Fairfax County, Virginia

Fiscal Year 2010
Adopted Budget

Volume 2:
Capital Construction and Other Operating Funds

1742

Prepared by the
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Fairfax County Vision Elements

To protect and enrich the quality of life for the people, neighborhoods and diverse communities of Fairfax County by:

Maintaining Safe and Caring Communities -
The needs of a diverse and growing community are met through innovative public and private services, community partnerships and volunteer opportunities. As a result, residents feel safe and secure, capable of accessing the range of services and opportunities they need, and are willing and able to give back to their community.

Building Livable Spaces -
Together, we encourage distinctive "built environments" that create a sense of place, reflect the character, history and natural environment of the community, and take a variety of forms – from identifiable neighborhoods, to main streets, to town centers. As a result, people throughout the community feel they have unique and desirable places to live, work, shop, play and connect with others.

Connecting People and Places -
Transportation, technology and information effectively and efficiently connect people and ideas. As a result, people feel a part of their community and have the ability to access places and resources in a timely, safe and convenient manner.

Maintaining Healthy Economies -
Investments in the workforce, jobs, and community infrastructure and institutions support a diverse and thriving economy. As a result, individuals are able to meet their needs and have the opportunity to grow and develop their talent and income according to their potential.

Practicing Environmental Stewardship -
Local government, industry and residents seek ways to use all resources wisely and to protect and enhance the County's natural environment and open space. As a result, residents feel good about their quality of life and embrace environmental stewardship as a personal and shared responsibility.

Creating a Culture of Engagement -
Individuals enhance community life by participating in and supporting civic groups, discussion groups, public-private partnerships and other activities that seek to understand and address community needs and opportunities. As a result, residents feel that they can make a difference and work in partnership with others to understand and address pressing public issues.

Exercising Corporate Stewardship -
Fairfax County government is accessible, responsible and accountable. As a result, actions are responsive, providing superior customer service and reflecting sound management of County resources and assets.

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How to Read the Budget

Volume 2 contains information on non-General Fund budgets or "Other Funds." A fund accounts for a specific set of activities that a government performs. For example, refuse disposal is an activity and therefore, a fund that is classified as a Special Revenue Fund.

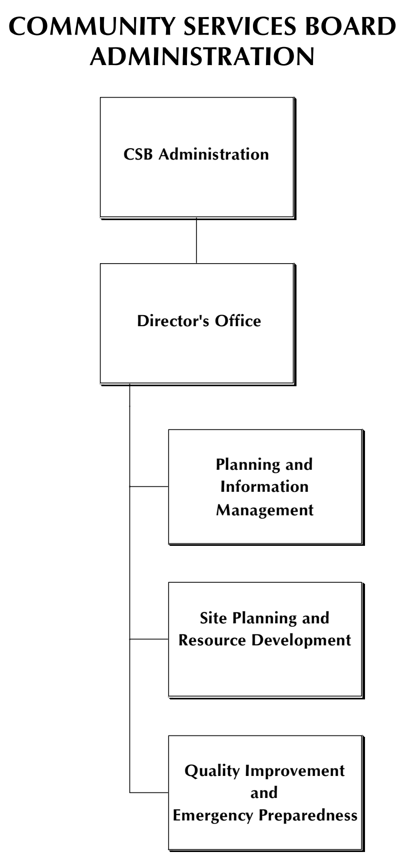
Each County fund is represented with its own narrative that contains programming and budgetary information. The narratives have several elements including:

- Organization Chart
- Agency Mission and Focus
- New Initiatives and Recent Accomplishments in Support of the County Vision
- Challenge of FY 2010 Lines of Business Reductions
- Budget and Staff Resources
- Funding Adjustments
- Cost Centers (funding and position detail)
- Cost Center Specific Goals, Objectives and Key Performance Measures
- Performance Measurement Results
- Fund Statement
- Summary of Capital Projects

Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because staff positions are not budgeted in these funds; that is, they only provide funding for the purchase and construction of capital construction projects. However, Capital Funds do have a summary of capital projects that lists the cost of each project in a fund. A brief example of each section follows.

Organization Chart

The organization chart displays the organizational structure of each fund. An example depicting the organizational structure of the Community Services Board - Administration is shown below.



How to Read the Budget

Agency Mission and Focus
The agency mission is a broad statement reflecting intended accomplishments for achievement of the agency's public purpose. It describes the unique contribution of the organization to the County government and residents receiving services and provides a framework within which an agency operates. The agency focus section includes a description of the agency's programs and services. The agency's relationship with County boards, authorities or commissions may be discussed here, as well as key drivers or trends that may be influencing how the agency is conducting business. The focus section is also designed to inform the reader about the strategic direction of the agency and the challenges that it is currently facing. Highlights of these challenges can be found in the "Thinking Strategically" box in the focus section.

New Initiatives and Recent Accomplishments in Support of the County Vision
To further strengthen the link between the budget and the strategic direction of both the County and each agency, each agency's new initiatives and recent accomplishments are presented by County vision element. There are seven County vision elements which are depicted by small icons. The vision elements include:

Maintaining Safe and Caring Communities

Building Livable Spaces

Connecting People and Places

Maintaining Healthy Economies

Practicing Environmental Stewardship

Creating a Culture of Engagement

Exercising Corporate Stewardship

Individual agency narratives identify strategic issues, which were developed during the agency strategic planning efforts, link new initiatives and recent accomplishments, as well as core services to the vision elements, and expand the use of performance measures to clearly define how well the agency is delivering a specific service.

Challenge of FY 2010 Lines of Business Reductions
In order to address a projected FY 2010 budget shortfall, the County Executive proposed, and the Board of Supervisors adopted, a series of budget reductions affecting all General Fund agencies and General Fund-supported funds. While the majority of Volume 2 focuses on non-General Fund supported funds, there are several funds in Volume 2 which receive support in the form of a General Fund transfer, thus this section is included for applicable funds. This section is intended to highlight the major operational, programmatic, and workload-related challenges these funds will experience as a result of the budget reductions.

Budget and Staff Resources
It is important to note that expenditures are summarized in three categories. *Personnel Services* consist of expenditure categories including regular pay, shift differential, limited and part-time salaries, and overtime pay. *Operating Expenses* are the day-to-day expenses involved in the administration of the agency, such as office supplies, printing costs, repair and maintenance for equipment, and utilities. *Capital Equipment* includes items that have a value that exceeds $5,000 and an expected life of more than one year, such as an automobile or other heavy equipment. In addition, some agencies will also have a fourth expenditure category entitled *Recovered Costs*. Recovered Costs are reimbursements from other County agencies for specific services or work preformed or reimbursements of work associated with capital construction projects. These reimbursements are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

How to Read the Budget

A Summary Table is provided including the agency's positions, expenditures less recovered costs, and income/revenue (if applicable).

Funding Adjustments

This section summarizes changes to the budget. The first section includes adjustments from the FY 2009 Adopted Budget Plan necessary to support the FY 2010 program. Any adjustments resulting from the Board of Supervisors' deliberations on the Advertised budget are highlighted here. If necessary, a table summarizing lines of business-related reductions necessary to balance the FY 2010 budget will be included in this section.

The second section includes revisions to the current year budget that have been made since its adoption. All adjustments as a result of the *FY 2008 Carryover Review*, the *FY 2009 Third Quarter Review,* and any other changes through April 20, 2009 are reflected here. Funding adjustments are presented programmatically. For example, the entire cost to open a new facility is presented in one place and includes personnel costs, operating expenses and other costs.

Cost Centers

As an introduction to the more detailed information contained for each functional area or cost center, a list of the cost centers is included with a graphic representation of the FY 2010 budget by cost center. In addition, each cost center is highlighted by several icons which indicate the various vision elements that are supported by the programs and services within the cost center. A listing of the staff resources for each cost center is also included.

Key Performance Measures

Most cost centers include goals, objectives and performance indicators. Goals are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. Objectives are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect the planned benefit(s) to customers, be written to allow measurement of progress and describe a quantifiable target. Indicators are the first-level data for reporting performance on those objectives.

A Family of Measures is provided to present an overall view of a program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. The concept of a Family of Measures encompasses the following types of indicators and serves as the structure for a performance measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

- Input: Value of resources used to produce an output.
- Output: Quantity or number of units produced.
- Efficiency: Inputs used per unit of output.
- Service Quality: Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
- Outcome: Qualitative consequences associated with a program.

Performance Measurement Results

This section includes a discussion and analysis of how the agency's performance measures relate to the provision of activities, programs, and services stated in the agency mission. The results of current performance measures are discussed, as well as conditions that contributed to the level of performance achieved and action plans for future-year improvement of performance targets.

Fund Statement

A fund statement provides a breakdown of all collected revenues and total expenditures and disbursements for a given fiscal year. It also provides the total funds available at the beginning of a fiscal year and an ending balance. An example follows:

FUND STATEMENT

Fund Type → **Fund Type H94, FCRHA General Revenue** — **Fund 940, FCRHA General Operating** ← Fund

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$10,964,671**	**$10,417,024**	**$11,417,222**	**$11,238,524**	**$11,417,222**
Revenue:					
Investment Income[1]	$411,799	$440,374	$246,716	$246,716	$246,716
Monitoring/ Developer Fees	819,388	548,365	1,319,084	740,744	740,744
Rental Income	66,174	63,912	63,912	68,528	68,528
Program Income[2]	1,436,511	1,080,381	1,374,681	1,440,544	1,440,544
Other Income	651,940	399,866	399,866	396,388	396,388
Total Revenue	$3,385,812	$2,532,898	$3,404,259	$2,892,920	$2,892,920
Total Available	**$14,350,483**	**$12,949,922**	**$14,821,481**	**$14,131,444**	**$14,310,142**
Expenditures:					
Personnel Services[3, 4]	$2,114,819	$2,450,374	$2,471,987	$2,014,825	$2,014,825
Operating Expenses[4]	818,442	790,116	932,272	847,441	847,441
Total Expenditures	$2,933,261	$3,240,490	$3,404,259	$2,862,266	$2,862,266
Total Disbursements	**$2,933,261**	**$3,240,490**	**$3,404,259**	**$2,862,266**	**$2,862,266**
Ending Balance[1]	**$11,417,222**	**$9,709,432**	**$11,417,222**	**$11,269,178**	**$11,447,876**
Debt Service Reserve on One University Plaza[5]	$278,106	$278,106	$278,106	$2,402,086	$2,402,086
Cash with Fiscal Agent[6]	6,250,405	6,250,405	6,250,405	6,710,193	6,710,193
Unreserved Ending Balance	**$4,888,711**	**$3,180,921**	**$4,888,711**	**$2,156,899**	**$2,335,597**

Revenue Categories →

Funds available at the beginning of the fiscal year ←

Revenue available for expenditure during the fiscal year ←

Expenditure Categories →

Total Funds Available minus Total Disbursements →

Ending Balance minus escrow reserves ←

[1] The FY 2010 decrease is due to anticipated declines in interest income.

[2] The FY 2010 increase is due to anticipated increases in management fee income from the Fairfax County Rental Program.

[3] The FY 2010 decrease is due to savings in personnel expenditures.

[4] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $248,886 have been reflected as an increase to FY 2008 expenditures to record accrued leave, adjustments to payroll accruals, and accrued audit fees. These audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report.

[5] The FY 2010 increase is to reflect the outstanding balances of bond and loan payables in the Operating Fund. The increase is primarily due to the reallocation of the debt service for the FCRHA Office Building from the unreserved ending fund balance to the reserved ending fund balance.

[6] The FY 2010 increase is to update the balances of cash with fiscal agent accounts.

Summary of Capital Projects:

A summary of capital projects is included in all Capital Project Funds, and selected Enterprise Funds, Housing Funds and Special Revenue Funds that support capital expenditures. The summary of capital projects provides detailed financial information about each capital project within each fund, including: total project estimates, prior year expenditures, revised budget plans, and proposed funding levels. The summary of capital projects may include some projects without a Total Project Estimate amount. These projects are considered "Continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FY 2010 Summary of Capital Projects

Fund: 307 Pedestrian Walkway Improvements

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
002136	Great Falls Street Trail	$165,641	$0.00	$165,641.00	$0	$0
002200	Emergency Maint. Of Existing Trails		0.00	212,127.35	0	0
D00448	Plaza America Pedestrian Improvements	1,050,000	71,786.82	349,689.83	0	0
K00447	Richmond Highway Public Transportation Initiatives	2,482,842	212,515.08	1,250,420.80	0	0
K00448	Richmond Highway Pedestrian Improvements	375,000	62,915.91	42,133.44	0	0
W00100	Braddock District Walkways	660,577	12,161.09	34,486.10	0	0
W00200	Dranesville District Walkways	2,312,556	133,612.43	1,401,924.83	0	0
W00300	Hunter Mill District Walkways	863,239	39,805.50	416,777.17	0	0
W00400	Lee District Walkways	680,904	2,829.01	182,432.66	0	0
W00500	Mason District Walkways	1,499,191	785.85	69,722.63	0	0
W00600	Mount Vernon District Walkways	2,016,726	49,709.45	548,443.59	0	0
W00700	Providence District Walkways	949,579	56,292.66	271,825.84	0	0
W00800	Springfield District Walkways	878,533	1,089.89	91,443.04	0	0
W00900	Sully District Walkways	1,373,336	270,756.47	267,515.39	0	0
X00404	Sidewalk Contingency		0.00	4,264.50	0	0
X00407	Sidewalk Replacement/VDOT	2,400,000	364,208.95	251,733.87	0	0
X00408	Cross County Trail	903,951	100.00	0.00	0	0
Total		**$18,612,074**	**$1,278,569.11**	**$5,560,582.04**	**$0**	**$0**

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14200 St. Germain Drive
Centreville, VA 20121-2299
703-830-2223

Great Falls
9830 Georgetown Pike
Great Falls, VA 22066–2634
703-757-8560

John Marshall
6209 Rose Hill Drive
Alexandria, VA 22310-6299
703-971-0010

Dolley Madison
1244 Oak Ridge Avenue
McLean, VA 22101-2818
703-356-0770

Thomas Jefferson
7415 Arlington Boulevard
Falls Church, VA 22042-7499
703-573-1060

George Mason Regional
7001 Little River Turnpike
Annandale, VA 22003-5975
703-256-3800

Sherwood Regional
2501 Sherwood Hall Lane
Alexandria, VA 22306-2799
703-765-3645

Tysons-Pimmit Regional
7584 Leesburg Pike
Falls Church, VA 22043-2099
703-790-8088

Herndon Fortnightly
768 Center Street
Herndon, VA 20170-4640
703-437-8855

Lorton
9520 Richmond Highway
Lorton, VA 22079-2124
703-339-7385

Richard Byrd
7250 Commerce Street
Springfield, VA 22150-3499
703-451-8055

Kingstowne
6500 Landsdowne Centre
Alexandria, VA 22315-5011
703-339-4610

Oakton
10304 Lynnhaven Place
Oakton, VA 22124-1785
703-242-4020

Pohick Regional
6450 Sydenstricker Road
Burke, VA 22015-4274
703-644-7333

Chantilly Regional
4000 Stringfellow Road
Chantilly, VA 20151-2628
703-502-3883

Martha Washington
6614 Fort Hunt Road
Alexandria, VA 22307-1799
703-768-6700

Kings Park
9000 Burke Lake Road
Burke, VA 22015-1683
703-978-5600

Patrick Henry
101 Maple Avenue East
Vienna, VA 22180-5794
703-938-0405

Woodrow Wilson
6101 Knollwood Drive
Falls Church, VA 22041-1798
703-820-8774

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Department of Management and Budget
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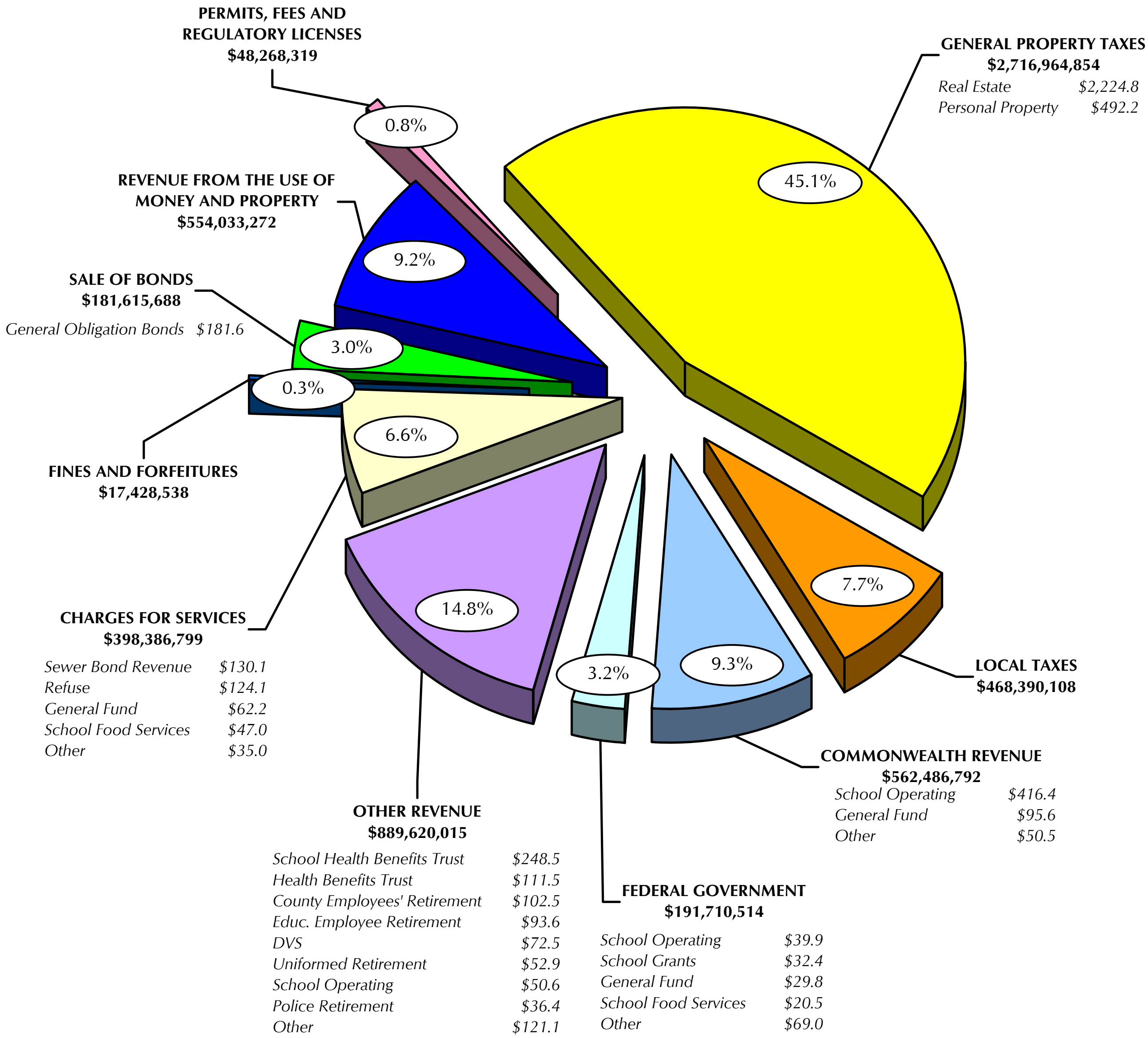
FY 2010 REVENUE ALL FUNDS

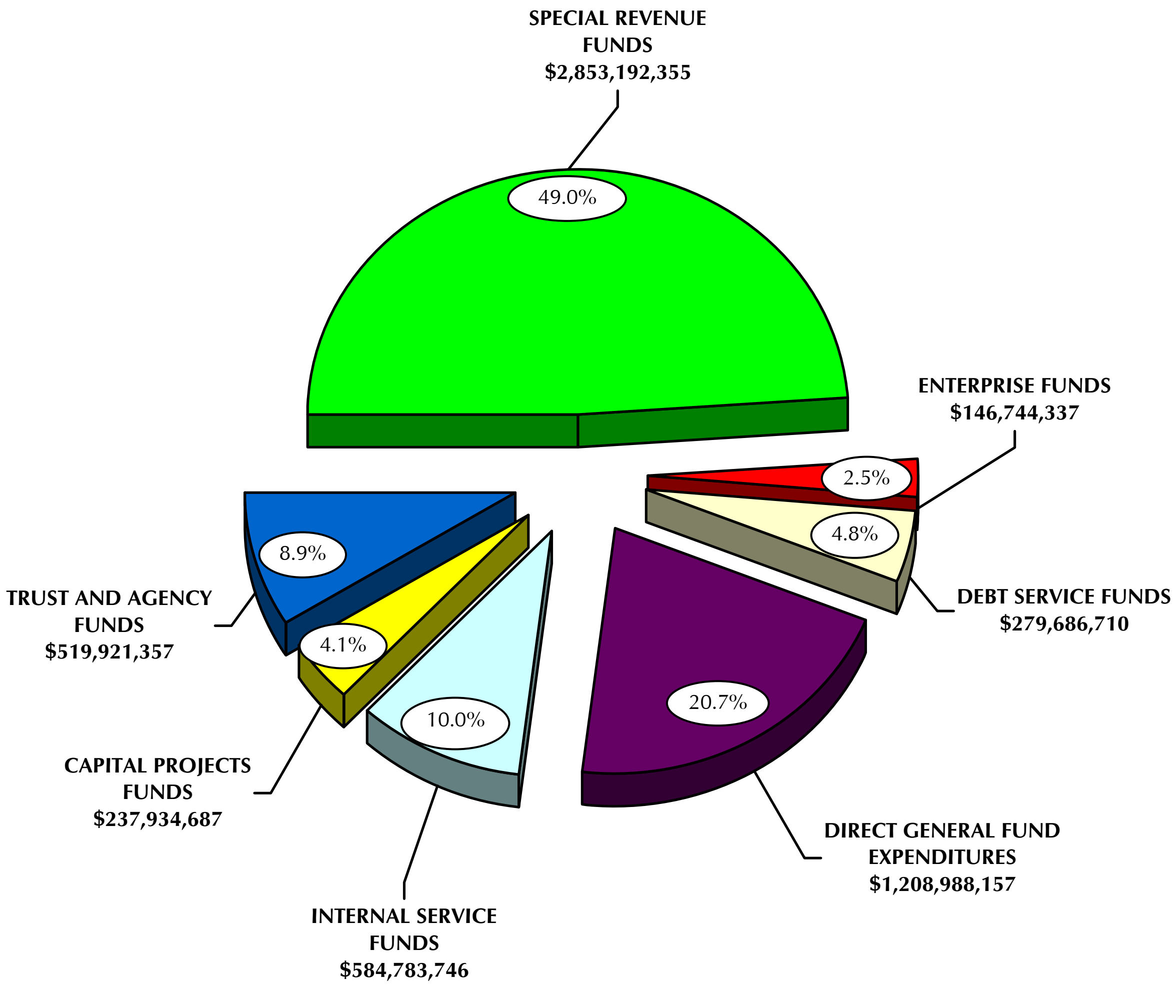
(subcategories in millions)



TOTAL REVENUE = $6,028,904,900

For presentation purposes, Personal Property Taxes of $211,313,944 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

FY 2010 EXPENDITURES ALL FUNDS



TOTAL EXPENDITURES = $5,831,251,349

FY 2010 ADOPTED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Actual [1]	FY 2009 Adopted Budget Plan [2]	FY 2009 Revised Budget Plan [3]	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS							
G00 General Fund Group							
001 General Fund	$3,295,610,376	$3,320,626,301	$3,287,433,641	$3,296,306,390	$3,313,966,500	$26,532,859	0.81%
002 Revenue Stabilization Fund	4,565,204	0	1,729,709	0	0	(1,729,709)	(100.00%)
Total General Fund Group	**$3,300,175,580**	**$3,320,626,301**	**$3,289,163,350**	**$3,296,306,390**	**$3,313,966,500**	**$24,803,150**	**0.75%**
G10 Special Revenue Funds							
090 Public School Operating	$537,450,769	$565,151,431	$549,019,471	$506,996,531	$506,996,531	($42,022,940)	(7.65%)
100 County Transit Systems	14,062,566	28,232,234	32,456,484	31,998,546	37,205,750	4,749,266	14.63%
102 Federal/State Grant Fund	67,495,270	64,045,606	111,305,983	56,831,244	56,831,244	(54,474,739)	(48.94%)
103 Aging Grants & Programs	3,583,975	3,583,671	4,162,662	3,494,502	3,494,502	(668,160)	(16.05%)
104 Information Technology	2,841,119	2,188,960	2,188,960	1,100,418	1,100,418	(1,088,542)	(49.73%)
105 Cable Communications	15,329,218	14,914,741	14,914,741	15,628,528	15,628,528	713,787	4.79%
106 Fairfax-Falls Church Community Services Board	45,308,980	45,750,965	49,410,654	45,030,255	45,185,827	(4,224,827)	(8.55%)
108 Leaf Collection	2,575,777	2,455,848	2,455,848	2,263,651	2,263,651	(192,197)	(7.83%)
109 Refuse Collection and Recycling Operations	20,707,777	20,432,769	20,554,873	20,931,650	20,931,650	376,777	1.83%
110 Refuse Disposal	56,468,978	64,602,699	64,602,699	63,470,683	63,470,683	(1,132,016)	(1.75%)
111 Reston Community Center	8,401,419	8,145,381	8,145,381	8,117,508	8,117,508	(27,873)	(0.34%)
112 Energy Resource Recovery (ERR) Facility	33,851,039	36,042,243	36,042,243	35,816,578	35,816,578	(225,665)	(0.63%)
113 McLean Community Center	6,585,575	6,040,638	6,040,638	5,695,595	5,695,595	(345,043)	(5.71%)
114 I-95 Refuse Disposal	8,185,598	8,052,693	8,052,693	7,690,517	7,690,517	(362,176)	(4.50%)
115 Burgundy Village Community Center	63,632	62,688	62,688	59,953	59,953	(2,735)	(4.36%)
116 Integrated Pest Management Program	2,438,991	2,290,745	2,290,745	1,993,715	1,993,715	(297,030)	(12.97%)
120 E-911 Fund	26,398,378	24,508,944	23,552,412	24,271,102	24,271,102	718,690	3.05%
121 Dulles Rail Phase I Transportation Improvement District	28,792,097	30,536,620	29,479,150	27,896,548	27,896,548	(1,582,602)	(5.37%)
124 County & Regional Transportation Projects	0	111,700,000	74,065,336	50,900,000	50,900,000	(23,165,336)	(31.28%)
125 Stormwater Services [5]	0	0	0	15,081,543	10,250,000	10,250,000	-
141 Elderly Housing Programs	2,091,455	1,984,426	2,150,221	2,069,738	2,069,738	(80,483)	(3.74%)
142 Community Development Block Grant	6,494,760	6,162,472	15,004,551	5,928,982	5,928,982	(9,075,569)	(60.49%)
143 Homeowner and Business Loan Programs	2,963,125	1,830,617	4,482,708	1,870,161	1,870,161	(2,612,547)	(58.28%)
144 Housing Trust Fund	2,381,875	1,850,000	1,200,000	1,250,000	1,250,000	50,000	4.17%
145 HOME Investment Partnerships Grant	2,305,817	2,439,575	8,749,691	2,448,682	2,448,682	(6,301,009)	(72.01%)
191 School Food & Nutrition Services	65,244,857	65,828,782	65,828,782	68,527,565	68,527,565	2,698,783	4.10%
192 School Grants & Self Supporting	42,244,985	41,104,902	57,658,620	46,087,681	46,087,681	(11,570,939)	(20.07%)
193 School Adult & Community Education	9,045,863	10,050,509	10,078,527	11,314,784	11,314,784	1,236,257	12.27%
Total Special Revenue Funds	**$1,013,313,895**	**$1,169,990,159**	**$1,203,956,761**	**$1,064,766,660**	**$1,065,297,893**	**($138,658,868)**	**(11.52%)**

FY 2010 ADOPTED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Actual [1]	FY 2009 Adopted Budget Plan [2]	FY 2009 Revised Budget Plan [3]	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
G20 Debt Service Funds							
200/201 Consolidated Debt Service	$418,771	$405,000	$405,000	$405,000	$405,000	$0	0.00%
Total Debt Service Funds	**$418,771**	**$405,000**	**$405,000**	**$405,000**	**$405,000**	**$0**	**0.00%**
G30 Capital Project Funds							
300 Countywide Roadway Improvement Fund	$1,284	$0	$0	$0	$0	0	-
301 Contributed Roadway Improvement Fund	4,208,325	4,035,677	5,230,994	3,565,996	3,565,996	(1,664,998)	(31.83%)
302 Library Construction	3,130,887	1,046,925	26,088,348	0	0	(26,088,348)	(100.00%)
303 County Construction	2,546,472	4,540,335	2,957,624	2,850,000	1,515,000	(1,442,624)	(48.78%)
304 Transportation Improvements	5,367,432	0	157,152,085	0	0	(157,152,085)	(100.00%)
306 Northern Virginia Regional Park Authority	0	2,596,839	3,600,000	2,700,000	2,700,000	(900,000)	(25.00%)
307 Pedestrian Walkway Improvements	1,269,397	0	3,529,959	0	0	(3,529,959)	(100.00%)
309 Metro Operations & Construction	40,240,000	32,328,000	37,634,664	23,915,688	23,915,688	(13,718,976)	(36.45%)
311 County Bond Construction	50,050	0	101,043,303	0	0	(101,043,303)	(100.00%)
312 Public Safety Construction	4,650,786	0	90,519,134	0	0	(90,519,134)	(100.00%)
314 Neighborhood Improvement Program	7,791	15,000	15,000	5,000	5,000	(10,000)	(66.67%)
315 Commercial Revitalization Program	1,026,598	0	3,863,797	0	0	(3,863,797)	(100.00%)
316 Pro Rata Share Drainage Construction	4,499,900	0	16,511,762	0	0	(16,511,762)	(100.00%)
317 Capital Renewal Construction	14,381,000	6,924,321	9,000,000	0	0	(9,000,000)	(100.00%)
318 Stormwater Management Program	22,701,880	22,800,000	24,832,497	0	0	(24,832,497)	(100.00%)
319 The Penny for Affordable Housing Fund	23,734,171	22,800,000	23,700,000	20,500,000	10,270,000	(13,430,000)	(56.67%)
340 Housing Assistance Program	722,301	0	11,806,534	0	0	(11,806,534)	(100.00%)
370 Park Authority Bond Construction	53,839,480	0	83,118,376	0	0	(83,118,376)	(100.00%)
390 School Construction	153,406,971	156,364,016	379,751,913	156,309,617	156,309,617	(223,442,296)	(58.84%)
Total Capital Project Funds	**$335,784,725**	**$253,451,113**	**$980,355,990**	**$209,846,301**	**$198,281,301**	**($782,074,689)**	**(79.77%)**
TOTAL GOVERNMENTAL FUNDS	**$4,649,692,971**	**$4,744,472,573**	**$5,473,881,101**	**$4,571,324,351**	**$4,577,950,694**	**($895,930,407)**	**(16.37%)**
PROPRIETARY FUNDS							
G40 Enterprise Funds							
400 Sewer Revenue	$168,806,422	$131,775,000	$131,775,000	$133,240,000	$133,240,000	$1,465,000	1.11%
406 Sewer Bond Debt Reserve	0	0	9,706,000	0	0	(9,706,000)	(100.00%)
408 Sewer Bond Construction	1,406,177	1,000,000	141,294,000	1,000,000	1,000,000	(140,294,000)	(99.29%)
Total Enterprise Funds	**$170,212,599**	**$132,775,000**	**$282,775,000**	**$134,240,000**	**$134,240,000**	**($148,535,000)**	**(52.53%)**

FY 2010 ADOPTED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Actual [1]	FY 2009 Adopted Budget Plan [2]	FY 2009 Revised Budget Plan [3]	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
G50 Internal Service Funds							
500 Retiree Health Benefits Fund [6]	$1,160,960	$0	$0	$0	$0	$0	-
501 County Insurance Fund	2,496,449	2,145,652	2,145,652	2,277,053	2,277,053	131,401	6.12%
503 Department of Vehicle Services	77,017,978	86,449,304	82,449,304	86,223,187	73,491,603	(8,957,701)	(10.86%)
504 Document Services Division	4,510,042	4,893,543	4,893,543	4,482,331	4,482,331	(411,212)	(8.40%)
505 Technology Infrastructure Services	26,570,240	26,827,764	26,827,764	27,519,224	27,519,224	691,460	2.58%
506 Health Benefits Trust Fund	105,956,332	114,728,449	108,580,322	112,245,614	112,245,614	3,665,292	3.38%
590 School Insurance Fund	13,087,313	9,566,795	9,516,795	12,066,795	12,066,795	2,550,000	26.79%
591 School Health Benefits Trust	234,729,190	243,721,903	243,721,903	253,812,119	253,812,119	10,090,216	4.14%
592 School Central Procurement	11,975,717	14,000,000	14,000,000	14,000,000	14,000,000	0	0.00%
Total Internal Service Funds	**$477,504,221**	**$502,333,410**	**$492,135,283**	**$512,626,323**	**$499,894,739**	**$7,759,456**	**1.58%**
TOTAL PROPRIETARY FUNDS	**$647,716,820**	**$635,108,410**	**$774,910,283**	**$646,866,323**	**$634,134,739**	**($140,775,544)**	**(18.17%)**
FIDUCIARY FUNDS							
G60 Trust Funds							
600 Uniformed Employees Retirement Trust Fund	$30,479,824	$140,543,038	$142,243,038	$139,258,217	$139,258,217	($2,984,821)	(2.10%)
601 Fairfax County Employees' Retirement Trust Fund	150,356,594	310,921,275	317,321,275	316,414,175	316,414,175	(907,100)	(0.29%)
602 Police Retirement Trust Fund	(17,632,439)	107,485,673	108,485,673	105,223,501	105,223,501	(3,262,172)	(3.01%)
603 OPEB Trust Fund [6]	5,092,816	3,131,729	9,131,729	2,576,900	2,576,900	(6,554,829)	(71.78%)
691 Educational Employees' Retirement	1,638,725	459,508,042	227,532,832	240,755,000	240,755,000	13,222,168	5.81%
692 Public School OPEB Trust Fund [7]	26,115,881	0	34,100,000	0	0	(34,100,000)	(100.00%)
Total Trust Funds	**$196,051,401**	**$1,021,589,757**	**$838,814,547**	**$804,227,793**	**$804,227,793**	**($34,586,754)**	**(4.12%)**
G70 Agency Funds							
700 Route 28 Taxing District	$11,581,938	$13,351,114	$13,351,114	$13,879,636	$12,591,673	($759,441)	(5.69%)
TOTAL FIDUCIARY FUNDS	**$207,633,339**	**$1,034,940,871**	**$852,165,661**	**$818,107,429**	**$816,819,466**	**($35,346,195)**	**(4.15%)**
TOTAL APPROPRIATED FUNDS	**$5,505,043,130**	**$6,414,521,854**	**$7,100,957,045**	**$6,036,298,103**	**$6,028,904,899**	**($1,072,052,146)**	**(15.10%)**
Appropriated From (Added to) Surplus	**$216,730,492**	**($450,024,160)**	**$443,715,876**	**($196,336,981)**	**($265,648,786)**	**($709,364,662)**	**(159.87%)**
TOTAL AVAILABLE	**$5,721,773,622**	**$5,964,497,694**	**$7,544,672,921**	**$5,839,961,122**	**$5,763,256,113**	**($1,781,416,808)**	**(23.61%)**
Less: Internal Service Funds	**($478,514,850)**	**($582,915,685)**	**($608,377,933)**	**($597,515,330)**	**($584,783,746)**	**$23,594,187**	**(3.88%)**
NET AVAILABLE	**$5,243,258,772**	**$5,381,582,009**	**$6,936,294,988**	**$5,242,445,792**	**$5,178,472,367**	**($1,757,822,621)**	**(25.34%)**

FY 2010 ADOPTED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Actual [1]	FY 2009 Adopted Budget Plan [2]	FY 2009 Revised Budget Plan [3]	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised

EXPLANATORY NOTE:
The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In

[1] **Not reflected are the following adjustments to balance which were carried forward from FY 2007 to FY 2008:**
Fund 191, School Food and Nutrition Services, change in inventory of $333,599
Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of ($7,629)
Fund 501, County Insurance, net change in accrued liability of $2,575,804
Fund 590, Public School Insurance, net change in accrued liability of $1,624,425

[2] **Not reflected are the following adjustments to balance which were carried forward from FY 2008 to FY 2009:**
Fund 090, Public School Operating, assumes carryover of available FY 2009 balance of $24,991,434 to balance the FY 2010 budget
Fund 102, Federal/State Grant Fund, assumes carryover of available FY 2009 balance of $2,000,000 to meet FY 2010 Local Cash Match requirements
Fund 144, Housing Trust Fund, assumes carryover of available FY 2009 balance of $1,000,000 to be transferred back to the General Fund as a result of a project close-out.
Fund 191, Public School Food and Nutrition Services, assumes carryover of available FY 2009 balance of $9,024,636 to balance the FY 2010 budget
Fund 312, Public Safety Construction, assumes carryover of available FY 2009 balance of $2,000,000 to balance the FY 2010 budget.
Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of ($7,629)
Fund 500, Retiree Health Benefits, assumes ($147,702) transfer of balances to Fund 603, OPEB Trust Fund at FY 2009 Carryover Review
Fund 590, Public School Insurance, assumes carryover of available FY 2009 balance of $6,418,091 to balance the FY 2010 budget
Fund 591, School Health Benefits Trust, assumes carryover of premium stabilization reserve of $43,093,782 and GASB 45 reserve of $18,000,000

[3] **Not reflected are the following adjustments to balance which were carried forward from FY 2008 to FY 2009:**
Fund 191, School Food and Nutrition Services, non-appropriated General Reserve of ($7,423,084)
Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of ($7,629)

[4] **Not reflected are the following adjustments to balance which were carried forward from FY 2009 to FY 2010:**
Fund 191, Public School Food and Nutrition Services, change in non-appropriated General Reserve of ($589,394)
Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of ($7,629)
Fund 590, Public School Insurance, assumes carryover of Allocated Reserves of $4,799,201
Fund 591, School Health Benefits Trust, assumes carryover of premium stabilization reserve of $52,286,497 and GASB 45 reserve of $10,700,000

[5] As part of the FY 2010 Advertised Budget Plan, all activity related to stormwater management requirements in Agency 29, Stormwater Management, has been moved to Fund 125, Stormwater Services. This new fund will be supported by a levy of $0.010 per $100 of assessed real estate value to ensure support for both staff operating requirements and essential stormwater capital projects.

[6] As part of the FY 2009 Adopted Budget Plan, all activity in Fund 500, Retiree Health Benefits, was transferred to Fund 603, OPEB Trust Fund, in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEB). The balance remaining in Fund 500 at the end of FY 2008 was moved to Fund 603 as part of the *FY 2008 Carryover Review*.

[7] It should be noted that FY 2008 actual revenues were received in Fund 591, School Health Benefits Trust, but are displayed in Fund 692 for accounting purposes. Fairfax County Public Schools are still in the process of moving activities related to other post-employment benefits and budgeting for these activities in Fund 692.

FY 2010 ADOPTED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Estimate	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS								
G00 General Fund Group								
001 General Fund	$1,263,390,391	$1,200,971,842	$1,236,263,323	$1,278,692,402	$1,192,499,108	$1,208,988,157	($69,704,245)	(5.45%)
G10 Special Revenue Funds								
090 Public School Operating [1]	$2,178,812,843	$2,101,368,708	$2,163,045,220	$2,228,802,028	$2,119,183,415	$2,119,183,415	($109,618,613)	(4.92%)
100 County Transit Systems	67,226,518	51,228,178	66,013,722	85,261,041	76,461,691	78,973,561	(6,287,480)	(7.37%)
102 Federal/State Grant Fund	148,497,439	70,370,202	67,035,439	137,309,848	59,793,664	59,793,664	(77,516,184)	(56.45%)
103 Aging Grants & Programs	9,645,645	6,902,841	7,546,229	10,410,173	7,434,986	7,636,068	(2,774,105)	(26.65%)
104 Information Technology	45,282,965	17,538,453	19,104,720	57,942,887	9,480,676	9,480,676	(48,462,211)	(83.64%)
105 Cable Communications	19,193,016	7,262,996	9,383,747	17,089,664	9,614,852	9,614,852	(7,474,812)	(43.74%)
106 Fairfax-Falls Church Community Services Board	150,758,652	146,628,362	149,810,072	153,158,509	140,533,510	142,705,098	(10,453,411)	(6.83%)
108 Leaf Collection	2,887,228	1,985,522	2,315,676	2,842,376	2,434,340	2,434,340	(408,036)	(14.36%)
109 Refuse Collection and Recycling Operations	21,829,902	20,004,782	21,387,830	22,665,690	21,121,251	21,121,251	(1,544,439)	(6.81%)
110 Refuse Disposal	71,437,584	57,690,357	68,008,036	73,787,216	60,886,236	60,286,236	(13,500,980)	(18.30%)
111 Reston Community Center	10,057,421	6,935,924	8,901,593	11,108,351	7,154,296	7,154,296	(3,954,055)	(35.60%)
112 Energy Resource Recovery (ERR) Facility	40,573,616	32,407,337	37,813,560	39,460,913	36,319,643	36,319,643	(3,141,270)	(7.96%)
113 McLean Community Center	5,056,042	4,383,001	4,683,670	5,258,916	4,992,263	4,992,263	(266,653)	(5.07%)
114 I-95 Refuse Disposal	31,719,283	15,627,640	8,461,953	23,422,265	8,761,424	8,761,424	(14,660,841)	(62.59%)
115 Burgundy Village Community Center	44,776	26,894	45,295	45,295	45,333	45,333	38	0.08%
116 Integrated Pest Management Program	2,796,148	2,327,384	2,786,342	2,976,195	2,876,591	2,876,591	(99,604)	(3.35%)
118 Consolidated Community Funding Pool	8,961,987	8,829,074	8,970,687	9,103,600	8,970,687	8,970,687	(132,913)	(1.46%)
119 Contributory Fund	13,608,138	13,482,988	13,553,053	13,823,053	12,935,440	12,935,440	(887,613)	(6.42%)
120 E-911 Fund	43,208,900	31,211,845	39,181,156	50,413,110	35,829,201	35,829,201	(14,583,909)	(28.93%)
121 Dulles Rail Phase I Transportation Improvement District	6,350,000	0	7,000,000	26,000,000	13,350,000	13,350,000	(12,650,000)	(48.65%)
124 County & Regional Transportation Projects	0	0	111,700,000	74,065,336	35,392,788	35,392,788	(38,672,548)	(52.21%)
125 Stormwater Services [2]	0	0	0	0	15,081,543	10,250,000	10,250,000	-
141 Elderly Housing Programs	3,839,530	3,457,279	3,488,334	3,933,994	4,099,238	4,099,238	165,244	4.20%
142 Community Development Block Grant	11,899,554	6,091,719	6,162,472	15,480,118	5,928,982	5,928,982	(9,551,136)	(61.70%)
143 Homeowner and Business Loan Programs	7,921,064	3,493,404	1,830,617	8,287,475	1,870,161	1,870,161	(6,417,314)	(77.43%)
144 Housing Trust Fund	9,102,080	2,294,282	1,850,000	7,449,673	1,250,000	1,250,000	(6,199,673)	(83.22%)
145 HOME Investment Partnerships Grant	8,477,829	2,263,827	2,439,575	8,704,674	2,448,682	2,448,682	(6,255,992)	(71.87%)
191 School Food & Nutrition Services	73,302,657	65,803,765	74,853,418	66,856,048	67,938,171	67,938,171	1,082,123	1.62%
192 School Grants & Self Supporting [3]	90,497,349	70,055,561	57,635,065	88,991,139	70,177,117	70,177,117	(18,814,022)	(21.14%)
193 School Adult & Community Education	13,025,157	10,892,789	11,746,176	12,912,634	11,373,177	11,373,177	(1,539,457)	(11.92%)
Total Special Revenue Funds	**$3,096,013,323**	**$2,760,565,114**	**$2,976,753,657**	**$3,257,562,221**	**$2,853,739,358**	**$2,853,192,355**	**($404,369,866)**	**(12.41%)**
G20 Debt Service Funds								
200/201 Consolidated Debt Service	$273,837,404	$269,424,364	$277,765,785	$281,503,678	$279,686,710	$279,686,710	($1,816,968)	(0.65%)
Total Debt Service Funds	**$273,837,404**	**$269,424,364**	**$277,765,785**	**$281,503,678**	**$279,686,710**	**$279,686,710**	**($1,816,968)**	**(0.65%)**

FY 2010 ADOPTED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Estimate	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
G30 Capital Project Funds								
300 Countywide Roadway Improvement Fund	$529,004	$10,479	$0	$0	$0	$0	$0	-
301 Contributed Roadway Improvement Fund	40,795,848	2,918,146	3,925,677	41,602,881	3,455,996	3,455,996	(38,146,885)	(91.69%)
302 Library Construction	44,937,969	7,438,877	1,046,925	36,634,476	0	0	(36,634,476)	(100.00%)
303 County Construction	87,698,299	26,259,774	14,894,746	69,840,436	13,919,784	13,624,784	(56,215,652)	(80.49%)
304 Transportation Improvements	145,356,515	13,105,500	0	153,670,305	0	0	(153,670,305)	(100.00%)
306 Northern Virginia Regional Park Authority	2,500,000	2,500,000	2,596,839	3,600,000	2,700,000	2,700,000	(900,000)	(25.00%)
307 Pedestrian Walkway Improvements	6,410,047	1,278,569	0	5,560,582	0	0	(5,560,582)	(100.00%)
309 Metro Operations & Construction	39,837,707	39,674,452	39,533,446	68,668,110	34,507,058	34,407,058	(34,261,052)	(49.89%)
311 County Bond Construction	122,672,323	27,906,698	0	95,165,675	0	0	(95,165,675)	(100.00%)
312 Public Safety Construction	219,671,541	58,976,249	800,000	157,112,020	800,000	800,000	(156,312,020)	(99.49%)
314 Neighborhood Improvement Program	360,919	13,895	0	347,024	0	0	(347,024)	(100.00%)
315 Commercial Revitalization Program	4,560,560	1,052,186	0	4,421,752	0	0	(4,421,752)	(100.00%)
316 Pro Rata Share Drainage Construction	20,488,383	4,499,900	0	16,518,033	0	0	(16,518,033)	(100.00%)
317 Capital Renewal Construction	33,477,054	7,051,103	6,924,321	30,850,272	6,795,000	6,795,000	(24,055,272)	(77.97%)
318 Stormwater Management Program	45,411,266	17,995,219	22,800,000	50,217,927	0	0	(50,217,927)	(100.00%)
319 The Penny for Affordable Housing Fund	26,190,052	24,696,722	22,800,000	25,213,397	20,500,000	10,270,000	(14,943,397)	(59.27%)
340 Housing Assistance Program	12,824,560	3,490,854	515,000	10,127,706	695,000	695,000	(9,432,706)	(93.14%)
341 Housing General Obligation Bond Construction	0	0	0	0	0	0	0	-
370 Park Authority Bond Construction	51,332,247	21,570,303	0	100,059,800	0	0	(100,059,800)	(100.00%)
390 School Construction	489,693,967	149,307,406	167,997,005	403,956,923	165,186,849	165,186,849	(238,770,074)	(59.11%)
Total Capital Project Funds	**$1,394,748,261**	**$409,746,332**	**$283,833,959**	**$1,273,567,319**	**$248,559,687**	**$237,934,687**	**($1,035,632,632)**	**(81.32%)**
TOTAL GOVERNMENTAL FUNDS	**$6,027,989,379**	**$4,640,707,652**	**$4,774,616,724**	**$6,091,325,620**	**$4,574,484,863**	**$4,579,801,909**	**($1,511,523,711)**	**(24.81%)**
PROPRIETARY FUNDS								
G40 Enterprise Funds								
401 Sewer Operation and Maintenance	$85,717,463	$79,574,336	$88,344,501	$89,451,573	$97,747,265	$97,747,265	$8,295,692	9.27%
402 Sewer Construction Improvements	40,589,058	19,154,625	23,500,000	44,934,433	18,000,000	18,000,000	(26,934,433)	(59.94%)
403 Sewer Bond Parity Debt Service	6,642,531	6,606,350	10,649,456	10,649,456	6,663,681	6,663,681	(3,985,775)	(37.43%)
407 Sewer Bond Subordinate Debt Service	21,923,527	21,685,263	23,051,559	23,051,559	24,333,391	24,333,391	1,281,832	5.56%
408 Sewer Bond Construction	67,935,338	14,105,904	74,000,000	127,829,433	0	0	(127,829,433)	(100.00%)
Total Enterprise Funds	**$222,807,917**	**$141,126,478**	**$219,545,516**	**$295,916,454**	**$146,744,337**	**$146,744,337**	**($149,172,117)**	**(50.41%)**

FY 2010 ADOPTED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Estimate	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
G50 Internal Service Funds								
500 Retiree Health Benefits Fund [4]	$5,560,878	$5,490,107	$0	$0	$0	$0	$0	-
501 County Insurance Fund	19,367,283	21,603,357	16,306,585	18,962,345	16,379,718	16,379,718	(2,582,627)	(13.62%)
503 Department of Vehicle Services	89,399,296	71,432,631	88,319,495	98,231,550	87,870,628	75,139,044	(23,092,506)	(23.51%)
504 Document Services Division	9,189,713	7,078,234	7,790,459	9,474,763	7,090,056	7,090,056	(2,384,707)	(25.17%)
505 Technology Infrastructure Services	31,988,396	28,476,498	29,245,554	31,675,877	27,199,395	27,199,395	(4,476,482)	(14.13%)
506 Health Benefits Trust Fund	133,050,568	93,140,226	98,453,021	121,313,556	111,310,921	111,310,921	(10,002,635)	(8.25%)
590 School Insurance Fund	20,191,777	11,587,634	15,984,886	18,851,456	16,865,996	16,865,996	(1,985,460)	(10.53%)
591 School Health Benefits Trust	293,134,802	227,111,163	312,815,685	295,868,386	316,798,616	316,798,616	20,930,230	7.07%
592 School Central Procurement	14,000,000	12,595,000	14,000,000	14,000,000	14,000,000	14,000,000	0	0.00%
Total Internal Service Funds	**$615,882,713**	**$478,514,850**	**$582,915,685**	**$608,377,933**	**$597,515,330**	**$584,783,746**	**($23,594,187)**	**(3.88%)**
TOTAL PROPRIETARY FUNDS	**$838,690,630**	**$619,641,328**	**$802,461,201**	**$904,294,387**	**$744,259,667**	**$731,528,083**	**($172,766,304)**	**(19.11%)**
FIDUCIARY FUNDS								
G60 Trust Funds								
600 Uniformed Employees Retirement Trust Fund	$61,677,991	$57,201,047	$63,895,782	$65,497,656	$67,321,188	$67,321,188	$1,823,532	2.78%
601 Fairfax County Employees' Retirement Trust Fund	186,977,078	169,780,839	182,721,132	200,529,874	201,035,956	201,035,956	506,082	0.25%
602 Police Retirement Trust Fund	50,335,907	46,133,728	51,268,032	53,869,906	51,846,109	51,846,109	(2,023,797)	(3.76%)
603 OPEB Trust Fund [4]	0	5,080,728	6,290,457	12,690,457	6,677,881	6,677,881	(6,012,576)	(47.38%)
691 Educational Employees' Retirement	166,108,890	158,817,726	177,049,927	170,527,894	180,448,550	180,448,550	9,920,656	5.82%
692 Public School OPEB Trust Fund [5]	0	18,120,364	0	25,910,000	0	0	(25,910,000)	(100.00%)
Total Trust Funds	**$465,099,866**	**$455,134,432**	**$481,225,330**	**$529,025,787**	**$507,329,684**	**$507,329,684**	**($21,696,103)**	**(4.10%)**
G70 Agency Funds								
700 Route 28 Taxing District	$12,545,750	$11,582,274	$13,351,114	$13,353,431	$13,879,636	$12,591,673	($761,758)	(5.70%)
TOTAL FIDUCIARY FUNDS	**$477,645,616**	**$466,716,706**	**$494,576,444**	**$542,379,218**	**$521,209,320**	**$519,921,357**	**($22,457,861)**	**(4.14%)**
TOTAL APPROPRIATED FUNDS	**$7,344,325,625**	**$5,727,065,686**	**$6,071,654,369**	**$7,537,999,225**	**$5,839,953,850**	**$5,831,251,349**	**($1,706,747,876)**	**(22.64%)**
Less: Internal Service Funds [6]	**($615,882,713)**	**($478,514,850)**	**($582,915,685)**	**($608,377,933)**	**($597,515,330)**	**($584,783,746)**	**$23,594,187**	**(3.88%)**
NET EXPENDITURES	**$6,728,442,912**	**$5,248,550,836**	**$5,488,738,684**	**$6,929,621,292**	**$5,242,438,520**	**$5,246,467,603**	**($1,683,153,689)**	**(24.29%)**

[1] FY 2010 expenditures for Fund 090, Public School Operating, are reduced by $56,771,803 to offset the discrepancy between the proposed Transfer Out from the General Fund and the Superintendent's Proposed Transfer In to Fund 090.

[2] As part of the FY 2010 Advertised Budget Plan, all activity related to stormwater management requirements in Agency 29, Stormwater Management, has been moved to Fund 125, Stormwater Services. This new fund will be supported by a levy of $0.010 per $100 of assessed real estate value to ensure support for both staff operating requirements and essential stormwater capital projects.

[3] FY 2010 expenditures for Fund 192, School Grants & Self Supporting, are reduced by $541,211 to offset the discrepancy between the proposed Transfer Out from Fund 105, Cable Communications, and the Superintendent's Proposed Transfer In to Fund 192.

[4] As part of the FY 2009 Adopted Budget Plan, all activity in Fund 500, Retiree Health Benefits, was transferred to Fund 603, OPEB Trust Fund, in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEB). The balance remaining in Fund 500 at the end of FY 2008 was moved to Fund 603 as part of the *FY 2008 Carryover Review*.

[5] It should be noted that FY 2008 actual expenditures were paid from Fund 591, School Health Benefits Trust, but are displayed in Fund 692 for accounting purposes. Fairfax County Public Schools are still in the process of moving activities related to other post-employment benefits and budgeting for these activities in Fund 692.

[6] Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

FY 2010 ADOPTED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	Balance 6/30/10	Appropriated From/ (Added to) Surplus
GOVERNMENTAL FUNDS					
G00 General Fund Group					
001 General Fund	$184,198,079	$161,392,634	$71,447,273	$66,608,548	$4,838,725
002 Revenue Stabilization Fund	96,683,018	101,248,222	84,235,191	84,235,191	0
Total General Fund Group	**$280,881,097**	**$262,640,856**	**$155,682,464**	**$150,843,739**	**$4,838,725**
G10 Special Revenue Funds					
090 Public School Operating	$128,875,393	$108,784,571	$28,000,000	$8,000,000	$20,000,000
100 County Transit Systems	18,829,843	18,370,320	857,251	400,000	457,251
102 Federal/State Grant Fund	23,971,695	25,390,254	376,222	376,222	0
103 Aging Grants & Programs	1,699,812	2,164,386	0	111,258	(111,258)
104 Information Technology	31,533,939	29,196,620	0	0	0
105 Cable Communications	22,291,090	24,921,554	9,174,775	7,976,092	1,198,683
106 Fairfax-Falls Church Community Services Board	4,530,099	2,428,562	111,538	111,538	0
108 Leaf Collection	2,806,647	3,396,902	3,010,374	2,839,685	170,689
109 Refuse Collection and Recycling Operations	6,513,265	7,216,260	5,105,443	4,915,842	189,601
110 Refuse Disposal	11,728,629	13,007,250	3,822,733	7,007,180	(3,184,447)
111 Reston Community Center	7,244,262	8,709,757	5,746,787	6,709,999	(963,212)
112 Energy Resource Recovery (ERR) Facility	26,087,297	29,022,161	27,163,040	26,659,975	503,065
113 McLean Community Center	7,592,078	9,794,652	10,576,374	11,279,706	(703,332)
114 I-95 Refuse Disposal	64,765,551	57,323,509	41,953,937	40,883,030	1,070,907
115 Burgundy Village Community Center	169,801	206,539	223,932	238,552	(14,620)
116 Integrated Pest Management Program	3,072,756	3,184,363	2,498,913	1,616,037	882,876
118 Consolidated Community Funding Pool	241,218	132,913	0	0	0
119 Contributory Fund	191,094	201,502	201,502	201,502	0
120 E-911 Fund	13,130,263	17,300,329	1,045,290	110,253	935,037
121 Dulles Rail Phase I Transportation Improvement District	50,665,143	79,457,240	82,936,390	97,482,938	(14,546,548)
124 County & Regional Transportation Projects	0	0	0	0	0
125 Stormwater Services [1]	0	0	0	0	0
141 Elderly Housing Programs	544,909	704,499	412,449	416,174	(3,725)
142 Community Development Block Grant	72,526	475,567	0	0	0
143 Homeowner and Business Loan Programs	4,335,046	3,804,767	0	0	0
144 Housing Trust Fund	7,391,140	7,478,733	229,060	229,060	0
145 HOME Investment Partnerships Grant	(87,007)	(45,017)	0	0	0
191 School Food & Nutrition Services	8,675,659	8,450,350	0	0	0
192 School Grants & Self Supporting	6,938,208	6,558,790	0	0	0
193 School Adult & Community Education	1,289,700	1,138,441	0	0	0
Total Special Revenue Funds	**$455,100,056**	**$468,775,774**	**$223,446,010**	**$217,565,043**	**$5,880,967**

FY 2010 ADOPTED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	Balance 6/30/10	Appropriated From/ (Added to) Surplus
G20 Debt Service Funds					
200/201 Consolidated Debt Service	$11,969,413	$8,737,893	$0	$0	$0
Total Debt Service Funds	**$11,969,413**	**$8,737,893**	**$0**	**$0**	**$0**
G30 Capital Project Funds					
300 Countywide Roadway Improvement Fund	$529,004	$519,809	$0	$0	$0
301 Contributed Roadway Improvement Fund	35,301,708	36,481,887	0	0	0
302 Library Construction	16,766,912	12,458,922	0	0	0
303 County Construction	70,448,297	59,873,135	0	0	0
304 Transportation Improvements	3,736,479	(4,001,589)	0	0	0
306 Northern Virginia Regional Park Authority	2,500,000	0	0	0	0
307 Pedestrian Walkway Improvements	2,252,421	2,043,249	0	0	0
309 Metro Operations & Construction	11,137,649	30,290,500	4,962,500	0	4,962,500
310 Storm Drainage Bond Construction	0	0	0	0	0
311 County Bond Construction	18,659,020	(6,077,628)	0	0	0
312 Public Safety Construction	115,011,435	70,486,944	3,000,000	0	3,000,000
314 Neighborhood Improvement Program	441,300	435,196	103,172	108,172	(5,000)
315 Commercial Revitalization Program	583,543	557,955	0	0	0
316 Pro Rata Share Drainage Construction	6,271	6,271	0	0	0
317 Capital Renewal Construction	12,851,733	21,750,951	4,325,000	0	4,325,000
318 Stormwater Management Program	20,678,769	25,385,430	0	0	0
319 The Penny for Affordable Housing Fund	2,475,948	1,513,397	0	0	0
340 Housing Assistance Program	1,403,552	(2,370,166)	3,662	3,662	0
341 Housing General Obligation Bond Construction	0	0	0	0	0
370 Park Authority Bond Construction	(15,327,753)	16,941,424	0	0	0
390 School Construction	(3,656,649)	13,219,784	0	0	0
Total Capital Project Funds	**$295,799,639**	**$279,515,471**	**$12,394,334**	**$111,834**	**$12,282,500**
TOTAL GOVERNMENTAL FUNDS	**$1,043,750,205**	**$1,019,669,994**	**$391,522,808**	**$368,520,616**	**$23,002,192**
PROPRIETARY FUNDS					
G40 Enterprise Funds					
400 Sewer Revenue	$59,022,173	$110,796,414	$96,869,855	$88,159,855	$8,710,000
401 Sewer Operation and Maintenance	6,405,321	6,739,479	5,787,906	1,040,641	4,747,265
402 Sewer Construction Improvements	27,039,058	21,434,433	0	0	0
403 Sewer Bond Parity Debt Service	6,019,500	1,055,681	1,048,596	1,027,286	21,310
406 Sewer Bond Debt Reserve	6,900,348	6,900,348	16,606,348	16,606,348	0
407 Sewer Bond Subordinate Debt Service	1,157,425	1,395,689	1,395,689	1,362,298	33,391
408 Sewer Bond Construction	15,326,144	2,626,417	16,090,984	17,090,984	(1,000,000)
Total Enterprise Funds	**$121,869,969**	**$150,948,461**	**$137,799,378**	**$125,287,412**	**$12,511,966**

FY 2010 ADOPTED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	Balance 6/30/10	Appropriated From/ (Added to) Surplus
G50 Internal Service Funds					
500 Retiree Health Benefits Fund [2]	$129,592	$411,433	$0	$0	$0
501 County Insurance Fund	39,525,526	39,634,325	42,390,129	42,153,715	236,414
503 Department of Vehicle Services	35,270,994	40,856,341	22,624,095	18,976,654	3,647,441
504 Document Services Division	2,145,045	2,476,853	795,633	586,141	209,492
505 Technology Infrastructure Services	6,348,600	6,256,445	3,122,435	645,924	2,476,511
506 Health Benefits Trust Fund	77,310,769	50,126,875	15,493,641	16,428,334	(934,693)
590 School Insurance Fund	25,171,637	28,295,741	18,961,080	18,961,080	0
591 School Health Benefits Trust	55,228,456	62,846,483	0	0	0
592 School Central Procurement	1,043,156	423,873	423,873	423,873	0
Total Internal Service Funds	**$242,173,775**	**$231,328,369**	**$103,810,886**	**$98,175,721**	**$5,635,165**
TOTAL PROPRIETARY FUNDS	**$364,043,744**	**$382,276,830**	**$241,610,264**	**$223,463,133**	**$18,147,131**
FIDUCIARY FUNDS					
G60 Trust Funds					
600 Uniformed Employees Retirement Trust Fund	$1,108,011,177	$1,081,289,954	$1,158,035,336	$1,229,972,365	($71,937,029)
601 Fairfax County Employees' Retirement Trust Fund	2,783,300,900	2,763,876,655	2,880,668,056	2,996,046,275	(115,378,219)
602 Police Retirement Trust Fund	931,927,210	868,161,043	922,776,810	976,154,202	(53,377,392)
603 OPEB Trust Fund	0	48,212,088	59,964,793	65,763,812	(5,799,019)
691 Educational Employees' Retirement	2,015,657,689	1,858,478,688	1,915,483,626	1,975,790,076	(60,306,450)
692 Public School OPEB Trust Fund	0	7,995,517	16,185,517	16,185,517	0
Total Trust Funds	**$6,838,896,976**	**$6,628,013,945**	**$6,953,114,138**	**$7,259,912,247**	**($306,798,109)**
G70 Agency Funds					
700 Route 28 Taxing District	$2,653	$2,317	$0	$0	$0
TOTAL FIDUCIARY FUNDS	**$6,838,899,629**	**$6,628,016,262**	**$6,953,114,138**	**$7,259,912,247**	**($306,798,109)**
TOTAL APPROPRIATED FUNDS	**$8,246,693,578**	**$8,029,963,086**	**$7,586,247,210**	**$7,851,895,996**	**($265,648,786)**

[1] As part of the FY 2010 Advertised Budget Plan, all activity related to stormwater management requirements in Agency 29, Stormwater Management, has been moved to Fund 125, Stormwater Services. This new fund will be supported by a levy of $0.010 per $100 of assessed real estate value to ensure support for both staff operating requirements and essential stormwater capital projects.

[2] As part of the FY 2009 Advertised Budget Plan, all activity in Fund 500, Retiree Health Benefits, has been transferred to Fund 603, OPEB Trust Fund, in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEB).

Fund 002
Revenue Stabilization

Focus

The Board of Supervisors, during deliberations on the *FY 1999 Carryover Review*, approved the establishment of Fund 002, Revenue Stabilization Fund (RSF). The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the Reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of a significant economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the Fund:

- Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate;
- Withdrawals from the Fund shall not exceed one-half of the fund balance in any fiscal year; and
- Withdrawals from the Reserve shall be used in combination with spending cuts or other measures.

The Revenue Stabilization Fund has a target balance of 3.0 percent of General Fund disbursements. The Fund shall be separate and distinct from the County's 2.0 percent Managed Reserve, which was initially established in FY 1983. However, the aggregate balance of both reserves shall not exceed 5.0 percent of General Fund disbursements.

The target balance of 3.0 percent of General Fund disbursements was to be accomplished by transferring funds from the General Fund over a multi-year period. The Board of Supervisors determined that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund and the Fund would retain the interest earnings on the balance, and the retention of interest would continue until the Reserve was fully funded. It should be noted that as a result of Board of Supervisors' approved General Fund transfers along with projected interest earnings the fund achieved fully funded status in FY 2006 by reaching its target level of 3.0 percent of General Fund disbursements. Based on the projected earnings on the balance in the fund and depending on the average yield for the portfolio, it is anticipated that the fund will remain fully funded by retaining its interest earnings. However, if adjustments to disbursements result in a target level which exceeds the amount of interest projected to be earned by the fund, a General Fund Transfer to this fund would be required to maintain the 3.0 percent of disbursements fully funded target level. Conversely, if the amount of interest projected to be earned by the fund exceeds the amount required to maintain fully funded status, Fund 001, General Fund, will retain the additional interest earnings.

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Budget Guidance**

Revenue Stabilization Fund Replenishment

As part of the *FY 2009 Third Quarter Review* the Board of Supervisors authorized a partial withdrawal from the Revenue Stabilization Fund (RSF) to address FY 2009 revenue shortfalls. The Board approved the establishment of the RSF in 1999 to provide a mechanism, in the event of changing economic conditions, for maintaining a balanced budget within a current budget year without resorting to sudden or drastic reductions to County and School programs. The Board directs staff to develop a plan to restore the fund to the targeted 3 percent of total general fund disbursement, including the use of balances available as part of the *FY 2009 Carryover Review*.

Fund 002
Revenue Stabilization

Changes to <u>FY 2009 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the <u>FY 2009 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$0**

  There were no revisions to this fund as part of the *FY 2008 Carryover Review*.

- **Third Quarter Adjustments** **($18,742,740)**

  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved the withdrawal of $18.74 million from the fund as a result of a reduction in General Fund revenue estimates at Third Quarter which reflected a reduction of $53.0 million or 1.6 percent from the FY 2009 approved budget level. This withdrawal was accompanied by General Fund spending reductions in accordance with the criteria for use of the reserve. FY 2009 marks the first year the policy conditions for withdrawal have been met since the creation of the fund in 1999.

Fund 002
Revenue Stabilization

FUND STATEMENT

Fund Type G00, General Fund **Fund 002, Revenue Stabilization**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$96,683,018**	**$101,476,940**	**$101,248,222**	**$102,977,931**	**$84,235,191**
Revenue:					
Interest Earnings [1]	$4,565,204	$0	$1,729,709	$0	$0
Total Revenue	$4,565,204	$0	$1,729,709	$0	$0
Transfer In:					
General Fund (001)	$0	$0	$0	$0	$0
Total Transfer In	$0	$0	$0	$0	$0
Total Available	**$101,248,222**	**$101,476,940**	**$102,977,931**	**$102,977,931**	**$84,235,191**
Transfer Out:	$0	$0	$18,742,740	$0	$0
Total Disbursements	**$0**	**$0**	**$18,742,740**	**$0**	**$0**
Ending Balance [2]	**$101,248,222**	**$101,476,940**	**$84,235,191**	**$102,977,931**	**$84,235,191**

[1] Based on the anticipated balance in the fund and County Disbursements at the FY 2010 Advertised Budget Plan, it was anticipated that this fund would not need to retain interest earnings in FY 2010 to meet the 3.0 percent targeted level. However, as part of the *FY 2009 Third Quarter Review* $18.74 million was transferred from this fund to balance the General Fund in FY 2009. The Board directs staff to develop a plan to restore the fund to the targeted 3 percent of total general fund disbursement, including the use of balances available as part of the *FY 2009 Carryover Review* and possibly retention of interest earnings.

[2] Fluctuations in the ending balance reflect the Board of Supervisors policy that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund until it was fully funded and the policy that the fund will retain the interest earnings on this balance and/or will receive additional transfers from the General Fund to remain fully funded.

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Special Revenue Funds

Overview

Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include state and federal aid, income derived through activities performed by the Solid Waste Management Program, special levies, program activity revenue and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below.

STATE AND FEDERAL AID

These funds administer programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; aid aging citizens within Fairfax County; and conserve and upgrade low and moderate-income neighborhoods.

- **Fund 102 - Federal/State Grant Fund**
- **Fund 103 - Aging Grants and Programs**
- **Fund 106 - Fairfax-Falls Church Community Services Board**
- **Fund 142 - Community Development Block Grant**
- **Fund 145 - HOME Investment Partnership Grant**

CONSOLIDATED COMMUNITY FUNDING POOL

These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. Starting in FY 2001, the Consolidated Community Funding Pool initiated grant awards on a two-year funding cycle to provide increased stability for the community-based organizations. Prior to FY 2001, the County awarded grants from the pool on a one-year cycle.

- **Fund 118 – Consolidated Community Funding Pool**

INFORMATION TECHNOLOGY (IT)

This fund supports the critical role of information technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.

- **Fund 104 - Information Technology**

FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD (CSB)

Funding to support CSB programs in the areas of mental health, intellectual disability, and alcohol and drug services is derived from a variety of sources including the cities of Fairfax and Falls Church, the state and federal governments, client/program fees and transfers from the General Fund.

- **Fund 106 - Fairfax-Falls Church Community Services Board**

Special Revenue Funds

SOLID WASTE MANAGEMENT

These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components.

- **Fund 108 - Leaf Collection**
- **Fund 109 - Refuse Collection and Recycling Operations**
- **Fund 110 - Refuse Disposal**
- **Fund 112 - Energy/Resource Recovery Facility (E/RRF)**
- **Fund 114 - I-95 Refuse Disposal**

COMMUNITY CENTERS

These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.

- **Fund 111 - Reston Community Center**
- **Fund 113 - McLean Community Center**
- **Fund 115 - Burgundy Village Community Center**

SERVICE DISTRICTS

These funds are service districts that provide a specific service to County residents. The Integrated Pest Management Program gains revenue through a special countywide tax levy on residential, commercial, and industrial properties to allow for the treatment of the gypsy moth, cankerworm and emerald ash borer population as well as the prevention of the West Nile Virus. It should be noted that upon Board of Supervisors' approval of the service district amendments in June 2003, this fund was renamed from Forest Integrated Pest Management Program to Integrated Pest Management Program. The Stormwater Services Program is a new district established in FY 2010. Funding will be provided by imposing a levy of $ 0.010 per $100 of assessed real estate value, an amount that will support both staff operating requirements and stormwater capital projects. Capital Projects include: repairs to stormwater infrastructure, measures to improve water quality, stream stabilization, rehabilitation and safety upgrades of dams, repair and replacement of underground pipe systems and surface channels, structural flood proofing and Best Management Practices (BMP) site retrofits. This funding also supports development of watershed master plans, increased public outreach efforts and stormwater monitoring activities.

- **Fund 116 - Integrated Pest Management Program**
- **Fund 125 - Stormwater Services**

CONTRIBUTORY AGENCIES

This fund was established to reflect the General Fund support of contributory agencies. Funding for the County's contribution to various organizations and/or projects is reflected in this fund. Support of this program was previously included in the General Fund in Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are typically not in direct support of County operations, a separate fund was established.

- **Fund 119 - Contributory Fund**

E-911 FUNDS

This fund was created to satisfy a state legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures associated with the Public Safety Communications Center (PSCC) are budgeted in this fund.

- **Fund 120 - E-911**

DULLES RAIL PHASE I TRANSPORTATION IMPROVEMENT DISTRICT

The District was formed by the Board of Supervisors on February 23, 2004 based on petition of the owners of commercial and industrial property in order to fund the extension of the Metro line in the vicinity of the West Falls Church station to a point in the vicinity of Wiehle Avenue, including construction of five new stations. The owners of industrial and commercial property within the District are subject to a maximum additional tax assessment of 22 cents per $100 of assessed value before approval of a Full Funding Grant Agreement (FFGA) by the federal government. No expenditures from the District can be made prior to approval of the FFGA. The FFGA between the Federal Transit Administration (FTA) and the Metropolitan Washington Airports Authority (MWAA) was executed on March 10, 2009.

- **Fund 121 – Dulles Rail Phase I Transportation District Improvements**

COUNTY AND REGIONAL TRANSPORTATION

These funds provide for planning, coordinating and implementing a multi-modal transportation system for Fairfax County that moves people and goods, consistent with the values of the community.

- **Fund 124 - County and Regional Transportation Projects**

PROGRAM ACTIVITY REVENUE

These funds support the County's bus and commuter rail service, and the County's cable operations. The primary sources of revenue for program activity funds are derived from receipts generated through program operations.

- **Fund 100 - County Transit Systems**
- **Fund 105 - Cable Communications**

OPERATION OF THE PUBLIC SCHOOL SYSTEM

These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include federal and state aid, transfers from the General Fund and receipts derived through food sales.

- **Fund 090 - Public School Operating**
- **Fund 191 - Public School Food and Nutrition Services**
- **Fund 192 - Public School Grants and Self-Supporting Programs**
- **Fund 193 - Public School Adult and Community Education**

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

Narratives for Fund 141, Elderly Housing Programs; Fund 142, Community Development Block Grant; Fund 143, Homeowner and Business Loan Programs; Fund 144, Housing Trust Fund; and Fund 145, HOME Investment Partnership Grant can be found in the Housing and Community Development Programs section of this Volume.

Fund 090
Public School Operating

Focus

Expenditures required for operating, maintaining and supporting the instructional program of Fairfax County Public Schools (FCPS) are recorded in Fund 090, Public School Operating. These expenditures include the costs for salaries and related employee benefits, materials, equipment and services to continue current programs, as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, state and federal aid, tuition payments from the City of Fairfax, as well as other fees and transfers.

It should be noted that the following fund statement reflects the FY 2010 Fairfax County Public School Superintendent's Proposed Budget, which was released on January 8, 2009 and included a request for a 3.5 percent increase to the General Fund transfer. Adjustments to the Superintendent's Proposed Budget, adopted by the Fairfax County School Board on February 5, 2009 were discussed in the FY 2010 Advertised Budget Plan. All financial schedules included in the FY 2010 Adopted Budget Plan reflect a funding level equal to the FY 2009 General Fund transfer as approved by the Board of Supervisors on April 27, 2009. The proposed County General Fund Transfer for School operations in FY 2010 totals $1,626,600,722.

Fund 090
Public School Operating

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 090, Public School Operating Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan[1]	FY 2009 Revised Budget Plan[2]	FY 2010 Superintendent's Proposed[3]	FY 2010 Adopted Budget Plan[4]
Beginning Balance	**$128,875,393**	**$50,000,000**	**$108,784,571**	**$20,000,000**	**$28,000,000**
Revenue:					
Sales Tax	$152,583,132	$166,714,561	$152,370,318	$155,185,870	$155,185,870
State Aid	288,354,678	304,882,111	297,106,275	261,251,678	261,251,678
Federal Aid	42,167,914	39,681,053	50,001,700	39,930,484	39,930,484
City of Fairfax Tuition	36,129,470	37,704,623	37,699,132	38,305,949	38,305,949
Tuition, Fees, and Other	18,215,575	16,169,083	11,842,046	12,322,550	12,322,550
Total Revenue	$537,450,769	$565,151,431	$549,019,471	$506,996,531	$506,996,531
Transfers In:					
County General Fund (001)	$1,586,600,722	$1,626,600,722	$1,626,600,722	$1,683,372,525	$1,626,600,722
Health and Flexible Benefits Fund (591)	0	0	10,700,000	0	0
Total Transfers In	$1,586,600,722	$1,626,600,722	$1,637,300,722	$1,683,372,525	$1,626,600,722
Total Available	**$2,252,926,884**	**$2,241,752,153**	**$2,295,104,764**	**$2,210,369,056**	**$2,161,597,253**
Total Expenditures	$2,101,368,708	$2,163,045,220	$2,228,802,028	$2,175,955,218	$2,119,183,415
Transfers Out:					
School Construction Fund (390)	$12,776,868	$11,632,989	$10,985,226	$8,877,232	$8,877,232
School Grants & Self-Supporting Fund (192)	24,525,697	13,602,404	21,845,970	21,702,890	21,702,890
School Adult & Community Education Fund (193)	1,695,667	1,695,667	1,695,667	58,393	58,393
Consolidated County & Schools Debt Fund (200 & 201)	3,775,373	3,775,873	3,775,873	3,775,323	3,775,323
School Health & Flexible Benefits Fund (591)	0	8,000,000	0	0	0
Total Transfers Out	$42,773,605	$38,706,933	$38,302,736	$34,413,838	$34,413,838
Total Disbursements	**$2,144,142,313**	**$2,201,752,153**	**$2,267,104,764**	**$2,210,369,056**	**$2,153,597,253**
Ending Balance	**$108,784,571**	**$40,000,000**	**$28,000,000**	**$0**	**$8,000,000**

[1] FY 2009 Adopted Budget Plan expenditures were not adjusted to reflect the additional $40 million provided by the Board of Supervisors as part of their deliberations on the FY 2009 budget pending School Board adoption of its FY 2009 budget. Final adjustments are reflected in the *FY 2009 Revised Budget Plan.*

[2] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009 during their *FY 2009 Third Quarter Review*.

[3] The Superintendent's Proposed FY 2010 Beginning Balance reflects $20.0 million that will be identified in FY 2009 and carried over to fund FY 2010 requirements.

[4] Pending School Board approval, FY 2010 Adopted Budget Plan expenditures have been reduced by $56,771,803 to offset the discrepancy between the County General Fund transfer adopted by the Board of Supervisors and the transfer request in the Superintendent's Proposed Budget. Additionally, it should be noted that as part of their *FY 2009 Third Quarter Review*, FCPS identified an additional $8 million in savings in FY 2009 which will be carried foward into FY 2010. FY 2010 expenditures were not adjusted to reflect this $8 million pending School Board adoption of its FY 2010 budget. Final adjustments will be reflected at the *FY 2009 Carryover Review*.

Fund 100
County Transit Systems

Mission

To provide safe, reliable, clean and effective public transportation service that complements the other elements of the multi-modal transportation system in Fairfax County and provides a cost-saving alternative to Washington Metropolitan Area Transit Authority (WMATA) Metrobus service. To fund the County's share of operating costs for the Virginia Railway Express (VRE).

Focus

FAIRFAX CONNECTOR Bus System

Fund 100, County Transit Systems, provides funding for operating and capital expenses for the FAIRFAX CONNECTOR bus system, comprising the Huntington, Reston-Herndon and the West Ox Divisions. The Fairfax County Department of Transportation (FCDOT) manages, oversees and coordinates the activities of the FAIRFAX CONNECTOR bus system, which in FY 2010 will operate 63 routes providing both intra-county service and access to Metrorail stations serving County residents. FY 2010 routes will include new routes to address overcrowding and priority services, funded through the commercial and industrial tax for transportation. The system includes an authorized fleet of 220 buses, including buses currently on order. It also includes an additional 30 rebuilt buses as a reserve fleet. Buses operate from three bus operations centers owned by the County, at the Huntington, Reston-Herndon, and West Ox locations. FAIRFAX CONNECTOR service is operated by private contractors from these County sites.

The Huntington Division provides local service to the Huntington, Van Dorn and Franconia-Springfield Metrorail Stations, express service to the Pentagon Metrorail Station and cross-county service between Springfield and Tysons Corner. The Reston-Herndon Division includes express service from Reston and Herndon to the West Falls Church – VT/UVA Metrorail Station, express service from Reston to the Pentagon and Crystal City, local service between Herndon, Reston, and Tysons Corner, local service within Reston, and cross-county service between Fair Oaks and Reston. Beginning in summer 2009, the West Ox Division will provide service to the Centreville and Chantilly areas in the western part of the County.

New West Ox Bus Operations Center, to commence operations in summer 2009.

The new West Ox Bus Operations Center, at the intersection of West Ox Road and Lee Highway, is a facility jointly funded and occupied by the County and WMATA. Construction was completed on the West Ox Bus Operations Center in fall 2008. The site eventually can support 300 buses. It will be used jointly by Fairfax County CONNECTOR service and WMATA, which contributed to the capital costs of the project. Phase I has a total maximum space for 100 WMATA buses and 75 County buses. Under the Joint Use Agreement with WMATA, WMATA pays its share of on-going operating and maintenance costs to the County. The new center will provide more optimal and effective service to the western portion of the County and initially will house FAIRFAX CONNECTOR services that will replace WMATA's 12s, 20s and 2W non-regional Metrobus routes, as approved by the Board of Supervisors in February 2006.

The County will initiate CONNECTOR service at West Ox in summer 2009, with a projected 11 bus routes connecting Centreville and Chantilly with the Vienna – Fairfax/GMU Metrorail Station. During winter and spring of 2009, the department has prepared the new bus center for operations through the installation and testing of specialized equipment, preparation of operation procedures and policies for joint site use with WMATA, hiring and training of new operations staff and bus drivers, and implementation of the specific CONNECTOR routes to originate from this site. In FY 2010, the budget includes total projected County costs of $11.3 million for West Ox bus routes and facility costs, and an additional $5.0 million for WMATA's reimbursable share of facility costs. In FY 2010 and/or future years, some existing FAIRFAX CONNECTOR bus routes now operating from other divisions may be shifted to the West Ox location to optimize service. The fixed operational costs of a new facility will therefore be spread over, and support, a greater number of bus service hours.

Including all three divisions and WMATA reimbursable costs, total FY 2010 funding of $73,978,027 is provided for the FAIRFAX CONNECTOR. The budget incorporates proposed increases to fund the full year of operations of the new West Ox Bus Operations Center, funded in FY 2009 for a portion of the year. The budget incorporates inflationary increases for the CONNECTOR bus operations contract and updated pricing on replacement buses for the annual bus replacement program. Finally, the budget includes expansions made possible with newly available funds, resulting from the General Assembly's April 2007 approval of the Transportation Funding and Reform Act of 2007 (HB 3202), which enabled the County to implement a local commercial real estate tax in support of transportation beginning in FY 2009. In FY 2010, a portion of that funding, $15.5 million, will be available to expand CONNECTOR bus services at all divisions, including mid-day bus service operating from the West Ox Division (to expand the rush hour service previously provided by the Metrobus 12s, 20s and 2W routes), the expansion of headway hours on overcrowded priority bus routes - Routes 171, 401 and 950, and the addition of bus service hours at the Huntington and Reston-Herndon Divisions to implement consultant recommendations from the Transit Development Plan.

The FY 2010 budget includes an additional $3.74 million in fare revenue over the FY 2009 Adopted Budget Plan level to support operations. This additional revenue results from Board of Supervisors' approval of an increase in fares to $7 per trip on Routes 597 (Crystal City Express), 595 (Pentagon Express), and 380 (Franconia-Springfield/Pentagon Express), in order to continue weekday service despite the elimination of General Fund support in order to meet FY 2010 budget reductions. It also results from the December 2008 Board of Supervisors approval of an increase in CONNECTOR bus fares effective January 4, 2009, as part of the implementation of a policy to have fares values and fare structure follow those of WMATA. This change included the impact on CONNECTOR of WMATA's January 2009 elimination of the paper transfer, and institution of a separate full fare charge for bus-to-bus, or rail-to-bus transfers when cash is used as fare payment (SmarTrip bus-to-bus transfers within a three-hour window involve no extra charge, and SmarTrip rail-to-bus transfers increased to $0.75). Approximately $3.1 million in additional revenue supports inflationary increases in the bus operations contract, current pricing of replacement buses under the annual replacement program, and some of the cost increase related to full year operations of the West Ox Bus Operations Center. Finally, this additional revenue offsets the loss of the $800,000 Richmond Highway Grant, which had provided support for bus service in the Route One Corridor since FY 2005. The State informed the County that this grant would no longer be provided in FY 2010.

As part of Fairfax County's participation in the Sierra Club "Cool Counties" initiative, in the first quarter of FY 2008, FAIRFAX CONNECTOR equipped all buses with front-mounted bike racks able to carry two bikes. Bike racks have been well received across the County by FAIRFAX CONNECTOR riders, as they offer a healthier, more environmentally friendly commuting choice.

FCDOT continues its commitment to the Emission Reduction Program as an agency focus. The program comprises the following four components: 1) Converting the fleet to Ultra Low Sulfur Diesel fuel; 2) Reducing idling, and programming bus engines for auto shut-down; 3) Re-powering 30 foot buses to reduce horsepower and emission output; and 4) Installing Diesel Particulate Filters (DPF) on the existing fleet. Through conversions and replacement bus acquisitions, FCDOT has upgraded approximately 89 percent of the authorized fleet to be compliant with requirements of the U.S. Environmental Protection Agency.

Timely replacement of aging FAIRFAX CONNECTOR buses is ensured by following a Board of Supervisors' approved FAIRFAX CONNECTOR Transit Bus Fleet Replacement Policy, which includes a FAIRFAX CONNECTOR bus replacement schedule based on a 12-year useful life cycle. Approximately seven percent of the fleet is replaced annually to minimize maintenance issues and ensure future bus service reliability, and so that fluctuations in annual replacement requirements are reduced. Funding is included in the FY 2010 budget for the replacement of 15 FAIRFAX CONNECTOR buses that will reach established replacement criteria.

Coupled with bus replacements, is a rebuilding program that enables the FAIRFAX CONNECTOR to take retired buses and create a reserve fleet. This program has rebuilt 30 buses with new engines, transmissions, bulkheads, wheelchair lifts and other major components. These rebuilt buses enable the FAIRFAX CONNECTOR to have a more adequate spare ratio to address maintenance requirements, provide more protection to the active fleet, allow for the deployment of strategic buses to provide system reliability and dependability, enable training without impacting service delivery and provide a contingency fleet in the event of unforeseen regional emergencies.

Commuter Rail

Fund 100, County Transit Systems, includes the County's share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE). The Board of Supervisors approved the County's participation in the regional rail service on August 1, 1988. The service is a joint effort among the Northern Virginia Transportation Commission (NVTC), the Potomac and Rappahannock Transportation Commission, the Virginia Department of Rail and Public Transportation, and the participating jurisdictions of Fairfax County, Manassas, Manassas Park, Fredericksburg, Prince William County, and Stafford County. The City of Alexandria and Arlington County are also contributing jurisdictions.

The operation and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues (which accrue directly to VRE), state contributions and contributions from the participating and contributing local jurisdictions. According to the VRE Master Agreement, at least 50 percent of the operating costs must be paid by passenger fares, with the remainder funded by the participating jurisdictions according to a funding formula. In spring 2007, the VRE Operations Board and member jurisdictions approved a change in the funding formula to transition from the previous calculation based on 90 percent ridership and 10 percent population, to a purely ridership-based formula more favorable to Fairfax County. FY 2010 is the third year of the phase-in of the formula change. The FY 2010 Fairfax County subsidy is $5.0 million, a decrease of $0.5 million from FY 2009 due to VRE cost savings initiatives and the positive impact of the formula change on the calculation of the County subsidy requirement.

General Fund Impact

The FY 2010 General Fund Transfer to Fund 100 is $23,812,367, a decrease of $12,054,716 from the FY 2009 Adopted Budget Plan. The General Fund Transfer decrease includes: a reduction of $7.4 million resulting from the elimination of certain budget routes and by fully supporting other routes either through State Aid funding or through increased fares for express routes to the Pentagon and Crystal City; a decrease of $4.2 million in fuel as a result of projected FY 2010 fuel requirements based on current pricing; and a decrease of $0.5 million based on a reduced requirement for the County subsidy for VRE.

All CONNECTOR inflationary and expansion increases for FY 2010 have been met through a combination of additional fare revenue and funding available through the commercial real estate tax revenue for new routes. The commercial real estate tax revenue is posted to Fund 124, County and Regional Transportation Projects. In FY 2010, $15,507,212 is transferred from Fund 124 to this fund to cover the increased operational costs of CONNECTOR expansions.

Challenge of FY 2010 Budget Reductions

In order to address a projected FY 2010 budget shortfall, the County Executive proposed, and the Board of Supervisors adopted, a series of budget reductions affecting all General Fund-supported agency budgets. In order to minimize the impact of FY 2010 budget reductions, transit service was evaluated for underperformance and low ridership. In considering service reductions, the County strove to maintain service for at risk populations, defined as those riders having lower incomes, no automobile and no alternative mode of transportation.

The General Fund cost of providing CONNECTOR service was decreased through three approaches: the implementation of fare increases on express buses (Pentagon and Crystal City routes) to fully cover the costs of operations; the use of State Aid not needed to support Metro operations in FY 2010 that could be applied to continue certain CONNECTOR routes; and a combination of service reductions and route eliminations. Some of the reductions included in the FY 2010 budget are: decreasing a route frequency to align its service with other routes in the system; elimination of a route where there is an alternate mode of transit; and the reduction of weekday service on under-utilized bus routes where there would be minimal impact to the at-risk population.

As a result of these reductions, approximately 31,126 revenue hours of bus service are eliminated, resulting in a 6.1 percent decrease in service hours. Approximately, 372,037 annual current passengers will be affected and need to transition to an alternate mode of transportation (approximately 1,160 per week). This number includes 302,348 passengers identified in the "low impact to at risk population" category. The criteria for "low impact to at risk population" was based a weighted average of 0 to 25 percent of riders having incomes less than $30,000/year, no automobile, and no other means for making the trip.

The agency, with consultant support, is currently undertaking a Transit Development Plan, which is evaluating service throughout the system and options to optimize service provision, align routes appropriately, and achieve operational efficiencies.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Connecting People and Places	Recent Success	FY 2010 Initiative
Meet the future bus transportation needs of Fairfax County through the opening of the new West Ox Bus Operations Center in summer 2009. This Center will initially provide a base for the Centerville/Chantilly routes replacing routes taken over from WMATA, subsequent to Board of Supervisor approval in February 2006. In the future it will also allow some existing bus service routes serving the northern and western part of the County to be shifted to the West Ox location for more optimal and cost-effective service, as well as provide the capacity to expand existing and new bus routes within the County.		☑
Supported future railcar capacity for VRE through subsidy funding to support debt service on 50 additional cars purchased in 2006. Financing for the 50 cars was obtained from a Federal Railroad Administration (FRA) loan and was approved by all VRE members participating in funding debt service costs. Federal and state funds also supported the financing.	☑	
Addressed over-crowded conditions at the Burke Centre VRE Station by designing a 1,292 space parking garage and 221 surface space facility. The project was funded by a combination of federal Congestion Mitigation and Air Quality (CMAQ) funds and General Fund support. The new parking was completed in FY 2008.	☑	
Practicing Environmental Stewardship	**Recent Success**	**FY 2010 Initiative**
Continue to focus on environmentally friendly transit through the FCDOT Emission Reduction Program. This program is comprised of the following four components: 1) Conversion of the fleet to Ultra Low Sulfur Diesel fuel (completed in FY 2007); 2) Reducing idling and programming bus engines for auto shut-down; 3) Re-powering 30 foot buses to reduce horsepower and emission output; and 4) Installing Diesel Particulate Filters (DPF) on the existing fleet.	☑	☑
Continue the replacement of FAIRFAX CONNECTOR support vehicles with hybrid vehicles.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2010 Initiative**
In order to provide the best bus service possible, continue to work both internally and with service provider contractors to implement driver safety, customer service, and vehicle maintenance programs with the goal of providing safe, timely and reliable service in a customer service-oriented culture.	☑	☑

Fund 100
County Transit Systems

Budget and Staff Resources

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Expenditures:					
FAIRFAX CONNECTOR Bus Services					
Huntington	$20,184,177	$30,384,672	$41,131,313	$32,633,710	$33,425,767
Reston/Herndon	26,242,030	24,723,260	26,996,530	22,524,889	24,244,702
West Ox	101,463	5,397,985	11,625,393	16,307,558	16,307,558
Subtotal - Bus Services	$46,527,670	$60,505,917	$79,753,236	$71,466,157	$73,978,027
Commuter Rail (VRE)	$4,700,508	$5,507,805	$5,507,805	$4,995,534	$4,995,534
Total Expenditures	**$51,228,178**	**$66,013,722**	**$85,261,041**	**$76,461,691**	**$78,973,561**
Income:					
Miscellaneous Revenue	$289,318	$50,000	$252,000	$50,000	$50,000
Farebox and SmarTrip Revenue	2,303,202	6,038,544	6,878,544	7,963,177	9,773,583
State Reimbursement - Dulles	6,640,000	6,645,000	6,645,000	6,645,000	6,645,000
State Reimbursement - Other	800,000	800,000	800,000	0	0
Advertising on CONNECTOR Buses	368,819	463,550	463,550	350,000	350,000
Plaza America Proffer Revenue	80,000	0	0	0	0
WMATA Reimbursements, West Ox	0	1,722,644	1,722,644	4,990,369	4,990,369
NVTC Funds, Operations	0	12,512,496	12,512,496	12,000,000	15,396,798
NVTC Funds, Projects	3,581,227	0	3,182,250	0	0
Total Income	**$14,062,566**	**$28,232,234**	**$32,456,484**	**$31,998,546**	**$37,205,750**
Net Cost to the County	**$37,165,612**	**$37,781,488**	**$52,804,557**	**$44,463,145**	**$41,767,811**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **West Ox Bus Operations Center Full Year Funding and Mid-day Expansion** **$10,909,573**
An increase of $10,909,573 for the full year costs of West Ox Bus Operations Center operations, including County bus services, facility costs, and WMATA bus services. The West Ox Division opens in summer 2009; the division was funded for five months in FY 2009 but revenue service was delayed to match the start of a new bus operations contract. County operations in FY 2010 include an expansion of the daily hours of bus service to mid-day hours made possible through the support of commercial real estate tax revenue. Total facility and bus costs for the County are $11,317,189, an increase of $7,641,848 over FY 2009. WMATA costs include $4,990,369, an increase of $3,267,725 over FY 2009, and are fully offset with WMATA reimbursement revenue. It is noted that beginning in summer 2009, the County is providing bus service in the Centreville/Chantilly areas that had previously been serviced by WMATA's 12s, 20s and 2W routes.

♦ **Expansion of Hours of Bus Service at Huntington and Reston Herndon Divisions** **$8,454,816**
An increase of $8,454,816 for the expansion of bus services at the Huntington and Reston-Herndon Divisions, fully supported from a transfer of commercial real estate revenue support from Fund 124, County and Regional Transportation Projects. This expansion of service will include expanded headway service on overcrowded priority routes (Routes 171, 950, and 401), as well as new bus service to provide enhanced transit options and connectivity to Fairfax County residents, consistent with consultant recommendations within the Transit Development Plan.

- **Department of Vehicle Services Charges** **($4,195,334)**
  A decrease of $4,195,334 for Department of Vehicle Services charges is based on anticipated costs for fuel, vehicle replacement and maintenance costs. This action reduces the General Fund Transfer.

- **Increased Funding for Contractual Services** **$1,419,785**
  An increase of $1,419,785 for anticipated inflationary increases associated with the bus operations contract.

- **FAIRFAX CONNECTOR Bus Replacement** **$220,000**
  An increase of $220,000 for an annual inflationary increase, combined with $5,500,000 already included in the baseline FY 2009 budget, will allow for the purchase of 15 replacement FAIRFAX CONNECTOR buses in FY 2010. Bus replacements follow a replacement schedule to more equally spread out the rate of bus replacements.

- **Reductions** **($3,849,001)**
  A decrease of $3,849,001 reflects CONNECTOR and VRE reductions utilized to balance the FY 2010 budget. These expenditure reductions, combined with the application of additional State Aid revenue not required for the Metro Operations and Construction budget and an increase in fares on express routes, enable a reduction in the General Fund Transfer by $7,859,382. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate Service on Major Holidays for Certain Routes	This reduction impacts 412 annual passenger trips and 331 annual revenue hours, eliminating or affecting service on the holidays of Martin Luther King, Jr. Day, Presidents Day, Columbus Day, Veteran's Day and the day after Thanksgiving for the following routes: Route 380 (Franconia-Springfield/Pentagon Express) and Route 585 (Reston South Express Line) – holiday service elimination; Route 980 (Herndon/Reston Town Center Line) – reduce holiday service by 40 percent. As a result of these adjustments, General Fund Transfer support is reduced by $36,955.	0	0.0	$37,400
Reduce Frequency of Service on Non-Core Route Utilize State Aid to Continue Certain Routes	This reduction thins service frequency on Route 505 (Reston Town Center Line), impacting 56,849 annual passenger trips and 2,500 annual revenue hours. The resulting frequency of this route will be more closely aligned with other routes in the system. In addition to this expenditure adjustment, funding for the continuation of Reston RIBS routes 1, 2, 3 and 4 is supported by State Aid revenue. As a result of these adjustments, General Fund Transfer support is reduced by $1,055,441.	0	0.0	$136,045
Eliminate Entire Route that has a Duplicative Transportation Service Utilize State Aid and Fare Increases to Continue Certain Routes	This reduction eliminates Saturday and Sunday service on Route 425 (Tysons/West Falls Church), where there is another service option to reach the same destination. This reduction impacts 12,428 annual passenger trips and 1,646 annual revenue hours. In addition to this expenditure adjustment, funding to fully support the continuation of weekday service on Routes 597 (Crystal City Express), 595 (Pentagon Express), and 380 (Franconia-Springfield/Pentagon Express) is achieved through an increase in fare to $7 per trip. As a result of these adjustments, General Fund Transfer support is reduced by $1,030,736.	0	0.0	$186,403

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate or Reduce Service on Certain Routes (Low Impact to At-Risk Population) Utilize State Aid to Continue Certain Routes	This reduction eliminates or reduces CONNECTOR weekday service on routes determined to have minimal impact to at-risk populations, for a total reduction of 302,348 annual passenger trips and 25,149 revenue hours. "Low impact to at risk population criteria" is based a weighted average of 0 to 25 percent of riders having incomes less than $30,000/year, no automobile, and no other means for making the trip. This reduction eliminates weekday service on Routes 556 (Reston Town Center Line), 303 (Island Creek Line), 922 (Herndon Line) and VRE EZ Bus. It reduces weekday service by 40 percent on Routes 553 (South Reston Line), 557 (South Reston Line), 585 (Reston South Express Line), and 301 (Telegraph Road Line). In addition to this expenditure adjustment, funding for the continuation of Route 304 (Saratoga Line) and Route 305 (Newington Forest Line) is supported by State Aid revenue. As a result of these adjustments, General Fund Transfer support is reduced by $3,265,087.	0	0.0	$2,854,106
Reduce Service on Certain Routes (Medium Impact to At-Risk Population) Utilize State Aid to Continue Certain Routes	This reduction will require minor realignments of existing routes, to achieve a savings of approximately 1,500 revenue hours. "Medium impact to at risk population criteria" is based a weighted average of 26 to 50 percent of riders having incomes less than $30,000/year, no automobile, and no other means for making the trip. In addition to this expenditure adjustment, funding to support the continuation of weekday service on Routes 307 (Laurel Hill/Lorton Line), 952 (Reston/Herndon Reverse Commute), 929 (Centreville Road Line), 306 (GMU Line), 402/403 (Vienna-Merrifield-Dunn Loring Line), is moved to State Aid revenue. As a result of this adjustment, General Fund Transfer support is reduced by $1,958,892. As a result of all of the above cited CONNECTOR reductions totaling $3.34 million, approximately 31,126 revenue hours of bus service are eliminated, approximately 6.1 percent of current number of service hours. In addition, service associated with another 44,838 revenue hours will be continued either through fare increases on express routes or the application of State not needed for the Metro Operations and Construction budget. Based on downward expenditure adjustments expected to be approved by the Metro Board in June 2009, the State Aid-supported component of the Metro Operations and Construction budget has been decreased by $3.40 from the previously anticipated level shown in the FY 2010 Advertised Budget Plan.	0	0.0	$122,776

LOB Reduction	Impact	Posn	SYE	Reduction
VRE Reduction in Fairfax County Required Subsidy	A reduction of $512,271 is based on the Fairfax County subsidy required FY 2010 to support the Virginia Railway Express. The total FY 2010 subsidy requirement of $4,995,534 is based on the VRE approved budget, and represents the third of a four year phased-in change to the allocation formula which apportions financial responsibility to participating jurisdictions. The new ridership-based formula is more favorable to Fairfax County. There is no reduction in service as a result of this reduction. As a result of this adjustment, General Fund Transfer support is reduced by $512,271.	0	0.0	$512,271

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$21,949,182**

As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $21,949,182, due to encumbered carryover of $13,649,280, unencumbered carryover of $5,117,652, and $3,182,250 to appropriate Northern Virginia Transportation Commission (NVTC) funds available for several projects. Unencumbered carryover of $5,117,652 represented $1,040,308 for payments due to the contractor for previously approved items, and carryover funding for delayed previously-approved NVTC funded projects, including: $1,735,764 for equipment purchases for the new West Ox Bus Operations Center, delayed while facility construction progresses; $1,470,157 for postponed critical repairs to the Reston/Herndon Bus Operations Center so that repairs could be managed under a new bus operations contract in FY 2009; and $871,423 for other previously approved NVTC funded projects supporting the vehicle rebuild program, mobile lifts to meet safety standards required for new heavier buses, exhaust hoses and fans to safely vent garage facilities, and new bill validators for all buses to accommodate the new $5 Treasury bill. New project funding of $3,182,250, fully supported by an increase of NVTC revenue, included additional funding of $1,579,250 for the new West Ox Bus Operations Center for remaining equipment requirements, site-specific bus operations contract implementation and driver training costs, and contractor technical assistance related to equipment and facility installation, testing, and training, and implementation of tracking systems for inventory and warranties. Other NVTC funded initiatives included: $940,000 to continue the annual refurbishment of four buses that would otherwise be retired in order to supplement bus service on crowded priority routes; $150,000 for the purchase and installation of security cameras to monitor fuel and revenue handling areas at existing bus garages; $150,000 for Fleetwatch software to track diesel fuel and fluid consumption for security purposes as well as to identify buses that are not fuel efficient; $125,000 in consulting support to optimize existing bus service and new routes planned in the western part of the County and to reduce bus idling between routes and fuel consumption; $100,000 to update security systems and revenue control in existing garages; $70,000 for the annual cost of the Springfield Park and Ride previously funded by a state grant; and $68,000 for the installation of additional straphangers on all 68 New Flyer buses to increase standing room to safely accommodate more riders.

♦ **Third Quarter Adjustments** **($2,701,863)**

As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net decrease of $2,701,863. An expenditure decrease of $1,650,000 was associated with lower than anticipated diesel fuel prices in FY 2009 and a decrease of $1,253,863 was associated with a FY 2008 audit adjustment increasing FY 2008 expenditures for contractual services. These contractual services were no longer required in FY 2009, enabling the budget to decrease. These decreases were partially offset by an increase of $202,000 supported by unanticipated revenue.

Cost Centers

There are two cost centers in Fund 100, County Transit Systems. The first represents the FAIRFAX CONNECTOR bus service, including three divisions, Huntington, Reston-Herndon, and the new West Ox division beginning service in summer 2009. The second cost center is focused on Commuter Rail, the Virginia Railway Express (VRE).

Fairfax Connector

Key Performance Measures

Objectives

- To provide service to 11,145,738 Fairfax CONNECTOR passengers in FY 2010, including new passengers served through expanded bus service made possible through the commercial real estate tax for transportation. This amount reflects an increase of 6.37 percent from FY 2009.

- To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 672,530 platform hours of service and 10,879,003 platform miles of service in FY 2010.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2006 Actual**	**FY 2007 Actual**	**FY 2008 Estimate/Actual**	**FY 2009**	**FY 2010**
Output:					
Authorized fleet size	176	202	202 / 202	220	220
Routes served (1)	56	56	58 / 57	68	63
Passengers transported (2)	9,529,056	9,717,392	10,174,500 / 9,810,228	10,478,620	11,145,738
Timetables distributed	2,737,500	3,100,000	3,100,000 / 3,100,000	3,102,000	3,102,000
Information sites	217	265	265 / 265	265	265
Maps distributed	35,000	38,000	38,000 / 38,000	38,000	38,000
Platform hours provided (2)	526,495	542,471	530,804 / 546,260	582,289	672,530
Platform miles provided (2)	8,133,199	8,050,423	8,797,944 / 8,113,184	9,450,735	10,879,003
Revenue hours (2)	467,759	468,889	496,000 / 476,988	509,440	588,249
Revenue miles generated (2)	7,134,547	7,053,844	7,110,791 / 7,101,744	7,512,868	8,929,372

Fund 100
County Transit Systems

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Efficiency:					
Passengers/revenue mile (3)	1.34	1.38	1.43 / 1.38	1.39	1.25
Operating costs (4)	$36,637,537	$41,038,726	$47,716,094 / $46,574,998	$55,307,509	$63,267,658
Farebox revenue	$5,296,977	$5,129,382	$5,300,000 / $5,829,294	$6,928,544	$9,823,583
Operating subsidy (5)	$31,340,560	$35,909,344	$42,416,094 / $40,745,704	$48,378,965	$53,444,075
Farebox revenue as a percent of operating costs	14.46%	12.50%	11.11% / 12.52%	12.53%	15.53%
Operating cost/passenger (4)	$3.84	$4.22	$4.69 / $4.75	$5.28	$5.68
Operating subsidy/passenger (5)	$3.29	$3.70	$4.17 / $4.15	$4.62	$4.80
Operating cost/platform hour	$69.59	$75.65	$89.89 / $85.26	$94.98	$94.07
Operating cost/platform mile	$4.50	$5.10	$5.42 / $5.74	$5.85	$5.82
Service Quality:					
Complaints per 100,000 passengers	13	16	15 / 13	15	15
Outcome:					
Percent change in FAIRFAX CONNECTOR passengers (2)	12.45%	1.98%	4.70% / 0.96%	6.81%	6.37%
Percent change in service provided for platform hours (2)	4.10%	3.03%	(2.15%) / 0.70%	6.60%	15..50%
Percent change in service provided for platform miles (2)	2.12%	(1.02%)	9.29% / 0.78%	16.49%	15.11%

(1) The FY 2009 and FY 2010 budgets provide capacity to provide 11 new County routes originating from the West Ox Bus Operations Center. Revenue service is now projected to start June 29, 2009. The number of FY 2010 routes includes the elimination of four routes as the result of FY 2010 reductions to address the budget shortfall.

(2) FY 2010 passenger counts and systemwide service levels increase due to the full year operations of the West Ox Bus Operations Center, planned expansions on overcrowded priority routes, and implementation of additional service in response to consultant recommendations in the Transit Development Plan. The projection for FY 2010 passengers and service levels also incorporates anticipated decreases resulting from route reductions and eliminations as part of FY 2010 reductions to address the budget shortfall.

(3) Passengers per revenue mile in FY 2010 decrease due to conservative estimates of the initial ridership on new routes to be implemented, during the startup period during which the public becomes informed of the availability of these routes, and due to the long length of routes originating from the new West Ox Bus Operations Center.

(4) Operating costs reflect Operating Expenses for all divisions, but do not include WMATA reimbursable expenses or one-time initial equipment startup costs associated with the West Ox Bus Operations Center. FY 2010 cost per passenger reflects the impact of increases associated with the new bus operations contract, and initial projections associated with system expansions to be supported by the commercial real estate tax for transportation. Expansion costs may be lower as a result of actual contract costs associated with the April 2009 award of a new bus operations contract.

(5) The County subsidizes CONNECTOR operating costs from County General Fund dollars, bus advertising revenue, proffer funding, State reimbursements, State Aid available through NVTC, and in FY 2010, transferred support from the commercial real estate tax for transportation.

Performance Measurement Results

In FY 2010 a FAIRFAX CONNECTOR fleet level of 220 buses will support existing routes, expansion on overcrowded priority routes and expansion to mid-day service at the new West Ox Division. The FY 2010 projected increases in passengers, platform hours and platform miles of service also reflect anticipated levels related to planned FY 2010 bus service expansions.

The performance data is strong evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely and reliable service with an emphasis on customer service. From the FY 2005 ridership level of 8,474,143, the FAIRFAX CONNECTOR has experienced a 16 percent growth in ridership through FY 2008, with no increase in the rate of service complaints per 100,000 passengers. Complaints often relate to bus delays due to traffic congestion.

CONNECTOR passengers are projected to increase to 11,145,738 in FY 2010, an increase of 6.37 percent over the projected FY 2009 level. The growth in passengers projected for FY 2010 has been limited by planned route service reductions and eliminations to meet the FY 2010 budget shortfall, as approved by the Board of Supervisors. FY 2010 growth is driven by two primary factors. At the start of FY 2010 the FAIRFAX CONNECTOR will take over the 12s, 20s and 2W bus service currently provided by WMATA (CONNECTOR Centreville/Chantilly routes). This transition of service was approved by the Board of Supervisors in February 2006, and County operation of these routes is made possible by the FY 2009 completion of the new West Ox Bus Operations Center. In addition, in FY 2010 newly available funds, resulting from the General Assembly's April 2007 approval of the Transportation Funding and Reform Act of 2007 (HB 3202), enable the County to fund new CONNECTOR bus services, including the expansion to mid-day service for the Centreville/Chantilly routes and an increase in service frequencies on overcrowded priority bus routes, including Routes 171, 401, 950.

The FAIRFAX CONNECTOR, through internal efforts, has optimized existing service and increased ridership while sustaining the current level of service. Revenues continue to grow, due to the increased usage of the SmarTrip farecard combined with anticipated passenger growth, and due to the January 2009 implementation of fare increases in order to adopt a structure consistent with Metrobus policies and fares and to enhance revenue support for CONNECTOR operations.

Commuter Rail

Key Performance Measures

Objectives

♦ To provide a reliable alternative mode of transportation to Fairfax County residents utilizing the Virginia Railway Express (VRE).

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Annual Fairfax County VRE subsidy ($ in millions)	$3.42	$3.94	$4.70 / $4.70	$5.51	$5.00
Daily trains operated	32	31	30 / 30	30	30
Stations maintained in Fairfax County	5	5	5 / 5	5	5
Parking spaces provided in Fairfax County (1)	2,090	2,090	2,955 / 2,955	2,955	2,955
Daily A.M. boardings at Fairfax County stations	1,680	1,538	1,700 / 1,896	1,700	1,751

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Estimated annual boardings / alightings at Fairfax County stations (1)	823,200	753,620	833,000 / 929,040	833,000	857,990
Efficiency:					
Cost per County VRE trip	$4.15	$5.23	$5.64 / $5.06	$6.61	$5.83
Outcome:					
Percent change in VRE passengers boarding at stations in Fairfax County	1.3%	(8.5%)	10.5% / 23.3%	(10.3%)	3.0%

(1) Parking spaces increased in FY 2008 due to the construction of a new garage and additional surface parking at the Burke Centre Station, and due to the County provision of offsite temporary parking while the garage was being constructed. The County provision of EZ bus service from the offsite temporary parking also positively impacted the number of actual passengers in FY 2008. EZ bus service will no longer be provided beginning July 1, 2009.

Performance Measurement Results

VRE annual ridership for Fairfax County increased in FY 2008 to an estimated 929,040 boardings. Daily a.m. boardings at Fairfax County stations increased to 1,896 in FY 2008, an increase of 23.3 percent. The primary reason for the increase was due to significant improvements implemented by VRE and the host railroads to improve on-time-performance (OTP). In FY 2008, VRE implemented a number of operational and capital efforts to address the OTP issue and they have been very effective. The result has been increased ridership within the entire VRE system.

In FY 2006, to ensure future capacity on VRE's crowded lines, VRE entered into a contract with the Sumitomo Corporation of America for the purchase of 61 new bi-level railcars. Delivery of the new railcars occurred through FY 2009, with the last order placed in service November 2009. The purchase of this equipment will help maximize the seating capacity of the VRE fleet. The addition of these railcars to the Fredericksburg and Manassas lines, where five of the County's stations are located, will positively affect the number of passengers boarding at Fairfax County stations in FY 2009, FY 2010, and beyond. Similarly, the availability of a new 1,290 parking space garage and 225 space surface parking lot at the Burke Centre Station (completed in October 2008) has had a positive impact on Fairfax County ridership.

VRE's estimated ridership growth is approximately 1.3 percent for FY 2010. Fairfax County's ridership growth is projected at 3 percent, taking into account systemwide growth and positive impact of the new Burke Centre garage. Ridership in Fairfax County and systemwide continues to increase. Ridership throughout FY 2008 and the first part of FY 2009 had a sustained level of over 15,500 average daily riders with many days exceeding 16,000 and 17,000. As a result, the commuter rail system needs more parking, new stations and station improvements, rolling stock storage, and track improvements to keep pace with the existing and projected systemwide growth in demand. A priority now for VRE is to purchase approximately 20 new locomotives to replace its aging locomotive fleet and provide greater horse-power to haul the new heavier bi-level railcars. For Fairfax County, a continuing examination of the Rolling Road Station parking lot is necessary to determine what improvements can be implemented at that facility. Development proposals continue to be offered at the Backlick and Lorton VRE stations for possible enhancements.

The County annual VRE subsidy and subsequent cost per County VRE trip will decrease to $5.83/trip in FY 2010 from the FY 2009 level of $6.61/trip as a result of savings incorporated into the VRE FY 2010 budget and the positive impact on the County subsidy of the third year of a four year phase-in of the formula plan approved by the VRE Operations Board on June 15, 2007.

Fund 100
County Transit Systems

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 100, County Transit Systems**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$18,829,843**	**$857,251**	**$18,370,320**	**$857,251**	**$857,251**
Revenue:					
Miscellaneous Revenue[1]	$284,318	$50,000	$252,000	$50,000	$50,000
SmarTrip Revenue[2]	2,303,202	1,711,787	1,711,787	3,742,693	4,593,583
Farebox Revenue[2]	0	4,326,757	5,166,757	4,220,484	5,180,000
State Reimbursement - Dulles[3]	6,645,000	6,645,000	6,645,000	6,645,000	6,645,000
State Reimbursement - Other[4]	800,000	800,000	800,000	0	0
Bus Advertising	368,819	463,550	463,550	350,000	350,000
Plaza America Proffer Revenue[5]	80,000	0	0	0	0
West Ox Bus Operations Center[6]	0	1,722,644	1,722,644	4,990,369	4,990,369
State Aid (NVTC) Operations[7]	0	12,512,496	12,512,496	12,000,000	15,396,798
State Aid (NVTC) Projects[8]	3,581,227	0	3,182,250	0	0
Total Revenue	$14,062,566	$28,232,234	$32,456,484	$31,998,546	$37,205,750
Transfers In:					
General Fund (001)	$34,667,083	$35,867,083	$33,377,083	$26,507,701	$23,812,367
County and Regional Transportation Projects (124)[9]	0	0	0	15,507,212	15,507,212
Metro Operations and Construction (309)	1,839,006	1,914,405	1,914,405	1,990,981	1,990,981
Pedestrian Walkway Improvements (307)[5]	200,000	0	0	0	0
Total Transfers In	$36,706,089	$37,781,488	$35,291,488	$44,005,894	$41,310,560
Total Available	**$69,598,498**	**$66,870,973**	**$86,118,292**	**$76,861,691**	**$79,373,561**
Expenditures:					
FAIRFAX CONNECTOR					
Huntington Division					
Operating Expenses	$20,184,177	$24,884,672	$26,105,795	$26,913,710	$27,705,767
Capital Equipment	0	5,500,000	15,025,518	5,720,000	5,720,000
Subtotal - Huntington Division	$20,184,177	$30,384,672	$41,131,313	$32,633,710	$33,425,767
Reston-Herndon Division					
Operating Expenses	$22,864,729	$24,723,260	$25,526,373	$22,524,889	$24,244,702
Capital Equipment	3,233,955	0	0	0	0
Capital Projects	143,346	0	1,470,157	0	0
Subtotal - Reston-Herndon	$26,242,030	$24,723,260	$26,996,530	$22,524,889	$24,244,702
West Ox Division					
Operating Expenses	$101,463	$5,397,985	$11,625,393	$16,307,558	$16,307,558
Subtotal - West Ox Division[10]	$101,463	$5,397,985	$11,625,393	$16,307,558	$16,307,558
Total - FAIRFAX CONNECTOR	$46,527,670	$60,505,917	$79,753,236	$71,466,157	$73,978,027
Commuter Rail[11]	$4,700,508	$5,507,805	$5,507,805	$4,995,534	$4,995,534
Total Expenditures[12]	$51,228,178	$66,013,722	$85,261,041	$76,461,691	$78,973,561
Total Disbursements	**$51,228,178**	**$66,013,722**	**$85,261,041**	**$76,461,691**	**$78,973,561**

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 100, County Transit Systems**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Ending Balance[13]	**$18,370,320**	**$857,251**	**$857,251**	**$400,000**	**$400,000**
Transportation-Related Requirements	$8,946,802	$857,251	$857,251	$400,000	$400,000
Bus Replacements	9,423,518	0	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**	**$0**

[1] Miscellaneous revenue reflects reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on FAIRFAX CONNECTOR routes.

[2] Beginning in FY 2009, farebox revenue was more accurately reflected on the revenue side of the fund statement rather than as an expenditure credit by the contractor collecting the fares. In FY 2010, projected SmarTrip and farebox revenue increase by a total of $3,121,456 due to the implementation of a FAIRFAX CONNECTOR fare increase on January 4, 2009. Fare revenue also increases due to the implementation of a higher $7 fare on express Routes 597 (Crystal City Express), 595 (Pentagon Express), and 380 (Franconia-Springfield/Pentagon Express) to support the continuation of service due to the elimination of General Fund support because of the FY 2010 budget shortfall.

[3] Funding provided by the Virginia Department of Rail and Public Transportation (VDRPT) for the Dulles Corridor Rapid Transit Project. Funding has remained relatively constant since FY 2003.

[4] In FY 2010, the County will no longer receive the State Richmond Highway Grant, supporting service in the Route One Corridor. This grant, and service, has been provided annually since FY 2005. The County will support the continuation of this service with additional fare revenue included in the FY 2010 budget.

[5] In FY 2008, remaining proffer funds were combined with a one-time transfer from Fund 307, Pedestrian Walkway Improvements, in support of the continuation of expanded services on FAIRFAX CONNECTOR Route 505 in Reston. In FY 2009, Route 505 was supported through one-time carryover savings. Funding is not included for expanded Route 505 service in FY 2010; the frequency of the route will be aligned with that of other routes in the system.

[6] FY 2010 reimbursements from WMATA reflect the full year projected recovery of WMATA facility operational costs at the new West Ox Bus Operations Center. This bus facility is a joint use facility for WMATA and the County.

[7] State Aid is disbursed to the Northern Virginia Transportation Commission (NVTC), where it is made available to the County. Beginning in FY 2009, the State Aid support for Fund 100 operations was available due to the addition to NVTC balances of recordation fees, state bonds for transit capital and the redirection of funds from closed out transit projects.

[8] State Aid at NVTC is appropriated in support of mass transit requirements, and historically has been used to support Fund 100 infrastructure needs. The *FY 2009 Revised Budget Plan* included $3,182,250 in new FY 2009 NVTC revenues and expenditures to support remaining equipment requirements and technical assistance for the start-up of the new West Ox Bus Operations Center, camera and other security monitoring of fuel and revenue handling areas for existing bus divisions, planning support to optimize efficiencies in bus routes, and the refurbishment of four buses that would otherwise be retired in order to supplement bus service on crowded routes.

[9] A FY 2010 Transfer of $15.5 million from Fund 124, County and Regional Transportation Projects supports the expansion of service on high priority, overcrowded Connector bus routes, the inclusion of mid-day bus service from the new West Ox Bus Operations Center, and the implementation of some of route recommendations from the Transit Development Plan study. The source of these funds is annual revenue available from the 11 cent commercial and industrial tax for transportation, as approved by the Board of Supervisors. The state Transportation Funding and Reform Act of 2007 (HB 3202) provided the enabling legislation for this tax, which was first implemented in FY 2009.

[10] West Ox Division *FY 2009 Revised Budget Plan* expenditures of $11.63 million included WMATA reimbursable costs and County costs for five months of service at the new operations center, as well as $6.23 million in NVTC-supported funding for West Ox facility equipment costs not in the capital project budget. FY 2010 expenditures of $16.31 million include: $4.99 million in fully reimbursable WMATA costs and $11.32 million in full year funding for County West Ox Division costs, including CONNECTOR service in the western part of the County replacing WMATA's 12s, 20s and 2W bus routes and expanding these routes into mid-day service. County expansion costs are fully covered by Fund 100 fare revenue and a transfer of commercial and industrial tax revenue from Fund 124.

[11] Fairfax County participates in the VRE Master Agreement, and provides an annual subsidy to Virginia Railway Express (VRE) operations and construction. The FY 2010 County contribution to VRE is a decrease of $0.5 million from the prior year and is consistent with the VRE adopted budget. The Fairfax subsidy also reflects County savings realized by of a phased-in change to the subsidy allocation formula. The formula change was approved by the Board of Supervisors on April 30, 2007.

[12] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $1,253,863 has been reflected as an increase to FY 2008 expenditures to accurately reflect expenditure accruals for contractual services. This impacts the amount carried forward. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). The FY *2009 Revised Budget Plan* includes a corresponding decrease of $1,253,863, since contractual services paid in FY 2008 will not need to be paid in FY 2009. Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[13] The fund balance in Fund 100, County Transit Systems, is maintained at adequate levels relative to projected operating and capital equipment requirements. These costs change annually and a substantial percentage of unspent funding is carried forward each year, thus resulting in ending balances that fluctuate.

Fund 102
Federal/State Grant Fund

Mission

To provide reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

Focus

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2010, awards *already received* and awards *anticipated to be received* by the County for FY 2010 are included in the Fund 102, Federal/State Grant Fund budget. The total FY 2010 appropriation within Fund 102, Federal/State Grant Fund is $59,793,664 a decrease of $7,241,775 or 10.8 percent, from the FY 2009 Adopted Budget Plan total of $67,035,439.

In order to secure grant funding, the grantor often requires that a certain percentage of funds be matched from local funding sources. In FY 2010, the total General Fund commitment for Local Cash Match totals $2,962,420. This is a significant increase from the FY 2009 Adopted Budget Plan total of $989,833. It should be noted that the total FY 2009 anticipated need for Local Cash Match was $2,989,833. However, the General Fund commitment for Local Cash Match was reduced by $2,000,000 due to the availability of Local Cash Match carried over from previous years. Therefore, the FY 2010 funding is actually a decrease of $27,413, or 1 percent, from the total FY 2009 anticipated need for Local Cash Match.

Prior appropriation of the anticipated grants will allow for grants to be handled in an expeditious manner when actual awards are received. As specific grants are awarded and approved, a supplemental appropriation of the required funds is made to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2010 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, the residents served, and the funding sources (federal/state grant funds, General Fund support, and other support) is included. In addition, an amount of $1,075,000, the same level as in FY 2009, is included as part of the reserve to allow for grant awards that cannot be anticipated.

Effective September 1, 2004, the Board of Supervisors established new County policy for grant applications and awards that meet certain requirements. If a grant is $100,000 or less, with a required Local Cash Match of $25,000 or less, with no significant policy implications, and if the grantor does not require Board of Supervisors' approval, the agency can work directly with the Department of Management and Budget to receive the award and reallocate funding from the anticipated/unanticipated reserve directly to the agency. If an award exceeds these limitations but was listed in the Anticipated Grant Awards table in the Adopted Budget for the current fiscal year, the Board of Supervisors' approval is not required unless the actual funding received differs significantly from the projected funding listed in the budget. For any grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

Funding in Reserve within Fund 102

An amount of $59,793,664 is included in FY 2010 as a reserve for grant awards. Grant awards are principally funded by two general sources – federal/state grant funding and Local Cash Match. The FY 2010 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Grant Funding and the Reserve for Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

Fund 102
Federal/State Grant Fund

In FY 2010, the Reserve for Grant funding is $56,831,244, including the Reserve for Anticipated Grant Funding of $55,831,244 and the Reserve for Unanticipated Grant Funding of $1,000,000. This reflects a decrease of $6,545,727, or 10.3 percent, from the FY 2009 Adopted Budget Plan Reserve for Grant Funding of $63,376,971. This is primarily attributed to a decrease in funding for transportation projects in the Department of Transportation.

In FY 2010, the Reserve for Local Cash Match is $2,962,420 including the Reserve for Anticipated Local Cash Match of $2,887,420 and the Reserve for Unanticipated Local Cash Match of $75,000. This reflects a decrease of $27,413, or 1 percent, from the FY 2009 Adopted Budget Plan Reserve for Local Cash Match of $2,989,833. It should be noted that the FY 2009 Reserve for Local Cash Match of $2,989,833 included $989,833 in new funding as well as $2,000,000 in available Local Cash Match balances. The Reserve for Local Cash Match is a projection of the County contributions required for anticipated and unanticipated grant awards. Additionally, funding of $24,429 in required Local Cash Match for Police Grants is available in Agency 90, Police Department. The anticipated Local Cash Match required by agencies is as follows:

AGENCY	FY 2010 ADOPTED LOCAL CASH MATCH
Department of Community and Recreation Services	$76,089
Department of Family Services	$2,682,756
Juvenile and Domestic Relations District Court	$28,575
Police Department (available in Agency 90, Police Department)	$24,429
Fire and Rescue Department	$100,000
Reserve for Unanticipated Grant Awards	$75,000
Total	**$2,986,849**

The following table provides funding levels for the FY 2010 Adopted Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2010 may differ from the attached list.

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Office of Human Rights and Equity Programs					
U.S. Equal Employment Opportunity Commission Contract (39005G)	4/4.0	$125,000	$0	$125,000	$0
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and the Federal EEOC. This agreement requires the Office of Human Rights to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					
HUD Fair Housing Complaints Grant (39006G)	0/0.0	$63,960	$0	$63,960	$0
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and the Federal EEOC. This agreement requires the Office of Human Rights to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					
TOTAL – OFFICE OF HUMAN RIGHTS AND EQUITY PROGRAMS	**4/4.0**	**$188,960**	**$0**	**$188,960**	**$0**

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Department of Transportation					
Marketing and Ridesharing Program (40001G)	7/7.0	$700,000	$0	$560,000	$140,000
The Virginia Department of Transportation Marketing and Ridesharing grant encourages commuters to rideshare, assists commuters in their ridesharing efforts, and promotes the use of Fairfax County bus and rail services. Any County resident or any non-County resident working in Fairfax County may use this program. Funding for the required 20 percent Local Cash Match of $140,000 is anticipated to come from state aid held in trust at the Northern Virginia Transportation Commission (NVTC).					
Employer Outreach Program (40013G)	2/2.0	$174,250	$0	$174,250	$0
Congestion Mitigation Air Quality (CMAQ) funds provided via the Metropolitan Washington Council of Governments and the Virginia Department of Rail and Public Transportation for the Employer Outreach Program are used to decrease air pollution by promoting alternative commuting modes. Transportation Demand Management programs, customized for each participant employment site, are implemented in partnership between the employer and the County.					
Dulles Corridor Enhancements (40016G)	1/1.0	$0	$0	$0	$0
This grant provides funding for a position that provides technical support for quality control and customer service in Dulles Express Bus Corridor operations. The funding for this position is reflected in Fund 100, County Transit Systems.					
Springfield Mall Transit Store (40017G)	0/0.0	$300,000	$0	$300,000	$0
Transportation Efficiency Improvement funds provided by the Virginia Department of Rail and Public Transportation for the Springfield Mall Transit Store are used to provide an Information Center at the Springfield Mall. The Information Center provides information regarding the status of the interchange project and answers to residents' questions about the project.					
Base Realignment and Closure Act (BRAC) (40021G)	6/6.0	$3,396,409	$0	$3,396,409	$0
These funds from the Office of Economic Adjustment, Department of Defense, will be used to undertake studies of transportation, land use and public facilities impacts associated with the 2005 BRAC actions at Fort Belvoir. The required Local Cash Match is 10 percent. It should be noted that 3/3.0 SYE positions supporting this grant are located in Agency 35, Department of Planning and Zoning and that 3/3.0 SYE positions supporting this grant are located in Agency 40, Department of Transportation.					
Transportation Projects[1]					
The Department of Transportation receives funding for transportation projects from various sources, including the Congestion Mitigation Air Quality (CMAQ) program, Regional Surface Transportation Program (RSTP) , Job Access/Reverse Commute (JARC) program, and Federal Appropriations. Based on the most up-to-date information available, an amount of $2,500,000 has been included in FY 2010, including $500,000 in Local Cash Match. As in the past, the Department of Transportation will formally notify the Board of Supervisors and obtain the Board's concurrence prior to spending these funds.					
Local Cash Match for Transportation Projects	0/0.0	$500,000	$0	$0	$500,000
Funding in Fund 124, County and Regional Transportation Projects may be used to meet the Local Cash Match requirements of transportation project funding received in FY 2010, including the project listed below. If the Local Cash Match requirement exceeds this amount, staff will explore other available sources of matching funds or reprioritize available funding.					
I-95/Fairfax County Parkway Interchange at Newington Road	0/0.0	$2,500,000	$0	$2,000,000	$0
Included as a FY 2009 Federal Appropriation, this project includes the design phase of an interchange at I-95 and Newington Road. The facility has been identified as a needed improvement related to the Base Realignment and Closure (BRAC) plan for Fort Belvoir. A 20 percent Local Cash Match is required.					
Subtotal – Transportation Projects	***0/0.0***	***$2,500,000***	***$0***	***$2,000,000***	***$500,000***
TOTAL – DEPARTMENT OF TRANSPORTATION	**16/16.0**	**$7,070,659**	**$0**	**$6,430,659**	**$640,000**

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Department of Community and Recreation Services					
Summer Lunch Program (50001G)	0/0.0	$236,420	$76,089	$160,331	$0
The U. S. Department of Agriculture (USDA) Summer Lunch Program serves children between the ages of 5 and 18 at eligible centers throughout the County. Eligibility is based on at least 50 percent of the children in an area meeting income guidelines established by the USDA. The program distributes nutritious lunches to children. The USDA provides a set amount of funding yearly and local funding is used as a supplement to ensure that all eligible children are served.					
Local Government Challenge Grant (50004G)	0/0.0	$5,000	$0	$5,000	$0
The Virginia Commission for the Arts Local Government Challenge Grant is awarded to jurisdictions that support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.					
Youth Smoking Prevention Program (50009G)	1/1.0	$75,000	$0	$0	$75,000
The Virginia Tobacco Settlement Foundation awards funding for a comprehensive smoking prevention program for teens.					
Joey Pizzano Memorial Fund (50012G)	1/1.0	$72,300	$0	$0	$72,300
The Joey Pizzano Memorial Fund funds a swim and water safety program for school-aged children with disabilities that helps develop new leisure activities for beginning swimmers and enhance levels of more experienced swimmers.					
Evening Reporting Center Grant (81022G)	1/1.0	$0	$0	$0	$0
The Virginia Department of Criminal Justice Services has awarded funds to establish an Evening Reporting Center. The goal of the program is to provide a community-based alternative to detention for moderate and high-risk youth currently on probation who might otherwise be detained pending further court action. The 30 day program will provide highly structured group activities during the high-risk time period between 3 p.m. and 7 p.m., develop skills in youth that will support pro-social behaviors, and repair harm done to the community by providing community service opportunities. The project is a collaboration between the Juvenile and Domestic Relations District Court, the Department of Community and Recreation Services, the Department of Systems Management, Adult Detention Services and Fairfax County Public Schools. Funding for this position is located in Agency 81, Juvenile and Domestic Relations District Court.					
TOTAL - DEPARTMENT OF COMMUNITY AND RECREATION SERVICES	**3/3.0**	**$388,720**	**$76,089**	**$165,331**	**$147,300**
Fairfax County Public Library					
E-Rate Reimbursements (52011G)	**0/0.0**	**$72,606**	**$0**	**$72,606**	**$0**
The Federal Communications Commission (FCC) E-Rate Reimbursements program provides affordable access to modern telecommunications and information systems through reimbursements to vendors that participate in the Schools and Libraries Universal Service Program.					
Department of Family Services					
Women's Business Center (67201G)	0/0.0	$90,000	$90,000	$0	$0
The Women's Business Center is the result of an agreement reached between the Fairfax County Office for Women and the U.S. Small Business Administration (SBA). This is a cooperative agreement with the Community Business Partnership, the Northern Virginia Small Business Development Center, and the Enterprise Center of George Mason University to establish the first Women's Business Center program in Virginia, which will provide technical assistance to women business owners. Although FY 2005 officially culminated the existing five-year agreement with the SBA, the agreement has been extended and it is expected that funding for FY 2010 will remain at $90,000.					

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Workforce Investment Act (WIA)					
Beginning in the 1980's, Fairfax County has received funding from the U.S. Department of Labor to operate the Job Training Partnership Act (JTPA) programs. On July 1, 2000, the Workforce Investment Act (WIA) of 1998 replaced the JTPA programs. WIA is a work-first approach to employment and training for adults, youth and dislocated workers. Funding in the following programs is anticipated.					
WIA Adult Program (67300G)	12/12.0	$334,603	$0	$334,603	$0
The WIA Adult Program focuses on meeting needs of businesses for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area, and other services for dislocated workers.					
WIA Youth Program (67302G)	7/7.0	$209,000	$0	$209,000	$0
The WIA Youth Program focuses on preparation for post-secondary educational opportunities or employment by linking academic and occupational learning. Programs include tutoring, study skills training and instruction leading to completion of secondary school, alternative school services, mentoring by adults, paid and unpaid work experience, occupational skills training, leadership development, support services and other services for disadvantaged youth ages 14 to 21.					
WIA Dislocated Worker Program (67304G)	12/12.0	$808,029	$0	$808,029	$0
The WIA Dislocated Worker Program focuses on meeting the business needs for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop Centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area and other services for dislocated workers.					
Subtotal – WIA	***31/31.0***	***$1,351,632***	***$0***	***$1,351,632***	***$0***
Fraud FREE Program (67312G)	4/4.0	$275,987	$42,778	$233,209	$0
The Fraud Recovery Special Fund, supported by state retained dollars from the collection of overpayments in all assistance programs, provides funding for a Fairfax County Fraud Investigation Unit. Staff assigned to this unit has the responsibility to assess any indications of fraud in a variety of County-administered welfare programs such as Temporary Assistance for Needy Families, Food Stamps, and Medicaid. A 15.5 percent Local Cash Match is required.					
Virginia Serious and Violent Offender Re-Entry (VASAVOR) (67321G)	1/1.0	$123,230	$0	$123,230	$0
The Virginia Serious and Violent Offender Re-Entry (VASAVOR) program provides services to ex-offenders recently released from prison. Services include job skills training, education, career assessment, employment counseling and job seeking skills.					
Fairfax Bridges to Success (67325G)	3/3.0	$276,184	$0	$276,184	$0
The U.S. Department of Health and Human Services provides this funding through the Virginia Department of Social Services to facilitate successful employment and movement toward self-sufficiency for Temporary Assistance for Needy Families (TANF) participants who have disabilities. This program combines the former TANF Hard-to-Serve (67314G) and the TANF Job Retention/Wage Advancement (67318G) grants into a single award.					
Independent Living Demonstration Project (67326G)	0/0.0	$15,000	$2,325	$12,675	$0
Funding from the Virginia Department of Social Services allows the Department of Family Services to provide services in preparing foster care youth for a successful transition out of care as well as an analysis of the program design and the results achieved. A 15.5 percent Local Cash Match is required.					
NVRP Contribution (67328G)	0/0.0	$17,364	$0	$0	$17,364
The Northern Virginia Regional Partnership (NVRP) provides this undesignated funding in support of the workforce development programs of the Northern Virginia Workforce Investment Board. The funding is to be used for staffing needs.					
Inova Health System (67329G)	12/12.0	$816,427	$0	$0	$816,427
Funding under the Inova Health Systems grant covers the personnel costs of grant eligibility workers stationed at the Inova Fairfax and Inova Mount Vernon hospitals for the purposes of identifying, accepting and processing applications for financial/medical assistance of County residents who are at the time hospitalized. Inova reimburses Fairfax County for 100 percent of all personnel services costs (salary and County benefits) on a monthly basis for the positions.					

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Base Realignment and Closure (BRAC) (67331G)	0/0.0	$539,852	$0	$539,852	$0
The Department of Labor provides this grant to Fairfax County to assist workers who are impacted by the closure of military bases in Northern Virginia. Funding for this grant is used to pay for training expenses of eligible dislocated workers.					
Jail Pre-Release Center (67332G)	0/0.0	$123,770	$0	$123,770	$0
The Department of Justice provides this grant to Fairfax County to provide training for those who are currently in prison to prepare them to enter the work force after leaving prison.					
Independent Living Initiatives Grant Program (67500G)	1/1.0	$171,411	$26,569	$144,842	$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant Program, administered through the Virginia Department of Social Services, provides comprehensive services for older youth in foster care to develop skills necessary to live productive, self-sufficient and responsible adult lives. The program directly serves youth in foster care through the age of 20. The required Local Cash Match is 15.5 percent.					
Foster and Adoptive Parent Training Grant (67501G)	4/4.0	$634,341	$236,756	$397,585	$0
The Virginia Department of Social Services Foster and Adoptive Parent Training Grant provides for: the enhancement of community education regarding foster care and adoption; pre-service training, in-service training, and in-home support of agency-approved foster and adoptive parents and volunteers; training for child welfare staff; and employee educational stipends. The required Local Cash Match is 15.5 percent for staff expenses, 65.40 percent for non-staff related expenses and 76.90 percent for administrative training.					
Community Housing and Resource Program – Award Three (67503G)	2/2.0	$858,552	$433,837	$424,715	$0
The U.S. Department of Housing and Urban Development (HUD) Community Housing and Resource Program assists homeless families in making the transition from living in shelters to permanent housing. The program offers 36 transitional housing units and various supportive services.					
RISE Supportive Housing Grant (67505G)	0/0.0	$507,271	$67,000	$440,271	$0
The U.S. Department of Housing and Urban Development (HUD) RISE Supportive Housing Grant is a renewable grant that provides 20 units of transitional housing. Funding also provides support services for families through a partnership of private nonprofit organizations and County agencies.					
VISSTA/VISSTA Day Care Training (67510G)	6/6.0	$450,000	$0	$450,000	$0
The Virginia Institute of Social Services Training Activities (VISSTA) program provides skills training for Adult Services, temporary assistance, and Comprehensive Services Act (CSA). This includes employment and day care training for Department of Family Services staff. The program also provides training to improve the quality of child care given by licensed and non-licensed day care providers.					
Foster Care and Adoption Staffing (67513G)	22/22.0	$2,022,626	$313,507	$1,709,119	$0
The General Assembly approved $6.9 million statewide for new foster care and adoption staffing, effective July 1, 1999. This funding is a result of a staffing study conducted by the Virginia Department of Planning and Budget and the Virginia Department of Social Services that demonstrated the need for 201 additional staff for local jurisdictions. The additional staff is used to improve the agencies' ability to meet legal mandates with regard to foster care and adoption. The expected outcomes are to reduce the average length of time children spend in foster care; to lower the caseloads in order to meet new judicial time frames and to provide more intensive services; to accelerate the adoption process for older, special needs children; to reduce expenditures out of the Comprehensive Services Act pool; to return children to a family member or permanent placement more quickly; and to enable social workers to visit their children in foster care at the standard of once every month. A 15.5 percent Local Cash Match is required.					
Title IV-E Reasonable and Necessary (67515G)	20/20.0	$1,855,884	$0	$1,855,884	$0
The Virginia Department of Social Services authorizes federal pass-through reimbursement of reasonable and necessary costs related to administering uncapped federal programs. All funds will be reinvested in expanding or enhancing local social services rather than supplanting existing funding sources. Funds will support preventing abuse and neglect and out-of-home placement for children as well as quality assurance efforts to ensure safety, permanency, and well-being for children in the community. Success in these areas will serve to reduce County costs for the most intensive and intrusive services.					

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Promoting Safe and Stable Families (67516G, formerly 67700G)	9/8.5	$672,968	$104,310	$568,658	$0
These Virginia Department of Social Services funds are used to develop, expand, and deliver family preservation and family support services. Required Local Cash Match for this program is 15.5 percent.					
Program Improvement Plan (PIP) (67517G)	3/3.0	$333,096	$51,630	$281,466	$0
The implementation of the PIP program is the result of the Child and Family Services Review (CFSR) and the subsequent allocation of additional state general funds by the Governor of Virginia and the General Assembly in an effort to strengthen Virginia's child welfare system and improve outcomes for children and families. The funds allow local departments of social services to improve the quality and quantity of face-to-face interactions between caseworkers, parents, and children. The required Local Cash Match is 15.5 percent.					
USDA Child and Adult Care Food Program (67600G)	8/7.5	$3,825,223	$0	$3,825,223	$0
The U.S. Department of Agriculture (USDA) Child and Adult Care Food Program provides partial reimbursement for snacks served to children in family day care homes. Funds also provide for nutrition training, monitoring, and technical assistance. The program serves children from ages infant to 12 in approved day care homes.					
USDA SACC Snacks (67601G)	0/0.0	$300,000	$0	$300,000	$0
The U.S. Department of Agriculture (USDA) provides partial reimbursement for snacks served to children in the School-Age Child Care program. The program serves school-aged children, grades K-6.					
U.S. Department of Health and Human Services Head Start Programs					
Head Start is a national child development program that serves income eligible families with very young children. Families served by Head Start grants receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. The overall match requirements for Head Start grants are 20 percent. In addition to Local Cash Match, the agency uses in-kind services to meet this required match total.					
Head Start Federal Program Grant (67602G)	32/31.5	$4,826,242	$659,106	$4,167,136	$0
Head Start is a national child development program that serves income-eligible families with children 3 to 5 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 434 children.					
Early Head Start Program (67610G)	25/25.0	$3,067,676	$310,680	$2,756,996	$0
The Early Head Start program is a national child development program that serves income eligible families with children 0 to 3 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 212 children 0 to 3 years of age, as well as pregnant mothers. It should be noted that this grant reflects the totals formerly funded under two separate grants 67606G (Early Head Start) and 67608G (Early Head Start – South County).					
Subtotal – Head Start Programs	***57/56.5***	***$7,893,918***	***$969,786***	***$6,924,132***	***$0***
Virginia Preschool Initiative Grant (67604G)	3/3.0	$1,350,000	$50,000	$1,300,000	$0
The Virginia Department of Education Preschool Initiative allows Fairfax County to serve approximately 721 at risk four-year-olds in a comprehensive preschool program in various settings throughout the County, including community pre-schools, family child care homes, and Fairfax County Public Schools. The Virginia Department of Education requires a Local Cash Match, which varies from year to year based on the state composite index. The anticipated state composite index for FY 2010 will require $50,000 in Local Cash Match from the County, with the balance of required Local Cash Match provided by the Fairfax County Public Schools.					

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	**FY 2010 GRANT FUNDED POSITIONS/SYE**	**FY 2010 TOTAL PROJECTED FUNDING**	**GENERAL FUND**	**FEDERAL/ STATE**	**OTHER**
CCAR/Child Care Quality Initiative Program/VACCRRN (67605G)	37/37.0	$1,866,338	$265,718	$1,600,620	$0
The Virginia Department of Social Services provides Child Care Development Fund (CCDF) funding for staff to support the provision of child care services, which includes eligibility determination and childcare placement, as well as recruitment, resources, and referral activities through the Child Care Assistance and Referral (CCAR) program. For FY 2010, total projected funding for the CCAR program is $1,735,651, including $250,000 in Local Cash Match, for 36/36.0 SYE grant positions. Funds for the Child Care Quality Initiative Program are used to develop, expand, and deliver family preservation and family support services. The Virginia Department of Social Services allocates this funding to enhance the quality and supply of child care services in the community. Total projected funding for the Child Care Quality Initiative Program FY 2010 is $101,406, including $15,718 in Local Cash Match, for 1/1.0 SYE grant position. Funds for the Virginia Child Care Resource and Referral Network (VACCRRN), provided by the Virginia Department of Social Services, are used to enhance the quality of child care resources and referral activities. Total projected funding for the VACCRRN program for FY 2010 is $29,281.					
VIEW Day Care (67607G)	4/4.0	$285,400	$28,540	$256,860	$0
The Virginia Department of Social Services reimburses Fairfax County for childcare services provided by the School-Age Child Care program to families who are participating in VIEW, the state welfare reform program. The required Local Cash Match for this program is 10 percent.					
Sexual Assault Treatment and Prevention (TBD)	3/1.5	$81,053	$0	$81,053	$0
The Department of Criminal Justice Services provides funding through federal Victims of Crime Act (VOCA) monies to provide trauma recovery treatment for victims of sexual assault and outreach to community groups and service provider to expand their knowledge of sexual violence issues and available services within the community. It should be noted that this grant (formerly 75030G) was transferred from Fund 106, Fairfax-Falls Church Community Services Board to the Department of Family Services as part of the consolidation of domestic and sexual violence services. A new grant number will be established when the FY 2010 award is received.					
V-Stop (TBD)	1/0.5	$18,803	$0	$18,803	$0
The Department of Criminal Justice Services provides funding through federal Violence Against Women Act (VAWA) monies to provide one part-time volunteer coordinator for the Victim Assistance Network (VAN). Volunteers are then trained to staff VAN's 24-hour hotline for sexual and domestic violence calls, facilitate domestic violence and sexual assault supports groups, provide community education and assist with office duties. It should be noted that this grant (formerly 75053G) was transferred from Fund 106, Fairfax-Falls Church Community Services Board to the Department of Family Services as part of the consolidation of domestic and sexual violence services. A new grant number will be established when the FY 2010 award is received.					
Domestic Violence Crisis (TBD)	0/0.0	$24,037	$0	$24,037	$0
The Virginia Department of Social Services provides funding to assist victims of domestic violence and their families who are in crisis. The grant supports one apartment unit at the Women's Shelter, as well as basic necessities such as groceries and utilities. It should be noted that this grant (formerly 75063G) was transferred from Fund 106, Fairfax-Falls Church Community Services Board to the Department of Family Services as part of the consolidation of domestic and sexual violence services. A new grant number will be established when the FY 2010 award is received.					
TOTAL – DEPARTMENT OF FAMILY SERVICES	**231/227.5**	**$26,780,367**	**$2,682,756**	**$23,263,820**	**$833,791**

Fund 102
Federal/State Grant Fund

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Health Department					
Immunization Action Plan (71006G)	0/0.0	$67,843	$0	$67,843	$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding immunizations for children from low-income families within the community.					
Women, Infants, and Children (71007G)	30/30.0	$2,114,075	$0	$2,114,075	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under the age of 5.					
Perinatal Health Services (71010G)	4/4.0	$251,034	$0	$251,034	$0
The U.S. Department of Health and Human Services Perinatal Health Services Grant provides nutrition counseling for low-income pregnant women to reduce the incidence of low birth weight in Fairfax County.					
Anonymous Test Site (71011G)	0/0.0	$18,000	$0	$18,000	$0
Funding from the Virginia Department of Health for the Anonymous Test Site Grant provides confidential information on HIV/AIDS and the location of facilities where HIV/AIDS tests are given. A testing clinic is held weekly where clients can receive testing and counseling without having to give their names.					
Tuberculosis Grant (71014G)	2/2.0	$162,000	$0	$162,000	$0
The Centers for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provide funding to coordinate tuberculosis case investigation, case management, and reporting activity for Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.					
Emergency Preparedness and Response (EP&R) for Bioterrorism Grant (71025G)	2/2.0	$345,615	$0	$345,615	$0
The Centers for Disease Control and Prevention (CDC) provide funding for Focus Area A of the Bioterrorism Grant through the Virginia Department of Health to fund a position that serves the Fairfax/Falls Church Health District. The major goal is to have an emergency response plan that is coordinated with local agencies, hospitals, physicians, and laboratories in the County and the region. For FY 2010, total projected funding for Focus Area A is $127,700 for 1/1.0 SYE grant position. The CDC provide funding for Focus Area B of the Bioterrorism Grant through the Virginia Department of Health to fund a district epidemiologist who will provide surveillance and investigation of general communicable diseases, disease outbreaks and other diseases of public health significance in the County and region. For FY 2010, total projected funding for Focus Area B is $82,915 for 1/1.0 SYE grant position. The CDC provides funding through the Virginia Department of Health to fund the continuation of public health emergency preparedness and response activities. The pandemic influenza funding was incorporated into this funding stream in FY 2009. Activities funded include, but are not limited to, supporting of mass dispensing capabilities, training of staff in emergency response, and continuing outreach efforts by providing educational summits for physician and non-profit organizations on pandemic influenza. For FY 2010, total projected funding is $135,000.					
TOTAL – HEALTH DEPARTMENT	**38/38.0**	**$2,958,567**	**$0**	**$2,958,567**	**$0**

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Circuit Court and Records					
Circuit Court Preservation Grant (80002G)	0/0.0	$199,328	$0	$199,328	$0
The Supreme Court of Virginia provides funding whereby loose court papers can be digitally reformatted and converted to security microfilm, allowing for preservation and permanent retention. The funding allows for the conversion process and computer equipment for the Circuit Court Clerk's office to monitor the quality control of the work being performed.					
Alternative Dispute Resolution/Neutral Case Evaluation Grant (80003G)	1/1.0	$40,426	$0	$40,426	$0
The Supreme Court of Virginia Alternative Dispute Resolution/Neutral Case Evaluation Grant provides funding for settlement conferences which allow judges and attorneys to settle lawsuits prior to trial.					
TOTAL – CIRCUIT COURT AND RECORDS	**1/1.0**	**$239,754**	**$0**	**$239,754**	**$0**
Juvenile and Domestic Relations District Court					
Evening Reporting Center Grant (81022G)	1/1.0	$85,725	$28,575	$57,150	$0
The Virginia Department of Criminal Justice Services has awarded funds to establish an Evening Reporting Center. The goal of the program is to provide a community-based alternative to detention for moderate and high-risk youth currently on probation who might otherwise be detained pending further court action. The 30 day program will provide highly structured group activities during the high-risk time period between 3 p.m. and 7 p.m., develop skills in youth that will support pro-social behaviors, and repair harm done to the community by providing community service opportunities. The project a is collaboration between the Juvenile and Domestic Relations District Court, the Department of Community and Recreation Services, the Department of Systems Management, Adult Detention Services and Fairfax County Public Schools. It should be noted that 1/1.0 SYE position supporting this grant is located in Agency 50, Department of Community and Recreation Services.					
General District Court					
Comprehensive Community Corrections Act Grant (85006G)	9/9.0	$675,814	$0	$675,814	$0
The Court Services Division of the General District Court provides pre-trial and post-trial supervision of defendants and offenders in the community as mandated by the Comprehensive Community Corrections Act (CCCA) Grant. This award from the Virginia Department of Criminal Justice Services will continue to support 9/9.0 SYE grant positions that provide pre-trial services, including supervision of staff in the Court Services Division and client services in the General District Court, and provide probation services in the General District Court and the Juvenile and Domestic Relations District Court.					
Police Department					
Seized Funds (90002G)	0/0.0	$1,010,394	$0	$1,010,394	$0
The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures stemming from illegal narcotics activity. The program serves residents of Fairfax County.					
Victim Witness Assistance (90016G)	5/5.0	$164,183	$0	$164,183	$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Assistance Program. This award provides funding to ensure that staffing levels are adequate to provide services.					
Someplace Safe (90025G)	1/1.0	$45,715	$11,429	$34,286	$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Unit's "Someplace Safe" Program, which provides a police response to domestic violence cases in Fairfax County. Funding for the required Local Cash Match of 25 percent has been identified within Agency 90, Police Department. For additional information please see Agency 90, Police Department in the Public Safety section of Volume 1.					
Bulletproof Vest Program (90031G)	0/0.0	$26,000	$13,000	$13,000	$0
The U.S. Department of Justice, Bureau of Justice Assistance provides funding for the purchase of new or replacement ballistic vests for the protection of sworn law enforcement officers. One vest may be purchased per officer per year under the provisions of this program. Funding for the required Local Cash Match of 50 percent has been identified within Agency 90, Police Department. For additional information please see Agency 90, Police Department in the Public Safety section of Volume 1.					

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
COPS Technology Program (90052G)	0/0.0	$266,200	$0	$266,200	$0
The U.S. Department of Justice provides grant funding for the continued development of technologies and automated systems that help law enforcement agencies prevent, respond to and investigate crime.					
OJJDP Congressional Earmark-Gangs (90054G)	2/2.0	$252,000	$0	$252,000	$0
The U.S. Congress appropriates this funding for the Congressional District Gang Task Force. The purpose of the grant is to provide assistance to jurisdictions within the district in prosecuting and impacting gang activity through directed investigation and intelligence activity.					
DMV Traffic Safety Programs (90067G)	0/0.0	$120,000	$0	$120,000	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support the cost of an information and enforcement program targeting proper attention to traffic safety laws in Fairfax County. It should be noted that this grant reflects the totals formerly funded under seven separate grants, as the DMV chose to consolidate grant programs previously awarded separately into a single grant. The seven grants that have been consolidated include: 90022G (Smooth Operator), 90039G (District Challenge), 90043G (Click It or Ticket), 90044G (Speed/Racing Abatement), 90060G (Operation Strikeforce), 90061G (Pedestrian Safety), and 90063G (Traffic Safety Training Programs).					
Justice Assistance Grant (JAG) (90068G)	0/0.0	$40,000	$0	$40,000	$0
Formerly the Local Law Enforcement Block Grant program, the Justice Assistance Grant provides funding for the purpose of reducing crime and improving public safety. The program serves the residents of Fairfax County through the acquisition of equipment and technology and through personnel services funding to support saw enforcement.					
TOTAL – POLICE DEPARTMENT	**8/8.0**	**$1,924,492**	**$24,429**	**$1,900,063**	**$0**
Fire and Rescue Department					
Virginia Department of Fire Programs Fund Award (92001G)	10/10.0	$2,540,000	$0	$2,540,000	$0
The Fire Programs Fund award provides funding for: fire services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the towns of Clifton and Herndon.					
Two-for-Life/Four-for-Life (92004G)	0/0.0	$793,000	$0	$793,000	$0
The Virginia Department of Health, Division of Emergency Services Two-for-Life Program is funded from the $4 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the Commonwealth for local jurisdictions for emergency medical services purposes, including the training of Emergency Medical Services (EMS) personnel and the purchase of necessary equipment and supplies. Funds are allocated based on the vehicle registrations processed in each locality.					
Urban Search and Rescue (92100G Series)	3/3.0	$900,000	$0	$900,000	$0
The responsibilities and procedures for national urban search and rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between the Federal Emergency Management Agency (FEMA) and the County. Funding is provided to enhance, support and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies.					
Urban Search and Rescue Activations (92200G Series)	0/0.0	$2,000,000	$0	$2,000,000	$0
The responsibilities and procedures for national urban search and rescue activities provided by the Department's Urban Search and Rescue Team and National Medical Emergency Response Team are identified in memorandums of agreement with the Federal Emergency Management Agency (FEMA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to activations are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1) and the National Medical Emergency Response Team.					

FY 2010 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2010 GRANT FUNDED POSITIONS/SYE	FY 2010 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
International Urban Search and Rescue (92300G Series)	6/6.0	$1,100,000	$100,000	$1,000,000	$0
A memorandum with the U.S. Agency for International Development (USAID), Office of Foreign Disaster Assistance (OFDA) exists to provide emergency urban search and rescue services internationally. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies. The original five year agreement was extended through December 31, 2008. The total value of this agreement over the six-year grant period (exclusive of deployment costs) exceeded $7,000,000. Application will be made to enter into another multi-year agreement and it is anticipated that OFDA will make the base year award in FY 2009. Based on the current award, required Local Cash Match for this program is estimated at 10 percent of personnel-related costs, including overtime.					
International Urban Search and Rescue Activations (92400G Series)	0/0.0	$1,000,000	$0	$1,000,000	$0
The responsibilities and procedures for international urban search and rescue activities provided by the Department's Urban Search and Rescue Team are identified in a memorandum of agreement with the Office of Foreign Disaster Assistance (OFDA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (USAID SAR 1).					
TOTAL – FIRE AND RESCUE DEPARTMENT	**19/19.0**	**$8,333,000**	**$100,000**	**$8,233,000**	**$0**
Emergency Preparedness					
Department of Homeland Security First Responder Programs	0/0.0	$10,000,000	$0	$10,000,000	$0
The Department of Homeland Security (DHS) funds several initiatives to support state and local emergency preparedness efforts through its First Responder Programs, including the Urban Areas Security Initiative (UASI) program and Homeland Security Grant Program. The purpose of the UASI program is to allow local governments to enhance capabilities in the areas of law enforcement, emergency medical services, emergency management, fire service, public works, public safety communications, and public health through the purchase of response equipment that will be necessary to prepare for and respond to emergencies arising out of terrorist or other mass casualty events affecting public safety. The purpose of the Homeland Security Grant Program is to enhance the capacity of state and local emergency responders to prevent, respond to and recover from a weapons of mass destruction terrorism incident involving chemical, biological, radiological, nuclear and explosive devices and cyber attacks. The Homeland Security Grant Program combines several previous grants into one program, including the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Grant program. It is anticipated that Fairfax County will receive at least $10,000,000 in FY 2010 through the DHS First Responder Programs.					
Fund 102 Summary					
Reserve for Anticipated Grants (subtotal of grants in above table)	*330/326.5*	*$58,718,664*	*$2,911,849*[2]	*$54,185,724*	*$1,621,091*
Reserve for Unanticipated Grants	*0/0.0*	*$1,075,000*	*$75,000*	*$1,000,000*	*$0*
TOTAL RESERVES	*330/326.5*	**$59,793,664**	**$2,986,849**	**$55,185,724**	**$1,621,091**
TOTAL APPROPRIATED DIRECTLY TO AGENCIES	*0/0.0*	*$0*	*$0*	*$0*	*$0*
TOTAL FUND[3]	**330/326.5**	**$59,793,664**	**$2,986,849**	**$55,185,724**	**$1,621,091**

Fund 102
Federal/State Grant Fund

[1] Transportation projects previously approved and still anticipated include the following:

FY 2007 Requirements	Amount
Springfield CBD Park and Ride Facility	$1,000,000
Trail Projects	$800,000
On Road Bike Trails	$400,000
Richmond Highway Bus Priority Project	$500,000
Richmond Highway Traffic Synchronization Pilot Project	$497,050
Reston Traffic Signal Prioritization	$750,000
Fairfax County Trail Improvements - Great Falls	$1,000,000
I-66 Vienna Metrorail Accessibility Improvements	$600,000
FY 2008 Requirements	
Richmond Highway Transit Improvements	$2,400,000
FY 2009 Requirements	
Richmond Highway Transit Improvements	$3,000,000

[2] Includes funding of $24,429 in required Local Cash Match for Police Grants which is available in Agency 90, Police Department. For additional information please see Agency 90, Police Department in the Public Safety section of Volume 1. On the fund statement this amount is included in the revenue section under the Reserve for Estimated Grant Funding category. This amount, plus the $55,185,724 in Federal/State funding and $1,621,091 in Other funding noted above brings total revenue for this category on the fund statement to $56,831,244.

[3] The total number of grant positions in Fund 102, Federal/State Grant Fund, includes 2/2.0 SYE additional positions (1/1.0 SYE Management Analyst and 1/1.0 SYE Security Analyst) that are not summarized in the *Anticipated Grant Awards* table. These positions in the Office of Emergency Management are associated with the Emergency Management Performance Grant (02915G) and the Metropolitan Medical Response System (02919G). Therefore, the overall position total in Fund 102, Federal/State Grant Fund, is 332/328.5 SYE.

Fund 102
Federal/State Grant Fund

Agency Position Summary

332 Grant Positions / 328.5 Grant Staff Years

Position Detail Information

OFFICE OF HUMAN RIGHTS AND EQUITY PROGRAMS

EEOC (39005G)

2 Human Rights Specialists II
1 Administrative Assistant III
1 Administrative Assistant I
4 Positions
4.0 Staff Years

DEPARTMENT OF TRANSPORTATION

Marketing and Ridesharing Program (40001G)

1 Transportation Planner III
1 Transportation Planner II
1 Communications Specialist III
1 Communications Specialist I
1 Planning Technician I
2 Administrative Assistants II
7 Positions
7.0 Staff Years

Employer Outreach Program (40013G)

1 Transportation Planner II
1 Transportation Planner I
2 Positions
2.0 Staff Years

Dulles Corridor Enhancements (40016G)

1 Transportation Planner II
1 Position
1.0 Staff Year

Base Realignment and Closure Act (BRAC) (40021g)

2 Transportation Planners III
1 Transportation Planner IV
2 Planners II (DPZ)
1 Planner III (DPZ)
6 Positions
6.0 Staff Years

DEPARTMENT OF COMMUNITY AND RECREATION SERVICES

Youth Smoking Prevention (50009G)

1 Park/Recreation Specialist I
1 Position
1.0 Staff Year

Joey Pizzano Memorial Fund (50012G)

1 Park/Recreation Specialist I
1 Position
1.0 Staff Year

Evening Reporting Center (81022G)

1 Park/Recreation Specialist I
1 Position
1.0 Staff Year

DEPARTMENT OF FAMILY SERVICES

WIA Adult Program (67300G)

1 Program Manager
2 Human Service Workers IV
6 Human Service Workers III
3 Administrative Assistants II
12 Positions
12.0 Staff Years

WIA Youth Program (67302G)

1 Human Service Worker IV
5 Human Service Workers II
1 Administrative Assistant II
7 Positions
7.0 Staff Years

WIA Dislocated Worker Program (67304G)

1 Management Analyst II
1 Human Service Worker IV
10 Human Service Workers III
12 Positions
12.0 Staff Years

Fraud FREE Program (67312G)

2 Human Service Workers III
2 Human Service Workers II
4 Positions
4.0 Staff Years

Virginia Serious and Violent Offender Re-Entry (VASAVOR) (67321G)

1 Human Service Worker III
1 Position
1.0 Staff Year

Fairfax Bridges to Success (67325G)

2 Human Service Workers III
1 Human Service Worker II
3 Positions
3.0 Staff Years

Inova Health System (67329G)

1 Human Service Worker IV
3 Human Service Workers III
7 Human Service Workers II
1 Administrative Assistant II
12 Positions
12.0 Staff Years

Independent Living Initiatives (67500G)

1 Social Worker III
1 Position
1.0 Staff Year

Foster and Adoptive Parent Training (67501G)

3 Social Workers III
1 Social Worker II
4 Positions
4.0 Staff Years

Community Housing and Resource Program (67503G)

1 Management Analyst III
1 Administrative Assistant II
2 Positions
2.0 Staff Years

VISSTA (67510G)

1 Management Analyst III
5 Administrative Assistants IV
6 Positions
6.0 Staff Years

Foster Care and Adoption Staffing (67513G)

1 Senior Social Work Supervisor
1 Management Analyst I
9 Social Workers III
7 Social Workers II
1 Human Services Coordinator II
3 Administrative Assistants III
22 Positions
22.0 Staff Years

Title IV-E Reasonable and Necessary (67515G)

4 Management Analsyts III
2 Social Work Supervisors
11 Social Workers III
1 Social Worker II
1 Administrative Assistant IV
1 Administrative Assistant II
20 Positions
20.0 Staff Years

Fund 102
Federal/State Grant Fund

Promoting Safe and Stable Families (67516G)

1 Management Analyst II, PT
3 Social Workers III
3 Social Workers II
1 Human Services Coordinator II
1 Administrative Assistant II
9 Positions
8.5 Staff Years

Program Improvement Plan (67517G)

2 Social Workers III
1 Human Services Coordinator II
3 Positions
3.0 Staff Years

USDA Child Care Food Program (67600G)

1 Child Care Specialist III
3 Child Care Specialists I, 1 PT
1 Business Analyst II
1 Administrative Assistant V
2 Administrative Assistants IV
8 Positions
7.5 Staff Years

Head Start Federal Program (67602G)

1 Management Analyst III
1 Child Care Program Admin. I
1 Head Start Coordinator
1 Public Health Nurse III
3 Child Care Specialists II
1 Child Care Specialist I
3 Human Service Workers II
7 Day Care Center Teachers II
8 Day Care Center Teachers I
1 Day Care Center Aide, PT
2 Administrative Assistants IV
1 Administrative Assistant III
1 Human Services Assistant
1 Cook's Aide
32 Positions
31.5 Staff Years

Virginia Preschool Initiative (67604G)

3 Child Care Specialists II
3 Positions
3.0 Staff Years

Child Care Assist. Program (67605G)

1 Child Care Program Adm. I
1 Business Analyst II
1 Business Analyst I
1 Child Care Specialist II
10 Child Care Specialists I
2 Human Service Workers II
14 Human Service Workers I
6 Human Services Assistants
1 Administrative Assistant III
37 Positions
37.0 Staff Years

VIEW Day Care (67607G)

2 Child Care Specialists III
2 Day Care Center Teachers I
4 Positions
4.0 Staff Years

Early Head Start (67610G)

1 Head Start Coordinator
1 Business Analyst I
1 Child Care Specialist III
3 Child Care Specialists II
6 Child Care Specialists I
5 Day Care Center Teachers II
6 Day Care Center Teachers I
1 Administrative Assistant III
1 Cook's Aide
25 Positions
25.0 Staff Years

Sexual Assault Treatment and Prevention (75030G)

3 Mental Health Therapists, PT
3 Positions
1.5 Staff Years

V-Stop (75053G)

1 Volunteer Services Coordinator, PT
1 Position
0.5 Staff Year

HEALTH DEPARTMENT

WIC (71007G)

1 Nutrition Program Coordinator
1 Nutrition Program Supervisor
3 Sr. Public Health Nutritionists
1 Senior Public Health Nutritionist
8 Public Health Nutritionists
10 Nutritionist Assistants
6 Administrative Assistants II
30 Positions
30.0 Staff Years

Perinatal Health Services (71010G)

4 Human Services Assistants
4 Positions
4.0 Staff Years

Tuberculosis Grant (71014G)

1 Public Health Nurse III
1 Human Services Assistant
2 Positions
2.0 Staff Years

EP&R for Bioterrorism Grant (71025G)

1 Management Analyst III
1 Epidemiologist
2 Positions
2.0 Staff Years

CIRCUIT COURT AND RECORDS

Neutral Case Evaluation (80003G)

1 Administrative Assistant IV
1 Position
1.0 Staff Year

JUVENILE AND DOMESTIC RELATIONS DISTRICT COURT

Evening Reporting Center (81022G)

1 Probation Counselor III
1 Position
1.0 Staff Year

GENERAL DISTRICT COURT

CCCA Grant (85006G)

1 Probation Counselor III
6 Probation Counselors II
1 Probation Supervisor I
1 Administrative Assistant II
9 Positions
9.0 Staff Years

POLICE DEPARTMENT

Victim Witness Assistance (90016G)

1 Probation Counselor III
3 Probation Counselors II
1 Human Services Assistant
5 Positions
5.0 Staff Years

Someplace Safe (90025G)

1 Probation Counselor II
1 Position
1.0 Staff Year

OJJDP Congressional Earmark-Gangs (90054G)

1 Police Second Lieutenant
1 Police Officer II
2 Positions
2.0 Staff Years

FIRE AND RESCUE DEPARTMENT

Fire Programs (92001G)

1 Fire Battalion Chief
2 Fire Lieutenants
1 Management Analyst I
1 Management Analyst III
1 Fire Technician
1 Firefighter
2 Life Safety Education Specialists
1 Photographic Specialist
10 Positions
10.0 Staff Years

Urban Search & Rescue (92105G)

1 Accountant III
1 Fire Technician
1 Administrative Assistant III
3 Positions
3.0 Staff Years

Fund 102
Federal/State Grant Fund

International Search & Rescue (92304G)

1	Fire Battalion Chief
1	Program and Procedures Coord.
1	US&R Training Coordinator
1	US&R Data and Records Coord.
1	Administrative Assistant IV
1	Warehouse Specialist
6	Positions
6.0	Staff Years

OFFICE OF EMERGENCY MANAGEMENT

Emergency Management Peformance Grant (02915G)

1	Management Analyst II
1	Position
1.0	Staff Year

Metropolitan Medical Response System/ UASI (02919G)

1	Security Analyst
1	Position
1.0	Staff Year

PT Denotes Part Time

Fund 102
Federal/State Grant Fund

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 102, Federal/State Grant Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan[1]	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance[2]	**$23,971,695**	**$2,233,199**	**$25,390,254**	**$235,132**	**$376,222**
Revenue:					
Federal Funds	$56,029,058	$0	$67,550,089	$0	$0
State Funds	7,651,045	0	11,045,396	0	0
Other Match	1,881,865	668,635	3,603,219	0	0
Other Non-profit Grants	220,147	0	159,189	0	0
Seized Funds	494,856	0	985,251	0	0
Interest - Seized Funds	76,984	0	10,300	0	0
Interest - Fire Programs Funds	232,664	0	0	0	0
Miscellaneous Revenue	908,651	0	838,707	0	0
Funding	0	63,376,971	27,113,832	56,831,244	56,831,244
Total Revenue	$67,495,270	$64,045,606	$111,305,983	$56,831,244	$56,831,244
Transfers In:					
General Fund (001)					
Local Cash Match[3]	$3,767,179	$0	$865,485	$0	$0
Reserve for Estimated Local Cash Match	526,312	989,833	124,348	2,962,420	2,962,420
Total Transfers In	$4,293,491	$989,833	$989,833	$2,962,420	$2,962,420
Total Available	**$95,760,456**	**$67,268,638**	**$137,686,070**	**$60,028,796**	**$60,169,886**

Fund 102
Federal/State Grant Fund

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 102, Federal/State Grant Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan[1]	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Expenditures:					
Emergency Preparedness[4]	$11,022,248	$0	$16,043,988	$0	$0
Office of County Executive	273,081	0	215,825	0	0
Economic Development Authority	1,500,000	0	0	0	0
Capital Facilities	15,586,253	0	14,445,970	0	0
Department of Housing and Community Development	1,256,000	0	2,169,648	0	0
Office of Human Rights and Equity Programs	194,154	0	331,322	0	0
Department of Transportation	2,239,743	0	3,496,117	0	0
Department of Community and Recreation Services	235,744	0	503,521	0	0
Fairfax County Public Library	6,798	0	345,787	0	0
Department of Family Services	23,881,510	0	32,107,578	0	0
Department of Systems Management for Human Services	57,067	0	66,677	0	0
Health Department	2,688,953	0	4,702,027	0	0
Circuit Court and Records	36,742	0	239,929	0	0
Juvenile and Domestic Relations District Court	554,717	0	2,682,557	0	0
Commonwealth's Attorney	23,671	0	252,040	0	0
General District Court	676,019	0	684,749	0	0
Police Department	5,328,666	668,635	10,866,898	0	0
Office of the Sheriff	30,225	0	15,127	0	0
Fire and Rescue Department	4,778,611	0	15,846,164	0	0
Expenses	0	66,366,804	32,293,924	59,793,664	59,793,664
Total Expenditures	$70,370,202	$67,035,439	$137,309,848	$59,793,664	$59,793,664
Total Disbursements	**$70,370,202**	**$67,035,439**	**$137,309,848**	**$59,793,664**	**$59,793,664**
Ending Balance[5]	**$25,390,254**	**$233,199**	**$376,222**	**$235,132**	**$376,222**

Fund 102
Federal/State Grant Fund

[1] The FY 2009 Adopted Budget Plan Beginning Balance reflects $2,000,000 in available Local Cash Match carried over from previous years. It should therefore be noted that although the FY 2009 anticipated need for Local Cash Match is $2,989,833, only $989,833 was budgeted as the General Fund transfer for Local Cash Match. Savings of $2,000,000 was identified as part of the *FY 2008 Carryover Review* from current Local Cash Match sources.

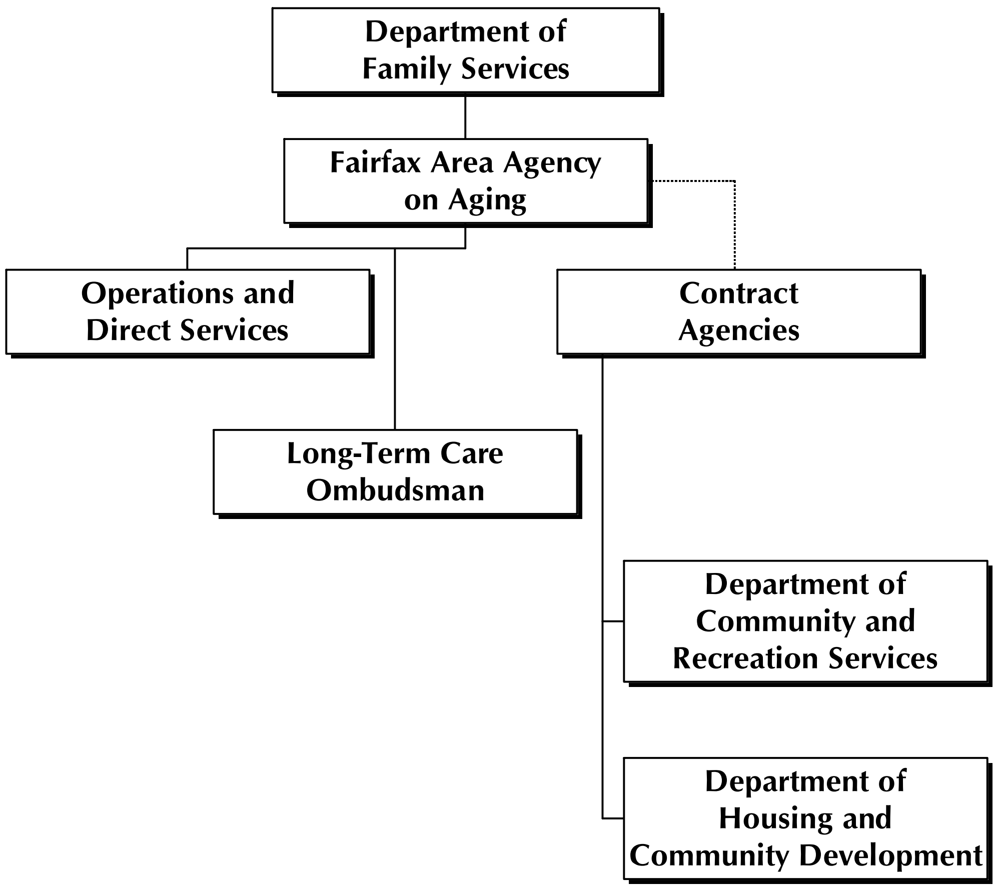
[2] The *FY 2009 Revised Budget Plan* Beginning Balance reflects $9,376,122 in Local Cash Match carried over from FY 2008, including $2,320,377 in Local Cash Match previously appropriated to agencies but not yet expended and $7,055,745 in the Reserve for Estimated Local Cash Match consisting of the balance of the Reserve not used during FY 2009 plus Local Cash Match returned to the Reserve as the result of grant closeouts. Thus, the total Reserve for Estimated Local Cash Match in FY 2009 is $5,180,092.

[3] The *FY 2009 Revised Budget Plan* Local Cash Match appropriated to agencies totals $2,865,485 but $2.0 million has been taken from the $2.0 million in available Local Cash Match balances identified as part of the *FY 2008 Carryover Review*.

[4] Emergency Preparedness grant funding is reflected as a separate category in order to centrally identify grant funds earmarked for security and emergency preparedness requirements. Agencies involved in this effort include the Office of Public Affairs, Department of Purchasing and Supply Management, Facilities Management Department, Department of Public Works and Environmental Services, Department of Transportation, Department of Family Services, Department of Information Technology, Health Department, Police Department, Office of the Sheriff, Fire and Rescue Department, and the Office of Emergency Management.

[5] The Ending Balance in Fund 102, Federal/State Grant Fund, fluctuates primarily due to timing, as some revenues received late in the fiscal year have not been by spent by June 30 as the time period for spending grant funds often continues beyond the end of the fiscal year.

Fund 103
Aging Grants and Programs



Mission
To promote and sustain a high quality of life for older persons residing in Fairfax County by offering a mixture of services, provided through the public and private sectors, that maximize personal choice, dignity and independence.

Focus
Fund 103, Aging Grants and Programs, serves as the fiscal entity for federal and state grants awarded to the County primarily through the Virginia Department for the Aging. Grant funds are received and administered by the Fairfax Area Agency on Aging (AAA), part of the Adult and Aging Division within the Department of Family Services. With additional support from the County, these funds provide the following types of community-based services: case management/consultation services, legal assistance, insurance counseling, transportation, information and referral, volunteer services, home-delivered meals, nutritional supplements, congregate meals, fan care and cooling assistance, and services for and support to caregivers of older adults. In addition, the regional Northern Virginia Long-Term Care Ombudsman Program provides services to the residents of Alexandria, Arlington, Fairfax County, Fairfax City, Falls Church City, Loudoun County, Manassas, Manassas Park and Prince William County. For those older adults who cannot live independently in the community, staff and volunteers with the Northern Virginia Long-Term Care Ombudsman Program work with residents, families, and area nursing and assisted living facilities to provide information, assistance and mediation to ensure that residents' rights are being upheld.

The Fairfax Area Commission on Aging (COA), appointed by the Board of Supervisors and the cities of Fairfax and Falls Church, serves as the official advisory body to the AAA, the Board of Supervisors and the City Councils of Fairfax and Falls Church regarding local long-term care issues, legislation, fiscal requirements, and program and policy issues. COA members are also represented on the Fairfax Long-Term Care Coordinating

Council, charged with implementing the strategic plan of the Citizen's Task Force for Long-Term Care. In addition, COA Commissioners serve on several regional and County committees, including the Northern Virginia Aging Network and the Building for All Committee (BFAC). The COA has responsibility for tracking the success of the Board of Supervisors 50+ Action Plan, presenting an annual scorecard, and advising the Board of Supervisors about any aging-related issues.

The AAA exists to provide community leadership on aging issues and to promote community-based programs and activities that enhance the quality of life for older adults and their caregivers. It derives its purpose and structure from the Federal Older Americans Act, which established local area agencies on aging. In addition to playing a key role linking practice and policy, the AAA serves as the focal point for the network of County and private sector agencies serving older adults. The AAA helps older adults remain in the community through the administration and coordination of social service programs for older persons whose needs are varied and may require intervention by one or more agency programs.

The AAA provides lead support to the on-going 50+ Committee and has been designated by the Board to respond to community inquiries about its Action Plan.

Highlights from the 50+ Scorecard include:

- The Building for All Committee (BFAC) is a public/private partnership chartered by the County Executive and consisting of multiple County departments, community leaders, and experts to promote universal design goals in the community. In November 2008, BFAC hosted "Reinventing Your Home," an event that attracted about 300 people and provided information and resources for people to use to make their homes safe and accessible for their entire lives.

- The AAA now reviews zoning applications from the Department of Planning and Zoning with a goal of providing specific recommendations to encourage livability for older adults and adults with disabilities.

- Volunteer Solutions, a service unit in the Adult and Aging Division, established a partnership with the Fairfax County Public Library and the Campagna Center's Retired and Senior Volunteer Program to host volunteer fairs showcasing flexible, meaningful volunteer opportunities for boomers, retirees, and older adults of all ages.

- Several neighborhood associations in the County are working toward forming cooperatives for the purpose of purchasing and sharing personal and home maintenance services essential for living safely in their homes. This cooperative village model was initiated in Beacon Hill in Boston and has gained national attention. A highly successful event in April 2008, "Reinventing Your Neighborhood," was attended by more than 300 people who learned more about Beacon Hill and other village approaches so that local groups and neighborhood associations can consider the possibilities for creating a village in their own neighborhoods.

- AAA staff worked with the Long Term Care Coordinating Council and Faith Communities in Action on an interfaith summit in June 2008 to increase awareness of resources for serving older adults.

Key driving forces of the AAA's future direction is based on the increasing numbers of older adults, the diversity of older adults, the increasing incidence of disabilities among adults as they live longer, supporting family caregivers, and the increasing number of persons eligible to retire in this thriving business community.

- Thirty years ago, people 65 and older were just over one-in-every 33 residents of Fairfax County, but by 2020 older adults will be more than one out of every nine residents. Persons age 65 and over are growing at a faster rate than the overall County population. By 2020, it is projected that there will be 138,600 persons age 65 and older living in Fairfax County, representing 11.6 percent of the total population.

- In 1980, more than 13 percent of older adults spoke a language other than English at home and by 2000 the number had more than doubled and continues to grow. From 1980 to 2000, the percentage of minorities in the older adult population increased from 6.4 to 18.3 percent. Although the older adult population is not as diverse as the general Fairfax County population, it is becoming more diverse.

- The incidence of disabilities among older adults – everything from arthritis to Alzheimer's – doubles every five years after the age of 65. Because the oldest baby boomers will turn 75 in 2021, it is anticipated that the need for assistive services and programs will accelerate rapidly after 2020.

- With increasing life expectancies, more of the working-age population is part of the "sandwich" generation, those caring for both children and elders. These caregivers may care for their elders for a longer period of time. Longevity also means there are older adults with their own health and financial needs caring for other older adults such as siblings and spouses. Grandparents are increasingly caring for minor children, and support to those grandparents as caregivers is different from the support needed to care for an aging spouse.

Improving communication, information, and awareness with a dramatically changing and diverse population are among the AAA's primary initiatives. Strategies to accomplish these initiatives include information and referral lines staffed by bilingual volunteers who receive ongoing training, educational seminars, resource fairs, and caregiver support groups conducted in languages other than English, recruiting volunteers from a variety of cultures to provide service to older adults and advocacy to older adults and their families, increasing large-print, taped, and translated resource materials, providing culturally sensitive and palatable meals and service delivery to persons receiving home-delivered meals and congregate meals, offering respite and support groups to family caregivers of older adults and to grandparents caring for grandchildren, and providing resource fairs for baby boomers considering volunteering while continuing in the workforce part-time or upon retirement.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Grant	51/ 50	51/ 50	51/ 50	51/ 50	51/ 50
Expenditures:					
Personnel Services	$3,634,751	$3,873,771	$5,334,669	$3,759,280	$3,809,140
Operating Expenses	3,268,090	3,672,458	5,054,504	3,675,706	3,826,928
Capital Equipment	0	0	21,000	0	0
Total Expenditures	**$6,902,841**	**$7,546,229**	**$10,410,173**	**$7,434,986**	**$7,636,068**
Revenue:					
Federal	$1,782,857	$1,875,994	$2,230,793	$1,833,098	$1,833,098
State	1,081,945	1,134,922	1,432,207	1,088,649	1,088,649
Project Income	484,402	381,233	351,389	381,233	381,233
Other Jurisdictions' Share of the Ombudsman Program	163,952	120,203	76,454	120,203	120,203
City of Fairfax	33,013	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306	36,306
Private Corporations	1,500	2,000	2,500	2,000	2,000
Total Revenue	**$3,583,975**	**$3,583,671**	**$4,162,662**	**$3,494,502**	**$3,494,502**
Net Cost to the County	**$3,318,866**	**$3,962,558**	**$6,247,511**	**$3,940,484**	**$4,141,566**

Fund 103
Aging Grants and Programs

Position Summary					
	OPERATIONS AND DIRECT SERVICES		**Home-Delivered Meals**		**Family Caregiver Support**
	Community-Based Social Services	1	Social Work Supervisor	1	Management Analyst II
2	Social Work Supervisors	1	Management Analyst II	1	Senior Social Work Supervisor
1	Social Worker III	1	Social Worker III		
9	Social Workers II, 1 PT	5	Social Workers II		**LONG-TERM CARE OMBUDSMAN**
1	Management Analyst II				
1	Administrative Assistant II, PT		**Care Coordination for the Elderly Virginian**	1	Social Work Supervisor
1	Paralegal			5	Social Workers III
1	Communications Specialist III	1	Social Work Supervisor		
		1	Social Worker III		**DEPARTMENT OF COMMUNITY AND RECREATION SERVICES**
	Congregate Meals	2	Social Workers II		
1	Management Analyst I	1	Mental Health Therapist		**Congregate Meals**
		2	Public Health Nurses II	4	Park/Rec Specialists II
		1	Management Analyst II	5	Park/Rec Assistants
		1	Administrative Assistant II		

TOTAL POSITIONS
51 Grant Positions / 50.0 Grant Staff Years — **PT Denotes Part-Time Positions**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$58,441**
A net increase of $58,441 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Program Year 2010 Adjustments** **($89,169)**
A decrease of $89,169 is due to a decrease in federal and state revenue for the Title III-B Community-Based Social Services and Fee for Services/Homemaker programs.

♦ **Carryover Adjustments** **$120,567**
As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved the transfer of $120,567 from the Department of Family Services General Fund needed to support contract rate increases in the Congregate Meals program.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$2,857,220**
As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved carryover funding of $2,857,220 of which $2,742,804 is unexpended grants for Program Year 2008 and Program Year 2007, an increase of $120,567 in the General Fund Transfer, offset by a net decrease of $6,151 due to revised federal and state funding allocations.

♦ **Third Quarter Adjustments** **$6,724**
As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved funding of $6,724 to appropriate additional state revenue for the Community-Based Social Services program.

Key Performance Measures

Goal
To promote and sustain a high quality of life for older persons by offering a mixture of services, provided through the public and private sectors, which maximize personal choice, dignity and independence.

Objectives
- To maintain at 80 percent the percentage of elderly persons and adults with disabilities receiving case management services who continue to reside in their homes one year after receiving services.

- To maintain at 95 percent the percentage of older adults receiving community-based services who remain living in their homes rather than entering a long-term care facility after one year of service or information.

- To maximize personal health by serving nutritious meals so that 40 percent of clients receiving home-delivered meals and 80 percent of clients receiving congregate meals score at or below a moderate risk category on the Nutritional Screening Initiative, a risk tool.

- To meet the state standard by maintaining the percent of Adult Protective Services (APS) investigations completed within 45 days at 90 percent or more.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Adult and Aging/Long-Term Care clients served	2,187	2,283	2,283 / 2,404	2,404	2,404
Clients served with community-based services (CBS)	7,712	6,578	6,578 / 10,120	10,464	10,884
Meals provided	505,520	570,614	570,614 / 624,745	624,745	624,745
APS Investigations conducted	632	818	818 / 854	854	854
Efficiency:					
Cost per Adult and Aging/Long-Term Care client	$3,221	$2,649	$4,736 / $3,632	$4,647	$3,594
Cost per CBS client	$7	$14	$8 / $6	$8	$9
Cost per meal	$10	$10	$13 / $10	$10	$11
Cost per investigation	$2,096	$1,562	$1,872 / $1,611	$2,343	$2,358

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Service Quality:					
Percent of Adult and Aging/Long-Term Care clients satisfied with services	85%	89%	90% / 90%	90%	90%
Percent of CBS clients satisfied with the information and services	93%	91%	95% / 98%	95%	95%
Percent of clients satisfied with home-delivered meal quality and quantity (1)	NA	81%	90% / NA	90%	NA
Percent of clients satisfied with congregate meal quality and quantity	92%	87%	90% / 89%	90%	90%
Investigations completed within the state standard of 45 days	620	802	736 / 854	769	769
Outcome:					
Percent of clients who remain in their homes after one year of services	85%	87%	80% / 84%	80%	80%
Percent of CBS clients who remain in their homes after one year of service or information	97%	98%	95% / 94%	95%	95%
Percent of clients served home-delivered meals who score at or below a moderate nutritional risk category	47%	48%	40% / 45%	40%	40%
Percent of clients served congregate meals who score at or below a moderate nutritional risk category	87%	87%	80% / 85%	80%	80%
Percent of investigations completed within 45 days	98%	98%	90% / 100%	90%	90%

(1) The home-delivered meal client satisfaction survey is administered periodically.

Performance Measurement Results

In FY 2008, the Adult and Aging Services Division surpassed its goals related to helping individuals continue to reside in their own homes. The percent of elderly and disabled clients who continued to reside in their homes after one year of receiving case management services was 84 percent, which is four percentage points higher than the target of 80 percent.

The 10,120 clients served with community based services (CBS) in FY 2008 reflect an increase of 53.8 percent from FY 2007. This increase is attributable to two factors: 1) a revised count methodology conducted in the FY 2009 restructuring and process improvement plan for Aging, Disability and Caregiver Resources revealed that more clients were being served than were being captured in the database, and 2) CBS clients receiving Cluster Care services through Volunteer Solutions were captured for the first time in FY 2008. The percent of clients who remained in the community, rather than entering a long-term care facility, after one year of receiving services was 94 percent, just short of the target of 95 percent.

Fund 103
Aging Grants and Programs

The Adult and Aging Services Division surpassed its goal for improving the nutritional health of persons receiving nutrition services in FY 2008 with 45 percent of clients who received home-delivered meals, compared to a target of 40 percent, and 85 percent of clients who received congregate meals, compared to a target of 80 percent, scoring at or below moderate risk on the Nutritional Screening Initiative. The 624,745 meals provided in FY 2008 by the senior nutrition programs exceeded the estimate by 9.5 percent, or more than 54,000 meals. This increase is partially due to four new meals-on-wheels routes and an underestimation of the number of congregate meals served at Braddock Glen Assisted Living. The residence and program needs filled quickly, resulting in a 51 percent increase in meals to Braddock Glen Assisted Living residents from FY 2007 to FY 2008. It should be noted that 89 percent of Congregate Meal Program clients were satisfied with their meals, up from 87 percent in FY 2007 and growing closer to the target of 90 percent. This is the result of the Fairfax Area Agency on Aging's Registered Dietician reviewing client satisfaction survey comments and dialoging with Congregate Meal Program clients to determine what their preferences were. These comments were then discussed with the food vendors and menus were revised accordingly.

Another increase in the number of Adult Protective Services (APS) investigations occurred in FY 2008 with 854 total investigations being conducted. This reflects a 4.4 percent increase over FY 2007, or 36 investigations. The higher investigation caseload was manageable given that two additional positions in the Department of Family Services General Fund were approved as part of the FY 2009 Adopted Budget Plan and 100 percent of APS investigations were completed within 45 days, thereby surpassing the target of 90 percent as well as the 98 percent achieved in FY 2007.

Fund 103
Aging Grants and Programs

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 103, Aging Grants and Programs**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$1,699,812**	**$0**	**$2,164,386**	**$0**	**$0**
Revenue:					
Federal Funds	$1,782,857	$1,875,994	$2,230,793	$1,833,098	$1,833,098
State Funds	1,081,945	1,134,922	1,432,207	1,088,649	1,088,649
Project Income	484,402	381,233	351,389	381,233	381,233
Other Jurisdictions' Share of Ombudsman Program	163,952	120,203	76,454	120,203	120,203
City of Fairfax	33,013	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306	36,306
Private Corporations	1,500	2,000	2,500	2,000	2,000
Total Revenue	$3,583,975	$3,583,671	$4,162,662	$3,494,502	$3,494,502
Transfer In:					
General Fund (001)[1]	$3,783,440	$3,962,558	$4,083,125	$4,051,742	$4,252,824
Total Transfer In	$3,783,440	$3,962,558	$4,083,125	$4,051,742	$4,252,824
Total Available	**$9,067,227**	**$7,546,229**	**$10,410,173**	**$7,546,244**	**$7,747,326**
Grant Expenditures:					
67450G, Title III B, Community-Based Social Services	$1,265,003	$1,578,408	$2,062,915	$1,462,023	$1,462,023
67451G, Title VII Ombudsman	513,627	454,582	501,942	452,473	452,473
67452G, Fee for Services/Homemaker	187,279	307,987	580,049	282,782	282,782
67453G, Title III C(1) Congregate Meals	2,208,334	2,438,767	3,784,292	2,452,832	2,653,914
67454G, Title III C(2) Home-Delivered Meals	1,600,733	1,592,977	1,979,790	1,633,376	1,633,376
67455G, Care Coordination for the Elderly Virginian	860,486	779,659	808,975	759,063	759,063
67456G, Caregiver Support	267,379	393,849	692,210	392,437	392,437
Total Grant Expenditures	$6,902,841	$7,546,229	$10,410,173	$7,434,986	$7,636,068
Total Disbursements	**$6,902,841**	**$7,546,229**	**$10,410,173**	**$7,434,986**	**$7,636,068**
Ending Balance[1]	**$2,164,386**	**$0**	**$0**	**$111,258**	**$111,258**

[1] The *FY 2009 Revised Budget Plan* ending fund balance is $0 and reflects the utilization of the FY 2008 ending fund balance of $2,164,386 to partially offset grant expenditures in FY 2009 based on program year requirements. In addition, the FY 2010 Adopted Budget Plan ending balance of $111,258 is available to return to the General Fund as part of the *FY 2009 Carryover Review*.

Fund 104
Information Technology

Mission

The Information Technology Fund supports investments in technology that enable service efficiencies and effectiveness in Fairfax County Government. Through the effective use of technology and service enhancements, provide quality customer service; improve the means of providing access to services electronically; expedite responses to citizen inquiries; improve operational efficiencies; increase performance capabilities; and ensure optimum management decisions.

Focus

Fund 104, Information Technology, was established in FY 1995 to strengthen centralized management of available resources by consolidating major Information Technology (IT) projects in one fund. A General Fund transfer, revenue from the State Technology Trust Fund, and interest earnings are sources for investment in Information Technology projects.

The County's technological improvement strategy has two key elements. The first element is to provide an adequate infrastructure of basic technology for agencies to use in making quality operational improvements and efficiencies. The second is to redesign business processes and apply technology to achieve large-scale improvements in service quality and achieve administrative efficiencies. The County's long-term commitment to provide quality customer service through the effective use of technology is manifested in service enhancements, expedited response to citizen inquiries, improved operational efficiencies, better information for management decisions and increased performance capabilities.

THINKING STRATEGICALLY

Strategic issues for the department include:

- o Supporting mandated requirements;
- o Leveraging prior investments;
- o Enhancing County security;
- o Improving service quality and efficiency; and
- o Ensuring a current and supportable technology infrastructure.

In addition, the Senior Information Technology Steering Committee, which is comprised of the County Executive and senior County managers, adopted five IT priorities which guide the direction of this fund. They include:

- ♦ Mandated Requirements: Provide support for requirements enacted by the federal government, Commonwealth of Virginia or Board of Supervisors; are Court ordered or a result of County regulation changes.

- ♦ Completion of Prior Investments: Provide support for multi-year lease purchases, to implement a project phase or to complete a planned project.

- ♦ Enhanced County Security: Provide support for homeland security, physical security, information security and privacy requirements.

- ♦ Improved Service and Efficiency: Promote consolidated business practices; support more efficient government; optimize management and use of County assets and data; enhance systems to meet the expectations and needs of citizens; and promote service that can be provided through the Internet/ e-government. Includes corporate and strategic initiatives that add demonstrable value to a broad sector of government or to the County as a whole, which also provide productivity benefits and/or effectively manages the County's information and knowledge assets.

- ♦ Maintaining a Current and Supportable Technology Infrastructure: Focus on technology infrastructure modernizations which upgrade, extend or enhance the overall architecture or major County infrastructure components, including hardware and software and its environment. Ensure that citizens, businesses and County employees have appropriate access to information and services.

Fund 104
Information Technology

In accordance with the FY 2010 Budget Guidelines, funding requests for Fund 104 IT projects were limited to mandates and existing IT projects requiring a planned funding increment to meet contractual obligations and/or to complete a planned phase. During the annual Fund 104 submission process, agencies were advised that in response to significant budget constraints, no new IT initiatives would be considered; and that FY 2010 104 funding requests must represent the planned budget increment supporting a previously approved phase required to continue the project deliverables. This change from prior years reflects significant limitations on the County's IT program based on the substantial projected budget shortfall in FY 2010.

In keeping with established procedures, a Project Review Team consisting of business and technical staff from the Department of Information Technology (DIT) and the Department of Management and Budget (DMB) evaluated all submissions requesting additional funding for clear alignment with project plans and anticipated deliverables. Projects were reviewed for continued alignment with project plans from both a business and a technical perspective, including whether the continued implementation of the project would realize proposed benefits. Benefits of the project were weighed against the cost and several risk factors, including potential unknowns related expenses, changes in scope necessitated by new business drivers, technological relevance, operational transformation needs, project schedule viability, and the impact of not funding or otherwise delaying the project. Technical factors examined include alignment with County technology architecture and standards, impact on existing County IT infrastructure, and availability of viable products and services. Also considered is the organizational experience with the solutions that support the project business goals, and the availability of human resources both in DIT and the sponsoring agency to implement the project.

FY 2010 Initiatives

In FY 2010, funding of $9.5 million, which includes a General Fund transfer of $7.4 million, Cable Communications Fund transfer of $1.0 million, and interest income of $1.1 million, is provided to meet contractual obligations and complete planned phases of existing IT projects in Fund 104. These projects continue to meet one or multiple priorities established by the Senior Information Technology Steering Committee and include a mix of projects that provide benefits for both citizens and employees and that adequately balance continuing initiatives with the need for maintaining and strengthening the County's technology infrastructure. Funded projects will support initiatives in General County Services and Public Safety program areas, and sustain enterprise technology foundation systems and infrastructure. Although many initiatives meet more than one of the technology priorities, for narrative purposes below, projects have been grouped into only one priority area.

Priority	**FY 2010 Adopted Funding**
Completion of Prior Investments	$0.3 million
Enhanced County Security	$3.9 million
Maintaining a Current and Supportable Technology Infrastructure	$5.3 million
TOTAL	**$9.5 million**

Completion of Prior Investments - $0.3 million

The County's IT program focuses on using technology as an essential tool to enable cost-effective delivery of services, and continues to stress the need to build reliable, supportable projects for these services in a timely manner. Many projects funded can be completed within that fiscal year, while others are multi-phase projects that require more than one year of funding.

In FY 2010 funding of $182,000 is included to complete installation of electronic wayfinding for the Fairfax County Courthouse. The electronic wayfinding system displays court dockets on large monitors strategically placed near courtrooms. The system scrolls through defendants' names and courtroom assignments with the objective of providing citizens summoned to court an efficient way to locate their courtroom and reduce the congestion and confusion experienced by the public on the morning their court session is scheduled. Following successful implementation General District and Circuit Court dockets (as part of the Courtroom Technology Pilot project), the final phase involves installation of electronic docket displays in strategically located areas throughout the newly expanded and renovated courthouse and the Juvenile and Domestic Relations District Court (upon their relocation to the new courthouse). This project seeks to improve citizens access, internally and externally, to the Courts and allow all three Courts to share common resources while providing flexibility and adaptability to incorporate future changes in technology and court processes.

In FY 2010 funding of $150,000 is recommended for continued support for the County's planned on-going maintenance of essential Geographic Information System (GIS) data. FY 2010 funding represents year the third year of a four year planned initiative to update the County's planimetric data. This project is jointly funded by the Department of Public Works and Environmental Services (DPWES) and Fund 104. Through a series of complex geospatial transformations the raw imagery, taken from aerial imagery flown by the state, will be converted to GIS data available to many County agencies including: Police, Fire and Rescue, the Departments of Transportation, Housing and Community Development, Public Works and Environmental Services, Planning and Zoning, and Tax Administration. The project includes new planimetric impervious surface features inlcuding: driveways, building footprints, streams, sidewalks, pools, edges of roads and centerlines, critically needed by key agencies such as DPWES (Stormwater) and by Public Safety.

Enhanced County Security - $3.9 million

Ensuring the security of the County's IT investments and information assets is of primary importance to the Department of Information Technology. Through many projects and initiatives, efforts are focused on the security of various levels of County data, from e-mail to homeland security measures. During FY 2010, the County will continue to implement a multi-faceted approach to securing County data and assets.

Funding of $1,835,791 is recommended in FY 2010 for the Fire Department's portion of the Computer Aided Dispatch/Records Management System (CAD/RMS) shared and contractual milestone payments to continue the integration of Fire Records Management System (FRMS) and fire tactical incident support functions with the new CAD/RMS as part of the Public Safety Architecture Modernization initiative. The funding supports continued implemenation of tactical incident applications, and integration of FRMS modules for personnel, equipment and buildings, as well as the capability to manage detailed inventory of FRD's equipment assests, staff resources, response plans, and apparatus assignments, Funding is critical to the overall Public Safety CAD/RMS project and ensures a unified technology platform across public safety agencies.

FY 2010 funding of $1,224,691 is recommended for the continuation of a multi-phase effort to implement a modern, comprehensive Law Enforcement Records Management System to replace the existing Police Department array of disparate legacy systems. FY 2010 funding includes the Police Department's portion of 911 CAD/RMS shared and contractual milestone payments to continue the implementation of a modern Police Records Management System (I/LEADS) as part of the overall Public Safety Architecture Modernization initiative. The new system will improve the Police Department's ability in prevention, response, case management, and situational analysis relating to the safety and property of County residents. Intelligence led policing, improved criminal justice, and overall strategic public safety resource deployment will be improved upon implementation. The system will enable improved analysis and aid in identifying trends, and assist in staffing decisions and monitoring departmental effectiveness. The I/LEADS system will integrate with the CAD system in the Department of Public Safety Communications (911 Center), ensuring a unified technology platform to facilitate the seamless sharing of processes and data across public safety functions and leverages available technologies.

Funding of $781,901 is provided in FY 2010 for the sixth year of a seven year annual lease-purchase payment for the new Public Service Radio System network infrastructure. The project replaced a 20 year old Public Service Communications System, which provided two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public Schools Transportation Department (school buses), FASTRAN and Fairfax Water, with updated technology that meets the needs of user agencies. The system provides adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County. The new network eliminates two zones within the County and provides seamless coverage on one system. Based on a portion of project costs, derived from the number of radios users operating on the system, $1,272,088 will be recovered from Fairfax County Public Schools and Fairfax Water in FY 2010.

Maintain a Current and Supportable Technology Infrastructure - $5.3 million

In an ever changing technical environment, maintaining a current and supportable technology environment is a challenge that must be continually addressed to ensure performance, operability, security and integrity. The County's technological improvement strategy strives to balance business needs that require technology investments with the desire to adopt contemporary but relevant and supportable technology industry trends, as well as the ability to leverage existing infrastructure. Projects funded in FY 2010 support the goal of continuing to update and strengthen the technology foundation where practical, and ensure that residents, the business community and County staff have appropriate and reliable access to information and services.

Funding of $3,156,293 will continue FY 2010 support of the Public Safety Architecture Modernization Project for implementing common technology infrastructure needs of the Computer Aided Dispatch (CAD) and Public Safety Records Management Systems (RMS) replacing the legacy CAD, Police RMS and Fire and Rescue RMS systems. The stakeholders include the Department of Public Safety Communications (DPSC), Police Department, Fire and Rescue Department, and Office of the Sheriff for case management and incident reporting. FY 2010 funding will support project's shared milestones, performance bond, commercial wireless broadband, and staff augmentation support. The project will implement an integrated public safety information platform enabling data sharing across functional areas of key public safety agencies for improved collaboration and interoperability.

Funding of $2,100,000 is included in FY 2010 to continue implementation of the multi-year Telecommunication Modernization Project designed to replace disparate telephone systems throughout the County with a contemporary telecommunication platform that includes functionality to integrate voice with data capabilities such as e-mail, other messaging systems and CRM, streamline business processes, consolidate use of telecommunications facilities, enhance system operational efficiency, and reduce overall support costs. An additional core benefit will be the use of distributed telecommunications applications across the enterprise fiber network (I-Net). The new voice communications platform also provides secure communications to support the needs of Telework. This project provides the telecommunications infrastructure to serves the communications needs of County agencies and advances service delivery to citizens, while maintaining flexibility to adopt future technologies with a minimal need for new spending.

Funding of $50,000 is included in FY 2010 to provide for continuing information technology training and certification in recognition of the challenges associated with maintaining skills at the pace of technological changes and to ensure that the rate of change in information technology does not out-pace the County's ability to maintain proficiency. As the County's workforce becomes increasingly dependent on information technology, training support has become more essential.

Fund 104
Information Technology

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustment** **$35,440,456**

  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $35,440,456 due to the carryover of unexpended project balances of $27,846,801 and the appropriation of higher than anticipated revenue of $1,452,108. Also included is funding of $1,841,547 made available from savings in the Circuit Court, Juvenile and Domestic Relations District Court, and Fire and Rescue Department in FY 2008 for specific projects, as well as $4,300,000 to support anticipated contractual awards for the Legacy System Replacement project in FY 2009, funded by a General Fund transfer.

- **Third Quarter Adjustments** **$3,397,711**

  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase of $3,397,711. This amount includes an increase of $3,500,000 to meet contractual payments anticipated at the end of FY 2009 for implementation and configuration services associated with the Legacy Systems Replacement Project. This amount was funded by a transfer from the reserve established for this project in Agency 87, Unclassified Administrative Expenses, as part of the *FY 2008 Carryover Review*. This amount is partially offset by audit adjustments resulting in a net reduction of $102,289.

The following table lists the projects contained in Fund 104, Information Technology. Descriptions for FY 2010 funded projects follow the Project Summary table. Information regarding technology initiatives can also be found in the FY 2010 Information Technology Plan prepared by the Department of Information Technology.

FUNDING (FY 2010)

Category	FY 2010 Adopted Budget Plan
IT0004, Geographic Information System (GIS)	150,000
IT0010, Information Technology Training	50,000
IT0048, Incident Reporting and Training System	1,835,791
IT0050, Public Service Communications Replacements	781,901
IT0056, Pilot Courtroom Technologies	182,000
IT0060, Telecommunications Modernization	2,100,000
IT0062, Police Records Management System	1,224,691
IT0083, Public Safety Architecture Modernization	3,156,293
Total Funds	**$9,480,676**

IT0004, Geographic Information System	IT Priorities:
	• Completion of Prior Investments; • Enhanced County Security; • Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2008 Expenditures	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget	FY 2010 Adopted Budget
($41,280)	$1,362,787	$150,000	$150,000

Description and Justification: This project provides continued funding for the County's planned multiyear implementation and maintenance of essential Geographic Information System (GIS) data including oblique imagery, orthoimagery and planimetric data. GIS provides County staff the means to electronically access, analyze and display land related data and is an integral part of public systems such as LDS Net and My Neighborhood as well as numerous internal County applications.

In FY 2010 funding of $150,000 is recommended for continued support for the County's planned on-going maintenance of essential Geographic Information System (GIS) data. FY 2010 funding represents year three of a four year planned iniatiave to update the County's planimetric data. This project is jointly funded by DPWES and Fund 104. Through a series of complex geospatial transformations the raw imagery, taken from aerial imagery flown by the state, will be converted to GIS data available to County agencies. The project includes new planimetric impervious surface features inlcuding: driveways, building footprints, streams, sidewalks, pools, edges of roads and centerlines, critically needed by key agencies such as DPWES (Stormwater) and by Public Safety agencies. Each year about 1/4th of the County will have its planimetric features compiled. The FY 2010 update combined with the previous two will complete about 75 percent of the County's area.

Return on Investment (ROI): The updated GIS data enhances the County's security oriented applications such as emergency response preparedness, preplanning fire and rescue, hazardous material spills, and crime mapping. Planimetric data is also a key data sets used by the new Computer Aided Dispatch system's mobile units in Police and Fire and Rescue vehicles. The GIS database with new impervious features and contouring facilitates key agencies land use applications following Fairfax County's Environmental Quality Advisory Council (EQAC) recommendations and contribute to overall improved services and efficiency. The updated GIS data provides County agencies readily accessible data necessary for engineering and design projects in any location in Fairfax County. A wide range of County agencies utilize planimetric data including Police, Fire and Rescue, the Departments of Transportation, Housing and Community Development, Public Works and Environmental Services, Planning and Zoning Tax Administration and the Board of Supervisors offices. Oblique imagery provides the County the ability to view field conditions from a desktop without traveling to the site, providing significant savings to County staff in various agencies. Oblique imagery provides in-house staff the ability to perform more timely assessments by allowing them to view the façades of buildings at their desktop, allowing field staff the time necessary for property assessments and planning purposes. Oblique imagery has proved a vital tool for the Department of Tax Administration, Public Safety agencies, and the Department of Planning and Zoning. It is also the source of 3-D imagery which has been requested by the Board of Supervisors through their Land Use Information Advisory Committee. On-going orthoimagery efforts are of great value and use by County residents and parties to commercial real estate transactions. Potential buyers and sellers often view property location via Web access for their homes and offices without having to drive to the actual site.

Fund 104
Information Technology

IT0010, Information Technology Training	IT Priorities: • Maintaining a Current and Supportable Technology Infrastructure

FY 2008 Expenditures	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget	FY 2010 Adopted Budget
$225,185	**$130,970**	**$50,000**	**$50,000**

Description and Justification: This project provides funding for information technology training in recognition of the challenges associated with maintaining skills at the same pace as technology changes. The rate of change in information technology is an ongoing challenge for the County in maintaining relevant proficiencies for its technology workforce, and enabling quick adoption of technology that is beneficial in meeting the County's mission, goals and objectives. As the County's business has become increasingly dependent on information technology, training support has become more essential.

FY 2010 funding of $50,000 will provide for necessary training required for Department of Information Technology staff. In addition, a project management certification and training program has been developed for County staff that is assigned project manager roles for funded Information Technology projects, allowing for consistency and enhanced communications between agencies.

Return on Investment (ROI): Continued funding will address instruction in new technologies, network management, computer operations, and software applications development and maintenance to assist County staff and systems.

IT00048, Incident Reporting and Records Management	**IT Priorities:** • Completion of Prior Investments; • Enhanced County Security; • Improved Service and Efficiency

FY 2008 Expenditures	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget**	**FY 2010 Adopted Budget**
$3,108,757	**$1,035,210**	**$1,835,791**	**$1,835,791**

Description and Justification: The Fire and Rescue Department's Incident Reporting and Records Management Project is part of a multi-system, multi-phase initiative called the Public Safety Architecture Modernization project which will result in the replacement of the current CAD (Computer Aided Dispatch system), as well as legacy Fire and Police Records Management Systems (FRMS and PRMS), a Fire Tactical incident management system, and a field based electronic Patient Care Reporting system (ePCRS). In May 2008 the new Emergency Patient Care Reporting System (EPCR) was successfully implemented.

Funding of $1,835,791 is recommended in FY 2010 for the Fire Department's portion of the CAD/RMS shared and contractual milestone payments to continue the integration of Fire Records Management System (FRMS) and fire tactical incident support functions with the new CAD/RMS as part of the Public Safety Architecture Modernization initiative. Funding supports continued implemenation of tactical incident applications, and integration of Fire Records Management System (FRMS) modules for personnel, equipment and buildings, as well as the capability to manage detailed inventory of FRD's equipment assests, staff resources, response plans, and apparatus assignments, Funding is critical to the overall Public Safety CAD/RMS project and ensures a unified technology platform across public safety agencies.

Return on Investment (ROI):
The Electronic Patient Care Reporting System provides more timely and accurate tracking of patient transport information by creating more detailed and patient treatment documents electronically with a tablet device directly interfaced with the current Computer Aided Dispatch system. With this system, billing information is readily and securely extracted and electronically transmitted to the billing vendor which greatly improves the efficiency of billing and revenue collection. Patient care is enhanced through accurate documentation and information dissemination to the medical facility when the patient is transported. Furthermore, a reduction in the staff time required to complete patient care and incident reports provides units with a quicker "return to service" time.

The overall Public Safety CAD/RMS system will provide significant efficiencies for public safety information and technology utilization. The systems have been consolidated under a single strategy with the various components interfaced when appropriate for a comprehensive view supporting incident response. This project supports FRD's continued compliance with National Fire Protection Agency requirements, the Virginia Emergency Medical Services (EMS) mandated reporting requirements, and will improve data management, statistical analysis, decision making capabilities, FRD's resource and apparatus standards, and improved operations.

IT0050, Public Service Communications Replacements	**IT Priorities:** • Completion of Prior Investments; • Enhanced County Security; • Maintaining a Current and Supportable Technology Infrastructure

FY 2008 Expenditures	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget	FY 2010 Adopted Budget
$430,238	**$2,816,244**	**$781,901**	**$781,901**

Description and Justification: This project provides continued funding for the new Public Service Communications System, which provides two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public Schools Transportation Department (school buses), FASTRAN and Fairfax Water, with updated technology that meets the needs of user agencies. The completed system provides adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County. The previous 20-year old Public Service Communications System was based on a design that used two transmitter tower locations and 20 radio channels, with 10 channels at each tower. The transmitter tower sites were located in Lorton, on the Energy/Resource Recovery Facility smokestack, and in Fairfax City, on the rooftop of the Massey building. The system only provided geographical coverage for approximately 60 percent of the County and had limited call processing capacity, frequently resulting in unavailability for users. In addition, the previous design required users to manually select the correct radio channel based on their location within the County, requiring knowledge of the coverage each channel provided to the different parts of the County. There were large geographic areas where radio communications were not possible and many of these locations were heavily populated areas of the County. The network did not meet the user needs for additional coverage nor provide for future growth or for advanced features, such as mobile data communications.

Funding of $781,901 is provided in FY 2010 for the sixth year of a seven year annual lease-purchase payment for the new Public Service Radio System network infrastructure. The new network eliminates two zones within the county and provides seamless coverage on one system. Based on a portion of project costs, derived from the number of radios users operating on the system, $1,272,088 will be recovered from Non-General Fund supported agencies, Fairfax County Public Schools and Fairfax Water in FY 2010.

Return on Investment (ROI): The replacement system provides reliable radio coverage to many areas of the County that are not covered by the old radio system. This provides the necessary protection and safety for bus drivers and other staff that depends on reliable communications, improves customer service to County citizens and County agencies, and reduces reliance on commercial wireless networks in addition to future cost avoidance and other non-quantifiable benefits. The completed system is fully compatible with the mobile and portable radios used by the County's public safety radio system which allows for direct communication between public safety and public service users for incident or disaster management, and provides a separate backup system for the public safety system. The County realized a cost avoidance of over $3 million by using the public service system to serve as the backup to the public safety system, rather than modifying the public safety system.

IT0056 Courtroom Technology Pilot Project – Electronic Wayfinding	**IT Priorities:** • Completion of Prior Investment • Improved Service and Efficiency

FY 2008 Expenditures	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget	FY 2010 Adopted Budget
$26,720	**$15,971**	**$182,000**	**$182,000**

Description and Justification: The electronic wayfinding system displays court dockets on large monitors strategically placed near courtrooms. The system scrolls through defendants' names and courtroom assignments and provides citizens summoned to court an efficient way to locate their courtroom. This system replaces an ineffecient paper based system whereby each day court staff manually post reams of printed court dockets on bulletin boards spread througout the courthouse.

FY 2010 funding of $182,000 is recommended to complete installation of electronic Wayfinding for the Fairfax County Courthouse. Following successful implementation of Phase I and II (General District and Circuit Court as part of the Courtroom Technology Pilot project), Phase III involves installation of electronic docket displays in strategically located areas throughout the newly expanded and renovated courthouse and the Juvenile and Domestic Relations District Court (upon their relocation to the new courthouse).

Return on Investment (ROI): In implementing electronic way-finding, the objective continues to be on providing citizens summoned to court an efficient way to locate their courtrooms and reduce congestion and confusion experienced by the public on the morning their court session is scheduled. The primary benefit will be improved efficiencies and the facilitation of court processes and services that will provide a direct impact to the citizens, businesses and employees that reside in the County. This project seeks to improve citizens access, internally and externally, to the Courts and allow all three Courts to share common resources while providing flexibility and adaptability to incorporate future changes in technology and court processes.

IT0060, Telecommunications Modernization	IT Priorities:
	• Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2008 Expenditures	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget	FY 2010 Adopted Budget
$4,656,553	**$2,834,885**	**$2,100,000**	**$2,100,000**

Description and Justification: Presently, Fairfax County relies on a telephone network based on outdated 1980's technology and standards for its voice communications needs. This includes a mix of 15 different models of Private Branch Exchanges (PBXs), telephone company-provided technology, and single-line telephones. Modernization of the County's telecommunications network is by necessity an ongoing and evolving process. As industry standards mature and inter-networking requirements change, the telephone communications network's capacity and configuration must do so as well.

FY 2010 funding of $2,100,000, of which $1,000,000 will come from the County's Cable Fund, will continue implementation of this multi-year project to provide proven, advanced technologies that help streamline business processes, take advantage of economies of scale, enhance operational efficiency and most importantly - reduce costs. An additional core benefit will be the use of distributed telecommunications applications across an enterprise-wide network. The new voice communications platform will provide secure communications to support telework, and will integrate with e-mail and other messaging systems. This change will ensure that the telecommunications infrastructure serves the needs of County agencies and advances service delivery to citizens, while maintaining flexibility to adopt future technologies with a minimal need for new spending.

The Telecommunications Modernization Project is replacing the County's current network of disparate voice systems with an enterprise-level platform. This new platform is based on current technology and is being implemented using the County's Institutional Network (I-Net) for site-to-site connectivity and transport mechanism. Furthermore, the new telephony network architecture will accommodate the projected growth in communications needs, integrate with business applications, and facilitate cost savings through standardization, streamlined maintenance, and consolidation of telephone line costs. The new voice infrastructure will integrate with the other County communications and messaging platforms, and align Fairfax County's telephone network with industry trends.

Return on Investment (ROI): The benefits derived from the implementation of this project are substantial and quantifiable. Direct cost savings include: a reduction in leased circuit costs; a reduction in message unit costs for outside phone calls; and a reduction in overall maintenance costs, including moving phones, adding new phone lines and changes to existing phone service. In addition, the new voice infrastructure will allow Fairfax County to leverage embedded technology assets and to improve service delivery quality. Business processes will be streamlined because of the ability to share information over an integrated communications platform.

IT0062, Police Records Management System	IT Priorities:	• Improved Service and Efficiency; • Completion of Prior Investments; • Enhanced County Security

FY 2008 Expenditures	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget	FY 2010 Adopted Budget
$1,514,937	$6,447,193	$1,224,691	$1,224,691

Description and Justification: The goal of this project is to implement a modern, intelligent, comprehensive Law Enforcement Records Management System to replace the legacy records management system which has not stayed current with technology. The new LERMS (Police Records Management System) will increase the ability to prevent, respond to, manage, and analyze situations threatening the safety and property of citizens. Intelligence led policing; improved criminal justice; and overall strategic public safety resource deployment will be improved upon implementation. The new LERMS system will improve reliability, accuracy, and quality of data and will operate on the principles of "single point of data entry" and query. LERMS will be based upon current, proven technology that is derived from current industry and County standards. The system will expand the capacity of the Police Department, allowing it to better analyze - statistically and through geographic-based means – data on incidents and personnel. It will also aid in identifying trends, and assist in staffing decisions and monitoring departmental effectiveness. The system will integrate with the Computer Aided Dispatch (CAD) system in the Department of Public Safety Communications, ensuring a unified technology platform approach that seamlessly shares processes and data across public safety functions and leverages available technologies.

FY 2010 funding of $1,224,691 is recommended for the continuation of a multi-phase effort to implement a comprehensive Police Records Management platform. FY 2010 request included Police Department's portion of CAD/RMS shared and contractual milestone payments to continue the selection, purchase and implementation of a modern, reliable and proven Police Records Management System (ILEADS) as part of the integrated Public Safety modernization initiative. The ILEADS system will integrate with the Computer Aided Dispatch (CAD) system in the Department of Public Safety Communications, ensuring a unified technology platform to facilitate the seamless sharing of processes and data across public safety functions and leverages available technologies.

Return on Investment (ROI): The LERMS project will ultimately include all aspects of police work and police information linked through an integrated system. A new system that assures accurate, timely, reliable and accessible information on events, County geography and police information will permit the Police Department to efficiently act upon events, from initial response through tracking, investigation and reporting. Additionally, having reliable and accessible data from the system will result in the ability to effectively address staffing, crime analysis, resource allocation, tactical planning and strategic planning. The new system will provide opportunties to increase effectiveness by eliminating redundant work and open up opportunities for information sharing and interoperability between law enforcement agencies. This is a significant tool in developing investigative leads, linking crimes across jurisdictional boundaries, and conducting crime analysis.

IT0083, Public Safety Architecture Modernization	**IT Priorities:** • Enhanced County Security; • Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2008 Expenditures	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget	FY 2010 Adopted Budget
$659,436	**$3,920,772**	**$3,156,293**	**$3,156,293**

Description and Justification: The Public Safety Architecture Modernization project supports implementation of common infrastructure supporting integrated Computer Aided Dispatch (CAD) and Public Safety Records Management Systems (RMS), including public safety communications, as well as Police, Fire and Rescue, and Emergency Medical Services records management. This project provides the underlying infrastructure components and shared capabilities required for implementation of an integrated, interoperable public safety system. This project supports operational components of a CAD and RMS including network infrastructure, and adopting standard Geographic Information System (GIS) to meet public safety requirements. In a multi-track and multi-phase project, the legacy CAD and mobile Police RMS and the Fire and Rescue RMS are being replaced. In May 2008 a new Emergency Patient Care Reporting System (EPCR) was implemented which uses the infrastructure provided as part of this project. Options for integrating with the existing Office of the Sheriff's information system will be evaluated as well.

FY 2010 funding of $3,156,293 is recommended to continue support for the Public Safety Architecture Modernization Project. FY 2010 funding will support project's shared milestones, performance bond, commercial wireless broadband, and staff augmentation.

Return on Investment (ROI): The Public Safety Architecture Modernization project represents a joint initiative undertaken by the public safety agencies in Fairfax County (Department of Public Safety Communications, Police Department, Fire and Rescue Department, Sheriff's Office and Office of Emergency Management) and provides an integrated public safety suite for CAD and RMS, with supporting network infrastructure to support robust GIS including automatic vehicle location (AVL), automatic vehicle routing recommendations (AVRR), broadband wireless data services and automated field reporting. Savings are achieved in implementing standards for all stakeholders, consolidating system infrastructure, and reducing system tool redundancies from prior independent systems. More importantly, this project greatly enhances Fairfax County's ability to respond quickly and effectively to emergencies that require coordination among the various responder organizations and share information required for collaboration, case management, reporting, remediation and mitigation.

Fund 104
Information Technology

FUND STATEMENT

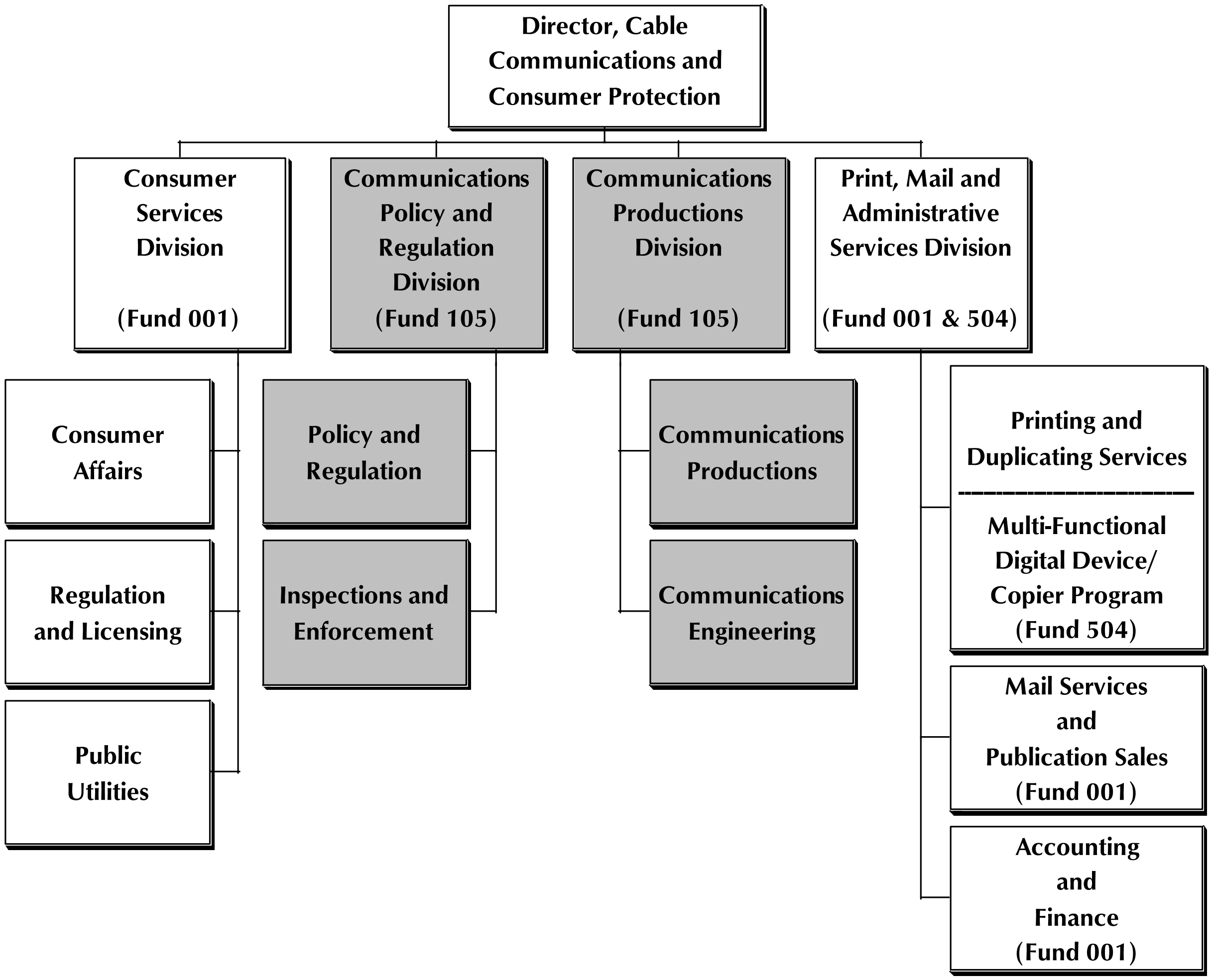
Fund Type G10, Special Revenue Funds — **Fund 104, Information Technology**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$31,533,939**	**$0**	**$29,196,620**	**$0**	**$0**
Revenue:					
Interest	$1,797,673	$1,200,000	$1,200,000	$1,100,418	$1,100,418
State Technology Trust Fund	1,043,446	988,960	988,960	0	0
Total Revenue	$2,841,119	$2,188,960	$2,188,960	$1,100,418	$1,100,418
Transfers In:					
General Fund (001)	$12,360,015	$7,380,258	$17,021,805	$7,380,258	$7,380,258
Cable Communications Fund (105)	0	2,535,502	2,535,502	1,000,000	1,000,000
Health Benefit Trust Fund (506)	0	7,000,000	7,000,000	0	0
Total Transfers In	$12,360,015	$16,915,760	$26,557,307	$8,380,258	$8,380,258
Total Available	**$46,735,073**	**$19,104,720**	**$57,942,887**	**$9,480,676**	**$9,480,676**
Expenditures:					
IT Projects [1]	$17,538,453	$19,104,720	$57,942,887	$9,480,676	$9,480,676
Total Expenditures	$17,538,453	$19,104,720	$57,942,887	$9,480,676	$9,480,676
Total Disbursements	**$17,538,453**	**$19,104,720**	**$57,942,887**	**$9,480,676**	**$9,480,676**
Ending Balance [2]	**$29,196,620**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $102,289 in expenditures has been reflected as an increase to FY 2008 expenditures. This adjustment was made as part of the *FY 2009 Third Quarter Review*. Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] Information Technology projects are budgeted based on the total project costs. Most projects span multiple years. Therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 105
Cable Communications



The Department of Cable Communications and Consumer Protection (DCCCP) is the umbrella agency for four distinct functions: Consumer Services; Communications Policy and Regulation; Communications Productions; and Print, Mail and Administrative Services. The total agency staff is dispersed over three funding sources. Consumer Services, which mediates complaints, educates consumers, regulates taxicabs, issues licenses and provides utility rate case intervention, is presented within the Public Safety Program Area (Volume 1) and is fully supported by the General Fund. The Cable Communications function, which includes the Communications Policy and Regulation Division and the Communications Productions Division, is responsible for communications regulation and for television programming, and is presented in Fund 105 (Volume 2). Fund 105 is supported principally by revenue received from local cable operators through franchise agreements. The Print, Mail and Administrative Services Division administers countywide printing and duplicating services, mail services and publication sales, and accounting and finance services. Mail Services and Publication Sales along with Accounting and Finance are programs presented in the Legislative-Executive Functions/Central Services Program Area in (Volume 1) and are fully supported by the General Fund. Printing and Duplicating Services, presented in Fund 504 (Volume 2), is funded by revenues received from County agencies and the Fairfax County Public Schools (FCPS). The Department of Information Technology (DIT) is responsible for management of the Multi-Functional Digital Device/Copier Program and the fiber Institutional Network (I-Net). While the functions of the Department of Cable Communications and Consumer Protection provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions and professional organizations.

Fund 105
Cable Communications

Mission

To promote the County's cable communications policy, to enforce public safety, customer service and regulatory requirements among the County's franchised cable operators, and to produce television programming for Fairfax County Government Channel 16 and the Fairfax County Training Network (FCTN).

Fairfax County government's Channel 16 is one of the best government access cable television stations in the nation.

To accomplish its mission, Cable Communications encourages competition, innovation and inclusion of local community interests in the countywide deployment of cable communications services; negotiates, drafts and provides regulatory oversight and enforcement of cable communications contracts, ordinances, statutes, and customer service policies; protects the health, safety and welfare of the public by rigorously enforcing safety codes and construction standards; ensures community access to local, public, educational, and governmental programming; develops and maintains reliable means of mass communication of official information during public safety emergencies; provides digital media production services to create informational programming for County residents accessible through a variety of distribution channels; and supports internal communications, including remote origination and viewing of training programs for County employees and emergency first-responders.

Focus

The Cable Communications Fund (CCF) was established by the Board of Supervisors in 1982 to provide accurate and auditable accounting of revenues and expenses associated with the administration of the County's Cable Communications Ordinance and Franchise Agreements, communications productions, and the provision of cable-related consumer and policy services. Revenue supporting this fund comes from Institutional Network (I-Net) and Public, Educational, and Governmental (PEG) access capital grants and franchise fees received from local cable operators based on the operators' gross revenues. In FY 2010, CCF revenue is estimated to be $15.6 million based on FY 2008 actual revenues. In the third quarter of FY 2007, Virginia replaced local collection of cable franchise fees with state collection of the Virginia Communications Sales and Use Tax. Changes in the state administration of this tax may affect future CCF revenue growth.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Ensuring the development, compliance and enforcement of federal, state and local communications standards in a rapidly changing industry and uncertain regulatory environment;
- Investigating and resolving resident complaints involving cable service and technical performance issues;
- Providing quality educational and informational cable television programming that meets the needs of a diverse community;
- Using new cost-effective technologies to convey information to the public;
- Maintaining a highly skilled and knowledgeable workforce that interacts with a dynamic communications industry.

The Communications Policy and Regulation Division (CPRD) negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers. In FY 2008, there were over 259,000 cable subscribers within the County. CPRD ensures that cable operators provide high quality customer service, safe cable system construction and operation, and access to PEG programming and emergency information to their subscribers. CPRD also proactively monitors federal and state legislation and regulations and advises the Board of changes that may impact the County's historical authority over land use decisions, negotiation of new contracts, enforcement of existing franchises, and the ability to ensure public safety, consumer protection, and fair competition within the County.

More than 50 percent of County households now have a choice of cable service providers. Comcast and Cox provide service in separate, non-overlapping franchise areas, and Verizon is on target to provide service throughout the County by 2012. Franchised cable service providers continue to offer a "triple-play" or "quadruple-play" of video, broadband Internet access, voice, and wireless services. CPRD will continue to respond to a broader array of technical, legal, regulatory, and policy inquiries.

CPRD enforces all federal, state, and County cable communications construction codes and standards on a competitively neutral basis. CPRD works to inspect at least 20 percent of all cable communications system construction sites, inspect 100 percent of cable construction complaints filed by residents, and promote a "safety-first" attitude among construction crews. CPRD's work ensures public safety, restoration of streets and sidewalks, safe underground burying and aerial hanging of cables, proper use of work zone traffic controls, control of soil erosion, and adherence to cable picture signal quality and interference-reduction standards. CPRD inspection and enforcement efforts have resulted in increased compliance with federal, state, and local codes. In FY 2008, more than 95 percent of inspected work sites were in compliance with applicable codes. Moreover, in FY 2008, the industry outreach efforts of CPRD resulted in more than 95 percent of all construction problems being properly corrected after one non-compliance notice, thus reducing the disruption to County residents. In FY 2010, Verizon will continue construction of its new fiber optic cable communications system and Cox will continue to replace and upgrade portions of its hybrid coaxial-fiber cable communications system. This is anticipated to result in a continued need for construction-related inspections and complaint investigations.

In FY 2008, CPRD worked to analyze a significant amount of proposed state and federal cable, broadband and telecommunications legislation and regulation. Working with the Office of the County Attorney and other municipal organizations, CPRD successfully limited efforts by the Federal Communications Commission (FCC) to restrict the use of public, educational and governmental access channel funding grants. In FY 2008, CPRD, working with TeleCommUnity, a local government alliance, successfully persuaded the National Telecommunications Information Administration (NTIA) to permit nursing home residents to qualify for federal digital television transition coupons through the self-certification process. CPRD continues to work with the Office of the County Attorney, the Office of the County Executive's legislative liaison, and the Department of Management and Budget to track the fiscal impact on Fund 105 of the Virginia General Assembly's Communications Sales and Use Tax legislation and to draft legislative amendments as necessary to ameliorate any adverse or unintended consequences of the new communication sales and use tax. CPRD will also continue to work with the County Executive's legislative liaison to monitor new developments in cable and broadband legislation, regulation and technology, and to work with other DCCCP divisions and branches to develop consumer education materials focused on understanding television, cable, Internet and telephone technologies. In FY 2008 and FY 2009, CPRD expanded the Connecting Your Home series and worked with the FCC, the NTIA, the National Association of Broadcasters, the National Cable and Telecommunications Associations and local regulated cable operators to provide consumer education and outreach regarding the planned June 2009 digital television transition. The CCF also supports ongoing cable and broadband technology, legal, and regulatory training for County staff in multiple agencies.

CPRD continues to administer financial support for construction, activation, and repair of the Institutional Network (I-Net). The I-Net is comprised of more than 4,000 kilometers of fiber linking over 400 County and Fairfax County Public Schools (FCPS) locations. CPRD will continue to support the DIT construction of new I-Net sites and efforts to migrate video, high-speed data, and voice services to the I-Net in designated County and FCPS facilities. CPRD also continues to be active with public safety and new technology initiatives. CPRD is working with DIT and the federal Department of Homeland Security in a cooperative initiative with other regional jurisdictions and state and federal agencies to establish inter-jurisdictional communications network links that improve public safety response during regional emergencies, such as natural disasters and terrorist incidents.

Fund 105
Cable Communications

The Communications Productions Division (CPD) is responsible for the production of television programming for Fairfax County Government Channel 16, the public information channel, and the Fairfax County Training Network (FCTN). Channel 16 programming includes both Board-directed programming and the highest-rated program proposals submitted by County agencies. In FY 2010, Channel 16 will televise an estimated 347 live meetings of the Board of Supervisors, Planning Commission, and Board of Zoning Appeals, County Executive projects, Board-directed special programming, town meetings and monthly video newsletters for members of the Board of Supervisors. In addition, programs and teleconferences highlighting the services of County agencies will be televised. The final number of informational programs produced in FY 2010 will be determined by the Fairfax County Communication Strategy's quarterly program proposal process. In addition, all Channel 16 programming is now video streamed, reaching an even larger audience. Channel 16 reaches an estimated 600,000 residents with informational programming about County programs and services that serve the community. CPD is also reaching out to an increasingly diverse community by offering translated programming including Spanish, Korean, and Vietnamese, as requested by County agencies.

In addition to programming for the public, CPD is responsible for programming on closed-circuit FCTN via the Fairfax County I-Net. In FY 2010, CPD will televise training and internal communications productions, as well as national satellite conferences, telecommunication courses, video training, and lectures on areas such as leadership, teamwork, self-improvement and management techniques. FCTN programming reaches approximately 25,000 combined County and Fairfax County Public Schools' employees, providing the latest training and professional development programming to improve services to residents.

CPD will continue to operate an emergency message system for residents, serve as a centralized resource for loan pool equipment for County agencies, manage a satellite downlink, and support the video magistrate system, County kiosk system, and video teleconferencing. CPD provides live video streaming and video-on-demand to ensure wider dissemination of County government information. CPD also provides engineering support services to County agencies and new County facilities that require complex audio and video installations.

In conjunction with the implementation of the Fairfax County Communication Strategy, CPD will continue to evaluate and redesign Channel 16 and FCTN programming in FY 2010 and enhance current operations and customer service through technology changes. CPD will continue to maintain a national presence, be a leader in the quality of programming produced and research new services to enhance operations.

Fund 105
Cable Communications

Maintaining Safe and Caring Communities	Recent Success	FY 2010 Initiative
Continue to inspect Verizon's extensive new construction of its Fiber-to-the-Premise (FTTP) network, to ensure safety and compliance with federal, state and County construction standards.	☑	☑
Provided audio and video engineering support services for the planning, design, construction, and operational phases of the McConnell Public Safety and Transportation Operations Center, the Jennings Judicial Center Courthouse Expansion Project, and the County I-Net.	☑	
Create a "Safety First" program to increase awareness and compliance with applicable construction codes among new cable communications providers by recognizing exemplary cable communications construction crews in the County who use and promote safe construction practices.	☑	
Connecting People and Places	**Recent Success**	**FY 2010 Initiative**
Continue to produce the *Connecting Your Home in the Digital World* informational campaign to provide consumer information about the digital television transition; digital telephone, broadband and cable TV choices; and HDTV.	☑	☑
Continue partnership with Office of Public Affairs to provide programming to enhance the County's online presence on social media Web sites.	☑	☑
Provide video Podcasting of Channel 16 programming, enabling wider dissemination of information about Fairfax County government programs and services.		☑
Continue to be recognized as a national presence in the creation of high quality, award-winning informational programming for residents and employees. Winner of two first place National Association for Telecommunications Officers and Advisors (NATOA) Government Programming Awards for library and park programming. Library program was named an Emmy award finalist by regional chapter of the National Academy of Television Arts and Sciences (NATAS).	☑	☑
Maintaining Healthy Economies	**Recent Success**	**FY 2010 Initiative**
Continue to file comments with the Federal Communications Commission on the Fairfax County cable franchising process and the impact of competition between cable service providers.	☑	☑
Practicing Environmental Stewardship	**Recent Success**	**FY 2010 Initiative**
Provided training and certification to cable inspection staff regarding proper soil erosion and sediment control procedures.	☑	

Fund 105
Cable Communications

Exercising Corporate Stewardship	Recent Success	FY 2010 Initiative
Continue to connect and activate the County fiber optic I-Net to establish cost-effective transport of video, voice and data services to County and FCPS facilities.	☑	☑
Continue to develop and implement use of electronic compliance reporting forms by regulated cable operators.	☑	☑

Budget and Staff Resources

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	39/ 39	39/ 39	40/ 40	40/ 40	40/ 40
Expenditures:					
Personnel Services	$2,989,518	$4,485,268	$4,476,791	$4,656,580	$4,656,580
Operating Expenses	3,761,261	4,648,479	8,404,118	4,658,272	4,658,272
Capital Equipment	512,217	250,000	4,208,755	300,000	300,000
Total Expenditures	**$7,262,996**	**$9,383,747**	**$17,089,664**	**$9,614,852**	**$9,614,852**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$98,768**
  A net increase of $98,768 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Funding for Position Transfer** **$82,337**
  An increase of $82,337, including $72,544 in Personnel Services and $9,793 in Operating Expenses, is associated with the transfer of 1/1.0 SYE Consumer Specialist II position from the Department of Cable Communications and Consumer Protection within the General Fund as part of *FY 2009 Third Quarter Review*.

- **Capital Equipment** **$300,000**
  Capital Equipment funding of $300,000 includes an amount of $250,000 for audio/visual equipment to support the Communications Production Division. This includes funding for video production equipment the television studio and the Board Auditorium, as well as a remote studio to permit production of live offsite events to be broadcast on the Fairfax County Government Channel 16, Fairfax County Training Network, and I-Net. Additionally, $50,000 is included for I-Net maintenance.

Fund 105
Cable Communications

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustment** **$7,714,394**

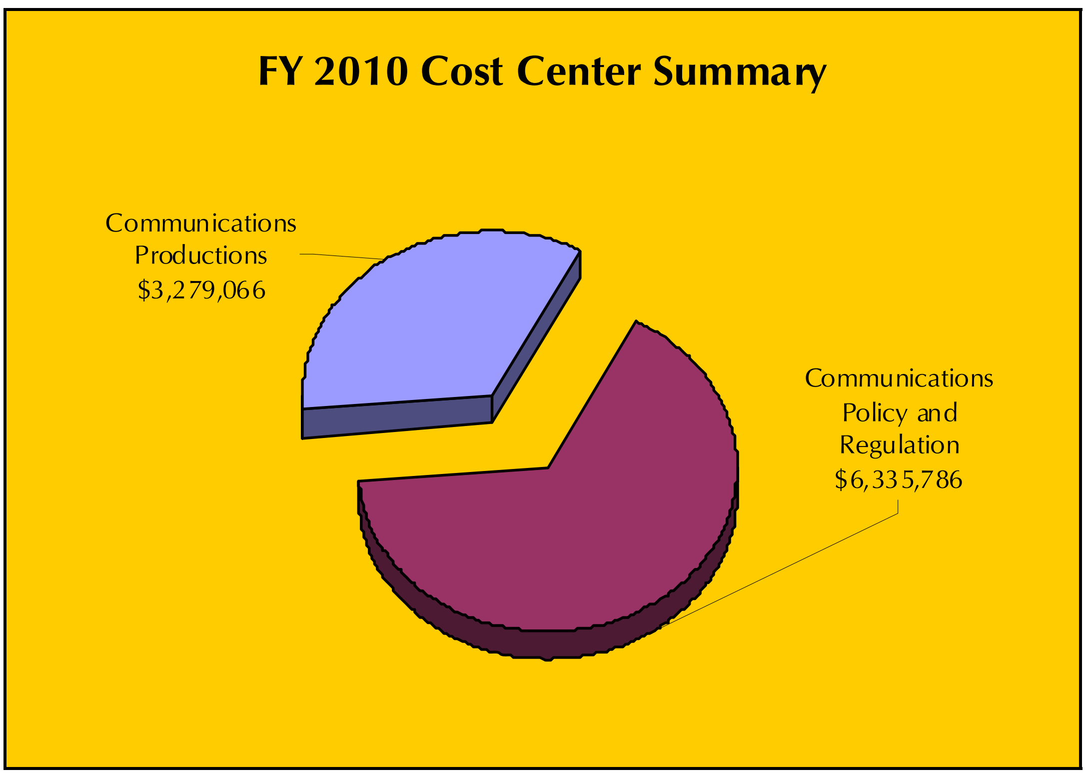
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved funding of $7,714,394 to be carried forward into FY 2009. This amount includes $608,180 as encumbered carryover and $7,106,214 as unencumbered carryover primarily attributable to the unexpended funds related to the design and operation of the I-Net.

- **Third Quarter Adjustments** **($8,477)**

  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a reduction of $8,477 based on the mandatory January 2, 2009 furlough day. Additionally, 1/1.0 SYE Consumer Specialist II position was transferred to Fund 105, Cable Communications, from the Department of Cable Communications and Consumer Protection within the General Fund, as part of an accelerated Lines of Business action.

Cost Centers

The two cost centers within Fund 105, Cable Communications that work together to achieve the mission of the Fund are the Communications Productions Division and the Communications Policy and Regulation Division. In FY 2010, approximately $3.9 million of the $6.3 million in the Communications Policy and Regulation Division is dedicated for I-Net initiatives.



Fund 105
Cable Communications

Communications Policy and Regulation Division

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	16/16	16/16	17/17	17/17	17/17
Total Expenditures	**$5,093,914**	**$6,149,254**	**$13,554,954**	**$6,335,786**	**$6,335,786**

Position Summary

	Office of the Director		Communications Policy and Regulation Division		Inspections and Enforcement
1	Director, DCCCP	1	Director, Policy and Regulation	1	Engineer III
1	Administrative Assistant V	1	Administrative Assistant IV	1	Engineering Technician III
1	Administrative Assistant IV			1	Communications Engineer
				4	Senior Electrical Inspectors
	Regulation and Licensing		**Policy and Regulation**		**Consumer Affairs**
1	Administrative Assistant III	2	Management Analysts III	1	Consumer Specialist II
				1	Consumer Specialist I

TOTAL POSITIONS
17 Positions / 17.0 Staff Years

Key Performance Measures

Goal

To encourage competition and innovation in countywide deployment of cable communications services; to protect the public by rigorously enforcing cable communications construction safety codes and procedures, customer service regulations, consumer protection statutes, franchise agreements, the Fairfax County Communications Ordinance and applicable law; to respond to public and County agency inquiries regarding communications policy, statutes, regulations and technological developments; to support development of community networks to cost-effectively transport video and data; and to maintain reliable means of mass communication of official information during public safety emergencies.

Objectives

- To inspect 20 percent of cable communications construction work sites within the County and achieve 100 percent correction of all identified instances of non-compliance with applicable federal, state and County cable construction and public right-of-way codes and standards.

- To inspect 100 percent of all homeowner cable communications construction complaints requiring investigation by inspectors within 1 business day and to complete 100 percent of such complaint investigations.

- To achieve a 90 percent favorable resolution rate of cable communications service complaint investigations.

- To meet response deadlines for regulatory, legislative and policy inquiries, and to complete 100 percent of all inquiries.

- To meet measurement requirements for construction, activation and repair of the I-Net.

Fund 105
Cable Communications

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Cable communications construction work sites	77,268	100,613	70,000 / 88,915	75,000	70,000
Homeowner cable construction complaints inspected	NA	180	160 / 208	160	160
Cable service complaints investigated	NA	218	180 / 292	200	200
Regulatory, legislative and policy inquiries	NA	117	70 / 141	100	100
I-Net locations constructed	NA	26	8 / 16	19	15
I-Net locations activated for video transport	0	408	6 / 16	10	4
I-Net incidents repaired	NA	9	52 / 127	150	150
Efficiency:					
Inspector hours per cable communications construction work site inspected	0.61	0.45	0.45 / 0.30	0.45	0.45
Inspector hours per inspected homeowner cable construction complaint	NA	2.5	3.5 / 2.8	3.5	3.5
Staff hours per cable service complaint	NA	4.5	6.0 / 5.5	5.5	5.5
Inquiry responses prepared per staff	NA	59	35 / 56	40	40
Staff hours per I-Net location constructed	NA	NA	30 / 17	25	25
Staff hours per I-Net location for video activation	0	30	30 / 19	20	20
Staff hours per I-Net incident repaired	NA	NA	16 / 4	6	6
Service Quality:					
Percent of cable communications construction work site deficiencies/non-compliance notices corrected	100%	100%	100% / 100%	100%	100%
Percent of homeowner cable construction complaints inspected within one business day	NA	100%	100% / 100%	100%	100%
Percent of cable service complaints responded to within 2 business days of receipt	NA	100%	100% / 100%	100%	100%
Percent of inquiry responses meeting response deadlines	NA	97%	95% / 96%	95%	95%
Percent of I-Net locations constructed on time	NA	NA	85% / 94%	90%	100%
Percent of on-time I-Net video activations	0%	100%	100% / 100%	100%	100%
Percent of I-Net incident repairs completed within 8 hours	NA	NA	90% / 100%	100%	100%

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Percent of cable communications construction work sites inspected	19%	20%	20% / 27%	20%	20%
Percent of homeowner cable construction complaints completed	NA	100%	100% / 100%	100%	100%
Percent of favorably resolved cable service complaints	NA	99%	90% / 100%	90%	90%
Percent of inquiries completed	NA	100%	100% / 100%	100%	100%
Percent of I-Net locations constructed	NA	NA	100% / 200%	100%	100%
Percent of total I-Net locations activated for video	0%	98%	100% / 267%	100%	100%
Percent of I-Net overall uptime	NA	NA	99.0% / 99.9%	99.9%	99.9%

Performance Measurement Results

Verizon's fiber optic cable communications system construction will continue into FY 2010 but will be at lower levels than in FY 2008. Sites to be inspected will be geographically located further apart, which may cause a reduction in inspection efficiency. The FY 2009 and FY 2010 estimates for Inquiry Responses Prepared Per Staff reflects a redistribution of work load among a greater number of staff. Increased available staff time will be reallocated to support FY 2010 initiatives and ongoing policy and regulatory work. The FY 2009 and FY 2010 estimates for the Percent of Favorably Resolved Cable Service Complaints reflects the effect of a recent FCC ruling deregulating all cable service and equipment rates, the expected future increases in cable rate-related consumer complaints, and the limited authority of Fairfax County to favorably resolve cable rate complaints. With regards to both the Percent of I-Net Locations Constructed and Percent of Total I-Net Locations Activated for Video, the FY 2008 estimates were based on projections to complete I-Net construction and activation at all planned building construction and renovation locations known as of the start of the fiscal year. FY 2008 actuals for these measures reflect approvals received to add new building projects during the fiscal year and resulted in an increase in the number of completed I-Net constructions and activations. FY 2009 and FY 2010 estimates for these measures reflect projections to complete all I-Net constructions and activations at sites known as of the start of each respective fiscal year.

Communications Productions Division

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	23/ 23	23/ 23	23/ 23	23/ 23	23/23
Total Expenditures	**$2,169,082**	**$3,234,493**	**$3,534,710**	**$3,279,066**	**$3,279,066**

Fund 105
Cable Communications

Position Summary					
	Communications Productions Division		**Communications Productions**		**Communications Engineering**
1	Director, Comm. Productions	1	Instructional Cable TV Specialist	1	Network Telecom Analyst III
2	Administrative Assistants II	5	Producers/Directors	2	Network Telecom Analysts II
		4	Assistant Producers	1	Network Telecom Analyst I
		4	Media Technicians		**Consumer Affairs**
				1	Administrative Assistant II
					Regulation and Licensing
				1	Administrative Assistant III

TOTAL POSITIONS
23 Positions / 23.0 Staff Years

Key Performance Measures

Goal

To provide a centralized video production center and satellite conferencing facility for the Board of Supervisors, County Executive, and all County agencies in order to communicate critical County information to residents and training for employees, and to provide related production services in new technologies to benefit the public and County operations.

Objectives

- To serve the public information needs of the County and the educational needs of the County workforce by completing 98 percent of live, studio and field program hours requested for both Channel 16 and FCTN while maintaining cost, quality and work hour efficiencies.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Original live program hours	700.5	675.0	653.5 / 636.0	653.5	664.0
Original studio program hours	101.5	81.0	51.5 / 40.8	51.5	52.0
Original field program hours	81.0	96.4	148.5 / 135.8	148.5	148.5
Efficiency:					
Live program work hours per program hour	5.2	5.5	5.0 / 5.3	5.0	5.0
Studio program work hours per program hour	49.8	49.6	45.9 / 39.9	45.9	50.0
Field program work hours per program hour	148.7	105.0	143.4 / 147.1	143.4	159.5
Service Quality:					
Percent of clients satisfied with live programs	NA	100%	97% / 100%	97%	97%
Percent of clients satisfied with studio programs	NA	100%	97% / 100%	97%	97%
Percent of clients satisfied with field programs	NA	100%	97% / 100%	97%	97%

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Percent of requested live programs completed	NA	100%	98% / 100%	98%	98%
Percent of requested studio programs completed	NA	100%	98% / 100%	98%	98%
Percent of requested field programs completed	NA	98%	98% / 99%	98%	98%

Performance Measurement Results

While total program hours remains fairly constant from year to year, total hours of live, studio and field program hours varies as requested by the Board of Supervisors, the County Executive and as requested by County agencies through the Fairfax County Communication Strategy. FY 2009 and FY 2010 estimates include an increase over the FY 2008 actuals for Original Live Program Hours due to a projected increase in programming time for Planning Commission and Board of Zoning Appeals meetings.

Fund 105
Cable Communications

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 105, Cable Communications**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$22,291,090**	**$11,604,395**	**$24,921,554**	**$9,174,775**	**$9,174,775**
Revenue:					
Miscellaneous Revenue	$1,379	$2,800	$2,800	$2,800	$2,800
Fines and Penalties	10,000	0	0	0	0
I-Net and Equipment Grant	4,075,802	3,909,740	3,909,740	4,157,726	4,157,726
Franchise Operating Fees	11,242,037	11,002,201	11,002,201	11,468,002	11,468,002
Total Revenue	$15,329,218	$14,914,741	$14,914,741	$15,628,528	$15,628,528
Total Available	**$37,620,308**	**$26,519,136**	**$39,836,295**	**$24,803,303**	**$24,803,303**
Expenditures:					
Personnel Services	$2,989,518	$4,485,268	$4,476,791	$4,656,580	$4,656,580
Operating Expenses	3,761,261	4,648,479	8,404,118	4,658,272	4,658,272
Capital Equipment	512,217	250,000	4,208,755	300,000	300,000
Subtotal Expenditures	$7,262,996	$9,383,747	$17,089,664	$9,614,852	$9,614,852
Transfers Out:					
General Fund (001)[1]	$2,530,299	$5,204,492	$5,204,492	$2,011,708	$2,011,708
Schools Grants and Self Supporting Programs (192)[2]	2,655,459	2,677,759	2,677,759	$2,136,548	2,136,548
Schools Grants and Self Supporting Programs (192)[3]	250,000	250,000	250,000	250,000	250,000
Information Technology (104)[4]	0	2,535,502	2,535,502	1,000,000	1,000,000
County Construction (303)[5]	0	1,090,000	1,090,000	0	0
Technology Infrastructure (505)[6]	0	1,814,103	1,814,103	1,814,103	1,814,103
Total Transfers Out	$5,435,758	$13,571,856	$13,571,856	$7,212,359	$7,212,359
Total Disbursements	**$12,698,754**	**$22,955,603**	**$30,661,520**	**$16,827,211**	**$16,827,211**
Ending Balance[7]	**$24,921,554**	**$3,563,533**	**$9,174,775**	**$7,976,092**	**$7,976,092**
Reserve for PC Replacement	$31,500	$31,500	$31,500	$31,500	$31,500
Unreserved Ending Balance	**$24,890,054**	**$3,532,033**	**$9,143,275**	**$7,944,592**	**$7,944,592**

[1] The Transfer Out to the General Fund represents compensation for staff and services provided by the County for cable-related activities.

[2] This funding reflects a direct transfer to Fairfax County Public Schools (FCPS) to support the educational access grant. The amount is calculated as 1 percent of the gross revenues of all franchise operators. The actual amount to be transferred to the FCPS on an annual basis is based on actual gross receipts. Annual reconciliation of the revenue and subsequent transfer will be conducted and adjustments to the transfer level will be incorporated in the FY 2011 budget.

[3] This funding reflects a direct transfer to FCPS to support a replacement equipment grant of $250,000.

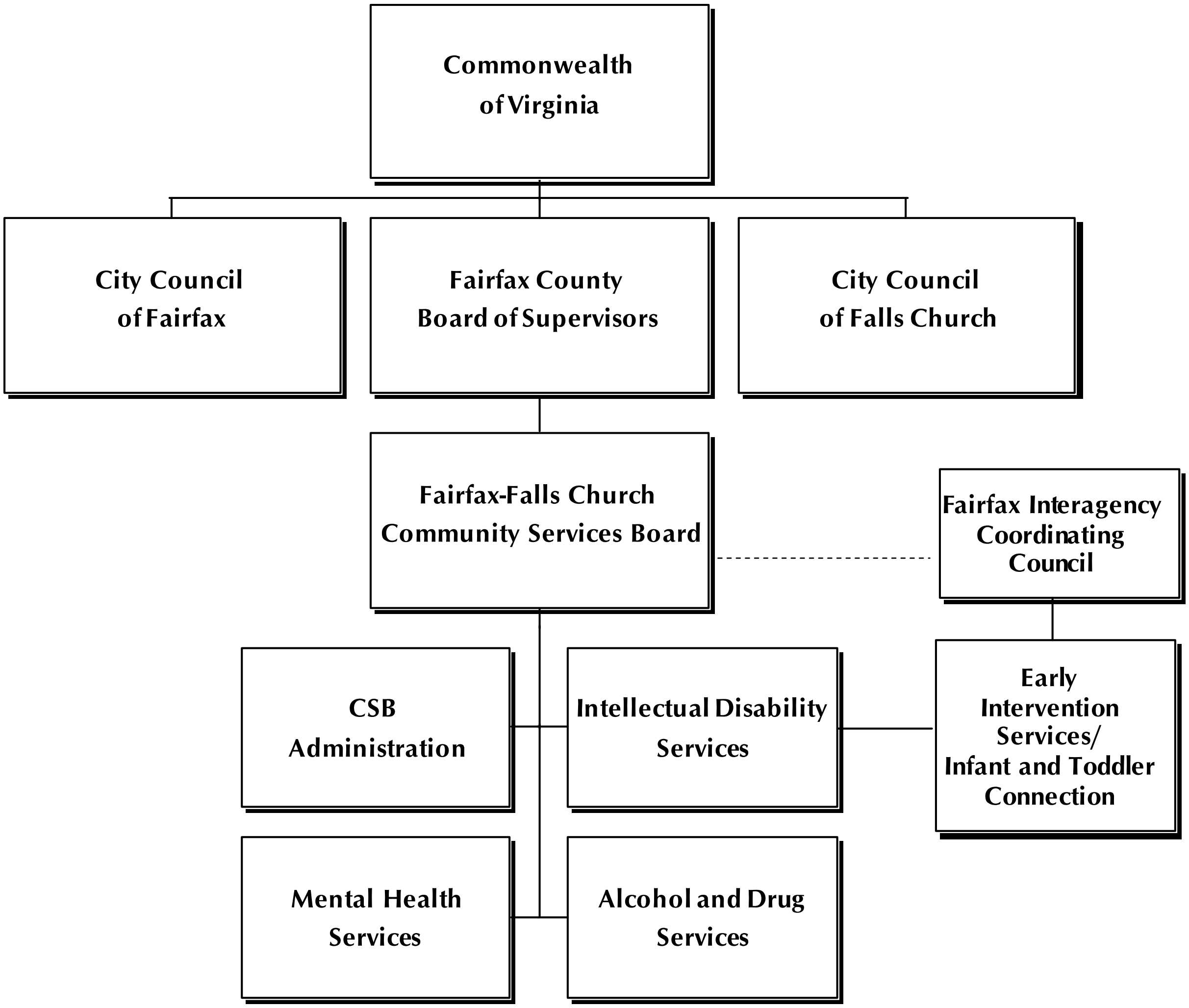
[4] This funding reflects a direct transfer to Fund 104, IT Projects, to support the Voice Network Modernization Project, as well as a cable-related technology project in the courtrooms.

[5] This funding reflects a direct transfer to Fund 303, County Construction, to support extending the I-Net to new County facilities.

[6] This funding reflects a direct transfer to Fund 505, Technology Infrastructure Services, to support staff and equipment costs related to construction of the I-Net.

[7] Actual ending balances fluctuate year to year, as ending balances are reappropriated within Fund 105. Equipment and services expenditure requirements fluctuate year to year based on I-Net construction and maintenance schedule.

Fund 106
Community Services Board (CSB) - Overview



Mission

The Fairfax-Falls Church Community Services Board (CSB) partners with individuals, families and the community to empower and support Fairfax-Falls Church residents with or at risk of developmental delay, intellectual disability, mental illness, and alcohol or drug abuse or dependency.

The CSB provides leadership to ensure the integration of the principles of resilience, recovery and self-determination in the development and provision of services. The CSB maintains accountability by ensuring that continuous system improvement is anchored in best practice, outcome and effectiveness measurement, and the efficient use of resources.

As the public support network, the CSB provides services which assist, improve and maximize the potential of individuals affected by these conditions and strengthen their capacity for living self-determined, productive and valued lives within the Fairfax-Falls Church community.

Focus

The CSB has served the community since 1969 as the public agency responsible for planning, organizing, providing and assuring the provision of prevention services, as well as services to persons experiencing serious mental illness and substance use disorders, persons with intellectual disability, and youth with early developmental delays. The CSB Board is comprised of 16 members, 14 appointed by the Fairfax County

Fund 106
Community Services Board (CSB) - Overview

Board of Supervisors and one each appointed by the Councils of the Cities of Fairfax and Falls Church. The CSB is established under the Code of Virginia and operates under a Memorandum of Agreement with the three local jurisdictions. It observes Fairfax County rules and regulations regarding financial management, personnel management and purchasing activities, and directly operates and contracts with many external partners for the provision of services.

As with many County agencies, it has been a challenging year for all aspects of the CSB system. As soon as budgetary forecasts were available, CSB leadership conducted a series of staff communication sessions during the summer of 2008 in multiple locations across the service system. While staff expressed concern about job security and continuity of services to consumers, there was confirmation about the importance of continuing initiatives to further improve services and responsiveness to the evolving needs of consumers and their families. More specific impacts of the FY 2010 reductions are included in each agency narrative.

In Mental Health Services and Alcohol and Drug Services, there has been a major focus on the development of more recovery oriented practices and a greater role for consumers and families in the development and evaluation of services. In addition, although Mental Health Services and Alcohol and Drug Services faced numerous challenges in relation to potential budget reductions, they continued their partnership and commitment to improve services and outcomes for persons who experience co-occurring disorders of serious mental illness and substance use. Staff and leadership worked effectively to address training, policy, practice and supervision needs. Over 70 mental health and alcohol and drug staff serve on "change agent" teams and influence the quality of care. Integrated assessment tools are also being utilized in Adult Services and are being piloted in Youth and Family Services.

Transformation work also continues in the form of the CSB Recovery Initiative. Mental health consumers, advocates and staff are working closely to improve the experience of the CSB's service system for those who use it. Efforts include: new educational materials, wellness seminars, consumer leadership development, hiring of consumers in CSB peer support positions, and a focus on a welcoming, informed and compassionate service experience, which is inclusive of the expertise of consumers and families. The improvements in the wait time for mental health services have also become firmly established in the system through the Adult Access Unit. Ninety-nine percent of all non-emergency callers are seen within 10 business days of their call, and most receive a face-to-face assessment within 2 to 3 business days.

Major staff resources have also been committed to support the work of the Josiah H. Beeman Commission. The Commission was established by the Board of Supervisors in FY 2007 to review Mental Health Services and recommend the design of a highly transformed system of care. The Commission concluded its work in the fall of 2008 with a final report and recommendations, and the CSB will provide a proposed implementation plan to the Board of Supervisors in July 2009 which will outline a management plan for integrating recovery and self-determination in all aspects of the MHS system.

Intellectual Disability Services (IDS), formerly known as Mental Retardation Services, continued its focus on the development of self directed services and assessed every adult and new high school graduate in need of day support and employment services. While it has become necessary for IDS to establish a waiting list for day support and employment services, it continues to ensure an individualized assessment for each person. Following the announcement of available state funding, IDS also completed all of the required 32 Medicaid Waiver plans. This was an extensive, person and family oriented process which impacts not only eligible consumers, but assists the CSB to serve different and additional persons with existing County funding. In addition, IDS worked closely with County leadership and stakeholders to analyze the proposed impacts of funding reductions to transportation.

The demand for early intervention known as Infant and Toddler Connection Services (ITC) continues to grow and expanded by another 10 percent to date, this year. Medicaid revenue maximization became more challenging in the midst of numerous changes to ITC practices at the state and federal level. From a business standpoint, ITC is the CSB program undergoing and anticipating the most changes in its business and service delivery operations. There were no reductions to ITC's County funding and this will be an asset, given the numerous changes it must face in the coming year.

Fund 106
Community Services Board (CSB) - Overview

Major agency-wide strategic planning efforts are also underway. The CSB and CSB Board are working on a strategic business plan with short-term and longer-term goals. The short-term focus is related to assuring continued services to the most vulnerable populations in light of the $9.3 million net budget reduction for the CSB. The CSB and CSB Board are grateful for the County support that has been received for its services to consumers and families, and envisions a focus on revenue maximization, efficiency and effectiveness in the coming year. While the agency will examine service models, lengths of stay, wait lists, staff and contractor productivity, revenue maximization and supervisory ratios, there is concern that the levels of administrative and infrastructure support are well below what is actually required to manage the needs and risk issues of a 24/7 health care delivery system like the CSB. In addition, the Balanced Scorecard that was submitted to the County Executive will continue to be refined in relation to the strategic business planning process. A dashboard of measurements has been developed and is being used to provide routine reports to the CSB Board. The CSB is also contributing to critical Human Services initiatives including the Ten Year Plan to End Homelessness, the Systems of Care planning for youth, the Prevention Strategy Team, as well as the Domestic Violence Coordinating Council.

Transformation efforts within the CSB are also evident in the areas of technology and quality assurance. Progress has been made to complete the implementation of a fully electronic health record system. In alignment with a strong recommendation from the Josiah H. Beeman report, the CSB, in partnership with the Department of Information Technology, is reviewing the next generation system for this critical infrastructure. In FY 2009, along with Northern Virginia regional partners on the Network of Care, the CSB implemented a self navigating web-based tool for the provider and consumer community to access behavioral health research and resources. Quality Assurance activities also continue as a high priority with an intensive focus on risk management, human rights, compliance and emergency preparedness.

Partnership development and capacity building to improve and expand services and access remain a priority, in spite of budget constraints. The CSB has been able to improve access to non-English speaking persons and build mental health outpatient service capacity through a partnership with Northern Virginia Family Services (NVFS) who absorbed the services of the Center for Multicultural Human Services, the previous contractor. The CSB has forged a partnership with NVFS, the Community Health Care Network (CHCN) and the Women's Center to address access to mental health services and access to integrated mental health and primary care. The CSB provides psychiatric services and consultation to the three CHCN sites on a monthly basis and CHCN provides physical assessments, screening for medical illness, and screening for CHCN eligibility at the Woodburn Mental Health Center. Additional integration efforts are under review around primary care access with a long-term day support partner, PRS. These public-private linkages will serve to seek new non-County funding opportunities to improve the lives of persons with serious mental illness and co-occurring disorders of mental illness and substance use. Research and experience reveal that these persons are dying, on average, 25 years sooner than persons in their age group in the general population, due to untreated heart disease, diabetes and other chronic, but highly treatable, medical conditions.

Another major concern for the future is the loss of funding for renovation and rehabilitation projects and major cost constraints on property maintenance. The CSB has a portfolio of over 160 residential and service delivery properties. As a result of budget reductions, there will be a loss of key positions and funding which seriously impacts those awaiting housing or residential treatment.

Revenue maximization efforts also continue with a focus on Medicare Part D and Medicaid enrollment. The CSB has focused on controlling medication costs in a myriad of ways and positive results are evident. Staff are concerned with maximizing revenue from services delivered and there are a number of business process improvement teams meeting and developing new and streamlined approaches. For example, IDS received a perfect score from a team of Medicaid auditors for the quality of their service plans and documentation. They continue to model the effort and attention to detail that is necessary for maximization of the Medicaid funding source. The diversity of revenue and funding streams will be a focus for the coming year. Appropriate federal and state grant opportunities will be pursued, with Board approval, when it is clear that they will further the CSB's reach and expand capacity to serve the community.

Fund 106
Community Services Board (CSB) - Overview

Budget and Staff Resources

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	896/ 891	881/ 877	880/ 876.5	826/ 824	853/ 849.5
Grant	121/ 117.75	119/ 117.75	123/ 122	123/ 121.75	123/ 122
Expenditures:					
Personnel Services	$84,516,306	$86,166,569	$88,504,714	$85,394,504	$87,435,281
Operating Expenses	65,120,569	64,909,759	66,049,424	56,906,019	57,036,830
Capital Equipment	7,600	0	0	0	0
Subtotal	**$149,644,475**	**$151,076,328**	**$154,554,138**	**$142,300,523**	**$144,472,111**
Less:					
Recovered Costs	($3,016,113)	($1,266,256)	($1,395,629)	($1,767,013)	($1,767,013)
Total Expenditures	**$146,628,362**	**$149,810,072**	**$153,158,509**	**$140,533,510**	**$142,705,098**

Summary by Program Area					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
CSB Program Area Expenditures					
CSB Administration	$4,530,166	$4,330,318	$3,344,074	$4,077,107	$4,174,066
Mental Health Services	67,798,570	67,707,018	70,273,393	64,932,403	65,743,921
Intellectual Disability Services	39,207,786	40,948,664	41,328,432	36,020,563	37,166,787
Alcohol and Drug Services	29,694,101	31,277,195	32,416,445	29,954,172	30,071,059
Early Intervention Services	5,397,739	5,546,877	5,796,165	5,549,265	5,549,265
Total Expenditures	**$146,628,362**	**$149,810,072**	**$153,158,509**	**$140,533,510**	**$142,705,098**
Non-County Revenue by Source					
Arlington County	$0	$0	$302,349	$0	$0
Fairfax City	1,411,682	1,422,261	1,422,261	1,480,958	1,309,902
Falls Church City	639,852	644,647	644,647	671,252	593,720
State DBHDS	19,852,576	19,643,905	21,377,191	19,939,594	19,939,594
State Other	183,060	201,132	147,129	118,028	118,028
Federal Block Grant	4,978,059	4,779,947	4,798,742	4,685,085	4,685,085
Federal Other	2,197,450	1,411,403	2,353,529	1,165,667	1,278,026
Medicaid Waiver	1,837,967	1,732,246	2,493,525	1,741,273	1,741,273
Medicaid Option	8,839,984	10,672,365	10,628,222	10,654,241	10,664,397
Program/Client Fees	4,614,009	4,301,810	4,301,810	3,632,908	3,914,553
CSA Pooled Funds	587,491	785,625	785,625	785,625	785,625
Miscellaneous	166,850	155,624	155,624	155,624	155,624
Fund Balance	1,001,537	323,855	2,317,024	0	0
Total Revenue	**$46,310,517**	**$46,074,820**	**$51,727,678**	**$45,030,255**	**$45,185,827**
County Transfer to CSB	**$100,317,845**	**$103,735,252**	**$101,430,831**	**$95,503,255**	**$97,519,271**
County Transfer as a Percentage of Total CSB Expenditures:	**68.4%**	**69.2%**	**66.2%**	**68.0%**	**68.3%**

Fund 106
Community Services Board (CSB) - Overview

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$2,544,922**
  A net increase of $2,544,922 is due to $2,576,379 in Personnel Services associated with the full-year impact of salary increases awarded during FY 2009 and $10,000 for Living Wage adjustments implemented during FY 2009, offset by an increase of $41,457 in Recovered Costs due to a greater recovery of salary costs for services to other agencies. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **New Horizons/Gregory Drive Treatment Center and Mount Vernon Mental Health Center** **$381,395**
  An increase of $381,395 in Operating Expenses, comprised of $211,741 for the New Horizons/Gregory Drive Treatment Center and $169,654 for Phase II of the Mount Vernon Mental Health Center, is associated with start up costs for these newly renovated facilities.

- **FASTRAN** **$281,716**
  An increase of $281,716 in Operating Expenses is based on an annual adjustment of FASTRAN operating expenses.

- **Miscellaneous Adjustments** **($412,468)**
  A net decrease of $412,468 is associated with decreases of $323,855 in miscellaneous adjustments, $257,513 in baseline adjustments with a commensurate decrease in revenue, and $75,000 due to anticipated costs for fuel; offset by increases of $173,899 in grant adjustments, and $70,001 for an increase in the County's mileage reimbursement rate and other adjustments.

- **Reductions** **($9,900,539)**
  A decrease of $9,900,539 and 27/26.0 SYE positions reflects agency reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate Purchase of FASTRAN Services for Persons with Intellectual Disabilities who have Medicaid Coverage	As a result of this reduction, 303 current riders (57 percent of the current total) will not be able to ride FASTRAN and will need to find other Medicaid transportation to and from day service programs. As a result, the transition to other Medicaid transportation service providers may increase risk to consumer health and safety for affected individuals, and increase monitoring requirements for families and multiple service providers.	0	0.0	$3,067,959
Eliminate Purchase of FASTRAN Services for Mental Health (MH) Medicaid Recipients	As a result of this reduction, 31 current riders (of 55) will not be able to ride FASTRAN and will need to find other transportation. However, consumers will not lose their transportation service because they will remain eligible for Medicaid/Logisticare transportation from other licensed providers at no charge.	0	0.0	$289,000

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate Purchase of Attendant Services as Part of Intellectual Disability Services FASTRAN Reductions	This reduction will eliminate the FASTRAN attendants, assigned to current Medicaid/Logisticare-covered individuals with intellectual disabilities, who provide driver assistance and health and safety monitoring during transport for individuals with medical fragility, diminished capacity, and/or behavioral challenges. In conjunction with the reduction to reduce FASTRAN bus services for 303 Medicaid consumers, an estimated 42 of 89 (47 percent) of FASTRAN attendants will no longer be necessary. This reduction in attendant services may result in increased risk to consumer health and safety for affected individuals, and increased monitoring requirements for families and multiple service providers.	0	0.0	$523,875
Eliminate Purchase of Out-of-Zone Non-Medicaid FASTRAN Services	As a result of this reduction, FASTRAN services for 39 individuals with intellectual disabilities, transported outside of previously set zones will be eliminated. If alternative transportation services are not available, affected individuals will need to transfer to an "in-zone" day support or vocational services provider (i.e., sustain a disruption to their services), or forego services altogether.	0	0.0	$394,886
Eliminate the Psychology Intern Program	As a result of the elimination of this program, the number of psychological evaluations and test batteries (that guide the treatment plans for high risk adults and children) conducted on the part of the entire CSB will be reduced by 50 percent (from 60 to 30). In addition, caseloads will increase at Woodburn by an estimated four individuals for each youth and family clinician and two individuals for each adult service clinician.	0	0.0	$121,997
Reduce Mental Health (MH) Outpatient and Case Management Services	As a result of this reduction, intensive mental health case management and oversight of community treatment plans will be reduced, impacting all MH adult services, with the elimination of the Intensive Community Service Manager. In addition, dedicated grief counseling services provided by the half-time Senior Clinician based at the Springfield office, but available to persons across the community, will be eliminated. Both positions are associated with outpatient treatment and case management needs of vulnerable persons.	2	1.5	$163,195
Reduce Contracted Individual Supported Employment Services for Individuals with Intellectual Disabilities	As a result of this reduction, all 85 individuals currently receiving individual supported employment services from contractor agencies will have their support service hours (i.e., job coaching) reduced by approximately 28 percent. As a result, there may be an increased risk for fragmented service delivery, skills recidivism or relapse, decreased work performance, reduced earnings, and/or disrupted employment for the affected individuals.	0	0.0	$125,000

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate FASTRAN Services for 41 Non-Medicaid Funded Individuals with Intellectual Disabilities in Sheltered and Group Supported Employment Services	As a result of this reduction, the cost equivalent of 41 individuals currently receiving non-Medicaid transportation services will have their FASTRAN bus and/or attendant services eliminated. These individuals and their families will need to find their own alternative transportation and/or attendant services to and from day support programs, resulting in: increased risk to consumer health and safety for affected individuals, potentially higher residential services costs, and increased monitoring requirements for families and multiple service providers.	0	0.0	$306,137
Reduce Alcohol and Drug Services (ADS) Adult Outpatient Services at the North County Human Services Center	As a result of this reduction, the capacity to serve individuals at outpatient sites will be reduced from 200 to 40 individuals per year. There are two Substance Abuse Counselor II and one Substance Abuse Counselor III positions associated with this reduction. This reduction will result in increased wait time for services by 2-3 months and may have an impact on timely response to referrals from the Alcohol Safety Action Program, courts and Probation.	3	3.0	$324,074
Eliminate Hospital-Based Medical Detoxification Services	As a result of this reduction, 80 individuals will go unserved annually and will remain in the community with active substance abuse. The current wait time of 2 weeks in the non-hospital based medical detox program may increase substantially. This will reduce access to treatment for individuals at a time of most acute risk in addition to potentially increasing the number of public safety responses as a result of decreased availability of substance abuse treatment alternatives.	0	0.0	$182,000
Consolidate Western Fairfax Treatment Sites	As a result of this reduction, most of the Mental Health services currently provided at the Western Fairfax site will continue to be provided at this location; however, some individuals will experience a change in service providers.. This reduction will result in longer waits for initial mental health assessments, and an increase in caseloads. Additionally, all Mental Health supervisory staff positions will be eliminated as a result of this reduction. This will require a reallocation of supervisory staff from other locations to cover this function. Several senior management positions and staff who provide community based services were also based at this location. All these individuals must be relocated to alternate sites, creating additional space challenges.	7	6.5	$838,202
Eliminate Diversion to Detoxification Program	The closure of this program will eliminate services for 750 individuals annually, who might otherwise be arrested or remain in the community at risk to themselves or others. There will be one Substance Abuse Counselor III, one Substance Abuse Counselor II, and two Substance Abuse Counselor I positions associated with this reduction. An estimated 2,250 hours of additional Police time may be required to arrest these individuals rather than having the Police Department divert them to a detoxification program.	4	4.0	$215,000

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce Psychotropic Medications and Psychiatric Staffing Levels	The reduction in psychotropic medications as a result of this reduction will increase barriers (e.g., cost, transportation) to treatment which may result in diminished treatment outcomes. The reduction in psychiatric staffing levels will increase caseloads for Psychiatrists and increase use of Emergency Services due to increased wait times and caseloads.	0	0.0	$442,196
Eliminate Leadership and Resiliency Program in Four High Schools	This reduction will result in the elimination of leadership and resiliency programs at four high school sites for up to 100 at-risk high school youth. There are two Substance Abuse Counselor II positions associated with this reduction. As a result of this reduction, the gap of service to those in need of intensive prevention programming will increase and the recently established program capacity to FCPS high school youth will decrease by 27 percent (from 15 to 11 schools).	2	2.0	$165,651
Reduce Alcohol and Drug Services (ADS) Services at Adult Detention Center	As a result of this partial reduction, the ability to serve incarcerated individuals with substance use disorders will be reduced from 580 to 479 per year. As such, 101 consumers per year will be unable to receive assessment, stabilization and treatment services prior to being released from jail. Associated with the reduction is one Substance Abuse Counselor II.	1	1.0	$64,876
Reduce Alcohol and Drug Services Quality Assurance and Compliance	As a result of this reduction, the only ADS position assigned to provide across division Quality Assurance and Compliance will be eliminated. The Quality Assurance function affects licensure audits, state performance contract, peer reviews, resource development and training. Associated with this reduction is one Substance Abuse Counselor III position.	1	1.0	$43,137
Reduce ADS FASTRAN Budget	As a result of this reduction, the capacity to transport non-Medicaid individuals is eliminated for ADS.	0	0.0	$50,000
Reduce Consumer Housing Development, Service Site Planning, Centralized Leasing Operations, Resource Development and Funds for Residential Repairs	This partial reduction will reduce the CSB's capacity to incorporate program and site development criteria, licensure regulations and building codes in the site selection of potential housing with public and private sector landlords. There will be delays in conversions and development of handicapped accessible group homes required to keep currently-served consumers in community-based housing, immediately, affecting up to 150 adults with physical and mental disabilities, while also reducing efforts to support approximately 1,000 consumers on agency residential waiting lists.. There is one Housing Community Developer III and one Administrative Assistant III position associated with this reduction.	2	2.0	$485,266
Eliminate Purchase of FASTRAN Services for 16 Non-Medicaid Funded Individuals with Intellectual Disabilities Receiving Developmental Day Services	As a result of this reduction, the cost equivalent of 16 individuals currently receiving non-Medicaid transportation services will have their FASTRAN bus and/or attendant services eliminated. These individuals and their families will need to find their own alternative transportation and attendant services to and from day support programs, resulting in: increased risk to consumer health and safety for affected individuals, potentially higher residential services costs, and increased monitoring requirements for families and multiple service providers.	0	0.0	$177,651

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate Psychosocial Day Support Contract at Reston/Faraday Site	As a result of this reduction, the Reston Psychosocial Rehabilitation Services (PRS, Inc.) site will be closed. Thirty Medicaid consumers from the Reston site will be directed to day support services at the Old Meadow Road, McLean site. This will be accomplished by making cost reductions in the contractor's personnel, operating, and related administrative costs realized through consolidation at the single McLean program site, as well as preserving and guaranteeing the Medicaid reimbursement generated by serving these consumers. The remaining 20 non-Medicaid consumers from the Reston site will be accommodated either at the Old Meadow Road, McLean site or the Falls Church site.	0	0.0	$330,000
Close Five Residential Substance Abuse and Co-Occurring Treatment Beds	As a result of this partial reduction, A New Beginning will reduce capacity by closing five available treatment beds for persons in need of residential substance abuse services, some of which have co-occurring disorders. As a result, 20 high risk individuals with medical and psychiatric problems annually will not be served. There is one Administrative Assistant II and one Substance Abuse Counselor II associated with this reduction.	2	2.0	$125,878
Reduce Alcohol and Drug Services (ADS) Contract Treatment Services	This reduction eliminates all contract services to Vanguard Nuevo Dia (Spanish residential treatment program) and eight consumers will not be served; all County funded services for the Vanguard intermediate residential treatment program and 17 consumers will not be served; and all County funded services for the Second Genesis long-term residential treatment program and three consumers will not be served. In addition, methadone services capacity is reduced by 1,410 treatment days and five consumers, from 21 to 16 consumers per year.	0	0.0	$358,103
Reduce Mental Health (MH) Court Evaluation Funding	This reduction reduces the CSB's contracted evaluation hours by 1,170, from 2,370 to 1,200 hours, and will require the Courts to utilize alternative resources to supplement the CSB provision of evaluations for Circuit and General District Court and Domestic Relations Court judges.	0	0.0	$117,000
Generate Additional Mental Health (MH) Services Revenue	This increase in revenue will be realized through maximizing billable services by rigorous matching of licensed staff with insured consumers. Additionally, a strengthened prior authorization business process is being implemented with the intended purposes of: monitoring the authorized number of treatment sessions; alerting clinicians when the reauthorizations of additional sessions are required, and submitting required credentialing materials in a timely manner to the many different insurance providers.	0	0.0	N/A
Reduce Psychiatry Emergency Services Funding	As a result of this reduction, funding to support 66 hours of limited term psychiatric staff time will be eliminated and their workload will be reallocated to merit Emergency Services staff. Services will be provided at less cost and the full-time clinicians will be in a better position to provide continuity of care and enhanced linkages to other non-emergency treatment in the service system.	0	0.0	$161,654

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce Purchase of Contracted Family Preservation Services	As a result of this reduction, funding for the Youth Outpatient Services contract with Family Preservation Services will be reduced and two contracted staff positions and services to 60 youth and their family members will be eliminated. To lessen the impact on currently served youth and their families, Mental Health will increase supervisor/staff ratios as well as increase the amount of direct client services that supervisory staff provides. Additionally, Mental Health has recently received state funds for a Youth Wrap-Around Intensive Care Coordinator that will provide an additional staff resource, when other staff is contracting.	0	0.0	$133,523
Terminate Vacant Property Lease	This reduction will result in the termination of the CSB's financial involvement in the property lease for the vacant West Ox properties which formerly housed the Sunrise I and Sunrise II youth group homes.	0	0.0	$133,680
Reduce Personnel Services Expenditures	As a result of this reduction, Mental Health will lose a key position with respect to clinical specialization for older adults. Expertise in geriatric clinical services will need to be developed among existing staff and will be started with the inclusion of these older adult specialists on the adult generalist teams. One Mental Health Manager and two Substance Abuse Counselor II positions will be eliminated.	3	3.0	$230,599
Reduce Funding for Administrative Contracts	This reduction will reduce funding available for Mental Health administrative contracts and will be achieved through implementation of new business practices around ordering language interpreter services. There will be a greater focus on site coordination of services whereby clients will be grouped together in consecutive appointments, and single visits by interpreters will be eliminated or minimized.	0	0.0	$130,000
Reduce the INOVA Mount Vernon Contract for One Year	As a result of this reduction, the INOVA Mount Vernon psychiatric services contract will be reduced for one year. This reduction will not result in any impact to services as INOVA Mount Vernon has agreed to make up the difference in funding.	0	0.0	$200,000

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$3,960,091**

  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $3,960,091, comprised of increases of $1,972,443 in Personnel Services and $2,117,021 in Operating Expenses, offset by an increase of $129,373 in Recovered Costs. This includes $1,875,169 for encumbered items; $1,023,731 in adjustments to current grant awards; $571,045 in new grant program year awards; $303,532 in unexpended FY 2008 grant balances; $118,000 for work to support the Josiah H. Beeman Commission; $30,000 for an increase in the County's mileage reimbursement rate; $28,614 in baseline adjustments; and $10,000 to extend the $13.13 living wage to limited term employees.

- **Position Adjustment** **$0**

  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved the redeployment of 2/1.8 SYE vacant merit positions to the newly established Office to Prevent and End Homelessness; 1/0.8 SYE from the Department of Family Services and 1/1.0 SYE from the Fairfax-Falls Church Community Services Board. Funding from the new Office to Prevent and End Homelessness will support the two redeployed positions.

- **Third Quarter Adjustments** **($611,654)**

  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net decrease of $611,654. This is comprised of increases of $971,488 due to grant adjustments and $269,799 for one-time start up costs associated with Phase I of the Mount Vernon Mental Health Center Renovation Project; offset by decreases of $1,657,624 in Operating Expenses in order to balance the County's FY 2009 budget, $145,317 for the actual furlough savings achieved as a result of the mandatory furlough day of January 2, 2009, and $50,000 for lower than anticipated fuel prices and use of these savings to establish a Fuel Price Stabilization Reserve.

Fund 106
Community Services Board (CSB) - Overview

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 106, Fairfax-Falls Church Community Services Board**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$4,530,099**	**$523,832**	**$2,428,562**	**$111,538**	**$111,538**
Revenue:					
Local Jurisdictions:					
Arlington County	$0	$0	$302,349	$0	$0
Fairfax City	1,411,682	1,422,261	1,422,261	1,480,958	1,309,902
Falls Church City	639,852	644,647	644,647	671,252	593,720
Subtotal - Local	$2,051,534	$2,066,908	$2,369,257	$2,152,210	$1,903,622
State:					
State DBHDS [1]	$19,852,576	$19,643,905	$21,377,191	$19,939,594	$19,939,594
State Other	183,060	201,132	147,129	118,028	118,028
Subtotal - State	$20,035,636	$19,845,037	$21,524,320	$20,057,622	$20,057,622
Federal:					
Block Grant	$4,978,059	$4,779,947	$4,798,742	$4,685,085	$4,685,085
Direct/Other Federal	2,197,450	1,411,403	2,353,529	1,165,667	1,278,026
Subtotal - Federal	$7,175,509	$6,191,350	$7,152,271	$5,850,752	$5,963,111
Fees:					
Medicaid Waiver	$1,837,967	$1,732,246	$2,493,525	$1,741,273	$1,741,273
Medicaid Option	8,839,984	10,672,365	10,628,222	10,654,241	10,664,397
Program/Client Fees	4,614,009	4,301,810	4,301,810	3,632,908	3,914,553
CSA Pooled Funds	587,491	785,625	785,625	785,625	785,625
Subtotal - Fees	$15,879,451	$17,492,046	$18,209,182	$16,814,047	$17,105,848
Other:					
Miscellaneous	$166,850	$155,624	$155,624	$155,624	$155,624
Subtotal - Other	$166,850	$155,624	$155,624	$155,624	$155,624
Total Revenue	$45,308,980	$45,750,965	$49,410,654	$45,030,255	$45,185,827
Transfers In:					
General Fund (001)	$100,317,845	$103,735,252	$101,430,831	$95,503,255	$97,519,271
Total Transfers In	$100,317,845	$103,735,252	$101,430,831	$95,503,255	$97,519,271
Total Available	**$150,156,924**	**$150,010,049**	**$153,270,047**	**$140,645,048**	**$142,816,636**

Fund 106
Community Services Board (CSB) - Overview

FUND STATEMENT

Fund Type G10, Special Revenue Funds

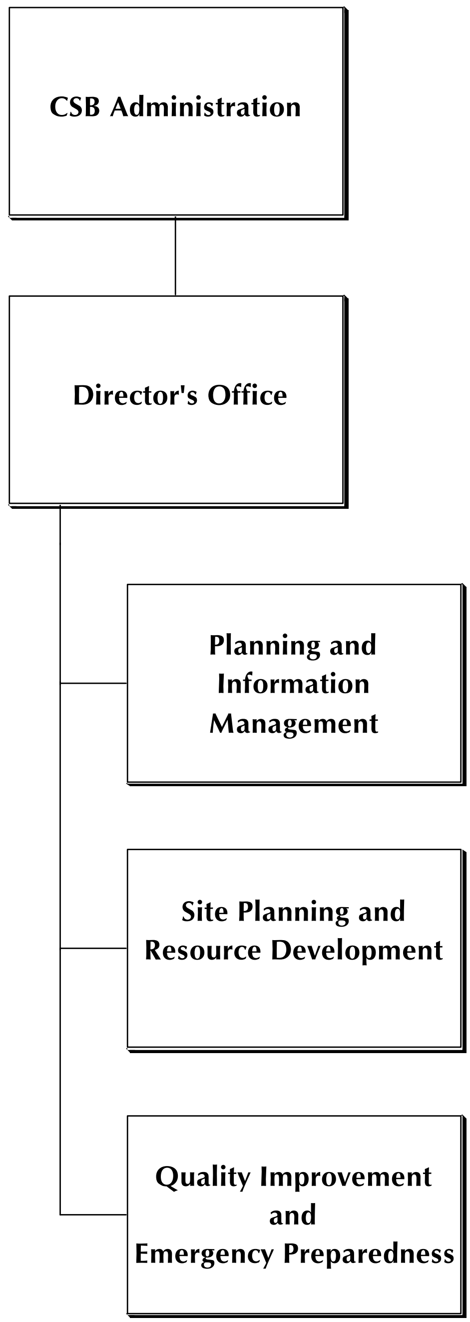
Fund 106, Fairfax-Falls Church Community Services Board

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Expenditures:					
CSB Administration	$4,530,166	$4,330,318	$3,344,074	$4,077,107	$4,174,066
Mental Health Services	67,798,570	67,707,018	70,273,393	64,932,403	65,743,921
Intellectual Disability Services	39,207,786	40,948,664	41,328,432	36,020,563	37,166,787
Alcohol and Drug Services	29,694,101	31,277,195	32,416,445	29,954,172	30,071,059
Early Intervention Services	5,397,739	5,546,877	5,796,165	5,549,265	5,549,265
Total Expenditures	$146,628,362	$149,810,072	$153,158,509	$140,533,510	$142,705,098
Transfers Out:					
County Bond Construction (311)	$1,100,000	$0	$0	$0	$0
Total Transfers Out	$1,100,000	$0	$0	$0	$0
Total Disbursements	**$147,728,362**	**$149,810,072**	**$153,158,509**	**$140,533,510**	**$142,705,098**
Ending Balance[2]	**$2,428,562**	**$199,977**	**$111,538**	**$111,538**	**$111,538**
Josiah H. Beeman Commision Reserve	$229,538	$199,977	$111,538	$111,538	$111,538
Available Balance	**$2,199,024**	**$0**	**$0**	**$0**	**$0**

[1] This total does not include all of the state funds allocated to the Fairfax-Falls Church Community Services Board (CSB) that are used to provide services to CSB clients. In FY 2010, an estimated $35.4 million in community Medicaid services will be paid directly by the State to private providers.

[2] The *FY 2009 Revised Budget Plan* Ending Balance of $111,538 is a decrease of 95 percent and reflects utilization to offset FY 2009 program requirements and the General Fund Transfer.

Fund 106
CSB - Administration



Fund 106
CSB - Administration

Mission

To provide strategic management and direction to programs and services of the Fairfax-Falls Church Community Services Board (CSB), as well as to provide support services to the 16 members of the CSB Board.

Focus

CSB Administration provides leadership and strategic management for CSB services and supports the 16 citizen members of the CSB Board. CSB Administration also serves as the liaison between the CSB; Fairfax County; the cities of Fairfax and Falls Church; the Department of Behavioral Health and Developmental Services (DBHDS); Northern Virginia Regional Planning; and the federal government. It is responsible for oversight of service delivery, compliance with human rights, quality assurance and risk management, information management and strategic planning, site planning and development and leasing and renovations for 160 commercial, residential and County properties. Two cost centers, CSB Central Services Unit (CSU) and CSB Pooled Funds are included.

The CSU supports over 21,000 consumers and their families, 1,100 staff and more than 70 non-profit partners with strategic leadership, fiscal analysis, and compliance activities that assure health and safety. It monitors the current and future requirements of the persons served and informs the CSB Board and County and state leadership. CSU staff work closely with elected and appointed officials, consumers, families, staff, contractors, public and private sector partners, Human Services Leadership Team, Virginia DBHDS, and other state agencies. The CSU guides the provision of person-centered services based on sound therapeutic practice and assures revenue maximization from services delivered.

The CSU includes the Director's Office, the Planning and Information Management team, the Site Planning and Resource Development team and the Quality Improvement and Emergency Preparedness team. The Director's Office provides overall leadership, policy direction and oversight of all programs and services while supporting advocacy efforts at the state level to promote policy changes and increased funding. This includes an emphasis on identifying and implementing best practice programming throughout the service system. CSB leadership works closely with the Department of Human Resources and the Department of Management and Budget through the semi-annual workforce planning processes. Workforce planning has assured a staffing plan that aligns with evolving consumer requirements. The Planning and Information Management staff promotes the use of technology that maximizes efficiency in service delivery and statewide benchmarking of services to evaluate and adjust approaches. A major initiative is the implementation of the CSB Electronic Health Record (EHR), which will provide comprehensive electronic connectivity to health information. In addition, system-wide strategic planning efforts for both the agency and the CSB Board are staffed from this office. The Site Planning and Resource Development staff are responsible for all system-wide residential and facility service site development, including consumer housing, leasing, space planning, handicapped accessible renovations, related land use and zoning, community relations, and identification of revenue. The Quality Improvement and Emergency Preparedness team focuses on implementing a system-wide quality improvement plan with an emphasis on risk management, training and staff development, compliance with local, state and federal laws, regulations and health information management, outcome measures, quality and appropriateness of services, provider network management and human rights.

The CSB continues to move towards a fully electronic health record. In conjunction with the recommendations from the Josiah H. Beeman Commission, the CSB is evaluating business and compliance needs for the agency EHR of the future, including the *ePrescribing* and technology to support an increasingly mobile workforce.

The CSB Pooled Funds cost center reflects centralized business costs associated with supporting all CSB programs and services, such as information technology, travel/training and insurance premiums for workers' compensation, as well as general liability, furniture, fixtures, appliances and property maintenance and repair for CSB program sites.

The rate of CSU staff to CSB merit and exempt status positions is 1:82. The CSU budget is 1.2 percent and the CSB Pooled Funds budget is 1.8 percent of the overall Fund.

Fund 106
CSB - Administration

Challenge of FY 2010 Budget Reductions

The budget reductions will eliminate two CSU positions in the Residential and Site Development area. Given that housing and housing supports are the greatest unmet need of CSB consumers, this will reduce a very critical function. This reduction hampers the CSB response to program requests for location and relocation of housing including group homes. It reduces the CSB capacity to lead the site selection for potential residential properties, the application of program and site development criteria, licensure regulations and building codes with public and private sector landlords. It delays conversions and development of handicapped accessible group homes required to keep currently served consumers in community-based housing, immediately affecting up to 150 adults with physical and mental disabilities while also reducing efforts to support approximately 1,000 consumers on agency residential waiting lists. It reduces the agency support of mandates from the Americans with Disabilities Act (ADA), Virginia Olmstead Plan, and Fair Housing Act; as well as accessibility, licensure, zoning and building code compliance related to site development and community care. Severely hindered is the agency's liaison work on the Capital Improvement Program (CIP) projects, including the FY 2004 funded projects in Mount Vernon and Annandale. Construction duties also include oversight and review of various construction documents, and participation in reviews of Public-Private Educational Facilities Infrastructure Act (PPEA) proposals and other Request for Proposals.

As a result of the FY 2009 and FY 2010 budget reductions, residential renovation and repair funds have been eliminated, thereby postponing or canceling renovations and repairs at CSB residential homes and service sites. This type of infrastructure impact is likely to lead to higher costs in future years.

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	16/ 16	16/ 16	16/ 16	12/ 12	14/ 14
Expenditures:					
Personnel Services	$1,415,473	$1,430,045	$1,478,758	$1,155,090	$1,252,049
Operating Expenses	3,228,294	2,900,273	1,865,316	2,922,017	2,922,017
Capital Equipment	7,600	0	0	0	0
Subtotal	**$4,651,367**	**$4,330,318**	**$3,344,074**	**$4,077,107**	**$4,174,066**
Less:					
Recovered Costs	($121,201)	$0	$0	$0	$0
Total Expenditures	**$4,530,166**	**$4,330,318**	**$3,344,074**	**$4,077,107**	**$4,174,066**
Revenue:					
Fairfax County	$3,840,464	$3,692,981	$2,302,193	$3,763,625	$3,860,584
Fairfax City	114,192	155,131	155,131	155,131	155,131
Falls Church City	52,800	71,356	71,356	71,356	71,356
State DBHDS	76,995	76,995	76,995	76,995	76,995
Federal Block Grant	10,000	10,000	10,000	10,000	10,000
Fund Balance	435,715	323,855	728,399	0	0
Total Revenue	**$4,530,166**	**$4,330,318**	**$3,344,074**	**$4,077,107**	**$4,174,066**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$63,972**
An increase of $63,972 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **New Horizons/Gregory Drive Treatment Center and Mount Vernon Mental Health Center** **$381,395**
An increase of $381,395 in Operating Expenses, comprised of $211,741 for the New Horizons/Gregory Drive Treatment Center and $169,654 for Phase II of the Mount Vernon Mental Health Center, is associated with start up costs for these newly renovated facilities.

♦ **Miscellaneous Adjustments** **($96,399)**
A net decrease of $96,399 is comprised of a decrease of $98,199 due to funding adjustments and realignment between CSB agencies to reflect projected FY 2010 expenditures, offset by an increase of $1,800 for an increase in the County's mileage reimbursement rate and other adjustments.

♦ **Reductions** **($505,220)**
A decrease of $505,220 and 2/2.0 SYE positions reflects agency reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce Consumer Housing Development, Service Site Planning, Centralized Leasing Operations, Resource Development and Funds for Residential Repairs	This partial reduction will reduce the CSB's capacity to incorporate program and site development criteria, licensure regulations and building codes in the site selection of potential housing with public and private sector landlords. There will be delays in conversions and development of handicapped accessible group homes required to keep currently-served consumers in community-based housing, immediately, affecting up to 150 adults with physical and mental disabilities, while also reducing efforts to support approximately 1,000 consumers on agency residential waiting lists. There is one Housing Community Developer III and one Administrative Assistant III position associated with this reduction.	2	2.0	$485,266
Reduce Personnel Services Expenditures	As a result of this reduction, Personnel Services funding will be reduced.	0	0.0	$19,954

Changes to FY 2009 Adopted Budget Plan

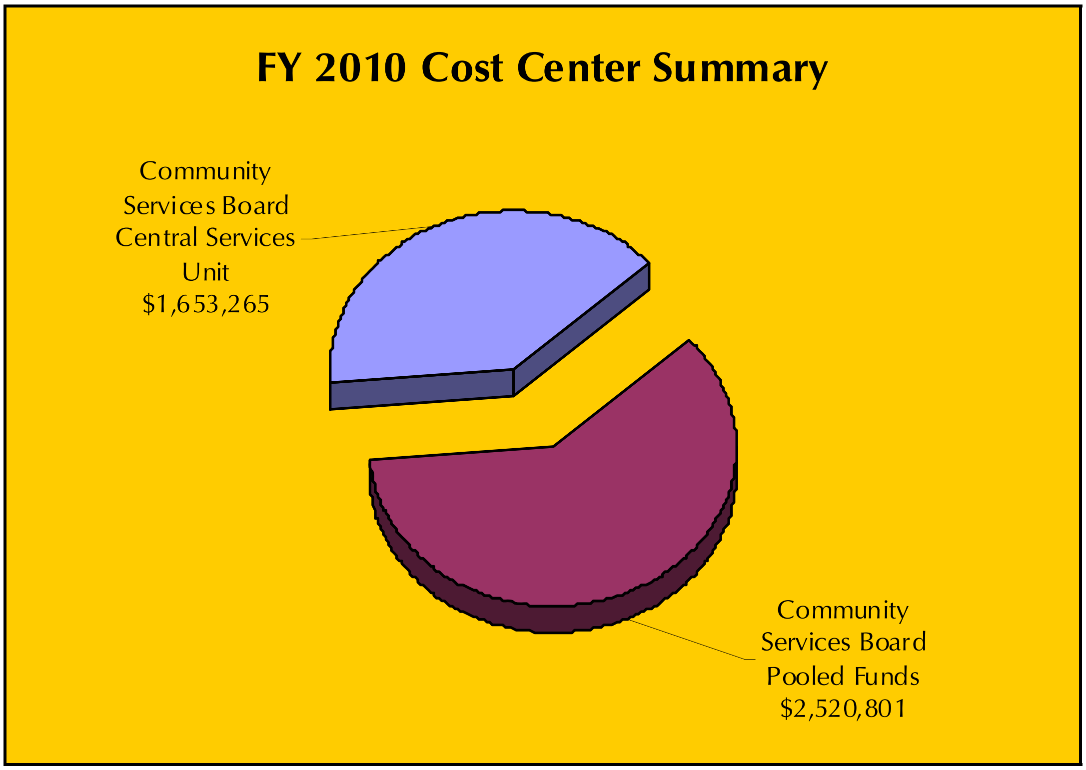
The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$405,444**
As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved a net increase of $405,444, comprised of $52,576 in Personnel Services and $352,868 in Operating Expenses. This includes

increases of $502,743 for encumbered items and $900 for an increase in the County's mileage reimbursement rate, offset by a decrease of $98,199 due to funding adjustments and realignment between CSB agencies to reflect projected FY 2009 expenditures.

- **Third Quarter Adjustments** **($1,391,688)**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net decrease of $1,391,688. This is comprised of an increase of $269,799 in Operating Expenses for one-time start up costs associated with Phase I of the Mount Vernon Mental Health Center Renovation Project, offset by decreases of $1,657,624 in Operating Expenses in order to balance the County's FY 2009 budget, and $3,863 in Personnel Services for the actual furlough savings achieved as a result of the mandatory furlough day of January 2, 2009.

Cost Centers



CSB Central Services Unit

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	16/ 16	16/ 16	16/ 16	12/ 12	14/ 14
Total Expenditures	**$1,393,816**	**$1,847,236**	**$1,879,074**	**$1,556,306**	**$1,653,265**

Fund 106
CSB - Administration

Position Summary					
	Director's Office		**Planning and Information Management**		**Site Planning and Resource Development**
1	Executive Director	1	CSB Planning/Development Director	1	Residential and Facilities Dev. Mgr
1	Deputy Director	1	Business Analyst IV	0	Housing/Community Developers III (-1)
1	Information Officer III	2	Business Analysts III	1	Substance Abuse Counselor III
1	Communications Specialist I	1	Business Analyst II		
2	Administrative Assistants IV	1	Mental Health Manager		
0	Administrative Assistants III (-1)				

TOTAL POSITIONS
14 Positions (-2) / 14.0 Staff Years (-2.0)
(-) Denotes Abolished Positions due to Budget Reductions

Key Performance Measures

Goal

To provide overall leadership, policy direction and oversight of all programs and services supported by Fund 106, Fairfax-Falls Church Community Services Board (CSB).

Objectives

- To provide direction and management support to CSB programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Percent of CSB service quality and outcome goals achieved	81%	77%	80% / 81%	80%	80%

Performance Measurement Results

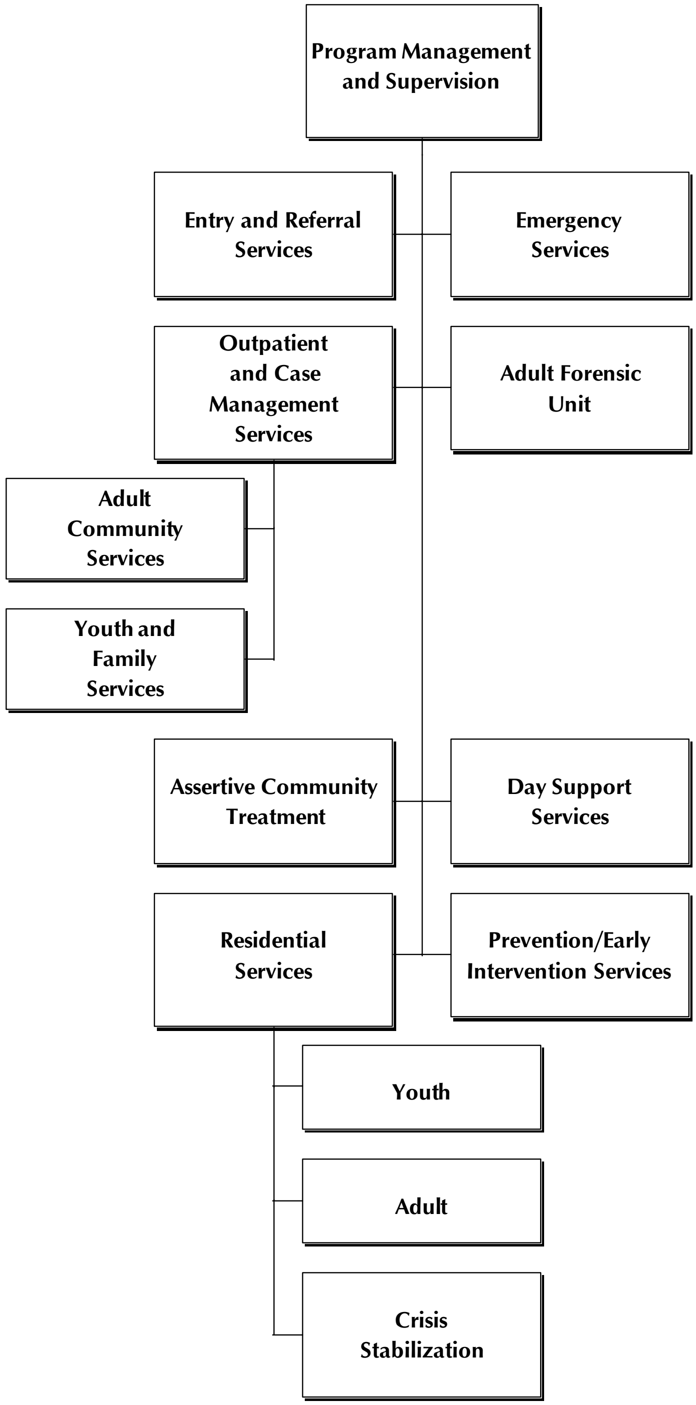
In FY 2008 CSB met 33 of 42, of the service quality and outcome performance goals through the CSB system, slightly exceeding the target of 80 percent. Overall consumer satisfaction with CSB services met or exceeded the target in nearly all areas. Similarly, goals were met or exceeded in employment or school status improvement, as well as stabilization in the community without hospitalization or incarceration. All service quality and outcome performance targets were met in ID/MR Services indicating satisfaction with services, maintenance in the community, and achievement of annual earning targets. An increase in service demand (ITC) and lack of housing alternatives negatively impacted targets in several areas. Multiple high level initiatives, including the County Balanced Scorecard, State Performance Contract and development of an internal dashboard, continue to support the state, local and regional efforts to improve data quality and integrity.

CSB Pooled Funds

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Total Expenditures	**$3,136,350**	**$2,483,082**	**$1,465,000**	**$2,520,801**	**$2,520,801**

Fund 106
CSB - Mental Health Services



Fund 106
CSB - Mental Health Services

Mission

To partner with residents and service providers of Fairfax County and the cities of Fairfax and Falls Church in establishing a network of integrated, accessible, and recovery oriented mental health services that will ensure safety and promote wellness, compassion, respect and dignity for individuals and families. The goals of these services are to assist consumers to:

- Stabilize mental health crises and symptoms;
- Promote recovery in the community with the least restrictive setting;
- Prevent relapse of symptoms; and,
- Acquire adaptive living skills.

Focus

Mental Health Services (MHS) provides leadership in the management, supervision, planning, evaluation and resource allocation of local, state, federal and grant funds to ensure that individuals and families of persons with serious mental illness and serious emotional disturbance receive quality clinical and community support services. MHS manages service delivery at seven directly-operated community outpatient mental health sites, more than ten 24-hour residential treatment facilities, and a 24-hour emergency services program. In addition, in partnership with private vendors, MHS contracts for employment services, mental health services for outpatient treatment for language needs and culturally competent care, residential support services and psychosocial services. Services are provided through seven cost centers: Program Management and Supervision, Regional Inpatient Services, Emergency, Day Support, Residential, Outpatient and Case Management, and Program for Assertive Community Treatment.

Program Management and Supervision Services provides clinical and administrative management, programming, financial monitoring, training and general support services and the other cost centers provide directly-operated and contracted mental health services to clients.

Regional Inpatient Services utilizes six local hospitals for state funding of Local Inpatient Purchase of Services (LIPOS). Staff from Emergency Services place at-risk individuals with no financial resources into beds at these local hospitals when beds are unavailable at the Northern Virginia Mental Health Institute (NVMHI). Aftercare Coordinators then monitor individuals' stays and facilitate transfers to NVMHI as needed.

Emergency Services serves high-risk adults, adolescents and children who are in a psychiatric crisis. Through emergency walk-in sites and the Mobile Crisis Unit, Emergency Services takes crisis intervention into the community, working closely with individuals, families and public safety. The Mobile Crisis Unit includes a 24-hour-per-day rapid deployment team that responds to hostage/barricade incidents with the Special Weapons and Tactics (SWAT) team and police negotiators. The Adult Forensic Unit addresses the needs of Adult Detention Center inmates who have serious mental illnesses by providing forensic evaluations, risk screenings, crisis intervention, placement recommendations, and medication and release planning. The Court Independent Evaluators program provides the services of clinical psychologists to evaluate individuals who have been involuntarily hospitalized prior to a final commitment hearing, as required by the Code of Virginia. They assist the court in reaching decisions about the need and legal justification for longer-term involuntary hospitalization. The Entry and Referral Unit serves as the primary point of contact for individuals seeking services. Staff members gather information from callers, assess for immediate risk, connect persons with emergency needs to immediate care and make appointments for those requiring continuing services.

Day Support Services provides an intensive, highly-structured stabilization, evaluation and treatment setting for adults with serious mental illness and adolescents with serious emotional disturbance, including those who are experiencing the co-occurring disorders of mental illness and addiction. In addition to a directly-operated Comprehensive Day Treatment program, Day Support includes contracted all-day rehabilitative programs and independent vocational vendors which place special emphasis on vocational preparation and placement.

For those requiring more support, Residential Services provides residential treatment and support services to adults with serious mental illness and youth with serious emotional disturbance. The level of support in these programs is provided along a continuum ranging from 24-hour care to drop-in support once a week. Services are provided in the community where the individual is residing. An important part of residential services is its work with the homeless. Adult Residential Services (ARS) has staff that provide services at each of the homeless shelters in Fairfax County. ARS also has a Project to Assist Transition from Homelessness (PATH) team and a Homeless Healthcare team that works with the unsheltered homeless of Fairfax County. In addition to traditional residential services, Residential Services includes two acute care programs seeking to divert individuals from more restrictive and costly psychiatric hospitalization. These programs, Adult Crisis Care and Youth Crisis Care, provide short-term intensive crisis intervention and stabilization services in a residential setting. The Youth Crisis Care program began providing services in January 2007, serving 25 clients in FY 2007 and 60 clients in FY 2008.

Outpatient and Case Management Services provides recovery-oriented individual and group treatment, case management and medication services to adults, children and their families. In FY 2009, the Men's Program (ADAPT), the Victim Assistance Network (VAN) and the Women's Shelter programs, formerly provided by Prevention/Early Intervention, moved to the Department of Family Services/Office for Women as part of a multi-agency effort to streamline the County's domestic violence services. For those individuals with symptoms and impairments who, for reasons related to their mental illness, resist or avoid involvement with traditional office-based outpatient services, the Program for Assertive Community Treatment (PACT) team and the Intensive Case Management staff offer intensive outreach and mental health treatment and case-management services. These services are typically provided to individuals in their homes, work places or other environments of need. Additionally, active hospital discharge planning and discharge planning for jailed individuals who suffer from mental illnesses are available. Historically, many people with severe mental illness are arrested for offenses such as disorderly conduct or trespassing. The Jail Diversion Program is helping to break the cycle of criminalizing these individuals and to connect or re-connect them with intensive mental health services. In the Youth and Family Services division, Intensive Care Coordination services are under development for those youth most at risk for out of home placements and will be an expanded service as adopted by the 2008 General Assembly session. Funding for these services will come from the Comprehensive Services Act (CSA).

Trends in Mental Health Services

Concurrent with the Josiah H. Beeman Commission work, Mental Health Services has been undergoing significant system transformations. Individual satisfaction surveys, feedback via focus groups, treatment surveys and workgroups will continue to provide input towards a blueprint for ongoing changes in treatment services that are both effective and responsive to the needs and preferences of those individuals receiving services.

A major factor in mental health system transformation is the concept of recovery and recovery-oriented services. Individuals with mental illness can build or restore a meaningful sense of belonging in the community and build a life that is positive and fulfilling despite or within the limitations imposed by mental illness. Some individuals can fully recover, others can achieve recovery with the assistance of ongoing medication and support, and still others can develop the skills they need to manage symptoms and define themselves beyond having a disability. All of these individuals can engage in meaningful activities, interests, and relationships. Mental health services are designed to support that recovery process with the consumer as a collaborative partner in treatment. There is a strong emphasis on employment goals and the integration of peer supports into the workforce.

There is also a growing emphasis in mental health on the recognition of co-occurring disorders (mental illness and substance use disorders) and the provision of integrated treatment as an effective intervention for both disorders. System transformation requires that no matter where or when an individual with co-occurring disorders enters mental health or addiction treatment, they receive competent assessment and treatment that addresses the full range of services needed.

In addition, the continuing reduction of available psychiatric beds, due to lack of profitability for hospitals, requires that hospitalizations focus on acute stabilization, which increases the importance of alternatives to psychiatric hospitalization being available in the community. Within this context, case management becomes an essential service to assist individuals with serious mental illness to manage in the community, receive needed medical and psychiatric services and begin their recovery process.

Factors That May Impact How Business is Conducted

- To ensure that Mental Health Services meets current and future community needs, the Board of Supervisors established the Josiah H. Beeman Commission in FY 2007. This Commission consisted of locally and nationally recognized mental health service administrators/providers and community stakeholders, and their recommendations will establish a vision and framework for a future mental health delivery system grounded in best practices. The Commission began its work in February 2007, and issued a final report and recommendations on October 27, 2008. The CSB will provide a proposed implementation plan to the Board of Supervisors in July 2009 which will outline a management plan for integrating a recovery and self-determination model in all aspects of the MHS system.

- An internal review of caseload size was conducted and this resulted in an objective standard for realistic size, which was set at a maximum of 40 cases per clinician. Caseloads are at or exceed the maximum standard in the Comprehensive Treatment and Recovery (CTR) service unit due to increased demand and decrease in staff resources. Cases continue to be triaged with an effort to minimize the wait time for high risk individuals needing ongoing mental health services. Adult caseloads average 40 to 50 persons per clinician, depending on worksite. From July 2008 to April 2009, 663 new cases have been referred for ongoing adult mental health services. Activities related to conversion and documentation in the Electronic Health Record (EHR) have increased administrative time allotment for staff. The increased demand for community based case management services will continue to tax limited staff resources. The CTR service unit will explore the need to implement a wait list procedure similar to Alcohol and Drug Services to manage increasing demand for mental health services.

- Northern Virginia has experienced more demand for beds to serve persons referred to a hospital through the Commonwealth of Virginia's Civil Commitment process. In FY 2008, Northern Virginia averaged 206 Temporary Detention Orders per month, while in FY 2007, the monthly average was 187. The increased demand has been accommodated by shortening the length of stay at the Northern Virginia Mental Health Institute and by expanding Residential Crisis Stabilization Services. CSB Emergency Services admitted a total of 404 County consumers to Crisis Care Facilities in FY 2008. It is still possible that another 44 psychiatric beds for adults operated by the private sector will close in the future.

- The lack of affordable housing remains one of the most critical issues facing low-income consumers who have a serious mental illness. Currently there are 546 individuals on the residential waitlists. The length of wait ranges from several months to several years depending on the program. The level of support needed varies from 24-hour supported group homes, to intensive and partially supported and supervised apartments. The lack of affordable housing stock as well as the lack of indicated residential supports frequently interfere with discharge planning, disrupt individuals' ability to progress in their recovery and can put persons at risk of becoming homeless, incarcerated and/or hospitalized.

- While bed availability has diminished, needs have increased. People seeking care from Mental Health Services are coming with increasingly severe illnesses and this magnifies the inpatient bed shortage crisis. When individuals need psychiatric hospitalization, they may be placed in beds at great distances from their homes or forced to manage in the community when there are no beds available, which impedes the recovery process for many individuals. CSB Emergency Services has the local responsibility, previously held by the Northern Virginia Mental Health Institute, for finding post-hearing commitment beds. Emergency Services is responsible for coordinating these hospital placements for over 650 insured and uninsured consumers a year to both the private and state hospital systems.

- The viability of Medicaid has never been more critical to mental health service delivery. It has become a larger portion of state support of mental health service delivery as the State has been maximizing Medicaid reimbursement rates to localities while reducing state general fund contributions. The CSB has used good business practices to analyze the ways Medicaid dollars can be brought in and maximized for funding clinical service delivery. For example, in order to maximize Medicaid reimbursement and provide much needed services, 7/7.0 SYE new grant positions, fully funded by Medicaid, were added in FY 2006. In FY 2008, 16/15.5 SYE new grant positions, fully funded by Medicaid, were added. Mental Health Services has also initiated chart audits with accompanying training, to ensure that clinicians are accurately billing for Medicaid case management services, which has resulted in increased billable services. In addition to Medicaid, the CSB has made efforts to maximize the utilization of Medicare Part D, of Patient Assistance Programs through drug companies, and of reduced price prescription programs through area pharmacies to reduce overall medication cost and provide cost savings to the County.

Challenge of FY 2010 Budget Reductions

Addressing a projected FY 2010 budget shortfall, the County Executive proposed, and the Board of Supervisors adopted, a series of budget reductions affecting all General-Fund-supported agency budgets. In order to prioritize and manage the impact of FY 2010 reductions on mental health services, resources were first reallocated to minimally ensure the delivery of services that were either required by law and/or were necessary to provide for the safety and fundamental welfare of persons with serious mental illnesses in the community. Further decisions were made keyed to a continuation of Recovery and Resilience-oriented practice changes underway to further transform the Fairfax-Falls Church system of Mental Health care, as endorsed by the Josiah H. Beeman report to the Board of Supervisors. A third priority was preservation of essential interagency agreements and services specified in State performance contracts or interagency memoranda of understanding.

Reductions included within the FY 2010 budget vary in level of impact. Low impact reductions, such as the elimination of purchase of FASTRAN services for MH Medicaid Recipients are directly related to the current practice of subsidizing transportation services that are better funded through Medicaid and local funds. The impact is in some ways limited, and yet decentralization of transportation services may make it harder to deliver case management services as efficiently and effectively. Moderate to higher impact reductions in outpatient and case management services will reduce the capacity to provide treatment for some consumers, increase caseload, wait time, and access to services. Changes at the Western Fairfax Treatment Sites will stretch the MH system's capacity to serve consumers and their families with the elimination of some caseload-carrying, supervisory positions, key administrative staff, an Access clinician, a Mental Health Manager and two contract outpatient positions. Some consumers will be redirected to alternate mental health outpatient clinic sites, resulting in increased travel time and related travel costs, as well as a possible increased risk of individuals not continuing their mental health services.

In summary, Mental Health reductions include eliminating a range of services for individuals suffering from severe mental illness, including some outpatient treatment, case management services, transportation and employment assistance. The implemented reductions will translate into individuals and families being faced with longer waiting lists to access non-emergency services and, where access is delayed, there will be a predictable impact on public safety, jails, emergency rooms and other County services. Using efficiencies and system supports already put into place in prior fiscal years, Mental Health Services will do its best to build capacity to minimize the overall impact to individuals and their families, the public and private Human Services network, and the employment status of internal service providers and support staff.

Fund 106
CSB - Mental Health Services

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	442/ 440	427/ 426	426/ 425	397/ 396.5	416/ 415
Grant	43/ 40	39/ 38	43/ 42	42/ 41	43/ 42
Expenditures:					
Personnel Services	$43,668,804	$42,680,915	$44,225,171	$41,976,005	$43,322,531
Operating Expenses	26,093,939	26,292,359	27,183,851	24,463,411	23,928,403
Capital Equipment	0	0	0	0	0
Subtotal	**$69,762,743**	**$68,973,274**	**$71,409,022**	**$66,439,416**	**$67,250,934**
Less:					
Recovered Costs	($1,964,173)	($1,266,256)	($1,135,629)	($1,507,013)	($1,507,013)
Total Expenditures	**$67,798,570**	**$67,707,018**	**$70,273,393**	**$64,932,403**	**$65,743,921**
Revenue:					
Fairfax County	$39,019,399	$40,727,780	$40,646,115	$38,242,153	$38,916,814
Arlington County	0	0	302,349	0	0
Fairfax City	511,519	481,159	481,159	539,856	481,159
Falls Church City	255,244	241,483	241,483	268,088	190,556
State DBHDS	15,084,230	15,353,540	17,019,577	15,591,590	15,591,590
State Other	22,476	0	0	0	0
Federal Block Grant	1,619,796	1,488,101	1,487,893	1,414,967	1,414,967
Federal Other	587,411	400,557	303,141	134,417	134,417
Medicaid Option	5,655,906	6,593,191	6,475,974	6,295,485	6,305,641
Program/Client Fees	2,199,457	1,579,458	1,579,458	1,604,098	1,867,028
CSA Pooled Funds	551,889	785,625	785,625	785,625	785,625
Miscellaneous	67,350	56,124	56,124	56,124	56,124
Fund Balance	2,223,893	0	894,495	0	0
Total Revenue	**$67,798,570**	**$67,707,018**	**$70,273,393**	**$64,932,403**	**$65,743,921**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$1,496,584**
A net increase of $1,496,584 is due to $1,538,041 in Personnel Services associated with the full-year impact of salary increases awarded during FY 2009, offset by an increase of $41,457 in Recovered Costs due to a greater recovery of salary costs for services to other agencies. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Miscellaneous Adjustments** **($382,269)**
A net decrease of $382,269 is associated with decreases of $323,855 in miscellaneous adjustments, $257,513 in baseline adjustments with a commensurate decrease in revenue, $88,003 in grant adjustments, and $25,000 due to anticipated costs for fuel; offset by increases of $284,651 due to funding adjustments and realignment between CSB agencies to reflect projected FY 2010 expenditures, and $27,451 for an increase in the County's mileage reimbursement rate and other adjustments.

♦ **Reductions** **($3,077,412)**
A decrease of $3,077,412 and 10/9.0 SYE positions reflects agency reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate Purchase of FASTRAN Services for Mental Health (MH) Medicaid Recipients	As a result of this reduction, 31 current riders (of 55) will not be able to ride FASTRAN and will need to find other transportation. However, consumers will not lose their transportation service because they will remain eligible for Medicaid/Logisticare transportation from other licensed providers at no charge.	0	0.0	$289,000
Eliminate the Psychology Intern Program	As a result of the elimination of this program, the number of psychological evaluations and test batteries (that guide the treatment plans for high risk adults and children) conducted on the part of the entire CSB will be reduced by 50 percent (from 60 to 30). In addition, caseloads will increase at Woodburn by an estimated four individuals for each youth and family clinician and two individuals for each adult service clinician.	0	0.0	$121,997
Reduce Mental Health (MH) Outpatient and Case Management Services	As a result of this reduction, intensive mental health case management and oversight of community treatment plans will be reduced, impacting all MH adult services, with the elimination of the Intensive Community Service Manager. In addition, dedicated grief counseling services provided by the half-time Senior Clinician based at the Springfield office, but available to persons across the community, will be eliminated. Both positions are associated with outpatient treatment and case management needs of vulnerable persons.	2	1.5	$163,195

LOB Reduction	Impact	Posn	SYE	Reduction
Consolidate Western Fairfax Treatment Sites	As a result of this reduction, most of the Mental Health services currently provided at the Western Fairfax site will continue to be provided at this location; however, some individuals will experience a change in service providers.. This reduction will result in longer waits for initial mental health assessments, and an increase in caseloads. Additionally, all Mental Health supervisory staff positions will be eliminated as a result of this reduction. This will require a reallocation of supervisory staff from other locations to cover this function. Several senior management positions and staff who provide community based services were also based at this location. All these individuals must be relocated to alternate sites, creating additional space challenges.	7	6.5	$838,202
Reduce Psychotropic Medications and Psychiatric Staffing Levels	The reduction in psychotropic medications as a result of this reduction will increase barriers (e.g., cost, transportation) to treatment which may result in diminished treatment outcomes. The reduction in psychiatric staffing levels will increase caseloads for Psychiatrists and increase use of Emergency Services due to increased wait times and caseloads.	0	0.0	$442,196
Eliminate Psychosocial Day Support Contract at Reston/Faraday Site	As a result of this reduction, the Reston Psychosocial Rehabilitation Services (PRS, Inc.) site will be closed. Thirty Medicaid consumers from the Reston site will be directed to day support services at the Old Meadow Road, McLean site. This will be accomplished by making cost reductions in the contractor's personnel, operating, and related administrative costs realized through consolidation at the single McLean program site, as well as preserving and guaranteeing the Medicaid reimbursement generated by serving these consumers. The remaining 20 non-Medicaid consumers from the Reston site will be accommodated either at the Old Meadow Road, McLean site or the Falls Church site.	0	0.0	$330,000
Reduce Mental Health (MH) Court Evaluation Funding	This reduction reduces the CSB's contracted evaluation hours by 1,170, from 2,370 to 1,200 hours, and will require the Courts to utilize alternative resources to supplement the CSB provision of evaluations for Circuit and General District Court and Domestic Relations Court judges.	0	0.0	$117,000
Generate Additional Mental Health (MH) Services Revenue	This increase in revenue will be realized through maximizing billable services by rigorous matching of licensed staff with insured consumers. Additionally, a strengthened prior authorization business process is being implemented with the intended purposes of: monitoring the authorized number of treatment sessions; alerting clinicians when the reauthorizations of additional sessions are required, and submitting required credentialing materials in a timely manner to the many different insurance providers.	0	0.0	N/A

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce Psychiatry Emergency Services Funding	As a result of this reduction, funding to support 66 hours of limited term psychiatric staff time will be eliminated and their workload will be reallocated to merit Emergency Services staff. Services will be provided at less cost and the full-time clinicians will be in a better position to provide continuity of care and enhanced linkages to other non-emergency treatment in the service system.	0	0.0	$161,654
Reduce Purchase of Contracted Family Preservation Services	As a result of this reduction, funding for the Youth Outpatient Services contract with Family Preservation Services will be reduced and two contracted staff positions and services to 60 youth and their family members will be eliminated. To lessen the impact on currently served youth and their families, Mental Health will increase supervisor/staff ratios as well as increase the amount of direct client services that supervisory staff provides. Additionally, Mental Health has recently received state funds for a Youth Wrap-Around Intensive Care Coordinator that will provide an additional staff resource, when other staff is contracting.	0	0.0	$133,523
Reduce Personnel Services Expenditures	As a result of this reduction, Mental Health will lose a key position, one Mental Health Manager, with respect to clinical specialization for older adults. Expertise in geriatric clinical services will need to be developed among existing staff and will be started with the inclusion of these older adult specialists on the adult generalist teams.	1	1.0	$150,645
Reduce Funding for Administrative Contracts	This reduction will reduce funding available for Mental Health administrative contracts and will be achieved through implementation of new business practices around ordering language interpreter services. There will be a greater focus on site coordination of services whereby clients will be grouped together in consecutive appointments, and single visits by interpreters will be eliminated or minimized.	0	0.0	$130,000
Reduce the INOVA Mount Vernon Contract for One Year	As a result of this reduction, the INOVA Mount Vernon psychiatric services contract will be reduced for one-year. This reduction will not result in any impact to services as INOVA Mount Vernon has agreed to make up the difference in funding.	0	0.0	$200,000

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

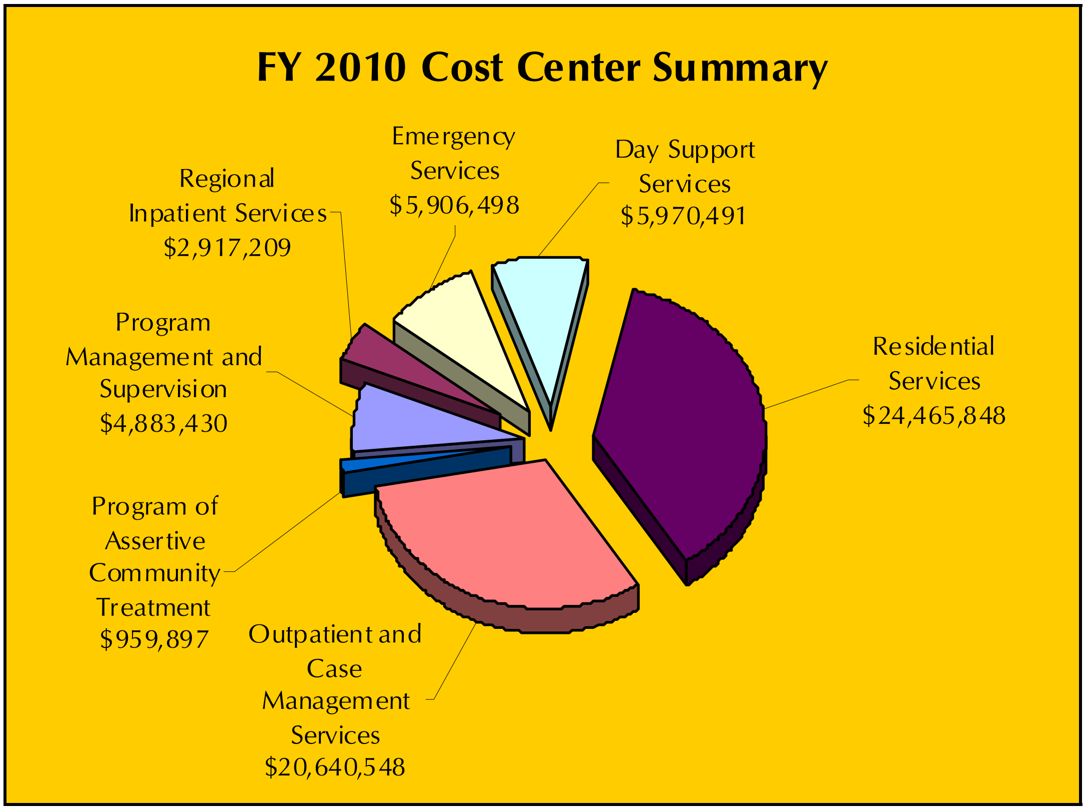
- **Carryover Adjustments** **$2,091,359**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $2,091,359, comprised of increases of $1,081,571 in Personnel Services and $879,161 in Operating Expenses, and a decrease of $130,627 in Recovered Costs. This includes $991,419 in adjustments to current grant awards; $491,845 for encumbered items; $330,081 in funding adjustments and realignment between CSB agencies to reflect projected FY 2009 expenditures; $118,000 for work to support the Josiah H. Beeman Commission; $97,971 in new grant program year awards for the MH Ryan White grant; $48,543 in unexpended FY 2008 grant balances; and $13,500 for an increase in the County's mileage reimbursement rate.

Fund 106
CSB - Mental Health Services

- **Third Quarter Adjustments** **$475,016**

  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net increase of $475,016. This is comprised of an increase of $615,611 due to grant adjustments, offset by decreases of $78,334 for the actual furlough savings achieved as a result of the mandatory furlough day of January 2, 2009, $45,430 in Operating Expenses for rent payments for Patrick Street and Beacon Hill, and $16,831 for lower than anticipated fuel prices and use of these savings to establish a Fuel Price Stabilization Reserve.

Cost Centers



Program Management and Supervision

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	69/ 69	69/ 69	72/ 72	70/ 70	70/ 70
Grant	5/ 5	5/ 5	5/ 5	5/ 5	5/ 5
Total Expenditures	**$6,933,033**	**$5,156,224**	**$5,077,569**	**$4,908,430**	**$4,883,430**

Fund 106
CSB - Mental Health Services

Position Summary					
1	Director - Mental Health Programs	3	Mental Health Managers	1	Medical Records Administrator
1	Director - CSB Planning and Development	1	Mental Health Supv./Specialist	1	Volunteer Services Coordinator II
		2	Management Analysts II	2	Administrative Assistants V
1	Senior Supervisory Psychiatrist	2	Business Analysts II	8	Administrative Assistants IV (-1)
7	Mental Health Division Directors	1	Program Manager	7	Administrative Assistants III
1	Director of Clinical Operations			30	Administrative Assistants II (-1)
				1	Administrative Associate
			Grant Positions		
1	Mental Health Division Director	1	Management Analyst II	1	Administrative Assistant III
1	Senior Clinician	1	Mental Health Supv./Specialist		

TOTAL POSITIONS
70 Positions (-2) / 70.0 Staff Years (-2.0)
5 Grant Positions / 5.0 Staff Years

(-) Denotes Abolished Positions due to Budget Reductions

Key Performance Measures

Goal

To provide management, programming, financial monitoring, training, and general support services to ensure that treatment interventions are delivered in an efficient and effective manner throughout Mental Health Services.

Objectives

- To provide direction and management support to Mental Health programs so that 70 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Percent of mental health performance indicators (service quality and outcome) achieved	80%	67%	70% / 67%	70%	70%

Performance Measurement Results

In FY 2008, 10 out of 15, or 67 percent of service quality and outcome goals were met or exceeded by Mental Health programs. Six out of 10 of the outcomes goals, and four out of five of the service quality goals were met or exceeded, with an additional service quality goal within 1 percent of target. Overall, consumers continue to be satisfied with services. Most of the unmet estimates can be attributed to a higher acuity of consumers' mental health needs and a lack of available resources, such as affordable housing in the County.

Fund 106
CSB - Mental Health Services

Regional Inpatient Services

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Total Expenditures	**$2,904,047**	**$3,135,510**	**$2,833,850**	**$3,247,209**	**$2,917,209**

Regional Inpatient Services utilizes six local hospitals for state funding of Local Inpatient Purchase of Services (LIPOS). Staff from Emergency Services place at-risk consumers with no financial resources into beds at these local hospitals when beds are unavailable at the Northern Virginia Mental Health Institute (NVMHI). Discharge planners then monitor consumer stays and facilitate transfers to NVMHI as needed.

Emergency Services

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	42/ 42	42/ 42	43/ 43	40/ 40	43/ 43
Grant	1/ 1	1/ 1	2/ 2	2/ 2	2/ 2
Total Expenditures	**$6,904,498**	**$6,039,335**	**$6,470,433**	**$5,874,841**	**$5,906,498**

Position Summary

General Emergency
- 1 Mental Health Manager
- 2 Emergency/Mobile Crisis Supervisors
- 11 Mental Health Supervisors/Specialists
- 6 Psychiatrists

Forensic Services
- 1 Mental Health Manager
- 4 Senior Clinicians
- 1 Mental Health Supervisor/Specialist
- 3 Clinical Psychologists
- 1 Psychiatrist
- 1 Public Health Nurse III

Mobile Crisis Unit
- 1 Mental Health Manager
- 2 Emergency/Mobile Crisis Supervisors
- 4 Mental Health Supervisors/Specialists

Entry Services
- 1 Mental Health Manager
- 3 Mental Health Therapists
- 1 Mental Health Counselor

Grant Positions
- 2 Mental Health Supervisor/Specialists

TOTAL POSITIONS
43 Positions / 43.0 Staff Years
2 Grant Positions / 2.0 Staff Years

Key Performance Measures

Goal

To provide 24-hour per day comprehensive psychiatric emergency services which includes: providing all preadmission evaluations for voluntary and involuntary hospitalization and crisis residential services, providing evaluations for persons who have been temporarily detained at a hospital because they are a danger to themselves or others, and providing Mobile Crisis Unit services to assist individuals in crisis in the community.

Objectives

- ♦ To provide stabilization services outside of the hospital to 95 percent of clients seen in General Emergency Services.

♦ To conduct 80 percent of evaluations within 24 hours after initial contact.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
General Emergency - Service hours provided	26,164	28,479	22,000 / 28,980	26,000	26,000
General Emergency - Persons seen	5,096	5,086	5,100 / 4,828	5,000	5,000
Independent Evaluators - Persons seen	598	540	464 / 688	500	500
Independent Evaluators - Service hours provided	1,738	1,594	1,294 / 1,850	1,500	1,500
Efficiency:					
General Emergency - Annual cost per client	$619	$708	$610 / $767	$633	$629
Independent Evaluators - Annual cost per client	$335	$673	$447 / $586	$795	$1,065
Outcome:					
General Emergency - Percent of consumers who receive stabilization services without admission to a psychiatric hospital	97%	97%	95% / 97%	95%	95%
Independent Evaluators - Percent of evaluations conducted within 24 hours of contact	96%	82%	80% / 87%	80%	80%

Performance Measurement Results

General Emergency Services provided 28,980 hours of service to 4,828 consumers in FY 2008. Emergency Services exceeded the hours of service target, while falling short of the persons served target by 272 consumers. Part of this is related to seeing fewer people with greater clinical needs for more hours of service.

Independent evaluators are licensed Clinical Psychologists who evaluate persons temporarily detained at a hospital because they have been judged by staff to be a danger to themselves or others due to their mental illness. Independent evaluators make recommendations to a Special Justice at Commitment Hearings as to whether individuals should be committed to a hospital (against their will) for treatment of their mental illness. In FY 2008, independent evaluators provided 1,850 hours of service to 688 consumers exceeding both estimates. Independent evaluators saw 27 percent more people and provided 16 percent more hours of service than was provided in FY 2007. This is due in part to record increases experienced in January and February 2008. Historically, January has averaged 55 Temporary Detention Orders (TDO) which trigger the requirement for the evaluation. However, in January 2008, there were 82 – the second highest number in the history of Fairfax County and a 49 percent increase over the historic norm for January. In February 2008, the increase was 25 percent (74 instead of 59). The Director of the Emergency Services Division has been in discussions with officials from the Supreme Court and the Mental Health Law Reform Commission about this specific issue. This dramatic January increase happened statewide – as did the second increase in February.

With the revision of the state civil commitment criteria, the total number of TDOs (and consequent number of evaluations provided by the Independent Evaluators) has increased significantly from an average of 60 per month in FY 2007 to 76 per month in FY 2009 thus far. Consequently, the targets, for both individuals served and hours of service, need to be increased.

Between FY 2007 and FY 2008, the annual cost per client for General Emergency Services increased 8 percent. This increase is due to the increasing level of disability, both psychiatric and medical, of those individuals receiving Emergency Services. Specifically, between FY 2007 and FY 2008, General Emergency Services experienced a dramatic 76 percent increase in the number of individuals presenting who required psychotropic medications. Independent Evaluators also experienced an increase in the annual cost per client and saw a 31 percent increase between the estimated target and actual cost for FY 2008. The increasing level of disability and complexity of client treatment demands drove this increase.

With regard to outcomes, General Emergency Services exceeded its goal of 95 percent of all people receiving stabilization services not requiring admission to a psychiatric hospital. The Independent Evaluators surpassed the goal of 80 percent of all evaluations being completed within 24 hours.

Day Support Services

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	19/ 19	19/ 19	19/ 19	19/ 19	19/ 19
Grant	0/ 0	0/ 0	1/ 1	0/ 0	1/ 1
Total Expenditures	**$4,722,365**	**$6,522,593**	**$6,604,966**	**$5,970,491**	**$5,970,491**

Position Summary

Adult Day Treatment
- 1 Mental Health Manager
- 2 Mental Health Supervisors/Specialists
- 5 Senior Clinicians
- 1 Mobile Clinic Driver
- 2 Nurse Practitioners
- 1 Mental Health Therapist

Adolescent Day Treatment
- 1 Mental Health Manager
- 2 Senior Clinicians
- 1 Mental Health Supervisor/Specialist
- 1 Mental Health Therapist
- 1 BHN Clinician/Case Manager
- 1 MR/MH/ADS Aide

Grant Position
- 1 Mental Health Therapist

TOTAL POSITIONS
19 Positions / 19.0 Staff Years
1 Grant Position / 1.0 Staff Year

Key Performance Measures

Goal

To provide a continuum of services that will improve the community stabilization and functional capacity of adults who have serious mental illness (SMI) and children who have serious emotional disturbance (SED). Services include Adult Day Treatment, Adolescent Day Treatment, Adult Psychosocial Rehabilitation programs, Sheltered Employment, Supported Employment and Transitional Employment. Services will be coordinated seamlessly in partnership by the CSB and contract providers.

Objectives

♦ To enable 80 percent of consumers in adult day treatment services for more than 30 days to avoid hospitalization for at least 6 months.

♦ To improve functioning of 70 percent of consumers served by the Adolescent Day Treatment Program.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Adult Day Treatment - Consumers served	203	193	190 / 170	190	190
Adult Day Treatment - Service hours provided	36,726	31,553	33,000 / 31,517	33,000	33,000
Adolescent Day Treatment - Consumers served	34	27	38 / 46	38	38
Adolescent Day Treatment - Service hours provided	12,380	15,168	15,000 / 14,883	15,000	15,000
Efficiency:					
Adult Day Treatment - Annual cost per consumer	$4,509	$4,908	$7,752 / $6,533	$7,366	$7,334
Adolescent Day Treatment - Annual cost per consumer	$16,160	$19,634	$19,713 / $11,811	$20,597	$20,515
Service Quality:					
Adolescent Day Treatment - Percent of clients and family members satisfied with services	76%	86%	90% / 89%	90%	90%
Outcome:					
Adult Day Treatment - Percent of consumers not hospitalized within 6 months of receiving more than 30 days of treatment.	85%	92%	80% / 87%	80%	80%
Adolescent Day Treatment - Percent of consumers that demonstrate improvements in school, family and community behaviors.	86%	53%	70% / 81%	70%	70%

Performance Measurement Results

In FY 2008, the Adult Day Treatment Program substantially met the goal for number of consumers served (89 percent of target) and service hours provided (96 percent) of target. The Adolescent Day Treatment Program experienced significant turnover amongst youth resulting in shorter lengths of stay. This allowed the program to exceed the target for number of consumers served. In addition, some youth were hospitalized and placed in crisis care. While clients were in crisis care or hospitalized, beds were held open for their return and this caused a slight reduction in the number of service hours provided. The complexity of consumer needs, longer length in treatment, coupled with staff shortages in both programs throughout the year contributed to the difficulty meeting or exceeding the goals set.

In FY 2008, Adolescent Day Treatment experienced a significant change in personnel and hired staff with expertise in co-occurring disorders and increased clinical flexibility. This increase in program capacity allowed for greater youth and family satisfaction in the services received in FY 2008 over the prior FY 2007 measure and missed meeting the goal by 1 percent. Similarly, Adult Day exceeded the outcome estimate of 80 percent of consumers who receive more than 30 days of treatment and are not hospitalized within the following six months by 7 percent and Adolescent Day Treatment exceeded the outcome estimates by 11 percent.

Fund 106
CSB - Mental Health Services

Residential Services

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	137/ 136.5	129/ 128.5	126/ 125.5	109/ 109	126/ 125.5
Grant	15/ 14	15/ 14	15/ 14	15/ 14	15/ 14
Total Expenditures	**$24,367,251**	**$24,423,792**	**$25,643,621**	**$22,978,449**	**$24,465,848**

Position Summary

Supervised Apartments
- 1 Mental Health Manager
- 4 Mental Health Supv./Specialists
- 9 Mental Health Therapists
- 1 Mental Health Counselor

Res. Treatment Center - Adult Crisis Care
- 1 Mental Health Manager
- 3 Mental Health Supv./Specialists
- 18 Mental Health Therapists
- 5 Mental Health Counselors
- 1 Cook
- 1 Nurse Practitioner

Group Home - Franconia Road
- 1 Mental Health Supv./Specialist
- 2 Mental Health Therapists
- 4 Mental Health Counselors
- 1 BHN Clinician/Case Manager

Community Living
- 1 Mental Health Supv./Specialist
- 1 Mental Health Therapist
- 1 Mental Health Counselor

Group Home - Sojourn House
- 1 Mental Health Supv./Specialist
- 3 Mental Health Therapists
- 1 Senior Clinician
- 4 Mental Health Counselors

Homeless Services - Shelter
- 1 Mental Health Manager
- 4 Mental Health Supv./Specialists
- 10 Mental Health Therapists
- 1 Psychiatrist
- 1 Nurse Practitioner

Transitional Group Home - Patrick Street
- 1 Mental Health Manager
- 1 Mental Health Supv./Specialist
- 2 Mental Health Therapists
- 3 Mental Health Counselors
- 1 BHN Clinician/Case Manager

Transitional Group Home - Beacon Hill
- 2 Mental Health Therapists
- 2 Mental Health Counselors
- 1 Mental Health Supv./Specialist
- 1 BHN Clinician/Case Manager

Cornerstones Dual Diagnosis Facility
- 1 Mental Health Supv./Specialist
- 1 Mental Health Therapist
- 3 Mental Health Counselors
- 1 Nurse Practitioner

Residential Intensive Care
- 1 Mental Health Manager
- 4 Mental Health Supv./Specialists
- 3 Mental Health Therapists
- 2 Mental Health Counselors, 1 PT
- 1 BHN Supervisor
- 1 Licensed Practical Nurse

Residential Extensive Dual Diagnosis
- 1 Mental Health Supv./Specialist
- 2 Mental Health Therapists
- 2 Mental Health Counselors

PACT Residential Assistance
- 1 Mental Health Counselor

Supportive Services
- 1 Mental Health Supv./Specialist
- 3 Mental Health Therapists

Extension Apartments
- 3 Mental Health Therapists

Grant Positions

Supportive Services
- 2 Mental Health Therapists
- 1 MH Counselor, PT

Adult Crisis Care
- 3 Mental Health Therapists

Residential Intensive Care
- 3 Mental Health Counselors, 1 PT
- 3 Mental Health Therapists

PATH/Homeless Services - Outreach
- 3 Mental Health Therapists

TOTAL POSITIONS
126 Positions / 125.5 Staff Years
15 Grant Positions / 14.0 Staff Years

PT Denotes Part-Time Positions

Key Performance Measures

Goal
To provide treatment and support to adults with serious mental illness residing in group homes, apartments, domiciliary care and homeless shelters and to assist them with community living.

Fund 106
CSB - Mental Health Services

Objectives

- To enable 35 percent of consumers served in the Supervised Apartment program to move to a more independent residential setting within one year.

- To enable 90 percent of consumers served by Supportive Services to maintain stable housing for at least one year.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2006 Actual**	**FY 2007 Actual**	**FY 2008 Estimate/Actual**	**FY 2009**	**FY 2010**
Output:					
Supervised Apartments - Consumers served	631	642	475 / 633	600	600
Supervised Apartments - Service days provided	97,154	100,317	75,000 / 100,314	95,000	95,000
Supportive Living - Consumers served	520	516	525 / 430	425	NA
Supportive Living - Service hours provided	22,276	23,194	23,000 / 11,835	11,500	NA
Efficiency:					
Supervised Apartments - Annual cost per consumer	$2,271	$2,391	$3,485 / $2,545	$2,953	$2,943
Supportive Living - Annual cost per consumer	$2,098	$2,381	$2,301 / $3,008	$2,995	NA
Service Quality:					
Supervised Apartments - Number of new consumers receiving services	76	61	50 / 72	50	50
Supportive Living - Number of new consumers receiving services	57	33	45 / 62	45	NA
Outcome:					
Supervised Apartments - Percent of consumers able to move to a more independent residential setting within one year	17%	35%	55% / 41%	35%	35%
Supportive Living - Percent of consumers that maintain stable housing for one year or more	95%	95%	90% / 89%	90%	NA

Performance Measurement Results

A major goal for individuals with serious mental illness is to have their own home and live in the community with the appropriate clinical and residential supports. Supervised Services provide residential treatment in a stable, supportive and therapeutic setting in which consumers with a serious mental illness learn and practice the life skills needed for successful community living. The ultimate goal is for these consumers to transition into the most manageable independent living environment. Supportive Services provide services that support consumers to acquire their own long-term permanent housing and maintain their independent long-term permanent residential arrangement.

In FY 2008, the Supervised Apartments program exceeded its consumers served and service days provided goals. It also exceeded the program's service quality goal. The outcome goal related to consumers able to move to a more independent residential setting within one year was not met, primarily due to the ongoing lack of affordable housing in Fairfax County which does not allow consumers to move on to independent housing. This is expected to be an ongoing issue and the estimate for next year will be lowered while work continues on the County and CSB levels to address the issue.

In January 2008, the Mental Health Homeless Services program combined with the Alcohol and Drug Services Homeless Program and became a CSB-wide program. As such, the Supportive Living program did not meet its consumers served or service hours provided goal for FY 2008. Previously, homeless service data for both Mental Health and Alcohol and Drug Services was recorded under Mental Health Residential Services. In January 2008, the CSB began recording these distinct services separately in the CSB's management information system. This had a significant impact on the amount of services recorded in Supportive Services. The target goals were decreased for Supportive Living to account for the CSB Homeless services shift, and should remain at FY 2008 actual levels in FY 2009. As such, Mental Health will therefore no longer report on Supportive Living. From the six months of data in FY 2008, however, the Supportive Living program did exceed the service quality goal and substantially met the outcome goal, missing it by 1 percent.

A 27 percent decrease in annual cost per consumer in Supervised Services is due to the addition and implementation of new Medicaid merit positions that were approved as part of the workforce planning process. As a result, Supervised Services was able to open up new town-home beds, serve more individuals, and pay for those services by generating additional Medicaid revenue. The 31 percent increase in cost per consumer in Supportive Living is related to the shift in CSB Homeless Services. The increased cost per consumer in Mental Health Residential Services is due to the January 2008 change in recording homeless services data in the CSB's management information system as noted above.

Outpatient and Case Management Services

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	158/ 157.5	157/ 156.5	155/ 154.5	148/ 147.5	147/ 146.5
Grant	18/ 18	18/ 18	20/ 20	20/ 20	20/ 20
Total Expenditures	**$20,262,149**	**$21,522,829**	**$22,700,500**	**$20,993,086**	**$20,640,548**

Fund 106
CSB - Mental Health Services

Position Summary			
	Adult Community Services		**Youth and Family Services**
5	Mental Health Managers (-3)	6	Mental Health Managers
14	Mental Health Supervisors/Specialists (-1)	6	Mental Health Supervisors/Specialists (-1)
34	Senior Clinicians (-2)	20	Senior Clinicians, 1 PT
22	Mental Health Therapists	6	Mental Health Therapists
2	Nurse Practitioners	2	Psychiatrists
8	Psychiatrists	7	Clinical Psychologists
5	BHN Supervisors (-1)	1	BHN Clinical Nurse Specialist
5	BHN Clinicians/Case Managers		
4	BHN Clinical Nurse Specialists		
			Grant Positions
	Adult Outpatient & Case Management Access Team		**Jail Diversion**
		1	Mental Health Manager
5	Mental Health Therapists	3	Senior Clinicians
6	Senior Clinicians	5	Mental Health Therapists

TOTAL POSITIONS
147 (-8) Positions / 146.5 Staff Years (-8.0)
20 Grant Positions / 20.0 Staff Years

(-) Denotes Abolished Positions due to Budget Reductions
PT Denotes Part-Time Position

Key Performance Measures

Goals

Adults: To stabilize mental health crises and symptoms, facilitate optimal community integration, assist in managing reoccurrence of symptoms and building resilience, and promote self-management, self-advocacy and wellness.

Youth and Family: To provide assessment, evaluation, multi-modal treatment, case management, psycho-educational and pharmacological services to the children, youth and families (ages 3 to 18) of Fairfax County. These services will be provided though interagency collaboration and practiced as mandated by the Comprehensive Services Act.

Objectives

- To schedule 100 percent of consumers referred for an assessment within 7 days of discharge from the hospital.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2006 Actual**	**FY 2007 Actual**	**FY 2008 Estimate/Actual**	**FY 2009**	**FY 2010**
Output:					
Consumers served	3,161	3,174	3,000 / 2,988	3,100	3,100
Service hours provided	32,788	34,250	36,000 / 30,153	36,000	33,000
Efficiency:					
Annual cost per consumer	$3,959	$4,081	$4,489 / $4,620	$5,249	$5,089
Service Quality:					
Percent of consumers satisfied with services	85%	85%	85% / 85%	85%	85%
Outcome:					
Percent of consumers scheduled for an assessment within 7 days of discharge	64%	77%	100% / 51%	100%	100%

Performance Measurement Results

In FY 2008, Outpatient and Case Management Services did not meet the consumers served estimate or the service hours provided estimate. A portion of the difference between the estimate and the actual number of people seen and hours of service provided can be accounted for by the full implementation of the Access Unit. The Access Unit screens and works with people prior to entering outpatient services and therefore many clients have their needs met in the Access Unit or are referred to providers in the community. In the past, all adult consumers were assessed in the outpatient service area. Access has made a significant positive difference and earlier projections for outpatient services are adjusted downward.

Outpatient Services utilizes a state-mandated consumer satisfaction instrument, in addition to focus groups, to solicit information from consumers about their experiences. The FY 2008 Consumer Satisfaction Survey (MHSIP) results indicate an 85 percent overall satisfaction with services. Based on a report provided by the Department of Mental Health, Mental Retardation and Substance Abuse Services the outcome estimate was not met; 51 percent or 122 people out of 237 discharged from state hospital beds were seen within seven days of discharge compared to the FY 2008 target of 100 percent. This gap is due in large part to methodologies that are used by the Commonwealth. Not all County residents that are hospitalized outside of Fairfax County return to the County for treatment, therefore resulting in this target not being met. These methodology issues are being addressed at the state level as the 100 percent target is state mandated.

Prevention/Early Intervention Services

In FY 2009, all Prevention/Early Intervention budget and staff resources have been transferred to the Department of Family Services/Office for Women as part of a multi-agency effort to streamline the County's domestic violence services. This will be the last year that Mental Health Services will report this data.

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	6/ 5	0/ 0	0/ 0	0/ 0	0/ 0
Grant	4/ 2	0/ 0	0/ 0	0/ 0	0/ 0
Total Expenditures	**$574,639**	**$0**	**$0**	**$0**	**$0**

Key Performance Measures

Goal

To offer prevention and early intervention services for at-risk populations, as well as educate families, community agencies, the public and other providers about the needs of individuals with mental illness.

Objectives

- To enable 70 percent of participants in the Men's Program (ADAPT) to successfully complete the program.

- To enable 98 percent of individuals completing the Men's Program (ADAPT) to avoid being returned to the program by the Courts.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Persons served	326	356	250 / 350	NA	NA
Service hours provided	4,416	4,761	2,596 / 5,861	NA	NA
Efficiency:					
Annual cost per client	$320	$640	$948 / $654	NA	NA
Outcome:					
Percent of participants who complete program	78%	75%	70% / 66%	NA	NA
Percent of clients not returned to program by the Courts	100%	100%	98% / 100%	NA	NA

Performance Measurement Results

In FY 2008, Prevention and Early Intervention exceeded all of its persons served and service hours estimates. One hundred percent of the people that went through this program were not returned to the program by the courts while 66 percent of the people sent to the program completed the program. This lower completion rate was due to stricter standards for completion instituted by the program. In FY 2009, the Men's Program (ADAPT), the Victim Assistance Network (VAN) and the Women's Shelter programs were all moved to the Office for Women in the Department of Family Services.

Program of Assertive Community Treatment (PACT)

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	11/ 11	11/ 11	11/ 11	11/ 11	11/ 11
Total Expenditures	**$1,130,586**	**$906,735**	**$942,454**	**$959,897**	**$959,897**

Position Summary

1	Mental Health Manager	3	Mental Health Therapists	1	Administrative Assistant III
3	Mental Health Supervisors/Specialists	3	Public Health Nurses III		

TOTAL POSITIONS
11 Positions / 11.0 Staff Years

Key Performance Measures

Goal

To provide assertive, out of the office treatment, rehabilitation, crisis intervention and support services 365 days per year to adults with severe and persistent mental illness resulting in lowered hospitalization, incarceration and homelessness rates.

Objectives

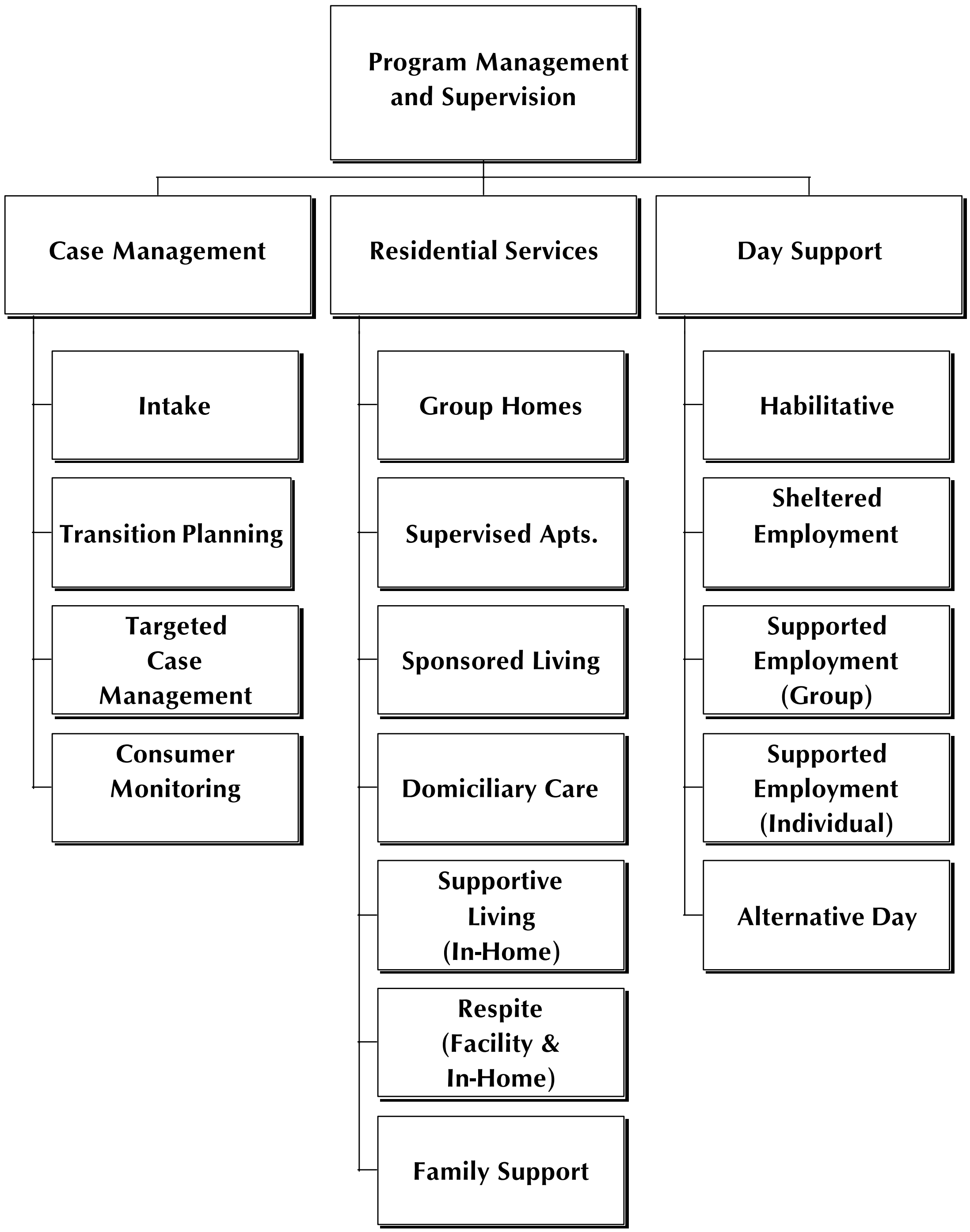
- To improve community tenure for PACT consumers so that 90 percent reside outside of the jail or hospital for at least 330 days in a year.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Consumers served	101	108	100 / 112	100	100
Service hours provided	16,029	15,574	15,779 / 16,552	15,779	15,779
Efficiency:					
Annual cost per consumer	$9,812	$10,177	$8,968 / $10,094	$9,442	$9,398
Service Quality:					
Percent of consumers satisfied with services	98%	98%	90% / 98%	90%	90%
Outcome:					
Percent of consumers who remain out of jail or the hospital for at least 330 days in a year	92%	90%	90% / 91%	90%	90%

Performance Measurement Results

In FY 2008, the PACT program exceeded the consumers served and the service hours provided estimates. This was due in large part to PACT's increasing efforts to engage and support clients with co-occurring disorders and increasingly complex treatment plans. The increase in client treatment complexity led to a 13 percent increase between the estimated and actual annual cost per consumer in FY 2008. In FY 2008, 98 percent of PACT consumers surveyed were satisfied with the services they received, and PACT continues to meet outcome estimates which measure consumers' ability to remain out of jail or the hospital for at least 330 days a year.

Fund 106
CSB – Intellectual Disability Services



Fund 106
CSB – Intellectual Disability Services

Mission

It is the mission of Intellectual Disability Services (IDS), formerly called Mental Retardation Services (MRS), to promote services and support which enable people with intellectual disabilities and their families to attain a personally desired and valued quality of life. IDS will achieve its mission by directly providing individualized services and by building community capacity to provide services that are effective and efficient.

It is the vision of IDS that all people with intellectual disabilities and their families in Fairfax County and the Cities of Fairfax and Falls Church, have access to quality, individualized services, offered locally, and are empowered to participate in developing and evolving those services.

IDS values services and supports that:

- Empower individuals/families to maximize their independence and quality of life (with a minimum, but necessary degree of structure to achieve their desired independence and quality of life);
- Are flexible and diverse to meet existing and changing individual/family needs and preferences;
- Protect individual/family health, safety, and confidentiality;
- Are provided in an integrated, community-based setting; and,
- Are of quality in nature valuing excellence and professionalism in services, supports and workforce.

Focus

Intellectual Disability Services provides direct services to individuals with intellectual disabilities and oversees services provided by private vendors. Effective July 1, 2009, Mental Retardation Services will be known as Intellectual Disability Services. The term "intellectual disability" covers the same population of individuals previously diagnosed with "mental retardation," and it is expected that the Diagnostic and Statistical Manual (DSM) published by the American Psychiatric Association will also change their terminology in the next edition of the DSM to replace the terms "mental retardation" with "intellectual disability."

This change is the result of local, State and national efforts to eliminate the words "retardation, retarded, or retard", which many individuals and families feel are derogatory and devaluing, from general and governmental use. During the 2008 legislative session of the Virginia General Assembly, a bill was passed to change the terminology throughout the entire Code of Virginia, with a reenactment clause approved again during the 2009 legislative session. In addition, the General Assembly also voted to change the name of the Virginia Department of Mental Health, Mental Retardation and Substance Abuse Services (DMHMRSAS) to the Department of Behavioral Health and Developmental Services (DBHDS), effective July 1, 2009.

Intellectual Disability Services are provided through four cost centers: Program Management and Supervision, Case Management, Residential Services and Day Support.

Program Management and Supervision

Program Management and Supervision is provided to all intellectual disability programs, both directly-operated and under contract, to ensure service quality, customer satisfaction, sound fiscal management and the appropriate allocation of resources. Agency senior managers continue to serve as leaders and participate in numerous collaborative efforts throughout the region and State. Primary areas of focus for these efforts currently include: public policy formulation; program planning and development; interagency collaboration (including efforts to expand the number of Medicaid MR and Day Support Waiver slots); statewide systems transformation and services expansion; transportation services planning for persons with disabilities; long-term care coordination; regional emergency preparedness planning for individuals with special needs; human rights and ethics; and mental health services access, coordination, and quality for individuals who are dually-diagnosed with intellectual disabilities and mental illness. Leadership in these activities demonstrate and ensure that Intellectual Disability Services continues to have significant influence and impact on the provision of services to individuals with disabilities throughout the Northern Virginia region and the entire Commonwealth of Virginia.

In addition, the IDS Management Team adopted a three-year strategic plan in May 2008 for implementation beginning July 1, 2008 (FY 2009). The plan includes a Balanced Scorecard, strategy map, strategic objectives and initiatives, and performance measures which guide IDS' activities to "enable people with intellectual disabilities and their families to attain a personally desired and valued quality of life." The plan is currently underway, will be reviewed following the completion of FY 2009, and amended accordingly for FY 2010.

Case Management

Case management is the intervention which assures that service systems and community supports are responsive to the specific, multiple, and changing needs of individuals and families. Case Management Services ensure that individuals are properly connected to, and involved in, the appropriate services and supports in order to maximize opportunities for successful community living. Case managers assist in gaining access to needed homes and jobs, social service benefits and entitlement programs, therapeutic supports, social and educational resources, and other supports essential to meeting basic needs. Through face to face contacts, phone contacts, and review of various reports, the case manager helps assess the needs of the individual and develops a service plan, links the individual to services and supports, coordinates and monitors services and provides technical assistance, and advocates for the individual.

The Department of Behavioral Health and Developmental Services (DBHDS) regulations require that case management services must be provided to all individuals who are enrolled in Medicaid and who request case management. These individuals who are recipients of Medicaid benefits receive a full cadre of case management support such as interdisciplinary team planning, coordination of services, intake and assessments, advocacy, and resource planning. Those individuals who do not have Medicaid may also receive the same or similar service coordination based on need. In addition, the State mandates Case Management Services to those who are in need of emergency assistance pursuant to §37.1-194 of the Code of Virginia. Pre-admission screening and pre-discharge planning from state training centers or hospitals is also required under the Community Services Performance Contract 5.3.1 and 5.3.3 pursuant to the Code of Virginia.

Adults or children age six or older must have a confirmed diagnosis of intellectual disability to be determined eligible for case management services. For a child age three to six years old, there must be confirmation of a cognitive developmental delay. Individuals served may be as young as three years of age and range through consumers over age 70. People with intellectual disabilities are now living longer and as a result, many IDS consumers experience the same health and aging related issues as the general population. In addition, individuals served are more medically fragile. People may be brittle diabetics, on oxygen, or require gastrointestinal tubes for feeding. Case managers are required to monitor the medications the individual takes and the possible side effects. In addition, the community has become increasingly multi-cultural and multi-linguistic, requiring specialized training for IDS case managers.

Case management services were provided to 1,792 persons with mental retardation in FY 2008. Of that total, 1,273 individuals received targeted case management, and 519 people received consumer monitoring. Case management staff continues to coordinate not only County-funded services, but also approximately $35.4 million in Medicaid-funded services paid directly to private providers providing covered services to residents of Fairfax County, Fairfax City, and the City of Falls Church. For all case management services, Medicaid reimbursed the CSB over $3.2 million in FY 2008 — a 17.1 percent increase over the FY 2007 total of $2.7 million, and a 23.2 percent increase over the FY 2006 total of $2.6 million. In order to further maximize Medicaid reimbursement and coordinate the perpetually increasing need for intellectual disability services, 1/1.0 SYE new Medicaid case management grant position was approved in FY 2009.

Transition of youth from schools continues to be a priority activity for case management. A continuing trend is the increasing number of students who are medically fragile or require extensive physical or personal care. In addition to the anticipated transition of these youth, there is an extensive case management intake demand from people moving into the County requiring case management services. Since case management is the "gate-keeper" for all other Intellectual Disability Services, this intake process is a very significant activity.

Finally, there is a trend toward increasing external documentation requirements necessitating increased quality assurance, training, and specialized administrative and managerial supports. Additionally, some of these requirements involve additional assessment activities that must be performed in person by the case manager. In order to meet the external requirements imposed by licensure, DBHDS State Performance Contract, DBHDS Performance and Outcome Measurement System, and Medicaid, there is an increased emphasis on monitoring documentation and utilization review. For example, the State began its roll-out of the Person-Centered Planning (PCP)/Supports Intensity Scale (SIS) training in FY 2009. The SIS is a new assessment and evaluation tool developed specifically to measure the supports necessary for an individual to achieve desired life outcomes. Beginning July 1, 2009, all persons with intellectual disabilities who receive Medicaid services will be required to be supported using person-centered planning and the SIS to ensure their services focus on their individual gifts, talents, hopes, and dreams, and to assist in identifying the supports each individual needs to achieve his or her desired outcomes. The SIS will be utilized and phased-in for all individuals served by IDS and funded by Medicaid over the next three years.

Residential Services

Residential Services provide housing and residential support services in the community for individuals with intellectual disabilities. These services provide an array of residential supports designed around individual needs and desires, with an emphasis on providing opportunities for full inclusion in community life. The majority of residential services are provided through CSB partnerships with approved private providers. Contract management oversight is provided by the CSB for all of the residential programs, public or private, through onsite observations, clinical consultations with case managers and other professionals in the community, review of outcome measures and coordination with quality assurance activities.

- Group Homes provide small-group living arrangements for individuals located in homes that are integrated in surrounding neighborhoods. These programs may be directly operated by the CSB, operated by private providers under contract with the CSB, or by private providers not under contract with the CSB but funded through Medicaid. Approximately 75 percent of group home services are privatized. Staff support services are available on a 24-hour basis and concentrate on developing supportive relationships, independent living skills, and a network of friends and opportunities in the community.

- Intermediate Care Facilities (ICF-MR's) provide group living arrangements for four through 12 individuals located in homes that are integrated in surrounding neighborhoods. These programs are operated by private providers under contract with the CSB and are funded by Medicaid. Staff support services are available on a 24-hour basis and concentrate on developing supportive relationships, independent living skills, and a network of friends and opportunities in the community. Due to the active treatment required in these programs, support services such as doctors, nurses, pharmacists and social workers are required.

- Residential Supported Living provides services to individuals living in their own homes or in shared living arrangements (e.g., apartments and town homes). These services may be provided by the CSB or by private providers. The extent of support provided ranges from daily to drop-in, is based on individual needs, and takes into account individual preference, choice, and independence. Staff support includes individual and group counseling, training and assistance in community living and personal skills, and linkage with other more natural support networks in the community. Support services to individuals living in their own homes are all privatized, and over 90 percent of the drop-in support services for people living in program-leased apartments and town homes are privatized.

- Sponsored Living Arrangements provide residential opportunities for individuals in the homes of single individuals or families through the CSB. Individuals are matched with individual providers under contract who provide assistance, training, and community inclusion.

- Respite Services provide trained respite care providers (short-term relief), available by telephone referral, who are scheduled for hourly or overnight assistance to families needing time away from caring for their family members with intellectual disabilities. Services are also available at a licensed 24-hour home for longer-term respite and emergency services. Respite services are provided through private providers.

- Domiciliary Care provides individualized residential placements for individuals with highly specialized needs that may not be available otherwise in the local community. CSB contracts with private providers and individuals for these services.

- Family Support Services ease care-giving demands and assist in providing needed community supports or services for infants with developmental disabilities, and children and adults with mental retardation. Eligible individuals and families may apply for limited financial assistance for needed services or supplies. Support groups are offered for parents and siblings of children with intellectual disabilities. Information, referral to community resources, or speakers to address community groups are also available. This service is managed by the CSB.

In FY 2008, Residential Services provided housing and residential support to 616 individuals, with 314 of those individuals being served through directly-operated and contracted group homes. A serious challenge confronting Residential Services is the number of individuals who are aging in place and require more physically-accessible, barrier-free living environments. During FY 2008, one directly-operated group home relocated to a new site to accommodate mobility needs and to provide essential health and safety. Two additional directly-operated group homes will be relocating to new sites in FY 2009. This same need exists for many individuals residing in other group homes, but there is a notable shortage of available, affordable, and accessible housing in Fairfax County. Residential Services continues to explore opportunities for the creation of barrier-free group homes and/or more accessible apartments, which provide better residential options for individuals requiring such living arrangements.

Day Support

Day Support provides assistance and training to improve individual independence and self-sufficiency, and/or to obtain vocational training and support to enter and remain in the workforce. Vocational and day support services for individuals with intellectual disabilities are provided primarily through contracts with private, non-profit agencies.

- Developmental Services provide self-maintenance training and nursing care for individuals who are the most severely disabled in areas such as: intensive medical care, behavioral interventions, socialization, communication, fine and gross motor skills, daily living and community living skills, and possibly limited remunerative employment.

- Sheltered Employment provides individuals full-time, remunerative employment in a supervised setting with support services for habilitative development.

- Group Supported Employment provides individuals intensive job placement assistance for off-site, supervised contract work and competitive employment in the community. Job retention services are also provided.

- Individualized Supported Employment provides remunerative employment with necessary support services. This service primarily serves persons with less severe disabilities and stresses social integration with non-disabled workers.

- The Cooperative Employment Program (CEP) provides supported competitive employment services to eligible individuals with developmental disabilities. The CEP is jointly funded and operated by the Department of Rehabilitative Services (DRS) and the CSB. Using an individualized approach, program staff assesses skills, analyze job requirements, and provide on-the-job training for disabled individuals, and disability awareness training for employers. Extensive follow-up services are provided to ensure the success of the job placement. In addition to the job-training component, the CEP offers mobility training to enhance individuals' abilities in the use of public transportation.

Transportation for day support services is contracted by the CSB through FASTRAN, providing morning and evening transportation for persons to-and-from employment and vocational training sites throughout the Fairfax-Falls Church service area. Alternative transportation services may be available from other qualified providers, including providers who have been approved by the Virginia Department of Medical Assistance Services as eligible for Medicaid reimbursement. The CSB has a fee policy in effect requiring a monthly flat fee collection for non-Medicaid-funded transportation services.

In FY 2008, day support and employment services were provided to 1,218 individuals with intellectual disabilities. The average annual earnings for the people surveyed in FY 2008 that received community-based group supported employment services were $6,012, a 16.5 percent increase above their prior year average annual earnings of $5,160. The average annual earnings for the people surveyed in FY 2008 that received individual supported employment services were $16,519, a 3.6 percent increase above their prior year average annual earnings of $15,952. In the directly-operated Cooperative Employment Program (CEP), a total of 129 persons were served and 33 new job placements or replacements occurred during FY 2008. Average hourly wages for 111 of these individuals increased 1.0 percent above the FY 2007 average hourly wage level to $11.02/hour, and total wages earned increased to over $1.89 million. The average number of hours worked by these individuals was 31 hours per week. In addition, over 61 percent of the employed individuals served by CEP received full or partial benefits as part of the compensation package offered by their employers.

As directed by the Board of Supervisors in FY 2006, CSB staff (along with representatives from the Office of the County Executive, Office of the County Attorney, Department of Management and Budget, and Department of Administration for Human Services) recommended implementation of Self-Directed (SD) Services as an alternative model to traditional day support and employment services. SD services provide adults with intellectual disabilities and their families (including recent graduates from local public and private school special education programs) the opportunity to self-direct day support or employment services to maximize self-determination, enhance personalized service delivery, promote greater community involvement, and reduce service costs. Initiation of SD Services began in FY 2008 via use of Individualized Purchase of Service contracts for two consumers. For FY 2009, SD services expanded to a census of six individuals. The first SD services program evaluation was conducted in January and February 2009. At that time, all families responded to questions about program information, contract development and renewal, contract management, financial management, service management, quality of life, and overall satisfaction with the SD services program. Responses were very positive and suggestions for program and service improvement were provided, so continued participation beyond FY 2009 is anticipated.

Working with Fairfax County Public Schools, IDS has determined that there are 85 special education students with intellectual disabilities leaving the school system in June 2009 who require day support or employment services. Through a combination of new Medicaid MR Waiver slot allocations, restored local funding, program attrition, efficient use of existing funding and continuation of recently implemented management initiatives, IDS projects fully funding day support or employment services for all 85 of these individuals in FY 2010.

Challenge of FY 2010 Budget Reductions

As a result of the FY 2010 Lines of Business reductions affecting IDS, day support services for individuals with intellectual disabilities will be adversely affected primarily in the areas of transportation services and individual supported employment services. Based on their specific needs, the effects of these reductions will vary in intensity and in the level of hardship for each individual and family affected. For over 300 individuals and families, the reductions mean (at minimum) a change from a trusted, high-quality transportation provider with whom they have had a long relationship, to a new transportation provider they do not know. For others, the reductions mean a loss of job supports and coaching services that could potentially jeopardize their earnings and/or employment status. Overall, coupled with already extensive waiting lists for services, these reductions further limit IDS's ability to ensure that persons with intellectual disabilities have access to appropriate, quality services that empower and support them in living, working, and participating fully within their communities.

Other key IDS services that will be preserved in these challenging times are case management, residential, and the more needs-intensive levels of day support services for individuals with intellectual disabilities. In order to minimize the impact of FY 2010 reductions, case management resources related to gaining access, gate-keeping, and service coordination were maintained to the fullest extent possible. Since a reduction in residential services could essentially render an individual homeless or jeopardize the health and safety of residents living in a group home, resources in residential services were also maintained to the fullest extent possible. Both of these service areas also derive a significant amount of their total funding from non-County revenue sources, which enables leveraging and maximum use of all funds available.

Challenges ahead for IDS now that the FY 2010 reductions are incorporated into the budget continue to be a growing wait list for IDS services on both the State and County levels, increased financial and service capacity pressures on the contractors comprising the CSB's private provider network, potential increased costs in residential and/or other supportive services costs, and increased economic and emotional stressors on families.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	100/ 99.5	100/ 99.5	102/ 101.5	102/ 101.5	102/ 101.5
Grant	43/ 43	43/ 43	44/ 44	44/ 44	44/ 44
Expenditures:					
Personnel Services	$11,528,858	$12,105,127	$12,492,417	$13,015,012	$13,015,012
Operating Expenses	28,421,807	28,843,537	28,836,015	23,005,551	24,151,775
Capital Equipment	0	0	0	0	0
Subtotal	**$39,950,665**	**$40,948,664**	**$41,328,432**	**$36,020,563**	**$37,166,787**
Less:					
Recovered Costs	($742,879)	$0	$0	$0	$0
Total Expenditures	**$39,207,786**	**$40,948,664**	**$41,328,432**	**$36,020,563**	**$37,166,787**
Revenue:					
Fairfax County	$33,110,577	$34,047,893	$33,274,355	$29,528,452	$30,674,676
Fairfax City	509,234	509,234	509,234	509,234	509,234
Falls Church City	194,817	194,817	194,817	194,817	194,817
State DBHDS	140	0	9,610	0	0
Federal Block Grant	11,843	0	0	0	0
Medicaid Waiver	1,837,967	1,732,246	2,493,525	1,741,273	1,741,273
Medicaid Option	2,909,768	3,206,302	3,279,376	3,447,551	3,447,551
Program/Client Fees	1,229,888	1,258,172	1,258,172	599,236	599,236
Fund Balance	(596,448)	0	309,343	0	0
Total Revenue	**$39,207,786**	**$40,948,664**	**$41,328,432**	**$36,020,563**	**$37,166,787**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$330,183**
  An increase of $330,183 is due to $320,183 in Personnel Services associated with the full-year impact of salary increases awarded during FY 2009, and $10,000 for Living Wage adjustments implemented during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **FASTRAN** **$281,716**
  An increase of $281,716 in Operating Expenses is based on an annual adjustment of FASTRAN operating expenses.

- **Miscellaneous Adjustments** **$201,732**
  A net increase of $201,732 is associated with increases of $250,276 in grant adjustments and $26,200 for an increase in the County's mileage reimbursement rate and other adjustments; offset by decreases of $49,744 due to funding adjustments and realignment between CSB agencies to reflect projected FY 2010 expenditures and $25,000 due to anticipated costs for fuel.

- **Reductions** **($4,595,508)**
  A decrease of $4,595,508 reflects agency reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate Purchase of FASTRAN Services for Persons with Intellectual Disabilities who have Medicaid Coverage	As a result of this reduction, 303 current riders (57 percent of the current total) will not be able to ride FASTRAN and will need to find other Medicaid transportation to and from day service programs. As a result, the transition to other Medicaid transportation service providers may increase risk to consumer health and safety for affected individuals, and increase monitoring requirements for families and multiple service providers.	0	0.0	$3,067,959
Eliminate Purchase of Attendant Services as Part of Intellectual Disability Services FASTRAN Reductions	This reduction will eliminate the FASTRAN attendants, assigned to current Medicaid/Logisticare-covered individuals with intellectual disabilities, who provide driver assistance and health and safety monitoring during transport for individuals with medical fragility, diminished capacity, and/or behavioral challenges. In conjunction with the reduction to reduce FASTRAN bus services for 303 Medicaid consumers, an estimated 42 of 89 (47 percent) of FASTRAN attendants will no longer be necessary. This reduction in attendant services may result in increased risk to consumer health and safety for affected individuals, and increased monitoring requirements for families and multiple service providers.	0	0.0	$523,875

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate Purchase of Out-of-Zone Non-Medicaid FASTRAN Services	As a result of this reduction, FASTRAN services for 39 individuals with intellectual disabilities, transported outside of previously set zones will be eliminated. If alternative transportation services are not available, affected individuals will need to transfer to an "in-zone" day support or vocational services provider (i.e., sustain a disruption to their services), or forego services altogether.	0	0.0	$394,886
Reduce Contracted Individual Supported Employment Services for Individuals with Intellectual Disabilities	As a result of this reduction, all 85 individuals currently receiving individual supported employment services from contractor agencies will have their support service hours (i.e., job coaching) reduced by approximately 28 percent. As a result, there may be an increased risk for fragmented service delivery, skills recidivism or relapse, decreased work performance, reduced earnings, and/or disrupted employment for the affected individuals.	0	0.0	$125,000
Eliminate FASTRAN Services for 41 Non-Medicaid Funded Individuals with Intellectual Disabilities in Sheltered and Group Supported Employment Services	As a result of this reduction, the cost equivalent of 41 individuals currently receiving non-Medicaid transportation services will have their FASTRAN bus and/or attendant services eliminated. These individuals and their families will need to find their own alternative transportation and/or attendant services to and from day support programs, resulting in: increased risk to consumer health and safety for affected individuals, potentially higher residential services costs, and increased monitoring requirements for families and multiple service providers.	0	0.0	$306,137
Eliminate Purchase of FASTRAN Services for 16 Non-Medicaid Funded Individuals with Intellectual Disabilities Receiving Developmental Day Services	As a result of this reduction, the cost equivalent of 16 individuals currently receiving non-Medicaid transportation services will have their FASTRAN bus and/or attendant services eliminated. These individuals and their families will need to find their own alternative transportation and attendant services to and from day support programs, resulting in: increased risk to consumer health and safety for affected individuals, potentially higher residential services costs, and increased monitoring requirements for families and multiple service providers.	0	0.0	$177,651

Fund 106
CSB – Intellectual Disability Services

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

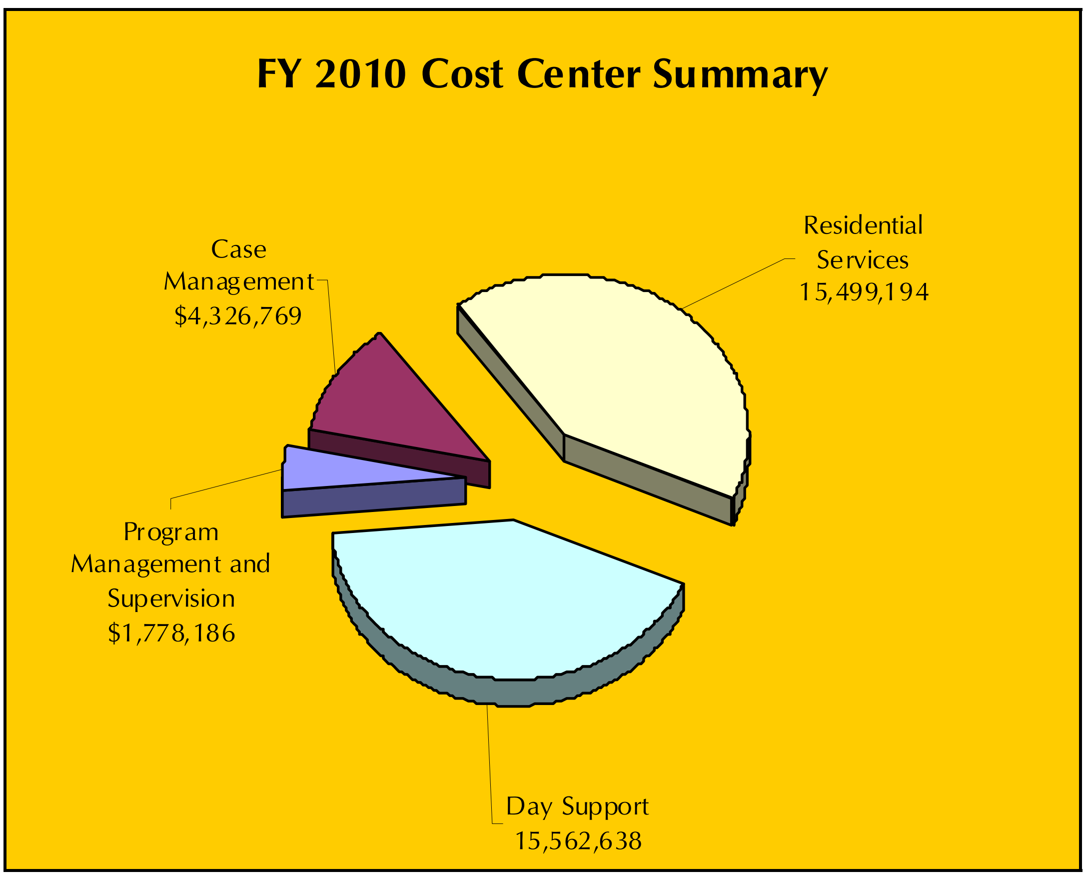
♦ **Carryover Adjustments** **$364,697**

As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved a net increase of $364,697, comprised of an increase of $402,500 in Personnel Services and a decrease of $37,803 in Operating Expenses. This includes increases of $359,087 for encumbered items; $73,074 for 1/1.0 SYE new Medicaid grant position associated with case management of the June 2008 special education graduates; $10,000 to extend the $13.13/hr living wage to limited term employees; $9,610 in baseline adjustments for a Court Guardianship project with a commensurate increase in state revenue; and $8,100 for an increase in the County's mileage reimbursement rate; offset by a decrease of $95,174 in funding adjustments and realignment between CSB agencies to reflect projected FY 2009 expenditures.

♦ **Third Quarter Adjustments** **$15,071**

As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net increase of $15,071. This is comprised of an increase of $45,430 in Operating Expenses for Residential Group Homes, offset by decreases of $15,210 in Personnel Services for the actual furlough savings achieved as a result of the mandatory furlough day of January 2, 2009, and $15,149 in Operating Expenses for lower than anticipated fuel prices and use of these savings to establish a Fuel Price Stabilization Reserve.

Cost Centers



Fund 106
CSB – Intellectual Disability Services

Program Management and Supervision

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	15/ 15	15/ 15	15/ 15	15/ 15	15/ 15
Total Expenditures	**$1,518,583**	**$1,731,958**	**$1,759,264**	**$1,778,186**	**$1,778,186**

Position Summary					
1	Director of MR Programs	2	MR Specialists III	1	Behavioral Nurse Clinician/Case Manager
3	MR Specialists V	2	MR Specialists II	1	Administrative Assistant IV
		1	Management Analyst III	4	Administrative Assistants II

TOTAL POSITIONS
15 Positions / 15.0 Staff Years

Key Performance Measures

Objectives

- To provide direction and management support to Intellectual Disability programs so that 88 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals: FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Percent of intellectual disability program performance indicators (service quality and outcome) achieved	88%	100%	80% / 100%	88%	88%

Performance Measurement Results

In FY 2008, 100 percent of Intellectual Disability Services' (IDS)/Mental Retardation Services' (MRS) service quality and outcome goals were met or exceeded. Overall, these results indicate that ID/MR services are operating effectively and meeting the needs of people receiving services. All service quality indicators in each service area exceeded FY 2008 targets by between 2 and 4 percentage points. Outcome indicators exceeded their FY 2008 targets by between 3 and 19 percentage points, with the largest increases seen in the indicators for average wages reported by individuals in IDS/MRS supported employment programs.

Fund 106
CSB – Intellectual Disability Services

Case Management

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	8/ 7.5	8/ 7.5	9/ 8.5	9/ 8.5	9/ 8.5
Grant	40/ 40	40/ 40	40/ 40	41/ 41	40/ 40
Total Expenditures	**$3,717,535**	**$3,948,058**	**$4,055,904**	**$4,326,769**	**$4,326,769**

Position Summary			
1	MR Specialist V	1	MR Specialist II, PT
5	MR Specialists III	2	Management Analysts I
	Grant Positions		
2	MR Specialists III	4	MR Specialists I
34	MR Specialists II		

TOTAL POSITIONS
9 Positions / 8.5 Staff Years
40 Grant Positions / 40.0 Staff Years

PT Denotes Part Time Position

Key Performance Measures

Goal
To provide service coordination and behavior management consultations to individuals with intellectual disabilities to maximize their independence in the community.

Objectives
- To support individuals' self-sufficiency in the community by ensuring that clients receiving Targeted Case Management services meet at least 95 percent of their individual service plan objectives.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Targeted Case Management - Individuals served	1,156	1,202	1,200 / 1,273	1,300	1,300
Efficiency:					
Targeted Case Management - Cost per individual served	$2,611	$2,698	$2,716 / $2,920	$2,981	$3,043
Service Quality:					
Targeted Case Management - Percent of individuals satisfied with services	95%	97%	90% / 92%	90%	90%

Fund 106
CSB – Intellectual Disability Services

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Targeted Case Management - Percent of individual case management service plan objectives met	98%	98%	95% / 98%	95%	95%

Performance Measurement Results

In FY 2008, 92 percent of individuals surveyed were satisfied with Case Management services, as compared to a goal of 90 percent. While slightly lower than in previous years, this performance indicates that case management staff consistently exceed targeted satisfaction levels despite more complicated and increased caseloads. Ninety-eight percent of individual service plan objectives were achieved versus a goal of 95 percent. In addition, the FY 2008 number of individuals receiving targeted case management services increased by almost 6 percent above FY 2007 levels.

Annual cost per individual served was $2,920, 8 percent higher than the originally projected amount of $2,716. This increase also represents an 8 percent change above the $2,698 annual cost per individual receiving targeted case management amount incurred in FY 2007, and is reflective of increased spending for assistive technology and environmental modification purchases for Medicaid recipients. These purchases are coordinated by Case Management services, and the associated costs are offset by increased Medicaid Waiver revenue collections.

Residential Services

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	71/ 71	71/ 71	71/ 71	71/ 71	71/ 71
Grant	3/ 3	3/ 3	4/ 4	3/ 3	4/ 4
Total Expenditures	**$14,496,136**	**$15,186,673**	**$15,645,773**	**$15,524,194**	**$15,499,194**

Position Summary

Group Homes		Supervised Apartments	
1	MR Specialist IV	3	MR Specialists I
3	MR Specialists III	1	MR Specialist II
11	MR Specialists II		
52	MR Specialists I		

Grant Positions

4	MR Specialists I

TOTAL POSITIONS
71 Positions / 71.0 Staff Years
4 Grant Positions / 4.0 Staff Years

Fund 106
CSB – Intellectual Disability Services

Key Performance Measures

Goal
To provide residential services to individuals with intellectual disabilities to maximize their independence in the community.

Objectives
- ♦ To achieve a level of at least 92 percent of individuals who are able to remain living in group homes rather than more restrictive settings.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Group Homes - Individuals served	311	314	305 / 314	305	305
Efficiency:					
Group Homes - Cost per client served	$33,230	$35,281	$35,798 / $35,749	$38,150	$40,712
Service Quality:					
Group Homes - Percent of individuals who are satisfied with support services	90%	90%	88% / 92%	88%	90%
Outcome:					
Group Homes - Percent of individuals living in group homes who maintain their current level of service	97%	99%	90% / 99%	90%	92%

Performance Measurement Results
In a survey of individuals receiving residential services, 92 percent reported satisfaction with support services, exceeding the FY 2008 goal of 88 percent. In FY 2008, 99 percent of individuals living in group homes were able to maintain their current level of service despite the fact that those served were more medically or behaviorally challenging. Efforts continue to occur to support individuals living in their own homes.

Overall, 314 individuals were served in group homes in FY 2008. This amount was the same as in FY 2007 and slightly higher than the projected total of 305 individuals. The average FY 2008 cost to the County per client served in group homes increased slightly to $35,749 due to a variety of cost increases including staff salaries, rents, utilities, transportation/fuel, food, and others. This amount was only 1 percent above the FY 2007 level and slightly below the FY 2008 projected amount, reflecting increased efficiencies implemented in both directly-operated and contracted residential settings.

Fund 106
CSB – Intellectual Disability Services

Day Support

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	6/ 6	6/ 6	7/ 7	7/ 7	7/ 7
Total Expenditures	**$19,475,533**	**$20,081,975**	**$19,867,491**	**$14,391,414**	**$15,562,638**

Position Summary	
1	Manpower Specialist IV
6	Manpower Specialists II
TOTAL POSITIONS	
7 Positions / 7.0 Staff Years	

Key Performance Measures

Goal
To maximize self-sufficiency and independence for individuals with intellectual disabilities.

Objectives
- To achieve an annual increase of at least 2.00 percent in average wage earnings reported for individuals in Supported Employment services (both individual and group-based programs).

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Day Support - Total individuals served	1,174	1,188	1,293 / 1,218	1,293	1,273
Day Support - Non-Medicaid eligible individuals served	711	677	735 / 687	735	707
Supported Employment - Non-Medicaid eligible individuals served	NA	NA	570 /479	570	480
Efficiency:					
Day Support - Cost per individual served with local funds	$17,302	$16,816	$18,481 / $18,703	$19,210	$19,730
Supported Employment - Cost per individual served with local funds	$10,871	$11,661	$11,113 / $11,394	$11,691	$12,002
Service Quality:					
Day Support - Percent of individuals satisfied with services	92%	95%	90% / 94%	90%	90%

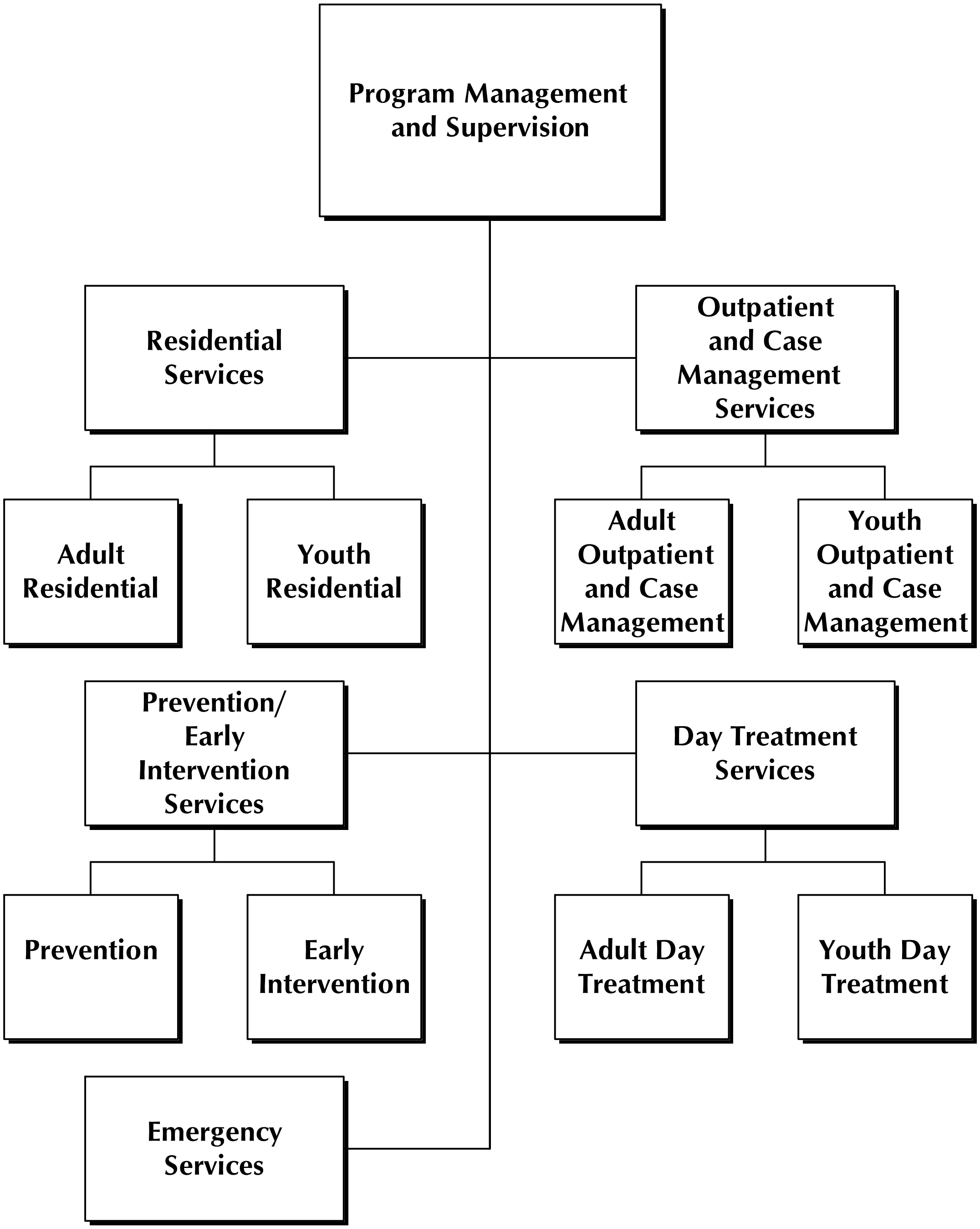
Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Supported Employment - Average wages reported by individuals in group-based programs	$4,957	$5,160	$5,057 / $6,012	$5,263	$6,000
Supported Employment - Average wages reported by individuals in individual-based programs	$15,113	$15,952	$15,417 / $16,519	$16,273	$16,519
Supported Employment - Percent change in average wages reported by individuals in all programs	4.00%	0.00%	1.00% / 8.40%	1.00%	2.00%

Performance Measurement Results

According to an annual survey, in FY 2008, 94 percent of individuals receiving day support services reported satisfaction, thereby exceeding the goal of 90 percent. Total wages earned by the 384 people surveyed who received group supported employment services in FY 2008 was $2,308,742, for average annual earnings of $6,012. This FY 2008 average wage total was $852 higher than this group's FY 2007 average wage total of $5,160; an increase of approximately 17 percent and 19 percent above target. Total wages earned by the 188 people surveyed who received individual employment services in FY 2008 were $3,105,504, for average annual wage earnings of $16,519. This group's average annual wage earnings were $567 higher than their FY 2007 average earnings of $15,952, as well as 7 percent above the FY 2008 target. Overall, in FY 2008, the percentage change in average wages reported by individuals in all contracted supported employment programs was an increase of 8.40 percent versus a target of 1.00 percent. These results greatly exceed performance increases of 4.00 percent seen in FY 2006 and 0.00 percent in FY 2007, but are extremely susceptible to the availability of employment opportunities for individuals with disabilities and the overall general economy. Consequently, wage growth for this population is extremely difficult to project and slower growth is anticipated in the near future.

The FY 2008 total of 687 non-Medicaid individuals receiving day support is a slight increase from the FY 2007 total of 677; but it is also lower than the originally projected number of 735 due to higher than anticipated attrition rates in FY 2008. The cost per individual served with local funds for Day Support was $18,703 in FY 2008, an 11 percent increase from the FY 2007 amount but only 1 percent above the FY 2008 estimate. These increases in the annual cost per individual served are attributable to higher expenses for private providers in the following areas: direct-care personnel; increased medical, behavioral and accessibility needs for aging consumers; energy and fuel costs for facilities and vehicles; higher insurance premiums; and, necessary provisions for emergency management. The cost per individual served with local funds for Supported Employment was $11,394 in FY 2008, a 2 percent decrease from the FY 2007 cost but 3 percent above the FY 2008 estimate. These estimates are determined up to two years ahead of time based on estimated state and local funding, number of projected consumers, expected program attrition, and foreseeable contract rate adjustments. Since these variables are continuously changing, the cost per individual for IDS/MRS Day Support services is difficult to accurately project.

Fund 106
CSB - Alcohol and Drug Services



Fund 106
CSB - Alcohol and Drug Services

Mission
To reduce the incidence and prevalence of alcohol and drug abuse in Fairfax County and in the cities of Fairfax and Falls Church by providing prevention, treatment and rehabilitation services to individuals and their families who abuse and/or are addicted to alcohol and drugs.

Focus
Alcohol and Drug Services (ADS) provides substance abuse prevention, early intervention and treatment services to residents of Fairfax County and the cities of Fairfax and Falls Church. Services are provided through directly-operated programs and contractual providers through six cost centers: Program Management and Supervision, Residential, Outpatient and Case Management, Prevention/Early Intervention, Day Treatment and Emergency Services.

Program Management and Supervision provides leadership in the management of services and staff; planning and development of programs; evaluation; quality assurance; and, resource allocation of local, state, federal and grant funds. This cost center also provides volunteer support services and administrative support.

Residential Services provides comprehensive services to include individual, group and family therapy; medication management and case management. Residential treatment settings are matched to the level of care needed by adolescent and adult clients. Treatment services include detoxification, intermediate and long term treatment, supervised apartment programming, supported living services and aftercare services. Specialized care is provided for clients with co-occurring substance use disorders and mental illness, pregnant and post-partum women, persons whose primary language is Spanish, and persons who are homeless. The CSB has utilized good business practices to analyze ways Medicaid dollars can be brought in and maximized for funding residential service delivery. For example, in FY 2009, Medicaid billing and reimbursement was expanded in the Cornerstones Program by billing for a new service.

Residential Services has established a continuum of service between the Recovery Women's Center (day treatment services) and New Generations (residential treatment services). The redesign at the New Generations program allows an intermediate length of stay for pregnant and post-partum women and their children while their needs are addressed by staff clinicians.

Outpatient and Case Management Services provides case management and individual, group and family counseling for adult and adolescent clients, with specialized care for the dually diagnosed, pregnant and post-partum women, those whose primary language is Spanish, and those with HIV/AIDS. Psychiatric consultation to assist in treatment planning and case management is provided. The Fairfax Adult Detention Center provides services that include court-ordered assessments, evaluations, referral to community treatment, as well as direct services within the jail. Services are provided through the Intensive Addictions Program and the True Freedom Program, which are designed for persons who have a co-occurring disorder. Education groups are also provided in English and Spanish. Psychiatric treatment and medication management are provided as needed through the psychiatrist assigned to the jail.

In FY 2007, Adult Outpatient Services established a 16 session treatment track for both English and Spanish speaking consumers. Consumers who are assessed as appropriate for this treatment component have the option of attending once a week for 16 weeks or twice a week for eight weeks, which allows individuals to receive treatment with minimal disruptions to personal and professional obligations.

Prevention/Early Intervention Services seeks to reduce the incidence of substance abuse and other risky behaviors before they become more serious issues. Services include education, consultation, training, screening and referral services, as well as specialized programming to at-risk and high-risk populations. Services are usually offered in community settings and reach those that would not usually seek or access services in traditional manners. Prevention/Early Intervention staff play a vital role in increasing public knowledge about substance abuse awareness and available resources.

Prevention Services directly implements and trains community partners in the facilitation of the Children's Acknowledge, Care, Tell (ACT) project: Parents Raising Safe Kids (PRSK) program. PRSK is a violence prevention project that focuses on adults who raise, care for, and teach children ages 0 to 8 years. It is designed to prevent violence by providing young children with positive role models and environments that teach nonviolent problem-solving. In FY 2009, Prevention/Early Intervention Services is also continuing to implement the Substance Abuse and Mental Health Administration (SAMHSA) model program, Too Good For Drugs (TGFD). This multi-week program uses interactive teaching methods and is designed to develop five essential life skills: (1) goal setting; (2) decision making; (3) bonding with pro-social others; (4) identifying and managing emotions; and (5) communicating effectively.

Prevention Services continues to facilitate the Girl Power (GP) program directly. Prevention Services also builds capacity by providing GP training to community partners and ongoing technical assistance for replication and expansion of this service. Prevention/Early Intervention staff play a vital role in increasing public awareness of evidenced-based practices, substance abuse prevention and mental health promotion.

Prevention/Early Intervention Services provides the Leadership and Resiliency Program (LRP) and the Student Assistance Program (SAP), which are intensive, school-based programs. The plan approved by the Board of Supervisors is to be implemented in all 28 Fairfax County public high schools in the future, as funding permits. In FY 2010, LRP will be in 11 high schools (a reduction of four schools due to loss of County funding) and SAP will remain in 15 high schools. LRP is a CSB-developed SAMHSA model substance abuse and violence prevention program for high school students. Nearly 100 jurisdictions nationally and in Canada have purchased LRP licenses, materials, and training to replicate the program. Revenue is used to help fund local prevention services. SAP is an alcohol and drug screening, assessment, and early intervention program serving adolescents and their families.

Day Treatment Services provides daily intensive case management, individual, group and family counseling to substance abusing adults and adolescents who need more intensive services than the standard outpatient treatment services. Psychiatric consultation to assist in treatment planning and case management is provided. Adolescents served in the Day Treatment Program and Juvenile Detention Center also receive their school services from Fairfax County Public Schools on-site at their treatment program.

In FY 2010, Adult Day Treatment Services will continue a contract with the Virginia Department of Corrections, Department of Parole and Probation to provide relapse prevention services for offenders in need of such specialized service.

Emergency Services provides crisis intervention, assessment, evaluation, case management and emergency substance abuse services for all adult Alcohol and Drug Services programs and provides referrals to private treatment programs when needed. Specialized services are offered to those whose primary language is Spanish and those clients with co-occurring substance use disorders and mental illness.

The individuals served throughout these programs include pregnant women, those diagnosed with HIV/AIDS, individuals needing intensive residential treatment services and high-risk youth. These services help the individuals attain recovery from abuse and addiction, increase positive outcomes in pregnancy, reduce homelessness, increase work/school/social productivity, reduce criminal justice involvement and reunite families.

Challenge of FY 2010 Budget Reductions

In an effort to address the projected FY 2010 budget shortfall, the County Executive proposed, and the Board of Supervisors adopted, a series of budget reductions affecting all budget allocations that come from the General Fund. In order to manage the impact of FY 2010 reductions on Alcohol and Drug Services, resources were prioritized to ensure the delivery of services that are either required by law and/or are necessary to provide for the safety for persons with alcohol or drug problems and ensure that the continuum of care established for treatment protocol is not disrupted. In addition, consideration was taken to review and preserve essential services that if not provided would have a negative affect on other agencies such as at the Office of the Sheriff and Police Department.

The closure of the Detox Diversion program will eliminate services for 750 individual annually, who might otherwise be arrested or remain in the community at risk to themselves or others. This program works with the Police Department to divert individuals to a detoxification program rather that being arrested. It is estimated that the program saves 2,250 hours of Police time required to arrest these individuals. The CSB is currently applying for federal funding through the American Recovery and Reinvestment Act of 2009 to restore this program for two years.

Funds to purchase medical detoxification service will be reduced and 80 individuals will go unserved each year. Clients that receive this service are medically fragile and require medical care while they are going through detoxification. The directly-operated Fairfax Detox program will change its model of service to provide more medical detoxification beds at their site. However, the challenge will be that service capacity will likely remain below consumer demand when detoxification is a medical condition that warrants rapid access.

Adult Outpatient Services will reduce the capacity at the Reston site and an estimated 160 individuals will not receive treatment each year. One senior clinician position will remain at this satellite office to provide treatment to approximately 40 individuals. Persons will be placed on a waiting list for 2-3 months before receiving treatment. The challenge of this reduction will be having the capacity to serve the continued growing number of persons needing treatment that live in the Reston area. Some clients will travel to the Fairfax and Falls Church sites to receive treatment which will also increase the wait time for service at those sites.

Residential treatment will reduce their capacity in directly operated programs by closing five available treatment beds for persons in need of residential substance abuse services, some of whom have co-occurring disorders. As a result, 20 high risk individuals with medical and psychiatric problems annually will not be served. In addition, County funds used to purchase contract residential beds have been eliminated for intermediate and long term treatment for 25 consumers. The only funds remaining in contracted residential services have strict, grant-driven eligibility criteria which limits the number of persons that can be served.

The ability to serve incarcerated individuals with substance use disorders will be reduced from 580 to 479 persons per year. As such, 101 consumers will be unable to receive assessment, stabilization and treatment service prior to being released from jail. The challenge of this reduction will be finding ways to engage incarcerated persons in treatment upon release if they were not able to start treatment while incarcerated. Those that receive treatment prior to release are more apt to continue treatment resulting in recovery.

Prevention services will eliminate the Leadership and Resiliency Program at four high school sites for up to 100 at-risk school youth. The gap of service to those in need of intensive prevention programming will increase and the recently established program capacity to FCPS high school will decrease by 27 percent from the current 15 high schools to 11 high schools. This program has been growing with a plan to be in all high schools. The reduction will set the program back, requiring much more time to be fully implemented in all high schools.

Fund 106
CSB - Alcohol and Drug Services

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	318/ 315.5	318/ 315.5	316/ 314	295/ 294	301/ 299
Grant	14/ 13.75	14/ 13.75	13/ 13	14/ 13.75	13/ 13
Expenditures:					
Personnel Services	$24,536,473	$26,094,319	$26,351,189	$25,132,246	$25,729,538
Operating Expenses	5,343,558	5,182,876	6,065,256	4,821,926	4,341,521
Capital Equipment	0	0	0	0	0
Subtotal	**$29,880,031**	**$31,277,195**	**$32,416,445**	**$29,954,172**	**$30,071,059**
Less:					
Recovered Costs	($185,930)	$0	$0	$0	$0
Total Expenditures	**$29,694,101**	**$31,277,195**	**$32,416,445**	**$29,954,172**	**$30,071,059**
Revenue:					
Fairfax County	$21,747,126	$22,576,371	$22,525,211	$21,322,560	$21,420,732
Fairfax City	235,620	235,620	235,620	235,620	123,261
Falls Church City	118,355	118,355	118,355	118,355	118,355
State DBHDS	3,640,254	3,249,136	3,275,191	3,275,191	3,275,191
State Other	160,584	201,132	147,129	118,028	118,028
Federal Block Grant	3,336,420	3,281,846	3,300,849	3,260,118	3,260,118
Federal Other	728,525	299,332	1,193,126	321,060	433,419
Medicaid Option	57,840	477,886	477,886	500,409	500,409
Program/Client Fees	692,937	738,017	738,017	703,331	722,046
CSA Pooled Funds	35,602	0	0	0	0
Miscellaneous	99,500	99,500	99,500	99,500	99,500
Fund Balance	(1,158,662)	0	305,561	0	0
Total Revenue	**$29,694,101**	**$31,277,195**	**$32,416,445**	**$29,954,172**	**$30,071,059**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$519,571**
  An increase of $519,571 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Miscellaneous Adjustments** **($3,308)**
  A net decrease of $3,308 is associated with decreases of $34,524 in grant adjustments and $25,000 due to anticipated costs for fuel; offset by increases of $44,066 due to funding adjustments and realignment between CSB agencies to reflect projected FY 2010 expenditures, and $12,150 for an increase in the County's mileage reimbursement rate and other adjustments.

- **Reductions** **($1,722,399)**

  A decrease of $1,722,399 and 15/15.0 SYE positions reflects agency reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce Alcohol and Drug Services (ADS) Adult Outpatient Services at the North County Human Services Center	As a result of this reduction, the capacity to serve individuals at outpatient sites will be reduced from 200 to 40 individuals per year. There are two Substance Abuse Counselor II and one Substance Abuse Counselor III positions associated with this reduction. This reduction will result in increased wait time for services by 2-3 months and may have an impact on timely response to referrals from the Alcohol Safety Action Program, courts and Probation.	3	3.0	$324,074
Eliminate Hospital-Based Medical Detoxification Services	As a result of this reduction, 80 individuals will go unserved annually and will remain in the community with active substance abuse. The current wait time of 2 weeks in the non-hospital based medical detox program may increase substantially. This will reduce access to treatment for individuals at a time of most acute risk in addition to potentially increasing the number of public safety responses as a result of decreased availability of substance abuse treatment alternatives.	0	0.0	$182,000
Eliminate Diversion to Detoxification Program	The closure of this program will eliminate services for 750 individuals annually, who might otherwise be arrested or remain in the community at risk to themselves or others. There will be one Substance Abuse Counselor III, one Substance Abuse Counselor II, and two Substance Abuse Counselor I positions associated with this reduction. An estimated 2,250 hours of additional Police time may be required to arrest these individuals rather than having the Police Department divert them to a detoxification program.	4	4.0	$215,000
Eliminate Leadership and Resiliency Program in Four High Schools	This reduction will result in the elimination of leadership and resiliency programs at four high school sites for up to 100 at-risk high school youth. There are two Substance Abuse Counselor II positions associated with this reduction. As a result of this reduction, the gap of service to those in need of intensive prevention programming will increase and the recently established program capacity to FCPS high school youth will decrease by 27 percent (from 15 to 11 schools).	2	2.0	$165,651
Reduce Alcohol and Drug Services (ADS) Services at Adult Detention Center	As a result of this partial reduction, the ability to serve incarcerated individuals with substance use disorders will be reduced from 580 to 479 per year. As such, 101 consumers per year will be unable to receive assessment, stabilization and treatment services prior to being released from jail. Associated with the reduction is one Substance Abuse Counselor II.	1	1.0	$64,876
Reduce Alcohol and Drug Services Quality Assurance and Compliance	As a result of this reduction, the only ADS position assigned to provide across division Quality Assurance and Compliance will be eliminated. The Quality Assurance function affects licensure audits, state performance contract, peer reviews, resource development and training. Associated with this reduction is one Substance Abuse Counselor III position.	1	1.0	$43,137

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce ADS FASTRAN Budget	As a result of this reduction, the capacity to transport non-Medicaid individuals is eliminated for ADS.	0	0.0	$50,000
Close Five Residential Substance Abuse and Co-Occurring Treatment Beds	As a result of this partial reduction, A New Beginning will reduce capacity by closing five available treatment beds for persons in need of residential substance abuse services, some of which have co-occurring disorders. As a result, 20 high risk individuals with medical and psychiatric problems annually will not be served. There is one Administrative Assistant II and one Substance Abuse Counselor II associated with this reduction.	2	2.0	$125,878
Reduce Alcohol and Drug Services (ADS) Contract Treatment Services	This reduction eliminates all contract services to Vanguard Nuevo Dia (Spanish residential treatment program) and eight consumers will not be served; all County funded services for the Vanguard intermediate residential treatment program and 17 consumers will not be served; and all County funded services for the Second Genesis long-term residential treatment program and three consumers will not be served. In addition, methadone services capacity is reduced by 1,410 treatment days and five consumers, from 21 to 16 consumers per year.	0	0.0	$358,103
Terminate Vacant Property Lease	This reduction will result in the termination of the CSB's financial involvement in the property lease for the vacant West Ox properties which formerly housed the Sunrise I and Sunrise II youth group homes.	0	0.0	$133,680
Reduce Personnel Services Expenditures	As a result of this reduction, two Substance Abuse Counselor II positions will be eliminated.	2	2.0	$60,000

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$987,905**

As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $987,905, comprised of $326,310 in Personnel Services and $661,595 in Operating Expenses. This includes $400,000 in new grant program year awards for the ADS High Intensity Drug Trafficking Area (HIDTA) grant; $261,494 for encumbered items; $254,989 in unexpended FY 2008 grant balances; $44,066 in funding adjustments and realignment between CSB agencies to reflect projected FY 2009 expenditures; $19,004 in baseline adjustments for a Regional Co-Occurring Residential federal block grant project with a commensurate increase in federal revenue; $6,300 for an increase in the County's mileage reimbursement rate; and $2,052 in adjustments to current grant awards.

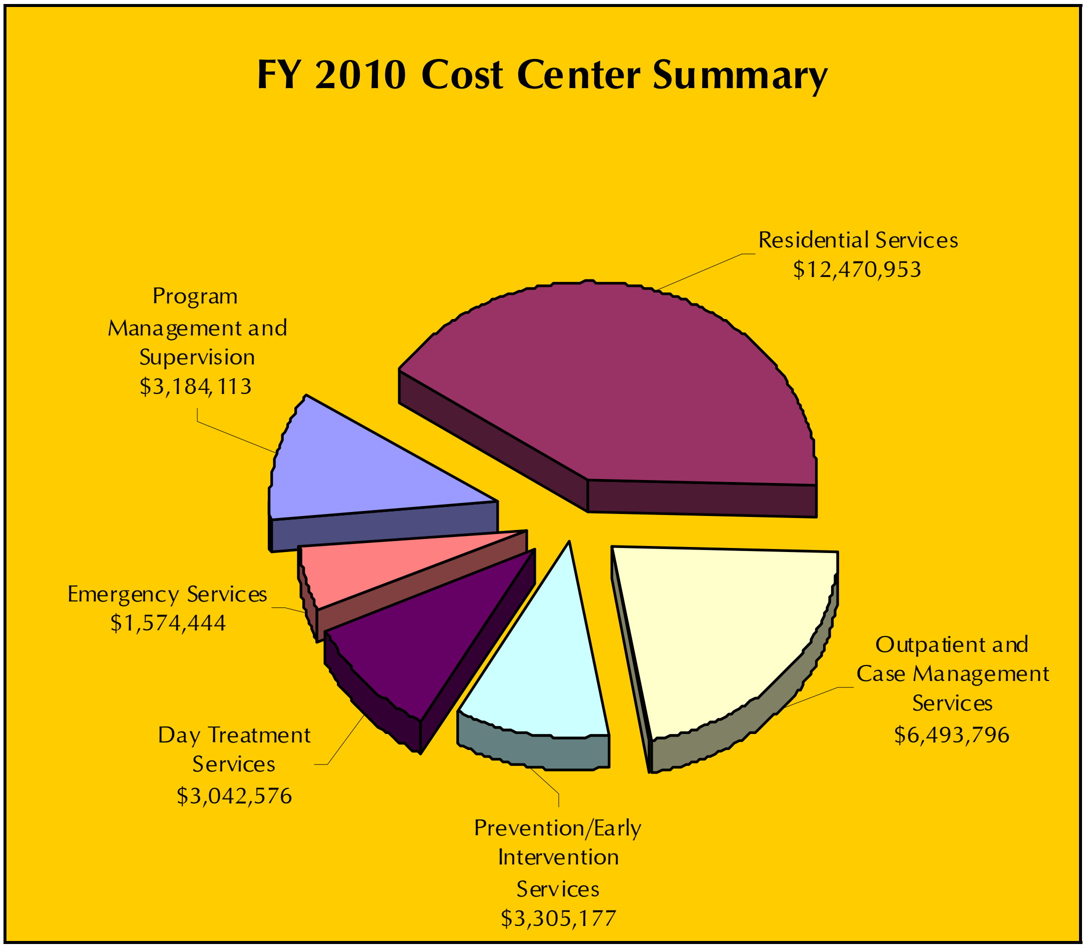
♦ **Position Adjustment** **$0**

As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved the redeployment of 2/1.8 SYE vacant merit positions to the newly established Office to Prevent and End Homelessness; 1/0.8 SYE from the Department of Family Services and 1/1.0 SYE from the Fairfax-Falls Church Community Services Board. Funding from the new Office to Prevent and End Homelessness will support the two redeployed positions.

Fund 106
CSB - Alcohol and Drug Services

- **Third Quarter Adjustments** **$151,345**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net increase of $151,345. This is comprised of an increase of $208,805 due to grant adjustments, offset by decreases of $39,440 for the actual furlough savings achieved as a result of the mandatory furlough day of January 2, 2009, and $18,020 for lower than anticipated fuel prices and use of these savings to establish a Fuel Price Stabilization Reserve.

Cost Centers



Program Management and Supervision

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	32/ 31.5	32/ 31.5	32/ 32	30/ 30	30/ 30
Total Expenditures	**$3,073,785**	**$3,089,357**	**$2,993,321**	**$3,244,113**	**$3,184,113**

Fund 106
CSB - Alcohol and Drug Services

Position Summary			
	Program Management & Supervision		**Office Support**
1	Director, Alcohol and Drug Programs	1	Administrative Associate
5	Substance Abuse Counselors V	5	Administrative Assistants IV
1	Substance Abuse Counselor IV	14	Administrative Assistants III
0	Substance Abuse Counselors III (-1)	0	Administrative Assistants II (-1)
1	Business Analyst II	1	SAS Aide
1	Volunteer Services Program Manager		

TOTAL POSITIONS
30 Positions (-2) / 30.0 Staff Years (-2.0) **(-) Denotes Abolished Positions due to Budget Reductions**

Key Performance Measures

Goal

To provide program management, quality assurance, evaluation, administrative support and volunteer support services for the agency's alcohol and substance abuse treatment programs.

Objectives

- To provide direction and management support to Alcohol and Drug Services (ADS) programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Percent of ADS program performance indicators (service quality and outcome) achieved	87.5%	94.0%	80.0% / 88.0%	80.0%	80.0%

Performance Measurement Results

In FY 2008, 14 out of 16 or 88 percent of service quality and outcome measures were met or exceeded by Alcohol and Drug Services (ADS) thereby exceeding the target of 80 percent. Two outcome measures were not met, both of which were the same measure but one for a directly operated residential program and one for a contracted residential program. Residential services experienced a decline in the percentage of clients employed after leaving the program after meeting the employment goal for several years in succession. This decline was most likely attributed to the challenging economy and consumers' inability to attain and maintain employment.

The performance measures are designed to measure service satisfaction, access to services, consumer service delivery, consumer productivity in school and/or work, and reduction of illegal substance use. ADS will use the results of the FY 2008 performance measures to engage in continuous quality improvement activities throughout FY 2009 and FY 2010.

Residential Services

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	147/ 146	147/ 146	144/ 143	138/ 138	137/ 136
Grant	3/ 3	3/ 3	3/ 3	3/ 3	3/ 3
Total Expenditures	**$13,275,104**	**$13,709,401**	**$14,159,254**	**$12,877,877**	**$12,470,953**

Position Summary

Social Detoxification
1 Public Health Doctor, PT
1 Behavioral Nurse Supervisor
4 Behavioral Nurse Clinicians/Case Managers
1 Nurse Practitioner
1 Substance Abuse Counselor IV
2 Substance Abuse Counselors III (-1)
7 Substance Abuse Counselors II (-1)
7 Substance Abuse Counselors I (-2)
1 SAS Aide
1 Psychiatrist

Steps to Recovery
1 Substance Abuse Counselor III
3 Substance Abuse Counselors II
1 Substance Abuse Counselor I

Dual Diagnosis Facility - Cornerstones
1 Substance Abuse Counselor IV
1 Substance Abuse Counselor III
3 Substance Abuse Counselors II
1 Substance Abuse Counselor I
1 Food Service Supervisor
1 Cook
1 SAS Aide

Intermediate Rehabilitation Sunrise House II
2 Substance Abuse Counselors II
1 Substance Abuse Counselor I

Long-Term Rehabilitation - Crossroads
1 Substance Abuse Counselor IV
3 Substance Abuse Counselors III
10 Substance Abuse Counselors II
3 Substance Abuse Counselors I
1 Assistant Residential Counselor
1 Behavioral Nurse Clinician/Case Manager
2 Nurse Practitioners
1 Administrative Assistant V
1 Food Service Supervisor
2 SAS Aides

Supported Living
1 Substance Abuse Counselor IV
3 Substance Abuse Counselors III
5 Substance Abuse Counselors II

Long-Term Rehabilitation - New Generations
1 Behavioral Nurse Supervisor
1 Substance Abuse Counselor IV
1 Substance Abuse Counselor III
1 Substance Abuse Counselor II
4 Substance Abuse Counselors I
2 Day Care Center Teachers I, 1 PT
1 SAS Aide

Intermediate Rehabilitation - A New Beginning
1 Behavioral Nurse Clinician/Case Manager
1 Substance Abuse Counselor IV
3 Substance Abuse Counselors III
6 Substance Abuse Counselors II (-1)
6 Substance Abuse Counselors I
1 Food Service Supervisor
4 Cooks
1 Administrative Assistant V
2 SAS Aides

Long-Term Rehabilitation - Crossroads Youth
1 Substance Abuse Counselor IV
3 Substance Abuse Counselors III
9 Substance Abuse Counselors II
7 Substance Abuse Counselors I

Intermediate Rehabilitation Sunrise House I
1 Substance Abuse Counselor III
2 Substance Abuse Counselors II (-2)
1 SAS Aide

Grant Positions

Crossroads-HIDTA
1 Substance Abuse Counselor II

Steps to Recovery – HUD
1 Substance Abuse Counselor II

New Generations – HUD
1 Substance Abuse Counselor II

TOTAL POSITIONS
137 Positions (-7)/ 136.0 Staff Years (-7.0)
3 Grant Positions / 3.0 Staff Years

(-) Denotes Abolished Positions due to Budget Reductions
PT Denotes Part-Time Position

Key Performance Measures

Goal

To provide detoxification services, intermediate and long-term residential substance abuse treatment services for adults, adolescents, pregnant women and mothers with infant children in order to improve their overall functioning in the community.

Objectives

- To provide substance abuse treatment to clients in the Crossroads program so that 80 percent of clients receiving at least 90 days of treatment are either employed or in school upon leaving the program.

- To provide substance abuse treatment to clients in the Intermediate Rehabilitation Services (Phoenix) program so that 80 percent of clients receiving at least 30 days of treatment are either employed or are in school upon leaving the program.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Crossroads - Clients served	155	128	130 / 120	125	125
Intermediate Rehabilitation - Clients served	38	12	18 / 20	18	0
Efficiency:					
Crossroads - Cost per client	$8,811	$11,834	$12,482 / $8,757	$13,834	$14,150
Intermediate Rehabilitation - Cost per client	$3,859	$3,744	$5,342 / $2,253	$10,056	$0
Service Quality:					
Crossroads - Percent of clients satisfied with services	97%	97%	90% / 95%	90%	90%
Intermediate Rehabilitation - Percent of clients satisfied with services	84%	85%	90% / 100%	90%	NA
Outcome:					
Crossroads - Percent of clients participating in at least 90 days of treatment who are either employed or in school upon leaving the program	93%	92%	80% / 76%	80%	80%
Intermediate Rehabilitation - Percent of clients receiving at least 30 days of treatment who are either employed or in school upon leaving the program	92%	100%	80% / 69%	80%	NA

Fund 106
CSB - Alcohol and Drug Services

Performance Measurement Results

In FY 2008, the Crossroads long-term residential treatment program served 120 consumers, meeting 92 percent of the goal of 130 consumers. Fewer consumers were served than projected because some consumers who are medically fragile stayed in treatment longer than projected, and Crossroads experienced facility issues throughout the year that required the agency to close several of the available beds for several weeks during the fiscal year period.

Intermediate Rehabilitation, which is a contracted service, served 20 adults, two above the FY 2008 estimate. The exact length of treatment is determined by client need. Therefore, if clients present that need fewer days of service, more clients will be served.

Consumers continue to report high levels of satisfaction with both the Crossroads and Intermediate Rehabilitation programs. In FY 2008, 95 percent of consumers in the Crossroads program were satisfied with services, exceeding the goal of 90 percent. In the Intermediate Rehabilitation program, 100 percent of consumers indicated that they were satisfied with services, surpassing the goal of 90 percent.

Both long-term services and intermediate services experienced a decline in the percentage of clients employed after leaving the program. Since both programs experienced the decline after many years of meeting the employment goal, it is hypothesized that the economy is having an effect on the consumers' ability to attain and maintain employment. Historically speaking, clients in residential services have a higher level of disability and often have fewer job skills and less employment experience. During a strong economy, employers have several job openings and are willing to hire less skilled workers. However, during a weaker economy when there are fewer job openings, employers tend to be more selective with their hiring procedures. As such, when the economy gets weaker, job seeking clients within residential services are one of the first populations to be affected.

Outpatient and Case Management Services

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	61/ 61	61/ 61	61/ 61	52/ 52	57/ 57
Grant	5/ 4.75	5/ 4.75	4/ 4	5/ 4.75	4/ 4
Total Expenditures	**$6,808,852**	**$6,661,419**	**$6,732,561**	**$6,071,633**	**$6,493,796**

Position Summary

	Adult Outpatient		**Youth Outpatient**		**Community Corrections**
4	Senior Clinicians	6	Senior Clinicians	1	Substance Abuse Counselor V
4	Substance Abuse Counselors IV	2	Substance Abuse Counselors IV	1	Substance Abuse Counselor III
4	Substance Abuse Counselors III (-1)	4	Substance Abuse Counselors III	3	Substance Abuse Counselors II (-1)
17	Substance Abuse Counselors II (-2)	11	Substance Abuse Counselors II		

Grant Positions

Community Connections

2	Substance Abuse Counselors II
1	Mental Health Therapist
1	Mental Health Supervisor/Specialist

TOTAL POSITIONS
57 Positions (-4)/ 57.0 Staff Years (-4.0)
4 Grant Positions / 4.0 Staff Years

(-) Denotes Abolished Positions due to Budget Reductions

Fund 106
CSB - Alcohol and Drug Services

Key Performance Measures

Goal
To provide outpatient and case management services that allow people to continue functioning and being productive in their homes, workplace, schools and neighborhoods while receiving treatment.

Objectives
- To improve the employment and/or school status for 80 percent of adults who participate in at least 30 days of outpatient treatment.

- To improve the employment and/or school status for 85 percent of youth who participate in at least 30 days of outpatient treatment.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Adult Outpatient - Clients served	1,598	1,450	1,500 / 1,605	1,500	1,340
Youth Outpatient - Clients served	1,066	1,004	1,000 / 674	665	665
Efficiency:					
Adult Outpatient - Cost per client	$1,637	$1,910	$1,957 / $1,660	$1,895	$1,962
Youth Outpatient - Cost per client	$1,066	$1,856	$1,888 / $2,944	$3,038	$3,144
Service Quality:					
Adult Outpatient - Percent of clients satisfied with services	95%	95%	90% / 93%	90%	90%
Youth Outpatient - Percent of clients satisfied with services	91%	92%	90% / 90%	90%	90%
Outcome:					
Adult Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	84%	81%	80% / 83%	80%	80%
Youth Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	97%	97%	85% / 90%	85%	85%

Performance Measurement Results
In FY 2008, Adult Outpatient served 1,605 consumers, 105 more than the goal. This was achieved by increasing outreach activities to the community and referral sources. With the increasing number of clients, sites had to establish waiting list groups in addition to increase the caseload size for counselors. Youth Outpatient Services served 674 consumers in FY 2008 which is 67 percent of the targeted 1,000 consumers. Staff vacancies during FY 2008 allowed fewer youth to begin services because there were no slots available. Also, youth that entered services, stayed in the program longer. During FY 2008, the average units of service or number of treatments provided to each consumer was 14. In FY 2007, the average number for this measure was 10, showing that consumers are staying in treatment longer.

Fund 106
CSB - Alcohol and Drug Services

Ninety-three percent of adult consumers and 90 percent of youth consumers were satisfied with services, exceeding the target of 90 percent in Adult Outpatient and meeting the target in Youth Outpatient. This can be attributed to quality improvement initiatives within the agency that incorporated feedback from narrative portions of previous consumer satisfaction surveys.

Regarding the outcome measures, 83 percent of adults achieved improvement in their employment and/or school status after 30 days of treatment, exceeding the target of 80 percent. Ninety percent of youth consumers showed improvement, surpassing the target of 85 percent.

Prevention/Early Intervention Services

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	35/ 35	35/ 35	36/ 36	34/ 34	34/ 34
Total Expenditures	**$2,793,029**	**$3,325,796**	**$3,520,073**	**$3,305,177**	**$3,305,177**

Position Summary

	Alcohol & Drug Prevention		Early Intervention
1	Substance Abuse Counselor IV	2	Substance Abuse Counselors IV
3	Substance Abuse Counselors III	2	Substance Abuse Counselors III
11	Substance Abuse Counselors II (-2)	15	Substance Abuse Counselors II

TOTAL POSITIONS
34 Positions (-2) / 34.0 Staff Years (-2.0)

(-) Denotes Abolished Positions due to Budget Reductions

Key Performance Measures

Goal
To reduce the incidence of substance abuse, as well as provide community prevention, education, consultation, training and information to business, schools, service providers and residents in order to prevent subsequent alcohol and/or drug abuse.

Objectives
- To increase knowledge of healthy lifestyles, substance abuse warning signs and available alcohol and drug abuse resources among 90 percent of participants in prevention education programs.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Units of service for prevention education services	3,541	3,598	3,500 / 3,487	3,800	3,700
Service Quality:					
Percent of clients satisfied with services	90%	89%	90% / 91%	90%	90%

Fund 106
CSB - Alcohol and Drug Services

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Percent of participants with higher post-test scores after completion of prevention education programs	87%	89%	85% / 85%	85%	90%

Performance Measurement Results

In FY 2008, Prevention Services provided 3,487 units of service just slightly below the established target of 3,500 youth. The difference between the target and actual measure was caused by staff vacancies over the course of the year.

Ninety-one percent reported they were satisfied with services, thus exceeding the goal of 90 percent. Eighty-five percent of consumers demonstrated improved knowledge of healthy lifestyles and the warning signs of substance abuse, thus meeting the FY 2008 goal of 85 percent.

Day Treatment Services

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	25/ 24.5	25/ 24.5	25/ 24.5	25/ 24.5	25/ 24.5
Grant	6/ 6	6/ 6	6/ 6	6/ 6	6/ 6
Total Expenditures	**$2,246,416**	**$2,945,923**	**$3,386,166**	**$3,042,576**	**$3,042,576**

Position Summary

Adult Day Treatment
- 2 Substance Abuse Counselors III
- 4 Substance Abuse Counselors II

Youth Day Treatment
- 3 Senior Clinicians
- 1 Substance Abuse Counselor III
- 7 Substance Abuse Counselors II
- 1 Mental Health Therapist
- 1 Clinical Psychologist

Women's Day Treatment
- 1 Substance Abuse Counselor III
- 4 Substance Abuse Counselors II
- 1 Day Care Center Teacher I, PT

Grant Positions
- 2 Senior Clinicians
- 1 Substance Abuse Counselor III
- 3 Substance Abuse Counselors II

TOTAL POSITIONS
25 Positions / 24.5 Staff Years
6 Grant Positions / 6.0 Staff Years

PT Denotes Part-Time Position

Key Performance Measures

Goal

To provide intensive alcohol and drug day treatment services five days a week to keep people functional and productive in their homes, workplaces, schools and neighborhoods while receiving treatment.

Fund 106
CSB - Alcohol and Drug Services

Objectives

- To improve the employment and/or school status for 80 percent of adults who participate in at least 90 days of day treatment services.

- To improve the employment and/or school status for 85 percent of youth who participate in at least 90 days of day treatment services.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Adult Day Treatment - Clients served	132	147	140 / 150	140	140
Youth Day Treatment - Clients served	200	119	130 / 118	130	130
Efficiency:					
Adult Day Treatment - Cost per client	$3,401	$3,121	$4,506 / $3,395	$3,988	$3,816
Youth Day Treatment - Cost per client	$3,407	$5,890	$4,560 / $6,095	$7,017	$7,302
Service Quality:					
Adult Day Treatment - Percent of clients satisfied with services	95%	95%	80% / 90%	80%	80%
Youth Day Treatment - Percent of clients satisfied with services	91%	92%	80% / 92%	80%	80%
Outcome:					
Adult Day Treatment - Percent of adults showing improvement in employment and/or school status after 90 days of treatment	84%	81%	80% / 83%	80%	80%
Youth Day Treatment - Percent of youth showing improvement in employment and/or school status after 90 days of treatment	97%	99%	85% / 85%	85%	85%

Performance Measurement Results

In FY 2008, Adult Day Treatment served 150 consumers, exceeding the estimate of 140 by 10 consumers or 7 percent. During the year, resources were re-allocated to provide day treatment services for Latino consumers at the Falls Church site. In addition, there was a focus to make more effective use of the amount of time consumers remained in treatment resulting in being able to serve more individuals. Youth Day Treatment served 118 consumers, 12 fewer than the target of 130 consumers, as well as exceeded the cost per client goal of $4,560. The Youth Day Treatment Program experienced increasingly longer periods of consumer service provision which resulted in fewer consumers served and a higher cost per client. This trend is anticipated to continue in FY 2009 and FY 2010 and targets have been adjusted accordingly.

Ninety percent of adult consumers and 92 percent of youth consumers were satisfied with services, meeting the targets of 80 percent. This can be attributed to quality improvement initiatives within the agency that incorporated feedback from narrative portions of previous consumer satisfaction surveys.

Eighty-three percent of adult consumers and 85 percent of youth consumers served demonstrated improvement in their employment/school status from admission to discharge, therefore meeting or exceeding the goals. It should be noted that this is one of the most difficult populations that the agency serves because it is not unusual that consumers requiring residential care meet residential exclusionary criteria and are subsequently placed in day treatment, which is a lower level of care.

Emergency Services

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	18/ 17.5	18/ 17.5	18/ 17.5	16/ 15.5	18/ 17.5
Total Expenditures	**$1,496,916**	**$1,545,299**	**$1,625,070**	**$1,412,796**	**$1,574,444**

Position Summary			
2	Senior Clinicians	4	Substance Abuse Counselors III
1	Substance Abuse Counselor IV	11	Substance Abuse Counselors II , 1 PT
TOTAL POSITIONS			
18 Positions / 17.5 Staff Years			**PT Denotes Part-Time Position**

Key Performance Measures

Goal

To provide prompt responses to adult clients seeking crisis intervention, assessment, evaluation and/or emergency substance abuse services and provide centralized entry to all Alcohol and Drug Services programs, as well as referrals to private treatment programs when needed.

Objectives

- To improve emergency crisis intervention and assessment services so that 85 percent of assessed clients receive the appropriate level of care based on American Society of Addiction Medicines (ASAM) criteria.

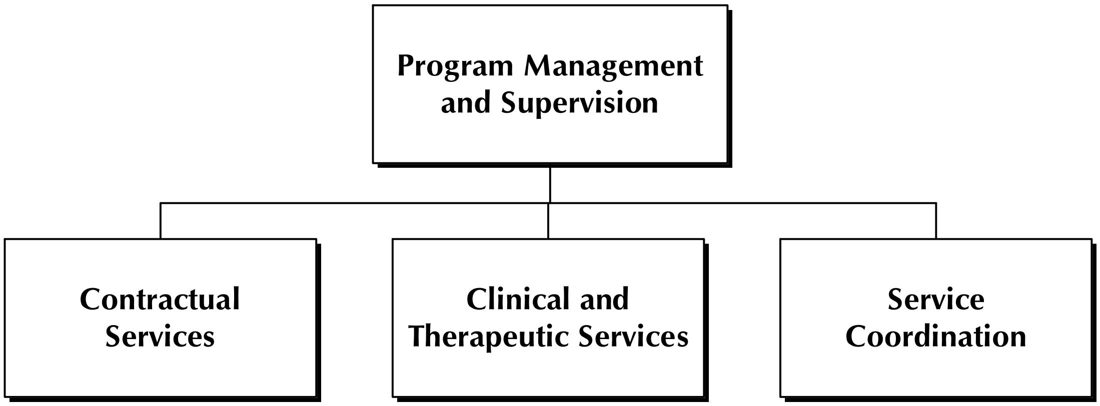
	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Clients served	2,208	2,027	2,100 / 2,265	2,100	2,100
Efficiency:					
Cost per client	$607	$314	$428 / $359	$453	$462
Service Quality:					
Percent of clients satisfied with services	98%	96%	95% / 98%	95%	95%
Outcome:					
Percent of clients who access the appropriate level of care based on ASAM criteria	82%	91%	85% / 85%	85%	85%

Performance Measurement Results

In FY 2008, 2,265 consumers were served, which exceeded the target of 2,100 by 8 percent. More clients were served than originally estimated due to an increased number of referrals from various sources, such as: family services, the criminal justice system, probation and parole, department of corrections, detox diversion efforts, and self-referrals. Furthermore, the current economic conditions have created increased stressors for at-risk populations and are a catalyst for increased substance abuse use as a coping strategy. Ninety-eight percent of consumers reported satisfaction with services, exceeding the goal of 95 percent. The goal for consumers accessing the appropriate level of care based on consumer needs was met at 85 percent.

In addition, the Assessment and Referral Center has served a greater number of clients with significant medical needs. Consumers with complex medical issues frequently need a higher level of service coordination and may need a period of stabilization prior to accessing services. In general, more consumers are reporting to the Assessment and Referral Center who are poly-drug users (using multiple drugs), substance dependent, and have severe co-occurring disorders. Additionally, many do not have insurance or other healthcare options and are unable to access community care until stabilized in hospitals or crisis care centers.

Fund 106
CSB - Early Intervention Services



Mission

To support and serve eligible children and their families in order to enhance their day to day activities, facilitate community integration, and promote their overall development. Early Intervention Services (also known as Infant and Toddler Connection or ITC) collaborates with community stakeholders to identify every infant and toddler having a developmental delay, a diagnosis with a high probability of delay, and/or atypical development in a timely manner. ITC staff has the expertise to incorporate and advance best practices in the provision of federally-mandated early intervention services and support.

Focus

Early Intervention Services supports the Infant and Toddler Connection (ITC), a statewide program that provides federally-mandated early intervention services to infants and toddlers as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). ITC provides family-centered intervention to children ages birth to 3 years who need strategies to assist them in acquiring the skills they need such as sitting, crawling, walking and/or talking. Families are entitled to a multidisciplinary evaluation to determine eligibility, service coordination, and development of an Individual Family Service Plan (IFSP) free of charge. Through a public/private partnership, ITC provides federally-mandated services including, but not limited to: physical, occupational and speech therapy; special instruction; medical, health and nursing services; hearing and vision services; assistive technology (e.g., hearing aids, adapted toys and mobility aids); family training and counseling; service coordination; and transportation. A local coordinating council, known as the Fairfax Interagency Coordinating Council, serves to advise and assist the local lead agency, while the Fairfax-Falls Church Community Services Board (CSB) serves as the fiscal agent and local lead agency. There has been significant growth in the demand for services over the last several years and this is expected to continue. From FY 2000 through FY 2008, the program has experienced an average yearly growth rate of over 10 percent. Currently, ITC of Fairfax-Falls Church serves over 20 percent of all the children receiving Individuals with Disabilities Act (IDEA) Part C services in the Commonwealth of Virginia. Given the rising incidence of autism in Fairfax County, the ITC continues to develop ongoing relationships with the Virginia Autism Research Center and Fairfax County Public Schools (FCPS) to address the early identification of children who might need specialized preschool services for this particular disability.

ITC continues to provide high-quality assessments, ongoing service delivery, and service coordination to a growing number of Medicaid families. Medicaid reimbursement rates have made home visits to Medicaid families cost prohibitive for private providers who are not employed by the CSB. Consequently, ITC therapeutic staff is the only provider of these services for all new children with Medicaid. Since FY 2006, most Medicaid families served by ITC also had their coverage transferred into one of Virginia's Medicaid managed care organizations (MCO). This change drastically reduced the amount of potential revenue receivable by ITC for reimbursement of costs associated with each evaluation and direct intervention session provided to Medicaid families. On October 1, 2009, the development and implementation of a new Medicaid State Plan amendment for early intervention services may help address this situation. Part C services will be moved under the Early and Periodic Screening, Diagnostic, and Treatment (EPSDT) program, and Medicaid will pay for more types of Part C services that were previously unreimbursable. The State Part C office is updating a Part C System of Payments Study completed in 2003, which identified a series of equity and parity issues related to the Commonwealth's implementation of Federal Part C requirements regarding fiscal matters. It is anticipated that implementation of the recommendations from that report will help establish standardized reimbursement for all early intervention services across Virginia, which will offer new opportunities for provider growth necessary to meet the Commonwealth's anticipated growth in child enrollment. The implementation of these new policies will pose a significant challenge for ITC in FY 2010.

ITC staff also continues to strengthen outreach and support efforts by expanding collaborations with the Fairfax County Health Department, INOVA Fairfax Hospital, and FCPS to ensure that infants and toddlers get appropriate services as soon as delays are expected or detected. The growing cultural diversity needs of families requiring ITC services across the County is addressed by a list of 43 interpreters maintained by ITC and under contract to provide translation services. These interpreters are fluent in 10 languages, including Spanish, Urdu, Mandarin Chinese, Korean and American Sign Language.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	20/ 20	20/ 20	20/ 20	20/ 20	20/ 20
Grant	21/ 21	23/ 23	23/ 23	23/ 23	23/ 23
Expenditures:					
Personnel Services	$3,366,698	$3,856,163	$3,957,179	$4,116,151	$4,116,151
Operating Expenses	2,032,971	1,690,714	2,098,986	1,693,114	1,693,114
Capital Equipment	0	0	0	0	0
Subtotal	**$5,399,669**	**$5,546,877**	**$6,056,165**	**$5,809,265**	**$5,809,265**
Less:					
Recovered Costs	($1,930)	$0	($260,000)	($260,000)	($260,000)
Total Expenditures:	**$5,397,739**	**$5,546,877**	**$5,796,165**	**$5,549,265**	**$5,549,265**
Revenue:					
Fairfax County	$2,600,279	$2,690,227	$2,682,957	$2,646,465	$2,646,465
Fairfax City	41,117	41,117	41,117	41,117	41,117
Falls Church City	18,636	18,636	18,636	18,636	18,636
State DBHDS	1,050,957	964,234	995,818	995,818	995,818
Federal Other	881,514	711,514	857,262	710,190	710,190
Medicaid Option	216,470	394,986	394,986	410,796	410,796
Program/Client Fees	491,727	726,163	726,163	726,243	726,243
Fund Balance	97,039	0	79,226	0	0
Total Revenue	**$5,397,739**	**$5,546,877**	**$5,796,165**	**$5,549,265**	**$5,549,265**

Fund 106
CSB - Early Intervention Services

Position Summary					
	Program Management		**Daytime Development Center**		**Service Coordination**
1	MR Specialist V	1	MR Specialist IV	2	MR Specialists III
1	MR Specialist IV	1	MR Specialist III	2	MR Specialists II
1	MR Specialist II	3	MR Specialists II		
1	Administrative Assistant IV	2	Physical Therapists II		
		2	Occupational Therapists II		
		2	Speech Pathologists II		
		1	Administrative Assistant II		
			Grant Positions		
	Program Management		**Daytime Development Center**		**Service Coordination**
1	Administrative Assistant III	3	Physical Therapists II	16	MR Specialists II
		3	Speech Pathologists II		

TOTAL POSITIONS
20 Positions / 20.0 Staff Years
23 Grant Positions / 23.0 Staff Years

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$134,612**
An increase of $134,612 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Miscellaneous Adjustments** **($132,224)**
A net decrease of $132,224 is comprised of a decrease of $180,774 due to funding adjustments and realignment between CSB agencies to reflect projected FY 2010 expenditures; offset by increases of $46,150 in grant adjustments, and $2,400 for an increase in the County's mileage reimbursement rate and other adjustments.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$110,686**
As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $110,686, comprised of increases of $109,486 in Personnel Services and $261,200 in Operating Expenses, offset by an increase of $260,000 in Recovered Costs. This includes increases of $260,000 for encumbered items; $30,260 in adjustments to current grant awards; and $1,200 for an increase in the County's mileage reimbursement rate; offset by a decrease of $180,774 in funding adjustments and realignment between CSB agencies to reflect projected FY 2009 expenditures.

♦ **Third Quarter Adjustments** **$138,602**
As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net increase of $138,602, including an increase of $147,072 in Operating Expenses due to grant adjustments offset by a decrease of $8,470 in Personnel Services for the actual furlough savings achieved as a result of the mandatory furlough day of January 2, 2009.

Key Performance Measures

Goal

To provide early intervention services to infants and toddlers with disabilities and their families to reduce or eliminate the effects of disabling conditions.

Objectives

♦ To complete evaluations and develop an Individualized Family Service Plan (IFSP) for 100 percent of families within 45 days from intake call.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Individuals served	1,739	1,850	2,110 / 2,044	2,223	2,443
Efficiency:					
Annual cost per individual served	$1,635	$1,467	$1,466 / $1,590	$1,633	$1,678
Service Quality:					
Percent of families who agreed that early intervention services made them feel more confident in meeting their child's needs	96%	96%	95% / 96%	95%	95%
Outcome:					
Percent of families who received completed IFSP within 45 days of intake call	86%	94%	100% / 81%	100%	100%
Average number of days from referral to completion of IFSP	35	38	32 / 34	32	32

Performance Measurement Results

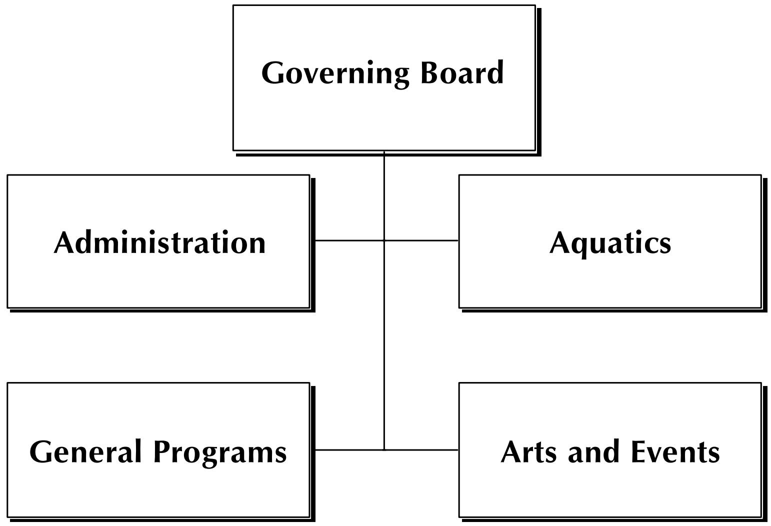
In FY 2008, one of three of ITC's service quality and outcome goals were met or exceeded. The percentage of families who agreed that early intervention services made them feel more confident in meeting their child's needs was 96 percent in FY 2008, versus a goal of 95 percent.

The average number of days from referral to completion of an Individualized Family Service Plan (IFSP) was 34 days in FY 2008, versus a goal of 32 days. This indicator was a new performance measure added in FY 2006 to evaluate the actual time required for completion of an IFSP. In combination with the indicator highlighting percentage of IFSPs completed within 45 days, this indicator allows more precise measurement of ITC's performance and efficiency. For the entire fiscal year, the percentage of families receiving a completed IFSP within 45 days of intake call was 81 percent versus a federally-mandated goal of 100 percent. Difficulties in complying with this mandated requirement were seen in the early part of FY 2008 (i.e., prior to several staff therapist positions being filled). As of February 19, 2008, however, ITC has been in 100 percent compliance with this requirement.

ITC of Fairfax-Falls Church served 2,044 infants and toddlers in FY 2008, a 10 percent increase above the FY 2007 level of 1,850. This continued increase in the number of children served is reflective of the large and rapid growth in demand for early intervention services consistently seen over the past several years. This trend is expected to continue in the future. Consequently, ITC was not able to maintain 100 percent compliance with the federally-mandated requirement that IFSPs be completed within 45 days of intake call, and/or meet the average number of days from referral to completion of IFSP target of 32 days. The rapidly increasing demand for early intervention services and staff vacancies arising from insufficient reimbursement rates or revenues from other sources continues to contribute significantly to this shortfall. In addition, the rapid growth in service demands and unavailability of pediatric therapists is not only being seen by ITC of Fairfax-Falls Church, but also by the private providers with whom ITC contracts locally and in local Part C systems throughout the State.

The actual annual cost per individual served with local dollars in FY 2008 was $1,590, thereby exceeding the anticipated annual cost of $1,466 per individual served by 8 percent. This variance is due primarily to lower than anticipated collection of non-County revenues from Medicaid and other third-party insurance carriers projected to offset some of the local dollars needed in FY 2008. Unfortunately, the availability of both local and non-County revenue sources are expected to remain extremely limited for the foreseeable future.

Fund 111
Reston Community Center



Mission

To create positive leisure experiences which enhance the quality of life for all people living and working in Greater Reston by providing a broad range of programs in arts, aquatics, enrichment and life-long learning, and creating and sustaining community traditions through special events, outreach activities, and facility rentals.

Focus

Reston Community Center (RCC) is a community leader, bringing the community together through enriching leisure time experiences that reach out to all and contribute to Reston's *sense of place*.

RCC provides four 'lines of programming' to the Reston community: Arts and Events, Aquatics, General Programs (i.e., programming designed by age cohort), and Facility Rentals. Average program participation rates for both programming and rentals are well over 80 percent and facility utilization is near capacity. Programming is recognized both throughout the community and beyond for its excellence, creativity and innovations.

RCC has continued to improve the processes that deliver programs and services to the community; in particular, program registration, booking of facility rentals and program planning. The result has been more informed and timely handling of patron queries, improved accuracy in program registration and significant improvements in the facility rental processes.

RCC operations are supported by revenues from a special property tax collected on all residential and commercial properties within small district 5. As part of their deliberations on the FY 2007 Adopted Budget Plan, the Board of Supervisors reduced the small district 5 tax rate for FY 2007 to $0.047 per $100 of assessed property value, a decrease of $0.005 from the FY 2006 rate of $0.052 per $100 of assessed value. This tax rate is proposed to continue in FY 2010. In addition, the Board passed a resolution in March 2006 that changed the boundaries of small district 5, resulting in a reduction of 274

THINKING STRATEGICALLY

Strategic issues for the department include:

- o Continuing a broad range of programs in arts, aquatics, enrichment and life-long learning;
- o Increasing participation in offered programs and activities;
- o Creating and sustaining community traditions through events, outreach activities and facility rentals;
- o Enhancing programming and facility efforts by forming partnerships with non-profit organizations and businesses; and
- o Increasing awareness of offered programs through community outreach.

parcels. It should be noted that in FY 2008, total property assessments in small district 5 rose 1.34 percent over FY 2007 reflecting an assessment base that is 61 percent residential and 39 percent non-residential.

RCC also collects internal revenues generated by program registration fees, theatre box office receipts, gate admissions and facility rental fees. These activity fees are set at a level substantially below the actual cost of programming since small district 5 property owners have already contributed tax revenues to fund RCC operations. Consequently, small district 5 residents and employees enjoy RCC programs at a reduced rate. RCC patrons residing outside small district 5 pay a higher, non-resident activity fee. In 1986, the RCC Board of Governors adopted a policy that internally generated revenues will not recover more than 25 percent of RCC operating costs. The RCC Board reaffirmed that policy in February 2007. In FY 2008, internally generated revenues recovered 16 percent of operating costs (excluding capital project costs) – well below the Governing Board's established limit.

Beginning in 2002, the RCC Board of Governors adopted a managed reserve structure to provide long-term fiscal security and stability for the fund. The available fund balance is divided into three reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming and future capital projects.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2010 Initiative
Continue specific offerings and training efforts designed to proactively engage teens during non-school hours and the summer months. Three examples of this include expansion of the Road Rulz summer day camp, more intense tutoring and skill building in the Students on Suspension program, and the agency's artist residency work that engaged ESOL students with professional artists. Beginning in FY 2009 and continuing in FY 2010, RCC will participate in a community-wide task force to provide alternatives for Latchkey Kids for positive engagement during after-school hours. Administratively, staff completed training to become certified in CPR/AED to provide the capability to address health emergencies at both physical locations and while out in the field with program participants.	☑	☑
Continue to collaborate with a variety of partners throughout small district 5 to enhance programming and maximize use of community resources. The Hunter Mill District Supervisor's office, Reston Association, Reston Interfaith, the YMCA-Reston, Reston Hospital, and the Greater Reston Chamber of Commerce are among the organizations that partnered with RCC during FY 2008. FY 2009 Capital Improvement Projects necessitated temporarily relocating RCC programming to other buildings, aquatic facilities, and outdoor venues while the RCC Hunters Woods building was closed. This was accomplished through extensive community-wide partnering and collaborations. In FY 2009/FY 2010, RCC will build on its established relationship with Reston Association to explore ways of partnering to enhance community recreation facility options.	☑	☑

Fund 111
Reston Community Center

Building Livable Spaces	Recent Success	FY 2010 Initiative
Continue to embark on joint efforts to add to the community inventory of recreation facility options. Major renovation and capital improvement projects were undertaken at the Hunters Woods flagship facility during FY 2008 and came to fruition in FY 2009. These included renovation of the Terry L. Smith Aquatics Center (named for a former RCC Board member in the summer of 2007); repair and replacement of major HVAC systems, motorization of the CenterStage rigging for electrics, and numerous smaller maintenance projects.	☑	☑
Continue the refinement of the Capital Improvement Plan for the agency to continue to be responsive to community needs and a leader in delivery of world class facility features.	☑	☑
Connecting People and Places	**Recent Success**	**FY 2010 Initiative**
Continue to inform Reston residents and employees of its offerings and its relationships to other community assets and organizations. Aquatics staff participated in an Oracle Health Fair as a part of these efforts in FY 2008. FY 2008's marketing included a successful community-wide effort to promote the relocated programs; "RCC On the Road." RCC has engaged with other community organizations to provide a virtual video tour of our community to be co-located on RCC web sites in FY 2009. A major focus in FY 2009 will be celebrating the RCC's 30th Anniversary (May 2009.) FY 2009 efforts include a new locally hosted cable television program of RCC programs and activities entitled "RCC News and Views" on Reston Cable Channel 28. These efforts will be continued in FY 2010.	☑	☑
Redesigned the RCC Web site in FY 2008. RCC will continue to update and refresh site navigation and access to information. Added elements are planned for online registration and ticket-buying in FY 2009 and FY 2010.	☑	☑
Creating a Culture of Engagement	**Recent Success**	**FY 2010 Initiative**
Continue supporting a community-wide array of events and programs for small district 5. New partners in sponsorships related to community events included the Annual Best of Reston Awards, Northern Virginia Fine Arts Festival, Reston Festival and Lake Anne Jazz Festival. In FY 2009-FY 2010 these event sponsorships will offer enhanced programs and awareness of RCC's relationships to other Reston civic entities.	☑	☑
Continue to conduct a Citizen Survey of Reston residents to determine patron satisfaction with RCC facilities, RCC programs and the value-for-tax-dollar provided by RCC.	☑	☑
Continue to be a major partner for the Initiative for Public Art-Reston. This community-wide effort will culminate in delivery of a master plan for public art throughout our community. RCC will provide support for both operational efforts of IPAR and for specific projects that will provide opportunities for education and engagement of people of all ages and socio-economic backgrounds in the projects undertaken.	☑	☑

Fund 111
Reston Community Center

Creating a Culture of Engagement	Recent Success	FY 2010 Initiative
Continue the pilot program to support Spanish language literacy and related linguistic heritages for students in Lake Anne Elementary School by training older students as tutors for younger students. In partnership with Prospera Initiatives, this program improves literacy in both Spanish and English, as well as provide for self-esteem improvement and the opportunity to earn college savings bonds for the older students who serve as mentors.	☑	☑
Continue revision of the Learn-to-Swim curriculum to broaden community-wide participation in an effort to reduce risks of child drowning associated with water environments.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2010 Initiative**
Continue to utilize activity-based budgeting across the agency to accurately identify and track the actual cost of programs and services, and exercise sound management of resources and assets. Partnership efforts will continue to be a vehicle by which resources can be leveraged and maximized to improve services and facilities. FY 2009 and FY 2010 oversight of the RCC by its Governing Board will be conducted with an emphasis on updating the Agency Strategic Plan and further refining its Capital Improvement Plan.	☑	☑

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	37/ 37	37/ 37	37/ 37	37/ 37	37/ 37
Exempt	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:					
Personnel Services	$3,388,317	$4,103,946	$4,096,356	$4,171,597	$4,171,597
Operating Expenses	2,179,424	2,902,157	2,930,555	2,897,699	2,897,699
Capital Equipment	0	0	0	0	0
Subtotal	**$5,567,741**	**$7,006,103**	**$7,026,911**	**$7,069,296**	**$7,069,296**
Capital Projects	$1,368,183	$1,895,490	$4,081,440	$85,000	$85,000
Total Expenditures	**$6,935,924**	**$8,901,593**	**$11,108,351**	**$7,154,296**	**$7,154,296**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$67,651**
  A net increase of $67,651 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Other Adjustments** **($4,458)**
  A decrease of $4,458 associated with postage, printing and binding, recreational and transportation services and program adjustments approved by the Reston Community Center Board.

- **Capital Projects** **$85,000**
  Funding of $85,000 is required to support FY 2010 RCC capital improvements primarily for the replacement of the natatorium spa roof and architectural and engineering studies for the art studio.

Changes to FY 2009 Adopted Budget Plan

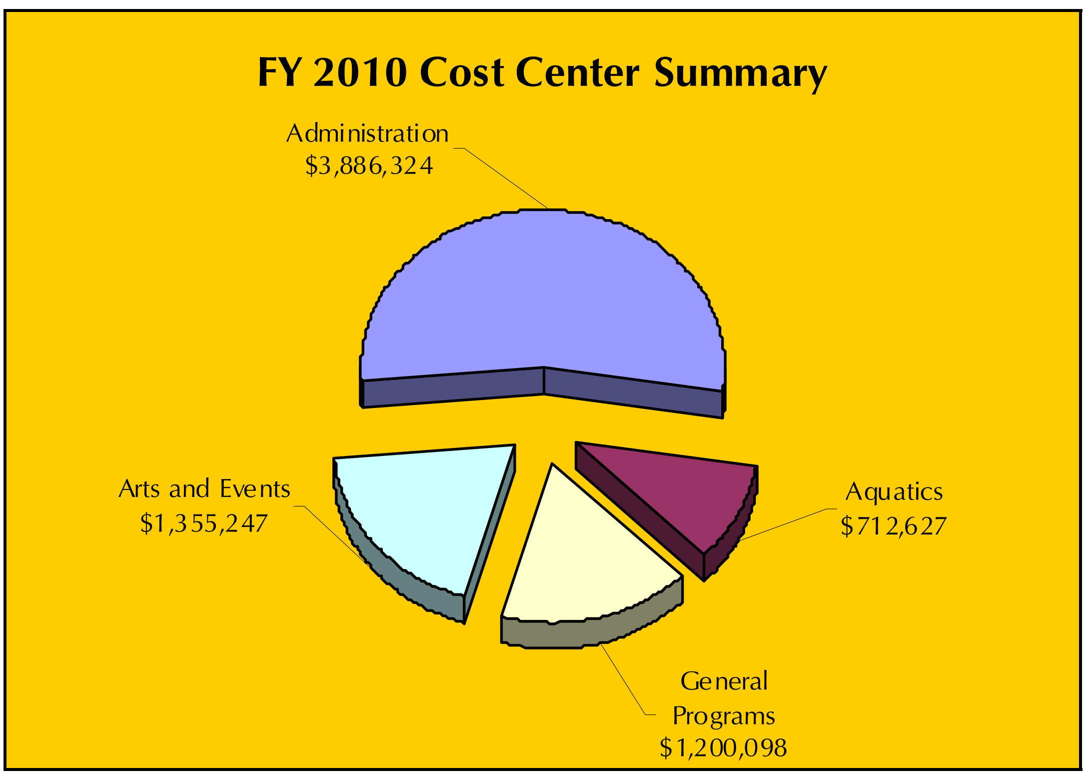
The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$2,771,405**
  As part of the *FY 2008 Carryover Review*, expenditures increased $2,771,405 due to encumbered carryover of $28,398 and unexpended project balances of $2,743,007.

- **Third Quarter Adjustments** **($564,647)**
  As part of the *FY 2009 Third Quarter Review*, Personnel Services were reduced by $7,590 to reflect actual savings as a result of the mandatory furlough day of January 2, 2009. In addition, a decrease of $557,057 is due to audit adjustments in FY 2008 that had an impact on Capital Project balances in FY 2009.

Cost Centers

The four cost centers in Fund 111, Reston Community Center are Administration, Performing, Arts and Events, Aquatics, and General Programs. These distinct program areas work to fulfill the mission and carry out the key initiatives of the Reston Community Center.



Note: The Administration Cost Center includes an amount of $85,000 for FY 2010 Capital Projects.

Fund 111
Reston Community Center

Administration

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	20/ 20	20/ 20	20/ 20	20/ 20	20/ 20
Exempt	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Total Expenditures	**$4,075,173**	**$5,627,957**	**$7,793,603**	**$3,886,324**	**$3,886,324**

Position Summary

1 Executive Director, E	1 Chief, Bldg. Maintenance Section	1 Administrative Assistant V
1 Deputy Director	2 Senior Bldg. Maintenance Workers	3 Administrative Assistants IV
1 Accountant II	3 Maintenance Workers	1 Administrative Assistant III
1 Network Telecom Analyst I	1 Facility Attendant II	2 Administrative Assistants II
1 Communications Specialist II		1 Graphic Artist III
1 Management Analyst I		

TOTAL POSITIONS
21 Positions / 21.0 Staff Years

E Denotes Exempt Position

Key Performance Measures

Goal
To provide effective leadership, supervision and administrative support for Center programs in order to maintain and prepare the facilities of the Reston Community Center for residents of Small Tax District 5.

Objectives
- Achieve 95 percent public awareness and at least 90 percent patron satisfaction with RCC programs and facilities in small district 5 of the Reston Community Center and its mission.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Public awareness of the Reston Community Center	NA	NA	95.00% / 95.00%	95.00%	95.00%
Patron satisfaction with RCC programs and facilities.	NA	NA	90.00% / 95.00%	90.00%	90.00%

Performance Measurement Results
The U. Va. Center for Survey Research conducted the bi-annual survey of small district 5 in FY 2008. Of note, its findings include that "RCC scored over 95 percent in all measures of satisfaction, including responsiveness to requests for information, accuracy, usefulness of information provided and courtesy." In addition, the survey found that 94 percent of the general population agrees that RCC is fulfilling its mission.

Efforts in Administration in FY 2010 will be directed toward implementation of the agency's Balanced Scorecard and the related projects therein. The RCC Strategic Plan is also scheduled to be reviewed and updated during FY 2009 and will also be adjusted in FY 2010 based upon the adoption of recommendations from the Reston Association/RCC Joint Task Force on Indoor Recreation Facilities and on the results of the feasibility study of adaptations to the RCC Hunters Woods Community Room and the RCC Lake Anne facility.

Fund 111
Reston Community Center

Arts and Events

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	7/ 7	7/ 7	7/ 7	7/ 7	7/ 7
Total Expenditures	**$1,236,081**	**$1,345,116**	**$1,407,569**	**$1,355,247**	**$1,355,247**

Position Summary					
1	Theatrical Arts Director	2	Asst. Theatre Technical Directors	1	Administrative Assistant IV
2	Park/Recreation Specialists II	1	Theatre Technical Director		

TOTAL POSITIONS
7 Positions / 7.0 Staff Years

Key Performance Measures

Goal

To provide Performing Arts, Arts Education and Community Event presentations to the residents of Small Tax District 5 in order to increase the cultural awareness of the community in disciplines of dance, theatre, music and related arts as well as to create and sustain community traditions through community events.

Objectives

- To achieve attendance for Professional Touring Artist Series performances that averages 60 percent or better of capacity.

- To achieve enrollment in arts education offerings that averages 85 percent or better of capacity.

- To support community arts organization patrons by providing rental of the CenterStage and related art space as measured by audience attendance of 65 percent of capacity or better at these organizations' presentations.

- To provide artist residency and similar outreach activities in small district 5 schools and related settings as measured by offerings that reach targeted school age populations (elementary schools, middle school or high school,) number of participants in each outreach activity and performance or other artistic endeavor undertaken as a result of the residency/outreach efforts with participation of at least 75 percent of 8 small district 5 based elementary schools, and both of the small district 5 middle/high schools.

- To enhance community identity and build community traditions with community events by offering an enhanced number of significant events that averages twelve events per year that feature collaboration and partnership with other community entities with attendance at significant events achieving 92 percent of capacity.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Professional Artist patrons served	4,475	3,930	4,524 / 3,746	4,350	4,350
Arts' patrons served	1,180	1,478	1,411 / 1,498	1,411	1,411
CenterStage and related art space rental patrons served	NA	NA	NA / NA	10,420	10,420
Small District # 5 number of Elementary Schools	NA	NA	NA / NA	8	8
Small District # 5 number of Middle and High Schools	NA	NA	NA / NA	2	2
Participation in artist residency and outreach activities	NA	NA	NA / NA	3,235	3,235
Number of partnered events offered	NA	NA	NA / NA	11	11
Efficiency:					
Cost per Professional Artist patron	$92.41	$95.16	$83.52 / $101.90	$88.85	$90.48
Professional Artist events capacity	8,120	7,830	7,540 / 7,250	7,250	7,250
Cost per Arts' patron	$138.55	$84.54	$105.76 / $77.87	$133.15	$134.10
Arts' offerings enrollment capacity	1,425	1,700	1,660 / 1,698	1,660	1,660
CentreStage and related arts space capacity	NA	NA	NA / NA	15,950	15,950
Outcome:					
Professional Artist events attendance as percent of capacity	55.11%	50.20%	60.00% / 52.00%	60.00%	60.00%
Arts' offerings enrollment as percent of capacity	82.8%	87.0%	85.0% / 88.2%	85.0%	85.0%
Attendance as percent of capacity	NA	NA	NA / NA	65.0%	65.0%
Percent of elementary schools participating	NA	NA	NA / NA	75%	75%
Percent of Middle/High Schools participating	NA	NA	NA / NA	100%	100%
Attendance at significant events as a percent of capacity.	NA	NA	NA / NA	92%	92%

Performance Measurement Results

In 2007, the agency was restructured to more appropriately align Community Events within the Performing and Fine Arts cost center. The cost center was renamed Performing, Fine Arts and Community Events, and in FY 2009 shortened to "Arts and Events." The total number of patrons served by the Arts and Events Cost Center in FY 2008 equaled 58,544 including 15,828 for all arts activities and 42,716 for artist residency, community wide efforts, inter-related program and partner efforts, and outreach efforts. Since the numbers of people engaged with the cost center's activities have grown significantly in these areas it is important to provide this data which supports a more thorough understanding of the scope of its services.

Fund 111
Reston Community Center

The number of participants in the Professional Touring Artist Series again was affected by uncertain weather throughout the winter months and consequent patron reluctance to purchase tickets for theatre events. As the population of small district 5 becomes increasingly diverse, the offerings in the Professional Touring Artist series become more narrowly cast in roughly one-third of presentations and this will result in lower attendance until more people are familiar with the different artistic traditions being presented. The RCC mission requires breadth of offerings, not just depth of popular offerings.

Costs per patron also increased in FY 2008 as a consequence of an IRS mandate to hire technicians as employees rather than independent contractors resulting in a significant increase in associated personnel expenses.

Aquatics

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	5/ 5	5/ 5	5/ 5	5/ 5	5/ 5
Total Expenditures	**$583,907**	**$733,173**	**$710,303**	**$712,627**	**$712,627**

Position Summary			
1	Park/Recreation Specialist II	1	Park/Recreation Assistant
1	Park/Recreation Specialist I	2	Administrative Assistants II
TOTAL POSITIONS **5 Positions / 5.0 Staff Years**			

Key Performance Measures

Goal

To provide a safe and healthy professional pool environment and balanced Aquatic program year round for all age groups in Small Tax District 5.

Objectives

- To achieve 90 percent enrollment/participation for Instructional, Recreational, and Lap Swimming/Competitive lines of programming.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Patrons served	60,104	72,533	69,300 / 43,163	69,300	69,300
Efficiency:					
Cost per patron	$5.24	$4.16	$5.11 / $7.12	$5.31	$5.46
Enrollment capacity	77,000	77,000	77,000 / 77,000	77,000	77,000
Outcome:					
Participation enrollment as percent of capacity	78.06%	94.00%	90.00% / 56.05%	90.00%	90.00%

Performance Measurement Results

FY 2009 and FY 2010 present the significant challenge to the Aquatics Cost Center of recovering patrons and staffing to support the traditional offerings in the Hunters Woods facility after having been closed for four and a half months (June 2008 to mid-October 2008.) The Terry L. Smith Aquatics Center re-opened officially on November 1, 2008 and had limited operations for approximately two weeks prior to that. Patrons served and costs reflect the added costs of rental of the Reston private outdoor pool, Vantage Hill, as well as operations agreements with Reston Association and the YMCA that increased some costs. Reduced expenditures related to reduced numbers of offerings offered some opportunity for savings. The numbers of patrons served was greatly impacted by the period of time that the Terry L. Smith Aquatics Center at RCC Hunters Woods was closed to the public.

Community partnerships provided the opportunities to match up staff cultures and share valuable information regarding patron demands for Aquatics programs. As a result, RCC is embarking on a Joint Task Force to explore opportunities with Reston Association (RA) to collaborate to provide added indoor recreation facility options to the community. This will have a considerable impact on future RCC budgets.

RCC will embark on subsidy of certifications for its Aquatics instructional staff members to improve recruitment and retention of this class of employees.

General Programs

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	5/ 5	5/ 5	5/ 5	5/ 5	5/ 5
Total Expenditures	**$1,040,763**	**$1,195,347**	**$1,196,876**	**$1,200,098**	**$1,200,098**

Position Summary

1 Park/Recreation Specialist III	4 Park/Recreation Specialists II
TOTAL POSITIONS **5 Positions / 5.0 Staff Years**	

Key Performance Measures

Goal

To provide recreational, educational, and social activities to all age groups in order to provide a community-wide, positive, and meaningful experience in Small Tax District 5.

Objectives

- To achieve participation rates of 80 percent of maximum enrollment in the Youth, Teen, Adult and Senior registered program offerings.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Enrollment capacity	8,700	9,956	7,868 / 10,755	8,814	8,814
Patrons served	6,936	7,435	6,294 / 8,555	7,051	7,051
Efficiency:					
Cost per participant	$108.88	$73.06	$89.26 / $63.15	$98.50	$82.10
Outcome:					
Participation enrollment as percent of capacity	79.72%	74.68%	80.00% / 79.54%	80.00%	80.00%

Performance Measurement Results

FY 2008 demonstrated continuing improvement in many registered program attendance and participation areas; in addition, it presented significant challenges in relocating programs and activity while the RCC Hunters Woods building underwent significant renovations and repairs. The participation and costs for FY 2008 reflect that and related impacts in participation rates.

General Programs offerings are typically categorized as either registered programs or drop-in programs. In FY 2009, RCC will begin including drop-in program participation data in this text as this represents a significant number of participants. Drop-in program participation rates are a function of the capacities of the variety of locations and types of these activities. Such programs as Country Western dances, Tea Dances, Senior Socials, Eggnormous Egg hunt, Halloween Family Fun Day, Tot Time, Mah Jongg, Senior Bridge, and a variety of others fall into this category. In FY 2008, overall participation for these efforts equaled 11,414 additional patrons above and beyond the 8,555 noted in the table for the registered Youth, Teen, Adult and Senior registered program offerings. Therefore, the total number of participants served by the General Programs Cost Center in FY 2008 equaled 19,969.

Fund 111
Reston Community Center

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 111, Reston Community Center**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$7,244,262**	**$4,940,060**	**$8,709,757**	**$5,739,197**	**$5,746,787**
Revenue:					
Taxes	$7,057,365	$7,035,203	$7,035,203	$7,035,203	$7,035,203
Interest	457,402	240,000	240,000	197,602	197,602
Aquatics	228,935	288,000	288,000	296,125	296,125
General Programs	339,776	334,888	334,888	329,888	329,888
Rental	105,136	75,000	75,000	75,000	75,000
Arts and Events	212,805	0	172,290	183,690	183,690
Theatre Box Office	0	70,400	0	0	0
Lake Anne	0	101,890	0	0	0
Total Revenue	$8,401,419	$8,145,381	$8,145,381	$8,117,508	$8,117,508
Total Available	**$15,645,681**	**$13,085,441**	**$16,855,138**	**$13,856,705**	**$13,864,295**
Expenditures:					
Personnel Services	$3,388,317	$4,103,946	$4,096,356	$4,171,597	$4,171,597
Operating Expenses	2,179,424	2,902,157	2,930,555	2,897,699	2,897,699
Capital Equipment	0	0	0	0	0
Subtotal	$5,567,741	$7,006,103	$7,026,911	$7,069,296	$7,069,296
Capital Projects[1]	1,368,183	1,895,490	4,081,440	$85,000	$85,000
Total Expenditures	$6,935,924	$8,901,593	$11,108,351	$7,154,296	$7,154,296
Total Disbursements	**$6,935,924**	**$8,901,593**	**$11,108,351**	**$7,154,296**	**$7,154,296**
Ending Balance[2]	**$8,709,757**	**$4,183,848**	**$5,746,787**	**$6,702,409**	**$6,709,999**
Maintenance Reserve	$930,386	$977,446	$977,446	$993,552	$993,552
Feasibility Study Reserve	155,064	162,908	162,908	165,592	165,592
Capital Project Reserve[3,4]	1,000,000	1,000,000	1,000,000	1,000,000	3,000,000
Economic and Program Reserve[4]	0	0	0	0	2,550,855
Unreserved Balance	**$6,624,307**	**$2,043,494**	**$3,606,433**	**$4,543,265**	**$0**
Tax Rate per $100 of Assessed Value	**$0.047**	**$0.047**	**$0.047**	**$0.047**	**$0.047**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment has been reflected as an increase of $557,057 to expenditures to reflect capital project expenditures for Reston Community Center renovations. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR).

[2] The fund balance in Fund 111, Reston Community Center, is maintained at adequate levels relative to projected personnel and operating requirements. Available fund balance is divided into four reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming, funds for future capital projects and funds for economic and program contingencies.

[3] Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

[4] The Reston Community Center Board of Governors approved the increase of the Capital Project Reserve from $1,000,000 to $3,000,000 and the creation of an Economic and Program Contingency Reserve on March 2, 2009.

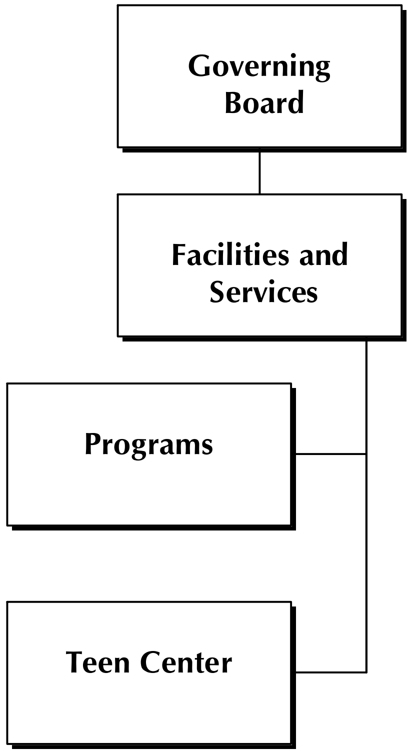
Fund 111
Reston Community Center

FY 2010 Summary of Capital Projects

Fund: 111 Reston Community Center

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
003710	Reston Community Center	$351,083	$0.00	$0	$0	$0
003716	Reston Community Center	1,663,259	12,508.00	809,518	0	0
003717	RCC HW Facility Renovations	5,108,784	1,355,674.97	3,271,923	85,000	85,000
Total		**$7,123,126**	**$1,368,182.97**	**$4,081,440**	**$85,000**	**$85,000**

Fund 113
McLean Community Center



Mission

The mission of the McLean Community Center is to provide a sense of community by undertaking programs; assisting community organizations; and furnishing facilities for civic, cultural, educational, recreational, and social activities apportioned fairly to all residents of Small District 1, Dranesville.

Focus

McLean Community Center (MCC or the Center) fulfills its mission by offering a wide variety of civic, social and cultural activities to its residents including families, local civic organizations, and businesses.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Creating a strong central hub for McLean;
- Increasing community involvement of families and seniors;
- Creating greater awareness of community activities;
- Maintaining fiscal integrity and increasing community partnerships; and
- Expanding the Center's facility to meet the needs of the community.

MCC offers classes and activities for all ages at nominal fees such as aerobics, computers, acting and tours. Special events and seasonal activities such as McLean Day, Fourth of July, Summer Camp, and a Craft Show are held at MCC, schools and parks. The Alden Theatre presents professional shows, travel films and entertainment for children. The Old Firehouse is a popular teenage social and recreation center in downtown McLean, operated by the Center. Drop-in activities sponsored by MCC are available such as open bridge games and children's cooperative play.

Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1, Dranesville. The Small District 1 real estate tax rate for FY 2010 is $0.024 per $100 of assessed property value which is a decrease of $0.002 from the FY 2009 tax rate. Other revenue sources include program fees and interest on investments. In FY 2008, total property assessments in Small District 1 rose approximately 5.8 percent, reflecting an assessment base that is 95.0 percent residential and 5.0 percent nonresidential.

Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually, MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.

The MCC Governing Board and staff have developed and refined a strategic business plan which directs the expansion of the agency's functions for the next three years. MCC will renovate the theatre as part of the continuing improvements. MCC will train staff to provide information to enhance the Center's capability as a "one-stop shop" for printed and online information on community activities. MCC also seeks to develop programs that increase community involvement of all age groups. Residents and businesses will be included in identifying McLean's community needs and MCC staff will analyze those needs to determine potential areas of expanded programming facilities.

Over the last several years, MCC's Governing Board and staff members have been considering a possible expansion of the main facility, and a relocation or renovation of the Teen Center, a satellite program of MCC that provides after school programs, activities, events and a summer camp program for middle-school-age students. A survey of Small District 1 residents and users will be conducted by the Governing Board in FY 2010 to identify resident preferences and to obtain information concerning their experiences taking classes, attending performances and special events, and renting meeting rooms at the Center. In addition, the results of the survey will be used to gather residents and users' opinions about the Center's plans to expand its facilities and programs in the future.

Creating greater awareness of and participation in community activities is also a part of MCC's strategic business plan. MCC will continue to support outreach and marketing and community activities.

MCC will maintain fiscal integrity and expand partnerships in support of the strategic plan by obtaining contractual professional support for fundraising and increasing business partnerships and sponsors of MCC activities.

Fund 113
McLean Community Center

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2010 Initiative
Continue hosting events by nonprofit community organizations including youth summit, parent workshops and lectures.	☑	☑
Building Livable Spaces	**Recent Success**	**FY 2010 Initiative**
Redesign Theatre entrance, replacement of stage floor and shop floor, front desk renovations, replacement of signage with weather-resistant material as part of the continuing improvement of the MCC.		☑
Proceed with strategic plan to determine feasibility and scope of possible expansion of the Center facility.		☑
Connecting People and Places	**Recent Success**	**FY 2010 Initiative**
Continue the use of two passenger vans to transport students for the summer camp Teen Center program.	☑	☑
Continue to distribute the seasonal program guide three times a year. Continue to improve the Web site for ease of access and information. Continue to improve the e-flyer, which currently is sent to over 4,000 recipients.	☑	☑
Creating a Culture of Engagement	**Recent Success**	**FY 2010 Initiative**
Continue to provide information and activities about ethnic programming.	☑	☑
Continue to host Celebrate Virginia in conjunction with Celebrate Virginia committee to provide activities and events highlighting the programs and talents of Virginians.	☑	☑

Fund 113
McLean Community Center

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	31/ 27.45	31/ 27.45	31/ 27.45	31/ 27.45	31/ 27.45
Expenditures:					
Personnel Services	$2,288,739	$2,448,331	$2,442,443	$2,470,674	$2,470,674
Operating Expenses	1,798,537	1,972,339	2,120,718	2,281,013	2,281,013
Capital Equipment	0	36,000	36,000	24,750	24,750
Subtotal	**$4,087,276**	**$4,456,670**	**$4,599,161**	**$4,776,437**	**$4,776,437**
Capital Projects	$295,725	$227,000	$659,755	$215,826	$215,826
Total Expenditures	**$4,383,001**	**$4,683,670**	**$5,258,916**	**$4,992,263**	**$4,992,263**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$22,343**
A net increase of $22,343 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Operating Expenses** **$308,674**
An increase of $308,674 is primarily due to higher costs for professional and consultant contracts for class instructors, youth programs, supplies, commercial printing, repairs and maintenance, utilities, advertising, and computer software maintenance costs.

♦ **Capital Equipment** **$24,750**
Capital Equipment funding of $24,750 is included for a flat bed utility vehicle and a hand-held remote for theatre rigging.

♦ **Capital Projects** **$215,826**
Total Capital Projects funding of $215,826 is included for interior renovations, replacement of the Alden Theatre stage floor and shop floor and replacement of outdoor signage.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

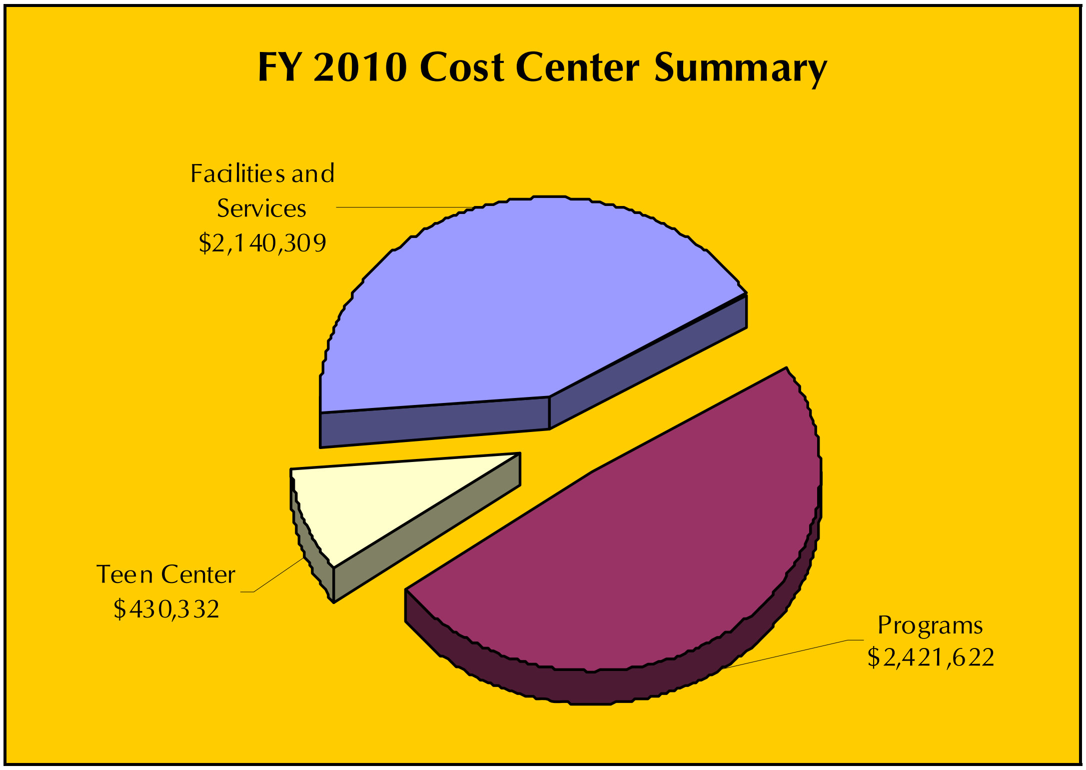
♦ **Carryover Adjustments** **$581,134**
As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $581,134 including encumbered funding of $148,379 associated with professional and consulting contracts supplies, repairs and maintenance, and utilities and $432,755 in unexpended Capital Project balances.

♦ **Third Quarter Adjustments** **($5,888)**
As part of the *FY 2009 Third Quarter Review*, Personnel Services were reduced by $5,888 to reflect actual savings as a result of the mandatory furlough day of January 2, 2009.

Fund 113
McLean Community Center

Cost Centers

The three cost centers in Fund 113, McLean Community Center are Facilities and Services, Programs and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.



Facilities and Services

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	17/ 13.95	17/ 13.95	17/ 13.95	17/ 13.95	17/ 13.95
Total Expenditures	**$2,034,391**	**$1,984,649**	**$2,519,480**	**$2,140,309**	**$2,140,309**

Position Summary

1	Executive Director	2	Administrative Assistants V	1	Administrative Assistant IV
1	Deputy Community Center Director	1	Communications Specialist II	1	Administrative Assistant III
1	Accountant II	6	Facility Attendants I, 6 PT	3	Administrative Assistants II

TOTAL POSITIONS
17 Positions / 13.95 Staff Years
PT Denotes Part-Time Positions

Fund 113
McLean Community Center

Key Performance Measures

Goal
To administer the facilities and programs of the McLean Community Center, to assist local public groups' planning activities and to provide information to citizens in order to facilitate their integration in the life of the community.

Objectives
- To increase the number of patrons attending events, activities and classes by 1.4 percent from 183,887 to 186,519.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Patrons served	182,140	175,943	172,942 / 180,578	183,887	186,519
Efficiency:					
Cost per patron	$8.10	$10.24	$9.55 / $9.73	$9.53	$10.42
Service Quality:					
Percent satisfied with service	99%	99%	99% / 99%	99%	99%
Outcome:					
Percent change in patrons using the Center	(1.6%)	(3.4%)	(1.7%) / 4.4%	1.8%	1.4%

Performance Measurement Results
The number of patrons calculated as the number of persons participating in classes or other activities in the facility, increased from 175,943 in FY 2007 to 180,578 in FY 2008 with no change in the number of complaints received through the Taxpayer and Participant Satisfaction Survey. The decreased cost per patron from $10.24 in FY 2007 to $9.73 in FY 2008 is due mainly to the fact that there were one-time charges for the "Celebrate Virginia" event.

Programs

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	11/ 10.5	11/ 10.5	11/ 10.5	11/ 10.5	11/ 10.5
Total Expenditures	**$1,967,360**	**$2,265,408**	**$2,288,828**	**$2,421,622**	**$2,421,622**

Fund 113
McLean Community Center

Position Summary		
Instruction & Senior Adult Activities	**Performing Arts**	**Youth Activities**
1 Park/Recreation Specialist II	1 Theatrical Arts Director	1 Park/Recreation Specialist II
	1 Theatre Technical Director	1 Park/Recreation Specialist I
Special Events	1 Asst. Theatre Technical Director	
1 Park/Recreation Specialist II	1 Park/Recreation Specialist I	
	1 Administrative Assistant IV	
	1 Cashier, PT	
	1 Facility Attendant II	
TOTAL POSITIONS **11 Positions / 10.5 Staff Years**		**PT Denotes Part-Time Position**

Key Performance Measures

Goal
To provide programs and classes to McLean Community Center district residents of all ages in order to promote personal growth and a sense of community involvement.

Objectives
- To increase the number of patrons participating in classes and activities by 5 percent to 40,425.
- To increase the number of patrons attending major community Special Events by 3.9 percent to 29,100, while improving the quality of the events.
- To maintain the number of patrons served by Performing Arts activities at 29,107.
- To maintain the number of patrons participating in Youth Activities at 15,500.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2006 Actual**	**FY 2007 Actual**	**FY 2008 Estimate/Actual**	**FY 2009**	**FY 2010**
Output:					
Patrons participating in classes and Senior Adult activities	38,506	39,052	38,500 / 35,365	38,500	40,425
Patrons attending Special Events	26,040	27,371	28,000 / 28,358	28,000	29,100
Patrons at Performing Arts activities	30,110	31,511	32,000 / 29,358	29,107	29,107
Youth Activity patrons	12,684	11,434	13,196 / 7,232	15,500	15,500
Efficiency:					
Cost per patron in classes and Senior Adult activities (1)	$4.38	$13.63	$4.80 / $15.42	$15.85	$15.28
Cost per patron at Special Events	$8.94	$9.26	$11.20 / $11.22	$12.57	$12.43
Cost per patron at Performing Arts activities	$24.87	$20.92	$25.36 / $23.25	$27.40	$33.53
Cost per patron at Youth Activities	$23.03	$34.93	$31.07 / $53.52	$26.51	$31.62

Fund 113
McLean Community Center

Indicator	Prior Year Actuals: FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Service Quality:					
Percent satisfied with classes and Senior Adult activities	95%	95%	95% / 95%	95%	95%
Percent satisfied with Special Events	99%	99%	99% / 99%	99%	99%
Percent satisfied with Performing Arts activities	99%	99%	99% / 99%	99%	99%
Percent satisfied with Youth Activities	90%	85%	90% / 90%	85%	85%
Outcome:					
Percent change in participation in classes and Senior Adult activities	(8.0%)	1.4%	(1.4%) / (8.1%)	8.9%	5.0%
Percent change in participation at Special Events	2.9%	5.1%	2.3% / 3.6%	(1.2%)	3.9%
Percent change in participation at Performing Arts activities	(4.7%)	4.7%	1.6% / (6.8%)	(0.9%)	0.0%
Percent change in participation at Youth Activities	1.0%	(9.9%)	15.4% / (36.8%)	114.3%	0.0%

(1) The cost per patron participating in classes and Senior Adult activities increased significantly starting in FY 2007 primarily due to increased expenditures to cover the contract instructor payments. Previously the contract instructor payments were deducted from revenue.

Performance Measurement Results

The number of patrons has decreased in some of the programs offered by MCC and increased in others. This is due to variances in the anticipated participation and attendance in the activities and programs offered at the Center. The FY 2009 increase in Youth Activities is attributable to restructuring of Youth programs as well as the addition of new programs.

Service Quality is measured by customer satisfaction surveys. These are conducted at the conclusion of the classes and other activities, and on-site at special events that attract large crowds. A high level of approval has been noted in every aspect of operation, which is corroborated by the minimal number of complaints received.

Teen Center

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	3/ 3	3/ 3	3/ 3	3/ 3	3/ 3
Total Expenditures	**$381,250**	**$433,613**	**$450,608**	**$430,332**	**$430,332**

Fund 113
McLean Community Center

Position Summary		
1 Park/Recreation Specialist I	1 Park/Recreation Assistant	1 Facility Attendant I
TOTAL POSITIONS **3 Positions / 3.0 Staff Years**		

Key Performance Measures

Goal
To provide a facility for local youth in grades 7 through 12 in order to promote personal growth and provide a safe recreational and productive environment.

Objectives
- ♦ To maintain the number of weekend patrons at 6,233.
- ♦ To maintain the number of weekday participants at 13,000.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Weekend patrons at Teen Center	9,577	4,328	5,194 / 4,341	6,233	6,233
Weekday patrons at Teen Center	9,612	9,900	10,000 / 10,000	13,000	13,000
Efficiency:					
Cost per patron (including weekend and weekday)	$20.26	$37.50	$27.56 / $26.58	$22.55	$22.88
Service Quality:					
Percent of satisfied weekend patrons	90%	93%	90% / 90%	95%	95%
Percent of satisfied weekday patrons	90%	80%	90% / 90%	85%	85%
Outcome:					
Percent change in weekend patrons	6.6%	(54.8%)	20.0% / 0.3%	43.6%	0.0%
Percent change in weekday patrons	13.3%	3.0%	1.0% / 1.0%	30.0%	0.0%

Performance Measurement Results
The number of patrons participating in Teen Center weekend activities increased slightly due to program revisions. Weekend activities increased 0.3 percent from 4,328 in FY 2007 to 4,341 in FY 2008. The number of weekday participants increased 1.0 percent from 9,900 in FY 2007 to 10,000 in FY 2008. The cost per patron decreased from $37.50 in FY 2007 to $26.58 in 2008 due to program restructuring. The FY 2009 increase in weekend and weekday participants is attributable to restructuring of the Teen Center programs as well as the addition of new programs.

Fund 113
McLean Community Center

FUND STATEMENT

Fund G10, Special Revenue Funds **Fund 113, McLean Community Center**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$7,592,078**	**$8,852,427**	**$9,794,652**	**$10,570,486**	**$10,576,374**
Revenue:					
Taxes	$5,013,123	$4,401,395	$4,401,395	$4,041,395	$4,041,395
Interest	440,888	430,493	430,493	430,493	430,493
Rental Income	56,449	59,374	59,374	59,374	59,374
Instructional Fees	542,448	475,000	475,000	597,924	597,924
Performing Arts	114,859	126,800	126,800	142,301	142,301
Vending	874	1,500	1,500	975	975
Special Events	120,491	103,000	103,000	104,400	104,400
Theatre Rentals	17,530	27,800	27,800	26,200	26,200
Intergenerational Programs	169,667	283,268	283,268	172,600	172,600
Miscellaneous Income	23,908	56,808	56,808	49,233	49,233
Teen Center Income	81,893	75,200	75,200	70,700	70,700
Visual Arts	3,445	0	0	0	0
Total Revenue	$6,585,575	$6,040,638	$6,040,638	$5,695,595	$5,695,595
Total Available	**$14,177,653**	**$14,893,065**	**$15,835,290**	**$16,266,081**	**$16,271,969**
Expenditures:					
Personnel Services	$2,288,739	$2,448,331	$2,442,443	$2,470,674	$2,470,674
Operating Expenses	1,798,537	1,972,339	2,120,718	2,281,013	2,281,013
Capital Equipment	0	36,000	36,000	24,750	24,750
Capital Projects	295,725	227,000	659,755	215,826	215,826
Total Expenditures	$4,383,001	$4,683,670	$5,258,916	$4,992,263	$4,992,263
Total Disbursements	**$4,383,001**	**$4,683,670**	**$5,258,916**	**$4,992,263**	**$4,992,263**
Ending Balance[1]	**$9,794,652**	**$10,209,395**	**$10,576,374**	**$11,273,818**	**$11,279,706**
Equipment Replacement Reserve[2]	$1,063,767	$921,011	$921,011	$1,007,426	$1,007,426
Capital Project Reserve[3]	5,269,844	7,574,193	7,574,193	8,574,193	8,574,193
Technology Improvement Fund	200,000	200,000	200,000	200,000	200,000
Unreserved Balance	**$3,261,041**	**$1,514,191**	**$1,881,170**	**$1,492,199**	**$1,498,087**
Tax Rate per $100 of Assessed Value [4]	**$0.028**	**$0.026**	**$0.026**	**$0.024**	**$0.024**

[1] The ending balance is being set aside to fund a future expansion of the main facility and potentially a relocation or renovation of the Old Firehouse Teen Center, a satellite program of McLean Community Center, providing after school programs, activities, events and a summer camp program for middle-school-age students. It is anticipated that the funding in the Capital Project Reserve will be directed to the expansion and relocation plans. By building up this reserve, the amount of bond funding required will be reduced accordingly.

[2] Funds reserved for equipment replacement are not encumbered based on normal accounting practices; however, they are allocated for future equipment replacement purchases.

[3] Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

[4] The FY 2010 tax rate is reduced to $0.024 from $0.026 per $100 of Assessed Value.

Fund 113
McLean Community Center

FY 2010 Summary of Capital Projects

Fund: 113 McLean Community Center

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
003601	McLean Community Center Improvements	$2,810,659	$295,725.12	$659,755.37	$215,826	$215,826
Total		**$2,810,659**	**$295,725.12**	**$659,755.37**	**$215,826**	**$215,826**

Fund 115
Burgundy Village Community Center

Mission

To provide and maintain a facility for the citizens of the Burgundy Village district so they may have an opportunity to plan, organize, and implement recreational, social, and civic activities.

Focus

Fund 115, Burgundy Village Community Center, was established in 1970, along with a special tax district, to finance the operations and maintenance of the Burgundy Village Community Center for use by residents of the Burgundy Community. Residents of this district currently pay an additional $0.02 per $100 of assessed value on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill, and Burgundy Manor are included in the special tax district. Funding for Center operations and maintenance is derived from the tax district receipts, interest on Center funds invested by the County, and rentals.

The Burgundy Village Community Center is used for meetings, public service affairs, and private parties. Residents of the Burgundy Community rent the facility for $35 per event; non-residents are charged $200 per event. There is no charge for community activities or meetings such as the Burgundy Civic Association, Neighborhood Watch, and community events sponsored by the Operations Board.

The Center is currently governed by a five-member Operations Board elected by the Burgundy Village Community residents.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Creating a Culture of Engagement	Recent Success	FY 2010 Initiative
Burgundy Community residents used the center 18 times in FY 2008 for activities, events, and meetings that contributes to the community's cohesiveness and speaks to the usefulness of the facility for residents of the Village.	☑	
Replaced and installed upgraded telecommunications equipment in the Center's office.	☑	
Implement marketing strategies to utilize no-charge announcements offered by various public media.	☑	☑
Continue to sponsor Community Oktoberfest, Spring Egg Hunt, ice cream social, festive spaghetti dinner, and plant exchange.	☑	☑
Renovate the interior of the building with paint and energy efficient florescent lighting; and the exterior of the building by re-staining of the deck and securing landscaping and preventive maintenance contracts.		☑

Fund 115
Burgundy Village Community Center

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	0/0	0/0	0/0	0/0	0/0
Expenditures:					
Personnel Services	$16,004	$19,649	$19,649	$19,687	$19,687
Operating Expenses	10,890	25,646	25,646	25,646	25,646
Capital Equipment	0	0	0	0	0
Total Expenditures	**$26,894**	**$45,295**	**$45,295**	**$45,333**	**$45,333**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$38**
  A net increase of $38 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- There have been no revisions to this fund since approval of the FY 2009 Adopted Budget Plan.

Key Performance Measures

Objectives

- To maintain the number of community center rentals at 241 in FY 2010, in order to create a focal point in the community.

Fund 115
Burgundy Village Community Center

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Rentals	176	199	209 / 241	241	241
Efficiency:					
Cost per rental (1)	$27.08	$0.00	$11.68 / $2.09	$2.82	$3.54
Service Quality:					
Percent of users satisfied with the use of the facility	96%	80%	85% / 86%	85%	85%
Outcome:					
Percent change in facility use to create a community focal point	(5.4%)	13.1%	5.0% / 21.1%	0.0%	0.0%

(1) The methodology to calculate the cost per rental includes operating costs less one time expenditures offset by rental revenue. Small variations in revenue and/or operating expenses can have a significant impact on the cost per rental calculation.

Performance Measurement Results

In FY 2008, actual rentals increased as the community center attained additional standard weekly rentals including an average of three engagements on most weekends. The FY 2008 cost per rental is nominal as the community center optimized rental revenues with minimal operating expenditures that offset the direct costs. In FY 2008, the customer satisfaction rate increased as a result of a new survey that was created to allow a more definitive rating system that provides clarity with regard to user satisfaction of specific aspects of the community center. Totals for center rentals are close to capacity in FY 2008, therefore rental projections will remain at the same high level for FY 2009 and FY 2010.

The Burgundy Community Center Board will continue to actively advertise the availability of the center for standard weekly rentals, civic and social activities as well as continued rental satisfaction by continuing to utilize public media announcements in FY 2010.

Fund 115
Burgundy Village Community Center

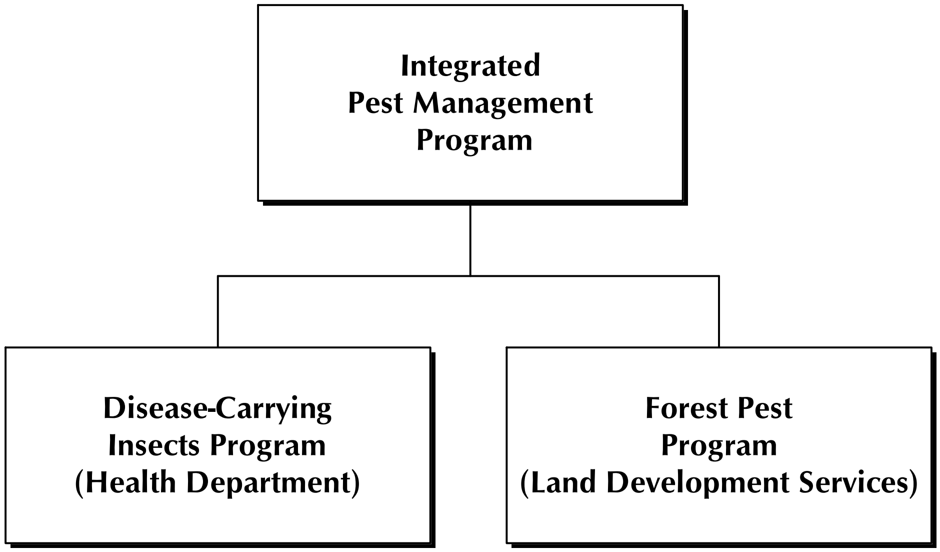
FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 115, Burgundy Village Community Center**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$169,801**	**$181,114**	**$206,539**	**$223,932**	**$223,932**
Revenue:					
Taxes	$28,689	$27,353	$27,353	$24,618	$24,618
Interest	8,553	6,000	6,000	6,000	6,000
Rent	26,390	29,335	29,335	29,335	29,335
Total Revenue	$63,632	$62,688	$62,688	$59,953	$59,953
Total Available	**$233,433**	**$243,802**	**$269,227**	**$283,885**	**$283,885**
Expenditures:					
Personnel Services	$16,004	$19,649	$19,649	$19,687	$19,687
Operating Expenses	10,890	25,646	25,646	25,646	25,646
Total Expenditures	$26,894	$45,295	$45,295	$45,333	$45,333
Total Disbursements	**$26,894**	**$45,295**	**$45,295**	**$45,333**	**$45,333**
Ending Balance[1]	**$206,539**	**$198,507**	**$223,932**	**$238,552**	**$238,552**
Tax Rate per $100 of Assessed Value	**$0.02**	**$0.02**	**$0.02**	**$0.02**	**$0.02**

[1] The Burgundy Village Community Center maintains fund balances at adequate levels relative to projected operation and maintenance requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 116
Integrated Pest Management Program



Mission

To suppress forest pest infestation and insect transmitted human disease throughout the County through surveillance, pest and insect control, and public information and education, so that zero percent of the County tree cover is defoliated and human morbidity and mortality are minimized while protecting the environment.

Focus

Fund 116, Integrated Pest Management Program, includes two separate programs – the Forest Pest Program managed by Land Development Services (Department of Public Works and Environmental Services) and the Disease-Carrying Insects Program managed by the Health Department. The Forest Pest Program currently focuses on preventing the spread of gypsy moth caterpillars, cankerworms, hemlock woolly adelgid and emerald ash borers in the County. The Disease-Carrying Insects Program focuses on controlling the spread of the West Nile virus and Lyme disease, as the prevention of epidemics and the spread of disease is one of the core functions of the Health Department.

A countywide tax levy financially supports Fund 116 activities and this levy is subject to change annually due to funding requirements based on the level of infestation. Since FY 2001, the Board of Supervisors-approved tax rate has been $0.001 per $100 assessed value and has provided support for both the Forest Pest and the Disease-Carrying Insects Programs. In FY 2010, the same tax rate, along with the existing fund balance, will continue to support both programs.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Coordinating inter-jurisdictional and multi-agency activities to maximize program results;
- Preventing and/or minimizing the occurrence of West Nile virus cases through surveillance, management, public education activities and inter-jurisdictional cooperation ; and
- Preventing defoliation from forest pests while minimizing any resulting environmental impacts.

Fund 116
Integrated Pest Management Program

Forest Pest Program

The Forest Pest Program is a cooperative program with the United States Department of Agriculture (USDA) Forest Service and the Virginia Department of Agriculture and Consumer Services (VDACS). VDACS maintains a list of insects that are eligible for control by this program. Currently, four insects are listed – the gypsy moth, the cankerworm, hemlock woolly adelgid and the emerald ash borer.

The gypsy moth program and the cankerworm program investigate tree damage due to both pests by conducting annual monitoring surveys. The surveys check egg masses and larval densities, have an approximate 20 foot radius, are conducted every 2,000 feet throughout the County and are Forest Service approved. Forested areas with high gypsy moth and cankerworm populations are identified for possible treatment the following spring. The proposed treatment plan and resource requirements for these pests are submitted annually to the Board of Supervisors for approval in February; the County may also be eligible for partial reimbursement for aerial treatment costs from the federal government assuming funding is available. Treatment is conducted in late April through early May before the gypsy moth and cankerworm can damage trees. Throughout the year, staff conducts public hearings, displays information at fairs and exhibits, and distributes brochures, educating Fairfax County communities about pest suppression methods and measures that they may take to alleviate potential forest pest population infestations.

It is noted that the size of pest populations for gypsy moths and cankerworms is cyclical. Populations will be high for a period of years, and then drop for a period, only to rise again. For example, in the early to mid 1990s, annual treatment requirements for the gypsy moth fluctuated from 3,000 to 45,000 acres.

In recent years, gypsy moth populations have moderated. Since FY 2001 treatment acreage has fluctuated between zero acres and 5,500 acres annually, with the average being 2,100 acres. Based on field surveys conducted in the fall of 2008, staff estimates that 965 acres will require treatment in FY 2009. Cankerworm populations also have moderated in recent years. Treatment has not been necessary since 2003, and none is required in FY 2009. The FY 2010 budget provides capacity to treat 2,500 acres for gypsy moths and 2,500 acres for cankerworms, should egg mass surveys conducted between August and January of that fiscal year indicate the need.

The emergence of the emerald ash borer in Fairfax County was identified by VDACS in late 2003. In an effort to ensure that the insects did not spread any further, guidance was given by the USDA Animal Plant Health Inspection Service (APHIS) regarding eradication. Eradication efforts took place in spring 2004 before the adult borers emerged. Those efforts were coordinated among Fairfax County Forest Pest Program staff, APHIS, and VDACS; and, federal funding for eradication efforts was provided to the State. Forest Pest program staff continued to assist in eradication efforts through monitoring and surveying the treated area; however, County financial support for these efforts is not expected to be significant due to the relatively low emerald ash borer populations found in recent years, and due to potential financial assistance from the Commonwealth of Virginia. In July of 2008, staff identified three new infestations in the Newington, Herndon and Bailey's Crossroads areas. As a result of these infestations, USDA and VDACS have an established quarantine in northern Virginia which prohibits ash wood material from leaving the area. Fairfax County staff is implementing an outreach program to inform public and private entities of the state and federal regulations.

On average, County staff annually treats 2,100 acres to combat the gypsy moth infestations.

Hemlock woolly adelgid is a recent addition to the VDACS list of insects that can be controlled by the Forest Pest Program. Staff is considering various control options for this pest.

Disease-Carrying Insects Program

The West Nile virus (WNV) is transmitted from birds to humans through the bite of infected mosquitoes, and it continues to be a public health concern. The first sign of the virus in Fairfax County was in 2000 when a positive bird was detected; subsequently, the disease was found in mosquitoes, horses and eventually in humans. To date there have been 22 human cases detected in the County (13 in FY 2003, three in FY 2004, one in FY 2005, zero in 2006, three in 2007, one in 2008 and one to-date in 2009), with two fatalities, one occurring in FY 2003 and one in FY 2005.

In order to address the presence of emerging diseases, the County established a multi-agency mosquito surveillance and management committee, and the Health Department secured contract services in 2002 to carry out specialized activities in avian (bird) and mosquito surveillance and mosquito control. In FY 2003, the County hired a medical entomologist to further develop and guide the West Nile virus (WNV) program. Currently the program consists of three major components: surveillance, control and outreach/education. Inter-jurisdictional cooperation is also a key component of the WNV program, allowing for coordination of surveillance and management activities on public lands and with surrounding jurisdictions.

Since the 2004 WNV season (May to October), avian and mosquito surveillance activities have been performed by County staff in lieu of contracted services. However, contracted services have been retained for the more labor-intensive preemptive control activities that require a significant fleet of vehicles and specialized equipment. A comprehensive larval surveillance program was carried out in FY 2005 and FY 2006 to evaluate the actual extent of breeding sites in the County. The County continues to proactively treat the stormwater catch basins in an effort to reduce the population of *Culex* mosquitoes that transmit WNV. Catch basins are treated in several six week cycles from May through October. Treatment cycles totaling 102,000 catch basins are planned to ensure the aggressive suppression of the disease. Weather conditions are the principal factors that determine the number of catch basins that will be treated any given year. Inspection and larviciding activities are carried out in targeted areas of the County identified as significant mosquito breeding areas.

The outreach and education component of the WNV program is aimed at increasing residents' awareness of actions that can be taken for self protection and reduction of potential mosquito breeding areas on private property. The program continues to produce and distribute outreach material in English, Chinese, Farsi, Korean, Spanish, Urdu and Vietnamese. In FY 2009, the program produced and printed a fourth edition 18-month calendar with complementary captions, facts, figures, important dates, and helpful reminders of things for readers to do around the home to manage mosquitoes and ticks and protect residents from mosquito and tick-borne diseases. General facts, local figures and brief descriptions of the County's efforts were included to educate the public about basic mosquito biology and inform them specifically about mosquitoes, ticks, West Nile virus and Lyme disease in Fairfax County. In FY 2009, the program also prepared, printed and mass mailed to every residence in the County a 20 page "Reference Guide to Mosquitoes, Ticks, West Nile virus and Lyme Disease". All the newly produced material is also posted on the Web.

In the past few years a new public health threat has emerged in the form of Lyme disease. Lyme disease is a bacterial infection transmitted to man by the bite of an infected black-legged (deer) tick (*Ixodes scapularsi*) and is an increasing problem in Fairfax County as the endemic area of the disease continues to expand southward. A total of 189 human cases were recorded in calendar year 2008 (the most recent year for which statistics are available). A tick identification service was implemented in FY 2005 to determine the distribution and infection rate of the bacterium (*Borerleia burgdorferi*) that causes Lyme disease. In FY 2009 the program expanded to include the sampling of white footed mice (*Peromyscus leucopus*), the reservoir for the bacterium that causes Lyme disease, to determine the distribution and infection rate. This program will continue in FY 2010.

Fund 116
Integrated Pest Management Program

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2010 Initiative
The Health Department will continue to closely monitor a comprehensive in-house mosquito surveillance program, serving as the first indicator for the presence of the West Nile virus, its distribution throughout the County, the mosquito species involved in transmission, as well as the magnitude of infection rate of these mosquitoes.	☑	☑
In cooperation with the Virginia Department of Health, a tick surveillance program will be continued to understand the magnitude of tick-borne disease in the County and define the areas of greatest risk. The program began as a pilot in FY 2005 and involves the identification and distribution of tick species in the County, and seeks to improve the level of community understanding for how Lyme disease is transmitted to residents of the County.	☑	☑
Building Livable Spaces	**Recent Success**	**FY 2010 Initiative**
Continue to enhance the protection of forest cover in residential, public and urban environments of Fairfax County by continuing to eliminate dead trees and monitoring pests that contribute to forest infestation and safety. A healthy forest complex, in new and old neighborhoods, is critical in maintaining a quality of life that Fairfax County residents desire.	☑	☑
Practicing Environmental Stewardship	**Recent Success**	**FY 2010 Initiative**
Continue to utilize Integrated Pest Management (IPM) techniques for gypsy moth, emerald ash borer, and cankerworm control. IPM ensures that pesticide use is minimized and that residents are educated about alternative control options. Forest Pest Program staff monitors pest populations and determines the level of aerial pesticide application necessary, eliminating the need for individual homeowners to spray. The impact is that less spray material is delivered to an area because it is done in a controlled manner.	☑	☑

Fund 116
Integrated Pest Management Program

Creating a Culture of Engagement	Recent Success	FY 2010 Initiative
Continue to update and distribute an 18-month calendar that has proved successful as an outreach tool to educate the public about basic mosquito biology and provide specific information about mosquitoes and West Nile virus and Lyme disease in the County.	☑	☑
Continue to enhance outreach campaign by conducting public meetings, promoting educational activities, and distributing materials on the Forest Pest and Disease-Carrying Insects programs. Public meetings help ensure that residents are aware of County treatment activities and that they have ample opportunity to provide input into the planning process. Activities involve interactive web pages, fair exhibits, and meetings tailored to citizens' informational needs. Educational materials for Forest Pest and Disease-Carrying Insects programs will be distributed in English and Spanish and will be disseminated through news releases, interviews, mailings, and public service announcements via several media outlets. In addition, Disease-Carrying Insects materials will be distributed in Chinese, Farsi, Korean, Urdu and Vietnamese.	☑	☑

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	10/ 10	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures:					
Personnel Services	$967,952	$1,078,495	$1,165,639	$1,168,744	$1,168,744
Operating Expenses	1,352,501	1,707,847	1,801,156	1,707,847	1,707,847
Capital Equipment	6,931	0	9,400	0	0
Total Expenditures	**$2,327,384**	**$2,786,342**	**$2,976,195**	**$2,876,591**	**$2,876,591**

Summary by Program

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Forest Pest Program					
Authorized Positions/Staff Years					
Regular	7/ 7	7/ 7	7/ 7	7/ 7	7/ 7
Expenditures	**$947,293**	**$1,030,498**	**$1,029,071**	**$1,043,204**	**$1,043,204**
Disease-Carrying Insects Program					
Authorized Positions/Staff Years					
Regular	3/ 3	3/ 3	3/ 3	3/ 3	3/ 3
Expenditures	**$1,380,091**	**$1,755,844**	**$1,947,124**	**$1,833,387**	**$1,833,387**

Fund 116
Integrated Pest Management Program

Position Summary			
	FOREST PEST PROGRAM		**DISEASE-CARRYING INSECTS PROGRAM**
1	Urban Forester III	1	Environmental Health Supervisor
4	Urban Foresters II	1	Environmental Health Specialist II
1	Information Technology Technician III	1	Environmental Health Specialist III
1	Administrative Assistant II		
TOTAL POSITIONS **10 Positions / 10.0 Staff Years**			

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$90,249**
A net increase of $90,249 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$192,709**
As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered funding of $192,709 in Operating Expenses for arbor virus prevention and program supplies which had been ordered but not yet received.

♦ **Third Quarter Adjustments** **($2,856)**
As part of the *FY 2009 Third Quarter Review* the Board of Supervisors approved a reduction of $2,856 based on the mandatory January 2, 2009 furlough day.

Key Performance Measures

Objectives

♦ To control the infestation of gypsy moths, cankerworms, and emerald ash borers through detection and abatement programs so that no more than 1 percent of the County tree cover is defoliated in a given year.

♦ To suppress the transmission of West Nile virus from infected mosquitoes to the human population, holding the number of human infections to no more than three.

Fund 116
Integrated Pest Management Program

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Gypsy moth/cankerworm field surveys completed annually in areas known or suspected to be infested	3,200	3,200	4,000 / 4,000	4,000	4,000
Mosquito larvicide treatments of catch basins to control West Nile virus	113,117	101,118	115,000 / 101,416	102,000	102,000
Efficiency:					
Gypsy moth/cankerworm field surveys conducted per staff	800	800	1,000 / 800	800	800
Disease-carrying insect program cost per capita	$1.05	$1.66	$1.63 / $1.25	$1.66	$1.72
Service Quality:					
Percent of County households in gypsy moth and cankerworm treatment areas notified of abatement efforts	100%	100%	100% / 100%	100%	100%
Percent of targeted catch basin areas treated with mosquito larvicide within the scheduled timeframe	100%	100%	100% / 96%	100%	100%
Outcome:					
Percent of County tree defoliation resulting from gypsy moth and cankerworm infestation	0%	0%	1% / 0%	1%	1%
Confirmed human cases of West Nile virus in Fairfax County, Fairfax City and Falls Church City as reported by VDH (1)	0	1	3 / 1	1	1

(1) VDH = Virginia Department of Health

Fund 116
Integrated Pest Management Program

Performance Management Results

Forest Pest Program: Aerial treatment for the gypsy moth was 3,500 acres in the spring of FY 2008. Based on field surveys of the gypsy moth population in the fall of 2008, staff estimates 965 acres will require treatment in spring of FY 2009. Based on surveys for the cankerworm no treatment was necessary in spring of FY 2008, and none is required during the spring of FY 2009. Defoliation surveys for both insects conducted in the summer of 2008 indicated that there were 15 acres of defoliation in Fairfax County during FY 2008, close to zero percent.

Disease-Carrying Insects (DCI) Program: The continuing goal of the DCI Program in FY 2010 is to continue to hold the number of human cases of West Nile virus (WNV) as reported by the Virginia Department of Health to no more than three cases, the same goal as in prior years. In FY 2008, there was only one human case of WNV.

WNV program costs are based on the number and size of treatment rounds in a given year, as well as education, outreach and surveillance activities carried out in-house. Treatment rounds, although dependent on weather conditions, remain relatively constant throughout the years, maintaining a relatively stable program cost. The total DCI program cost per capita was $1.25 in FY 2008. This was lower than the budget of $1.63 per capita. The estimated cost for FY 2009 and FY 2010 provides the capacity for a higher cost per capital; actual spending will depend on environmental factors, insecticide treatments resulting from larval inspections and surveillance activities, as well as follow-up studies for the evaluation of the outreach program.

The tick surveillance program, begun in FY 2005, continues in FY 2009 and FY 2010 in cooperation with other County agencies. This program will increase the understanding of the magnitude of tick-borne disease in the County and will define the regions of greatest risk. The DCI Program partnered with Johns Hopkins University and George Mason University to test the black-legged ticks for *Borrelia burgdorferi*. The increased testing for the presence of Lyme disease may also impact the DCI Program cost per capita in future years.

Fund 116
Integrated Pest Management Program

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 116, Integrated Pest Management Program**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$3,072,756**	**$2,567,353**	**$3,184,363**	**$2,496,057**	**$2,498,913**
Revenue:					
General Property Taxes	$2,263,836	$2,161,158	$2,161,158	$1,945,042	$1,945,042
Interest on Investments	168,155	129,587	129,587	48,673	48,673
State Reimbursement	7,000	0	0	0	0
Total Revenue	$2,438,991	$2,290,745	$2,290,745	$1,993,715	$1,993,715
Total Available	**$5,511,747**	**$4,858,098**	**$5,475,108**	**$4,489,772**	**$4,492,628**
Expenditures:					
Forest Pest Program	$947,293	$1,030,498	$1,029,071	$1,043,204	$1,043,204
Disease-Carrying Insects Program	1,380,091	1,755,844	1,947,124	1,833,387	1,833,387
Total Expenditures	$2,327,384	$2,786,342	$2,976,195	$2,876,591	$2,876,591
Total Disbursements	**$2,327,384**	**$2,786,342**	**$2,976,195**	**$2,876,591**	**$2,876,591**
Ending Balance[1]	**$3,184,363**	**$2,071,756**	**$2,498,913**	**$1,613,181**	**$1,616,037**
Tax Rate Per $100 of Assessed Value	**$0.001**	**$0.001**	**$0.001**	**$0.001**	**$0.001**

[1] Due to the cyclical nature of pest populations, the treatment requirements supported by this fund may fluctuate from year to year. Therefore, Ending Balances may also fluctuate depending on the level of treatment necessary to suppress gypsy moth, cankerworm, emerald ash borer or West Nile Virus - carrying mosquito populations in a given year.

Fund 118
Consolidated Community Funding Pool

Mission

To provide a pool of funds to be awarded on a competitive basis for human service programs offered by community-based agencies. The Department of Systems Management for Human Services (DSMHS) and the Department of Administration for Human Services (DAHS) have oversight responsibility for this funding pool.

Focus

The formation of the Consolidated Community Funding Pool (CCFP) began in FY 1997, when the Board of Supervisors' approved the development and the implementation of a competitive funding process to fund services best provided by community-based agencies and organizations. These organizations were formerly funded through a contribution or through a contract with an individual County agency. In accordance with the Board's direction, this process was operational in FY 1998 and was guided by the following goals:

- ♦ Provide support for services that are an integral part of the County's vision and strategic plan for human services;
- ♦ Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- ♦ Strengthen the community's capacity to provide human services to individuals and families in need through effective and efficient use of resources; and
- ♦ Help build public/private partnerships and improve coordination, especially within the human services regions of the County.

Fund 118 was established in FY 1998 to provide a budget mechanism for this funding process. In FY 2000, Community Development Block Grant (CDBG) funding for community-based organizations was incorporated to form the CCFP.

The CCFP process reflects significant strides to improve services to County residents and to usher in a new era of strengthened relations between the County and community nonprofit and faith-based organizations. First, all programs funded through this process are required to develop and track program outcome measures. To aid agencies in meeting this requirement, the County has provided several performance measurement training opportunities for staff and volunteers from all interested community-based agencies. Second, the criteria used to evaluate the proposals explicitly encourage agencies to leverage County funding through strategies such as cash match from other non-County sources, in-kind services from volunteers or contributions from the business community and others. Third, the criteria encourage agencies to develop approaches which build community capacity and involve residents and the individuals and families in the neighborhoods being served. Fourth, the County has provided a nonprofit organizational development initiative to strengthen current and potential CCFP applicant organizations.

Continued efforts have been made to streamline the funding process for both County and community-based agencies. FY 2010 will be the eleventh year of a consolidated process for setting priorities and awarding funds from both the CCFP and CDBG processes.

FY 2010 initiatives will include:

- ♦ Continue utilization of the two-year contract awards cycle for agencies receiving funds through the CCFP.
- ♦ Provide ongoing technical assistance and contract management oversight and support to nonprofit recipients of CCFP funds.
- ♦ Promote approaches which build community capacity and leadership and the involvement of residents and, where feasible, the population being served in the targeted communities.

- Review documented service needs and demographic trends and continue to gather relevant information from public meetings, reports and studies, and data from County and nonprofit human service agencies.

The Board of Supervisors approved the Consolidated Community Funding Advisory Committee's (CCFAC) FY 2009/FY 2010 recommended priorities on July 9, 2007. A major responsibility of the CCFAC is to recommend funding priorities for the CCFP. The CCFAC maintains an ongoing process for the review and analysis of both data and community input that provides the information on which funding priority allocations are based. Community input processes include a variety of citizen and provider input activities conducted throughout the year around the County. Subsequent to the receipt and review of public comments, the CCFAC finalizes the funding priorities and forwards them to the Board of Supervisors for action.

FY 2010 is the second year of a two-year funding cycle. The CCFAC has organized the FY 2009/FY 2010 funding priorities according to four areas, and adopted corresponding goal statements. The CCFAC also recommended, and the Board approved, target percentage ranges for each priority area for FY 2009/FY 2010, which are intended to be used as guidelines for applicants and for the citizen Selection Advisory Committee.

Priority Area	Goal	Target
Prevention	Families and individuals remain independent and have the tools and resources to prevent dependence.	15 – 25%
Crisis Intervention	Individuals and families in crisis receive sufficient help to move quickly back to self-sufficiency.	5 – 15%
Self-Sufficiency	Individuals and families attain self-sufficiency.	55 – 65%
Ongoing Assistance for Independent Living	People who have continuing and long-term needs achieve or maintain healthy, safe and independent lives to the maximum extent feasible.	5 – 15%

A Request for Proposal (RFP) was issued in the fall of 2007, utilizing these funding criteria as approved by the Board of Supervisors. Funds were awarded for a two-year period on a competitive basis after a citizen Selection Advisory Committee reviewed responses from all eligible community organizations to the RFP. The citizen Selection Advisory Committee recommended two-year funding awards to the Board of Supervisors on April 28, 2008.

The Department of Systems Management for Human Services and the Department of Administration for Human Services have administrative oversight responsibility for the CCFP. Together with the Fairfax County Department of Housing and Community Development, the Department of Family Services and the Department of Community and Recreation Services, they are responsible for planning, implementation and oversight of all facets of the CCFP process.

Prior to FY 2000, the CCFP grant process and the CDBG process were similar activities that operated under different time frames, with separate application requirements and different evaluation criteria. With the December 1997 approval of the Board of Supervisors, these two processes were merged under the title of Consolidated Community Funding Pool. The CCFP is funded from federal CDBG funds for Targeted Public Services and Affordable Housing; federal Community Services Block Grant (CSBG) funds; and local Fairfax County General Funds. Although the process for setting priorities and awarding funds has been consolidated, Fund 118 contains only the local Fairfax County General Fund and CSBG portion of the funds. The federal CDBG funds remain in Fund 142, Community Development Block Grant, for grant accounting purposes. It should also be noted that the CSBG funding is not detailed separately from the General Fund Transfer.

Fund 118
Consolidated Community Funding Pool

In order to address the County Executive's budget guidance regarding the County's projected FY 2010 budget deficit, CCFP programs were identified for reduced or zero funding in the Prevention and Ongoing Assistance for Independent Living priority areas. Programs addressing employment, housing, health/mental health, and programs moving individuals toward self sufficiency were to be maintained at level funding. Vital basic needs services that provided assistance with rent, utilities, food, and medications were also to be maintained.

The 116 programs funded through the Consolidated Community Funding Pool represent a reinvestment of County resources back into the community to enhance the quality of life and provide opportunities for family stability. The challenge to County staff was to continue providing adequate funding, program support and technical assistance to help nonprofits sustain their work and provide needed services to the low income residents of Fairfax County. Any reduction in the CCFP budget would reduce assistance to residents in need at a time when assistance is needed the most.

Recognizing the need for the critical services provided by CCFP contractors to the community, families, and individuals, particularly in the current economic downturn, the County Executive and Board of Supervisors proposed no reductions to the Consolidated Community Funding Pool. FY 2010 funding will remain at the current FY 2009 funding level of $10,973,479 and a breakdown of this funding is shown in the following table:

Funding Source	FY 2010 Adopted Budget
General Fund Transfer (includes estimated CSBG revenue to General Fund)	$8,970,687
CDBG (shown in Fund 142, CDBG)[1]	$2,002,792
Total CCFP	**$10,973,479**

[1] The Fund 142, CDBG award is currently an estimate and allocation of funding will be made as part of the *FY 2009 Carryover Review*.

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Expenditures:					
Operating Expenses	$8,829,074	$8,970,687	$9,103,600	$8,970,687	$8,970,687
Total Expenditures	**$8,829,074**	**$8,970,687**	**$9,103,600**	**$8,970,687**	**$8,970,687**

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes to the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- The Board of Supervisors made no adjustments to this fund.

Fund 118
Consolidated Community Funding Pool

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$436,326**
  As part of the *FY 2008 Carryover Review*, $436,326 in Operating Expenses was added due to encumbered carryover. Encumbrances are required to be carried over to complete and settle all FY 2008 Consolidated Community Funding Pool (CCFP) contracts for 17 projects.

Projected Allocation

The FY 2010 Adopted Budget Plan shows the funding allocations for Fund 118, Consolidated Community Funding Pool and the funding distribution for the Community Development Block Grant (CDBG). The following chart summarizes the projected FY 2010 funding awards (the second year of a two-year cycle) from the Consolidated Community Pool as recommended by the CCFP Citizen Selection Advisory Committee and as approved by the Board of Supervisors on April 28, 2008. It should be noted that Fund 142, CDBG, amounts are based on the federal FY 2009 CDBG allocations from the United States Department of Housing and Urban Development (HUD).

Organization	Project	Description	Fund 118 Award	Fund 142 Award
ACE Foundation	Education for Independence	Workforce development program for low-income single parents, single pregnant women and displaced homemakers to attain self-sufficiency.	$64,500	
Alliance for the Physically Disabled (APD)	APD Housing Administration	Housing with personal assistance services to care for low-income adults with severe physical disabilities.	$50,000	
Alternative House	Culmore Safe Youth Project	Tutoring, computer training, individual and group counseling and recreational activities to at-risk youth.	$50,900	
Alternative House	Annandale Safe Youth Project	Safe activities for youth including tutoring, computer training, recreational opportunities, substance abuse prevention groups, and counseling.	$50,000	
Alternative House	Culmore Youth Outreach Project	Counseling, homework assistance, supervised recreation, and job training services to at-risk youth.	$85,281	
Alternative House	Assisting Young Mothers	Transitional housing, basic life skills training, employment counseling, case management services and parenting skills services to young women between the ages of 18 and 21.	$29,296	
Annandale Christian Community for Action (ACCA)	Family Emergency Assistance	Emergency financial assistance for rent, security deposits, utilities, medical services and other non-food essentials.	$65,000	

Fund 118
Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
ACCA	Food/Nutrition/ Hygiene	Emergency food and household needs to low-income individuals and families.	$22,400	
Beth El House	Beth El House	Mental health, health and social services for mothers and children in transitional housing.	$20,000	
Bethany House of Northern VA., Inc.	Family Assistance Program	Provide housing and continuum of care to women and children made homeless as a result of domestic violence.	$128,975	
Big Brothers Big Sisters of the National Capital Area	Hermanos y Hermanas Mayores Latino	Mentoring services for at-risk Latino youth.	$100,000	
Black Women United For Action	Chantilly Mews Family Preservation	Mentoring services, life skills education, tutoring, family enrichment and college preparatory assistance.	$82,483	
Boat People	Asian Youth Empowerment	Provides a safe, adult supervised environment to prevent youth gang recruitment after school.	$55,000	
Boat People	Victims of Violence, Exploitation, & Trafficking Assistance	Case management services and legal assistance for Vietnamese victims of domestic violence and sexual assault.	$77,604	
Boys & Girls Clubs of Greater Washington, Inc. (BGCGW)	BGCGW Fairfax Character Clubs	After school and summer youth programs for low income families.	$50,000	
Business Development Assistance Group	Self Sufficiency through Self-Employment	Assistance and training for those who want to become self-sufficient through business ownership.	$37,500	
Catholics for Housing, Inc.	Virginia Ely Senior Rental Assistance	Rental assistance to low income seniors.	$109,250	
Center for Housing Counseling Training	Fairfax Housing Counseling Course 1 & 2	Prevention and intervention services aimed at reducing homelessness.	$10,607	
Childhelp USA	Prevention, Intervention & Treatment of Child Abuse	Comprehensive abuse prevention and intervention program.	$56,716	
Childhelp USA	Childhelp Mentoring & Tutoring Program	Mentoring and individualized tutoring.	$30,000	
Christian Relief Services	Homeless Transitional Housing	Support services to individuals and families in transitional housing.		$113,164

Fund 118
Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Community Mediation Services, Inc.	Court Supervised & Other At Risk Youth	Address the needs of youth under the supervision of the Fairfax County Juvenile Court system and youth who attend the alternative learning program.	$73,000	
ECDC Enterprise Development Group	Microenterprise Development	Provide loans to low and moderate-income persons starting or expand businesses.		$77,000
Ecumenical Community Helping Others, Inc. (ECHO)	Emergency and Basic Human Needs Assistance	Emergency and basic needs assistance.	$35,000	
Fairfax Area Christian Emergency & Transitional Service (FACETS)	Family Enrichment Services	Life skills training, employment and counseling supports needed to overcome barriers to self-sufficiency.		$140,833
FACETS	Homeless Intervention Services	Intervention and support services to individuals and families experiencing homelessness.		$127,158
Fairfax Court Appointed Special Advocates (CASA)	Meeting the Comprehensive Advocacy Needs of Fairfax County's Abused & Neglected Children	Advocacy and support services for abused and neglected children.	$203,000	
Fairfax FISH	Immediate Sympathetic Help	Short-term emergency assistance with basic needs for families in crisis.	$35,400	
Fairfax Law Foundation	Pro Bono Program	Pro bono civil legal services to low-income families and individuals to promote self-sufficiency.	$60,000	
Falls Church Community Service Council (FCS)	Emergency Assistance & Furniture Assistance	Emergency financial assistance for rent, utilities, medicines, and special needs.	$56,000	
FCS	Emergency Food	Food delivered to families and individuals in crisis.	$18,000	
FCS	Homeless Day Shelter	Day shelter for homeless individuals that will address physical, medical and psychological needs.	$20,000	
Falls Church-McLean Children's Center	Successful Start Program	Comprehensive childhood program.	$30,000	
Family Preservation & Strengthening Services	Family Stabilization & Self-Sufficiency	Intensive case management and rental assistance.	$32,000	
Food & Friends	Home Delivered Food & Nutritional Counseling	Free home delivered meals, groceries and nutritional counseling to individuals suffering from life threatening illnesses.	$10,455	

Fund 118
Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Food for Others, Inc.	Food for Others/Fairfax	Emergency food services.	$140,000	
Friends of Guest House, Inc.	Guest House	Transitional residence for female ex-offenders and support services to help transition from prison life.	$26,200	
Good Shepherd Housing & Family Services, Inc.	Homes for the Working Poor Disabled and Elderly	Emergency assistance, rental and homeless transition services.	$258,250	
Good Shepherd Housing & Family Services, Inc.	Emergency Services - Keeping Families in Home	Counseling and grants to allow clients in short-term crises to avoid eviction or utility disconnection.	$17,942	$39,900
Good Shepherd Housing & Family Services, Inc.	Mt. Vernon Village V	Affordable housing and supportive services to improve self-sufficiency to families on fixed incomes.		$305,000
GRACE Ministries of the United Methodist Church	Integrated Immigrant Service Program	Emergency assistance through distribution of food, clothing, health screenings and health resource information, job training, and job skills training in the areas of personal care aide training and commercial driver's license training.	$42,129	
Herndon-Reston Fish Inc	Herndon- Reston FISH	Referral services and financial assistance.	$70,000	
Hispanic Committee of Virginia	Fairfax County Family Self-Sufficiency & Prevention Program	Employment counseling and education training in the areas of financial literacy, homeownership, micro-enterprise development, ESL, citizenship and after-school mentoring.	$400,000	
Homestretch, Inc.	Aggressive Dynamic Debt Reduction Elimination & Savings Strategies	Financial education to help homeless families become self-sufficient.		$23,600
Homestretch, Inc.	English as a Second Language (ESL)	ESL instruction for individuals enrolled in the transitional housing program.		$34,000
Homestretch, Inc.	Transitional Housing	Comprehensive transitional housing services for homeless families.	$298,533	$81,467
Housing & Community Services of Northern Virginia	Housing Counseling Case Management & Supportive Services	Housing counseling and case management service to low income individuals and families.	$190,000	
Infant/Toddler Family Day Care	Family Child Care Provider Training & Workforce Development	Assist emerging low-income immigrants develop the skills needed to become childcare providers.	$70,000	
Jeanie Schmidt Free Clinic, Inc.	Screen, Treat, Educate Program (STEP)	Healthcare services to uninsured, low-income individuals in the Reston-Herndon area.	$80,000	

Fund 118
Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Jewish Community Center of Northern Virginia	Camp Shalom	Summer camp sessions for children in grades 3-6 with a variety of communication issues, including Autism Spectrum Disorders, Down Syndrome, and ADHD.	$25,000	
Jewish Social Services Agency	Helping Troubled Teens by Strengthening Families	Supportive counseling and educational services to troubled teens and their families.	$49,000	
Just Neighbors Ministry	Legal Services	Immigration-related legal services.	$69,000	
Korean American Association of Northern Virginia	Self Sufficiency Training for Korean - Americans	Vocational training.	$63,424	
Korean American Family Counseling Center	Family & Youth Counseling for Korean Americans in Fairfax County	Individual, marriage, family and group counseling; school-based support groups for student at Edgar Allen Poe Middle School; a mentoring program and parenting education workshops.	$18,500	
Korean Community Service Center (KCSC) of Greater Washington	Mental Health Resource Project for the Asian Community	Comprehensive range of direct services aimed at helping Asian individuals/families improve their health and mental health status.	$40,000	
Korean Community Service Center of Greater Washington	KCSC Self Sufficiency Project	Social service, health care, employment, youth and elderly services for Korean families.	$73,000	
Legal Aid Justice Center	Legal Assistance for Low Wage Immigrant Workers	Legal service and education to low wage immigrants concerning employment rights.	$81,900	
Legal Services of Northern Virginia	Legal Aid - Immigrant Law Project	Legal information, outreach, legal advice and representation to immigrants.	$56,000	
Legal Services of Northern Virginia	Legal Aid - Housing & Employment	Legal services in the areas of housing and employment.	$158,000	
Legal Services of Northern Virginia	Legal Aid - Families & Consumers	Legal services to low-income families and individuals.	$438,558	
Legal Services of Northern Virginia	Legal Aid - Asian American Domestic Violence Project	Legal representation to Korean American victims of domestic violence.	$20,000	
Legal Services of Northern Virginia	Legal Aid -Access to Justice - Route 1 Project	Free civil legal services to low-income families and individuals with a focus on family and housing issues.	$99,907	
Lincoln-Lewis-Vannoy Comm. For Assistance & Improvement	Self Sufficiency	Emergency assistance with food, rent and utilities, as well as job counseling and transportation services.	$210,000	

Fund 118
Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Literacy Council of Northern Virginia	Basic & ESL Tutoring/Family Learning Program Partnership	Beginning-level literacy and English language adult education.	$75,000	
Lorton Community Action Center	Self Sufficiency	Self-sufficiency case management and basic needs assistance services.	$46,195	
Lorton Community Action Center	Crisis Intervention	Basic needs to the low-income residents of the Lorton area.	$56,884	
Lorton Community Action Center	Prevention	Recreational and educational opportunities for Lorton youth.	$123,009	
Lorton Community Action Center	Ongoing Assistance for Independent Living	Assistance to low income at-risk Lorton-area residents through the provision of food, case management, medical and prescription assistance, and direct assistance.	$5,850	
National Rehabilitation & Rediscovery Foundation	Holistic Approaches to Achieving Independence for Individuals with Disabilities	Weekly neuromuscular training, movement therapy, motor skills and therapeutic dance/movement workshops.	$41,900	
Newcomer Community Service Center	Self Sufficiency	Immigration services and citizenship counseling, employment services, ESL instruction, case management, and information and referral services.		$67,127
Northern Virginia AIDS Ministry (NOVAM)	HIV Prevention Education for Youth	Train youth to serve as HIV Prevention Educators for their peers and provide outreach through prevention peer education training, skill building workshops, and community outreach.	$47,408	
NOVAM	Pals Mentoring	Mentoring services for children affected by HIV/AIDS.	$20,581	
NOVAM	Transportation for HIV Positive Persons	Transportation and emergency financial assistance for persons infected with AIDS.	$22,562	
Northern Virginia Community College Educational Foundation	Northern Virginia Community College Restorative Dental Clinic	Routine and restorative dental care services.	$75,000	
Northern Virginia Community College Educational Foundation	American Dream Team	Employment-focused ESL programs to low income and moderate income residents of Fairfax County; identify and recruit employers whose hiring needs match the target population.	$100,000	
Northern Virginia Dental Clinic	Northern Virginia Dental Clinic	Oral health care services to low-income and uninsured adults.	$96,000	

Fund 118
Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Northern Virginia Family Service (NVFS)	Fairfax Adult Health	Financial assistance with medical costs and information referral to affordable medical and dental services.	$20,000	
NVFS	Fairfax Accessible Medication Program	Intensive targeted assistance in applying to pharmaceutical companies for free, ongoing medication for chronic illnesses.	$37,509	
NVFS	Training Futures	Skills training to low-income adults.	$130,000	
NVFS	Construction Training Opportunities Program (CTOP)	Construction related employment skills training and support services.	$90,000	
NVFS (formerly Center for Multicultural Human Services)	Multicultural Housing Program	Housing, counseling, and emergency rental or mortgage assistance for low-income language minority families.	$37,515	
NVFS (formerly Center for Multicultural Human Services)	Community & Family Initiatives	Emergency basic needs assistance, case management and educational assistance.	$178,367	
NVFS (formerly Center for Multicultural Human Services)	Multicultural Mental Health Services	Free or reduced-fee mental health and case management services to low-income language minority individuals.	$143,100	
NVFS (formerly Center for Multicultural Human Services)	Leadership, Education, Achievement & Diversity	School-based mental health services for at-risk students.	$255,200	
NVFS (formerly Center for Multicultural Human Services)	Multicultural Information Referral & Outreach Program	Culturally sensitive mental health services for low-income language minority individuals and families.	$70,171	
Northern Virginia Mediation Services	Restoring Relationships Among Youth	Mediation programs to assist in the resolution of the full impact of juvenile infractions, offenses and misdemeanors in a way that ensures accountability to requesting Fairfax County High Schools and associated police stations.	$29,800	
Northern Virginia Urban League	Fairfax Resource Mothers	Pre and post natal intervention support services to teens at risk of delivering infants with low birth weight.	$310,083	
NOVACO	Transitional Housing for Victims of Domestic Abuse	Meet basic needs, increase job skills and assistance in obtaining permanent housing.	$55,000	
Opportunities Alternatives & Resources of Fairfax (OAR)	Challenge to Change	Employment skills training, mentoring, counseling and family assistance services for incarcerated individuals.	$606,000	

Fund 118
Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Pathway Homes, Inc.	Pathways to Self Sufficiency	Housing, case management and supportive services to persons with serious mental illness and/or dual diagnosed who are at risk of chronic homelessness.	$60,000	
Progreso Hispano	Immigration and Citizenship Program	Immigration and citizenship case management services to residents along the Route One corridor.	$70,000	
Progreso Hispano	ESL Program for Job Seekers	ESL classes to beginners, intermediate and advanced learners with a focus on employment.	$30,000	
PRS, Inc.	Mental Health Homeless Prevention (MHHP)	Specialized services to individuals with serious mental health illnesses who are at risk of becoming homeless.	$83,000	
Residential Youth Services, Inc.	LIFT One & LIFT Two	Affordable or transitional housing programs for homeless, at risk and aging-out foster care youth.	$60,000	
Reston Interfaith, Inc.	Cedar Ridge Community Center Program	Low- and moderate-income housing management and social service assistance services.		$63,000
Reston Interfaith, Inc.	Emergency and Self-Sufficiency Services Program: Resources for Moving Ahead	Emergency and supplemental food donations, financial assistance, case management, clothing, and holiday food baskets/gifts.	$154,000	
Reston Interfaith, Inc.	Herndon Elementary Enrichment Program	Assistance with basic math, reading, and writing skills.	$29,000	
Reston Interfaith, Inc.	Reston Interfaith Resources for Moving Ahead Housing Management, Development & Education Program	Preservation, management and asset management of affordable rental units.	$138,720	
Reston Interfaith Housing Corporation	Reston Interfaith Resources for Moving Ahead Townhouse Acquisition and Rental Program	Preserve four scattered site 3 bedroom town homes in the Reston/Herndon area (2 will be acquired in FY 2009 and 2 more in FY 2010).		$311,875
Robert Pierre Johnson (RPJ) Housing Development Corp.	Volunteer Home Repair	Home repair assistance for low-income families and individuals.	$83,000	
RPJ Housing	Affordable Rental and Supportive Housing Program Administration	Safe, appropriate and affordable housing for individuals with special needs and small families.	$25,500	

Fund 118
Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
RPJ Housing	Transitional and Supportive Housing Program	Transitional and case management services and housing.		$54,668
RPJ Housing	Affordable Rental & Supportive Housing Program	Acquire two single family homes to provide accessible housing for person with disabilities (adult with traumatic brain injuries & developmental disabilities) in a group residential setting.		$415,000
Stop Child Abuse Now of Northern Virginia	Padres Unidos Educational Parent Support Group	Parent support groups in the southern part of Fairfax County to assist low income parents in developing the family life skills and family management strategies.	$22,000	
Senior Employment Resources	Older Job Seeker Assistance	Employment services for people over age 50.	$30,000	
Service Source	TEC 2000	Information technology training to assist people with disabilities.	$72,000	
Specially Adapted Resource Clubs (SPARC)	SPARC Day Program	Accessible club designed for adults with physical and/or developmental disabilities.	$80,000	
Town of Herndon	Bilingual Housing Rehabilitation Specialists	Housing rehabilitation and neighborhood improvement for low-income individuals with limited English skills.		$86,000
United Communities Ministries (UCM)	Youth Empowerment & Leadership Program	After school services and activities for low-income children, and crisis intervention, counseling and resource access services for their parents.	$91,000	
UCM	Bryant Early Learning Center	Childcare, quarterly service plans, health and developmental screenings, kindergarten readiness assessments, parent workshops, advisory council meetings, multicultural programming, field trips and special events, music and movement instruction and linkages to needed resources.	$85,217	
UCM	Basic Needs & Life Skills Program	Emergency food, financial assistance and case management services to develop self-sufficiency.	$122,567	
UCM	Workforce Development	Job development and computer training, as well as job placement.	$133,695	
Wesley Housing Development Corporation	Supportive Services	Basic needs to ensure that seniors and persons with disabilities have their basic needs met and that they are healthy, stable, and independent.		$63,000
Wesley Housing Development Corporation	Promising Futures	Computer skills training to low–income individuals and families.	$41,500	

Fund 118
Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Wesley Housing Development Corporation	Building for the Future	Self sufficiency and basic needs through computer skills training.	$67,644	
Western Fairfax Christian Ministries (WFCM)	Emergency Services	Emergency financial assistance, food, transportation, clothing and furnishings for low income families to prevent homelessness and hunger.	$75,000	
		Total FY 2010 Award (116 programs)[1]	**$8,970,687**	**$2,002,792**

[1]It should be noted that the FY 2010 General Fund Transfer to Fund 118, Consolidated Community Funding Pool is $8,970,687. In addition, the FY 2010 Adopted Budget Plan includes an estimate of CDBG funding of $2,002,792. Adjustments to reflect the actual HUD allocation level will be made as part of the *FY 2009 Carryover Review*.

Fund 118
Consolidated Community Funding Pool

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 118, Consolidated Community Funding Pool**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$241,218**	**$0**	**$132,913**	**$0**	**$0**
Transfer In:					
General Fund (001)	$8,720,769	$8,970,687	$8,970,687	$8,970,687	$8,970,687
Total Transfer In	$8,720,769	$8,970,687	$8,970,687	$8,970,687	$8,970,687
Total Available	**$8,961,987**	**$8,970,687**	**$9,103,600**	**$8,970,687**	**$8,970,687**
Expenditures:					
Operating Expenses[1]	$8,829,074	$8,970,687	$9,103,600	$8,970,687	$8,970,687
Total Expenditures	$8,829,074	$8,970,687	$9,103,600	$8,970,687	$8,970,687
Total Disbursements	**$8,829,074**	**$8,970,687**	**$9,103,600**	**$8,970,687**	**$8,970,687**
Ending Balance[2]	**$132,913**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments totaling an increase of $303,413 have been reflected as an increase to FY 2008 expenditures to record expenditures in the appropriate fiscal year. A commensurate decrease in FY 2009 expenditures has been made. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] The FY 2009 Ending Balance decreases by more than 10 percent due to the projected expenditure of carryover funds to complete and settle all Consolidated Community Funding Pool (CCFP) contracts.

Fund 119
Contributory Fund

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Expenditures:					
Operating Expenses	$13,482,988	$13,553,053	$13,823,053	$12,935,440	$12,935,440
Total Expenditures	**$13,482,988**	**$13,553,053**	**$13,823,053**	**$12,935,440**	**$12,935,440**

Contributory Overview

Fund 119, Contributory Fund, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. FY 2010 funding totals $12,935,440 and reflects a decrease of $617,613 or 4.56 percent from the FY 2009 Adopted Budget Plan funding level of $13,553,053. The required Transfer In from the General Fund is $12,935,440. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory agency positions are not part of the County merit system and funding for all contributory agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 118, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, requiring designated agencies to accurately describe the level and quality of services provided to County residents, as well as the overall financial strength and stability of the County's contributory agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2010 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The chart on the following pages summarizes the FY 2010 funding for the various contributory organizations.

Fund 119
Contributory Fund

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Legislative-Executive Functions/Central Service Agencies:					
Alliance for Innovation	$6,000	$6,000	$6,000	$6,000	$6,000
Dulles Area Transportation Association	9,000	9,000	9,000	9,000	9,000
Metropolitan Washington Council of Governments	868,217	894,309	894,309	896,072	896,072
National Association of Counties	19,049	21,272	21,272	19,049	19,049
Northern Virginia Regional Commission	562,739	561,079	561,079	565,421	565,421
Northern Virginia Transportation Commission	175,638	177,574	177,574	179,609	179,609
Public Technology Incorporated	20,000	20,000	20,000	0	0
Virginia Association of Counties	203,297	228,099	228,099	227,208	227,208
Virginia Institute of Government	20,000	20,000	20,000	20,000	20,000
Virginia Municipal League	0	0	0	0	0
Washington Airports Task Force	40,500	40,500	40,500	34,425	34,425
Subtotal Legislative-Executive	**$1,924,440**	**$1,977,833**	**$1,977,833**	**$1,956,784**	**$1,956,784**
Public Safety:					
NOVARIS	$40,606	$22,551	$22,551	$10,118	$10,118
Partnership For Youth	50,000	50,000	50,000	42,500	42,500
Subtotal Public Safety	**$90,606**	**$72,551**	**$72,551**	**$52,618**	**$52,618**
Health and Welfare:					
GMU Law and Mental Illness Clinic	$51,678	$51,678	$51,678	$51,678	$51,678
Health Systems Agency of Northern Virginia	86,750	86,750	86,750	86,750	86,750
Medical Care for Children	0	0	270,000	166,000	166,000
Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence	1,396,691	1,573,880	1,573,880	1,753,315	1,753,315
Volunteer Fairfax	305,247	305,247	305,247	305,247	305,247
Subtotal Health and Welfare	**$1,840,366**	**$2,017,555**	**$2,287,555**	**$2,362,990**	**$2,362,990**
Parks, Recreation and Cultural:					
Arts Council of Fairfax County	$220,602	$225,008	$225,008	$191,257	$191,257
Arts Council of Fairfax County - Arts Groups Grants	120,000	120,000	120,000	102,000	102,000
Challenge Grant Funding Pool for the Arts	550,000	550,000	550,000	467,500	467,500
Dulles Air and Space Museum	240,000	240,000	240,000	150,000	150,000
Fairfax Symphony Orchestra	278,613	292,300	292,300	248,455	248,455
Fort Belvoir Army Museum	240,000	240,000	240,000	150,000	150,000
Greater Reston Arts Center	0	0	0	0	0
Lorton Arts Foundation	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Northern Virginia Regional Park Authority	2,076,143	2,084,140	2,084,140	2,083,723	2,083,723
Pentagon Memorial Fund	100,000	0	0	0	0
Reston Historic Trust	20,000	20,000	20,000	17,000	17,000
Claude Moore Colonial Farm	31,500	31,500	31,500	0	0
Town of Vienna Teen Center	40,000	40,000	40,000	34,000	34,000
Virginia Opera Company	25,000	25,000	25,000	0	0
Wolf Trap Foundation for the Performing Arts	125,000	125,000	125,000	106,250	106,250
Subtotal Parks, Recreation & Cultural	**$5,066,858**	**$4,992,948**	**$4,992,948**	**$4,550,185**	**$4,550,185**

Fund 119
Contributory Fund

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Community Development:					
Architectural Review Board	$3,500	$3,500	$3,500	$2,975	$2,975
Celebrate Fairfax, Incorporated	28,267	29,258	29,258	0	0
Center for Chesapeake Communities	36,000	36,000	36,000	30,600	30,600
Commission for Women	6,916	6,916	6,916	6,916	6,916
Convention and Visitors Corporation	2,965,957	2,853,586	2,853,586	2,602,308	2,602,308
Earth Sangha	20,000	20,000	20,000	17,000	17,000
Fairfax County History Commission	26,022	26,022	26,022	22,119	22,119
Fairfax ReLeaf	52,000	52,000	52,000	44,200	44,200
Greater Reston Incubator	30,000	30,000	30,000	25,500	25,500
Northern Virginia Community College	93,733	92,200	92,200	91,110	91,110
Northern Virginia Conservation Trust	275,437	282,047	282,047	239,740	239,740
Northern Virginia Soil and Water Conservation District	470,263	496,459	496,459	421,990	421,990
Northern Virginia 4-H Educational Center	25,000	25,000	25,000	0	0
Occoquan Watershed Monitoring Program	113,787	120,565	120,565	112,559	112,559
OpenDoor Housing Fund	32,874	32,890	32,890	31,776	31,776
Southeast Fairfax Development Corporation	198,363	203,124	203,124	192,968	192,968
VPI/UVA Education Center	50,000	50,000	50,000	50,000	50,000
Women's Center of Northern Virginia	29,942	29,942	29,942	28,445	28,445
Wildlife Rescue League	10,000	10,000	10,000	0	0
Subtotal Community Development	**$4,468,061**	**$4,399,509**	**$4,399,509**	**$3,920,206**	**$3,920,206**
Nondepartmental:					
Fairfax Public Law Library	$92,657	$92,657	$92,657	$92,657	$92,657
Subtotal Nondepartmental	**$92,657**	**$92,657**	**$92,657**	**$92,657**	**$92,657**
Total County Contributions	**$13,482,988**	**$13,553,053**	**$13,823,053**	**$12,935,440**	**$12,935,440**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **FY 2010 Baseline Adjustments** **$148,257**

An increase of $148,257 reflects adjustments associated with contributions based on legal requirements, per capita calculations, contractual or regional commitments or based on membership dues. The following pages describe these adjustments in more detail by program area.

The **Legislative-Executive Functions/Central Service Agencies** program area decreases $14,974 for several organizations based on per capita requirements and adjusted County population figures for which population is cited and used in the calculation. This decrease is attributable to a decrease of $23,114 including a decrease of $891 or 0.39 percent from for the Virginia Association of Counties (VACo) based on a County population slight decrease from the previous year's estimate, a decrease of $2,223 or 10.4 percent from the National Association of Counties due to lower membership; and a decrease of $20,000 for Public Technology Incorporated due to funding not be included in FY 2010. This decrease is offset by an increase of $8,140 which includes an increase of $1,763 or 0.2 percent for Metropolitan Washington Council of Governments (MWCOG) due to an slight increase in the Water Resources assessment; an increase of $2,035 or 1.2 percent for the Northern Virginia Transportation Commission (NVTC) based on the share of revenue to be received by NVTC on behalf of the County (calculation based on state statute); and an increase of $4,342 or 0.8 percent for the Northern Virginia Regional Commission (NVRC), based on a County population estimate which is slightly increased from the previous year's estimate. It should be noted that population, as determined by the County's own Urban Development Information System (UDIS), maintained by the Fairfax County Department of Systems Management for Human Services, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions.

The **Public Safety** program area decreases $12,433 due to a reduction of $12,433 in the County's share for the Northern Virginia Regional Identification System (NOVARIS) as a result of decreased lease and maintenance requirements based on obligations that have been met, as well as the receipt of additional UASI grant funding in FY 2009 to cover AFIS maintenance. In FY 2008, NOVARIS was awarded additional UASI funds for the maintenance of the new system which reduces member jurisdictions' payments in FY 2009 and FY 2010.

The **Health and Welfare** program area increases $416,435 due to an increase of $179,435 or 11.4 percent for the Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence, known collectively as Birmingham Green. The increase for Birmingham Green is mainly attributable to budgeting for full-year costs associated with the completed construction of the new expanded assisted living facility, as well as per diem increases of 10 percent in the subsidy rate for the District Home from $64.00 per day to $70.40 per day and 28 percent for the nursing facility from $26.00 per day to $33.40 per day based on higher labor costs, as well as increases in food, lab and therapy services, medical supplies and utility costs. In addition, this increase in funding includes the FY 2010 Baseline Budget Plan contribution requirement for the newly created nonprofit, Medical Care for Children Program Foundation (MCCP) of $237,000. As part of the *FY 2008 Carryover Review*, a contribution of $270,000 was provided to MCCP for startup and operating costs. It should be noted that the contribution to MCCP is decreased to $166,000 in the FY 2010 Adopted Budget Plan due to budget reductions required to balance the FY 2010 budget.

The **Parks, Recreation and Cultural** program area increases $6,333, which includes an increase of $6,750 or 3 percent for Arts Council based on the full-year impact of salary increases awarded during FY 2009. This increase is offset by a decrease of $417 or 0.02 percent for the Northern Virginia Regional Park Authority due to a slight decrease in their population estimate.

The **Community Development** program area decreases $247,104 is primarily attributed to a decrease of $251,278 or 8.8 percent for the Convention and Visitors Corporation based on projected transient occupancy tax revenue for FY 2010; a decrease of $8,006 or 5.6 percent for the Occoquan Watershed Monitoring Program; and a decrease of $1,114 or 3.4 percent for the OpenDoor Housing Fund due to a slight decrease in the population estimation; and a decrease of $1,090 or 1.18 percent for Northern Virginia Community College. This decrease is offset by an increase of $14,384 or 5.10 percent for Northern Virginia Conservation Trust for increased program requirements.

- **Reductions** **($765,870)**

A decrease of $765,870 reflects reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce Contributions to Various Organizations	The following reductions to County contributions for various nonsectarian, nonprofit or quasi-governmental entities totaling $765,870 are recommended. It should be noted that those Contributory Agencies that receive County funding through legal requirements, contractual or regional commitments or based on membership dues are not being reduced. • Washington Airports Task Force ($6,075) • Partnership for Youth ($7,500) • Medical Care for Children Partnership ($71,000) • Arts Council ($40,501) • Arts Group Grants ($18,000) • Challenge Grant for the Arts ($82,500) • Dulles Air & Space Museum ($90,000) • Fairfax Symphony Orchestra ($43,845) • Reston Historic Trust ($3,000) • Claude Moore Colonial Farm ($31,500) • Town of Vienna Teen Center ($6,000) • Virginia Opera Company ($25,000) • Wolf Trap Foundation for the Performing Arts ($18,750) • Fort Belvoir Army Museum ($90,000) • Architectural Review Board ($525) • Center for Chesapeake Communities ($5,400) • Earth Sangha ($3,000) • Fairfax County History Commission ($3,903) • Celebrate Fairfax, Inc. ($29,258) • Fairfax ReLeaf ($7,800) • Greater Reston Incubator ($4,500) • Northern Virginia Soil and Water Conservation District ($74,469) • Northern Virginia 4-H Education Center ($25,000) • Southeastern Fairfax Development Corporation ($10,156) • Women's Center of Northern Virginia ($1,497) • Wildlife Rescue League ($10,000) • Northern Virginia Conservation Trust ($56,691)	0	0.0	$765,870

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$270,000**

  As part of the FY 2008 Carryover Review, the Board of Supervisors approved a one-time expenditure increase of $270,000 for the County's support of the Medical Care for Children Program Foundation, a newly created 501(c)(3) organization that will conduct the fund development initiatives. This function was formerly conducted by the Office of Public Private Partnerships.

The chart on the following pages summarizes the FY 2010 funding for the various contributory organizations.

Fund 119
Contributory Fund

FY 2010 Adopted Budget Plan Contributions

Legislative-Executive Functions/Central Service Agencies:

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Alliance for Innovation	$6,000	$6,000	$6,000	$6,000	$6,000

The Alliance for Innovation – formerly known as the Virginia Innovation Group – is part of the Innovation Groups (IG), a network of local government professionals seeking innovation and governmental excellence. IG, now in its 29th year of service, provides a national forum for those seeking to innovate and learn new approaches to providing public service. IG's purpose is to assist local governments to build and sustain the capacity to be innovative. It provides an 'organizational' membership, meaning that everyone at every level in member jurisdictions can utilize its services. These include an online document library, research inquiry service, national and regional networking opportunities, training and other learning events, two annual conferences, research and publications. Recently IG, the International City/County Management Association and Arizona State University founded the Alliance for Innovation to assist local governments across the country by identifying the major forces that will drive local government in the future; responding to those forces by identifying and accelerating innovations; identifying and documenting best practices; and reducing the time from when an innovation is identified to when it becomes practice.

For FY 2010, the membership dues to the Alliance for Innovation for Fairfax County's share of costs based on population category are $6,000, which is consistent with the *FY 2009 Revised Budget Plan* amount.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Dulles Area Transportation Association	$9,000	$9,000	$9,000	$9,000	$9,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501(c)(3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including the Route 28, Route 50, Route 7 and Dulles Corridor (the Greater Dulles Area). Its membership is comprised of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the towns of Herndon and Leesburg; senior executives of the Metropolitan Washington Area Airports (MWAA) and the Washington Metropolitan Area Transit Authority (WMATA); and other employer firms, property owners and business professionals, with membership open to all. The Board of Supervisors approved the first contribution for DATA in the FY 1993 budget.

DATA currently has over 100 members; 50 are dues-paying individuals corporations and businesses, 10 are dues-paying governmental or quasi-governmental organizations, and the remainder are non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues but allow similar memberships in their organizations.

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area, as well as generating solutions to meet them. In Calendar Year 2008, DATA planned and conducted transportation seminars in support of efforts to improve transportation in the greater Dulles area in conjunction with regional members of the Commonwealth Transportation Board and other local governing bodies. During Calendar Year 2009, DATA will continue several activities, including conducting transit-oriented development seminars to improve understanding of the concept by citizens and businesses in the region. Other programs will emphasize congestion management and mobility approaches including heavy and light rail, bus rapid transit, and highway improvements and the effects of green house gases and climate change will be explored. DATA staff will also work with the County's Department of Transportation to execute targeted projects aimed at raising employer and citizen awareness of the challenges and possible solutions to traffic congestion in the region.

The FY 2010 Fairfax County funding amount for the Dulles Areas Transportation Association is $9,000, which is the same level as the *FY 2009 Revised Budget Plan.*

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Metropolitan Washington Council of Governments	$868,217	$894,309	$894,309	$896,072	$896,072

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 20 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, contributed services, special contributions (fees for services) and local government contributions.

Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The COG Board of Directors' Finance Committee endorsed a recommendation by the Executive Director to increase the FY 2009 per capita rate from $0.63977 to $0.65721 for member contributions. This is an increase of 2.7 percent, or half of the 5.5 percent increase in the annual CPI-U for the Washington-Baltimore-DC-MD-VA-WV area for calendar year 2006.

The FY 2010 Administrative Contribution totals $720,514 and is consistent with the *FY 2009 Revised Budget Plan* amount of $720,514. COG calculates each jurisdiction's share based on the region's estimated population. The total FY 2010 County contribution to COG is $1,181,526. In addition to the Administrative Contribution of $720,514 and Special Contributions of $175,558 ($138,546 for the Regional Environmental Fund and $37,012 for Water Resources), for a total Fund 119 contribution of $896,072, an amount of $25,000 is budgeted in Fund 114, I-95 Refuse Disposal, and $260,454 ($227,359 for Water Resource Planning and $33,095 for Blue Plains Users) is budgeted in Fund 401, Sewer Operation Maintenance Fund - Wastewater Management.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
National Association of Counties	$19,049	$21,272	$21,272	$19,049	$19,049

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, energy, environment, housing and land use, among others.

An amount of $19,049 is included for FY 2010 dues, which is a decrease of $2,223 or 10.5 percent from the *FY 2009 Revised Budget Plan*.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Northern Virginia Regional Commission	$562,739	$561,079	$561,079	$565,421	$565,421

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally-executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "...to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services."

NVRC's policies and programs are established by a 25-member Board of Commissioners composed entirely of elected council and board members of NVRC's 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly.

NVRC serves as a neutral forum for decision-making; provides member governments with the information and analyses necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC's services are divided into regional policy programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

The total FY 2010 Fairfax County contribution of $565,421 is an increase of $4,342 or 0.8 percent over the *FY 2009 Revised Budget Plan* of $561,079. This amount provides for the annual contribution of $491,606, as well as special contributions of $46,919 to support the Occoquan Watershed Management Program and $18,586 for the Four-Mile Run Watershed Management Program. Consistent with the previous two fiscal years, NVRC is holding the per capita rate at $0.50 for FY 2010. As a result, the increase is attributable to a slight population incline based on the population estimates generated by the Weldon Cooper Center for Public Service. An additional $8,310 for the Regional Waste Reduction Program is budgeted in Fund 114, I-95 Refuse Disposal.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Northern Virginia Transportation Commission	$175,638	$177,574	$177,574	$179,609	$179,609

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Metro Board.

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of state aid received from NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas including such variables as Metro construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as state aid, interest earned and project chargebacks have been applied.

The NVTC projected expenditure base for FY 2010 is $1,260,000, an increase of $38,120 or 3.1 percent over the FY 2009 Budget of $1,221,880. Fairfax County's contribution will increase based on its share of revenue received by NVTC on behalf of the County. The total FY 2010 Fairfax County funding for this agency is $179,609, an increase of $2,035 or 1.2 percent over the *FY 2009 Revised Budget Plan* of $177,574.

Fund 119
Contributory Fund

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Public Technology Incorporated	$20,000	$20,000	$20,000	$0	$0

Public Technology Incorporated (PTI) is the nonprofit, membership-based technology research, development and commercialization organization for all cities and counties in the United States. As the only technology organization created by and for cities and counties, PTI works with a core network of leading local government officials – the PTI membership – to identify opportunities for technology research, share best practices, offer consultancies and pilot demonstrations, promote technology development initiatives, and develop educational programming. Officials from PTI's member governments participate in councils and forums that address specific technology areas. Through a corporate partner program with leading technology companies and partnerships with federal agencies and other governmental organizations, PTI shares information about these activities, as well as the expertise of its members with the broader audience of thousands of cities and counties across the United States.

County membership in PTI is to be paid by the Department of Vehicle Services in conjunction with the Department of Information Technology in FY 2010. As a result, no funding is included for PTI in the Contributory Fund.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Virginia Association of Counties	$203,297	$228,099	$228,099	$227,208	$227,208

The Virginia Association of Counties (VACo) is an organization dedicated to improving county government in the Commonwealth of Virginia. To accomplish this goal, the association represents Virginia counties regarding state legislation that would have an impact on them. The association also produces conferences, publications and programs designed to improve county government and to keep county officials informed about recent developments in the state, as well as across the nation.

The FY 2010 Fairfax County contribution to VACo is $227,208, a decrease of $891 or 0.4 percent from the *FY 2009 Revised Budget Plan* of $228,099 due to a slight decrease in population estimate. The per capita rate remains at $0.22 for member contributions for FY 2010 which is consistent with the FY 2009 rate and is based on FY 2010 budget approval by VACo's governing board.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Virginia Institute of Government	$20,000	$20,000	$20,000	$20,000	$20,000

The Virginia Institute of Government was created by an act of the General Assembly in 1994, and is a nonprofit organization funded half by the Commonwealth of Virginia and half by local government membership contributions. It is part of the University of Virginia and its Weldon Cooper Center for Public Service. Local governments that join the Institute make annual contributions based on membership. While the Institute began with 60 members, it now has a roster of 225 Virginia member localities. The Institute operates with an advisory board of 18 members, each appointed for a single two-year term. It is made up of an equal number of members from the state's legislative and executive branches, as well as local governments.

The Institute is an ongoing informal gathering of organizational development staff from Virginia localities established to exchange ideas and strategies for developing high-performance governments and to help the Institute identify areas of needed assistance. Work products of the Virginia Institute of Government encompass four main areas: training, technical assistance, electronic information services, and select research projects. The Institute also provides staff support to certain state legislative and study committees.

The total Fairfax County FY 2010 funding for this agency is $20,000, which is consistent with the *FY 2009 Revised Budget Plan*.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Washington Airports Task Force	$40,500	$40,500	$40,500	$34,425	$34,425

The Commonwealth of Virginia, Fairfax County and the private sector support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington Airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs. Both Dulles and National Airports continue their significant impact on Fairfax County's economy. The distribution of local direct tax impact from Dulles and National for Fairfax County in 2005 was in excess of $20 million.

Total Fairfax County funding included for this agency for FY 2010 is $34,425, a decrease of $6,075 or 15 percent from the *FY 2009 Revised Budget Plan* contribution of $40,500. Fairfax County's FY 2010 contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate Air Traffic Control, Homeland Security and Customs support services from the federal government; and support the Metropolitan Washington Airports Authority's Capital Development.

Subtotal Legislative-Executive	**$1,924,440**	**$1,977,833**	**$1,977,833**	**$1,956,784**	**$1,956,784**

Public Safety:

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
NOVARIS	$40,606	$22,551	$22,551	$10,118	$10,118

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database. A new Automated Fingerprint Identification System (AFIS) was installed in FY 2007 that has enhanced technologies, including palm print and biometric recognition capabilities. Funding of $8.65 million was secured through an Urban Areas Security Initiative grant to cover the cost of AFIS system replacements for the National Capital Region, including NOVARIS, the District of Columbia, as well as Prince George's County and Montgomery County.

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. In FY 2008, Montgomery and Prince George's counties no longer participate in NOVARIS as those jurisdictions have joined a Maryland regional fingerprint system. However, Loudoun County and the Virginia State Police joined NOVARIS in FY 2008. The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

Fund 119
Contributory Fund

The total Fairfax County FY 2010 contribution of $10,118 is a decrease of $12,433 or 55.1 percent from the *FY 2009 Revised Budget Plan* amount of $22,551. The contribution consists of the County's annual share of costs associated with operations and upgrades of NOVARIS. The decrease is due to reduced lease and maintenance requirements based on obligations that have been met, as well as the receipt of additional UASI grant funding in FY 2010 to cover AFIS maintenance.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Partnership For Youth	$50,000	$50,000	$50,000	$42,500	$42,500

The Board of Supervisors first approved funding of $50,000 for the Partnership for Youth's mentoring program in FY 2000. The Fairfax Partnership on Youth was created in 1997 as an outgrowth of the Community Initiative to Reduce Youth Violence (CIRYV). Its mission is to bring the community together to reduce youth violence and promote positive youth development. This agency seeks to reduce youth violence by facilitating a forum for public and private providers to collaborate, evaluate and create programs, activities and services to better integrate activities, fill gaps and avoid duplication of efforts in the provision of services to youth in the community.

Among the types of initiatives undertaken by the Partnership for Youth include coordination of the Fairfax Mentoring Partnership; provision of the Support on Suspension (S.O.S.) effort, a voluntary community-based program designed to provide students in grades 6-12 with an opportunity to stay abreast of academic work while out of school due to suspension; the Fairfax County After-School Network for middle school-aged youth to minimize involvement in violence or other risky behaviors; assistance to the County on youth survey analysis; youth services information to provide the community with needed resources; advocacy for youth on issues affecting them; and the Youth Suicide and Depression Prevention Task Force to study and reduce risk factors for young people.

The Fairfax County contribution for FY 2010 of $42,500 is a decrease of $7,500 or 15 percent from the *FY 2009 Revised Budget Plan*. The FY 2010 contribution will be used to supplement funds received from the Commonwealth of Virginia, as well as corporate and other private funding sources.

Subtotal Public Safety	**$90,606**	**$72,551**	**$72,551**	**$52,618**	**$52,618**

Health and Welfare:

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
GMU Law and Mental Illness Clinic	$51,678	$51,678	$51,678	$51,678	$51,678

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of $51,678 for the George Mason University (GMU) Law and Mental Illness Clinic. In commitment proceedings, the individual against whom the commitment proceeding is brought is invariably represented by appointed counsel, while the family petitioning is rarely represented and is generally not familiar with the rules of evidence or the information required to persuade a judge to order commitment for the individual in severe mental distress. Each County resident who uses this program is assigned a supervising attorney, a third-year law student and a second-year law student to provide legal services. The supervising attorney oversees the general representation and is available to assist the students. The third-year law student acts as the petitioner's advocate, while the second-year student provides paralegal assistance for the third-year student in preparing for the commitment hearing.

Fund 119
Contributory Fund

The total Fairfax County FY 2010 funding for this agency is $51,678, which is consistent with the *FY 2009 Revised Budget Plan*. This funding addresses the part-time salaries of one supervising attorney and two part-time assistant supervising attorneys who work with second- and third-year law students from George Mason University Law School. Their salaries total $43,678, while the remaining $8,000 is for indirect costs to the University.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Health Systems Agency of Northern Virginia	$86,750	$86,750	$86,750	$86,750	$86,750

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA promotes and assists in community-oriented planning among and within local health care systems, documents and evaluates the need for new services in the region, and reviews health service and facility capital expenditure proposals subject to certificate of public need regulation filed by health service provider organizations in the region. Member jurisdictions include the counties of Fairfax, Arlington, Loudoun and Prince William, as well as the cities of Fairfax, Alexandria, Manassas and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.

The Health Systems Agency established a per capita contribution standard of $0.10 over ten years ago. Although Fairfax County has grown significantly in population since that time, the Health Systems Agency's local jurisdiction contribution requests have remained constant due to contributions from other sources. In FY 2010, revenue of $437,313 is projected to be received from four sources: the Virginia Department of Health, $115,000 or 26.3 percent; grants and contracts, $120,000 or 27.4 percent; local government contributions, $185,600 or 42.4 percent; and interest earnings and miscellaneous income of $16,713 or 3.8 percent. In FY 2010, Fairfax County is the largest local government contributor, providing $86,750 or 46.7 percent of the support received from the local government units.

The FY 2010 Fairfax County funding amount for the Health Systems Agency is $86,750, which is the same level as the *FY 2009 Revised Budget Plan.*

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Medical Care for Children	$0	$0	$270,000	$166,000	$166,000

The Medical Care for Children Partnership (MCCP) program provides medical and dental care to children of the working poor in Fairfax County. In January 2009, members of the Medical Care for Children Advisory Council and private citizens concerned about health care for children in Fairfax County formed the Medical Care for Children Partnership which is exclusively dedicated to conducting fundraising support on behalf of the County to fund the County's contract with Kaiser Permanente. The Kaiser Permanente contract provides health care for approximately 1,300 qualified children in Fairfax County per year. It is the goal of MCCP to cover all health care costs of the MCCP which includes both the Kaiser contract and the costs of private practice providers which averages about $180,000 per year once the foundation has been staffed and has begun conducting fundraising operations.

MCCP receives funding from Fairfax County as its sole local government source. The Fairfax County FY 2010 funding amount for this agency is $166,000, which is a decrease of $104,000 from the *FY 2009 Revised Budget Plan* level. This decrease is a result of one-time funding for start-up costs associated with the establishment of the organization in January 2009.

Fund 119
Contributory Fund

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence	$1,396,691	$1,573,880	$1,573,880	$1,753,315	$1,753,315

The counties of Fairfax, Fauquier, Loudoun and Prince William, as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission, which operates a long-term healthcare facility with 180 beds that opened in May 1991 known as the Northern Virginia Healthcare Center (Nursing Facility). The Northern Virginia Healthcare Center provides nursing care on a 24-hour basis, which includes professional observation, administration of medications and physician-prescribed treatments. Other services include special diets, recreational activities, physical and occupational therapy, and arrangements for physician, laboratory and radiology services.

The nursing facility is adjacent to the adult care residence, which is operated through an agreement with Birmingham Green Adult Care Residence. This 64-bed facility is also under the auspices of the Commission. This facility primarily provides room and board, along with assistance in activities of daily living for the aged and homeless. Nursing consultation is available and medical services are arranged either through the staff of the nursing home or other community services. Residents are admitted based on sponsorship by their jurisdiction's Public Welfare/Social Services Department. The adult care residence is a shelter for the aged and homeless who are indigent but self-sufficient, mobile and independent in their activities. The combined facilities are commonly known as Birmingham Green.

Construction of a 92-unit facility that will replace the original 64-bed adult care residence began in early FY 2007 and was completed in April 2008. Financing for the new facility was primarily provided through the U.S. Department of Housing and Urban Development. The new apartment-style facility will provide an additional 28 beds for adult care residents.

Operating costs for the facility are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize the home on a user formula basis. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents at the home. Each jurisdiction’s FY 2010 contribution is based on a projected increase in the bed utilization rate due to the first full year of operations for the newly expanded assisted living facility.

The total FY 2010 Fairfax County recommended funding for these facilities is $1,753,315, an increase of $179,435 or 10.2 percent over the *FY 2009 Revised Budget Plan*. This increase is primarily due to the expanded assisted living facility being open for a full year, per diem increases of 10 percent in the subsidy rate for the District Home from $64.00 per day to $70.40 per day and 28 percent for the nursing facility from $26.00 per day to $33.40 per day based on higher labor costs, as well as increases in costs associated with food, lab and therapy services, medical supplies and utilities.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Volunteer Fairfax	$305,247	$305,247	$305,247	$305,247	$305,247

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 700 nonprofit agencies by mobilizing people and other resources to improve the community. Its primary goals are: to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens’ direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public’s awareness of both the need for and the benefits of volunteer service to the community. The scope of the center's work also includes active participation in emergency preparedness activities and coordination through its support of the Citizen Corps, the County's Emergency Management Coordinating Council and Emergency Operations Center, the Northern Virginia Voluntary Organizations Active in Disaster, and the Metro Coalition of Volunteer Centers.

As part of the FY 2008 Adopted Budget Plan, the Board of Supervisors increased the County's contribution to this organization by $3,000 to $305,247 to address the loss of in-kind hosting of the Citizen Corps Council Web site and database.

The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution, Fairfax County provides in-kind office space to the center at 10530 Page Avenue, the value of which is estimated to be $53,000. The Fairfax County FY 2010 funding amount for this agency is $305,247, which is consistent with the *FY 2009 Revised Budget Plan* level.

Subtotal Health and Welfare	**$1,840,366**	**$2,017,555**	**$2,287,555**	**$2,362,990**	**$2,362,990**

Parks, Recreation and Cultural:

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Arts Council of Fairfax County	$220,602	$225,008	$225,008	$191,257	$191,257

Established in 1964, the Arts Council of Fairfax County is a private, nonprofit organization whose goals are to encourage, coordinate, develop and meet the needs of County residents and organizations for cultural programs. It develops and maintains a broad range of visual and performing arts programs designed to contribute to the growth of an integrated area-wide cultural community. It also supports and encourages the development of local artists and organizations by providing opportunities to reach new audiences through participation in Arts Council-sponsored activities.

The FY 2010 Fairfax County contribution is $191,257, a decrease of $33,751 or 15 percent from the *FY 2009 Revised Budget Plan* of $225,008. The County's contribution represents 14.9 percent of the total projected revenue of $1,284,121. Other revenue sources include program fees, $355,000; the Fairfax County Arts Group funding, $120,000; the Virginia Commission Challenge Grant, $55,040; contributions and other grants, $50,000; video production, $30,000; equipment/space rental, $35,000; the membership fees, $20,000; interest, $17,500; Virginia Commission Government Grant, $5,000; and other miscellaneous charges, $7,500. In addition, as noted below, additional funding of $550,000 for a Challenge Arts Grant program was approved as part of FY 2009 Adopted Budget Plan.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Arts Council of Fairfax County - Arts Groups Grants	$120,000	$120,000	$120,000	$102,000	$102,000

In 1980, the Arts Council Advisory Panel was established to institute a grant system for County arts organizations. The Advisory Panel is the official entity established by the Arts Council for evaluating and ranking all art requests for funds, support services and facilities support from the Fairfax County government. This panel reviews all applications from local arts organizations, and based on eligibility and evaluating criteria, makes recommendations to the County Board of Supervisors for approving grants. It also encourages County arts organizations to seek contributions from a wide range of sources.

The total FY 2010 funding included for the Arts Council of Fairfax County - Arts Groups Grants is $120,000, a decrease of $18,000 or 15 percent from the *FY 2009 Revised Budget Plan* contribution.

Fund 119
Contributory Fund

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Challenge Grant Funding Pool for the Arts	$550,000	$550,000	$550,000	$467,500	$467,500

As part of their deliberations on the FY 2007 Adopted Budget Plan, the Board of Supervisors first included funding of $550,000 for the establishment of a Challenge Grant Funding Pool for the Arts to be administered by the Council on the Arts. Funding of $500,000 is available on a competitive basis to community arts organizations, with $50,000 to support administrative costs of the Arts Council of Fairfax County.

The Challenge Grant Funding Pool is intended as a means to further leverage private funding and enable the arts to continue to flourish in the County. The grants are intended to leverage private funds by requiring a 2:1 dollar match. Funding will support arts in public spaces, as well as the performing arts.

The total FY 2010 funding included for the Challenge Grant Funding Pool for the Arts is $467,500, a decrease of $82,500 or 15 percent from the *FY 2009 Revised Budget Plan* contribution.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Dulles Air and Space Museum	$240,000	$240,000	$240,000	$150,000	$150,000

Fairfax County made its first contribution to the Udvar-Hazy Center of the Smithsonian Institute's Dulles Air and Space Museum in FY 2000 and has provided a total of $2,340,000 through FY 2008. Since the museum opened in December 2003, over 4.7 million people have visited the center, which brings income to the area. A sample showed that nearly 9 percent of visitors to this facility come from abroad, while 46 percent of the domestic audience drove over 100 miles to visit the center. This translates into overnight stays in the region, with the increased likelihood of visits to other nearby attractions.

Education is a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students, particularly those from Fairfax County. The goal is to teach young people about America's aviation and space heritage, and emphasize the importance of technology.

The FY 2010 funding included for the Dulles Air and Space Museum is $150,000, a decrease of $90,000 or 37.5 percent from the *FY 2009 Revised Budget Plan*. The County's FY 2010 contribution will continue to support the construction of Phase II of the Center, which will include the Restoration Hangar, the Archives and Collections Processing Center, and the Collections Storage area. To date, over $56.2million has been secured to complete Phase II.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Fairfax Symphony Orchestra	$278,613	$292,300	$292,300	$248,455	$248,455

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization chartered by the Virginia State Commission in 1966. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic and ensemble music. The orchestra sponsors a variety of programs, including its own concert series, programs in the public schools, master classes for young music students, chamber orchestra for young adults, and the special music collection in the Fairfax County Public Library.

The County's contribution to the FSO supports all facets of the orchestra – Masterworks concerts, educational outreach and special concerts. In addition, County support will allow the orchestra to continue its valuable partnership with the Fairfax County Public Schools and the Fairfax County Park Authority to provide music literacy and outreach programs in FY 2010.

Fund 119
Contributory Fund

Funding of $248,455 is included for the FSO which is a decrease of $43,845 or 15 percent from the *FY 2009 Revised Budget Plan* contribution.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Fort Belvoir Army Museum	$240,000	$240,000	$240,000	$150,000	$150,000

During adoption of the FY 2005 Budget, the Board of Supervisors approved funding of $240,000 to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The capital campaign to raise $200 million in private funds has been underway, managed by the Army Historical Foundation, a nonprofit organization dedicated to preserving the Army's heritage. The museum is expected to draw approximately 740,000 visitors annually when it opens. The museum will feature unique educational programs and resources in the areas of technology, history, geography, political science, engineering and civics for students of all ages. The opening date is now tentatively set for June 14, 2013, a year later than previously anticipated during the FY 2008 budget process.

All of the branches of the military either already have a centralized museum, or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps opened its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County in November 2006. A County contribution of $150,000 has been included for the U.S. Army Museum for FY 2010, which is a decrease of $90,000 or 37.5 percent from the *FY 2009 Revised Budget Plan* contribution.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Lorton Arts Foundation	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved $500,000 to support the Lorton Arts Foundation (LAF) financing and capital renewal plan for operation of a center for the arts at the former Lorton Prison site. The Board had previously approved the negotiation of a lease of the former prison site with the Foundation, which proposed to use funds generated by leasing the various facilities to individual artists and performing arts groups. The Foundation's plan includes public restaurants, residential facilities for artists in residence, and a prison museum in addition to artist studios and a small theater. Initially LAF believed that the project would be self-sustaining and could operate without additional resources from the County. However, after subsequent review and financial analysis by outside consultants knowledgeable in the creation and operation of facilities of this type, LAF found an underwriter willing to undertake financing of the renovations, but determined that County support would be needed during the first few years of renovation and operational start-up. LAF requested that Fairfax County provide $1,000,000 annually as maintenance support. They also requested that the County agree to lease back a portion of the rental space if other tenants are not available, for a timeframe and lease rate to be negotiated between the County and LAF. The lease will provide for reducing or eliminating the County's cash support commensurate with the Foundation's ability to become self-sustaining.

Subsequent contributions are dependent on continuing fund-raising efforts which are evaluated each year. Funding of $1,000,000 was approved by the Board of Supervisors as part of the *FY 2006 Third Quarter Review* for the County's FY 2007 contribution. Funding of $1,000,000 is included for FY 2010 so it is available in that fiscal year when the required matching funds have been raised. The FY 2010 funding level is consistent with the *FY 2009 Revised Budget Plan*.

Fund 119
Contributory Fund

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Northern Virginia Regional Park Authority	$2,076,143	$2,084,140	$2,084,140	$2,083,723	$2,083,723

The Northern Virginia Regional Park Authority (NVRPA) is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. The NVRPA currently operates 21 regional parks and owns over 10,000 acres of land, of which more than 7,700 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall, Brambleton, Aldie Mill and Blue Ridge Park. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to 1.6 million residents and is expected to approach 2.0 million by 2020.

Current projections indicate that $4,403,552 will be expended from the NVRPA's General Fund and $14,152,813 will be expended from the NVRPA's Enterprise Fund for a total of $18,556,365 in FY 2010. The NVRPA is asking member jurisdictions for $3,440,267 which is an increase of $38,562 or 1.1 percent over the FY 2009 amount of $3,401,705. For FY 2010, NVRPA projects that 81.5 percent of operating costs will be funded with park revenues, with the remaining 18.5 percent coming from member jurisdictions. Fairfax County's share for the Northern Virginia Regional Park Authority in FY 2010 is $2,083,723, which is a decrease of $417 from the *FY 2009 Revised Budget Plan of* $2,084,140.

Fairfax County comprises 61.3 percent of the total population served by this agency projected for FY 2010, which is an increase over the 61.3 percent figure for the FY 2009 budget. Localities' contributions are based upon their percentage of the total population as provided by the U.S. Bureau of the Census. It should be noted that in addition to the operating contribution, an amount of $2,596,319 has been included in Fund 306, Northern Virginia Regional Park Authority, as the FY 2010 annual capital contribution.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Pentagon Memorial Fund	$100,000	$0	$0	$0	$0

As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved one-time funding of $100,000 to support the Pentagon Memorial Fund. Shortly after the September 11, 2001 attacks, the United States Congress authorized the Secretary of Defense to create a permanent memorial on the grounds of the Pentagon to remember the 184 people killed there that day. The Pentagon Memorial Fund was incorporated in May 2003 as a non-profit 501(c)(3) organization to raise the private funds necessary to design, build, and maintain the Pentagon Memorial. The memorial includes 184 benches, each with a lighted reflecting pool beneath it and a nameplate of a victim of the Pentagon. The memorial is a place for future generations to remember and reflect on September 11th and its significance for the nation, as well as be a place of solace. The Pentagon Memorial was dedicated in September 2008.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Reston Historic Trust	$20,000	$20,000	$20,000	$17,000	$17,000

The Reston Historic Trust is a community-based 501(c)(3) organization located in the heart of the Lake Anne Revitalization District. It was founded in 1996 as an educational institution to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax

County has provided annual funding of $20,000 to the Reston Historic Trust. This contribution assists in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum, which is now in its tenth year of operation, has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits that depict Reston's past and future.

In FY 2010, the agency will continue its efforts on education, community outreach, and cultural development, including through collaborative programming and trainings with other area organizations. The County's FY 2010 contribution to the Reston Historic Trust is $17,000, which is a decrease of $3,000 or 15 percent from the *FY 2009 Revised Budget Plan* contribution.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Claude Moore Colonial Farm	$31,500	$31,500	$31,500	$0	$0

The Claude Moore Colonial Farm at Turkey Run, a designated historical site, is the only privately operated national park in the United States. The park's 18th Century living history family farm site authentically recreates the social, technological, environmental and cultural living conditions faced by Northern Virginians of ordinary means in 1771. For 34 years, it has offered a rare, hands-on learning experience about the basics of life, food, shelter and the environment during the Colonial period. Staff continues to enhance educational materials on colonial Virginia history and makes these materials available free on the Farm's Web site which is also available in eight different languages, making the Farm experience much more accessible to the County's diverse population. The Farm has received national recognition for its innovative educational programming, which reaches over 55,000 persons a year, including thousands of students in Fairfax County.

No funding is included in FY 2010 due to budget reductions required to balance the FY 2010 budget. It should be noted that the Farm's has other revenue sources including program fees, pavilion rentals, membership dues, endowment income, contributions from the National Park Service and private donations.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Town of Vienna Teen Center	$40,000	$40,000	$40,000	$34,000	$34,000

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. The County's contribution assists the Town of Vienna in the operation and improvement of the Center, and helps provide funding for programs, staffing and the purchase of materials and other supplies.

The Board of Supervisors first approved $40,000 in funding for the Teen Center in FY 2001. The amount included $20,000 to supplement operational expenses at the Center including the purchase of capital equipment and $20,000 for the expansion of teen programs, activities and special events, as well as the staff required to plan, implement and supervise the expanded operations. The FY 2010 contribution of $34,000 is a decrease of $6,000 or 15 percent from the *FY 2009 Revised Budget Plan*.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Virginia Opera Company	$25,000	$25,000	$25,000	$0	$0

The Virginia Opera Company fosters appreciation of the arts through a variety of educational programs offered to school children. It has grown in recent years to become the eighteenth largest opera in the nation, based on budget and due in large part to its operations in Fairfax County. In the 2007-2008 season, the Virginia Opera Company presented four fully staged operas at the George Mason University Center for the Arts. Furthermore, the Virginia Opera's education program provides County students with access to age-appropriate opera presentations at their schools. In FY 2007, 54 performances were presented to public schools in Fairfax County.

The Virginia Opera Company first received a County contribution of $25,000 in FY 1999. No funding is included in FY 2010 due to budget reductions required to balance the FY 2010 budget.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Wolf Trap Foundation for the Performing Arts	$125,000	$125,000	$125,000	$106,250	$106,250

A private/public partnership was established in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management.

The Foundation, with a $28.4 million budget, is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and educational programs. Foundation programs reach approximately 600,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting, and the Barns of Wolf Trap, two 18th Century barns reconstructed at Wolf Trap using original building materials and techniques.

In FY 1999, Fairfax County began contributing $25,000 to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts, as well as position Fairfax County nationally as a leader in the arts and arts-in-education. Educational programs focusing on Fairfax County's young children and their teachers, parents and caregivers include development workshops for teachers, family involvement workshops, and field trip performances. The amount is not based on a formula, per capita, or any other formal agreement. As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved an increase in the annual contribution from $25,000 to $125,000 to support education programs. The FY 2010 contribution is $106,250 which is a decrease of $18,750 or 15 percent from the *FY 2009 Revised Budget Plan* contribution.

Subtotal Parks, Recreation & Cultural	**$5,066,858**	**$4,992,948**	**$4,992,948**	**$4,550,185**	**$4,550,185**

Community Development:

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Architectural Review Board	$3,500	$3,500	$3,500	$2,975	$2,975

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors (BOS) on other properties that warrant historic preservation through historic district zoning, proffers or easements. There are currently 13 Historic Overlay Districts, with the potential for several more. The BOS frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is comprised of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. The amount funded for FY 2010 is $2,975, which is a decrease of $525 or 15 percent from the *FY 2009 Revised Budget Plan* contribution.

Fund 119
Contributory Fund

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Celebrate Fairfax, Incorporated	$28,267	$29,258	$29,258	$0	$0

Celebrate Fairfax, Incorporated was formed to develop educational or entertainment products, services and events that promote a sense of community among those who live or work in Fairfax County and to coordinate the annual Fairfax Fair. This urban fair symbolizes unity among the civic, business and governmental sectors and demonstrates how public and private partnerships can work together to provide the best for the residents of Fairfax County at a low cost. The Corporation also produces "Fairfax Fine ArtsFest," first introduced in 2003, as well as "Fall for Fairfax," Fairfax County's annual environmental festival sponsored by the Fairfax County Board of Supervisors.

No funding is included in FY 2010. It should be noted that Celebrate Fairfax, Inc. also receives a high level of community and corporate support, both financial and in-kind. It is anticipated that the Corporation will also continue to receive significant in-kind support from various County agencies in FY 2010 for the Fair.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Center for Chesapeake Communities	$36,000	$36,000	$36,000	$30,600	$30,600

In September 2007, the Board of Supervisors designated three non-profit organizations as contributory agencies in order to further assist the County in achieving a tree canopy goal of 45 percent, requiring the community to plant millions of trees over the next 30 years. In accordance with this effort, $36,000 was approved for the Center for Chesapeake Communities, a nonprofit organization that helps provide local governments with tools to protect their own natural resources and the Chesapeake Bay, with the recognition that actions at the local level, from land use planning to stream protection, greatly affect the Bay.

The Center's goal is to provide large, small, urban and rural municipalities with the information, education and training that supports sustainable development practices that protect the Bay. The central principle of the Center is that economic, social and environmental goals can be achieved simultaneously if systems, policies and procedures are designed to work interdependently. To help achieve that, the Center maintains a clearinghouse of models, tools and strategies pertaining to stormwater management, site planning, and pollution prevention that local governments are successfully implementing.

The Center also holds topic-specific training sessions where local government officials can hear about the latest environmental protection techniques. The Center also helps to put local government experts in touch with each other to share expertise and experiences on resource protection, planning, and management.

As part of the *FY 2008 Third Quarter Review*, a funding adjustment of $36,000 was made to the Center in accordance with Board of Supervisors' approval. The FY 2010 Fairfax County funding included for this agency is $30,600, which is a decrease of $5,400 or 15 percent from the FY 2009 funding level. County funding will assist the Center in developing a tree canopy tracking mechanism that will be used as a regional model to report tree planning for the regional Air Quality Management Plan.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Commission for Women	$6,916	$6,916	$6,916	$6,916	$6,916

The Commission for Women was created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls; to present possible solutions; and to effect long-term change through public education, policy reform and building community partnerships. The Commission is comprised of 11 members, nine of whom are appointed by members of the Board of Supervisors and two at-large members appointed by the Board's

Chairman. There is also a student representative from a local college or university who is a non-voting member.

In FY 2008, the Commission expanded the circulation of the *Living Health Calendar's*, which focuses on tips for ensuring healthy lifestyles. The calendar was printed in both English and Spanish. The Commission also planned and implemented two educational forums – the Mothering Our Mothers, Mothering Ourselves symposium, as well as a panel discussion focusing on Women in the Media. In addition, the Commission operated a booth at the Fall for Fairfax event.

The total FY 2010 Fairfax County contribution to the Commission for Women is $6,916, which is consistent with the *FY 2009 Revised Budget Plan.*

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Convention and Visitors Corporation	$2,965,957	$2,853,586	$2,853,586	$2,602,308	$2,602,308

As a result of enabling legislation approved by the 2004 General Assembly, the County was granted the authority to impose an additional 2 percent Transient Occupancy tax beginning July 1, 2004. As required by the new legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Corporation located in Fairfax County.

The mission of the Convention and Visitors Corporation, known as Visit Fairfax, is "to create and effectively market exciting products, programs and activities that will distinguish Fairfax County as a premier tourism destination." Visit Fairfax is a 503(c)(3) organization with 25 board members appointed by the Board of Supervisors and the tourism industry.

FY 2010 funding of $2,602,308, is a decrease of $251,278 or 8.8 percent for the Convention and Visitors Corporation based on a reduction of projected transient occupancy tax revenue for FY 2010.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Earth Sangha	$20,000	$20,000	$20,000	$17,000	$17,000

In September 2007, the Board of Supervisors designated three non-profit organizations as contributory agencies in order to further assist the County in achieving a tree canopy goal of 45 percent, requiring the community to plant millions of trees over the next 30 years. In accordance with this effort, $20,000 was approved for Earth Sangha, an environmental nonprofit organization committed to helping people become better stewards of the planet by providing numerous volunteer opportunities involving environmental work.

Notably, Earth Sangha supports a native forest gardener network which produces, conserves and restores native plants of the Washington, DC metropolitan area. This program aims to produce batches of seedlings that are genetically diverse, locally adapted and representative of the native forest flora. Volunteer opportunities involve planting the native seedlings, shrubs, wild flowers, grasses and trees in local parks, fields, and forests. Earth Sangha partners with the Fairfax County Department of Public Works and Environmental Services and the Fairfax County Park Authority on several planting events throughout the County, including at Wilburdale Park in Annandale, Waverly Park in Vienna, Frying Pan Park in Herndon, and Sully Historic Park in Chantilly, among others.

As part of the *FY 2008 Third Quarter Review*, a funding adjustment of $20,000 was made to Earth Sangha in accordance with Board Supervisors' approval. The FY 2010 Fairfax County funding included for this agency is $17,000, which is a decrease of $3,000 or 15 percent from the FY 2009 funding level.

Fund 119
Contributory Fund

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Fairfax County History Commission	$26,022	$26,022	$26,022	$22,119	$22,119

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission advises the Board and County on matters involving the County's history; maintains and inventory of historic sites in the County; proposes and monitors historic districts and provides to local groups on matters of historic preservation. Major programs include: educational activities, cooperative ventures with local universities in local history activities, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2010 Fairfax County funding included for this agency is $22,119, which is a decrease of $3,903 or 15 percent from the *FY 2009 Revised Budget Plan* amount.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Fairfax ReLeaf	$52,000	$52,000	$52,000	$44,200	$44,200

In September 2007, the Board of Supervisors designated three non-profit organizations as contributory agencies in order to further assist the County in achieving a tree canopy goal of 45 percent, requiring the community to plant millions of trees over the next 30 years. In accordance with this effort, $52,000 was approved for Fairfax ReLeaf, a nonprofit organization of volunteers who plant and preserve trees and restore forest cover on public and common lands in Northern Virginia. Fairfax ReLeaf activities are aimed at preserving trees and offsetting tree loss by planting thousands of trees each year in order to improve air and water quality, reduce noise, preserve wildlife habitats, and reduce surface runoff. Since its founding in 1992, Fairfax ReLeaf has planted over 79,000 trees in the Counties of Fairfax, Loudon, and Prince William.

Funding provided for Fairfax ReLeaf will support its goals of conserving, restoring, promoting, and sustainable urban forests in Northern Virginia through the provision of volunteer activities, educational programming, and the promotion of tree-friendly policies.

As part of the *FY 2008 Third Quarter Review*, a funding adjustment of $52,000 was made to Fairfax ReLeaf in accordance with Board of Supervisors' approval. The FY 2010 Fairfax County funding included for this agency is $44,200, which is a decrease of $7,800 or 15 percent from the FY 2009 funding level.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Greater Reston Incubator	$30,000	$30,000	$30,000	$25,500	$25,500

Included for FY 2010 is funding of $25,500 for the Greater Reston Chamber of Commerce's (GRCC) Incubator Program, which is a decrease of $4,500 or 15 percent from the *FY 2009 Revised Budget Plan* contribution. The GRCC's Incubator Program assists entrepreneurs in developing high-growth businesses in various sectors of the regional economy including technology, government services and supporting industries. The program provides business services, technical support and physical space to help emerging businesses grow. Job creation and increased regional prosperity are the program's primary goals. This volunteer-driven program has helped 46 companies over the past 10 years, created over 173 jobs in the region, attracted over $38 million in investment, and occupied in excess of 65,100 square feet of commercial space in Fairfax County.

It should also be noted that funding of $25,000 was previously included for the GRCC Incubator Program in the Economic Development Authority budget, but as of FY 2007, funding is now included in Fund 119 as this organization more appropriately fits the status of a contributory agency.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Northern Virginia Community College	$93,733	$92,200	$92,200	$91,110	$91,110

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has six campuses (Alexandria, Annandale, Loudoun, Manassas, Springfield for medical education and Woodbridge) with permanent facilities constructed on each site. Each year, the College serves more than 60,000 students in credit-earning courses and more than 20,000 students in continuing education and training activities.

NVCC projects FY 2010 expenditures of $228,321 for base operating requirements to be funded with $187,429 from local jurisdictions. This amount includes $204,292 for General Administration (President's Office, College Board travel and memberships, student scholarships, loans, and grants), $16,000 for Community Services (community information), and $8,029 for a contingency reserve. The base, which is funded by the governing bodies of the local jurisdictions served by the College, as well as any fund balances supports additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2010 Fairfax County contribution to this agency for operations and maintenance is $91,110, a decrease of $1,090 or 1.2 percent from the *FY 2009 Revised Budget Plan*, due primarily to shifts in population among the contributing jurisdictions. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 48.6 percent of the local jurisdictions' contributions totaling $187,429 for FY 2010.

In addition, County funding of $1,012,512 is included in Fund 303, County Construction, for an annual capital contribution to the College based on a $1 per capita population figure provided by the Weldon Cooper Center. Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Northern Virginia Conservation Trust	$275,437	$282,047	$282,047	$239,740	$239,740

During their deliberations on the FY 2001 Advertised Budget Plan, the Board of Supervisors funded a non-recurring (one-time) amount of $209,076 for the Northern Virginia Conservation Trust (NVCT) (formerly the Fairfax Land Preservation Trust). An amount of $170,000 was funded to enable the County to further its conservation efforts and meet public need without creating new County positions. This amount included $80,000 for land costs/purchases directly related to conservation easements, $45,000 for public outreach funding to support staff and material for educating the public about conservation, and $45,000 for administrative support for staff and materials for the management of Fairfax County conservation efforts. It was anticipated that the contribution amount would be partially matched by approximately $75,000 in other contributions to the Trust in FY 2001. The County's total contribution also included $39,076 that was paid to the Park Authority to eliminate the balance of a loan obligation associated with seed money for the Trust and office space provided by the Park Authority. Recurring funding for NVCT began in FY 2002.

Fund 119
Contributory Fund

The primary purpose of the public/private partnership between NVCT and Fairfax County is for NVCT to assist the County in the preservation of natural areas and historic properties through the use of conservation/open space easements, land gifts and acquisition of open space. The Trust is also tasked with educating the public on the importance of conservation and the County's abundant natural resources through outreach programs. Through this partnership, NVCT has been able to permanently conserve nearly 650 acres in Fairfax County. The most notable recently created preservation area was the permanent protection of 75 acres on the Potomac River Gorge through three conservation easements. This stretch serves as a habitat for a variety of rare species and 30 different vegetation communities. In addition, this stretch provides an important river view shed for National Parks and other public river vistas.

The Trust also operates an "Adventures in Conservation" outreach program to bring hands-on volunteerism and environmental education opportunities to the public. In FY 2010, these activities include planting thousands of native trees, removing invasive plants, and conducting birding trips and guided hikes. FY 2010 funding of $239,740 is included, which is a decrease of $42,307 from the *FY 2009 Revised Budget Plan* contribution of $282,047.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Northern Virginia Soil and Water Conservation District	$470,263	$496,459	$496,459	$421,990	$421,990

The Northern Virginia Soil and Water Conservation District (NVSWCD) is an independent subdivision of the Commonwealth of Virginia to provide leadership in the conservation and protection of Fairfax County's soil and water resources. It is governed by a five-member Board of Directors, three of whom are elected every four years by the voters of Fairfax County and two who are appointed by the Virginia Soil and Water Conservation Board. Accordingly, the work of NVSWCD supports many of the environmental efforts set forth in the Board of Supervisors' Environmental Excellence 20-year Vision Plan. Technical assistance and information are provided to state and local government agencies as well as private citizens. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation and related natural resource problems. It provides County agencies with comprehensive environmental evaluations for proposed land use changes with particular attention to the properties of soils, erosion potential, drainage and the impact on the surrounding environment.

NVSWCD has consistently been able to create partnerships and leverage state, federal and private resources to benefit natural resources protection in Fairfax County. In FY 2008, NVSWCD completed the Little Pimmit Run stream restoration project through the leveraging of $210,000 in funding from nearby homeowners. In addition, $1,000,000 in funding from the Virginia Aquatic Resources Trust Fund enabled the realization of the Kingstowne II stream restoration project during FY 2008 and FY 2009. Also in FY 2010, NVSWCD will facilitate partnerships that will leverage a projected $1,440,085 in funding and resources for soil and water projects.

The FY 2010 County share for base operating requirements is $421,990 or 57.45 percent of the agency's projected expenditures totaling $734,474 and is a decrease of $74,469 or 15 percent from the *FY 2009 Revised Budget Plan* contribution.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Northern Virginia 4-H Educational Center	$25,000	$25,000	$25,000	$0	$0

The Northern Virginia 4-H Educational Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia with thousands of the program participants being Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia. County funding will be used toward capital improvements such painting and repairs to lodges, and making major swimming pool repairs, as well as striping all parking lots. The County contribution also would help minimize camping fees so more young people can attend; however no funding is included in FY 2010 due to budget reductions required to balance the FY 2010 budget.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Occoquan Watershed Monitoring Program	$113,787	$120,565	$120,565	$112,559	$112,559

The Occoquan Watershed Monitoring Program (OWMP) and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. The cost of the OWMP is equally divided between water supply and sewage users. As a result, 50 percent of Operating Expenses is supported by the Fairfax County Water Authority and 50 percent by the participants: Fairfax, Fauquier, Loudoun and Prince William counties, and the cities of Manassas and Manassas Park. The Watershed Monitoring Program Funding Agreement of 1988 requires that Fairfax County provide 12.5 percent of the direct costs.

Given the many diverse uses of the land and water resources in the Occoquan Watershed (agriculture, silviculture, urban residential development, commercial and industrial activity, water supply, and wastewater disposal), the OWMP provides a critical role as the unbiased interpreter of basin water quality information.

The total amount included for Fairfax County's FY 2010 share is $112,559 based upon agency expenditures. This represents a decrease of $8,006 or 6.6 percent from the *FY 2009 Revised Budget Plan* of $120,565. In addition, it should be noted that with the waiver of the agency's budgeted indirect costs by Virginia Tech, the Fairfax County contribution represents 10.2 percent of the agency's total budget.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
OpenDoor Housing Fund	$32,874	$32,890	$32,890	$31,776	$31,776

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of $31,442 to provide a contribution to the OpenDoor Housing Fund – formerly known as the Washington Area Housing Trust Fund. The general membership of the Council of Governments (COG) recommended that local governments support a voluntary per capita assessment of $0.03 to fund WAHTF operations. Capital support is provided through the federal government and private sector grants. Operational funding provided by area local governments will be leveraged to attract capitalization dollars. It also allows the trust fund to loan money at a highly subsidized rate, which helps to lower the cost of housing in this region.

During a 2006 strategic planning process, WAHTF realized that its lending was not having a significant enough impact on regional affordable development and that there were opportunities to merge with another successful community development financial institution, the Unitarian Universalist Affordable Housing Corporation in order to maximize efficiency and both organizations' impact. In October 2006, boards of both organizations, which included representation by Fairfax County, approved combining both into one, and is renamed the OpenDoor Housing Fund.

The OpenDoor Housing Fund's mission is unchanged, which is to provide flexible capital from a variety of sources including government, philanthropic and corporate entities to increase the supply of affordable and workforce housing for low and moderate income households and housing for various special needs populations in the Washington metropolitan area; to positively impact the delivery of affordable housing finance in this region; and provide technical assistance to help potential borrowers obtain financing and successfully complete affordable housing development.

In FY 2010, Fairfax County's share for the OpenDoor Housing Fund is $31,776, a decrease of $1,114 or 3.4 percent from the *FY 2009 Revised Budget Plan*.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Southeast Fairfax Development Corporation	$198,363	$203,124	$203,124	$192,968	$192,968

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. For almost 25 years, the Corporation has promoted, encouraged, facilitated and guided economic development and revitalization on the 7.5 mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization/redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance and increased tax base. Its 18-member volunteer Board of Directors is representative of the community.

SFDC continues to foster growth in existing businesses, while simultaneously promoting the physical renovation of the area through initiatives involving beautification, developmental planning, and ongoing market studies and needs assessments. SFDC sees an even greater need for its services as a result of the Department of Defense's (DoD) Base Realignment and Closure (BRAC) recommendations announced in May 2005. It is anticipated that over 19,000 DoD employees will be redeployed to Fort Belvoir and the Engineer Proving Grounds, with an additional 23,000 government contracting jobs also expected to relocate to the area. The total FY 2010 Fairfax County contribution for SFDC is $192,968, which is a decrease of $10,156 or 15 percent from the *FY 2009 Revised Budget Plan* contribution of $203,124.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
VPI/UVA Education Center	$50,000	$50,000	$50,000	$50,000	$50,000

In FY 1995, Fairfax County entered into an agreement with the City of Falls Church, the Virginia Polytechnic Institute and State University (VPI), and the University of Virginia (UVA) to provide support for a new Education Center to be constructed in Falls Church, offering graduate and continuing professional education services. As part of this agreement, the Board of Supervisors agreed to waive all development/regulatory fees and costs, and provide review and inspection services necessary for the development of this center. In addition to one-time FY 1996 sewer availability and connection charges of $70,881, the County agreed to contribute an annual amount of $50,000 toward the facility, to be paid each year for 20 years, commencing in FY 1995. The total value of this 20-year contribution will be $1,000,000.

The total FY 2010 Fairfax County contribution for the VPI/UVA Education Center is $50,000, which is consistent with the *FY 2009 Revised Budget Plan.*

Fund 119
Contributory Fund

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Women's Center of Northern Virginia	$29,942	$29,942	$29,942	$28,445	$28,445

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning and legal rights. It is anticipated that in FY 2010, 58 percent of requests for service will come from Fairfax County residents.

In FY 2010, the Center anticipates receiving approximately 50,000 requests for services from County residents to meet the interrelated psychological, practical, legal and financial needs of these County residents, many of whom are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient and ultimately more productive community members.

The total FY 2010 Fairfax County contribution included for this agency is $28,455, which is a decrease of $1,497 or 5 percent from the *FY 2009 Revised Budget Plan*.

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Wildlife Rescue League	$10,000	$10,000	$10,000	$0	$0

The Wildlife Rescue League (WRL) is a non-profit organization that provides care for sick, injured and orphaned wildlife in order to return them to the wild. Its volunteers work with licensed rehabilitators throughout Virginia and suburban Maryland, as well as with animal shelters, humane societies, wildlife groups, nature centers and veterinary hospitals to provide care. WRL estimates 65 percent of the calls received are from Fairfax County residents. The WRL is entirely run by volunteers and has no paid staff.

The WRL operates a hotline in Northern Virginia and surrounding areas to assist the public in obtaining information and help in locating a wildlife rehabilitator. They also educate the public about the natural history of native wildlife and how to coexist with it, as well as how to prevent the need for wildlife rehabilitation.

As part of the *FY 2004 Carryover Review*, the Board of Supervisors first approved funding of $10,000 for this organization. No funding is included for FY 2010 due to budget reductions required to balance the FY 2010 budget.

Subtotal Community Development	**$4,468,061**	**$4,399,509**	**$4,399,509**	**$3,920,206**	**$3,920,206**

Fund 119
Contributory Fund

Nondepartmental:

Fairfax County	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Fairfax Public Law Library	$92,657	$92,657	$92,657	$92,657	$92,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library (FCPL), shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

The Law Library receives over 66 percent of its funding from assessments of $4 on civil case filings in the General District and Circuit Courts. This is projected at $198,000 in FY 2010. The annual contribution of $92,657 from the County is provided to assist the Law Library with operational costs. Other revenue projected for FY 2010 includes $26,000 earned for Library services including copier charges, $25,000 from the Fairfax Bar Foundation, $6,150 in miscellaneous income and $0 from the Friends of the Law Library for a total of $365,150.

Currently located in the recently expanded Fairfax County Judicial Center, the Fairfax Public Law Library assists the public as well as members of the legal community with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has four work stations dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as five computer work stations where the public may access legal materials on CD-ROMs and online databases. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases as a result of decreased filing fees.

In spring 2008, the Law Library moved from its old location to the the first floor of the expanded court house facility. The Fairfax Public Law Library served over 80,000 patrons in FY 2009, approximately 38 percent of whom are legal professionals, while the remaining 54 percent are from the general public. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services.

The total FY 2010 Fairfax County funding for this agency is $92,657, which is unchanged from the *FY 2009 Revised Budget Plan*.

Subtotal Nondepartmental	**$92,657**	**$92,657**	**$92,657**	**$92,657**	**$92,657**
Total County Contributions	**$13,482,988**	**$13,553,053**	**$13,823,053**	**$12,935,440**	**$12,935,440**

Fund 119
Contributory Fund

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 119, Contributory Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$191,094**	**$76,352**	**$201,502**	**$76,352**	**$201,502**
Transfer In:					
General Fund (001)	$13,385,396	$13,553,053	$13,823,053	$12,935,440	$12,935,440
County Construction (303)	108,000	0	0	0	0
Total Transfer In	$13,493,396	$13,553,053	$13,823,053	$12,935,440	$12,935,440
Total Available	**$13,684,490**	**$13,629,405**	**$14,024,555**	**$13,011,792**	**$13,136,942**
Expenditures:					
Legislative-Executive Functions/Central Services Agencies	$1,924,440	$1,977,833	$1,977,833	$1,956,784	$1,956,784
Public Safety	90,606	72,551	72,551	52,618	52,618
Health and Welfare	1,840,366	2,017,555	2,287,555	2,362,990	2,362,990
Parks, Recreational and Cultural	5,066,858	4,992,948	4,992,948	4,550,185	4,550,185
Community Development	4,468,061	4,399,509	4,399,509	3,920,206	3,920,206
Nondepartmental	92,657	92,657	92,657	92,657	92,657
Total Expenditures	$13,482,988	$13,553,053	$13,823,053	$12,935,440	$12,935,440
Total Disbursements	**$13,482,988**	**$13,553,053**	**$13,823,053**	**$12,935,440**	**$12,935,440**
Ending Balance[1]	**$201,502**	**$76,352**	**$201,502**	**$76,352**	**$201,502**

[1] For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility.

Contributory Fund
Fund 703 - NOVARIS

Non-Appropriated Funds

Fairfax County exercises a fiduciary responsibility for the financial management and operation of the Northern Virginia Regional Identification System (NOVARIS). Therefore, this fund is displayed here for information. Participating Washington Metropolitan Area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. In FY 2008, Montgomery and Prince George's Counties no longer participate in NOVARIS, as those jurisdictions have joined a Maryland regional fingerprint system. However, Loudoun County and the Virginia State Police joined NOVARIS in FY 2008.

The Fairfax County contribution is made through the Contributory Fund. The total Fairfax County FY 2010 contribution is $10,118, which represents the County's annual share of costs associated with operations and upgrades of NOVARIS. The NOVARIS Fund Statement is shown on the next page.

NOVARIS utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database. In FY 2008, 454,905 fingerprint cards were maintained the system and the database, which helped to make 427 latent fingerprint identifications.

In January 2007, NOVARIS completed upgrading the entire Automated Fingerprint Identification System (AFIS), which included enhanced technologies such as palm print and biometric recognition capabilities. Funding of $8.65 million was secured through an Urban Areas Security Initiative (UASI) grant to cover the cost of AFIS system replacements for the National Capital Region, including NOVARIS, the District of Columbia, as well as Prince George's County and Montgomery County.

In FY 2008, NOVARIS was awarded additional UASI funds for the maintenance of the new system which reduces member jurisdictions' payments in FY 2009 and FY 2010. Future grants will be explored to fund maintenance after FY 2010.

FUND STATEMENT

Fund Type G70, Trust and Agency Funds

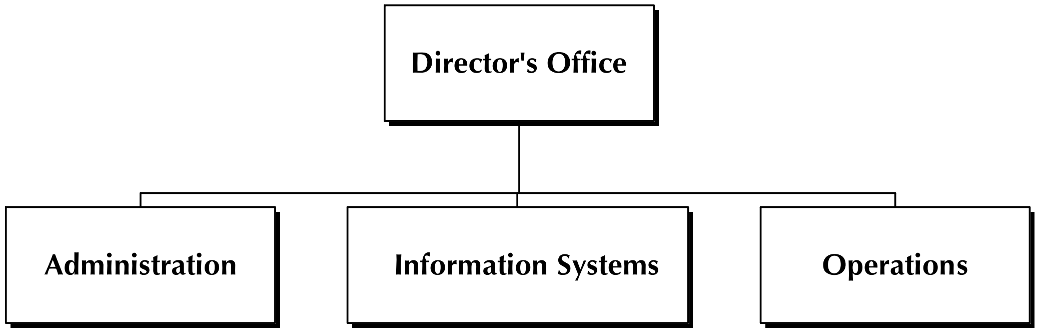
Fund 703, Northern Virginia Regional Identification System (NOVARIS)

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$37,612**	**$26,807**	**$12,405**	**$12,405**	**$12,405**
Revenue:					
Interest on Investments	$661	$529	$529	$529	$529
Fairfax County (Police and Sheriff)	40,606	22,551	22,551	10,118	10,118
Arlington County	8,191	4,357	4,357	2,148	2,148
Prince William County	7,811	4,155	4,155	2,049	2,049
City of Fairfax	1,449	771	771	380	380
City of Falls Church	713	379	379	187	187
City of Alexandria	6,340	3,372	3,372	1,663	1,663
Loudoun County	7,811	4,155	4,155	2,049	2,049
VA State Police/Bureau of Forensic Science	713	379	379	187	187
Total Revenue:	$74,295	$40,648	$40,648	$19,310	$19,310
Total Available	**$111,907**	**$67,455**	**$53,053**	**$31,715**	**$31,715**
Expenditures:					
Operating Expenses	$16,347	$18,599	$18,599	$18,599	$18,599
Capital Equipment	31,758	20,024	20,024	0	0
Fairfax County Expenses Only[1]	51,397	2,025	2,025	0	0
Total Expenditures	$99,502	$40,648	$40,648	$18,599	$18,599
Total Disbursements	**$99,502**	**$40,648**	**$40,648**	**$18,599**	**$18,599**
Ending Balance[2]	**$12,405**	**$26,807**	**$12,405**	**$13,116**	**$13,116**

[1] This represents the lease/purchase associated with digital photography equipment, and other maintenance expenses paid for by Fairfax County only.

[2] Ending balances fluctuate due to variable expenditure requirements and the carryover of unspent funds.

Fund 120
E-911



Mission

To provide and maintain highly professional and responsive 9-1-1 emergency and non-emergency communication services to the citizens of Fairfax County, City of Fairfax, Town of Herndon, Town of Vienna, Fort Belvoir and citizens that work in and visit Fairfax County and to the Fairfax County Police, Fire & Rescue and Sheriff departments in a collaborative and supportive work environment that utilizes highly trained and qualified staff. To deliver emergency and non-emergency communications utilizing state of the art technology through a variety of systems integrated to provide 9-1-1 telephone, computer aided dispatch, multi-channel radio and wireless data networks in a cost effective, sustainable, reliable and technologically innovative manner.

Focus

The activities and programs in Fund 120, E-911 provides support to the operations of the Department of Public Safety Communications (DPSC) and various other public safety information technology projects. The DPSC is the designated 9-1-1 Public Safety Answering Point (PSAP) for all 9-1-1 calls originating within Fairfax County as well as the city and towns therein. The agency also provides Emergency Medical Dispatch (EMD)/Pre-Arrival Instruction (PAI), which is an emergency medical service (EMS) intervention program where DPSC call takers provide emergency medical instructions until fire-rescue-EMS units arrive on the scene. Due to the vital, mission-critical, and time sensitive service provided by DPSC personnel, they are, in many ways, recognized as the first of the first responders. Additionally, DPSC receives all commercial and residential security, fire and medical alarm calls via private alarm companies. Non-emergency services provided include responding to police non-emergency calls received on non-emergency phone lines; reporting of towed vehicles and private vehicle impounds; and calls that ultimately get routed to the Animal Control Unit of the Fairfax County Police Department (FCPD) resolution. DPSC also provides National Crime Information Computer (NCIC) and Virginia Criminal Information Network (VCIN) teletype operations related to property (e.g., stolen guns and vehicles), people (e.g., protective orders and missing persons), events (e.g., fatal accidents and security matters), and queries (e.g., wanted persons/warrant confirmation). These operations ensure information is shared with the appropriate authorities within the County and on a regional, state and federal level. Additionally, DPSC serves as the official custodian of more than 8,700 hours of audio recordings of all telephone calls and radio traffic pertaining to public safety as required by law. DPSC receives and responds to court subpoenas and Freedom of Information Act (FOIA) requests for audio transmissions. Audio recordings are also maintained for quality assurance and training purposes.

<u>Department of Public Safety Communications</u>

In FY 2005, the County identified several operational issues within the existing Public Safety Communication Center (PSCC). Issues reviewed and addressed included: organizational placement of the PSCC within County government to ensure an effective representation of its broad public safety service role and broad client base; organizational leadership and management to both reframe the role of the Director position from a sworn officer in the Police Department chain of command structure to a 9-1-1 public safety communications professional civilian position who will work with additional management level staff to support and encourage innovation and improved efficiency and performance; operational and performance measurement to standardize the process for quality control and quality assurance, and to monitor a complex budget of multiple funding streams and the allocation of funds to the attainment of performance objectives; and recruitment and retention issues. Additionally, as a result of this internal review of existing operations, a change plan was developed to provide a framework for facilitating successful implementation of both current and future action steps. The reorganization of the existing Public Safety Communications Center was a first step in the change plan.

In FY 2006, the Center was moved from a division within the Police Department to independent agency status in Fund 120 as Agency 95, Department of Public Safety Communications. This agency now reports to the Deputy County Executive, responsible for other public safety agencies. Early efforts of the new agency centered on reengineering the recruitment program; redesigning the new hire program; promoting programs to encourage retention; improved internal and external communications, enhancing the management structure to provide leadership in the areas of client services and call center operations; and developing of business analyses to measure and monitor performance. The agency will continue to focus on these types of organizational issues into FY 2010 and beyond.

The first-responder positions within the department (primarily Public Safety Communicator positions performing call taking and call dispatch functions) were also moved from the Fairfax County Employees' Retirement System to the Uniformed Retirement System, reflecting consistency within County public safety agencies for front line, first-responder staff. The Uniformed Retirement System is structured to compensate employees who daily perform first-responder functions in a high stress environment. All new hires into first-responder positions within the department are part of the Uniformed Retirement System, and existing first-responder staff had the option of converting to that system in FY 2006.

The changes underway within DPSC have already begun to have a positive impact on operations and agency leadership is focused on maintaining the momentum of positive change, with emphasis on improving performance standards and performance call statistics, recruitment and retention, training, and proactive planning for the DPSC's move to the McConnell Public Safety and Transportation Operations Center (MPSTOC), scheduled for the fall of 2009. As a critical operation in Fairfax County that affects the lives and safety of residents, the changes underway are intended to ensure that the DPSC is able to provide world-class public safety communication services.

Public Safety Information Technology Projects

In 1995, an IT project was established to replace and upgrade the County's Public Safety Communications Network (PSCN) and its components. The PSCN supports emergency communications of the Police Department, Fire- Rescue Department, and Office of the Sheriff. This includes public safety call taking wire line 9-1-1, wireless 9-1-1, Voice over Internet Protocol (VoIP) 9-1-1 and non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system including 20 plus ancillary technologies with an integrated mobile data communications and multi-channel radio network for voice communications. The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources without voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the DPSC.

Installation of the radio network was completed and brought online in October 2000. Subsequent to the September 11, 2001 terrorist attacks, a reevaluation of the network determined that three additional tower sites were needed to be added to ensure proper coverage to areas of the County that had grown more populous since the original radio signal coverage propagation studies were completed. This expansion was funded through a Homeland Defense grant and is now complete.

In FY 2010, IT Projects expenditure requirements are decreasing from the FY 2009 adopted budget funding level, primarily due to extending the cycle of the next upgrade to the Public Safety Radio System from four to five years, the deferment of the Public Safety Subscriber Radio Replacement (mobile and portable) and significant reduction in the planned Mobile Computer Terminal replacements. The Mobile Data Communications System (MDCS) Mobile Computer Terminal (MCT) Replacement project funding which replaces 1/5 of the mobile fleet of equipment for CAD operations was reduced by 2/3 from the original request. A business decision was made to make due with older voice radio modem equipment for use as a back up to new primary communications system rather than replacement of this technology in this life cycle replacement. Remaining funds will be used to purchase MCT and docking station equipment only in FY2010. Voice Radio Modem (VRM) replacement equipment will not be purchased in FY 2010. We will rely on the older models currently in use for an extra year longer than anticipated to provide back up connectivity to the County infrastructure in the event of primary mobile communications system failure. The actual number of replacement MCTs will be reduced from 300 to 200 for this fiscal year. Agencies will need to utilize older units an additional year longer than anticipated for this life cycle replacement. The replacement and upgrade of these items continues to be critical to the operation of the Public Safety Communications Network (PSCN) and can ill afford to be reduced beyond the recommended reductions without significant impact on services provided to the user agencies. IT Project funding reflects only those items that are mission critical to support continued public safety communications needs. Continued future support for the PSCN's component systems and equipment is vital for ensuring immediate and systematic response to emergencies.

Revenues

Prior to January 2007, Fund 120 was supported by revenue from estimated E-911 fees, Commonwealth reimbursement associated with Wireless E-911, and a General Fund Transfer supporting any difference between revenues and expenditures. The E-911 tax applied to eligible phone lines was adjusted in FY 2006 to match the state authorized maximum charge per line of $3.00 per month. However, effective January 1, 2007, House Bill 568 was enacted by the Virginia General Assembly, replacing many of the then current state and local communications taxes and fees with a centrally administered communications sales and use tax. As part of this restructuring, the $3.00 E-911 tax has been repealed and replaced with a uniform statewide E-911 tax on landline telephone service. The new landline E-911 tax is administered by the Virginia Department of Taxation and is imposed on the end user of each telephone access line at the rate of $0.75 per line. The new tax appears as a line item on customers' bills.

Revenues from the communications sales and use tax, a public rights-of-way use fee imposed on cable television providers, and the landline E-911 tax is collected and remitted monthly by communications services providers into a new statewide fund, to be known as the Communications Sales and Use Tax Trust Fund. Revenue received into the fund is distributed to localities based on their share of the total local revenues received in FY 2009. Revenues generated by the landline E-911 tax, as well as other taxes and fees, are collected by the Department of Taxation, deposited into the Communications Sales and Use Tax Trust Fund, and then allocated and distributed to localities. Since the new tax structure took effect mid-way through FY 2007, County staff will be monitoring its impact and will make any necessary adjustment to FY 2010 estimates, if needed, at a regularly scheduled quarterly budget review. In addition, the Wireless E-911 monthly $0.75 surcharge on all wireless/cellular telephones will remain and be distributed to localities as part of the Wireless E-911 State Reimbursement.

Challenge of FY 2010 Budget Reductions

E-911 Supporting IT was reduced by $186,817. This reduction includes efficiencies in the amount of $23,727 identified in telecommunications costs following the agency's relocation to the McConnell Public Safety and Transportation Operations Center (MPSTOC) and a reduced level of service due to a $163,090 cut in funding for contract maintenance support for the Computer Aided Dispatch (CAD) system. The IT contract maintenance support level for CAD operations at the new MPSTOC was reduced from 13 to 11 personnel (10 personnel and 1 supervisor). The agency will strive to provide 24/7 repair coverage using this reduced staffing for critical systems only. Non-critical system repairs will need to wait for next business day.

Fund 120
E-911

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	160/ 160	160/ 160	204/ 204	204/ 204	204/ 204
Expenditures:					
Personnel Services	$20,209,274	$20,305,181	$20,305,181	$20,879,510	$20,879,510
Operating Expenses	7,375,593	10,891,572	14,316,389	10,645,691	10,645,691
Capital Equipment	0	0	96,747	0	0
IT Projects	3,626,978	7,984,403	15,694,793	4,304,000	4,304,000
Total Expenditures	**$31,211,845**	**$39,181,156**	**$50,413,110**	**$35,829,201**	**$35,829,201**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$574,329**
A net increase of $574,329 in Personnel Services reflects the full-year impact of salary increases awarded in FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Operating Expenses Adjustments** **($59,064)**
A decrease of $59,064 in Operating Expenses associated with reduced contract support, software subscription costs, and maintenance warranty agreements following the relocation of the Department of Public Safety Communications (DPSC) to the McConnell Public Safety and Transportation Operations Center (MPSTOC) facility.

♦ **IT Projects** **$4,304,000**
Funding of $4,304,000 has been included in IT Projects, including $1,200,000 for the third year of a five-year replacement cycle for Mobile Computer Terminals (MCTs), and $3,104,000 for upgrading the County's Public Safety Radio System to a newer technology platform in conjunction with the activation of the MPSTOC facility.

♦ **Reductions** **($186,817)**
A decrease of $186,817 reflects reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reduction approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce Level of E-911 Technology Support	This reduction results in efficiencies in the amount of $23,727 identified in telecommunications costs following the agency's relocation to the McConnell Public Safety and Transportation Operations Center (MPSTOC) and a reduced level of service due to a $163,090 cut in funding for contract maintenance support for the Computer Aided Dispatch (CAD) system. This reduction could limit the capability to rapidly and effectively restore the CAD system in the event of a failure during non-business hours. 9-1-1 operating without CAD will result in delays in the dispatch of appropriate public safety resources.	0	0.0	$186,817

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$3,521,564**
As part of the *FY 2008 Carryover Review*, $3,521,564 was carried forward into FY 2008. This amount included $2,688,902 as encumbered carryover and $832,662 associated with dedicated funding for the Nextel 800 MHz rebanding initiative.

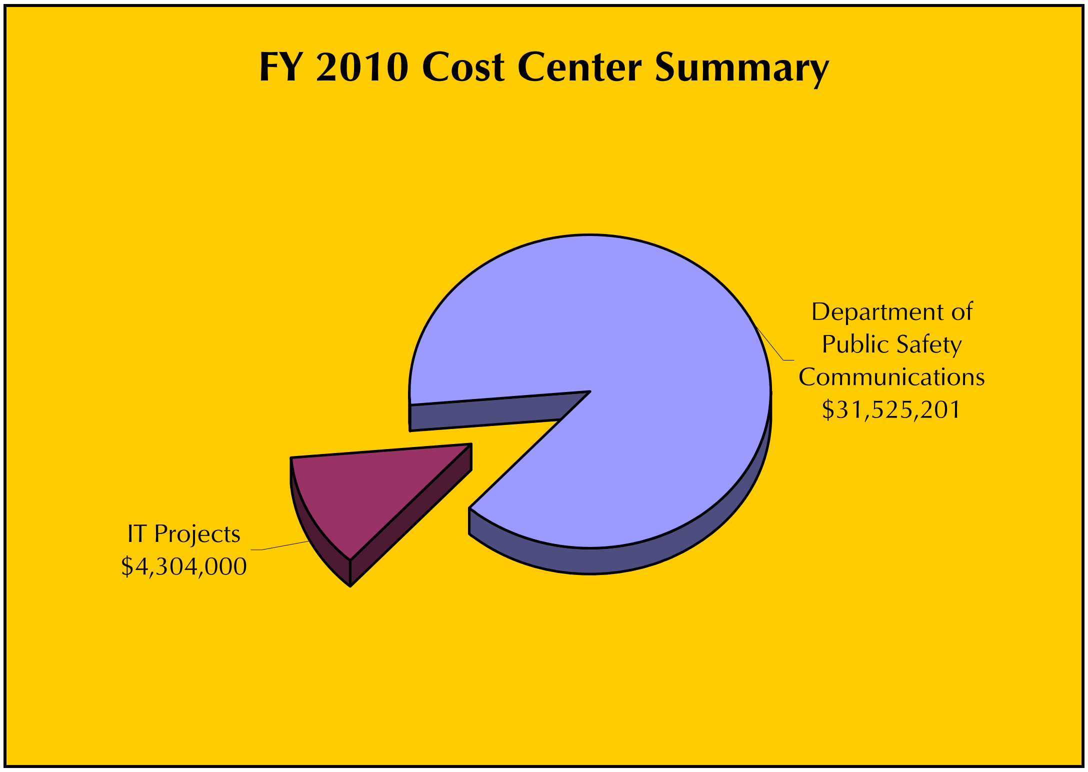
♦ **Position Adjustment** **$0**
As part of the *FY 2008 Carryover Review*, 44/44.0 SYE Public Safety Communicator positions were added for the Department of Public Safety Communications to move forward with its plan to phase out the Supplemental Staffing Program (SSP). The cost of these positions will be covered through overtime savings from both the SSP and regular merit personnel.

♦ **IT Projects** **$7,702,813**
As part of the *FY 2008 Carryover Review*, unexpended project balances of $7,702,813 were carried forward into FY 2009 to complete current projects.

Fund 120
E-911

Cost Centers

The two cost centers of the Fund include the Department of Public Safety Communications and the Public Safety Information Technology Projects. Both programs work together to fulfill the mission of the Fund.



Department of Public Safety Communications

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	160/ 160	160/ 160	204/ 204	204/ 204	204/ 204
Total Expenditures	**$27,584,867**	**$31,196,753**	**$34,668,317**	**$31,525,201**	**$31,525,201**

Position Summary

1	Director	1	Programmer Analyst III	1	PSTOC General Manager
1	Deputy Director	1	Business Analyst IV	1	Geog. Info. Spatial Analyst II
5	PSC Squad Supervisors	1	Business Analyst III	1	Geog. Info. Spatial Analyst I
20	PSC Asst. Squad Supervisors	3	Management Analysts III	2	Administrative Assistants V
159	PSCs III	2	Management Analysts II	1	Administrative Assistant IV
1	Operations Division Chief	1	Management Analyst I	1	Administrative Assistant III
				1	Info Tech Program Manager I

TOTAL POSITIONS
204 Positions / 204.0 Staff Years

Fund 120
E-911

Key Performance Measures

Goal

To provide the telecommunications necessary for the rapid dispatch of Police and Fire and Rescue units to the scene of citizen or other agency requests for assistance. To maintain effective command, control, communications, and information support for public safety field personnel required for the safe, orderly conduct of public safety activities 24 hours a day, 365 days a year.

Objectives

- To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority I-life threatening) within 1.5 minutes (average).

- To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority II-serious threat to property or public order) within 1.9 minutes (average).

- To contribute to the prompt and efficient response of field personnel by dispatching non-emergency calls for services (Priority III-threat to public safety or convenience) within 8.0 minutes (average).

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Calls received on emergency lines	620,534	608,599	596,893 / 610,180	611,765	613,354
Calls received on non-emergency lines	521,524	509,737	489,216 / 499,729	489,918	480,299
Efficiency:					
Cost per call	$29.83	$26.38	$34.05 / $28.13	$35.56	$33.65
Service Quality:					
Average speed-to-answer emergency calls (in seconds)	8.0	7.0	8.0 / 5.0	8.0	8.0
Average speed-to-answer non-emergency calls (in seconds)	41.0	44.0	41.0 / 15.0	41.0	41.0
Outcome:					
Dispatch time (in minutes) for Priority I: emergency/life threat	1.5	1.4	1.5 / 1.4	1.5	1.5
Dispatch time (in minutes) for Priority II: emergency/serious threat to property or public order	3.8	3.6	1.9 / 3.5	1.9	1.9
Dispatch time (in minutes) for Priority III: non-emergency/threat to public safety or convenience	9.9	9.8	8.0 / 8.8	8.0	8.0

Performance Measurement Results

The Public Safety Communicators of DPSC successfully met the FY 2008 targets for dispatching Priority 1 (life threatening) emergency calls for services and the average speed-to-answer for emergency and non-emergency calls. In particular, the improvement in the speed-to-answer times were a direct result of the agency making progress toward filling its persistent vacant positions and the continued support of the police officers and fire fighters of the Supplementary Staffing Program (SSP) who serve as call-takers. However, a continued shortage of personnel caused by both a shortage in fully trained staff and the departure of several skilled, veteran employees led to the agency not meeting its FY 2008 targets for dispatching Priority 2 (serious threat to property or public order) emergency calls for services and for dispatching Priority 3 (threat to public safety or convenience) non-emergency calls for services. FY 2010 marks the year in which the costly SSP will be eliminated with the associated savings used to hire additional full-time DPSC personnel as a more cost effective staffing alternative.

Fund 120
E-911

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 120, E-911**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$13,130,263**	**$4,316,552**	**$17,300,329**	**$2,145,822**	**$1,045,290**
Revenue:					
Communications and Sales Use Tax Fees	$20,375,002	$19,775,304	$18,523,717	19,242,407	19,242,407
State Reimbursement (Wireless E-911)[1]	4,189,387	4,047,362	4,333,387	4,333,387	4,333,387
Other Revenue[2]	1,028,050	186,278	195,308	195,308	195,308
Interest Income	805,939	500,000	500,000	500,000	500,000
Total Revenue	$26,398,378	$24,508,944	$23,552,412	$24,271,102	$24,271,102
Transfer In:					
General Fund (001)	$8,983,533	$10,605,659	$10,605,659	$10,623,062	$10,623,062
Total Transfer In	$8,983,533	$10,605,659	$10,605,659	$10,623,062	$10,623,062
Total Available	**$48,512,174**	**$39,431,155**	**$51,458,400**	**$37,039,986**	**$35,939,454**
Expenditures:					
Personnel Services	$20,209,274	$20,305,181	$20,305,181	$20,879,510	$20,879,510
Operating Expenses	7,375,592	10,891,572	14,316,389	10,645,691	10,645,691
Capital Equipment	0	0	96,747	0	0
IT Projects[1]	3,626,979	7,984,403	15,694,793	4,304,000	4,304,000
Total Expenditures	$31,211,845	$39,181,156	$50,413,110	$35,829,201	$35,829,201
Total Disbursements	**$31,211,845**	**$39,181,156**	**$50,413,110**	**$35,829,201**	**$35,829,201**
Ending Balance[1,3]	**$17,300,329**	**$249,999**	**$1,045,290**	**$1,210,785**	**$110,253**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment has been made to decrease actual Wireless E-911 State Reimburement revenue in FY 2008 by $144,000. Additionally, an audit adjustment has been made to decrease FY 2008 Actual IT Projects expenditures and increase FY 2009 Revised IT Projects expenditures by $7,577 to properly account for the year in which the expenditures were accrued. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR).

[2] This revenue category includes annual revenue from the City of Fairfax for dispatch services, FOIA fees, and FY 2008 Actual Revenue of $832,662 from Nextel to cover County expenses related to the Nextel 800 MHz rebanding initiative.

[3] IT projects are budgeted based on the total project costs and most projects span multiple years. Therefore, funding for IT projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

IT0001	Public Safety Communications Network/Systems					
Total Project Estimate	**Prior Expenditures**	**FY 2008 Expenditures**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**	**Future Years**
TBD	$52,578,718	$3,626,979	$15,694,793	$4,304,000	$4,304,000	TBD

This project was established in FY 1995 to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications of the Police, Fire and Rescue, and Sheriff's departments. This includes public safety call taking (E-911, Cellular E-911, non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system with an integrated mobile data communications component and a wireless digital radio network for voice communications.

The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources with minimal voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the Public Safety Communications Center (PSCC). As needed, this project provides funding for upgrades to the CAD and its mobile data communications component, originally implemented in 1986. The old systems were technologically obsolete, severely undersized, and at the end of their effective, supportable life cycle. Upgrades ensure continued reliable operation of these critical systems, incorporates software, hardware, and user functionality advances made since the 1980's, and allow for future migration in capability as new technologies emerge.

Fairfax County migrated to the new digital radio network in FY 2006 to accommodate growing public safety voice communications requirements and to remedy performance, coverage, fragmentation, and reliability problems associated with an aging, technologically obsolete system at the very end of its sustainable life cycle. Deficiencies in the old system severely impeded critical communications and safety in emergency situations. The new trunked wireless digital voice communications system consolidates all County public safety voice communication and is designed to address coverage, reliability, and operational limitations of the old system used by public safety agencies in the County. It provides capacity for growth and enhancement for the next twenty years.

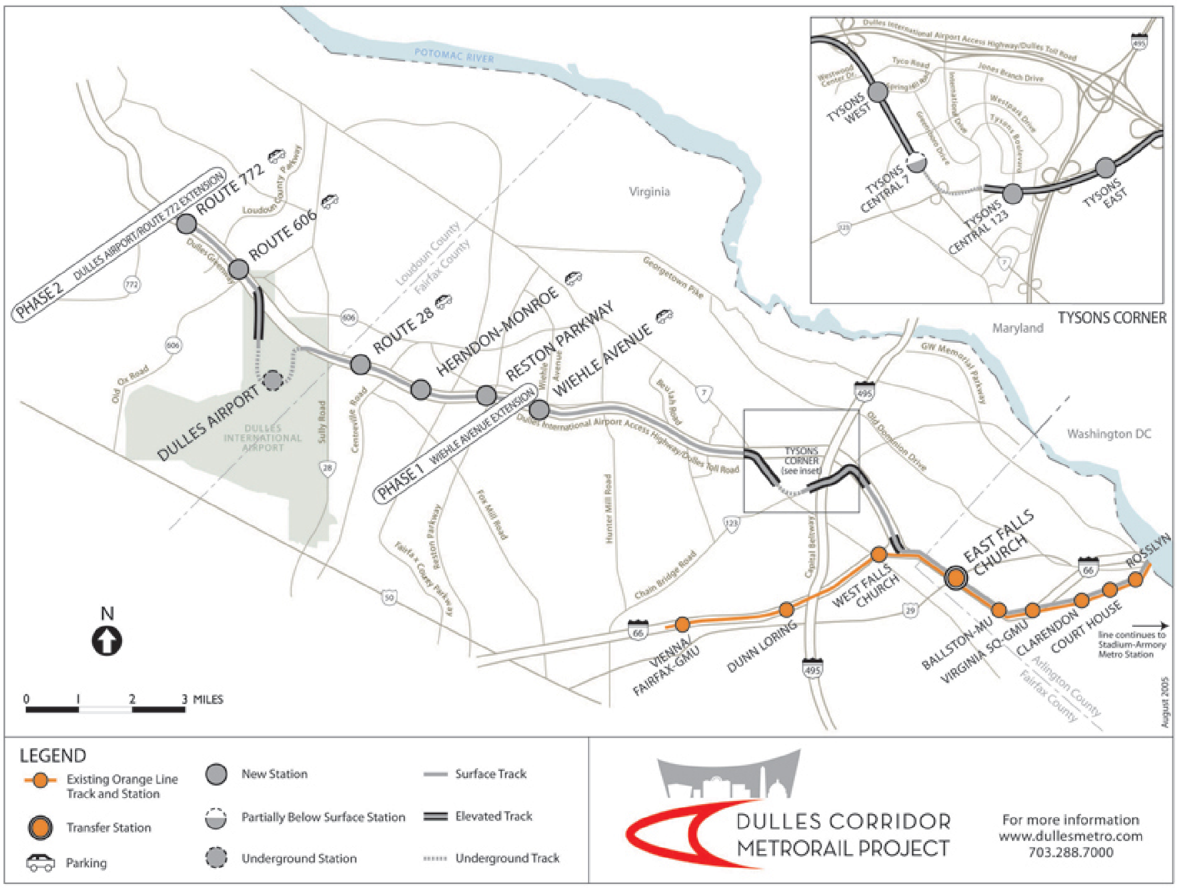
FY 2010 funding is included for the third year of a five-year replacement cycle for Mobile Computer Terminals (MCTs) ($1,200,000). Additionally, FY 2010 funding will support upgrading the County's Public Safety Radio System to a newer technology platform ($3,104,000), in conjunction with the activation of the MPSTOC facility. The FY 2010 projection represents project costs and Year Two of a lease-purchase agreement for the new network infrastructure.

Return on Investment (ROI): The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

Fund 121
Dulles Rail Phase I Transportation Improvement District

Focus

Metrorail service is planned to be extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles Connector Road (DCR) through Tysons Corner, then further out the Dulles International Airport Access Highway (DIAAH), through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project currently is estimated to be approximately $5.2 billion. Due to financial constraints imposed by the federal government, which are expected to limit federal funding to approximately $900 million; the project is currently expected to be completed in two phases. Phase I is expected to cost approximately $2.64 billion for the segment from the Metrorail Orange line to Wiehle Avenue in Reston, including construction of five new stations. Final cost estimates for Phase II, from Wiehle Avenue, through Dulles Airport to Route 772 in Loudoun County, are expected to be developed during FY 2010.



The total project costs are expected to be shared by the federal government, the Commonwealth, Fairfax County, Loudoun County, Metropolitan Washington Airports Authority (MWAA) and operation of the Dulles Toll Road. It should be noted that the County's participation rate is determined on the basis of total project costs and sharing the cost of common features necessary to complete an operational line, such as soft costs, rail yards and power stations.

The primary source of revenue to support construction of the rail line is expected to be tolls from the Dulles Toll Road. Control and operation of the Dulles Toll Road was transferred to MWAA on November 1, 2008. The local funding partners, Fairfax County, Loudoun County, and MWAA have entered into an agreement which specifies the level of funding responsibility for each partner; the Fairfax share is approximately 16.1 percent of total costs and approximately $400.0 million for Phase I. This is also the maximum permitted under the terms of the Phase I Tax District.

Fund 121
Dulles Rail Phase I Transportation Improvement District

On January 21, 2004, a petition was filed with the Clerk to the Board of Supervisors (the Petition) by owners of commercial and industrial property (the Petitioners) asking the Board of Supervisors to create a Phase I Dulles Rail Transportation Improvement District (the Phase I District), as provided by Chapter 15 of Title 33.1 of the Code of Virginia, as amended (the Act). The Act is similar although not identical to the law that empowered the Board and the Board of Supervisors of Loudoun County to create the Route 28 Highway Transportation Improvement District (the Route 28 District) in both counties in 1988.

The Phase I District was approved and established by the Board of Supervisors on February 23, 2004, following a public hearing. The Phase I District is governed by a District Commission, consisting of four Board members and the Chairman of the Commonwealth Transportation Board (CTB) or his/her designee. The District Commission is advised by a District Advisory Board, composed of landowner representatives. This is the same basic governance structure used for the Route 28 Tax District.

Commercial and industrial property within the district created pursuant to the Act can be taxed to raise funds for transportation improvements in the district. Such a district can be created upon the petition of the owners of at least 51 percent, measured by land area or assessed value, of the real property located within the proposed district that is zoned or used for commercial or industrial purposes. The properties listed on the signature pages of the Petition constituted over 64 percent of such property located within the Phase I District, measured by assessed value.

Per the Code of Virginia § 33.1-435, properties zoned to permit multi-unit residential use but not yet used for that purpose and multi-unit properties primarily leased or rented to residential tenants or other occupants by an owner who is engaged in such a business are deemed to be in commercial use for purposes of the Act. But no other residential properties are subject to any tax that may be levied on behalf of such a district, even if they are within the boundaries of such a district.

The boundaries, as proposed by the Petitioners, encompass most if not all of the Tysons Corner Urban Center, commercial and industrial properties near the proposed Metrorail station at Wiehle Avenue, and the necessary DAAR right-of-way.

The proposed transportation improvements include that portion in the Phase I District of the capital improvements described as the Locally Preferred Alternative (LPA) in a resolution of the Board of Directors of the Washington Metropolitan Area Transit Authority (WMATA), adopted on November 21, 2002.

The Petitioners will contribute up to $400.0 million of the County's share for Phase I through the imposition of a voluntary tax on commercial and industrial properties within the Phase I District. Included in the proposal is a provision for full coverage of the long-term financing costs for the County's net share of construction costs. At the maximum contribution, under the current plan, the total expected cost including interest costs over the life of the district to be provided by the tax on behalf of the Phase I District is approximately $882.5 million. As of December 2006, funds for the tax district are expected to fully fund the County's expected share of Phase I costs. Funding requirements in excess of the amount to be provided by the District are expected to be funded by other available revenue sources.

The plan as set forth in the Petition contains specific provisions regarding timing, tax rates, total costs, and percentage of costs to be paid with Phase I District revenue. The plan contemplates the establishment of a Revenue Stabilization Fund (RSF) with early collection of taxes commencing in FY 2005 to build reasonable reserves to help maintain the rate parameters in view of the cyclic pattern of changes in assessed value from year to year. It is anticipated that the RSF and perhaps other rate or coverage covenants will be required by rating agencies to achieve an investment grade rating on bonds issued that are supported by Phase I District tax revenues.

Fund 121
Dulles Rail Phase I Transportation Improvement District

Under the terms of the petition, before any Phase I District revenues are committed the tax rate is capped at 22 cents per $100 of assessed value, and taxes collected accumulate in the RSF. If a federal Full Funding Grant Agreement (FFGA) for Phase I is not executed, then the owners of 51 percent of the commercial and industrial property within the Phase I District may petition for its dissolution, and individual property owners can ask for the return of taxes previously paid and accumulated in the RSF. The Federal Transit Administration (FTA) received the Full Funding Grant Agreement application on October 22, 2008 and approved it and forwarded it to the Secretary of the United States Department of Transportation and the Office of Management and Budget on December 19, 2008 for their approval. Secretary Peters, after reviewing the FFGA application with OMB, approved the FFGA on January 7, 2009, and forwarded it to Congress for their approval. The FFGA between the FTA and the Metropolitan Washington Airports Authority (MWAA) was executed on March 10, 2009.

Before committing Phase I District tax revenues, the District Commission must determine that the District's actual share of the financing will not exceed $400 million of construction funds for Phase I costs, and that a tax rate of no more than 29 cents per $100 of assessed value will be sufficient to meet the Phase I District's obligations at an assumed rate of growth in assessed value of 1.5 percent. If at the time the District Commission expects either of those parameters to be exceeded, then they must seek approval from the owners of 51 percent of the commercial or industrial property within the Phase I District before proceeding to commit the revenues.

However, once Phase I District revenues have been committed, allowing the financing to be put into place for the sale of bonds supported by those revenues, there is no "hard" cap on the Phase I District tax rate other than the statutory cap of 40 cents per $100 of assessed value. Thus there would be full latitude to set the tax rate up to the statutory maximum, if necessary, to meet the obligations of the Phase I District, e.g., if necessary to meet debt service requirements in the event assessed value growth rates cannot be sustained at 1.5 percent or greater.

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Debt Service Payments** **$6,350,000**
  Interim debt service payments are anticipated to be $13,350,000 which is an increase of $6,350,000 over the *FY 2009 Adopted Budget Plan* level of $7,000,000 based on total project expenditure projections and the percentage share for the District's contribution. A bond sale will be planned for FY 2009 or FY 2010 in order to provide the permanent financing.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$6,350,000**

  As part of the *FY 2008 Carryover Review*, debt service payments were increased $6,350,000 from $7,000,000 to $13,350,000 in anticipation of funding requirements for Fairfax County's share of the total project costs. Expenditures will only be made following the approval of the FFGA.

- **Third Quarter Adjustments** **$12,650,000**

  As part of the *FY 2009 Third Quarter Review*, expenditures were increased $12,650,000 to $26,000,000 over the *FY 2009 Revised Budget Plan* total of $13,350,000. This was primarily due to the expected request from the Metropolitan Washington Airport Authority (MWAA) for initial capital contributions after approval of the Full Funding Grant Agreement (FFGA) by the Federal government for this project. FY 2009 revenues were decreased $1,057,470 or 3.5 percent from the *FY 2009 Revised Budget Plan* total of $30,536,620. This was primarily due to an increase of $692,530 in real estate taxes based on actual assessments and the associated taxes collected off set by a decrease of $1,750,000 in interest on investments based on lower than anticipated interest earnings.

Fund 121
Dulles Rail Phase I Transportation Improvement District

FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 121, Dulles Rail Phase I Transportation Improvement District

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$50,665,143**	**$70,989,464**	**$79,457,240**	**$96,643,860**	**$82,936,390**
Revenue:					
Real Estate Taxes-Current[1]	$25,731,856	$27,386,620	$28,079,150	$26,930,109	$26,930,109
Interest on Investments[1]	3,060,241	3,150,000	1,400,000	966,439	966,439
Total Revenue	$28,792,097	$30,536,620	$29,479,150	$27,896,548	$27,896,548
Total Available	**$79,457,240**	**$101,526,084**	**$108,936,390**	**$124,540,408**	**$110,832,938**
Expenditures:					
Debt Service[1]	$0	$7,000,000	$26,000,000	$13,350,000	$13,350,000
Total Expenditures	$0	$7,000,000	$26,000,000	$13,350,000	$13,350,000
Total Disbursements	**$0**	**$7,000,000**	**$26,000,000**	**$13,350,000**	**$13,350,000**
Ending Balance[1, 2]	**$79,457,240**	**$94,526,084**	**$82,936,390**	**$111,190,408**	**$97,482,938**
Tax rate/per $100 Assessed Value	**$0.22**	**$0.22**	**$0.22**	**$0.22**	**$0.22**

[1] The *FY 2009 Third Quarter Review* included a decrease of $1,057,470 in revenues with an increase of $692,530 in real estate taxes based on actual assessments and associated taxes collected off set by a decrease of $1,750,000 in interest on investments based on lower than anticipated interest earnings. Debt service expenditures were increased $12,650,000 in anticipation of the Full-Funding Grant Agreement (FFGA) and the start of capital expenditures for this project. The result of these actions decreased the ending balance by $13,707,470 to $82,936,390 from $96,643,860.

[2] The ending balance is accumulating in anticipation of the start of construction, which is expected to begin following approval of the Full Funding Grant Agreement in FY 2009.

Fund 124
County and Regional Transportation Projects

Focus

New opportunities to improve transportation and pedestrian access were supported by the FY 2009 creation of a new fund, Fund 124, County and Regional Transportation Projects. The FY 2010 budget includes annual funding generated by the prior year establishment of a commercial and industrial real estate tax rate for transportation. This taxing authority was authorized under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the Virginia General Assembly on April 4, 2007, and implemented by the Board of Supervisors as part of the FY 2009 Adopted Budget Plan. This revenue supports roadway, transit and pedestrian projects. It provides the opportunity for the County to accelerate the implementation of projects on its long-term transportation plan and address transportation requirements that have been long unfulfilled due to funding constraints.

HB 3202 authorized a County commercial and industrial real estate tax for transportation of up to 25 cents, as well as new regional taxes and fees to be collected by the Northern Virginia Transportation Authority (NVTA). These regional taxes and fees would have raised approximately $300 million annually for transportation funding in Northern Virginia. In February 2008, the Virginia Supreme Court ruled that the General Assembly did not have the ability to delegate its taxing authority to NVTA, thus invalidating this source of revenue. However, the County's authority to implement a commercial and industrial real estate tax for transportation was not affected by the Supreme Court decision. During the 2009 General Assembly session, the maximum rate localities can levy for a commercial and industrial real estate tax was temporarily reduced from 25 cents per $100 assessed value to 12.5 cents per $100 assessed value for four years. Discussions will continue at the State level on how best to replace the NVTA regional funding to meet the transportation challenges of Northern Virginia.

As part of its deliberations on the FY 2010 budget, the Board of Supervisors approved a commercial real estate tax for transportation of 11 cents per $100 assessed value, the same rate as in FY 2009. This revenue provides approximately $51 million in new transportation dollars for capital and transit projects in FY 2010.

Approximately $32 million is included in Fund 124, County and Regional Transportation Projects, for FY 2010 capital projects. Funding that is recommended to be appropriated to specific projects is included in the Summary of Capital Projects that follows. The majority of FY 2010 funding remains in the construction reserve project; funds will be moved to priority projects during FY 2010 as projects approach implementation. A small portion of the revenues is anticipated to support debt service on a planned $50 million transportation revenue bond through the Economic Development Authority (EDA) to be issued in FY 2010. FY 2010 projects will be consistent with the commercial and industrial tax revenue project list approved by the Board of Supervisors on May 5, 2008.

A transfer to Fund 100, County Transit of $15.5 million is also included in the FY 2010 budget. This amount will fund the operational costs of expanding service on FAIRFAX CONNECTOR priority overcrowded routes, will provide new mid-day service originating from the new West Ox Bus Operations Center, and will support additional bus service as recommended by the Transit Development Plan study. Funding in support of the CONNECTOR bus system also is consistent with the project list approved by the Board of Supervisors on May 5, 2008.

Continuing in FY 2010, a portion of Fund 124 revenue will be used to manage expanded project workload. This includes funding for 19/19.0 SYE new staff positions, as previously approved by the Board of Supervisors in FY 2009. It also includes funding for office space to accommodate the expanded staff and co-location location of all Fairfax County Department of Transportation (FCDOT) staff and road project staff from the Department of Public Works and Environmental Services (DPWES). The expanded staff and co-location will enable the County to improve and streamline the management of transportation projects. These efforts help the County effectively prioritize, plan, manage and spend current and new transportation funds to improve traffic flow, transit and general mobility of Fairfax County residents and those who travel in and through Fairfax County.

FCDOT also is redesigning the management of transportation capital projects to include the institution of a General Engineering Contract (GEC). The GEC will provide a balance of outside experience and in-house knowledge to swiftly advance the completion of planned projects and provide the necessary coordination with the Virginia Department of Transportation, regional transportation agencies, and local affected communities.

Budget and Staff Resources

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	0/ 0	19/ 19	19/ 19	19/ 19	19/ 19
Expenditures:					
Personnel Services	$0	$1,204,386	$1,204,386	$1,775,322	$1,775,322
Operating Expenses	0	0	2,030,622	1,500,000	1,500,000
Capital Equipment	0	0	8,358,889	0	0
Capital Projects	0	110,495,614	62,471,439	32,117,466	32,117,466
Total Expenditures	**$0**	**$111,700,000**	**$74,065,336**	**$35,392,788**	**$35,392,788**

Position Summary			
1	Engineer V	2	Planning Technicians II
4	Engineers IV	1	Senior Right of Way Agent
2	Engineers III	2	Management Analysts III
1	Transportation Planner III	1	Network Analyst I
2	Transportation Planners II	1	Administrative Assistant III
1	Assistant Supervisor Facilities Support	1	Administrative Assistant II

TOTAL POSITIONS
19 Positions / 19.0 Staff Years

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$570,936**
An increase of $570,936 in Personnel Services includes additional funding for staff positions approved by the Board of Supervisors as part of the FY 2009 budget, but not phased in until FY 2010 in order to match staff expansions with associated workload requirements based on project implementation. In addition, it includes the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Operating Expenses** **$1,500,000**
An increase of $1,500,000 in Operating Expenses, primarily associated with lease costs necessary to support the co-location of existing FCDOT staff, 19 additional positions approved by the Board of Supervisors in the FY 2009 budget, and 18 road design staff of the Department of Public Works and Environmental Services (DPWES). Staff moved into newly leased space in FY 2009. This co-location will streamline transportation project management and advance critical transportation projects. Space at existing FCDOT offices was insufficient to fully accommodate its existing staff, even prior to Fund 124 staff expansions to support new capital projects.

- **Capital Projects** **$32,117,466**
  Funding in the amount of $32,117,466 has been included for FY 2010 priority projects supported by the commercial and industrial tax revenue, consistent with the project list presented for Board approval on May 5, 2008.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors made no adjustments to this fund.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a decrease of $37,634,664 in order to transfer appropriation authority to Fund 309, Metro Operations and Construction, to support County bond-funded requirements for the Metro Matters construction program. This adjustment did not impact any active capital projects in Fund 124. The $37.6 million will meet the partial costs of a one-time "opt-out" of the Metro Matters bond issue and long term commitment to the paying of that debt. The execution of this opt out allowed the County to pay its share in the debt in full at the time of closing on the WMATA bonds in June 2009, saving the County an estimated $11.5 million net present value over the life of the bonds.

Fund 124
County and Regional Transportation Projects

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 124, County and Regional Transportation Projects**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**	**$0**
Revenue:					
Fairfax County Share of New Regional Transp. Funds[1]	$0	$60,000,000	$22,365,336	$0	$0
Commercial Real Estate Tax for Transportation[2]	0	51,700,000	51,700,000	50,900,000	50,900,000
Total Revenue	$0	$111,700,000	$74,065,336	$50,900,000	$50,900,000
Total Available	**$0**	**$111,700,000**	**$74,065,336**	**$50,900,000**	**$50,900,000**
Expenditures:					
Personnel Services	$0	$1,204,386	$1,204,386	$1,775,322	$1,775,322
Operating Expenses[3]	0	0	2,030,622	1,500,000	1,500,000
Capital Equipment[4]	0	0	8,358,889	0	0
Capital Projects[1, 5]	0	110,495,614	62,471,439	32,117,466	32,117,466
Total Expenditures	$0	$111,700,000	$74,065,336	$35,392,788	$35,392,788
Transfer Out					
County Transit (100)[6]	$0	$0	$0	$15,507,212	$15,507,212
Total Disbursements	**$0**	**$111,700,000**	**$74,065,336**	**$50,900,000**	**$50,900,000**
Ending Balance	**$0**	**$0**	**$0**	**$0**	**$0**
Tax Rate per $100 of Assessed Value	**$0**	**$0.11**	**$0.11**	**$0.11**	**$0.11**

Fund 124
County and Regional Transportation Projects

[1] The FY 2009 Adopted Budget Plan projected receipt of new Northern Virginia Transportation Authority (NVTA) transportation dollars was contingent on General Assembly action to restore anticipated transportation funding that was eliminated by the February 2008 Supreme Court decision declaring that the new regional taxing authority granted by the General Assembly to NVTA was unconstitutional. The General Assembly did not restore this funding in FY 2009. As part of its deliberations on the *FY 2009 Third Quarter Review*, this revenue projection was decreased by $37.64 million and the Board of Supervisors transferred appropriation authority supported by these funds to Fund 309, Metro Operations and Construction, in support of the County bond-funded requirement for the Metro Matters construction program. This adjustment did not impact any active capital projects in Fund 124. The *FY 2008 Carryover Review* budget will reflect the full elimination of this revenue in FY 2009.

[2] As part of its action on the FY 2010 Budget Plan, the Board of Supervisors approved a rate of 11 cent/$100 assessed value to the commercial real estate tax for transportation, the same level as in FY 2009. The Transportation Funding and Reform Act of 2007 (HB 3202) provided the enabling legislation for this new tax. Revenue projections decline slightly in FY 2010 due to the continuing slowdown in the commercial market.

[3] Operating Expenses funding primarily reflects a new lease supporting the FY 2009 co-location of all of FCDOT staff and DPWES road project staff, including one-time FY 2009 equipment and move-in costs. This co-location will enable the County to effectively prioritize, plan and manage new transportation projects made possible through the commercial and industrial real estate tax.

[4] Capital Equipment provides FY 2009 support for the purchase of 18 new CONNECTOR buses to support an expansion of service on overcrowded high priority routes (Routes 170, 401 and 950).

[5] Capital Projects include roadway, pedestrian and transit funding. The majority of funding is held in a reserve project, and adjustments to reflect project funding under additional individual projects will be made as projects approach implementation.

[6] The FY 2010 transfer of $15,507,212 to Fund 100 is consistent with the use of commercial and industrial real estate tax approved by the Board of Supervisors on May 5, 2008. This annual amount will fund: the operational costs of expanding service on Fairfax CONNECTOR priority and overcrowded routes, increasing service originating from the new West Ox Bus Operations Center to mid-day service, and implementing additional bus service as recommended by the Transit Development Plan study.

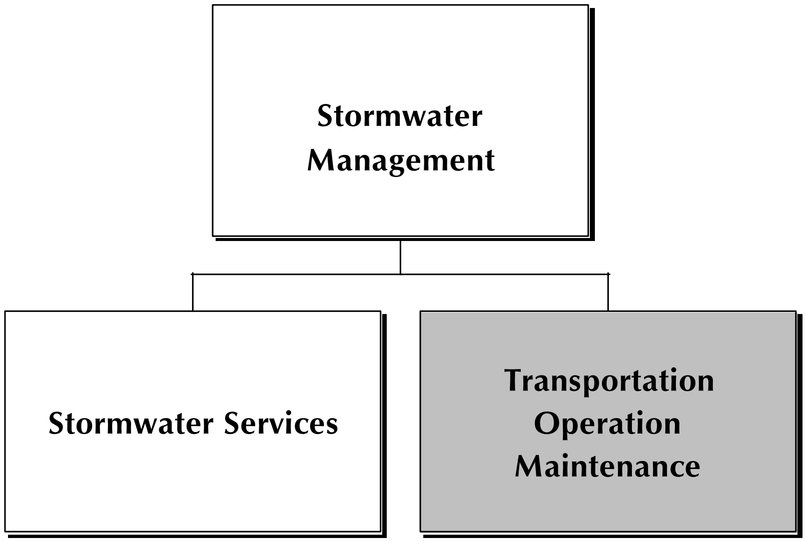
Fund 124
County and Regional Transportation Projects

FY 2010 Summary of Capital Projects

Fund: 124 County & Regional Transportation Projects

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
01240R	Project Construction Reserve		$0.00	$27,959,439.00	$29,767,466	$29,767,466
BUS000	Bus Stop Improvement Program	1,000,000	0.00	500,000.00	500,000	500,000
P0SR01	Sidewalk Replacement/VDOT Participation	600,000	0.00	300,000.00	300,000	300,000
PBFP01	Bicycle Facilities Program	1,000,000	0.00	500,000.00	500,000	500,000
PEMT01	Emergency Maint. Existing Trails		0.00	100,000.00	0	0
PPTF01	Pedestrian Task Force Recommendations	1,000,000	0.00	500,000.00	500,000	500,000
R00701	Rt 7 Widening-Rolling Holly to Reston Ave.	8,000,000	0.00	8,000,000.00	0	0
R123X1	Braddock Rd/Route 123 Interchange	952,000	0.00	952,000.00	0	0
R19301	Georgetown Pike/Walker Rd. RTL	500,000	0.00	500,000.00	0	0
R29212	Route 29 Widening - Centerville to Fairfax City	2,000,000	0.00	2,000,000.00	0	0
R61901	BRAC - Mulligan Road	12,100,000	0.00	12,100,000.00	0	0
R75701	Annandale R-O-W McWhorter Pl.	3,000,000	0.00	3,000,000.00	0	0
RRVP01	Road Viewers Program		0.00	50,000.00	50,000	50,000
RSPI01	Spot Improvements	1,000,000	0.00	500,000.00	500,000	500,000
RZ0001	Eskridge Rd. Extension	1,000,000	0.00	1,000,000.00	0	0
TSP001	Springfield Park and Ride	4,510,000	0.00	4,510,000.00	0	0
Total		**$36,662,000**	**$0.00**	**$62,471,439.00**	**$32,117,466**	**$32,117,466**

Fund 125
Stormwater Services



Denotes functions that are included in both the General Fund, Agency 87, Unclassified Administrative Expenses and Fund 125, Stormwater Services.

Mission
To develop and maintain a comprehensive watershed and infrastructure management program to protect property, health and safety; to enhance the quality of life; to preserve and improve the environment for the benefit of the public. To plan, design, construct, operate, maintain and inspect the infrastructure, and perform environmental assessments through coordinated stormwater and maintenance programs in compliance with all government regulations utilizing innovative techniques, customer feedback and program review; and to be responsive and sensitive to the needs of the residents, customers and public partners.

Focus
As part of the FY 2010 Adopted Budget Plan, a new service district was created to support the stormwater management program, as authorized by Va. Code Ann. Sections 15.2-2400. The service district levy is $0.010 per $100 of assessed real estate value, an amount that will support both staff operating requirements and stormwater capital projects. Since FY 2006, the Board of Supervisors had dedicated the value of one penny of the real estate tax, or approximately $20 million annually to stormwater capital projects. In FY 2009, due to budget constraints, staff and operating costs were charged to the stormwater penny fund, resulting in approximately $15 million remaining for capital project support. The levy of $0.010 will provide approximately $20 million in a typical budget year for the stormwater program. The effective date of the service district and tax rate is July 1, 2009. Therefore, during the service district's first year, taxpayers will be billed for the second half of calendar year 2009, generating approximately $10 million for the stormwater program in FY 2010. It is anticipated that over $5 million will remain unexpended within Fund 318, Stormwater Management Program, in FY 2009 based on project timelines and completion schedules. Unexpended funding will be transferred at year-end to Fund 125, Stormwater Services, in order to support capital project work in FY 2010. It is estimated that

beginning in FY 2011, Fund 125 will be fully supported by a projected $20 million annually, enabling much needed capital projects to move forward. In addition, the establishment of Fund 125 will allow for the planned elimination of Fund 318 by July 2010.

Stormwater funding in Fund 125, Stormwater Services, is designated for prioritized stormwater projects and is essential to protect public safety, preserve property values and support environmental mandates, such as those aimed at protecting the Chesapeake Bay and the water quality of other local waterways. Projects include: repairs to stormwater infrastructure, measures to improve water quality, such as stream stabilization, rehabilitation and safety upgrades of dams, repair and replacement of underground pipe systems and surface channels, structural flood proofing and Best Management Practices (BMP) site retrofits. This funding also supports development of watershed master plans, increased public outreach efforts and stormwater monitoring activities.

There are six program elements in the Stormwater Program. At this time, all capital project funds are being held in a Capital Project Reserve, however, adjustments to reflect project funding under individual capital projects will be made at a future quarterly review. The state mandated Municipal Separate Storm Sewer System (MS4) permit establishes regulatory requirements pertaining to stormwater management. The over arching guidelines for the MS4 permit are based on the National Pollutant Discharge Elimination Systems (NPDES) federal requirements. Compliance with these mandated regulations define the basis of the Stormwater Program. Services provided in all six of the program areas, and inclusive of the operations and maintenance programs as they relate to stormwater, are critical for compliance with the state and federal regulations pertaining to stormwater management. Details of the six program elements for FY 2010 follow:

Regulatory Compliance

The County is operating under extension of the existing MS4 discharge permit that expired in FY 2007. As previously mentioned, all other program elements within the Stormwater Management program, including maintenance operations, are required components for compliance with the MS4 regulations. Negotiations between the State of Virginia and Fairfax County, as well as negotiations between the state and many surrounding local communities, continue into FY 2009 as several issues related to permit compliance are defined and established. It is anticipated that Fairfax County will be under new and increased regulatory requirements in FY 2010 as a result of these negotiations. The increased requirements are expected to impact inspection cycles and monitoring efforts, and enhance restrictions for total maximum daily loads of harmful nutrients entering the streams and rivers within the County jurisdiction. The new regulations are anticipated to affect stormwater maintenance programs and reporting requirements as well. Funding in this project is specific to permit administration, public outreach programs, stormwater facility inspections and assessment and stormwater monitoring programs. The regulatory program provides focus on the annual inspections and assessment of approximately 1,270 publicly maintained stormwater management ponds, and approximately 2,750 privately maintained stormwater management ponds, in compliance with MS4 mandated stormwater facility inspection cycles. Additionally, the stormwater inspection program provides enhanced outreach efforts for owners of privately maintained stormwater facilities, to provide useful facility operations and maintenance guidance for these facilities.

As part of the Stormwater program outlined above, beginning in FY 2008, the County assumed the responsibility of the Fairfax County Public Schools (FCPS) MS4 permit requirements. Five additional staff positions were added to the Stormwater program to administer the added MS4 permit compliance program for FCPS. Initial consolidation requirements have been focused on updating the inventory of the School's stormwater management facilities, and initiation of joint programs for required permit compliance services. It is anticipated that developing a consolidated program will result in a more effective delivery of services.

Dam Safety

In FY 2010, the Dam Safety program will continue to focus on obtaining and maintaining the six-year maintenance and operating certificates on all state regulated dams in the County. Based on recent revisions in federal and state dam safety standards, this project includes the oversight and funding of required critical upgrades of dams and emergency spillways to four of the six high hazard flood control facilities maintained under the PL566 dam maintenance program. Construction for the upgrade to Lake Royal was initiated in late

FY 2008, and is scheduled for completion in FY 2009. The upgrade design for Lake Barton is substantially completed, with construction to begin in FY 2009. In FY 2009 and continuing into FY 2010, the designs for Lake Woodglen and Lake Huntsman will be initiated. These are major multi-million dollar projects that, to date, have received approximately $2.4 million in federal joint participation funds. Phase 1 of the electronic flood control signalization project for the County's largest hazardous dam facilities will be substantially completed in FY 2009. Phase II to expand the coverage area for flood control signalization will be initiated in FY 2009 and will continue into FY 2010. The signalization process will provide greater flood monitoring capabilities through instantaneous water level condition assessment. This public safety improvement is intended to provide an enhanced warning system that will link to an early notification system for down stream property owners during flood response events.

<u>Infrastructure Reinvestment</u>
The infrastructure reinvestment program provides inventory inspection and assessment services for repair and rehabilitation of the 1,450 miles of piped conveyance systems and 41,000 stormwater drainage structures in Fairfax County. The storm drainage program is on a five-year physical walk surface inspection cycle, and a 20-year internal system assessment cycle to inspect the conveyance system with closed circuit TV for functionality and integrity. The assessment program inspected 75 miles of drainage systems in FY 2007 and found 5 percent of the inspected systems to be in complete failure, and 15 percent to be in significant need of rehabilitation services. To date, the program has rehabilitated approximately 19,700 linear feet of storm drainage systems. The rehabilitation projects have a wide range in scope that vary from repairs of individual structures and single line segments to rehabilitation of entire drainage systems.

This project also funds the development of the digital Geographic Information System (GIS) layers related to the storm drainage network and the storm drainage easement layers. At the end of FY 2008, the storm drainage layer was completed. Currently, the layer is being updated to ensure a continuous network of pipes and streams for use in analysis related to the MS4 permit requirements and watershed modeling efforts. The digital storm drainage layer also provides emergency response support via instantaneous electronic imaging of storm drainage system connectivity for response issues such as hazardous material spills. Additionally, the easement layer in the County's GIS database was 70 percent complete by the end of FY 2008. Completion of initial digitizing of the easement layer will be completed in FY 2009. The GIS database layer maintenance updates for new easement acquisitions and added drainage systems to the network will continue into FY 2010.

<u>Project Implementation</u>
While the primary driver of projects in this program is the implementation of the 30 watershed master plans in Fairfax County, the list of projects also includes flood control projects such as those experienced during the June 2006 flooding that occurred, citizen response projects and other special project needs meeting the project implementation criteria that have been established. Specific projects include: the design and construction of watershed specific projects within various watersheds throughout the County; the Emergency Watershed Project to support the correction of emergency drainage problems, engineering studies and construction to alleviate flooding problems of a recurring or emergency nature that arise during the fiscal year; funding for Stormwater Management Facilities to fund a comprehensive engineering and inspection assessment of the public and private stormwater management infrastructure as required under the County's Municipal Separate Storm Sewer System (MS4) permit. This work includes field inspection activities, maintenance work order generation, private owner training, coordination and public outreach, enforcement, construction and quality control of retrofit projects; funding for the Kingstowne environmental program, established by the Board of Supervisors in June 1985 and intended to continue until completion of the Kingstowne Development. In FY 2002, the program was expanded to include the water quality monitoring requirements of the U.S. Army Corps of Engineers for the development of the South Van Dorn Street extension. This funding will support ongoing monitoring and maintenance requirements associated with the Kingstowne project.

Watershed Planning

The goal of the Watershed Planning project is to complete a comprehensive master watershed plan for all 30 of the watersheds in Fairfax County by the year 2010, in an effort to meet the County's commitment to the 2000 Chesapeake Bay agreement. In addition, the watershed master plans provide a strong basis for management and control of stormwater runoff related to the overall water quality and conveyance in Fairfax County. By FY 2008, watershed planning was completed in approximately 50 percent of the land area in the County and 100 percent of the remaining land area has been initiated for characterization and modeling. Several program modifications were made to the process to help improve the quality and timeliness of the planning process by providing more focused community involvement processes and by bringing consistency to reporting processes. Based on the modification to the program, Fairfax County will meet the commitment to the Chesapeake Bay 2000 agreement by completing the planning of all 30 watersheds by the calendar year-end of 2010, as obligated in the original agreement. All watershed planning funding has been provided in previous fiscal years, therefore no funding is required for Watershed Planning in FY 2010.

Operations Support

This function funds staff salaries and operating expenses for all stormwater operations to include maintenance and capital investment projects within the Stormwater Program.

Fund 125 also houses funding for 23/23.0 SYE positions related to transportation operations maintenance. All funding is recovered from General Fund Agency 87, Unclassified Administrative Expenses. This program includes maintenance at transportation facilities such as commuter rail stations, park-and-ride lots, bus transit stations, bus shelters and roadway segments that have not been accepted by the Virginia Department of Transportation (VDOT). Other transportation operations maintenance services include: maintaining public street name signs, repairing trails and sidewalks, which are upgraded to meet American with Disabilities Act (ADA) code requirements, as well as landscaping services along transportation routes in commercial revitalization districts. In addition, this fund provides support during emergency response operations and is responsible for snow removal from all County owned and maintained facilities including fire stations, police stations, mass transit facilities, government centers, libraries, health centers and recreation centers. The division also provides equipment, labor and technical support to the Fire and Rescue Department, Police Department, Health Department and other agencies in response to other emergencies, such as hazardous material spills, demolition of unsafe structures or removal of hazardous trees.

Recognizing the growth in the Stormwater Management Program, and the projected growth in the number of construction projects generated from the completion of watershed management plans, continued staffing and resource management needs require innovative project management between County staff and contracted services. Regulatory and mandated actions continue to increase the Stormwater Program requirements.

Budget and Staff Resources

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	0/ 0	0/ 0	0/ 0	139/ 139	139/ 139
Expenditures:					
Personnel Services	$0	$0	$0	$10,907,687	$10,546,709
Operating Expenses	0	0	0	2,155,680	600,000
Capital Equipment	0	0	0	124,000	0
Capital Projects	0	0	0	3,615,038	617,024
Sub Total	**$0**	**$0**	**$0**	**$16,802,405**	**$11,763,733**
Less:					
Recovered Costs	$0	$0	$0	($1,720,862)	($1,513,733)
Total Expenditures	**$0**	**$0**	**$0**	**$15,081,543**	**$10,250,000**

Fund 125
Stormwater Services

Position Summary

Maintenance and Stormwater Management (MSMD)

MSMD Administration
- 1 Assistant Director DPWES
- 1 Director Maintenance and SW
- 2 Engineers V
- 1 Safety Analyst
- 1 Management Analyst II
- 1 Communications Specialist II
- 1 Network/Telecom Analyst I
- 1 Administrative Assistant IV
- 2 Administrative Assistants III
- 2 Administrative Assistants II

Contracting Services
- 1 Management Analyst III
- 1 Engineering Technician III
- 1 Engineering Technician II

Engineering/Technical Support
- 1 Senior Engineer III
- 1 Engineer IV
- 3 Engineers III
- 3 Engineering Technicians III
- 1 Engineering Technician II
- 1 GIS Analyst III
- 1 GIS Analyst I
- 1 GIS Technician
- 1 Ecologist III

Field Operations
- 1 Env. Services Manager
- 4 Senior Maintenance Supervisors
- 2 Maintenance Supervisors
- 9 Maintenance Crew Chiefs
- 16 Senior Maintenance Workers
- 6 Maintenance Workers
- 8 Heavy Equipment Operators
- 9 Motor Equipment Operators
- 4 Masons I

Maintenance Inspections
- 1 Engineer IV
- 1 Senior Maintenance Supervisor
- 3 Engineering Technicians III
- 3 Engineering Technicians I

Materials Support
- 1 Warehouse Supervisor
- 1 Warehouse Specialist
- 1 Engineering Aide
- 1 Motor Equipment Operator

Equipment/Specialty Trades
- 1 Heavy Equipment Operator
- 1 Vehicle Maintenance Coordinator
- 1 Carpenter I
- 1 Equipment Repairer
- 1 Welder II

Stormwater Planning Division
- 1 Director
- 3 Engineers V
- 1 Engineer IV
- 2 Senior Engineers III
- 8 Engineers III
- 1 Project Coordinator
- 3 Ecologists III
- 7 Ecologists II
- 1 Accountant I
- 1 Management Analyst II
- 1 Administrative Assistant III
- 1 Landscape Architect III
- 1 Engineering Technician III
- 1 Engineering Technician I
- 1 Project Manager II
- 1 Project Manager I

TOTAL POSITIONS
139 Positions / 139.0 Staff Years

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- As part of the FY 2010 Adopted Budget Plan, a new service district was created to support stormwater management operating and capital requirements, as authorized by Va. Code Ann. sections 15.2-2400. This new fund is supported by a levy of $0.010 per $100 of assessed real estate value, and will provide approximately $20 million in a typical budget year for the stormwater program. The effective date of the service district and tax rate is July 1, 2009. Therefore, during the service district's first year, taxpayers will be billed for the second half of calendar year 2009, generating an estimated $10,250,000 for the stormwater program in FY 2010. It is anticipated that over $5 million will remain unexpended within Fund 318, Stormwater Management Program, in FY 2009 based on project timelines and completion schedules. Unexpended funding will be transferred at year-end to Fund 125, Stormwater Services, in order to support capital project work in FY 2010. It is estimated that beginning in FY 2011, Fund 125 will be fully supported by a projected $20 million annually, enabling much needed capital projects to move forward.

Objectives

- To ensure zero violations in order to maintain compliance with the terms of the federally mandated Municipal Separate Storm Sewer System (MS4) Permit, as part of the comprehensive Stormwater Management Program.

- To ensure that 100 percent of Emergency Action plans are updated and operational to minimize impact to Fairfax County citizens, as well as protect property from weather events and other emergency situations.

- To ensure that 100 percent of the Commuter Rail, Park-and-Ride and Bus Transit facilities maintained by the County are functional 365 days per year in support of Fairfax County alternative transportation initiatives in order to reduce air pollution.

- To incrementally initiate and complete development of Fairfax County's 30 watershed management plans in order to support the MS4 permit and meet Fairfax County's commitment of the Chesapeake Bay 2000 Agreement, and contribute to the removal of the Bay from the "Impaired Water" list by the year 2010.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Annual private stormwater management facility inventory	2,261	2,441	2,600 / 2,772	2,820	2,850
Public stormwater management facilities inspected and maintained annually	1,104	1,222	1,300 / 1,266	1,320	1,340
Emergency Action plans updated	9	16	18 / 16	18	20
Average weekly private vehicle trips into maintained facilities	22,795	22,770	23,000 / 23,470	30,511	39,664
Average weekly commuter bus trips into maintained facilities	9,365	9,425	9,000 / 9,520	9,437	9,460
Average weekly train trips into maintained facilities	265	265	270 / 265	265	265
Watershed Plans completed	1	3	6 / 6	0	7
Efficiency:					
Annual cost per private stormwater management facility	$82	$393	$355 / $622	$673	$731
Cost of inspection and maintenance per public stormwater management facility	$988	$1,626	$1,494 / $1,582	$1,669	$1,806
Cost of Emergency Response program per 100,000 population	$69,180	$128,095	$125,000 / $57,244	$61,862	$66,858
Cost per transit trip	$0.39	$0.52	$0.51 / $0.46	$0.42	$0.37
Average cost per square mile to develop watershed plans	$41,635	$27,260	$45,000 / $46,000	$0	$43,000
Service Quality:					
Percent of private facilities inspected within the fiscal year (1)	3%	19%	20% / 20%	20%	20%
Percent of public facilities inspected and maintained within the fiscal year (1)	46%	100%	100% / 100%	100%	100%
Dollar loss per 100,000 population for claims paid as a result of annual emergency events	$2,483	$4,440	$3,500 / $1,970	$2,907	$3,017
Annual commuter facilities complaints received	36	93	75 / 18	49	59
Cumulative percent of watershed plans completed based on drainage area	7.6%	35.9%	51.5% / 51.5%	0.0%	100.0%

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
MS4 permit violations received	0	0	0 / 0	0	0
Percent of Emergency Action Plans current	64%	100%	100% / 88%	100%	100%
Percent of commuter facilities available 365 days per year	100%	100%	100% / 100%	100%	100%
Annual percent of watershed plans completed	25.0%	33.3%	100.0% / 100.0%	0.0%	100.0%

(1) The numbers reflected for FY 2009 reflect that the remaining seven watershed plans, which have been awarded to various consultants, are not anticipated to be completed and adopted by the Board. The 30 watersheds were consolidated into 13 watershed plans for cost saving and process simplification purposes.

Performance Measurement Results

The "Output" indicator for the inventory of private stormwater management facilities indicates a growth of nearly 6.6 percent over the estimated growth for FY 2008. The increase in private facility growth is based on facilities added to the inventory that were constructed as part of private development being turned over for County maintenance which was greater than anticipated. Another contributing factor to this increase is a concerted effort to improve inventory control by utilizing Geographic Information Systems (GIS) to identify potential facilities that were either constructed prior to the current inventory, or were not included in the inventory for other reasons. Based on improvements in the inspection and reporting process put in place during FY 2008 to comply with MS4 permit conditions, the "Efficiency" indicators for the annual cost of the inspection of private facilities and the per facility cost for the maintenance and inspection of public facilities were both higher than anticipated. The higher program costs are primarily based on the greater than anticipated facilities that were added to the inventory. The "Service Quality" indicator pertaining to the inspection cycle for public stormwater facilities was met, as well as the Service Quality indicator for the inspection cycle pertaining to private facilities. The MS4 facility inspection requirements for both programs pertaining to the 5-year permit were achieved. This resulted in Fairfax County being in compliance with the permit related to stormwater facility inspection cycle requirements, as provided in the "Outcome" indicator, which shows that the "Objective" to ensure zero violations with the MS4 permit was accomplished.

The "Output" indicator for updating 18 Emergency Action Plans (EAP) was not met. This is attributed to two regional stormwater dam facility EAP plans which were rejected and returned to the contracted vendor for needed corrections to the plans that were submitted. This rejection delayed the completion of two of the 18 projected plans. The "Efficiency" indicator shows that the cost of the emergency response program per 100,000 Fairfax County residents was lower than projected. The "Service Quality" indicator shows that the dollar loss per 100,000 residents was also lower than originally estimated for FY 2008. Lower program costs associated with both the "Efficiency" and the "Service Quality" indicators is representative of less required emergency response and less than anticipated claims paid out for damages than was originally estimated. The result of the "Outcome" indicator illustrates that not all of the facility EAPs projected to be completed were updated. This is based on the two plans that were rejected as mentioned above and indicates that the intent of the "Objective" to ensure that 100 percent of the EAPs are updated and operational to minimize impacts to Fairfax County citizens was not met in FY 2008.

The "Output" indicators for the commuter program indicates that there were 33,255 weekly or approximately 1.7 million annual trips from vehicles, busses and trains entering the facilities in FY 2008. The "Efficiency" indicator shows a $0.46 cent maintenance cost per trip in FY 2008, which is lower than the estimated $0.51 cents per maintenance trip that was projected. This can be attributed to lower than anticipated facility maintenance requirements and costs associated with the program. The "Outcome" indicator shows that all facilities were open and functional for 365 days in FY 2008, meeting the "Objective" to ensure that 100 percent of the Commuter Rail, Park-and-Ride and Bus Transit facilities were available and functional all year.

The "Output" indicator for completing the six projected watershed management plans was met in FY 2008. It should be noted that the watershed management plan process was modified in FY 2007 to consolidate the 30 watersheds into 13 watershed management plans to incorporate smaller watersheds into fewer, larger multi-watershed plans. This resulted in better program and plan process efficiency, and reduced program costs to develop the watershed plans. The "Efficiency" indicator measuring the average cost per square mile to develop watershed plans was higher than estimated in FY 2008. This can be attributed to higher than expected contracted cost to develop the management plans. The higher than estimated cost per square foot to develop watershed plans did not result in an actual requirement for additional funding for the watershed plans. There has been no additional funding required to fund the watershed plans since FY 2007. The "Service Quality" indicator for watershed management plans was met, and the "Outcome" indicator that 100 percent of the waters plans projected to be completed was also met. The "Objective" to ensure that the required 30 watershed plans are completed by 2010, to meet the Fairfax County commitment as part of the Chesapeake Bay 2000 Agreement will be met. Due to the fact that the performance measurement process includes projecting the current year estimates, it should be noted that the FY 2009 estimates for this objective reflect zero in all performance indicators. This is based on the consideration that all seven of the remaining watershed management plans have been issued to the respective awarded contractors. These remaining plans are not expected to be completed and submitted to the Board of Supervisors for adoption until early FY 2010. It should be further noted that because the performance measurement process also includes projecting for the next fiscal period, that this performance measure will not be reported until after the FY 2010 budget submission, based on the anticipated completion of the watershed plans by 2010.

Fund 125
Stormwater Services

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 125, Stormwater Services**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**	**$0**
Revenue:					
Stormwater Service District Levy	$0	$0	$0	$15,081,543	$10,250,000
Interest on Investments	0	0	0	0	0
Miscellaneous revenue	0	0	0	0	0
Natural Resources Conservation	0	0	0	0	0
Total Revenue	$0	$0	$0	$15,081,543	$10,250,000
Total Available	**$0**	**$0**	**$0**	**$15,081,543**	**$10,250,000**
Expenditures:					
Personnel Serivces	$0	$0	$0	$10,907,687	$10,546,709
Operating Expenses	0	0	0	2,155,680	600,000
Recovered Costs	0	0	0	(1,720,862)	(1,513,733)
Capital Equipment	0	0	0	124,000	0
Capital Projects[1]	0	0	0	3,615,038	617,024
Total Expenditures	$0	$0	$0	$15,081,543	$10,250,000
Total Disbursements	**$0**	**$0**	**$0**	**$15,081,543**	**$10,250,000**
Ending Balance[2]	**$0**	**$0**	**$0**	**$0**	**$0**
Tax Rate Per $100 of Assessed Value	**$0.000**	**$0.000**	**$0.000**	**$0.015**	**$0.010**

[1] It is anticipated that over $5 million will remain unexpended within Fund 318, Stormwater Management Program, in FY 2009 based on project timelines and completion schedules. This funding will be transferred to Fund 125, Stormwater Services, as part of the *FY 2009 Carryover Review* in order to support capital projects. Capital projects include operations support, regulatory compliance, dam safety, infrastructure reinvestment, project implementation and watershed planning funding held in a Capital Projects Reserve. Adjustments to reflect project funding under individual capital projects will be made at a future quarterly review.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 125
Stormwater Services

FY 2010 Summary of Capital Projects

Fund: 125 Stormwater Services

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
FX0000	Stormwater Capital Projects	$617,024	$0.00	$0.00	$3,615,038	$617,024
Total		**$617,024**	**$0.00**	**$0.00**	**$3,615,038**	**$617,024**

Fund 191
Public School Food and Nutrition Services

Focus

Fund 191, Food and Nutrition Services, totals $76.0 million in FY 2010 for all Food and Nutrition Services' operational and administrative costs. This fund is entirely self-supporting and is operated under the federally-funded National School Lunch and Child Nutrition Acts.

The Food and Nutrition Services program:

- Procures, prepares and serves lunches, breakfasts, and a la carte items to over 145,000 customers daily;
- Offers breakfasts in 144 schools and centers;
- Contracts meal provision to day care centers, Family and Early Childhood Education Program (FECEP) centers and private schools, and snack provision to all School-Age Child Care (SACC) programs; and
- Provides meals and dietetic consultation at senior nutrition sites and Meals on Wheels programs.

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

No support from Fund 090, School Operating Fund, is required as sufficient revenues are derived from food sales and federal and state aid.

Fund 191
Public School Food and Nutrition Services

FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 191, Public School Food and Nutrition Services

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan[1]	FY 2010 Superintendent's Proposed	FY 2010 Adopted Budget Plan[2]
Beginning Balance[3]	**$8,675,659**	**$9,024,636**	**$8,450,350**	**$7,423,084**	**$7,423,084**
Revenue:					
Food Sales	$44,752,013	$45,910,899	$45,910,899	$46,994,378	$46,994,378
Federal Aid	19,407,391	18,712,771	18,712,771	20,458,075	20,458,075
State Aid	788,758	815,112	815,112	815,112	815,112
Other Revenue	296,695	390,000	390,000	260,000	260,000
Total Revenue	$65,244,857	$65,828,782	$65,828,782	$68,527,565	$68,527,565
Total Available	**$73,920,516**	**$74,853,418**	**$74,279,132**	**$75,950,649**	**$75,950,649**
Total Expenditures	$65,803,765	$74,853,418	$66,856,048	$67,938,171	$67,938,171
Food and Nutrition Services General Reserve[3]	$0	$0	$7,423,084	$8,012,478	$8,012,478
Total Disbursements	**$65,803,765**	**$74,853,418**	**$74,279,132**	**$75,950,649**	**$75,950,649**
Inventory Change	$333,599	$0	$0	$0	$0
Ending Balance	**$8,450,350**	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009 during their *FY 2009 Third Quarter Review*.

[2] Fairfax County School Board action on the FY 2010 budget was taken on May 21, 2009 and will be included for approval by the Board of Supervisors as part of the *FY 2009 Carryover Review*.

[3] Any unused portion of the allocated Food and Nutrition Services General Reserve carries forward into the subsequent budget year. Accordingly, the FY 2010 beginning balance is the projected ending balance for FY 2009 of $0 plus the estimated ending balance for the reserve of $7,423,084.

Fund 192
Public School Grants and Self-Supporting Programs

Focus

Fund 192, Public School Grants and Self-Supporting Programs, totals $70.2 million for FY 2010 and consists of two subfunds: the Grants Subfund and the Summer School and Standards of Learning (SOL) Remediation Subfund. FY 2010 revenue reflects federal, state and private industry grants, summer school fees and transfers from Fund 090, School Operating, and Fund 105, Cable Communications.

FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 192, Public School Grants and Self-Supporting Programs

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan[1]	FY 2010 Superintendent's Proposed	FY 2010 Adopted Budget Plan[2]
Beginning Balance	**$6,938,208**	**$0**	**$6,558,790**	**$0**	**$0**
Revenue:					
State Aid	$11,405,057	$9,765,356	$11,155,061	$10,627,102	$10,627,102
Federal Aid	26,765,079	30,525,569	43,045,922	32,398,967	32,398,967
Tuition	3,282,928	425,000	2,913,643	2,950,191	2,950,191
Industry, Foundation, Other	791,921	388,977	543,994	111,421	111,421
Total Revenue	$42,244,985	$41,104,902	$57,658,620	$46,087,681	$46,087,681
Transfers In:					
School Operating Fund Grants (090)	$8,874,217	$8,846,624	$8,759,034	$8,865,952	$8,865,952
School Operating Fund Summer School (090)	15,651,482	4,755,780	13,086,936	12,836,936	12,836,936
Cable Communications Fund (105)[3]	2,905,459	2,927,759	2,927,759	2,927,759	2,386,548
County General Fund (001)	0	0	0	0	0
Total Transfers In	$27,431,158	$16,530,163	$24,773,729	$24,630,647	$24,089,436
Total Available	**$76,614,351**	**$57,635,065**	**$88,991,139**	**$70,718,328**	**$70,177,117**
Total Expenditures	$70,055,561	$57,635,065	$88,991,139	$70,718,328	$70,177,117
Total Disbursements	**$70,055,561**	**$57,635,065**	**$88,991,139**	**$70,718,328**	**$70,177,117**
Ending Balance	**$6,558,790**	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009 during their *FY 2009 Third Quarter Review*.

[2] Fairfax County School Board action on the FY 2010 budget was taken on May 21, 2009 and will be included for approval by the Board of Supervisors as part of the *FY 2009 Carryover Review*.

[3] The FY 2010 Adopted Budget Plan transfer from the County Cable Communications Fund as well as the corresponding expenditures which it supports have been adjusted to reflect the final amount from the County of $2,386,548.

Fund 193
Public School Adult and Community Education

Focus

Fund 193, Public School Adult and Community Education, provides lifelong literacy and education opportunities for all residents and students of Fairfax County through adult education programs such as basic skill education, high school completion and English for Speakers of Other Languages (ESOL). FY 2010 expenditures are estimated at $11.4 million.

The Fund also provides for pre-kindergarten through grade 12 support programs, including behind-the-wheel driver education, SAT preparation, summer school, before- and after-school enrichment activities and remediation support.

Fund 193
Public School Adult and Community Education

FUND STATEMENT

Fund Type G10, Special Revenue Funds

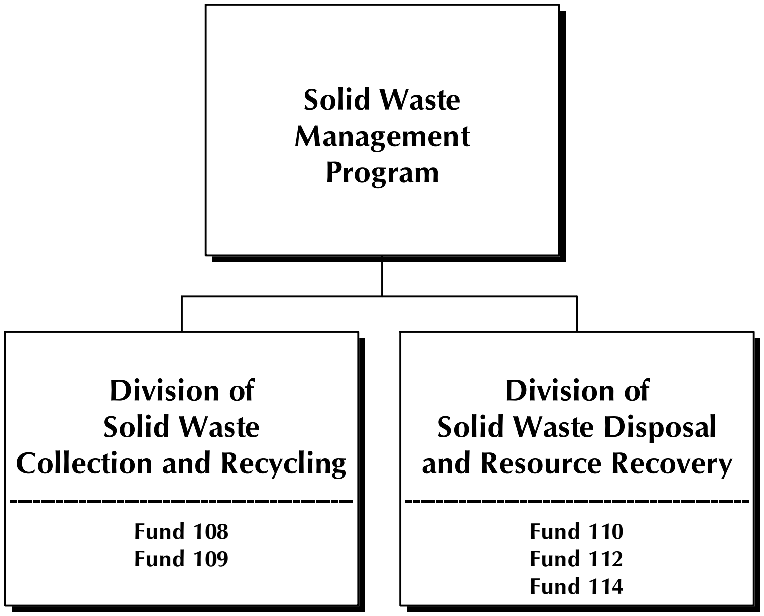
Fund 193, Public School Adult and Community Education

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan[1]	FY 2010 Superintendent's Proposed	FY 2010 Adopted Budget Plan[2]
Beginning Balance	**$1,289,700**	**$0**	**$1,138,440**	**$0**	**$0**
Revenue:					
State Aid	$786,880	$696,791	$771,791	$684,016	$684,016
Federal Aid	991,693	731,896	857,329	707,329	707,329
Tuition	6,754,757	8,010,001	8,017,086	8,807,263	8,807,263
Industry, Foundation, Other	512,533	611,821	432,321	1,116,176	1,116,176
Total Revenue	$9,045,863	$10,050,509	$10,078,527	$11,314,784	$11,314,784
Transfers In:					
School Operating Fund (090)	$1,695,667	$1,695,667	$1,695,667	$58,393	$58,393
Total Transfers In	$1,695,667	$1,695,667	$1,695,667	$58,393	$58,393
Total Available	**$12,031,230**	**$11,746,176**	**$12,912,634**	**$11,373,177**	**$11,373,177**
Total Expenditures	$10,892,789	$11,746,176	$12,912,634	$11,373,177	$11,373,177
Total Disbursements	**$10,892,789**	**$11,746,176**	**$12,912,634**	**$11,373,177**	**$11,373,177**
Ending Balance	**$1,138,441**	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009 during their *FY 2009 Third Quarter Review*.

[2] Fairfax County School Board action on the FY 2010 budget was taken on May 21, 2009 and will be included for approval by the Board of Supervisors as part of the *FY 2009 Carryover Review*.

Solid Waste Management Program



Mission

To protect the public interest through solid waste management planning and regulatory oversight of the County's refuse ordinances by providing efficient and effective collection, recycling, and disposal of solid waste for customers in an environmentally responsible manner.

Focus

The Solid Waste Management Program is responsible for the management and long-range planning for all refuse and recycling within the County. Operations include a County-owned and operated refuse transfer station, a privately owned and operated Energy/Resource Recovery Facility (E/RRF), two closed municipal solid waste landfills, a regional ash landfill operated by the County, two recycling disposal facilities, eight drop-off sites for recyclable materials, and equipment and facilities for refuse collection, disposal, and recycling operations. The operation of the Solid Waste Management Program is achieved through the Division of Solid Waste Collection and Recycling and the Division of Solid Waste Disposal and Resource Recovery in the Department of Public Works and Environmental Services.

Division of Solid Waste Collection and Recycling

The Division of Solid Waste Collection and Recycling (DSWCR) manages two funds including Fund 108, Leaf Collection, and Fund 109, Refuse Collection and Recycling Operations. Fund 108, Leaf Collection, is responsible for the collection of leaves within Fairfax County's 36 approved leaf collection districts. In FY 2010, approximately 25,000 homes are included within these districts. Revenue is derived from a levy charged to homeowners within Leaf Collection Districts. The FY 2010 leaf collection levy will remain at the FY 2009 rate of $0.015 per $100 of assessed real estate value.

Fund 109, Refuse Collection and Recycling Operations, is responsible for collection of refuse, as well as coordination of curbside recycling operations, from approximately 44,000 household units within Fairfax County's approved sanitary districts. Revenue to support operations is derived from the refuse collection fee. In FY 2010, the annual collection rate of $345 is recommended to remain the same as the FY 2009 level. It is anticipated that rate increases could be required for the next several years based on potential increases in operating expenditures based on personnel adjustments, increasing tipping fees, maintenance and fuel charges and replacement equipment charges.

During FY 2010, DSWCR will continue to implement a new cost savings initiative for the collection of recyclable materials. This service, previously provided by a contractor, was brought in-house in mid FY 2009 due to the availability of new recycling processing facilities that can manage single-stream collection. In the single-stream collection method, cans, bottles, paper and cardboard are collected together in the same truck thereby reducing the number of trips required to complete the recycling collection routes. This collection practice is now able to be used in the Northern Virginia region because of the establishment of recycling processing facilities with the equipment and capacity necessary to separate all materials. Advantages of performing the single-stream collection practice with County employees include: reduced operating costs through significant contractual savings; better use of existing trucks since trash collection trucks are used in this practice (rather than specialized recycling trucks); and improved road safety due to fewer hours on the road to accomplish collection.

Fund 109 also provides funds for management of the Solid Waste services for General Fund agency programs (DSW-GF) including Community Cleanup, Court/Board Directed Cleanups, Evictions and Health Department Referral operations.

Division of Solid Waste Disposal and Resource Recovery
The Division of Solid Waste Disposal and Resource Recovery manages three funds. Fund 110, Refuse Disposal, is responsible for delivering refuse collected throughout Fairfax County to the Energy/Resources Recovery Facility (E/RRF), the Prince William County Facility, or an appropriate landfill; transferring yard waste to compost facilities; coordinating the facility use agreement between Fairfax and Prince William Counties; operating the County's Battery program, White Goods (major appliances such as: refrigerators, dishwashers, washer and dryers, etc.) program and Household Hazardous Waste (HHW) programs; managing the Recycling and Disposal Centers; and providing brush mulching services. Fund 112, Energy/Resource Recovery Facility, oversees the disposal of refuse at the E/RRF. Fund 114, I-95 Refuse Disposal, provides management and operational control at the I-95 Landfill for all regional participants.

In the last decade the County’s solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control which allows waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County’s comprehensive solid waste management system. In the last year the system has experienced a substantial decrease in waste tonnage, reflecting lower consumer waste associated with the downturn in the regional and national economy. However, disposal refuse revenue in this fund remains adequate to fund operational requirements and reserves because the County has implemented a competitive pricing system.

Under the current industry environment, the County’s competitive pricing system for Fund 110, Refuse Disposal has proved to be sufficient to cover the current disposal operation costs and the cost of the non-revenue generating programs, which until FY 2009 were partially supported through a General Fund Transfer. Countywide programs including the County’s Recycling Program, the Household Hazardous Waste Program, I-66 closed landfill maintenance and environmental monitoring and the Code Enforcement Program continue to be fully funded through the current disposal rates. In FY 2010, the system disposal charge and the Citizen Disposal Facilities fee are set at $60 per ton, an increase of $3 over the FY 2009 rates. A contractual disposal rate for FY 2010 will be negotiated with private waste haulers, but is anticipated to remain at the FY 2009 rate of $55 per ton.

Fund 112, Energy/Resource Recovery Facility (E/RRF), funds the County's waste-to-energy facility which annually processes over 1 million tons of waste. This waste is used to generate electrical power in excess of 80 megawatts, enough to power 75,000 homes. The County charges a tipping fee to all users of the E/RRF and subsequently pays the contractual disposal fee to Covanta Fairfax, Incorporated (CFI) from these revenues. The formula-driven contract between the County and CFI is based on support requirements for incinerator operations. The yearly estimate is calculated using expenses for plant operations and maintenance costs, bond retirement payments and other pass through costs such as landfilling incinerator ash, reagents and utilities that are significantly offset by credits derived from the sale of electricity to Dominion Virginia Power and recovery of ferrous and non-ferrous metals from the ash. The budgeted tip fee will be reduced from $32 per ton in FY 2009 to $31 per ton in FY 2010 based on current operational costs which are lower than originally estimated for FY 2009, and a continuation of these savings into FY 2010.

Fund 114, I-95 Refuse Disposal, funds the County's sanitary landfill which has served the solid waste disposal needs of the residents of the participating jurisdictions utilizing the facility. The municipal solid waste (MSW) section of the I-95 Landfill closed in December 1995, and since that time the facility has accepted only ash material for land burial. The I-95 Sanitary Landfill continues to operate as a model facility – meeting permit requirements, inspection criteria, and availability requirements for the participating jurisdictions and customers of the facility. The I-95 Complex also serves as the focal point for the management of non-combustible material, which is redirected to debris landfills for final disposal. In FY 2010, the Refuse Disposal fee will be increased from $11.50 per ton to $13.50 per ton to ensure that sufficient funds are available for capital projects and post-closure care reserves.

Specific description, discussion, and funding requirements for each fund of the Solid Waste Management Program can be found in the subsequent pages.

OPERATIONAL FEE STRUCTURE

Solid Waste Operations Fee Structure[1]

	Fund 108, Leaf Collection	Fund 109, Refuse Collection and Recycling Operations	Fund 110, Refuse Disposal	Fund 112, E/RRF	Fund 114, I-95 Refuse Disposal
FY 2010 Fee	$0.015/$100 Assessed Property Value	$345 Curbside	$60/Ton, System Fee $55 Estimate (to be negotiated) Contract/Discount $60/Ton, Citizens Disposal Facilities	$31/Ton	$13.50/Ton
FY 2009 Fee	$0.015/$100 Assessed Property Value	$345 Curbside	$57/Ton, System Fee $55 Negotiated Contract/Discount $57/Ton, Citizens Disposal Facilities	$32/Ton	$11.50/Ton
Who Pays	Leaf District Residents	Sanitary District Residents	Private Collectors, Citizens and County Agencies through Fund 109	The County through Fund 110	E/RRF, Fund 110, and Participating Jurisdictions

[1] There are numerous special rates that have been negotiated and implemented as needed which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.

Solid Waste Management Program

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2010 Initiative	Fund
Continue to provide the Megabulk program which provides County residents with the opportunity to have oversized piles of refuse removed from the curb. While the removal of oversized piles of refuse is not usually included in the price of weekly refuse collection service, this service can be scheduled and prepaid by the resident.	☑	☑	109
Continue to provide and update the Debris Management Program in order to provide necessary planning, policies and procedures that enable the Solid Waste Management Program to execute its primary debris management mission which is to remove disaster-generated debris under Fairfax County's Emergency Operations Plan, as well as continue to coordinate and cooperate with local emergency agencies to assist the community during disaster events.	☑	☑	109, 110
Prepared a Solid Waste Code Enforcement Guide which includes a detailed enforcement process.	☑		109, 110
Continue to include personal document destruction services for residents at community recycling events.	☑	☑	109
Continue to coordinate the Clean Street Initiative (CSI) program in concert with the Fairfax County Health Department to abate and remove health/safety menaces when unsanitary or improper materials are not removed from the curbside within ten days as required by Fairfax County Code – Chapter 46, Section 109.1-5-5-(f).	☑	☑	109
Connecting People and Places	**Recent Success**	**FY 2010 Initiative**	**Fund**
Continue a partnership with Clean Fairfax Council to provide environmental grants to students in the Fairfax County Public Schools to assist in environmental education.	☑	☑	109
Continue to offer an e-notification system to update Refuse Collection Customers on last minute schedule changes via an e-mail list server.	☑	☑	109
Continue to upgrade the customer service software and field communications equipment to collect real-time data to improve customer service.		☑	109
Continue to create new web content to explain and clarify any program changes undertaken due to the revisions to the County's solid waste code.	☑	☑	109, 110, 112

Solid Waste Management Program

Practicing Environmental Stewardship	Recent Success	FY 2010 Initiative	Fund
Finalized Chapter 109.1 revisions to further clarify the code and how it applies to solid waste management activities in the County.	✔		109, 110
Expand renewable energy generation opportunities at the I-95 Landfill Complex.		✔	112, 114
Continue to work with businesses, commercial and condominium/apartment owners to increase paper and cardboard recycling in commercial enterprises.	✔	✔	109
Continue to support the Know Toxics program, a Web-based education tool directed at businesses to educate business owners about their responsibility to properly manage electronic waste and other hazardous wastes that they generate. The goal is to prevent businesses from illegally disposing of their hazardous waste in municipal solid waste.	✔	✔	109, 110
Continue to provide a landfill gas-heating project at the County's closed landfill.	✔	✔	110
Continue to provide five computer recycling events to provide residents with the opportunity to recycle computers and related electronics through a partnership with ServiceSource, a non-profit organization that finds jobs for persons with disabilities and Covanta, Inc.	✔	✔	109, 110
Continue to offer five remote Household Hazardous Waste (HHW) collection events at various locations around the County to provide residents with a convenient and free way to properly dispose of HHW. Continue the recycling of fluorescent bulbs at these events including compact fluorescent lamps.	✔	✔	109, 110, 112
Continue to provide three business hazardous waste collection events to provide small businesses in Fairfax County with a way to conveniently and economically dispose of hazardous waste generated by their operations.	✔	✔	110
Maintain E-2 certification from the Virginia Department of Environmental Quality (DEQ) for Environmental Excellence. The agency will continue participating in this program for environmental commitment.	✔	✔	109, 110, 114

Practicing Environmental Stewardship	Recent Success	FY 2010 Initiative	Fund
Continue to provide a public awareness program to explain environmental controls of the E/RRF, its method of producing electricity and its role in the Solid Waste Management Program.	☑	☑	109,110 112
Placed final cap on last section of Municipal Solid Waste (MSW) landfill and parts of the ash landfill. This project has been completed by partnering with dirt hauling companies, and it resulted in several million dollars of cost saving. The capping of the ash landfill project will continue. The construction of the next phase of ash landfill will occur during FY 2011-2012.	☑	☑	114
Continue to provide various measures to optimize E/RRF operations due to its impact on reducing the greenhouse gas (GHG) emissions. One ton of trash processed with energy recovery reduces the overall GHG emissions by one ton.	☑	☑	112
Received a Landfill-Methane Outreach Program award from the United States Environmental Protection Agency (USEPA) for a new landfill gas utilization project.	☑		114
Expand recycling and specialty disposal opportunities at the Recycling and Disposal Centers		☑	109, 110
Creating a Culture of Engagement	**Recent Success**	**FY 2010 Initiative**	**Fund**
Won the Bronze Award for communications in 2008 from the Solid Waste Association of North America (SWANA).	☑		109, 110
Continue to offer the Community Recycling Road Show as an annual event to collect materials for recycling that are not recycled in the curbside program such as wireless telephones, computers, bicycles, eyeglasses and tennis shoes.	☑	☑	109
Created a new video describing how waste and recycling are managed in Fairfax County. This video is available on demand from Channel 16 and copies are available at no charge to the public.	☑		Channel 16
Continue to publish advertisements about recycling requirements in local print media to educate residents about the appropriate materials that can be recycled at the curb.	☑	☑	109
Continue to provide monthly outreach program to residents of the Lorton community, whereby residents meet with staff to discuss topics of mutual community/County interest.	☑	☑	109, 110, 112, 114
Continue to offer quarterly meetings with collection companies to provide program information and gather feedback about County programs, permitting, revisions to Code and other matters.	☑	☑	All

Exercising Corporate Stewardship	Recent Success	FY 2010 Initiative	Fund
Continue to monitor the performance of E/RRF operator Covanta Fairfax, Inc. to ensure that the County's interests are preserved, as well as begin renegotiation of the Service Agreement with Covanta Fairfax, Inc. which ends in 2016.	☑	☑	112
Continue to improve the vacuum leaf collection program and reduce the cost of managing and recycling leaves by identifying more in-County uses and storage locations.	☑	☑	108
Continue to monitor internal electrical loads related to E/RRF operations which will allow the facility to sell more power to the grid.	☑	☑	112
Continue to partner with local highway construction contractors to obtain low permeability (clay) for landfill closure. Through this partnership, the County acquires clay – a critical component of landfill closure – at virtually no cost, thereby saving millions of dollars.	☑	☑	114

Key Performance Measures – Division of Solid Waste Collection and Recycling Operations

Objectives

- To remove at least 95 percent of the leaves placed at the curb by citizens, within each leaf collection district, during the specified leaf collection period.
- To provide high quality refuse collection services ensuring the removal of trash in County sanitary districts while maintaining a customer service rating of good or better at 95 percent or above.
- To provide high quality refuse collection services to designated Fairfax County agencies while limiting program cost increases where possible in FY 2010.
- To continue to exceed the state-mandated recycling rate of 25 percent by at least 5 percent in the sanitary districts.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Tons of leaves collected	8,875	7,544	7,600 / 8,704	8,791	8,879
Tons of refuse collected from residential customers	71,254	74,924	76,617 / 69,505	72,000	72,000
Tons of refuse collected from County agencies	9,948	9,557	9,557 / 10,244	9,557	9,916
Total tons recycled (1)	424,923	498,139	456,000 / 488,240	456,000	489,000

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Efficiency:					
Net cost per home for leaf collection	$65.27	$60.17	$106.36 / $71.76	$85.48	$91.26
Net cost per home per year for residential refuse collection	$264.09	$266.86	$291.94 / $267.72	$289.15	$302.86
Net cost per ton for refuse collected from County agencies	$102.57	$101.63	$108.83 / $96.58	$109.26	$117.73
Net cost per home per year for residential recycling collection (2)	$32.42	$36.72	$46.37 / $42.87	$48.95	$40.64
Service Quality:					
Percent of leaf customers rating service good or better (3)	85.0%	NA	88.0% / 90.0%	88.0%	88.0%
Percent of residential refuse customers rating service good or better	97.9%	97.3%	95.0% / 98.6%	95.0%	95.0%
Percent of County agencies rating services good or better	100.0%	100.0%	95.0% / 100.0%	95.0%	95.0%
Percent of residential recycling customers rating services good or better	95.8%	95.4%	89.0% / 96.8%	89.0%	89.0%
Outcome:					
Percent of customers' leaves removed from curb	95.0%	95.0%	95.0% / 95.0%	95.0%	95.0%
Percentage point change in residential refuse customers rating services good or better	4.9%	(0.6%)	(2.3%) / 1.3%	(3.6%)	0.0%
Percent change in refuse cost per ton for County agencies	0.90%	(0.92%)	7.08% / (5.00%)	13.13%	7.75%
Total County recycling rate (1)	35.0%	38.0%	30.0% / 40.0%	30.0%	30.0%

(1) The tonnage recycled by private haulers is only reportable on a calendar year (CY) basis. FY 2008 actual reflects CY 2008 data. This figure reflects all recycled tonnage in Fairfax County. It should be noted that reducing the amount of solid waste generated remains the primary goal for the recycling program.

(2) The net cost per home collected for FY 2010 is projected to significantly decrease due to internalizing curbside recycling services.

(3) Due to a re-evaluation of customer outreach within DPWES, leaf customers were not surveyed after the FY 2007 collection season.

Performance Measurement Results

As in previous years, an estimated 95 percent of curbside leaves in each leaf collection district will be removed. The net cost per home for leaf collection fluctuates due to changes in revenues, operating expenses and capital equipment purchases. In FY 2008, the net cost per home for leaf collection is $72, an increase over the FY 2007 total of $60. The net cost per home is anticipated to increase in FY 2009 and FY 2010 based on the replacement of aging capital equipment and greater operating expenses, resulting from rising maintenance, energy prices, and outside contractual costs for dump trucks with drivers.

A satisfaction rating of 95 percent for residential refuse collection services is projected to be maintained. The net cost per ton of residential refuse collected (trash only) is projected to increase from $268 in FY 2008 to $289 in FY 2009 and $303 in FY 2010 based on rising personnel and operating expenses including disposal costs, higher equipment costs associated with maintenance, and acquisition of new equipment. Refuse collection tonnage is influenced by many external factors including weather conditions and increased traffic slowing route collections. Wet weather conditions produce more yard debris, along with heavier overall loads.

The net cost per ton of refuse collected from the County agency routes projected to increase from $97 in FY 2008 to $109 in FY 2009 and $118 in FY 2010 based on higher disposal costs and higher overall operating costs (personnel, equipment). The program offers special collections for County agencies, including removal of large items not suitable for regular waste collection.

The agency is responsible for the overall recycling requirements and goals of the entire County. During FY 2008, the County achieved a recycling rate of 40 percent, which exceeds the Commonwealth of Virginia's mandated requirement of recycling a minimum of 25 percent of the total solid waste stream. The percentage recycled is expected to be 30 percent or higher for FY 2009 and FY 2010, based on the agency's continued efforts to manage the waste reduction and recycling program. In addition the agency has implemented several new initiatives including a plastic and glass bottle recycling program in County government buildings and County employee satellite locations. In mid FY 2009, the agency internalized curbside recycling using the single-stream collection method. It should be noted that the volume of recycled waste generated is influenced by many external factors including the economy and resulting amount of recyclable waste from consumer purchases, as well as resident and business participation in the program.

The Fairfax County Solid Waste Management Plan calls for continuing efforts to reduce the County's waste stream and preserve the disposal capacity for materials that are not readily recyclable. This plan was approved by the Virginia Department of Environmental Quality in FY 2005. As part of this plan, a mandatory program has been implemented to collect mixed paper from every residential unit and business in the County. Recycling efforts will allow more processing capability at the Energy/Resource Recovery Facility and will ensure that the County does not have to rely on landfills in other communities. The agency continues to conduct outreach programs to multi-family dwellings, local businesses and schools to support this mandatory mixed paper recycling program, put into place by the Board of Supervisors.

Key Performance Measures – Division of Solid Waste Disposal and Resource Recovery

Objectives

- ♦ To provide a sanitary facility for receiving, loading and transporting commercial and residential refuse by the most feasible and economical method available, while maintaining a 100 percent satisfactory rating from state inspections at the I-66 Transfer Station.

- ♦ To deliver no less than the Guaranteed Annual Tonnage (GAT) amount of 930,750 tons of municipal solid waste to the E/RRF as required under the contractual obligations of the Service Agreement between Covanta Fairfax, Inc. and Fairfax County.

- ♦ To manage the I-95 Landfill in an efficient, environmentally safe manner, meeting 100 percent of the regulatory standards; and to provide a permitted site where ash resulting from the E/RRF and other participating jurisdictions can be properly disposed.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Tons of material processed at the I-66 Transfer Station (1)	956,868	914,872	918,527 / 840,666	857,006	858,606
Tons of material delivered to the E/RRF	1,050,012	1,058,988	1,023,825 / 1,017,855	1,020,000	1,060,000
Tons of ash disposed at the I-95 Landfill (2)	367,814	369,560	364,066 / 341,420	340,000	340,000

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Efficiency:					
Cost per ton of material processed at the I-66 Transfer Station	$15.94	$17.24	$18.88 / $19.04	$21.72	$21.80
Cost per ton of material processed at the E/RRF	$33.97	$33.20	$39.70 / $33.01	$36.98	$35.85
Cost per ton to dispose ash at the I-95 Landfill (3)	$11.50	$11.50	$11.50 / $11.50	$11.50	$13.50
Service Quality:					
Number of satisfactory State DEQ ratings at the I-66 Transfer Station	4	4	4 / 4	4	4
Tons delivered to the E/RRF in excess of GAT	119,262	128,238	93,075 / 87,105	89,250	89,250
Number of satisfactory State DEQ ratings at the I-95 Landfill	6	6	6 / 6	4	4
Outcome:					
Percent satisfactory State DEQ inspection ratings at the I-66 Transfer Station	100%	100%	100% / 100%	100%	100%
Percent of GAT met	112.81%	113.78%	110.00% / 109.36%	109.59%	109.59%
Percent satisfactory State DEQ inspection ratings at the I-95 Landfill	100%	100%	100% / 100%	100%	100%

(1) Material includes combustible waste, yard waste, white goods, tires, debris and brush. Tonnage increase is based upon citizen population increase and anticipated contract fulfillment from neighboring jurisdictions.

(2) The County landfill includes refuse disposed by the County and from the region at large.

(3) Calculation includes operational cost of landfill and estimated cost necessary for landfill closure.

Performance Measurement Results

The I-66 Complex received satisfactory ratings, the highest possible, from the Virginia Department of Environmental Quality (DEQ) for all inspections conducted during FY 2008. The facility is in compliance with all provisions of the operating permits and the Virginia Solid Waste Management Regulations. The tonnage processed through the I-66 Complex has decreased from 956,868 tons in FY 2006 to 914,872 tons in FY 2007, and to 840,666 tons in FY 2008. The current estimate for FY 2009 is 857,006 tons, and for FY 2010 is 858,606 tons. The cost per ton of solid waste processed through the I-66 Transfer Station was $19 in FY 2008. The estimated cost per ton processed is $22 in FY 2009 and FY 2010.

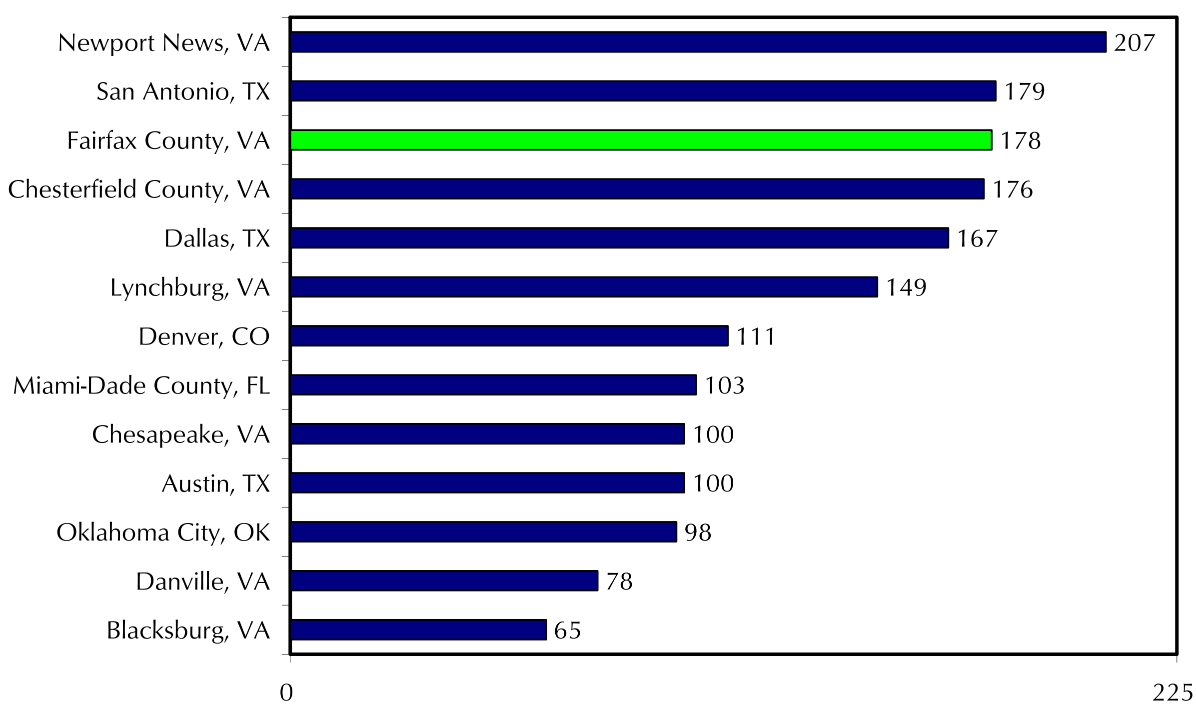
In FY 2008, a total of 1,017,855 tons were delivered to the Energy/Resource Recovery Facility (E/RRF) exceeding the Guaranteed Annual Tonnage (GAT) of 930,750 tons by 87,105 tons or 9.4 percent above the requirement. The estimated tonnage delivery to the E/RRF is 1,020,000 tons for FY 2009 and 1,060,000 tons for FY 2010. The FY 2010 estimated cost to process waste is $36 per ton, based on anticipated operational costs and contractual obligations to Covanta, Inc., who owns and operates the E/RRF, resulting in decreased contractual obligations.

The I-95 Landfill also received the highest satisfactory ratings by DEQ for all inspections conducted during FY 2008. It should be noted that DEQ previously reduced the number of inspections from 12 times per year to six times per year, four of which are waste facility inspections and two are air quality inspections. DEQ has further reduced the number of inspections to a total of four times per year in FY 2009.

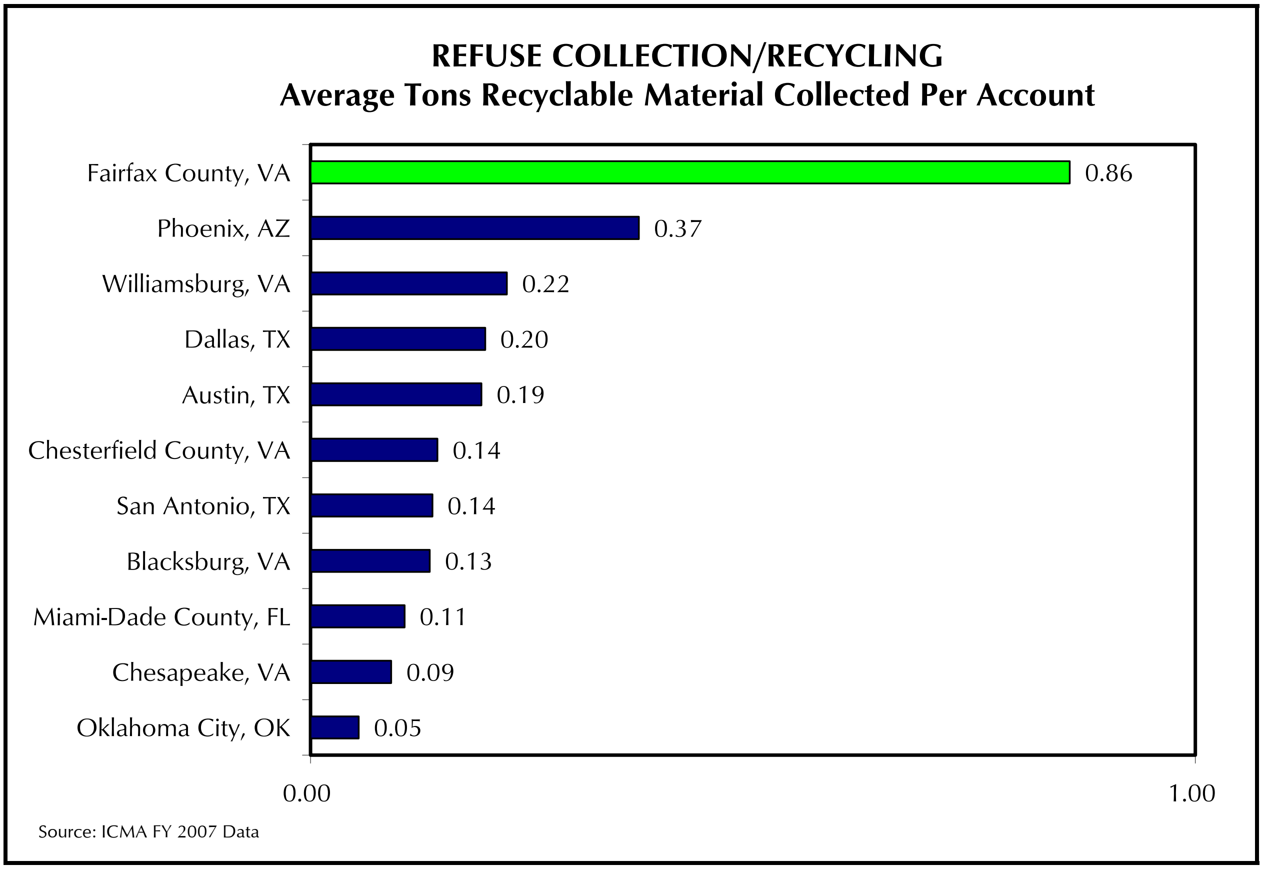
Benchmarking

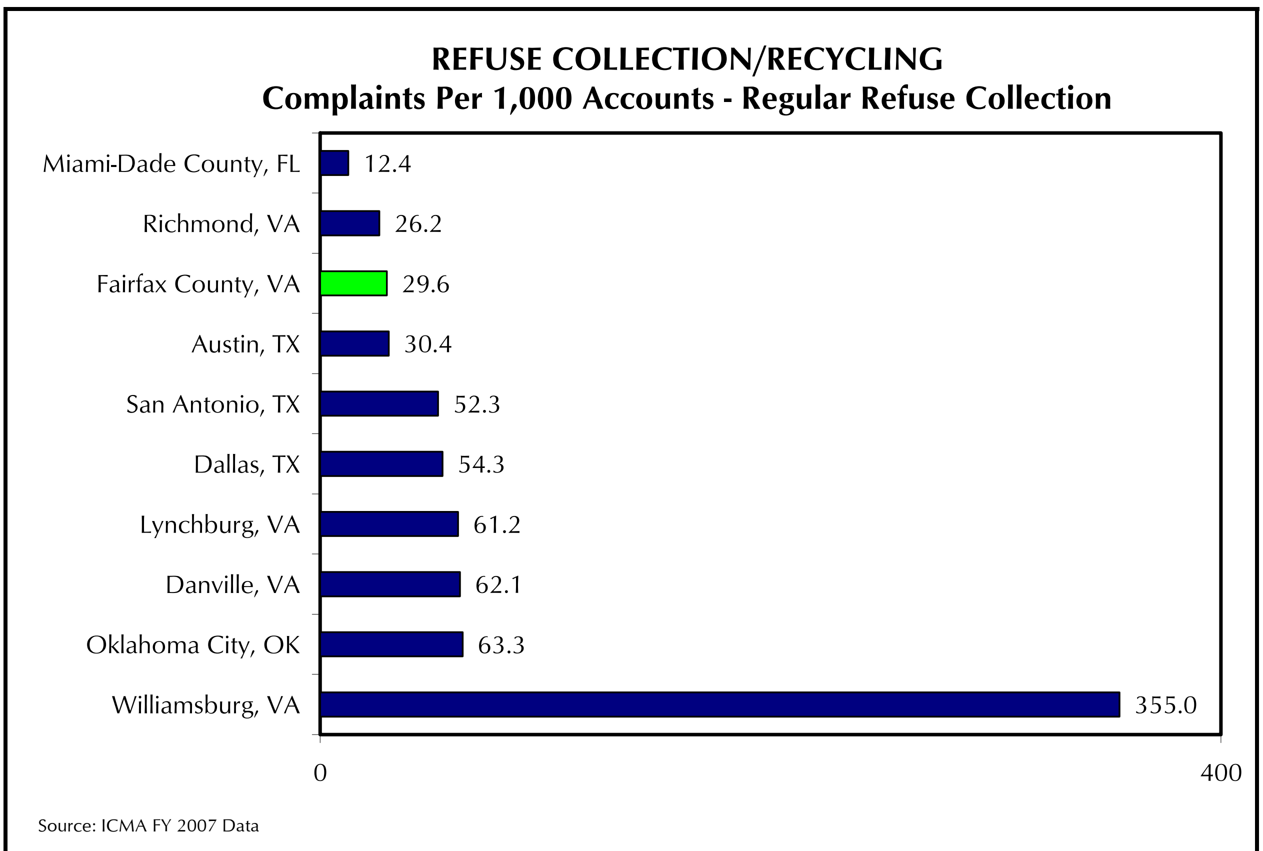
As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. Since 2000, Fairfax County has participated in the International City/County Management Association's (ICMA) benchmarking effort. Approximately 220 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area. As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time necessary to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2007 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well. Refuse Collection/Recycling is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark. However, as shown below, Fairfax County compares favorably in both efficiency and effectiveness.

REFUSE COLLECTION/RECYCLING
Average Accounts Served Per Route Hour



Source: ICMA FY 2007 Data


REFUSE COLLECTION/RECYCLING
Average Tons Recyclable Material Collected Per Account
Fairfax County, VA
0.86
Phoenix, AZ
0.37
Williamsburg, VA
0.22
Dallas, TX
0.20
Austin, TX
0.19
Chesterfield County, VA
0.14
San Antonio, TX
0.14
Blacksburg, VA
0.13
Miami-Dade County, FL
0.11
Chesapeake, VA
0.09
Oklahoma City, OK
0.05
0.00
1.00
Source: ICMA FY 2007 Data


REFUSE COLLECTION/RECYCLING
Complaints Per 1,000 Accounts - Regular Refuse Collection
Miami-Dade County, FL
12.4
Richmond, VA
26.2
Fairfax County, VA
29.6
Austin, TX
30.4
San Antonio, TX
52.3
Dallas, TX
54.3
Lynchburg, VA
61.2
Danville, VA
62.1
Oklahoma City, OK
63.3
Williamsburg, VA
355.0
0
400
Source: ICMA FY 2007 Data

Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

Mission

To provide funding support for the elimination of unsanitary conditions that present a hazard to the environment and to the health, safety and welfare of County residents.

Focus

The General Fund provides funding to operate the Community Cleanup Program, Court/Board-directed Cleanups, the Health Department Referral Program, the Eviction Program and Emergency Storm Cleanup.

The Division of Solid Waste Collection and Recycling (DSWCR) through Fund 109, Refuse Collection and Recycling Operations, provides equipment and personnel for program operations. The Community Cleanup Program supports community and civic associations' efforts to enhance and maintain the appearance of neighborhoods and the environment. In addition, the agency eliminates hazardous conditions identified by the Fairfax County Courts, the Fairfax County Board of Supervisors, the Fairfax County Health Department and the Fairfax County Sheriff's Office with regards to evictions.

All charges incurred by Fund 109, Refuse Collection and Recycling Operations, for providing collection and disposal services for these programs are billed to the General Fund. The overall cost to the General Fund is reduced by the cleanup fees recovered from property owners for cleanup work performed on their property at the direction of the Health Department or the County Courts. The recovered funds are returned to the General Fund.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2010 Adopted Budget Plan for those items.

Budget and Staff Resources

Solid Waste General Fund Programs

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Solid Waste General Fund Programs					
Community Cleanup	$301,576	$309,785	$309,785	$309,785	$309,785
Health Department Referral	7,178	2,341	2,341	2,341	2,341
Evictions	5,857	14,380	14,380	14,380	14,380
Court/Board-Directed Cleanups	5,692	31,819	31,819	31,819	31,819
Total Expenditures	**$320,303**	**$358,325**	**$358,325**	**$358,325**	**$358,325**
Income					
Cleanup Fees[1]	$0	$2,500	$0	$0	$0
Total Income	**$0**	**$2,500**	**$0**	**$0**	**$0**
Net Cost to the County	**$320,303**	**$355,825**	**$358,325**	**$358,325**	**$358,325**

[1] The overall cost to the General Fund is reduced by fees recovered from property owners, who are charged for cleanup work performed on their property at the direction of the Health Department, or by sanctions imposed at the direction of the County Court for cleanups stemming from zoning violations.

Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- There have been no adjustments to this agency since the approval of the FY 2009 Adopted Budget Plan.

Fund 108
Leaf Collection

Mission

To provide vacuum leaf collection service at the streetline for all customers within designated sanitary leaf districts on three separate occasions during the leaf collection season (the period from October through January) in order to enhance the County's aesthetic environment.

Focus

The Division of Solid Waste Collection and Recycling provides for leaf collection and disposal within 36 Fairfax County Collection Districts. Leaf Districts are established and abolished through a petition process approved by the Board of Supervisors. This process could result in an increase or a decrease in the number of residential or commercial properties within a specific collection district, or a district could be totally eliminated. Petition approvals affect the number of units serviced in a given year.

All leaves collected are either transported to a composting facility in Loudoun County or Prince William County or mulched and provided to citizens. Revenue is derived from a collection levy (service fee) that is charged to homeowners and businesses within the leaf districts. The FY 2010 levy is $0.015 per $100 of assessed real estate value, an amount that is unchanged from the FY 2009 level. This will generate an estimated $2,166,949 in revenue in FY 2010. This level is a decrease from the FY 2009 estimate, due to the continued downturn in the housing market which has affected FY 2010 real estate assessments. The County will continue to monitor the impact of real estate values on this fund, to ensure that sufficient funds and balances are available from leaf assessment revenue to cover future year costs.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2010 Adopted Budget Plan for those items.

Fund 108
Leaf Collection

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Expenditures:					
Operating Expenses	$1,856,779	$2,210,676	$2,210,676	$2,278,520	$2,278,520
Capital Equipment	128,743	105,000	631,700	155,820	155,820
Total Expenditures	**$1,985,522**	**$2,315,676**	**$2,842,376**	**$2,434,340**	**$2,434,340**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Operating Expenses** **$49,342**
An increase of $49,342 in Operating Expenses is primarily associated with increased vehicle repairs and maintenance costs based on prior year experience and age of vehicles.

♦ **Vehicle Rental Costs** **$18,502**
An increase of $18,502 in Operating Expenses is due to higher contractual costs associated with the transport of leaves collected in leaf sanitary districts, based on rising labor and fuel costs. Contractual labor and trucks are used to supplement existing County Collection and Recycling vehicles and staff between October and January, the peak leaf season.

♦ **Capital Equipment** **$155,820**
Funding of $155,820 in Capital Equipment for the replacement of 7 leaf vacuum machines based on age, mileage criteria and repair costs.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$526,700**
As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered funding of $526,700 in Capital Equipment for items that were delayed during the procurement process.

♦ **Third Quarter Adjustments** **$0**
The Board of Supervisors made no adjustments to this fund.

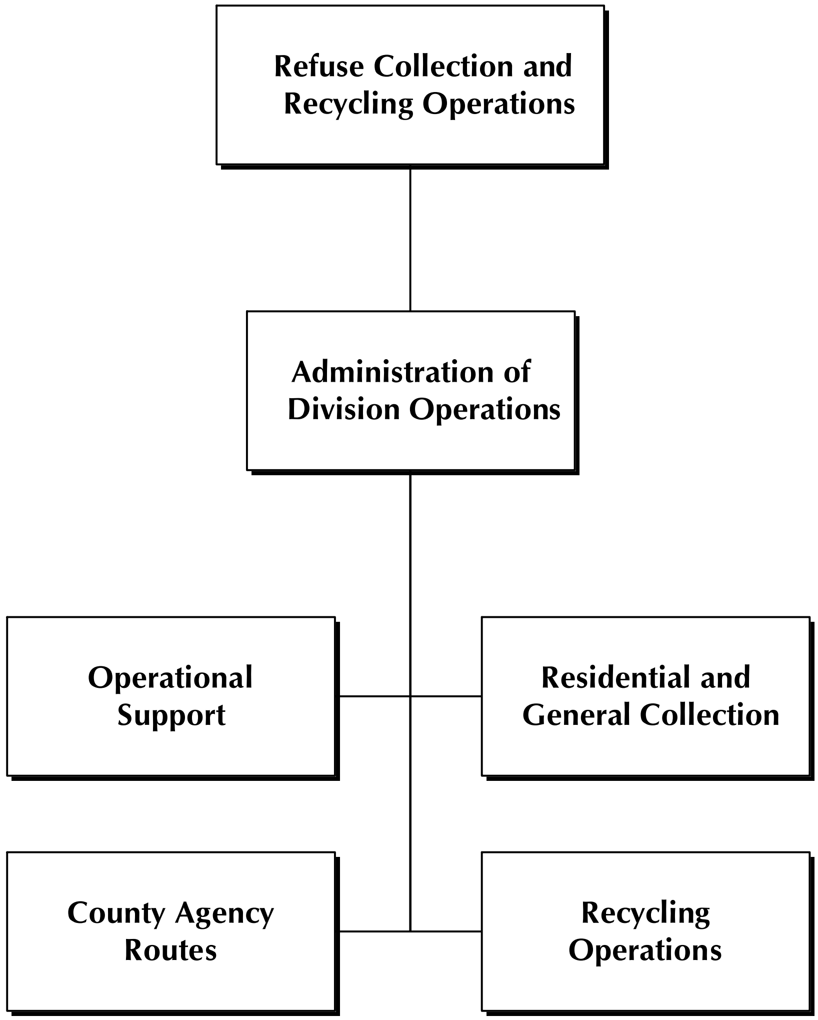
Fund 108
Leaf Collection

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 108, Leaf Collection**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,806,647**	**$2,477,968**	**$3,396,902**	**$3,010,374**	**$3,010,374**
Revenue:					
Interest on Investments	$173,501	$92,642	$92,642	$58,702	$58,702
Rental of Equipment	23,586	53,784	53,784	32,400	32,400
Sale of Equipment	2,243	1,600	1,600	5,600	5,600
Capital Equipment Reserve	152	0	0	0	0
Leaf Collection Levy/Fee	2,376,295	2,307,822	2,307,822	2,166,949	2,166,949
Total Revenue	$2,575,777	$2,455,848	$2,455,848	$2,263,651	$2,263,651
Total Available	**$5,382,424**	**$4,933,816**	**$5,852,750**	**$5,274,025**	**$5,274,025**
Expenditures:					
Operating Expenses	$1,856,779	$2,210,676	$2,210,676	$2,278,520	$2,278,520
Capital Equipment	128,743	105,000	631,700	155,820	155,820
Total Expenditures	$1,985,522	$2,315,676	$2,842,376	$2,434,340	$2,434,340
Total Disbursements	**$1,985,522**	**$2,315,676**	**$2,842,376**	**$2,434,340**	**$2,434,340**
Ending Balance	**$3,396,902**	**$2,618,140**	**$3,010,374**	**$2,839,685**	**$2,839,685**
Equipment Replacement Reserve	$840,289	$850,000	$850,000	$846,902	$846,902
Unreserved Balance	**$2,556,613**	**$1,768,140**	**$2,160,374**	**$1,992,783**	**$1,992,783**
Leaf Collection Levy/Fee per $100 Assessed Value	**$0.015**	**$0.015**	**$0.015**	**$0.015**	**$0.015**

Fund 109
Refuse Collection and Recycling Operations



Mission

To protect Fairfax County citizens against disease, pollution, and other contamination associated with the improper disposal of refuse, by providing efficient and economical refuse collection services to citizens in 80 refuse collection sanitary districts and to Fairfax County agencies. To reduce the County's municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling programs to ensure that Fairfax County meets or exceeds the Commonwealth of Virginia's mandated goal of recycling 25.0 percent of the solid waste stream.

Focus

The Division of Solid Waste Collection and Recycling (DSWCR), (Fund 109, Refuse Collection and Recycling Operations), is responsible for the collection of refuse and recyclable materials within Fairfax County's sanitary districts and from County agencies. The agency coordinates the County's waste reduction and recycling program. It is also responsible for the administration and program operations of the Solid Waste General Fund Programs (e.g., Health Department Referrals, Community Cleanups, Evictions and Court-Ordered Cleanups) on behalf of the County.

Residents within sanitary refuse collection districts, which are created by the Board of Supervisors upon citizen petition, are charged an annual fee for service through the semi-annual property tax collection system. In FY 2010, the rate of $345 will remain the same as the FY 2009 Adopted Budget Plan level.

Fund 109
Refuse Collection and Recycling Operations

During FY 2010 DSWCR will continue to implement a new cost savings initiative for the collection of recyclable materials. This service, previously provided by a contractor, was brought in-house in mid FY 2009 due to the availability of new recycling processing facilities that can manage single-stream collection. In the single-stream collection method, cans, bottles, paper and cardboard are collected together in the same truck thereby reducing the number of trips required to complete the recycling collection routes. This collection practice is now able to be used in the Northern Virginia region because of the establishment of recycling processing facilities with the equipment and capacity necessary to separate all materials. Advantages of performing the single-stream collection practice with County employees include: reduced operating costs through significant contractual savings; better use of existing trucks since trash collection trucks are used in this practice (rather than specialized recycling trucks); and improved road safety due to fewer hours on the road to accomplish collection.

DSWCR implemented two programs in FY 2006 which are geared to managing oversized quantities of materials placed at the curb either by homeowners or through illegal dumping throughout the County. Both of these programs will continue into FY 2010.

The first program is entitled "Megabulk" and assists residents with the disposal of very large piles of refuse that is typically not included with normal curbside refuse collection service. This program provides customers with a convenient and cost competitive way to remove oversized piles of waste while providing a revenue stream for the collection program. This service is available to all County residents, both within and outside the refuse collection districts. Customers are provided with a cost for the service prior to collection and may pay by check or credit card. This service is provided by DSWCR operational staff and is billed individually to each customer based on the size of the pile of refuse that is placed at the curb.

The second program is entitled "Clean Streets Initiative" (CSI) and serves as a partnership with the Fairfax County Health Department in responding to complaints about piles of uncollected waste dumped or illegally placed at the curb or on properties throughout the County. The process involves contact by a resident to the Health Department about piles of trash that are deposited illegally at the curb. The Health Department refers the call to DSWCR where an inspector makes a site visit and determines who owns the property. If a property owner can be identified, then DSWCR contacts the person and the owner is given 10 days to remove the material. If the owner refuses to remove the waste, then DSWCR operational staff removes the material for appropriate disposal and the owner is billed for the service. If the owner still refuses to pay, then steps are taken to recover the costs from the property owner for the value of the service. Minimum costs for a CSI cleanup are $250 and may increase based on the volume of the cleanup.

DSWCR is responsible for the collection of refuse from County agencies and a small number of organizations associated with County agencies. Revenue is derived from billings to County agencies based on the cubic yard capacity of the containers assigned to individual agencies. The cost per cubic yard is formula-driven and is based on fiscal year operating requirements. For FY 2010, the calculated rate is $4.65 per cubic yard, the same level as the FY 2009 Adopted Budget Plan. In FY 2010, the number of cubic yards collected on County Agency Routes (CAR) is projected to be 294,000 cubic yards.

Fund 109
Refuse Collection and Recycling Operations

Recycling Operations is responsible for providing the overall management of solid waste reduction and recycling programs that are required by the County and for developing plans for future recycling programs and waste reduction systems. The goal for FY 2010 is to maintain the recycling rate in the municipal solid waste stream at or above the Commonwealth of Virginia mandated goal of 25 percent. Based on Calendar Year 2008, the current rate is 40 percent. Revenue is generated from the sale of recyclable materials (aluminum cans, newspaper, cardboard, glass and scrap metal) which serves to partially offset expenditure requirements. It is noted that Fund 109 administers and coordinates recycling operations for Fund 100, Refuse Disposal, and it is reimbursed by Fund 110 for performing that service.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2010 Adopted Budget Plan for those items.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	138/ 138	138/ 138	138/ 138	138/ 138	138/ 138
Expenditures:					
Personnel Services	$8,335,997	$8,968,738	$8,960,030	$9,175,127	$9,175,127
Operating Expenses	9,151,266	10,564,070	10,197,861	9,471,202	9,471,202
Capital Equipment	3,253,125	2,412,000	3,571,323	3,031,900	3,031,900
Capital Projects[1]	0	225,000	718,454	225,000	225,000
Subtotal	**$20,740,388**	**$22,169,808**	**$23,447,668**	**$21,903,229**	**$21,903,229**
Less:					
Recovered Costs	($735,606)	($781,978)	($781,978)	($781,978)	($781,978)
Total Expenditures	**$20,004,782**	**$21,387,830**	**$22,665,690**	**$21,121,251**	**$21,121,251**

Summary By Cost Center

Category[1]	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Administration of Division Operations	$596,299	$1,035,865	$1,034,614	$1,048,884	$1,048,884
Operational Support	784,597	1,156,579	1,649,358	1,178,630	1,178,630
Collections	15,329,359	15,143,114	15,491,219	15,094,121	15,094,121
County Agency Routes	1,562,235	1,690,978	1,690,567	1,593,429	1,593,429
Recycling Operations	1,732,292	2,361,294	2,799,932	2,206,187	2,206,187
Total Expenditures	**$20,004,782**	**$21,387,830**	**$22,665,690**	**$21,121,251**	**$21,121,251**

[1] Capital Projects' expenditures are shown under the Operational Support Cost Center.

Fund 109
Refuse Collection and Recycling Operations

Position Summary

Administration of Division Operations
- 1 Director of Refuse Collection and Recycling
- 1 Public Works Environmental Services Manager
- 3 Management Analysts II
- 1 Management Analyst III
- 1 Safety Analyst
- 1 Network/Telecommunication Analyst I
- 4 Administrative Assistants IV
- 1 Administrative Assistant III

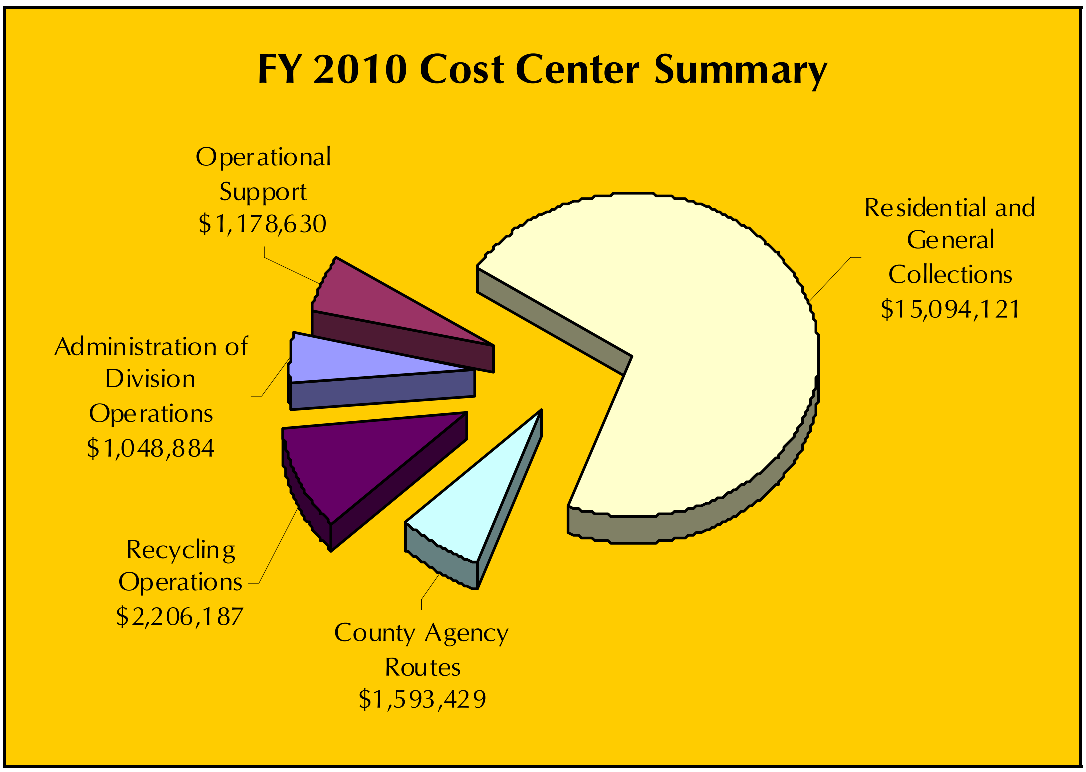
Operational Support
- 1 Refuse Superintendent
- 2 Assistant Refuse Superintendents
- 1 Public Works Environmental Services Specialist
- 4 Administrative Assistants II
- 1 Welder II
- 1 Senior Maintenance Worker

Residential and General Collections
- 1 Management Analyst II
- 1 Senior Refuse Supervisor
- 4 Heavy Equipment Supervisors
- 9 Heavy Equipment Operators
- 30 Motor Equipment Operators
- 46 Maintenance Workers
- 1 Vehicle Maint. Coordinator
- 1 Senior Maintenance Worker
- 1 Code Specialist II

County Agency Routes
- 4 Heavy Equipment Operators
- 1 Motor Equipment Operator
- 1 Welder I
- 1 Engineering Technician I

Recycling Operations
- 1 Management Analyst IV
- 1 Management Analyst II
- 1 Internet/Intranet Architect I
- 2 Management Analysts I
- 1 Heavy Equipment Supervisor
- 4 Heavy Equipment Operators
- 1 Maintenance Worker
- 1 Communications Specialist II
- 1 Engineering Technician II
- 1 Public Works Environmental Services Specialist

TOTAL POSITIONS
138 Positions / 138.0 Staff Years



FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$206,389**
  A net increase of $206,389 is for the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **In-House Curbside Recycling Initiative** **($606,824)**
  A net decrease of $606,824 is associated with the agency's initiative to provide curbside recycling services for 44,000 customers that was previously performed by contract. A new industry practice of single stream recycling, and the ease of providing this service, offers an opportunity in to bring curbside recycling in-house, reducing contract services and optimizing the use of solid waste trucks and equipment in hours when trucks are not needed for refuse pickup. This initiative will require the purchase and operational support in FY 2010 of 4 new rear loading packer trucks, including $920,000 in capital equipment and $56,764 in anticipated fuel and maintenance. These costs will be totally offset by contractual savings of $1,583,588.

- **Operating Expenses** **$433,956**
  An increase of $433,956 in Operating Expenses includes $338,593 in support of planned FY 2010 refuse disposal rate charges to this fund, and $95,363 in other operational increases primarily in support of the continuing implementation of a new web-based fleet management system that will provide future cost savings through route consolidation, management of drivers and routes, and reduced paperwork.

- **Capital Equipment** **$2,111,900**
  Funding of $2,111,900 in Capital Equipment includes the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. The replacement items include one pick-up truck, six rear loading packer trucks, one open body truck, one mower, one container delivery truck, one roll-off truck, ten roll-off containers and four compactors.

- **Capital Projects** **$225,000**
  Funding in the amount of $225,000 has been included for Capital Projects to continue the second phase of the Newington Facility Enhancements project which includes the upgrade of the maintenance and equipment garage to include a secure and enclosed parts/equipment room, the painting and sealing of the interior walls, retiling of the ground floor and installation of additional caulking and weather stripping around the windows and doors to make the facility more energy efficient.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$1,164,464**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered carryover of $1,164,464 including $234,887 in Operating Expenses and $436,123 in Capital Equipment. In addition, the carryover of unexpended project balances in the amount of $493,454 was approved for the continuation of infrastructure improvements to the Newington Facility.

- **Third Quarter Adjustments** **$113,396**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net increase of $113,396 including a reduction of $8,708 based on the mandatory January 2, 2009 furlough day, and an increase of $122,104 due to the appropriation of the State Litter Grant from the Virginia Department of Environmental Quality which provides funding for litter prevention and recycling program activities.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 109
Refuse Collection and Recycling Operations

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 109, Refuse Collection**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$6,513,265**	**$3,965,105**	**$7,216,260**	**$5,096,735**	**$5,105,443**
Revenue:					
Interest on Investments	$478,104	$166,404	$166,404	$99,387	$99,387
Residential and General Collections:					
Household Levy[1]	$13,916,012	$14,809,815	$14,809,815	$14,809,815	$14,809,815
Miscellaneous	929,497	378,477	378,477	842,710	842,710
Sale of Equipment	284,243	156,500	156,500	80,299	80,299
Subtotal	$15,129,752	$15,344,792	$15,344,792	$15,732,824	$15,732,824
County Agency Routes:					
Miscellaneous Agencies	$1,282,421	$1,366,810	$1,366,810	$1,366,921	$1,366,921
Sale of Equipment	36,553	0	0	10,800	10,800
Miscellaneous	201,288	190,389	190,389	161,708	161,708
Subtotal	$1,520,262	$1,557,199	$1,557,199	$1,539,429	$1,539,429
General Fund Programs:					
Community Cleanup	$301,576	$309,785	$309,785	$309,785	$309,785
Health Department Referrals	7,178	2,341	2,341	2,341	2,341
Evictions	5,857	14,380	14,380	14,380	14,380
Court Ordered/Mandated	5,692	31,819	31,819	31,819	31,819
Subtotal	$320,303	$358,325	$358,325	$358,325	$358,325
Other Collection Revenue:					
Leaf Collection	$655,836	$564,426	$564,426	$564,426	$564,426
Miscellaneous	247,148	141,746	141,746	149,093	149,093
State Litter Funds	126,004	0	122,104	0	0
Fairfax Fair	28,267	29,258	29,258	29,258	29,258
Subtotal	$1,057,255	$735,430	$857,534	$742,777	$742,777
Recycling Operations:					
Program Support[2]	$1,491,835	$1,803,065	$1,803,065	$1,646,416	$1,646,416
Sale of Materials	358,000	65,763	65,763	446,100	446,100
Miscellaneous	352,266	401,791	401,791	366,392	366,392
Subtotal	$2,202,101	$2,270,619	$2,270,619	$2,458,908	$2,458,908
Total Revenue	$20,707,777	$20,432,769	$20,554,873	$20,931,650	$20,931,650
Transfers In:					
General Fund (001)	$0	$0	$0	$0	$0
Total Transfer In	$0	$0	$0	$0	$0
Total Available	**$27,221,042**	**$24,397,874**	**$27,771,133**	**$26,028,385**	**$26,037,093**

Fund 109
Refuse Collection and Recycling Operations

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 109, Refuse Collection**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Expenditures:					
Personnel Services	$8,335,997	$8,968,738	$8,960,030	$9,175,127	$9,175,127
Operating Expenses	9,151,266	10,564,070	10,197,861	9,471,202	9,471,202
Recovered Costs[3]	(735,606)	(781,978)	(781,978)	(781,978)	(781,978)
Capital Equipment	3,253,125	2,412,000	3,571,323	3,031,900	3,031,900
Capital Projects	0	225,000	718,454	225,000	225,000
Total Expenditures	$20,004,782	$21,387,830	$22,665,690	$21,121,251	$21,121,251
Total Disbursements	**$20,004,782**	**$21,387,830**	**$22,665,690**	**$21,121,251**	**$21,121,251**
Ending Balance	**$7,216,260**	**$3,010,044**	**$5,105,443**	**$4,907,134**	**$4,915,842**
Collection Equipment Reserve	$321,325	$321,051	$321,051	$324,954	$324,954
Recycling Equipment Reserve	339,835	321,325	321,325	267,480	267,480
PC Replacement Reserve[4]	46,937	46,200	46,200	53,400	53,400
Construction and Infrastructure Reserve[5]	381,056	337,112	345,820	680,140	688,848
Rate Stabilization Reserve[6]	530,853	531,902	531,902	888,801	888,801
Residential/General Equipment Reserve[7]	800,000	1,452,454	1,452,454	2,692,359	2,692,359
Unreserved Balance	**$4,796,254**	**$0**	**$2,086,691**	**$0**	**$0**
Levy per Household Unit	$330/Unit	$345/Unit	$345/Unit	$345/Unit	$345/Unit

[1] The FY 2010 levy/collection fee per household unit is set at $345 per unit. Although the Refuse Collection levy is separate and not a Real Estate Tax, it is included on and collected as part of the County's Real Estate Tax bill. This amount does not include approximately 447 units which will be billed directly by the agency.

[2] The Recycling Operations program is supported by Fund 110, Refuse Disposal. The estimate for Program Support is calculated based on the projected level of expenditures for recycling operations as conducted in Fund 109, Refuse Collection and Recycling Operations.

[3] Recovered Costs represents billings to Fund 108, Leaf Collection, for its share of the total administrative costs for the Division of Collection and Recycling. Also included is an amount billed to Fund 110, Refuse Disposal, for administrative costs for the recycling program which is coordinated by Fund 109, Refuse Collection and Recycling Operations.

[4] The PC Replacement Reserve provides funding for the timely replacement of obsolete computer equipment.

[5] The Construction and Infrastructure Reserve funds emergency repairs necessary at the Newington Solid Waste Facility.

[6] The Rate Stabilization Reserve provides funds to mitigate against any need for an unusually large rate increase in a future year.

[7] The Residential/General Equipment Reserve provides the Residential and General Collections Cost Center with set aside funds for future anticipated equipment purchases.

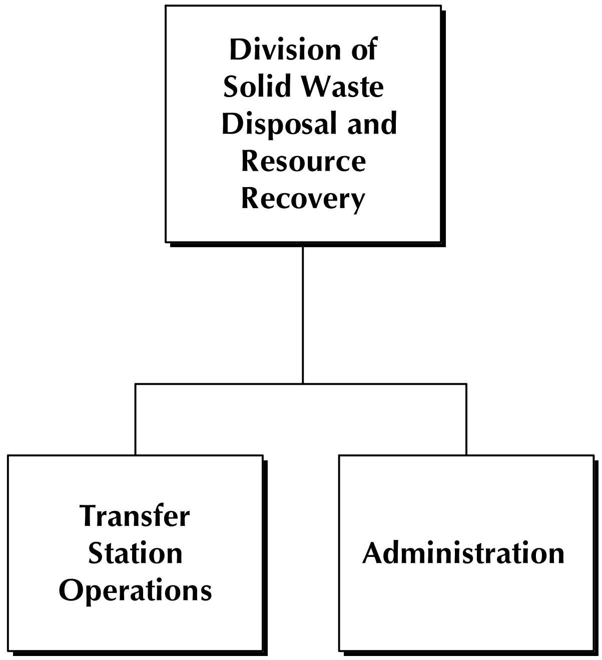
Fund 109
Refuse Collection and Recycling Operations

FY 2010 Summary of Capital Projects

Fund: 109 Refuse Collection and Recycling Operations

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
109001	Newington Facility Enhancements	$1,618,038	$0.00	$718,453.78	$225,000	$225,000
Total		**$1,618,038**	**$0.00**	**$718,453.78**	**$225,000**	**$225,000**

Fund 110
Refuse Disposal



Mission

To protect Fairfax County citizens against disease, pollution and other contamination associated with the improper disposal of refuse, through safe and sanitary transportation of solid waste from the I-66 Transfer Station to the I-95 Sanitary Landfill and the Energy/Resource Recovery Facility (E/RRF). The agency also transports debris generated through the Yard Waste program to disposal facilities in Prince William and Loudoun Counties. In addition, this agency operates the Household Hazardous Waste program and the Recycling and Disposal Center, including all associated technical and administrative functions.

Focus

Fund 110, Refuse Disposal, has the primary responsibility for coordinating the disposal of solid waste generated within Fairfax County by channeling the collected refuse to the E/RRF. Refuse that cannot be burned in the E/RRF is directed to a landfill or disposed of through a contractor. Yard debris is transported to Prince William County or a private compost facility. Other operations coordinated within this fund are the Recycling and Disposal Center, the Household Hazardous Waste (HHW) program, the Ordinance Enforcement program, the Bush Grinding program, the White Goods program and the Battery program. The Administrative Cost Center performs the tasks associated with the overall administrative, technical and management functions for those funds that comprise the Division of Solid Waste Disposal and Resource Recovery. These funds are: 110, Refuse Disposal; 112, Energy Resources Recovery Facility; and 114, I-95 Refuse Disposal.

Fund 110
Refuse Disposal

In the last decade the County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control which allows waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County's comprehensive solid waste management system. In the last year the system has experienced a substantial decrease in waste tonnage, reflecting lower consumer waste associated with the downturn in the regional and national economy. However, disposal refuse revenue in this fund remains adequate to fund operational requirements and reserves because the County has implemented a competitive pricing system.

In FY 2010, both the system disposal charge and the citizen disposal facility system fee will be set at $60 per ton, an increase of $3 over FY 2009, to fully meet the operating and reserve requirements of this fund. A contractual discount disposal rate for FY 2010 will be negotiated with private waste haulers, but it is anticipated to remain at $55 per ton as in FY 2009. Based on these adjustments and the current projected decrease in waste tonnage, the total FY 2010 revenue for the fund is projected to be $63,470,683, a decrease of $1,132,016 or 1.8 percent from the FY 2009 Adopted Budget Plan total of $64,602,699.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2010 Adopted Budget Plan for those items.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	138/ 138	138/ 138	138/ 138	138/ 138	138/ 138
Expenditures:					
Personnel Services	$8,753,903	$10,074,528	$10,065,305	$10,303,831	$10,303,831
Operating Expenses	45,850,138	51,725,610	51,755,333	48,915,539	48,315,539
Capital Equipment	1,588,378	2,279,000	2,382,388	2,380,000	2,380,000
Capital Projects	2,047,130	4,574,656	10,229,948	0	0
Subtotal	**$58,239,549**	**$68,653,794**	**$74,432,974**	**$61,599,370**	**$60,999,370**
Less:					
Recovered Costs	($549,192)	($645,758)	($645,758)	($713,134)	($713,134)
Total Expenditures	**$57,690,357**	**$68,008,036**	**$73,787,216**	**$60,886,236**	**$60,286,236**

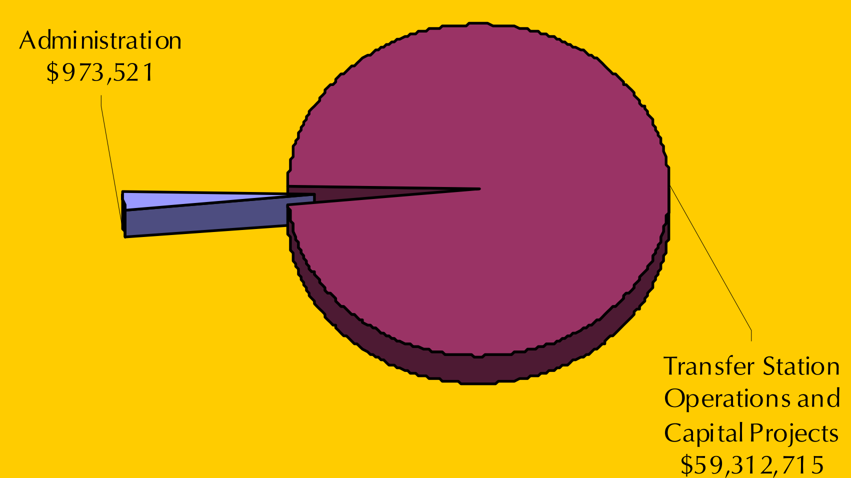
Summary by Cost Center

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Administration	$961,239	$1,008,326	$1,008,596	$973,521	$973,521
Transfer Station Operations	54,681,988	62,425,054	62,548,672	59,912,715	59,312,715
Subtotal	**$55,643,227**	**$63,433,380**	**$63,557,268**	**$60,886,236**	**$60,286,236**
Capital Projects	$2,047,130	$4,574,656	$10,229,948	$0	$0
Total Expenditures	**$57,690,357**	**$68,008,036**	**$73,787,216**	**$60,886,236**	**$60,286,236**

Fund 110
Refuse Disposal

Position Summary					
	Administration		**Transfer Station Operations**		
1	Director, DSWDRR	5	Assistant Refuse Superintendents	1	Welder II
2	Public Works Environmental Services Manager	3	Heavy Equipment Supervisors	16	Maintenance Workers
1	Engineer Technician II	1	Management Analyst II	3	Maintenance Trade Helpers II
1	Public Works Environmental Services Specialist	5	Engineering Technicians II	1	Administrative Assistant II
1	Management Analyst III	2	Engineering Technicians I	1	Safety Analyst
1	Management Analyst II	3	Environmental Technicians II	1	Code Specialist II
1	Network/Telecom Analyst II	8	Weighmasters	1	Welder I
1	Accountant II	60	Heavy Equipment Operators	8	Lead Refuse Operators
3	Administrative Assistants IV	1	Motor Equipment Operator		
2	Administrative Assistants III	3	Senior Maintenance Workers		
1	Administrative Assistant II				
TOTAL POSITIONS **138 Positions / 138.0 Staff Years**					

FY 2010 Cost Center Summary



FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$229,303**
A net increase of $229,303 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Operating Expenses** **($2,520,454)**
  A net decrease of $2,520,454 in Operating Expenses includes a decrease of $2,632,805 associated with decreased tipping fees charged by Fund 112, Energy/Resource Recovery Facility, based on trends in contractor compensation levels. This decrease is offset by an increase of $112,351, primarily for rental costs related to the lease of 17 refuse tractors. These tractors will be leased rather than purchased because it is more cost-effective.

- **Department of Vehicle Services Adjustments** **($889,617)**
  A decrease of $889,617 for Department of Vehicle Services charges is based anticipated costs for fuel, vehicle replacement and maintenance costs.

- **Recovered Costs** **($67,376)**
  An increase of $67,376 to Recovered Costs reflects the anticipated level of recovered administration overhead costs from other Solid Waste funds, based on the FY 2010 Administration budget.

- **Capital Equipment** **$2,380,000**
  Funding of $2,380,000 has been included for Capital Equipment primarily for the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of the funding for replacement items, $800,000 is for the replacement for two rubber tire loaders bought under the Guaranteed Buy Back program. Other funding includes $630,000 for the replacement of seven refuse trailers, $480,000 for the replacement of four road tractors, $90,000 for a mulch loader to load mulch onto citizens vehicles, $50,000 for the replacement of an aged broom vehicle with a sweeper machine and, $330,000 for the replacement of two road tractors and one refuse trailer with one waste handler to support the changing workloads at the I-66 Transfer Station. Purchase expenses will be partially offset by $632,862 in projected revenue associated with sale of the equipment being replaced.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$6,725,464**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $6,725,464, including encumbered carryover of $104,723 in Operating Expenses and $48,388 in Capital Equipment, and the carryover of $6,517,353 in unexpended project balances. In addition the Board approved unencumbered carryover of $55,000 for the purchase of roll-off containers essential for citizen use at a redesigned Citizens Disposal Facility.

- **Third Quarter Adjustments** **($9,223)**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a reduction of $9,223 based on the mandatory January 2, 2009 furlough day.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 110
Refuse Disposal

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 110, Refuse Disposal**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$11,728,629**	**$4,544,617**	**$13,007,250**	**$4,216,865**	**$3,822,733**
Revenue:					
Interest on Investment	$556,855	$215,637	$215,637	$84,452	$84,452
Refuse Disposal Revenue	54,818,943	62,572,480	62,572,480	61,845,363	61,845,363
Miscellaneous Revenue:					
White Goods	$355,162	$437,289	$437,289	$335,006	$335,006
Rent of Equipment, Space	297,412	350,000	350,000	320,000	320,000
Sale of Equipment	140,694	747,293	747,293	632,862	632,862
Licensing Fees	55,653	80,000	80,000	60,000	60,000
Miscellaneous	244,259	200,000	200,000	193,000	193,000
Subtotal Miscellaneous Rev.	$1,093,180	$1,814,582	$1,814,582	$1,540,868	$1,540,868
Total Revenue[1]	$56,468,978	$64,602,699	$64,602,699	$63,470,683	$63,470,683
Transfers In:[2]					
General Fund (001)	$2,500,000	$0	$0	$0	$0
Total Transfers In	$2,500,000	$0	$0	$0	$0
Total Available	**$70,697,607**	**$69,147,316**	**$77,609,949**	**$67,687,548**	**$67,293,416**
Expenditures:					
Personnel Services	$8,753,903	$10,074,528	$10,065,305	$10,303,831	$10,303,831
Operating Expenses	45,850,138	51,725,610	51,755,333	48,915,539	48,315,539
Capital Equipment	1,588,378	2,279,000	2,382,388	2,380,000	2,380,000
Recovered Costs	(549,192)	(645,758)	(645,758)	(713,134)	(713,134)
Capital Projects	2,047,130	4,574,656	10,229,948	0	0
Total Expenditures[1,2]	$57,690,357	$68,008,036	$73,787,216	$60,886,236	$60,286,236
Total Disbursements	**$57,690,357**	**$68,008,036**	**$73,787,216**	**$60,886,236**	**$60,286,236**
Ending Balance[3]	**$13,007,250**	**$1,139,280**	**$3,822,733**	**$6,801,312**	**$7,007,180**
Reserves:					
Equipment Reserve[4]	$3,037,975	$1,114,785	$1,114,785	$1,879,285	$1,879,285
Construction Reserve[5]	1,442,675	0	0	4,860,104	5,065,972
PC Replacement Reserve	63,967	24,495	24,495	61,923	61,923
Unreserved Balance	**$8,462,633**	**$0**	**$2,683,453**	**$0**	**$0**
System Disposal Rate/Ton[6]	$52.00	$57.00	$57.00	$60.00	$60.00
Discounted Disposal Rate/Ton[7]	$49.95	$55.00	$55.00	$55.00	$55.00

Fund 110
Refuse Disposal

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of ($403,355) has been reflected as a decrease to FY 2008 revenues to reflect actual disposal revenue acrruals and an audit adjustment in the amount of $937,061 has been reflected as an increase to FY 2008 expenditures to reflect an expenditure accrual. This impacts the amount carried forward resulting in an increase of $937,601 to the FY 2009 Revised Budget Plan. The project affected by this adjustment is Project 174002, I-66 Transfer Station Expansion. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[2]The FY 2008 General Fund Transfer was provided to subsidize specific refuse disposal programs such as the County's Recycling Program, the Household Hazardous Waste Program and the Recycling and Disposal Center. In FY 2009 and FY 2010, Refuse Disposal revenue and other income fully supports these programs.

[3] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions, tipping fee negotiations, and expenditure requirements.

[4] The Equipment Replacement Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Funds are transferred from Refuse Disposal revenue to the Equipment Replacement Reserve, as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule, comprised of yearly payments to the reserve, which is based on the useful life of the vehicle/equipment.

[5]The Construction Reserve provides for future improvements at the I-66 Transfer Station.

[6]The FY 2010 System Disposal rate is projected to increase to $60 per ton subject to market conditions.

[7] In August 1998 (FY 1999), Fairfax County implemented a contractual rate discount that was offered to any hauler that guaranteed all of its collected refuse or a specified tonnage amount would be delivered to the Energy/Resource Recovery Facility (E/RRF) or other County disposal sites. The FY 2008 discounted rate was $49.95 per ton, the FY 2009 rate was set at $55 per ton, and the FY 2010 rate will be unchanged from the FY 2009 rate.

Fund 110
Refuse Disposal

FY 2010 Summary of Capital Projects

Fund: 110 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
174002	I-66 Transfer Station Expansion	$20,518,330	$2,036,275.89	$5,655,291.67	$0	$0
174006	Citizens Disposal Facility	640,840	10,854.49	0.00	0	0
174007	Workers Facility	4,574,656	0.00	4,574,656.00	0	0
Total		**$25,733,826**	**$2,047,130.38**	**$10,229,947.67**	**$0**	**$0**

Fund 112
Energy/Resource Recovery Facility

Division of Solid Waste Disposal and Resource Recovery

Energy/ Resource Recovery Facility Operations

Mission

To serve Fairfax County citizens by providing effective and environmentally-sound solid waste disposal by converting waste-to-energy; by reducing the need for landfill space through volume reduction of solid waste; by reducing the greenhouse gas emissions both by not landfilling waste and by generating renewal energy; and by managing the operational contract in the best interests of the citizens.

Aerial view of the I-95 Energy/Resource Recovery Facility

Focus

Fund 112 provides for the management of the contract for the I-95 Energy/Resource Recovery Facility (E/RRF), owned and operated by Covanta Fairfax, Inc. (CFI). Under the terms of the Service Agreement, the County delivers municipal solid waste (MSW) for which it pays a disposal fee to CFI. The E/RRF currently produces over 80 megawatts of electricity, enough to power about 75,000 homes. Pursuant to an agreement between Dominion Virginia Power and CFI signed in 1987 and amended in 1996, Dominion Virginia Power began purchasing electricity from CFI at a lower rate starting in May 2005. As a result, CFI may receive lower electricity revenues until the end of the power purchase agreement in 2015.

Fund 112
Energy/Resource Recovery Facility

The E/RRF is rated for 1,095,000 tons of solid waste, but has the flexibility to operate above that level. FY 2008 represented the third year that Fairfax County generated all of the waste required to meet the County's commitment under the Service Agreement. The County also accepts additional MSW from other regional jurisdictions through the Supplemental Waste program. Refuse is exchanged with Prince William County under a mutually beneficial agreement. These efforts continue to maximize revenues through providing additional MSW to keep disposal rates low for County customers.

The County charges a disposal fee to all users of the E/RRF, and subsequently pays the contractual disposal fee to CFI. Revenues from the sale of electricity, recycled ferrous and nonferrous metals, and supplemental waste are used to offset the cost of the disposal fee paid to CFI. When the E/RRF is not able to handle the amount of waste available, some waste is diverted to Virginia landfills. Staff must be constantly vigilant in balancing waste as a commodity to ensure that it is disposed of efficiently, cost-effectively and with few environmental consequences.

Careful management of the Service Agreement with CFI and increasing revenues from both electricity sales and metal recycling has allowed the County to hold down disposal fee charges from Fund 112 to other solid waste funds and other users. The rate will be reduced from $32 to $31 per ton for FY 2010. Funding from the Rate Stabilization Reserve is used, if necessary, to supplement any difference between this revenue and the actual payments to CFI.

The June 2008 annual stack test indicated that the overall air emissions reductions from the E/RRF, resulting from the Clean Air Act retrofits in 2000, remained well below permit limits:

Energy/Resource Recovery Facility Emissions Results
June 2008

Constituent	Permit Limit	Average E/RRF Result
Sulfur Dioxide (SO2)	29 ppm	7.5 ppm
Carbon Monoxide (CO)	100 ppm	6.25 ppm
Nitrogen Oxides (NOx)	205 ppm	193 ppm
Hydrochloric Acid (HCL)	29 ppm	4.86 ppm
Particulate Matter (PM)	27 mg/dscm	2.65 mg/dscm
Mercury (Hg)	0.080 mg/dscm	0.0022475 mg/dscm

ppm = parts per million   mg = milligram   ng = nanogram
Dscm = dry standard cubic meter

The E/RRF has helped reduce the overall Fairfax County waste system carbon emissions by about one ton of carbon for every ton of waste processed. This calculation includes the reduction in overall carbon dioxide generated by the waste management system, due to emission reductions that are realized by not transporting waste to a landfill, the actual carbon dioxide that would be generated at the landfill as well as the carbon dioxide that would be emitted to produce electricity using a fossil fuel.

The ash conditioning system that was added to the E/RRF in FY 2005 is providing the anticipated ash stabilization for ash that is placed in the I-95 Landfill. Ash tests, performed by an independent laboratory, Life Science Laboratories, Inc. of East Syracuse, NY, during the period May 21-30, 2008, characterized the ash from the E/RRF as non-hazardous waste.

CFI and the County continue to investigate the costs and technical feasibility of innovative projects. One of these could result in the E/RRF providing emergency backup power to the Griffith Water Treatment Plant and the Noman Cole Wastewater Treatment Plant in the event that electricity is not available through regular distribution from Dominion Virginia Power. Another project could allow the E/RRF to use the tertiary water from the Noman Cole Wastewater Treatment Plant as the cooling water at the E/RRF, saving millions of gallons of potable water. The County is always exploring new technology to ensure that the E/RRF continues to provide the required environmental service of waste processing while having the least environmental impact possible.

Fund 112
Energy/Resource Recovery Facility

Fairfax County and Covanta Fairfax, Inc. continue to discuss a Service Agreement amendment that will provide for continued use of the E/RRF beyond the timeframe of the existing agreement, as recommended in the County's Solid Waste Management Plan.

Execution of the Solid Waste Management Plan initiatives has increased recycling and removed additional amounts of cardboard, paper and metals from the waste stream. Future increased recycling is needed so that the capacity at the E/RRF can be maintained for waste that cannot be easily recycled. Continued operation of the Household Hazardous Waste (HHW) and Conditionally Exempt Small Quality Generator programs has removed materials with hazardous properties from the waste stream of the E/RRF.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2010 Adopted Budget Plan for those items.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	9/ 9	9/ 9	9/ 9	9/ 9	9/ 9
Expenditures:					
Personnel Services	$723,972	$696,377	$695,157	$710,726	$710,726
Operating Expenses	31,683,365	36,717,183	38,365,756	35,608,917	35,608,917
Capital Equipment	0	400,000	400,000	0	0
Total Expenditures	**$32,407,337**	**$37,813,560**	**$39,460,913**	**$36,319,643**	**$36,319,643**

Position Summary

1	Management Analyst III	1	Heavy Equipment Operator	3	Weighmasters
1	Management Analyst II	1	Administrative Assistant IV		
1	Engineering Technician II	1	Administrative Assistant II		

TOTAL POSITIONS
9 Positions / 9.0 Staff Years

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$14,349**
A net increase of $14,349 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Contractor Compensation** **($1,108,266)**
A net decrease of $1,108,266 in Contractor Compensation for the operation of the E/RRF, based on contractor-projected tipping fees for FY 2010 that permit a $489,258 decrease from the current budget level, as well as a $619,008 decrease for Other Consultant/Contractor payments based on the renegotiation of the Covanta Service Agreement.

Changes to <u>FY 2009 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$1,648,573**

  As part of the *FY 2008 Carryover Review* the Board of Supervisors approved an increase of $1,648,573 primarily due to encumbered carryover of $89,024 in Operating Expenses and an administrative adjustment of $1,559,549 for the costs of the Covanta Inc. tax liability payment, not previously budgeted and funded with a General Fund Transfer.

- **Third Quarter Adjustments** **($1,220)**

  As part of the *FY 2009 Third Quarter Review* the Board of Supervisors approved a reduction of $1,220 based on the mandatory January 2, 2009 furlough day.

Fund 112
Energy/Resource Recovery Facility

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 112, Energy/Resource Recovery Facility (E/RRF)**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$26,087,297**	**$23,781,704**	**$29,022,161**	**$25,969,488**	**$27,163,040**
Revenue:					
Disposal Revenue	$32,342,592	$35,129,254	$35,129,254	$34,860,173	$34,860,173
Other Revenue:					
Interest on Investments	$1,042,926	$762,989	$762,989	$506,405	$506,405
Miscellaneous[1]	465,521	150,000	150,000	450,000	450,000
Subtotal Other Revenue	$1,508,447	$912,989	$912,989	$956,405	$956,405
Total Revenue[2]	$33,851,039	$36,042,243	$36,042,243	$35,816,578	$35,816,578
Transfers In:					
General Fund (001)[3]	$1,491,162	$0	$1,559,549	$0	$0
Total Transfers In	$1,491,162	$0	$1,559,549	$0	$0
Total Available	**$61,429,498**	**$59,823,947**	**$66,623,953**	**$61,786,066**	**$62,979,618**
Expenditures:					
Personnel Services	$723,972	$696,377	$695,157	$710,726	$710,726
Operating Expenses[4]	31,683,365	36,717,183	38,365,756	35,608,917	35,608,917
Capital Equipment	0	400,000	400,000	0	0
Total Expenditures[2]	$32,407,337	$37,813,560	$39,460,913	$36,319,643	$36,319,643
Total Disbursements	**$32,407,337**	**$37,813,560**	**$39,460,913**	**$36,319,643**	**$36,319,643**
Ending Balance	**$29,022,161**	**$22,010,387**	**$27,163,040**	**$25,466,423**	**$26,659,975**
Tipping Fee Reserve[5]	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000
Rate Stabilization Reserve[6]	10,232,099	9,867,252	9,867,252	10,000,000	10,000,000
Operations and Maintenance Reserve[7]	16,097,730	10,643,135	15,795,788	13,966,423	15,159,975
Unreserved Ending Balance	**$1,192,332**	**$0**	**$0**	**$0**	**$0**
Disposal Rate/Ton[8]	$33/Ton	$32/ton	$32/ton	$31/ton	$31/ton

[1] Miscellaneous Revenue is generated by the excess amount that Covanta Fairfax, Inc. (CFI) charges for the disposal of Supplemental Waste.

[2] In order to account for revenues and expenditures in the proper fiscal year, total audit adjustments of $770 have been made to revenues, and audit adjustments of ($1,191,562) have been made to expenditures, resulting in a net increase of $1,192,332 to fund balance. An audit adjustment in the amount of $770 has been included as an increase to reflect the actual billings, an audit adjustment in the amount of ($1,191,562) has been included to reflect an expenditure credit for reimbursement fees due. These audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[3] The General Fund Transfer offsets Covanta's tax liability to Fairfax County. This expenditure and the offsetting General Fund Transfer support will be funded for FY 2010 as part of the *FY 2009 Carryover Review* .

[4] The contract fee to CFI has not escalated as earlier anticipated. The FY 2010 contractor compensation amount is estimated to be greater than the FY 2008 actual but lower than the FY 2009 estimate. In addition, the FY 2010 budget does not yet include an estimated $1.5 million for the Covanta tax liability expenditure. This expenditure will be funded for FY 2010 as part of the *FY 2009 Carryover Review* .

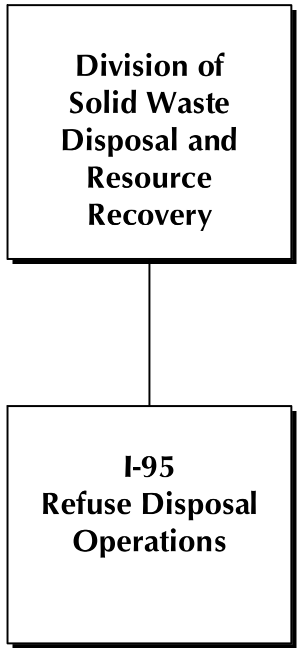
[5]The Tipping Fee Reserve is used to buffer against sharp annual changes in tip fees. Potentially sharp changes could result from issues such as tax changes regarding energy sales, power deregulation, state or EPA environmental fees, and/or contract changes.

[6]The Rate Stabilization Reserve is used to buffer against a long term adjustment to tip fees.

[7]The Operations and Maintenance Reserve is maintained for ongoing improvements and enhancements to the E/RRF including emissions control efforts. Future projects may include additional retrofits to the air pollution control systems for reductions in nitrogen oxides. The reserve will fund the County's share of the initial capital expenditures of the improvements.

[8]Careful management of the Service Agreement with CFI and increasing revenues from both electricity sales and metal recycling has allowed the rate to decrease $1 from the FY 2009 rate of $32 per ton to $31 per ton for FY 2010.

Fund 114
I-95 Refuse Disposal



Mission

To manage the I-95 Landfill in a manner to provide a site where solid waste and recyclable materials from County citizens are gathered and properly disposed, and a deposit site where ash from the Energy/Resource Recovery Facility (E/RRF) and other participating municipalities can be properly disposed.

Focus

The County has operated the I-95 Sanitary Landfill for more than 25 years, and has served the solid waste disposal needs of the residents of the participating jurisdictions utilizing the facility. The municipal solid waste (MSW) section of the I-95 Landfill closed in December 1995, and since that time the facility has accepted only ash material for land burial. The I-95 Sanitary Landfill continues to operate as a model facility – meeting permit requirements, inspection criteria, and availability requirements for the participating jurisdictions and customers of the facility. The I-95 Complex also serves as the focal point for the management of non-combustible material, which is redirected to debris landfills for final disposal.

The fee for Fund 114, I-95 Refuse Disposal, will increase $2.00 per ton from the FY 2009 fee of $11.50 per ton to $13.50 per ton in FY 2010. The increase in the disposal fee is necessary to ensure that sufficient funds are available to accommodate operating xpenditures, as well as provide adequate reserve funding required for capital projects and post closure care. From FY 2001 to FY 2009, the per ton fee was maintained at $11.50 due to large annual interest earnings, flexibility within reserve balances and multiple schedule revisions for the final capping of closed land fill areas. This same flexibility does not exist in FY 2010. Without a fee increase, it would be necessary to draw down on reserves to cover operations. It is also necessary to ensure sufficient revenue to gradually fund the growth of the Post Closure Reserve, which will be needed in future years when the landfill reaches capacity. The Post Closure Reserve is currently funded at only 53 percent of the estimated requirement. The fee increase is based on a five year projection, with proposed stepped increases in fees to minimize the fee impact on other jurisdictions that participate in disposal at the landfill.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2010 Adopted Budget Plan for those items.

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	38/ 38	38/ 38	38/ 38	38/ 38	38/ 38
Expenditures:					
Personnel Services	$2,719,283	$3,003,733	$3,000,180	$3,071,204	$3,071,204
Operating Expenses	3,420,050	4,261,220	4,297,591	4,261,220	4,261,220
Capital Equipment	685,297	1,197,000	1,823,463	1,429,000	1,429,000
Capital Projects	8,803,010	0	14,301,031	0	0
Total Expenditures	**$15,627,640**	**$8,461,953**	**$23,422,265**	**$8,761,424**	**$8,761,424**

Position Summary

1	Engineer V	1	Refuse Superintendent	1	Administrative Assistant II
2	Engineers III	3	Assistant Refuse Superintendents	1	Senior Maintenance Worker
3	Public Works Environmental Services Specialist	2	Industrial Electricians II	5	Maintenance Workers
2	Engineer Technicians III	7	Heavy Equipment Operators		
4	Engineer Technicians II	1	Motor Equipment Operator		
2	Engineer Technicians I	2	Weightmasters		
		1	Management Analyst I		

TOTAL POSITIONS
38 Positions / 38.0 Staff Years

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$67,471**
A net increase of $67,471 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Capital Equipment** **$1,429,000**
Funding of $1,429,000 has been included in Capital Equipment for the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of the funding for replacement items, $1,389,000 is for three caterpillar dozers used to move dirt and ash, one roll-off truck, a submersible pump, two methane gas meters, a 200kw standby generator, an 8.5 cubic yard bulk feeder to load mulch onto citizens vehicles, an all terrain vehicle to transport equipment and employees around the landfill, and $40,000 is for a GPS system to survey and locate elevation points on the landfill that coordinate with building plans. Purchase expenditures will be partially offset by $541,000 in anticipated revenue associated with sale of the equipment being replaced.

Fund 114
I-95 Refuse Disposal

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$15,263,865**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered carryover of $622,064, including $64,671 in Operating Expenses and $557,393 in Capital Equipment; and unencumbered carryover of $40,770 for the delayed ordering of capital equipment. In addition, the Board approved the carryover of $14,601,031 in unexpended project balances.

- **Third Quarter Adjustments** **($3,553)**
  As part of the *FY 2009 Third Quarter Review,* the Board of Supervisors approved a reduction of $3,553 based on the mandatory January 2, 2009 furlough day.

Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 114
I-95 Refuse Disposal

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 114, I-95 Refuse Disposal**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$64,765,551**	**$40,150,671**	**$57,323,509**	**$41,950,384**	**$41,953,937**
Revenue:					
Interest on Investments	$2,779,283	$2,425,653	$2,425,653	$1,010,955	$1,010,955
Refuse Disposal Revenue	4,802,346	5,147,872	5,147,872	5,930,325	5,930,325
Other Revenue:					
Fees, Landfill Permit	$9,960	$7,200	$7,200	$7,200	$7,200
Sale of Equipment	341,338	270,931	270,931	541,000	541,000
Sale of Methane Gas	239,500	191,600	191,600	191,600	191,600
Miscellaneous Revenue	13,171	9,437	9,437	9,437	9,437
Subtotal Other Revenue	$603,969	$479,168	$479,168	$749,237	$749,237
Total Revenue	$8,185,598	$8,052,693	$8,052,693	$7,690,517	$7,690,517
Total Available	**$72,951,149**	**$48,203,364**	**$65,376,202**	**$49,640,901**	**$49,644,454**
Expenditures:					
Personnel Services	$2,719,283	$3,003,733	$3,000,180	$3,071,204	$3,071,204
Operating Expenses	3,420,050	4,261,220	4,297,591	4,261,220	4,261,220
Capital Equipment	685,297	1,197,000	1,823,463	1,429,000	1,429,000
Capital Projects[1]	8,803,010	0	14,301,031	0	0
Total Expenditures	$15,627,640	$8,461,953	$23,422,265	$8,761,424	$8,761,424
Total Disbursements	**$15,627,640**	**$8,461,953**	**$23,422,265**	**$8,761,424**	**$8,761,424**
Ending Balance[2]	**$57,323,509**	**$39,741,411**	**$41,953,937**	**$40,879,477**	**$40,883,030**
Reserves					
Active Cell Closure Liability Reserve[3]	$9,711,118	$9,711,118	$9,711,118	$9,711,118	$9,711,118
Environmental Reserve[4]	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Construction Reserve[5]	2,386,878	1,975,293	1,978,846	877,254	880,807
Post-Closure Reserve[6]	23,000,000	23,000,000	25,208,973	25,243,974	25,243,974
PC Replacement Reserve[7]	52,675	55,000	55,000	47,131	47,131
Unreserved Ending Balance	**$17,172,838**	**$0**	**$0**	**$0**	**$0**
Disposal Fee/Ton[8]	$11.50	$11.50	$11.50	$13.50	$13.50

Fund 114
I-95 Refuse Disposal

[1]In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $300,000 has been reflected as an increase to FY 2008 expenditures to reflect an expenditure accrual. This impacts the amount carried forward resulting in a net decrease of $300,000 to the *FY 2009 Revised Budget Plan*. The project affected by this adjustment is Project 186650, I-95 Landfill Closure. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[2]Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[3]The Active Cell closure Reserve is necessary for the closure of active disposal cells of the Ash Landfill and is necessary for landfillig activities to progress in accord with state requirements.

[4] The Environmental Reserve provides for future Environmental Projects.

[5]The Construction Reserve provides funds to meet the requirements of current and future construction projects necessary for the operation of the I-95 Landfill, such as drainage and roads.

[6]The Post Closure Reserve is required for a 30-year period after the landfill closes and is mandated by federal and state regulations. The FY 2010 projected reserve of $25,243,973 represents approximately 53 percent of the estimated requirement of $48,082,200 and is not sufficient to cover all identified costs. Additional funds will be set aside in future years.

[7]The PC Replacement Reserve provides for the timely replacement of obsolete computer equipment.

[8]Effective July 1, 2000 the jurisdictional fee was reduced from $14/ton to $11.50/ton. The rate remained at $11.50/ton from FY 2001 to FY 2009, and will be increased to $13.50/ton in FY 2010 to meet operating and post closure reserve requirements.

Fund 114
I-95 Refuse Disposal

FY 2010 Summary of Capital Projects

Fund: 114 I-95 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
174006	Citizens Disposal Facility		$0.00	$1,319.04	$0	$0
186420	Repair/Maint/Wash Facility	1,026,644	0.00	36,661.10	0	0
186435	Area 3 Lined Landfill Construction		390,212.47	2,651,164.43	0	0
186440	I-95 Landfill Leachate Facility		0.00	2,450,807.27	0	0
186450	I-95 Landfill Rd. Construction		0.00	7,606.86	0	0
186455	Perimeter Fence Construction		2,007.67	9,276.83	0	0
186460	Area 7 Roadway Construction	258,000	0.00	6,126.00	0	0
186470	Paved Ditch Extension Areas		0.00	362,818.00	0	0
186600	Methane Gas Recovery		443,065.23	923,630.59	0	0
186650	I-95 Landfill Closure	66,266,579	7,967,724.62	7,851,620.86	0	0
Total		**$67,551,223**	**$8,803,009.99**	**$14,301,030.98**	**$0**	**$0**

Consolidated County and Schools Debt Service Fund

Focus

The Consolidated Debt Service Fund accounts for the general obligation bond debt service of the County as well as general obligation bond debt for the Fairfax County Public Schools (FCPS). In addition, debt service expenditures are included for the Economic Development Authority Lease Revenue bonds and Certificates of Participation (COPS) associated with County government and School facilities and payments for Fairfax County Redevelopment and Housing Authority (FCRHA) Lease Revenue bonds. Revenues for the debt service funds are derived principally from a transfer from the General Fund. It should be noted that debt service on sewer revenue bonds is reflected in the Enterprise Funds.

The following is a chart illustrating the debt service payments and projected fiscal agent fees required in FY 2010 as well as the sources of funding supporting these costs:

		FY 2010 Adopted Budget
Expenses		
County Debt Service		$97,250,312
Lease Revenue Bonds		14,757,324
Park Authority (Laurel Hill Golf Course)		806,563
Fiscal Agent Fees/Cost of Issuance		877,800
	Subtotal	**$113,691,999**
School Debt Service		$155,766,688
Lease Revenue Bonds (South County High School)		5,805,500
School Administration Building		3,775,323
Fiscal Agent Fees/Cost of Issuance		647,200
	Subtotal	**$165,994,711**
Total Expenses		**$279,686,710**
Funding		
General Fund Transfer		$270,101,321
School Operating Fund Transfer		3,775,323
FCRHA Lease Revenue		4,598,503
Park Authority (Laurel Hill Golf Course)		806,563
Fairfax City Revenue		105,000
Bond Proceeds to Offset Cost of Issuance		300,000
Total Funding		**$279,686,710**

General Obligation Bonds

Anticipated debt service payments associated with projected FY 2009 bond sales have been incorporated into the FY 2010 projections. A 5.0 percent interest rate was used for planning purposes.

Capital Leases

Funding is included for the following Capital Leases which were issued by other entities, but are actually supported by the County and paid through County Debt Service subject to annual appropriation by the Board of Supervisors:

Economic Development Authority:	
Herrity and Pennino Buildings	$ 8,087,250
South County Government Center	2,071,571
South County High School	5,805,500
Laurel Hill Golf Course	806,563*
School Administration Building	3,775,323**
Subtotal	**$20,546,207**
Fairfax County Redevelopment and Housing Authority:	
Mott & Gum Springs Community Centers	$530,075
Baileys Community Center	412,733
Herndon Harbor Adult Day Health Care Center	69,494
Gum Springs Head Start Facility	176,428
James Lee Community Center	1,038,300
Herndon Senior Center	976,860
Braddock Glen Senior Center and Southgate Community Center	1,394,613
Subtotal	**$4,598,503**
Total	**$25,144,710**

* Reimbursed by a transfer in from the Park Authority.

**Reimbursed by a transfer in from the School Operating Fund.

Debt Service Ratios

The Board of Supervisors has adopted specific debt indicators within the *Ten Principles of Sound Financial Management* to effectively manage the County's bonded indebtedness. The *Ten Principles* state that the County's debt ratios shall be maintained at the following levels:

- Net debt as a percentage of estimated market value should always remain less than 3.0 percent; and
- The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred in order to reduce planned sales and remain within capacity guidelines.

During the adoption of the FY 2008 Adopted Budget Plan, the Ten Principles of Sound Financial Management were revised to allow for the use of variable rate debt. Variable rate obligations are debt obligations that are quite frequently used for short-term or interim debt financing and have an interest rate that is reset periodically, usually for periods of less than one year. Variable rate debt is typically used to take advantage of low short-term rates in anticipation of converting to longer-term fixed rate financing for complex projects or to mitigate the impact of volatile markets. Also, variable rate debt reduces interest costs and typically provides the ability to redeem bonds without a prepayment penalty. It is anticipated that the use of variable rate debt will provide opportunities for interest rate savings, reduce arbitrage payments and promote more accurate sizing for long-term bond issues.

Consolidated County and Schools
Debt Service Fund

On November 19, 2007 the Board of Supervisors approved the Master Trust Agreement, Bank Note and related documents associated with acquisition of a $200,000,000 revolving line of credit (LOC) from the Bank of America. Any line of credit borrowings will be in conformance with the FY 2010 Adopted Budget Plan, the FY 2010-FY 2014 Capital Improvement Program, or specific Board of Supervisors action approving such use. Variable rate debt will be used when it is most advantageous to the County in comparison to other financing options. A Variable Rate Debt Committee will carefully review each County department's request for use of the LOC and monitor the usage. The County has developed policies and procedures related to the use of variable rate debt and will monitor LOC usage closely.

As a result of the County financial policies, prudent fiscal management and a strong economy the County has been awarded the strongest credit ratings possible from the three major national rating services. The County holds a Aaa from Moody's Investors Service (awarded 1975), a AAA from Standard and Poor's Ratings Service (awarded 1978), and a AAA from Fitch Ratings (awarded 1997). As of April 28, 2009, Fairfax County is one of only 7 states, 23 counties, and 23 cities to hold a triple-A rating from all three services.

The FY 2010 debt service budget has been prepared on the basis of the construction and bond sale limitations set in place by the Board of Supervisors. The FY 2010 capital program supported by general obligation bonds was reviewed in conjunction with the FY 2010 - FY 2014 Advertised Capital Improvement Program (With Future Years to 2019).

The following are ratios and annual sales reflecting debt indicators for FY 2006 - FY 2010:

Net Debt as a Percentage of Market Value of Taxable Property

Fiscal Year Ending	Net Bonded Indebtedness[1]	Estimated Market Value[2]	Percentage
2006	1,963,217,876	192,187,000,000	1.02%
2007	2,057,354,682	232,347,000,000	0.89%
2008	2,264,295,513	241,313,000,000	0.94%
2009 (est.)	2,281,335,444	242,246,000,000	0.94%
2010 (est.)	2,357,541,651	218,173,000,000	1.08%

[1] The amount includes outstanding General Obligation Bonds and other tax supported debt obligations as of June 30 in the year shown and is from the Fairfax County Department of Management and Budget.

[2] Source: Fairfax County Department of Tax Administration and the Department of Management and Budget.

Debt Service Requirements as a Percentage of Combined General Fund Disbursements

Fiscal Year Ending	Debt Service Requirements[1]	General Fund Disbursements[2]	Percentage
2006	234,392,853	3,113,897,426	7.5%
2007	253,433,433	3,223,705,072	7.9%
2008	267,615,830	3,320,946,120	8.1%
2009 (est.)	281,036,492	3,422,363,637	8.2%
2010 (est.)	278,161,710	3,330,427,376	8.4%

[1] The amount includes debt service expenditures from July 1-June 30 for each year shown above, excluding bond issuance costs and other expenses and is from the Fairfax County Department of Management and Budget.

[2] Source: Fairfax County Department of Management and Budget.

Annual Bond Sales

Fiscal Year Ending	Sales (millions)	Total for the Five-Year Period Ending FY 2010
2006	190.34	-
2007	234.60	-
2008	234.475	-
2009	199.51	-
2010 (est.)[1]	256.48	1,115.41

[1] Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions. Based on Board policy, annual sales will be $275.0 million per year or $1.375 billion over a five-year period with a technical limit of $300.0 million in any given year.

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Disbursement Adjustment** **$1,920,925**

An increase in disbursements of $1,920,925 or 0.69 percent is primarily attributed to scheduled requirements for existing debt service and anticipated debt service payments for projected bond sales.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$4,295,707**

As part of the *FY 2008 Carryover Review,* the Board of Supervisors approved an increase of $4,295,707 or 1.5 percent over the FY 2009 Adopted Budget Plan due to increased debt service requirements related to the actual 2008A Bond Sale debt service requirements and anticipated increased requirements for FY 2009 to support projected bond sale requirements during the fiscal year.

Consolidated County and Schools
Debt Service Fund

FUND STATEMENT

Fund Type G20, Debt Service Funds **Fund 200 and 201, Consolidated Debt Service**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$11,969,413**	**$5,000,000**	**$8,737,893**	**$0**	**$0**
Revenue:					
Miscellaneous Revenue	$4,621	$0	$0	$0	$0
Bond Proceeds	315,694	300,000	300,000	300,000	300,000
Revenue from Fairfax City	98,456	105,000	105,000	105,000	105,000
Total Revenue	$418,771	$405,000	$405,000	$405,000	$405,000
Transfers In:					
County Debt Service:					
General Fund (001) for County	$108,583,934	$108,468,160	$108,468,160	$106,333,392	$106,333,392
FCRHA Lease Revenue Bonds (001)	4,790,199	4,699,514	4,699,514	4,598,503	4,598,503
Park Authority Lease Revenue Bonds (170)	765,863	784,063	784,063	806,563	806,563
Subtotal County Debt Service	$114,139,996	$113,951,737	$113,951,737	$111,738,458	$111,738,458
General Fund (001) for Schools	$147,858,704	$154,633,175	$154,633,175	$163,767,929	$163,767,929
School Admin Building (090)	3,775,373	3,775,873	3,775,873	$3,775,323	$3,775,323
Subtotal Schools Debt Service	$151,634,077	$158,409,048	$158,409,048	$167,543,252	$167,543,252
Total Transfers In	$265,774,073	$272,360,785	$272,360,785	$279,281,710	$279,281,710
Total Available	**$278,162,257**	**$277,765,785**	**$281,503,678**	**$279,686,710**	**$279,686,710**
Expenditures:					
General Obligation Bonds:					
County Principal	$65,878,311	$63,414,364	$63,414,364	$62,606,051	$62,606,051
County Interest	33,134,620	29,467,832	29,467,832	30,697,274	30,697,274
Debt Service on Projected County Sales	0	10,065,236	11,311,619	3,946,987	3,946,987
Subtotal County Debt Service	$99,012,931	$102,947,432	$104,193,815	$97,250,312	$97,250,312
Schools Principal	$91,936,689	$88,060,636	$88,060,636	$90,723,954	$90,723,954
Schools Interest	52,224,930	46,519,656	46,519,656	48,033,258	48,033,258
Debt Service on Projected School Sales	0	13,909,508	16,401,018	17,009,476	17,009,476
Subtotal Schools Debt Service	$144,161,619	$148,489,800	$150,981,310	$155,766,688	$155,766,688
Subtotal General Obligation Bonds	$243,174,550	$251,437,232	$255,175,125	$253,017,000	$253,017,000

Consolidated County and Schools
Debt Service Fund

FUND STATEMENT

Fund Type G20, Debt Service Funds **Fund 200 and 201, Consolidated Debt Service**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Other Tax Supported Debt Service (County):					
EDA Lease Revenue Bonds/COPS	$10,154,659	$10,155,728	$10,155,728	$10,158,821	$10,158,821
FCRHA Lease Revenue Bonds	4,790,198	4,699,514	4,699,514	4,598,503	4,598,503
Park Authority Lease Revenue Bonds	765,863	784,063	784,063	806,563	806,563
Other Tax Supported Debt Service (Schools):					
EDA Schools Lease Revenue Bonds	8,730,560	9,664,248	9,664,248	9,580,823	9,580,823
Subtotal Other Tax Supported Debt Service	$24,441,280	$25,303,553	$25,303,553	$25,144,710	$25,144,710
Arbitrage Rebate	0	0	0	0	0
Other Expenses[1]	1,808,534	1,025,000	1,025,000	1,525,000	1,525,000
Total Expenditures	$269,424,364	$277,765,785	$281,503,678	$279,686,710	$279,686,710
Total Disbursements	**$269,424,364**	**$277,765,785**	**$281,503,678**	**$279,686,710**	**$279,686,710**
Ending Balance[2]	**$8,737,893**	**$0**	**$0**	**$0**	**$0**
Unreserved Ending Balance	**$8,737,893**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $557,814 has been reflected as an increase to FY 2008 expenditures to reflect expenditure accruals. This impacts the amount carried forward resulting in a decrease of $557,814 to the *FY 2009 Revised Budget Plan* to offset this adjustment an expenditure decrease of $557,814 has been made to FY 2009 expenditures. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). After these adjustments there is not change to the ending balance.

[2] The change in ending fund balance is the result of use of fund balance to offset projected debt service requirements.

COUNTY OF FAIRFAX, VIRGINIA
SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2010
COUNTY DEBT SERVICE

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2009	Interest Outstanding as of 6/30/2009	Total Outstanding as of 6/30/2009	Principal Due FY 2010	Interest Due FY 2010	Total Payment Due FY 2010	Principal Outstanding as of 6/30/2010	Interest Outstanding as of 6/30/2010
Series 1999A	76,043,000	4/1/1999	Adult Detention	1,510,410	191,094	1,701,504	333,370	67,968	401,338	1,177,040	123,125
Refunding			Commercial and Redevelopment	19,754	2,502	22,256	4,330	889	5,219	15,424	1,613
			Correctional Camp	61,230	7,742	68,972	13,579	2,755	16,334	47,651	4,987
			Human Services	1,743,242	220,547	1,963,789	384,734	78,446	463,180	1,358,508	142,101
			Jail & Work Release Facilities	120,003	15,187	135,190	26,469	5,400	31,869	93,534	9,787
			Juvenile Detention	39,411	4,991	44,402	8,659	1,774	10,433	30,752	3,218
			Library	1,981,283	250,661	2,231,944	437,278	89,158	526,436	1,544,005	161,503
			Neighborhood Improvement	2,314,167	292,789	2,606,956	510,682	104,138	614,820	1,803,485	188,652
			Parks	3,442,061	435,467	3,877,528	759,726	154,893	914,619	2,682,335	280,574
			Prim/2nd Road	2,157,603	272,978	2,430,581	476,145	97,092	573,237	1,681,458	175,886
			Public Safety	2,924,208	369,955	3,294,163	645,388	131,589	776,977	2,278,820	238,366
			Storm Drainage	928,772	117,504	1,046,277	204,962	41,795	246,757	723,810	75,710
			Transit	370,526	46,881	417,408	81,768	16,674	98,442	288,758	30,208
			Transportation	15,057,417	1,905,014	16,962,431	3,323,173	677,584	4,000,757	11,734,244	1,227,430
1999A Refunding Total				**32,670,088**	**4,133,313**	**36,803,401**	**7,210,263**	**1,470,154**	**8,680,417**	**25,459,825**	**2,663,159**
Series 2001A	42,400,000	6/1/2001	Neighborhood Improvement	3,309	141	3,450	3,309	141	3,450	-	-
			Parks	10,294	438	10,732	10,294	438	10,732	-	-
			Public Safety	20,221	859	21,080	20,221	859	21,080	-	-
			Transportation	44,118	1,875	45,993	44,118	1,875	45,993	-	-
2001A Total				**77,942**	**3,313**	**81,255**	**77,942**	**3,313**	**81,255**	**-**	**-**
Series 2001A	82,238,000	6/1/2001	Adult Detention	7,791	330	8,121	7,791	330	8,121	-	-
Refunding			Commercial and Redevelopment	34,854	1,481	36,335	34,854	1,481	36,335	-	-
			Correctional Camp	12,967	551	13,518	12,967	551	13,518	-	-
			Human Services	15,621	664	16,285	15,621	664	16,285	-	-
			Jail & Work Release Facilities	125,825	5,347	131,172	125,825	5,347	131,172	-	-
			Juvenile Detention	5,192	221	5,413	5,192	221	5,413	-	-
			Library	44,214	1,879	46,093	44,214	1,879	46,093	-	-
			Neighborhood Improvement	182,332	7,749	190,081	182,332	7,749	190,081	-	-
			Parks	754,731	32,076	786,807	754,731	32,076	786,807	-	-
			Prim/2nd Road	1,185,345	50,377	1,235,722	1,185,345	50,377	1,235,722	-	-
			Public Safety	128,273	5,452	133,725	128,273	5,452	133,725	-	-
			Storm Drainage	108,128	4,595	112,723	108,128	4,595	112,723	-	-
			Transit	102,524	4,357	106,881	102,524	4,357	106,881	-	-
			Transportation	573,696	24,383	598,079	573,696	24,383	598,079	-	-
2001A Refunding Total				**3,281,493**	**139,462**	**3,420,955**	**3,281,493**	**139,462**	**3,420,955**	**-**	**-**
Series 2002A	68,000,000	6/1/2002	Library	192,500	9,625	202,125	192,500	9,625	202,125	-	-
			Neighborhood Improvement	26,250	1,313	27,563	26,250	1,313	27,563	-	-
			Parks	512,500	25,625	538,125	512,500	25,625	538,125	-	-
			Public Safety	1,350,000	67,500	1,417,500	1,350,000	67,500	1,417,500	-	-
			Transportation	1,318,750	65,938	1,384,688	1,318,750	65,938	1,384,688	-	-
2002A Total				**3,400,000**	**170,000**	**3,570,000**	**3,400,000**	**170,000**	**3,570,000**	**-**	**-**
Series 2002A	26,149,000	6/1/2002	Adult Detention	196,119	28,926	225,045	33,456	8,460	41,916	162,663	20,466
Refunding			Commercial and Redevelopment	217,240	32,041	249,281	37,059	9,371	46,430	180,181	22,669
			Human Services	211,206	31,151	242,357	36,029	9,111	45,140	175,177	22,040
			Juvenile Detention	362,064	53,402	415,466	61,765	15,619	77,384	300,299	37,783
			Library	494,822	72,982	567,804	84,412	21,346	105,758	410,410	51,637
			Neighborhood Improvement	1,031,884	152,194	1,184,078	176,029	44,513	220,542	855,855	107,681
			Parks	1,095,246	161,540	1,256,786	186,838	47,247	234,085	908,408	114,293
			Public Safety	1,134,468	167,325	1,301,793	193,529	48,939	242,468	940,939	118,386
			Storm Drainage	1,053,005	155,309	1,208,314	179,633	45,425	225,058	873,372	109,885
			Transportation	5,355,542	789,898	6,145,440	913,603	231,028	1,144,631	4,441,939	558,870

COUNTY OF FAIRFAX, VIRGINIA
SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2010
COUNTY DEBT SERVICE

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2009	Interest Outstanding as of 6/30/2009	Total Outstanding as of 6/30/2009	Principal Due FY 2010	Interest Due FY 2010	Total Payment Due FY 2010	Principal Outstanding as of 6/30/2010	Interest Outstanding as of 6/30/2010
2002A Refunding Total				**11,151,596**	**1,644,768**	**12,796,364**	**1,902,353**	**481,058**	**2,383,411**	**9,249,243**	**1,163,710**
Series 2003A	82,407,000	6/1/2003	Adult Detention	945,000	84,800	1,029,800	381,000	47,250	428,250	564,000	37,550
Refunding			Commercial and Redevelopment	188,000	16,850	204,850	76,000	9,400	85,400	112,000	7,450
			Correctional Camp	405,000	36,350	441,350	163,000	20,250	183,250	242,000	16,100
			Human Services	785,000	70,400	855,400	317,000	39,250	356,250	468,000	31,150
			Jail & Work Release Facilities	10,000	900	10,900	4,000	500	4,500	6,000	400
			Juvenile Detention	57,000	5,100	62,100	23,000	2,850	25,850	34,000	2,250
			Neighborhood Improvement	2,437,000	218,650	2,655,650	983,000	121,850	1,104,850	1,454,000	96,800
			Parks	2,804,000	251,600	3,055,600	1,131,000	140,200	1,271,200	1,673,000	111,400
			Parks - NVRPA	50,000	4,500	54,500	20,000	2,500	22,500	30,000	2,000
			Prim/2nd Road	2,455,000	220,300	2,675,300	990,000	122,750	1,112,750	1,465,000	97,550
			Public Library Facilities	1,435,000	128,750	1,563,750	579,000	71,750	650,750	856,000	57,000
			Public Safety	1,247,000	111,900	1,358,900	503,000	62,350	565,350	744,000	49,550
			Storm Drainage	542,000	48,600	590,600	219,000	27,100	246,100	323,000	21,500
			Transportation	5,086,000	456,400	5,542,400	2,051,000	254,300	2,305,300	3,035,000	202,100
2003A Refunding Total				**18,446,000**	**1,655,100**	**20,101,100**	**7,440,000**	**922,300**	**8,362,300**	**11,006,000**	**732,800**
Series 2003B	66,490,000	5/15/2003	Adult Detention	1,400,000	463,750	1,863,750	100,000	62,625	162,625	1,300,000	401,125
			Commercial and Redevelopment	2,310,000	765,188	3,075,188	165,000	103,331	268,331	2,145,000	661,856
			Juvenile Detention	90,000	25,538	115,538	10,000	4,081	14,081	80,000	21,456
			Neighborhood Improvement	700,000	231,875	931,875	50,000	31,313	81,313	650,000	200,562
			Parks	16,140,000	5,341,426	21,481,426	1,155,000	722,038	1,877,038	14,985,000	4,619,389
			Public Safety	24,820,000	8,216,475	33,036,475	1,775,000	1,110,263	2,885,263	23,045,000	7,106,212
			Storm Drainage	490,000	162,312	652,312	35,000	21,919	56,919	455,000	140,393
			Transportation	560,000	185,500	745,500	40,000	25,050	65,050	520,000	160,450
2003B Total				**46,510,000**	**15,392,063**	**61,902,063**	**3,330,000**	**2,080,619**	**5,410,619**	**43,180,000**	**13,311,444**
Series 2004A	63,530,000	4/14/2004	Adult Detention	590,000	210,200	800,200	40,000	27,750	67,750	550,000	182,450
			Commercial and Redevelopment	3,120,000	1,114,325	4,234,325	210,000	146,438	356,438	2,910,000	967,887
			Juvenile Detention	675,000	241,200	916,200	45,000	31,669	76,669	630,000	209,531
			Neighborhood Improvement	1,370,000	493,987	1,863,987	90,000	64,194	154,194	1,280,000	429,793
			Parks	23,165,000	8,273,813	31,438,813	1,545,000	1,086,838	2,631,838	21,620,000	7,186,975
			Storm Drainage	2,960,000	1,052,388	4,012,388	200,000	139,044	339,044	2,760,000	913,344
			Transportation	15,770,000	5,639,587	21,409,587	1,050,000	739,794	1,789,794	14,720,000	4,899,794
2004A Total				**47,650,000**	**17,025,500**	**64,675,500**	**3,180,000**	**2,235,725**	**5,415,725**	**44,470,000**	**14,789,775**
Series 2004A	67,200,000	4/14/2004	Adult Detention	18,065,200	3,882,214	21,947,414	2,432,300	927,517	3,359,817	15,632,900	2,954,698
Refunding			Commercial and Redevelopment	539,200	114,304	653,504	74,100	27,753	101,853	465,100	86,552
			Human Services	669,800	142,376	812,176	91,600	34,458	126,058	578,200	107,918
			Jail & Work Release Facilities	89,800	20,027	109,827	11,400	4,579	15,979	78,400	15,449
			Juvenile Detention	2,439,800	535,094	2,974,894	318,500	124,795	443,295	2,121,300	410,299
			Library	674,700	148,680	823,380	87,400	34,480	121,880	587,300	114,200
			Neighborhood Improvement	1,492,700	313,706	1,806,406	207,500	76,949	284,449	1,285,200	236,757
			Parks	4,333,200	934,420	5,267,620	580,400	222,338	802,738	3,752,800	712,082
			Public Safety	4,622,900	1,007,697	5,630,597	609,200	236,731	845,931	4,013,700	770,966
			Storm Drainage	984,500	218,063	1,202,563	126,500	50,263	176,763	858,000	167,800
			Transit	230,000	51,307	281,307	29,200	11,727	40,927	200,800	39,581
			Transportation	7,958,200	1,704,399	9,662,599	1,076,900	408,850	1,485,750	6,881,300	1,295,549
2004A Refunding Total				**42,100,000**	**9,072,287**	**51,172,287**	**5,645,000**	**2,160,438**	**7,805,438**	**36,455,000**	**6,911,849**
Series 2004B	69,120,000	10/19/2004	Commercial and Redevelopment	3,600,000	1,299,235	4,899,235	225,000	163,406	388,406	3,375,000	1,135,829
			Parks	11,140,000	4,024,850	15,164,850	695,000	505,575	1,200,575	10,445,000	3,519,275
			Public Safety	40,560,000	14,638,040	55,198,040	2,535,000	1,841,044	4,376,044	38,025,000	12,796,996
2004B Total				**55,300,000**	**19,962,125**	**75,262,125**	**3,455,000**	**2,510,025**	**5,965,025**	**51,845,000**	**17,452,100**
Series 2004B	30,375,000	10/19/2004	Adult Detention	4,735,000	1,132,625	5,867,625	495,000	222,775	717,775	4,240,000	909,850
Refunding			Commercial and Redevelopment	335,000	79,875	414,875	35,000	15,775	50,775	300,000	64,100
			Human Services	520,000	126,513	646,513	50,000	24,575	74,575	470,000	101,938
			Juvenile Detention	1,280,000	304,750	1,584,750	135,000	60,175	195,175	1,145,000	244,575
			Library	1,660,000	395,750	2,055,750	175,000	78,075	253,075	1,485,000	317,675
			Neighborhood Improvement	975,000	234,125	1,209,125	105,000	45,775	150,775	870,000	188,350
			Parks	2,070,000	496,000	2,566,000	215,000	97,425	312,425	1,855,000	398,575
			Public Safety	2,415,000	576,625	2,991,625	255,000	113,575	368,575	2,160,000	463,050
			Transit	4,005,000	957,375	4,962,375	420,000	188,400	608,400	3,585,000	768,975
			Transportation	6,630,000	1,585,275	8,215,275	695,000	311,875	1,006,875	5,935,000	1,273,400

COUNTY OF FAIRFAX, VIRGINIA
SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2010
COUNTY DEBT SERVICE

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2009	Interest Outstanding as of 6/30/2009	Total Outstanding as of 6/30/2009	Principal Due FY 2010	Interest Due FY 2010	Total Payment Due FY 2010	Principal Outstanding as of 6/30/2010	Interest Outstanding as of 6/30/2010
2004B Refunding Total				**24,625,000**	**5,888,913**	**30,513,913**	**2,580,000**	**1,158,425**	**3,738,425**	**22,045,000**	**4,730,488**
Series 2005A	85,655,000	8/16/2005	Adult Detention	4,880,000	1,847,963	6,727,963	290,000	221,200	511,200	4,590,000	1,626,763
			Human Services	3,975,000	1,510,806	5,485,806	235,000	180,113	415,113	3,740,000	1,330,694
			Library	8,375,000	3,177,444	11,552,444	495,000	379,613	874,613	7,880,000	2,797,831
			Parks	15,830,000	5,998,894	21,828,894	940,000	717,513	1,657,513	14,890,000	5,281,381
			Transportation	39,655,000	15,036,700	54,691,700	2,355,000	1,797,225	4,152,225	37,300,000	13,239,475
2005A Total				**72,715,000**	**27,571,806**	**100,286,806**	**4,315,000**	**3,295,663**	**7,610,663**	**68,400,000**	**24,276,144**
Series 2005A Refunding	117,505,000	8/16/2005	Adult Detention	4,070,000	1,060,894	5,130,894	370,000	192,788	562,788	3,700,000	868,106
			Commercial and Redevelopment	1,550,000	406,344	1,956,344	140,000	73,438	213,438	1,410,000	332,906
			Human Services	2,215,000	563,869	2,778,869	210,000	105,238	315,238	2,005,000	458,631
			Jail & Work Release Facilities	240,000	61,000	301,000	20,000	11,500	31,500	220,000	49,500
			Library	5,290,000	1,555,488	6,845,488	265,000	251,725	516,725	5,025,000	1,303,763
			Neighborhood Improvement	3,630,000	987,956	4,617,956	295,000	171,688	466,688	3,335,000	816,269
			Parks	23,055,000	6,530,988	29,585,988	1,505,000	1,094,125	2,599,125	21,550,000	5,436,863
			Public Safety	25,865,000	7,968,306	33,833,306	840,000	1,234,038	2,074,038	25,025,000	6,734,269
			Transportation	47,425,000	13,681,688	61,106,688	2,795,000	2,252,700	5,047,700	44,630,000	11,428,988
2005A Refunding Total				**113,340,000**	**32,816,531**	**146,156,531**	**6,440,000**	**5,387,238**	**11,827,238**	**106,900,000**	**27,429,294**
2007A	107,780,000	1/18/2007	Commercial and Redevelopment	1,800,000	742,875	2,542,875	100,000	80,625	180,625	1,700,000	662,250
			Library	12,204,000	5,036,693	17,240,693	678,000	546,638	1,224,638	11,526,000	4,490,055
			Human Services	2,250,000	928,594	3,178,594	125,000	100,781	225,781	2,125,000	827,812
			Parks	8,721,000	3,599,229	12,320,229	484,500	390,628	875,128	8,236,500	3,208,601
			Parks - NVRPA	4,500,000	1,857,188	6,357,188	250,000	201,563	451,563	4,250,000	1,655,625
			Prim/2nd Road	5,400,000	2,228,625	7,628,625	300,000	241,875	541,875	5,100,000	1,986,750
			Public Safety	43,407,000	17,914,431	61,321,431	2,411,500	1,944,272	4,355,772	40,995,500	15,970,159
			Public Safety -capital renewal	1,800,000	742,875	2,542,875	100,000	80,625	180,625	1,700,000	662,250
			Transit	9,900,000	4,085,813	13,985,813	550,000	443,438	993,438	9,350,000	3,642,375
			Transportation	7,020,000	2,897,213	9,917,213	390,000	314,438	704,438	6,630,000	2,582,775
2007A Total				**97,002,000**	**40,033,534**	**137,035,534**	**5,389,000**	**4,344,881**	**9,733,881**	**91,613,000**	**35,688,652**
2008A	99,155,000	1/15/2008	Parks	47,523,000	21,686,590	69,209,590	2,502,000	2,188,440	4,690,440	45,021,000	19,498,150
			Transit	35,681,000	16,283,623	51,964,623	1,879,000	1,643,315	3,522,315	33,802,000	14,640,308
			Library	2,850,000	1,300,875	4,150,875	150,000	131,250	281,250	2,700,000	1,169,625
			Public Safety	4,123,000	1,881,932	6,004,932	217,000	189,875	406,875	3,906,000	1,692,057
			Transportation	1,168,000	531,692	1,699,692	62,000	53,845	115,845	1,106,000	477,847
			Public Safety -capital renewal	2,850,000	1,300,875	4,150,875	150,000	131,250	281,250	2,700,000	1,169,625
2008A Total				**94,195,000**	**42,985,587**	**137,180,587**	**4,960,000**	**4,337,975**	**9,297,975**	**89,235,000**	**38,647,612**
Total County GO Debt				**662,464,119**	**218,494,301**	**880,958,420**	**62,606,051**	**30,697,274**	**93,303,325**	**599,858,068**	**187,797,027**
Lease Revenue Bonds											
1996H	6,390,000	9/15/1996	Mott & Gum Springs Comm Ctr	3,365,000	885,225	4,250,225	345,000	185,075	530,075	3,020,000	700,150
1998H	5,500,000	12/1/1998	Baileys Community Center	2,960,000	745,878	3,705,878	275,000	137,733	412,733	2,685,000	608,145
1999H	1,000,000	5/27/1999	Adult Day Care/Herndon Harbor	835,000	545,413	1,380,413	25,000	44,494	69,494	810,000	500,919
2000COPS	29,000,000	11/1/2000	COPS-South Government Center	25,855,000	21,799,413	47,654,413	560,000	1,511,571	2,071,571	25,295,000	20,287,842
2003EDA-Ref	85,650,000	10/1/2003	EDA Gov't Ctr Properties Refunding	62,545,000	18,295,125	80,840,125	4,960,000	3,127,250	8,087,250	57,585,000	15,167,875
2003H	2,530,000	6/1/2003	Gum Springs Glen Head Start	1,972,944	541,175	2,514,119	108,794	67,634	176,428	1,864,150	473,541
2003LRL	15,530,000	6/1/2003	Laurel Hill Golf Course [1]	15,275,000	10,917,100	26,192,100	125,000	681,563	806,563	15,150,000	10,235,537
2004H	10,870,000	8/26/2004	James Lee Community Center	7,245,000	1,895,063	9,140,063	725,000	313,300	1,038,300	6,520,000	1,581,763
2005	8,105,000	6/22/2005	Herndon Senior Center	4,860,000	594,135	5,454,135	810,000	166,860	976,860	4,050,000	427,275
2006	8,065,000	8/8/2006	Braddock Glen/Southgate	4,745,000	527,525	5,272,525	1,190,000	204,613	1,394,613	3,555,000	322,912
Total Lease Revenue Bonds				**129,657,944**	**56,746,052**	**186,403,996**	**9,123,794**	**6,440,093**	**15,563,887**	**120,534,150**	**50,305,959**
Total County Debt Service Fund 200/201				**792,122,063**	**275,240,353**	**1,067,362,416**	**71,729,845**	**37,137,367**	**108,867,212**	**720,392,219**	**238,102,986**

[1] Principal and interest payments will be funded by a transfer in from the Park Authority.

COUNTY OF FAIRFAX, VIRGINIA
SCHEDULE OF GENERAL OBLIGATION AND LEASE REVENUE BONDS FOR FY 2010
SCHOOLS DEBT SERVICE

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2009	Interest Outstanding as of 6/30/2009	Total Outstanding as of 6/30/2009	Principal Due FY 2010	Interest Due FY 2010	Total Payment Due FY 2010	Principal Outstanding as of 6/30/2010	Interest Outstanding as of 6/30/2010
G.O. Bonds											
1999A Refunding	63,172,000	4/1/1999	Schools	27,139,912	3,433,662	30,573,573	5,989,740	1,221,296	7,211,036	21,150,172	2,212,366
2001A	80,000,000	6/1/2001	Schools	147,059	6,250	153,309	147,059	6,250	153,309	-	-
2001A Refunding	57,227,000	6/1/2001	Schools	2,283,508	97,049	2,380,557	2,283,508	97,049	2,380,557	-	-
2002A	130,000,000	6/1/2002	Schools	6,500,000	325,000	6,825,000	6,500,000	325,000	6,825,000	-	-
2002A Refunding	34,786,000	6/1/2002	Schools	19,008,404	2,803,582	21,811,986	3,242,647	819,986	4,062,633	15,765,757	1,983,596
2003A Refunding	88,758,000	6/1/2003	Schools	19,874,000	1,783,400	21,657,400	8,015,000	993,700	9,008,700	11,859,000	789,700
2003B	128,680,000	5/15/2003	Schools	90,070,000	29,831,225	119,901,225	6,435,000	4,029,038	10,464,038	83,635,000	25,802,187
2004A	120,215,000	4/14/2004	Schools	90,145,000	32,208,725	122,353,725	6,010,000	4,229,269	10,239,269	84,135,000	27,979,456
2004A Refunding	78,165,000	4/14/2004	Schools	48,670,000	10,446,713	59,116,713	6,565,000	2,499,363	9,064,363	42,105,000	7,947,350
2004B	116,280,000	10/19/2004	Schools	93,020,000	33,566,331	126,586,331	5,815,000	4,222,313	10,037,313	87,205,000	29,344,018
2004B Refunding	96,035,000	10/19/2004	Schools	77,850,000	18,613,400	96,463,400	8,165,000	3,662,075	11,827,075	69,685,000	14,951,325
2005A	104,685,000	8/16/2005	Schools	88,870,000	33,707,431	122,577,431	5,270,000	4,027,838	9,297,838	83,600,000	29,679,593
2005A Refunding	235,740,000	8/16/2005	Schools	228,965,000	66,549,850	295,514,850	13,175,000	10,867,625	24,042,625	215,790,000	55,682,225
2007A	126,820,000	2/7/2007	Schools	114,138,000	47,105,704	161,243,704	6,341,000	5,112,431	11,453,431	107,797,000	41,993,273
2008A	135,320,000	1/15/2008	Schools	128,550,000	58,670,763	187,220,763	6,770,000	5,920,025	12,690,025	121,780,000	52,750,738
G.O Bond Total				**1,035,230,883**	**339,149,084**	**1,374,379,967**	**90,723,954**	**48,033,258**	**138,757,212**	**944,506,929**	**291,115,826**
Revenue Bonds											
EDA 2003	55,300,000	6/1/2003	South County High School [1]	49,230,000	18,141,950	67,371,950	3,520,000	2,285,500	5,805,500	45,710,000	15,856,450
EDA 2005	60,690,000	1/27/2005	School Admin. Building [2]	56,620,000	41,542,575	98,162,575	1,220,000	2,555,323	3,775,323	55,400,000	38,987,253
Revenue Bond Total				**105,850,000**	**59,684,525**	**165,534,525**	**4,740,000**	**4,840,823**	**9,580,823**	**101,110,000**	**54,843,703**
Total Schools Debt Service				**1,141,080,883**	**398,833,609**	**1,539,914,492**	**95,463,954**	**52,874,081**	**148,338,035**	**1,045,616,929**	**345,959,529**
Total County Debt Service				**792,122,063**	**275,240,353**	**1,067,362,416**	**71,729,845**	**37,137,366**	**108,867,212**	**720,392,219**	**238,102,988**
Grand Total Debt Current Service Fund 200/201				**1,933,202,946**	**674,073,962**	**2,607,276,908**	**167,193,799**	**90,011,447**	**257,205,247**	**1,766,009,148**	**584,062,517**
Anticipated Future Debt Service				**199,510,000**					**20,956,463**		
Total Debt Service Fund				**2,132,712,946**					**278,161,710**		
Other County Debt Service											
Salona 2005	12,900,000	12/27/2005	Parks	**10,642,500**	**3,691,012**	**14,333,512**	**645,000**	**413,477**	**1,058,477**	**9,997,500**	**3,277,535**
Projected Other Funds County Debt Service				**137,979,998**					**13,797,999**		
Grand Total Debt Service All Funds				**2,281,335,444**	**677,764,974**	**2,621,610,420**	**167,838,799**	**90,424,924**	**293,018,186**	**1,776,006,648**	**587,340,051**

[1] Principal and interest will be paid by County Debt Service.

[2] Principal and interest will be paid from a transfer in from the FCPS Operating Fund in connection with a capital lease.

Capital Project Funds

Overview

The Fairfax County Capital Construction Program (other than sanitary sewer construction and resource recovery projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Federal and State grants, contributions, and tax revenues from special revenue districts.

The following pages provide a narrative description of all capital funds, including Capital Construction Contribution Funds. These narratives include a description of each fund, a Fund Statement, and a Summary of Capital Projects.

Capital Project Funds

- **Fund 301 – Contributed Roadway Improvement Fund**
- **Fund 302 – Library Construction**
- **Fund 303 – County Construction**
- **Fund 304 – Transportation Improvements**
- **Fund 307 – Pedestrian Walkway Improvements**
- **Fund 311 – County Bond Construction**
- **Fund 312 – Public Safety Construction**
- **Fund 314 – Neighborhood Improvement Program**
- **Fund 315 – Commercial Revitalization Program**
- **Fund 316 – Pro Rata Share Drainage Construction**
- **Fund 317 – Capital Renewal Construction**
- **Fund 318 – Stormwater Management Program**
- **Fund 370 – Park Authority Bond Construction**
- **Fund 390 – Public School Construction**

Capital Contribution Funds

♦ Fairfax County contributes to the Northern Virginia Regional Park Authority Capital Construction Program for maintenance and major renovation projects associated with 21 regional parks. The County also contributes to the Washington Metropolitan Area Transit Authority (WMATA) to support the 106-mile Metrorail System, as well as to maintain and/or acquire facilities, equipment, railcars and buses.

- **Fund 306 – Northern Virginia Regional Park Authority**
- **Fund 309 – Metro Operations and Construction**

Fund 301
Contributed Roadway Improvement Fund

Focus

This fund was created specifically to account for proffered developer contributions received for roadway improvements throughout the County. A separate reserve project has been established for each area for which contributions are received, and all receipts are earmarked for these specific areas. As roadway improvement projects are identified that conform to the appropriate funding parameters within each of these areas, funding is reallocated from the specific reserve project to finance the improvements. Estimates for the receipt of proffer funds are based on prior year receipts and anticipated levels of development.

In addition, this fund has been used to provide matching funds to the state for projects identified by the Board of Supervisors in its consideration of the Virginia Department of Transportation (VDOT) Secondary Improvement Budget. Section 33.1-23.05B of the Code of Virginia enables the use of County funds for improvements to the secondary road system, and the Commonwealth Transportation Board has adopted a policy of providing a match of up to $1 million, through its Revenue Sharing Program, for roadway projects designated by a locality for improvement, construction or reconstruction.

An amount of $3,455,996 is included in Fund 301, Contributed Roadway Improvement Fund, in FY 2010. All projects funded in FY 2010 are supported by projected contributions and estimated pooled interest earnings. Pooled interest is projected on both the FY 2010 contribution and existing fund balances. A list of projects funded in FY 2010 is included in the Summary of Capital Projects. In addition, an amount of $110,000 is transferred from FY 2010 miscellaneous developer contributions in this fund to Fund 309, Metro Operations and Construction. This funding supports shuttle bus service in the area of the Franconia/Springfield Metrorail Station and has been provided annually.

Developer contributions are based on developer rate schedule for road improvements in the Fairfax Center, Centereville, and Tysons Corner areas. This schedule is revised periodically by the Board of Supervisors based on the Consumer Price Index. On September 22, 2008, the Board of Supervisors revised the developer rate schedule, effective October 1, 2008.

Private contributions are currently provided for roadway improvements in the following areas:

Fairfax Center (Route 50/I-66) Area – Commitments from developers in the Fairfax Center area are included in individual proffer agreements from zoning cases and rates of contributions vary by case. In October 2008, the developer rate schedule for road improvements in the Fairfax Center area increased from $5.07 to $5.25 per gross square foot of non-residential building structure and from $1,124 to $1,164 per residential unit. Ten percent of the developer's contribution is paid to the County at the time of the site plan approval. The balance of the amount due is paid as building permits are issued. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments. FY 2010 funding in the amount of $852,159 is projected for the Fairfax Center area, including $750,000 in contributions based upon rezoning plans approved by the Board of Supervisors, $14,625 in interest earnings on the FY 2010 contributions and $87,534 in interest earnings on existing fund balance.

Picture of Route 50/Waples Mill Road.

Major projects supported by this reserve include improvements to Route 50/Waples Mill Road, Tall Timbers Drive and Route 29 within the Fairfax Center area.

Fund 301
Contributed Roadway Improvement Fund

<u>Centreville Area</u> - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases and rates of contributions vary by case. In October 2008, the developer rate schedule for road improvements in the Centreville area increased from $5.45 to $5.65 per gross square foot of non-residential building structure and from $2,153 to $2,230 per residential unit. FY 2010 funding in the amount of $64,838 is projected for the Centreville area, including $50,000 in contributions based on rezoning plans approved by the Board of Supervisors, $975 in interest earnings on the FY 2010 contributions and $13,863 in interest earnings on existing fund balance.

Major projects supported by this reserve include improvements to sections of Stone Road, Clifton Road, Poplar Tree Road and Route 29 within the Centreville area.

<u>Miscellaneous Contributions</u> – This project was created to serve as a source of funding for contributions received for miscellaneous roadway improvements throughout the County. Funds are reallocated to specific projects when required. FY 2010 funding in the amount of $1,745,160 is projected, including $1,500,000 in contributions based on rezoning plans approved by the Board of Supervisors, $29,250 in interest earnings on the FY 2010 contributions and $325,910 in interest earnings on existing fund balance. It should be noted that from this anticipated revenue, a contribution of $110,000 is transferred to Fund 309, Metro Operations and Construction, to support shuttle bus service in the Franconia/Springfield area.

Many different projects throughout the County are supported by this reserve within the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.

<u>Tysons Corner Reserve</u> - This project accounts for private sector contributions received for the Tysons Corner area. In October 2008, the developer rate schedule for road improvements in the Tysons area increased from $3.74 to $3.87 per gross square foot of non-residential building structure and from $830 to $859 per residential unit. FY 2010 funding in the amount of $793,839 is projected, including $500,000 in contributions based on rezoning plans approved by the Board of Supervisors, $9,750 in interest earnings on the FY 2010 contributions and $284,089 in interest earnings on existing fund balance.

Major projects supported by this reserve include improvements to Dolley Madison Boulevard, proffered projects, and corridor/pedestrian improvements throughout the Tysons Corner area.

Changes to <u>FY 2009 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the <u>FY 2009 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $37,677,204 due to the carryover of unexpended project balances in the amount of $37,877,702 and a net decrease of $200,498. This net decrease was based on lower than anticipated proffers received in the amount of $584,733, offset by higher than anticipated interest earnings of $384,235.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors made no adjustments to this fund.

A Fund Statement and Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 301
Contributed Roadway Improvement Fund

FUND STATEMENT

Fund Type G30, Capital Project Funds | **Fund 301, Contributed Roadway Improvement Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$35,301,708**	**$0**	**$36,481,887**	**$0**	**$0**
Revenue:					
VDOT Revenue[1]	$70,689	$0	$803,008	$0	$0
Federal Transportation Administration[2]	0	0	392,309	0	0
Fairfax Center Developer Contributions	808,656	500,000	500,000	750,000	750,000
Centreville Developer Contributions	2,369	50,000	50,000	50,000	50,000
Miscellaneous Developer Contributions	1,354,242	1,400,000	1,400,000	1,500,000	1,500,000
Tysons Corner Reserve Contributions	0	500,000	500,000	500,000	500,000
Pooled Interest[3]	1,972,369	1,585,677	1,585,677	765,996	765,996
Total Revenue	$4,208,325	$4,035,677	$5,230,994	$3,565,996	$3,565,996
Total Available	**$39,510,033**	**$4,035,677**	**$41,712,881**	**$3,565,996**	**$3,565,996**
Total Expenditures	$2,918,146	$3,925,677	$41,602,881	$3,455,996	$3,455,996
Transfers Out:					
Metro Operations and Construction (309)[4]	110,000	$110,000	$110,000	$110,000	$110,000
Total Transfers Out	$110,000	$110,000	$110,000	$110,000	$110,000
Total Disbursements	**$3,028,146**	**$4,035,677**	**$41,712,881**	**$3,565,996**	**$3,565,996**
Ending Balance[5]	**$36,481,887**	**$0**	**$0**	**$0**	**$0**

[1] Represents Virginia Department of Transportation (VDOT) Revenue associated with Project 008803, Route 29 Widening.

[2] Represents revenue associated with Project 009914, Job Access/Reverse Commute Pedestrian Projects in the Tysons Corner Area.

[3] Pooled interest is earned on the contributions as well as the accumulated fund balance in this fund.

[4] Represents contributions to be transferred to Fund 309, Metro Operations and Construction, to support Metro shuttle bus service in the Franconia/Springfield area.

[5] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 301
Contributed Roadway Improvement Fund

FY 2010 Summary of Capital Projects

Fund: 301 Contributed Roadway Improvement Fund

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
007700	Fairfax Center Reserve		$1,188.13	$3,825,822.32	$852,159	$852,159
007701	Route 50/Waples Mill Interchange	4,583,618	118,440.45	490,561.11	0	0
007702	Tall Timbers Drive	1,450,000	814,390.95	122,278.14	0	0
008800	Centreville Reserve		0.00	310,989.86	64,838	64,838
008801	Stone Road	2,084,903	1,418,245.73	177,668.00	0	0
008802	Clifton Road	5,128,595	3,455.07	91,954.52	0	0
008803	Route 29 Widening	1,455,771	182,934.60	680,390.30	0	0
008804	Poplar Tree Road	550,000	204,091.38	230,113.87	0	0
009900	Miscellaneous Contributions		43,119.78	18,073,785.95	1,745,160	1,745,160
009901	Primary Improvements	424,584	0.00	424,584.00	0	0
009902	Secondary Improvements	1,033,765	0.00	36,297.00	0	0
009903	Bridge Design/Construction	8,369	0.00	8,369.00	0	0
009904	Intersection/Interchange	385,282	0.00	311,975.00	0	0
009906	Signal Installations	581,707	0.00	95,137.57	0	0
009908	Transit Improvements	32,325	0.00	5,381.59	0	0
009909	Reston East Park-N-Ride	103,862	0.00	103,862.00	0	0
009911	Tysons Corner Reserve		3,540.60	14,492,118.19	793,839	793,839
009913	Dolley Madison Blvd	8,945,941	1,204.60	1,345,921.95	0	0
009914	Job Access/Reserve Commute Pedestrian Improvements	997,800	127,534.98	775,670.26	0	0
Total		**$27,766,522**	**$2,918,146.27**	**$41,602,880.63**	**$3,455,996**	**$3,455,996**

Fund 302
Library Construction

Focus

This fund supports the construction and renovation of a network of facilities operated by the Fairfax County Public Library that offer library services according to the needs of the community. Approved library construction projects have been primarily financed with General Obligation Bonds and are based on factors such as age and condition of buildings, long-range space needs, projected population growth, usage and demand for services in underserved areas of the County. New library facilities must be designed to utilize new information resources delivery, with existing facilities from the early 1960s redesigned and renovated to maximize space, as well as modern technology.

A picture of the opening of the Oakton Library on September 29, 2007.

In the fall of 2004 the voters approved a Public Library Bond Referendum totaling $52.5 million for library projects. Funding provided for two new libraries, four renovation projects and prioritized capital renewal of libraries throughout the County. In order to ensure adequate facilities and address demands for services currently unmet, the new Burke Centre and Oakton libraries were constructed. The selection of libraries for renovation was based on the age, condition and usage at each facility. Four of the oldest libraries were included on the bond referendum for renovation and expansion. These libraries are between 30- and 40-years-old, could not readily be adapted to the requirements of modern technology, needed quiet study space and recommended level of usage. The design for the renovation and expansion of the Dolley Madison Community, Richard Byrd Community and Martha Washington Community libraries is underway. Construction of the Thomas Jefferson Community library is underway. Capital renewal, including the replacement of building subsystems such as HVAC, roof repairs, electrical systems and other emergency repairs, is in progress at prioritized libraries throughout the County. Renewal projects are reflected in Fund 317, Capital Renewal Construction.

No funding is included in Fund 302, Library Construction for FY 2010. Work will continue on existing and previously funded projects.

Fund 302
Library Construction

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $37,500,345 due to the carryover of unexpended project balances in the amount of $37,499,092 and an adjustment of $1,253. This adjustment included $1,253 associated with miscellaneous revenues received in FY 2008 for the sale of plans for various projects.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a decrease of $1,912,794 due to a transfer out to the General Fund. An amount of $1,862,516 was based on the County Executive's October 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. Several library projects were complete and remaining balances that may have been used to offset potential shortfalls in other projects were returned to the General Fund. In addition, based on a lower than anticipated construction contract for Martha Washington Library, an amount of $50,278, originally funded by the General Fund, was returned to the General Fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 302
Library Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 302, Library Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$16,766,912**	**$0**	**$12,458,922**	**$0**	**$0**
Revenue:					
Sale of Bonds[1]	$3,000,000	$1,046,925	$26,080,000	$0	$0
Revenue from Fairfax City[2]	79,634	0	8,348	0	0
Developer Contributions[3]	50,000	0	0	0	0
Miscellaneous	1,253	0	0	0	0
Total Revenue	$3,130,887	$1,046,925	$26,088,348	$0	$0
Total Available	**$19,897,799**	**$1,046,925**	**$38,547,270**	**$0**	**$0**
Total Expenditures	$7,438,877	$1,046,925	$36,634,476	$0	$0
Transfers Out:					
General Fund (001)[4]	$0	$0	$1,912,794	$0	$0
Total Transfers Out	$0	$0	$1,912,794	$0	$0
Total Disbursements	**$7,438,877**	**$1,046,925**	**$38,547,270**	**$0**	**$0**
Ending Balance[5]	**$12,458,922**	**$0**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. The fall 2004 Public Library Facilities bond referendum approved by voters on November 2, 2004 included $52.5 million to provide new library facilities, as well as renovate existing libraries. Capital renewal bonds in the amount of $2.5 million are reflected in Fund 317, Capital Renewal Construction. An amount of $3.00 million was sold as part of the January 2008 Bond Sale. An amount of $26.08 million remains in authorized but unissued bonds from the November 2, 2004 bond referendum.

[2] Total revenue of $100,000 is anticipated to be received from the City of Fairfax as part of the Project Development Agreement to construct a new Fairfax City Regional Library. An amount of $91,652 has been received to date and $8,348 is anticipated in FY 2009.

[3] Represents revenue of $50,000 received in developer contributions from Lee Village at Silver Lake, LLC as part of a PPEA proposal for a public/private partnership.

[4] The FY 2009 Transfer Out to the General Fund is based on the County Executive's October 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. Several library projects are complete and remaining balances that may have been used to offset potential shortfalls in other projects were returned to the General Fund.

[5] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 302
Library Construction

FY 2010 Summary of Capital Projects

Fund: 302 Library Construction

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
004822	Library Contingency		$0.00	$768,958.73	$0	$0
004838	Burke Centre Library	10,447,254	4,398,415.47	507,857.62	0	0
004839	Oakton Community Library	6,465,000	484,519.85	406,106.22	0	0
004840	Kingstowne Reg. Library	3,799,302	155,979.04	187,020.96	0	0
004841	Fairfax City Regional Library Renovation - Phase 2	674,112	582,306.07	9,858.94	0	0
004842	Thomas Jefferson Community Library	8,056,000	244,678.24	7,185,920.72	0	0
004843	Richard Byrd Comm. Library	9,360,081	925,942.26	8,367,471.14	0	0
004844	Dolley Madison Comm. Library	10,970,453	109,833.00	10,104,542.41	0	0
004845	Martha Washington Comm. Library	8,707,149	537,203.21	8,049,813.63	0	0
004850	Feasibility Studies		0.00	1,046,925.14	0	0
Total		**$58,479,351**	**$7,438,877.14**	**$36,634,475.51**	**$0**	**$0**

Fund 303
County Construction

Focus

This fund provides for critical park maintenance and repairs, as well as athletic field maintenance on both Park Authority and Fairfax County Public School fields. Funding is also provided for on-going initiatives such as development and management of the County's Laurel Hill property, environmental initiatives to support the Board of Supervisors 20-year Vision Plan and revitalization initiatives. This fund also supports payments and obligations such as lease-purchase agreements, the acquisition of properties, construction and renovation projects associated with County facilities, and the County's annual contributions to the School-Age Child Care (SACC) Center Program and the Northern Virginia Community College.

Funding in the amount of $13,624,784 is included in Fund 303, County Construction, in FY 2010. Funding includes an amount of $12,109,784 supported by a General Fund Transfer, $300,000 supported by revenue bonds, $1,100,000 supported by the Athletic Services fee, and $115,000 supported by an adult and youth fee for non-County residents. It should be noted that funding has been limited to the most critical priority projects. A summary of those projects funded in FY 2010 follows:

Park Maintenance Projects

FY 2010 funding in the amount of $2,182,076 has been included for Park maintenance of both facilities and grounds. The Park facilities maintained with General Fund monies include but are not limited to: field houses, boat houses, pump houses, maintenance facilities, sheds, shelters and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. This level of funding is consistent with the FY 2009 Adopted Budget Plan level and does not provide for increases in park acreage or park facilities. Specific funding levels in FY 2010 include:

- An amount of $425,000 for general park maintenance at non-revenue supported Park facilities. These maintenance requirements include major non-recurring repairs and stabilization of new properties, as well as repairs/replacements and improvements to roofs, electrical and lighting systems, sprinklers, HVAC systems, and the replacement of security and fire alarm systems.

- An amount of $987,076 to fund annual requirements for Parks grounds maintenance at non-revenue supported parks. At present, total park acreage is over 24,000 acres of land, at 417 park site locations. Grounds maintenance includes the mowing of wooded and grassy areas totaling 809 acres, the upkeep of sidewalks, parking lots, bridges, recreation and irrigation equipment, stormwater ponds, picnic shelters and equipment, tennis courts, playgrounds and trails at County parks.

- An amount of $470,000 to provide corrective and preventive maintenance for over 537,000 square feet at non-revenue supported Park Authority structures and buildings. These repairs include the replacement of broken windows and doors, equipment repairs and the scheduled inspection and maintenance of HVAC, plumbing, electrical, security and fire alarm systems. It is critical that this funding be maintained in order to prevent the costly deterioration of facilities due to lack of maintenance.

- An amount of $300,000 to continue the implementation of Americans with Disabilities Act (ADA) compliance at Park facilities. FY 2010 funding will support the continued retrofits at the Lake Fairfax Park camp bathhouse, outdoor restroom and parking spaces and an accessible route to the picnic pavilion; the Great Falls Grange; and continued retrofits for accessible routes and parking at Jefferson District Park, Hunter House, Riverbend, EC Lawrence, Canterbury Woods Park, Blake Lane Park, South Run Park, Audrey Moore Park, Burke Lake Park and Lee District RECenter.

Athletic Field Maintenance and Sports Projects

FY 2010 funding in the amount of $5,413,648 has been included for the athletic field maintenance and sports program. This level of funding is supported by a General Fund transfer of $4,198,648, revenue generated from the Athletic Services Fee in the amount of $1,100,000 and revenue of $115,000 generated from a sports adult and youth non-County resident fee. Of the Athletic Services Fee total, $250,000 will be dedicated to maintenance of school athletic fields, $500,000 will be dedicated to the Synthetic Turf Development Program $275,000 will be dedicated to custodial support for indoor sports organizations and $75,000 will be dedicated to partially fund the Youth Sports Scholarship Program. An effort has been made to provide continuous maintenance to preserve quality athletic fields at acceptable standards and improve safety for users. Maintenance of athletic fields includes: field lighting, fencing, irrigation, dugout covers, infield dirt, aeration and seeding. These maintenance efforts will address safety standards and attempt to maintain playing conditions and user satisfaction. Specific funding levels in FY 2010 include:

- An amount of $738,648 to support general maintenance at designated FCPS athletic fields. This maintenance effort includes a mowing frequency of approximately 28 times per year at 506 athletic fields (approximately 176 school sites) and provides for aeration and over-seeding to improve turf coverage and reduce the chance of injury. This program was established in an effort to maintain consistent standards among school and park athletic fields, improve playing conditions and safety standards and increase user satisfaction. This effort is managed by the Park Authority.

- An additional amount of $1,000,000 for maintenance of school athletic fields to supplement maintenance and directly apply revenue generated by the Athletic Services Fee to the athletic field maintenance program. This program provides twice weekly infield preparation on elementary, middle and high school game fields; pre- or post-season infield renovations; mowing on high school fields; and annual maintenance of irrigation and lighting systems that were previously installed. All field maintenance is coordinated between the Park Authority and CRS. Of the total funding, an amount of $250,000 is included for this program based on the FY 2010 projection of revenue generated from the Athletic Services Fee, and $750,000 is supported by the General Fund.

- An amount of $500,000 to support the Synthetic Turf Development Program. This program facilitates the development of synthetic turf fields in the County. Fields are chosen through a review process based on the need in the community, projected community use and the field location and amenities. In addition, on November 7, 2006, the voters approved a $25 million Park Bond Referendum of which $10 million was earmarked to fund the conversion of up to 12 fields from natural turf to synthetic turf.

- An amount of $275,000 for custodial support for indoor gyms used by sports organizations. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility. Revenue generated from the Athletic Services Fee is used to provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and managed by the Department of Community and Recreation Services.

- An amount of $2,500,000 for athletic field maintenance efforts, athletic field lighting and irrigation on 289 Park Authority athletic fields of which 98 are lighted and 135 are irrigated. The fields are used by 174,000 users and 200 user groups. In FY 2010, this amount is projected to fund utility costs and maintenance; with minimal funding for repairs of benches, fields, fences, lighting or irrigation, or for capital equipment replacement.

- An amount of $200,000 to continue the replacement and upgrading of Fairfax County Public Schools (FCPS) athletic field lighting systems used by many County organizations. A standard of 50-foot candles of light in the infield and 30-foot candles in the outfield are the recommended levels of lighting. Prior to FY 2010, two separate projects existed to fund FCPS athletic field lighting; one for boys' athletic fields and one for girls' softball fields. The Department of Community and Recreation Services (CRS) combined the two field lighting projects in FY 2010 to allow for an improved prioritization and implementation process for field lighting projects throughout the County. Funding supports a replacement and repair schedule, as well as improvements to bring existing lighting systems up to new standards. The school system's Office of Design and Construction Services ensures lighting standards are maintained and FCPS annually prioritizes funding for field lighting. FY 2010 funding of $200,000 supports replacement and repair projects for existing lighting systems only. This project is coordinated by CRS.

- An amount of $50,000 for routine maintenance of girls' softball field amenities on select Fairfax County Public School sites. These amenities, such as dugouts, fencing and irrigation systems, were added or constructed by the County based on recommendations from the citizen-led Action Plan Review Team (APRT) in order to reduce disparities in the quality of fields assigned to boys' baseball and girls' softball organizations. Routine maintenance is necessary both to maintain equity and to ensure safety. For five years, funding of $200,000 was provided to support Girls' Fast Pitch Field Maintenance improvements to various girls' softball fields throughout the County as requested by the Fairfax Athletic Inequities Reform (FAIR). Funding for the Girls' Fast Pitch Maintenance project ended in FY 2004. FY 2010 funding will provide maintenance to the improvements and amenities previously made to girls' softball fields.

- An amount of $150,000 for the Youth Sports Scholarship Program. The Youth Sports Scholarship program provides support to youth from low-income families who want to participate in community-based sports programs. In FY 2008, youth sports scholarship recipients totaled 1,707. Of the total funding, an amount of $75,000 is included for this program based on the FY 2010 projection of revenue generated from the Athletic Services Fee, and $75,000 is supported by the General Fund.

On-going Development Efforts

FY 2010 funding in the amount of $2,078,071 has been included for costs related to on-going development efforts throughout the County, specifically:

- Funding of $1,588,071 to address only the most critical aspects of property management at the Laurel Hill property. Laurel Hill was transferred to the County by the federal government in early 2002. The property includes approximately 2,340 acres of land and 1.48 million square feet of building space. Of the amount funded in FY 2010, $1,290,951 will fund the Facilities Management Department's security, maintenance services, grounds maintenance and support staff. The remaining $297,120 will fund Park Authority critical maintenance activities and support staff.

- An amount of $190,000 for revitalization initiatives within the Office for Community Revitalization and Reinvestment including marketing materials for countywide revitalization activities, consultant services and training.

- An amount of $100,000 for the Emergency Directives Program. The Emergency Directives Program was established as part of the *FY 2008 Carryover Review*. Funding supports emergency property maintenance issues associated with increases in foreclosed properties in the County. FY 2010 funding will continue to provide for abatement services of both emergency and non-emergency directives related to health and safety violations, grass mowing violations and graffiti removal.

- An amount of $200,000 is included to continue non-routine maintenance in four major commercial revitalization areas (Annandale, Route 1, Springfield and Baileys Crossroads). This funding provides for: fixing benches and furniture, signs that are broken; cutting grass to comply with the grass ordinance (12 inches); fixing broken brick pavers; pruning trees and replacing dead trees; and maintaining appropriate site distances (trimming). This funding partially supports the maintenance effort and does not fully fund the program. Funding for routine maintenance such as: mulching, fertilizing, broadleaf and weed control, edging, crack weed control, pest control, annual or perennial plantings, leaf removal in the fall, litter collection and removal of trash cans has not been provided in FY 2010.

Road Improvement/Developer Default Projects

FY 2010 funding in the amount of $700,000 has been included for on-going developer default and road maintenance projects. Specific funding levels in FY 2010 include:

- Funding of $600,000 to support the Developer Default program. This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the state, walkways and storm drainage improvements. Land Development Services (LDS) will identify projects for resolution in FY 2010, as well as respond to requests to prepare composite cost estimates to complete specific developer default projects. FY 2010 funding in the amount of $600,000 is included for developer default projects that will be identified throughout the fiscal year. Of this amount, $300,000 is projected in developer default revenue, and an additional $300,000 is supported by the General Fund.

- Funding of $100,000 to support the Emergency Road Repairs program and the Road Maintenance program, which have been combined in FY 2010. Staff will prioritize funding for projects including emergency safety and road repairs to County-owned service drives and County-owned stub streets which are currently not accepted by the Virginia Department of Transportation (VDOT) into the state highway system for maintenance and other on-going road maintenance work. On-going road maintenance includes, but is not limited to, pothole repair, drive surface overlays, sidewalk and curb repairs, traffic and pedestrian signage, hazardous tree removal, grading, snow and ice control, replacement of substandard materials, patching of existing travelways, minor ditching and stabilization of shoulders, slopes and drainage facilities.

Environmental Initiatives

FY 2010 funding in the amount of $180,000 has been included for environmental initiatives.

- An amount of $180,000 is included to provide funding for initiatives that directly support the Board of Supervisors Environmental Agenda. The Environmental Excellence 20-year Vision Plan (Environmental Agenda) includes six topic areas: Growth and Land Use; Air Quality and Transportation; Water Quality; Solid Waste; Parks, Trails and Open Space; and Environmental Stewardship. FY 2010 prioritized initiatives include: $30,000 to continued outreach materials for air quality awareness in order to fulfill the County's commitment to the State Implementation Plan (SIP) for Clean Air Partners and $150,000 for additional requirements including final connections and equipment, associated with infrastructure to use landfill gas from the closed landfill at the I-66 Complex as a source of renewable energy to heat the West Ox Bus Operations Center. It is anticipated that savings of approximately $50,000 annually will be realized in utility expenses at the West Ox Bus Operations Center. In addition, an amount of $108,000 has been provided in Fund 119, Contributory Fund to continue partnering with three non-profit agencies to expand tree planting throughout the County.

Payments and Obligations

FY 2010 funding in the amount of $3,070,989 has been included for costs related to annual contributions and contractual obligations.

- ♦ Funding of $1,058,477 is included for the fifth payment for the Salona property based on the Board of Supervisors' approval of the purchase of the conservation easement on September 26, 2005. The total cost of the property is $18.2 million with payments scheduled through FY 2026.
- ♦ Funding of $750,000 is included for the County's annual contribution to offset school operating and overhead costs associated with new SACC Centers.
- ♦ Funding of $1,012,512 is included for Fairfax County's contribution to the Northern Virginia Community College (NVCC). Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system. The FY 2010 funding level reflects $1.00 per capita based on a population figure provided by the Weldon Cooper Center.
- ♦ Funding of $250,000 is included to support payments to developers for interest earned on conservation bond deposits. The County requires developers to contribute funds to ensure the conservation of existing natural resources. Upon satisfactory completion of projects, the developer is refunded the deposit with interest. This estimate is based on actual experience in the past several years.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- ♦ As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $62,716,705 due to the carryover of unexpended project balances of $61,427,759 and a net adjustment of $1,288,946. This adjustment includes: the appropriation of $194,958 in higher than anticipated revenue received in FY 2008 associated with the Athletic Services Fee; the appropriation of $1,203 in miscellaneous revenue received in FY 2008 associated with the sale of plans for various projects; and the appropriation of $159,930 in higher than anticipated FY 2008 receipts associated with developer default revenue due to an increase in the number of developers in default, as well as an increased effort in staff time to recover funding owed to the County for completed improvements. In addition, expenditure adjustments of $932,855 to various projects are supported by an increase in the General Fund Transfer. The General Fund Transfer is increased by $4,223,190. Of this amount, $3,290,335 is required to facilitate tracking of State HB599 revenues. FY 2009 anticipated HB599 revenue, previously posted to capital funds, will be posted directly to the General Fund and then transferred to support this program. There is no net impact to the General Fund associated with this adjustment. The remaining adjustment of $932,855 includes $248,355 associated with funds from the Department of Community and Recreation Services and the Department of Systems Management for Human Services to provide continued funding for the Partners in Prevention Program. Funds from this program are competitively awarded to community-based organizations to implement evidence-based prevention programs that have demonstrated effectiveness in reducing gang involvement. An increase of $486,000 from the Department of Planning and Zoning is included to better align resources and more accurately reflect expenses associated with the Laurel Hill development project and the transportation study project within the existing appropriate capital project. Lastly, an increase of $198,500 in Stormwater Management funds is included to better align resources and more accurately track emergency directive program expenses within an existing capital fund. This funding will support emergency maintenance issues such as mowing and graffiti abatement efforts associated with increases in foreclosed properties in the County.

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- As part of the *FY 2009 Third Quarter Review,* the Board of Supervisors approved a decrease of $7,781,781 due to a transfer out to the General Fund of $7,567,924 based on the County Executive's October 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. Several projects were complete or delayed and remaining balances were returned to the General Fund. In addition, an FY 2008 audit adjustment in the amount of $213,857 resulted in a reduction of revenues received and a corresponding reduction in the appropriation in Project 009425, South County Government Center.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

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FUND STATEMENT

Fund Type G30, Capital Project Funds | **Fund 303, County Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$70,448,297**	**$0**	**$59,873,135**	**$0**	**$0**
Revenue:					
Micellaneous[1]	$7,607	$0	$0	$0	$0
Sale of Bonds[2]	0	0	1,000,000	0	0
Developer Payments-Streetlights[3]	0	0	75,003	0	0
Hunter Mill Streetlight Contributions[4]	0	0	95,000	0	0
Developer Defaults	727,751	300,000	300,000	300,000	300,000
State Aid (HB 599)[5]	658,656	3,290,335	0	0	0
Other State Aid[6]	0	0	310,000	0	0
Federal Aid[7]	7,500	0	227,621	0	0
Athletic Services Out of County Fees	0	0	0	0	115,000
Maintenance Fee Revenue[8]	1,144,958	950,000	950,000	2,550,000	1,100,000
Total Revenue[9]	$2,546,472	$4,540,335	$2,957,624	$2,850,000	$1,515,000
Transfer In:					
General Fund (001)	$17,852,350	$9,264,411	$13,487,601	$11,069,784	$12,109,784
Housing Assistance Program (340)[10]	1,519,790	0	0	0	0
Capital Renewal (317)[11]	374,000	0	0	0	0
Cable Communications (105)[12]	0	1,090,000	1,090,000	0	0
Total Transfers In	$19,746,140	$10,354,411	$14,577,601	$11,069,784	$12,109,784
Total Available	**$92,740,909**	**$14,894,746**	**$77,408,360**	**$13,919,784**	**$13,624,784**
Total Expenditures	$26,259,774	$14,894,746	$69,840,436	$13,919,784	$13,624,784
Transfers Out:					
General Fund (001)[13]	$0	$0	$7,567,924	$0	$0
Contributory Fund (119)[14]	108,000	0	0	0	0
Public Safety Construction (312)[15]	6,500,000	0	0	0	0
Total Transfers Out	$6,608,000	$0	$7,567,924	$0	$0
Total Disbursements	**$32,867,774**	**$14,894,746**	**$77,408,360**	**$13,919,784**	**$13,624,784**
Ending Balance[16]	**$59,873,135**	**$0**	**$0**	**$0**	**$0**

[1] Miscellaneous receipts in FY 2008 represent revenue received for Project 009425, South County Government Center associated with the final disbursement of trust funds due from the developer.

[2] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. The fall 2006 Public Safety Bond Referendum included an amount of $24.8 million to fund capital renewal and security improvements at public safety, civil and criminal justice facilities as well as land acquisition for the Herndon Fire Station. FY 2008 funding in the amount of $1.0 million represents funding for County security enhancements at public safety facilities.

[3] Reflects developer payments for Project Z00002, Developer Streetlight Program.

[4] Revenue anticipated for Project Z00025, Hunter Mill District Streetlights.

[5] Represents HB 599 state revenues.

[6] Represents state aid in the amount of $310,000 including $210,000 associated with Project 009452, Burke Centre and Rolling VRE lots, and $100,000 associated with Project V00000, Road Viewers Program which was not received in FY 2008 and is anticipated in FY 2009.

[7] Represents anticipated revenues from the General Services Administration to support asbestos mitigation efforts at identified Laurel Hill properties.

[8] Represents revenue generated by the Athletic Field Application fee to support Project 005012, Athletic Services Fee - Field Maintenance, Project 005013, Athletic Services Fee - Turf Field Development and Project 005014, Athletic Services Fee - Custodial Support.

[9] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $206,357 has been reflected as a decrease to FY 2008 revenues to reflect a revenue accrual in the amount of $7,500 and to properly reflect a reclassification of revenues in the amount of ($213,857). In addition, an audit adjustment in the amount of ($10,766) has been reflected as a decrease to FY 2008 expenditures to reflect expenditure accruals. The projects affected by this adjustment are Project 005006, Parks Maintenance of FCPS Fields, Project 005009, Athletic Field Maintenance, and Project 009444, Laurel Hill Development. This impacts the amount carried forward resulting in a net increase of $10,766 to the *FY 2009 Revised Budget Plan*. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR).

[10] FY 2008 reflects a Transfer In from Fund 340, Housing Assistance Program of $1,519,790 to Project 009800, Revitalization Initiatives to support countywide revitalization activities.

[11] FY 2008 reflects a Transfer In from Fund 317, Capital Renewal of $374,000 to Project 009504, Enterprise and Technology Operation Center (ETOC) to fund higher than anticipated costs associated with HVAC replacement and electrical support systems.

[12] FY 2009 reflects a Transfer In from Fund 105, Cable Communications of $1,090,000 to support Project 009432, Telecommunication and Network Connections.

[13] Represents a transfer out to the General Fund based on the County Executive's October 31, 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. Several projects are complete or have been delayed and remaining balances that may have been used to offset potential shortfalls in other projects are recommended to be returned to the General Fund.

[14] Represents a Transfer Out to Fund 119, Contributory Fund to support Fairfax ReLeaf, Earth Sangha and the Center for Chesapeake Communities as contributory agencies as approved by the Board of Supervisors on September 24, 2007.

[15] Represents a Transfer Out to Project 009209, Courthouse Expansion and Renovation, in Fund 312, Public Safety Construction to help support construction costs associated with the project.

[16] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
001008	South County Animal Shelter	$10,058	$0.00	$0.00	$0	$0
001035	Data Center Reconfigurations	447,491	0.00	0.00	0	0
004999	Boys' 90' Athletic Field Lighting		152,143.00	99,999.80	0	0
005000	Girls' Softball Field Lighting		0.00	362,971.02	0	0
005004	FCPS Athletic Fields - Matching Program		50,118.00	45,921.08	0	0
005006	Park Maintenance of FCPS Fields		725,818.36	858,051.33	738,648	738,648
005007	Wakefield Softball Complex	1,700,000	5,158.05	661.92	0	0
005009	Athletic Field Maintenance		2,194,804.91	2,393,210.23	2,500,000	2,500,000
005012	Athletic Services Fee - Field Maintenance		1,211,798.22	1,193,808.75	1,000,000	1,000,000
005013	Athletic Services Fee - Turf Field Development		835,867.05	611,846.90	500,000	500,000
005014	Athletic Services Fee - Custodial Support		254,896.00	238,991.54	275,000	275,000
005016	FCPS Athletic Field Lighting Requirements		0.00	0.00	200,000	200,000
005020	APRT-Amenity Maintenance		0.00	50,000.00	50,000	50,000
005021	Athletic Fields-Sports Scholar	150,000	0.00	0.00	150,000	150,000
007012	School Aged Child Care Contribution		750,000.00	750,000.00	750,000	750,000
008043	Northern Virginia Community College		1,022,100.00	1,016,483.00	1,012,512	1,012,512
009400	Land Acquisition Reserve		700,000.00	1,000,000.00	0	0
009406	ADA Compliance - Countywide		135,101.04	370,877.72	0	0
009416	ADA Compliance - FCPA		261,339.74	641,121.75	300,000	300,000
009417	Parks - General Maintenance		386,093.89	1,075,412.42	425,000	425,000
009422	Maintenance - CRP		510,006.98	437,745.35	0	200,000
009425	South County Government Center	7,755,116	28,641.58	210,983.48	0	0
009429	Security Improvements		22,369.00	199,726.77	0	0
009432	Telecommunication and Network Connections		81,518.56	2,791,044.07	0	0
009438	Forensics Facility	11,500,000	3,649,895.06	2,189,599.06	0	0
009442	Parks - Grounds Maintenance		825,816.74	1,099,973.12	987,076	987,076
009443	Parks - Facility/Equip. Maint.		514,214.40	521,131.91	470,000	470,000
009444	Laurel Hill Development		2,498,147.18	4,000,639.15	1,588,071	1,588,071
009451	Providence District Supv's Office	15,000	0.00	15,000.00	0	0
009461	Public Facilities at Laurel Hill	18,200,000	0.00	18,200,000.00	0	0
009464	Katherine K. Hanley Family Shelter	3,890,603	161,821.49	89,473.08	0	0
009467	Mott Community Center	600,000	191,475.00	380,189.47	0	0
009468	Braddock District Capital Projects		27,356.60	106,158.78	0	0
009469	Dranesville District Capital Projects		8,725.93	366,462.73	0	0
009470	Hunter Mill District Capital Projects		7,038.85	320,617.54	0	0
009471	Lee District Capital Projects		917.80	212,076.47	0	0
009472	Mason District Capital Projects		22,729.77	93,600.41	0	0
009473	Mount Vernon District Capital Projects		131,963.44	143,931.24	0	0
009474	Providence District Capital Projects		30,508.56	178,639.55	0	0
009475	Springfield District Capital Projects		154,744.95	123,292.11	0	0
009476	Sully District Capital Projects		143,283.47	153,855.38	0	0
009477	At Large (Countywide) Capital Projects		169,492.10	35,772.48	0	0
009478	Laurel Hill Cemetery	75,000	62,462.07	10,812.07	0	0
009483	Government Center Amphitheater	223,024	83,780.77	66,516.81	0	0
009484	Prioritized Feasibility Studies		240,820.02	181,969.07	0	0
009485	Animal Shelter Improvements	53,315	1,411.60	0.00	0	0

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FY 2010 Summary of Capital Projects

Fund: 303 County Construction

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
009489	Road Improvements - Wolf Trap FS	400,000	57,200.00	342,800.00	0	0
009491	Burke Station VRE Trails	1,338,869	618,655.76	399,407.61	0	0
009492	Mt. Gilead Site Stabilization		87,041.22	0.00	0	0
009494	Salona Property		1,101,353.63	1,080,149.32	1,058,477	1,058,477
009495	Emergency Management Initiatives	757,958	208,077.82	236,448.18	0	0
009499	Invasives Management - Environmental Agenda Project	550,000	113,622.90	345,355.20	0	0
009500	Newington DVS Garage Renovation Feasibility Study	164,000	1.43	21,605.58	0	0
009501	Trail Mapping - Environmental Agenda Project	160,000	50,109.17	22,709.77	0	0
009503	Organizational Initiatives	312,500	28,456.00	100,000.00	0	0
009504	Enterprise and Technology Operations Center (ETOC) Renovation	6,329,509	1,066,138.37	4,265,668.32	0	0
009505	North County Human Services Center Expansion Feasibility Study	25,000	22,591.88	0.00	0	0
009506	Transportation Studies	2,350,000	368,212.02	1,242,220.51	0	0
009507	Community/Project Planning and Design	1,880,000	146,896.18	1,633,060.58	0	0
009508	Countywide Security Enhancements	1,000,000	252,782.14	194,324.67	0	0
009509	Bond Funded Security Enhancements	1,000,000	807,709.54	192,290.46	0	0
009510	Construction Inflation Reserve		0.00	1,500,000.00	0	0
009520	Health Department Lab	6,500,000	98,320.04	6,249,546.45	0	0
009522	Lorton Community Center	100,000	79,430.04	12,518.64	0	0
009524	Prevention Incentive Fund	748,355	4,082.57	731,736.53	0	0
009526	Police Video Surveillance Project	352,250	0.00	352,250.00	0	0
009527	Herndon Monroe Garage Remedial Work	625,000	335,763.57	289,236.43	0	0
009700	Environmental Agenda Initiatives		222,983.48	976,136.52	180,000	180,000
009701	East County Human Services Center	125,000	17,918.96	107,081.04	0	0
009800	Revitalization Initiatives	2,089,790	70,504.87	1,829,285.40	190,000	190,000
009998	Payments Of Interest On Bonds		247,872.44	8,921.13	250,000	250,000
CG0046	Contingency Fund 303		0.00	448,417.53	495,000	0
ED0001	Emergency Directives Program	298,500	0.00	198,500.00	100,000	100,000
U00005	Survey Control Network Monumentation		22,253.94	252,463.71	0	0
U00060	Developer Defaults		1,336,716.94	1,642,064.65	600,000	600,000
V00002	Emergency Road Repairs		21,808.59	153,840.29	100,000	100,000
V00003	Road Viewers Project		0.00	347,014.00	0	0
V00004	Road Maintenance Program		42,307.25	246,055.66	0	0
Z00001	Street Lights		38,705.55	8,437.57	0	0
Z00002	Developer Street Light Program		61,532.30	48,218.96	0	0
Z00005	Route 123 Bridge Streetlights	43,645	0.00	43,645.00	0	0
Z00015	Hunter Mill District St. Light Fund	52,390	0.00	52,390.00	0	0
Z00016	Minor Street Light Upgrades		15,254.84	60,223.96	0	0
Z00032	Safety Enhancement at Bus Shelters/Stops	1,850,000	461,090.25	1,367,844.56	0	0
Total		**$73,672,373**	**$26,259,773.87**	**$69,840,435.79**	**$13,919,784**	**$13,624,784**

Fund 304
Transportation Improvements

Focus

This fund supports the land acquisition, design and construction of County transportation improvements. During the 1981 Session of the Virginia General Assembly, legislation was approved that authorized counties with a population over 125,000 to undertake secondary roadway improvements through the use of General Obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The existing road bond program is supported by General Obligation bonds approved by the voters in November 2004. In November 2007 the voters approved new bond funding in the amount of $110 million. These funds have been fully appropriated.

Fund 304, Transportation Improvements funding is used in conjunction with new revenue made available to the County under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the General Assembly on April 4, 2007. This legislation authorized a County commercial real estate tax in support of transportation. As part of its deliberations on the FY 2010 budget, the Board of Supervisors approved a rate of 11 cents per $100 assessed value for the commercial real estate tax rate for transportation, the same rate as in FY 2009. This revenue, related capital project expenditures and supporting staff, are reflected in Fund 124, County and Regional Transportation Projects. Spot Improvement projects once funded within Fund 304, consisting of quick-hit projects such as turn lanes, sidewalk and trail connections to improve mobility, enhance safety, and provide relief for transportation bottlenecks, continue to be supported by the commercial real estate tax under Fund 124.

No funding is included in Fund 304, Transportation Improvements, for FY 2010. Work will continue on existing and previously funded projects.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $153,670,305 due to the carryover of unexpended project balances in the amount of $132,251,015 and an adjustment of $21,419,290. This adjustment included: the appropriation of $16,000,000 in remaining funds associated with bond funds approved by the voters in the fall 2007 Transportation Bond Referendum; the appropriation of $3,200,000 in anticipated VDOT and Fairfax Water project support for the Spring Hill Road project, as approved by the Board of Supervisors on August 4, 2008; the appropriation of $1,554,500 in anticipated VDOT revenues associated with the County administering construction of Pedestrian Improvements using State Secondary funds, as approved by the Board of Supervisors on April 28, 2008; the appropriation $158,244 in FY 2008 revenue received for the sale of land to help fund the Lorton Road project; the appropriation of $27,457 in miscellaneous revenue received in FY 2008; and funding to appropriate a transfer in of $519,809 for all remaining expenditure and revenue balances from Fund 300, County Roadway Improvement Fund. Fund 300 was eliminated as part of the *FY 2008 Carryover Review* due to its small number of active projects. These increases were offset by a decrease of $40,720 to reflect developer contribution support previously appropriated that was no longer anticipated to be received.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors made no adjustments to this fund.

A Fund Statement and Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 304
Transportation Improvements

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 304, Transportation Improvements**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$3,736,479**	**$0**	**($4,001,589)**	**$0**	**$0**
Revenue:					
Bond Sale[1]	$1,230,000	$0	$137,060,000	$0	$0
State Aid[2]	2,100,000	0	0	0	0
State Grant[3]	128,975	0	2,371,025	0	0
VDOT Reimbursement[4]	357,015	0	14,384,121	0	0
VDOT State Secondary Road Funds[5]	156,368	0	2,633,957	0	0
Governor's Congestion Relief Program[6]	297,673	0	702,982	0	0
Sale of Land	1,018,244	0	0	0	0
Developer Contributions[7]	51,700	0	0	0	0
Miscellaneous	27,457	0	0	0	0
Total Revenue[8]	$5,367,432	$0	$157,152,085	$0	$0
Transfer In:					
County Roadway Improvement (300)[9]	$0	$0	$519,809	$0	0
Total Transfers In	$0	$0	$519,809	$0	$0
Total Available	**$9,103,911**	**$0**	**$153,670,305**	**$0**	**$0**
Total Expenditures	$13,105,500	$0	$153,670,305	$0	$0
Total Disbursements	**$13,105,500**	**$0**	**$153,670,305**	**$0**	**$0**
Ending Balance[10]	**($4,001,589)**	**$0**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bonds sales are based on cash needs in accordance with Board policy. In November 2004, voters approved a Transportation Bond Referendum in the amount of $165 million, of which $55 million was included for roadway and pedestrian improvements in Fund 304. An amount of $1.23 million from the 2004 bond referendum was sold as part of the January 2008 Bond Sale for implementation of the Board of Supervisor's 4 Year Transportation Plan. Including prior sales, an amount of $27.06 million remains in authorized but unissued bonds from the November 2, 2004 bond referendum. In November 2007, voters approved a Transportation Bond Referendum in the amount of $110 million. The entire $110 million remains authorized but unissued.

[2] Represents House Bill 599 state revenues.

[3] Reflects Virginia National Defense Industrial Authority grants approved by the Board of Supervisors in FY 2007 and FY 2008 for spot transportation improvements and travel demand management related to the Fort Belvoir Base Alignment.

[4] Under a previous agreement with the Virginia Department of Transportation (VDOT), a total of $18,785,000 in revenue is associated with Project 064233, Spring Hill Road ($7,700,000), Project 064246, South Van Dorn/Franconia Interchange ($7,585,000) and Project 064248, Fairfax County Parkway Widening ($3,500,000). Through FY 2008, an amount of $7,600,879 has been received and $11,184,121 is anticipated in FY 2009 and beyond. In addition, FY 2009 revenue of $3,200,000 reflects additional support to be received from VDOT for the Spring Hill Road project.

[5] FY 2009 reflects the balance of anticipated revenue from VDOT State Secondary Road funds associated with Project 064267, Pedestrian Improvements- VDOT ($1,079,457) and anticipated VDOT revenue for Countywide Pedestrian Safety and Access Improvements ($1,554,500).

[6] Reflects revenue in the amount of $1,875,000 from the Governor's Congestion Relief Program for improvements to County intersections to meet air quality standards and relieve traffic congestion. Through FY 2008, an amount of $1,172,018 was received and $702,982 is anticipated in FY 2009 and beyond.

[7] FY 2008 revenues represent developer contributions associated with Project 4YP018, Centreville Road Widening.

[8] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of ($131,730) has been reflected as a decrease to FY 2008 revenues to account for the actual amount of VDOT Reimbursements. This impacts the amount carried forward and also results in a corresponding increase to FY 2009 anticipated VDOT Reimbursements. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[9] Due to the small number of active projects in Fund 300, Contributed Roadway Improvement Fund, revenue and expenditure balances were reflected in Fund 304, Transportation Improvements, beginning in FY 2009.

[10] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds. The negative FY 2008 ending balance will be adjusted by authorized but unissued bonds to be sold during FY 2009.

Fund 304
Transportation Improvements

FY 2010 Summary of Capital Projects

Fund: 304 Transportation Improvements

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
006490	Construction Reserve		($0.01)	$352,699.44	$0	$0
006495	Wiehle Avenue	15,528,638	16,421.04	214,976.89	0	0
006616	Gallows/Annandale/Hummer	427,310	0.00	427,310.00	0	0
064103	S. Van Dorn /I-95 Interchange	11,300,211	258.12	367,931.37	0	0
064130	Advanced Preliminary Engineering		29,515.65	73,429.91	0	0
064134	S. Van Dorn St. Phase III	8,382,086	3,322,463.51	304,833.27	0	0
064138	Centreville Road	1,050,000	0.00	50,000.00	0	0
064146	FC PKWY - Rt. 123 to Hooes Rd./Pohick	28,090,345	14,072.14	620,047.27	0	0
064147	Pohick Road Connector	3,752,553	1,680.42	599,253.81	0	0
064153	Burke Centre Parkway	950,000	15,727.05	57,077.49	0	0
064193	Centreville Road/Fox Mill	165,000	0.00	163,920.80	0	0
064198	Westmoreland St./Kirby Road	354,968	0.00	25,000.00	0	0
064209	Nutley Street	1,130,000	26,491.99	3,508.01	0	0
064210	Revenue Sharing Match	500,000	0.00	498,750.06	0	0
064212	Spot Improvements	236,013	0.00	236,013.00	0	0
064228	Rt. 29/Bull Run Post Office	1,432,798	(49,673.44)	68,531.52	0	0
064231	Leesburg Pike/Pimmit Dr.	1,490,269	7,561.99	91,632.77	0	0
064233	Spring Hill Road	10,912,420	737,339.65	6,484,999.16	0	0
064237	Roberts Road/Braddock Road	644,444	408,833.75	107,822.51	0	0
064239	Balls Hill Rd./Old Dominion Drive	190,000	0.00	30,340.67	0	0
064240	Leesburg Pike/Glen Carlyn Road	90,000	0.00	38,690.51	0	0
064241	Beauregard Street Median	80,000	172.09	39,108.37	0	0
064242	West Ox Road/Monroe Street	600,000	199,206.37	151,612.96	0	0
064243	Poplar Tree Road	675,000	172,480.35	103,180.03	0	0
064244	Gallows Road/Idylwood Road	85,000	0.00	19,748.83	0	0
064245	Reston Parkway/South Lakes Drive	405,000	1,634.82	63,971.18	0	0
064246	South Van Dorn/Franconia Interchange	7,585,000	342,932.72	5,981,659.82	0	0
064248	Fairfax County Parkway Widening	3,500,000	225,500.00	765,821.63	0	0
064249	Planning for 4 Year Transportation Plan		0.00	448,624.52	0	0
064251	Guinea Road/Falmead Road	150,000	16,792.10	96,180.68	0	0
064252	Olley Lane Sidewalk	127,775	2,090.62	0.00	0	0
064254	Great Falls Street/Chain Bridge Road	64,528	2,130.45	(0.00)	0	0
064256	Lawyers Road Warning Sign	35,462	3,953.44	0.00	0	0
064257	Centreville Road Trail at Dulles	290,000	116,513.39	145,319.38	0	0
064258	Colts Neck Road Trail/Sidewalk	366,000	14,234.60	231,321.85	0	0
064261	Rolling Road Left Turn Lanes	270,845	9,263.67	0.00	0	0
064267	Pedestrian Improvements - VDOT	3,017,325	893,555.06	1,793,061.64	0	0
064268	FTA - Richmond Highway Public Transportation Initiative	500,000	0.00	500,000.00	0	0
064269	FTA - Burke VRE Station Parking	500,000	500,000.00	0.00	0	0
064270	Beverly Road/Fleetwood Road	120,000	12,992.20	86,745.68	0	0
064271	Annandale Road/Kerns Road	75,000	32,757.81	23,497.99	0	0
064272	South Van Dorn Street Walkway	425,000	100,137.00	303,610.89	0	0
064273	Silverbrook Hooes Road Intersection	350,000	97,022.47	225,274.04	0	0
064274	Route 29 Walkway	250,000	72,769.44	164,560.69	0	0
064275	Braddock Road/Rt 123 RTL	400,000	56,499.24	336,540.95	0	0
064276	West Ox Rd/FC Parkway	500,000	99,532.90	392,757.89	0	0
064277	SVD/Franconia Advanced RW	1,057,707	15,404.31	0.00	0	0
064287	VNDIA Grant Projects	2,500,000	0.00	2,500,000.00	0	0
064288	FC PKWY - Sunrise Valley Dr.	800,034	43,027.42	757,006.58	0	0

Fund 304
Transportation Improvements

FY 2010 Summary of Capital Projects

Fund: 304 Transportation Improvements

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
4YP002	Route 1/Post Office LTL	712,422	11,401.27	0.00	0	0
4YP003	I-66/Rte. 7 Left Turn Lane	200,000	0.00	198,036.71	0	0
4YP004	Braddock Rd./GMU Right Turn Lane	578,624	4,943.80	0.00	0	0
4YP011	Route 236 Sidewalk	916,621	10,932.22	0.00	0	0
4YP012	South Kings Highway/Harrison Lane	3,000,000	179,913.50	2,589,481.80	0	0
4YP013	Route 236/Beauregard Street	2,180,000	343,633.99	1,119,819.22	0	0
4YP014	Braddock Road/Route 236	1,440,000	389,840.04	507,733.17	0	0
4YP017	Stringfellow Road Widening	16,000,000	0.00	13,000,086.92	0	0
4YP018	Centreville Road Widening	29,000,000	2,624,849.28	1,547,962.80	0	0
4YP019	Dead Run Drive Sidewalk	136,913	229.45	0.00	0	0
4YP020	Hunter Mill Rd. Walkway	840,000	97,082.36	483,945.86	0	0
4YP201	Pedestrian Improvements-Bond Funded	15,000,000	1,031,978.17	13,968,021.83	0	0
4YP202	Bus Stop Improvements	7,750,000	0.00	7,750,000.00	0	0
4YP203	Braddock Road/Backlick Road	500,000	62,719.76	437,280.24	0	0
4YP204	Shirley Gate Road/Route 29	1,000,000	41,120.22	958,879.78	0	0
4YP205	Zion Drive	1,000,000	46,412.39	953,587.61	0	0
4YP206	Route 7	750,000	0.00	750,000.00	0	0
4YP207	Braddock Road/Thomas Jefferson High School	500,000	46,531.85	453,468.15	0	0
4YP208	Gallows Road Bike Lanes	3,000,000	0.00	3,000,000.00	0	0
4YP209	FFX County Pkwy/ Route 29 to Braddock Road	1,000,000	0.00	1,000,000.00	0	0
4YP210	Poplar Tree Road Widening	5,000,000	22,559.39	4,977,440.61	0	0
4YP211	Stringfellow Road Widening	21,000,000	0.00	21,000,000.00	0	0
4YP212	Lee Highway Widening	4,000,000	8,929.55	3,991,070.45	0	0
4YP213	Lorton Road	20,158,244	595,888.85	19,562,355.15	0	0
4YP214	Cinder Bed Road	5,000,000	25,239.21	4,974,760.79	0	0
4YP215	Base Realignment and Closure	8,500,000	0.00	8,500,000.00	0	0
4YP216	Nov07 Bond Referendum Transit	16,000,000	0.00	16,000,000.00	0	0
Total		**$276,519,553**	**$13,105,499.63**	**$153,670,305.15**	**$0**	**$0**

Fund 306
Northern Virginia Regional Park Authority

Focus

This fund supports Fairfax County's annual capital contribution to the Northern Virginia Regional Park Authority (NVRPA). The Northern Virginia Regional Park Authority was founded in 1959 with a focus on land conservation and currently manages a regional park system encompassing 21 parks and more than 10,000 acres of land. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the Washington & Old Dominion (W&OD) Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall, Brambleton, Blue Ridge and Aldie Mill. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. In Fairfax County, NVRPA owns nearly 8,000 acres – most of which protect environmentally sensitive watersheds along the Potomac, Bull Run and Occoquan Rivers.

NVRPA generates more than 82 percent of its operating budget through user fees and grants. Its capital improvement and land acquisition costs are shared by its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in proportion to its share of the region's population of approximately 1.6 million residents.

The primary focus of NVRPA's capital program is to continue the restoration, renovation and modernization of existing park facilities, many of which were developed or constructed more than 20 years ago. Additional elements of the capital program include land acquisition, the development of interpretive and educational displays and the adaptation of park features to meet the needs of the disabled. In its conservation efforts, NVRPA is involved in implementing portions of the Environmental Quality Corridors concept, which defines an open space land system designated for long-term protection in the County. In this role, NVRPA continues to place emphasis on the acquisition of shoreline properties along the Potomac, Bull Run and Occoquan Rivers, while the Fairfax County Park Authority (FCPA) concentrates on acquiring land along the County's interior stream valleys.

Significant FY 2008 capital improvements that expanded service to the public included the conversion of the Pohick Bay Regional Park swimming pool into a themed water park, renovation of the sporting clays course at the Bull Run Shooting Center, Bull Run campground improvements, Pohick Bay marina building renovations, improvements to the grandstands at the Sandy Run rowing facility, and bridge renovations and trail improvements on the 45-mile Washington and Old Dominion Trail. Many other capital enhancements and renovations were completed throughout the NVRPA park system to upgrade aging facilities.

Projects for FY 2009 included the conversion of the Bull Run swimming pool into a themed water park, expansion of the Bull Run light show, and replacement of the irrigation system at the Pohick Bay golf course. FY 2009 projects continuing into FY 2010 include land acquisition along the Potomac River, new trails at the 467-acre Seneca property, a new trail connecting the W&OD Trail with Meadowlark Botanical Gardens, and restoration of the historic Vienna railroad station on the W&OD Trail.

Fund 306
Northern Virginia Regional Park Authority

NVRPA's FY 2010 capital budget totals $4,996,572 and includes such projects as land acquisition, Occoquan Regional Park facility development, Sandy Run building renovations, park development at the historic Tinner Hill site, W&OD Trail improvements and a new shelter at Bull Run Regional Park. General Obligation bond funding in the amount of $2,700,000 for the County subsidy is included in FY 2010 for Fund 306, NVRPA. This level of contribution is based on approximate per capita formula amounts. FY 2010 is the second of four years supported by the Park Bond Referendum approved by voters in the fall of 2008. This referendum included $12 million to sustain the County's contribution to the NVRPA capital budget for fiscal years 2009 through 2012.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $1,003,161 based on their approval of the FY 2009 – FY 2013 Capital Improvement Program which included an increase to the fall 2008 NVRPA Bond Referendum from $11 million to $12 million. This referendum will sustain the County's capital contribution for four years. The FY 2009 Adopted Budget Plan included funding of $2,596,839 based on the NVRPA request to fund the County's capital contribution on a per capita basis. This FY 2009 funding adjustment fully funded the first year of the County's per capita capital contribution and provided for the additional $1 million proposed for the fall 2008 bond referendum. The bond referendum will provide for a per capita funding contribution to the NVRPA for the remaining three years.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors made no adjustments to this fund.

Fund 306
Northern Virginia Regional Park Authority

FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 306, Northern Virginia Regional Park Authority

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,500,000**	**$0**	**$0**	**$0**	**$0**
Revenue:					
Sale of Bonds[1]	$0	$2,596,839	$3,600,000	$2,700,000	$2,700,000
Total Revenue	$0	$2,596,839	$3,600,000	$2,700,000	$2,700,000
Total Available	**$2,500,000**	**$2,596,839**	**$3,600,000**	**$2,700,000**	**$2,700,000**
Total Expenditures	$2,500,000	$2,596,839	$3,600,000	$2,700,000	$2,700,000
Total Disbursements	**$2,500,000**	**$2,596,839**	**$3,600,000**	**$2,700,000**	**$2,700,000**
Ending Balance	**$0**	**$0**	**$0**	**$0**	**$0**

[1] The fall 2004 bond referendum approved by voters included $10.0 million to sustain the County's contribution to the NVRPA at a rate of $2.5 million per year for four years. The funding included for FY 2008 in the amount of $2.5 million was the last of four installments. All bonds associated with the fall 2004 referendum have been sold. During their deliberations on the FY 2009 - FY 2013 Capital Improvement Program, the Board of Supervisors approved an increase in the 2008 Park Bond Referendum from $11 million to $12 million to support Fairfax County's NVRPA capital contribution for another four years. This referendum was approved by voters in fall 2008. FY 2010 expenditures represent funding for the second year of the four-year program.

Fund 307
Pedestrian Walkway Improvements

Focus

This fund supports pedestrian and walkway improvements throughout the County, including the Fairfax County Sidewalk Program and the Fairfax County Trail Program. The Fairfax County Sidewalk Program was originally established in coordination with the Fairfax County Public Schools (FCPS) to ensure safe walking conditions for public school students in the County. In recent years, the scope of this program has been expanded to include providing critical walkway and trail segments in coordination with the Trails and Sidewalk Committee to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. This program includes projects that link residential areas and public schools, as well as missing walkway and trail segments to provide connections to completed portions of the Countywide trail network. The County is currently responsible for the maintenance and upgrade of approximately 600 miles of walkways including the 50 miles of school walkways, improvements to existing trails and bridges, as well as additional trails and stream crossings.

Fund 307, Pedestrian Walkway Improvements funding is used in conjunction with revenue made available to the County under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the General Assembly on April 4, 2007. This legislation authorized a County commercial real estate tax in support of transportation. As part of its deliberations on the FY 2010 budget, the Board of Supervisors approved a tax rate of 11 cent/$100 assessed value, the same level as in FY 2009. This revenue source provides approximately $51 million annually in new transportation dollars for capital and transit projects. This revenue, related capital project expenditures and supporting staff, are reflected in Fund 124, County and Regional Transportation Projects. New and one-time pedestrian projects once funded within Fund 307 will be supported by the commercial real estate tax for transportation. Staff will work with the Fairfax County Department of Transportation (DOT) to prioritize pedestrian projects utilizing funds from Fund 124.

No funding is included in Fund 307, Pedestrian Walkway Improvements, for FY 2010. Work will continue on existing and previously funded projects.

Fund 307
Pedestrian Walkway Improvements

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $5,573,208 due to the carryover of unexpended project balances in the amount of $5,131,478 and an increase of $441,730. This adjustment is due to the appropriation of revenues in the amount of $14,730 associated with developer contributions and $427,000 in Enhancement Grant fund revenue anticipated from VDOT and approved by the Board of Supervisors on May 19, 2008.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a decrease of $12,626 due to a transfer out to the General Fund based on the County Executive's October 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. The Cross County Trail project is complete and the remaining balance was returned to the General Fund

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 307, Pedestrian Walkway Improvements**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,252,421**	**$0**	**$2,043,249**	**$0**	**$0**
Revenue:					
State Aid[1]	$400,000	$0	$565,000	$0	$0
VDOT Revenue Sharing, NVTC[2]	573,436	0	75,485	0	0
TEA-21 Grant[3]	77,371	0	552,137	0	0
CMAQ Grant[4]	167,893	0	192,143	0	0
FHWA Grant[5]	0	0	366,680	0	0
VDOT Grant[6]	16,097	0	691,547	0	0
VDOT Reimbursements[7]	0	0	3,782	0	0
Developer Contributions[8]	34,600	0	1,083,185	0	0
Total Revenue	$1,269,397	$0	$3,529,959	$0	$0
Total Available	**$3,521,818**	**$0**	**$5,573,208**	**$0**	**$0**
Total Expenditures	$1,278,569	$0	$5,560,582	$0	$0
Transfers Out:					
General Fund (001)[9]	$0	$0	$12,626	$0	$0
County Transit (100)[10]	200,000	0	0	0	0
Total Transfers Out	$200,000	$0	$12,626	$0	$0
Total Disbursements	**$1,478,569**	**$0**	**$5,573,208**	**$0**	**$0**
Ending Balance[11]	**$2,043,249**	**$0**	**$0**	**$0**	**$0**

[1] An amount of $400,000 was received in HB 599 State Aid in FY 2008. In addition, an amount of $565,000 in State Revenue Sharing funds associated with Project K00447, Richmond Highway Public Transportation Initiatives is anticipated to be received in FY 2009.

[2] Represents VDOT supplemental revenue sharing funds in the amount of $648,921, based on a Revenue Sharing Program Amendment approved by the Board of Supervisors on February 27, 2006 for the Project K00447, Richmond Highway Public Transportation Initiatives. Of this amount, $573,436 was received in FY 2008 and $75,485 is anticipated to be received in FY 2009.

[3] An amount of $1,777,000 is anticipated from three Transportation Enhancement Act (TEA-21) grant awards associated with Project W00500 (W5010), Columbia Pike Trail, Project W00600 (W6070), Mason Neck Trail, Project W00200 (W2120), Walker Road Trail, Project W00200 (W2020), Georgetown Pike Trail, Project W00600 (W6130), Mason Neck Trail Segment II and Project W00300 (W3110), Beulah Road Trail. To date, an amount of $1,224,863 has been received. The remaining amount of $552,137 is anticipated in FY 2009.

[4] Represents anticipated Congestion Mitigation and Air Quality Improvement (CMAQ) grant funding of $619,000 for Project W00900 W9030, Route 29/I-66 Underpass and an amount of $165,640 in anticipated CMAQ revenue for Project 002136, Great Falls Street Trail. An amount of $592,497 has been received to date and $192,143 is anticipated in FY 2009.

[5] An amount of $366,680 is anticipated from a Federal Highway Administration National Scenic Byway Grant associated with Project W00200 W2020, Georgetown Pike Trail.

[6] An amount of $794,424 was originally anticipated from a Virginia Department of Transportation Enhancement Grant based on actual eligible reimbursements associated with the following projects: Project W00200 (W2020), Georgetown Pike Trail , Project W00300 (W3110), Beulah Road Trail, and Project W00800 (W8090), Union Mill Trail. To date, an amount of $102,877 has been received. The remaining amount of $691,547 is anticipated in FY 2009.

[7] Represents revenue reimbursement from Virginia Department of Transportation (VDOT) for Project 002136, Great Falls Street Trail.

[8] Represents developer contributions associated with several sidewalk projects.

[9] The FY 2009 Transfer Out to the General Fund is based on the County Executive's October 31, 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. Project X00408, Cross County Trail, is complete and the remaining balance was returned to the General Fund.

[10] FY 2008 transfer of $200,000 to Fund 100, County Transit was necessary to offset costs associated with mid-day service on Connector Bus 505, as approved by the Board of Supervisors on May 21, 2007.

[11] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 307
Pedestrian Walkway Improvements

FY 2010 Summary of Capital Projects

Fund: 307 Pedestrian Walkway Improvements

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
002136	Great Falls Street Trail	$165,641	$0.00	$165,641.00	$0	$0
002200	Emergency Maint. Of Existing Trails		0.00	212,127.35	0	0
D00448	Plaza America Pedestrian Improvements	1,050,000	71,786.82	349,689.83	0	0
K00447	Richmond Highway Public Transportation Initiatives	2,482,842	212,515.08	1,250,420.80	0	0
K00448	Richmond Highway Pedestrian Improvements	375,000	62,915.91	42,133.44	0	0
W00100	Braddock District Walkways	660,577	12,161.09	34,486.10	0	0
W00200	Dranesville District Walkways	2,312,556	133,612.43	1,401,924.83	0	0
W00300	Hunter Mill District Walkways	863,239	39,805.50	416,777.17	0	0
W00400	Lee District Walkways	680,904	2,829.01	182,432.66	0	0
W00500	Mason District Walkways	1,499,191	785.85	69,722.63	0	0
W00600	Mount Vernon District Walkways	2,016,726	49,709.45	548,443.59	0	0
W00700	Providence District Walkways	949,579	56,292.66	271,825.84	0	0
W00800	Springfield District Walkways	878,533	1,089.89	91,443.04	0	0
W00900	Sully District Walkways	1,373,336	270,756.47	267,515.39	0	0
X00404	Sidewalk Contingency		0.00	4,264.50	0	0
X00407	Sidewalk Replacement/VDOT	2,400,000	364,208.95	251,733.87	0	0
X00408	Cross County Trail	903,951	100.00	0.00	0	0
Total		**$18,612,074**	**$1,278,569.11**	**$5,560,582.04**	**$0**	**$0**

Fund 309
Metro Operations and Construction

Focus

Fund 309, Metro Operations and Construction, contains the funds provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) FY 2010 operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 106-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrobus, Metrorail, and MetroAccess systems.

The WMATA budget presented in the FY 2010 Advertised Budget Plan was based on initial FY 2010 information obtained in fall 2008. The WMATA Board Budget Committee reviews the WMATA proposed budget between January and May 2009. The Metro Board makes its final decisions and approves a budget in June 2009. Based on downward expenditure adjustments expected to be approved by the WMATA Board, the State Aid supported component of Metro Operations and Construction in the FY 2010 Adopted Budget Plan has been decreased by $3,396,798 from the level shown in the County's advertised budget. As part of their deliberations on the FY 2010 budget, the Board of Supervisors applied that available State Aid to Fund 100, County Transit Systems. This support will permit the continuation of several bus routes previously supported by the General Fund.

The projected operating and capital requirements for the FY 2010 County's Metro subsidy are $108,518,161. The County's portion of the total WMATA budget is determined by using several formulas that include factors such as jurisdiction of residence of passengers, number of stations located in a jurisdiction, the amount of service in a jurisdiction, the jurisdiction's population, and the jurisdiction's population density.

Based on current Metro system needs, WMATA continues to project the need for an increased operating subsidy needed from local jurisdictions to support its FY 2010 budget. The County FY 2010 operating contribution of $77.4 million includes this increase. The increase is offset by the application of additional State Aid held at the Northern Virginia Transportation Commission (NVTC) for Fairfax County. Any further adjustments to the Metro FY 2010 budget, as approved by the Metro Board in June 2009, will be reflected on the County's *FY 2009 Carryover Review* fund statement.

In FY 2010, General Obligation Bond revenues of $23.9 million will cover the majority of the County's subsidy for Metro Capital Construction Expenditures. The balance of construction requirements, and all of the County's operating subsidy, are met through a General Fund Transfer, Applied State Aid, County Gas Tax Receipts, and interest earnings on State Aid balances. These funds are identified in Fund 309, Metro Operations and Construction, even though not all of these funds are directly received or disbursed by the County. State Aid and Gas Tax balances are held and disbursed by NVTC according to a funding formula. These funds are used by Fairfax County in conjunction with the County's General Fund and General Obligation bonds to support WMATA's operating and capital costs.

Fund 309
Metro Operations and Construction

In FY 2010, a total of $50.4 million in State Aid, $22.1 million in Gas Tax Receipts, and $1.6 million in anticipated interest on balances held by NVTC are anticipated to be used to support the County's subsidy for Metro. A transfer of $0.1 million from Fund 301, Contributed Roadway Improvement Fund, contributes through a proffer to the operating support of bus service in the Franconia/Springfield area. A FY 2010 General Fund Transfer of $7.4 million, $100,000 less than in FY 2009, will cover the remaining projected operating expenditures. It is noted that, as part of their deliberations on the FY 2010 budget, the Board of Supervisors approved a reduction in the General Fund Transfer to Fund 309 by $100,000 due to higher available State Aid balances, and directed funding to the Department of Transportation budget (Volume 1) to permit the continuation of the *Seniors on the Go!* program which had been proposed for elimination due to the projected FY 2010 budget shortfall.

FY 2010 Funding Adjustments

The following funding is necessary to support the FY 2010 program:

♦ **Metro Annual Operating Requirements** **$77,413,233**

The FY 2010 subsidy requirement for WMATA Operating Expenses totals $77,413,233, an increase of $6,339,953 or 8.9 percent over the *FY 2009 Revised Budget Plan*, due to initial estimated funding requirements obtained from WMATA budget staff in fall 2008, adjusted by subsequent projections for Metro FY 2010 savings. This funding level:

- Supports existing Metrorail and Metrobus service levels, including $48,146,315 for Metrobus and the continuation of Springfield Circulator service started in FY 2001; $20,491,032 for Metrorail; and $8,775,886 for MetroAccess service.

♦ **Metro Capital Requirements** **$31,104,928**

FY 2009 Capital Construction expenditures total $31,104,928, of which $27,519,000 is focused on the Metro Matters Program, which supports the acquisition of facilities, equipment, rail cars, and buses, as well as provides general infrastructure support to the 106-mile Metrorail system. An additional $417,000 supports the Beyond Metro Matters Program which addresses capital construction needs beyond those included in the Metro Matters Program. Finally, an amount of $3,168,928 funds Adopted Regional System (ARS) debt service requirements.

♦ **General Fund Support for Metro** **$7,409,851**

The General Fund Transfer In of $7,409,851 represents a decrease of $100,000 from the *FY 2009 Revised Budget Plan* level, based on the redirection of this support to the continuation of the *Seniors on the Go!* program, targeted for elimination in the FY 2010 Advertised Budget Plan. State Aid, fund balance and interest earnings are used to support increases in Metro operations costs.

♦ **Transfer Out to Fund 100, County Transit Systems** **$1,990,981**

The FY 2010 Transfer Out of $1,990,981 to Fund 100, County Transit Systems, provides continued support for FAIRFAX CONNECTOR service enhancements. This Fund 309 support for County transit operations is consistent with an FY 2000 change in the NVTC State Aid and Gas Tax funding formula that resulted in a higher annual allocation to Fairfax County. When the formula was updated, the NVTC required that additional formula funds that resulted from the change be used only for transit service enhancements.

♦ **Support from Fund 301, Contributed Roadway Improvement Fund** **$110,000**

A transfer of $110,000 from Fund 301, Contributed Roadway Improvement Fund, contributes to the operating support of shuttle service in the Franconia/Springfield area. This level is consistent with the prior year level of support.

Fund 309
Metro Operations and Construction

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **($8,500,000)**

The County subsidizes Metro from County General Funds and General Obligation Bonds, and from County State Aid funds held by the Northern Virginia Transportation Commission (NVTC). As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved a decrease in expenditures to be disbursed to Metro through the County financial system of $8,500,000, because those funds were paid directly to Metro using County funds at NVTC. There was no change in the General Fund Transfer to Metro.

It is noted that WMATA's adopted FY 2009 budget required $2.5 million in additional County subsidy support over the FY 2009 Adopted Budget estimate, however the County was able to apply higher Gas Tax Revenue to support this requirement and to maintain the General Fund Transfer at the same level.

♦ **Third Quarter Adjustments** **$37,634,664**

As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase of $37,634,664 in bond sales and expenditure authority to meet the partial costs of a one-time "opt-out" of the Metro Matters bond issue and long term commitment to the paying of that debt. The execution of this opt out allowed the County to pay its share in the debt in full at the time of closing on the WMATA bonds in June 2009, saving the County an estimated $11.5 million net present value over the life of the bonds. The $37.6 million in bond support combined with $21.0 million in available State Aid support paid directly to Metro from NVTC, to meet the total opt out payment requirement of $58.6 million.

Key Performance Measures

Objectives

♦ To increase the annual number of trips taken on Metrobus routes serving Fairfax County by 3 percent.

Indicator	Prior Year Actuals: FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Trips originating in Fairfax County	9,272,000	9,272,000	9,365,000 / 10,040,500	10,140,905	10,445,132
Metrobus routes	87	87	87 / 100	100	85
Metrobus platform hours	370,000	372,266	370,000 / 395,999	407,627	371,721
Metrobus platform miles	6,538,489	7,065,260	7,065,260 / 7,310,086	7,564,034	6,662,941
Efficiency:					
Operating subsidy	$31,686,722	$36,723,400	$35,994,478 / $36,744,578	$44,433,718	$48,146,315
Operating subsidy/platform hour	$85.64	$98.65	$97.20 / $92.79	$109.01	$129.52
Operating subsidy/platform mile	$4.85	$5.20	$5.09 / $5.03	$5.87	$7.23
Operating subsidy per Metrobus trip	$3.42	$3.96	$3.84 / $3.66	$4.38	$4.61
Outcome:					
Percent change in Fairfax County trips	0.0%	0.0%	1.0% / 8.3%	1.0%	3.0%

Performance Measurement Results

Metrobus trips originating in Fairfax County increased by 8 percent from FY 2007 to FY 2008, with a FY 2008 total of 10.04 million trips. Annual growth of 100,405 trips is anticipated in FY 2009 and an additional 304,227 trips in FY 2010, a 3 percent FY 2010 increase. It is noted that jurisdictional data provided by WMATA has been used to populate this chart. The County FY 2010 operating subsidy per Metrobus trip is projected at $4.61, reflecting a subsidy calculation using initial WMATA staff budget estimates, adjusted by savings anticipated in the WMATA budget when the Metro Board adopts in June 2009. This subsidy will be adjusted in accordance with any additional adjustments incorporated into final Metro budget plan.

Key Performance Measures

Objectives

- To increase the number of Metrorail trips originating in Fairfax County by 3 percent.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Fairfax County ridership	29,793,000	28,815,191	29,100,000 / 28,432,596	29,285,574	30,164,131
Efficiency:					
Operating subsidy	$18,849,448	$17,496,099	$19,266,867 / $19,266,866	$17,664,683	$20,491,032
Operating subsidy per Metrorail passenger	$0.63	$0.61	$0.66 / $0.68	$0.60	$0.68
Outcome:					
Percent change in Fairfax County ridership	1.7%	(3.3%)	1.0% / (1.3%)	3.0%	3.0%

Performance Measurement Results

Fairfax County metrorail ridership has fluctuated slightly from year to year for the period from FY 2006 through FY 2008, with a projected 30.16 million riders in FY 2010. An increase of 3 percent, or 878,557 additional riders, is projected from FY 2009 to FY 2010. It is noted that jurisdictional data provided by WMATA has been used to populate this chart. The County FY 2010 operating subsidy per Metrorail trip is projected at $0.68 for FY 2010. This subsidy will be adjusted in accordance with the final Metro budget plan to be adopted by the Metro Board in June 2009.

Fund 309
Metro Operations and Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 309, Metro Operations and Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$11,137,649**	**$3,749,188**	**$30,290,500**	**$4,962,500**	**$4,962,500**
Revenue:					
Revenue Applied to Operating Expenses					
State Aid	$21,375,087	$32,000,000	$40,500,000	$49,254,139	$45,957,341
Gas Tax Revenue	22,609,054	19,500,000	21,967,834	21,967,834	21,967,834
Interest on NVTC Balances	2,091,895	1,400,000	1,400,000	1,600,000	1,600,000
Subtotal - State/Gas Revenue, Operating	$46,076,036	$52,900,000	$63,867,834	$72,821,973	$69,525,175
Revenue Applied to Capital Expenses					
State Aid Applied to ARS Debt Service	$3,010,456	$3,010,481	$3,010,481	$3,010,481	$3,010,481
Gas Tax Rev. Applied to ARS Debt Service	158,444	158,447	158,447	158,447	158,447
State Aid Applied to Metro Matters Capital	748,971	1,000,000	1,000,000	1,000,000	1,000,000
State Aid Applied to Beyond Metro Matters Capital	417,000	417,000	417,000	417,000	417,000
Subtotal - State/Gas Revenue, Capital	$4,334,871	$4,585,928	$4,585,928	$4,585,928	$4,585,928
County Revenue					
County Bond Sales [1]	$37,560,000	$23,828,000	$37,634,664	$23,915,688	$23,915,688
County Bond Premium [1]	2,680,000	0	0	0	0
County Approp. of NVTC Funds	0	8,500,000	0	0	0
Subtotal - County Revenue	$40,240,000	$32,328,000	$37,634,664	$23,915,688	$23,915,688
Total Revenue	$90,650,907	$89,813,928	$106,088,426	$101,323,589	$98,026,791
Transfers In:					
General Fund (001)	$20,316,309	$7,509,851	$7,509,851	$7,509,851	$7,409,851
Contributed Roadway Improvement Fund (301)	110,000	110,000	110,000	110,000	110,000
Total Transfers In	$20,426,309	$7,619,851	$7,619,851	$7,619,851	$7,519,851
Total Available	**$122,214,865**	**$101,182,967**	**$143,998,777**	**$113,905,940**	**$110,509,142**

Fund 309
Metro Operations and Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 309, Metro Operations and Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Expenditures:					
Operating Expenditures					
Bus Operating Subsidy [2]	$36,744,578	$38,215,444	$44,433,718	$51,543,113	$48,146,315
Rail Operating Subsidy	19,266,866	21,193,554	17,664,683	20,491,032	20,491,032
ADA Paratransit - Metro	7,087,680	7,796,448	7,565,419	8,775,886	8,775,886
Prior Year Audit Adjustments[3]	804,620	1,400,000	1,409,460	0	0
Subtotal - Operating Expenditures	$63,903,744	$68,605,446	$71,073,280	$80,810,031	$77,413,233
Capital Construction Expenditures					
Metro Matters Capital [1]	$22,595,715	$24,828,000	$62,462,664	$27,519,000	$27,519,000
Beyond Metro Matters Capital	417,000	417,000	417,000	417,000	417,000
ARS Debt Service	3,168,900	3,168,928	3,168,928	3,168,928	3,168,928
Total County Capital Construction Subsidy	$26,181,615	$28,413,928	$66,048,592	$31,104,928	$31,104,928
Total Operating and Capital Subsidy	$90,085,359	$97,019,374	$137,121,872	$111,914,959	$108,518,161
Applied Support					
Applied NVTC State Aid and Gas Tax to Operating	($43,984,141)	($51,500,000)	($62,467,834)	($71,221,973)	($67,925,175)
Applied Interest at NVTC to Operating	(2,091,895)	(1,400,000)	(1,400,000)	(1,600,000)	(1,600,000)
Applied NVTC State Aid and Gas Tax to Capital	(4,334,871)	(4,585,928)	(4,585,928)	(4,585,928)	(4,585,928)
Total Expenditures, County	$39,674,452	$39,533,446	$68,668,110	$34,507,058	$34,407,058
Transfers Out:					
County Transit Systems (100)	$1,839,006	$1,914,405	$1,914,405	$1,990,981	$1,990,981
Total Transfers Out	$1,839,006	$1,914,405	$1,914,405	$1,990,981	$1,990,981
Total Disbursements, NVTC and County	**$91,924,365**	**$98,933,779**	**$139,036,277**	**$113,905,940**	**$110,509,142**
Ending Balance [4]	**$30,290,500**	**$2,249,188**	**$4,962,500**	**$0**	**$0**
General Fund and Contributions	$3,859,188	$2,249,188	$2,359,188	$0	$0
Bond Funds	26,431,312	0	2,603,312	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**	**$0**

Fund 309
Metro Operations and Construction

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 2, 2004, the voters approved a $110 million Transportation Bond. As part of the January 2008 bond sale, an amount of $37.56 million was sold from the November 2004 Transportation Bond. In addition, an amount of $2.68 million was applied to this fund in bond premium associated with the January 2008 sale. Including prior sales, an amount of $63.28 million remains in authorized but unissued bonds associated with the November 2004 referendum. It is noted that, as part of the *FY 2009 Third Quarter Review*, anticipated bond sales increased by $37.6 million in order to provide County one-time support to the Metro Matters construction program. Bond authority was available for this one-time payment, and it allowed the County to opt-out of debt service payments associated with these projects for the next 25 years.

[2] Expenditures for the Bus Operating Subsidy include $644,000 in continuing annual support of the Springfield Circulator service.

[3] FY 2008 Prior Year Audit Adjustments included an additional County subsidy payment as result of Metro's audit of its FY 2006 audit expenditures for rail, bus and ADA paratransit services. FY 2009 Prior Year Audit Adjustments reflected a WMATA estimated additional County subsidy requirement associated with anticipated FY 2007 audit adjustments.

[4] The ending balance in Fund 309, Metro Operations and Construction, varies from year to year and is primarily related to differences between the preliminary budget presented by WMATA's General Manager and WMATA's Adopted budget. FY 2009 year end balances were applied to meet Fund 309 FY 2010 requirements.

Fund 311
County Bond Construction

Focus

Fund 311, County Bond Construction, supports general County construction projects associated with Human Services facilities, Adult and Juvenile Detention facilities, and transportation related facilities. The primary source of funding is voter approved General Obligation bonds. In addition, this fund receives grant funding from the Federal Transportation Administration (FTA) for Park and Ride Facilities, the Wiehle Avenue Commuter Parking Area, Herndon/Monroe Transit Center, and several Dulles Corridor Improvement projects.

No funding is included for Fund 311, County Bond Construction, in FY 2010. Work will continue on existing and previously funded projects.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $98,320,678 due to the carryover of unexpended balances in the amount of $95,420,628, and adjustments of $2,900,050. These adjustments included: the appropriation of miscellaneous revenues received in FY 2008 in the amount of $50, the appropriation of $200,000 for Woodburn Mental Health Center from bond funds approved as part of the 2004 Human Service Bond Referendum and the appropriation of $2,700,000 from Fund 503, Department of Vehicle Services to support construction costs associated with the expansion of the Newington Maintenance Facility. This increase was required to fully fund the project based on final construction estimates.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a decrease of $2,500,000 due to a Transfer Out to the General Fund based on the County Executive's October 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. Based on a lower than anticipated construction contract award for the Mount Vernon Mental Health Center, an amount of $2,500,000, originally funded by the General Fund, was returned to the General Fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 311
County Bond Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 311, County Bond Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$18,659,020**	**$0**	**($6,077,628)**	**$0**	**$0**
Revenue:					
Sale of Bonds[1]	$0	$0	$69,042,034	$0	$0
VDOT Funding[2]	0	0	1,450,401	0	0
Federal Transportation Administration[3]	0	0	1,176,725	0	0
WMATA Contribution[4]	0	0	29,374,143	0	0
Developer Contribution[5]	50,000	0	0	0	0
Miscellaneous Revenues	50	0	0	0	0
Total Revenue	$50,050	$0	$101,043,303	$0	$0
Transfers In:					
General Fund (001)[6]	$500,000	$0	$0	$0	$0
CSB (106)[7]	1,100,000	0	0	0	0
Public Safety Construction (312)[8]	1,520,000	0	0	0	0
Dept of Vehicle Services (503)[9]	0	0	2,700,000	0	0
Total Transfers In	$3,120,000	$0	$2,700,000	$0	$0
Total Available	**$21,829,070**	**$0**	**$97,665,675**	**$0**	**$0**
Total Expenditures[10]	$27,906,698	$0	$95,165,675	$0	$0
Transfer Out:					
General Fund (001)[11]	$0	$0	$2,500,000	$0	$0
Total Transfers Out	$0	$0	$2,500,000	$0	$0
Total Disbursements	**$27,906,698**	**$0**	**$97,665,675**	**$0**	**$0**
Ending Balance[12, 13]	**($6,077,628)**	**$0**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. Including prior sales, an amount of $26.5 million remains authorized but unissued. On November 6, 2007 the voters approved $50 million as part of the School Bond Referendum to support renovations and expansion at the Newington Department of Vehicle Services (DVS) Garage which supports both County and School vehicles. All bonds from the November 7, 2007 referendum remain authorized but unissued.

[2] A total of $3,900,000 is anticipated from the Virginia Department of Transportation (VDOT) for Project 90A011, Dulles Corridor Slip Ramps. Through FY 2008, $2,449,599 has been received and $1,450,401 is anticipated in FY 2009 and beyond.

[3] Represents anticipated Federal Transportation Administration (FTA) grant funding in the amount of $1,176,725. FTA funding is based on reimbursements of approximately 75 percent of expenditures which may fluctuate based on actual project scopes. Total FTA reimbursements equal $39,158,860 and include $5,205,000 for Wiehle Avenue Commuter Parking, $25,661,845 for the Herndon/Monroe Transit Center, $4,225,807 for Park and Ride facilities, and $4,066,208 for several Dulles Corridor projects.

[4] Represents anticipated Washington Metro Area Transit Authority (WMATA) contribution for the construction of the West Ox Bus Operations Center.

[5] Represents developer contributions for a Public-Private Educational Facilities Infrastructure Act (PPEA) proposal associated with Project 90A015, East County Center.

[6] Represents a General Fund transfer of $500,000 associated with construction costs for Project 04A002, Gregory Drive Treatment Facility.

[7] Represents a Transfer In from Fund 106, Fairfax-Falls Church Community Services Board (CSB), of $1,100,000, to support construction costs associated with Project 04A002, Gregory Drive Treatment Facility.

[8] Represents a Transfer In from Fund 312, Public Safety Construction of $1,520,000 to support construction costs and utility relocation associated with Project 04A005, Less Secure Shelter II. This funding was available in Fund 312 based on bond premium received as part of the January 2007 bond sale.

[9] Represents a Transfer In from Fund 503, Department of Vehicle Services (DVS) of $2,700,000 to support construction costs associated with Project 07A001, Newington DVS Renovation.

[10] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $655,003 has been reflected as an increase to FY 2008 expenditures to reflect an expenditure accrual. This impacts the amount carried forward resulting in a net decrease of $655,003 to the *FY 2009 Revised Budget Plan* . The project affected by this adjustment is Project 88A002, West Ox Bus Operations Center. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR) Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[11] The FY 2009 Transfer Out to the General Fund is based on the County Executive's October 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. Savings of $2,500,000, due to a lower than expected contract award in Project 04A004, Mount Vernon Mental Health Center, were returned to the General Fund.

[12] The negative actual FY 2008 Ending Balance and FY 2009 Revised Beginning Balance will be adjusted by authorized bonds sold as part of the January 2009 bond sale.

[13] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 311
County Bond Construction

FY 2010 Summary of Capital Projects

Fund: 311 County Bond Construction

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
04A001	Girls Probation House	$5,571,562	$3,011,578.63	$1,945,032.08	$0	$0
04A002	Gregory Drive Treatment Facility	5,450,000	193,666.43	4,789,589.46	0	0
04A003	Woodburn Mental Health Center	250,000	45,610.07	193,143.76	0	0
04A004	Mount Vernon Mental Health Center	10,900,050	283,289.61	9,930,182.20	0	0
04A005	Less Secure Shelter II	6,655,027	384,901.31	6,080,564.18	0	0
07A001	Newington DVS Renovation	52,700,000	0.00	52,700,000.00	0	0
88A002	West Ox Bus Operations Center	54,453,718	23,537,128.51	14,550,699.00	0	0
88A014	Newington Maint. Fac. Expansion	3,370,493	0.00	56,482.50	0	0
88A015	West Ox Maint. Fac. Expansion	5,719,766	59,006.70	275,238.90	0	0
89A001	ADC Expansion II	81,190,286	323,098.20	21,328.37	0	0
89A003	JDC Expansion	9,438,973	66,913.53	0.00	0	0
89A015	Juvenile Facilities Feasibility Studies	79,583	0.00	12,446.44	0	0
90A007	Herndon/Monroe Transit Center	31,149,290	1,504.92	0.00	0	0
90A015	East County Center	50,000	0.00	49,999.76	0	0
90A016	Herndon Monroe Parking Garage Repairs	4,560,968	0.00	4,560,968.00	0	0
Total		**$271,539,717**	**$27,906,697.91**	**$95,165,674.65**	**$0**	**$0**

Fund 312
Public Safety Construction

Focus

This fund supports the construction of fire and police stations, governmental centers with police substations, the McConnell Public Safety and Transportation Operations Center (MPSTOC), the Judicial Center Expansion, and other public safety facilities. These projects are funded by several public safety bond referenda approved by the voters, and the General Fund. The latest referendum was approved by voters on November 7, 2006. This referendum included $125 million to support the expansion and renovation of fire and rescue facilities, police stations and the West Ox Animal Shelter. In addition, this fund supports operating and equipment support associated with the opening of the Judicial Center and McConnell Public Safety and Transportation Operations Center.

Construction is complete on the McConnell Public Safety and Transportation Operations Center (MPSTOC) facility.

In FY 2010 funding in the amount of $800,000 is included in Fund 312, Public Safety Construction, for the fourth year of a five year lease purchase agreement associated with furniture at the newly expanded Judicial Center. This lease is supported by the General Fund.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- ♦ As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $160,285,403 due to the carryover of unexpended project balances in the amount of $161,514,617 and adjustments resulting in a net decrease of $1,229,214. These adjustments included the appropriation of revenues received in FY 2008 in the amount of $310,000 due to bond premium applied to this fund associated with the January 2008 bond sale, $786 in miscellaneous revenues received in FY 2008 for the sale of plans and $2,500,000 transferred from Fund 317, Capital Renewal Construction to support higher than anticipated expenses associated with Project 009209, Judicial Center Renovation. These increases were offset by a reduction of $4,040,000 transferred to the General Fund, including $2,000,000 approved as part of the FY 2009 Adopted Budget Plan and $2,040,000 approved as part of the *FY 2008 Carryover Review*, based on lower than anticipated construction contingency requirements for Project 009211, McConnell Public Safety and Transportation Operations Center (MPSTOC).

- ♦ As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a decrease of $3,154,059. An amount of $154,059 was based on the County Executive's October 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. Several public safety construction projects are complete and remaining balances that may have been used to offset potential shortfalls in other projects were returned to the General Fund. In addition, based on lower than anticipated construction costs for Project 009211, McConnell Public Safety and Transportation Operations Center (MPSTOC), an amount of $3,000,000 originally funded by the General Fund, was held in fund balance to be transferred to the General Fund as part of the FY 2010 budget.

Fund 312
Public Safety Construction

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 312
Public Safety Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 312, Public Safety Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance[1]	**$115,011,435**	**$2,000,000**	**$70,486,945**	**$3,000,000**	**$3,000,000**
Revenue:					
Sale of Bonds[2]	$4,340,000	$0	$90,519,134	$0	$0
Bond Premium[2]	310,000	0	0	0	0
Miscellaneous Revenues[3]	786	0	0	0	0
Total Revenue	$4,650,786	$0	$90,519,134	$0	$0
Transfer In:					
General Fund (001)[4]	$4,820,972	$800,000	$800,000	$800,000	$800,000
County Construction (303)	6,500,000	0	0	0	0
Capital Renewal Construction (317)[5]	0	0	2,500,000	0	0
Total Transfers In	$11,320,972	$800,000	$3,300,000	$800,000	$800,000
Total Available	**$130,983,193**	**$2,800,000**	**$164,306,079**	**$3,800,000**	**$3,800,000**
Total Expenditures[6]	$58,976,249	$800,000	$157,112,020	$800,000	$800,000
Transfer Out:					
General Fund (001)[1, 7]	$0	$2,000,000	$4,194,059	$3,000,000	$3,000,000
County Bond Construction (311)	1,520,000	0	0	0	0
Total Transfers Out	$1,520,000	$2,000,000	$4,194,059	$3,000,000	$3,000,000
Total Disbursements	**$60,496,249**	**$2,800,000**	**$161,306,079**	**$3,800,000**	**$3,800,000**
Ending Balance[8]	**$70,486,944**	**$0**	**$3,000,000**	**$0**	**$0**

[1] The FY 2009 Adopted Budget Plan assumed a beginning balance of $2,000,000 based on lower than anticipated construction contingency requirements for Project 009211, McConnell Public Safety and Transportation Operations Center (MPSTOC). This amount and an additional $2,040,000 in project savings identified as part of the *FY 2008 Carryover Review* were transferred to the General Fund in FY 2009 to help offset FY 2009 and FY 2010 requirements. Additional project savings of $3,000,000 were identified at the *FY 2009 Third Quarter Review* and were held in fund balance to be transferred to the General Fund as part of the FY 2010 budget.

[2] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 5, 2002, the voters approved a $60 million Public Safety Bond Referendum to support the construction of the McConnell Public Safety and Transportation Operations Center (MPSTOC) and a new fire station including space for the Hazardous Materials Response Unit, as well as the renovation of the Jennings Judicial Center and renovations to prioritized fire stations. As part of the January 2008 bond sale, an amount of $1.52 million was sold from the November 2002 referendum. In addition, on November 7, 2006, the voters approved a $125 million Public Safety Bond Referendum to support renovations and priority expansions at public safety facilities. As part of the January 2008 bond sale, an amount of $2.82 million was sold from the November 2006 referendum. It should be noted that an additional $0.31 million was applied to this fund in bond premium. Including prior sales, an amount of $108.18 million remains in authorized but unissued bonds for this fund.

[3] Miscellaneous receipts include the sale of plans for multiple projects.

[4] FY 2008 funding represents costs associated with Project 009218, Courthouse IT Equipment and Support ($1,800,000), Project 009223, Jennings Courtroom Renovations ($1,200,000), and Project 009231, MPSTOC Operating and Equipment Support ($1,820,972). FY 2009 and FY 2010 funding is associated with Project 009218, Courthouse IT Equipment and Support ($800,000).

[5] FY 2009 reflects a Transfer In from Fund 317, Capital Construction Renewal, of $2,500,000 to support higher than anticipated expenses associated with asbestos removal within Project 009209, Judicial Center Expansion.

[6] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $819,324.14 has been reflected as an increase to FY 2008 expenditures to reflect expenditure accruals. This impacts the amount carried forward resulting in a net decrease of $819,324.14 to the *FY 2009 Revised Budget Plan*. The projects affected by this adjustment are Project 009211, McConnell Public Safety and Transportation Operations Center (MPSTOC) and Project 009218, Courthouse IT Equipment and Support. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[7] In addition to savings associated with the MPSTOC project, the FY 2009 Transfer Out to the General Fund included $154,059 based on the County Executive's October 2008 memo to the Board of Supervisors highlighting reductions taken to balance the FY 2009 budget. Several public safety construction projects are complete and remaining balances that may have been used to offset potential shortfalls in other projects were returned to the General Fund.

[8] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 312
Public Safety Construction

FY 2010 Summary of Capital Projects

Fund: 312 Public Safety Construction

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
009073	Fire & Rescue Academy	$1,206,850	$0.00	$664,882.59	$0	$0
009079	Fairfax Center Fire Station	8,882,923	52,727.93	277,599.20	0	0
009088	Traffic Light Signalization	967,762	(11,394.83)	393,834.01	0	0
009094	Wolftrap Fire Station	11,075,000	107,342.28	6,991,591.79	0	0
009102	Public Safety Academy	12,224,059	0.00	104,340.70	0	0
009203	Public Safety Contingency		286.81	357,876.54	0	0
009204	Burke Volunteer Fire Station	4,482,327	0.00	30,000.00	0	0
009205	Parking - PS Complex	21,029,448	0.00	135,778.31	0	0
009206	Mt. Vernon Police Station	7,020,850	0.00	29,208.59	0	0
009207	W. Springfield Police Station	11,479,893	11,548.00	1,018.19	0	0
009208	Sully District Police Station	7,067,205	13,078.52	307,383.10	0	0
009209	Judicial Center Expansion	125,736,000	15,666,660.78	12,893,547.83	0	0
009210	Crosspointe Fire Station	9,393,370	231,092.22	298,573.97	0	0
009211	McConnell Public Safety and Transportation Operations Center	95,482,130	37,295,210.24	23,338,065.63	0	0
009212	Alternate Emergency Operations Center	607,974	0.00	0.00	0	0
009213	PSCC Consoles	500,000	369,122.18	57,337.95	0	0
009214	Fire Station Condition Assessments	173,390	0.00	0.00	0	0
009215	Herndon Fire Station	950,000	2,724.70	932,176.84	0	0
009217	Stonecroft Boulevard Widening	550,000	41,974.08	416,234.97	0	0
009218	Courthouse IT Equipment and Support	11,800,150	3,966,841.48	5,984,327.47	800,000	800,000
009219	Old Courthouse Renovation	71,124	860.42	6,835.80	0	0
009220	Public Safety Master Plan	600,000	196,982.92	352,481.13	0	0
009222	Pine Ridge Feasibility Study	300,000	401.53	299,598.47	0	0
009223	Jennings Courtroom Renovations	2,300,000	133,485.83	2,131,997.67	0	0
009224	Great Falls Fire Station	13,329,273	245,445.52	13,078,180.45	0	0
009225	Fair Oaks Police Station	16,070,727	479,013.75	15,586,295.00	0	0
009226	Reston Police Station Renovation	18,800,000	1,003.83	18,793,722.05	0	0
009227	McLean Police Station Renovation	17,900,000	0.00	17,900,000.00	0	0
009228	West Ox Road Animal Shelter	17,000,000	33,941.98	16,966,058.02	0	0
009229	Fire & Rescue Training Academy Expansion and Renovation	17,100,000	115,529.33	16,984,470.67	0	0
009231	MPSTOC Operating and Equipment Support	1,820,972	22,369.00	1,798,603.00	0	0
Total		**$435,921,428**	**$58,976,248.50**	**$157,112,019.94**	**$800,000**	**$800,000**

Fund 314
Neighborhood Improvement Program

Focus

Fund 314 provides for improvements to public facilities including curbs and gutters, sidewalks, street widening and storm drainage improvements to enhance the condition and appearance of participating neighborhoods. Neighborhoods were selected for participation in the program on the basis of their need for general community improvements due to problems of road and yard flooding and/or traffic problems, as well as their willingness to share in the implementation of a Community Plan. The program focuses on the preservation and improvement of the County's older, yet stable, neighborhoods of predominantly single-family homes which are currently vulnerable to deterioration.

Homeowners receiving improvements from the program reimburse the County for their share of actual construction costs. The County pays all engineering, administrative and overhead costs. Each homeowner's share is based on the length of street footage of their lot, the type of improvements installed and the average assessed value of housing in the neighborhood. Homeowners' payments, made once construction is completed, can be paid in one lump sum amount, or in semi-annual installments with interest over a ten-year period. For elderly or disabled homeowners, payment may be extended beyond the ten-year payback period. These homeowner payments are used to offset debt service costs associated with the issuance of General Obligation Bonds for the Neighborhood Improvement Program. Payments are transferred to the County's debt service fund periodically once contributions have accrued to a significant amount. The Neighborhood Improvement Program is also financed with General Obligation Bonds approved by the voters in November 1989 in the amount of $24.0 million.

The Board of Supervisors approved the creation of the Office of Community Revitalization and Reinvestment (OCRR) to coordinate commercial and residential revitalization efforts in the County. This office is responsible for coordinating efforts of County staff and community organizations related to the renovation and restoration of not only large commercial development, but also neighborhood commercial development, older residential areas and neighborhood capital improvements. Staff has been working to provide recommendations on strategies to enhance the effectiveness of the programs, to identify and make available appropriate financing mechanisms and to put in place the organizational supports necessary to sustain the programs.

No funding is included in Fund 314, Neighborhood Improvement Program for FY 2010. Work will continue on existing and previously funded projects.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $347,024 due to the carryover of unexpended project balances.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 314
Neighborhood Improvement Program

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 314, Neighborhood Improvement Program**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$441,300**	**$100,381**	**$435,196**	**$103,172**	**$103,172**
Revenue:					
Home Owner Contributions[1]	$7,791	$15,000	$15,000	$5,000	$5,000
Total Revenue	$7,791	$15,000	$15,000	$5,000	$5,000
Total Available	**$449,091**	**$115,381**	**$450,196**	**$108,172**	**$108,172**
Total Expenditures	$13,895	$0	$347,024	$0	$0
Transfer Out:					
County Debt Service (200)[2]	$0	$0	$0	$0	$0
Total Transfer Out	$0	$0	$0	$0	$0
Total Disbursements	**$13,895**	**$0**	**$347,024**	**$0**	**$0**
Ending Balance[3]	**$435,196**	**$115,381**	**$103,172**	**$108,172**	**$108,172**

[1] Represents payments from homeowners for their contribution toward construction costs associated with improvements in their neighborhoods. Bond funds are used to finance these projects, and upon completion of construction, the improvements are assessed and the homeowners make their payments with interest. Funds received (i.e., both principal and interest) are periodically transferred to Fund 200, County Debt Service, to partially assist in paying the debt service costs associated with Neighborhood Improvement projects.

[2] The Transfer Out to Fund 200, County Debt Service, offsets debt service costs associated with the issuance of General Obligation Bonds.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 314
Neighborhood Improvement Program

FY 2010 Summary of Capital Projects

Fund: 314 Neighborhood Improvement Program

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
C00072	Brookland/Bush Hill Phase II	$2,195,982	$2,662.74	$25,817.25	$0	$0
C00093	Fairdale	1,886,097	5,467.39	33,724.19	0	0
C00097	Holmes Run Valley	50,000	0.00	42,544.30	0	0
C00098	Mount Vernon Hills	50,000	401.53	42,203.96	0	0
C00099	Planning Project Fund 314		5,363.81	202,734.32	0	0
Total		**$4,182,079**	**$13,895.47**	**$347,024.02**	**$0**	**$0**

Fund 315
Commercial Revitalization Program

Focus

The Commercial Revitalization Program funds the development and promotion of competitive, attractive and stable commercial centers leading to improved facilities for communities. Improvements include underground utilities, sidewalk construction, street lighting, tree planting and other pedestrian amenities. In the November 1988 bond referendum, Fairfax County voters approved $22.3 million for public improvements in commercial and redevelopment areas of the County. Of this amount, $17.1 million was dedicated to fund utility and street landscaping projects in three designated revitalization districts: Central Annandale, Central Springfield and Bailey's Crossroads. The remaining amount of $5.2 million was divided among the revitalization projects in the Town of Vienna, the McLean Central Business District and along a portion of the Route 1 corridor. In addition to bond proceeds, revenue from the Virginia Department of Transportation (VDOT) and developer contributions support improvement efforts within this fund.

Revitalization is one part of an overall County strategy to accomplish the economic rejuvenation of older retail and business centers. Through targeted efforts of the Revitalization Program it is anticipated that these areas will become more competitive commercially, offer better services and improved shopping opportunities and will become viable candidates for private reinvestment.

The Board of Supervisors approved the creation of the Office of Community Revitalization and Reinvestment (OCRR) to coordinate commercial and residential revitalization efforts in the County. This office is responsible for coordinating efforts of County staff and community organizations related to the renovation and restoration of not only large commercial development, but also neighborhood commercial development, older residential areas and neighborhood capital improvements. Staff has been working to provide recommendations on strategies to enhance the effectiveness of the programs, to identify and make available appropriate financing mechanisms and to put in place the organizational supports necessary to sustain the programs.

No funding is included in Fund 315, Commercial Revitalization Program, in FY 2010. Work will continue on existing and previously funded projects.

Changes to <u>FY 2009 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the <u>FY 2009 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $4,421,752 due to the carryover of unexpended project balances of $3,508,374 and an adjustment of $913,378. This adjustment is due to the appropriation of developer contributions in the amount of $907,517 received in FY 2008 for road improvements in the Merrifield area of the County and $5,861 associated with miscellaneous revenues received for the sale of plans for various projects.

♦ As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 315
Commercial Revitalization Program

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 315, Commercial Revitalization Program**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$583,543**	**$0**	**$557,955**	**$0**	**$0**
Revenue:					
Sale of Bonds[1]	$0	$0	$2,124,243	$0	$0
VDOT Revenues[2]	113,220	0	1,275,333	0	0
Developer Contributions[3]	907,517	0	464,221	0	0
Miscellaneous	5,861	0	0	0	0
Total Revenue	$1,026,598	$0	$3,863,797	$0	$0
Total Available	**$1,610,141**	**$0**	**$4,421,752**	**$0**	**$0**
Total Expenditures	$1,052,186	$0	$4,421,752	$0	$0
Total Disbursements	**$1,052,186**	**$0**	**$4,421,752**	**$0**	**$0**
Ending Balance[4]	**$557,955**	**$0**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy. In the fall of 1988, the voters approved a $22.3 million Commercial Revitalization bond referendum. Including prior sales, a balance of $2.26 million remains in authorized but unissued bonds associated with the fall 1988 referendum.

[2] Represents funds anticipated from Transportation Enhancement grants for Project 008912, McLean Streetscape.

[3] Developer contributions anticipated in FY 2009 include $250,000 for undergrounding utilities along Chain Bridge Road within Project 008914, Route 1 Streetscape and $214,221 for Project 008911, Baileys Crossroads Streetscape.

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 315
Commercial Revitalization Program

FY 2010 Summary of Capital Projects

Fund: 315 Commercial Revitalization Program

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
008903	Springfield Streetscape Phase I	$3,169,236	$458.89	$231,234.76	$0	$0
008909	Annandale Streetscape	6,935,596	(10,591.87)	737,225.07	0	0
008911	Baileys Crossroads Streetscape	6,355,829	20,408.88	112,670.34	0	0
008912	McLean Streetscape	3,894,629	167,210.67	2,978,254.20	0	0
008914	Route 1 Streetscape	1,642,160	1,204.59	328,345.96	0	0
008919	Road Redevelopment	907,517	873,495.15	34,021.85	0	0
Total		**$22,904,966**	**$1,052,186.31**	**$4,421,752.18**	**$0**	**$0**

Fund 316
Pro Rata Share Drainage Construction

Focus

This fund supports storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Share Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. Pro Rata funds are used to finance projects within specific watershed areas. As projects are identified and prioritized during scheduled budgetary reviews, Pro Rata funds on deposit are appropriated to this fund.

Fund 316, Pro Rata Share Drainage Construction, is complemented by Fund 125, Stormwater Services, created in FY 2010. As part of the FY 2010 Adopted Budget Plan, a new service district was created to support the stormwater management program, as authorized by Va. Code Ann. Sections 15.2-2400. The service district levy is $0.010 per $100 of assessed real estate value, an amount that will support both staff operating requirements and stormwater capital projects. Since FY 2006, the Board of Supervisors had dedicated the value of one penny of the real estate tax, or approximately $20 million annually to stormwater capital projects. In FY 2009, due to budget constraints, staff and operating costs were charged to the stormwater penny fund, resulting in approximately $15 million remaining for capital project support. The levy of $0.010 will provide approximately $20 million in a typical budget year for the stormwater program. The effective date of the service district and tax rate is July 1, 2009. Therefore, during the service district's first year, taxpayers will be billed for the second half of calendar year 2009, generating approximately $10 million for the stormwater program in FY 2010. It is anticipated that over $5 million will remain unexpended within Fund 318, Stormwater Management Program, in FY 2009 based on project timelines and completion schedules. Unexpended funding will be transferred at year-end to Fund 125, Stormwater Services, in order to support capital project work in FY 2010. It is estimated that beginning in FY 2011, Fund 125 will be fully supported by a projected $20 million annually, enabling much needed capital projects to move forward. In addition, the establishment of Fund 125 will allow for the planned elimination of Fund 318 by July 2010.

No funding is included for Fund 316, Pro Rata Share Drainage Construction, in FY 2010. All funding for this program is from private sources. Existing projects will utilize pro rata funds received to support watershed planning, regional pond development and other drainage improvement projects.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $16,088,483 due to the carryover of unexpended project balances of $15,988,483 and an adjustment of $100,000. This increase was due to the appropriation of $100,000 in pro rata share funds received in FY 2008 to support various projects.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase of $429,550 to support on-going project work in various watersheds areas throughout the County. This increase is supported entirely by pro rata share contributions received to date.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 316
Pro Rata Share Drainage Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 316, Pro Rata Share Drainage Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$6,271**	**$0**	**$6,271**	**$0**	**$0**
Revenue:					
Pro Rata Shares	$4,499,900	$0	$15,837,075	$0	$0
Developer Contributions[1]	0	0	674,687	0	0
Total Revenue	$4,499,900	$0	$16,511,762	$0	$0
Total Available	**$4,506,171**	**$0**	**$16,518,033**	**$0**	**$0**
Total Expenditures	$4,499,900	$0	$16,518,033	$0	$0
Total Disbursements	**$4,499,900**	**$0**	**$16,518,033**	**$0**	**$0**
Ending Balance[2]	**$6,271**	**$0**	**$0**	**$0**	**$0**

[1] Represents anticipated developer contributions associated with Project DF1046, Regional Pond D-46.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 316
Pro Rata Share Drainage Construction

FY 2010 Summary of Capital Projects

Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
AC0009	Regional Pond L-9	$710,000	$0.00	$209,722.18	$0	$0
AC0286	Pleasant Ridge	176,400	889.11	83,669.72	0	0
AC0311	Long Branch Phase II	195,800	0.00	154,276.17	0	0
AC0352	Hunter Branch	100,000	3,000.01	28,677.51	0	0
AC1166	Accotink Regional Pond B	1,200,000	0.00	8,912.10	0	0
AC8001	Accotink Creek Watershed Projects	25,000	0.00	25,000.00	0	0
AC9999	Accotink Creek Watershed Study	2,400,000	456,061.23	426,238.98	0	0
BE0205	Fairview Drive	150,000	0.00	40,481.37	0	0
BE9999	Belle Haven Watershed Study	110,000	19,558.76	88,403.89	0	0
BN9999	Bullneck Run Watershed Study	210,000	4,359.50	2,767.09	0	0
BR0621	Bull Run Post Office Rd.	180,000	34.42	144,471.20	0	0
BR8001	Bull Run Watershed Projects	41,600	0.00	41,600.00	0	0
CA0252	Runnymeade Subdivision	850,000	10,194.95	51,203.20	0	0
CA0289	Indian Run Phase IV	550,000	573.62	158.16	0	0
CA0451	Vine Street	370,000	49,907.95	210,408.90	0	0
CA0532	Falls Hill Subdivision	1,300,000	4,330.85	164,912.63	0	0
CA8001	Cameron Run Watershed Projects	25,000	0.00	25,000.00	0	0
CU0018	Regional Pond C-18	1,196,800	95,852.64	495,019.03	0	0
CU0020	Regional Pond C-20	362,500	28,308.13	42,193.22	0	0
CU0023	Regional Pond C-23	1,652,000	0.00	30,000.00	0	0
CU0024	Regional Pond C-24	950,000	0.00	13,142.80	0	0
CU0035	Regional Pond C-35	1,014,556	0.00	27,431.25	0	0
CU0041	Regional Pond C-41	1,220,000	728,090.00	78,642.11	0	0
CU0054	Regional Pond C-54	867,500	62,962.82	36,696.17	0	0
CU1030	Regional Pond C-30	460,990	0.00	47,703.10	0	0
CU8001	Cub Run Pro Rata Share Project	4,000,000	10,000.00	3,599,488.68	0	0
CU9999	Cub Run Watershed Study	2,015,000	49,351.49	431,867.11	0	0
DC0691	Hayfield Farms	468,000	3,871.95	178,698.88	0	0
DC9999	Dogue Creek Watershed Study	666,459	103,549.65	553,568.39	0	0
DE9999	Dead Run Watershed Study	16,000	6,367.17	2,229.98	0	0
DF0002	Regional Pond D-2	60,000	0.00	9,415.30	0	0
DF0030	Regional Pond D-30	835,000	1,778.22	9,022.09	0	0
DF0106	Wolf Trap Pond Retrofit	2,120,000	0.00	57,904.96	0	0
DF0299	Governors Run Drainage Improvements	904,000	49,976.55	72,665.23	0	0
DF0361	Clarks Landing	1,470,867	473,195.74	51,566.27	0	0
DF0691	Gunder Vale	329,000	0.00	100,506.58	0	0
DF0913	Reston 913 Pond Retrofit	336,500	0.00	87,105.23	0	0
DF1014	Little Run Farm Reg. Pond D-14	430,000	0.00	6,320.55	0	0
DF1017	Regional Pond D-17	1,111,000	9,059.73	1,001,940.27	0	0
DF1036	Regional Pond D-36	907,000	0.00	5,000.00	0	0
DF1037	Yonder Hills Regional Pond D-37	200,000	49,897.50	33,299.22	0	0
DF1040	Regional Pond D-40	1,100,000	0.00	134,043.82	0	0
DF1046	Regional Pond-46	1,573,421	656,918.60	7,229.12	0	0
DF1047	Regional Pond D-47	825,500	280,780.75	41,263.96	0	0
DF1151	Regional Pond D-151	850,000	0.00	133,217.82	0	0
DF8001	Difficult Run Pro Rata Share Project	925,000	0.00	75,000.00	0	0
DF9999	Difficult Run Watershed Study	2,250,000	29,735.22	55,953.99	0	0
FM9999	Four Mile Run Watershed Study	287,235	48,000.00	38,919.83	0	0
HC0002	Regional Pond H-02	108,100	0.00	32,536.45	0	0
HC0671	Viking Drive	18,000	0.00	5,236.88	0	0
HC1009	Regional Pond H-9	780,000	0.00	490,579.81	0	0

Fund 316
Pro Rata Share Drainage Construction

FY 2010 Summary of Capital Projects

Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
HC1471	West Ox Detention Pond	166,696	0.00	30,985.85	0	0
HC9999	Horsepen Creek Watershed Study	760,000	150,713.44	605,216.15	0	0
HP9999	High Point Watershed Study	25,870	4,000.00	9,236.23	0	0
JM9999	Johnny Moore Creek Watershed Study	362,975	9,000.00	3,975.00	0	0
LH0232	Huntley Subdivision	165,500	0.00	14,778.03	0	0
LH8001	Little Hunting Creek Watershed Projects	25,000	0.00	25,000.00	0	0
LH9999	Little Hunting Creek Watershed Study	390,000	0.00	31,112.87	0	0
LR0017	Regional Pond R-17	1,530,000	11,879.06	94,190.39	0	0
LR1008	Regional Pond R-8	600,500	0.00	284,528.77	0	0
LR1016	Regional Pond R-16	1,100,000	0.00	205,000.00	0	0
LR1161	Regional Pond R-161	2,205,500	0.00	314,071.69	0	0
LR9999	Little Rocky Run Watershed Study	100,000	79,340.27	20,659.73	0	0
MB0201	Anita Drive	177,200	0.00	79,371.20	0	0
MB9999	Mill Branch Watershed Study	550,000	39,463.04	321,275.84	0	0
NI9999	Nichol Run Watershed Study	220,000	90,229.45	101,498.20	0	0
OM9999	Old Mill Branch Watershed Study	12,470	0.00	2,470.00	0	0
PC0005	Regional Pond P-5	550,000	0.00	25,000.00	0	0
PC0102	Dam Site #2 (Lake Barton)	100,000	0.00	40,379.84	0	0
PC0104	Dam Site #4	475,000	803.07	384,687.86	0	0
PC0281	Poplar Springs Court	280,000	128,775.79	97,501.97	0	0
PC9999	Pohick Creek Watershed Study	1,975,000	182,104.03	881,903.43	0	0
PH8001	Popes Head Pro Rata Share Project	500,000	0.00	300,000.00	0	0
PH9999	Popes Head Creek Watershed Study	370,000	0.00	62,229.43	0	0
PM0451	Great Falls Street	215,000	0.00	103,477.69	0	0
PM0652	Tucker Ave	270,971	0.00	18,587.58	0	0
PM8001	Pimmit Run Watershed Projects	25,000	0.00	25,000.00	0	0
PM9999	Pimmit Run Watershed Study	600,000	1,204.61	2,148.75	0	0
PN0211	Beach Mill Road	220,000	5,900.44	26,035.95	0	0
PN9999	Pond Branch Watershed Study	177,000	112,161.59	63,691.44	0	0
SA0251	Sandy Run	135,000	0.00	58,272.61	0	0
SA9999	Sandy Run Watershed Plan	45,000	34,667.60	10,332.40	0	0
SC0213	Bridle Path Lane	553,500	156,092.51	131,692.48	0	0
SC9999	Scott Run Watershed Study	371,375	64,863.89	44,698.04	0	0
SU0005	Regional Pond S-05	561,000	14,676.04	51,469.58	0	0
SU0007	Regional Pond S-07	892,000	0.00	662,144.05	0	0
SU8001	Sugarland Run Watershed Project	159,500	0.00	159,500.00	0	0
SU9999	Pro Rata Study - Sugarland Run	725,000	148,806.82	381,755.82	0	0
TR9999	Turkey Run Watershed Study	235,000	2,065.04	22,934.96	0	0
WR0241	Wolf Run	62,000	0.00	11,005.68	0	0
WR9999	Wolf Run Watershed Study	31,900	26,546.46	5,353.54	0	0
ZZ0000	Reimbursement Contingency		0.00	1,113,548.76	0	0
Total		**$58,825,185**	**$4,499,899.71**	**$16,518,033.01**	**$0**	**$0**

Fund 317
Capital Renewal Construction

Focus

This fund supports the long-term needs of the County's capital assets to maximize the life of County facilities, avoid their obsolescence, and provide for planned repairs, improvements and restorations to make them suitable for organizational needs. Capital renewal is the planned replacement of building subsystems such as roofs, electrical systems, HVAC, plumbing systems, carpet replacement, parking lot resurfacing, fire alarm replacement and emergency generator replacement that have reached the end of their useful life. Without significant reinvestment in building subsystems, older facilities can fall into a state of ever decreasing condition and functionality, and the maintenance and repair costs necessary to operate the facilities increase.

Fairfax County will have a projected facility inventory of over 180 buildings in FY 2010 (excluding schools, parks, housing and human services residential facilities), with over 8.0 million square feet of space throughout the County. This inventory is expanding both with the addition of newly constructed facilities and by the acquisition of additional property. With such a large inventory, and the acquisition of additional facilities, it is critical that a planned program of repairs and restorations be maintained. In addition, the age of a major portion of this inventory of facilities is reaching a point where major reinvestments are required in the building subsystems.

Many County facilities have outdated HVAC and electrical systems that are susceptible to failure or are highly inefficient energy users. Sites are identified and each individual project involves a two-step process to complete both design and construction. Roof repairs and waterproofing are conducted in priority order after a detailed evaluation of all roofs at County facilities. Based upon the results of that evaluation, critical requirements are prioritized and a five-year plan is established. Repairs and replacement of facility roofs are considered critical to avoid the serious structural deterioration that occurs from roof leaks. By addressing this problem in a comprehensive manner, a major backlog of roof problems can be avoided. Carpet replacement and parking lot resurfacing are evaluated annually and prioritized based on the most critical requirements for high traffic areas. In addition, emergency generators and fire alarm systems are replaced based on equipment age, coupled with maintenance and performance history. Emergency minor repairs and renovations, usually generated by customer requests, are accomplished under the category of emergency building and repair. These small projects abate building obsolescence and improve the efficiency and effectiveness of facilities and facility systems. The following table outlines the expected service life of building subsystems used to project capital renewal requirements, coupled with actual condition of the subsystem component:

General Guidelines for Expected Service Life Of Building Subsystems

Electrical		**Plumbing**	
Lighting	20 years	Pumps	15 years
Generators	25 years	Pipes and fittings	30 years
Service/Power	25 years	Fixtures	30 years
Fire Alarms	15 years		
HVAC		**Finishes**	
Equipment	20 years	Broadloom Carpet	7 years
Boilers	15 to 30 years	Carpet Tiles	15 years
Building Control Systems	10 years	Systems Furniture	20 to 25 years
Conveying Systems		**Site**	
Elevator	25 years	Paving	15 years
Escalator	25 years		
		Roofs	
		Replacement	20 years

Fund 317
Capital Renewal Construction

In 2004, a comprehensive facilities condition assessment was conducted on 92 selected Fairfax County facilities (approximately 4.2 million square feet of space), representative of older facilities anticipated to have the most immediate capital renewal requirements. The assessment included a complete visual inspection of roofs and all mechanical and electrical components for each facility. Maintenance and repair deficiencies were identified and funding requirements estimated. Results from the survey indicated an estimated total of $80 million needed through 2010 or approximately $13 million per year to repair and meet expected repair and equipment replacement needs for these 92 facilities. The number of facilities evaluated represents approximately 50 percent of the current inventory. Therefore, it is estimated that a range of $22 to $25 million in capital renewal investment is required annually for the current building inventory.

The Facilities Management Department (FMD) prioritized the comprehensive facility assessment lists and classified projects into five categories. Projects were classified as Category F: urgent/safety related, or endangering life and/or property; Category D: critical systems beyond their useful life or in danger of possible failure; Category C: life-cycle repairs/replacements where repairs are no longer cost effective; Category B: repairs needed for improvements if funding is available, and Category A: good condition.

The industry standard for capital renewal investment is currently 2 percent of replacement value. Based on average replacement values of $150 per square foot, 2 percent would equate to capital renewal requirements of $3.00 per square foot. Budgeted renewal funds in the County have not reached this level. This may be due to the fact that much of the square footage added in the early 1990s was in the form of new facilities and thus has not yet required major capital renewal and subsystem replacement. However, this infrastructure is now aging and appropriate action must be taken to avoid system failures leading to potential disruptions in County services. The current level of requirements for FY 2010 by category is outlined below:

Category	Amount
Category F Projects	$12,630,000
Category D Projects	6,675,000
Category C Projects	5,975,000
Category B Projects	3,350,000
Emergency Systems Failure	500,000
Total	**$29,130,000**

This identified level of funding does not include significant estimated requirements at several County facilities which are under review for replacement, including the Massey Building and the Pine Ridge facility. In addition, this does not include any green building initiatives such as green roofs, enhanced lighting software, or energy audit work.

Funding in the amount of $6,795,000 is included in Fund 317, Capital Renewal Construction, in FY 2010. This level of funding is supported by a General Fund transfer of $2,470,000, and $4,325,000 in fund balance. The fund balance is based on revenues received from the Virginia Department of Transportation (VDOT) associated with acquisition and construction of the Dulles Toll Road. In FY 1982, a note payable was issued for the purpose of paying the costs of acquisition and construction of the Dulles Toll Road, and included County funds held in escrow by the State to ensure uninterrupted construction payments. These funds were provided within Fund 303, County Construction which primarily supported annual capital renewal expenditures, until the creation of Fund 317, Capital Renewal in FY 2006. Pay back of the escrow was due to the County by December 2008 based on an agreement between the Commonwealth and Fairfax County approved on December 22, 1982. The funding was received in FY 2008 and was held in reserve within Fund 317 to help offset capital renewal requirements in FY 2010.

Staff is currently working to supplement the General Fund supported or Paydown capital renewal program by developing alternative financing mechanisms to provide for a more sufficient level of funding. Capital Renewal funding has been supplemented in recent years by increasing bond referendum amounts associated with specific purposes. For example, the voters approved $5 million in the fall 2004 bond referendum for library and human service facility capital renewal requirements and another $5 million in the fall 2006 bond referendum associated with public safety facility capital renewal requirements. This practice is expected to continue where appropriate. In addition, staff is developing the concept of a revolving fund, supported by $15 million annually through the sale of Economic Development Authority (EDA) bonds. This concept is expected to be further developed for implementation in FY 2011 or FY 2012.

FY 2010 funding, as detailed below, will provide for only the most critical category F (urgent/safety related, or endangering life) projects. This funds only 10 of the top 23 Category F projects. In addition, an amount of $500,000 is included for emergency repairs and replacements to County facilities in the event of a systems failure, or other unforeseen event. Based on budget constraints in FY 2010, funding is not included for the remaining Category F projects in the amount of $6,335,000; any Category D projects in the amount of $6,675,000; Category C projects in the amount of $5,975,000; or Category B projects totaling $3,350,000. Specific funding levels in FY 2010 include:

HVAC/Electrical Systems

This project provides for HVAC replacement at prioritized County facilities, based on the severity of problems including overloaded systems, fire hazards, and costly repairs. FY 2010 funding of $1,765,000 will provide for HVAC replacement and electrical repairs at a variety of County facilities. Funding of $350,000 will provide for the 30 year old Adult Detention Center which is experiencing significant problems with various HVAC components including water pumps, associated valves, cooling tower and air conditioning equipment. Funding supports the repair of water pump seals that are no longer closing properly due to numerous replacements of system parts. In addition, the cooling tower and air conditioning systems leak resulting in rust and corrosion and repairs are no longer cost effective. An amount of $150,000 is provided for the Massey Parking Garage, which is 15 years old, and requires replacement of the dry sprinkler pipes throughout the garage. The sprinkler system requires numerous repairs and maintenance caused by corrosion and leaks in the system. The 18 year old Government Center Parking Garage sprinkler system requires replacement at a cost of $380,000. The sprinkler system is experiencing corrosion due to rust and temperature changes. The corrosion deteriorates pinholes in the pipes which can cause the sprinkler system to release setting off the fire alarm systems; resulting in a potential evacuation of the building. In addition, the 27 year old Fair Oaks Fire Station air handling unit which is experiencing failure due to age and repairs is no longer cost effective ($150,000), the 20 year old Jermantown Garage which is experiencing inefficient system operations with HVAC components including air-conditioners, furnaces, radiant heaters, water heaters, and plumbing system components ($380,000), and the 24 year old Reston Library which is experiencing inefficient HVAC components including boilers, pumps, failed duct work and variable air volume (VAV) boxes ($355,000) are included for funding in FY 2010. All of these repairs have been classified as safety imminent repairs, or critical systems beyond their useful life in risk of failure, or life-cycle repairs/replacements where repairs are no longer cost effective. In general, the useful life of HVAC/Electrical systems is 20 years.

Emergency Generator Replacement

This project provides for the replacement of emergency generators at County facilities that have outlived their useful life of 25 years. FY 2010 funding is included to replace the generators and obsolete parts for the 18 year old system at the Government Center ($1,500,000). In general, the useful life of generators is 25 years. This generator will provide emergency back-up for the critical Enterprise Technology and Operations Center (ETOC) within the Government Center which houses the County mainframe computer and corporate servers and is essential to on-going County business and service to citizens. There have been tremendous changes in the hardware, software, and communications infrastructure supporting County business, resulting in significant additions to the ETOC and this generator is imperative to ensure continued County operations.

Elevator Replacement

This project provides for the emergency elevator replacement program. This program was established to address the replacement of elevators that have outlived their useful life and are experiencing an increase in frequent breakdowns. FY 2010 funding is included to continue to replace obsolete elevator components at all 15 elevators installed in the 18 year old system at the Government Center ($2,750,000). Funding of $1.3 million was provided in FY 2009 to begin the replacement of obsolete elevator parts at the Government Center. FY 2010 funding will continue this effort and support replacement of the elevator equipment including circuit boards, architectural and engineering costs, and installation and modification of related systems. This new elevator equipment will satisfy all current code requirements for elevator safety devices. In general, the useful life of elevators is 25 years; however, these elevators are experiencing an increased number of shut downs primarily attributed to problems with the circuit boards.

Fire Alarm Systems
This project provides for the replacement of fire alarm systems throughout the County. Fire alarm systems are replaced based on age and difficulty in obtaining replacement parts and service. FY 2010 funding in the amount of $80,000 is included for the replacement of fire alarm systems installed 38 years ago at the Mount Vernon Fire Station, which is experiencing failure due to age and obsolete system parts. In general, the useful life of fire alarm systems is 15 years; therefore, this system is significantly beyond its useful life, and is obsolete making repair parts unavailable.

Emergency Building Repairs
This project provides for emergency repairs, minor renovations, and critical upgrading of various buildings and facilities throughout the County. Projects include emergency repairs to buildings and building equipment, plumbing repairs, minor renovations to electrical and mechanical systems, structural repairs, vandalism abatement, and other non-recurring construction and repair projects. FY 2010 funding in the amount of $200,000 is included for emergency repairs at the 17 year old Pennino Building. Funding is required to replace main entrance doors which are rusted and deteriorating due to temperature changes and treatment of ice and snow over the years. This deterioration could result in a collapse of the main front door area resulting in safety hazards to patrons using the building. The doors are currently not functioning properly, causing energy inefficiencies and reduced insulation. The front of the building requires custom made replacement for the revolving door and two side doors, one of which is consistently unavailable due to malfunctioning.

Emergency Systems Failures
This project provides for emergency repairs at County facilities in the event of a major systems failure such as a large HVAC system, or other unforeseen event. Currently, the County has limited capacity to deal with potential system failures. The County's current capital renewal program emphasizes preventative maintenance primarily because investing in aging and deteriorating building systems and components can alleviate the need for future expenditures, often resulting in significant cost avoidance. If a system failure should occur, there is the potential that a County facility may shut down, suspending services to residents and disrupting County business. FY 2010 funding of $500,000 will allow this project to be maintained at a level to allow potential disruptions to be corrected immediately.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $23,925,951 due to the carryover of unexpended project balances in the amount of $26,425,951, partially offset by a decrease of $2,500,000. This decrease supported a transfer from the Old Courthouse capital renewal project to Fund 312, Public Safety Construction to support the Jennings Judicial Center Renovation project due to higher than anticipated expenses associated with asbestos removal.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 317
Capital Renewal Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds | **Fund 317, Capital Renewal Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$12,851,733**	**$0**	**$21,750,951**	**$4,325,000**	**$4,325,000**
Revenue:					
Sale of Bonds [1]	$3,000,000	$0	$9,000,000	$0	$0
State Aid [2]	7,056,000	6,924,321	0	0	0
VDOT Reimbursement [3]	4,325,000	0	0	0	0
Total Revenue	$14,381,000	$6,924,321	$9,000,000	$0	$0
Transfer In:					
General Fund (001)	$1,943,321	$0	$6,924,321	$2,470,000	$2,470,000
Total Transfers In	$1,943,321	$0	$6,924,321	$2,470,000	$2,470,000
Total Available	**$29,176,054**	**$6,924,321**	**$37,675,272**	**$6,795,000**	**$6,795,000**
Total Expenditures	$7,051,103	$6,924,321	$30,850,272	$6,795,000	$6,795,000
Transfers Out:					
County Construction (303)[4]	$374,000	$0	$0	$0	$0
Public Safety Construction (312)[5]	0	0	2,500,000	0	0
Total Transfers Out	$374,000	$0	$2,500,000	$0	$0
Total Disbursements	**$7,425,103**	**$6,924,321**	**$33,350,272**	**$6,795,000**	**$6,795,000**
Ending Balance[6]	**$21,750,951**	**$0**	**$4,325,000**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 7, 2006, the voters approved a $125 million Public Safety Bond Referendum, of which $14 million was designated for capital renewal purposes. An amount of $3.0 million was sold as part of the January 2008 Bond Sale. Including prior sales, an amount of $9.0 million remains in authorized but unissued bonds from the November 7, 2006 bond referendum.

[2] Represents House Bill 599 state revenues. FY 2009 House Bill 599 revenues are now reflected in the General Fund and transferred to Fund 317 for ease of accounting.

[3] A total of $4,325,000 in revenue has been received from the Virginia Department of Transportation (VDOT) for a revenue note payable to Fairfax County associated with acquisition and construction of the Dulles Toll Road. These funds were due to the County by December 2008 based on an agreement between the Commonwealth and Fairfax County approved on December 22, 1982. This revenue was held in reserve within fund balance to help offset capital renewal requirements in FY 2010.

[4] Represents a Transfers Out to Project 009504, Enterprise and Technology Operations Center (ETOC) Renovation, in Fund 303, County Construction to fund higher than anticipated costs associated with HVAC replacement and electrical support systems.

[5] Represents a Transfers Out to Fund 312, Public Safety Construction of $2,500,000 to support higher than anticipated expenses associated with asbestos removal within Project 009209, Judicial Center Renovation.

[6] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 317
Capital Renewal Construction

FY 2010 Summary of Capital Projects

Fund: 317 Capital Renewal Construction

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
003099	Emergency Building Repairs		$31,393.30	$615,046.85	$200,000	$200,000
003100	Fire Alarm Systems		270,467.17	2,787,531.55	80,000	80,000
009132	Roof Repairs and Waterproofing		1,655,944.39	267,389.61	0	0
009133	Carpet Replacement		22,711.69	205,864.70	0	0
009136	Parking Lot and Garage Repairs		571,079.59	57,319.13	0	0
009145	Emergency Systems Failures		370,565.82	1,223,329.67	500,000	500,000
009146	Transferred School Site Stabilitzation		218,620.90	242,298.46	0	0
009151	HVAC/Electrical Systems		2,882,851.93	9,535,507.34	1,765,000	1,765,000
009431	Emergency Generator		68,471.79	715,685.45	1,500,000	1,500,000
009481	Juvenile/Human Services Capital Renewal		109,162.53	14,812.07	0	0
009600	Elevator Replacement		0.00	4,535,321.00	2,750,000	2,750,000
009601	Public Safety Capital Renewal		849,833.64	10,650,166.36	0	0
Total		**$0**	**$7,051,102.75**	**$30,850,272.19**	**$6,795,000**	**$6,795,000**

Fund 318
Stormwater Management Program

Focus

This fund was established to support the long-term needs of the County's Stormwater capital program. Beginning in FY 2006, the Board of Supervisors designated the approximate value of one penny from the County's Real Estate Tax to Fund 318, Stormwater Management Program. That dedicated funding source enabled Stormwater Management to ensure dam compliance, to begin reinvestment in Stormwater infrastructure and to continue its National Pollutant Discharge Elimination System (NPDES) compliance efforts.

As part of the FY 2010 Adopted Budget Plan, a new service district was created to support the stormwater management program, as authorized by Va. Code Ann. Sections 15.2-2400. The service district levy is $0.010 per $100 of assessed real estate value, an amount that will support both staff operating requirements and stormwater capital projects. Since FY 2006, the Board of Supervisors had dedicated the value of one penny of the real estate tax, or approximately $20 million annually to stormwater capital projects. In FY 2009, due to budget constraints, staff and operating costs were charged to the stormwater penny fund, resulting in approximately $15 million remaining for capital project support. The levy of $0.010 will provide approximately $20 million in a typical budget year for the stormwater program. The effective date of the service district and tax rate is July 1, 2009. Therefore, during the service district's first year, taxpayers will be billed for the second half of calendar year 2009, generating approximately $10 million for the stormwater program in FY 2010. It is anticipated that over $5 million will remain unexpended within Fund 318, Stormwater Management Program, in FY 2009 based on project timelines and completion schedules. Unexpended funding will be transferred at year-end to Fund 125, Stormwater Services, in order to support capital project work in FY 2010. It is estimated that beginning in FY 2011, Fund 125 will be fully supported by a projected $20 million annually, enabling much needed capital projects to move forward. In addition, the establishment of Fund 125 will allow for the planned elimination of Fund 318 by July 2010.

No funding is included in Fund 318, Stormwater Management for FY 2010, based on the creation of Fund 125, Stormwater Services. On-going project work and contracts will continue within Fund 318, and any remaining balances will be transferred to Fund 125 at a future quarterly review.

Fund 318
Stormwater Management Program

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $27,417,927 due to the carryover of unexpended project balances in the amount of $27,416,047 and an adjustment of $1,880 in miscellaneous revenue received in FY 2008 associated with the sale of plans for various projects.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project).

Fund 318
Stormwater Management Program

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 318, Stormwater Management Program**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$20,678,769**	**$0**	**$25,385,430**	**$0**	**$0**
Revenue:					
Real Estate Tax Revenue Associated with One Penny for Stormwater[1]	$22,700,000	$22,800,000	$22,800,000	$0	$0
Natural Resources Conservation Service Funds[2]	0	0	2,032,497	0	0
Miscellaneous[3]	1,880	0	0	0	0
Total Revenue	$22,701,880	$22,800,000	$24,832,497	$0	$0
Total Available	**$43,380,649**	**$22,800,000**	**$50,217,927**	**$0**	**$0**
Total Expenditures	$17,995,219	$22,800,000	$50,217,927	$0	$0
Total Disbursements	**$17,995,219**	**$22,800,000**	**$50,217,927**	**$0**	**$0**
Ending Balance[4]	**$25,385,430**	**$0**	**$0**	**$0**	**$0**

[1] As part of the FY 2010 Adopted Budget Plan, stormwater capital projects are funded in Fund 125, Stormwater Services.

[2] FY 2009 Natural Resources Conservation Funds represents federal grant revenue associated with Project FX4000, Dam Safety Projects, Royal Lake (Dam Site 4), as approved by the Board of Supervisors on September 10, 2007.

[3] FY 2008 Miscellaneous revenue represents revenue received for the sale of plans associated with Project FX5000, Stormwater Management Facilities.

[4] Capital projects are budgeted based on the total project costs. Most projects span mulitple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 318
Stormwater Management Program

FY 2010 Summary of Capital Projects

Fund: 318 Stormwater Management Program

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
AC8000	Accotink Creek Watershed Projects	$2,825,000	$2,237,666.73	$197,881.52	$0	$0
AC9000	Accotink Creek Watershed Plan	2,279,000	285,000.00	1,992,599.61	0	0
BH8000	Belle Haven Creek Watershed Projects	2,290,000	437,838.42	1,529,895.63	0	0
CA8000	Cameron Run Watershed Projects	2,815,000	490,214.80	2,066,841.90	0	0
CU0035	Regional Pond C-35	920,000	0.00	0.00	0	0
CU8000	Cub Run Watershed Projects	1,325,249	408,958.17	803,611.73	0	0
DC8000	Kingstowne Monitoring	973,299	215,013.82	520,951.63	0	0
DC9000	Dogue Creek Watershed Plan	1,050,000	10,000.00	1,040,000.00	0	0
DE8000	Dead Run Watershed Projects	840,000	8,707.78	668,774.55	0	0
DF8000	Difficult Run Watershed Projects	950,000	325,982.15	461,401.25	0	0
DF9000	Difficult Run Watershed Plan	7,383	0.00	7,383.01	0	0
FX0001	Interim Watershed Program	1,465,000	77,782.94	1,387,217.06	0	0
FX0002	Contribution for Planting thru Earth Sangha Inc.	120,000	59,928.03	60,071.97	0	0
FX0003	Contribution for Planting thru Fairfax Releaf Inc.	15,000	0.00	15,000.00	0	0
FX0004	Federal Grant Participation Projects	2,032,497	0.00	2,032,497.00	0	0
FX0005	Operations Support	8,430,000	0.00	8,430,000.00	0	0
FX1000	Storm Drainage Improvements and	3,201,665	1,153,175.85	779,317.18	0	0
FX2000	Environmental Initiatives Projects	357,866	3,909.54	255,615.96	0	0
FX3000	Stormwater Program Support	1,151,880	321,787.61	807,266.22	0	0
FX4000	Dam Safety Projects	9,557,418	2,229,390.36	4,434,013.07	0	0
FX5000	Stormwater Management Facilities	6,580,381	1,590,730.49	2,986,922.69	0	0
FX6000	Infrastructure Reinvestment Program	15,617,326	3,417,176.55	5,606,034.22	0	0
FX7000	Municipal Separate Storm Sewer	7,259,267	2,089,257.94	3,636,151.05	0	0
FX8000	Emergency Watershed Projects	1,961,307	586,646.06	675,457.96	0	0
HC9000	Horsepen Creek Watershed Plan	1,500,000	52,136.15	1,447,863.85	0	0
LH8000	Little Hunting Creek Watershed Projects	2,830,070	868,424.21	1,014,853.88	0	0
LH9000	Little Huntington Creek Watershed Plan	16,083	0.00	16,083.10	0	0
LO9000	Lower Occoquan Watershed Plan	1,500,000	95,916.28	1,404,083.72	0	0
LR9000	LittleRocky/Johnny Moore Watershed Plan	700,000	37,269.62	662,730.38	0	0
MB9000	Mill Branch Watershed Plan	400,000	114,720.54	140,572.42	0	0
MP8000	Middle Potomac Watershed Projects	600,000	71,075.24	528,924.76	0	0
MP9000	Middle Potomac Watershed Plan	616,109	6,543.22	381,057.05	0	0
OC8000	Occoquan Watershed Projects	29,293	0.00	29,292.95	0	0
OC9000	Lower Occoquan Watershed Plan	3,263,604	33,302.41	124,668.28	0	0
PC8000	Pohick Creek Watershed Projects	1,090,000	22,397.87	815,519.64	0	0
PC9000	Pohick Creek Watershed Plan	1,700,000	111,769.12	1,588,230.88	0	0
PH8000	Popes Head Creek Watershed Projects	880,000	246,238.32	408,321.66	0	0
PH9000	Popes Head Creek Watershed Plan	65,110	0.00	65,110.00	0	0
PM8000	Pimmit Run Watershed Projects	1,595,000	344,104.40	237,863.23	0	0
PN9000	Pond Branch Watershed Plan	1,000,000	42,154.50	957,845.50	0	0
Total		**$91,809,807**	**$17,995,219.12**	**$50,217,926.51**	**$0**	**$0**

Fund 370
Park Authority Bond Construction

Focus

This fund provides for the continued design, construction and renovation of Fairfax County parks, and is supported by General Obligation bonds. Projects within this fund provide for improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails and recreation center/swimming pool complexes. On November 4, 2008, the voters approved a $65 million bond referendum to acquire new parks and develop and improve park facilities.

The Park Authority Board has adopted certain criteria for evaluating proposed acquisitions, including contiguity to existing parkland or stream valley areas, existing zoning and development conditions, reasonable development costs and support within the Fairfax County Comprehensive Plan. The Park Authority also works with the private sector to acquire easements and donations of land and funding in an effort to use land acquisition monies more effectively.

No funding is included for Fund 370, Park Authority Bond Construction, in FY 2010. Work will continue on existing and previously funded projects.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $33,663,263 due to the carryover of unexpended project balances of $30,088,263 and an increase of $3,575,000 due to the appropriation of bond premium associated with the January 2008 bond sale.

♦ As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase of $66,722,856 in support of ongoing projects. This adjustment included $65,000,000 due to the appropriation of bonds associated with the approval of the fall 2008 Park Authority Bond Referendum and $1,722,856 due to the appropriation of grant revenue received in FY 2008 and FY 2009.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 370
Park Authority Bond Construction

FUND STATEMENT

Fund Type P37, Capital Project Funds **Fund 370, Park Authority Bond Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance[1,2]	**($15,327,753)**	**$0**	**$16,941,424**	**$0**	**$0**
Revenue:					
Sale of Bonds[1]	$50,025,000	$0	$81,635,000	$0	$0
Bond Premium	$3,575,000	0	0	0	0
Grants[3,4]	239,480	0	1,483,376	0	0
Total Revenue	$53,839,480	$0	$83,118,376	$0	$0
Total Available	**$38,511,727**	**$0**	**$100,059,800**	**$0**	**$0**
Total Expenditures[4]	$21,570,303	$0	$100,059,800	$0	$0
Total Disbursements	**$21,570,303**	**$0**	**$100,059,800**	**$0**	**$0**
Ending Balance[5]	**$16,941,424**	**$0**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 2, 2004 voters approved a $65 million Park Authority Referendum to continue land acquisition and the development of existing park facilities. On November 6, 2006, the voters approved a $25 million Park Authority Bond Referendum to continue land acquisition and park development. In addition, on November 4, 2008, the voters approved a $65 million Park Authority Bond Referendum to continue land acquisition, park development, parks and building renovation and stewardship. As part of the January 2008 bond sale, an amount of $41.66 million was sold from the fall 2004 bond referendum. No more bonds remain to be sold from this referendum. Also as part of the January 2008 bond sale, an amount of $8.365 million was sold from the fall 2006 bond referendum leaving a balance of $81.635 million in the authorized but unissued bonds for this fund. It should be noted that an additional $3.575 million has been applied to this fund in bond premium.

[2] The negative actual FY 2008 beginning balance was adjusted by authorized bonds sold as part of the January 2008 bond sale.

[3] Reflects revenues from grants for which Park Authority bond funds serve as the Local Cash Match.

[4] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $239,480.00 have been reflected as an increase to FY 2008 grant revenue and audit adjustments in the amount of $326,318.41 have been reflected as an increase to FY 2008 expenditures primarily due to adjustments to accruals to account for expenditures in the proper fiscal period. This impacts the amount carried forward and results in a decrease of $326,318.41 to the *FY 2009 Revised Budget Plan*. The projects affected by this adjustment are Project 474106, Athletic Fields–Synthetic Turf; Project 474604, Trails and Stream Crossings–2004; Project 474606, Trails and Stream Crossings–2006; Project 475004, Natural and Cultural Resources; Project 475098, Natural and Cultural Facilities; Project 475504, Community Parks/Courts; and Project 475898, Building Renovations. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[5] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 370
Park Authority Bond Construction

FY 2010 Summary of Capital Projects

Fund: 370 Park Authority Bond Construction

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
004745	Lane's Mill Restoration	$50,000	$0.00	$1,739.69	$0	$0
474104	Athletic Fields -Fall 2004 Park Bonds	8,593,000	3,612,157.76	1,272,834.93	0	0
474106	Athletic Fields - Synthetic Turf	10,000,000	3,778,183.95	2,785,300.23	0	0
474198	Athletic Fields	7,400,000	43,621.17	225,709.72	0	0
474404	Infrastructure Renovations - 2004	3,212,000	965,558.66	150,499.12	0	0
474408	Park and Building Renovation - 2008	19,739,500	0.00	19,739,500.00	0	0
474498	Infrastructure Renovations	4,900,000	80,173.42	159,396.68	0	0
474604	Trails and Stream Crossings - 2004	4,895,000	324,512.77	592,362.43	0	0
474606	Trails and Stream Crossings - 2006	5,000,000	591,039.09	4,365,020.22	0	0
474698	Trails & Stream Crossings	4,200,000	7,280.12	111,524.43	0	0
474763	Grants	1,722,856	0.00	1,722,856.00	0	0
475004	Natural and Cultural Resources - 2004	3,830,000	879,605.62	1,802,308.90	0	0
475008	Stewardship - 2008	11,640,000	0.00	11,640,000.00	0	0
475098	Natural & Cultural Facilities	10,000,000	1,418,920.36	2,424,346.93	0	0
475502	Community Park Development - 2002	5,000,000	7,334.31	112,080.25	0	0
475504	Community Parks/Courts - 2004	9,434,976	1,496,422.40	2,201,415.98	0	0
475508	Park Development - 2008	19,235,100	0.00	19,235,100.00	0	0
475598	Community Park Development - 1998	10,050,223	66,366.99	133,576.44	0	0
475804	Building Renovation and Expansion - 2004	23,079,000	4,532,479.43	12,281,296.72	0	0
475898	Building Renovations	5,000,000	500,053.38	19,287.46	0	0
475998	Playgrounds, Picnics, Etc.	2,491,023	66,982.78	0.00	0	0
476098	West County Recreation Center	15,000,000	630.98	45,171.87	0	0
476102	Land Acquisition - Fall 2002 Park Bonds	15,000,000	3,410.00	0.00	0	0
476104	Land Acquisition - Fall 2004 Park Bonds	12,030,750	7,417.53	0.00	0	0
476106	Land Acquisition - Fall 2006 Park Bonds	10,000,000	1,090,518.72	2,539,682.65	0	0
476108	Land Acquisition - Fall 2008 Park Bonds	14,385,400	0.00	14,385,400.00	0	0
476204	Building New Construction	4,450,000	2,097,633.36	2,113,389.44	0	0
Total		**$240,338,829**	**$21,570,302.80**	**$100,059,800.09**	**$0**	**$0**

Fund 390
Public School Construction

Focus

Fund 390, Public School Construction, provides funding for new construction, facility renovation, expansion and improvements authorized by voter referendum, as well as funds for capital expenditures. Bond funding remaining from the 2001, 2003, 2005 and 2007 bond referenda support capital construction projects in this fund.

In FY 2010, progress will continue on the school bond referendum projects and projects funded by Fund 090, School Operating. Major projects for FY 2010 include facility modifications and renovations and infrastructure management.

Fund 390
Public School Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 390, Public School Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan[1]	FY 2010 Superintendent's Proposed	FY 2010 Adopted Budget Plan[2]
Beginning Balance	**($3,656,649)**	**$0**	**$13,219,784**	**$0**	**$0**
Revenue:					
Sale of Bonds[3]	$144,280,000	$155,000,000	$155,000,000	$155,000,000	$155,000,000
State Construction Grant	928,016	928,016	871,810	873,617	873,617
PTA/PTO Receipts	5,896,767	150,000	150,000	150,000	150,000
Fairfax City	342,386	150,000	150,000	150,000	150,000
Insurance Proceeds - Lacey Center	1,760,440	0	0	0	0
Other Revenue	199,362	136,000	136,000	136,000	136,000
Subtotal Revenue	$153,406,971	$156,364,016	$156,307,810	$156,309,617	$156,309,617
Authorized But Unissued Bonds	$0	$0	$223,444,103	$0	$0
Total Revenue	$153,406,971	$156,364,016	$379,751,913	$156,309,617	$156,309,617
Transfers In:					
School Operating Fund (090)					
Major Maintenance	$9,400,000	$9,400,000	$9,300,000	$6,449,030	$6,449,030
Classroom Equipment	2,880,000	1,632,989	1,632,989	1,828,202	1,828,202
Facility Modifications	496,868	600,000	52,237	600,000	600,000
Total Transfers In	$12,776,868	$11,632,989	$10,985,226	$8,877,232	$8,877,232
Total Available	**$162,527,190**	**$167,997,005**	**$403,956,923**	**$165,186,849**	**$165,186,849**
Expenditures:					
Subtotal Expenditures	$149,307,406	$167,997,005	$180,512,820	$165,186,849	$165,186,849
Contractual Commitments	0	0	223,444,103	0	0
Total Expenditures	$149,307,406	$167,997,005	$403,956,923	$165,186,849	$165,186,849
Total Disbursements	**$149,307,406**	**$167,997,005**	**$403,956,923**	**$165,186,849**	**$165,186,849**
Ending Balance	**$13,219,784**	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009, during their *FY 2009 Third Quarter Review*.

[2] Fairfax County School Board action on the FY 2010 budget was taken on May 21, 2009 and will be included for approval by the Board of Supervisors as part of the *FY 2009 Carryover Review*.

[3] The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales, there is a balance of $528.455 million in authorized but unissued school bonds.

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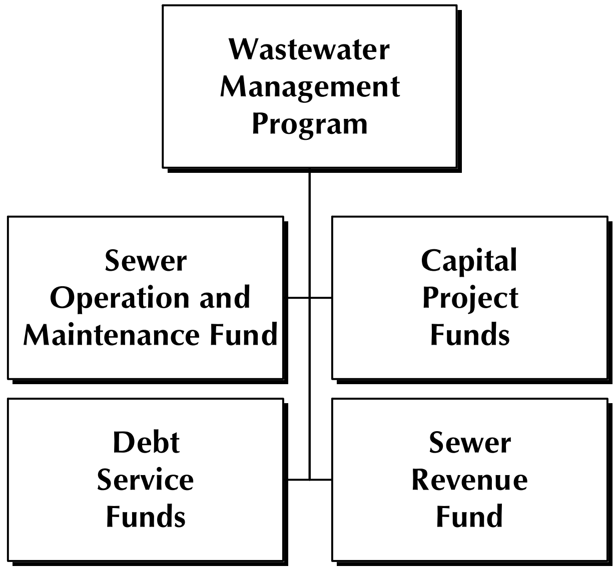
Wastewater Management Program Overview



Focus

The Wastewater Management Program (WWM) is operated, maintained and managed within the Department of Public Works and Environmental Services (DPWES). The program currently includes the County-owned Noman M. Cole, Jr. Pollution Control Plant (67 million gallons per day (mgd) capacity), nearly 3,350 miles of sewer lines, 65 pump stations, 54 flow-metering stations, and covers approximately 234 square miles of the County's 407 square-mile area. Capacity entitlement at the other regional facilities totals 91 mgd. A total of 321/320.5 SYE positions will perform wastewater maintenance and operations in FY 2010. The WWM anticipates a total of 362,375 households and businesses (new and existing) connections in Fairfax County will be connected to public sewer in FY 2010.

In addition to providing County residents and businesses with sewer service, Fairfax County provides sewer service to other nearby entities through "Sales of Service" agreements with the Arlington and Loudon Counties, the cities of Falls Church and Fairfax, the towns of Herndon and Vienna, Fort Belvoir, the Covanta Fairfax, Inc. Waste-to-Energy facility and Fairfax Water. These entities share the capital and operating costs of the WWM based on actual wastewater flow and reserved treatment capacity.

The strategic planning and overall business monitoring is the responsibility of the Wastewater Management Leadership Team, whose responsibilities focus on long range planning, strategic thinking, continuous improvement processing, wastewater capacity, and financial management. This team is comprised of employees from three divisions within WWM, Collections, Treatment, and Planning and Monitoring.

The Wastewater Collection Division (WCD) is responsible for the County's wastewater collection and conveyance system consisting of sewers, force mains, pumping stations and metering stations. The WCD has a proactive sewer system maintenance program that facilitates a safe and effective wastewater collection system. In FY 2008, over 470 miles of sewer lines were inspected and about 524 miles of sewer lines were cleaned to ensure maximum flow carrying capacity and reduce sewer backups and overflows. Over the last five years, WCD has rehabilitated approximately 88 miles of sewer lines to protect the environment and residents of Fairfax County.

The Wastewater Treatment Division (WTD) is responsible for operating and maintaining the County's wastewater treatment facility, the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). The WTD continues to produce a quality effluent to meet regulatory and permit requirements, despite major construction occurring throughout the plant site. The NCPCP continues to make significant efforts to be a "good neighbor" by constructing an odor control system, which improves the air quality around the plant.

Wastewater Management Program Overview

The Wastewater Planning and Monitoring Division (WPMD) is responsible for the agency's fiscal planning, engineering planning and wastewater monitoring. The WPMD continues to effectively monitor the long-term planning needs for the Wastewater Management Program in terms of infrastructure upgrades, maintenance and expansions. The WPMD ensures that all financial requirements are fulfilled by maintaining a rate structure to adequately recover all operating and maintenance costs, capital improvements and debt service obligations. The WPMD also plans for system capacity, both in the conveyance system and treatment facilities, by initiating expansion and improvement projects to keep pace with increased wastewater flows. The WPMD safeguards the environment by ensuring compliance with water quality standards and prevention of toxic discharges into the collection system.

WPMD is currently monitoring the new Chesapeake Bay water quality program requirements which require reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter for nitrogen and 0.1 milligrams per liter for phosphorus. The County currently has the capability to meet a nitrogen standard of 6.0 milligrams per liter. A phased approach has been recommended to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements.

The Sewer Service Charge rate will increase from $4.10 to $4.50 per 1,000 gallons of water consumption in FY 2010. This equates to an approximate increase of 9.75 percent in Sewer Service Charges. In addition, a new base charge to sewer billings is included in FY 2010 to recover billing costs for the Wastewater Management Program. The base charge will be billed quarterly in the amount of $5.00 per bill totaling $20.00 per year. Base charges are an industry standard used to promote revenue stability and are locally used by: Fairfax Water, Loudoun Water, Stafford County, District of Columbia Water and Sewer Authority (DCWASA), City of Alexandria, Washington Suburban Sanitary Commission (WSSC), and Prince William County. The combined effect of the sewer service charge as well as the new base charge equate to an increase of 16.2 percent in rates and will result in an anticipated increase in the annual cost to the typical household of $50.40. For FY 2011 and FY 2012, annual service charge increases of 17.0 percent have been adopted and for FY 2013, an annual sewer service charge increase of 14.0 percent will be adopted. Sewer service charge rates are increasing as debt and capital expenses rise in anticipation of construction of additional treatment facilities to meet more stringent nitrogen removal requirements imposed by the State as a result of "Chesapeake 2000" Agreement. Due to the significant level of requirements, it is anticipated that projects will be financed on an as-needed basis. These rate increases are consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the February 2009 Wastewater Revenue Sufficiency and Rate Analysis report.

The FY 2010 Sewer Service and Base Charges will generate additional revenues and will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to effectively meet new, more stringent nitrogen discharge limitations from wastewater treatment plants. Other sources of revenue are projected to remain flat due to a moderate level of new development and growth anticipated in the County as compared to previous years. The program may also utilize sewer fund balances to partially offset these higher costs.

Availability Charges are one-time "tap fees" charged to new customers for initial access to the system. The revenue from Availability Fees is used to offset the costs of expanding major treatment facilities. In FY 2010, Availability Fees will increase from $6,896 to $7,310 or approximately 6 percent for single-family homes based on current projections of capital requirements. Rates are adjusted based on continued increases in expenses associated with treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. This FY 2010 rate increase is consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the February 2009 Wastewater Revenue Sufficiency and Rate Analysis report. FY 2010 through FY 2011 rates are projected to increase 6.0 percent in anticipation of rising borrowing costs. Since construction costs appear to be declining, FY 2012 and FY 2013 rates are projected to be held equal to FY 2011 rates pending a more detailed pricing analysis. The following table displays the resulting increase by category.

Fiscal Year	Availability Fee	Sewer Service Charge Per 1,000 gallons water used
2006	$5,874	$3.28
2007	$6,138	$3.50
2008	$6,506	$3.74
2009	$6,896	$4.10
2010	$7,310	$4.50
2011	$7,750	$5.27
2012	$7,750	$6.17
2013	$7,750	$7.03

The system supplements the capacity of its own collections and treatment facilities through "Treatment by Contract" agreements with the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA), the Upper Occoquan Sewage Authority (UOSA) and Arlington County. As stated in the individual agreements, the County pays its share of operating, capital and/or debt costs of each entity's system based on actual wastewater flows and allocated capacity, respectively.

The Wastewater Management Program has issued debt to fund major expansion and upgrade projects for both its own plant and its portion at the "Treatment by Contract" facilities. The following table shows the projected annual debt service payments along with remaining debt service as of June 30, 2008.

Wastewater Management Debt Service			
Years	**Principal**	**Interest**	**Total**
2009	$11,778,398	$17,888,216	$29,666,614
2010	12,286,810	18,669,001	30,955,811
2011	13,416,593	18,164,203	31,580,796
2012	14,000,121	17,593,771	31,593,892
2013	14,606,910	17,001,897	31,608,807
2014	15,207,700	16,382,838	31,590,538
2015	15,943,444	15,662,771	31,606,215
2016-2030	270,950,125	132,253,834	403,203,959
TOTAL	**$368,190,101**	**$253,616,531**	**$621,806,632**

In FY 2010, the County is projected to provide for the treatment of 112.87 million gallons of wastewater per day. Approximately 40 percent of this flow is treated at the NCPCP. The flow is distributed between the NCPCP and the interjurisdictional facilities as detailed in the table below. The table also includes the capacity utilization percentage and the available (unused) capacity for each plant.

Wastewater Management Program Overview

Treatment Plant	Capacity (MGD)	FY 2010 Projected Daily Average (MGD)	Capacity Utilization (%)	Available Capacity (MGD)
DCWASA Blue Plains	31.0	29.41	94.9%	1.59
Noman M. Cole, Jr.	67.0	45.14	67.4%	21.86
Alexandria Sanitation Authority	32.4	23.01	71.0%	9.39
Arlington County	3.0	2.30	76.7%	0.70
Upper Occoquan Sewage Authority	24.6	13.01	52.9%	11.59
Total	**158.0**	**112.87**	**71.4%**	**45.13**

To ensure that WWM remains competitive and provides a high performance operation including improvements to the technical and managerial capacities that will continue to enhance service quality, customer service and financial planning, WWM closely monitors the following areas:

	FY 2008 (Actual)	FY 2009 (Adopted)	FY 2010 (Projection)
Sewer Service Charge, $/1,000 gallons	$3.74	$4.10	$4.50
Treatment Costs, $/MGD	$1,268	$1,300	$1,350
Number of Sewer System Overflows	17	20	20
Odor Complaints per year	22	25	25

The WWM is comprised of seven separate funds under a self-supporting fund structure (Enterprise Funds) consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. For more detailed information of the operational aspects of the various programs, refer to the narrative of Fund 401, Sewer Operation and Maintenance, which immediately follows this Overview. The following is a brief description of the seven active funds:

- **Fund 400** - Sewer Revenue is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to meet their operational requirements. The remaining fund balances are used to set aside funds for various reserves and future system requirements.

- **Fund 401** - Sewer Operation and Maintenance provides funding for the three divisions responsible for the management and operation of the program, supported by a transfer from Fund 400.

- **Fund 402** - Sewer Construction Improvements provides funding for the repair, rehabilitation and improvement requirements of the entire program's infrastructure, supported by a transfer from Fund 400.

- **Fund 403** - Sewer Bond Parity Debt Service is used to record principal, interest and fiscal agent fees for the Series 2004 Sewer Revenue Refunding Bonds in accordance with the current Sewer Bond Resolution, supported by a transfer from Fund 400.

- **Fund 406** - Sewer Bond Debt Reserve provides debt reserve funds for the 2004 Series of Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution, which are funded from the issuance of sewer revenue bonds and/or program revenues.

- **Fund 407** - Sewer Bond Subordinate Debt Service records all debt service payments on the UOSA revenue bonds, VRA Loans, and Manassas Debt payments. All future issues or refinancing of debt arising from interjurisdictional capacity rights may be treated as subordinate obligations of the system as provided by the General Bond Resolution for Sewer Revenue Bonds. Funding is supported by a transfer from Fund 400.

- **Fund 408** - Sewer Bond Construction provides for major program construction projects, which are funded from the issuance of sewer revenue bonds and/or program revenues.

Fund 400
Sewer Revenue

Focus

All availability fees and sewer service charges associated with the Wastewater Management Program are credited to this fund as operating revenues. The total receipts from all revenue sources are used to finance the following: Operation and Maintenance (Fund 401); Construction Improvement Projects (Fund 402); Debt Service (Fund 403); and Subordinate Debt Service (Fund 407). Any remaining balance in Fund 400, Sewer Revenue is used for future year requirements and required reserves.

The Program's Availability Fee and Sewer Service Charge are based on staff analysis and consultant recommendations included in the February 2009 Wastewater Revenue Sufficiency and Rate Analysis.

Current Availability Fee Rates

Availability Charges are one-time "tap fees" charged to new customers for initial access to the system. The revenue from Availability Fees is used to offset the costs of expanding major treatment facilities. In FY 2010, Availability Fees will increase from $6,896 to $7,310 or approximately 6 percent for single-family homes based on current projections of capital requirements. Rates are adjusted based on continued increases in expenses associated with treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. This FY 2010 rate increase is consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the February 2009 Wastewater Revenue Sufficiency and Rate Analysis report. FY 2010 through FY 2011 Availability Fee rates are projected to increase 6.0 percent in anticipation of rising borrowing costs. Since construction costs appear to be declining, FY 2012 and FY 2013 rates are projected to be held equal to FY 2011 rates pending a more detailed pricing analysis. The following table displays the resulting increase by category.

Category	FY 2009 Availability Fee	FY 2010 Availability Fee
Single Family	$6,896	$7,310
Townhouses and Apartments	$5,517	$5,848
Hotels/Motels	$1,724	$1,827
Nonresidential	$357/fixture unit	$378/fixture unit

Current Sewer Service Charge

Sewer Service Charges are revenues received from existing customers and are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The Sewer Service Charge rate will increase from $4.10 to $4.50 per 1,000 gallons of water consumption in FY 2010. This equates to an approximate increase of 9.75 percent in Sewer Service Charges. In addition, a new base charge to sewer billings is included in FY 2010 to recover billing costs for the Wastewater Management Program. The base charge will be billed quarterly in the amount of $5.00 per bill totaling $20.00 per year. Base charges are an industry standard used to promote revenue stability and are locally used by: Fairfax Water, Loudoun Water, Stafford County, DCWASA, City of Alexandria, WSSC, and Prince William County. The combined effect of the sewer service charge as well as the new base charge equate to an increase of 16.2 percent in rates and will result in an anticipated increase in the annual cost to the typical household of

$50.40. For FY 2011 and FY 2012, annual service charge increases of 17.0 percent have been adopted and for FY 2013, an annual sewer service charge increase of 14.0 percent will be adopted. Sewer service charge rates are increasing as debt and capital expenses rise in anticipation of construction of additional treatment facilities to meet more stringent nitrogen removal requirements imposed by the State as a result of "Chesapeake 2000" Agreement. New Chesapeake Bay water quality program requirements include reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County currently has the capability to meet a nitrogen removal standard of 6.0 milligrams per liter. A phased approach has been recommended to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. Due to the significant level of requirements, it is anticipated that projects will be financed on an as-needed basis. These rate increases are consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the February 2009 Wastewater Revenue Sufficiency and Rate Analysis.

Category	FY 2009 Sewer Service Charge	FY 2010 Sewer Service Charge
Per 1,000 gallons water consumed	$4.10	$4.50

The FY 2010 Sewer Service Charge will generate an additional $7.0 million in revenues over the estimated *FY 2009 Revised Budget Plan* amount and will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to effectively meet new, more stringent nitrogen discharge limitations from wastewater treatment plants. Other sources of revenue are projected to remain flat due to a moderate level of new development and growth anticipated in the County as compared to previous years. The program may also utilize sewer fund balances to partially offset these higher costs.

Availability Fees and Sewer Service Charges from FY 2006 through FY 2013

Fiscal Year	Availability Fee	Sewer Service Charge Per 1,000 gallons water used
2006	$5,874	$3.28
2007	$6,138	$3.50
2008	$6,506	$3.74
2009	$6,896	$4.10
2010	$7,310	$4.50
2011	$7,750	$5.27
2012	$7,750	$6.17
2013	$7,750	$7.03

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- There have been no revisions to this fund since the approval of the FY 2009 Adopted Budget Plan.

Fund 400
Sewer Revenue

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 400, Sewer Revenue**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$59,022,173**	**$107,656,786**	**$110,796,414**	**$96,869,855**	**$96,869,855**
Revenue:					
Lateral Spur Fees	$9,000	$20,000	$20,000	$10,000	$10,000
Sales of Service	7,723,432	7,500,000	7,500,000	7,500,000	7,500,000
Availability Charges	14,087,927	20,000,000	20,000,000	15,000,000	15,000,000
Connection Charges	35,142	75,000	75,000	50,000	50,000
Sewer Service Charges	92,086,866	100,500,000	100,500,000	107,500,000	107,500,000
Miscellaneous Revenue	264,450	150,000	150,000	150,000	150,000
Sale Surplus Property	60,673	30,000	30,000	30,000	30,000
Interest on Investments	3,973,932	3,500,000	3,500,000	3,000,000	3,000,000
Sale of Purchase Capacity	50,565,000	0	0	0	0
Total Revenue	$168,806,422	$131,775,000	$131,775,000	$133,240,000	$133,240,000
Total Available	**$227,828,595**	**$239,431,786**	**$242,571,414**	**$230,109,855**	**$230,109,855**
Transfers Out:					
Sewer Operation and Maintenance (401)	$79,908,494	$88,500,000	$88,500,000	$93,000,000	$93,000,000
Sewer Construction Improvements (402)	13,550,000	23,500,000	23,500,000	18,000,000	18,000,000
Sewer Bond Parity Debt Service (403)	1,650,160	10,650,000	10,650,000	6,650,000	6,650,000
Sewer Bond Subordinate Debt Service (407)	21,923,527	23,051,559	23,051,559	24,300,000	24,300,000
Total Transfers Out	$117,032,181	$145,701,559	$145,701,559	$141,950,000	$141,950,000
Total Disbursements	**$117,032,181**	**$145,701,559**	**$145,701,559**	**$141,950,000**	**$141,950,000**
Ending Balance [1]	**$110,796,414**	**$93,730,227**	**$96,869,855**	**$88,159,855**	**$88,159,855**
Management Reserves:					
Operating and Maintenance Reserve[2]	$24,800,000	$22,125,000	$26,000,000	$45,000,000	$45,000,000
New Customer Reserve[3]	21,500,000	0	22,100,000	22,846,287	22,846,287
Virginia Resource Authority Reserve[4]	6,637,072	6,637,072	6,637,072	6,637,072	6,637,072
Total Reserves	$52,937,072	$28,762,072	$54,737,072	$74,483,359	$74,483,359
Unreserved Balance	**$57,859,342**	**$64,968,155**	**$42,132,783**	**$13,676,496**	**$13,676,496**

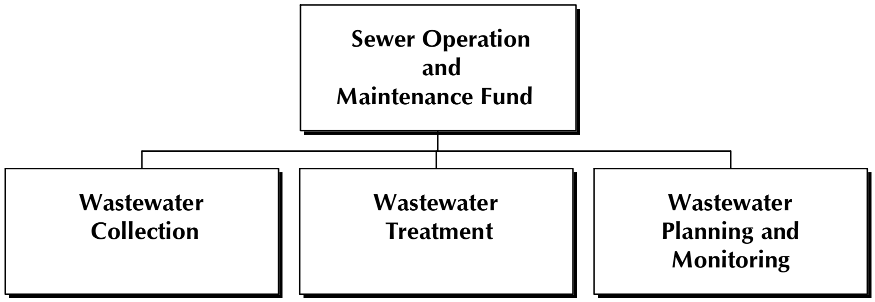
[1] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements, operation and maintenance expenses and capital improvements. These costs change annually and funding for sewer projects is carried forward each fiscal year; therefore, ending balances fluctuate, reflecting the carryover of these funds.

[2] The Operating and Maintenance Reserve provides for unforeseen expenses associated with sewer system emergencies. This reserve is targeted to be maintained at a level between $25 and $45 million. This level of reserve is based on industry practice to maintain existing customer reserves at a level which can support 30 and 180 days of working capital and approximately 50 percent of one year's requirements for rehabilitation and replacement of the current system's assets.

[3] The New Customer Reserve provides for debt service and administrative expenses associated with new customer debt, until such time as adjustments to availability charges can be accommodated. This reserve is targeted to be maintained at approximately $22 million. This level of reserve is based on payment expenses associated with one year of debt service and administrative expenses associated with new customer debt.

[4] The Futue Debt Reserve was established in anticipation of debt service reserve requirements for Virginia Resource Authority loans related to future treatment plant issues.

Fund 401
Sewer Operation and Maintenance



Mission

To safely collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost-effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

Focus

The Wastewater Management Program includes wastewater collection and conveyance, wastewater treatment, and planning and monitoring program areas. The primary functions are to strategically plan, efficiently operate and effectively maintain the wastewater system in the best interest of the County and its customers. Funding for sewer operations and maintenance are financed by a transfer from Fund 400, Sewer Revenue which is used to credit all system revenues collected, including availability fees and sewer service charges associated with the program.

Photo of the Noman M. Cole Jr. Pollution Control Plant

This program operates and maintains nearly 3,350 miles of sewer, 65 pump stations and 54 flow-metering stations. Treatment of wastewater generated is provided primarily through five regional wastewater collection and treatment plants. The regional treatment approach takes advantage of economies of scale in wastewater treatment and ensures the economical and efficient operation and management of the program.

One of the five regional plants is the County's owned and operated Noman M. Cole, Jr. Pollution Control Plant (NCPCP), which is currently permitted to treat 67 million gallons per day (mgd) of flow. Other regional facilities include the District of Columbia Water and Sewer Authority's Blue Plains Treatment Plant with 31 mgd capacity; Alexandria Sanitation Authority's Treatment Plant with 32.4 mgd capacity; Upper Occoquan Sewage Authority's Treatment Plant with 24.6 mgd capacity; and Arlington County's Treatment Plant with 3 mgd capacity. Fairfax County utilizes all of these facilities to accommodate a total capacity of 158 mgd.

The agency has identified a number of trends that influence the operation and maintenance of the sanitary sewer system. The major trends over the next two to five years include the following:

Fund 401
Sewer Operation and Maintenance

Chesapeake Bay Water Quality Program Requirements - The new Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter for nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet a current nitrogen removal level of 6.0 milligrams per liter. A phased approach has been recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements. The Sewer Service Charge rate will increase from $4.10 to $4.50 per 1,000 gallons of water consumption in FY 2010. In addition, a new base charge to sewer billings is included in FY 2010 to recover billing costs for the Wastewater Management Program. The base charge will be billed quarterly in the amount of $5.00 per bill totaling $20.00 per year. The combined effect of the sewer service charge as well as the new base charge equate to an increase of 16.2 percent in rates and will result in an anticipated increase in the annual cost to the typical household of $50.40. For FY 2011 and FY 2012, annual service charge increases of 17.0 percent are being proposed and for FY 2013, an annual sewer service charge increase of 14.0 percent is proposed. Sewer service charge rates are increasing as debt and capital expenses rise in anticipation of construction of additional treatment facilities to meet more stringent nitrogen removal requirements imposed by the State as a result of the "Chesapeake 2000" agreement. Funding of approximately $150 million is recommended through the sale of bonds and is anticipated to meet new state regulatory requirements in the Wastewater Management Program (WWM).

Capacity, Maintenance, Operation, and Management (CMOM) - The United States Environmental Protection Agency (USEPA) has been planning for several years to promulgate sanitary sewer overflow (SSO) regulations, which would require municipalities to develop and implement a CMOM program to eliminate any sewer overflows and backups from the wastewater collection systems. The proposed SSO rule and the CMOM program would significantly affect program costs.

Integration of Information Technology - The Geographic Information System (GIS), the Supervisory Control and Data Acquisition (SCADA) system and the Infrastructure Computerized Maintenance Management System (ICMMS) require integration for optimal use. Computing and information technology are an integral part of every aspect of the Wastewater Management Program operations. Today's high customer expectations and increasing reliance on consistent 24-hour services, lead to an increasing dependence on and expectation for stable and reliable integrated information technologies that infuse the business process. Presently, the GIS, the SCADA system, and the ICMMS system are partially integrated. Future customer service needs will require a full enterprise integration of the critical information technology systems to reduce total cost of ownership, increase availability of critical business data in the right format, and improve the quality and delivery of services to sewer customers.

THINKING STRATEGICALLY

Strategic issues for the Wastewater Management Program include:

- Providing superior wastewater services to achieve a pure and natural state of air and water;
- Improving customer service, customer strategy and satisfaction by providing more comprehensive employee training;
- Expanding the Health and Safety Program through the improvement of the Emergency Planning and Response areas to ensure a safe work environment;
- Evaluating the program's financial management strategies to ensure proper cash management and debt capacity; and
- Utilizing automated technologies to enhance the existing computer systems to increase infrastructure rehabilitation projects in the most effective manner.

Capital Improvements - Reinvestment in the sewer system infrastructure ensures optimum operation of all wastewater facilities. This initiative, closely related to CMOM endeavors, emphasizes capital improvements to wastewater collection and treatment facilities to meet requirements of the future sanitary sewer overflow regulations by the USEPA. The program continues to take a proactive stance toward infrastructure rehabilitation; however, CMOM regulations could greatly affect operations.

Asset Management Program - As a result of evaluating the program's financial management strategies, an Asset Management Program was developed. The first phase aligned the program's capital asset policies and procedures with the County's fixed asset policies and developed a process in which to evaluate the program's infrastructure. The second phase developed criteria to identify the program's critical assets. After the criteria were tested and accepted they were applied to all program assets. Phase three will be the condition assessment of all assets beginning with the most critical assets.

The Wastewater Management Program is funded by revenues generated by the customers of the sanitary sewer system and recorded in Fund 400, Sewer Revenue. Sewer service charges support system operation and maintenance costs, debt service payments, and capital projects that is attributable to supporting and improving wastewater treatment services for existing customers. Availability fees support a proportional share of system costs and capital projects attributable to growth of the system required to support new customers. Existing customers are defined as those who have paid an availability fee for access to the system and receive wastewater treatment services. New customers are those who have not paid the availability fee. Upon payment of the availability fee and connection to the system, a new customer becomes an existing customer. The County allocates expenses, interest income, bond proceeds, debt service payments, capital improvement project costs and funding, and operating transfers between existing and new users of the system. In accordance with the County's "Growth Pays for Growth Policy," both existing and new customers must pay for their share of the system's total annual revenue requirements.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Practicing Environmental Stewardship	Recent Success	FY 2010 Initiative
Continue to be a leader in protecting the Chesapeake Bay. Received the National Association of Clean Water Agencies (NACWA) Platinum Award for 100 percent compliance with its NPDES discharge permit limits on a Calendar Year basis. Fairfax County is one of only 103 Platinum award winners out of 16,000 wastewater treatment plants in the United States to receive this award.	☑	☑
Accepted by the Commonwealth of Virginia, Department of Environmental Quality (DEQ) as an Exemplary Environmental Enterprise (E3) participant into the Virginia environmental excellence program. The agency plans to seek an Extraordinary Environmental Enterprise (E4) rating in the future.	☑	☑
Continue to conduct exemplary work in analytical monitoring for the protection of the environment and the Chesapeake Bay, resulting in the receipt of the Laboratory Analyst Excellence Award from Virginia Water Environment Association/Virginia Wastewater Association (VWEA/VWWA).	☑	☑
Continue to reduce nutrients discharged to the Chesapeake Bay by using the new Biological Nutrient Removal (BNR) facilities which reduces total nitrogen discharge concentration from 6 milligrams per liter to 3 milligrams per liter.	☑	☑
Continue to maintain the sewer collection and conveyance system in accordance with the “best business practices” operating condition by rehabilitating, repairing and replacing failing pumps, sewer lines and force mains.	☑	☑

Fund 401
Sewer Operation and Maintenance

Practicing Environmental Stewardship	Recent Success	FY 2010 Initiative
Continue to achieve 100 percent compliance with the newly established regulatory requirements under Title V of the Clean Air Act.	☑	☑
Continue to fully treat wastewater to a level better than all state requirements.	☑	☑
Creating a Culture of Engagement	**Recent Success**	**FY 2010 Initiative**
Continue the "Adopt a School" program and "Sewer Science Program" to educate and inform students and the community about the role wastewater treatment plays in protecting the environment.	☑	☑
Continue to participate in the Lorton Citizens' Alliance Team (LCAT) which consists of members from the community, Wastewater Program and the Solid Waste Management Program to address the community's environmental concerns.	☑	☑
Continue to participate in neighborhood sponsored activities such as Adopt-A-Highway Clean-Up and Pohick Creek Clean-Up.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2010 Initiative**
Continue to implement the Capital Asset Management Program to identify major rehabilitation and replacement projects over the next five to ten years under the Capital Improvement Program.	☑	☑
Continue to operate the program in a manner that ensures it remains one of the lowest cost pollution control service providers in the region.	☑	☑
Continue to maintain Standard and Poor's, as well as Fitch's, bond rating of Triple A, the best financial rating a utility can receive.	☑	☑
Continue to seek and receive a Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the Wastewater Management Program's Comprehensive Annual Financial Report.	☑	☑

Fund 401
Sewer Operation and Maintenance

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	321/ 320.5	321/ 320.5	321/ 320.5	321/ 320.5	321/ 320.5
Expenditures:					
Personnel Services	$21,719,514	$28,051,654	$25,297,858	$28,782,939	$28,782,939
Operating Expenses	57,834,844	60,448,524	63,725,823	69,378,023	69,378,023
Capital Equipment	656,356	487,918	1,071,487	253,870	253,870
Subtotal	**$80,210,714**	**$88,988,096**	**$90,095,168**	**$98,414,832**	**$98,414,832**
Less:					
Recovered Costs	($636,378)	($643,595)	($643,595)	($667,567)	($667,567)
Total Expenditures	**$79,574,336**	**$88,344,501**	**$89,451,573**	**$97,747,265**	**$97,747,265**

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes to the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- **Employee Compensation** **$731,285**
  A net increase of $731,285 is for the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Operating Expenses** **$8,929,499**
  An increase of $8,929,499 in Operating Expenses is due primarily to increased costs for interjurisdictional charges based on operations and maintenance charges from Blue Plains, Alexandria Sanitation Authority, the Upper Occoquan Sewage Authority (UOSA), and Arlington County. These cost increases are primarily due to increases in power, fuel and chemicals caused by energy related cost increases.

- **Recovered Costs** **($23,972)**
  An increase of $23,972 in Recovered Costs is primarily due to the FY 2010 projected salaries of recoverable positions.

- **Capital Equipment** **$253,870**
  Capital Equipment funding of $253,870 is included for requirements associated with replacement equipment that has outlived its useful life and is not cost effective to repair. The equipment includes $76,000 for pumping station equipment, and $17,870 for lab equipment. In addition, funding provides for replacement vehicles including, $32,000 for one pickup truck to inspect sewer lines required by the USEPA Capacity, Management, Operation and Maintenance (CMOM) program, $30,000 for one pickup truck used for Miss Utility to mark sanitary sewer lines in accordance with the Virginia Underground Damage Prevention Act, and $22,000 for one pickup truck for maintenance projects at the Noman Cole Pollution Control Plant. All of these vehicles require replacement based on established age, mileage criteria and excessive repairs. Funding in the amount of $76,000 is also included for office support equipment.

Fund 401
Sewer Operation and Maintenance

Changes to <u>FY 2009 Adopted Budget Plan</u>

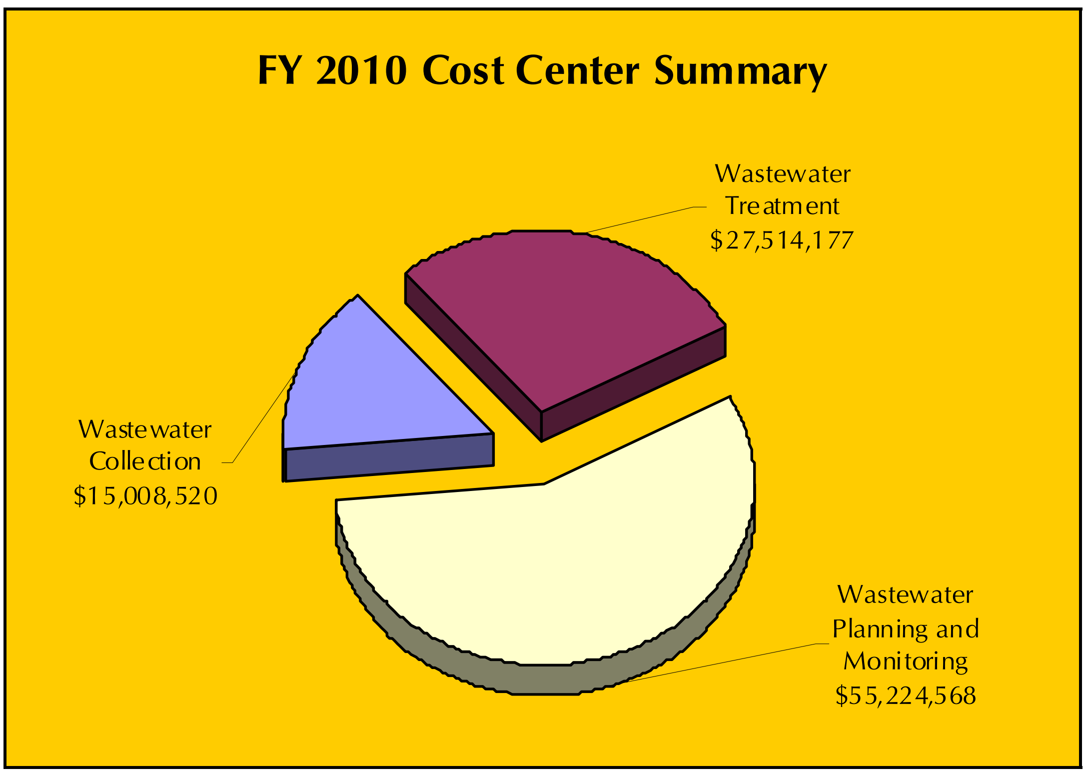
The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$1,160,868**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered funding of $577,299 in Operating Expenses and $433,569 in Capital Equipment; and unencumbered carryover of $150,000 for the delayed ordering of capital equipment.

- **Third Quarter Adjustments** **($53,796)**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a reduction of $53,796 in Personnel Services based on the mandatory January 2, 2009 furlough day.

Cost Centers

The three cost centers within Fund 401, Sewer Operation and Maintenance, are Wastewater Collection, Wastewater Treatment and Wastewater Planning and Monitoring. These cost centers work together to fulfill the mission of the sanitary sewer system and carry out the designated initiatives for the fiscal year.



Fund 401
Sewer Operation and Maintenance

Wastewater Collection

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	141/ 141	141/ 141	140/ 140	140/ 140	140/ 140
Total Expenditures	**$12,316,625**	**$14,365,189**	**$14,211,026**	**$15,008,520**	**$15,008,520**

Position Summary					
	Collection Program		**Gravity Sewers**		**Pumping Stations**
1	Director	1	Public Works Env. Services Manager	1	Public Works Env. Services Manager
1	Management Analyst III	1	Maintenance Superintendent	1	Engineer III
1	Network/Telecomm Analyst I	2	Senior Maintenance Supervisors	1	Industrial Electrician Supervisor
1	Network/Telecomm Analyst II	6	Engineering Technicians III	1	Instrumentation Supervisor
1	Safety Analyst	7	Engineering Technicians II	1	Plant Maintenance Supervisor
1	Warehouse Supervisor	1	Map Drafter	1	Industrial Electrician III
1	Warehouse Specialist	12	Engineering Technicians I	4	Instrumentation Technicians III
1	Admin. Assistant IV	3	Heavy Equipment Operators	4	Industrial Electricians II
5	Admin. Assistants III	16	Maintenance Crew Chiefs	6	Plant Mechanics III
3	Admin. Assistants II	3	Motor Equipment Operators	3	Instrumentation Technicians II
1	Storekeeper	2	Truck Drivers	1	Welder II
1	Warehouse Worker-Driver-Helper	14	Senior Maintenance Workers	8	Plant Mechanics II
		19	Maintenance Workers	1	Instrumentation Technician I
		1	Engineer III	1	Maintenance Trade Helper II
TOTAL POSITIONS **140 Positions / 140.0 Staff Years**					

Goal

To operate, maintain, and repair the County's wastewater collection system in a manner that protects Fairfax County citizens and the environment.

Wastewater Treatment

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	135/ 135	135/ 135	135/ 135	135/ 135	135/ 135
Total Expenditures	**$17,480,528**	**$23,541,377**	**$21,924,478**	**$27,514,177**	**$27,514,177**

Fund 401
Sewer Operation and Maintenance

Position Summary

Noman M. Cole, Jr., Pollution Control Plant
1 Director
1 Info. Tech. Prog. Manager I
1 Database Administrator I
1 Engineer IV
2 Storekeepers
1 Safety Analyst
2 Network/Telecom Analysts II
1 Engineering Technician III
1 Warehouse Supervisor
1 Heavy Equipment Supervisor
1 Info. Technology Technician II
1 Administrative Assistant IV
1 Warehouse Specialist
2 Heavy Equipment Operators
3 Administrative Assistants III
1 Warehouse Worker-Driver
1 Data Analyst I
1 Network/Telecom Analyst I

Operations
1 Wastewater Plant Oper. Mgr.
2 Engineers III
1 Public Works Env. Svcs. Spec.
1 Plant Operations Superintendent
6 Plant Operations Supervisors
7 Senior Plant Operators
13 Lead Plant Operators
29 Plant Operators
1 Engineering Technician II

Maintenance
1 Public Works Env. Svcs. Mgr.
1 Plant Maintenance Superintendent
1 Industrial Electrician Supervisor
1 Instrumentation Supervisor
1 Plant Maintenance Supervisor
1 Chief Building Maintenance
2 Industrial Electricians III
3 Instrumentation Technicians III
1 Senior Maintenance Supervisor
4 Industrial Electricians II
7 Plant Mechanics III
5 Instrumentation Technicians II
2 Welders II
8 Plant Mechanics II
2 Painters I
1 Painter II
2 Industrial Electricians I
1 Maintenance Trade Helper II
2 Senior Maintenance Workers
2 Custodians II
1 HVAC II
2 Maintenance Workers

TOTAL POSITIONS
135 Positions / 135.0 Staff Years

Goal

To ensure efficient and effective operation and maintenance of the County's wastewater treatment facilities within the laws and standards established by the Congress of the United States in Public Law 92-500 which designates regulatory powers to the USEPA and the Virginia Department of Environmental Quality.

Wastewater Planning and Monitoring

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	45/ 44.5	45/ 44.5	46/ 45.5	46/ 45.5	46/ 45.5
Total Expenditures	**$49,777,183**	**$50,437,935**	**$53,316,069**	**$55,224,568**	**$55,224,568**

Position Summary

Financial Management and Planning
1 Director
1 Assistant Director Public Works
1 Management Analyst IV
1 Fiscal Administrator
1 Management Analyst III
1 Programmer Analyst III
1 Accountant II
1 Engineering Technician III
1 Administrative Assistant IV
1 Administrative Assistant III, PT
1 Administrative Assistant II
1 Management Analyst I
2 Engineering Technicians II

Engineering Planning and Analysis
1 Engineer V
1 Engineer IV
1 Geog. Info. Spatial Analyst II
2 Geog. Info. System Techs.
2 Engineering Technicians III
4 Engineers III

Environmental Monitoring
1 Environmental Services Director
2 Asst. Environmental Services Directors
4 Environmental Health Specialists II
2 Environmental Technologists III
3 Environmental Technologists II
7 Environmental Technologists I
1 Management Analyst II
1 Administrative Assistant II

TOTAL POSITIONS
46 Positions / 45.5 Staff Years

PT Denotes Part-Time Position

Fund 401
Sewer Operation and Maintenance

Goal

To manage sewer revenue collection; to monitor and report County sewage flows treated at non-County facilities; to plan for growth and development in the County's public sewer system; and to environmentally monitor County treatment facilities, other publicly and privately-owned treatment facilities in the program and nearby embayments.

Key Performance Measures

Objectives

- To comply with Title V air permit and state water quality permit requirements 100 percent of the time in order to contribute to a pure and natural state of air and water in Fairfax County.
- To maintain sewer infrastructure effectively in order to experience no more than 25 sewer back-ups, which is less than the current 5-year rolling annual average of 34.
- To ensure efficient wastewater collection and treatment services by providing service to customers at rates that are the lowest in the area.
- To provide excellent financial and asset management by ensuring a debt coverage ratio of 1.30 or greater.

Indicator	Prior Year Actuals FY 2006 Actual	 FY 2007 Actual	 FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Total average daily wastewater flow treated (million gallons)	102.4	107.2	110.0 / 98.8	110.0	112.0
Emergency repair work orders processed (1)	99	197	200 / 207	200	200
Service trouble calls received	1,404	1,236	1,500 / 1,249	1,500	1,500
Operating Reserve maintained (millions)	$18.8	$19.0	$19.3 / $24.8	$22.1	$45.0
Efficiency:					
Percent of treatment capacity available for growth	36%	33%	33% / 38%	33%	33%
Emergency repairs, as a percent of total work orders	0.5%	0.8%	1.0% / 0.9%	0.8%	0.8%
Sewer Service Billing Rate, $/1,000 gallons	$3.28	$3.50	$3.74 / $3.74	$4.10	$4.50
Service Quality:					
Sanitary sewer overflows (SSOs) per year (FY 2008, 5-yr. avg. = 35)	13	14	20 / 17	20	20
Percent of customers responded to within 24 hours	100%	100%	100% / 100%	100%	100%
Percentage of sewage back-ups responded to within 2 hours	100%	100%	100% / 100%	100%	100%
Odor complaints per year (FY 2008, 5-yr. avg. = 45)	21	16	40 / 22	25	25
Percent of Pay as you go Capital Improvement Program funded	100%	100%	100% / 100%	100%	100%

Fund 401
Sewer Operation and Maintenance

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Compliance with Title V air permit and State water quality permit	100%	100%	100% / 100%	100%	100%
Blockages causing sewer back-ups per year (FY 2008, 5-yr. avg. = 34)	7	12	25 / 18	25	25
Average household sewer bill compared to other providers in the area	Lowest	Lowest	Lowest / Lowest	Lowest	Lowest
Debt Coverage Ratio: (Revenue - Operating Cost/Debt)	1.90	1.70	1.30 / 1.78	1.30	1.30

(1) The agency redefined the definition of emergency repairs to include only true emergency work and no longer include unscheduled work orders in this performance measurement.

Performance Measurement Results

In FY 2008, there were 358,375 (households and businesses) connections to the sanitary sewer system, an increase of 3,167 connections over FY 2007. Approximately 87 percent of Fairfax County households are connected to the sewer system. Approximately 875,000 of the County's estimated 1,050,000 residents are served by public sewer. Odor complaints, particularly around the Noman M. Cole, Jr., Pollution Control Plant, have been reduced significantly with the addition of new odor containment and treatment facilities. These odor control facilities include tank covers for gravity thickeners and packed tower scrubbers on sludge storage tanks, nine carbon absorption odor control scrubbers at various locations on the plant, tank covers for the primary settling tanks and packed tower scrubbers to treat the odorous air from the tanks, and afterburners for the incineration exhaust.

Wastewater flows decreased due to dry weather conditions in FY 2008 resulting in less groundwater infiltration and stormwater runoff influx into the system but are expected to increase again in FY 2009 and FY 2010. Sanitary sewer overflows increased due to infiltration of excessive stormwater into the sewer system during heavy rainfall events. The Wastewater Collection staff has increased efforts in monitoring trouble areas, replacing sewer line sags and realigning sewer lines, and utilizing temporary pumps in place to divert flow during severe storm events. Similarly, the number of sanitary sewage blockages is still low and based on the agency's efforts to monitor the sewer program and keep the sewer system clean of grease and debris.

When comparing average annual sewer service billings for the regional jurisdictions, Fairfax County has one of the lowest average annual sewer service billings at $312. Other regional jurisdictions range from $284 to $610 (as of January 1, 2009). The average sewer service billings for the other regional jurisdictions have been developed by applying each jurisdiction's sewer service rate to appropriate Single Family Residence Equivalents (SFRE) water usage determined from an analysis of Fairfax Water's historical average water usage records for SFREs. Based on the latest rate comparison, Fairfax County had one of the lowest annual sewer service charges. The program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment, and maintaining sufficient financial resources to fully fund the program's initiatives.

Fund 401
Sewer Operation and Maintenance

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 401, Sewer Operation and Maintenance**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$6,405,321**	**$596,352**	**$6,739,479**	**$5,787,906**	**$5,787,906**
Transfer In:					
Sewer Revenue (400)	$79,908,494	$88,500,000	$88,500,000	$93,000,000	$93,000,000
Total Transfer In	$79,908,494	$88,500,000	$88,500,000	$93,000,000	$93,000,000
Total Available	**$86,313,815**	**$89,096,352**	**$95,239,479**	**$98,787,906**	**$98,787,906**
Expenditures:					
Personnel Services[1]	$21,719,514	$28,051,654	$25,297,858	$28,782,939	$28,782,939
Operating Expenses	57,834,844	60,448,524	63,725,823	69,378,023	69,378,023
Recovered Costs	(636,378)	(643,595)	(643,595)	(667,567)	(667,567)
Capital Equipment	656,356	487,918	1,071,487	253,870	253,870
Total Expenditures	$79,574,336	$88,344,501	$89,451,573	$97,747,265	$97,747,265
Total Disbursements	**$79,574,336**	**$88,344,501**	**$89,451,573**	**$97,747,265**	**$97,747,265**
Ending Balance[2]	**$6,739,479**	**$751,851**	**$5,787,906**	**$1,040,641**	**$1,040,641**
PC Replacement Reserve[3]	$98,000	$98,000	$98,000	$98,000	$98,000
Unreserved Balance	**$6,641,479**	**$653,851**	**$5,689,906**	**$942,641**	**$942,641**

[1] A funding reduction of $53,796 reflects the actual furlough savings achieved as a result of the mandatory furlough day of January 2, 2009.

[2] The Wastewater Management Program maintains fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding for sewer operations and maintenance is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[3] The PC Replacement Reserve was established for the timely replacement of computer equipment.

Fund 402
Sewer Construction Improvements

Focus

Fund 402, Sewer Construction Improvements, provides for wastewater management construction projects through a transfer of funds from Fund 400, Sewer Revenue. All projects in Fund 402 are fully supported by sewer system revenues.

Photo of the Noman M. Cole Jr. Pollution Control Plant

In FY 2010, an amount of $18,000,000 is included in Fund 402, Sewer Construction Improvements. Funding will provide for the installation of 12,000 linear feet of sanitary sewer lines for areas with chronic septic system failures throughout the County including Old Courthouse/Beasley Road, Portland Place Phases I and II, Fairfax Acres Subdivision, Colewood Street and Pine Ridge; replacement of power generators and aging equipment at several pumping stations; the replacement of the Dogue Creek Force Main; the installation, repair, replacement and renovation of 20 miles of sewer lines using predominantly "no dig" technologies; and the replacement of equipment and facilities at the Noman G. Cole Pollution Control Plant including clarifier mechanisms, wastewater and sludge pumps, motor and pump drives, chemical feed systems, motor control centers, HVAC systems, incinerator rehabilitation and the Supervisory Control and Data Acquisition (SCADA) system.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $21,720,396 due to the carryover of unexpended project balances.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 402
Sewer Construction Improvements

FUND STATEMENT

Fund Type G40, Enterprise Funds | **Fund 402, Sewer Construction Improvements**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$27,039,058**	**$0**	**$21,434,433**	**$0**	**$0**
Transfer In:					
Sewer Revenue (400)	$13,550,000	$23,500,000	$23,500,000	$18,000,000	$18,000,000
Total Transfer In	$13,550,000	$23,500,000	$23,500,000	$18,000,000	$18,000,000
Total Available	**$40,589,058**	**$23,500,000**	**$44,934,433**	**$18,000,000**	**$18,000,000**
Total Expenditures [1]	$19,154,625	$23,500,000	$44,934,433	$18,000,000	$18,000,000
Total Disbursements	**$19,154,625**	**$23,500,000**	**$44,934,433**	**$18,000,000**	**$18,000,000**
Ending Balance [2]	**$21,434,433**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $285,963 has been reflected as an increase to FY 2008 expenditures to reflect expenditure accrual. This impacts the amount carried forward resulting in a net decrease of $285,963 to the *FY 2009 Revised Budget Plan*. The projects effected by this adjustment are Project I00351, Pump Station Renovations, Project X00826, Extension Projects, Project X00905, Replacement and Transmission, and Project X00910, Noman Cole Pollution Control Plant Replacement and Renewal. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[2] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 402
Sewer Construction Improvements

FY 2010 Summary of Capital Projects

Fund: 402 Sewer Construction Improvements

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
G00901	DC Treatment Center - Blue Plains	$91,105,605	$3,452,795.46	$868,217.28	$0	$0
G00903	Arlington Wastewater Treatment	18,417,392	1,939,600.00	894.00	0	0
I00351	Pump Station Renovations		1,435,903.19	7,370,867.40	3,000,000	3,000,000
I00904	ASA Wastewater Treatment Plant	238,751,218	443,439.08	23,618.62	0	0
L00117	Dogue Creek Rehab/Replacement		140,135.83	5,614,420.33	4,000,000	4,000,000
N00321	Lower Potomac Exp. 54 MGD	95,949,000	168,518.72	460,070.40	0	0
T00124	Rocky Run Pump Station	4,085,926	27,548.98	25,865.00	0	0
X00445	Integrated Sewer Metering		5,685.66	120,081.62	0	0
X00823	Extension Projects FY 1993	4,009,003	0.00	147,449.28	0	0
X00826	Extension Project FY 1996	31,938,799	4,230,047.50	7,718,592.73	4,000,000	4,000,000
X00828	Extension and Improvement Projects		0.00	110,000.00	0	0
X00900	Replacement Transmission		0.00	11,224.02	0	0
X00903	Replacement and Transmission Programmed Rehab		0.00	100,000.00	0	0
X00904	Sewer Line Enlargement		0.00	150,000.00	0	0
X00905	Replacement & Transmission		3,627,197.91	12,206,388.37	5,000,000	5,000,000
X00906	Sewer Line Enlargement		(16,369.71)	2,467,989.43	0	0
X00908	Sewer Line Replacement - 5 Inch		0.00	133,425.33	0	0
X00910	Replacement and Renewal		3,642,488.63	6,474,761.60	2,000,000	2,000,000
X00912	Replacement and Renewal-Treatmer		0.00	210,000.00	0	0
X00930	Sewer Relocation - VADOT		57,633.98	87,089.13	0	0
X00940	Developer Projects County Costs		0.00	396,470.88	0	0
X00998	Sewer Contingency Project		0.00	185,686.27	0	0
X00999	Sewer Revolving Fund		0.00	51,320.95	0	0
Total		**$484,256,943**	**$19,154,625.23**	**$44,934,432.64**	**$18,000,000**	**$18,000,000**

Fund 403
Sewer Bond Parity Debt Service

Focus

Fund 403, Sewer Bond Parity Debt Service, records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution. Bond proceeds are used to fund capital improvement requirements in the Wastewater Management Program including upgrades to the treatment facilities serving the County, and construction of nutrient removal facilities for the removal of nitrogen as required by the State Water Control Board. The removal of nitrogen will improve the quality of the effluent produced at all of the treatment plants.

An amount of $6,663,681 is required for this fund in FY 2010 including $2,740,000 in principal payments and $3,918,681 in interest payments associated with outstanding 2004 Sewer Revenue Refunding Bonds, and $5,000 in fiscal agent fees. Fiscal agent fees are included for the management of all sewer bond accounts. All debt service payments are supported by Sewer System Revenues.

Financing for additional requirements to support new Chesapeake Bay initiatives for nutrient removal and capital construction will be pursued once construction projects are ready to begin. The necessary adjustments will be made to Fund 403, Sewer Bond Parity Debt Service at a regularly scheduled quarterly review.

	Principal	Interest	Fees	Total
Sewer Revenue Bonds:				
2004	$2,740,000	$3,918,681		$6,658,681
Fiscal Agent Fees			$5,000	$5,000
Total	**$2,740,000**	**$3,918,681**	**$5,000**	**$6,663,681**

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ There have been no revisions to this fund since the approval of the FY 2009 Adopted Budget Plan.

Fund 403
Sewer Bond Parity Debt Service

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 403, Sewer Bond Parity Debt Service**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$6,019,500**	**$1,019,500**	**$1,055,681**	**$1,048,596**	**$1,048,596**
Transfer In:					
Sewer Revenue (400)[1]	$1,650,160	$10,650,000	$10,650,000	$6,650,000	$6,650,000
Total Transfer In	$1,650,160	$10,650,000	$10,650,000	$6,650,000	$6,650,000
Total Available	**$7,669,660**	**$11,669,500**	**$11,705,681**	**$7,698,596**	**$7,698,596**
Expenditures:					
Principal Payment[2]	$2,560,000	$2,645,000	$2,645,000	$2,740,000	$2,740,000
Interest Payments[2]	4,043,234	7,999,456	7,999,456	3,918,681	3,918,681
Fiscal Agent Fees	3,116	5,000	5,000	5,000	5,000
Total Expenditures	$6,606,350	$10,649,456	$10,649,456	$6,663,681	$6,663,681
Non Appropriated:					
Amortization Expense[3]	$7,629	$7,629	$7,629	$7,629	$7,629
Total Disbursements	**$6,613,979**	**$10,657,085**	**$10,657,085**	**$6,671,310**	**$6,671,310**
Ending Balance[4]	**$1,055,681**	**$1,012,415**	**$1,048,596**	**$1,027,286**	**$1,027,286**

[1] This fund is supported by a Transfer In from Fund 400, Sewer Revenue.

[2] The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[3] In order to capitalize the bond costs, this category is designated as an annual non-appropriated amortization expense. An amount of $7,629 is included for the 2004 bond series which began in FY 2006.

[4] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. Fund balances fluctuate from year to year based on actual debt requirements and are used to cover amortization of issuance costs.

Fund 406
Sewer Bond Debt Reserve

Focus

Fund 406, Sewer Bond Debt Reserve, fulfills the County's requirement to maintain a Reserve Fund for existing and planned sewer bonds. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds.

No funding is required for Fund 406, Sewer Bond Debt Reserve in FY 2010. The recommended reserve to satisfy the existing requirement for the 2004 Sewer Revenue Refunding Bonds is $6,900,348. The current balance of $16,606,348 is a sufficient level to satisfy the legal reserve requirements of $6,900,348 for the 2004 Sewer Revenue Refunding bonds and a planning factor of $9,706,000 for future debt requirements.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- ♦ There have been no revisions to this fund since the approval of the FY 2009 Adopted Budget Plan.

Fund 406
Sewer Bond Debt Reserve

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 406, Sewer Bond Debt Reserve**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$6,900,348**	**$16,606,348**	**$6,900,348**	**$16,606,348**	**$16,606,348**
Revenue:					
Bond Proceeds	$0	$0	$9,706,000	$0	$0
Total Revenue	$0	$0	$9,706,000	$0	$0
Total Available	**$6,900,348**	**$16,606,348**	**$16,606,348**	**$16,606,348**	**$16,606,348**
Total Expenditures	$0	$0	$0	$0	$0
Total Disbursements	**$0**	**$0**	**$0**	**$0**	**$0**
Ending Balance[1]	**$6,900,348**	**$16,606,348**	**$16,606,348**	**$16,606,348**	**$16,606,348**

[1] The fund balance provides a sufficient level to satisfy the legal reserve requirements of $6,900,348 for the 2004 Sewer Revenue Refunding bonds and a planning factor of $9,706,000 for future debt requirements. This reserve provides for one year of principal and interest as required by the Sewer System's General Bond Resolution.

Fund 407
Sewer Bond Subordinate Debt Service

Focus

Fund 407, Sewer Bond Subordinate Debt Service, provides debt service funding for the Upper Occoquan Sewage Authority (UOSA) Bond Series, the Virginia Resources Authority (VRA) loans and the Manassas Park debt payment. The UOSA Bond Series is based on the County's portion of the UOSA plant expansion from 27.0 million gallons per day (mgd) to 54.0 mgd. Two low-interest VRA loans from the State Revolving Fund Program were used to fund the County's share of construction costs for the Alexandria Sanitation Authority treatment plant upgrade for ammonia removal as required by the State Water Control Board. In addition, in 1986, Fairfax County purchased 0.9 mgd of Manassas Park City's capacity at the UOSA plant. FY 2010 represents the final payment of debt service for this purchased capacity.

All debt service payments are supported by Sewer System Revenues through a transfer from Fund 400, Sewer Revenue. Pursuant to the Sewer Bond resolution and respective agreements, these debt obligations are subordinate to the County's Sewer Revenue Bonds and therefore, the payments are made from this fund.

Funding in the amount of $24,333,391 will provide for the FY 2010 principal and interest requirements, including an amount of $36,260 for the Manassas Park debt payment, $17,660,059 for the UOSA plant requirements, and $6,637,072 for the VRA debt requirements.

The following table identifies the payments required in FY 2010.

	Principal	Interest	Total
MANASSAS PARK DEBT PAYMENT:	**$34,533**	**$1,727**	**$36,260**
UOSA PLANT EXPANSION:			
1995A	$0	$1,568,697	$1,568,697
1995B	1,187,744	59,387	1,247,131
2003	1,970,725	1,520,975	3,491,700
2004	2,261,204	1,256,775	3,517,979
2005	0	2,660,060	2,660,060
2007A	0	2,621,743	2,621,743
2007B	0	2,552,749	2,552,749
Subtotal – UOSA	**$5,419,673**	**$12,240,386**	**$17,660,059**
VRA DEBT PAYMENTS:			
FY 2001 VRA Loan	$1,861,805	$1,137,479	$2,999,284
FY 2002 VRA Loan	2,265,332	1,372,456	3,637,788
Subtotal – VRA	**$4,127,137**	**$2,509,935**	**$6,637,072**
Total	**$9,581,343**	**$14,752,048**	**$24,333,391**

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- There have been no revisions to this fund since approval of the FY 2009 Adopted Budget Plan.

Fund 407
Sewer Bond Subordinate Debt Service

FUND STATEMENT

Fund Type G40, Enterprise Funds | **Fund 407, Sewer Bond Subordinate Debt Service**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$1,157,425**	**$1,157,425**	**$1,395,689**	**$1,395,689**	**$1,395,689**
Transfer In:					
Sewer Revenue (400)	$21,923,527	$23,051,559	$23,051,559	$24,300,000	$24,300,000
Total Transfer In	$21,923,527	$23,051,559	$23,051,559	$24,300,000	$24,300,000
Total Available	**$23,080,952**	**$24,208,984**	**$24,447,248**	**$25,695,689**	**$25,695,689**
Expenditures:					
Principal Payment[1]	$8,780,648	$9,166,234	$9,166,234	9,581,343	9,581,343
Interest Payment[1]	12,904,615	13,885,325	13,885,325	14,752,048	14,752,048
Total Expenditures	$21,685,263	$23,051,559	$23,051,559	$24,333,391	$24,333,391
Total Disbursements	**$21,685,263**	**$23,051,559**	**$23,051,559**	**$24,333,391**	**$24,333,391**
Ending Balance[2]	**$1,395,689**	**$1,157,425**	**$1,395,689**	**$1,362,298**	**$1,362,298**

[1] The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[2] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. These costs change annually and therefore, fund balances fluctuate from year to year based on actual debt service requirements.

Fund 408
Sewer Bond Construction

Focus

Fund 408, Sewer Bond Construction, provides for major sewer system construction projects including upgrades and expansions of sewer treatment plants utilized by Fairfax County residents that are funded from the sale of sewer revenue bonds, other shorter-term financing, and/or sewer system revenues. Funding has been provided in recent years in Fund 408, Sewer Bond Construction to begin to meet new state regulatory requirements for nitrogen removal and plant upgrades at the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA), the Arlington County Treatment Plant, the Loudon County Sanitation Authority (LCSA) treatment plant; and the Noman M. Cole Jr. Pollution Control Plant.

The new Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter for nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet voluntary nitrogen removal standard of 6.0 milligrams per liter. A phased approach has been recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements.

A Sewer Revenue Bond sale in the amount of approximately $150 million is planned to support the Chesapeake Bay water quality program requirements for the operations of the Wastewater Management Program. This includes bond proceeds of $140,294,000 in this fund and $9,706,000 reserved in Fund 406, Sewer Bond Debt Reserve for legal requirements. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds. In addition, interest is earned on the fund balance in this fund, and an amount of $1,000,000 is anticipated in interest earnings in FY 2010. No funding is included for Fund 408, in FY 2010. Work will continue in FY 2010 on existing and previously funded projects.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $54,212,459 due to the carryover of unexpended project balances.

- As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 408
Sewer Bond Construction

FUND STATEMENT

Fund Type G40, Enterprise Funds | **Fund 408, Sewer Bond Construction**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$15,326,144**	**$88,434,806**	**$2,626,417**	**$16,090,984**	**$16,090,984**
Revenue:					
Revenue from the Commonwealth[1]	$253,030	$0	$0	$0	$0
Sale of Bonds[2]	0	0	140,294,000	0	0
Interest on Investments	1,153,147	1,000,000	1,000,000	$1,000,000	$1,000,000
Total Revenue	$1,406,177	$1,000,000	$141,294,000	$1,000,000	$1,000,000
Total Available	**$16,732,321**	**$89,434,806**	**$143,920,417**	**$17,090,984**	**$17,090,984**
Total Expenditures[3]	$14,105,904	$74,000,000	$127,829,433	$0	$0
Total Disbursements	**$14,105,904**	**$74,000,000**	**$127,829,433**	**$0**	**$0**
Ending Balance[4]	**$2,626,417**	**$15,434,806**	**$16,090,984**	**$17,090,984**	**$17,090,984**

[1] Represents revenue reimbursement from the Commonwealth of Virginia for Project N00322, Lower Potomac 67 MGD associated with nitrogen removal projects at the Noman M. Cole Pollution Control Plant.

[2] An amount of $150 million in revenue bonds is anticipated to be issued to support capital program requirements within the Wastewater Management Program including $140.3 million in this fund and $9.7 million to be reserved in Fund 406, Sewer Bond Debt Reserve for legal requirements.

[3] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $383,026 has been reflected as an increase to FY 2008 expenditures to reflect adjustments to correctly record expenditure accruals. This impacts the amount carried forward resulting in a net decrease of $383,026 to the *FY 2009 Revised Budget Plan*. The projects effected by this adjustment are Project G00904, Arlington Treatment Plant Upgrade, Project N00322, Noman Cole Pollution Control Plant Upgrade and Project X00911, Noman Cole Pollution Control Plant Renovations. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[4] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 408
Sewer Bond Construction

FY 2010 Summary of Capital Projects

Fund: 408 Sewer Bond Construction

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
G00902	DC Blue Plains Exp 309 MGD		$4,447,711.02	$14,295,288.98	$0	$0
G00904	Arlington Treatment Plant Upgrade	25,750,000	3,585,033.00	19,212,395.00	0	0
I00352	Pumping Station Improvements		0.00	3,000,000.00	0	0
I00906	ASA Plant Improvements		421,669.57	29,929,330.43	0	0
J00901	LCSA Plant Upgrade	21,500,000	0.00	21,500,000.00	0	0
N00322	Lower Potomac 67 MGD	140,366,502	5,357,262.63	19,686,647.11	0	0
X00909	Sewer Line Improvements		0.00	3,000,000.00	0	0
X00911	Noman M. Cole, Jr. Pollution	109,829,000	294,228.12	17,205,771.88	0	0
Total		**$297,445,502**	**$14,105,904.34**	**$127,829,433.40**	**$0**	**$0**

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Overview

Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services consist of insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

FAIRFAX COUNTY INTERNAL SERVICE FUNDS

- **Fund 500, Retiree Health Benefits,** provides for monthly subsidy payments, based on age and years of service at the time of retirement, to eligible retirees of the County to help pay for health insurance. Participants who become eligible to receive benefits are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments. It should be noted that, beginning in FY 2009, all activity in this fund was transferred to Fund 603, OPEB Trust Fund, in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs).

- **Fund 501, County Insurance Fund**, is utilized to meet the County's casualty obligations, liability exposures, and worker's compensation requirements.

- **Fund 503, Department of Vehicle Services**, ensures that the County, School and Park Authority vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner.

- **Fund 504, Document Services Division**, supports the printing, copier, and micrographic services to County and School agencies.

- **Fund 505, Technology Infrastructure Services**, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the mainframe, data communications, PC replacements, and radio networks are billed to user agencies.

- **Fund 506, Health Benefits Trust Fund**, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees.

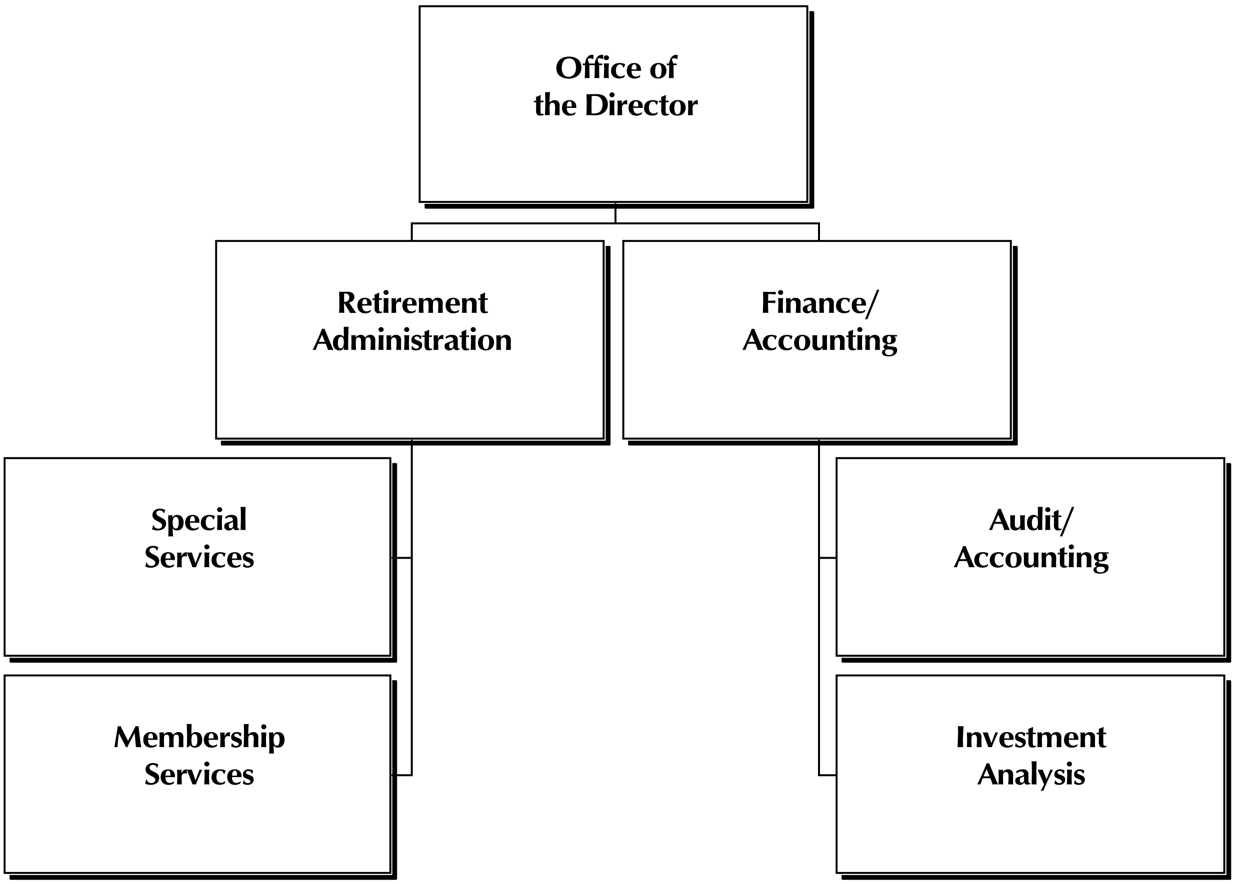
FAIRFAX COUNTY PUBLIC SCHOOLS INTERNAL SERVICE FUNDS

- **Fund 590, Public School Insurance Fund,** is an insurance fund that provides administration of workers' compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.

- **Fund 591, Public School Health and Flexible Benefits Fund,** is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.

- **Fund 592, Public School Central Procurement,** facilitates accounting of orders for textbooks, supplies, and equipment for the Fairfax County Public Schools (FCPS).

Fund 500
Retiree Health Benefits Fund



Focus

As part of the FY 2009 Adopted Budget Plan, all activity in Fund 500, Retiree Health Benefits, was transferred to Fund 603, OPEB Trust Fund. The County established Fund 603 to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees. This new standard addresses how local governments should account for and report their costs related to post-employment health care and other non-pension benefits, such as the County's retiree health benefit subsidy, which was previously paid from Fund 500 but is paid from Fund 603 beginning in FY 2009. For more information on the retiree health benefit subsidy and GASB 45, please refer to the Fund 603, OPEB Trust Fund, narrative in the Trust Funds section of Volume 2.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **FY 2008 Carryover Review** **$0**
  As part of the *FY 2008 Carryover Review*, the FY 2008 ending balance of $411,433 was transferred to Fund 603, OPEB Trust Fund. As a result of this transfer, Fund 500 was closed out and all retiree health benefits are accounted for in Fund 603.

Fund 500
Retiree Health Benefits Fund

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 500, Retiree Health Benefits**

	FY 2008 Actual	FY 2009 Adopted Budget Plan [1]	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$129,592**	**$0**	**$411,433**	**$0**	**$0**
Revenue:					
CMS Medicare Part D Subsidy	$1,160,960	$0	$0	$0	$0
Total Revenue	$1,160,960	$0	$0	$0	$0
Transfer In:					
General Fund (001)	$4,610,988	$0	$0	$0	$0
Total Transfer In	$4,610,988	$0	$0	$0	$0
Total Available	**$5,901,540**	**$0**	**$411,433**	**$0**	**$0**
Expenditures:					
Benefits Paid	$5,399,882	$0	$0	$0	$0
Administrative	90,225	0	0	0	0
Total Expenditures	$5,490,107	$0	$0	$0	$0
Transfer Out:					
OPEB Trust Fund (603)	$0	$0	$411,433	$0	$0
Total Transfer Out	$0	$0	$411,433	$0	$0
Total Disbursements	**$5,490,107**	**$0**	**$411,433**	**$0**	**$0**
Ending Balance	**$411,433**	**$0**	**$0**	**$0**	**$0**

[1] As part of the FY 2009 Adopted Budget Plan, all activity in Fund 500, Retiree Health Benefits, was transferred to Fund 603, OPEB Trust Fund in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs). The remaining FY 2008 balance in Fund 500 was moved to Fund 603 as part of the *FY 2008 Carryover Review*. For more information on the retiree health benefit subsidy and GASB 45, please refer to the Fund 603, OPEB Trust Fund, narrative in the Trust Funds section of Volume 2.

Fund 501
County Insurance Fund

- Financial Control and Compliance
- Investing and Cash Flow Management
- Accounting and Financial Reporting
- Payment of Countywide Obligations
- Risk Management

Mission
To ensure the health and safety of County residents, employees, and public officials, and to protect the County's financial assets. The agency is committed to providing the highest quality customer service in managing the County's risks and exposures.

Focus
Fairfax County has a statutory responsibility to provide Workers' Compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. The County Insurance Fund was established to fulfill this obligation. The Fund also provides for countywide commercial insurance and self-insurance. The County self-insures automobile and general liability claims. Special commercial coverage is provided for aviation insurance on County helicopters, real property coverage, and Fire and Rescue Department vehicle damage insurance. Administrative expenses of risk management programs are paid through this Fund.

Fairfax County provides a wide range of services to its employees and residents, which in turn create potential risks and exposures to the County. Some of these risks include injuries involving County employees or damage to County property; injuries to residents or damage to residents' property; automobile accidents; incidents arising from police activity; the actions of public officials; and the operation and maintenance of sewage and storm management systems.

The Risk Management Division approaches its mission from both internal and external perspectives. Recognizing that an organization the size of Fairfax County will experience losses, Risk Management staff work to mitigate losses and manage financial liabilities. This is accomplished through both self-insurance (which generally applies to losses expected to occur regularly, such as workers' compensation, automobile and general liability, and police professional and public officials liability) and commercial insurance (for losses which occur infrequently but tend to be large exposures, such as real property losses, aircraft liability, and damage to high-value vehicles). Recognizing the importance of prompt and fair resolution of claims against the County, claims administration uses both in-house staff and a contract claims administrator. Finally, Risk Management staff focuses on building and using partnerships with other County agencies, the community, and neighboring jurisdictions to mitigate risks and to ensure excellent communication with the residents of Fairfax County.

Fund 501
County Insurance Fund

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	14/ 14	14/ 14	14/ 14	13/ 13	13/ 13
Expenditures:					
Personnel Services	$1,183,613	$1,335,420	$1,030,049	$1,271,533	$1,271,533
Operating Expenses	20,868,513	15,346,165	18,406,469	15,483,185	15,483,185
Capital Equipment	0	0	0	0	0
Subtotal	**$22,052,126**	**$16,681,585**	**$19,436,518**	**$16,754,718**	**$16,754,718**
Less:					
Recovered Costs	($448,769)	($375,000)	($474,173)	($375,000)	($375,000)
Total Expenditures	**$21,603,357**	**$16,306,585**	**$18,962,345**	**$16,379,718**	**$16,379,718**

Position Summary					
1	Risk Manager	1	Claims Manager	1	Safety Manager
1	Insurance Manager	1	Claims and Rehabilitation Supervisor	1	Safety Analyst
1	Management Analyst III	1	Public Health Nurse III	0	Risk Analysts (-1)
1	Management Analyst II	2	Claims Specialists	1	Administrative Assistant IV
				1	Administrative Assistant III

TOTAL POSITIONS
13 (-1) Positions / 13.0 (-1.0) Staff Years **(-) Denotes Abolished Position due to Budget Reductions**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$23,733**
  An increase of $23,733 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that the FY 2010 compensation increases have been eliminated as part of the FY 2010 Adopted Budget Plan.

- **General Insurance Costs** **$496,985**
  A net increase of $496,985 in Operating Expenses is primarily due to an increase in costs associated with workers' compensation and other self-insurance coverage.

- **Reductions** **($447,585)**
  A decrease of $447,585 and 1/1.0 SYE position reflects agency reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and the associated position.

Fund 501
County Insurance Fund

LOB Reduction	Impact	Posn	SYE	Net Reduction
Eliminate Use of Outside Consultants to Perform Ergonomic Assessments	For employees with complex needs, the Risk Management Division uses the contract services for approximately 18-20 ergonomic assessments a year. Since the staff infrequently draws upon this service, the Division proposed eliminating this contract and empowering those agencies who had complex needs to secure services for ergonomic assessments on an as-needed basis. Eliminating the services poses some potential for employee injuries resulting from improperly set-up work environments.	0	0.0	$25,000
Eliminate Contract with Consultant Service for Workplace Environmental Health Evaluations	The Risk Management Division receives reports from agencies regarding potential environmental issues such as mold, lead, asbestos, air quality and insect/rodent infestations. Since incidents such as these may be beyond the technical expertise of internal staff, the Risk Management Division uses outside consultants to address these issues. This reduction eliminates the safety prevention element of this program and funding associated with this work. It is possible that, in some cases, expert investigation and intervention may be mandated by federal and state law, and therefore the agency in need of such services will be required to identify funds for essential outside consulting. Failure to identify potential health hazards could result in an unsafe and unhealthy workplace, increase staff absences and increase worker's compensation costs.	0	0.0	$45,000
Reduce Services within the Public Access Automated External Defibrillator Program	The Risk Management Division oversees this program, maintaining several hundred AEDs at various worksites. These units require maintenance, regular quality assurance testing, physician's oversight and training on such a device. To ensure effective use of the AED device, training is offered through a contractor and oversight provided by the Risk Management staff; this training includes effective AED use, special needs of infant and child emergencies and CPR. This reduction eliminated the use of a contractor for certain services for which the risk management staff can absorb workload for, as well as looking at opportunities that can replace classroom training and utilize web tools, video, etc. to deliver the same level of services once provided under contract.	0	0.0	$100,702
Eliminate the Risk Analysis and Trend Identification Program	The Risk Management Division uses several data points, to include claims loss data, in-house data collection and insurance carrier data. Analysis under this program focuses on gathering such information to create reports for claims loss trends, safety training needs, protective equipment reviews and modification and identification of risks for determination of self-insurance or commercial insurance. The lack of analytic data will reduce efforts to focus on loss prevention and proactive measures for reducing injuries and illnesses, potentially leading to increased lost time by affected employees and higher workers' compensation costs.	1	1.0	$87,620

LOB Reduction	Impact	Posn	SYE	Net Reduction
Reduce Contracted Claims Investigation and Settlement Process	The Risk Management Division contracts out for a third-party to process automobile liability and general liability claims (involving storms, sewers, public safety incidents). This reduction will require these claims to be processed in house. Because the Risk Management Division staff will assume this new duty, the Division anticipates the potential for claims resolution and settlements to be delayed, technical expertise will be diminished and issue resolution will be extended. The additional workload on Risk Management staff may have delayed action on all other types of claims with adverse effect on property damage and claims resolution.	0	0.0	$189,263

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Third Quarter Adjustments** **$2,655,760**

As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net increase of $2,655,760, including an increase of $3,170,106 in support of costs in Workers' Compensation due primarily to multiple serious cancer and cardiac cases and other significant losses such as sewer back-ups. This increase is partially offset by a decrease of $514,346 in Administration, Self-Insurance Losses, Commercial Insurance Premiums, and the Automated External Defibrillator program areas.

Key Performance Measures

Goal

To identify and limit potential financial losses to the County arising in the normal course of business or as a result of accidents, acts of nature, and any action for which the County can be held liable; to provide prompt and efficient resolution of claims resulting from such losses; and to manage financial resources and commercial insurance options to limit the impact of losses on current operations.

Objectives

- To process 98 percent of all claims within 30 business days from date of incident.
- To reduce the overall rate of preventable automobile accidents from 0.75 to 0.60 per 100,000 miles driven through an aggressive program of driver education.
- To maintain the ratio of premium paid to the value of assets covered at 0.185 percent or less in order to maximize the value of County assets insured in relation to the total premium dollars expended.

Fund 501
County Insurance Fund

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Claims requiring investigation	2,652	2,962	2,600 / 2,490	2,600	3,000
County drivers receiving training	760	920	980 / 834	1,080	1,080
Total insurance premiums paid	$3,215,944	$3,437,932	$3,608,501 / $3,495,306	$3,545,097	$3,654,500
Efficiency:					
Cost per claim processed	$113	$95	$114 / $118	$124	$107
Cost per driver trained	$99	$127	$123 / $121	$112	$102
Cost per insurance policy	$787	$688	$800 / $565	$800	$601
Service Quality:					
Average claims processing time (days)	7	7	7 / 5	7	7
Preventable accidents	231	271	250 / 265	250	250
Value of County assets covered (in billions) (1)	$1.947	$2.001	$1.950 / $2.368	$2.000	$2.463
Outcome:					
Percentage of claims processed within 30 days	96%	97%	98% / 98%	98%	98%
Preventable accidents per 100,000 miles driven	0.65	0.75	0.69 / 0.72	0.60	0.60
Ratio of premium paid to value of assets covered	0.165%	0.172%	0.185% / 0.140%	0.180%	0.185%

(1) In FY 2007, the Risk Management Division took over the Commercial Drivers Program and implemented enhancements which increased both the number of persons trained and the overall cost of the program. This has resulted in a rise in efficiency costs which Risk Management anticipates will gradually lower as the number of drivers trained continues to increase.

Performance Measurement Results

Driver safety and accident improvement programs remain a priority to the County. In FY 2010, it is projected that there will be some improvements related to such programs. Stability is anticipated in this area, and County staff continues to maintain the goal of reducing accident rates.

The commercial insurance portfolio is a key element in protecting the assets of the County in the event of a major event. It ensures that the County is not faced with major property, workers' compensation, and liability losses during periods when it cannot afford the costs associated with losses. While the actual premiums do tend to increase, County staff successfully continues to lower the rates for those premiums, surpassing the goal of a .185 percent premium rate by attaining a .140 percent rate. The increase in cost is due to an increase in the property insured and the County payroll.

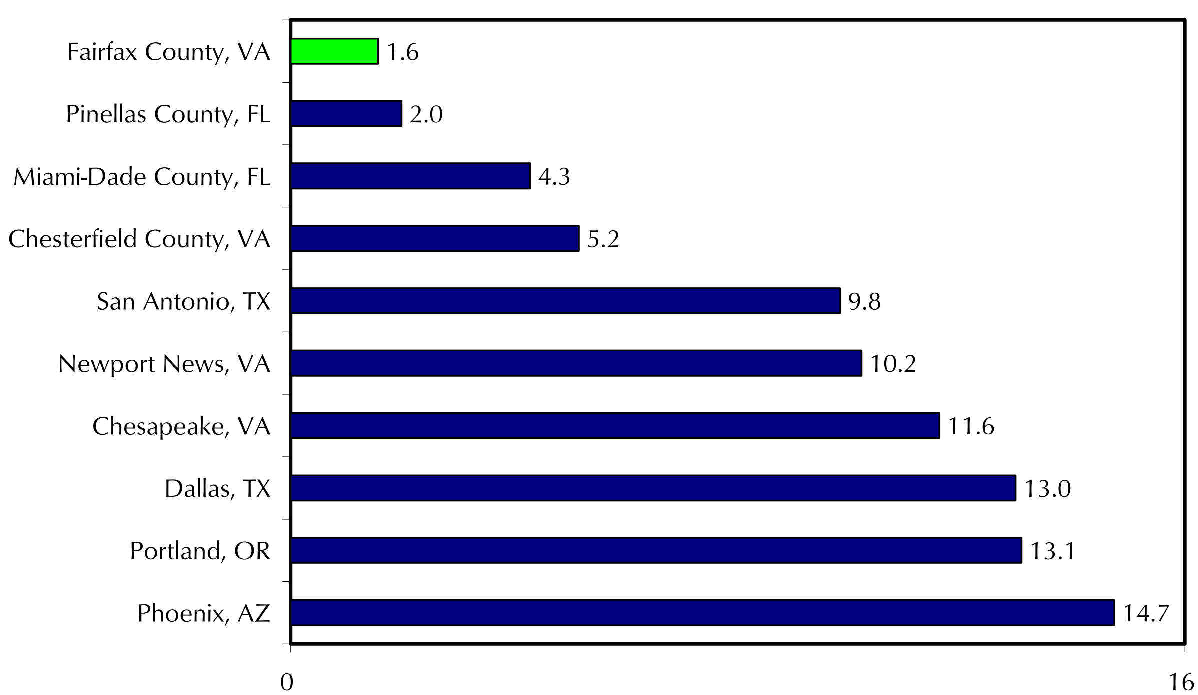
Workers' Compensation costs are the single greatest challenge to the Insurance Fund. A key factor in containing costs and expediting the return to work of injured employees is prompt and adequate medical evaluation. Awareness of the County's programs in this area, coupled with efficient reporting systems, serve both employee and County interests. The Risk Management Division systems have attained achievement of the seven day average reporting goal. With 97 percent to 98 percent of all claims being reported within 30 days, the program achieves its ambitious goals.

Fund 501
County Insurance Fund

Benchmarking

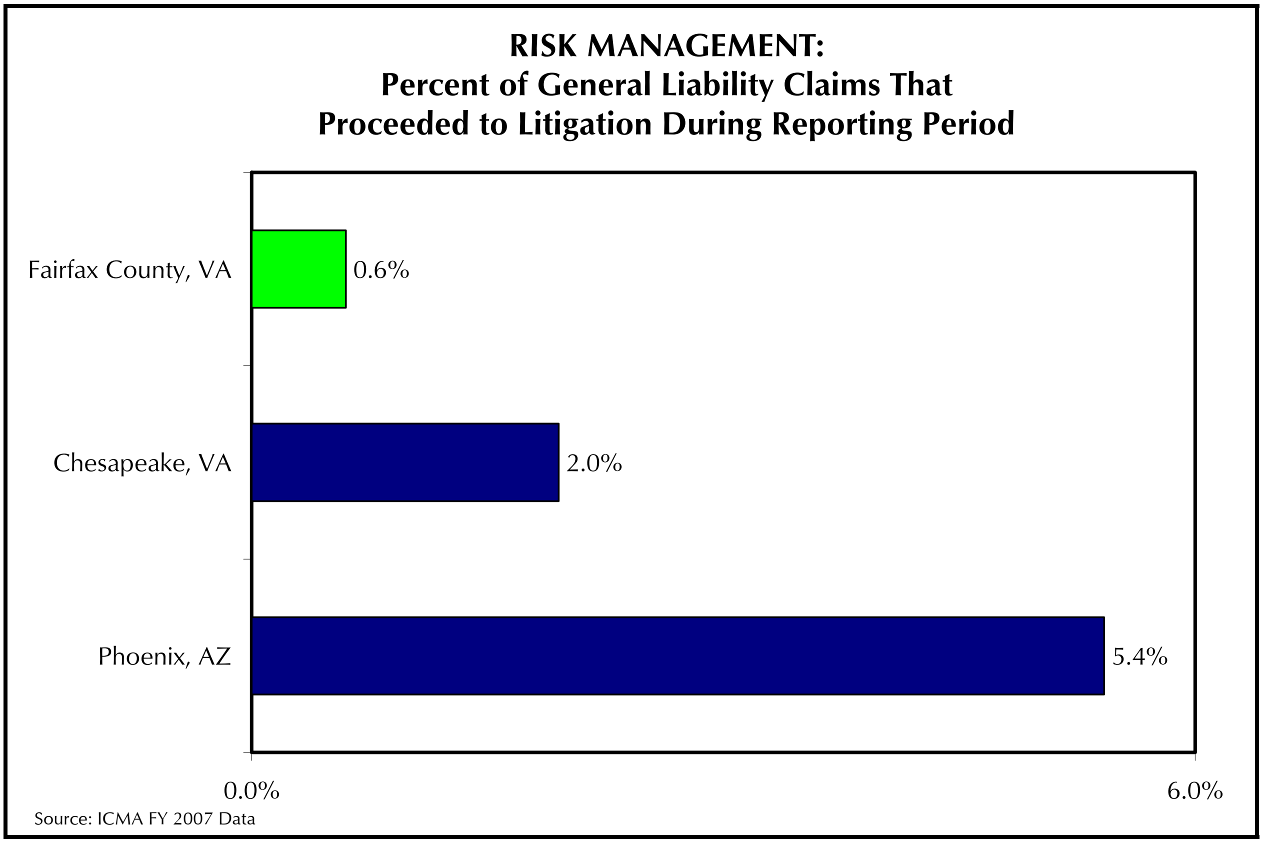
As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 220 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area. As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest possible accuracy and comparability of data. As a result of the time required to collect the data and undergo ICMA's comprehensive data cleaning processes, information is always available with a one-year delay. FY 2007 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well. Risk Management is one of the service areas for which Fairfax County provides data. As can be seen on the following pages, Fairfax County compares favorably to the other large jurisdictions that provided data for this template. The County's General Liability claims, expenditures and percent that proceeded to litigation during the reporting period are all relatively low compared to the other responding cities and counties. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.

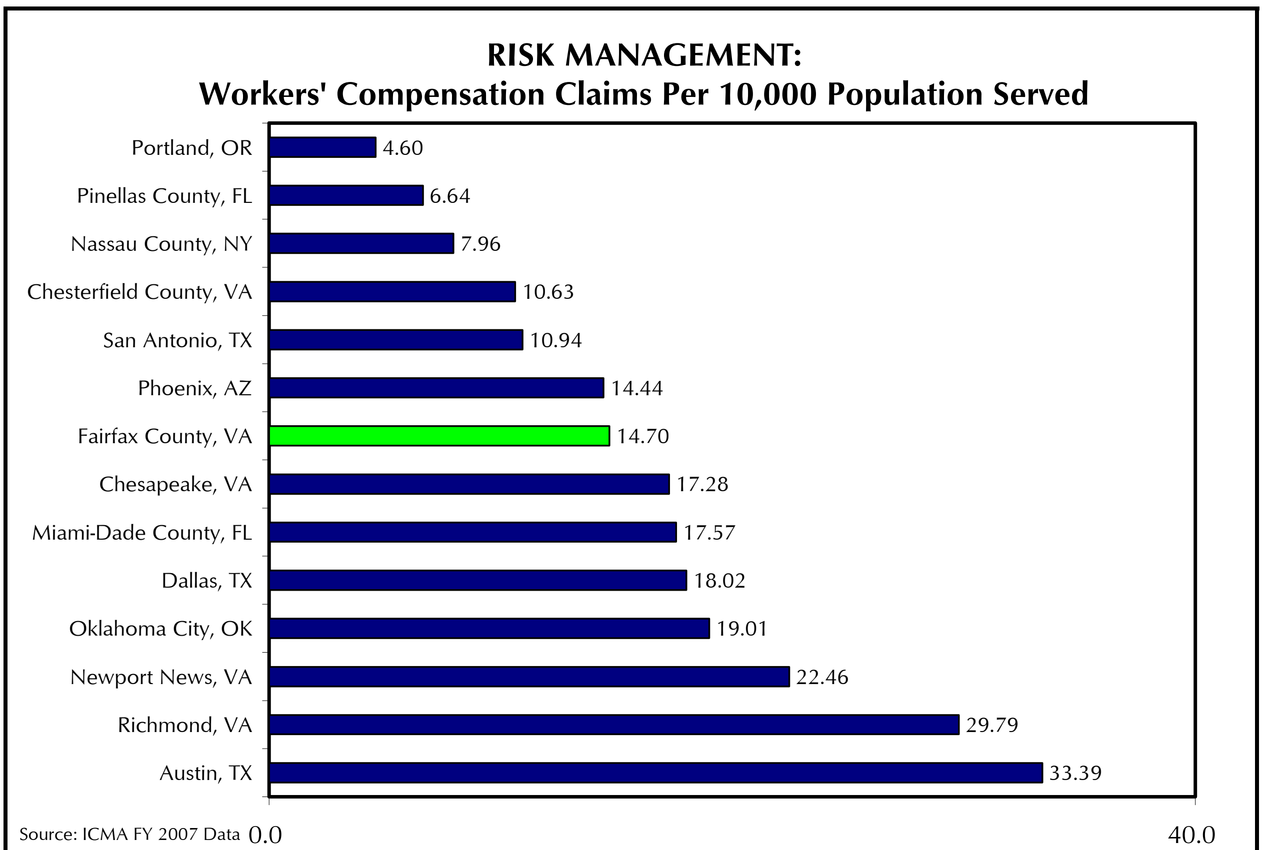
RISK MANAGEMENT:
General Liability Claims Per 10,000 Population Served



Source: ICMA FY 2007 Data

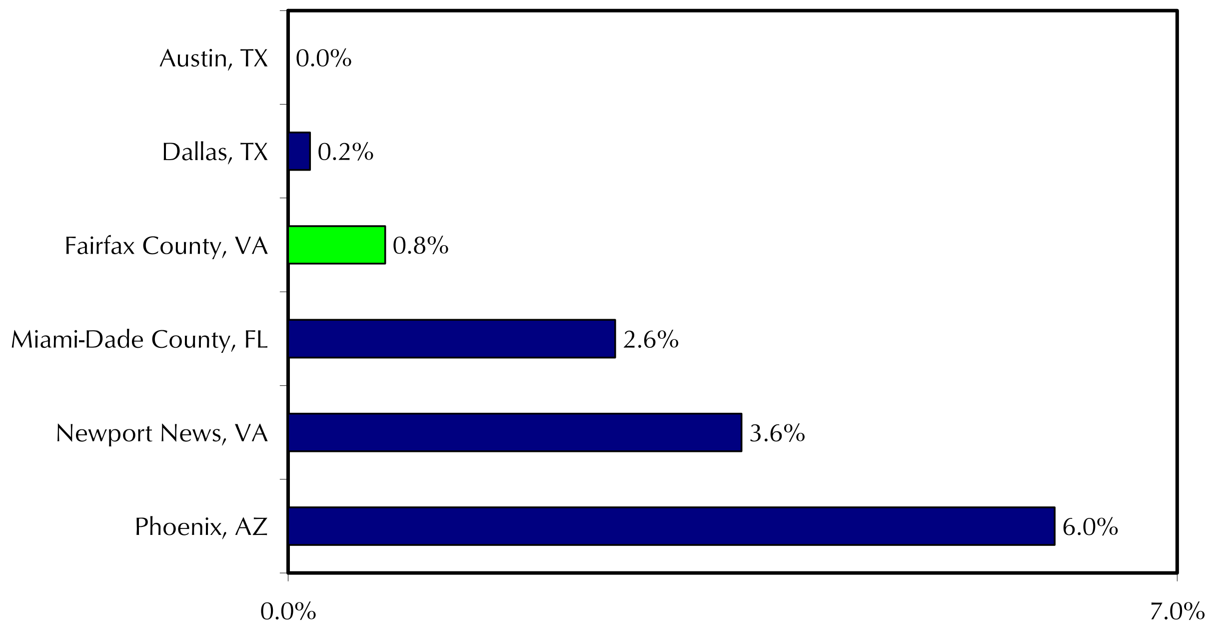
Fund 501
County Insurance Fund





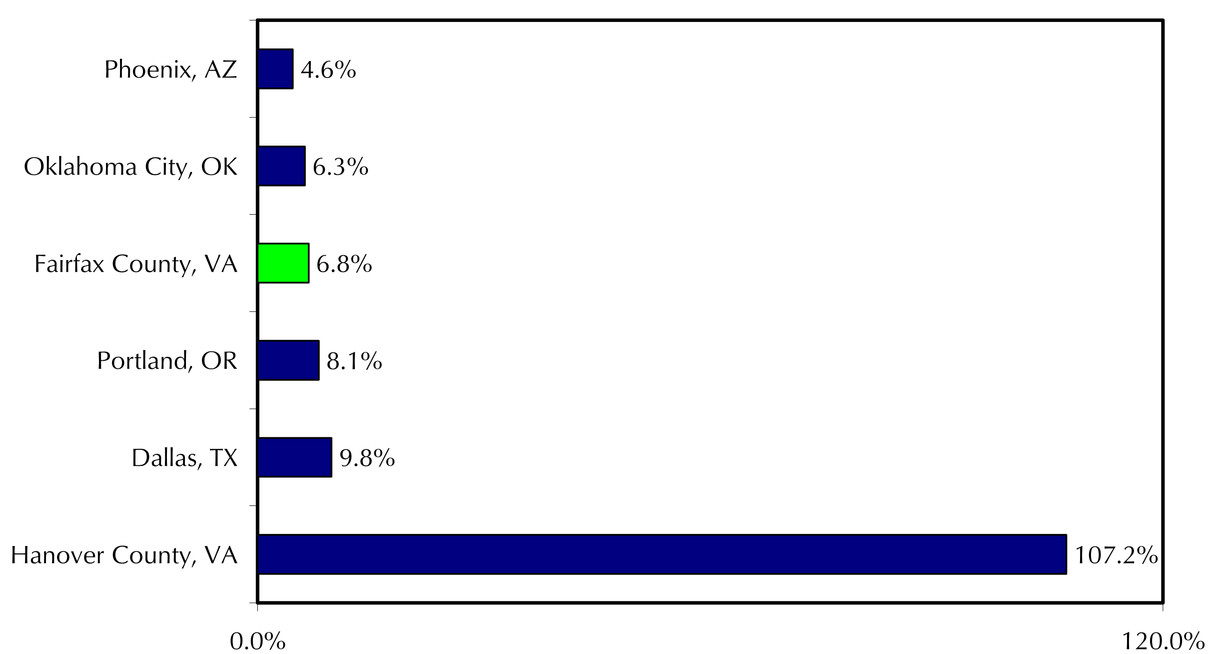
Fund 501
County Insurance Fund

RISK MANAGEMENT:
Percent of Workers' Compensation Claims that Proceeded to Litigation During Reporting Period



Source: ICMA FY 2007 Data

RISK MANAGEMENT:
Property Insurance Premium as a Percent of Total Value of Property Insured



Source: ICMA FY 2007 Data

Fund 501
County Insurance Fund

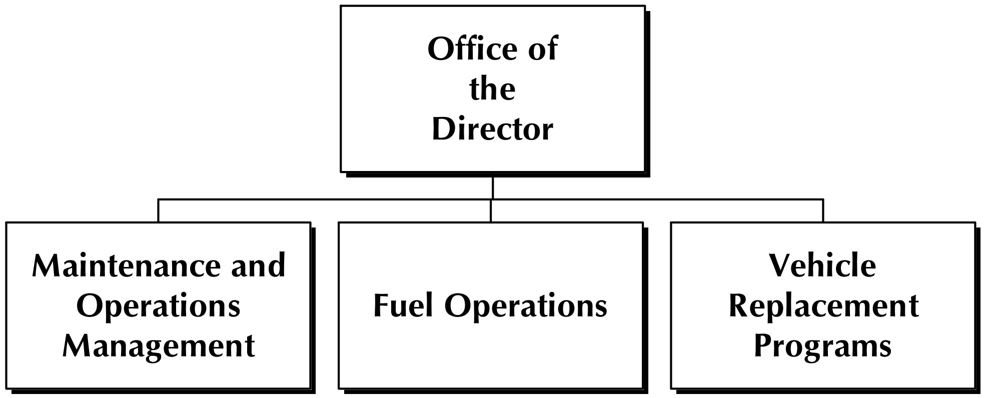
FUND STATEMENT

Fund Type G50, Internal Service Funds | **Fund 501, County Insurance Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$39,525,526**	**$39,033,575**	**$39,634,325**	**$39,814,325**	**$42,390,129**
Revenue:					
Interest	$1,887,094	$1,500,347	$1,500,347	$1,507,160	$1,507,160
Workers' Compensation	496,125	547,925	547,925	664,034	664,034
Other Insurance	113,230	97,380	97,380	105,859	105,859
Total Revenue	$2,496,449	$2,145,652	$2,145,652	$2,277,053	$2,277,053
Transfer In:					
General Fund (001)	$16,639,903	$14,340,933	$19,572,497	$13,866,251	$13,866,251
Total Transfer In	$16,639,903	$14,340,933	$19,572,497	$13,866,251	$13,866,251
Total Available	**$58,661,878**	**$55,520,160**	**$61,352,474**	**$55,957,629**	**$58,533,433**
Expenditures:					
Administration	$1,368,085	$1,615,920	$1,309,938	$1,459,383	$1,459,383
Workers' Compensation	10,797,857	8,668,568	11,838,674	8,867,400	8,867,400
Self Insurance Losses	3,050,840	2,297,000	2,126,546	2,507,000	2,507,000
Commercial Insurance Premium	3,495,306	3,545,097	3,533,787	3,466,637	3,466,637
Automated External Defibrillator	315,465	180,000	153,400	79,298	79,298
Total Expenditures	$19,027,553	$16,306,585	$18,962,345	$16,379,718	$16,379,718
Expense for Net Change in Accrued Liability	$2,575,804	$0	$0	$0	$0
Total Disbursements	**$21,603,357**	**$16,306,585**	**$18,962,345**	**$16,379,718**	**$16,379,718**
Ending Balance	**$39,634,325**	**$39,213,575**	**$42,390,129**	**$39,577,911**	**$42,153,715**
Restricted Reserves:					
Accrued Liability[1]	$28,241,186	$25,665,382	$28,241,186	$25,665,382	$28,241,186
AED Replacement Reserve	220,000	400,000	400,000	600,000	600,000
PC Replacement Reserve	7,200	7,200	7,200	7,200	7,200
Reserve for Catastrophic Occurrences	11,201,514	13,140,993	13,741,743	13,305,329	13,305,329

[1]FY 2008 Actuals reflect accrued liability adjustments of $2,575,804 based on an annual independent accurarial valuation. This adjustment results in a corresponding adjustment to the FY 2008 Total Disbursements, total Accrued Liability Ending Balance, and Reserve for Catastrophic Occurrences, but it does not affect the cash balance or the Ending Balance, which is calcualted using Total Availiable less Total Expenditures, not Disbursements.

Fund 503
Department of Vehicle Services



Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services which are responsive to the needs of customer departments, and which conserve the value of the vehicle and equipment investment.

Focus

The Department of Vehicle Services (DVS) provides management and maintenance services to the County's vehicle fleet and maintenance support to the Fairfax County Public Schools (FCPS). At the end of 2008, there was a combined County and School fleet of approximately 5,870 units. Of these units, approximately 2,300 units belong to FCPS. The remaining 3,580 County units consist of approximately 1,500 units with specialized equipment (i.e., dump trucks, wreckers) or a police package, 730 vehicles over one half ton in capacity, 720 "light fleet" vehicles supporting programs and services, and 630 non-motorized units (trailers, mowers, snow plow blades). Not included in the County fleet count are vehicles owned by the Fairfax County Water Authority, FASTRAN programs, or FAIRFAX CONNECTOR buses.

The department has four maintenance facilities. The Jermantown and West Ox facilities are located on the western side of the County, and the Newington and Alban facilities are located on the south end of the County. These facilities provide timely, responsive and efficient vehicle repairs/services, including effective towing and road services at competitive prices. A contract for major modifications to the Alban Facility to improve the efficiency of vehicle maintenance was awarded in FY 2009. The contract includes an expansion of the existing parking lot.

DVS manages the County's Vehicle Replacement Fund, which accumulates funding over a vehicle's life in order to pay for the replacement of that vehicle when it meets replacement criteria. The current replacement criteria include the age, mileage, and condition of the vehicle. This fund is intended primarily for General Fund agencies. As of July 2008, 32 agencies participate in the fund, which includes approximately 2,300 units. Additionally, DVS manages funds for Helicopter, Boat, and Police Specialty Vehicle Replacement for the Police Department; an Ambulance and a Large Apparatus Replacement Fund for the Fire and Rescue Department; and a FASTRAN Bus Replacement Fund for the Department of Community and Recreation Services. These funds allow the Police Department, Fire and Rescue Department, and Department of Community and Recreation Services to make fixed annual payments to ensure the availability of future funds for a regular replacement program.

DVS manages the County's fuel program, including maintenance of the County's 50 fuel sites. These sites are primarily located at police stations, fire stations, schools, DVS maintenance facilities and Public Works facilities. DVS upgraded its Fuelforce software in FY 2006, allowing easier access to and downloading of data regarding fuel issues to vehicles. DVS also installed this software at two additional County fuel sites, bringing the total number automated sites to 39 of 50 total sites. In addition, in FY 2007, DVS installed automated software, and obtained maintenance of the largest two fuel sites owned by the Park Authority. In late FY 2009 and early FY 2010, McConnell Public Safety and Transportation Operations Center (MPSTOC) opened with three 20,000 gallon diesel tanks. These tanks provide fuel for Metro and Connector buses. Although, DVS using a contractor provides and bills the fuel to Department of Transportation, DOT uses software provided by Metro to control the fuel use. DVS tightened controls over fuel charges to ensure agencies charge fuel directly to their agency vehicle codes and minimize the use of miscellaneous fuel codes.

Other services provided by DVS include: emergency roadside repair; oversight and records maintenance, including security administration for the County's Fleet Maintenance System; analysis of current fleet mileage and usage; evaluation of new technologies; operation of the County's motor pool; technical support/review of specifications; and initiating purchase requests for approved County vehicles and related equipment.

In FY 2008, DVS began a formalized customer training program for the M4 Fleet Maintenance system. In late FY 2008 and in FY 2009, this training program was expanded to include an introductory class for new employees and an advanced class for other DVS employees as needed. Both of these training programs will be continued through FY 2010. Also, in late FY 2008 and early FY 2009 DVS established a task force comprised of all levels of DVS staff to examine M4 business processes. The mission of this task force is two fold: to standardize, where possible, businesses processes in the four DVS facilities; and to identify any changes or enhancements to M4 that would provide efficiencies for M4 users.

In FY 2005, DVS and the Department of Management and Budget finalized a procedural memorandum for a fleet utilization policy with the goal of balancing the investment in the fleet while ensuring that departments and agencies have the fleet means to support their missions. This policy established a Fleet Utilization Management Committee (FUMC) with the responsibility to routinely review the vehicle and equipment fleet to ensure that fleet use and practices are in compliance with the procedural memorandum. In FY 2010, the FUMC will continue its annual review of the County fleet to ensure that fleet levels currently in place within each agency are appropriate to actual program and service requirements. It should be noted that a total of 178 vehicles have been rotated, reassigned, or sold as part of previous reviews. The FUMC also routinely reviews agency requests for fleet additions to ensure a legitimate need for fleet growth.

DVS continues to strive for economically responsible environmental stewardship by working increased fuel mileage capabilities and reduced emissions characteristics into vehicle specifications. DVS has established a solid base of hybrid cars in the fleet, including one of the few "plug-in" hybrids in the eastern US. In anticipation of the possible adoption of ethanol as a motor fuel, DVS continues to add "flex-fuel" vehicles that can use either E85 or gasoline or any combination. The agency's efforts now include incorporating hybrid technology into new light, medium, and heavy duty trucks. Cooperative hybrid development efforts across the industry are coming to fruition as major truck manufacturers begin to announce the offering of commercialized hybrid power trains in certain medium and heavy duty truck chassis applications. Where practical, DVS is rewriting county truck specifications to include options for hybrid power trains.

DVS is now focusing efforts on County subfleets that operate high-use vehicles associated with high fuel consumption, such as FASTRAN and DPWES Solid Waste operations. DVS and DPWES Solid Waste are cooperating in a project to identify one subfleet with high fuel usage and to develop procedures and techniques to improve fuel economy. The selected subfleet is the solid waste transfer tractors and trailers. DVS actively searches for ways to take advantage of new technologies and to manage County resources soundly.

The Washington Metropolitan area continues to be designated in non-attainment of the National Ambient Air Quality Standards for ground-level ozone and particulate matter by the U.S. Environmental Protection Agency (EPA). As part of the County's numerous environmental efforts, DVS is continuing to retrofit the County and FCPS diesel fleets with emissions-reducing technologies. Our specifications for new, heavy duty trucks favor the cleanest diesel engines. DVS also is seeking grant funding to complete the purchase of a hybrid electric school bus as part of a national buyers' consortium. DVS will continue to explore grant opportunities for emissions reduction efforts as they become available.

Fund 503
Department of Vehicle Services

Challenge of FY 2010 Budget Reductions

In order to address a projected FY 2010 budget shortfall, the County Executive proposed, and the Board of Supervisors adopted, a series of budget reductions affecting all General Fund-supported agency budgets. As an Internal Service Fund, DVS does not provide a direct service to residents and all of its costs are charged back to its customers. Since the Department provides vehicle maintenance services to both Non-General Fund and General Fund agencies, the reductions DVS made have resulted in a savings for the general fund.

In addition to maintaining state mandated maintenance and inspection programs, a major consideration in making reductions was the principle that if DVS cuts positions without a corresponding reduction in fleet size, its customers would be affected by decreased vehicle availability which directly impacts their ability to perform their missions. In order to achieve the goal of ensuring that customers have the vehicles they need to meet their missions and that vehicles are maintained in a safe and serviceable condition, key services related to vehicle maintenance and management, fuel services and vehicle replacement reserve funding have been preserved.

The implemented reductions made for FY 2010 do not significantly affect DVS's ability to complete its mission. Beginning in FY 2009, DVS temporarily extended vehicle replacement criteria by one year for General Fund agency vehicles participating in the Vehicle Replacement Reserve. This has resulted in a significant savings in FY 2009 that will continue into FY 2010. This delay will have a negligible impact on maintenance costs. However, any further extensions to replacement criteria would result in increased maintenance costs. DVS also decreased personnel and operating costs such as abolishing three merit positions, reducing the employee tool allowance, reducing the training budget, eliminating the student intern program, and reducing staff overtime costs. While these cuts have minimal affect on DVS's ability to meet its mission, they have affected the Department's recruiting program and personnel in terms of increased workload, increased financial burden for tool replacement and reduced access to skills development. The Department cannot maintain the training budget reduction on a long-term basis without adversely affecting its ability to recruit and maintain a quality workforce in the automotive technician field where safety, employee skills development and training on emerging technologies is critical. To continue to meet its mission in the future without negatively impacting the quality of service, DVS can only reduce additional positions and operating costs further if agencies significantly reduce their fleets.

Budget and Staff Resources

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	261/ 261	261/ 261	261/ 261	258/ 258	258/ 258
Expenditures:					
Personnel Services	$17,990,241	$19,177,924	$19,177,924	$19,275,270	$19,275,270
Operating Expenses	42,290,897	55,957,568	54,518,783	55,824,741	43,093,157
Capital Equipment	10,767,906	13,184,003	21,334,812	12,770,617	12,770,617
Capital Projects	383,587	0	3,200,031	0	0
Total Expenditures	**$71,432,631**	**$88,319,495**	**$98,231,550**	**$87,870,628**	**$75,139,044**

Fund 503
Department of Vehicle Services

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$418,219**

A net increase of $418,219 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Operating Expenses Adjustment** **($61,556)**

A decrease of $61,556 is due to savings in Operating Expenses not directly associated with FY 2010 budget reductions.

♦ **Reductions** **($15,123,728)**

A decrease of $15,123,728 and 3/3.0 SYE positions reflects agency reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Net Reduction
Delay Vehicle Replacement by One Year	This savings reflects FY 2010 savings associated with the deferral of the replacement of the majority of vehicles in the County fleet for one year. It should be noted that an additional $3,000,000 was transferred to the General Fund as part of *FY 2009 Third Quarter Review*.	0	0.0	$2,000,000
Reduce Operating Expenses and Eliminate Three Positions	The reduction results in the elimination one Senior Motor Mechanic Supervisor position, one Automotive Mechanic I position and one Administrative Assistant II position; a 50 percent reduction in employee training; a 50 percent reduction of the employee tool allowance; the elimination of the Student Intern Program; and the elimination of the Department's participation in DVS University, Fall for Fairfax and Celebrate Fairfax events. As a result, the workload is increased for remaining staff, employees are to spend more of their own funds to replace old or damaged tools needed to perform their job, and the elimination of the intern program results in the loss of a key source of recruitment as it is an avenue for DVS to build and nurture a qualified automotive technician applicant base. Additionally, Fairfax County Public Schools students will lose an opportunity to gain hands-on work experience and quality training in the automotive field. The reduction results in a total savings of $392,144; however, due to the fact that DVS provides services to other funds and Fairfax County Public Schools, the General Fund impact of this reduction is $145,093.	3	3.0	$392,144
Decrease Funding for Fuel	This reduction in the amount budgeted for fuel and fuel-related expenditures results from lower FY 2010 price per gallon estimates for unleaded and diesel fuel. The approved FY 2010 budget assumes an agency average price of $2.68 per gallon, a decrease of $1.42, or 34.6 percent, from the FY 2009 Adopted Budget Plan level of $4.10 per gallon.	0	0.0	$12,731,584

- **Capital Equipment** **$12,770,618**
  Capital Equipment funding of $12,770,618 includes the following: $5,591,136 for the purchase of 206 replacement vehicles that have met established age and mileage criteria; $1,802,500 for the purchase of 7 replacement ambulances out of the Ambulance Replacement Fund; $4,860,000 is for the purchase of 9 vehicles out of the Fire Apparatus Replacement Fund; and $516,982 for the purchase of nine buses out of the FASTRAN Bus Replacement Fund.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

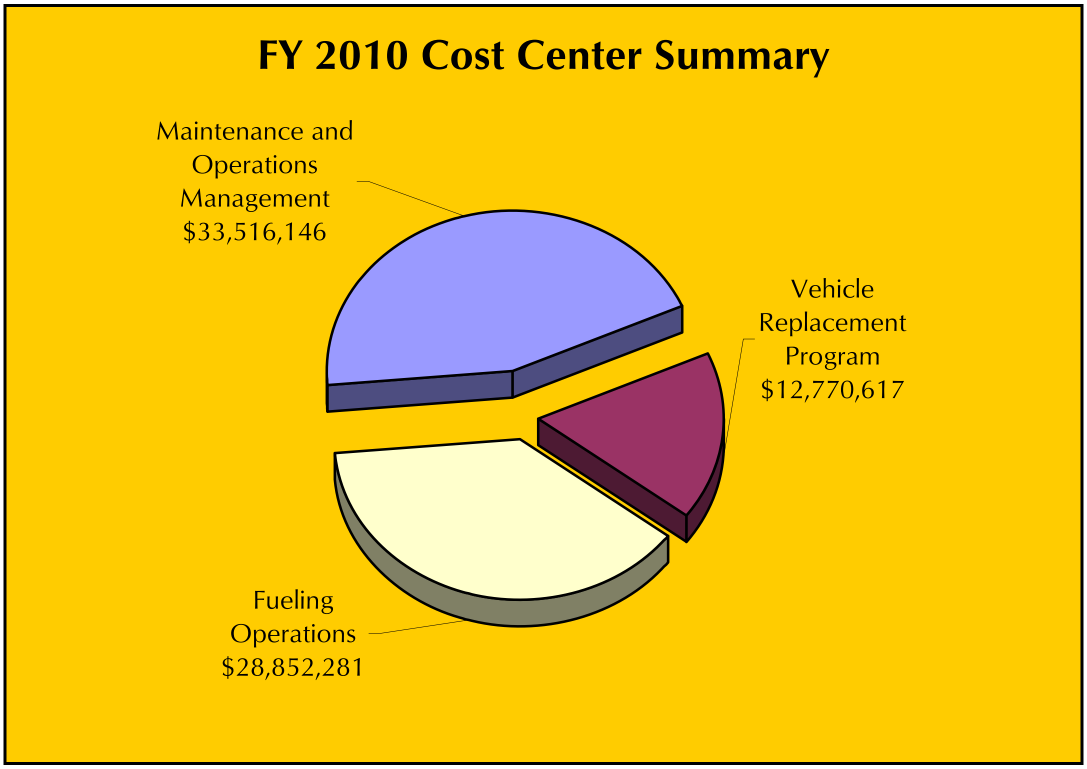
- **Carryover Adjustments** **$16,912,055**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered funding of $16,912,055. Of this amount, $13,000,452 is primarily for purchases our of the Vehicle Replacement Fund, the Fire Apparatus Replacement Fund, the FASTRAN Bus Replacement Fund, and renovation projects at the Alban and West Ox facilities. In addition, $3,761,603 is for unencumbered carryover including $2,600,000 for the purchase of a helicopter from available funds in the Helicopter Replacement Reserve and $1,161,603 for the Vehicle Retrofit Program associated with the DVS Infrastructure Renewal Program and the retrofitting of the County's diesel vehicle fleet. Finally, an increase of $150,000 is for the purchase of additional vans for the Department of Family Services in response to a Federal Head Start Audit.

- **Third Quarter Adjustments** **($7,000,000)**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net reduction of $7,000,000, of which $3,000,000 is associated with the County Executive's decision to defer the replacement of the majority of vehicles in the County fleet for one year, and the remaining $4,000,000 is associated with lower than anticipated fuel prices in FY 2009. The $4,000,000 was used to establish a Fuel Stabilization Reserve in the Department of Vehicle Services to address future fluctuations in fuel prices.

Fund 503
Department of Vehicle Services

Cost Centers

The Department of Vehicle Services provides services in support of the County's fleet under three distinct cost centers: Maintenance and Operations Management, Vehicle Replacement Program, and Fueling Operations. The majority of the agency's positions and funding is centered in maintenance and operations.



Maintenance and Operations Management

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	259 / 259	259 / 259	259 / 259	259 / 259	256/ 256
Total Expenditures	**$32,595,562**	**$33,623,646**	**$38,225,318**	**$33,516,146**	**$33,516,146**

Position Summary

1	Director	12	Auto Parts Specialists I	3	Maintenance Trade Helpers II
2	Assistant Directors	6	Assistant Superintendents	1	Business Analyst III
3	Administrative Assistants IV	1	Inventory Mgmt. Supervisor	1	Network Telecom Analyst II
2	Administrative Assistants III	2	Management Analysts III	1	Information Technology Tech. II
8	Administrative Assistants II (-1)	1	Management Analyst II	17	Sr. Motor Mech. Supervisors (-1)
3	Auto Body Repairers II	1	Management Analyst I	5	Motor Equipment Superintendents
3	Auto Body Repairers I	102	Mechanics II	3	Warehouse Supervisors
8	Auto Parts Specialists II	68	Mechanics I (-1)	1	Warehouse Specialist
				1	Warehouse Worker Driver Helper

TOTAL POSITIONS
256 Positions (-3) / 256.0 (-3.0) Staff Years

(-) Denotes Abolished Positions due to Budget Reductions

Key Performance Measures

Goal

To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for County-owned vehicles.

Objectives

- To maintain a vehicle availability rate of at least 97 percent on 100 percent of operating days.

Indicator	Prior Year Actuals: FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Units maintained (1)	5,762	5,676	5,711 / 5,784	5,819	5,834
Vehicle equivalents maintained	21,957	21,779	21,920 / 22,288	22,276	22,295
Efficiency:					
Maintenance cost per vehicle equivalent	$1,388	$1,428	$1,554 / $1,443	$1,517	$1,518
Parts inventory value per vehicle	$238	$264	$263 / $251	$249	$249
Parts inventory fill rate	89.9%	90.3%	91.0% / 90.4%	91.0%	91.0%
Parts inventory turnover	4.75	4.73	4.65 / 5.18	4.75	4.75
Service Quality:					
Parts inventory accuracy	97.2%	96.5%	99.5% / 96.4%	97.0%	98.0%
Percent of customers satisfied	95.0%	95.0%	95.0% / 100.0%	95.0%	95.0%
Outcome:					
Vehicle availability rate	98.1%	97.8%	98.0% / 98.0%	97.0%	97.0%
Percent of days 97% target was achieved	100.0%	100.0%	100.0% / 100.0%	100.0%	100.0%

(1) "Units maintained" in any given year may include vehicles authorized as additions in a previous year, but not received until the indicated year.

Performance Measurement Results

In FY 2008, DVS was able to ensure, on a countywide basis, that customer agency vehicles were available for use 98 percent of the time and were in safe operational condition. A total of 5,784 County and School units (motorized and non-motorized) were maintained. The FY 2008 increases in maintained units and in vehicle equivalents maintained was primarily due to an increase in school buses and police cruisers.

DVS kept the FY 2008 maintenance cost per vehicle equivalent below the rate estimated. Due to an aggressive inventory management campaign, the parts inventory value per vehicle decreased while the inventory turnover increased. The inventory fill rate and inventory accuracy were less than estimated for FY 2008; and both areas will continue to receive agency focus in FY 2009. In FY 2008, DVS achieved its highest customer satisfaction rating of 100 percent and this trend is expected to decrease slightly to 95 percent throughout FY 2009 and FY 2010 primarily due to budget constraints.

Vehicle Replacement Program

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Total Expenditures	**$10,505,989**	**$13,138,306**	**$21,289,115**	**$12,770,617**	**$12,770,617**

Position Summary
1 Engineer III
TOTAL POSITIONS
1 Position / 1.0 Staff Year

Key Performance Measures

Goal
To provide administrative and financial oversight for the Vehicle Replacement, Large Apparatus, Ambulance, Vehicle Specialty, FASTRAN, and other replacement funds and to ensure that vehicles are replaced within the established criteria (i.e., miles, years and condition).

Objectives
- To order 100 percent of vehicles that meet replacement criteria within the fiscal year.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Vehicles in Vehicle Replacement Reserve (VRR)	2,248	2,255	2,280 / 2,303	2,328	2,328
Technical reviews processed	166	180	180 / 173	170	145
Vehicles meeting VRR criteria	322	265	281 / 299	305	227
Vehicles ordered/replaced	322	265	281 / 299	305	227
Efficiency:					
VRR administrative cost per vehicle	$26.28	$25.95	$26.84 / $26.58	$28.80	$29.93
Service Quality:					
Percent of customers satisfied	95.0%	95.0%	95.0% / 100.0%	95.0%	95.0%
Outcome:					
Percent of vehicles meeting criteria that are replaced	100.0%	100.0%	100.0% / 100.0%	100.0%	100.0%

Performance Measurement Results

The number of vehicles in the Vehicle Replacement Reserve (VRR) continued to grow in FY 2008, particularly due to the addition of vehicles that were not previously in the fund, but were in vehicle classes and agencies eligible to participate. The total number of vehicles in the fund increased from 2,255 in FY 2007 to 2,303 in FY 2008, a number which will increase slightly in FY 2009 and FY 2010 with new vehicle additions. DVS replaced 100 percent of FY 2008 VRR vehicles that met the established criteria. The VRR administrative cost per vehicle increased from $25.95 in FY 2007 to $26.58 in FY 2008 primarily due to staff pay-for-performance increases. Customer satisfaction was rated in FY 2008 at 100 percent and this level is expected to slightly decrease to 95 percent throughout FY 2009 and FY 2010 primarily due to budget constraints.

Fueling Operations

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Total Expenditures	**$28,331,080**	**$41,557,543**	**$38,717,117**	**$41,583,865**	**$28,852,281**

Position Summary

1 Heavy Equipment Operator
TOTAL POSITIONS **1 Position / 1.0 Staff Year**

Key Performance Measures

Goal

To provide County-owned vehicle operators with effective and efficient fueling services in accordance with all federal, state, and County regulations.

Objectives

- To provide in-house fueling services that support fleet operations in order to achieve a cost savings of 5.0 cents per gallon for unleaded gasoline and 15.0 cents per gallon for diesel fuel compared to commercial fuel stations.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Gallons of unleaded gasoline purchased	2,462,032	2,523,815	2,557,627 / 2,596,988	2,642,856	2,688,724
Gallons of diesel purchased	7,024,258	6,861,624	7,213,580 / 7,003,767	7,357,144	8,492,276
Efficiency:					
Average cost per gallon (all fuel types) (1)	$2.21	$2.18	$3.02 / $2.95	$3.41	$2.61
Service Quality:					
Percent of customers satisfied	95.0%	95.0%	95.0% / 100.0%	95.0%	95.0%

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Price savings between in-house and commercial stations: unleaded gasoline	$0.131	$0.075	$0.050 / $0.108	$0.050	$0.050
Price savings between in-house and commercial stations: diesel	$0.199	$0.242	$0.150 / $0.115	$0.150	$0.150

(1) Includes appropriate mark-up to cover overhead.

Performance Measurement Results

The Fueling Operations measures examine the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. Given the amount of fuel gallons used by the County, the savings were significant. In FY 2008, customer satisfaction ratings were at 100 percent, an excellent rating level that is expected to only slightly decrease in FY 2009 and FY 2010 due to budget constraints. FY 2008 continued to be a difficult year for fuel prices. Similar to the private market, the average fuel cost per gallon for County customers increased from $2.18 in FY 2007 to $2.95 in FY 2008. However, County customers purchasing unleaded gasoline saved $0.108 per gallon and diesel fuel purchasers saved $0.115 per gallon compared to commercial prices.

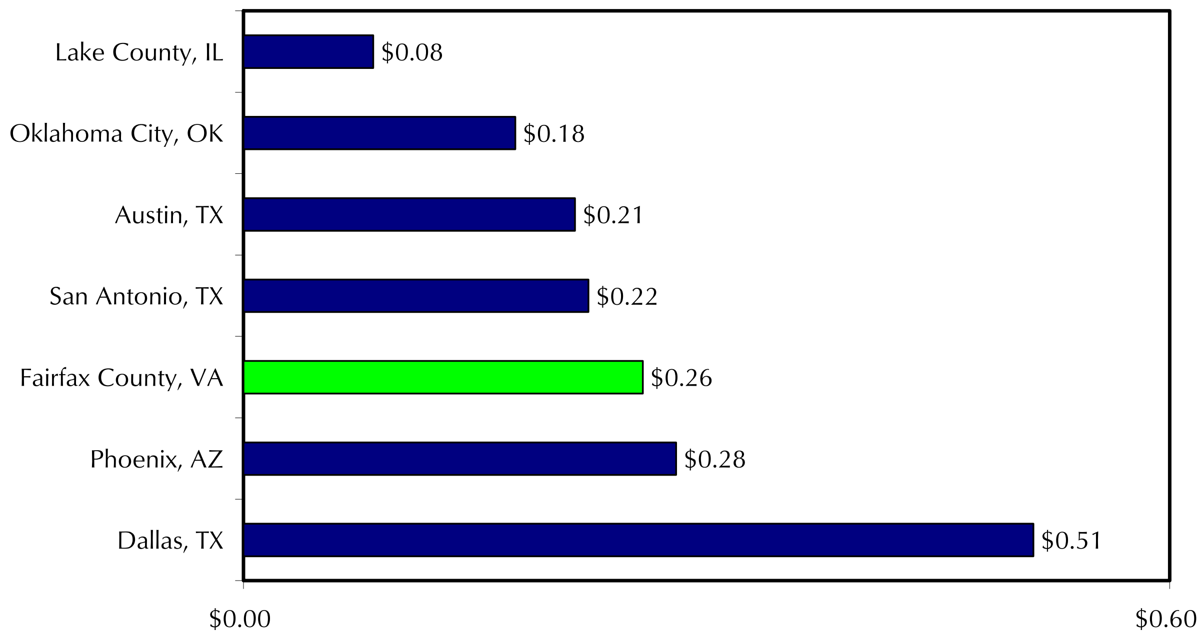
Benchmarking

As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 220 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area. An example of which is the Roads/Highways template that Fairfax County does not complete since the Commonwealth has primary responsibility for roadways in Virginia counties.

As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2007 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well. Fleet Management is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.

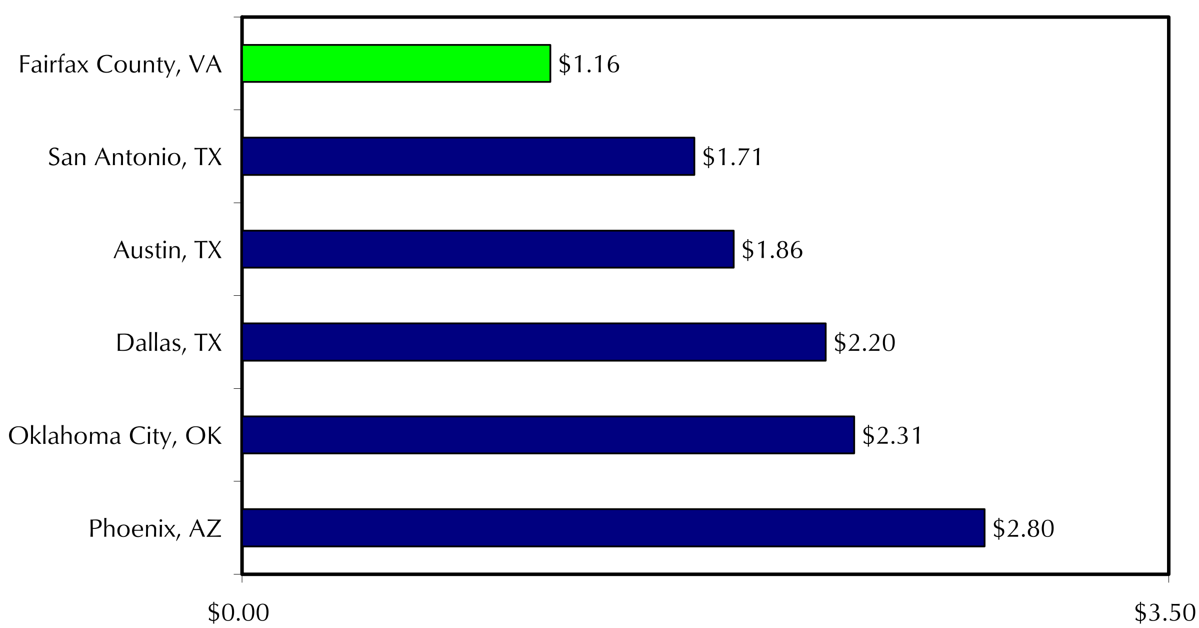
Fund 503
Department of Vehicle Services

VEHICLE SERVICES:
Fleet Maintenance Expenditures Per Mile Driven:
Police Vehicles



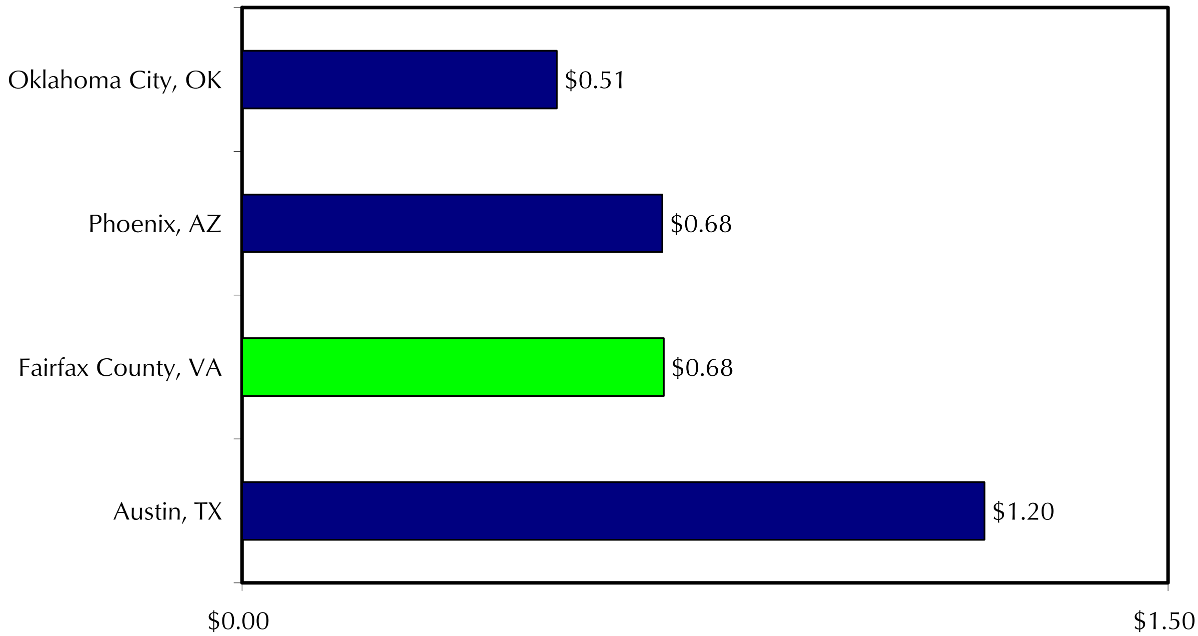
Source: ICMA FY 2007 Data

VEHICLE SERVICES:
Fleet Maintenance Expenditures Per Mile Driven:
Solid Waste Packers



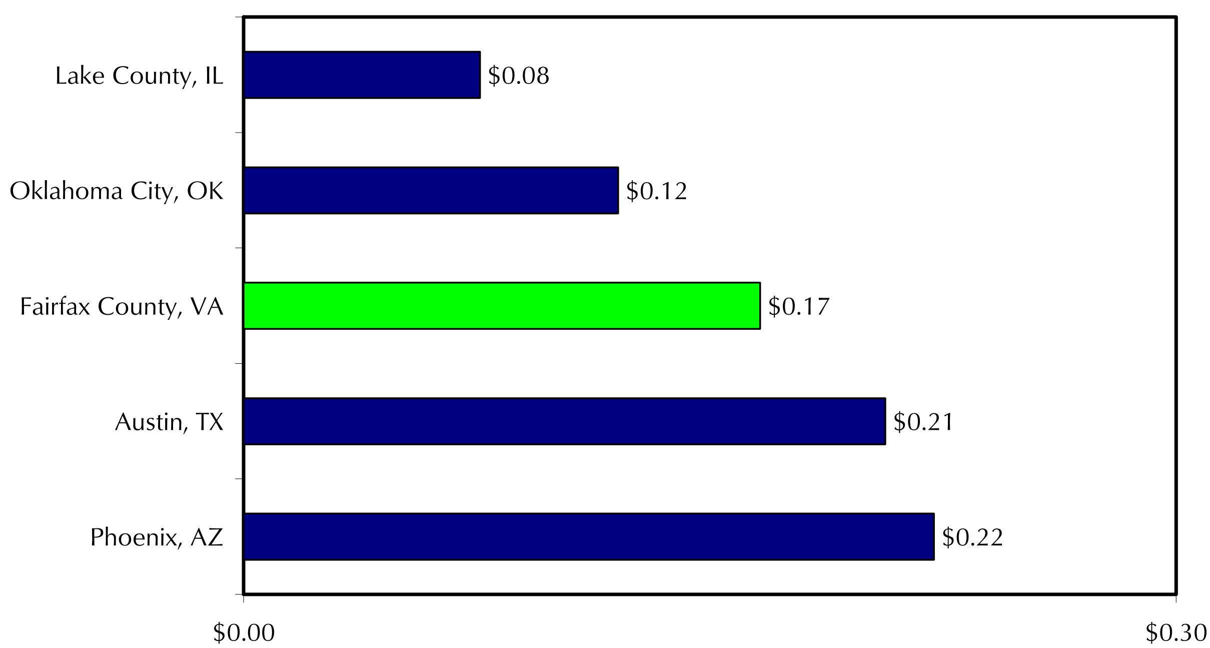
Source: ICMA FY 2007 Data

VEHICLE SERVICES:
Fleet Maintenance Expenditures Per Mile Driven:
School Buses

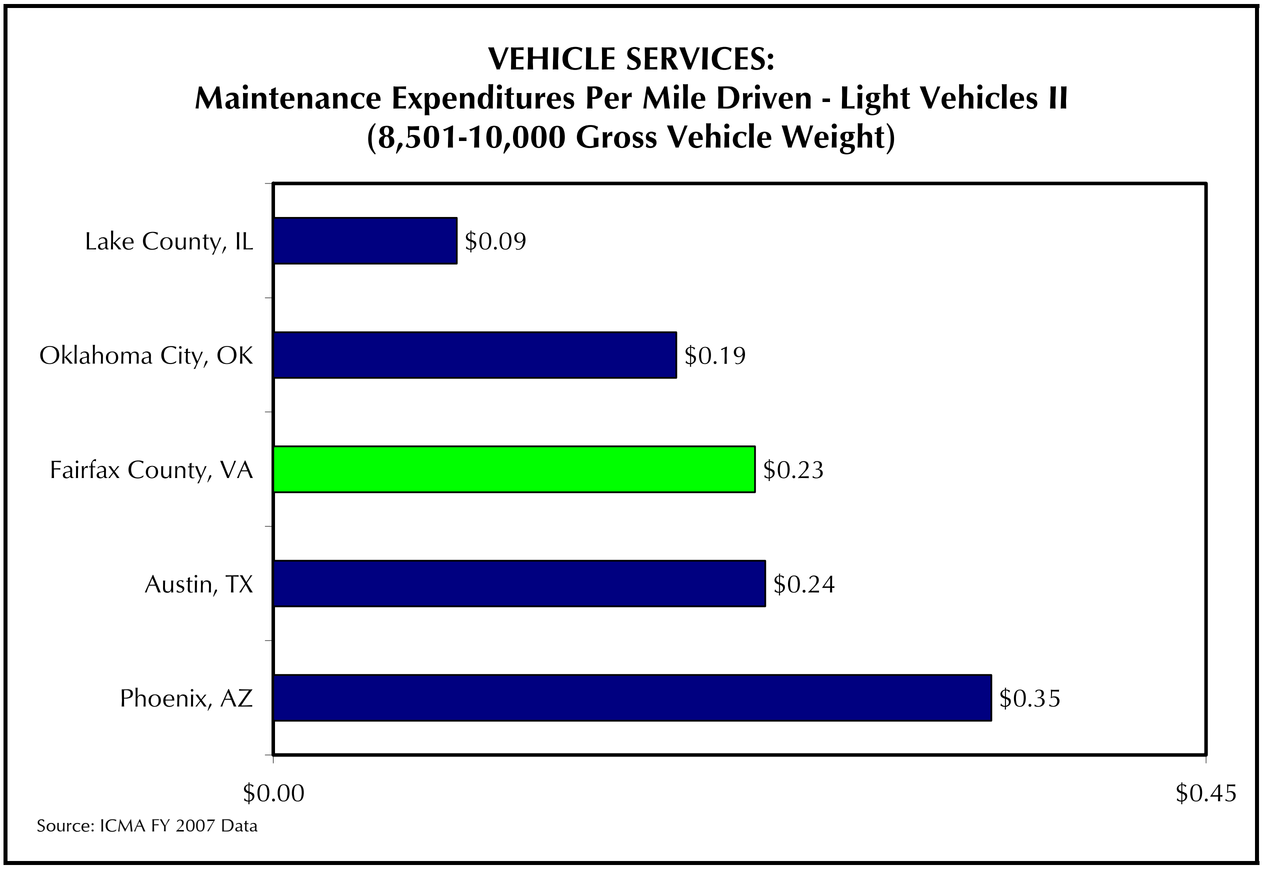


Source: ICMA FY 2007 Data

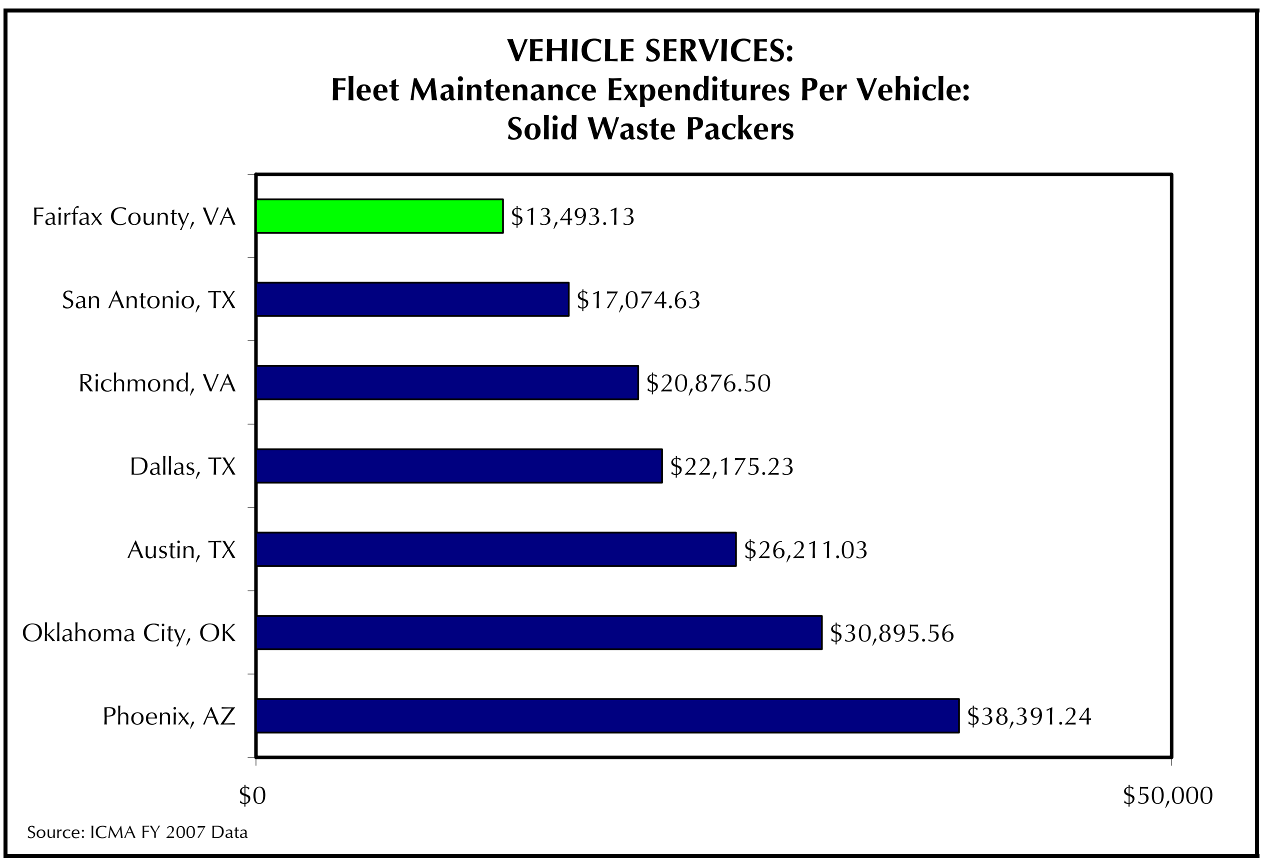
VEHICLE SERVICES:
Maintenance Expenditures Per Mile Driven - Light Vehicles I
(8,500 or Less Gross Vehicle Weight)



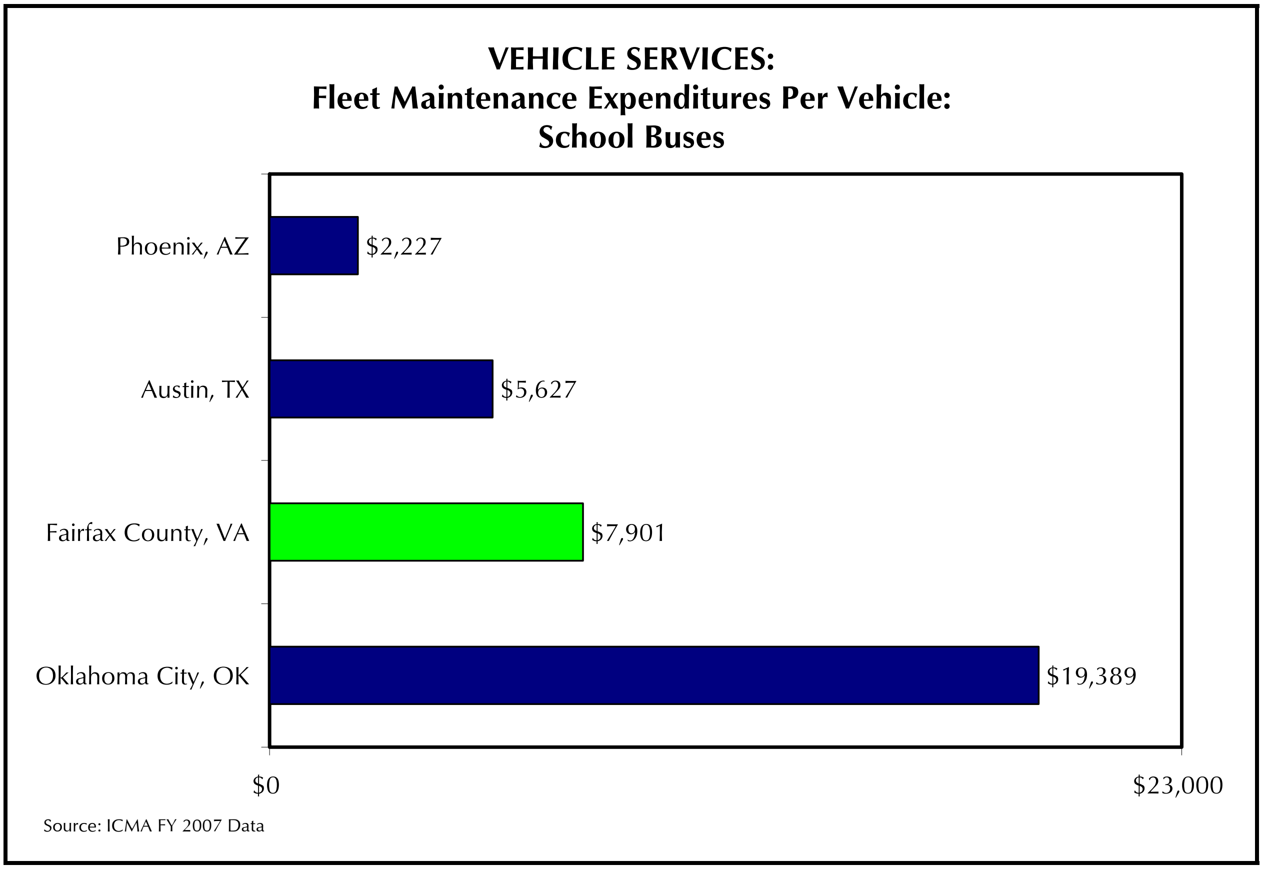
Source: ICMA FY 2007 Data

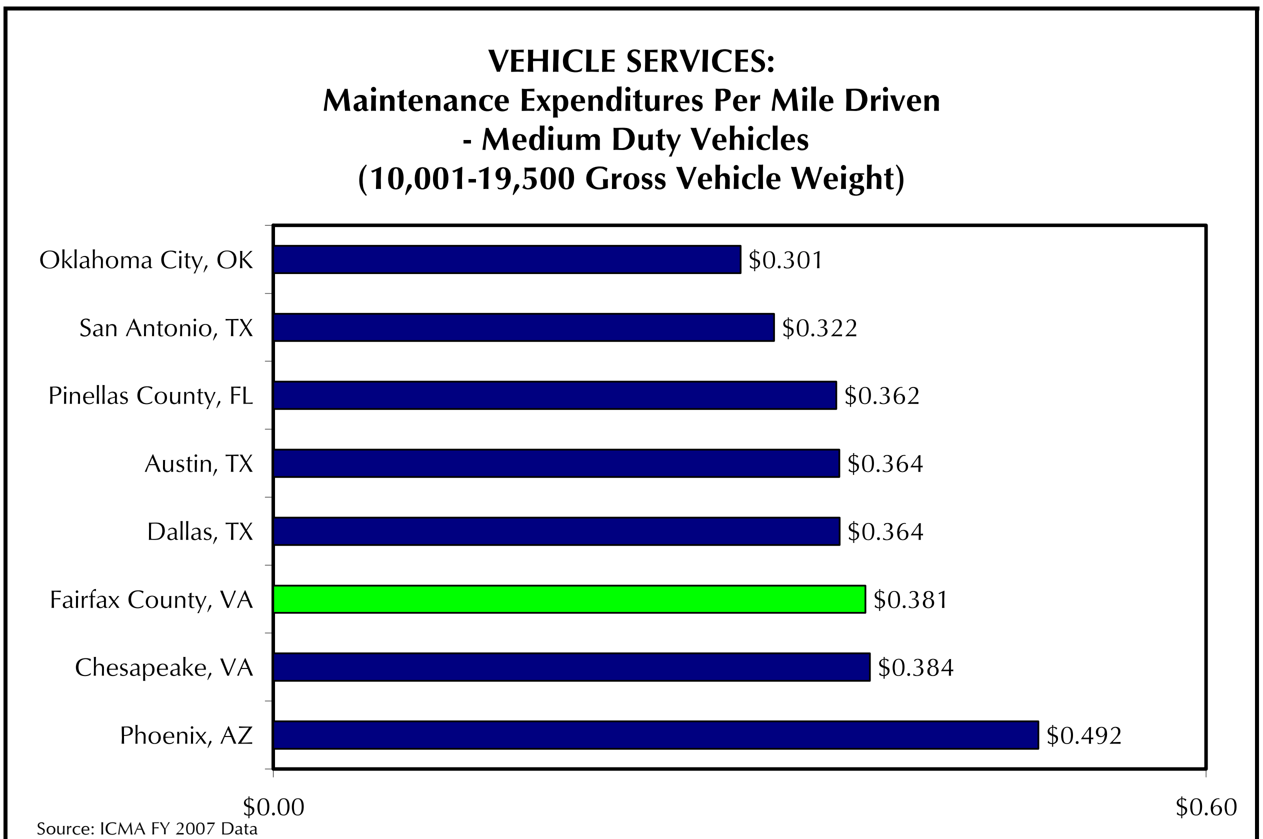


VEHICLE SERVICES:
Maintenance Expenditures Per Mile Driven - Light Vehicles II
(8,501-10,000 Gross Vehicle Weight)
Lake County, IL
$0.09
Oklahoma City, OK
$0.19
Fairfax County, VA
$0.23
Austin, TX
$0.24
Phoenix, AZ
$0.35
$0.00
$0.45
Source: ICMA FY 2007 Data



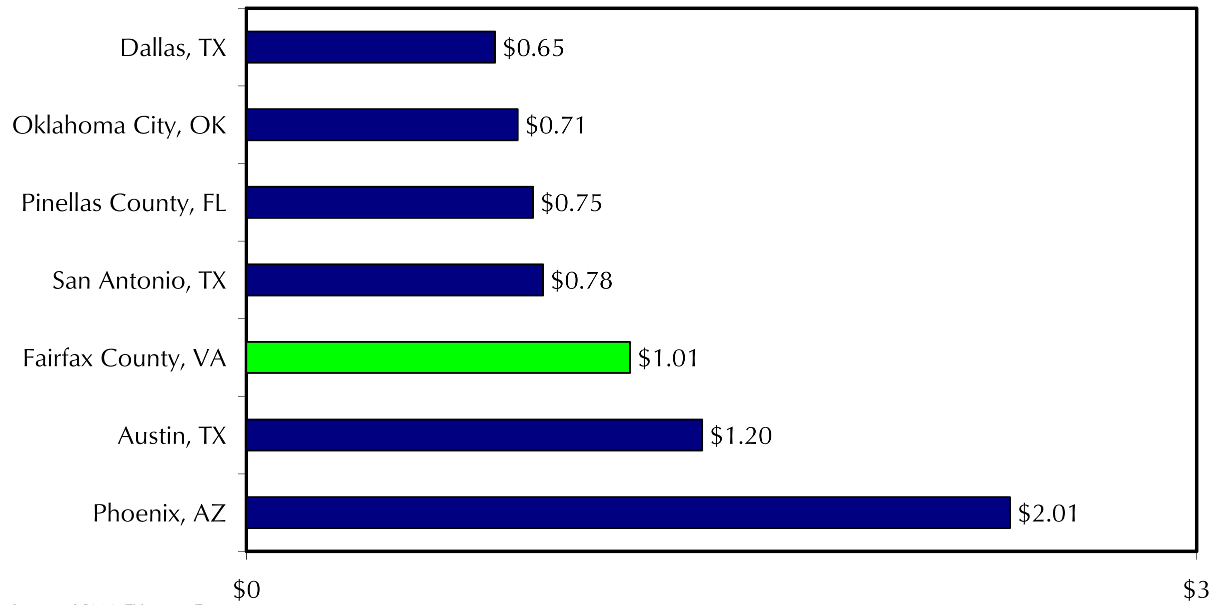
VEHICLE SERVICES:
Fleet Maintenance Expenditures Per Vehicle:
Solid Waste Packers
Fairfax County, VA
$13,493.13
San Antonio, TX
$17,074.63
Richmond, VA
$20,876.50
Dallas, TX
$22,175.23
Austin, TX
$26,211.03
Oklahoma City, OK
$30,895.56
Phoenix, AZ
$38,391.24
$0
$50,000
Source: ICMA FY 2007 Data


VEHICLE SERVICES:
Fleet Maintenance Expenditures Per Vehicle:
School Buses
Phoenix, AZ
$2,227
Austin, TX
$5,627
Fairfax County, VA
$7,901
Oklahoma City, OK
$19,389
$0
$23,000
Source: ICMA FY 2007 Data


VEHICLE SERVICES:
Maintenance Expenditures Per Mile Driven
- Medium Duty Vehicles
(10,001-19,500 Gross Vehicle Weight)
Oklahoma City, OK
$0.301
San Antonio, TX
$0.322
Pinellas County, FL
$0.362
Austin, TX
$0.364
Dallas, TX
$0.364
Fairfax County, VA
$0.381
Chesapeake, VA
$0.384
Phoenix, AZ
$0.492
$0.00
$0.60
Source: ICMA FY 2007 Data

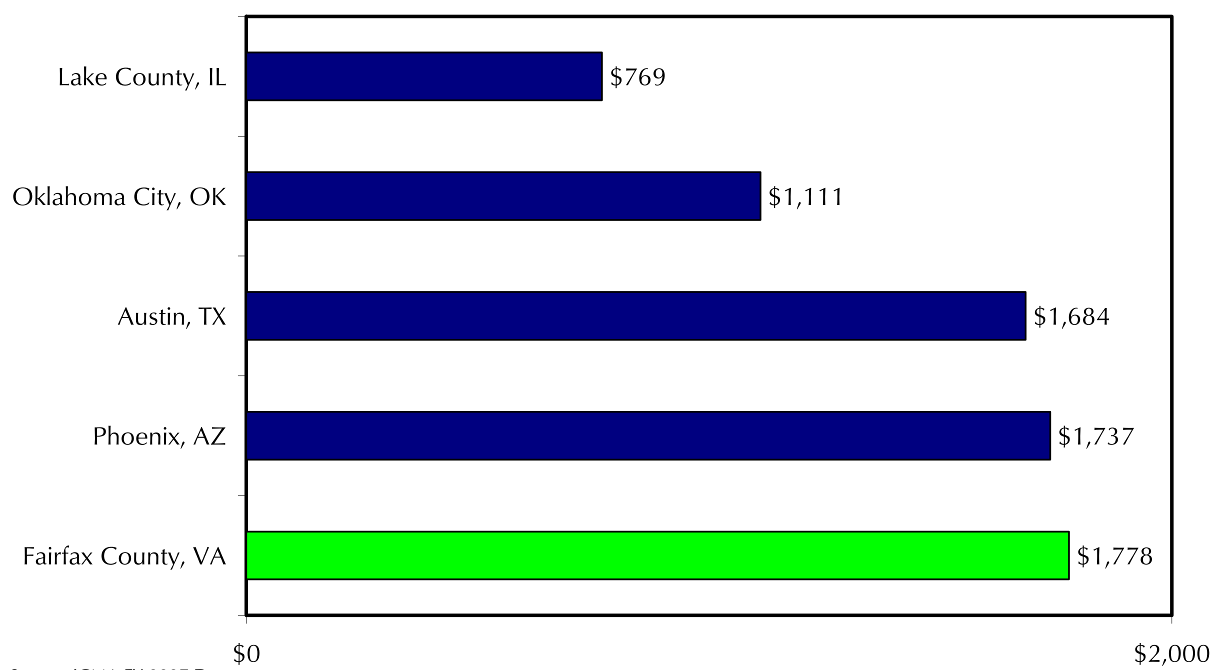
Fund 503
Department of Vehicle Services

VEHICLE SERVICES:
Maintenance Expenditures Per Mile Driven - Heavy Duty Vehicles (19,501 or Greater Gross Vehicle Weight)



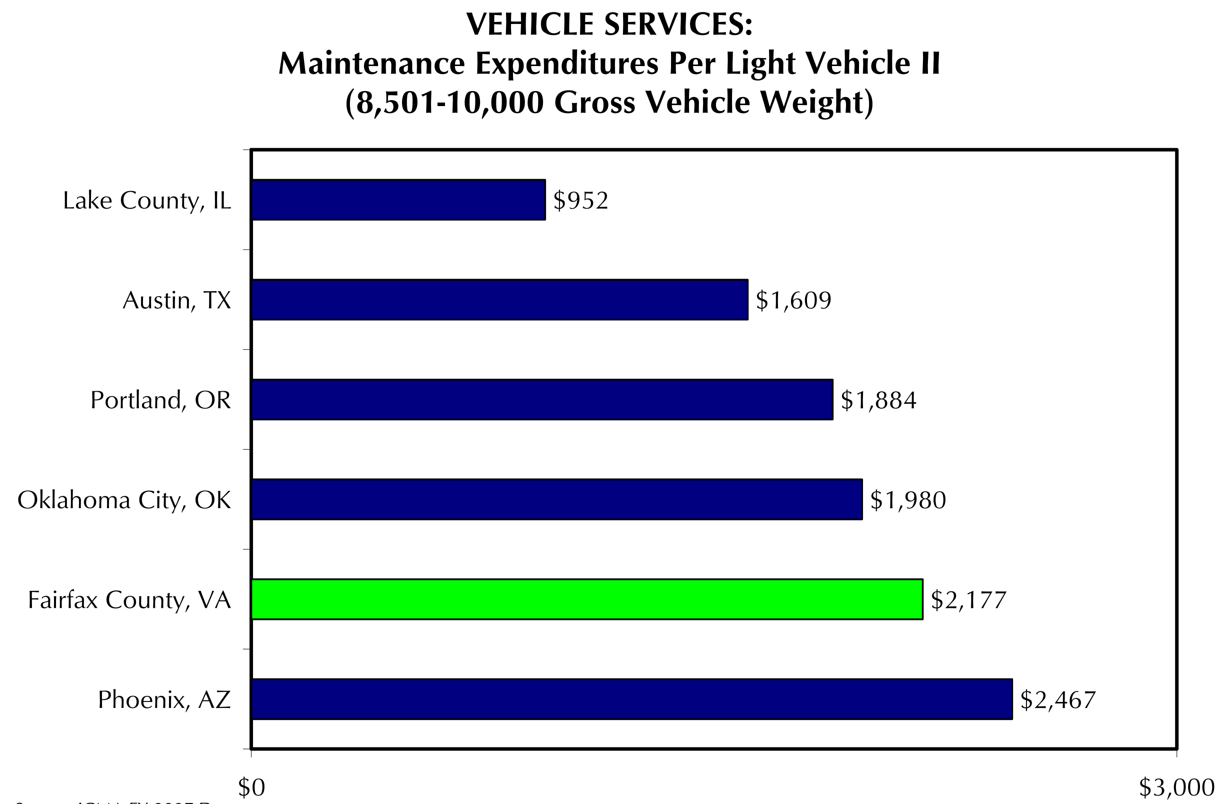
Source: ICMA FY 2007 Data

VEHICLE SERVICES:
Maintenance Expenditures Per Light Vehicle I (8,500 or Less Gross Vehicle Weight)

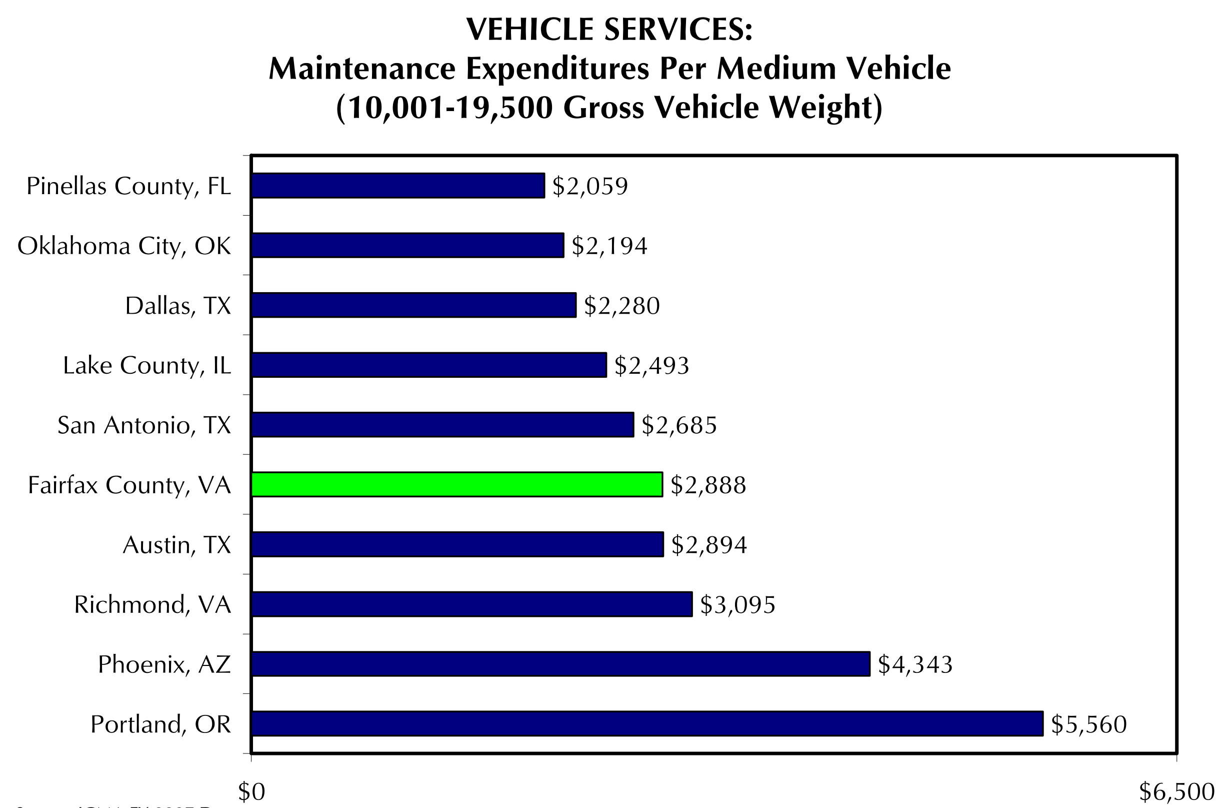


Source: ICMA FY 2007 Data

Fund 503
Department of Vehicle Services

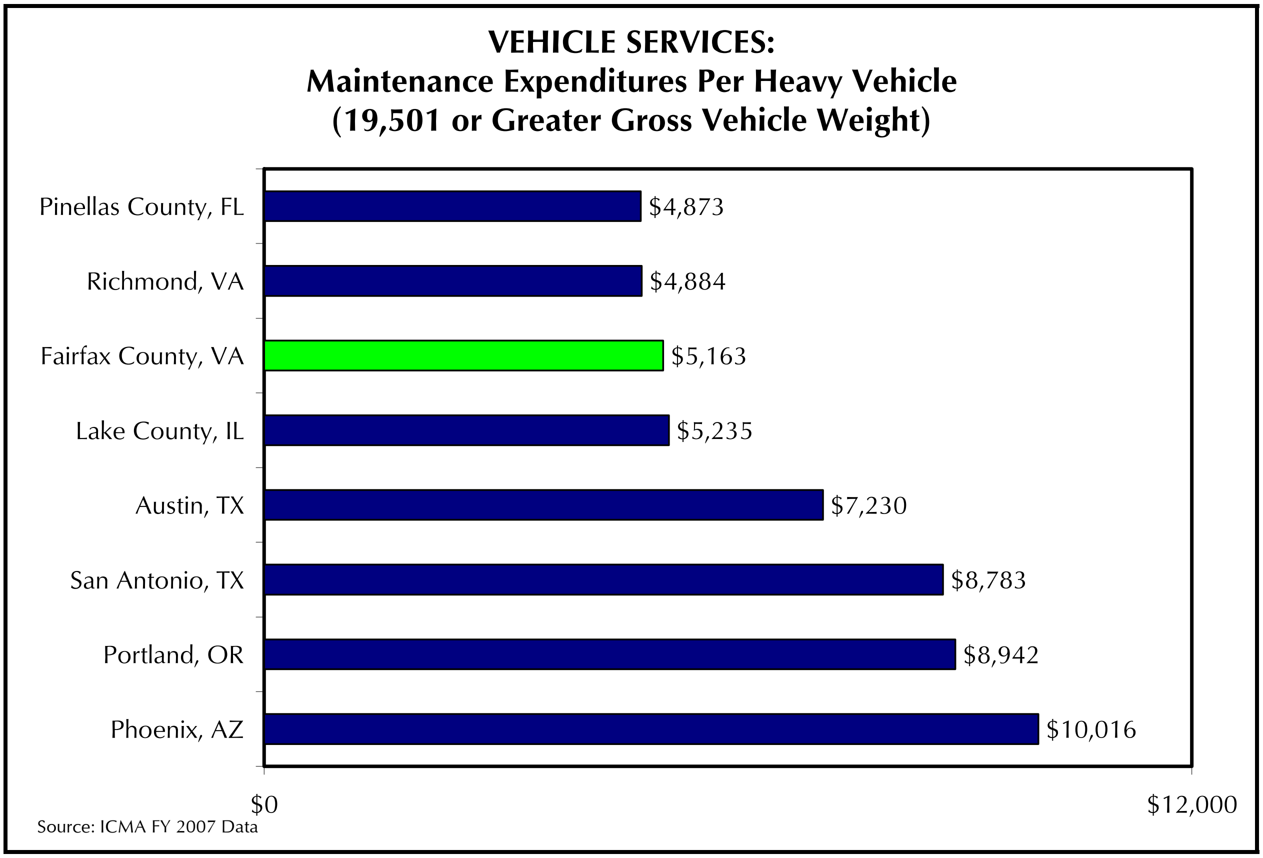


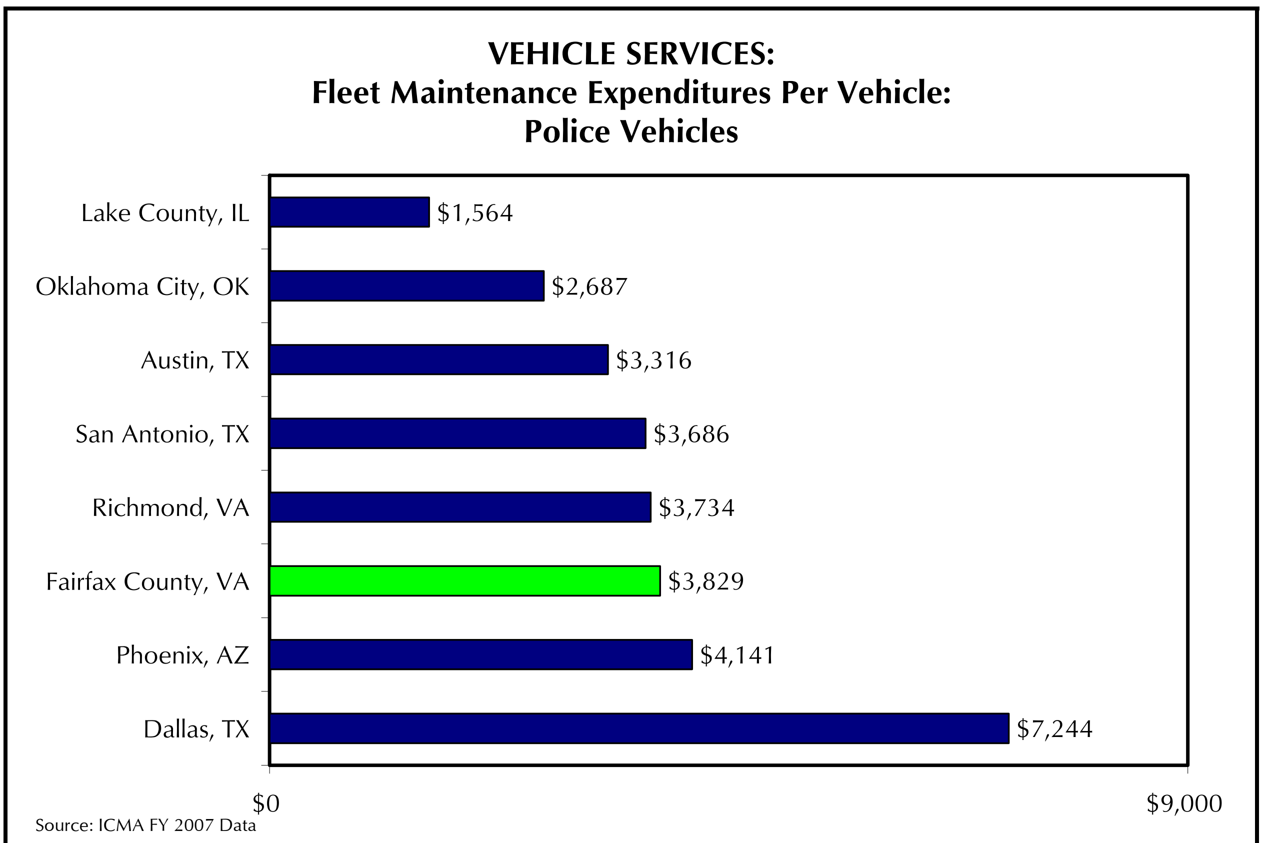
Source: ICMA FY 2007 Data



Source: ICMA FY 2007 Data

Fund 503
Department of Vehicle Services





Fund 503
Department of Vehicle Services

FUND STATEMENT

Fund Type G50, Internal Service Fund | **Fund 503, Department of Vehicle Services**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$35,270,994**	**$19,504,668**	**$40,856,341**	**$18,624,095**	**$22,624,095**
Vehicle Replacement Reserve	$10,405,351	$8,644,659	$11,105,324	$5,463,845	$5,463,845
Facility Infrastructure/Renewal Reserve	4,700,236	220,000	4,316,649	1,130,134	1,130,134
Ambulance Replacement Reserve	2,859,262	935,662	3,777,802	2,524,574	2,524,574
Reserve	5,075,228	2,209,817	6,705,536	4,289,829	4,289,829
School Bus Replacement Reserve	17,019	17,019	17,019	17,019	17,019
Reserve	1,339,961	932,228	1,864,577	1,264,579	1,264,579
Helicopter Replacement Reserve	4,438,732	2,533,283	5,236,111	335,574	335,574
Boat Replacement Reserve	200,000	225,000	225,000	0	0
Police Specialty Vehicle Reserve	1,672,974	2,000,000	1,894,408	2,203,958	2,203,958
Fuel Operations Reserve	1,275,158	386,515	1,612,714	116,625	116,625
Fuel Price Stabilization Reserve[1]	0	0	0	0	4,000,000
Other	3,287,073	1,400,485	4,101,201	1,277,958	1,277,958
Unreserved Beginning Balance	**$0**	**$0**	**$0**	**$0**	**$0**
Revenue:					
Vehicle Replacement Charges	$7,821,526	$8,263,297	$8,263,297	$8,263,297	$8,263,297
Facility Infrastructure/Renewal Charges	0	0	0	0	0
Ambulance Replacement Charges	1,629,000	214,000	214,000	214,000	214,000
Fire Apparatus Replacement Charges	3,884,000	2,884,000	2,884,000	2,884,000	2,884,000
FASTRAN Bus Repl Charges	944,900	600,000	600,000	0	0
Helicopter Replacement Charges	797,379	709,263	709,263	709,263	709,263
Boat Replacement Charges	25,000	25,000	25,000	77,646	77,646
Police Specialty Vehicle Charges	221,434	309,550	309,550	319,552	319,552
Vehicle Fuel Charges	28,668,636	41,221,029	37,221,029	41,518,503	28,786,920
Other Charges	33,026,103	32,223,165	32,223,165	32,236,925	32,236,925
Total Revenue	$77,017,978	$86,449,304	$82,449,304	$86,223,187	$73,491,603
Transfers In:					
General Fund (001)	$0	$0	$4,000,000	$0	$0
Total Transfers In	$0	$0	$4,000,000	$0	$0
Total Available	**$112,288,972**	**$105,953,972**	**$127,305,645**	**$104,847,282**	**$96,115,698**
Expenditures:					
Vehicle Replacement	$7,121,553	$7,411,808	$7,454,776	$5,591,136	$5,591,136
Facility Infrastructure/Renewal	383,587	0	3,186,515	0	0
Ambulance Replacement	710,460	0	1,467,228	1,802,500	1,802,500
Fire Apparatus Replacement	2,253,692	1,850,000	5,299,707	4,860,000	4,860,000
School Bus Replacement	0	0	0	0	0
FASTRAN Bus Replacement	420,284	616,698	1,199,998	516,982	516,982
Helicopter Replacement	0	3,009,800	5,609,800	0	0
Boat Replacement	0	250,000	250,000	0	0

Fund 503
Department of Vehicle Services

FUND STATEMENT

Fund Type G50, Internal Service Fund **Fund 503, Department of Vehicle Services**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Fuel Operations:					
Fuel	27,379,018	40,819,184	37,911,517	40,818,574	28,086,991
Other Fuel Related Expenses	952,062	738,360	805,601	766,553	766,552
Other:					
Personnel Services	17,929,957	19,116,368	19,116,368	19,275,270	19,275,270
Operating Expenses	14,256,428	14,461,580	15,863,221	14,239,613	14,239,613
Capital Equipment	25,590	45,697	53,303	0	0
Building Equipment	0	0	13,516	0	0
Total Expenditures	$71,432,631	$88,319,495	$98,231,550	$87,870,628	$75,139,044
Transfers Out:					
General Fund (001)[2]	$0	$750,000	$3,750,000	$2,000,000	$2,000,000
County Bond Construction (311)[3]	0	0	2,700,000	0	0
Total Transfers Out	$0	$750,000	$6,450,000	$2,000,000	$2,000,000
Total Disbursements	**$71,432,631**	**$89,069,495**	**$104,681,550**	**$89,870,628**	**$77,139,044**
Ending Balance[4]	**$40,856,341**	**$16,884,477**	**$22,624,095**	**$14,976,654**	**$18,976,654**
Vehicle Replacement Reserve	$11,105,324	$8,746,148	$5,463,845	$6,136,007	$6,136,007
Facility Infrastructure/Renewal Reserve	4,316,649	220,000	1,130,134	1,130,134	1,130,134
Ambulance Replacement Reserve	3,777,802	1,149,662	2,524,574	936,074	936,074
Fire Apparatus Replacement	6,705,536	3,243,817	4,289,829	2,313,829	2,313,829
School Bus Replacement Reserve	17,019	17,019	17,019	17,019	17,019
Reserve	1,864,577	915,530	1,264,579	747,597	747,597
Helicopter Replacement Reserve	5,236,111	232,746	335,574	1,044,837	1,044,837
Boat Replacement Reserve	225,000	0	0	77,646	77,646
Police Specialty Veh. Reserve	1,894,408	2,309,550	2,203,958	2,523,510	2,523,510
Fuel Operations Reserve	1,612,714	50,000	116,625	50,001	50,001
Fuel Price Stabilization Reserve	0	0	4,000,000	0	4,000,000
Other	4,101,201	5	1,277,958	0	0
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**	**$0**

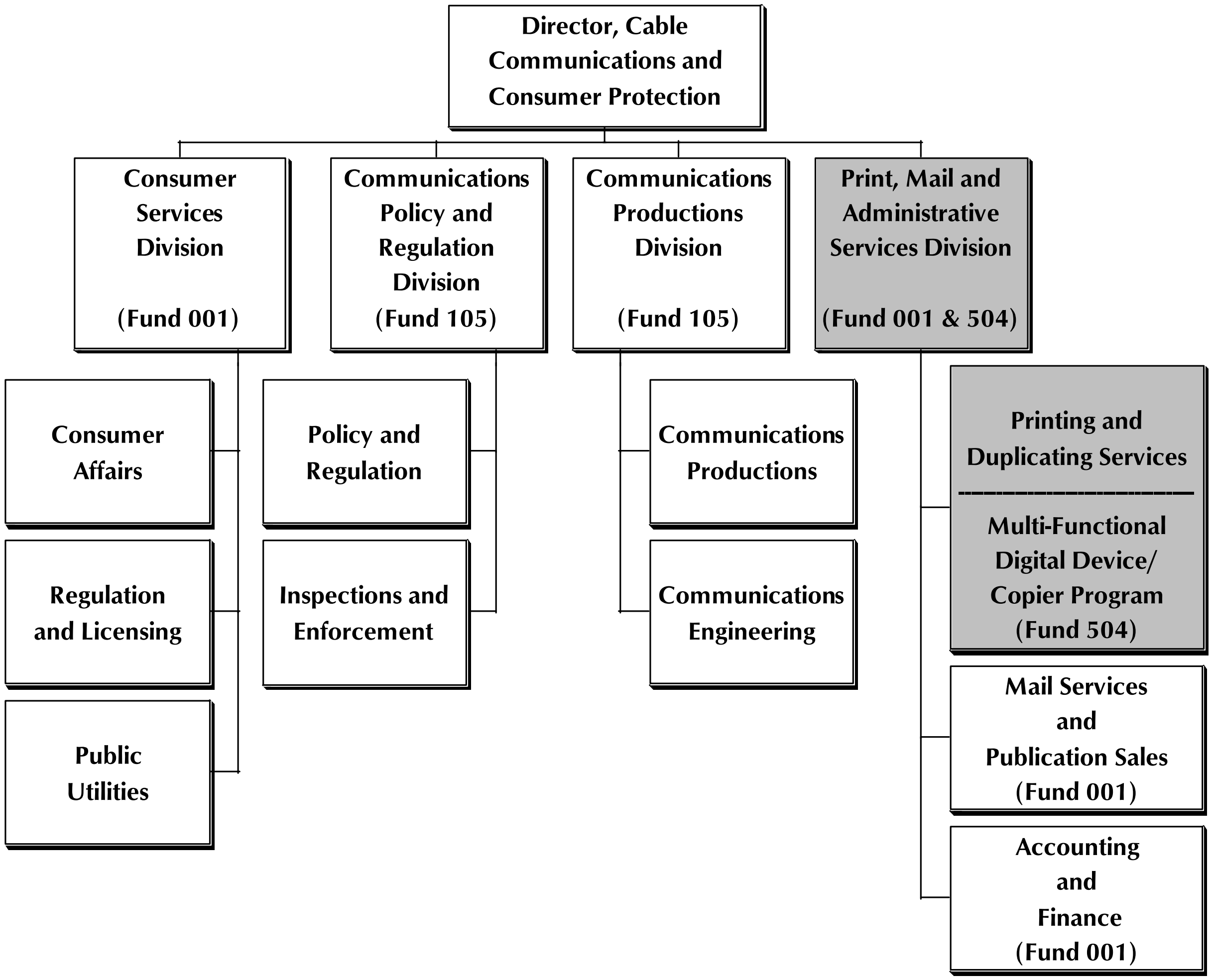
[1] As part of the *FY 2009 Third Quarter Review*, a General Fund Transfer of $4,000,000 was required to establish the Fuel Price Stabilization Reserve to address unanticipated increases in fuel prices.

[2] A total savings of $5,000,000 is associated with the deferral of the replacement of the majority of vehicles in the County fleet for one year. Of this amount $3,000,000 was transferred to the General Fund reflecting the partial year savings effective October 14, 2008 as part of the *FY 2009 Third Quarter Review* and the remaining $2,000,000 in savings is being transferred to the General Fund in FY 2010.

[3] As part of the *FY 2008 Carryover Review*, $2,700,000 was transferred to Fund 311, County Bond Construction to supplement bond funds appropriated from the FY 2007 School Bond Referendum associated with the planned expansion and renovation of the Newington Maintenance Facility.

[4] The Ending Balance in Fund 503, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

Fund 504
Document Services



Mission
To provide and coordinate high speed production printing services to County agencies as well as to the Fairfax County Public School System.

Focus
The Department of Cable Communications and Consumer Protection's Print Shop is responsible for providing high speed digital black and white and color printing, offset printing, and bindery services. In FY 2008 Printing and Duplicating Services produced over 22.3 million digital black and white impressions, over 2.4 million digital color impressions, and 4,982 billable hours in offset printing. The Print Shop recovered all expenses while maintaining a 97 percent customer satisfaction rating for all printing jobs. The Print Shop also conducts printing consultations to advise County and Fairfax County Public Schools staff regarding printing requirements and provides recommendations on available printing methods, document layout and bindery options. All direct labor and material costs associated with these services, as well as an equipment replacement reserve fee, are recovered from customer agencies.

The Department of Information Technology (DIT) is responsible for the authorized fleet of large and mid-size Multi-Functional Digital Devices (MFDDs) that are used throughout County government for copying, printing, faxing, and scanning. MFDDs are installed in buildings across the County and are linked to individual workstations via the County's enterprise network. Program activities include administration of the County's MFDD fleet contract; day-to-day management of the service delivery; and integration with the County's technology infrastructure, including network and Microsoft applications. DIT also uses job-based accounting and tracking software to help identify program costs that can be recovered from non-General Fund sources.

Fund 504
Document Services

Challenge of FY 2010 Budget Reductions

In order to mitigate the impact of FY 2010 budget reductions, resources have been reallocated to ensure the continued delivery of all Print Shop and MFDD program services to County and Fairfax County Public Schools customers.

In anticipation of reductions in printing by the Print Shop's 6,300 customers, the night shift operation will be eliminated. This reduction will limit the Print Shop's ability to accommodate time-sensitive and overnight requests. Also, the hours billed and impressions produced will be impacted.

The MFDD fleet will also be reduced, and the remaining devices will subsequently serve a larger pool of users per device. In order to mitigate the impact of a smaller copier fleet (e.g. longer wait times and increased downtime for servicing due to higher volumes), agencies could acquire desktop printers which result in increased toner cartridge, paper, and usage expenses.

While using resources efficiently, the Print Shop and Copier Program will continue to provide quality high speed digital black and white and color printing, offset printing, bindery, and copier services to customers.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	17/ 17	17/ 17	17/ 17	13/ 13	13/ 13
Expenditures:					
Personnel Services	$1,187,903	$1,236,481	$1,236,481	$1,012,544	$1,012,544
Operating Expenses	3,752,855	4,175,696	5,367,532	4,135,696	4,135,696
Capital Equipment	2,137,476	2,378,282	2,870,750	1,941,816	1,941,816
Total Expenditures	**$7,078,234**	**$7,790,459**	**$9,474,763**	**$7,090,056**	**$7,090,056**

Position Summary

1 Printing Services Manager	1 Printing Shift Supervisor (-1)	2 Print Shop Operators I (-1)
3 Customer Services Specialists	5 Print Shop Operators II (-2)	
1 Digital Printing Analyst		

TOTAL POSITIONS
13 Positions (-4) / 13.0 Staff Years (-4.0) **(-) Denotes Abolished Positions due to Budget Reductions**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$28,439**
A net increase of $28,439 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Capital Equipment** **$1,941,816**
Funding of $1,941,816 in Capital Equipment for capitalized lease payments associated with MFDD Program copier equipment.

- **Reductions** **($727,376)**
  A decrease of $727,376 reflects reductions utilized to balance the FY 2010 budget. These actions result in a decrease to the General Fund transfer of $501,767. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Eliminate Night Shift Operation in the County Print Shop	The Print Shop's night shift operation will be eliminated, including a Printing Services Shift Supervisor, two Print Shop Operator IIs, and a Print Shop Operator I. The elimination reflects the likelihood of a reduction in printing by County agencies in FY 2010. It should be noted that there is no net General Fund reduction associated with this adjustment, as the print shop fully recovers costs from County agencies and Fairfax County Public Schools. In the event the Print Shop does not experience a 20 percent reduction in printing services, the ability to complete the work with reduced hours and personnel may be difficult.	4	4.0	$252,376
Reduce Printer/Copier Fleet	This reduction, which includes $40,000 in Operating Expenses and $435,000 in Capital Equipment, will decrease the printer/copier fleet by 111 copiers or 24 percent, including the corresponding amount of paper they would need. The ratio of employees to digital printer/copier will dramatically increase in most facilities, leading to longer wait times and increased downtimes for County staff.	0	0.0	$475,000

Changes to FY 2009 Adopted Budget Plan
The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$1,684,304**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered funding of $153,947 and unencumbered carryover of $1,530,357. The unencumbered funding will be used to fund required support of copier leases and operating expenses associated with new and existing facilities.

Key Performance Measures

Goal
To provide high speed production printing services to all County agencies and the Fairfax County Public Schools in order to fulfill their informational and educational objectives with printed material.

Objectives
- To provide quality printing and duplicating services in a cost-effective and timely manner by recovering 100 percent of offset and digital expenses.

- To provide an efficient cost per copy charge by managing the MultiFunctional Digital Device program, while limiting increases in cost per copy and achieving a customer satisfaction rate of 80 percent.

Fund 504
Document Services

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Offset printing hours billed	6,563	5,302	6,200 / 4,982	5,000	4,000
Digital black and white impressions produced (in millions)	26.2	25.2	25.0 / 22.3	22.0	20.5
Digital color impressions produced (in millions)	2.4	2.2	2.0 / 2.4	2.4	2.0
Office copies made (in millions) (1)	68.1	66.2	66.2 / 55.8	66.0	60.0
Efficiency:					
Cost per offset printing hour billed	$213.11	$204.11	$200.07 / $179.57	$164.28	$188.75
Cost per digital black and white impression produced	$0.046	$0.045	$0.054 / $0.057	$0.064	$0.061
Cost per digital color impression produced	$0.172	$0.175	$0.160 / $0.148	$0.150	$0.183
Cost per office copy (1)	$0.045	$0.045	$0.045 / $0.045	$0.045	$0.048
Client charge per office copy (1)	$0.045	$0.045	$0.045 / $0.045	$0.045	$0.048
Service Quality:					
Percent of clients satisfied with offset printing services	97%	90%	95% / 97%	95%	95%
Percent of clients satisfied with digital black and white jobs	NA	90%	95% / 97%	95%	95%
Percent of clients satisfied with digital color jobs	NA	90%	95% / 97%	95%	95%
Percent of office copier clients satisfied with services (1)	85%	85%	85% / 85%	85%	80%
Outcome:					
Percent of offset expenses recovered	NA	101%	100% / 92%	100%	100%
Percent of digital black and white expenses recovered	NA	188%	100% / 101%	100%	100%
Percent of digital color expenses recovered	NA	140%	100% / 151%	100%	100%
Percent change in cost per copy (1)	0.00%	0.00%	0.00% / 0.00%	0.00%	6.70%

(1) This indicator measures performance of the Multi-Functional Digital Device Program which is a function of the Department of Information Technology.

Fund 504
Document Services

Performance Measurement Results

In FY 2008, offset printing hours billed decreased by 6 percent primarily due from additional requests for four color printing that both shifted to the Print Shop's digital color equipment as well as increased offset work outsourced. In FY 2008 the Percent of Offset Expenses Recovered was 92 percent, a decrease of 9 percentage points from FY 2007. This is primarily due to a decrease in offset printing hours billed and jobs being charged at the offset hourly rate while being printed on digital printing equipment to accommodate customer requests. Also, digital black and white impressions were down 11.5 percent in FY 2008 which was primarily due to a decrease in customer demand for black and white printing. However there was a corresponding 9 percent increase in digital color impressions due to customer demand for four-color printing. In FY 2008, the Print Shop conducted a customer satisfaction survey and found the current satisfaction rate to be 97 percent. Included in the FY 2010 budget reductions is the elimination of Print Shop's night shift operation. As a result of staff reductions included in the FY 2010 budget, DCCCP staff projects a 20 percent decrease in Offset Printing Hours Billed, a 9 percent decrease in Digital Black and White Impressions Produced, and a 17 percent decrease in Digital Color Impressions Produced. The corresponding Efficiency Indicators have been adjusted to reflect the decrease in output and expenses for FY 2010.

Office copies made in FY 2008 were 55.8 million, which was a decrease of 10.4 million or 15.7 percent from FY 2007. Several factors influenced the copy volume in FY 2008, including changes in the planned opening of new facilities such as the Jennings Judicial Center and the McConnell Public Safety and Transportation Operations Center (MPSTOC) and the increase in the use of agency printers that are not part of the digital multi-functional device fleet. It is anticipated that copy volume will rebound toward FY 2007 actual levels in FY 2009. However, the FY 2010 budget includes reductions in the printer/copier fleet needed to accommodate a reduced FY 2010 budget appropriation. As a result of this reduction, staff projects a 10 percent decrease in office copies made, which corresponds to a 6.7 percent increase to both cost per office copy and client charge per office copy. Staff also projects a 5 percent decrease in the client satisfaction rate for FY 2010, due primarily to an increase in the average number of users for, and distance between, copiers.

Fund 504
Document Services

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 504, Document Services Division**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,145,045**	**$607,212**	**$2,476,853**	**$795,633**	**$795,633**
Revenue:					
County Receipts[1]	$3,093,582	$2,536,401	$2,536,401	$3,109,123	$3,109,123
School Receipts[1]	1,273,477	2,142,857	2,142,857	1,250,511	1,250,511
Equipment Replacement Reserve	142,983	214,285	214,285	122,697	122,697
Total Revenue	$4,510,042	$4,893,543	$4,893,543	$4,482,331	$4,482,331
Transfer In:					
General Fund (001)[2]	$2,900,000	$2,900,000	$2,900,000	$2,398,233	$2,398,233
Total Transfer In	$2,900,000	$2,900,000	$2,900,000	$2,398,233	$2,398,233
Total Available	**$9,555,087**	**$8,400,755**	**$10,270,396**	**$7,676,197**	**$7,676,197**
Expenditures:					
Personnel Services	$1,187,903	$1,236,481	$1,236,481	$1,012,544	$1,012,544
Operating Expenses	3,752,855	4,175,696	5,367,532	4,135,696	4,135,696
Capital Equipment	2,137,476	2,378,282	2,870,750	1,941,816	1,941,816
Total Expenditures	$7,078,234	$7,790,459	$9,474,763	$7,090,056	$7,090,056
Total Disbursements	**$7,078,234**	**$7,790,459**	**$9,474,763**	**$7,090,056**	**$7,090,056**
Ending Balance[3]	**$2,476,853**	**$610,296**	**$795,633**	**$586,141**	**$586,141**
Print Shop Replacement Equipment Reserve	$216,557	$430,842	$430,842	$406,872	$406,872
PC Replacement Reserve[4]	5,000	5,000	5,000	5,000	5,000
Print Shop Operating Reserve[5]	701,228	174,454	359,791	174,269	174,269
Unreserved Ending Balance	**$1,554,068**	**$0**	**$0**	**$0**	**$0**

[1] An adjustment has been made to FY 2008 Actual revenues to more accurately reflect the breakdown of receipts from County and Fairfax County Public Schools printing. These adjustments were made as part of the *FY 2009 Third Quarter Review*..

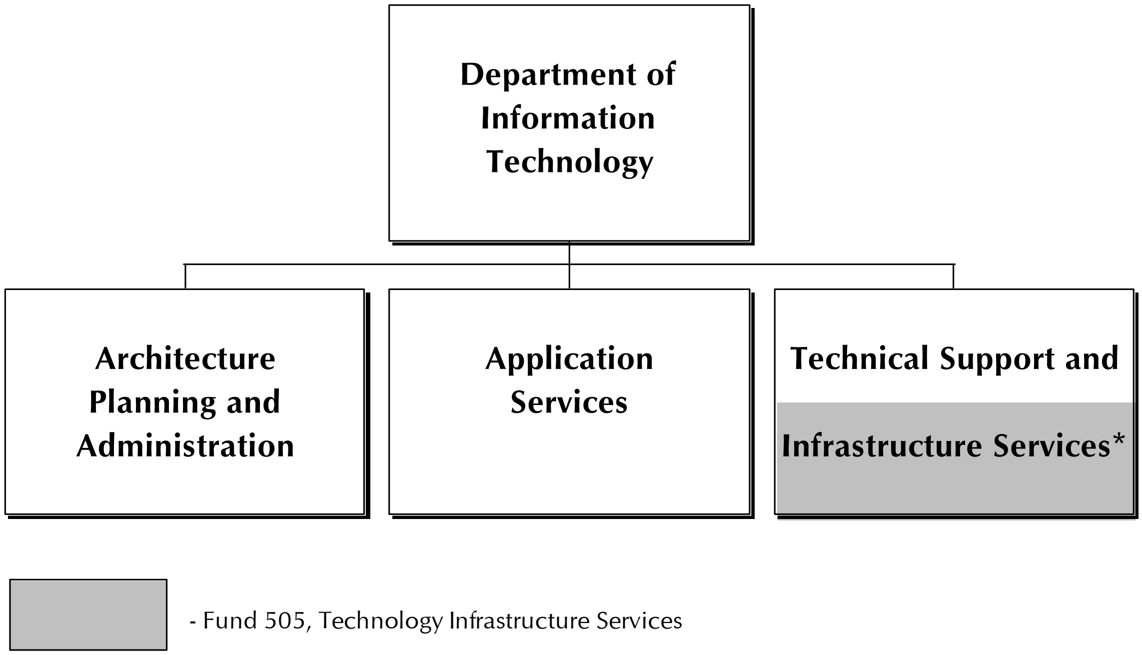
[2] The $2.9 million General Fund Transfer supports the equipment lease for the County's Copier Program. The current lease is for three years and is due to expire in mid FY 2012.

[3] The ending balance supports the three reserves for the agency and fluctuates depending upon the needs of the fund in a given year.

[4] The PC Replacement Reserve provides for the timely replacement of computer equipment for the activities in this fund.

[5] The Print Shop Operating Reserve is used to provide financial support to the Print Shop program as the technical and business practices in the industry evolve.

Fund 505
Technology Infrastructure Services



* All staffing and operating support for Infrastructure Services is found in Volume 2, Fund 505.

Mission
To provide a reliable and secure technology infrastructure foundation required to support County business processes and systems that strengthen the public service commitment of Fairfax County.

Focus
Fund 505, Technology Infrastructure Services, provides the underlying technology foundation supporting information systems and communications for Fairfax County Government. This consists of the enterprise portfolio of computers, telecommunications equipment, and infrastructure providing the essential foundational technology that supports Fairfax County government. The Department of Information Technology (DIT) coordinates all aspects of information technology for the County and plays an enabling role in advancing the strategic value of technology to transform work processes and provide quality services to customers. DIT manages technology as an enterprise asset and is responsible for direction and execution of information technology and communications systems by supporting and managing services and Fund 505.

The County's centralized approach to common infrastructure systems and operations provides economies and efficiencies through consolidation and leveraging of resources. Optimum performance is achieved by automated Information Technology (IT) support processes and enterprise-wide security tools, ensuring data integrity and system use accountability. County IT architecture employs industry standard products and best practices for efficient solution delivery and support. Fund 505, Technology Infrastructure Services, includes technology activities and communication services that support systems and operations for County agencies, including management of the County desktop computers (PCs and mobiles), servers, enterprise office productivity software, e-mail and messaging system (Microsoft suite), databases (1,000), as well as operations of the Data Center (Enterprise Technology Operation Center, or ETOC), monitoring and maintenance of enterprise data communications networks, and the Public Service Radio System and Radio Center services. One of the County's major assets is the fiber Institutional Network (I-Net) which provides a private secure network infrastructure connecting 400 County and Schools buildings serving data, voice and video transport. DIT manages the I-Net infrastructure and services. The equipment associated with this initiative is directly supported from the I-Net program funds within Fund 105, Cable Communications Fund. New IT Projects are implemented through Fund 104, IT Projects, while other IT systems are installed by agencies. However, all new IT systems require infrastructure services thus increasing service obligations and cost.

Fund 505 is an internal service fund supported by revenues from County agencies and other entities such as the Fairfax County Public Schools. Expenditures are primarily driven by customer agencies' use of the IT utility, software licenses, data center operations, computer equipment refresh, PC replacement program, network carrier services, and support staff.

DIT also provides intra-governmental services including the operation and maintenance of the County data center, mainframe, servers, data storage and back-up 24 hours a day, seven days per week; the safeguarding of County software license obligations, data repositories and information assets; the maintenance of County data and radio communication networks. The County's enterprise network provides bandwidth securely connecting county agencies to the vast array of business applications available on the County mainframe or server platforms (over 11,000 desktops, over 1,000 servers and 400 production databases). Data Center charge-back also supports the legacy corporate systems on the current mainframe used by county and schools. A General Fund Transfer is provided to maintain reserves for the replacement and upgrade of enterprise computer equipment.

DIT also manages a PC Replacement Fund in Fund 505, ensuring funding is available for scheduled desktop device technology refresh to remain consistent with advancements in technology required for services. The PC Replacement schedule for FY 2010 is deferred for one-year based on the FY 2010 budget reductions, effectively extending the program from a four year to a five year replacement cycle. Additionally, DIT continues to review of various service options for additional efficiencies in acquisition and deployment equipment. The cost per PC in the program includes PC hardware, required software licenses, IT security agent, user training, protected disposal, and desk-side staff support of County PCs. The County's program has been recognized as a most cost-effective value best practice model in both government and commercial sectors, fully optimized both allocation of IT assets and provides efficient and predictable desktop maintenance and support.

DIT is also responsible for coordinating radio repair and engineering support to County agencies and the Fairfax County Public School system. Operational maintenance of the radio network is of primary importance to the County public safety agencies, public works agencies, Fairfax County Public Schools (FCPS), and other County agencies. With the deployment of both the new public safety and public service radio systems, the operations of the Radio Center now include interoperability management to ensure 24/7 communication with other jurisdictions. To support the operational and maintenance requirements of the systems, costs are recovered from user entities such as the FCPS and Fairfax Water, and County agencies.

Challenge of the FY 2010 Budget Reductions

In order to address a projected FY 2010 budget shortfall, the County Executive proposed, and the Board of Supervisors adopted, a series of budget reductions affecting all General Fund-supported agency budgets. Since IT is a foundational requirement that supports County business operations, DIT's FY 2010 reductions were carefully designed to retain operational capacity for supporting basic county programs and services, safeguarding and leveraging critical infrastructure investments, and preserving existing baseline programs while reducing new projects that require future support and maintenance.

Fund 505 reductions include low risk program modifications such as deferring PC replacements in FY 2010 which effectively extends the PC Replacement program from a 4 to 5 year cycle, as well as the decision to not replace monitors at the time of normal PC replacement unless necessary for effective use. These adjustments provide one-time and recurring savings which were balanced against the potential risk of greater equipment failure, security vulnerabilities associated with older equipment and related impact on county employee productivity.

Additional moderate risk reductions in Fund 505 include reducing 27 percent of the management capacity supporting infrastructure operations, which have expanded over the years. These reductions diminish DIT's flexibility to support expanded needs and benefit from enhancements that continue to drive down IT utility costs, as well as increases risks for operational performance and processing integrity. Reduced support to augment staff capacity will impact DIT's responsiveness especially in addressing agency requests that regularly flow into DIT for process changes, legislative mandates, or new opportunities. Future initiatives and enhancements will be more highly scrutinized and prioritized by executive management; delivery times will be increased unless out-of-cycle funding is specifically provided. Reductions that pose a higher risk in areas such as infrastructure support and database administration may compromise optimum performance and integrity of County systems, increase risk to mission critical IT systems, and reduce consolidation efforts that can lower licensing and maintenance costs. The loss of eleven positions between the DIT agency funds and Fund 505 with fifty percent of those in program management will diminish existing capacity at a time when DIT anticipates no corresponding reduction in work. Other impacts include additional pressure on County programs such as Telework expansion, performance degradation, increased vulnerability risks from cyber-security threats and ability for new compliance and un-funded mandates, as well as county initiatives and programs that rely on infrastructure availability. Other challenges include limited ability to continue strategic regional interoperability goals which are designed in support of the economic and operational benefits of shared services across jurisdictional boundaries.

The Department of Information Technology is responsible for the management, coordination and implementation of modern IT solutions to nearly all county agencies. Despite significantly reduced resources, DIT will continue to fulfill its responsibility as the steward of the County's information assets, business and technology architecture. However, the County's IT functions are not self contained, thus reductions taken in DIT and the IT funds will have an impact on county services and performance and may hamper the County's ability to handle future growth.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	67/ 67	67/ 67	67/ 67	64/ 64	64/ 64
Expenditures:					
Personnel Services	$6,118,920	$6,691,813	$6,691,813	$6,501,204	$6,501,204
Operating Expenses	18,455,062	21,103,741	23,070,467	20,698,191	20,698,191
Capital Equipment	3,902,516	1,450,000	1,913,597	0	0
Total Expenditures	**$28,476,498**	**$29,245,554**	**$31,675,877**	**$27,199,395**	**$27,199,395**

Position Summary

	Network/Data Communication Services		**Data Center Services**		**Radio Center Services**
0	Info. Tech. Program Dirs. I (-1)	1	Info. Tech. Program Director III	1	Network/Telecom Analyst IV
1	Info. Tech. Program Manager I	2	Info. Tech. Program Mgrs. II (-1)	3	Network/Telecom Analysts III
4	Network/Telecom Analysts IV	4	Systems Programmers III	2	Network/Telecom Analysts II
10	Network/Telecom Analysts III	5	Systems Programmers II	1	Communications Engineer
4	Network/Telecom Analysts II	2	Systems Programmers I	2	Communications Technicians
1	Network/Telecom Analyst I	1	Programmer Analyst III (-1)	1	Administrative Assistant III
1	Management Analyst I	1	Programmer Analyst II	5	IT Technicians III
1	Business Analyst I	1	Programmer Analyst I	8	IT Technicians II
		1	Database Administrator II	1	IT Technician I

TOTAL POSITIONS
64 (-3) Positions / 64.0 Staff Years (-3.0) **(-) Denotes Abolished Position due to Budget Reductions**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$106,291**
  A net increase of $106,291 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Operating Expenses Increase** **$859,450**
  A net increase of $859,450 reflects an increase of $1,000,000 to fund the mainframe reserve and $300,000 for increased costs associated with the Data Center, partially offset by a reduction of $450,550 in Computer Equipment Replacement.

- **Reductions** **($1,561,900)**
  A decrease of $1,561,900 and 3/3.0 SYE positions reflects agency reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce PC Configuration	In order to reduce expenditures without compromising the entire PC Replacement program, DIT will begin a policy of not automatically purchasing monitors when desktop computers are replaced. The intention is that the existing monitors will be used for eight years versus the now standard 4-5 years. Keeping the monitors beyond their intended lifecycle may increase the number of monitor related support calls to the help desk, and will likely lead to 20 percent of monitors failing prior to scheduled replacement and being replaced out-of-cycle.	0	0.0	$1,255,000
Eliminate Support for Celebrate Fairfax	This reduction eliminates County-provided technology support for Celebrate Fairfax. Eliminating the support for telecommunications and data lines needed to support Celebrate Fairfax events (primarily the Fairfax County Fair) will not impact County operations and will require Celebrate Fairfax to procure contractors to do the same work. DIT could continue to provide this service if the cost could be recovered.	0	0.0	$10,000
Eliminate Regional Program Support and Leadership	This reduction eliminates the position dedicated to representing Fairfax County in leading regional programs in areas such as public safety infrastructure interoperability, providing for the exchange of data across jurisdictional boundaries. Consistent, knowledgeable County representation at local, state, and federal levels will no longer be available, likely leading to a decrease in the quality and viability of regional technology initiatives. Additionally, the possibility exists that more costly solutions will be determined in absentia.	1	1.0	$100,000

LOB Reduction	Impact	Posn	SYE	Reduction
Reduce IT Voice Telecommunications Support	This reduction eliminates a senior position charged with planning and managing the implementation of new communications equipment and services. The remaining telecommunications staff will split time between projects and day-to-day operational support for multiple communications systems. This reduction will also limit the County's ability to fully capitalize on the benefits of the voice system by deferring the full recouping of the County's investment in modern voice system infrastructure capabilities through converging voice and data networks.	2	2.0	$196,900
Extend the PC Replacement Cycle from 4 to 5 Years	The County will defer PC replacement for one year, effectively extending the program from a 4 year to a 5 year replacement cycle. By extending the replacement cycle to 5 years, agencies will accept increased risk of performance failure and the associated impact of lost productivity. Additionally, this savings could potentially be offset by greater than anticipated costs for hardware replacement and program support. Additional risks that are more difficult to cost out include more vulnerability to the security of the network since older PCs below the minimum configuration may not accept the automated antivirus patch management program. It should be noted that FY 2010 savings to the General Fund will be $3,048,543, which will be achieved through a Transfer Out to the General Fund.	0	0.0	$0

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$2,430,323**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered funding of $1,966,726 in Operating Expenses and $463,597 in Capital Equipment.

Key Performance Measures

Objectives

- To maintain the number of business days to fulfill Telecommunications service requests for a) non-critical requests at a standard of 4 days; b) critical requests at a standard of next business day; and c) emergency requests at a standard of the same day.

- To maintain the percentage of LAN/PC workstation calls to Technical Support Services closed within 72 hours by at 85 percent.

- To maintain the resolution rate for the average first-call problem for the Technical Support Center (TSC), DIT Help Desk at 72 percent.

Fund 505
Technology Infrastructure Services

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Responses to calls for repairs on voice devices	4,351	1,487	4,500 / 2,359	2,200	2,500
Moves, adds or changes (voice and data)	2,919	8,614	2,300 / 5,114	6,000	6,200
Calls resolved	24,610	23,964	24,800 / 16,152	17,200	17,200
Customer requests for service fulfilled by Technical Support Center (TSC)	75,649	65,367	79,431 / 72,002	74,900	74,900
Efficiency:					
Cost per call	$98	$109	$105 / $110	$110	$110
Average number of hours annually spent per staff member to resolve calls	1,034	1,042	1,042 / 1,230	1,230	1,230
Customer requests for service per TSC staff member	6,304	5,447	6,619 / 5,538	5,761	5,761
Service Quality:					
Customer satisfaction with telecommunication services	93.5%	95.0%	95.0% / 95.0%	95.0%	95.0%
Percent of customers reporting satisfaction with resolution of LAN/PC workstation calls	79%	80%	82% / 80%	80%	80%
Percent satisfaction of County employees with support from Technical Support Center	85%	81%	89% / 85%	87%	87%
Outcome:					
Business days to fulfill service requests from initial call to completion of request for non-critical requests	4	4	4 / 4	4	4
Business days to fulfill service requests from initial call to completion of request for critical calls	2	2	2 / 2	2	2
Business days to fulfill Telecommunications service requests for emergencies	1	1	1 / 1	1	1
Percent of calls closed within 72 hours	95%	75%	75% / 85%	85%	85%
Percent of first-contact problem resolution	76%	75%	80% / 71%	72%	72%

Performance Measurement Results

This cost center provides critical infrastructure services, including integrated communication service to all County agencies and other government customers; response to service requested through the help desk; and maintenance of the County data communication networks. The performance measures for this cost center focus on delivering and securing a stable IT environment.

Overall, many factors continue to affect agency performance, including more calls seeking assistance with complex technology; new agency-specific applications that the Technical Support Center (TSC) had not been trained to help with; increased use of remote access for telework; older generation PCs on the network; and many customized desk-top configurations in agencies. DIT expects that customer requests for service will remain constant from FY 2009 to FY 2010. Recent changes in TSC help desk software have contributed to streamlined call-processing and call-escalation workflows. These improvements have been combined with improved system monitoring and greater reliance on remote interventions to resolve service problems.

Fund 505
Technology Infrastructure Services

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 505, Technology Infrastructure Services**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$6,348,600**	**$2,958,691**	**$6,256,445**	**$3,146,725**	**$3,122,435**
Revenue:					
Radio Services Charges	$538,536	$631,000	$631,000	$621,000	$621,000
PC Replacement Charges	6,070,878	6,180,000	6,180,000	6,959,128	6,959,128
DIT Infrastructure Charges					
County Agencies and Funds	18,463,158	18,463,158	18,463,158	18,323,346	18,323,346
Fairfax County Public Schools	1,411,736	1,468,205	1,468,205	1,526,933	1,526,933
Outside Customers	85,932	85,401	85,401	88,817	88,817
Subtotal DIT Infrastructure Charges	$19,960,826	$20,016,764	$20,016,764	$19,939,096	$19,939,096
Total Revenue	$26,570,240	$26,827,764	$26,827,764	$27,519,224	$27,519,224
Transfer In:					
General Fund (001)[1]	$1,814,103	$0	$0	$0	$0
Cable Communications (105)[2]	0	1,814,103	1,814,103	1,814,103	1,814,103
Total Transfer In	$1,814,103	$1,814,103	$1,814,103	$1,814,103	$1,814,103
Total Available	**$34,732,943**	**$31,600,558**	**$34,898,312**	**$32,480,052**	**$32,455,762**
Expenditures:					
Infrastructure Services [3]	$19,635,933	$20,664,137	$22,463,355	$20,306,595	$20,306,595
Radio Center Services	853,578	954,074	964,895	968,218	968,218
Computer Equipment Replacement Program [3]	5,704,017	6,827,343	7,026,466	4,924,582	4,924,582
Upgrade/Replacement of Technology Infrastructure Equipment [3]	2,282,970	800,000	1,221,161	1,000,000	1,000,000
Total Expenditures	$28,476,498	$29,245,554	$31,675,877	$27,199,395	$27,199,395
Transfer Out:					
General Fund (001) [4]	$0	$100,000	$100,000	$4,610,443	$4,610,443
Total Disbursements	**$28,476,498**	**$29,345,554**	**$31,775,877**	**$31,809,838**	**$31,809,838**
Ending Balance [5]	**$6,256,445**	**$2,255,004**	**$3,122,435**	**$670,214**	**$645,924**
Infrastructure Replacement Reserve (CERF) [6]	$3,032,701	$202,430	$845,157	$670,214	$645,924
PC Replacement Reserve [7]	3,223,744	2,052,574	2,277,278	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**	**$0**

Fund 505
Technology Infrastructure Services

[1] This funding supports the system wide charges of the new Public Safety and Public Service radio program for General Fund and General Fund supported agencies, as well as maintains funding for the replacement and upgrade of enterprise computer equipment.

[2] In FY 2009 and FY 2010, a Transfer In from Fund 105, Cable Communications, will be used to offset costs related to the I-Net for General Fund and General Fund supported agencies.

[3] In order to account for expenditures in the proper fiscal year, audit adjustments in the amount of $13,755 in Infrastructure Services, $3,035 in the Computer Equipment Replacement Program, and $7,500 in Upgrade/Replacement of Technology Infrastructure Equipment have been reflected as an increase to FY 2008 expenditures. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR) and were made as part of the *FY 2009 Third Quarter Review*.

[4] In FY 2009, a Transfer Out from the PC Replacement Reserve is being utilized to offset General Fund requirements.

[5] The fluctuation in ending balance is primarily due to the operation of the PC Replacement and Computer Equipment Reserve Programs. The programs collect funding each year, hold it in reserve until needed, and then expend the funds for replacement equipment. The time period for this action varies based on the needs of the programs.

[6] This reserve is designed to assist in the scheduled replacement of mainframe computer and network assets. The funds are held in this Computer Equipment Replacement Fund (CERF).

[7] The balance in the PC Replacement Reserve fluctuates annually based on scheduled PC replacements which were previously on a four-year replacement cycle. PC Replacement will be deferred in FY 2010, effectively extending the program to a five year cycle. This action results in a Transfer Out to the General Fund of $3,048,543. To achieve the necessary savings to the General Fund, the PC Replacement Reserve is temporarily used. However, commensurate reductions in expenditures will made to FY 2010 expenditures as a part of the *FY 2009 Carryover Review* that will restore the PC Replacement Reserve to an appropriate level in FY 2010.

Fund 506
Health Benefits Trust Fund

Focus

Fund 506, Health Benefits Trust Fund, is the administrative unit for the County's self-insured health plans. For the self-insured plans, the County pays only for claims and third party administrative fees. The cost to fund claims expenses is covered by premiums from active employees, the employer, retirees, and retention of interest earnings.

Fairfax County Government offers its employees and retirees health insurance options providing choices and competitive premium rates. The County health insurance alternatives include a self-insured point-of-service (POS) plan, a self-insured preferred provider plan (PPO), a self-insured open access plan (OAP), and a fully insured Health Maintenance Organization (HMO) for both active employees and retirees. The self-insured plans (POS, PPO, and OAP) provide in-network and out-of-network options. The POS plan combines the best features of an HMO and a traditional indemnity plan. The second option provides the choice of a PPO, combining an in-network benefit and an out-of-network benefit for those employees and retirees who live outside of the managed care network area. The OAP plan provides a third alternative which combines aspects of both a POS and a PPO.

The County's current health insurance program is a result of revisions enacted in FY 2007. The County partnered with Fairfax County Public Schools and completed a selection process in calendar year 2006 to choose new providers for all health insurance products to leverage the County's position in the marketplace and achieve competitive rates. This process resulted in changing one of the County's HMO options to an OAP, a hybrid plan combining aspects of both a POS and PPO, and changing the plan from a fully-insured to self-insured plan. Self-insurance allows the County to more fully control all aspects of the plan, including setting premiums to smooth out the impact of increases on employees while maintaining adequate funding to cover claims expenses and reserves. In addition, enhanced self-insured vision benefits were added to all health insurance plans with no impact to premium rates for the self-insured plans. These changes to the health insurance options were effective January 1, 2007. It should be noted that the County also intends to continue examining plans related to Medicare Part D to aid in finalizing an approach to the implementation of this new prescription drug benefit product.

As with many employers nationwide, the County has experienced considerable fluctuations in medical costs. Advances in medical technology, the increasing cost of medical malpractice and liability insurance, and increased use continue to drive increases in medical costs. After significant increases in claims expenses at the beginning of the decade, cost growth was moderate (at or below 5 percent) in FY 2005 and FY 2006, but has climbed back to double-digit increases annually since FY 2007. As a result of these trends, despite prudent management of the plans, it is projected that the County will raise premiums by 12 percent for the PPO plan, 5 percent for the POS plan, and 18 percent for the OAP plan, effective January 1, 2010 for the final six months of FY 2010. The premium increases will allow the fund to remain solvent while maintaining a revenue stream that will cover the cost of health claims and maintain reserve funding. It should be noted that these premium increases are budgetary projections; final premium decisions will be made in the fall of 2009 based on updated experience.

Additionally, in their budget guidance approved with the adoption of the FY 2010 budget, the Board of Supervisors acknowledged the difficulty that employees face in light of the decision to suspend FY 2010 salary adjustments and the projected increases in health insurance premiums. As such, the Board directed staff to work diligently to reduce or minimize the increase in premiums for health insurance based on actual cost experience and market conditions prior to the fall 2009 open enrollment period. Premiums should be set at a rate that covers the cost of the plans and takes into account potential long-term GASB liability implications. Furthermore, staff is directed to review the County's various benefit programs to determine if consolidation of programs will garner savings to employees and the County.

To help mitigate the impact of unanticipated cost increases in future years, the County created a premium stabilization reserve in FY 2005. This reserve allows the County to maintain premium increases at manageable levels and smooth out the employer and employee impact of dramatic cost growth swings. Primarily as a result of funds set aside in the reserve, premium increases have not surpassed five percent since CY 2005, and at the direction of the Board of Supervisors, premiums remained flat in CY 2009. In addition, the fund maintains an unreserved ending balance based on a percent of claims paid of at least 10 percent to ensure that the fund balance is adequate to support any unanticipated high cost claims. An ending balance of 10 to 15 percent of claims paid is the targeted industry standard.

The County continues to contribute 85 percent of the total premium for employees enrolled as an individual and 75 percent of the total premium for employees enrolled under either the two-party or family plan. Retirees over the age of 55 currently receive a subsidy from the County toward the cost of health insurance. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service. Note: There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. Details on the retiree health subsidy can be found in the narrative for Fund 603, OPEB Trust Fund, in Volume 2 of the FY 2010 Adopted Budget Plan.

LiveWell Workforce Wellness Program

In FY 2009, the LiveWell Workforce Wellness Program began as an effort to significantly improve employees' overall health and well-being, while also serving to curb rising health care costs. Components of the LiveWell program include:

- *Health Risk Assessments (HRAs) and Targeted Programming.* Health Risk Assessments gather information on participants' personal medical history, preventative services, and emotional health and lifestyle choices. Health plan participants can use the HRA to help determine their personal health risks and take preventative measures, while allowing the County to use aggregate data to create targeted programming towards health conditions that most affect County employees. As part of the new Health Promotion and Wellness Initiative, HRAs will be available for health plan participants so that they may elect to use this tool.

- *Enhancement of the County's disease management program.* Disease management programs are used to detect chronic conditions early and provide assistance to those affected to help manage their disease, resulting in healthier outcomes. Participants receive direct support from health care professionals and are assisted with coordination of physician care, medication reviews, standards of care reminders, assessments, screenings, and action plans. Although some health conditions were already included under the County's disease management program, the enhanced program will cover eleven additional conditions which affect County employees and retirees and impact County claims expenses, including Osteoporosis, Osteoarthritis, Fibromyalgia, and Low Back Pain.

- *Reduced membership fees at County RECenters.* In response to employee demand and to promote the importance of overall physical health, a 50 percent subsidy for annual memberships at County RECenters is included in the new program. Workplace sites for employees are spread throughout the County; thus, all employees do not enjoy convenient access to the Employee Fitness and Wellness Center (EFWC) located in the Government Center. This benefit enhancement will allow merit employees and retirees to use all nine County RECenters at a reduced rate.

- *Influenza vaccinations for employees and retirees.* Providing flu shots to employees is a simple mechanism to reduce absenteeism due to flu outbreaks and protect the overall health of employees and retirees.

A comprehensive wellness program has the potential to reduce the rate of escalation of health care costs, resulting in savings for self-insured plans through cost avoidance. As such, expenses related to the new LiveWell initiative are included in Fund 506, Health Benefits Trust Fund, as it is anticipated that increases in self-insured claims expenses will be mitigated as benefits of the program begin to materialize.

GASB 45

As part of the *FY 2005 Carryover Review*, a reserve was established in this fund to begin to address the County's liability for other post-employment benefits (OPEBs) as a result of the Governmental Accounting Standards Board (GASB) Statement No. 45. This liability, which includes the retiree health benefit subsidy, is calculated annually as part of an actuarial valuation and an annual required contribution (ARC) is calculated based on an amortization of the unfunded portion of the liability. As a result of excess revenues received in Fund 506 from employer contributions and transfers from the General Fund in FY 2007 and FY 2008, the County was able to identify $48.2 million to begin to address the County's liability under GASB 45.

As part of the FY 2008 Adopted Budget Plan the County created Fund 603, OPEB Trust Fund, in order to capture long-term investment returns and make progress towards reducing the unfunded GASB liability and as part of the *FY 2007 Carryover Review*, the $48.2 million balance was transferred to the new fund. This $48.2 million in initial funding reduced the unfunded liability and was utilized to fully fund the FY 2008 ARC of $31.6 million. As part of the *FY 2009 Revised Budget Plan*, the County identified an additional $14.9 million in excess employer contributions to be transferred to the OPEB Trust Fund to contribute towards the County's FY 2009 ARC of $25.4 million. In the FY 2010 Adopted Budget Plan, the $9.9 million contribution towards the County's FY 2010 ARC is funded through a transfer from the General Fund to Fund 603. The County's unfunded actuarial accrued liability and the FY 2010 ARC will not be calculated until fall 2009.

It should be noted that any future balances identified in Fund 506 as a result of excess revenues received from employer contributions will also be considered for possible transfer to Fund 603 to assist in addressing the County's unfunded OPEB liability. For more information on GASB 45, please refer to Fund 603, OPEB Trust Fund, in Volume 2 of the FY 2010 Adopted Budget Plan.

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Health Insurance Requirements** **$21,616,740**

  An increase of $21,616,740 is primarily attributable to an increase of $23,038,691 in benefits paid due to projected increases in claims expenses and participation trends and an increase of $220,124 in administrative expenses, partially offset by a decrease of $1,642,075 for Incurred But Not Reported (IBNR) claims based on anticipated requirements.

- **Other Adjustments** **($8,758,840)**

  A decrease of $3,658,840 is the result of the reduction in the Premium Stabilization Reserve, primarily attributable to projected increases in expenditures, and a decrease of $5,100,000 is the result of a one-time reimbursement to the General Fund included in the FY 2009 Adopted Budget Plan to offset benefits expenses.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$22,860,535**

  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $22,860,535, including $12,681,899 to reflect an appropriation from fund balance to increase the Premium Stabilization Reserve which allows the fund flexibility in maintaining premium increases at manageable levels. The remaining increase of $10,178,636 was required to change the allocations for benefit payments, administrative expenses and Incurred But Not Reported (IBNR) claims based on FY 2008 experience.

Fund 506
Health Benefits Trust Fund

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 506, Health Benefits Trust Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$77,310,769**	**$14,581,880**	**$50,126,875**	**$15,576,760**	**$15,493,641**
Revenue:					
Employer Share of Premiums	$65,311,072	$70,615,467	$67,407,767	$70,762,681	$70,762,681
Employee Share of Premiums	18,920,880	20,728,348	19,540,667	21,375,490	21,375,490
Retiree Premiums	18,246,015	20,455,260	18,702,514	18,903,030	18,903,030
Interest Income	2,955,364	2,426,645	2,426,645	757,593	757,593
Administrative Service Charge/ COBRA Premiums	523,001	502,729	502,729	446,820	446,820
Total Revenue	$105,956,332	$114,728,449	$108,580,322	$112,245,614	$112,245,614
Transfer In:					
General Fund (001)	$8,200,000	$0	$0	$0	$0
Total Transfer In	$8,200,000	$0	$0	$0	$0
Total Available	**$191,467,101**	**$129,310,329**	**$158,707,197**	**$127,822,374**	**$127,739,255**
Expenditures:					
Benefits Paid	$86,364,830	$83,440,271	$93,274,015	$106,478,962	$106,478,962
Administrative Expenses	4,868,571	5,035,108	5,112,000	5,255,232	5,255,232
Premium Stabilization Reserve [1]	0	3,658,840	16,340,739	0	0
Incurred but not Reported Claims (IBNR)[2]	1,906,825	476,802	744,802	(1,165,273)	(1,165,273)
Health Promotion and Wellness Initiative	0	742,000	742,000	742,000	742,000
General Fund Reimbursement	0	5,100,000	5,100,000	0	0
Total Expenditures	$93,140,226	$98,453,021	$121,313,556	$111,310,921	$111,310,921
Transfers Out:					
Information Technology Fund (104)	$0	$7,000,000	$7,000,000	$0	$0
OPEB Trust Fund (603)	48,200,000	9,900,000	14,900,000	0	0
Total Transfer Out	$48,200,000	$16,900,000	$21,900,000	$0	$0
Total Disbursements	**$141,340,226**	**$115,353,021**	**$143,213,556**	**$111,310,921**	**$111,310,921**
Ending Balance:					
Fund Equity	$59,520,015	$23,970,141	$25,631,583	$27,159,349	$25,401,003
IBNR	9,393,140	10,012,833	10,137,942	10,647,896	8,972,669
Ending Balance[3]	**$50,126,875**	**$13,957,308**	**$15,493,641**	**$16,511,453**	**$16,428,334**
Premium Stabilization Reserve	$35,787,067	$0	$0	$0	$0
Unreserved Ending Balance	**$14,339,808**	**$13,957,308**	**$15,493,641**	**$16,511,453**	**$16,428,334**
Percent of Claims	**16.6%**	**16.7%**	**16.6%**	**15.5%**	**15.4%**

[1] Fluctuations in the Premium Stabilization Reserve are the result of reconciliations of budget to actual experience. For example it is anticipated that a significant portion of the Revised Budget Plan Premium Stabilization Reserve will be carried forward from one year to the next with adjustments as a result of final year-end experience.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $83,119 have been reflected as an increase to FY 2008 expenditures to accurately record Incurred but not Recorded (IBNR) claims. These audit adjustments have been included in the FY 2008 Comprehensive Annual Fiscal Report (CAFR). Details of the FY 2008 audit adjustments were included in the *FY 2009 Third Quarter Review* .

[3] The FY 2008 Actual Ending Balance decreases from the FY 2008 Actual Beginning Balance primarily due to the transfer of $48.2 million, which previously resided in a GASB 45 Liability Reserve, to Fund 603, OPEB Trust Fund. Fluctuations in the ending balance in budget years are due to the Fund's policy of maintaining the ending balance as a percent of claims at the targeted industry standard.

Fund 590
Public School Insurance Fund

Focus

Fund 590, Public School Insurance Fund, provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and the purchase of commercial insurance for other liabilities. FY 2010 expenditures are estimated at $16.9 million.

Fund 590
Public School Insurance Fund

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 590, Public School Insurance Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan[1]	FY 2010 Superintendent's Proposed	FY 2010 Adopted Budget Plan[2]
Beginning Balance[3]	**$25,171,637**	**$23,964,746**	**$28,295,741**	**$23,760,281**	**$23,760,281**
Revenue:					
Workers' Compensation:					
School Operating Fund (090)	$6,771,502	$5,771,502	$5,771,502	$5,771,502	$5,771,502
School Food & Nutrition Serv. Fund (191)	277,166	277,166	277,166	277,166	277,166
Other Insurance					
School Operating Fund (090)	5,468,127	3,468,127	3,418,127	5,968,127	5,968,127
Insurance Proceeds	570,518	50,000	50,000	50,000	50,000
Total Revenue	$13,087,313	$9,566,795	$9,516,795	$12,066,795	$12,066,795
Total Available	**$38,258,950**	**$33,531,541**	**$37,812,536**	**$35,827,076**	**$35,827,076**
Expenditures:					
Administration	$598,506	$736,951	$951,246	$655,707	$655,707
Workers' Compensation	3,898,398	5,636,717	6,267,617	4,792,961	4,792,961
Other Insurance	5,088,402	6,041,500	6,158,392	6,018,127	6,018,127
Claims Management	377,903	675,000	675,000	600,000	600,000
Allocated Reserves[3]	0	2,894,718	4,799,201	4,799,201	4,799,201
Subtotal Expenditures	$9,963,209	$15,984,886	$18,851,456	$16,865,996	$16,865,996
Net Change in Accrued Liabilities					
Workers' Compensation	$1,279,000	$0	$0	$0	$0
Other Insurance	345,425	0	0	0	0
Net Change in Accrued Liabilities	$1,624,425	$0	$0	$0	$0
Total Expenditures	$11,587,634	$15,984,886	$18,851,456	$16,865,996	$16,865,996
Total Disbursements	**$11,587,634**	**$15,984,886**	**$18,851,456**	**$16,865,996**	**$16,865,996**
Ending Balance	**$28,295,741**	**$17,546,655**	**$18,961,080**	**$18,961,080**	**$18,961,080**
Restricted Reserves:					
Workers' Comp Accrued Liability	($16,347,000)	($15,068,000)	($16,347,000)	($16,347,000)	($16,347,000)
Other Insurance Accrued Liability	(2,824,080)	(2,478,655)	(2,614,080)	(2,614,080)	(2,614,080)
Reserve for Catastrophic Occurrences	(9,124,661)	0	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009 during their *FY 2009 Third Quarter Review*.

[2] Fairfax County School Board action on the FY 2010 budget was taken on May 21, 2009 and will be included for approval by the Board of Supervisors as part of the *FY 2009 Carryover Review*.

[3] Any unused portion of the allocated reserves is carried forward into the subsequent budget year. Accordingly, the FY 2010 beginning balance is the projected ending balance for FY 2009 of $18,961,080 plus the estimated ending balance for the allocated reserves of $4,799,201, for a total of $23,760,281.

Fund 591
Public School Health and Flexible Benefits

Focus

Fund 591, Health and Flexible Benefits, provides for the administration of health and dental care benefit plans for employees and retirees. In addition, the Health and Flexible Benefits Fund administers two Flexible Spending Accounts, which enable employees to realize savings by setting aside pre-tax dollars, through FCPS payroll deductions, for eligible health care and dependent care costs. FY 2010 expenditures are estimated at $316.8 million.

Fund 591
Public School Health and Flexible Benefits

FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 591, Public School Health and Flexible Benefits

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan[1]	FY 2010 Superintendent's Proposed	FY 2010 Adopted Budget Plan[2]
Beginning Balance	**$55,228,456**	**$61,093,782**	**$62,846,483**	**$62,986,497**	**$62,986,497**
Revenue:					
Employer/Employee Premiums	$188,444,650	$199,480,903	$199,480,903	$208,745,479	$208,745,479
Retiree/Other Health Premiums	32,031,462	32,241,000	32,241,000	33,530,640	33,530,640
Interest Income	5,797,756	4,000,000	4,000,000	2,936,000	2,936,000
Medicare Part D	2,240,564	2,000,000	2,000,000	2,400,000	2,400,000
Flexible Account Withholdings	6,214,758	6,000,000	6,000,000	6,200,000	6,200,000
Total Revenue	$234,729,190	$243,721,903	$243,721,903	$253,812,119	$253,812,119
Transfers In:					
School Operating Fund (090)	$0	$8,000,000	$0	$0	$0
Total Transfers In	$0	$8,000,000	$0	$0	$0
Total Available	**$289,957,646**	**$312,815,685**	**$306,568,386**	**$316,798,616**	**$316,798,616**
Expenditures:					
Health Benefits Paid	$162,660,156	$169,691,000	$169,691,000	$176,478,640	$176,478,640
Premiums Paid	49,352,991	54,102,000	54,102,000	56,266,080	56,266,080
Health Administration Expenses	8,623,190	11,375,668	12,511,889	13,231,971	13,231,971
Flexible Accounts Reimbursements	6,208,117	6,000,000	6,000,000	6,200,000	6,200,000
FSA Administrative Expenses	116,709	120,000	120,000	117,000	117,000
IBNR	15,771,000	17,861,000	17,861,000	17,157,000	17,157,000
IBNR Prior Year Credit	(15,621,000)	(16,704,000)	(16,704,000)	(16,176,000)	(16,176,000)
Claims Stabilization Reserve [3]	0	43,670,017	52,286,497	52,823,925	52,823,925
GASB 45 Reserve [4]	0	26,700,000	0	10,700,000	10,700,000
Total Expenditures	$227,111,163	$312,815,685	$295,868,386	$316,798,616	$316,798,616
Transfers Out:					
School Operating Fund (090)	$0	$0	$10,700,000	$0	$0
Total Transfers Out	$0	$0	$10,700,000	$0	$0
Total Disbursements	**$227,111,163**	**$312,815,685**	**$306,568,386**	**$316,798,616**	**$316,798,616**
Ending Balance	**$62,846,483**	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009 during their *FY 2009 Third Quarter Review*.

[2] Fairfax County School Board action on the FY 2010 budget was taken on May 21, 2009 and will be included for approval by the Board of Supervisors as part of the *FY 2009 Carryover Review*.

[3] The Claims Stabilization Reserve is appropriated for budgeting purposes to offset fluctuations in health insurance costs during the fiscal year. This reserve is to be carried forward as beginning balance for FY 2010.

[4] The GASB 45 Reserve represents funding set aside for the liability resulting from the implementation of Governmental Accounting Standards Board Statement 45 (GASB 45). GASB 45 requires public entities to disclose the actuarially determined accrued liability for post-employment benefits, other than pensions, currently offered to employees in retirement. For FCPS, health and dental insurance are the benefits governed by these new rules. In FY 2009, $10.7 million was set aside in the GASB 45 Reserve and was to be carried forward as beginning balance for FY 2010. However, as part of the *FY 2009 Third Quarter Review*, this amount was transferred to the School Operating Fund. The FY 2010 Beginning Balance and GASB 45 Reserve have not been adjusted to reflect this transfer pending School Board adoption of its FY 2010 budget. Final adjustments will be reflected at the *FY 2009 Carryover Review*.

Fund 592
Public School Central Procurement

Focus

Fund 592, Public School Central Procurement, facilitates accounting of orders for textbooks, supplies, library materials, printing and equipment for the Fairfax County Public Schools (FCPS). Central purchases processed through this fund will be charged to individual school accounts; therefore, this Internal Service clearing account does not increase the total FCPS budget. FY 2010 expenditures are estimated at $14.0 million.

Fund 592
Public School Central Procurement

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 592, Public School Central Procurement**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan[1]	FY 2010 Superintendent's Proposed	FY 2010 Adopted Budget Plan[2]
Beginning Balance	**$1,043,156**	**$1,043,156**	**$423,873**	**$423,873**	**$423,873**
Revenue:					
Sales to Schools/Departments	$11,975,717	$14,000,000	$14,000,000	$14,000,000	$14,000,000
Total Revenue	$11,975,717	$14,000,000	$14,000,000	$14,000,000	$14,000,000
Total Available	**$13,018,873**	**$15,043,156**	**$14,423,873**	**$14,423,873**	**$14,423,873**
Expenditures:					
Purchase for Resale	$12,595,000	$14,000,000	$14,000,000	$14,000,000	$14,000,000
Total Expenditures	$12,595,000	$14,000,000	$14,000,000	$14,000,000	$14,000,000
Total Disbursements	**$12,595,000**	**$14,000,000**	**$14,000,000**	**$14,000,000**	**$14,000,000**
Inventory Change	$0	$0	$0	$0	$0
Ending Balance	**$423,873**	**$1,043,156**	**$423,873**	**$423,873**	**$423,873**

[1] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009 during their *FY 2009 Third Quarter Review*.

[2] Fairfax County School Board action on the FY 2010 budget was taken on May 21, 2009 and will be included for approval by the Board of Supervisors as part of the *FY 2009 Carryover Review*.

Trust Funds

Overview

Trust Funds account for assets held by the County in a trustee capacity and include four retirement trust funds, two trust funds to pre-fund other post-employment benefits, and a holding fund for revenue collected for the Route 28 Tax District.

Retirement Trust Funds

- Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas. Three retirement trust funds comprise the Fairfax County Employee Retirement Systems and are administered by the Fairfax County Retirement Administration Agency. The fourth retirement fund is for educational employees and is administered by Fairfax County Public Schools.

  - **Fund 600 - Uniformed Retirement System**
  - **Fund 601 - Fairfax County Employees' Retirement System**
  - **Fund 602 - Police Officers Retirement System**
  - **Fund 691 - Educational Employees Supplementary Retirement**

Other Post-Employment Benefits (OPEB) Trust Fund

- Beginning in FY 2008, Fairfax County and Fairfax County Public Schools were required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs). GASB 45 requires that the County and Schools accrue the cost of the retiree health subsidy and other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. Fund 603, OPEB Trust Fund, and Fund 692, Public School OPEB Trust Fund, will allow the County and Schools to capture long-term investment returns, make progress towards reducing the unfunded liability, and pre-fund the cost of post-employment health care and other non-pension benefits.

  - **Fund 603 - OPEB Trust Fund**
  - **Fund 692 - Public School OPEB Trust Fund**

Route 28 Tax District

- Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District in 1987. The District was formed to provide improvements to State Route 28 to accelerate planned highway improvements. The owners of industrial and commercial property within the District are subject to an additional tax assessment of 18 cents per $100 of assessed value.

  - **Fund 700 - Route 28 Tax District**

Employee Retirement Systems Overview

Fairfax County employee retirement systems include the Uniformed Retirement System (Fund 600), the Fairfax County Employees' Retirement System (Fund 601), and the Police Officers Retirement System (Fund 602). Each of these systems is funded from employees' contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis, and return on investments. In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer contribution rate.

For the Uniformed Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, in the County's General Fund, for uniformed public safety employees in General Fund agencies and Fund 120, E-911, for the non-administrative staff in the Department of Public Safety Communications. For the Fairfax County Employees' Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees. For the Police Officers Retirement Trust Fund, the full amount of the employer's contribution comes from Agency 89, Employee Benefits, in the County's General Fund.

On March 18, 2002 the Board of Supervisors adopted a corridor approach to employer contributions. The corridor approach adds further stability to the employer contribution rates and continues to adequately fund the Retirement Systems. In the corridor method of funding, a fixed contribution rate is assigned to each System and the County contributes at the fixed rate unless the System's funding ratio falls outside the pre-selected corridor of 90-120 percent or if benefit enhancements are approved.

In addition, retirees are eligible to receive a Cost-of-Living Adjustment (COLA) composed of a base COLA which is the lesser of the Consumer Price Index (CPI) for the 12 months ending on the previous year's March 31, or 4.0 percent. An additional 1.0 percent COLA can be awarded at the discretion of each retirement system's Board of Trustees. This additional COLA is considered a benefit enhancement and results in an increase in the employer contribution rate.

A Deferred Retirement Option Plan (DROP) was added as a benefit enhancement for members of the Uniformed and Police Officers Retirement Systems in FY 2004 and was added for members of the Employees' Retirement System in FY 2006.

The employer's contribution rate for FY 2010 for each of the three funds is as follows:

Fund	FY 2009 Rates (%)	FY 2010 Rates (%)	Percentage Point Change (%)	Net General Fund Impact
Uniformed	26.46	26.46	0.00	$0.00
Employees'	9.62	9.71	0.09	$316,191
Police Officers	22.34	22.84	0.50	$502,452
Total				**$818,643**

Following the current effective actuarial funding policy, contribution rates are adjusted only to fund approved benefit enhancements, to acknowledge changes in actuarial assumptions, both financial and demographic, and to recognize funding adjustments required when the funding ratio falls below 90 percent or rises above 120 percent.

- The employer contribution rate for the Employees' system is required to increase by 0.09 percentage points due to the funding ratio falling further below the 90 percent funding ratio threshold, which requires an increase in the employer contribution rate to amortize the additional unfunded liability amount below 90 percent.

- The employer contribution rate for the Police Officers system is required to increase by 0.50 percentage points. This increase is based on a retiree cost of living increase benefit enhancement approved by the system's Board of Trustees effective July 1, 2008.

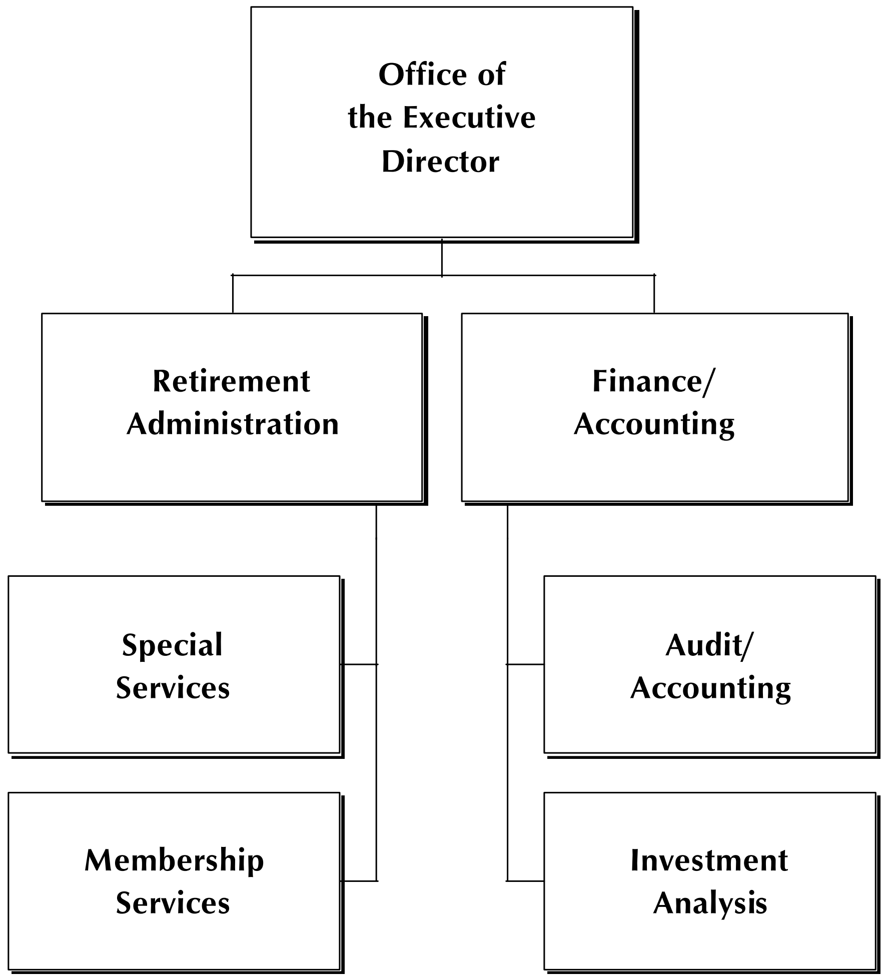
It should be noted that the Police Officers and Uniformed systems retain funding ratios within the 90 to 120 percent corridor at 91.7 and 92.3 percent, respectively. The funding ratio for the Employees' system decreased slightly from 85.5 percent to 85.3 percent.

In their budget guidance approved with the adoption of the FY 2010 budget, the Board of Supervisors directed staff to review the requirements placed on the County's retirement systems as a result of the economic downturn. As the County continues to address increasing benefit costs, the volatility of the stock market and uncertainty about future funding flexibility, it is an opportune time to examine and refine a number of policies related to the County's retirement systems, including the additional 1.0 percent ad-hoc COLA and the corridor funding approach. Since there is a direct impact on the employer contribution rate as a result of the application of an ad-hoc COLA, staff will be evaluating best practices and looking at policy options to potentially adjust the annual calculation of COLA in combination with the elimination of the ad-hoc approach, which is typically outside of the annual budget decision-making process. Pending this review, it is advisable and prudent that the retirement boards forgo any ad-hoc COLAs since no funding will be available in FY 2011. Additionally, as part of the annual actuarial valuation of the retirement systems, funding decisions have been made in recent years based on a funding corridor representing 90 to 120 percent of full funding of the systems. After experiences of a number of years related to this approach, it is time to reexamine the funding philosophy for potential adjustment in future years. The examination of the philosophy will include maintenance of the objective of reducing the need to dramatically change contribution rates from year to year but also recognize that the breadth of the current structure makes movement to 100 percent funding more difficult.

The following table displays relevant information about each retirement system:

<table>
<tr><th colspan="6">EMPLOYEES COVERED</th></tr>
<tr><th colspan="2">Uniformed Retirement</th><th colspan="2">Fairfax County Employees'</th><th colspan="2">Police Officers Retirement</th></tr>
<tr><td colspan="2">Fire and Rescue Personnel; Uniformed Office of Sheriff employees; Animal Control Officers; Helicopter Pilots; Non-administrative staff in the Department of Public Safety Communications.</td><td colspan="2">County employees not covered under Uniformed or Police Officers system; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.</td><td colspan="2">Fairfax County Police Officers.</td></tr>
<tr><th colspan="6">CONDITIONS OF COVERAGE</th></tr>
<tr><th colspan="2">Uniformed Retirement</th><th colspan="2">Fairfax County Employees'</th><th colspan="2">Police Officers Retirement</th></tr>
<tr><td colspan="2">At age 55 with 6 years of service or after 25 years of service.</td><td colspan="2">At age 65 with 5 years of service or earlier when age and years of service combined equal 80 or, for reduced "early retirement" benefits, 75. Not before age 50.</td><td colspan="2">At age 55 or after 20 years of police service if hired before 7/1/81; or 25 years of service if hired on or after 7/1/81.</td></tr>
<tr><th colspan="6">EMPLOYEE CONTRIBUTION</th></tr>
<tr><th rowspan="2"></th><th colspan="2">Uniformed Retirement</th><th colspan="2">Fairfax County Employees' Retirement</th><th>Police Officers Retirement</th></tr>
<tr><td>Plan A</td><td>Plan B</td><td>Plan A</td><td>Plan B</td><td rowspan="3">10.00% of Pay</td></tr>
<tr><td>Up to Wage Base</td><td>4.00%</td><td>7.08%</td><td>4.00%</td><td>5.33%</td></tr>
<tr><td>Above Wage Base</td><td>5.33%</td><td>8.83%</td><td>5.33%</td><td>5.33%</td></tr>
<tr><td>Plan C</td><td colspan="2">4.00%</td><td colspan="3" rowspan="2"></td></tr>
<tr><td>Plan D</td><td colspan="2">7.08%</td></tr>
<tr><th colspan="6">EMPLOYER CONTRIBUTION
Rate Structure / FY 2010</th></tr>
<tr><th colspan="2">Uniformed Retirement</th><th colspan="2">Fairfax County Employees' Retirement</th><th colspan="2">Police Officers Retirement</th></tr>
<tr><td colspan="2">26.46%</td><td colspan="2">9.71%</td><td colspan="2">22.84%</td></tr>
</table>

<table>
<tr><th colspan="3">INVESTMENT MANAGERS AS OF JUNE 30, 2008</th></tr>
<tr><th>Uniformed Retirement</th><th>Fairfax County Employees' Retirement</th><th>Police Officers Retirement</th></tr>
<tr>
<td>
▪ Acadian Asset Management
▪ Advisory Research
▪ Artio Global Investors
▪ Barclays Global Investors
▪ Brandywine Global Investment Management
▪ Bridgewater Associates
▪ Cohen & Steers Capital Management
▪ Harbourvest Partners
▪ JP Morgan Investment Management
▪ Marathon Asset Management
▪ Morgan Stanley
▪ NCM Capital Management
▪ Optima Management
▪ Orbimed Advisors
▪ Pacific Investment Management Co.
▪ Pantheon Ventures
▪ Payden & Rygel Investment Counsel
▪ Ramius, LLC
▪ Standish Mellon Asset Management
▪ Trust Company of the West
▪ UBS Realty Advisors
▪ Victory Capital Management
</td>
<td>
▪ Artio Global Investors
▪ Barclays Global Investors
▪ Brandywine Global Investment Management
▪ Bridgewater Associates
▪ The Clifton Group
▪ Cohen & Steers Capital Management
▪ Columbia Wanger Asset Management
▪ Deephaven Capital Management
▪ Deerfield Capital Management
▪ DePrince, Race & Zollo
▪ Enhanced Investment Technologies
▪ First Quadrant
▪ JP Morgan Investment Management
▪ LSV Asset Management
▪ MacKay Shields
▪ Marathon Asset Management
▪ Morgan Stanley
▪ Pacific Investment Management Co.
▪ Post Advisory Group
▪ Pzena Investment Management
▪ Sands Capital Management
▪ Shenkman Capital Management
▪ Standish Mellon Asset Management
▪ Trust Company of the West
</td>
<td>
▪ Acadian Asset Management
▪ AQR Capital Management
▪ Clarivest Asset Management
▪ Cohen & Steers Capital Management
▪ Dodge & Cox Investment Managers
▪ Goldman Sachs
▪ Grantham, Mayo, Van Otterloo
▪ Mariner Investment Group
▪ McKinley Capital Management
▪ Morgan Stanley
▪ Pacific Investment Management Co.
▪ Pzena Investment Management
▪ Ramius, LLC
▪ Standish Mellon Asset Management
▪ Trust Company of the West
</td>
</tr>
</table>



Mission

As an agent of the Boards of Trustees of the Employees', Police Officers, and Uniformed Retirement Systems, the mission of the Retirement Administration Agency is to administer the systems according to the terms established by the County of Fairfax and to do so in a manner that:

- Safeguards and invests the assets of the systems;
- Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- Maximizes the value of retirement plans in retaining County personnel through communications, education, and counseling programs and by providing quality service;
- Fulfills the obligations of the systems to retirees by providing timely and accurate payments and by providing quality service; and
- Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

Focus

The Retirement Administration Agency contributes to the County's corporate stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Administration Agency will focus on:

- Support for the Boards of Trustees;
- Services to active employees and retirees;
- Accurate accounting and control of plan assets;
- Accuracy of data;
- Cost efficiency of processes; and
- Investment return and risk control.

> **THINKING STRATEGICALLY**
>
> Strategic issues for the department include:
>
> - Re-evaluating investment strategies in response to volatile capital markets and an uncertain economic environment;
> - Monitoring the success of the corridor policy to make certain that plans are adequately funded for the long term; and
> - Reviewing processes to identify opportunities to streamline operations and improve efficiency of services.

Under the direction of the Boards of Trustees for the Fairfax County Employees' Retirement, Police Officers Retirement, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three employee retirement systems. Employee contributions are based on a fixed percentage of pay. For the Uniformed Retirement System, employer contributions come from two sources: Agency 89 for uniformed public safety employees in General Fund agencies and Fund 120, E-911, for the non-administrative staff in the Department of Public Safety Communications. For the Employees' Retirement System, employer contributions come from Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees. Employer contributions for the Police Officers Retirement System come solely from Agency 89, Employee Benefits, in the County's General Fund. Adjustments are made to the employer's contribution rate only to fund approved benefit enhancements, to acknowledge changes in actuarial assumptions, both financial and demographic, and to recognize funding adjustments required when the funding ratio falls out of the 90 to 120 percent funding corridor. Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 7.5 percent. An actuarial valuation is conducted annually for each of the three funds to assure the continued soundness of the retirement systems. In addition, an experience study – which compares actual experience to actuarial assumptions, both economic and demographic – is conducted once every five years to ensure that the plan is being valued appropriately. Such an experience study was last conducted in FY 2006, with assumption changes made that impacted the employer contribution rates in FY 2007.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Exercising Corporate Stewardship	Recent Success	FY 2010 Initiative
Continue to advise and support the Boards of Trustees in the development and implementation of investment strategies designed to improve risk adjusted returns and to minimize the long-term funding required to provide competitive retirement benefits.	☑	☑
Continue to upgrade the Retirement Administration Agency's payroll system as required to fulfill initiatives identified by Fairfax County Internal Auditors, modifications required based on Code Changes, Tax Law changes and for overall general modifications and system maintenance requirements.	☑	☑
Implement Internet-based application to improve efficiency and service by enabling retirees to access pay information and active employees to access service records and calculate benefit estimates.		☑

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual[1]	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget	FY 2009 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	24/ 24	23/ 23	24/ 24	24/ 24	24/ 24
Expenditures:					
Personnel Services	$7,269,204	$2,227,748	$2,221,119	$2,419,458	$2,419,458
Operating Expenses	271,336,517	295,657,198	317,676,317	317,783,795	317,783,795
Capital Equipment	0	0	0	0	0
Total Expenditures	**$278,605,721**	**$297,884,946**	**$319,897,436**	**$320,203,253**	**$320,203,253**

[1] FY 2008 Actual column includes all of the three County retirement funds (Funds 600, 601, and 602), as well as the Retiree Health Benefits Fund (Fund 500) for FY 2008. However, as part of the FY 2009 Advertised Budget Plan, all activity in Fund 500 was moved to Fund 603, OPEB Trust Fund, including 1/1.0 SYE Accountant II position. It should be noted that the retiree health benefit subsidy will continue to be administered by the Retirement Administration Agency and accounted for in Fund 603, OPEB Trust Fund. Further details on Fund 603 may be found under the Trust Fund section in this volume.

Position Summary					
	OFFICE OF THE DIRECTOR		**Special Services**		**FINANCE/ACCOUNTING**
1	Executive Director	1	Programmer Analyst III	1	Fiscal Administrator
1	Administrative Assistant IV	1	Programmer Analyst II		
		1	Communications Specialist II		**Audit/Accounting**
	RETIREMENT ADMINISTRATION			1	Accountant I
1	Deputy Director		**Membership Services**		
1	Administrative Assistant II	1	Management Analyst II		**Investment Analysis**
		4	Retirement Counselors	1	Chief Investment Officer
		1	Administrative Assistant IV	1	Senior Investment Manager
		4	Administrative Assistants III	2	Investment Managers
				1	Investment Analyst
TOTAL POSITIONS[1] **24 Positions / 24.0 Staff Years**					

[1] It should be noted that 1/1.0 SYE Accountant II resides in the Retirement Administration Agency, but is accounted for and financed by Fund 603, OPEB Trust Fund. The 24/24.0 SYE positions shown above are financed jointly by the three retirement trust funds (Fund 600, Fund 601, and Fund 602).

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$191,710**
  A net increase of $191,710 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that FY 2010 compensation increases have been eliminated as part of the FY 2010 Adopted Budget Plan.

- **Benefit Payments** **$22,700,170**
  An increase of $22,700,170 in Operating Expenses reflects increased payments of $21,733,703 to retirees due to a higher number of retirees and higher individual payment levels and an increase in payments to beneficiaries of $637,467, and an increase in the allowance for refunds of $329,000 based on projected turnover of active members.

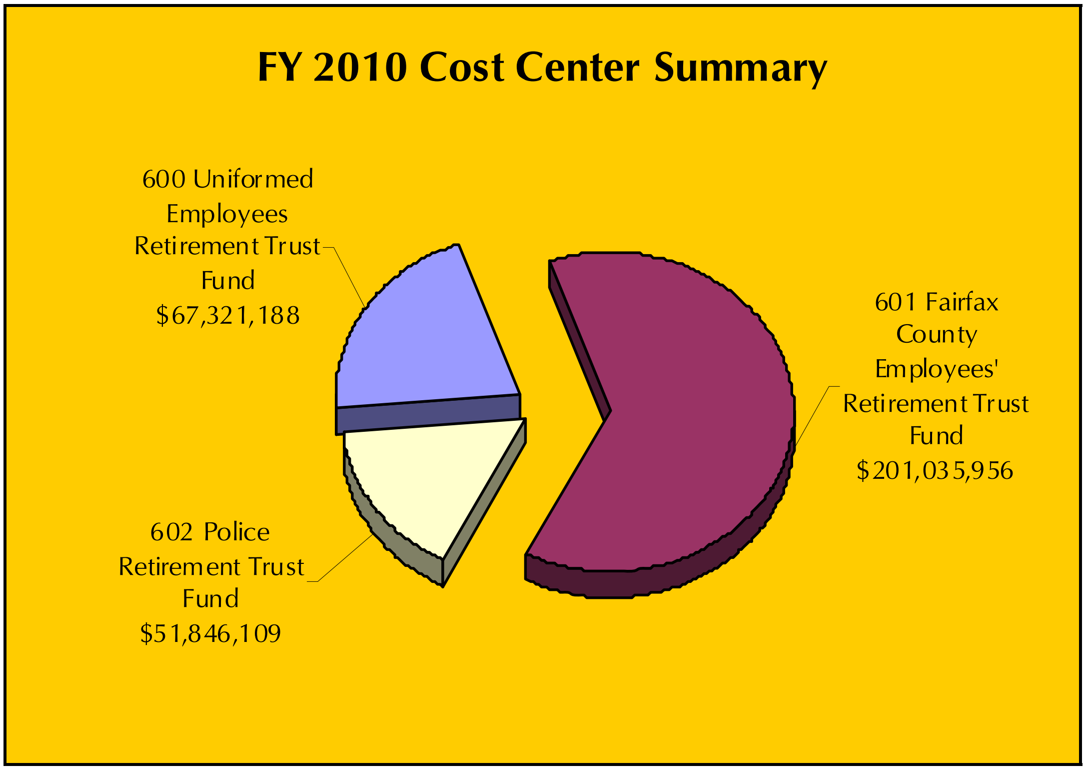
- **Investment Management Fees** **($700,000)**
  A decrease of $700,000 in Operating Expenses reflects a decrease in investment management fees due to the projected loss in assets and the investment strategies adopted by the Boards of Trustees.

- **Banking Services** **($120,000)**
  A decrease of $120,000 in Operating Expenses for custodial banking services reflects the negotiation of a new multi-year contract that began in FY 2009.

- **Computer Software and Equipment** **$225,100**
  An increase of $225,100 in Operating Expenses related to implementation of enhancements to software and computer hardware replacement.

- **Investment Consulting Services** **$33,368**
  An increase of $33,368 in Operating Expenses for investment consulting as a result of growth in assets and fee escalation clauses in existing contracts.

- **Other Operating Expenses** **($12,041)**
  A net decrease of $12,041 in all other Operating Expenses due to a decrease in travel and training, offset by minor increased costs for various products and services.



Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$19,119**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered carryover in Operating Expenses of $19,119 to cover costs committed but not yet billed for modifications to the agency's retirement database.

- **Position Adjustments** **$0**
  During FY 2009, the County Executive approved the redirection of 1/1.0 SYE Investment Manager position to the Retirement Administration Agency to help manage the increased workload resulting from the growth in assets.

- **Third Quarter Adjustments** **$21,993,371**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase in expenditures of $21,993,371. Of the increase, $1,600,000 in the Uniformed system, $13,800,000 in the Employees' system, and $1,100,000 in the Police Officers system are required to offset anticipated audit adjustments that are posted to the funds at the end of the fiscal year relating to securities lending transactions in compliance with GASB 28. In addition, increases of $4,000,000 in the Employees' system and $1,500,000 in the Police system are required as a result of higher than anticipated benefit payments. These increases are offset by decreases of $994 in the Uniformed and Police Officers systems and $4,641 in the Employees' system, reflecting the actual furlough savings achieved as a result of the mandatory furlough day on January 2, 2009.

Key Performance Measures

Objectives

- ♦ To maintain at 100 percent the number of retiree benefit payments processed on time.
- ♦ To achieve at least a 7.5 percent return on investment over rolling three year periods.
- ♦ To achieve realized return on investment commensurate with the S&P 500 Index and the Lehman Brothers Aggregate Bond Index.

Indicator	Prior Year Actuals FY 2006 Actual	 FY 2007 Actual	 FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Members: Fairfax County Employees (1)	19,694	20,272	20,240 / 20,279	20,830	21,297
Members: Uniformed	2,785	2,924	2,936 / 2,907	3,053	3,127
Members: Police Officers	2,089	2,160	2,151 / 2,153	2,203	2,239
Return on investment: Fairfax County Employees	$214,800,850	$371,225,595	$190,576,302 / $31,057,752	$214,238,398	$213,953,906
Return on investment: Uniformed	$93,737,747	$172,227,261	$75,065,644 / ($22,896,664)	$87,793,261	$86,391,273
Return on investment: Police Officers	$73,481,627	$142,450,547	$62,683,690 / ($52,849,694)	$72,937,475	$68,774,822
Efficiency:					
Cost per member: Fairfax County Employees	$52	$81	$73 / $60	$74	$75
Cost per member: Uniformed	$80	$127	$118 / $101	$118	$118
Cost per member: Police Officers	$105	$151	$169 / $138	$168	$170
Investment costs as a percent of assets: Fairfax County Employees (2)	0.47%	0.44%	0.56% / 0.46%	0.53%	0.54%
Investment costs as a percent of assets: Uniformed	0.52%	0.43%	0.60% / 0.49%	0.53%	0.54%
Investment costs as a percent of assets: Police Officers	0.47%	0.41%	0.61% / 0.39%	0.53%	0.47%

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Service Quality:					
Percent of retiree checks issued within schedule time frame: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Police Officers	100%	100%	100% / 100%	100%	100%
Return compared to assumed actuarial rate (7.5%): Fairfax County Employees	8.99%	14.75%	7.50% / 1.20%	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Uniformed	10.71%	17.83%	7.50% / (2.10%)	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Police Officers	9.57%	17.50%	7.50% / (5.70%)	7.50%	7.50%
Large cap domestic equity return compared to S&P 500 Index: S&P 500 Index	8.63%	20.59%	NA / (13.10%)	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Fairfax County Employees	8.30%	23.33%	NA / (14.80%)	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Uniformed	11.06%	18.54%	NA / (10.50%)	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Police Officers	7.26%	22.28%	NA / (11.70%)	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Lehman Aggregate Bond Index	(0.81%)	6.12%	NA / 7.10%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Fairfax County Employees	0.08%	6.76%	NA / 9.20%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Uniformed	(1.93%)	5.79%	NA / 10.40%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Police Officers	(1.85%)	6.65%	NA / 7.40%	NA	NA

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Outcome:					
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100% / 100%	100%	100%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	1.5%	7.3%	0.0% / (6.3%)	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	3.2%	10.3%	0.0% / (9.6%)	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	2.1%	10.0%	0.0% / (13.2%)	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Fairfax County Employees	(0.3%)	2.7%	0.0% / (1.7%)	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Uniformed	2.4%	(2.1%)	0.0% / 2.6%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Police Officers	(1.4%)	1.7%	0.0% / 1.4%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Fairfax County Employees	0.9%	0.6%	0.0% / 2.1%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Uniformed	(1.1%)	(0.3%)	0.0% / 3.3%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Police Officers	(1.0%)	0.5%	0.0% / 0.3%	0.0%	0.0%

(1) This indicator was previously reported separately as number of retirees and number of active members. Beginning in FY 2001, these indicators were combined and are now shown as the total number of members.

(2) This indicator was previously reported as investment costs as a percentage of earnings. However, beginning in FY 2001, the indicator was revised and now reflects the costs as a percentage of assets.

Performance Measurement Results

After four years of stellar investment returns surpassing the long-term average rate of 7.5 percent assumed for actuarial purposes, the three retirement systems fell victim to the unprecedented credit crunch which strangled capital markets in FY 2008. With a focus on sound diversification and intense risk management, the Fairfax retirement systems weathered this stormy combination of skyrocketing volatility and uncertainty in financial markets in good shape. The FY 2008 investment return for the Employees' System was 1.2 percent, while both the Uniformed System and the Police Officers System declined 2.1 percent and 5.7 percent, respectively. The median public pension plan declined 4.5 percent in FY 2008. In comparison, the S&P 500 Index declined 13.1 percent and the Lehman Brothers Aggregate Bond Index rose 7.1 percent in FY 2008. Returns in non-US markets were mixed, with stocks in developed markets declining 10.1 percent while stocks in emerging markets countries advanced 4.9 percent. Commercial real estate returns were sharply influenced by the downward spiral in residential real estate, as evidenced by the 13.6 percent decline in the Financial Times Stock Exchange National Association of Real Estate Investment Trusts Index (FTSE NAREIT Equity REIT Index). In contrast, the Dow Jones American International Group Commodities Index (DJ-AIG) jumped 41.6 percent in FY 2008.

Each system's well-diversified asset allocation strategy, combined with the value added by the investment management firms employed by each system, resulted in the strong relative investment returns achieved in FY 2008.

In the universe of public funds used to assess relative performance, results for each of the three retirement systems outperformed their respective policy benchmarks in FY 2008: Employees' by 280 basis points; Uniformed by 128 basis points; and Police Officers by 18 basis points. This performance placed the Employees' and the Uniformed Systems in the top quartile of all public plans as measured by the Trust Universe Comparison Service (TUCS) database, while the Police Officers System ranked in the third quartile for FY 2008. For the three, five and ten-year periods, the Employees' and Uniformed Systems ranked in the first quartile of the TUCS public plan database for each period, while the Police Officers System ranked in the second quartile.

FUND STATEMENT

Fund Type G60, Pension Trust Funds **Fund 600, Uniformed Retirement**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$1,108,011,177**	**$1,176,505,405**	**$1,081,289,954**	**$1,211,003,215**	**$1,158,035,336**
Revenue:					
Employer Contributions	$39,085,662	$40,973,515	$40,973,515	$41,137,918	$41,137,918
Employee Contributions	10,414,012	11,626,262	11,626,262	11,579,026	11,579,026
Employee Payback	121,811	150,000	150,000	150,000	150,000
Return on Investments[1]	90,941,506	87,793,261	89,493,261	86,391,273	86,391,273
Total Realized Revenue	$140,562,991	$140,543,038	$142,243,038	$139,258,217	$139,258,217
Unrealized Gain (Loss)[1,2]	($110,083,167)	$0	$0	$0	$0
Total Revenue	$30,479,824	$140,543,038	$142,243,038	$139,258,217	$139,258,217
Total Available	**$1,138,491,001**	**$1,317,048,443**	**$1,223,532,992**	**$1,350,261,432**	**$1,297,293,553**
Expenditures:					
Administrative Expenses	$745,762	$901,782	$903,656	$919,611	$919,611
Investment Services[1]	8,076,919	6,090,000	7,690,000	6,150,000	6,150,000
Payments to Retirees	47,015,842	55,748,000	55,748,000	58,966,172	58,966,172
Beneficiaries	529,070	581,000	581,000	605,405	605,405
Refunds	833,454	575,000	575,000	680,000	680,000
Total Expenditures	$57,201,047	$63,895,782	$65,497,656	$67,321,188	$67,321,188
Total Disbursements	**$57,201,047**	**$63,895,782**	**$65,497,656**	**$67,321,188**	**$67,321,188**
Ending Balance[3]	**$1,081,289,954**	**$1,253,152,661**	**$1,158,035,336**	**$1,282,940,244**	**$1,229,972,365**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $52,943,887.95 have been reflected as a decrease to FY 2008 revenue, primarily as a result of the net loss from the unrealized depreciation of investments. In addition, an audit adjustment in the amount of $124,985.19 has been reflected as an increase to FY 2008 expenditures in order to appropriately account for investment management fees. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

[3] The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Fund Type G60, Pension Trust Funds **Fund 601, Fairfax County Employees' Retirement**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,783,300,900**	**$2,905,763,560**	**$2,763,876,655**	**$3,013,780,578**	**$2,880,668,056**
Revenue:					
County Employer Contributions	$44,959,867	$45,723,760	$45,723,760	$48,850,397	$48,850,397
County Employee Contributions	21,989,349	23,056,186	23,056,186	24,263,211	24,263,211
School Employer Contributions	17,676,253	18,190,316	18,190,316	19,308,509	19,308,509
School Employee Contributions	8,734,899	9,324,822	9,324,822	9,638,152	9,638,152
Employee Payback	859,248	400,000	400,000	400,000	400,000
Return on Investments[1]	197,709,936	214,226,191	220,626,191	213,953,906	213,953,906
Total Realized Revenue	$291,929,552	$310,921,275	$317,321,275	$316,414,175	$316,414,175
Unrealized Gain (Loss)[1,2]	($141,572,958)	$0	$0	$0	$0
Total Revenue	$150,356,594	$310,921,275	$317,321,275	$316,414,175	$316,414,175
Total Available	**$2,933,657,494**	**$3,216,684,835**	**$3,081,197,930**	**$3,330,194,753**	**$3,197,082,231**
Expenditures:					
Administrative Expenses	$2,116,736	$2,703,132	$2,711,874	$2,983,889	$2,983,889
Investment Services[1]	32,834,479	14,760,000	28,560,000	14,970,000	14,970,000
Payments to Retirees	127,482,992	156,431,000	160,431,000	173,829,285	173,829,285
Beneficiaries	2,970,020	3,251,000	3,251,000	3,512,782	3,512,782
Refunds	4,376,612	5,576,000	5,576,000	5,740,000	5,740,000
Total Expenditures	$169,780,839	$182,721,132	$200,529,874	$201,035,956	$201,035,956
Total Disbursements	**$169,780,839**	**$182,721,132**	**$200,529,874**	**$201,035,956**	**$201,035,956**
Ending Balance[3]	**$2,763,876,655**	**$3,033,963,703**	**$2,880,668,056**	**$3,129,158,797**	**$2,996,046,275**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $121,568,798.87 have been reflected as a decrease to FY 2008 revenue, primarily as a result of the net loss from the unrealized depreciation of investments. In addition, an audit adjustment in the amount of $148,363.21 has been reflected as an increase to FY 2008 expenditures in order to appropriately account for investment management fees. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

[3] The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Fund Type G60, Pension Trust Funds **Fund 602, Police Retirement**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$931,927,210**	**$981,158,389**	**$868,161,043**	**$976,492,864**	**$922,776,810**
Revenue:					
Employer Contributions	$21,447,907	$23,532,984	$23,532,984	$24,159,474	$24,159,474
Employee Contributions	11,175,450	10,965,214	10,965,214	12,239,205	12,239,205
Employee Payback	0	50,000	50,000	50,000	50,000
Return on Investments[1]	60,845,259	72,937,475	73,937,475	68,774,822	68,774,822
Total Realized Revenue	$93,468,616	$107,485,673	$108,485,673	$105,223,501	$105,223,501
Unrealized Gain (Loss)[1,2]	($111,101,055)	$0	$0	$0	$0
Total Revenue	($17,632,439)	$107,485,673	$108,485,673	$105,223,501	$105,223,501
Total Available	**$914,294,771**	**$1,088,644,062**	**$976,646,716**	**$1,081,716,365**	**$1,028,000,311**
Expenditures:					
Administrative Expenses	$756,491	$865,032	$866,906	$884,583	$884,583
Investment Services[1]	5,235,839	5,020,000	6,120,000	4,050,000	4,050,000
Payments to Retirees	37,421,553	42,517,000	44,017,000	43,634,246	43,634,246
Beneficiaries	2,111,932	2,300,000	2,300,000	2,651,280	2,651,280
Refunds	607,913	566,000	566,000	626,000	626,000
Total Expenditures	$46,133,728	$51,268,032	$53,869,906	$51,846,109	$51,846,109
Total Disbursements	**$46,133,728**	**$51,268,032**	**$53,869,906**	**$51,846,109**	**$51,846,109**
Ending Balance[3]	**$868,161,043**	**$1,037,376,030**	**$922,776,810**	**$1,029,870,256**	**$976,154,202**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $52,105,436.39 have been reflected as a decrease to FY 2008 revenue, primarily as a result of the net loss from the unrealized depreciation of investments. In addition, an audit adjustment in the amount of $11,612.25 has been reflected as an increase to FY 2008 expenditures in order to appropriately account for investment management fees. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

[3] The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

Fund 603
OPEB Trust Fund

Focus

Fund 603, OPEB Trust Fund, was created to capture long-term investment returns and make progress towards reducing the unfunded actuarial accrued liability under GASB 45 and funds the cost of other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees, such as the County's retiree health benefit subsidy.

GASB 45

Beginning in FY 2008, the County's financial statements were required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits. This standard addresses how local governments should account for and report their costs related to post-employment health care and other non-pension benefits, such as the County's retiree health benefit subsidy. Historically, the County's subsidy was funded on a pay-as-you-go basis. GASB 45 requires that the County accrue the cost of the retiree health subsidy and other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits.

To begin preparing for the implementation of GASB 45, a reserve was established in Fund 506, Health Benefits Trust Fund, as part of the *FY 2005 Carryover Review* to begin to address the unfunded liability, and an amount of $10.0 million was set aside in this reserve from excess revenues received from employer contributions. In FY 2007, the County allocated an additional $8.2 million as a transfer from the General Fund for this reserve as part of the FY 2007 Adopted Budget Plan, as well as an additional $21.8 million as part of the *FY 2006 Carryover Review*. The FY 2008 Adopted Budget Plan maintained the $8.2 million General Fund transfer to the reserve in Fund 506, bringing the balance to $48.2 million. The County created Fund 603 as part of the FY 2008 Adopted Budget Plan and transferred funding in the reserve to the new fund at the *FY 2007 Carryover Review*. This $48.2 million in initial funding helped reduce the unfunded liability and, consequently, reduced the annual required contribution to Fund 603. The *FY 2009 Revised Budget Plan* includes an additional $14.9 million from the GASB 45 Liability Reserve in Fund 506 and the FY 2010 Adopted Budget includes a $9.9 million General Fund transfer to continue making progress towards reducing the County's unfunded actuarial accrued liability.

After exploring numerous alternatives as to how to prudently invest and accumulate resources for OPEB, County staff recommended and the Board of Supervisors approved on February 25, 2008 County participation in the Virginia Pooled OPEB Trust Fund in cooperation with the Virginia Municipal League (VML)/Virginia Association of Counties (VACo) Finance Program and other jurisdictions in the Commonwealth of Virginia. The County is represented on the Board of Trustees for the pooled trust and actively participates in decision-making to prudently invest accumulated resources for OPEB. It should be noted that the Virginia Pooled OPEB Trust Fund is used for investment purposes only; funds accumulated for OPEB are still accounted for in Fund 603.

The actuarial valuation as of July 1, 2008 under GASB 45 calculated the County's actuarial accrued liability (AAL), excluding the Schools portion, at approximately $350.7 million and the unfunded actuarial accrued liability as $302.5 million, as shown below.

Valuation Results as of July 1, 2008 **(in thousands)**	
Actuarial Accrued Liability (AAL)	$350,709
Plan Assets	$48,207
Unfunded Actuarial Accrued Liability	$302,502
Annual Required Contribution (ARC)	$25,393

This liability will be recalculated at the next annual valuation and will include adjustments due to benefit enhancements, medical trend experience, and normal growth assumptions. The liability includes the annual retiree health benefit subsidy, which is paid out to County retirees, as well as the liability associated with an "implicit" subsidy provided to retirees. As premiums for the County's self-insured health plans are set using the blended experience of active employees and retirees, retiree premiums are lower than if they were set solely using the experience of the retiree group. GASB 45 requires that the County calculate and include the liability for this implicit subsidy. It should be noted that the July 1, 2008 AAL decreased slightly over the July 1, 2007 AAL of $379.9 million primarily because of favorable retiree claims experience. The differential between actuarial assumptions related to retiree claims and premiums and actual claims experience and premiums is the primary driver behind the liability related to the implicit subsidy. When claims experience is favorable compared to premium increases and actuarial assumptions, the implicit subsidy liability is likely to decline. Conversely, if the County experiences an unanticipated spike in retiree claims expenses, the implicit subsidy liability could increase. The impact of the difference between actuarial assumptions and actual experience is magnified by the fact that, similar to pension benefits, the County must project the impact over a 30-year period. Thus, a small change in the implicit subsidy in a single year is compounded over time.

Primarily as a result of the $48.2 million transfer from the GASB 45 Liability Reserve in Fund 506, Health Benefits Trust Fund, the County exceeded the FY 2008 annual required contribution (ARC) and a net OPEB asset of $27.0 million was shown on the County's FY 2008 financial statements. The ARC as calculated by the actuary at the July 1, 2008 valuation was approximately $25.4 million. Largely due to the carryover of the FY 2008 net OPEB asset and the additional $14.9 million transfer from Fund 506 in FY 2009, it is anticipated that the County will be able to maintain the net OPEB asset in FY 2009, as displayed below. It should be noted that $5.4 million paid from Fund 500, Retiree Health Benefits, was counted towards the County's contribution in FY 2008. As all activity in Fund 500 has been moved to Fund 603 and all benefit payments are now paid utilizing contributions towards the ARC, these benefit payments cannot be included in the net OPEB asset calculation beginning in FY 2009.

Net OPEB Asset
(in thousands)

	FY 2008 Actual	FY 2009 Estimate
Annual Required Contribution (ARC)	$31,648	$25,393
Resources to Apply toward the ARC:		
Transfer from Health Benefits Trust Fund	*$48,200*	*$14,900*
Explicit Subsidy Benefits Paid	*$5,400*	*N/A*
Implicit Subsidy Contribution	*$5,081*	*$4,000*
Estimated Net OPEB Asset	$27,033	$20,540

The ARC will be calculated annually as part of the actuarial valuation and may change as a result of fluctuations in the liability. The FY 2010 Adopted Budget includes a $9.9 million transfer from the General Fund for the County's contribution towards the FY 2010 ARC. (The annual required contribution for FY 2010 will not be calculated until the July 1, 2009 valuation in the fall of 2009.) Any future balances identified in Fund 506 as a result of excess revenues received from employer contributions will also be considered for possible transfer to Fund 603 to assist in addressing the County's unfunded OPEB liability.

Retiree Health Benefit Subsidy

The County's retiree health benefit subsidy was previously funded out of Fund 500, Retiree Health Benefits; however, as part of the FY 2009 Adopted Budget Plan, the benefit and administrative costs related to the subsidy were moved to Fund 603 as a result of the implementation of GASB 45. The County provides monthly subsidy payments to eligible retirees to help pay for health insurance. Prior to July 2003, the monthly subsidy was $100 for all eligible retirees. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service as detailed in the following table. It should be noted that for those retired prior to July 2003, the monthly subsidy is the greater of $100 and the amounts below. There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. However, those employees who retired prior to July 1, 2003 with 15 or more years of service were eligible for the increased subsidy as of July 1, 2003. It should be noted that the retiree health benefit subsidy is provided to retirees on a discretionary basis, and the Board of Supervisors reserves the right to reduce or eliminate the benefit in the future if the cost of the subsidy becomes prohibitive or an alternative is chosen to aid retirees in meeting their health insurance needs.

Retiree Health Benefit Subsidy

Years of Service at Retirement	Monthly Subsidy
5 to 9	$30
10 to 14	$65
15 to 19	$155
20 to 24	$190
25 or more	$220

The current subsidy structure became effective January 1, 2006 and includes a temporary 25 percent increase approved by the Board of Supervisors in response to the implementation of the new Medicare Part D prescription drug benefit. This increase qualified the County's self-insured health insurance plan to be deemed as actuarially equivalent to the Medicare Part D program. Employers who offer an actuarially equivalent program are eligible to receive a subsidy from the Centers for Medicare and Medicaid Services (CMS) based on retiree enrollment in their plans. The County receives the CMS subsidy on retirees and spouses enrolled in the County's self-insured health plan who do not enroll in Medicare Part D. The federal funding from CMS is expected to completely offset the cost of the 25 percent increase to the retiree subsidy. In addition to the increase, the subsidy structure was changed so that retirees no longer receive a reduced subsidy upon reaching the age of Medicare eligibility. County staff continue to work on developing a long-term County strategy for Medicare Part D, which may include elimination of the 25 percent increase in the subsidy at some point in the future. Final recommendations regarding Medicare Part D options will be presented to the Board of Supervisors upon a thorough examination of Medicare Part D plans.

During FY 2010, the average number of subsidy recipients, including new retirees who are eligible to receive the retiree health benefit subsidy, is expected to increase by 209, or 8.6 percent, from 2,422 in FY 2009 to 2,631 in FY 2010. Estimates of the average number of subsidy recipients are based on a review of the projected number of retirements and health subsidy eligibility for personnel already retired from the Fairfax County Employees', Uniformed, and Police Officers Retirement Systems. Retirees who become eligible to receive the subsidy are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments. It should be noted that in FY 2006, the Board of Supervisors approved an additional benefit to Health Department employees who remained in the Virginia Retirement System (VRS) after their conversion from state to County employment in 1995. Current and future retirees who participate in a County health plan are eligible to receive the differential between the County retiree health benefit subsidy for which the employee is eligible based on years of service, which currently has a maximum of $220 per month, and that provided by VRS, which has a maximum of $120 per month. Furthermore, effective July 1, 2006, the County began providing the maximum retiree health benefit subsidy of $220 per month to those Police officers who were hired before July 1, 1981 and retired or will retire with full retirement benefits with 20, but less than 25, years of service. These Police officers previously received a subsidy of $190 per month.

Fund 603
OPEB Trust Fund

Initiatives

- ♦ Provide an appropriate funding level to support the retiree health benefit subsidy and make progress towards reducing the County's unfunded OPEB liability.
- ♦ Continue to allow for the timely and accurate distribution of retiree health benefit subsidy payments.
- ♦ Estimate actuarial liabilities to comply with GASB's accounting requirements for post-employment benefits other than pensions.
- ♦ Invest fund assets appropriately in order to facilitate the capture of long-term investment returns.
- ♦ Continue to develop a long-term County strategy for Medicare Part D, which may include elimination of the 25 percent increase in the subsidy.

Budget and Staff Resources

Agency Summary[1]					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	0/ 0	1/ 1	1/ 1	1/ 1	1/ 1
Total Expenditures	**$5,080,728**	**$6,290,457**	**$12,690,457**	**$6,677,881**	**$6,677,881**

Position Summary[1]
1 Accountant II
<u>**TOTAL POSITIONS**</u> **1 Positions / 1.0 Staff Year**

[1] As part of the <u>FY 2009 Adopted Budget Plan</u>, all activity in Fund 500, Retiree Health Benefits, was moved to Fund 603, OPEB Trust Fund, including 1/1.0 SYE Accountant II position. It should be noted that the retiree health benefit subsidy will continue to be administered by and the position will continue to reside in the Retirement Administration Agency and be financed by Fund 603, OPEB Trust Fund.

FY 2010 Funding Adjustments

The following funding adjustments from the <u>FY 2009 Adopted Budget Plan</u> are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$2,442**
A net increase of $2,442 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Benefit Payments** **$568,682**
An increase of $568,682 is attributable to a projected increase in the number of retirees receiving the retiree health benefits subsidy.

♦ **Investment Services and Administrative Expenses** **($183,700)**
A decrease of $183,700 in Operating Expenses is primarily associated with an anticipated decrease in investment services fees as a result of current market conditions.

Fund 603
OPEB Trust Fund

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$0**

  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved a $5,000,000 increase in the transfer from the GASB 45 Liability Reserve in Fund 506, Health Benefits Trust Fund, to Fund 603 in order to continue making progress towards reducing the unfunded actuarial accrued liability under GASB 45. As a result of this adjustment, the transfer from Fund 506 totals $14,900,000 in FY 2009. In addition, it should be noted that as part of the *FY 2008 Carryover Review*, consistent with the movement of all activity of Fund 500, Retiree Health Benefits, to Fund 603 beginning in FY 2009, the FY 2008 ending balance of $411,433 in Fund 500 was moved to Fund 603.

- **Third Quarter Adjustments** **$6,400,000**

  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase of $400,000 in expenditures due to a projected increase in costs associated with retiree health benefit subsidy payments based on current experience. In addition, an increase of $6,000,000 was approved for both revenues and expenditures to appropriately reflect the County's contribution and benefit payments for the implicit subsidy for retirees. These increases are required to offset anticipated audit adjustments that are posted to the fund at the end of the fiscal year to appropriately reflect all activities under GASB 45.

Fund 603
OPEB Trust Fund

FUND STATEMENT

Fund Type G60, Trust Funds **Fund 603, OPEB Trust Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$0**	**$48,200,000**	**$48,212,088**	**$60,364,793**	**$59,964,793**
Revenue:					
CMS Medicare Part D Subsidy	$0	$968,000	$968,000	$968,000	$968,000
Investment Income	12,088	2,163,729	2,163,729	1,608,900	1,608,900
Implicit Subsidy[1]	5,080,728	0	6,000,000	0	0
Total Revenue	$5,092,816	$3,131,729	$9,131,729	$2,576,900	$2,576,900
Transfer In:					
General Fund (001)	$0	$0	$0	$9,900,000	$9,900,000
Retiree Health Benefits (500)[2]	0	0	411,433	0	0
Health Benefits Trust Fund (506)	48,200,000	9,900,000	14,900,000	0	0
Total Transfer In	$48,200,000	$9,900,000	$15,311,433	$9,900,000	$9,900,000
Total Available	**$53,292,816**	**$61,231,729**	**$72,655,250**	**$72,841,693**	**$72,441,693**
Expenditures:					
Benefits Paid	$0	$5,783,458	$6,183,458	$6,352,140	$6,352,140
Implicit Subsidy[1]	5,080,728	0	6,000,000	0	0
Investment Services	0	350,000	350,000	148,500	148,500
Administrative	0	156,999	156,999	177,241	177,241
Total Expenditures	$5,080,728	$6,290,457	$12,690,457	$6,677,881	$6,677,881
Total Disbursements	**$5,080,728**	**$6,290,457**	**$12,690,457**	**$6,677,881**	**$6,677,881**
Reserved Ending Balance[3]	**$48,212,088**	**$54,941,272**	**$59,964,793**	**$66,163,812**	**$65,763,812**

[1] In order to account for revenues and expenditures in the proper fiscal period, an audit adjustment in the amount of $5,080,728 has been reflected for both FY 2008 revenues and expenditures. This adjustment, which nets to $0, is required to accurately reflect the County's contribution and benefit payments for the implicit subsidy for retirees. The implicit subsidy is paid from the General Fund, but it is shown in Fund 603, OPEB Trust Fund, to appropriately reflect all activities for GASB 45 in a single fund. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the *FY 2009 Third Quarter Review*.

[2] As part of the FY 2009 Adopted Budget Plan, all activity in Fund 500, Retiree Health Benefits, was transferred to Fund 603, OPEB Trust Fund, in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs). The remaining FY 2008 balance in Fund 500 of $411,433 was moved to Fund 603 as part of the *FY 2008 Carryover Review*.

[3] The Reserved Ending Balance in Fund 603, OPEB Trust Fund, represents the amount of assets held in reserve by the County to offset the estimated Unfunded Actuarial Accrued Liability for other post-employment benefits. The balance is anticipated to grow each year as a result of contributions and investment returns. The $65.8 million reserve in FY 2010 is applied toward the liability of $350.1 million calculated as of July 1, 2008.

Fund 691
Educational Employees' Supplementary Retirement

Focus

The Educational Employees' Supplementary Retirement Fund is a qualified retirement plan under section 401(a) of the Internal Revenue Code and is required to operate under specific provisions of the Code and in conformance with general trust law. Responsibility for general administration and operation of the fund in vested in a Board of Trustees. FY 2010 expenditures are estimated at $180.4 million.

Fund 691
Educational Employees' Supplementary Retirement

FUND STATEMENT

Fund Type G60, Trust and Agency Funds

Fund 691, Educational Employees' Supplementary Retirement

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan[1]	FY 2010 Superintendent's Proposed	FY 2010 Adopted Budget Plan[2]
Beginning Balance	**$2,015,657,689**	**$2,278,407,998**	**$1,858,478,688**	**$1,915,483,626**	**$1,915,483,626**
Receipts:					
Contributions	$84,533,124	$90,674,832	$90,674,832	$93,632,000	$93,632,000
Investment Income	(82,894,399)	368,833,210	136,858,000	147,123,000	147,123,000
Total Revenue	$1,638,725	$459,508,042	$227,532,832	$240,755,000	$240,755,000
Total Available	**$2,017,296,414**	**$2,737,916,040**	**$2,086,011,520**	**$2,156,238,626**	**$2,156,238,626**
Total Expenditures	$158,817,726	$177,049,927	$170,527,894	$180,448,550	$180,448,550
Total Disbursements	**$158,817,726**	**$177,049,927**	**$170,527,894**	**$180,448,550**	**$180,448,550**
Ending Balance	**$1,858,478,688**	**$2,560,866,113**	**$1,915,483,626**	**$1,975,790,076**	**$1,975,790,076**

[1] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009 during their *FY 2009 Third Quarter Review*.

[2] Fairfax County School Board action on the FY 2010 budget was taken on May 21, 2009 and will be included for approval by the Board of Supervisors as part of the *FY 2009 Carryover Review*.

Fund 692
Public School OPEB Trust Fund

Focus

Fund 692, Public School Other Post-employment Benefits (OPEB) Trust Fund, was established by the School Board in FY 2008 as a mechanism to accumulate and invest assets to fund the school system's other post-employment benefits.

In July 2004, the Governmental Accounting Standards Board (GASB) issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post-employment Benefits Other than Pensions." This standard addresses how the school system should account for and report its costs related to post-employment health care and other non-pension benefits, such as the program subsidizing the cost of health benefit coverage and premiums for eligible retirees and their surviving spouses.

Program participants may continue medical coverage by paying the appropriate subsidized premiums. Subsidies range from $15 to $175 per month (explicit subsidy), based on years of service and the retirement plan under which the retiree is covered. In addition, FCPS subsidizes the premium rates paid by the retirees by allowing them to participate in the medical plans at the reduced or blended group premium rates for both active and retired employees (implicit subsidy). These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the program on average than those of active employees. GASB 45 requires that FCPS calculate and include the liability for this implicit subsidy.

An actuarial valuation is performed to determine the actuarial accrued liability and the corresponding Annual Required Contribution (ARC) based on the 30-year amortization of this liability and an additional amount necessary to pre-fund benefits accrued by active employees during the current year. Funding contributions towards the ARC are determined by the School Board. The FY 2010 ARC will be determined by an actuarial valuation that will be completed in FY 2010. A portion of the ARC will be funded by existing employer contributions; however, it is estimated that this will be insufficient to meet the ARC.

Fund 692
Public School OPEB Trust Fund

FUND STATEMENT

Fund Type G60, Trust Funds | **Fund 692, Public School OPEB Trust Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan[1]	FY 2010 Superintendent's Proposed	FY 2010 Adopted Budget Plan[2]
Beginning Balance	**$0**	**$0**	**$7,995,517**	**$7,995,517**	**$16,185,517**
Revenue:					
Employer Contribution	$26,115,364	$0	$36,600,000	$0	$0
Interest on Investment Income	517	0	(2,500,000)	0	0
Total Revenue	$26,115,881	$0	$34,100,000	$0	$0
Transfer In:					
Health and Flexible Benefits Fund	$0	$0	$0	$0	$0
School Operating Fund	0	0	0	0	0
Total Transfer In	$0	$0	$0	$0	$0
Total Available	**$26,115,881**	**$0**	**$42,095,517**	**$7,995,517**	**$16,185,517**
Expenditures:[3]					
Benefits Paid	$18,115,364	$0	$25,900,000	$0	$0
Administrative Expenses	5,000	0	10,000	0	0
Total Expenditures	$18,120,364	$0	$25,910,000	$0	$0
Total Disbursements	**$18,120,364**	**$0**	**$25,910,000**	**$0**	**$0**
Reserved Ending Balance	**$7,995,517**	**$0**	**$16,185,517**	**$7,995,517**	**$16,185,517**

[1] The *FY 2009 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 19, 2009 during their *FY 2009 Third Quarter Review*.

[2] Fairfax County School Board action on the FY 2010 budget was taken on May 21, 2009 and will be included for approval by the Board of Supervisors as part of the *FY 2009 Carryover Review*.

[3] It should be noted that FY 2008 actual revenues and expenditures were received in and paid from Fund 591, School Health Benefits Trust, but are displayed in Fund 691 for accounting purposes. FCPS is still in the process of moving activities related to other post-employment benefits and budgeting for these activities in Fund 691.

Fund 700
Route 28 Tax District

Focus

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District (District) on December 21, 1987. Under Virginia law such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each county which is within the boundaries of the proposed district and which has been zoned or is used for commercial or industrial purposes. The District was formed to provide improvements to State Route 28 which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. State Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State Primary Road Fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent.

The District, administered by a Commission appointed by the Board of Supervisors of both counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of 20 cents per $100 of assessed value. These funds, in addition to funds received through the State Primary Road Fund allocation formula, are to be used for the road improvements and debt service on bonds issued by the state. Improvements completed for Phase I of the Route 28 project included widening the existing road from two to six lanes and upgrading three major intersections. Legislation authorizing the issuance of Commonwealth Transportation Board (CTB) revenue bonds up to $160.7 million plus issuance expenses to finance the Phase I improvements to Route 28 was enacted during the 1988 Virginia General Assembly and became effective July 1, 1988. This legislation stipulates that the additional tax assessment in the District and funds allocated to the highway construction district, in which Route 28 lies, would reimburse the state for its debt service payments on its bonds. The Commonwealth issued $138.5 million in revenue bonds for the District in September 1988.

Fairfax County and Loudoun County entered into a contract with the District and agreed to levy an additional tax assessment, as requested by the District, collect the tax, and pay all tax revenues to a Fiscal Agent for distribution. The contract specifies that the counties shall pay all revenues collected on behalf of the District to Trustees jointly designated by the CTB and the counties, and the District in turn shall notify the County of the required payment and request a rate sufficient to collect that amount, up to a maximum of 20 cents per $100 of assessed value. The rate is set at $0.18 cents per $100 dollars of assessed value. In FY 2010, an amount of $12,591,673 has been included for Fairfax County collections based on estimated tax collections and an allowance for potential property buy-outs, late payments and penalties.

In August 2002 Fairfax County, Loudoun County, the Commonwealth Transportation Board and the Fairfax County Economic Development Authority (EDA) entered into contractual agreements to provide for construction of a portion of additional improvements on Route 28 (Phase II improvements). Specifically, six separated grade interchanges to be constructed to ease traffic congestion. Funding totaling $201.7 million was made available from a joint financing plan providing $75.4 million from CTB funds allocated from the state six-year primary and secondary road plan, approximately $36.3 million of remaining CTB Route 28 bond authorization, and approximately $90.0 million of bond funds issued by the EDA in 2003 and 2004 and supported by the two counties. Construction of the first six interchanges was completed in FY 2008.

In October 2006, the CTB, the counties and the Fairfax County EDA approved the financing plan for the construction of the final four interchanges at Willard Road, Frying Pan Park Road, CIT/Innovation Drive and Nokes Boulevard. The plan included acceptance of a $5.0 million grant and a $20.0 million loan from the State Transportation Partnership Opportunity Fund (TPOF); and issuance of Route 28 District revenue bonds; and use of surplus District tax revenues to fund the $119.2 million project estimate. Fairfax County EDA Revenue bonds were planned to be issued in two series. A total of $41.505 million were issued on February 27, 2007 and $51.505 million were issued on July 9, 2008. It should be noted that on July 24, 2007, the CTB notified the District Commission that an additional $23,936,772 was approved in the CTB’s FY 2008-2013 Six

Year Improvement Plan as payment toward the State Obligation under the District Contract. Therefore, this additional funding fully replaced the $20,000,000 originally planned for the TPOF loan.

All bond issues will be fully supported by District tax revenue. In order to maximize revenues available for new debt service, the CTB refunded its outstanding 1992 bonds in October 2002. At the same time the CTB issued $36.4 million of new bonds for construction, representing the balance of bond authorization remaining from the 1988 acts of the General Assembly. The Fairfax County EDA issued Transportation Contract Revenue bonds in the amount of $33.375 million in October 2003 and issued $57.4 million in August 2004 as well as $41.505 million on February 27, 2007 and $51.505 million on July 9, 2008. In the event that District revenues are not sufficient to make debt service payments, the state bonds are backed by the appropriated state allocations to the Northern Virginia Transportation District. The EDA bonds are supported by a Revenue Stabilization Fund (RSF) equal to maximum annual EDA debt service created from surplus revenue collections. As a further credit enhancement for the proposed EDA bonds, both Fairfax and Loudoun Counties have pledged a joint moral obligation in the event that tax revenues and the RSF are not sufficient to support EDA debt service. It should be noted that due to the strong financial status of the fund, the Route 28 District Advisory Board recommended on March 18, 2009 a two cent decrease in the tax rate from $0.20 to $0.18 per $100 of assessed value. This tax rate decrease was subsequently adopted by the Board of Supervisors on April 27, 2009. The following chart depicts the financing structure as of May 2009:

Current Bonds

Bond Year (April 1)	District Revenues[1]	Series 2002 CTB Debt Service[2]	Series 2003 2004 2007A & 2008 EDA Debt Service[3]	Total Debt Service	Excess Revenues	Cumulative Excess Revenues[4]
Balance Fwd						$6,408,259
2003	$5,836,398	$4,656,294	$0	$4,656,294	$1,180,104	7,588,363
2004	12,679,429	7,523,176	3,127,943	10,651,119	2,028,310	9,616,673
2005	13,367,270	7,531,145	3,676,138	11,207,283	2,159,987	11,776,660
2006	14,486,968	7,528,145	4,169,446	11,697,591	2,789,377	13,066,037
2007	20,912,782	7,529,845	4,169,445	11,699,290	9,213,492	22,279,529
2008	24,560,055	7,524,883	6,034,672	13,559,555	11,000,500	33,280,029
2009	23,984,601	7,530,712	7,582,839	15,113,551	8,871,050	42,151,079
2010	20,803,731	7,528,150	8,679,995	16,208,145	4,595,586	46,746,665
2011		7,528,835	9,299,115	16,827,950		
2012		7,529,625	9,752,250	17,281,875		
2013		7,530,300	9,988,263	17,518,563		
2014		7,528,050	10,530,813	18,058,863		
2015		7,531,800	11,291,025	18,822,825		
2016		7,530,550	11,765,485	19,296,035		
2017		7,528,800	11,767,235	19,296,035		
2018		7,525,800	11,771,675	19,297,475		
2019		8,100,000	11,200,688	19,300,688		
2020		8,100,000	11,197,350	19,297,350		
2021		8,105,000	11,192,438	19,297,438		
2022		8,105,000	11,193,663	19,298,663		
2023		8,105,000	11,193,950	19,298,950		
2024		8,105,000	11,191,975	19,296,975		
2025		8,105,000	11,195,588	19,300,588		
2026		8,105,000	11,192,388	19,297,388		
2027		8,105,000	11,190,888	19,295,888		

Fund 700
Route 28 Tax District

Bond Year (April 1)	District Revenues[1]	Series 2002 CTB Debt Service[2]	Series 2003 2004 2007A & 2008 EDA Debt Service[3]	Total Debt Service	Excess Revenues	Cumulative Excess Revenues[4]
2028		8,105,000	11,191,513	19,296,513		
2029		8,105,000	11,193,488	19,298,488		
2030		8,105,000	11,191,838	19,296,838		
2031		8,105,000	11,195,288	19,300,288		
2032		8,105,000	11,192,888	19,297,888		
2033			19,299,088	19,299,088		
2034			19,298,213	19,298,213		
2035			19,298,325	19,298,325		
2036			19,298,038	19,298,038		
2037			19,295,813	19,295,813		
Total	**N/A**	**$231,046,110**	**$376,809,758**	**$607,855,869**	**N/A**	**N/A**

[1] FY 2003 represents partial year tax revenue and interest collections from October 1, 2002 to April 1, 2003. Tax district revenues represent all revenue collected from April 2 through April 1, respectively. FY 2003 through FY 2007 amounts are actual figures. FY 2008 and FY 2009 are estimates of combined Fairfax and Loudoun collections plus estimated interest earnings on revenue, debt service reserve and revenue stabilization fund accounts. Actual revenues also may include district buy-out proceeds.

[2] CTB Revenue Refunding and Revenue Bond Debt Service issue of September 26, 2002.

[3] Based on completion of EDA bond issues in 2003, 2004, 2007 and 2008 for an aggregate amount of $183,795,000. Sale of the Series 2003 bonds in the amount of $33,375,000 was completed on October 29, 2003. Sale of the Series 2004 bonds in the amount of $57,410,000 was completed on August 19, 2004. Sale of the Series 2007A Bonds in the amount of $41,505,000 was completed on February 27, 2007. Sale of the Series 2008 Bonds in the amount of $51,505,000 was completed on July 9, 2008.

[4] Balance Forward represents funds on account with CTB and transferred to the Fiscal Agent upon refunding the 1992 bonds and new money bonds issued October 2002. An amount of $19.30 million is reserved to fund the Revenue Stabilization Fund (RSF). Excess revenues available after achieving full RSF funding are held with the Fiscal Agent and may be used to fund deficiencies in the Debt Service Fund, additional Phase II improvements or reduce the tax rate in accordance with the District Contract. The tax rate may not be reduced until the District has recorded at least two successive years of excess revenues.

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Fiscal Agent Payments** **($759,441)**
An decrease of $759,441 or 5.7 percent from the FY 2009 Adopted Budget Plan amount of $13,351,114 in estimated payments to the fiscal agent is projected primarily due to a two cent tax decrease per $100 of assessed value from $0.20 to $0.18 which includes taxes due of $11,591,673 based on the January 1, 2009 assessments and an allowance for one-time buyouts and late payments of $1,000,000.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase $2,317 or .02 percent over the FY 2009 Adopted Budget Plan total of $13,351,114 based on a higher than anticipated ending balance. All taxes collected, as well as tax district buy out funds, are remitted to the fiscal agent on a monthly basis as collected.

Fund 700
Route 28 Tax District

FUND STATEMENT

Fund Type G70, Agency Funds **Fund 700, Route 28 Tax District**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,653**	**$0**	**$2,317**	**$0**	**$0**
Revenue:					
Real Estate Taxes-Current[1]	$11,551,097	$12,351,114	$12,351,114	$12,879,636	$11,591,673
Revenue from Buy Outs	0	1,000,000	1,000,000	1,000,000	1,000,000
Interest on Investments	30,841	0	0	0	0
Total Revenue	$11,581,938	$13,351,114	$13,351,114	$13,879,636	$12,591,673
Total Available	**$11,584,591**	**$13,351,114**	**$13,353,431**	**$13,879,636**	**$12,591,673**
Expenditures:					
Payments to the State	$11,582,274	$13,351,114	$13,353,431	$13,879,636	$12,591,673
Total Expenditures	$11,582,274	$13,351,114	$13,353,431	$13,879,636	$12,591,673
Total Disbursements	**$11,582,274**	**$13,351,114**	**$13,353,431**	**$13,879,636**	**$12,591,673**
Ending Balance[2]	**$2,317**	**$0**	**$0**	**$0**	**$0**
Tax rate/per $100 Assessed Value[3]	$0.20	$0.20	$0.20	$0.20	$0.18

[1] Estimate to provide for sufficient appropriation includes projected tax collections based on assessments, and allowances for late payments, penalties and permitted property buy-outs. All monies collected are required to be remitted to the Fiscal Agent monthly as collected.

[2] As all monies collected are required to be remitted to the Fiscal Agent monthly as collected the ending balance should be zero unless as of the closing period there were pending remittances to the Fiscal Agent.

[3] For FY 2010 a two cent per $100 of assessed value tax decrease from $0.20 to $0.18 per $100 of assessed value was approved by the Route 28 Tax District Advisory Board on March 18, 2009 and by the Board of Supervisors on April 27, 2009.

Housing and Community Development Program Overview

Affordable Housing	Neighborhood Preservation and Revitalization	Capital Formation and Capacity Building

Introduction

The Housing Overview section describes the programs and projects operated by the Fairfax County Department of Housing and Community Development (HCD) and the multiple sources of funds that support these activities.

As a County agency, HCD undertakes many programs on behalf of the Board of Supervisors. HCD also serves as the administrative arm of the Fairfax County Redevelopment and Housing Authority (FCRHA), a separate legal entity that was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. FCRHA's roles include planning, design, production, rehabilitation and maintenance of housing, for low- and moderate-income households, and assisting in the revitalization of neighborhoods in Fairfax County. Eleven Commissioners are appointed to the FCRHA for four-year terms by the Board of Supervisors. A chairman and vice-chairman are then selected by a vote of the commissioners.

The sources supporting HCD's operations include County funds, General Obligation Bonds, federal grants, private capital, revenue from program operations (e.g., developer fees, rent from tenants of housing owned by the FCRHA and income from repayment of loans) and interest income. As a result of these multiple, complex funding streams, HCD has 19 funds. Some funds are appropriated by the Board of Supervisors, while others are allocated by the FCRHA. All are included in this budget in order to provide a complete financial overview. These 19 funds encompass all of the operations of HCD/FCRHA with the exception of six housing developments that are operated by outside management companies under contract with the FCRHA and/or are owned by the FCHRA in partnership with private investors. Separate financial records are maintained for these developments.

FY 2010 anticipated expenditures supporting the HCD and FCRHA activities total $94,244,868 including $8,579,982 in General Fund support, $23,833,838 in other County appropriated funds, and $61,831,048 in non-County appropriated funds. Total revenue for FY 2010 is anticipated to be $94,945,267 as shown on the Consolidated Fund Statement. Receipts from federal/state sources are anticipated to be $52,939,261 or 55.8 percent of total funding sources. More detailed descriptions of FY 2010 funding levels may be found in the narratives for each fund following this Overview.

Because HCD's programs are supported by multiple sources of funds, the Agency Mission and Focus, Program Goals, and Performance Measures are consolidated in this Overview rather than appearing with each fund. Performance measures for FY 2010 are generally consistent with FY 2009 performance measures, except where budget reductions for FY 2010 have necessitated adjustments. This Overview also provides summary information on the organization, staffing and consolidated budget for HCD.

Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the FCHRA. Driven by a community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions, and create employment opportunities.

Housing and Community Development Program Overview

Focus

HCD connects with the residents of Fairfax County at their roots – home, neighborhood and community. All HCD programs, activities and services revolve around this important link and can be grouped in three service areas: **Affordable Housing**, **Neighborhood Preservation**, and **Capital Formation and Capacity Building**.

Affordable Housing supports individuals and families in their effort to find homes that are safe, affordable, and stable.

Neighborhood Preservation focuses on sustaining and improving communities.

Capital Formation and Capacity Building focuses on development of partnerships with private investors and other public agencies resulting in capital investment and financial support for the HCD and FCRHA mission.

These service areas encompass all of the activities of the 19 HCD funds. The total FY 2010 Adopted Budget Plan of $94.2 million can be distributed to these service areas and the general costs of running the department. It should be noted that many of the functional areas of HCD cross these service areas, so an exact allocation to the service areas is not possible. The FY 2010 Adopted Budget Plan is $13.2 million less than the FY 2009 Adopted Budget Plan primarily due to budget reduction adjustments approved by the Fairfax County Board of Supervisors. See subsequent Housing Fund narratives in Volume 2 for specific decreases.

Highlighted below are the main functions included in each of the service areas.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Fulfilling its purpose of providing opportunities for affordable housing and economic vitality in thriving diverse communities;
- Generating resources through the identification of new resources, new capital and new partnerships to support and enhance programs that serve the missions of HCD and the FCRHA;
- Producing, retaining, acquiring and restoring quality affordable residences, neighborhoods and communities;
- Ensuring the efficient management and maintenance of affordable housing in FCRHA programs in a manner consistent with or exceeding community standards;
- Providing opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods; and
- Promoting the planning and implementation of technological innovations in HCD.

Affordable Housing:

Affordable Housing Preservation

As of April 2009, a total of 2,241 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects. Of that number, 252 units are preserved as affordable housing for periods of five years or less, and 1,989 units are preserved for 20 years or longer. The FCRHA's major affordable housing preservation successes include: Wedgewood Apartments, 672 units (Braddock District); Janna Lee Village, 319 units (Lee District); Madison Ridge, 216 units (Sully District); Crescent Apartments, 180 units (Hunter Mill District); Coralain Gardens, 105 units (Mason District); Sunset Park Apartments, 90 units (Mason District); and Hollybrooke II, 98 units and Hollybrooke III, 50 units (Mason District).

First-Time Homebuyers Program and Moderate Income Direct Sales Program

This program offers new and resale homes at below market prices. These homes are built by private developers and are located within neighborhoods throughout the County. HCD markets the homes and, in most cases, provides financing assistance to first-time homebuyers. In FY 2008, a total of 152 families purchased homes via the Fairfax County First-Time Homebuyers program. Through FY 2008, 1,943 homes have been sold to first-time homebuyers as a result of these programs.

Below-Market Mortgages and Downpayment and Closing Costs Loans

The Homeownership Division facilitated the administration of $20,208,613 of below market mortgage funds in FY 2008. This included 92 loans to families through the Virginia Housing Development Authority's (VHDA)

SPARC first-trust mortgage program, 88 loans through the VHDA HOME STRIDE below-market second trust, and nine loans through Fairfax County's Homebuyer Equity Loan Program (HELP), which uses federal Home Investment Partnership (HOME) grant funds to provide loans of up to $91,767 for income-eligible households.

Homeownership Resource Center
The Homeownership Resource Center, located on the first floor of the FCRHA headquarters building on Pender Drive (Providence District), serves approximately 600 persons per month and provides information on homeownership, homeownership education, one-on-one and group counseling sessions, opportunities to meet with lenders, required applicant briefings, and coordination of resources for current and prospective first-time homebuyers. In FY 2008, the Homeownership Resource Center responded to 2,789 telephone calls and 3,398 walk-in clients.

Homeownership Education
Through a partnership with VHDA, local lenders and housing professionals, six-hour homeownership education classes were provided to potential Fairfax County homebuyers in FY 2008. Completion of the class qualifies graduates to participate in the First-Time Homebuyers Program and the ability to access below-market financing, down payment and closing cost assistance. Classes have been offered in English, Spanish, Vietnamese, Korean, and American Sign Language. During FY 2008, the Fairfax County First-Time Homebuyers Program conducted 38 orientation sessions serving 1,743 attendees, and 33 application sessions serving 223 attendees. Forty-four VHDA homebuyer classes were held, serving 1,370 participants. In addition, first-time homebuyers learn about maintaining their home and their responsibilities as homeowners living within their community. Also in FY 2008, HCD continued to provide post-purchase counseling, at settlement, for purchasers of Affordable Dwelling Units (ADUs) being re-sold through the FCRHA.

Addressing the Foreclosure Crisis
On June 30, 2008, the Fairfax County Board of Supervisors approved a groundbreaking foreclosure program. Fairfax County's foreclosure program is designed to address the current foreclosure problem and help stabilize impacted neighborhoods while increasing the opportunities for additional workforce housing. These approaches include: Assistance to Homeowners in Distress, the Silver Lining Initiative and Neighborhood Preservation Efforts:

- <u>Assistance to Homeowners in Distress:</u> Housing specialists with training in foreclosure counseling from Fairfax County's housing department, other County agencies and nonprofit organizations coordinate efforts with the Virginia Housing Development Authority (VHDA) to counsel households at risk of foreclosure in Fairfax County. From June 2008 through early May 2009, 694 persons received foreclosure counseling.

- <u>Silver Lining Initiative:</u> Through shared equity second trusts, the County assists first-time homebuyers in purchasing foreclosed homes. The purchase price of the foreclosed home cannot exceed $385,000, and homes are limited to townhouses and single-family homes. Low-cost first mortgages are provided through the VHDA's SPARC program and used for qualifying households. A total of 38 first-time homebuyer families purchased foreclosed properties in the County between May 2008 and May 2009 as a result of the Silver Lining Initiative, using The Penny for Affordable Housing Fund (Fund 319), federal HOME funds, and Fairfax County's allocation of VHDA SPARC funds.

- <u>Neighborhood Preservation Efforts:</u> To assist in maintaining home values in communities with foreclosed properties, the County will use a variety of tools:

  - *Direct Strategic Purchase:* The County may purchase up to 10 foreclosed homes identified as abandoned, deteriorated or a destabilizing force on the neighborhood. The homes will be rehabilitated and resold to first-time homebuyers or a nonprofit organization. HCD is currently assessing the potential purchase of vacant, foreclosed homes, based on the criteria established by the Board,

  - *Neighborhood Appearance and Safety:* Using its existing home improvement loan program for low-cost loans to qualified low- and moderate-income homeowners, the County is assisting in preserving the appearance and safety of neighborhoods.

Fairfax County has also received a direct allocation of $2.8 million under the federal Neighborhood Stabilization Program (NSP). The federal Housing and Economic Recovery Act of 2008 (HERA) appropriated $3.92 billion nationwide for the NSP, which is providing emergency grant assistance to state and local governments to address the nation's foreclosure crisis. NSP funds are intended for the acquisition of abandoned and foreclosed homes. Fairfax County has also applied for an additional $2 million from the State of Virginia's federal NSP allocation.

Compliance Monitoring
Compliance monitoring is an ongoing activity which encompasses a variety of HCD programs. This activity includes monitoring of:

- Over 1,400 properties sold through the First-Time Homebuyer Program (including "for-sale" Affordable Dwelling Units (ADUs));

- 976 privately-owned and operated rental ADUs which are located in large multifamily properties across the County;

- More than 840 Workforce Housing units which have been committed to be built by private developers;

- 2,995 Fairfax County/FCRHA-owned Public Housing and Fairfax County Rental Program (FCRP) multifamily units and 782 units and beds of specialized, supportive housing; and

- Over 3,100 Housing Choice Vouchers.

In addition, HCD also monitors the use of federal funds received by Fairfax County from the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) programs and granted to a variety of organizations.

FCRHA Rental Housing Programs
This function includes properties owned by the FCRHA under the Fairfax County Rental Program (FCRP) for those with modest means, as well as properties owned by limited partnerships affiliated with the FCRHA. In addition, it encompasses properties under the Fairfax County Public Housing Program and rental subsidies under the Fairfax County Housing Choice Voucher Program for those with very low incomes. These resources provided housing for over 16,000 low-and moderate-income Fairfax County residents.

FCRHA Development Activities
HCD, in conjunction with the FCRHA, facilitates the development of affordable housing by non-profit and for-profit developers through incentives and financing. HCD and FCRHA also build and own housing for low- and moderate-income families and individuals, and households with special needs. In addition, FCRHA partners with private investors, through limited partnerships, to develop and operate affordable housing.

Active Adult Housing and Assisted Living
This activity provides 414 affordable active adult rental apartments in Fairfax, Herndon, Springfield, Lincolnia, McLean, and the Mount Vernon/Gum Springs areas of Fairfax County, as well as 112 beds of assisted living at Braddock Glen in Fairfax and at the Lincolnia Center in Alexandria (Fairfax County).

Relocation Monitoring for Federally Funded Projects
This program provides technical assistance and monitoring for preservation initiatives. This activity also includes relocation services for all federally-funded projects throughout the agency. Staff conducted relocation reviews of 14 projects potentially using federal Community Development Block Grant (CDBG) and HOME funds in FY 2008.

Relocation Advisory Services for Condominium Conversion
These services provide technical assistance to developers under both the Fairfax County Relocation Guidelines and Fairfax County Code for projects where there is substantial rehabilitation and condominium

conversion. Technical assistance under the federally mandated Uniform Relocation Act is provided if federal funds are involved in the project.

Affordable/Workforce Housing
This initiative is based on the recommendation of the Preservation Action Committee, a citizen task force appointed by the Board of Supervisors, to address the loss of affordable/workforce housing in the County. Strategies include providing incentives to owners of affordable units and financing projects which preserve affordable housing. The Board of Supervisors originally dedicated revenue equivalent to the approximate value of one cent of the Real Estate tax rate revenue for this purpose in Fund 319, The Penny for Affordable Housing Fund. The Board also created a Workforce Housing Program through amendments to the Fairfax County Comprehensive Plan and Zoning Ordinance, and the adoption of a new Board policy. The Workforce Housing Program, based on the recommendations of the Board-appointed High-Rise Affordability Panel, is a proffer-based incentive system to encourage developers to provide workforce housing in the County's mixed-use development centers. The Board's action sets forth the expectation that 12 percent of all new residential units will be affordable to a range of moderate-incomes up to 120 percent of the Area Median Income (AMI). As of May 2009, a total of 849 Workforce Dwelling Units had been committed by private developers in rezoning actions approved by the Board of Supervisors. Development of these units is expected to begin in two to three years.

Neighborhood Preservation:

Home Improvement Loan Program and Home Repair for the Elderly
These activities provide loans to homeowners and some landlords to fix up their properties. In addition, there is a crew to assist qualified elderly homeowners in making minor repairs at no charge. In FY 2008, over $456,000 was provided in the form of loans or grants to homeowners for repairs and improvements to their property and 125 qualified disabled or elderly homeowners received free repairs.

Neighborhood Improvements
This activity is targeted at preservation and improvement in residential neighborhoods designated under the Community Improvement Program and in designated Conservation and Redevelopment areas. Following a community planning process and adoption of plans, the program also focuses on improvements to street, sidewalk, storm drainage and other infrastructure designed and constructed in conjunction with the Department of Public Works and Environmental Services (DPWES).

Blight Abatement
This activity addresses resident concerns about specific properties which are abandoned, dilapidated or otherwise unsafe. Efforts are made to encourage property owners to abate identified blight. If these efforts fail, the County may take direct action to repair or demolish the property. During FY 2008, HCD cleared 73 spot blight cases. At the beginning of FY 2009, blight abatement activities were detailed to the Office of the County Executive under the auspices of the Code Enforcement Strike Team.

Capital Formation and Capacity Building:

Funding Opportunities
This activity focuses on identifying and applying for available funding opportunities to leverage and supplement County funds for projects and programs. It includes federal entitlement grants such as Community Development Block Grant (CDBG) and HOME Investment Partnership Grant (HOME), other federal, state and local grants and loans, and private financing.

Partnering
This activity links the FCRHA financing abilities with those of the private sector (non-profit and for-profit) to generate additional financial resources. Non-profit corporations or limited liability corporations (LLC) formed by the FCRHA partner with private investors and benefit from Federal Low Income Housing Tax Credits to fund FCRHA affordable housing for families and seniors. In addition, the FCRHA issues revenue bonds to raise funds from private investors to fund affordable housing and community facilities.

Consolidated Plan/Consolidated Community Funding Advisory Committee (CCFAC)
HCD provides leadership in developing and implementing the County's annual Consolidated Plan in conjunction with the CCFAC, a citizen committee. The Consolidated Plan is the required annual application for several entitlement grants to the County from the U.S. Department of Housing and Urban Development (HUD), which provided about $9 million for local housing and community development programs in FY 2008.

Human Services
This activity provides resources to the County's non-profit partners through the Consolidated Community Funding Pool (CCFP) for critical human services such as youth programs, housing support services, and services targeted toward the County's immigrant population. A significant portion of the funding comes from CDBG, administered by HCD, which also supports CCFP planning and administers contract awards. CCFP is providing approximately $11.0 million in total funding for these services in FY 2009.

Affordable Housing Service Area

Goal
To implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means." This goal will be achieved through providing affordable housing preservation and development, technical assistance, and financing services in conjunction with the FCRHA and both for- and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

Key Performance Measures

Affordable Housing Preservation

Objectives
- To preserve 2,500 units of affordable housing by the end of calendar year 2012 and to leverage each County "The Penny for Affordable Housing Fund" and "Housing Trust Fund" dollar with $3 in non-County resources.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Number of affordable housing units preserved (1)	581	531	795 / 812	125	25
Efficiency:					
Amount of General County funds per affordable housing unit preserved (2)	$37,750	$57,199	$65,000 / $42,535	$70,000	$73,500
Service Quality:					
Amount of funds leveraged per $1 of County funds for units preserved (3)	$3	$4	$3 / $3	$3	$3
Outcome:					
Cumulative number of affordable units preserved since April 2004	881	1,412	2,207 / 2,224	2,349	2,374

(1) FY 2009 and FY 2010 funds will be needed to provide the gap financing of the permanent financing for the 672-unit Wedgewood Apartments (Braddock District). This coupled with the reductions in the FY 2010 allocations to Fund 319, Penny for Affordable Housing, will result in significantly fewer additional preserved units in FY 2009 and FY 2010 as compared to prior years.

(2) Performance Indicator does not include the November 2007 acquisition of the 672-unit Wedgewood Apartments (Braddock District) which is anticipated to close on its permanent financing by fall 2009.

(3) The $3:$1 ratio includes both Fund 319, Penny for Affordable Housing Fund and Fund 144, Housing Trust Fund dollars.

Performance Measurement Results

In FY 2008, a total of 812 affordable units were preserved via the Fairfax County Redevelopment and Housing Authority's (FCRHA) acquisition, financing, and/or negotiated agreements. For every County dollar expended, an average of $3.31 was leveraged. The FY 2008 General County funds per affordable housing unit preserved actual was lower than the target of $65,000 because the November 2007 acquisition of the 672-unit Wedgewood Apartments (Braddock District) was not included as it is currently under temporary financing; permanent financing of this acquisition is pending.

Public Housing

Objectives

- To obtain a Public Housing Assessment System (PHAS) rating of at least 90 percent or better on a 100-point scale in the categories of vacant unit turnaround time, capital fund administration, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Clients housed	2,933	2,924	2,924 / 2,878	2,800	2,800
Efficiency:					
Average income served as percentage of Area Median Income	NA	26%	30% / 23%	30%	30%
Service Quality:					
Occupancy rate	99%	99%	96% / 98%	95%	95%
Percent on-time inspections	NA	NA	95% / 100%	95%	95%
Percent on-time re-certifications	NA	99%	95% / 98%	95%	95%
Outcome:					
HUD's PHAS rating (1)	96%	93%	85% / NA	85%	95%

(1) There is no FY 2008 Actual percentage since HUD is revising their methodology for calculating the PHAS rating.

Performance Measurement Results

In FY 2008, the Public Housing program continued to provide high quality housing to nearly 2,900 Fairfax County residents and maintained a high occupancy rate of 98 percent at the properties. Agency indicators in nearly every area of the Public Housing Assessment System (PHAS) are rated very highly, resulting in an overall PHAS rating of 93 percent in FY 2007, the most recent assessment awarded. One hundred percent of inspections, and 98 percent of re-certifications, were completed on time in FY 2008. The average income served, as a percentage of the Area Median Income, was 23 percent in FY 2008 ($20,285 for a family of three).

Fairfax County Rental Program (FCRP)

Objectives

- To obtain a Program Assessment rating of 85 percent or better on a 100-point scale in the categories of vacant unit turnaround time, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Individuals housed (1)	1,355	1,386	3,875 / 4,941	4,000	4,000
Number of units in program (2)	NA	1,783	1,808 / 2,062	2,072	2,082
Efficiency:					
Average income served as a percentage of Area Median Income	NA	41%	70% / 42%	70%	70%
Service Quality:					
Occupancy rate	99%	98%	96% / 96%	95%	95%
Percent on-time re-certifications (3)	NA	NA	95% / 98%	95%	95%
Outcome:					
FCRP assessment rating (4)	88%	80%	85% / NA	NA	NA

(1) For FY 2008 and subsequent years, this measure includes all non-senior FCRP properties, including those managed by third-party firms. In FY 2007 and prior years, this number only included residents of Fairfax County Rental Program properties under FCRHA management.

(2) FY 2007 actual included senior housing properties. FY 2008 and subsequent years includes all FCRP units except senior housing properties (Little River Glen, Morris Glen, Gum Springs Glen, Lincolnia, Herndon Harbor House and Lewinsville) and certain special needs programs.

(3) Measure does not include senior or tax credit properties.

(4) New measurement under development which will be consistent with new HUD PHAS measurements relevant to FCRP.

Performance Measurement Results

In FY 2008, there were 2,062 housing units for families and singles in the program, and 4,941 individuals were housed, both of which exceeded the targets. The occupancy rate was 96 percent and the average income served as a percentage of the Area Median Income (AMI) was 42 percent ($37,737 for a family of three), which demonstrates that the program is serving clients far below the 70 percent maximum AMI allowed in the program. A total of 98 percent of re-certifications were on-time.

Section 8

Objectives

- To obtain a Section 8 Management Assessment rating of 85 percent or better on a 100-point scale in the categories of timeliness and quality of inspections, rent calculations, lease-ups and contract enforcement, as well as in nine other areas specified by HUD.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Individuals housed	8,676	8,108	8,648 / 8,264	8,300	8,300
Efficiency:					
Average income served as a percentage of Area Median Income	NA	21%	30% / 21%	30%	30%
Service Quality:					
Utilization rate	96%	102%	98% / 98%	98%	98%
Percent on-time inspections (1)	NA	99%	95% / 98%	95%	95%
Percent on-time re-certifications (1)	NA	100%	95% / 99%	95%	95%
Outcome:					
HUD SEMAP rating	86%	103%	85% / 102%	85%	85%

(1) The HUD system which collects and reports inspection and re-certification data was inoperative during the fourth quarter of FY 2008; no data was available for this time period. Data shown reflects the first three quarters of FY 2008.

Performance Measurement Results

The actual number of clients housed in FY 2008 increased to 8,264 from the FY 2007 actual of 8,108, but fell short of the FY 2008 target of 8,648. This lower than anticipated number of individuals housed compared to the FY 2008 estimate was due to the receipt of Housing Choice Voucher funding from HUD later in the fiscal year than anticipated that could not be utilized to assist clients in FY 2008; all the vouchers are in use in FY 2009. The average income served as a percentage of the Area Median Income was 21 percent ($18,951 for a family of three) and below the estimate, which reflects that the program is serving clients below the 30 percent maximum allowable AMI for new admission to the program. The targets for utilization rate, percent of on-time inspections, and percent of on-time re-certifications were all met or exceeded. In addition, the FCRHA was again designated a "High Performer" by the United States Department of Housing and Urban Development (HUD), receiving a 102 percent HUD SEMAP score; this demonstrates highly effective stewardship of this vital federal affordable housing resource.

Elderly Housing Programs

Objectives

- To accurately track the cost for two subsidized Assisted Living facilities that contain a total of 112 beds.

- To accurately track the costs for Elderly Independent Living units under FCRHA management.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Assisted Living clients housed	52	52	112 / 112	112	112
Independent Living individuals housed (1)	NA	NA	NA / 184	168	168
Efficiency:					
Assisted Living cost per client (2)	$26,176	$21,168	$28,891 / $29,916	$31,100	$30,000
Independent Living cost per client (1)	NA	NA	NA / $9,370	$12,000	$12,000
Service Quality:					
Assisted Living occupancy rate	98%	95%	98% / 98%	95%	95%
Independent Living occupancy rate (1)	NA	NA	NA / 99%	95%	95%
Outcome:					
Assisted Living overall customer satisfaction rating (3)	NA	NA	NA / NA	NA	NA
Independent Living overall customer satisfaction rating (1)	NA	NA	NA / 91%	85%	85%

(1) Refers to clients housed in senior housing under management of the Fairfax County Redevelopment and Housing Authority (Little River Glen, Lincolnia and Lewinsville). It is anticipated that FCRHA-owned senior housing under third-party management will be added to this measure in future years.

(2) Includes all operating costs except major capital expenditures.

(3) Measure in development and will be reported in FY 2010.

Performance Measurement Results

Elderly Housing – Assisted Living
In FY 2008, this performance measure addressed performance of two assisted living developments with 112 beds/units (Braddock Glen and the Lincolnia Center). The cost per client was $29,916 in FY 2008 and the properties maintained a 98 percent occupancy rate in FY 2008.

Elderly Housing – Independent Living
In FY 2008, this performance measure addressed performance of senior independent living units under FCRHA management (Little River Glen, Lincolnia and Lewinsville). In FY 2008, a total of 184 individuals were housed, and the cost per client was $9,370. The properties maintained a 99 percent occupancy rate in FY 2008 with an overall customer service satisfaction rating of 91 percent.

Homeownership

Objectives

- To obtain a Program Assessment rating of 95 percent or better on indicators addressing sales rate, foreclosures and rate of participation.

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
First-time homebuyers	92	142	100 / 152	100	100
Efficiency:					
Cost per new homeowner	$2,337	$1,656	$2,100 / $1,888	$2,200	$2,200
Non-County funds leveraged for Fairfax County First-Time Homebuyers	NA	$12,104,485	$10,000,000 / $20,208,613	$10,000,000	$10,000,000
Service Quality:					
Participant satisfaction survey scores	95%	97%	95% / 94%	95%	95%
Outcome:					
Assessment rating	95%	95%	95% / 95%	95%	95%

Performance Measurement Results

The number of new and resale units varies from year to year, due to a variety of external factors such as real estate market conditions and the economy. The pace of real estate development in the County determines the timing of the production of affordable dwelling units (ADUS) within new residential developments. In FY 2008, 152 first time homebuyers achieved homeownership utilizing HCD programs, a slight increase over FY 2007. The cost per client was $1,888 per new homeowner in FY 2008 and a total of $20,208,613 in non-County funds was leveraged in investments in homeownership for Fairfax County first-time homebuyers. The HCD Homeownership Center responded to 2,789 telephone calls and 3,398 walk-ins in FY 2008, and the service delivery satisfaction rate was 94 percent.

Neighborhood Preservation

Objectives

- To leverage and/or obtain at least $13 in additional funds per $1 of County funds for affordable housing, housing preservation, neighborhood improvement, and public service and to improve County residential properties utilizing the Blight Abatement Program, Home Improvement Loan Program, Home Repair for the Elderly, and the Neighborhood Improvement Program.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Number of properties improved and enhanced (1)	257	256	237 / 268	146	126
Efficiency:					
Amount of General County funds per property improved or enhanced (2)	$396	$1,033	$1,172 / $630	$900	$500
Service Quality:					
Amount of leveraged funds per $1 of County funds	$18	$11	$12 / $13	$13	$14
Outcome:					
Cumulative number of properties improved or enhanced since 2000 through County programs	568	824	1,061 / 1,092	1,238	1,364

(1) FY 2009 and subsequent years' projections reflect completion of the Neighborhood Improvement Program and the detailing of the Blight Abatement Program staff to the Office of the County Executive. FY 2010 estimate reflects the proposed reduction of the Home Improvement Loan staff due to the budget shortfall.

(2) Due to the response to the Huntington Area Flood, a large amount of County funds were expended in FY 2007; the projection for FY 2008 was based on FY 2007 actual performance. Future years estimates have been adjusted to reflect the end of the response to the flood.

Performance Measurement Results

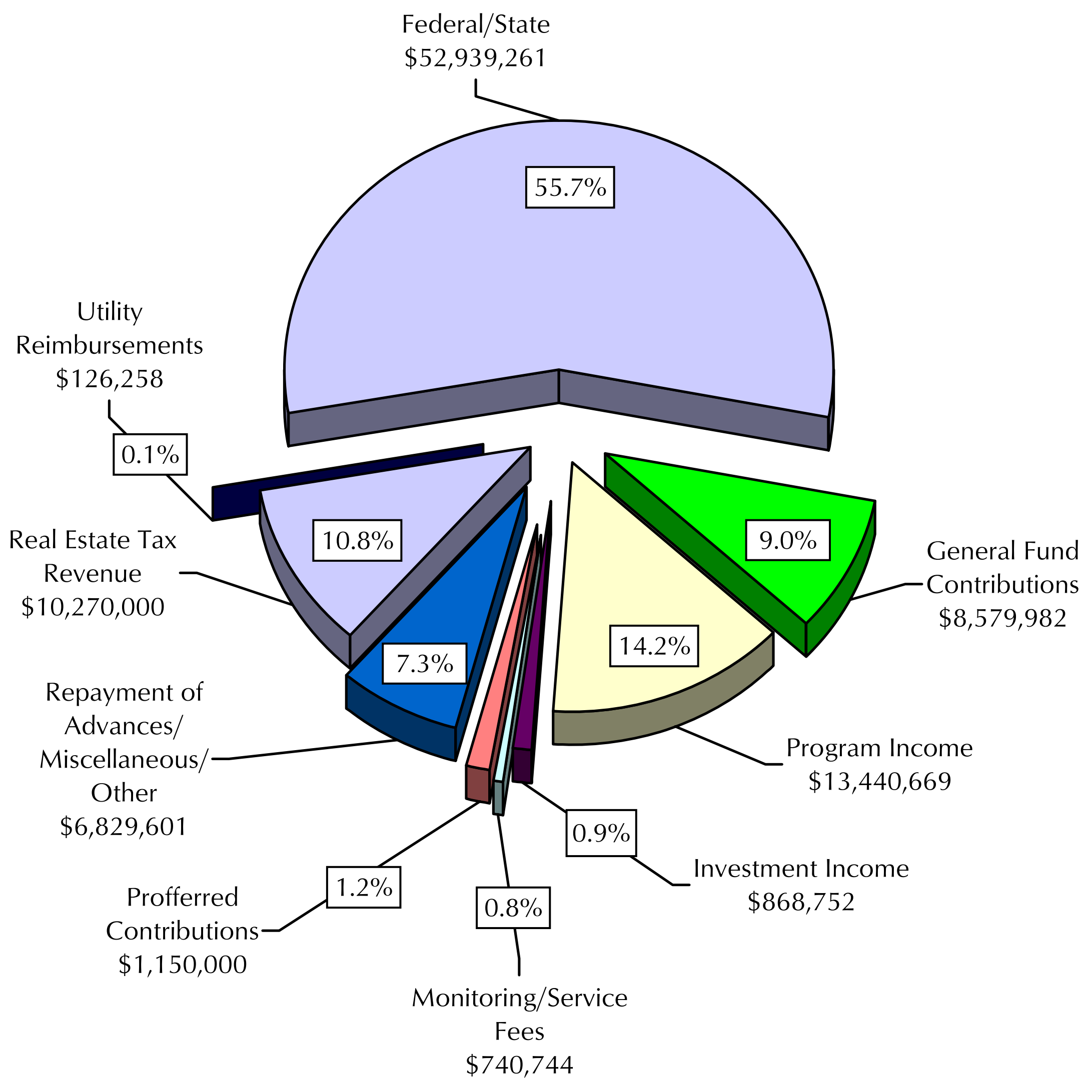
In FY 2008, 268 properties were improved or enhanced, and the amount of County General funds per property improved or enhanced was $630. In addition, $13 in non-County funds were leveraged for every $1 in County funds expended. As of the end of FY 2008, a total of 1,092 properties were improved through County programs.

CONSOLIDATED FUND STATEMENT

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$50,458,152**	**$27,095,999**	**$49,797,172**	**$31,014,197**	**$28,865,347**
Revenue:					
Federal/State	$56,715,311	$52,149,575	$78,536,836	$52,939,261	$52,939,261
General Fund Contributions	9,280,850	8,605,870	8,937,586	8,579,982	8,579,982
Program Income	15,247,994	12,622,546	14,462,701	13,440,669	13,440,669
Sale of Bonds	0	0	4,356,833	0	0
Investment Income	2,098,514	1,150,068	1,086,069	868,752	868,752
Monitoring/Service Fees	819,388	548,365	1,319,084	740,744	740,744
Utility Reimbursements	126,258	114,081	114,081	126,258	126,258
Repayment of Advances	1,425,857	16,545	16,545	24,039	24,039
Proffered Contributions	930,208	1,750,000	1,000,000	1,150,000	1,150,000
Real Estate Tax Revenue	22,700,000	22,800,000	22,800,000	20,500,000	10,270,000
Miscellaneous/Other	10,116,631	6,334,500	10,424,276	6,805,562	6,805,562
Total Revenue[1]	$119,461,011	$106,091,550	$143,054,011	$105,175,267	$94,945,267
Total Available	**$169,919,163**	**$133,187,549**	**$192,851,183**	**$136,189,464**	**$123,810,614**
Expenditures:					
Personnel Services	$14,396,691	$16,116,352	$16,009,150	$15,329,677	$15,329,677
Operating Expenses	59,222,060	55,714,103	67,242,846	57,505,775	57,505,775
Capital Equipment	26,947	0	2,095	0	0
Grant Projects	8,548,444	8,602,047	24,640,712	8,377,664	8,377,664
Capital Projects	37,927,849	27,023,035	56,091,033	23,261,752	13,031,752
Total Expenditures[1]	$120,121,991	$107,455,537	$163,985,836	$104,474,868	$94,244,868
Total Disbursements	**$120,121,991**	**$107,455,537**	**$163,985,836**	**$104,474,868**	**$94,244,868**
Ending Balance	**$49,797,172**	**$25,732,012**	**$28,865,347**	**$31,714,596**	**$29,565,746**

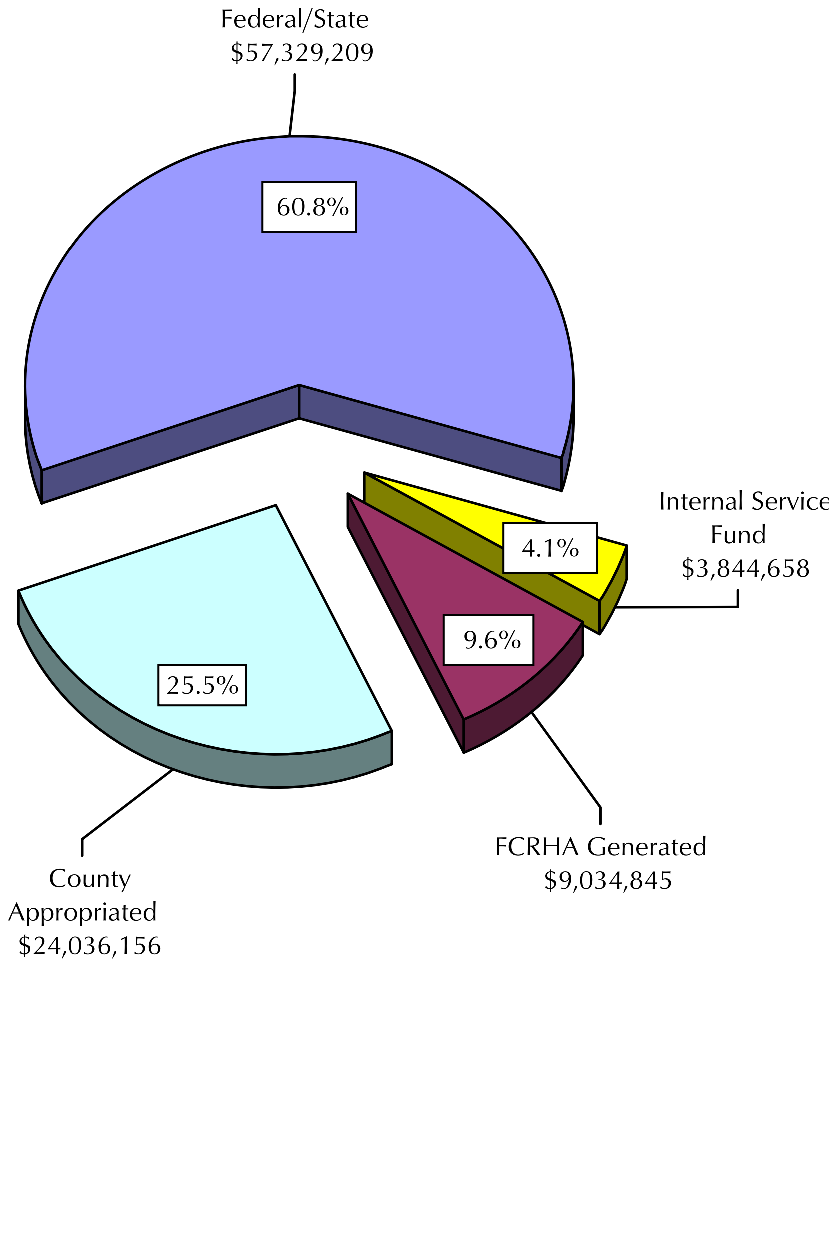
[1] Designations are based on fund category, for example, Fund 340, Housing Assistance Programs is included in Capital Projects although some funding is used to support Personnel Services. Fund 949, FCRHA Internal Service Fund, was included as a separate housing fund beginning in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement, but do not increase total funding available to the agency. As such, this funding is netted out of the Program Area Summary by Fund.

HOUSING PROGRAMS
FY 2010 SOURCE OF FUNDS



TOTAL REVENUES = $94,945,267

HOUSING PROGRAMS
FY 2010 EXPENDITURES



TOTAL EXPENDITURES = $94,244,868

Budget and Staff Resources

Program Area Summary by Fund					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	227/ 227	227/ 227	228/ 228	214/ 214	218/ 218
Grant	11/ 11	11/ 11	10/ 10	11/ 11	10/ 10
Total Positions	238/ 238	238/ 238	238/ 238	225/ 225	228/ 228
County Appropriated Funds:					
Operating:					
Department of Housing and Community Development	$7,240,811	$6,557,645	$6,750,863	$5,851,757	$5,851,757
141 Elderly Housing Programs	3,457,279	3,488,334	3,933,994	4,099,238	4,099,238
143 Homeowner and Business Loan Programs	3,493,404	1,830,617	8,287,475	1,870,161	1,870,161
Total Operating Expenditures	**$14,191,494**	**$11,876,596**	**$18,972,332**	**$11,821,156**	**$11,821,156**
Capital:					
144 Housing Trust Fund	$2,294,282	$2,850,000	$8,449,673	$1,250,000	$1,250,000
319 The Penny for Affordable Housing Fund	24,696,722	22,800,000	25,213,397	20,500,000	10,270,000
340 Housing Assistance Program	5,010,644	515,000	10,127,706	695,000	695,000
Total Capital Expenditures	**$32,001,648**	**$26,165,000**	**$43,790,776**	**$22,445,000**	**$12,215,000**
Total County Appropriated Fund	**$46,193,142**	**$38,041,596**	**$62,763,108**	**$34,266,156**	**$24,036,156**
Federal/State Support:					
965 Housing Grants Fund	$192,898	$0	$455,920	$0	$0
966 Section 8 Annual Contribution	39,358,024	40,960,248	42,320,072	41,174,805	41,174,805
967 Public Housing, Projects Under Management	7,910,515	7,219,742	8,779,699	7,776,740	7,776,740
969 Public Housing, Projects Under Modernization	1,693,601	0	3,998,861	0	0
142 Community Development Block Grant	6,091,719	6,162,472	15,480,118	5,928,982	5,928,982
145 HOME Investment Partnerships Grant	2,263,827	2,439,575	8,704,674	2,448,682	2,448,682
Total Federal/State Support	**$57,510,584**	**$56,782,037**	**$79,739,344**	**$57,329,209**	**$57,329,209**

Housing and Community Development Program Overview

Program Area Summary by Fund

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
FCRHA Generated Funds:					
940 FCRHA General Operating	$2,933,261	$3,240,490	$3,404,259	$2,862,266	$2,862,266
941 Fairfax County Rental Program	4,269,281	4,060,253	4,396,648	4,125,982	4,125,982
945 Non-County Appropriated Rehabilitation Loan	29	15,000	16,467	25,000	25,000
946 FCRHA Revolving Development	2,687,726	0	4,190,791	0	0
948 FCRHA Private Financing	1,544,874	858,035	4,110,605	816,752	816,752
949 Internal Service Fund	3,730,848	3,483,775	3,800,000	3,844,658	3,844,658
950 Housing Partnerships	1,252,246	974,351	1,564,614	1,204,845	1,204,845
Subtotal, FCRHA Funds	**$16,418,265**	**$12,631,904**	**$21,483,384**	**$12,879,503**	**$12,879,503**
Less:					
949 Internal Service Fund	$3,730,848	$3,483,775	$3,800,000	$3,844,658	$3,844,658
Total, FCRHA Funds	**$12,687,417**	**$9,148,129**	**$17,683,384**	**$9,034,845**	**$9,034,845**
Total, All Sources	**$120,121,991**	**$107,455,537**	**$163,985,836**	**$104,474,868**	**$94,244,868**
Less:					
949 Internal Service Fund	$3,730,848	$3,483,775	$3,800,000	$3,844,658	$3,844,658
Net Total, All Sources	**$116,391,143**	**$103,971,762**	**$160,185,836**	**$100,630,210**	**$90,400,210**

Note: Fund 142, Community Development Block Grant, and Fund 145, HOME Investment Partnership Grant, are federally-supported County Appropriated funds and have been reflected under the Federal/State Support Category. While the Board of Supervisors appropriates funding in these funds by project, the source of revenue is the federal government. The FY 2010 preliminary estimated federal funding for Fund 142, Community Development Block Grant (CDBG), is $5,928,982 and for Fund 145, HOME Investment Partnership Grant (HOME), is $2,448,682.

Position Summary

ADMINISTRATION

General Fund:
- 1 Director
- 1 Deputy Director
- 1 HCD Division Director
- 1 H/C Developer IV
- 1 Management Analyst II
- 1 Info. Tech. Prog. Mgr. I
- 0 Info. Tech. Technicians II (-1)
- 0 Programmer Analysts I (-2)
- 1 Network/Telecom Analyst II
- 2 Administrative Assistants IV

CDBG:
- 1 Management Analyst III

FCRHA:
- 1 Engineering Technician II
- 1 Information Officer III
- 1 Information Officer II
- 3 Administrative Assistants IV
- 1 Administrative Assistant III
- 1 Administrative Assistant II

Section 8:
- 1 Network Telecom. Analyst III
- 1 Network Telecom. Analyst II

COMMUNITY IMPROVEMENT

General Fund:
- 1 Deputy Director
- 1 HCD Division Director (-1)
- 2 H/C Developers IV
- 1 Administrative Assistant IV

DESIGN, DEVELOPMENT AND CONSTRUCTION

General Fund:
- 1 HCD Division Director
- 2 H/C Developers IV
- 1 Administrative Assistant IV

CDBG:
- 2 H/C Developers IV
- 1 H/C Developer III
- 1 Administrative Assistant IV

HOME:
- 1 H/C Developer IV

FCRHA:
- 1 Division Director
- 1 H/C Developer V
- 0 H/C Developers IV (-1)
- 3 H/C Developers III
- 0 H/C Developer II (-2)

FINANCIAL MANAGEMENT

General Fund:
- 1 HCD Division Director
- 1 Fiscal Administrator
- 1 Accountant III
- 2 Accountants II
- 2 Accountants I
- 1 Administrative Assistant V
- 2 Administrative Assistants IV
- 4 Administrative Assistants III (-1T)

CDBG:
- 1 Accountant III
- 1 Management Analyst III

FCRHA:
- 1 Fiscal Administrator
- 2 Accountants III
- 1 Accountant II
- 1 Administrative Assistant IV
- 1 Administrative Assistant II

Section 8:
- 1 Administrative Assistant IV

Public Housing:
- 1 Chief Accounting Fiscal Officer
- 1 Fiscal Administrator
- 1 Accountant II

Housing and Community Development Program Overview

<u>HOUSING MANAGEMENT:</u>

General Fund:

2	HCD Division Directors
0	Housing Managers (-1T)
1	H/C Developer II
1	Housing Services Specialist IV
1	Management Analyst III
1	Warehouse Supervisor
0	Warehouse Specialists (-1T)
0	Programmer Analysts II (-1)
1	Storekeeper
1	Administrative Associate
1	Administrative Assistant IV
1	Administrative Assistant III

Elderly Housing Programs:

1	Director of Senior Housing
1	Housing Services Specialist V
1	Housing Services Specialist IV
2	Housing Services Specialists II
1	Housing Services Specialist I
1	Sr. Mech. Sys. Supervisor
1	Trades Supervisor
1	Electrician II
4	Facility Attendants II
1	General Bldg. Maint. Worker I
1	Administrative Assistant V
1	Maintenance. Trade Helper II

CDBG:

1	Housing Services Specialist V
1	Housing Services Specialist IV
2	Housing Services Specialists II
1	Administrative Assistant IV

FCRHA:

1	H/C Developer V
1	Housing Services Specialist IV
1	Housing Services Specialist II
1	Assistant Supr. Facilities Support

Rental Program:

1	H/C Developer II
1	Housing Services Specialist III
3	Housing Services Specialists II
1	GIS Analyst II
1	Trades Supervisor
1	Electrician II
1	Plumber II
2	General Bldg. Maint. Workers II
3	General Bldg. Maint. Workers I (-1)
1	Administrative Assistant II
1	Housing Manager (T)
1	Warehouse Specialist (T)

Housing Partnerships:

2	Housing Services Specialists III
1	Housing Services Specialist II
2	Housing Services Specialists I
1	Refrigeration & A/C Supervisor
1	Gen. Bldg. Maint. Worker II
1	Plumber I
1	Administrative Assistant III
1	Administrative Assistant II

Housing Grants:

1	Housing Services Specialist III G
1	Housing Services Specialist II G

Section 8:

3	Housing Svcs. Specialists V 1G
3	Housing Svcs. Specialists III
23	Housing Svcs. Specialists II 3G
1	Human Services Coordinator II
3	Human Services Assistants
2	Administrative Assistants III
1	Administrative Assistant II

Public Housing:

1	HCD Division Director
1	Management Analyst I
1	H/C Developer V
2	H/C Developers II
2	Housing Srvs. Specialists V
2	Housing Srvcs. Specialists III 1G
11	Housing Services Specialists II
2	Housing Services Specialists I
1	Human Services Assistant (-1)
1	Trades Supervisor
4	A/C Equipment Repairers
2	Carpenters II
2	Carpenters I
3	General Bldg. Maint. Workers II
2	General Bldg. Maint. Workers I
1	Locksmith II
3	Administrative Assistants III (1T)
1	Administrative Assistant II
1	Painter I
2	Plumbers II

Public Housing/Modernization:

1	H/C Developer IV G
2	H/C Developers III 2G

<u>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</u>

General Fund:

1	H/C Developer IV
1	H/C Developer I

CDBG:

1	Real Estate/Grants Manager
2	H/C Developers IV
2	H/C Developers III
1	Sr. Maintenance Supervisor
2	Carpenters I
1	Administrative Assistant IV

FCRHA:

2	H/C Developers V
1	H/C Developer IV
1	Management Analyst III

<u>TOTAL POSITIONS</u>
218 Positions (-10) / 218.0 Staff Years (-10.0)
10/10.0 SYE Grant Positions in Funds 965, 966, 967, and 969

G Denotes Grant Position
(-) Denotes Abolished Position due to Budget Reductions
(T) Denotes Position Transferred into Fund
(-T) Denotes Position Transferred out of Fund

Housing Fund Structure

In many cases HCD service areas span multiple elements of the fund structure which follows. For example, staff in the General Fund and the FCRHA Operating support most of the activities of the Department.

- County General Fund
  - Fund 001, General Operating
    This fund supports positions in Agency 38, HCD, and provides subsidies for the operation of some rental housing programs. Subsidies include support for expenses such as administrative and maintenance staff costs, as well as condominium fees, limited partnership real estate taxes, and building maintenance.

- FCRHA General Operating
  - Fund 940, FCRHA General Operating
    This fund includes all FCRHA revenues generated by financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, and ground rents on land leased to developers. Revenues support operating expenses for the administration of the private activity bonds, the Home Improvement Loan Program staff, and other administrative costs, which crosscut many of the housing programs.

- Local Rental Housing Program
  - Fund 941, Fairfax County Rental Program (FCRP)
    Fund 941 covers the operation of housing developments that are owned or managed by the FCRHA, other than federally-assisted public housing and certain County-supported rental housing. This includes operating costs for the FCRP units, the Woodley Hills Estates manufactured housing development, and projects regulated by the Virginia Housing Development Authority, including group homes for the disabled and mentally handicapped. These latter units are owned and maintained by FCRHA; however, programs for the residents are administered by the Fairfax-Falls Church Community Services Board.

  - Fund 950, FCRHA Housing Partnerships
    Fund 950 was established in FY 2002 to budget and account for revenue and expenditures related to the housing developments owned by partnerships between FCHRA and private investors. Financial records for these partnerships are maintained separately, outside the County financial systems, in order to meet accounting and reporting requirements. However, HCD provides staff support to some of these developments and procures goods and services on behalf of these partnerships which are reflected in Fund 950. Previously, these items were included in Fund 941.

- Federal Section 8 Rental Assistance
  - Fund 966, Section 8 Annual Contribution
    The Section 8/Housing Choice Voucher program is a federal housing rental assistance program for lower income families to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD, through HCD, and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental vouchers to eligible participants and rental subsidies to certain housing developments.

- Public Housing Program
  - Fund 967, Public Housing, Projects Under Management
  - Fund 969, Public Housing, Projects Under Modernization

  These funds represent the Federal Public Housing Program that supports the operation, modernization, or acquisition of rental housing to be owned and operated by local housing authorities such as the FCRHA. The Public Housing Program had been divided into two separate components: projects in operation and modernization of existing Public Housing facilities. Under the program qualifications for Public Housing, units are leased to low-income tenants, and tenants pay no more than 30 percent of adjusted income toward dwelling rent or a minimum of $50 per month.

- Special Revenue Funds
  - Fund 141, Elderly Housing Programs
  - Fund 142, Community Development Block Grant (CDBG)
  - Fund 143, Homeowner and Business Loan Programs
  - Fund 144, Housing Trust Fund
  - Fund 145, HOME Investment Partnership Grant (HOME)
  - Fund 945, Non-County Appropriated Rehabilitation Loan Program

  These funds include housing programs which have a special source of revenue, including rental income, federal/state support, bank funds, or proffered contributions. Elderly Housing Programs in Fund 141 provide for the operation of FCRHA-owned affordable housing for the low- and moderate-income elderly of the County. The CDBG program in Fund 142 is a federal grant that is used to conserve and upgrade neighborhoods through the provision of public facilities, support for community services and stimulation of development of low- and moderate-income housing. The Homeowner and Business Loan Programs in Fund 143 support homeowner assistance, such as the Moderate Income Direct Sales Program, which aids homeowners in the purchase of homes, as well as a federal grant aimed at providing loans to small and minority businesses. Fund 144, Housing Trust Fund, utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector. The HOME program in Fund 145 is a federal grant program that supports provision of affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance. Fund 945, Non-County Appropriated Rehabilitation Loan Fund, represents funds raised from private sources for the rehabilitation and upgrading of housing, and works in conjunction with County-appropriated funds in the CDBG and the Homeowner and Business Loan Program funds.

- Capital Projects
  - Fund 319, The Penny for Affordable Housing Fund
  - Fund 340, Housing Assistance Program

  These funds provide County support for both affordable housing and community revitalization capital projects. Fund 319, The Penny for Affordable Housing Fund, is designed to provide funds to quickly and significantly impact the availability of affordable housing in the County within established criteria. The fund was established in FY 2005 based on the Board of Supervisor's approval to dedicate the equivalent value of one cent of the real estate tax revenue to preserving affordable housing in the County. Fund 340, Housing Assistance Program, supports countywide residential improvement and repair projects, including staff resources, marketing, consultant services and capitalized projects.

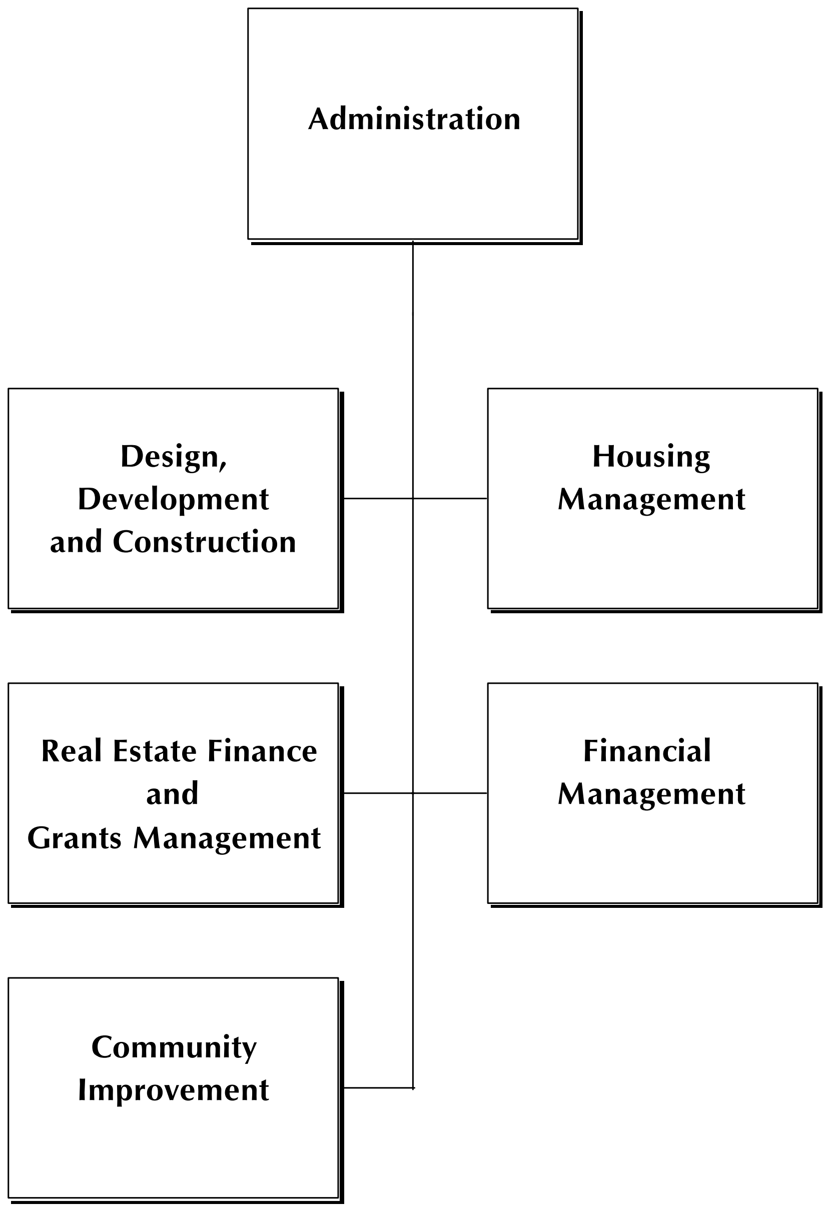
- FCRHA Development Support
  - Fund 946, FCRHA Revolving Development
  - Fund 948, FCRHA Private Financing

    Fund 946 provides development support for site investigation for proposed new projects and provides temporary advances for architectural and engineering plans, studies, or fees for which federal, state, County, or private funds will reimburse the FCRHA at a later date. Funding capital improvement projects for existing FCRP units is also provided. Fund 948, FCRHA Private Financing, is used to budget and report costs for two types of funds: those borrowed by the FCRHA from private lenders and other sources, and funds for FCRHA projects which are generated through the sale of FCRHA bonds.

- FCRHA Internal Service Fund
  - Fund 949, FCRHA Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits which have been budgeted and paid from one of the FCRHA's funds and then allocated to the other funds proportionate to their share of the costs. This fund also includes costs associated with the maintenance and operation of FCRHA housing development, such as service contracts for extermination, custodial work, elevator maintenance, and grounds maintenance. The fund allows one contract to be established for goods and services, as opposed to multiple contracts in various funds.

- FCRHA Grant Fund
  - Fund 965, Housing Grants, was established in FY 2000 to administer grants awarded to the FCRHA. The grants currently in this fund are awarded by the U.S. Department of Housing and Urban Development (HUD), based on competitive applications for funding, and provide for rent subsidies, counseling services, support services, operating expenses, and property improvements.

Department of Housing and Community Development



Mission

To provide the residents of the County with safe, decent and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development seeks to preserve, upgrade and enhance existing neighborhoods through conservation and rehabilitation of housing, and through the provision of public facilities and services.

Focus

The Fairfax County Department of Housing and Community Development (HCD) provides housing opportunities for low- and moderate-income residents in Fairfax County and assists in the renovation and improvement of neighborhoods. HCD, which acts as staff to the Fairfax County Redevelopment and Housing Authority (FCRHA), supports, develops and administers a wide variety of FCRHA programs, including:

- Rental housing and tenant subsidies;
- Specialized housing;
- Foreclosure “Silver Lining” Initiative;

- o Loans for home ownership and home improvement;
- o Affordable housing finance; and
- o Community development.

County resources within the General Fund provide support for positions in Agency 38, Housing and Community Development (HCD). These positions coordinate the County's community development and improvement programs, support the development and operation of FCRHA assisted housing, and provide critical support in financial management, computer network operations and policy planning.

The General Fund also supports the federal public housing and local rental programs by funding a portion of the administrative and maintenance staff costs, as well as condominium fees, limited partnership real estate taxes and building maintenance.

The preservation of affordable housing in the County is another major focus of HCD, particularly in the current economic environment. In spite of the ongoing foreclosure crisis and the associated drop in sales prices, Fairfax County remains one of the highest cost areas for housing in the nation. The current decrease in housing prices may have relieved some of the recent pressure in the sales market; however, tighter credit standards, a continued reasonably healthy job market and above average housing prices compared to the rest of the country continue to make Fairfax County a profoundly challenging housing market for low- and moderate-income working households. This is particularly true for new entrants into the housing market who are coming to pursue new jobs in Fairfax County. This gap in housing affordability can affect the ability of employers, including the County, to attract employees crucial to the health and safety of the community, as well as to the area's growth and continued economic prosperity. The Board of Supervisors, as part of the FY 2010 budget, reaffirmed the commitment to affordable housing and has scheduled a retreat in FY 2009 to discuss the use of affordable housing resources.

Fund 319, The Penny for Affordable Housing Fund, represents the County's financial commitment to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable and workforce housing. This fund was established in FY 2006 as a part of the Board of Supervisors Affordable Housing Preservation Initiative, and for the fiscal years beginning in 2006 and through 2009, received as revenue the approximate value of one cent on the Real Estate tax. In FY 2010, Fund 319 revenue is estimated to be the approximate value of one half of one cent of the Real Estate tax. As of April 2009, 2,241 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects, including 1,810 units preserved in transactions using money from Fund 319 as a primary resource. For more information on Fund 319, The Penny for Affordable Housing Fund, please see the specific Fund 319 budget narrative in the Housing and Community Development Programs section of Volume 2.

Challenge of FY 2010 Budget Reductions

HCD, like all other General Fund-supported agencies, is affected by the need to address the projected FY 2010 budget shortfall. The reductions resulting from the Lines of Business (LOBs) process will have an impact on HCD in FY 2010 in areas such as community and neighborhood improvement, as well as organizational management and development. However, these reductions were recommended by HCD with a focus on ensuring its ability to continue supporting the agency's core mission to provide decent, safe and affordable housing.

The reductions for HCD: 1) focus on areas that offer efficiencies or cost savings; 2) reduce programs that are not sustainable in the long-term; and 3) minimize impact on the delivery of services. In order to meet the General Fund reduction goals, a number of functions and positions were either moved to other funds, including FCRHA funds, or were eliminated. For example, four General Fund-supported information technology positions at HCD were eliminated in the FY 2010 Adopted Budget Plan, a loss which may result in longer response times for help desk and database development requests. In addition, the four remaining General Fund-supported information technology staff at HCD will have to absorb the web-based functions and agency web site maintenance will no longer be a communication tool priority. However, these four remaining positions work with unique agency software that supports various federal programs; this software allows HCD to respond to the reporting and data analysis mandates which must be met in order to maintain federal funding.

Department of Housing and Community Development

HCD, directly or through third-parties, manages 2,995 units of affordable multifamily housing and 783 units/beds of specialized housing on behalf of the Board or Supervisors and the FCRHA. The FCRHA's rental housing programs housed over 16,000 people in FY 2008. The average income served in the FCRHA's affordable rental housing programs – Housing Choice Voucher, Public Housing, and the Fairfax County Rental Program (FCRP) – is approximately $26,462, or 29.7 percent of the Area Median Income (AMI) for a family of three. This meets the U.S. Department of Housing and Urban Development's (HUD) definition of extremely low income. The implemented reductions will result in reduced support of these operations. However, due to efficiencies and system supports put in place in prior years, HCD anticipates that it will be able to minimize the impact of these reductions on service delivery.

This narrative only includes funding and related issues for the General Fund portion of the HCD budget. The Department of Housing and Community Development Overview includes information for the entire organization.

Budget and Staff Resources

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	52/ 52	52/ 52	52/ 52	44/ 44	44/ 44
Expenditures:					
Personnel Services	$4,146,989	$4,564,859	$4,365,581	$4,181,534	$4,181,534
Operating Expenses	3,093,822	2,562,786	2,955,282	2,182,723	2,182,723
Capital Equipment	0	0	0	0	0
Subtotal	**$7,240,811**	**$7,127,645**	**$7,320,863**	**$6,364,257**	**$6,364,257**
Less:					
Recovered Costs	$0	($570,000)	($570,000)	($512,500)	($512,500)
Total Expenditures	**$7,240,811**	**$6,557,645**	**$6,750,863**	**$5,851,757**	**$5,851,757**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$197,403**
  A total increase of $197,403 is comprised of an increase of $89,903 in Personnel Services associated with the full-year impact of salary increases awarded during FY 2009, an increase of $50,000 in Personnel Services to support the salary of an exempt limited term position associated with the Code Enforcement Strike Team Silver Lining Initiative, and a decrease of $57,500 in Recovered Costs associated with a lower anticipated charge out of administrative support costs associated with administering the Penny for Affordable Housing Fund. It should be noted that FY 2010 compensation increases have been eliminated as part of the FY 2010 Adopted Budget Plan.

- **Department of Vehicle Services Charges** **$4,452**
  An increase of $4,452 in Operating Expenses is associated with anticipated requirements for fuel, vehicle replacement, and maintenance charges.

- **Reductions** **($907,743)**
A decrease of $907,743 and 8/8.0 SYE positions reflects agency reductions utilized to balance the FY 2010 budget. The following chart provides details on the specific reductions approved, including funding and associated positions.

LOB Reduction	Impact	Posn	SYE	Net Reduction
Eliminate Division Director Position	This reduction eliminates one Division Director position in the Real Estate Division that provides management of the agency's development activities.	1	1.0	$96,607
Transfer Funding Source for Staff Support – Public Housing Program	Transfer the funding source for one Administrative Assistant III position that supports the Huntington Flood Insurance Program from Housing General Fund to Fund 967, Public Housing Projects Under Management. The impact of this transfer will allow the accounts receivable function to continue at the current level of service, but will also result in the elimination of a vacant position in another program area with the workload being permanently absorbed by other program staff.	1	1.0	$38,507
Eliminate Four Information Technology Positions	Eliminate three programmer analyst positions and one Information Technology Technician II position within the agency's Information Systems Services (ISS) division. Two programmer analyst positions are no longer needed due to use of a new off the shelf software system; one position supports the agency Web site; and, the remaining position provides agency help-desk support. The duties associated with these positions will be reassigned and absorbed within the Information Systems Services (ISS) division or other appropriate County agencies.	4	4.0	$253,079
Transfer Funding Source for Housing Manager and Warehouse Specialist	Transfer one Housing Manager position that is responsible for maintenance work order calls, and one Warehouse Specialist position that provides maintenance support, from Housing General Fund to Fund 941, Fairfax County Rental Program. The impact of changing the funding source for these two positions will allow the functions associated with those positions to continue at the current level of service.	2	2.0	$84,375
Eliminate General Fund Support for Refuse Collection	Eliminate Housing General Fund support for refuse collection services at Fairfax County Redevelopment and Housing Authority (FCRHA) Public Housing properties and transfer refuse expenses to Fund 967, Public Housing Projects Under Management and the individual properties. This reduction will require that individual FCRHA Public Housing properties absorb their respective refuse collection expenses.	0	0.0	$129,985
Eliminate General Fund Support for Custodial Service – West Glade	Eliminate Housing General Fund support for contracted custodial services at the West Glade property and transfer expenses for custodial services to Fund 950, Housing Partnerships. There will be minimal impact to the current level of service at the property.	0	0.0	$20,805
Eliminate Limited Term Position – Blight Abatement Program	Eliminate one limited term position that provides support to the County's Blight Abatement program. This reduces the number of County staff personnel addressing the Code Enforcement Strike Force Initiative. Duties performed by this position will be absorbed by the County's Code Enforcement Strike Team.	0	0.0	$50,660

LOB Reduction	Impact	Posn	SYE	Net Reduction
Reduce Contract Funding – Language Translation Services	Reduce the operating budget for contractor-provided language translation services. The agency may have a reduced capability to meet the language translation needs of the agency's diverse clientele. Additionally, the agency may delay the translation of HCD's web-based application process and program brochures to multiple languages. Face to face translation services and phone translation services will continue to be available.	0	0.0	$73,725
Transfer Contract Funding – Training Program	Transfer funding to the Department of Systems Management for Human Services comprised of $120,000 for non-profit training to increase the capacity of community-based nonprofit organizations, and $10,000 annually to four County human services agencies for internal training.	0	0.0	$160,000

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

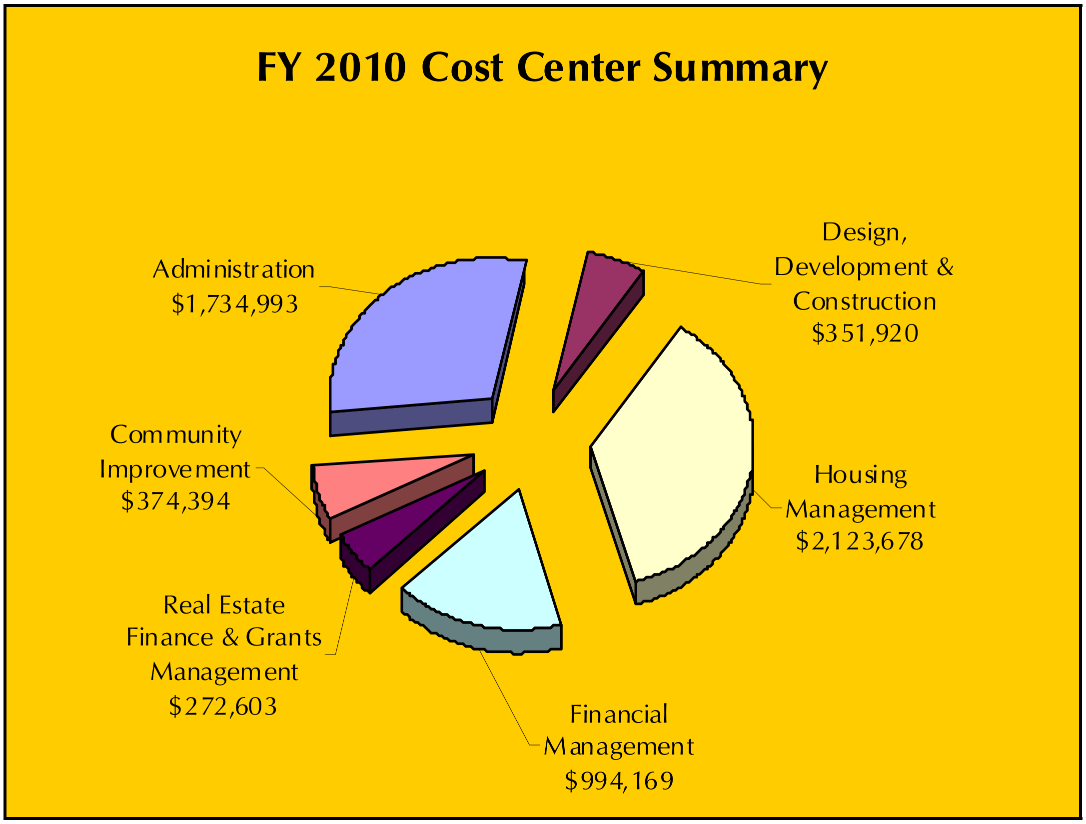
♦ **Carryover Adjustments** **$442,496**

As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $442,496. This is comprised of an increase of $50,000 in Personnel Services to support the salary of an exempt limited term position associated with the Code Enforcement Strike Team Silver Lining Initiative and an increase of $392,496 in Operating Expenses due to encumbered carryover for professional consulting services to support HUD Project Based Budgeting, Yardi/FAMIS system interface and Balanced Scorecard Development; condo and Homeowner Association (HOA) fees; and purchase orders for contracted painting, landscaping, catering and other services.

♦ **Third Quarter Adjustments** **($249,278)**

As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a total reduction of $249,278, including $139,536 for additional Personnel Services reductions, $96,000 for the elimination of funding for a vacant Division Director position attributed to an acceleration of FY 2010 reductions, and $13,742 for the actual furlough savings achieved as a result of the mandatory furlough day of January 2, 2009.

Cost Centers



Administration

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	10/ 10	12/ 12	12/ 12	9/ 9	9/ 9
Total Expenditures	**$2,954,199**	**$1,927,102**	**$2,018,474**	**$1,734,993**	**$1,734,993**

Position Summary					
1	Director	1	Housing/Community Developer IV	1	Network/Telecom Analyst II
1	Deputy Director	1	Management Analyst II	0	Programmer Analysts I (-2)
1	HCD Division Director	1	Info. Tech. Prog. Mgr. I	0	Info Technology Tech. II (-1)
				2	Administrative Assistants IV

TOTAL POSITIONS
9 Positions (-3) / 9.0 Staff Years (-3.0) **(-) Denotes Abolished Positions due to Budget Reductions**

Goal

To provide administrative and computer systems support to the core business areas of the Fairfax County Redevelopment and Housing Authority and the Department of Housing and Community Development by responding to computer network requests from agency employees and public information requests from citizens, agencies and other interested individuals and groups.

Design, Development and Construction

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	4/ 4	4/ 4	4/ 4	4/ 4	4/ 4
Total Expenditures	**$327,674**	**$345,350**	**$344,273**	**$351,920**	**$351,920**

Position Summary			
1	HCD Division Director	1	Administrative Assistant IV
2	Housing/Community Developers IV		

TOTAL POSITIONS
4 Positions / 4.0 Staff Years

Goal
To provide design, development and construction services to facilitate the availability of affordable housing for low- and moderate-income residents and to implement public improvement projects in the County.

Housing Management

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	23/ 23	13/ 13	13/ 13	10/ 10	10/ 10
Total Expenditures	**$2,406,575**	**$2,336,657**	**$2,419,836**	**$2,123,678**	**$2,123,678**

Position Summary					
2	HCD Division Directors	1	Warehouse Supervisor	1	Administrative Associate
1	Housing Services Specialist IV	0	Warehouse Specialist (-1T)	1	Administrative Assistant IV
1	Management Analyst III	1	Housing/Community Developer II	1	Administrative Assistant III
0	Programmer Analyst II (-1)	0	Housing Manager (-1T)	1	Storekeeper

TOTAL POSITIONS
10 Positions (-1)(-2 T) / 10.0 Staff Years (-1.0) (-2.0 T)
(-) Denotes Abolished Position due to Budget Reductions
(- T) Denotes Transferred Positions due to Budget Reductions

Goal
To manage and maintain affordable housing that is decent, safe and sanitary for eligible families and to maintain FCRHA housing in accordance with community standards and to provide homeownership opportunities to eligible households.

Financial Management

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	7/ 7	15/ 15	15/ 15	14/ 14	14/ 14
Total Expenditures	**$852,428**	**$1,011,294**	**$1,008,168**	**$994,169**	**$994,169**

Department of Housing and Community Development

Position Summary		
1 HCD Division Director	1 Accountant III	1 Administrative Assistant V
1 Fiscal Administrator	2 Accountants II	2 Administrative Assistants IV
	2 Accountants I	4 Administrative Assistants III (-1T)

TOTAL POSITIONS
14 Positions (-1T) / 14.0 Staff Years (-1.0 T) **(- T) Denotes Transferred Position due to Budget Reductions**

Goal

To provide management information for controls and compliance reporting to external oversight entities as required by policies and regulations; to collect revenues, process expenditures and service loans on a timely basis; to provide budgetary preparation and control of all agency funds; to maintain accounting records and prepare financial reports in conformance with generally accepted accounting principles to ensure accurate and auditable financial statements.

Real Estate Finance and Grants Management

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	2/ 2	2/ 2	2/ 2	2/ 2	2/ 2
Total Expenditures	**$260,034**	**$427,707**	**$547,440**	**$272,603**	**$272,603**

Position Summary
1 Housing/Community Developer IV
1 Housing/Community Developer I

TOTAL POSITIONS
2 Positions / 2.0 Staff Years

Goal

To plan, implement and maintain community-based and agency-based support services designed to improve the quality of life for residents in low- and moderate-income communities, and to provide financial services in order to facilitate the preservation and development of affordable housing.

Community Improvement

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	6/ 6	6/ 6	6/ 6	5/ 5	5/ 5
Total Expenditures	**$439,901**	**$509,535**	**$412,672**	**$374,394**	**$374,394**

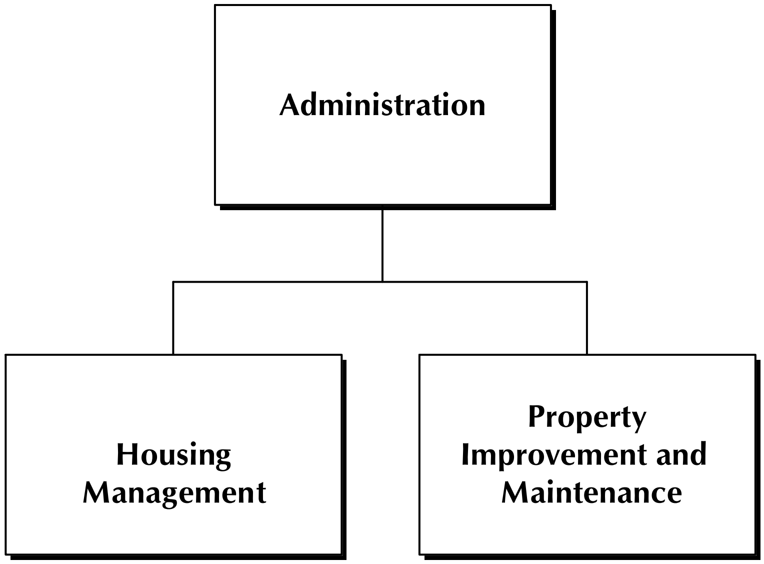
Position Summary		
1 Deputy Director	2 Housing/Community Developers IV	1 Administrative Assistant IV
1 HCD Division Director (-1)		

TOTAL POSITIONS
5 Positions (-1) / 5.0 Staff Years (-1.0) **(-) Denotes Abolished Position due to Budget Reductions**

Goal

To address current program needs associated with countywide residential improvement and repair projects within the Department of Housing and Community Development.

Fund 141
Elderly Housing Programs



Mission

To manage affordable rental housing acquired by the FCRHA for the benefit of the elderly, and to maintain and preserve the units for long-term rental availability

Focus

Photo of Little River Glen elderly housing development in Fairfax (Braddock District).

Fund 141, Elderly Housing Programs, accounts for personnel, operating and equipment costs related to the County's support of the operation of the three locally funded elderly housing developments owned or leased by the Fairfax County Redevelopment and Housing Authority (FCRHA). The three elderly housing developments funded in Fund 141 are: Lewinsville Senior Residences in McLean (Dranesville District), Little River Glen in Fairfax (Braddock District), and Lincolnia Senior Center and Residence (Lincolnia area of the Mason District). Funding for three facilities, Gum Springs (Mount Vernon District), Morris Glen (Lee District) and Herndon Harbor House (Dranesville District) are not included in Fund 141. Although they are owned by a limited partnership of which the FCRHA is the managing general partner, the facilities are operated by a private firm. The Braddock Glen 60-unit assisted living campus (Braddock District) is owned by the FCRHA and managed by a private firm. Department of Housing and Community Development (HCD) staff administers the contract between the FCRHA and the private firm hired to manage the facilities. In FY 2010, these seven facilities will provide for 414 congregate housing units, four adult day health care centers, a 52-bed adult care residence, and a 60-unit assisted living facility that is affordable to low-income elderly. Olley Glen (Braddock District), which is Phase III of Little River Glen, is under construction and will include 90 units for independent elderly, with an additional 60 units in the planning phase. Phase IV of Little River Glen, an additional 60 units of independent living, is in planning. When completed, the Little River Glen campus will include 270 units for independent elderly, 60 units for assisted-living elderly, two senior centers and an adult day health care center.

Fund 141
Elderly Housing Programs

In FY 2010, the operation of the Elderly Housing Programs will be supported in part with rental income, a state auxiliary grant for indigent care in the adult care residence component at the Lincolnia Center, County support and federal HOME funds. The County's General Fund transfer of approximately $2.0 million supports 50 percent of expenditures in Fund 141. The Gum Springs, Morris Glen, Herndon Harbor House and Braddock Glen facilities are self-supporting and do not require County General Fund support in Fund 141.

Other costs related to the County's housing program at these sites, including the operating costs of senior centers, adult day health care centers, and a congregate meal program, are reflected in the agency budgets for the Department of Community and Recreation Services; the Health Department; Fund 103, Aging Grants and Programs; and the County and Schools Consolidated Debt Service Fund.

The elderly housing projects are briefly described below:

- **Lewinsville Senior Residences** is a housing facility in McLean in the Dranesville District comprised of 22 efficiency units and a congregate living area serving the residential needs of low-to-moderate income elderly. HCD manages the residential facility, reviews applications to determine eligibility requirements, and provides maintenance services. A congregate meal program is funded through Fund 103, Aging Grants and Programs. In addition, the facility also houses a senior recreation program serving an average of 55 senior citizens, which is run by the County's Department of Community and Recreation Services, and an adult day health care program run by the Health Department serving an average of 39 senior citizens. The FCRHA leases the portion of this facility for the elderly housing program from the County. FY 2010 funding provided in Fund 141 for the operation of the elderly housing component of this facility is $228,770.

- **Little River Glen** is a 120-unit facility which opened in the fall of 1990. The facility is spread over five buildings on an eight-acre site in the Braddock District and serves the residential needs of low-to-moderate income elderly. Four different models of one-bedroom units are available. The space is designed for senior citizens who are capable of living independently and desire participation in the social and recreational opportunities provided on-site. There is a senior center with lounges, recreation/activity rooms, and a commercial kitchen. The Department of Community and Recreation Services runs the senior center and Fund 103, Aging Grants and Programs, funds the congregate meal program. FY 2010 funding provided in Fund 141 for the operation of this facility is $1,408,280.

- **Lincolnia Center** is a multi-purpose facility which opened in January 1990 in the Mason District in response to the residential needs of low-income and indigent elderly. It consists of two separate residential areas: a congregate residence of 26 units which provides independent living for senior citizens with limited means and a 52-bed adult care residence for elderly residents who require assistance with the activities of daily living. Funding for a management contract in the amount of $1,732,772 for the Lincolnia Adult Care Residence will cover the costs of caregiving staffs that provide services 24 hours a day for that component of the Lincolnia facility. The Lincolnia Center also houses a senior center with recreation/activity rooms, a commercial kitchen, lounges and an adult day health care center. The Department of Community and Recreation Services administers the senior center and the Health Department staffs and operates the adult day health care center. A congregate meal program is administered by HCD and funded by Fund 103, Aging Grants and Programs, for all program participants and residents. The FCRHA leases the residential portion of this facility for the elderly program from the County. FY 2010 funding provided in Fund 141 for the operation of this facility is $2,462,188.

- **Gum Springs Glen** is a 60-unit garden retirement community for independent seniors which opened in May 2003, in the Mount Vernon District. Gum Springs Glen consists of two two-story buildings with 30 apartments plus common space in each building. There are 56 one-bedroom apartments of approximately 425 square feet and four two-bedroom apartments with approximately 550 square feet. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income. In addition to the residential units, the lower level of Gum Springs Glen provides space for a Head Start program and training center which is operated by the Department of Family Services, Office for Children.

Fund 141
Elderly Housing Programs

- **Morris Glen** is a 60-unit garden apartment community located in the Lee District in the Manchester Lakes Community. The facility was completed in December 1995 for moderate-income seniors capable of independent living. Morris Glen consists of two two-story buildings and a small community building. Four different models of one-bedroom units are available as well as a large amount of common area in each residential building. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income.

- **Herndon Harbor House** is an adult care community that was developed in three phases. Opened in October 1998, Herndon Harbor House I is a 60-unit community that includes two 30-unit residential buildings and is located in the Town of Herndon in the Dranesville District. The facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income. Herndon Harbor House II includes an additional 60 units of congregate housing, for a total of 120 units, and an adult day health care center, both of which were opened in FY 2001. Phase III is a senior center which was completed in May 2005.

- **Braddock Glen** is a 60-unit affordable, assisted living facility which opened in July 2006 in the Braddock District. This facility is managed by a private contractor and the adult day health care center is managed by the Health Department. The senior recreation program inside the facility is operated by a private contractor, and a congregate meal program is funded by Fund 103, Aging and Grants Program.

Certain expenses reflected in this fund are not directly related to housing operations. The FCRHA, as landlord of these facilities, has inter-agency agreements, which provide for budgeting by HCD for common area expenses for utilities, telecommunications, maintenance, custodial services and contracts. The facilities provide space for general community use as well as for services provided by other County agencies.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	16/ 16	16/ 16	16/ 16	16/ 16	16/ 16
Expenditures:					
Personnel Services	$1,277,103	$1,194,846	$1,046,831	$1,151,720	$1,151,720
Operating Expenses	2,180,176	2,293,488	2,887,163	2,947,518	2,947,518
Capital Equipment	0	0	0	0	0
Total Expenditures	**$3,457,279**	**$3,488,334**	**$3,933,994**	**$4,099,238**	**$4,099,238**

Position Summary

HOUSING MANAGEMENT

- 1 Director of Senior Housing
- 1 Housing Services Specialist V
- 1 Housing Services Specialist IV
- 2 Housing Services Specialists II
- 1 Housing Services Specialist I
- 1 Senior Mechanical Systems Supervisor
- 1 Trades Supervisor
- 1 Electrician II
- 4 Facility Attendants II
- 1 General Building Maintenance Worker I
- 1 Administrative Assistant V
- 1 Maintenance Trade Helper II

TOTAL POSITIONS
16 Positions / 16.0 Staff Years

Fund 141
Elderly Housing Programs

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the *<u>FY 2009 Adopted Budget Plan</u>, as approved by the Board of Supervisors on April 27, 2009.*

- **Employee Compensation** **($43,126)**
  A net decrease of $43,126 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009, offset by adjustments to compensation requirements associated with the implementation of project based accounting. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Operating and Maintenance Costs** **$654,030**
  A net increase of $654,030 in Operating Expenses is due to increases of $686,467 at Lincolnia Center and $8,499 at Lewinsville Senior Residences, partially offset by a decrease of $40,936 at Little River Glen. The increased costs for Lincolnia Center are primarily the result of the full year impact of the new management contract that covers the cost of caregiving staff that provide services 24 hours a day for the Adult Care Residence, and increased facility maintenance costs. The increased maintenance costs are due to the age and condition of the facility, and it is anticipated that the County will also be continuing to review additional capital project requirements in order to maintain state licensure. The adjustments for Lewinsville and Little River Glen are based on prior year actuals.

Changes to <u>FY 2009 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the <u>FY 2009 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$771,924**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved a total increase of $771,924, comprised of $416,974 in Operating Expenses and $229,950 in Capital Equipment for encumbered carryover, and an appropriation of $125,000 from fund balance for Capital Equipment associated with the replacement of the HVAC system at Lincolnia Center.

- **Third Quarter Adjustments** **($326,264)**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net decrease of $326,264, comprised of a decrease of $148,015 in Personnel Services, increase of $197,996 in Operating Expenses, and decrease of $376,245 in Capital Equipment. This adjustment reflects decreases of $284,762 as a result of reclassification of FY 2008 expenses to the proper fiscal period for accounting purposes and the offsetting decrease to the FY 2009 expenditure authority that is no longer needed, $38,082 for the 3 percent Personnel Services reduction, and $3,420 for the actual furlough savings achieved as a result of the mandatory furlough day of January 2, 2009.

Fund 141
Elderly Housing Programs

FUND STATEMENT

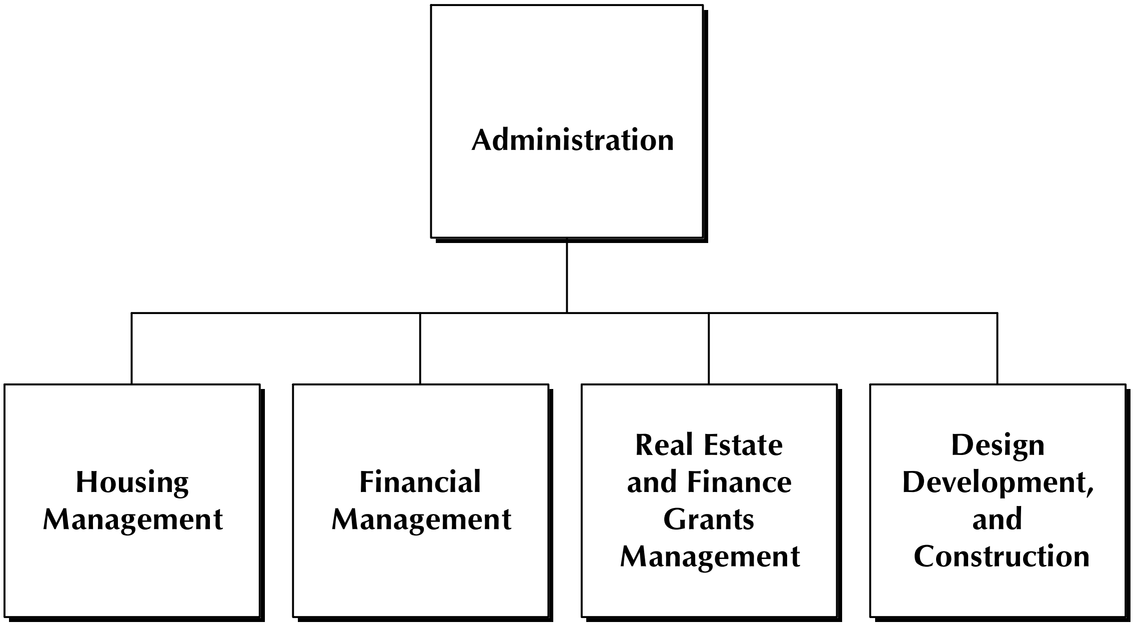
Fund Type H14, Special Revenue Funds **Fund 141, Elderly Housing Programs**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$544,909**	**$239,036**	**$704,499**	**$367,988**	**$412,449**
Revenue:					
Rental Income[1]	$1,796,075	$1,692,424	$1,858,219	$1,776,036	$1,776,036
Miscellaneous Revenue	20,380	17,002	17,002	18,702	18,702
HOME Rental Assistance	275,000	275,000	275,000	275,000	275,000
Total Revenue	$2,091,455	$1,984,426	$2,150,221	$2,069,738	$2,069,738
Transfer In:					
General Fund (001)	$1,525,414	$1,533,225	$1,491,723	$2,033,225	$2,033,225
Total Transfer In	$1,525,414	$1,533,225	$1,491,723	$2,033,225	$2,033,225
Total Available	**$4,161,778**	**$3,756,687**	**$4,346,443**	**$4,470,951**	**$4,515,412**
Expenditures:					
Personnel Services[1]	$1,277,103	$1,194,846	$1,046,831	$1,151,720	$1,151,720
Operating Expenses[1]	2,180,176	2,293,488	2,887,163	2,947,518	2,947,518
Capital Equipment	0	0	0	0	0
Total Expenditures	$3,457,279	$3,488,334	$3,933,994	$4,099,238	$4,099,238
Total Disbursements	**$3,457,279**	**$3,488,334**	**$3,933,994**	**$4,099,238**	**$4,099,238**
Ending Balance[2]	**$704,499**	**$268,353**	**$412,449**	**$371,713**	**$416,174**
Replacement Reserve	$704,499	$268,353	$412,449	$371,713	$416,174
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments totaling a net decrease of $305,519.82 have been reflected as an increase of $3,341.31 to FY 2008 revenues to record additional rental income received, and an increase of $308,861.13 in FY 2008 expenditures to record accrued leave and other expenses in the appropriate fiscal year. This partially impacts FY 2009 expenditures and decreases of $135,429.06 in Personnel Services and $149,333.04 in Operating Expenses have been made as a result. These audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] Ending Balances fluctuate due to Pay for Performance program adjustments, carryover of operating expenditures, audit adjustments and adjustments in the General Fund Transfer.

Fund 142
Community Development Block Grant



Mission

To conserve and upgrade low-and moderate-income neighborhoods through the provision of public facilities, home improvements, public services, and economic development, and to stimulate the development and preservation of low-and moderate-income housing.

Focus

Fund 142, Community Development Block Grant (CDBG), seeks to stimulate the development and preservation of low-and moderate-income housing and the provision of loans, public facilities, and improvements directed toward conserving and upgrading low-and moderate-income neighborhoods. It also supports the provision of special outreach and assistance services to low-and moderate-income households. Fairfax County receives an annual Community Development Block Grant through the U.S. Department of Housing and Urban Development (HUD). The use of these funds is subject to eligibility criteria established by Congress for the program and must meet one of three national objectives: (1) benefit to the low-and moderate-income population of the County; (2) elimination of slums and blight; and (3) meet urgent needs. Specific uses of each annual grant are outlined in the Consolidated Plan One-Year Action Plan. The Board of Supervisors has designated the Consolidated Community Funding Advisory Committee, (CCFAC) as the citizen advisory group charged with overseeing the Consolidated Plan process. The Consolidated Plan also incorporates the recommendations of the Fairfax County Redevelopment and Housing Authority (FCRHA) concerning the use of CDBG funds. The CCFAC forwards the Plan to the Board of Supervisors for a public hearing and adoption. The Plan is then forwarded to HUD for approval and final grant award.

Historically, CDBG funds have been used for:

- development and preservation of affordable housing;
- neighborhood improvements in communities designated as Conservation or Redevelopment Areas by the Board of Supervisors;
- programs providing needed services to the low-and moderate-income population;
- financial and technical assistance to homeowners for housing rehabilitation and repair;
- payments on loans used for affordable housing development; and
- costs to administer this grant and related programs.

Fund 142
Community Development Block Grant

FY 2010 Initiatives

Funding in the amount of $5,928,982 is estimated for FY 2010. It should be noted, however, that recent information indicates an increase of $1,610,504 in CDBG funding from HUD through the American Recovery and Reinvestment Act of 2009. These adjustments will be incorporated into the County's budget during the *FY 2009 Carryover Review*.

The following identifies some of the projected funding initiatives:

- A portion of the County's CDBG entitlement will be combined with County General Funds and the Community Services Block Grant into a Consolidated Community Funding Pool (CCFP), providing funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation. In FY 2010, it is initially projected that an amount of $2,002,792 will be available for the CCFP.

- An amount of $57,512 is currently projected for the Fair Housing Program implementation, including conducting and reporting on fair housing tests, filing fair housing complaints, training rental agents and housing counselors in the County's rental market, establishing and staffing the Fair Housing Task Force, and continuing to study and report on the County's fair housing needs.

- An amount of $296,261 is projected to support staff and operating costs for the Home Repair for the Elderly Program. This program provides minor home repairs to low-income elderly or disabled residents to enable these individuals to live in safe and sanitary housing.

- Funding of $1,021,515 is projected to be available for payments on Section 108 Loans. These loans, approved by the Board of Supervisors and HUD, are designated for affordable housing preservation and development, the reconstruction of Washington Plaza, and road and storm drainage improvements in five conservation areas: Baileys, Fairhaven, Gum Springs, James Lee, and Jefferson Manor.

- Also included in Fund 142 is support for staff and operating costs to provide federally-mandated relocation and advisory services to individuals affected by federally funded County and FCRHA programs. In addition, funding is provided for staff support and operating costs for overall program management and planning for Community Development Block Grant and Section 108 Loan programs. This includes preparation of the annual HUD Consolidated Plan and other program reports, administration and monitoring of non-profit contracts, evaluation of program performance, and planning of the development of affordable housing in the County. In FY 2010, funding for these services is estimated to be $1,814,472 (Planning and Urban Design, General Administration and Housing Program Relocation).

- The Homeownership Assistance Program provides funding in the amount of $315,320 for the support of staff in the Relocation Services Branch, who provide support to the First-Time Homebuyer and Moderate Income Direct Sales Programs. The main duties of these positions include application data entry, waiting list maintenance, application processing, conducting lotteries, annual occupancy certifications, and counseling applicants.

- Upon approval of the final HUD award in spring 2009, it is anticipated that funding in the amount of $421,110 (Contingency Fund and Neighborhood Revitalization) would be available for allocation to rehabilitation, revitalization and loan programs, which is outlined in the Consolidated Plan One-Year Action Plan for FY 2010.

Fund 142
Community Development Block Grant

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	21/ 21	21/ 21	21/ 21	21/ 21	21/ 21
Home Improvement Loan Program	$385,052	$0	$585,688	$0	$0
Housing Development Corporation	0	0	19,710	0	0
Home Repair for the Elderly	259,860	266,318	405,198	296,261	296,261
Planning and Urban Design	479,665	570,466	856,520	629,497	629,497
General Administration	668,867	876,354	1,290,819	887,236	887,236
Northern Virginia Family Services	0	0	90	0	0
Fairfax City Rehabilitation	0	0	329	0	0
Good Shepherd Housing	511,917	344,900	788,706	0	0
Housing Program Relocation	202,543	265,920	407,399	297,739	297,739
RPJ Transitional Housing	54,668	54,668	55,268	0	0
Homestretch	61,664	84,567	117,185	0	0
RPJ Housing Acquisition	312,337	0	137,663	0	0
IndoChinese Community Center	19,703	0	297	0	0
Christian Relief Services	81,000	113,164	140,897	0	0
FACETS Family Enrichment	345,208	267,991	333,308	0	0
DCRS Teen Services	0	0	2,498	0	0
Reston Interfaith	87,815	63,000	145,846	0	0
Fair Housing Program	49,589	57,514	217,947	57,512	57,512
LLVCAI	0	0	192	0	0
Wesley/Coppermine	68,916	63,000	82,422	0	0
Bilingual Rehabilitation Specialist	79,121	86,000	110,432	0	0
Accessibility Modifications	0	0	500,000	0	0
Homeownership Assistance Program	310,669	302,371	548,086	315,320	315,320
Child Care Center Grant Program	44,654	50,000	148,182	0	0
Lewinsville Expansion	0	0	152,876	0	0
Home Buyer Education/Storefront	0	0	28	0	0
Center	0	0	4,986	0	0
Woodley Park Community Center	100,000	0	0	0	0
United Community Ministries	0	0	820	0	0
Contingency Fund	3,190	512,116	55,611	284,012	284,012
Section 108 Loan Payments	1,429,298	1,049,838	1,341,795	1,021,515	1,021,515
Reston Interfaith Townhouses	0	0	2	0	0
Ethopian Development Council	40,000	77,000	114,316	0	0
Senior/Disabled Housing Development	110,000	0	40,750	0	0
Neighborhood Stabilization Program	0	0	2,807,300	0	0
Madison Ridge	171,039	0	8,961	0	0
Reston Interfaith Housing Corporation	0	311,875	311,875	0	0

Fund 142
Community Development Block Grant

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Capital Projects:					
Other[1]	$0	$35,023	$0	$2,002,792	$2,002,792
Huntington Community Center	0	0	12,311	0	0
Bailey's Road Improvements	0	0	107,406	0	0
Fairhaven Public Improvements	722	0	163,653	0	0
James Lee Road Improvements	(16,152)	0	235,730	0	0
Glenwood Mews	11,079	0	45,199	0	0
Gum Springs Public Improvements	(10)	0	118,346	0	0
Magnet Housing	38,076	0	152,685	0	0
Southgate Community Center	0	0	657	0	0
Revitalization	51,564	0	255,716	0	0
Neighborhood Revitalization	20,135	173,760	575,854	137,098	137,098
Rehabilitation of FCRHA Properties	14,705	0	518,475	0	0
New Hope Housing	0	0	446,243	0	0
Parc Reston	0	0	37,800	0	0
Olley Glen	27,700	0	539,415	0	0
Newcomer Community Service	67,127	67,127	67,127	0	0
New Hope Housing, Inc.	0	469,500	469,500	0	0
Total Expenditures	**$6,091,719**	**$6,162,472**	**$15,480,118**	**$5,928,982**	**$5,928,982**

[1] Please note that FY 2010 funding will be combined with County General Funds and the Community Services Block Grant into a Consolidated Community Funding Pool to provide funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation.

Position Summary

ADMINISTRATION
- 1 Management Analyst III

HOUSING MANAGEMENT
- 1 Housing Services Specialist V
- 1 Housing Services Specialist IV
- 2 Housing Services Specialists II
- 1 Administrative Assistant IV

FINANCIAL MANAGEMENT
- 1 Accountant III
- 1 Management Analyst III

DESIGN, DEVELOPMENT AND CONSTRUCTION
- 2 Housing/Community Developers IV
- 1 Housing/Community Developer III
- 1 Administrative Assistant IV

REAL ESTATE FINANCE AND GRANTS MANAGEMENT
- 1 Real Estate/Grant Manager
- 2 Housing/Community Developers IV
- 2 Housing/Community Developers III
- 1 Senior Maintenance Supervisor
- 2 Carpenters I
- 1 Administrative Assistant IV

TOTAL POSITIONS
21 Positions / 21.0 Staff Years

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- **U. S. Department of Housing and Urban Development (HUD) Award** **($233,490)**
  A decrease of $233,490 is associated with the FY 2009 HUD award that was used to project expenditures for this fund in FY 2010.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$6,511,294**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved a net increase of $6,511,294 due to the carryover of $5,808,783 in unexpended project balances and appropriation of $936,001 in program income, offset by a $233,490 reduction in the U.S. Department of Housing and Urban Development (HUD) award as approved by the Board of Supervisors on April 28, 2008.

- **Third Quarter Adjustments** **$2,806,352**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a net increase of $2,806,352. This is comprised of an increase of $2,807,300 to appropriate additional funding from the U.S. Department of Housing and Urban Development (HUD) for the new Neighborhood Stabilization Program. Funding will be used to aid in the recovery from the effects of high foreclosures and declining home values. In addition, a decrease of $948 is due to audit adjustments in FY 2008 that had an impact on FY 2009.

Fund 142
Community Development Block Grant

FUND STATEMENT

Fund Type H14, Special Revenue Funds **Fund 142, Community Development Block Grant**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$72,526**	**$0**	**$475,567**	**$0**	**$0**
Revenue:					
Community Development Block Grant (CDBG)	$5,558,759	$6,162,472	$15,004,551	$5,928,982	$5,928,982
Investment Income	359,600	0	0	0	0
CDBG Program Income	576,401	0	0	0	0
Total Revenue	$6,494,760	$6,162,472	$15,004,551	$5,928,982	$5,928,982
Total Available	**$6,567,286**	**$6,162,472**	**$15,480,118**	**$5,928,982**	**$5,928,982**
Expenditures:					
CDBG Projects[1]	$6,091,719	$6,162,472	$15,480,118	$5,928,982	$5,928,982
Total Expenditures	$6,091,719	$6,162,472	$15,480,118	$5,928,982	$5,928,982
Total Disbursements	**$6,091,719**	**$6,162,472**	**$15,480,118**	**$5,928,982**	**$5,928,982**
Ending Balance[2]	**$475,567**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment of $948 has been reflected as an increase to FY 2008 expenditures to record disposal charges in the appropriate fiscal year. This audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 143
Homeowner and Business Loan Programs

Mission

The overall goals of the Homeowner and Business Loan Programs are to enhance the quality of life and economic base of the County by providing support for homeownership, to repair and upgrade existing housing and to assist small and minority businesses. One focus is to provide a means and opportunity for low-and moderate-income households to become homeowners in the County through the First-Time Homebuyers Program operated by the Fairfax County Redevelopment and Housing Authority (FCRHA) and offering units through the Moderate Income Direct Sales (MIDS) Program and Fairfax County's Affordable Dwelling Unit (ADU) Ordinance. The second focus is to provide affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement, resulting in the elimination of health and safety code violations, enhancing the quality and appearance of existing housing and retaining existing affordable housing. The third focus is to provide business assistance and counseling services as well as direct loans to qualified minority businesses.

Focus

Fund 143, Homeowner and Business Loan Programs, is comprised of three programs designed to meet the agency mission as detailed below:

- The First Time Homebuyers Program is designed to provide affordable homeownership opportunities for low-to moderate-income families who otherwise could not afford to purchase a home. The MIDS program that was initially established in 1978 allows units acquired or constructed by the FCRHA to be sold to moderate-income families, with the purchase made possible by the provision of second trust loans. The resale price of the unit is limited, and the FCRHA has the right of first refusal when the home is resold. Since 1993, the FCRHA has been marketing units that are provided under provisions of Fairfax County's ADU Ordinance. These units also serve low- and moderate-income households who are first-time homebuyers earning at least $25,000. Homes range in price from $70,000 to $160,000 and have a 30-year control period. Restrictive covenants apply that limit the sales price, and require owners to occupy the home. The FCRHA has the right of repurchase or the right to assign the purchase to a new homebuyer. Applicants for both ADU units and MIDS units are required to participate in homeownership education classes and obtain a pre-conditional approval from a lender to participate in drawings to receive these homes.

- The Home Improvement Loan Program (HILP) provides loans to low-and moderate-income individuals to repair, modernize, or expand the living space for their families to help alleviate overcrowded conditions. Funds are also loaned to homeowners who are cited for health and housing code violations, and for replacement housing, if necessary. Grants are provided to low-income elderly or disabled residents through the Elderly Home Repair Program to make needed repairs and provide for handicapped accessibility, to prevent displacement, and to allow these individuals to live in safe and sanitary housing. All work must comply with all federal, state and local laws and regulations. County appropriated funds within Fund 143, Homeowner and Business Loan Programs are used in conjunction with bank funds budgeted in Fund 945, Non-Appropriated Rehabilitation Loans, and federal funding in Fund 142, Community Development Block Grant, to increase the assistance available to County residents.

- The Small and Minority Business Loan program was initiated in FY 1996, and Fund 143, Homeowner and Business Loan Programs, was expanded to include the receipt of federal funds for the operation of this program which provides loans to qualified small and minority-owned businesses. Program funds are administered by the Community Business Partnership (formerly the South Fairfax Regional Business Partnership, Inc.) through an agreement with the Department of Housing and Community Development. Loan repayments from the business loans will be received as revenue in Fund 143, Homeowner and Business Loan Programs, and will be used to pay debt service on the Section 108 Loan 7.

Program income from the MIDS and HILP programs provides direct loans, as well as administrative support consistent with the business plan approved by the FCRHA and the Board of Supervisors.

Fund 143
Homeowner and Business Loan Programs

FY 2010 revenues are projected to be $1,870,161, an increase of $39,544 over the FY 2009 Adopted Budget Plan, with the actual results reliant upon economic conditions, participants' ability to repay rehabilitation loans and the real estate market environment for MIDS and ADU resale properties and second trusts. The Section 108 loans will be repaid according to scheduled payments. In addition to the revenue received in Fund 143, the HILP Program also generates revenue through a two percent loan origination fee on all loans settled by the program that goes directly into Fund 940, FCRHA General Operating to support staff costs associated with the program.

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Expenditures:					
Operating Expenses	$3,493,404	$1,830,617	$8,287,475	$1,870,161	$1,870,161
Total Expenditures	**$3,493,404**	**$1,830,617**	**$8,287,475**	**$1,870,161**	**$1,870,161**

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- **Moderate Income Direct Sales (MIDS) Program** **$203,482**
  An increase of $203,482 is due to higher expenditures for an increased number of units and cost per unit repurchased and resold.

- **Small and Minority Business Loan Program** **($320)**
  A decrease of $320 is due to lower expenditures for U. S. Department of Housing and Urban Development Section 108 Loan 7 repayments based on the repayment schedule.

- **Homeowners Improvement Loan Program (HILP)** **($163,618)**
  A decrease of $163,618 is due to lower expenditures for loan repayments and administrative costs based on a previous three-year average of activity.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$5,410,702**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $5,410,702 due to the carryover of $4,427,660 in unexpended FY 2008 program balances for the Moderate Income Direct Sales Program (MIDS), Rehabilitation Loans and Grants Program, Water Extension and Improvement Projects, and Business Loan Program. The expenditure increase also reflects an appropriation of $983,042 in unanticipated MIDS program income. FY 2009 revenues increased by $1,605,935 due to the carryover of FY 2008 balances in the County Rehabilitation Loan Repayment and the Business Loan Programs.

- **Third Quarter Adjustments** **$1,046,156**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase of $1,046,156 to appropriate program income received within the Moderate Income Direct Sales (MIDS)/Affordable Dwelling Unit (ADU) project. These funds will be used to support the future repurchases of MIDS/ADUs.

Fund 143
Homeowner and Business Loan Programs

FUND STATEMENT

Fund Type H14, Special Revenue Funds **Fund 143, Homeowner and Business Loan Programs**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$4,335,046**	**$0**	**$3,804,767**	**$0**	**$0**
Revenue:					
Program Income (MIDS)	$2,818,201	$1,340,072	$2,386,228	$1,543,554	$1,543,554
County Rehabilitation Loan Repayments	77,993	439,656	1,270,990	276,038	276,038
Business Loan Program	66,931	50,889	825,490	50,569	50,569
Total Revenue	$2,963,125	$1,830,617	$4,482,708	$1,870,161	$1,870,161
Total Available	**$7,298,171**	**$1,830,617**	**$8,287,475**	**$1,870,161**	**$1,870,161**
Expenditures:					
Moderate Income Direct Sales Program (MIDS)	$3,212,717	$1,340,072	$3,949,053	$1,543,554	$1,543,554
Rehabilitation Loans and Grants	216,580	439,656	3,249,557	276,038	276,038
Business Loan Program	64,107	50,889	1,035,998	50,569	50,569
Water Extension and Improvement Projects	0	0	52,867	0	0
Total Expenditures	$3,493,404	$1,830,617	$8,287,475	$1,870,161	$1,870,161
Total Disbursements	**$3,493,404**	**$1,830,617**	**$8,287,475**	**$1,870,161**	**$1,870,161**
Ending Balance[1]	**$3,804,767**	**$0**	**$0**	**$0**	**$0**

[1] Projects are budgeted based on the total program costs and most programs span multiple years. Therefore, funding is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

Fund 144
Housing Trust Fund

Focus

Fund 144, Housing Trust Fund, was created in FY 1990 to reflect the expenditures and revenues of funds earmarked to encourage and support the preservation, development and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), non-profit sponsors and private developers. The fund is intended to promote endeavors that will furnish housing to low-and moderate-income individuals in Fairfax County by providing low cost debt and equity capital in the form of loans, grants and equity contributions. Only capitalized costs are eligible for funding from the Housing Trust Fund.

Under the criteria approved by the FCRHA and the Board of Supervisors for the Housing Trust Fund, highest priority is assigned to projects which enhance existing County and FCRHA programs, produce or preserve housing which will be maintained for lower income occupants over the long term, promote affordable housing and leverage private funds.

In FY 1996, the Board of Supervisors authorized the FCRHA to implement a pre-development fund as a component of the Housing Trust Fund.

On behalf of the County, the FCRHA administers the Housing Trust Fund, and on an on-going basis, accepts and reviews applications from non-profit corporations and private developers for contributions from this source. The FCRHA forwards its recommendations of projects to be funded to the Board of Supervisors based on this review. The FCRHA itself may submit proposals meeting the Housing Trust Fund criteria to the Board of Supervisors at any time for the Board's approval.

In FY 2010, revenues are estimated to be $1,250,000, a decrease of $600,000 or 32 percent less than the FY 2009 Adopted Budget Plan. This decrease is primarily attributable to lower proffered contributions based on an average of the past years' actuals. FY 2010 expenditures of $1,250,000 will be allocated to the undesignated project for reallocation to specific projects when identified and approved.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$6,249,673**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase in the amount of $6,249,673 due to the carryover of unexpended project balances of $6,807,798 offset by a net reduction of $558,125. The net reduction includes a decrease of $1,000,000 as a result of the close-out of Project 013908, West Ox Group Home and the subsequent transfer of balances to the General Fund as approved by the Board of Supervisors as part of the FY 2009 Adopted Budget Plan, partially offset by the appropriation of $441,875 in revenues received in FY 2008.

- **Third Quarter Adjustments** **($650,000)**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved a decrease in expenditures of $650,000 due to revised estimates for proffer income of $750,000 less than originally projected, offset by an increase in investment income of $100,000 based on current actual levels.

A Fund Statement and Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects includes projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 144
Housing Trust Fund

FUND STATEMENT

Fund Type H14, Special Revenue Funds | **Fund 144, Housing Trust Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$7,391,140**	**$1,229,060**	**$7,478,733**	**$229,060**	**$229,060**
Revenue:					
Proffered Contributions	$930,208	$1,750,000	$1,000,000	$1,150,000	$1,150,000
Investment Income	362,250	100,000	200,000	100,000	100,000
Miscellaneous Revenue	1,089,417	0	0	0	0
Total Revenue	$2,381,875	$1,850,000	$1,200,000	$1,250,000	$1,250,000
Total Available	**$9,773,015**	**$3,079,060**	**$8,678,733**	**$1,479,060**	**$1,479,060**
Expenditures:					
Capital Projects	$2,294,282	$1,850,000	$7,449,673	$1,250,000	$1,250,000
Total Expenditures	$2,294,282	$1,850,000	$7,449,673	$1,250,000	$1,250,000
Transfers Out:					
County General Fund (001)	$0	$1,000,000	$1,000,000	$0	$0
Total Transfers Out	$0	$1,000,000	$1,000,000	$0	$0
Total Disbursements	**$2,294,282**	**$2,850,000**	**$8,449,673**	**$1,250,000**	**$1,250,000**
Ending Balance[1]	**$7,478,733**	**$229,060**	**$229,060**	**$229,060**	**$229,060**
Reserved Fund Balance[2]	$229,060	$229,060	$229,060	$229,060	$229,060
Unreserved Ending Balance	**$7,249,673**	**$0**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[2] The Reserved Fund Balance reflects revenue receivable to the Housing Trust Fund for interest owed by Reston Interfaith on an equity lien held by the FCRHA.

Fund 144
Housing Trust Fund

FY 2010 Summary of Capital Projects

Fund: 144 Housing Trust Fund

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
003875	Island Walk Cooperative	$548,634	$0.00	$0.00	$0	$0
003892	Briarcliff Phase I	500,000	0.00	0.00	0	0
003969	Lewinsville Elderly Facility	159,947	0.00	0.00	0	0
013808	Herndon Harbor House Phase I	2,050,378	0.00	0.00	0	0
013827	Strawbridge Square	50,000	0.00	50,000.00	0	0
013854	Founders Ridge/Kingstowne NV	599,877	0.00	0.00	0	0
013889	Chain Bridge Gateway/Moriarty Place	1,595,984	0.00	0.00	0	0
013901	Tavenner Lane	503,331	0.00	0.00	0	0
013906	Undesignated Project		0.00	835,020.28	1,250,000	1,250,000
013908	West Ox Group Home	119,852	(2,370.26)	0.00	0	0
013914	Cedar Ridge	38,053	0.00	0.00	0	0
013935	Mt. Vernon Mental Group Home	123,847	0.00	0.00	0	0
013939	Wesley Housing Development Corporation	225,700	0.00	0.00	0	0
013948	Little River Glen Phase II	8,196,694	4,699.58	238,317.06	0	0
013951	Patrick Street Transitional Group Home	22,000	0.00	0.00	0	0
013966	Glenwood Mews	3,200,878	1,125,178.21	118,521.65	0	0
014013	Tier One Predevelopment		0.00	23,817.13	0	0
014040	Herndon Harbor Phase II	529,555	0.00	0.00	0	0
014046	Olley Glen	704,129	42,317.01	360,788.56	0	0
014049	Rogers Glen	13,917	0.00	0.00	0	0
014051	Mixed Greens	881,789	0.00	0.00	0	0
014056	Gum Springs Glen	2,431,326	0.00	0.00	0	0
014098	HTF Magnet Housing	50,000	12,399.00	29,650.71	0	0
014116	AHPP Tier III		0.00	1,350,000.00	0	0
014134	Habitat at Stevenson Street	300,000	0.00	0.00	0	0
014138	Chesterbrook Residences	1,603,999	875,000.00	0.00	0	0
014140	Lewinsville Expansion	2,932,752	148,731.98	2,050,703.25	0	0
014142	HTF RSRV/Emergencies & Opportunities		0.00	12,488.61	0	0
014143	HTF Land/Unit Acquisition		0.00	250,000.00	0	0
014144	Transitional Housing	1,000,000	0.00	1,000,000.00	0	0
014148	Westbriar Plaza Condominiums	107,457	0.00	0.00	0	0
014165	Single Resident Occupancy		0.00	333,803.00	0	0
014166	Katherine K. Hanley Family Shelter	2,044,936	8,850.00	0.00	0	0
014188	Westcott Ridge	516,000	0.00	0.00	0	0
014191	Rehabilitation of FCRHA Properties		0.00	394,598.34	0	0
014198	Madison Ridge	5,100,000	0.00	0.00	0	0
014199	Route 50 / West Ox Magnet Housing Project	907,033	75,561.78	261,878.77	0	0
014234	Willow Oaks	272,430	0.00	0.00	0	0
014250	Fairfield at Fair Chase	93,889	0.00	0.00	0	0
014271	BR Projects		3,914.45	140,085.55	0	0
VA1951	Tavenner Lane Apartments	271,934	0.00	0.00	0	0
VA1952	Water's Edge	780,551	0.00	0.00	0	0
Total		**$38,476,871**	**$2,294,281.75**	**$7,449,672.91**	**$1,250,000**	**$1,250,000**

Fund 145
HOME Investment Partnership Grant

Real Estate Finance and Grants Management

Mission
The goal of the HOME Investment Partnership Program (HOME) is to provide affordable housing through acquisition, rehabilitation, new construction and tenant-based rental assistance.

Focus
In FY 2010, funding of $2,448,682 represents an estimated award from the U.S. Department of Housing and Urban Development (HUD). FY 2010 funding will provide for the Tenant Based Rental Assistance program and various other new and ongoing projects. Details for specific projects in Program Year 18 (FY 2010) were approved by the Board of Supervisors and submitted to HUD in April 2009 as part of the Consolidated Plan Action Plan: Use of Funds for FY 2010. After HUD approval, necessary project adjustments will be made.

The HOME Program was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula allocation system. The HOME Program requires a 25 percent local match from the participating jurisdiction. The local match can come from any Housing and Community Development project, regardless of funding source that is HOME eligible. Any expenditure beginning in October 1992 in qualifying projects can be considered as part of the required matching funds. In FY 2010, the County will have adequate matching funds from eligible projects in Fund 141, Elderly Housing Programs, to satisfy the requirement. Therefore, no additional local funds will need to be allocated to meet this requirement.

Budget and Staff Resources

Agency Summary

Category[1]	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:					
Housing Capital	$0	$0	$536,474	$0	$0
Homeless/Special Needs	1,229,429	1,829,681	3,463,577	1,836,512	1,836,512
Community Housing Development Organizations	754,484	365,936	1,175,728	367,302	367,302
Senior/Disabled Affordable Housing	53,977	0	2,702,924	0	
Administration	225,937	243,958	825,971	244,868	244,868
Total Expenditures	**$2,263,827**	**$2,439,575**	**$8,704,674**	**$2,448,682**	**$2,448,682**

[1] Categories as required by the U.S. Department of Housing and Urban Development (HUD) for reporting purposes.

Fund 145
HOME Investment Partnership Grant

Position Summary
DESIGN, DEVELOPMENT AND CONSTRUCTION
1 Housing Community Developer IV
TOTAL POSITION
1 Position / 1.0 Staff Year

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

♦ **U. S. Department of Housing and Urban Development (HUD) Award** **$9,107**
An increase of $9,107 is associated with the FY 2009 HUD award that was used to project expenditures for this fund in FY 2010.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **$6,265,099**
As part of the *FY 2008 Carryover Review,* the Board of Supervisors approved a total increase of $6,265,099 due to the carryover of $6,214,002 in unexpended project balances, appropriation of $41,990 for program income, and $9,107 increase due to an amended U.S. Department of Housing and Urban Development (HUD) award as approved by the Board of Supervisors on April 30, 2008. FY 2009 revenues increased by $6,310,116 due to the carryover of unexpended project balances of $6,259,019, an appropriation of $41,990 in program income, and a $9,107 increase due to the amended HUD award.

A Fund Statement and a Summary of Capital Projects for the capital projects funded in FY 2010 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 145
HOME Investment Partnership Grant

FUND STATEMENT

Fund Type H14, Special Revenue Funds **Fund 145, HOME Investment Partnership Grant**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**($87,007)**	**$0**	**($45,017)**	**$0**	**$0**
Revenue:					
HOME Grant Funds	$2,263,827	$2,439,575	$8,749,691	$2,448,682	$2,448,682
HOME Program Income	41,990	0	0	0	0
Total Revenue	$2,305,817	$2,439,575	$8,749,691	$2,448,682	$2,448,682
Total Available	**$2,218,810**	**$2,439,575**	**$8,704,674**	**$2,448,682**	**$2,448,682**
Expenditures:					
HOME Projects[1]	$2,263,827	$2,439,575	$8,704,674	$2,448,682	$2,448,682
Total Expenditures	$2,263,827	$2,439,575	$8,704,674	$2,448,682	$2,448,682
Total Disbursements	**$2,263,827**	**$2,439,575**	**$8,704,674**	**$2,448,682**	**$2,448,682**
Ending Balance[2, 3]	**($45,017)**	**$0**	**$0**	**$0**	**$0**

[1] FY 2010 HOME funding projections include $1,215,667 for the Silver Lining Initiative; a planning factor of $602,764 for Tenant-Based Rental Assistance; a set-aside of at least 15 percent, $367,302, mandated under HOME regulations, from the County's total HOME allocation for eligible Community Housing Development Organizations (CHDOs); a 10 percent set-aside of $244,868 for administrative expenses as permitted under HOME regulations (including $21,928 for the Fair Housing Program); and $18,081 for the American Dream Downpayment Initiative.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[3] The FY 2008 negative Ending Balance is attributed to a delay in receipt of HOME project expenditure reimbursements. These reimbursements were received in FY 2009.

Fund 145
HOME Investment Partnership Grant

FY 2010 Summary of Capital Projects

Fund: 145 HOME Investment Partnerships Grant

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
003875	Island Walk Cooperative	$1,000,000	$0.00	$0.00	$0	$0
013808	Herndon Harbor House Phase I	553,853	0.00	0.00	0	0
013854	Founders Ridge/Kingstowne NV	31,927	0.00	0.00	0	0
013856	Birmingham Green	1,250,000	0.00	0.00	0	0
013868	Good Shepherd Housing		120,000.00	540,000.00	0	0
013883	Old Mill Road	59,500	0.00	0.00	0	0
013886	RPJ Transitional Housing	776,860	448,500.00	88,360.00	0	0
013901	Tavenner Lane	734,600	0.00	0.00	0	0
013912	Stevenson Street	570,000	0.00	0.00	0	0
013933	Reston Interfaith Townhouses	1,305,644	185,984.00	144,744.40	0	0
013954	CHDO Undesignated		0.00	402,623.75	367,302	367,302
013969	Castellani Meadows	1,039,961	0.00	0.00	0	0
013971	Tenant-Based Rental Assistance		276,621.00	324,704.52	602,764	602,764
013974	HOME Development Costs		0.00	36,473.96	0	0
013975	HOME Administration		220,924.89	731,131.61	222,940	222,940
014034	Fair Housing Program		5,011.49	94,839.51	21,928	21,928
014040	Herndon Harbor Phase II	2,547,799	0.00	13,997.74	0	0
014056	Gum Springs Glen	2,612,665	0.00	0.00	0	0
014134	Habitat at Stevenson Street	216,000	0.00	0.00	0	0
014137	Little River Glen III	2,788,475	53,976.86	2,702,923.93	0	0
014144	Transitional Housing	407,000	14,189.82	182,612.04	0	0
014190	American Dream Downpayment Initiative		45,062.00	23,597.09	18,081	18,081
014237	Yorkville Apartments	500,000	0.00	500,000.00	0	0
014238	Holly Acres	144,500	0.00	0.00	0	0
014254	East Market	145,000	0.00	0.00	0	0
014255	Lorton Valley	267,490	0.00	3,373.20	0	0
014256	Homebuyers Assistance Program		722,099.00	0.00	0	0
014265	Partnership for Permanent Housing		168,431.50	944,112.25	0	0
014275	Silver Lining Initiative		0.00	1,778,241.00	1,215,667	1,215,667
EMER09	Hurricane Katrina Expenses		0.00	180,255.00	0	0
HUNT06	Huntington Flood		3,026.00	12,684.00	0	0
Total		**$16,951,275**	**$2,263,826.56**	**$8,704,674.00**	**$2,448,682**	**$2,448,682**

Fund 319
The Penny for Affordable Housing Fund

Focus

Fund 319, The Penny for Affordable Housing Fund, formerly known as the Housing Flexibility Fund, was established in FY 2006 and is designed to serve as a readily available source of funding for the preservation of affordable housing in the County. For the fiscal years beginning in 2006 and through 2009, the Board of Supervisors has dedicated revenue commensurate with the value of one cent from the Real Estate tax rate to the Preservation of Affordable Housing, a major County priority.

Between 1980 and 2005, the assessed value of housing in Fairfax County rose more than 300 percent. The current foreclosure crisis in Fairfax County has precipitated a significant decline in sales prices from their unprecedented highs in 2005 and 2006. However, according to the George Mason University Center for Regional Analysis, the September 2008 average housing price was equivalent to that of February 2004, or approximately 84 percent higher than 2000.

Rents have also been driven up by the significant and growing demand for housing in the County. Between 2002 and 2008, Fairfax County lost approximately 9,305 non-subsidized rental units affordable to households earning up to 70 percent of the Area Median Income (AMI), or $69,300 for a family of four in FY 2008. The AMI for Fairfax County in FY 2009, as published by the United States Department of Housing and Urban Development (HUD), is $102,700. In fact, the annual income needed to afford a two bedroom apartment at the HUD-published fair market rate of $1,324 per month was estimated to be $52,960 in FY 2008. This is just over 50 percent of the AMI, meaning that there are many wage earners for whom living in Fairfax County is a significant financial struggle.

According to HUD Comprehensive Housing Affordability Strategy (CHAS) data from 2000, 27,969 rental households earning 80 percent of AMI and below had “housing problems”, meaning they were cost burdened or paying more than 30 percent of their gross income for housing, or in overcrowded or substandard housing. The Center for Regional Analysis at George Mason University now estimates that there is a need for 63,660 net new affordable units for households earning up to 120 percent of the AMI by 2025, including 40,338 net new units affordable to households earning up to 80 percent of the AMI, based on projected job growth. Taken together, this represents a need for over 90,000 units of affordable workforce housing in Fairfax County within the next 17 years. Though current market conditions have seen decreases in residential real estate prices, significant rent increases continue and homeownership remains out of reach for most low- and moderate-income households in Fairfax County.

In light of these trends, the Board of Supervisors set a County goal to preserve 1,000 units of affordable housing by the end of FY 2007, which the County surpassed by preserving 1,412 units. County funding and financing was critical to achieving this goal. Fund 319 represents the County’s financial commitment to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable and workforce housing. To maximize the effectiveness of these funds, the Board of Supervisors recommended a minimum leverage ratio of 3:1 with non-County funds and that units funded by Fund 319 remain affordable at a minimum for a period of time consistent with the County’s Affordable Dwelling Unit Ordinance, which was amended to be 30 years effective February 2006.

As of April 2009, a total of 2,241 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects. Of that number, 252 units are preserved as affordable housing for periods of five years or less, and 1,989 units are preserved for 20 years or longer. A variety of funding sources were used to preserve these units; however, Fund 319 funds were critical for the preservation efforts associated with five large multifamily complexes that were purchased by private nonprofits: 216 units in Madison Ridge in Centreville (Sully District), 148 units in Hollybrooke II and III in the Seven Corners area of Falls Church (Mason District), 90 units in Sunset Park Apartments in Falls Church (Mason District), 319 units in Janna Lee Villages in the Hybla Valley area (Lee District) and 105 units in Coralain Gardens located on Arlington Boulevard (Route 50) in Falls Church (Mason District). Fund 319 was also instrumental in preserving two large complexes: 180 units at the Crescent apartment complex in Reston (Hunter Mill District) and 672 units at the Wedgewood apartment complex in Annandale (Braddock District). These projects were purchased by the County and are being managed by the Fairfax County Redevelopment and Housing

Authority as part of the low- and-moderate income rental program. Without the availability of Fund 319, both of these apartment complexes may have been lost as affordable housing.

More recently, the Board of Supervisors has moved aggressively to respond to the current foreclosure crisis by adopting a three-pronged approach consisting of: 1) assistance to homeowners in distress, including foreclosure counseling; 2) neighborhood preservation efforts, such as low cost home improvement loans to homeowners; and 3) the "Silver Lining Initiative", which provides gap financing in the form of equity-shared second trusts to first-time homebuyers purchasing foreclosed properties. The Board has authorized the use of Fund 319 in FY 2009 for the foreclosure initiative, and Fairfax County has also been awarded a direct allocation of $2.8 million from HUD via the Neighborhood Stabilization Program, a component of the Housing and Economic Recovery Act of 2008.

The Board of Supervisors, as part of the FY 2010 budget, reaffirmed the commitment to affordable housing and has scheduled a retreat in FY 2009 to discuss the use of affordable housing resources.

Challenge of FY 2010 Budget Reductions

In FY 2010, Fund 319 expenditures are estimated to be $10,270,000, which approximates the value of one half of one cent of the Real Estate tax rate. Of the $20.5 million budget proposed in the FY 2010 Advertised Budget Plan, the Board of Supervisors approved a reduction of one half to reallocate funding for critical human services and public safety program restorations in order to balance the FY 2010 budget.

Fund 319 funding of $10,270,000 is currently allocated as follows: $6,757,500 for the Wedgewood Apartment Complex for the debt service and equity needed to permanently finance the project; $3,000,000 for the Crescent Apartments for the annual debt service; and $512,500 to be allocated to the Affordable/Workforce Housing project for reallocation to specific projects when authorized by the Board of Supervisors.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$1,513,397**

  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $1,513,397 due to the carryover of $1,493,330 in unexpended project balances and $20,067 to reflect the appropriation of additional revenue received in FY 2008. FY 2009 revenues remained unchanged.

- **Third Quarter Adjustments** **$900,000**

  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase of $900,000 due to expenditures associated with the payment of principal and interest on the 2008 5-Year Crescent Bond Anticipation Note (BAN).

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 319
The Penny for Affordable Housing Fund

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 319, The Penny for Affordable Housing Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,475,948**	**$0**	**$1,513,397**	**$0**	**$0**
Revenue:					
Real Estate Tax Revenue Associated with The Penny for Affordable Housing	$22,700,000	$22,800,000	$22,800,000	$20,500,000	$10,270,000
Miscellaneous	1,034,171	0	900,000	0	0
Total Revenue	$23,734,171	$22,800,000	$23,700,000	$20,500,000	$10,270,000
Total Available	**$26,210,119**	**$22,800,000**	**$25,213,397**	**$20,500,000**	**$10,270,000**
Total Expenditures	$24,696,722	$22,800,000	$25,213,397	$20,500,000	$10,270,000
Total Disbursements	**$24,696,722**	**$22,800,000**	**$25,213,397**	**$20,500,000**	**$10,270,000**
Ending Balance[1]	**$1,513,397**	**$0**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Many projects span multiple years, and therefore, funding for those projects are carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 319
The Penny for Affordable Housing Fund

FY 2010 Summary of Capital Projects

Fund: 319 The Penny for Affordable Housing Fund

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
014046	Olley Glen	$6,300,000	$0.00	$6,300,000.00	$0	$0
014196	Affordable/Workforce Housing Projects		401,632.14	8,026,020.63	512,500	512,500
014198	Madison Ridge	2,500,000	0.00	0.00	0	0
014232	Hollybrooke II Apartments	3,350,000	0.00	0.00	0	0
014237	Yorkville Apartments	250,000	12,458.86	222,096.31	0	0
014239	Crescent Apartments	63,041,430	3,781,860.53	4,148,331.11	3,000,000	3,000,000
014240	Sunset Park Apartments	5,000,000	0.00	0.00	0	0
014250	Fairfield at Fair Chase	306,555	0.00	0.00	0	0
014252	Janna Lee Village I	13,000,000	6,217,000.00	0.00	0	0
014253	Janna Lee Village II	5,377,810	2,185,810.00	0.00	0	0
014254	East Market	145,395	145,395.00	0.00	0	0
014258	Hollybrooke III Apartments	3,100,000	1,500,000.00	0.00	0	0
014261	Reston Glen	2,375,000	0.00	0.00	0	0
014262	Coralain Gardens	5,300,000	5,300,000.00	0.00	0	0
014263	Bryson at Woodland Park	108,000	108,000.00	0.00	0	0
014264	Fair Oaks Landing	188,000	188,000.00	0.00	0	0
014268	Wedgewood	15,757,500	4,856,565.39	4,143,434.61	12,487,500	6,757,500
014269	Northampton	214,000	0.00	214,000.00	0	0
014270	Stockwell Manor	183,000	0.00	183,000.00	0	0
014273	Halstead	176,514	0.00	176,514.00	0	0
014275	Silver Lining Initiative		0.00	1,800,000.00	4,500,000	0
Total		**$126,673,204**	**$24,696,721.92**	**$25,213,396.66**	**$20,500,000**	**$10,270,000**

Fund 340
Housing Assistance Program

Focus

The Housing Assistance Program has been a source of funds for the development of low- and moderate-income housing and support of public improvement projects in low- and moderate-income neighborhoods. The fund also supports the Blight Abatement Program. In addition, proceeds from the U.S. Department of Housing and Urban Development (HUD) Section 108 Loan provide for public improvement projects in five of the County's Conservation Areas: Bailey's, Fairhaven, Gum Springs, James Lee and Jefferson Manor.

In recent fiscal years, the primary use of the fund has been to support the Commercial Revitalization Program, including staff resources, marketing, consultant services and capital projects. However, as part of the *FY 2007 Carryover Review*, a portion of the Commercial Revitalization Program was transferred to the Office of Community Revitalization and Reinvestment (OCRR) within the Office of the County Executive. The transfer included $420,375 to support 3/3.0 SYE merit staff positions previously supported by the General Fund contribution to the Department of Housing and Community Development, as well as $653,376 in remaining FY 2007 balance in Project 014010, Commercial Revitalization Studies and Services.

In FY 2010, a General Fund Transfer provides $695,000 for current program needs, staffing and other activities associated with countywide residential improvement and repair projects within the Department of Housing and Community Development, as well as activities associated with the Code Enforcement Strike Team.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$9,499,437**

  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an expenditure increase of $9,499,437 due to the carryover of $9,319,437 in unexpended project balances and an increase of $180,000 for Code Enforcement Strike Team related funding.

- **Third Quarter Adjustments** **$113,269**

  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an allocation from HUD in the amount of $99,000 for Project 014306, Economic Development Initiative (EDI) Housing Information Technology Grant to fund requirements for Homeownership program Information technology operating expenses as specified by HUD guidelines. In addition an increase of $14,269 is due to audit adjustments in FY 2008 that had an impact on FY 2009.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 340
Housing Assistance Program

FUND STATEMENT

Fund Type H34, Capital Project Funds **Fund 340, Housing Assistance Program**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$1,403,552**	**$3,662**	**($2,370,166)**	**$3,662**	**$3,662**
Revenue:					
Miscellaneous Revenues	$0	$0	$0	$0	$0
Bond Proceeds[1]	0	0	4,356,833	0	0
Grant Proceeds[2]	451,313	0	720,689	0	0
Section 108 Proceeds	270,988	0	6,729,012	0	0
Total Revenue	$722,301	$0	$11,806,534	$0	$0
Transfer In:					
General Fund (001)	$514,625	$515,000	$695,000	$695,000	$695,000
Total Transfer In	$514,625	$515,000	$695,000	$695,000	$695,000
Total Available	**$2,640,478**	**$518,662**	**$10,131,368**	**$698,662**	**$698,662**
Expenditures:					
Capital Projects[2]	$3,490,854	$515,000	$10,127,706	$695,000	$695,000
Total Expenditures	$3,490,854	$515,000	$10,127,706	$695,000	$695,000
Transfer Out:					
County Construction (303)	$1,519,790	$0	$0	$0	$0
Total Transfer Out	$1,519,790	$0	$0	$0	$0
Total Disbursements	**$5,010,644**	**$515,000**	**$10,127,706**	**$695,000**	**$695,000**
Ending Balance[3]	**($2,370,166)**	**$3,662**	**$3,662**	**$3,662**	**$3,662**

[1] It should be noted that in the Fall of 1988 a Commercial and Development Bond Referendum was approved, of which $9.7 million was designated for the redevelopment of the Woodley-Nightingale mobile home park. The *FY 2008 Revised Budget Plan* appropriation allocated all remaining bond dollars from this referendum.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments for a net total of $465,582 have been reflected as an increase of $451,313 to FY 2008 revenue for the U.S. Department of Housing and Urban Development (HUD) Grant, and a decrease of $14,269 to FY 2008 expenditures to record expenditures in the appropriate fund. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds. The FY 2008 Actual negative balance is attributed to a delay in receipt of bond proceeds for Project 003836, Woodley-Nightingale; Section 108 proceeds to cover the expenditures incurred for Project 003848, Fairhaven Public Improvements and Project 013918, Jefferson Manor Public Improvements; and Economic Development Initiative grant funds from HUD to support Project 014247, Magnet Housing and Project 014244, Annandale Community Cultural Center. These proceeds are projected to be received in FY 2009.

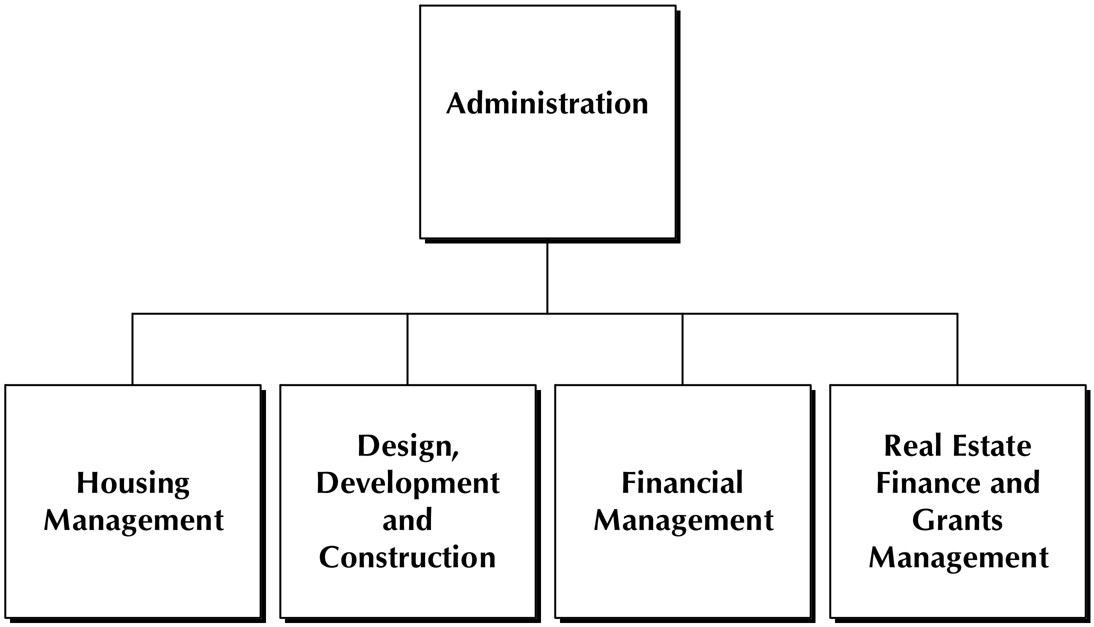
Fund 340
Housing Assistance Program

FY 2010 Summary of Capital Projects

Fund: 340 Housing Assistance Program

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
003817	Bailey's Community Center	$121,378	$0.00	$0.00	$0	$0
003836	Woodley-Nightingale	3,351,250	468,793.01	2,882,457.35	0	0
003844	Emergency Housing	578,448	0.00	97,193.58	0	0
003846	Bailey's Road Improvements	586,783	0.00	45,824.49	0	0
003848	Fairhaven Public Improvements	1,796,863	41,003.99	395,983.69	0	0
003875	Island Walk Cooperative	49,997	0.00	0.00	0	0
003905	Gum Springs Public Improvements	1,825,391	0.00	8,977.05	0	0
003907	James Lee Community Center	642,729	0.00	3,441.20	0	0
003910	James Lee Road Improvements	352,092	(14,268.99)	42,448.61	0	0
003978	Lincolnia Elementary School	7,743,067	0.00	0.00	0	0
013808	Herndon Harbor House Phase I	25,180	0.00	0.00	0	0
013846	Murraygate Village	1,038,750	0.00	0.00	0	0
013905	Creighton Square/Lockheed Blvd.	53,365	0.00	0.00	0	0
013912	Stevenson Street	64,863	0.00	0.00	0	0
013914	Cedar Ridge	13,250	0.00	0.00	0	0
013918	Jefferson Manor Public Imp.	8,210,707	1,484,793.40	2,452,907.48	0	0
013944	Gum Springs Community Center	9,785	0.00	0.00	0	0
013948	Little River Glen Phase II	9,384	0.00	0.00	0	0
013963	Section 108 Loan Issuance Costs		0.00	115,808.00	0	0
013966	Glenwood Mews	36,908	0.00	0.00	0	0
013969	Castellani Meadows	9,875	0.00	0.00	0	0
014010	Commercial Revitalization		56,494.79	393,505.22	0	0
014020	Stonegate Village Phase II	13,379	0.00	0.00	0	0
014045	McLean Revitalization	100,000	0.00	0.00	0	0
014047	Lake Anne Reston	50,000	0.00	0.00	0	0
014048	Revitalization Spot Blight Abatement		48,462.00	349,934.00	0	0
014050	Herndon Senior Center	55,877	0.00	0.00	0	0
014100	Commerce Street Redevelopment	2,158,422	0.00	2,079,049.23	0	0
014101	Kings Crossing Redevelopment	27,979	0.00	0.00	0	0
014102	Gallows Road Streetscape	32,330	0.00	0.00	0	0
014103	Richmond Hwy. Facade Improvements	214,346	0.00	0.00	0	0
014104	Revitalization Program Costs		539,490.00	0.00	0	0
014115	Sacramento Community Center	939	0.00	57.00	0	0
014117	Richmond Highway Corridor	100,000	25,421.94	49,023.29	0	0
014122	Allen Street	75,000	0.00	0.00	0	0
014125	David R. Pinn Community Center	97,417	0.00	0.00	0	0
014141	Mason District Park - EDI	89,802	0.00	0.00	0	0
014156	Merrifield Town Center Urban Park	2,000,000	0.00	0.00	0	0
014157	Annandale Façade Imp. Program	83,890	0.00	0.00	0	0
014159	Baileys 7 Corners Streetscape Imp.	135,041	0.00	0.00	0	0
014160	Baileys SE Quad. Town Ctr. Comm.	75,000	(367.13)	367.13	0	0
014161	Revitalization Field Services		(1,222.92)	5,476.60	0	0
014242	Richard Highway Town Center	99,410	19,882.00	79,528.00	0	0
014244	Annandale Community Cultural Center	90,000	85,000.00	5,000.00	0	0
014245	Lorton Arts Center	99,410	0.00	99,410.00	0	0
014247	Magnet Housing	347,935	115,181.45	227,313.55	0	0
014252	Janna Lee Village I	622,191	622,190.00	1.00	0	0
014272	Community Improvement Program Costs	1,030,000	0.00	515,000.00	515,000	515,000
014276	Code Enforcement Strike Team		0.00	180,000.00	180,000	180,000
014306	EDI Housing Information	99,000	0.00	99,000.00	0	0
VA1940	Reston Towne Center	615,000	0.00	0.00	0	0
Total		**$34,832,432**	**$3,490,853.54**	**$10,127,706.47**	**$695,000**	**$695,000**

Fund 940
Fairfax County Redevelopment and Housing Authority General Operating



Mission
To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the Fairfax County Redevelopment and Housing Authority (FCHRA). Driven by community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions and create employment opportunities.

Focus
This fund includes all FCRHA revenues generated by financing fees earned from the issuance of bonds, monitoring and service fees charged to developers, management fees, investment income, project reimbursements, consultant fees and ground rents on land leased to developers. Revenue supports operating expenses for the administration of the private activity bonds, Home Improvement Loan Program (HILP) staff, and other administrative costs, which crosscut many or all of the housing programs.

In FY 2010, revenue projections for Fund 940, FCRHA General Operating, are $2,892,920 an increase of $360,022 or 14.2 percent over the FY 2009 Adopted Budget Plan amount. The revenue increase is primarily attributable to anticipated increases in management and monitoring fees income for the Wedgewood project. Expenditures are $2,862,266, a decrease of $378,224 or 11.7 percent from the FY 2009 Adopted Budget Plan due primarily to savings in personnel expenditures, including a significant reduction in staffing for the HILP program. Although HILP is not entirely eliminated as a program function, this reduction in staffing will limit the volume of loans HCD is capable of making. The HILP program provided loans, grants or advances totaling $456,458 to 23 low and moderate income households in FY 2008.

Staff costs in the FCRHA Home Improvement Loan Program are supported by revenues from that program. Staff costs associated with FCRHA real estate development and financing activities are supported by the financing and development fees generated by these activities. In FY 2010, Fund 340, Housing Assistance Program, will continue to provide $695,000 for revitalization activities to address current program needs for staffing and other efforts associated with countywide residential improvement and repair projects within the Department of Housing and Community Development.

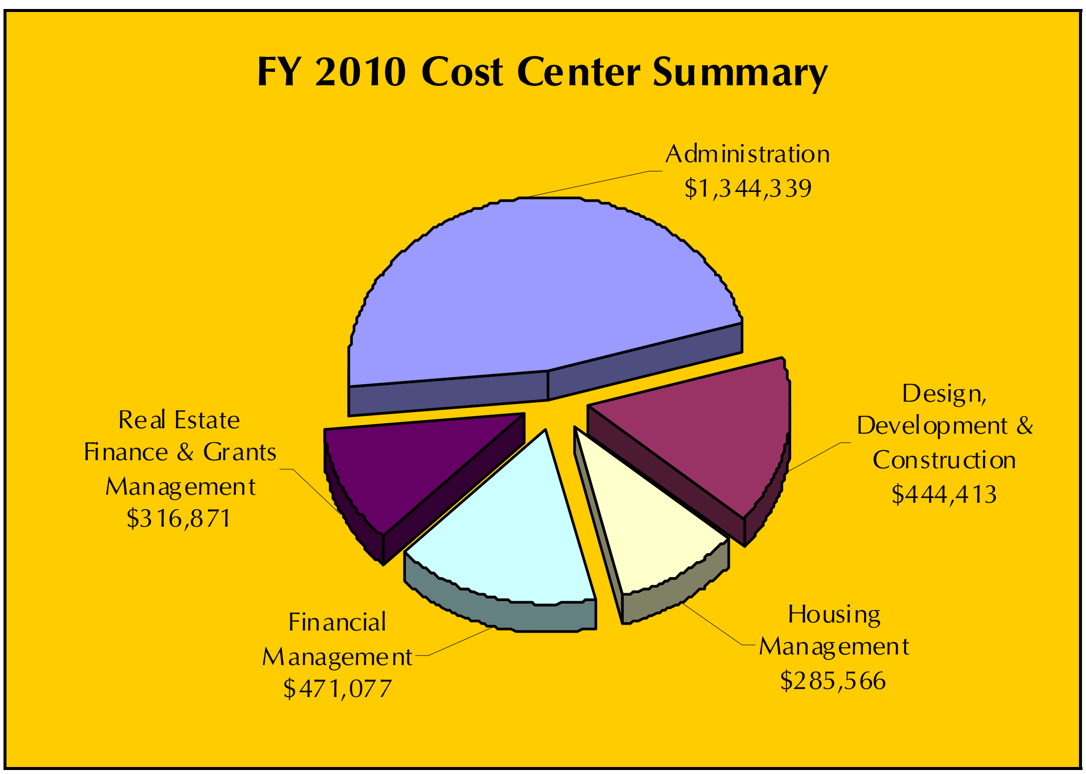
Fund 940
Fairfax County Redevelopment and Housing Authority General Operating

The FCRHA will continue to make tax-exempt financing available and earn related financing fees. The financing will be used for the agency's own development as well as for the construction or preservation of qualified multi-family housing owned by other developers. However, because many types of projects must compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the Commonwealth of Virginia, the number of FCRHA tax-exempt bond issues in any year is limited and will vary significantly from year to year. Under this financing mechanism, a percentage of the units in a housing development must meet lower income occupancy requirements. Since 1986, there have been two alternate standards for meeting these requirements. Either 20 percent of the units must be occupied by households with incomes at 50 percent or less of the Washington D.C./Baltimore Metropolitan Statistical Area (MSA) median income (adjusted for household size), or 40 percent of the units must be occupied by households with 60 percent or less of the MSA median income.

The FCRHA will continue to monitor existing tax-exempt financed multi-family housing projects to assure continuing developer compliance with program guidelines.

Budget and Staff Resources

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	33/ 33	33/ 33	30/ 30	27/ 27	27/ 27
Expenditures					
Personnel Services	$2,114,819	$2,450,374	$2,471,987	$2,014,825	$2,014,825
Operating Expenses	818,442	790,116	932,272	847,441	847,441
Capital Equipment	0	0	0	0	0
Total Expenditures	**$2,933,261**	**$3,240,490**	**$3,404,259**	**$2,862,266**	**$2,862,266**



Fund 940
Fairfax County Redevelopment and Housing Authority General Operating

Position Summary

ADMINISTRATION	DESIGN, DEVELOPMENT AND CONSTRUCTION	REAL ESTATE FINANCE AND GRANTS MANAGEMENT
1 Information Officer III	1 Division Director	2 Housing/Community Developers V
1 Information Officer II	1 Housing/Community Developer V	1 Housing/Community Developer IV
1 Engineer Technician II	0 Housing/Community Developers IV (-1)	1 Management Analyst III
3 Administrative Assistants IV	3 Housing/Community Developers III	
1 Administrative Assistant III	0 Housing/Community Developers II (-2)	
1 Administrative Assistant II		
FINANCIAL MANAGEMENT	**HOUSING MANAGEMENT**	
1 Fiscal Administrator	1 Housing/Community Developer V	
2 Accountants III	1 Housing Services Specialist IV	
1 Accountant II	1 Housing Services Specialist II	
1 Administrative Assistant IV	1 Assistant Supervisor Facilities Support	
1 Administrative Assistant II		

TOTAL POSITIONS
27 Positions (-3) / 27.0 Staff Years (-3.0) **(-) Denotes Abolished Positions**

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- **Employee Compensation** **($50,750)**
  A net decrease of $50,750 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009, offset by the elimination of partial support for some positions due to project based accounting for salaries. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Operating Expenses** **$66,325**
  An increase of $66,325 in Operating Expenses is based on prior years' actual costs.

- **Operating Expenses** **($9,000)**
  Per FCRHA approval, a decrease of $9,000 in Operating Expenses is comprised of $5,000 for subscriptions, professional publications and memberships; $2,000 for meals served at FCRHA meetings; and $2,000 in staff training.

- **Real Estate Finance and Grants Management** **($32,310)**
  Per FCRHA approval, a decrease of $32,310 in Personnel Services is associated with a reduction in limited term funding in the Real Estate Finance and Grants Management Division. This funding allowed for additional administrative support to this division, and those duties will be absorbed by current staff as appropriate.

- **Huntington Flood Insurance Program** **($38,099)**
  Per FCRHA approval, a decrease of $38,099 in Personnel Services is associated with the elimination of 1/1.0 SYE Housing/Community Developer II position in the Huntington Flood Insurance Program. The program was established in FY 2007 to support the reimbursement of flood insurance premiums for qualified residential properties in the Huntington community that were severely impacted by torrential rains in June 2006. Participation in the Huntington Flood Insurance Program has been limited and oversight of the remaining loan funds will be absorbed within the Real Estate Finance and Grants Management Division.

- **Homeownership Program** **($154,882)**
  Per FCRHA approval, a decrease of $154,882 in Personnel Services is associated with the transfer of funding source for two positions working on homeownership programs, 1/1.0 SYE Housing Services Specialist II and 1/1.0 SYE Housing Community Developer III, from Fund 940 to Fund 142, Community and Development Block Grant. The funding source within Fund 142 will be the new Neighborhood Stabilization Program funds that are anticipated to be received in FY 2009.

- **Home Improvement Loan Program (HILP)** **($159,508)**
  Per FCRHA approval, a decrease of $159,508 in Personnel Services is associated with the elimination of 2/2.0 SYE Housing/Community Developer II positions in the Home Improvement Loan Program. The HILP program provides loans to low- and moderate-income individuals to make improvements to their homes (e.g., address any health and housing code issues, improve energy efficiency, make general improvements to enhance the overall appearance or livability of the house). The program is designed to be self-supporting through loan origination and interest payment reimbursements, and the volume of loans being processed has decreased significantly over the past five years.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$48,392**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $48,392 in Operating Expenses due to encumbered carryover primarily for consultant costs and various program expenses.

- **Position Adjustments** **$0**
  As a result of a transition by the U.S. Department of Housing and Urban Development to a project based budgeting model for the maintenance of public housing facilities, 3/3.0 SYE positions were transferred from Fund 940 to Fund 967, Public Housing Projects Under Management, to better align the positions to the developments they support.

- **Third Quarter Adjustments** **$115,377**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase of $115,377, comprised of an increase of $21,613 in Personnel Services primarily due to less than anticipated position vacancy loss, and an increase of $93,764 in Operating Expenses to cover anticipated increases in the occupancy costs for the Pender and University buildings.

Fund 940
Fairfax County Redevelopment and Housing Authority General Operating

FUND STATEMENT

Fund Type H94, FCRHA General Revenue | **Fund 940, FCRHA General Operating**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$10,964,671**	**$10,417,024**	**$11,417,222**	**$11,238,524**	**$11,417,222**
Revenue:					
Investment Income[1]	$411,799	$440,374	$246,716	$246,716	$246,716
Monitoring/Developer Fees	819,388	548,365	1,319,084	740,744	740,744
Rental Income	66,174	63,912	63,912	68,528	68,528
Program Income[2]	1,436,511	1,080,381	1,374,681	1,440,544	1,440,544
Other Income	651,940	399,866	399,866	396,388	396,388
Total Revenue	$3,385,812	$2,532,898	$3,404,259	$2,892,920	$2,892,920
Total Available	**$14,350,483**	**$12,949,922**	**$14,821,481**	**$14,131,444**	**$14,310,142**
Expenditures:					
Personnel Services[3, 4]	$2,114,819	$2,450,374	$2,471,987	$2,014,825	$2,014,825
Operating Expenses[4]	818,442	790,116	932,272	847,441	847,441
Total Expenditures	$2,933,261	$3,240,490	$3,404,259	$2,862,266	$2,862,266
Total Disbursements	**$2,933,261**	**$3,240,490**	**$3,404,259**	**$2,862,266**	**$2,862,266**
Ending Balance	**$11,417,222**	**$9,709,432**	**$11,417,222**	**$11,269,178**	**$11,447,876**
Debt Service Reserve on One University Plaza[5]	$278,106	$278,106	$278,106	$2,402,086	$2,402,086
Cash with Fiscal Agent[6]	6,250,405	6,250,405	6,250,405	6,710,193	6,710,193
Unreserved Ending Balance	**$4,888,711**	**$3,180,921**	**$4,888,711**	**$2,156,899**	**$2,335,597**

[1] The FY 2010 decrease is due to anticipated declines in interest income.

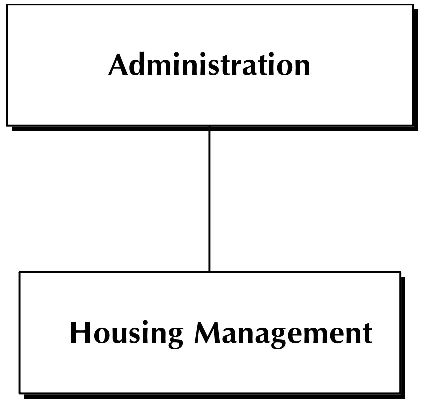
[2] The FY 2010 increase is due to anticipated increases in management fee income from the Fairfax County Rental Program.

[3] The FY 2010 decrease is due to savings in personnel expenditures.

[4] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $248,886 have been reflected as an increase to FY 2008 expenditures to record accrued leave, adjustments to payroll accruals, and accrued audit fees. These audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[5] The FY 2010 increase is to reflect the outstanding balances of bond and loan payables in the Operating Fund. This increase is primarily due to the reallocation of the debt service for the FCRHA Office Building from the unreserved ending fund balance to the reserved ending fund balance.

Fund 941
Fairfax County Rental Program



Mission
To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long term rental availability.

Focus
The Fairfax County Rental Program (FCRP) is a local rental-housing program developed and managed by the Department of Housing and Community Development (HCD) for the Fairfax County Redevelopment and Housing Authority (FCRHA). The FCRP is designed to provide affordable rental housing in the County for low-and-moderate-income families and individuals, including persons with disabilities.

In FY 2010, 1,264 affordable rental units and a 115-space mobile home park will be supported under Fund 941 for the Fairfax County Rental Program for low-to-moderate-income residents. Additionally, the FCRP program budget includes seven Group Homes that are managed by the Fairfax-Falls Church Community Services Board (CSB) and have a total operating capacity of 69 beds. The FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA.

The operation of this program is primarily supported by tenant rents. Recently added units include the acquisition of one unit at Charleston Square, four units at Northampton, four units at Halstead, three units at Stockwell Manor, and five units at Parc Reston. In FY 2010, the County's General Fund is being charged directly for payments in support of condominium fees in the amount of $463,500. In addition, debt service contributions are received from Fund 141, Elderly Housing, to provide support for the debt service costs of Little River Glen, a FCRHA elderly housing development. Accounting procedures require that the debt service for this project be paid out of Fund 941, Fairfax County Rental Program, although the operating costs are reflected in Fund 141, Elderly Housing. Fund 941 is also used to account for debt service payments on two facilities owned by the FCRHA and leased to Fairfax County: the United Community Ministries (UCM) offices and the replacement Mondloch I emergency shelter (Creighton Square project).

In addition, HCD staff administers the contract between the FCRHA and private firms hired to manage three properties, Hopkins Glen, Crescent Apartments and Wedgewood Apartments.

Fund 941
Fairfax County Rental Program

The following charts summarize the total number of units in the Rental Program and Group Homes in FY 2010 and the projected operating costs associated with the units:

Project Name	Units	FY 2010 Cost	District
Charleston Square	1	$6,702	Springfield
Chatham Towne	10	$67,022	Braddock
Little River Square	45	301,598	Braddock
McLean Hills	25	209,090	Providence
Springfield Green	14	116,445	Lee
Colchester Town	24	184,375	Lee
Penderbrook	48	392,191	Providence
Island Creek	8	53,617	Lee
Cedar Lakes	3	20,107	Springfield
Westbriar	1	6,702	Providence
Faircrest	6	76,880	Sully
Westcott Ridge	10	115,302	Springfield
Laurel Hill	6	76,880	Mount Vernon
Willow Oaks	7	87,058	Springfield
Saintsbury Plaza	6	40,213	Providence
Parc Reston	23	165,464	Hunter Mill
Holly Acres	2	13,404	Lee
Legato Corner Condominiums	13	152,791	Springfield
East Market	4	47,521	Springfield
Madison Ridge	10	67,022	Sully
Lorton Valley	2	13,404	Mount Vernon
Fair Oaks Landing	3	42,105	Springfield
Bryson at Woodland Park	4	50,849	Hunter Mill
Northampton	4	13,404	Lee
Halstead	4	26,809	Providence
Stockwell Manor	3	20,107	Dranesville
Glenwood Mews	15	100,533	Lee
Working Singles Housing Program	20	31,685	Providence
FCRHA Operating	NA	44,500	Various
Woodley Homes Mobile Home Park	115	418,639	Mount. Vernon
Hopkins Glen[1]	91	0	Providence
Crescent Apartments[1]	180	0	Hunter Mill
Wedgewood Apartments[1]	672	0	Braddock
United Community Ministries (Debt Service)	NA	37,970	Lee
Creighton Square (Debt Service)	NA	77,012	Lee
Little River Glen (Debt Service)	NA	531,998	Braddock
Subtotal FCRP Operating	**1379**	**$3,609,399**	

[1] The units at Hopkins Glen, Crescent Apartments and Wedgewood Apartments are part of the FCRP Program. The properties are managed and maintained by private contractors. All funding for these units will be budgeted and reported by the property management firm and reported to the agency on a regular basis.

Fund 941
Fairfax County Rental Program

The Group Homes program is summarized in the following table including the number of beds and the level of FY 2010 funding:

Project Name	Beds/Units	FY 2010 Cost
Minerva Fisher Group Home	12	$115,506
Rolling Road Group Home	5	29,546
West Ox Group Home	20	144,453
First Stop Group Home (Sojourn House)	8	87,365
Mount Vernon Group Home	8	31,905
Leland Group Home	8	81,138
Patrick Street Group Home	8	26,670
Subtotal Group Homes	**69**	**$516,583**
Total Beds/Fund Expenditures	**1,448**	**$4,125,982**
Less: Debt Service	**NA**	**($646,980)**
Total Program Operations	**1,448**	**$3,479,002**

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	15/ 15	16/ 16	16/ 16	17/ 17	17/ 17
Expenditures:					
Personnel Services	$1,138,466	$1,570,991	$1,570,991	$1,297,775	$1,297,775
Operating Expenses	3,130,815	2,489,262	2,825,657	2,828,207	2,828,207
Total Expenditures	**$4,269,281**	**$4,060,253**	**$4,396,648**	**$4,125,982**	**$4,125,982**

Position Summary

HOUSING MANAGEMENT

1	GIS Analyst II	1	Housing Community Developer II	1	Warehouse Specialist (T)
1	Housing Services Specialist III	1	Trades Supervisor	2	General Building Maintenance Workers II
3	Housing Services Specialists II	1	Electrician II	3	General Building Maintenance Workers I (-1)
1	Housing Manager (T)	1	Plumber II	1	Administrative Assistant II

TOTAL POSITIONS
17 Positions (1) / 17.0 Staff Years (1.0)

(-) Denotes Abolished Position
(T) Denotes Transferred Positions

Fund 941
Fairfax County Rental Program

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- **Employee Compensation** **($322,989)**
  A net decrease of $322,989 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009, offset by the elimination of partial support for some positions due to project based accounting for salaries. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Position Adjustments** **$49,773**
  As a result of the Board of Supervisors' decisions to balance the FY 2010 budget, a net increase of $49,773 in Personnel Services is required to support 1/1.0 SYE Warehouse Specialist and 1/1.0 SYE Housing Manager that were transferred from the Department of Housing and Community Development General Fund to Fund 941. The positions are responsible for maintenance work order calls, as well as maintenance support, and changing the funding source for these two positions will allow work to continue at the current level of service. In addition, 1/1.0 SYE General Building Maintenance Worker I vacant position will be eliminated.

- **Other Operating Expenses** **$338,945**
  A net increase of $338,945 in Operating Expenses is primarily due to projected expenditures based on prior years' actual costs and maintenance fees associated with operating the estimated 1,444 units in the rental housing program and group home properties.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Out of Cycle Adjustment** **$167,279**
  An increase of $167,279 is associated with one-time additional Operating Expenses related to housing repair and maintenance for FCRP properties. A commensurate increase in revenues is provided by the Virginia Housing Authority for repair and maintenance on associated properties.

- **Carryover Adjustments** **$169,116**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $169,116 in Operating Expenses due to debt service funding of $66,787 for interest payments and permanent financing for three FCRP projects (Project 014254, East Market; Project 014263, Bryson and Project 014264, Fair Oaks), as well as encumbered carryover of $102,329.

Fund 941
Fairfax County Rental Program

FUND STATEMENT

Fund Type H94, Local Rental Housing Program **Fund 941, Fairfax County Rental Program**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$3,296,663**	**$3,442,431**	**$3,940,608**	**$4,211,435**	**$4,242,870**
Revenue:					
Dwelling Rents[1]	$3,388,287	$3,465,594	$3,650,306	$3,494,921	$3,494,921
Investment Income[1]	297,519	229,605	182,302	225,714	225,714
Other Income	489,062	190,203	357,483	252,444	252,444
Intergovernmental Income[1]	409,539	0	0	0	0
Debt Service Contribution (Little River Glen)	328,819	508,819	508,819	531,998	531,998
Total Revenue	$4,913,226	$4,394,221	$4,698,910	$4,505,077	$4,505,077
Total Available	**$8,209,889**	**$7,836,652**	**$8,639,518**	**$8,716,512**	**$8,747,947**
Expenditures:					
Personnel Services[2]	$1,138,466	$1,570,991	$1,570,991	$1,297,775	$1,297,775
Operating Expenses[1,3]	3,130,815	2,489,262	2,825,657	2,828,207	2,828,207
Total Expenditures	$4,269,281	$4,060,253	$4,396,648	$4,125,982	$4,125,982
Total Disbursements	**$4,269,281**	**$4,060,253**	**$4,396,648**	**$4,125,982**	**$4,125,982**
Ending Balance	**$3,940,608**	**$3,776,399**	**$4,242,870**	**$4,590,530**	**$4,621,965**
Replacement Reserve	$3,356,921	$3,192,712	$3,659,183	$4,006,843	$4,038,278
Cash with Fiscal Agent	583,687	583,687	583,687	583,687	583,687
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments totaling a net decrease of $105,974 have been reflected as an increase of $54,841 in FY 2008 revenues due to an increase in interest earned and revenue reclassification, and an increase in FY 2008 expenditures of $160,815 primarily due to accrued leave and the reclassification of expenditures. These audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] Due to project-based accounting, the salary allocation among properties has changed resulting in a decrease in Personnel Services in FY 2010.

[3] Increase in Operating Expenses in FY 2010 is primarily due to the additional debt service for the newly-acquired properties and anticipated maintenance cost.

Fund 945
FCRHA Non-County Appropriated
Rehabilitation Loan Program

Mission

To enhance the quality and economic life of existing housing in the County through the provision of affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement.

Focus

Fund 945, FCRHA Non-County Appropriated Rehabilitation Loan Program, provides the Fairfax County Redevelopment and Housing Authority (FCRHA) portion of funding for the Home Improvement Loan Program (HILP). The Home Improvement Loan Program provides financial and technical assistance to low- and moderate-income homeowners for rehabilitation of their property. The program is designed to preserve the affordable housing stock in the County and to upgrade neighborhoods through individual home improvements. Resources in Fund 945 include bank loans, homeowners' contributions to the cost of rehabilitation and payments on outstanding home improvement loans made through this fund. Additional funding for the Home Improvement Loan Program is provided in Fund 142, Community Development Block Grant, and Fund 143, Homeowner and Business Loan Programs.

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Expenditures:					
Operating Expenses	$29	$15,000	$16,467	$25,000	$25,000
Total Expenditures	**$29**	**$15,000**	**$16,467**	**$25,000**	**$25,000**

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- **Program Adjustments** **$10,000**
  An increase of $10,000 in Operating Expenses is associated with the projected payment of a deferred Fairfax City loan.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$1,467**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved encumbered funding of $1,467 in Operating Expenses, primarily for outstanding contractual obligations.

Fund 945
FCRHA Non-County Appropriated Rehabilitation Loan Program

FUND STATEMENT

Fund Type H94, Rehabilitation Loan Funds

Fund 945, Non-County Appropriated Rehabilitation Loan Program

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$246,843**	**$249,875**	**$226,776**	**$232,337**	**$232,337**
Revenue:					
Other (Pooled Interest, etc.)[1]	($20,038)	$7,028	$7,028	$7,486	$7,486
Homeowners Loan Payments[2]	0	0	0	0	0
Homeowners Contributions	0	5,000	5,000	5,000	5,000
Fairfax City Rehab. Loans	0	10,000	10,000	20,000	20,000
Total Revenue	($20,038)	$22,028	$22,028	$32,486	$32,486
Total Available	**$226,805**	**$271,903**	**$248,804**	**$264,823**	**$264,823**
Expenditures:					
Banks[2]	$29	$0	$0	$0	$0
Homeowners Contributions	0	5,000	6,467	5,000	5,000
Fairfax City Rehab. Loans[3]	0	10,000	10,000	20,000	20,000
Total Expenditures	$29	$15,000	$16,467	$25,000	$25,000
Total Disbursements	**$29**	**$15,000**	**$16,467**	**$25,000**	**$25,000**
Ending Balance	**$226,776**	**$256,903**	**$232,337**	**$239,823**	**$239,823**

[1] The negative revenue balance occurred as a result of repaying outstanding advances to Fund 142, Community Development Block Grant and Fund 145, HOME Investment Partnership Grant.

[2] This category of receipts and expenditures is received in FAMIS, the County's financial system, via journal entries from mortgage servicing reports. Cash transactions are handled by the respective commercial banks servicing each homeowner loan and are not processed by the County.

[3] It is estimated that a deferred Fairfax City loan of approximately $20,000 will be paid off in FY 2010.

Fund 946
FCRHA Revolving Development

Focus

Fund 946, Fairfax County Redevelopment and Housing Authority (FCRHA) Revolving Development, provides initial funds in the form of advances for projects for which federal, state or private financing is available later. Initial project costs, such as development support for new site investigations, architectural and engineering plans, studies and fees are advanced from this fund and are later included in permanent financing plans for repayment to this fund. This funding mechanism ensures that sufficient funding is available to provide adequate plans and proposals for individual projects prior to obtaining construction and permanent project financing.

This fund is supported by multiple revenue sources, including income from investments, miscellaneous income (late fees, development fees) and repayment of advances on behalf of Mt. Pleasant and Gum Springs Community Center.

No funding for advances is currently required for Fund 946 in FY 2010. As projects that require Revolving Development funds are identified and approved by the FCRHA, adjustments will be made through allocations during the year. Repayment of two previously advanced loans totaling $24,039 is anticipated in FY 2010.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustment** **$3,165,791**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $3,165,791 due to the carryover of unexpended project balances.

- **Out-of-Cycle Adjustments** **$1,025,000**
  Subsequent to the *FY 2008 Carryover Review,* an allocation of $1,025,000 was provided for the Ox Road acquisition, the Charleston Square acquisition, a contractual increase for financial advisory services with CSG Advisors and to close-out balances in Project 014263, Bryson at Woodland Park and Project 014264, Fair Oaks Landing.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 946
FCRHA Revolving Development

FUND STATEMENT

Fund Type H94, FCRHA Development Support | **Fund 946, FCRHA Revolving Development**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$5,158,615**	**$666,673**	**$4,093,068**	**$1,052,753**	**$27,753**
Revenue:					
Investment Income	$196,322	$108,931	$108,931	$42,033	$42,033
Repayment of Advances	1,425,857	16,545	16,545	24,039	24,039
Total Revenue	$1,622,179	$125,476	$125,476	$66,072	$66,072
Total Available	**$6,780,794**	**$792,149**	**$4,218,544**	**$1,118,825**	**$93,825**
Expenditures:					
Advances	$2,687,726	$0	$4,190,791	$0	$0
Total Expenditures	$2,687,726	$0	$4,190,791	$0	$0
Total Disbursements	**$2,687,726**	**$0**	**$4,190,791**	**$0**	**$0**
Ending Balance[1]	**$4,093,068**	**$792,149**	**$27,753**	**$1,118,825**	**$93,825**

[1]Ending balances fluctuate due to increases and decreases in investment income and the repayment of advances.

Fund 946
FCRHA Revolving Development

FY 2010 Summary of Capital Projects

Fund: 946 FCRHA Revolving Development

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
003817	Bailey's Community Center	$214,907	$0.00	$0.00	$0	$0
003844	Emergency Housing	124,999	0.00	0.00	0	0
003907	James Lee Community Center	698,845	0.00	0.00	0	0
013831	FCRHA Office Building	108,420	0.00	0.00	0	0
013854	Founders Ridge/Kingstowne NV	376,281	0.00	6,293.71	0	0
013883	Old Mill Road	65,728	0.00	0.00	0	0
013889	Chain Bridge Gateway/Moriarty Place	765,894	0.00	0.00	0	0
013901	Tavenner Lane	91,873	0.00	0.00	0	0
013905	Creighton Square/Lockheed Blvd.	206,852	0.00	0.00	0	0
013908	West Ox Group Home	861,464	0.00	0.00	0	0
013914	Cedar Ridge	289,475	0.00	0.00	0	0
013938	Fairfield House	1,303,211	0.00	0.00	0	0
013944	Gum Springs Community Center	299,641	0.00	0.00	0	0
013948	Little River Glen Phase II	156,028	0.00	0.00	0	0
013951	Patrick Street Transitional Group Home	20,337	0.00	0.00	0	0
013966	Glenwood Mews	973,426	734,002.50	147,246.82	0	0
013969	Castellani Meadows	250,404	15,929.96	4,122.59	0	0
013983	Memorial Street	75,910	0.00	0.00	0	0
013985	Willow Spring Elementary School	91,330	0.00	0.00	0	0
013990	Washington Plaza	129,894	0.00	0.00	0	0
014002	Spring Street Site Working Singles	18,838	0.00	0.00	0	0
014023	Island Creek	10,602	0.00	0.00	0	0
014031	South Meadows Condominium	221,172	0.00	0.00	0	0
014050	Herndon Senior Center	668,751	0.00	0.00	0	0
014051	Mixed Greens	665,248	0.00	0.00	0	0
014056	Gum Springs Glen	334,532	0.00	0.00	0	0
014060	Elden Terrace Apts	12,192	0.00	0.00	0	0
014061	Leland Road	55,000	0.00	0.00	0	0
014062	Windsor Mews / Price Club	4,401	0.00	0.00	0	0
014063	Herndon Fortnightly	90,114	0.00	0.00	0	0
014130	Southgate Community Center	148,434	0.00	0.00	0	0
014137	Little River Glen III	2,000,000	0.00	2,000,000.00	0	0
014196	Affordable/Workforce Housing Projects		0.00	100,000.00	0	0
014234	Willow Oaks	922,241	0.00	0.00	0	0
014237	Yorkville Apartments	50,000	1,704.56	18,696.87	0	0
014238	Holly Acres	283,522	0.00	0.00	0	0
014250	Fairfield at Fair Chase	53,371	0.00	0.00	0	0
014254	East Market	561,304	0.00	0.00	0	0
014257	Crescent Redevelopment	300,000	0.00	300,000.00	0	0
014263	Bryson at Woodland Park	376,304	376,303.73	0.00	0	0
014264	Fair Oaks Landing	434,163	434,163.05	0.00	0	0
014269	Northampton	582,000	276,707.01	305,293.21	0	0
014270	Stockwell Manor	459,000	431,698.47	27,301.53	0	0
014273	Halstead	445,471	417,216.43	28,254.57	0	0
014305	EDI Housing Information Technology	153,582	0.00	153,582.00	0	0
014307	Ox Road	1,100,000	0.00	1,100,000.00	0	0
VA1942	Old Mill Site	368,421	0.00	0.00	0	0
VA1945	Ragan Oaks	255,749	0.00	0.00	0	0
VA1951	Tavenner Lane Apartments	263,918	0.00	0.00	0	0
VA1956	Scattered ADU'S	736,052	0.00	0.00	0	0
Total		**$18,679,298**	**$2,687,725.71**	**$4,190,791.30**	**$0**	**$0**

Fund 948
FCRHA Private Financing

Focus
Fund 948, FCRHA Private Financing, was established to budget and report costs for capital projects which are supported in full or in part by funds borrowed by the Fairfax County Redevelopment and Housing Authority (FCRHA) through the FCRHA sale of notes or bonds, or through equity financing received through the sale of federal low-income housing tax credits. Housing development and improvement projects may be financed with funds borrowed from private lenders, the Virginia Housing Development Authority, or the federal government. At times, the FCRHA invests in short-term notes of the County to provide an interim source of financing until permanent financing from one of these sources can be secured. Fund 948, FCHRA Private Financing, permits accounting for the receipt of funds from the lender and disbursements made by the FCRHA so that the total cost of a project can be maintained in the County's financial system and can be reflected on the FCRHA balance sheet.

An amount of $816,752 is included in FY 2010 for payment of debt service for three Section 108 Loans (Loans 3, 4 and 5) paid by this fund. Debt service payments, in the amount of $799,252, are budgeted in Fund 142, Community Development Block Grant (CDBG), and are received as revenue in Fund 948. The expenditures are made from Fund 948 to accommodate accounting requirements. The remaining debt service of $17,500 will be received from a scheduled repayment on Loan 5.

In FY 2010, necessary adjustments will be made to Fund 948 to track revenue and disbursements, as new projects and additional plans that require private financing are developed and approved by the FCRHA and the Board of Supervisors.

Changes to <u>FY 2009 Adopted Budget Plan</u>
The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the <u>FY 2009 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$2,797,570**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $2,797,570 due to the carryover of unexpended project balances of $3,140,123 offset by a decrease of $342,553 to close out project balances and reduce the balance of unexpended funds from prior fiscal years.

- **Program Adjustments** **$455,000**
  Subsequent to the *FY 2008 Carryover Review*, two allocations provided $455,000 for Project 014308, "HELP" Resale Project to acquire properties to be sold to first time homebuyers or non-profits or to be held in the rental program. Commensurate funding was provided from the FCRHA bank line of credit to capitalize the project.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 948
FCRHA Private Financing

FUND STATEMENT

Fund Type H94, FCRHA Development Support **Fund 948, FCRHA Private Financing**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$7,684,563**	**$6,278,518**	**$7,376,171**	**$4,687,455**	**$4,687,455**
Revenue:					
Section 108 Debt Service	$893,098	$858,035	$857,553	$816,752	$816,752
Investment Income	155,807	0	0	0	0
Miscellaneous Income	187,577	0	564,336	0	0
Total Revenue	$1,236,482	$858,035	$1,421,889	$816,752	$816,752
Total Available	**$8,921,045**	**$7,136,553**	**$8,798,060**	**$5,504,207**	**$5,504,207**
Expenditures:					
Capital Projects	$1,544,874	$858,035	$4,110,605	$816,752	$816,752
Total Expenditures	$1,544,874	$858,035	$4,110,605	$816,752	$816,752
Total Disbursements	**$1,544,874**	**$858,035**	**$4,110,605**	**$816,752**	**$816,752**
Ending Balance[1]	**$7,376,171**	**$6,278,518**	**$4,687,455**	**$4,687,455**	**$4,687,455**

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 948
FCRHA Private Financing

FY 2010 Summary of Capital Projects

Fund: 948 FCRHA Private Financing

Project #		Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
003817	Bailey's Community Center	$4,468,781	$0.00	$0.00	$0	$0
003829	Mott Community Center	2,025,228	0.00	0.00	0	0
003907	James Lee Community Center	18,653,097	6,108.00	189,038.99	0	0
003923	Undesignated Projects		14,821.50	2,146,093.06	0	0
003928	Springfield Green	115,579	0.00	0.00	0	0
003969	Lewinsville Elderly Facility	137,107	0.00	0.00	0	0
013808	Herndon Harbor House Phase I	3,400,391	0.00	0.00	0	0
013831	FCRHA Office Building	3,793,010	0.00	0.00	0	0
013846	Murraygate Village	8,874,469	0.00	0.00	0	0
013854	Founders Ridge/Kingstowne NV	2,392,291	0.00	0.00	0	0
013883	Old Mill Road	2,439,025	0.00	0.00	0	0
013887	Section 108 Loan Payments		876,584.50	874,067.43	816,752	816,752
013889	Chain Bridge Gateway/Moriarty Place	2,989,731	0.00	0.00	0	0
013901	Tavenner Lane	462,411	0.00	0.00	0	0
013905	Creighton Square/Lockheed Blvd.	1,040,000	6,520.27	25,444.98	0	0
013912	Stevenson Street	832,063	0.00	0.00	0	0
013944	Gum Springs Community Center	3,499,771	0.00	0.00	0	0
013948	Little River Glen Phase II	1,740,576	0.00	0.00	0	0
013952	Special Tenant Equity Program (STEP)	265,299	0.00	0.00	0	0
013966	Glenwood Mews	606,257	0.00	0.00	0	0
013969	Castellani Meadows	2,580,000	0.00	0.00	0	0
013990	Washington Plaza	980,050	0.00	0.00	0	0
014040	Herndon Harbor Phase II	5,617,956	0.00	0.00	0	0
014050	Herndon Senior Center	7,400,000	550,550.00	151,933.93	0	0
014051	Mixed Greens	226,015	0.00	0.00	0	0
014056	Gum Springs Glen	8,117,279	0.00	0.00	0	0
014061	Leland Road	608,085	0.00	0.00	0	0
014063	Herndon Fortnightly	2,673,964	0.00	0.00	0	0
014099	Herndon Adult Day Care Center	979,507	0.00	0.00	0	0
014123	Gum Springs Headstart	5,060,000	0.00	0.00	0	0
014130	Southgate Community Center	3,946,348	90,289.93	42,638.50	0	0
014188	Westcott Ridge	800,000	0.00	0.00	0	0
014251	Braddock Glen Adult Day Health Care Center	3,780,000	0.00	226,388.00	0	0
014253	Janna Lee Village II	5,500,000	0.00	0.00	0	0
014308	"HELP" Resale		0.00	455,000.00	0	0
Total		**$106,644,539**	**$1,544,874.20**	**$4,110,604.89**	**$816,752**	**$816,752**

Fund 949
FCRHA Internal Service Fund

Focus

Fund 949, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying and audits, which have been budgeted in and expensed from one of the FCRHA's funds, and then allocated out to other funds proportionate to their share of the costs. It also includes costs associated with the maintenance and operation of FCRHA housing developments such as service contracts for extermination, custodial work, elevator maintenance and grounds maintenance. The fund allows one purchasing document to be established for each vendor, as opposed to multiple purchase orders in various funds. Reimbursed charges incurred on behalf of other Department of Housing and Community Development funds are recorded as revenue.

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- **Program Adjustments** **$360,883**
  An increase of $360,883 is associated with additional expenditure projections for goods and services shared among several housing funds.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$316,225**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $316,225, with a commensurate increase in revenues, due to encumbered carryover of $270,751 and revised additional expenditure projections of $45,474.

Fund 949
FCRHA Internal Service Fund

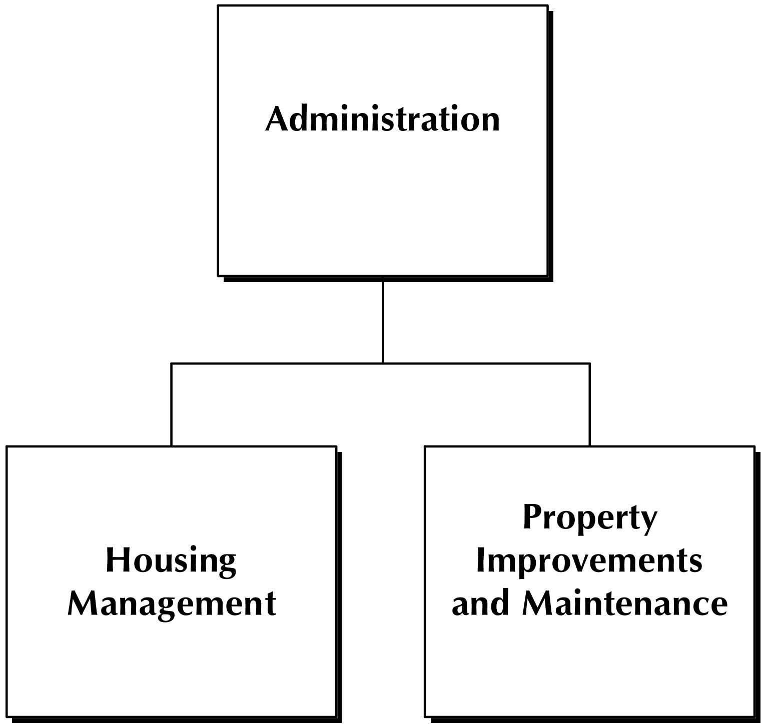
FUND STATEMENT

Fund Type H94, FCRHA Development Support | **Fund 949, FCRHA Internal Service Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**	**$0**
Revenue:					
Reimbursement from Other Funds	$3,730,848	$3,483,775	$3,800,000	$3,844,658	$3,844,658
Total Revenue	$3,730,848	$3,483,775	$3,800,000	$3,844,658	$3,844,658
Total Available	**$3,730,848**	**$3,483,775**	**$3,800,000**	**$3,844,658**	**$3,844,658**
Expenditures:					
Operating Expenses	$3,730,848	$3,483,775	$3,800,000	$3,844,658	$3,844,658
Total Expenditures	$3,730,848	$3,483,775	$3,800,000	$3,844,658	$3,844,658
Total Disbursements	**$3,730,848**	**$3,483,775**	**$3,800,000**	**$3,844,658**	**$3,844,658**
Ending Balance[1]	**$0**	**$0**	**$0**	**$0**	**$0**

[1] The Ending Balance is reserved for inventory and represents goods to be sold.

Fund 950
Housing Partnerships



Mission

To provide affordable rental housing through partnerships between the Fairfax County Redevelopment and Housing Authority (FCRHA) and private investors.

Focus

Fund 950, Housing Partnerships, was created in FY 2002 to allow the FCRHA to efficiently track partnership properties in the Federal Low Income Housing Tax Credit program, which promotes private investment in affordable housing through partnerships with nonprofit entities such as the FCRHA. The Housing Partnerships Fund supports a portion of the operating expenses for local rental-housing programs that are owned by limited partnerships of which the FCRHA is the managing general partner. In FY 2010, the FCRHA will directly manage four partnership properties: Castellani Meadows, The Green, Tavenner Lane and Murraygate Village. Some costs of the operation of these four properties are tracked through the County's mainframe Financial Accounting and Management Information System (FAMIS); however, a separate FCRHA software system, Yardi, is required to maintain partnership accounts and meet partnership calendar year reporting schedules. The operation of these developments is primarily supported by tenant rents with a County contribution for real estate taxes. The revenue collected from rents and property excess income is also monitored by Yardi and utilized by the partnerships to reimburse the FCRHA for expenses incurred to support salaries, maintenance and other operating expenses as identified in Fund 950.

The Housing Partnerships Fund began construction on Olley Glen, a 90-unit independent living facility in March 2009. This project is located in the Braddock District and will serve the residential needs of low-to-moderate income elderly. Construction is anticipated to be completed in the summer of 2010.

Six other partnership properties receive a County contribution for real estate taxes, but are managed by a private management company and are not reported in FAMIS. These other partnership properties include: Herndon Harbor I & II, Gum Springs Glen, Morris Glen, Stonegate, and Cedar Ridge.

Fund 950
Housing Partnerships

The following chart summarizes the total number of units in the FCRHA managed portion of the Partnership Program in FY 2010 and the projected operating costs associated with the units:

Project Name	Units	FY 2010 Cost	District
Castellani Meadows	24	$99,045	Providence
The Green[1]	24	331,684	Providence, Hunter Mill, and Sully
Tavenner Lane[2]	12	79,927	Lee
Murraygate Village	199	694,189	Lee
Total Partnership Program	**259**	**$1,204,845**	

[1] An additional 50 units at The Green are part of the federally assisted Public Housing program and are reflected in Fund 967, Public Housing Projects Under Management. However, operating expenses for all 74 units are included in Fund 950 since they are all owned by a limited partnership.

[2] An additional 12 units at Tavenner Lane are part of the federally assisted Public Housing program and are reflected in Fund 967, Public Housing Projects Under Management. However, operating expenses for all 24 units are included in Fund 950 since they are all owned by a limited partnership.

Budget and Staff Resources

Agency Summary					
Category	**FY 2008 Actual**	**FY 2009 Adopted Budget Plan**	**FY 2009 Revised Budget Plan**	**FY 2010 Advertised Budget Plan**	**FY 2010 Adopted Budget Plan**
Authorized Positions/Staff Years					
Regular	10/ 10	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures					
Personnel Services	$542,251	$444,465	$444,465	$553,958	$553,958
Operating Expenses	709,995	529,886	1,120,149	650,887	650,887
Capital Equipment	0	0	0	0	0
Total Expenditures	**$1,252,246**	**$974,351**	**$1,564,614**	**$1,204,845**	**$1,204,845**

Position Summary					
	HOUSING MANAGEMENT	2	Housing Services Specialists I	1	Administrative Assistant III
2	Housing Services Specialists III	1	Refrigeration & A/C Supervisor	1	Administrative Assistant II
1	Housing Services Specialist II	1	General Building Maintenance Worker II	1	Plumber I
TOTAL POSITIONS					
10 Positions / 10.0 Staff Years					

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- **Employee Compensation** **$109,493**
  An increase of $109,493 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Operating Expenses** **$121,001**
  An increase of $121,001 in Operating Expenses is associated with repair and maintenance fees, custodial services, and the purchase of building materials and household appliances. Of this amount, $20,805 is associated with the transfer of Housing General Fund support for contracted custodial services at the West Glade property (The Green) to Fund 950 due to adjustments utilized to balance the FY 2010 budget.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$54,263**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $54,263 in Operating Expenses due to encumbered carryover. FY 2009 revenues remained unchanged.

- **Third Quarter Adjustments** **$288,000**
  As part of the *FY 2009 Third Quarter Review*, the Board of Supervisors approved an increase of $288,000 in Operating Expenses due to anticipated additional maintenance costs in FCRHA properties including $87,054 for lighting and water heaters; $69,800 for fire damage; $48,037 for the purchase of a dumpster; $36,574 for maintenance, painting and flooring expenses; $29,000 for boiler repairs; $10,535 for tree maintenance and $7,000 for mold remediation expenses.

- **Out of Cycle Adjustment** **$248,000**
  Subsequent to the *FY 2009 Third Quarter Review*, an increase of $248,000 in Operating Expenses was required to support additional maintenance costs in FCRHA properties including crawlspace and storm water drain repairs, as well as painting and flooring work.

Fund 950
Housing Partnerships

FUND STATEMENT

Fund Type H94, FCRHA Development Support **Fund 950, Housing Partnerships**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$342,229**	**$301,347**	**$361,105**	**$336,520**	**$306,842**
Revenue:					
FCRHA Reimbursements	$1,271,122	$974,351	$1,510,351	$1,195,741	$1,195,741
Total Revenue	$1,271,122	$974,351	$1,510,351	$1,195,741	$1,195,741
Total Available	**$1,613,351**	**$1,275,698**	**$1,871,456**	**$1,532,261**	**$1,502,583**
Expenditures:					
Personnel Services[1]	$542,251	$444,465	$444,465	$553,958	$553,958
Operating Expenses[1]	709,995	529,886	1,120,149	650,887	650,887
Total Expenditures	$1,252,246	$974,351	$1,564,614	$1,204,845	$1,204,845
Total Disbursements	**$1,252,246**	**$974,351**	**$1,564,614**	**$1,204,845**	**$1,204,845**
Ending Balance[2]	**$361,105**	**$301,347**	**$306,842**	**$327,416**	**$297,738**
Replacement Reserve	$361,105	$301,347	$306,842	$327,416	$297,738
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $29,678 have been made as an increase to FY 2008 expenditures to reclassify expenditures for project based reporting purposes and to record expenses in the appropriate fiscal year. These audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Detials of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] The Housing Partnerships Fund maintains fund balances at adequate levels relative to projected operating and maintenance requirements. These costs change annually, therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 965
Housing Grants

Mission
To provide the residents of the County with safe, decent, and more affordable housing for low and moderate-income households.

Focus
Fund 965, Housing Grants, separately tracks grants which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). This fund currently provides accounting for the Resident Opportunity and Self Sufficiency (ROSS) Grant received by the FCRHA from the U.S. Department of Housing and Urban Development (HUD). The ROSS grant is a three-year grant that provides and coordinates supportive services that help public housing residents move toward self-sufficiency. Currently, the Department of Housing and Community Development and its partner, Fairfax Area Christian Emergency and Transitional Services, Inc, are administering three ROSS programs, the Public Housing Family Self-Sufficiency Program, the Neighborhood Networks Program, and the Family and Homeownership Program.

HUD's Public Housing Family Self–Sufficiency Program provides funds for the FCRHA to support two grant-funded program coordinators. These coordinators are responsible for leveraging public and private support services for selected Pubic Housing families to help them achieve economic independence and self-sufficiency.

The Neighborhood Networks Program provides computer-based service to the public housing residents at Ragan Oaks, Barros Circle, and Robinson Square public housing communities.

The Family and Homeownership Program provides funds for the FCRHA to offer housing counseling services to Public Housing residents.

No funding for advances is currently required for Fund 965 in FY 2010. As grants are provided by HUD and approved by the FCRHA, adjustments will be made through allocations during the year.

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Grant	2/ 2	2/ 2	2/ 2	2/ 2	2/ 2
Expenditures:					
Personnel Services	$128,045	$0	$228,925	$0	$0
Operating Expenses	64,853	0	226,995	0	0
Total Expenditures	**$192,898**	**$0**	**$455,920**	**$0**	**$0**

Position Summary

	HOUSING MANAGEMENT		
1	Housing Services Specialist III	1	Housing Services Specialist II

TOTAL POSITIONS
2 Grant Positions / 2.0 Staff Years

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$408,721**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $408,721 due to the carryover of unexpended FY 2008 grant balances.

- **Program Adjustments** **$65,500**
  Subsequent to the *FY 2008 Carryover Review*, an increase of $65,500 was associated with an additional allocation provided for the ROSS grant supportive services that help public housing residents move toward self-sufficiency.

- **Third Quarter Adjustments** **($18,301)**
  The Board of Supervisors made no adjustments to this fund. However, a decrease of $18,301 was due to audit adjustments in FY 2008 that had an impact on FY 2009.

Fund 965
Housing Grants

FUND STATEMENT

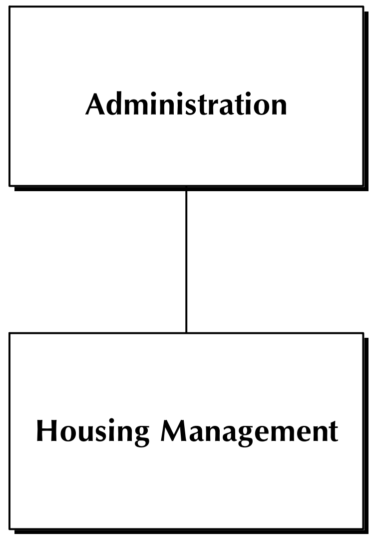
Fund Type H94, FCRHA Development Support **Fund 965, Housing Grants**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**	**$0**
Revenue:					
ROSS Grant[1]	$192,898	$0	$455,920	$0	$0
Total Revenue	$192,898	$0	$455,920	$0	$0
Total Available	**$192,898**	**$0**	**$455,920**	**$0**	**$0**
Expenditures:					
ROSS Grant[1]	$192,898	$0	$455,920	$0	$0
Total Expenditures	$192,898	$0	$455,920	$0	$0
Total Disbursements	**$192,898**	**$0**	**$455,920**	**$0**	**$0**
Ending Balance[2]	**$0**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been made as an increase of $18,300.77 to FY 2008 revenues to reflect an accrued revenue adjustment, and an increase of $18,300.77 to FY 2008 expenditures to reflect accrued leave. A commensurate decrease in FY 2009 revenues and expenditures has been made to the Resident Opportunity and Self Sufficiency (ROSS) Grant. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] Grant projects are budgeted based on the total grant costs. Most grants span multiple years, therefore, funding for grant projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 966
Section 8 Annual Contribution



Mission
To ensure that participants in the Federal Section 8 Program, Housing Choice Voucher (HCV) are provided with decent, safe and affordable private market housing.

Focus
The Section 8 program is a Federal Housing Assistance Program for lower income families seeking housing in the private market place. The United States Department of Housing and Urban Development (HUD) provides funds to pay a portion of the family's rent. In most cases, this subsidy is the difference between 30 percent of the eligible family's income and a HUD-approved Fair Market Rent (FMR) for a housing unit, although FMRs are different for the Housing Choice Voucher (HCV) program and the project-based components of the program. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) Contract with the owner of the housing. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves making the monthly subsidy payments, verifying that those benefiting from the subsidy are eligible and monitoring compliance with federal regulations. This is done pursuant to an Annual Contribution Contract between the Fairfax County Redevelopment and Housing Authority (FCRHA) and HUD. Administrative fees are established by HUD and earned from HUD by the FCRHA. The administrative fee earned is used to cover expenses associated with administering the Section 8 program.

Under Fund 966, Section 8 Annual Contribution, rental subsidies are provided by HUD to cover the difference between a market-established rent and the rent which is determined to be affordable at a given family's income level. In some cases, the subsidies are associated with a particular housing development and in other cases they are transferable with the tenant. Private developers, local housing authorities and state housing finance agencies all participate in different aspects of the HCV program. Within the Portability Program, one aspect of the HCV program, a tenant from another locality finds housing in Fairfax County and the FCRHA pays the subsidy portion of the rent on behalf of the originating housing authority. A subsequent reimbursement from the originating housing authority is received by the FCRHA as Portability Program Revenue to cover the subsidy payment as well as 80 percent of the originating Housing Authority's administrative fee to cover administrative costs.

Fund 966
Section 8 Annual Contribution

The FY 2010 funding level of $41,174,805 consists of housing assistance payments of $37,918,320 and administrative expenses of $3,256,485 to support 3,204 Section 8 project units as part of the Federal Housing Assistance Program for lower income families. Effective January 2005, HUD converted the budget for the HCV program to a calendar year process. Therefore, the FY 2010 request for this program is based on the Calendar Year 2008 HUD budget for July 2008 through December 2008 and projected for the full fiscal year for HAP and Administrative Fees. HUD has authorized up to 3,204 housing choice vouchers to subsidize Fairfax County residents.

The FY 2010 revenue projection is $41,166,878, an increase of $365,332 over the *FY 2009 Revised Budget Plan* that is primarily due to the increase in leasing by HCV Portability participants.

In accordance with the revised HUD funding formula that became effective January 1, 2008 there is an increase in administrative fees earned by the FCRHA for the lease-up of authorized FCRHA vouchers. The new formula is based on a graduated scale for leased units rather than a fixed rate and results in an increased per unit administrative fee earned for each unit leased. It should be noted that an additional amount of $221,594 is provided as a subsidy in Agency 38, Department of Housing and Community Development, to assist with personnel services expenses associated with program compliance activities, including investigations, inspections, coordination of wrap-around services to prevent eviction and homelessness, and related administrative responsibilities.

The current income limits for most components of the HCV Program as established by HUD, effective as of March 19, 2009, are shown below:

Household Size	Very Low Income	Lower Income
1	$35,950	$44,800
2	$41,200	$51,200
3	$46,200	$57,600
4	$51,350	$64,000
5	$55,450	$69,100
6	$59,550	$74,250
7	$63,650	$79,350
8+	$67,800	$84,500

FY 2010 SUMMARY OF PROJECTS	
PROJECTS	**NUMBER OF UNITS**
Consolidated Vouchers[1]	3,204
Total Contract P-2509 Fund 966	**3,204**

[1] Actual number of vouchers issued may be lower than HUD-approved count due to local market conditions.

Fund 966
Section 8 Annual Contribution

Fund 966 covers the following components in FY 2010:

- **Housing Choice Vouchers – 3,204 issued through the FCRHA**
  Under this component of the Section 8 housing program, local or state housing authorities contract with HUD for housing assistance payment subsidy funds and issue vouchers to eligible households who may lease any appropriately sized, standard quality rental unit from a participating landlord.

- The housing authority maintains a waiting list of those seeking a Housing Choice Voucher, verifies applicant income eligibility before issuing a voucher, inspects the unit the family selects to ensure compliance with HCV Housing Quality Standards, computes the portion of rent the family must pay or the maximum subsidy, contracts with the landlord to pay the subsidy, recertifies eligibility annually, and maintains required financial records and reports. The owner of the housing (landlord), not the housing authority, selects the families to whom the landlord will rent, and renews or terminates the family's lease in accordance with the terms of the lease.

- The FY 2010 Adopted Budget is based on the maximum funding available in FY 2009 under the Annual Contributions (ACC) contract with HUD for the Housing Choice Voucher program at the time of budget preparation.

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	35/ 35	35/ 35	35/ 35	35/ 35	35/ 35
Grant	4/ 4	4/ 4	4/ 4	4/ 4	4/ 4
Expenditures:					
Personnel Services	$2,456,295	$2,651,594	$2,618,828	$2,689,834	$2,689,834
Operating Expenses	36,901,729	38,308,654	39,701,244	38,484,971	38,484,971
Capital Equipment	0	0	0	0	0
Total Expenditures	**$39,358,024**	**$40,960,248**	**$42,320,072**	**$41,174,805**	**$41,174,805**

Position Summary

ADMINISTRATION
- 1 Network/Telecom Analyst III
- 1 Network/Telecom Analyst II

FINANCIAL MANAGEMENT
- 1 Administrative Assistant IV

HOUSING MANAGEMENT
- 3 Housing Services Specialists V 1G
- 3 Housing Services Specialists III
- 23 Housing Services Specialists II 3G
- 3 Human Services Assistants
- 1 Human Services Coordinator II
- 2 Administrative Assistants III
- 1 Administrative Assistant II

TOTAL POSITIONS
39 Positions / 39.0 Staff Years

G Denotes Grant Positions

Fund 966
Section 8 Annual Contribution

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

♦ **Employee Compensation** **$38,240**

A net increase of $38,240 in Personnel Services reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Housing Assistance Program** **$176,317**

An increase of $176,317 in Housing Assistance Payments is based primarily on an increase for leasing in the Housing Choice Vouchers Portability Program and an increase for Ongoing Administrative Expenses.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ **Carryover Adjustments** **($516,944)**

As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved a net decrease of $516,944 due to a decrease of $1,962,818 for Portability Housing Assistance Payment (HAP) expenses as a result of the absorption of all portability clients based on U.S. Department of Housing and Community Development (HUD) guidelines. Partially offsetting this decrease is an increase of $1,434,342 in Housing Choice Voucher (HCV) housing assistance payment expenditures to appropriate an increase in HUD HCV Annual Contributions revenue and $11,532 for encumbered carryover. Revenues decreased $550,825 due to a reduction of $2,064,634 in HAP income attributable to the absorption of portability tenants from other jurisdictions partially offset by an increase of $1,436,847 in FY 2009 HUD HCV Annual Contribution funding based on the most recent renewal notice from HUD received in March 2008 and an increase of $76,962 in interest income based on current HAP reserve levels.

♦ **Third Quarter Adjustments** **$1,876,768**

As part of the *FY 2009 Third Quarter Review* the Board of Supervisors approved an increase of $1,876,768 associated with an increase of $1,624,225 in Operating Expenses required for Housing Assistance Payments (HAP) expenses due to the anticipated leasing rate of 102.8 percent, and an increase of $285,309 in HAP for the Portability Program due to the increase in leasing for this program. In addition, Personnel Services funding was reduced $32,766 primarily due to a decrease in limited term and overtime funding offset by an increase in fringe benefit costs and lower than anticipated position vacancies.

Fund 966
Section 8 Annual Contribution

FUND STATEMENT

Fund Type H96, Annual Contribution Contract **Fund 966, Section 8 Annual Contribution**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,251,129**	**$2,008,670**	**$5,319,653**	**$5,166,077**	**$3,801,127**
Revenue:					
Annual Contributions[1,2]	$40,237,709	$37,921,915	$39,712,581	$39,604,816	$39,604,816
Investment Income	112,297	31,217	108,179	112,297	112,297
Portability Program[3]	1,439,749	2,668,094	893,376	1,352,781	1,352,781
Miscellaneous Revenue[4]	636,793	87,410	87,410	96,984	96,984
Total Revenue	$42,426,548	$40,708,636	$40,801,546	$41,166,878	$41,166,878
Total Available	**$44,677,677**	**$42,717,306**	**$46,121,199**	**$46,332,955**	**$44,968,005**
Expenditures:					
Housing Assistance Payments[5]	$35,801,237	$37,725,696	$39,106,754	$37,918,320	$37,918,320
Ongoing Admin. Expenses[4]	3,556,787	3,234,552	3,213,318	3,256,485	3,256,485
Total Expenditures	$39,358,024	$40,960,248	$42,320,072	$41,174,805	$41,174,805
Total Disbursements	**$39,358,024**	**$40,960,248**	**$42,320,072**	**$41,174,805**	**$41,174,805**
Ending Balance[6]	**$5,319,653**	**$1,757,058**	**$3,801,127**	**$5,158,150**	**$3,793,200**
HAP Reserve[7]	$4,413,084	$1,405,540	$2,920,195	$4,468,698	$3,165,635
Operating Reserve[7]	906,569	351,518	880,932	627,565	627,565
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**	**$0**

[1] Effective January 2005 the United States Department of Housing and Urban Development (HUD) converted the budget cycle for the Housing Choice Voucher program to a calendar year budget cycle. The FY 2010 Adopted Budget Plan is based on the calendar year 2008 HUD budget from July 2008 through December 2008, and projected Annual Contributions for the period January 2009 through June 2009. Adjustments to projected Annual Contributions, if necessary, will be made at a future quarterly review.

[2] The decrease in Annual Contributions in the *FY 2009 Revised Budget Plan* and the FY 2010 Adopted Budget Plan compared to the FY 2008 Actuals is due to retroactive increases in the HUD approved budget in FY 2008 resulting in a one-time additional revenue earned for Annual Contributions in FY 2008.

[3] "Portability In" tenants are being billed to the local originating housing authorities. The increase in Recovered Costs and Servicing Fees is due to an increase in the lease rate anticipated based on actual monthly leasing increases in this jurisdiction. Revenue for FY 2010 is based on Recovered Costs of 100 percent for Portability Housing Assistance Payment (HAP) and Utility Allowance Payment (UAP) expenses. A servicing fee will also be earned for 80 percent of the originating housing authority's fees. In FY 2009 HCD absorbed portability payments within the existing budget resulting in a decrease in the *FY 2009 Revised Budget Plan*.

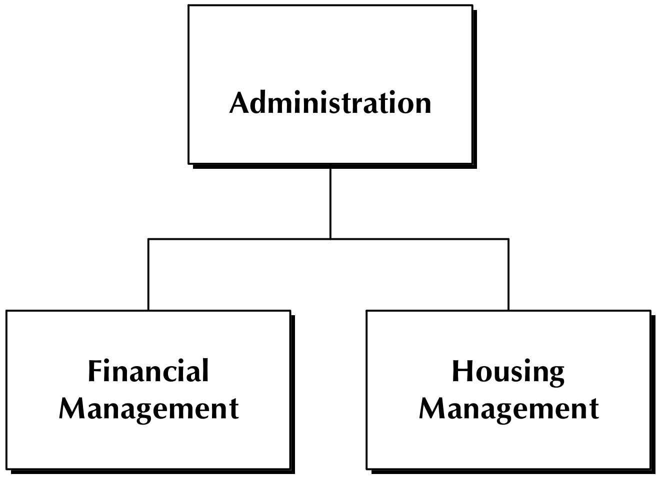
[4] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments totaling a net decrease of $131,064.80 have been reflected as an increase of $487,513.49 to FY 2008 revenues associated with additional fraud repayments and a decrease of $618,578.29 in FY 2008 expenditures to reflect reduced expenditures associated with accrued leave and to reclassify expenditures. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[5] The fluctuations in HAP expenditures is the result of adjustments in Portability HAP.

[6] Fluctuation in ending balances is a result of federal funding reimbursements lost due to the temporary absorption of Portability Program tenants from non-local housing authorities as they transition into the FCRHA.

[7] Detailed instruction and guidelines in the calculation of HAP and Operating Reserve were given by HUD and resulted in an update of HAP And Operating Reserve amounts retroactive to January 2005. Revised distribution between HAP and Operating Reserve balances were provided at the *FY 2009 Third Quarter Review*.

Fund 967
Public Housing Projects Under Management



Mission
To ensure that all tenants of Fairfax County Redevelopment and Housing Authority's (FCRHA) owned and operated public housing units are provided with decent, safe and adequate housing; maintenance and management; social services referrals; and housing counseling.

Focus
The Federal Public Housing Program is administered by the U.S. Department of Housing and Urban Development (HUD) to provide funds for rental housing serving low income households owned and operated by local housing authorities such as the Fairfax County Redevelopment and Housing Authority (FCRHA). There are two components of this program with each having separate funding for operations and capital improvements. Fund 967, Public Housing Program Projects Under Management, is for management and maintenance of public housing properties and includes an annual federal operating subsidy from HUD. Fund 969, Public Housing Under Modernization, provides funds for capital improvements and repairs of existing public housing through an annual Capital Fund Grant (formerly the Comprehensive Grant).

Revenues are derived from dwelling rents, payments for utilities in excess of FCRHA established standards, investment income, maintenance charges, late fees and HUD provided contributions and subsidies. Projected FY 2010 revenues of $8,007,138 represent an increase of $687,968 or 9.4 percent over the FY 2009 Adopted Budget Plan primarily due to an increase in the projected HUD Operating Subsidy and Dwelling Rental Income. Effective January 1, 2007, the HUD Operating Subsidy calculation is based on HUD's Final Rule (Revisions to Public Housing Operating Fund) published on September 19, 2005, using a formula developed by HUD to provide a mechanism to align expenditures and revenues for Public Housing Authorities. The HUD Annual Contribution represents what HUD will pay on Federal Financing Bank (FFB) loan obligations for projects owned and operated by the FCRHA. This revenue offsets interest and principal expenses related to FFB Loans budgeted in the Other Expenses cost center.

Beginning in FY 2008, the FCRHA was required by HUD to be in compliance with Project Based Accounting and Budgeting, which requires separate reporting for the County's Public Housing properties. The 26 Public Housing properties were grouped into 11 Asset Management Projects (AMPs) for HUD Reporting purposes. In addition to the project reporting requirement, Public Housing Authorities are also required to track and report activities of the Central Office, which resulted in the creation of three new cost centers for tracking various types of Central Office expenses such as indirect administrative costs, which are covered by HUD prescribed management fees. The expenses for the AMPs will be covered by program revenues, which are mainly Dwelling Rental Income and HUD Operating Subsidy.

In addition to the public housing support provided in this fund, FY 2010 funds totaling $808,868 are provided in the General Fund, Agency 38, Department of Housing and Community Development, in support of refuse-collection costs, painting expenses and townhouse/condominium-association fees for these properties.

The current income limits for the program as established by HUD effective March 19, 2009 are as follows:

INCOME LIMITS		
Number of Persons	**Very Low**	**Low**
1	$35,950	$44,800
2	$41,200	$51,200
3	$46,200	$57,600
4	$51,350	$64,000
5	$55,450	$69,100
6	$59,550	$74,250
7	$63,650	$79,350
8	$67,800	$84,500

The Public Housing projects, as reflected in the following chart, are located throughout the County.

Project Name	HUD Number	Number of Units	Supervisory District
Audubon Apartments	VA 19-01	46	Lee
Rosedale Manor	VA 19-03	96	Mason
Newington Station	VA 19-04	36	Mt. Vernon
The Park	VA 19-06	24	Lee
Shadowood	VA 19-11	16	Hunter Mill
Atrium Apartments	VA 19-13	37	Lee
Villages of Falls Church[1]	VA 19-25	36	Mason
Heritage Woods I	VA 19-26	19	Braddock
Robinson Square	VA 19-27	46	Braddock
Heritage Woods South	VA 19-28	12	Braddock
Sheffield Village	VA 19-29	8	Mt. Vernon
Greenwood	VA 19-30	138	Mason
Briarcliff II	VA 19-31	20	Providence

Fund 967
Public Housing Projects Under Management

Project Name	HUD Number	Number of Units	Supervisory District
West Ford II	VA 19-32	22	Mt. Vernon
West Ford I	VA 19-33	24	Mt. Vernon
West Ford III	VA 19-34	59	Mt. Vernon
Barros Circle	VA 19-35	44	Sully
Belle View	VA 19-36	40	Mt. Vernon
Kingsley Park	VA 19-38	108	Providence
Scattered Sites	VA 19-39	25	Various
Reston Town Center	VA 19-40	30	Hunter Mill
Old Mill	VA 19-42	48	Lee
Ragan Oaks	VA 19-45	51	Sully
Tavenner Lane[2]	VA 19-51	12	Lee
Waters Edge	VA 19-52	9	Sully
West Glade[2]	VA 19-55	50	Hunter Mill
Scattered ADU Sites	VA 19-56	7	Various
Total Units[3]		**1,063**	

[1] This HUD project includes one unit at Heritage Woods South in Braddock District.

[2] Properties are owned by limited partnerships of which the FCRHA is the managing general partner. Therefore, rental revenue and other expenses for these properties are not reported in Fund 967.

[3] There are projected to be 1,065 units of Public Housing; however, only 1,063 are income producing. There are two units off-line, one of which is used as an office and the other as a community room. Per HUD guidelines, the community room is not reported to HUD when requesting the HUD Operating Subsidy. Tavenner Lane and West Glade are reported separately when reporting to HUD, since they are partnership properties and have different reporting requirements. The FY 2010 vacancy rate is projected to be approximately 2 percent for public housing properties, primarily due to normal turnover.

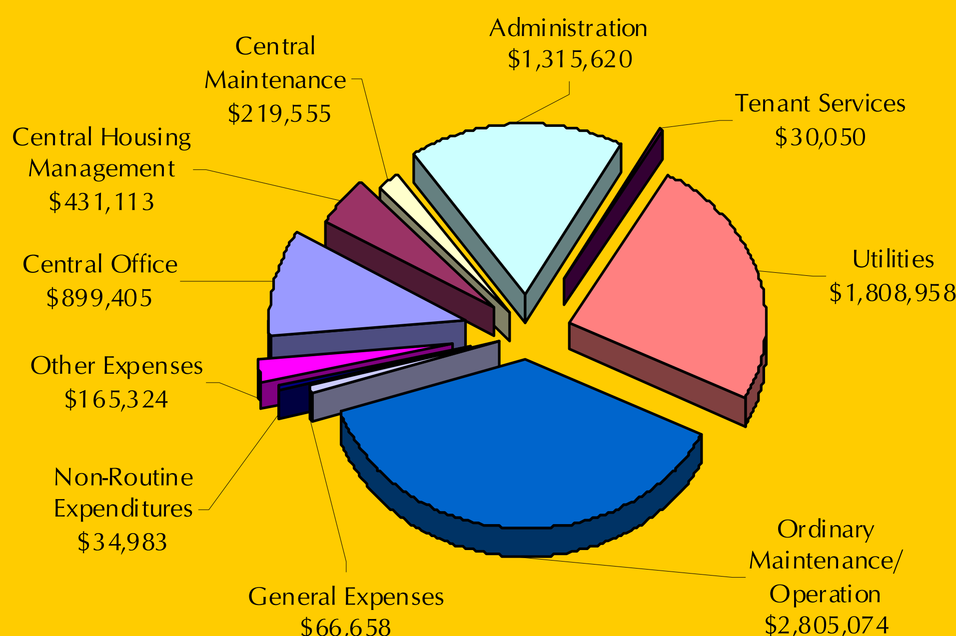
Admissions and Occupancy policies for this program are governed by the Quality Housing and Work Responsibility Act of 1998 (which amended the United States Housing Act of 1937) and are consistent with the objectives of Title VI of the Civil Rights Act of 1964. Eligibility for admission and occupancy to Low-Income Housing requires the applicants to fulfill the following general criteria: (1) qualify as a family, (2) have annual income which does not exceed the income limits for admission to a designated development, and (3) qualify under the Local Preference if head or spouse is employed, attending school or participating in a job training program, a combination thereof at least 30 hours per week; or is 62 or older; or is a primary caretaker of a disabled dependent; or meets HUD's definition of being disabled**.** In addition, the FCRHA approved a new income policy on May 1, 2008 to support the FCRHA's mission to serve low income households. Eligible applicants for Public Housing who live or work in Fairfax County, City of Fairfax, City of Falls Church or Town of Herndon can (4) have household incomes above 50 percent of the AMI if they pay more than 30 percent of gross income for rent and utilities for the past 90 days (excluding telephone and cable costs) or have household incomes at or below 50 percent of the AMI.

Fund 967
Public Housing Projects Under Management

Budget and Staff Resources

Agency Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	44/ 44	43/ 43	47/ 47	43/ 43	47/ 47
Grant	0/ 0	2/ 2	1/ 1	2/ 2	1/ 1
Expenditures					
Personnel Services	$2,720,768	$3,239,223	$3,490,467	$3,440,031	$3,440,031
Operating Expenses	5,162,800	3,980,519	5,287,137	4,336,709	4,336,709
Capital Equipment	26,947	0	2,095	0	0
Total Expenditures	**$7,910,515**	**$7,219,742**	**$8,779,699**	**$7,776,740**	**$7,776,740**

FY 2010 Cost Center Summary



Position Summary

FINANCIAL MANAGEMENT
- 1 Chief Accounting Fiscal Officer
- 1 Fiscal Administrator
- 1 Accountant II

HOUSING MANAGEMENT
- 1 HCD Division Director
- 1 Housing Community Developer V
- 1 Management Analyst I
- 1 Administrative Assistant II
- 2 Housing/Community Developers II
- 2 Housing Services Specialists V
- 2 Housing Services Specialists III 1G
- 11 Housing Services Specialists II
- 2 Housing Services Specialists I
- 1 Human Services Assistant (-1)
- 1 Trades Supervisor
- 4 Air Conditioning Equipment Repairers
- 2 Carpenters II
- 2 Carpenters I
- 3 General Building Maintenance Workers II
- 2 General Building Maintenance Workers I
- 1 Locksmith II
- 3 Admin. Assistants III (1T)
- 1 Painter I
- 2 Plumbers II

TOTAL POSITIONS
48 Positions / 48.0 Staff Years

(-) Denotes Abolished Position
G Denotes Grant Position
(T) Denotes Transferred Position

FY 2010 Funding Adjustments

The following funding adjustments reflect all changes from the FY 2009 Adopted Budget Plan, as approved by the Board of Supervisors on April 27, 2009.

- **Employee Compensation** **$151,519**
  A net increase of $151,519 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Position Adjustments** **$49,289**
  As a result of the Board of Supervisors' decisions to balance the FY 2010 budget, an increase of $49,289 is required to support 1/1.0 SYE Administrative Assistant III that was transferred from the Department of Housing and Community Development General Fund to Fund 967. The position replaced an existing vacant Human Services III position and supports the Huntington Flood Insurance Program allowing the accounts receivable function to continue at the current level of service.

- **FY 2010 Program Adjustments** **$129,985**
  As a result of the Board of Supervisors' decisions to balance the FY 2010 budget, an increase of $129,985 is associated with the transfer of the Department of Housing and Community Development General Fund support for refuse collection services to Fund 967. This increase supports refuse collection services at Fairfax County Redevelopment and Housing Authority (FCRHA) Public Housing properties and requires that individual FCRHA Public Housing properties absorb their respective refuse collection expenses.

- **Central Management Expenses** **$226,205**
  An increase of $226,205 in Operating Expenses is primarily associated with costs for the oversight and management of the Capital Fund Program for Public Housing and increased utility solid waste collection service expenses.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Third Quarter Adjustments** **$1,559,957**
  As part of the *FY 2009 Third Quarter Review,* the Board of Supervisors approved an increase in expenditures of $1,559,957 due to an increase of $271,244 in Personnel Services costs associated with salary expenses of positions that will now be funded entirely out of Fund 967, Public Housing Projects Under Management. In addition, Operating Expenses were increased $1,288,713 due to rising costs associated with utility fees and management fees.

- **Position Adjustments** **$0**
  As a result of a transition by the U.S. Department of Housing and Urban Development to a project based budgeting model for the maintenance of public housing facilities, 3/3.0 SYE positions were transferred from Fund 940, FCRHA General Operating to better align the positions to the development they support.

Fund 967
Public Housing Projects Under Management

FUND STATEMENT

Fund Type H96, Annual Contribution Contract **Fund 967, Projects Under Management**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,203,751**	**$2,259,703**	**$3,327,215**	**$3,488,386**	**$3,504,570**
Revenue:					
Dwelling Rental Income[1]	$4,849,355	$4,700,163	$4,849,355	$4,837,086	$4,837,086
Excess Utilities	126,258	114,081	114,081	126,258	126,258
Interest on Investments	222,958	232,913	232,913	134,506	134,506
Other Operating Receipts[1]	122,039	172,529	172,529	122,040	122,040
Management Fee - Capital Fund[1,2]	1,033,482	0	908,670	181,242	181,242
HUD Annual Contribution	239,205	238,824	238,824	165,324	165,324
HUD Operating Subsidy[3]	2,440,682	1,860,660	2,440,682	2,440,682	2,440,682
Total Revenue	$9,033,979	$7,319,170	$8,957,054	$8,007,138	$8,007,138
Total Available	**$11,237,730**	**$9,578,873**	**$12,284,269**	**$11,495,524**	**$11,511,708**
Expenditures:[4]					
Administration[1]	$1,476,033	$952,481	$1,908,299	$1,315,620	$1,315,620
Central Office[1]	601,954	743,610	842,382	899,405	899,405
Central Housing Management[1]	208,754	350,612	517,189	431,113	431,113
Central Maintenance[1]	204,617	155,541	408,018	219,555	219,555
Tenant Services	12,643	30,050	30,050	30,050	30,050
Utilities[1]	1,809,215	1,662,433	2,040,381	1,808,958	1,808,958
Ordinary Maintenance and Operation[1]	3,314,643	2,364,624	2,217,644	2,805,074	2,805,074
General Expenses	13,662	700,540	555,885	66,658	66,658
Non Routine Expenditures	34,983	21,027	21,027	34,983	34,983
Other Expenses	234,011	238,824	238,824	165,324	165,324
Total Expenditures	$7,910,515	$7,219,742	$8,779,699	$7,776,740	$7,776,740
Total Disbursements	**$7,910,515**	**$7,219,742**	**$8,779,699**	**$7,776,740**	**$7,776,740**
Ending Balance[5]	**$3,327,215**	**$2,359,131**	**$3,504,570**	**$3,718,784**	**$3,734,968**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments totaling a net decrease of $61,743 have been reflected as an increase of $920,939 in FY 2008 revenue associated with management fee revenues and revenue reclassification, and an increase of $982,682 in FY 2008 expenditures to reflect increased expenditures associated with accrued leave, expenditure allowances, management fee expenses and reclassified expenditures. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

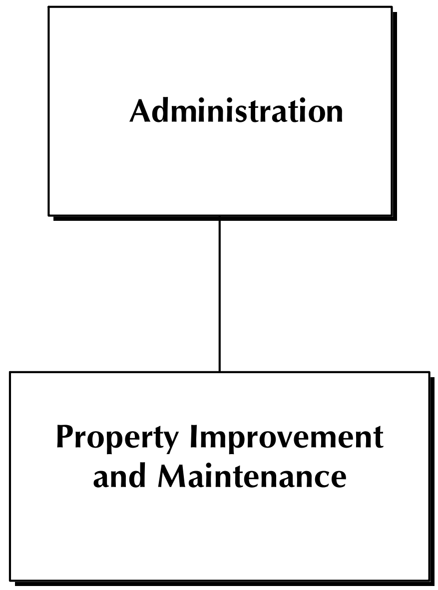
[2] This revenue is associated with fees received for the oversight and management of the Capital Fund Program for Public Housing. The FY 2010 budget is calculated based on 10 percent of the FY 2009 grant amount of $1,812,429 received in Fund 969, Public Housing Projects Under Modernization.

[3] Category represents a U.S. Department of Housing and Urban Development (HUD) Operating Subsidy based on revenue and expenditure criteria developed by HUD under the Final Rule that was effective January 1, 2007.

[4] Expenditure categories reflect HUD required cost groupings. Increase in expenditures is primarily due to the elimination of split positions which resulted in higher salary expenses for assigned positions that are now 100 percent funded out of Fund 967, as well as projections based on prior year actuals.

[5] The Ending Balance fluctuates due to adjustments for expenditures based on Personnel Services costs and revenue changes primarily due to HUD criteria for determining dwelling rental income.

Fund 969
Public Housing Projects Under Modernization



Focus

Fund 969, Public Housing Projects Under Modernization, receives an annual federal grant, determined by formula, to be used for major physical and management improvements to public housing properties owned by the Fairfax County Redevelopment and Housing Authority (FCRHA). This grant program fund which was called the Comprehensive Grant Program (CGP) or the Modernization Program is now referred to as the Capital Fund Program (CFP). It is one of the two components of the Public Housing Program. The other fund supporting this program is Fund 967, Public Housing Under Management, which supports the daily maintenance and management of public housing properties.

Local public housing authorities submit a five-year comprehensive capital and management improvement plan to the U.S. Department of Housing and Urban Development (HUD) as part of the FCRHA's Five-Year Plan. The plan is updated each year as part of the Annual Plan. HUD reviews the plan and releases the annual capital grant amount that supports administrative and planning expenses as well as improvements to one or more projects. Housing authorities may revise the annual plan/budget to substitute projects as long as they are part of the Five-Year Plan.

Three grant positions are supported in this fund for the administration of the program to include monitoring of all construction in process for projects that have been approved by HUD.

The FCRHA submitted an improvement plan in March 2008 for Program Year 37 (FY 2009) funding and received HUD approval for $1,812,429. Program Year 37 funding provides for staff administration, management improvements and capital improvements for seven projects: VA1906, The Park; VA1911, Shadowood Condominiums; VA1930, Greenwood Apartments; VA1935, Barros Circle; VA1938, Kingsley Park; VA1939, Scattered Acquisitions; and VA1942, Old Mill Site.

No FY 2010 funding is included for Fund 969 at this time. Funding will be allocated at the time of the award from HUD and will provide Program Year 38 funding for new and ongoing projects.

Fund 969
Public Housing Program Projects Under Modernization

Position Summary	
HOUSING MANAGEMENT	
1 Housing/Community Developer IV, G	
2 Housing/Community Developers III, 2 G	
TOTAL POSITIONS	
3 Positions / 3.0 Staff Years	**G Denotes Grant Positions**

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **Carryover Adjustments** **$2,228,745**
  As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $2,228,745 due to the carryover of unexpended project balances. FY 2009 revenues increased $55,171 due to the anticipated reimbursement of expenses for projects previously approved by HUD.

- **Program Adjustments** **$1,812,429**
  Subsequent to the *FY 2008 Carryover Review,* the Board of Supervisors approved an increase of $1,812,429 for Program Year 37 staff administration, management improvements and capital improvements for seven projects: VA1906, The Park; VA1911, Shadowood Condominiums; VA1930, Greenwood Apartments; VA1935, Barros Circle; VA1938, Kingsley Park; VA1939, Scattered Acquisitions; and VA1942, Old Mill Site.

- **Third Quarter Adjustments** **($42,313)**
  The Board of Supervisors made no adjustments to this fund. However a decrease of $42,313 is due to audit adjustments in FY 2008 that had an impact on Capital Project balances in FY 2009.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 969
Public Housing Program Projects Under Modernization

FUND STATEMENT

Fund Type H96, Annual Contribution Contract **Fund 969, Projects Under Modernization**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$2,173,574**	**$0**	**$2,173,574**	**$0**	**$0**
Revenue:					
HUD Authorizations	$0	$0	$1,812,429	$0	$0
HUD Reimbursements[1,2]	1,693,601	0	12,858	0	0
Total Revenue	$1,693,601	$0	$1,825,287	$0	$0
Total Available	**$3,867,175**	**$0**	**$3,998,861**	**$0**	**$0**
Expenditures:					
Administration[1]	$299,558	$0	$181,242	$0	$0
Capital/Related Improvements	1,394,043	0	3,817,619	0	0
Total Expenditures	$1,693,601	$0	$3,998,861	$0	$0
Total Disbursements	**$1,693,601**	**$0**	**$3,998,861**	**$0**	**$0**
Ending Balance[3]	**$2,173,574**	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments totaling a net impact of $0 have been reflected as an increase of $42,313 in FY 2008 revenues due to revenue accruals and an increase of $42,313 in FY 2008 expenditures due to accrued leave. A commensurate decrease in FY 2009 expenditures has been made to multiple projects to reduce FY 2008 revenue. The audit adjustments have been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustments were included in the FY 2009 Third Quarter Package.

[2] This represents the U.S. Department of Housing and Urban Development (HUD) reimbursements for capital improvements, major repairs/maintenance and modernization of public housing properties.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 969
Public Housing Program Projects Under Modernization

FY 2010 Summary of Capital Projects

Fund: 969 Public Housing, Projects Under Modernization

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
VA0501	Capital Improvement - Year 28	$432,080	$0.00	$10,569.83	$0	$0
VA0502	Capital Improvement - Year 29	788,485	0.00	0.00	0	0
VA0503	Capital Improvement - Year 30	692,526	0.00	0.00	0	0
VA0504	Capital Improvement - Year 31	398,661	0.00	2,575.20	0	0
VA0505	Capital Improvement - Year 32	100,726	0.00	20,212.35	0	0
VA0506	Capital Improvement - Year 33	984,939	0.00	55,578.27	0	0
VA0507	Capital Improvement - Year 34	833,620	0.00	79,103.65	0	0
VA0508	Capital Improvement - Year 35	609,039	0.00	99,214.14	0	0
VA0509	Capital Improvement - Year 36		0.00	0.00	0	0
VA0702	Comp Grant - Year Two	346,829	0.00	0.00	0	0
VA0703	Comp Grant - Year Three	374,978	0.00	0.00	0	0
VA0704	Comp Grant - Year Four	386,386	0.00	0.00	0	0
VA0705	Comp Grant - Year Five	288,906	0.00	0.00	0	0
VA0706	Comp Grant - Year Six	276,087	0.00	0.00	0	0
VA0707	Comp Grant - Year Seven	267,251	0.00	0.00	0	0
VA0708	Comp Grant - Year Eight	391,601	0.00	0.00	0	0
VA1900	4500 University Drive	19,939	0.00	0.00	0	0
VA1901	Audubon Apartments	1,958,324	569,027.84	935,100.59	0	0
VA1904	Newington Station	1,087,336	0.00	0.00	0	0
VA1905	Green Apartments	2,186,251	0.00	0.00	0	0
VA1906	The Park	1,128,546	0.00	393,414.00	0	0
VA1911	Shadowood Condominiums	298,644	0.00	159,000.00	0	0
VA1913	Atrium	1,041,353	56,813.00	24,350.00	0	0
VA1925	Villages at Falls Church	261,985	0.00	0.00	0	0
VA1927	Robinson Square	1,571,423	146,505.45	452,153.42	0	0
VA1929	Sheffield Village Square	74,915	0.00	0.00	0	0
VA1930	Greenwood Apartments	3,281,813	154,380.73	309,884.98	0	0
VA1931	Briarcliff Phase II	465,692	0.00	0.00	0	0
VA1932	Westford Phase II	1,485,584	336,620.00	560,219.24	0	0
VA1933	Westford Phase I	1,231,552	332,462.31	93,487.00	0	0
VA1934	Westford Phase III	1,525,055	16,082.79	272,676.79	0	0
VA1935	Barros Circle	848,199	4,596.65	82,398.24	0	0
VA1936	Belle View Condominiums	359,712	0.00	0.00	0	0
VA1938	Kingsley Park	2,101,547	25,041.95	128,923.56	0	0
VA1939	Scattered Acquisitions		0.00	265,000.00	0	0
VA1940	Reston Towne Center	773,183	0.00	0.00	0	0
VA1942	Old Mill Site	72,728	17,728.00	55,000.00	0	0
VA1945	Ragan Oaks	34,342	34,342.00	0.00	0	0
VA1952	Water's Edge	119,621	0.00	0.00	0	0
Total		**$29,099,859**	**$1,693,600.72**	**$3,998,861.26**	**$0**	**$0**

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FY 2010 ADOPTED REVENUE & RECEIPTS BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Actual [1]	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES							
G10 Special Revenue Funds							
117 Alcohol Safety Action Program	$1,659,097	$1,800,737	$1,800,737	$1,687,300	$1,687,300	($113,437)	(6.30%)
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)							
G70 Agency Funds							
703 Northern Virginia Regional Identification System	$74,295	$40,648	$40,648	$19,310	$19,310	($21,338)	(52.49%)
HOUSING AND COMMUNITY DEVELOPMENT							
H94 Other Housing Funds							
940 FCRHA General Operating	$3,385,812	$2,532,898	$3,404,259	$2,892,920	$2,892,920	($511,339)	(15.02%)
941 Fairfax County Rental Program	4,913,226	4,394,221	4,698,910	4,505,077	4,505,077	(193,833)	(4.13%)
945 Non-County Appropriated Rehabilitation Loan	(20,038)	22,028	22,028	32,486	32,486	10,458	47.48%
946 FCRHA Revolving Development	1,622,179	125,476	125,476	66,072	66,072	(59,404)	(47.34%)
948 FCRHA Private Financing	1,236,482	858,035	1,421,889	816,752	816,752	(605,137)	(42.56%)
949 Internal Service Fund	3,730,848	3,483,775	3,800,000	3,844,658	3,844,658	44,658	1.18%
950 Housing Partnerships	1,271,122	974,351	1,510,351	1,195,741	1,195,741	(314,610)	(20.83%)
965 Housing Grants Fund	192,898	0	455,920	0	0	(455,920)	(100.00%)
Total Other Housing Funds	**$16,332,529**	**$12,390,784**	**$15,438,833**	**$13,353,706**	**$13,353,706**	**($2,085,127)**	**(13.51%)**
H96 Annual Contribution Contract							
966 Section 8 Annual Contribution	$42,426,548	$40,708,636	$40,801,546	$41,166,878	$41,166,878	$365,332	0.90%
967 Public Housing, Projects Under Management	9,033,979	7,319,170	8,957,054	8,007,138	8,007,138	(949,916)	(10.61%)
969 Public Housing, Projects Under Modernization	1,693,601	0	1,825,287	0	0	(1,825,287)	(100.00%)
Total Annual Contribution Contract	**$53,154,128**	**$48,027,806**	**$51,583,887**	**$49,174,016**	**$49,174,016**	**($2,409,871)**	**(4.67%)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$69,486,657**	**$60,418,590**	**$67,022,720**	**$62,527,722**	**$62,527,722**	**($4,494,998)**	**(6.71%)**

FY 2010 ADOPTED REVENUE & RECEIPTS BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Actual [1]	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
FAIRFAX COUNTY PARK AUTHORITY							
P17 Special Revenue - Park Authority							
170 Park Revenue Fund	$38,524,073	$39,922,135	$39,922,135	$41,994,699	$41,994,699	$2,072,564	5.19%
P37 Capital Projects - Park Authority							
371 Park Capital Improvement Fund	$4,765,471	$0	$370,000	$0	$0	($370,000)	(100.00%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$43,289,544**	**$39,922,135**	**$40,292,135**	**$41,994,699**	**$41,994,699**	**$1,702,564**	**4.23%**
TOTAL NON-APPROPRIATED FUNDS	**$114,509,593**	**$102,182,110**	**$109,156,240**	**$106,229,031**	**$106,229,031**	**($2,927,209)**	**(2.68%)**
Appropriated from (Added to) Surplus	**($11,179,412)**	**($683,993)**	**$25,557,629**	**($288,441)**	**($131,503)**	**($25,689,132)**	**(100.51%)**
TOTAL AVAILABLE	**$103,330,181**	**$101,498,117**	**$134,713,869**	**$105,940,590**	**$106,097,528**	**($28,616,341)**	**(21.24%)**

EXPLANATORY NOTE:
The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Non-Appropriated Funds."

[1] **Not reflected are the following adjustments to balance which were carried forward from FY 2007 to FY 2008:**
Fund 170, Park Revenue Fund, assumption of cash basis accounting reflecting the net effect of deferred revenue of $78,849 higher than reflected in the County's accounting system.

FY 2010 ADOPTED EXPENDITURES BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES							
G10 Special Revenue Funds							
117 Alcohol Safety Action Program	$1,776,981	$1,800,737	$1,800,737	$1,687,300	$1,687,300	($113,437)	(6.30%)
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)							
G70 Agency Funds							
703 Northern Virginia Regional Identification System	$99,502	$40,648	$40,648	$18,599	$18,599	($22,049)	(54.24%)
HOUSING AND COMMUNITY DEVELOPMENT							
H94 Other Housing Funds							
940 FCRHA General Operating	$2,933,261	$3,240,490	$3,404,259	$2,862,266	$2,862,266	($541,993)	(15.92%)
941 Fairfax County Rental Program	4,269,281	4,060,253	4,396,648	4,125,982	4,125,982	(270,666)	(6.16%)
945 Non-County Appropriated Rehabilitation Loan	29	15,000	16,467	25,000	25,000	8,533	51.82%
946 FCRHA Revolving Development	2,687,726	0	4,190,791	0	0	(4,190,791)	(100.00%)
948 FCRHA Private Financing	1,544,874	858,035	4,110,605	816,752	816,752	(3,293,853)	(80.13%)
949 Internal Service Fund	3,730,848	3,483,775	3,800,000	3,844,658	3,844,658	44,658	1.18%
950 Housing Partnerships	1,252,246	974,351	1,564,614	1,204,845	1,204,845	(359,769)	(22.99%)
965 Housing Grants Fund	192,898	0	455,920	0	0	(455,920)	(100.00%)
Total Other Housing Funds	**$16,611,163**	**$12,631,904**	**$21,939,304**	**$12,879,503**	**$12,879,503**	**($9,059,801)**	**(41.29%)**
H96 Annual Contribution Contract							
966 Section 8 Annual Contribution	$39,358,024	$40,960,248	$42,320,072	$41,174,805	$41,174,805	($1,145,267)	(2.71%)
967 Public Housing, Projects Under Management	7,910,515	7,219,742	8,779,699	7,776,740	7,776,740	(1,002,959)	(11.42%)
969 Public Housing, Projects Under Modernization	1,693,601	0	3,998,861	0	0	(3,998,861)	(100.00%)
Total Annual Contribution Contract	**$48,962,140**	**$48,179,990**	**$55,098,632**	**$48,951,545**	**$48,951,545**	**($6,147,087)**	**(11.16%)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$65,573,303**	**$60,811,894**	**$77,037,936**	**$61,831,048**	**$61,831,048**	**($15,206,888)**	**(19.74%)**

FY 2010 ADOPTED EXPENDITURES BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
FAIRFAX COUNTY PARK AUTHORITY							
P17 Special Revenue - Park Authority							
170 Park Revenue Fund	$36,706,724	$38,613,265	$38,613,265	$40,032,110	$40,032,110	$1,418,845	3.67%
P37 Capital Projects - Park Authority							
371 Park Capital Improvement Fund	$2,022,191	$0	$20,235,883	$0	$0	($20,235,883)	(100.00%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$38,728,915**	**$38,613,265**	**$58,849,148**	**$40,032,110**	**$40,032,110**	**($18,817,038)**	**(31.98%)**
TOTAL NON-APPROPRIATED FUNDS	**$106,178,701**	**$101,266,544**	**$137,728,469**	**$103,569,057**	**$103,569,057**	**($34,159,412)**	**(24.80%)**

FY 2010 ADOPTED CHANGES IN FUND BALANCE
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	Balance 6/30/10	From/(Added to) Surplus
HUMAN SERVICES					
G10 Special Revenue Funds					
117 Alcohol Safety Action Program	$90,838	($27,046)	$0	$0	$0
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)					
G70 Agency Funds					
703 Northern Virginia Regional Identification System	$37,612	$12,405	$12,405	$13,116	($711)
HOUSING AND COMMUNITY DEVELOPMENT					
H94 Other Housing Funds					
940 FCRHA General Operating	$10,964,671	$11,417,222	$11,417,222	$11,447,876	($30,654)
941 Fairfax County Rental Program	3,296,663	3,940,608	4,242,870	4,621,965	(379,095)
945 Non-County Appropriated Rehabilitation Loan	246,843	226,776	232,337	239,823	(7,486)
946 FCRHA Revolving Development	5,158,615	4,093,068	27,753	93,825	(66,072)
948 FCRHA Private Financing	7,684,563	7,376,171	4,687,455	4,687,455	0
949 Internal Service Fund	0	0	0	0	0
950 Housing Partnerships	342,229	361,105	306,842	297,738	9,104
965 Housing Grants Fund	0	0	0	0	0
Total Other Housing Funds	**$27,693,584**	**$27,414,950**	**$20,914,479**	**$21,388,682**	**($474,203)**
H96 Annual Contribution Contract					
966 Section 8 Annual Contribution	$2,251,129	$5,319,653	$3,801,127	$3,793,200	$7,927
967 Public Housing, Projects Under Management	2,203,751	3,327,215	3,504,570	3,734,968	(230,398)
969 Public Housing, Projects Under Modernization	2,173,574	2,173,574	0	0	0
Total Annual Contribution Contract	**$6,628,454**	**$10,820,442**	**$7,305,697**	**$7,528,168**	**($222,471)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$34,322,038**	**$38,235,392**	**$28,220,176**	**$28,916,850**	**($696,674)**

FY 2010 ADOPTED CHANGES IN FUND BALANCE
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	Balance 6/30/10	From/(Added to) Surplus
FAIRFAX COUNTY PARK AUTHORITY					
P17 Special Revenue - Park Authority					
170 Park Revenue Fund	$6,851,506	$7,181,841	$7,706,648	$8,862,674	($1,156,026)
P37 Capital Projects - Park Authority					
371 Park Capital Improvement Fund	$20,307,666	$23,850,946	$3,985,063	$3,985,063	$0
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$27,159,172**	**$31,032,787**	**$11,691,711**	**$12,847,737**	**($1,156,026)**
TOTAL NON-APPROPRIATED FUNDS	**$61,609,660**	**$69,253,538**	**$39,924,292**	**$41,777,703**	**($1,853,411)**

FY 2010 ADOPTED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HOUSING AND COMMUNITY DEVELOPMENT							
APPROPRIATED FUNDS							
G00 General Fund							
Department of Housing and Community Development	$7,240,811	$6,557,645	$6,750,863	$5,851,757	$5,851,757	($899,106)	(13.32%)
G30 Capital Project Funds							
319 The Penny for Affordable Housing Fund	$24,696,722	$22,800,000	$25,213,397	$20,500,000	$10,270,000	($14,943,397)	(59.27%)
H14 Special Revenue - Housing							
141 Elderly Housing Programs	$3,457,279	$3,488,334	$3,933,994	$4,099,238	$4,099,238	$165,244	4.20%
142 Community Development Block Grant	6,091,719	6,162,472	15,480,118	5,928,982	5,928,982	(9,551,136)	(61.70%)
143 Homeowner and Business Loan Programs	3,493,404	1,830,617	8,287,475	1,870,161	1,870,161	(6,417,314)	(77.43%)
144 Housing Trust Fund	2,294,282	1,850,000	7,449,673	1,250,000	1,250,000	(6,199,673)	(83.22%)
145 HOME Investment Partnerships Grant	2,263,827	2,439,575	8,704,674	2,448,682	2,448,682	(6,255,992)	(71.87%)
Total Special Revenue Funds	**$17,600,511**	**$15,770,998**	**$43,855,934**	**$15,597,063**	**$15,597,063**	**($28,258,871)**	**(64.44%)**
H34 Capital Projects - Housing							
340 Housing Assistance Program	$3,490,854	$515,000	$10,127,706	$695,000	$695,000	($9,432,706)	(93.14%)
Total Capital Project Funds	**$3,490,854**	**$515,000**	**$10,127,706**	**$695,000**	**$695,000**	**($9,432,706)**	**(93.14%)**
TOTAL APPROPRIATED HOUSING AUTHORITY	**$53,028,898**	**$45,643,643**	**$85,947,900**	**$42,643,820**	**$32,413,820**	**($53,534,080)**	**(62.29%)**
NON-APPROPRIATED FUNDS							
H94 Other Housing Funds							
940 FCRHA General Operating	$2,933,261	$3,240,490	$3,404,259	$2,862,266	$2,862,266	($541,993)	(15.92%)
941 Fairfax County Rental Program	4,269,281	4,060,253	4,396,648	4,125,982	4,125,982	(270,666)	(6.16%)
945 Non-County Appropriated Rehabilitation Loan	29	15,000	16,467	25,000	25,000	8,533	51.82%
946 FCRHA Revolving Development	2,687,726	0	4,190,791	0	0	(4,190,791)	(100.00%)
948 FCRHA Private Financing	1,544,874	858,035	4,110,605	816,752	816,752	(3,293,853)	(80.13%)
949 Internal Service Fund	3,730,848	3,483,775	3,800,000	3,844,658	3,844,658	44,658	1.18%
950 Housing Partnerships	1,252,246	974,351	1,564,614	1,204,845	1,204,845	(359,769)	(22.99%)
965 Housing Grants Fund	192,898	0	455,920	0	0	(455,920)	(100.00%)
Total Other Housing Funds	**$16,611,163**	**$12,631,904**	**$21,939,304**	**$12,879,503**	**$12,879,503**	**($9,059,801)**	**(41.29%)**

FY 2010 ADOPTED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
H96 Annual Contribution Contract							
966 Section 8 Annual Contribution	$39,358,024	$40,960,248	$42,320,072	$41,174,805	$41,174,805	($1,145,267)	(2.71%)
967 Public Housing, Projects Under Management	7,910,515	7,219,742	8,779,699	7,776,740	7,776,740	(1,002,959)	(11.42%)
969 Public Housing, Projects Under Modernization	1,693,601	0	3,998,861	0	0	(3,998,861)	(100.00%)
Total Annual Contribution Contract	**$48,962,140**	**$48,179,990**	**$55,098,632**	**$48,951,545**	**$48,951,545**	**($6,147,087)**	**(11.16%)**
TOTAL NON-APPROPRIATED HOUSING AUTHORITY	**$65,573,303**	**$60,811,894**	**$77,037,936**	**$61,831,048**	**$61,831,048**	**($15,206,888)**	**(19.74%)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$118,602,201**	**$106,455,537**	**$162,985,836**	**$104,474,868**	**$94,244,868**	**($68,740,968)**	**(42.18%)**
PARKS, RECREATION AND LIBRARIES							
APPROPRIATED FUNDS							
G00 General Fund							
Fairfax County Park Authority	$26,014,663	$26,630,847	$26,177,921	$22,970,394	$23,592,766	($2,585,155)	(9.88%)
P37 Capital Projects - Park Authority							
370 Park Authority Bond Construction	$21,570,303	$0	$100,059,800	$0	$0	($100,059,800)	(100.00%)
TOTAL APPROPRIATED PARK AUTHORITY	**$47,584,966**	**$26,630,847**	**$126,237,721**	**$22,970,394**	**$23,592,766**	**($102,644,955)**	**(81.31%)**
NON-APPROPRIATED FUNDS							
P17 Special Revenue - Park Authority							
170 Park Revenue Fund	$36,706,724	$38,613,265	$38,613,265	$40,032,110	$40,032,110	$1,418,845	3.67%
P37 Capital Projects - Park Authority							
371 Park Capital Improvement Fund	$2,022,191	$0	$20,235,883	$0	$0	($20,235,883)	(100.00%)
TOTAL NON-APPROPRIATED PARK AUTHORITY	**$38,728,915**	**$38,613,265**	**$58,849,148**	**$40,032,110**	**$40,032,110**	**($18,817,038)**	**(31.98%)**
TOTAL PARKS, RECREATION AND LIBRARIES	**$86,313,881**	**$65,244,112**	**$185,086,869**	**$63,002,504**	**$63,624,876**	**($121,461,993)**	**(65.62%)**
TOTAL EXPENDITURES	**$204,916,082**	**$171,699,649**	**$348,072,705**	**$167,477,372**	**$157,869,744**	**($190,202,961)**	**(54.64%)**

Fairfax County Park Authority Trust Funds

Overview

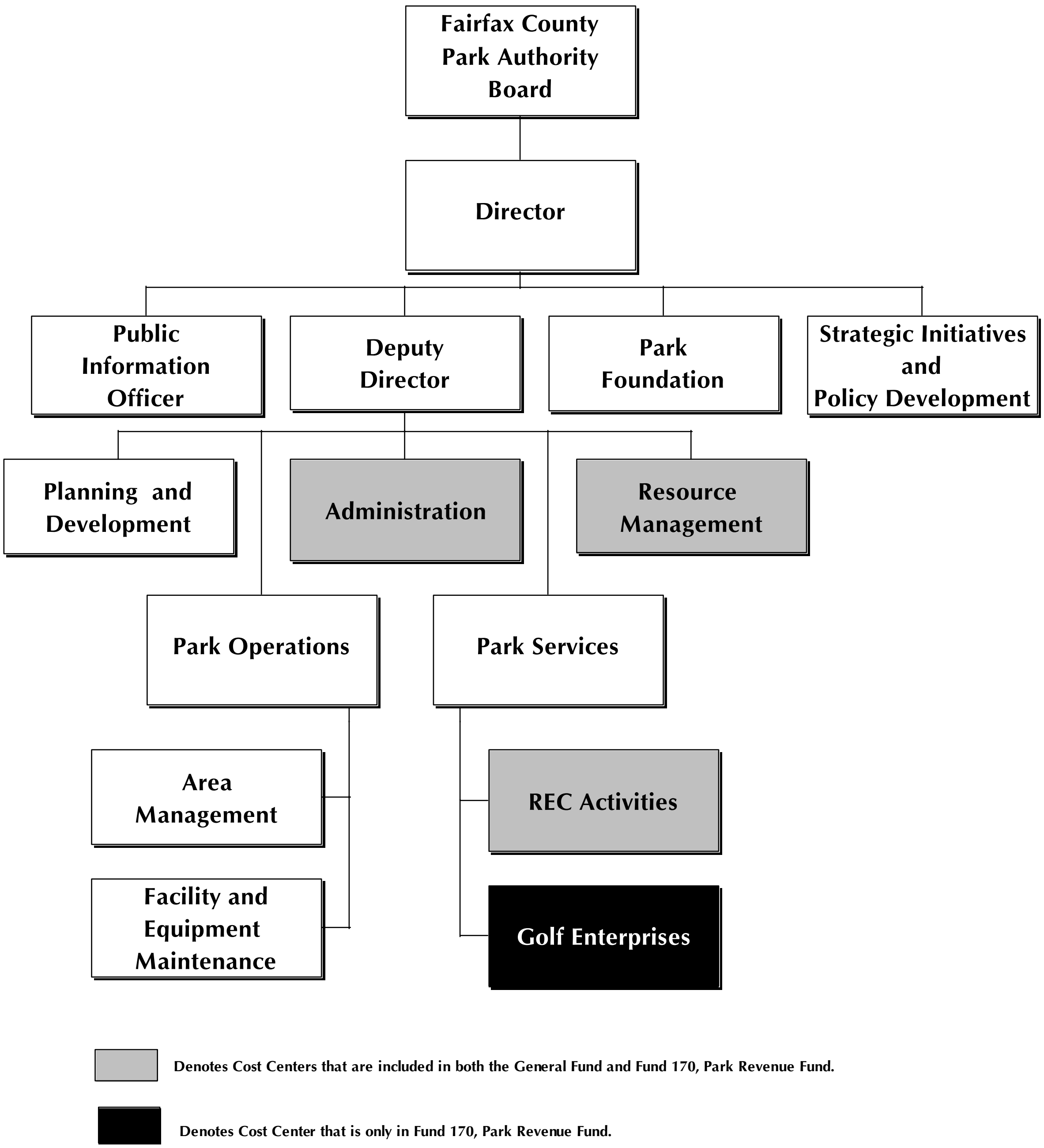
The Fairfax County Park Authority operates two separate and distinct Trust Funds. All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act. These funds provide support for the Park Authority which currently maintains and operates 417 parks, and over 24,000 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

- **Fund 170 - Park Revenue Fund**

- **Fund 371 - Park Capital Improvement Fund**

Fund 170
Park Revenue Fund



Mission

To set aside public spaces for, and assist citizens in, the protection and enhancement of environmental values, diversity of natural habitats and cultural heritage; to guarantee that these resources will be available to both present and future generations; to create and sustain quality facilities and services that offer citizens opportunities for recreation, improvement of their physical and mental well-being and enhancement of their quality of life.

Fund 170
Park Revenue Fund

Focus

The Fairfax County Park Authority (Authority) has offered leisure and recreational opportunities for nearly 60 years, since its establishment in 1950, through an impressive array of opportunities which enrich the quality of life for County residents. This is done through the protection and preservation of open space and natural areas, nature centers, recreation centers, historic sites, golf courses, athletic fields, public gardens, horticulture sites, trails, and neighborhood, community, district and countywide parks as well as park programs, classes, camps and tours. The Authority currently owns, maintains, and operates 417 beautiful parks and over 24,000 acres of land. Based on the 2007 annual survey of 1,025 Fairfax County households, conducted in coordination with George Mason University, 79 percent of the County households considered the park system to be 'extremely' or 'very' important to their quality of life. Delivering high quality service is an important focus for the Park Authority as demand and usage continue to grow.

THINKING STRATEGICALLY

Strategic issues for the department include:

- o Enhancing citizen quality of life;
- o Protecting and enhancing natural and cultural resources;
- o Creating and sustaining quality facilities and services; and
- o Serving a diverse community.

The Authority seeks to provide quality recreational opportunities through construction, development and maintenance of a wide variety of facilities to meet the varied needs and interests of the County's residents. The Authority strives to improve the quality of life for the residents of the County by keeping pace with the County demands, by continually enhancing the park system, and by demonstrating stewardship for park land. Notable enhancements include increased open space through land acquisition, protection of critical natural and cultural resources, expanded trails, new inclusive features, and upgraded playability of outdoor facilities.

In FY 2008, the Authority acquired 170.5 acres of land. These acquisitions included additional acreage for Old Colchester Park and preserves over 140 acres of undeveloped land on the Occoquan River from future development and preserves the remnants of the historic Town of Colchester, the first European settlement in Fairfax County. Acquisitions in FY 2008 also included the dedication of Dulles Corner Park, adding additional acreage to the Authority's system as well as a fully constructed park, and the transfer of multiple properties from the Board of Supervisors to the Park Authority in continued partnership to protect open space in Fairfax County. In FY 2008, five existing natural turf rectangular fields were converted to synthetic turf: two at Lake Fairfax Park, one at Carl Sandburg Middle School, one at Hutchison Elementary School, and one at Braddock Park. Also completed in FY 2008 was Patriot Park West located adjacent to the Mott Center. The keystone of the park is a lighted, multi-sport, multi-use synthetic turf field, the largest field in the County, measuring 420 feet by 230 feet. In a continuing quest to improve the environment, the Authority utilized Low Impact Development (LID) techniques to provide stormwater management for development projects at Patriot Park, Ox Hill Battlefield Park, Lake Fairfax Park and Hutchison Elementary School. With a multi-agency team, the Authority continues to convert the former Lorton Prison into Laurel Hill Park. In FY 2008, Giles Run Meadow was opened. It includes a fishing area, disc golf, sustainable mountain biking trails, a picnic and play area, interpretive features and an expansion of the Laurel Hill Greenway, which extends the Cross County Trail. The Cross County Trail connects all nine magisterial districts along the County's two largest stream valleys.

In FY 2008 the South Run RECenter expansion was completed, including a 7,000 square foot fitness room, a 65-space parking lot and a stormwater detention pond. The Holmes Run Stream Valley trail was also expanded. Parking lot renovations were completed at Providence, Wakefield and Lee District RECenters. Electrical upgrades were installed at Lake Fairfax Park Campground "A" to bring the campground up to current code and to accommodate the electrical needs of modern recreation vehicles.

To address the growing and changing park and recreation desires of County residents, the Authority implemented a comprehensive Needs Assessment process that resulted in a 10-Year Action Plan including a phased-in 10-year Capital Improvement Plan. Indexed for inflation and adjusted land values, this Plan is now valued at $435 million. This process was a significant part of the justification for the 2004 and 2006 voter approved park bond programs totaling $90 million and the $65 million Park Bond Referendum approved by voters in 2008. "Great Parks Great Communities," a two–year comprehensive park planning effort to develop district-level long range plans, was initiated in 2007 and continues to serve as a guide for future park development and resource protection to better address changing needs and growth forecasts through 2020.

In FY 2008, the South Run RECenter expansion was completed, including a 7,000 square foot fitness room, a 65 space parking lot and a stormwater detention pond.

The Park Revenue Fund is primarily supported from user fees and charges generated at the Authority's revenue supported facilities which include recreation centers, golf courses, lake parks, nature centers, historic sites and various other major parks. The Authority's enabling legislation states that revenues must be spent exclusively for park purposes. Revenue received from recreation centers and golf courses are designed to fully recover the annual operating and maintenance costs of these facilities, while the revenue received from the lake parks, nature centers, historic sites and various other major parks only cover a portion of the annual costs. In addition to annual operating and maintenance costs, the Authority strives to achieve a positive net cost recovery in order to contribute to capital repairs for revenue funded facilities necessary to maintain and adapt facilities to meet County residents' service expectations.

Some park operations are funded from both the General Fund and the Park Revenue Fund. For example, the General Fund supports some camps, trips and tours, lakefront park operations and resource management sites and programs. The General Fund also pays for the policy, communication and leadership activities of the Director's Office, the requirements of the Public Information Office, and funds administrative costs for purchasing, accounting, budgeting, and payroll and risk management procedural compliance.

The FY 2010 reduction of staff and Operating Expenses within the General Fund, as part of reductions to meet the budget shortfall, may impact a variety of programs and events. The Park Authority is reviewing the array of programs that can be offered in FY 2010 and the level of support that can be given to continue some programs and events from the Park Revenue Fund, where they would be supported by Park Authority Board approved new or increased fees.

Park Board

The Authority operates under the policy oversight of a 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the County's Board of Supervisors. The Authority manages acquisition, preservation, development, maintenance and operation of its assets and activities through five funds: the General Fund, Park Revenue Fund, General County Construction Fund, Park Authority Bond Construction Fund and Park Capital Improvement Fund. The Park Authority Board has direct fiduciary responsibility for the Park Revenue Fund and the Park Capital Improvement Fund, while the County has fiduciary responsibility for the three other funds. The Authority also aggressively seeks management initiatives and alternate funding sources to sustain the delivery of quality services and facilities.

Fund 170
Park Revenue Fund

Current Trends

The Park Revenue Fund is facing financial challenges due to the general economic downturn. Cost side pressures continue to increase with escalating costs for goods, utilities and fuel, and repair and maintenance. Revenue side pressures mount due to the reduction in residents' discretionary dollars due the declining economic situation, challenging the Authority to deliver desired recreational programs and facilities to fill a changing mix and level of need. Other continued challenges include growing and changing demands from the diversity of residents, a continued high level of customer expectations, and, as identified by residents, the shortage of recreation facilities.

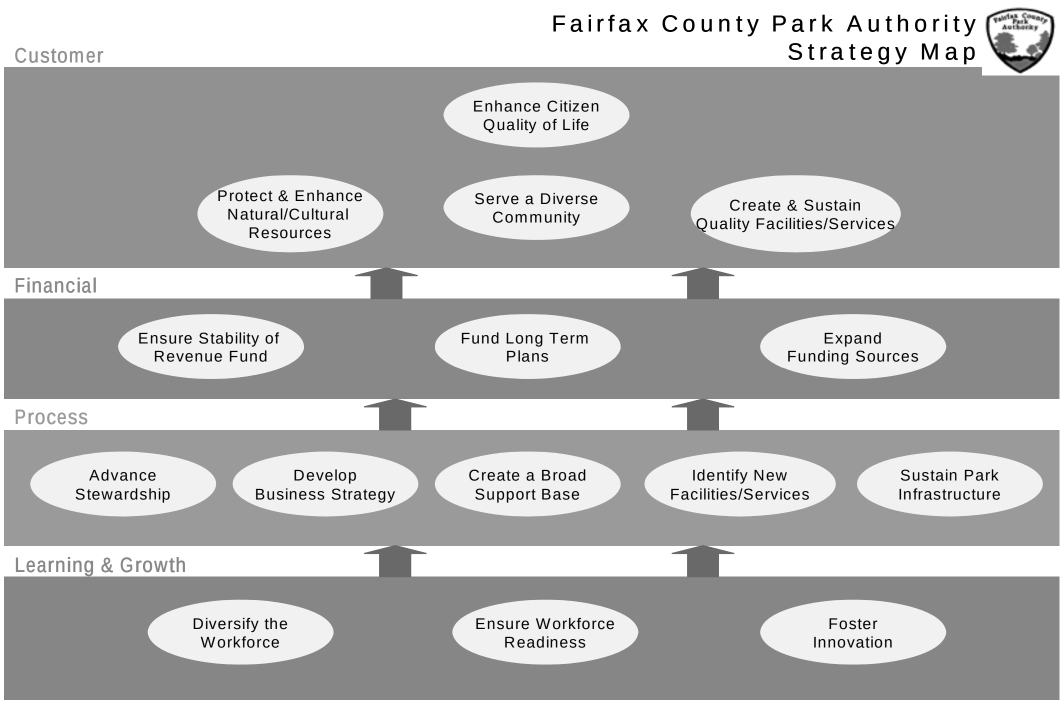
Management of Authority facilities must quickly respond to changing expectations in order to maintain customer loyalty and stability in the revenue base. Examples of the application of Park Revenue Fund revenue to benefit citizens and customers include: development of Pilates studios at two RECenters; implementation of indoor cycling programs; conversion of an old ball field concession facility to a supplemental class and camp building; creation of a fall prevention program for seniors; installation of ultraviolet light systems in swimming pools to improve water quality; upgraded irrigation pump stations at golf courses; on-course restroom facilities on golf courses; development of mini-golf course at Burke Lake Park; all-weather covers for the driving range at Twin Lakes Golf Course; and a refreshment station for park users at Jefferson District Park. In addition, revenue supports other operational needs such as information technology, improving both service delivery and management. Recent or near-term initiatives include enabling customer-oriented services such as online pass sales/renewals; e-mail classes, camp and Rec-PAC surveys; electronic distribution of camp registration packets; updated concert series Web pages that include new search capability for citizens to find programs; online gift card purchasing; plans to develop special Web "portals" targeted to seniors and youth; e-newsletters, and development of an enhanced Parktakes online.

A Facility Condition Assessment of existing facilities and infrastructure, completed as part of the Needs Assessment, indicates that capital requirements for repairs and renovations may cost up to $120 million over the next 10 years. The decline in condition of these facilities and infrastructure is largely attributable to age, usage, and limited resources to perform required life-cycle maintenance. The desire of the community to preserve and maintain existing parks was evident in the qualitative and quantitative data gleaned from the Needs Assessment process. The Authority is developing a long-term plan to manage both the growing costs for maintenance needs at the park facilities, as well as new debt service requirements associated with the addition of Laurel Hill.

Fund 170
Park Revenue Fund

Strategic Plan

The following Strategy Map serves as a model of how the Park Authority creates value for County citizens. It contains the agency's 2006-2010 strategic objectives, identified within the learning and growth, process, financial and customer perspectives. Collectively, these objectives help to meet the Park Authority's overarching goal of improving citizen quality of life.



The customer perspective contains the overarching objectives of the Park Authority's 2006-2010 Strategic Plan, which is to "Enhance Citizen Quality of Life." The agency accomplishes this through its two-dimensional mission statement ("Protect and Enhance Natural and Cultural Resources" and "Create and Sustain Quality Facilities and Services"). In addition, the Park Authority aims to provide programs, facilities and services that engage and meet the needs to "Serve a Diverse Community."

The strategic objectives contained in the other three perspectives of the Map (Learning and Growth, Process, and Financial) position the Park Authority to successfully meet the overarching objectives contained in the Customer Perspective.

The Park Authority 2006-2010 Balanced Scorecard Strategic Plan can be accessed at the Fairfax County Park Authority Web site at http://www.fairfaxcounty.gov/parks/.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2010 Initiative
Continue to partner with Fairfax County homeless shelters to offer free summer camps to their resident children. In FY 2008, the Parks and Community Together (PACT) Camp for Homeless Children program served 35 children from area shelters for a total of 191 weeks of camp. PACT, which is exclusively underwritten by contributions from local corporations, area businesses, major foundations and caring individuals, expended $54,020 for this purpose.	☑	☑
Continue to support gang awareness and prevention efforts through RavenQuest, an environmental stewardship summer camp for teens at-risk for gang involvement, and Urban Adventure Camp, an adventure program for underserved ethnic teens.	☑	☑
Continue to promote healthy lifestyles and personal health and fitness by adapting exercise programs in response to emerging trends; designing more responsive methods of implementation responding to customers needs for personal training as well as specialized fitness and wellness programs; and partnering with physical therapists. Continue to explore small group training classes, using Fitness Center space to accommodate small groups during non-peak times, small group and team training for teens, and expand senior "programs with purpose," by expanding the balance program to feeder classes.	☑	☑
Invest in health and fitness of the County's youth by expanding physical activity hours for youth through teen fitness camps at various RECenters. In FY 2009 and beyond, expand cooperative efforts with the Countywide Prevention System, schools, state agencies and health organizations to provide a coordinated outreach targeting youth obesity by offering specialty fitness programming at RECenters.	☑	☑
Expand variety of youth fitness options - Interactive Zones pilot in RECenters (Phase I). Evaluate use of interactive equipment at South Run for success and programming growth. Develop an implementation plan to expand to other RECenters.		☑
Evaluate and develop a recommendation for expanding adapted programming to assure adequate service opportunities for disabled citizens. Implement recommended strategy.		☑

Fund 170
Park Revenue Fund

Building Livable Spaces	Recent Success	FY 2010 Initiative
Evaluate methodologies and capital requirements for providing child care options at RECenters; develop long-term implementation plan to facilitate fitness opportunities for busy parents.		☑
Opened expansion to South Run RECenter, housing a new fitness center to meet community interests and visitation demand.	☑	
Connecting People and Places	**Recent Success**	**FY 2010 Initiative**
Implemented new electronic services, sending e-mail reminders to customers to register online and conducting mass class evaluation surveys online. In FY 2009, developed paperless, online processes for program and service requests including camp forms, refund requests, private lessons, personal training, rentals, etc. Identify, prioritize and implement the next phase of e-commerce priorities.	☑	☑
Practicing Environmental Stewardship	**Recent Success**	**FY 2010 Initiative**
Support environmental stewardship on golf courses by the continuation of the biological dredging program, adding more bluebird houses in partnership with the Virginia Bluebird Society and achieving designation as a Certified Audubon Sanctuary at Laurel Hill Golf Club. Five of six steps for certification have been completed including Environmental Planning, Chemical Use Reduction and Safety, Wildlife Conservation, Water Conservation and Water Quality Management. The remaining six golf courses will initiate steps toward achieving certification.	☑	☑
Provide additional opportunities for learning about the County's natural and cultural heritage by greatly expanding program offerings at nature centers and historic sites.	☑	☑
Continue a meaningful "Watershed Experiences in Parks" program for the Fairfax County Public Schools seventh graders by initiating the program at several Resource Management Division sites.	☑	☑
Initiate an Energy Management Program that will begin with initial retrofits at select Park Authority facilities where energy usage is highest and provide initial implementation of the Energy Star program.		☑

Fund 170
Park Revenue Fund

Creating a Culture of Engagement	Recent Success	FY 2010 Initiative
Continue outreach to ethnic populations in the County to understand needs, promote active involvement in park planning, communicate existing service offerings, and develop appropriate new services in order to increase engagement within the community.	☑	☑
Completed an in-depth survey of park use by families in the five largest ethnic minority groups at Annandale High School. Results provided Community Connections staff with insights into barriers to park use, favorite leisure interests, and best ways to communicate park services to ethnic communities.	☑	
Published Parktakes magazine, which provides general information on the park system and services, in multiple languages (Spanish, Korean and Farsi). Profiles and features highlighted instructors and volunteers from diverse backgrounds and programs targeted to diverse audiences. Selected program listings printed in Spanish; 40-some photos in each issue chosen to roughly represent the County's demographic split.	☑	
Increase program offerings in aquatics, fitness, environmental camps and general programs for a diverse community through hiring staff with bilingual skills, creating bilingual print information and encouraging participation by existing specialty groups.		☑
Implemented Customer Service Training Program at all sites. Expand program to include secret shopper and recognition components.	☑	☑
Conducted multiple customer satisfaction surveys in FY 2008 (Rec-PAC, summer camp, golf, and RECenter surveys) and implemented or planned to implement service improvements based on the results. Additional surveys to gauge customer interests and satisfaction with services will be implemented each year.	☑	☑
In partnership with Nadar por Vida and FCPS, expand outreach to Hispanic youth through learn-to-swim and competitive swimming programs.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2010 Initiative**
Completed compilation of a data warehouse of historical revenue and expense information. Begin drafting business plan to achieve strategic objective of ensuring stability of the Park Revenue Fund.	☑	☑
Implemented initial measures to reduce cost of Parktakes magazine and achieved cost reductions over prior years. Evaluate and implement further reductions. Next phase includes developing an online version of Parktakes to reduce print distribution costs.	☑	☑
As part of an annual, on-going campaign, 3,229 citizens donated a total of $31,121 to the Class Scholarship Fund in FY 2008, helping to offset the cost of providing class fee waivers to those in financial need.	☑	☑

Fund 170
Park Revenue Fund

Exercising Corporate Stewardship	Recent Success	FY 2010 Initiative
Achieved National Parks and Recreation accreditation status. In FY 2010 will comply with the required annual report and develop strategies to address suggestions to strengthen or improve continuous quality improvement processes.	☑	☑
Review scholarship/fee waiver process and policies for classes, camps, Rec-PAC, admissions, etc. Work with partner agencies to develop proposal for facility and program access to Park Authority facilities that does not negatively impact the Park Revenue Fund.		☑
Develop/implement methodology for determining and allocating agencywide overhead costs of Revenue Fund services to recover costs appropriately from each service area to assure adequate and defensible pricing strategies for cost recovery targets.	☑	☑
Continue implementation of the 2006-2010 Balanced Scorecard Strategic Plan.	☑	☑

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	234/ 234	236/ 236	236/ 236	236/ 236	236/ 236
Expenditures:					
Personnel Services	$24,006,569	$24,444,065	$24,444,065	$25,362,311	$25,362,311
Operating Expenses	12,744,460	13,697,223	13,697,223	14,360,740	14,360,740
Recovered Costs	(1,233,439)	(1,246,268)	(1,246,268)	(1,302,599)	(1,302,599)
Capital Equipment	119,954	651,833	651,833	542,500	542,500
Bond Costs	1,069,180	1,066,412	1,066,412	1,069,158	1,069,158
Total Expenditures	**$36,706,724**	**$38,613,265**	**$38,613,265**	**$40,032,110**	**$40,032,110**

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

♦ **Employee Compensation** **$918,246**
A net increase of $918,246 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

♦ **Operating Expenses** **$663,517**
An increase of $663,517 in Operating Expenses associated with increases in repairs, maintenance and rising utility costs, as well as renovations to existing Park Authority facilities.

Fund 170
Park Revenue Fund

- **Recovered Costs** **($56,331)**
  An increase of $56,331 in Recovered Costs reflects the anticipated level of recovered costs for services provided to other agencies.

- **Capital Equipment** **$542,500**
  Funding in the amount of $542,500 is included for Capital Equipment for the replacement of aquatic entertainment equipment, exercise equipment and golf course maintenance equipment.

- **Bond Costs** **$2,746**
  An increase of $2,746 in Bond Costs, consistent with principal and interest requirements for FY 2010.

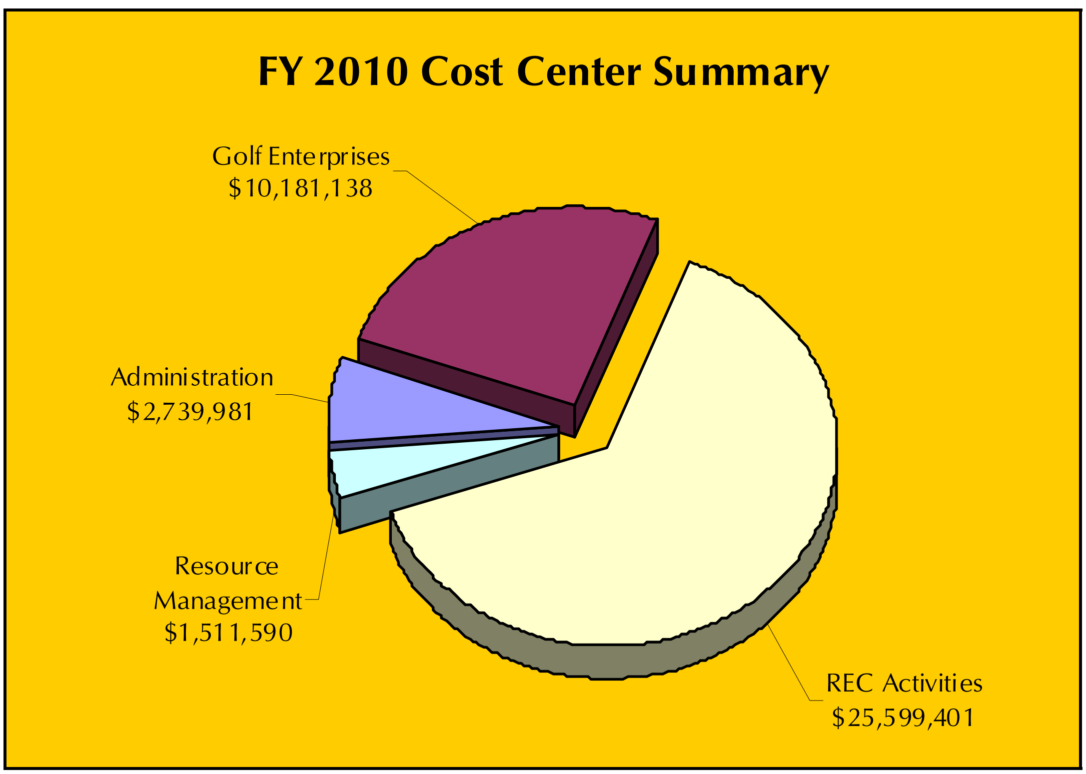
Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- There have been no revisions to this fund since the approval of the FY 2009 Adopted Budget Plan.

Cost Centers

The four Cost Centers of the Park Revenue Fund are Administration, Golf Enterprises, REC Activities and Resource Management. The Cost Centers work together to fulfill the mission of the Fund and carry out the key initiatives for the Fiscal Year.



Fund 170
Park Revenue Fund

Administration

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	13/ 13	13/ 13	13/ 13	13/ 13	13/ 13
Total Expenditures	**$2,458,101**	**$2,744,305**	**$2,744,305**	**$2,739,981**	**$2,739,981**

Position Summary			
2	Network Telecom Analysts I	2	Engineers IV
1	Network Telecom Analyst II	7	Engineers III
1	Senior Right-of-Way Agent		
TOTAL POSITIONS **13 Positions / 13.0 Staff Years**			

Key Performance Measures

Goal
To implement Park Authority Board policies and provide high quality administrative and business support to all levels of the Park Authority in order to assist division management in achieving Park Authority mission-related objectives.

Objectives
- To manage expenditures, revenues, and personnel and to provide safety and information technology services for the Park Authority, with at least 90 percent customer satisfaction, while achieving at least 75 percent of the approved administration division's work plan objectives.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Annual budget expenditures administered	$25,439,419	$30,178,066	$29,105,001 / $30,497,647	$32,826,739	$29,005,038
Employees served	3,082	3,326	3,500 / 3,237	3,300	3,252
PC's, servers, and printers	681	695	708 / 708	716	716
Efficiency:					
Expenditure per Purchasing/Finance SYE	$1,130,641	$1,341,247	$1,293,556 / $1,355,451	$1,458,966	$1,289,113
Agency employees served per HR SYE	342	391	412 / 341	388	383
IT Components per IT SYE	100.00	115.83	118.00 / 118.00	119.33	119.00
Service Quality:					
Customer satisfaction	97%	97%	95% / 92%	90%	90%
Outcome:					
Percent of annual work plan objectives achieved	73%	75%	75% / 80%	75%	75%

Fund 170
Park Revenue Fund

Performance Measurement Results

Workloads continued to increase as a result of the opening of several facilities over the last several years including Cub Run Recreation Center, Laurel Hill Golf Course and the recent Laurel Hill Clubhouse, as well as increased audit requirements. Customer satisfaction for FY 2008 was 92 percent. The decrease from prior year satisfaction ratings is the result of increased workload demands without increases to administrative support staff. The division accomplished 80 percent of its work plan objectives for FY 2008, and will continue to make every effort to achieve its objective target of 75 percent for both FY 2009 and FY 2010.

Golf Enterprises

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	78/ 78	78/ 78	78/ 78	78/ 78	78/ 78
Total Expenditures	**$9,341,316**	**$10,165,640**	**$10,165,640**	**$10,181,138**	**$10,181,138**

Position Summary

3	Park/Rec Specialists IV	5	Facility Attendants II	3	Golf Course Superintendents III
3	Park/Rec Specialists III	1	Park Management Specialist II	1	Golf Course Superintendent II
3	Park/Rec Specialists II	10	Senior Maintenance Workers	4	Golf Course Superintendents I
7	Park/Rec Specialists I	22	Maintenance Workers		
9	Park/Rec Assistants	4	Motor Equip. Operators		
1	Administrative Assistant III	2	Automotive Mechanics II		

TOTAL POSITIONS
78 Positions / 78.0 Staff Years

Key Performance Measures

Goal

To operate and maintain quality golf facilities, programs and services for the use and enjoyment of Fairfax County citizens and visitors; plan for future golf needs countywide; and provide opportunities and programs that enhance the growth of the sport as a life-long leisure activity.

Objectives

- To increase the number of golf rounds played to 326,625.
- To maintain cost recovery at 120.20 percent, with a future goal of 123 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	FY 2009	FY 2010
Output:					
Rounds played	319,595	318,117	320,000 / 322,184	325,000	326,625
Gross revenue	$9,938,928	$10,797,501	$11,484,361 / $11,403,317	$11,956,481	$12,388,376
Efficiency:					
Expense/rounds played	$25.88	$28.07	$29.34 / $28.93	$31.28	$31.57
Revenue per round	$31.10	$33.94	$35.89 / $35.39	$36.79	$37.93

Fund 170
Park Revenue Fund

Indicator	Prior Year Actuals FY 2006 Actual	FY 2007 Actual	FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Service Quality:					
Percent "Very" Satisfied	64%	59%	64% / NA	NA	NA
Outcome:					
Percent change in rounds played	7.9%	(0.5%)	0.6% / 1.3%	0.9%	0.5%
Cost recovery percentage	120.16%	120.90%	122.30% / 122.30%	117.60%	120.20%

Performance Measurement Results

In FY 2008, rounds played increased by 1.3 percent from FY 2007. Small variations in weather, even during one day, can have a large impact on the number of rounds played. Based on recent local and national golf play statistics, the agency expects the number of rounds played for FY 2010 to be 326,625, an increase over the FY 2008 actual of 322,184.

Service Quality data is collected via household surveys. The Service Quality outcome reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as “worst” and 10 as “best” quality. Due to budget constraints, no contracted survey was conducted in FY 2008, nor is one budgeted for FY 2009 or FY 2010. As a result, there is no “actual” figure available in FY 2008 to measure the satisfaction ratings.

The actual cost recovery of 122.3 percent for FY 2008 met the FY 2008 target. A higher recovery rate was prevented by drought conditions requiring extraordinary purchases of water to maintain the courses.

REC Activities

Funding Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	132/ 132	134/ 134	134/ 134	134/ 134	134/ 134
Total Expenditures	**$23,425,248**	**$24,229,077**	**$24,229,077**	**$25,597,975**	**$25,599,401**

Position Summary

1	Recreation Division Supervisor I	1	Publications Assistant	8	Prevent. Maintenance Specs.
2	Park Management Specialists II	2	Communications Specialists I	1	Maintenance Crew Chief
2	Park Management Specialists I	1	Communication Specialist II	6	Custodians II
10	Park/Rec Specialists IV	1	Management Analyst III	4	Custodians I
2	Park/Rec Specialists III	3	Management Analysts II	1	Electronic Equipment Tech. II
30	Park/Rec Specialists II	1	Facility Attendants II	1	Painter II
3	Park/Rec Specialists I	2	Facility Attendants I	1	Producer/Director
37	Park/Rec Assistants	12	Administrative Assistants III		
1	Business Analyst II	1	Naturalist/Historian Senior Interpreter		

TOTAL POSITIONS
134 Positions / 134.0 Staff Years

Key Performance Measures

Goal
To provide financially self-sufficient recreational facilities and services that meet the expectations of the citizens of Fairfax County in order to enhance their quality of life by providing opportunities to develop lifetime leisure pursuits.

Objectives
- To achieve and maintain a rate of 5.60 service contacts per household in order to provide opportunities for Fairfax County citizens to enhance their recreational, fitness, health, and leisure activities while learning about linkages between these resources and a healthy community and personal life.

Indicator	Prior Year Actuals: FY 2006 Actual	Prior Year Actuals: FY 2007 Actual	Prior Year Actuals: FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Service contacts	2,224,733	2,213,913	2,228,464 / 2,194,563	2,160,732	2,174,413
Efficiency:					
Service contacts per household	5.79	5.66	5.60 / 5.72	5.60	5.60
Service Quality:					
Percent "Very" Satisfied	72%	76%	75% / NA	NA	NA
Outcome:					
Percent of households indicating parks/recreation services are "very" important or "extremely" important to their quality of life	80%	77%	78% / NA	NA	NA

Performance Measurement Results
Service Quality data is collected via household surveys. The external survey tool is designed to measure how important various park resources or services are in the lives of Fairfax County households. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as “worst” and 10 as “best” quality. The satisfaction rating at the end of FY 2007 was 76 percent. Due to budget constraints, no contracted survey was conducted in FY 2008, nor is one budgeted for FY 2009 or FY 2010. As a result, there is no “actual” figure available in FY 2008 to measure the satisfaction ratings or the importance of these services to the quality of life of citizens.

In FY 2008, The Park Authority achieved a rate of 5.72 service contacts per household, higher than the goal of 5.60, and will continue to try to maintain the 5.60 goal for FY 2009 and FY 2010.

Fund 170
Park Revenue Fund

Resource Management

Funding Summary					
Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	11/ 11	11/ 11	11/ 11	11/ 11	11/ 11
Total Expenditures	**$1,482,059**	**$1,474,243**	**$1,474,243**	**$1,513,016**	**$1,511,590**

Position Summary					
1	Historian II	1	Park/Rec Specialist III	1	Administrative Assistant V
1	Historian I	1	Park/Rec Specialist II	1	Administrative Assistant III
1	Assistant Historian	2	Park/Rec Specialists I	1	Custodian II
1	Facility Attendant II				

TOTAL POSITIONS
11 Positions / 11.0 Staff Years

Key Performance Measures

Goal
To maintain and expand the availability of division services, programs, publications and facilities for citizens of Fairfax County and visitors of our parks in order to provide opportunities for education and appreciation of their natural and cultural heritage.

Objectives
- To increase visitor contacts by 3.5 percent.

Indicator	Prior Year Actuals: FY 2006 Actual	Prior Year Actuals: FY 2007 Actual	Prior Year Actuals: FY 2008 Estimate/Actual	Current Estimate FY 2009	Future Estimate FY 2010
Output:					
Visitor contacts	219,902	203,861	210,996 / 226,960	234,904	243,125
Efficiency:					
Visitors contacts per household	0.57	0.52	0.53 / 0.57	0.58	0.59
Service Quality:					
Percent of visitors "very" satisfied with programs and services	75%	78%	75% / NA	NA	NA
Outcome:					
Percent of households indicating that natural, cultural and horticultural resources, facilities and services are "extremely" or "very" important to quality of life	72%	70%	72% / NA	NA	NA
Percent change in number of visitor contacts	7.9%	(7.3%)	3.5% / 11.3%	3.5%	3.5%

Performance Measurement Results

The number of Visitor Contacts represents actual counts of those visitors participating in Resource Management Division (RMD) programs, events or other services. Visitor contacts per household were .57 for FY 2008 and are expected to increase slightly in FY 2009 and FY 2010.

Service Quality data and the Quality of Life outcome are collected via household surveys. Due to budget constraints, no contracted household survey was conducted in FY 2008, nor is one budgeted for FY 2009 or FY 2010. Therefore, no rating is available for percent of visitors "very" satisfied with programs and services or the importance of these services to the quality of life of citizens.

The number of visitors increased by 11.3 percent rather than the projected 3.5 percent in FY 2008. This is due to sites offering more revenue producing programs and activities. The number of visitors projected for FY 2009 and FY 2010 are anticipated to increase by 3.5 percent, keeping in line with the objective.

Fund 170
Park Revenue Fund

FUND STATEMENT

Fund Type P17, Non-Appropriated Funds | **Fund 170, Park Revenue Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$6,851,506**	**$6,433,267**	**$7,181,841**	**$7,775,529**	**$7,706,648**
Revenue:					
Interest on Bond Proceeds	$44,657	$56,526	$56,526	$52,488	$52,488
Park Fees[1]	37,862,813	39,418,893	39,418,893	41,338,471	41,338,471
Interest	245,709	161,228	161,228	248,240	248,240
Donations	449,743	285,488	285,488	355,500	355,500
Total Revenue[2]	$38,602,922	$39,922,135	$39,922,135	$41,994,699	$41,994,699
Total Available	**$45,454,428**	**$46,355,402**	**$47,103,976**	**$49,770,228**	**$49,701,347**
Expenditures:					
Personnel Services	$24,006,569	$24,444,065	$24,444,065	$25,362,311	$25,362,311
Operating Expenses[1]	12,744,460	13,697,223	13,697,223	14,360,740	14,360,740
Recovered Costs	(1,233,439)	(1,246,268)	(1,246,268)	(1,302,599)	(1,302,599)
Capital Equipment	119,954	651,833	651,833	542,500	542,500
Subtotal	$35,637,544	$37,546,853	$37,546,853	$38,962,952	$38,962,952
Debt Service:[3]					
Fiscal Agent Fee	$2,000	$2,000	$2,000	$3,233	$3,233
Accrued Bond Interest Payable	1,067,180	1,064,412	1,064,412	1,065,925	1,065,925
Total Expenditures[2]	**$36,706,724**	**$38,613,265**	**$38,613,265**	**$40,032,110**	**$40,032,110**
Transfers Out:					
County Debt Service (200)[4]	$765,863	$784,063	$784,063	$806,563	$806,563
Park Capital Improvement Fund (371)	800,000	0	0	0	0
Total Transfers Out	$1,565,863	$784,063	$784,063	$806,563	$806,563
Total Disbursements	**$38,272,587**	**$39,397,328**	**$39,397,328**	**$40,838,673**	**$40,838,673**
Ending Balance[5]	**$7,181,841**	**$6,958,074**	**$7,706,648**	**$8,931,555**	**$8,862,674**
Debt Service Reserve	$1,850,475	$1,850,475	$1,850,475	$1,850,475	$1,850,475
Managed Reserve[6]	5,331,366	5,033,557	5,856,173	7,081,080	7,012,199
Set Aside Reserve[7]	0	74,042	0	0	0
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**	**$0**

Fund 170
Park Revenue Fund

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of ($10,800) has been reflected as a decrease to FY 2008 revenue to reflect actual rental receipts, and an audit adjustment of $58,081 has been reflected as an increase to FY 2008 expenditures to accurately reflect expenditure accruals for Operating Expenses. This impacts the amount carried forward resulting in a net decrease of $68,881 to fund balance. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[2] This fund statement reflects cash basis accounting. This method differs from the Park Authority's Comprehensive Annual Financial report (CAFR-FAMIS) which records revenue for unused Park passes in order to be in compliance with Generally Accepted Accounting Principles. The difference in the amount of revenue recognized under the cash basis accounting method used above and not recognized in the Park Authority's CAFR is $3,946,904. The net effect of deferred revenue is that the FY 2008 Actual Column shown above is $78,849 higher than reflected in the County's accounting system using accrual basis. This impact is included in the Managed Reserve.

[3] Debt service represents principle and interest on Park Revenue Bonds which supported the construction of the Twin Lakes Golf Course.

[4] Debt service payments for the Note Payable which supported the development of the Laurel Hill Golf Club will be made from Fund 200, County Debt Service.

[5] The Park Revenue Fund maintains fund balances at adequate levels relative to projected operation and maintenance expenses, as well as debt service requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[6] The Managed Reserve includes set aside cash flow and emergency reserves for operations as a contingency for unanticipated operating expenses or a disruption in the revenue stream, as well as revenue set aside as part of the deferred liability plan scheduled to eventually convert to a full accrual fund statement.

[7] The Set Aside Reserve is used to fund renovations and repairs at various park facilities as approved by the Park Authority Board.

Fund 371
Park Capital Improvement Fund

Focus

This fund was established under the provisions of the Park Authority Act to provide for capital improvements to the agency's revenue generating facilities and parks, as well as various park sites where grants, proffers and donations have been received for specific park improvements. Funding is also derived through transfers from Fund 170, Park Revenue Fund; lease payments; and revenue bonds for golf course development. In recent years, transfers from Fund 170 have supported improvements to park facilities; however, the amount of funding received from Fund 170 fluctuates from year to year.

No funding is included for Fund 371, Park Capital Improvement Fund, in FY 2010. Work will continue on existing and previously funded projects.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

♦ As part of the *FY 2008 Carryover Review*, the Board of Supervisors approved an increase of $20,358,695 due to the carryover of unexpended project balances in the amount of $17,318,556 and an adjustment of $3,040,139. This adjustment included $956,167 in interest earnings and $2,191,304 in contributions and other revenue. This increase was partially offset by an amount of $107,332 which supported the Facilities and Services Reserve. The Facilities and Services Reserve supports the maintenance and renovation of revenue-generating facilities and services.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 371
Park Capital Improvement Fund

FUND STATEMENT

Fund Type P37, Non-Appropriated Funds | **Fund 371, Park Capital Improvement Fund**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$20,307,666**	**$3,877,731**	**$23,850,946**	**$3,985,063**	**$3,985,063**
Revenue:					
Interest	$956,167	$0	$0	$0	$0
Capital Grants and Contributions[1]	0	0	370,000	0	0
Other Revenue	3,809,304	0	0	0	0
Total Revenue	$4,765,471	$0	$370,000	$0	$0
Transfers In:					
Park Revenue Fund (170)[2]	$800,000	$0	$0	$0	$0
Total Transfers In:	$800,000	$0	$0	$0	$0
Total Available	**$25,873,137**	**$3,877,731**	**$24,220,946**	**$3,985,063**	**$3,985,063**
Total Expenditures[3]	$2,022,191	$0	$20,235,883	$0	$0
Total Disbursements	**$2,022,191**	**$0**	**$20,235,883**	**$0**	**$0**
Ending Balance[4]	**$23,850,946**	**$3,877,731**	**$3,985,063**	**$3,985,063**	**$3,985,063**
Lawrence Trust Reserve[5]	$1,507,926	$1,507,926	$1,507,926	$1,507,926	$1,507,926
Repair and Replacement Reserve[6]	700,000	700,000	700,000	700,000	700,000
Facilities and Services Reserve[7]	1,669,805	1,669,805	1,777,137	1,777,137	1,777,137
Unreserved Ending Balance	**$19,973,215**	**$0**	**$0**	**$0**	**$0**

[1] Reflects revenues from a Recreation Access Program grant awarded by the Commonwealth of Virginia Transportation Board on December 19, 2002 for improvements at Stratton Woods Park (Project 004567).

[2] In FY 2008, an amount of $800,000 was transferred from Fund 170, Park Revenue Fund, for several projects, including: $235,179 for Park Rental Buildings, $200,000 for ParkNet, $200,000 for Park General Improvements, and $164,821 to increase the balance in the Facilities and Services Reserve.

[3] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $122,812 has been reflected as an increase to FY 2008 expenditures to reflect expenditure accruals. This impacts the amount carried forward resulting in a net decrease of $122,812 to the *FY 2009 Revised Budget Plan*. The projects affected by this adjustment are Project 004750, Park Proffers, and Project 004763, Grants. The audit adjustment has been included in the FY 2008 Comprehensive Annual Financial Report (CAFR). Details of the FY 2008 audit adjustment were included in the FY 2009 Third Quarter Package.

[4] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[5] This Reserve separately accounts for the Ellanor C. Lawrence monies received for maintenance and renovation to this site. In accordance with the Fairfax County Park Authority Board, the principal amount of $1,507,926 received from the donation will remain intact, and any interest earned will be used according to the terms of the Trust.

[6] The Golf Revenue Bond Indenture requires that a security reserve and capital repair reserve be maintained in the Capital Improvement Plan for repairs to park facilities.

[7] This reserve supports the maintenance and renovation of revenue-generating facilities.

Fund 371
Park Capital Improvement Fund

FY 2010 Summary of Capital Projects

Fund: 371 Park Capital Improvement Fund

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
004102	Low Impact Development	$150,000	$32,034.04	$19,851.06	$0	$0
004103	Stewardship Education	135,000	29,828.85	61,751.86	0	0
004105	GIS/Data/Green Infrastructure	180,000	48,226.97	125,229.76	0	0
004108	Lee District Land Acquisition and Development	542,862	35,821.53	496,658.61	0	0
004109	Countywide Trails	38,416	3,333.82	24,082.18	0	0
004110	Merrilee Park	17,139	0.00	17,139.00	0	0
004113	Lee District Telecommunications	61,663	5,774.37	55,888.63	0	0
004114	Marie Butler Levin Preserve	1,750	1,750.00	0.00	0	0
004115	Pimmit Run SV-Area 1 Maint. Facility	46,830	0.00	46,830.00	0	0
004116	Confederate Fortifications Historic Site	34,629	2,661.82	31,967.18	0	0
004117	Turner Farm Observatory	13,025	0.00	13,025.00	0	0
004119	Vulcan	1,985,364	0.00	1,985,364.00	0	0
004122	Spring Hill Park - McLean Youth Soccer	1,790,224	149,664.09	1,640,559.91	0	0
004124	Mount Vernon Recenter	400,000	4,436.28	395,563.72	0	0
004126	Restitution for VDOT Takings	11,118	0.00	11,118.00	0	0
004127	Fort Willard - Fort Restoration	85,000	0.00	85,000.00	0	0
004128	Ft. Willard - Park (Non-Fort) Development	37,525	0.00	37,525.00	0	0
004129	Lee District Tree House	205,636	0.00	205,636.00	0	0
004146	Fox Mill Park	116,045	0.00	116,045.00	0	0
004349	South Run Park	243,368	1,095.00	93,096.30	0	0
004380	Beulah Road Park	7,670	0.00	7,670.00	0	0
004493	Robert E. Lee Recreation Center	513,953	20,850.00	50,547.04	0	0
004503	Cub Run S. V. Park	291,769	0.00	186,639.74	0	0
004522	Frying Pan Park	153,975	15,457.96	86,487.43	0	0
004528	Riverbend Park	68,818	2,021.87	36,589.39	0	0
004534	Park Contingency		0.00	2,495,117.16	0	0
004538	Park Easement Admin.	2,053,809	161,111.93	519,717.72	0	0
004558	Park Collections	50,717	2,302.70	2,871.53	0	0
004564	History Special Events	8,000	0.00	2,994.65	0	0
004567	Stratton Woods	1,412,915	8,096.95	510,769.45	0	0
004584	Nottoway Park	66,969	2,877.18	9,162.82	0	0
004592	Sully Plantation	691,839	7,429.58	406,176.42	0	0
004593	Green Spring Farm Park	110,000	49,750.00	60,250.00	0	0
004595	Mason District Park	505,318	0.00	246,186.74	0	0
004596	Wakefield	1,931,076	18,067.02	16,691.57	0	0
004626	Stuart Ridge/Sugarland Run Park	24,886	0.00	14,896.00	0	0
004638	Lake Braddock School Park	12,000	3,296.64	0.00	0	0
004748	Gen. Park Improvements		290,519.68	319,389.34	0	0
004749	Site Information Management	2,842,000	133,339.68	751,922.37	0	0
004750	Park Proffers	10,800,646	471,823.31	6,762,470.01	0	0
004751	Park Rental Bldg. Maint.	1,458,082	112,134.90	333,395.76	0	0
004758	Archaeology Proffers	169,732	19,604.95	81,255.22	0	0
004759	Stewardship Publications	61,882	7,118.14	45,087.64	0	0
004760	Stewardship Exhibits	13,325	3,154.07	5,483.45	0	0
004761	Lawrence Trust	446,394	0.00	299,663.16	0	0
004762	Golf Improvements	2,662,740	13,995.68	10,381.98	0	0
004763	Grants	3,168,744	152,585.97	533,061.81	0	0
004764	Mt. Air	46,701	223.00	3,059.92	0	0
004769	Mastenbrook Volunteer Grant Program	395,168	43,457.67	102,626.01	0	0

Fund 371
Park Capital Improvement Fund

Project #	Description	Total Project Estimate	FY 2008 Actual Expenditures	FY 2009 Revised Budget	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
004771	Historic Huntley	439,706	0.00	423,814.83	0	0
004774	Gabrielson Gardens	2,000	0.00	2,000.00	0	0
004775	Open Space Preservation Contributions	517,776	0.00	167,776.00	0	0
004778	Land Acquisition Support	156,420	0.00	54,362.43	0	0
004780	Lake Fairfax Train Replacement	10,500	0.00	10,500.00	0	0
004782	CLEMYJONTRI	762,736	37,824.07	45,789.71	0	0
004783	Linway Terrace	5,000	0.00	5,000.00	0	0
004785	Providence Area Park Improvements	83,050	0.00	60,000.00	0	0
004787	McLean Central Park	12,000	0.00	1,298.60	0	0
004788	West County Recenter	435,000	3,466.00	11,059.16	0	0
004791	Popes Head Estate	5,055	5,055.00	0.00	0	0
004796	South Run S.V. - Mt. Vernon	83,293	0.00	83,293.00	0	0
004797	Arrowhead Park	158,000	0.00	5,624.50	0	0
004799	Wolf Trap	24,000	0.00	2,469.19	0	0
004800	Athletic Field Lighting Evaluation	122,000	122,000.00	0.00	0	0
Total		**$38,881,258**	**$2,022,190.72**	**$20,235,882.96**	**$0**	**$0**

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Fund 117
Alcohol Safety Action Program

Alcohol Safety Action Program

Mission

To reduce the incidence of driving under the influence of alcohol (DUI) in Fairfax County through completion of a rehabilitative alcohol/drug education program, case management, public education, and referral to alcohol/drug treatment programs when necessary.

Focus

The Fairfax County Alcohol Safety Action Program (ASAP) serves a probationary function for the Circuit and General District Courts under the supervision of the ASAP Policy Board. The Fairfax ASAP is one of 24 ASAPs in Virginia and clients are court ordered, DMV referred, or participate voluntarily. The core programs are state mandated and address essential needs of clients including: intake, assessment, rehabilitative alcohol/drug education, referral to treatment, and case management to individuals charged with, or convicted of, driving under the influence of alcohol (DUI). In addition, ASAP provides alcohol/drug education programs for habitual offenders, a drug education program for first-time drug possession offenders, and programs for adolescent substance abusers. ASAP also participates in outreach activities to educate the community about its mission. Programs are available in English and Spanish. ASAP's continual focus will be the supervision of DUI offenders as well as the enforcement of the Code of Virginia. The agency also continues to rely on partnerships with the courts, Commonwealth Attorney's office, and treatment providers.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Providing educational programs to reduce the incidents of driving under the influence of alcohol or drugs; and
- Continuing efforts to maintain a fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.

The County is the fiscal agent for the Fairfax ASAP which is administered through the Department of Administration for Human Services. ASAP is expected to be a self-supporting agency, funded entirely by client fees with the County providing indirect support through office space and utilities. The State imposes a $400 fee ceiling on per client costs for the state mandated core program. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline. Should surplus client fees above and beyond the balance required for a sufficient reserve fund become available in any fiscal year, the ASAP Policy Board will reimburse the County for the indirect costs noted above, or may request permission from the Board of Supervisors to expend such funds on the program. It should be noted that the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP from the courts. The generally lower number of referrals (and resulting lower client fee revenues) combined with ongoing expenditure requirements continues to challenge the agency to maintain a positive fund balance.

Fund 117
Alcohol Safety Action Program

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2010 Initiative
Continue to serve the community by offering alcohol education programs, referral to treatment, and probation supervision to individuals convicted of driving under the influence.	✓	✓
Continue to establish new partnerships with Fairfax County Public Schools and other community resources to improve DUI education and public information dissemination to the citizens of Fairfax County.	✓	✓
Creating a Culture of Engagement	**Recent Success**	**FY 2010 Initiative**
Served approximately 3,779 individuals in FY 2008 in the core alcohol/drug education program, with programs available in English and Spanish as needed.	✓	
Exercising Corporate Stewardship	**Recent Success**	**FY 2010 Initiative**
Continue efforts to maintain a sufficient fund balance in order to retain the staff necessary to ensure public safety, maximize program benefits, and avoid deficits when client fee revenues decline. This will be closely watched in FY 2009 and FY 2010 as the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP coming from the courts.	✓	✓

Budget and Staff Resources

Agency Summary

Category	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	16/ 16	16/ 16	16/ 16	16/ 16	16/ 16
Expenditures:					
Personnel Services	$1,562,246	$1,574,386	$1,574,386	$1,525,149	$1,525,149
Operating Expenses	214,735	226,351	226,351	162,151	162,151
Capital Equipment	0	0	0	0	0
Total Expenditures	**$1,776,981**	**$1,800,737**	**$1,800,737**	**$1,687,300**	**$1,687,300**

Position Summary

1 Probation Supervisor II	1 Probation Counselor III	1 Administrative Associate
1 Probation Supervisor I	6 Probation Counselors II	2 Administrative Assistants IV
	1 Accountant I	3 Administrative Assistants II

TOTAL POSITIONS
16 Positions / 16.0 Staff Years

Fund 117
Alcohol Safety Action Program

FY 2010 Funding Adjustments

The following funding adjustments from the FY 2009 Adopted Budget Plan are necessary to support the FY 2010 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 27, 2009.

- **Employee Compensation** **$30,772**
  An increase of $30,772 reflects the full-year impact of salary increases awarded during FY 2009. It should be noted that no funding is included for pay for performance or merit awards in FY 2010.

- **Personnel Services and Operating Expenses Adjustments** **($144,209)**
  A decrease of $144,209 is attributable to a reduction of $80,009 in Personnel Services due to vacancies for which funding was not appropriated and $64,200 in Operating Expenses primarily attributable to lower payments to the State.

Changes to FY 2009 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2009 Revised Budget Plan since passage of the FY 2009 Adopted Budget Plan. Included are all adjustments made as part of the FY 2008 Carryover Review, FY 2009 Third Quarter Review, and all other approved changes through April 20, 2009.

- **General Fund Transfer** **$27,046**
  As part of the *FY 2008 Carryover Review* the Board of Supervisors approved a General Fund Transfer of $27,046 required to cover a year-end shortfall primarily due to lower than projected revenue from client fees.

Key Performance Measures

Objectives

- To provide a comprehensive alcohol/drug education program to individuals charged with driving under the influence of alcohol (DUI) that results in 92 percent of clients who have successfully completed the probationary period two years prior and have not recidivated.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2006 Actual**	**FY 2007 Actual**	**FY 2008 Estimate/Actual**	**FY 2009**	**FY 2010**
Output:					
Individuals served in ASAP education program	4,272	3,575	3,575 / 3,779	3,779	3,862
Efficiency:					
Cost per individual served	$334	$365	$404 / $365	$368	$368
Service Quality:					
Percent of individuals satisfied	97%	97%	97% / 97%	97%	97%
Outcome:					
Percent of individuals completing the program two years prior who have not recidivated based on Department of Motor Vehicles (DMV) records	92%	92%	92% / 92%	92%	92%

Performance Measurement Results

It should be noted that clients referred by the Courts to programs other than ASAP's core education program are not required to pay the full state-mandated fee and are not counted in the above table. Service Quality, a measurement of client satisfaction with ASAP education classes, has remained at the 97 percent level since FY 2001, and is projected to remain at this high level. The percentage of individuals completing the core education program two years prior who have not recidivated has remained at 92 percent and is expected to remain at that level in FY 2009 and FY 2010. It should be noted that the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP coming from the courts but has leveled off in recent years. This generally lower total of referrals combined with ongoing expenditure requirements have resulted in a steady increase in the cost per individual served over this time period. A level over $400 per individual is not sustainable as the state has imposed a $400 per client maximum fee. ASAP is taking measures to control expenditures during this extended period of lower referrals from the courts.

Fund 117
Alcohol Safety Action Program

FUND STATEMENT

Fund Type G10, Special Revenue Funds | **Fund 117, Alcohol Safety Action Program**

	FY 2008 Actual	FY 2009 Adopted Budget Plan	FY 2009 Revised Budget Plan	FY 2010 Advertised Budget Plan	FY 2010 Adopted Budget Plan
Beginning Balance	**$90,838**	**$90,838**	**($27,046)**	**$0**	**$0**
Revenue:					
Client Fees	$1,572,085	$1,687,249	$1,687,249	$1,597,986	$1,597,986
ASAP Client Intake	26,878	12,000	12,000	12,000	12,000
ASAP Client Out	(17,057)	(24,000)	(24,000)	(24,000)	(24,000)
ASAP Restaff	4,413	5,000	5,000	4,000	4,000
Interest Income	406	1,000	1,000	400	400
Other Fees	72,372	119,488	119,488	96,914	96,914
Total Revenue	$1,659,097	$1,800,737	$1,800,737	$1,687,300	$1,687,300
Transfers In:					
General Fund (001)[1]	$0	$0	$27,046	$0	$0
Total Transfers In	$0	$0	$27,046	$0	$0
Total Available	**$1,749,935**	**$1,891,575**	**$1,800,737**	**$1,687,300**	**$1,687,300**
Expenditures:					
Personnel Services	$1,562,246	$1,574,386	$1,574,386	$1,525,149	$1,525,149
Operating Expenses	214,735	226,351	226,351	162,151	162,151
Capital Equipment	0	0	0	0	0
Total Expenditures	$1,776,981	$1,800,737	$1,800,737	$1,687,300	$1,687,300
Total Disbursements	**$1,776,981**	**$1,800,737**	**$1,800,737**	**$1,687,300**	**$1,687,300**
Ending Balance[2]	**($27,046)**	**$90,838**	**$0**	**$0**	**$0**

[1] A Transfer In of $27,046 from the General Fund in FY 2009 was required to achieve a $0 balance in the ASAP fund. The agency will be required to manage resources in a manner that will not require ongoing General Fund support in the future.

[2] Ending Balance fluctuations are the result of the uncertain nature of client referrals to ASAP-sponsored programs. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.

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