,925	56,837,925	7,065,000	2,013,525	9,078,525	42,390,000	5,369,400
2015B Refunding	39,081,200	3/11/2015	Schools	39,081,200	6,193,401	45,274,601	0	1,726,771	1,726,771	39,081,200	4,466,630
2015C Refunding	90,437,700	7/7/2015	Schools	13,159,900	1,322,143	14,482,043	3,253,400	576,660	3,830,060	9,906,500	745,483
2016A New Money[2]	134,727,800	2/9/2016	Schools	53,890,000	8,107,556	61,997,556	6,740,000	1,869,188	8,609,188	47,150,000	6,238,369
2016A Refunding[2]	81,134,300	2/9/2016	Schools	69,118,300	15,501,311	84,619,611	0	2,721,093	2,721,093	69,118,300	12,780,218
2017A New Money	136,980,000	2/7/2017	Schools	102,730,000	33,007,400	135,737,400	6,850,000	4,485,950	11,335,950	95,880,000	28,521,450
2018A New Money	135,159,500	1/24/2018	Schools	108,119,500	37,840,790	145,960,290	6,760,000	4,730,080	11,490,080	101,359,500	33,110,710
2019A New Money and Refunding	156,200,000	2/12/2019	Schools	132,770,000	55,021,450	187,791,450	7,810,000	6,013,700	13,823,700	124,960,000	49,007,750
2019B Refunding	27,783,900	2/12/2019	Schools	27,393,600	8,223,312	35,616,912	192,000	954,616	1,146,616	27,201,600	7,268,696
2020A New Money[3]	143,861,000	2/11/2020	Schools	129,860,000	57,335,600	187,195,600	7,215,000	5,951,900	13,166,900	122,645,000	51,383,700
2020A Refunding[3]	64,832,500	2/11/2020	Schools	53,409,200	13,612,881	67,022,081	2,426,600	2,363,498	4,790,098	50,982,600	11,249,383
2020B Refunding	171,789,200	9/16/2020	Schools	168,664,000	21,009,961	189,673,961	3,131,000	2,228,886	5,359,886	165,533,000	18,781,075
2021A New Money	157,340,000	2/9/2021	Schools	150,385,000	38,150,300	188,535,300	7,915,000	4,590,700	12,505,700	142,470,000	33,559,600
2022A New Money		2/8/2022	Schools				8,181,000	6,030,000	14,211,000		
Schools G.O Bond Total				**$1,354,797,100**	**$332,828,799**	**$1,687,625,899**	**$138,306,000**	**$57,172,435**	**$195,478,435**	**$1,224,672,100**	**$281,686,364**
Schools Revenue Bonds											
EDA 2014A Refdg - Sch Adm. Bldg	$44,000,000	4/17/2012	School Admin. Building[4]	$5,860,000	$449,250	$6,309,250	$1,855,000	$246,625	$2,101,625	$4,005,000	$202,625
Facilities Project (Laurel Hill, Lorton Arts Foundation & Merrifield Refunding)	3,545,000	11/23/2021	South County High School[5]	3,545,000	5,512	3,550,512	3,545,000	5,512	3,550,512	0	0
EDA 2021D Refdg - Sch Adm. Bldg	31,030,000	11/23/2021	School Admin. Building[4]	31,030,000	4,908,235	35,938,235	470,000	625,139	1,095,139	30,560,000	4,283,096
Schools Revenue Bond Total				**$40,435,000**	**$5,362,997**	**$45,797,997**	**$5,870,000**	**$877,276**	**$6,747,276**	**$34,565,000**	**$4,485,721**
Total Schools Debt Service				**$1,395,232,100**	**$338,191,796**	**$1,733,423,896**	**$144,176,000**	**$58,049,711**	**$202,225,711**	**$1,259,237,100**	**$286,172,085**
Total County Debt Service				**$1,004,722,900**	**$228,564,970**	**$1,233,287,870**	**$96,884,000**	**$38,942,936**	**$135,826,936**	**$913,292,900**	**$193,642,035**
Grand Total Debt Current Service Fund 20000				**$2,399,955,000**	**$566,756,767**	**$2,966,711,767**	**$241,060,000**	**$96,992,647**	**$338,052,647**	**$2,172,530,000**	**$479,814,120**
Other County Debt Service											
Salona 2005	$12,900,000	12/27/2005	Parks[6]	$2,257,500	$192,516	$2,450,016	$645,000	$89,107	$734,107	$1,612,500	$103,409
EDA 2016 Dulles Rail	173,960,000	3/16/2016	Dulles Rail Phase I[7]	129,840,000	38,220,700	168,060,700	8,295,000	5,713,250	14,008,250	121,545,000	32,507,450
EDA 2017 Metrorail Parking	69,645,000	3/8/2017	Metrorail Parking[8]	67,030,000	51,868,750	118,898,750	1,405,000	3,351,500	4,756,500	65,625,000	48,517,250
FCRHA 2018 Rev. Bds. - Crescent	11,175,000	2/8/2018	Housing - Crescent[9]	1,175,000	16,156	1,191,156	1,175,000	16,156	1,191,156	0	0
FCRHA 2019 Wedgewood Refunding	61,795,000	8/13/2019	Housing - Wedgewood[9]	58,010,000	29,958,750	87,968,750	2,040,000	2,849,500	4,889,500	55,970,000	27,109,250
EDA 2020 Wiehle Refunding	62,285,000	5/5/2020	Wiehle Avenue[8]	59,135,000	21,274,625	80,409,625	3,310,000	2,874,000	6,184,000	55,825,000	18,400,625
EDA 2021A County Facilities Project (Wastewater / Stormwater Facility)	74,605,000	11/23/2021	Stormwater / Wastewater Facility (Green Bonds)[10]	74,605,000	39,738,500	114,343,500	2,245,000	3,472,375	5,717,375	72,360,000	36,266,125
Grand Total Debt Service All Funds				**$2,792,007,500**	**$748,026,764**	**$3,540,034,264**	**$260,175,000**	**$115,358,535**	**$375,533,535**	**$2,545,467,500**	**$642,718,229**

[1] Series 2014A included a new money component and a refunding component.
[2] Series 2016A included a new money component and a refunding component.
[3] Series 2020A included a new money component and a refunding component.
[4] Principal and interest will be paid from a transfer in from Fund S10000, Public School Operating, in connection with a capital lease.
[5] Principal and interest will be paid by Fund 20000, Consolidated County and Schools Debt Service Fund.
[6] Payments for Salona debt are budgeted in Fund 30010, General Construction and Contributions.
[7] Payments for Dulles Rail Phase 1 Project (Series 2016) are budgeted in Fund 40110, Dulles Rail Phase I Transportation Improvement District.
[8] Payments for Wiehle Avenue and Metrorail Parking debts are budgeted in Fund 40125, Metrorail Parking System Pledged Revenues.
[9] Payments for Wedgewood and Crescent are budgeted in Fund 30300, Affordable Housing Development and Investment.
[10] Payments for the Stormwater / Wastewater Facility are budgeted in Fund 69040, Sewer Bond Subordinate Debt Service, and Fund 40100, Stormwater Services.

Capital Project Funds

COUNTY OF FAIRFAX
VIRGINIA
1742

FY 2023

Advertised Budget Plan

Capital Project Funds

Overview

The Fairfax County Capital Construction Program (other than sanitary sewer construction and solid waste projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Federal and State grants, contributions, and other miscellaneous revenues.

The following pages provide a narrative description of all capital funds, including Capital Construction Contribution Funds. These narratives include a description of each fund, a Fund Statement, and a Summary of Capital Projects.

Capital Project Funds

- Fund 30010 – General Construction and Contributions
- Fund 30015 – Environmental and Energy Program
- Fund 30020 – Infrastructure Replacement and Upgrades
- Fund 30030 – Library Construction
- Fund 30040 – Contributed Roadway Improvements (Refer to the Transportation Overview)
- Fund 30050 – Transportation Improvements (Refer to the Transportation Overview)
- Fund 30060 – Pedestrian Walkway Improvements
- Fund 30070 – Public Safety Construction
- Fund 30090 – Pro Rata Share Drainage Construction
- Fund 30300 – Affordable Housing Development and Investment (Refer to the Housing Overview)
- Fund 30400 – Park Authority Bond Construction
- Fund S31000 – Public School Construction

Capital Contribution Funds

Fairfax County contributes to the Washington Metropolitan Area Transit Authority (WMATA) to support the 117-mile Metrorail System, as well as to maintain and/or acquire facilities, equipment, railcars, and buses.

- Fund 30000 – Metro Operations and Construction (Refer to the Transportation Overview)

Fund 30010: General Construction and Contributions

Focus

Fund 30010, General Construction and Contributions provides for payments and obligations such as the acquisition of properties, infrastructure, and the County's annual contributions to the School-Age Child Care (SACC) Center Program, the Northern Virginia Regional Park Authority (NOVA Parks), and the Northern Virginia Community College. This fund also supports critical park maintenance and athletic field maintenance on both Park Authority and Fairfax County Public School (FCPS) fields.

Funding in the amount of $27,172,006 is included in Fund 30010 for FY 2023, including $22,697,006 supported by a General Fund Transfer, $1,475,000 in anticipated Athletic Services Fee revenues, and $3,000,000 in General Obligation bonds. The FY 2023 General Fund transfer represents an increase of $6,117,728 from the FY 2022 Adopted Budget Plan. This increase is primarily attributed to an adjustment of $3,948,694 associated with funding for maintenance and snow removal previously budgeted in Agency 87, Unclassified Administrative Expenses – Public Works Programs. This funding has been moved to Fund 30010 to provide more transparency and the carryforward of balances at year-end and has no net impact to the General Fund. Increased General Fund support in Fund 30010 also includes $1,000,000 for CIP feasibility studies based on the Report and Recommendations developed by the Joint County Board/School Board CIP Committee, an increase of $800,000 for Walkway Reinvestment and Repairs previously budgeted in Fund 30060 which has been eliminated, an increase of $239,000 for Athletic Field Maintenance and Sports Projects associated with the opening of Patriot Park North and additional sports scholarships, and an increase of $201,000 for Park Maintenance for recently acquired acreage. These increases are partially offset by a decrease of $70,966 in other projects within Fund 30010. A summary of the projects funded in FY 2023 follows:

Americans with Disabilities Act (ADA) Compliance

FY 2023 funding in the amount of $350,000 is included for the continuation of Americans with Disabilities Act (ADA) improvements, which is consistent with the FY 2022 Adopted Budget Plan. Specific funding levels in FY 2023 include:

- Funding in the amount of $50,000 is included for the continuation of ADA improvements at Housing facilities required as facilities age and change. Funding will provide flexibility to accommodate emerging needs.

- Funding in the amount of $300,000 is included for the continuation of Park Authority ADA improvements. The Park Authority continues to work to improve ADA compliance including adjustments required to parking lots, curb cuts, restrooms, athletic field seating, and picnic shelter access.

Athletic Field Maintenance and Sports Projects

FY 2023 funding in the amount of $8,454,338 is included for the athletic field maintenance and sports program which represents an increase of $239,000 from the FY 2022 Adopted Budget Plan funding level. This increase includes $89,000 for athletic field maintenance requirements at the new Patriot Park North Complex and increased funding of $150,000 to support additional Youth Sports Scholarships. Total FY 2023 funding is supported by a General Fund transfer of $6,979,338 and estimated revenue generated from the Athletic Services Fee in the amount of $1,475,000. Of the Athletic Services Fee total, $800,000 will be dedicated to the turf field replacement program, $275,000 will be dedicated to custodial support for indoor sports organizations, $250,000 will be dedicated to maintenance of school athletic fields, $75,000 will be dedicated to synthetic turf field development, and $75,000 will partially fund the Youth Sports Scholarship Program. The Athletic Service Fee revenue is based on a rate of $5.50 per participant per season and $15 for tournament team fees for diamond field users and indoor gym users and a rate of $8.00 per participant per season and $50 tournament team fees for rectangular fields users. The rate for rectangular field users is specifically to support the turf field replacement fund. Specific funding levels in FY 2023 include:

- An amount of $50,000 is included for routine maintenance of girls' softball field amenities on select FCPS sites. These amenities, such as dugouts, fencing, and irrigation systems, were added or constructed by the County based on recommendations from the citizen-led Action Plan Review Team (APRT) in order to reduce disparities in the quality of fields assigned to boys' baseball and girls' softball organizations. Routine maintenance is necessary both to maintain equity and to ensure safety. For five years, funding of $200,000 was provided to support Girls' Fast Pitch Field Maintenance improvements to various girls' softball fields throughout the County as requested by the Fairfax Athletic Inequities Reform (FAIR). FY 2023 funding will provide maintenance to the improvements and amenities previously made to girls' softball fields. This project is supported entirely by the General Fund and coordinated by the Department of Neighborhood and Community Services.

- An amount of $1,465,338 provides for contracted services to improve the condition of athletic fields scheduled for community use at FCPS elementary schools, middle schools, high schools, and centers. Maintenance responsibilities include mowing, annual aeration/over-seeding, grooming and synthetic field maintenance. Per a recent agreement with FCPS, 44 additional FCPS synthetic fields were added to the inventory to provide safe athletic fields needed for community use that the Park Authority does not own. This effort is supported entirely by the General Fund and is managed by the Park Authority.

- An amount of $250,000 is included to continue the replacement and upgrading of FCPS athletic field lighting systems at middle and high schools used by many County organizations. Funding supports a replacement and repair schedule, as well as improvements to bring existing lighting systems up to new standards. FY 2023 funding supports the replacement and repair for one field's existing lighting system. This project is supported entirely by the General Fund and coordinated by the Department of Neighborhood and Community Services.

- An amount of $2,789,000 is included for athletic field maintenance and repairs, irrigation repairs, lighting repairs, turf maintenance, utility costs, and capital equipment replacement costs. The Park Authority is responsible for full-service maintenance on 260 athletic fields, of which 44 are synthetic turf and 216 are natural turf. In addition, the field inventory includes 117 lighted and 115 irrigated fields. The fields are used by more than 200 youth and adult sports organizations as well as Fairfax County citizens. This effort is supported entirely by the General Fund and is managed by the Park Authority.

- An amount of $1,000,000 is dedicated to the maintenance of diamond fields at FCPS and is partially supported by revenue generated by the Athletic Services Fee. This funding supports contracted maintenance aimed at High School sites, athletic field renovations, and irrigation maintenance of non-Park Authority athletic fields. This includes 452 non-Park Authority athletic fields of which 369 are located at elementary schools, middle schools, and centers. All field maintenance is coordinated between the Park Authority and the Department of Neighborhood and Community Services. Of the total funding, an amount of $250,000 is included for this program based on the FY 2023 projection of revenue generated from the Athletic Services Fee and $750,000 is supported by the General Fund.

- An amount of $275,000 is included for custodial support for indoor gyms used by sports organizations. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility and provide custodial support. Revenue generated from the Athletic Services Fee is used to provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and is managed by the Department of Neighborhood and Community Services.

- An amount of $300,000 is included for the Youth Sports Scholarship Program. The Youth Sports Scholarship Program provides support to youth from low-income families who want to participate in community-based sports programs. Of the total funding, an amount of $75,000 is included for this program based on the FY 2023 projection of revenue generated from the Athletic Services Fee, and $225,000 is supported by the General Fund.

- An amount of $75,000 is included to support the development of synthetic turf fields. Fields are chosen through a review process based on the need in the community, projected community use and the field location and amenities. This effort is coordinated between the Park Authority and the Department of Neighborhood and Community Services, and funding is provided from revenue generated from the Athletic Services Fee.

- An amount of $2,250,000 is included for the turf field replacement program in FY 2023. Funding of $800,000 is supported by Athletic Service Fee revenue and $1,450,000 is supported by the General Fund. There are a total of 98 synthetic turf fields throughout the County, of which 24 are FCPS stadium fields, 73 are County Parks/FCPS non-stadium fields, and one field is the replacement responsibility of the Town of Vienna. There are over 130,000 youth and adult participants annually that benefit from rectangular turf fields. Funding is required to address the growing need for field replacement and to support a 10-year replacement schedule for the current inventory. If turf fields are not replaced when needed, they may need to be closed for safety reasons. Most manufacturers provide an 8-year warranty for a properly maintained synthetic turf field; however, it is a generally accepted practice to assume a life expectancy of the synthetic turf field of up to 10 years. For planning purposes, the County has adopted an annual budget estimate of a little more than half of the installation funding, which is a generally accepted practice for the industry.

Joint CIP Committee Recommendation

Funding of $1,000,000 is included to begin to address the need for CIP feasibility studies. This funding will help to better define colocation opportunities, identify CIP project needs and costs, and accelerate the pace of construction projects by eliminating the need for conducting studies after voter project approval. It is anticipated that additional funding may be needed in the future to continue the process. CIP feasibility funding was included in the Report and Recommendations approved by the Joint County Board/School Board CIP Committee.

On-going Development Efforts

- Funding of $200,000 is included to support the Developer Default program. This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the state, walkways, and storm drainage improvements. The costs of providing these improvements may be offset by the receipt of developer default revenues from developer escrow and court judgements and/or compromise settlements. General Fund support of the program is necessary due to the time required between the construction of the improvements and the recovery of the bonds through legal action or when the developer default revenue is not sufficient to fund the entire cost of the project. FY 2023 funding in the amount of $200,000 is supported by the General Fund.

- An amount of $95,000 is included to support the annual maintenance of geodetic survey control points for the Geographic Information System (GIS). This funding level is based on actual requirements in recent years. This project also supports the development and maintenance of an interactive, GIS-based website that will provide convenient and cost effective monumentation information to the County's land development customers.

Other Maintenance

- Funding of $2,000,000 is included to support the Maintenance and Stormwater Management Division within DPWES that provides emergency response and snow removal from all County owned and maintained facilities. These facilities include fire stations, police stations, mass transit facilities, government centers, libraries, health centers, and community centers. The program also provides equipment, labor, and technical support to the Fire and Rescue Department, Police Department, Health Department, and other agencies in response to other emergencies such as hazardous material spills and demolition of unsafe structures. Funding was previously budgeted in Agency 87, Unclassified Administrative Expenses – Public Works Programs; however, to provide more transparency and the carryforward of balances at year-end, funding is now included within Fund 30010.

- An amount of $1,411,916 is included to support the Maintenance and Stormwater Management Division within DPWES that provides transportation operations maintenance. This division maintains transportation facilities such as commuter rail stations, park-and-ride lots, bus transit stations, bus shelters, and roadway segments that have not been accepted into the Virginia Department of Transportation (VDOT). Other transportation operations maintenance services include maintaining public street name signs as well as repairing trails, sidewalks, and pedestrian bridges, which are maintained to Americans with Disabilities Act (ADA) standards. Funding was previously budgeted in Agency 87, Unclassified Administrative Expenses – Public Works Programs; however, to provide more transparency and the carryforward of balances at year-end, funding is now included within Fund 30010.

- Funding of $120,000 is included to support refuse collection and disposal services to citizens, communities, and County agencies through Solid Waste General Fund programs consisting of the Community Cleanups, Court/Board-directed Cleanups, Health Department Referrals, and Eviction Programs. Funding was previously budgeted in Agency 87, Unclassified Administrative Expenses – Public Works Programs; however, to provide more transparency and the carryforward of balances at year-end, funding is now included within Fund 30010.

Park Inspections, Maintenance, and Infrastructure Upgrades

FY 2023 funding in the amount of $2,901,000 is included for maintenance of Park facilities and grounds and represents an increase of $201,000 from the FY 2022 Adopted Budget Plan funding level. This additional funding is associated with maintenance of 165 acres in additional park land acquired since FY 2018 for which there was no corresponding increase in maintenance funding. The Park facilities maintained with General Fund monies include but are not limited to rental properties, historic properties, nature centers, maintenance facilities, sheds, shelters, and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal, and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. Without significant reinvestment in buildings and grounds, older facilities can fall into a state of ever decreasing condition and functionality, resulting in increased maintenance and repair costs in the future. Preventative maintenance and repair work is required for roofs, heating, ventilation, and air conditioning (HVAC), electrical and lighting systems, fire alarm systems, and security systems. Funding is essential to maintenance, repairs and building stabilization, including infrastructure replacement and upgrades at 561,971 square feet of non-revenue supported Park Authority structures and buildings. Specific Park maintenance funding in FY 2023 includes:

Facility Maintenance

- An amount of $543,000 is provided for annual grounds maintenance requirements at non-revenue supported parks. The Park Authority is responsible for the care of a total park acreage of 23,632 acres of land, with 420 park site locations. This funding is used for mowing and other grounds maintenance, as well as arboreal services. Arboreal services are provided in response to Park staff and citizens' requests and include pruning, inspection, and removal of trees within the parks. There has been a rise in staff responses to requests for the inspection and removal of hazardous or fallen trees within the parks and those that may pose a threat to private properties.

- An amount of $551,000 is included to provide corrective and preventive maintenance and inspections at over 561,971 square feet at non-revenue supported Park Authority structures and buildings. This maintenance includes the scheduled inspection and operational maintenance of HVAC, plumbing, electrical, security and fire alarm systems. This funding is critical in order to prevent the costly deterioration of facilities due to lack of preventative maintenance.

Infrastructure Replacement and Upgrades (Paydown)

- An amount of $925,000 is included for general park infrastructure replacement and upgrades at non-revenue supported Park facilities. Repairs and replacements support building systems at or beyond life expectancy which are experiencing significant annual maintenance. These requirements include various roof replacements and/or major repairs to outdoor public restrooms and picnic shelters ($200,000), replacement of fire and security systems at historic sites, nature centers, and maintenance facilities including the addition of freeze and water monitoring sensors to several historic sites ($125,000), replacement of windows, doors, and siding at picnic shelters, outdoor restrooms, and historic sites ($150,000), replacement of HVAC equipment at nature centers, visitor centers, and maintenance shops ($250,000), and the stabilization or repairs of buildings at properties conferred to the Park Authority ($200,000).

- An amount of $882,000 is included to provide improvements and repairs to park facilities and amenities including playgrounds, trails and bridges, athletic courts, fences, picnic shelters, parking lots, and roadways. In addition, funding will provide for annual reinvestment to 334 miles of trails and replacement of un-repairable wooden bridges with fiber glass bridges to meet County code.

Payments and Obligations

- Funding of $416,778 is included to support the Colchester Wastewater Treatment Facility for annual wastewater treatment services in the Harborview community. The sewer treatment plant serving the Harborview residents is a private operator. The plant bills Fairfax County and in turn, Fairfax County bills each resident using County sewer rates. Funding was previously budgeted in Agency 87, Unclassified Administrative Expenses – Public Works Programs; however, to provide more transparency and the carryforward of balances at year-end, funding is now included within Fund 30010.

- Funding of $2,578,867 is included for the Northern Virginia Community College (NVCC) representing the per capita rate of $2.25 and a population figure of 1,146,163 for Fairfax County provided by the Weldon Cooper Center. The FY 2023 funding level represents an increase of $5,930 due to a slight increase in the County's population estimate. The NVCC has indicated that all capital funds will be directed to the Early College and Workforce Education Programs and Workforce Credential Exams. Funding for capital construction projects will continue using balances that exist from previous year's jurisdictional contributions.

- Funding of $3,000,000 is included for the County's capital contribution to the Northern Virginia Regional Park Authority (NOVA Parks). The NOVA Parks system includes 33 parks and over 12,000 acres of land, 100 miles of trails, numerous historic sites, five waterparks, two family campgrounds, three golf courses, a nature center, botanical gardens, rental cabins and cottages, and five marinas. NOVA Park's capital improvement and land acquisition costs are shared by its six member jurisdictions: the counties of Fairfax, Arlington, and Loudoun, and the cities of Fairfax, Alexandria, and Falls Church. The primary focus of the capital program is to continue the restoration, renovation, and modernization of existing park facilities, many of which were developed or constructed more than 20 years ago. Other elements of the capital program include land acquisition, the development of interpretive and educational displays, and the addition of park features to meet the needs of the public. The approved 2020 Park Bond Referendum provides $12.0 million to sustain the County's capital contribution of $3.0 million annually for FY 2021 through FY 2024. FY 2023 represents the third year of the 4-year plan.

- Funding of $734,107 is included for the annual payment associated with the Salona property based on the Board of Supervisors' approval of the purchase of this conservation easement on September 26, 2005. The total cost of the property is $18.2 million with payments scheduled through FY 2026.

- Funding of $1,000,000 is included for the County's annual contribution to offset school operating and overhead costs associated with School-Age Child Care (SACC) Centers.

Revitalization Area Maintenance

An amount of $1,410,000 is included to continue routine and non-routine maintenance in five major commercial revitalization areas (Annandale, Baileys Crossroads, McLean, Route 1, and Springfield) and provide landscaping maintenance associated with the Tyson's Corner Silver Line area. The goal of this program is to provide an enhanced level of infrastructure and right-of-way features in these urbanizing areas to facilitate pedestrian movements and create a "sense of place." Routine maintenance in the commercial revitalization areas currently includes grass mowing, trash removal, fertilization, mulching of plant beds, weed control, and plant pruning. Non-routine maintenance includes asset maintenance or replacement (e.g., trees, plants, bicycle racks, area signs, street furniture, bus shelter, drinking fountains) to sustain the overall visual characteristics of the districts. Maintenance along the Silver Line also includes the upkeep of 27 water quality swales under the raised tracks located in VDOT right-of-way. Typical maintenance for the swales includes litter and sediment removal, vegetation care, and structural maintenance.

Roadway Infrastructure Replacement and Upgrades

An amount of $500,000 is included for the Reinvestment, Repair, and Emergency Maintenance of County Roads. The County is responsible for 38 miles of roadways not maintained by VDOT. Annual funding supports pothole repair, drive surface overlays, subgrade repairs, curb and gutter repairs, traffic and pedestrian signage repairs, hazardous tree removal, grading, snow and ice control, minor ditching and stabilization of shoulders, and drainage facilities. In 2015, a Rinker Study was conducted in order to build an accurate inventory and condition assessment of County-owned roads and service drives and identified an amount of $4 million in reinvestment funding required for the roadways with the most hazardous conditions. The Sinking Fund allocation has provided $8.2 million to date for reinvestment in the most critical needs and continues to provide for roads that have been identified as deteriorating. In addition, a 5-year plan was developed identifying annual emergency funds to increase over time to a level of $900,000 by FY 2021. Based on the pace of spending to date and identified project requirements, funding of $900,000 has not been approved annually. Funding of $500,000, a decrease of $200,000 from the FY 2022 Adopted Budget Plan, is included in FY 2023. This decrease is based on available project balances and a redirection of $200,000 to the Walkway Reinvestment project to support an updated assessment study.

Walkways

In FY 2023, $1,000,000 is included to meet emergency and critical infrastructure requirements for County trails, sidewalks, and pedestrian bridges. Annual repairs include the correction of safety and hazardous conditions such as damaged trail surfaces, retaining wall failures, handrail repairs, and the rehabilitation of bridges. The Department of Public Works and Environmental Services (DPWES) and the Fairfax County Department of Transportation are responsible for the infrastructure replacement and upgrades of 662 miles of walkways and 78 pedestrian bridges. In 2013, a Rinker Study was conducted in order to build an accurate inventory and condition assessment of County walkways and revealed that there were approximately 10 miles of trails in extremely poor condition requiring $3 million in initial reinvestment. The Capital Sinking Fund allocation has provided $10.3 million to date for reinvestment in these most critical trail needs and continues to provide for trails that have since been identified as deteriorating. The Rinker Study did not include an assessment of pedestrian bridges and sinking fund allocations have enabled repairs in this area. In addition, a 5-year plan was developed identifying annual emergency funds to increase over time to a level of $800,000 by FY 2021. FY 2023 funding of $800,000 is consistent with the Rinker Study plan and an additional $200,000 is provided to initiate a sidewalk and trail condition assessment of all County maintained walkways. A new walkway condition assessment will be used to develop a multi-year walkway plan, and rank and prioritize all walkways from excellent to poor. This will allow staff to develop a maintenance program based on the physical condition, defects, and deficiencies of County walkways. This new assessment will result in equitable funding and resources to all Districts of the County, while implementing an updated and systematic approach to implement maintenance projects based upon a condition rating.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$238,357,693**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $238,357,693 due to the carryover of unexpended project balances in the amount of $194,786,702 and an adjustment of $43,570,991. This adjustment includes an increase to the General Fund transfer of $33,361,951, including: $6,000,000 to support space planning initiatives, $4,500,000 for the Kingstowne Childcare Center, $3,300,000 for the Workhouse Campus, $2,775,000 for Transportation Studies, $2,200,000 for the Community Center in Lee District, $2,000,000 for District Capital projects, $1,500,000 for the Judicial Center redevelopment project, $36,328 for additional Sports Scholarships, and $11,050,623 for the Capital Sinking Fund to support prioritized critical infrastructure replacement and upgrades. The adjustment also includes the appropriation of $1,090,442 in revenues received in FY 2021, including $676,854 in Developer Streetlights Program revenue, $200,000 received from field users associated with turf field replacement, $100,300 in developer contributions for a trail in the Dranesville District, $57,478 in Minor Streetlight Upgrades Program revenue, $41,288 in Emergency Directive Program revenue, $8,165 in revenues associated with the sale of surplus Park Authority equipment, $5,561 in Grass Mowing Directive Program revenue, and $796 in interest earnings from EDA bonds associated with the Lewinsville redevelopment project. In addition, a transfer of $4,464,892 from Fund 30060, Pedestrian Walkway Improvements, is included based on the closure of Fund 30060 and a transfer of $5,000,000 from Fund 40045, Early Childhood Birth to 5, is included to support the Kingstowne Childcare Center based on available year-end balances. These increases are partially offset by a decrease of $346,294 to the appropriation in the Massey Building Demolition project to offset lower than anticipated Athletic Service Fee revenue due to lower field usage during the COVID-19 pandemic.

Mid-Year Adjustments **$2,750,000**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved an increase of $2,750,000, including funding of $2,500,000 in this fund and $2,500,000 in Fund 30070, Public Safety Construction, to support construction project cost escalation. Project costs have been increasing due to disruptions to global supply chains for most basic raw materials. These increased material costs and delays in receiving supplies have also resulted in contractor backlogs. Funding may also be required to adjust previously approved budgets to achieve the Board of Supervisors' updated requirements of the Sustainable Development Policy and the Operational Energy Strategy. In addition, there may be impacts associated with the new County ordinance approved in January 2022 requiring payment of prevailing wages on projects over $250,000. An additional $250,000 was approved to support studies associated with potential development for Lake Anne. Funding was previously approved to support a structural engineer to survey Lake Anne Village Center and complete an assessment of condominium buildings. Additional funding is required for the visioning and master planning efforts to support the long-term sustainable development planning for Lake Anne.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$59,090,195**	**$0**	**$31,549,682**	**$0**
Revenue:				
Miscellaneous[1]	$255,014	$0	$0	$0
Sale of Bonds[2]	3,000,000	0	159,600,000	0
Bonds (NVRPA)[3]	3,000,000	3,000,000	3,000,000	3,000,000
Economic Development Authority Bonds[4]	0	0	1,905,753	0
Interest on Investments[5]	796	0	0	0
Developer Streetlight Program[6]	676,854	0	0	0
Contributions for Streetlights[7]	57,478	0	0	0
Developer Defaults	0	0	224,570	0
Developer Contributions	100,300	0	0	0
Proffers for Turf Field Development[8]	0	0	1,277,917	0
Athletic Field Maintenance Fees[9]	1,128,706	1,475,000	1,475,000	1,475,000
Total Revenue	**$8,219,148**	**$4,475,000**	**$167,483,240**	**$4,475,000**
Transfers In:				
General Fund (10001)	$23,469,189	$16,579,278	$52,691,229	$22,697,006
Pedestrian Walkway Improvements (30060)[10]	0	0	4,464,892	0
Commercial Revitalization Program (30080)[11]	750,644	0	0	0
Fairfax-Falls Church Community Services Board (40040)[12]	1,500,000	0	0	0
Early Childhood Birth to 5 (40045)[13]	0	0	5,000,000	0
Total Transfers In	**$25,719,833**	**$16,579,278**	**$62,156,121**	**$22,697,006**
Total Available	**$93,029,176**	**$21,054,278**	**$261,189,043**	**$27,172,006**
Total Expenditures[14]	**$48,891,202**	**$21,054,278**	**$261,189,043**	**$27,172,006**
Transfers Out:				
Environmental and Energy Program (30015)[15]	$1,588,292	$0	$0	$0
Pedestrian Walkway Improvements (30060)[16]	1,000,000	0	0	0
Public Safety Construction (30070)[17]	10,000,000	0	0	0
Total Transfers Out	**$12,588,292**	**$0**	**$0**	**$0**
Total Disbursements	**$61,479,494**	**$21,054,278**	**$261,189,043**	**$27,172,006**
Ending Balance[18]	**$31,549,682**	**$0**	**$0**	**$0**

[1] Miscellaneous revenue received in FY 2021 represents: $41,288 in collections associated with Project 2G25-018-000, Emergency Directive Program, $5,561 in collections associated with Project 2G97-002-000, Grass Mowing Directive Program, $200,000 in revenue received for Project PR-000097, Athletic Svcs Fee – Turf Field Replacement, and $8,165 from the sale of surplus equipment associated with PR-000109, Parks Building Structure Reinvestment.

[2] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 8, 2016, the voters approved a Human Services/Community Development Bond in the amount of $85.0 million. In addition, $7.0 million associated with the November 2016 Park Bond was appropriated to Fund 30010. In addition, on November 3, 2020, the voters approved a bond referendum in the amount of $79.0 million to support Health and Human Services Facilities including the Joseph Willard Health Center and the Crossroads Residential Treatment facility. An amount of $3.0 million from the 2016 referendum was sold in January 2021. A balance of $159.6 million remains in authorized but unissued bonds for the fund.

[3] Represents Fairfax County's annual contribution to the Northern Virginia Regional Park Authority (NOVA Parks) Capital program. On November 3, 2020, the voters approved a Park Bond Referendum in the amount of $12.0 million to sustain the County's capital contribution to the NOVA Parks for four years beginning in FY 2021. An amount of $3.0 million was sold as part of the January 2021 Bond sale.

[4] Reflects financing associated with Original Mount Vernon High School Redevelopment. Requirements have been offset by bond premium received annually. In order to apply for historic tax credits associated with this project, all future funding will be included in Fund 81200, Housing Partnerships.

[5] Interest on Investments revenue represents interest earned on Economic Development Authority (EDA) bonds issued to finance the Lewinsville Redevelopment Project. EDA bond proceeds have earned interest in the amount of $796 in FY 2021. This interest is required to be applied to project costs or transferred to debt service to offset debt requirements associated with the bonds. At the completion of the project, any remaining EDA bond proceeds and interest is transferred to Fund 20000, Consolidated County and Schools Debt Service Fund.

[6] Reflects developer payments for Project 2G25-024-000, Developer Streetlight Program.

[7] Reflects revenue received from developer contributions for minor streetlight improvements.

[8] Reflects anticipated revenue to be received from proffers associated with turf field development at Fairfax County Public Schools that did not have turf fields. An amount of $1,277,917 is anticipated in FY 2022 and beyond.

[9] Represents revenue generated by the Athletic Services Fee to support the athletic field maintenance and sports program.

[10] Funding in the amount of $4,464,892 was transferred from Fund 30060, Pedestrian Walkway Improvements, to Fund 30010 to consolidate all District Capital Projects into one Fund.

[11] Funding in the amount of $750,644 was transferred from Fund 30080, Commercial Revitalization Program, to Fund 30010 to consolidate all Revitalization projects into one Fund.

[12] Funding in the amount of $1.5 million was transferred from Fund 40040, Fairfax-Falls Church Community Services Board, to Fund 30010 to support Project HS-000038, CSB Facility Retrofits.

[13] Funding in the amount of $5.0 million was transferred from Fund 40045, Early Childhood Birth to 5, to Fund 30010 to support the Childcare Center at the Kingstowne Complex.

[14] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $972,927.46 to FY 2021 expenditures to record expenditure accruals. There are offsetting adjustments to the *FY 2022 Revised Budget Plan* as a result of these adjustments. The projects affected by this adjustment are: 2G25-098-000, Laurel Hill Adaptive Reuse; 2G51-001-000, Athletic Fields – FCPS Field Maintenance; 2G51-002-000, Athletic Fields – Park Field Maintenance; 2G51-007-000, Parks – Preventative Maintenance and Inspections; HS-000022, Sully Community Center-2016; PR-000108, Capital Sinking Fund for Parks; PR-000109, Parks – Building/Structures Reinvestment; and PR-000110, Parks – Infrastructure/Amenities Upgrades. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[15] Funding in the amount of $1,588,292 was transferred from Fund 30010 to Fund 30015, Environmental and Energy Programs, to consolidate all Energy and Environmental Projects into one Fund.

[16] Funding in the amount of $1.0 million was transferred from Fund 30010 to Fund 30060, Pedestrian Walkway Improvements, to support approximately 460 miles of walkways and 68 pedestrian bridges in Project 2G25-057-000, Reinvestment and Repair for County Walkways.

[17] Funding in the amount of $10.0 million was transferred from Fund 30010 to Fund 30070, Public Safety Construction, to support the security portion of the Adult Detention Center in Project AD-000002, Adult Detention Center Renovation – 2018.

[18] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
ADA Compliance - FMD (GF-000001)		$433,556.81	$1,681,808.15	$0
ADA Compliance - Housing (HF-000036)		39,502.03	197,763.66	50,000
ADA Compliance - Parks (PR-000083)		1,089,608.80	1,049,779.23	300,000
Athletic Fields - APRT Amenity Maintenance (2G79-220-000)		30,536.71	176,107.62	50,000
Athletic Fields - Equipment & Improvements (PR-000144)		0.00	893,000.00	0
Athletic Fields - FCPS Field Maintenance (2G51-001-000)		1,407,359.64	1,933,422.85	1,465,338
Athletic Fields - FCPS Lighting Upgrades (PR-000082)		0.00	909,872.09	250,000
Athletic Fields - FCPS Turf Replacement (PR-000105)		832,660.00	668,000.00	0
Athletic Fields - Park Field Maintenance (2G51-002-000)		2,496,143.65	3,095,550.39	2,789,000
Athletic Svcs Fee - FCPS Diamond Fields (2G51-003-000)		997,133.43	1,367,945.27	1,000,000
Athletic Svcs Fee-Custodial Support (2G79-219-000)		100,000.00	450,000.00	275,000
Athletic Svcs Fee-Sports Scholarships (2G79-221-000)		227,980.20	336,328.00	300,000
Athletic Svcs Fee-Turf Field Development (PR-000080)		0.00	1,013,312.96	75,000
Athletic Svcs Fee-Turf Field Replacement (PR-000097)		700,775.53	3,169,459.75	2,250,000
Bailey's Shelter-2016 (HS-000013)	13,917,258	83,009.01	746,821.91	0
Burkholder Renovations (GF-000022)	3,355,467	(1,372.16)	0.00	0
Capital Projects - At Large (ST-000013)		0.00	335,772.48	0
Capital Projects - Braddock District (ST-000004)		0.00	431,104.37	0
Capital Projects - Dranesville District (ST-000005)		0.00	1,211,424.97	0
Capital Projects - Hunter Mill District (ST-000006)		0.00	450,095.86	0
Capital Projects - Lee District (ST-000007)		11,175.57	287,526.00	0
Capital Projects - Mason District (ST-000008)		0.00	409,899.61	0
Capital Projects - Mt. Vernon District (ST-000009)		0.00	769,139.42	0
Capital Projects - Providence District (ST-000010)		0.00	489,680.01	0
Capital Projects - Springfield District (ST-000011)		0.00	265,373.82	0
Capital Projects - Sully District (ST-000012)		0.00	264,864.57	0
Capital Sinking Fund For County Roads (RC-000001)	7,879,906	1,635,541.39	3,223,069.39	0
Capital Sinking Fund For Parks (PR-000108)	17,946,774	2,812,189.23	8,005,730.55	0
Capital Sinking Fund For Revitalization (CR-000007)	3,884,632	756,672.52	2,036,584.25	0
Capital Sinking Fund for Walkways (ST-000050)	4,015,717	0.00	4,015,717.00	0
CIP Feasibility Studies (2G25-125-000)	1,000,000	0.00	0.00	1,000,000
Community Center Courts Renovations (CC-000017)	820,000	0.00	795,247.00	0
Community Center in Lee District (CC-000022)	3,000,000	0.00	3,000,000.00	0
Construction Escalation Reserve (2G25-123-000)	2,500,000	0.00	2,500,000.00	0
Contingency - General Fund (2G25-091-000)		0.00	571,443.06	0
Crossroads - 2020 (HS-000050)	21,000,000	19,419.71	20,980,580.29	0
CSB Facility Retrofits (HS-000038)	8,100,000	2,471,485.41	4,177,015.64	0
Developer Defaults (2G25-020-000)		253,665.39	924,139.21	200,000
Developer Streetlight Program (2G25-024-000)		405,839.52	1,337,850.40	0
DPWES Snow Removal (2G25-128-000)		0.00	0.00	2,000,000
DPWES Transportation Maintenance (2G25-129-000)		0.00	0.00	1,411,916
Early Childhood Education Initiatives (HS-000024)	350,000	0.00	4,462.37	0
East County Human Services Center (HS-000004)	5,375,000	748.22	3,342,018.47	0
Eleanor Kennedy Shelter-2016 (HS-000019)	12,000,000	37,064.31	11,777,982.09	0
Embry Rucker Shelter-2016 (HS-000018)	12,000,000	0.00	11,994,853.96	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Emergency Directive Program (2G25-018-000)		14,941.67	462,511.50	0
Emergency Management Initiatives (GF-000024)	885,152	0.00	385,170.62	0
Facility Space Realignments (IT-000023)	11,424,000	1,360,789.06	8,060,641.01	0
Grass Mowing Directive Program (2G97-002-000)		9,109.24	30,508.52	0
Herndon Monroe Area Development Study (2G25-100-000)	625,000	157,321.23	101,352.12	0
Herndon Monroe Parking Garage Repairs (TF-000007)	1,691,896	41,453.92	42,700.28	0
Historic Courthouse Demo/Reno (CF-000008)	600,000	0.00	600,000.00	0
Human Services Facilities Studies (2G25-094-000)	997,765	25,745.57	122,927.75	0
JDC Security System Upgrades (2G81-003-000)	2,500,000	2,026,460.31	368,601.74	0
Joint Venture Development (2G25-085-000)	650,000	18,977.78	361,140.47	0
Judicial Center Redevelopment (GF-000066)	2,450,000	42,022.76	2,407,977.24	0
Kingstowne Childcare Center (HS-000054)	9,500,000	0.00	9,500,000.00	0
Lake Anne Study (2G25-118-000)	350,000	32,032.81	317,967.19	0
Laurel Hill Adaptive Reuse (2G25-098-000)	4,475,000	441,017.46	306,957.32	0
Laurel Hill Development-DPZ (2G35-003-000)		56,000.00	19,930.19	0
Laurel Hill Maintenance-FMD (2G08-001-000)		36,936.31	306,348.68	0
Lewinsville Redevelopment (HS-000011)	19,245,004	138,846.96	1,676,289.80	0
Lorton Community Center-2016 (HS-000020)	18,500,000	5,498,334.00	11,310,441.43	0
Massey Building Demolition (GF-000023)	6,303,130	(295,841.12)	0.00	0
Minor Street Light Upgrades (2G25-026-000)		3,553.57	429,549.71	0
Newington DVS Renovation (TF-000004)	51,360,318	102,747.36	57,191.55	0
North County Study (2G25-079-000)	2,200,000	31,875.19	924,004.59	0
NOVA Community College Contribution (2G25-013-000)		2,578,450.00	2,572,937.00	2,578,867
NVRPA Contribution (2G06-003-000)		3,000,000.00	3,000,000.00	3,000,000
Parks - Building/Structures Reinvestment (PR-000109)		988,587.00	1,239,396.18	925,000
Parks - Infrastructure/Amenities Upgrades (PR-000110)		974,587.54	970,539.70	882,000
Parks Infrastructure Improvements - 2016 (PR-000134)	7,000,000	478,832.42	6,392,424.14	0
Parks-Grounds Maintenance (2G51-006-000)		329,830.74	724,852.76	543,000
Parks-Preventative Maintenance And Inspections (2G51-007-000)		254,249.61	770,143.42	551,000
Patrick Henry Shelter-2016 (HS-000021)	12,000,000	215,595.98	11,104,018.97	0
Payments of Interest on Bond Deposits (2G06-002-000)		76,835.28	179,950.52	0
Planning and Development Studies (2G35-009-000)	250,000	0.00	250,000.00	0
Planning Initiatives (2G02-025-000)	250,000	42,078.96	152,598.29	0
Public Facilities in Tysons (GF-000062)	3,875,520	0.00	3,875,520.00	0
Reinvestment and Repairs to County Roads (2G25-021-000)		809,105.72	1,416,314.33	500,000
Reinvestment and Repairs to Walkways (ST-000049)	2,722,550	0.00	1,722,550.00	1,000,000
Revitalization - Mason District (CR-000014)	450,074	0.00	450,074.25	0
Revitalization - Mclean (CR-000012)	143,427	0.00	143,427.00	0
Revitalization - Richmond Highway (CR-000013)	78,277	0.00	78,277.16	0
Revitalization - Springfield (CR-000011)	203,844	4,607.42	190,140.14	0
Revitalization Initiatives (2G35-007-000)	869,615	28,007.62	787,637.29	0
Revitalization Maintenance - CRP Areas (2G25-014-000)		1,036,734.44	4,315,652.27	1,410,000
SACC Contribution (2G25-012-000)		1,000,000.00	1,000,000.00	1,000,000
Salona Property Payment (2G06-001-000)		787,641.76	761,004.22	734,107

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Site Analysis Initiatives (2G25-111-000)	250,000	0.00	139,844.62	0
Solid Waste Storm Clean Ups (2G25-127-000)		0.00	0.00	120,000
Sportsplex Study (2G51-044-000)	300,000	24,598.74	71,180.01	0
Strike Force Blight Abatement (2G97-001-000)		0.00	1,066,024.25	0
Sully Community Center-2016 (HS-000022)	20,400,000	8,643,232.36	11,319,199.88	0
Survey Control Network Monumentation (2G25-019-000)		173,269.07	95,222.83	95,000
Trail Snow Removal Pilot (2G25-121-000)	32,000	0.00	32,000.00	0
Transportation Planning Studies (2G40-133-000)	4,489,484	355,623.96	3,454,667.28	0
Wastewater Colchester Contribution (2G25-126-000)		0.00	0.00	416,778
Willard Health Center - 2020 (HS-000051)	58,000,000	7,108.09	57,992,891.91	0
Workhouse Campus Improvements (GF-000019)	6,650,000	499,206.16	5,837,596.50	0
Total	**$368,866,810**	**$48,891,201.87**	**$261,189,043.30**	**$27,172,006**

Fund 30015: Environmental and Energy Program

Focus

Fund 30015, Environmental and Energy Program, supports projects that advance the County's Environmental Vision and Operational Energy Strategy. The Environmental Vision focuses on seven core service areas: Land Use, Transportation, Water, Waste Management, Parks and Ecological Resources, Climate and Energy, and Environmental Stewardship. The Operational Energy Strategy, first adopted in 2018 and then updated in 2021, is intended to further the objectives of the Board's

Environmental Vision by providing goals, targets, and actions in each of the following 11 focus areas: Greenhouse Gas Emissions Reductions, Energy Use and Efficiency, Water Use and Efficiency, Green Buildings, Renewables, Fleet Electrification, Goods and Services, Waste Management and Recycling, Awareness and Engagement, Utility Cost Management, and Reporting and Collaboration. The Energy Strategy is designed to help the County achieve its goal of energy carbon neutrality by 2040, as stated in the Board's July 2021 Carbon Neutral Counties Declaration, by mandating interim emissions reductions, reducing energy use in County facilities, establishing ambitious green building standards for County facilities, meeting renewable energy targets, transitioning to an electric fleet for vehicles and buses by 2035, and targeting to be Zero Waste by 2030, along with other goals. Furthermore, it promotes cost-effective solutions and an energy-conscious culture for County government agencies and employees. The resulting reductions in energy use and associated greenhouse gas emissions will help mitigate escalating energy costs and promote a more sustainable future for Fairfax County. Overseeing implementation of the Energy Strategy is Fairfax County's Office of Environmental and Energy Coordination (OEEC) officially launched in FY 2020. Operating under the Office of the County Executive, the OEEC is responsible for the cross-organizational development and implementation of numerous other environmental and energy policies, goals, programs, and projects.

Fund 30015 was created to consolidate all projects associated with the Environmental and Energy Strategy Programs, including projects funded by the Environmental Improvement Program (EIP). Funding of $1,298,767 is included in FY 2023 for the EIP and is consistent with the FY 2022 Adopted Budget Plan level. FY 2023 EIP projects were selected based on a process supported by the Environmental Quality Advisory Council (EQAC) and provide for a variety of environmental initiatives. The EIP selection process includes the submission of project proposals by County agencies, review of those proposals pursuant to program criteria, and identification of projects for funding. Energy Strategy projects have typically been funded using one-time savings available at budget quarterly reviews. Specific EIP projects and funding levels in FY 2023 include:

- An amount of $363,250 is included for a new urban green space in an underutilized portion of County property in central Annandale, located in the Annandale Commercial Revitalization District. The development of this green space is the result of significant community and inter-departmental collaboration, and will promote numerous objectives, including addressing the disproportionate impacts of heat island effect through enhancements of existing County property into a more environmentally sustainable and usable community asset. Enhancements include a civic plaza, a multi-functional and flexible lawn area, a children's educational garden, native landscaping, a reduction in impervious surface and stormwater improvements, and a network of accessible paths that will connect residential neighborhoods and the commercial core of central Annandale. The goals and objectives of this urban green space strongly align with numerous County priorities, including the Environmental Vision, the policies of One Fairfax, and the long-range development vision for Annandale. Further, this initiative positively addresses

County priorities related to stormwater management, tree canopy coverage, and climate resilience.

- An amount of $96,000 is included for the “HomeWise” energy education and outreach program at low- and moderate-income housing in Fairfax County. This funding level represents an increase of $8,000 from the FY 2022 Adopted Budget Plan. HomeWise is intended to educate, empower, and enable low- and moderate-income residents to lower their utility bills by reducing their energy and water use. The program emphasizes relationship-building between qualified volunteers and specific communities in the County where energy-efficiency improvements and changes to daily behaviors are likely to have the greatest impact. The program also includes an educational component focused on school-age children to help them make smart choices about their resource use starting at a young age.

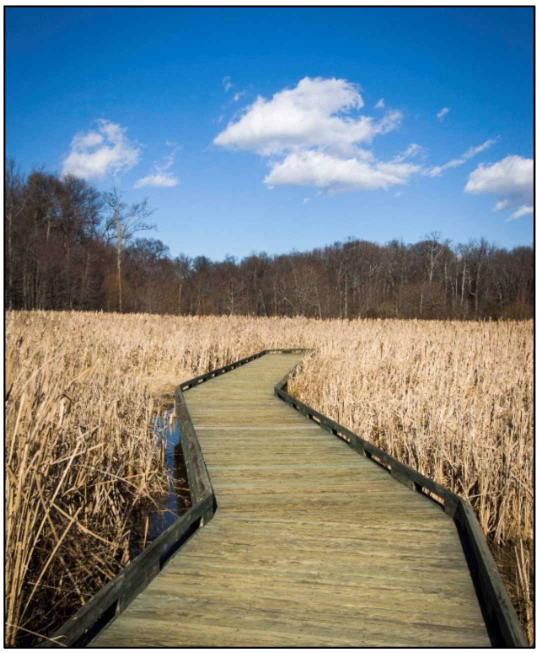
- An amount of $11,800 is included for the Composting Program at Fairfax County government offices managed by an employee volunteer group. Each participating department receives a compost bin to place in its office kitchenette, which is removed on a weekly basis for off-site composting.

- An amount of $97,290 is included to upgrade 38 water fountains at over 25 Park Authority locations. The upgrades will address several issues including false sensor activation and the need for bottle-filling for the public. Upgrading the water fountains will conserve both water and the electricity used to operate the stations. The installation of bottle-filling stations encourages the use of reusable water bottles, thereby reducing the amount of waste associated with single-use plastic water bottles at park sites. Additionally, with their downward-facing nozzles, the bottle-filling stations reduce the potential for contaminants in the water stream.

- An amount of $350,000 is included to support the Invasive Management Area (IMA) Program. The Park Authority manages this volunteer program which supports invasive plant removal initiatives. These initiatives restore hundreds of acres of important natural areas, protect tree canopy, and reach thousands of volunteers. Approximately 20,000 to 22,000 trained volunteers have contributed between 67,000 and 80,000 hours of service annually since the program’s inception in 2005, improving over 1,000 acres of parkland. These activities ensure ecological integrity of natural areas and prevent further degradation of their native communities. This funding level represents an increase of $50,000 from the FY 2022 Adopted Budget Plan and will help continue to implement portions of unfunded treatment areas and control non-native invasive vegetation in natural areas.

- An amount of $40,000 is included for the Parks program, “Watch the Green Grow” (WTTG). This education and outreach program aims to protect and expand park buffer zones by encouraging residents to adopt green yard care practices on private property, including erosion control, the removal of invasive plants, reductions in fertilizer and pesticide use, and the planting of native plants and trees. WTTG also teaches 4th and 5th grade students about watersheds, native and invasive plants, and biodiversity.

- An amount of $102,927 is included for the first phase of a three-year project to fund a multi-agency water chestnut early detection rapid response control program. This project is intended to suppress the spread and reduce the fruiting of an invasive species commonly known as water chestnut. This plant grows in dense, unsightly mats and impacts the functionality and aesthetics of ponds, including stormwater facilities. EIP funding will support engagement efforts with private pond owners and operators and the suppression of water chestnut plants at up to 30 infested ponds on property owned by the Park Authority, Homeowners Associations, or places of worship.



- An amount of $59,500 is included for the printing and distribution of 85,000 full vinyl stickers to be applied to recycling bins and carts that will help residents to make sustainable choices when recycling unwanted items. This outreach program will provide stickers to residents, multi-family buildings, and Homeowner Associations throughout the county, and will help residents quickly check to see if the items being discarded are recyclable. The stickers use pictures to illustrate what should and should not be placed in the recycling receptacle and include explanatory text in both English and Spanish. This educational program is expected to help reduce the amount of garbage in the recycling stream, thereby reducing costs and leading to higher prices for cleaner recycled material.

- An amount of $178,000 is included to continue to support the Electric Vehicle (EV) Charging Stations Program. The County continues to install EV stations and this infrastructure will be available for use by employees, patrons, and the public. The specific number of charging stations funded will depend on the needs of the sites and the types of charging stations selected. The purchase of EV stations supports the Board's updated Environmental Vision, Carbon Neutral Counties Declaration, and Operational Energy Strategy, which envision the transition from gasoline-powered passenger vehicles to hybrid-electric and electric vehicles. This funding level represents an increase of $31,808 from the FY 2022 Adopted Budget Plan; however, the majority of infrastructure support for this program is provided at year-end.

In addition, an amount of $58,140 is provided in Fund 10030, Contributory Fund, to continue partnering with two non-profit agencies to support tree planting efforts throughout the County.

Changes to <u>FY 2022 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the <u>FY 2022 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$30,616,477**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $30,616,477 due to the carryover of unexpended project balances in the amount of $12,387,240 and an adjustment of $18,229,237. This adjustment included an increase to the General Fund transfer in the amount of $18,200,000 and the appropriation of revenues received in FY 2021 in the amount of $29,237. The General Fund transfer of $18,200,000 included $15,000,000 to support the investment needed to begin reducing carbon emissions consistent with the Board's Energy Carbon Neutral Declaration, the goals and targets of its updated Operational Energy Strategy (OES), and the goals of the Community-wide Energy and Climate Action Plan (CECAP). To achieve the goal of energy carbon neutrality in county government operations by 2040, the Board endorsed a transformational approach to energy use in its operations, including building efficiency retrofits in existing buildings, the design and construction of net zero energy buildings, electrification of both the vehicle fleet and existing buildings, and an increasing reliance on renewable energy and alternative technologies. It will require substantial investment over decades to transform county government operations, as well as work with the community in reducing its emissions. Funding of $1,400,000 was also included to support Electric Vehicles and Charging Stations at County facilities. This program supports the transition of the County's fleet to electric and plug-in hybrid vehicles. Funding allows for the design, construction, installation, and activation of 15 EV charging stations at up to three different locations and the purchase of eight electric Nissan LEAFs. Finally, an amount of $1,800,000 was included for the third year of a 5-year LED streetlight conversion plan. The goal of the plan is to convert more than 56,000 existing mercury vapor, high pressure sodium and metal halide fixtures to Light Emitting Diodes (LED) streetlights. The conversion plan is estimated to cost a total of $9 million, which will be partially offset by projected savings in utility costs.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$12,416,277**	**$0**
Revenue:				
Miscellaneous Revenues[1]	$29,237	$0	$0	$0
Total Revenue	**$29,237**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$9,116,615	$1,298,767	$19,498,767	$1,298,767
General Construction and Contributions (30010)[2]	1,588,292	0	0	0
Infrastructure Upgrades and Replacement (30020)[2]	6,723,312	0	0	0
Total Transfers In	**$17,428,219**	**$1,298,767**	**$19,498,767**	**$1,298,767**
Total Available	**$17,457,456**	**$1,298,767**	**$31,915,044**	**$1,298,767**
Total Expenditures[3]	**$5,041,179**	**$1,298,767**	**$31,915,044**	**$1,298,767**
Total Disbursements	**$5,041,179**	**$1,298,767**	**$31,915,044**	**$1,298,767**
Ending Balance[4]	**$12,416,277**	**$0**	**$0**	**$0**

[1] Miscellaneous revenue represents rebates and refunds received during FY 2021.

[2] Represents transfers from Fund 30010, General Construction and Contributions, and Fund 30020, Infrastructure Upgrades and Replacement, to consolidate all Energy and Environmental Projects within Fund 30015.

[3] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment has been reflected as an increase of $200.05 to FY 2021 Total Expenditures to record an expenditure accrual. There is an offsetting adjustment to the *FY 2022 Revised Budget Plan* as a result of this adjustment. The project affected by this adjustment is 2G51-046-000, EIP – Parks Invasive Management Area Program. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Community - Annandale Urban Park (PR-000149)	$363,250	$0.00	$0.00	$363,250
Community - CECAP (2G02-033-000)	1,675,740	269,554.37	1,406,185.21	0
Community - Energy Action Fairfax (EAF) (2G02-030-000)	319,723	0.00	319,722.66	0
Community - HomeWise Outreach Program (GF-000057)	280,000	247.00	183,753.00	96,000
Community - NVSWCD Intern Program (2G02-031-000)	7,115	7,115.00	0.00	0
Contingency (2G02-034-000)		0.00	120,518.08	0
EIP - Composting Pilot (2G02-027-000)	104,600	945.00	91,855.00	11,800
EIP - DPMM Green Intern (2G02-028-000)	25,000	0.00	25,000.00	0
EIP - DPMM Supply Chain GHG Emissions (2G02-037-000)	50,000	0.00	50,000.00	0
EIP - DVS Pollinator Meadow (GF-000060)	45,515	45,295.18	219.82	0
EIP - DVS Water Fountains (GF-000067)	36,400	0.00	36,400.00	0
EIP - Green Bank Initiatives (2G02-039-000)	300,000	0.00	300,000.00	0
EIP - Natural Landscaping (GF-000058)	335,000	43,879.77	291,120.23	0
EIP - NVSWCD CAP Program (2G02-036-000)		75,000.00	75,000.00	0
EIP - Park Bottle Filling Stations (PR-000150)	97,290	0.00	0.00	97,290
EIP - Parks Bike to Parks Pilot (PR-000140)	60,000	57,942.00	2,058.00	0
EIP - Parks Invasive Management Area Program (2G51-046-000)		298,416.27	416,329.26	350,000
EIP - Parks Magnolia Bog Restoration (PR-000130)	86,000	0.00	86,000.00	0
EIP - Parks Meadow Restorations (PR-000131)	269,328	90,244.12	179,084.24	0
EIP - Parks Pool UV Replacement (PR-000143)	46,400	0.00	46,400.00	0
EIP - Parks Solar Panels Support (2G51-047-000)	50,000	0.00	50,000.00	0
EIP - Parks Sully Woodlands Center (PR-000139)	250,000	0.00	250,000.00	0
EIP - Parks Watch the Green Grow (2G51-045-000)	81,500	6,739.77	34,760.23	40,000
EIP - Parks Water Chestnut Control (2G51-048-000)	102,927	0.00	0.00	102,927
EIP - Parks Water Smart Controls (PR-000138)	138,000	0.00	138,000.00	0
EIP - Permeable Athletic Courts (GF-000059)	156,000	0.00	156,000.00	0
EIP - Recycling Education (2G02-040-000)	59,500	0.00	0.00	59,500
EIP - Zero Waste Initiatives (2G02-032-000)	100,000	0.00	100,000.00	0
Energy - Energy Contracts (ESCO) (2G02-035-000)	12,363,823	0.00	12,363,823.00	0
Energy - EV Stations (GF-000063)	3,224,192	49,770.75	2,996,421.19	178,000
Energy - FMD Retrofits (GF-000064)	8,995,668	1,404,473.97	7,591,193.79	0
Energy - LED Streetlights (GF-000065)	4,095,496	2,116,798.15	1,978,697.59	0
Energy - Parks Historic Houses (PR-000128)	127,500	0.00	127,500.00	0
Energy - Parks Lighting (PR-000135)	381,609	127,253.55	254,355.78	0
Energy - Parks Retrofits (PR-000136)	797,151	447,498.44	349,652.79	0
Energy - Parks Unstaffed HVAC Controls (PR-000129)	45,000	0.00	45,000.00	0
Reserve for JET Recommendations (2G02-038-000)	1,850,000	5.48	1,849,994.52	0
Total	**$36,919,727**	**$5,041,178.82**	**$31,915,044.39**	**$1,298,767**

Fund 30020: Infrastructure Replacement and Upgrades

Focus

Fund 30020, Infrastructure Replacement and Upgrades, supports the long-term needs of the County's capital assets to maximize the life of County facilities, avoid their obsolescence, and provide for planned repairs, improvements, and restorations to make them suitable for organizational needs. Infrastructure replacement and upgrade is the planned replacement of building subsystems such as roofs, electrical systems, heating, ventilation, and air conditioning (HVAC), plumbing systems, elevators, windows, carpets, parking lot resurfacing, fire alarms, fire suppression, building automation systems, and emergency generators that have reached the end of their useful life. Without significant reinvestment in building subsystems, older facilities can fall into a state of ever-decreasing condition and functionality, and the maintenance and repair costs necessary to operate the facilities increase. Fairfax County will have a projected FY 2023 facility inventory of over 12 million square feet of space (excluding schools, parks, and housing facilities). This inventory continues to expand with the addition of newly constructed facilities, the renovation and expansion of existing facilities, and the acquisition of additional property. With such a large inventory, it is critical that a planned program of repairs and restorations be maintained. In addition, the age of a large portion of this inventory of facilities is reaching a point where major reinvestments are required in the building subsystems.

Many County facilities have outdated HVAC and electrical systems that are susceptible to failure or are highly inefficient energy users. Projects are prioritized based on maintenance reports and availability of parts. Roof replacement, repairs, and waterproofing are conducted in priority order based on an evaluation of maintenance and performance history. Repairs and replacement of facility roofs are considered critical to avoid the serious structural deterioration that occurs from roof leaks. By addressing this problem in a comprehensive manner, a major backlog of roof problems can be avoided. In addition, emergency generators and fire alarm systems are replaced based on equipment age, coupled with maintenance and performance history. Critical emergency repairs and renovations are accomplished under the category of emergency building repairs. These small projects abate building obsolescence and improve the efficiency and effectiveness of facilities and facility systems. The following table outlines, in general, the expected service life of building subsystems used to project infrastructure replacement and upgrade requirements, coupled with the actual condition of the subsystem component:

General Guidelines for Expected Service Life of Building Subsystems

Electrical	
Lighting	20 years
Generators	25 years
Service/Power	25 years
Fire Alarms	15 years
HVAC	
Equipment	20 years
Boilers	15 to 30 years
Building Control Systems	7 years
Conveying Systems	
Elevator	15 to 25 years
Escalator	15 to 25 years
Plumbing	
Pumps	15 years
Pipes and fittings	30 years
Fixtures	30 years
Finishes	
Broadloom Carpet	7 years
Carpet Tiles	15 years
Systems Furniture	20 to 25 years
Site	
Paving	15 years
Roofs	
Replacement	20 years

Each year, the Facilities Management Department (FMD) prioritizes and classifies infrastructure replacement and upgrade projects into five categories. Projects are classified as Category F: urgent/safety related, or endangering life and/or property; Category D: critical systems beyond their useful life or in danger of possible failure; Category C: life-cycle repairs/replacements where repairs are no longer cost effective; Category B: repairs needed for improvements if funding is available, and Category A: good condition.

In April 2013, the County and School Board formed a joint committee, the Infrastructure Financing Committee (IFC), to collaborate and review both the County and School's Capital Improvement Program (CIP) and infrastructure upgrade requirements. One of the goals of the Committee was to develop long-term maintenance plans for both the County and Schools, including annual requirements and reserves. The committee conducted a comprehensive review of critical needs and approved recommendations to support the development of a sustainable financing plan to begin to address current and future capital requirements. The Committee found the analysis of financial policy, the review of the condition of hundreds of facilities, and the scarce options for financing to be challenging. A Final Report was developed and approved by the Board of Supervisors on March 25, 2014, and the School Board on April 10, 2014. The Report included support for conducting capital needs assessments, new policy recommendations for capital financing, including a capital sinking fund and increased annual General Fund supported funding, the adoption of common definitions related to all types of maintenance, support for County and School joint use opportunities for facilities, and continued support for evaluating ways to further reduce capital costs.

In February 2020, the Board of Supervisors and the School Board established a joint CIP working group to allow for information sharing, prioritizations, and planning by both the County and Fairfax County Public Schools. The Committee spent its time reviewing the County's existing Financial Policies, considering the financing options available for capital projects, understanding the capital project requirements identified for both the County and Schools, and evaluating the current CIP Plan and processes. Following these discussions, the Committee arrived at a series of recommendations, which include gradually increasing General Obligation Bond Sale limits from $300 million to $400 million annually; dedicating the equivalent value of one penny on the Real Estate tax to the County and School capital program to support both infrastructure replacement and upgrade projects and debt on the increased annual sales; and increasing the percentage allocated to the Capital Sinking Fund at year-end, as well as including Schools in the allocation. Based on resource constraints, the Committee's recommendation to dedicate the value of one penny has not been included in the FY 2023 Advertised Budget Plan. An investment totaling $5 million, split equally between the County and Schools, has been included, with the anticipation that this investment will grow in the coming fiscal years. When fully implemented, these recommendations will provide significant funding for infrastructure replacement and upgrades in the future.

The Board of Supervisors approved the establishment of the Capital Sinking Fund as part of the *FY 2014 Carryover Review*. To date, a total $49,128,260 has been allocated to FMD for critical infrastructure replacement and upgrade projects. FMD has initiated several larger scale projects with funding from the Sinking Fund, including roof replacement at the Gerry Hyland South County Government Center and Juvenile Detention Center; HVAC system component replacement at the Herrity Building and Gerry Hyland South County Government Center; plaza deck drainage and concrete improvements at the Government Center; fire alarm system replacement at the Government Center and Fairfax County Courthouse; and elevator modernization at the Adult Detention Center.

The requirement for County infrastructure replacement and upgrades is estimated at $26 million per year. This estimate is based on current assessment data, as well as industry standards (2 percent of the current replacement value). Based on current staffing levels, the complexity of many of the projects, and the timeline for completing replacement and upgrade projects, it is estimated that approximately $15 million per year is a good funding goal.

Due to budget constraints, in FY 2023, an amount of $1,500,000 is included to address three of the top priority F projects. In addition, an amount of $8,385,000 is proposed to be funded as part of a future quarterly review for a total of $9,885,000 to support the most critical FY 2023 identified projects. In recent years, it has been the Board of Supervisors' practice to fund some or all of the infrastructure replacement and upgrade projects using one-time funding as available as part of quarterly reviews. These projects, all Category F, will address generator replacement, site work, fire alarm system replacement, HVAC system upgrades and building automation, and roof replacement. The table below provides specific project details of the projects that are proposed in the FY 2023 Advertised Budget Plan and the projects that are proposed to be funded as part of a future quarterly review.

FY 2023 Infrastructure Replacement and Upgrade Program

Priority	Project Type	Facility	Category	Existing Conditions/Deficiencies	Estimate
Projects proposed to be funded as part of the FY 2023 Advertised Budget Plan:					
1	Fire Alarm (design only)	Pennino Building	F	• Old legacy technology • Parts difficult to obtain • Proprietary system • Imminent failure	$250,000
2	HVAC	Fair Oaks Fire Station	F	• Maintenance intensive • System is nearing the end of its useful life • Imminent failure	$350,000
3	Building Envelope	Herrity Building	F	• Maintenance and repairs no longer feasible • Water leaks and air infiltration • Increased utilities costs	$900,000
Projects proposed to be funded as part of a future quarterly review:					
4	Plumbing	Pennino Building	F	• Increased equipment failures • Reduced efficiency • Maintenance intensive • System is past the end of its useful life	$215,000
5	Building Envelope	Pennino Building	F	• Maintenance and repairs no longer feasible • Increased utilities costs • Water leaks and air infiltration	$1,650,000
6	HVAC	Fire Training Academy	F	• Increased equipment failures • Refrigerant not code compliant • Parts difficult to obtain • Imminent failure	$575,000

Priority	Project Type	Facility	Category	Existing Conditions/Deficiencies	Estimate
7	HVAC	Juvenile Detention Center	F	• Frequent failures impacting building occupants • Reduced energy efficiency • Maintenance intensive • System has reached the end of its useful life	$850,000
8	HVAC	Juvenile Court Shelter Care II	F	• Parts difficult to obtain • Reduced energy efficiency • Maintenance intensive	$300,000
9	Roof	Kingstowne Fire Station	F	• Maintenance and repairs no longer feasible • System is past its useful life • Frequent water leaks damaging interior finishes and impacting program operations	$1,150,000
10	Building Automation System	Fair Oaks Police and Fire Station	F	• Maintenance intensive • Old legacy technology • Reduced energy efficiency • Increased equipment failures	$275,000
11	Generator	Gartlan Center	F	• System has reached the end of its useful life • Maintenance intensive • Increased equipment failures • Unreliable emergency system	$125,000
12	Miscellaneous (Develop a condition assessment and a 10-year renewal plan)	Fairfax County Courthouse and Expansion	F	• Maintenance intensive	$200,000
13	Miscellaneous (Gate repairs, hot water heater replacements, roof repairs and replacement compressors)	Various Facilities	F	• Critical operations and maintenance deficiencies • Maintenance intensive • Increased equipment failures • Unreliable emergency system	$225,000
14	Building Automation System	Centreville Regional Library	F	• Maintenance intensive • Old legacy technology • Reduced energy efficiency • Increased equipment failures	$125,000
15	Building Automation System	Springfield Warehouse	F	• Maintenance intensive • Old legacy technology • Increased equipment failures	$150,000
16	Building Automation System	Fairfax County Courthouse and Expansion	F	• Maintenance intensive • Old legacy technology • Reduced energy efficiency • Increased equipment failures	$1,500,000

Priority	Project Type	Facility	Category	Existing Conditions/Deficiencies	Estimate
17	Building Envelope	Gum Springs Community Center	F	• Maintenance intensive • Water leaks and air infiltration • Reduced energy efficiency • Damage to interior finishes and program elements	$870,000
18	Site Work	Michael R. Frey Animal Shelter	F	• Site drainage issues at rear of building • Rear building canopy structural beams have premature rusting • The rear exterior stair rails do not meet ADA standards	$175,000
				Total	**$9,885,000**

In addition to the above projects identified as part of the FY 2023 plan, FMD has identified additional Category F projects. Analysis of these requirements is conducted annually, and projects may shift categories, become an emergency and be funded by the emergency systems failures project, or be eliminated based on other changes, such as a proposed renovation project.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$63,611,179**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $63,611,179 due to the carryover of unexpended project balances in the amount of $43,284,912 and an adjustment of $20,326,267. This adjustment includes an increase to the General Fund transfer of $19,906,318, including: $1,000,000 to support the remaining infrastructure replacement and upgrades requirements at County facilities in FY 2022, $5,400,000 to support emergency systems failures that occur at aging County facilities throughout the year, and $13,506,318 for the Capital Sinking Fund for Facilities in accordance with recommendations of the Infrastructure Financing Committee (IFC). The Infrastructure Sinking Fund is funded as part of the Carryover Review by committing 20 percent of the unencumbered Carryover balances not needed for critical requirements. In addition, the adjustment includes the appropriation of revenues in the amount of $419,949 received in FY 2021 associated with reimbursements from the Virginia Department of Transportation (VDOT) and the Virginia State Police for their share of the operational costs at the McConnell Public Safety and Transportation Operations Center (MPSTOC) as well as the state share of future projected capital renewal requirements at this facility.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$40,619,519**	**$0**	**$43,704,861**	**$0**
Revenue:				
MPSTOC Reimbursement[1]	$419,949	$0	$0	$0
Total Revenue	**$419,949**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$12,315,375	$0	$19,906,318	$1,500,000
Consolidated County and Schools Debt Service Fund (20000)[2]	5,282,000	0	0	0
Total Transfers In	**$17,597,375**	**$0**	**$19,906,318**	**$1,500,000**
Total Available	**$58,636,843**	**$0**	**$63,611,179**	**$1,500,000**
Total Expenditures	**$8,208,670**	**$0**	**$63,611,179**	**$1,500,000**
Transfers Out:				
Environmental and Energy Program (30015)[3]	$6,723,312	$0	$0	$0
Total Transfers Out	**$6,723,312**	**$0**	**$0**	**$0**
Total Disbursements	**$14,931,982**	**$0**	**$63,611,179**	**$1,500,000**
Ending Balance[4]	**$43,704,861**	**$0**	**$0**	**$0**

[1] A total of $419,949 represents revenue received from the Virginia Department of Transportation (VDOT) and Virginia State Police associated with the state share of operating costs at the McConnell Public Safety and Transportation Operations Center (MPSTOC). These funding reimbursements will be held in projects for future infrastructure replacement and upgrade requirements. State reimbursement is based on actual operational expenditures, eliminating the need to reconcile estimates and actuals each year.

[2] Represents a transfer from Fund 20000, Consolidated County and Schools Debt Service Fund, to support infrastructure replacement and upgrades.

[3] Represents a transfer to Fund 30015, Environmental and Energy Program, to consolidate energy and environmental projects.

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Capital Sinking Fund for Facilities (GF-000029)	$49,128,260	$4,073,546.21	$30,610,855.50	$0
Electrical System Upgrades and Replacements (GF-000017)		0.00	971,658.13	0
Elevator/Escalator Replacement (GF-000013)		53,053.86	4,345,906.81	0
Emergency Building Repairs (GF-000008)		867,699.86	1,258,843.35	900,000
Emergency Generator Replacement (GF-000012)		5,226.44	1,744,756.71	0
Emergency Systems Failures (2G08-005-000)		946,523.09	9,674,673.06	0
Fire Alarm System Replacements (GF-000009)		0.00	2,817,066.25	250,000
HVAC System Upgrades and Replacement (GF-000011)		2,044,938.71	5,605,954.13	350,000
MPSTOC County Support For Renewal (2G08-008-000)		40,064.00	2,856,004.20	0
MPSTOC State Support For Renewal (2G08-007-000)		0.00	888,301.00	0
Parking Lot and Garage Improvements (GF-000041)		0.00	289,512.31	0
Roof Repairs and Waterproofing (GF-000010)		177,617.58	2,547,647.58	0
Total	**$49,128,260**	**$8,208,669.75**	**$63,611,179.03**	**$1,500,000**

Fund 30030: Library Construction

Focus

This fund supports the construction and renovation of a network of facilities operated by the Fairfax County Public Library that offer library services according to the needs of the community. Approved library construction projects have been primarily financed with General Obligation Bonds and are based on factors such as age and condition of buildings, long-range space needs, projected population growth, usage, and demand for services in underserved areas of the County. New library facilities are designed to utilize new information resource delivery, and existing facilities from the early 1960s are being redesigned and renovated to replace aging building systems, maximize space, and accommodate modern technology.

In the fall of 2020, the voters approved a bond referendum in the amount of $90 million to support four priority library facilities. These libraries include Kingstowne Regional, Patrick Henry Community, Sherwood Regional, and George Mason Regional libraries. The Kingstowne Library site was previously purchased by the County to replace the existing leased space with a newly constructed library. The design has been completed on a Kingstowne Complex which co-locates the Kingstowne Regional Library with the Franconia Police Station, the Lee District Supervisor's Office, the Franconia Museum, an Active Adult Center, and a childcare facility in one comprehensive facility on the Library site. The design also includes garage parking and a County fueling station. The Patrick Henry Library renovation will support a proposed joint development project between Fairfax County and the Town of Vienna to renovate the Library and provide additional parking structures for the Library and the Town. Sherwood Regional and George Mason Regional Library renovations will support upgrades to all the building systems which have outlived their useful life, including major replacements such as roof and heating, ventilation, and air conditioning (HVAC) replacement. In addition, the renovations will accommodate current operations, provide for energy efficiency and a more efficient use of the available space, meet customers' technological demands, and better serve students and young children. The quiet study areas and group study rooms will be improved, with space to accommodate a higher number of public computers and wireless access.

No funding has been included in Fund 30030, Library Construction, for FY 2023. Work will continue on existing and previously funded projects. It should be noted that as part of on-going project monitoring, additional project funding may be required to adjust previously approved budgets for building projects in the design and construction phases to support the Board of Supervisors' updated Sustainable Development and Energy Policy requirements and accommodate the recent trends of increasing construction costs related to market escalation and supply chain issues and demands. It should also be noted that an increase in funding may be required to accommodate the recent Board adopted Prevailing Wage Rate Ordinance.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$106,712,610**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $106,712,610 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$10,348,940**	**$0**	**$8,712,610**	**$0**
Revenue:				
Sale of Bonds[1]	$2,000,000	$0	$98,000,000	$0
Total Revenue	**$2,000,000**	**$0**	**$98,000,000**	**$0**
Total Available	**$12,348,940**	**$0**	**$106,712,610**	**$0**
Total Expenditures	**$3,636,330**	**$0**	**$106,712,610**	**$0**
Total Disbursements	**$3,636,330**	**$0**	**$106,712,610**	**$0**
Ending Balance[2]	**$8,712,610**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 6, 2012, the voters approved a bond referendum in the amount of $25.0 million to renovate four priority library facilities that include John Marshall, Pohick, Reston, and Tysons Pimmit. In addition, on November 3, 2020, the voters approved a bond referendum in the amount of $90.0 million to support four libraries including George Mason, Kingstowne, Patrick Henry, and Sherwood. An amount of $2.0 million was sold as part of the January 2021 bond sale. Including prior sales, a total of $98.0 million remains in authorized but unissued bonds for this fund.

[2] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Contingency-Bonds (5G25-057-000)		$0.00	$27,116.91	$0
Feasibility Studies-Library Facilities (5G25-011-000)	527,998	28,511.93	13,779.73	0
George Mason Regional Library - 2020 (LB-000016)	15,000,000	7,040.07	14,992,959.93	0
John Marshall Community Library-2012 (LB-000008)	6,300,000	3,452.02	597,836.58	0
Kingstowne Regional Library - 2020 (LB-000012)	36,500,000	1,056,187.85	34,556,429.21	0
Lorton Community Library (LB-000013)	8,730,000	2,523,506.79	5,520,574.59	0
Patrick Henry Library - 2020 (LB-000015)	23,000,000	1,326.39	22,998,673.61	0
Reston Regional Library-2012 (LB-000010)	10,000,000	15,057.97	9,962,583.42	0
Sherwood Regional Library - 2020 (LB-000014)	18,000,000	884.26	17,999,115.74	0
Tysons Pimmit Regional Library-2012 (LB-000011)	5,410,000	362.80	43,540.69	0
Total	**$123,467,998**	**$3,636,330.08**	**$106,712,610.41**	**$0**

Fund 30060: Pedestrian Walkway Improvements

Focus

Fund 30060, Pedestrian Walkway Improvements, was eliminated as part of the *FY 2021 Carryover Review*. The closure of Fund 30060 will allow for the consolidation of all District Capital Project funds in Fund 30010, General Construction and Contributions.

No funding has been included for Fund 30060 in FY 2023.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **($800,000)**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved a reduction of $800,000 in expenditures and the transfer of all project balances totaling $4,464,892 from Fund 30060 to Fund 30010, General Construction and Contributions, due to the closure of this fund. The closure of Fund 30060 will allow for the consolidation of District Capital Project funds and provide a simplified process for Board members to access their capital project funds.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$2,051,515**	**$0**	**$3,664,892**	**$0**
Transfers In:				
General Fund (10001)	$3,018,555	$800,000	$800,000	$0
General Construction and Contributions Fund (30010)[1]	1,000,000	0	0	0
Total Transfers In	**$4,018,555**	**$800,000**	**$800,000**	**$0**
Total Available	**$6,070,070**	**$800,000**	**$4,464,892**	**$0**
Total Expenditures	**$2,405,178**	**$800,000**	**$0**	**$0**
Transfers Out:				
General Construction and Contributions (30010)[2]	$0	$0	$4,464,892	$0
Total Transfers Out	**$0**	**$0**	**$4,464,892**	**$0**
Total Disbursements	**$2,405,178**	**$800,000**	**$4,464,892**	**$0**
Ending Balance	**$3,664,892**	**$0**	**$0**	**$0**

[1] Represented a transfer from Fund 30010, General Construction and Contributions, Project 2G25-021-000, Reinvestment and Repairs to County Roads, to Fund 30060, Project 2G25-057-000, Reinvestment and Repairs to County Walkways, to support approximately 460 miles of walkways and 68 pedestrian bridges.

[2] Funding in the amount of $4,464,892 was transferred from Fund 30060 to Fund 30010, General Construction and Contributions, to consolidate all District Capital projects in one place. Fund 30060 is closed, and all remaining balances are transferred to projects within Fund 30010.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Capital Sinking Fund For Walkways (ST-000042)	$6,254,025	$1,272,712.49	$0.00	$0
Reinvestment and Repairs to County Walkways (2G25-057-000)		905,520.56	0.00	0
Richmond Highway Transp Initiatives (2G25-058-000)	2,482,842	220,407.73	0.00	0
Walkways - Dranesville District (ST-000024)		5,731.00	0.00	0
Walkways - Sully District (ST-000031)		806.41	0.00	0
Total	**$8,736,867**	**$2,405,178.19**	**$0.00**	**$0**

Fund 30070: Public Safety Construction

Focus

Fund 30070, Public Safety Construction, supports the construction of fire and police stations, governmental centers with police substations, and other public safety facilities. Projects are funded by several public safety bond referenda approved by the voters and by the General Fund. Several projects approved as part of the 2012 and 2015 Public Safety Bond referendum are currently underway or nearing completion.

In the most recent Public Safety Bond Referendum in 2018, the voters approved $182 million to support the expansion, renovation, and/or construction of five fire stations and three police facilities. All of these fire stations, including the Mount Vernon, Fairview, Gunston and Seven Corners Stations, and one station currently operated by volunteers, require replacement of major building subsystems such as heating, ventilation, and air conditioning (HVAC) and electrical systems, which have reached the end of their useful life. The existing stations continue to be challenged by the need for female living space and larger apparatus bays. Stations do not meet the current and future operational needs of the Fire and Rescue Department. These stations were constructed approximately 40 to 50 years ago and lack women's accommodations to include bunkrooms, lockers, and bathroom facilities. Without these facilities, it can be difficult to meet the minimum shift staffing requirements per station. Additionally, the existing apparatus bays barely fit the current equipment assigned to the stations with no room to add units for future growth. Continuous fire and rescue service will be provided to the communities during construction.

In addition, several Police Department facilities, including the Police Evidence Storage Annex, the Criminal Justice Academy, and the Mason District Police Station, are well beyond their useful life expectancy and are currently undersized to meet the current functions/operations. These facilities are in need of renovation in order to replace or upgrade building systems at the end of their life cycle and to meet current and future operational needs of the Police Department. The Public Safety bond also included funding for the renovation of several General District Court and Circuit Court courtrooms in the Jennings Judicial Center in order to provide for safe, efficient and Americans with Disabilities Act (ADA) compliant rooms, and funding for the infrastructure replacement/upgrades and a full renovation of the Adult Detention Center.

No funding is included in this fund for FY 2023. Work will continue on existing and previously funded projects. It should be noted that as part of on-going project monitoring, additional project funding may be required to adjust previously approved budgets for building projects in the design and construction phases to support the Board of Supervisors' updated Sustainable Development and Energy Policy requirements and accommodate the recent trends of increasing construction costs related to market escalation and supply chain issues and demands. It should also be noted that an increase in funding may be required to accommodate the recent Board adopted Prevailing Wage Rate Ordinance.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$335,987,741**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $335,987,741 due to the carryover of unexpended project balances of $329,751,087 and a net adjustment of $6,236,654. The adjustment includes the appropriation of bond premium in the amount of $6,000,000 associated with the January 2021 bond sale; the appropriation of additional proffer revenue in the amount of $103,198 received in FY 2021 associated with the Fire Department's Emergency Vehicle Preemption Program; the appropriation of interest revenue in the amount of $3,295 associated with the Scotts Run Fire Station project, and the appropriation of both interest revenue in the amount of $32,606 and proffer revenue of $3,641,462 received in FY 2021 associated with public improvements in the Scotts Run South area. This adjustment is partially offset by a decrease of $3,543,907 associated with the completion of the Public Safety Headquarters (PSHQ) project. Remaining project funding is required to be transferred to Fund 20000, Consolidated County and Schools Debt Service, to support debt service requirements associated with the bonds that supported the project.

Mid-Year Adjustments **$2,500,000**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved funding of $2,500,000 in this fund and $2,500,000 in Fund 30010, General Construction and Contributions, to support construction project cost escalation. Project costs have been increasing due to disruptions to global supply chains for most basic raw materials. These increased material costs and delays in receiving supplies have also resulted in contractor backlogs. Funding may also be required to adjust previously approved budgets to achieve the Board of Supervisors' updated requirements of the Sustainable Development Policy and the Operational Energy Strategy. In addition, there may be impacts associated with the new County ordinance approved in January 2022 requiring payment of prevailing wages on projects over $250,000.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$8,171,732**	**$0**	**$12,043,122**	**$0**
Revenue:				
Sale of Bonds[1]	$24,000,000	$0	$327,510,000	$0
Bond Premium[1]	6,000,000	0	0	0
Interest on Investments[2]	57,375	0	0	0
Fire Department's Emergency Vehicle Preemption Program Proffers	185,863	0	0	0
Proffer Contributions[3]	12,272,410	0	0	0
Total Revenue	**$42,515,648**	**$0**	**$327,510,000**	**$0**
Transfers In:				
General Fund (10001)[4]	$0	$0	$2,500,000	$0
General Construction and Contributions (30010)[5]	10,000,000	0	0	0
Total Transfers In	**$10,000,000**	**$0**	**$2,500,000**	**$0**
Total Available	**$60,687,380**	**$0**	**$342,053,122**	**$0**
Total Expenditures	**$48,644,258**	**$0**	**$338,487,741**	**$0**
Transfers Out:				
Consolidated County and Schools Debt Service Fund (20000)[6]	$0	$0	$3,565,381	$0
Total Transfers Out	**$0**	**$0**	**$3,565,381**	**$0**
Total Disbursements	**$48,644,258**	**$0**	**$342,053,122**	**$0**
Ending Balance[7]	**$12,043,122**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 6, 2012, the voters approved a $55.0 million Public Safety Bond, on November 3, 2015, the voters approved a $151.0 million Public Safety Bond, and on November 6, 2018, the voters approved a $182.0 million Public Safety Bond. An amount of $18.5 million from the 2012 referendum was sold in January 2021 and there is no funding remaining in authorized but unissued bonds from this referendum. In addition, an amount of $5.5 million from the 2015 referendum was sold in January 2021. An amount of $6.0 million was also applied to this fund in bond premium associated with the January 2021 sale. A balance of $327.51 million remains in authorized but unissued bonds for this fund.

[2] Interest on Investments revenue represents $3,295 in interest earned associated with the Scotts Run Fire Station project, $32,606 in interest earned associated with public improvements in the Scotts Run South area, and $21,474 in interest earned on Economic Development Authority (EDA) bonds issued to finance the Public Safety Headquarters (PSHQ) project. The interest earnings associated with the EDA bonds are required to be applied to project costs or transferred to debt service to offset debt requirements associated with the bonds. As part of the *FY 2021 Carryover Review*, all remaining EDA bond proceeds and interest were transferred to Fund 20000, Consolidated County and Schools Debt Service Fund.

[3] Proffer contributions represents proffer revenue in the amount of $8,496,027 associated with the Scotts Run Fire Station project and proffer revenue in the amount of $3,776,383 associated with public improvements in the Scotts Run South area.

[4] Represents a transfer from Fund 10001, General Fund, to support current experience with construction project cost escalation.

[5] Represents a transfer from Fund 30010, General Construction and Contributions, to support the security system software, cameras and other equipment replacement and upgrades at the Adult Detention Center.

[6] The Public Safety Headquarters project is now complete; therefore, the remaining project balance from Project PS-000006, Public Safety Headquarters, was transferred to Fund 20000, Consolidated County and Schools Debt Service Fund, as it is required to offset debt requirements associated with the bonds.

[7] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Adult Detention Center Renovation – 2018 (AD-000002)	$55,000,000	$1,017,136.08	$53,119,858.25	$0
Construction Escalation Reserve (2G25-124-000)	2,500,000	0.00	2,500,000.00	0
Contingency - Bonds (2G25-061-000)		0.00	1,894,404.06	0
Contingency - General Fund (2G25-096-000)		0.00	1,923,048.00	0
Courtroom Renovation Equipment/Furniture (2G08-017-000)	1,589,169	0.00	883,211.84	0
Courtroom Renovations-Bond Funded-2012 (CF-000003)	21,000,000	1,763,881.03	8,369,840.50	0
Criminal Justice Academy - 2018 (OP-000007)	18,000,000	85,896.88	17,749,612.81	0
Edsall Fire Station - 2015 (FS-000017)	13,970,000	4,833,173.53	5,082,573.58	0
Emergency Vehicle Operations and K9 Center - 2015 (PS-000012)	7,500,000	527.17	6,281,038.61	0
Fairview Fire Station - 2018 (FS-000053)	16,000,000	318,864.21	15,447,281.37	0
Feasibility Studies (2G25-103-000)	441,487	103,669.73	319,110.28	0
Fire and Rescue Training Facilities (2G25-108-000)	875,000	19,359.44	119,551.99	0
Franconia Police Station - 2015 (PS-000013)	33,500,000	653,456.74	31,812,760.39	0
Gunston Fire Station - 2018 (FS-000054)	13,000,000	134,081.77	12,829,448.66	0
Herndon Fire Station-2012 (FS-000006)	11,601,721	214,336.82	24,689.44	0
IT Infrastructure Relocation from Massey (IT-000022)	2,025,650	0.00	105,032.56	0
Jefferson Fire Station-2012 (FS-000010)	15,975,000	1,697,255.45	444,559.10	0
Lorton Volunteer Fire Station (FS-000011)	15,040,000	1,401,346.08	1,253,516.14	0
Mason Police Station - 2018 (PS-000026)	23,000,000	318,094.31	22,600,824.47	0
Massey Complex Master Planning (2G25-104-000)	1,025,000	143,251.90	74.15	0
Merrifield Fire Station - 2015 (FS-000013)	9,000,000	3,058,158.11	3,367,126.81	0
Mount Vernon Fire Station - 2018 (FS-000055)	16,000,000	544.16	15,992,594.45	0
Penn Daw Fire Station - 2015 (FS-000015)	15,400,000	68,722.09	11,869,881.77	0
Police Evidence Storage Annex - 2018 (OP-000008)	18,000,000	49,860.96	17,821,564.05	0
Police Facilities Security Assessment (2G25-115-000)	250,000	12,746.99	148,888.46	0
Police Heliport - 2015 (PS-000010)	14,100,000	4,224,636.05	8,742,040.96	0
Police Tactical Operations - 2015 (PS-000011)	33,600,000	982,675.52	31,449,651.52	0
Public Safety Headquarters (PS-000006)	125,836,192	27,423.28	0.00	0
Public Safety Infrastructure Upgrades (GF-000025)	3,123,000	144,863.62	11,245.69	0
Reston Fire Station - 2015 (FS-000014)	16,000,000	7,135,618.48	2,779,211.14	0
Scotts Run FS Proffer Contributions (FS-000079)	9,188,187	9,147,232.44	40,955.00	0
Scotts Run Public Improvements-Stormwater (SD-000042)	4,243,125	0.00	4,243,124.56	0
Seven Corners Fire Station - 2018 (FS-000056)	13,000,000	920,899.20	11,645,160.56	0
South Co. Police Station/Animal Shelter - 2015 (PS-000009)	33,700,000	3,212,714.02	28,223,910.70	0
Traffic Light Preemptive Devices (PS-000008)	697,227	123,654.82	287,628.66	0
Tysons East Fire Station (FS-000043)	799,217	167,961.87	471,596.89	0
Tysons Fire Station (FS-000042)	1,417,152	63,456.40	1,328,250.02	0
Volunteer Fire Station - 2018 (FS-000057)	15,000,000	107,248.39	14,875,599.10	0
Woodlawn Fire Station - 2015 (FS-000016)	12,525,000	6,491,510.19	2,428,874.49	0
Total	**$593,922,127**	**$48,644,257.73**	**$338,487,741.03**	**$0**

Fund 30090: Pro Rata Share Drainage Construction

Focus

Fund 30090, Pro Rata Share Drainage Construction, supports storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Share Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. As projects are identified and prioritized during scheduled budgetary reviews, Pro Rata funds on deposit are appropriated to this fund.

On January 27, 2015, the Board of Supervisors approved an amendment to the County's Uniform Pro Rata Share Assessment Program. The previous program stipulated that funds collected from a specific watershed could only be utilized for the construction of drainage improvement projects located within that watershed. The current program includes a single countywide rate for assessment purposes and a single project across all 30 major watersheds. All assessments collected are aggregated and used for any eligible project within the County.

No funding is included for Fund 30090 in FY 2023. All funding for this program is from private sources and is appropriated at year end. Existing projects will utilize Pro Rata funds received to support watershed planning, regional pond development and other drainage improvement projects.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$5,712,821**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $5,712,821 due to the carryover of unexpended project balances in the amount of $3,057,464 and an adjustment of $2,655,357 to appropriate pro rata share revenues received during FY 2021.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$3,228,301**	**$0**	**$5,712,821**	**$0**
Revenue:				
Pro Rata Shares	$2,655,357	$0	$0	$0
Total Revenue	**$2,655,357**	**$0**	**$0**	**$0**
Total Available	**$5,883,658**	**$0**	**$5,712,821**	**$0**
Total Expenditures	**$170,837**	**$0**	**$5,712,821**	**$0**
Total Disbursements	**$170,837**	**$0**	**$5,712,821**	**$0**
Ending Balance[1]	**$5,712,821**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Bull Run Watershed (SD-000003)	$257,126	$837.25	$70,217.75	$0
Countywide Watershed Improvements (SD-000040)	14,686,730	0.00	5,392,738.04	0
Horse Pen Creek Watershed (SD-000012)	2,630,500	152,245.53	164,488.93	0
Johnny Moore Creek Watershed (SD-000013)	15,734	0.00	15,734.00	0
Nichol Run Watershed (SD-000018)	307,142	0.00	69,642.00	0
Old Mill Branch Watershed (SD-000020)	513	513.00	0.00	0
Wolf Run Watershed (SD-000030)	60,147	17,241.00	0.00	0
Total	**$17,957,892**	**$170,836.78**	**$5,712,820.72**	**$0**

Fund 30400: Park Authority Bond Construction

Focus

Fund 30400, Park Authority Bond Construction, provides for the continued design, construction, and renovation of Fairfax County parks, and is primarily supported by General Obligation bonds. Projects within this fund provide for improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails, and recreation center/swimming pool complexes. The existing program is most recently supported by $100 million in General Obligation bonds approved by the voters on November 3, 2020. This funding will support priority needs including equity throughout the county, reinvestment in aging facilities, investment in land and cultural resources protection, advancement of phased projects, and improving the park experience.

Photo of the Huntley Meadows wetland restoration project

The Park Authority Board has adopted certain criteria for evaluating proposed acquisitions, including contiguity to existing parkland or stream valley areas, existing zoning and development conditions, reasonable development costs and support within the Fairfax County Comprehensive Plan. The Park Authority also works with the private sector to acquire easements and donations of land and funding in an effort to use land acquisition monies more effectively.

No funding is included for Fund 30400 in FY 2023. Work will continue on existing and previously funded projects.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$169,381,955**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $169,381,955 due to the carryover of unexpended project balances in the amount of $168,034,018 and an adjustment of $1,347,937. This adjustment was due to the appropriation of bond premium in the amount of $1,150,000 associated with the January 2021 bond sale and $197,937 associated with miscellaneous revenues received in FY 2021 for grants and contributions.

Mid-Year Adjustments **($9,700)**

As part of the *FY 2022 Mid-Year Review,* the Board of Supervisors approved a decrease of $9,700 to FY 2022 expenditures necessary to reflect a decrease in actual revenue received and appropriated from the VA Department of Conservation in FY 2021 as determined by an audit adjustment.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$16,026,972**	**$0**	**$14,777,465**	**$0**
Revenue:				
Sale of Bonds[1]	$13,850,000	$0	$154,570,000	$0
Bond Premium[1]	1,150,000	0	0	0
Grants and Contributions[2]	188,237	0	0	0
Total Revenue[2]	**$15,188,237**	**$0**	**$154,570,000**	**$0**
Total Available	**$31,215,209**	**$0**	**$169,347,465**	**$0**
Total Expenditures[2]	**$16,437,744**	**$0**	**$169,347,465**	**$0**
Total Disbursements	**$16,437,744**	**$0**	**$169,347,465**	**$0**
Ending Balance[3]	**$14,777,465**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 8, 2016, the voters approved a Park bond in the amount of $94.7 million, of which $87.7 million was appropriated to Fund 30400 and $7.0 million was appropriated to Fund 30010, General Construction and Contributions. In addition, on November 3, 2020, the voters approved a Park bond in the amount of $100.0 million. An amount of $13.85 million from the 2016 referendum was sold in January 2021 and an amount of $1.15 million was applied to this fund in bond premium associated with the January 2021 sale. Including prior sales, an amount of $154.57 million remains in authorized but unissued bonds for this fund.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $9,700.00 to FY 2021 Total Revenue to accurately record revenue in the appropriate fiscal year and as an increase of $24,789.79 to FY 2021 Total Expenditures to record expenditure accruals. There were offsetting adjustments to the *FY 2022 Revised Budget Plan* as a result of these adjustments. The projects affected by these adjustments were PR-000010, Grants and Contributions, PR-000078, Parks Renovations and Upgrades - 2016, and PR-000091, Existing Facility Renovations - 2012. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[3] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Community Parks-New Facilities-2012 (PR-000009)	$7,285,000	$79,004.15	$1,619,592.65	$0
Existing Facility Renovations-2012 (PR-000091)	45,556,673	4,611,946.70	10,193,822.34	0
Grants and Contributions (PR-000010)	3,930,664	242,500.00	948,347.00	0
Land Acquisition and Open Space - 2016 (PR-000077)	7,000,000	141,945.56	744,537.30	0
Land Acquisition and Open Space - 2020 (PR-000145)	7,000,000	2,605,650.00	4,394,350.00	0
Land Acquisition and Stewardship-2012 (PR-000093)	12,915,000	199,516.27	3,836,002.96	0
Natural & Cultural Resource Stewardship-2016 (PR-000076)	7,692,000	947,005.17	4,880,587.81	0
Natural/Cultural Resources Stewardship - 2020 (PR-000148)	12,239,400	0.00	12,239,400.00	0
New Park Development - 2016 (PR-000079)	19,820,000	878,301.17	16,756,729.90	0
New Park Development - 2020 (PR-000146)	27,712,000	0.00	27,712,000.00	0
Park Renovation & Upgrades - 2020 (PR-000147)	54,198,600	0.00	54,198,600.00	0
Park Renovations and Upgrades - 2016 (PR-000078)	53,266,663	6,731,874.66	31,823,495.29	0
Total	**$258,616,000**	**$16,437,743.68**	**$169,347,465.25**	**$0**

Fund S31000: Public School Construction

Focus

Fund S31000, Public School Construction, provides funding for new construction, facility renovation, expansion and improvements authorized by voter referendum, as well as funds for capital expenditures. Bond funding remaining from the 2017, 2019, and 2021 bond referenda support capital construction projects in this fund.

In FY 2023, progress will continue on the school bond referendum projects and projects funded by Fund S10000, School Operating. Major projects for FY 2023 include facility modifications, building maintenance, renovations, capacity enhancement, and infrastructure management.

It should be noted that the following fund statement reflects the FY 2023 Fairfax County Public Schools Superintendent's Proposed Budget, which was released on January 13, 2022, and included level funding of $13,100,000 from the County General Fund transfer. All financial schedules included in the County's FY 2023 Advertised Budget Plan include an increase of $2,500,000, for a total County General Fund transfer for Public School Construction of $15,600,000. The increase is associated with several Joint Board of Supervisors/School Board CIP (Capital Improvement Program) Committee recommendations regarding bond sales. The School bond sales limit would gradually increase by $50 million over several years, from $180 million in FY 2022 to $205 million in FY 2023 and FY 2024 and to $230 million in FY 2025, with commensurate increases for the County. The equivalent value of one penny on the Real Estate tax rate would be dedicated to the County and Schools capital programs to support both infrastructure replacement and upgrades and the debt service associated with the bond sale increases. (Due to resource constraints in FY 2023, the full value of a penny has not been recommended.) Investment would grow gradually over time as debt service costs increase. Also, the Joint CIP Committee recommendations include an increase to the percentage allocated to the Sinking Fund at year-end and include the Schools in the allocation.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Beginning Balance	**$18,222,849**	**$0**	**$66,312,244**	**$0**
Reserves:				
Reserve for Turf Replacement	$1,783,394	$1,844,271	$1,587,636	$1,615,720
Total Reserve	**$1,783,394**	**$1,844,271**	**$1,587,636**	**$1,615,720**
Revenue:				
Sale of Bonds[2]	$180,000,000	$180,000,000	$180,000,000	$180,000,000
TJHSST Tuition - Capital Costs	895,969	800,000	800,000	800,000
Miscellaneous Revenue	1,004,635	306,000	306,000	306,000
Synthetic Turf Field Replacement	832,660	0	0	0
Turf Field Replacement Revenue	38,400	345,000	344,999	345,000
Subtotal Revenue	**$182,771,664**	**$181,451,000**	**$181,450,999**	**$181,451,000**
Initiated Projects But Unissued Bonds	$0	$0	$382,032,933	$0
Total Revenue[3]	**$182,771,664**	**$181,451,000**	**$563,483,932**	**$181,451,000**
Transfers In:				
School Operating Fund (S10000)				
Building Maintenance	$10,000,000	$6,449,030	$13,000,000	$6,449,030
Classroom Equipment	1,215,360	1,421,113	1,421,113	592,000
Facility Modifications	880,000	600,000	600,000	600,000
Synthetic Turf Field Replacement	983,084	983,084	983,084	1,650,097
County General Fund (10001)				
Joint BOS/SB Infrastructure Sinking Reserve	$13,100,000	$13,100,000	$13,100,000	$13,100,000
Total Transfers In	**$26,178,444**	**$22,553,227**	**$29,104,197**	**$22,391,127**
Total Available	**$228,956,351**	**$205,848,498**	**$660,488,009**	**$205,457,847**
Expenditures:				
Subtotal Expenditures	$161,056,471	$203,976,143	$276,839,356	$203,814,043
Contractual Commitments	0	0	382,032,933	0
Total Expenditures[3]	**$161,056,471**	**$203,976,143**	**$658,872,289**	**$203,814,043**
Total Disbursements	**$161,056,471**	**$203,976,143**	**$658,872,289**	**$203,814,043**
Ending Balance	**$67,899,880**	**$1,872,355**	**$1,615,720**	**$1,643,804**
Reserves:				
Reserve for Turf Replacement	$1,587,636	$1,872,355	$1,615,720	$1,643,804
Available Ending Balance	**$66,312,244**	**$0**	**$0**	**$0**

[1] The *FY 2022 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 16, 2021 during the *FY 2022 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2022 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 26, 2022.

[2] The actual sale of bonds is based on a review of cash needs rather than cash and encumbrances presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales there is a balance of $708,260,000 in authorized but unissued school bonds.

[3] In order to account for FY 2021 revenues and expenditures in the appropriate fiscal year, audit adjustments of $195,758 have been reflected as an increase to FY 2021 revenue and audit adjustments of $779,720 have been reflected as a decrease to FY 2021 expenditures. Details of the audit adjustments will be included in the FY 2022 Third Quarter package.

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Special Revenue Funds

FY 2023

Advertised Budget Plan

Special Revenue Funds

Overview

Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include state and federal aid, income derived through activities performed by the Solid Waste Management Program, special levies, program activity revenue, and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below.

Program Activity Revenue

This fund supports the County's cable operations. The primary sources of revenue for program activity funds are derived from receipts generated through program operations.

- Fund 40030 – Cable Communications

County and Regional Transportation

These funds provide for planning, coordinating and implementing a multi-modal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. Fund 40000, County Transit Systems, combines state, regional and local funds to support the Fairfax Connector Bus system and Virginia Railway Express (VRE) commuter rail. Fund 40010, County and Regional Transportation Projects, is supported by commercial and industrial taxes for transportation, as well as regional transportation funds allocated to Northern Virginia from the state.

- Fund 40000 – County Transit Systems (Refer to the Transportation Overview)
- Fund 40010 – County and Regional Transportation Projects (Refer to the Transportation Overview)

Fairfax-Falls Church Community Services Board

Funding to support CSB programs for individuals and families affected by developmental delay, intellectual disability, serious emotional disturbance, mental illness and/or substance use disorders is derived from a variety of sources including the Cities of Fairfax and Falls Church, the state and federal governments, client/program fees and a transfer from the General Fund.

- Fund 40040 – Fairfax-Falls Church Community Services Board

Early Childhood Birth to 5

This fund supports a comprehensive approach to advancing and expanding the County's early childhood system by providing full and equitable access to high quality, affordable, early care and education for young children.

- Fund 40045 – Early Childhood Birth to 5

Community Centers

These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.

- Fund 40050 – Reston Community Center
- Fund 40060 – McLean Community Center
- Fund 40070 – Burgundy Village Community Center

Service Districts

These funds are service districts that provide a specific service to County residents. The Integrated Pest Management Program generates revenue through a special countywide tax levy on residential, commercial, and industrial properties to allow for the treatment and prevention of state approved forest insects and diseases in the County, and the prevention of the West Nile Virus, Lyme disease, and other tick-borne diseases. The Stormwater Services Program supports staff and operating requirements and stormwater capital projects, including repairs to stormwater infrastructure, measures to improve water quality, stream stabilization, rehabilitation and safety upgrades of dams, repair and replacement of underground pipe systems and surface channels, structural flood proofing and Best Management Practices (BMP) site retrofits. This funding also supports implementation of watershed master plans, increased public outreach efforts and stormwater monitoring activities. The Board of Supervisors established the Tysons Service District on January 8, 2013, providing a funding plan that is a multi-faceted approach to funding transportation infrastructure in Tysons. The Service District will fund projects that benefit all of the residential and non-residential landowners within Tysons. Similarly, the Reston Service District was established by the Board of Supervisors on April 4, 2017, to provide funding for road and transportation projects that will benefit both residential and non-residential landowners within Reston Transit Station Areas.

- Fund 40080 – Integrated Pest Management Program
- Fund 40100 – Stormwater Services
- Fund 40180 – Tysons Service District
- Fund 40190 – Reston Service District

E-911 Fund

This fund was created to satisfy a state legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures associated with the Public Safety Communications Center (PSCC) are budgeted in this fund.

- Fund 40090 – E-911

Dulles Rail Phase I Transportation Improvement District

The District was formed by the Board of Supervisors on February 23, 2004 based on petition of the owners of commercial and industrial property in order to fund the extension of the Metrorail Orange line in the vicinity of West Falls Church to Wiehle Avenue in Reston. Fairfax County's share of Phase I, $400 million, was financed from the Phase I Transportation Improvement District.

- Fund 40110 – Dulles Rail Phase I Transportation District Improvements (Refer to the Transportation Overview)

Dulles Rail Phase II Transportation Improvement District

The District was formed by the Board of Supervisors on December 21, 2009. Phase II of the Dulles Metrorail project will run from just west of Wiehle Avenue to Ashburn in eastern Loudoun County. This extension will serve Reston Town Center, Herndon, Innovation Center, Dulles Airport, Route 606 and Ashburn. Commercial and industrial properties in the Phase II District, which lie near the project on either side of the right-of-way of the Dulles Airport Access Road (DAAR) and Dulles Toll Road (DTR) within Fairfax County, will be taxed to help Fairfax County fund $330 million towards the County's share of Phase II costs.

- Fund 40120 – Dulles Rail Phase II Transportation District Improvements (Refer to the Transportation Overview)

Metrorail Parking System Pledged Revenues

This fund supports collection and disbursement of funds related to revenue-generating activities at Metrorail parking facilities owned by and located within the County, including debt service, operating and maintenance expenses of those facilities.

- Fund 40125 – Metrorail Parking System Pledged Revenues (Refer to the Transportation Overview)

Solid Waste Management

These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components.

- Fund 40130 – Leaf Collection
- Fund 40140 – Refuse Collection and Recycling Operations
- Fund 40150 – Refuse Disposal
- Fund 40170 – I-95 Refuse Disposal

Housing Funds

These funds include housing programs which have a variety of sources of revenue, including rental income, federal or state support, bank funds, or proffered contributions.

- Fund 40300 – Housing Trust (Refer to the Housing Overview)
- Fund 40330 – Elderly Housing Programs (Refer to the Housing Overview)
- Fund 50800 – Community Development Block Grant (Refer to the Housing Overview)
- Fund 50810 – HOME Investment Partnerships Program (Refer to the Housing Overview)

State and Federal Aid

This fund administers programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; and aid aging citizens within Fairfax County.

- Fund 50000 – Federal-State Grant Fund

Operation of the Public School System

These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include federal and state aid, transfers from the General Fund and receipts derived through food sales.

- Fund S10000 – Public School Operating
- Fund S40000 – Public School Food and Nutrition Services
- Fund S43000 – Public School Adult and Community Education
- Fund S50000 – Public School Grants and Self-Supporting Program

Fund 40030: Cable Communications

Mission

To promote the County's cable communications policy; to enforce public safety, customer service, and regulatory requirements among the County's franchised cable operators; and to produce television programming for Fairfax County Government Channel 16 and the Fairfax County Training Network.

To accomplish the mission, Communications Policy and Regulation and Communications Productions encourage competition, innovation, and inclusion of local community interests in the countywide deployment of cable communications services; negotiate, draft, and provide regulatory oversight and enforcement of cable communications contracts, ordinances, statutes, and customer service policies; protect the health, safety, and welfare of the public by enforcing safety codes and construction standards; ensure community access to public, educational, and governmental programming; maintain a reliable means of mass communication of official information during emergencies; provide digital media production services to create informational programming for County residents accessible through a variety of distribution channels; and support internal communications, including remote origination and viewing of training programs for County employees and emergency first-responders.

Focus

The Cable Communications Fund (CCF) was established by the Board of Supervisors in 1982 to provide accurate and auditable accounting of revenues and expenses associated with the administration of the County's cable communications ordinance and franchise agreements, communications productions, and cable-related consumer and policy services. CCF revenue supporting this fund comes from Public, Educational, and Governmental (PEG) access capital grants and state communications sales and use taxes.

Communications Policy and Regulation negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers, serving over 208,000 cable subscribers. Communications Policy and Regulation ensures that cable operators provide quality customer service, safe cable system construction and operation, access to PEG programming, and emergency information.

Communications Policy and Regulation enforces construction codes and standards on a competitively neutral basis. In FY 2021, 100 percent of inspected work sites were in compliance with applicable codes.

Communications Policy and Regulation consults with the Department of Information Technology and monitors new developments in cable and broadband legislation, regulation, and technology, and tracks cable and broadband regulatory matters before the Federal Communications Commission.

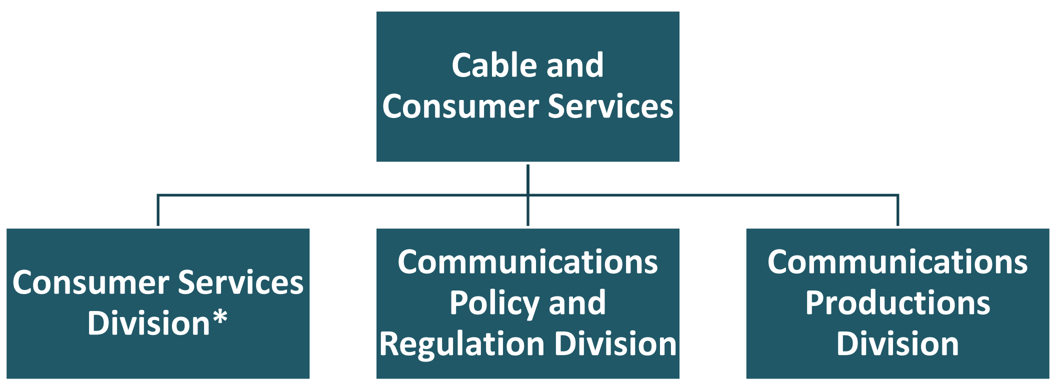
Communications Policy and Regulation administers financial support for the I-Net fiber optic network serving County and Fairfax County Public Schools (FCPS) locations. These locations are provided video, high-speed data, and voice services via the I-Net, the backbone of the County Enterprise-Wide Network. The I-Net's operational management is the responsibility of the Department of Information Technology. The I-Net is composed of more than 4,000 kilometers of fiber linking over 400 County and FCPS locations.

Communications Productions operates Fairfax County Government Channel 16 and the Fairfax County Training Network. Channel 16 televises and streams meetings of the Board of Supervisors, Planning Commission, and Board of Zoning Appeals; County Executive projects; Board-directed special programming; town meetings; Board of Supervisors district programs; and informational shows highlighting the services of County agencies. Channel 16 also produces podcasts for agencies and members of the Board of Supervisors. Channel 16 reaches an estimated 580,000 residents via cable television and reaches an even larger audience through Channel 16's streaming and video-on-demand services. In FY 2021, Channel 16 video-on-demand was accessed 263,679 times, nearly a 40 percent increase from FY 2020. Channel 16 reaches an increasingly diverse community by offering programs translated into Spanish, Korean, Vietnamese, Arabic, Urdu, and Farsi as requested by County agencies. All Channel 16 programming is closed captioned.

Communications Productions televises training and internal communication programming on the Fairfax County Training Network through the Fairfax County I-Net, reaching approximately 30,000 Fairfax County Government and FCPS employees. Communications Productions operates an emergency message system and supports video teleconferencing.

During the period from FY 2012 – FY 2022, approximately $23.2 million of the Fund 40030 balance had been used to support critical IT projects funded out of Fund 10040, Information Technology Projects, including the Tax System Modernization Project, the Police In-Car Video Project, and several other IT-related projects.

Organizational Chart



All staffing and operating support for the Communications Policy and Regulation Division and the Communications Productions Division is found in Fund 40030, Cable Communications in Volume 2.

* All staffing and operating support for the Consumer Services Division is found in the Public Safety Program Area in Volume 1.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,317,256	$6,394,628	$6,444,166	$6,475,789
Operating Expenses	3,958,215	2,069,208	7,807,351	4,430,104
Capital Equipment	157,905	1,910,000	3,382,016	760,000
Total Expenditures	**$9,433,376**	**$10,373,836**	**$17,633,533**	**$11,665,893**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	53 / 53	53 / 53	49 / 49	49 / 49

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$108,644**

A net increase of $108,644 in Personnel Services includes an increase of $230,316 for a 4.01 percent market rate adjustment (MRA) for all employees and $98,771 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022; and a decrease of $220,443 in personnel savings based on year-to-date FY 2022 experience.

Other Post-Employment Benefits **($27,483)**

A decrease of $27,483 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Operating Expenses **$2,360,896**

An increase of $2,360,896 in Operating Expenses is based on actual experience from prior years and expenditure adjustments to support I-Net data and video.

Capital Equipment **($1,150,000)**

Capital Equipment funding of $760,000, a decrease of $1,150,000 from the FY 2022 Adopted Budget Plan, includes support for I-Net data and video network equipment, as well as audio-video replacement equipment for Fairfax County Government Channel 16 and the Government Center Conference Center.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$7,259,697**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $7,259,897, including $49,538 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining increase includes $2,870,360 in encumbered funding, $3,969,799 to support the I-Net network, and $370,000 associated with the upgrade and replacement of Channel 16 video equipment as well as Government Center Conference Center A/V upgrades.

Position Reduction **$0**

A review of positions for potential reduction was conducted as part of the *FY 2021 Carryover Review*, and 4/4.0 FTE positions were eliminated in Fund 40030, Cable Communications, as a result of this review. Based on current budget constraints, the positions could be eliminated without adversely impacting operations.

Cost Centers

The three divisions within Fund 40030, Cable Communications, are the Communications Policy and Regulation Division, the Communications Productions Division, and the Institutional Network. They work together to achieve the mission of the Fund.

Communications Policy and Regulation Division

The Communications Policy and Regulation Division (CPRD) negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$2,580,350	$3,581,783	$3,681,088	$3,495,179
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	23 / 23	23 / 23	20 / 20	20 / 20

Communications Productions Division

The Communications Productions Division (CPD) produces programming for Fairfax County Government Channel 16, video streaming, and the Fairfax County Training Network.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$3,507,077	$4,554,313	$5,006,107	$4,113,239
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	30 / 30	30 / 30	29 / 29	29 / 29

Institutional Network

The Institutional Network cost center is responsible for the County Enterprise-Wide Network Services and is managed by the Department of Information Technology.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$3,345,949	$2,237,740	$8,946,338	$4,057,475
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

COMMUNICATIONS POLICY AND REGULATION DIVISION – 20 Positions			
Office of the Director			
1	Director, DCCS		
Consumer Services Division			
1	Director, Consumer Services Division		
Administrative Services			
1	Financial Specialist III		
1	Financial Specialist II		
Communications Policy and Regulation Division			
1	Director, Policy and Regulation		
Policy and Regulation			
2	Management Analysts III		
Regulation and Licensing			
1	Administrative Assistant III		
Inspections and Enforcement			
1	Engineer III	1	Communications Engineer
1	Engineering Technician III	6	Senior Electrical Inspectors
Consumer Affairs			
1	Consumer Specialist II	1	Consumer Specialist I
1	Administrative Assistant II		
COMMUNICATIONS PRODUCTIONS DIVISION – 29 Positions			
Communications Productions Division			
1	Director, Comm. Productions Division	1	Administrative Assistant II
1	Administrative Assistant IV		
Communications Productions			
1	Instructional Cable TV Specialist	1	Graphic Artist IV
5	Producers/Directors	4	Media Technicians
5	Assistant Producers		
Communications Engineering			
1	Network/Telecom Analyst III	1	Network/Telecom Analyst I
2	Network/Telecom Analysts II		
Consumer Affairs			
1	Administrative Assistant II		
Conference Center			
1	Administrative Associate	1	Administrative Assistant III
1	Video Engineer	1	Administrative Assistant II
Regulation and Licensing			
1	Administrative Assistant III		

Performance Measurement Results

In FY 2021, Communications Inspections and Enforcement staff inspected 11,214 cable communications construction work sites. In FY 2021, 100 percent of cable communications construction work sites inspected were in compliance with applicable codes.

In FY 2021, the Communications Productions Division produced 965.3 hours of original programming, and maintained a 99.74 percent successful transmission rate. The three percent increase in programming hours from FY 2020 is due in part to a shift in programming requirements related to the COVID-19 pandemic.

In FY 2021, five I-Net locations were constructed, and two I-Net locations were activated for video transport which was significantly lower than previous year experience due to changes in project priorities during the pandemic. In addition, 40 I-Net incidents were repaired which was also significantly lower than previous year experience primarily due to the COVID-19 pandemic. These trends are expected to continue in FY 2022 and FY 2023. However, the number fluctuates from year to year based on the amount of construction and road repair activity within the County.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Communications Policy and Regulation Division						
Percent of homeowner cable construction complaints completed	100%	103%	90%	97%	95%	95%
Percent of inquiries completed[1]	97%	98%	98%	103%	97%	97%
Percent of inspected work sites in compliance with applicable codes	98%	99%	92%	100%	94%	95%
Communications Productions Division						
Percent of requested programs completed	99%	98%	98%	99%	98%	98%
Percent of program transmission uptime	99.90%	99.96%	99.50%	99.74%	99.50%	99.50%
Percent of reservation requests scheduled	100.00%	99.98%	100.00%	99.98%	100.00%	100.00%
Institutional Network						
Percent of I-Net locations constructed	75%	85%	80%	17%	80%	70%
Percent of total I-Net locations activated for video	100%	88%	100%	17%	90%	100%
Percent of I-Net overall uptime	99.9%	99.9%	99.9%	99.9%	99.9%	99.9%

[1] FY 2021 actual included open inquires that were carried over from prior years and closed in FY 2021.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$10,794,065**	**$2,134,681**	**$11,006,035**	**$2,136,846**
Revenue:				
Franchise Operating Fees	$13,885,241	$13,396,637	$13,396,637	$13,128,704
I-Net and Equipment Grant	5,647,754	5,840,776	5,840,776	5,591,277
Fines and Penalties	15	0	0	0
Total Revenue	**$19,533,010**	**$19,237,413**	**$19,237,413**	**$18,719,981**
Total Available	**$30,327,075**	**$21,372,094**	**$30,243,448**	**$20,856,827**
Expenditures:				
Personnel Services	$5,317,256	$6,394,628	$6,444,166	$6,475,789
Operating Expenses	3,958,215	2,069,208	7,807,351	4,430,104
Capital Equipment	157,905	1,910,000	3,382,016	760,000
Total Expenditures	**$9,433,376**	**$10,373,836**	**$17,633,533**	**$11,665,893**
Transfers Out:				
General Fund (10001)[1]	$2,411,781	$2,704,481	$2,704,481	$2,527,936
Tech. Infrastructure Services (60030)[2]	4,714,102	4,714,102	4,714,102	2,314,102
Schools Operating Fund (S10000)[3]	875,000	875,000	875,000	875,000
Schools Grants & Self Supporting (S50000)[3]	1,536,781	1,829,486	1,829,486	1,652,936
Schools Grants & Self Supporting (S50000)[4]	350,000	350,000	350,000	350,000
Total Transfers Out	**$9,887,664**	**$10,473,069**	**$10,473,069**	**$7,719,974**
Total Disbursements	**$19,321,040**	**$20,846,905**	**$28,106,602**	**$19,385,867**
Ending Balance[5]	**$11,006,035**	**$525,189**	**$2,136,846**	**$1,470,960**

[1] The base Transfer Out to the General Fund represents compensation for staff and services provided by the County primarily for cable-related activities and is calculated as 20 percent of the franchise operating fees. In addition, annual reconciliation of the revenue and subsequent transfer is conducted, and necessary adjustments have been incorporated into the FY 2023 budget.

[2] FY 2023 funding of $2,314,102 reflects a direct transfer to Fund 60030, Technology Infrastructure Services, to support staff and equipment costs related to construction of the I-Net.

[3] The base Transfer Out to the Schools funds reflects compensation for staff and services provided by the Fairfax County Public Schools (FCPS) and is calculated as 20 percent of the franchise operating fees. Of this total, FCPS directs $875,000 to Fund S10000, School Operating Fund, with the remaining total directed to Fund S50000, Schools Grants & Self Supporting. Annual reconciliation of the revenue and subsequent transfer is conducted, and necessary adjustments have been incorporated in the FY 2023 budget.

[4] This funding reflects a direct transfer of $350,000 to FCPS to support a replacement equipment grant.

[5] Actual ending balances fluctuate year to year, as ending balances are reappropriated within Fund 40030. Equipment and services expenditure requirements fluctuate year to year based on I-Net construction and maintenance schedule.

Fund 40040: Fairfax-Falls Church Community Services Board

Mission

To provide and coordinate a system of community-based supports for individuals and families of Fairfax County and the Cities of Fairfax and Falls Church that are affected by developmental delay, developmental disabilities, serious emotional disturbance, mental illness and/or substance use disorders.

Focus

The Fairfax-Falls Church Community Services Board (CSB) is the public provider of services and supports to people with developmental delay, developmental disabilities, serious emotional disturbance, mental illness, and/or substance use disorders in Fairfax County and the Cities of Fairfax and Falls Church. It is one of Fairfax County's Boards, Authorities, and Commissions (BACs) and operates as part of Fairfax County Government's human services system, governed by a policy-administrative board with 16 members, 13 appointed by the Fairfax County Board of Supervisors, one by the Sheriff's Department, and one each by the Councils of the Cities of Fairfax and Falls Church. State law requires every jurisdiction to have a CSB or Behavioral Health Authority (BHA). The Fairfax-Falls Church CSB is one of 40 such entities (39 CSBs and one BHA) in the Commonwealth of Virginia.

All residents of Fairfax County and the Cities of Fairfax and Falls Church can access CSB's Engagement, Assessment, and Referral services, as well as its Wellness, Health Promotion, and Prevention Services. Most of CSB's other non-emergency services are targeted primarily to people whose conditions seriously impact their daily functioning. As the single point of entry into publicly funded behavioral health care services, CSB prioritizes access to services for those who are most disabled by their condition and have no access to alternative service providers.

CSB's community-based services and supports are designed to improve mental, emotional, and physical health and quality of life for many of the community's most vulnerable residents. This continuum of services is provided primarily by nearly 1,500 CSB employees, including psychiatrists, psychologists, nurses, counselors, therapists, case managers, support coordinators, peer specialists, and administrative and support staff. Their efforts are combined with those of contracted service providers, dedicated volunteers and interns, community organizations, concerned families, faith communities, businesses, schools, and other Fairfax County agencies to provide a system of community-based supports for individuals and families that are affected by developmental delay, intellectual disability, serious emotional disturbance, mental illness, and/or substance use disorders.

Strategic Priorities and Integrated Services

CSB has continued to evaluate and improve business and clinical operations strategically and systematically to enhance delivery of behavioral healthcare services. In 2017, the CSB Board adopted its strategic plan, which was developed with input and participation from staff, partner organizations, community members, advocacy groups and individuals and families receiving services. Strategic priorities include providing access to timely, appropriate, quality services and supports; strengthening the health of the entire community, including people receiving CSB services; and ensuring efficient and effective utilization of resources. The CSB participated in the countywide strategic planning process and is beginning the process of updating its strategic plan to. CSB is also working to ensure the efficient and effective use of resources with its new electronic health record.

CSB is committed to providing high-quality behavioral health care services modeled on evidence-based practices. Historically, the CSB delivered services through separate systems based upon disability, such as mental illness or substance use disorder. As individuals served often have multiple needs, a disability- based system provides services in a fragmented, and often inefficient, manner. By realigning the organization and service delivery model according to individual needs and level of care required, which is a best practice in recovery-oriented services, the CSB is better able to provide the right services at the right time, increasing the likelihood of successful outcomes at reduced cost. In addition, CSB is in the process of clearly defining processes to be used for determining the frequency and level of care individuals receive based upon their individual need.

CSB continues to integrate services and incorporate evidence-based practices. For instance, CSB merged mental health and substance use disorder outpatient and case management services to target resources and supports to individuals with co-occurring mental illness and substance use disorders. In addition, CSB assessment staff members are now all trained to assess for substance use disorders as well as for mental health and co-occurring disorders. Adults and children can walk into the Merrifield Center, without prior appointment, and receive a free, face-to-face screening to determine if they meet CSB priority access guidelines for services. If they do meet the guidelines, they can be seen that same day, often by the same staff member, for a full assessment. With this improved, more efficient system, people who need CSB services no longer have to wait weeks for assessments.

The integration of primary and behavioral health care continues to be a strategic priority for CSB and the County Health and Human Services System. The CSB is committed to meeting the goals of the "triple aim": to improve each person's experience of care and overall health, and to perform in a cost-effective manner. The Merrifield Center is an excellent example of how CSB is integrating service delivery. Inova Behavioral Health, Neighborhood Health's CHCN, and the Northern Virginia Dental Clinic provide services on the building's fourth floor, and a pharmacy is available on the second floor. Having multiple services at one site allows individuals to access and receive comprehensive and coordinated services – for behavioral and primary health care – in an integrated manner.

Also located at the Merrifield Center is the Merrifield Crisis Response Center (MCRC) for individuals with mental illness, developmental disabilities, and co-occurring substance use disorders who come in contact with the criminal justice system. The MCRC serves as a key intercept point of the County's "Diversion First" initiative. Law enforcement officers can transfer custody of individuals who need mental health services to a specially trained officer at the MCRC 24/7/365, where emergency mental health professionals can provide clinical assessment and stabilization, as well as referral and linkage to appropriate services. Medical clearance is now on site at the MCRC, which will help to reduce lengthy wait times for individuals at local emergency departments and expedite transfer of custody throughout the medical assessment process.

Another priority for CSB and Fairfax County is the need for suicide prevention and intervention strategies. In Virginia, suicide is the second leading cause of death among 10 to 24-year-olds. CSB continues to offer online Kognito suicide prevention training. These tools are currently being used successfully in Fairfax County Public Schools and are a training requirement for school faculty and staff. The online training is interactive and focuses on skill-building for effective communication and intervention with someone who is experiencing psychological distress. It is available, at no cost, to anyone in the community at https://www.fairfaxcounty.gov/community-services-board/training/suicide-prevention. CSB also continues to support a contract with PRS/CrisisLink to provide a crisis and suicide prevention text line and call-in hotline, which are broadly promoted throughout the County and Fairfax County Public Schools (FCPS). CSB has a lead role with the regional Suicide Prevention Alliance of Northern Virginia (SPAN), launched by the Northern Virginia Health Planning Region II (Planning District 8) with grant funding from the Virginia Department of Behavioral Health and Developmental Services (DBHDS). The group includes regional stakeholders from the community, CSBs, schools, and advocacy groups. SPAN coordinates and implements a regional suicide prevention plan, expanding public information, training, and intervention services throughout the broader Northern Virginia community.

CSB continues to provide a nationally certified Mental Health First Aid (MHFA) program that introduces key risk factors and warning signs of mental health and substance use problems, builds understanding of their impact, and describes common treatment and local resources for help and information. As part of the County's Diversion First initiative, CSB provides MHFA training to the Office of the Sheriff's jail-based staff, Fire and Rescue personnel, and other first responders.

CSB recognizes and supports the uniquely effective role of individuals who have experienced mental illness or substance use disorders and who are themselves in recovery. People can and do recover and are well-suited to help others achieve long-term recovery. Within the behavioral health care field, this service is known as peer support services. CSB continues to expand its use of peer support specialists across the continuum of services for substance use/co-occurring disorders. The Peer Outreach Response Team (PORT) is now receiving overdose referrals directly from police in addition to fire & rescue.

CSB has also integrated cross-system supports. CSB's intern and volunteer program contributes significantly to the agency's overall mission, with volunteers and interns providing support to individuals and families throughout the CSB service continuum. Internships also provide an excellent training ground for future clinicians in CSB's workforce and community. In FY 2021, the intern and volunteer program had 42 participants who provided 6,968 hours of service to the CSB community. Based on the Virginia Average Hourly Value of Volunteer Time, as determined by the Virginia Employment Commission Economic Information Services Division, the value of these services in FY 2021 was $198,867.

Identified Trends and Future Needs

In the dynamic field of behavioral health care, multiple influences such as changes in public policy and community events shape priorities and future direction. Some of the current trends on the horizon include:

<u>Behavioral Health Workforce Planning</u>

The pandemic exacerbated a workforce crisis in medical and behavioral health care. CSB is encountering significant staff vacancies in critical service positions, with an average of 150 vacancies as of September 2021. With these ongoing vacancies only heightening service challenges due to lack of qualified clinical staff needed to operate community programs, CSB is focused on increasing its workforce planning efforts.

Most of the CSB's clinical positions, including in the areas of nursing, behavioral health, developmental disabilities, and substance use disorders, require mandated specialty degrees, certifications, and licensure, as determined by ever-evolving state laws and licensing requirements. Due to these requirements, most health care related employers in our area are competing for the same group of qualified candidates.

CSB's recruitment efforts were a strategic priority in FY 2021 and will remain critical to attract qualified talent and to ensure the retention of existing talent. Efforts include incentivizing referral, recruitment, and retention and one-time hiring bonuses for vacant positions that are chronically hard to fill. Additionally, conducting employee surveys for newly hired/existing staff and conducting staff exit interviews have been prioritized. The CSB Human Resources and Finance departments have also done a salary compression analysis for hard to fill positions, including 466 clinicians.

Diversion First

Fairfax County's Diversion First initiative, launched in FY 2016, offers alternatives to incarceration for people with mental illness, developmental disabilities, and co-occurring substance use disorders who come in contact with the criminal justice system for non-violent offenses. The goal is to intercede whenever possible to provide assessment, treatment, or needed supports. Diversion First is designed to prevent repeat encounters with the criminal justice system, improve public safety, promote a healthier community, and is a more cost-effective and efficient use of public funding.

The Merrifield Crisis Response Center (MCRC) serves as a key intercept point of Diversion First. Located with CSB's Emergency Services at the Merrifield Center, the MCRC operates as an assessment site where specially trained police officers and deputy sheriffs are on duty to accept custody when a patrol officer from Fairfax County law enforcement or neighboring jurisdictions brings in someone who is experiencing a mental health crisis and needs to receive a CSB mental health assessment. The ability to transfer custody at the MCRC enables patrol officers to return quickly to their regular duties and facilitates the efficient provision of appropriate services for the individual in crisis.

The court system now has multiple diversion-oriented initiatives underway. CSB has been working in partnership with the courts to provide direct support for the Veterans Treatment Docket, the Drug Court, and the Mental Health Docket. The CSB also collaborates with Court Services to service individuals in the Supervised Release Program, which provides intensive supervision in the community instead of incarceration. Each of these efforts seeks to enhance an individual's linkage to treatment services and, in doing so, aims to reduce recidivism.

Diversion First is also focused on connecting individuals to treatment before a behavioral crisis begins or at the earliest possible state of system interaction. A strong crisis services continuum, including behavioral health call centers, crisis response teams, and crisis stabilizations units remain key to these efforts. The CSB also continues to support the County's efforts toward creating a co-responder model.

The goal for the future is a robust, coordinated County-based local diversion system to interrupt the cycle of court and legal system involvement experienced by many who have mental illness, substance use disorders, developmental disabilities, and behavioral issues. Full implementation of Diversion First will require not only a sustained commitment from County, city, and community leaders, but also additional investments from the Commonwealth to support the full continuum of crisis services.

Increased Use of Heroin and Other Opiates

Across Virginia, the number of fatal overdoses set a record high with about 2,300 fatalities in calendar year 2020, more than a 40 percent increase from 2019. In the Fairfax Health District (including Fairfax County and the cities of Fairfax and Falls Church), opioids are the number one cause of unnatural death, with 94 opioid deaths in 2020, all but six of these fatalities were due to fentanyl. Alarmingly, hospitals in the Fairfax Health District reported a 38 percent increase in the number of emergency room visits for opioid overdoses (including heroin and non-heroin) in 2020 relative to 2019. The number of such visits is also trending higher during the first half of 2021, indicating that the opioid epidemic continues to profoundly impact the community.

Individuals who are using heroin or any other type of opioid have priority for CSB substance use disorder services and can walk into the Merrifield Center, without prior appointment, to receive a screening and assessment for services. CSB also continues to expand the use of Medication Assisted Treatment (MAT), which involves the provision of medications plus nursing services, community case management, and in-home supports to help individuals remain opioid-free. To promote recovery and community inclusion, CSB is expanding peer support services to help meet the needs of various populations. Additional peer support specialists are being used across the continuum of services for substance use/co-occurring disorders. CSB is also expanding its telehealth services, which was expedited through changes to federal and state rules/regulations during the COVID-19 pandemic. Many of these changes will remain in the future. This is positive for CSB's substance use treatment services as innovative solutions are needed to ensure timely treatment and access to needed medications.

In addition to providing treatment, CSB is the lead County agency for the education component of the County's Opioid and Substance Abuse Task Force. CSB provides frequent community and media presentations about opioid use and resources for treatment. CSB's community efforts also include training non-medical personnel to administer the life-saving opioid-reversal medication naloxone.

<u>Virginia Legislative Reforms</u>

Building on mental health reforms made in recent years, the 2017 Virginia General Assembly enacted STEP-VA, (System Transformation Excellence and Performance in Virginia), which mandates that CSBs provide new core behavioral health services.

All CSBs initiated the first two services, same day access to mental health screening and primary health care screening, before the July 1, 2019, deadline. The seven remaining services were originally mandated to begin by July 1, 2021, but implementation deadlines are now dependent on funding being allocated for each of the remaining seven core services. Some funding was allocated for peer support crisis services, veterans services, and outpatient services and the Regional Crisis Call Center (which will be designated Virginia's 988 mental health and suicide crisis hotlines, a federal effort required to be in effect by July 16, 2022) in FY 2020. However, at no point during the four years of STEP-VA implementation has the Commonwealth provided adequate funding to implement the newly mandated services.

The implementation of mandated STEP-VA services is further complicated by the nationwide shortage in the behavioral health work force, compounded by salary compression for CSB staff and attrition rates, and impacted by the administrative burden of evolving regulatory requirements for service delivery. As additional mandates are implemented, the chasm between the funding the state provides and the actual costs of providing such services in Fairfax County continues to grow. This funding gap was further exacerbated as the Commonwealth began approving new behavioral health reform mandates that operate in tandem with STEP-VA, such as the recently established Marcus Alert initiative (enacted during the 2020 General Assembly special session). The Marcus Alert initiative looks to ensure behavioral health experts are involved in emergency responses related to mental health and substance use issues. The law requires CSBs to create local protocols and establish either a mobile crisis or community care teams. As Fairfax County and the CSB continue making significant local investments in community behavioral health services, including the strong crisis continuum, funding for state mandates is critical. The state has not provided sufficient funding for STEP-VA or Marcus Alert implementation.

Behavioral Health System Transformation and Managed Care

Driven by Medicaid expansion and Virginia's worsening state hospital bed crisis, the Virginia Department of Medical Assistance Services (DMAS) is implementing a new state model in collaboration with DBHDS to bring significant changes to Medicaid-funded behavioral health services. Medicaid is the single largest payment source for many of Virginia's mental health providers. The Behavioral Health Redesign for Access, Value and Outcomes project, Project BRAVO, is moving the state away from a Medicaid system with strict screening criteria for psychiatric services, which has led to many patients not receiving care until symptoms reached a crisis point, requiring hospitalization. Medicaid now covers three new services: Assertive Community Treatment (ACT), partial hospitalization, and intensive outpatient. In December 2021 DBHDS and DMAS implemented six new services. All these services had the goal of strengthening the behavioral healthcare system crisis continuum. These services included Multi-systemic Therapy (MST), Functional Family Therapy (FFT), Mobile Crisis Intervention, 23-hour crisis stabilization, Community-Based Crisis Stabilization, and Crisis Stabilization Unit. With the exception of 23-hour crisis stabilization, which doesn't exist anywhere in the commonwealth yet, the CSB either directly operates or partners with a contractor to provide each of these new services.

In FY 2018, Virginia moved from a fee-for-service delivery model into a managed care model for individuals who receive both Medicare and Medicaid. Many CSB clients are affected by this change, which impacts not only business operations, as CSB works with new managed care companies, but also clinical operations, as CSB clinicians partner with managed care organizations' care coordinators to ensure that medical necessity criteria are met. CSB staff have helped affected clients navigate the transition to managed care and have continued to ensure quality services are provided. However, CSB must navigate the rules of six managed care organizations (insurance providers) to provide and bill for services. Staff will continue to focus on ways to meet the goal of maximizing revenue recovery. It will be important for the CSB to partner with the managed care organizations and leadership at the Department of Medical Assistance Services (DMAS) to help implement streamlined and standardized business processes to alleviate any future financial strain.

The Hospital Bed Crisis

The General Assembly recognizes the need to ensure that private or state psychiatric beds are available for individuals who meet the criteria for temporary detention. With this goal in mind, legislation passed in 2014 requires state facilities to accept Temporary Detention Orders (TDOs) when at least eight other hospitals have denied services and are at the eight-hour mark of an Emergency Custody Order (ECO). As a result, Virginia's nine state mental health hospitals are under tremendous strain. For much of FY 2021, state hospitals remained at critical levels with utilization at or above maximum capacity statewide. Additionally, COVID-19 amplified the state hospital bed crisis as staffing issues at hospitals impacted bed availability and led to the temporary closure of admissions at certain state hospitals.

The Extraordinary Barriers List (EBL) is a measure of community capacity to meet the individual needs in the community in state hospitalization. Individuals on the EBL exacerbate the bed crisis by retaining individuals who could be discharged if there was appropriate community capacity to meet their needs. This inadequate community capacity remains one of the main contributing factors to the bed crisis. In the last quarter of FY 2021, Fairfax had 14 individuals on the EBL, of which 13 needed a 24-hour residential community placement. Based on the cost of this level of care in the Fairfax-Falls Church CSB directly operated, vendor operated, or regionally contracted programs, between $745,096 and $1,210,986 would allow these 13 individuals to move into the community and free up critical state hospital bed space. The NVMHI average cost per patient day in FY20 was $1,043.60

and thus the cost to keep these individuals hospitalized for one year is $4,951,882, far greater than the cost to provide appropriate community based residential services

Fairfax County and the CSB continue to implement strategies to address the bed crisis. The ongoing local investments in behavioral health services help ensure one of the lowest per capita hospitalization rates in the Commonwealth (6 citizens per every 100,000 compared to the statewide average of 15 per 100,000). The Fairfax-Falls Church CSB and other CSBs in the region also continue efforts to increase Temporary Detention Order (TDO) acceptance rates at private hospital partner facilities to decrease TDOs at state hospitals. CSB has also dedicated two full- time staff to continuously search for vacant psychiatric hospital beds.

Developmental Disabilities Services

The CSB continues to experience significant change as the Commonwealth works to make progress under the 2012 United States Department of Justice Settlement Agreement (DOJSA). The Commonwealth closed institutions (training centers), shifted services into the community and restructured Medicaid waiver funding to comply with the agreement. The redesigned waivers only partially address the chronic underfunding of community services, and waiver rates continue to be well below the cost of providing necessary services due to high costs of real estate and service delivery in Northern Virginia. Without sufficient Medicaid waiver reimbursement rates, providers will continue to struggle with increasing capacity.

The Northern Virginia Training Center (NVTC) in Fairfax County closed in January 2016. Before NVTC closed, CSB support coordination staff had helped transition all 89 Fairfax-Falls Church individuals from NVTC into new homes and services. CSB continues to work with Fairfax-Falls Church individuals residing at the remaining training centers and will soon help other Fairfax-Falls Church residents, who in the past had been placed in nursing homes and out-of-state facilities, to move back into the community where possible.

The new requirements for enhanced support coordination include monthly, rather than quarterly, face-to-face visits, increased monitoring, and extensive documentation. The DOJSA also requires enhanced support coordination services for certain individuals on the Medicaid Waiver waitlist, those with waivers who live in larger group homes, or have other status changes. With the Commonwealth unable to exit the settlement agreement at the assigned date of July 1, 2021, DBHDS has continued to implement new service requirements to the CSB. The number and complexity of these new requirements accompanied with the short implementation timeline is making it extremely challenging for CSBs to appropriately partner with DBHDS to help them meet their DOJ settlement agreement requirements. It is expected that these requirements will continue well into 2023, as the DOJ has made clear the agreement will continue until all settlement provisions have been met.

Pursuant to DOJSA, CSBs throughout the Commonwealth are now the single point of eligibility determination and case management for individuals with developmental disabilities. As a result, CSB's role and oversight responsibility have grown, and the number of people served is increasing. This increase in demand and responsibility has led to resource challenges, including insufficient public and private provider capacity, insufficient Medicaid waiver rates for the Northern Virginia area, and insufficient state/federal funding to support the system redesign costs. For CSB to manage the workload of coordinating support for individuals receiving new Medicaid waivers, it is estimated to require one new support coordinator position for every 20 new Medicaid waivers. CSB staff are also working to meet the case management needs of more than 2,684 Fairfax-Falls Church residents on the state waiting list for Medicaid waivers.

Employment and Day Services
The number of special education graduates with developmental disabilities seeking employment and day support services after graduation continues to place demands on the CSB. Services provided to these individuals are largely funded through local dollars. CSB transition support coordinators work with students and their families to identify day and employment options and possibilities.

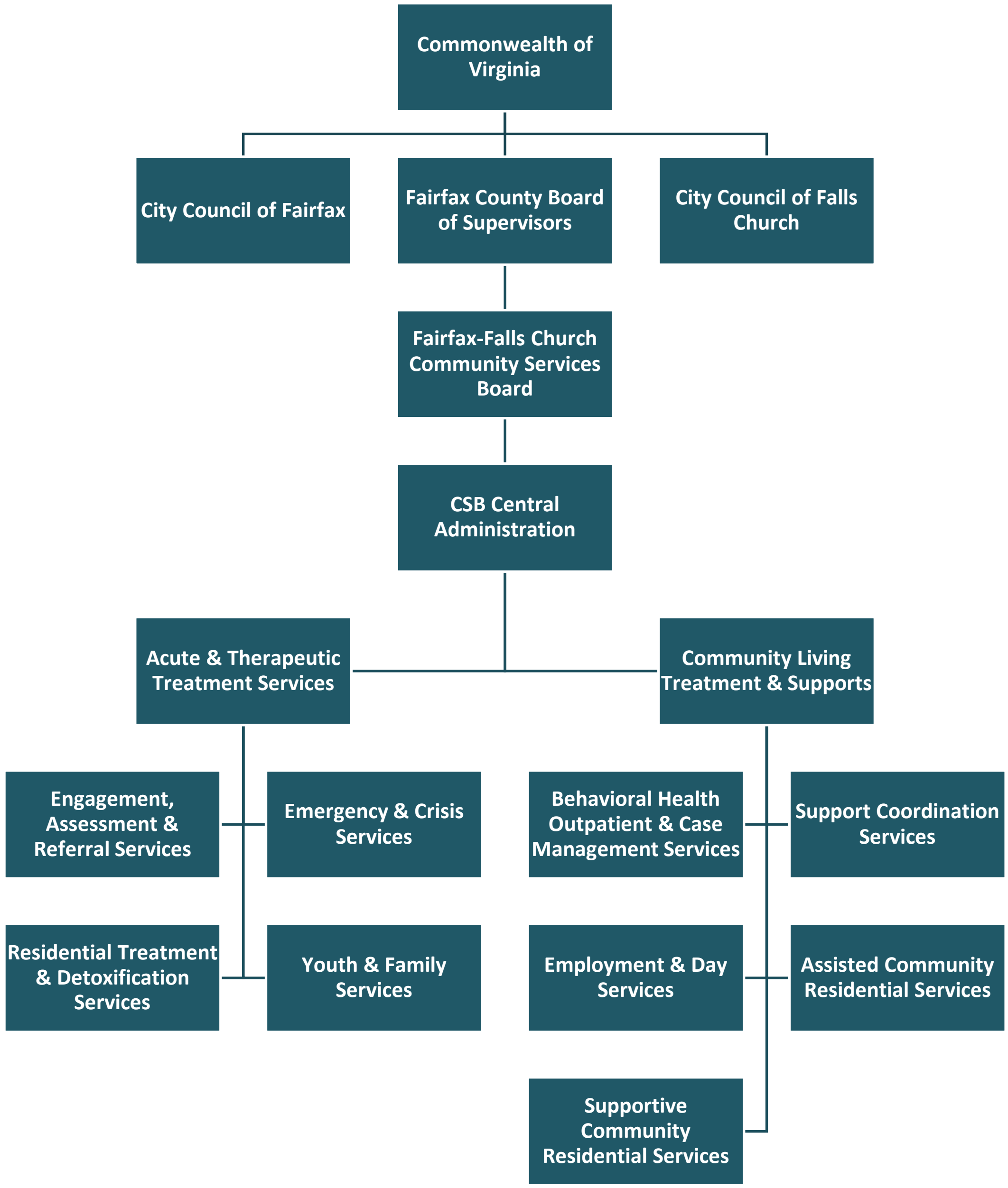
As directed by the Board of Supervisors, CSB worked with Human Services agencies and the Welcoming Inclusion Network to develop options for funding various levels of services for EDS and presented these options to the Board of Supervisors on December 11, 2018. While these efforts continued in FY 2022, CSB EDS continued to make significant adjustments due to the pandemic.

Relationship with Boards, Authorities, and Commissions
As one of the County's official Boards, Authorities, and Commissions (BACs), the CSB works with other BACs and numerous other community groups and organizations. It is through these relationships that broader community concerns and needs are identified, information is shared, priorities are set, partnerships are strengthened, and the mission of the CSB is carried out in the community.

Examples include:

- Alcohol Safety Action Program Local Policy Board
- Community Action Advisory Board (CAAB)
- Community Criminal Justice Board (CCJB)
- Community Policy and Management Team (CPMT), Fairfax-Falls Church
- Community Revitalization and Reinvestment Advisory Group
- Criminal Justice Advisory Board (CJAB)
- Fairfax Area Disability Services Board
- Fairfax Community Long-Term Care Coordinating Council
- Health Care Advisory Board
- Oversight Committee on Drinking and Driving
- Fairfax County Redevelopment and Housing Authority
- Planning Commission
- Northern Virginia Regional Commission

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$121,731,966	$124,147,434	$128,707,302	$144,386,423
Operating Expenses	50,529,247	62,448,342	71,857,646	59,532,746
Capital Equipment	94,130	0	898,899	0
Subtotal	**$172,355,343**	**$186,595,776**	**$201,463,847**	**$203,919,169**
Less:				
Recovered Costs	($1,841,850)	($1,738,980)	($1,568,760)	($1,568,760)
Total Expenditures	**$170,513,493**	**$184,856,796**	**$199,895,087**	**$202,350,409**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1061 / 1057	1076 / 1072	1095 / 1091	1105 / 1100.5

This department has 74/69.8 FTE Grant Positions in Fund 50000, Federal-State Grant Fund.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$13,430,781**

An increase of $13,430,781 in Personnel Services includes $4,562,808 for a 4.01 percent market rate adjustment (MRA) for all employees and $2,196,771 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $6,671,202 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Diversion First **$695,364**

An increase of $695,364 and 4/4.0 FTE new positions includes an increase of $482,564 in Personnel Services and an increase of $212,800 in Operating Expenses to support the County's successful Diversion First initiative. Diversion First aims to reduce the number of people with mental illness in the County by diverting low-risk offenders experiencing a mental health crisis to treatment rather than bring them to jail. This funding will support direct clinical services with individuals in crisis and successful identification and intervention with individuals in need of diversion from incarceration.

Detoxification and Residential Treatment Services **$612,310**

An increase of $612,310 and 5/4.5 FTE new positions includes an increase of $596,310 in Personnel Services and an increase of $16,000 in Operating Expenses to support detoxification and residential treatment services in response to the opioid crisis. Addiction Recovery Treatment Services revenue of $612,310 fully offsets this cost.

Emergency Services **$150,364**

An increase of $150,364 and 1/1.0 FTE new position includes an increase of $147,165 in Personnel Services and an increase of $3,199 in Operating Expenses to support mandatory independent evaluations as required by Virginia Code to meet increased demand of civil commitment hearings in the county.

Contract Rate Increases **$35,037**

An increase of $35,037 in Operating Expenses to support a contract rate increase for FASTRAN services provided to CSB clients.

Department of Vehicle Services Charges **$15,015**

An increase of $15,015 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

Co-Responder Model Supporting Behavioral Health Crisis Calls **$2,178,792**

An increase of $2,178,792 is included to support additional positions previously approved by the Board of Supervisors as part of the *FY 2022 Mid-Year Review*. These positions were previously funded through the American Recovery Plan Act (ARPA) in FY 2022 to support the Co-Responder Model which pairs a Crisis Intervention Specialist and a Crisis Intervention Team trained police officer to respond to 911 call that are related to behavioral health issues.

Office of Strategy Management for Health and Human Services Realignment **$375,950**

An increase of $375,950 is associated with the realignment of funding and positions as a result of a reorganizational review of Agency 77, Office of Strategy Management for Health and Human Services (OSM), approved as part of *FY 2021 Carryover Review*. This funding includes $366,308 in Personnel Services to support the transfer of 2/2.0 FTE positions and $9,642 in Operating Expenses. This reorganization includes the re-envisioning of Health and Human Services strategic policy and planning efforts, previously coordinated by the OSM. Moving forward, this work will continue through a hybrid of centralized cross-system coordination and imbedded corporate agency supports. There is no net impact on the General Fund in terms of funding or positions associated with these changes.

General Fund Transfer

The FY 2023 budget for Fund 40040, Fairfax-Falls Church Community Services Board, requires a General Fund Transfer of $165,193,503, an increase of $16,502,057 over the FY 2022 Adopted Budget Plan, primarily due to additional funding to support employee pay increases, additional funding and positions to support the Diversion First initiative, additional funding and positions to provide detoxification and residential treatment services, additional funding and positions to support emergency services, and additional funding to support the Co-Responder Model.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$15,038,291**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $15,038,291, including $10,320,859 in encumbered carryover, consisting primarily of ongoing contractual obligations, residential treatment and health related services, medical and laboratory equipment and supplies, and building maintenance and repair services. A transfer of $254,713 from Agency 77, Office of Strategy Management for Health and Human Services, and $121,237 from Agency 89, Employee Benefits, was included in connection with an organizational realignment to re-envision Health and Human Services strategic policy and planning efforts. In addition, an appropriation of $3,000,000 from the Electronic Health Record Reserve was included to implement a new electronic health record solution for the agency; an appropriation of $250,000 from the Diversion First Reserve to establish an onsite medical assessment program at the Merrifield Crisis Response Center originally funded in the FY 2020 Adopted Budget Plan; as well as an increase of $1,091,482 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees to be paid no later than November 2021.

Co-Responder Model Supporting Behavioral Health Crisis Calls **$0**
As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved an increase of 17/17.0 FTE new positions to support Phase 1 of the Co-Responder Model. This program is multi-agency collaboration including the Police Department, Fairfax-Falls Church Community Services Board and the Department of Public Safety Communications to respond to 911 calls related to behavioral health issues. These positions will be funded through the American Recovery Plan Act in FY 2022.

Cost Centers

CSB Central Administration

CSB Central Administration Unit (CAU) provides leadership to the entire CSB system, supporting over 20,000 individuals and their families, more than 70 nonprofit partners, and CSB employees. The CSB executive staff oversees the overall functioning and management of the agency to ensure effective operations and a seamless system of community services and key supports. CAU staff also provides support to the 16 citizen members of the CSB Board and serves as the liaison between the CSB; Fairfax County, the Cities of Fairfax and Falls Church; DBHDS; Northern Virginia Regional Planning; and the federal government.

The CAU is responsible for the following functions: health care regulatory compliance and risk management; communications and public affairs; consumer and family affairs; facilities management and emergency preparedness; business and administrative support operations, inclusive of the benefits/eligibility team and patience assistance program; management of the technology functions including the Electronic Health Record; oversight of Health Planning Region initiatives; organizational development and training; and data analytics and evaluation.

Medical Services

Medical Services provides and oversees psychiatric/diagnostic evaluations; medication management; pharmacy services; physical exams/primary health care and coordination with other medical providers; psychiatric hospital preadmission medical screenings; crisis stabilization; risk assessments; residential and outpatient detoxification; residential and outpatient addiction medicine clinics using medication assisted treatment (MAT); intensive community/homeless outreach; jail-based forensic services; public health and infectious diseases; and addiction medicine and associated nursing/case management. Nurses work as part of interdisciplinary teams and have several roles within the CSB, including medication administration and monitoring, psychiatric and medical screening, case management, and assessment and education and counseling.

A focus on whole health is a priority for Medical Services and key to the overall wellness of people served by the CSB. A current strategic priority is the development and implementation of integrated primary and behavioral health care. Another priority is responding to the opioid crisis by significantly expanding capacity to provide MAT. Also, of continuing importance, is the CSB's Patient Assistance Program (PAP) which arranges for the provision of ongoing, free prescription medications to eligible consumers with chronic conditions.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$43,403,630	$43,369,881	$57,432,990	$52,287,609
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	242 / 241.5	246 / 245.5	248 / 247.5	248 / 247.5

Acute and Therapeutic Treatment Services

Engagement, Assessment, and Referral Services

Engagement, Assessment, and Referral Services (EAR) serves as the primary point of entry for the CSB to help individuals get appropriate treatment that meets their needs. CSB's Priority Access Guidelines determine which individuals are referred to services in the community versus those who qualify for CSB services. EAR provides information about accessing services both in the CSB and the community, as well as assessment services for entry into the CSB service system. These services include an Entry and Referral Call Center that responds to inquiries from people seeking information and services and an Assessment Unit that provides comprehensive screening, assessment, and referral. Individuals can come in person to the CSB's Merrifield Center, without prior appointment, to be screened for services. CSB also offers a free, online screening tool from the County website to help people assess whether they or someone they care about need to seek help for a mental health or substance use issue. The goal of EAR is to engage people in need of services and/or support, triage people for safety, and connect people to appropriate treatment and support. People seeking information about available community resources or who are determined to be ineligible for CSB services are linked with other community services when possible.

Wellness, Health Promotion and Prevention Services

Wellness, Health Promotion, and Prevention Services (WHPP) focuses on strengthening the health of the entire community. By engaging the community, increasing awareness, and building and strengthening skills, people gain the capacity to handle life stressors. Initiatives such as Mental Health First Aid (MHFA), regional suicide prevention planning, and the Chronic Disease Self-Management Program are examples of current efforts.

Emergency & Crisis Services

Emergency and Crisis Services are available to anyone in the community with an immediate need for short-term crisis intervention related to substance use or mental illness. CSB Emergency Services staff provides recovery-oriented crisis intervention, crisis stabilization, risk assessments, evaluations for emergency custody orders, voluntary and involuntary admission to public and private psychiatric hospitals, and assessment for admission for services in three regional crisis stabilization units. The CSB's emergency services site at the Merrifield Center is open 24/7. Staff can also provide psychiatric and medication evaluations and prescribe and dispense medications.

Located within CSB emergency services is the Merrifield Crisis Response Center (MCRC), part of the County's Diversion First initiative. Law enforcement officers who encounter individuals in need of mental health services can bring them to the MCRC, rather than to jail, and transfer custody to a specially trained Crisis Intervention Team (CIT) law enforcement officer at MCRC. The individual can then receive a clinical assessment from emergency mental health professionals and links to appropriate services and supports.

The Court Civil Commitment Program provides "Independent Evaluators" (clinical psychologists) to evaluate individuals who have been involuntarily hospitalized prior to a final commitment hearing, as required by the Code of Virginia. They assist the court in reaching decisions about the need and legal justification for longer-term involuntary hospitalization.

The Woodburn Place Crisis Care program offers individuals experiencing an acute psychiatric crisis an alternative to hospitalization. It is an intensive, short-term (7-10 days), community-based residential program for adults with severe and persistent mental illness, including those who have co-occurring substance use disorders.

Residential Treatment & Detoxification Services

Residential Treatment Services (Fairfax Detoxification Center, Crossroads, New Generations, A New Beginning, A New Direction, Residential Support Services, and Cornerstones) offers comprehensive services to adults with substance use disorders and/or co-occurring mental illness who have been unable to maintain stability on an outpatient basis. At admission, individuals have significant impairments affecting various life domains, which may include criminal justice involvement, homelessness, employment, impaired family and social relationships, and health issues.

The Fairfax Detoxification Center provides a variety of services to individuals in need of assistance with their intoxication/withdrawal states. The center provides clinically-managed (social) and medical detoxification; buprenorphine detoxification; daily acupuncture (acudetox); health, wellness, and engagement services; assessment for treatment services; HIV/HCV/TB education; universal precautions education; case management services; referral services for follow-up and appropriate care; and an introduction to the 12-Step recovery process. The residential setting is monitored continuously for safety by trained staff. The detox milieu is designed to promote rest, reassurance, and recovery.

Continuing care services are provided to help people transition back to the community. Specialized services are provided for individuals with co-occurring disorders, pregnant and post-partum women, and people whose primary language is Spanish.

Youth & Family Services

Youth and Family Services provides assessment, education, therapy and case management services for children and adolescents ages 3 through 18 who have mental health, substance use and/or co-occurring disorders. All services support and guide parents and treat youth who have, or who are at risk for, serious emotional disturbance. The CSB maintains a close partnership with the Children's Services Act (CSA) program and Healthy Minds Fairfax. Together, CSB and these partners work to maximize local and state funds to provide comprehensive services to at-risk youth. Programs are funded through state block grants, as well as County, state, and federal funding. Revenue is also received from Medicaid, private insurance, and fees for service. Services are provided at four CSB clinics located throughout the County, as well as schools and juvenile court programs.

Child, Youth, and Family Outpatient Services provides mental health and substance use disorder treatment and case management for children, adolescents, and their families. Services are provided using evidenced-based and evidence-informed practices for youth who have, or who are at-risk of developing, a serious emotional disturbance and for those who have issues with substance use or dependency. Youth may be experiencing emotional or behavioral challenges, difficulties in family relationships, alcohol use, or drug use. Youth services include psychological evaluations, behavioral health care assessments, competency evaluations, urgent and crisis interventions, psycho-educational groups, and short-term individual and family treatment.

Youth and Family Intensive Treatment Services offers a variety of services to support youth and their families. The Resource Team provides state-mandated hospital discharge planning, behavioral health consultation, case management, and access to privately provided intensive treatment funded through CSA and the Mental Health Initiative. Wraparound Fairfax provides an intensive level of support for youth with complex behavioral health issues who are at high-risk for out-of-home placement, or who are currently served away from home and are transitioning back to the community.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$42,170,355	$43,711,555	$48,895,745	$55,358,623
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	345 / 343	345 / 343	363 / 361	370 / 367.5

Community Living Treatment and Supports

Behavioral Health Outpatient & Case Management Services

Behavioral Health Outpatient and Case Management Services includes outpatient programming, case management, adult partial hospitalization, and continuing care services for people with mental illness, substance use disorders and/or co-occurring disorders. Individuals served may also have co-occurring developmental disabilities.

Outpatient programs include psychosocial education and counseling (individual, group, and family) for adults whose primary needs involve substance use, but who may also have a mental illness. Services help people make behavioral changes that promote recovery, develop problem-solving skills and coping strategies, and develop a positive support network in the community. Intensive outpatient services are provided for individuals who would benefit from increased frequency of services. Continuing care services are available for individuals who have successfully completed more intensive outpatient services but who would benefit from periodic participation in group therapy, monitoring, and service coordination to connect effectively to community supports.

Case management services are strength-based, person-centered services for adults with serious and persistent mental or emotional disorders and who may also have co-occurring substance use disorders. Services focus on interventions that support recovery and independence and include supportive counseling and employment services focused on improving quality of life, crisis prevention and management, psychiatric and medication management and group and peer supports. The goal of case management services is to work in partnership with individuals to stabilize behavioral health crises and symptoms, facilitate a successful life in the community, help manage symptom reoccurrence, build resilience, and promote self-management, self-advocacy, and wellness.

Adult Partial Hospitalization (APH) programs provide intensive recovery-oriented services to adults with mental illness or co-occurring disorders coupled with other complex needs. Services are provided within a day programming framework and are designed to help prevent the need for hospitalization or to help people transition from recent hospitalization to less-intensive services. APH focuses on helping individuals develop coping and life skills, and on supporting vocational, educational, or other goals that are part of the process of ongoing recovery. Services provided include service coordination, medication management, psycho-educational groups, group and family therapy, supportive counseling, relapse prevention, and community integration.

Support Coordination Services

Support Coordination Services provide a continuum of case management services for people with developmental disabilities and their families, engaging with them to provide a long-term, intensive level of services and supports. CSB support coordinators engage with individuals and families in a collaborative person-centered process to identify needed services and resources through an initial and ongoing assessment and planning process. They then link the individual to services and supports, coordinate and monitor services, provide technical assistance, and advocate for the individual. These individualized services and supports may include medical, educational, employment/vocational, housing, financial, transportation, recreational, legal, and problem-solving skills development services. Support coordinators assess and monitor progress on an ongoing basis to make sure that services are delivered in accordance with the individual's wishes and regulatory standards for best practice and quality.

Employment & Day Services

Employment and Day Services provide assistance and employment training to improve individual independence and self-sufficiency to help individuals enter and remain in the workforce. Employment and day services for people with serious behavioral health conditions and/or developmental disabilities are provided primarily through contracts and partnerships with private, nonprofit, and/or public agencies. This service area includes developmental services; sheltered, group, and individualized supported employment; self-directed employment services; and psychosocial rehabilitation, including the Turning Point program.

Developmental services provide self-maintenance training and nursing care for people with developmental disabilities who have severe disabilities and conditions and need various types of services in areas such as intensive medical care, behavioral interventions, socialization, communication, fine and gross motor skills, daily and community living skills, and employment. Sheltered employment provides employment in a supervised setting with additional support services for habilitative development. Group supported employment provides intensive job placement assistance for community-based, supervised contract work and competitive employment in the community, as well as support to help people maintain successful employment. Individualized supported employment helps people work in community settings, integrated with workers who do not have disabilities.

The Self-Directed Services (SDS) program provides a programmatic and cost-saving alternative to traditional day support and employment services. CSB provides funds directly to families who can purchase customized services for a family member. Services can include community participation and integration; training in safety, work/work environment, and social/interpersonal skills; and participation in community-based recreational activities, work, or volunteer activities. SDS staff helps the family identify resources and provides technical assistance. Funding for each SDS contract is calculated at 80 percent of the weighted average cost of traditional day support and employment services. The annualized cost avoidance is approximately $4,000 per person. This results from families not having to pay for personnel, overhead, and other expenses that a traditional service provider must incur.

Psychosocial rehabilitation services provide a period for adjustment and skills development for persons with serious mental illness, substance use, and/or co-occurring disorders who are transitioning to employment. Services include psycho-educational groups, social skills training, services for individuals with co-occurring disorders, relapse prevention, training in problem solving and independent living skills, health literacy, pre-vocational services, and community integration. CSB contracts with community partners to provide psychosocial rehabilitation services to individuals who have limited social skills, have challenges establishing and maintaining relationships, and need help with basic daily living activities.

Turning Point is an evidence-based, grant-funded, Coordinated Specialty Care (CSC) program for young adults between the ages of 16 and 25 who have experienced the onset of psychosis within the past twenty-four months. Turning Point helps participants and their families better understand and manage symptoms of psychosis, while building skills and supports that allow them to be successful in work, school, and life. Turning Point is a transitional treatment program, and participants typically receive specialized services for approximately two years. Services include supported employment and education, peer support, psychiatric services, individual and group therapy, and family psychoeducation and support.

Assisted Community Residential Services

Assisted Community Residential Services (ACRS) provides an array of needs-based, long-term residential supports for individuals with developmental disabilities and for individuals with serious mental illness and comorbid medical conditions requiring assisted living. Supports are not time limited, are designed around individual needs and preferences, and emphasize full inclusion in community life and a living environment that fosters independence. These services are provided through contracts with community-based private, non-profit residential service providers and through services directly operated by ACRS. While services are primarily provided directly to adults, some supports are provided to families for family-arranged respite services to individuals with developmental disabilities, regardless of age.

Services include an Assisted Living Facility (ALF) with 24/7 care for people with serious mental illness and medical needs. For individuals with developmental disabilities, services include Intermediate Care Facilities (ICFs) that provide 24/7 supports for individuals with highly intensive service, medical and/or behavioral support needs; group homes that provide 24/7 supports (small group living arrangements, usually four to six residents per home); supervised apartments that provide community-based group living arrangements with less than 24-hour care; daily or drop-in supports based on individual needs and preferences to maintain individuals in family homes, their own homes, or in shared living arrangements (such as apartments or town homes); short-term, in-home respite services; long-term respite services provided by a licensed 24-hour home; and emergency shelter services. Individualized Purchase of Service (IPOS) is provided for a small number of people who receive other specialized long-term community residential services via contracts.

Supportive Community Residential Services

Supportive Community Residential Services (SCRS) provides a continuum of residential services with behavioral health supports of varying intensity that help adults with serious mental illness or co-occurring substance use disorders live successfully in the community. Individuals live in a variety of settings (treatment facilities, apartments, condominiums, and houses) across the County. The services are provided based on individual need, and individuals can move through the continuum of care. Individuals admitted to SCRS typically have had multiple psychiatric hospitalizations, periods of homelessness, justice system involvement, and interruptions in income and Medicaid benefits. The programs offer secure residence, direct supervision, counseling, case management, psychiatric services, medical nursing, employment, and life-skills instruction to help individuals manage, as independently as possible, their primary care, mental health, personal affairs, relationships, employment, and responsibilities as good neighbors. Many of the residential programs are provided through various housing partnerships and contracted service providers.

Residential Intensive Care (RIC) is a community-based, intensive residential program that provides up to daily 24/7 monitoring of medication and psychiatric stability. Counseling, supportive, and treatment services are provided daily in a therapeutic setting. The Supportive Shared Housing Program (SSHP) provides residential support and case management in a community setting. Fairfax County's Department of Housing and Community Development (HCD) and the CSB operate these designated long-term permanent subsidized units that are leased either by individuals or the CSB.

The CSB's moderate income rental program and HCD's Fairfax County Rental Program provide long-term permanent residential support and case management in a community setting, and individuals must sign a program agreement with the CSB to participate in the programs. CSB also contracts with a local service provider to offer long-term or permanent housing with support services to individuals with serious mental illness and co-occurring disorders, including those who are homeless and need housing with support services.

Diversion and Jail-Based Services
Diversion and Jail-Based Services provides treatment, engagement, and services to justice-involved individuals with behavioral health concerns. This treatment area includes community-based multi-disciplinary teams focused on diverting individuals away from the criminal justice system and into treatment. It also includes an interdisciplinary team at the Fairfax County Adult Detention Center (ADC) to provide crisis intervention, stabilization, and continuation of psychiatric medications, facilitation of emergency psychiatric hospitalization for individuals who are a danger to themselves or others, facilitation of substance use disorder treatment groups, release planning, and re-entry case management connecting individuals with community treatment and supports. The Diversion teams engage individuals prior to arrest, from the magistrates, with probation and pre-trial services, or from the courts. They provide an intensive level of treatment and support to enhance the individual's existing resources, link to ongoing supports, and help them attain their goals of community living without further justice involvement. Diversion and Jail- Based Services works closely with law enforcement, probation and pre-trial services, magistrates, courts, and with other CSB services such as Emergency, Detox, and Intensive Community Treatment Services. CSB partners with specialty courts to provide direct support for the Veterans Treatment Docket, the Drug Court and the Mental Health Docket Each of these efforts is focused in enhancing an individual's linkages to treatment services with the goal of reducing recidivism.

Intensive Community Treatment Services
Intensive Community Treatment Services includes Discharge Planning, the Program of Assertive Community Treatment (ACT), services for individuals who are judged Not Guilty by Reasons of Insanity (NGRI), Projects for Assistance in Transition from Homelessness (PATH), and Intensive Case Management (ICM). Discharge planning services are provided to individuals in state psychiatric hospitals to link individuals to community-based services that enhance successful community-based recovery. Discharge Planners work collaboratively with the state hospital treatment team to develop comprehensive discharge plans. ACT is a multi-disciplinary team that provides enhanced treatment and support services for individuals with mental illness and co-occurring disorders. NGRI services include monitoring, linking, and supporting individuals facing civil commitment proceedings, subsequent to a court proceeding. PATH is an outreach team meeting individual in the community who are homeless and connecting them to needed services, including healthcare, substance use treatment, shelter, and behavioral health services. Intensive Case Management (ICM) Teams provide intensive, community- based case management and outreach services to persons who have serious mental illness and or/co- occurring serious substance use disorders. Both ACT and ICM teams work with individuals who have acute and complex needs and provide appropriate levels of support and services where individuals live, work, and relax in the community. Many of the individuals served in these programs are homeless and have previously been hospitalized or involved with the criminal justice system. Services include case management, linking to community resources, crisis intervention, and medication management.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$84,939,508	$97,775,360	$93,566,352	$94,704,177
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	474 / 472.5	485 / 483.5	484 / 482.5	487 / 485.5

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

CSB CENTRAL ADMINISTRATION – 248 Positions			
CSB Central Administration			
1	Executive Director	5	Human Resources Generalists II
1	Deputy Director	1	Human Resources Generalist I
1	Comm. Svs. Planning/Devel. Dir.	1	Training Specialist III
1	Finance Manager CSB	2	Training Specialists II
2	Policy and Information Managers	1	DD Specialist III
4	Management Analysts IV	1	DD Specialist II
13	Management Analysts III	1	Information Security Analyst I
13	Management Analysts II	1	Data Analyst I
5	Management Analysts I	2	Communications Specialists II
2	Financial Specialists IV	1	Human Service Worker IV
4	Financial Specialists III	1	Human Service Worker III
7	Financial Specialists II	10	Human Service Workers II
6	Financial Specialists I	1	Volunteer Services Program Manager
2	Business Analysts IV	1	Administrative Associate
5	Business Analysts III	4	Administrative Assistants V
6	Business Analysts II	21	Administrative Assistants IV
1	Residential & Facility Development Manager	45	Administrative Assistants III
1	Information Officer III	8	Administrative Assistants II
1	Licensed Practical Nurse	1	CSB Aide/Driver
1	Human Resources Generalist III		
CSB Clinical Operations			
1	Deputy Director	2	BHN Clinician/Case Managers
2	Assistant Deputy Directors	1	Behavioral Health Specialist I
1	Psychiatrist	7	Behavioral Health Specialists II
1	Program Manager	1	Human Service Worker V
1	BHN Supervisor	1	Management Analyst I
1	Behavioral Health Supervisor	2	Licensed Practical Nurses
3	Behavioral Health Sr. Clinicians, 1 PT	4	Peer Support Specialists
Medical Services			
1	Medical Director of CSB	1	BHN Clinician/Case Manager
1	Public Health Doctor, PT	1	Physician Assistant
23	Psychiatrists	7	Nurse Practitioners
1	Behavioral Health Manager		
ACUTE AND THERAPEUTIC TREATMENT SERVICES – 370 Positions			
Engagement, Assessment & Referral Services			
1	CSB Service Area Director	6	Behavioral Health Specialists II, 1 PT
1	Behavioral Health Manager	1	Behavioral Health Specialist I
4	Behavioral Health Supervisors	2	Licensed Practical Nurses
11	Behavioral Health Senior Clinicians		
Emergency & Crisis Services			
1	CSB Service Area Director	6	Behavioral Health Senior Clinicians
3	Behavioral Health Managers	4	BHN Clinicians/Case Managers
3	Clinical Psychologists [+1]	16	Behavioral Health Specialists II
9	Emergency/Mobile Crisis Supervisors [+1]	8	Behavioral Health Specialists I
3	Behavioral Health Supervisors	1	Cook
45	Crisis Intervention Specialists, 1 PT	6	Peer Support Specialists
Residential Treatment & Detoxification Services			
1	CSB Service Area Director	5	Behavioral Health Managers
1	Substance Abuse Counselor IV	24	Behavioral Health Specialists I
2	Substance Abuse Counselors III	8	Licensed Practical Nurses
3	Substance Abuse Counselors II	2	Administrative Assistants V
8	Substance Abuse Counselors I	3	Food Service Supervisors
3	BHN Supervisors	2	Peer Support Specialists
14	Behavioral Health Supervisors	8	CSB Aides/Drivers
2	Behavioral Health Senior Clinicians [+1]	2	Day Care Center Teachers I, 1 PT

Residential Treatment & Detoxification Services			
8	BHN Clinicians/Case Managers	6	Cooks
39	Behavioral Health Specialists II, 1 PT [+2]	2	Registered Nurses [+2]
Wellness, Health Promotion & Prevention Services			
1	Behavioral Health Manager	11	Behavioral Health Specialists II
1	Behavioral Health Supervisor		
Youth & Family Services			
1	Director Healthy Minds Fairfax	12	Behavioral Health Supervisors
2	Clinical Psychologists	39	Behavioral Health Sr. Clinicians, 1 PT
5	Behavioral Health Managers	22	Behavioral Health Specialists II
2	Developmental Disability Specialists II		
COMMUNITY LIVING TREATMENT AND SUPPORTS – 487 Positions			
Behavioral Health Outpatient & Case Management Services			
1	CSB Service Area Director	11	BHN Clinician/Case Managers
5	BHN Supervisors	50	Behavioral Health Specialists II
13	Behavioral Health Supervisors	2	Substance Abuse Counselors II
37	Behavioral Health Sr. Clinicians, 1 PT	6	Licensed Practical Nurses
5	Behavioral Health Managers		
Support Coordination Services			
1	CSB Service Area Director	101	DD Specialists II
5	DD Specialists IV	4	DD Specialists I
16	DD Specialists III		
Employment & Day Services			
1	CSB Service Area Director	1	Management Analyst III
1	Behavioral Health Manager	2	Management Analysts I
1	DD Specialist IV	1	Behavioral Health Supervisor
3	DD Specialists II	1	Administrative Assistant III
3	DD Specialists I		
Assisted Community Residential Services			
1	CSB Service Area Director	53	DD Specialists I
2	DD Specialists IV	1	BHN Supervisor
2	DD Specialists III	3	BHN Clinician/Case Managers
6	DD Specialists II	1	Licensed Practical Nurse
Supportive Community Residential Services			
1	CSB Service Area Director	12	Behavioral Health Specialists I, 1 PT
3	Behavioral Health Managers	5	Mental Health Counselors
1	DD Specialist IV	3	Licensed Practical Nurses
8	Behavioral Health Supervisors	1	Food Service Supervisor
3	Behavioral Health Senior Clinicians	1	Cook
12	Behavioral Health Specialists II	1	Residential & Facility Devlop Mgr
1	Housing/Community Develop Division Director		
Diversion and Jail-Based Services			
1	CSB Service Area Director	3	BHN Clinician/Case Managers
2	Behavioral Health Managers	21	Behavioral Health Specialists II [+2]
5	Behavioral Health Supervisors	4	Behavioral Health Specialists I [+1]
9	Behavioral Health Senior Clinicians	1	Peer Support Specialist
Intensive Community Treatment Services			
1	CSB Service Area Director	1	Developmental Disability Specialist I
2	Behavioral Health Managers	1	Licensed Practical Nurse
8	Behavioral Health Supervisors	1	Mental Health Therapist
7	Behavioral Health Senior Clinicians	3	Peer Support Specialists
6	BHN Clinicians/Case Managers	1	Administrative Assistant V
16	Behavioral Health Specialists II	1	Administrative Assistant III
1	Behavioral Health Specialist I		
+	**Denotes New Position(s)**		
PT	**Denotes Part-time Position(s)**		

Performance Measurement Results

CSB Central Administration

In FY 2021, the CSB met 80 percent of its service quality objectives (8 out of 10) and 67 percent of its outcome objectives (10 out of 15) as compared to the targets of 80 percent. Due to the COVID-19 pandemic, service quality measures related to satisfaction surveys for five service areas could not be collected or are not reported due to a low response rate. Additionally, although the CSB was able to make changes in the service system, such as providing services through telehealth, the pandemic has continued to have a tremendous impact on the CSB service system and may have played a role in fewer objectives being met this fiscal year. A variety of other factors also may have influenced the outcomes achieved. These include changes in policy at the federal and state levels, changes in program and service delivery, focus on priority population, and staffing levels. The CSB program staff regularly review service and outcome data to improve data collection, service delivery and individual outcomes. The CSB has begun to use new measurement tools to evaluate changes in client functioning. These tools and measures will be explored to determine applicability and reliability for use as outcome measures in the future.

Engagement, Assessment and Referral (EAR) Services

In FY 2021, EAR served 2,076 adults in walk-in assessment at the Merrifield Center at an average cost of $1,325 per individual served. This represented a 24 percent decline from the number of adults served in FY 2020, suggesting that the COVID-19 pandemic has continued to have an impact on EAR services. To maintain safety, virtual options were put in place early in the pandemic that led to some challenges establishing contact with clients who had limited access to technology. Since then, staff have returned to in-person operations, and it is expected that this will allow the CSB to serve clients at levels seen prior to the pandemic.

In FY 2019, the Virginia Department of Behavioral Health and Developmental Services (DBHDS) launched a Same Day Access screening model throughout the state. Fairfax has utilized this model for several years, with the goal of shortening the amount of time that it takes for an individual to begin receiving appropriate behavioral health treatment. Previously, the CSB tracked the percent of individuals requesting an assessment through the Call Center who were able to access an assessment appointment within 10 days. Because this practice is now built into the service delivery model, this performance measure has been phased out. Additional enhancements to the assessment process for FY 2022 include a new triage process and nursing and peer specialist positions, which will streamline the process for clinical staff, provide resources to link clients with services in the community and enhance the client experience. Due to the changes in business practice which resulted from the pandemic, satisfaction surveys could not be administered to clients in FY 2021. It is anticipated the CSB will be able to administer surveys to clients in FY 2022 and we are also exploring options for online surveys.

Once an individual is assessed and recommended for services, best practice is to begin treatment services as soon as possible. Of the individuals who received an assessment and were referred to CSB services, 65 percent attended their first scheduled CSB service appointment. The CSB continues to address this issue by maximizing existing staff resources, offering more groups in additional locations and times, providing outreach and engagement services during the transition from assessment to treatment, enhancing utilization management, and linking clients to appropriate services in the community. In order to align with a new DBHDS statewide measure related to treatment engagement with an expectation that 70 percent of individuals will attend their first scheduled service appointment, the CSB has adjusted its target for FY 2023 to reflect the state's benchmark.

In FY 2021, Wellness, Health Promotion and Prevention Services (WHPP) provided Mental Health First Aid (MHFA) training to 380 County and Fairfax County Public School staff, community members, and community partners at an average cost of $379 per individual. MHFA is an evidence-based international health education program that helps participants identify, understand, and respond to individuals experiencing a crisis due to mental health and/or substance use disorders. Of the participants receiving MHFA training, 100 percent passed the standard exam required to obtain MHFA certification and 95 percent of the participants were satisfied with the training.

In previous years, WHPP staff conducted follow-up surveys for the participants who completed MHFA training to determine the percent of certified MHFA participants who, after taking the training, use the skills to assist someone either in crisis or exhibiting signs of a mental health or substance use problem. Results from approximately three years of survey data had consistently shown that more than half of the respondents applied the skills from MHFA training either at work or in their personal life after obtaining certification. This survey was not conducted in FY 2021 due to continued challenges with COVID-19 and a redesign of MHFA courses to a virtual platform.

The number of actual trainings in FY 2021 was lower than usual due to the impact of COVID-19. The National Council for Behavioral Health released the MHFA virtual training platform for facilitators in July 2020. By the end of August 2020, all CSB WHPP staff were certified to deliver the new curriculum, trained in the learning management system required by National Council to deliver virtual MHFA, and the first virtual MHFA course was held in October 2020.

In FY 2021, seven (7) virtual Youth MHFA courses and 26 Adult MHFA courses were held for a total of 33 courses. No virtual Teen MHFA courses were held as there is no virtual option permitted by the National Council. WHPP continues to provide customized MHFA courses to community groups, non-profit organizations, and local businesses. In addition, WHPP trained staff and volunteers from Volunteer Solutions, Capitol One, Antioch HELPS Ministry, the Office to Prevent and End Homelessness, Domestic and Sexual Violence Services, Boy Scouts, Community Health Workers from the Department of Health, a cohort of staff from the Board of Supervisors, Fairfax Christian Ministry, and the Progress Center.

Emergency and Crisis Services

In FY 2021, the Merrifield Crisis Response Center (MCRC) served 6,305 individuals through general emergency services and two mobile crisis units at an average cost of $1,106 per person. The number served increased by five percent, slightly exceeding the target, and suggesting that Emergency Services usage is returning to pre-pandemic levels. Emergency Services operates 24 hours per day, 7 days per week, and aids every individual who presents for services. In FY 2021, 93 percent of individuals received face-to-face services within one hour of check-in.

During early FY 2021, Emergency Services remained open and available to provide services. However, during the stay-at-home order, individuals and families were reluctant to seek direct face-to-face services, leading to a decrease in the number served at the beginning of the fiscal year. Practices were in place to safely serve individuals in-person and through remote telehealth services, health screenings prior to in-person interviews, and offering evaluations in temporary outdoor tents as needed. For those that did seek services during this timeframe, cases tended to be more acute with higher complexity, so although fewer individuals were requesting Emergency Services, longer periods of intervention were often required, and the overall number of service hours in FY 2021 exceeded the 30,000-hour goal. The mobile crisis units were also briefly limited in the types of cases and locations where individuals could be seen when called for evaluations. They were able to quickly resume normal outreach operations with increased screening and PPE but were limited by the public's willingness to receive the team in their homes.

In 2018, a Community Response Team began providing services. This is a co-responder model partnership with CSB, law enforcement, Fire and Rescue and Dispatch to provide proactive case management, engagement, and referral services to individuals that are identified as super-utilizers of public safety services and whose needs may be better met through CSB or other community services. In May 2021, Fire and Rescue began conducting direct transports to MCRC for individuals in behavioral health crisis. Staff are also part of a multi-agency initiative that is exploring options for creating a co-responder model to respond to requests for mental health interventions through the 911 call center. This model could impact the number of individuals served in future fiscal years.

In October 2020, the CSB implemented on-site medical clearance services for individuals in need of psychiatric hospitalization and admission to crisis stabilization units. This effort is expected to reduce utilization of emergency departments, increase efficiency for CSB and law enforcement staff and provide a better client experience. In addition, Emergency Services staff continue to explore better ways of serving the community and expand crisis services to offer alternatives to psychiatric hospitalization including piloting a 23-hour crisis stabilization program. It is anticipated that this expanded continuum of crisis services may increase the number of individuals served in the future.

A goal for the Emergency and Crisis service area is to identify the best options and least restrictive services for individuals who are experiencing severe behavioral health issues. In FY 2021, 79 percent of crisis intervention and stabilization services provided by the general emergency service and the mobile crisis units were less restrictive than psychiatric hospitalization, surpassing the target of 65 percent. There are a variety of factors that drive the number of hospitalizations. Access and use of crisis stabilization units were slightly lower in FY 2021 due to lower referrals from the community. As individuals are vaccinated in the community, the CSB expects an increase in utilization during the upcoming fiscal year. While providing the least restrictive intervention remains a critical goal of service provision, CSB ensures that those who truly require the level of care provided through hospitalization can access it.

Throughout the pandemic, law enforcement involved cases remained consistent, including those brought in through an Emergency Custody Order (ECO) or on a voluntary basis. Data have shown that individuals who come to Emergency Services via law enforcement with an ECO have a higher probability of a Temporary Detention Order (TDO) that leads to psychiatric hospitalization. This can be directly attributed to the Crisis Intervention Team (CIT) training that better aligns a police officer's interpretation of the ECO with its intended purpose, and assessment of the client's acuity and need for a higher level of care. As more law enforcement officers receive training to identify individuals who are experiencing a mental health crisis and bring them to the attention of Emergency Services, it is anticipated that these hospitalizations may increase.

Residential Treatment and Detoxification Services

In FY 2021, 215 individuals received Adult Residential Treatment for substance abuse, including those who received services through primary treatment, community re-entry, and aftercare services, at an average cost of $54,167 per person. This represented a 41 percent decrease from the number of individuals served in FY 2020, which is partly due to the social distancing requirements that reduced program capacity starting at the end of FY 2020. The CSB has consulted with the Health Department, which advises facilities to continue following best practices regarding COVID-19. To maintain client and staff safety, residential treatment programs have continued reduced program capacities in FY 2021. In addition, fewer individuals are requesting this level of care as some individuals are reluctant to enter care in a congregate setting during the public health emergency. Aside from the limitations on the numbers served due to the pandemic, as the residential facilities age, additional maintenance and repair costs are incurred. However, had the pandemic not reduced the programs' ability to admit individuals at the usual pace, it is expected that numbers served would have more closely matched the target and the estimated cost per individual served. Many of the residential treatment programs in this service area are large, allowing the programs to produce an economy of scale that, when combined with successful outcome measures, provide a positive return on investment.

Outcome surveys are conducted one-year post discharge. Individuals are surveyed about overall satisfaction with the services received, their current substance use status, and employment. Ninety-eight percent of respondents indicated that they were satisfied with services. Of the respondents, 85 percent reported that they had reduced their substance use at one-year post discharge as compared to their substance use prior to entering the program, exceeding the target of 80 percent. Residential treatment programs recognize the importance of employment to ensure economic stability and the benefits of daily structure, responsibility, and accountability in an individual's recovery. During the past fiscal year, 75 percent of respondents were employed one-year post discharge, meeting the target. Given the increase in employment opportunities since FY 2019, we expect that the percent of clients employed will reach 85 percent in FY 2023. Although the target was met, there are still challenges which staff remain focused on meeting to assist individuals with employment. As the age of the population served has trended lower and the service delivery model has changed, including a decreased length of stay, individuals are often less prepared for future employment upon entering the program and there is less time for them to get connected to job supports during treatment.

Youth and Family Services

In FY 2021, Youth and Family Outpatient Services served 1,361 youth at an average cost of $4,361 per person. This represented a 25 percent decrease in youth served from FY 2020. As a result of the COVID-19 pandemic, the CSB received many fewer direct referrals from Fairfax County Public Schools (FCPS) and Falls Church City Public Schools (FCCPS). In addition, many issues that caused parents to bring their children to behavioral health services are school related, such as attendance, school behavior, and academic performance. With in-home learning, these factors were less salient. Throughout the pandemic, the CSB maintained the capacity to serve youth and families in the community, through a combination of telehealth and in-person services. As students return to in-person learning, it is anticipated that referrals will increase to levels seen prior to the pandemic and perhaps higher. Behavioral health needs of children and youth are met through individualized plans which include outpatient individual, family and group treatment, case management and/or psychiatric services. Youth and Family Outpatient staff coordinate closely with education, child welfare, and juvenile justice to meet the needs of children and youth involved in multiple systems. Through case management, children and youth with especially complex and high-risk behaviors can access intensive services funded through the Children's Services Act or Medicaid.

In previous fiscal years, improvement in home, school and community functioning for children and youth served was measured through parent questionnaires on satisfaction surveys. However, these surveys are typically administered in a paper format and due to the pandemic, staff were unable to administer satisfaction surveys this fiscal year. It is anticipated the CSB will be able to administer surveys to clients in FY 2022. In 2019, the CSB implemented a new research-backed outcomes measurement tool, the Daily Living Activities-20 (DLA-20). The DLA-20 assesses individual functioning on 20 daily living skills and identifies where outcomes are needed so that clinicians can address functional deficits through individualized service plans. Results from these assessments show that 93 percent percent of youth served maintained or improved functioning on school-related measures. The CSB is exploring options to utilize the DLA-20 for tracking client outcomes and improvements in the future.

Behavioral Health Outpatient and Case Management Services

In FY 2021, Behavioral Health Outpatient and Case Management Services (BHOP) provided services to 4,264 adults with mental health, substance use, and/or co-occurring disorders at an average cost of $3,021 per individual. In this service area, satisfaction surveys are typically administered in the spring. However, due to the COVID-19 pandemic and the change to online and telehealth services, staff were unable to administer surveys this fiscal year. It is anticipated the CSB will be able to administer surveys to clients in FY 2022. This service area has implemented several business process improvements to enhance efficiencies around service delivery, including client engagement, collaborative documentation, centralized scheduling, no-show policy, and utilization review. Individuals are prioritized for services based on the severity of their needs at the time of assessment. Medicaid expansion has also allowed clinicians to refer more people to community-based providers when stable, which increases program capacity and allows more individuals to begin treatment services. During the onset of the pandemic, BHOP was able to quickly move to primarily telehealth services in March 2020 and safely continue critical treatment services.

For the past several years, this service area has tracked employment outcomes for those receiving treatment primarily for substance use. In FY 2021, 58 percent of those served obtained or maintained employment, which was a five (5) percentage point decrease from FY 2020. Since FY 2016, the percent of individuals receiving substance use treatment who are successfully employed has leveled off in comparison to the target of 80 percent. This decrease followed a change in the population served that focuses resources on those individuals whose lives are most severely impacted by substance use and who may face significant barriers in obtaining and maintaining employment. Additional measures that are reflective of the goals of current programming are being explored for this service area.

Support Coordination Services

In FY 2021, 5,004 individuals with a developmental disability received an assessment, case coordination, and/or Targeted Support Coordination services, at an average cost of $5,361 per person. While most individuals received assessment and case coordination services, 1,481 individuals received Targeted Support Coordination services, missing the target of 1,537. The target was missed due to unexpected staff vacancies and increased staff workload related to new state mandates. These mandates include the completion of additional assessment tools at each face-to-face visit to assess individuals' support needs and crisis risk, and the completion of an annual comprehensive assessment to identify areas of potential risk. Although these new requirements are intended to reduce risk and improve outcomes for individuals, the increased workload limited the CSB's ability to expand targeted case management services as projected. The number of individuals receiving this service increases as the number of Medicaid Waivers assigned by the state increases. It is anticipated that the number of individuals receiving Targeted Support Coordination services will have a higher than usual increase over the next two fiscal years, due to an anticipated increase in new waiver slots and an increase in individuals served through State Plan Option services. Overall, it estimated that 1,768 individuals will be served in FY 2022 and 1,900 served in FY 2023.

Each individual that receives Targeted Support Coordination services has monthly contacts with a support coordinator and has a team consisting of professionals and family members who meet at least every 90 days with the individual to ensure needs are being addressed and progress towards outcomes is accomplished and reflected in the Individual Support Plan (ISP). During these meetings, which include the individual, 96 percent of individuals said that they were satisfied with services. Ninety-eight percent of Person-Centered Plan outcomes were met for individuals served in Targeted Support Coordination. This outcome represents the Person-Centered Plan outcomes developed by CSB support coordinators, with active participation from the individual, as well as family members and people who know him or her best. Challenges to meeting service outcomes include finding specialized providers who can meet the complex medical and behavioral needs of the individuals served, transportation throughout the region, and ensuring vendors are able to apply for and obtain customized rates through Medicaid.

Employment and Day Services

In FY 2021, 784 individuals with developmental disability received directly operated and contracted day support and employment services, representing a 50 percent decline from the number served in FY 2020. Of these individuals, 532 received services fully funded by Fairfax County while 252 received services partially funded through Medicaid Waiver and partially by Fairfax County. The average cost to serve these individuals was $33,373 per person. The continued impact of the COVID-19 pandemic was a substantial factor in the decline. For example, all providers for day support and group supported employment were closed until May 2021. Additionally, programs are continuing to face capacity challenges and it is unclear when these issues will be resolved. It is anticipated that after the pandemic, the number of individuals served will increase, based on the estimated number of graduates from Fairfax County Public Schools (FCPS) who may be eligible for CSB Employment and Day Support Services. Due to the pandemic, FCPS extended an extra year of eligibility for individuals who would have typically aged out of the school system, which also contributed to a reduction in the number of FY 2020 and 2021 graduates that were placed. It is expected that these graduates will gradually begin placements in Day Support employment services in FY 2022.

Due to the program disruptions experienced and large reductions in client engagement, satisfaction surveys had a low response rate. As such, satisfaction data are not presented for FY 2021. Additionally, average annual wages in FY 2021 were likely skewed due to the lower number of individuals who were employed. Of the individuals who received group supported employment services, the average annual wage was $8,524, and for those who received individual supported employment, $13,949 was the average annual wage. Prior to the pandemic, there was a trend towards more jobs in the retail, hospitality, and food service industries. While these jobs may provide a desired level of flexibility for employees, the number of hours worked are lower, which leads to lower overall annual earnings, even while the hourly wage remains constant. It is anticipated that this decreased earnings trend will continue, as this type of employment is replacing previous jobs that had more security for the individual. Staff are exploring additional ways to support members in the community. This includes options to utilize the Adult Day Health programs run by the Fairfax County Health Department and the Senior Centers run by Neighborhood and Community Services.

This service area also provides employment services to individuals with serious mental illness, substance use and/or co-occurring disorders. In FY 2021, 502 adults received supported employment services, which included individual and group employment coaching and support, at a cost of $2,480 per individual. This number reflects an enhancement to the CSB's electronic health record that more accurately captures individual CSB clients served in a group setting in treatment programs and through drop-in groups that are provided at locations throughout the community.

In FY 2021, Employment Services staff and contractors continued to focus on individual job development and placement. Overall, 498 individuals, or 99 percent of those served, received individual supported employment services while four individuals (one percent) received group supported employment services. Of these, 92 percent indicated satisfaction with services, and 44 percent obtained paid or volunteer employment. This represents a decline from FY 2020 and is due to the pandemic, which resulted in business closures and a lack of employment opportunities. In addition, some clients were less likely to work due to safety concerns related to the pandemic for themselves and/or family members. Also, increased availability of unemployment benefits may have impacted the number of clients employed in FY 2021. It is expected that as the impact of the pandemic lessens in the upcoming year, the employment rate will return to previous levels towards the end of FY 2022. Although not formally employed, a higher number of individuals served this year received educational supports to prepare them for future employment. This included guidance to enroll and attend college courses, support for skills training classes, and study to obtain professional certifications or licenses. One positive effect of the pandemic has been new opportunities for virtual volunteer work, which increase community involvement and build communication and other work readiness skills.

The individuals who obtained paid employment worked an average of 27 hours per week and received an average hourly wage of $13.79, surpassing the target of $12.00. This is primarily due to individuals with prior professional experience who worked with job coaches to successfully secure employment in their career fields, which increased the average wage. Additional employment included work in the educational, government, restaurant and retail sectors within the region and is reflective of the majority of job placements in this service area. There was a significant number of individuals working in customer service call center and entry level IT positions. Due to the recent increase in the state minimum wage, it is expected that the average hourly wage will continue to increase over the next several fiscal years.

Assisted Community Residential Services
In FY 2021, 99 individuals were served in directly operated group homes, contracted group homes and supported apartments throughout the community. The number of individuals in this service area has decreased over the past few fiscal years due to natural attrition. The average cost per individual served increased to $82,558, driven by an increase in staffing levels at two of the directly operated group homes in response to the acute needs of this aging and intensely medically involved population.

This service area maintains contracts with community-based providers to support a continuum of residential services and supports to include congregate group homes, respite facility, respite subsidy, and in-home supports. This service area is designed to enhance community capacity and maintain the quality of care for individuals served. The CSB will continue serving individuals directly and through contracts in the future, shifting this level of care to community-based providers throughout the county and focusing on the identified priority populations. In addition, CSB staff members provide consultation and assistance to community-based providers in navigating new Medicaid funding structures to maximize their state funding and capacity to serve this population.

The individuals who receive residential services generally show high levels of satisfaction with their living arrangement and the supports and activities offered. In FY 2021, 100 percent of those surveyed indicated satisfaction. Additionally, 98 percent of those served were able to maintain their existing level of residential independence, which affords a higher level of independence for individuals with developmental disability.

Supportive Community Residential Services
Supportive Community Residential Services (SCRS) served 311 individuals in FY 2021 at an average cost of $31,488 per person. A recently awarded contract with community-based providers is anticipated to have a positive impact on the cost of services and system-wide capacity throughout the region. The contract is designed to maximize the use of available state and federal funding sources to decrease reliance on local funding over time. As expected, fewer individuals were served in this service area in FY 2021 due to contract and service delivery re-alignment, coupled with Medicaid expansion, which allows more individuals to be served by community-based providers. Overall, 93 percet of individuals reported being satisfied with services.

One of the goals in this service area is for clients to reach a stage where they are at a self-sufficiency level in which they can move to a more independent housing arrangement. Clients must be able to consistently manage their own medication administration, appointments, finances, and work schedules with minimal staff intervention to move out of a level of care that provides daily interaction with clinical staff. The percentage of individuals who were ready to move to a more independent residential setting within one year was 12 percent, which did not meet the target. Clients in service are making progress towards independent living, however this percentage dropped due to the successful placement of several individuals in permanent supportive housing in FY 2020 with vouchers obtained through a partnership with the Department of Housing and Community Development (DHCD). These housing vouchers are essential for providing a subsidy to low-income individuals so that they may afford housing in Northern Virginia. Research suggests that permanent supportive housing for this vulnerable population leads to more successful outcomes. An implication of placing more individuals into housing during FY 2020 is that it opened the door for new clients with more intensive needs to enter this level of care. The transition to a community- based setting requires a significant amount of skill training and rehabilitation for clients to reach a level of functioning that allows for a successful move to a more independent living arrangement, a process which typically takes 12 to 18 months. It is anticipated that as these clients have more time in service that this percentage will increase in FY 2022. This service area continues to manage wait lists, need for services, and available slots based on resources in the community.

Diversion and Jail-Based Services

In FY 2021, CSB clinicians housed in the Adult Detention Center (ADC) served a total of 1,826 individuals at a cost of $1,026 per individual. In addition, 1,236 forensic assessments were conducted with 998 individuals (unduplicated) during the fiscal year. As part of the Diversion First initiative, ADC staff members screen all individuals for mental health issues as part of the medical assessment. The results from the evidence-based tool are used to identify individuals for more in-depth clinical assessments or referral to other providers. This helps to ensure that those who are incarcerated and in need of behavioral health services are properly identified and referred for treatment.

Timeliness of assessment and services correlates with better behavioral health outcomes. In FY 2021, 84 percent of those referred for a forensic assessment received that assessment within two days of referral, which did not meet the of the target of 90 percent. The assessments that did not occur within two days were partly impacted by the COVID-19 pandemic, which limited timely access. Of those individuals who received a full forensic assessment, 85 percent received follow up treatment services while in jail, which could include services to address mental health and/or substance use disorder. The CSB Jail Services team has expanded the scope of its work to include Emergency Custody Orders (ECOs) and Temporary Detention Orders (TDOs) to help stabilize acute mental health needs while individuals are incarcerated or upon release. In FY 2021, the Sheriff's Office expanded services for Medication Assisted Treatment (MAT) for individuals with opioid use disorder. The CSB provides coordination of care and release planning for MAT participants prior to and post release. This service area continues to collaborate with the specialty courts and other Diversion First services to provide needed supports to individuals while incarcerated and to link them with appropriate services upon release.

Intensive Community Treatment Services

In FY 2021, CSB discharge planners served 663 adults, at an average cost of $1,076 per individual served. This represented a 7 percent decrease from FY 2020. Although there were significant increases in the number of adults served each year since FY 2017, state legislative changes have required shorter time frames to locate alternative treatment, which resulted in more admissions to state hospitals as a last-resort placement. In the past year, five of the eight state hospitals were closed to admissions at various points, which both limited admissions, and with the remaining state hospitals at capacity, caused increased pressure for discharge planning to transition individuals to local services.

Increased demand generally results in shorter hospital stays and greater need for responsive discharge planning services for clients with multiple complex treatment needs. Ninety five percent of all adults were scheduled for a CSB assessment within seven days of hospital discharge. The additional five percent of clients were scheduled within fifteen days for an assessment. For individuals who had been discharged and were waiting for an assessment, discharge planners remained involved to ensure continuity until individuals could begin receiving other CSB services. Due to the COVID-19 pandemic, satisfaction surveys could not be administered in FY 2021. It is anticipated the CSB will be able to administer surveys to clients in FY 2022.

As individuals re-integrate into community-based settings, access to ongoing care supports their reintegration and recovery. Of the individuals referred for assessment and CSB treatment services, 52 percent remained in CSB services after 90 days. More individuals are required to be discharged from hospitals as soon as possible, while also presenting with a higher acuity and complexity. As individuals may not be as well prepared to adjust to community-based treatment, this requires more complex planning between providers to help ensure individuals remain in treatment and impacts the overall outcomes. Additionally, the pandemic has put stress on the behavioral health care system nationwide, which has limited the availability of treatment resources and may have impacted client engagement. The CSB is working to mitigate these issues and anticipates that as more resources become available, this will improve client engagement, staffing consistency, and retention in services.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Central Administration						
Percent of CSB service quality objectives achieved	88%	88%	80%	75%	80%	80%
Percent of CSB outcome objectives achieved	73%	67%	80%	60%	80%	80%
Engagement, Assessment, and Referral Services						
Percent of individuals receiving an assessment who attend their first scheduled service appointment	67%	59%	80%	59%	80%	80%
Percent of individuals trained who obtain Mental Health First Aid certification	95%	95%	92%	96%	92%	92%
Emergency and Crisis Services						
Percent of crisis intervention/stabilization services provided that are less restrictive than psychiatric hospitalization	72%	74%	65%	72%	65%	65%
Residential Treatment and Detoxification Services						
Percent of individuals served who have reduced alcohol and drug use at one-year post-discharge	85%	87%	80%	82%	80%	80%
Percent of individuals served who are employed at one year after discharge	72%	77%	80%	80%	75%	75%
Youth and Family Services						
Percent of youth who maintain or improve school functioning after participating in at least 90 days of outpatient services	91%	72%	90%	90%	90%	90%
Behavioral Health Outpatient and Case Management Services						
Percent of individuals who maintain or improve employment status after participating in at least 30 days of substance use treatment	59%	62%	80%	63%	70%	70%
Support Coordination Services						
Percent of Person-Centered Plan objectives met for individuals served in Targeted Support Coordination	96%	98%	88%	99%	88%	88%
Employment and Day Services						
Average annual wages of individuals with a developmental disability receiving group supported employment services	$6,750	$6,576	$6,750	$5,203	$6,250	$6,250
Average annual wages of individuals with a developmental disability receiving individual supported employment services	$15,985	$15,157	$16,200	$13,298	$15,500	$15,500
Average hourly rate of individuals with serious mental illness, substance use, and/or co-occurring disorders receiving individual-supported employment services	$14.61	$14.61	$12.00	$13.27	$12.00	$12.00
Assisted Community Residential Services						
Percent of individuals served in directly-operated and contracted group homes and supported apartments who maintain their current level of residential independence and integration in the community	100%	98%	98%	94%	98%	98%
Supportive Community Residential Services						
Percent of individuals receiving intensive or supervised residential services who are able to move to a more independent residential setting within one year	13%	18%	13%	19%	18%	18%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$26,138,124**	**$18,724,931**	**$38,795,887**	**$10,225,028**
Revenue:				
Local Jurisdictions:				
Fairfax City	$2,218,098	$2,218,100	$2,218,100	$2,479,063
Falls Church City	1,005,368	1,005,368	1,005,368	1,123,651
Subtotal - Local	**$3,223,466**	**$3,223,468**	**$3,223,468**	**$3,602,714**
State:				
State DBHDS	$8,743,455	$7,839,233	$7,839,233	$8,451,543
Subtotal - State	**$8,743,455**	**$7,839,233**	**$7,839,233**	**$8,451,543**
Federal:				
Block Grant	$4,151,268	$4,053,659	$4,053,659	$4,053,659
Direct/Other Federal	47,877	154,982	154,982	154,982
Subtotal - Federal	**$4,199,145**	**$4,208,641**	**$4,208,641**	**$4,208,641**
Fees:				
Medicaid Waiver	$7,453,296	$2,962,684	$7,000,000	$7,000,000
Medicaid Option	8,736,090	13,064,300	8,582,708	8,582,708
Program/Client Fees	4,352,505	3,994,251	4,296,500	4,296,500
CSA Pooled Funds	616,349	858,673	890,000	890,000
Subtotal - Fees	**$21,158,240**	**$20,879,908**	**$20,769,208**	**$20,769,208**
Other:				
Miscellaneous	$130,931	$14,100	$124,800	$124,800
Subtotal - Other	**$130,931**	**$14,100**	**$124,800**	**$124,800**
Total Revenue	**$37,455,237**	**$36,165,350**	**$36,165,350**	**$37,156,906**
Transfers In:				
General Fund (10001)	$147,216,019	$148,691,446	$150,158,878	$165,193,503
Total Transfers In	**$147,216,019**	**$148,691,446**	**$150,158,878**	**$165,193,503**
Total Available	**$210,809,380**	**$203,581,727**	**$225,120,115**	**$212,575,437**
Expenditures:				
Personnel Services	$121,731,966	$124,147,434	$128,707,302	$144,386,423
Operating Expenses[1]	50,529,247	62,448,342	71,857,646	59,532,746
Recovered Costs[1]	(1,841,850)	(1,738,980)	(1,568,760)	(1,568,760)
Capital Equipment	94,130	0	898,899	0
Total Expenditures	**$170,513,493**	**$184,856,796**	**$199,895,087**	**$202,350,409**
Transfers Out:				
General Fund (10001)	$0	$0	$15,000,000	$0
General Construction and Contributions (30010)	1,500,000	0	0	0
Total Transfers Out	**$1,500,000**	**$0**	**$15,000,000**	**$0**
Total Disbursements	**$172,013,493**	**$184,856,796**	**$214,895,087**	**$202,350,409**

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Ending Balance	**$38,795,887**	**$18,724,931**	**$10,225,028**	**$10,225,028**
DD Medicaid Waiver Redesign Reserve[2]	$2,500,000	$2,500,000	$2,500,000	$2,500,000
Opioid Use Epidemic Reserve[3]	300,000	300,000	50,000	50,000
Diversion First Reserve[4]	4,658,162	3,329,234	4,408,162	4,408,162
Medicaid Waiver Expansion Reserve[5]	2,800,000	2,800,000	2,800,000	2,800,000
Electronic Health Record Reserve[6]	3,000,000	0	0	0
COVID-19 Revenue Reserve[7]	2,000,000	2,000,000	0	0
Encumbered Carryover Reserve	10,299,859	0	0	0
Unreserved Balance[8]	**$13,237,866**	**$7,795,697**	**$466,866**	**$466,866**

[1] In order to account for expenditures in the proper fiscal year, an audit adjustment, reflected as a decrease of $5,562.87 to FY 2021 expenditures, was included to accurately record expenditure accruals. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] The DD Medicaid Waiver Redesign Reserve ensures the County has sufficient funding to provide services to individuals with developmental disabilities in the event of greater than anticipated costs due to the Medicaid Waiver Redesign effective July 1, 2016.

[3] The Opioid Use Epidemic Reserve provides flexibility, consistent with the Board of Supervisors' FY 2018-FY 2019 Budget Guidance, as the County continues to work with national, state, and regional partners on strategies to combat the opioid epidemic.

[4] The Diversion First Reserve represents one-time savings realized since FY 2017 that will be appropriated as part of a future budget process based on priorities identified by the Board of Supervisors.

[5] The Medicaid Waiver Expansion Reserve ensures the County has sufficient funding to provide services to individuals newly eligible under Medicaid Expansion.

[6] The Electronic Health Record Reserve ensures the County has sufficient funding to procure and implement a new electronic health record system capable of aligning itself with the future needs of the CSB.

[7] The COVID-19 Revenue Reserve ensures the County has sufficient funding to provide billable services that may be impacted by the on-going Covid-19 pandemic.

[8] The Unreserved Balance fluctuates based on specific annual program requirements.

Fund 40045: Early Childhood Birth to 5

Mission

The mission of the Early Childhood Birth to 5 Fund is to build capacity and support the expansion of the County's Equitable Early Childhood System. The fund supports a comprehensive approach to advancing and expanding the County's early childhood system by providing full and equitable access to high-quality affordable early care and education for young children. This advances the goal of the Board of Supervisors to ensure that every child in Fairfax County has equitable opportunities to thrive.

Focus

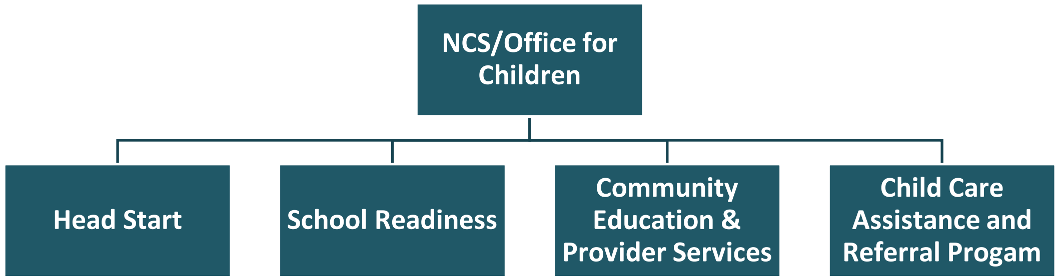
The Early Childhood Birth to 5 Fund was established to serve as a dedicated funding source to build capacity and support the expansion of the County's Equitable Early Childhood System. Funding which supports existing early childhood programs is included in the fund. The Early Childhood Birth to 5 Fund is administered by the Department of Neighborhood and Community Services (NCS), Office for Children.

Young children who begin kindergarten with a strong social, emotional, and cognitive foundation are more likely to reach high levels of academic achievement and earn higher incomes as well as be less likely to drop out of school and experience negative health factors. These positive outcomes benefit not only individual children and families, but also contribute to the enduring well-being of the community. However, not all children have access to the high-quality early childhood education supports and services they need to develop a strong foundation for school success. In Fairfax County, approximately 19 percent of children below age five living in households with income below 300 percent of the federal poverty level have access to early childhood programs supported with public funds such as child care subsidies and Head Start/Early Head Start. Lack of access to resources is pronounced in neighborhoods throughout the County in which family income is low, a contributing factor to inequity of opportunity.

Providing access to affordable high-quality early childhood education is a two-generational strategy which supports parents' workforce participation while also preparing young children for lifelong and future workforce success. The Fairfax County Equitable School Readiness Strategic Plan (ESRSP) lays out a vision and roadmap for ensuring that all young children in Fairfax County have the supports they need to be successful in school and beyond. Reflecting the goals of One Fairfax, which lifts up equity as a core policy principle, the ESRSP identifies goals and strategies to expand and enhance the County's Equitable Early Childhood System in order to ensure that all children enter kindergarten at their optimal developmental level with equitable opportunity for success. The plan seeks to advance racial and social equity so that every family has access to high-quality and affordable early childhood programs in the setting that best meet their family's needs.

In May 2019, the Board of Supervisors requested that the County Executive convene a School Readiness Resources Panel (SRRP) to identify innovative and bold expansion goals and long-term funding strategies for school readiness supports and services. In September 2019, the SRRP presented to the Board of Supervisors their recommended goal of ensuring that all children ages birth to five living in households with income below 300 percent of the federal poverty level have access to publicly funded early childhood programs in the public and private sectors. A primary strategy for reaching this goal is to pursue local revenue and funding options to support a sustainable dedicated funding stream for early childhood education.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,360,330	$6,052,505	$6,100,426	$6,533,305
Operating Expenses	19,752,092	26,783,091	27,023,094	26,919,268
Total Expenditures	**$25,112,422**	**$32,835,596**	**$33,123,520**	**$33,452,573**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	49 / 49	49 / 49	53 / 52.25	53 / 52.25

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$306,858**
An increase of $306,858 in Personnel Services includes $223,719 for a 4.01 percent market rate adjustment (MRA) for all employees and $83,139 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Funding for Family Partnership Coordinator **$173,942**
An increase of $173,942 is included in Personnel Services to support an additional position previously approved by the Board of Supervisors as part of the *FY 2021 Carryover Review.* In FY 2022, this position was funded through American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds. The position will continue to support work related to the Equitable School Readiness Strategic Plan (ESRSP).

Contract Rate Adjustment **$134,935**
An increase of $134,935 in Operating Expenses is included to support the cost of contract rate increases that serve infants, toddlers, young children, families of young children, and child care providers.

Department of Vehicle Services Charges **$1,242**
An increase of $1,242 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

General Fund Transfer
The FY 2023 General Fund Transfer to Fund 40045 is increased by $616,977 over the FY 2022 Adopted Budget Plan transfer. This increase is attributable to employee compensation increases, the Family Partnership Coordinator position added in FY 2022, contract rate adjustments, and Department of Vehicle Services charges.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$287,924**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $287,924, including $47,921 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $240,003 is due to encumbered funding in Operating Expenses.

Family Partnership Coordinator **$0**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved 1/1.0 FTE new position to coordinate with families disproportionately impacted by COVID-19 to help develop, implement, and coordinate an intentional and measurable strategy for ensuring that these families inform the work of the Equitable School Readiness Strategic Plan (ESRSP). The Family Partnership Coordinator will play an ongoing role on the ESRSP Implementation Planning Team. This position was funded through ARPA Coronavirus State and Local Fiscal Recovery Funds in FY 2022.

Position Adjustment **$0**

In order to better align resources within the Health and Human Services System, 3/2.25 FTE positions were transferred from Agency 79, Department of Neighborhood and Community Services, to Fund 40045, Early Childhood Birth to 5.

Adjustment to Transfer Out

The *FY 2022 Revised Budget Plan* Transfer Out to Fund 30010, General Construction and Contributions, was increased by $5,000,000 to support the Kingstowne Complex Childcare Center.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

EARLY CHILDHOOD BIRTH TO 5 FUND - 53 Positions			
HEAD START - 13 Positions			
1	Child Care Program Administrator II	3	Day Care Center Teachers II
1	Child Care Specialist III	4	Day Care Center Teachers I
1	Child Care Specialist II	1	Business Analyst II
2	Human Service Workers II		
SCHOOL READINESS - 11 Positions			
1	Child Care Program Administrator II	6	Child Care Specialists II, 3 PT
1	Child Care Program Administrator I	1	Management Analyst III
1	Child Care Specialist III	1	Administrative Assistant II
COMMUNITY EDUCATION & PROVIDER SERVICES - 29 Positions			
1	Child Care Program Administrator II	3	Child Care Specialists III
2	Child Care Program Administrators I	4	Child Care Specialists II
1	Management Analyst II	6	Child Care Specialists I
1	Management Analyst I	6	Administrative Assistants IV
1	Business Analyst I	3	Administrative Assistants II
1	Human Service Worker I		
PT	**Denotes Part-time Position(s)**		

Performance Measurement Results

The performance measures for the Child Care Assistance and Referral program, Head Start, and Community Education and Provider Services were moved from Agency 79, Department of Neighborhood and Community Services beginning in FY 2021 and are reflected below. Performance measures for School Readiness are currently being developed. It is anticipated that these new measures will be included in the FY 2024 Advertised Budget Plan.

In FY 2019, the Child Care Assistance and Referral program experienced a decrease in the number of children enrolled which was similar to the trend seen statewide. In FY 2020 and FY 2021, the number of children enrolled decreased due to the COVID-19 pandemic. In addition, efforts continued to be directed primarily towards spending state child care subsidy funding, resulting in fewer children enrolled in the local subsidy program. In FY 2022, there may be an increase in the number of children served with local subsidy funding as state subsidy funding limits may be reached.

In FY 2021, the number of County permitted homes decreased 10 percent. The COVID-19 pandemic impacted the number of new family child care providers obtaining an initial permit. While CEPS continued to provide the *Preparing for Your Permit* information workshop during FY 2021 by offering it virtually, attendance was dramatically lower than previous years, most likely due to the pandemic. For example, 514 individuals attended this workshop in FY 2019, 282 attended in FY 2020, and 109 attended in FY 2021. There was a 42 percent decrease in the number of initial permit applications received between FY 2020 and FY 2021.

In addition to decreases in the number of new family child care providers this year, turnover also impacted the number of family child care providers. When examining reasons from providers who did not renew their permit, FY 2021 saw a marked increase in providers retiring (27 percent increase from FY 2020) and providers transitioning to be a state licensed family child care provider (38 percent increase from FY 2020). However, continued emphasis on retention efforts in FY 2021 helped mitigate a potentially larger decrease in providers.

In FY 2020 and FY 2021, the Head Start/ Early Head Start program experienced a lower number of children enrolled due to the COVID-19 pandemic, which was similar to the trend seen nationwide. This resulted in an increase in the cost per child. Additionally, there was an increase of expenses related to virtual programming and remote support.

The Head Start/Early Head Start Program collects and analyzes data at three intervals each year – Fall, Winter and Spring checkpoints – to determine children's progress across all areas of development throughout the program year. The onset of the COVID-19 pandemic in mid-March 2020 interrupted that schedule of data collection. The program is subsequently unable to report child outcomes for the program year 2020-2021.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Child Care Assistance and Referral Program						
Percent change in number of children served in CCAR	(11%)	(14%)	0%	(22%)	20%	0%
Community Education & Provider Services						
Percent change in number of permitted child care slots	(7%)	(12%)	(3%)	(10%)	7%	0%
Head Start						
Percent of 4-year-old children reaching benchmarks in socioemotional skills[1]	80%	NA	80%	NA	80%	80%
Percent of 4-year-old children reaching benchmarks in literacy and language skills[1]	73%	NA	73%	NA	73%	73%
Percent of 4-year-old children reaching benchmarks in math skills[1]	75%	NA	75%	NA	75%	75%

[1] The Head Start/Early Head Start Program collects and analyzes data at three intervals each year – Fall, Winter and Spring checkpoints – to determine children's progress across all areas of development throughout the program year. The survey of parents on service quality is completed in the Fall and Spring. The onset of the COVID-19 pandemic in mid-March 2020 interrupted that schedule of data collection. The program was subsequently unable to report child outcomes for program year 2019-2020 and program year 2020-2021.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$7,523,433**	**$2,283,430**
Revenue:				
Child Care Services for Other Jurisdictions	$7,740	$155,918	$155,918	$155,918
USDA Grant-Gum Springs Head Start	4,870	44,689	44,689	44,689
Home Child Care Permits	11,174	15,353	15,353	15,353
Non-Tax Penalty for Late Payment	842	0	0	0
Total Revenue	**$24,626**	**$215,960**	**$215,960**	**$215,960**
Transfers In:				
General Fund (10001)	$32,611,229	$32,619,636	$32,667,557	$33,236,613
Total Transfers In	**$32,611,229**	**$32,619,636**	**$32,667,557**	**$33,236,613**
Total Available	**$32,635,855**	**$32,835,596**	**$40,406,950**	**$35,736,003**
Expenditures:				
Personnel Services	$5,360,330	$6,052,505	$6,100,426	$6,533,305
Operating Expenses[1]	19,752,092	26,783,091	27,023,094	26,919,268
Total Expenditures	**$25,112,422**	**$32,835,596**	**$33,123,520**	**$33,452,573**
Transfers Out:				
General Construction and Contributions (30010)	$0	$0	$5,000,000	$0
Total Transfers Out	**$0**	**$0**	**$5,000,000**	**$0**
Total Disbursements	**$25,112,422**	**$32,835,596**	**$38,123,520**	**$33,452,573**
Ending Balance	**$7,523,433**	**$0**	**$2,283,430**	**$2,283,430**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $7,353.77 to FY 2021 expenditures to accurately record expenditure accruals. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

Fund 40050: Reston Community Center

Mission

To create positive leisure, cultural and educational experiences that enhance the quality of life for all people living and working in Reston by providing a broad range of programs in arts, aquatics, enrichment, recreation, and life-long learning; creating and sustaining community traditions through special events, outreach activities, and facility rentals; and building community through collaboration and celebration.

Focus

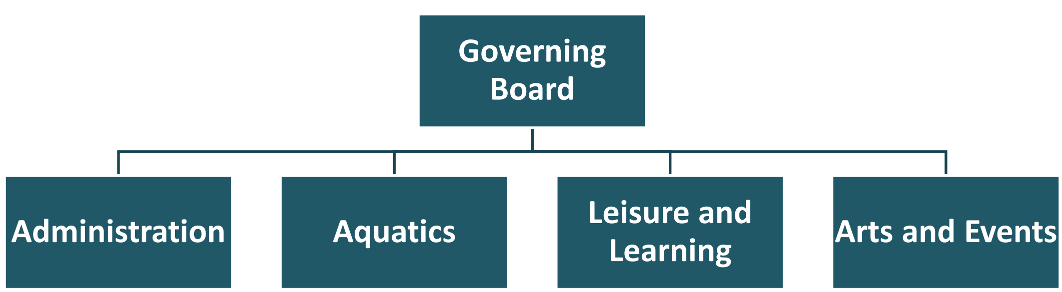
Reston Community Center (RCC) is a community leader, bringing the community together through enriching leisure time experiences that reach out to all and contribute to Reston's sense of place.

The operations for RCC are supported by revenues from a special property tax collected on all residential and commercial properties within Small District 5. The Small District 5 tax rate is $0.047 per $100 of assessed property value and was last revised in March 2006. In FY 2023, projected revenue from property assessments is $8,930,260, which is equal to the tax revenue included in the FY 2022 Adopted Budget Plan.

RCC also collects revenues generated by program registration fees, theatre box office receipts, gate admissions and facility rental fees. These activity fees are set at a level substantially below the actual costs of programming and operations since Small District 5 property owners have already contributed tax revenues to fund RCC. Consequently, Small District 5 residents and employees have enjoyed RCC programs at greatly reduced rates. The Board of Governors has an established financial policy that limits the cost recovery of programs/services fees to a maximum of 25 percent of the agency expenditures for Personnel and Operating costs (combined). Revenue performance across program levels is also affected by patrons using RCC's Fee Waiver Program which fully subsidizes individual participation, if needed due to economic circumstances, in activities of their choosing. The balance of RCC's revenue is composed of tax receipts and interest.

RCC's 2016-2021 Strategic Plan reflects the agency's facility goals for serving the community. The two principle facility needs expressed in numerous surveys and focus group results continue to be a new indoor recreation facility in Reston and a new performing arts venue for the community. These added facilities will help address the demand pressures on programs and services that are constrained by existing facilities. Both would require multiple funding resources and partners. RCC continues to support their realization through partnerships, development activity or other means.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,234,903	$5,737,288	$6,093,046	$6,217,239
Operating Expenses	1,638,556	2,703,991	3,158,028	3,031,577
Capital Equipment	0	0	6,590	0
Capital Projects	427,455	210,500	1,680,547	357,500
Total Expenditures	**$7,300,914**	**$8,651,779**	**$10,938,211**	**$9,606,316**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	49 / 49	49 / 49	49 / 49	49 / 49
Exempt	1 / 1	1 / 1	1 / 1	1 / 1

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$292,087**

An increase of $292,087 in Personnel Services includes $208,245 for a 4.01 percent market rate adjustment (MRA) for all employees and $66,371 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $17,471 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Other Post-Employment Benefits **($25,927)**

A decrease of $25,927 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Programmatic Adjustments **$531,377**

An increase of $531,377 comprised of $252,830 in Personnel Services and $278,547 in Operating Expenses as a result of projected program operations in FY 2023.

Capital Projects **$157,000**

An increase of $157,000 in Capital Projects results in total capital project funding of $357,500. Funding will support improvements to the theatre, as well as necessary repairs to flooring and roofing.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:.

Carryover Adjustments **$2,286,432**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $2,286,432, including $106,034 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $2,180,398 was due to unexpended capital project and capital equipment balances of $1,470,047 and $6,590 respectively, and encumbered carryover of $161,287 in Operating Expenses to support program operations, as well as increases of $249,724 in Personnel Services and $292,750 in Operating Expenses to align the budget to pre-pandemic levels.

Cost Centers

The four cost centers in Fund 40050, Reston Community Center, are Administration (which includes facility rentals), Arts and Events, Aquatics, and Leisure and Learning. These distinct program areas work to fulfill the mission and carry out the key initiatives of Reston Community Center.

Administration

Administration provides effective leadership, supervision, and administrative support for RCC programs, and maintains and prepares the facilities of Reston Community Center for Small District 5 patrons.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$4,439,188	$4,876,372	$6,812,022	$5,454,988
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	29 / 29	29 / 29	29 / 29	29 / 29
Exempt	1 / 1	1 / 1	1 / 1	1 / 1

Arts and Events

RCC's Arts and Events department provides Performing Arts, Arts Education, and Community Event presentations to Small District 5 in order to increase the cultural awareness of the community in disciplines of dance, theatre, music, and related arts, as well as to create and sustain community traditions through community events.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$1,185,180	$1,540,579	$1,866,560	$1,865,085
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	8 / 8	8 / 8	8 / 8	8 / 8

Aquatics

RCC's Aquatics Cost Center provides a safe and healthy pool environment, and balanced Aquatic programming year-round for all age groups in Small District 5. Programming occurs in both the Terry L. Smith Aquatics Center and throughout the community.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$830,727	$904,039	$929,850	$952,662
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	5 / 5	5 / 5	5 / 5	5 / 5

Leisure and Learning

RCC'S Leisure and Learning department provides recreational, educational, enrichment and social activities to all age groups, encouraging communitywide, positive and meaningful leisure experiences in Small District 5.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$845,819	$1,330,789	$1,329,779	$1,333,581
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	7 / 7	7 / 7	7 / 7	7 / 7

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

ADMINISTRATION - 30 Positions			
1	Executive Director, E	1	Chief, Bldg. Maintenance Section
1	Deputy Director	1	Senior Maintenance Worker
1	Financial Specialist II	5	Maintenance Workers
1	Financial Specialist I	1	Facility Attendant II
1	Network/Telecom Analyst I	6	Administrative Assistants IV
1	Communications Specialist II	1	Administrative Assistant III
1	Management Analyst I	4	Administrative Assistants II
1	Public Information Officer I	2	Graphic Artists III
1	Park/Recreation Specialist II		
ARTS AND EVENTS - 8 Positions			
1	Theatrical Arts Director	2	Asst. Theatre Technical Directors
2	Park/Recreation Specialists II	1	Administrative Assistant IV
1	Theatre Technical Director	1	Park/Recreation Assistant
AQUATICS - 5 Positions			
1	Park/Recreation Specialist II	2	Administrative Assistants II
2	Park/Recreation Specialists I		
LEISURE AND LEARNING - 7 Positions			
1	Park/Recreation Specialist IV	2	Park/Recreation Assistants
4	Park/Recreation Specialists II		
E	**Denotes Exempt Position(s)**		

Performance Measurement Results

RCC's current strategic plan (2016 – 2021) identifies Customer Satisfaction as the primary performance measure of RCC success in delivery of its programs and services. For FY 2021, Customer Satisfaction surveys, though limited in distribution due to the pandemic, still measured the following issues:

1. My RCC Program/Service was a high-quality offering.
2. My RCC Program/Service was provided at a reasonable cost.
3. The setting for my RCC Program/Service was appropriate, clean, and accessible.
4. RCC employees were helpful and courteous in my interactions with them.
5. I would recommend RCC to others.
6. My RCC Program/Service improved my quality of life and/or enhanced my skills or knowledge.

For each of the above statements, patrons are asked to rate on a scale of Strongly Agree, Agree, Neutral, Disagree, or Strongly Disagree. The objective is to obtain 90 percent or greater of total responses in the combined Agree/Strongly Agree categories. The first year of full implementation of the Satisfaction Surveys was FY 2014. A sixth question, added to the survey in FY 2019, ascertains if the patron's quality of life has been enhanced by their participation.

RCC participation totals are calculated over a calendar year to include the four full seasons of RCC programming. Overall, participation in RCC's FY 2021 cycle of programs was 52,056. This number does not include participation in programs, events or activities offered through RCC's Facility Rentals services which adds an estimated 23,769 participants. During 2020, RCC facilities were unavailable to the public from March 16 to July 5. When reopened on July 6, access and participation were severely limited by capacity levels established to permit full social distancing (either six feet or 10 feet between patrons and instructors, or attendees at theatre events and rental events).

When more typical programming circumstances are restored, the target RCC participation total will be at or near the 200,000 level until new facilities are available for program/service delivery. Given that Facility Rentals services are provided only after programmed and partnered activities are scheduled, the participation in this will fluctuate year to year depending on both the number of opportunities for rentals and their purpose. Results for FY 2022 will continue to reflect the impact of COVID-19 on RCC participation totals.

Another key area of focus for the Five-Year Strategic Plan is on Collaboration and Partnerships. This enables Small District 5 resources to be deployed beyond RCC's walls to serve constituents more effectively. The performance measurement goal addressing this area of focus is the number of partnering organizations from among Reston providers and Fairfax County government agencies (or nonprofit organizations) serving the Reston community, whose efforts align with RCC's mission.

Administration

Online registration was successfully launched in FY 2014. Patron utilization of online purchasing for enrollment in RCC offerings in its first years of adoption grew much faster than the targeted 15 percent per year increase. The overall objective for the Strategic Plan is to achieve a level of 50 percent or more of all transactions in registered enrollment and ticketing accomplished via the Internet, hence the Performance Measure metric now reflects that goal.

Online registration for FY 2021 was 53.3 percent of all registered activity.

The actual number of community-based partners in FY 2021 was 46. Although programming across the community was severely curtailed by COVID-19, RCC maintained relationships with its partners and developed new ways to deliver content and support without gatherings or open facilities.

For patron satisfaction surveys, the goal is to obtain 90 percent or greater of responses in the Agree/Strongly Agree categories. In Administration, the service delivery measured by the Customer Satisfaction surveys is for Facility Rentals. Five of six measurable categories surpassed the 90 percent target and were at or above 95 percent. The sixth category generated many "not applicable" responses as people do not view rental of space as contributing to skills or life enhancement.

Arts and Events

The Arts and Events department offers a wide range of professional and community-based arts performances and experiences. RCC offers classes and workshops in the performing and visual arts, sponsors or co-sponsors festivals and outdoor activities, and presents fine arts exhibits. The Arts and Events team provides support for partner community arts organizations, as well as programs, workshops and performances in Reston schools.

Prior to the pandemic, three performances in the Professional Touring Artist Series were attended by 302 audience members. During the pandemic impacts, the CenterStage technical staff provided expertise in creating and uploading 42 videos to the RCC YouTube channel and livestreamed 16 different events including Meet The Artists concerts presented through the Osher Lifelong Learning Institute. Nine outdoor concerts were attended by 1,655 people in compliance with public health requirements.

RCC offered Zoom programs presented jointly with Tephra ICA (formerly GRACE) that generated 30 to 40 participants per event. The Thanksgiving Food Drive was redesigned for social distancing, and 78 volunteers over four shifts and two days still managed to sort 4,250 pounds of food and $485 in gift cards to donate to Cornerstones. The Annual Gifts from the HeART shopping event was transformed into a virtual shopping directory. During the holiday season, seven concerts were presented outdoors at Reston Town Center for more than 700 people total. Professional Touring Artists such as Lúnasa, Regina Carter and Michael Twitty performed to small but very grateful audiences in the winter and spring of 2021.

Aquatics

The RCC Terry L. Smith Aquatics Center offers year-round instructional, fitness, water safety and recreational swimming options in addition to rentals and therapeutic aquatics offerings. In 2020, there were 14,653 visits to the RCC swimming pool and spa. Enrollment in registered class offerings dropped by 77 percent from 2,515 to 581 due to the combination of the facility renovation and COVID-19 impacts. Open or lap swimming visits dropped from 34,497 to 14,072 visits.

RCC's community-wide, land-based water safety program, DEAP (Drowning Education and Awareness Program), provided employment certification training and group water safety presentations for Reston patrons and organizations, including the Reston Swim Team Association coaches. Swim team and other group rental reservations for RCC's Terry L Smith Aquatics Center remain an important layer of programming and cost center revenue performance. Rental revenue exceeded adjusted targets by 55 percent.

Overall demand in Reston for aquatics programs remains very strong as demonstrated by the addition of other commercially available water exercise and fitness options as well as lesson offerings. New RCC programming, including aqua aerobics offerings six days a week and increased swim lessons time, will continue to draw more pool usage while also providing rental abilities to our community partners, including South lakes High School, Reston Masters Swim Team, and the Reston Swim Team Association winter swim program

Leisure and Learning

The Leisure and Learning team engages patrons from birth to their wisdom years in thousands of different enriching, educational, entertaining and healthy living programs. This team had to make many pivots due to the COVID-19 pandemic. Prior to RCC’s closure in mid-March 2020, the January Reston Summer Camp Expo had 24 exhibitors and 309 attendees. The Spring Flea Market in early March hosted 314 attendees. A new intergenerational program, Reston Plays Games, debuted and more than 100 patrons celebrated the Lunar New Year with RCC.

After RCC buildings closed, Leisure and Learning stayed in touch with patrons by making friendly calls to adults over the age of 70 who were living alone and sent more than 100 notecards letting patrons know that they were not forgotten. The Good Neighbors program delivered five boxes of handmade wooden toys to Cedar Ridge Community Center. Staff supported food deliveries to Hunters Woods and Lake Anne Fellowship Houses and supported school supply distributions throughout Reston. Summer camp offerings were completely redesigned and then ultimately were not offered, and all other summer 2020 programs were constrained by the realities of COVID-19.

Overall participation for Leisure and Learning was 6,997 which was a nearly 76 percent drop from the prior year.

During the period most impacted by COVID-19, Osher Lifelong Learning Programs (OLLI) provided content over Zoom, RCC patrons could choose to watch from home or in-person in the Jo Ann Rose Gallery. Enrichment programs were conducted on Microsoft Teams and Fitness instructors began in-person classes with required public health protocols. The online content remains a valuable resource to patrons who aren't yet comfortable venturing out for in-person programming.

One Fairfax

Reston Community Center has been engaged with achieving equitable outcomes for programs and services for many years. For more than two decades, programming for Reston's annual Dr. Martin Luther King Jr. Birthday Celebration has focused on both celebrating past civil rights movement accomplishments, and continuing the work required to achieve Dr. King's goals. The theme has been "Are We Keeping the Promise?" Over the years, RCC has expanded that discussion to all seasons of program offerings.

Similarly, RCC's Fee Waiver Program has been implemented to reduce the impacts of income inequality for 30-plus years. It was expanded in 2016 and again in 2020 to provide broader eligibility parameters to support families as they transition to greater economic success but remain less able to participate in RCC programs because of limited resources. In ways both direct and subtle, RCC seeks to display the positive impact of Reston's diversity and to promote the elements of One Fairfax on a variety of fronts. These are listed here with accompanying highlights to illustrate the breadth and depth of RCC's commitment to the One Fairfax policy

RCC Program or Service	Performance Metric
Fee Waiver Program	FY 2021: 123 households; 184 members; The amount of $9,717.15 represents the value used; $8,933.85 represents the value of canceled use due to COVID-19.
Equity Matters Programming	FY 2021 programs offered were 26 in number with only 15 occurring in-person, 6 delivered over livestreaming platforms and the remaining 5 were canceled to be rescheduled when pandemic conditions wouldn't inhibit their safe offering.
Opportunity Neighborhood	RCC is an active community partner; offsite programming is delivered to the communities served by Opportunity Neighborhood in Reston. During the pandemic months, RCC staff coordinated and/or marketed drives for vaccination clinics at partner sites, school supplies, food support and socialization events outdoors.
Other Strategies	RCC publications are deliberately designed to feature actual program participants reflecting the community's diversity. Board engagement and participation recruitment is focused on diverse representation. Multilingual Customer Service and other team members serve patrons who speak Chinese, Spanish, Urdu and Russian.

Fairfax County Strategic Plan

As Fairfax County government embarks on a significant strategic planning initiative, RCC will support the work anticipated in the theme areas of: Cultural and Recreational Opportunities, Education and Lifelong Learning, Effective and Efficient Government, Health and Environment, Housing and Neighborhood Livability, and the other themes in intersecting areas. The obvious concentration for RCC is the "Cultural and Recreational Opportunities" theme area, but significant effort occurs in other theme areas as well. Some key metrics related to Strategic Plan objectives pursued by RCC include:

- Commission for Accreditation of Park and Recreation Agencies (CAPRA) accreditation which was achieved by the agency in October 2020.
- Completion of comprehensive needs analysis to determine community priorities for programming, communications and facility development that was completed in FY 2021. The survey results were delivered to the community in February 2020.
- Contributions to establishment of a Master Arts Plan for Facilities and Public Art for Fairfax County (FY 2021, FY 2022).
- Customer satisfaction surveys for all RCC programs and services (ongoing).
- Establishment of a comprehensive community calendar of events and activities for Reston. (FY 2022, FY 2023).
- Successful accomplishment of Reston Community Center Strategic Plan 2016-2021 goals (through October 2021).
- Establishment of new planning and strategic direction documents for 2021-2026 (FY 2022).

Reston Community Center anticipates providing extensive support to Fairfax County's Strategic Plan in the years ahead to serve the community of Reston as comprehensively, efficiently and effectively as possible.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Administration						
Number of community-based partners to deliver programs and services to Reston	42	46	35	46	35	35
On-Line registration percentage	51.00%	56.97%	50.00%	53.30%	50.00%	50.00%
High Quality	99%	96%	90%	100%	90%	90%
Reasonable Cost	97%	99%	90%	93%	90%	90%
Clean Accessible	97%	99%	90%	100%	90%	90%
Employees Helpful/Courteous	95%	92%	90%	93%	90%	90%
Recommend RCC	96%	97%	90%	100%	90%	90%
Enhance life/Skills	NA	NA	90%	79%	90%	90%
Arts and Events						
High Quality	99%	98%	90%	99%	90%	90%
Reasonable Cost	98%	96%	90%	98%	90%	90%
Clean/Accessible	99%	98%	90%	98%	90%	90%
Employees Helpful/Courteous	98%	96%	90%	96%	90%	90%
Recommend RCC	100%	98%	90%	99%	90%	90%
Enhance life/Skills	NA	NA	90%	96%	90%	90%

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Aquatics[1]						
High Quality	92%	NA	90%	96%	90%	90%
Reasonable Cost	100%	NA	90%	96%	90%	90%
Clean/Accessible	100%	NA	90%	96%	90%	90%
Employees Helpful/Courteous	100%	NA	90%	93%	90%	90%
Recommend RCC	100%	NA	90%	94%	90%	90%
Enhance Life/Skills	NA	NA	90%	89%	90%	90%
Leisure and Learning						
High Quality	97%	95%	90%	91%	90%	90%
Reasonable Cost	96%	97%	90%	98%	90%	90%
Clean/Accessible	98%	97%	90%	97%	90%	90%
Employees Helpful/Courteous	96%	94%	90%	97%	90%	90%
Recommend RCC	91%	97%	90%	99%	90%	90%
Enhance Life/Skills	NA	NA	90%	88%	90%	90%

[1] The Aquatics Center was closed for construction during FY 2020 and therefore no performance measures were collected in that category in that year. It should also be noted that the enhancing life and skills portion of the survey was not introduced until FY 2021.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$5,601,418**	**$4,013,714**	**$7,472,208**	**$6,009,153**
Revenue:				
Taxes	$8,767,801	$8,930,260	$8,930,260	$8,930,260
Interest	21,901	15,870	15,870	15,870
Vending	174	1,600	1,600	1,600
Aquatics	192,532	51,945	51,945	403,934
Leisure and Learning	60,319	178,700	178,700	352,500
Rental	50,196	102,435	102,435	181,000
Arts and Events	78,781	194,346	194,346	263,081
Total Revenue	**$9,171,704**	**$9,475,156**	**$9,475,156**	**$10,148,245**
Total Available	**$14,773,122**	**$13,488,870**	**$16,947,364**	**$16,157,398**
Expenditures:				
Personnel Services	$5,234,903	$5,737,288	$6,093,046	$6,217,239
Operating Expenses	1,638,556	2,703,991	3,158,028	3,031,577
Capital Equipment	0	0	6,590	0
Capital Projects	427,455	210,500	1,680,547	357,500
Total Expenditures	**$7,300,914**	**$8,651,779**	**$10,938,211**	**$9,606,316**
Total Disbursements	**$7,300,914**	**$8,651,779**	**$10,938,211**	**$9,606,316**
Ending Balance[1]	**$7,472,208**	**$4,837,091**	**$6,009,153**	**$6,551,082**
Maintenance Reserve	$1,100,604	$1,137,019	$1,137,019	$1,217,789
Feasibility Study Reserve	183,434	189,503	189,503	202,965
Capital Project Reserve	3,500,000	3,500,000	3,500,000	3,500,000
Economic and Program Reserve	1,632,886	10,569	10,569	1,630,328
Unreserved Balance	1,055,284	0	1,172,062	0
Tax Rate per $100 of Assessed Value	**$0.047**	**$0.047**	**$0.047**	**$0.047**

[1] The fund balance in Fund 40050, Reston Community Center, is maintained at adequate levels relative to projected personnel and operating requirements. The available fund balance is divided into four reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming, funds for future capital projects, and funds for economic and program contingencies. The Maintenance Reserve is equal to 12 percent of total revenue, the Feasibility Study Reserve is equal to 2 percent of total revenue, and the Capital Project Reserve has a limit of $3,500,000 beginning in FY 2021.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
RCC - CenterStage Theatre Enhancements (CC-000008)	$752,522	$222,378.81	$135,370.08	$27,500
RCC - Facility Enhancements (CC-000002)	1,714,163	36,980.56	74,528.66	0
RCC - Natatorium Projects (CC-000009)	6,729,246	136,465.06	930,201.43	0
Reston Arts Venue (CC-000024)	110,000	0.00	110,000.00	0
Reston Community Center Improvements (CC-000001)	2,665,269	31,631.00	430,446.49	330,000
Total	**$11,971,200**	**$427,455.43**	**$1,680,546.66**	**$357,500**

Fund 40060: McLean Community Center

Mission

The mission of the McLean Community Center (MCC or the Center) is to provide a sense of community by undertaking programs; assisting community organizations; and furnishing facilities for civic, cultural, educational, recreational, and social activities apportioned fairly to all residents of Small District 1A, Dranesville.

Focus

Fund 40060, McLean Community Center, fulfills its mission by offering a wide variety of civic, social, and cultural activities to its residents, including families, local civic organizations, and businesses.

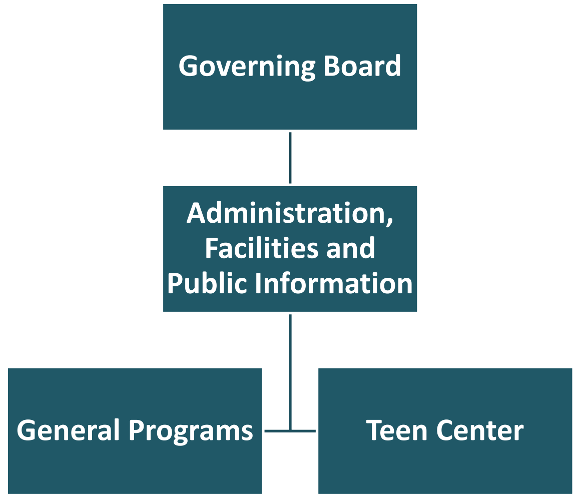
MCC offers classes and activities such as aerobics, music, art, and dance for all ages at nominal fees to the residents of Small District 1A. Special events and seasonal activities such as McLean Day, Fourth of July, Summer Camp, and outdoor concerts are held at MCC, local schools and parks. The Alden Theatre presents professional shows, films, and a variety of entertainment for children and adults, including educational speaker sessions, community arts theatre and music productions. The Old Firehouse is a popular teenage social and recreation center in downtown McLean, operated by the Center. Teens can enjoy their time at the Teen Center after school, during school breaks and at Friday Night Activities and events.

Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1A, Dranesville. The Small District 1A real estate tax rate for FY 2023 will remain at $0.023 per $100 of assessed real property value. Other revenue sources include program fees, rental income, and interest on investments. Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually. MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.

The MCC Governing Board and staff have developed and refined an annual plan which directs the expansion of the agency's functions for the next year. MCC will train staff to provide information to enhance the Center's capability for printed and online information on community activities. MCC also seeks to develop programs that increase community involvement of all age groups. Residents and businesses will be included in identifying McLean's community needs and MCC staff will analyze those needs to determine potential areas of expanded programming.

At its meeting on February 27, 2013, the Governing Board of the McLean Community Center approved a motion to pursue the renovation and expansion of the MCC's nearly 40-year-old facility. The Capital Facilities Committee of the MCC Governing Board engaged in a feasibility study to evaluate the renovation and expansion options. The renovation of the facility was completed in January 2019.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,275,277	$3,680,405	$3,725,629	$4,060,877
Operating Expenses	994,267	2,265,625	2,408,114	2,671,950
Capital Projects	537,401	400,000	763,302	1,100,000
Total Expenditures	**$4,806,945**	**$6,346,030**	**$6,897,045**	**$7,832,827**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	32 / 29.2	32 / 29.2	32 / 29.2	34 / 31.2

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$182,953**

An increase of $182,953 in Personnel Services includes $132,649 for a 4.01 percent market rate adjustment (MRA) for all employees and $50,304 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Other Post-Employment Benefits **($16,593)**

A decrease of $16,593 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Programmatic Adjustments **$620,437**

An increase of $620,437, includes $214,112 in Personnel Services and $406,325 in Operating Expenses to support projected program operations in FY 2023. In addition, 2/2.0 FTE new positions, including a network analyst position and an administrative support position, are included to support expanded activities within the community center.

Capital Projects **$700,000**

An increase of $700,000 in Capital Projects, for a total of $1,100,000 in FY 2023, is included to support improvements to the facility, including a roof replacement, projector, and electric vehicle charging stations.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$551,015**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $551,015, including $45,224 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $505,791 is due to $363,302 in unexpended project balances and $142,489 in operating costs mainly attributable to park and recreational equipment.

Cost Centers

The cost centers in Fund 40060, McLean Community Center, are: Administration, Facilities and Public Information; General Programs composed of instruction classes, special events, performing arts, visual arts, and youth activities; and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.

Administration, Facilities and Public Information

The Administration, Facilities and Public Information Cost Center administers the facilities and programs of the McLean Community Center, assists residents and local groups' planning activities, and provides information to residents to facilitate their integration into the life of the community.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$2,616,875	$2,634,413	$3,094,083	$3,712,539
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	17 / 14.7	17 / 14.7	17 / 14.7	19 / 16.7

General Programs

The General Programs Cost Center provides programs and classes to McLean Community Center district residents of all ages to promote personal growth and sense of community involvement.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$1,825,476	$3,024,400	$3,094,002	$3,404,877
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	13 / 12.5	13 / 12.5	13 / 12.5	13 / 12.5

Teen Center

The Teen Center Cost Center provides a safe recreational and productive environment for local youth in grades 7 through 12 to promote personal growth.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$364,594	$687,217	$708,960	$715,411
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	2 / 2	2 / 2	2 / 2	2 / 2

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

ADMINISTRATION, FACILITIES AND PUBLIC INFORMATION – 19 Positions			
Administration			
1	Executive Director	3	Administrative Assistants IV
1	Financial Specialist II	1	Administrative Assistant II
1	Administrative Associate [+1]	1	Network/Telecom Analyst [+1]
1	Administrative Assistant V		
Facilities			
1	Chief Building Maintenance Section	5	Facility Attendants I, 5 PT
1	Park/Recreation Assistant		
Public Information			
1	Communications Specialist II		
2	Communications Specialists I		
GENERAL PROGRAMS – 13 Positions			
Instruction & Senior Adult Activities			
1	Park/Recreation Specialist III	1	Administrative Assistant III
1	Park/Recreation Specialist II		
Special Events			
1	Park/Recreation Specialist II		
1	Park/Recreation Specialist I		
Performing Arts			
1	Theatrical Arts Director	1	Administrative Assistant IV
1	Theatre Technical Director	1	Facility Attendant II
1	Asst. Theatre Technical Director	1	Facility Attendant I, PT
1	Park/Recreation Specialist I		
Youth Activities			
1	Park/Recreation Specialist I		
TEEN CENTER – 2 Positions			
Instruction & Senior Adult Activities			
1	Park/Recreation Specialist II		
1	Park/Recreation Specialist I		
+	**Denotes New Position(s)**		
PT	**Denotes Part-time Position(s)**		

Performance Measurement Results

The McLean Community Center (MCC) facilities play an important part in the greater McLean area by providing places for MCC to hold its programs, classes and meetings; serving as the home for the McLean Project for the Arts and community arts groups; and offering meeting and event space for residents and community organizations.

In FY 2021, the total number of patrons using the Center was down, compared to 2020 and 2019, due to the COVID-19 pandemic. The COVID-19 pandemic had a significant impact on Special Events, Senior and Adult activities, and Performing Arts activities. Total Patrons using the center in FY 2021 dropped by 56.3 percent as compared to FY 2020.

In FY 2020, the Teen Center weekday participants increased from FY 2019 by 9.4 percent, while weekend participants dropped by 79.3 percent. The total number of patrons using the center in FY 2022 is estimated to increase 457.1 percent as compared to FY 2021.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Administration, Facilities and Public Information						
Percent change in patrons using the Center	48.8%	(49.4%)	(52.2%)	(56.3%)	457.1%	5.9%
General Programs						
Percent change in participation in classes and Senior Adult activities	29.5%	(21.5%)	(71.4%)	(62.3%)	241.5%	1.4%
Percent change in participation at Special Events	162.9%	(86.0%)	(37.8%)	88.5%	261.1%	1.2%
Percent change in participation at Performing Arts activities	(41.3%)	14.6%	(38.1%)	(54.5%)	201.5%	7.7%
Percent change in participation at Youth Activities	(39.7%)	10.3%	(53.2%)	(40.9%)	184.9%	25.7%
Teen Center						
Percent change in weekend patrons	20.3%	(79.3%)	(50.0%)	(100.0%)	1,500.0%	33.3%
Percent change in weekday patrons	(14.5%)	9.4%	(65.3%)	(81.8%)	584.8%	21.2%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$6,059,796**	**$5,170,823**	**$6,531,813**	**$5,630,070**
Revenue:				
Taxes	$5,034,090	$4,855,237	$4,855,237	$5,636,842
Interest	19,338	85,000	85,000	20,000
Rental Income	13,954	83,070	83,070	80,670
Instructional Fees	143,108	450,000	450,000	467,300
Performing Arts	13,424	144,140	144,140	114,550
Special Events	394	62,900	62,900	53,400
Youth Programs	3,306	113,050	113,050	138,910
Teen Center Income	24,070	189,000	189,000	212,500
Visual Arts	26,630	0	0	0
Miscellaneous Income	648	12,905	12,905	8,655
Total Revenue	**$5,278,962**	**$5,995,302**	**$5,995,302**	**$6,732,827**
Total Available	**$11,338,758**	**$11,166,125**	**$12,527,115**	**$12,362,897**
Expenditures:				
Personnel Services	$3,275,277	$3,680,405	$3,725,629	$4,060,877
Operating Expenses	994,267	2,265,625	2,408,114	2,671,950
Capital Projects	537,401	400,000	763,302	1,100,000
Total Expenditures	**$4,806,945**	**$6,346,030**	**$6,897,045**	**$7,832,827**
Total Disbursements	**$4,806,945**	**$6,346,030**	**$6,897,045**	**$7,832,827**
Ending Balance[1]	**$6,531,813**	**$4,820,095**	**$5,630,070**	**$4,530,070**
Equipment Replacement Reserve[2]	$105,579	$119,906	$119,906	$0
Capital Project Reserve[3]	5,901,234	4,175,189	4,985,164	3,530,070
Operating Contingency Reserve[4]	525,000	525,000	525,000	1,000,000
Tax Rate per $100 of Assessed Value	**$0.023**	**$0.023**	**$0.023**	**$0.023**

[1] The Ending Balance fluctuates due to adjustments in revenues and expenditures, as well as carryover of balances each fiscal year.

[2] The Equipment Replacement Reserve had been established by the McLean Community Center Governing Board to set aside funding for future equipment purchases at 2 percent of total revenue. Beginning in FY 2023, this amount will be included in the Capital Project Reserve.

[3] The Capital Project Reserve is primarily for the Renovation of the McLean Community Center (MCC). The MCC Board has authorized utilizing an amount of $8.0 million over a multiyear period for the renovation. The Capital Project Reserve also funds other capital projects for MCC and the Old Fire House Teen Center.

[4] The Operating Contingency Reserve has been established by the MCC Governing Board to set aside cash reserves for operations as a contingency for unanticipated expenses and fluctuations in the center's revenue stream. The amount was increased to $1,000,000 starting in FY 2023.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
McLean Community Center Improvements (CC-000006)	$7,027,829	$472,896.10	$666,311.93	$1,100,000
Old Firehouse Improvements (CC-000018)	190,975	64,505.00	96,990.00	0
Total	**$7,218,804**	**$537,401.10**	**$763,301.93**	**$1,100,000**

Fund 40070: Burgundy Village Community Center

Mission

To provide and maintain a facility for the citizens of the Burgundy Village district so they may have an opportunity to plan, organize, and implement recreational, social, and civic activities.

Focus

Fund 40070, Burgundy Village Community Center, was established in 1970, along with a special tax district, to finance the operations and maintenance of the Burgundy Village Community Center for use by residents of the Burgundy Village Community. Residents of this district currently pay an additional $0.02 per $100 of assessed value on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill, and Burgundy Manor are included in the special tax district. Funding for Center operations and maintenance is derived from the tax district receipts, interest on Burgundy Village Community Center funds invested by the County, and rentals.

The Burgundy Village Community Center is used for meetings, public service affairs, and private parties. Residents of the Burgundy Village Community rent the facility for $75 per event while non-residents are charged $500 per event. There is no charge for community activities or meetings such as the Burgundy Civic Association, Neighborhood Watch, and community events sponsored by the Operations Board.

The Center is currently governed by a five-member Operations Board elected by the Burgundy Village Community residents.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,909	$21,160	$22,236	$22,010
Operating Expenses	3,598	25,646	39,533	25,646
Capital Equipment	0	0	65,170	0
Total Expenditures	**$7,507**	**$46,806**	**$126,939**	**$47,656**

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$850**

An increase of $850 in Personnel Services is included for a 4.01 percent market rate adjustment (MRA) for all employees, effective July 2022.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$80,133**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $1,076 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $79,057 is due to encumbered funding that was primarily for a new deck.

Performance Measurement Results

In FY 2021, rental engagements continued to be impacted by the global COVID-19 pandemic, as the center remained closed for rentals and community use for the majority of the fiscal year due to public health concerns. As a result, there was a significant decline in the number of rentals compared to FY 2020. The center opened for limited rental engagements in the latter part of FY 2021 while following strict COVID-19 protocols. In FY 2022, the facility has been open for public use and based on rental trends, it is anticipated that the number of rentals will resume to pre-pandemic levels. Staff will continue to monitor circumstances and public health guidance around the use of the facility for gatherings to ensure that residents are served in a safe manner.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Percent change in facility use to create a community focal point	850.4%	6.1%	41.3%	(70.2%)	336.1%	6.4%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$209,312**	**$117,299**	**$244,609**	**$201,889**
Revenue:				
Taxes	$32,830	$38,081	$38,081	$40,521
Interest	574	1,000	1,000	1,000
Rent	9,400	45,138	45,138	45,138
Total Revenue	**$42,804**	**$84,219**	**$84,219**	**$86,659**
Total Available	**$252,116**	**$201,518**	**$328,828**	**$288,548**
Expenditures:				
Personnel Services	$3,909	$21,160	$22,236	$22,010
Operating Expenses	3,598	25,646	39,533	25,646
Capital Equipment	0	0	65,170	0
Total Expenditures	**$7,507**	**$46,806**	**$126,939**	**$47,656**
Total Disbursements	**$7,507**	**$46,806**	**$126,939**	**$47,656**
Ending Balance[1]	**$244,609**	**$154,712**	**$201,889**	**$240,892**
Tax Rate per $100 of Assessed Value	**$0.02**	**$0.02**	**$0.02**	**$0.02**

[1] The Burgundy Village Community Center maintains fund balances at adequate levels relative to projected operation and maintenance requirements. These costs change annually; therefore, funding is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

Fund 40080: Integrated Pest Management Program

Mission

To suppress forest pest infestation and pests of public health concern throughout the County through surveillance, pest and insect control, as well as public information and education, so that none of the County tree cover is defoliated and human morbidity and mortality are minimized while protecting the environment.

Focus

Fund 40080, Integrated Pest Management Program, includes two separate programs – the Forest Pest Program (FPP) managed by Stormwater Services and the Disease-Carrying Insects Program managed by the Health Department. Integrated Pest Management (IPM) is an ecological approach to pest control that combines appropriate pest control strategies into a unified, site-specific plan. The goal of an IPM program is to reduce pest numbers to acceptable levels in ways that are practical, cost-effective, and safe for people and the environment. FPP focuses on preventing the spread of state approved forest insects and diseases in the County. DCIP focuses on protecting citizens from public health pests and maintaining a low incidence of the West Nile virus, Lyme disease, and other tick-borne diseases as the prevention of epidemics and spread of disease is one of the core functions of the Health Department.

A countywide tax levy financially supports Fund 40080 activities, and this levy is subject to change annually due to funding requirements based on the level of infestation. Since FY 2001, the Board of Supervisors approved tax rate has been $0.001 per $100 assessed value and has provided support for both the Forest Pest and the Disease-Carrying Insects Programs. In FY 2023, the same tax rate, along with the existing fund balance, will continue to support both programs. An amendment to the service district's enabling legislation in Appendix I of the County Code was approved by the Board of Supervisors at the May 7, 2019, Board of Supervisors Meeting to allow revenue collected by the fund to be used for removal and/or remediation of hazardous trees. Prior to this change, Appendix I of the County Code only allowed funds to be used for control of infestations of forest pests and disease-carrying insects and not for tree removal and/or remediation as a result of those pests. An increase to the service district tax rate has not been required as taxes levied after July 1, 2019, were sufficient for this new purpose.

Forest Pest Program

The Forest Pest Program is a cooperative program with the United States Department of Agriculture (USDA) Forest Service and the Virginia Department of Agriculture and Consumer Services (VDACS). VDACS maintains a list of insects that are eligible for control by this program. Currently, six insects and two diseases are listed: the gypsy moth, cankerworm, emerald ash borer, hemlock woolly adelgid, Asian long-horned beetle, spotted lanternfly, sudden oak death, and thousand cankers disease of black walnut. The proposed treatment plan and resource requirements for all listed pests are submitted annually to the Board of Supervisors for approval. The County may also be eligible for partial reimbursement for treatment costs from the federal government (if funding is available). Throughout the year, staff conducts an extensive outreach program with the goal of educating Fairfax County communities about pest suppression methods and measures that they may take to alleviate potential forest pest population infestations. As part of the FY 2023 Advertised Budget Plan, $300,000 of the FPP budget will be allocated to the removal and/or remediation of hazardous trees. This activity will be limited to instances where the hazard is a direct result of pests included in the list of insects and diseases eligible for control by the program. Additionally, $50,000 will be allocated for the removal and remediation of tree of heaven. Tree of heaven is a preferred host tree for spotted lanternfly and is thought to be an effective management strategy for minimizing the impact of this pest. The FPP is exploring a pilot program to find a partner to manage concerns with forest health effectively and address multi-disciplinary research questions that staff have limited resources to address.

Gypsy Moth

In FY 2021, gypsy moth (*Lymantria dispar*) caterpillar populations remained very low. There was no measurable defoliation reported in Fairfax County. Active control programs in conjunction with the naturally occurring fungal pathogen *Entomophaga maimaiga* may explain the extremely low gypsy moth populations in Fairfax County and other areas. Staff continues to monitor gypsy moth, but no control treatments have been applied in recent years. Gypsy moth populations are cyclical, and it is not uncommon for outbreaks to occur following dormant phases that are similar to current conditions in Fairfax County. Presently, the common name "gypsy moth" is being reconsidered by the scientific community to address cultural sensitivities.

Fall Cankerworm

Fall cankerworm (*Alsophila pometaria*) is an insect native to the eastern United States that feeds on a broad variety of hardwood trees. Periodic outbreaks of this pest are common, especially in older declining forest stands. The Mount Vernon, Mason, and Lee magisterial districts have, in recent years, experienced the most severe infestations and associated defoliation. Staff observed population outbreak levels in the winters of 2012 and 2013 and declining populations since 2014.

Since 2014, staff has received input from civic groups regarding the strategies that are used to implement the fall cankerworm control program. Based on community concerns, staff identified several approaches to gauge community sentiment about the treatment program and refine and improve the methods used to monitor and administer treatments. The following processes were undertaken in support of these efforts:

- Parasite and Egg Viability Study – Fall cankerworms have natural predators that can be influential in their population levels. One explanation for outbreak populations in these areas is a lack of predators such as *Telenomus* (*T.*) *alsophilae*, an egg parasitoid wasp. Measuring the viability (successful larval hatch) of these eggs can provide insight into existing population control factors such as parasites, predators, and adult nutrition quality. The purpose of this survey was to monitor for the presence of *T. alsophilae* as well as measure overall fall cankerworm egg viability in Fairfax County as indicators of population trends.

- During the 2020-2021 season, staff found very few egg samples; this is likely due to low population levels. Over the past five years of the study, there has been an observed reduction in egg viability along with a steady parasitism rate by *T. alsophiae*, which suggests that the population of fall cankerworms remains low, causing no detectable defoliation. The data acquired from this survey assists staff to better understand overall cankerworm population dynamics in Fairfax County as well as locating areas of concern for monitoring and potential control in the subsequent years.

- Defoliation Survey – FPP conducted an extensive defoliation survey to measure the damage caused by fall cankerworm in 2020. The purpose of this survey was to determine those areas of Fairfax County where fall cankerworm larvae have impacted the County's urban forest resources through foliar feeding and to quantify this feeding damage as a percentage of canopy defoliated. The data acquired from this survey contributed to knowledge of overall cankerworm population dynamics in Fairfax County as well as locating areas of concern to be targeted in the ensuing year's fall cankerworm banding survey.

The defoliation surveys for fall cankerworm were done in grids in the known areas of fall cankerworm activity in the southeastern portion of the County. Defoliation was quantified using a visual survey at each grid point. The results of this survey indicated that there was no significant defoliation from fall cankerworm in calendar year 2021.

Fall cankerworm populations have decreased in recent years and no treatment was required in calendar year 2021. Staff anticipates no aerial treatment program in FY 2022. The FY 2023 budget provides capacity to treat 500 acres of ground treatment and up to 5,000 acres of aerial treatment, should insect surveys conducted between November 2022 and January 2023 indicate the need.

Emerald Ash Borer

The emerald ash borer (EAB), Agrilus planipennis, is an exotic beetle introduced from Asia and was first discovered in the state of Michigan in the early 2000s. This beetle attacks ash trees (*Fraxinus sp.*) and can cause mortality in native ash species in as little as two years. Recently, researchers in Ohio also observed EAB attacking white fringetree (*Chionanthus virginicus*), a close relative of ash. In July 2008, two infestations of emerald ash borer were discovered in Fairfax County. The USDA's Science Advisory Council did not recommend eradication in Fairfax County. The recommendation was based on the consistent lack of success of eradication programs in other eastern states. On July 11, 2008, the County was put under federal quarantine for emerald ash borer. Subsequently, interstate movement of ash wood and ash wood products from Fairfax County was regulated, including all ash firewood, nursery stock, green lumber, waste, compost, and chips. During the summer of 2012, VDACS found EAB in many other areas of the state, and all of Virginia became subject to state and federal quarantines. Movement of ash wood and products is permitted only within the contiguous multi-state, federal quarantine area.

Trapping efforts revealed that beetle populations extend to all areas of Fairfax County. Staff is responsible for educating the public on how to manage the impending mortality and replacement of many thousands of ash trees. Education efforts emphasize hiring a private contractor to remove dead and dying trees and options for effective pesticides that may conserve ash trees in the landscape.

In March 2015, the Board of Supervisors authorized staff to begin a control program for EAB on trees on publicly owned land, including fire stations, parks, schools, and libraries. Since 2015, staff have treated roughly 200 ash trees for EAB. Yearly assessments are made on treated trees to evaluate their health and crown conditions based on parameters set in the EAB Management Plan.

Since 2016, FPP has made efforts to request and release emerald ash borer parasitoid wasps from the USDA: *Oobius agrili, Spathius agrili, and Tetrasticus planipennisi.* As part of the release process, an inventory was conducted of ash stands within the County, including a survey of regional park land by boat along the Occoquan River. Several potential sites were identified, and the FPP has released emerald ash borer parasitoid wasps in several County properties. In accordance with the EAB parasitoid release agreement, staff will continue to monitor and report on the establishment of these wasps as part of a national network at www.mapbiocontrol.org. FPP planted ash seedlings in release sites in an effort to reestablish the County ash population in calendar year 2021. Staff will continue to identify additional areas that qualify for parasitoid release. The wasps were produced and supplied from the USDA's Animal and Plant Health Inspection Service (APHIS) at the Plant Protection and Quarantine (PPQ) EAB Parasitoid Rearing Facility in Brighton, Michigan. For more information on the parasitoids, please call 866-322-4512.

Thousand Cankers Disease

In August 2010, a new disease was detected in black walnut trees (*Juglans nigra*) in Tennessee. During the spring of 2011, the same disease was observed near Richmond, Virginia. The disease complex called thousand cankers disease (TCD) is the result of an association of a fungus (*Geosmithia morbida*) and the walnut twig beetle (WTB) (*Pityophthorus juglandis*) native to the southwestern United States. This disease complex causes only minor damage to western walnut species; however, Eastern black walnut trees are very susceptible and infested trees usually die within a few years. Staff established monitoring sites for the WTB during the summer of 2012. WTB and disease symptoms were found in the County and VDACS was petitioned to include TCD on the list of organisms that can be controlled by service districts in Virginia. Following disease discovery, VDACS listed Fairfax County under quarantine that prohibited the transportation of walnut wood and its products. The FPP will continue to monitor walnut tree health and educate homeowners on this condition. Recently, staff learned that statewide and regional efforts yielded no WTB in traps deployed. To monitor the insect's presence more closely, staff deployed WTB traps in confirmed locations for calendar year 2020. WTB was positively identified from the traps that were deployed. Staff continue to monitor walnut tree health and follow the disease status elsewhere in Virginia.

Sudden Oak Death

Sudden oak death is caused by a fungus (*Phytophtora ramorum*) that has resulted in wide-scale tree mortality in the western United States since 1995. Fortunately, this disease has been found only in isolated locations in the eastern United States and officials feel that these infestations have been contained. Diligent monitoring is critical in slowing the spread of this disease and testing methods have been developed. Consequently, staff has implemented these monitoring methods in areas of the County where nursery stock that could have been shipped from areas known to have the pathogen is being sold. Staff continue to educate private and public groups on this disease and its control.

Asian Longhorned Beetle

The Asian longhorned beetle (ALB) (*Anoplophora glabripennis*) is an invasive, wood-boring beetle that, like EAB, has the potential to have drastic economic and social impacts should it be introduced in Fairfax County. The larvae will infest and kill trees by boring into the heartwood of a tree and disrupting its nutrient flow. Imported into the United States via wood packing material used in shipping, infestations of ALB in or near Chicago, New York, Boston, and Ohio have been discovered since the mid-1990's. In June 2020, an infestation was found in Hollywood, South Carolina. These pests will infest many hardwood tree species but prefer maple species, one of the predominant trees in Fairfax County's urban forest ecosystem. According to the United States Forest Service, most of the infestations found in the United States have been identified by tree care professionals and informed homeowners. Staff has developed a basic management plan to address such monitoring and outreach for this invasive species.

Hemlock Woolly Adelgid

Hemlock woolly adelgid (HWA) (*Adelges tsugae*) is a sap-feeding insect that infests and eventually kills hemlock trees. Staff employ various control options for this pest, including injected pesticide treatments and releasing predatory insects that feed on HWA. Native eastern hemlock is relatively rare in Fairfax County. The rarity of this tree species and the natural beauty that it imparts make it worthy of protection. Staff will continue to inventory the County and identify the natural stands of eastern hemlock. Staff continued to manage trees in two native stands, the Dranesville and Springfield magisterial districts. Staff monitored the condition of treated hemlocks in calendar year 2021. Staff is continuing to research management options for hemlocks and HWA.

Spotted Lanternfly

Spotted lanternfly (SLF) (*Lycorma delicatula*) is an insect native to Asia and was found in suburban Philadelphia, Pennsylvania, in 2014. In January 2018, this insect was found in Frederick County, Virginia, and since then it has been found in many other localities in Virginia. Due to the destructive nature of this pest, VDACS in cooperation with UDSA APHIS have begun eradication efforts in areas with known infestation.

VDACS has established a quarantine for Warren County, Clarke County, and Frederick County, Virginia, as well as the City of Winchester, Virginia. Under the quarantine, the movement of articles capable of transporting spotted lanternfly is restricted. This insect feeds on a broad range of host trees and has a strong preference for tree of heaven (*Ailanthus altissima*). Tree of heaven is an invasive tree species and native to Asia. This insect is not known to be in Fairfax County but has the potential to cause an impact if it were to become established here. Staff monitored for this insect and inventoried tree of heaven in high-risk introduction areas in calendar year 2021. The removal of tree of heaven could minimize the negative impact of this pest once it arrives. The FPP is conducting a pilot program to remove tree of heaven on County properties.

Staff anticipates the need for significant public education and community engagement will be in high demand once spotted lanternfly is established in the County. Given the broad host range for this pest, Urban Forest Management Division (UFMD) anticipates most residents in the County will be impacted. Given current staffing, FPP may not be able to meet the demand for an effective outreach program.

Quarantine Status

Agricultural quarantines are implemented for invasive pests to eradicate or slow their spread. The quarantines currently in effect in Fairfax County are intended to slow the spread of the target insects and not intended to eradicate them. In the United States, eradication is only attempted when an invasive species is discovered early, and its populations are small enough to be contained. There are no set end dates to the quarantines in Fairfax County.

Typically, a quarantine is established by a state and by the USDA on a county-by-county basis. Once a sufficiently large enough area is infested, the state will determine that all the state is generally infested, and the issue is taken over by USDA. Forest pest quarantines are not an unusual or a historically recent method of controlling the spread of pests. The gypsy moth was first quarantined by state and federal governments in 1912 and continues to be quarantined today. Research has proven that by slowing the spread of an invasive insect, uninfested localities can avoid the extraordinary costs of attempting to control it.

Emerald ash borer was first quarantined in Northern Virginia in 2008. Since that time, numerous sites around the state have been confirmed as infested with EAB. In the summer of 2012, the Virginia Department of Agriculture and Consumer Services determined that the entire state was generally infested and became part of the USDA quarantine; however, the USDA removed the federal domestic EAB quarantine regulations effective January 14, 2021, because the domestic quarantine was not proven effective in stopping its spread.

Thousand cankers disease is spread by a tiny bark beetle and is very difficult to detect. Staff found the bark beetle in Fairfax County in the summer of 2012, and VDACS implemented a statewide quarantine of all walnut products. There is no existing federal regulation regarding TCD.

Spotted Lanternfly is not yet known to be found in Fairfax County. In January 2018, this insect was found in Frederick County, Virginia, and since then it has been found in many other localities in the commonwealth. VDACS has established a quarantine for Warren County, Clarke County, Frederick County, Virginia, as well as the City of Winchester, Virginia. Under the quarantine, the movement of articles capable of transporting spotted lanternfly is restricted. Unfortunately, SLF has been found around the Mid-Atlantic including Pennsylvania, West Virginia, Maryland, and Delaware. All states with known SLF infestations have their own quarantine in hopes to limit the spread of this pest.

Outreach

The FPP conducts and participates in multiple outreach and education efforts. Staff fosters an appreciation for trees and the urban forest to inspire citizens, County agencies, and the development industry to protect, plant, and manage greenscape resources. Targeted audiences for education and training include Fairfax County Public Schools, County staff, citizen scientists, homeowner's associations, and natural resource professionals. Through public events such as Fairfax County Earth Day Celebration, Fall for Fairfax, and town hall meetings, staff educate the public about the County's urban forest resources and programs. Staff develop hands-on activities and displays that help convey the importance of the stewardship of the County's natural resources.

Staff reaches out to students in the County through various school programs which encourage students to advocate for protection and support of the County's urban forest. FPP education programs include:

- **Alien Invaders** - Staff introduces native and invasive species. Students learn what qualities make invasive species destructive and how to reduce their impacts on the landscape.

- **Career Day** - Students learn what an urban forester is and the importance of protecting the County's urban forest.

- **Meaningful Watershed Experience** - Staff explain the importance of an urban forest and how it impacts stormwater runoff at Hidden Oaks Nature Center.

- **Science Fairs** - Urban foresters judge high school science fairs and discuss students' projects.

- **Tree Planting** - Students learn about the value of trees and how to properly plant them.

- **Trees Please** - Students learn about the value of trees and simple measures they can take to protect them.

- **Tree-ting Your Water** - How Trees Act as Nature's Water Filtration and Storage System: an interactive activity to engage 5th grade students on how water is filtered through various substrates: sand, gravel, clayey topsoil, turf, and a simulated forest. The goal of the activity is to foster appreciation for trees as natural flood and erosion mitigation.

The FPP continues to improve messaging and communication with County residents by utilizing a variety of media to reach multiple audiences and demographics in the County. Such methods include fact sheets/brochures, podcasts, videos, social media, webinars, County website, newspaper articles, and television, radio, and YouTube interviews.

Management Plans

The nature of invasive insects and diseases is such that it is difficult to make long-term predictions on monitoring techniques and response plans. USDA has drafted a management plan for ALB; it outlines a role for localities consistent with what staff had envisioned. For example, County staff can play a critical role in public meetings, notification, and mapping. VDACS and the FPP have drafted basic management plans for ALB and EAB. The management plans will act in concert with plans in place by USDA and VDACS.

Disease-Carrying Insects Program

Mosquitoes, ticks, and other vectors are responsible for transmitting pathogens that can result in life-changing illnesses such as West Nile virus, Zika, and Lyme disease. The Health Department's Disease-Carrying Insects Program (DCIP) was established in 2003 and works to protect County residents and visitors from vector-borne diseases. The DCIP uses an integrated approach to monitor and manage vectors. The program continuously promotes personal protection and vector prevention methods in the community to raise awareness of these public health pests, the diseases they transmit, and what residents can do to protect themselves and their families.

Operational Changes

The DCIP historically hires seasonal staff to support its vector surveillance and control operations, including adult mosquito surveillance activities and the systemic evaluation of County maintained stormwater "dry ponds" for mosquito production. Due to the ongoing impact of COVID-19, only five seasonal staff were hired per season in calendar year (CY) 2020 and CY 2021 in comparison to the 16 seasonal staff that were hired during CY 2019. Due to reduced seasonal staffing levels, only Gravid traps were set at 73 of 74 locations in CY 2020, a 60 percent reduction in trapping effort from pre-COVID operational levels. This effort continued into CY 2021; however, as additional staff were relieved from COVID-19 response deployments, BG Sentinel trapping was resumed at 28 routine locations. Stormwater inspections also decreased during CY 2020 with sites producing the highest numbers of vector species in previous years prioritized for inspection. In CY 2021, the DCIP obtained a permit to perform immature mosquito surveillance and control activities in areas managed by Virginia Department of Transportation (VDOT) and began to evaluate VDOT "dry ponds" for immature mosquitoes. Depending on available resources, the DCIP may expand its evaluations to include additional stormwater structures including outfalls, stream restoration projects, and detention/retention ponds in FY 2022 and beyond.

West Nile virus

West Nile Virus (WNV) is transmitted from birds to humans through the bite of infected mosquitoes. First detected in humans in the U.S. in 1999, it continues to be a national public health concern with more than 52,000 human WNV cases and 2,400 deaths reported through CY 2020. There have been 62 human cases and seven deaths reported in Fairfax County since CY 2002. In CY 2021, there was one reported case in the County and zero reported cases in CY 2020. The most recent WNV associated death occurred in CY 2019. CY 2021 data are preliminary and subject to final approval by the Virginia Department of Health (VDH).

Preparation and planning to address WNV risk are essential to effective integrated mosquito management, which combines a variety of tools to reduce the abundance of mosquitoes to levels that minimize the risk of WNV infection to the public.

Other mosquito-transmitted pathogens of public health concern

In addition to WNV, VDH's reportable disease list includes other mosquito-borne illnesses: dengue, Zika, chikungunya, yellow fever, eastern equine encephalitis, LaCrosse encephalitis, St. Louis encephalitis, and malaria. The Health Department's Division of Epidemiology and Population Health investigates reported cases of these illnesses and notifies the DCIP. The DCIP conducts entomological investigations for these cases, as appropriate, providing education and information as well as controlling mosquitoes as necessary to protect public health.

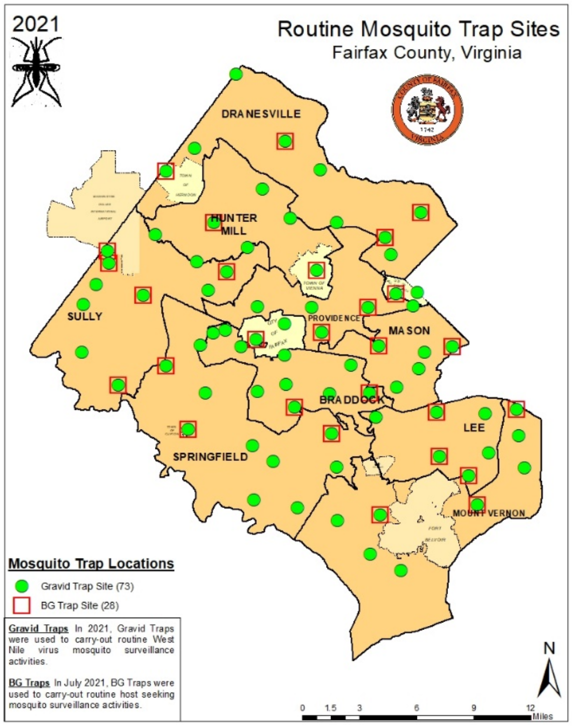


Figure 1. Routine mosquito trap sites.

Adult Mosquito Surveillance and Control Activities

Adult mosquito surveillance is a vital component of integrated mosquito management for monitoring mosquito abundance and viral activity. On its own, or in conjunction with investigations of human disease, mosquito surveillance provides information that can trigger control efforts for immature and/or adult mosquitoes. These actions, along with sharing information about the risk of disease with the public, can help to prevent or limit outbreaks of mosquito-borne disease in the community.

Program activities may include public education, elimination of larval habitats, larvicide applications, and/or spraying to kill adult mosquitoes. Adult mosquito control may be conducted via backpack barrier treatments or ultra-low volume (ULV) spraying via backpack or truck. Barrier treatments apply pesticide to areas where adult Tiger mosquitoes (*Aedes albopictus*) rest, providing extended control after the treatment. ULV treatments target flying mosquitoes, and break down quickly in the environment, typically within 24 hours. Area-wide adult mosquito control (e.g., ULV treatment by truck or aircraft) has not been conducted to date but is an option as a part of the County's response if the need arises. The program performed pesticide resistance testing in CY 2019; however, due to space and staffing limitations caused by the HD response to the COVID-19 pandemic, resistance testing was not conducted during CY 2020 and CY 2021.

Inter-jurisdictional cooperation is a key component of the program, allowing for coordination of surveillance and management activities on public lands and with surrounding jurisdictions. Adult mosquitoes are trapped weekly from May through October using gravid mosquito traps at 73 sites, and BG Sentinel traps at 28 of those sites in Fairfax County and the Cities of Fairfax and Falls Church (Figure 1). Action thresholds for targeted adult mosquito control efforts ("spraying") are flexible, as recommended by organizations such as the American Mosquito Control Association and the National Association of County and City Health Officials (NACCHO). It may be necessary to utilize adult control methods even with few, or no, human cases if environmental surveillance thresholds are met. The following indicators may trigger adult mosquito spraying by the Health Department:

- Results of mosquito surveillance and testing,
- Environmental factors that impact mosquito or disease cycles,
- Detection of medically important invasive species, and
- Reported cases of human disease.

The DCIP conducts surveillance of the invasive yellow fever mosquito (*Aedes aegypti)* which is also the main vector of Zika, chikungunya, and dengue viruses. Despite being a tropical species, this mosquito is detected each season at multiple sites, usually as a single adult in a trap. Even with a reduction in trapping efforts, due to operational limitations described earlier, *Aedes aegypti* was still detected in CY 2021. The Tiger mosquito (*Aedes albopictus*), which is closely related to the yellow fever mosquito, is common and abundant throughout Fairfax County. It could potentially spread Zika, chikungunya, dengue, and yellow fever locally as a secondary vector if the mosquito were to pick up the virus from an infected traveler and then pass it to another human.

Mosquito Inspections

A community-level approach is vital to the success of mosquito reduction efforts on both public and private properties. Mosquitoes lay their eggs in containers that are often found in residential and commercial areas. Sharing knowledge of how to eliminate these mosquitoes through source reduction and creating good habits reduces the burden of mosquitoes as a nuisance and public health threat. In that way, an individual's actions support the community and can significantly improve the quality of life for everyone in the area.

The Health Department responds to complaints and requests for assistance about standing water and mosquitoes (primarily Tiger mosquitoes), and when appropriate, conducts site visits. DCIP staff may also visit properties and conduct inspections as a result of mosquito surveillance and testing, environmental factors that impact mosquito or disease cycles, detection of medically important invasive species, and/or reported cases of human disease. Staff only access private property with permission.

If standing water is found during inspections, the preferred way to resolve the issue is usually source reduction (i.e., the elimination of aquatic habitats that have potential to support larval mosquito development). Emphasis is also placed on mosquito bite prevention by dressing properly and using repellents, and information is provided about additional prevention and mosquito control options. When appropriate, bacterial larvicides that can be applied without a license are given to residents who can treat standing water on their property that cannot be eliminated. The following numbers of service requests (complaints, requests for assistance, and neighborhood surveys) were performed by the DCIP staff during the past three years: 96 in CY 2019, 78 in CY 2020, and 62 in CY 2021.

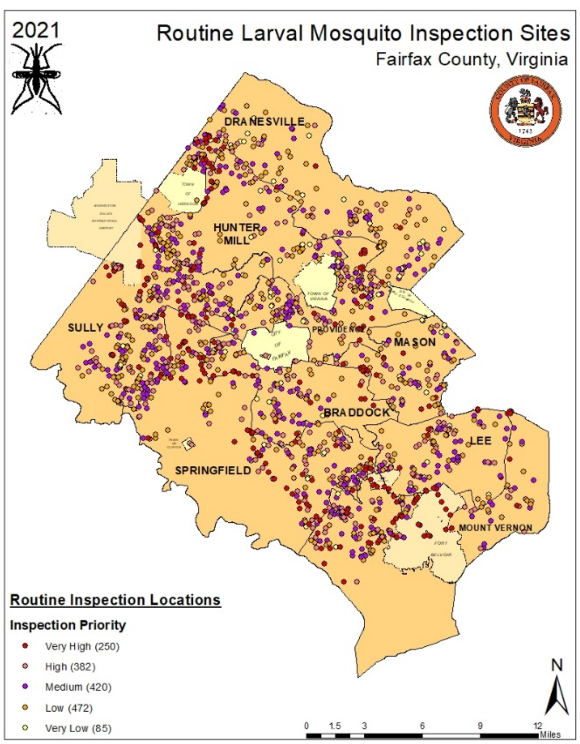


Figure 2. 2021 Routine larval mosquito inspection sites (dry ponds)

Larval Surveillance and Control Activities

Immature (egg, larval and pupal) mosquito surveillance and control efforts help identify aquatic habitats that support the development of mosquitoes. Timely treatments of those habitats are targeted and can be highly effective. It prevents the mosquitoes from reaching the flying adult stage, when they disperse from source larval habitats and are much more difficult to control. Larval surveillance and control activities are conducted from April through October. Health Department staff inspect each of the more than 1,400 County-maintained dry ponds six to seven times during the mosquito season (Figure 2), resulting in more than 9,000 estimated routine larval inspections in an average season.

Due to the COVID-19 pandemic, larval inspection and control operations were restructured in CY 2020 to prioritize sites with a history of producing large numbers of *Culex* mosquitoes. Site prioritization continued in CY 2021. This operational adjustment increased the frequency of inspection at specific sites. These known problematic sites were inspected more often because *Culex* are the primary vectors of WNV and WNV disease is the most reported locally-acquired mosquito-borne infection in Fairfax County.

The DCIP capitalizes on the expanded suite of ArcGIS resources made available by the Department of Information Technology (DIT) in recent years. This replaces paper-based methods and records with an end-to-end mobile data collection management system that provides real-time inspection and treatment data. This systemic approach to larval mosquito surveillance and control is scalable and may be expanded to include additional sites such as storm drains, outfalls, roadside ditches, and additional dry ponds during FY 2022 and beyond.

The shift to systemic larval surveillance and control activities has increased operational efficiency and led to more sustainable use of mosquito control products and program resources. This is a collaborative effort between Department of Public Works and Environmental Services (DPWES) staff, who provide a list of County-maintained dry ponds, and DCIP staff, who conduct routine mosquito inspections at those sites. Inspections by Health Department staff help DPWES staff gather additional information about how the stormwater structures are functioning. When Health Department staff observe potential stormwater-related issues, they are reported to DPWES staff, who assist with response and remediation efforts.

Lyme disease and other tick-borne diseases

Lyme disease is the most commonly reported vector-borne illness in the United States, with an average of more than 30,000 cases reported annually. The bacterium that causes Lyme disease (*Borrelia burgdorferi*) is transmitted from small mammals, such as mice, to humans through the bite of an infected blacklegged tick (*Ixodes scapularis*), also known as the deer tick. In Fairfax County, 114 cases of Lyme disease were reported in CY 2019, 87 cases in CY 2020, and 98 cases in CY 2021. Other tick-borne diseases reported in Fairfax County include spotted fever group rickettsioses (nine cases in CY 2019, two cases in CY 2020, and zero cases in CY 2021) and Ehrlichiosis/Anaplasmosis (seven cases in CY 2019, 13 cases in CY 2020, and three cases in CY 2021). Data for CY 2020 and CY 2021 are preliminary and subject to final approval by VDH.

Tick Surveillance Activities

The DCIP collects and identifies ticks each month from several vet clinics and the Fairfax County Animal Shelter. Staff also work with local wildlife officials to attend deer management activities that occur in the County to remove and identify ticks from deer. In FY 2021, through a collaboration with the Fairfax County Police Department's Wildlife Management Specialist and Animal Services Division, DCIP began to receive ticks through the archery program that is used for deer management in the County. Tick surveillance may also be performed using other methods such as dragging, flagging, sweeping, and trapping. Blacklegged ticks collected by routine or response surveillance are tested for the Lyme disease bacteria at the Health Department laboratory. The data generated by tick surveillance and testing are used to inform the public about the seasonality of local tick species, the diseases they spread, and to reinforce messaging about the importance of preventing tick bites.

An invasive tick species, the longhorned tick (*Haemaphysalis longicornis),* was first reported in the western hemisphere in New Jersey in late 2017. Specimens of this tick, although rare, have been identified in Fairfax County in both CY 2017, CY 2020, and CY 2021. It has also been detected in many other areas of Virginia and the mid-Atlantic region in recent years. The longhorned tick transmits a variety of pathogens to humans and animals in other parts of the world; however, its medical significance in the western hemisphere is uncertain.

Tick Identification Service

The DCIP offers a free tick identification service. Through the service, County residents learn what type of tick they found, the diseases it can spread, symptoms of tick-borne illnesses, and ways to reduce exposure to ticks when outdoors. The tick identification service allows DCIP staff to track which ticks are found on humans and/or pets within the County and provide information about tick "seasonality" for the different species. This service does not provide tick testing or medical advice. During the previous three years, the following numbers of tick identifications were performed: 222 in CY 2019, 109 in CY 2020, and 189 in CY 2021.

Outreach and Education

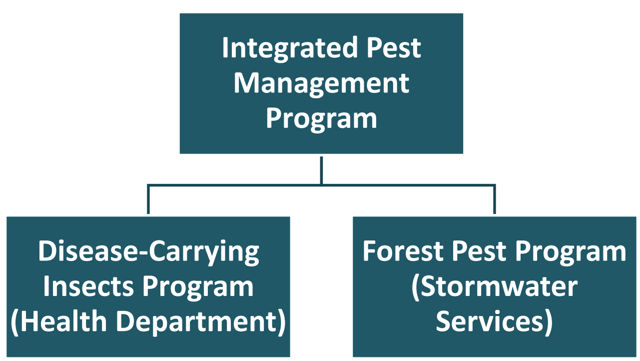
The Health Department is committed to increasing community awareness of personal protection actions that help prevent mosquito and tick-borne diseases as well as steps that can be taken to reduce mosquitoes and ticks. During the second half of FY 2020 and throughout FY 2021, outreach activities were greatly reduced due to the COVID-19 pandemic. Despite limitations imposed by the pandemic, staff were still able to distribute educational materials, offer yard inspections, and advise citizens about how to reduce their exposure to mosquitoes and ticks. DCIP staff also provide educational presentations for County workers, neighborhood and homeowners associations, schools, and other interested groups. Educational materials are available in multiple languages, both on the County's website and at many County facilities.

During FY 2021, the DCIP staff produced the 17th edition "Fight the Bite" calendar, but printed fewer copies compared to past years. Many schools were either closed or open at limited capacity during the 2020-2021 academic year impacting regular calendar distribution. DCIP also continues to promote public health messaging in song form, including "West Nile Story" produced in CY 2019. Outreach and education efforts are expected to continue in FY 2022, as the best way to avoid vector-borne illness is through the prevention of mosquito and tick bites.

Management Plans

The DCIP Annual Report, which can be viewed on the Health Department website, provides a summary of program activities for each year. The report highlights the program's integrated mosquito management practices, including information about mosquito surveillance and control, tick surveillance, and a review of outreach and education activities. The DCIP maintains relationships with professional and governmental organizations such as the American Mosquito Control Association and Centers for Disease Control and Prevention for guidance on mitigation of mosquito-borne diseases. Staff share information and network with regional counterparts throughout the year for situational awareness and to gather ideas for program improvements.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,134,047	$2,045,682	$2,064,525	$2,143,374
Operating Expenses	403,037	1,255,557	1,490,599	1,255,557
Capital Equipment	0	35,000	130,544	35,000
Total Expenditures	**$1,537,084**	**$3,336,239**	**$3,685,668**	**$3,433,931**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	14 / 14	14 / 14	14 / 14	15 / 15

Summary by Program

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
Forest Pest Program				
EXPENDITURES				
Total Expenditures	$1,071,012	$1,504,667	$1,724,515	$1,549,413
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	7 / 7	7 / 7	7 / 7	8 / 8
Disease-Carrying Insects Program				
EXPENDITURES				
Total Expenditures	$466,072	$1,831,572	$1,961,153	$1,884,518
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	7 / 7	7 / 7	7 / 7	7 / 7

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$97,692**

An increase of $97,692 in Personnel Services includes $75,268 for a 4.01 percent market rate adjustment (MRA) for all employees and $22,424 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Position for Forest Pest Program **$0**

An increase of 1/1.0 FTE new position is included due to increased departmental and programmatic requirements in the Forest Pest Program. The Urban Forester will coordinate all outreach and education activities as well as assist with field monitoring and treatment. The cost of this position will be accommodated within the current appropriation level of the fund.

Adjustment to Transfer Out

The FY 2023 Advertised Budget Plan Transfer Out to General Fund was increased by $10,000, for a total of $151,000, to partially offset central support services supported by the General Fund which benefit Fund 40080, Integrated Pest Management. These indirect costs include support services such as Human Resources, Purchasing, Budget, and other administrative services.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$349,429**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $349,429, including $18,843 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $330,586 is due to encumbered funding in Operating Expenses for contractual obligations in both the Forest Pest Program and the Disease-Carrying Insect Program.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

INTEGRATED PEST MANAGEMENT PROGRAM - 15 Positions			
Forest Pest Program			
1	Urban Forester IV	1	Urban Forester I
2	Urban Foresters III [+1]	1	Administrative Assistant III
3	Urban Foresters II		
Disease-Carrying Insects Program			
1	Epidemiologist III	2	Environmental Health Specialists II
1	Environmental Health Supervisor	1	Environmental Technician II
2	Environmental Health Specialists III		
+	**Denotes New Position(s)**		

Performance Measurement Results

Forest Pest Program

The FPP recently expanded the list of pests that are monitored and treated. The new performance measures are more inclusive of the work completed by staff. There was no aerial treatment for the gypsy moth in the spring of 2021. The number of forest pest surveys and related activities in FY 2021 is 14 percent lower than the previous fiscal year. This decrease is largely due to a reduction of staffing as a result of the COVID-19 pandemic. Monitoring and treatment projects were modified in order to adapt to the change in staffing levels. Defoliation surveys for listed insects conducted in the summer of 2020 indicated that there will be no defoliation in Fairfax County in FY 2022.

Disease-Carrying Insects Program

The cost per capita of the DCIP was $0.54 in FY 2021, $0.23 lower than the cost per capita in FY 2020 and $0.38 lower than the cost per capita in FY 2019. Much of this decrease was due to a reduction in staffing during the second half of FY 2020 and continued staff reduction through FY 2021 as a result of the COVID-19 pandemic. Overall, the numbers of routine stormwater structures inspected and treatments to control immature mosquitoes were lower than estimated for FY 2021. Fewer numbers of inspections were completed as a result of reduced seasonal staffing in response to COVID-19.

The percentage of stormwater structure inspections that resulted in treatments to control immature mosquitoes was 10 percent in FY 2021, down five percentage points from FY 2020 and on target with the 10 percent estimate. This increase in the proportion of stormwater structures treated is partially due to an operational shift toward more frequent inspections of sites that have historically been known to produce large numbers of *Culex* mosquitoes, as described earlier. Future estimates for this outcome have been raised slightly from 10 percent to 12 percent based on the average proportion of stormwater structures that required treatment during the past three years.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Percent of County tree defoliation resulting from listed Forest Pest infestation	0%	0%	0%	0%	0%	0%
Percent of stormwater structure inspections that resulted in treatments to control immature mosquitoes	13%	15%	10%	10%	12%	12%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$4,202,358**	**$3,188,413**	**$5,154,993**	**$4,028,808**
Revenue:				
General Property Taxes	$2,617,743	$2,692,792	$2,692,792	$2,692,792
Interest on Investments	12,976	7,691	7,691	7,691
Total Revenue	**$2,630,719**	**$2,700,483**	**$2,700,483**	**$2,700,483**
Total Available	**$6,833,077**	**$5,888,896**	**$7,855,476**	**$6,729,291**
Expenditures:				
Forest Pest Program	$1,071,012	$1,504,667	$1,724,515	$1,549,413
Disease-Carrying Insects Program	466,072	1,831,572	1,961,153	1,884,518
Total Expenditures	**$1,537,084**	**$3,336,239**	**$3,685,668**	**$3,433,931**
Transfers Out:[1]				
General Fund (10001) - Forest Pest Program	$66,453	$66,453	$66,453	$67,609
General Fund (10001) - Disease-Carrying Insects Program	74,547	74,547	74,547	83,391
Total Transfers Out	**$141,000**	**$141,000**	**$141,000**	**$151,000**
Total Disbursements	**$1,678,084**	**$3,477,239**	**$3,826,668**	**$3,584,931**
Ending Balance[2]	**$5,154,993**	**$2,411,657**	**$4,028,808**	**$3,144,360**
Tax Rate Per $100 of Assessed Value	**$0.001**	**$0.001**	**$0.001**	**$0.001**

[1] Funding in the amount of $151,000 is transferred to the General Fund to partially offset central support services supported by the General Fund which benefit Fund 40080, Integrated Pest Management. These indirect costs include support services such as Human Resources, Purchasing, Budget, and other administrative services.

[2] Due to the cyclical nature of pest populations, the treatment requirements supported by this fund may fluctuate from year to year. Therefore, Ending Balances may also fluctuate depending on the level of treatment necessary to suppress gypsy moth, cankerworm, emerald ash borer, or West Nile Virus - carrying mosquito populations in a given year.

Fund 40090: E-911

Mission

To provide and maintain highly professional and responsive 9-1-1 emergency and non-emergency communication services to the citizens of Fairfax County, City of Fairfax, Town of Herndon, Town of Vienna, Fort Belvoir, those that work in and visit Fairfax County and to the Fairfax County Police, Fire and Rescue, and Sheriff departments in a collaborative and supportive work environment that utilizes highly trained and qualified staff. To deliver emergency and non-emergency communications utilizing state-of-the-art technology through a variety of systems integrated to provide 9-1-1 telephone, computer-aided dispatch, multi-channel trunked radio and wireless data networks in a cost-effective, sustainable, reliable, and technologically innovative manner; and to utilize industry accepted best policies, practices, and standards in an efficient and cost-effective manner.

Focus

The activities and programs in Fund 40090, E-911, provide support to the operations of the Department of Public Safety Communications (DPSC) and various other public safety information technology projects. DPSC is designated as the primary 9-1-1 Public Safety Answering Point (PSAP) for all 9-1-1 calls originating within Fairfax County as well as the city and towns therein. The agency also provides Emergency Medical Dispatch (EMD)/Pre-Arrival Instruction (PAI), which is an emergency medical service (EMS) intervention program where DPSC call takers provide emergency medical instructions over the telephone until fire-rescue-EMS units arrive on the scene of an emergency incident. Due to the vital, mission-critical, and time-sensitive service provided by DPSC personnel, they are, for many reasons, recognized as the "First of the First Responders." Additionally, DPSC receives all commercial and residential security, fire, and medical alarm requests for service calls from private alarm service providers. Some examples of non-emergency services provided include responding to police non-emergency calls received; reporting of towed vehicles and private vehicle impounds; calls for Animal Control Unit services, a subsidiary of the Fairfax County Police Department (FCPD); and responding to non-emergency calls for service for fire and rescue assistance and information. DPSC also provides National Crime Information Center (NCIC) and Virginia Criminal Information Network (VCIN) teletype operations related to property (e.g., stolen guns and vehicles), people (e.g., protective orders and missing persons), events (e.g., fatal accidents and security matters), and queries (e.g., wanted persons/warrant confirmation). These operations ensure criminal and investigative information is shared with the appropriate authorities within the County and on a regional, state, and federal level. Additionally, DPSC serves as the official custodian of approximately 8,700 hours of audio recordings of all telephone calls and radio traffic pertaining to public safety as required by law and approximately 88,000 hours of Computer-Aided Dispatch (CAD) records. DPSC receives and responds to court subpoenas and Freedom of Information Act (FOIA) requests for audio transmissions and data records. Audio and data recordings are also maintained per national standards for investigative, quality assurance and training purposes. The Department of Information Technology (DIT) supports the telephony, radio, CAD, and audio-visual infrastructure and maintenance within Fund 40090.

Information Technology (IT) Projects

In FY 2023, IT Projects funding totals $8.51 million, reflecting no change from the FY 2022 Adopted Budget Plan level. Funding is provided for four specific projects in FY 2023. For detailed descriptions of each project, please see the Information Technology Project Details which follow the FY 2023 Funding Adjustments.

Revenues

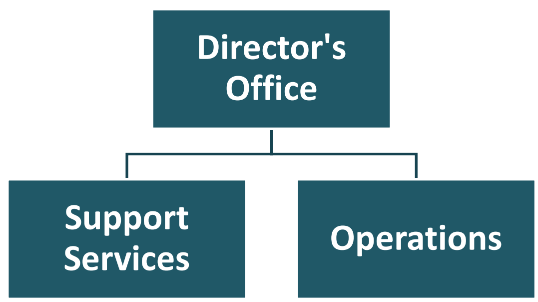
There are four main revenue categories in the E-911 Fund: Communications Sales and Use Tax (CSUT), State Wireless E-911 Reimbursement, Interest Income and Other Revenue. All communications taxes are remitted to the state for distribution to localities based on the locality's share. Fairfax County's share is currently 18.89 percent.

The CSUT revenue represents the statewide tax of 5 percent on telephone services to include landlines, post-paid wireless, internet, long distance calling and cable/satellite television and radio services. The Cable Franchise Fee portion of the CSUT is directed to Fund 40030, Cable Communications. The projected FY 2023 CSUT revenue total for Fund 40090 is $40.6 million, which is consistent with the FY 2022 Adopted Budget Plan.

The Wireless E-911 Revenue category is derived from a monthly $0.75 surcharge on all wireless/cellular telephones and is distributed to localities as part of the Wireless E-911 State Reimbursement. Disbursements are based on a formula that is fixed for five years and will be recalculated in 2023 (potentially impacting FY 2024 revenues).

Other Revenue reflects annual revenue from the City of Fairfax for dispatch services, FOIA fees, and reimbursement from Nextel to cover County expenses related to the Nextel 800 MHz re-banding initiative.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$27,142,756	$30,823,796	$31,047,272	$34,608,877
Operating Expenses	15,276,402	14,133,728	17,855,456	14,566,641
IT Projects	7,006,242	8,507,552	19,487,409	8,507,552
Total Expenditures	**$49,425,400**	**$53,465,076**	**$68,390,137**	**$57,683,070**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	216 / 216	221 / 221	221 / 221	223 / 223

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$3,557,806**

An increase of $3,557,806 in Personnel Services includes $1,211,639 for a 4.01 percent market rate adjustment (MRA) for all employees and $61,716 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022, as well as $425,279 for FY 2023 merit and longevity increases, including $15,017 for 25-year longevity increases, for uniformed employees awarded on the employees' anniversary dates. It should be noted that a larger number of employees are eligible for longevity increases in FY 2023 due to the deferral of longevity increases in FY 2021 and FY 2022. The remaining increase of $1,859,172 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

CAD and Public Radio System Maintenance **$598,105**
An increase of $598,105 is included to support increased costs for the Computer-Aided Dispatch (CAD) monthly data service and the Public Radio System and telephony maintenance. These services are critical to maintain the technological advancements to the County's 9-11 platform.

Department of Vehicle Services Charges **$308**
An increase of $308 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

Diversion First **$231,775**
An increase of $231,775 is associated with 2/2.0 FTE new positions to support the County's successful Diversion First initiative. Diversion First aims to reduce the number of people with mental illness in the County by diverting low-risk offenders experiencing a mental health crisis to treatment rather than bring them to jail. This funding will support the Community Response Team and increase data analytic services and workload requirements to respond to mental health treatment, substance abuse treatment, and peer support in collaboration with the Community Services Board.

IT Projects **$0**
Funding of $8,507,552, the same level as the FY 2022 Adopted Budget Plan, has been included for IT Projects. Of this total, $3,531,352 supports the replacement of the existing fleet of mobile and portable subscriber radios in public safety agencies, $1,616,200 is included to support mobile computer terminal (MCT) replacement, a program designed to replace one-fifth of the public safety fleet each year, $2,180,000 is included to continue a multi-phase effort to transition core 9-1-1 services into a more robust and technologically up-to-date operating environment, and $1,180,000 is included to continue an ongoing replacement cycle for all the equipment that supports the computer-aided dispatch (CAD) system.

Transfer of Security Costs for the Pine Ridge Facility **($170,000)**
A decrease of $170,000 is associated with the transfer of Pine Ridge security contract from Fund 40090, E-911, to Agency 93, Department of Emergency Management and Security, in an effort to consolidate the administration of facility security services.

General Fund Transfer
The FY 2023 budget for Fund 40090, E-911, requires a General Fund Transfer of $10,618,392, an increase of $4,217,997 over the FY 2022 Adopted Budget Plan, primarily due to a market rate adjustment for all employees and performance-based and longevity increases for non-uniformed and uniformed merit employees, additional funding for specific job classes identified in the County's benchmark class survey, additional positions and funding to support the Diversion First initiative, and additional funding to support the CAD and Radio System operating costs. These increases are partially offset by transferring Pine Ridge security costs to Agency 93, Department of Emergency Management and Security.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$14,925,061**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $14,925,061, including $223,476 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $14,701,585 is due to carryover of $13,442,846 of Information Technology (IT) projects and $1,258,739 of encumbered IT operating balances.

Cost Centers

Department of Public Safety Communications

The Department of Public Safety Communications cost center table below reflects all positions in the department and all expenditures except for IT Projects funding. In FY 2023, IT Projects funding totals $8,507,552.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$42,419,158	$44,957,524	$48,902,728	$49,175,518
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	216 / 216	221 / 221	221 / 221	223 / 223

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

DEPARTMENT OF PUBLIC SAFETY COMMUNICATIONS - 223 Positions			
1	Director	1	Financial Specialist III
1	PSTOC General Manager	1	Financial Specialist II
2	Assistant Directors	1	Financial Specialist I
6	PSC Squad Supervisors	1	Info. Tech. Program Manager I
19	PSC Asst. Squad Supervisors	1	Info. Tech III
172	PSCs III [+1]	1	Human Resources Generalist III
1	PSC Records Analyst	1	Human Resources Generalist II
1	Programmer Analyst III	1	Geog. Info. Spatial Analyst III
2	Management Analysts IV	1	Geog. Info. Spatial Analyst II
1	Management Analyst III	1	Network/Telecomm Analyst III
2	Management Analysts II	3	Administrative Assistants IV
2	Management Analysts I [+1]		
+	**Denotes New Position(s)**		

Performance Measurement Results

In FY 2021, with a 95 percent rate, DPSC exceeded the new National Emergency Number Association (NENA) standard of 90 percent of 9-1-1 calls answered within 10 seconds. With a 96 percent rate, DPSC exceeded the NENA standard of 95 percent of 9-1-1 calls answered within 20 seconds. While the agency did see some improvement, staff vacancies continued to be a challenge in FY 2021 due to the difficulty with hiring sufficient numbers of qualified applicants, the long lead time of training newly hired public safety communicators, retaining trainees, and facing the reality of experienced public safety communicators retiring from the agency. While successfully maintaining a prudent and disciplined management of financial resources, the agency was still required to meet minimum operational staffing using overtime expenditures. DPSC anticipates making progress in FY 2023 with retaining staff and training new public safety communicators to reduce its dependence on overtime and improve the cost efficiency of its operations.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Percent 9-1-1 calls arriving at DPSC answered within 10 seconds	91%	94%	90%	95%	90%	90%
Percent 9-1-1 calls arriving at DPSC answered within 20 seconds	95%	96%	95%	96%	95%	95%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$23,318,189**	**$6,705,549**	**$24,429,018**	**$7,684,145**
Revenue:				
Communications Sales and Use Tax	$45,429,467	$40,568,880	$40,568,880	$40,568,880
State Reimbursement (Wireless E-911)[1]	4,669,326	3,396,251	3,396,251	3,396,251
Other Revenue[2]	172,687	1,046,259	1,046,259	1,046,259
Interest Income	44,604	10,000	10,000	10,000
Total Revenue	**$50,316,084**	**$45,021,390**	**$45,021,390**	**$45,021,390**
Transfers In:				
General Fund (10001)	$220,145	$6,400,398	$6,623,874	$10,618,392
Total Transfers In	**$220,145**	**$6,400,398**	**$6,623,874**	**$10,618,392**
Total Available	**$73,854,418**	**$58,127,337**	**$76,074,282**	**$63,323,927**
Expenditures:				
Personnel Services	$27,142,756	$30,823,796	$31,047,272	$34,608,877
Operating Expenses	15,276,402	14,133,728	17,855,456	14,566,641
IT Projects[3]	7,006,242	8,507,552	19,487,409	8,507,552
Total Expenditures	**$49,425,400**	**$53,465,076**	**$68,390,137**	**$57,683,070**
Total Disbursements	**$49,425,400**	**$53,465,076**	**$68,390,137**	**$57,683,070**
Ending Balance	**$24,429,018**	**$4,662,261**	**$7,684,145**	**$5,640,857**

[1] Localities receive wireless 9-1-1 funding based on annual true-up data (total number of all incoming 9-1-1 calls, wireless 9-1-1 calls and personnel costs). On July 1, 2018, the PSAP funding percentages produced through the formula were recalculated as required by the Code of Virginia §56-484.17. This formula will be fixed for five years and recalculated in 2023.

[2] This revenue category includes annual revenue from the City of Fairfax for dispatch services, FOIA fees, and reimbursement from Nextel to cover County expenses related to the Nextel 800 MHz rebanding initiative. This also reflects a one-time reimbursement of $896,259 from the state as a result of transitioning from the old telephony system to the new ESI-net platform. In FY 2023, a similar one-time contribution from the state is anticipated to reimburse the fund.

[3] IT projects are budgeted based on the total project costs and most projects span multiple years. Therefore, funding for IT projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Information Technology Project Details

2G70-056-000, Public Safety Communications Wireless Radio

IT Priorities:

- Improved Service and Efficiency
- Enhanced County Security

FY 2021 Expenditures	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget
$3,525,417	$3,889,012	$3,531,352

Description: This project was established in FY 1995 (along with Project 2G70-059-000) to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its various component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications for the DPSC, Police, Fire and Rescue, and Sheriff's departments. This includes public safety call taking (E-911, Cellular E-911, non-emergency calls for service), dispatching, and all affiliated communications support for public safety agencies.

This specific project supports the replacement of the existing fleet of mobile and portable subscriber radios in public safety agencies. The FCC mandated public safety radios had to meet the 700 MHz narrowband requirement by the end of December 2016 (FY 2017). The purchase of the mobile and portable radio equipment for Fairfax County met this 700 MHz narrow banding requirement and preserved regional interoperability.

FY 2023 funding remains unchanged at $3,531,352. It should be noted that FY 2021 was the final lease payment on the existing radios; however, DIT is beginning the process of working with the agencies involved on the next generation of devices, and it is anticipated that replacement costs for these units will be significantly higher. Therefore, DIT recommends maintaining the funding level at the baseline level so that these funds can be applied to the next generation of radios. Substantial additional discussion on this topic will be required over the short-to-mid-term.

Return on Investment (ROI): The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allows increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

2G70-059-000, Mobile Computer Terminal Replacement

IT Priorities:

- Improved Service and Efficiency
- Enhanced County Security

FY 2021 Expenditures	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget
$1,346,046	$3,456,422	$1,616,200

Description: This project was established in FY 1995 (along with Project 2G70-056-000) to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its various component systems, which are vital for ensuring immediate and systematic response to emergencies. Replacement and enhancement are necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. This includes public safety call taking (E-911, Cellular E-911, non-emergency calls for service), dispatching, and all affiliated communications support for public safety agencies.

Funding of $1,616,200 supports Mobile Computer Terminal (MCT) replacement, a long-standing program designed to replace one-fifth of the public safety fleet each year to keep technology up to date. This equipment supports field personnel by granting them access to the CAD system, Virginia Criminal Information Network, County Enterprise System, and a host of other remote databases required in their daily functions. This mandated functionality supports the DPSC, Police, Fire and Rescue, and the Sheriff's Office. Current equipment will not support existing public safety access to available remote systems due to a lack of connectivity ports and devices in the vehicle. If ports and additional power to connect devices to these units are not provided, a risk of non-compliance to regulation and an inability to access criminal information systems could occur. Docking stations that support connectivity of MCT units to the CAD and other systems are purchased on an as needed basis, older units are breaking on a regular basis due to age and are rapidly becoming obsolete. Funding will move towards accomplishing a complete replacement cycle with the updated technology needed to maintain a rapidly changing mobile fleet environment.

Return on Investment (ROI): The ROI for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replacement and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allows increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

3G70-078-000, E-911 Telephony Platform Replacement		
IT Priorities: • Improved Service and Efficiency • Enhanced County Security	• Maintaining a Current and Supportable Technology Infrastructure	
FY 2021 Expenditures	**FY 2022 Revised Budget Plan**	**FY 2023 Advertised Budget**
$1,174,039	**$8,583,048**	**$2,180,000**

Description: Fairfax County is in the midst of a multi-phase effort to transition its core 9-1-1 services into a more robust and technologically up-to-date operating environment. Widespread adoption of rapidly advancing technologies like text, video, Voice over Internet Protocol (VoIP) and the saturation of high-speed broadband access has raised the expectations of 9-1-1 services for the citizens of Fairfax County. Improvements are needed to support new requirements and expectations. The upgrades will allow the County to continue the migration to NG9-1-1 as that technology matures. NG9-1-1 will provide the ability to accept multimedia data (e.g., text, video, and photo) and improve interoperability, call routing accuracy, PSAP call overflow for extreme natural disaster situations, emergency health profile data sharing, and location accuracy. NG9-1-1 will strengthen system resiliency and reliability, as well as increase opportunities to potentially achieve fiscal and operational efficiency through cost-sharing arrangements.

An overview of 9-1-1 today with NG9-1-1 is shown below:

9-1-1 Today	Full NG9-1-1
Primarily voice calls via telephone handsets	Voice, text, or video information available from many different types of communication devices sent over IP networks
Most information transferred via voice	Advanced data sharing is automatically performed (e.g., telematics)
Callers to 9-1-1 routed through legacy selective routers, limited forwarding / backup ability	Enhanced backup capabilities provided as calls can be routed to different PSAP locations more dynamically (if required)
Routing is based on phone number / Master Street Address Guide (MSAG)	Ability to route "calls" more accurately (routing is based on GIS coordinates)

Funding of $2.18 million is included in FY 2023 to continue this transition process. It is anticipated this level of funding will be required through at least FY 2024 and then depending on the available NG9-1-1 technology in the future, additional funds will likely be required.

Return on Investment (ROI): The ROI for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

3G70-079-000, Public Safety CAD Hardware Refresh		

IT Priorities:
- Improved Service and Efficiency
- Enhanced County Security
- Maintaining a Current and Supportable Technology Infrastructure

FY 2021 Expenditures	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget
$960,740	$3,549,927	$1,180,000

Description: Funding of $1,180,000 is included to maintain an ongoing five-year cycle to refresh and update the hardware/software environment that supports the CAD system. The CAD System supports all of Fairfax County Public Safety in their mission to keep Fairfax County and its citizens safe. The CAD System is the primary dispatch records system that is used 24/7/365 by DPSC call-takers to process all calls for service received on 9-1-1 and other emergency and non-emergency lines. With this system, they are able to efficiently process over 5,000 calls for service each day and document each event with full details of the activities associated with the incident from the time the call is received to dispatch of the call and on through to unit arrival, clearing the call for service and then transfer of the information to the associated records management system where the responding unit(s) can retrieve data to complete an incident report.

Call information is downloaded to the CAD System, added comments are inserted and then the call for service is routed to the appropriate DPSC dispatcher(s) who then use the same CAD system to identify the closest appropriate field units for the event, and dispatch and track those units responding to the event and documenting services provided. Through the CAD System interfaces, users have instant access to records from a diverse collection of other systems like Virginia Criminal Information Network, National Crime Information Center, Geographic Information Systems (GIS), Virginia Hospital & Healthcare Association status tracking system, agency specific Record Management Systems, Sheriff's Information Management System, to name a few. The field units can also use the CADs in their vehicles to provide them directions to any location within and immediately surrounding the County.

Return on Investment (ROI): The ROI for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

Fund 40100: Stormwater Services

Mission

To develop and maintain a comprehensive watershed and infrastructure management program to protect property, health, and safety; to enhance the quality of life; and to preserve and improve the environment for the benefit of the public. To plan, design, construct, operate, maintain, and inspect stormwater infrastructure; perform environmental assessments through coordinated stormwater and maintenance programs in compliance with all government regulations utilizing innovative techniques, customer feedback and program review; and to be responsive and sensitive to the needs of the residents, customers, and public partners.

Focus

Stormwater Services are essential to protect public safety, preserve property values and support environmental mandates such as those aimed at protecting the Chesapeake Bay and the water quality of other local jurisdictional waterways. Projects in this fund include repairs to stormwater infrastructure, measures to improve water quality such as stream stabilization, rehabilitation, safety upgrades of state regulated dams, repair and rehabilitation of underground pipe systems, surface channels, flood mitigation, site retrofits and best management practices (BMP), and other stormwater improvements.

The Board of Supervisors approved a special service district to support the Stormwater Management Program as part of the FY 2010 Adopted Budget Plan. This service district provides a dedicated funding source for both operating and capital project requirements by levying a service rate per $100 of assessed real estate value, as authorized by Code of Virginia Ann. Sections 15.2-2400. Since FY 2010, staff has made significant progress in the implementation of watershed master plans, public outreach efforts, stormwater monitoring activities, water quality and flood mitigation project implementation and operational maintenance programs related to existing storm drainage infrastructure including stormwater conveyance, and regulatory requirements.

A rate of $0.0400 per $100 of assessed value has been estimated to be required to fully support the stormwater program in the future; however, staff is currently evaluating the long-term requirements for the program to address the growth in inventory and other community needs. Some of the additional community needs under evaluation include debt service to support the Board's approval of the dredging of Lake Accotink, the anticipation of additional flood mitigation requirements, and strengthening the role and financial support for the implementation of stormwater requirements associated with Fairfax County Public Schools sites under renovation. This enhanced program may require incremental changes to the rate over time and may result in a higher rate to fully support the program. Staff continues to evaluate these requirements, as well as the staffing to support them, and analyze the impact of increased real estate values and revenue projections.

One of the recent initiatives being funded by the Stormwater Fund is the new Public Works complex which will consolidate functions and operations and maximize efficiencies between the Stormwater and Wastewater Divisions. Stormwater operations are currently conducted from various locations throughout the County, and a new colocation of both Stormwater and Wastewater staff will provide efficiencies and sharing of resources. Another initiative in progress is the planned dredging of Lake Accotink. Lake Accotink is a 55-acre lake surrounded by managed conservation areas, wetlands, deciduous and evergreen forests, and historic and prehistoric sites. Over 300,000 patrons visit the park annually to enjoy a variety of facilities and activities that vary with the season. Sediment from the upstream areas of the watershed has continued to be deposited in Lake Accotink over the years filling in the lake and limiting recreational use. Estimates for the cost of dredging including sediment disposal are still under review. Staff has identified the option of a low interest loan via the Virginia Clean Water Revolving Loan Fund (VCWRLF) as the preferred funding mechanism to fund the dredging project costs. The Stormwater fund will pay the future debt costs.

While staff continues to further evaluate the impact of recent initiatives and the long-term requirements for the Stormwater Program, the FY 2023 rate will remain the same as the FY 2022 Adopted Budget Plan level of $0.0325 per $100 of assessed value. However, based on capital project costs and projected revenues, it is anticipated that in the next several years, incremental rate increases will be required based on continued growth of stormwater facilities and infrastructure that must be inspected and maintained by the County, the implementation of flood mitigation projects, and additional requirements in the forthcoming Municipal Separate Storm Sewer System (MS4) Permit. On an annual basis, staff will continue to evaluate the program, analyze future requirements, and develop Stormwater operational and capital resource needs.

The FY 2023 levy of $0.0325 will generate $94,393,055, supporting $27,113,315 for staff and operational costs; $65,879,740 for capital project implementation including, infrastructure reinvestment, regulatory requirements, dam safety, and contributory funding requirements; and $1,400,000 transferred to the General Fund to partially offset central support services such as Human Resources, Purchasing, Budget and other administrative services supported by the General Fund, which benefit this fund.

Stormwater Services Operational Support

Stormwater Services operational support includes funding for staff salaries, Fringe Benefits, and Operating Expenses for all stormwater operations. In addition, Fund 40100 includes positions related to transportation operations maintenance provided by the Maintenance and Stormwater Management Division. Beginning in FY 2023, all funding for the transportation related salary expenses and equipment previously supported by Agency 87, Unclassified Administrative Expenses - Public Works Programs will be supported by capital projects in Fund 30010, General Construction and Contributions, as they do not qualify for expenses related to the stormwater service district. The transfer of funding to Fund 30010, General Construction and Contributions, will provide more transparency and the carryforward of balances at year-end.

Fund 40100 also supports the Urban Forestry Management Division (UFMD). The UFMD was established to mitigate tree loss and maximize tree planting during land development, enforce tree conservation requirements and monitor and suppress populations of Gypsy Moth, Emerald Ash Borer, and other forest pests. The division also implements programs needed to sustain the rich level of environmental, ecological, and socio-economic services provided by the County's tree canopy. The UFMD is aligned with the mission of Stormwater Services as it strives to "improve water quality and stormwater management through tree conservation." Tree canopy and forest soils function to mitigate significant levels of water pollution and stormwater runoff.

FY 2023 Stormwater Capital Project Support

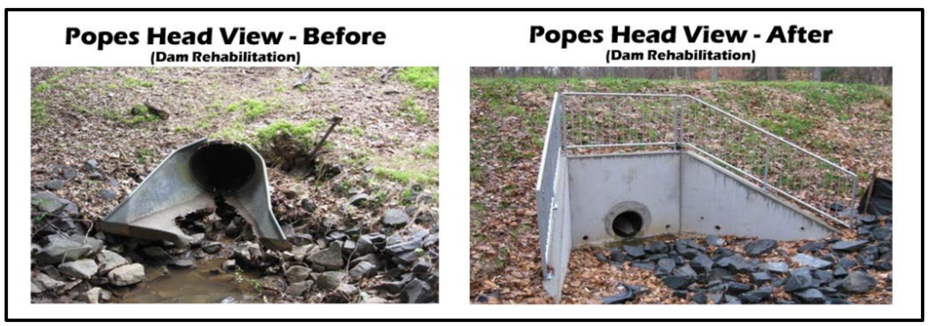
Conveyance System Inspections, Development and Rehabilitation
The County owns and operates approximately 1,500 miles of underground stormwater pipes and improved channels with an estimated replacement value of over one billion dollars. The County

Barnack Drive – Before
(Outfall Restoration)

Barnack Drive – After
(Outfall Restoration)

began performing internal inspections of the pipes in FY 2006. The initial results showed that approximately 5 percent of the pipes exhibit conditions of failure, and an additional 5 percent required maintenance or repair. MS4 Permit regulations require inspection and maintenance of these 1,500 miles of existing conveyance systems, 69,000 stormwater structures, and a portion of the immediate downstream channel at the 7,000 regulated pipe outlets. Acceptable industry standards indicate that one dollar reinvested in infrastructure saves seven dollars in the asset's life and 70 dollars if asset failure occurs. Once the initial internal inspections are complete, the goal of this program is to inspect pipes on a 20-year cycle and rehabilitate pipes and improve outfall channels before total failure occurs. Total funding in the amount of $9.0 million is included for Conveyance System Inspections, Development and Rehabilitation in FY 2023, including $2.0 million for inspections and development and $7.0 million for rehabilitation and outfall restoration.

Dam Safety and Facility Rehabilitation
There are approximately 7,900 stormwater management facilities in service that range in size from small rain gardens to large state regulated flood control dams. The County is responsible for inspecting approximately 5,500 privately-owned facilities and maintaining over 2,400 County owned facilities. This inventory increases annually and is projected to continually increase as new development and redevelopment sites occur in the County. This initiative also includes the removal of sediment that occurs in both wet and dry stormwater management facilities to ensure that



adequate capacity is maintained to treat the stormwater. The program results in approximately 50 projects annually that require design and construction management activities as well as contract management and maintenance responsibilities. This program maintains the structures and dams that control and treat the water flowing through County owned facilities. This program improves dam safety by supporting annual inspections of 20 state-regulated dams and the Huntington Levee and by developing Emergency Action Plans required by the state. The Emergency Action Plans are updated annually. In addition, these plans include annual emergency drills and exercises, and flood monitoring for each dam. Total funding in the amount of $15.0 million is included in FY 2023, including $5.0 million for maintenance and $10.0 million for rehabilitation.

Stormwater/Wastewater Facility
This project will provide funding for a Stormwater/Wastewater Facility which will consolidate functions and operations and maximize efficiencies between the Stormwater and Wastewater Divisions. Currently, Stormwater operations are conducted from various locations throughout the County, with the majority of staff located at the West Drive facility. Facilities for field maintenance operations and for field/office-based staff are inadequate and outdated for the increased scope of the stormwater program, and inadequate to accommodate future operations. This project is currently in design with construction anticipated to begin in early 2022. The facility is financed by EDA bonds with the Stormwater Services Fund and Wastewater Fund supporting the debt service. Funding in the amount of $4.2 million is included in FY 2023 to support the second year of debt service for the Stormwater/Wastewater Facility.

Emergency and Flood Response Projects
This program supports flood control projects for unanticipated flooding events that impact storm systems and structural flooding. The program provides annual funding for scoping, design, and construction activities related to flood mitigation projects. Funding in the amount of $7.0 million is included for the Emergency and Flood Response Projects in FY 2023.

Enterprise Asset Management-Work Order System
This project will provide funding for the transition from an Enterprise Asset Management (EAM) system to a more functional Asset Management Program (AMP). This funding will support the acquisition of software, servers and consultant services to migrate asset management and related work order management into the new system. The current system tracks assets, inspections, daily work management and associated contractor costs. Features of the replacement system include geographic information system (GIS) integration and field mobility. The Department of Public Works and Environmental Services (DPWES) Information Technology staff have collaborated with the Stormwater Management and the Wastewater Management staff to promote interagency capabilities, optimize performance, and improve system lifecycle management for the new system. This new system will meet the future expectations for both divisions and optimize service delivery for DPWES. Funding in the amount of $1.4 million is included in Capital Projects and an amount of $800,000 is included in Operating Expenses for this project in FY 2023.

Stormwater-Related Contributory Program
Contributory funds are provided to the Northern Virginia Soil and Water Conservation District (NVSWCD) and the Occoquan Watershed Monitoring Program (OWMP). The NVSWCD is an independent subdivision of the Commonwealth of Virginia that provides leadership in the conservation and protection of Fairfax County's soil and water resources. It is governed by a five-member Board of Directors - three members are elected every four years by the voters of Fairfax County and two members are appointed by the Virginia Soil and Water Conservation Board. Accordingly, the work of NVSWCD supports many of the environmental goals established by the Board of Supervisors. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation and related natural resource problems. It provides County agencies with comprehensive environmental evaluations for proposed land use changes with particular attention to the properties of soils, erosion potential, drainage, and the impact on the surrounding environment. NVSWCD has consistently been able to create partnerships and leverage state, federal and private resources to benefit natural resources protection in Fairfax County. FY 2023 funding of $0.6 million is included in Fund 40100 for the County contribution to the NVSWCD.

The OWMP and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. Given the many diverse uses of the land and water resources in the Occoquan Watershed (agriculture, urban residential development, commercial and industrial activity, water supply, and wastewater disposal), the OWMP plays a critical role as the unbiased interpreter of basin water quality information. FY 2023 funding of $0.2 million is included in Fund 40100 for the County contribution to the OWMP.

Stormwater Allocation to Towns
On April 18, 2012, the State Legislature passed SB 227, which entitles the Towns of Herndon and Vienna to all revenues collected within their boundaries by Fairfax County's stormwater service district. An agreement was developed for a coordinated program whereby the Towns remain part of the County's service district and the County returns 25 percent of the revenue collected from properties within each town. This allows for the Towns to provide services independently such as

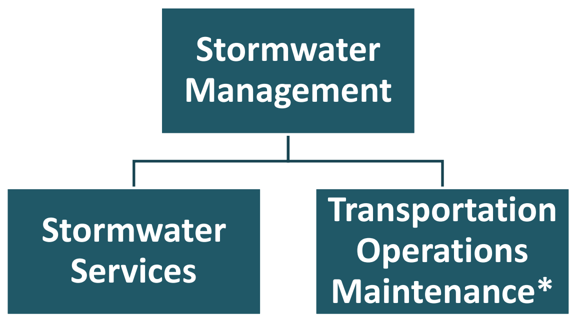
maintenance and operation of stormwater pipes, manholes, and catch basins. The remaining 75 percent remains with the County and the County takes on the responsibility for the Towns' Chesapeake Bay Total Maximum Daily Load (TMDL) requirements as well as other TMDL and MS4 requirements. This provides for an approach that is based on watersheds rather than on jurisdictional lines. Funding in the amount of $1.0 million is included for the Stormwater Allocations to Towns project in FY 2023.

Regulatory Program
The County is required by federal law to operate under the conditions of a state issued MS4 Permit. Stormwater staff annually evaluates funding required to meet the increasing federal and state regulatory requirements pertaining to the MS4 Permit, and State and Federal mandates associated with controlling water pollution delivered to local streams and the Chesapeake Bay. The MS4 Permit allows the County to discharge stormwater from its stormwater systems into state and federal waters. The County currently owns and/or operates approximately 15,000 outfalls, and 7,000 of these outfalls are regulated outfalls governed by the permit. The current permit was issued to the County in April 2015 and expired in April 2020. The County is operating under an administrative continuance until a new permit is issued. The permit requires the County to document the stormwater management facility inventory, enhance public outreach and education efforts, increase water quality monitoring efforts, provide stormwater management and stormwater control training to all appropriate County employees. The permit requires the County to implement sufficient stormwater projects that will reduce the nutrients and sediment to comply with the Chesapeake Bay and local stream TMDL requirements. Funding in the amount of $4.0 million is included for the Stormwater Regulatory Program in FY 2023.

Stream and Water Quality Improvements
This program funds water quality improvement projects necessary to mitigate the impacts to local streams and the Chesapeake Bay resulting from urban stormwater runoff. This includes water quality projects such as construction and retrofit of stormwater management ponds, implementation of green stormwater infrastructure facilities, stream restoration, and water quality projects identified in the completed Countywide Watershed Management Plans. These projects will aid in the reduction of

pollutants and improve water quality in county streams that are considered to be in fair to very poor condition and likely do not meet CWA water quality standards. In addition, Total Maximum Daily Load (TMDL) requirements for local streams and the Chesapeake Bay are the regulatory drivers by which pollutants entering impaired water bodies must be reduced. The Chesapeake Bay TMDL was established by the EPA and requires that MS4 communities as well as other dischargers implement measures to significantly reduce the nitrogen, phosphorous and sediment loads in waters that drain to the Chesapeake Bay by 2025. MS4 Permit holders must achieve 35 percent of the required reductions within the current five-year permit cycle and 60 percent of the required reductions in the next five-year permit cycle. In addition, compliance with the Chesapeake Bay TMDL requires that the County undertake construction of new stormwater facilities and retrofit existing facilities and properties. The EPA continually updates the Chesapeake Bay compliance targets and credits. It is anticipated that the changes to the assigned targets as well as how projects are credited will likely impact future compliance requirements. In addition to being required to meet the Chesapeake Bay TMDL targets, the current MS4 Permit requires the County to develop and implement action plans to address local impairments. Most of the 1,900 watershed management plan projects contribute toward achieving the Chesapeake Bay and local stream TMDL requirements. Funding in the amount of $23.5 million is included for Stream and Water Quality Improvements in FY 2023.

Organizational Chart



*Denotes functions that are included in both Fund 30010, General Construction and Contributions, and Fund 40100, Stormwater Services.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$20,448,442	$22,615,643	$22,813,269	$24,580,634
Operating Expenses	3,919,893	3,182,636	3,389,603	4,010,636
Capital Equipment	1,077,511	782,000	1,887,143	652,000
Capital Projects	50,984,399	61,600,414	242,012,718	65,879,740
Subtotal	**$76,430,245**	**$88,180,693**	**$270,102,733**	**$95,123,010**
Less:				
Recovered Costs	($1,832,157)	($2,129,955)	($2,129,955)	($2,129,955)
Total Expenditures	**$74,598,088**	**$86,050,738**	**$267,972,778**	**$92,993,055**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	202 / 202	200 / 200	200 / 200	208 / 208

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$1,214,199**

An increase of $ 1,214,199 in Personnel Services includes $850,684 for a 4.01 percent market rate adjustment (MRA) for all employees and $363,515 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Other Post-Employment Benefits **($106,403)**

A decrease of $106,403 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

New Positions **$885,195**

An increase of $885,195 including Personnel Services of $857,195 and Operating Expenses of $28,000 is necessary to fund requirements associated with 8/8.0 FTE new positions, including 1/1.0 Engineering Technician III, 1/1.0 FTE Planner III, 1/1.0 FTE Project Manager I, 1/1.0 FTE Senior Engineering Inspector, 1/1.0 FTE Senior Engineer III, and 3/3.0 FTE Senior Maintenance Workers. The Engineering Technician III position will support address the increased workload of permit required pond inspections and maintenance. The Planner III position will review and provide needed stormwater expertise, advanced technical analysis, support and recommendations on planning and development efforts during planning, pre-zoning and rezoning processes. The Project Manager I position will support the Tree Preservation and Planting Program and manage projects that support the tree planting goals of Virginia's Final Phase III Watershed Implementation Plan. The projects will be geared towards increasing tree canopy through street and landscape tree plantings, afforestation and reforestation, and assisting with outreach and education programs. The Senior Engineering Inspector position will be responsible for reviewing erosion and sediment control plans, reviewing project designs, understanding job specifications, inspecting County stormwater infrastructure, updating work orders and keeping a daily log of work performed on construction sites. The Senior Engineer III position will initiate flood mitigation projects, coordinate with property owners to address their flooding concerns, and execute flood mitigation project design and implementation services. The three Senior Maintenance Worker positions will form an additional crew that will be deployed into the field to perform maintenance on the storm drainage system throughout the County.

Asset Management Program **$800,000**

An increase of $800,000 in Operating Expenses will support a new Asset Management Program (AMP). Funding will support the acquisition of software, servers, and consultant services to migrate asset management and related work order management into the new system. This new system will meet the future expectations for both Stormwater and Wastewater divisions and optimize service delivery for the Department of Public Works and Environmental Services.

Capital Equipment **($130,000)**

Funding of $652,000 in Capital Equipment, a decrease of $130,000 from the FY 2022 Adopted Budget Plan, is included primarily associated with replacement equipment that has outlived its useful life and is critical to stormwater services activities. Replacement equipment includes: $390,000 to replace two dump trucks that support all maintenance and emergency response programs and $40,000 to replace three equipment trailers that support all maintenance and emergency response programs in transporting construction materials, light duty and snow removal equipment. New equipment includes $222,000 for the purchase of three new pickup trucks and one new utility truck to support the new positions in FY 2023.

Capital Projects **$4,279,326**

Funding of $65,879,740 in Capital Projects, an increase of $4,279,326 from the FY 2022 Adopted Budget Plan, has been included in FY 2023 for priority stormwater capital projects.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$182,312,873**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $182,312,873 based on the carryover of unexpended project balances in the amount of $179,413,809 and a net adjustment of $2,899,064. This adjustment includes the carryover of $1,312,110 in operating and capital equipment encumbrances, an increase of $197,626 to Personnel Services to support a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees to be paid no later than November 2021, and an increase to capital projects of $1,389,328. The adjustment to capital projects is based on the appropriation of the remaining operational savings of $783,662, higher than anticipated revenues of $304,634, revenues of $203,600 collected through the land development process that will support tree preservation and planting projects in FY 2022, revenues of $44,841 associated with dam and facility maintenance projects, miscellaneous revenues in the amount of $45,652, and the appropriation of $6,939 from the ending balance that was due to an FY 2021 audit adjustment.

Mid-Year Adjustments **($1,555)**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved a decrease of $1,555 due to an FY 2021 audit adjustment.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

STORMWATER SERVICES – 208 Positions			
MSMD Administration (10 positions)			
1	Director, Maintenance and SW	1	Safety Analyst I
1	HR Generalist II	1	Administrative Assistant IV
1	HR Generalist I	4	Administrative Assistants III
1	Safety Analyst II		
IT – Director's Office/Stormwater (1 position)			
1	Network/Telecom. Analyst I		
Finance – Wastewater and Stormwater (4 positions)			
1	Financial Specialist IV	1	Financial Specialist I
1	Financial Specialist II	1	Administrative Assistant III
Contracting Services/Material Support (5 positions)			
1	Material Mgmt. Specialist III	1	Financial Specialist II
2	Contract Analysts I	1	Inventory Manager
Dam Safety and Maintenance Projects/Projects and LID/Inspection and Maintenance (19 positions)			
1	Public Works-Env. Serv. Manager	5	Engineering Technicians III [+1]
1	Engineer IV	2	Engineering Technicians II
1	Senior Engineer III	1	Project Manager II
3	Engineers III	2	Project Managers I
1	Ecologist III	1	Assistant Project Manager
1	Ecologist II		
Field Operations (74 positions)			
2	Env. Services Supervisors	3	Masons
1	Public Works-Env. Serv. Manager	1	Vehicle Maintenance Coordinator
2	Public Works-Env. Bus. Operations	5	Engineering Technicians III
2	Public Works-Env. Serv. Specialists	2	Engineering Technicians II
8	Senior Maintenance Supervisors	1	Carpenter II
5	Maintenance Supervisors	2	Equipment Repairers

Field Operations			
2	Maintenance Crew Chiefs	1	Welder II
15	Senior Maintenance Workers [+3]	1	Welder I
10	Heavy Equipment Operators	1	Trades Supervisor
10	Motor Equipment Operators		
Stormwater Infrastructure Branch (16 positions)			
1	Public Works-Env. Serv. Manager	1	Senior Engineering Inspector [+1]
3	Engineers IV	2	Engineering Technicians II
2	Senior Engineers III [+1]	2	Engineering Technicians I
4	Engineers III	1	Project Manager I
Transportation Infrastructure Branch (7 positions)			
1	Engineer V	3	Project Managers I
1	Engineer IV	1	Engineering Technician II
1	Project Manager II		
Stormwater Planning Division (56 positions)			
1	Director, Stormwater Planning	1	Emergency Mgmt. Specialist III
1	Engineer V	1	Planner IV
4	Engineers IV	1	Planner III [+1]
1	Senior Engineer III	2	Landscape Architects III
8	Engineers III	1	Engineering Technician III
5	Project Managers II	1	Management Analyst II
2	Project Managers I	2	Code Specialists II
4	Ecologists IV	1	Financial Specialist II
5	Ecologists III	1	Financial Specialist I
3	Ecologists II	1	Contract Specialist II
2	Ecologists I	1	Assistant Contract Specialist
3	Project Coordinators	3	Administrative Assistants III
1	Public Works-Env. Serv. Manager		
Urban Forestry (16 positions)			
1	Director, Urban Forestry Division	3	Urban Foresters I
1	Urban Forester IV	1	Project Manager I [+1]
4	Urban Foresters III	1	Administrative Assistant II
5	Urban Foresters II		
+	**Denotes New Position(s)**		

Performance Measurement Results

The objective to receive no MS4 Permit violations related to inspection and maintenance of public and private stormwater management facilities was met in FY 2019, FY 2020, and FY 2021. It is expected that this objective will also be met in FY 2022 and FY 2023. The objective to update 100 percent of the Stormwater emergency action plans was met in prior years. It is expected that this trend will continue in both FY 2022 and FY 2023. Lastly, the objective to keep 100 percent of the commuter facilities operational for 365 days was met in prior years. It is expected that this goal will be met in FY 2022 and FY 2023.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
MS4 permit violations received	0	0	0	0	0	0
Percent of Emergency Action Plans current	100%	100%	100%	100%	100%	100%
Percent of commuter facilities available 365 days per year	100%	100%	100%	100%	100%	100%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$78,402,156**	**$6,939**	**$90,244,247**	**$0**
Revenue:				
Stormwater Service District Levy	$85,394,610	$87,175,738	$87,175,738	$94,393,055
Sale of Bonds[1]	0	0	88,000,000	0
Stormwater Local Assistance Fund (SLAF) Grant[2]	1,876,476	0	3,596,793	0
Tree Preservation/Planting Fund[3]	203,600	0	0	0
Miscellaneous	90,493	0	81,000	0
Total Revenue	**$87,565,179**	**$87,175,738**	**$178,853,531**	**$94,393,055**
Total Available	**$165,967,335**	**$87,182,677**	**$269,097,778**	**$94,393,055**
Expenditures:				
Personnel Services[4]	$20,448,442	$22,615,643	$22,813,269	$24,580,634
Operating Expenses	3,919,893	3,182,636	3,389,603	4,010,636
Recovered Costs	(1,832,157)	(2,129,955)	(2,129,955)	(2,129,955)
Capital Equipment	1,077,511	782,000	1,887,143	652,000
Capital Projects[4]	50,984,399	61,600,414	242,012,718	65,879,740
Total Expenditures	**$74,598,088**	**$86,050,738**	**$267,972,778**	**$92,993,055**
Transfers Out:				
General Fund (10001)[5]	$1,125,000	$1,125,000	$1,125,000	$1,400,000
Total Transfers Out	**$1,125,000**	**$1,125,000**	**$1,125,000**	**$1,400,000**
Total Disbursements	**$75,723,088**	**$87,175,738**	**$269,097,778**	**$94,393,055**
Ending Balance[6,7]	**$90,244,247**	**$6,939**	**$0**	**$0**
Tax Rate Per $100 of Assessed Value	**$0.0325**	**$0.0325**	**$0.0325**	**$0.0325**

[1] In FY 2022, Economic Development Authority (EDA) Bonds were issued to support the construction of a Stormwater/Wastewater facility to consolidate functions and operations and maximize efficiencies between the Stormwater and Wastewater Divisions.

[2] Represents Virginia Department of Environmental Quality (VDEQ) Stormwater Local Assistance Fund (SLAF) grants which support stream and water quality improvement projects. An amount of $1,876,476 was received in FY 2021 and an amount of $3,596,793 is anticipated in FY 2022 and beyond.

[3] Reflects revenues collected through the land development process that will support tree preservation and planting projects in FY 2022.

[4] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments were reflected as an increase of $1,555.35 to FY 2021 Personnel Services expenditures to record expenditure accruals and an increase of $389,278.17 to FY 2021 Capital Projects expenditures to record expenditure accruals. This impacted the amount carried forward resulting in a decrease of $389,278.17 to the *FY 2022 Revised Budget Plan*. The projects affected by this adjustment were 2G25-006-000, Stormwater Regulatory Program, SD-000031, Stream & Water Quality Improvements, and SD-000033, Dam Safety and Facility Rehabilitation. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[5] Funding in the amount of $1,400,000 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40100. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[6] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[7] The FY 2022 Adopted Budget Plan ending balance of $6,939 was due to an adjustment made to FY 2020, and it was adjusted as part of the *FY 2021 Carryover Review*.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Conveyance System Inspection/Development (2G25-028-000)	$13,725,000	$1,547,185.84	$4,734,379.98	$2,000,000
Conveyance System Rehabilitation (SD-000034)	65,034,135	6,858,021.91	10,922,648.48	7,000,000
Dam & Facility Maintenance (2G25-031-000)	30,194,841	5,511,833.19	7,422,312.42	5,000,000
Dam Safety and Facility Rehabilitation (SD-000033)	62,576,104	5,838,539.60	12,227,774.80	10,000,000
Debt Service for SW/WW Facility (2G25-117-000)	9,179,000	0.00	5,000,000.00	4,179,000
Emergency and Flood Response Projects (SD-000032)	36,686,091	1,432,074.25	14,457,916.30	7,000,000
Enterprise Asset Management-Work Order System (SD-000044)	2,400,000	0.00	1,000,000.00	1,400,000
Flood Prevention-Huntington Area-2012 (SD-000037)	41,350,000	204,250.20	2,260,024.24	0
Lake Accotink Dredging (SD-000041)	5,000,000	576,187.62	4,423,812.38	0
Laurel Hill Adaptive Reuse Infrastructure (SD-000038)	1,925,000	8,306.59	0.00	0
NVSWCD Contributory (2G25-007-000)	6,530,042	554,811.00	554,811.00	609,346
Occoquan Monitoring Contributory (2G25-008-000)	1,750,641	172,138.00	177,799.00	183,437
Scotts Run Stream Restoration (SD-000043)	151,358	151,357.99	0.00	0
Stormwater Allocation to Towns (2G25-027-000)	7,644,829	816,434.14	1,294,119.92	1,000,000
Stormwater Civil Penalties Fees (2G25-119-000)	185,750	0.00	185,750.00	0
Stormwater Facility (SD-000039)	96,515,000	1,985,385.95	88,412,475.41	0
Stormwater Proffers (2G25-032-000)	56,500	0.00	56,500.01	0
Stormwater Regulatory Program (2G25-006-000)	64,014,584	2,588,925.98	7,420,778.36	4,000,000
Stream & Water Quality Improvements (SD-000031)	255,588,016	22,533,970.99	80,322,038.93	23,507,957
Towns Grant Contribution (2G25-029-000)	4,805,976	176,548.01	906,583.17	0
Tree Preservation and Plantings (2G25-030-000)	308,916	28,427.87	232,993.36	0
Total	**$705,621,783**	**$50,984,399.13**	**$242,012,717.76**	**$65,879,740**

Fund 40200: Land Development Services

Mission

The mission of Fund 40200, Land Development Services (LDS), focuses on the safe and sustainable building of communities throughout Fairfax County. As such, the fund is committed to the protection of the environment, and the health, safety, and welfare of all who live in, work in, and visit Fairfax County. Through partnerships with stakeholders, LDS achieves excellence in service by balancing the needs, rights, and interests of the community in the building and land development process.

Focus

Fund 40200 is being established as part of the FY 2023 Advertised Budget Plan to serve as a dedicated funding source to help realize the Board of Supervisors' vision and community values for safe and sustainable communities, as codified in the regulations that guide building and land development design and construction. Funding which currently provides General Fund support for Agency 31, Land Development Services, and funding associated with employee fringe benefits in Agency 89, Employee Benefits, is being transferred to the newly established fund to provide an accounting mechanism to reflect all revenues and expenditures associated with LDS activities in a dedicated Special Revenue Fund. The fund will be supported fully by the fees and charges assessed by LDS. It is expected that the fees will be calculated to cover all required services and reserves necessary to operate those services year over year. An appropriate level of operating reserves will be determined such that they are robust enough to sustain the fund operations during periods of economic uncertainty. Any excess revenues at year-end will stay in the fund and may be used for future investment or to help finance operating activities when fee revenues do not fully support expenses. The self-sustaining nature of the fund also will allow for more flexibility in responding to market demands to increase staff and resources, as land development fees will cover land development activities. The fund will also make investments in both capital technology costs and annual hardware replacement. In addition, the fund will cover indirect costs for central support services provided by General Fund agencies as well as other operational costs such as space and utilities.

The fund accomplishes its mission through permitting, plan review, and inspection services. Moreover, LDS enforces environmental compliance through administration of the Chesapeake Bay Preservation Ordinance, County and Federal floodplain regulations, erosion control and stormwater management code, and through the application of green building practices.

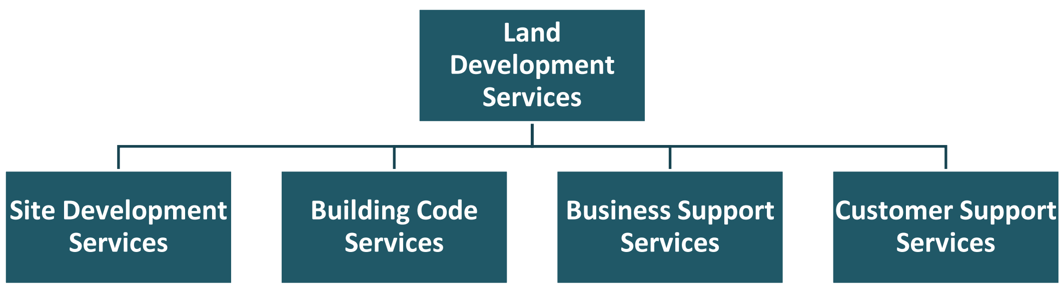
LDS provides technical training and outreach to homeowners, builders, engineers, and contractors to support compliance with land development and building code regulations. From large commercial projects to smaller single-family homes, deck renovations, office tenant improvements, and more, LDS is the gateway to land and site development in the County. LDS balances a focus to minimize the administrative burden for development projects with the increasing complexity of regulatory compliance. This difficult balance is further complicated by the continued development of smaller and environmentally complex project sites.

LDS will continue to focus on the time it takes to bring a project to market – specifically, the time that it takes an applicant to secure the County permits necessary before construction can begin. In FY 2021, LDS experienced success in the transition to 100 percent electronic submissions for all permit/plan types, as well as online payments. Electronic submissions minimize processing inefficiencies including allowing concurrent and coordinated reviews in real-time. Additionally, LDS, in partnership with industry, has sought to improve the quality of plans and permit applications to ensure that high quality, ready-to-approve plans garner the majority of staff resources – not poor, substandard applications. To this end, LDS established a "gateway" quality check and stronger peer review programs that precede dedicating staff resources for robust plan review. By expending only limited staff resources early in the permit review process, high quality, approval-ready plans do not languish in a queue filled with substandard applications. Since changing the organization's culture from a focus on the number of submissions to a focus on the total time to market, performance metrics have revealed overall improvement year-over-year.

LDS' customer base ranges from the Do-It-Yourself (DIY) homeowner tackling a modest improvement project to developers building a complex, mixed-use, high-rise project valued in the hundreds of millions of dollars. At the same time, LDS faces challenges due to the changing economy and increasing complexity of building and site applications as well as new state and federal regulations, and high customer expectations. To successfully mitigate these challenges for all customers, LDS continues to simplify fee schedules and demystify the permitting and plan review process. Through targeted outreach, LDS engages with customers about their specific project needs.

In FY 2023, LDS will continue to support the County's economic development and revitalization goals, improve development process timelines, and address rising workload requirements to ensure that the capacity exists to meet customer expectations and development opportunities. This will require a dynamic approach to resourcing that supports the regular course of business but allows LDS to increase resources during surge demand times and to similarly decrease resource expenditures during lower demand times.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$0	$0	$0	$40,338,465
Operating Expenses	0	0	0	5,825,535
Subtotal	**$0**	**$0**	**$0**	**$46,164,000**
Less:				
Recovered Costs	0	0	0	(353,732)
Total Expenditures	**$0**	**$0**	**$0**	**$45,810,268**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	311 / 311

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Transfer of LDS Activities **$42,623,489**

An increase of $42,623,489 and 304/304.0 FTE positions is associated with the transfer of all LDS activities from Agency 31, Land Development Services, and Agency 89, Employee Benefits, to the new Fund 40200, Land Development Services. This new fund will help realize the Board of Supervisors' vision and community values for safe and sustainable communities, as codified in the regulations that guide building and land development design and construction and will provide an accounting mechanism to reflect all revenues and expenditures associated with LDS activities in a dedicated Special Revenue Fund. It should be noted that $31,267,467 in Personnel Services, Operating Expenses, and Recovered Cost was transferred from Agency 31, Land Development Services, and $11,356,022 in Fringe Benefits was transferred from Agency 89, Employees Benefits.

Employee Compensation **$2,017,250**

An increase of $2,017,250 in Personnel Services includes $1,391,004 for a 4.01 percent market rate adjustment (MRA) for all employees and $589,799 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $36,447 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

PLUS Maintenance and Customer Support **$917,489**

An increase of $917,489 is associated with 7/7.0 FTE new positions, including $595,537 in Personnel Services, $307,952 in Fringe Benefits, and $14,000 in Operating Expenses, to support the maintenance and customer technical support services of the new land development system, PLUS, which is expected to be launched in October 2022. Four of the new positions will join the Business Support Group of PLUS, and the other three positions will be added to a dedicated Customer and Technical Support Center to help customers transition to the new platform and all online permitting.

Other Post-Employment Benefits **$252,040**

An increase of $252,040 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

LAND DEVELOPMENT SERVICES - 311 positions			
Administration			
1	Director, LDS [+1T]	1	Information Officer III [+1T]
2	Division Directors, LDS [+2T]	1	Training Specialist III [+1T]
1	Project Coordinator [+1T]	1	Human Resources Generalist III [+1T]
1	Engineer IV [+1T]	1	Human Resources Generalist II [+1T]
2	Planners IV [+2T]	1	Human Resources Generalist I [+1T]
1	Management Analyst III [+1T]	1	Safety Analyst [+1T]
3	Management Analysts II [+3T]	1	Administrative Assistant IV [+1T]
1	Constr./Mnt. Project Manager II [+1T]		

Information Technology Branch			
1	IT Program Manager II [+1T]	1	Network/Telecom. Analyst III [+1T]
1	IT Program Manager I [+1T]	1	Network/Telecom. Analyst I [+1T]
2	IT Systems Architects [+1T,+1]	1	Internet/Intranet Architect III [+1T]
1	Business Analyst IV [+1T]	2	Internet/Intranet Architects II [+2T]
4	Business Analysts III [+2T,+2]	1	Geog. Info. Spatial Analyst III [+1T]
1	Programmer Analyst IV [+1T]	1	Data Analyst III [+1]
1	Programmer Analyst III [+1T]	1	Data Analyst II [+1T]
1	Programmer Analyst II [+1T]	1	IT Technician III [+1T]
Financial Management Branch			
1	Management Analyst IV [+1T]	3	Administrative Assistants V [+3T]
2	Financial Specialists III [+2T]	2	Administrative Assistants IV [+2T]
2	Financial Specialists II [+2T]	5	Administrative Assistants III [+5T]
Code Development and Compliance			
1	Division Director, LDS [+1T]	1	Project Coordinator [+1T]
1	Engineer V [+1T]	2	Code Specialists IV [+2T]
3	Engineers IV [+3T]	3	Code Specialists III [+3T]
4	Engineering Technicians III [+4T]	3	Code Specialists II [+3T]
1	Engineering Technician II [+1T]	1	Administrative Assistant IV [+1T]
1	Engineering Technician I [+1T]	1	Administrative Assistant III [+1T]
Customer and Technical Support Center			
1	Engineer IV [+1T]	14	Engineering Technicians II [+12T,+2]
3	Code Specialists III [+3T]	3	Engineering Technicians I [+3T]
4	Code Specialists II [+4T]	2	Engineering Aides [+2T]
1	Management Analyst II [+1T]	1	Administrative Assistant IV [+1T]
2	Management Analysts I [+2T]	5	Administrative Assistants III [+5T]
1	Combination Inspector [+1T]	4	Administrative Assistants II [+4T]
15	Engineering Technicians III [+14T,+1]		
Code Academy			
1	Program and Procedures Coord. [+1T]	1	Administrative Assistant II [+1T]
2	Training Specialists III [+2T]		
Site Development and Inspections			
1	Division Director, LDS [+1T]	1	Code Specialist II [+1T]
4	Engineers V [+4T]	3	Supervising Eng. Inspectors [+3T]
4	Engineers IV [+4T]	4	Asst. Sup. Engineering Inspectors [+4T]
9	Senior Engineers III [+9T]	22	Senior Eng. Inspectors [+22T]
15	Engineers III [+15T]	2	Administrative Assistants III [+2T]
2	Code Specialists III [+1T]	1	Administrative Assistant II [+1T]
Building Code Services			
1	Division Director, LDS [+1T]	1	Code Specialist III [+1T]
1	Chief Building Inspector [+1T]	11	Code Specialists II [+11T]
2	Engineers V [+2T]	2	Code Specialists I [+2T]
7	Engineers IV [+7T]	7	Supervising Combination Inspectors [+7T]
21	Engineers III [+21T]	31	Master Combination Inspectors [+31T]
4	Engineering Technicians III [+4T]	9	Combination Inspectors [+9T]
4	Engineering Technicians II [+4T]	1	Administrative Assistant III [+1T]
2	Engineering Aides [+2T]	1	Administrative Assistant II [+1T]
1	Code Specialist IV [+1T]		
T	**Denotes Transferred Position(s)**		
+	**Denotes New Position(s)**		

Performance Measurement Results

The performance measurement results for FY 2019 through FY 2021 and the FY 2022 estimate shown in the table below are associated with activities performed by Agency 31, Land Development Services.

In FY 2021, LDS met the goals for key performance measures. The percent of projects in irresolvable default that must be completed by the County remained at 0 percent, thereby surpassing the goal of three percent. The number of construction projects required to cease as a result of deficiencies identifiable on the plan also remained at zero.

In FY 2021, the percent of buildings experiencing catastrophic system failure as a result of building design met the goal of 0 percent. The percent of permits issued on the day of application measure has been discontinued due to all permits being issued electronically. LDS continues to refine processes and remains 100 percent electronic for all permits and most building inspections.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Site Development Services						
Percent of projects in irresolvable default which must be completed by the County	0%	0%	3%	0%	3%	0%
Construction projects required to cease as a result of deficiencies identifiable on the plan	0	0	0	0	0	0
Building Code Services						
Percent of buildings experiencing catastrophic system failures as a result of building design	0%	0%	0%	0%	0%	0%
Percent of permits issued on day of application[1]	70%	NA	82%	NA	NA	NA

[1] In FY 2021, this measure was discontinued as all permits are issued online now.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
Permits, Fees and Regulatory Licenses	$0	$0	$0	$46,955,995
Charges for Services	0	0	0	20,000
Fines & Forfeitures	0	0	0	70,000
Technology Surcharge Fee[1]	0	0	0	1,500,000
Miscellaneous Revenues	0	0	0	11,000
Total Revenue	**$0**	**$0**	**$0**	**$48,556,995**
Total Available	**$0**	**$0**	**$0**	**$48,556,995**
Expenditures:				
Personnel Services	$0	$0	$0	$40,338,465
Operating Expenses	0	0	0	5,825,535
Recovered Costs	0	0	0	(353,732)
Total Expenditures	**$0**	**$0**	**$0**	**$45,810,268**
Transfers Out:				
General Fund (10001)[2]	$0	$0	$0	$350,000
Total Transfers Out	**$0**	**$0**	**$0**	**$350,000**
Total Disbursements	**$0**	**$0**	**$0**	**$46,160,268**
Ending Balance[3]	**$0**	**$0**	**$0**	**$2,396,727**
Technology Surcharge Reserve[1]	$0	$0	$0	$1,500,000
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$896,727**

[1] Revenue from the Technology Surcharge fee is set aside for future upgrades/replacement of the PLUS system. Currently, this revenue is deposited in Project IT-000037 in Fund 10040, Information Technology Projects. The balance of the project is expected to be transferred to Fund 40200, Land Development Services, as part of the *FY 2022 Carryover Review*.

[2] Beginning in FY 2023, funding of $350,000 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40200. These indirect costs include support services such as Human Resources, Purchasing, Budgeting and other administrative services.

[3] Ending Balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

Fund 50000: Federal-State Grant Fund

Mission

To provide reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

Focus

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2023, awards already received, and awards anticipated to be received by the County for FY 2023 are included in the Fund 50000, Federal-State Grant Fund budget. The total FY 2023 appropriation within Fund 50000, Federal-State Grant Fund is $126,217,279, an increase of $8,079,204, or 6.8 percent, from the FY 2022 Adopted Budget Plan total of $118,138,075.

In order to secure grant funding, the grantor often requires that a certain percentage of funds be matched from local funding sources. In FY 2023, the General Fund commitment for Local Cash Match totals $4,432,654, which is consistent with the total FY 2022 anticipated need for Local Cash Match of $4,432,654.

Prior appropriation of the anticipated grants will allow for grants to be handled in an expeditious manner when actual awards are received. As specific grants are awarded and approved, a supplemental appropriation of the required funds is made to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2023 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, and the funding sources (federal/state grant funds, General Fund support, and other support) is included. In addition, an amount of $5,075,000 is included as part of the reserve to allow for new grant awards that were not anticipated.

The current County policy for grant application and award is based on certain pre-established criteria. The Board of Supervisors has authorized the grant applications for those grants listed on the Anticipated Grant Awards table in the Adopted Budget for the current fiscal year. If the actual funding received does not differ significantly from the projected funding listed in the budget, the agency can work directly with the Department of Management and Budget to appropriate funding. However, additional Board approval will be required to receive the award if it is significantly different from what is included in the Adopted Budget. If an agency is applying for a new grant award and it is $100,000 or less, with a required Local Cash Match of $25,000 or less, with no significant policy implications, and if the grantor does not require Board of Supervisors' approval, the agency can work directly with the Department of Management and Budget to apply for and receive the award. The Chairman of the Board of Supervisors, the County Executive and/or a designee appointed by the County Executive are authorized to enter into the grant agreement and any related agreements, including but not limited to Federal Subaward Agreements, on behalf of the County for both grant awards included on the anticipated grant table and for those awards where Board of Supervisors' approval is not required. For any other grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

Funding in Reserve within Fund 50000

An amount of $126,217,279 is included in FY 2023 as a reserve for grant awards. Grant awards are principally funded by two general sources – federal/state grant funding and Local Cash Match. The FY 2023 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Estimated Grant Funding and the Reserve for Estimated Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

In FY 2023, the Reserve for Estimated Grant Funding is $121,784,625, including the Reserve for Anticipated Grant Funding of $116,784,625 and the Reserve for Unanticipated Grant Funding of $5,000,000. This reflects an increase of $8,079,204, or 7.1 percent, from the FY 2022 Adopted Budget Plan Reserve for Estimated Grant Funding of $113,705,421. The increase is primarily attributable to increases in estimated funding primarily for grants in the Department of Family Services, the Fairfax-Falls Church Community Services Board, and the Department of Neighborhood and Community Services.

In FY 2023, the Reserve for Estimated Local Cash Match is $4,432,654 including the Reserve for Anticipated Local Cash Match of $4,357,654 and the Reserve for Unanticipated Local Cash Match of $75,000. This is consistent with the FY 2022 Adopted Budget Plan Reserve for Local Cash Match of $4,432,654.

The Reserve for Local Cash Match is a projection of the County contributions required for anticipated and unanticipated grant awards. The anticipated Local Cash Match required by agencies is as follows:

Agency	FY 2023 Advertised Local Cash Match
Department of Housing and Community Development	$500,000
Department of Transportation	148,400
Department of Family Services	1,632,295
Department of Neighborhood and Community Services	1,919,518
Police Department	129,248
Fire and Rescue Department	28,193
Reserve for Unanticipated Grant Awards	75,000
Total	**$4,432,654**

Pandemic Response and Impact

The Board of Supervisors continues to receive detailed updates on the status of funding related to the COVID-19 pandemic through bi-monthly stimulus funding update memorandums. Included in these memorandums is a summary of all grant funding received in response to the COVID-19 pandemic. As detailed in the April 17, 2020 memorandum from the County Executive to Senior Management Team, the County continues to utilize the modified grant policy which allows departments to apply for funding related to the COVID-19 pandemic prior to receiving formal Board approval. In addition, it is expected that as the state allocates their American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds (Fiscal Recovery Fund), the County will continue to receive grant funding intended to support pandemic response efforts. In many cases, the County is not required to apply or compete for these awards. The Board will continue to be notified of all awards through the bi-monthly stimulus funding update memorandums; however, in recognition of the increased number of grant-related Board items that these awards would generate, new grant awards less than $0.5 million will be included in a quarterly budget review rather than a formal Board item when possible. New grant awards more than $0.5 million and/or those awards less than $0.5 million with significant policy implications will continue to be approved through a separate Board item. The bi-monthly stimulus funding update memorandums are posted on the DMB website and can be found at www.fairfaxcounty.gov/budget.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

Agency	FY 2021 Actual Pos / FTE	FY 2022 Adopted Pos / FTE	FY 2022 Revised Pos / FTE	FY 2023 Advertised Pos / FTE
Dept. of Housing and Community Development	1 / 1.0	0 / 0.0	2 / 2.0	2 / 2.0
Office of Human Rights and Equity Programs	2 / 1.6	2 / 1.5	2 / 1.6	2 / 1.6
Department of Transportation	7 / 6.5	7 / 6.5	7 / 6.5	6 / 5.5
Department of Family Services	67 / 65.0	65 / 64.4	67 / 66.3	67 / 66.3
Health Department	53 / 53.0	64 / 64.0	56 / 56.0	53 / 53.0
Fairfax-Falls Church Community Svcs. Board	65 / 61.9	64 / 60.8	75 / 70.8	74 / 69.8
Office of Strategy Management for HHS	1 / 1.0	0 / 0.0	0 / 0.0	0 / 0.0
Dept. of Neighborhood and Community Svcs.	124 / 117.2	128 / 121.2	129 / 123.2	129 / 123.2
Juvenile and Domestic Relations District Court	1 / 0.5	1 / 0.5	1 / 0.5	0 / 0.0
General District Court	8 / 8.0	8 / 8.0	8 / 8.0	8 / 8.0
Police Department	10 / 10.0	10 / 10.0	10 / 10.0	10 / 10.0
Office of the Sheriff	1 / 1.0	0 / 0.0	2 / 2.0	0 / 0.0
Fire and Rescue Department	19 / 18.5	19 / 18.5	19 / 18.5	19 / 18.5
Emergency Preparedness[1]	7 / 7.0	4 / 4.0	5 / 5.0	4 / 4.0
Total Federal/State Grant Fund[2]	**366 / 352.2**	**372 / 359.4**	**383 / 370.4**	**374 / 361.9**

[1] A total of 4/4.0 FTE Emergency Preparedness positions included in the FY 2023 Advertised Budget Plan are supported by UASI funding in the Department of Emergency Management and Security (3/3.0 FTE), and the Police Department (1/1.0 FTE).

[2] It should be noted that the FY 2022 Revised position count includes grant positions that are funded with prior year awards for which additional funding is not anticipated.

The following table provides funding levels for the FY 2023 Advertised Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2023 may differ from the list below.

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT					
SNAP (formerly Shelter Plus Care) - Merged SPC 1 (1380009)	0/0.0	$581,665	$0	$581,665	$0
Funding provided by the U.S. Department of Housing and Urban Development supports rental assistance for 29 units of permanent housing for 34 homeless persons with serious mental illness. The required match is currently provided by in-kind support services in Pathway Homes and cash match from the Fairfax-Falls Church Community Services Board.					
SNAP (formerly Shelter Plus Care) - Merged SPC 10 (1380011)	0/0.0	$945,199	$0	$945,199	$0
Funding provided by the U.S. Department of Housing and Urban Development supports rental assistance for 50 units of permanent housing for 59 homeless persons with serious mental illness. The required match is currently provided by in-kind support services in Pathway Homes and cash match from the Fairfax-Falls Church Community Services Board.					
SNAP (formerly Shelter Plus Care) - Merged SPC 9 (1380012)	0/0.0	$419,474	$0	$419,474	$0
Funding provided by the U.S. Department of Housing and Urban Development supports rental assistance for 22 units of permanent housing for 25 homeless persons with serious mental illness. The required match is currently provided by in-kind support services in Pathway Homes and cash match from the Fairfax-Falls Church Community Services Board.					
Continuum of Care Planning Project Grant (1380100)	2/2.0	$265,626	$0	$265,626	$0
The U.S. Department of Housing and Urban Development (HUD) provides funding under the Continuum of Care (CoC) program to consolidate homeless assistance grant programs and monitor their progress.					
Emergency Solutions Grant (1380101)	0/0.0	$1,000,000	$500,000	$500,000	$0
The U.S. Department of Housing and Urban Development Emergency Solutions Grant (ESG) funding must be used to support prevention and rapid re-housing activities through the housing relocation and stabilization services that are provided by the community case managers and the Housing Locators Program contracted through several nonprofit organizations. HUD allocates funding in two phases at different times of the fiscal year with approximately 65 percent of funds arriving early in the year, and 35 percent arriving on the latter part of the year. A 50 percent Local Cash Match is required.					
TOTAL – DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT	**2/2.0**	**$3,211,964**	**$500,000**	**$2,711,964**	**$0**

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
OFFICE OF HUMAN RIGHTS AND EQUITY PROGRAMS					
U.S. Equal Employment Opportunity Commission Contract (1390001)	1/0.8	$85,000	$0	$85,000	$0
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and Equity Programs and the Federal EEOC. This agreement requires the Office of Human Rights and Equity Programs to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					
HUD Fair Housing Complaints Grant (1390002)	1/0.8	$150,000	$0	$150,000	$0
The U.S. Department of Housing and Urban Development (HUD) provides funding to assist the Fairfax County Office of Human Rights and Equity Programs with its education and outreach program on fair housing and to enforce compliance (includes investigating complaints of illegal housing discrimination in Fairfax County) with the County's Fair Housing Act.					
TOTAL - OFFICE OF HUMAN RIGHTS AND EQUITY PROGRAMS	**2/1.6**	**$235,000**	**$0**	**$235,000**	**$0**
DEPARTMENT OF TRANSPORTATION					
CAP Operating Assistance (1400021)	2/2.0	$594,726	$118,945	$475,781	$0
The Virginia Department of Rail and Public Transportation's Commuter Assistance Programs (CAP) Operating Assistance (formerly Commuter Services) grant provides funding to assist commuters and promote alternative travel modes, including ridesharing, active transportation, and public transit (bus and rail). Any County resident or any non-County resident working in Fairfax County may use this program. A 20 percent Local Cash Match is required.					
Employer Services (1400022)	3/2.5	$355,614	$0	$355,614	$0
The Virginia Department of Transportation provides funding for the Employer Services Program. The program supports employers promoting alternate commuting travel modes, including commuter benefits programs, telework and flexible work schedules, ridesharing arrangements, active transportation, and public transit. No Local Cash Match is required.					
Countywide Transit Stores (1400090)	0/ 0.0	$650,000	$0	$650,000	$0
The Commonwealth Transportation Board authorizes Congestion Mitigation and Air Quality (CMAQ) funds to operate five transit stores to encourage transit usage and reduce reliance on single occupant vehicles. Transit stores provide transit information, trip planning, fare media, and ridesharing information to Fairfax County residents and visitors seeking alternatives to driving alone.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
CAP Project Assistance (1400153)	1/1.0	$147,276	$29,455	$117,821	$0
Funding provided by the Virginia Department of Rail and Public Transportation' Commuter Assistance Program (CAP) Project Assistance grant provides funding to assist employers promoting alternative commuting travel modes, including commuter benefit programs, telework, and flexible work schedules, ridesharing arrangements, active transportation, and public transit. A 20 percent Local Cash Match is required.					
TOTAL – DEPARTMENT OF TRANSPORTATION	**6/5.5**	**$1,747,616**	**$148,400**	**$1,599,216**	**$0**
DEPARTMENT OF FAMILY SERVICES					
V-Stop (1670002)	1/0.8	$65,404	$0	$65,404	$0
The Department of Criminal Justice Services provides funding through federal Violence Against Women Act (VAWA) monies to provide one part-time Crisis Line Specialist and one part-time Bilingual Group Co-facilitator. The Crisis Line Specialist will provide shift coverage and coordination of the County's 24-hour confidential domestic and sexual violence Hotline and Lethality Assessment Protocol (LAP). The Bilingual Group Co-facilitator will co-facilitate domestic violence and sexual assault groups and will provide outreach to engage survivors of domestic and sexual violence and stalking in group treatment. Outreach activities will be focused on underserved Spanish speaking populations.					
Domestic Violence Crisis (1670003)	2/2.0	$170,000	$0	$170,000	$0
The Virginia Department of Social Services provides funding to assist victims of domestic violence and their families who are in crisis. The grant supports one two-bedroom apartment that is part of the County's 24-hour domestic and sexual violence shelter as well as a part-time Children's Counselor.					
Fairfax Bridges to Success (1670008)	3/3.0	$261,738	$0	$261,738	$0
The U.S. Department of Health and Human Services provides this funding to facilitate successful employment and movement toward self-sufficiency for Temporary Assistance for Needy Families (TANF) participants who have disabilities.					
Inova Health System (1670010)	15/15.0	$1,332,110	$0	$0	$1,332,110
Funding under the Inova Health Systems grant covers the personnel costs of grant eligibility workers stationed at the Inova Fairfax and Inova Mount Vernon hospitals for the purposes of identifying, accepting, and processing applications for financial/medical assistance of County residents who are at the time hospitalized. Inova reimburses Fairfax County for 100 percent of all Personnel Services costs (salary and County benefits) on a monthly basis for the positions.					
Virginia Community Action Partnership (VACAP) (1670011)	0/0.0	$7,000	$0	$0	$7,000
The Virginia Community Action Partnership (VACAP) EITC Initiative supports community groups and local coalitions throughout the Commonwealth as they provide free tax preparation services to low-income working individuals and families.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Independent Living Initiatives Grant Program (1670023)	0/0.0	$20,160	$0	$20,160	$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant Program, administered through the Virginia Department of Social Services, provides comprehensive services for older youth in foster care to develop skills necessary to live productive, self-sufficient and responsible adult lives. The program directly serves youth in foster care through the age of 23.					
Foster and Adoptive Parent Training Grant (1670024)	0/0.0	$340,000	$163,472	$176,528	$0
The Virginia Department of Social Services Foster and Adoptive Parent Training Grant provides for: the enhancement of community education regarding foster care and adoption; pre-service training, in-service training, and in-home support of agency-approved foster and adoptive parents and volunteers; training for child welfare staff; and employee educational stipends.					
Educating Youth through Employment (EYE) Program (1670044)	0/0.0	$26,907	$0	$0	$26,907
The U.S. Department of Labor provides funding for a summer initiative that recruits, screens and matches youth ages 16 to 21 with professional opportunities in the private sector and other area businesses. Participants are required to attend intensive training workshops before and during their summer work experiences.					
Office for Violence Against Women - Domestic Violence Grant (1670051)	2/2.0	$1,000,000	$0	$1,000,000	$0
The Department of Justice, Office for Violence Against Women provides funds to develop and strengthen effective responses to violence against women. This program encourages communities to treat sexual assault, domestic violence, dating violence and stalking as serious crimes by strengthening the criminal justice response to these crimes and promoting a coordinated community response. Victim safety and offender accountability are the focus of projects funded under the program.					
VOCA Victims Services Grant Program (VSGP) (1670082)	5/5.0	$1,054,472	$0	$1,054,472	$0
The Virginia Department of Criminal Justice Services (DCJS) provides funding for a two-year grant award for the Victims of Crime Act (VOCA) Victims Services Grant Program (VSGP). This VSGP grant program's objective is to expand and enhance direct services to victims of crime.					
Senior Community Service Employment Program (SCSEP) (1670094)	1/1.0	$149,101	$0	$0	$149,101
Fairfax County receives funding through the SkillSource Group by way of the National Council on Aging to provide services to eligible job seekers in Fairfax County. Funding is provided to identify and recruit participants, supervise job counseling, track data, evaluate performance, and develop strategies to increase employment and training opportunities within Fairfax County.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Workforce Innovation and Opportunity Act					
Fairfax County receives funding from the U.S. Department of Labor for the Workforce Innovation and Opportunity Act (WIOA) programs. WIOA is designed to help job seekers access employment, education, training and support services to succeed in the labor market and to match employers with the skilled workers they need. Funding in the following programs is anticipated.					
WIOA Adult Program (1670004)	13/7.7	$1,148,774	$0	$1,148,774	$0
The WIOA Adult Program provides career services and training services to unemployed or under-employed adult job seekers. The program is universally accessible, customer centered, and training services is job-driven. Services include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment and training services directly linked to job opportunities in in-demand industries and occupations. Priority is given to recipients of public assistance, other low-income individuals, individuals who are basic skills deficient, and veterans and eligible spouses.					
WIOA Youth Program (1670005)	8/8.0	$1,205,393	$0	$1,205,393	$0
The WIOA Youth Program provides career services and training services to youth and young adults beginning with career exploration, continued support for educational attainment, opportunities for skills training in in-demand industries and occupations, and culminating in employment along a career pathway or enrollment in post-secondary education. A key provision of the program requires a minimum of 75 percent of funding to be used for out-of-school youth defined as between the ages of 16-24, not attending any school, and meet one or more additional barriers like school dropout, pregnant or parenting, or in foster care or aged out of foster care system.					
WIOA Dislocated Worker Program (1670006)	0/5.3	$1,463,224	$0	$1,463,224	$0
The WIOA Dislocated Worker Program provides career services and training services to assist workers who have been laid off or are about to be laid off. The program is universally accessible, customer centered, and training services is job-driven. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, and training services directly linked to job opportunities in in-demand industries and occupations.					
Subtotal - WIOA	**21/21.0**	**$3,817,391**	**$0**	**$3,817,391**	**$0**
Fairfax Area Agency on Aging					
The Department of Family Services administers Aging Grants which includes federal funds granted to localities under the Older Americans Act and state funds from the Virginia Department for the Aging. With additional support from the County, these funds provide community-based services such as case management/consultation services, legal assistance, insurance counseling, transportation, information and referral, volunteer home services, home delivered meals, nutritional supplements and congregate meals. In addition, the regional Northern Virginia Long-Term Care Ombudsman Program serves the jurisdictions of Alexandria, Arlington, Fairfax, and Loudoun.					
Community Based Services (1670016)	9/8.5	$1,340,774	$163,215	$1,154,453	$23,106
Community-Based Services provides services to adults aged 60 and older to enable them to live as independently as possible in the community. This includes assisted transportation, information and referral, telephone reassurance, volunteer home services, insurance counseling, and other related services.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Long Term Care Ombudsman (1670017)	3/3.0	$340,513	$25,268	$140,132	$175,113
The Long-Term Care Ombudsman Program, serving the City of Alexandria and the counties of Arlington, Fairfax and Loudoun, improves quality of life for the more than 10,000 residents in 110 nursing and assisted living facilities by educating residents and care providers about patient rights and by resolving complaints against nursing and assisted living facilities, as well as home care agencies, through counseling, mediation and investigation. More than 60 trained volunteers are part of this program. The program also provides information about long-term care providers and educates the community about long-term care issues.					
Homemaker/Fee for Service (1670018)	0/0.0	$326,420	$0	$326,420	$0
Fee for Service provides home-based care to adults aged 60 and older to enable them to remain in their homes rather than in more restrictive settings. Services are primarily targeted toward those older adults who are frail, isolated, of a minority group, or in economic need.					
Congregate Meals Program (1670019)	0/0.0	$1,572,878	$808,333	$665,103	$99,442
The Congregate Meals program provides one meal a day, five days a week, which meets one third of the dietary reference intake for older adults. Congregate Meals are provided in 29 congregate meal sites around the County including the County's senior and adult day health centers, several private senior centers and other sites serving older adults such as the Alzheimer's Family Day Center. Congregate Meals are also provided to residents of the five County senior housing complexes.					
Home Delivered Meals (1670020)	0/0.0	$1,914,252	$193,360	$1,606,079	$114,813
Funding supports the Home-Delivered Meal program and the Nutritional Supplement program. Home-Delivered Meals provides meals to frail, homebound, low-income residents aged 60 and older who cannot prepare their own meals. Meals are delivered through partnerships with 22 community volunteer organizations that drive 49 delivery routes. The Nutritional Supplement program targets low-income and minority individuals who are unable to consume sufficient calories from solid food due to chronic disabling conditions, dementia, or terminal illnesses.					
Care Coordination (1670021)	3/3.0	$464,835	$131,315	$333,520	$0
Care Coordination Services are provided to elderly persons at risk of institutionalization who have deficiencies in two or more activities of daily living through the DFS "Adult Care Network" Program. Care Coordination Services include intake, assessment, plan of care development, implementation of the plan of care, service monitoring, follow-up and reassessment.					
Family Caregiver (1670022)	2/2.0	$551,935	$122,782	$429,153	$0
Caregiver Support provides education and support services to caregivers of persons 60 and older, or older adults caring for grandchildren. Services include scholarships for respite care, gap-filling respite and bathing services, assisted transportation (which is also reflected in Community-Based Services), assistance paying for supplies and services, and other activities that contribute to the well-being of senior adults and help to relieve caregiver stress.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Respite Care Initiative Program (1670083)	0/0.0	$54,550	$24,550	$30,000	$0
This state funded grant program allows the agency to provide an evidence-based caregiver training program from the Rosalyn Carter Institute, "Caring for You, Caring for Me," through a contract with ElderLink.					
Subtotal – Fairfax Area Agency on Aging	**17/16.5**	**$6,566,157**	**$1,468,823**	**$4,684,860**	**$412,474**
TOTAL - DEPARTMENT OF FAMILY SERVICES	**67/66.3**	**$14,810,440**	**$1,632,295**	**$11,250,553**	**$1,927,592**
HEALTH DEPARTMENT					
Immunization Action Plan (1710001)	0/0.0	$70,490	$0	$70,490	$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding immunizations for children from low-income families within the community.					
Women, Infants, and Children (1710002)	38/38.0	$3,135,076	$0	$3,135,076	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under age five. The award is based on participation levels in the program.					
Perinatal Health Services (1710003)	4/4.0	$256,849	$0	$256,849	$0
The Virginia Department of Health Perinatal Health Services Grant provides nutrition counseling for low-income pregnant women to reduce the incidence of low birth weight in Fairfax County.					
Tuberculosis Grant (1710004)	2/2.0	$170,000	$0	$170,000	$0
The Centers for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provides funding to coordinate tuberculosis case investigation, case management, and reporting activity for Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.					
Public Health Emergency Preparedness & Response (PHEP&R) for Bioterrorism (1710005)	2/2.0	$212,000	$0	$212,000	$0
For the Public Health Emergency Preparedness and Response (PHEP&R) grant, the Centers for Disease Control and Prevention (CDC) provides funding for ongoing development of public health preparedness and response efforts through the Virginia Department of Health. The goal of this grant is to have an emergency response plan that is coordinated with local agencies, hospitals, physicians, and laboratories in the County and the region.					
WIC - Peer Counseling Program (1710007)	0/0.0	$133,130	$0	$133,130	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) grant. This program provides enhancements to the continuity and consistency of WIC's breastfeeding promotion efforts by offering mother-to-mother breastfeeding support.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Virginia Department of Health Sexually Transmitted Disease Control and Prevention Grant (1710008)	0/0.0	$33,500	$0	$33,500	$0
The Health Department receives funding from the Virginia Department of Health in support of supplies and reagent costs associated with laboratory testing to control and prevent sexually transmitted diseases.					
Tuberculosis Outreach and Laboratory Support Services Grant (1710011)	2/2.0	$115,000	$0	$115,000	$0
The Health Department receives funding from the Virginia Department of Health in support of outreach and laboratory support services including mileage reimbursements, communications charges, and staff time required to support operations within Clinical Services of the Health Services Division.					
Maternal, Infant and Early Childhood Home Visiting Program Grant (1710013)	4/4.0	$534,778	$0	$534,778	$0
Funding from the Virginia Department of Health supports the implementation of a Nurse-Family Partnership evidence-based early childhood home visiting service delivery model. The goal of this program is to improve the health and early childhood outcomes for vulnerable children and families by drawing on the expertise of Registered Nurses.					
Voluntary National Retail Food Regulatory Program Standards (1710015)	0/0.0	$15,000	$0	$0	$15,000
The National Association of County and City Health Officials (NACCHO) Mentorship Program is an ongoing effort aimed to increase implementation of the Program Standards by Local Health Departments (LHD). LHDs supported by this program receive peer-to-peer assistance and technical guidance. Through the mentorship program, participating LHDs benefit from the experience of other LHDs in understanding how to best apply the Program Standards to improve their food protection programs. The LHDs also receive guidance on how to accomplish key Program Standards requirements such as completing their Self-Assessment, developing an action plan and requesting a verification audit.					
Tobacco Use Control Grant (1710018)	1/1.0	$110,000	$0	$110,000	$0
Funding from the Centers for Disease Control and prevention (CDC) provides for coordination of tobacco control activities in the Northern Virginia Health Region for the dissemination of the VDH quit line resources and implementation of policy, systems and environmental changes within this region.					
Regulatory Program Standards Project (1710020)	0/0/0	$2,000	$0	$2,000	$0
Funding from the Association of Food and Drug Officials (AFDO) administers the Regulatory Programs Standards Project for jurisdictions to complete: a Self-Assessment of all nine standards, small projects related to meeting one or more standards, verification audit(s) confirming the results of the jurisdiction's Self-Assessment, or custom projects that increase a jurisdiction's conformance with the standards.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Food Safety Training Project (1710021)	0/0.0	$3,000	$0	$3,000	$0
Funding from the Association of Food and Drug Officials (AFDO) administers the Food Safety Training Project for jurisdictions' staff to meet the requirements of Standard 2 (Step 1 & 3 Curriculum or CEU maintenance) or to attend FDA regional seminars to maintain FDA standardization.					
Virginia Foundation for Healthy Youth - Fairfax Food Council (1710026)	0/0.0	$30,000	$0	$30,000	$0
Funding from the Virginia Foundation for Healthy Youth supports a Fairfax Food Council Project Coordinator. This project coordinator supports the healthy eating aspects of the Community Health Improvement Plan with an emphasis on Food Council administrative support, community gardens workgroup, and nutrition education and literacy efforts.					
Immunization Action Plan - Pan Flu Grant (1710032)	0/0.0	$7,110	$0	$7,110	$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding Pan Flu for children from low-income families within the community.					
Preventing and Controlling STD, HIV and HCV (1710037)	0/0.0	$18,022	$0	$18,022	$0
The Virginia Department of Health provides funding to support the control and prevention of sexually transmitted diseases and their complications through case identification, partner notification, and active referrals for services and treatment.					
HIV Prevention Activities (1710043)	0/0.0	$72,086	$0	$72,086	$0
The Virginia Department of Health provides funding to support the control and prevention of HIV and their complications through case identification, partner notification, and active referrals for services and treatment.					
TOTAL - HEALTH DEPARTMENT	**53/53.0**	**$4,918,041**	**$0**	**$4,903,041**	**$15,000**
FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD					
Health Planning Region II Projects					
The Fairfax-Falls Church Community Services Board (CSB) receives funding from the Commonwealth of Virginia, Department of Behavioral Health and Developmental Services (DBHDS) for behavioral and developmental disability services in Health Planning Region II (HPR II). For behavioral health services, HPR II includes the jurisdictions served by the Community Services Boards of Alexandria, Arlington, Fairfax, Loudoun, and Prince William. For developmental disability services, HPR II includes those listed above as well as the jurisdictions served by Community Services Boards - Northwestern, Rappahannock, and Rappahannock-Rapidan. Services are designed to prevent institutional placements or support transition from institutional placements to the community. Projects include Acute Care, Discharge Assistance, Crisis Stabilization, Regional Education Assessment Crisis Services and Habilitation (REACH), and Suicide Prevention.					
Regional Acute Care (1760003)	0/0.0	$3,500,000	$0	$3,500,000	$0
DBHDS provides funding to HPR II for local inpatient services for individuals who require inpatient treatment but cannot be admitted to a state psychiatric hospital due to lack of capacity or complex clinical issues.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Regional Discharge Assistance Program (1760004)	0/0.0	$6,626,626	$0	$6,626,626	$0
DBHDS provides funding to HPR II for specialized treatment services in the community for consumers with serious mental illness who have not been able to leave state hospitals without funding for such placements.					
Regional MH Crisis Stabilization (1760005)	0/0.0	$847,933	$0	$847,933	$0
DBHDS provides funding to HPR II for crisis stabilization services for consumers with mental illness and/or co-occurring developmental disabilities at-risk of hospitalization. The positions supported and funded by this grant split time with the DV Youth Crisis Stabilization grant, 1760035.					
REACH (1760025)	3/1.5	$3,471,876	$0	$3,471,876	$0
DBHDS provides funding to HPR II for the Regional Educational, Assessment, Crisis Services and Habilitation (REACH) program, promoting a system of care, community services and natural supports for individuals with developmental disabilities. To divert individuals from unnecessary institutional placements, services include mobile crisis services, alternative placements and short-term crisis stabilization.					
Regional MH Deaf Services (1760027)	0/0.0	$23,750	$0	$23,750	$0
DBHDS provides funding to HPR II for clinical and consultative services to address issues related to mental illness, developmental disability, and substance use disorder for people of all ages who are deaf, hard of hearing, late deafened and deaf-blind as well as their families.					
Regional Suicide Prevention (1760028)	0/0.0	$125,000	$0	$125,000	$0
DBHDS provides funding to HPR II for a comprehensive suicide prevention and intervention planning initiative among school personnel, human service providers, faith communities and others, including screening, counseling and referral services for individuals at-risk of suicide.					
Regional DV Youth Crisis Stabilization (1760035)	0/1.5	$3,011,723	$0	$3,011,723	$0
DBHDS provides funding to HPR II to provide a system of care for children with intellectual and developmental disabilities in crisis due to mental health or behavioral challenges. To divert children from unnecessary institutional placements, services include continuing care coordination, psychiatric and behavioral health specialist services and training for families and providers. There are three positions that are funded by both 1760035 and 1760025; however, the positions are displayed in 1760025 above.					
Regional MH Other (1760041)	7/7.0	$868,144	$0	$868,144	$0
DBHDS provides funding to HPR II to support seven positions providing project management, clinical oversight, financial management and administrative support for the various programs. In addition, MH Other funding may also be used for various behavioral health services as determined by HPR II priorities, including local inpatient and discharge planning services.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Regional Community Support Center (1760042)	0/0.0	$75,000	$0	$75,000	$0
DBHDS provides funding to HPR II to support recovery-oriented services at the Northern Virginia Mental Health Institute. Services promote the development of recovery and resiliency skills needed for clients to successfully discharge to the community.					
Regional Substance Use Disorder - Detoxification Services (1760050)	0/0.0	$115,000	$0	$115,000	$0
DBHDS provides funding to HPR II to support substance use recovery-oriented detoxification services for individuals who without such services would be at risk for admission to a state hospital.					
Regional Substance Use Disorder STEP VA - Community Crisis Response & Detox Services (1760059)	4/4.0	$886,861	$0	$886,861	$0
DBHDS provides funding to HPR II to support individuals with co-occurring mental health and substance use disorders with medically-monitored residential withdrawal management services at the Woodburn Crisis Care Program who without such services would be at-risk for admission to a state hospital.					
Regional MH STEP-VA Outpatient Services - Training (1760062)	0/0.0	$308,000	$0	$308,000	$0
DBHDS provides funding through the Systems Transformation, Excellence, and Performance (STEP-VA) initiative to provide outpatient services to individuals served by the Fairfax-Falls Church Community Services Board in order to build capacity through regional collaborations.					
Regional MH STEP-VA Children's Mobile Crisis (1760066)	0/0.0	$3,208,006	$0	$3,208,006	$0
DBHDS provides funding through the Systems Transformation, Excellence, and Performance (STEP-VA) initiative to expand children's mobile crisis response for individuals with co-occurring developmental disabilities and mental health needs. These services provide crisis intervention for individuals at-risk of homelessness, incarceration, hospitalization and/or danger to self or others.					
Regional MH STEP-VA Clinician's Crisis Dispatch/Crisis Call Center (1760074)	0/0.0	$1,294,600	$0	$1,294,600	$0
DBHDS provides funding for a Regional 988 Crisis Call Center as part of the Virginia Systems Transformation, Enhancement and Performance Initiative (STEP-VA). This Regional Call Center will provide individuals with real-time access to crisis counselors 24/7 through telephonic, text, and chat options; crisis triage and assessment; provide service coordination and/or connect individuals with Regional and Local emergency services, both with local Law Enforcement and CSB Emergency services; and dispatch mobile crisis teams, as needed. This is a National response initiative to establish the 988 Call Center for Behavioral Health Crisis Emergencies and it will operate in concert with the existing 911 Emergency response line.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Regional STEP-VA Peer Support (1760075)	1/1.0	$100,000	$0	$100,000	$0
DBHDS provides funding for a regional Peer Recovery Specialist Coordinator who will bring together peer specialists throughout the region as a community of providers, both established certified peer specialists and those new to the field exploring peer certification, and Family Support partner services.					
Regional STEP-VA Service Member, Veterans, and Families (SMVF) (1760076)	1/1.0	$174,600	$0	$174,600	$0
DBHDS provides funding to build service capacity, in partnership with federal, state, regional, and local SMVF services; link service members and families with services; participate and promote suicide prevention (Lock and Talk) initiatives; and identify and provide training to support these efforts.					
Subtotal - Health Planning Region II Projects	**16/16**	**$24,637,119**	**$0**	**$24,637,119**	**$0**
Department of Behavioral Health and Developmental Services Programs					
The Commonwealth of Virginia, Department of Behavioral Health and Developmental Services (DBHDS) provides State and Federal funding through the State Performance Contract to CSB for specific services or targeted populations, such as treatment services for individuals with serious emotional disturbance, mental illness, substance use or co-occurring disorders.					
Recovery Services (1760006)	0/0.0	$468,192	$0	$468,192	$0
DBHDS provides funding for project-based, peer-operated recovery services for consumers recovering from mental illness, substance use and/or co-occurring disorders.					
Jail Services Substance Abuse Federal Block Grant (1760012)	3/2.0	$159,802	$0	$159,802	$0
DBHDS provides funding for prevention, treatment and rehabilitation services for individuals with substance use disorder incarcerated at the Adult Detention Center.					
Homeless Assistance Program, PATH (1760013)	3/1.7	$164,542	$0	$164,542	$0
DBHDS provides funding for services for individuals with serious mental illness or co-occurring substance use disorders who are homeless or at imminent risk of becoming homeless.					
Jail Diversion Services (1760015)	3/2.3	$321,050	$0	$321,050	$0
DBHDS provides funding for forensic services for individuals with serious mental illness who are involved in the Commonwealth's legal system. Services include mental health evaluations and screenings, case management and treatment to restore competency to stand trial.					
MH Initiative - Non-Mandated CSA (1760016)	4/4.0	$515,529	$0	$515,529	$0
DBHDS provides funding for mental health and case management services for children with serious emotional disturbance who reside in the community and are not mandated to be served under the Children's Services Act.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
MH Juvenile Detention (1760017)	1/1.0	$111,724	$0	$111,724	$0
DBHDS provides funding for assessment, evaluation, consumer monitoring and emergency treatment services for children and adolescents placed in juvenile detention centers.					
Regional MH Transformation Forensic Planner (1760018)	1/0.8	$75,563	$0	$75,563	$0
DBHDS provides funding for pre-discharge planning services for individuals being discharged from a State mental health facility.					
MH Law Reform (1760019)	8/8.0	$530,387	$0	$530,387	$0
DBHDS provides funding for outpatient treatment services for individuals under temporary detention orders, emergency custody orders or involved in involuntary commitment proceedings.					
MH Children's Outpatient Services (1760020)	1/1.0	$75,000	$0	$75,000	$0
DBHDS provides funding for intensive care coordination and wrap-around services for court-involved children and adolescents as well as psychiatric services for youth placed in juvenile detention centers.					
Turning Point: Young Adult Services Initiative (1760030)	8/7.0	$1,019,631	$0	$1,019,631	$0
DBHDS provides funding for medical and psychosocial support services as well as supported employment, education and family engagement services for young adults, ages 16-25, experiencing first episode psychosis.					
MH Expand Telepsychiatry (1760031)	0/0.0	$3,249	$0	$3,249	$0
DBHDS provides funding to support telemedicine technology.					
MH CIT Assessment Site (1760036)	0/0.0	$570,709	$0	$570,709	$0
DBHDS provides funding to support the County's Diversion First initiative by complementing existing resources at the Merrifield Crisis Response Center authorized to transfer custody of individuals experiencing an acute or sub-acute mental health crisis from law enforcement to emergency mental health personnel. Funding supports 1/1.0 FTE merit Police Officer and 1/1.0 merit Deputy Sheriff position.					
STEP-VA (1760055)	15/15.0	$1,472,333	$0	$1,472,333	$0
DBHDS provides funding to support systems transformation, excellence and performance (STEP-VA) for same day access, primary health care integration and outpatient service enhancements.					
VA State Opioid Response - Recovery (1760056)	2/2.0	$250,000	$0	$250,000	$0
DBHDS provides State Opioid Response (SOR) Recovery funding for expanded Medication Addiction Treatment and peer support intervention services to reduce episodes of opioid overdoes and further prevention efforts regarding the opioid use epidemic.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
VA State Opioid Response - Prevention (1760057)	0/0.0	$75,000	$0	$75,000	$0
DBHDS provides State Opioid Response (SOR) Prevention funding to support implementation of evidence-based strategies to address the opioid use epidemic.					
SUD Medication Assisted Treatment (MAT) (1760064)	0/0.0	$130,000	$0	$130,000	$0
DBHDS provides funding for the administration of medication at the Adult Detention Center in an effort to combat substance abuse relapses.					
STEP-VA Peer and Family Support Program (1760077)	1/1.0	$221,185	$0	$221,185	$0
DBHDS provides funding for STEP-VA Peer Support Services to develop a regional resource for Recovery oriented services; establish a community of peer providers; provide training and promote peer certification; and develop family support services that promote recovery and wellbeing for individuals with substance use disorders.					
STEP-VA Veteran's Services (1760078)	1/1.0	$98,763	$0	$98,763	$0
DBHDS provides funding to support a Peer Support Specialist who will engage Veterans and navigate them to the appropriate service as well as provide additional training to CSB staff serving Veterans and their families.					
Subtotal - Department of Behavioral Health & Developmental Services Programs	**51/46.8**	**$6,262,659**	**$0**	**$6,262,659**	**$0**
High Intensity Drug Trafficking Area, HIDTA (1760002)	3/3.0	$333,333	$0	$333,333	$0
The U.S. Office of National Drug Control Policy provides funding through a sub-award with Washington/Baltimore HIDTA Mercyhurst University for residential, day treatment and medical detoxification services.					
Al's Pals: Virginia Foundation for Healthy Youth (1760022)	0/0.0	$50,000	$0	$50,000	$0
The Commonwealth of Virginia, Virginia Foundation for Healthy Youths (VFHY) provides funding for the Al's Pals: Kids Making Healthy Choices program. VFHY was created in 1999 by the General Assembly to distribute monies from the Virginia Tobacco Settlement Fund to localities for youth-focused tobacco use prevention programs. The Al's Pals program is an early childhood prevention program for children ages three to eight years old which includes interactive lessons to develop social skills, self-control and problem solving abilities to prevent use of tobacco, alcohol, and other drugs.					
SAMHSA Clinically High Risk for Psychosis Program (CHR-P) (1760051)	2/2.0	$400,000	$0	$400,000	$0
The U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration provides funding for community programs for outreach and early intervention to clinically high-risk individuals for psychosis (CHR-P) under the age of 25.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Drug Court, Dept of Justice, Bureau of Justice Assistance (1760052)	1/1.0	$500,000	$0	$500,000	$0
The U.S. Department of Justice provides funding to support an adult drug court discretionary program. Funds are provided to support 1/1.0 FTE grant Behavioral Health Specialist position to operate a Drug Court, coordinate recovery support services, supervision and data collection/evaluation. This funding expands and diversifies the County's Diversion First efforts. The project period extends three years through December 2022.					
BJA Veteran's Treatment Court Enhancement (1760061)	1/1.0	$499,748	$0	$499,748	$0
The U.S. Department of Justice provides funding to support an adult drug court discretionary program. Funds are provided to continue a Veteran's Treatment Docket with the mission to serve the community and increase public safety by integrating and incorporating a coordinated treatment response for justice-involved Veterans with substance abuse and/or mental health issues. The project period extends three years through September 2022.					
TOTAL – FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD	**74/69.8**	**$32,682,859**	**$0**	**$32,682,859**	**$0**
DEPARTMENT OF NEIGHBORHOOD AND COMMUNITY SERVICES					
Local Government Challenge Grant (1790002)	0/0.0	$4,500	$0	$4,500	$0
The Virginia Commission for the Arts Local Government Challenge Grant is awarded to jurisdictions that support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.					
Youth Smoking Prevention Program (1790003)	1/0.6	$50,000	$0	$50,000	$0
The Virginia Tobacco Settlement Foundation awards funding for a comprehensive tobacco, alcohol, and drug prevention program for teens. The program's goals include educating youth about tobacco products and addictions, including empowering them with life skills on resisting substance use by providing information on the social and health benefits for staying tobacco, alcohol, and drug free.					
Joey Pizzano Memorial Fund (1790008)	0/0.0	$42,300	$0	$0	$42,300
The Joey Pizzano Memorial Fund funds a swim and water safety program for school-age children with disabilities that helps develop new leisure activities for beginning swimmers and enhance levels of more experienced swimmers.					
Enhanced Mobility - Fairfax Mobility Access Project (1790017)	2/2.0	$607,213	$151,443	$455,770	$0
The Metropolitan Washington Council of Governments (MWCOG) provide pass-through funding from the U.S. Department of Transportation, Federal Transit Administration, to fund projects that improve mobility for seniors and individuals with disabilities throughout the region by removing barriers to transportation services and expanding available transportation mobility options.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Virginia Preschool Initiative (VPI) (1790025)	8/8.0	$5,958,303	$325,000	$5,633,303	$0
The Virginia Department of Education provides funding for the Virginia Preschool Initiative allowing Fairfax County to serve approximately 1,847 at risk three- and four-year-olds in a comprehensive preschool program in various settings throughout the County, including community pre-schools, family child care homes, and Fairfax County Public Schools. The Virginia Department of Education requires a Local Cash Match, which varies from year to year based on the state composite index. The anticipated state composite index for FY 2023 will require $325,000 in Local Cash Match from the County, with the balance of required Local Cash Match provided by the Fairfax County Public Schools, in-kind resources, and local funds.					
Infant and Toddler Connection - IDEA Part C (1790026)	35/35.0	$9,552,740	$0	$5,879,989	$3,672,751
The Commonwealth of Virginia, DBHDS provides funding for the Infant and Toddler Connection (ITC), a statewide program providing federally-mandated assessment and early intervention services as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). Funding supports assessment and early intervention services for infants and toddlers, from birth through age 3, who have a developmental delay or a diagnosis that may lead to a developmental delay. Services include physical, occupational and speech therapy; developmental services; medical, health and nursing services; hearing and vision services; service coordination; assistive technology (e.g., hearing aids, adapted toys and mobility aids); family training and counseling; and transportation.					
Virginia Infant and Toddler Specialist Network (ITSN) (1790033)	4/4.0	$472,646	$0	$472,646	$0
Funds are provided by Child Development Resources, Inc. to establish a Virginia Infant and Toddler Specialist Network office in the Northern 1 Region (encompassing Arlington County, Fairfax County, Loudoun County, City of Alexandria, City of Fairfax, and City of Falls Church) to provide professional learning opportunities and on-site technical assistance to early childhood program educators in centers and family child care homes in order to strengthen practices and enhance the healthy growth and development of infants and toddlers (birth to 36 months of age).					
Unified Virginia Quality Improvement System (1790034)	4/4.0	$768,197	$0	$768,197	$0
The Virginia Department of Education provides funds to allow Fairfax County to develop and implement a strategic and detailed quality rating and improvement system plan for early childhood programs at a regional level, including Arlington County, Fairfax County, Loudoun County, and City of Alexandria.					
VECF Preschool Development Grant Birth to Five (PDG B-5) (1790039)	5/5.0	$643,725	$0	$643,725	$0
The Virginia Early Childhood Foundation, with federal pass-through funds from the U.S. Department of Education, provides funds to continue building and expanding relationships with families and early childhood programs; measure and increase access to high-quality early childhood programs; and measure and strengthen the experiences that young children, birth to five and at-risk, receive.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Virginia Preschool Initiative Pilot Serving 3-Year Olds (1790040)	0/0.0	$474,450	$0	$474,450	$0
The Virginia Department of Education Preschool Initiative for Serving Three-Year-Olds allows Fairfax County to serve approximately 150 at risk three-year-olds in a comprehensive preschool program in various settings throughout the County, including community pre-schools, family child care homes, and Fairfax County Public Schools. The required match, which varies from year to year based on the state composite index, will be provided by the Fairfax County Public Schools and in-kind resources.					
U.S. Department of Health and Human Services Head Start Programs					
Head Start is a national child development program that serves income eligible families with very young children. Families served by Head Start grants receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. The overall match requirements for Head Start grants are 20 percent. In addition to Local Cash Match, the agency uses in-kind services to meet this required match total.					
Head Start (1790022)	32/24.4	$5,648,855	$732,394	$4,916,461	$0
Head Start is a national child development program that serves income-eligible families with children 3 to 5 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 434 children and their families.					
Early Head Start (1790023)	19/21.2	$4,435,578	$436,279	$3,999,299	$0
The Early Head Start program is a national child development program that serves income eligible families with children birth to 3 years of age. Families served by Early Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 224 children birth to 3 years of age, as well as pregnant mothers.					
Early Head Start Child Care Partnership & Expansion (1790024)	11/11.0	$1,089,225	$184,402	$904,823	$0
Funding from the U.S. Department of Health and Human Services is used to expand the Early Head Start program to serve an additional 56 children, including 16 children in two classrooms in a center-based program at Gum Springs Glenn Children Center and 40 children through partnerships with regulated family child care providers.					
Subtotal – Head Start Programs	**62/56.6**	**$11,173,658**	**$1,353,075**	**$9,820,583**	**$0**
U.S. Department of Agriculture (USDA) Food and Nutrition Service Programs					
USDA Food and Nutrition Service Programs is a collection of national programs serving income-eligible families with nutritionally balanced meals. The USDA provides partial reimbursement for meals and snacks to children in Head Start, Early Head Start, School-Age Child Care (SACC), Rec-Pac/RECQuest, family day care facilities, and other approved community locations throughout the school year and summer months.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
USDA Child and Adult Care Food Program - Family Day Care (1790030)	8/8.0	$3,166,796	$0	$3,166,796	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks served to children in family day care homes. Funds also provide for nutrition training, monitoring, and technical assistance. The program serves children from ages infant to 12 in approved day care homes.					
USDA Child and Adult Care Food Program - Outside of School-Time Programs – VDH (1790031)	0/0.0	$186,428	$0	$186,428	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks and meals served to children in NCS outside of school-time programs, including the School-Age Child Care (SACC) program and community center programs.					
USDA At-Risk After School and Summer Food Program - VDOE (1790032)	0/0.0	$458,902	$40,000	$418,902	$0
The Virginia Department of Education, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks and meals served to at-risk children in NCS programs during the school year including the School-Age Child Care (SACC) program and community center programs.					
USDA (CACFP) At-Risk Summer Food Service Program (SFSP) - VDOE (1790037)	0/0.0	$314,003	$50,000	$264,003	$0
The Virginia Department of Education, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks and meals served to at-risk children as part of the Summer Food Service Program. This grant covers food served in NCS programs during the summer including the School-Age Child Care (SACC) program, community center programs, and other approved sites.					
USDA Greater Mount Vernon Head Start, Early Head Start, and Early Head Start CC Partnership & Expansion (1790047)	0/0.0	$174,269	$0	$174,269	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for meals and snacks served to Head Start and Early Head Start children in the Greater Mount Vernon Community Head Start, Early Head Start, and Early Head Start Expansion programs.					
Subtotal – USDA Programs	**8/8.0**	**$4,300,398**	**$90,000**	**$4,210,398**	**$0**
TOTAL - DEPARTMENT OF NEIGHBORHOOD AND COMMUNITY SERVICES	**129/123.2**	**$34,048,130**	**$1,919,518**	**$28,413,561**	**$3,715,051**

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
GENERAL DISTRICT COURT					
Comprehensive Community Corrections Act (1850000)	8/8.0	$816,978	$0	$816,978	$0
The Court Services Division of the General District Court provides pre-trial and post-trial supervision of defendants and offenders in the community as mandated by the Comprehensive Community Corrections Act (CCCA) Grant. This award from the Virginia Department of Criminal Justice Services will continue to support 8/8.0 FTE grant positions that provide pre-trial services, including supervision of staff in the Court Services Division and client services in the General District Court, and provide probation services in the General District Court and the Juvenile and Domestic Relations District Court.					
POLICE DEPARTMENT					
Seized Funds (1900001, 1900002, 1900005, 1900006, 1900035)	0/0.0	$800,000	$0	$300,000	$500,000
The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures in connection with illegal narcotics activity.					
Victim Witness Assistance (1900007)	6/6.0	$483,536	$0	$483,536	$0
The Virginia Department of Criminal Justice Services provides funding to support 6/6.0 FTE positions in the Victim Witness Unit who deliver critical services to victims and witnesses of criminal activity.					
Someplace Safe (1900008)	1/1.0	$52,993	$13,248	$39,745	$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Unit's Someplace Safe Program, which delivers critical services to victims of domestic violence in Fairfax County. The required Local Cash Match is 25 percent.					
Northern Virginia Gang Task Force - Contrib Funds (1900012)	0/0.0	$168,750	$0	$0	$168,750
Twelve surrounding jurisdictions contribute funding in support of the Northern Virginia Regional Gang Task Force (NVRGTF). The NVRGTF is a regional program established to address issues surrounding gang recruitment, involvement and criminal activity.					
DMV Traffic Safety Programs (1900013)	0/0.0	$29,000	$0	$29,000	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support the cost of a traffic safety information and enforcement program in Fairfax County.					
Justice Assistance Grant (JAG) (1900014)	0/0.0	$131,024	$0	$131,024	$0
The Justice Assistance Grant provides funding for equipment, technology, and other services designed to reduce crime and improve public safety in Fairfax County.					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
DMV-Traffic Safety Programs - Pedestrian/Bicycle Enforcement (1900023)	0/0.0	$6,000	$0	$6,000	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support overtime costs for an educational and enforcement program targeting proper pedestrian and bicyclist safety laws in Fairfax County.					
DMV Traffic Safety Programs - Speeding Enforcement (1900024)	0/0.0	$50,400	$0	$50,400	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support overtime costs for an educational and enforcement program targeting proper selective speed enforcement laws in Fairfax County.					
State Police Internet Crimes Against Children Task Force (1900028)	0/0.0	$45,000	$0	$45,000	$0
The Virginia Department of State Police provides funding to support the Northern Virginia Internet Crimes Against Children Task Force with the overall mission of combating Internet crimes against children.					
DMV DWI Enforcement Squad (1900031)	0/0.0	$1,026,398	$0	$1,026,398	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support a designated squad of officers to specialize in the enforcement of DWI laws in Virginia. The objective is to reduce the number of alcohol related accidents and fatalities in the County. Statistical data will be collected to analyze the enforcement efforts to see if DWI accidents and fatalities decrease, thus providing a model for other Virginia law enforcement agencies. Funding will support 10/10.0 FTE merit police officer positions. No Local Cash Match is required.					
VOCA Victim Witness Assistance Program (1900032)	3/3.0	$580,000	$116,000	$464,000	$0
The Virginia Department of Criminal Justice Services provides funding to increase access to culturally appropriate direct victim services for unserved/underserved victims of crime. This funding will support a Victim Services Specialist who will respond exclusively to the needs of Hispanic victims of crime through advocacy and direct services, such as on-scene crisis stabilization counseling, community and emergency personnel briefings, critical incident response, judicial advocacy, court accompaniment, case management, follow-up services, and information and referral. A 20 percent Local Cash Match is required.					
BYRNE/JAG - Northern Virginia Gang Task Force (NVGTF) (1900036)	0/0.0	$119,962	$0	$119,962	$0
The Virginia Department of Criminal Justice Services provides funding in support of the Northern Virginia Gang Task Force which works to reduce gang and drug related crime. This funding was previously administered by the Town of Vienna but the County assumed financial management in August 2020. It is anticipated that the County will continue to receive funding for this initiative when the grant year ends.					
TOTAL – POLICE DEPARTMENT	**10/10.0**	**$3,493,063**	**$129,248**	**$2,695,065**	**$668,750**

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
FIRE AND RESCUE DEPARTMENT					
Virginia Department of Fire Programs (1920001)	11/10.5	$4,328,642	$0	$4,328,642	$0
The Virginia Department of Fire Programs provides funding for fire services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the towns of Clifton and Herndon.					
Four-for-Life (1920002)	0/0.0	$874,327	$0	$874,327	$0
The Virginia Department of Health, Division of Emergency Services Four-for-Life Program is funded from the $4 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the Commonwealth for local jurisdictions to support emergency medical services, including the training of Emergency Medical Services (EMS) personnel and the purchase of necessary equipment and supplies.					
Fire Prevention and Safety Grant Program (1920019)	0/0.0	$63,263	$3,013	$60,250	$0
The primary goal of the Fire Prevention and Safety grant program is to support projects that enhance the safety of the public and firefighters from fire and related hazards. The department intends to apply for funding to support projects that reduce injury and prevent death among high-risk populations and in the areas of fire investigations.					
Assistance to Firefighters Act (1920040)	0/0.0	$193,050	$25,180	$167,870	$0
The primary goal of the Assistance to Firefighters Grant (AFG) is to meet the firefighting and emergency response needs of fire departments and nonaffiliated emergency medical serves organizations. The past grant application was submitted in FY 2020 and was funded in FY 2021 to purchase cancer test kits for firefighters. The Department intends to apply for funding to support projects in training, operations, and safety and in wellness and fitness categories.					
FEMA Urban Search and Rescue (1920005)	4/4.0	$1,236,878	$0	$1,236,878	$0
The responsibilities and procedures for national urban search and rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between the Federal Emergency Management Agency (FEMA) and the County. Funding is provided to enhance, support and maintain the readiness of the department's Urban Search and Rescue Team, equipment cache, and medical supplies.					
FEMA Urban Search and Rescue Activations	0/0.0	$1,200,000	$0	$1,200,000	$0
The responsibilities and procedures for national urban search and rescue activities provided by the department's Urban Search and Rescue Team are identified in a cooperative agreement with the Federal Emergency Management Agency (FEMA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to activations are reimbursed by FEMA. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1).					

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
BHA International Urban Search and Rescue (1920006)	4/4.0	$3,400,000	$0	$3,400,000	$0
A cooperative agreement with the U.S. Agency for International Development (USAID), U.S. Bureau of Humanitarian Assistance (BHA) exists to provide international disaster assistance, harnessing the expertise and unique capacities of other U.S. government entities to effectively respond to natural disasters and complex crises around the world. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies. USAID/BHA awarded a five-year contract in FY 2021. It is anticipated that funding for year three of the five-year agreement will be in awarded in FY 2023 at an estimated value of $3,400,000. The total value of this agreement over the five-year grant period (exclusive of deployment costs) will be approximately $15,935,000.					
BHA International Urban Search and Rescue Activations	0/0.0	$3,000,000	$0	$3,000,000	$0
The responsibilities and procedures for international urban search and rescue activities provided by the department's Urban Search and Rescue Team are set forth in a cooperative agreement with the Office of U.S. Bureau of Humanitarian Assistance (BHA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by BHA. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (USAID SAR 1).					
TOTAL – FIRE AND RESCUE DEPARTMENT	**19/18.5**	**$14,296,160**	**$28,193**	**$14,267,967**	**$0**
DEPARTMENT OF ANIMAL SHELTERING					
Department of Motor Vehicles (DMV) Animal Friendly License Plate Grant (1960001)	0/0.0	$25,000	$0	$25,000	$0
The DMV Animal Friendly License Plate program provides funding to support sterilization programs for dogs and cats. Fairfax County receives an annual share of the DMV's Animal Friendly license plate sales.					
Tax Spay and Neuter Program (1960002)	0/0.0	$10,343	$0	$10,343	$0
The Virginia Department of Taxation distributes funding to localities on an annual basis that can be used either to provide low-cost spay and neuter surgeries, or be made available to any private, non-profit sterilization programs for dogs and cats within the locality. Funding for the program is provided by voluntary contributions from individuals' state income tax refunds for a Spay and Neuter Fund.					
TOTAL – DEPARTMENT OF ANIMAL SHELTERING	**0/0.0**	**$35,343**	**$0**	**$35,343**	**$0**

FY 2023 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
EMERGENCY PREPAREDNESS					
Emergency Management Performance Grant (1HS0012)	0/0.0	$109,897	$0	$109,897	$0
The Department of Homeland Security provides funding to enhance the capacity of localities to develop and maintain a comprehensive emergency management program with support for planning, training, and equipment procurement activities.					
Metropolitan Washington Council of Governments	0/0.0	$2,411,788	$0	$2,411,788	$0
In FY 2020, a portion of funding historically provided by the Urban Areas Security Initiative (UASI) program to assist local governments in high-density urban areas to enhance regional terrorism preparedness by developing integrated systems for prevention, protection, response, and recovery, was transitioned to the National Capital Region Homeland Security Executive Committee to provide a dedicated, longer-lasting, stable investment from the region.					
State Homeland Security Program	0/0.0	$325,000	$0	$325,000	$0
The Department of Homeland Security funds the State Homeland Security Program (SHSP) to enhance the capacity of state and local emergency responders to prevent, respond to and recover from a weapons of mass destruction terrorism incident involving chemical, biological, radiological, nuclear and explosive devices and cyber-attacks.					
Urban Areas Security Initiative	4/4.0	$8,000,000	$0	$8,000,000	$0
The Department of Homeland Security funds the Urban Areas Security Initiative (UASI) program to assist local governments in high-density urban areas to enhance capabilities in the areas of law enforcement, emergency medical services, emergency management, fire service, public works, public safety communications, and public health through the purchase of response equipment that will be necessary to prepare for and respond to emergencies arising out of terrorist or other mass casualty events affecting public safety. Positions associated with UASI funding are in the Department of Emergency Management and Security (3/3.0 FTE) and the Police Department (1/1.0 FTE).					
TOTAL – EMERGENCY PREPAREDNESS	**4/4.0**	**$10,846,685**	**$0**	**$10,846,685**	**$0**
FUND 50000 SUMMARY					
Reserve for Anticipated Grants (subtotal of grants in above table)	*374/361.9*	*$121,142,279*	*$4,357,654*	*$110,458,232*	*$6,326,393*
Reserve for Unanticipated Grants	*0/0.0*	*$5,075,000*	*$75,000*	*$5,000,000*	*$0*
TOTAL FUND	**374/361.9**	**$126,217,279**	**$4,432,654**	**$115,458,232**	**$6,326,393**

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance[1]	**$34,136,420**	**$742,265**	**$41,780,816**	**$742,264**
Revenue:				
Federal Funds[2]	$154,015,592	$0	$327,872,364	$0
State Funds[2]	45,091,343	0	107,293,597	0
Other Revenue	35,155,445	0	15,194,915	0
Other Match	0	0	994,620	0
Reserve for Estimated Grant Funding	0	113,705,421	46,707,808	121,784,625
Total Revenue	**$234,262,380**	**$113,705,421**	**$498,063,304**	**$121,784,625**
Transfers In:				
General Fund (10001)				
Local Cash Match (LCM)	$2,899,844	$0	$4,272,082	$0
Reserve for Estimated LCM	1,532,810	4,432,654	160,572	4,432,654
Total Transfers In	**$4,432,654**	**$4,432,654**	**$4,432,654**	**$4,432,654**
Total Available	**$272,831,454**	**$118,880,340**	**$544,276,774**	**$126,959,543**
Expenditures:				
COVID-19 Funding[2]	$67,944,434	$0	$107,652,253	$0
COVID-19 FEMA Public Assistance[2]	46,794,653	0	28,390,003	0
Emergency Preparedness[3]	12,006,571	0	15,026,604	0
Department of Vehicle Services	0	0	273,700	0
Office of Elections	1,243,241	0	188,709	0
Dept. of Public Works & Environmental Svcs.	0	0	1,664,780	0
Economic Development Authority	1,750,000	0	4,000,000	0
Dept. of Planning and Development	4,092	0	10,716	0
Dept. of Housing and Community Development[2]	2,286,830	0	3,967,031	0
Office of Human Rights	184,661	0	713,309	0
Department of Transportation[2]	19,564,845	0	151,562,499	0
McLean Community Center	0	0	5,500	0
Fairfax County Public Library	638	0	0	0
Department of Family Services[2]	10,438,477	0	24,307,492	0
Health Department	4,603,617	0	6,639,524	0
Office to Prevent and End Homelessness	467,915	0	0	0
Fairfax-Falls Church Community Svcs Board	20,046,373	0	68,368,491	0
Office of Strategy Management	332,406	0	281,733	0
Dept. Neighborhood and Community Svcs	31,419,432	0	37,653,284	0
Circuit Court and Records	8,282	0	11,777	0
Juvenile and Domestic Relations District Court	(103,410)	0	277,035	0
Commonwealth's Attorney	9,753	0	48,093	0
General District Court	760,515	0	880,124	0
Police Department	3,061,223	0	7,225,770	0
Office of the Sheriff	426,027	0	301,574	0
Fire and Rescue Department	7,760,698	0	26,823,857	0
Department of Public Safety Communications	37,290	0	99,125	0
Department of Animal Sheltering	2,075	0	119,077	0
Unclassified Administrative Expenses	0	118,138,075	57,042,450	126,217,279
Total Expenditures	**$231,050,638**	**$118,138,075**	**$543,534,510**	**$126,217,279**
Total Disbursements	**$231,050,638**	**$118,138,075**	**$543,534,510**	**$126,217,279**
Ending Balance[4]	**$41,780,816**	**$742,265**	**$742,264**	**$742,264**

[1] The *FY 2022 Revised Budget Plan* Beginning Balance reflects $15,976,738 in Local Cash Match carried over from FY 2021. This includes $5,477,668 in Local Cash Match previously appropriated to agencies but not yet expended, $6,298,475 in Local Cash Match held in the Local Cash Match reserve grant, and $4,200,595 in the Reserve for Estimated Local Cash Match.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $245,758.18 in revenues have been reflected as an increase in FY 2021 actuals and $3,864,799.33 in expenditures has been reflected as an increase in FY 2021 actuals to properly record revenue and expenditure accruals. This impacts the amount carried forward resulting in a decrease of $245,758.18 in revenues and a decrease of $3,864,799.33 in expenditures to the *FY 2022 Revised Budget Plan*. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[3] Emergency Preparedness grant funding is reflected as a separate category in order to centrally identify grant funds earmarked for security and emergency preparedness requirements. Agencies currently involved in this effort include the Department of Information Technology, Police Department, Fire and Rescue Department, and Department of Emergency Management and Security.

[4] The Ending Balance in Fund 50000, Federal-State Grant Fund, fluctuates primarily due to timing, as some revenues received late in the fiscal year have not been by spent by June 30 as the time period for spending grant funds often continues beyond the end of the fiscal year.

Fund S10000: Public School Operating

Focus

Expenditures required for operating, maintaining, and supporting the instructional program of Fairfax County Public Schools (FCPS) are recorded in Fund S10000, Public School Operating. These expenditures include the costs for salaries and related employee benefits, materials, equipment, and services, as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, state and federal aid, tuition payments from the City of Fairfax, as well as other fees and transfers.

It should be noted that the following fund statement reflects the FY 2023 Fairfax County Public Schools Superintendent's Proposed Budget which was released on January 13, 2022 and included a request for 5.2 percent increase to the General Fund Transfer. Adjustments to the Superintendent's Proposed Budget will be adopted by the Fairfax County School Board on February 24, 2022.

The Schools' operating budget transfer request is fully funded in the FY 2023 Advertised Budget Plan. All financial schedules included in the FY 2023 Advertised Budget Plan reflect an increase of $112,649,758 or 5.2 percent in the General Fund transfer. The advertised County General Fund transfer for school operations in FY 2023 totals $2,285,310,924.

More details on the FCPS budget can be found at https://www.fcps.edu/index.php/about-fcps/budget/budget-documents.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Beginning Balance:				
Budgeted Beginning Balance	$26,569,787	$25,595,686	$32,112,883	$21,874,771
Department Carryover	4,912,665	0	14,893,188	0
Schools/Projects Carryover	33,350,383	0	61,377,348	0
Outstanding Encumbered Obligations	24,817,934	0	38,766,340	0
Prior Committed Priorities and Requirements	3,777,507	0	7,111,679	0
Strategic Plan Investments	10,008,598	0	50,052,322	0
Total Beginning Balance	**$103,436,874**	**$25,595,686**	**$204,313,760**	**$21,874,771**
Reserves:				
Future Year Beginning Balance	$24,442,769	$0	$21,874,771	$0
Centralized Instructional Resources Reserve	6,579,899	0	0	0
Fuel Contingency	2,000,000	0	2,000,000	0
School Board Flexibility Reserve	8,000,000	0	8,000,000	0
Total Reserves	**$41,022,668**	**$0**	**$31,874,771**	**$0**
Revenue:				
Sales Tax	$238,240,694	$209,821,874	$224,655,151	$248,287,712
State Aid	543,693,913	553,358,957	557,128,655	621,430,566
Federal Aid	93,211,831	46,578,398	338,606,910	47,168,910
City of Fairfax Tuition	47,656,514	50,243,746	50,243,746	51,248,621
Tuition, Fees, and Other	15,029,511	28,261,373	23,926,774	23,926,774
Total Revenue[2]	**$937,832,463**	**$888,264,348**	**$1,194,561,236**	**$992,062,583**
Transfers In:				
County General Fund (10001)	$2,143,322,211	$2,172,661,166	$2,172,661,166	$2,285,310,924
County Cable Communications (40030)	875,000	875,000	875,000	875,000
Total Transfers In	**$2,144,197,211**	**$2,173,536,166**	**$2,173,536,166**	**$2,286,185,924**
Total Available	**$3,226,489,216**	**$3,087,396,200**	**$3,604,285,933**	**$3,300,123,278**
Expenditures	$2,942,528,053	$3,044,345,859	$3,531,123,072	$3,265,508,063
School Board Flexibility Reserve	0	0	8,000,000	0
Total Expenditures[2]	**$2,942,528,053**	**$3,044,345,859**	**$3,539,123,072**	**$3,265,508,063**
Transfers Out:				
Consolidated County and Schools Debt Service Fund (20000)[3]	$3,473,375	$3,467,125	$3,467,125	$3,466,625
School Construction Fund (S31000)	13,078,444	9,453,227	16,004,197	9,291,127
Food and Nutrition Services Fund (S40000)	9,648,031	0	1,800,000	0
School Adult & Community Education Fund (S43000)	1,201,537	975,000	1,535,709	1,004,250
School Grants & Self-Supporting Fund (S50000)	20,371,245	20,481,059	20,481,059	20,853,213
Total Transfers Out	**$47,772,632**	**$34,376,411**	**$43,288,090**	**$34,615,215**
Total Disbursements	**$2,990,300,685**	**$3,078,722,270**	**$3,582,411,162**	**$3,300,123,278**
Ending Balance	**$236,188,531**	**$8,673,930**	**$21,874,771**	**$0**

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Reserves:				
Future Year Beginning Balance	$21,874,771	$0	$21,874,771	$0
Fuel Contingency	2,000,000	0	0	0
School Board Flexibility Reserve	8,000,000	0	0	0
Commitments and Carryover:				
Budgeted Beginning Balance	$32,112,883	$0	$0	$0
Outstanding Encumbered Obligations	38,766,340	0	0	0
School/Projects Carryover	61,377,348	0	0	0
Department Critical Needs Carryover	14,893,188	0	0	0
Administrative Adjustments:				
Transfer to ACE Fund	$560,709	$0	$0	$0
Major Maintenance	6,550,970	0	0	0
Staffing Contingency	3,280,683	0	0	0
Employee Bonus	32,733,136	0	0	0
Instructional Resources Reserve	12,238,503	0	0	0
Food Service Equipment Transfer	1,800,000	0	0	0
Available Ending Balance	**$0**	**$8,673,930**	**$0**	**$0**

[1] The *FY 2022 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 16, 2021 during the *FY 2022 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2022 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 26, 2022.

[2] In order to account for FY 2021 revenues and expenditures in the appropriate fiscal year, audit adjustments of $3,300,014 have been reflected as an increase to FY 2021 revenue and audit adjustments of $130,343 have been reflected as a decrease to FY 2021 expenditures. Details of the audit adjustments will be included in the FY 2022 Third Quarter package.

[3] The FY 2023 Transfer to Fund 20000, Consolidated County & Schools' Debt Fund, will be adjusted to reflect the final amount of transfer of $3,196,764.

Fund S40000: Public School Food and Nutrition Services

Focus

Fund S40000, Food and Nutrition Services, totals $94.7 million in FY 2023 for all Food and Nutrition Services' operational and administrative costs. This fund is entirely self-supporting and is operated under the federally-funded National School Lunch and Child Nutrition Acts. In FY 2021 and FY 2022, the fund was affected by the COVID-19 pandemic requiring the transfer of funds from Fund S10000, School Operating.

In a normal year, the Food and Nutrition Services program:

- Procures, prepares, and serves lunches, breakfasts, and a la carte items to over 140,000 customers daily;
- Offers breakfasts in 190 schools and centers;
- Contracts meal provision to day care centers and snack provision to all School-Age Child Care (SACC) programs and After School Middle School programs; and
- Provides meals and nutrition counseling at senior nutrition sites and Meals-on-Wheels programs.

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

No support from Fund S10000, School Operating Fund, is required in FY 2023 as sufficient revenues are expected to be derived from food sales and federal and state aid.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Beginning Balance	**$6,569,745**	**$0**	**$6,227,388**	**$6,225,115**
Revenue:				
Food Sales	$1,327,645	$41,141,127	$41,141,127	$40,465,734
Federal Aid	53,685,113	43,613,061	43,613,061	46,489,647
State Aid	894,380	1,448,727	1,448,727	1,533,116
Other Revenue	1,360,727	170,359	170,359	36,183
Total Revenue[2]	**$57,267,865**	**$86,373,274**	**$86,373,274**	**$88,524,680**
Transfers In:				
School Operating Fund (S10000)	$9,648,031	$0	$1,800,000	$0
Total Transfers In:	**$9,648,031**	**$0**	**$1,800,000**	**$0**
Total Available	**$73,485,641**	**$86,373,274**	**$94,400,662**	**$94,749,795**
Total Expenditures[2]	**$67,194,263**	**$86,373,274**	**$88,175,547**	**$88,524,680**
Food and Nutrition Services General Reserve[3]	0	0	6,225,115	6,225,115
Total Disbursements	**$67,194,263**	**$86,373,274**	**$94,400,662**	**$94,749,795**
Inventory Change	$63,990	$0	$0	$0
Ending Balance	**$6,227,388**	**$0**	**$0**	**$0**

[1] The *FY 2022 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 16, 2021 during the *FY 2022 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2022 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 26, 2022.

[2] In order to account for FY 2021 revenues and expenditures in the appropriate fiscal year, audit adjustments of $59,195 have been reflected as a decrease to FY 2021 revenue and audit adjustments of $76,910 have been reflected as a decrease to FY 2021 expenditures. Details of the audit adjustments will be included in the FY 2022 Third Quarter package.

[3] Any unused portion of the allocated Food and Nutrition Services General Reserve carries forward into the subsequent budget year.

Fund S43000: Public School Adult and Community Education

Focus

Fund S43000, Public School Adult and Community Education, provides lifelong literacy and education opportunities for all residents and students of Fairfax County through adult education programs such as basic skill education, high school completion and English for Speakers of Other Languages (ESOL). FY 2023 expenditures are estimated at $8.7 million.

The Fund also provides for pre-kindergarten through grade 12 support programs, including behind-the-wheel driver education, SAT preparation, summer school, before- and after-school enrichment activities and remediation support.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Beginning Balance	**($224,117)**	**$0**	**($557,874)**	**$0**
Revenue:				
State Aid	$1,221,984	$1,080,364	$1,080,363	$1,221,983
Federal Aid	1,965,652	2,209,820	2,278,874	2,343,490
Tuition	2,375,949	4,033,603	4,033,603	4,033,603
Industry, Foundation, Other	13,300	102,771	102,771	78,752
Total Revenue[2]	**$5,576,885**	**$7,426,558**	**$7,495,611**	**$7,677,828**
Transfers In:				
School Operating Fund (S10000)	$1,201,537	$975,000	$1,535,709	$1,004,250
Total Transfers In	**$1,201,537**	**$975,000**	**$1,535,709**	**$1,004,250**
Total Available	**$6,554,305**	**$8,401,558**	**$8,473,446**	**$8,682,078**
Total Expenditures[2]	**$7,112,179**	**$8,401,558**	**$8,473,446**	**$8,682,078**
Total Disbursements	**$7,112,179**	**$8,401,558**	**$8,473,446**	**$8,682,078**
Ending Balance	**($557,874)**	**$0**	**$0**	**$0**

[1] The *FY 2022 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 16, 2021 during the *FY 2022 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2022 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 26, 2022.

[2] In order to account for FY 2021 revenues and expenditures in the appropriate fiscal year, audit adjustments of $9,739 have been reflected as an increase to FY 2021 revenue and audit adjustments of $6,904 have been reflected as an increase to FY 2021 expenditures. Details of the audit adjustments will be included in the FY 2022 Third Quarter package.

Fund S50000: Public School Grants and Self-Supporting Programs

Focus

Fund S50000, Public School Grants and Self-Supporting Programs, consists of two subfunds: the Grants Subfund and the Summer School and Standards of Learning (SOL) Remediation Subfund. FY 2023 revenue reflects federal, state, and private industry grants, summer school fees and transfers from Fund S10000, School Operating, and Fund 40030, Cable Communications. FY 2023 disbursements are estimated at $81.2 million.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Beginning Balance	**$24,095,812**	**$3,962,299**	**$31,507,145**	**$6,388,639**
Revenue:				
State Aid	$2,383,716	$9,033,816	$16,366,397	$8,237,261
Federal Aid	42,725,701	37,587,315	61,566,694	37,659,835
Tuition	2,089,899	3,193,051	2,407,100	2,291,000
Industry, Foundation, Other	1,077,353	40,000	832,185	10,000
Unallocated Grants	0	6,000,000	6,000,000	6,000,000
Total Revenue[2]	**$48,276,669**	**$55,854,182**	**$87,172,376**	**$54,198,096**
Transfers In:				
School Operating Fund Grants (S10000)	$12,614,847	$12,724,661	$12,724,661	$13,096,815
School Operating Fund Summer School (S10000)	7,756,398	7,756,398	7,756,398	7,756,398
Cable Communications Fund (40030)[3]	1,886,781	2,179,486	2,179,486	2,179,486
Total Transfers In	**$22,258,026**	**$22,660,545**	**$22,660,545**	**$23,032,699**
Total Available	**$94,630,507**	**$82,477,026**	**$141,340,066**	**$83,619,434**
Total Expenditures[2]	**$63,123,362**	**$78,667,590**	**$134,951,427**	**$78,968,985**
Summer School Reserve[4]	0	3,424,173	6,388,639	2,224,109
Total Disbursements	**$63,123,362**	**$82,091,763**	**$141,340,066**	**$81,193,094**
Ending Balance	**$31,507,145**	**$385,263**	**$0**	**$2,426,340**

[1] The *FY 2022 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 16, 2021 during the *FY 2022 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2022 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 26, 2022.

[2] In order to account for FY 2021 revenues and expenditures in the appropriate fiscal year, audit adjustments of $6,467 have been reflected as an increase to FY 2021 revenue and audit adjustments of $10,767 have been reflected as a decrease to FY 2021 expenditures. Details of the audit adjustments will be included in the FY 2022 Third Quarter package.

[3] The FY 2023 transfer from Fund 40030, Cable Communications, as well as the corresponding expenditures which it supports, will be adjusted to reflect the final amount from the County of $2,002,936.

[4] Any unused portion of the allocated Summer School Reserve carries forward into the subsequent budget year. Information regarding the FY 2022 Summer School Reserve and the FY 2023 Beginning Balance is taken from the FY 2023 FCPS Superintendent's Proposed Budget.

Solid Waste Management Program Overview

Mission

To protect the public interest through solid waste management planning and regulatory oversight of the County's refuse ordinances by providing efficient and effective collection, recycling, and disposal of solid waste for customers in an environmentally responsible manner.

Focus

The Solid Waste Management Program (SWMP) is responsible for the management and/or oversight and long-range planning for all refuse collection, recycling, and disposal operations within the County. Operations include a County-owned and operated refuse transfer station, two closed municipal solid waste landfills, a regional ashfill operated by the County, two recycling and disposal facilities, and equipment and facilities for refuse collection, disposal, and recycling operations.

Fund 40130, Leaf Collection, provides curbside vacuum leaf collection within Fairfax County's approved leaf collection districts. In FY 2023, approximately 25,000 homes are included within these districts. Revenue for Fund 40130 is derived from a levy charged to homeowners within leaf collection districts. The levy for leaf collection remains at $0.012 per $100 of assessed real estate value in FY 2023.

Fund 40140, Refuse Collection and Recycling Operations, provides for collection of waste and recycling from approximately 44,000 individual households within Fairfax County's approved sanitary districts. Revenue to support residential collection operations is derived from the refuse collection fee. In FY 2021, as a response to the impact of pandemic, the proposed collection rate increase from $385 to $400 was deferred and the rate was instead reduced to $370 per unit to provide a credit for services for reduced service levels due to COVID-19 in FY 2020. This has weighed on the fund's operations and impacted the fund's capacity to provide sustainable services. In FY 2022, the annual collection rate was increased to $400 per home and will increase to $475 per home in FY 2023.

The fund also supports collection of waste and recycling from properties owned and occupied by Fairfax County, known as the County Agency Routes (CARs) program. Revenue for this service is collected from County agencies to which the service is provided. The increase of these rates was deferred in FY 2021 due to pandemic. In FY 2023, the rate for CARs will be increased by $0.10 from $6.00 per cubic yard to $6.10 per cubic yard. Since the fund balances are low, a rate increase will be required to ensure the fees collected are more in line with the expenditures, especially when factoring in the replacement of aged equipment and personnel costs to ensure the sustainability and quality of services provision.

The Recycling Program is also funded through Fund 40140 and Fund 40150, Refuse Disposal (described below), and it is responsible for:

- Overall management of solid waste reduction and recycling programs;
- Plans for future recycling programs and waste reduction systems; and
- Ensuring that disposal capacity remains available for wastes by reducing the amount of waste sent for disposal through recycling programs that divert reusable or recyclable items from the waste stream to avoid disposal.

As part of the County's recycling program, the Fairfax County SWMP operates two manned locations, one at the I-66 Transfer Station and the other at the I-95 Landfill Complex.

Fund 40150, Refuse Disposal, funds operations at the I-66 Transfer Station, which receives refuse collected in northern and western portions of the County, and transports the refuse to Covanta

Fairfax, Inc. in Lorton, Virginia. When the Covanta facility is unavailable due to maintenance and other operational issues, wastes are transported to the Prince William County landfill or other available landfills outside of Fairfax County. Leaves and grass are transported to compost facilities for processing in Prince William and Loudoun Counties. Other programs conducted at the Transfer Station include operation of the Household Hazardous Waste program, electronics recycling, used motor oil, antifreeze and cooking oil recycling, latex paint recycling, automotive battery recycling, and scrap metal/appliance recycling. In FY 2022, Fund 40150 moved to a single rate of $66 per ton for all disposal and eliminated the discounted contractual disposal rate. This action is intended to simplify the rate structure and billing process as part of the conversion to a new billing system which went live in April 2021. In FY 2023, the disposal rate increase of $70 per ton will assist SWMP in meeting increased labor and contractual costs necessary to operate the programs and to provide sustainable services.

Fund 40170, I-95 Refuse Disposal, funds the operation of the I-95 Landfill Complex. This location includes the municipal solid waste (MSW) landfill that was designed and constructed by the District of Columbia and operated from 1970 to 1995 until it was closed in December 1995. Since that time, the facility has accepted only ash generated by the combustion of waste. The ash landfill has been constructed in four phases and meets federal and state standards for the construction of new landfills, which require a double liner with a leachate collection system for the prevention of groundwater degradation. These operations are funded by a Refuse Disposal fee, which is $28.44 per ton in FY 2023 to fund the ash disposal operation. This rate is set in advance by a formal multi-year contract with Covanta. Costs associated with operation and maintenance of environmental control equipment related to the closed portion of the landfill are anticipated to increase in future years. This is attributed to landfill gas collection, groundwater monitoring and remediation, stormwater management and leachate control. These activities ensure compliance with the facility's state-issued solid waste permit (SWP103) and stormwater permit (VAR051076), and applicable environmental regulations administered by the Virginia Department of Environmental Quality (VDEQ).

Specific descriptions, discussions, and funding requirements for each fund of the Solid Waste Funds can be found on the pages following the SWMP Overview.

Solid Waste Operations Fee Structure[1]

	Fund 40130, Leaf Collection	Fund 40140, Refuse Collection and Recycling Operations	Fund 40150, Refuse Disposal	Fund 40170, I-95 Refuse Disposal[2]
FY 2023 Fee	$0.012/$100 Assessed Property Value	$475 Curbside	$70/Ton, System Fee Recycling and Disposal Center	$28.44/Ton
FY 2022 Fee	$0.012/$100 Assessed Property Value	$400 Curbside	$66/Ton, System Fee Recycling and Disposal Center	$27.50/Ton
Who Pays	Leaf District Residents	Sanitary District Residents	Private Collectors, Residents and County Agencies	Fund 40150 and Participating Jurisdictions

[1] There are numerous special rates that have been negotiated and implemented as needed, which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.

[2] The Ash Disposal Rate is set in contract with Covanta and adjusted at the beginning of each fiscal year since the residual disposal rate is escalated after the CPI is published in early July for each fiscal billing year. The new rate for each fiscal year becomes effective in every July of each year after CPI data is available.

Performance Measurement Results

The program exceeded the state-mandated recycling rate of 25 percent by 24 percent and the program exceeded the targeted service quality measure of 95 percent of its customers rating refuse service. The actual number of tons delivered to the Covanta facility was 688,305 tons in FY 2021. The upgraded facility allows for Covanta to have a more efficient way to process waste from SWMP and produce more energy that can be sold to the local utility company.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output:						
Total tons of sanitary district refuse and recyclables	74,273	67,432	72,832	70,652	68,000	70,000
Total County tons recycled	494,553	422,286	500,000	466,793	422,286	460,000
Ton of material delivered to Covanta	615,894	671,008	650,000	688,305	650,000	650,000
Efficiency:						
Collection Cost per home collected in the sanitary districts	$429.56	$418.74	$435.51	$414.16	$438.91	$452.33
Cost per ton of material disposed (contract rate)[1]	$62	NA	NA	NA	NA	N/A
Cost per ton for disposal operations[1]	NA	$64.57	$65.09	$65.16	$68.02	$68.11
Service Quality:						
Percent of customers or citizens rating refuse services as good or better	98.75%	95.60%	95.00%	95.00%	95.00%	95.00%
Did the division meet the mandated recycling rate?	Yes	Yes	Yes	Yes	Yes	Yes
Outcome:						
Customer satisfaction deviation from 95 percent target	3.75%	0.60%	0.00%	0.00%	0.00%	0.00%
Total County recycling rate	49.50%	47.00%	50.00%	49.60%	50.00%	50.00%

[1] The cost per ton reflects the cost charged to customers. In the FY 2022 budget cycle, to demonstrate a more accurate estimate of the program's efficiency, the measure reporting cost per ton of material disposed (contract rate) is replaced with cost per ton for disposal operations.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

Focus

Agency 87, Unclassified Administrative Expenses – Public Works Programs, is being eliminated as part of the FY 2023 Advertised Budget Plan. Funding will be reallocated to several new projects in Fund 30010, General Construction and Contributions, to provide more transparency and carryforward of balances at year-end. This change results in no net impact to the General Fund.

No funding has been included for Agency 87 in FY 2023.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$945	$120,000	$120,000	$0

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Agency Elimination **($120,000)**

Funding of $120,000 is being transferred from Agency 87, Unclassified Administrative Expenses – Public Works Programs, to a new project in Fund 30010, General Construction and Contributions. Agency 87, Unclassified Administrative Expenses – Public Works Programs, is being eliminated as part of the FY 2023 Advertised Budget Plan to provide more transparency and carryforward of balances at year-end. This change results in no net impact to the General Fund.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

There have been no adjustments to this agency since approval of the FY 2022 Adopted Budget Plan.

Fund 40130: Leaf Collection

Mission

To provide curbside vacuum leaf collection service for customers within designated sanitary leaf districts on three separate occasions during the leaf collection season (October through January). Curbside vacuum leaf collection:

- Clears leaves from streets and reduces the risks of unsafe road conditions that can cause accidents and impede parking.
- Significantly reduces the accumulation of leaves in storm drains lowering the risk of flooding potential and preventing their discharge into surface waters of Fairfax County.
- Aids in keeping communities safe and healthy by eliminating potential vermin harborage.

Focus

The Solid Waste Management Program (SWMP) provides curbside vacuum leaf collection within Leaf Districts served through Fund 40130, Leaf Collection. Leaf Districts are created through a petition process established by the Code of Virginia, Section 21-118.2. Section 15.2-935 allows local jurisdictions to prohibit the placement of leaves and grass in landfills and other disposal facilities. To that end, leaf and other yard waste recycling was established in 1994 by the Fairfax County Board of Supervisors. The Board approved the amendment to the County's solid waste ordinance, Chapter 109.1, to require residents to separate yard waste from trash and other recyclables for placement at the curb separately to allow for collection and delivery to a yard waste recycling facility.

In the fall months, the SWMP deploys curbside vacuum leaf collection crews and equipment to the leaf districts. The crews vacuum leaves from the curb that have been placed there by residents. Routes for leaf collection follow the established routes used for trash and recycling collection. All leaf collection customers receive an annual brochure each year with general information about how the program works. Customers are notified in advance using visible signs placed in numerous locations in the leaf collection district with dates as to when collection will occur in their neighborhood. Each residence receives three rounds of leaf collection each season to ensure sufficient time passes for leaf accumulation and collection at the curb.

Leaves collected are transported to either of two composting facilities that are not owned or operated by Fairfax County. The facilities include the Prince William County yard waste composting facility owned by Prince William County and Loudoun Composting, a privately-owned composting facility in Loudoun County.

Revenue is derived from a collection levy (service fee) that is charged to homeowners within the leaf districts. The FY 2023 levy of $0.012 per $100 of assessed real estate value represents no increase from the FY 2022 levy of $0.012 per $100 of assessed real estate value. This rate is anticipated to generate an estimated $2,382,767 in FY 2023. SWMP will continue to ensure an adequate balance between real estate tax revenues dedicated to leaf collection operations and usage of accumulated operational surpluses to sustain operations.

Performance Measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2023 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$371,035	$399,971	$403,737	$416,351
Operating Expenses	1,633,211	1,840,564	1,855,264	1,787,111
Capital Equipment	12,986	375,000	375,000	445,000
Total Expenditures	**$2,017,232**	**$2,615,535**	**$2,634,001**	**$2,648,462**

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$16,380**

An increase of $16,380 in Personnel Services is included for a 4.01 percent market rate adjustment (MRA) for all employees, effective July 2022.

Operating Expenses **($53,453)**

A decrease of $53,453 in Operating Expenses is due to the decrease in costs for equipment maintenance and repair.

Capital Equipment **$70,000**

Funding of $445,000 in Capital Equipment reflects an increase of $70,000 over the FY 2022 Adopted Budget Plan. This FY 2023 vehicle replacement plan includes the replacement of two Tag-along leaf collection machines, one leaf collection Truck, one Utility Truck F450 with Crane and one trailer. The replacement equipment has exceeded its useful life and is required to be replaced based on age, mileage, frequency of costly repairs, excessive downtime, and overall condition of the equipment.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$18,466**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $18,466, including $3,766 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $14,700 is due to encumbered carryover in Operating Expenses.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$5,161,228**	**$4,892,914**	**$5,294,720**	**$4,973,823**
Revenue:				
Interest on Investments	$14,839	$67,591	$67,591	$14,839
Sale of Equipment	0	20,000	20,000	0
Leaf Collection Levy/Fee	2,189,885	2,279,513	2,279,513	2,382,767
Total Revenue	**$2,204,724**	**$2,367,104**	**$2,367,104**	**$2,397,606**
Total Available	**$7,365,952**	**$7,260,018**	**$7,661,824**	**$7,371,429**
Expenditures:				
Personnel Services	$371,035	$399,971	$403,737	$416,351
Operating Expenses	1,633,211	1,840,564	1,855,264	1,787,111
Capital Equipment	12,986	375,000	375,000	445,000
Total Expenditures	**$2,017,232**	**$2,615,535**	**$2,634,001**	**$2,648,462**
Transfers Out:				
General Fund (10001)[1]	$54,000	$54,000	$54,000	$54,000
Total Transfers Out	**$54,000**	**$54,000**	**$54,000**	**$54,000**
Total Disbursements	**$2,071,232**	**$2,669,535**	**$2,688,001**	**$2,702,462**
Ending Balance	**$5,294,720**	**$4,590,483**	**$4,973,823**	**$4,668,967**
Operating Reserve[2]	$1,058,944	$918,097	$994,765	$933,793
Capital Equipment Reserve[3]	1,058,944	918,096	994,764	933,793
Rate Stabilization Reserve[4]	3,176,832	2,754,290	2,984,294	2,801,381
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Leaf Collection Levy/Fee per $100 of Assessed Value	**$0.012**	**$0.012**	**$0.012**	**$0.012**

[1] Beginning in FY 2020, funding in the amount of $54,000 was transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40130. This increase results in a corresponding decrease in the transfer out from Fund 40140. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] The Operating Reserve provides a minimum of 15 percent of the operating budget to maintain financial stability for unforeseen expenditures.

[3] The Capital Equipment Reserve is for future capital equipment requirements based on replacement value and age of equipment.

[4] The Rate Stabilization Reserve provides funds to mitigate against any need for an unusually large rate increase in a future year.

Mission

The Fairfax County Solid Waste Management Program (SWMP) provides municipal refuse and recyclable collection services in an environmentally sound and economically viable manner to County residents within sanitary collection districts and other County and State government agencies. These operations are dedicated to keeping Fairfax County clean by preventing pollution associated with the improper disposal of refuse. The SWMP refuse collection operations also strives to reduce the County's overall municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling strategies to ensure Fairfax County meets or exceeds the Commonwealth of Virginia's recycling mandate of 25 percent of the solid waste stream.

Focus

Refuse Collection and Recycling operations in the SWMP are responsible for the collection of refuse and recyclable materials from approximately 44,000 residential customers within Fairfax County's sanitary refuse collection districts, properties owned or occupied by county agencies, and two public college campuses. The SWMP provides collection services to prevent health and safety hazards including the Community Cleanup Program, the Health Department Referral Program, the Sheriff's Office Evictions Program, and the Court/Board-directed Cleanup Program. The SWMP provides staff and equipment for these operations. Additionally, SWMP responds to community emergencies and recovery efforts in the wake of floods, hurricanes, snow events, and other emergencies.

The SWMP manages the system to promote recycling of Fairfax County generated wastes, including:

- Overall management of solid waste reduction and recycling programs.
- Plans for future recycling programs and waste reduction systems.
- Reducing the amount of waste sent for disposal through recycling programs that divert reusable or recyclable items from the waste stream to avoid disposal.

Refuse and recyclable materials collection is provided to residents within sanitary refuse collection districts, which are created by the Board of Supervisors upon receipt of petition to provide said service. Residents are charged an annual fee for weekly refuse and recycling collection service through the semi-annual property tax collection system. The annual collection rate in FY 2023 will increase to $475 from the FY 2022 rate of $400. The proposed rate increase will assist SWMP in meeting increased labor and contractual costs necessary to operate the collections programs.

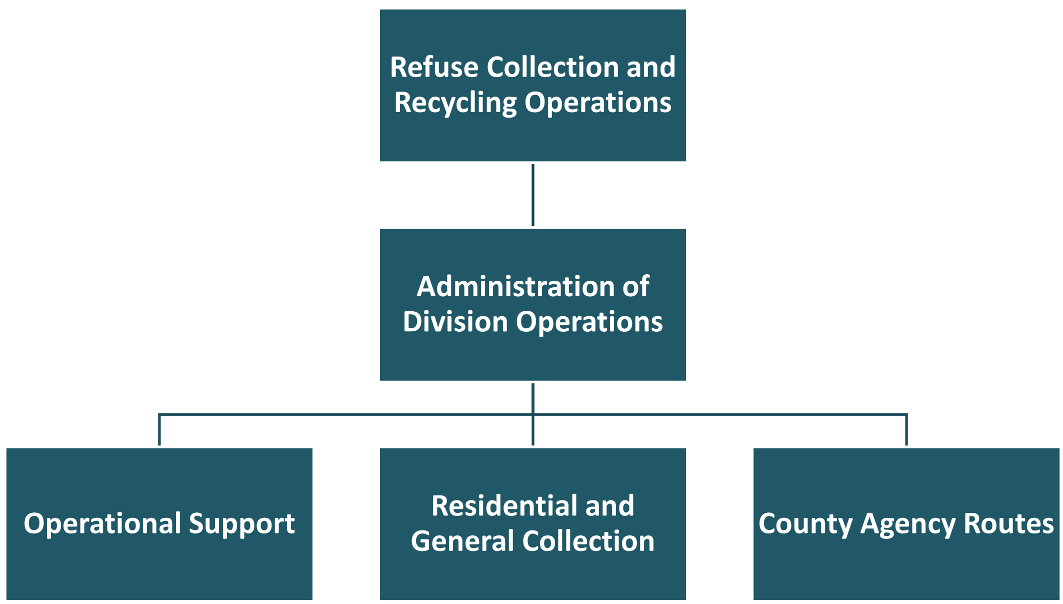
SWMP County Agency Route Program (CAR) is responsible for the collection of refuse and recycling from County agencies, and George Mason University. Revenue is derived from billings based upon the cubic yard capacity of the containers at each location, labor, equipment, and overhead costs as needed to provide adequate service.

The SWMP operates two programs designed to address oversized piles of waste and illegal dumping throughout the County. The first program, *MegaBulk*, provides residents with a convenient and cost-competitive way to remove oversized piles of waste while providing a revenue stream for the collection program. This service is billed individually to each customer based on the size of the pile of refuse that is placed at the curb.

The second program, Clean Streets Initiative (CSI), partners with the Fairfax County Health Department to respond to complaints about uncollected waste dumped or illegally placed on properties throughout the County. The Health Department refers the complaint to the SWMP which contacts the property owner to compel them to remove the waste. If the owner refuses, SWMP staff removes the material for disposal and the owner is billed for the service.

Agency performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2023 Advertised Budget Plan for those items.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$8,601,509	$9,487,321	$9,579,403	$9,961,257
Operating Expenses	9,180,086	9,395,012	9,747,420	9,971,638
Capital Equipment	1,534,625	1,330,893	1,575,238	1,610,000
Capital Projects	90,148	0	966,609	100,203
Subtotal	**$19,406,368**	**$20,213,226**	**$21,868,670**	**$21,643,098**
Less:				
Recovered Costs	($73,457)	($73,457)	($73,457)	($73,457)
Total Expenditures	**$19,332,911**	**$20,139,769**	**$21,795,213**	**$21,569,641**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	109 / 109	109 / 109	105 / 105	105 / 105

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$532,013**

An increase of $532,013 in Personnel Services includes $337,826 for a 4.01 percent market rate adjustment (MRA) for all employees and $119,767 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $74,420 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Other Post-Employment Benefits **($58,077)**

A decrease of $58,077 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Operating Expenses **$506,626**

An increase of $506,626 in Operating Expenses is related to an increase of Refuse Disposal for recyclable material collections and the cost increase in vehicle maintenances.

Capital Equipment **$279,107**

Funding of $1,610,000 in Capital Equipment reflects an increase of $279,107 over the FY 2022 Adopted Budget Plan. In FY 2023, the funding for Capital Equipment includes $900,000 for the replacement of three rear loaders, $620,000 for the replacement of two side loaders and $90,000 for two pick-up trucks. These items have exceeded their useful life and are required to be replaced based on the overall age and condition of the equipment.

Capital Projects **$100,203**

An increase of $100,203 in Capital Project reflects additional funding required in FY 2023 for the infrastructure improvement to Newington Operations facility and the mechanical repairs.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$1,655,444**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $1,655,444, including $92,082 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $1,563,362 is due to $352,408 in encumbered carryover, $244,345 in unencumbered carryover, and $966,609 in unspent Capital Project balance.

Position Adjustments **$0**

In order to properly align staff with workload requirements, 4/4.0 FTE positions were transferred from Fund 40140, Refuse Collection and Recycling Operations, to Fund 40150, Refuse Disposal.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

REFUSE COLLECTION AND RECYCLING OPERATIONS – 105 Positions			
Admin. of Division Operations			
1	Deputy Director, DPWES	1	Human Resources Generalist I
1	PW Environmental Services Manager	1	Financial Specialist III
1	Human Resources Generalist II	3	Administrative Assistants IV
Operational Support			
1	PW Environmental Svcs. Specialist	1	Welder II
1	Management Analyst II	3	Administrative Assistants III
2	Asst. Refuse Superintendents	3	Administrative Assistants II
1	Trades Supervisor		
Residential and General Collections			
1	Solid Waste Oper. Div. Director	1	Maintenance Supervisor
1	Safety Analyst II	3	Equipment Repairers
1	Management Analyst II	21	Motor Equipment Operators
1	Asst. Refuse Superintendent	1	Administrative Assistant IV
4	Heavy Equipment Supervisors	1	Administrative Assistant II
7	Lead Refuse Operators	8	Senior Maintenance Workers
11	Heavy Equipment Operators	18	Maintenance Workers
County Agency Routes			
1	Heavy Equipment Supervisor	5	Heavy Equipment Operators

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$4,816,847**	**$974,002**	**$3,495,248**	**$865,802**
Revenue:				
Interest on Investments	$21,590	$122,648	$122,648	$21,590
Refuse Collection Fees[1]	17,882,243	19,150,745	19,150,745	22,980,066
Sale of Assets and Recyclables	306,971	38,500	38,500	0
Miscellaneous Revenues	53,323	24,413	24,413	25,966
Charges for Services	108,133	195,347	195,347	154,109
Replacement Reserve Fees	12,000	8,000	8,000	16,000
State Litter Funds[2]	121,052	120,114	120,114	113,247
Total Revenue	**$18,505,312**	**$19,659,767**	**$19,659,767**	**$23,310,978**
Total Available	**$23,322,159**	**$20,633,769**	**$23,155,015**	**$24,176,780**
Expenditures:				
Personnel Services[3]	$8,601,509	$9,487,321	$9,579,403	$9,961,257
Operating Expenses	9,180,086	9,395,012	9,747,420	9,971,638
Recovered Costs[4]	(73,457)	(73,457)	(73,457)	(73,457)
Capital Equipment	1,534,625	1,330,893	1,575,238	1,610,000
Capital Projects	90,148	0	966,609	100,203
Total Expenditures	**$19,332,911**	**$20,139,769**	**$21,795,213**	**$21,569,641**
Transfers Out:				
General Fund (10001)[5]	$494,000	$494,000	$494,000	$494,000
Total Transfers Out	**$494,000**	**$494,000**	**$494,000**	**$494,000**
Total Disbursements	**$19,826,911**	**$20,633,769**	**$22,289,213**	**$22,063,641**
Ending Balance[6]	**$3,495,248**	**$0**	**$865,802**	**$2,113,139**
Rate Stabilization Reserve[7]	$873,812	$0	$216,451	$528,284
Capital Equipment Reserve[8]	1,747,624	0	432,901	1,056,570
Operating Reserve[9]	873,812	0	216,450	528,285
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Levy per Household Unit[1]	**$370/Unit**	**$400/Unit**	**$400/Unit**	**$475/Unit**

[1] The FY 2023 levy/collection fee per household unit will increase from $400 to $475 per unit based on additional program requirements. The vast majority of these fees are collected as a separate levy included on the Real Estate Tax bill. Approximately 364 units must be billed directly by the agency.

[2] SWMP receives funding from the Commonwealth of Virginia from the State Litter Grant on an annual basis. This funding is then transferred to the Clean Fairfax Council, Inc. to fund its operations on behalf of the County. In FY 2021, an amount of $121,052 was received and distributed for this purpose and it is estimated that $120,114 will be received in FY 2022.

[3] Audit adjustments have been reflected as a decrease of $710.85 to FY 2021 expenditures to record expenditures in the appropriate fiscal year. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[4] Recovered Costs represent billings to Fund 40130, Leaf Collection, for its share of the total administrative costs for the Division of Collection and Recycling. Also included is an amount billed to Fund 40150, Refuse Disposal, for administrative costs for the recycling program, which is coordinated by Fund 40140, Refuse Collection and Recycling Operations.

[5] Funding in the amount of $494,000 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40140. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[6] Ending Balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

[7] The Rate Stabilization Reserve provides funds to mitigate against any need for an unusually large rate increase in a future year.

[8] The Capital Equipment Reserve is for future capital equipment requirements based on replacement value and age of equipment.

[9] The Operating Reserve is for the purchase/replacement of single-stream recycling and trash collection containers for sanitary district customers, the timely replacement of obsolete computer equipment, and other operating requirements.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Newington Refuse Facility Enhancements (SW-000001)	$2,955,833	$90,147.81	$966,609.46	$100,203
Total	**$2,955,833**	**$90,147.81**	**$966,609.46**	**$100,203**

Fund 40150: Refuse Disposal

Mission

The Fairfax County Solid Waste Management Program (SWMP) is dedicated to maintaining a healthy and safe environment through the prevention of pollution and other contamination associated with the improper disposal of refuse. This is achieved by providing environmentally sound and economically viable management of refuse and recyclables through the operation of the I-66 Transfer Station in Fairfax, Virginia, and environmentally sound and economically viable disposal of waste at the Covanta facility in Lorton, Virginia. This fund also supports public disposal programs at the I-95 Landfill. The I-66 Transfer Station provides the County with the following services:

- Wastes are delivered to Covanta in Lorton, Virginia, for final disposal either directly by refuse collectors or transported from the I-66 Transfer Station where original collection occurred.
- Brush is ground into mulch on site by County staff and equipment for reuse.
- Leaves and grass are transported to composting facilities in Prince William and Loudoun Counties where they are processed into a soil amendment. Construction and demolition debris (CDD) is transported to CDD landfills.
- Other programs conducted at the I-66 Transfer Station include operation of the Recycling and Disposal Centers (RDCs) for residents and small businesses; Household Hazardous Waste; electronics recycling; used motor oil, antifreeze, and cooking oil recycling; latex paint recycling; automotive battery recycling; and scrap metal/appliance recycling.
- Landfill gas generated at the closed landfill generates methane captured and processed for power production.
- Staff and equipment from the I-66 Transfer Station respond to emergencies by providing debris removal during emergencies and disasters, including snow and ice control in winter months.

The combustion of waste for power production at the Covanta facility in Lorton:

- Generates 80 megawatts (MW) of renewable energy.
- Reduces the need for landfill space through volume reduction of solid waste that occurs in the combustion process.
- Reduces greenhouse gas emissions by generating renewable energy.
- Recovers ferrous and non-ferrous metal from the ash, which is recycled.
- Uses treated wastewater (rather than potable water) for cooling water used during the combustion process.

Focus

Fund 40150, Refuse Disposal, funds the operation of waste and recycling services to the community by providing a location for waste collection vehicles to empty their loads so they can be transported to Covanta for final disposal. The main role of the I-66 Transfer Station is to move waste collected in the northern and western parts of the County to the Covanta Fairfax, Inc. Waste to Energy Facility in Lorton or landfills outside the County for final disposal. The SWMP also uses County vehicles and private trucking companies to transport waste from the I-66 Transfer Station to its final disposal destination. The consolidation of loads of waste from small trucks into large trucks reduces the number of vehicles on the roads and operating costs for the County's solid waste management system as a whole.

In FY 2022, Fund 40150 moved to a single rate of $66 per ton for all disposal and eliminate the discounted contractual disposal rate. This action is intended to simplify the rate structure and billing process as part of the conversion to a new billing system. In FY 2023, the Disposal Rate will be increased to $70 per ton. The tonnage will remain the same volume as FY 2021. The total FY 2023 revenue for this fund is projected to be $55,332,035.

Fund 40150 pays a disposal fee per ton for all wastes disposed at the Covanta Waste to Energy Facility in Lorton. The SWMP recoups these costs through a disposal (tipping) fee to all users of the Covanta facility and those who deposit wastes at the transfer station.

The current contract between the County and Covanta guarantees the County sufficient capacity to dispose of its waste through January 31, 2026, with one additional 5-year extension available. The contract covers the period of Covanta's lease of the property to FY 2031. Operational risks for the facility are retained by Covanta. Moreover, the contract affords the County below market pricing and sustainability for waste disposal. Fairfax County is contractually obligated to deliver approximately 650,000 tons of municipal solid waste to Covanta annually.

Recycling operations is responsible for providing the overall management of solid waste reduction and recycling programs that are required by the County and for developing plans for future recycling programs and waste reduction systems. The annual recycling rate in Fairfax County, based on Calendar Year 2020 information, is 49.6 percent, well above the Commonwealth of Virginia's mandated rate of 25 percent. The agency's goal is to maintain a high rate of recycling in the County.

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2023 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$13,098,803	$14,140,522	$14,274,608	$14,882,590
Operating Expenses	39,157,087	38,038,276	38,863,538	39,169,512
Capital Equipment	2,260,309	1,660,000	2,386,357	3,230,000
Capital Projects	1,966,843	0	3,872,088	967,581
Subtotal	**$56,483,042**	**$53,838,798**	**$59,396,591**	**$58,249,683**
Less:				
Recovered Costs	($97,505)	($97,505)	($97,505)	($97,505)
Total Expenditures	**$56,385,537**	**$53,741,293**	**$59,299,086**	**$58,152,178**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	154 / 154	154 / 154	154 / 154	154 / 154

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$823,271**

An increase of $823,271 in Personnel Services includes $500,243 for a 4.01 percent market rate adjustment (MRA) for all employees and $232,732 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $90,296 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Other Post-Employment Benefits **($81,203)**

A decrease of $81,203 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Operating Expenses **$1,131,236**

Funding of $39,169,512 in Operating Expenses reflects an increase of $1,131,236 over the FY 2022 Adopted Budget Plan. This is primarily due to an increase in refusal disposal expenses.

Capital Equipment **$1,570,000**

Funding of $3,230,000 in Capital Equipment includes an increase of $1,570,000 over the FY 2022 Adopted Budget Plan. In FY 2023, funding for Capital Equipment includes $465,000 for the replacement of three tractors; $450,000 for the replacement of three trailers; $375,000 for the replacement of one stationary crane; $950,000 for the replacement of two-wheel loaders and $990,000 for one shredder. These items have exceeded their useful life and are required to be replaced based on the overall age and condition of the equipment.

Capital Projects **$967,581**

An increase of $967,581 in Capital Project reflects additional funding required in FY 2023 to support civil work, site renovation and environmental compliance requirements at the I-66 Transfer Station.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$5,557,793**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $5,557,793, including $134,086 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $5,423,707 is due to $1,379,769 encumbered carryover and $171,850 in unencumbered carryover for the purchase of two electric transfer trailers, and $3,872,088 in unexpended Capital Projects balance. Additionally, 4/4.0 FTE positions were eliminated as part of a review of unfunded positions in FY 2021.

Position Adjustments **$0**

In order to properly align staff with workload requirements, 4/4.0 FTE positions were transferred from Fund 40140, Refuse Collection and Recycling Operations, to Fund 40150, Refuse Disposal.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

REFUSE DISPOSAL – 154 Positions			
1	Division Director	3	Code Specialists I
2	PW Environmental Services Managers	1	Industrial Electrician II
3	PW Environmental Services Specialists	5	Assistant Refuse Superintendents
1	PW Environmental Business Operator	1	Trades Supervisor
1	Project Coordinator	3	Heavy Equipment Supervisors
1	Constr/Mnt Project Manager I	8	Lead Refuse Operators
1	Management Analyst IV	51	Heavy Equipment Operators
3	Management Analysts II	1	Motor Equipment Operator
2	Financial Specialists III	2	Equipment Repairers
2	Financial Specialists II	1	Welder II
2	Financial Specialists I	1	Welder I
6	Environmental Technicians II	1	Human Resources Generalist I
1	Engineer III	2	Administrative Assistants V
1	Engineering Technician III	6	Administrative Assistants IV
2	Engineering Technicians II	16	Administrative Assistants III
1	Engineering Technician I	5	Senior Maintenance Workers
1	Network/Telecom. Analyst II	1	Maintenance Trade Helper II
1	Safety Analyst	13	Maintenance Workers
1	Code Specialist II		

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$71,444,668**	**$63,224,921**	**$64,882,548**	**$57,340,562**
Revenue:				
Interest on Investments	$179,012	$700,000	$700,000	$179,012
Refuse Disposal Revenue	49,245,415	50,560,780	50,560,780	54,152,553
Other Revenue:				
White Goods	$619,550	$625,000	$625,000	$625,000
Sale of Equipment	23,363	145,000	145,000	0
Licensing Fees	0	82,320	82,320	82,320
Miscellaneous	382,077	270,000	270,000	293,150
Subtotal	$1,024,990	$1,122,320	$1,122,320	$1,000,470
Total Revenue	**$50,449,417**	**$52,383,100**	**$52,383,100**	**$55,332,035**
Total Available	**$121,894,085**	**$115,608,021**	**$117,265,648**	**$112,672,597**
Expenditures:				
Personnel Services	$13,098,803	$14,140,522	$14,274,608	$14,882,590
Operating Expenses	39,157,087	38,038,276	38,863,538	39,169,512
Recovered Costs	(97,505)	(97,505)	(97,505)	(97,505)
Capital Equipment	2,260,309	1,660,000	2,386,357	3,230,000
Capital Projects	1,966,843	0	3,872,088	967,581
Total Expenditures	**$56,385,537**	**$53,741,293**	**$59,299,086**	**$58,152,178**
Transfers Out:				
General Fund (10001)[1]	$626,000	$626,000	$626,000	$707,000
Total Transfers Out	**$626,000**	**$626,000**	**$626,000**	**$707,000**
Total Disbursements	**$57,011,537**	**$54,367,293**	**$59,925,086**	**$58,859,178**
Ending Balance[2]	**$64,882,548**	**$61,240,728**	**$57,340,562**	**$53,813,419**
Reserves:				
Capital Equipment Reserve[3]	$6,488,255	$6,124,073	$5,734,056	$5,381,342
Operating Reserve[4]	9,732,382	9,186,109	8,601,084	8,072,012
Rate Stabilization Reserve[5]	33,738,925	31,845,179	29,817,093	27,982,978
Environmental Reserve[6]	5,190,604	4,899,258	4,587,245	4,305,074
Construction and Infrastructure Reserve[7]	9,732,382	9,186,109	8,601,084	8,072,013
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
System Disposal Rate/Ton	$68	$66	$66	$70
Discounted Disposal Rate/Ton[8]	$64	$66	$66	$70

[1] In FY 2023, there is an increase from $626,000 to $707,000 in the amount transferred to the General Fund to partially offset central support services supported by the General Fund, which benefits Fund 40150. These indirect costs include support services such as Human Resources, Purchasing, Budgeting and other administrative services.

[2] Ending Balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions, tipping fee negotiations, and expenditure requirements.

[3] The Capital Equipment Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Proceeds from the sale of equipment as well as a small portion of Refuse Disposal Revenue are used to fund this reserve. The amount fluctuates based on anticipated replacement schedules of the existing fleet of vehicles.

[4] The Operating Reserve provides funds to react to unanticipated events such as significant changes in waste quantities, increases in contract disposal rates at composting facilities and landfills, increases in fuel costs, significant reductions in revenues, etc. The reserve also acts as a rate stabilization reserve, allowing smooth transition to rate changes minimizing the impact on customers.

[5] The Rate Stabilization Reserve is maintained in order to safeguard against significant increases in tipping fees charged to users of the Fairfax County Solid Waste Management Program.

[6] The Environmental Reserve is a contingency fund, assuring that the County has funds to implement unplanned actions to protect the environment or meet regulatory requirements related to the closed landfill at the I-66 Complex. Specific examples of current and future environmental projects are likely to include landfill gas control, groundwater protective measures, stormwater, and wastewater management.

[7] The Construction and Infrastructure Reserve provides for future improvements at the I-66 Transfer Station.

[8] In August 1998 (FY 1999), Fairfax County implemented a contractual rate discount that was offered to any hauler that guaranteed all of its collected refuse or a specified tonnage amount would be delivered to the Energy/Resource Recovery Facility (E/RRF) or other County disposal sites. In FY 2022, Fund 40150 moved to a single rate of $66 per ton for all disposal and eliminate the discounted rate. In FY 2023, the rate will increase to $70 per ton.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
I-66 Administrative Building Renovation (SW-000011)	$3,370,219	$503,497.02	$278,972.81	$467,581
I-66 Basement Drainage Renovation (SW-000023)	650,000	0.00	591,548.97	0
I-66 Environmental Compliance (SW-000013)	1,750,669	160,437.00	615,380.36	500,000
I-66 Landfill Methane Gas Recovery (SW-000029)	1,000,000	0.00	1,000,000.00	0
I-66 Transport Study/Site Redevelopment (SW-000024)	2,903,623	1,302,908.63	1,386,185.98	0
Total	**$9,674,511**	**$1,966,842.65**	**$3,872,088.12**	**$967,581**

Fund 40170: I-95 Refuse Disposal

Mission

The Fairfax County Solid Waste Management Program (SWMP) is dedicated to keeping Fairfax County clean by preventing pollution and other contamination associated with the improper disposal of refuse. This is achieved by providing environmentally sound and economically viable management of refuse and recyclables through the operation of the I-95 Landfill Complex in Lorton, Virginia. The primary activity performed is the landfilling of ash generated from the combustion of waste at the Energy/Resource Recovery Facility (E/RRF). The following activities are conducted at this location:

- The Covanta combustion process generates ash, which is landfilled on site by County employees. Ash from a similar Covanta facility serving the City of Alexandria and Arlington County, and the Noman Cole Plant, are disposed of at the I-95 Ash Landfill.
- Brush is ground into mulch for reuse.
- Leaves and grass are transported to composting facilities in Prince William and Loudoun Counties where they are processed into a soil amendment.
- Landfill gas generated at the closed landfill generates methane captured and processed for power production.
- Staff and equipment from the I-95 facility are used to respond to emergencies by providing debris removal during emergencies and disasters, including snow and ice control in winter months.
- Other programs conducted at the I-95 facility include operation of a Recycling and Disposal Center (RDC) for residents and small businesses, Household Hazardous Waste, and recycling of electronics, motor oil, antifreeze, cooking oil, latex paint, automotive batteries, and scrap metal.
- The SWMP manages environmental control programs for the closed portion of the landfill as required by federal and state regulations. Systems to control landfill gas and groundwater and stormwater impacts attributed to waste disposal are operated and maintained by County staff.

Focus

The County has operated the I-95 Landfill Complex for more than 25 years. It was previously owned and operated by the District of Columbia from 1970 to 1995. It has not accepted municipal waste since December 1995 and only accepts ash generated by the combustion of waste.

The ash landfill was designed in four phases and meets federal and state standards for the construction of new landfills, which requires a double liner with a leachate collection system for the prevention of groundwater degradation. Phases I and II have reached capacity and have been covered with an intermediate cover system. Phase III is currently being used for ash disposal and has at least five years of capacity remaining. Phase IV has not yet been constructed.

Covanta's suite of pollution control equipment includes a dolomitic lime system that chemically treats the ash to reduce the potential of mobilizing metals that may leach from the ash after landfilling. The ash is tested twice per year using the Toxicity Characteristic Leaching Procedure (TCLP), as specified in federal regulations. During FY 2017, analysis of the ash by a certified laboratory found

the ash to be non-hazardous, demonstrating that all parameters analyzed are within the limits for all regulated constituents.

This facility is responsible for the management of the closed portion of the municipal solid waste landfill including landfill gas control, groundwater monitoring and remediation, storm water management and leachate control. These activities ensure compliance with the facility's state-issued permit (SWP103) and applicable environmental regulations administered by the Virginia Department of Environmental Quality (VDEQ).

The ash disposal fee is based on the rate set in advance by formal contract with Covanta and for FY 2023 the rate is $28.44 per ton to fund the ash disposal operation. Covanta Fairfax, Inc. pays SWMP $1.76 per ton to transport ash debris from the E/RRF facility to the landfill. The landfill's Post-Closure Reserve is required for a 30-year period after the ash landfill is closed as mandated by federal and state regulations. The FY 2023 Post-Closure Reserve is projected to be $29.2 million or 65 percent of the required $44.9 million. Increased maintenance needs require additional funding to ensure the landfill remains in compliance with its many permits.

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2023 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,775,763	$4,176,333	$4,215,643	$4,618,714
Operating Expenses	2,365,315	2,530,883	2,835,200	2,590,885
Capital Equipment	1,515,669	1,610,000	1,790,250	1,600,000
Capital Projects	834,118	0	9,241,525	1,450,000
Total Expenditures	**$8,490,865**	**$8,317,216**	**$18,082,618**	**$10,259,599**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	44 / 44	44 / 44	44 / 44	44 / 44

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$255,827**

An increase of $255,827 in Personnel Services includes $148,877 for a 4.01 percent market rate adjustment (MRA) for all employees and $60,259 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $46,691 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Personnel Services **$208,333**

An increase of $208,333 in Personnel Services is based on trends in actual expenditure requirements.

Other Post-Employment Benefits **($21,779)**

A decrease of $21,779 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Operating Expenditures **$60,002**

An increase of $60,002 in Operating Expenses is due to an increase in costs for automotive repair and maintenance and subcontracting services.

Capital Equipment **($10,000)**

Funding of $1,600,000 in Capital Equipment reflects a decrease of $10,000 from the FY 2022 Adopted Budget Plan. Of this amount, $450,000 is for the replacement of one wheel-loader, $100,000 is for two pick-up trucks, $150,000 is for one sweeper, $320,000 is for one material handler, $250,000 is for two dump trucks, $220,000 is for one street flusher water truck, and $110,000 for one Vibromax roller. These items have exceeded their useful life and are required to be replaced based on the overall age and condition of the equipment.

Capital Projects **$1,450,000**

An increase of $1,450,000 in Capital Project reflects additional funding required in FY 2023 to support capital improvement and environmental compliance projects at the I-95 Landfill Complex.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$9,765,402**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $9,765,402, including $39,310 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $9,726,092 is due to $304,317 in encumbered funding in Operating Expenses, $180,250 in encumbered funding in Capital Equipment, and $9,241,525 in unexpected Capital Projects.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

I-95 REFUSE DISPOSAL – 44 Positions			
1	Engineer V	1	Trade Supervisor
1	PW Environmental Services Manager	1	Lead Refuse Operator
3	PW Environmental Services Specialists	9	Heavy Equipment Operators
1	PW Enviromental Business Operator	2	Motor Equipment Operators
1	Constr/Mnt Project Manager II	1	Welder
1	Senior Engineer III	1	Maintenance Supervisor
1	Engineering Technician III	1	Senior Maintenance Worker
3	Engineering Technicians II	5	Maintenance Workers
1	Engineering Technician I	1	Equipment Repairer
1	Safety Analyst	1	Administrative Assistant IV
1	Financial Specialist II	2	Administrative Assistants II
3	Asst. Refuse Superintendents	1	Administrative Assistant II

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$40,760,799**	**$31,751,731**	**$42,310,268**	**$35,105,094**
Revenue:				
Interest on Investments	$103,102	$357,342	$357,342	$230,222
Refuse Disposal Revenue	9,901,355	10,405,200	10,405,200	10,514,352
Sale of Equipment	218,257	300,902	300,902	108,000
Miscellaneous Revenue	3,620	0	0	0
Total Revenue	**$10,226,334**	**$11,063,444**	**$11,063,444**	**$10,852,574**
Total Available	**$50,987,133**	**$42,815,175**	**$53,373,712**	**$45,957,668**
Expenditures:				
Personnel Services	$3,775,763	$4,176,333	$4,215,643	$4,618,714
Operating Expenses	2,365,315	2,530,883	2,835,200	2,590,885
Capital Equipment	1,515,669	1,610,000	1,790,250	1,600,000
Capital Projects	834,118	0	9,241,525	1,450,000
Total Expenditures	**$8,490,865**	**$8,317,216**	**$18,082,618**	**$10,259,599**
Transfers Out:				
General Fund (10001)[1]	$186,000	$186,000	$186,000	$209,000
Total Transfers Out	**$186,000**	**$186,000**	**$186,000**	**$209,000**
Total Disbursements	**$8,676,865**	**$8,503,216**	**$18,268,618**	**$10,468,599**
Ending Balance[2]	**$42,310,268**	**$34,311,959**	**$35,105,094**	**$35,489,069**
Reserves				
Environmental Reserve[3]	$3,384,821	$2,744,957	$2,808,408	$2,839,126
Capital Equipment Reserve[4]	4,231,027	3,431,196	3,510,509	3,548,906
Post-Closure Reserve[5]	34,694,420	28,135,806	28,786,177	29,101,037
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] In FY 2023, there was in increase from $186,000 to $209,000 in the amount transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40170. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

[3] The Environmental Reserve assures that the County has funds to implement, or at least start to implement, unplanned actions to protect the environment or meet regulatory requirements. Specific examples of future environmental projects are likely to include: Landfill Gas Control Projects, Stormwater Management, Wastewater (Leachate) Management, and Groundwater protective measures.

[4] The Capital Equipment Reserve provides for the timely replacement of equipment required to operate the I-95 Ashfill. Funds are transferred from Ash Disposal Revenue to equipment reserve as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule composed of yearly payments to the reserve, which are based on the useful life of the equipment and vehicles.

[5] The Post-Closure Reserve is required for a 30-year period after the ashfill closes and is mandated by federal and state regulations. The projected reserve of $29.19 million for FY 2023 represents 65.0 percent of the estimated requirement of $44,864,134 and is not sufficient to cover all identified costs. Additional funds will be set aside in future years.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
I-95 Landfill Closure (SW-000019)	$2,440,098	$146,064.12	$2,287,448.25	$0
I-95 Landfill Environmental Compliance (SW-000016)	1,559,536	106,224.77	824,364.19	0
I-95 Landfill Leachate Facility (SW-000018)	5,010,478	200,262.60	260,327.00	700,000
I-95 Landfill Lot B Redesign (SW-000020)	1,750,000	0.00	1,552,774.10	0
I-95 Landfill New Service Road (SW-000027)	1,500,000	161,204.90	1,273,595.10	0
I-95 Methane Gas Recovery (SW-000014)	3,059,232	178,046.29	122,383.72	750,000
I-95 Operation Building Renovation (SW-000015)	498,952	42,315.00	420,632.55	0
I-95 Transfer/Materials Recovery Fac. (SW-000022)	2,500,000	0.00	2,500,000.00	0
Total	**$18,318,296**	**$834,117.68**	**$9,241,524.91**	**$1,450,000**

Internal Service Funds

FY 2023

Advertised Budget Plan

Internal Service Funds

Overview

Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services consist of insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

Internal Service Funds

- Fund 60000, County Insurance, is utilized to meet the County's casualty obligations, liability exposures, and worker's compensation requirements.

- Fund 60010, Department of Vehicle Services, ensures that the County, School and Park Authority vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner.

- Fund 60020, Document Services, supports the archive, mail, printing, copier, and micrographic services to County and School agencies.

- Fund 60030, Technology Infrastructure Services, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the enterprise network, data communications, PC replacements, and radio networks are billed to user agencies.

- Fund 60040, Health Benefits, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees.

Public Schools Internal Service Funds

- Fund S60000, Public School Insurance Fund, is an insurance fund that provides administration of workers' compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.

- Fund S62000, Public School Health and Flexible Benefits, is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.

Fund 60000: County Insurance

Mission

To ensure the health and safety of County residents, employees, and public officials, and to protect the County's financial assets. The agency is committed to providing the highest quality customer service in managing the County's risks and exposures.

Focus

Fairfax County has a statutory responsibility to provide Workers' Compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. Fund 60000, County Insurance Fund, was established to fulfill this obligation. The fund also provides for countywide commercial insurance and for self-insurance. The County self-insures automobile and general liability claims. Special commercial coverage is provided for aviation insurance on County helicopters, real property coverage, and Fire and Rescue Department vehicle damage insurance. Administrative expenses of risk management programs are paid through this fund.

Fairfax County provides a wide range of services to its employees and residents, which in turn create potential risks and exposures to the County. Some of these risks include injuries involving County employees or damage to County property; injuries to residents or damage to residents' property; automobile accidents; incidents arising from police activity; the actions of public officials; and the operation and maintenance of sewage and storm management systems.

The Risk Management Division of the Department of Finance approaches its mission from both internal and external perspectives. Recognizing that an organization the size of Fairfax County will experience losses, Risk Management staff work to mitigate losses and manage financial liabilities. This is accomplished through both self-insurance (which generally applies to losses expected to occur regularly, such as Workers' Compensation, automobile and general liability, and police professional and public officials' liability) and commercial insurance (for losses which occur infrequently but tend to be large exposures, such as real property losses, aircraft liability, and damage to high-value vehicles). Recognizing the importance of prompt and fair resolution of claims against the County, claims administration uses both in-house staff and a contract claims administrator. Risk Management is committed to the prevention of injuries in the workplace and focuses on programs that address countywide injury prevention and reduction through training and awareness campaigns. Finally, Risk Management staff focuses on building and using partnerships with other County agencies, the community, and neighboring jurisdictions to mitigate risks and to ensure excellent communication with the residents of Fairfax County.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,354,324	$1,762,073	$1,772,843	$1,852,375
Operating Expenses	23,500,153	29,938,100	41,928,100	33,371,100
Subtotal	**$24,854,477**	**$31,700,173**	**$43,700,943**	**$35,223,475**
Less:				
Recovered Costs	($417,333)	($135,000)	($135,000)	($210,000)
Total Expenditures	**$24,437,144**	**$31,565,173**	**$43,565,943**	**$35,013,475**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	14 / 14	14 / 14	13 / 13	13 / 13

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$90,302**

An increase of $90,302 in Personnel Services includes $68,330 for a 4.01 percent market rate adjustment (MRA) for all employees and $21,972 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. This increase is supported by a commensurate increase in the General Fund transfer.

General Insurance Costs **$3,358,000**

A net increase of $3,358,000 in Operating Expenses is primarily due to increased costs for Workers' Compensation based on prior year experience including higher retained loss, projected higher medical cost which also impacts the settlement of general liability claims, and the potential impact of legislation on post-traumatic stress claims. In addition, an increase in commercial insurance is a result of changes in the overall market.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$12,000,770**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $12,000,770, including $10,770 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. It should be noted that the increase of $10,770 in Personnel Services is supported by a commensurate increase in the General Fund transfer. The remaining increase includes $500,000 to fund outside counsel for ongoing litigation and $11,490,000 for expenditures related to tax litigation refunds as a result of the Virginia Supreme Court ruling on the Business, Professional, and Occupational License (BPOL) tax.

Position Reduction **$0**

A review of positions for potential reduction was conducted as part of the *FY 2021 Carryover Review*, and 1/1.0 FTE position was eliminated in Fund 60000, County Insurance, as a result of this review. Based on current budget constraints, this position could be eliminated without adversely impacting agency operations.

Mid-Year Adjustments **$0**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved a General Fund Transfer In of $1,642,000 for accrued liability adjustments.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

COUNTY INSURANCE - 13 Positions			
1	Risk Manager	1	Loss Prevention Analyst II
1	Claims Specialist IV	1	Management Analyst II
1	Loss Prevention Analyst IV	1	Loss Prevention Analyst I
1	Claims Specialist III	1	Administrative Assistant V
2	Loss Prevention Analysts III	1	Administrative Assistant IV
2	Claims Specialists II		

Performance Measurement Results

Workers' Compensation costs are the single greatest challenge to the County Insurance Fund. A key factor in containing costs and expediting the return to work of injured employees is prompt and adequate medical evaluation. Awareness of the County's programs in this area, coupled with efficient reporting systems, serves both employee and County interests. The Risk Management Division continues to average four days reporting time and continues to work with County agencies on the importance of prompt reporting. In FY 2021, the program processed 98 percent of all claims within 30 business days from the date of incident.

Driver safety and accident prevention programs remain a priority to the County. The rate of preventable accidents has decreased from the FY 2021 estimate of 350 to an actual of 342 which is a 2.3 percent reduction based on the overall number of auto accidents reported. Although the overall number of accidents have decreased, the total number of miles driven also decreased by 8.8 percent resulting in an overall increase in preventable accidents from 1.13 to 1.21 per 100,000 miles driven. An analysis of these accidents indicates that there has been an overall reduction in losses resulting from collisions with other vehicles but an increase in drivers involved in single vehicle incidents, such as collisions with fixed objects from backing up.

The commercial insurance portfolio is a key element in protecting the assets of the County against losses in a major event. It ensures that the County is not faced with major property, Workers' Compensation, and liability losses during periods when it cannot afford the costs associated with losses. While the actual premiums tend to increase, County staff successfully continues to obtain low rates for those premiums. The ratio of premium paid to value of assets covered was 0.099 percent in FY 2021.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Percentage of claims processed within 30 days	100%	100%	98%	98%	98%	98%
Preventable accidents per 100,000 miles driven	1.11	1.11	1.13	1.21	1.21	1.09
Ratio of premium paid to value of assets covered	0.150%	0.120%	0.137%	0.099%	0.142%	0.160%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$94,135,746**	**$87,973,023**	**$103,328,679**	**$86,854,556**
Revenue:				
Interest	$278,278	$510,000	$510,000	$50,000
Workers' Compensation	549,597	515,000	515,000	525,000
Other Insurance	102,117	105,859	105,859	110,000
Total Revenue	**$929,992**	**$1,130,859**	**$1,130,859**	**$685,000**
Transfers In:				
General Fund (10001)	$24,302,085	$24,308,191	$25,960,961	$24,398,493
Consolidated County and Schools Debt Service Fund (20000)	6,756,000	0	0	0
Total Transfers In	**$31,058,085**	**$24,308,191**	**$25,960,961**	**$24,398,493**
Total Available	**$126,123,823**	**$113,412,073**	**$130,420,499**	**$111,938,049**
Expenditures:				
Administration	$1,601,633	$2,098,173	$2,108,943	$2,188,475
Workers' Compensation	15,776,356	19,032,500	19,032,500	20,520,000
Self-Insurance Losses	1,090,762	4,627,500	4,627,500	5,702,500
Litigation Expenses	0	0	11,990,000	0
Commercial Insurance Premium	4,135,343	5,482,000	5,482,000	6,277,500
Automated External Defibrillator	191,050	325,000	325,000	325,000
Total Expenditures	**$22,795,144**	**$31,565,173**	**$43,565,943**	**$35,013,475**
Expense for Net Change in Accrued Liability[1]	$1,642,000	$0	$0	$0
Total Disbursements	**$24,437,144**	**$31,565,173**	**$43,565,943**	**$35,013,475**
Ending Balance[2]	**$103,328,679**	**$81,846,900**	**$86,854,556**	**$76,924,574**
Restricted Reserves:				
Accrued Liability[1]	$69,996,000	$68,354,000	$69,996,000	$69,996,000
Litigation Reserve	13,980,761	2,880,761	1,990,761	1,990,761
Reserve for Catastrophic Occurrences	19,351,918	10,612,139	14,867,795	4,937,813

[1] FY 2021 actuals reflect an accrued liability adjustment of $1,642,000 based on an annual independent actuarial valuation. This adjustment results in a corresponding adjustment to the FY 2021 Total Disbursements, total Accrued Liability Reserve, and Reserve for Catastrophic Occurrences, but it does not affect the cash balance or the Ending Balance, which is calculated using Total Available less Total Expenditures, not disbursements. The Annual Comprehensive Financial Report reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] Fluctuations in the Ending Balance are primarily the result of variations in litigation expenses.

Fund 60010: Department of Vehicle Services

Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services that are responsive to the needs of customer departments and conserve the value of the vehicle and equipment investment.

Focus

Fund 60010, the Department of Vehicle Services (DVS), provides centralized maintenance and repair services on approximately 6,201 units, vehicles, and equipment, owned by Fairfax County and Fairfax County Public Schools (FCPS) to ensure conformance with all federal, state, and County policies, regulations, and procedures. DVS is responsible for acquiring and disposing of vehicles and equipment, performing preventative and routine maintenance to include acquiring the required parts and fluids, ensuring safety recalls are completed, building specialty vehicles, and complying with environmental permits for all four maintenance facilities. All staff support DVS' mission of providing customers with vehicles and equipment that are available to users when they are needed; reliable when they are in use; safe to operate; and maintained in an environmentally responsible manner.

As an internal service fund, DVS provides services to other agencies on a cost reimbursement basis, much like a private business operation, that fall within three core business functions: Vehicle Maintenance and Management, Vehicle Equipment Replacement, and Fuel Operations.

Vehicle Maintenance and Management

The department operates four vehicle maintenance facilities. The Jermantown and West Ox facilities are located in the central part of the County, and the Newington and Alban facilities are located on the southeast end of the County. DVS maintains the largest municipal fleet in Virginia and the ninth largest school bus fleet in the nation. DVS supports FCPS in providing safe and reliable transportation for FCPS students by maintaining and repairing all school buses in accordance with Federal mandates. County employees provide vehicle maintenance and repair services to customer agencies from the four facilities over three shifts. Professional technicians are trained to perform scheduled and non-scheduled work on most vehicles and equipment and build specialty vehicles to customer specifications. Services range from State inspections, oil changes, tire replacement, body work, decal application, and troubleshooting transmission and engine issues. DVS coordinates recalls and warranty work and significant damage repair with contracted commercial vendors.

All four maintenance facilities have a parts room with knowledgeable staff who stock over 5,200 parts at an annual value of $3.0 million. However, the large volume of work results in the sale of over $11 million in parts annually to customers. Some of these parts are used to build or upfit vehicles for public safety. Since 2016, maintenance facilities have sustained the Blue Seal of Excellence by meeting the standards established by the National Institute for Automotive Service Excellence (ASE). DVS continues to meet the Blue Seal requirement that at least 75 percent of technicians performing diagnosis and repairs are ASE certified. Of the technicians with an ASE, 55 have at least one Master Technician status which occurs when a technician achieves certification in all the required testing areas for a particular discipline within the automotive industry (for example, automobile, medium/heavy truck, school buses, etc.).

Vehicle maintenance and management is necessary to maintain County operations and to meet its obligations to protect the personal safety and property of residents and the community. In the case of the Fairfax County Police Department and the Office of the Sheriff, DVS is responsible for the proper up-fit of vehicles. Other alternative options (such as privately-owned vehicle maintenance shops) have limited capacity to perform these services efficiently and effectively.

DVS is implementing an online reservation and scheduling system that will effectively and efficiently manage vehicle sharing and reduce overall fleet expenses. All motor pool vehicles at the Government Center will be accountable in the system, and keys will be located at one of two kiosk locations. Additionally, kiosks are being placed at the Herrity and Pennino Buildings; Public Safety Headquarters is managing private motor pools for administrative staff. Automating vehicle sharing makes economic sense. Vehicle sharing typically increases vehicle utilization and reduces expenses and can be done by expanding the motor pool beyond one location. Therefore, DVS and the Department of Management and Budget (DMB) are working with agencies to determine whether efficiencies could be gained by centralizing and reducing the fleet based on an analysis of FY 2021 usage data.

All facilities maintain separate Stormwater Discharge Permits and participate in the Virginia Environmental Excellence Program (VEEP). As a facility-based VEEP participant, DVS uses environmental management systems and pollution prevention systems to maintain strong environmental records above and beyond legal requirements. Past projects include converting highly compacted soils that supported sparse, poor-quality vegetation to an un-mowed meadow that supports pollinators; ensuring spill kits are current and in all vehicles; participating in a compost waste pilot; and enhancements to the battery contract that enhance recycling.

Vehicle Equipment Replacement

DVS manages the Vehicle Equipment Replacement program, which ensures the systemic replacement of vehicles and equipment that have completed their cost-effective life cycles based on replacement criteria established by the Board of Supervisors. The Vehicle Replacement Fund accumulates funding over a vehicle's life to pay for the replacement of that vehicle when it reaches the end of its service life. The current replacement criteria include the age, mileage, and condition of the vehicle. As of July 2021, 33 agencies participate in the fund, which includes approximately 2,360 units. Additionally, DVS manages reserves for Helicopter, Boat, and Police Specialty Vehicle Replacement for the Police Department; an Ambulance and a Large Apparatus Replacement Reserve for the Fire and Rescue Department; a Park Equipment Replacement Reserve for the Park Authority; and a FASTRAN Bus Replacement Reserve for the Department of Neighborhood and Community Services. These reserves allow the agencies to make fixed annual payments to ensure the availability of future funds for a stable replacement program.

DVS works to support the Fairfax County Operational Energy Strategy and further the objectives of the Board's Environmental Vision by providing goals, targets, and actions in one focus area, electric vehicles (EV). DVS has been designated as one of two lead agencies for EV purchases and deployment and one of five partner agencies for EV infrastructure solutions. In general, the Vehicle Replacement Program replaces vehicles with a like-type of vehicle. However, in the future, a conventional gasoline-fueled County vehicle may be replaced with an electric vehicle and meet the County's desire for cleaner and more energy-efficient vehicles. DVS coordinates with other departments to ensure EV charging infrastructure is available to support the EV purchases.

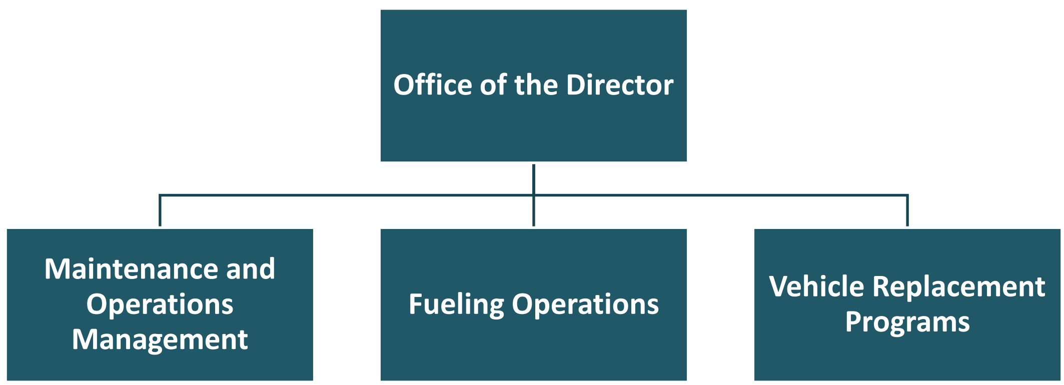
Fuel Operations

DVS services and maintains 53 fuel sites across the County that provide gasoline, ultra-low sulfur diesel and DEF. A combination of County and contracted staff deliver fuel daily to sites that are used by all County agencies and Fastran, Connector, and FCPS.

Fuel operations are dynamic and heavily regulated by the EPA and DEQ. Management of the fuel sites requires providing an adequate supply of fuel by planning, coordinating, procuring, and paying for deliveries. DVS is responsible for managing repairs to and replacement of fuel tanks and equipment, managing the automated fuel system, ensuring compliance with Federal and State regulations regarding testing for leaks and any necessary notification remediation of site contamination.

In July 2018, the Board of Supervisors adopted an Operational Energy Strategy, which included electric vehicles among its 10 focus areas. To date, the Board has approved $3.046 million to fund the purchase and installation of electric vehicle charging infrastructure, including electric vehicle charging stations (EVCS). EVCS located in County-owned parking lots and publicly accessible garages will be available for use by the public as well as County employees, who will be able to charge personal vehicles for a fee, and for use by County fleet vehicles. Stations located in restricted-access County-owned garages and lots will be available for use only by County fleet vehicles. EVCS are currently located in five County-owned facilities.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$22,783,148	$25,154,924	$25,405,863	$24,426,116
Operating Expenses	28,573,560	40,814,720	41,388,193	40,814,720
Capital Equipment	10,245,524	18,207,673	22,875,940	13,985,123
Total Expenditures	**$61,602,232**	**$84,177,317**	**$89,669,996**	**$79,225,959**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	264 / 264	264 / 264	262 / 262	262 / 262

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$1,438,144**

An increase of $1,438,144 in Personnel Services includes $976,925 for a 4.01 percent market rate adjustment (MRA) for all employees and $461,219 for performance-based and longevity increases.

Personnel Services **($2,166,952)**

A decrease of $2,166,952 in Personnel Services reflects anticipated savings based on trends in actual expenditures.

Capital Equipment **($4,222,550)**

Capital Equipment funding of $13,985,123, a decrease of $4,222,550 from the FY 2022 Adopted Budget Plan, includes the following: $7,447,589 to replace vehicles that meet criteria; $3,154,969 to purchase six vehicles from the Large Apparatus Reserve; $1,200,027 for the purchase of three ambulances for the Fire and Rescue Department; $504,008 to purchase seven buses from the FASTRAN replacement reserve for the Department of Neighborhood and Community Services; $800,000 for Helicopter maintenance for the Police Department; $91,500 to purchase mission critical equipment; and $787,030 for fuel operations equipment.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$5,492,679**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $5,492,679, including $250,939 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $5,241,740 is due to encumbered carryover. Additionally, 2/2.0 FTE positions were eliminated as part of a review of unfunded positions in FY 2021.

Cost Centers

The Department of Vehicle Services provides services in support of the County's fleet in three distinct cost centers: Maintenance and Operations Management, Vehicle Replacement Reserves and Fueling Operations. Most of the agency's positions and funding are centered in Maintenance and Operations Management.

Maintenance and Operations Management

The Maintenance and Operations Management cost center provides centralized maintenance and repair services and performs required special tasks on vehicles and equipment owned by the County and Fairfax County Public Schools (FCPS) with County staff and contractors. DVS ensures that these vehicles and equipment are maintained in safe operational condition and as efficiently and cost-effectively as possible with consideration to the customer's requirements. DVS also ensures units are in compliance with all federal, state, and County policies, procedures, and regulations.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$37,010,368	$47,112,283	$47,362,145	$46,319,642
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	262 / 262	262 / 262	260 / 260	260 / 260

Vehicle Replacement Programs

The Vehicle Replacement Programs cost center manages the Vehicle Replacement Reserve which accumulates funding over the life of a vehicle (or equipment) to pay for the replacement of the vehicle when the vehicle meets replacement criteria. This reserve is intended primarily for General Fund agencies. In addition, the cost center manages several other specialty vehicle replacement reserves for the Police Department, Fire and Rescue Department, Park Authority and the Department of Neighborhood and Community Services. These reserves ensure the systematic replacement of vehicles that have completed their cost-effective life cycles.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$13,329,724	$19,270,358	$24,512,098	$15,106,593
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

Fueling Operations

The Fueling Operations cost center manages the County's highway vehicle fuel program by purchasing over 10.5 million gallons of fuel annually at a significant cost savings to agencies. In addition, the cost center is responsible for managing the automated fuel system and maintaining the County's 53 fuel sites across the County while ensuring compliance with federal and state underground storage tank (UST) programs and regulations.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$11,262,140	$17,794,676	$17,795,753	$17,799,724
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

DEPARTMENT OF VEHICLE SERVICES – 262 Positions			
1	Director	1	Business Analyst III
2	Assistant Directors	1	Safety Analyst II
5	Vehicle and Equipment Superintendents	1	Network/Telecom Analyst II
5	Assistant Vehicle and Equip. Superintendents	1	Information Technology Tech. III
18	Vehicle and Equipment Supervisors	1	Financial Specialist III
12	Vehicle and Equipment Technicians III	1	Financial Specialist II
99	Vehicle and Equipment Technicians II	1	Financial Specialist I
61	Vehicle and Equipment Technicians I	1	Human Resources Generalist II
4	Auto Body Repairers II	1	Human Resources Generalist I
2	Auto Body Repairers I	5	Administrative Assistants IV
1	Heavy Equipment Operator	6	Administrative Assistants III
1	Vehicle and Equipment Technician Aide	4	Material Mgmt. Supervisors
2	Management Analysts III	12	Material Mgmt. Specialists III
2	Management Analysts II	10	Material Mgmt. Specialists II
1	Engineer Technician III		

Performance Measurement Results

A total of 6,201 County and School units (motorized and non-motorized) were maintained in FY 2021. It should be noted that "units maintained" in any given year may include vehicles authorized as additions in a previous year, but not received until the indicated year.

DVS replaced 100 percent of VRR vehicles that met the established criteria in FY 2021.

Fueling Operations measures examine the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. In FY 2021, the average cost per gallon of unleaded was $2.00 an increase from the FY 2020 average cost of $1.73. Given the amount of fuel gallons used by the County, the price savings associated with purchasing unleaded gasoline in-house in FY 2021 were higher than the target of $0.100; the price savings associated with purchasing diesel were significant but short of the $0.373 target for FY 2021.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Maintenance and Operations Management						
Vehicle availability rate	97.6%	98.0%	96.0%	98.0%	98.0%	98.0%
Percent of days vehicle availability rate target was achieved	100.0%	100.0%	90.0%	95.0%	100.0%	100.0%
Vehicle Replacement Programs						
Percent of vehicles meeting criteria that are replaced	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Fueling Operations						
Price savings between in-house and commercial stations: unleaded gasoline	$0.091	$0.438	$0.100	$0.148	$0.100	$0.010
Price savings between in-house and commercial stations: diesel	$0.377	$0.294	$0.370	$0.291	$0.294	$0.341

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$52,147,994**	**$43,897,760**	**$58,136,190**	**$51,297,291**
Vehicle Replacement Reserve	$14,824,014	$16,976,558	$21,712,255	$21,417,186
Facility Infrastructure/Renewal Reserve	1,021,631	1,021,631	1,021,631	1,021,631
Ambulance Replacement Reserve	4,650,997	1,259,106	3,154,067	874,689
Fire Apparatus Replacement Reserve	11,508,426	7,097,573	9,953,613	6,210,935
FASTRAN Bus Replacement Reserve	2,284,829	1,972,255	2,852,440	2,532,559
Helicopter Replacement Reserve	5,775,964	6,560,895	6,563,107	7,473,932
Helicopter Maintenance Reserve	664,022	714,022	1,014,022	1,064,022
Boat Replacement Reserve	239,559	289,768	298,459	348,668
Police Specialty Vehicle Reserve	3,047,968	2,537,012	3,062,355	2,971,398
Police In Car Video Reserve	2,956,722	956,722	3,326,120	2,204,150
Parks Equipment Reserve	1,604	1,604	1,604	1,604
Fuel Operations Reserve	1,153,108	491,465	1,153,108	1,170,957
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other	19,150	19,149	5,560	5,560
Unreserved Beginning Balance	**$0**	**$0**	**$17,849**	**$0**
Revenue:				
Vehicle Replacement Charges	$9,734,807	$9,137,115	$9,137,115	$9,636,273
Ambulance Repl. Charges	512,600	464,000	464,000	514,000
Fire Apparatus Repl. Charges	4,760,421	4,659,000	4,659,000	5,159,000
FASTRAN Bus Repl. Charges	751,622	384,962	384,962	384,962
Helicopter Replacement Charges	787,143	910,825	910,825	787,143
Helicopter Maintenance Charges	350,000	350,000	350,000	350,000
Boat Replacement Charges	58,900	50,209	50,209	56,569
Police Specialty Vehicle Charges	574,168	583,088	583,088	560,614
Police In Car Video Charges	1,784,000	1,134,000	1,134,000	2,000,000
Parks Equipment Charges	0	0	0	0
Vehicle Fuel Charges	12,220,497	17,793,829	17,793,829	17,799,724
Other Charges	36,056,270	47,113,130	47,364,069	46,319,642
Total Revenue	**$67,590,428**	**$82,580,158**	**$82,831,097**	**$83,567,927**
Total Available	**$119,738,422**	**$126,477,918**	**$140,967,287**	**$134,865,218**
Expenditures:				
Vehicle Replacement	$2,846,566	$7,390,770	$9,432,184	$7,447,589
Ambulance Replacement	2,009,530	1,109,869	2,743,378	1,200,027
Fire Apparatus Replacement	6,315,234	7,484,876	8,401,678	3,154,969
FASTRAN Bus Replacement	184,011	704,843	704,843	504,008
Helicopter Replacement	0	0	0	0
Helicopter Maintenance	0	300,000	300,000	800,000
Boat Replacement	0	0	0	0
Police Specialty Replacement	559,781	280,000	674,045	0
Police In Car Video Replacement	1,414,602	2,000,000	2,255,970	2,000,000
Parks Equipment Replacement	0	0	0	0

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Fuel Operations:				
Fuel	$9,793,767	$15,980,543	$15,980,543	$15,980,543
Other Fuel Related Expenses	1,468,372	1,813,286	1,813,286	1,819,181
Other:				
Personnel Services[1]	$22,701,621	$25,074,468	$25,325,407	$24,339,765
Operating Expenses	14,301,243	21,888,377	21,888,377	21,888,377
Capital Equipment	7,505	150,285	150,285	91,500
Total Expenditures	**$61,602,232**	**$84,177,317**	**$89,669,996**	**$79,225,959**
Total Disbursements	**$61,602,232**	**$84,177,317**	**$89,669,996**	**$79,225,959**
Ending Balance[2]	**$58,136,190**	**$42,300,601**	**$51,297,291**	**$55,639,259**
Vehicle Replacement Reserve	$21,712,255	$18,722,903	$21,417,186	$23,605,870
Facility Infr./Renewal Reserve	1,021,631	1,021,631	1,021,631	1,021,631
Ambulance Replacement Reserve	3,154,067	613,237	874,689	188,662
Fire Apparatus Replacement Reserve	9,953,613	4,271,697	6,210,935	8,214,966
FASTRAN Bus Replacement Reserve	2,852,440	1,652,374	2,532,559	2,413,513
Helicopter Replacement Reserve	6,563,107	7,471,720	7,473,932	8,261,075
Helicopter Maintenance Reserve	1,014,022	764,022	1,064,022	614,022
Boat Replacement Reserve	298,459	339,977	348,668	405,237
Police Specialty Vehicle Reserve	3,062,355	2,840,100	2,971,398	3,532,012
Police In Car Video Reserve	3,326,120	90,722	2,204,150	2,204,150
Parks Equipment Reserve	1,604	1,604	1,604	1,604
Fuel Operations Reserve	1,170,957	491,465	1,170,957	1,170,957
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other	5,560	19,149	5,560	5,560
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $17,848.77 to FY 2021 expenditures to record expenditures in the appropriate fiscal year. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] The Ending Balance in Fund 60010, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

Fund 60020: Document Services

Mission

To provide county-wide services and policy support for management, digitizing, printing, archiving and distribution of County documents and electronic records.

Focus

Document Services is an internal central support program for all County agencies in the Department of Information Technology (DIT) that includes a full set of services supporting physical and digital capabilities. Organizational units in the Document Services Fund include Printing and Duplicating Services (the Print Shop), the County's networked fleet of enterprise Multi-Functional Devices (MFDs) that provide distributed print/copy/scan/fax capabilities for County agencies at various locations in government facilities, Mail Services, and the County Archives. The organizational units' operations are managed and integrated with various divisions in the Department of Information Technology to achieve the highest degree of digital strategy innovation, and efficiency of service provisioning. Fund 60020, Document Services, manages these programs.

The Print Shop is responsible for providing high-speed digital black and white and color printing, offset printing, and bindery services, as well as facilitating outsourced commercial print services as necessary for County agencies and Fairfax County Public Schools (FCPS). The services include consultation for print output requirements and making recommendations on printed material options, document layout, and bindery options. All direct labor and material costs associated with Print Shop services, as well as an equipment replacement reserve fee, are recovered from customer agencies.

The Print Shop utilizes a Web-to-Print ordering process for County and FCPS employees to place orders directly online using their County IDs and passwords. This has improved workflow efficiency, accuracy and product delivery. Improvements to the Print Shop's offset printing capability have resulted in more work staying in-house. The Print Shop works closely with the County's Data Center to coordinate the production of high volume and transactional output workloads. Much of the output traditionally produced in the Data Center is now processed by the Print Shop enabling the Data Center to reduce its output footprint. The Print Shop is funded through its billings based on service demand and expects to meet its revenue requirements in FY 2023, despite some lingering impacts on utilization compared to pre-pandemic levels.

DIT manages an authorized fleet of large and mid-sized multi-function document devices (MFDs) used throughout the County for copying, printing, faxing, and scanning. Activities include administration of the County's MFD fleet contract, day-to-day management of the service delivery which is provided by a vendor, and integration with the County's technology infrastructure including network and enterprise-wide Microsoft applications. MFDs are installed in buildings across the County and are linked to individual workstations via the County's enterprise network. DIT job-based accounting and tracking software help to identify program costs that can be recovered from non-General Fund agency customers. As a direct result of the pandemic, teleworking has increased and MFD usage throughout the County has declined. Charges to other Fairfax County funds, for use of MFDs, is projected to be lower in FY 2023 compared to pre-pandemic levels.

Due to the capabilities of the MFDs, agencies have a wide-range of on-demand print options including high volume printing on-site. The success of the centralized MFD Program hardware and software capabilities (most notably the scan function) is manifest in greater reliance by agencies on MFDs as opposed to less functional desktop printers or other group/individual networked printers purchased independently by agencies. MFDs have contributed to the County's "Green" efforts and efficiency enhancement goals with an increasing number of users utilizing the Scan-to-Email, Scan-to-Folder, Scan-to-Fax, and Scan-to-Workflow functionality.

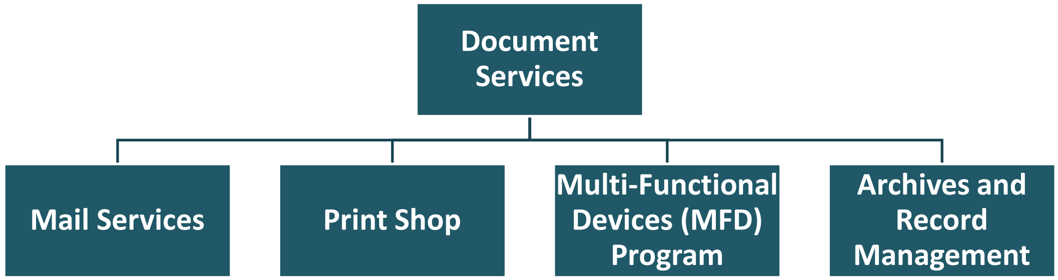
The Mail Services team processes outgoing and incoming U.S. mail and parcel deliveries, as well as delivers inter-office mail daily to 217 offices in 93 County facilities. By utilizing this centralized mail service, Fairfax County is afforded the lowest possible postage rates. Discounts are obtained by processing and presorting large bulk mailings internally, while consolidating many smaller mailings from multiple customer agencies into bundles appropriate for commingling by a specialized vendor.

Mail Services will continue to provide prompt and accurate daily mail services, take maximum advantage of available discounts, and stay current with the ever-changing technology associated with the industry.

The Archives section offers expert consultations and trainings to assist agencies to maintain compliance with the numerous laws affecting the collection, retention, security, and dissemination of public records. Interactions are offered in-person, by telephone and email, and often focus on ensuring agencies are in accordance with the Commonwealth of Virginia Records Retention guidelines, and Freedom of Information Act (FOIA). Assisting agencies in the proper management of information resources is essential to respond in an efficient and legally compliant manner. The County Archivist is the Designated Records Officer for Fairfax County as required by the Virginia Public Records Act (VPRA) (Code of Virginia §42.1-76 ff.)

Archives actively supports and assists agencies in the digital transformation of paper based and siloed business processes. Likewise, Archives in conjunction with the Document Management technical staff in the DIT e-Government division, is exploring technology-based solutions for the electronic storage of permanent and long-term public records. This will not only reduce physical storage but will allow widened access to information resources by staff and the public. Archives has recently implemented a new process for records compliance reviews and assisting agencies in the formulation and review of agency-specific records management policies to ensure compliance with applicable state and federal laws and regulations.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$2,050,373	$2,119,226	$2,142,920	$2,227,835
Operating Expenses	7,458,250	7,108,698	7,463,006	7,109,608
Total Expenditures	**$9,508,623**	**$9,227,924**	**$9,605,926**	**$9,337,443**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	27 / 27	27 / 27	25 / 25	25 / 25

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$108,609**
An increase of $108,609 in Personnel Services includes $77,865 for a 4.01 percent market rate adjustment (MRA) for all employees and $30,744 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Department of Vehicle Services Charges **$910**
An increase of $910 in Department of Vehicle Services charges is based on anticipated billings for maintenance and operating-related charges.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$378,002**
As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $378,002, including $23,694 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $354,308 is due to ongoing operating requirements for equipment leases, repairs and maintenance, supplies, and contracted support.

Redirection of Positions **$0**

As part of an internal reorganization of positions approved by the County Executive, a total of 2/2.0 FTE positions have been redeployed to other agencies to provide additional support for critical County programs.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

DOCUMENT SERVICES - 25 Positions			
Print Shop			
1	Printing Services Manager	1	Customer Services Specialist
1	Business Analyst II	4	Print Shop Operators II
1	Digital Printing Analyst		
Archives and Record Management			
1	Info. Tech Program Director	4	Archives Technicians
1	Info. Tech Program Manager		
Mail Services			
1	Management Analyst II	9	Administrative Assistants II
1	Management Analyst I		

Performance Measurement Results

In FY 2021, the Print Shop produced 3.2 million digital black and white impressions, 1.2 million digital color impressions, and 11.1 million offset impressions. In FY 2021, the Print Shop continued to recover 100 percent of the cost associated with offset, black and white, and color printing expenses. Mail Services processed over 11.16 million pieces of mail in FY 2021, including incoming U.S. mail, outgoing U.S. mail, and inter-office mail. Mail Services performance measurement categories highlight production efficiencies as well as performance with respect to routine deliveries and the percentage of pieces receiving postage discounts.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Printing and Duplicating Services						
Percent of offset expenses recovered	100%	100%	100%	100%	100%	100%
Percent of digital black and white expenses recovered	100%	100%	100%	100%	100%	100%
Percent of digital color expenses recovered	100%	100%	100%	100%	100%	100%
Percent change in cost per copy	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Mail Services						
Percent of incoming U.S. mail distributed within 4 hours of receipt	98%	98%	98%	98%	98%	98%
Percent of outgoing U.S. mail sent at a discount rate	88%	87%	87%	87%	87%	87%
Percent of inter-office mail delivered the next day	99%	98%	98%	98%	98%	98%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$1,253,103**	**$208,813**	**$967,652**	**$446,477**
Revenue:				
County Receipts	$1,708,607	$2,169,226	$2,169,226	$1,800,000
School Receipts	414,469	150,000	150,000	400,000
Postage Reimbursement	2,965,100	2,450,000	2,450,000	2,700,000
Other Revenue	169,481	350,000	350,000	200,000
Total Revenue	**$5,257,657**	**$5,119,226**	**$5,119,226**	**$5,100,000**
Transfers In:				
General Fund (10001)	$3,965,515	$3,941,831	$3,965,525	$4,051,350
Total Transfers In	**$3,965,515**	**$3,941,831**	**$3,965,525**	**$4,051,350**
Total Available	**$10,476,275**	**$9,269,870**	**$10,052,403**	**$9,597,827**
Expenditures:				
Personnel Services	$2,050,373	$2,119,226	$2,142,920	$2,227,835
Operating Expenses	7,458,250	7,108,698	7,463,006	7,109,608
Total Expenditures	**$9,508,623**	**$9,227,924**	**$9,605,926**	**$9,337,443**
Total Disbursements	**$9,508,623**	**$9,227,924**	**$9,605,926**	**$9,337,443**
Ending Balance[1]	**$967,652**	**$41,946**	**$446,477**	**$260,384**
Print Shop Replacement Equipment Reserve	$736,344	$41,946	$336,344	$195,288
Print Shop Operating Reserve[2]	231,308	0	110,133	65,096
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The ending balance supports the agency reserves and fluctuates depending upon the needs of the fund in a given year.

[2] The Print Shop Operating Reserve is used to provide financial support to the Print Shop program as the technical and business practices in the industry evolve.

Fund 60030: Technology Infrastructure Services

Mission

To provide a reliable and secure technology infrastructure foundation required to support County business processes and systems that strengthen the public service commitment of Fairfax County.

Focus

Fund 60030, Technology Infrastructure Services, provides the underlying technology foundation supporting information technology (IT) applications, platforms, hardware, and communications systems for Fairfax County government. This consists of the enterprise portfolio of computers, data communications equipment, radio systems, data center operations, voice communication systems and other critical infrastructure. The Department of Information Technology (DIT) coordinates all aspects of IT for the County and plays an essential enabling role assisting County agencies in advancing the strategic value of technology to transform work processes and provide quality services. Technology infrastructure is managed as an enterprise asset, and this approach results in the delivery of technology infrastructure services that function 24 hours per day, seven days per week.

Fund 60030 is an internal service fund supported by revenues from County agencies and other entities such as the Fairfax County Public Schools (FCPS). Expenditures are primarily driven by customer agencies' use of the IT infrastructure including enterprise and major cross-agency software licenses, data center operations, computer equipment refresh, the PC Replacement Program, telecommunication carrier services, wireless technologies, staff support positions, and outside services. In addition, the chargeback also includes enterprise-wide applications on the platforms in the data center, including the Fairfax County Unified System (FOCUS), which is a joint finance and procurement system for Fairfax County Government and FCPS, and the human resources system for the County. The technology backbone of FOCUS is a contemporary enterprise resource planning (ERP) application suite.

The County's centralized approach to common infrastructure systems and operations provides economies and efficiencies through consolidation and leveraging of resources. Optimum performance is achieved by automated IT support processes and enterprise-wide security tools, ensuring data integrity and system-use accountability. County IT architecture employs industry-standard products and best practices for efficient solution delivery and support. Through energy efficiency initiatives, DIT has achieved major goals in server platform consolidation, which provides significant technology infrastructure cost and operational efficiencies. New IT projects are implemented through Fund 10040, Information Technology, and some IT systems, applications, and data repositories are implemented directly by agencies; however, all new IT systems require IT infrastructure. The resulting infrastructure service obligations can result in higher infrastructure costs over time. Growth in digitization, industrial systems automation and visual data are key contributors.

Technology infrastructure activities in Fund 60030 support systems and operations for County agencies and include the management of County end-user computers (PCs, laptops, and tablets), voice communication systems, servers, storage systems, enterprise office-productivity software, e-mail and messaging systems (Microsoft Office Suite), and databases. Fund 60030 also supports the operations of the County's offsite data center, the management of the County's Radio Systems, Wireless Technologies services, administration of authorized County software license obligations for certain applications, data repositories, the safeguarding of stored data assets, and the enterprise-wide communication networks. Protective measures such as network security and user access tools are typically incorporated into the infrastructure portfolio. In addition to the data center—including the associated server hardware, software, database administration, data storage systems, subscription services for 'cloud' hosted software, and other operational support—the other major infrastructure activities of note are:

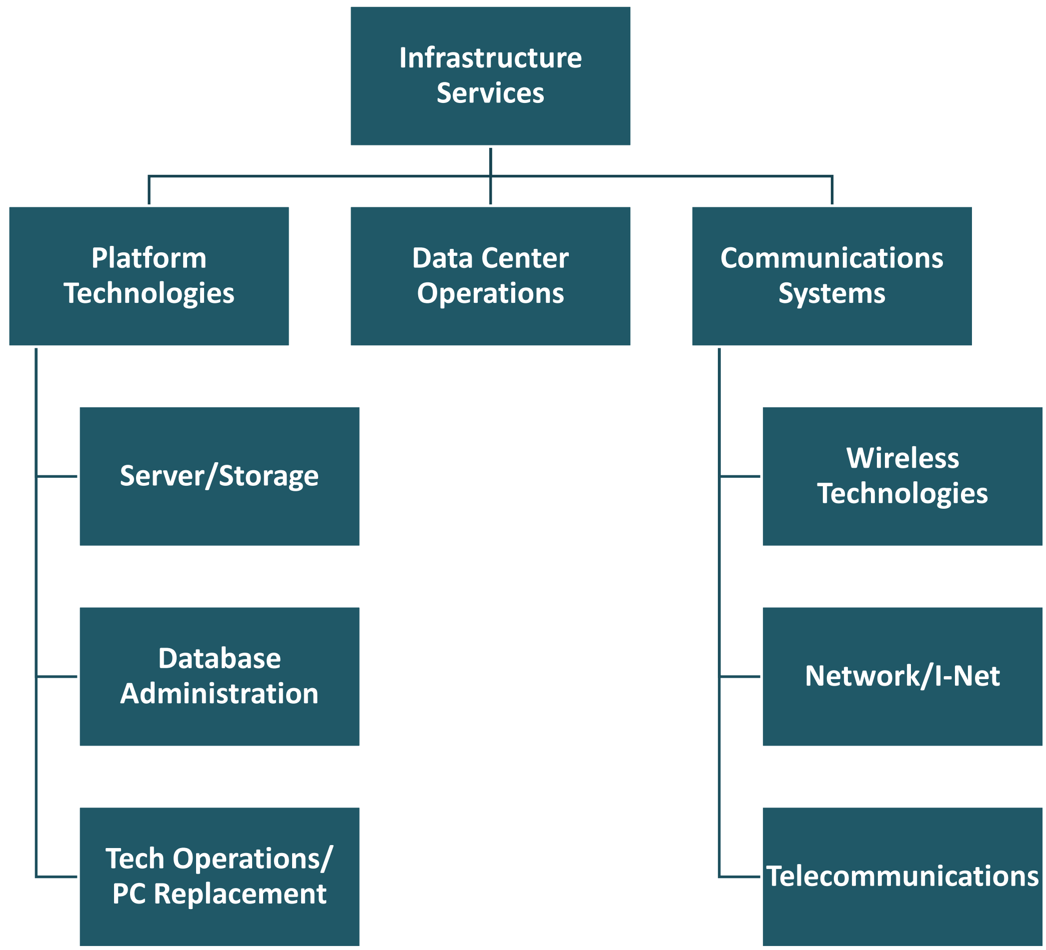
- The County's enterprise network is a private dedicated fiber-optic metropolitan area network (MAN), often referred to as the Institutional Network (I-Net). The county's network is also supplemented with commercial services for Internet peering points as well to locations without I-Net. The I-Net is available at over 400 County Government and Public School locations. The enterprise network is a carrier class service provider network owned and operated by DIT. This private cloud-like network provides scalable bandwidth and controlled security access connecting the County agency users access to the vast array of business applications available in the County managed data centers. The data center's server resources connect over 17,000 end-user end point devices and over 1,900 virtual servers, 90 physical ESXi servers and 1,000 production databases in a hyper-converged environment. In FY 2022, DIT has started working on upgrading the county's wireless (Wi-Fi) infrastructure to bring it up to current industry standards. This will improve the county's Wi-Fi security posture, improve location-based services, and provide significantly improved reliability and coverage.

- The PC Replacement Program provides a funding mechanism for scheduled PC, laptop, tablets, and other device technology refreshes. The cost per PC in the program includes PC hardware, required software licenses, security requirements, protected disposal, service desk and desk-side staff support. This type of program has been recognized as a cost-effective and best-practice model in the governmental and commercial sectors, fully optimizing the allocation of IT assets and providing efficient and predictable desktop maintenance and support. DIT continually reviews various service options for efficiencies in the acquisition and deployment of devices, while ensuring the program remains cost-effective and competitive against other options. The COVID-19 pandemic has substantially transformed the way many County employees are working, requiring DIT to pivot to accommodate the requirements of a more mobile workforce. This has impacts on a program such as the PC Program. For example, DIT has recently purchased additional laptop computers and is now required to purchase more advanced and costlier Microsoft licenses to provide full mobile functionality, including Teams and associated accessories.

- The County's radio systems, devices and support services are used by public safety, public works, the County's bus fleets, FCPS, and other County agencies. Radio communications operate over dedicated critical infrastructure systems relied upon by public safety organizations worldwide, and as is the case with the County, they are managed locally. These systems have proven through many emergency events to be optimally reliable, surviving and sustaining operational integrity through extreme weather such as hurricanes, as well as other regional emergency and high security events while commercial telecommunications carrier networks were jammed or compromised. The Wireless Technologies staff will continue to work on regional interoperability initiatives and on the Department of Homeland Security national strategy to ensure effective communication between local, state, and federal partners for responders. The radio communications platform is evolving, and staff is looking to the next generation of solutions as appropriate for general County agency use. To support the operational and maintenance requirements of the systems, costs are recovered from the County user agencies and FCPS.

- Voice telecommunications utility services are also supported by Fund 60030. DIT continues to evaluate shifts in marketplace technology to include convergence of voice and data, and advancements in wireless and Wi-Fi. DIT is in the process of upgrading its current Private Branch Exchange (PBX) digital phone system, resulting in the implementation of a hybrid system that will include both Avaya enterprise solution and Microsoft Teams/Anywhere 365 depending on agency/job function. Teams will become the primary phone for many county employees and job functions. This also lays the foundation for non-emergency citizen hotline 311 to Anywhere 365 for modernization strategies within the County. This upgraded system has several improved features that will provide a more mobile workforce with additional flexibility and options. In addition to the voice communications function, the Interactive Voice Response (IVR) function and the associated applications it supports has been incorporated into the Telecommunications Branch. This organizational change will allow for a more tightly integrated unified communications team. Other activities supported by this branch include system installations and executing moves, adds and changes that result from reorganizations and new hiring. DIT recovers the expense for telecommunications via annual and quarterly chargebacks to user agencies. It is anticipated that a revised chargeback methodology to recover costs will be developed in the FY 2023 to FY 2024 timeframe once the new hybrid phone system is fully implemented.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$7,669,131	$8,614,396	$7,673,631	$9,100,720
Operating Expenses	32,150,283	34,260,343	45,695,236	37,041,052
Capital Equipment	4,055,678	4,900,000	6,646,419	2,500,000
Total Expenditures	**$43,875,092**	**$47,774,739**	**$60,015,286**	**$48,641,772**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	70 / 70	70 / 70	70 / 70	70 / 70

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$486,324**

An increase of $486,324 in Personnel Services includes $350,123 for a 4.01 percent market rate adjustment (MRA) for all employees and $136,201 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Department of Vehicle Services Charges **$1,591**

An increase of $1,591 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

Operating Expenses **$2,779,118**

A net increase of $2,779,118 is due to increased baseline operating requirements. Of this total, approximately $2.2 million is associated with increased hardware and licensing requirements in the PC Program. DIT is now required to purchase more advanced and costlier licenses to provide full mobile functionality, including Teams and associated accessories and is also purchasing laptop/tablet computers which are significantly more expensive that standard desktop computers. There are also increased costs associated with software, storage, support, and other related infrastructure requirements. Many of these costs can be directly traced to COVID-19 and the need for additional remote access and enhanced mobility and business continuity requirements.

Capital Equipment **($2,400,000)**

Funding of $2,500,000 is included for Capital Equipment, which reflects a decrease of $2,400,000 from the FY 2022 Adopted Budget Plan total of $4,900,000 due to lower FY 2023 requirements for the I-Net Refresh. Of the $2,500,000 total, $500,000 is directly associated with the I-Net Refresh, $600,000 reflects recurring upgrades of sites and refresh of local area network switches and related County enterprise data network equipment and gear that allow user access to County applications and internet services, and $1,400,000 is to support infrastructure replacement costs, specifically the Nutanix hardware platform and data protection suite.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$12,240,547**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $12,240,547, including $59,235 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $12,181,312 is due to the appropriation of $6,049,222 of balances to support IT infrastructure costs; support for increased PC hardware and software license costs; procurement of Anywhere 365 for the upgrade and modernization of the County's telephone system; purchase of additional load balancers to ensure the County network and website can respond quickly to staff and residents; and support for the continuing transition from mainframe to Windows-based operations. Additionally, encumbered carryover of $4,132,090 that supports the purchase of network hardware, contracted support, computer equipment, telecommunications hardware, and various maintenance requirements is included. Further, Operating Expenses are increased by $2,000,000 to provide additional support for the PC program and network infrastructure functions. In order to offset the expenditure increases for the PC program, network infrastructure and the one-time compensation adjustment, the FY 2022 General Fund Transfer In was increased by $2,059,235.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

TECHNOLOGY INFRASTRUCTURE SERVICES – 70 Positions			
PC Replacement			
10	Enterprise IT Technicians		
2	IT Technicians II		
Wireless Technologies			
1	Network/Telecom Analyst IV	4	Network/Telecom Analysts II
4	Network/Telecom Analysts III	1	Network/Telecom Analyst I
Data Center Services/IT Service Desk/Platform Technologies			
1	IT Program Director III	5	Systems Engineers II
2	Info. Tech. Program Managers II	1	Systems Engineer I
2	IT Technicians II	5	Network/Telecom Analysts I
1	Programmer Analyst III	12	Enterprise IT Technicians
2	Systems Engineers III		
Network/I-Net			
1	Info. Tech. Program Director I	1	Info. Security Analyst IV
1	Info. Tech. Program Manager I	3	Network/Telecom Analysts IV
2	Systems Engineers III	5	Network/Telecom Analysts III
1	Systems Engineer II	3	Network/Telecom Analysts II

Performance Measurement Results

The Technical Support Center Help Desk (IT Service Desk) requests for service remained largely consistent in FY 2021; however, due to the needs of a hybrid workforce, it often took longer to resolve certain types of issues. With the implementation of additional Enterprise Service Manager Platform (ESMP) workflow services and the evolving requirements support of a hybrid workforce, support calls are projected to slightly increase in FY 2022 and 2023. Efforts will focus on enhanced remote resolution and IT Service desk system-workflow services to streamline routine processes to help improve service efficiencies.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Business days to fulfill service requests from initial call to completion of request for non-critical requests	5	5	6	5	5	5
Business days to fulfill service requests from initial call to completion of request for critical calls	2	3	4	2	2	2
Business days to fulfill Telecommunications service requests for emergencies	1	1	2	1	1	1
Percent of calls closed within 72 hours	70%	71%	72%	74%	73%	74%
Percent of first-contact problem resolution at IT Service Desk	97%	94%	95%	97%	96%	96%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$7,749,245**	**$3,239,874**	**$11,123,686**	**$1,400,365**
Revenue:				
Telecommunication Charges	$3,901,685	$4,300,000	$4,300,000	$3,900,000
Wireless Technologies	586,537	925,000	925,000	700,000
PC Replacement Charges	11,430,136	11,658,927	11,658,927	12,727,197
DIT Infrastructure Charges:				
County Agencies and Funds	$24,340,695	$24,348,878	$24,348,878	$25,246,771
Fairfax County Public Schools	2,218,246	2,285,823	2,285,823	2,353,337
Subtotal DIT Infrastructure Charges	$26,558,941	$26,634,701	$26,634,701	$27,600,108
Total Revenue	**$42,477,299**	**$43,518,628**	**$43,518,628**	**$44,927,305**
Transfers In:				
General Fund (10001)	$58,132	$0	$2,059,235	$0
Cable Communications (40030)[1]	4,714,102	4,714,102	4,714,102	2,314,102
Total Transfers In	**$4,772,234**	**$4,714,102**	**$6,773,337**	**$2,314,102**
Total Available	**$54,998,778**	**$51,472,604**	**$61,415,651**	**$48,641,772**
Expenditures:				
Telecommunication Services	$3,699,067	$5,252,201	$6,365,681	$5,102,182
Infrastructure Services	30,163,149	29,192,915	37,783,215	27,906,128
Wireless Technologies	1,208,968	1,387,722	1,398,051	1,447,681
Computer Replacement Program	7,528,908	10,541,901	13,068,339	12,785,781
Technology Infrastructure Equipment	1,275,000	1,400,000	1,400,000	1,400,000
Total Expenditures	**$43,875,092**	**$47,774,739**	**$60,015,286**	**$48,641,772**
Total Disbursements	**$43,875,092**	**$47,774,739**	**$60,015,286**	**$48,641,772**
Ending Balance[2]	**$11,123,686**	**$3,697,865**	**$1,400,365**	**$0**
Infrastructure Replacement Reserve[3]	$11,123,686	$3,697,865	$1,400,365	$0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] Funding of $2,314,102 reflects a direct transfer from Fund 40030, Cable Communications, to support staff and equipment costs related to construction of the I-Net, and to refresh core equipment elements of the I-Net. The continuation of the equipment refresh effort will help to ensure I-Net continues to operate effectively.

[2] The fluctuation in ending balance is primarily due to the operation of the PC Replacement and Computer Equipment Reserve Programs. The programs collect funding each year, hold it in reserve until needed, and then expend the funds for replacement equipment. The time period for this action varies based on the needs of the programs.

[3] This reserve is designed to assist in the scheduled replacement of enterprise computer and network assets.

Fund 60040: Health Benefits

Focus

Fund 60040, Health Benefits, is the administrative unit for the County's self-insured health plans. For the self-insured plans, the County pays only for claims and third-party administrative fees. The cost to fund claims expenses is covered by premiums from active employees, the employer, and retirees, as well as the retention of interest earnings. With the exception of the Medicare Advantage plans and Kaiser Permanente HMO plan, the County's health insurance plans are self-insured. Self-insurance allows the County to control all aspects of the plans more fully, including setting premiums to smooth out the impact of increases on employees while maintaining adequate funding to cover claims expenses and reserves.

Fairfax County Government offers its employees and retirees several health insurance choices providing various coverage options and competitive premium rates:

- Self-Insured open access plan (OAP) with three levels of coverage – Features a national network of providers. Two levels of coverage include co-insurance and modest deductibles. A consumer-directed health plan (CDHP) with a health savings account is offered as an additional option to employees.

- Fully-insured health maintenance organization (HMO) – Features care centers located in communities throughout the area with a co-pay structure for office visits and other services.

- Fully-insured Medicare Advantage Plans – Features low co-pay, no annual deductibles, and self-insured Part D prescription (PDP) coverage.

The design of the County's health insurance plans has shifted gradually from plans with a co-pay structure to plans with a co-insurance structure, as part of an effort to control cost growth through a stronger focus on features that encourage consumerism. Continuing this trend, the County's only remaining self-insured co-pay plan was closed to new enrollment effective January 1, 2017, and the plan was discontinued December 31, 2020. All the County's health insurance plans include self-insured vision benefits and offer eligible preventive care services on a zero-cost basis. In addition, the County offers a disease management program to detect chronic conditions early and provides assistance to those affected to help manage their diseases, resulting in healthier outcomes. The County's self-insured health insurance plans are consolidated under one network provider to control costs, improve analytical capabilities, and provide a high quality of care with an emphasis on wellness, and prevention and better management of chronic conditions.

Retirees over the age of 55 currently receive a subsidy of up to $230 per month from the County toward the cost of health insurance. The current monthly subsidy commences at age 55 and varies by length of service. Details on the retiree health subsidy can be found in the narrative for Fund 73030, OPEB (Other Post-Employment Benefits) Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

As with many employers nationwide, the County's healthcare utilization decreased with the onset of the COVID-19 pandemic. Participants and providers shifted methods of care and re-evaluated medical necessity versus risk of exposure, resulting in lower spending in 2020. During the period, plan participants deferred elective procedures, routine care, and other non-emergency services. In FY 2021, utilization has rebounded, reflecting a 2.5 percent increase year over year for the County. Year-to-date, claims were trending higher than they were during the same period in FY 2021. It is anticipated that claims will increase in elective and outpatient procedures, severity of illness, emergency room utilization, wellness visits and preventive care. Additionally, behavioral health utilization is expected to increase in the long-term. Furthermore, pharmacy costs will continue to grow as the County has experienced some above-the-norm increases in pharmacy spending in the last two years. To keep up with claim costs experienced in FY 2021, premium increases for January 2022 were set ranging from 15 percent to 25 percent for the County's self-insured medical health plans. These rates were set with consideration of balancing the impact to employees while ensuring that the premiums for each plan would cover the associated expenses, as each plan has experienced different participation trends and claims experience. Additionally, premiums were set taking into consideration the potential impacts on the County's OPEB liability under Governmental Accounting Standards Board (GASB) Statements No. 74 and 75. If premiums are not set appropriately and increases in retiree claims outpace the growth in premiums, the County's OPEB liability and, consequently, the actuarially determined contribution for OPEB may increase. For more information on other post-employment benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

As a result of an expected utilization rebound and claims growth after the pandemic, it is projected that the County will raise premiums by 5.0 percent for all plans, effective January 1, 2023, for the final six months of FY 2023. These premium increases are budgetary projections only; final premium decisions will be made in the fall of 2022 based on updated experience. Premium decisions will be based on the impact to employees and retirees, the actual claims experience of each plan, the maintenance of adequate reserves, and the impact on the County's GASB 74 and 75 liabilities.

Fund Reserves

To help mitigate the impact of unanticipated cost increases in future years, the County created a Premium Stabilization Reserve in FY 2005. During the years of moderate cost growth, the County was able to accumulate funds within the Premium Stabilization Reserve and these funds were utilized to mitigate premium increases, especially during calendar years 2007 and 2009 when premiums were held flat for the self-insured plans. At the end of FY 2021, the balance of the Premium Stabilization Reserve was $41.8 million.

In addition to the Premium Stabilization Reserve, the fund maintains an unreserved ending balance based on a percent of claims paid of at least 10 percent. An ending balance equivalent to two months of claims paid is the targeted industry standard based on potential requirements in the event of a plan termination.

LiveWell Employee and Retiree Wellbeing Program

In FY 2009, the LiveWell program began as an effort to provide increased opportunities for employees to improve their overall health and well-being, while also serving to curb rising health care costs. The program currently includes subsidized membership fees at County RECenters, weight loss and chronic condition support, influenza vaccinations, and other wellness programming. The LiveWell program includes the Employee Fitness and Wellness Center (EFWC), which is located at the Government Center and provides convenient access for employees and retirees to cardiovascular and strength training equipment as well as a variety of fitness classes at a reasonable monthly rate.

Other components of the LiveWell program include:

- *Reduced membership fees at County RECenters* – In response to employee demand and to promote the importance of overall physical health, a 50 percent subsidy for 6-month and annual memberships, and the 25-visit Fast Pass at County RECenters are included in the program. As workplace sites for employees are spread throughout the County and, thus, all employees are not located near the EFWC, this benefit allows merit employees and retirees to use all nine County RECenters at a reduced rate.

- *Influenza vaccinations* – Providing flu shots to employees is a simple mechanism to reduce absenteeism due to flu outbreaks and protect the overall health of employees and retirees.

- *Health and Wellbeing Programming* – LiveWell sponsors weekly webinars and workshops at various employee worksites, on a variety of health and wellness topics, including nutrition, resiliency, fitness, mental health, financial wellbeing, and chronic condition support.

- *Specialized Events* – LiveWell hosts numerous interactive in-person and virtual events throughout the year including Employee Field and Fitness Day, the County Exec Trek, and several expos where employees can receive biometric screenings, learn more about health and wellness topics and actively engage in activities.

- *Weight Management and Chronic Disease Prevention* – LiveWell subsidizes the membership costs for a weight management program, available to employees online and in the community, and provides access to a specialized program for diabetics. LiveWell also partners with the County's health plans to provide an online lifestyle management program, designed to reduce the risk of cardiovascular disease and heart disease. Additionally, self-service, biometric kiosks, measuring blood pressure, weight, and body mass index, are located at 10 sites across the County.

- *Outreach* – LiveWell works closely with County leaders to provide outreach to offline workers and to support specialized needs within departments and teams on a variety of health and benefit topics. LiveWell has also identified a team of approximately 50 employees from across the County who serve as LiveWell Ambassadors, communicating about wellbeing and LiveWell initiatives within each agency. LiveWell implemented the Living Well at Work Award in 2020, recognizing County agencies that demonstrate innovation and outstanding support for employee wellbeing.

- *Partnerships* – LiveWell partners with community programs, such as 4P Foods, and bike-to-work campaigns, and County initiatives, such as the promotion of volunteering and financial fitness, to encourage employees to continually seek the benefits of improved total well-being. LiveWell also hosts monthly blood drives at the Government Center in partnership with Inova Blood Donor Services and the American Red Cross.

A Wellness Incentive Points Program was added for the County's self-insured health insurance plans in CY 2014 and was expanded to include the fully-insured HMO in CY 2017. The program gives employees the opportunity to earn up to $250 in wellness rewards annually for engaging in certain wellness activities such as taking an online health assessment, completing annual preventive exams, participating in lifestyle management programs, and attending LiveWell events. Wellness rewards dollars are deposited into a flexible spending account or health savings account at the beginning of the following plan year. A comprehensive wellness program has the potential to reduce the rate of escalation of health care costs, resulting in savings for self-insured plans through cost avoidance.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Health Insurance Requirements **$10,632,053**

An increase of $10,632,053 is attributable to an increase of $11,284,274 in benefits paid and an increase of $753,779 for incurred but not reported (IBNR) claims. The increases are partly offset by a decrease of $1,406,000 in administrative expenses. These adjustments are based on prior year experience and projected expenditures.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$30,398,665**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved a net increase of $30,398,665 to reflect the carryover of unexpended balances to the Premium Stabilization Reserve, which provides the fund flexibility in managing unanticipated increases in claims.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$79,307,561**	**$29,972,688**	**$70,545,242**	**$28,799,711**
Revenue:				
Employer Share of Premiums-County Payroll	$101,347,468	$100,983,630	$100,983,630	$112,373,919
Employee Share of Premiums-County Payroll	32,557,966	29,834,763	29,834,763	34,486,437
Retiree Premiums	34,910,029	33,242,330	33,242,330	44,418,018
Interest Income	240,697	392,868	392,868	32,181
Administrative Service Charge/COBRA Premiums	653,592	653,461	653,461	683,684
Employee Fitness Center Revenue	3,205	60,570	60,570	16,525
Total Revenue	**$169,712,957**	**$165,167,622**	**$165,167,622**	**$192,010,764**
Total Available	**$249,020,518**	**$195,140,310**	**$235,712,864**	**$220,810,475**
Expenditures:				
Benefits Paid[1]	$172,006,946	$169,620,399	$169,620,399	$180,904,673
Administrative Expenses[1]	4,571,714	6,401,096	6,401,096	4,995,096
Premium Stabilization Reserve[2]	0	0	30,398,665	0
Incurred but not Reported Claims (IBNR)	1,386,000	(293,917)	(293,917)	459,862
Patient Protection and Affordable Care Act Fees[3]	44,910	44,910	44,910	44,910
LiveWell Program	465,706	742,000	742,000	742,000
Total Expenditures	**$178,475,276**	**$176,514,488**	**$206,913,153**	**$187,146,541**
Total Disbursements	**$178,475,276**	**$176,514,488**	**$206,913,153**	**$187,146,541**
Ending Balance:[4]				
Fund Equity	$83,336,242	$30,161,519	$41,296,794	$46,620,879
IBNR	12,791,000	11,535,697	12,497,083	12,956,945
Ending Balance[5]	**$70,545,242**	**$18,625,822**	**$28,799,711**	**$33,663,934**
Premium Stabilization Reserve[2]	$41,820,082	$0	$0	$3,452,854
Unreserved Ending Balance	**$28,725,160**	**$18,625,822**	**$28,799,711**	**$30,211,080**
Percent of Claims	**16.7%**	**11.0%**	**17.0%**	**16.7%**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $473,103.53 to FY 2021 expenditures due to adjustments to expenditure accruals. The FY 2021 Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] Fluctuations in the Premium Stabilization Reserve are the result of reconciliations of budget to actual experience and the timing of budget adjustments. Any balances in the reserve resulting from actual experience are re-appropriated, if necessary, at the next budgetary quarterly review.

[3] Fees under the Patient Protection and Affordable Care Act include the Patient-Centered Outcomes Research Trust Fund Fee and the Transitional Reinsurance Program fee. The Transitional Reinsurance Program ended in FY 2018, while the Patient-Centered Outcomes Research Trust Fund Fee was extended.

[4] The Fund 60040 ending balance does not include funding set aside in reserve for IBNR expenses. To account for all funds associated with the County's self-insured plans, the Fund Equity amount is provided, which includes the Fund 60040 ending balance as well as the IBNR reserve.

[5] Fluctuations in the ending balance are due primarily to the appropriation of the Premium Stabilization Reserve and changes in claims expenditures.

Fund S60000: Public School Insurance Fund

Focus

Fund S60000, Public School Insurance Fund, provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and the purchase of commercial insurance for other liabilities. FY 2023 expenditures are estimated at $19.9 million.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Beginning Balance	**$49,824,288**	**$48,319,083**	**$52,991,181**	**$52,803,057**
Revenue:				
Workers' Compensation:				
School Operating Fund (S10000)	$10,738,928	$10,738,928	$10,738,928	$10,738,928
School Food & Nutrition Services Fund (S40000)	324,284	324,284	324,284	324,284
Other Insurance				
School Operating Fund (S10000)	$4,468,127	$6,008,127	$6,008,128	$6,283,126
Insurance Proceeds	75,592	200,000	200,000	0
Total Revenue	**$15,606,931**	**$17,271,339**	**$17,271,340**	**$17,346,338**
Total Available	**$65,431,219**	**$65,590,422**	**$70,262,521**	**$70,149,395**
Expenditures:				
Workers' Compensation				
Administration	$545,611	$707,436	$714,099	$823,379
Claims Paid	6,120,322	9,170,000	9,170,000	9,170,000
Claims Management	817,172	1,205,000	1,205,000	1,205,000
Other Insurance	4,956,933	6,362,030	6,370,365	6,637,030
Allocated Reserve[2]	0	1,732,772	2,566,321	2,077,251
Subtotal Expenditures[3]	**$12,440,038**	**$19,177,238**	**$20,025,785**	**$19,912,660**
Net Change in Accrued Liabilities				
Workers' Compensation	$2,517,509	$0	$0	$0
Other Insurance	1,306,042	0	0	0
Net Change in Accrued Liabilities	**$3,823,551**	**$0**	**$0**	**$0**
Total Expenditures	**$16,263,589**	**$19,177,238**	**$20,025,785**	**$19,912,660**
Total Disbursements	**$16,263,589**	**$19,177,238**	**$20,025,785**	**$19,912,660**
Ending Balance	**$52,991,181**	**$46,413,184**	**$50,236,736**	**$50,236,735**
Outstanding Encumbered Obligations	$14,997	$0	$0	$0
Restricted Reserves:				
Workers' Comp Accrued Liability	$43,078,094	$40,560,585	$43,078,095	$43,078,094
Other Insurance Accrued Liability	7,158,641	5,852,599	7,158,641	7,158,641
Reserve for Catastrophic Occurrences	2,739,449	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2022 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 16, 2021 during the *FY 2022 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2022 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 26, 2022.

[2] The unused portion of the allocated reserve is carried forward into the subsequent budget year. Accordingly, the FY 2023 beginning balance is the projected ending balance for FY 2022 plus the estimated balance for the Allocated Reserve, for a total of $52,803,057.

[3] In order to account for FY 2021 revenues and expenditures in the appropriate fiscal year, audit adjustments of $107,971 have been reflected as an increase to FY 2021 expenditures. Details of the audit adjustments will be included in the FY 2022 Third Quarter package.

Fund S62000: Health and Flexible Benefits

Focus

Fund S62000, Health and Flexible Benefits, provides for the administration of health and dental care benefit plans for employees and retirees. In addition, the Health and Flexible Benefits Fund administers two Flexible Spending Accounts, which enable employees to realize savings by setting aside pre-tax dollars, through Fairfax County Public Schools (FCPS) payroll deductions, for eligible health care and dependent care costs. FY 2023 expenditures are estimated at $505.5 million.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Beginning Balance	**$101,685,897**	**$103,050,776**	**$124,021,193**	**$121,681,881**
Revenue:				
Employer/Employee Premiums	$350,938,251	$356,148,153	$347,917,913	$361,479,502
Retiree/Other Health Premiums	60,238,413	62,409,181	62,409,181	65,744,403
Interest Income and Rebates	47,402,124	39,104,281	48,601,981	49,299,642
Flexible Spending Account Withholdings	10,249,623	10,166,923	10,166,924	11,000,000
Total Revenue[2]	**$468,828,411**	**$467,828,538**	**$469,095,999**	**$487,523,547**
Total Available	**$570,514,308**	**$570,879,314**	**$593,117,192**	**$609,205,428**
Expenditures:				
Health Benefits Paid	$338,322,083	$365,132,988	$367,636,102	$396,318,585
Premiums Paid	75,897,894	77,966,982	77,966,982	82,645,001
Health Administrative Expenses	15,703,031	15,025,982	15,111,448	15,743,179
Flexible Spending Accounts Reimbursements	10,764,727	9,985,349	9,985,349	10,000,000
FSA Administrative Expenses	200,380	172,443	172,443	182,790
Claims Incurred but not Reported (IBNR)	21,880,000	17,369,107	22,442,987	22,442,987
IBNR Prior Year Credit	(16,275,000)	(16,806,120)	(21,880,000)	(21,880,000)
Total Expenditures[2]	**$446,493,115**	**$468,846,731**	**$471,435,311**	**$505,452,542**
Premium Stabilization Reserve[3]	$0	$99,091,378	$121,681,881	$103,752,886
Total Disbursements	**$446,493,115**	**$567,938,109**	**$593,117,192**	**$609,205,428**
Ending Balance	**$124,021,193**	**$2,941,205**	**$0**	**$0**
Outstanding Encumbered Obligations	$85,466	$0	$0	$0
Premium Stabilization Reserve[3]	123,935,727	0	0	0
Unreserved Balance	**$0**	**$2,941,205**	**$0**	**$0**

[1] The *FY 2022 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 16, 2021 during the *FY 2022 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2022 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 26, 2022.

[2] In order to account for FY 2021 revenues and expenditures in the appropriate fiscal year, audit adjustments of $962,529 have been reflected as an increase to FY 2021 revenue and audit adjustments of $1,015,256 have been reflected as an increase to FY 2021 expenditures. Details of the audit adjustments will be included in the FY 2022 Third Quarter package.

[3] The Premium Stabilization Reserve is appropriated for budgeting purposes to offset fluctuations in health insurance costs during the fiscal year. This reserve is to be carried forward as beginning balance for FY 2023.

Enterprise Funds

COUNTY OF FAIRFAX
1742
VIRGINIA

FY 2023
Advertised Budget Plan

Wastewater Management Program Overview

Overview

The Wastewater Management Program (WWM) is operated, maintained, and managed within the Department of Public Works and Environmental Services (DPWES). The program currently includes the County-owned Noman M. Cole, Jr. Pollution Control Plant (67 million gallons per day (mgd) capacity), nearly 3,250 miles of sewer lines, 63 pump stations, 57 flow-metering stations, and covers approximately 234 square miles of the County's 407 square-mile area. Capacity entitlement at the other regional facilities totals 89.5 mgd. A total of 371,460 households and businesses in Fairfax County are connected to public sewer as of June 30, 2021.

In addition to providing County residents and businesses with sewer service, Fairfax County provides sewer service to other nearby entities through "Sales of Service" agreements with Arlington and Loudoun Counties, the Cities of Falls Church and Fairfax, the Towns of Herndon and Vienna, and Fort Belvoir. These entities share the capital and operating costs of WWM based on actual wastewater flow and reserved treatment capacity.

Strategic planning and overall business monitoring are the responsibility of the Wastewater Management Leadership Team, whose responsibilities focus on long range planning, strategic thinking, continuous improvement processing, wastewater capacity, and financial management. This team is composed of employees from three divisions within WWM - Collections, Treatment, and Planning and Monitoring.

The Wastewater Collection Division (WCD) is responsible for the County's wastewater collection and conveyance system consisting of sewers, force mains, pumping stations, and metering stations. The WCD has a proactive sewer system maintenance program that facilitates a safe and effective wastewater collection system. In FY 2021, approximately 174 miles of sewer lines were inspected by Closed Circuit Television (CCTV) crews and approximately 478 miles of sewer lines were cleaned to ensure maximum flow carrying capacity and reduce sewer backups and overflows. Over the last six years, WCD has rehabilitated approximately 127 miles of sewer lines to protect the environment and residents of Fairfax County.

The Wastewater Treatment Division (WTD) is responsible for operating and maintaining the County's wastewater treatment facility, the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). The WTD continues to produce a quality effluent to meet regulatory and permit requirements, despite major construction occurring throughout the plant site. The NCPCP has started the rehabilitation of the plant's bio-solids facilities, which includes additional air pollution control systems, and complete rehabilitation of all four incinerators, which will include energy recovery.

The Wastewater Planning and Monitoring Division (WPMD) is responsible for the agency's fiscal planning, engineering planning, and wastewater monitoring. The WPMD continues to effectively monitor the long-term needs for the Wastewater Management Program in terms of infrastructure upgrades, maintenance, and expansions. The WPMD ensures that all financial requirements are fulfilled by maintaining a rate structure to adequately recover all operating and maintenance costs, capital improvements and debt service obligations. The WPMD also plans for system capacity, both in the conveyance system and treatment facilities, by initiating expansion and improvement projects to keep pace with increased wastewater flows. The WPMD safeguards the environment by ensuring compliance with water quality standards and prevention of toxic discharges into the collection system.

WPMD is currently monitoring the Chesapeake Bay water quality program, which requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of the County's Virginia Pollutant Discharge Elimination System (VPDES) permit included a requirement that nutrient removal be performed using "State of the Art" technology and meet a waste load allocation (cap) for the nitrogen and phosphorous nutrients. A phased approach was used to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. These renovations and upgrades were completed in FY 2015. Other regional plants serving the County are at various stages of upgrade for compliance with the new requirements.

The Wastewater Management Program is primarily supported by Sewer Service Charges received from existing customers, which are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The five-year sewer rate plan approved by the Board of Supervisors as part of the FY 2022 Adopted Budget Plan had proposed to increase the sewer charges by 7.4 percent in FY 2023. After a careful review, the Wastewater Management staff recommended to increase the sewer charges by 5.95 percent in FY 2023. The Sewer Service Charge will increase from $7.72 to $8.09 per 1,000 gallons of water consumed based on Fairfax County's winter quarter average consumption of 16,000 gallons.

The Base Charge will increase from $36.54 per quarter to $40.14 per quarter. The Base Charge provides for a more equitable rate structure by recovering a portion of the program's fixed costs. The industry practice for a fixed charge revenue rate is 25 percent to 30 percent of operating revenues. The expected fixed charge revenue percentage in FY 2023 is equal to 23.5 percent. The current system, including sewer lines, facilities, purchased capacity and equipment, is valued at approximately $2.0 billion. Based on the age and required maintenance of the system, reinvestment must continue to be addressed. The implementation of the increases to the Base Charge will help ensure that all users of the system share in the fixed costs associated with reinvestment and operations.

The annual average customer bill will increase from $640.24 in FY 2022 to $678.32 in FY 2023, an annual cost increase of $38.08 or 5.95 percent. The FY 2023 average bill in Fairfax County is one of the lowest compared to the average bill in other regional jurisdictions even with the proposed increases. The increases in the Sewer Service Charge and Base Charge from FY 2024 to FY 2027 will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to meet new, more stringent nitrogen discharge limitations from wastewater treatment plants.

Year	Sewer Service Charge Per 1,000 gallons of water	Base Charge Per Quarterly Bill	Sewer Charges Percentage Increase	Fixed Charge Revenue Percentage
2022	$7.72	$36.54	0.00%	22.3%
2023	$8.09	$40.14	5.95%	23.5%
2024	$8.41	$44.43	5.50%	24.5%
2025	$8.73	$49.09	5.50%	25.6%
2026	$9.21	$51.79	5.50%	25.9%
2027	$9.67	$54.38	5.00%	25.9%

The Wastewater Management Program is also supported by the Availability Charge, which is a one-time charge to new customers for initial connection to the system. The revenue from the Availability Charge is used to offset the costs of expanding conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. In FY 2023, the Availability Charge will increase from $8,507 to $8,592 for single-family homes based on current projections of capital requirements. Rates are based on requirements associated with conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation.

The FY 2023 rate is consistent with the recommendations of DPWES, and the analysis included in the February 2022 Wastewater Revenue Sufficiency and Rate Analysis report. The following table displays the rates by category:

Category	FY 2022 Availability Charge	FY 2023 Availability Charge
Single Family	$8,507	$8,592
Townhouses and Apartments	$6,806	$6,874
Hotels/Motels	$2,127	$2,148
Nonresidential	$425/fixture unit	$430/fixture unit

As part of the FY 2020 Adopted Budget Plan, the Board of Supervisors approved the establishment of charges to recover a portion of the cost of disposal and treatment of hauled wastewater at the County's septage receiving facility (SRF), which is located at the NCPCP.

The County's SRF was constructed to receive and treat septage from local onsite sewage disposal systems in accordance with Code of Virginia Ann. Section 15.2-2123. In addition, the SRF receives landfill leachate, portable toilet waste, restaurant grease, and recycled carwash water. Hauled septage and wastewater used to be received and treated at no cost to pump and haul contractors to encourage proper disposal. This cost used to be covered by the sewer charges paid by the customers of the County's public sewer system. The charges for hauled wastewater improve equity among customers served by the sewer system and those served by the pump and haul contractors. Also, the charges recover a portion of the costs of operation, maintenance, and upcoming necessary improvements to the SRF.

DPWES initially set the charges at a level comparable to the fees charged by the Upper Occoquan Service Authority (UOSA), the only other facility in the County that receives hauled wastewater. The charge for high strength waste such as septic tank and restaurant grease and landfill leachate will remain at $27 per 1,000 gallons of the hauler's truck capacity in FY 2023. The charge for low strength waste will also remain at $7.72 per 1,000 gallons of hauler truck capacity in FY 2023. Wastewater Management is reviewing these charges and both could be adjusted in the future. The projected FY 2023 revenue from charges for hauled wastewater is equal to $300,000.

This level of revenue in FY 2023 will allow the system to meet permit conditions, meet and maintain all of the required financial targets through FY 2027, maintain competitive rates with neighboring utilities, continue to preserve its AAA bond rating, and require less debt to support capital projects.

The table on the following page reflects the Wastewater Management Program's projected fiscal health in FY 2023 and FY 2024. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the rating agencies to determine the Program's credit rating.

Calculated Financial Indicators			
Financial Indicator	**Target**	**FY 2023**	**FY 2024**
Net Revenue Margin	45% to 65%	51%	52%
Days Working Capital[1]	150 to 200 days	210	209
Debt Coverage Senior	Min. 2.00x	2.96x	2.92x
Debt Coverage All-in[2]	1.80x to 2.20x	1.89x	1.94x
Affordability (% of median income spent on sewer bill)	Less than 1.2%	0.6%	0.6%
Debt to Net Plant in Service	Below 40.0% Never above 50.0%	37%	39%
Outstanding Debt per Connection	Max $3,000	$2,035	$2,174
Next Sewer Bond Sale Expected in FY 2024 - $165 Million			

[1] The Days Working Capital financial indicator is exclusive of Availability Charges in Fund 69000, Sewer Revenue, debt expenses in the Wastewater debt related funds, Fund 69300, Sewer Construction Improvements, and Fund 69310, Sewer Bond Construction. It is calculated based on Operating Expenses and 360 days per year.

[2] The Debt Coverage All-in financial indicator is exclusive of Availability Charges.

It is anticipated that the rates in FY 2023 will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aaa by Moody's Investors Service, Inc.) from the rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds. The Wastewater Management Program has issued debt to fund major expansion and upgrade projects for both its own plant and its portion at the "Treatment by Contract" facilities.

In FY 2023, the County is projected to provide for the treatment of 103.1 million gallons of wastewater per day. Approximately 40 percent of this flow is treated at the NCPCP. The flow is distributed between the NCPCP and the interjurisdictional facilities as detailed in the following table. The table below also includes the capacity utilization percentage and the available (unused) capacity for each plant.

Treatment Plant	Capacity (mgd)	FY 2023 Projected Daily Average (mgd)	Capacity Utilization (%)	Available Capacity (mgd)
DCWASA Blue Plains	31.0	28.4	91.6%	2.6
Noman M. Cole, Jr.	67.0	41.1	61.3%	25.9
Alexandria Renew Enterprises	32.4	18.3	56.5%	14.1
Arlington County	3.0	2.1	70.0%	0.9
Upper Occoquan Service Authority	22.1	13.2	59.7%	8.9
Loudoun Water	1.0	0.0	0.0%	1.0
Total	**156.5**	**103.1**	**65.9%**	**53.4**

To ensure that WWM remains competitive and provides a high-performance operation including improvements to the technical and managerial capacities that will continue to enhance service quality, customer service and financial planning, WWM closely monitors the following areas:

	FY 2021 Actual	FY 2022 Adopted	FY 2023 Advertised
Sewer Service Charge, $/1,000 gallons	$7.28	$7.72	$8.09
Treatment Costs, $/MGD	$1,834	$1,900	$1,980
Number of Sewer System Overflows	19	15	15
Odor Complaints per year	15	15	15

The WWM comprises seven separate funds under a self-supporting fund structure (Enterprise Funds) consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. For more detailed information of the operational aspects of the various programs, refer to the narrative of Fund 69010, Sewer Operation and Maintenance, which follows this Overview. The following is a brief description of the seven active funds:

- **Fund 69000 -** Sewer Revenue is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to meet their operational requirements. The remaining fund balances are used to set aside funds for various reserves and future system requirements.

- **Fund 69010 -** Sewer Operation and Maintenance provides funding for the three divisions responsible for the management and operation of the program supported by a transfer from Fund 69000.

- **Fund 69020 -** Sewer Bond Parity Debt Service is used to record principal, interest, and fiscal agent fees for the 2014, 2016, 2017, 2021A and 2021B Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution supported by a transfer from Fund 69000.

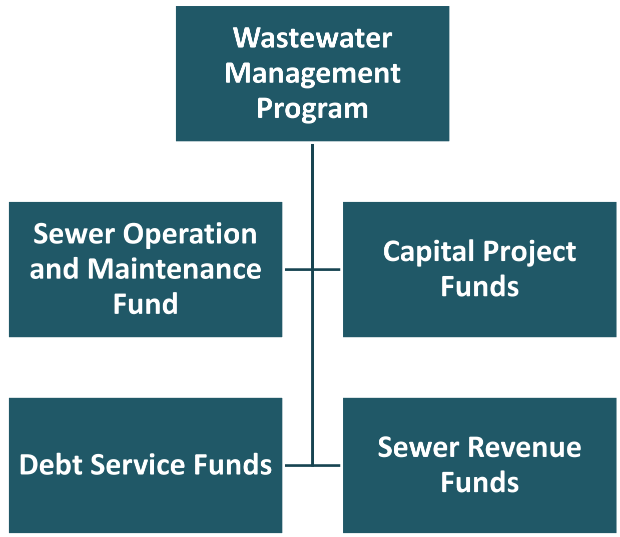
- **Fund 69030 -** Sewer Bond Debt Reserve provides debt reserve funds for the 2014 Sewer Refunding Bonds, the 2016 Sewer Refunding Bonds, the 2017 Sewer Revenue Bonds, the 2021A Sewer Revenue Bonds and the 2021B Sewer Refunding Bonds in accordance with the current Sewer Bond Resolution, which are funded from the issuance of sewer revenue bonds and/or program revenues.

- **Fund 69040 -** Sewer Bond Subordinate Debt Service records all debt service payments on the Upper Occoquan Service Authority (UOSA) revenue bonds and the Stormwater/Wastewater Facility Economic Development Authority (EDA) revenue bonds. All future issues or refinancing of debt arising from interjurisdictional capacity rights may be treated as subordinate obligations of the system as provided by the General Bond Resolution for Sewer Revenue Bonds. Funding is supported by a transfer from Fund 69000.

- **Fund 69300 -** Sewer Construction Improvements provides funding for the repair, rehabilitation and improvement requirements of the entire program's infrastructure supported by a transfer from Fund 69000.

- **Fund 69310 -** Sewer Bond Construction provides for major program construction projects, which are funded from the issuance of sewer revenue bonds and/or program revenues.

Organizational Chart



Focus

All Availability Charges and Sewer Service Charges associated with the Wastewater Management Program are credited to this fund as system revenues. The total receipts from all revenue sources are used to finance the following: Operation and Maintenance (Fund 69010); Construction Improvement Projects (Fund 69300); Debt Service (Fund 69020); Subordinate Debt Service (Fund 69040); and Sewer Bond Construction (Fund 69310). Any remaining balance in Fund 69000, Sewer Revenue, is used for future year requirements and required reserves.

The Program's Availability Charge and Sewer Service Charge are based on staff analysis and consultant recommendations included in the February 2022 Wastewater Revenue Sufficiency and Rate Analysis.

Availability Charges

The Availability Charge is a one-time charge to new customers for initial connection to the system. The revenue from the Availability Charge is used to offset the costs of expanding conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. In FY 2023, the Availability Charge will increase from $8,507 to $8,592 for single-family homes based on current projections of capital requirements. Rates are based on requirements associated with conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation.

The FY 2023 rate is consistent with the recommendations of the Department of Public Works and Environmental Services (DPWES) and the analysis included in the January 2022 Wastewater Revenue Sufficiency and Rate Analysis report. The following table displays the rates by category:

Category	FY 2022 Availability Charge	FY 2023 Availability Charge
Single Family	$8,507	$8,592
Townhouses and Apartments	$6,806	$6,874
Hotels/Motels	$2,127	$2,148
Nonresidential	$425/fixture unit	$430/fixture unit

Sewer Service and Base Charges

Sewer Service and Base Charges are revenues received from existing customers and are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The five-year sewer rate plan approved by the Board of Supervisors as part of the FY 2022 Adopted Budget Plan had proposed to increase the sewer charges by 7.3 percent in FY 2023. After a careful review, the Wastewater Management staff recommended to increase the sewer charges by 5.95 percent in FY 2023. The Sewer Service Charge will increase from $7.72 to $8.09 per 1,000 gallons of water consumed based on Fairfax County's winter quarter average consumption of 16,000 gallons.

The Base Charge will increase from $36.54 per quarter to $40.14 per quarter. The Base Charge provides for a more equitable rate structure by recovering a portion of the program's fixed costs. The industry practice for a fixed charge revenue rate is 25 percent to 30 percent of operating revenues. The expected fixed charge revenue percentage in FY 2023 is equal to 23.5 percent. The current system, including sewer lines, facilities, purchased capacity and equipment, is valued at approximately $2.0 billion. Based on the age and required maintenance of the system, reinvestment must continue to be addressed. The implementation of the increases to the Base Charge will help ensure that all users of the system share in the fixed costs associated with reinvestment and operations.

The annual average customer bill will increase from $640.24 in FY 2022 to $678.32 in FY 2023, an annual cost increase of $38.08 or 5.95 percent. The FY 2023 average bill in Fairfax County is one of the lowest compared to the average bill in other regional jurisdictions even with the proposed increases. The increases in the Sewer Service Charge and Base Charge from FY 2024 to FY 2027 will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to meet new, more stringent nitrogen discharge limitations from wastewater treatment plants.

Year	Sewer Service Charge Per 1,000 gallons of water	Base Charge Per Quarterly Bill	Sewer Charges Percentage Increase	Fixed Charge Revenue Percentage
2022	$7.72	$36.54	0.00%	22.3%
2023	$8.09	$40.14	5.95%	23.5%
2024	$8.41	$44.43	5.50%	24.5%
2025	$8.73	$49.09	5.50%	25.6%
2026	$9.21	$51.79	5.50%	25.9%
2027	$9.67	$54.38	5.00%	25.9%

Charges for Hauled Wastewater

As part of the FY 2020 Adopted Budget Plan, the Board of Supervisors approved the establishment of charges to recover a portion of the cost of disposal and treatment of hauled wastewater at the County's septage receiving facility (SRF), which is located at the NCPCP.

The County's SRF was constructed to receive and treat septage from local onsite sewage disposal systems in accordance with Code of Virginia Ann. Section 15.2-2123. In addition, the SRF receives landfill leachate, portable toilet waste, restaurant grease, and recycled carwash water. Hauled septage and wastewater used to be received and treated at no cost to pump and haul contractors to encourage proper disposal. This cost used to be covered by the sewer charges paid by the customers of the County's public sewer system. The charges for hauled wastewater improve equity among customers served by the sewer system and those served by the pump and haul contractors. Also, the charges recover a portion of the costs of operation, maintenance, and upcoming necessary improvements to the SRF.

DPWES initially set the charges at a level comparable to the fees charged by the Upper Occoquan Service Authority (UOSA), the only other facility in the County that receives hauled wastewater. The charge for high strength waste such as septic tank and restaurant grease and landfill leachate will remain at $27 per 1,000 gallons of the hauler's truck capacity in FY 2023. The charge for low strength waste will also remain at $7.72 per 1,000 gallons of hauler truck capacity in FY 2023. Wastewater Management is reviewing these charges and both could be adjusted in the future. The projected FY 2023 revenue from charges for hauled wastewater is equal to $300,000.

This level of revenue in FY 2023 will allow the system to meet permit conditions, meet and maintain all of the required financial targets through FY 2027, maintain competitive rates with neighboring utilities, continue to preserve its AAA bond rating, and require less debt to support capital projects.

The table below reflects the Wastewater Management Program's projected fiscal health in FY 2023 and FY 2024. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the rating agencies to determine the Program's credit rating.

Calculated Financial Indicators

Financial Indicator	Target	FY 2023	FY 2024
Net Revenue Margin	45% to 65%	51%	52%
Days Working Capital[1]	150 to 200 days	210	209
Debt Coverage Senior	Min. 2.00x	2.96x	2.92x
Debt Coverage All-in[2]	1.80x to 2.20x	1.89x	1.94x
Affordability (% of median income spent on sewer bill)	Less than 1.2%	0.6%	0.6%
Debt to Net Plant in Service	Below 40.0% Never above 50.0%	37%	39%
Outstanding Debt per Connection	Max $3,000	$2,035	$2,174
Next Sewer Bond Sale Expected in FY 2024 - $165 Million			

[1] The Days Working Capital financial indicator is exclusive of Availability Charges in Fund 69000, Sewer Revenue, debt expenses in the Wastewater debt related funds, Fund 69300, Sewer Construction Improvements and Fund 69310, Sewer Bond Construction. It is calculated based on Operating Expenses and 360 days per year.

[2] The Debt Coverage All-in financial indicator is exclusive of Availability Charges.

It is anticipated that the rates in FY 2023 will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aaa by Moody's Investors Service, Inc.) from the rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Adjustment to Transfer Out

There have been no expenditure adjustments to this fund. However, the *FY 2022 Revised Budget Plan* Transfer Out to Fund 69010, Sewer Operation and Maintenance, was increased by $313,000 as part of the *FY 2021 Carryover Review*. This increase was necessary to support a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees that was paid in November 2021.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$121,830,460**	**$101,451,228**	**$131,425,356**	**$126,856,856**
Revenue:				
Lateral Spur Fees	$7,200	$10,000	$10,000	$10,000
Water Reuse Charges[1]	279,066	175,000	175,000	275,000
Sales of Service[1]	9,316,050	10,635,500	10,635,500	10,288,000
Availability Charges[1]	34,714,848	22,517,000	22,517,000	19,424,000
Connection Charges	417,928	176,000	176,000	250,000
Sewer Service Charges	205,801,851	219,781,000	219,781,000	234,640,800
Sewer Hauled Charges[2]	0	0	0	300,000
Miscellaneous Revenue[1]	625,675	650,000	650,000	400,000
Sale Surplus Property	55,287	100,000	100,000	100,000
Interest on Investments[1]	726,991	1,100,000	1,100,000	1,800,000
Total Revenue	**$251,944,896**	**$255,144,500**	**$255,144,500**	**$267,487,800**
Total Available	**$373,775,356**	**$356,595,728**	**$386,569,856**	**$394,344,656**
Transfers Out:				
Sewer Operation and Maintenance (69010)	$109,250,000	$116,400,000	$116,713,000	$122,100,000
Sewer Bond Parity Debt Service (69020)	31,000,000	32,000,000	32,000,000	27,000,000
Sewer Bond Subordinate Debt Service (69040)	25,100,000	25,000,000	25,000,000	22,200,000
Sewer Construction Improvements (69300)	77,000,000	86,000,000	86,000,000	89,000,000
Total Transfers Out	**$242,350,000**	**$259,400,000**	**$259,713,000**	**$260,300,000**
Total Disbursements	**$242,350,000**	**$259,400,000**	**$259,713,000**	**$260,300,000**
Ending Balance[3]	**$131,425,356**	**$97,195,728**	**$126,856,856**	**$134,044,656**
Management Reserves:				
Operating and Maintenance Reserve[4]	$45,000,000	$43,000,000	$45,000,000	$45,000,000
New Customer Reserve[5]	30,000,000	30,000,000	30,000,000	30,000,000
Virginia Resource Authority Reserve[6]	5,974,892	0	0	0
Capital Reinvestment Reserve[7]	50,450,464	24,195,728	51,856,856	59,044,656
Total Reserves	**$131,425,356**	**$97,195,728**	**$126,856,856**	**$134,044,656**
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments were reflected as a decrease of $90,172.44 to FY 2021 revenues to properly record revenue in the proper fiscal period. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] The Sewer Hauled Charges revenues were included in the Miscellaneous Revenue category in FY 2021 and FY 2022. Starting in FY 2023, these revenues will be shown separately.

[3] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements, operation and maintenance expenses and capital improvements.

[4] The Operating and Maintenance Reserve provides for unforeseen expenses associated with sewer system emergencies. This reserve is targeted to be maintained at a level between $25.0 and $45.0 million. This level of reserve is based on an industry practice to maintain existing customer reserves at a level that can support 30 and 180 days of working capital and approximately 50 percent of one year's requirements for rehabilitation and replacement of the current system's assets.

[5] The New Customer Reserve provides for debt service and administrative expenses associated with new customer debt, until such time as adjustments to availability charges can be accommodated. This reserve is based on payment expenses associated with one year of debt service and administrative expenses associated with new customer debt.

[6] The Virginia Resource Authority Reserve was established in anticipation of debt service reserve requirements for Virginia Resource Authority loans related to future treatment plant issues. The reserve will be used to cover the final year of scheduled debt service for FY 2022.

[7] The Capital Reinvestment Reserve is intended to address both anticipated and unanticipated increases within the Capital Improvement Program. This reserve will provide for significant rehabilitation and replacement of emergency infrastructure repairs. A reserve of 3.0 percent of the five-year capital plan is consistent with other utilities and is recommended by rating agencies. Based on the total five-year capital plan, an amount of $30.0 million would be required to reach 3.0 percent.

Fund 69010: Sewer Operation and Maintenance

Mission

To safely collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost-effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

Focus

The Wastewater Management Program includes wastewater collection and conveyance, wastewater treatment, and planning and monitoring program areas. The primary functions are to strategically plan, and efficiently operate and maintain the wastewater system in the best interest of the County and its customers. Funding for Fund 69010, Sewer Operation and Maintenance, is financed by a transfer from Fund 69000, Sewer Revenue, which is used to credit all system revenues collected, including availability fees and sewer service charges associated with the program.

This program operates and maintains nearly 3,250 miles of sewer, 63 pump stations and 57 flow-metering stations. Treatment of wastewater generated is provided primarily through six regional wastewater collection and treatment plants. The regional treatment approach takes advantage of economies of scale in wastewater treatment and ensures the economical and efficient operation and management of the program.

One of the six regional plants is the County owned and operated Noman M. Cole, Jr. Pollution Control Plant (NCPCP), which is currently permitted to treat 67 million gallons per day (mgd) of flow. Other regional facilities where the County has purchased treatment capacity include the District of Columbia Water's Blue Plains Treatment Plant with 31 mgd capacity; Alexandria Renew Enterprises Treatment Plant with 32.4 mgd capacity; Upper Occoquan Service Authority's Treatment Plant with 22.1 mgd capacity; Arlington County's Treatment Plant with 3 mgd capacity; and Loudoun Water's Broad Run Plant with 1 mgd capacity. Fairfax County utilizes all of these facilities to accommodate a total capacity of 156.5 mgd.

The Wastewater Management Program is funded by revenues generated by the customers of the sanitary sewer system and recorded in Fund 69000, Sewer Revenue. Sewer Service Charges support system operation and maintenance costs, debt service payments, and capital projects attributable to supporting and improving wastewater treatment services for existing customers. Availability Charges support a proportional share of system costs and capital projects attributable to growth of the system required to support new customers. Existing customers are defined as those who have paid an Availability Charge for access to the system and receive wastewater treatment services. New customers are those who have not paid the Availability Charge. Upon payment of the Availability Charge and connection to the system, a new customer becomes an existing customer. The County allocates expenses, interest income, bond proceeds, debt service payments, capital improvement project costs, and operating costs between existing and new users of the system. In accordance with the County's "Growth Pays for Growth Policy," both existing and new customers must pay for their share of the system's total annual revenue requirements.

A number of trends that may influence the operation and maintenance of the sanitary sewer system over the next two to five years include the following:

Chesapeake Bay Water Quality Program Requirements - The Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of the County's Virginia Pollutant Discharge Elimination System (VPDES) permit includes a requirement that nutrient removal be performed using "State of the Art" technology and meet a waste load allocation (cap) for the nitrogen and phosphorous nutrients. A phased approach was used to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. These renovations and upgrades were completed in FY 2015. Other regional plants serving the County are at various stages of upgrade for compliance with the new requirements.

Capacity, Management, Operation, and Maintenance (CMOM) - The United States Environmental Protection Agency (USEPA) has proposed sanitary sewer overflow (SSO) regulations, which require municipalities to develop and implement a Capacity, Management, Operation and Maintenance (CMOM) program to eliminate any sewer overflows and back-ups from the wastewater collection systems. The County has implemented the CMOM program that is featured on the USEPA's website at the following link - https://www3.epa.gov/npdes/pubs/sso_casestudy_fairfax.pdf.

Capital Improvements - Reinvestment in the sewer system infrastructure ensures optimum operation of all wastewater facilities. This initiative, closely related to CMOM endeavors for a quality sewer system, emphasizes capital improvements to wastewater collection and treatment facilities to meet the requirements of the sanitary sewer overflow regulations. The program continues to take a proactive stance toward infrastructure rehabilitation.

Integration of Information Technology - The Geographic Information System (GIS), the Supervisory Control and Data Acquisition (SCADA) system and the Infrastructure Computerized Maintenance Management System (ICMMS) require integration for optimal use. Computing and information technology are an integral part of every aspect of the Wastewater Management Program operations. Today's high customer expectations and increasing reliance on consistent 24-hour services lead to an increasing dependence on stable and reliable integrated information technologies that infuse the business process. Presently, the Enterprise Asset Management system (EAM) has successfully integrated with GIS and ICMMS to provide reports for the SCADA system. The EAM system and SCADA system are not yet integrated. Future customer service needs will require a full enterprise integration of the critical information technology systems to reduce the total cost of ownership, increase availability of critical business data in the right format, and improve the quality and delivery of services to sewer customers.

Asset Management Program - As a result of evaluating the program's financial management strategies, an Asset Management Program was developed. The first phase aligned the program's capital asset policies and procedures with the County's fixed asset policies and developed a process in which to evaluate the program's infrastructure. The second phase developed criteria to identify the program's critical assets. After the criteria were tested and accepted, they were applied to all program assets. Phase three will be the condition assessment of all assets beginning with the most critical assets. In FY 2023, the condition assessment continues on the large diameter pipes, 15-inches and larger, sewer lines that were sliplined in the 1990s and sewer lines with sags.

Wastewater Collection Division (WCD) - operates and maintains approximately 3,250 miles of collection system, 63 pumping stations, and 57 flow meter stations throughout the service area. The agency continues to take a very proactive approach toward maintenance and strives for continuous improvement in its daily functions. WCD maintains facilities at a high competence level.

Wastewater Treatment Division (WTD) - operates and maintains the Noman M. Cole, Jr. Pollution Control Plant. The agency has an exemplary record of producing high-quality clean water, which surpasses regulatory requirements at a low unit cost relative to other advanced wastewater treatment plants in the region. Construction of facilities for the Enhanced Nutrient Removal upgrades at the plant is complete.

Wastewater Planning and Monitoring Division (WPMD) - establishes and manages the future requirements for the Wastewater Management Program in regard to expansion needs of facilities by reviewing and monitoring new and potential developments in the County. WPMD also analyzes the financial position of the Program in order to maintain competitive rates and high bond ratings and achieve financial targets. WPMD and Fairfax County Department of Finance work together annually to create award-winning Annual Comprehensive Financial Reports for the Integrated Sewer System. In addition, WPMD documents the high quality of the County's treated wastewater by analyzing an extensive number of water samples. While actively promoting outreach throughout the County, WPMD passes audits, confirms discharge quality, and runs a successful Industrial Pretreatment program to prevent damage to the collection system and the treatment processes, and to protect the health and safety of the employees and the public.

The table below reflects the Wastewater Management Program's projected fiscal health in FY 2023 and FY 2024. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the bond rating agencies to determine the Program's credit rating.

Calculated Financial Indicators			
Financial Indicator	**Target**	**FY 2023**	**FY 2024**
Net Revenue Margin	45% to 65%	51%	52%
Days Working Capital[1]	150 to 200 days	210	209
Debt Coverage Senior	Min. 2.00x	2.96x	2.92x
Debt Coverage All-in[2]	1.80x to 2.20x	1.89x	1.94x
Affordability (% of median income spent on sewer bill)	Less than 1.2%	0.6%	0.6%
Debt to Net Plant in Service	Below 40.0% Never above 50.0%	37%	39%
Outstanding Debt per Connection	Max $3,000	$2,035	$2,174
Next Sewer Bond Sale Expected in FY 2024 - $165 million			

[1] The Days Working Capital financial indicator is exclusive of Availability Charges in Fund 69000, Sewer Revenue, debt expenses in the Wastewater debt-related funds, Fund 69300, Sewer Construction Improvements, and Fund 69310, Sewer Bond Construction. It is calculated based on Operating Expenses and 360 days per year.

[2] The Debt Coverage All-in financial indicator is exclusive of Availability Charges.

The billing rates for both Sewer Service Charges and Base Charges will increase in FY 2023. The Base Charge will increase from $36.54 per quarter to $40.14 per quarter. The Sewer Service Charge will increase from $7.72 to $8.09 per 1,000 gallons of water consumed based on Fairfax County's winter quarter average consumption of 16,000 gallons. In addition, as part of the FY 2020 Adopted Budget Plan, the Board of Supervisors approved the establishment of charges to recover a portion of the cost of disposal and treatment of hauled wastewater at the County's septage receiving facility (SRF), which is located at the NCPCP. The Department of Public Works and Environmental Services (DPWES) initially set the charges at a level comparable to the fees charged by the Upper Occoquan Service Authority (UOSA), the only other facility in the County that receives hauled wastewater. Since septic tank and restaurant grease waste has higher strength than portable toilet and landfill leachate waste, the charge for high strength waste will remain the same at $27 per 1,000 gallons of the hauler's truck capacity in FY 2023. The fee for low strength waste will also remain at $7.72 per 1,000 gallons of hauler truck capacity in FY 2023. This fee is based on the prevailing sewer service charge and will be modified as the sewer service charge is adjusted in the future. The projected FY 2023 revenue from charges for hauled wastewater is equal to $300,000. For more information, please refer to Fund 69000, Sewer Revenue, in Volume 2 of the FY 2023 Advertised Budget Plan.

It is anticipated that these billing charges will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aaa by Moody's Investors Service, Inc.) from the rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds.

Organizational Chart

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$34,799,224	$34,184,486	$34,497,887	$36,739,452
Operating Expenses	$70,152,083	$77,416,114	$83,437,492	$80,051,186
Capital Equipment	1,315,239	2,525,470	2,789,546	3,167,882
Subtotal	**$106,266,546**	**$114,126,070**	**$120,724,925**	**$119,958,520**
Less:				
Recovered Costs	(748,674)	(598,010)	(598,010)	(598,010)
Total Expenditures	**$105,517,872**	**$113,528,060**	**$120,126,915**	**$119,360,510**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	330 / 330	330 / 330	330 / 330	335 / 335

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$1,989,093**

An increase of $1,989,093 in Personnel Services includes $1,285,032 for a 4.01 percent market rate adjustment (MRA) for all employees and $605,959 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $98,102 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

New Positions **$736,473**

An increase of $736,473 in Personnel Services is necessary to fund salary and Fringe Benefits requirements associated with 5/5.0 FTE positions in FY 2023, including 2/2.0 FTE Public Works Environmental Services Operations Managers, 2/2.0 FTE Engineers IV, and 1/1.0 FTE Senior Engineer III. The first Public Works Environmental Services Operations Manager position will oversee the electrical and instrumentation maintenance section, providing analysis and evaluating field operations and technical services. The second Public Works Environmental Services Operations Manager position will oversee the mechanical maintenance section, providing analysis and evaluating field operations and technical services. Both positions will be responsible for developing, recommending, and implementing long-term and short-term improvements in operations based on the analysis of metrics. The two Engineer IV positions will address the new environmental regulatory compliance requirements, assist with the implementation of the 10-year Capital Improvement Program, support the timely implementation of County strategic initiatives and goals, and help with the existing unmet engineering workload. The Senior Engineer III position will perform complex engineering analysis and project management of sanitary sewer pipelines and pumping station facilities to identify and execute capital improvements and/or maintenance optimization.

Other Post-Employment Benefits **($170,600)**

A decrease of $170,600 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Operational Requirements **$2,635,072**

An increase of $2,635,072 in Operating Expenses includes $17,500 for computer equipment and office supplies for the five new positions included in FY 2023 and $2,617,572 to fund increased chemical and electrical costs, and expenses associated with the anticipated increase in flows due to new development.

Capital Equipment **$642,412**

Funding of $3,167,882 in Capital Equipment, which is an increase of $642,412 over the FY 2022 Adopted Budget Plan, is necessary to fund replacement and new Capital Equipment. Replacement vehicles and equipment in the amount of $2,415,000 include vehicles and equipment that have outlived their useful life and are not cost effective to repair. The replacement vehicles and equipment include: $880,000 for two large flatbed trucks with liftgate, five flatbed trucks, and two bucket loaders to excavate and grade; $600,000 for a rodder truck to clean sewer mains; $600,000 for two camera vans for sewer inspection; $150,000 for a loadlugger freightliner; $65,000 for a mini pipe crawler, $60,000 for two trailers; and $60,000 for two GEM electric vehicles. The new Capital Equipment in the amount of $752,882 includes $570,000 for several Dell servers, industrial switches, storage disks, and core switches, and $182,882 for a water purification system, an extraction system, an HR system, and an Uninterrupted Power Supply (UPS) system.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$6,598,855**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $6,598,855 due to an adjustment of $313,401 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees that was paid no later than November 2021, encumbrances of $6,021,378 in Operating Expenses and encumbrances of $264,076 in Capital Equipment.

Cost Centers

Wastewater Collection

The Wastewater Collection Division is responsible for the operation and maintenance of the collection system which includes the physical inspection of sewer lines, the rehabilitation of aging and deteriorated sewer lines, and pumping stations; raising manholes, sewer line location and marking for the Miss Utility Program. The division also responds to emergency repair of sewer lines and provides 24-hour hotline and service response to homeowners in the County.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$18,783,141	$20,417,642	$22,769,027	$22,533,579
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	139 / 139	139 / 139	139 / 139	141 / 141

Wastewater Treatment

The Wastewater Treatment Division includes a variety of activities to support the advanced treatment of wastewater, which includes regulatory requirements associated with the Chesapeake Bay, the Clean Water Act, and other environmental standards. The plant also provides enhanced odor control services, water and energy management, and water reuse.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$23,974,446	$28,281,661	$30,013,981	$31,719,938
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	136 / 136	136 / 136	136 / 136	138 / 138

Wastewater Planning and Monitoring

The Wastewater Planning and Monitoring Division assesses and monitors long-term planning needs for the Wastewater Management Program and conducts environmental monitoring for regulatory compliance and for protection of the wastewater system and the environment. The staff also determines and plans for infrastructure expansion requirements and financial demands for the entire wastewater system.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$62,760,285	$64,828,757	$67,343,907	$65,106,993
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	55 / 55	55 / 55	55 / 55	56 / 56

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

WASTEWATER COLLECTION - 141 Positions			
Collection Program			
1	Director	1	Safety Analyst II
1	Human Resources Generalist III	3	Administrative Assistants IV
1	Human Resources Generalist I	2	Administrative Assistants III
1	Management Analyst III		
Projects and Assets			
1	Engineer V	2	Environmental Services Supervisors
2	Engineers IV	7	Instrumentation Technicians II
2	Senior Engineers III	4	Instrumentation Technicians I
2	Engineers III	3	Project Managers II
2	Engineering Technicians III	2	Project Managers I
3	Engineering Technicians II	3	Assistant Project Managers
9	Engineering Technicians I		

Gravity Sewers			
1	Public Works Env. Svcs. Mgr.	10	Senior Maintenance Workers
1	Public Works Env. Svcs. Specialist	3	Maintenance Workers
6	Senior Maintenance Supervisors	3	Environmental Services Supervisors
1	Vehicle Maintenance Coordinator	1	Mason
11	Heavy Equipment Operators	1	Engineering Technician II
15	Motor Equipment Operators	1	Industrial Electrician III
1	Instrumentation Technician I	1	Public Works Env. Svcs. Operations
			Manager [+1]
Pumping Stations			
1	Public Works Env. Svcs. Mgr.	7	Plant Mechanics III
1	Industrial Electrician Supervisor	8	Plant Mechanics II
1	Instrumentation Supervisor	3	Instrumentation Technicians III
2	Plant Maintenance Supervisors	2	Instrumentation Technicians II
2	Industrial Electricians III	3	Instrumentation Technicians I
2	Industrial Electricians II	1	Public Works Env. Svcs. Operations
		1	Manager [+1]
WASTEWATER TREATMENT - 138 Positions			
NCPCP			
1	Director	1	Chief Building Engineer
1	Senior Engineer III	1	Heavy Equipment Supervisor
1	Safety Analyst II	3	Heavy Equipment Operators
1	Management Analyst III	1	Administrative Assistant IV
IT Services			
1	Info. Tech. Prog. Manager I	1	Business Analyst IV
1	Network/Telecomm. Analyst III	1	Programmer Analyst III
4	Network/Telecomm. Analysts II	1	Data Analyst I
1	Network/Telecomm. Analyst I		
Operations			
1	Public Works Env. Svcs. Mgr.	8	Plant Operators III
1	Public Works Env. Svcs. Operations Manager	14	Plant Operators II
1	Plant Operation Superintendent	22	Plant Operators I
5	Plant Operations Supervisors		
Engineering Support			
1	Engineer V	1	Engineering Technician III
5	Engineers IV [+2]	3	Assistant Project Managers
2	Engineers III		
Maintenance			
1	Public Works Env. Svcs. Mgr.	4	Senior Maintenance Workers
1	Industrial Electrician Supervisor	6	Plant Mechanics III
1	Instrumentation Supervisor	8	Plant Mechanics II
2	Plant Maintenance Supervisors	1	Painter II
1	Chief Building Maintenance Section	1	Painter I
5	Industrial Electricians III	2	HVACs II
2	Industrial Electricians II	1	HVAC I
2	Industrial Electricians I	1	General Building Maint. Worker II
2	Welders II	1	General Building Maint. Worker I
3	Instrumentation Technicians III	2	Public Works Env. Svcs. Operations Managers
6	Instrumentation Technicians II	1	Engineering Technician II

WASTEWATER PLANNING AND MONITORING - 56 Positions			
Financial Management and Planning			
1	Deputy Director, Wastewater/Stormwater	2	Administrative Assistants V
1	Director, Planning/Monitoring Division	1	Administrative Assistant IV
1	Finance Manager, Wastewater/Stormwater	4	Administrative Assistants III
1	Management Analyst I	2	Material Mgmt. Specialists III
1	Financial Specialist IV	4	Material Mgmt. Specialists II
1	Financial Specialist III	2	Engineering Technicians III
1	Financial Specialist II	1	Engineering Technician II
2	Inventory Managers		
Engineering Planning and Analysis			
1	Engineer V	4	Senior Engineers III [+1]
2	Engineers IV	1	Engineer III
Environmental Monitoring			
1	Chief, Environmental Monitoring	2	Environmental Technologists III
1	Pretreatment Manager	2	Environmental Technologists II
1	Env. Laboratory Manager	7	Environmental Technologists I
1	Code Specialist III	2	Management Analysts II
3	Code Specialists II	1	Management Analyst I
1	Code Specialist I	1	Administrative Assistant III
+	**Denotes New Position(s)**		

Performance Measurement Results

The Wastewater Management Program continues to maintain 100 percent compliance with Title V air permit and State water quality permit requirements.

When comparing average annual sewer service billings for the regional jurisdictions, Fairfax County has a below regional average annual sewer service billing at $640.24. Other regional jurisdictions range from $463 to $1,120 (as of November 1, 2021). The average sewer service billings for the other regional jurisdictions have been developed by applying each jurisdiction's sewer service rate to appropriate Single Family Residence Equivalent's (SFRE) water usage determined from an analysis of Fairfax Water's historical average water usage records for SFREs. Based on the latest rate comparison, Fairfax County has the third lowest annual sewer service charge out of the seven jurisdictions. The program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment, and maintaining sufficient financial resources to fully fund the program's initiatives.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Compliance with Title V air permit and State water quality permit	100%	100%	100%	100%	100%	100%
Blockages causing sewer back-ups per year (5-yr. avg. = 15)	8	10	15	8	15	15
Average household sewer bill compared to other providers in the area	Below regional average	Below regional average	Below regional average	Below regional average	Below regional average	Below regional average
Debt Coverage Ratio: (Revenue - Operating Cost/Debt)	2.26	2.28	1.62	2.86	1.92	1.93

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$5,723,110**	**$71,594**	**$6,605,238**	**$341,323**
Transfers In:				
Sewer Revenue (69000)	$109,250,000	$116,400,000	$116,713,000	$122,100,000
Total Transfers In	**$109,250,000**	**$116,400,000**	**$116,713,000**	**$122,100,000**
Total Available	**$114,973,110**	**$116,471,594**	**$123,318,238**	**$122,441,323**
Expenditures:				
Personnel Services[1]	$34,799,224	$34,184,486	$34,497,887	$36,739,452
Operating Expenses[1]	70,152,083	77,416,114	83,437,492	80,051,186
Recovered Costs	(748,674)	(598,010)	(598,010)	(598,010)
Capital Equipment[1]	1,315,239	2,525,470	2,789,546	3,167,882
Total Expenditures	**$105,517,872**	**$113,528,060**	**$120,126,915**	**$119,360,510**
Transfers Out:				
General Fund (10001)[2]	$2,850,000	$2,850,000	$2,850,000	$3,000,000
Total Transfers Out	**$2,850,000**	**$2,850,000**	**$2,850,000**	**$3,000,000**
Total Disbursements	**$108,367,872**	**$116,378,060**	**$122,976,915**	**$122,360,510**
Ending Balance[3]	**$6,605,238**	**$93,534**	**$341,323**	**$80,813**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments were reflected as an increase of $7,343.28 to FY 2021 expenditures to record expenditure accruals in the appropriate fiscal year. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] Funding in the amount of $3,000,000 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 69010, Sewer Operation and Maintenance. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[3] The Wastewater Management Program maintains fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding for sewer operations and maintenance is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 69020: Sewer Bond Parity Debt Service

Focus

Fund 69020, Sewer Bond Parity Debt Service, records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution. Bond proceeds are used to fund capital improvement requirements in the Wastewater Management Program including upgrades to the treatment facilities serving the County and construction of nutrient removal facilities as required by the State Water Control Board. The removal of nitrogen will improve the quality of the effluent produced at all of the treatment plants.

An amount of $33,503,257 is required for this fund in FY 2023, including $12,320,000 in principal payments and $21,163,257 in interest payments associated with outstanding 2014, 2016, 2017, 2021A and 2021B Sewer Revenue Bonds, as well as $20,000 in fiscal agent fees. Fiscal agent fees are included for the management of all sewer bond accounts. All debt service payments are supported by Sewer System Revenues.

Sewer Revenue Bonds				
	Principal	**Interest**	**Fees**	**Total**
Debt Service				
2014	$4,485,000	$1,313,375		$5,798,375
2016	6,290,000	6,267,482		12,557,482
2017	1,545,000	3,961,400		5,506,400
2021A	0	8,725,350		8,725,350
2021B	0	895,650		895,650
Subtotal	**$12,320,000**	**$21,163,257**		**$33,483,257**
Fiscal Agent Fees			$20,000	$20,000
Total	**$12,320,000**	**$21,163,257**	**$20,000**	**$33,503,257**

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

There have been no adjustments to this fund since approval of the FY 2022 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$498,257**	**$254,126**	**$6,810,149**	**$6,703,543**
Transfers In:				
Sewer Revenue (69000)[1]	$31,000,000	$32,000,000	$32,000,000	$27,000,000
Sewer Bond Construction (69310)[2]	1,202,175	0	0	0
Total Transfers In	**$32,202,175**	**$32,000,000**	**$32,000,000**	**$27,000,000**
Total Available	**$32,700,432**	**$32,254,126**	**$38,810,149**	**$33,703,543**
Expenditures:				
Principal Payments[3]	$11,235,000	$11,945,000	$11,945,000	$12,320,000
Interest Payments[3]	13,640,195	20,141,606	20,141,606	21,163,257
Bond Issuance Costs	993,208	0	0	0
Fiscal Agent Fees	21,880	20,000	20,000	20,000
Total Expenditures	**$25,890,283**	**$32,106,606**	**$32,106,606**	**$33,503,257**
Total Disbursements	**$25,890,283**	**$32,106,606**	**$32,106,606**	**$33,503,257**
Ending Balance[4]	**$6,810,149**	**$147,520**	**$6,703,543**	**$200,286**

[1] This fund is supported by a Transfer In from Fund 69000, Sewer Revenue.

[2] A Transfer In from Fund 69310, Sewer Bond Construction, was necessary in FY 2021 as this reflected the Underwriter's Discount expense associated with the Series 2021 to be paid from bond proceeds, which are reported as revenue in Fund 69310, Sewer Bond Construction.

[3] The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Annual Comprehensive Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[4] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. Fund balances fluctuate from year to year based on actual debt requirements.

Fund 69030: Sewer Bond Debt Reserve

Focus

Fund 69030, Sewer Bond Debt Reserve, fulfills the County's requirement to maintain a Reserve Fund for existing and planned sewer bonds. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds.

No funding is required for Fund 69030 in FY 2023. The current balance of $33,658,425 is at a sufficient level to satisfy the legal reserve requirements for the 2014 Sewer Refunding Bonds, the 2016 Sewer Refunding Bonds, the 2017 Sewer Revenue Bonds, the 2021A Sewer Revenue Bonds, and the 2021B Sewer Refunding Bonds.

County staff received Board approval on May 4, 2021, to solicit bondholder consent to proposed amendments to the Sewer 1985 General Bond Resolution as part of the Series 2021 Sewer Revenue bond sale. The primary amendment sought to reduce or eliminate the Sewer Bond Debt Reserve requirement as reflected in this fund. The County's Sewer Revenue Bonds hold triple-A bond ratings from all three bond rating agencies, and the County's Financial Advisor views this as an unnecessary requirement given the strong financial status of the Sewer Fund. The bondholder consent process requires a majority of outstanding bondholders, more than 50 percent, to approve these changes within a three-year period that expires in May 2024. As a condition to buying the Series 2021A and Series 2021B, all bondholders provided written consent to the proposed amendments. This translated to 43 percent of outstanding bondholders. County staff anticipate meeting the remaining 7 percent through either a new money or refunding bond sale by May 2024. Assuming the 50 percent target is achieved by May 2024, County staff would return to the Board to request adoption of the amendments. All monies in this fund could then be released for future Sewer capital projects or payment of existing Sewer debt service.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

There have been no adjustments to this fund since approval of the FY 2022 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$24,926,274**	**$34,926,274**	**$33,658,425**	**$33,658,425**
Revenue:				
Bond Proceeds	$8,732,151	$0	$0	$0
Total Revenue	**$8,732,151**	**$0**	**$0**	**$0**
Total Available	**$33,658,425**	**$34,926,274**	**$33,658,425**	**$33,658,425**
Total Expenditures	**$0**	**$0**	**$0**	**$0**
Total Disbursements	**$0**	**$0**	**$0**	**$0**
Ending Balance[1]	**$33,658,425**	**$34,926,274**	**$33,658,425**	**$33,658,425**

[1] The fund balance provides a sufficient level to satisfy the legal reserve requirements for the 2012 Sewer Revenue Bonds, 2014 Sewer Refunding Bonds, 2016 Sewer Refunding Bonds, 2017 Sewer Revenue Bonds, 2021A Sewer Revenue Bonds and 2021B Sewer Refunding Bonds. This reserve provides for one year of principal and interest as required by the Sewer System's General Bond Resolution.

Fund 69040: Sewer Bond Subordinate Debt Service

Focus

Fund 69040, Sewer Bond Subordinate Debt Service, provides debt service funding for the Upper Occoquan Service Authority (UOSA) Bond Series and the Stormwater/Wastewater Facility Economic Development Authority (EDA) revenue bonds. The UOSA Bond Series is based on the County's portion of the UOSA plant expansion from 27.0 million gallons per day (mgd) to 54.0 mgd. The EDA revenue bonds were issued to finance the construction of a consolidated Stormwater and Wastewater Facility.

All debt service payments are supported by Sewer System Revenues through a transfer from Fund 69000, Sewer Revenue. Pursuant to the Sewer Bond resolution and respective agreements, these debt obligations are subordinate to the County's Sewer Revenue Bonds and, therefore, the payments are made from this fund.

Funding in the amount of $22,358,883 will provide for the FY 2023 principal and interest requirements, including an amount of $20,820,508 for the UOSA plant requirements and $1,538,375 for the Stormwater/Wastewater Facility. It should be noted that UOSA debt for bond series 2016B is structured so that no principal payments are made during the construction phase of the project. Interest is capitalized and principal payments begin once construction is substantially complete. This helps level the debt service payments for all jurisdictions involved.

The following table identifies the payments required in FY 2023:

	Principal	Interest	Total
UOSA PLANT EXPANSION:			
2010B	$893,089	$1,007,545	$1,900,634
2011A	116,454	40,447	156,901
2011B	268,874	80,820	349,694
2013A	11,576,978	1,121,027	12,698,005
2016B	0	690,313	690,313
2019A	398,081	701,536	1,099,617
2020	2,329,743	1,595,601	3,925,344
Subtotal – UOSA	$15,583,219	$5,237,289	$20,820,508
STORMWATER/WASTEWATER FACILITY EDA REVENUE BONDS:			
Stormwater/Wastewater Facility	$605,000	$933,375	$1,538,375
Total	**$16,188,219**	**$6,170,664**	**$22,358,883**

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

There have been no adjustments to this fund since approval of the FY 2022 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$1,052,098**	**$715,072**	**$938,621**	**$249,016**
Transfers In:				
Sewer Revenue (69000)	$25,100,000	$25,000,000	$25,000,000	$22,200,000
Total Transfers In	**$25,100,000**	**$25,000,000**	**$25,000,000**	**$22,200,000**
Total Available	**$26,152,098**	**$25,715,072**	**$25,938,621**	**$22,449,016**
Expenditures:				
Principal Payment[1]	$17,854,981	$16,493,399	$16,493,399	$16,188,219
Interest Payment[1,2]	7,358,496	9,196,206	9,196,206	6,170,664
Total Expenditures	**$25,213,477**	**$25,689,605**	**$25,689,605**	**$22,358,883**
Total Disbursements	**$25,213,477**	**$25,689,605**	**$25,689,605**	**$22,358,883**
Ending Balance[3]	**$938,621**	**$25,467**	**$249,016**	**$90,133**

[1] The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Annual Comprehensive Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[2] The Wastewater Management Program makes principal and interest payments to the Upper Occoquan Service Authority (UOSA) in advance of the principal and interest due dates based on the original agreement with UOSA. UOSA credits the Wastewater Management Program any interest earnings from the advanced payments; therefore, the interest payment actuals are normally lower than anticipated.

[3] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. These costs change annually and therefore, fund balances fluctuate from year to year based on actual debt service requirements.

Fund 69300: Sewer Construction Improvements

Focus

Fund 69300, Sewer Construction Improvements, provides for wastewater management construction projects through a transfer of funds from Fund 69000, Sewer Revenue. All projects in Fund 69300 are fully supported by sewer system revenues.

Funding in the amount of $89,000,000 is included in Fund 69300, Sewer Construction Improvements, in FY 2023. FY 2023 funding will provide for the following projects:

Collection System Replacement and Rehabilitation
This is a continuing project established to implement systematic rehabilitation of the County's approximately 3,300 miles of sanitary sewer lines. Rehabilitation includes, among other things, the use of trenchless technology to rehabilitate approximately 20 miles of sewer per year. FY 2023 funding in the amount of $3,500,000 is included to continue the systematic rehabilitation of the County's sewer lines.

Gravity Sewer Capacity Improvements
This project funds the installation of sewer lines to provide the needed capacity to serve new development within the County. As areas develop, more strain is placed on the sanitary sewer system serving the area. FY 2023 funding in the amount of $17,700,000 will provide for increasing the size of the gravity sewer or installing parallel gravity sewers.

Gravity Sewers
This project funds the inspection, repair, and replacement of gravity sewers within the wastewater collection system. FY 2023 funding in the amount of $15,900,000 will provide for the closed-circuit television (CCTV) inspection of more than 200 miles of sewer and rehabilitation of over 25 miles of sewer using cured-in-place-pipe (CIPP). In addition, funding is provided for the repair and replacement of defective and aging gravity sewers, including emergency repair work. New initiatives for FY 2023 include detailed inflow and infiltration and creek bed investigations.

Large Diameter Pipe Rehabilitation and Replacement
This project supports the condition assessment of 49 miles of sewer lines with a diameter of 15 inches or larger and provides recommendations for the rehabilitation and/or replacement alternatives. FY 2023 funding in the amount of $700,000 will provide for the next phase of this program, which includes construction work.

Noman Cole Treatment Plant Renewal
This project provides for the continuation of systematic rehabilitation of structures and equipment at the Noman M. Cole, Jr. Pollution Control Plant (NMCPCP). FY 2023 funding in the amount of $37,000,000 is included for the rehabilitation and replacement of pumps, gates, and valves; stormwater runoff improvements, and continuation of the rehabilitation of the motor control centers/distribution centers (MCC/DC) and raw wastewater pump station facility.

Pumping Stations
This project provides for the planned replacement of pumping stations throughout the County. FY 2023 funding of $14,200,000 is included for the regularly scheduled repair, renovation, and replacement of pumping station equipment and facilities. There will be eight pump stations in the design phase and four pump stations in the construction phase in FY 2023.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Capital Projects **$3,000,000**

Funding of $89,000,000 in Capital Projects, an increase of $3,000,000 over the FY 2022 Adopted Budget Plan, has been included in FY 2023 for priority wastewater capital projects.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$50,291,493**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $50,291,493 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$54,311,053**	**$0**	**$45,077,740**	**$0**
Transfers In:				
Sewer Revenue (69000)	$77,000,000	$86,000,000	$86,000,000	$89,000,000
Total Transfers In	**$77,000,000**	**$86,000,000**	**$86,000,000**	**$89,000,000**
Total Available	**$131,311,053**	**$86,000,000**	**$131,077,740**	**$89,000,000**
Total Expenditures[1]	**$86,233,313**	**$86,000,000**	**$131,077,740**	**$89,000,000**
Total Disbursements	**$86,233,313**	**$86,000,000**	**$131,077,740**	**$89,000,000**
Ending Balance[2]	**$45,077,740**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments were reflected as an increase of $5,213,752.94 to FY 2021 expenditures to record adjustments to expenditure accruals. This impacted the amount carried forward resulting in a decrease of $5,213,752.94 to the *FY 2022 Revised Budget Plan*. The projects affected by this adjustment were WW-000001, Pumping Station Rehabilitation, WW-000005, Integrated Sewer Metering, WW-000006, Extension and Improvement Projects, WW-000007, Collection System Replacement and Rehab, WW-000008, Force Main Rehabilitation, WW-000009, Noman Cole Treatment Plant Renewal, WW-000020, Arlington WWTP Upgrades and Rehab, WW-000022, Blue Plains WWTP Upgrades and Rehab, WW-000023, Laurel Hill Adaptive Reuse, WW-000024, Sewer Sag Program, WW-000026, Large Diameter Pipe Rehabilitation and Replacement, WW-000028, Gravity Sewers, and WW-000032, Gravity Sewer Capacity Improvements. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Alexandria WWTP Upgrades and Rehab (WW-000021)		$19,700,433.56	$541,908.46	$0
Arlington WWTP Upgrades and Rehab (WW-000020)		317,369.00	220,704.00	0
Blue Plains WWTP Upgrades and Rehab (WW-000022)		10,629,548.47	429,807.47	0
Colfax Gravity Sanitary Sewer Line Project (WW-000027)		0.00	(1,245,670.00)	0
Collection System Replacement and Rehab (WW-000007)		3,248,344.45	6,678,699.21	3,500,000
Extension and Improvement Projects (WW-000006)		187,832.92	4,742,468.52	0
Force Main Rehabilitation (WW-000008)		4,353,892.02	3,790,585.18	0
Gravity Sewer Capacity Improvements (WW-000032)		2,446,471.92	23,891,815.30	17,700,000
Gravity Sewers (WW-000028)		8,510,937.17	31,019,189.59	15,900,000
Integrated Sewer Metering (WW-000005)		717,562.79	2,018,085.36	0
Large Diameter Pipe Rehabilitation and Replacement (WW-000026)		1,642,479.18	2,047,105.96	700,000
Laurel Hill Adaptive Reuse (WW-000023)	650,000	44,861.03	(0.25)	0
Noman Cole Treatment Plant Renewal (WW-000009)		19,527,617.15	33,473,428.32	37,000,000
Pumping Station Rehabilitation (WW-000001)		14,770,494.93	18,664,914.75	14,200,000
Robert P. McMath Facility Improvements (WW-000004)	2,025,000	20,772.07	199,747.09	0
Sewer Sag Program (WW-000024)		76,774.22	4,021,489.07	0
Wastewater Facility Share (WW-000030)	432,000	37,922.09	377,212.41	0
Wastewater Operations & Maintenance (WW-000031)	210,000	0.00	206,250.00	0
Total	**$3,317,000**	**$86,233,312.97**	**$131,077,740.44**	**$89,000,000**

Fund 69310: Sewer Bond Construction

Focus

Fund 69310, Sewer Bond Construction, provides for major sewer system construction projects including upgrades and expansions of sewage treatment plants utilized by Fairfax County residents that are funded primarily from the sale of sewer revenue bonds. Funding to continue to meet state regulatory requirements for nitrogen removal and plant upgrades for the County's Noman M. Cole, Jr. Pollution Control Plant is supported by revenue bonds from Fund 69310, Sewer Bond Construction, or by cash from Fund 69300, Sewer Construction Improvements.

The Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants. The County's Virginia Pollutant Discharge Elimination System (VPDES) permit includes a requirement that nutrient removal be performed at the "State of the Art." The County has a nitrogen discharge annual mass limit of 612,158 pounds per year, which is achievable at capacity flow if the County's effluent has an average nitrogen concentration of 3.0 milligrams per liter. A phased approach has been under way to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements.

Based on the current schedule of identified and active projects, bond proceeds remaining from the FY 2021 Sewer Revenue Bonds should support the capital projects through FY 2023. This funding supports the reinvestment in the Noman M. Cole, Jr. Pollution Control Plant and other Treatment Plants operated by Interjurisdictional Partners in order to maintain regulatory compliance requirements as they pertain to the Clean Water Act, Chesapeake Bay Preservation Program and Title V of the Clean Air Act as enforced by the Virginia Department of Environmental Quality.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$201,456,927**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $201,456,927 due to the carryover of unexpended project balances in the amount of $198,642,312 and an adjustment of $2,814,615. The adjustment included $63,778 in interest earnings received in FY 2021 and $2,750,837 in revenue from the sale of bonds.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$6,828,474**	**$0**	**$197,293,769**	**$0**
Revenue:				
Sale of Bonds[1]	$232,750,837	$0	$0	$0
Interest on Investments	63,779	0	0	0
Virginia Water Quality Improvement Grant[2,3]	51,862	0	5,110,662	0
Total Revenue	**$232,866,478**	**$0**	**$5,110,662**	**$0**
Total Available	**$239,694,952**	**$0**	**$202,404,431**	**$0**
Total Expenditures[3]	**$41,199,008**	**$0**	**$202,404,431**	**$0**
Transfers Out:				
Sewer Bond Parity Debt Service (69020)[4]	$1,202,175	$0	$0	$0
Total Transfers Out	**$1,202,175**	**$0**	**$0**	**$0**
Total Disbursements	**$42,401,183**	**$0**	**$202,404,431**	**$0**
Ending Balance[5]	**$197,293,769**	**$0**	**$0**	**$0**

[1] In FY 2021, an amount of $241.5 million in Sewer Revenue Bonds was issued to support the upgrade and improvement projects at the Noman M. Cole, Jr. Pollution Control Plant, including $232.8 million in this fund and $8.7 million to be reserved in Fund 69030, Sewer Bond Debt Reserve, for legal requirements.

[2] Reflects Virginia Water Quality Improvement Fund Point Source grant approved by the Board of Supervisors on September 22, 2015, for upgrading and building facilities to support nitrogen removal requirements associated with the Chesapeake Bay Program. In FY 2021, an amount of $51,863 was received and $5,110,662 is anticipated in FY 2022 and beyond.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments were reflected as decreases of $1,482.68 to FY 2021 revenues and $947,503.73 to FY 2021 expenditures to properly record revenue in the proper fiscal period and to record adjustments to expenditure accruals. This impacted the amount carried forward resulting in an increase of $947,503.73 to the *FY 2022 Revised Budget Plan*. The projects affected by this adjustment were WW-000016, Noman Cole Treatment Plant Upgrades, WW-000017, Noman Cole Treatment Plant Renovations, and WW-000034, WCD Expansion - Bond Funded. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[4] A Transfer Out to Fund 69020, Sewer Bond Parity Debt Service, was necessary in FY 2021 because the Underwriter's Discount expense was paid from bond proceeds, which were reported as revenue in Fund 69310, Sewer Bond Construction.

[5] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Alexandria WWTP Upgrades (WW-000013)		$0.00	$20,000,000.00	$0
Arlington WWTP Upgrades (WW-000012)		0.00	1,500,000.00	0
DC Blue Plains WWTP Upgrades (WW-000011)		0.00	23,000,000.00	0
Noman Cole Treatment Plant Renovations (WW-000017)		38,672,939.05	117,408,204.77	0
Noman Cole Treatment Plant Upgrades (WW-000016)		2,347,182.45	39,675,112.72	0
WCD Expansion - Bond Funded (WW-000034)	1,000,000	178,886.27	821,113.73	0
Total	**$1,000,000**	**$41,199,007.77**	**$202,404,431.22**	**$0**

Custodial and Trust Funds

FY 2023

Advertised Budget Plan

Custodial and Trust Funds

Overview

Custodial Funds are maintained to account for funds received and disbursed by the County for various governmental agencies and other organizations. Custodial Funds include revenue collected for the Mosaic District Community Development Authority. Trust Funds account for assets held by the County in a trustee capacity and include four retirement trust funds and two trust funds to pre-fund other post-employment benefits.

Route 28 Tax District

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District in 1987. The District was formed to accelerate planned highway improvements to State Route 28 that relied on slower pay-as-you-go financing. The owners of industrial and commercial property within the District are subject to an additional tax assessment of $0.17 per $100 of assessed value. The Fairfax County Economic Development Authority (EDA) has previously issued bonds on behalf of the District to fund a portion of completed highway improvements. On February 17, 2022, the Fairfax County EDA issued $49.1 million of Revenue Refunding Bonds, which refunded the Series 2012 District bonds.

- Fund 70000 - Route 28 Tax District (Refer to the Transportation Overview)

Mosaic District Community Development Authority

The Board of Supervisors approved the Mosaic District Community Development Authority (CDA) on April 27, 2010. The District consists of a land area of approximately 31 acres within Fairfax County on a site located in the southwest quadrant of the intersection of Lee Highway and Gallows Road in the Merrifield area, approximately 12 miles west of Washington D.C. The District is part of a mixed-use development that is being developed by Eskridge (E&A), LLC, a South Carolina limited liability company, to include residential, retail, hotel and office components. The CDA funded a $30.0 million dollar portion of the public facilities constructed on the site through a 30-year bond, the debt service for which is paid by a self-assessment. The CDA also funded a $42.0 million dollar portion of the public facilities on the site (road improvements, parks, and a small portion of the parking garage) through a 25-year bond, the debt service for which is paid through incremental real estate tax revenues. On December 3, 2020, the CDA issued $55.7 million of Revenue Refunding Bonds, which refunded all of the prior CDA bonds. Liability for the debt service is secured by the CDA, not the County.

- Fund 70040 - Mosaic District Community Development Authority

Retirement Trust Funds

Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas. Three retirement trust funds compose the Fairfax County Employee Retirement Systems and are administered by the Fairfax County Retirement Administration Agency. The fourth retirement fund is for educational employees and is administered by Fairfax County Public Schools.

- Fund 73000 - Fairfax County Employees' Retirement System
- Fund 73010 - Uniformed Retirement System
- Fund 73020 - Police Officers Retirement System
- Fund S71000 - Educational Employees' Supplementary Retirement

Other Post-Employment Benefits (OPEB) Trust Funds

Beginning in FY 2008, the County's financial statements were required to implement Governmental Accounting Standards Board (GASB) statements related to the reporting of other post-employment benefits. These GASB standards require that the County accrue the cost of other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. Fund 73030, OPEB Trust, and Fund S71100, Public School OPEB Trust, allow the County and Schools to capture long-term investment returns, make progress towards reducing the unfunded liability, and pre-fund the cost of post-employment health care and other non-pension benefits.

- Fund 73030 - OPEB Trust
- Fund S71100 - Public School OPEB Trust

Fund 70040: Mosaic District Community Development Authority

Focus

The purpose of Fund 70040, Mosaic District Community Development Authority (CDA), is to provide the necessary accounting structure for revenue collections and anticipated bond proceeds from the sale of Mosaic District CDA bonds for this project. The District was created in order to provide a vehicle for financing certain public improvements that are needed to develop the District in accordance with existing zoning. The County agreed to create the District to promote economic development and development of an especially desirable nature (i.e., mixed-use urban) in particular. The public improvements financed through the District include all or a portion of the following infrastructure and facilities; sanitary sewers mains and lines; water mains and lines, pump stations, and water storage facilities; storm sewer mains and lines; landscaping and related site improvements; parking facilities; sidewalks and walkway paths; stormwater management and retention systems; lighting; street and directional signage; wetlands mitigation; roads, curbs, and gutters; public park and plaza facilities; open space areas; public school improvements; and any and all facilities and services related to the above, including the acquisition of land.

On October 15, 2007, the Board of Supervisors approved a rezoning of properties subsequently included in the District in RZ 2005-PR-041, a request by the private developer to rezone 31.31 acres of land to the Planned Development Commercial (PDC) and Planned Residential Mix (PRM) Districts in order to develop the portion of Merrifield designated as the town center in the Comprehensive Plan. The site is located south of Lee Highway/Rt. 29, west of Yates Way, east of Eskridge Road and north of the Luther Jackson Middle School. The project was approved for approximately 1,000 dwelling units, a multi-plex theatre, 125,000 square feet of office space, 500,000 square feet of other non-residential uses and a 150-room hotel. Among the public improvements are two parks, the realignment and widening of Eskridge Road, the widening of Lee Highway, improvements to the Lee Highway/Gallows Road intersection and construction of a grid of streets. Virtually all parking will be provided in structures. Two Proffered Conditions Amendments have subsequently been approved, which modified certain uses and layout of the site.

On July 21, 2008, the Board of Supervisors adopted 16 Principles for Public Investment in Support of Commercial Redevelopment ("Principles") in order to provide policy guidance related to requests for public investment in designated redevelopment, revitalization and other strategic areas of the County and endorsed a process whereby such requests would be evaluated.

The County has various funding methods available that can be used to assist commercial investment. One mechanism by which public investment may be requested is through the establishment of a CDA, which can be established to provide a broad range of public infrastructure and services. A CDA is established by petition to the Board from a majority (51 percent) of landowners within a proposed area and is governed by appointees of the Board of Supervisors. The 51 percent can be based on either land area or assessed value. A CDA is a flexible tool that can be funded by ad valorem special taxes or special assessments, as negotiated with petitioners. It typically covers a relatively small area, such as a single shopping mall, a downtown redevelopment area, a mixed-use development, and usually involves a single or small group of owners. No General Fund or debt impact is intended, unless the CDA is coupled with tax increment financing.

Pursuant to Article 6 of Title 15.2 of the Code of Virginia, prior to accepting any petitions for the creation of a CDA, the Board must act to assume the power to consider such request. The Board held a public hearing on September 8, 2008, after which the Board adopted an ordinance by which the County assumed the power to consider petitions for the establishment of CDAs.

The Board of Supervisors adopted an Ordinance that established the Mosaic District CDA on April 27, 2009, on the land that is encompassed by RZ 2005-PR-041. The Ordinance establishing the Mosaic District CDA was amended on April 27, 2010, and again on April 26, 2011. The last amendment included the imposition of a special assessment to be levied on the properties within the District. On April 26, 2011, the Board also approved the bond resolution and amendments to the Board's by laws and endorsed the special assessment report that provided the basis for the allocation of the special assessment among the various parcels within the District.

County staff and the County's financial and bond consultants negotiated terms and conditions for the Memorandum of Understanding (MOU) among the County, the CDA and the developer. In summary, the MOU provided for the following:

- Fund a portion of the public facilities to be constructed on the site (road improvements, parks, and a small portion of the parking garage) through a 25-year bond (includes capitalized interest) also issued through the District whose debt service will be paid through incremental real estate tax revenues, and a special assessment levy to property owners if necessary. Liability for the debt service will be secured by the District, not the County.

In June 2011, the CDA issued $46.98 million of revenue bonds, Series 2011A, and an additional $18.67 million, Taxable Series 2011A-T, in July 2011. Proceeds from the CDA Bonds were used to finance certain public infrastructure improvements within the Mosaic District to support mixed-use development within the District. On October 20, 2020, the CDA issued $55.65 million Revenue Refunding Bonds, Series 2020A and Series 2020A-T, which refunded all of the prior CDA Bonds and resulted in net present value debt service savings of $24.2 million. Additionally, there were two related one-time revenue credits to the County's General Fund as a result of this refunding. First, there was no debt service payment due in March 2021 as a result of the Series 2020A and Series 2020A-T. This allowed the County to retain the $2.8323 million previously set aside for this debt service payment and was reflected as general fund real estate tax revenue as part of the *FY 2021 Third Quarter Review*. Second, the Mosaic Surplus Fund maintains funding equal to one half of Maximum Annual Debt Service (MADS). Following the refunding and the resulting lower one half MADS figure, an excess of $2.1 million was returned to the County's General Fund as part of the *FY 2021 Carryover Review*. The trustee transferred these funds directly to the County's General Fund and these funds did not pass through Fund 70040.

The CDA bonds are payable primarily from certain incremental real estate tax revenues collected by the County in the District and certain special assessments imposed and collected by the County within the District. The payment of incremental real estate tax revenues and special assessments, as applicable, by the County to the CDA for debt service payments on the CDA Bonds are subject to appropriation by the County. For FY 2023, projected tax increment financing (TIF) revenues are $7,383,912 based on January 1, 2022 assessed values and the FY 2023 Advertised Budget Plan real estate tax rate of $1.14 per $100 of assessed value. Per the bond documents, the County is to transfer to the CDA only those tax increment revenues required for debt service payments, which equates to $4,881,435 in FY 2023. The difference of $2,502,477 will be retained in the General Fund.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Fiscal Agent Payments **($588)**

The January 2022 assessments are projected to generate $7,383,912 in TIF revenues per the Department of Tax Administration assessed value of parcels within the district at the FY 2023 Advertised Budget Plan real estate tax rate of $1.14 per $100 of Assessed Value. Per the bond documents, the County is to transfer to the Community Development Authority (CDA) only those tax increment revenues required for debt service payments, which equates to $4,881,435 in FY 2023. The excess in TIF revenues not required for debt service payments of $2,502,477 will be retained in the General Fund. The CDA, while related to the County, is a legally separate Authority and is not considered a component unit of the County.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

There have been no adjustments to this fund since approval of the FY 2022 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
TIF Revenue - Series A[1,2]	$2,832,300	$4,882,023	$4,882,023	$4,881,435
Total Revenue	**$2,832,300**	**$4,882,023**	**$4,882,023**	**$4,881,435**
Total Available	**$2,832,300**	**$4,882,023**	**$4,882,023**	**$4,881,435**
Expenditures:				
TIF Revenue - Series A to Trustee	$2,832,300	$4,882,023	$4,882,023	$4,881,435
Total Expenditures	**$2,832,300**	**$4,882,023**	**$4,882,023**	**$4,881,435**
Total Disbursements	**$2,832,300**	**$4,882,023**	**$4,882,023**	**$4,881,435**
Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] There were two one-time revenue credits to the County's General Fund as a result of the issuance of the Revenue Refunding Bonds, Series 2020A and Series 2020A-T. First, there was no debt service payment due in March 2021 as a result of the Series 2020A and Series 2020A-T. This allowed the County to retain the $2.8323 million previously set aside for this debt service payment and was reflected as general fund real estate tax revenue as part of the *FY 2021 Third Quarter Review*. Second, the Mosaic Surplus Fund maintains funding equal to one half of Maximum Annual Debt Service (MADS). Following the refunding and the resulting lower one half MADS figure, an excess of $2.1 million was returned to the County's General Fund as part of the *FY 2021 Carryover Review*. The trustee transferred these funds directly to the County's General Fund and these funds did not pass through Fund 70040.

[2] The January 2022 assessments are projected to generate $7,383,912 in TIF revenues per the Department of Tax Administration assessed value of parcels within the district at the FY 2023 Advertised Budget Plan real estate tax rate of $1.14 per $100 of Assessed Value. Per the bond documents, the County is to transfer to the Community Development Authority (CDA) only those tax increment revenues required for debt service payments, which equates to $4,881,435 in FY 2023. The difference of $2,502,477 will be retained in the General Fund. The CDA, while related to the County, is a legally separate Authority and is not considered a component unit of the County.

Employee Retirement Systems Overview

Overview

Fairfax County employee retirement systems include the Fairfax County Employees' Retirement System (Fund 73000), the Uniformed Retirement System (Fund 73010), and the Police Officers Retirement System (Fund 73020). Each of these systems is funded from employee contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis and return on investments. County contributions are paid from multiple sources, including the General Fund, General Fund-Supported and Other Funds, and Fairfax County Public Schools.

In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer contribution rate. In addition, an experience study – which compares actual experience to actuarial assumptions, both economic and demographic – is conducted once every five years to ensure that the plan is being valued appropriately. Experience studies of each system were conducted in FY 2016. The assumption changes adopted by the Boards of Trustees as a result of those studies were incorporated in the actuarial valuations for FY 2016 and their impacts were included in the employer contribution rates beginning in FY 2018. An experience study was completed in FY 2021 and any impact to the employer contribution rates has been included in FY 2023.

Funding Policy

The County is committed to strengthening the financial position of its retirement systems and has established a goal to reach a 90 percent funded status for all plans by FY 2025. In order to meet this goal, the Board of Supervisors approved, as part of the adoption of the FY 2016 Adopted Budget Plan, the following multi-year strategy:

- The employer contribution rates will be increased so that the County will include amortization of 100 percent of the unfunded liability in the actuarially determined contributions for all systems by FY 2020. The County will continue to use a conservative 15-year amortization period.

- Until each system reaches 100 percent funded status, employer contributions to that system will not be reduced. Various factors, such as the historical trend of the County's investment returns exceeding the assumed rate of return, could allow employer contribution rates to be reduced from current levels. However, the County is committed to maintaining the rates and redirecting any potential savings into further improvement in the systems' funded positions.

- Any additional unfunded liability created as a result of approved benefit enhancements, such as ad-hoc Cost-of-Living Adjustments (COLAs), will be fully funded. It is the intent that no adjustments to benefit levels will reduce the funded status of any of the systems.

In keeping with this strategy, the FY 2020 Adopted Budget Plan included the amortization of 100 percent of the unfunded liability in the actuarially determined contributions for all systems. In addition, the employer contribution rates to all three systems have been maintained or increased each year, and benefit enhancements, when approved by the Board, have been accompanied by one-time contributions to fully fund any associated increase in liability in the year that the benefit enhancement is approved.

The County has also taken multiple steps to limit increases in liabilities:

- In FY 2010, the requirements regarding the award of ad-hoc COLAs were tightened. Retirees are eligible to receive an annual base COLA which is the lesser of the Consumer Price Index (CPI) for the 12 months ending on the previous year's March 31, or 4.0 percent. If certain conditions are met, an additional 1.0 percent ad-hoc COLA can be awarded at the discretion of each retirement system's Board of Trustees. After a staff review at the Board of Supervisors' direction, the Fairfax County Code was changed to require that the retirement system must have an actuarial surplus, demonstrated by having a funding ratio exceeding 100 percent, before an ad-hoc COLA can be considered.

- In FY 2012, the Board of Supervisors adopted modifications to the retirement systems, which apply only to new employees who are hired on or after January 1, 2013. These changes include increasing the minimum retirement age for normal service retirement from 50 to 55 in the Employees' system; increasing the rule of 80 (age plus years of service) to the rule of 85 in the Employees' system; placing a cap on the use of sick leave for purposes of determining retirement eligibility and benefits at 2,080 hours for all three retirement systems; and, for the Deferred Retirement Option Plan (DROP), removing the pre-Social Security supplement from balances accumulated during the DROP period in the Employees' and Uniformed systems. No changes were made to benefits for existing employees.

- In FY 2019, the Board of Supervisors adopted modifications to the retirement benefits provided to new employees hired on or after July 1, 2019. These changes include eliminating the pre-Social Security supplement for employees in the Employees' and Uniformed systems and repealing the additional retirement allowance that increases the calculated retirement annuity by 3 percent for all three retirement systems. No changes were made to benefits for existing employees.

Funding Status

All three systems' returns exceeded the 6.75 percent assumed rate of investment return in FY 2021. The Employees' system was up 26.9 percent, the Uniformed system was up 25.4 percent, and the Police Officers system was up 31.2 percent, all net of fees. The FY 2021 investment results, contribution levels, and liability experience affected the funding ratios as demonstrated in the table below. The table displays the market value of each system's assets as a percentage of the total plan liability as published in the County's Annual Comprehensive Financial Report (ACFR) and as required under new GASB requirements. It should be noted that since these calculations utilize asset figures as of a point in time (not smoothed as under previous methodologies), the funding ratios calculated are subject to volatility based on market returns.

	June 30, 2019	June 30, 2020	June 30, 2021*
Employees'	70.8%	69.5%	81.3%
Uniformed	82.1%	76.8%	88.7%
Police Officers	83.3%	75.6%	90.2%

* The June 30, 2021 funding ratios will be included in the County's FY 2022 ACFR.

Employer Contribution Rates

Following the County's policy, contribution rates are only adjusted to maintain amortization of 100 percent of the unfunded liability, to fund approved benefit enhancements, or to acknowledge changes in actuarial assumptions. As a result of FY 2021 experience, the required contribution rates remain unchanged from the FY 2022 adopted contribution rates. The proposed FY 2023 employer contribution rates for each of the three retirement systems are as follows:

	FY 2022 Rates (%)	Proposed FY 2023 Rates (%)	Percentage Point Change (%)	Net General Fund Impact* (in millions)
Employees'	28.88	28.88	0.00	$0.0
Uniformed	39.31	39.31	0.00	$0.0
Police Officers	46.04	46.04	0.00	$0.0
Total				**$0.0**

* The General Fund impact reflected in the table is based solely on rate changes and does not include other adjustments, including the impact of new positions, employee pay increases, or year-to-date experience.

For more information on the General Fund impact of these employer contribution rate changes, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

The following table displays relevant information about each retirement system:

EMPLOYEES COVERED

Police Officers Retirement	Uniformed Retirement	Employees' Retirement
Fairfax County Police Officers.	Fire and Rescue Personnel; Uniformed Sheriff's Office employees; Animal Protection Police Officers; Helicopter Pilots; Non-administrative staff in the Department of Public Safety Communications.	County employees not covered under Uniformed or Police Officers system; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.

CONDITIONS OF COVERAGE

Police Officers Retirement	Uniformed Retirement	Employees' Retirement
At age 55 or after 20 years of police service if hired before July 1, 1981; or 25 years of service if hired on or after July 1, 1981.	At age 55 with 6 years of service or after 25 years of service.	At age 65 with 5 years of service or earlier when age and years of service combined equal 80 if hired before January 1, 2013; or 85 if hired on or after January 1, 2013. Not before age 50 if hired before January 1, 2013; or age 55 if hired on or after January 1, 2013. For reduced "early retirement" benefits, when age and years of service combined equal 75.

EMPLOYEE CONTRIBUTIONS[1]
(% of Pay)

<table>
<tr><th rowspan="2"></th><th>Police Officers Retirement</th><th colspan="4">Uniformed Retirement</th><th colspan="2">Employees' Retirement</th></tr>
<tr><th>Plans A/B/C</th><th>Plan A</th><th>Plan B</th><th>Plan C</th><th>Plans D/E/F</th><th>Plans A/C</th><th>Plans B/D/E</th></tr>
<tr><td>Up to Wage Base</td><td rowspan="2">8.65%</td><td>4.00%</td><td>7.08%</td><td rowspan="2">4.00%</td><td rowspan="2">7.08%</td><td>4.00%</td><td rowspan="2">5.33%</td></tr>
<tr><td>Above Wage Base</td><td>5.75%</td><td>8.83%</td><td>5.33%</td></tr>
</table>

FY 2023 EMPLOYER CONTRIBUTIONS
(% of Pay)

Police Officers Retirement	Uniformed Retirement	Employees' Retirement
46.04%	39.31%	28.88%

[1] As of July 1, 2019, new hires in the Uniformed Retirement System are automatically enrolled in Plan F, new hires in the Fairfax County Employees' Retirement System are automatically enrolled in Plan E, and new hires in the Police Officers Retirement System are automatically enrolled in Plan C. Additional plans listed above are earlier plan designs that apply to employees hired prior to July 1, 2019. For additional information regarding the County's retirement plans, please refer to the Retirement Administration Agency website at https://www.fairfaxcounty.gov/retirement/.

INVESTMENT MANAGERS AS OF JUNE 30, 2021		
Police Officers Retirement	**Uniformed Retirement**	**Employees' Retirement**
Acadian Asset Management	Acadian Asset Management	Aberdeen Asset Management
Alpha Simplex	Activum SG Capital Management Ltd	Alpha Simplex
AQR Capital Management	Alcentra Ltd	AQR Capital Management
Aspect Capital Ltd.	Apollo Financial	Aspect Capital Ltd.
BlackRock, Inc.	AQR Capital Management	Axiom International Small Cap
Blockchain Capital	Ashmore Investment Management	BlackRock, Inc.
BlueCrest Capital Management	Aspect Capital Ltd.	Blockchain Capital
Blue Owl Capital Inc	Blackrock Enhanced STIF	Blue Owl Capital Inc
Bridgewater Associates	Blue Bay Asset Management	Brandywine Global Investment Management
Citadel Advisors LLC	BNY Fallen Angels	Bridgewater Associates
Cohen & Steers Capital Management	BNY US TIPS	Capstone Investment Advisors
Coatue Management LLC	Bridgewater Associates	Cohen & Steers Capital Management
Crabel Capital Management Inc	CarlyleProperty Investors LP	Crabel Capital Management Inc
Crestline Investors	Cohen & Steers Capital Management	Credit Suisse Asset Management LLC
Czech Asset Management	Czech Asset Management	Crestline Investors
DoubleLine Capital	Davidson Kempner Institutional Partners, LP	Czech Asset Management
DWS	DoubleLine Capital	DePrince, Race & Zollo
EJF Capital LLC	Garcia Hamilton	DoubleLine Capital
First Eagle Investment Management	Goldentree Asset Management	DWS
Hoisington Investment Management Co	Gresham Investment Management	EJF Alternative Asset Mgmt.
King Street Capital	Harbourvest Partners	Fairfax County Retirement
Kirkoswald Asset Management LLC	HG-Vora Capital Management	Florin Court Capital LLP
Landmark Partners	JP Morgan Investment Mgmt.	Hoisington Management
Loomis Sayles & Company	Kabouter Management	Investcorp LLC
Man Asset Management Ltd.	Kayne Anderson Capital Advisors LP	JP Morgan Investment Mgmt.
Marathon Asset Management	King Street Capital Management	Kirkoswald Asset Management LLC
Morgan Creek Capital Management	Kirkoswald Asset Management LLC	Landmark Partners
Onyxpoint Global Management LP	Landmark Partners	Lazard Asset Management
Pacific Investment Management Company	Levine Leichtman Capital Partners	Lombard Odier Asset Management Co
Parametric Portfolio Advisors	Manulife Asset Management	Man Asset Management Ltd
Pinnacle Associates GL, LLC	Marathon Asset Management	Marathon Asset Management
Prudential Global Investment Management	Millenium Management LLC	Marathon International
Sands Capital Management	Monroe Capital LLC	Millennium Management, LLC
Section Partners	Orbimed Healthcare Fund Mgmt.	Morgan Creek Capital Management
	Pacific Investment Management Company	Onyxpoint Global Management LP
	Pantheon Ventures	Pacific Investment Management Company
	Parametric Portfolio Advisors	
	Pontifax AG Tech	

• Solus Alternative Asset Management • Starboard Value, LP • Two Sigma • Verition • WCM Asset Management	• Siguler Guff & Company, LP • SoMa Equity Partners • Starboard Value, LP • Taurus Funds Management • Thoma Bravo, LLC • UBS Realty • Varde Partners • Walter Scott • Wellington Management, LLP	• Parametric Portfolio Advisors • Pinnacle Arcadia Cattle Partners • Roundhill Music Royalty Partners • Sands Capital Management • Section Partners • Shenkman Capital • Solus Alternative Asset Management • Verition • WCM Asset Management

Retirement Administration Agency

Mission

As an agent of the Boards of Trustees of the Employees', Uniformed, and Police Officers Retirement Systems, the mission of the Retirement Administration Agency is to administer the systems according to the terms established by the County of Fairfax and to do so in a manner that:

- Safeguards and invests the assets of the systems;
- Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- Maximizes the value of retirement plans in retaining County personnel through communications, education, and counseling programs and by providing quality service;
- Fulfills the obligations of the systems to retirees by providing timely and accurate payments and by providing quality service; and
- Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

Focus

The Retirement Administration Agency contributes to the County's corporate stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Administration Agency will focus on:

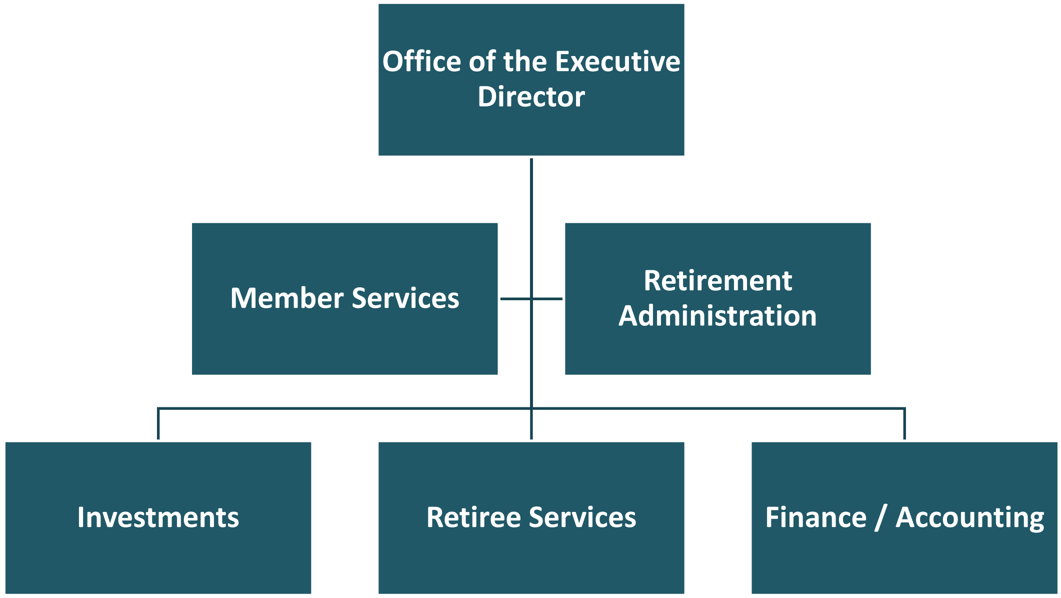
- Support for the Boards of Trustees;
- Services to active employees and retirees;
- Accurate accounting and control of plan assets;
- Accuracy of data;
- Cost efficiency of processes; and
- Investment return and risk control.

Under the direction of the Boards of Trustees for the Fairfax County Employees', Police Officers, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three employee retirement systems. Employee contributions are based on a fixed percentage of pay. Employer contributions come from Agency 89, Employee Benefits, for County employees in General Fund agencies, the employee's agency for County employees in non-General Fund agencies, and Fairfax County Public Schools (FCPS) for school employees.

Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 6.75 percent. It should be noted that this rate was reduced from 7.25 percent to 6.75 percent as part of the July 1, 2021 actuarial valuation.

Organizational Chart



Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$4,272,559	$4,776,960	$4,810,346	$5,014,434
Operating Expenses	662,831,424	677,973,930	677,973,930	693,063,760
Total Expenditures	**$667,103,983**	**$682,750,890**	**$682,784,276**	**$698,078,194**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	29 / 29	29 / 29	29 / 29	29 / 29

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$252,512**

An increase of $252,512 in Personnel Services includes $176,910 for a 4.01 percent market rate adjustment (MRA) for all employees and $75,602 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Investment Management Fees **$14,441,172**

An increase of $14,441,172 in Operating Expenses reflects an increase in investment management fees based on actual experience.

Other Operating Expenses **($670,393)**

A net decrease of $670,393 in all other Operating Expenses reflects the net impact of several adjustments based on actual experience.

Benefit Payments **$1,319,051**

A net increase of $1,319,051 in Benefit Payments reflects increased payments of $114,148 to retirees based on actual experience and an increase in payments of $1,224,366 to beneficiaries, partially offset by a decrease in refunds of $19,463. Since benefits are pre-funded during an employee's active career, the employer contribution rates as calculated through the actuarial valuation process already reflect this level of benefit payments.

Other Post-Employment Benefits **($15,038)**

A decrease of $15,038 in Other Post-Employment Benefits reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$33,386**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $33,386 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

RETIREMENT ADMINISTRATION AGENCY - 29 Positions[1]			
Office of the Director			
1	Executive Director	1	Administrative Assistant IV
Retirement Administration			
1	Programmer Analyst III	1	Communications Specialist II
1	Programmer Analyst II	1	Administrative Assistant V
1	Information Technology Technician I	3	Administrative Assistants III
Retiree Services			
1	Management Analyst II	4	Administrative Assistants V
Membership Services			
1	Management Analyst III	4	Retirement Counselors
1	Financial Specialist II		
Finance/Accounting			
1	Financial Specialist IV	1	Accountant I
Investments			
3	Senior Investment Managers	2	Investment Analysts
1	Investment Operations Manager		

[1] 1/1.0 FTE Accountant III position resides in the Retirement Administration Agency, but is accounted for and financed by Fund 73030, OPEB Trust. The 29/29.0 FTE positions shown above are financed jointly by the three retirement trust funds (Fund 73000, Fund 73010, and Fund 73020).

Performance Measurement Results

Overall, FY 2021 was a very good year for investment performance with the Employees' system up 26.9 percent, the Uniformed system up 25.4 percent, and the Police Officers system up 31.2 percent. The fiscal year ended June 2020 saw the end of the longest economic expansion on record. Economies around the world were disrupted because of the novel coronavirus (COVID-19) and markets reacted with historically fast-paced declines. Governments and central banks from around the world took extraordinary measures to stimulate shuttered economies. In the U.S., fiscal stimulus reached over 12 percent of GDP while Germany, Japan, France, and the U.K. had materially larger stimulus packages. The Federal Reserve provided additional support to the U.S. economy by reducing the Fed Funds Rate to a targeted range of 0.00 percent to 0.25 percent, resumed quantitative easing, and flooded markets with liquidity. Similar actions were taken by central banks globally. These stimulus measures, along with optimism around a potential vaccine for COVID-19 and easing of lockdown restrictions, resulted in a historically dramatic reversal in risk assets in the fourth fiscal quarter. U.S. stocks posted their eleventh consecutive year of positive returns and outperformed international equities, returning 7.5 percent as measured by the S&P 500 Index. International developed-markets equities (-5.1 percent for the year) lagged domestic equities by 12.6 percent. U.S. equity outperformance was driven in large part by big technology stocks that benefitted from a demand surge in the wake of the pandemic. Emerging markets equities returned -3.4 percent, underperforming U.S. equities and outperforming international developed markets equities. Driven by declining interest rates and demand for safe-haven assets, U.S. high quality fixed income investments generated a positive 8.7 percent return in the fiscal year as measured by the Bloomberg Barclays U.S. Aggregate Bond Index Universe.

Compared to their peers across the country in the BNY Mellon public fund universe for FY 2021, the Employees' system gross return for the year was 29.4 percent (26.9 percent, net of fees), placing it in the 35th percentile; the Police Officers system gross return for the year was 35.1 percent (31.2 percent, net of fees), placing it in the 4th percentile; and the Uniformed system gross return for the year was 26.9 percent (25.4 percent, net of fees), placing it in the 60th percentile. In addition to comparing one-year returns to general market results, the long-term investments of the retirement systems should also be considered over multi-year periods relative to the returns achieved by other public pension plans. For the last ten-year period, all three systems had favorable results relative to their peers. The Employees' system placed in the 50th percentile and returned a gross 8.6 percent per year; the Police Officers system placed in the 73rd percentile returning 8.2 percent per year; and the Uniformed system placed in the 89th percentile returning 7.7 percent per year.

Employer contribution rates are calculated based on a number of actuarial assumptions, including an actuarially determined rate of return. The actuarial rate of return uses a smoothing methodology to phase in total recognition of a given year's returns above or below the long-term expected rate of 6.75 percent. This smoothing is done to mitigate volatility in funding requirements, recognizing the cyclical nature of capital market returns. However, this smoothing process does not include the impact of any liability gains or losses, which are determined by comparing actual experience, such as rates of retirement and death, against actuarial assumptions. Funding policy and calculations include an average compound return of 6.75 percent over the long-term. Including the results through FY 2021, the actual compound annual returns achieved since 1981, the earliest date for which data is available, have been 10.1 percent for the Employees' system, 9.3 percent for the Uniformed system, and 9.9 percent for the Police Officers system.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Employees' Retirement System funded status	70.8%	69.5%	69.0%	81.0%	71.0%	81.0%
Uniformed Retirement System funded status	82.1%	76.8%	77.0%	89.0%	79.0%	89.0%
Police Officers Retirement System funded status	83.3%	75.6%	76.0%	90.0%	78.0%	90.0%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	(0.9%)	(4.4%)	0.0%	19.7%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	(2.8%)	(8.5%)	0.0%	18.2%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	(2.3%)	(11.1%)	0.0%	24.0%	0.0%	0.0%
Number of training classes offered[1]	NA	75	50	64	60	65
Number of training class attendees[1]	NA	1,933	1,500	1,634	1,600	1,800
Number of employee outreach sessions[1]	NA	44	25	2	15	7
Number of outreach session participants[1]	NA	1,661	1,000	75	500	350
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100%	100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100%	100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100%	100%	100%	100%

[1] Prior year data not available due to new performance measurement indicators.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$4,142,027,111**	**$4,323,983,267**	**$5,146,200,648**	**$5,316,622,533**
Revenue:				
County Employer Contributions	$170,540,806	$175,212,802	$175,212,802	$181,671,084
County Employee Contributions	30,082,997	30,360,211	30,360,211	33,528,632
School Employer Contributions	57,305,475	65,196,600	65,196,600	68,229,000
School Employee Contributions	9,584,614	12,032,475	12,032,475	12,592,125
Employee Payback	247,228	340,673	340,673	357,210
Return on Investments[1]	555,816,921	313,772,632	313,772,632	276,501,339
Total Realized Revenue	**$823,578,041**	**$596,915,393**	**$596,915,393**	**$572,879,390**
Unrealized Gain/(Loss)[1,2]	$594,356,178	$0	$0	$0
Total Revenue	**$1,417,934,219**	**$596,915,393**	**$596,915,393**	**$572,879,390**
Total Available	**$5,559,961,330**	**$4,920,898,660**	**$5,743,116,041**	**$5,889,501,923**
Expenditures:				
Administrative Expenses[1]	$4,065,161	$5,566,253	$5,589,623	$5,426,463
Investment Services[1]	52,363,376	43,678,485	43,678,485	54,130,482
Payments to Retirees	345,180,330	364,893,413	364,893,413	362,439,345
Beneficiaries	8,450,206	8,283,274	8,283,274	8,872,716
Refunds	3,701,609	4,048,713	4,048,713	4,035,088
Total Expenditures	**$413,760,682**	**$426,470,138**	**$426,493,508**	**$434,904,094**
Total Disbursements	**$413,760,682**	**$426,470,138**	**$426,493,508**	**$434,904,094**
Ending Balance[3]	**$5,146,200,648**	**$4,494,428,522**	**$5,316,622,533**	**$5,454,597,829**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $93,305,056.01 have been reflected as an increase to FY 2021 revenues, primarily associated with adjustments necessary to record a net gain from the unrealized appreciation and sale of investments, as well as adjustments to record interest and dividend revenue in the proper fiscal period. In addition, audit adjustments in the amount of $5,012,218.93 have been reflected as an increase to FY 2021 expenditures primarily to appropriately account for investment management fees and securities lending expenses. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] Unrealized gain/(loss) is reflected as an actual revenue at the end of each fiscal year.

[3] The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$1,762,088,442**	**$1,856,701,149**	**$2,165,012,552**	**$2,241,500,876**
Revenue:				
Employer Contributions	$69,464,042	$71,512,258	$71,512,258	$78,748,288
Employee Contributions	12,686,332	12,910,625	12,910,625	14,062,468
Employee Payback	294,288	73,001	73,001	76,545
Return on Investments[1]	255,706,478	134,612,644	134,612,644	112,471,573
Total Realized Revenue	**$338,151,140**	**$219,108,528**	**$219,108,528**	**$205,358,874**
Unrealized Gain/(Loss)[1,2]	$208,123,406	$0	$0	$0
Total Revenue	**$546,274,546**	**$219,108,528**	**$219,108,528**	**$205,358,874**
Total Available	**$2,308,362,988**	**$2,075,809,677**	**$2,384,121,080**	**$2,446,859,750**
Expenditures:				
Administrative Expenses[1]	$1,750,842	$1,579,745	$1,584,753	$1,445,385
Investment Services[1]	22,409,220	18,523,828	18,523,828	22,055,878
Payments to Retirees	116,482,333	120,089,995	120,089,995	122,306,449
Beneficiaries	1,808,161	1,554,047	1,554,047	1,554,047
Refunds	899,880	867,581	867,581	864,662
Total Expenditures	**$143,350,436**	**$142,615,196**	**$142,620,204**	**$148,226,421**
Total Disbursements	**$143,350,436**	**$142,615,196**	**$142,620,204**	**$148,226,421**
Ending Balance[3]	**$2,165,012,552**	**$1,933,194,481**	**$2,241,500,876**	**$2,298,633,329**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $26,700,111.04 have been reflected as an increase to FY 2021 revenues, primarily associated with adjustments necessary to record a net gain from the sale of investments, as well as adjustments to record interest and dividend revenue in the proper fiscal period, partially offset by adjustments necessary to record a net loss from the unrealized depreciation of investments. In addition, audit adjustments in the amount of $1,242,758.22 have been reflected as an increase to FY 2021 expenditures primarily to appropriately account for investment management fees and securities lending expenses. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] Unrealized gain/(loss) is reflected as an actual revenue at the end of each fiscal year.

[3] The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$1,400,551,048**	**$1,474,609,264**	**$1,808,176,588**	**$1,869,755,285**
Revenue:				
Employer Contributions	$50,348,130	$57,688,069	$57,688,069	$60,899,801
Employee Contributions	10,502,791	10,886,558	10,886,558	11,441,861
Employee Payback	4,185,193	73,001	73,001	76,545
Return on Investments[1]	191,975,911	106,601,633	106,601,633	99,095,849
Total Realized Revenue	**$257,012,025**	**$175,249,261**	**$175,249,261**	**$171,514,056**
Unrealized Gain/(Loss)[1,2]	$260,606,380	$0	$0	$0
Total Revenue	**$517,618,405**	**$175,249,261**	**$175,249,261**	**$171,514,056**
Total Available	**$1,918,169,453**	**$1,649,858,525**	**$1,983,425,849**	**$2,041,269,341**
Expenditures:				
Administrative Expenses[1]	$1,246,964	$1,462,366	$1,467,374	$1,303,597
Investment Services[1]	19,165,545	18,982,947	18,982,947	19,440,072
Payments to Retirees	83,000,454	86,798,716	86,798,716	87,150,478
Beneficiaries	5,691,475	5,553,946	5,553,946	6,188,870
Refunds	888,427	867,581	867,581	864,662
Total Expenditures	**$109,992,865**	**$113,665,556**	**$113,670,564**	**$114,947,679**
Total Disbursements	**$109,992,865**	**$113,665,556**	**$113,670,564**	**$114,947,679**
Ending Balance[3]	**$1,808,176,588**	**$1,536,192,969**	**$1,869,755,285**	**$1,926,321,662**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $57,604,891.76 have been reflected as an increase to FY 2021 revenues, primarily associated with adjustments necessary to record a net gain from the unrealized appreciation and sale of investments, as well as adjustments to record interest and dividend revenue in the proper fiscal period. In addition, audit adjustments in the amount of $3,095,454.45 have been reflected as an increase to FY 2021 expenditures primarily to appropriately account for investment management fees and securities lending expenses. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] Unrealized gain/(loss) is reflected as an actual revenue at the end of each fiscal year.

[3] The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to return on investments.

Fund 73030: OPEB Trust

Focus

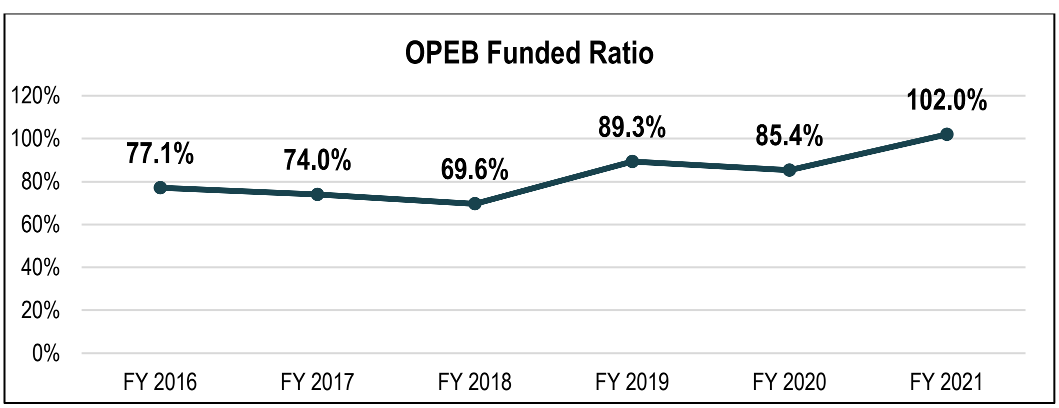
Fund 73030, OPEB Trust, was created to account for the cost of other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees, such as the County's retiree health benefit subsidy.

Beginning in FY 2008, the County's financial statements were required to implement Governmental Accounting Standards Board (GASB) statements related to the reporting of other post-employment benefits. These GASB standards require that the County accrue the cost of other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. A valuation is performed to calculate the County's actuarial accrued liability (AAL) and the associated actuarially determined Annual Required Contribution (ARC). The liability and ARC are calculated annually, and adjustments are made due to benefit enhancements, medical trend experience, and normal growth assumptions. It is the County's policy to fund the actuarially determined contribution each year.

The actuarial valuation as of July 1, 2021, calculated the County's actuarial accrued liability, excluding the Schools portion, at approximately $415.7 million. This amount is fully funded with excess plan assets of $8.2 million, resulting in a negative unfunded actuarial accrued liability as shown below.

Valuation Results as of July 1, 2021 (in thousands)	
Actuarial Accrued Liability (AAL)	$415,743
Plan Assets	423,896
Unfunded Actuarial Accrued Liability	($8,153)

The July 1, 2021, AAL of $415.7 million increased from the July 1, 2020, AAL of $387.6 million primarily due to changes in economic assumptions including updates to the assumed actuarial rate of return, salary scale and trend rates, and retiree contributions that reflect more recent experience, in addition to the impact of an actuarial loss from changes in census data which includes changes in health plan elections. It should be noted that the County made changes to two key assumptions as part of the July 1, 2021 actuarial valuation in order to be more conservative. First, the assumed actuarial rate of return – or discount rate – was reduced from 6.50 percent to 6.25 percent. Second, the amortization period was reduced from 30 to 20 years. While the AAL fluctuates each year, the funded ratio of the County's OPEB liabilities has increased steadily since the inception of the OPEB Trust Fund. As shown in the chart below, the County's OPEB liabilities were 102.0 percent funded as of July 1, 2021.



The implementation of an Employer Group Waiver Plan (EGWP) for Medicare retiree prescription drug coverage in January 2016 resulted in a significant decrease in the calculation of the July 1, 2015, AAL, and a corresponding increase in the OPEB funded ratio. The EGWP is a standard Medicare Part D plan with enhanced coverage that allows the County to maximize prescription drug subsidies from the federal government and pharmaceutical manufacturers. This plan replaced the prescription drug coverage that was previously provided to Medicare retirees through the County's self-insured health plans and the Retiree Drug Subsidy (RDS) that the County previously received from the Centers for Medicare and Medicaid Services. GASB accounting rules allow EGWP revenue to directly offset plan costs in the GASB valuation, impacting the AAL, whereas the RDS could not be reflected in the liability calculations. This change has had a significant impact on the County's OPEB liability, which continues to be reflected in the current valuation.

The actuarial accrued liability includes the retiree health benefit subsidy, which is paid out to County retirees, as well as the liability associated with an "implicit" subsidy provided to retirees. As premiums for the County's self-insured health plans are set using the blended experience of active employees and retirees, retiree premiums are lower than if they were set solely using the experience of the retiree group. GASB standards requires that the County calculate and include the liability for this implicit subsidy. The differential between actuarial assumptions related to retiree claims and premiums and actual claims experience and premiums is the primary driver behind the liability related to the implicit subsidy. When claims experience is favorable compared to premium increases and actuarial assumptions, the implicit subsidy liability is likely to decline. Conversely, if the County experiences an unanticipated spike in retiree claims expenses, the implicit subsidy liability could increase. The impact of the difference between actuarial assumptions and actual experience is magnified by the fact that, similar to pension benefits, the County must project the impact over an amortization period. Thus, a small change in the implicit subsidy in a single year is compounded over time. It should be noted that the County is credited an effective contribution towards the ARC each year to recognize actual expenses incurred related to the implicit subsidy.

The FY 2022 ARC has been calculated at $11.8 million, a decrease of $7.0 million from the FY 2021 ARC primarily due to actual retiree claims experience and will be funded through a combination of a General Fund transfer, contributions from other funds, and the implicit subsidy contribution described above. FY 2022 funding includes a General Fund transfer of $5.0 million and contributions from other funds of $1.9 million. The implicit subsidy contribution is calculated by the County's actuaries after the close of the fiscal year and is projected to be slightly less than the FY 2021 amount of $11.8 million. The FY 2023 Advertised Budget Plan includes a decrease in the General Fund transfer to $2.5 million, and contributions from other funds will also reflect a slight decrease to $1.4 million.

After exploring numerous alternatives as to how to prudently invest and accumulate resources for OPEB, County staff recommended, and the Board of Supervisors approved on February 25, 2008, County participation in the Virginia Pooled OPEB Trust Fund in cooperation with the Virginia Municipal League (VML)/Virginia Association of Counties (VACo) Finance Program and other jurisdictions in the Commonwealth of Virginia. The County is represented on the Board of Trustees for the pooled trust and actively participates in decision-making to prudently invest accumulated resources for OPEB. The Virginia Pooled OPEB Trust Fund is used for investment purposes only; funds accumulated for OPEB are still accounted for in Fund 73030.

Retiree Health Benefit Subsidy

The County provides monthly subsidy payments to eligible retirees to help pay for health insurance in a County health plan. The current monthly subsidy, approved in FY 2018, commences at age 55 and varies by length of service as detailed in the following table. Employees who retired prior to July 1, 2003, are eligible for the greater of the amounts shown in the table below and an amount calculated based on the subsidy structure that was in place prior to July 2003. The retiree health benefit subsidy is provided to retirees on a discretionary basis, and the Board of Supervisors reserves the right to reduce or eliminate the benefit in the future if the cost of the subsidy becomes prohibitive or an alternative is chosen to aid retirees in meeting their health insurance needs.

Retiree Health Benefit Subsidy	
Years of Service at Retirement	**Monthly Subsidy**
5 to 9	$40
10 to 14	$75
15 to 19	$165
20 to 24	$200
25 or more	$230

In FY 2006, the Board of Supervisors approved an additional benefit to Health Department employees who remained in the Virginia Retirement System (VRS) after their conversion from state to County employment in 1995. Current and future retirees who participate in a County health plan are eligible to receive the differential between the County retiree health benefit subsidy for which the employee is eligible based on years of service, as shown in the table above, and that provided by VRS, which has a maximum of $120 per month. Furthermore, effective July 1, 2006, the County began providing the maximum retiree health benefit subsidy shown in the table above to those police officers who were hired before July 1, 1981 and retired or will retire with full retirement benefits with 20, but less than 25, years of service. These police officers previously received a subsidy of $190 per month.

During FY 2023, the average number of subsidy recipients, including new retirees who are eligible to receive the retiree health benefit subsidy, is expected to increase by 174, or 3.9 percent, from 4,484 in FY 2022 to 4,658 in FY 2023. Estimates of the average number of subsidy recipients are based on a review of the projected number of retirements and health subsidy eligibility for personnel already retired from the Fairfax County Employees', Uniformed, and Police Officers Retirement Systems. Retirees who become eligible to receive the subsidy are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$130,788	$132,164	$132,164	$139,854
Operating Expenses	23,529,671	13,473,804	13,473,804	14,220,374
Total Expenditures	**$23,660,459**	**$13,605,968**	**$13,605,968**	**$14,360,228**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$7,690**
An increase of $7,690 in Personnel Services includes $5,572 for a 4.01 percent market rate adjustment (MRA) for all employees and $2,118 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Benefits Paid **$653,589**
An increase of $653,589 in Benefits Paid is attributable to a projected increase in the number of retirees receiving the retiree health benefits subsidy and year-to-date FY 2022 experience.

Administrative Expenses **$92,981**
An increase of $92,981 in Operating Expenses is primarily associated with anticipated increases in investment services and fees.

General Fund Transfer
The General Fund transfer to this fund is decreased by $2,500,000 from the FY 2022 Adopted Budget Plan level based on a decrease in the Annual Required Contribution (ARC) that is primarily the result of actual retiree claims experience. It is anticipated that this decreased transfer level, when combined with contributions from other funds and the implicit subsidy contribution, will fully fund the FY 2023 ARC.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

There have been no adjustments to this fund since approval of the FY 2022 Adopted Budget Plan.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

OPEB TRUST - 1 Position	
1	Accountant III

The 1/1.0 FTE Accountant III position resides in the Retirement Administration Agency and is financed by Fund 73030, OPEB Trust.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$330,764,358**	**$324,941,963**	**$423,896,369**	**$417,524,375**
Revenue:				
CMS Medicare Part D Subsidy	$97,913	$200,000	$200,000	$200,000
Return on Investments[1]	3,655,662	150,000	150,000	3,655,662
Implicit Subsidy[1]	11,756,857	0	0	0
Other Funds Contributions	1,727,278	1,883,974	1,883,974	1,416,895
Total Realized Revenue	**$17,237,710**	**$2,233,974**	**$2,233,974**	**$5,272,557**
Unrealized Gain/(Loss)[1,2]	$95,064,760	$0	$0	$0
Total Revenue	**$112,302,470**	**$2,233,974**	**$2,233,974**	**$5,272,557**
Transfers In:				
General Fund (10001)	$4,490,000	$5,000,000	$5,000,000	$2,500,000
Total Transfers In	**$4,490,000**	**$5,000,000**	**$5,000,000**	**$2,500,000**
Total Available	**$447,556,828**	**$332,175,937**	**$431,130,343**	**$425,296,932**
Expenditures:				
Benefits Paid	$11,495,312	$13,071,778	$13,071,778	$13,725,367
Implicit Subsidy[1]	11,756,857	0	0	0
Administrative Expenses	408,290	534,190	534,190	634,861
Total Expenditures	**$23,660,459**	**$13,605,968**	**$13,605,968**	**$14,360,228**
Total Disbursements	**$23,660,459**	**$13,605,968**	**$13,605,968**	**$14,360,228**
Reserved Ending Balance[3]	**$423,896,369**	**$318,569,969**	**$417,524,375**	**$410,936,704**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $5,201,916.45 have been reflected as an increase to FY 2021 revenue to accurately record interest revenue in the proper fiscal period and the unrealized appreciation of investments as of June 2021. In addition, an audit adjustment in the amount of $11,756,857.00 has been reflected as an increase to both FY 2021 revenues and expenditures. This adjustment, which nets to $0, is required to accurately reflect the County's contribution and benefit payments for the implicit subsidy to retirees. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] Unrealized gain/(loss) is reflected as an actual revenue at the end of the fiscal year.

[3] The Reserved Ending Balance in Fund 73030, OPEB Trust, represents the amount of assets held in reserve by the County to offset the estimated Actuarial Accrued Liability for other post-employment benefits. The $410.9 million reserve in FY 2023 is applied toward the liability of $415.7 million calculated as of July 1, 2021.

Fund S71000: Educational Employees' Supplementary Retirement

Focus

Fund S71000, Educational Employees' Supplementary Retirement Fund, is a qualified retirement plan under section 401(a) of the Internal Revenue Code and is required to operate under specific provisions of the Code and in conformance with general trust law. Responsibility for general administration and operation of the fund is vested in a Board of Trustees. FY 2023 expenditures are estimated at $234.8 million.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Beginning Balance	**$2,593,374,917**	**$2,788,266,363**	**$3,272,144,651**	**$3,510,804,334**
Receipts:				
Contributions	$153,718,651	$163,392,614	$163,392,613	$168,471,243
Investment Income	729,920,740	275,100,000	300,600,004	322,450,000
Total Revenue[2]	**$883,639,391**	**$438,492,614**	**$463,992,617**	**$490,921,243**
Total Available	**$3,477,014,308**	**$3,226,758,977**	**$3,736,137,268**	**$4,001,725,577**
Total Expenditures[2]	**$204,869,657**	**$229,223,973**	**$225,332,934**	**$234,792,898**
Total Disbursements	**$204,869,657**	**$229,223,973**	**$225,332,934**	**$234,792,898**
Ending Balance	**$3,272,144,651**	**$2,997,535,004**	**$3,510,804,334**	**$3,766,932,679**

[1] The *FY 2022 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 16, 2021 during the *FY 2022 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2022 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 26, 2022.

[2] In order to account for FY 2021 revenues and expenditures in the appropriate fiscal year, audit adjustments of $30,470,636 have been reflected as a decrease to FY 2021 revenue and audit adjustments of $9,678,699 have been reflected as a decrease to FY 2021 expenditures. Details of the audit adjustments will be included in the FY 2022 Third Quarter package.

Fund S71100: Public School OPEB Trust Fund

Focus

Fund S71100, Public School Other Post-Employment Benefits (OPEB) Trust Fund, was established by the School Board in FY 2008 as a mechanism to accumulate and invest assets to fund the Fairfax County Public School (FCPS) system's other post-employment benefits.

In June 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions" as part of its comprehensive review of accounting and financial reporting for postemployment benefits. Statement No. 75 supersedes Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions, which governments previously applied to account for OPEB. Statement No. 75 establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. For a defined benefit OPEB, this statement identifies the methods and assumptions that are required to be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to current period of employee service. This is a departure from Statement No. 45 under which FCPS focused on the employers showing the status of funding for its annual required contribution.

As a result of the implementation of Statement No. 75 starting in FY 2018, FCPS has restated its OPEB liability in its Annual Comprehensive Financial Report and is now recording OPEB expenses in the OPEB Trust Fund. The new standards base annual OPEB expense on the amount by which the reported OPEB liability increased or decreased during the year. The OPEB liability changes from year to year as a result of factors that cause either the total OPEB liability or the value of plan assets to increase or decrease. The amount by which those factors cause the OPEB liability to increase or decrease generally is reported as OPEB expense in the year in which changes occur.

Program participants may continue medical coverage by paying the appropriate subsidized premiums (explicit subsidy) based on years of service and the retirement plan under which the retiree is covered. In addition, FCPS subsidizes the premium rates paid by the retirees by allowing them to participate in the medical plans at the reduced or blended group premium rates for both active and retired employees (implicit subsidy). These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the program on average than those of active employees.

As recommended best practice is to contribute the full amount of their actuarially determined contribution (ADC) each year, the ADC represents the portion of the present value of projected benefits that is attributable to the current period. For FY 2021, FCPS contributed 148.3 percent to its ADC. The ADC can be affected by benefit increases for members and beneficiaries including cost of living adjustments (COLAs), benefit formula enhancements, or post-retirement benefit increases. In addition, changes to the OPEB trust investment assets may have an impact on OPEB expenses. FCPS' projected ADC contributions for FY 2023 are $16.8 million.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan[1]	FY 2023 Superintendent's Proposed
Beginning Balance	**$155,969,068**	**$165,868,568**	**$208,374,626**	**$218,269,126**
Revenue:				
Employer Contributions	$15,348,747	$21,818,000	$21,818,000	$21,771,000
Net Investment Income	47,506,802	5,000,000	5,000,000	5,000,000
Total Revenue[2]	**$62,855,549**	**$26,818,000**	**$26,818,000**	**$26,771,000**
Total Available	**$218,824,617**	**$192,686,568**	**$235,192,626**	**$245,040,126**
Total Expenditures[2]	**$10,449,991**	**$16,923,500**	**$16,923,500**	**$16,876,500**
Total Disbursements	**$10,449,991**	**$16,923,500**	**$16,923,500**	**$16,876,500**
Reserved Ending Balance	**$208,374,626**	**$175,763,068**	**$218,269,126**	**$228,163,626**

[1] The *FY 2022 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 16, 2021 during the *FY 2022 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2022 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 26, 2022.

[2] In order to account for FY 2021 revenues and expenditures in the appropriate fiscal year, audit adjustments of $3,932,669 have been reflected as a decrease to FY 2021 revenue and audit adjustments of $6,507,253 have been reflected as a decrease to FY 2021 expenditures. Details of the audit adjustments will be included in the FY 2022 Third Quarter package.

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Transportation Programs

FY 2023

Advertised Budget Plan

Transportation Program Overview

Introduction

The Transportation Overview section describes the programs and projects operated by the Fairfax County Department of Transportation, and the multiple sources of funds that support these activities.

Mission

To plan, coordinate and implement a multimodal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. The department's vision is that in the twenty-first century, Fairfax County will have a world-class transportation system that allows greater mobility of people and goods and enhances the quality of life.

Staff associated with the various divisions are reflected in the General Fund Department of Transportation (Volume 1), as well as in Fund 40010, County and Regional Transportation Projects (Volume 2).

Focus

Fairfax County Department of Transportation (FCDOT) coordinates and oversees all transportation-related projects, programs, and issues for Fairfax County, except human service transportation. Activities primarily include managing capital projects, providing public transportation and providing technical staff support on policy issues to members of the County's Board of Supervisors who sit on various regional transportation groups, including the Washington Metropolitan Area Transit Authority (WMATA), the Virginia Railway Express (VRE), the Northern Virginia Transportation Authority (NVTA), the Northern Virginia Transportation Commission (NVTC), and the National Capital Region Transportation Planning Board (TPB). FCDOT also provides recommendations on technical and policy issues to the Board of Supervisors and the County Executive regarding transportation legislation before the Virginia General Assembly and the U.S. Congress.

The County directs a significant portion of transportation funding toward improvements to public transportation. In 2020, voters approved $160 million in bond funding to support Metro's capital improvement program, including the rehabilitation and modernization of the Metrorail system, the purchase of new buses and rail cars, and the construction of a new bus garage.

Additionally, annual funds from the Countywide commercial and industrial real estate tax and the County share of regional transportation funds are used to fund priority transportation projects and programs. These funds are accounted for in Fund 40010, County and Regional Transportation Projects. The commercial and industrial tax was first authorized in 2007 to provide local governments an opportunity to significantly advance transportation improvements and pedestrian access through a $0.125 per $100 of assessed value tax on commercial and industrial real estate.

Regional transportation revenues collected by the state and allocated by the Northern Virginia Transportation Authority (NVTA) via landmark state transportation legislation approved by the General Assembly in 2013 (HB 2313) are also included in Fund 40010. Thirty percent of regional transportation revenue, equal to approximately $45.5 million in FY 2023, will be available directly to the County for local roadway and transit projects. The other 70 percent is being allocated for regionally significant transportation projects by NVTA.

The County also provides annual funding for its allocated portion of the WMATA and the VRE operating and capital budgets, and for the operating costs and buses associated with Fairfax Connector bus operations. Details on the County's various transportation programs and funding may be found in Volume 2 under the following Funds:

- **<u>30000, Metro Operations and Construction</u>** – Contains the funding provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 117-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrobus, Metrorail and MetroAccess systems. The County meets its Metro operating and capital subsidy through a General Fund transfer, General Obligation bonds, applied State Aid, Gas Tax receipts and interest earnings on State Aid balances.

- **<u>30040, Contributed Roadway Improvements</u>** – Created specifically to account for proffered developer contributions received for roadway and transportation improvements throughout the County. Developer contributions are based on the developer rate schedule for road improvements in the Fairfax Center, Centreville, and Tysons areas, as well as Tysons-Wide Developer Contributions and Tysons Grid of Streets Contributions. These Tysons area contributions will address the traffic impact of new development associated with growth resulting from the Board's adoption of a new Comprehensive Plan for Tysons. The rate schedule is revised periodically by the Board of Supervisors based on the Consumer Price Index.

- **<u>30050, Transportation Improvements</u>** – Supports the land acquisition, design, and construction of County transportation improvements. During the 1981 Session of the Virginia General Assembly, legislation was approved enabling counties with a population over 125,000 to undertake secondary roadway improvements using General Obligation bonds or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The existing road bond program is supported by General Obligation bonds approved by the voters in November 2014. These bond referenda support pedestrian, bicycle, and roadway improvements, all designed to improve capacity, enhance safety and accessibility, and reduce congestion.

- **<u>40000, County Transit Systems</u>** – Provides funding for operating and capital expenses for the Fairfax Connector bus system and county support for the Virginia Railway Express (VRE) commuter train system. FCDOT manages, oversees, and coordinates the activities of the Fairfax Connector bus system, which in FY 2022 operates 100 routes providing primarily intra-county service and access to Metrorail stations serving County residents. The system includes an authorized fleet of 346 buses.

- **40010, County and Regional Transportation Projects** – Supports the County's implementation of new transportation projects and is funded by the commercial and industrial real estate tax rate of $0.125 per $100 of assessed value and Northern Virginia Transportation Authority (NVTA) local tax revenues. The taxing authority for commercial and industrial real property was authorized under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the Virginia General Assembly on April 4, 2007, and implemented by the Board of Supervisors as part of the FY 2009 Adopted Budget Plan. The NVTA local tax revenues were the result of the State Transportation funding plan approved by the General Assembly in 2013 (HB 2313) and implemented by the Board of Supervisors as part of the FY 2014 Adopted Budget Plan.

- **40110 and 40120, Dulles Rail Phases I and II Transportation Improvement Districts** – Supports Metrorail service that is planned to be extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles Connector Road (DCR) through Tysons, then further along the Dulles International Airport Access Highway (DIAAH), through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project currently is estimated to be $5.9 billion. Funding is generated by a levy on the commercial and industrial real estate properties in the respective districts with a rate of $0.09 per $100 of assessed value for Phase I and $0.20 per $100 of assessed value for Phase II.

- **40125, Metrorail Parking System Pledged Revenues** – Established by the Board of Supervisors on November 18, 2014, to collect and disburse funds related to revenue-generating activities at Metrorail parking facilities owned by and located within the County. These funds will be generated from fees paid at these parking facilities and used to pay operating, maintenance, and debt expenses of the parking facilities. The parking facility at the Wiehle-Reston East Metrorail Station is owned by the County, and the parking facilities at the Herndon and Innovation Center Metrorail Stations will also be owned by the County. These facilities were constructed by the County as part of its agreement to participate in the extension of the Metrorail Silver Line for Phase I and Phase II.

- **40180, Tysons Service District** – Part of a multi-faceted approach to funding transportation infrastructure in Tysons. Funding sources are proposed for each of the four major components of the infrastructure: the grid of streets is proposed to be funded primarily by in-kind and per square foot/per unit road fund contributions from developers/landowners; neighborhood and access improvements and transit are proposed to be funded primarily from public sources; and, the Tysons-wide Road Improvements are proposed to be funded primarily by public sources for the projects outside of the boundaries of Tysons and by developer/landowner sources for the improvements inside of Tysons. This fourth category is projected to cost approximately $506 million in 2012 dollars. Funding for that component is proposed to come from two sources in equal amounts: $253 million (50 percent) from per square foot/per unit road fund contributions from developers/landowners and $253 million (50 percent) from a Tysons Service District. A tax rate of $0.05 per $100 of assessed value is levied on all property owners within this district to fund the $253 million contribution.

- **40190, Reston Service District** – Part of a multi-faceted approach to funding transportation infrastructure in Reston and includes a tax rate of $0.021 per $100 of assessed value on all properties within the Reston Transit Station Areas (TSAs). Fund will be used primarily to fund improvements to the grid of streets as development occurs within the District.

- **50000, Federal and State Grants** – Provides reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

- **70000, Route 28 Tax District** – Formed to provide improvements to State Route 28 (Route 28), which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state, which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State Primary Road Fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent. Funding is generated by a levy on the commercial and industrial real estate properties in the district at a rate of $0.17 per $100 of assessed value.

FCDOT uses performance measures to assist in determining the effectiveness and efficiency of its programs, processes, and employees. A complete list of performance measures can be viewed at:

https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

AGENCY 40, DEPARTMENT OF TRANSPORTATION, GENERAL FUND - 130 Positions			
Administration, Coordination, Funding & Special Projects			
1	Director	1	Geographic Info. Spatial Analyst II
2	Transportation Division Chiefs	1	Geographic Info. Systems Tech.
1	Transportation Planner V	1	Management Analyst IV
3	Transportation Planners IV	1	Management Analyst III [+1]
4	Transportation Planners III	3	Financial Specialists II
3	Transportation Planners II	1	Administrative Associate
1	Business Analyst IV	1	Administrative Assistant V
1	Business Analyst III	2	Administrative Assistants IV
1	Network/Telecom Analyst II		
Capital Projects, Traffic Engineering and Transportation Design			
2	Division Chiefs	2	Transportation Planners IV
3	Engineers V	7	Transportation Planners III
2	Engineers IV	4	Transportation Planners II [+1]
2	Senior Engineers III	1	Transportation Planner I
11	Engineers III	5	Planning Technicians II [+1]
1	Engineer Technician III	1	Administrative Assistant II
Transit Services			
1	Division Chief	1	Communications Specialist III
1	Management Analyst IV	2	Communications Specialist II
2	Transportation Planners V	1	Information Officer II
4	Transportation Planners IV	2	Administrative Assistants III
11	Transportation Planners III [+2]	2	Administrative Assistants II
7	Transportation Planners II	1	Planning Aide
Site Analysis and Transportation Planning			
1	Division Chief	9	Transportation Planners III
2	Transportation Planners V	10	Transportation Planners II
3	Transportation Planners IV	1	Transportation Planner I

COUNTY AND REGIONAL TRANSPORTATION PROJECTS – 57 Positions			
1	Deputy Director	1	Business Analyst III
2	Engineers V	1	Financial Specialist III
2	Engineers IV	1	Management Analyst III
1	Senior Engineer III	1	Senior Right-of-Way Agent
5	Engineers III	1	HR Generalist II
2	Engineering Technicians III	1	Communications Specialist II
2	Transportation Planners V	1	GIS Analyst I
9	Transportation Planners IV	1	Network/Telecom Analyst I
8	Transportation Planners III [+1]	2	Administrative Associates
11	Transportation Planners II	1	Planning Technician II
1	Transportation Planner I	2	Administrative Assistants III
+	**Denotes New Position(s)**		

CONSOLIDATED FUND STATEMENT

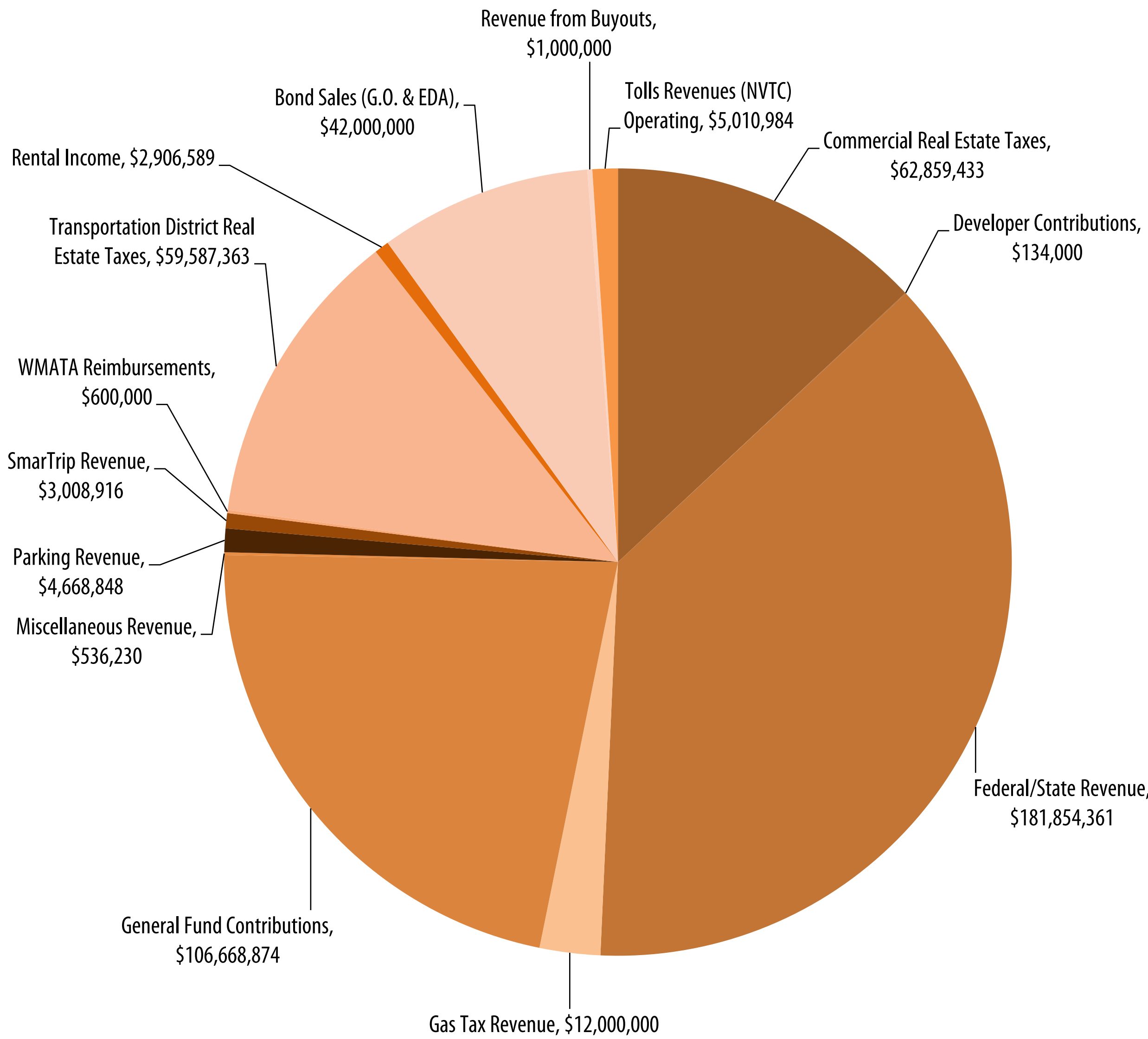
Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$417,358,922**	**$171,315,627**	**$445,525,572**	**$192,900,758**
Revenue/Transfers In:[1, 2, 3]				
Federal/State Revenue	$144,723,395	$204,554,137	$269,012,912	$181,854,361
General Fund Contributions	93,185,321	93,662,385	99,768,825	106,668,874
Transportation District Real Estate Taxes	59,548,245	57,502,224	57,502,224	59,587,363
Commercial Real Estate Taxes	64,056,367	62,026,632	62,026,632	62,859,433
Bond Sales (G.O. & EDA)	57,000,000	42,000,000	196,121,671	42,000,000
Gas Tax Revenue	7,522,364	18,000,000	10,000,000	12,000,000
Parking Revenue	373,818	4,668,848	4,668,848	4,668,848
SmarTrip Revenue	903,862	4,737,702	5,074,153	3,008,916
Rental Income	2,944,152	2,906,460	2,906,460	2,906,589
Toll Revenues	3,317,865	3,487,122	3,487,122	5,010,984
Revenue from Buyouts	0	1,000,000	1,000,000	1,000,000
WMATA Reimbursement	666,792	500,000	500,000	600,000
Miscellaneous Revenue	518,385	509,230	434,230	536,230
Interest Income	1,021,409	5,000,000	0	0
Developer Contributions	10,788,041	181,732	181,732	134,000
CARES Credit	26,262,080	0	0	0
Streetlight Revenue	6,848	0	0	0
Total Revenue/Transfers In	**$472,838,944**	**$500,736,472**	**$712,684,809**	**$482,835,598**
Total Available	**$890,197,866**	**$672,052,099**	**$1,158,210,381**	**$675,736,356**
Expenditures/Transfers Out: [1, 2, 3]				
Personnel Services	$15,993,859	$15,859,892	$17,017,055	$7,727,009
Operating Expenses	258,227,392	294,160,312	265,296,682	297,718,220
Capital Equipment	28,312	0	0	0
Capital Projects	125,519,554	139,057,256	636,539,733	126,701,248
Debt Service	20,070,658	20,081,562	19,633,962	19,626,243
Debt Service Prepayment	12,998,824	0	4,200,000	0
Payments to Fiscal Agent	11,805,684	11,826,948	11,827,898	12,156,286
Tax District Expenses	52,688	0	862,560	0
Recovered Costs	(2,994,340)	(1,827,837)	(2,881,500)	(3,075,955)
WMATA CARES Credit	(26,262,080)	0	0	0
Construction Payments	29,231,743	0	12,813,233	0
Total Expenditures/Transfers Out	**$444,672,294**	**$479,158,133**	**$965,309,623**	**$460,853,051**
Total Disbursements	**$444,672,294**	**$479,158,133**	**$965,309,623**	**$460,853,051**
Ending Balance	**$445,525,572**	**$192,893,966**	**$192,900,758**	**$214,883,305**

[1] Revenue and expenditures are grouped based on categories that may be different than the designation used in each fund. For a more detailed view, see each transportation-related fund in Volume 2.

[2] Grant funding is not included. For more information about transportation-related grant funding, see Fund 50000, Federal-State Grants, in Volume 2.

[3] Transfers In and Transfers Out between funds supporting transportation are not included since these amounts are offsetting.

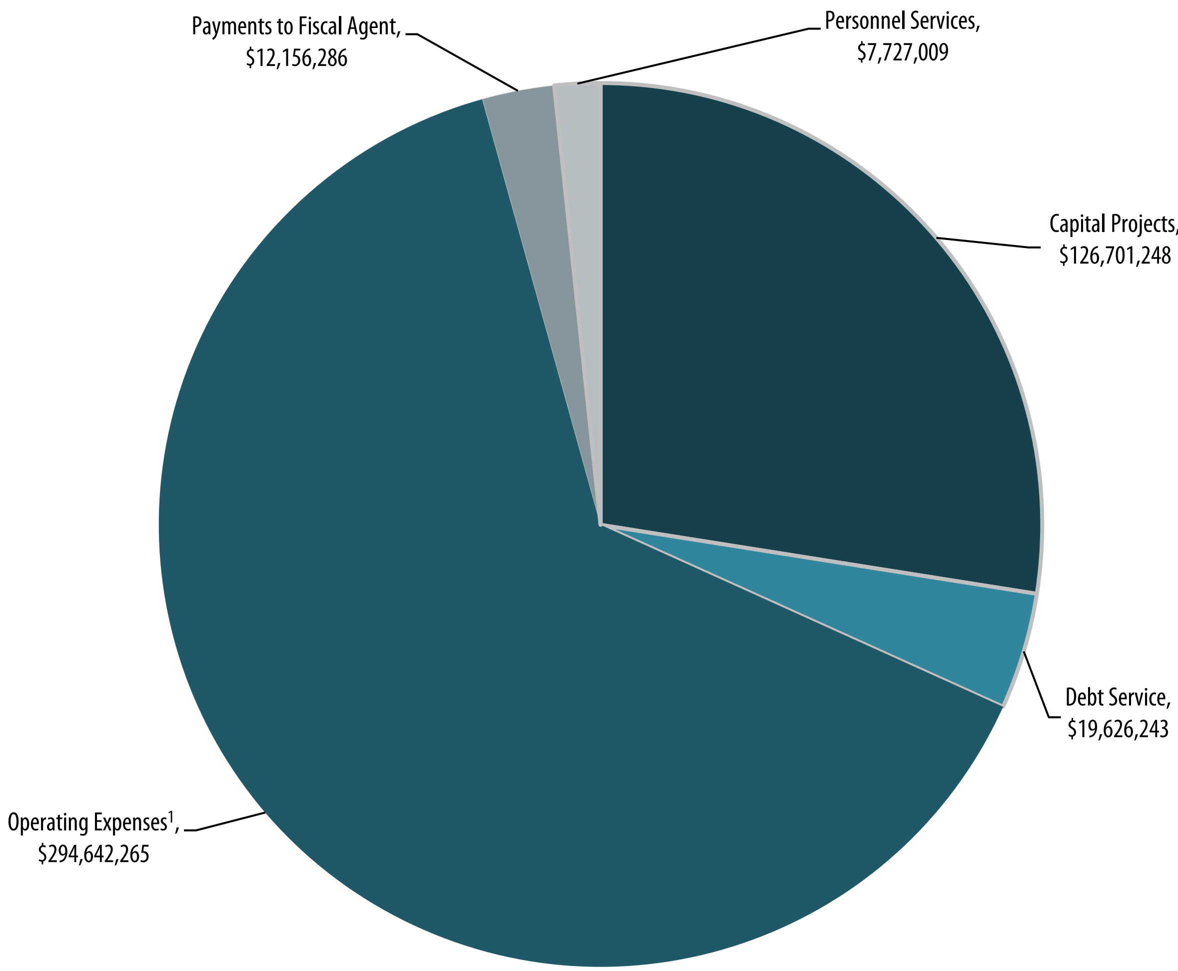
TRANSPORTATION PROGRAMS
FY 2023 SOURCE OF FUNDS



Total Revenues = $482,835,598

Transfers between related funds also support transportation programs. These include transfers from the Contributed Roadway Improvement Fund (30040) to Metro Operations and Construction (30000), transfers from Metro Operations and Construction (30000) and County and Regional Transportation Projects (40010) to County Transit Systems (40000), and transfers from County and Regional Transportation Projects (40010) to Metrorail Parking System (40125). General Fund contributions are provided to Metro Operations and Construction (30000) and County Transit Systems (40000).

TRANSPORTATION PROGRAMS
FY 2023 DISBURSEMENTS



Total Disbursements = $460,853,051

Transfers between related funds also support transportation programs. These include transfers from the Contributed Roadway Improvement Fund (30040) to Metro Operations and Construction (30000), transfers from Metro Operations and Construction (30000) and County and Regional Transportation Projects (40010) to County Transit Systems (40000), and transfers from County and Regional Transportation Projects (40010) to Metrorail Parking System (40125). General Fund contributions are provided to Metro Operations and Construction (30000) and County Transit Systems (40000).

[1] Recovered Costs in the General Fund, representing expenditure reimbursements from a specific project or fund outside of the General Fund, are included within Operating Expenses.

Department of Transportation

Mission

To plan, coordinate, and implement a multimodal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. The department's vision is that in the 21st century, Fairfax County will have a world-class transportation system that allows greater mobility of people and goods and enhances the quality of life.

Focus

The Fairfax County Department of Transportation (FCDOT) coordinates and oversees all transportation-related projects, programs, and issues for Fairfax County, except human services transportation. Activities primarily include managing transportation funding; land use analyses and transportation planning; managing transportation capital projects; implementing traffic mitigation and parking management strategies; providing transit services; and implementing transportation demand management strategies. In addition, FCDOT provides technical and policy support to members of the County's Board of Supervisors who sit on various regional transportation groups, including the Washington Metropolitan Area Transit Authority (WMATA), the Virginia Railway Express (VRE), the Northern Virginia Transportation Authority (NVTA), the Northern Virginia Transportation Commission (NVTC), and the Metropolitan Washington Council of Governments' Transportation Planning Board (TPB). FCDOT also provides recommendations to the Board of Supervisors and the County Executive regarding transportation legislation before the Virginia General Assembly and the U.S. Congress.

Transportation Funding

The County directs significant resources toward transportation. In 2007 and 2014, voters approved $110 million and $100 million, respectively, in bond funding for transportation capital improvements. In 2020, voters approved $160 million in bond funding for Fairfax County's share of Metro's capital improvement program to rehabilitate and modernize the Metrorail system, including purchasing new railcars and buses and building a new bus garage.

As authorized by the Virginia General Assembly, the County levies a commercial and industrial real estate property tax of $0.125 per $100 assessed value, the maximum allowed. In FY 2023, commercial and industrial real estate revenue projections remain unchanged from the FY 2022 level, due primarily to the coronavirus pandemic and associated economic impact. In FY 2023, these taxes are anticipated to generate approximately $62.9 million for transportation projects and services, as reflected in Fund 40010, County and Regional Transportation Projects.

Fund 40010 also includes funds supported by regional transportation fees and taxes levied in Northern Virginia jurisdictions and allocated by NVTA. Thirty percent of these regional revenues, estimated at $45.5 million in FY 2023, is available directly to the County for roadway and transit projects and services. NVTA allocates the remaining 70 percent of these regional revenues for regional transportation projects such that each jurisdiction's total long-term benefit is approximately equal to the proportion of fees and taxes collected attributable to each jurisdiction. Consequently, in FY 2023, an estimated $106.0 million will be available for transportation projects in Fairfax County. Thus, in FY 2023, the County anticipates receiving a total of approximately $151.5 million in regional transportation funding, as reflected in Fund 40010, County and Regional Transportation Projects.

The County also provides annual funding for its allocated portion of the WMATA and the VRE operating and capital budgets, and for the operating costs and buses associated with Fairfax Connector bus operations. Details on the County's various transportation programs and funding may be found in Volume 2 under the following Funds:

- 30000, Metro Operations and Construction;
- 30040, Contributed Roadway Improvements;
- 30050, Transportation Improvements;
- 40000, County Transit Systems;

- 40010, County and Regional Transportation Projects;
- 40110 and 40120, Dulles Rail Phases 1 and 2 Transportation Improvement Districts;
- 40125, Metrorail Parking System Pledged Revenues;
- 40180, Tysons Service District;
- 40190, Reston Service District;
- 50000, Federal and State Grants; and
- 70000, Route 28 Tax District

Strategic Initiatives

FCDOT is involved in several long-term initiatives that will transform the County's transportation system, improve mobility and access, and promote economic opportunity, as well as support other priority areas in the County's strategic plan. At nearly $6.0 billion, the Silver Line Metrorail Project, led by the Metropolitan Washington Airports Authority (MWAA) in conjunction with the Commonwealth of Virginia, Fairfax County, Loudoun County, and WMATA, is by far the largest and most visible. Upon completion, the project will extend the Metrorail system by 23 miles and 11 stations through Tysons and the Dulles Corridor. The project will more than double the number of Metrorail stations in the County, providing new mass transit services to the fastest growing corridor in the County and Northern Virginia.

The Silver Line is being constructed in two phases: on July 26, 2014, Phase I was completed and in operation, adding nearly 12 miles of track serving Tysons and Reston at Wiehle Avenue. Phase II reached substantial completion in late 2021, adding 11 miles of track continuing through the western part of the Dulles Corridor to Dulles International Airport and Route 772 in Loudoun County. The WMATA Board of Directors will determine the date to begin passenger service operations after Phase II undergoes significant testing.

As part of the Silver Line Phase II project, the County constructed two new parking garages, as well as kiss-and-ride lots, bus facilities, bike facilities, and pedestrian amenities at the Herndon Station and the Innovation Center Station. FCDOT will operate both garages, as well as maintain the new associated facilities. The Herndon Station garage was completed in April 2019, providing 1,950 parking spaces. The Innovation Center Station garage, with 2,032 spaces, was completed in spring 2020. To create a more walkable, bikeable, transit-friendly environment, the supporting infrastructure for the Innovation Center Station is being completed through a public-private partnership with Nugget Joint Venture, LLC's future mixed-use development.

In addition to the Silver Line, FCDOT is involved in other high-profile regional initiatives to improve mobility and reduce traffic congestion. In collaboration with the Virginia Department of Transportation (VDOT) and others, FCDOT provides input and technical support on the Transform I-66 Express Lanes and I-495 Next Express Lanes projects. Activities primarily include public outreach, planning and designing interchanges and parallel trail networks, assessing right-of-way and maintenance impacts, and addressing neighborhood impacts.

In terms of new transit options, FCDOT serves a leadership role in advancing the County's initial efforts to implement Bus Rapid Transit (BRT), a high-quality bus-based transit system with rail-like features providing faster, more reliable, and more convenient service than traditional bus operations. The Richmond Highway BRT project will be completed in two sections, from Huntington Metrorail Station to Gum Springs and from Gum Springs to Fort Belvoir. In FY 2018, the Board of Supervisors approved the Embark Richmond Highway Comprehensive Plan Amendment, including land use plans necessary to facilitate BRT along the corridor. In January 2022, after extensive analysis and documentation of environmental impacts, the project received environmental approval, a critical milestone prior to acquiring right-of-way. While preliminary engineering and design efforts are anticipated to continue through late 2023, FCDOT has begun developing urban street standards and refining the layout for the grids of streets located in and around future BRT stations, shaping the community for the foreseeable future.

In addition, FCDOT is partnering with NVTC and other jurisdictions to implement BRT along the Route 7 corridor, including assessing multimodal travel needs between Tysons and the City of Alexandria. NVTC has recommended approximately 11 miles of BRT service, primarily in dedicated lanes, between the Spring Hill Metrorail Station and Mark Center in Alexandria. To promote and improve access to transit, FCDOT completed a more detailed study of options to implement BRT along Route 7 between Spring Hill Metrorail Station and I-66, including evaluating routing alignments, station locations, and multimodal street cross-sections. On July 27, 2021, the Board of Supervisors approved a preferred alignment for Route 7 BRT in Tysons.

In other efforts to support the County's strategic goals, FCDOT evaluates the transportation impacts of proposed land use changes within the Comprehensive Plan. In FY 2021 and FY 2022, FCDOT evaluated the transportation impacts of proposed land use changes in the West Falls Church Metrorail Station area and the McLean Community Business Center. These efforts included labor-intensive land use analysis, civil engineering design reviews, traffic impact assessments, and negotiation among stakeholders to develop the best solutions in terms of future land use, transportation impacts and mitigation strategies, and community quality of life. In FY 2023, FCDOT will continue to be involved in evaluating land use nominations as part of the Site-Specific Plan Amendment process in the Mason, Lee, and Mount Vernon Districts, as well as evaluating the transportation impacts of proposed changes included in the Reston, Lorton, and Fairfax Center Area Comprehensive Plan Amendments.

At a more detailed level, FCDOT partners with other County agencies to improve efficiency and effectiveness in the land development process and respond strategically to development opportunities. FCDOT, the Department of Planning and Development, and Land Development Services, among other agencies, participate on multi-disciplinary teams reviewing land use applications and site plans which include high-density urban development, particularly in the Tysons Urban Core and Reston, as well as in Huntington and other areas along the Richmond Highway Corridor. During the process, FCDOT negotiates commitments from developers to implement Transportation Demand Management (TDM) strategies to reduce dependency on single-occupancy vehicles and create more multimodal environments. The projects underway in the Huntington area represent successful collaboration between FCDOT and other County agencies as proposed land use changes progress concurrently through the various stages of the land development process as the Richmond Highway BRT project is being designed. This collaborative approach will become increasingly critical in managing demand on the transportation network as the County continues shifting to high-intensity development in urban, transit-oriented areas.

From a long-term perspective, FCDOT is engaged in several analyses and studies that will shape the transportation network through 2040. For example, in FY 2021, FCDOT completed the Fairfax County and Franconia-Springfield Parkways Alternatives Analysis and Long-Term Planning Study, evaluating Comprehensive Plan recommendations for over 30 roadway miles. Using FCDOT's Traffic Forecasting Model to determine future network deficiencies, FCDOT developed potential mitigation strategies, solicited extensive public input, and proposed recommendations for the Board of Supervisors to consider including in the Comprehensive Plan. FCDOT will continue to evaluate options to replace the current Seven Corners interchange with a ring road in a phased approach, which involves extensive community input and coordination with the City of Falls Church and Arlington County. In addition, FCDOT will begin a study of multimodal transportation opportunities along Gallows Road from Annandale to Tysons, as well as two corridor assessments: Route 29 from

Waples Mill Road to the Fairfax County Parkway and Wiehle Avenue from Sunrise Valley to the Washington and Old Dominion Trail, the latter to enhance pedestrian, bicycle, and transit facilities. Each effort requires significant technical expertise and time to evaluate traffic conditions, develop mitigation strategies, and accurately forecast future traffic demand.

Transportation Priorities Plan

On January 28, 2014, the Board of Supervisors approved the FY 2015 – FY 2020 Transportation Priorities Plan (TPP) to improve the transportation network and prioritize use of limited resources. The TPP contained approximately 220 projects valued at over $1.4 billion, primarily funded by state and regional sources over the six-year period. In 2016, FCDOT initiated an update to the TPP for the FY 2018 – FY 2023 period to fully fund existing projects, new projects, and a reserve. However, in March 2018, the Virginia General Assembly approved a dedicated funding source for Metrorail capital improvements, diverting regional funding previously anticipated for these projects.

Due to reduced funding, as well as continually increasing transportation project costs, FCDOT was required to adjust schedules for projects already underway, defer and/or eliminate some projects, and was unable to add any new projects. On December 3, 2019, the Board of Supervisors approved the FY 2020 – FY 2025 TPP, totaling a little over $3.0 billion, including funding for roadway capital projects, such as widenings, extensions, interchanges, and spot/intersection improvements; bicycle, pedestrian, and transit improvement projects; and transit services. Since the Board approved the TPP, future transportation funding has become particularly challenging to forecast. Legislative changes from the 2020 Virginia General Assembly, the economic impact of the coronavirus pandemic, supply chain disruptions, and increasing project costs are anticipated to be offset by an increase in statewide transportation funding over the next five years due to the federal Infrastructure Investment and Jobs Act passed in November 2021. While the transportation fiscal forecast is brighter, the specific impact on Fairfax County transportation projects is unknown. Consequently, at this time, FCDOT does not have sufficient information to recommend significant new transportation projects be added to the TPP.

Transportation Projects

Despite uncertain future resources, FCDOT continues to coordinate and manage a large and complex project portfolio, comprising over 190 multimodal projects worth over $10.6 billion. In cooperative efforts with VDOT and the Department of Public Works and Environmental Services, in FY 2021, FCDOT completed 51 projects, including roadway, pedestrian and bicycle, and bus stop safety and shelter improvements. Completed roadway spot improvements include Route 123 and Jermantown Road, Braddock Road and Roberts Road, and Silverbrook Road at Southrun Road. Pedestrian and bicycle projects include Great Falls Street Walkway from the I-66 bridge to North West Street, Quander Road Walkway from West Potomac High School to Quander Elementary School, and the award-winning Scotts Run Trail. With the completion of 24 bus stop safety and shelter improvement projects in FY 2021, FCDOT has ensured that transit riders at over 700 bus stops throughout the County now have a safer and more comfortable place to wait as compared to a decade earlier.

Although the list of transportation projects completed or underway across Fairfax County is long, two completed projects deserve special mention. In FY 2021, the Mid-Atlantic chapter of the American Public Works Association named Scotts Run Trail the Project of the Year for transportation projects costing less than $5.0 million. Compliant with the Americans with Disabilities Act, the Scotts Run Trail includes a half-mile of eight-foot-wide asphalt pedestrian trail and two pedestrian bridges over Scotts Run providing direct access to the McLean Metrorail Station and new opportunities for active transportation inside the developing Tysons urban setting. In addition, the American Society of Highway Engineers named the Jones Branch Connector, a joint effort between FCDOT and VDOT, the 2021 National Project of the Year. Completed in spring 2020, the project includes a half-mile of new road and bridges across the Beltway from Jones Branch Drive to Route 123 in Tysons with four travel lanes, two bicycle lanes, and lighted sidewalks linking the Tysons East and Central areas and providing new access to the 495 Express Lanes and McLean Metrorail Station. The project is estimated to pull 21,000 vehicles a day from local intersections, increasing to 32,000 by 2040 as business and residential redevelopment expands in Tysons.

Traffic Mitigation and Parking Management Programs

Over the last decade, traffic across Fairfax County has become increasingly congested. To identify alternative routes, drivers rely on wayfinding applications, such as WAZE, resulting in increased cut-through traffic and speeding in residential neighborhoods, particularly near interstates and arterial roads. To improve safety and neighborhood livability, FCDOT administers several residential traffic mitigation programs, such as the Cut-Through Mitigation, Traffic Calming, Through Truck Restriction, Additional $200 Fine for Speeding, and Watch for Children programs. FCDOT collects and analyzes data, conducts community outreach, and coordinates with relevant parties to identify the best option for each community's unique traffic concern.

In a related effort to improve neighborhood livability, FCDOT administers the Residential Permit Parking District and Community Parking District programs to manage parking, primarily in neighborhoods negatively impacted by significant numbers of commuters and/or students parking on residential streets. Managing parking in residential areas through these programs ensures that street parking is readily available for residents.

While parking availability affects residential quality of life, it also affects economic vitality. Current redevelopment plans, especially in urban areas such as Tysons and Reston, among others, envision higher-density, mixed-use, transit-oriented development. Economic success of these redevelopment efforts depends heavily on street-level retail economic viability and thus, new parking management solutions. FCDOT completed an on-street parking management study in the Tysons Urban Center and Reston Transit Station Area in Spring 2021. The study included managed curbside parking recommendations, such as paid (metered) parking, to prevent Metrorail commuters, residents of area multifamily housing, and commercial drivers from using spaces in front of street-level businesses for long-term parking. The study also included options for increasing turnover in such spaces to reduce traffic congestion and vehicle emissions due to vehicles circling the block to find available on-street parking. Redevelopment plans in other areas also include new public grid streets with on-street parking where managed curbside parking solutions may be required. FCDOT is developing an implementation plan for study recommendations, such as paid parking zones, timed parking zones, and passenger pickup/drop-off zones.

Public Transit and Other Transportation Alternatives

FCDOT manages the Fairfax Connector bus system, the largest local bus system in the Northern Virginia region. With a fleet of 346 buses and services provided by a private contractor, Fairfax Connector operates 100 routes daily, serving 12 Metrorail stations, five VRE commuter rail stations, and several County-owned transit centers. Prior to the beginning of the coronavirus pandemic in March 2020, Fairfax Connector transported approximately 30,000 passengers per day. In addition to a significant decrease in ridership, the pandemic triggered significant changes in Fairfax Connector service levels and safety protocols. To continue providing vital transit services to essential workers and comply with public health guidance, Fairfax Connector strategically reduced service levels, as well as implemented rear-door boarding and suspended fare collection to minimize contact between passengers and drivers.

After statewide restrictions were lifted, Fairfax Connector restored service to previous levels on August 29, 2020. By installing polycarbonate driver shields to protect both drivers and passengers, Fairfax Connector was able to safely resume front-door boarding and fare collection on January 4, 2021. As of September 2021, Fairfax Connector ridership has returned to approximately 65 percent and nearly 80 percent of pre-pandemic levels on weekdays and weekends, respectively. Despite high vaccination rates in the service area and federally mandated safety measures implemented on Fairfax Connector buses, FCDOT anticipates reduced ridership through FY 2023, in part due to continued telework well above pre-pandemic levels.

Aside from the pandemic, FCDOT seeks to continually respond to passenger needs, improving mobility and access to transit. With funding from NVTC, Fairfax Connector provides express bus service on four routes using managed High Occupancy Toll (HOT) lanes: Routes 699, 698, and 697 along I-66 and Route 396 along I-395. In December 2017, Route 699 began passenger service, providing a direct link between the Fairfax County Government Center and downtown D.C. As of November 2021, Route 699 has provided over 267,350 passenger trips since route inception. In January 2019, Route 698 began passenger service, providing a direct link from the Vienna Metrorail Station to the Pentagon. As of November 2021, Route 698 has provided over 97,610 passenger trips since route inception. In January 2020, Route 396 began passenger service along the I-395 corridor, improving connectivity from Springfield to the Pentagon. As of November 2021, Route 396 has provided over 29,330 trips since route inception. Subsequently, in August 2020, Route 697 began passenger service between the Stringfellow Road Park-and-Ride Lot and L'Enfant Plaza. As of November 2021, Route 697 has provided nearly 7,940 passenger trips since inception. While express route ridership since route inception reflects a significant decrease, primarily due to suspending service on these routes between April-August 2020 and continued telework well above pre-pandemic levels, ridership has steadily increased since January 2021.

In FY 2022, to further improve system efficiency and reliability, FCDOT also adjusted existing Routes 171, 462, and 467, and discontinued Route 422. In addition, FCDOT assumed operations of five Metrobus routes serving the following corridors: Highway 123 to Langley; Highway 7 between Tysons and East Falls Church Metrorail Station; Annandale Road to East Falls Church Metrorail Station; and Little River Turnpike to the Pentagon along I-395.

To improve operational efficiency, maximize resources, and attract riders, Fairfax Connector initiated a route optimization planning process. The planning process involves not only analyzing routes and ridership and conducting robust public outreach, but also researching innovative mobility options such as Transportation Network Company (TNC) partnerships, mobility as a service, and microtransit, focusing on services to major Metrorail stations and activity centers. Initial route optimization efforts began in the Franconia-Springfield and Reston-Herndon areas, later expanding to the Centreville-Chantilly-Vienna and Tysons areas. The Reston-Herndon modifications will be implemented concurrent with opening Phase II of the Silver Line. Lastly, FCDOT will launch route optimization efforts in the Huntington area as part of the larger Richmond Highway BRT project.

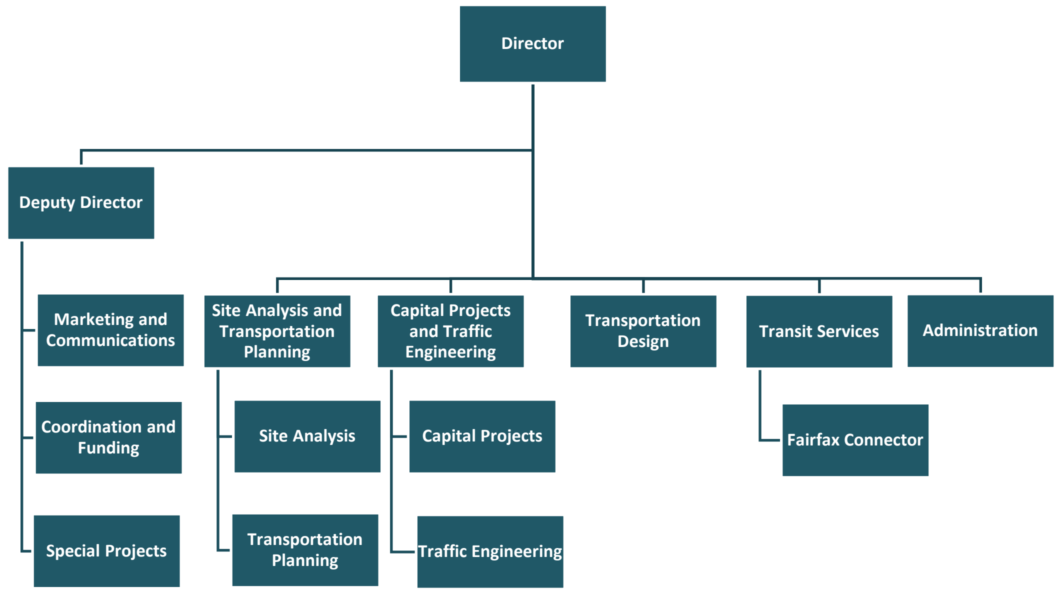
To promote transit as a life-long transportation option, improve access to educational, recreational, and economic opportunities, and support self-sufficiency, FCDOT administers the Free Student Bus Pass Program. The program provides free access to Fairfax Connector and City of Fairfax CUE service from 5:00 a.m. to 10:00 p.m., seven days a week, year-round to Fairfax County middle and high school students. From September 2015 through February 2020, the program grew steadily, providing over 1.8 million student passenger trips, an average of 44,000 per month or nearly seven percent of all Fairfax Connector passenger trips. In Fall 2018, the Free Student Bus Pass Program was expanded to include a pilot with WMATA providing free access on select Northern Virginia Metrobus routes for Justice High School students. Pilot program participation also grew steadily, providing approximately 69,000 Metrobus trips to Justice High School students from September 2018 through February 2020.

At the beginning of the coronavirus pandemic in March 2020, however, Fairfax County Public Schools (FCPS) cancelled in-person instruction, with only a small cohort of students returning to in-person instruction in Spring 2021. At the beginning of the 2021-2022 school year, FCPS students returned to in-person instruction five days per week. As of December 2021, the Free Student Bus Pass Program has provided middle and high school students over 2.0 million passenger trips, as well as provided Justice High School students over 100,000 passenger trips. While impressive, the actual number of student passenger trips is anticipated to be underreported, due to lack of data from April to December 2020 when fare collection was suspended to allow rear-door boarding, minimizing contact to protect public health and mitigate the spread of coronavirus. In a strategic effort to maximize resources and promote transit, in October 2021, the Board of Supervisors voted to expand the Metrobus pilot to four additional schools: Annandale, Falls Church, and Marshall High Schools, as well as Davis Center which serves students with developmental disabilities on the Marshall High School campus. FCDOT anticipates launching expanded Metrobus service to all four schools by the beginning of the 2022-2023 school year.

To promote other transportation alternatives, the Board of Supervisors authorized $536.0 million in high-priority bicycle and pedestrian improvement projects through FY 2025, including construction of facilities in high-priority areas. In response to an October 2021 Board Matter, FCDOT developed and prioritized a list of additional projects totaling over $100.0 million. As part of the *FY 2022 Mid-Year Review,* the Board approved $5.0 million in new funding as an initial deposit, anticipating that a portion of future year-end balances beginning in FY 2023 will be reserved to support these projects. FCDOT's Active Transportation Program oversees many of these projects and manages complementary programs to support active transportation, such as Capital Bikeshare. In October 2016, FCDOT launched Capital Bikeshare in Reston and Tysons, later adding new stations to expand service in these areas. In May 2019, FCDOT implemented Capital Bikeshare in West Falls Church and Vienna-Merrifield. As of FY 2022, FCDOT manages 54 stations across four primary areas in Fairfax County, with plans to expand in the Providence District and at new Silver Line Metrorail stations in FY 2023 and beyond.

To promote TDM strategies, such as teleworking, biking, ridesharing, and using public transit as alternatives to single-occupancy vehicles, FCDOT administers the Fairfax County Commuter Services Program (FCCS). FCCS partners with and offers incentives to major employers, developers, and multi-family residential complexes to encourage alternative commuting options. In response to the coronavirus pandemic and resulting change in commuting patterns, FCCS provided continuity of operations support to more than 1,600 employers and multi-family residential communities, benefitting more than half a million employees working in Fairfax County.

Organizational Chart



Staff associated with the above divisions is reflected here, in the General Fund Department of Transportation, as well as in Fund 40010, County and Regional Transportation Projects (Volume 2).

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$9,825,978	$10,446,929	$10,612,206	$11,928,144
Operating Expenses	790,342	468,337	1,471,277	798,176
Subtotal	**$10,616,320**	**$10,915,266**	**$12,083,483**	**$12,726,320**
Less:				
Recovered Costs	($2,012,275)	($1,827,837)	($1,889,614)	($2,059,706)
Total Expenditures	**$8,604,045**	**$9,087,429**	**$10,193,869**	**$10,666,614**
Income:				
Bicycle Locker Rentals	$770	$6,460	$6,460	$6,589
Proposed Vacation Fees	1,200	400	400	400
Restricted Parking Fees	650	2,080	2,080	2,080
Total Income	**$2,620**	**$8,940**	**$8,940**	**$9,069**
NET COST TO THE COUNTY	**$8,601,425**	**$9,078,489**	**$10,184,929**	**$10,657,545**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	125 / 125	125 / 125	125 / 125	130 / 130

This department has 6/5.5 FTE Grant Positions in Fund 50000, Federal-State Grant Fund.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$832,750**

An increase of $832,750 in Personnel Services includes $418,923 for a 4.01 percent market rate adjustment (MRA) for all employees and $153,872 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. In addition, $259,955 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Fairfax Connector Safety and Asset Coordination Positions **$190,086**

An increase of 2/2.0 FTE new positions and $190,086, including $185,086 in Personnel Services and $5,000 in Operating Expenses, is included to provide additional capacity for safety coordination, fleet asset management, and compliance with Federal Transit Administration requirements for Fairfax Connector and planned Embark Richmond Highway service. It should be noted that an increase of $95,690 in Benefits funding is included in Agency 89, Employee Benefits, for a total of $285,776 in FY 2023.

Diversity, Equity and Inclusion Manager **$94,043**

An increase of 1/1.0 FTE new position and $94,043, including $92,043 in Personnel Services and $2,000 in Operating Expenses, is included for capacity to enhance the agency's ability to advance equity through planning, project implementation, community engagement, communication, recruitment, and training. It should be noted that an increase of $47,845 in Benefits funding is included in Agency 89, Employee Benefits, for a total of $141,888 in FY 2023.

Active Transportation Program Positions **$210,967**

An increase of 2/2.0 FTE new positions and $210,967, including $140,967 in Personnel Services and $70,000 in Operating Expenses, are added to the Active Transportation group, which is responsible for bicycle, pedestrian and micro-mobility programs. The additional positions will expand capacity for review of land use applications and field reviews in support of ongoing investments in Active Transportation projects. It should be noted that an increase of $72,880 in Benefits funding is included in Agency 89, Employee Benefits, for a total of $283,847 in FY 2023.

Supplemental Mowing Cycle **$250,000**

An increase of $250,000 in Operating Expenses is included to contract an additional annual mowing cycle from VDOT for state-maintained medians and rights-of-way. Additional mowing addresses safety and aesthetic concerns associated with tall grass along roads throughout the County.

Department of Vehicle Services Charges **$1,339**

An increase of $1,339 in Department of Vehicle Services charges is based on anticipated billings for maintenance and operating-related charges.

Student Bus Program Coordinator **$0**

A net-zero adjustment is required for ongoing baseline funding for the Student Bus Program coordinator created as part of the *FY 2021 Carryover Review.* Funding of $81,869, including $80,369 for Personnel Services and $1,500 for Operating Expenses are included. An additional cost of $39,758 in Benefits expenses is included in Agency 89, Employee Benefits, for a total cost of $121,627. These costs will be fully recovered from Fund 40000, County Transit Systems, resulting in no net cost to the General Fund.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$1,106,440**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $1,106,440, including $105,000 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The Board also approved $250,000 to contract an additional mowing cycle from VDOT. The remaining amount of $751,440 is due to encumbered carryover related to contracted studies and consulting; WMATA Smart Benefits program support; purchase of Yield to Pedestrian Signs; Rectangular Rapid Flashing Beacon maintenance; contracted Virginia Department of Transportation (VDOT) mowing; and training and recruitment requirements.

Student Bus Program Coordinator **$0**

As part of the *FY 2021 Carryover Review,* the Board of Supervisors approved the creation of 1/1.0 FTE new position to provide full-time support for the Student Bus Pass Program, which provides opportunities for Fairfax County High School and Middle School students to ride Fairfax Connector and the City of Fairfax CUE bus for free as well as a pilot program with Metro Bus. Funding of $61,777, including $60,277 for Personnel Services and $1,500 for Operating Expenses for partial-year funding are included. An additional partial-year cost of $29,819 in Benefits expenses is included in Agency 89, Employee Benefits, for a total cost of $91,596. These costs will be fully recovered from Fund 40000, County Transit Systems, resulting in no net cost to the General Fund.

Position Adjustment **$0**

In order to make best use of available resources, 1/1.0 FTE position was transferred from Agency 40, Department of Transportation, to Fund 40010, County and Regional Transportation Projects, in FY 2022.

Cost Centers

The four cost centers in the Department of Transportation are: Administration, Coordination, Funding and Special Projects; Site Analysis and Transportation Planning; Capital Projects, Traffic Engineering and Transportation Design; and Transit Services. Working together, all FCDOT team members seek to fulfill the agency mission and carry out the key initiatives of the department.

Administration, Coordination, Funding and Special Projects

This cost center, which includes the Director and the Deputy Director, provides leadership, strategic planning, coordination, administrative, and other business support to FCDOT. In addition, it includes the Special Projects Section which coordinates with MWAA, the Commonwealth of Virginia, Loudoun County, WMATA, NVTA, and other Fairfax County agencies on the Metrorail Silver Line, Transform I-66 Express Lanes and I-495 Next Express Lanes projects.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$2,551,803	$1,623,460	$1,890,183	$1,834,295
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	28 / 28	28 / 28	27 / 27	28 / 28

Site Analysis and Transportation Planning

The Site Analysis and Transportation Planning cost center is primarily responsible for shaping Fairfax County's transportation plan. Staff evaluate the transportation impacts of proposed land use changes within the Comprehensive Plan, develop multimodal transportation plans, and negotiate commitments from developers to implement Transportation Demand Management (TDM) strategies. These efforts mitigate the impact of land use changes on the transportation system, reducing dependency on single-occupancy vehicles and creating more multimodal environments for those who live, work, travel, and do business in Fairfax County.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$2,045,806	$2,557,745	$2,724,745	$2,777,720
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	26 / 26	26 / 26	26 / 26	26 / 26

Capital Projects, Traffic Engineering and Transportation Design

The Capital Projects, Traffic Engineering and Transportation Design cost center primarily manages transportation capital projects and implements traffic mitigation and parking management programs. Staff follow capital projects from initial prioritization through scoping, preliminary and final design, land acquisition, construction, and, in some cases, after construction. Activities include developing project scopes, managing studies, reviewing preliminary and final engineering plans, performing right-of-way and environmental analyses, and reviewing and monitoring transportation capital projects. Staff coordinate and manage projects for facilities such as park-and-ride lots, transit transfer centers, roadway widenings, extensions, interchanges, spot/intersection improvements, bicycle and pedestrian improvements, and bus shelters and pads. Staff also administer residential traffic mitigation and parking management programs.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$1,868,919	$2,531,755	$3,008,620	$3,263,392
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	40 / 40	40 / 40	39 / 39	41 / 41

Transit Services

The Transit Services cost center is responsible for providing Fairfax Connector bus service. Transit Services is responsible primarily for: operations and capital project planning; contract management; fleet maintenance oversight; park-and-ride lots and transit centers management; IT systems implementation and management; quality assurance; communications; and customer service. Contracted service providers operate Fairfax Connector bus service, a telephone information center, and several transit stores. Funding to operate the Fairfax Connector is included in Fund 40000, County Transit Systems.

This cost center also includes the Marketing and Communications Section responsible for FCDOT's community outreach, marketing, and communications efforts, as well as the Fairfax County Commuter Services (FCCS) program. The FCCS program promotes TDM strategies, such as teleworking, biking, ridesharing, and using public transit, as alternatives to single-occupancy vehicles to reduce traffic congestion and air pollution.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$2,137,517	$2,374,469	$2,570,321	$2,791,207
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	31 / 31	31 / 31	33 / 33	35 / 35

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

ADMINISTRATION, COORDINATION, FUNDING AND SPECIAL PROJECTS – 28 Positions			
1	Director	1	Geographic Info. Spatial Analyst II
2	Transportation Division Chiefs	1	Geographic Info. Systems Tech.
1	Transportation Planner V	1	Management Analyst IV
3	Transportation Planners IV	1	Management Analyst III [+1]
4	Transportation Planners III	3	Financial Specialists II
3	Transportation Planners II	1	Administrative Associate
1	Business Analyst IV	1	Administrative Assistant V
1	Business Analyst III	2	Administrative Assistants IV
1	Network/Telecom Analyst II		
SITE ANALYSIS AND TRANSPORTATION PLANNING – 26 Positions			
1	Division Chief	9	Transportation Planners III
2	Transportation Planners V	10	Transportation Planners II
3	Transportation Planners IV	1	Transportation Planner I
CAPITAL PROJECTS, TRAFFIC ENGINEERING AND TRANSPORTATION DESIGN – 41 Positions			
2	Division Chiefs	2	Transportation Planners IV
3	Engineers V	7	Transportation Planners III
2	Engineers IV	4	Transportation Planners II [+1]
2	Senior Engineers III	1	Transportation Planner I
11	Engineers III	5	Planning Technicians II [+1]
1	Engineer Technician III	1	Administrative Assistant II
TRANSIT SERVICES – 35 Positions			
1	Division Chief	1	Communications Specialist III
1	Management Analyst IV	2	Communications Specialist II
2	Transportation Planners V	1	Information Officer II
4	Transportation Planners IV	2	Administrative Assistants III
11	Transportation Planners III [+2]	2	Administrative Assistants II
7	Transportation Planners II	1	Planning Aide
+	**Denotes New Position(s)**		

Performance Measurement Results

The Coordination and Funding Division researches and applies for federal, state, and regional grants to support the County's transportation needs. In FY 2021, the actual value of transportation grants awarded to Fairfax County was $226.0 million, an increase of $61.0 million over the estimate of $165.0 million or almost 37.0 percent. Due to the nature of transportation projects, especially shifting project schedules and cash flow requirements, federal, state, and regional transportation grant programs reflect significant variability between estimated versus actual awards in a fiscal year, as well as variability in actual awards from year to year. In addition, different funding opportunities across different grant award periods are available each year. For instance, Smart Scale, the Commonwealth's primary vehicle for funding large-scale transportation projects, and regional NVTA funding are each awarded every two years on an alternating basis (e.g., NVTA funds will be awarded in FY 2022 and Smart Scale funds in FY 2023). Due to these variables, it is challenging to predict how many grant funding opportunities and how much associated funding will be available in future years. Aside from any adjustments in federal transportation funding under the new Infrastructure Investment and Jobs Act, FCDOT does not anticipate significant opportunities for additional funding in FY 2023. However, FCDOT will pursue all relevant grant opportunities to meet the County's transportation needs.

The Site Analysis and Transportation Planning Division collaborates with developers to mitigate the impact of land development on the County's transportation system through Transportation Demand Management (TDM) programs, with developers reporting performance towards trip reduction goals annually. In FY 2021, 30 of 30 developments, or 100 percent, reported meeting their proffered trip reduction commitments, exceeding the 95 percent goal.

Notwithstanding the coronavirus pandemic's impact on commuting patterns from the latter part of FY 2020 through FY 2022, FCDOT anticipates similar performance in FY 2022 and FY 2023, even as more developments with TDM commitments submit annual reports for the first time. Data over the three previous fiscal years indicates that new developments are likely to meet their trip reduction goals since tenants are more likely to alter commuting habits when buildings are initially occupied, their travel paths and modes not well-established, and TDM programs focus marketing and outreach to influence new commuting habits. Since most of the developments reporting from FY 2019 through FY 2021 surpassed their TDM goals by more than five percent, it is unlikely that a significant number of tenants would change their commuting habits such that the developments would not meet their goals in FY 2022 and FY 2023.

The Transportation Design Division (TDD) manages transportation capital projects to meet the County's evolving transportation needs within constrained resources. To this end, TDD seeks to improve project development efficiency and effectiveness to meet industry standards for design costs as a percentage of total project costs by project type. Most transportation projects span multiple fiscal years with design costs typically incurred in the first few fiscal years and construction costs incurred in subsequent fiscal years. Based on the number of projects in the design versus construction phases in any given fiscal year, as well as project schedules and cash flow requirements, there may be significant variability between targets, estimates, and actuals in a fiscal year, as well as actuals from year to year.

In FY 2021, TDD did not achieve the goals for design costs as a percentage of total project costs for roadway projects. The actual percentage of roadway project design costs was 31.97 percent of total project costs, higher than the 9.0 percent estimate and the 12.5 percent industry standard. This result is primarily attributable to including design costs for the Richmond Highway Bus Rapid Transit (BRT) project for the first time in this measure. TDD anticipates improved roadway project performance in FY 2022 and FY 2023 as several roadway projects move into the construction phase, such as the Route 28 Widening, Giles Run Road/Laurel Hill Road reconstruction, and Burke Road realignment projects. However, meeting the 12.5 percent industry standard is unlikely until the Richmond Highway BRT project begins construction, anticipated in FY 2026.

In FY 2021, TDD met industry design cost standards for pedestrian/sidewalk/trail projects and bus stop safety improvements, but narrowly missed meeting the industry design cost standard for other projects. For pedestrian/sidewalk/trail projects, in FY 2021, design costs were 24.06 percent of total project costs, higher than the 20.0 percent estimate, but lower than the 25.0 percent industry standard. For bus stop safety improvements, in FY 2021, design costs were 18.4 percent of total project costs, lower than the 25.0 percent estimate and the 35.0 percent industry standard. Lastly, in FY 2021, the Rolling Road VRE parking lot expansion project was the only other project in the design phase. Consequently, other project design costs accounted for 22.47 percent of total project costs, slightly higher than the 20.0 percent estimate and industry standard.

Cumulative costs over the typical transportation capital project life span, (e.g., the beginning of the design phase through construction completion) by project type represent a more accurate measure of project development efficiency and effectiveness. For roadway improvements, the typical life span may be up to eight years; for pedestrian/sidewalk/trail projects, up to five years; bus stop safety improvements, up to three years; and other projects, up to five years. From FY 2014 through FY 2021, roadway project cumulative design costs represented 15.91 percent of total project costs, slightly above the 12.5 percent industry standard. From FY 2017 through FY 2021, pedestrian/sidewalk/trail project cumulative design costs were 25.74 percent, only slightly higher than the 25.0 percent industry standard. From FY 2019 through FY 2021, bus stop safety improvement cumulative design costs were 22.31 percent of total project costs, below the 35.0 percent industry standard. From FY 2017 through FY 2021, other project cumulative design costs were 18.47 percent of total project costs, also less than the 20.0 percent industry standard. In FY 2024, TDD anticipates updating objectives to align measures with the County's strategic plan, primarily to reflect how TDD contributes to improved mobility and transportation through a well-designed network of roads, sidewalks, and trails.

The Transit Services Division manages the Fairfax Connector which serves as a critical component of the regional transportation network by improving mobility, providing access to jobs, and promoting self-sufficiency. As evidenced during the coronavirus pandemic, the Fairfax Connector supported the region's efforts to maintain essential functions by providing vital transit services to front-line workers who rely on public transportation. However, similar to national and regional trends, the coronavirus pandemic continued to have a significant impact on ridership in FY 2021, with Fairfax Connector providing 4,566,013 passenger trips, a decrease of 2,217,099 or 32.6 percent from FY 2020. Despite the pandemic's impact on ridership, the number of complaints declined from 34 per 100,000 passenger trips in FY 2020 to 29 per 100,000 passenger trips in FY 2021, reflecting that the Fairfax Connector's continuing emphasis on customer satisfaction improves the ridership experience.

While the ongoing pandemic is anticipated to suppress ridership through FY 2023, as of September 2021, Fairfax Connector ridership has returned to approximately 65 percent and nearly 80 percent of pre-pandemic levels on weekdays and weekends, respectively. Based on high vaccination rates in the service area and federally mandated safety measures implemented on Fairfax Connector buses, FCDOT anticipates ridership of approximately 5,343,910 passenger trips in FY 2022, a 17.0 percent increase over FY 2021.

Due to the coronavirus pandemic and the resulting significant increase in telework, the Fairfax County Commuter Services (FCCS) program served 11,039 ridesharing applicants in FY 2021, a decrease of 6,612 or 37.46 percent. Despite significantly reduced numbers of employees needing to commute, FCCS continued to provide information regarding carpooling, vanpooling, teleworking, and transit. These program efforts contributed to a nearly 15 percent increase in the number of companies offering Employer TDM programs, from 352 in FY 2020 to 404 in FY 2021, with the two most popular programs being Best Workplaces for Commuters and Smart Benefits Plu$50. In FY 2022, the impacts of the coronavirus pandemic continue to be a significant factor affecting demand for ridesharing programs, transit options, and the number of employers offering or enhancing TDM programs, such as formal telework programs and flexible work schedule policies.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Administration, Coordination, Funding and Special Projects						
Grants awarded	20	13	13	10	13	13
Value of grants awarded (in millions)	$199.40	$164.78	$165.00	$226.00	$165.00	$165.00
Site Analysis and Transportation Planning						
Percentage of Developments Meeting Proffered TDM Goals	94.1%	100.0%	100.0%	96.6%	100.0%	100.0%
Capital Projects, Traffic Engineering and Transportation Design						
Roadway Improvements: Design Cost as a Percent of Total Cost	55.35%	28.93%	9.00%	31.97%	24.00%	17.00%
Roadway Improvements: Construction Cost as a Percent of Total Cost	26.38%	59.06%	85.00%	63.66%	60.00%	37.00%
Pedestrian/Sidewalk/Trail: Design Cost as a Percent of Total Cost	30.80%	19.74%	20.00%	24.06%	27.00%	25.00%
Pedestrian/Sidewalk/Trail: Construction Cost as a Percent of Total Cost	53.47%	70.75%	61.00%	58.47%	56.00%	59.00%
Bus Stop Safety/Shelter: Design Cost as a Percent of Total Cost	23.69%	25.37%	25.00%	18.40%	21.00%	24.00%
Bus Stop Safety/Shelter: Construction Cost as a Percent of Total Cost	67.52%	64.82%	65.00%	76.46%	74.00%	69.00%
Other/Miscellaneous Projects: Design Cost as a Percent of Total Cost	0.34%	20.26%	20.00%	22.47%	22.00%	22.00%
Other/Miscellaneous Projects: Construction Cost as a Percent of Total Cost	84.30%	78.84%	79.00%	72.74%	74.00%	74.00%
Transit Services						
Percent change in Fairfax Connector passenger trips	0.3%	(18.6%)	(10.1%)	(32.6%)	17.0%	32.9%
Percent change in Ridesources applicants assisted	5.0%	11.9%	0.0%	(37.5%)	2.0%	2.0%
Percent change in companies implementing new Transportation Demand Management (TDM) programs	21.8%	1.7%	2.8%	14.8%	2.5%	2.5%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

Fund 30000: Metro Operations and Construction

Focus

Fund 30000, Metro Operations and Construction, contains the funds provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) FY 2023 operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 117-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrorail, Metrobus, and MetroAccess systems.

The WMATA Board of Directors are expected to adopt the FY 2023 Operating Budget and FY 2023-2028 Capital Improvement Program on March 24, 2022. Significant adjustments to WMATA's FY 2023 Operating Budget are not anticipated, as existing federal funds providing COVID-19 related relief have already been programmed. Any adjustments to the County's FY 2023 operating subsidy requirement will be incorporated as part of the *FY 2022 Carryover Review*.

Projected operating and capital requirements for the County's FY 2023 Metro subsidy totals $210,723,585. The County's portion of the total WMATA budget is determined using several formulas that include factors such as jurisdiction of residence of passengers, number of stations located in a jurisdiction, the amount of service in a jurisdiction, the jurisdiction's population, and the jurisdiction's population density. The County meets its Metro subsidy through a General Fund transfer, General Obligation bonds, applied State Aid, Gas Tax receipts, and interest earnings on State Aid balances. State Aid and Gas Tax balances are held and disbursed to Metro by the Northern Virginia Transportation Commission (NVTC).

The County's FY 2023 operating contribution of $163.1 million is a 7.2 percent increase over the $152.1 million subsidy included in WMATA's FY 2022 Adjusted Budget. The increase in operating contribution assumes inflationary adjustments for all operational categories (e.g., Bus, Rail and Paratransit services) including the opening of Silver Line Phase 2 Metrorail service. In addition, Fund 30000 supports a transfer out of $3.4 million to Fund 40000, County Transit Systems. These numbers are subject to change based on review by the Metro Board of Directors and potential subsequent revisions to jurisdictional operating subsidy requirements. The County will incorporate its final WMATA FY 2023 operating subsidy as part of the *FY 2022 Carryover Review* Process.

The total operational requirements of $163.1 million and the $3.4 million for County Transit requirements are funded through the following sources: a FY 2023 General Fund transfer of $47.4 million, $107.1 million in applied State Aid, and $12.0 million in applied Gas Tax Receipts.

For FY 2023, the County has a $47.6 million capital requirement to Metro, which is offset by $42.0 million in General Obligation Transportation Bonds and $5.6 million in General Fund monies to address the County's share of debt service for bonds that WMATA issued.

In 2018, the Virginia General Assembly passed legislation to provide for annual dedicated funding sources to Metro to address long term capital needs. Revenue sources previously dedicated to the Northern Virginia Transportation Authority for the Transient Occupancy Tax and Grantor's Tax, in addition to redirecting two statewide revenue sources (state recordation tax currently used to pay bonds from the Northern Virginia Transportation District Fund and motor vehicle rental tax revenues), have been redirected to Metro. Also, a price floor on the regional gas tax was established to provide further dedicated funds to Metro.

In prior fiscal years, a portion of Metro funding increases have been accommodated by maximizing one-time available balances in State Aid to the County held at NVTC, which have been drawn down. As a result, General Fund support is required to meet FY 2023 expenditure requirements. For FY 2023, $53.0 million in General Fund support is provided, including a transfer of $47.4 million for operating expenses and $5.6 million applied to debt service.

Pandemic Response and Impact

In response to the recent resurgence of COVID-19 (Omicron) and ongoing driver shortages, Metrorail, Metrobus, and MetroAccess have reduced levels of service to continue to provide essential trips while mitigating public health concerns. Consequently, Metro continues to experience a significant drop in ridership. For FY 2023, WMATA is projecting ridership levels across all modes at 53 percent of the pre-pandemic level.

Metro plans to use $715.8 million in financial support from the American Rescue Plan toward its FY 2023 Operating Budget. These funds will allow Metro to continue to operate at the current level of service to support expected ridership growth, support safety-critical repairs and service reliability improvements. County staff continue to monitor the economic impacts of the pandemic on state transportation revenues, such as gas tax, and local transportation revenues and their ability to meet ongoing regional transit requirements.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Metro Annual Operating Requirements **($13,894,408)**

The projected FY 2023 subsidy requirement for WMATA Operating Expenses totals $163,105,592, a decrease of $13,894,408, or 7.8 percent, from the FY 2022 Adopted Budget Plan, based on estimated funding requirements. It should be noted that the decrease is attributable to revisions in WMATA's FY 2022 operating budget resulting from the receipt of federal stimulus funds which were received following the approval of the County's FY 2022 Adopted Budget Plan. As a result of the additional federal funding, the County's FY 2022 subsidy requirement was reduced from $177.0 million to $152.1 million.

Metro Capital Requirements **$2,781**

Projected FY 2023 Capital Construction expenditures total $47,617,993, an increase of $2,781, essentially unchanged over the FY 2022 Adopted Budget Plan. This funding supports the acquisition of facilities, equipment, rail cars, and buses and provides for general infrastructure needs of the Metro system. It also funds debt service on the County's share of Metro bonds sold in FY 2018.

General Fund Transfer
The FY 2023 General Fund Transfer to Fund 30000, Metro Operations and Construction is increased $9,095,846 over the *FY 2022 Revised Budget Plan*, which includes the reduced County subsidy requirements based on the receipt of federal stimulus funds. This increase is primarily attributable to the $11.0 million Operating Subsidy requirement increase in FY 2023, partially offset by the projection of increased Gas Tax revenues.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$0**
FY 2022 expenditures remain unchanged from the FY 2022 Adopted Budget Plan. However, updated information was provided regarding federal stimulus funding and its impact on the County's Operating Subsidy to Metro and the County Connector Transit system. Going into the FY 2022 budget development process, Metro faced continuing challenges stemming from the pandemic, including uncertainty about fare revenue, the availability of federal stimulus support beyond December 2020, and feasible levels of service. With conservative assumptions for these variables, Metro's preliminary FY 2022 operating subsidy for Fairfax County was $177.0 million. On June 10, 2021, the Metro Board revised their FY 2022 Operating budget to reflect the receipt of American Rescue Plan Act (ARPA) funding, changes to the level of service, including an adjustment to the start of Silver Line Phase 2 revenue service, revised fare revenue estimates, and lower operating requirements from local jurisdictions. Under Metro's FY 2022 Adjusted Budget, the County's required operating subsidy was revised to $152.1 million. The County was then able to reduce previously programmed state aid by $24.9 million from its FY 2022 operating subsidy.

Performance Measurement Results

Metrobus and Metrorail ridership continued to decline in FY 2021 and remain below pre-pandemic levels. While WMATA is projecting some increases in Metrobus ridership, the forecast for FY 2023 remains below "normal" levels of service for much of the year.

COVID-19 concerns and changes in travel patterns associated with the pandemic continue to impact ridership. However, partial rail line shutdowns for platform maintenance, normal systemwide maintenance, and an increase in teleworking have also contributed to reductions in ridership.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Metrobus						
Percent change in Fairfax County trips	15.3%	(25.2%)	(13.1%)	(29.9%)	37.4%	10.0%
Metrorail						
Percent change in Fairfax County ridership	(8.5%)	0.0%	(80.9%)	(85.1%)	42.3%	8.6%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$279,072**	**$0**	**$1,018,329**	**$0**
Revenue:				
Revenue Applied to Operating Expenses:				
State Aid	$83,313,781	$118,942,208	$107,053,200	$107,088,072
Gas Tax Revenue	7,522,364	18,000,000	10,000,000	12,000,000
Interest on NVTC Balances	300,000	5,000,000	0	0
Subtotal - State/Gas Revenue, Operating	**$91,136,145**	**$141,942,208**	**$117,053,200**	**$119,088,072**
Revenue Applied to Capital Expenses:				
State Aid Applied to Metro Capital	$0	$2,154	$2,154	$0
Subtotal - State/Gas Revenue, Capital	**$0**	**$2,154**	**$2,154**	**$0**
County Revenue:				
County Bond Sales[1]	$42,000,000	$42,000,000	$40,981,671	$42,000,000
Subtotal - County Revenue	**$42,000,000**	**$42,000,000**	**$40,981,671**	**$42,000,000**
Total Revenue	**$133,136,145**	**$183,944,362**	**$158,037,025**	**$161,088,072**
Transfers In:				
General Fund (10001)	$38,337,366	$38,337,366	$38,337,366	$47,428,277
General Fund Applied to Debt Service (10001)	5,613,058	5,613,058	5,613,058	5,617,993
Contributed Roadway Improvements (30040)[2]	181,732	0	0	0
Total Transfers In	**$44,132,156**	**$43,950,424**	**$43,950,424**	**$53,046,270**
Total Available	**$177,547,373**	**$227,894,786**	**$203,005,778**	**$214,134,342**
Expenditures:				
Operating Expenditures				
Bus Operating Subsidy[3]	$56,893,780	$65,490,000	$56,281,067	$60,349,069
Rail Operating Subsidy	75,705,980	88,500,000	76,055,496	81,552,796
ADA Paratransit - Metro	20,187,546	23,010,000	19,774,429	21,203,727
Subtotal - Operating Expenditures	**$152,787,306**	**$177,000,000**	**$152,110,992**	**$163,105,592**
WMATA CARES Credit	($26,262,080)	$0	$0	$0
Operating Subsidy - Credit Applied	**$126,525,226**	**$177,000,000**	**$152,110,992**	**$163,105,592**
Capital Construction Expenditures				
Metro Capital	$41,237,323	$42,000,000	$42,000,000	$42,000,000
Metro Capital Debt Service	5,613,058	5,615,212	5,615,212	5,617,993
Total County Capital Construction Subsidy	**$46,850,381**	**$47,615,212**	**$47,615,212**	**$47,617,993**
Total Operating and Capital Subsidy	**$173,375,607**	**$224,615,212**	**$199,726,204**	**$210,723,585**
Applied Support				
Applied NVTC State Aid and Gas Tax to Operating	($90,836,145)	($136,942,208)	($117,053,200)	($119,088,072)
Applied Interest at NVTC to Operating	(300,000)	(5,000,000)	0	0
Applied NVTC State Aid and Gas Tax to Capital	0	(2,154)	(2,154)	0
Total Expenditures, County	**$82,239,462**	**$82,670,850**	**$82,670,850**	**$91,635,513**

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Transfers Out:				
County Transit Systems (40000)	$3,153,437	$3,279,574	$3,279,574	$3,410,757
Total Transfers Out	**$3,153,437**	**$3,279,574**	**$3,279,574**	**$3,410,757**
Total Disbursements, NVTC and County	**$176,529,044**	**$227,894,786**	**$203,005,778**	**$214,134,342**
Ending Balance[4]	**$1,018,329**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. In January 2022, an amount of $36.86 million was sold (Series 2022A) from the 2020 Transportation bond. The ending authorized but unissued balance from the 2020 Transportation bond is $106.24 million.

[2] For FY 2022, the transfer from Fund 30040, Contributed Roadway Improvements, is directed to Fund 40000, County Transit Systems, to support shuttle bus service in the Franconia-Springfield area. The transfer is based on actual receipts in the previous fiscal year and may fluctuate as proffer revenue changes. This bus service was previously provided as a WMATA route and these funds were transferred to Fund 30000, Metro Operations and Construction. Beginning in FY 2022, Fairfax Connector will operate the service and receive the contributions.

[3] Prior to FY 2022, expenditures for the Bus Operating Subsidy included annual support of the Springfield Circulator service. Beginning in FY 2022, this service is operated by Fairfax Connector and the expenditures are budgeted in Fund 40000, County Transit Systems.

[4] The ending balance in Fund 30000, Metro Operations and Construction, varies from year to year and is primarily related to differences between the preliminary budget presented by the WMATA General Manager and WMATA's Adopted Budget, and capital expenditures.

Fund 30040: Contributed Roadway Improvements

Focus

Fund 30040, Contributed Roadway Improvements, was created specifically to account for proffered developer contributions received for roadway and transportation improvements throughout the County. Developer contributions are based on the developer rate schedule for road improvements in the Centreville, Fairfax Center, Reston, and Tysons area, as well as Tysons Grid of Streets Contributions and Tysons-Wide Developer Contributions. These Tysons area contributions will address the traffic impact of new development associated with growth resulting from the Board's adoption of a new Comprehensive Plan for Tysons. The rate schedule is revised periodically by the Board of Supervisors based on the Consumer Price Index.

The County has accepted responsibility for the operations of the Transportation Association of Greater Springfield (TAGS); therefore, in FY 2023, $134,000 in proffer revenue will be transferred to Fund 40000, County Transit Systems. The transfer amount is based on FY 2021 actual monthly payments received from TAGS. This funding supports shuttle bus service in the area of the Franconia/Springfield Metrorail Station.

No project funding has been included in Fund 30040 in FY 2023. Project funding will be appropriated at the fiscal year-end, consistent with the level of developer proffer revenue received during the fiscal year. This approach reflects conservative project budgeting, recognizing that significant fluctuations can occur from year to year in the pace of development with a resulting impact on proffer contributions. In FY 2023, work will continue on existing and previously funded projects using project balances. Proffer contributions are typically accumulated over several years until a sufficient level of revenue support is achieved for a major improvement. In addition, project expenditures cannot begin until the terms of the proffer contribution are met. Pooled interest will also be appropriated at year-end.

A separate reserve project exists for each area for which contributions are received. These reserve projects are described below. As specific roadway improvement projects are identified that conform to the appropriate funding parameters within each of these areas, funding is dedicated to the improvements.

- **Centreville Developer Contributions** - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. On March 23, 2021, the Board of Supervisors revised the developer rates for road improvements in the Centreville area from $6.97 to $7.07 per gross square foot of non-residential building structure and from $2,754 to $2,793 per residential dwelling unit.

- **Countywide Developer Contributions** - This project was created to serve as a source of funding for contributions received for roadway improvements throughout the County. Funds are dedicated for specific improvements when required. Many different projects throughout the County are supported by this funding within the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.

- **<u>Fairfax Center (Route 50/I-66) Developer Contributions</u> -** Commitments from developers in the Fairfax Center area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. On March 23, 2021, the Board of Supervisors revised the developer rates for road improvements in the Fairfax Center area from $6.49 to $6.58 per gross square foot of non-residential building structure and from $1,437 to $1,457 per residential dwelling unit. Ten percent of the developer's contribution is paid to the County at the time of the site plan approval. The balance of the amount due is paid as occupancy permits are issued. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments.

- **<u>Reston Road Fund Developer Contributions</u> -** Commitments from developers in the Reston area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. On March 23, 2021, the Board of Supervisors revised the developer rates for road improvements for the Reston Road Fund from $10.24 to $10.38 per square foot of non-residential building structure and from $2,237 to $2,269 per residential dwelling unit.

- **<u>Tysons Developer Contributions</u> -** This project accounts for private sector contributions received for the Tysons area for zoning cases and rates of contributions vary by case. On March 23, 2021, the Board of Supervisors revised the developer rates for road improvements in the Tysons area from $4.77 to $4.84 per gross square foot of non-residential building structure and from $1,059 to $1,074 per residential dwelling unit.

- **<u>Tysons Grid of Streets Developer Contributions</u> -** This project accounts for private sector contributions received for Grid of Streets improvements within the Tysons Urban Area. On March 23, 2021, the Board of Supervisors revised the developer rates for road improvements for the Tysons Grid of Streets from $7.35 to $7.45 per square foot of non-residential building structure and from $1,142 to $1,158 per residential dwelling unit. The contributions are to be paid in stages, with 25 percent prior to site plan approval and the remaining 75 percent before building permits are issued. Developers may elect to construct the transportation improvements outlined in the guidelines in lieu of cash contributions, as negotiated in individual proffer agreements.

- **<u>Tysons-Wide Developer Contributions</u>** - This project accounts for private sector contributions received for Tysons-Wide transportation improvements. Funding in this project is for improvements outlined in the Tysons Comprehensive Plan Amendment approved by the Board of Supervisors on December 4, 2012. On March 23, 2021, the Board of Supervisors revised the developer rates for road improvements for the Tysons-wide area from $6.44 to $6.53 per gross square foot of non-residential building structure and from $1,142 to $1,158 per residential dwelling unit.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$48,340,654**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $48,340,654 due to the carryover of unexpended project balances in the amount of $37,524,789 and an adjustment of $10,815,865. This adjustment is based on actual revenue received in FY 2021 in the amount of $10,606,309 and interest earnings of $209,556.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$40,485,749**	**$0**	**$48,340,654**	**$0**
Revenue:				
Fairfax Center Developer Contributions	$50,000	$0	$0	$0
Countywide Developer Contributions	187,732	181,732	181,732	134,000
Tysons-wide Developer Contributions	21,582	0	0	0
Tysons Grid of Streets Developer Contributions	2,028,727	0	0	0
Reston Funding Plan Developer Contributions	8,500,000	0	0	0
Pooled Interest[1]	209,556	0	0	0
Total Revenue	**$10,997,597**	**$181,732**	**$181,732**	**$134,000**
Total Available	**$51,483,346**	**$181,732**	**$48,522,386**	**$134,000**
Total Expenditures	**$2,960,960**	**$0**	**$48,340,654**	**$0**
Transfers Out:				
Metro Operations and Construction (30000)[2]	$181,732	$0	$0	$0
County Transit Systems (40000)[2]	0	181,732	181,732	134,000
Total Transfers Out	**$181,732**	**$181,732**	**$181,732**	**$134,000**
Total Disbursements	**$3,142,692**	**$181,732**	**$48,522,386**	**$134,000**
Ending Balance[3,4]	**$48,340,654**	**$0**	**$0**	**$0**

[1] Pooled interest is earned on annual contributions as well as accumulated fund balance.

[2] Represents funds to support shuttle bus service in the Franconia-Springfield area.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[4] The $48.34 million FY 2021 ending balance meets capital project requirements in FY 2022 and future years. Proffered contributions cannot be expended until the terms of the proffer are met and until multiple contributions can be aggregated to meet total estimated costs of a project. As a result, a proffered contribution may be held in balance for several years, earning interest.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Centreville Developer Contributions (2G40-032-000)		($29,797.51)	$884,944.54	$0
Countywide Developer Contributions (2G40-034-000)		0.00	18,664,615.20	0
Fairfax Center Developer Contributions (2G40-031-000)		0.00	4,884,282.86	0
Reston Road Fund Developer Contributions (2G40-147-000)		550,000.00	183,920.00	0
Tysons Corner Developer Contributions (2G40-035-000)		248,806.34	5,221,441.88	0
Tysons Corner Grid Concept (2G40-038-000)		0.00	184,334.88	0
Tysons Grid of Streets Developer Contributions (2G40-057-000)		2,067,655.27	9,373,960.34	0
Tysons Metrorail Access Management (2G40-040-000)		0.00	384,298.09	0
Tysons-wide Developer Contributions (2G40-058-000)		124,295.49	8,558,856.13	0
Total	**$0**	**$2,960,959.59**	**$48,340,653.92**	**$0**

Fund 30050: Transportation Improvements

Focus

Fund 30050, Transportation Improvements, supports the land acquisition, design, and construction of County transportation improvements. During the 1981 Session of the Virginia General Assembly, legislation was approved enabling counties with a population over 125,000 to undertake secondary roadway improvements using General Obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The existing road bond program is supported by General Obligation bonds. The most recent bond referendum approved by the voters was in November 2014 and supports pedestrian, bicycle, and roadway improvements, all designed to improve capacity, enhance safety and accessibility, and reduce congestion.

Fund 30050 provides funding for various roadway projects and is used in conjunction with revenue available to the County under the Transportation Funding and Reform Act of 2007 (HB 3202), authorizing a County commercial real estate tax in support of transportation. This commercial and industrial real estate tax revenue is budgeted within Fund 40010, County and Regional Transportation Projects, where a rate of $0.125 per $100 assessed value is in place. In addition to roadway, pedestrian, and transit projects, both funds also support spot improvements consisting of quick-hit projects such as turn lanes and sidewalk and trail connections to improve mobility, enhance safety, and provide relief for transportation bottlenecks.

No funding has been included in Fund 30050 in FY 2023. Work will continue on existing and previously funded projects.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$60,356,133**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $60,356,133 due to the carryover of unexpended project balances in the amount of $60,349,285 and an adjustment of $6,848. This adjustment includes the appropriation of revenues received during FY 2021.

Mid-Year Adjustments **$7,430,496**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved funding of $7,430,496 due to the appropriation of VDOT revenues in the amount of $2,430,496 received in FY 2021 and included as an audit adjustment and $5,000,000 as an increase to the General Fund Transfer to support bicycle and pedestrian access facilities.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$5,485,208**	**$0**	**$7,538,910**	**$0**
Revenue:				
Bond Sale[1]	$15,000,000	$0	$55,140,000	$0
VDOT Reimbursement[2]	2,430,496	0	0	0
Streetlight Revenue	6,848	0	0	0
Total Revenue[2]	**$17,437,344**	**$0**	**$55,140,000**	**$0**
Transfers In:				
General Fund (10001)	$0	$0	$5,000,000	$0
Total Transfers In	**$0**	**$0**	**$5,000,000**	**$0**
Total Available	**$22,922,552**	**$0**	**$67,678,910**	**$0**
Total Expenditures[2]	**$15,383,642**	**$0**	**$67,678,910**	**$0**
Total Disbursements	**$15,383,642**	**$0**	**$67,678,910**	**$0**
Ending Balance[3]	**$7,538,910**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 4, 2014, the voters approved a Transportation Bond Referendum in the amount of $100 million. An amount of $15.0 million from the 2014 referendum was sold in January 2021. A balance of $55.14 million remains in authorized but unissued bonds for this fund.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $2,430,495.94 to FY 2021 revenues to record revenue in the appropriate fiscal year and as an increase of $107,719.29 to FY 2021 expenditures to record an expenditure accrual. There is an offsetting adjustment to the *FY 2022 Revised Budget Plan* as a result of this adjustment. The project affected by this adjustment is 5G25-054-000, Cinder Bed Road Improvements-2007. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Advanced Preliminary Engineering (5G25-030-000)	$2,202,099	$0.00	$318,526.45	$0
Bicycle & Pedestrian Access Facilities (ST-000051)	5,000,000	0.00	5,000,000.00	0
Bike/Trail Improvements - 2014 (5G25-063-000)	3,875,000	1,161,548.74	1,039,296.45	0
Bond Transit Projects - 2007 (5G25-056-000)	9,800,000	1,360.56	2,054,694.69	0
Cinder Bed Road Improvements-2007 (5G25-054-000)	7,142,087	153,511.65	135,621.65	0
Contingency - Bonds (5G25-027-000)		0.00	7,027,707.40	0
County-Maintained Bike/Trail Imp - 2014 (ST-000037)	5,665,000	1,383,004.36	2,605,903.50	0
County-Maintained Pedestrian Imp - 2014 (ST-000036)	22,200,000	1,000,367.87	10,910,972.87	0
Jefferson Manor Improvements-Phase IIIA - 2014 (2G25-097-000)	3,300,000	1,709,028.95	752,277.61	0
Lorton Arts Access Road-2014 (TS-000020)	1,708,873	60,960.61	0.00	0
Neighborhood Signs (2G25-113-000)	15,000	0.00	8,300.00	0
Oakwood Road Steet Acceptance (2G25-122-000)	200,000	0.00	200,000.00	0
Pedestrian Improvements - 2007 (ST-000021)	28,258,446	2,452,197.23	1,579,760.66	0
Pedestrian Improvements - 2014 (5G25-060-000)	40,614,000	4,125,449.36	9,239,927.48	0
Pole Mounted Speed Displays (2G25-112-000)	30,000	12,700.00	1,040.00	0
Rectangular Rapid Flashing Beacons (ST-000047)	100,000	0.00	100,000.00	0
RHPTI Match-Sidewalks (TS-000007)	700,000	161,617.66	0.00	0
RHPTI Ped Improvements - 2014 (5G25-061-000)	6,695,000	294,360.08	4,264,820.33	0
RHPTI Public Transportation - FTA (TS-000005)	500,000	33,921.27	0.00	0
RMAG Phase II - 2014 (5G25-062-000)	6,526,000	216,643.10	4,800,565.82	0
Route 28 Widening (5G25-065-000)	2,000,000	0.00	2,000,000.00	0
Route 29 Widening-2007 (5G25-052-000)	4,662,490	(105.92)	0.00	0
S. Van Dorn /I-95 Interchange (5G25-029-000)	11,050,211	0.00	98,567.82	0
Spot Improvements - 2014 (5G25-059-000)	15,970,000	1,850,939.21	10,389,112.11	0
Stonecroft Blvd Wdng SB (Marriott-Wstfld) (5G25-064-000)	800,678	0.00	800,678.00	0
Stringfelllow Rd-2007 (5G25-051-000)	18,348,443	(24,500.00)	0.00	0
Traffic Calming Program (2G25-076-000)	2,554,399	564,393.70	577,381.25	0
Tysons Transit Center (TF-000047)	4,000,000	226,243.95	3,773,756.05	0
Total	**$203,917,726**	**$15,383,642.38**	**$67,678,910.14**	**$0**

Fund 40000: County Transit Systems

Mission

To provide safe, reliable, clean, and effective public transportation service that complements the other elements of the multi-modal transportation system in Fairfax County and provides a cost-saving alternative to Washington Metropolitan Area Transit Authority (WMATA) Metrobus service. To fund the County's share of operating costs for the Virginia Railway Express (VRE).

Focus

Fund 40000, County Transit Systems, provides funding for operating and capital expenses for the Fairfax Connector bus system. The Fairfax County Department of Transportation (FCDOT) manages, oversees, and coordinates the activities of the Fairfax Connector bus system, which in FY 2022 operated 100 routes providing primarily intra-county service and access to Metrorail stations serving County residents. The system includes an authorized fleet of 346 buses.

Fairfax Connector bus service is operated by a private contractor from three operating facilities.

The Huntington Division provides local service to the Huntington, Van Dorn Street and Franconia-Springfield Metrorail stations and in the Mount Vernon and Lorton areas and express service to the Pentagon Metrorail station.

The Reston-Herndon Division includes service in the Reston, Herndon, McLean and Tysons areas to the Wiehle-Reston East, McLean, Spring Hill, and Tysons Corner Metrorail stations; express service between Reston, the Pentagon Metrorail station, and Crystal City; local service between Herndon, Reston, and Tysons, and cross-county service between Fair Oaks and Reston.

The West Ox Division provides service primarily in the I-66 Corridor between the Vienna Metrorail station and the Centreville, Chantilly, Fair Oaks, Oakton, and Fairfax Center areas; and 495 Express service between Tysons, Burke Centre, and Springfield.

The most recent Comprehensive Transit Plan (CTP) was completed in the spring of 2016 and the companion Transit Development Plan (TDP) was adopted by the Board of Supervisors in March 2016. The fiscally constrained TDP guides future investments and changes to the Fairfax Connector system. The TDP goals and objectives focused on expanding and improving access and mobility. To that end, FCDOT has made investments in a student pass program, express services, cross-county linkages, transit route improvements, an Intelligent Transportation System (ITS), the bus fleet, infrastructure, and improvements to transit facilities.

The TDP is scheduled for a full update in FY 2022 and will have a planning horizon of ten years, at which point the document will be the 2022 Transit Strategic Plan. FCDOT has developed a route optimization planning process to update the TDP/TSP incrementally over a three-year timeframe. This process involves reviewing the Fairfax Connector network in five regional sections. Each section is based on one or two Metrorail Stations and/or an activity center. These include the Franconia-Springfield, Reston-Herndon, Vienna, Tysons, and Huntington Metrorail Stations. In FY 2019, FCDOT began working on the Franconia-Springfield and Reston-Herndon sections, which contain over 51 routes.

In FY 2020, FCDOT started the planning process for optimizing routes in Vienna and Tysons. As part of the planning for Richmond Highway Bus Rapid Transit (BRT), FCDOT will also complete route optimization for the Huntington routes. The Vienna, Tysons, and Huntington planning efforts are estimated to be completed by the end of FY 2022.

In FY 2016, Fairfax Connector, in partnership with Fairfax County Public Schools (FCPS), initiated the Student Free Fare Pilot Program (SFFPP), which provides free bus rides to the County's middle and high school population. Since program inception in September 2015, the program has provided over 1.9 million student passenger trips. In FY 2021, approximately 12,500 student SmarTrip cards were distributed to schools. Building on prior success, the program is now offering access to Metrobus service to Justice High School students. The Board of Supervisors has also approved expanding the program to Marshall High School, Annandale High School, Falls Church High School and the Davis Center in FY 2023. Prior to COVID-19, the average monthly student ridership was approximately 42,800 passenger trips. For the 2020-2021 school year, average monthly use was approximately 10,000 passenger trips, with the decline attributable to the pandemic. However, from January to June of 2021, there was a continuous increase in ridership.

Since FY 2017, FCDOT has received four grant awards from the Northern Virginia Transportation Commission (NVTC) for implementation of express bus service along I-66 and I-395 using the managed High Occupancy Toll (HOT) lanes. Funding for these express bus services is generated from the HOT lanes' toll revenue. The goal of the routes is to reduce congestion within the I-66 corridor inside the Beltway and along I-395. Route 699 began operating in December 2017, providing a direct link between the Fairfax County Government Center and Washington D.C. As of November 2021, Route 699 provided over 267,350 passenger trips since route inception. In January 2019, Route 698 began passenger service, providing a direct link from the Vienna Metrorail Station to the Pentagon. As of November 2021, Route 698 provided over 97,610 passenger trips since route inception. In January 2020, Fairfax Connector implemented an additional route, Route 396, along the 1-395 corridor that improves connectivity from Springfield to the Pentagon. As of November 2021, Route 396 provided over 29,330 passenger trips since route inception. Subsequently, in August 2020, the Fairfax Connector implemented Route 697 along the 1-66 corridor with service to the L'Enfant Plaza area. As of November 2021, this route has provided 7,940 passenger trips since route inception.

The above information reflects a significant decrease in express route ridership due to the COVID-19 pandemic. In addition, operations on these routes were suspended from April 2020 to August 2020. However, since January 2021, ridership has been increasing and has recovered to approximately 60 to 65 percent of the pre-COVID ridership levels on weekdays and approximately 95 percent of the pre-COVID levels on weekends. Weekend ridership has experienced a decline when fare collection was re-instituted.

The Connector will complete conversion of the legacy radio system in FY 2022, will deploy mobile supervisor technology to assist station and field supervisors with providing enhanced customer service and will upgrade the website and bus tracker to improve the customer experience.

FCDOT continues its commitment to environmental protection practices. FCDOT's pledge to reducing its carbon footprint includes a zero-emission bus demonstration. In FY 2022, eight electric buses and associated infrastructure were ordered. To further reduce emissions, Fairfax Connector adheres to federal and county requirements to lower emissions with a strict idling policy and preventive maintenance program to ensure compliance with emission standards. For stormwater management FCDOT adheres to best practices at all operating facilities to meet the Virginia Department of Environmental Quality (VDEQ) standards for monitoring and testing.

County and Regional Transportation Projects
Commercial and Industrial (C&I) real estate tax revenue and Northern Virginia Transportation Authority (NVTA) local 30 percent funds are collected in Fund 40010, County and Regional Transportation Projects, and then a portion is transferred to the County Transit Systems budget. In FY 2023, this amount totals $38.5 million. This amount will be used to:

- Support West Ox Division rush hour and midday service
- Increase frequencies on overcrowded priority bus routes (Routes 171, 401/402, 950)
- Support Route 981 from Wiehle-Reston East to Dulles Airport
- Improve the frequency of Richmond Highway corridor routes and Route 310 servicing Franconia Road to Rolling Valley

General Fund Support / Use of Balances
General Fund support is provided to Fund 40000 for Fairfax Connector requirements and for the County share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE). The FY 2023 General Fund transfer to Fund 40000 is $43.0 million, an increase of $2.3 million over the FY 2022 Adopted Budget Plan level.

Fairfax Connector Bus Replacement Reserve
A significant long-term issue in transportation concerns the bus replacement needs for the Fairfax Connector fleet. To help minimize the fiscal impact of future bus replacement needs, funding is being reserved at the Northern Virginia Transportation Commission (NVTC) in addition to begin utilizing the County's Master Lease Program. Between FY 2022 and FY 2025, 149 buses are expected to be replaced. The Board of Supervisors has directed that, beginning in FY 2025, all new buses purchased will be electric.

Virginia Railway Express (VRE)
Fund 40000, County Transit Systems, includes the County's share of the subsidy for commuter rail services operated by VRE. The service is a joint effort among NVTC, the Potomac and Rappahannock Transportation Commission, the Virginia Department of Rail and Public Transportation, and the participating jurisdictions of Fairfax County, City of Manassas, City of Manassas Park, Fredericksburg, Prince William County, Spotsylvania County, and Stafford County. The City of Alexandria and Arlington County are also contributing jurisdictions.

The operation and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues, state contributions and contributions from the participating and contributing local jurisdictions. According to the VRE Master Agreement, at least 50 percent of the operating costs must be paid by passenger fares, with the remainder funded by the participating jurisdictions according to a funding formula. The FY 2023 Fairfax County subsidy is estimated at $6.4 million, an increase of approximately $21,000 over the FY 2022 Adopted Budget Plan level.

Pandemic Response and Impact

In response to COVID-19, Fairfax Connector adjusted service to continue to provide essential trips while mitigating public health concerns while experiencing an expected significant drop in ridership. From March 2020 through August 2020, Fairfax Connector operated at a reduced level of service and suspended fare collection and front door boarding from March 2020 until January 2021 to minimize contact between drivers and passengers. Since January 2021, the Connector has continued to provide full-service levels and passengers are required to wear a mask or face covering, as federally mandated, when taking public transit in Fairfax County. As of September 2021, Fairfax Connector ridership has returned to approximately 65 percent and nearly 80 percent of pre-pandemic levels on weekdays and weekends, respectively. Despite high vaccination rates in the service area and federally mandated safety measures implemented on Fairfax Connector buses, FCDOT anticipates reduced ridership through FY 2023, in part due to continued telework well above pre-pandemic levels.

Fairfax Connector received relief under the federal Coronavirus Aid, Relief, and Economic Security (CARES) Act and will continue to serve passengers and options to return to a typical level of service will be evaluated as the situation evolves and restrictions are changed or lifted. Additionally, the economic impacts of the pandemic have adversely affected both state transportation revenues, such as gas tax, and local transportation revenues. County staff continue to monitor these revenues to meet its ongoing regional transit requirements.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Increased Operating Expenditure Requirements **$5,990,509**

An increase of $5,990,509 in expenditures is reflected. This includes a net increase of $5,869,526 in operating requirements for the Connector system associated with a contract rate increase included in the five-year operating contract; 20,700 hours of additional service and the requirement to supplement fare revenues as ridership recovers from the pandemic. Reimbursements from WMATA for use of the West Ox Bus Facility are estimated to increase by $100,000 for bus operations and maintenance costs. In addition, an increase of $20,983 is included for the County's annual contribution to VRE.

Capital Requirements **($13,521,474)**

Capital project funding of $10,828,526 is included, a decrease of $13,521,474 when compared with the FY 2022 Adopted Budget Plan. Fairfax Connector has significant bus replacement needs and this change is largely attributable to transitioning from Paygo funding to master lease financing to provide a more manageable fleet replacement schedule.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$4,026,494**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $4,026,494, primarily due to the carryover of balances from FY 2021, including $7,746,967 in encumbered operating expenses and capital project balances. An additional $1,000,000 was included to provide a local match for grants supporting the purchase of electric buses and charging infrastructure. These increases are partially offset by a $4,720,473 decrease in the County operating subsidy for VRE due to their use of federal stimulus funding for FY 2022 operating requirements. It should also be noted that, as part of the *FY 2021 Carryover Review,* a Student Bus Program Coordinator position was established in Agency 40, Department of Transportation. The cost for this position is being absorbed by Fund 40000, County Transit Systems, with a partial year cost of $91,596 expected in FY 2022 and recurring costs of $121,627 beginning in FY 2023. Funds available in Fund 40000 will also be used to cover the cost of additional student passes to support the expansion of the Metrobus pilot.

Metro CARES Funding - Transit Systems

In addition to reducing operating subsidy requirements to local jurisdictions in FY 2021, the Metro Board on April 23, 2020, agreed to provide a portion of their CARES funding to support regional transit systems. As a result, the County received $26.26 million in CARES Act credits allocated by Metro to support the County's transit system. These credits can be used toward capital, operating, and other transit-related expenses to prevent, prepare for, and respond to the COVID-19 pandemic, including the loss of passenger fare revenues. The CARES credits are held at the Northern Virginia Transportation Commission (NVTC) until spent. During FY 2021, $8.61 million of these credits were utilized leaving a balance of $17.65 million. In FY 2022, $2.83 million of the CARES credits will support operations and offset anticipated reduction in Fairfax Connector fare revenue, and results in an estimated ending balance of $14.82 million.

Performance Measurement Results

Due to the COVID-19 pandemic, ridership for FY 2021 has been significantly impacted. Total Fairfax Connector ridership in FY 2021 was 4,566,003, which is a decrease of 33 percent from the FY 2020 ridership level 6,783,112. After operating on a limited schedule from March 2020 to August 2020. Fairfax Connector resumed full service on all routes starting Saturday, August 29, 2020, with service enhancements including a new commuter route from the Stringfellow Road Park-and-Ride Lot to Southwest Washington, D.C. Throughout the COVID-19 pandemic, Fairfax Connector maintained approximately 70 percent of its service to ensure customers dependent on transit had access to essential jobs and vital services and could practice social distancing on Fairfax Connector buses.

Many commuters in the region have expressed interest in new technologies that allow more interaction with bus services. Fairfax Connector has implemented advanced ITS technology on the bus fleet. New technology includes near real-time bus arrival information to enhance the travel experience of Fairfax Connector riders.

Due to continuing health and safety concerns stemming from the pandemic, the VRE ridership surveys used to gather the data needed to report on change in ridership were not conducted per standard practice. As a result, the percent change in VRE passenger boardings is not available for FY 2020 or FY 2021 and cannot be estimated for FY 2022 and FY 2023. DOT will work with VRE to develop a new indicator based on data available from VRE for FY 2024.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Fairfax Connector						
Percent change in FAIRFAX CONNECTOR passenger trips	0.26%	(18.62%)	4.67%	(32.69%)	17.05%	32.86%
Percent change in service provided for platform miles	1.78%	(6.22%)	14.00%	7.55%	9.55%	5.94%
Percent change in service provided for platform hours	0.49%	(4.26%)	8.36%	5.28%	7.50%	3.99%
Commuter Rail						
Percent change in VRE passengers boarding at stations in Fairfax County	(3.6%)	0.0%	NA	NA	NA	NA

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$10,118,656**	**$18,300,000**	**$25,149,725**	**$14,822,000**
Revenue:				
Miscellaneous Revenue[1]	$7,341	$100,000	$100,000	$100,000
SmarTrip Revenue[2]	903,862	4,737,702	5,074,153	3,008,916
Bus Advertising	161,345	250,000	175,000	250,000
Bus Shelter Program	148,219	156,750	156,750	183,750
WMATA Reimbursements, West Ox Bus Operations Center[3]	666,792	500,000	500,000	600,000
State Aid (NVTC) Operating[4]	7,556,287	23,323,250	18,671,543	25,907,267
State Aid (NVTC) Capital[5]	0	19,416,000	20,416,000	2,193,526
State Aid (CARES Credit)[6]	26,262,080	0	0	0
Tolls Revenues (NVTC) Operating	3,317,865	3,487,122	3,487,122	5,010,984
North County Bus Service - CIA[7]	1,098,758	1,254,052	1,254,052	1,201,295
VA Dept. of Rail and Public Transportation (VDRPT) Operating for I-95 Express Service[8]	340,271	300,000	300,000	0
Total Revenue	**$40,462,820**	**$53,524,876**	**$50,134,620**	**$38,455,738**
Transfers In:				
General Fund (10001)	$40,633,472	$40,633,472	$40,633,472	$42,965,059
Metro Operations & Construction (30000)	3,153,437	3,279,574	3,279,574	3,410,757
Contributed Roadway Improvements (30040)[9]	0	181,732	181,732	134,000
County and Regional Transportation Projects (40010)[10]	38,430,481	37,400,000	37,400,000	38,522,000
Total Transfers In	**$82,217,390**	**$81,494,778**	**$81,494,778**	**$85,031,816**
Total Available	**$132,798,866**	**$153,319,654**	**$156,779,123**	**$138,309,554**
Expenditures:				
Fairfax Connector				
Fairfax Connector Operating Expenses				
Transit Administration	$1,885,400	$4,067,685	$5,404,988	$3,698,832
Huntington Division	38,196,123	40,229,259	39,660,396	41,358,885
Reston-Herndon Division	31,114,874	34,627,868	34,150,439	36,410,301
West Ox Division, County Connector	24,041,340	27,776,300	27,200,514	31,102,620
Subtotal - Connector Operating Expenses	**$95,237,737**	**$106,701,112**	**$106,416,337**	**$112,570,638**
Capital Equipment	$28,312	$0	$0	$0
Capital Projects	5,337,283	24,350,500	33,382,242	10,828,526
Total Connector Service	**$100,603,332**	**$131,051,612**	**$139,798,579**	**$123,399,164**
Total WMATA Service	$666,792	$500,000	$500,000	$600,000
Total Bus Services, Connector & WMATA	**$101,270,124**	**$131,551,612**	**$140,298,579**	**$123,999,164**
Commuter Rail[11]	$6,379,017	$6,379,017	$1,658,544	$6,400,000
Total Expenditures	**$107,649,141**	**$137,930,629**	**$141,957,123**	**$130,399,164**
Total Disbursements	**$107,649,141**	**$137,930,629**	**$141,957,123**	**$130,399,164**

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Ending Balance	**$25,149,725**	**$15,389,025**	**$14,822,000**	**$7,910,390**
State Aid CARES Credit Reserve[6]	$17,650,000	$15,389,025	$14,822,000	$7,910,390
Transportation-Related Requirements	7,499,725	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] Miscellaneous revenue includes such items as reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on Fairfax Connector routes, insurance recoveries, and miscellaneous developer contributions.

[2] Fare revenue is received either directly by the County as SmarTrip fare payments, or indirectly through contractor billings.

[3] WMATA reimburses the County for its share of space at the West Ox Bus Operations Center, a joint use facility for WMATA and the County Connector. WMATA initiated operations from this site in Spring 2009. Funding is reduced in FY 2022 and FY 2023 because of lower operations and maintenance costs due to decreased utilization by WMATA.

[4] State Aid for mass transit is disbursed to NVTC, where it is made available to the County.

[5] State Aid to support the Fairfax Connector Bus Replacement Program. Funds will be transferred to the County and appropriated for the purchase of replacement buses as scheduled in the multi-year replacement cycle.

[6] As a result of the Federal Transit Administration (FTA) regional transit services support included in the Coronavirus Aid, Relief and Economic Security (CARES) Act, Fairfax County received $26.3 million in credits allocated by WMATA to support the loss of passenger fare revenue, capital, operating and other County transit-related expenses to prevent, prepare for and respond to the COVID-19 pandemic. This credit is reflected in Fund 30000, Metro Operations and Construction, reducing the annual state aid contribution for Fairfax County's share of its WMATA subsidy for FY 2021. These credits will be held at NVTC. During FY 2021, $8.6 million of these credits were utilized, leaving a balance of $17.7 million. In FY 2022, $2.8 million of the CARES credits is utilized to offset anticipated reductions in Fairfax Connector SmarTrip and cash fare revenue and an additional $6.9 million will be used for the same purpose in FY 2023. The remaining $7.9 million will be held in reserve for future years or unanticipated issues.

[7] North County Bus Service to provide public transit services between the George Bush Center for Intelligence (CIA) and McLean Metrorail Station, as well as McLean Community Business Center for CIA riders. Funding in the amount of $1,201,295 is included to support bus acquisition and operations in FY 2023. The purchase price of the buses will be reimbursed over five years.

[8] Reimbursement from the state and toll-funded public-private partnerships for operating and capital assistance in implementing express bus service on I-66, I-395, and I-495.

[9] FY 2023 reflects a transfer of $134,000 from Fund 30040, Contributed Roadway Improvements, to support shuttle bus service in the Franconia-Springfield area. The transfer is based on actual receipts in the previous fiscal year and may fluctuate as proffer revenue changes. This service was previously provided as a WMATA route and these funds were transferred to Fund 30000, Metro Operations and Construction. Beginning in FY 2022, Fairfax Connector will operate the service and receive the contributions.

[10] The FY 2022 transfer of $38.5 million from Fund 40010, County and Regional Transportation Projects, is consistent with a transportation funding list periodically updated and approved by the Board of Supervisors. Of this total, $26.6 million is from Commercial and Industrial (C&I) real estate revenue and $11.9 million is from HB 2313 local revenues.

[11] Fairfax County participates in the Virginia Railway Express (VRE) Master Agreement and provides an annual subsidy to VRE operations and construction.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
ADA Remediation (TF-000037)	$921,646	$70,462.64	$0.00	$0
Backlick Rd North Park-N-Ride Bike Improvement (TS-000027)	121,760	583.29	121,176.71	0
Bus Shelter Replacement (TS-000022)	987,466	94,429.77	194,123.36	150,000
Clean Air Communities Program Local (TF-000056)	1,194,261	0.00	1,194,261.25	0
Connector Intelligent Transportation Sys (3G40-003-000)	11,115,580	1,144,279.76	2,164,336.38	790,000
Fairfax Connector Buses - Capital (TF-000048)	31,583,180	379,753.28	23,177,741.67	2,193,526
Fairfax Connector Electric Buses (TF-000057)	925,000	0.00	0.00	925,000
Fairfax Connector Support Vehicles (TF-000053)	300,000	0.00	300,000.00	0
Farebox Upgrade/Replacement (TF-000039)	4,620,244	0.00	2,088,039.23	2,000,000
Hunting Operating Facility (TF-000014)	1,279,678	1,224.44	31,399.17	0
Mid-Life Overhaul (TF-000040)	16,427,676	3,438,816.71	3,202,897.84	3,850,000
Shop Equipment (TF-000051)	1,424,597	57,679.46	706,917.50	660,000
Silver Line Snow Removal Equipment (TF-000050)	141,403	141,403.04	0.00	0
West Ox Maintenance Renovation (TF-000049)	470,000	8,651.00	201,349.00	260,000
Total	**$71,512,491**	**$5,337,283.39**	**$33,382,242.11**	**$10,828,526**

Fund 40010: County and Regional Transportation Projects

Focus

Fund 40010, County and Regional Transportation Projects, supports the County's implementation of new transportation projects and is funded by the commercial and industrial real estate tax for transportation and Northern Virginia Transportation Authority (NVTA) local tax revenues. The taxing authority for commercial and industrial real property was authorized under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the Virginia General Assembly on April 4, 2007, and implemented by the Board of Supervisors as part of the FY 2009 Adopted Budget Plan. This revenue helps accelerate the County's implementation of roadway, transit, and pedestrian projects.

HB 3202 allows localities to assess a tax on the value of commercial and industrial real estate and to use the proceeds on new transportation improvements. The County's FY 2023 rate is $0.125 per $100 of assessed value (the maximum allowed per state code), which will generate approximately $62.9 million in revenue. This estimate is based on current projections in the commercial real estate market.

On April 3, 2013, the Virginia General Assembly approved HB 2313, a transportation funding package. The bill included regional components for planning districts that meet certain thresholds (population, registered vehicles, and transit ridership). Northern Virginia meets these criteria for the imposition of increases on Sales, Grantors, and Transient Occupancy taxes. The bill mandated that 70 percent of this regional funding be allocated by NVTA, with the remaining 30 percent provided to the individual localities embraced within NVTA for their determination. In FY 2018, HB 2313 generated approximately $328 million in funding for transportation projects in the Northern Virginia region.

During the 2018 Virginia General Assembly session, HB 1539/SB 856 was passed to support Washington Metropolitan Area Transit Authority (WMATA) capital funding requirements. As a result of the Metro funding bill, Grantors and Transient Occupancy Tax revenues in HB 2313 were redirected to fund Metro Capital needs. In 2020, the General Assembly successfully enacted legislation (HB 1414/SB 890) that provided $50 million in annual regional transportation funding to partially address the 2018 funding diversion. Though this was significant progress towards restoring regional funding, efforts to mitigate the financial impacts of the COVID-19 pandemic led to a delay in the imposition of some of the revenue streams (e.g., Transient Occupancy Tax), which has yielded less revenue over the last several years than what was originally projected when the legislation was first being considered. In FY 2019, these sources generated approximately $263 million, approximately $274 million in FY 2020, and approximately $273 million in FY 2021, with projected revenues of $313 million in FY 2022. In FY 2023, total projection of Sales Tax is approximately $344.4 million. Fairfax County could reasonably expect to benefit from approximately $151.5 million of this total in transportation improvements. The 30 percent share is expected to be approximately $45.5 million, including the Towns of Herndon and Vienna.

FY 2023 disbursements include $8.5 million for operating and staff support for project implementation; $48.0 million for capital projects; $13.3 million for Metro capital funding needs (per HB 1539/SB 856) and a $38.5 million transfer to Fund 40000, County Transit Systems, for the Fairfax Connector for bus service.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$6,167,881	$5,412,963	$6,404,849	$6,928,833
Operating Expenses	2,366,198	2,611,846	2,639,532	2,613,846
Capital Projects	46,215,222	57,918,296	416,877,806	61,275,204
Subtotal	**$54,749,301**	**$65,943,105**	**$425,922,187**	**$70,817,883**
Less:				
Recovered Costs	($982,065)	$0	($991,886)	($1,016,249)
Total Expenditures	**$53,767,236**	**$65,943,105**	**$424,930,301**	**$69,801,634**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	56 / 56	56 / 56	56 / 56	57 / 57

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$1,405,911**

An increase of $1,405,911 in Personnel Services includes $200,695 for a 4.01 percent market rate adjustment (MRA) for all employees and $104,376 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. An additional increase of $166,915 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions. An increase of $933,925 is also included to align the budget with historical and current compensation and fringe benefit trends.

Special Project Planner **$140,998**

An increase of $140,998, including $138,998 in Personnel Services and $2,000 in Operating Expenses, supports 1/1.0 FTE new position to add capacity to the Special Projects Division, which is responsible for coordinating with state and regional partners as well as the community on large scale projects such as Transform 66, I-495 Next Express Lanes and Embark Richmond Highway Bus Rapid Transit (BRT).

Other Post-Employment Benefits **($29,039)**

A decrease of $29,039 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Recovered Cost Alignment **($1,016,249)**

A decrease of $1,016,249 in Recovered Costs is included to align the budget with anticipated costs recovered from capital projects.

Capital Projects **$3,356,908**

Funding in the amount of $61,275,204 is included in FY 2023 for priority projects supported by commercial and industrial tax revenue and funding received from the Northern Virginia Transportation Authority (NVTA), consistent with the transportation priorities periodically updated and approved by the Board of Supervisors. This amount also includes portions of NVTA local funding allocated to the Towns of Herndon and Vienna. Compared with the FY 2022 Adopted Budget Plan, this represents an increase of $3,356,908 or 5.8 percent.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$359,274,754**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $359,274,754 due to the carryover of and net adjustments to capital project balances.

Position Reduction **$0**

A review of positions for potential reduction was conducted as part of the *FY 2021 Carryover Review,* and 1/1.0 FTE position was eliminated in Fund 40010, County and Regional Transportation Projects, as a result of this review.

Position Adjustment **$0**

In order to make best use of available resources, 1/1.0 FTE position was transferred from Agency 40, Department of Transportation, to Fund 40010, County and Regional Transportation Projects, in FY 2022.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

COUNTY AND REGIONAL TRANSPORTATION PROJECTS – 57 Positions			
1	Deputy Director	1	Business Analyst III
2	Engineers V	1	Financial Specialist III
2	Engineers IV	1	Management Analyst III
1	Senior Engineer III	1	Senior Right-of-Way Agent
5	Engineers III	1	HR Generalist II
2	Engineering Technicians III	1	Communications Specialist II
2	Transportation Planners V	1	GIS Analyst I
9	Transportation Planners IV	1	Network/Telecom Analyst I
8	Transportation Planners III [+1]	2	Administrative Associates
11	Transportation Planners II	1	Planning Technician II
1	Transportation Planner I	2	Administrative Assistants III
+	**Denotes New Position(s)**		

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$175,848,907**	**$13,300,000**	**$195,581,446**	**$13,300,000**
Revenue:				
Commercial Real Estate Tax for Transportation[1]	$64,056,367	$62,026,632	$62,026,632	$62,859,433
Local/Regional Transportation Revenue - NVTA[2]				
Fairfax County - NVTA 30%	$40,374,794	$39,863,189	$43,186,179	$43,836,361
Town of Herndon - NVTA 30%	827,628	821,798	954,264	898,585
Town of Vienna - NVTA 30%	671,669	631,486	796,757	729,255
Regional Transportation Revenue - NVTA 70%[3]	8,041,631	0	76,378,763	0
Other State Revenue[4]	68,080	0	0	0
EDA Transportation Bonds[5]	0	0	100,000,000	0
Miscellaneous Revenue[6]	96,087	0	0	0
Total Revenue	**$114,136,256**	**$103,343,105**	**$283,342,595**	**$108,323,634**
Total Available	**$289,985,163**	**$116,643,105**	**$478,924,041**	**$121,623,634**
Expenditures:				
Personnel Services	$6,167,881	$5,412,963	$6,404,849	$6,928,833
Operating Expenses	2,366,198	2,611,846	2,639,532	2,613,846
Recovered Costs	(982,065)	0	(991,886)	(1,016,249)
Subtotal - Personnel and Operating	**$7,552,014**	**$8,024,809**	**$8,052,495**	**$8,526,430**
Capital Projects[7]				
Fairfax County - NVTA 70%[3]	$8,041,631	$0	$76,456,502	$0
Fairfax County - Commercial Real Estate Tax and NVTA 30%[2,8,9]	24,792,563	43,140,012	317,259,508	46,322,364
Town of Herndon - NVTA 30%[2]	43,713	821,798	6,644,142	898,585
Town of Vienna - NVTA 30%[2]	30,673	631,486	3,192,654	729,255
Metro Capital Program Contribution[9]	13,306,642	13,325,000	13,325,000	13,325,000
Subtotal - Capital Projects	**$46,215,222**	**$57,918,296**	**$416,877,806**	**$61,275,204**
Total Expenditures	**$53,767,236**	**$65,943,105**	**$424,930,301**	**$69,801,634**
Transfers Out:				
County Transit Systems (40000)[10]	$38,430,481	$37,400,000	$37,400,000	$38,522,000
Metrorail Parking System (40125)[11]	2,206,000	0	3,293,740	0
Total Transfers Out	**$40,636,481**	**$37,400,000**	**$40,693,740**	**$38,522,000**
Total Disbursements	**$94,403,717**	**$103,343,105**	**$465,624,041**	**$108,323,634**
Ending Balance	**$195,581,446**	**$13,300,000**	**$13,300,000**	**$13,300,000**
TIFIA Debt Service Reserve[12]	$13,300,000	$13,300,000	$13,300,000	$13,300,000
Unreserved Balance	**$182,281,446**	**$0**	**$0**	**$0**
Rate per $100 of Assessed Value	**$0.125**	**$0.125**	**$0.125**	**$0.125**

[1] The Board of Supervisors implemented this tax in FY 2009 at a rate of $0.11 per $100 of assessed value. In FY 2014, the rate increased from $0.11 to $0.125 per $100 of assessed value as part of the Board's Four-Year Transportation Program; this rate remains unchanged in FY 2023. The Transportation Funding and Reform Act of 2007 (HB 3202) provided the enabling legislation for this tax.

[2] As a result of the State Transportation funding plan (HB2313) approved during the 2013 Session by the General Assembly, additional revenues are available to the County for transportation projects and transit needs. As a result of the General Assembly actions in 2018 and 2020, funding has been redirected from NVTA to support Metro capital needs, and partially restored. Prospective NVTA revenues attributable to Fairfax County are anticipated to be $151.5 million in FY 2023. This figure includes FY 2023 NVTA 70 percent regional revenues not reflected in the FY 2023 Advertised Budget. Staff will include NVTA 70 percent regional funding as needed as part of FY 2022 Carryover Review. Of this total, $45.5 million, or 30 percent, will be available directly to the County and the towns of Herndon and Vienna.

[3] NVTA had a call for projects for its next program (FY 2020 - FY 2025) in FY 2020. Currently this source of revenue funds the Richmond Highway Bus Rapid Transit project, and Route 28 Widening from Prince William County to Old Centreville Road.

[4] FY 2021 revenue in the amount of $68,080 was received as reimbursement from the Virginia Department of Transportation (VDOT) Revenue Sharing Program for the Route 29 Widening (Legato Road to Shirley Gate Road) project.

[5] Economic Development Authority (EDA) revenue bonds in the amount of $100 million were included in the *FY 2021 Revised Budget Plan* and are consistent with the Board of Supervisors Transportation Priorities Plan (TPP) approved January 28, 2014. To date, the sale of these bonds for project implementation has not been necessary as the fund has had sufficient cash to cover project expenses; however, the authorization is important to advance projects expeditiously.

[6] Tysons Partnership contribution to operations costs associated with Tysons Bike Share and interest on balances. The Tysons Partnership contractual obligation ended in FY 2021.

[7] Capital Projects include roadway, pedestrian, and transit capital funding. A portion of funding is held in a reserve and adjustments are made to reflect project funding for specific projects approved by the Board of Supervisors as projects approach implementation.

[8] In order to accurately record expenditure accruals in the correct fiscal year, audit adjustments totaling $287,558.51 have been reflected as an increase to FY 2021 Fairfax County - Commercial Real Estate Tax and NVTA 30% capital expenditures in 2G40-088-000, CSYP Bike & Pedestrian Program, 2G40-136-000, Rt. 28 Widening HB2, 2G40-152-000 Balls Hill Rd/Old Dominion Drive Intersection, and TF-000028 Laurel Hill Adaptive Reuse. This impacts the amount carried forward and results in a corresponding decrease to Fairfax County - Commercial Real Estate Tax and NVTA 30% capital expenditures in in 2G40-088-000 CSYP Bike & Pedestrian Program, 2G40-136-000 Rt. 28 Widening HB2, 2G40-152-000 Balls Hill Rd/Old Dominion Drive Intersection, and TF-000028 Laurel Hill Adaptive Reuse in the *FY 2022 Revised Budget Plan*. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[9] Approximately $13.3 million will be transferred to the Commonwealth of Virginia's Washington Metropolitan Area Transit Authority Capital Fund to address WMATA capital purposes, in accordance with Chapter 854 of the Acts of Assembly of 2018 (HB 1539 / SB 856).

[10] The FY 2023 transfer of $38.5 million from Fund 40010, County and Regional Transportation Projects, is consistent with a transportation funding list periodically updated and approved by the Board of Supervisors. Of this total, $26.6 million from Commercial and Industrial (C&I) real estate revenues will fund West Ox Division rush hour and midday service, support for increased frequencies on overcrowded priority bus routes, support of I-495 Express lanes service and the Tysons Circulator; and $11.9 million from HB 2313 local revenues will fund the implementation of new transit service planned for congestion relief.

[11] Provides for the balance of funds required to pay debt service on the Wiehle-Reston East Metrorail Station Parking Garage not covered by ground rent and parking fees on site. Annual funding requirements will be included as part of carryover reviews.

[12] Represents funds held in reserve for TIFIA Debt Service, as required by the TIFIA Loan Agreement. The Reserve is not recorded as an expense but is reallocated within the Project 2G40-094-000, TIFIA Debt Service Reserve, from Equity in Pooled Cash to Cash with Fiscal Agent.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Balls Hill Rd/Old Dominion Dr Int (2G40-152-000)	$20,502,030	$420,267.97	$16,552,006.49	$0
Bicycle Facilities Program (TS-000001)	3,749,170	(29,872.47)	2,992.34	0
Bike/Ped Program Operations (2G40-177-000)	2,589,087	434,982.67	1,261,054.44	0
BRAC-Telegraph Rd. Widening S. Van Dorn (2G40-021-000)	3,036,461	77,582.71	127,421.22	0
Bus Stops - Braddock District (TS-000011)	678,517	55,989.32	9,307.65	0
Bus Stops - Countywide (TS-000010)	2,351,000	119,542.35	1,056,535.90	0
Bus Stops - Dranesville District (TS-000012)	545,000	20,716.26	92,036.38	0
Bus Stops - Hunter Mill District (TS-000013)	1,352,795	142,727.88	250,497.56	0
Bus Stops - Lee District (TS-000014)	835,000	7,479.44	36,206.93	0
Bus Stops - Mason District (TS-000015)	1,097,602	206,629.53	308,072.55	0
Bus Stops - Mt Vernon District (TS-000016)	1,250,000	191,867.65	103,445.55	0
Bus Stops - Providence District (TS-000017)	1,349,469	371,328.34	99,663.72	0
Bus Stops - Springfield District (TS-000018)	825,598	106.88	11,068.89	0
Bus Stops - Sully District (TS-000019)	155,000	7,922.75	35,142.29	0
Capital Expansion (TF-000030)	1,157,149	0.00	357,750.46	0
Capital Project Management Information Systems (CPMIS) (2G40-163-000)	1,369,650	36,945.07	791,919.31	0
Cinder Bed Rd Bikeway (2G40-176-000)	5,150,000	262,274.21	4,747,718.12	0
Columbia Pike Complete Sts Ph I (2G40-188-000)	195,000	0.00	195,000.00	0
Construction Reserve (2G40-001-000)		0.00	14,224,048.28	18,216,515
Construction Reserve NVTA 30% (2G40-107-000)		0.00	89,205,221.82	28,105,849
Cost Benefit Analysis Support (2G40-060-000)	1,531,824	13,947.40	107,787.09	0
CSYP Bike & Pedestrian Program (2G40-088-000)	44,865,422	5,787,030.43	13,962,341.96	0
Dulles Toll Road & Soapstone Dr Overpass (2G40-078-000)	58,250,000	59,114.47	49,861,424.68	0
Extension Frontier Drive (VDOT) (2G40-095-000)	8,000,000	0.00	5,000,000.00	0
Fairfax Corner Parking Facility (TF-000042)	10,000	0.00	780.21	0
Flint Hill Road (ST-000039)	100,000	0.00	97,029.22	0
Fox Mill/Pinecrest Intersection Imprv (2G40-185-000)	900,000	0.00	900,000.00	0
Giles Run & Laurel Hill (2G40-067-000)	2,800,000	70,760.97	2,244,546.50	0
Graham Road (ST-000040)	100,000	0.00	87,945.63	0
Herndon Metrorail Parking - C&I (TF-000020)	4,017,242	3,367.23	0.00	0
Herndon Metrorail Parking-NVTA 30 (TF-000026)	2,573,145	41,097.00	638,854.43	0
Herndon NVTA 30% Capital (2G40-105-000)		43,712.94	6,644,142.08	898,585
HMSAMS (2G40-086-000)	8,200,648	1,171,832.62	3,715,885.44	0
I-66 Random Hills Trail - FCPA (ST-000046)	810,000	167,765.01	631,763.99	0
Innovation Center Metro Station NVTA70 (2G40-101-000)	10,000,000	(39,089.60)	2,786,976.87	0
Innovation Center Parking - C&I (TF-000021)	4,194,630	112,275.00	224,703.00	0
Innovation Center Parking-NVTA 30 (TF-000027)	873,240	5,453.14	11,069.02	0
Innovation Station North Neighborhood Access (ST-000048)	8,800,000	189,035.99	8,610,964.01	0
Jones Branch Connector (County) (2G40-020-000)	1,918,180	0.00	214.27	0
Jones Branch Connector (County/VDOT) (2G40-062-000)	18,858,126	111,343.27	24,999.85	0
Laurel Hill Adaptive Reuse (TF-000028)	5,715,000	702,353.71	689,678.01	0

SUMMARY OF CAPITAL PROJECTS

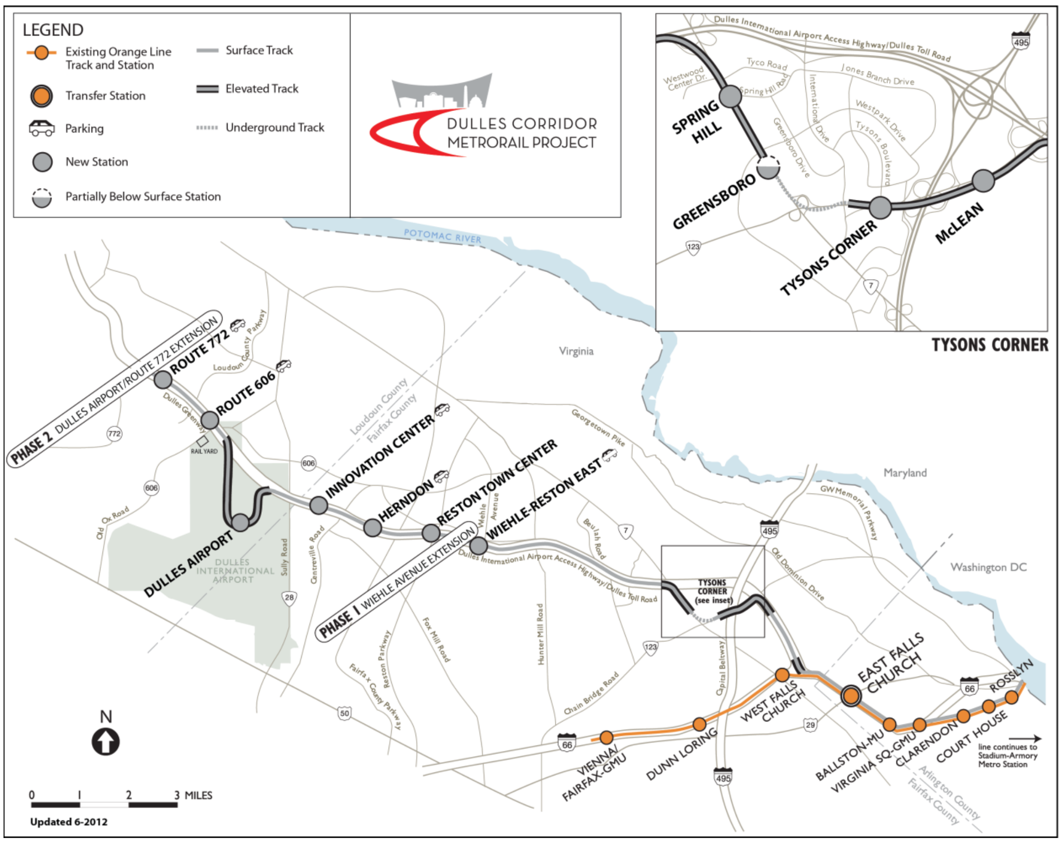
Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Lorton/Cross County Trail Enhancements (ST-000034)	401,264	0.00	179,054.24	0
Metro Capital Transfer NVTA 30% (2G40-164-000)	67,977,956	13,306,642.00	13,343,358.00	13,325,000
North Kings Hwy/Shields Ave Imprv (2G40-153-000)	4,193,845	114,499.42	3,917,915.04	0
Old Courthouse Rd SRTS (2G40-175-000)	431,642	(439,885.02)	199,999.84	0
Orange Hunt Elem SRTS (2G40-187-000)	40,000	0.00	40,000.00	0
Pedestrian Task Force Recommendations (ST-000003)	20,126,962	(23,259.91)	0.00	0
Providence Bikeshare (TS-000024)	200,000	0.00	200,000.00	0
Reston Bikeshare LCM Exp (TS-000026)	505,000	235,116.10	220,794.74	0
Rich Hwy BRT TOD Study (LCM) (2G40-144-000)	290,766	0.00	105,648.11	0
Rich Hwy CSX Underpass - NVTA 30 (2G40-180-000)	792,000	0.00	792,000.00	0
Richmond Highway Match - Sidewalks (2G40-049-000)	934,894	686,368.47	248,525.53	0
RMAG Phase II (2G40-085-000)	8,621,340	506,332.44	6,907,794.86	0
Rolling Rd. VRE Garage Feasibility Study (2G40-055-000)	2,300,000	108,845.00	1,749,393.41	0
RSTP Advanced Project Implementation-TMSAMS (2G40-051-000)	2,401,600	7,659.00	1,608,022.08	0
Rt 1 BRT NVTA70 (2G40-162-000)	71,571,429	7,497,847.69	52,547,601.30	0
Rt 28 Widen CN FY18 NVTA 70% (2G40-190-000)	16,000,000	553,485.27	15,446,514.73	0
Rt 28 Widen RW FY17 NVTA 70% (2G40-189-000)	5,000,000	0.00	5,000,000.00	0
Rt 7 Widening (Reston Ave - DTR) NVTA30 (2G40-158-000)	13,200,000	9,331,422.00	790,079.00	0
Rt. 1 Bus Rapid Transit (BRT) NVTA30 (2G40-114-000)	757,232	5,322.45	43,199.10	0
Rt. 1 Wdng (Napper to Mt Vrn Hwy) (2G40-132-000)	3,460,828	0.00	3,455,488.90	0
Rt. 28 Widening (Prince William Co Line to Rt. 29) NVTA70 (2G40-100-000)	5,000,000	29,388.01	675,408.75	0
Rt. 28 Widening HB2 (2G40-136-000)	10,482,973	99,749.96	10,383,223.04	0
Rt. 286/Popes Head Road Interchange – NVTA 30% (2G40-141-000)	4,300,000	0.00	300,000.00	0
Rt. 29 Widen Union Mill-Buckley Gate NVTA30 (2G40-110-000)	759,000	0.00	759,000.00	0
Scotts Run Trail Streetlights (ST-000045)	210,000	202,560.00	7,440.00	0
Seven Corners Interchange (RC-000002)	1,186,115	0.00	1,103,396.19	0
Shirley Gate/Braddock/FFX Co Pkwy/Popes (2G40-079-000)	5,000,000	139,192.63	4,183,353.73	0
Shrevewood Elem SRTS (2G40-186-000)	140,000	0.00	140,000.00	0
Sidewalk Replacement VDOT Participation (ST-000001)	820,000	0.00	223,990.63	0
Soapstone DTR Overpass (2G40-143-000)	66,100,000	0.00	39,547,423.00	0
Spot Improvements (2G40-028-000)	11,529,000	351,618.19	482,934.22	0
Spot Program (2G40-087-000)	12,606,000	1,318,671.68	8,543,580.67	0
Springfield Multi-Use Transit Hub (ST-000033)	7,171,148	183,703.23	4,530,434.25	0
Stormwater- Nutrient Credits (2G40-093-000)	995,000	(50,002.70)	118,484.20	0
Studies/Planning/Advanced Design/Prog Rsv (2G40-090-000)	6,950,000	756,718.15	2,832,901.40	0
Sully Civil War Cycle Tour (2G40-166-000)	54,000	1,875.22	43,490.80	0
Synchro/AutoCAD Hardware (TF-000041)	45,705	0.00	15,000.00	0
Telegraph Rd Widening/Hayfield Rd (2G40-172-000)	4,500,000	0.00	4,500,000.00	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Telegraph Rd Wlkwy Agreement USACE (2G40-179-000)	100,000	923.79	99,076.21	0
Traffic Signals (2G40-127-000)	1,200,000	0.00	752,719.00	0
Transportation Projects - At Large (2G40-003-000)	100,000	0.00	55,000.00	0
Transportation Projects - Braddock District (2G40-002-000)	100,000	0.00	100,000.00	0
Transportation Projects - Dranesville District (2G40-004-000)	100,000	0.00	29,092.34	0
Transportation Projects - Hunter Mill District (2G40-005-000)	100,000	0.00	17,460.50	0
Transportation Projects - Lee District (2G40-006-000)	100,000	772.00	99,228.00	0
Transportation Projects - Mason District (2G40-007-000)	100,000	0.00	100,000.00	0
Transportation Projects - Providence District (2G40-009-000)	203,000	0.00	163,304.00	0
Transportation Projects - Springfield District (2G40-010-000)	100,000	0.00	100,000.00	0
Transportation Projects - Sully District (2G40-011-000)	100,000	0.00	100,000.00	0
VDOT Plan Review (2G40-097-000)	2,859,000	470,910.78	550,000.00	0
Vienna Merrifield Bike Share Local (TF-000052)	100,000	200.00	99,800.00	0
Vienna NVTA 30% Capital (2G40-106-000)		30,672.80	3,192,653.74	729,255
Walney Road at Dallas Street (2G40-025-000)	380,000	0.00	222,002.73	0
Wiehle Avenue Metrorail Facility (TF-000001)	23,562,145	297.71	88,081.72	0
Wolftrap Elementary School Crosswalk LCM (2G40-168-000)	245,000	21,085.66	215,721.34	0
Total	**$617,210,829**	**$46,215,222.16**	**$416,877,805.50**	**$61,275,204**

Focus

Metrorail service is planned to be extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles Connector Road (DCR) through Tysons Corner, then further along the Dulles International Airport Access Highway (DIAAH), through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project currently is estimated to be $5.9 billion. Due to financial constraints imposed by the federal government, the project will be completed in two phases. Phase I was completed in July 2014 and cost approximately $2.9 billion for the segment from the Metrorail Orange line to Wiehle Avenue in Reston and included construction of five new stations in Fairfax County: McLean, Tysons Corner, Greensboro, Spring Hill, and Wiehle-Reston East, and are noted on the map below.



The Phase I cost of $2.9 billion was financed by the federal government, the Commonwealth of Virginia, Fairfax County, and revenue from the Dulles Toll Road (DTR). In March 2009, the Federal Transit Administration (FTA) executed a Full Funding Grant Agreement with the Metropolitan Washington Airports Authority (MWAA) for $900.0 million for Phase I of the project. Fairfax County's share of Phase I, $400.0 million, was financed from the Phase I Transportation Improvement District (Phase I District).

On January 21, 2004, a petition was filed with the Clerk to the Fairfax County Board of Supervisors (the Petition) by owners of commercial and industrial property (the Petitioners) asking the Board of Supervisors (Board) to create the Phase I District, as provided by Chapter 15 of Title 33.1 of the Code of Virginia, as amended (the Act). The Act is similar although not identical to the law that empowered the Board and the Board of Supervisors of Loudoun County to create the Route 28 Highway Transportation Improvement District (the Route 28 District) in both counties in 1988.

The Phase I District was approved and established by the Board on February 23, 2004, following a public hearing. It is governed by a District Commission, consisting of four Fairfax County Board members and the Chairman of the Commonwealth Transportation Board (CTB) or his/her designee. The District Commission is advised by a District Advisory Board, composed of landowner representatives. This is the same governance structure used for the Route 28 Tax District.

Commercial and industrial property within the district created pursuant to the Act can be taxed to raise funds for transportation improvements in the district. Such a district can be created upon the petition of the owners of at least 51 percent, measured by land area or assessed value, of the real property located within the proposed district that is zoned or used for commercial or industrial purposes. The properties listed on the signature pages of the Petition constituted over 64 percent of such property located within the Phase I District, measured by assessed value.

Per the Code of Virginia § 33.1-435, properties zoned to permit multi-unit residential use, but not yet used for that purpose, and multi-unit properties primarily leased or rented to residential tenants or other occupants by an owner who is engaged in such a business are deemed to be in commercial use for purposes of the Act. No other residential properties are subject to any tax that may be levied on behalf of such a district, even if they are within the boundaries of such a district.

The boundaries, as proposed by the Petitioners, encompass most if not all of the Tysons Corner Urban Center, commercial and industrial properties near the Wiehle-Reston East Metrorail station, and the necessary Dulles Airport Access Road (DAAR) right-of-way. The proposed transportation improvements include that portion in the Phase I District of the capital improvements described as the Locally Preferred Alternative (LPA) in a resolution of the Board of Directors of the Washington Metropolitan Area Transit Authority (WMATA) adopted on November 21, 2002.

The plan as set forth in the Petition contained specific provisions regarding timing, tax rates, total costs, and percentage of costs to be paid with Phase I District revenue. The plan contemplated the establishment of a Revenue Stabilization Fund (RSF) with early collection of taxes commencing in FY 2005 to build reasonable reserves to help maintain the rate parameters in view of the cyclic pattern of changes in assessed value from year to year. It was anticipated that the RSF and perhaps other rate or coverage covenants would be required by rating agencies to achieve an investment grade rating on bonds issued that are supported by Phase I District tax revenues.

Before committing Phase I District tax revenues, the District Commission needed to determine that the District's actual share of the financing would not exceed $400.0 million of construction funds for Phase I costs, and that a tax rate of no more than $0.29 per $100 of assessed value would be sufficient to meet the Phase I District's obligations at an assumed rate of growth in assessed value of 1.5 percent. If, at the time, the District Commission had expected either of those parameters to be exceeded, they would have been required to seek approval from the owners of 51 percent of the commercial or industrial property within the Phase I District before proceeding to commit the revenues.

However, once Phase I District revenues had been committed, allowing the financing to be put into place for the sale of bonds supported by those revenues, there is no "hard" cap on the Phase I District tax rate other than the statutory cap of $0.40 per $100 of assessed value. Thus, there is full latitude to set the tax rate up to the statutory maximum, if necessary, to meet the obligations of the Phase I District, (e.g., if necessary, to meet debt service requirements in the event assessed value growth rates cannot be sustained at 1.5 percent or greater).

On June 22, 2009, the Board of Supervisors approved preliminary bond documents for Phase I District financing and authorization of judicial proceedings to validate the bonds. It was determined that prior to the issuance of bonds by the Economic Development Authority (EDA), there should be a judicial determination of the validity of the bonds to ensure broad financial market acceptance of the bonds. The initial judicial review was completed by the Circuit Court on August 28, 2009, at which time the County received a favorable ruling. On November 4, 2010, the Virginia Supreme Court affirmed the lower court ruling.

On May 26, 2011, the EDA issued the first series of Phase I District EDA bonds in the amount of $205.7 million, which provided $220 million, including bond premium, for the construction of the Phase I project. On October 10, 2012, the second and final Phase I District EDA bonds were issued in the amount of $42.4 million, which provided $48.4 million, including bond premium, for the construction of the Phase I project. These two issues together, with $131.6 million in equity contribution from District taxes collected, fully funded the County's obligation of providing $400.0 million for Phase I of the project.

On April 10, 2012, the Board confirmed the County's participation in Phase II, which has a projected cost estimate of approximately $2.8 billion. For additional cost and project information about Dulles Rail Phase II, please refer to Fund 40120, Dulles Rail Phase II Transportation Improvement District, contained in Volume 2, Capital Construction and Other Operating Funds. MWAA transferred Phase I of the Silver Line to WMATA for final testing and training on May 27, 2014, and it opened for passenger service on July 26, 2014.

As part of the FY 2014 Adopted Budget Plan, there was joint concurrence from the Phase I Advisory Board as well as the Phase I Commission on the formal adoption of a Tax Rate Policy. Specifically, a series of criteria must be met to allow for a reduction in the tax rate that includes the following: maintaining targeted debt service coverage at 150 percent; historical debt service coverage will be at least 150 percent for two consecutive fiscal years before lowering the tax rate; and the tax rate will be lowered by no more than two cents in any given year provided coverage can still be maintained at 150 percent with the lower tax rate. For FY 2014, the tax rate decreased by $0.01 from $0.22 to $0.21 per $100 of assessed value. The tax rate remained unchanged as part of the FY 2015 Adopted Budget Plan.

The District continues to witness strong growth in assessed values on an annual basis. The result was annual decreases in the tax rate of $0.02 cents per $100 of assessed value from FY 2016 through FY 2021, coupled with a revision to the Tax Rate Policy by lowering the targeted debt service coverage from 150 percent to 140 percent. These actions were recommended by both the Advisory Board and the Commission. The tax rate remained unchanged as part of the FY 2022 Adopted Budget Plan. The tax rate of $0.09 per $100 of assessed value as part of the FY 2023 Advertised Budget Plan remains unchanged from the FY 2022 Adopted Budget Plan.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Debt Service Adjustments **($458,100)**

There is a decrease of $458,100, or 3.2 percent, from the FY 2022 Adopted Budget Plan amount of $14,466,350 due to programmed debt service payments in FY 2023. This decrease represents savings from the debt defeasance that occurred in FY 2021.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$3,752,400**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $3,752,400, including an increase of $4,200,000 to appropriate funding from the fund balance based on a recommendation from the Silver Line Phase I Transportation District Commission. An amount of $4,000,000 will be used for debt defeasance and an amount of $200,000 will be used for the associated costs of issuance in FY 2022. This increase is partially offset by a decrease of $447,600 that represents savings from the debt defeasance that occurred in FY 2021.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$51,324,419**	**$40,016,206**	**$40,025,126**	**$37,101,489**
Revenue:				
Real Estate Taxes-Current	$16,018,557	$15,295,113	$15,295,113	$15,629,149
Interest on Investments[1]	138,574	0	0	0
Total Revenue	**$16,157,131**	**$15,295,113**	**$15,295,113**	**$15,629,149**
Total Available	**$67,481,550**	**$55,311,319**	**$55,320,239**	**$52,730,638**
Expenditures:				
Debt Service[2]	$14,457,600	$14,466,350	$14,018,750	$14,008,250
Debt Service Prepayment[3]	12,998,824	0	4,200,000	0
Total Expenditures	**$27,456,424**	**$14,466,350**	**$18,218,750**	**$14,008,250**
Total Disbursements	**$27,456,424**	**$14,466,350**	**$18,218,750**	**$14,008,250**
Ending Balance[4]	**$40,025,126**	**$40,844,969**	**$37,101,489**	**$38,722,388**
Tax rate per $100 Assessed Value	**$0.09**	**$0.09**	**$0.09**	**$0.09**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments were reflected as a decrease of $2,768.23 to FY 2021 revenues to record earned revenue in the appropriate fiscal year. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

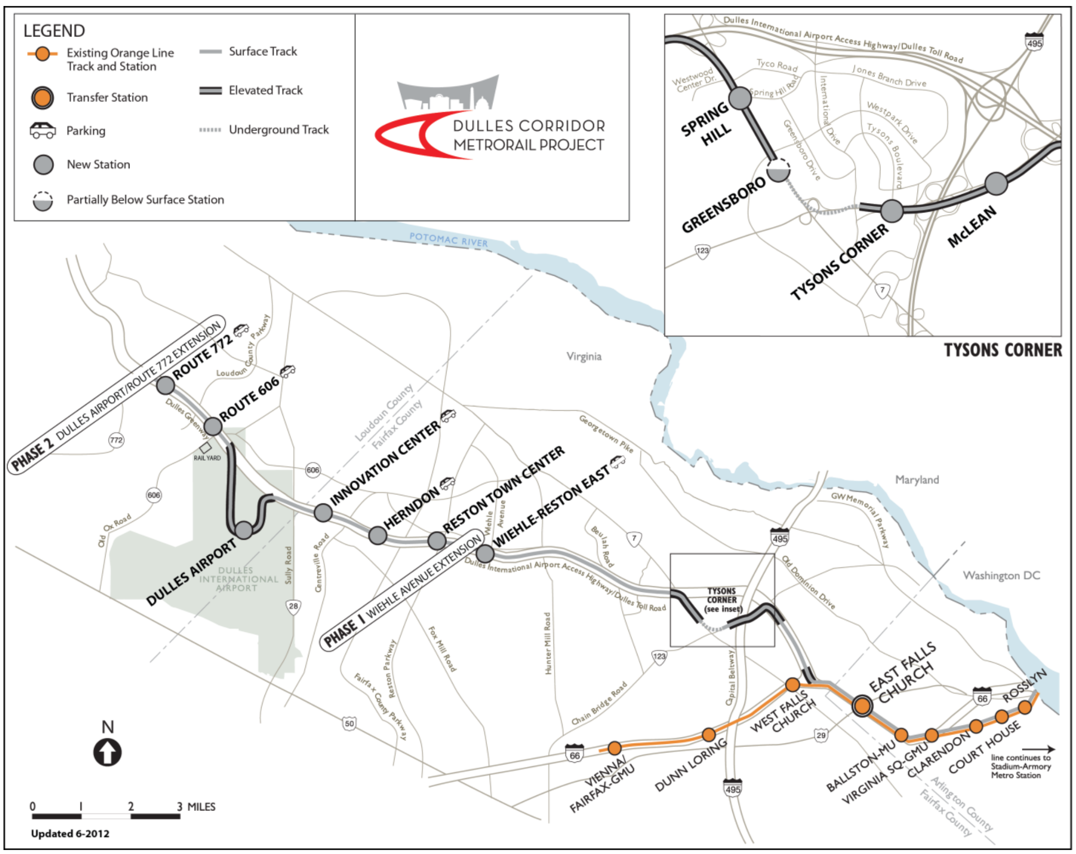
[2] A partial refunding of outstanding Series 2011 and Series 2012 District bonds took place on March 2, 2016, resulting in a net present value savings of approximately $16.5 million over the life of the bonds and corresponding lower annual debt service payments. No bond maturities were extended as a result of the refunding.

[3] An amount of $12,998,824 was used for partial debt defeasance in FY 2021 resulting in lower annual debt service payments. In addition, an amount of $4,200,000 is appropriated from the fund balance in FY 2022 based on a recommendation from the Silver Line Phase I Transportation District Commission. An amount of $4,000,000 will be used for debt defeasance and an amount of $200,000 will be used for the associated costs of issuance in FY 2022.

[4] The ending balance includes the Residual Fund, the Debt Service Reserve Fund, and the Revenue Stabilization Fund.

Focus

The purpose of the Dulles Metrorail is to provide high-quality, high-capacity transit service in the Dulles Corridor. New Metrorail service in the corridor will result in travel time savings between the corridor and downtown D.C., expand the reach of the existing regional rail system, offer a viable alternative to automobile travel and support future transit-oriented development along the corridor. The Phase II cost is approximately $2.8 billion for the segment from the Wiehle-Reston East Metrorail Station to Route 772 in Loudoun County, and includes the construction of three new stations in Fairfax County. These stations are Reston Town Center, Herndon, and Innovation Center and are noted in the map below:



On October 9, 2009, a petition (the Petition) was filed with the Clerk to the Board of Supervisors (Board) to create the Phase II Dulles Rail Transportation Improvement District (Phase II District). As required by Code of Virginia Ann. § 33.1-431, the Petition was signed by owners of more than 51 percent of the commercial and industrial property within the proposed Phase II District, measured by assessed value, that would be subject to a special tax pursuant to Code of Virginia Ann. § 33.1-435. Pursuant to that statute, following a public hearing on December 7, 2009, the Board created the Phase II District on December 21, 2009. On November 10, 2009, the Town of Herndon also approved the creation of the Phase II District.

Phase II of the Dulles Metrorail project (Project) will run from just west of Wiehle Avenue to Ashburn in eastern Loudoun County. This extension will serve Reston Town Center, Herndon, Dulles Airport, Route 606, and Ashburn. Commercial and industrial properties in the Phase II District, which lie near the Project on either side of the right-of-way of the Dulles Airport Access and Toll Road (DTR) within Fairfax County, will be taxed to help Fairfax County fund the County's 16.1 percent share of the Project. Consistent with the Petition and the resolution adopted by the Board to create the Phase II District, a tax rate of $0.05 per $100 of assessed value was adopted for FY 2011 for commercial and industrial properties within the Phase II District, and a rate of $0.10 was adopted for FY 2012. The rate increased to $0.15 in FY 2013 and $0.20 in FY 2014. Per the petition, the tax rate has since remained at $0.20 and will be held flat at $0.20 until full revenue operations commence on Phase II, which is anticipated in 2022. At that time, the rate may be set at the level necessary to support the District's debt obligations. For planning purposes, the Phase II District may not enter into a financing agreement unless it is reasonably believed that it can be accomplished within the maximum rate established by the Petition of $0.25 per $100 of assessed value.

The original funding plan assumed that the federal government, through grants from the Federal Transit Administration (FTA), would pay 50 percent of the entire Metrorail Project cost (i.e., both Phases I and II), the Commonwealth of Virginia would pay 25 percent using DTR revenues, and local governments would pay 25 percent. That plan was based on an early cost estimate, prior to preliminary engineering and environmental studies that resulted in an improved estimate for the total project cost.

The Full Funding Agreement later entered into with the federal government provided for a federal share for Phase I only (Interstate 66 to Wiehle Avenue) and capped that contribution at $900 million, which necessarily changed the percentages for the partners' shares.

No funds were to be expended until certain other conditions were met. Conditions included the completion of the preliminary design and cost estimate for Phase II, acceptable to the Board, which was completed in 2012. Other key conditions included: appropriate commitments from all sources contributing to Phase II were in place to assure completion of the Phase II transportation improvements; the Phase II District's share of the aggregate capital cost would not exceed $330 million; the County's share of aggregate costs remain reasonably consistent with currently anticipated contributions; and there is no "Supplemental Tax" on the commercial and industrial real estate within the Phase II District that would have exceeded $0.11 per $100 of assessed value unless a credit or other benefit was extended substantially equivalent to the Supplemental Tax.

In late 2011, the County, in addition to the other local funding partners, approved the Memorandum of Agreement (MOA) to proceed with Phase II of the Project. The MOA provided the following major points of agreement:

- The Metropolitan Washington Airports Authority (MWAA) agreed that the airport station would be an aerial station.

- The Commonwealth agreed to seek $150 million from the General Assembly to reduce the burden on DTR users.

- The U.S. Department of Transportation (USDOT) agreed to provide up to a $30 million credit subsidy for Transportation Infrastructure Finance and Innovation Act (TIFIA) loans to be made to Fairfax County (County), Loudoun County, and MWAA. The County and Loudoun County would apply for the maximum amount of TIFIA credit assistance for which each would qualify based on their share of the total cost of the Project, and MWAA would apply for the balance available.

- Fairfax County and Loudoun County agreed to use their best efforts individually to find third party funding for five garages (three in Loudoun County and two in Fairfax County) and the Route 28 Innovation Center Station (Fairfax), but if and to the extent they were unable to do so, then whatever portion was not funded by third party revenues would be shared as currently provided by the Funding Agreement.

- Other Phase II cost savings opportunities would be implemented, including a reduction in the size of the Metrorail yard and shop facilities at the Airport for additional cumulative net Project cost savings of $125 million as estimated by USDOT, 75 percent of which ($94 million) would be cost savings for DTR users.

- A reallocation of estimated third party funding credits from what would have resulted from the Funding Agreement is expected to produce additional cost savings for DTR users of as much as $242 million.

- The Washington Metropolitan Area Transit Authority (WMATA) agreed to cooperate with the County to make such amendments in agreements between the two parties as shall be necessary to permit parking revenues from the two garages included in the Fairfax Facilities to be used to pay for the cost of constructing the garages, if Fairfax deems it appropriate to use such parking revenues for that purpose.

- The Commonwealth of Virginia, Fairfax County, Loudoun County, WMATA, and MWAA agreed to form a Coordinating Committee composed of their respective chief executive officers (including Fairfax's County Executive) to implement the MOA and to regularly monitor progress in planning, designing, and constructing Phase II of the Metrorail.

- The Commonwealth of Virginia and MWAA agreed that they had reached a separate agreement on a Project Labor Agreement for Phase II that is consistent with Federal statutory and regulatory requirements and Virginia law.

- The MOA explicitly recognized that nothing in it required the County to pay or will result in the County paying more than 16.1 percent of the total Project cost as previously agreed in the Funding Agreement.

- There will be continuing FTA oversight of the Project.

On April 10, 2012, the Board confirmed the County's participation in Phase II of the Project. As part of the financial deal, the County agreed to make its best efforts to pay for building the Route 28 Station, along with the parking garage at this station and at Herndon Monroe, outside of the Project. On July 3, 2012, Loudoun County voted to confirm their participation in Phase II.

The County's total 16.1 percent share of the Project is estimated to be $927 million. The County contributed $400 million from the Phase I tax district and will contribute $330 million from the Phase II tax district. The balance will be supported by allocating $187 million in proceeds from the TIFIA loan that will be repaid using the County's Commercial and Industrial real estate tax and $10 million in 70 percent regional funds from the Northern Virginia Transportation Authority (NVTA).

The Phase II tax district's $330 million contribution is achieved using two approaches. First, there will be an internal allocation of $215.6 million toward repayment of the County's $403.3 million TIFIA loan. The future debt service on this portion of the TIFIA loan will be repaid out of this fund. Second, the remaining $114.4 million will be provided from tax district equity.

In Spring 2013, Fairfax County officially notified USDOT and MWAA that the Innovation Center Station (formerly Route 28 Station), which had a total project estimate of $89 million, would be funded as part of the total project cost and shared among the funding partners through the agreed upon percent allocations. As part of the MOA for Phase II, the County agreed to use "best efforts" to fund this station along with the parking garages at Innovation Center and Herndon-Monroe. Since that time, the County received funding approval of $69 million from NVTA 70 percent toward the Innovation Center Station that will be spread among the funding partners per the standard percent splits. The County funded the parking garages outside the project. The plan of finance included the pledging of annual parking revenues from the two new parking garages and accessing surcharge revenues from current County garages in the WMATA system. In order to access these surcharge revenues, County staff worked with WMATA staff to amend the appropriate legal documents. The WMATA board formally agreed to amend these documents on October 23, 2014, and the Fairfax County Board of Supervisors agreed to amend these same documents on November 18, 2014. The parking garage bond sale occurred in February 2017 in the amount of $90.9 million. For additional information on the parking garages, please refer to Fund 40125, Metrorail Parking System Pledged Revenues, as part of Volume 2, Capital Construction and Other Operating Funds.

The Funding Partners were officially notified on May 9, 2014, by USDOT that the TIFIA loan had been approved for the Project. The $1.9 billion loan was one of the largest financings approved in the program's history with the allocation by funding partner as follows: $1.3 billion to MWAA, $403.3 million to Fairfax County, and $195.0 million to Loudoun County. On August 20, 2014, MWAA closed on its $1.3 billion TIFIA loan at an interest rate of 3.21 percent. On December 9, 2014, Loudoun County closed on its $195.0 million TIFIA loan at an interest rate of 2.87 percent. On December 17, 2014, Fairfax County closed on its $403.3 million TIFIA loan at an interest rate of 2.73 percent. The County's $403.3 million TIFIA loan will be repaid from two sources: $215.6 million from the Phase II Tax District and $187.7 million from Fund 40010, County and Regional Transportation Projects. Annualized debt service on the County's TIFIA loan equates to $28 million beginning in FY 2024, with $14.7 million to be repaid from the Phase II District and $13.3 million to be repaid from Fund 40010, County and Regional Transportation Projects. The County made its first draw on its TIFIA loan proceeds for payments to MWAA in March 2015 and its last draw in April 2019. The current payments to MWAA are being paid using current revenues in this fund.

In April 2015, MWAA announced an updated Phase II construction timeline with more than 150 modifications to the design phase that will enhance the safety and reliability of Phase II. Substantial completion was achieved in November 2021, and full revenue operations are expected to commence in 2022 with the exact date determined by WMATA. For FY 2023, the tax rate will be held at $0.20 per $100 of assessed value until full revenue operations commence on Phase II per the terms of the landowners' petition.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

FY 2023 funding remains at the same level as the FY 2022 Adopted Budget Plan.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$12,813,233**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $12,813,233 due to the appropriation of funding to support the construction payments to the Metropolitan Washington Airports Authority (MWAA) for the balance of the tax district's $114.4 million share of construction costs after the proceeds from the Dulles Rail Phase II District's $215.6 million portion of the County's Transportation Infrastructure Financing and Innovation Act (TIFIA) loan were spent in FY 2019. The TIFIA loan with the United States Department of Transportation closed on December 17, 2014.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$67,398,852**	**$45,338,052**	**$58,948,176**	**$66,010,246**
Revenue:				
Real Estate Taxes[1]	$20,523,752	$20,375,303	$20,375,303	$21,481,900
Interest on Investments	153,772	0	0	0
Miscellaneous Revenues[2]	103,543	0	0	0
Total Revenue	**$20,781,067**	**$20,375,303**	**$20,375,303**	**$21,481,900**
Total Available	**$88,179,919**	**$65,713,355**	**$79,323,479**	**$87,492,146**
Expenditures:				
Construction Payments[3]	$29,231,743	$0	$12,813,233	$0
Operating Expenses	0	500,000	500,000	500,000
Total Expenditures	**$29,231,743**	**$500,000**	**$13,313,233**	**$500,000**
Total Disbursements	**$29,231,743**	**$500,000**	**$13,313,233**	**$500,000**
Ending Balance	**$58,948,176**	**$65,213,355**	**$66,010,246**	**$86,992,146**
TIFIA Debt Service Reserve[4]	$14,749,704	$14,749,704	$14,749,704	$14,749,704
Unreserved Balance	**$44,198,472**	**$50,463,651**	**$51,260,542**	**$72,242,442**
Tax rate per $100 Assessed Value[5]	**$0.20**	**$0.20**	**$0.20**	**$0.20**

[1] FY 2023 estimate based on January 1, 2022 assessed values.

[2] Reflects the District's share of funds as part of the Davidheiser/Universal Concrete Products settlement with the Commonwealth of Virginia.

[3] The amount of $12,813,233 in FY 2022 represents the balance of the District's $114.4 million construction costs due after the $215.6 million in TIFIA loan proceeds were expended in FY 2019. These construction payments are being funded with current revenues collected in the District.

[4] This amount represents the debt service reserve fund requirement that is used as a contribution toward the Dulles Rail Phase II District's $215.6 million portion of the County's overall $403.3 million Transportation Infrastructure Financing and Innovation Act (TIFIA) loan with the United States Department of Transportation that closed on December 17, 2014. The Dulles Rail Phase II District's $215.6 million portion of the TIFIA loan was expended in FY 2019 and the TIFIA debt service reserve amount is equal to $14,749,704.

[5] The tax rate will be held at $0.20 per $100 of assessed value until revenue operations commence on Phase II per the terms of the landowners petition, which is anticipated in 2022 with the exact date determined by the Washington Metropolitan Area Transit Authority (WMATA).

Fund 40125: Metrorail Parking System Pledged Revenues

Focus

The Metrorail Parking System Pledged Revenues Fund was established by the Board of Supervisors on November 18, 2014, to collect and disburse funds related to revenue-generating activities at Metrorail parking facilities owned by and located within the County. These funds will be generated from fees paid at these parking facilities and used to pay operating, maintenance, and debt expenses of the facilities. Previously, these revenues and expenditures were either collected by the County or on behalf of the County by the Washington Metropolitan Area Transit Authority (WMATA) and budgeted under Fund 40010, County and Regional Transportation Projects, and Fund 40000, County Transit Systems.

In November 2011, the Board of Supervisors agreed to the Memorandum of Agreement (MOA) to participate in Phase II of the Silver Line and to use its "best efforts" to seek funding for the parking garages at Herndon and Innovation Center from sources outside of the shared funding formula agreed to by the funding partners. In that MOA, WMATA agreed in principle to changes in the 1999 Surcharge Agreement that would enable the County to use surcharge revenues to finance those parking facilities.

County staff worked with the staff at WMATA to provide the County direct access to parking surcharge revenue funds, a portion of the daily parking fees, generated from WMATA-owned parking garages located in Fairfax County. At the June 10, 2014, Board Transportation Committee Meeting, County staff provided an update on staff coordination with WMATA to amend surcharge documents, and an overview of the plan of finance to construct the parking garages at Herndon and Innovation Center. Prior to the opening of the Silver Line Phase I, WMATA owned or leased all of the Metrorail parking garages in Fairfax County. Currently, the parking facilities at the Wiehle-Reston East, Herndon, and Innovation Center Metrorail Stations are owned by Fairfax County. By retaining ownership of the new parking facilities, the County is able to control future joint development on the sites and retain all revenues generated from those joint developments.

The Surcharge Agreement provides a mechanism to collect a base fee and a surcharge fee at the five WMATA-owned/leased parking facilities in Fairfax County and two additional stations (East Falls Church in Arlington County and Van Dorn in the City of Alexandria). The surcharge fee has been used to pay the debt service on revenue bonds sold by the Fairfax County Economic Development Authority (EDA) to finance the prior construction of Metrorail parking facilities in the County. The base parking fee is used by WMATA to operate and maintain the parking facilities. Since the County will own the new parking facilities within its jurisdiction, the agreement needed to be amended so the entire fee at the new facilities would be retained by the County, and the surcharge from the WMATA-owned facilities could be used by the County for the County-owned facilities at the Wiehle, Herndon, and Innovation Parking Garages. WMATA and Fairfax County staff worked together to create the Second Amended and Restated Surcharge Implementation Agreement that was approved in October 2014.

As part of the United States Department of Transportation's (USDOT) Transportation Infrastructure and Finance and Innovation Act (TIFIA) loan for the Dulles Metrorail project, Fairfax County received $403.3 million toward its baseline share of project costs. As a condition to financial closing on the TIFIA loan, a side Letter Agreement between USDOT and the County regarding the County's construction of the parking garages at the Herndon and Innovation Center Metrorail Stations was established. The County agreed to complete construction of the parking garages by the WMATA-announced start date of revenue service for Phase II. As part of the Board of Supervisors Transportation Committee meeting on May 24, 2016, and December 13, 2016, County staff provided an overview of the plan of finance associated with the planned EDA Parking Revenue bond for the Herndon and Innovation Center Station Parking Garages. The EDA and the Board of Supervisors then approved the plan of finance at their respective meetings on January 11, 2017, and January 24,

2017. The bond sale occurred in February 2017 in the amount of $90.9 million to fund the following: Herndon Station and Innovation Center Station Parking Garages of $37.9 million and $37.1 million, respectively, per final construction bids; and $15.9 million to fund capitalized interest, funding of a debt service reserve, and cost of issuance. Following the construction period, the Herndon Station Parking Garage was completed in April 2019 and the Innovation Center Station Parking Garage was completed in June 2020. The parking garages will become fully operational and open to the public when the revenue/passenger service is announced for Phase II by WMATA.

Pandemic Response and Impact

In response to the recent resurgence of COVID-19 (Omicron) and ongoing driver shortages, Metrorail, Metrobus, and MetroAccess have reduced levels of service to continue to provide essential trips while mitigating public health concerns. Consequently, Metro continues to experience a significant drop in ridership. For FY 2023, WMATA is projecting ridership levels across all modes at 53 percent of the pre-pandemic level. County staff have also assumed very modest levels of utilization at its parking facilities. As further information is available on monthly parking trends and the commencement of the operations of the Dulles Rail Phase II project, parking revenue updates will be provided as part of a future quarterly review.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Operational Expenses Adjustment for Herndon and Innovation Parking Garages ($2,258,000)
A decrease of $2,258,000 is included for revised estimated operational expenses for the Herndon and Innovation Center Station Parking Garages. Construction was completed on both parking garages in 2019 and 2020, respectively. Initial forecasted amounts for operations have since been adjusted to reflect current requirements for both garages. This figure will be adjusted accordingly in future budgets following the commencement of Phase II revenue/passenger service.

Operational Expenses Adjustment for Wiehle-Reston East Parking Garage $70,558
An increase of $70,558 is included for operational expenses for the Wiehle-Reston East Metrorail Parking Garage.

Debt Service Adjustment ($1,500)
A decrease of $1,500 is included for debt service expenses for the Wiehle-Reston East Metrorail Parking Garage.

Debt Service Adjustment ($2,000)
A decrease of $2,000 is included for programmed debt service expenses for the Herndon and Innovation Center Station Parking Garages.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$2,866,864**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $2,866,864 based on the carryover of unexpended project balances. This is due primarily to the carryover of $2,662,025 in project balances associated with the Fairfax County Economic Development Authority (EDA) Parking Revenue bond sale in February 2017 for the Herndon Metrorail Station Parking Garage and the Innovation Center Metrorail Station Parking Garage. These parking garages are operated and maintained by the County as part of the agreement for the Silver Line Phase II. In addition, this increase is due to an adjustment of $204,839 for encumbrances associated with the operations and maintenance of the Wiehle-Reston East Metrorail Parking Garage, Herndon Metrorail Parking Garage, and Innovation Center Metrorail Parking Garage.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$29,554,980**	**$18,007,063**	**$21,003,722**	**$14,306,436**
Revenue:				
Wiehle-Reston East Ground Rent[1]	$2,943,382	$2,900,000	$2,900,000	$2,900,000
Interest on Investments[2]	108,045	0	0	0
Wiehle-Reston East Metrorail Parking Garage[3]	184,742	863,254	863,254	863,254
New Garage Revenue[4]	0	2,104,089	2,104,089	2,104,089
WMATA Surcharge Parking Fees[5]	189,076	1,701,505	1,701,505	1,701,505
Total Revenue	**$3,425,245**	**$7,568,848**	**$7,568,848**	**$7,568,848**
Transfers In:				
County and Regional Transportation Projects (40010)[6]	$2,206,000	$0	$3,293,740	$0
Total Transfers In	**$2,206,000**	**$0**	**$3,293,740**	**$0**
Total Available	**$35,186,225**	**$25,575,911**	**$31,866,310**	**$21,875,284**
Expenditures:				
Projects[7,8]	$14,182,503	$14,788,460	$17,559,874	$12,597,518
Total Expenditures	**$14,182,503**	**$14,788,460**	**$17,559,874**	**$12,597,518**
Total Disbursements	**$14,182,503**	**$14,788,460**	**$17,559,874**	**$12,597,518**
Ending Balance	**$21,003,722**	**$10,787,451**	**$14,306,436**	**$9,277,766**
Debt Service Reserve[9]	$4,758,500	$4,758,500	$4,758,500	$4,758,500
Unreserved Balance	**$16,245,222**	**$6,028,951**	**$9,547,936**	**$4,519,266**

[1] Revenues associated with ground rent at the Wiehle-Reston East Metrorail Station Parking Garage.

[2] Interest on Investments revenue represents interest revenue associated with the Metrorail Parking System Pledged Revenues projects. An amount of $108,045 was received in FY 2021.

[3] Parking revenues collected at the Wiehle-Reston East Metrorail Station Parking Garage. As further information is available on monthly parking trends and the commencement of the operations of the Dulles Rail Phase II project, parking revenue updates will be provided as part of a future quarterly review.

[4] Projected parking revenues to be collected at the Herndon and Innovation Center Station Parking Garages. As further information is available on monthly parking trends and the commencement of the operations of the Dulles Rail Phase II project, parking revenue updates will be provided as part of a future quarterly review.

[5] Projected surcharge revenues transferred from the Washington Metropolitan Area Transit Authority (WMATA) for five WMATA-owned/leased parking facilities in Fairfax County (Huntington, West Falls Church, Dunn Loring, Vienna, and Franconia) and two additional stations (East Falls Church in Arlington County and Van Dorn in the City of Alexandria). These revenues are used by the County to pay debt service for the Herndon and Innovation Center Station Parking Garages.

[6] Provides for additional funds to pay debt service on the Wiehle-Reston East Metrorail Station Parking Garage not covered by ground rent and parking fees. Funding needs will be reviewed as part of the annual budget process as well as the annual Carryover Review process.

[7] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments were reflected as an increase of $95,449.77 to FY 2021 expenditures to record expenditure accruals. This impacted the amount carried forward resulting in a decrease of $95,449.77 to the *FY 2022 Revised Budget Plan*. The project affected by this adjustment was 2G40-120-000, Wiehle Pkg Operations and Maintenance. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[8] Construction funding from the Fairfax County Economic Development Authority Parking Revenue bond sale in February 2017 for the Herndon Station Parking Garage ($37,900,000), Innovation Center Station Parking Garage ($37,100,000), and annual operational costs for these parking garages as well as Wiehle-Reston East Metrorail Station Parking Garage.

[9] Debt service reserve fund for the parking garage revenue bonds, which was funded at closing of the bond sale in March 2017.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Hern Innov Pkg Facility Debt Service (2G40-167-000)	$21,236,750	$4,757,250.00	$4,758,500.00	$4,756,500
Herndon Metrorail Parking Facility (TF-000033)	37,225,000	106,096.93	2,230,131.59	0
Herndon Pkg Operations and Maintenance (2G40-146-000)	5,189,632	146,881.01	1,262,118.99	0
Innovation Metrorail Parking Facility (TF-000034)	37,775,000	1,109,373.09	431,893.54	0
Innovation Pkg Operations and Maintenance (2G40-145-000)	1,159,000	29,116.81	1,129,883.19	0
Wiehle Metro Pkg Facility Debt Service (2G40-115-000)	56,029,041	6,421,584.74	6,185,778.26	6,184,000
Wiehle Pkg Operations and Maintenance (2G40-120-000)	11,732,313	1,612,200.59	1,561,568.17	1,657,018
Total	**$170,346,736**	**$14,182,503.17**	**$17,559,873.74**	**$12,597,518**

Fund 40180: Tysons Service District

Focus

On June 22, 2010, the Board of Supervisors (Board) adopted an amendment to the Comprehensive Plan for Tysons. This action was the culmination of a multi-year effort that created a new vision for Tysons as the walkable, transit-oriented downtown for Fairfax County. This vision reflected the status of Tysons as the County's urban center and the powerful economic engine that Tysons brings to both the County and to the Commonwealth.

On March 29, 2011, the Board requested that the Planning Commission, working with staff, develop a process to address financing the infrastructure in Tysons. In response, the Planning Commission reconstituted its Tysons Committee (Committee). The Committee adopted an inclusive process, which included 24 meetings over a period of 17 months. During its deliberations, the Committee sought information and input from all stakeholders. Based upon this input, the Committee developed recommendations, which were then approved by the Planning Commission on September 20, 2012. On October 16, 2012, the Board heard public comment on the Planning Commission's recommendations. The Board endorsed the Planning Commission's funding plan and directed staff to come forward with an item for authorization of a public hearing on the proposed District, and on October 30, 2012, the Board authorized the advertisement of the public hearing for December 4, 2012. The Board then voted to establish the District on January 8, 2013.

The funding plan is a multi-faceted approach to funding transportation infrastructure in Tysons. Funding sources are proposed for each of the four major components of the infrastructure: the grid of streets is proposed to be funded primarily by in-kind and per square foot/per unit road fund contributions from developers/landowners; neighborhood and access improvements and transit are proposed to be funded primarily from public sources; and the Tysons-wide Road Improvements are proposed to be funded primarily by public sources for the projects outside of the boundaries of Tysons and by developer/landowner sources for the improvements inside of Tysons. This fourth category is projected to cost approximately $506 million in 2012 dollars. Funding for that component is proposed to come from two sources in equal amounts: $253 million (50 percent) from per square foot/per unit road fund contributions from developers/landowners and $253 million (50 percent) from a Tysons Service District.

The District has a boundary generally consistent with the Tysons Corner Urban Center, as defined in the Comprehensive Plan. Most of the Tysons-wide Road Improvements are contained within the proposed boundary and the improvements therein would benefit the entire community within Tysons. The Planning Commission also recommended that a Tysons Service District Advisory Board (Advisory Board) be created to aid the Board in developing recommendations related to the annual tax rate for the service district. All Advisory Board members are appointed by the Board.

The District would fund projects that benefit all residential and non-residential landowners within Tysons and initial projects were anticipated to be those that would provide the most benefit to the most properties. The Planning Commission also recommended that the County conduct a review concerning the status of the initial projects, yearly tax rates, future increments of projects and their timing.

The FY 2023 Advertised Budget Plan reflects no change in the tax rate of $0.05 per $100 of assessed value. Discussion on this tax rate, updated district assessed values, and project funding needs will occur during meetings with the Advisory Board prior to the Board's adoption of the budget in spring 2022.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

FY 2023 funding remains at the same level as the FY 2022 Adopted Budget Plan.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$10,700,247**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $10,700,247 due to the carryover of unexpended project balances.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$31,768,791**	**$29,865,240**	**$40,555,123**	**$38,462,507**
Revenue:				
Real Estate Taxes-Current[1]	$8,896,284	$8,607,631	$8,607,631	$8,809,234
Interest on Investments	92,669	0	0	0
Total Revenue	**$8,988,953**	**$8,607,631**	**$8,607,631**	**$8,809,234**
Total Available	**$40,757,744**	**$38,472,871**	**$49,162,754**	**$47,271,741**
Expenditures:				
Capital Projects	$202,621	$0	$10,700,247	$0
Total Expenditures	**$202,621**	**$0**	**$10,700,247**	**$0**
Total Disbursements	**$202,621**	**$0**	**$10,700,247**	**$0**
Ending Balance[2]	**$40,555,123**	**$38,472,871**	**$38,462,507**	**$47,271,741**
Pay-As-You-Go (PAYGO) Funding[3]	$40,555,123	$38,472,871	$38,462,507	$47,271,741
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Tax rate per $100 Assessed Value	**$0.05**	**$0.05**	**$0.05**	**$0.05**

[1] FY 2023 estimate based on January 1, 2022 assessed values at the Advertised tax rate of $0.05 per $100 of assessed value.

[2] The ending balance will be accumulating in anticipation of the sale of bonds and equity contributions to fund $253 million toward the District's share of transportation infrastructure improvements in Tysons. The available Pay-As-You-Go (PAYGO) funding will continue to accrue as projects move from design to construction and can span several years until substantial completion. PAYGO funding will also reduce the need for long term district bond financing.

[3] Current funds available for ongoing project needs in the service district.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Greensboro Ramp - DTR (2G40-173-000)	$1,000,000	$196,710.54	$803,289.46	$0
Rt 123 Widening (Old Courthouse to Rt 7) (2G40-117-000)	2,250,000	0.00	2,250,000.00	0
Rt 123 Widening (Rt 7 to I-495) (2G40-116-000)	2,000,000	0.00	2,000,000.00	0
Rt 7 Widening (I-495 to I-66) (2G40-150-000)	3,500,000	5,910.60	3,446,957.23	0
Rt 7 Widening (Rt 123 to I-495) (2G40-118-000)	2,200,000	0.00	2,200,000.00	0
Total	**$10,950,000**	**$202,621.14**	**$10,700,246.69**	**$0**

Fund 40190: Reston Service District

Focus

On February 11, 2014, the Board of Supervisors (Board) adopted the Reston Phase I Comprehensive Plan Amendment (CPA). This amendment included revised land use and additional transportation facilities for the three Reston Transit Station Areas (TSAs): Wiehle-Reston East, Reston Town Center, and Herndon. The CPA optimizes development opportunities associated with the availability of mass transit while maintaining the stability of existing land uses outside of the TSAs. The TSA designation allows a mixture of residential, office, retail and other commercial uses and provides opportunities for joint public-private development.

The CPA envisioned that these revised land uses will be served by a multi-modal transportation system. To support that vision, the CPA recommended multi-modal roadway improvements, a grid network, intersection improvements, and supporting transit service. As a result, on February 11, 2014, the Board directed the Planning Commission (PC) and staff to develop an inclusive process to prepare a funding plan for the transportation improvements recommended in the CPA and return to the Board with staff's recommendations. The Board further directed staff that the funding plan should include arrangements for financing the public share of Reston infrastructure improvements and facilitate cooperative funding agreements with the private sector.

Subsequent to the Board's action, the Hunter Mill District Supervisor appointed a Reston Network Analysis Advisory Group (Advisory Group) to refine the transportation network included in the CPA and develop the funding plan. Although the Board directed the PC to work with staff on the funding plan, the Advisory Board served as a diversified stakeholder group representing various interests in Reston, and in that capacity fulfilled the charge of the PC.

The Advisory Group provided a forum for Fairfax County Department of Transportation (FCDOT) staff to receive input and feedback from residents, property owners, and developers on the Reston Network Analysis (analysis of transportation improvements recommended in the CPA) and associated plans. In its feedback, the Advisory Group was most interested in funding options that include both proffer and service district revenue streams. Staff also solicited feedback on the funding plan from the larger community and other stakeholders at a series of public meetings.

In December 2016, consensus was reached on a funding plan after review from the Board of Supervisors, the Planning Commission Transportation Subcommittee, the Advisory Group, and the Reston Association. The following provides the main aspects of the funding plan and entails three categories of improvements: Roadway Improvements, Intersection Improvements, and a Grid of Streets Network. Staff has assumed that existing transit resources in Reston and Herndon will be re-allocated to increase feeder and circulation service when Phase II of the Metrorail Silver Line opens. As a result, no additional funding for transit was included in the Reston Transportation Funding Plan.

Primary responsibility for funding of Roadway Improvements would come from public revenue sources allocated by the County for use on countywide transportation projects. These include the following sources:

- Federal: Regional Surface Transportation Program (RSTP) and Discretionary Grant Programs
- State: Smart Scale and Revenue Sharing
- Regional: Northern Virginia Transportation Authority (NVTA) 70 percent Regional Funds
- Local: Commercial & Industrial Tax, General Obligation Bonds, NVTA 30 percent Local Funds

Funding for Intersection Improvements and the Grid Network is expected to come from private revenue sources, such as revenues generated within the Reston TSAs and used exclusively for projects in the Reston TSAs. Private funding encompasses three sources. First, In-kind Contributions from developers would fund the construction of grid segments for their development or redevelopment projects. Second, Road Fund contributions would be paid by developer contributions in the form of pooled cash proffers on a per residential unit or per commercial square foot basis of new development for use on the Grid Network. These monies would be deposited in Fund 30040, Contributed Roadway Improvements. Third, Fund 40190, Reston Service District, was reflected as part of the FY 2018 Advertised Budget Plan and included a tax rate of $0.021 per $100 of assessed value on commercial and residential properties within the Reston TSAs. The Board approved a Funding Plan and Road Fund for Reston Transportation Projects on February 28, 2017. On April 4, 2017, following a public hearing, the Board of Supervisors established the Reston Service District as well as Board action approving a Service District Advisory Board. The corresponding tax rate of $0.021 per $100 of assessed value was included as part of the FY 2018 Adopted Budget Plan. The tax rate is recommended to remain at $0.021 per $100 of assessed value as part of the FY 2023 Advertised Budget Plan.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

FY 2023 funding remains at the same level as the FY 2022 Adopted Budget Plan.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$862,560**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $862,560 due to the carryover of unexpended project balances.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$5,095,504**	**$6,489,066**	**$7,363,411**	**$8,898,080**
Revenue:				
Real Estate Taxes-Current[1]	$2,304,554	$2,397,229	$2,397,229	$2,510,794
Interest on Investments	16,041	0	0	0
Total Revenue	**$2,320,595**	**$2,397,229**	**$2,397,229**	**$2,510,794**
Total Available	**$7,416,099**	**$8,886,295**	**$9,760,640**	**$11,408,874**
Expenditures:				
District Expenses	$52,688	$0	$862,560	$0
Total Expenditures	**$52,688**	**$0**	**$862,560**	**$0**
Total Disbursements	**$52,688**	**$0**	**$862,560**	**$0**
Ending Balance[2]	**$7,363,411**	**$8,886,295**	**$8,898,080**	**$11,408,874**
Tax rate per $100 Assessed Value	**$0.021**	**$0.021**	**$0.021**	**$0.021**

[1] FY 2023 estimate based on January 1, 2022 assessed values at the Advertised tax rate of $0.021 per $100 of assessed value.

[2] The ending balance will be accumulating in anticipation of capital projects to be funded in the service district. The available Pay-As-You-Go (PAYGO) funding will continue to accrue as projects move from design to construction and can span several years until substantial completion. PAYGO funding will also reduce the need for long term district bond financing.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Fairfax County Parkway/Sunrise Valley Drive Intersection (2G40-151-000)	$500,000	$19,923.70	$395,323.98	$0
Reston Pkwy/Baron Cameron Ave Int (2G40-174-000)	500,000	32,764.00	467,236.00	0
Total	**$1,000,000**	**$52,687.70**	**$862,559.98**	**$0**

Fund 70000: Route 28 Tax District

Focus

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District (District) on December 21, 1987. Under Virginia law, such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each county, which is within the boundaries of the proposed district and which has been zoned or is used for commercial or industrial purposes. Fund 70000, Route 28 Tax District, was formed to provide improvements to State Route 28 (Route 28), which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state, which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State Primary Road Fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent.

The District, administered by a Commission appointed by the Board of Supervisors of both counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of $0.20 per $100 of assessed value. The FY 2023 tax rate for this district is $0.17 per $100 of assessed value. These funds, in addition to funds received through the State Primary Road Fund allocation formula, are to be used for the road improvements and debt service on bonds issued by the state. Improvements completed for Phase I of the Route 28 project included widening the existing road from two to six lanes and upgrading three major intersections. Legislation authorizing the issuance of Commonwealth Transportation Board (CTB) revenue bonds up to $160.7 million plus issuance expenses to finance the Phase I improvements to Route 28 was enacted during the 1988 Virginia General Assembly and became effective July 1, 1988. This legislation stipulated that the additional tax assessment in the District and funds allocated to the highway construction district, in which Route 28 lies, would reimburse the state for its debt service payments on the bonds. The Commonwealth issued $138.5 million in revenue bonds for the District in September 1988.

Fairfax County and Loudoun County entered into a contract with the District and agreed to levy the additional tax assessment, as requested by the District, collect the tax, and pay all tax revenues to a fiscal agent for distribution. The contract specifies that the counties shall pay all revenues collected on behalf of the District to a trustee jointly designated by the CTB and the counties, and the District in turn shall notify the counties of the required payment and request a rate sufficient to collect that amount, up to a maximum of $0.20 per $100 of assessed value. The tax rate is currently set at $0.17 per $100 of assessed value. In FY 2023, an amount of $12.2 million has been included for Fairfax County collections based on estimated tax collections and an allowance for potential property buy outs, late payments, and penalties.

In August 2002, Fairfax County, Loudoun County, the CTB and the Fairfax County Economic Development Authority (EDA) entered into contractual agreements to provide for construction of a portion of additional improvements on Route 28 (Phase II improvements). Specifically, six separated grade interchanges would be constructed to ease traffic congestion. Funding totaling $204.7 million was made available from a joint financing plan providing $75.4 million from CTB funds allocated from the state six-year primary and secondary road plan, approximately $36.3 million of remaining CTB Route 28 bond authorization, and approximately $93.0 million of bond funds issued by the EDA in 2003 and 2004 and supported by the two counties. Construction of the first six interchanges was completed in FY 2008.

In October 2006, the CTB, the counties and EDA approved the financing plan for the construction of the final four interchanges at Willard Road, Frying Pan Park Road, CIT/Innovation Drive, and Nokes Boulevard. The plan included acceptance of a $5.0 million grant and a $20.0 million loan from the State Transportation Partnership Opportunity Fund (TPOF); issuance of Route 28 District revenue bonds; and use of surplus District tax revenues to fund the $119.2 million project estimate. EDA Revenue bonds were planned to be issued in two series. A total of $41.505 million was issued on February 27, 2007 and $51.505 million was issued on July 9, 2008. On July 24, 2007, the CTB notified the District Commission that an additional $23.9 million was approved in the CTB's FY 2008-2013 Six-Year Improvement Plan as payment toward the state obligation under the District contract. This additional funding fully replaced the $20.0 million originally planned for the TPOF loan.

All bond issues are fully supported by District tax revenue. In order to maximize revenues available for new debt service, the CTB refunded its outstanding 1992 bonds in October 2002. At the same time, the CTB issued $36.3 million of new bonds for construction, representing the balance of bond authorization remaining from the 1988 acts of the General Assembly. The EDA issued Transportation Contract Revenue bonds in the amount of $33.375 million in October 2003, $57.4 million in August 2004, $41.505 million in February 2007 and $51.505 million in July 2008. In the event that District revenues are not sufficient to make debt service payments, the state bonds are backed by the appropriated state allocations to the Northern Virginia Transportation District. The EDA bonds are supported by a Revenue Stabilization Fund (RSF) that is equal to the maximum annual EDA debt service and is created from surplus revenue collections. As a further credit enhancement for the proposed EDA bonds, both Fairfax and Loudoun Counties pledged a joint moral obligation in the event that tax revenues and the RSF are not sufficient to support EDA debt service. On March 18, 2009, the Route 28 District Advisory Board recommended a two-cent decrease in the tax rate from $0.20 to $0.18 per $100 of assessed value, due to the strong financial status of the fund. This decrease was subsequently adopted by the Board of Supervisors on April 27, 2009.

In March 2011, the Route 28 District Advisory Board recommended to approve $6.0 million in Project Completion Funds for final design plans for four priority sections of Route 28 widening from six to eight lanes (Hot Spot Improvements). These design areas included the following: Priority 1 – Route 28 southbound between Sterling Boulevard and the Dulles Toll Road; Priority 2 – the Route 28 southbound bridge over the Dulles Toll Road; Priority 3 – Route 28 northbound between McLearen Road and the Dulles Toll Road; and Priority 4 – Route 28 southbound between the Dulles Toll Road and Route 50.

Favorable market conditions in the spring of 2012 allowed for a refunding opportunity of outstanding District debt obligations. The District Commission approved a resolution to proceed with refunding the Series 2003 and Series 2004 EDA revenue bonds at their March 2012 annual meeting. Concurrent with the EDA refunding, the CTB agreed to a refunding of the Transportation Contract Revenue Refunding Bonds Series 2002 from its original Capital Appreciation Bonds (CABs) to Current Interest Bonds (CIBs). On May 9, 2012, two separate competitive bond sales occurred that resulted in combined savings of $22.48 million.

In October 2012, the Commission considered the next steps for completion of Hot Spot Improvements. Staff recommended the Commission delay additional debt until the District's debt service coverage was stronger, and to apply for a series of TPOF grants or loans to construct the improvements. County staff recommended the use of a portion of the Route 28 District Project Completion Fund (PCF) to construct the Route 28 southbound bridge over the Dulles Toll Road, as has been designed. The cost of this project was $4.34 million.

Additionally, the Commission discussed the importance of constructing the northbound bridge over the Dulles Toll Road. This project was not originally included in the four spot widening projects that had recently been designed. However, discussions between the Route 28 Corridor Improvements contractor and the Metropolitan Washington Airports Authority (MWAA) highlighted the importance of construction of the bridges over the Dulles Toll Road in a timely manner. MWAA would begin construction of Phase II of the Dulles Corridor Metrorail Project in late 2014, which involved construction of facilities in the vicinity of the Route 28/Dulles Toll Road Intersection. MWAA noted that completion of any construction activities in this location was recommended prior to the mobilization of its contractor, to avoid any conflicts between the two contractors and allow their respective activities to be properly scheduled and coordinated. MWAA cautioned that construction of these bridge projects would be severely restricted during the Silver Line construction and its completion. Route 28 contractors estimated that substantial additional costs to the District would be incurred as a result of the delay and the restrictions.

Due to the timing of both projects, the Commission considered the need to move forward with the design for the northbound bridge. The Commission members then voted to recommend approval to fund the construction of the southbound bridge and design of the northbound bridge from the Route 28 PCF, in an amount not to exceed $5.0 million. The Commission also voted to authorize Fairfax and Loudoun County staff to apply immediately for TPOF grant funding in the amount of $5.0 million (the maximum allowed under TPOF guidelines) for the northbound bridge in FY 2013 and to apply for further funding in FY 2014 to continue the remaining Hot Spot Improvements. The TPOF application was submitted in November 2012 and was awarded in February 2013.

As a result of the state transportation funding plan approved during the 2013 Session by the General Assembly (HB 2313), additional revenues became available to Northern Virginia jurisdictions pending annual review and approval from the Northern Virginia Transportation Authority (NVTA) for regional transportation projects and transit needs. In July 2013, NVTA approved the FY 2014 total project list of $209.793 million that consisted of funding via Pay-As-You-Go ($116.058 million) and bond financing ($93.735 million). The balance of the District's Hot Spot Improvements (excluding the bridge widening over the Dulles Toll Road) were included to receive NVTA funds for construction as follows: $6.4 million for southbound between Sterling Boulevard and the Dulles Toll Road (NVTA bond financing); $20 million for southbound between the Dulles Toll Toad to Route 50 (NVTA Paygo); $11.1 million for northbound between McLearen Road and the Dulles Toll Road (NVTA Paygo). In January 2014, NVTA approved an additional $6 million as part of FY 2014 Paygo funds to allocate for the balance of funds needed to complete the Hot Spot Improvements for southbound between Sterling Boulevard and the Dulles Toll Road.

To facilitate the implementation of the hot spot widening projects, NVTA and jurisdictional staff developed an agreement to govern the terms and conditions associated with the funding NVTA has agreed to provide to these regional projects and to ensure that the requirements of HB 2313 are met. The Standard Project Agreement (SPA) was approved by NVTA on March 13, 2014 to execute each project approval. Following the approval of the SPA, the Authority worked with the Virginia Department of Transportation (VDOT) on an agreement that could be used for projects that will be implemented directly by VDOT, which applies in this case to the Hot Spot Improvement projects for Route 28. Use of this agreement requires that VDOT will ultimately maintain the asset that is being constructed and/or it will be located in the VDOT right-of-way. NVTA approved the NVTA/VDOT SPA on October 6, 2014. The CTB authorized the Virginia Commissioner of Highways to execute these SPAs on November 12, 2014. On December 11, 2014, NVTA approved the SPAs for all Hot Spot Improvement projects for Route 28. A notice to proceed was issued in January 2015 and construction was completed in September 2017.

At the March 2016 annual meeting, the Route 28 Commission approved the use of $4.26 million in project completion funds to cover the cost of design for the widening portion of northbound from the Dulles Toll Road to Sterling Boulevard, and northbound from Route 50 to McLearen Road. Construction on the widening from the Dulles Toll Road to Sterling Boulevard was funded by NVTA and was completed in June 2020. Construction on the widening from Route 50 to McLearen Road was funded using tax district revenues and was completed in December 2020. These were the last projects to be completed in the Route 28 Tax District.

Refinancing and Debt Service Updates
In August 2016, a refunding bond sale for the Series 2016A and 2016B EDA Revenue Refunding Bonds was conducted in the amount of $88.8 million. This provided net present value debt service savings of approximately $12.94 million over the life of the bonds and refinanced the Series 2007 and 2008 EDA Revenue Bonds. In February 2022, a refunding bond sale for the Series 2022A was conducted in the amount of $49.1 million. This generated net present value debt service savings of approximately $6.58 million over the life of the bonds and refinanced the Series 2012 EDA Revenue Refunding Bonds. The following table displays the annual debt service payments following the Series 2022A EDA revenue refunding bond sale:

Bond Year	CTB Debt 2002 & 2012 Ref (State Issued)	EDA Debt Service – Series 2016 and Series 2022	Total
2023	$8,644,519	$9,027,410	$17,671,929
2024	8,644,519	9,022,994	17,667,513
2025	8,644,519	9,027,894	17,672,413
2026	8,644,519	9,022,594	17,667,113
2027	8,644,519	9,021,944	17,666,463
2028	3,484,519	9,025,344	12,509,863
2029	3,481,169	9,026,994	12,508,163
2030	3,485,269	9,026,444	12,511,713
2031	3,480,269	9,028,144	12,508,413
2032	3,480,469	9,026,444	12,506,913
2033	-	17,575,744	17,575,744
2034	-	18,805,244	18,805,244
2035	-	18,798,825	18,798,825
2036	-	18,878,750	18,878,750
2037	-	18,879,900	18,879,900
TOTAL	**$60,634,290**	**$183,194,669**	**$243,828,959**

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Fiscal Agent Payments **$329,338**
An increase of $329,338 or 2.8 percent from the FY 2022 Adopted Budget Plan amount of $11,826,948 for estimated payments to the fiscal agent is primarily due to anticipated assessed value adjustments.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$950**
As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $950 due to the timing of payments made in FY 2021 and the corresponding adjustment to appropriation levels in FY 2022.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**($1,216)**	**$0**	**$950**	**$0**
Revenue:				
Real Estate Taxes-Current[1]	$11,805,098	$10,826,948	$10,826,948	$11,156,286
Revenue from Buy Outs	0	1,000,000	1,000,000	1,000,000
Interest on Investments	2,752	0	0	0
Total Revenue	**$11,807,850**	**$11,826,948**	**$11,826,948**	**$12,156,286**
Total Available	**$11,806,634**	**$11,826,948**	**$11,827,898**	**$12,156,286**
Expenditures:				
Payments to the Fiscal Agent	$11,805,684	$11,826,948	$11,827,898	$12,156,286
Total Expenditures	**$11,805,684**	**$11,826,948**	**$11,827,898**	**$12,156,286**
Total Disbursements	**$11,805,684**	**$11,826,948**	**$11,827,898**	**$12,156,286**
Ending Balance[2]	**$950**	**$0**	**$0**	**$0**
Tax rate per $100 Assessed Value	**$0.17**	**$0.17**	**$0.17**	**$0.17**

[1] FY 2023 estimate based on January 1, 2022 assessed values and an advertised tax rate of $0.17 per $100 of assessed value.

[2] As all monies collected are required to be remitted to the Fiscal Agent monthly as collected, the ending balance should be zero unless as of the closing period, there were pending remittances to the Fiscal Agent.

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Housing and Community Development Programs

FY 2023

Advertised Budget Plan

Housing and Community Development Program Overview

Introduction

The Housing Overview describes the programs and projects operated by the Fairfax County Department of Housing and Community Development (HCD) and the Fairfax County Redevelopment and Housing Authority (FCRHA), and the multiple sources of funds that support these activities.

As a County agency, HCD undertakes many programs on behalf of the Board of Supervisors. HCD also serves as the administrative arm of the FCRHA, a separate legal entity that was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. FCRHA's roles include planning, design, production, rehabilitation, and maintenance of housing for households with low- and moderate-incomes and assisting in the revitalization of neighborhoods. Eleven Commissioners are appointed to the FCRHA for four-year terms by the Board of Supervisors. A chairman and vice-chairman are then selected by a vote of the Commissioners.

Operations are supported by County funds, FCRHA revenue bonds, federal grants, private capital, revenue from program operations (e.g., developer fees, tenant rents and loan repayments), and interest income. These complex funding streams require multiple funds and, as a result, HCD will administer 10 funds in FY 2023. HCD has reduced the number of funds it has managed over the past few years and will continue this effort to gain financial and operational efficiency. Some funds are appropriated by the Board of Supervisors, while others are allocated by the FCRHA, and all funds are presented in the budget documents to provide a complete financial overview. Of the 10 funds administered by HCD, five are appropriated by the Fairfax County Board of Supervisors and five are non-appropriated funds allocated by the FCRHA. These 10 funds encompass all of HCD/FCRHA's operations with the exception of developments that are operated by outside management companies under contract with the FCRHA and/or are owned by the FCRHA in partnership with private investors. Separate financial records are maintained for these developments. It should be noted that the FY 2023 Advertised Budget Plan also includes four funds, Fund 40330, Elderly Housing Programs; Fund 81100, Fairfax County Rental program; Fund 81200, Housing Partnerships; and Fund 81300, Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV) which are closed and consolidated into other funds. Additionally, included in the FY 2023 Advertised Budget Plan, is the creation of Fund 81400, FCRHA Asset Management which is responsible for the oversight and management of the County's rental programs. See the individual fund narratives for more details.

As part of the FY 2022 Adopted Budget Plan, an organizational restructure included the transition of FCRHA properties under the direct management of HCD to private third-party management. This action necessitated the ongoing reassignment of merit positions and was effective at the start of FY 2022.

FY 2023 anticipated expenditures supporting HCD and FCRHA activities total $158,104,603, including $28,886,542 in General Fund support, $37,356,811 in other County appropriated funds, and $91,861,250 in Non-County appropriated funds. The FY 2023 Advertised Budget Plan reflects an increase of $9.7 million, or 6.5 percent, over the FY 2022 Adopted Budget Plan. This increase is primarily attributable to additional funding and positions being included to support affordable housing initiatives in FY 2023, including an additional $5 million in Real Estate Tax revenue in Fund 30300, Affordable Housing Development and Investment. Total revenue for FY 2023 is anticipated to be $156,898,696, including federal/state sources of $88,458,613, or 56.4 percent of the total. More detailed descriptions of FY 2023 funding levels may be found in the narratives for each fund. This Overview also provides summary information on the organization, staffing, and consolidated budget for the County's housing programs.

Mission

To create and preserve affordable housing and caring, livable communities; to serve the diverse needs of Fairfax County's residents through innovative programs, partnerships, and effective stewardship; and to foster a respectful, supportive workplace. HCD also serves to ensure that every person who is homeless or at-risk of being homeless, is able to access appropriate affordable housing and the services needed to keep them in their homes.

Focus

HCD connects with the residents of Fairfax County at their roots – their homes, neighborhoods, and communities. All HCD programs, activities, and services revolve around this important connection. There are five service areas:

- Affordable Housing Development, Preservation, and Sustainability;
- Affordable Housing Management;
- Tenant Subsidies and Resident Services;
- Homeownership and Relocation Services; and,
- Housing Options to People Experience Homelessness and Other Vulnerable Populations

It should be noted that functions and programs cross these five service areas, making resource allocation to each service area challenging. It is possible, however, to highlight the main functions included in each service area.

Affordable Housing Development, Preservation, and Sustainability

HCD, as the administrative staff of the FCRHA, uses FCRHA financing to design and build new housing units that are affordable to a range of low- and moderate-income households, helping to ensure a wider range of housing options for County residents. The FCRHA directly finances the development and preservation of affordable housing units and fosters the creation of additional affordable and workforce units by the private sector. Through rehabilitation of existing units, the FCRHA and HCD help people stay in their homes. There is a significant need for affordable and workforce housing in the County. Currently, there is an estimated gap of over 35,000 rental homes affordable to low- and moderate-income families earning up to 80 percent of the Area Median Income (AMI).

In 2018, the Fairfax County Board of Supervisors approved Phase I of the Communitywide Housing Strategic Plan, which established twenty-five strategies to start the process for expanding housing options for future and current County residents and workers. The Phase I Report identified a projected need over the next 15 years of more than 62,000 new housing units at all income levels, including almost 15,000 new units for families earning 60 percent of AMI and below. With the stagnation of federal funding for affordable housing development over the last several years, the burden to produce and preserve enough housing to meet the significant need will fall to Fairfax County. In addition, the Fairfax County Board of Supervisors directed staff to develop Phase II recommendations for the number of housing units that should be developed over the next 15 years, as well as the funding needed and other creative solutions to be used to deliver those units.

In 2019, the Affordable Housing Resources Panel (AHRP), a group of citizens tasked by the Board of Supervisors to develop recommendations for Phase II of the Communitywide Housing Strategic Plan, presented its report to the Board's Budget Committee. Included among the AHRP's recommendations were to: 1) produce a minimum of 5,000 new units affordable to households earning up to 60 percent of AMI over the next fifteen years; 2) allocate the equivalence of an additional penny on the Real Estate Tax rate to support this production starting in FY 2021; 3) achieve no net loss of total "market affordable" rental units in Fairfax County.

Adopted by the Board of Supervisors in April 2019, FY 2021 Budget Guidance directed staff to implement the Affordable Housing Resource Panel's (AHRP) Phase II recommendations as part of the Communitywide Housing Strategic Plan. Phase II of the plan requires action in five strategic categories:

- Need, new production goals, and resources;
- Preservation of affordable housing units;
- Land use policies and regulations;
- Institutional capacity; and,
- Community awareness and legislative priorities

In FY 2022, total resources for affordable housing totaled more than $220.2 million including County, federal, and all other revenue sources.

Preservation
In FY 2019, the Board of Supervisors adopted the AHRP Phase II recommendations to produce 5,000 affordable units in 15 years and attain no net loss of market affordable housing. The Board subsequently adopted the recommendations of the Affordable Housing Preservation Task Force in 2021, which reaffirmed the County's commitment to no net loss of market affordable housing and provided a suite of recommendations to further that goal. From FY 2019 to FY 2021, 628 units have been preserved.

Housing Blueprint
The Housing Blueprint (Blueprint) was created in the wake of the 2007 recession to focus affordable housing policies and resources on serving those with the greatest need, including homeless families and individuals, persons with special needs, and households with extremely low incomes. In FY 2021, the Blueprint's goals were refined, showing strong support for the overarching strategies identified in Fairfax County's Communitywide Housing Strategic Plan. The Blueprint's four goals are: 1) to address the challenge of homelessness; 2) to provide affordable housing options to those with special needs; 3) to meet the affordable housing needs of low-income working families; and 4) to increase workforce housing through creative partnerships and public policy.

Workforce Dwelling Unit Policy
The Board of Supervisors established the Countywide and Tysons Workforce Dwelling Unit Policy (WDU Policy) as an Appendix to the Policy Plan's Housing Element within the Comprehensive Plan. The WDU Policy is a proffer-based incentive system designed to encourage WDUs in the County's Mixed-Use Centers, including the Tysons Urban Center, Suburban Centers, Community Business Centers, and Transit Station Areas. The WDU Policy expects between 12 and 20 percent of all new residential units as WDUs serving income tiers from 60 to 120 percent of AMI. Through FY 2021, approximately 7,700 WDUs have been committed by developers through the Board of Supervisors approved rezoning actions but have not been constructed. Through FY 2021, a total of 1,704 WDUs (1,679 rental and 25 for-sale) have been constructed.

Affordable Housing Development Activities
HCD, in conjunction with the FCRHA, facilitates the development of affordable housing by non-profit and for-profit developers through incentives and financing. The FCRHA also builds and owns housing for low- and moderate-income families and individuals, as well as households with special needs. In addition, the FCRHA partners with private investors through limited partnerships to develop and operate affordable housing under the Virginia Public-Private Education Facilities Infrastructure Act (PPEA). The Residences at the Government Center (Braddock District) and the Fallstead Senior Residences (Dranesville District) are examples of projects recently completed under

this procurement method. HCD and the FCRHA have executed agreements for PPEA projects including North Hill (Mount Vernon District), One University (Braddock District), Oakwood (Lee District), and Autumn Willow (Springfield District). Efforts are underway to identify potential future PPEA projects. A request for proposal (RFP) soliciting proposals to redevelop parking lots G and H at the Government Center for approximately 270 units of affordable housing (Braddock District) was issued in August 2021 and another RFP to redevelop the Franconia Government Center (Lee District) is currently underway. An unsolicited proposal was received and accepted to develop approximately 34 units of affordable housing for low-income individuals at an FCRHA-owned site at the intersection of West Ox Road and Route 50 (Sully District) and negotiations are proceeding through the PPEA process. Currently, design is underway for 60 new units of affordable senior housing at Little River Glen IV (Braddock District). In addition, the Physical Needs Assessment has been completed for the existing 120 units and Senior Center at Little River Glen I and design is underway for the renovation. HCD and the FCRHA are also working with private developers to provide affordable housing through both the Arrowbrook (Dranesville District) and Arden (Mount Vernon District) projects. Many of the development projects are planned to be public private partnership developments in order to leverage financing and provide the greatest value to the residents of Fairfax County.

Home Repair for the Elderly

The Home Repair for the Elderly Program assists elderly residents with basic home repairs, thereby enabling them to remain in their homes safely and helping to preserve older neighborhoods. In FY 2021, 96 households were served, and it is intended that this program will continue to grow in FY 2023.

Affordable Housing Management

HCD manages and cares for the FCRHA's stock of affordable housing units and the people who live in them. Effective management and maintenance of the properties benefits both the residents who deserve safe and well-kept housing, and the surrounding community through the successful integration of the units within the County's neighborhoods. Funding challenges persist as rents paid by tenants are growing at a slower rate than expenses, and additional federal resources are unlikely. Maintaining affordable rents and providing necessary property maintenance remain a challenge. As a result, HCD shifted its business strategy to a full portfolio third-party management platform in order to maintain cost efficiencies. On July 1, 2021, the remaining portfolio of internally managed units moved to third-party management with HCD moving to a full asset management role over its FCRHA housing.

FCRHA Rental Housing Programs

The Rental Housing Program includes properties owned by the FCRHA, as well as properties owned by limited partnerships affiliated with the FCRHA. In addition, it encompasses units owned by the FCRHA and operated under Rental Assistance Demonstration (RAD). Rental properties for low-income families were formerly managed through Fund 40330, Elderly Housing Programs, Fund 81100, Fairfax County Rental Program (FCRP), Fund 81200, Housing Partnerships, and Fund 81300, RAD – Project-Based Voucher (PBV), which are now managed through Fund 81400, FCRHA Asset Management, and Fund 81510, Housing Choice Voucher (HCV). In FY 2021, the average income of households served in FCRHA's major multifamily affordable rental housing and tenant subsidy programs was approximately $22,700, or 22 percent of the AMI for a family of two (the average household size in these programs). This meets the United States Department of Housing and Urban Development (HUD) definition of extremely low income. A total of 17,456 individuals were housed through HCV, RAD-PBV, and the FCRP programs in FY 2021. This includes individuals at properties managed by third-party companies. As a Moving to Work (MTW) Public Housing

Authority, the FCRHA is granted flexibility to test innovative, locally designed strategies to improve cost-effectiveness and help families achieve self-sufficiency.

Rental Assistance Demonstration – Project-Based Voucher (RAD-PBV)
In FY 2018, the FCRHA successfully converted its stock of public housing subsidized units to a project-based voucher subsidy model under the HUD Rental Assistance Demonstration program. Conversion to RAD has numerous advantages, including providing more mobility for residents than conventional public housing, as well as allowing the FCRHA to leverage private equity to secure resources needed to address critical capital improvements on aging public housing units. A total of 1,065 units were converted to RAD; however only 1,014 are available as part of the RAD-PBV program for occupancy, with the remaining five units serving as offline offices and the 46 units from Robinson Square offline as the property is redeveloped. Robinson Square relocated its residents in June 2021 to prepare for a new affordable development (One University), where the residents may relocate back to the property following construction completion. The Residents were distributed vouchers to temporarily house them during this two-year relocation. Once the One University property is developed, all 46 units will be replaced at the property and be available in the RAD-PBV program. HCD administers the federally-funded Project Based Voucher program for the FCRHA-owned RAD-PBV units.

Affordable Senior Housing and Assisted Living
HCD and the FCRHA provide 505 affordable active independent senior living rental apartments in Fairfax, Herndon, Springfield, and Alexandria (Mount Vernon and Lincolnia communities). While most senior communities serve persons ages 62+, two new communities for 55+ include the Atrium at Metro West and the Crest of Alexandria with 10 and 13 two-bedroom apartments, respectively. In addition, 112 beds of licensed assisted living at Braddock Glen Assisted Living (Braddock District) and the Lincolnia Assisted Living (Mason District) offer housing assistance to individuals in need of regular support and care.

Tenant Subsidies and Resident Services

HCD facilitates the provision of decent, safe, and affordable housing in the private market for families with low incomes. By providing participants with the necessary tools through supportive services that will help them move along the housing continuum to self-sufficiency, HCD strives to encourage economic development and continued availability of affordable housing units for those in need. Tenant subsidies are significantly impacted by changes in federal policy and funding, as well as local rental market dynamics. Low- and extremely low-income families often face barriers to obtaining private market rate housing, such as poor credit, lack of affordable child care, and lack of transportation options. HCD staff works cooperatively with other County and non-profit service providers to help families overcome these barriers through service coordination and information sharing.

Housing Choice Voucher (HCV) Program
Participants in the HCV Program receive financial assistance to rent privately and FCRHA-owned housing units. HCD administers the federally-funded HCV rental subsidy program for Fairfax County, and for the Cities of Falls Church and Fairfax, and the Towns of Herndon, Vienna, and Clifton. Federal funds pay the difference between the fair market rent and the amount the tenant can pay based upon the tenant's income. A total of 4,139 vouchers are authorized by HUD. These along with the 1,060 units in the RAD-PBV program, total 5,199 federally-subsidized units. In addition, effective July 1, 2021, HUD awarded the FCRHA 169 Emergency Housing Vouchers as part of the American Rescue Plan Act (ARPA).

State Rental Assistance Program (SRAP); Tenant-Based Rental Assistance Program
Under SRAP, participants with intellectual and other developmental disabilities receive financial assistance to rent privately-owned housing units. The Virginia Department of Behavioral Health and Developmental Services in partnership with the FCRHA and HCD administer this state-funded rental subsidy program for Fairfax County, the City of Fairfax, and the Towns of Herndon, Vienna, and Clifton. SRAP is administered in coordination with disability support services provided through Virginia's Medicaid Waiver programs. As of June 30, 2021, the FCRHA was serving 116 eligible households under SRAP.

The FCRHA and HCD also use federal HOME Investment Partnerships Program (HOME) funding to provide Tenant-Based Rental Assistance (TBRA) vouchers. This program serves homeless populations and persons with special needs. As of June 30, 2021, the FCRHA was serving 58 eligible households with TBRA vouchers.

Rental Subsidy and Services Program (Formerly known as Bridging Affordability)
The Rental Subsidy and Services Program, formerly known as Bridging Affordability, was designed for rental subsidies or capital for the acquisition of additional affordable units to address the homelessness and waiting list goals of the Housing Blueprint. The program is run by Northern Virginia Family Service (NVFS) and provides rental subsidies and an array of supportive services to program participants. Through FY 2021, a total of 659 households had leased up through the Bridging Affordability Program and 88 percent of those who have exited the program have "bridged" to sustainable housing. Many have bridged to FCRHA housing programs (RAD – PBV units or Housing Choice Vouchers). The average income of all households served by the Bridging Affordability program in FY 2021 was $18,144, or approximately 16 percent of AMI for a family of three. The Bridging Affordability Program is funded, subject to annual allocation, with program income from the County-owned Wedgewood Apartments property in Fund 30300, Affordable Housing Development and Investment. In FY 2022, the Bridging Affordability Program was replaced by the Rental Subsidy and Services Program. As part of the Communitywide Housing Strategic Plan, HCD and other County Partners will work collaboratively to ensure the Bridging Affordability Program is serving those with the greatest need.

PROGRESS Center
In September 2010, HCD established the Partnership for Resident Opportunities, Growth, Resources and Economic Self Sufficiency (PROGRESS) Center. Staff at the Center address client issues that can range from job loss to health issues to residents in crisis. The PROGRESS Center focuses on crisis intervention; employment and training opportunities; and services related to affordable health insurance, emergency medical intervention, adult protection, mental health, and physical and sensory disabilities for program participants. In addition to service coordination, the PROGRESS Center also administers the Family Self-Sufficiency Program (FSS), each year receiving grant funding for two FSS case managers from HUD. This program provides self-sufficiency case management to residents and assists them with building an escrow account to be used once they graduate.

Homeownership and Relocation Services
HCD helps families with low- and moderate-incomes invest in Fairfax County by becoming homeowners. Many renters in FCRHA-owned properties or programs are able to move along the housing continuum to affordable homeownership. From there, many eventually move on to market rate homeownership. This frees up affordable rental housing for others in the housing continuum. HCD ensures compliance with County and federal programs and requirements.

Homeownership Programs
The First-Time Homebuyers (FTHB) Program offers new and resale homes to moderate-income first-time homebuyers at prices below the cost of market-rate units within developments. The FTHB Program serves families with income up to 70 percent of the Area Median income (AMI). Fairfax County and the FCRHA have been providing affordable homeownership opportunities since 1978. Article 2, Part 8 of the Fairfax County Zoning Ordinance, the Affordable Dwelling Unit (ADU) Program, became effective in 1990 and was last amended in 2007.

The Fairfax County Board of Supervisors adopted its Workforce Dwelling Unit Administrative Policy Guidelines (Countywide WDU Policy) and its Tysons WDU Administrative Policy Guidelines (Tysons WDU Policy; collectively, the WDU Policy) in 2007. The first for-sale WDUs became available in 2019. In FY 2021, in partnership with the Department of Planning and Development, HCD undertook a comprehensive update of the WDU program. These homes are built by private developers in exchange for a density bonus and are located throughout the County. The WDU program serves families with income up to 120 percent of the AMI.

In FY 2021, 1,486 FTHB units were subject to continued compliance with covenants, particularly with respect to refinancing, resales, and occupancy requirements.

Also, in FY 2019, two new financial assistance programs were initiated for low- and moderate-income homebuyers. In FY 2021, a Down Payment Assistance Program served a total of 44 families with income up to 80 percent of the AMI in buying FTHB units or WDUs. Additionally, the FCRHA was a sponsor of $15 million in set aside funds from Virginia Housing to 45 families purchasing market rate homes in Fairfax County. These funds bought down the interest rate by one percent, making the homes more affordable. It should be noted that the FCRHA's role as a lender is anticipated to play a critical role in expanding opportunities for homeownership for underserved communities in the coming years.

Virtual Homeownership Resource Center
The virtual Homeownership Resource Center serves hundreds of people each month, providing information on homeownership, homeownership education, one-on-one and group counseling sessions, opportunities to meet with lenders, applicant briefings, and coordination of resources for current and prospective first-time homebuyers. All potential Fairfax County first-time homebuyer participants are required to take a six-hour homeownership education course taught by Virginia Housing, formerly Virginia Housing Development Authority, trained lenders and housing professionals. Completion of the class qualifies graduates to participate in the FTHB Program.

In FY 2021, a total of 10,097 households were served through marketing and outreach efforts, primarily through the Homeownership Resource Center.

Housing Options to People Experiencing Homelessness and Other Vulnerable Populations
The Office to Prevent and End Homelessness (OPEH), continues to manage, coordinate, and monitor day-to-day implementation of the Fairfax-Falls Church community's homelessness strategies and the operation of many of the homeless services provided by the County. The following programs provide housing options for people experiencing, or at-risk of, homelessness and other vulnerable populations.

Emergency Eviction Prevention Funds
Social workers from the Department of Family Services (DFS), as well as Coordinated Services Planning (CSP) staff from the Department of Neighborhood and Community Services, access emergency homelessness prevention funds to assist persons who are at-risk of becoming homeless. Families and individuals who contact the CSP staff are assessed for eligibility and may be assisted directly by utilizing these County funds or referred to a community-based nonprofit group.

Emergency Shelters and Housing Crisis Response
The County contracts with nonprofit organizations to provide emergency shelter and services to individuals and families. Through a housing crisis response system, Fairfax County assists people experiencing, or at-risk of, homelessness to quickly resolve their crisis and find housing stability. Services include homelessness prevention and rapid rehousing assistance; case management in shelter; food, laundry, clothes, and other basic needs; and outreach to unsheltered individuals.

Funding was approved as part of the 2016 Human Services and Community Development bond to renovate or replace four of the County's shelters, which can no longer adequately meet emergency needs of homeless families and individuals in the community. The Bailey's Crossroads Community Shelter, now called the Baileys Shelter and Supportive Housing Facility, is the first shelter to be renovated and expanded with this bond funding and opened in 2019. The new building includes not only emergency shelter beds, but new Medical Respite Program beds, new permanent supportive housing units, and a more modern, accessible facility with larger, more flexible spaces that can be used for multiple purposes. Three additional shelters are slated for renovation or replacement in the coming years: Eleanor Kennedy, Embry Rucker, and Patrick Henry.

Permanent Supportive Housing
Permanent supportive housing residences like Mondloch Place, for formerly homeless single adults, and Kate's Place, for families with children under the age of 18, will expand critical affordable housing opportunities to individuals at the lowest end of the economic spectrum and those with the greatest need.

Hypothermia Prevention Program
Additional sheltering is provided during the winter months as the need for shelter for single individuals is greater than the capacity of the main emergency shelters. The goal of the program is to prevent hypothermia among this population, while maintaining a safe environment for the participants, staff, and volunteers. The 2020/2021 hypothermia season brought significant challenges due to the COVID-19 pandemic. As a result of the public health crisis, the usual network of faith-based communities and volunteers were unable to support the hypothermia system, therefore relying on County-owned facilities to set up shelters.

Residential Operations and Partnership Development
OPEH provides support to human services residential sites by managing leasing arrangements, as well as providing maintenance and repairs, for approximately: eight emergency shelter facilities, 31 emergency shelter apartments, three permanent supportive housing facilities, and 84 Fairfax-Falls Church Community Services Board residential program sites serving consumers throughout the County. A collaborative approach among OPEH and other Fairfax County agencies focuses on maximizing and effectively managing physical resources to sustain and support programs where service demand requires it.

Pandemic Response and Impact

HCD yielded extraordinary results when it came to finding new and creative ways to achieve its mission in spite of social distancing, altered business practices, increased demand, limited resources, and all of the other damaging impacts dealt by COVID-19. Many of these initiatives and policy changes were developed without any additional funding resources, and they proved vital for HCD in adapting its business practices to respond to the effects of COVID-19.

In addition to making policy and programmatic changes, HCD also successfully allocated millions of dollars of federal CARES Act funding that was provided specifically to assist residents and housing providers affected by the COVID-19 pandemic. By building upon existing partnerships with numerous County and community agencies, the County's ability was enhanced to prevent and intervene with those facing evictions. For example, direct housing assistance, through CDBG funding, provided direct client rental assistance and landlord outreach activities. In addition to the CARES Act funding, HCD has also received $30 million ($15 million in each tranche) of the County's American Rescue Plan Act (ARPA) allocation to be used for affordable housing initiatives.

The ongoing pandemic has also increased the need for services as the consequences of the pandemic have exacerbated some ongoing systemic problems. For example, staff anticipate a much higher rate of people experiencing poverty since there has been a 200-300 percent increase in the number of people requesting services and assistance of some departments. Emergency Rental Assistance requests have more than doubled and the County has been monitoring the Census Pulse Survey to help grasp the new needs arising from the pandemic and its consequences. After the Great Recession, the county faced a new normal with a slightly higher rate of poverty. It was already expensive to live in Fairfax County before the pandemic, and now many opportunities for work have gone and staff must begin considering what "normal" will be like after the pandemic.

The pandemic has demonstrated the importance of interdepartmental and interagency cooperation. For example, HCD's Office to Prevent and End Homelessness (OPEH) bridges gaps between housing and human services as a part of convening services and resources needed to stabilize individuals and families who have experienced homelessness. In rapid response to the spread of the COVID-19 virus, OPEH opened up more housing, more than 500 additional housing rooms, to quarantine and reduce congregate housing for people experiencing homelessness. OPEH coordinated staff from departments across the County including emergency management, public safety, and the health department to respond to the new COVID-related needs of people experiencing homelessness. This coordination happens regularly as a part of street outreach efforts, which include not only non-profits that work on behalf of OPEH, but also nurses and others that go along to support people and bring healthcare to those living on the street. Neighborhood and Community Services (NCS) operates the "front door" to Human Services more directly, and OPEH works with them to identify resources and services they need and to adjust. In response to the pandemic consequences, NCS and community providers are working on eviction prevention through intervening directly with court-involved residents facing eviction, residents seeking assistance proactively as well as offering a landlord portal which allows landlords to apply on behalf of their residents for rental assistance. All of these efforts aim to improve access and facilitate the numerous county and community funding sources to residents who are vulnerable to losing their housing. Additionally, NCS and HCD/OPEH are partnering with two community housing providers to support outreach to landlords and residents impacted by COVID-19. This coordinated response will look to be sustained moving forward to improve resident and landlord experiences with accessing housing supports.

HCD has responded in unprecedented terms to help residents who are facing housing insecurities as a result of the COVID-19 pandemic. The agency has been responsible for accurately administering emergency federal funding provided through the CARES Act including the Community Development Block Grant and Emergency Solutions Grants program. These funds are being used to provide emergency rent and utility assistance; additional support to non-profit organizations; rental income replacement for affordable housing providers; and additional emergency shelter capacity. The rapid administration of these funds will allow many Fairfax County residents to remain in their homes despite economic hardships, help prevent homelessness, and assist with rapid rehousing. HCD has continued to deliver on the promise of affordable housing during the pandemic. HCD still closed on significant real estate deals. In just under two weeks, from late May into early June, Fairfax County and HCD closed on three major projects: The Arden, a development to be built immediately adjacent to the Huntington Metro Station that will include 126 affordable multifamily apartments; The Residences at North Hill, a project that will include 216 affordable multifamily apartments, 63 affordable independent living apartments for older adults, and a 12-acre park; and The New Lake Anne House, a project located in Reston that will replace the aging Lake Anne Fellowship with 240 affordable independent living apartments for older adults.

HCD has also undergone significant operational changes to ensure the safety of residents and employees. Despite the temporary closure of public offices, HCD front line staff have quickly adapted to ensure households are able to receive assistance and have maintenance issues quickly addressed. Many administrative requirements have been waived in an effort to help residents find housing and remain housed during the pandemic. The agency has also worked to assist seniors and other residents at-risk, including securing technology for residents in an assisted living facility who are in quarantine. OPEH immediately began efforts to prevent and mitigate the spread of infections among the population of people experiencing homelessness by putting into practice guidance from the Centers for Disease Control and Prevention (CDC) for serving people who were sheltered and unsheltered. Activities included screening program participants for symptoms; promoting social distancing; using personal protective equipment; and facilitating daytime access to bathrooms. CDC recommendations were also implemented as OPEH staff continued maintaining a variety of private- and publicly-owned properties that are used for housing and residential services for vulnerable populations. Privately-owned hotel rooms were also leased for the purposes of isolating homeless and non-homeless people who were infected but could not isolate at home; quarantining those who were exposed or awaiting test results; protecting those at high risk of serious illness; and decompressing the congregate shelter settings to reduce crowding. The use of hotel rooms as additional shelter space required OPEH to replace most of the usual hotel services with new contractors, including on-site management and frontline staff, security, meal delivery, room cleaning, and laundry services. Federal Emergency Management Agency (FEMA) and CARES funding is anticipated to offset most of the costs associated with this initiative.

During this incredibly difficult situation, HCD has acted quickly to protect those who are experiencing homelessness as well as households that are housed but may be in a precarious situation. HCD will continue to utilize the best information available and take advantage of administrative relief offered by housing funders as the COVID-19 situation evolves.

Performance Measurement Results

Housing and Community Development programs work to implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means" and the FCRHA goal to "preserve, expand and facilitate affordable housing opportunities in Fairfax County." These goals will be achieved by providing affordable housing preservation and development; offering technical assistance; arranging financing services in conjunction with the FCRHA, for-profit, and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

Affordable Housing Preservation

The County's goals around preservation are evolving based on the anticipated recommendations of the Affordable Housing Preservation Task Force, and the current metrics will be discontinued and replaced based on those recommendations. The table below represents the last presentation using the old methodology.

Indicator[1]	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Number of affordable housing units preserved	457	18	NA	NA	NA	NA
Efficiency						
Amount of General County funds per affordable housing unit preserved	$13,625	$0	NA	NA	NA	NA
Service Quality						
Amount of funds leveraged per $1 of County funds for units preserved	$17	NA	NA	NA	NA	NA
Outcome						
Cumulative number of affordable units preserved since April 2004	3,473	3,491	NA	NA	NA	NA

[1] The Department of Housing and Community Development is no longer calculating data on these indicators. New performance measures will be added in future budget cycles.

Fairfax County Rental Program (FCRP)

To maintain an overall occupancy rate of 97 percent or higher for FCRP multi-family properties.

In FY 2021, there were 2,122 housing units in FCRP, and 4,733 individuals were housed. The occupancy rate was 97 percent, exceeding the target of 95 percent. The average household income served was $36,598 for HCD-managed properties, or 32 percent of the Area Median Income (AMI) for a family of three, thereby meeting the HUD definition of very low-income. This also met the goal of serving households with incomes at or below 40 percent of the AMI. Ninety-three percent of re-certifications, excluding active senior properties, were conducted on-time, slightly below the target.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Individuals housed	5,636	6,191	5,725	4,733	5,225	5,635
Number of units in program[1]	2,107	2,111	2,115	2,122	2,115	2,115
Efficiency						
Average income served as a percentage of Area Median Income	41%	38%	40%	32%	40%	40%
Service Quality						
Percent on-time re-certifications[2]	92%	93%	95%	93%	95%	95%
Outcome						
Occupancy rate	98%	97%	95%	97%	97%	97%

[1] Includes all FCRP multifamily units, the Woodley Hills mobile home park and the Coan Pond working singles residences. Does not include senior housing properties and certain special needs programs.

[2] Measure includes all FCRHA-managed FCRP multifamily rental properties, excluding active senior properties.

Housing Choice Voucher and RAD-PBV

To obtain a Serving Substantially the Same (STS) rate of 100 percent or higher for the federal Housing Choice Voucher (HCV) and Rental Assistance Demonstration-Project – Based Voucher (RAD-PBV) programs, thereby indicating that the Fairfax County Redevelopment and Housing Authority, a Moving to Work (MTW) agency, is serving substantially the same number of households as it did prior to becoming an MTW agency.

The HCV and RAD-PBV programs exceeded the target for FY 2021, housing 12,723 individuals with an average household income of $17,623. This income level is approximately 17 percent of the Area Median Income (AMI) for a family of two, thereby meeting the HUD definition of extremely low-income. Efficiency and Service Quality program targets were met and surpassed in FY 2021. The FY 2021 STS rate achieved its target of 100 percent.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Individuals housed	12,809	12,683	12,480	12,723	12,480	12,480
Efficiency						
Average income served as a percentage of Area Median Income	19%	15%	25%	17%	25%	25%
Service Quality						
Percent on-time inspections[1]	99.0%	100.0%	95.0%	NA	95.0%	95.0%
Percent on-time re-certifications	100.0%	98.0%	95.0%	95.0%	95.0%	95.0%
Outcome						
Serving Substantially the Same (STS)[2]	NA	99%	100%	100%	100%	100%
Voucher funding utilization rate[3]	87.0%	NA	NA	NA	NA	NA

[1] The percent of on-time inspections is listed as Not Applicable for FY 2021 due to the COVID-19 pandemic and HUD approved waivers. No annual inspections were conducted during the months of July 2020 through June 2021.

[2] As part of the requirements for being an MTW agency, every year the U.S. Department of Housing and Urban Development (HUD) reviews the FCRHA's leasing data to determine whether it is serving substantially the same number of households as it did prior to becoming an MTW agency. If the FCRHA is not serving the same number of households as when it became an MTW agency, the FCRHA must inform HUD of their plan or what corrective action will be taken to meet the requirement. The FY 2021 actual figure is an HCD reported figure; HUD confirmation of the percentage is pending.

[3] Due to the anticipated federal budget cuts in FY 2018, the FCRHA took measures to decrease the HCV program size to ensure that families that were currently in the program would not be terminated due to insufficient funding. These measures included the cessation of all voucher leasing activities. The anticipated cuts did not materialize, resulting in more funding than anticipated, to which the decrease in funding utilization can be attributed. The FCRHA resumed leasing in the HCV program in FY 2019. This measure, beginning in FY 2020, has been replaced by STS.

Elderly Housing Programs

To maintain an Assisted Living occupancy rate of 95 percent or higher and accurately track the cost of two subsidized Assisted Living facilities that contain a total of 112 beds.

To maintain an Independent Living occupancy rate of 96 percent or higher and maintain a customer satisfaction rating of 95 percent or better.

A total of 94 individuals, below the target of 112, were housed at two assisted living developments with 112 beds (Braddock Glen and the Lincolnia Senior Center and Residence), achieving a 84 percent occupancy rate with 89 percent satisfaction. The FY 2021 Assisted Living cost per client of $49,066 was above the target of $38,500 and the customer satisfaction rating was below the target. These results were affected by the COVID-19 pandemic as a result of the low volume of moves due to the elderly staying in place and not moving during the pandemic.

Independent Living programs failed to exceed most targets for FY 2021. A total of 466 individuals were housed, and the cost per client was $9,763. The properties, including those managed by the FCRHA and those managed by third-party firms under contract with the FCRHA, achieved a 97 percent occupancy rate in FY 2021. The overall Independent Living customer service satisfaction rating was 95 percent.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Assisted Living clients housed[1]	108	102	112	94	110	110
Independent Living individuals housed[2]	474	474	475	466	475	475
Efficiency						
Assisted Living cost per client[3]	$37,240	$40,415	$38,500	$49,066	$41,500	$41,500
Independent Living cost per client	$11,240	$9,579	$12,000	$9,763	$11,000	$11,000
Service Quality						
Assisted Living occupancy rate[4]	97%	91%	98%	84%	95%	95%
Independent Living occupancy rate	98%	98%	98%	97%	98%	96%
Outcome						
Assisted Living overall customer satisfaction rating	93%	91%	96%	89%	93%	93%
Independent Living overall customer satisfaction rating	98%	96%	98%	95%	95%	95%

[1] Refers to the number of beds in use in a month.

[2] Refers to highest monthly number of households served in all senior independent living units, including those managed by the FCRHA and properties managed by third-party firms under contract with the FCRHA.

[3] Includes all operating costs except major capital expenditures.

[4] The decrease in occupancy rate at assisted living facilities was the result of Health Department guidelines to freeze admissions during the COVID-19 pandemic.

Homeownership

To obtain a Program Assessment rating of 90 percent or better on indicators addressing satisfaction with program orientation and participation.

In FY 2021, the total number of First-Time Homebuyer (FTHB) units remained the same as in FY 2020, thus marginally below the estimate. Some of the anticipated new ADU and WDU developments in the pipeline were not delivered when anticipated. Additionally, there were more existing units that were sold off the program than anticipated, thus keeping the FTHB units the same as last fiscal year. However, the number of families served through marketing and counseling efforts greatly exceeded its estimate. A total of 47 first-time homebuyers achieved homeownership with assistance from FCRHA programs, exceeding the estimate. The cost per FTHB participant was $274, which did not meet the goal of $250 or less. Regarding applicant income, all applicants to the FTHB program must have total family income no higher than 70 percent AMI. The FTHB average income for a family of four is $64,187 compared to HUD's 50 percent AMI maximum for a family of four at $64,500, meaning the FTHB average income for a family of four meets the HUD definition of very low income. Participant satisfaction was only 90 percent, below the target, as was the program assessment rating of 89 percent. During the pandemic, communication with owners, for the most part, was not in person which had previously been the practice. Most new first-time homebuyers were receiving assistance from a distance and were adapting to the new normal. The average FTHB unit sales price was $217,505, while the average WDU sold for $345,517. In FY 2019, the ADU pricing was increased, which led to an increase in the sales price for new ADUs.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Total First-Time Homebuyer (FTHB) units[1]	1,433	1,486	1,520	1,486	1,520	1,530
First-time homebuyers	31	43	40	47	40	40
FTHB households participating in the program[2]	714	680	650	680	650	650
Number of families served through marketing and counseling efforts[3]	10,551	7,552	6,000	10,907	6,000	6,000
Efficiency						
Cost per FTHB participant[4]	$250	$283	$250	$274	$250	$315
Average income of new first-time homebuyers	$56,212	$55,065	$55,000	$64,187	$55,000	$55,000
Service Quality						
Participant satisfaction survey scores	100%	100%	95%	90%	95%	90%
Outcome						
Assessment rating	94%	94%	95%	89%	95%	90%

[1] Includes all FTHB units and loans requiring ongoing compliance monitoring and Housing Choice Voucher homeowners.

[2] All FTHB and WDU households in a price control period requiring completion of an annual occupancy certification. Average household size of new FTHB participants is four.

[3] Represents the number of families served through any FTHB program/outreach marketing effort.

[4] Cost per FTHB participant is based on total FTHB units and total staff hours. The goal is adjusted annually for inflation beginning in FY 2023.

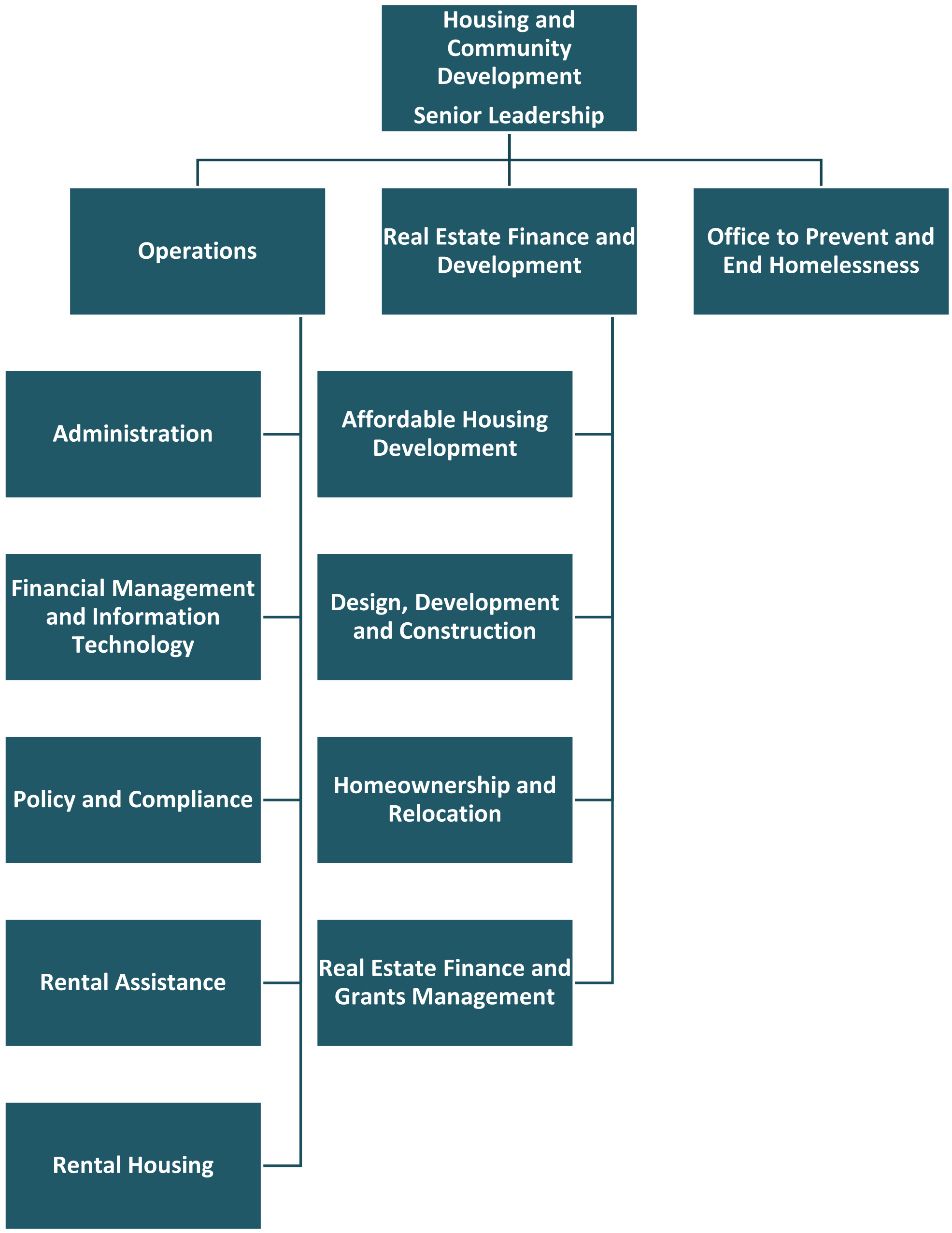
Office to Prevent and End Homelessness

OPEH works to provide housing options to homeless individuals and other vulnerable populations. Since FY 2010, OPEH, along with other County agencies and nonprofit partners, supported by local, state, and federal subsidies, have worked to increase the number of persons exiting the County's single and family shelters to permanent housing. A more focused effort on rapid rehousing and housing location services, along with federal housing vouchers and Bridging Affordability resources, are important to this effort. The table below summarizes the number of individuals moved into permanent housing:

Fiscal Year	Number	Percentage Increase/(Decrease)
2010	243	
2011	411	69%
2012	599	46%
2013	754	26%
2014	926	23%
2015	1,161	25%
2016	1,031	(11%)
2017	1,068	4%
2018	978	(8%)
2019	1,038	6%
2020	963	(7%)
2021	790	(18%)

The homeless shelters are working to move individuals rapidly into permanent housing. Efforts will continue to enhance proven Housing First strategies to support clients moving to permanent housing. This work continues to be challenging due to the inadequate supply of affordable housing. Additional efficiencies in approach will also be sought to improve outcomes for the homeless in the community. In FY 2021, a total of 790 people moved into permanent housing from County shelters. This is a decrease of 173 individuals housing from the previous fiscal year.

Organizational Chart



Budget and Staff Resources

Program Area Summary by Fund

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
FUNDING				
County Appropriated Funds				
Operating:				
Department of Housing and Community Development	$26,374,675	$25,249,134	$27,092,945	$28,886,542
40330 Elderly Housing Programs	3,233,208	2,435,868	2,480,942	0
Total Operating Expenditures	**$29,607,883**	**$27,685,002**	**$29,573,887**	**$28,886,542**
Capital:				
30300 Affordable Housing Development and Investment	$10,912,512	$19,670,000	$83,181,329	$25,386,000
40300 Housing Trust Fund	6,354,210	3,667,191	23,021,190	3,667,191
Total Capital Expenditures	**$17,266,722**	**$23,337,191**	**$106,202,519**	**$29,053,191**
Total County Appropriated Fund Expenditures	**$46,874,605**	**$51,022,193**	**$135,776,406**	**$57,939,733**
Federal/State Support:				
50800 Community Development Block Grant	$23,573,088	$5,960,799	$16,390,155	$6,128,149
50810 HOME Investment Partnerships Program	3,438,156	2,141,854	12,751,196	2,175,471
81300 RAD - Project-Based Voucher	7,158,039	200,770	241,946	0
81500 Housing Grants	1,869,784	2,742,012	2,702,975	2,634,912
81510 Housing Choice Voucher Program	72,825,214	77,036,676	84,114,890	81,922,415
Total Federal/State Support	**$108,864,281**	**$88,082,111**	**$116,201,162**	**$92,860,947**
FCRHA Generated Funds:				
81000 FCRHA General Operating	$4,960,683	$6,207,655	$14,515,635	$4,721,804
81060 FCRHA Internal Service	3,176,279	2,303,444	2,419,614	1,854,925
81100 Fairfax County Rental Program	2,820,443	794,852	1,414,175	0
81200 Housing Partnerships	10,344,314	0	34,866,867	0
81400 FCRHA Asset Management	0	0	0	727,194
Subtotal, All FCRHA Funds	**$21,301,719**	**$9,305,951**	**$53,216,291**	**$7,303,923**
Less:				
81060 FCRHA Internal Service	($3,176,279)	($2,303,444)	($2,419,614)	($1,854,925)
Total, FCRHA Funds	**$18,125,440**	**$7,002,507**	**$50,796,677**	**$5,448,998**
TOTAL, ALL SOURCES (Includes 81060 FCRHA Internal Service)	**$177,040,605**	**$148,410,255**	**$305,193,859**	**$158,104,603**
Less:				
81060 FCRHA Internal Service	($3,176,279)	($2,303,444)	($2,419,614)	($1,854,925)
NET TOTAL, ALL SOURCES	**$173,864,326**	**$146,106,811**	**$302,774,245**	**$156,249,678**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	177 / 177	110 / 110	105 / 105	110 / 110
Grant	74 / 74	82 / 82	73 / 73	72 / 72
Total Positions	**251 / 251**	**192 / 192**	**178 / 178**	**182 / 182**

Note: In FY 2023, Funds 40330, 81100, 81200, and 81300 are closed and consolidated into Funds 10001, General Fund and 81400, FCRHA Asset Management. Fund 40330, Elderly Housing Programs, is consolidated into Funds 10001 and 81400 and Funds 81100, Fairfax County Rental Program, 81200, Housing Partnerships and 81300, RAD-PBV are consolidated into Fund 81400. Funds 40300, 81100, 81200, and 81300 are closed and all assets, liabilities, and equity, including fund balances, will be transferred as part of the *FY 2022 Third Quarter Review*.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

ORGANIZATIONAL MANAGEMENT & DEVELOPMENT - 45 Positions			
General Fund			
1	Director	1	Financial Specialist III
1	Deputy Director	1	Housing/Community Developer III
1	Finance Manager	1	Housing Services Specialist III
3	HCD Division Directors	2	Network/Telecom. Analysts II
1	Planner V	1	Human Resources Generalist II
1	Info. Tech. Program Manager I	1	Information Officer II
1	Housing/Community Developer V	3	Accountants II
4	Financial Specialists IV	1	Accountant I
1	Programmer Analyst III	1	Information Technology Tech II
2	Housing Services Specialists V	2	Administrative Assistants V
1	Management Analyst III	4	Administrative Assistants IV
1	Information Officer III	2	Administrative Assistants III
1	Contract Analyst III		
FCRHA (Fund 81000)			
1	Accountant III	1	Housing/Community Developer II
1	Management Analyst III	1	Accountant II
1	Housing/Community Developer IV	1	Administrative Assistant II
RENTAL HOUSING PROPERTY MANAGEMENT - 19 Positions			
General Fund			
2	HCD Division Directors	1	Housing Services Specialist III [+1T]
1	Management Analyst IV [+1]	1	Financial Specialist I
1	Housing/Community Developer V [+1T]	1	Human Services Assistant
1	Housing/Community Developer II [+1]		
Elderly Housing Programs (Fund 40330)			
0	Housing Community Developers V [-1T]	0	Housing Services Specialists III [-1T]
FCRHA (Fund 81000)			
2	HCD Division Directors	1	Financial Specialist III
3	Housing/Community Developers IV	1	Housing Services Specialist IV
1	Housing Services Specialist V	1	Housing/Community Developer II
1	Management Analyst III	1	Administrative Assistant IV
HOMEOWNERSHIP PROGRAM - 6 Positions			
CDBG (Fund 50800)			
1	Housing Services Specialist IV	1	Administrative Assistant IV
3	Housing/Community Developers II		
FCRHA (Fund 81000)			
1	Housing/Community Developer III		
COMMUNITY/NEIGHBORHOOD IMPROVEMENT - 32 Positions			
General Fund			
1	Deputy Director	1	Housing/Community Developer V
1	Real Estate/Grant Manager	7	Housing/Community Developers IV [+3]
2	HCD Division Directors	1	Administrative Assistant IV
2	Project Coordinators		
CDBG (Fund 50800)			
1	Housing/Community Developer V	0	Asst. Supervisors Facilities Support [-1]
2	Housing/Community Developers IV	1	Management Analyst I
1	Housing Specialist II	1	Senior Maintenance Supervisor
1	Accountant III	3	General Building Maintenance Workers II
1	Management Analyst III	1	Administrative Assistant IV
FCRHA (Fund 81000)			
1	HCD Division Director	1	Housing/Community Developer III
1	Housing/Community Developer V	1	Planning Technician II
2	Housing/Community Developers IV		

AFFORDABLE RENTAL HOUSING SUBSIDIES - 52 Positions			
Housing Choice Voucher (Fund 81510)			
2	Housing Community Developers V	1	Financial Specialist II
1	Management Analyst IV	1	Management Analyst I
1	Housing Community Developer IV	1	Human Services Coordinator II
3	Housing Services Specialists V	2	Administrative Assistants IV
1	Housing Services Specialist IV	4	Administrative Assistants III
5	Housing Services Specialists III	1	Human Services Assistant
29	Housing Services Specialists II		
GRANTS MANAGEMENT - 4 Positions			
HOME Fund (50810)			
1	Housing/Community Developer IV	1	Housing Services Specialist II
Housing Grants and Projects (Fund 81500)			
1	Housing Services Specialist III	1	Housing Services Specialist II
AFFORDABLE HOUSING FINANCE - 1 Position			
FCRHA (Fund 81000)			
1	Housing/Community Developer IV		
OFFICE TO PREVENT AND END HOMELESSNESS - 23 Positions			
General Fund			
1	Deputy Director	1	Contract Analyst II
1	HCD Division Director	1	Management Analyst II
1	Management Analyst IV	2	Business Analysts I
1	Housing/Community Developer V	1	Housing Services Specialist III
1	Financial Specialist IV	1	Senior Maintenance Supervisor
5	Management Analysts III	2	General Building Maintenance Workers II
1	Business Analyst III	1	Administrative Assistant IV
1	Human Resources Generalist II	2	General Building Maintenance Workers I
T	**Denotes Transferred Position(s)**		
+	**Denotes New Position(s)**		
-	**Denotes Abolished Position(s)**		

Housing Fund Structure

County General Fund

- Fund 10001, General Operating - This fund supports positions in Agency 38, HCD, and provides limited support for expenses such as administrative and maintenance staff costs, as well as a portion of condominium fees for certain FCRHA-owned units, limited partnership real estate taxes, and building maintenance. As part of the FY 2021 Adopted Budget Plan, Agency 73, Office to Prevent and End Homelessness (OPEH) was consolidated into Agency 38. OPEH is responsible for the day-to-day oversight and management of the Ten-Year Plan to Prevent and End Homelessness in the Fairfax-Falls Church community, and the management, oversight, and operation of many of the homeless services provided by the County.

FCRHA General Operating

- Fund 81000, FCRHA General Operating - This fund includes all FCRHA revenues generated by rental income, financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, ground rents on land leased to developers and office space leased to County agencies. Revenues support operating expenses for the administration of the private activity bonds, Home Improvement Loan Program (HILP) loan processing staff and other administrative costs, which crosscut all programs and activities managed by the FCRHA.

Capital Projects
This fund provides County support for both affordable housing and limited community revitalization capital projects.

- Fund 30300, Affordable Housing Development and Investment - Designed to provide funds to quickly and significantly impact the availability of affordable housing in the County within established criteria. Fund 30300 also supports the Rental Subsidy and Services Program (formerly known as the Bridging Affordability Program).

Special Revenue Funds
These funds include housing programs which have a variety of sources of revenue, including rental income, federal or state support, bank funds, or proffered contributions.

- Fund 40300, Housing Trust - Utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector.

- Fund 40330, Elderly Housing Programs - Supports the operation of FCRHA-owned affordable housing for the low- and moderate-income elderly of the County. In FY 2023, Fund 40330 is being closed and consolidated into Funds 10001, General Fund and 81400, FCRHA Asset Management in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

- Fund 50800, Community Development Block Grant (CDBG) - Federal grant that is used to conserve and upgrade neighborhoods through the provision of public facilities, support for community services, and stimulation of development of low- and moderate-income housing.

- Fund 50810, HOME Investment Partnerships Program (HOME) - Federal grant program that supports provision of affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance.

FCRHA Internal Service Fund

- Fund 81060, FCRHA Internal Service Fund - Established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits which have been budgeted and paid from one of the FCRHA's funds and then allocated to the other funds proportionate to their share of the costs. The fund allows one contract to be established for goods and services, as opposed to multiple contracts in various funds.

Local Rental Housing Program

- Fund 81100, Fairfax County Rental Program (FCRP) - Covers the operation of housing developments that are owned or managed by the FCRHA, other than federally assisted public housing and certain County-supported rental housing. This includes operating costs for the FCRP units, the Woodley Hills Estates manufactured housing development, and projects regulated by Virginia Housing, including group homes for people with physical or developmental disabilities. These latter units are owned and maintained by FCRHA while programs for the residents are administered by the Fairfax-Falls Church Community Services Board (CSB). In FY 2023, Fund 81100 is being closed and consolidated into Fund 81400, FCRHA Asset Management in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

- Fund 81200, FCRHA Housing Partnerships - Established in FY 2002 to budget and account for revenue and expenditures related to the housing developments owned by partnerships between the FCRHA and private investors. Financial records for these partnerships are maintained separately from the County's financial systems to meet accounting and reporting requirements but are included in the consolidated audit. Positions and associated administrative costs supporting the program are reflected in Fund 81200 and other FCRHA funds where activities crosscut housing programs. In FY 2023, Fund 81200 is being closed and consolidated into Fund 81400, FCRHA Asset Management in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

- Fund 81300, Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV) - Established in FY 2017 and is a local rental housing program that evolved from HUD's RAD initiative, which allows the conversion of traditional Public Housing units to a Housing Choice Voucher (HCV) Project-Based Voucher subsidy platform. In FY 2023, Fund 81300 is being closed and consolidated into Fund 81400, FCRHA Asset Management in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

- Fund 81400, FCRHA Asset Management – In FY 2023, Fund 81400, FCRHA Asset Management was established to consolidate the management and oversight of the County's rental program following the shift to third-party management in FY 2022. Funds 40330, 81100, 81200, and 81300 are closed and consolidated into Fund 81400 beginning in FY 2023.

FCRHA Grants and Projects Fund

- Fund 81500, Housing Grants and Projects - Established in FY 2000 to administer grants awarded to the FCRHA.

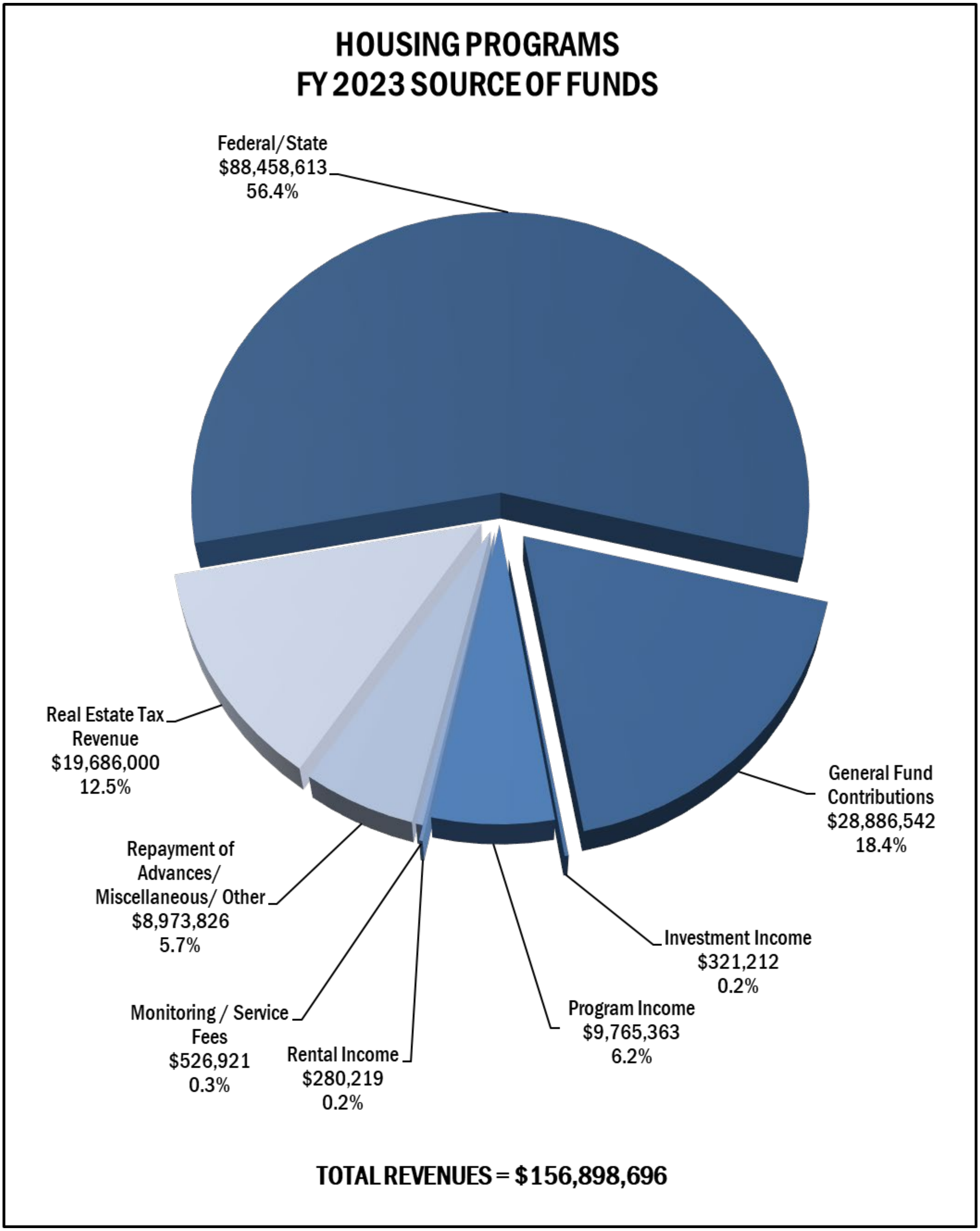
Federal Section 8 Rental Assistance

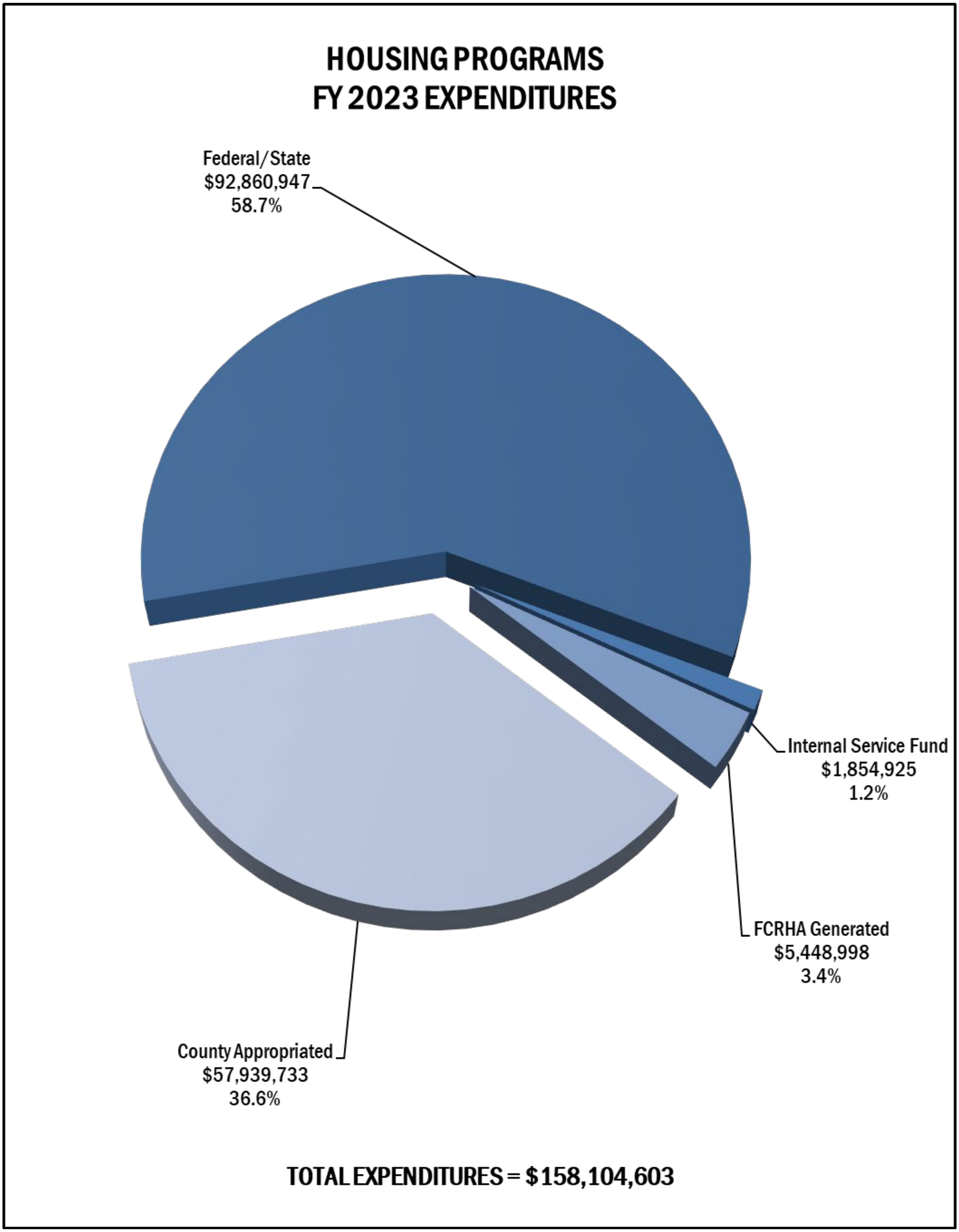
- Fund 81510, Housing Choice Voucher (HCV) Program - Provides federal housing rental assistance to families with low incomes to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD, through HCD, and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental vouchers to eligible participants and rental subsidies to certain housing developments.

CONSOLIDATED FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$133,231,962**	**$53,635,569**	**$138,565,524**	**$53,550,590**
Revenue:				
Federal/State	$95,833,020	$84,118,387	$110,224,618	$88,458,613
General Fund Contributions	31,495,078	27,137,738	38,983,703	28,886,542
Program Income	8,362,218	9,004,502	9,738,215	9,765,363
Rental Income	7,362,474	287,116	673,115	280,219
Investment Income	294,624	628,634	628,634	321,212
Monitoring/Service Fees	2,314,537	453,425	453,425	526,921
Proffered Contributions	732,483	0	0	0
Real Estate Tax Revenue	13,247,000	13,570,000	13,570,000	19,686,000
Miscellaneous/Other	24,232,733	10,924,178	45,907,215	8,973,826
Total Revenue	**$183,874,167**	**$146,123,980**	**$220,178,925**	**$156,898,696**
Total Available	**$317,106,129**	**$199,759,549**	**$358,744,449**	**$210,449,286**
Expenditures:[1]				
Personnel Services	$18,101,902	$17,206,568	$17,439,159	$18,053,260
Operating Expenses	104,957,598	97,755,684	111,956,190	100,264,414
Capital Equipment	93,320	200,000	7,430,536	550,000
Grant Projects	28,881,028	10,844,665	31,844,326	10,938,532
Capital Projects	25,556,762	23,337,191	137,457,501	29,053,191
Recovered Costs	(550,005)	(933,853)	(933,853)	(754,794)
Total Expenditures	**$177,040,605**	**$148,410,255**	**$305,193,859**	**$158,104,603**
Transfers Out:				
Housing Trust (40300)	$1,500,000	$0	$0	$0
Total Transfers Out	**$1,500,000**	**$0**	**$0**	**$0**
Total Disbursements	**$178,540,605**	**$148,410,255**	**$305,193,859**	**$158,104,603**
Ending Balance	**$138,565,524**	**$51,349,294**	**$53,550,590**	**$52,344,683**

[1] Designations are based on fund category, for example, Fund 30300, Affordable Housing Development and Investment, is included in Capital Projects although some funding is used to support Operating Expenses. Fund 81060, FCRHA Internal Service Fund, was included as a separate housing fund beginning in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement, but do not increase total funding available to the agency. As such, this funding is netted out of the Program Area Summary by Fund.


HOUSING PROGRAMS
FY 2023 SOURCE OF FUNDS
Federal/State
$88,458,613
56.4%
General Fund
Contributions
$28,886,542
18.4%
Investment Income
$321,212
0.2%
Program Income
$9,765,363
6.2%
Rental Income
$280,219
0.2%
Monitoring / Service
Fees
$526,921
0.3%
Repayment of
Advances/
Miscellaneous/ Other
$8,973,826
5.7%
Real Estate Tax
Revenue
$19,686,000
12.5%
TOTAL REVENUES = $156,898,696


HOUSING PROGRAMS
FY 2023 EXPENDITURES
Federal/State
$92,860,947
58.7%
Internal Service Fund
$1,854,925
1.2%
FCRHA Generated
$5,448,998
3.4%
County Appropriated
$57,939,733
36.6%
TOTAL EXPENDITURES = $158,104,603

Department of Housing and Community Development

Mission

To provide the residents of the County with safe, decent, and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development (HCD) seeks to preserve, upgrade, and enhance existing neighborhoods through conservation and rehabilitation of housing, and through the provision of public facilities and services. HCD staff also serve as staff to the Fairfax County Redevelopment and Housing Authority (FCRHA). HCD also serves to ensure that every person who is homeless, or at-risk of being homeless, is able to access appropriate affordable housing and the services needed to keep them in their homes.

Focus

The Fairfax County HCD provides housing opportunities for low- and moderate-income residents in Fairfax County and assists in the renovation and improvement of neighborhoods. HCD further manages, coordinates, and monitors day-to-day implementation of homelessness strategies and the operations of many of the homeless services provided by the County. HCD, which acts as staff to the FCRHA, supports, develops, and administers a wide variety of FCRHA programs, including:

- Organizational Management and Planning;
- Rental Housing and Tenant Subsidies;
- Specialized Housing;
- Loans for Home Ownership, Homebuyer Programs and Home Improvement;
- Affordable Housing;
- Community Neighborhood Improvement, Project Design and Development;
- Information Technology;
- Financial Management and Real Estate Finance;
- Services to prevent homelessness;
- Provisions for shelters for the homeless; and
- Elderly Housing Programs

County resources within the HCD General Fund provide support for positions in Agency 38, Housing and Community Development. These positions provide support across the wide array of programs to support the mission for housing across the County.

The HCD General Fund also supports federally subsidized housing and local rental programs by funding a portion of the administrative and maintenance staff costs, as well as condominium fees, limited partnership real estate taxes and building maintenance.

The Office to Prevent and End Homelessness (OPEH) is responsible for the day-to-day oversight and management of the Ten-Year Plan to Prevent and End Homelessness in the Fairfax-Falls Church community, and the management, oversight, and operation of many of the homeless services provided by the County. OPEH also provides partnership and collaboration among entities in the community, as well as County agencies, which include homelessness prevention and rapid rehousing, street outreach, emergency shelters (including motel placements and the hypothermia program), and permanent supportive housing.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$6,756,160	$7,685,891	$7,836,155	$8,982,553
Operating Expenses	19,889,614	17,941,841	19,635,388	20,282,587
Subtotal	**$26,645,774**	**$25,627,732**	**$27,471,543**	**$29,265,140**
Less:				
Recovered Costs	($271,099)	($378,598)	($378,598)	($378,598)
Total Expenditures	**$26,374,675**	**$25,249,134**	**$27,092,945**	**$28,886,542**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	75 / 75	77 / 77	78 / 78	85 / 85

This department has 2/2.0 FTE Grant Positions in Fund 50000, Federal-State Grant Fund.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$519,644**

An increase of $519,644 in Personnel Services includes $315,946 for a 4.01 percent market rate adjustment (MRA) for all employees and $129,640 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $74,058 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Elderly Housing Programs Consolidation **$1,793,352**

In FY 2023, Fund 40330, Elderly Housing Programs is being closed and consolidated into Fund 10001, General Fund, and Fund 81400, FCRHA Asset Management. The General Fund transfer to Fund 40330 of $1,888,604 is being returned to the General Fund. Of this amount, $1,793,352, including $184,758 in Personnel Services supporting 2/2.0 FTE positions and $1,608,594 in Operating Expenses, is included in Agency 38, Department of Housing and Community Development. The remaining balance of $95,252 is included in Agency 89, Employee Benefits, for benefits costs associated with the positions. For further information on Fringe Benefits, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

Affordable Housing Positions **$529,731**

An increase of $529,731, including $484,575 in Personnel Services and $45,156 in Operating Expenses, and 5/5.0 FTE new positions is included to support the creation, rehabilitation, and preservation of affordable housing throughout Fairfax County with an emphasis on the recommendations of the Affordable Housing Resource Panel and Phase II of the Communitywide Housing Strategic Plan to produce 5,000 units of affordable housing over the next fifteen years. It should be noted than an increase of $246,287 in Fringe Benefits is included in Agency 89, Employee Benefits, for a total cost of $776,018 in FY 2023. For further information on Fringe Benefits, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

Artemis House Domestic Violence Shelter Contract **$385,516**

An increase of $385,516 to support the Artemis House Domestic Violence Shelter contract comprises $247,612 transferred from Agency 67, Department of Family Services, to cover the remaining balance to be transferred as part of the effort to consolidate the administration of shelter services, as well as $137,904 to support additional costs related to rent, utilities, maintenance, repairs, and security costs.

Contract Rate Increases **$294,607**

An increase of $294,607 in Operating Expenses is associated with a 2.0 percent contract rate increase primarily for the providers of contracted homeless services.

Affordable Housing Preservation Coordinator **$109,685**

Consistent with actions approved by the Board of Supervisors as part of the *FY 2021 Carryover Review*, an increase of $109,685, including $107,685 in Personnel Services and $2,000 in Operating Expenses, is associated with the establishment of an Affordable Housing Preservation Coordinator in the Department of Housing and Community Development. This position was recommended by the Affordable Housing Preservation Task Force in April 2021 to focus on institutional capacity, community awareness, legislative priorities and to help develop comprehensive rental housing preservation strategies.

Department of Vehicle Services Charges **$4,873**

An increase of $4,873 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$901,514**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $901,514, including $69,500 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $832,014 is due to encumbered carryover of $749,250, and $82,764 and 1/1.0 FTE position to support partial funding in FY 2022 for an Affordable Housing Preservation Coordinator. This position was recommended by the Affordable Housing Preservation Task Force in April 2021 to focus on institutional capacity, community awareness, legislative priorities and to help develop comprehensive rental housing preservation strategies.

Mid-Year Adjustments **$942,297**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved funding of $942,297 to support the Hypothermia Program in FY 2022 due to COVID-19. Of this amount, $822,297 is included for non-profit support and $120,000 is included for cleaning and laundry services.

Cost Centers

Organizational Management and Development

Organizational Management and Development supports the core business areas of the FCRHA and HCD by providing financial management to the agency's various programs and responding to computer network requests from employees; answers public information requests from citizens, departments and other interested individuals and groups; conducts data collection and analysis; and provides administrative management of the department.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$4,505,836	$3,734,687	$4,014,636	$4,246,782
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	38 / 38	39 / 39	39 / 39	39 / 39

Rental Housing Property Management

Rental Housing Property Management provides services to manage and maintain affordable housing that is decent, safe, and sanitary for eligible families; to maintain FCRHA housing in accordance with community standards; and to provide homeownership opportunities to eligible households. The division also provides asset management services and rental assistance.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$2,721,174	$3,301,551	$3,305,038	$5,126,872
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	4 / 4	4 / 4	4 / 4	8 / 8

Community/Neighborhood Improvement

Community/Neighborhood Improvement addresses current program needs associated with countywide residential improvement and repair projects within the Department of Housing and Community Development, home repair programs for the elderly, and the development of FCRHA properties.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$832,993	$984,452	$1,076,216	$1,472,774
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	9 / 9	10 / 10	12 / 12	15 / 15

Office to Prevent and End Homelessness

The Office to Prevent and End Homelessness is responsible for the day-to-day oversight and management of the Ten-Year Plan to Prevent and End Homelessness in the Fairfax-Falls Church community, and the management, oversight and operation of many of the homeless services provided by the County.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$18,314,672	$17,228,444	$18,697,055	$18,040,114
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	24 / 24	24 / 24	23 / 23	23 / 23

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

ORGANIZATIONAL MANAGEMENT & DEVELOPMENT - 39 Positions			
1	Director	1	Financial Specialist III
1	Deputy Director	1	Housing/Community Developer III
1	Finance Manager	1	Housing Services Specialist III
3	HCD Division Directors	2	Network/Telecom. Analysts II
1	Planner V	1	Human Resources Generalist II
1	Info. Tech. Program Manager I	1	Information Officer II
1	Housing/Community Developer V	3	Accountants II
4	Financial Specialists IV	1	Accountant I
1	Programmer Analyst III	1	Information Technology Tech II
2	Housing Services Specialists V	2	Administrative Assistants V
1	Management Analyst III	4	Administrative Assistants IV
1	Information Officer III	2	Administrative Assistants III
1	Contract Analyst III		
RENTAL HOUSING PROPERTY MANAGEMENT - 8 Positions			
2	HCD Division Directors	1	Housing Services Specialist III [+1T]
1	Management Analyst IV [+1]	1	Financial Specialist I
1	Housing/Community Developer V [+1T]	1	Human Services Assistant
1	Housing/Community Developer II [+1]		
COMMUNITY/NEIGHBORHOOD IMPROVEMENT - 15 Positions			
1	Deputy Director	1	Housing/Community Developer V
1	Real Estate/Grant Manager	7	Housing/Community Developers IV [+3]
2	HCD Division Directors	1	Administrative Assistant IV
2	Project Coordinators		
OFFICE TO PREVENT AND END HOMELESSNESS - 23 Positions			
1	Deputy Director	1	Contract Analyst II
1	HCD Division Director	1	Management Analyst II
1	Management Analyst IV	2	Business Analysts I
1	Housing/Community Developer V	1	Housing Services Specialist III
1	Financial Specialist IV	1	Senior Maintenance Supervisor
5	Management Analysts III	2	Gen. Bldg. Maintenance Workers II
1	Business Analyst III	1	Administrative Assistant IV
1	Human Resources Generalist II	2	Gen. Bldg. Maintenance Workers I
T	**Denotes Transferred Position(s)**		
+	**Denotes New Position(s)**		

Fund 30300: Affordable Housing Development and Investment

Focus

Fund 30300, Affordable Housing Development and Investment (formerly known as the Penny for Affordable Housing Fund), was established in FY 2006 and is designed to serve as a readily available local funding source with the flexibility to preserve and promote the development of affordable housing. For fiscal years 2006 through 2009, the Board of Supervisors (BOS) dedicated revenue commensurate with the value of one cent from the Real Estate tax to the preservation of affordable housing, a major County priority. In FY 2010, the BOS reduced this dedicated funding to a half-cent from the Real Estate tax in order to balance the budget. In FY 2023, an additional $5.0 million in Real Estate tax revenue was added on top of the half-cent to further support affordable housing initiatives.

From FY 2006 through FY 2022, the fund has provided a total of $244.6 million for affordable housing in Fairfax County. A total of $25.4 million is provided in FY 2023 with $19.7 million from Real Estate tax revenue and $5.7 million from property cash flow and housing loan repayments.

Fund 30300 represents a major financial commitment by the County to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable housing at 80 percent of median income and below. To maximize the effectiveness of these funds, the BOS recommended a minimum leverage ratio of 3:1 with non-County funds and that units funded by Fund 30300 remain affordable for a minimum of time consistent with the County's Affordable Dwelling Unit Ordinance, which was amended to be 30 years effective February 2006.

Development	District	Ownership	Units Preserved
Creekside	Lee	For-profit	251
Hollybrooke II & III, Falls Church	Mason	Non-profit	139
Coralain Gardens, Falls Church	Mason	For-profit	106
Carousel Court, Falls Church	Mason	Non-profit	90
Landings II Ft. Belvoir Apartments	Mt. Vernon	Non-profit	76
Mount Vernon House, Alexandria	Mt. Vernon	For-profit	130
Madison Ridge, Centreville	Sully	Non-profit	108
Wexford Manor A and B	Providence	Non-profit	74
Huntington Gardens	Lee	Non-profit	113
Parkwood Apartments	Mason	For-profit	225
Crescent Apartments	Hunter Mill	Fairfax County	180
Wedgewood Apartments	Mason	Fairfax County	672
Murraygate Village Apartments	Lee	Fairfax County	200
Total			**2,364**

Fund 30300 is also instrumental in both preserving and acquiring units for affordable housing. New units purchased included 180 units at the Crescent Apartments complex in Reston (Hunter Mill District) and 672 units at the Wedgewood Apartments complex in Annandale (Mason District). These projects were purchased by the County and are being managed by the Fairfax County Redevelopment and Housing Authority (FCRHA) as part of the low- and moderate-income rental program. In addition, the mission of preservation was achieved with the renovation at Murraygate Village Apartments in Alexandria (Lee District) providing 200 additional units of affordable housing. Affordable Housing Development and Investment (AHDI) funding was instrumental in supporting the rehabilitation of the FCRHA's Murraygate Village Apartments project through a combination of predevelopment funds and long-term gap financing. Without the availability of Fund 30300, these apartment complexes may have been lost as affordable housing. Other planned renovations include the Little River Glen Project which is in the design phase to include renovations of 120 units for preservation as well as new construction of 60 units of affordable Senior Independent Living units to increase the affordable housing inventory.

The BOS has affirmed the County's commitment to affordable housing and identified the following as priorities for housing policy: 1) Providing housing for those in greatest need; 2) Partnering with non-profits; 3) Refocusing existing resources; 4) Bridging the affordability gap; 5) Completing projects in the pipeline and 6) Promoting workforce housing through land use policy and private sector partnerships. In March of 2015, the BOS adopted the *Economic Success Strategic Plan* which defines economic success through six goals. Fund 30300, Affordable Housing Development and Investment, and programs like the Bridging Affordability program play a crucial role in Goals 2 and 5, "Create Places Where People Want to Be" and "Achieve Economic Success through Education and Social Equity". The fund has helped to "expand the creation of livable, walkable communities that are aligned with transportation infrastructure, including a mix of housing types to accommodate a range of ages, household sizes, incomes and uses for long term appeal, integration and sustainability" (Economic Success Goal 2 section 2.2). In addition, through the Board's commitment to set aside funding from Real Estate taxes, it has "identified a recurring, sustainable funding source which can be reinvested into projects which preserve housing affordability and produce new affordable housing units" (Economic Success Goal 5 section 5.7).

Fund 30300 supports the Rental Subsidy and Services Program (RSSP, formerly known as Bridging Affordability), which provides local rental subsidies to individuals and families experiencing homelessness, survivors of domestic violence, individuals with disabilities, and other vulnerable households. The Department of Housing and Community Development (HCD) administers the contract with a non-profit organization to ensure the program's outcomes are achieved. As part of the Communitywide Housing Strategic Plan, HCD and other County partners will work collaboratively to ensure RSSP is serving those with the greatest need.

Fund 30300 also provides a partial source of financing, on a competitive basis, for FCRHA and County developers towards the purchase and/or rehabilitation of low-income housing. In FY 2021, $37.5 million from Fund 30300 was encumbered to support the Arrowbrook Apartments, The Arden, North Hill Redevelopment, One University Redevelopment, New Lake Anne House, and the Oakwood Senior Housing projects. Additionally, Blueprint funding was instrumental in supporting the new Murraygate Village Limited Partnership rehabilitation project through a combination of financing and pre-rehabilitation funding. As a condition of utilizing these funds, developments must meet the goals of the Housing Blueprint, a plan to direct affordable housing policies and resources on serving those with the greatest need, by 1) serving residents at or below 60 percent AMI; 2) focusing on having a high percentage of committed affordable units; 3) being committed to leasing to senior and special needs populations; and 4) having a mix of low- to moderate income units and be located near transit or employment centers and new construction. In the FY 2022 Adopted Budget Plan, up to $9,995,598 million in Blueprint funding is available to be awarded to community organizations through a competitive process.

Development	District	Ownership	Units Under Construction
The Arden	Mt. Vernon	Non-profit	126
Residences at North Hill	Mt. Vernon	For-profit	279
New Lake Anne House	Hunter Mill	Non-profit	240
Ovation at Arrowbrook	Dranesville	For-profit	274
One University Redevelopment	Braddock	For-profit	240
Oakwood Senior Housing	Lee	Non-profit	150
The Lodge at Autumn Willow	Springfield	For-profit	150
Total			**1,459**

In FY 2023, Fund 30300 funding of $25,386,000 comprises $19,686,000 in Real Estate Tax Revenue, $5,200,000 in operating revenue from Wedgewood and Crescent Apartments, and $500,000 from miscellaneous sources. FY 2023 funding is allocated as follows: $4,889,500 for Wedgewood for the annual debt service, $1,191,156 for Crescent Apartments annual debt service, $17,974,547 for the Housing Blueprint Project, $830,797 for Affordable/Workforce Housing, and $500,000 for Bridging Affordability or RSSP.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$58,511,329**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $58,511,329 due to the carryover of unexpended project balances in the amount of $52,605,509, $5,000,000 as a result of a Transfer In from the General Fund to support affordable housing projects, and $905,820 due to an appropriation of excess revenues received in FY 2021.

Mid-Year Adjustments **$5,000,000**

As part of the *FY 2022 Mid-Year Review*, the Board of Supervisors approved a $5 million Transfer In from the General Fund to support affordable housing initiatives in FY 2022.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$44,271,021**	**$0**	**$53,511,329**	**$0**
Revenue:				
Real Estate Tax Revenue	$13,247,000	$13,570,000	$13,570,000	$19,686,000
Miscellaneous	6,905,820	6,100,000	6,100,000	5,700,000
Total Revenue	**$20,152,820**	**$19,670,000**	**$19,670,000**	**$25,386,000**
Transfers In:				
General Fund (10001)	$0	$0	$10,000,000	$0
Total Transfers In	**$0**	**$0**	**$10,000,000**	**$0**
Total Available	**$64,423,841**	**$19,670,000**	**$83,181,329**	**$25,386,000**
Total Expenditures	**$10,912,512**	**$19,670,000**	**$83,181,329**	**$25,386,000**
Total Disbursements	**$10,912,512**	**$19,670,000**	**$83,181,329**	**$25,386,000**
Ending Balance[1]	**$53,511,329**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Many projects span multiple years and funding for those projects is carried forward each fiscal year. The ending balance fluctuates, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Affordable/Workforce Housing (2H38-072-000)		$902,313.71	$1,387,713.71	$830,797
Bridging Affordability Program (2H38-084-000)		1,006,024.19	6,440,629.90	500,000
Crescent Apartments Debt Service (2H38-075-000)		2,631,018.22	2,674,890.29	1,191,156
Crescent Rehabilitation (HF-000097)	450,000	8,006.68	432,235.90	0
Development of Housing at Rt. 50 & West Ox (HF-000055)	300,000	0.00	300,000.00	0
Eskridge Road (HF-000179)	5,000,000	0.00	5,000,000.00	0
Franconia Governmental Center (HF-000174)	205,820	0.00	205,820.00	0
Government Center Site (HF-000171)	500,000	0.00	500,000.00	0
Housing Blueprint Project (2H38-180-000)		0.00	55,460,071.61	17,974,547
Little River Glen IV (HF-000116)	4,802,767	876,864.11	3,797,080.75	0
Murraygate Village Apt. Renovation (2H38-194-000)	7,735,706	500,000.00	246,281.06	0
Oakwood Senior Housing (HF-000084)	600,151	(1,183.71)	394,280.27	0
Planning and Needs Assessment (2H38-226-000)	1,412,742	100,844.22	1,311,898.11	0
Wedgewood Debt Service (2H38-081-000)		4,888,625.00	5,030,427.47	4,889,500
Total	**$21,007,186**	**$10,912,512.42**	**$83,181,329.07**	**$25,386,000**

Fund 40300: Housing Trust

Focus

Fund 40300, Housing Trust, was created in FY 1990 to reflect the expenditures and revenues of funds earmarked to encourage and support the acquisition, preservation, development, and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), nonprofit sponsors and private developers. The fund is intended to promote endeavors that will furnish housing to individuals in Fairfax County with low- and moderate-incomes by providing low-cost debt and equity capital in the form of loans, grants, and equity contributions.

Under the criteria approved by the FCRHA and the Board of Supervisors, the highest priority is assigned to projects which enhance existing County and FCRHA programs; acquire, construct, or preserve housing which will be maintained for occupants with lower incomes over the long-term; promote affordable housing; and leverage private funds. In FY 1996, the Board of Supervisors authorized the FCRHA to implement pre-development projects.

On behalf of the County, the FCRHA administers Fund 40300, and on an ongoing basis, accepts and reviews applications from nonprofit corporations and private developers for contributions from this source. Additionally, funds are contributed to Fund 40300 from the equity share upon the sale of homeownership Affordable Dwelling Units in the extended control period. The FCRHA forwards its recommendations of projects to be funded from these latter contributions to the Board of Supervisors. The FCRHA may also submit proposals to the Board of Supervisors at any time for approval.

The Housing Trust Fund includes funds for the purchase and resale of First-Time Homebuyer units and Workforce Dwelling Units, commonly referred to as the MIDS Resale Program. The MIDS Resale Program is intended to provide resources necessary to acquire homeownership properties that are offered for resale and, if necessary, rehabilitate them prior to reselling them in the First-Time Homebuyers Program (FTHB) or Workforce Dwelling Unit Program. Units not purchased for resale but have reached their extended control period are sold at market-value, and an equity share is earned by the FCRHA as a funding source for other projects.

The Rehabilitation Loan Program is no longer operational. Existing loans, when repaid, generate revenue to the fund. However, most of these loans are deferred and are only repaid when the homeowner decides to sell their home. In FY 2021, the FCRHA used Fund 30300, Affordable Housing Development and Investment, to provide gap financing for the preservation and rehabilitation of 200 units at Murraygate Village Apartments (Lee District). The rehabilitation on this FCRHA-owned property was successfully completed, preserving a large stock of affordable rental housing.

In FY 2023, revenues are estimated to be $3,667,191, resulting in no change from the FY 2022 Adopted Budget Plan. The FY 2023 expenditure appropriation of $3,667,191 will be allocated to the MIDS Resale Program, ADU Acquisitions, and Land/Unit Acquisition.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$19,362,142**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $19,362,142 due to the carryover of $18,871,113 in unexpended project balances, $1,500,000 to support renovations at Stonegate Village, and an appropriation of $732,483 in proffer revenues received, partially offset by a decrease of $1,741,454 to align the budget based on revenue projections in FY 2022.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$25,917,327**	**$2,861,928**	**$23,742,626**	**$4,388,627**
Revenue:				
Proffered Contributions	$732,483	$0	$0	$0
Investment Income	59,638	77,251	77,251	77,251
Miscellaneous Revenue	4,887,388	3,589,940	3,589,940	3,589,940
Total Revenue	**$5,679,509**	**$3,667,191**	**$3,667,191**	**$3,667,191**
Total Available	**$31,596,836**	**$6,529,119**	**$27,409,817**	**$8,055,818**
Expenditures:				
Capital Projects[1]	$6,354,210	$3,667,191	$23,021,190	$3,667,191
Total Expenditures	**$6,354,210**	**$3,667,191**	**$23,021,190**	**$3,667,191**
Transfers Out:				
Park Improvements (80300)	$1,500,000	$0	$0	$0
Total Transfers Out	**$1,500,000**	**$0**	**$0**	**$0**
Total Disbursements	**$7,854,210**	**$3,667,191**	**$23,021,190**	**$3,667,191**
Ending Balance[2]	**$23,742,626**	**$2,861,928**	**$4,388,627**	**$4,388,627**
Reserved Fund Balance[3]	$229,060	$229,060	$229,060	$229,060
Unreserved Ending Balance	**$23,513,566**	**$2,632,868**	**$4,159,567**	**$4,159,567**

[1] In order to account revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $8,143.00 to FY 2021 expenditures to record accrued expenses for contracts and building maintenance in the proper fiscal year. This impacts the amount carried forward resulting in a decrease of $8,143.00 to the *FY 2022 Revised Budget Plan*. The projects affected by these adjustments are 2H38-066-000, Land/Unit Acquisition, 2H38-220-000, MIDS Resale, and HF-000170, Stonegate Village Renovations. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

[3] The Reserved Fund Balance reflects revenue receivable to the Housing Trust Fund for interest owed by Cornerstones Housing Corporation (formerly Reston Interfaith) on an equity lien held by the FCRHA.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
ADU Acquisitions (HF-000093)	$7,691,310	$2,068,588.82	$2,334,934.25	$1,006,794
Affordable Housing Investment (2H38-215-000)	1,487,381	0.00	806,000.00	0
Autumn Willow (HF-000157)	500,000	32,403.30	427,636.82	0
County Rehabilitation Loans (2H38-219-000)	38,950	0.00	38,950.00	0
Dominion Square West (HF-000175)	50,000	0.00	50,000.00	0
Feasibility and Site Work Studies (2H38-210-000)	1,208,693	458,039.17	419,480.51	0
HP-Housing Proffer Contributions-Tysons (HF-000081)	8,749,622	0.00	8,749,622.30	0
Land/Unit Acquisition (2H38-066-000)		46,164.16	872,212.57	160,397
Lewinsville Redevelopment (2H38-064-000)	2,529,382	0.00	83,233.20	0
Little River Glen IV (HF-000158)	282,772	4,950.00	277,821.60	0
MIDS Resale (2H38-220-000)	7,771,346	1,225,143.05	4,046,202.95	2,500,000
Murraygate Renovation-Construction Loan (2H38-222-000)	1,551,152	1,550,000.00	1,151.50	0
North Hill/Commerce Street Redevelopment (HF-000160)	460,948	34,269.16	426,678.84	0
North Hill/Woodley Hills Estate (HF-000159)	1,517,929	757,173.66	760,755.34	0
One University (HF-000100)	450,000	37,095.50	317,217.69	0
Rehabilitation of FCRHA Properties (2H38-068-000)		51,278.90	457,267.10	0
Reservation/Emergencies & Opportunities (2H38-065-000)		0.00	376,549.76	0
Senior/Disabled Housing/Homeless (2H38-192-000)	1,614,254	999.42	532,634.16	0
Stonegate Village Renovations (HF-000170)	2,000,000	88,105.24	1,911,894.76	0
Undesignated Housing Trust Fund (2H38-060-000)		0.00	130,946.77	0
Total	**$37,903,738**	**$6,354,210.38**	**$23,021,190.12**	**$3,667,191**

Fund 40330: Elderly Housing Programs

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) for the benefit of the elderly, and to maintain and preserve the units for long-term rental availability.

Focus

In FY 2023, Fund 40330, Elderly Housing Programs, is being closed and consolidated into Fund 10001, General Fund, and Fund 81400, FCRHA Asset Management, in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022. Funding of $1,888,604 previously transferred from the General Fund to Fund 40330 will remain in the General Fund in Agency 38, Housing and Community Development, to support the Lincolnia Senior Residences contract and two merit positions necessary for the coordination of all properties in the Elderly Program, and the Home Repair for the Elderly Program. The assets, liabilities, and reserves in this fund will transfer to Fund 81400.

The Elderly Housing Program includes Lincolnia Senior Residences, Little River Glen, Gum Springs Glen, Morris Glen, Olley Glen, Herndon Harbor House, and Braddock Glen. Together, these facilities provide for 588 congregate housing units including two Adult Day Health Care Centers and three senior centers affordable to low-income older adults (see the following table).

Property Name (Supervisor District)	Ownership	Operating Funding	Programs	# of Units[1]	Funding Provided
Little River Glen (Braddock)	FCRHA	Privately Managed	Independent Living Congregate Meals Senior Recreation	120	$0
Lincolnia Senior Residences (Mason)	FCRHA	Privately Managed/Fund 10001, General Fund	Independent Living Assisted Living Adult Day Health Care Congregate Meals Senior Recreation	26 52	$0
Gum Springs Glen (Mt. Vernon)	Gums Springs LP	Privately Managed	Independent Living Head Start	60	NA
Morris Glen (Lee)	Morris Glen LP	Privately Managed	Independent Living	60	NA
Olley Glen (Braddock)	FCRHA Olley Glen LP	Privately Managed	Independent Living	90	NA
Herndon Harbor House I & II (Dranesville)	Herndon Harbor House LP Herndon Harbor House II LP	Privately Managed	Independent Living Adult Day Health Care Congregate Meals	120	NA
Braddock Glen (Braddock)	Fairfax County	Privately Managed	Assisted Living Congregate Meals Senior Recreation	60	NA
Total				**588**	**$0**

[1] An additional 82 units are available at The Fallstead at Lewinsville Center. The construction was substantially completed in the Fall of 2018 and is privately owned and operated.

Other costs related to the County's housing program at these sites, including the operating costs of senior centers, adult day health care centers and congregate meal programs, are reflected in the agency budgets of the Department of Neighborhood and Community Services, the Health Department, the Department of Family Services, and Fund 50000, Federal-State Grant Fund. Debt service requirements are managed and funded by Fund 20000, Consolidated Debt Service.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$683,232	$288,298	$290,452	$0
Operating Expenses	2,549,976	2,147,570	2,190,490	0
Total Expenditures	**$3,233,208**	**$2,435,868**	**$2,480,942**	**$0**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	5 / 5	5 / 5	2 / 2	0 / 0

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Fund Consolidation **($2,435,868)**

A decrease of $2,435,868 is associated with the closure and consolidation of Fund 40330, Elderly Housing Programs, into Fund 10001, General Fund, and Fund 81400, FCRHA Asset Management. Additionally, 2/2.0 FTE positions are transferred to Agency 38, Housing and Community Development in the General Fund as part of this consolidation. It should be noted that the transfer from the General Fund of $1,888,604 has been eliminated, and this funding will remain in the General Fund in Agency 38, Housing and Community Development, to support the Lincolnia Senior Residences contract and two merit positions necessary for the coordination of all properties in the Elderly Program, and the Home Repair for the Elderly Program.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$45,074**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $45,074, including $2,154 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $42,920 is due to encumbered carryover primarily associated with the Lincolnia Contract. Additionally, 3/3.0 FTE positions were eliminated as part of a review of unfunded positions in FY 2021.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

RENTAL HOUSING PROPERTY MANAGEMENT – 0 Positions			
0	Housing Community Developers V [-1T]	0	Housing Services Specialists III [-1T]
T	**Denotes Transferred Position(s)**		

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$3,252,598**	**$3,143,046**	**$3,211,043**	**$3,129,679**
Revenue:				
Rental Income	$1,299,650	$0	$0	$0
Miscellaneous Revenue[1]	(1,528)	508,820	508,820	0
Total Revenue	**$1,298,122**	**$508,820**	**$508,820**	**$0**
Transfers In:				
General Fund (10001)	$1,893,531	$1,888,604	$1,890,758	$0
Total Transfers In	**$1,893,531**	**$1,888,604**	**$1,890,758**	**$0**
Total Available	**$6,444,251**	**$5,540,470**	**$5,610,621**	**$3,129,679**
Expenditures:				
Personnel Services	$683,232	$288,298	$290,452	$0
Operating Expenses[1]	2,549,976	2,147,570	2,190,490	0
Total Expenditures	**$3,233,208**	**$2,435,868**	**$2,480,942**	**$0**
Total Disbursements	**$3,233,208**	**$2,435,868**	**$2,480,942**	**$0**
Ending Balance	**$3,211,043**	**$3,104,602**	**$3,129,679**	**$3,129,679**
Unrestricted Reserve	$3,211,043	$3,104,602	$3,129,679	$3,129,679

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as increases of $299.15 to FY 2021 revenues and $1,306.64 to FY 2021 expenditures to record revenue in the appropriate year as well as to record accrued expenses for contracts and building maintenance in the proper fiscal period. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

Fund 50800: Community Development Block Grant

Mission

To conserve and upgrade low- and moderate-income neighborhoods through the provision of public facilities, home improvements, public services and economic development, and to stimulate the development and preservation of low- and moderate-income housing.

Focus

The Community Development Block Grant (CDBG) program seeks to stimulate the development and preservation of low- and moderate-income housing through the provision of loans, public facilities, and improvements directed toward conserving and upgrading low- and moderate-income neighborhoods. It also supports the provision of special outreach and assistance services to low- and moderate-income households. Fairfax County receives an annual Community Development Block Grant through the U.S. Department of Housing and Urban Development (HUD). The use of these funds is subject to eligibility criteria established by Congress for the program and must meet one of three national objectives: (1) benefit low- and moderate-income persons; (2) prevent or eliminate slums or blight; or (3) meet an urgent need in the community. Specific uses of each annual grant are outlined in the One-Year Action Plan. The Board of Supervisors (BOS) has designated the Consolidated Community Funding Advisory Committee (CCFAC) as the citizen advisory group charged with overseeing the Consolidated Plan and One-Year Action Plan processes. A Working Advisory Group (WAG), composed of members of the Fairfax County Redevelopment and Housing Authority (FCRHA) and the CCFAC, discusses community needs and funding priorities to formulate funding recommendations that are included in the One-Year Action Plan. The CCFAC releases the Plan for public comment and forwards the Plan to the BOS for a public hearing and adoption. The Plan is then forwarded to HUD for approval and final grant award.

Historically, CDBG funds have been used for:

- development and preservation of affordable housing;
- neighborhood improvements in communities designated as Conservation or Redevelopment Areas by the Board of Supervisors;
- needed services to the low- and moderate-income population;
- financial and technical assistance to homeowners for housing rehabilitation and repair;
- payments on loans used for affordable housing development; and
- administrative related program costs.

Details for specific projects in Program Year 48 (FY 2023) have been approved by the Board of Supervisors and submitted to HUD as part of the One-Year Action Plan for FY 2023.

A portion of the County's CDBG funding is combined with County General Funds and the Community Services Block Grant into the Consolidated Community Funding Pool (CCFP). CCFP provides funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation. For more information about the CCFP, please see Fund 10020, Consolidated Community Funding Pool, in the General Fund Group section of Volume 2.

FY 2023 Initiatives

In FY 2023, estimated funding of $6,128,149, an increase of $167,350, or 2.8 percent, over the FY 2022 Adopted Budget Plan amount of $5,960,799 is included. Necessary adjustments to the estimate will be made as part of the *FY 2022 Carryover Review* after the final HUD award is received. Anticipated initiatives include the following:

- Funding of $919,222 is available for targeted public services and affordable housing projects supported by the CCFP.

- Funding of $434,267 is available for Section 108 Loan Payments. These loans were previously approved by the BOS and HUD, and funded affordable housing preservation and development, construction of the Olley Glen senior apartments and rehabilitation work at Strawbridge Square, and road and storm drainage improvements in five Conservation Areas.

- Funding of $737,562 is included for Planning and Urban Design, and the General Administration project. This supports staff and operating costs for overall program management and planning for CDBG and Section 108 Loan programs. This includes preparation of the One-Year Action Plan and other HUD program reports, administration and monitoring of non-profit contracts, evaluation of program performance, and planning for the development of affordable housing in the County.

- Funding of $2,565,642 is allocated to Contingency Fund requirements for rehabilitation and/or Special Needs Housing. Details will be outlined in the One-Year Action Plan for FY 2023.

- Funding of $676,723 is included for the Homeownership Assistance Program and provides support for the First-Time Homebuyer program, including down payment financial assistance to low- and moderate-income homebuyers, when available. These positions enter application data, maintain waiting lists, process applications, conduct lotteries and annual occupancy certifications, market new and resale units, and counsel applicants.

- Funding of $673,388 supports staff and operating costs for the Home Repair for the Elderly Program. This program funds minor home repairs to help low-income elderly or disabled residents live in safe and sanitary housing.

- Funding of $121,345 is included for Fair Housing Program implementation, including conducting and reporting on fair housing tests, investigating fair housing complaints, training rental agents and housing counselors in the County's rental market, and supporting activities that affirmatively further fair housing in the County.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
CDBG Projects	$23,573,088	$5,960,799	$16,390,155	$6,128,149
Total Expenditures	**$23,573,088**	**$5,960,799**	**$16,390,155**	**$6,128,149**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	17 / 17	17 / 17	17 / 17	16 / 16

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$0**

It should be noted that no funding is included for a 4.01 percent market rate adjustment (MRA), performance-based and longevity increases for non-uniformed merit employees or increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions in FY 2023, as the fund will absorb the impact within the existing HUD award authorization.

U.S. Department of Housing and Urban Development (HUD) Award **$167,350**

An increase of $167,350 based on the FY 2021 HUD award that was used to project expenditures for FY 2023.

Position Adjustment **$0**

A decrease of 1/1.0 FTE position is included based on anticipated program needs in FY 2023.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$10,429,356**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase in funding of $10,429,356; $9,872,426 due to the residual carryover of unexpended grant balances, $167,350 due to the amended Department of Housing and Urban Development (HUD) award, and $389,580 based on actual program income received in FY 2021. It should be noted that no funding was included in Personnel Services for a one-time $1,000 compensation adjustment for merit employees and $500 for non-merit employees paid in November 2021, as the grants absorbed the impact within the existing award authorizations.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

COMMUNITY DEVELOPMENT BLOCK GRANT - 16 Positions			
Homeownership Program			
1	Housing Services Specialist IV	1	Administrative Assistant IV
2	Housing/Community Developers II		
Community / Neighborhood Improvement			
1	Housing/Community Developer V	0	Asst. Supervisors Facilities Support [-1]
2	Housing/Community Developers IV	1	Management Analyst I
1	Housing Specialist II	1	Senior Maintenance Supervisor
1	Accountant III	3	General Building Maintenance Workers II
1	Management Analyst III	1	Administrative Assistant IV
-	**Denotes Abolished Position(s)**		

A Fund Statement and a Summary of Grant Funding are provided on the following pages.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$10,968,795**	**$0**	**$430,730**	**$0**
Revenue:				
Community Development Block Grant (CDBG)	$12,645,443	$5,960,799	$15,959,425	$6,128,149
CDBG Program Income	389,580	0	0	0
Total Revenue	**$13,035,023**	**$5,960,799**	**$15,959,425**	**$6,128,149**
Total Available	**$24,003,818**	**$5,960,799**	**$16,390,155**	**$6,128,149**
Expenditures:				
CDBG Projects	$23,573,088	$5,960,799	$16,390,155	$6,128,149
Total Expenditures	**$23,573,088**	**$5,960,799**	**$16,390,155**	**$6,128,149**
Total Disbursements	**$23,573,088**	**$5,960,799**	**$16,390,155**	**$6,128,149**
Ending Balance	**$430,730**	**$0**	**$0**	**$0**

SUMMARY OF GRANT FUNDING

Grant #	Description	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
1380020	Good Shepherd Housing	$345,378.84	$672,349.75	$0
1380024	Fair Housing Program	208,144.39	302,066.04	121,345
1380026	Rehabilitation of FCRHA Properties	235,423.14	1,627,099.66	0
1380035	Home Repair for the Elderly	284,438.92	1,044,819.18	673,388
1380036	Contingency Fund	0.00	0.00	2,565,642
1380039	Planning and Urban Design	268,935.45	352,349.58	248,762
1380040	General Administration	312,065.30	1,504,061.94	488,800
1380042	Housing Program Relocation	18,470.47	0.00	0
1380043	Section 108 Loan Payments	571,283.55	559,786.00	434,267
1380060	Homeownership Assistance Program	831,057.59	2,151,921.15	676,723
1380062	Special Needs Housing	39,320.69	840,929.72	0
1380070	North Hill	10,898,226.23	1,099,722.63	0
1380079	Adjusting Factors	0.00	2,652.00	919,222
1380091	Affordable Housing RFP	1,309,797.00	1,327,242.50	0
1380095	CDBG-TPS Children In Crisis	131,790.00	219,650.00	0
1380096	CDBG-Fairfax Law Foundation	38,216.50	67,917.50	0
1380097	CDBG-Northern Virginia Mediation Services, Inc.	85,850.00	85,850.00	0
1380098	CDBG- The Women's Center-TPS Access to Mental Health	42,240.75	126,725.25	0
1380099	CDBG-Housing and Comm Dev Rehab or Acquisitions	878,650.42	1,546,349.58	0
1380102	CDBG- FCRHA and County Rehab or Acquisitions	0.00	1,583,352.00	0
1CV3802	Community Development Block Grant-Coronavirus	7,073,798.27	1,275,311.01	0
Total		**$23,573,087.51**	**$16,390,155.49**	**$6,128,149**

Fund 50810: HOME Investment Partnerships Program

Mission

To provide affordable housing through acquisition, rehabilitation, new construction and tenant-based rental assistance.

Focus

The HOME Investment Partnerships Program (HOME) was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula. The HOME Program requires a 25 percent local match from the participating jurisdiction which can come from any Housing and Community Development project, regardless of funding source. In FY 2023, the County will have adequate matching funds from HOME-eligible projects to satisfy the requirement, and no additional local funds need to be allocated in order to meet this requirement.

Details for specific projects in Program Year 31 (FY 2023) have been approved by the Board of Supervisors (BOS) and submitted to the U.S. Department of Housing and Urban Development (HUD) as part of the One-Year Action Plan for FY 2023.

FY 2023 Initiatives

In FY 2023, estimated funding of $2,175,471, an increase of $33,617 or 1.6 percent over the FY 2022 Adopted Budget Plan amount of $2,141,854, is included. Necessary adjustments to the estimate will be made as part of the *FY 2022 Carryover Review* after the final HUD award is received. FY 2023 funding will support Community Housing Development Organizations (CHDOs) and various other new and ongoing projects, including:

- A minimum 15 percent set-aside of $326,321 mandated under HOME regulations from the County's total HOME allocation for eligible CHDOs, and a 10 percent set-aside of $217,547 for administrative expenses (which includes the Fair Housing program) as permitted under HOME regulations will support CHDOs and Fairfax County Redevelopment and Housing Authority (FCRHA) organizational capacity.

- Upon approval of the final HUD award, it is anticipated that funding of $751,000 will be available for the Tenant-Based Rental Assistance program (TBRA) and $880,603 will be available for allocation to other projects outlined in the One-Year Action Plan for FY 2023.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Housing Capital	$0	$916,159	$0	$880,603
Homeless/Special Needs	743,261	690,231	1,805,232	751,000
Community Housing Development Organizations	2,461,271	321,279	2,671,014	326,321
Administration	233,624	214,185	8,274,950	217,547
Total Expenditures	**$3,438,156**	**$2,141,854**	**$12,751,196**	**$2,175,471**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	2 / 2	2 / 2	2 / 2	2 / 2

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$0**

It should be noted that no funding is included for a 4.01 percent market rate adjustment (MRA) for employees, or performance-based and longevity increases for non-uniformed merit employees in FY 2023, as the fund will absorb the impact within the existing award authorizations.

U.S. Department of Housing and Urban Development (HUD) Award **$33,617**

An increase of $33,617 is associated with the FY 2022 HUD award that was used to project expenditures in FY 2023.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$10,609,342**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $10,609,342 due to the carryover of unexpended grant balances of $2,642,613, an increase of $33,617 due to the amended U.S. Department of Housing and Urban Development (HUD) award, $7,884,566 in funding from the American Rescue Plan Act (ARPA) and an appropriation of $48,546 in revenue received in FY 2021. It should be noted that no funding was included in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021, as the grants absorbed the impact within the existing award authorizations.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

HOME INVESTMENT PARTNERSHIPS PROGRAM – 2 Positions			
Grants Management			
1	Housing/Community Developer IV	1	Housing Services Specialist II

A Fund Statement and a Summary of Grant Funding are provided on the following pages.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**($308,758)**	**$0**	**($94,281)**	**$0**
Revenue:				
HOME Grant Funds	$3,604,087	$2,141,854	$12,845,477	$2,175,471
HOME Program Income	48,546	0	0	0
Total Revenue	**$3,652,633**	**$2,141,854**	**$12,845,477**	**$2,175,471**
Total Available	**$3,343,875**	**$2,141,854**	**$12,751,196**	**$2,175,471**
Expenditures:				
HOME Projects	$3,438,156	$2,141,854	$12,751,196	$2,175,471
Total Expenditures	**$3,438,156**	**$2,141,854**	**$12,751,196**	**$2,175,471**
Total Disbursements	**$3,438,156**	**$2,141,854**	**$12,751,196**	**$2,175,471**
Ending Balance[1]	**($94,281)**	**$0**	**$0**	**$0**

[1] FY 2021 Ending Balance reflects a correction to accrued revenue, therefore impacting actual revenue in FY 2021.

SUMMARY OF GRANT FUNDING

Grant #	Description	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
1380025	Fair Housing Program	25,618.53	25,198.27	25,116
1380049	CHDO Undesignated	612,384.00	326,321.00	326,321
1380050	Tenant-Based Rental Assistance	743,261.37	1,377,829.82	751,000
1380051	Development Costs	0.00	0.00	880,603
1380052	Administration	208,005.22	365,185.99	192,431
1380082	Special Needs Housing	344,895.00	427,401.89	0
1380092	Affordable Housing RFP	1,503,992.00	2,328,962.58	0
1380103	HOME- FCRHA and County Rehab or Acquisitions	0.00	15,730.00	0
1CV3803	HOME-American Rescue Plan	0.00	7,884,566.00	0
Total		**$3,438,156.12**	**$12,751,195.55**	**$2,175,471**

Fund 81000: FCRHA General Operating

Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Fairfax County Redevelopment and Housing Authority (FCRHA) and the Board of Supervisors. Driven by community vision, to lead efforts to revitalize areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, and create employment opportunities.

Focus

Fund 81000, FCRHA General Operating, includes all FCRHA revenues generated by financing fees earned from the issuance of bonds, monitoring and service fees charged to developers, management fees, investment income, project reimbursements, consultant fees and ground rents on land leased to developers. Revenue supports operating expenses for the administration of the private activity bonds, homeownership programs, and other administrative costs, which crosscut all housing programs.

In FY 2023, revenue projections for this fund are $3,280,256, a decrease of $345,943 or 9.5 percent from the FY 2022 Adopted Budget Plan amount. The decrease in revenue is primarily attributable to lower investment and management fee income in FY 2023. FY 2023 expenditures total $4,721,804, a decrease of $1,485,851 or 23.9 percent from the FY 2022 Adopted Budget Plan amount. This decrease is primarily the result of lower personnel and program expenses as well as debt payments in FY 2023.

A portion of the staff costs associated with the FCRHA Partnership for Resident Opportunities, Growth, Resources and Economic Self-Sufficiency (PROGRESS) Center, Homeownership Programs, and FCRHA real estate development and financing activities are supported by this fund.

The FCRHA will continue to make tax-exempt financing available and earn related financing fees. The financing will be used for the agency's own development as well as for the construction or preservation of qualified multi-family housing owned by other developers. However, because many different projects must compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the Commonwealth of Virginia, the number of FCRHA tax-exempt bond issues in any year is limited and will vary significantly from year to year.

The FCRHA General Operating fund also includes the Private Financing program, which allows funds to be used effectively to leverage resources for financing housing and development projects.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$2,232,023	$3,870,668	$3,893,284	$3,399,218
Operating Expenses	2,914,246	2,692,242	4,195,058	1,148,782
Capital Equipment	93,320	200,000	6,982,548	550,000
Subtotal	**$5,239,589**	**$6,762,910**	**$15,070,890**	**$5,098,000**
Less:				
Recovered Costs	($278,906)	($555,255)	($555,255)	($376,196)
Total Expenditures	**$4,960,683**	**$6,207,655**	**$14,515,635**	**$4,721,804**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	26 / 26	28 / 28	25 / 25	25 / 25

FY2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$236,291**

An increase of $236,291 in Personnel Services includes $138,296 for a 4.01 percent market rate adjustment (MRA) for all employees and $29,089 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $68,906 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Other Operating Adjustments **($2,239,377)**

A decrease of $2,239,377 comprises $695,917 in Personnel Services and $1,543,460 in Operating Expenses due to lower than anticipated program expenses in FY 2023 as a result of HCD shifting its property management functions to third-party management in FY 2022.

Other Post-Employment Benefits **($11,824)**

A decrease of $11,824 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Capital Projects **$350,000**

An increase of $350,000 in Capital Projects, for a total of $550,000 in FY 2023, is included to support capital renovation projects at the Pender building and on-going Americans with Disabilities Act (ADA) compliances.

Implement Work Performed for Others (WPFO) for Development Staff **$179,059**

A decrease of $179,059 in WPFO reflects reduced anticipated reimbursements of personnel expenditures for staff working on capital and development projects in FY 2023.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$8,307,980**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $8,307,980, including $22,616 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $8,285,364 is due to increases of $4,726,872 based on actual revenues received in FY 2021 reimbursed to the Private Financing Project to support Mount Vernon Community Center and Murraygate Village Apartments and $3,558,492 in encumbered carryover.

Position Adjustments **$0**

As part of an internal review of positions in the Department of Housing and Community Development, 3/3.0 FTE positions were abolished based on anticipated program needs in FY 2022.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

FAIRFAX COUNTY REDEVELOPMENT AND HOUSING AUTHORITY GENERAL OPERATING - 25 Positions			
Organizational Management & Development			
1	Accountant III	1	Housing/Community Developer II
1	Management Analyst III	1	Accountant II
1	Housing/Community Developer IV	1	Administrative Assistant II
Rental Housing Property Management			
2	HCD Division Directors	1	Financial Specialist III
3	Housing/Community Developers IV	1	Housing Services Specialist IV
1	Housing Services Specialist V	1	Housing/Community Developer II
1	Management Analyst III	1	Administrative Assistant IV
Affordable Housing Finance			
1	Housing/Community Developer IV		
Homeownership Program			
1	Housing/Community Developer III		
Community/Neighborhood Improvement			
1	HCD Division Director	1	Housing/Community Developer III
1	Housing/Community Developer V	1	Planning Technician II
2	Housing/Community Developers IV		

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$28,238,689**	**$24,800,771**	**$31,588,486**	**$20,699,050**
Revenue:				
Investment Income	$102,655	$348,924	$348,924	$104,477
Monitoring/Developer Fees	2,314,537	453,425	453,425	526,921
Rental Income	85,130	0	0	0
Program Income	2,325,544	2,662,020	2,662,020	2,456,670
Other Income	255,742	161,830	161,830	192,188
Total Revenue	**$5,083,608**	**$3,626,199**	**$3,626,199**	**$3,280,256**
Transfers In:				
General Fund (10001)	$3,226,872	$0	$0	$0
Total Transfers In	**$3,226,872**	**$0**	**$0**	**$0**
Total Available	**$36,549,169**	**$28,426,970**	**$35,214,685**	**$23,979,306**
Expenditures:				
Personnel Services	$2,232,023	$3,870,668	$3,893,284	$3,399,218
Operating Expenses	2,914,246	2,692,242	4,195,058	1,148,782
Capital Equipment	93,320	200,000	6,982,548	550,000
Recovered Cost	(278,906)	(555,255)	(555,255)	(376,196)
Total Expenditures	**$4,960,683**	**$6,207,655**	**$14,515,635**	**$4,721,804**
Total Disbursements	**$4,960,683**	**$6,207,655**	**$14,515,635**	**$4,721,804**
Ending Balance	**$31,588,486**	**$22,219,315**	**$20,699,050**	**$19,257,502**
Debt Service Reserve	$5,002,128	$4,664,133	$3,894,445	$3,388,445
FCRHA Restricted Reserves	8,600,755	9,609,417	8,600,755	8,050,755
FCRHA Operating Reserves	7,885,052	945,214	5,342,714	4,957,166
FCRHA Private Financing Reserve	4,726,872	3,226,872	0	0
FCRHA Project Reserve	5,373,679	3,773,679	2,861,136	2,861,136
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

Fund 81060: FCRHA Internal Service

Focus

Fund 81060, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as cross-fund contracts for services as well as office supplies, telephones, postage, and copying, which are budgeted in and expensed from one of the FCRHA's funds. Costs are initially charged to Fund 81060, and then allocated out to other funds proportionate to their share of the costs. Reimbursed charges incurred on behalf of other Department of Housing and Community Development (HCD) funds are recorded as revenue. In FY 2022, HCD shifted its property management functions to third-party management, therefore reducing the appropriation needs within this fund. FY 2023 funding totals $1,854,925.

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Program Adjustments **($448,519)**

A decrease of $448,519 in Operating Expenses reflects adjustments based on prior year actuals and anticipated FY 2023 program requirements.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$116,170**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved encumbered carryover of $116,170 primarily associated with inventory and building maintenance and repair services.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
Reimbursement from Other Funds	$3,176,279	$2,303,444	$2,419,614	$1,854,925
Total Revenue	**$3,176,279**	**$2,303,444**	**$2,419,614**	**$1,854,925**
Total Available	**$3,176,279**	**$2,303,444**	**$2,419,614**	**$1,854,925**
Expenditures:				
Operating Expenses	$3,176,279	$2,303,444	$2,419,614	$1,854,925
Total Expenditures	**$3,176,279**	**$2,303,444**	**$2,419,614**	**$1,854,925**
Total Disbursements	**$3,176,279**	**$2,303,444**	**$2,419,614**	**$1,854,925**
Ending Balance[1]	**$0**	**$0**	**$0**	**$0**

[1] The Ending Balance is reserved for inventory and represents goods to be sold.

Fund 81100: Fairfax County Rental Program

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long-term rental availability.

Focus

In FY 2023, Fund 81100, Fairfax County Rental Program, is being closed and consolidated into Fund 81400, FCRHA Asset Management, in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Fund 81100, Fairfax County Rental Program (FCRP), is a local rental housing program developed and managed by the Department of Housing and Community Development (HCD) for the FCRHA. The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. The FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA or Fairfax County. In FY 2023, Coan Pond and the 62 units of group homes will be budgeted for in Fund 81400.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,286,492	$0	$0	$0
Operating Expenses	1,533,951	794,852	966,187	0
Capital Equipment	0	0	447,988	0
Total Expenditures	**$2,820,443**	**$794,852**	**$1,414,175**	**$0**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	26 / 26	0 / 0	0 / 0	0 / 0

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Fund Consolidation **($794,852)**
A decrease of $794,852 is associated with the closure and consolidation of Fund 81100, Fairfax County Rental Program, into Fund 81400, FCRHA Asset Management.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$619,323**
As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $619,323 due to unexpended project balances of $447,988, encumbered carryover of $12,160, and $159,175 to support Operating Expenses at Woodley Hills for nine months as a result of the delay in the transition of the property to third-party management in FY 2022.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$5,985,076**	**$4,580,272**	**$6,170,244**	**$6,130,394**
Revenue:				
Dwelling Rents	$2,310,704	$287,116	$673,115	$0
Investment Income[1]	110,047	150,676	150,676	0
Other Income[1]	76,040	41,714	41,714	0
Debt Service Contribution (Little River Glen)	508,820	508,820	508,820	0
Total Revenue	**$3,005,611**	**$988,326**	**$1,374,325**	**$0**
Total Available	**$8,990,687**	**$5,568,598**	**$7,544,569**	**$6,130,394**
Expenditures:				
Personnel Services	$1,286,492	$0	$0	$0
Operating Expenses[1]	1,533,951	794,852	966,187	0
Capital Equipment	0	0	447,988	0
Total Expenditures	**$2,820,443**	**$794,852**	**$1,414,175**	**$0**
Total Disbursements	**$2,820,443**	**$794,852**	**$1,414,175**	**$0**
Ending Balance[2]	**$6,170,244**	**$4,773,746**	**$6,130,394**	**$6,130,394**
Operating Reserve	$4,399,274	$2,942,046	$4,328,665	$4,328,665
Little River Glen Debt Reserve	1,723,538	1,781,397	1,781,397	1,781,397
FCRP Capital and Maintenance Reserve[3]	47,432	50,303	20,332	20,332
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as increases of $60.26 to FY 2021 revenues and $1,685.87 to FY 2021 expenditures to record interest income, payment to bond holders, reclassify expenditures and to adjust for cost allocation and leave accrual. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] Ending balances fluctuate due to adjustments in revenues and expenditures, as well as the carryover of balances each year.

[3] Following the recommendation of the Auditor to the Fairfax County Board of Supervisors, beginning in FY 2020, Fairfax County Rental Program will designate one percent of rental revenue to a capital and maintenance reserve.

Fund 81200: Housing Partnerships

Mission

To provide affordable rental housing through partnerships between the Fairfax County Redevelopment and Housing Authority (FCRHA) and private investors.

Focus

In FY 2023, Fund 81200, Housing Partnerships, is being closed and consolidated into Fund 81400, FCRHA Asset Management, in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Fund 81200, Housing Partnerships, was created in FY 2002 to allow the FCRHA to efficiently track partnership properties in the Federal Low Income Housing Tax Credit program (LIHTC), which promotes private investment in affordable housing through partnerships between private investors and the FCRHA. Partnership properties are supported by tenant rents to cover expenses to include salaries, maintenance, capital improvements, and other operating expenses. Partnership properties receive a County reimbursement for real estate taxes which are budgeted in the General Fund.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$584,706	$0	$0	$0
Operating Expenses	1,469,568	0	3,611,885	0
Capital Equipment	8,290,040	0	31,254,982	0
Total Expenditures	**$10,344,314**	**$0**	**$34,866,867**	**$0**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	9 / 9	0 / 0	0 / 0	0 / 0

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

FY 2023 funding remains at the same level as the FY 2022 Adopted Budget Plan.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$34,866,867**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $34,866,867 due to increases of $21,826,142 for construction at Original Mount Vernon High School (OMVHS), $7,568,667 to support the renovation of Murraygate Village Apartments, and encumbered carryover of $5,472,058.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$36,446**	**$36,446**	**$36,446**	**$36,446**
Revenue:				
FCRHA Reimbursements	$10,344,314	$0	$34,866,867	$0
Total Revenue	**$10,344,314**	**$0**	**$34,866,867**	**$0**
Total Available	**$10,380,760**	**$36,446**	**$34,903,313**	**$36,446**
Expenditures:				
Personnel Services	$584,706	$0	$0	$0
Operating Expenses	1,469,568	0	3,611,885	0
Capital Equipment	8,290,040	0	31,254,982	0
Total Expenditures	**$10,344,314**	**$0**	**$34,866,867**	**$0**
Total Disbursements	**$10,344,314**	**$0**	**$34,866,867**	**$0**
Ending Balance[1]	**$36,446**	**$36,446**	**$36,446**	**$36,446**
Replacement Reserve	$36,446	$36,446	$36,446	$36,446

[1] An adequate fund balance is maintained to address potential operating and maintenance requirements. These costs change annually, therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 81300: RAD - Project-Based Voucher

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long-term rental availability.

Focus

In FY 2023, Fund 81300, Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV), is being closed and consolidated into Fund 81400, FCRHA Asset Management, in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Fund 81300, Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV), is a local rental housing program that has been initiated by the Department of Housing and Urban Development (HUD). Under RAD, housing authorities convert traditional public housing units to a new subsidy platform using Section 8 PBVs issued through the Housing Choice Voucher (HCV) Program. For more information about the HCV Program, see Fund 81510, Housing Choice Voucher Program. In FY 2023, the remaining RAD-PBV expenses will be budgeted for in Fund 81400.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,674,306	$0	$0	$0
Operating Expenses	5,483,733	200,770	241,946	0
Total Expenditures	**$7,158,039**	**$200,770**	**$241,946**	**$0**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	36 / 36	0 / 0	0 / 0	0 / 0

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Fund Consolidation **($200,770)**

A decrease of $200,770 is associated with the closure and consolidation of Fund 81300, RAD – Project-Based Voucher into Fund 81400, FCRHA Asset Management.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$41,176**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved an increase of $41,176 including $36,625 to support three months of utilities at Robinson Square in FY 2022 and $4,551 in encumbered carryover.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$6,488,535**	**$5,329,937**	**$7,217,860**	**$7,176,684**
Revenue:[1]				
Rental Income	$3,752,120	$0	$0	$0
Housing Assistance Payment Income	4,089,424	0	0	0
Management Fee	0	165,770	165,770	0
Investment Income	14,646	35,000	35,000	0
Other Income[2]	31,174	0	0	0
Total Revenue	**$7,887,364**	**$200,770**	**$200,770**	**$0**
Total Available	**$14,375,899**	**$5,530,707**	**$7,418,630**	**$7,176,684**
Expenditures:				
Personnel Services	$1,674,306	$0	$0	$0
Operating Expenses[2]	4,239,525	200,770	241,946	0
ADRR	1,244,208	0	0	0
Total Expenditures	**$7,158,039**	**$200,770**	**$241,946**	**$0**
Total Disbursements	**$7,158,039**	**$200,770**	**$241,946**	**$0**
Ending Balance	**$7,217,860**	**$5,329,937**	**$7,176,684**	**$7,176,684**
Operational Reserve	$1,243,507	$864,625	$0	$0
Restricted HUD Capital Needs Reserve[3]	5,974,353	4,465,312	7,176,684	7,176,684
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Revenue is based on projected rental income from tenants plus Housing Assistance Payments (HAP) on behalf of the project-based voucher holders residing in RAD units.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as increases of $1,325.12 to FY 2021 revenues and $15,988.63 to FY 2021 expenditures to record revenue and expenditure accrual adjustments. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[3] The Restricted HUD Capital Needs Reserve was required by HUD to support critical capital needs and improvements as identified in the 20-year Capital Needs Assessment as part of the conversion to RAD. This reserve is held in a separate bank account and includes additional funding of $1,035,096 not shown on this fund statement.

Fund 81400: FCRHA Asset Management

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long-term rental availability. In addition, to provide affordable rental housing through partnerships between the FCRHA and private investors.

Focus

Fund 81400, FCRHA Asset Management is designed for oversight and to manage the property programs that remain with the FCRHA. In FY 2023, nearly all properties serving residents are third-party managed. Beginning in FY 2023, Funds 40330, Elderly Housing Programs; 81100, Fairfax County Rental Program; 81200, Housing Partnerships; and 81300, Rental Assistance Demonstration (RAD) – Project-Based Voucher are closed and consolidated into Fund 81400. These property assets exist to serve the residents of Fairfax County with affordable rental housing. It should be noted that any balances in the current funds will be shifted to Fund 81400 as part of the *FY 2022 Third Quarter Review*.

Fairfax County Rental Program

The Fairfax County Rental Program (FCRP) is a local rental housing program developed and managed by the Department of Housing and Community Development (HCD) for the FCRHA. The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA or Fairfax County. In FY 2022, this program will support a total of 1,501 units consisting of multi-family rental properties, senior independent units, and specialized units and beds in FCRHA-owned group homes that are primarily third-party managed.

The operation of this program is primarily supported by tenant rents, and the County's General Fund is also charged directly for payments in support of condominium fees and real estate taxes. In previous fiscal years, debt service contributions previously received by FCRP from Fund 40330, Elderly Housing Programs, provided support for the debt service payment for the Little River Glen bond. In FY 2023, these payments will now be covered by the third-party management company overseeing the property.

In FY 2023, all FCRP units are third-party managed with the exception of Coan Pond. In addition, there are 62 units of group homes that belong to FCRP but are managed by the Fairfax-Falls Church Community Services Board (CSB). The total number of units in the FCRP program is 1,501, and of this, 1,420 units will be third-party managed, with the 19 units at Coan Pond and 62 units of group being internally managed.

The following charts summarize the total number of units in the FCRP and Group Homes in FY 2023 and the projected operating costs associated with the units:

Internally Managed Projects	Units	FY 2023 Budget	District
Coan Pond (Working Singles Housing Program)	19	$49,164	Providence
Subtotal	**19**	**$49,164**	

Third-Party Managed Projects	Units	FY 2023 Budget	District
Bryson at Woodland Park	4	$0	Hunter Mill
Cedar Lakes	3	0	Sully
Charleston Square	1	0	Springfield
Chatham Town	10	0	Braddock
Colchester Towne	24	0	Lee
Crest of Alexandria	13	0	Lee
Crescent Apartments	180	0	Hunter Mill
Discovery Square	5	0	Sully
East Market	2	0	Springfield
Fair Oaks Landing	3	0	Springfield
Fairfax Ridge Condo	1	0	Springfield
Faircrest	6	0	Sully
Fox Mill	2	0	Hunter Mill
Glenwood Mews	9	0	Lee
Halstead	4	0	Providence
Holly Acres	2	0	Lee
Hopkins Glen	91	0	Providence
Island Creek	8	0	Lee
Laurel Hill	6	0	Mt. Vernon
Legato Corner Condominiums	13	0	Springfield
Little River Glen (Debt Service)	0	0	Braddock
Little River Square	45	0	Springfield
Lorton Valley	2	0	Mt. Vernon
Madison Ridge	10	0	Sully
McLean Hills	25	0	Providence
Metrowest	6	0	Providence
Mt. Vernon Gardens	34	0	Lee
Northampton	4	0	Lee
ParcReston	23	0	Hunter Mill
Penderbrook	48	0	Providence
Royal Lytham Drive – ADU	0	0	Sully
Saintsbury Plaza	6	0	Providence
Stockwell Manor	3	0	Dranesville
Stonegate at Faircrest	1	0	Springfield
Springfield Green	14	0	Lee
Wedgewood Apartments	672	0	Braddock
Westbriar	1	0	Springfield
Westcott Ridge	10	0	Springfield
Willow Oaks	7	0	Sully
Woodley Hills Estates	115	0	Mt. Vernon
Pender Oaks	2	0	Sully
Atrium at Metro West	5	0	Providence
Subtotal	**1,420**	**$0**	

Group Homes	Units	FY 2023 Budget	District
Bath Street Group Home	8	$2,564	Springfield
Dequincey Group Home	5	4,766	Braddock
First Stop Group Home	8	42,700	Springfield
Leland Group Home	8	0	Sully
Minerva Fisher Group Home	12	30,776	Providence
Mount Vernon Group Home	8	624	Mt. Vernon
Patrick Street Group Home	8	0	Providence
Rolling Road Group Home	5	1,422	Mt. Vernon
Subtotal	**62**	**$82,852**	
Total Units/Expenditures	**1,501**	**$132,016**	

Rental Assistance Demonstration – Project-Based Voucher Program

The Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV) Program is a local rental housing program that has been initiated by the Department of Housing and Urban Development (HUD). Under RAD, housing authorities convert traditional public housing units into a new subsidy platform using Section 8 PBVs issued through the Housing Choice Voucher (HCV) Program. For more information about the HCV Program, See Fund 81510, HCV Program.

Under the PBV subsidy model, the tenant is responsible for a portion of the monthly rent with the remainder being disbursed from the HCV program as a Housing Assistance Payment (HAP) to the property. These units are multi-family rental properties and scattered site units throughout the County.

In FY 2023, the RAD-PBV program supports a total of 1,065 units, including 1,060 PBV units and five offline units. All RAD units will be third-party managed beginning in FY 2022 and into FY 2023.

The following table summarizes the number of units for each property managed by third-party companies. The projected FY 2023 overhead costs for the RAD-PBV program are $255,205.

RAD-PBV Third-Party Managed Properties	Units	FY 2023 Budget	District
The Atrium	37	$0	Lee
Audubon[1]	46	0	Lee
Belleview	40	0	Mt. Vernon
Barkley Square	3	0	Providence
Barros Circle[1]	44	0	Sully
Briarcliff II	20	0	Providence
Colchester Town	8	0	Lee
Greenwood	138	0	Mason
Greenwood II	4	0	Lee
Heritage Woods North	12	0	Braddock
Heritage Woods South	32	0	Braddock
Kinglsey Park[1]	108	0	Providence
Newington Station	36	0	Mt. Vernon
Old Mill Gardens[1]	48	0	Mt. Vernon
Ragan Oaks	51	0	Springfield
Reston Town Center	30	0	Hunter Mill

RAD-PBV Third-Party Managed Properties	Units	FY 2023 Budget	District
Robinson Square	46	0	Braddock
Rosedale Manor[1]	97	0	Mason
Shadowood	16	0	Hunter Mill
Sheffield Village	8	0	Mt. Vernon
Springfield Green	5	0	Lee
Tavenner Lane[2]	12	0	Lee
The Green	50	0	Hunter Mill
The Park	24	0	Lee
Villages at Falls Church	36	0	Mason
Waters Edge	9	0	Springfield
Westford I, II, and III	105	0	Mt. Vernon
Total Units/Expenditures	**1,065**	**$0**	

[1] Audubon, Barros Circle, Kinglsey Park, Old Mill Gardens and Rosedale Manor include one unit each being used as office space or community rooms as allowed under HUD guidelines.

[2] The 12 units of Tavenner Lane are part of the federally assisted RAD program and are RAD-PBV units. However, operating expenses for all 12 units are accounted for in Housing Partnerships, due to their ownership structure.

Housing Partnerships

Housing Partnerships include partnership properties in the Federal Low Income Housing Tax Credit program (LIHTC), which promote private investment in affordable housing through partnerships between private investors and the FCRHA. Beginning in FY 2022 and into FY 2023, all partnership properties are third-party managed and include: Tavenner Lane, Murraygate Village, Olley Glen, Castellani Meadows, The Green, Herndon Harbor House I & II, Stonegate Village, Cedar Ridge, Morris Glen, and Gum Springs Glen. Internally managed partnerships include Original Mount Vernon High School (OMVHS).

Partnership properties are supported by tenant rents which cover expenses to include salaries, maintenance, capital improvements, and other operating expenses. Partnership properties receive a County reimbursement for real estate taxes which are budgeted in the General Fund.

The following table summarizes the total 1,090 units for each property managed by third-party companies:

Third-Party Managed Properties	Units	FY 2023 Budget	District
Tavenner Lane	24	$0	Lee
Murraygate Village	200	0	Lee
Olley Glen	90	0	Braddock
Herndon Harbor I & II	120	0	Dranesville
Stonegate Village	240	0	Hunter Mill
Castellani Meadows	24	0	Sully
The Green	74	0	Providence, Hunter Mill, and Sully
Cedar Ridge	198	0	Hunter Mill
Morris Glen	60	0	Lee
Gum Springs Glen	60	0	Lee
Total Units/Expenditures	**1,090**	**$0**	

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Operating Expenses	$0	$0	$0	$727,194
Total Expenditures	**$0**	**$0**	**$0**	**$727,194**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Establishment of the FCRHA Asset Management Fund **$727,194**

An increase of $727,194 is associated with the establishment of Fund 81400, FCRHA Asset Management in FY 2023. This funding is included to support the consolidated oversight and management of the County's rental programs.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

There have been no adjustments to this fund since approval of the FY 2022 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
Dwelling Rents	$0	$0	$0	$280,219
Management Fee	0	0	0	245,205
Investment Income	0	0	0	131,506
Other Income	0	0	0	70,264
Total Revenue	**$0**	**$0**	**$0**	**$727,194**
Total Available	**$0**	**$0**	**$0**	**$727,194**
Expenditures:				
Operating Expenses	$0	$0	$0	$727,194
Total Expenditures	**$0**	**$0**	**$0**	**$727,194**
Total Disbursements	**$0**	**$0**	**$0**	**$727,194**
Ending Balance	**$0**	**$0**	**$0**	**$0**

Fund 81500: Housing Grants and Projects

Mission

To provide the residents of the County with safe, decent, and more affordable housing for households with low and moderate incomes.

Focus

Fund 81500, Housing Grants and Projects, tracks grants and projects which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). In FY 2023, the FCRHA is anticipated to administer one grant and one project.

Anticipated Grants and Projects		
Grant/Project	**Description**	**Anticipated Award**
Family Self-Sufficiency Program (FSS)	Leverages public and private support services to help selected families achieve economic independence and self-sufficiency.	To be determined[1]
State Rental Assistance Program (SRAP)	Provides rental assistance to individuals with developmental disabilities to lease private market housing that meets their needs.	$2,634,912

[1] Funding will be allocated once an official notification of award is received from the Department of Housing and Urban Development.

Family Self-Sufficiency Program (FSS)

FSS is a program administered by the FCRHA with funding from HUD that leverages both public and private resources to help families achieve economic independence and self-sufficiency through a three-pronged approach: 1) fund case managers to recruit and engage eligible households; 2) incentivize participants to increase their earned income and achieve self-sufficiency goals through escrow opportunities, and; 3) compel grantees to engage their community to leverage both public and private resources that will assist participants in achieving self-sufficiency.

With Federal funding, the FCRHA established the Partnership for Resident Opportunities, Growth, Resources and Economic Self-Sufficiency (PROGRESS) Center in FY 2011. The PROGRESS Center provides the resident services functions of the FCRHA, focusing on a broad range of self-sufficiency topics, including employment and training; budget counseling and money management; services related to accessing affordable health insurance; and crisis intervention. HCD staff can refer all participants and residents for intervention services and case management to include such resources as medical and behavioral health, adult protection, decluttering, and hoarding intervention.

Partnership with County agencies and the community are integral in connecting residents to services. For example, the Northern Virginia Workforce Investment Board, and its non-profit employment training and job placement services arm, the Virginia Career Works Inc., are important partners. Similarly, the PROGRESS Center collaborates with the Department of Family Services, the Department of Neighborhood and Community Services, and the Fairfax-Falls Church Community Services Board to assist residents.

State Rental Assistance Program (SRAP)

SRAP is a multi-year contractual agreement between the FCRHA and the Virginia Department of Behavioral Health and Developmental Services (DBHDS) that provides rental assistance to individuals with developmental disabilities. Funding for SRAP will continue in FY 2023.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$313,275	$68,044	$37,611	$116,810
Operating Expenses	1,556,509	2,673,968	2,665,364	2,518,102
Total Expenditures	**$1,869,784**	**$2,742,012**	**$2,702,975**	**$2,634,912**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	2 / 2	2 / 2	2 / 2	2 / 2

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$0**

It should be noted that no funding is included for a 4.01 percent market rate adjustment (MRA) for all employees and for performance-based and longevity increases for non-uniformed merit employees in FY 2023, as the grants will absorb the impact within the existing award authorizations.

State Rental Assistance Program (SRAP) **($107,100)**

A decrease of $107,100, for a total of $2,634,912, is included as funding for SRAP per the multi-year contract with the Virginia Department of Behavioral Health and Development Services (VDBHDS).

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **($39,037)**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved a net decrease of $39,037 due to a decrease of $107,100 to the State Rental Assistance Program (SRAP) as a result of the Virginia Department of Behavioral Health and Development Services (VDBHDS) no longer requiring a contribution to the SRAP Deployment reserve, partially offset by an increase of $68,063 due to the carryforward of unexpended grant balances into FY 2022. It should be noted that no funding was included in Personnel Services for a one-time compensation adjustment for merit employees of $1,000 and $500 for non-merit employees paid in November 2021, as the grants will absorb the impact within the existing award authorizations.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

HOUSING GRANTS AND PROJECTS – 2 Positions	
Grants Management	
1	Housing Services Specialist III
1	Housing Services Specialist II

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$3,290,265**	**$3,249,407**	**$4,305,501**	**$4,338,195**
Revenue:				
Family Self Sufficiency (FSS) Grant	$156,012	$0	$68,063	$0
VHDA COVID-19 Grant[1]	0	0	0	0
State Rental Assistance Program (SRAP)	2,719,467	2,742,012	2,634,912	2,634,912
Interest[2]	9,541	32,694	32,694	14,078
Total Revenue	**$2,885,020**	**$2,774,706**	**$2,735,669**	**$2,648,990**
Total Available	**$6,175,285**	**$6,024,113**	**$7,041,170**	**$6,987,185**
Expenditures:				
FSS Grant	$156,012	$0	$68,063	$0
VHDA COVID-19 Grant[1]	75,000	0	0	0
SRAP	1,638,772	2,742,012	2,634,912	2,634,912
Total Expenditures	**$1,869,784**	**$2,742,012**	**$2,702,975**	**$2,634,912**
Total Disbursements	**$1,869,784**	**$2,742,012**	**$2,702,975**	**$2,634,912**
Ending Balance[3]	**$4,305,501**	**$3,282,101**	**$4,338,195**	**$4,352,273**

[1] Virginia Housing Development Authority (VHDA) provided one-time funding of $75,000 to support additional costs associated with COVID-19.

[2] Interest earned in Fund 81500 is solely attributable to SRAP balances.

[3] The ending balance is a result of unspent SRAP funding and is restricted for that program.

Fund 81510: Housing Choice Voucher Program

Mission

To ensure that participants in the Federal Housing Choice Voucher program are provided with decent, safe, and affordable private market housing.

Focus

The Housing Choice Voucher (HCV) program is a Federal Housing Assistance Program for lower income families seeking housing in the private market. In FY 2014, the FCRHA was designated as a Moving to Work (MTW) agency. This designation includes the majority of the HCV program funding. HCV programs excluded from the MTW program are the post-2008 Family Unification Program (FUP), Non-Elderly Disabled (NEDS), Veterans Affairs Supportive Housing (VASH), Rental Assistance Demonstration-Component 1 (RAD1), the Mainstream 5-Year programs, and the Emergency Housing Vouchers Program (EHV).

A key goal of the MTW program is to provide participants with the necessary tools through supportive services that will help them move along the housing continuum toward greater self-sufficiency. The FCRHA implements the MTW program through the THRIVE initiative (Total Housing Reinvention for Individual Success, Vital Services, and Economic Empowerment), allowing families to not only find an affordable and safe place to call home, but also be connected to services and supports that will help families succeed and become self-sufficient. In addition to providing housing options made available by the FCRHA, the THRIVE initiative links families to services and programs offered by other County agencies or nonprofit organizations. These programs are designed to help families better manage their money, train for a new job, pursue college or other training, improve parenting skills, learn English, and purchase a home.

The FCRHA will continue to receive HCV annual funding from the United States Department of Housing and Urban Development (HUD). For the tenant-based HCV portion of the program, HUD provides housing assistance subsidies to pay a portion of the family's rent to a private sector landlord. In most cases, the housing assistance subsidy provided for each tenant is the difference between 35 percent of the eligible family's income and the gross rent (contract rent plus any tenant-paid utilities) charged by an owner for a housing unit. For elderly and disabled families that do not include family members who can work, the family’s portion is reduced to 32 percent. The FCRHA establishes payment standards for each bedroom size, defined as the maximum monthly assistance payment for a family assisted in the voucher program. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) Contract executed between the owner and the FCRHA. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves disbursing the monthly subsidy payments, verifying that those benefiting from the subsidy are program eligible and monitoring compliance with federal regulations. This is done pursuant to an Annual Contribution Contract between the FCRHA and HUD. The assistance payments received by HCV participants are primarily tenant-based assistance. The law and HUD regulations allow tenants to take advantage of the portability feature of their voucher and use it to receive assistance in any jurisdiction in the United States where there is a Housing Authority that administers the HCV program. The Project-Based Voucher (PBV) program is a component of the HCV program where the assistance is attached to specific units rather than being tenant-based. After residing in a PBV unit for at least one year, the tenant is given priority to receive a tenant-based voucher upon request, as long as funding is available. Private developers, local housing authorities, and state housing finance agencies all participate in different aspects of the HCV program.

The Annual Contribution Contract between the FCRHA and HUD provides HUD-established administrative fees for managing the program. The administrative fee earned is used to cover expenses associated with administering the HCV program and any HUD-approved MTW activity as identified in the agency's annual MTW Plan. Within the Portability Program, one aspect of the HCV program, a tenant from another locality finds housing in Fairfax County and the FCRHA pays the subsidy portion of the rent on behalf of the originating housing authority. A subsequent reimbursement from the originating housing authority is received by the FCRHA as Portability Program revenue to cover the subsidy payment as well as the lesser of 80 percent of the originating Housing Authority's administrative fee or 100 percent of the receiving Housing Authority's administrative fee to cover administrative costs.

During FY 2017 and FY 2018, 1,060 Public Housing units converted to HCV PBV units under the Rental Assistance Demonstration (RAD) program. Under PBV guidelines, the subsidy from the HCV program is associated with the units leased to clients and stays at the property level when units are vacated. One unit as part of Phase I and four units as part of Phase II are not considered rentable units, and while counted in the total converted number of 1,065, there is no voucher attached to these five units. Beginning in FY 2022, all RAD-PBV are now managed by third-party companies; therefore, operating budgets for these units are not included in Fund 81400, FCRHA Asset Management. Payments made from the HCV program for unit subsidy or PBV rental assistance will also shift to third-party management companies and will not be reflected in the revenue budget for Fund 81400.

In FY 2021, 29 Mainstream Vouchers and funding were awarded as authorized by the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). Additionally, 169 Emergency Housing Vouchers and funding were awarded as authorized by the American Rescue Plan Act (ARPA).

The FY 2023 funding level of $81,922,415 consists of housing assistance payments of $74,622,849 and administrative expenses of $7,299,566. The FY 2023 request for this program is based on 100 percent utilization of the MTW baseline number of vouchers and 100 percent utilization of Special Purpose Vouchers such as RAD, FUP, VASH, Mainstream 5-Year Vouchers and EHV.

The FY 2023 revenue projection of $82,143,978, an increase of $4,999,845 over the FY 2022 Adopted Budget Plan, is primarily the result of increases of $4.3 million in Annual Contributions from HUD and $0.7 million in the Portability Program. The FY 2023 request is based on the projected Calendar Year 2021 Housing Assistance Payment Subsidy Eligibility with a 4.289 percent inflation factor and applying a national proration factor of 100.0 percent for Calendar Year 2021. The Administrative Fees earned are based on the MTW agreement and the baseline for MTW, 100 percent of Special Purpose voucher leasing and the HUD published Calendar Year 2021 Administrative Fee rates by the national proration factor of 82 percent.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$4,884,983	$5,361,711	$5,419,268	$5,671,489
Operating Expenses	67,940,231	71,674,965	78,695,622	76,250,926
Total Expenditures	**$72,825,214**	**$77,036,676**	**$84,114,890**	**$81,922,415**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	53 / 53	61 / 61	52 / 52	52 / 52

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$430,378**

An increase of $430,378 in Personnel Services includes $184,279 for a 4.01 percent market rate adjustment (MRA) for all employees and $86,879 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $159,220 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Housing Assistance Program **$4,750,623**

An increase in the Housing Assistance Program of $4,750,623 comprises $4,067,430 in Housing Assistance Payments based on 100 percent utilization of available funding and $683,193 in the Portability Program to increase program utilization in both the Moving to Work and Housing Choice Voucher Programs.

Other Operating Adjustments **($274,412)**

A decrease of $274,412 comprises $99,750 in Personnel Services and $174,662 in Operating Expenses as a result of lower than anticipated program expenses.

Other Post-Employment Benefits **($20,850)**

A decrease of $20,850 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$4,805,474**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $4,805,474, including $57,557 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. The remaining amount of $4,747,917 is due to increases of $3,364,441 based on full utilization of Moving to Work (MTW) funding made available at the Department of Housing and Urban Development (HUD)'s increased proration factor of 100.0 percent, $705,409 in the Portability Program to support anticipated increases in leasing, $553,542 in encumbered carryover, and $552,567 to support program operations. These increases are partially offset by decreases of $205,346 and $222,696 in the Veteran Administrative Supportive Housing (VASH) and Five-Year Mainstream programs.

Out-Of-Cycle Adjustments **$2,272,740**

Prior to the *FY 2021 Carryover Review*, an appropriation of $2,272,740 was included in FY 2022 revenues and expenditures to support a new award from HUD for Emergency Housing Vouchers (EHV).

Position Adjustments **$0**

As part of an internal review of positions in the Department of Housing and Community Development, 9/9.0 FTE positions were abolished based on anticipated program needs in FY 2022.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

HOUSING CHOICE VOUCHER - 52 Positions			
Affordable Housing Rental Subsidies			
2	Housing Community Developers V	1	Financial Specialist II
1	Management Analyst IV	1	Management Analyst I
1	Housing Community Developer IV	1	Human Services Coordinator II
3	Housing Services Specialists V	2	Administrative Assistants IV
1	Housing Services Specialist IV	4	Administrative Assistants III
5	Housing Services Specialists III	1	Human Services Assistant
29	Housing Services Specialists II		

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$5,091,968**	**$9,633,762**	**$8,445,540**	**$7,651,515**
Revenue:				
Annual Contributions	$71,265,334	$73,241,028	$78,684,047	$77,506,003
Investment Income	7,639	16,783	16,783	7,978
Portability Program[1]	3,496,374	3,842,482	4,576,195	4,563,488
CARES Act	1,343,712	0	0	0
Miscellaneous Revenue[1]	65,727	43,840	43,840	66,509
Total Revenue	**$76,178,786**	**$77,144,133**	**$83,320,865**	**$82,143,978**
Total Available	**$81,270,754**	**$86,777,895**	**$91,766,405**	**$89,795,493**
Expenditures:				
Housing Assistance Payments	$66,887,045	$69,872,226	$74,965,530	$74,622,849
Ongoing Administrative Expenses	4,340,120	7,164,450	9,149,360	7,299,566
CARES Act	1,598,049	0	0	0
Total Expenditures	**$72,825,214**	**$77,036,676**	**$84,114,890**	**$81,922,415**
Total Disbursements	**$72,825,214**	**$77,036,676**	**$84,114,890**	**$81,922,415**
Ending Balance[2]	**$8,445,540**	**$9,741,219**	**$7,651,515**	**$7,873,078**
HCV Program Reserve[3]	$8,445,540	$9,741,219	$7,651,515	$7,873,078
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a net-zero reallocation in FY 2021 revenues in order to properly classify recorded revenues. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[2] The fluctuations in the Ending Balance are primarily a result of projected adjustments in leasing trends and corresponding administrative expenses.

[3] The Housing Choice Voucher (HCV) Program Reserve is restricted for sole use by the HCV Program.

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Park Authority Trust Funds

FY 2023

Advertised Budget Plan

Fairfax County Park Authority Trust Funds

Overview

The Fairfax County Park Authority operates two separate and distinct Trust Funds. All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act. These funds provide support for the Park Authority which currently maintains and operates 420 parks and 23,632 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

- Fund 80000 - Park Revenue and Operating
- Fund 80300 - Park Improvements

Fund 80000: Park Revenue and Operating

Mission

To enrich the quality of life for all members of the community through an enduring park system that provides a healthy environment, preserves natural and cultural heritage, offers inspiring recreational experiences, and promotes healthy lifestyles.

Focus

The Fairfax County Park Authority (the Authority), created by legislative action in 1950, serves the most populous jurisdiction in the Virginia and Washington D.C. metropolitan area with over 1 million people. Under the direction of a Board of Supervisors' appointed 12-member Park Authority Board, the Authority works collaboratively with constituents, partners, stakeholders, government leaders, and appointees to implement Board policies, champion the preservation and protection of natural and cultural resources and facilitate the development of park and recreation programs and facilities. The Authority oversees the operation and management of a County park system with 23,632 acres, 420 parks, nine recreation centers (RECenters), eight golf courses, an ice-skating rink, 225 playgrounds, 667 public garden plots, five nature centers, three equestrian facilities, 260 Park Authority-owned athletic fields, 81 historic sites, two waterparks, a horticultural center, and more than 334 miles of trails. In addition, the Authority is also charged with routine maintenance of 452 Fairfax County Public Schools athletic fields, including 52 synthetic turf fields. The Authority has balanced the dual roles of providing recreational, fitness and wellness opportunities to citizens and serving as stewards and interpreters of Fairfax County's natural and cultural resources.

The Authority, a four-time National Gold Medal Award winner and a nationally accredited agency, is one of the largest, most diverse park systems in the nation. The agency offers leisure and recreational opportunities through an array of programmed and un-programmed resources which enrich the quality of life for all County residents. This enrichment is accomplished through the protection and preservation of open space and natural areas, nature centers, RECenters, historic sites, golf courses, athletic fields, public gardens, horticulture sites, trails, and neighborhood, community, district, and countywide parks, as well as stewardship education, park programs, classes, camps, and tours. Delivering high-quality inclusive service in parks services is an important focus for the Park Authority as demand and usage continue to grow.

Fund 80000, Park Revenue and Operating, is supported by user fees and charges from admissions, pass sales, retail sales, equipment and facility rentals, classes and events generated at the Authority's revenue-supported facilities and is supplemented by donations and grants. Revenue-generating facilities and programs include RECenters, golf courses, nature centers, historic sites, and various other major parks. Fees offer a mechanism to support programs and services that the General Fund does not provide. As per the Financial Management Principles, revenue received is applied towards fully recovering the annual operating and maintenance costs of programs and services at these facilities. The Authority also strives to achieve an overall positive net cost recovery in order to contribute to capital renewal, maintenance, and repairs for revenue generating facilities to meet County residents' service expectations.

Some park operations are funded from both the General Fund and the Park Revenue and Operating Fund. For example, the General Fund supports some camps, trips and tours, lakefront park operations, and resource management sites. The General Fund pays for the leadership, policy, and communication activities of the Director's office, the requirements of the public information office, and administrative costs for purchasing, accounting, budgeting, payroll, and risk management procedural compliance.

Park Board

The Authority operates under the policy oversight of a Board of Supervisors appointed 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the County's Board of Supervisors. The Authority manages acquisition, preservation, development, maintenance, and operation of its assets and activities through five funds: Parks General Fund Operating Budget; Fund 80000, Park Revenue and Operating; Fund 30010, County Construction and Contributions; Fund 30400, Park Authority Bond Construction; and Fund 80300, Park Improvements. The Park Authority Board has fiduciary responsibility for the Park Revenue and Operating Fund and the Park Improvements Fund, while the County has fiduciary responsibility for the three other funds. The Authority pursues partnerships and alternate funding sources to sustain the delivery of quality services and facilities.

Current Trends

A comprehensive Parks and Recreation Needs Assessment is conducted every five to ten years to address a growing population and evolving recreation needs of County residents. The most recent Needs Assessment was completed in FY 2016. A valuable aspect of this Needs Assessment process is that the resulting community facility needs form the basis for a ten-year phased Capital Improvement Framework (CIF). The CIF provides the overall long-range framework with recommended allocation of capital resources by facility type to meet the projected citizens' parks and recreation needs. The plan is a guide for decision-makers for use in creating future bond programs and allocating other capital funding sources. Priority criteria were developed and used in scheduling projects within the CIF timeframe and tied directly to the demonstrated citizen needs. The total projected need for the ten-year period was $939,161,000; that amount has been reduced by $94,700,000 due to the approval of the 2016 Park Bond Referendum and by $100,000,000 due to the 2020 Park Bond Referendum. The revised total of $744,461,000 is broken out into three strategic areas of improvement: Critical (repairing the existing parks system), Sustainable (upgrading the existing parks system), and Visionary (new, significant upgrades).

The Needs Assessment is complemented by "Great Parks, Great Communities," a comprehensive long-range park plan adopted in 2011 that examines needs within 14 planning districts. This plan uses data from the Needs Assessment and serves as a decision-making guide for future park land use, service delivery, and resource protection to better address changing needs and growth forecasts. The Great Parks, Great Communities Plan was updated in 2017 to reflect the data, findings, and recommendations of the Needs Assessment completed in FY 2016. The plan, emphasizing six key goals related to stewardship, park maintenance, equitable provision of recreational opportunities, healthy lifestyles, organizational agility, and fiscal sustainability, was approved by the Park Authority Board in December 2017.

Fund 80000, Park Revenue and Operating, continues to face financial challenges. All Fairfax County Park Authority parks are open; however, some facilities and amenities may be limited to remain in compliance with current COVID-19 safety guidance. FCPA is operating under State guidelines and currently offering virtual programs, as well as site-based programs with social distancing, masks, and other recommended COVID-19 safety protocols. In addition to challenges presented by the global pandemic, the Park Revenue and Operating Fund is challenged by increased competition in classes, limited participation at RECenters, and growth in expenses while resident demand for services continues to grow due to increasing population, changing needs, and diversity of the community. Visiting parks, walking on trails, and park programs, such as the summer concert series, continue to be a popular community recreational outlet. The Park Authority must respond to changing expectations to maintain customer loyalty and stability in the revenue base. Market pressure is exerting downward pressure on the pricing of services, which limits the ability to generate additional revenue through fee increases. In addition, Fund 80000 experienced many uncontrollable factors that may impact business (weather, local economy, etc.). Recent or near-term initiatives include enabling customer-oriented services such as online pass sales/renewals, e-mail classes and camp surveys, electronic distribution of camp registration packets, updated concert series web pages that include new search capability for citizens to find programs, and development of an enhanced Parktakes online web portal. On the cost side of the equation, projected program offerings and staff to support them have placed additional cost recovery pressure on the fund. In FY 2023, Fund 80000 will again transfer an $820,000 indirect cost payment to the General Fund. The indirect cost payment is designed to partially offset central support services provided by the County's General Fund.

To further safeguard and align with County practices, a Park Revenue and Operating Stabilization Reserve and a Capital Sinking Fund were established with certain criteria for use. Annual net revenue is designed to be transferred to these reserves to contribute to ongoing needs; however, there are increasing demands that reduce the availability of net revenue. Recent analysis identified an unfunded annual need for lifecycle/capital renewal maintenance at revenue supported facilities. This critical funding element of sustainability cannot be realized through charging of fees. Funding for lifecycle/capital renewal maintenance of the revenue facilities will need to be a collaborative effort between the Authority and Fairfax County to ensure park and recreation services will be available into the future.

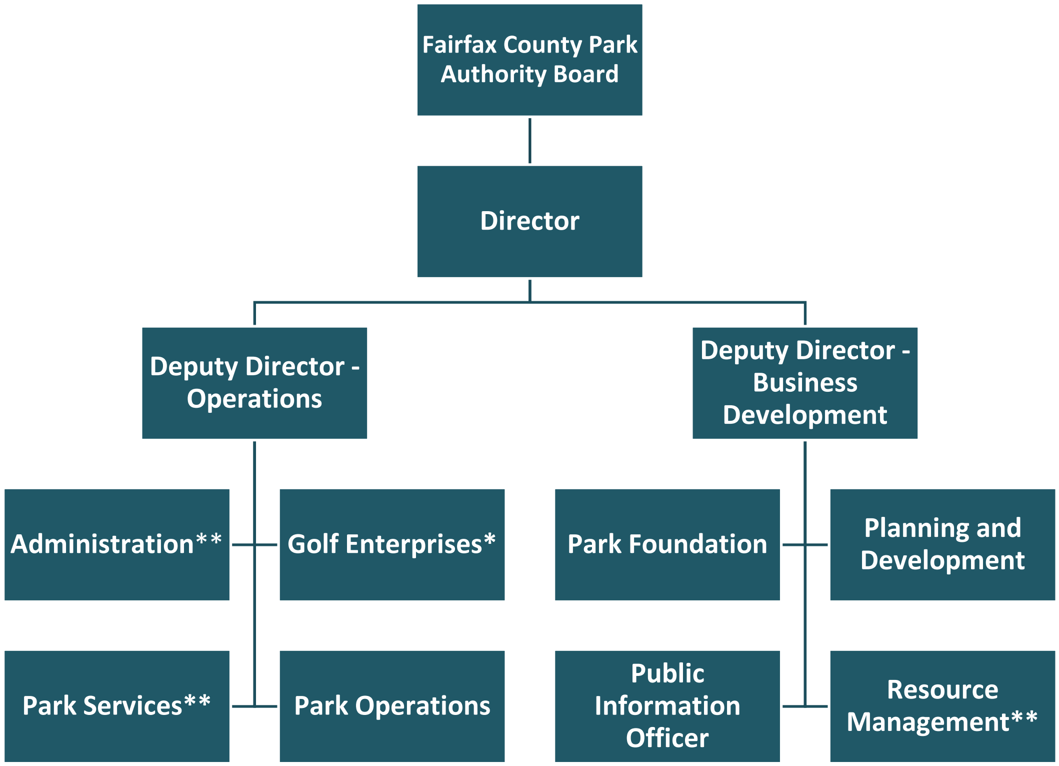
Strategic Plan

On June 25, 2018, the Park Authority Board approved the new FY 2019-FY 2023 Strategic Plan. The Strategic Plan is a tool that is designed to help the agency focus on the mission critical, most pressing concerns and opportunities over the next five years. In light of increasing demands and limited resources, it is more important than ever that priorities be strategically determined and focused. Key focus areas include:

- Inspire a passion for parks
- Meet changing recreation needs
- Advance Park system excellence
- Strengthen and foster partnerships
- Be equitable and inclusive
- Be great stewards
- Promote healthy lifestyles

Incorporating input from park leadership, staff, stakeholders, and the public, the Strategic Plan is structured around four important perspectives: Customer, Financial, Business Process, and Learning and Growth.

Organizational Chart



* Denotes Cost Centers that are only in Fund 80000, Park Revenue and Operating.
**Denotes Cost Centers that are included in both the General Fund and Fund 80000, Park Revenue and Operating.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$25,787,946	$26,815,861	$26,870,601	$28,037,374
Operating Expenses	9,002,675	14,097,609	13,940,353	14,529,773
Capital Equipment	0	0	793,455	0
Bond Expenses	793,684	0	0	0
Subtotal	**$35,584,305**	**$40,913,470**	**$41,604,409**	**$42,567,147**
Less:				
Recovered Costs	($1,196,366)	($1,303,137)	($1,303,137)	($1,303,137)
Total Expenditures	**$34,387,939**	**$39,610,333**	**$40,301,272**	**$41,264,010**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	245 / 245	245 / 245	245 / 245	245 / 245

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$1,310,171**

An increase of $1,310,171 in Personnel Services includes $960,395 for a 4.01 percent market rate adjustment (MRA) for all employees and $296,346 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022. The remaining increase of $53,430 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Other Post-Employment Benefits **($127,043)**

A decrease of $127,043 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2023 Advertised Budget Plan.

Operational Requirements **$470,549**

A net increase of $470,549 in operational requirements is based on programmatic increases due to sites being open for the full year as compared to FY 2020 and FY 2021.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$690,939**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $690,939 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021. To offset the cost for the one-time compensation adjustment, the FY 2022 General Fund Transfer In was increased by $690,939. In addition, the Board of Supervisors approved a General Fund Transfer of $1,592,798 supported by savings in the Parks General Fund and a transfer of $1,616,295 from Fund 80300, Park Improvements, based on telecommunications revenues received during FY 2021. These transfers offset the Fund 80000 year-end deficit associated with decreased revenue collections due to the COVID-19 pandemic. To mitigate the on-going fiscal impact of the COVID-19 pandemic, staff continued to implement strategies throughout the Park System to generate savings. Savings in the Parks General Fund were generated by deferring all non-critical expenses and holding positions vacant.

Cost Centers

The five cost centers of Fund 80000, Park Revenue and Operating, are Administration, Golf Enterprises, REC Activities, RECenters, and Resource Management. The cost centers work together to fulfill the mission of the Fund and carry out the key initiatives for the fiscal year.

Administration

The Administration Division implements Park Authority Board policies and provides high quality administrative business support to all levels of the Park Authority in order to assist the other Divisions in achieving Park Authority mission related objectives.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$1,620,572	$439,020	$18,332	$479,506
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	18 / 18	18 / 18	18 / 18	18 / 18

Golf Enterprises

The Golf Enterprises Division operates and maintains eight golf courses in Fairfax County. This division's primary functions and responsibilities include facility operations, maintenance, programming, agency wide support, and customer service.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$10,638,083	$10,049,767	$10,613,622	$10,927,331
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	80 / 80	80 / 80	80 / 80	80 / 80

REC Activities

The REC Activities Division seeks to enrich the community by promoting active, fun, and healthy lifestyles for all.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$2,240,783	$4,582,776	$4,635,515	$3,251,662
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	26 / 26	26 / 26	26 / 26	26 / 26

RECenters

The RECenters Division operates and manages nine RECenters (recreation centers) in Fairfax County that provide a wide variety of recreational, aquatic and fitness programs and classes to both citizens and visitors.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$18,584,934	$22,772,040	$23,232,102	$24,771,876
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	106 / 106	106 / 106	105 / 105	105 / 105

Resource Management

The Resource Management Division interprets and preserves Fairfax County's natural and cultural resources for the enjoyment, health, and inspiration of current and future generations.

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
EXPENDITURES				
Total Expenditures	$1,303,567	$1,766,730	$1,801,701	$1,833,635
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	15 / 15	15 / 15	16 / 16	16 / 16

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

Administration - 18 Positions			
1	Management Analyst IV	1	Geographic Information Spatial Analyst II
1	Project Coordinator	1	Human Resources Generalist II
1	Engineer IV	1	Network/Telecom. Analyst I
3	Construction/Maintenance Project Managers II	1	Park/Recreation Specialist III
4	Engineers III	1	Administrative Assistant IV
1	Programmer Analyst II	1	Material Management Specialist III
1	Senior Right-of-Way Agent		
Golf Enterprises - 80 Positions			
1	Park Management Specialist II	7	Park/Recreation Specialists I
1	Park Management Specialist I	3	Motor Equipment Operators
2	Golf Course Superintendents III	11	Park/Recreation Assistants
2	Golf Course Superintendents II	1	Administrative Assistant III
4	Park/Recreation Specialists IV	1	Maintenance Crew Chief
4	Golf Course Superintendents I	2	Facility Attendants II
4	Park/Recreation Specialists III	10	Senior Maintenance Workers
2	Park/Recreation Specialists II	22	Maintenance Workers
3	Vehicle and Equipment Technicians II		

REC Activities - 26 Positions			
2	Park Management Specialists I	3	Communications Specialists I
1	Business Analyst III	1	Administrative Assistant V
1	Management Analyst III	3	Park/Recreation Specialists I
1	Park/Recreation Specialist IV	1	Administrative Assistant IV
1	Communications Specialist II	1	Park/Recreation Assistant
3	Management Analysts II	1	Publications Assistant
1	Producer/Director	2	Administrative Assistants III
3	Park/Recreation Specialists III	1	Custodian II
RECenters - 105 Positions			
2	Park Management Specialists II	8	Park/Recreation Specialists I
4	Park Management Specialists I	1	Painter II
9	Park/Recreation Specialists IV	23	Park/Recreation Assistants
2	Park/Recreation Specialists III	8	Administrative Assistants III
1	Electronic Equipment Technician II	1	Facility Attendant I
30	Park/Recreation Specialists III	4	Custodians II
7	Preventive Maintenance Specialists	4	Custodians I
1	Administrative Assistant V		
Resource Management - 16 Positions			
1	Park/Recreation Specialist IV	2	Naturalists I
1	Historian II	1	Park/Recreation Specialist I
1	Park/Recreation Specialist II	4	Park/Recreation Assistants
1	Naturalist/Historian Senior Interpreter	1	Administrative Assistant III
2	Historians I	2	Facility Attendants II

Performance Measurement Results

The Park Authority Administrative workload has continued to increase because of the opening a number of new facilities over the last several years as well as increased audit requirements. The Administrative Division accomplished 75 percent of its work plan objectives in FY 2021 and will work to achieve an objective target of at least 75 percent in both FY 2022 and FY 2023. In FY 2021, golf rounds increased 50.6 percent, largely due to the pandemic, and exceeded expectations by attaining a cost recovery of 143.54 percent compared to the target of 104 percent. Lastly, the number of visitor contacts decreased by 79 percent mainly due to the pandemic related closure of many of the Resource Management sites and facilities. Looking forward into FY 2022 and FY 2023, the Resource Management Division expects an increase of over 723 percent from FY 2021 actuals. This is due to the expectation of operations returning to more normal, pre-pandemic levels.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Administration						
Percent of annual work plan objectives achieved	85%	82%	75%	75%	75%	75%
Golf Enterprises						
Percent change in rounds played	(3.7%)	2.0%	16.9%	50.6%	(22.4%)	(22.4%)
Cost recovery percentage	101.07%	104.44%	103.57%	143.54%	115.91%	115.91%
Resource Management						
Percent change in number of visitor contacts	(22.3%)	(41.6%)	63.8%	(79.4%)	723.1%	723.1%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance[1]	**($3,483,340)**	**$0**	**($2,926,590)**	**$307,010**
Revenue:				
Park Fees	$34,554,602	$41,280,763	$41,280,763	$45,210,829
Interest	4,955	72,171	72,171	17,466
Sale of Vehicles and Salvage Equipment	93,128	65,000	65,000	204,771
Donations and Miscellaneous Revenue	358,255	20,000	20,000	305,832
Total Revenue[2]	**$35,010,940**	**$41,437,934**	**$41,437,934**	**$45,738,898**
Transfers In:				
General Fund (10001)[3]	$1,706,529	$0	$2,283,737	$0
Park Improvement Fund (80300)[4]	0	0	1,616,295	0
Total Transfers In	**$1,706,529**	**$0**	**$3,900,032**	**$0**
Total Available	**$33,234,129**	**$41,437,934**	**$42,411,376**	**$46,045,908**
Expenditures:				
Personnel Services	$25,787,946	$26,815,861	$26,870,601	$28,037,374
Operating Expenses	9,002,675	14,097,609	13,940,353	14,529,773
Recovered Costs	(1,196,366)	(1,303,137)	(1,303,137)	(1,303,137)
Capital Equipment	0	0	793,455	0
Subtotal Expenditures	**$33,594,255**	**$39,610,333**	**$40,301,272**	**$41,264,010**
Debt Service:				
Fiscal Agent Fee	$3,000	$0	$0	$0
Bond Payments[5]	790,684	0	0	0
Total Expenditures	**$34,387,939**	**$39,610,333**	**$40,301,272**	**$41,264,010**
Transfers Out:				
General Fund (10001)[6]	$820,000	$820,000	$820,000	$820,000
County Debt Service (20000)[7]	952,780	983,094	983,094	1,008,862
Park Improvement (80300)[8]	0	0	0	0
Total Transfers Out	**$1,772,780**	**$1,803,094**	**$1,803,094**	**$1,828,862**
Total Disbursements	**$36,160,719**	**$41,413,427**	**$42,104,366**	**$43,092,872**
Ending Balance[9]	**($2,926,590)**	**$24,507**	**$307,010**	**$2,953,036**
Revenue and Operating Fund Stabilization Reserve[10]	$0	$24,507	$307,010	$2,953,036
Donation/Deferred Revenue[11]	0	0	0	0
Set Aside Reserve[12]	0	0	0	0
Unreserved Ending Balance	**($2,926,590)**	**$0**	**$0**	**$0**

[1] This fund statement reflects cash basis accounting. This method differs from the Park Authority Annual Comprehensive Financial Report (ACFR) which records revenue for untaken Park classes in order to be in compliance with Generally Accepted Accounting Principles (GAAP). The difference in the amount of revenue recognized under the cash basis method used for budget and not recognized in the Park Authority ACFR is approximately $4.0 million. The FY 2021 and FY 2022 negative Beginning Balances reflect the impact of the COVID-19 pandemic on revenues. Negative balances have been offset by a transfer from Fund 80300, Park Improvement, and a transfer from Fund 10001, General Fund, based on savings generated in the Park Authority General Fund budget.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $78.54 to FY 2021 revenues to record revenue in the appropriate fiscal period and as an increase of $114,865.25 to FY 2021 expenditures to accurately record an expenditure accrual. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

[3] Represents transfers from Fund 10001, General Fund, based on savings generated in the Park Authority General Fund budget to help offset the revenue shortfall.

[4] Represents a transfer from Fund 80300, Park Improvements, to help offset the revenue shortfall.

[5] Debt service represents principal and interest on Park Revenue Bonds which supported the construction of the Twin Lakes and Oak Marr Golf Courses. This debt is now retired.

[6] Funding in the amount of $820,000 is transferred to the General Fund to partially offset central services supported by the General Fund which benefit Fund 80000. These indirect costs include support services such as Human Resources, Purchasing, Budget, and other administrative services.

[7] Debt service payments which support the development of the Laurel Hill Golf Club are made from Fund 20000, Consolidated County and Schools Debt Service Fund.

[8] Periodically, funding is transferred from Fund 80000 to Fund 80300, Park Improvements, to support unplanned and emergency repairs, the purchase of critical equipment, and planned, long-term, life-cycle maintenance of revenue facilities.

[9] Fund 80000 attempts to maintain fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[10] The Stabilization Reserve includes set aside cash flow and emergency reserves for operations as a contingency for unanticipated operating expenses or a disruption in the revenue stream.

[11] The Donation/Deferred Revenue Reserve includes donations that the Park Authority is obligated to return to donors in the event the donation cannot be used for its intended purpose. It also includes a set aside amount to cover any unexpected delay in revenue from sold but unused Park passes.

[12] The Set Aside Reserve is used to fund renovations and repairs at various park facilities as approved by the Park Authority Board.

Fund 80300: Park Improvements

Focus

Fund 80300, Park Improvements, was established under the provisions of the Park Authority Act to provide for improvements to the agency's revenue-generating facilities and parks, as well as to various other park sites. Through a combination of grants, proffers, and donations, this fund provides for specific park improvements. Funding is also derived through lease payments and revenue bonds for golf course development. In addition, transfers from Fund 80000, Park Revenue and Operating, often support improvements to park facilities; however, the amount of funding received from Fund 80000 fluctuates from year to year.

No funding is included for Fund 80300 in FY 2023. Work will continue on existing and previously funded projects.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$27,014,019**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $27,014,019 due to the carryover of unexpended project balances in the amount of $17,765,716 and an adjustment of $9,248,303. This adjustment is due to the appropriation of interest earnings, easement fees, donations, and Park proffers received in FY 2021. It should also be noted that a transfer out of $1,616,295 to Fund 80000, Park Revenue and Operating, generated through telecommunications revenues received in FY 2021, was also approved to help balance Fund 80000.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**$21,885,041**	**$2,207,926**	**$30,164,313**	**$1,507,926**
Revenue:				
Interest	$65,582	$0	$0	$0
Other Revenue[1]	10,940,610	0	0	0
Total Revenue	**$11,006,192**	**$0**	**$0**	**$0**
Transfers In:				
Housing Trust (40300)[2]	$1,500,000	$0	$0	$0
Total Transfers In	**$1,500,000**	**$0**	**$0**	**$0**
Total Available	**$34,391,233**	**$2,207,926**	**$30,164,313**	**$1,507,926**
Total Expenditures[3]	**$4,226,920**	**$0**	**$27,040,092**	**$0**
Transfers Out:				
Park Revenue and Operating Fund (80000)	$0	$0	$1,616,295	$0
Total Transfers Out	**$0**	**$0**	**$1,616,295**	**$0**
Total Disbursements	**$4,226,920**	**$0**	**$28,656,387**	**$0**
Ending Balance[4]	**$30,164,313**	**$2,207,926**	**$1,507,926**	**$1,507,926**
Lawrence Trust Reserve[5]	$1,507,926	$1,507,926	$1,507,926	$1,507,926
Repair and Replacement Reserve[6]	700,000	700,000	0	0
Unreserved Ending Balance	**$27,956,387**	**$0**	**$0**	**$0**

[1] Other revenue reflects easements, donations, monopole revenue, and proffer revenue.

[2] In FY 2021, an amount of $1,500,000 was transferred from Fund 40300, Housing Trust, to Fund 80300. This funding will support the construction of a park at the North Hill redevelopment in Project PR-0000141, North Hill Park.

[3] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment has been reflected as a decrease of $26,073.19 to FY 2021 expenditures to correctly record the expenditure accruals. There is an offsetting adjustment to the *FY 2022 Revised Budget Plan* as a result of these adjustments. The projects affected by this adjustment are PR-000032, Vulcan, PR-000052, Sully Plantation, PR-000057, General Park Improvements, PR-000112, E C Lawrence, PR-000113, Park Authority Management Plans, and PR-000133, FCPA Donation Account. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review.*

[4] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

[5] This Reserve separately accounts for maintenance and renovation at the Ellanor C. Lawrence site. In accordance with the Fairfax County Park Authority Board, the principal amount of $1,507,926 received from donations will remain intact, and any interest earned will be used according to the terms of the Trust.

[6] The Golf Revenue Bond Indenture required that a repair and replacement security reserve be maintained in the Park Improvements associated with the debt for the Twin Lakes and Oak Marr Golf Courses. This reserve is no longer required as the debt has been paid in full.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Archaeology Proffers (2G51-022-000)	$204,732	$2,270.68	$75,521.76	$0
Burke Lake Park Shelter (PR-000116)	182,247	105,983.42	1,274.54	0
Clemyjontri Park (PR-000064)	52,810	0.00	21,229.92	0
Colvin Run Mill Visitors Center (PR-000102)	140,000	0.00	140,000.00	0
Countywide Trails (PR-000026)	111,662	0.00	19,941.74	0
Dranesville Districtwide (Pimmit) Telecommunications (PR-000029)	383,034	51,729.99	75,302.15	0
Dranesville Districtwide (Riverbend) Telecommunications (PR-000050)	103,987	0.00	4,713.18	0
Dranesville Districtwide-Pimmit Run (PR-000094)	210,900	0.00	86,521.03	0
Dranesville VDOT Row Takings (PR-000142)	191,594	142,344.07	49,249.46	0
E C Lawrence (PR-000112)	358,984	31,823.75	297,614.28	0
FCPA Donation Account (PR-000133)	2,187,668	413,148.63	1,733,811.06	0
General Park Improvements (PR-000057)	18,483,657	31,167.61	1,212,413.09	0
Grants and Contributions (2G51-026-000)	979,279	25,667.78	68,889.67	0
Grants Match (PR-000104)	250,000	0.00	237,500.00	0
Holladay Field-MYS Synthetic Turf Conversion (PR-000137)	650,000	0.00	650,000.00	0
Hooes Road Rectangular Field #3 Lighting (PR-000132)	380,000	289,188.29	90,811.71	0
Hunter Mill Districtwide (Clark Cross) Telecommunications (PR-000041)	155,510	14,991.00	580.60	0
Hunter Mill Districtwide (Frying Pan) Telecommunications (PR-000049)	541,497	0.00	35,385.76	0
Hunter Mill Districtwide (Stratton) Telecommunications (PR-000051)	2,801,383	80,273.99	223,798.09	0
Hunter Mill Districtwide (Stuart) Telecommunications (PR-000073)	165,298	0.00	48,221.41	0
Ken Lawrence Park Sign (PR-000126)	52,590	0.00	867.00	0
Lee Districtwide (Byron Avenue) Telecommunications (PR-000040)	992,056	23,630.00	143,018.34	0
Lee Districtwide (Lee District Park) Telecommunications (PR-000028)	659,872	0.00	117,746.86	0
Mason District Park (PR-000054)	1,151,642	30,690.00	86,882.50	0
Mastenbrook Volunteer Grant Program (PR-000061)	672,461	0.00	82,468.31	0
Merrilee Park (PR-000027)	17,139	0.00	17,139.00	0
Mt. Air Park (PR-000060)	46,701	405.51	552.68	0
Mt. Vernon Districtwide (So Run SV) Telecommunications (PR-000069)	71,170	0.00	13,243.23	0
Mt. Vernon Districtwide Parks (PR-000037)	614,265	6,255.00	57,824.84	0
North Hill Park (PR-000141)	1,500,000	29,917.72	1,470,082.28	0
Nottoway Park-Field #1 Synthetic Turf (PR-000125)	610,682	29,488.48	0.00	0
Oakton Community Park (PR-000038)	100,000	0.00	86,884.40	0
Open Space Preservation (PR-000063)	870,454	0.00	23,948.00	0
Park Authority Management Plans (PR-000113)	880,629	97,975.17	537,356.40	0
Park Easement Administration (2G51-018-000)	5,150,374	151,996.00	673,780.15	0
Park Revenue Proffers (PR-000058)	31,679,622	2,143,157.33	15,214,535.94	0
ParkNet (PR-000084)	3,327,000	0.00	515,026.04	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2021 Actual Expenditures	FY 2022 Revised Budget	FY 2023 Advertised Budget Plan
Restitution For VDOT Takings (RVT) (PR-000081)	95,171	12,858.97	6,205.96	0
Revenue Facilities Capital Sinking Fund (PR-000101)	4,482,503	117,282.67	751,263.65	0
Springfield Districtwide (Confed Fort) Telecommunications (PR-000030)	189,929	3,475.00	17,193.60	0
Springfield Districtwide (Greenbriar) Tel (PR-000124)	4,000	0.00	4,000.00	0
Springfield Districtwide (So Run) Telecommunications (PR-000045)	375,979	0.00	14,281.29	0
Stewardship Exhibits (2G51-024-000)	13,325	648.75	2,847.60	0
Stewardship Publications (2G51-023-000)	78,516	0.00	38,820.33	0
Sully Districtwide (Cub Run SV) Telecommunications (PR-000048)	423,998	1,390.00	13,305.02	0
Sully Districtwide Parks (PR-000044)	160,868	0.00	11,843.28	0
Sully Plantation (PR-000052)	1,072,112	42,110.18	608,206.58	0
Telecommunications-Administration (2G51-016-000)	40,500	0.00	2,500.00	0
Turner Farm Observatory (PR-000031)	88,025	1,387.70	47,776.40	0
Vulcan (PR-000032)	3,678,055	345,662.21	1,407,712.80	0
Total	**$87,633,880**	**$4,226,919.90**	**$27,040,091.93**	**$0**

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Alcohol Safety Action Program

FY 2023

Advertised Budget Plan

Fund 83000: Alcohol Safety Action Program

Mission

To improve driver and resident safety in Fairfax County by reducing the number of crashes caused by driving under the influence of alcohol and other drugs, as well as through other dangerous driving behaviors. Alcohol Safety Action Program (ASAP) accomplishes these objectives through alcohol, drug, aggressive driver, and driver improvement education programs, as well as through case management, public education, and referral to alcohol or drug treatment programs as needed.

Focus

Fund 83000, ASAP, serves a probationary function for the Fairfax County Circuit and General District Courts under the supervision of the ASAP Policy Board and the Commission on Virginia Alcohol Safety Action Program (VASAP). Fairfax ASAP is one of 24 ASAPs in Virginia. Clients are either court ordered, Department of Motor Vehicles (DMV) referred, or enrolled voluntarily. Core programs are state-mandated and include intake, client assessment, rehabilitative alcohol and drug education, referral to treatment service programs, and case management for individuals charged with, or convicted of, driving while intoxicated (DWI). In addition, ASAP provides alcohol/drug education programs for multiple offenders and a drug education program for first-time drug possession offenders. ASAP also participates in outreach activities to educate the community about its mission. Programs are available in both English and Spanish. The agency continues to rely on partnerships with the courts, the Office of the Commonwealth Attorney and treatment providers.

Fairfax County is the fiscal agent for the Fairfax ASAP which is administered through the Juvenile and Domestic Relations District Court. ASAP is expected to be a self-supporting agency, funded primarily through client fees. The State imposes a service fee ceiling of $300 per client as well as a $100 charge per client for the state-mandated core program. However, in spite of efforts to reduce expenditures and maximize fee collection, the actual cost in recent years to operate the ASAP program has exceeded the revenue generated. Client fee revenues have decreased mainly due to lower client referrals and the impact of COVID-19. Additionally, a substantial number of referred clients do not have established residences or addresses, making it challenging to enforce payment through traditional collection methods. As a result, in FY 2023, the County will continue to provide direct support for administrative costs, as well as indirect support through office space and utilities. The FY 2023 General Fund Transfer increased $100,214 from $791,411 to $891,625 to support employee compensation adjustments.

Budget and Staff Resources

Category	FY 2021 Actual	FY 2022 Adopted	FY 2022 Revised	FY 2023 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,553,568	$1,830,811	$1,848,041	$1,931,025
Operating Expenses	58,470	75,000	75,000	75,000
Total Expenditures	**$1,612,038**	**$1,905,811**	**$1,923,041**	**$2,006,025**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	21 / 21	21 / 21	21 / 21	21 / 21

FY 2023 Funding Adjustments

The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program:

Employee Compensation **$100,214**

An increase of $100,214 in Personnel Services includes $67,252 for a 4.01 percent market rate adjustment (MRA) for all employees and $32,962 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2022.

Changes to FY 2022 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, and all other approved changes through December 31, 2021:

Carryover Adjustments **$17,230**

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved funding of $17,230 in Personnel Services for a one-time compensation adjustment of $1,000 for merit employees and $500 for non-merit employees paid in November 2021.

Position Detail

The FY 2023 Advertised Budget Plan includes the following positions:

ALCOHOL SAFETY ACTION PROGRAM – 21 Positions			
1	Program Manager	1	Administrative Associate
1	Probation Supervisor I	2	Administrative Assistants IV
1	Financial Specialist II	4	Administrative Assistants III
1	Probation Counselor III	1	Administrative Assistant II
9	Probation Counselors II		

Performance Measurement Results

For FY 2021, ASAP had 88 percent of clients successfully complete DWI and reckless driving related education programming compared to 81 percent completion in FY 2020 for similar services. The total number of clients referred to the education-based programs in FY 2021 was 2,108 compared to 2,183 in FY 2020.

Education programming is only one of several services that ASAP provides Fairfax County residents. The total number of clients referred to ASAP in FY 2021 was 2,579, down 12.5 percent from 2,948 in FY 2020. For FY 2022, ASAP anticipates a level of overall referrals similar to FY 2021.

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Operations Bureau						
Percent of individuals successfully completing the education program	85%	81%	81%	88%	90%	90%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2023-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2021 Actual	FY 2022 Adopted Budget Plan	FY 2022 Revised Budget Plan	FY 2023 Advertised Budget Plan
Beginning Balance	**($58,207)**	**$91,793**	**$106,536**	**$106,536**
Revenue:				
Client Fees	$785,130	$1,040,000	$1,040,000	$1,040,000
ASAP Client Transfer In	2,910	12,300	12,300	12,300
ASAP Client Transfer Out	(6,160)	(18,200)	(18,200)	(18,200)
Interest Income	1,398	2,300	2,300	2,300
Interlock Monitoring Income	52,010	78,000	78,000	78,000
Total Revenue	**$835,288**	**$1,114,400**	**$1,114,400**	**$1,114,400**
Transfers In:				
General Fund (10001)	$941,493	$791,411	$808,641	$891,625
Total Transfers In	**$941,493**	**$791,411**	**$808,641**	**$891,625**
Total Available	**$1,718,574**	**$1,997,604**	**$2,029,577**	**$2,112,561**
Expenditures:				
Personnel Services	$1,553,568	$1,830,811	$1,848,041	$1,931,025
Operating Expenses	58,470	75,000	75,000	75,000
Total Expenditures	**$1,612,038**	**$1,905,811**	**$1,923,041**	**$2,006,025**
Total Disbursements	**$1,612,038**	**$1,905,811**	**$1,923,041**	**$2,006,025**
Ending Balance[1]	**$106,536**	**$91,793**	**$106,536**	**$106,536**

[1] Ending Balance fluctuations are the result of the uncertain nature of client referrals to ASAP-sponsored programs. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.

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