



# FAIRFAX COUNTY PARK AUTHORITY

A COMPONENT UNIT OF THE COUNTY OF FAIRFAX, VIRGINIA



## COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR FISCAL YEAR ENDED  
June 30, 2012

## **Park Authority Mission:**

To set aside public spaces for, and assist citizens in, the protection and enhancement of environmental values, diversity of natural habitats and cultural heritage to guarantee that these resources will be available to both present and future generations; to create and sustain quality facilities and services that offer citizens opportunities for recreation, improvement of their physical and mental well-being, and enhancement of their quality of life.

### **Park Authority Values**

**Enhancing Stewardship:** We are stewards for a wonderfully rich community trust of natural and cultural resources. We will provide leadership to expand awareness, appreciation and protection of this heritage.

**Fostering Diversity:** We embrace the diversity of our community and seek to provide every resident with a wide variety of park experiences and recreational opportunities.

**Developing Partnerships:** We believe seeking and maintaining active partnerships with neighborhood and community organizations and individuals are essential to becoming a vital and treasured component of the communities we serve.

**Providing Quality and Value:** We are committed to providing high quality facilities and services that offer superior value and prompt efficient service to our customers and the community.

**Communicating Effectively:** We strive for productive two-way communication with residents and our staff to allow all to participate fully in creating quality parks and services.

**Valuing Our Workforce:** We believe our paid and volunteer staff is the key ingredient to our success and commit to creating a participative, team-oriented organization including career development opportunities and meaningful recognition.

**Demonstrating Fiscal Responsibility:** We are committed to building and preserving a park system that meets the community's needs in a cost effective, fiscally responsible manner.

# FAIRFAX COUNTY PARK AUTHORITY SITES



- = RECenter
- = Historical Site
- = Nature Center
- = RECenter/Park
- = Golf Course/Park
- = Park
- = Golf Course
- = Park Authority Headquarters
- = Historical Site/Park
- = RECenter/Golf Course
- = Cross County Trail

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**FAIRFAX COUNTY PARK AUTHORITY**  
A Component Unit of the County of Fairfax, Virginia

**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
For the Fiscal Year Ended June 30, 2012



**ADMINISTRATION DIVISION**  
Financial Management Branch  
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**Fairfax County Park Authority**  
**Comprehensive Annual Financial Report**  
For the Fiscal Year Ended June 30, 2012

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# FAIRFAX COUNTY PARK AUTHORITY



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November 7, 2012

Honorable Chairman, Members of the Board of the Fairfax County Park Authority (the Authority), and Citizens of the County of Fairfax, Virginia:

We are pleased to submit to you the Comprehensive Annual Financial Report (CAFR) of the Fairfax County Park Authority for the fiscal year ended June 30, 2012 which is prepared in conformity with U. S. generally accepted accounting principles. The accuracy, completeness, and presentation of the financial statements, along with the entire contents of this report, are the sole responsibility of management. Management has been diligent in adhering to internal control guidelines to ensure the highest degree of accuracy in its representations.

An independent audit firm, KPMG LLP, performed the audit of the financial statements included in this report to determine whether or not the financial statements are free of material misstatement. They have concluded that the financial statements do present fairly, in all material respects, the financial position of the governmental activities and the major funds of the Authority for the fiscal year ended June 30, 2012.

The reader is referred to the Management’s Discussion and Analysis (MD&A) section for additional information regarding the activities and financial position of the Authority. All necessary disclosures have been included to enable the reader to gain the maximum understanding of the Authority’s financial position.

## Profile of the Authority

The Authority is a political subdivision of the Commonwealth of Virginia (the Commonwealth) created pursuant to the Park Authorities Act by ordinance adopted by the Board of Supervisors of the County of Fairfax (the County) on December 6, 1950, as amended on October 28, 1991. The Authority has been in operation since its creation in 1950. The Authority operates under the policy oversight of a 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the County Board of Supervisors. The Authority manages acquisition, preservation, development, maintenance and operation of its assets and activities through five funds to include County General Fund, Park Revenue Fund, County Construction Fund, Park Construction Bond Fund, and Park Capital Improvement Fund. The Park Authority Board has direct fiduciary responsibility for the Park Revenue Fund and the Park Capital Improvement Fund, while Fairfax County has fiduciary responsibility for the other three funds. The Authority also aggressively seeks management initiatives and alternate funding sources to sustain the delivery of quality services and facilities. The Park Foundation, established in 2001, serves to coordinate and seek the generous gifts of individuals, foundations, and corporations who wish to contribute to delighting current and future generations of park visitors. Grants, donations, the Adopt-A-Field and Adopt-A-Park programs, as well as many “friends groups” and other partnerships have provided cash and in-kind contributions to the Authority.

Due to its location in the northeastern section of the Commonwealth of Virginia, within the Washington D.C. metropolitan area, the Authority serves residents of neighboring jurisdictions as well as those of Fairfax County. With 23,196 acres of land, a goal of 10% of the County, challenges continue as the population has grown to over one million residents. Leisure and recreational opportunities are provided through a wide



variety of facilities and services which provide valued enhancements to the quality of life. Optimizing the quality of life in the County is the ultimate goal and mission of the Authority through preservation of open space and natural areas, and by providing nature centers, recreation centers, historic sites, programs, golf courses, athletic fields, public gardens, and neighborhood, community, district and county-wide parks.

Full-time merit staff for all funds in fiscal year 2012 totaled 605 which include a support staff of engineers, park specialists, accountants, architects, landscape architects, planners and market research specialists and archaeologists. In addition to contracted program and service providers, 3,149 limited term and seasonal staff, and numerous volunteers, who contribute nearly 188,324 hours annually, provide a myriad of direct and support services.

## **LOCAL ECONOMY**

Fairfax County, with its population exceeding one million residents, is the most populous jurisdiction in both the Washington, D.C. metropolitan area and the Commonwealth of Virginia with 13.5% of Virginia's population.

The County has become the economic center of the Washington, D.C. metropolitan area with thousands of technology companies doing business here. Employment opportunities are numerous in the areas of homeland security, internet, e-commerce, software development, telecommunications, systems integration and aerospace.

While the County has not completely recovered from the adverse effects on the economy, most signs point to gradual improvement and evidence of slow and steady recovery being seen. The unemployment rate in the County has been relatively stable and continues to be one of the lowest in the state at 4.3 % in June, 2012.

Fairfax County continues to benefit from federal government consolidations like the recent move of several defense agencies to Fort Belvoir which will attract defense contractors and jobs to the area. A resurgence of office construction occurred late in 2011 with nine buildings under construction. Of the new activity, 100 % is speculative. The redevelopment of Tysons and the construction of the Metro Silver line will also promote job growth which is essential to improving the County's housing market.

The real estate market plays a vital role in the local economy as there is a direct correlation between home values and real estate taxes collected by the County. The County's real estate values are clearly stabilizing. There is significant improvement in the change in real estate property values in FY 2012 from FY 2011. Rather than another year of loss in values, both residential and non-residential properties experienced positive growth. Overall residential equalization reflected a 2.34 % increase in FY 2012, compared to a 5.56 % decline in FY 2011, while non-residential equalization rebounded from a decline of 18.29 % in FY 2011 to a 3.73 % increase in FY 2012.

Also, based on information from the Department of Tax Administration, the number of net foreclosures in Fairfax County decreased for the seventh consecutive month in May 2011 to a new record low since detailed tracking began in April 2008. Compared to a year ago, net remaining foreclosures were down 151 properties, or 22.5 %.

*The Washington Post* noted in an editorial in October, 2011 stated, “Even after three years of budget cuts and plummeting revenue, Fairfax County remains the economic wunderkind of Virginia and in many ways of the Washington area. A magnet for government contractors and other major corporations, it is poised for further growth and prosperity ....”

Fairfax County is currently home to ten Fortune 500 company headquarters:

- Booz Allen Hamilton Holding
- Capital One Financial
- CSC
- Freddie Mac
- Gannett Corporation
- General Dynamics
- ITT Exelis
- NII Holdings, Inc.
- Northrop Grumman
- SAIC

These 10 Fairfax County-based companies accounts for 41.7% of the 24 companies from Virginia. In all, 18 Fairfax County firms are on the 2012 Inc. 500 list – equal to or larger than those in 41 states and all but two counties.

Thirty-three companies from Fairfax County are on this year’s Washington Business Journal list of the 50 fastest growing companies in the Washington region. Of the top 10 companies on the list, five are from Fairfax County. No other county or city is represented by more than five companies on the list.

As home of 10 Fortune 500 companies, “Fairfax County has gained a lot of notoriety but being home to two-thirds of the companies on the Business Journal list points out Fairfax County’s strength with newer, smaller companies that are growing quickly in this marketplace. It also shows the value that companies of all sizes put on the kinds of business assets and quality of life that Fairfax County offers,” said Gerald L. Gordon, Ph.D., president and CEO of the Fairfax County Economic Development Authority (FCEDA).

The *TIME* magazine called Fairfax County “one of the great economic success stories of our time.” Business growth helps Fairfax County fund the nation’s top-rated school system and other public services that contribute to the quality of life of residents. Fairfax County offers businesses a state-of-the-art telecommunications infrastructure, access to global markets through Washington Dulles International Airport and a well-educated workforce.

Fairfax County Economic Development Authority (FCEDA) promotes Fairfax County as a world-class center for commerce and trade and as the East coast’s technology hub. FCEDA maintains offices in Bangalore, Munich, London, Seoul, Tel Aviv and Los Angeles.

## **LONG-TERM PLANNING**

In fiscal year 2006 the Authority adopted its 2006-2010 Strategic Plan, developed using the Balanced Scorecard approach. Due to challenging resources associated with the difficult economic time, the Authority’s Board approved extension of the existing plan for two years through fiscal year 2012. Strategic objectives identified in the plan remained relevant. The Authority has identified strategic objectives for achieving its overarching strategic goals of great parks, great communities.

The Authority is developing its five-year strategic plan and scored measures for fiscal years 2014 through 2018 using the Balanced Scorecard approach. As a part of this plan’s development, Authority staff met with the Authority’s Board to establish its key focus areas to include meeting the needs of a diverse community,

informing and engaging the public, leveraging technology, optimizing programs and services, managing costs, expanding alternative resources, maintaining a quality workforce, managing and protecting facilities and property and creating a positive work environment.

Like other public agencies, the Authority faces the challenge of updating aging facilities while providing new facilities to meet the park and recreation demands of County residents. A schedule of capital project needs is maintained and the project list balances priority needs, reinvestment in aging facilities, and advancement of phased projects.

General obligation bonds are used to fund these capital projects. Using bonds allows projects to be completed more quickly and the costs are spread over an extended period of time. In May 2012, the Fairfax County Board of Supervisors authorized a \$75 million Park Bond referendum of which \$63 million is designated for the Authority. This allocation of park bonds will fall into three categories: stewardship and land acquisition - \$12,915,000; facility renovations - \$23,302,500; park development (new and expansion) - \$26,782,500.

## **MAJOR INITIATIVES and ACCOMPLISHMENTS**

### **Stewardship and Resource Management**

The Fairfax County Board of Supervisors recently introduced a county-wide environmental excellence plan which includes stewardship and resource management. The Authority has always emphasized stewardship as it is a key part of its mission. A more deliberate and active approach to resource management is now being taken with the adoption of the first ever agency-wide Natural Resource Management Plan and by the development of the Cultural Resource Management Plan. These plans highlight the important roles that education and public involvement play in stewardship. The plans also focus on building and expanding partnerships with other agencies.

Some of the stewardship initiatives include making natural and cultural resources a key consideration for park use and facilities, working with the County to develop and implement watershed management plans to protect its streams, and developing strategies to reduce human impacts on park resources, mediate wildlife conflicts, discourage encroachments, prevent relic hunting and encourage the use of native plants in landscaping on private property.

### **Marketing and Communications**

Creating a broad support base within the County is among the Agency's strategic objectives. This is being done through communicating its unique identity so that residents know, value and support the Authority. Recent or near-term initiatives include enabling customer-oriented services such as online pass sales/renewals, e-mail classes and camp surveys, electronic distribution of camp registration packets, updated web pages that include new search capabilities for residents to find programs, development of an enhanced *Parktakes* online web portal, outreach efforts such as Listening Forums, "Ask Fairfax" and Park Central cable programs, and FCPA Facebook, Twitter and YouTube. These initiatives will enhance the Authority's ability to promote County-wide awareness and communication with residents to participate fully in creating quality parks and services.

## Energy Management

An Energy Management Plan (FCPA-EMP) was adopted by the Authority's Board in September, 2011. This plan improves energy efficiency and conservation in parks, achieving optimum energy efficiency and promoting conservation. Funds have been received from the Energy Efficient Conservation Block Grant (EECBG) for two energy efficiency and conservation projects.

Other energy efficient initiatives include installation of pool lighting and control and skylight upgrade at Oak Marr RECenter, replacement of parking lot lighting system at Spring Hill RECenter, installation at South Run RECenter and Wakefield Park parking lot lighting and control up grades and installation of new energy efficient lighting at Fred Crabtree Park.

## Developing Partnerships

Seeking and maintaining active partnerships with neighborhood and community organizations and individuals are essential to becoming a vital and treasured component of the communities served. Enhanced public/private partnerships have occurred with McLean Youth Soccer Association and Neighborhood and Community Services, Northern Virginia Radio Control Club, Mid-Atlantic Off Road Enthusiasts, Sotera, Reston Association and Northern Virginia Stream Restoration, Inc., Friends Groups, Covanta, Northern Virginia Disc Golf Association, and other state and county agencies.

## FINANCIAL INFORMATION

### Financial Management

As a component unit of Fairfax County, the Authority adheres to the same financial practices as the County. In 1975 the County Board of Supervisors adopted a set of County-developed policies known as the *Ten Principles of Sound Financial Management* which are amended periodically to address changing conditions. Relating primarily to capital planning, debt planning, cash management and productivity, these principles are used as a means of prudent and responsible allocation of the County's resources. Additionally, the County maintains a self-managed investment program under the direction and oversight of an investment committee. Investment activity, guided by a formal investment policy, is monitored daily, and investment strategies are reviewed biweekly. Investment policies are thoroughly reviewed on a quarterly basis and subjected to annual review by the Association of Public Treasurers of the United States and Canada.

The Authority is commitment to building and preserving a park system that meets the community's needs in a cost effective, fiscally responsible manner. The Authority's Board sets policies and establishes priorities to ensure fiscal integrity and sound financial management.

### Budgetary and Accounting Controls

The *Code of Virginia* requires that the County adopt a balanced budget. As a component unit of Fairfax County, the Authority adheres to the same budget policies as the County. The County maintains extensive budgetary controls at certain legal and managerial and administrative levels. The adopted Fiscal Planning Resolution places legal restrictions on expenditures at the agency or fund level. Managerial budgetary control is maintained at the fund, cost center and/or project level. Approval by the Board of Supervisors must be granted to alter the total expenditure appropriation of any agency or fund. The Park Board has

fiduciary responsibility over the Park Revenue Fund and Park Capital Improvement Fund. The County Board of Supervisors has final approval on all budgets of the Authority.

Management is responsible for establishing and maintaining an internal control system which is designed to ensure that the assets of the Authority are protected from loss, theft, or misuse, and that U.S. generally accepted accounting principles are followed. This system of controls is designed to provide reasonable, but not absolute, assurance that its objectives are met. The concept of reasonable assurance connotes that the cost of controls should not exceed the benefits likely derived. The evaluation of costs and benefits requires estimates and judgments by management. Management has been diligent in adhering to its internal control guidelines to ensure the highest degree of accuracy in its representations. Additionally, as a recipient of federal, state and local financial assistance, the Authority is responsible for maintaining an internal control structure which ensures compliance with all laws and regulations associated with those programs. The internal control structure is subject to periodic evaluation by management, the internal audit staff of the County, and independent auditors.

In light of the economic times and the series of General Fund budget reductions, management pulled together an internal employee team, Revenue Assessment Team (RAT), representing all five divisions with senior and mid-level staff to review budget, financial and business related matters on a regular basis. RAT also provides support to two Park Authority Board subcommittees, the Administration, Management and Budget Committee and the Funding Policy and Bond committee. These committees consider administrative matters such as budget priorities, approval of budget submissions, quarterly reporting on the three operating funds, capital funding reviews, fees and charges reviews, as well as recommending policies and guidance for the comprehensive management of the Park Authority's financial structure and support of the park bond programs.

The County's budget is adopted by May 1 for the upcoming fiscal year which begins on July 1. Two budget reviews, Carryover Review and Third Quarter Review, serve as the primary mechanisms for revising budget appropriations. State law requires that a public hearing be held prior to the adoption of amendments to the current year budget when adjustments exceed \$500,000. Any such amendments of \$500,000 or more requires that the Board of Supervisors advertise a synopsis of the proposed changes.

### **Debt Administration**

Fairfax County borrows money by issuing tax-exempt general obligation bonds to finance major capital projects. Bond financing spreads the cost of land acquisition and building construction over a period of many years, rather than charging the full cost to current taxpayers. By law, general obligation bonds must be approved in advance by County voters in a referendum. The County continues to maintain its status as a top rated issuer of tax-exempt securities and has ratings of Aaa from Moody's Investors Service, Inc., AAA from Standard and Poor's Corporation, and Aaa from Fitch Investor Service. The Authority holds an A-rating from Standard and Poor's and may from time to time issue its own bonds.

For additional information on the budgetary, accounting and debt policies, please refer to the Letter of Transmittal in the County of Fairfax, Virginia, Comprehensive Annual Financial Report (County CAFR).

## OTHER INFORMATION

### Independent Audit

As a component unit of the County, the Authority is audited each year by its independent auditing firm. The Authority's financial statements of the governmental activities and each major fund have been audited as required by the *Code of Virginia* and received an unqualified opinion by the accounting firm of KPMG LLP. The report of the independent auditors on the basic financial statements can be found in the financial section of this annual report.

### Awards

#### *Certificate of Achievement for Excellence in Financial Reporting*

The Government Finance Officers Association of the United States and Canada (GFOA) awarded the prestigious Certificate of Achievement for Excellence in Financial Reporting to the Authority for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2011. In order to be awarded a Certificate of Achievement for Excellence in Financial Reporting, an entity must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both U.S. generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement for Excellence in Financial Reporting is valid for a period of one year only. It is believed that the current CAFR for the fiscal year ended June 30, 2012 continues to meet the Certificate of Achievement Program's requirements and will be submitted to the GFOA to determine its eligibility for another certificate. The Authority has received this prestigious national award for four consecutive years.

#### *2012 Best of Aquatics by Aquatics International*

The Authority received the Best Spray Park award, recognizing *Our Special Harbor* spray ground located at the Lee District Park Family Recreation Area. This project was a collaborative effort between the business community, private non-profit organizations, local government and individual contributors.

#### *2012 National Association of Government Communicators (NAGC) Blue Pencil and Gold Screen Awards*

Three awards were received by the Authority from NAGC which recognizes excellence in the field of communication.

- **Colvin Run Mill Exhibit** highlights this early 19<sup>th</sup> century operating gristmill. The old Miller's House features an exhibit about the process of milling and the families who operated the mill. This exhibit received the Award of Excellence.
- **Sully East Wing Exhibit** received its Award of Excellence in the display category. Historic Sully was built in 1794 by Richard Bland Lee, Northern Virginia's first representative to Congress. The house is furnished with antiques of the Federal period. Outbuildings include a kitchen, smokehouse and stone dairy.

- **Take 12! Steps for Community Health in 2012 Calendar**, created by the Park Services Division team, received the Award of Excellence. This calendar is a popular item and is available to program participants at no cost.

***2011 Best Overall Commitment to Aquatics***

The Authority was chosen for Best Overall Commitment to Aquatics by Aquatics International magazine. This accolade was received as a part of the annual Best of Aquatics contest and will be featured in a special Best of Aquatics supplement to the magazine this winter.

***2012 Envirothon***

The Hidden Pond Nature Center Envirothon team, a group of high school students, took first place at the Fairfax County and Area II regional Envirothon competitions. Moving on to the state level competition at James Madison University, Harrisonburg, VA, they finished second behind Fort Defiance High School. The state's top 15 teams competed in the finals. In the four categories that determine the state champion, the Hidden Pond team finished first in oral presentation, first in wildlife, second in aquatics and third in forestry.

***2012 Land Conservation Award***

The North Twin Lake Dam Rehabilitation project received the Land Conservation Award for excellence in implementing and maintaining erosion and sediment controls from the Fairfax County Department of Public Works and Environmental Services (DPWES). DPWES, for more than 30 years, has been recognizing organizations, as well as others, whose projects demonstrate excellence in the design and implementation of erosion and sediment controls.

**ACKNOWLEDGEMENTS**

The preparation of this report would not have been possible without the efficient and dedicated service of the Authority's financial staff, especially the members of the CAFR Project Team in the Administration Division, Financial Management Branch, who prepared and completed this report. The level of service provided is professional and we commend them for their hard work and continued efforts to improve this report. We also thank each Division within the Authority for its efficient administration of the Authority's financial operations.

In addition, we wish to thank the Chairman and Park Authority Board for their direction and support in the professional management of the Authority's finances. The results would not have been possible without the Board's exceptional service commitment. We also acknowledge the cooperation and support from the County Executive and County Board of Supervisors for supporting the Authority and its mission to preserve and protect the County's natural and cultural resources and to create and sustain quality recreational facilities and services.

This CAFR reflects our commitment to provide information and conformance with the highest standards of financial reporting to the residents of Fairfax County, the Authority's Board, and all interested readers of this report.

Respectfully submitted,



John W. Dargle, Jr.  
Director



Cindy Messinger  
Deputy Director/CFO



Sara Baldwin  
Deputy Director/COO



Michael P. Baird  
Fiscal Administrator



**FAIRFAX COUNTY PARK AUTHORITY**  
A Component Unit of the County of Fairfax, Virginia  
As of June 30, 2012

**Board Members**

William G. Bouie, Chairman  
Harrison A. Glasgow, Vice Chairman  
Frank S. Vajda, Secretary-Treasurer  
Edward R. Batten, Sr.  
Kevin J. Fay  
Linwood Gorham  
Harold Y. Pyon  
Ken Quincy  
Marie Reinsdorf  
Anthony J. Vellucci  
Harold L. Strickland  
Kala Quintana

Hunter Mill District  
Member-at-Large  
Mason District  
Lee District  
Dranesville District  
Mount Vernon District  
Springfield District  
Providence District  
Member-at-Large  
Braddock District  
Sully District  
Member-at-Large

**Director**

John W. Dargle, Jr.

**Deputy Director/CFO**

Cindy E. Messinger

**Deputy Director/COO**

Sara Baldwin

**Administration Division**  
(Vacant)

**Park Operations Division**  
James T. Johnson, Director

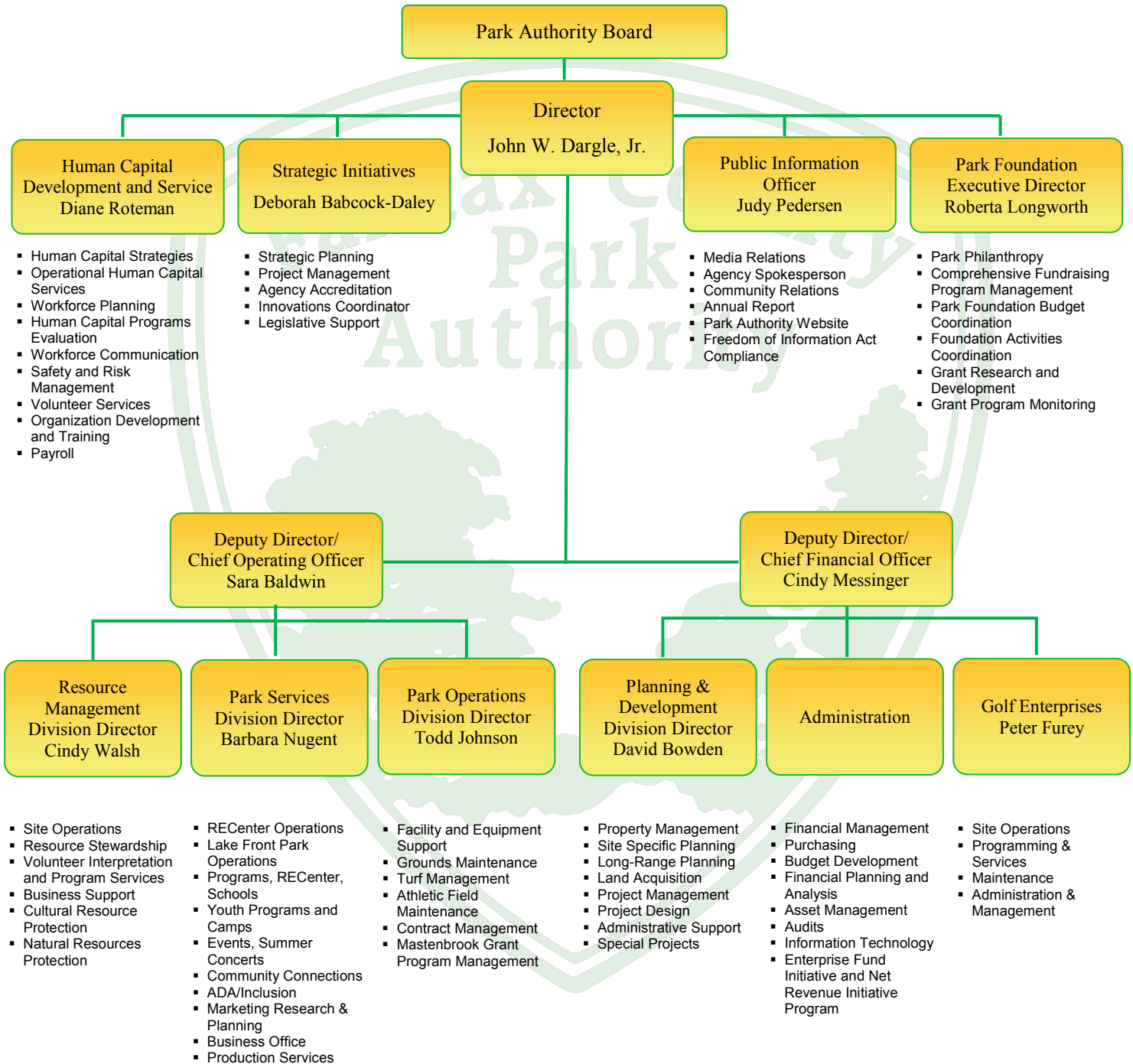
**Planning and Development Division**  
David R. Bowden, Director

**Park Services Division**  
Barbara A. Nugent, Director

**Resource Management Division**  
Cindy E. Walsh, Director

**Golf Enterprises Division**  
Peter Furey, Manager

# ORGANIZATION OF FAIRFAX COUNTY PARK AUTHORITY



This report was prepared by:

**COUNTY OF FAIRFAX, VIRGINIA  
PARK AUTHORITY**

**FINANCIAL MANAGEMENT BRANCH**

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**Michael P. Baird, Fiscal Administrator**

**CAFR PROJECT TEAM**

Anh Bui, Financial Reporting  
Dolores Claytor, Audits, Policies & Procedures  
Shashi Dua, Revenue, Accounts Receivable & Grants  
Susan Tavallai, Budget  
Melinda Samimi, Accounts Payable  
Hong Li, Capital Projects  
Yen Chi Lin, System Support

Special thanks to Joanne Kearney, Graphic Artist, for cover design.

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Fairfax County Park Authority  
Virginia

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2011

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



*Linda C. Danison*

President

*Jeffrey R. Emer*

Executive Director





KPMG LLP  
Suite 12000  
1801 K Street, NW  
Washington, DC 20006

## Independent Auditors' Report

The Board of Supervisors  
County of Fairfax, Virginia

The Fairfax County Park Authority Board

We have audited the accompanying financial statements of the governmental activities and each major fund of the Fairfax County Park Authority (the Authority), a component unit of the County of Fairfax, Virginia, as of and for the year ended June 30, 2012, which collectively comprise the Authority's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities and each major fund of the Fairfax County Park Authority as of June 30, 2012, and the respective changes in financial position for the year then ended in conformity with U.S. generally accepted accounting principles.

U.S. generally accepted accounting principles require that the management's discussion and analysis and budgetary comparison information, on pages 3-17 and 47-50, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.



Fairfax County Park Authority  
January 16, 2013  
Page 2 of 2

Our audit was conducted for the purpose of forming an opinion on the Authority's basic financial statements. The introductory and statistical sections, are presented for the purposes of additional analysis and are not a required part of the basic financial statements. The information in these sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

KPMG LLP

January 16, 2013

Fairfax County Park Authority  
 A Component Unit of the County of Fairfax, Virginia  
**Management's Discussion and Analysis**  
 For the Fiscal Year Ended June 30, 2012

**I. INTRODUCTION**

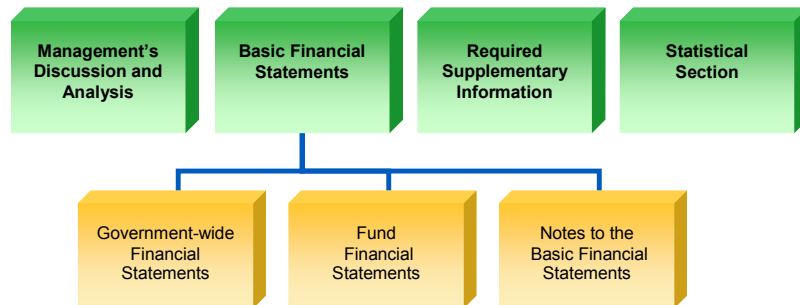
This section of the Fairfax County Park Authority's (the Authority) Comprehensive Annual Financial Report (CAFR) presents a discussion and analysis of the Authority's financial performance during the fiscal year ended June 30, 2012. The intent of this discussion and analysis is to give perspective on the Authority's fiscal year 2012 financial performance as a whole.

The Management's Discussion and Analysis (MD&A) presents information that will help the reader ascertain and understand the reasons for changes in expenses, revenues, and net assets for the fiscal year ended June 30, 2012 and includes a comparative analysis to the fiscal year ended June 30, 2011.

**II. OVERVIEW OF THE FINANCIAL STATEMENTS**

The CAFR consists of four parts: Management's Discussion and Analysis, Basic Financial Statements and Notes to the Basic Financial Statements, Required Supplementary Information, and a Statistical Section. The Basic Financial Statements are organized to provide an understanding of the fiscal performance of the Authority as a whole, followed by an increasingly detailed look at the Authority's specific financial activities.

**Components of the Financial Report**





## **Government-wide Financial Statements**

The government-wide financial statements can be found on pages 19-20 of this report.

The government-wide financial statements are designed to provide readers with a broad overview of the Authority in a manner similar to a private sector business. The Statement of Net Assets and the Statement of Activities are financial statements that provide information about the activities of the Authority as a whole, and present a long-term view of the Authority's finances. These financial statements are reported using the economic resources measurement focus and the accrual basis of accounting.

The *Statement of Net Assets* presents information on all of the Authority's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating. The Statement of Net Assets can be found on page 19 of this report.

The *Statement of Activities* presents information showing how the Authority's net assets changed during the fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in the Statement of Activities for some items that will only result in cash flows in future fiscal periods. The Statement of Activities can be found on page 20 of this report.

The government-wide financial statements of the Authority have only one category of operations titled Governmental Activities. The Authority's services and programs are included here, such as golf courses, lake parks, recreation centers, cultural activities, park maintenance and general administration. The County provides an annual subsidy to the Authority through its General Fund to supplement fees charged for the services provided at the Authority's facilities and for maintenance and support through the County Construction Fund.

## **Fund Financial Statements**

The fund financial statements can be found on pages 21-24 of this report.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Authority uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Authority uses governmental funds only.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. Both the governmental funds Balance Sheet and the governmental funds Statement of Revenues, Expenditures and Changes in Fund Balances provide a reconciliation to facilitate the comparison between governmental funds and governmental activities.

The fund financial statements utilize the current financial resources measurement focus and the modified accrual basis of accounting. Under modified accrual accounting, the fund recognizes revenues when they become available and measurable, and expenditures when the liability is incurred (if measurable), except for long-term debt and obligations which are recognized as they become due. Modified accrual accounting measures cash and all other financial assets that can be readily converted to cash and, as such, provides a more detailed short-term view of general operations.

### **Notes to the Basic Financial Statements**

The Notes to the Basic Financial Statements can be found on pages 25 - 45 of this report.

The Notes to the Basic Financial Statements provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements.

## **III. FINANCIAL HIGHLIGHTS**

### **Highlights for Government-wide Financial Statements**

The government-wide financial statements report information about the Authority as a whole using the economic resources measurement focus and accrual basis of accounting, net of special items.

- ◆ Assets of the Authority exceeded its liabilities by \$580.2 million. Of this amount, \$21.9 million is unrestricted, \$4.6 million is restricted for capital projects, \$2.0 million is restricted for debt service, \$1.5 million is restricted for E.C. Lawrence Trust and \$0.7 million is restricted for repair and replacement.
- ◆ Revenues of the Authority's functions/programs amounted to \$57.1 million. Expenses amounted to \$88.4 million.

### **Highlights for Fund Financial Statements**

The fund financial statements provide detailed information about the Authority's funds using the current financial resources measurement focus and modified accrual basis of accounting.

- ◆ Governmental funds of the Authority reported combined ending fund balances of \$37.2 million, an increase of \$3.7 million or in comparison to the prior year.
- ◆ Revenues of the Authority's governmental funds amounted to \$101.4 million and expenses amounted to \$97.6 million.

### **General Financial Highlights**

- ◆ As of June 30, 2012, the Authority's cash of \$37.2 million was held in the County's treasury and investment pool.
- ◆ The Authority's expenditures in certain funds were supported by the County. As of June 30, 2012, the amount due from the County was \$1.9 million.
- ◆ Total capital assets, net, as of June 30, 2012, amounted to \$567.8 million compared to \$557.1 million the prior year.

- ◆ Litigation continued to recover revenues plus interest for rent and royalty payment related to Federal Lands to Park program which was remitted in error to another local government, the District of Columbia.
- ◆ The Authority was able to save \$4.6 million on the Laurel Hill loan payable to the County as the result of the Revenue Refunding Bonds (Laurel Hill Public Facilities Projects) issued by the County in fiscal year 2012.

**IV. FINANCIAL ANALYSIS OF THE GOVERNMENT-WIDE FINANCIAL STATEMENTS**

Net assets may serve as a useful indicator of an entity's financial position. The following table represents a summary of the net assets of the Authority at June 30, 2012 and 2011:

| <b>Summary of Park Authority Net Assets<br/>As of June 30</b> |                       |                    |                    |                 |
|---|-----------------------|--------------------|--------------------|-----------------|
|   | <b>2012</b>           | <b>2011</b>        | <b>\$ Change</b>   | <b>% Change</b> |
| <b>Assets</b>   |                       |                    |                    |                 |
| Current   | \$ 48,392,445         | 44,338,843         | 4,053,602          | 9.1 %           |
| Capital, net  | 567,876,739           | 557,127,079        | 10,749,660         | 1.9             |
| Other noncurrent  | 225,082               | 253,217            | (28,135)           | (11.1)          |
| <b>Total assets</b>   | <b>616,494,266</b>    | <b>601,719,139</b> | <b>14,775,127</b>  | <b>2.5</b>      |
| <b>Liabilities</b>  |                       |                    |                    |                 |
| Current   | 11,403,574            | 11,101,752         | 301,822            | 2.7             |
| Long-term liabilities   | 24,907,176            | 27,458,169         | (2,550,993)        | (9.3)           |
| <b>Total liabilities</b>                                      | <b>36,310,750</b>     | <b>38,559,921</b>  | <b>(2,249,171)</b> | <b>(5.8)</b>    |
| <b>Net Assets</b>   |                       |                    |                    |                 |
| Invested in capital assets,<br>net of related debt            | 549,502,057           | 536,126,640        | 13,375,417         | 2.5             |
| Restricted for:   |                       |                    |                    |                 |
| Certain capital projects                                      | 4,582,726             | 3,307,876          | 1,274,850          | 38.5            |
| Debt service  | 1,972,833             | 1,944,916          | 27,917             | 1.4             |
| E.C. Lawrence trust   | 1,507,926             | 1,507,926          | -                  | -               |
| Repair and replacement  | 700,000               | 700,000            | -                  | -               |
| Unrestricted  | 21,917,974            | 19,571,860         | 2,346,114          | 12.0            |
| <b>Total net assets</b>                                       | <b>\$ 580,183,516</b> | <b>563,159,218</b> | <b>17,024,298</b>  | <b>3.0</b>      |

## Analysis of Net Assets

At the end of the fiscal year, the Authority reported positive balances in all categories of net assets. Total net assets were \$580.2 million. Of this amount \$21.9 million was unrestricted, \$6.6 million was restricted for certain capital projects and debt service, \$1.5 million was restricted for E.C. Lawrence Trust and \$0.7 million was restricted for repair and replacement. This is a cumulative amount representing the accumulated results of all past years' operations.

The largest portion of the Authority's net assets, nearly 94.7%, reflects its investment of \$549.5 million in capital assets (i.e., land, buildings and equipment) net of any related outstanding debt used to acquire those assets. The Authority uses these capital assets to provide services to residents; consequently, these assets are not available for future spending. Although the Authority's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be liquidated for these liabilities.

The Authority's overall total net assets have increased by \$17.0 million, or 3.0%, during fiscal year 2012.

- ◆ Current assets have increased by \$4.1 million or 9.1% primarily due to an increase of revenue from Park Revenue Fund.
- ◆ Capital assets, net have increased by \$10.7 million or 1.9% mainly due to land transferred from the County valued at \$4.2 million, \$5.0 million increase in building and improvement and \$1.5 million in new on-going construction.
- ◆ Long-term liabilities decreased by \$2.5 million or 9.3% primarily due to the saving of \$1.78 million in principal as a result of the Revenue Refunding Bonds (Laurel Hill Public Facilities Projects).
- ◆ Invested in capital assets, net of related debt increased by \$13.4 million or 2.5%. The increase reflects an increase in capital assets and a decrease in outstanding debt due to principal payments made during the year.
- ◆ Net assets restricted for certain capital projects increased by \$1.27 million or 38.5% due to an increase in project costs for park development, parks and building renovation, stewardship and land acquisition in fiscal year 2012.

The results of this fiscal year's operations as a whole are reported in the Statement of Activities. The table below summarizes the changes in net assets for the fiscal years ended June 30, 2012 and 2011:

**Summary of Park Authority Changes in Net Assets  
For the Fiscal Years Ended June 30**

|   | FY 2012        | FY 2011     | \$ Change   | % Change |
|---|----------------|-------------|-------------|----------|
| <b>Revenues:</b>  |                |             |             |          |
| Program revenues:   |                |             |             |          |
| Charges for services                                      | \$ 43,324,989  | 40,993,655  | 2,331,334   | 5.7 %    |
| Capital grants and contributions                          | 13,811,586     | 13,182,612  | 628,974     | 4.8      |
| General revenues:   |                |             |             |          |
| Intergovernmental   | 41,388,498     | 36,385,759  | 5,002,739   | 13.7     |
| Investment earnings                                       | 105,060        | 170,585     | (65,525)    | (38.4)   |
| Operating grants not restricted to specific programs      | 593,169        | 500,040     | 93,129      | 18.6     |
| Capital contributions not restricted to specific programs | 6,185,679      | 2,512,676   | 3,673,003   | 146.2    |
| Total revenues  | 105,408,981    | 93,745,327  | 11,663,654  | 12.4     |
| <b>Expenses:</b>  |                |             |             |          |
| Administration  | 17,143,757     | 10,640,173  | 6,503,584   | 61.1     |
| Maintenance   | 18,097,262     | 20,216,277  | (2,119,015) | (10.5)   |
| Golf courses  | 9,108,477      | 10,275,083  | (1,166,606) | (11.4)   |
| Recreation centers  | 26,373,145     | 26,077,168  | 295,977     | 1.1      |
| Lake parks  | 2,731,407      | 5,897,252   | (3,165,845) | (53.7)   |
| Other leisure services                                    | 4,899,174      | 5,272,258   | (373,084)   | (7.1)    |
| Cultural enrichment                                       | 9,192,733      | 8,901,308   | 291,425     | 3.3      |
| Interest on long-term debt                                | 838,728        | 1,149,364   | (310,636)   | (27.0)   |
| Total expenses  | 88,384,683     | 88,428,883  | (44,200)    | (0.05)   |
| Increase (decrease) in net assets                         | 17,024,298     | 5,316,444   | 11,707,854  | 220.2    |
| Beginning net assets                                      | 563,159,218    | 557,842,774 | 5,316,444   | 1.0      |
| Ending net assets   | \$ 580,183,516 | 563,159,218 | 17,024,298  | 3.0      |

**Analysis of Changes in Net Assets**

The Statement of Activities presents the Authority's revenues and expenses in a programmatic format. For each program, it presents gross expenses, offsetting program revenues and the resulting net cost of each program or activity. A large portion of the Authority's revenues are general, that is, not associated with any specific program or activity.

**Revenues**

In fiscal year 2012, revenues from governmental activities totaled \$105.4 million, an increase of \$11.7 million or 12.4% from fiscal year 2011. The increase was primarily due to land transferred from the County totaled to \$4.2 million.

Explanations of these changes include the following:

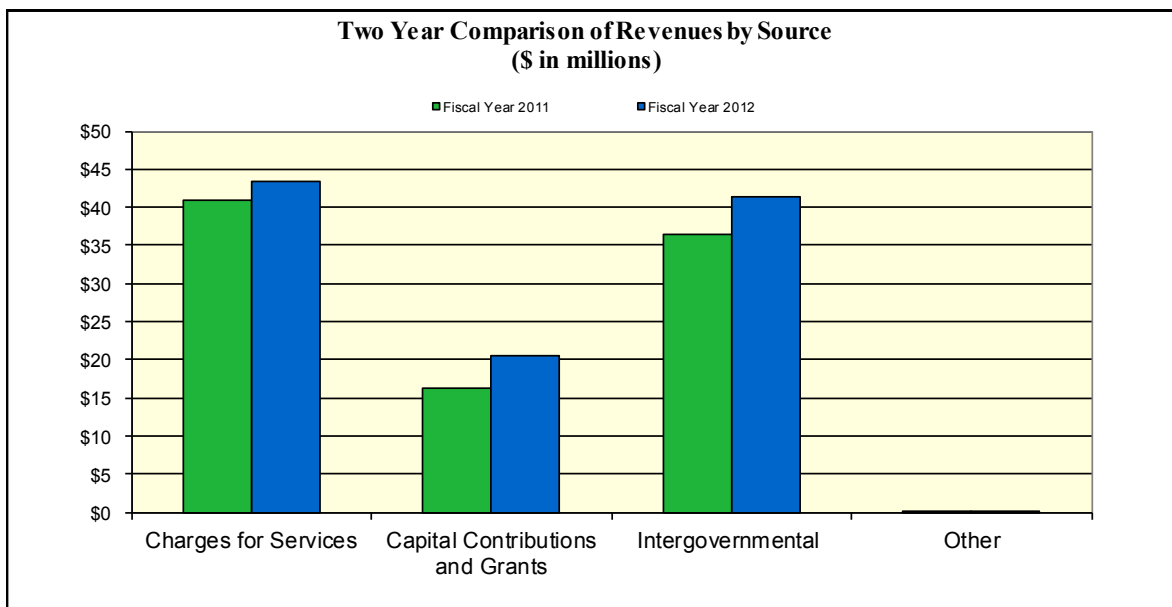
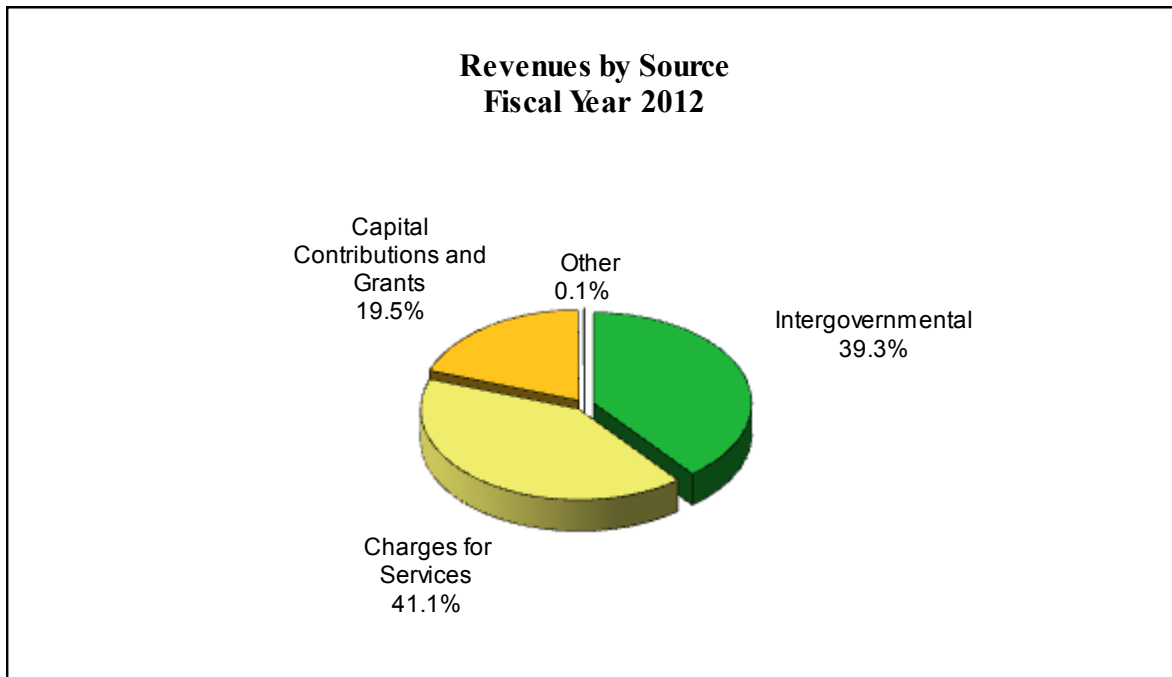
- ◆ Charges for services increased \$2.3 million or 5.7% due to increases in fees and revenues from programs.
- ◆ Capital grants and contributions increased \$0.62 million or 4.8% primarily due to an increase of \$2.0 million in bond proceeds for capital projects.
- ◆ Intergovernmental revenue increased \$5.0 million or 13.7% due to an increase in fringe benefits paid by the County General Fund and an increase in capital outlay paid by the County Construction Fund.
- ◆ Investment earnings decreased \$0.06 million or 38.4% due to lower earning rates on investments due to economic conditions.
- ◆ Unrestricted capital contributions increased \$3.67 million or 146.2% primarily due to the twenty-two parcels of land transferred from County Board of Supervisors.

**Expenses**

A slight decrease of \$0.04 million or 0.05% in expenses in fiscal year 2012 was due to budget reduction.

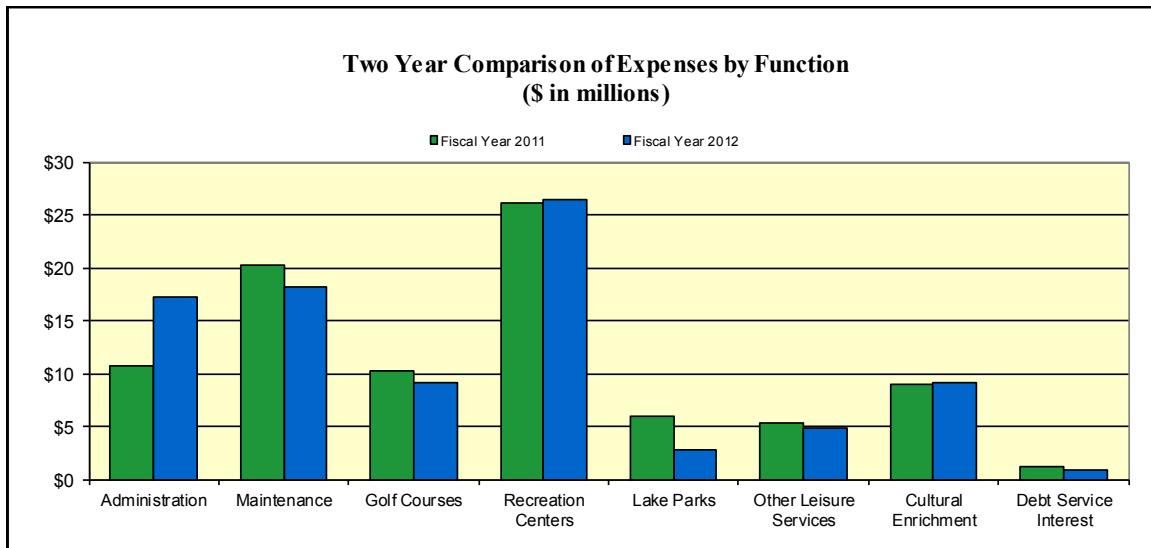
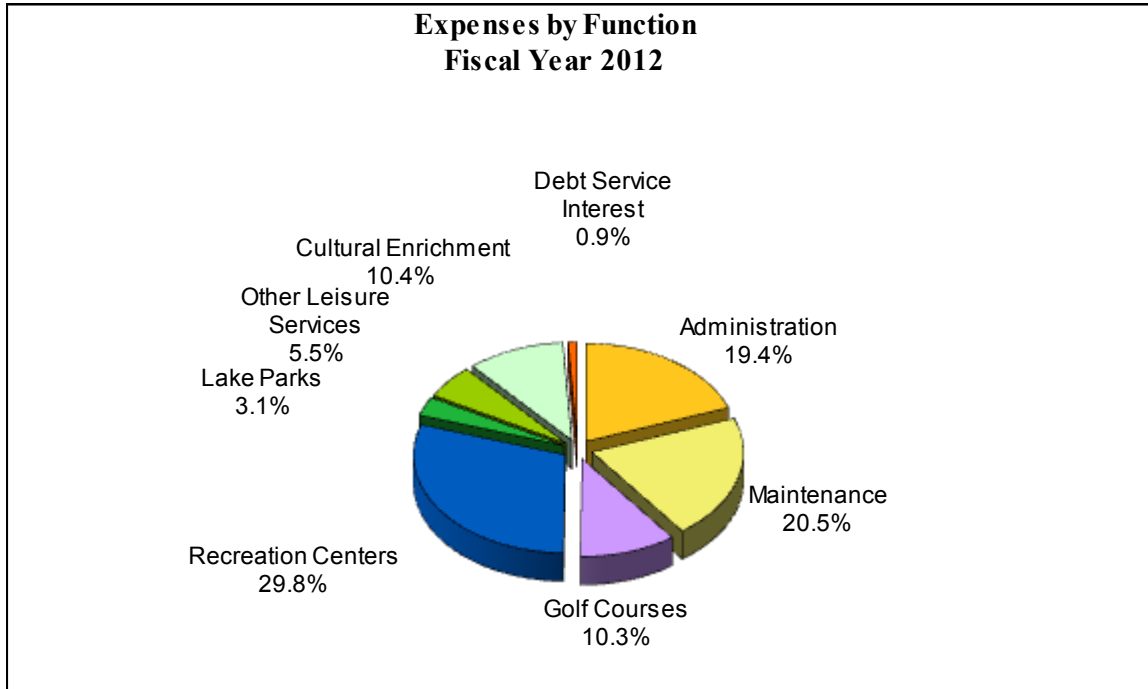
**Revenues**

The Authority receives most of its funding from the Charges for Services, County and Capital contributions and Grants. The following graphics illustrate the Authority's major sources of revenues:



**Expenses**

For the fiscal year ended June 30, 2012, expenses for governmental activities totaled \$88.38 million. The Authority's overall expenses have decreased by 0.05% from fiscal year 2011. The following graphics show the Authority's major expenses by function:





**V. MAJOR FUND HIGHLIGHTS**

The Authority considers all of its funds to be major. Each fund uses the modified accrual basis of accounting and the current financial resources measurement focus. The fund amounts have been aggregated for fiscal years 2012 and 2011 for the purpose of this analysis.

|                                | Financed<br>from County<br>General<br>Fund | Park Revenue<br>Fund | Financed<br>from County<br>Construction<br>Fund | Park<br>Construction<br>Bond Fund | Park Capital<br>Improvement<br>Fund | Total<br>Major<br>Funds |
|--------------------------------|--|----------------------|---|-----------------------------------|-------------------------------------|-------------------------|
| Fund balances, 6/30/2010       | \$ -                                       | 5,846,982            | -   | 7,511,022                         | 32,429,388                          | 45,787,392              |
| Revenues                       | 30,572,280                                 | 39,950,420           | 7,491,465                                       | 11,309,527                        | 2,935,743                           | 92,259,435              |
| Expenditures                   | (30,572,280)                               | (39,824,516)         | (7,491,465)                                     | (16,198,045)                      | (10,544,195)                        | (104,630,501)           |
| Other financing sources (uses) | -  | (800,000)            | -   | -                                 | 800,000                             | -                       |
| Net change in fund balance     | -  | (674,096)            | -   | (4,888,518)                       | (6,808,452)                         | (12,371,066)            |
| Fund balances, 6/30/2011       | -  | 5,172,886            | -   | 2,622,504                         | 25,620,936                          | 33,416,326              |
| Revenues                       | 31,890,125                                 | 44,242,809           | 9,481,036                                       | 13,249,500                        | 2,511,363                           | 101,374,833             |
| Expenditures                   | (31,890,125)                               | (41,730,309)         | (9,481,036)                                     | (11,818,119)                      | (2,722,041)                         | (97,641,630)            |
| Net change in fund balance     | -  | 2,512,500            | -   | 1,431,381                         | (210,678)                           | 3,733,203               |
| Fund balances, 6/30/2012       | \$ -                                       | 7,685,386            | -   | 4,053,885                         | 25,410,258                          | 37,149,529              |

At the end of the current fiscal year, the Authority's governmental funds reported a combined fund balance of \$37.2 million, an increase of \$3.7 million compared to the prior year.

The fund balance of the Park Revenue Fund increased \$2.5 million in fiscal year 2012 due to increases in fees charged for services. The fund balance of the Park Construction Bond Fund also increased \$1.4 million due to a higher amount of bond proceeds received for capital projects and a decrease in expenditures. The fund balance of the Park Capital Improvement Fund decreased \$0.2 million due to no fund transfer from the Park Revenue Fund. The fund balances of the Financed from County General Fund and the Financed from County Construction Fund were zero since expenditures fully offset revenue received from County appropriations.

## VI. CAPITAL ASSETS

The Authority's investment in capital assets includes land, easement, buildings, improvements, equipment, and construction in progress (CIP), which is detailed as follows (net of accumulated depreciation):

| <b>Park Authority Capital Assets</b> |                       |                    |
|--------------------------------------|-----------------------|--------------------|
|                                      | June 30, 2012         | June 30, 2011      |
| Land                                 | \$ 345,708,383        | 341,478,663        |
| Easement                             | 17,016,009            | 16,844,494         |
| Buildings and improvements           | 193,247,648           | 188,236,908        |
| Equipment                            | 1,513,209             | 1,708,261          |
| Construction in progress             | 10,391,490            | 8,858,753          |
| <b>Total</b>                         | <b>\$ 567,876,739</b> | <b>557,127,079</b> |

Major capital asset events during fiscal year 2012 included the following:

- ◆ Land increased to \$345.7 million, an increase of \$4.2 million or 1.24% primarily was the result of twenty-two parcels totaling 273.1 acres of land transferred from the County to the Authority. Parcels included the 13-acre Lake Braddock Park, a 13.9 acre addition to Greenway Heights, a 24.4 acre addition to Spring Hill, 25 acres addition to Accotink Stream Valley, approximately 76 acres addition to Huntley Meadows Park, a 13-acre addition to Backlick Stream Valley, the addition of over half an acre to Scotts Run Stream Valley, transfer of the 60-acre Baron Cameron Park, 32-acre Lincoln Lewis Vannoy Park, and 13-acre Fairfax Park, as well as the addition of 2.5 acres to Historic Centreville Park.
- ◆ Building and improvements, net of depreciation, increased \$5.0 million or 2.7%, as various projects were completed. Some of the major costs included parking lot improvements, with 260 new spaces, and the new synthetic turf field at Spring Hill Park totaling \$2.8 million, replacement of the 40-year-old miniature train track at Burke Lake Park which totaled \$0.8 million, rehabilitation and restoration of Historic Huntley totaling \$2.2 million, Huntley Meadow's newly refurbished wetland boardwalk which totaled \$0.6 million, and Oak Marr RECenter improvements for \$1.39 million to replace the pool bulkheads and roof, repair of the pool diver tower, and renovation of the natatorium lighting and skylights.
- ◆ Equipment balances decreased \$0.19 million or 11.4% due to normal depreciation and reduced acquisition.
- ◆ The increase of \$1.5 million in on-going construction associated with various projects for parks, recreation center and golf course including the Spring Hill RECenter expansion, Oak Marr RECenter fitness expansion, Oak Marr field lighting and synthetic turf field replacement, Laurel Hill equestrian center, Great Falls Nike field improvements, Huntley Meadows wetlands restoration, Pinecrest Golf dam repair, Lake Fairfax Park skate park, Lee District Park family recreation area, and entrance support and interpretive signs at Sully Historic Site.

Additional information on the Authority's capital assets can be found in Note E, page 37, of the Notes to the Basic Financial Statements.

## VII. DEBT ADMINISTRATION

The following table summarizes the Authority's gross debt outstanding, as reported in the Statement of Net Assets:

| Park Authority Outstanding Debt |                      |                   |
|---------------------------------|----------------------|-------------------|
|                                 | June 30, 2012        | June 30, 2011     |
| Revenue bonds payable           | \$ 7,745,000         | 8,440,000         |
| Loan payable                    | 13,042,200           | 15,000,000        |
| <b>Total outstanding debt</b>   | <b>\$ 20,787,200</b> | <b>23,440,000</b> |

### Revenue Bonds

On September 15, 2001, the Authority issued \$13,015,000 of Park Facilities Revenue Refunding Bonds, Series 2001. The bonds were issued to defease and refund in advance of their stated maturities, the Authority's outstanding revenue bonds, Series 1995, and pay the guaranty insurance premiums, underwriting fees and other issuance costs for such bonds. The Authority paid \$695,000 of bond principal and \$364,428 in interest during fiscal year 2012. All Series 1995 bonds were paid as of August 2003, allowing the release of \$250,000 in supplemental debt service reserves.

### Loan Payable to the County

On June 24, 2003 the Authority entered into a long-term agreement with the County to provide funding of \$15,530,000 to finance the costs of the development and construction of a public golf course in the Laurel Hill area of southern Fairfax County. The Laurel Hill Golf Club began operating in fiscal year 2006 and opened its clubhouse in fiscal year 2007. Principal payments of \$180,000 and interest payments of \$673,313 were made in fiscal year 2012.

### Conduit Debt

On December 27, 2005, the Authority entered into a long-term conservation easement agreement, the "Salona Agreement", in the amount of \$12,900,000 with the Northern Virginia Conservation Trust and the DuVal family. This agreement permanently preserves 41 acres of open space as a public park in McLean, VA and will be enforced in perpetuity by the Northern Virginia Conservation Trust. The County made principal payments of \$645,000 and interest payments of \$368,489 in fiscal year 2012.

As the County is responsible, under the related documents and subject to appropriation, to pay the principal and interest on the Notes, the related transactions, including the liability for the Notes, have been recorded in the County's financial statements and not in those of the Authority. The Notes are not general obligation debt of the County, and the full faith and credit of the County is not pledged to the Notes. As of June 30, 2012, \$8,707,500 of these Notes are outstanding. The easement is recorded on the Authority's Basic Financial Statements.

Additional information on the Authority's long-term obligations can be found in Note F, pages 38 - 40, of the Notes to the Basic Financial Statements.

## VIII. GENERAL BUDGET HIGHLIGHTS

The original and final budgeted amounts are shown in the Budgetary Comparison Schedules on pages 47 and 48. Revisions that alter the total appropriations of the budgets must be approved by the County Board of Supervisors.

### Financed from County General Fund

The Authority's revenue for the leisure services programs (charges for services) continues to be impacted due to lower than expected actual revenue as a result of reduced participants. Intergovernmental revenue increased from the original Adopted Budget Plan to offset expenditure increases. Total expenditures appropriation increased from the original fiscal year 2012 Adopted Budget Plan level from \$21.7 million to \$22.3 million or by \$0.6 million. This increase consists of \$0.3 million from fiscal year 2011 Carryover funding and \$0.3 million for the market rate adjustments.

### Budgetary Trends

The approved FY 2012 County General Fund totals \$3,377.4 million, an increase of \$69.0 million, or 2.09% , from the Fiscal Year 2011 Adopted Budget Plan total. While there were some positive indicators in the local economy, including an improvement in the volume of home sales, there were offsetting factors that made projecting Fiscal Year 2012 revenues growth difficult. Although some improvements were seen in Fiscal Year 2012 revenues, the growth was flat. Countywide, there were no growths in disbursements for personnel services, operating expenses and recovered costs which remained at the Fiscal Year 2011 Adopted Budget level.

## IX. ECONOMIC FACTORS AND TRENDS

Experts predicted that the economic recovery for Fairfax County will continue to be restrained. The real estate market plays a vital role in the local economy as there is a direct correlation between home values and real estate taxes collected by the County. For the second consecutive year, the number of home sold in 2011 fell 9.0 % from 13,894 to 12,640. However, the average sales price of homes sold during the year rose 3.1%. Nonresidential real estate values also increased for the second straight year, rising 8.21%. The real estate tax base will also be impacted by new construction in the County. New office construction increased dramatically in 2011, as a result of the construction of the Metro Silver line in Tyson Corner and the Dulles corridor. New building permits rose 26% from 324 in 2011 to 407 during the period of January 2012 through April 2012.

The unemployment rate in the County was 4.0% at August 2012 compared to 4.4% at August 2011, a net decrease of 0.4%. This indicated that unemployment may also be stabilizing and reversing its upward trend. The County's unemployment rate peaked at 5.5% in February 2010.

Another year successful concluded in which land acquisition, a key factor for the Authority, increased. The Authority is the largest landholder in Northern Virginia managing 23,196 acres of parkland, wood lands and open space. Land acquisition is accomplished through park bonds, donations, land transfers and proffers. The County is comprised of 252,800 acres of which approximately 39,000 is owned by public agencies. The Authority owns approximately 60% of these acres or over 9% of the total land area of the County. Although the Authority continues to strive to meet the needs of the County's growing population and the need to protect its natural and cultural resources, funding issues will continue to cause challenges with park repair and maintenance backlogs and repairs to park equipment.

## X. FAIRFAX COUNTY PARK AUTHORITY HIGHLIGHTS

The Authority continues to provide quality park and recreation services, programs and facilities which enhance the quality of life for the residents of the County on a daily basis. This is done through the protection and preservation of open space and natural areas, nature centers, recreation centers, historic sites, golf courses, athletic fields, public gardens, horticulture sites, trails, neighborhood community, district and countywide parks as well as park programs, classes, camps and tours. The Authority currently owns, maintains, and operates over 420 beautiful parks. Based on a survey of 1,025 Fairfax County households, conducted in coordination with George Mason University in 2007, 79% of the County's households considered the park system to be 'extremely' or 'very' important to their quality of life. Delivering high-quality service in parks is an important focus for the Authority as demand and usage continue to grow. The Authority seeks to provide quality recreational opportunities through construction, development and maintenance of a wide variety of facilities to meet the varied needs and interests of the County's residents. The Authority strives to improve the quality of life for the residents of the County by keeping pace with the community demands, continually enhancing the park system, and demonstrating stewardship for park land. Notable enhancements include increased open space through land acquisition, protection of critical natural and cultural resources, expanded trails, new inclusive features, and upgraded playability of outdoor facilities.

In fiscal year 2012, the Authority acquired 302 acres of land, increasing its ownership to 23,196 park acres which equates to over 9% of the land mass of Fairfax County. There were some land acquisition activities that resulted in additional Authority holdings. This includes one purchase, one dedication, one donation, one developer transfer and twenty-two County transfers.

New facilities completed include a bridge and trail network at Pohick Stream Valley – Burke VRE, miniature train track replacement at Burke Lake Park, North Twin Lake Park dam rehabilitation, roof and pool dive tower renovations and lighting and skylight replacement at Oak Marr RECenter, parking lot improvements at Spring Hill Park and rehabilitation of the main house and restoration of the historic out buildings at Historic Huntley. Two synthetic turf fields were also completed; one each at Luther Jackson Middle School and Spring Hill Park.

Parks give all County residents and visitors, regardless of age, background or economic condition, the opportunity to seek active recreation as well as natural and cultural enrichment. Park patron use, which includes paid and unpaid visits to staffed and non-staffed parks declined in fiscal year 2012 to 15.4 million visitors compared to 17.1 million visitors in fiscal year 2011. This decline is indicative of less money being available for discretionary spending due to the economic climate.

The Authority is continually challenged by the declining economy stressing the park system with continued General Fund budget reductions in addition to rising fuel, utility, repair and maintenance costs, aging infrastructure, and needs for active natural and cultural resource management.

Residents demand for services continues to grow with the rising population and changing needs and diversity of the community. The continuing urbanization of the County requires different types of parks and recreational services and facilities. The existing suburban park system must be supplemented by parks that are more suitable for the unique urban context and provide appropriate functions, uses, amenities, visual form, ownership, and accessibility to various users of an urban environment. In addition, seniors comprise the most rapidly expanding population group needing park and other County services.

In order to meet the growing challenges in fiscal year 2013, the Authority's Board and staff, along with the County Board of Supervisors, will continue to work through the economic challenge and continue to implement the initiatives and strategies outlined in the Financial Sustainability Plan, ensuring the Authority's continued success in the future.

## **XI. CONTACTING THE AUTHORITY'S MANAGEMENT**

This CAFR is designed to provide a general overview of the financial condition of the Authority. If you have questions about this report or need additional financial information, please contact the Fairfax County Park Authority, Financial Management Branch, 12055 Government Center Parkway, Suite 927, Fairfax, Virginia 22035. This report can also be found on the Authority's website at [www.fairfaxcounty.gov/parks](http://www.fairfaxcounty.gov/parks).



**Fairfax County Park Authority**  
**A Component Unit of the County of Fairfax, Virginia**  
**Statement of Net Assets**  
**June 30, 2012**

Exhibit A

| <b>ASSETS</b>                                   |                       |
|---|-----------------------|
| Equity in pooled cash and temporary investments | \$ 37,209,309         |
| Receivables:                                    |                       |
| Accounts receivable                             | 7,212                 |
| Accrued interest                                | 27,582                |
| Due from primary government                     | 1,893,092             |
| Due from intergovernmental units                | 225,000               |
| Prepaid and other assets                        | 266,765               |
| Restricted assets:                              |                       |
| Equity in pooled cash and temporary investments | 6,790,652             |
| Investments                                     | 1,972,833             |
| Other noncurrent assets:                        |                       |
| Deferred bond issuance costs                    | 225,082               |
| Capital assets:                                 |                       |
| Non-depreciable:                                |                       |
| Land  | 345,708,383           |
| Easement  | 17,016,009            |
| Construction in progress                        | 10,391,490            |
| Depreciable:                                    |                       |
| Equipment                                       | 13,510,516            |
| Buildings and improvements                      | 353,474,528           |
| Accumulated depreciation                        | (172,224,187)         |
| <b>Total assets</b>                             | <b>616,494,266</b>    |
| <b>LIABILITIES</b>                              |                       |
| Accounts payable and other accrued liabilities  | 2,434,399             |
| Accrued salaries and benefits                   | 2,185,181             |
| Due to primary government                       | 201,132               |
| Contract retainages                             | 180,609               |
| Deferred revenue                                | 5,443,422             |
| Performance and other deposits                  | 798,173               |
| Accrued interest payable                        | 160,658               |
| Long-term liabilities:                          |                       |
| Portion due or payable within one year:         |                       |
| Compensated absences payable                    | 2,489,695             |
| Loans payable                                   | 210,000               |
| Bonds payable, net                              | 670,040               |
| Portion due or payable after one year:          |                       |
| Compensated absences payable                    | 2,069,966             |
| Loans payable                                   | 12,832,200            |
| Bonds payable, net                              | 6,635,275             |
| <b>Total liabilities</b>                        | <b>36,310,750</b>     |
| <b>NET ASSETS</b>                               |                       |
| Invested in capital assets, net of related debt | 549,502,057           |
| Restricted for:                                 |                       |
| Certain capital projects                        | 4,582,726             |
| Debt service                                    | 1,972,833             |
| E.C. Lawrence Trust                             | 1,507,926             |
| Repair and replacement                          | 700,000               |
| Unrestricted                                    | 21,917,974            |
| <b>Total net assets</b>                         | <b>\$ 580,183,516</b> |

See accompanying notes to the financial statements.



Fairfax County Park Authority  
 A Component Unit of the County of Fairfax, Virginia  
 Statement of Activities  
 For the Fiscal Year Ended June 30, 2012

Exhibit B

| Functions/Programs                   | Expenses             | Program Revenues     |                                     | Net (Expense)/<br>Revenue and<br>Changes in<br>Net Assets |
|--------------------------------------|----------------------|----------------------|-------------------------------------|---|
|                                      |                      | Charges for services | Capital grants and<br>contributions | Governmental<br>activities                                |
| Governmental activities:             |                      |                      |                                     |   |
| Administration                       | \$ 17,143,757        | 1,117,465            | 3,204,617                           | (12,821,675)  |
| Maintenance / renovation             | 18,097,262           | -                    | 434,377                             | (17,662,885)  |
| Golf courses                         | 9,108,477            | 10,321,192           | 724,656                             | 1,937,371   |
| Recreation centers                   | 26,373,145           | 25,170,664           | 3,081,518                           | 1,879,037   |
| Lake parks                           | 2,731,407            | 2,799,689            | 593,170                             | 661,452   |
| Other leisure services               | 4,899,174            | 1,671,093            | 2,922,351                           | (305,730)   |
| Cultural enrichment                  | 9,192,733            | 2,244,886            | 2,850,897                           | (4,096,950)   |
| Interest on long-term debt           | 838,728              | -                    | -                                   | (838,728)   |
| <b>Total governmental activities</b> | <b>\$ 88,384,683</b> | <b>43,324,989</b>    | <b>13,811,586</b>                   | <b>(31,248,108)</b>                                       |

|   |                       |
|---|-----------------------|
| General revenues:   |                       |
| Intergovernmental   | \$ 41,388,498         |
| Investment earnings                                       | 105,060               |
| Operating grants not restricted to specific programs      | 593,169               |
| Capital contributions not restricted to specific programs | 6,185,679             |
| <b>Total general revenues</b>                             | <b>48,272,406</b>     |
| Change in net assets                                      | 17,024,298            |
| Net assets, June 30, 2011                                 | 563,159,218           |
| <b>Net assets, June 30, 2012</b>                          | <b>\$ 580,183,516</b> |

See accompanying notes to the financial statements.

**Fairfax County Park Authority**  
**A Component Unit of the County of Fairfax, Virginia**  
**Balance Sheet-Governmental Funds**  
**June 30, 2012**

**Exhibit C**

|   | Financed<br>from County<br>General<br>Fund | Park<br>Revenue<br>Fund | Financed<br>from County<br>Construction<br>Fund | Park<br>Construction<br>Bond Fund | Park Capital<br>Improvement<br>Fund | Total<br>Governmental<br>Funds |
|---|--|-------------------------|---|-----------------------------------|-------------------------------------|--------------------------------|
| <b>ASSETS</b>                                   |  |                         |   |                                   |                                     |                                |
| Equity in pooled cash and temporary investments | \$ -                                       | 13,223,770              | -   | -                                 | 23,985,539                          | 37,209,309                     |
| Receivables:                                    |  |                         |   |                                   |                                     |                                |
| Accounts receivable                             | -  | 7,212                   | -   | -                                 | -                                   | 7,212                          |
| Accrued interest                                | -  | -                       | -   | -                                 | 27,582                              | 27,582                         |
| Due from primary government                     | 1,390,584                                  | -                       | 502,508   | -                                 | -                                   | 1,893,092                      |
| Due from intergovernmental units                | -  | -                       | -   | 100,000                           | 125,000                             | 225,000                        |
| Prepaid and other assets                        | -  | 266,765                 | -   | -                                 | -                                   | 266,765                        |
| Restricted assets:                              |  |                         |   |                                   |                                     |                                |
| Equity in pooled cash and temporary investments | -  | -                       | -   | 4,582,726                         | 2,207,926                           | 6,790,652                      |
| Investments                                     | -  | 1,972,833               | -   | -                                 | -                                   | 1,972,833                      |
| Total assets                                    | 1,390,584                                  | 15,470,580              | 502,508   | 4,682,726                         | 26,346,047                          | 48,392,445                     |
| <b>LIABILITIES AND FUND BALANCES</b>            |  |                         |   |                                   |                                     |                                |
| Liabilities:                                    |  |                         |   |                                   |                                     |                                |
| Accounts payable and accrued liabilities        | 289,396                                    | 1,152,679               | 502,508   | 449,847                           | 39,969                              | 2,434,399                      |
| Accrued salaries and benefits                   | 1,101,188                                  | 1,083,993               | -   | -                                 | -                                   | 2,185,181                      |
| Due to primary government                       | -  | 201,132                 | -   | -                                 | -                                   | 201,132                        |
| Contract retainages                             | -  | -                       | -   | 178,994                           | 1,615                               | 180,609                        |
| Deferred revenue                                | -  | 5,258,171               | -   | -                                 | 185,251                             | 5,443,422                      |
| Performance and other deposits                  | -  | 89,219                  | -   | -                                 | 708,954                             | 798,173                        |
| Total liabilities                               | 1,390,584                                  | 7,785,194               | 502,508   | 628,841                           | 935,789                             | 11,242,916                     |
| Fund balances:                                  |  |                         |   |                                   |                                     |                                |
| Restricted for:                                 |  |                         |   |                                   |                                     |                                |
| Capital projects                                | -  | -                       | -   | 4,053,885                         | 11,106,160                          | 15,160,045                     |
| Debt service                                    | -  | 1,972,833               | -   | -                                 | -                                   | 1,972,833                      |
| E.C. Lawrence Trust                             | -  | -                       | -   | -                                 | 1,507,926                           | 1,507,926                      |
| Repair and replacement                          | -  | -                       | -   | -                                 | 700,000                             | 700,000                        |
| Committed to:                                   |  |                         |   |                                   |                                     |                                |
| Managed reserve                                 | -  | 1,957,666               | -   | -                                 | -                                   | 1,957,666                      |
| Donation/Deferred revenue                       | -  | 1,246,804               | -   | -                                 | -                                   | 1,246,804                      |
| Facilities and services reserve                 | -  | -                       | -   | -                                 | 2,153,576                           | 2,153,576                      |
| Other capital projects                          | -  | -                       | -   | -                                 | 9,942,596                           | 9,942,596                      |
| Assigned to:                                    |  |                         |   |                                   |                                     |                                |
| Park operation and maintenance                  | -  | 2,508,083               | -   | -                                 | -                                   | 2,508,083                      |
| Total fund balances                             | -  | 7,685,386               | -   | 4,053,885                         | 25,410,258                          | 37,149,529                     |
| Total liabilities and fund balances             | \$ 1,390,584                               | 15,470,580              | 502,508   | 4,682,726                         | 26,346,047                          | 48,392,445                     |

See accompanying notes to the financial statements.

Fairfax County Park Authority  
 A Component Unit of the County of Fairfax, Virginia  
 Reconciliation of the Balance Sheet—Governmental Funds to the Statement of Net Asset  
 June 30, 2012

Exhibit C-1

Fund balance - Total governmental funds \$ 37,149,529

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and are not reported as assets in governmental funds.

|                            |                      |             |
|----------------------------|----------------------|-------------|
| Capital assets:            |                      |             |
| Non-depreciable:           |                      |             |
| Land                       | 345,708,383          |             |
| Easement                   | 17,016,009           |             |
| Construction in progress   | 10,391,490           |             |
| Depreciable:               |                      |             |
| Equipment                  | 13,510,516           |             |
| Buildings and improvements | 353,474,528          |             |
| Accumulated depreciation   | <u>(172,224,187)</u> | 567,876,739 |

Deferred bond issuance costs reported in governmental activities are not financial resources and are not reported as assets in governmental funds. 225,082

Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported as liabilities in governmental funds:

|   |                |                     |
|---|----------------|---------------------|
| Accrued interest payable                | (160,658)      |                     |
| Compensated absences payable            | (4,559,661)    |                     |
| Loan payable                            | (13,042,200)   |                     |
| Bonds payable due within one year       | (725,000)      |                     |
| Bonds payable due in more than one year | (7,020,000)    |                     |
| Bonds payable discount                  | 41,745         |                     |
| Deferred amount on refunding            | <u>397,940</u> | <u>(25,067,834)</u> |

Net assets of governmental activities \$ 580,183,516

Fairfax County Park Authority  
A Component Unit of the County of Fairfax, Virginia  
Statement of Revenues, Expenditures and Changes in Fund Balances—Governmental Funds  
For the Fiscal Year Ended June 30, 2012

Exhibit D

|  | Financed<br>from County<br>General Fund | Park<br>Revenue<br>Fund | Financed<br>from County<br>Construction<br>Fund | Park<br>Construction<br>Bond<br>Fund | Park<br>Capital<br>Improvement<br>Fund | Total<br>Governmental<br>Funds |
|--|---|-------------------------|---|--------------------------------------|--|--------------------------------|
| <b>REVENUES</b>                            |   |                         |   |                                      |  |                                |
| Intergovernmental                          | \$ 30,154,838                           | 1,777,800               | 9,455,860                                       | 13,249,500                           | 127,906                                | 54,765,904                     |
| Charges for services                       | 1,671,093                               | 39,242,422              | -   | -                                    | 2,482                                  | 40,915,997                     |
| Revenue from the use of money and property | -                                       | 2,420,202               | 25,176  | -                                    | 1,321,017                              | 3,766,395                      |
| Gifts, donations, and contributions        | 64,194                                  | 593,169                 | -   | -                                    | 851,833                                | 1,509,196                      |
| Developers' contributions                  | -                                       | -                       | -   | -                                    | 208,125                                | 208,125                        |
| Other                                      | -                                       | 209,216                 | -   | -                                    | -                                      | 209,216                        |
| Total revenues                             | 31,890,125                              | 44,242,809              | 9,481,036                                       | 13,249,500                           | 2,511,363                              | 101,374,833                    |
| <b>EXPENDITURES</b>                        |   |                         |   |                                      |  |                                |
| Current:                                   |   |                         |   |                                      |  |                                |
| Administration                             | 8,598,606                               | 1,201,474               | -   | 281                                  | 378,201                                | 10,178,562                     |
| Maintenance                                | 11,206,606                              | -                       | 6,986,573                                       | 493                                  | -                                      | 18,193,672                     |
| Golf courses                               | 4,347                                   | 8,832,647               | -   | -                                    | -                                      | 8,836,994                      |
| Recreation centers                         | 10,079                                  | 24,908,135              | -   | 185                                  | 36,430                                 | 24,954,829                     |
| Lake parks                                 | 1,016,702                               | 1,252,634               | -   | -                                    | -                                      | 2,269,336                      |
| Other leisure services                     | 4,459,258                               | -                       | -   | 1,535                                | 192,145                                | 4,652,938                      |
| Cultural enrichment                        | 6,594,527                               | 1,954,179               | -   | -                                    | 1,465                                  | 8,550,171                      |
| Capital outlay                             | -                                       | 154,231                 | 2,494,463                                       | 11,815,625                           | 2,113,800                              | 16,578,119                     |
| Debt service:                              |   |                         |   |                                      |  |                                |
| Principal retirement                       | -                                       | 2,652,800               | -   | -                                    | -                                      | 2,652,800                      |
| Interest and other charges                 | -                                       | 774,209                 | -   | -                                    | -                                      | 774,209                        |
| Total expenditures                         | 31,890,125                              | 41,730,309              | 9,481,036                                       | 11,818,119                           | 2,722,041                              | 97,641,630                     |
| <b>Excess (deficiency) of</b>              |   |                         |   |                                      |  |                                |
| <b>revenues over (under) expenditures</b>  | -                                       | 2,512,500               | -   | 1,431,381                            | (210,678)                              | 3,733,203                      |
| Net change in fund balances                | -                                       | 2,512,500               | -   | 1,431,381                            | (210,678)                              | 3,733,203                      |
| Fund balances, June 30, 2011               | -                                       | 5,172,886               | -   | 2,622,504                            | 25,620,936                             | 33,416,326                     |
| Fund balances, June 30, 2012               | \$ -                                    | 7,685,386               | -   | 4,053,885                            | 25,410,258                             | 37,149,529                     |

See accompanying notes to the financial statements.

**Fairfax County Park Authority**  
**A Component Unit of the County of Fairfax, Virginia**  
**Reconciliation of the Statement of Revenues, Expenditures, and**  
**Changes in Fund Balances—Governmental Funds to the Statement of Activities**  
**For the Fiscal Year June 30, 2012**

**Exhibit D-1**

Net change in fund balances - Total governmental funds \$ 3,733,203

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay exceeds depreciation expense in the current period.

|                      |                    |           |
|----------------------|--------------------|-----------|
| Capital outlay       | 16,578,119         |           |
| Depreciation expense | <u>(9,783,914)</u> | 6,794,205 |

Donations of capital assets increase net assets in the Statement of Activities, but do not appear in the governmental funds because they are not financial resources. 4,055,632

In the Statement of Activities, the gain or loss on the disposition of capital assets is reported. However, in the governmental funds only the proceeds from sales are reported, which increases fund balance. Thus, the difference is the depreciated cost of the capital assets dispositions. (100,177)

Repayment of bond principal is reported as an expenditure in governmental funds and thus has the effect of reducing fund balance because current financial resources have been used. In addition, proceeds from the issuance of long-term debt are reported as financing sources in the governmental funds and, thus, increase fund balances.

|                             |                  |           |
|-----------------------------|------------------|-----------|
| Principal payments of bonds | 695,000          |           |
| Principal payments of notes | <u>1,957,800</u> | 2,652,800 |

Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

|  |                 |           |
|--|-----------------|-----------|
| Compensated absences                                     | (46,846)        |           |
| Interest expense and amortization of bond issuance costs | <u>(64,519)</u> | (111,365) |

Change in net assets of governmental activities \$ 17,024,298

Fairfax County Park Authority  
 A Component Unit of the County of Fairfax, Virginia  
**Notes to the Basic Financial Statements**  
 For the Fiscal Year Ended June 30, 2012

**A. Summary of Significant Accounting Policies**

The accounting policies of the Fairfax County Park Authority (the Authority) conform to the U.S. generally accepted accounting principles as applicable to governmental units. The following is a summary of the Authority's significant accounting policies:

**1. Reporting Entity**

The Authority, through appropriations from the County of Fairfax, Virginia (the County) and operating revenues, maintains and operates the public parks and recreational facilities located in the County. The Authority was originally created by the Board of Supervisors (the Board) of the County on December 6, 1950, to continue in existence for 30 years unless the Board provided for an earlier termination. Its existence, however, may not be terminated while any obligation incurred by the Authority remains binding unless the Board agrees to assume such obligations. The Board approved three interim extensions of the life of the Authority between 1981 and 1991. On October 28, 1991, the Board extended the life of the Authority for a period of 30 years, until October 28, 2021.

The County's Board of Supervisors appoints the Board members of the Authority and a substantial portion of the Authority's operations are financed by the County. Therefore, the Authority is considered a component unit of the County. The Authority has no component units. The Park Foundation is immaterial to the Authority as a whole and therefore does not meet the criteria in Governmental Accounting Standards Board (GASB) Statement No. 39 to be stated as a component unit for fiscal year 2012.

**2. Basis of Presentation – Government-wide and Fund Financial Statements**

The Basic Financial Statements include both government-wide (based on the Authority as a whole) and fund financial statements. The focus is on both the Authority as a whole and the fund financial statements, including the major individual funds of the governmental type categories. The Authority categorizes its primary activities solely as governmental activities. In the government-wide Statement of Net Assets, the governmental type activities are reported using the economic resources measurement focus and the accrual basis of accounting that incorporate long-term assets and long-term obligations. The government-wide Statement of Activities reflects both the gross and net cost per functional category. The Statement of Activities reduces gross expenses, including depreciation, by related program and general revenues.

In the fund financial statements, financial transactions and accounts of the Authority are organized on the basis of funds. The operation of each fund is considered to be an independent fiscal and accounting entity, with a self-balancing set of accounts recording cash and/or other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

The fund statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government activities column in the government-wide statements, reconciliations are presented to explain the adjustments necessary to reconcile the fund financial statements to the government-wide statements.

### **3. Measurement Focus and Basis of Accounting**

The basis of accounting determines when transactions are reported in the Basic Financial Statements. The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions where the Authority either gives or receives value without directly receiving or giving equal value in exchange include grants and donations. Revenues from grants and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied. Program revenues consist primarily of charges to customers who purchase, use or directly benefit from goods, services, or privileges provided by a given function such as recreational classes, tours, golf lessons and green fees, and camps.

Governmental funds use the flow of current financial resources measurement focus. This focus is based on the determination of, and changes in, financial position, and generally only current assets and current liabilities are included on the balance sheet. These funds use the modified accrual basis of accounting, whereby revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the fiscal period. Available means collectible within the current period or within 45 days after fiscal year end. The Authority recognizes revenues provided by appropriations from the County for the Financed from County General Fund and the County Construction Fund. Expenditures are recorded when the related liability is incurred and payment is due, except for principal and interest on long-term debt which are recorded only when payment is due.

The Authority considers all of its funds to be major and reports the following funds:

General Fund:

*Financed from County General Fund* - This is the primary operating fund of the Authority. This fund is used to account for all financial transactions and resources except those required to be accounted for in other funds. This fund accounts for the operations of the park facilities that are financed by the County.

Special Revenue Fund:

*Park Revenue Fund* - This fund accounts for the operations of the park facilities that are financed from park operating revenues.

Capital Projects Funds:

*Financed from County Construction Fund* - This fund accounts for specific park construction and maintenance projects related to park facilities that are financed from the County Construction Fund. No annual operating budget is prepared for this fund as it is budgeted as part of the County's Capital Construction Program.

*Park Construction Bond Fund* - This fund accounts for construction projects and capital improvements of the Authority that are financed primarily by County general obligation bond proceeds. The County bond obligations are not included within the Authority's financial statements as they are County debt and therefore are included in the County's government-wide statement of net assets. The County is responsible for paying all debt service on these bonds. No annual operating budget is prepared for this fund.

*Park Capital Improvement Fund* - This fund accounts for construction projects and capital improvements of the Authority that are financed primarily by property rentals, developers' contributions and transfers from the Park Revenue Fund. No annual operating budget is prepared for this fund.

#### **4. Equity in Pooled Cash and Temporary Investments**

The Authority maintains its cash in the County treasury. As of June 30, 2012, \$37,209,309 of the Authority's cash was held in the County's cash and investment pool. The County invests cash in temporary investments consisting of money market investments that have a remaining maturity at the time of purchase of one year or less and are reported at amortized cost, which approximates fair value. The County allocates the interest earned on a monthly basis to the individual funds based on each fund's average daily balance of equity in pooled cash, except for the capital projects fund financed by County general obligation bonds. Interest earned on the assets of that fund, the Park Bond Construction Fund, is allocated directly to the County General Fund because debt service is funded by the County General Fund.

#### **5. Investments**

Money market investments that have a remaining maturity at the time of purchase of one year or less are reported at amortized cost, which approximates fair value. The investments of the Authority are held in Fidelity Treasury Funds through money market accounts in U.S. Bank National Association.

#### **6. Restricted Assets**

Restricted assets typically reflect the receipt of proceeds from revenue bonds which have been restricted for future debt service payments, the revenue bond requirement for a reserve for repair and replacement of certain capital assets and the trust fund to be spent on the donor's dedicated park. In addition, unspent proceeds from general obligation bonds issued by the County and unspent loan proceeds received from the County are restricted for use in capital improvements.

#### **7. Capital Assets**

Capital assets, including land purchased, donated and transferred, easements, buildings, improvements, equipment and construction in progress, are reported in the governmental activities column in the government-wide financial statements. Purchased property and equipment are recorded at historical cost or at estimated historical cost based on appraisals or on other acceptable methods when historical cost is not available. Donated capital assets are stated at their fair market value as of the date of donation. Transferred capital assets are stated at the transferor's carrying value at the date of transfer.



The Authority capitalizes all buildings, building improvements, and equipment that cost \$5,000 or more with useful lives of longer than one year. Accumulated depreciation is reported as a reduction of depreciable capital assets. Depreciation is computed using the straight-line method based on estimated useful lives of 30 to 50 years for buildings; 5 to 15 years for equipment; and 10 to 30 years for improvements.

**8. Compensated Absences**

Employees of the Authority are granted annual and sick leave based on their length of service, and may accrue compensatory leave for hours worked in excess of their scheduled hours. Unused annual and compensatory leave is payable to employees upon termination based on the employees' current rate of pay up to certain limits. Sick leave does not vest with the employee.

The compensated absences liability in the government-wide Statement of Net Assets is separated into current (expected to be paid within one year) and long-term (expected to be paid after one year). The amount expected to be paid within one year is an estimate based on historical usage. This liability is satisfied by the County General Fund.

**9. Deferred Revenue**

The Authority receives proceeds for passes sold to park patrons, in advance of usage, from patrons and refundable deposits from developers for future services. These amounts are unearned and reported as deferred revenue. The balance of deferred revenue as of June 30, 2012 was \$5,443,422.

**10. Net Assets**

Net assets are comprised of three categories: Net assets invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets. The first category reflects the portion of net assets which is associated with non-liquid capital assets, less the outstanding debt (net) related to these capital assets. The related debt (net) is the debt less the outstanding liquid assets and any associated unamortized costs. Restricted net assets are restricted assets, net of related debt. Net assets which are neither restricted nor related to capital assets are reported as unrestricted net assets.

Total capital assets of the Authority are the combined balances of land, easements, buildings, improvements, and equipment reduced by accumulated depreciation. This total is further reduced by the Laurel Hill debt and the revenue bonds payable net of the required debt service reserve and is reported as invested in capital assets, net of related debt on the Statement of Net Assets.

**11. Long-Term Obligations**

For long-term liabilities, only that portion expected to be financed from expendable, available financial resources is reported as a fund liability of a governmental fund. In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Assets.

**12. Fund Balance Classification**

The Park Authority Board, as the highest level of authority, sets policies and establishes priorities for land acquisition, park development and operations for the Authority.

In the governmental fund financial statements, the Authority reports several categories of fund balances based upon the type of restrictions imposed on the use of the funds. The restricted fund balance category include amounts that can be spent only for the specific purposes stipulated by external resource providers such as creditors, grantors, contributors, or laws and regulations of other governments; or by law through constitutional provisions or enabling legislation. The committed fund balance category includes amounts that can be used only for the specific purposes imposed by formal actions of the Authority’s highest level of decision making authority, Park Authority Board, and requires the same level to remove or change the constraint through the approval of the annual budget plan by resolution. The assigned fund balance category includes amounts that are intended to be used by the Authority for specific purposes but do not meet the criteria for restricted or committed. The Park Authority’s Board can delegate assignment authority to the upper levels of management within the Authority for this category. Unassigned fund balances are the residual classification for the County General Fund and include all spendable amounts not contained in the other categories.

The Authority’s Board established the policy on the spending order of the fund balance when both restricted and unrestricted fund balances are available. For the Park Revenue Fund, the assigned fund balance is to be spent first; then the restricted fund balance when expenditures are incurred. For the Park Capital Improvement Fund, the committed fund balance is to be spent first; then the restricted fund balance when expenditures are incurred.

Restricted for Debt Service:

The Master Indenture of Park Facilities Revenue Bonds (Series 1995) and subsequent Park Facilities Refunding Bond (Series 2001) requires the Authority to establish Debt Service Reserves. The restricted balance for debt service, \$1,972,833, includes prepayment of principal and interest on the 2001 Revenue Refunding Bonds by the Authority as detailed below:

Restricted for E.C. Lawrence Trust:

|   |                     |
|---|---------------------|
| <u>Reserve for Debt Service:</u>                |                     |
| Debt service reserve required by bond documents | \$ 1,060,665        |
| Additional reserve for future debt payments     | <u>912,168</u>      |
| Total reserve                                   | <u>\$ 1,972,833</u> |

In January 1997, the Authority Board received \$1,306,555 from the E.C. Lawrence Trust. In accordance with the Authority Board resolution, \$1,275,000 is to remain in perpetuity with interest to be spent on the E.C. Lawrence Park. On June 12, 2002, the Authority Board took action to increase the portion of the fund held in perpetuity to \$1,507,926 which includes \$1,275,000 plus a portion of the accumulated interest. As of June 30, 2012, the fund balance of the Park Capital Improvement Fund includes a combined principal investment and interest amount of \$1,507,926 that has been restricted for E.C. Lawrence Park.

Restricted for Repair and Replacement Fund:

The 2001 Bond Indenture requires the Authority to have an accumulated fund balance sufficient to pay costs of major repairs, replacement and capital additions to certain facilities. The restricted fund balance of \$700,000 is determined by the Authority to be necessary in any fiscal year for repairs and replacements to these facilities. Amounts on deposit in the balance may also be used to pay debt service on the Bonds if necessary.

Restricted for Capital Projects:

The fund balance of \$4,053,885 in the Park Construction Bond Fund is funded by County general obligation bond proceeds and is restricted for capital projects to improve recreational facilities such as playgrounds, picnic areas, trails and recreation center/swimming pool complexes or to acquire new land and develop and improve park facilities.

The fund balance of \$11,106,160 in the Park Capital Improvement Fund is funded through grants, proffers and contributions and is restricted for specific park capital improvements.

Committed to Managed Reserve:

The Authority's committed fund balance to managed reserve of \$1,957,666 in the Park Revenue Fund was adopted by the Authority's Board in fiscal year 2012. It includes set aside cash flow and emergency reserve for operations as a contingency for unanticipated operating expenses or a disruption in the revenue stream. The reserve is maintained at a minimum of 5% of the approved annual expenditure budget minus debt of the Park Revenue Fund.

Committed to Donation/Deferred Revenue Reserve:

The Authority's committed fund balance to Donation/Deferred Revenue Reserve of \$1,246,804 in the Park Revenue Fund was adopted by the Park Authority Board in fiscal year 2012. This fund includes donations that the Park Authority is obligated to return to donors in the event that the donation cannot be used for its intended purpose. It also includes a set aside to cover any unexpected delay in revenue from the sold but unused Park passes.

Committed to Facilities and Services Reserve:

The Authority's committed fund balance to Facilities and Services Reserve of \$2,153,576 in the Park Capital Improvement Fund was adopted by the Park Authority Board in fiscal year 2012. It provides for repairs and renovations of revenue-generating facilities and services.

Committed to Other Capital Projects:

The Authority's committed fund balance to Other Capital Projects of \$9,942,596 in the Park Capital Improvement Fund was adopted by the Park Authority Board in fiscal year 2012 and is to provide capital improvements to the revenue-generating facilities and parks, as well as to various park sites.

Assigned to Park Operation and Maintenance:

The Authority’s assigned fund balance to Park Operation and Maintenance of \$2,508,083 in the Park Revenue Fund is for operating and maintenance costs of park programs and services at the park facilities and other park sites.

**13. Encumbrances**

The Authority uses encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to reserve that portion of the applicable appropriation. Encumbrances represent the estimated amount of expenditures ultimately to result if unperformed contracts and open purchase orders are completed. Encumbrances for the capital projects funds do not lapse until the completion of the projects and are reported as reservations of fund balance at year end. Funding for all other encumbrances lapses at year end and requires re-appropriation by the County Board of Supervisors.

Significant Encumbrances by Function as of June 30, 2012:

| Function                  | Encumbrances<br>Balances |
|---------------------------|--------------------------|
| Restricted for:           |                          |
| Administration            | \$ 27,493                |
| Cultural enrichment       | 531,155                  |
| Golf courses              | 1,401,115                |
| Lake Parks                | 1,538,672                |
| Maintenance               | 58,164                   |
| Other leisure services    | 1,512,533                |
| Recreation center         | 1,297,604                |
| Committed for:            |                          |
| Administration            | 28,482                   |
| Maintenance               | 422,721                  |
| Assigned to:              |                          |
| Administration            | 308,055                  |
| Cultural enrichment       | 41,860                   |
| Recreation center         | 25,655                   |
| <b>Total Encumbrances</b> | <b>\$ 7,193,509</b>      |

Significant Encumbrances by Fund as of June 30, 2012:

| Fund                                   | Encumbrances<br>Balances |
|--|--------------------------|
| Financed from County General Fund      | \$ 262,035               |
| Park Revenue Fund                      | 113,535                  |
| Financed from County Construction Fund | 1,494,392                |
| Park Construction Bond Fund            | 4,501,241                |
| Park Capital Improvement Fund          | 822,306                  |
| <b>Total</b>                           | <b>\$ 7,193,509</b>      |

**14. Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

**15. Tax Status**

The Authority, as a local government authority, is not subject to federal, state, or local income taxes and accordingly, no provision for income taxes is recorded.

**B. Deposits and Investments**

**1. Deposit and Investment Policies**

The Authority’s available cash is invested in the County’s cash and investment pool. The County maintains an investment policy, the overall objectives of which are the preservation of capital and the protection of investment principal; maintenance of sufficient liquidity to meet operating requirements; conformance with federal, state, and other legal requirements; diversification to avoid incurring unreasonable risks regarding specific security types or individual financial institutions; and attainment of a market rate of return. Oversight of investment activity is the responsibility of the County’s Investment Committee, which is comprised of the chief financial officer and certain key management and investment staff.

It is the County’s policy to pool for investing purposes all available funds of the County and its component units that are not otherwise required to be kept separate. The investment policy, therefore, applies to the activities of the reporting entity with regard to investing the financial assets of its pooled investment funds.

The County’s pension trust funds have adopted investment policies to provide a well-managed investment program to meet the long-term goals of the pension trust funds, provide a high degree of diversification, maintain appropriate asset coverage of fund liabilities, and

also optimize investment return without introducing higher volatility to contribution levels. Investment decisions for the funds' assets are made by the Boards of Trustees or investment managers selected by the Boards of Trustees. While the pension trust funds are not subject to the provisions of the Employee Retirement Income Security Act (ERISA), the Boards of Trustees endeavor to adhere to the spirit of ERISA. The Boards of Trustees believe that risks can be managed by establishing constraints on the investment portfolio and by properly monitoring the investment markets, the pension trust funds' asset allocation, and investment managers. Furthermore, investment portfolios have specific benchmarks and investment guidelines.

The County's other post-employment benefits (OPEB) trust fund is a participant in the Virginia Pooled OPEB Trust. Funds of participating jurisdictions are pooled and are invested in the name of the Virginia Pooled OPEB Trust. The County's respective share in this pool is reported on the face of the corresponding OPEB trust fund statements as found in the other supplementary information section of the County CAFR. The Board of Trustees of the Virginia Pooled OPEB Trust has adopted an investment policy consistent with prudent risk-taking. Investment decisions for the funds' assets are made by the Board of Trustees. The Board of Trustees establishes investment objectives, risk tolerance and asset allocation policies in light of the investment policy, market and economic conditions, and generally prevailing prudent investment practices. Specific investment information for the Virginia Pooled OPEB Trust can be obtained by writing to VML/VACo Finance Program, 1108 East Main Street, Richmond, Virginia 23219.

Under the Code of Virginia (Code), Investment of Public Funds Act, the County is authorized to purchase the following investments:

- ◆ Commercial paper
- ◆ U.S. Treasury and agency securities
- ◆ U.S. Treasury strips
- ◆ Negotiable certificates of deposits and bank notes
- ◆ Money market funds
- ◆ Bankers acceptances
- ◆ Repurchase agreements
- ◆ Medium term corporate notes
- ◆ Local government investment pool
- ◆ Asset-backed securities
- ◆ Hedged debt obligations of sovereign governments
- ◆ Securities lending programs
- ◆ Obligations of the Asian Development Bank
- ◆ Obligations of the African Development Bank
- ◆ Obligations of the International Bank for Reconstruction and Development
- ◆ Obligations of the Commonwealth of Virginia and its instrumentalities
- ◆ Obligations of counties, cities, towns, and other public bodies located within the Commonwealth of Virginia
- ◆ Obligations of state and local government units located within other states
- ◆ Savings accounts or time deposits in any bank or savings institution within the Commonwealth that complies with the Code

The County's investment policy precludes the investment of pooled funds in derivative securities, reverse repurchase agreements, or security lending programs.

The Code also authorizes the reporting entity to purchase other investments for its pension trust funds and OPEB trust funds, including common and preferred stocks and corporate bonds that meet the standard of judgment and care set forth in the Code. The pension trust funds' Boards of Trustees' investment policies permit these funds to lend their securities to broker-dealers and other entities (borrowers) for collateral that will be returned for the same securities in the future.

## **2. Interest Rate Risk**

The Authority's investment within the County's pooled investment portfolio is covered by the County's policy to minimize the risk that the market value of securities in its portfolio will fall due to changes in market interest rates. To achieve this minimization of risk, the County structures the pooled investment portfolio so that sufficient securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity. Pooled investments that are purchased to meet liquidity needs shall have a target weighted average maturity of 90 days. All other pooled funds are invested primarily in shorter-term securities, with a maximum maturity of one year.

The County's pension trust funds manage interest rate risk for fixed income accounts by limiting the credit quality of the securities held as well as the duration of the portfolio against the duration of the benchmark. In addition, the fund's investment policy states that the average effective duration of each manager's portfolio should be within 25% of the portfolio's benchmark duration.

## **3. Credit Risk**

The County's policy is to minimize the risk of loss due to the failure of an issuer or other counterparty to an investment to fulfill its obligations. The County pre-qualifies financial institutions, broker-dealers, intermediaries, and advisers with which the County does business.

In addition, the pooled investments are limited to the safest types of securities and are diversified so that potential losses on individual securities will be minimized. Also, new investments shall not be made in securities that are listed on Moody's Investors Service, Inc. (Moody's) Watch list or Standard & Poor's, Inc. (S&P) Credit Watch with a negative rating.

The policy specifies the following acceptable credit ratings for specific types of investments in the pooled portfolio:

- ◆ U.S. government sponsored enterprise instruments shall be rated by both Moody's and S&P -with a minimum rating of Prime 1 and A-1, respectively.
- ◆ Prime quality commercial paper shall be rated by at least two of the following: Moody's, with a minimum rating of Prime 1; S&P, with a minimum rating of A-1; Fitch Investor's Services, Inc. (Fitch), with a minimum rating of F-1; or by Duff and Phelps, Inc., with a minimum rating of D-1.
- ◆ Mutual funds must have a rating of AAA or better by S&P, Moody's, or another nationally recognized rating agency.

- ◆ Bank deposit notes must have a rating of at least A-1 by S&P and P-1 by Moody’s.
- ◆ Banker’s acceptances must have a rating by at last two of the following: Moody’s, with a rating of P-1; S&P, A-1; Fitch Investor’s Services, Inc. (Fitch), F-1; or by Duff and Phelps, Inc., D-1.
- ◆ Corporate notes must have a rating of at least Aa by Moody’s and a rating of at least AA by S&P.

While the overall investment guidelines for the primary government’s pension trust funds do not specifically address credit risk, investment managers have specific quality limits appropriate for the type of mandate they are managing and that fit within the total risk tolerance of the fund. Additional information regarding investment type in the pooled portfolio can be found in the County CAFR.

**4. Concentration of Credit Risk**

The County’s investment policy sets the following limits for the types of securities held in its pooled investment portfolio:

|   |              |
|---|--------------|
| Repurchase agreements and money market funds                            | 30% maximum  |
| Bank notes, banker’s acceptances and negotiable certificates of deposit | 40% maximum  |
| Commercial paper  | 35% maximum  |
| Corporate notes   | 25% maximum  |
| US Treasury and agency securities                                       | 100% maximum |
| Non-negotiable certificates of deposit                                  | 40% maximum  |

In addition, not more than 5% of the total pooled funds available for investment at the time of purchase may be invested in any one issuing or guaranteeing corporation for commercial paper, banker’s acceptances, corporate notes, and bank notes. The County shall seek to maintain a minimum of 5% of the investment portfolio in a combination of mutual funds or open repurchase agreements to meet liquidity requirements.

Whereas the overall investment guidelines for the County’s pension trust funds do not specifically address concentration of credit risk, investment managers have specific concentration limits appropriate for the type of mandate they are managing and that fit within the total risk tolerance of the fund. The Fairfax County Employees’ Retirement System (ERS) does not have investments (other than U.S. Government and U.S. Government guaranteed obligations) in any one organization that represent 5% or more of net assets held in trust for pension benefits.

The County’s OPEB trust funds investment policy for equity holdings states that all holdings must be publicly traded on U.S. markets with no single issue exceeding 5% of each individual manager portfolio at market value.



**5. Custodial Credit Risk**

For deposits, custodial credit risk is the risk that in the event of a failure of a depository financial institution, the reporting entity may not recover its deposits. In accordance with the Virginia Security for Public Deposits Act (Act), all of the County’s deposits are covered by federal depository insurance or collateralized in accordance with the Act, which provides for the pooling of collateral pledged by financial institutions with the Treasurer of Virginia to secure public deposits as a class. No specific collateral can be identified as security for one public depositor, and public depositors are prohibited from holding collateral in their name as security for deposits. If any member financial institution fails, the entire collateral pool becomes available to satisfy the claims of governmental entities. If the value of the pool’s collateral is inadequate to cover a loss, additional amounts are assessed on a pro rata basis to the member of the pool. The State Treasury Board is responsible for monitoring compliance with the collateralization and reporting requirement of the Act and for notifying local government of compliance by participating financial institutions. A multiple financial institution collateral pool that provides for additional assessments is similar to depository insurance, therefore, funds deposited in accordance with the requirements of the Act are considered to be fully insured.

For investments, custodial credit risk is the risk that, in the event of the failure of a counterparty, the County will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. Per policy, all of the pooled investments purchased by the County are insured or registered or are securities held by the County or its agent in the County’s name.

Certain investments of the Authority are separately held by its fiscal agent, U.S. Bank National Association, in the Authority’s name. These investments are held in Fidelity Treasury Funds through money market accounts. Money market investments that have a remaining maturity at the time of purchase of one year or less are reported at amortized cost, which approximates fair value. The Authority follows the County’s investment policy with respect to acceptable credit ratings for its investments. Investments in the amount of \$1,972,833 are restricted for debt service requirements related to the 2001 Park Facilities Revenue Refunding Bonds and the Laurel Hill Note Payable.

**6. Foreign Currency Risk**

Per the County’s policy, pooled investments are limited to U.S. dollar denominated instruments, however the pension trust funds of the County are allowed to invest in foreign currency denominated instruments.

Additional information related to the interest rate risk and the credit risk, such as the weighted average maturity and credit quality ratings of investments, pertaining to the entire cash and investment pool can be found in the County CAFR.

**C. Receivables**

Receivables as of June 30, 2012 consist of the following:

|                             |                  |
|-----------------------------|------------------|
| <u>Receivables:</u>         |                  |
| Accounts receivable         | \$ 7,212         |
| Accrued interest receivable | 27,582           |
| Total receivables           | <u>\$ 34,794</u> |

Amounts due to the Authority from other governmental units as of June 30, 2012 include the following:

|                    | Park<br>Construction<br><u>Bond Fund</u> | Park Capital<br>Improvement<br><u>Fund</u> |
|--------------------|--|--|
| Federal Government | \$ 100,000                               | \$ 125,000                                 |

**D. Interfund Balances and Transfers**

Due from Primary Government

The Authority’s revenues in certain funds consist of a transfer from the County to offset actual expenditures incurred during the fiscal year. Consistent with the Authority’s funding mechanism, the amount due from the County is equal to the Authority’s total outstanding liabilities in these funds on the modified accrual basis of accounting. As of June 30, 2012, the amount due from the County was \$1.89 million. Of this amount, \$1.39 million is due from the Financed from County General Fund and represents accrued salaries, accrued fringe benefits, accounts payable and accrued liabilities. The remaining \$0.5 million is due from the Financed from County Construction Fund and represents accounts payable and accrued liabilities.

Interfund Transfers

Interfund transfers are used to finance construction projects, capital purchases, and capital improvements. There was no transfer from the Park Revenue Fund to the Park Capital Improvement Fund as of June 30, 2012.

**E. Capital Assets**

The following is a summary of the changes in capital assets for fiscal year 2012:

|   | Balances<br>June 30, 2011 | Increases          | Decreases           | Balances<br>June 30, 2012 |
|---|---------------------------|--------------------|---------------------|---------------------------|
| <b>Capital assets, not being depreciated:</b>       |                           |                    |                     |                           |
| Land  | \$ 341,478,663            | 10,796,907         | (6,567,187)         | 345,708,383               |
| Easement  | 16,844,494                | 171,515            | -                   | 17,016,009                |
| Construction in progress                            | 8,858,753                 | 7,736,640          | (6,203,903)         | 10,391,490                |
| <b>Total capital assets, not being depreciated</b>  | <b>367,181,910</b>        | <b>18,705,062</b>  | <b>(12,771,090)</b> | <b>373,115,882</b>        |
| <b>Capital assets, being depreciated:</b>           |                           |                    |                     |                           |
| Buildings and improvements                          | 339,167,331               | 14,307,197         | -                   | 353,474,528               |
| Equipment   | 13,549,013                | 292,405            | (330,902)           | 13,510,516                |
| <b>Total capital assets, being depreciated</b>      | <b>352,716,344</b>        | <b>14,599,602</b>  | <b>(330,902)</b>    | <b>366,985,044</b>        |
| <b>Less accumulated depreciation for:</b>           |                           |                    |                     |                           |
| Buildings and improvements                          | (150,930,424)             | (9,296,456)        | -                   | (160,226,880)             |
| Equipment   | (11,840,751)              | (487,458)          | 330,902             | (11,997,307)              |
| <b>Total accumulated depreciation</b>               | <b>(162,771,175)</b>      | <b>(9,783,914)</b> | <b>330,902</b>      | <b>(172,224,187)</b>      |
| <b>Total capital assets, being depreciated, net</b> | <b>189,945,169</b>        | <b>4,815,688</b>   | <b>-</b>            | <b>194,760,857</b>        |
| <b>Total capital assets, net</b>                    | <b>\$ 557,127,079</b>     | <b>23,520,750</b>  | <b>(12,771,090)</b> | <b>567,876,739</b>        |

| <u>Depreciation Expense by Function:</u> |                     |
|--|---------------------|
| Administration                           | \$ 6,977,256        |
| Maintenance                              | 89,513              |
| Golf courses                             | 164,870             |
| Recreation centers                       | 1,062,702           |
| Lake parks                               | 619,932             |
| Other leisure services                   | 316,271             |
| Cultural enrichment                      | 553,370             |
| Total depreciation expense               | <u>\$ 9,783,914</u> |

**F. Long-Term Obligations**

Bonds Payable

In February 1995, the Authority issued \$13,870,000 of Park Facilities Revenue Bonds, Series 1995 to fund the construction of additional golf facilities for County residents and patrons. On September 15, 2001, the Authority issued \$13,015,000 of Park Facilities Revenue Refunding Bonds, Series 2001, with an average interest rate of 4.36% to advance refund \$11,670,000 of the outstanding Series 1995 Bonds with an average interest rate of 6.62%. Proceeds of \$12,615,112 were used to purchase U.S. Government securities which were deposited in an irrevocable escrow fund to provide for the resources to redeem the Series 1995 Bonds on July 15, 2003. The reacquisition price exceeded the net carrying amount of the refunded bonds by \$945,112, and this amount is being amortized over the remaining life of the refunding bonds. These bonds are solely the obligations of the Authority and are payable from the Park Revenue Fund’s revenues from operations, earnings from investments, and certain fund balance reserves.

The debt service requirements to maturity for the outstanding bonds are:

| Fiscal Year | Interest Rate | Principal           | Interest         | Total            |
|-------------|---------------|---------------------|------------------|------------------|
| 2013        | 4.10          | \$ 725,000          | 335,665          | 1,060,665        |
| 2014        | 4.20          | 750,000             | 305,053          | 1,055,053        |
| 2015        | 4.30          | 785,000             | 272,425          | 1,057,425        |
| 2016        | 4.40          | 815,000             | 237,618          | 1,052,618        |
| 2017        | 4.50          | 855,000             | 200,450          | 1,055,450        |
| 2018-2021   | 4.75          | 3,815,000           | 372,756          | 4,187,756        |
|             | Totals        | <u>\$ 7,745,000</u> | <u>1,723,967</u> | <u>9,468,967</u> |

As set forth in the Park Facilities Revenue Refunding Bonds, Series 2001 covenant, the Authority is required to maintain reserves for major repairs and replacements and debt service, and to meet specific revenue levels. The Authority is in compliance with all bond covenants.

Loan Payable to the County of Fairfax

On June 24, 2003, the Authority entered into a long-term loan agreement with the County in the amount of \$15,530,000. The loan provided funds to finance the development and construction of a public golf course located in the Laurel Hill area of the southern part of the County. As the result of the refunding of Series 2003 Laurel Hill revenue bonds by Fairfax County Economic Development Authority in April 2012, the outstanding loan payable amount was reduced to \$13,042,200.

The debt service requirements to maturity for the outstanding loan are:

| Fiscal Year | Interest Rate | Principal     | Interest  | Total      |
|-------------|---------------|---------------|-----------|------------|
| 2013        | 5.00          | \$ 210,000    | 509,934   | 719,934    |
| 2014        | 5.00          | 243,700       | 499,434   | 743,134    |
| 2015        | 5.00          | 283,100       | 487,249   | 770,349    |
| 2016        | 5.00          | 327,900       | 473,094   | 800,994    |
| 2017        | 5.00          | 372,600       | 456,699   | 829,299    |
| 2018-2022   | 5.00          | 2,650,800     | 1,953,281 | 4,604,081  |
| 2023-2027   | 3.00-5.00     | 3,669,100     | 1,274,254 | 4,943,354  |
| 2028-2032   | 3.00-4.00     | 4,330,000     | 631,694   | 4,961,694  |
| 2033        | 4.00          | 955,000       | 34,619    | 989,619    |
|             | Totals        | \$ 13,042,200 | 6,320,258 | 19,362,458 |

Conduit Debt

On December 27, 2005, the Authority issued two long-term notes to finance the acquisition of a permanent conservation easement totaling \$12,900,000. This acquisition permanently preserves 41 acres of open space as a public park in McLean, Virginia and will be enforced in perpetuity by the Northern Virginia Conservation Trust.

As the County is responsible, under the related documents and subject to appropriation, to pay the principal and interest on the notes, the related transactions, including the liability for the notes, have been recorded in the County's financial statements and not in those of the Authority. The notes are not general obligation debt of the County, and the full faith and credit of the County is not pledged to the notes. As of June 30, 2012, \$8,707,500 of these notes are outstanding.

The Memorandum of Understanding between the County Board of Supervisors (BOS) and the Authority states that the BOS has agreed to administer the employees of the Authority. All salaries of the Authority, including payments for compensated absences, lie within this understanding and have been made from the County General Fund.

The following is a summary of changes in the government-wide long-term obligations of the Authority for fiscal year 2012:

|                                   | Balance<br>June 30, 2011 | Additions        | Reductions         | Balance<br>June 30, 2012 | Due within One<br>Year |
|-----------------------------------|--------------------------|------------------|--------------------|--------------------------|------------------------|
| Revenue bonds payable:            |                          |                  |                    |                          |                        |
| Principal amount of bonds payable | \$ 8,440,000             | -                | (695,000)          | 7,745,000                | 725,000                |
| Discount on bonds payable         | (46,962)                 | -                | 5,217              | (41,745)                 | (5,217)                |
| Deferred amount on refundings     | (447,683)                | -                | 49,743             | (397,940)                | (49,743)               |
| Long-term loan payable            | 15,000,000               | -                | (1,957,800)        | 13,042,200               | 210,000                |
| Compensated absences payable      | 4,512,815                | 2,510,962        | (2,464,116)        | 4,559,661                | 2,489,695              |
| <b>Total</b>                      | <b>\$ 27,458,170</b>     | <b>2,510,962</b> | <b>(5,061,956)</b> | <b>24,907,176</b>        | <b>3,369,735</b>       |

Bond Rating

The County has the highest credit ratings possible for a local government for its general obligation bonds: Aaa from Moody’s Investors Service, Inc., AAA from Standard and Poor’s Corporation, and AAA from Fitch Investors Service. The Authority maintains an “A-” rating from Standard and Poor’s for its revenue bond debt.

**G. Commitments and Contingencies**

Various claims and lawsuits may arise in the ordinary course of business. In the opinion of legal counsel, there are no significant cases, claims, or assessments of any nature against the Authority that are pending or threatened as of June 30, 2012.

The Authority is due revenue for rent and royalty payments related to the Federal Lands to Park program which was remitted in error to another local government, the District of Columbia. Litigation is in progress to recover these amounts plus interest with unknown probability of the timing of settlement.

**H. Other Information**

**1. Retirement Plans**

Plan Description

Employees of the Authority participate in the Fairfax County Employees’ Retirement System (ERS), a cost-sharing multiple-employer defined benefit pension plan which covers full-time and certain part-time employees who are not covered by other plans of the County or the Virginia Retirement System. Benefit provisions are established and may be amended by County ordinances.

All benefits vest at five years of creditable service. To be eligible for normal retirement, an individual must meet the following criteria: (a) attain the age of 65 with five years of creditable service, or (b) attain the age of 50 with age plus years of creditable service being greater than or equal to 80. The normal retirement benefit is calculated using average final compensation (i.e., the highest 78 consecutive two week pay periods or the highest 36 consecutive monthly pay periods) and years (or partial years) of creditable service at date of termination.

In addition, if normal retirement occurs before Social Security benefits are scheduled to begin, an additional monthly benefit is paid to retirees. Annual cost-of-living adjustments (COLA) are provided to retirees and beneficiaries equal to the lesser of 4.0% or the percentage increase in the Consumer Price Index for the Washington-Baltimore Metropolitan area. The plan provides that unused sick leave credit may be used in the calculation of average final compensation by projecting the final salary during the unused sick leave period. The benefit for early retirement is actuarially reduced and payable at early termination.

Effective July 1, 2005, a Deferred Retirement Option Program (DROP) was established for eligible members of the ERS. Members who are eligible for normal service retirement are eligible to participate in this program. DROP provides the ability for an employee to retire for purposes of the pension plan, while continuing to work and receive a salary for a period of three years. During the DROP period, the pension plan accumulates the accrued monthly benefit into an account balance identified as belonging to the member. The account balance is credited with interest in the amount of 5.0% per annum, compounded monthly. The monthly benefit is calculated using service and final compensation as of the date of entry in DROP, with increases equal to the annual COLA adjustment provided for retirees.

#### Funding Policy

The contribution requirements of ERS members are established and may be amended by County ordinances. Members may elect to join Plan A or Plan B. Plan A requires member contributions of 4.0% of compensation up to the Social Security wage base and 5.33% of compensation in excess of the wage base. Plan B requires member contributions of 5.33% of compensation.

For fiscal year 2012, the County contributed a contractually fixed rate of 17.2% of annual covered payroll. This rate was established by the Board of Trustees of the Retirement System and approved by the County Board of Supervisors to cover the actuarially-determined normal cost plus administrative expenses of the ERS. In the event the ERS's funded ratio (the ratio of the actuarial value of assets to the actuarial accrued liability) exceeds 120% or falls below 90%, the contribution rate will be adjusted to bring the funded ratio back within these parameters.

#### Annual Pension Cost

For the fiscal years 2012, 2011 and 2010, the County contributed \$2,906,248, \$2,422,781, and \$1,693,006 respectively, to the plan on behalf of the Authority.

Information concerning ERS as a whole, including annual pension cost, actual contributions and annual required contributions, is available in the County CAFR for the fiscal year ended June 30, 2012. Additionally, the ERS issues a publicly available annual financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Employees' Retirement System, 10680 Main Street, Suite 280, Fairfax, Virginia 22030, or by calling (703) 279-8200.

## 2. Risk Management

The Authority is exposed to various risks of loss related to torts, theft of, damage to and destruction of assets, errors and omissions, injuries to employees and residents, and natural disasters. For all of these risks, the Authority participates in the County's insurance program which includes self-insurance and the purchase of certain commercial insurance policies, and reports its share of the program's costs. There were no claims settlements in excess of insurance coverage in any of the past three fiscal years. Information regarding the County's insurance program is available in the County CAFR for the fiscal year ended June 30, 2012.

## 3. Other Post-Employment Benefits (OPEB)

The Authority participates in the County's program to subsidize the health and other benefits of certain retirees and certain surviving spouses.

Beginning in fiscal year 2008, the County implemented Governmental Accounting Standards Board (GASB) Statement No. 45, Accounting and Financial Reporting by Employers for Post Employment Benefits Other Than Pensions. This statement establishes standards for measurement, recognition and reporting of post-employment benefits including health care, life insurance, and other non-pension benefits offered to retirees of the County. Historically, the County's subsidy was funded on a pay-as-you-go basis, however, GASB Statement No. 45 requires that the County recognize the cost of its retiree health subsidy and other post-employment benefits during the period of employees' active employment while the benefits are being earned. The unfunded actuarial accrued liability is required to be disclosed in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. The legal authority to establish a trust fund to pre-fund OPEB was provided by the Virginia General Assembly and Governor in March 2007 and the County has accordingly established trust funds to fund the OPEB cost.

### Plan Description

The Fairfax County OPEB Trust Fund is a single-employer defined benefit plan administered by Fairfax County. The County provides medical/dental, vision, and life insurance benefits to eligible retirees and their spouses. In order to participate, retirees must have reached the age of 55 or be on disability retirement and must have health benefit coverage in a plan provided by the County. Retirees must have five years of service in order to participate in this program. Beginning in fiscal year 2004, the amount of monthly subsidy provided by the County is based on years of service and ranges from \$30 per month to \$220 per month. Retirees receiving the subsidy prior to fiscal year 2004 are grandfathered at \$100 per month unless their years of service entitle them to receive a higher monthly subsidy.

In addition, the Board of Supervisors has established a program to subsidize the continuation of term life insurance, at reduced coverage amounts, for retirees. Retirees generally pay for 50% of their coverage amounts at age-banded premium rates, with the County incurring the balance of the cost. Benefit provisions are established and may be amended by the Board of Supervisors.

Additional information regarding these programs is available in the County CAFR for the fiscal year ended June 30, 2012.

Funding Policy

The contributions to the OPEB Trust Fund are established and may be amended by the Board of Supervisors. The contributions are typically based on projected pay-as-you-go financing requirements, with an additional amount to prefund benefits. GASB Statement No. 45 requires recognition of the current expense of OPEB based on each governing body’s annual required contribution, but does not require funding of the related liability.

Fairfax County is one of the founding participants in the Virginia Pooled OPEB Trust Fund sponsored by the Virginia Municipal League and the Virginia Association of Counties (VML/VACo). The Virginia Pooled OPEB Trust Fund is established as an investment vehicle for participating employers to accumulate assets to fund OPEB. Plan assets for purposes of GASB Statement No. 45 are usually in the form of stocks, bonds, and other classes of investments, that have been segregated and restricted in a trust, in which (a) contributions to the plan are irrevocable, (b) assets are dedicated to providing benefits to retirees and their beneficiaries, and (c) assets are legally protected from creditors of the employer or plan administrator, for the payment of benefits in accordance with the terms of the plan. Further information, including financial statements, can be obtained by writing to VML/VACo Finance Program, 1108 East Main Street, Richmond, Virginia 23219.

Annual OPEB Cost

The County’s annual OPEB cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The County’s annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, the net OPEB asset and the funding progress schedules can be found in the County CAFR for the fiscal year ended June 30, 2012.

The Authority’s annual OPEB contribution to the plan for 2012 and 2011 are as follows:

|                          | <u>2012</u> | <u>2011</u> |
|--------------------------|-------------|-------------|
| Annual OPEB Contribution | \$ 691,028  | 631,555     |



**4. On-behalf Payments**

On-behalf payments for salaries and fringe benefits are direct payments made by one entity (the County) to a third-party recipient for the employees of another, legally separate entity (the Authority). On-behalf payments include salaries, pension plan contributions, employee health and life insurance premiums, and salary supplements. The County expended \$29,658,629 in on-behalf payments for the Authority for fiscal year 2012. This amount consisted of \$19,787,324 in salaries; \$3,354,731 in health, life, catastrophic loss and unemployment insurance premiums; \$2,126,123 in Federal Insurance Contributions Act (FICA); \$2,906,248 in pension plan contributions; and \$1,484,203 in liability insurance premium payments. The Authority is not required to reimburse the County for these payments, therefore, the Authority recognized revenues and expenditures for the amounts paid on behalf of the Authority by the County General Fund.

**5. Related Parties**

During fiscal year 2012, the Authority purchased, in the ordinary course of business, services from the County under a Memorandum of Understanding. These included office services, transportation, and communications. Also, a County-owned building serves as the Authority's administrative headquarters. No rent is charged to the Authority by the County.

**I. New Accounting Pronouncements:**

**GASB Statement No. 60**, *Accounting and Financial Reporting for Service Concession Arrangement (GASB 60)*, addresses how to account for and report service concession arrangements (SCAs), a type of public-private or public-partnership that state and local governments are increasingly entering into. The requirements for this Statement are effective for financial statements for periods after December 15, 2011. The implementation of this new standard did not have any impact on the Authority's financial statements for fiscal year 2012.

**GASB Statement No. 63**, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position (GASB 63)*, provides financial reporting guidance on outflows of resources and deferred inflows of resources. The requirements of this Statement are effective for financial statements for periods beginning after December 15, 2011. The implementation of this new standard did not have any impact on the Authority's financial statements for fiscal year 2012.

**GASB Statement No. 64**, *Derivative Instruments: Application of Hedge Accounting Termination Provisions—an amendment of GASB Statement No. 53*, enhances comparability and improve financial reporting by clarifying the circumstances in which hedge accounting should continue when a swap counterparty, or a swap counterparty's credit provider, is replaced. The requirements for this Statement are effective for financial statements for periods beginning after June 15, 2011. The implementation of this new standard did not have any impact on the Authority's financial statements for fiscal year 2012.

**GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities***, establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities. The requirements for this Statement are effective for financial statements for periods beginning after December 12, 2012. The Authority is currently evaluating the impact of GASB 65 for fiscal year 2013.



Fairfax County Park Authority  
 A Component Unit of the County of Fairfax, Virginia  
 Budgetary Comparison Schedule - General Fund (Financed from County General Fund)  
 For the Fiscal Year June 30, 2012

RSI - 1

|                        | Budgeted Amounts |            | Actual Amounts<br>(Budget Basis) | Variance from                       |
|------------------------|------------------|------------|----------------------------------|-------------------------------------|
|                        | Original         | Final      |                                  | Final Budget<br>Positive (Negative) |
| <b>REVENUES</b>        |                  |            |                                  |                                     |
| Charges for services   | \$ 1,850,000     | 1,850,000  | 1,671,093                        | (178,907)                           |
| Intergovernmental      | 19,849,789       | 20,443,822 | 20,347,727                       | (96,095)                            |
| Total revenues         | 21,699,789       | 22,293,822 | 22,018,820                       | (275,002)                           |
| <b>EXPENDITURES</b>    |                  |            |                                  |                                     |
| Administration         | 5,122,530        | 5,349,091  | 5,947,994                        | (598,903)                           |
| Maintenance            | 8,335,382        | 8,591,607  | 7,992,470                        | 599,137                             |
| Other leisure services | 4,027,464        | 4,073,010  | 3,814,246                        | 258,764                             |
| Cultural enrichment    | 4,214,413        | 4,280,114  | 4,264,110                        | 16,004                              |
| Total expenditures     | \$ 21,699,789    | 22,293,822 | 22,018,820                       | 275,002                             |

See accompanying notes to the required supplementary information

Fairfax County Park Authority  
 A Component Unit of the County of Fairfax, Virginia  
 Budgetary Comparison Schedule - Park Revenue Fund  
 For the Fiscal Year June 30, 2012

RSI - 2

|  | Budgeted Amounts |            | Actual Amounts<br>(Budget Basis) | Variance from                       |
|--|------------------|------------|----------------------------------|-------------------------------------|
|  | Original         | Final      |                                  | Final Budget<br>Positive (Negative) |
| <b>REVENUES</b>  |                  |            |                                  |                                     |
| Charges for services   | \$ 38,578,101    | 38,578,101 | 39,242,422                       | 664,321                             |
| Revenue from the use of money and property                   | 2,797,368        | 2,797,368  | 2,420,202                        | (377,166)                           |
| Gifts and donations  | 687,044          | 687,044    | 593,169                          | (93,875)                            |
| Other  | 35,293           | 35,293     | 1,987,016                        | 1,951,723                           |
| Total revenues   | 42,097,806       | 42,097,806 | 44,242,809                       | 2,145,003                           |
| <b>EXPENDITURES</b>  |                  |            |                                  |                                     |
| Administration   | 2,771,693        | 2,701,887  | 3,781,170                        | (1,079,283)                         |
| Golf courses   | 9,844,596        | 9,861,039  | 8,947,582                        | 913,457                             |
| Recreation centers   | 26,661,597       | 26,713,110 | 26,181,475                       | 531,635                             |
| Cultural enrichment  | 1,966,607        | 1,968,457  | 1,966,769                        | 1,688                               |
| Laurel Hill debt service                                     | 853,313          | 853,313    | 853,313                          | -                                   |
| Total expenditures   | 42,097,806       | 42,097,806 | 41,730,309                       | 367,497                             |
| Excess (deficiency) of revenues over<br>(under) expenditures | -                | -          | 2,512,500                        | 2,512,500                           |
| Net change in fund balance                                   | \$ -             | -          | 2,512,500                        | 2,512,500                           |

See accompanying notes to the required supplementary information

Fairfax County Park Authority  
A Component Unit of the County of Fairfax, Virginia  
**Notes to the Required Supplementary Information**  
For the Fiscal Year Ended June 30, 2012

***Budget Data***

The Authority's budgets are formulated using the following procedures:

The Authority submits to the County Board of Supervisors proposed operating and capital budgets that have been approved by the Authority's Board for the forth-coming fiscal year.

The budgets are legally enacted through passage of an ordinance by the County Board of Supervisors, as part of the County's budget adoption process. The legal level of budgetary control is exercised at the fund level, and the administrative controls are exercised at the character level.

Annual operating budgets are adopted for all appropriated governmental funds, except for the capital projects funds in which budgetary control is achieved on a project-by-project basis. All unexpended appropriations lapse at year-end. The budgets are on a basis consistent with U.S. generally accepted accounting principles (GAAP) for all governmental funds with the following exceptions:

- ◆ Certain offsetting on-behalf payments made by the County General Fund are excluded from revenues and expenditures for budgetary purposes in the Financed from County General Fund.
- ◆ Debt service and capital outlays in the Financed from County General Fund and Park Revenue Fund are budgeted as functional expenditures.

The Lake Parks function is budgeted with the Maintenance function in the Financed from County General Fund and in the Recreation Centers function in the Park Revenue Fund.

The schedule below reconciles the amounts on the Budgetary Comparison Schedule - General Fund (Financed from the County General Fund) to the amounts on the Statement of Revenues, Expenditures and Changes in Fund Balances.

|  | General Fund (Financed from County General Fund) | Park Revenue Fund |
|--|--|-------------------|
| Actual Revenue (Budget Basis)  | \$ 22,018,820                                    | 44,242,809        |
| Perspective differences:<br>Certain on-behalf payments made by County are not budgeted, as they are an expenditure of the County, but must be recorded as a revenue and expenditure by the Authority under U.S. GAAP | 9,871,305  | -                 |
| Actual Revenue (U.S. GAAP Basis)   | 31,890,125                                       | 44,242,809        |
| Actual Expenditure (Budget Basis)  | 22,018,820                                       | 41,730,309        |
| Perspective differences:<br>Certain on-behalf payments made by County are not budgeted, as they are an expenditure of the County, but must be recorded as a revenue and expenditure by the Authority under U.S. GAAP | 9,871,305  | -                 |
| Actual Expenditure (U.S. GAAP Basis)   | \$ 31,890,125                                    | 41,730,309        |

## LIST OF TABLES

The Statistical Section presents detailed information to enhance the understanding of the Authority's overall financial health. Ten years of data is shown for all tables.

### Financial Trends

These schedules contain comparisons of financial statement information to assess the financial performance of the Authority since the implementation of Governmental Accounting Standards Board Statement Number 34 (GASB 34), *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments*, in fiscal year 2002.

- Table 1 - Net Assets by Component
- Table 2 - Changes in Net Assets
- Table 3 - Fund Balances, Governmental Funds
- Table 4 - Changes in Fund Balances, Governmental Funds

### Revenue Capacity

This schedule represents the Authority's primary own-source revenue.

- Table 5 - User Fee Revenue by Source, Park Revenue Fund

### Debt Capacity

This schedule provides information on the type of debt as well as outstanding debt ratios.

- Table 6 - Outstanding Debt by Type

### Demographic and Economic Information

These schedules provided additional insight into the environment in which the Authority operates.

- Table 7 - Demographic and Economic Statistics
- Table 8 - Principal Employers

### Operating Information

These schedules are specific to the Authority and provide additional information about its operations.

- Table 9 - Full-Time Equivalent Employees, General Fund and Revenue Fund
- Table 10 - Park Amenities
- Table 11 - Additional Facts



**Fairfax County Park Authority**  
**Table 1 – Net Assets by Component**  
**Fiscal Years 2003 to 2012**  
*(accrual basis of accounting)*

|   | Fiscal Year           |                    |                    |                    |                    |
|---|-----------------------|--------------------|--------------------|--------------------|--------------------|
|   | 2003                  | 2004               | 2005               | 2006               | 2007               |
| Governmental activities                         |                       |                    |                    |                    |                    |
| Invested in capital assets, net of related debt | \$ 334,038,797        | 358,542,958        | 388,835,308        | 430,404,264        | 464,350,705        |
| Restricted                                      | 16,284,142            | 23,913,727         | 23,154,898         | 12,045,269         | 978,340            |
| Unrestricted                                    | 2,185,018             | 5,818,198          | 7,615,150          | 10,734,752         | 527,431            |
| Total governmental activities net assets        | <u>\$ 352,507,957</u> | <u>388,274,883</u> | <u>419,605,356</u> | <u>453,184,285</u> | <u>465,856,476</u> |

| Fiscal Year        |                    |                    |                    |                    |   |
|--------------------|--------------------|--------------------|--------------------|--------------------|---|
| 2008               | 2009               | 2010               | 2011               | 2012               |   |
|                    |                    |                    |                    |                    | Governmental activities                         |
| 489,764,149        | 502,460,903        | 516,804,325        | 536,126,640        | 549,502,057        | Invested in capital assets, net of related debt |
| 19,219,940         | 15,954,951         | 9,381,937          | 5,952,792          | 8,763,485          | Restricted                                      |
| 18,662,435         | 20,820,763         | 31,656,512         | 21,079,786         | 21,917,974         | Unrestricted                                    |
| <u>527,646,524</u> | <u>539,236,617</u> | <u>557,842,774</u> | <u>563,159,218</u> | <u>580,183,516</u> | Total governmental activities net assets        |

**Fairfax County Park Authority**  
**Table 2 – Changes in Net Assets**  
**Fiscal Years 2003 to 2012**  
*(accrual basis of accounting)*

|  | Fiscal Year          |                     |                     |                     |                     |
|--|----------------------|---------------------|---------------------|---------------------|---------------------|
|  | 2003                 | 2004                | 2005                | 2006                | 2007                |
| <b>Expenses</b>  |                      |                     |                     |                     |                     |
| <b>Governmental activities:</b>                              |                      |                     |                     |                     |                     |
| Administration   | \$ 7,690,087         | 8,030,321           | 9,538,435           | 11,211,933          | 11,414,098          |
| Maintenance  | 16,739,837           | 14,498,402          | 16,807,101          | 18,138,320          | 21,758,038          |
| Golf courses   | 6,925,815            | 6,865,349           | 7,193,198           | 9,107,594           | 9,650,140           |
| Recreation centers   | 16,629,903           | 17,373,627          | 19,028,313          | 21,915,161          | 22,827,112          |
| Lake parks   | 4,191,917            | 4,178,222           | 4,300,738           | 4,660,063           | 5,039,904           |
| Other leisure services                                       | 3,941,379            | 3,643,022           | 3,776,913           | 3,911,204           | 3,953,144           |
| Cultural enrichment  | 6,366,322            | 6,895,722           | 7,434,966           | 7,635,598           | 8,211,081           |
| Interest on long-term debt                                   | 1,015,441            | 1,461,405           | 1,389,455           | 1,264,380           | 1,245,703           |
| <b>Total governmental activities expenses</b>                | <b>63,500,701</b>    | <b>62,946,070</b>   | <b>69,469,119</b>   | <b>77,844,253</b>   | <b>84,099,220</b>   |
| <b>Program Revenues <sup>1)</sup></b>                        |                      |                     |                     |                     |                     |
| <b>Governmental activities:</b>                              |                      |                     |                     |                     |                     |
| Charges for services   |                      |                     |                     |                     |                     |
| Administration   | 1,295,506            | 894,113             | 910,676             | 929,850             | 974,363             |
| Golf courses   | 7,419,644            | 7,985,064           | 7,702,364           | 9,741,161           | 10,570,312          |
| Recreation centers   | 13,360,295           | 14,490,877          | 15,824,626          | 18,436,374          | 20,022,204          |
| Lake parks   | 1,821,116            | 2,327,936           | 2,467,875           | 2,509,462           | 2,731,405           |
| Other leisure services                                       | 2,731,734            | 2,588,265           | 2,455,045           | 2,459,922           | 2,277,754           |
| Cultural enrichment  | 972,055              | 1,118,816           | 1,183,750           | 1,339,687           | 1,488,450           |
| Capital grants and contributions                             | 92,797               | 538,743             | 176,909             | 18,174,241          | 3,758,445           |
| <b>Total revenues</b>  | <b>27,693,147</b>    | <b>29,943,814</b>   | <b>30,721,245</b>   | <b>53,590,697</b>   | <b>41,822,933</b>   |
| <b>Net (expense)/revenue - governmental activities</b>       | <b>(35,807,554)</b>  | <b>(33,002,256)</b> | <b>(38,747,874)</b> | <b>(24,253,556)</b> | <b>(42,276,287)</b> |
| <b>General revenues and other changes in net assets</b>      |                      |                     |                     |                     |                     |
| <b>Governmental activities:</b>                              |                      |                     |                     |                     |                     |
| Intergovernmental  | 52,096,923           | 61,387,610          | 62,967,795          | 49,909,598          | 50,645,885          |
| Investment earnings  | 199,323              | 280,882             | 502,119             | 877,972             | 1,197,458           |
| Operating grants not restricted to specific programs         | 249,015              | 310,370             | 240,740             | 252,779             | 295,228             |
| Capital contributions not restricted to specific programs    | 5,921,814            | 3,795,552           | 6,367,693           | 6,792,136           | 2,809,907           |
| <b>Total governmental general revenues and other changes</b> | <b>58,467,075</b>    | <b>65,774,414</b>   | <b>70,078,347</b>   | <b>57,832,485</b>   | <b>54,948,478</b>   |
| <b>Changes in net assets</b>                                 |                      |                     |                     |                     |                     |
| Changes in net assets - governmental activities              | 22,659,521           | 32,772,158          | 31,330,473          | 33,578,929          | 12,672,191          |
| Change in accounting principle <sup>2)</sup>                 | -                    | 2,994,768           | -                   | -                   | -                   |
| <b>Total changes in net assets <sup>3)</sup></b>             | <b>\$ 22,659,521</b> | <b>35,766,926</b>   | <b>31,330,473</b>   | <b>33,578,929</b>   | <b>12,672,191</b>   |

<sup>1)</sup> Beginning in fiscal year 2009, bond proceeds are reclassified from Intergovernmental to Program Revenue.

<sup>2)</sup> Developer contributions are recognized as revenue rather than deferred revenue.

<sup>3)</sup> Change in net assets - governmental activities, adjusted for change in accounting principle.

| Fiscal Year  |              |              |              |              |  |
|--------------|--------------|--------------|--------------|--------------|--|
| 2008         | 2009         | 2010         | 2011         | 2012         |  |
|              |              |              |              |              | <b>Expenses</b>  |
|              |              |              |              |              | <b>Governmental activities:</b>                              |
| 11,482,214   | 9,803,152    | 19,314,041   | 10,640,173   | 17,143,757   | Administration   |
| 20,623,520   | 20,206,716   | 19,708,858   | 20,216,277   | 18,097,262   | Maintenance  |
| 10,374,460   | 9,975,192    | 9,975,330    | 10,275,083   | 9,108,477    | Golf courses   |
| 24,168,081   | 25,407,033   | 25,355,723   | 26,077,168   | 26,373,145   | Recreation centers   |
| 5,133,721    | 5,917,656    | 5,710,227    | 5,897,252    | 2,731,407    | Lake parks   |
| 4,770,382    | 5,947,812    | 5,555,311    | 5,272,258    | 4,899,174    | Other leisure services                                       |
| 8,703,530    | 8,681,949    | 8,314,760    | 8,901,308    | 9,192,733    | Cultural enrichment  |
| 1,223,710    | 1,199,491    | 1,172,693    | 1,149,364    | 838,728      | Interest on long-term debt                                   |
| 86,479,618   | 87,139,001   | 95,106,943   | 88,428,883   | 88,384,683   | <b>Total governmental activities expenses</b>                |
|              |              |              |              |              | <b>Program Revenues <sup>1)</sup></b>                        |
|              |              |              |              |              | <b>Governmental activities:</b>                              |
|              |              |              |              |              | Charges for services   |
| 970,548      | 1,124,180    | 1,196,644    | 1,161,779    | 1,117,465    | Administration   |
| 11,145,594   | 10,278,410   | 10,115,276   | 9,663,300    | 10,321,192   | Golf courses   |
| 21,070,108   | 21,836,617   | 22,529,812   | 23,642,808   | 25,170,664   | Recreation centers   |
| 2,670,412    | 2,778,658    | 2,919,675    | 2,787,336    | 2,799,689    | Lake parks   |
| 2,312,751    | 2,217,356    | 1,849,597    | 1,733,561    | 1,671,093    | Other leisure services                                       |
| 1,746,385    | 1,803,191    | 1,831,330    | 2,004,871    | 2,244,886    | Cultural enrichment  |
| 23,060,953   | 19,790,204   | 27,036,755   | 13,182,612   | 13,811,586   | Capital grants and contributions                             |
| 62,976,751   | 59,828,616   | 67,479,089   | 54,176,267   | 57,136,575   | <b>Total revenues</b>  |
| (23,502,867) | (27,310,385) | (27,627,854) | (34,252,616) | (31,248,108) | <b>Net (expense)/revenue - governmental activities</b>       |
|              |              |              |              |              | <b>General revenues and other changes in net assets</b>      |
|              |              |              |              |              | <b>Governmental activities:</b>                              |
| 70,820,769   | 36,617,597   | 34,595,632   | 36,385,759   | 41,388,498   | Intergovernmental  |
| 1,326,509    | 553,207      | 244,589      | 170,585      | 105,060      | Investment earnings  |
| 449,743      | 305,698      | 774,041      | 500,040      | 593,169      | Operating grants not restricted to specific programs         |
| 12,695,894   | 1,423,976    | 10,619,749   | 2,512,676    | 6,185,679    | Capital contributions not restricted to specific programs    |
| 85,292,915   | 38,900,478   | 46,234,011   | 39,569,060   | 48,272,406   | <b>Total governmental general revenues and other changes</b> |
|              |              |              |              |              | <b>Changes in net assets</b>                                 |
| 61,790,048   | 11,590,093   | 18,606,157   | 5,316,444    | 17,024,298   | Changes in net assets - governmental activities              |
| -            | -            | -            | -            | -            | Change in accounting principle <sup>2)</sup>                 |
| 61,790,048   | 11,590,093   | 18,606,157   | 5,316,444    | 17,024,298   | <b>Total changes in net assets <sup>3)</sup></b>             |

**Fairfax County Park Authority**  
**Table 3 – Fund Balances, Governmental Funds**  
**Fiscal Years 2003 to 2012**  
*(modified accrual basis of accounting)*

|                                    | Fiscal Year   |            |            |            |             |
|------------------------------------|---------------|------------|------------|------------|-------------|
|                                    | 2003          | 2004       | 2005       | 2006       | 2007        |
| General Fund                       |               |            |            |            |             |
| Reserved                           | \$ -          | 13,000     | 19,400     | 248,620    | 431,780     |
| Unreserved                         | -             | (13,000)   | (19,400)   | (248,620)  | (431,780)   |
| Total General Fund*                | -             | -          | -          | -          | -           |
| All other governmental funds       |               |            |            |            |             |
| Reserved                           | 35,997,584    | 36,518,580 | 29,047,387 | 13,934,639 | 11,643,276  |
| Unreserved, reported in:           |               |            |            |            |             |
| Revenue fund                       | (1,725,783)   | (183,342)  | (701,001)  | (12,577)   | 1,254,818   |
| Capital projects funds             | 4,701,582     | 11,822,825 | 12,290,914 | 14,866,903 | (4,756,425) |
| Total unreserved                   | 2,975,799     | 11,639,483 | 11,589,913 | 14,854,326 | (3,501,607) |
| Restricted, reported in:           |               |            |            |            |             |
| Revenue fund                       | -             | -          | -          | -          | -           |
| Capital projects funds             | -             | -          | -          | -          | -           |
| Committed, reported in:            |               |            |            |            |             |
| Revenue fund                       | -             | -          | -          | -          | -           |
| Capital projects funds             | -             | -          | -          | -          | -           |
| Assigned, reported in              |               |            |            |            |             |
| Revenue fund                       | -             | -          | -          | -          | -           |
| Total all other governmental Funds | \$ 38,973,383 | 48,158,063 | 40,637,300 | 28,788,965 | 8,141,669   |

\* The Authority's General Fund is financed through the County General Fund and therefore has no fund balance of its own other than that arising from encumbrances existing at year end.

\*\* Fiscal year 2011 fund balance classifications have been revised due to the implementation of the GASB 54, Fund Balance Reporting and Governmental Fund Type Definitions.

| Fiscal Year |            |            |            |            |                                    |
|-------------|------------|------------|------------|------------|------------------------------------|
| 2008        | 2009       | 2010       | 2011**     | 2012       |                                    |
|             |            |            |            |            | General Fund                       |
| 344,650     | 472,434    | 425,498    | -          | -          | Reserved                           |
| (344,650)   | (472,434)  | (425,498)  | -          | -          | Unreserved                         |
| -           | -          | -          | -          | -          | Total General Fund*                |
|             |            |            |            |            | All Other Governmental Funds       |
| 13,648,497  | 9,983,561  | 10,381,385 | -          | -          | Reserved                           |
|             |            |            |            |            | Unreserved, reported in:           |
| 1,527,514   | 2,539,977  | 3,913,936  | -          | -          | Revenue fund                       |
| 28,803,445  | 28,932,752 | 31,492,071 | -          | -          | Capital projects funds             |
| 30,330,959  | 31,472,729 | 35,406,007 | -          | -          | Total unreserved                   |
|             |            |            |            |            | Restricted, reported in:           |
| -           | -          | -          | 1,944,916  | 1,972,833  | Revenue fund                       |
| -           | -          | -          | 14,163,670 | 17,367,971 | Capital projects funds             |
|             |            |            |            |            | Committed, reported in:            |
| -           | -          | -          | -          | 3,204,470  | Revenue fund                       |
| -           | -          | -          | 14,079,770 | 12,096,172 | Capital projects funds             |
|             |            |            |            |            | Assigned, reported in:             |
| -           | -          | -          | 3,227,970  | 2,508,083  | Revenue fund                       |
| 43,979,456  | 41,456,290 | 45,787,392 | 33,416,326 | 37,149,529 | Total All Other Governmental Funds |

**Fairfax County Park Authority**  
**Table 4 – Changes in Fund Balances, Governmental Funds**  
**Fiscal Years 2003 to 2012**  
*(modified accrual basis of accounting)*

|   | Fiscal Year          |                   |                     |                     |                     |
|---|----------------------|-------------------|---------------------|---------------------|---------------------|
|   | 2003                 | 2004              | 2005                | 2006                | 2007                |
| <b>Revenues</b>   |                      |                   |                     |                     |                     |
| Intergovernmental   | \$ 52,111,392        | 61,394,170        | 63,089,067          | 50,514,710          | 53,073,848          |
| Charges for services  | 25,653,315           | 27,752,238        | 28,418,775          | 32,821,560          | 35,310,324          |
| Revenue from the use of money and property                                | 2,726,137            | 3,047,333         | 2,801,446           | 3,740,902           | 6,058,235           |
| Gifts, donations, and contributions                                       | 349,057              | 1,443,189         | 1,147,570           | 2,798,695           | 1,524,948           |
| Other   | 120,149              | 169,596           | 167,895             | 227,946             | 387,613             |
| <b>Total revenues</b>   | <b>80,960,050</b>    | <b>93,806,526</b> | <b>95,624,753</b>   | <b>90,103,813</b>   | <b>96,354,968</b>   |
| <b>Expenditures</b>   |                      |                   |                     |                     |                     |
| Administration  | 7,529,145            | 7,809,251         | 9,312,026           | 10,191,093          | 11,175,200          |
| Maintenance   | 14,759,116           | 12,714,841        | 15,131,859          | 16,274,370          | 19,859,760          |
| Golf courses  | 5,911,791            | 5,907,797         | 6,229,441           | 8,140,515           | 8,768,528           |
| Recreation centers  | 14,384,581           | 15,016,704        | 16,645,855          | 19,066,139          | 19,884,029          |
| Lake parks  | 3,915,469            | 3,864,839         | 3,998,455           | 4,366,191           | 4,712,584           |
| Other leisure services  | 3,145,226            | 2,900,400         | 3,045,694           | 3,197,775           | 2,865,793           |
| Cultural enrichment   | 6,219,445            | 6,610,664         | 7,161,910           | 7,375,336           | 7,946,946           |
| Intergovernmental expense   | -                    | -                 | -                   | 779,250             | -                   |
| Capital outlay  | 12,434,873           | 31,081,752        | 24,829,641          | 30,802,096          | 39,958,236          |
| Debt service  |                      |                   |                     |                     |                     |
| Principal   | 2,729,691            | 530,000           | 15,493,364          | 570,000             | 660,000             |
| Interest and other charges  | 583,585              | 1,180,366         | 1,297,271           | 1,189,383           | 1,171,188           |
| <b>Total expenditures</b>   | <b>71,612,922</b>    | <b>87,616,614</b> | <b>103,145,516</b>  | <b>101,952,148</b>  | <b>117,002,264</b>  |
| <b>Excess of revenues over (under) expenditures</b>                       | <b>9,347,128</b>     | <b>6,189,912</b>  | <b>(7,520,763)</b>  | <b>(11,848,335)</b> | <b>(20,647,296)</b> |
| <b>Other financing sources (uses)</b>                                     |                      |                   |                     |                     |                     |
| Revenue notes issued  | 16,667,431           | 14,735,928        | 14,938,364          | -                   | -                   |
| Retirement of revenue notes   | (16,667,431)         | (14,735,928)      | (14,938,364)        | -                   | -                   |
| Loan/note proceeds  | 15,530,000           | -                 | -                   | -                   | -                   |
| Transfers in  | 3,163,217            | -                 | 900,000             | 210,000             | -                   |
| Transfers out   | (3,163,217)          | -                 | (900,000)           | (210,000)           | -                   |
| <b>Total other financing sources (uses)</b>                               | <b>15,530,000</b>    | <b>-</b>          | <b>-</b>            | <b>-</b>            | <b>-</b>            |
| Net change in fund balances   | 24,877,128           | 6,189,912         | (7,520,763)         | (11,848,335)        | (20,647,296)        |
| Change in accounting principle  | -                    | 2,994,768         | -                   | -                   | -                   |
| Net change in fund balances - adjusted for change in accounting principle | <b>\$ 24,877,128</b> | <b>9,184,680</b>  | <b>(7,520,763)</b>  | <b>(11,848,335)</b> | <b>(20,647,296)</b> |
| Debt service as a percentage of noncapital expenditures                   | 5.60%                | 3.03%             | 2.78% <sup>1)</sup> | 2.47%               | 2.38%               |

<sup>1)</sup> FY 2005 excludes the \$15,029,231 Hunter Tract note repayment made with County funds.

| <b>Fiscal Year</b> |                    |                   |                     |                    |  |
|--------------------|--------------------|-------------------|---------------------|--------------------|--|
| <b>2008</b>        | <b>2009</b>        | <b>2010</b>       | <b>2011</b>         | <b>2012</b>        |  |
|                    |                    |                   |                     |                    | <b>Revenues</b>  |
| 92,858,040         | 54,283,968         | 46,768,880        | 47,589,052          | 54,765,904         | Intergovernmental  |
| 37,191,830         | 37,495,388         | 37,895,041        | 38,540,752          | 40,915,997         | Charges for services   |
| 4,720,392          | 4,138,535          | 13,368,009        | 3,549,584           | 3,766,395          | Revenue from the use of money and property                                       |
| 3,300,870          | 1,816,401          | 902,634           | 2,384,049           | 1,717,321          | Gifts, donations, and contributions  |
| 540,469            | 399,241            | 187,972           | 195,998             | 209,216            | Other  |
| <b>138,611,601</b> | <b>98,133,533</b>  | <b>99,122,536</b> | <b>92,259,435</b>   | <b>101,374,833</b> | <b>Total revenues</b>  |
|                    |                    |                   |                     |                    | <b>Expenditures</b>  |
| 11,447,592         | 9,485,448          | 9,048,363         | 9,600,475           | 10,178,562         | Administration   |
| 18,845,826         | 18,315,522         | 17,649,492        | 18,218,165          | 18,193,672         | Maintenance  |
| 9,227,839          | 8,743,520          | 8,684,674         | 9,083,552           | 8,836,994          | Golf courses   |
| 21,345,702         | 22,557,675         | 22,362,952        | 23,275,013          | 24,954,829         | Recreation centers   |
| 4,842,784          | 5,434,110          | 5,037,360         | 5,231,393           | 2,269,336          | Lake parks   |
| 3,542,622          | 3,983,664          | 3,247,056         | 2,526,452           | 4,652,938          | Other leisure services   |
| 8,119,749          | 8,071,343          | 7,594,822         | 8,230,365           | 8,550,171          | Cultural enrichment  |
| -                  | -                  | -                 | -                   | -                  | Intergovernmental expense  |
| 23,566,657         | 22,213,709         | 19,290,945        | 26,572,982          | 16,578,119         | Capital outlay   |
|                    |                    |                   |                     |                    | Debt service   |
| 685,000            | 725,000            | 775,000           | 820,000             | 2,652,800          | Principal  |
| 1,150,043          | 1,126,708          | 1,100,770         | 1,072,104           | 774,209            | Interest and other charges   |
| <b>102,773,814</b> | <b>100,656,699</b> | <b>94,791,434</b> | <b>104,630,501</b>  | <b>97,641,630</b>  | <b>Total expenditures</b>  |
| 35,837,787         | (2,523,166)        | 4,331,102         | (12,371,066)        | 3,733,203          | <b>Excess of revenues over (under) expenditures</b>                              |
|                    |                    |                   |                     |                    | <b>Other financing sources (uses)</b>  |
| -                  | -                  | -                 | -                   | -                  | Revenue notes issued   |
| -                  | -                  | -                 | -                   | -                  | Retirement of revenue notes  |
| -                  | -                  | -                 | -                   | -                  | Loan/note proceeds   |
| 800,000            | -                  | 160,000           | 800,000             | -                  | Transfers in   |
| (800,000)          | -                  | (160,000)         | (800,000)           | -                  | Transfers out  |
| -                  | -                  | -                 | -                   | -                  | <b>Total other financing sources (uses)</b>                                      |
| 35,837,787         | (2,523,166)        | 4,331,102         | (12,371,066)        | 3,733,203          | Net change in fund balances  |
| -                  | -                  | -                 | -                   | -                  | Change in accounting principle   |
| <b>35,837,787</b>  | <b>(2,523,166)</b> | <b>4,331,102</b>  | <b>(12,371,066)</b> | <b>3,733,203</b>   | <b>Net change in fund balances - adjusted for change in accounting principle</b> |
|                    |                    |                   |                     |                    | Debt service as a percentage of noncapital expenditures                          |
| 2.32%              | 2.36%              | 2.48%             | 2.42%               | 4.23%              |  |



**Fairfax County Park Authority**  
**Table 5 - User Fee Revenue by Source, Park Revenue Fund**  
**Fiscal Years 2003 to 2012**  
*(modified accrual basis of accounting)*

| <b>Fiscal Year</b> | <b>Admissions</b> | <b>Classes/Lessons</b> | <b>Golf Fees</b> | <b>Sales</b> | <b>Rentals</b> | <b>Total</b> |
|--------------------|-------------------|------------------------|------------------|--------------|----------------|--------------|
| 2003               | 7,958,805         | 10,045,139             | 5,136,800        | 1,139,058    | 889,119        | 25,168,921   |
| 2004               | 8,829,491         | 10,445,791             | 5,772,456        | 1,286,693    | 901,351        | 27,235,782   |
| 2005               | 9,452,280         | 11,020,133             | 5,545,293        | 1,426,536    | 946,236        | 28,390,478   |
| 2006               | 11,305,323        | 11,902,575             | 6,921,119        | 1,512,002    | 1,172,445      | 32,813,464   |
| 2007               | 11,756,973        | 13,190,327             | 7,621,269        | 1,633,530    | 1,173,774      | 35,375,873   |
| 2008               | 12,776,087        | 13,910,878             | 7,954,964        | 1,789,830    | 3,480,006      | 39,911,765   |
| 2009               | 12,985,816        | 14,139,145             | 7,248,308        | 1,763,024    | 3,449,932      | 39,586,225   |
| 2010               | 13,400,561        | 14,239,873             | 7,078,965        | 1,683,163    | 3,611,887      | 40,014,449   |
| 2011               | 13,625,076        | 15,099,789             | 6,639,157        | 1,687,540    | 3,552,361      | 40,603,923   |
| 2012               | 14,177,947        | 16,457,496             | 6,964,454        | 1,690,986    | 3,896,499      | 43,187,382   |

County of Fairfax, Virginia  
**Table 6 - Outstanding Debt by Type**  
 Fiscal Years 2003 to 2012

| <b>Fiscal Year End</b> | <b>Revenue Bonds(1)</b> | <b>Notes Payable County/ISS(1)</b> | <b>Notes Payable County/EDA(1)</b> | <b>Total</b> | <b>Percentage of Personal Income (2)</b> | <b>Debt Per Capita (2)</b> |
|------------------------|-------------------------|------------------------------------|------------------------------------|--------------|--|----------------------------|
| 2003                   | 13,230,000              | 14,442,740                         | 15,530,000                         | 43,202,740   | 0.08                                     | 43                         |
| 2004                   | 12,700,000              | 14,735,928                         | 15,530,000                         | 42,965,928   | 0.08                                     | 42                         |
| 2005                   | 12,145,000              | -                                  | 15,530,000                         | 27,675,000   | 0.05                                     | 27                         |
| 2006                   | 11,575,000              | -                                  | 15,530,000                         | 27,105,000   | 0.04                                     | 26                         |
| 2007                   | 10,990,000              | -                                  | 15,455,000                         | 26,445,000   | 0.04                                     | 25                         |
| 2008                   | 10,385,000              | -                                  | 15,375,000                         | 25,760,000   | 0.04                                     | 25                         |
| 2009                   | 9,760,000               | -                                  | 15,275,000                         | 25,035,000   | 0.03                                     | 24                         |
| 2010                   | 9,110,000               | -                                  | 15,150,000                         | 24,260,000   | 0.03                                     | 23                         |
| 2011                   | 8,440,000               | -                                  | 15,000,000                         | 23,440,000   | 0.03                                     | 22                         |
| 2012                   | 7,745,000               | -                                  | 13,042,200                         | 20,787,200   | 0.03                                     | 19                         |

Notes:

- (1) Details of the Authority's outstanding debt are located in the notes to the financial statements
- (2) Per capita personal income for Fairfax County was used to calculate Percentage of Personal Income ratio and the Population of Fairfax County was used to calculate Debt Per Capita ratio. See Table 7.

The Estimated Population and Per Capita Personal Income numbers for 2000-2007 were revised based on actual data versus an estimation from the prior year. The 2012 numbers were calculated based on the 2011 population and income data in Table 7.

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**Fairfax County Park Authority**  
**Table 7 - Demographic and Economic Statistics**  
**Fiscal Years 2002 to 2011**

| Calendar Year | Estimated Population(1) | Personal Income (2) (000s) | Per Capita Personal Income(2) | Median Age(3) | Higher Degree and 25 Years of Age or Older % (3) | School Enrollment(4) | Unemployment Rates % (5) |
|---------------|-------------------------|----------------------------|-------------------------------|---------------|--|----------------------|--------------------------|
| 2002          | 1,004,435               | 52,744,891                 | 52,512                        | 37.3          | 55.9   | 161,385              | 3.4                      |
| 2003          | 1,012,090               | 54,771,275                 | 54,117                        | 37.9          | 56.3   | 163,386              | 3.1                      |
| 2004          | 1,022,298               | 58,830,183                 | 57,547                        | 37.6          | 57.4   | 164,195              | 2.7                      |
| 2005          | 1,033,646               | 63,917,568                 | 61,837                        | 38.1          | 58.5   | 164,408              | 2.5                      |
| 2006          | 1,037,311               | 67,111,947                 | 64,698                        | 38.4          | 58.7   | 164,284              | 2.2                      |
| 2007          | 1,041,507               | 70,500,650                 | 67,691                        | 39.1          | 59.0   | 164,486              | 2.2                      |
| 2008          | 1,050,315               | 74,385,409                 | 70,822                        | 39.4          | 58.5   | 166,307              | 3.4                      |
| 2009          | 1,074,227               | 77,325,008                 | 71,982                        | 37.3          | 58.1   | 169,538              | 5.2                      |
| 2010          | 1,081,726               | 72,577,324                 | 67,094                        | 37.5          | 56.1   | 172,391              | 4.9                      |
| 2011          | 1,100,692               | 71,145,429                 | 64,637                        | 37.6          | 58.0   | 174,933              | 4.2                      |

Notes:

- (1) Population data is obtained from the Fairfax County Department of Systems Management for Human Services.
- (2) Personal income data is obtained from the Bureau of Economic Analysis, U.S. Department of Commerce and includes the Cities of Fairfax and Falls Church. Data for Fairfax County, alone, is not available; however, it is believed that the inclusion of these cities does not significantly affect the County's data. Fairfax County data for 2009 has been updated to reflect actual reported figures, while 2010 has been estimated using percent change in her capita personal income from 2008 to 2009.
- (3) Median age and educational attainment information are obtained from the U.S. Census Bureau's American Community Survey.
- (4) Public school enrollment is obtained from Fairfax County Public Schools.
- (5) Unemployment rates are obtained from the Virginia Employment Commission, Annual Unemployment Statistics for the calendar year, not seasonally adjusted. The previously reported estimated figures for the most recent prior year have been updated to reflect the final reported figures from the Commission.

**County of Fairfax, Virginia**  
**Table 8 - Principal Employers**  
**Current Year and Nine Years Ago**

| Fiscal Year 2012 (1) |                                    |                         |                                     | Fiscal Year 2003 (1) |                                    |                         |                                     |
|----------------------|------------------------------------|-------------------------|-------------------------------------|----------------------|------------------------------------|-------------------------|-------------------------------------|
| Rank                 | Employer                           | Number of Employees (2) | Pct. of Total County Employment (3) | Rank                 | Employer                           | Number of Employees (2) | Pct. of Total County Employment (3) |
| 1                    | Fairfax County Public Schools      | 23,534                  | 4.05 %                              | 1                    | Fairfax County Public Schools      | 20,712                  | 3.95 %                              |
| 2                    | Federal Government                 | 23,361                  | 4.02 %                              | 2                    | Fairfax County Government          | 11,506                  | 2.19 %                              |
| 3                    | Fairfax County Government          | 12,070                  | 2.08 %                              | 3                    | Federal Government                 | 10,136                  | 1.93 %                              |
| 4                    | Booz-Allen Hamilton                | 7,000-10,000            | 1.46 %                              | 4                    | Inova Health System                | 9,000-10,000            | 1.81 %                              |
| 5                    | Inova Health System                | 7,000-10,000            | 1.46 %                              | 5                    | Northrup Grumman                   | 6,000-7,000             | 1.24 %                              |
| 6                    | Science Applications International | 4,000-6,999             | 0.95 %                              | 6                    | Science Applications International | 5,000-6,000             | 1.05 %                              |
| 7                    | George Mason University            | 4,000-6,999             | 0.95 %                              | 7                    | Booz-Allen Hamilton                | 5,000-6,000             | 0.86 %                              |
| 8                    | Federal Home Loan Mortgage         | 4,000-6,999             | 0.95 %                              | 8                    | Raytheon Corporation               | 4,000-5,000             | 0.86 %                              |
| 9                    | Northrup Grumman                   | 4,000-6,999             | 0.95 %                              | 9                    | Computer Science Corporation       | 4,000-5,000             | 0.86 %                              |
| 10                   | The Mitre Corp                     | 1,000-3,999             | 0.43 %                              | 10                   | Federal Home Loan Mortgage         | 3,000-4,000             | 0.67 %                              |
| Totals               |                                    |                         | 17.31 %                             | Totals               |                                    |                         | 15.42 %                             |

Source: Fairfax County Economic Development Authority (using Virginia Employment Commission data), Fairfax County Public Schools, Fairfax County Department of Management and Budget

Notes:

- (1) Employment information for fiscal year 2012, excluding data for Fairfax County Government and Fairfax County Public Schools, is from the 1st quarter of calendar year 2012 VEC. Employment information for fiscal year 2003 is from 2003 CAFR.
- (2) Employment estimates for separate facilities of the same firm have been combined to create company totals. Employment ranges for the private sector are given to ensure confidentiality.
- (3) Percentages are based on the midpoint of the employment range. Average total County employment for fiscal year 2012 is estimated at 581,547, based on VEC's report for the first quarter 2012. Average total County employment for fiscal year 2003 was estimated at 524,697.

**Fairfax County Park Authority**  
**Table 9 - Full-Time Equivalent Employees, by Division**  
**Fiscal Years 2003 to 2012**

| <b>Fiscal Year</b> | <b>Administration</b> | <b>Resource Management</b> | <b>Park Operations</b> | <b>Park Services</b> | <b>Planning and Development</b> | <b>Total</b> |
|--------------------|-----------------------|----------------------------|------------------------|----------------------|---------------------------------|--------------|
| 2003               | 56                    | 98                         | 186                    | 216                  | 32                              | 588          |
| 2004               | 56                    | 92                         | 183                    | 232                  | 33                              | 596          |
| 2005               | 55                    | 96                         | 183                    | 247                  | 33                              | 614          |
| 2006               | 58                    | 96                         | 183                    | 244                  | 33                              | 614          |
| 2007               | 63                    | 95                         | 183                    | 240                  | 34                              | 615          |
| 2008               | 64                    | 97                         | 183                    | 240                  | 34                              | 618          |
| 2009               | 62                    | 98                         | 184                    | 244                  | 32                              | 620          |
| 2010               | 62                    | 88                         | 175                    | 244                  | 31                              | 600          |
| 2011               | 60                    | 103                        | 168                    | 240                  | 34                              | 605          |
| 2012               | 61                    | 102                        | 167                    | 241                  | 34                              | 605          |

\*Source: Fairfax County Department of Management and Budget.

Fairfax County Park Authority  
 Table 10 - Park Amenities  
 Fiscal Years 2003 to 2012

| Function                              | Fiscal Year |        |        |        |        |        |         |         |        |        |
|---------------------------------------|-------------|--------|--------|--------|--------|--------|---------|---------|--------|--------|
|                                       | 2003        | 2004   | 2005   | 2006   | 2007   | 2008   | 2009    | 2010    | 2011   | 2012   |
| <b>Parks, Recreation and Cultural</b> |             |        |        |        |        |        |         |         |        |        |
| Park Acreage                          | 22,644      | 22,987 | 23,517 | 23,677 | 23,977 | 24,149 | 22,600* | 22524** | 22,894 | 23,196 |
| Parks, Recreation and Cultural        | 388         | 388    | 397    | 415    | 417    | 421    | 417     | 415     | 418    | 420    |
| Athletic Fields                       | 274         | 274    | 275    | 288    | 288    | 289    | 289     | 284     | 273    | 274    |
| Aquatic & Fitness Center              | 8           | 8      | 9      | 9      | 9      | 9      | 9       | 9       | 9      | 9      |
| Dog Parks                             | 5           | 5      | 5      | 7      | 7      | 7      | 7       | 7       | 7      | 8      |
| Historic Sites                        | 60          | 65     | 65     | 64     | 64     | 64     | 67      | 67      | 68     | 68     |
| Hiking & Fitness Trails (in miles)    | 204         | 204    | 204    | 292    | 297    | 299    | 312     | 314     | 317    | 320    |
| Indoor Gymnasiums                     | 2           | 2      | 2      | 2      | 2      | 2      | 2       | 2       | 2      | 2      |
| Indoor Ice Rinks                      | 1           | 1      | 1      | 1      | 1      | 1      | 1       | 1       | 1      | 1      |
| Marinas                               | 3           | 3      | 3      | 3      | 3      | 3      | 3       | 3       | 3      | 3      |
| Miniature Golf Course                 | 5           | 5      | 5      | 5      | 5      | 5      | 5       | 5       | 5      | 5      |
| Multi-Use Courts                      | 119         | 118    | 119    | 132    | 132    | 132    | 132     | 132     | 132    | 132    |
| Nature Areas                          | 7           | 7      | 7      | 7      | 7      | 7      | 7       | 7       | 7      | 7      |
| Outdoor Swimming Pools                | 1           | 1      | 1      | 1      | 1      | 1      | 1       | 1       | 1      | 1      |
| Outdoor Volleyball Courts             | 11          | 11     | 11     | 13     | 13     | 13     | 13      | 13      | 13     | 16     |
| Picnic Shelters                       | 33          | 36     | 36     | 31     | 31     | 31     | 31      | 38      | 40     | 40     |
| Playgrounds                           | 201         | 205    | 205    | 194    | 194    | 201    | 201     | 201     | 204    | 205    |
| Regulation Golf Courses               | 8           | 8      | 8      | 8      | 9      | 9      | 9       | 9       | 9      | 9      |
| BMX/Skateparks                        | 0           | 1      | 1      | 1      | 1      | 1      | 1       | 1       | 1      | 1      |
| Tennis & Raquetball Courts            | 222         | 223    | 225    | 229    | 229    | 229    | 229     | 229     | 229    | 227    |
| Waterparks                            | 1           | 1      | 1      | 1      | 1      | 1      | 1       | 1       | 1      | 1      |

\*Total acreage was reduced in Fiscal Years 2009 to reconcile to the Grantor's Index / Parks to Parcels.

\*\*Reduction due to out sale of Vulcan (115 acres); partially offset with the acquisition of 39 acres, resulting in a net reduction of (76) acres.

Fairfax County Park Authority  
 Table 11 - Additional Facts  
 Fiscal Years 2003 to 2012

| Fiscal Year | Acres of Park Land Acquired, Dedicated, Transferred or Proffered During the Year | Cumulative Acres of Park Land Acquired, Dedicated, or Proffered | Recreation Center Attendance | Golf Course Rounds | Visits to Natural, Cultural, Historic, and Interpretive Sites | Maintainable Linear Feet of Trail | Number of Park Athletic Fields Maintained |
|-------------|--|---|------------------------------|--------------------|---|-----------------------------------|---|
| 2003        | 23   | 22,644  | 1,532,537                    | 285,392            | 459,828   | 1,067,485                         | 274                                       |
| 2004        | 343  | 22,987  | 1,582,774                    | 321,381            | 469,774   | 1,076,294                         | 274                                       |
| 2005        | 530  | 23,517  | 1,658,377                    | 296,750            | 479,533   | 1,077,194                         | 275                                       |
| 2006        | 160  | 23,677  | 1,775,980                    | 319,595            | 574,127   | 1,114,182                         | 289                                       |
| 2007        | 300  | 23,977  | 1,773,319                    | 318,117            | 526,975   | 1,568,160                         | 285                                       |
| 2008        | 172  | 24,149  | 1,778,914                    | 322,175            | 566,815   | 1,578,720                         | 289                                       |
| 2009        | 114  | 22,600*   | 1,847,391                    | 298,631            | 606,411   | 1,647,360                         | 289                                       |
| 2010        | (76) **  | 22,524  | 1,868,390                    | 289,384            | 616,441   | 1,657,920                         | 284                                       |
| 2011        | 370  | 22,894  | 1,988,830                    | 281,930            | 723,351   | 1,673,971                         | 273                                       |
| 2012        | 302  | 23,196  | 2,006,294                    | 294,828            | 881,510   | 1,690,128                         | 274                                       |

\*Total acreage was reduced in Fiscal Year 2009 to reconcile to the Grantor's Index / Parks to Parcels.

\*\*Reduction due to out sale of Vulcan (115 acres); partially offset with the acquisition of 39 acres, resulting in a net reduction of (76)