

# Fairfax County, Virginia

## Fiscal Year 2006 Advertised Budget Plan

### Volume 2: Capital Construction and Other Operating Funds



1742

Prepared by the  
Fairfax County Department of Management and Budget  
12000 Government Center Parkway  
Suite 561  
Fairfax, Virginia 22035

<http://www.fairfaxcounty.gov/dmb/default.htm>

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# Fairfax County Vision Elements

To protect and enrich the quality of life for the people, neighborhoods and diverse communities of Fairfax County by:

## **Maintaining Safe and Caring Communities -**

The needs of a diverse and growing community are met through innovative public and private services, community partnerships and volunteer opportunities. As a result, residents feel safe and secure, capable of accessing the range of services and opportunities they need, and are willing and able to give back to their community.

## **Building Livable Spaces -**

Together, we encourage distinctive “built environments” that create a sense of place, reflect the character, history and natural environment of the community, and take a variety of forms – from identifiable neighborhoods, to main streets, to town centers. As a result, people throughout the community feel they have unique and desirable places to live, work, shop, play and connect with others.

## **Connecting People and Places -**

Transportation, technology and information effectively and efficiently connect people and ideas. As a result, people feel a part of their community and have the ability to access places and resources in a timely, safe and convenient manner.

## **Maintaining Healthy Economies -**

Investments in the work force, jobs, and community infrastructure and institutions support a diverse and thriving economy. As a result, individuals are able to meet their needs and have the opportunity to grow and develop their talent and income according to their potential.

## **Practicing Environmental Stewardship -**

Local government, industry and residents seek ways to use all resources wisely and to protect and enhance the County’s natural environment and open space. As a result, residents feel good about their quality of life and embrace environmental stewardship as a personal and shared responsibility.

## **Creating a Culture of Engagement -**

Individuals enhance community life by participating in and supporting civic groups, discussion groups, public-private partnerships and other activities that seek to understand and address community needs and opportunities. As a result, residents feel that they can make a difference and work in partnership with others to understand and address pressing public issues.

## **Exercising Corporate Stewardship -**

Fairfax County government is accessible, responsible and accountable. As a result, actions are responsive, providing superior customer service and reflecting sound management of County resources and assets.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Fairfax County  
Virginia**

For the Fiscal Year Beginning

**July 1, 2004**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Fairfax County, Virginia for its annual budget for the fiscal year beginning July 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# BUDGET CALENDAR

For preparation of the FY 2006 Advertised Budget

## July 1, 2004

Distribution of the FY 2006 budget development guide. Fiscal Year 2005 begins.



## August - September 2004

Agencies forward completed budget submissions to the Department of Management and Budget (DMB) for review.



## September - December 2004/ January 2005

DMB reviews agencies' budgets. Meetings with County Executive, Senior Management Team and budget staff for final discussions on the budget.



## February 10, 2005

School Board advertises its FY 2006 Budget.



## February 28, 2005

County Executive's presentation of the FY 2006 Advertised Budget Plan.



## March 1, 2005

Complete distribution of the FY 2006 Advertised Budget Plan.

## July 1, 2005

Fiscal Year 2006 begins.



## June 30, 2005

Distribution of the FY 2006 Adopted Budget Plan. Fiscal Year 2005 ends.



## April 25, 2005

Adoption of the FY 2006 budget plan, Tax Levy and Appropriation Ordinance by the Board of Supervisors.



## April 18, 2005

Board action on *FY 2005 Third Quarter Review*. Board mark-up of the FY 2006 proposed budget.



## April 4, 5, and 6, 2005

Public hearings on proposed FY 2006 budget, *FY 2005 Third Quarter Review* and FY 2006-2010 Capital Improvement Program (with Future Years to 2015) (CIP).



## March 2005

Board authorization for publishing FY 2006 tax and budget advertisement.



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# How to Read the Budget

Volume 2 contains information on non-General Fund budgets or “Other Funds.” A fund accounts for a specific set of activities that a government performs. For example, refuse disposal is an activity and therefore, a fund that is classified as a Special Revenue Fund.

Each County fund is represented with its own narrative that contains programming and budgetary information. Each fund will have its own narrative that contains program and budgetary information. The narratives have several elements including:

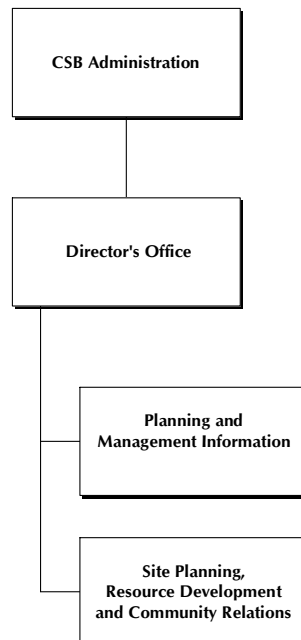
- Organization Chart
- Agency Mission and Focus
- New Initiatives and Recent Accomplishments in Support of the County Vision
- Budget and Staff Resources
- Funding Adjustments
- Cost Centers (funding and position detail)
- Cost Center Specific Goals, Objectives and Key Performance Measures
- Performance Measurement Results
- Fund Statement
- Summary of Capital Projects
- Project Detail Tables

Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because staff positions are not budgeted in these funds; that is, they only provide funding for the purchase and construction of capital construction projects. However, Capital Funds do have a Summary of Capital Projects that lists the cost of each project in a fund. A brief example of each section follows.

## ***Organization Chart:***

The organization chart displays the organizational structure of each fund. An example depicting the organizational structure of the Community Services Board - Administration is shown below.

### **COMMUNITY SERVICES BOARD ADMINISTRATION**



# How to Read the Budget

## ***Agency Mission and Focus:***

The Agency Mission is a broad statement reflecting intended accomplishments for achievement of the agency's public purpose. It describes the unique contribution of the organization to the County government and/or citizens receiving services and provides a framework within which an agency operates. The Agency Focus section includes a description of the agency programs and services. The agency's relationship with County Boards, Authorities or Commissions may be discussed here, as well as key drivers or trends that may be influencing how the agency is conducting business. The focus section is also designed to inform the reader about the strategic direction of the agency and the challenges that it is currently facing. Highlights of these challenges can be found in the "Thinking Strategically" box in the focus section.

## ***New Initiatives and Recent Accomplishments in Support of the County Vision:***

To further strengthen the link between the budget and the strategic direction of both the County and each agency, each agency's new initiatives and recent accomplishments are presented by County Vision Element. There are seven County Vision Elements which are depicted by small icons. The Vision Elements include:



Maintaining Safe and Caring Communities



Building Livable Spaces



Connecting People and Places



Maintaining Healthy Economies



Practicing Environmental Stewardship



Creating a Culture of Engagement



Exercising Corporate Stewardship

Individual agency narratives identify strategic issues, which were developed during the agency strategic planning efforts, link new initiatives and recent accomplishments as well as core services to the Vision Elements and expand the use of performance measures to clearly define how well the agency is delivering a specific service.

## ***Budget and Staff Resources:***

It is important to note that expenditures are summarized in three categories. *Personnel Services* consist of expenditure categories including regular pay, shift differential, limited and part-time salaries, and overtime pay. *Operating Expenses* are the day-to-day expenses involved in the administration of the agency, such as office supplies, printing costs, repair and maintenance for equipment, and utilities. *Capital Equipment* includes items that have a value that exceeds \$5,000 and an expected lifetime of more than one year, such as an automobile or other heavy equipment. In addition, some agencies will also have a fourth expenditure category entitled *Recovered Costs*. Recovered Costs are reimbursements from other County agencies for specific services or worked preformed or reimbursements of work associated with capital construction projects. These reimbursements are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

A Summary Table is provided as a summary of the agency's positions, expenditures less recovered costs, and income/revenue (if applicable).

# How to Read the Budget

## ***Funding Adjustments:***

This section summarizes changes to the budget. The first section includes adjustments from the *FY 2005 Revised Budget Plan* necessary to support the FY 2006 program. The second section includes revisions to the current year budget that have been made since its adoption. All adjustments as a result of the *FY 2004 Carryover Review* and any other changes through December 31, 2004 are reflected here. Funding adjustments are presented programmatically. For example, the entire cost to open a new facility is presented in one place and includes personnel costs, operating expenses and other costs.

## ***Cost Centers:***

As an introduction to the more detail information contained for each functional area or Cost Center, a list of the cost centers is included with a graphically representation of the FY 2006 budget by Cost Center. In addition, each Cost Center is highlighted by several icons which indicate the various Vision Elements that are supported by the programs and services within the Cost center. A listing of the staff resources for each cost center is also included.

## ***Key Performance Measures:***

Most cost centers include Goals, Objectives and Performance Indicators. Goals are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. Objectives are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect planned benefit(s) to customers, be written to allow measurement of progress and describe a quantifiable target. Indicators are the first-level data for reporting performance on those objectives.

A Family of Measures is provided to present an overall view of a program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. The concept of a Family of Measures encompasses the following types of indicators and serves as the structure for a Performance Measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

- Input: Value of resources used to produce an output.
- Output: Quantity or number of units produced.
- Efficiency: Inputs used per unit of output.
- Service Quality: Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
- Outcome: Qualitative consequences associated with a program.

## ***Performance Measurement Results:***

This section includes a discussion and analysis of how the agency's Performance Measures relate to the provision of activities, programs, and services stated in the Agency Mission. The results of current performance measures are discussed, as well as action plans for future-year improvement of performance targets.

# How to Read the Budget

## ***Fund Statement:***

A Fund Statement provides a breakdown of all collected revenues and total expenditures and disbursements for a given fiscal year. It also provides the total funds available at the beginning of a fiscal year and an Ending Balance. An example follows:

FUND STATEMENT					
<b>Fund Type</b> →	<b>Fund Type H94, FCRHA General Revenue</b>			<b>Fund 940, FCRHA</b>	<b>Fund</b>
			<b>General Operating</b>		
	<b>FY 2004</b>	<b>FY 2005</b>	<b>FY 2005</b>	<b>FY 2006</b>	
	<b>Actual</b>	<b>Adopted</b>	<b>Revised</b>	<b>Advertised</b>	
		<b>Budget Plan</b>	<b>Budget Plan</b>	<b>Budget Plan</b>	
	<b>Beginning Balance</b>				← <b>Funds available at the beginning of the fiscal year</b>
	\$6,789,382	\$6,907,141	\$7,948,709	\$7,747,849	
<b>Revenue Categories</b> →	<b>Revenue:</b>				
	Investment Income	\$76,842	\$98,249	\$98,249	\$131,298
	Monitoring/Developing Fees	1,202,046	648,970	648,970	778,882
	Rental Income	53,833	62,970	62,970	63,912
	Program Income	1,339,801	1,347,553	1,347,553	1,240,866
	Other Income	970,591	415,068	415,068	423,299
	<b>Total Revenue</b>	\$3,643,113	\$2,572,810	\$2,572,810	\$2,638,257
	<b>Total Available</b>				← <b>Revenue available for expenditure during the fiscal year</b>
	\$10,432,495	\$9,479,951	\$10,521,519	\$10,386,106	
<b>Expenditure Categories</b> →	<b>Expenditures:</b>				
	Personnel Services	\$1,600,527	\$1,923,778	\$1,923,778	\$2,085,777
	Operating Expenses	883,259	840,580	849,892	848,811
	<b>Total Expenditures</b>	\$2,483,786	\$2,764,358	\$2,773,670	\$2,934,588
	<b>Total Disbursements</b>				← <b>Ending Balance minus escrow reserves</b>
	\$2,483,786	\$2,764,358	\$2,773,670	\$2,934,588	
<b>Total Funds Available minus Total Disbursements</b> →	<b>Ending Balance</b>				
	\$7,948,709	\$6,715,593	\$7,747,849	\$7,451,518	
	Debt Service Reserve on One University Plaza	\$278,106	\$278,106	\$278,106	\$278,106
	Cash With Fiscal Agent	4,409,603	4,409,603	4,409,603	4,926,236
	<b>Unreserved Ending Balance</b>				← <b>Ending Balance minus escrow reserves</b>
	\$3,261,000	\$2,027,884	\$3,060,140	\$2,247,176	

# How to Read the Budget

## **Summary of Capital Projects:**

A Summary of Capital Projects is included in all Capital Project Funds, and selected Enterprise Funds, Housing Funds and Special Revenue Funds that support capital expenditures. The Summary of Capital Projects provides detailed financial information about each capital project within each fund, including: total project estimates, prior year expenditures, revised budget plans, and proposed funding levels. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

## **FY 2006 Summary of Capital Projects**

### **Fund: 301 Contributed Roadway Improvements**

<b>Project #</b>	<b>Description</b>	<b>Total Project Estimate</b>	<b>FY 2004 Actual Expenditures</b>	<b>FY 2005 Revised Budget</b>	<b>FY 2006 Advertised Budget Plan</b>
007700	Fairfax Center Reserve		\$3,473.52	\$5,977,896.02	\$601,042
007701	Route 50/Waples Mill Interchange	1,909,619	181,392.99	1,180,610.69	0
008800	Centreville Reserve		281.64	1,665,039.20	76,626
008801	Stone Road	1,004,903	63,785.27	906,280.16	0
008802	Clifton Road	4,878,595	952,126.99	3,364,691.33	0
009900	Miscellaneous Contributions		450,777.83	10,155,550.68	1,594,170
009901	Primary Improvements		0.00	424,584.00	0
009902	Secondary Improvements		240,611.00	148,327.00	0
009903	Bridge Design/Construction		0.00	8,369.00	0
009904	Intersection/Interchange		0.00	311,975.00	0
009906	Signal Installations		124,400.00	146,137.57	0
009908	Transit Improvements		0.00	5,381.59	0
009909	Reston East Park-N-Ride		0.00	103,862.00	0
009911	Tysons Corner Reserve		62.65	9,751,955.59	659,467
009913	Dolley Madison Blvd	8,945,941	3,508.20	1,355,273.69	0
<b>Total</b>		<b>\$16,739,058</b>	<b>\$2,020,420.09</b>	<b>\$35,505,933.52</b>	<b>\$2,931,305</b>

## How to Read the Budget

### **Project Detail Tables:**

Project Detail Tables are included for each capital project funded in FY 2006. This table includes financial information and a narrative description of the project, including project location, description, and the source of funding which will support the FY 2006 funded amount (i.e., General Funds, General Obligation Bonds, Transfers from Other Funds, or Other). The example below is for Parks – Grounds Maintenance, and can be found in Fund 303, County Construction.

<b>009442</b>	<b>Parks – Grounds Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for facility maintenance at non-revenue producing countywide parks. Facility maintenance includes minor routine preventive maintenance of Park Authority structures throughout the County such as the replacement of broken windows and doors, equipment repairs, and scheduled inspections of HVAC, security, and fire alarm systems. FY 2006 funding in the amount of \$962,156 is included for continued maintenance at prioritized Park sites.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		5,269	0	0	0	0
Construction		0	0	952,424	962,156	0
Other		2,418,034	730,207	395,779	0	0
<b>Total</b>	Continuing	\$2,423,302	\$730,207	\$1,348,203	<b>\$962,156</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$962,156	\$0	\$0	\$0	\$962,156

# FOR ADDITIONAL INFORMATION

**Information** regarding the contents of this or other budget volumes can be provided by calling the Fairfax County Department of Management and Budget at 703-324-2391 from 8:00 a.m. to 4:30 p.m.

**Internet Access:** The Fairfax County budget is also available for viewing on the Internet at:



<http://www.fairfaxcounty.gov/dmb/>

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Reston, VA 20190-3311  
(703) 689-2700

**Centreville Regional**

14200 St. Germaine Drive  
Centreville, VA 20121-2299  
(703) 830-2223

**Great Falls**

9830 Georgetown Pike  
Great Falls, VA 22066-2617  
(703) 757-8560

**John Marshall**

6209 Rose Hill Drive  
Alexandria, VA 22310-6299  
(703) 971-0010

**Dolley Madison**

1244 Oak Ridge Avenue  
McLean, VA 22101-2818  
(703) 356-0770

**Thomas Jefferson**

7415 Arlington Boulevard  
Falls Church, VA 22042-7499  
(703) 573-1060

**George Mason Regional**

7001 Little River Turnpike  
Annandale, VA 22003-5975  
(703) 256-3800

**Sherwood Regional**

2501 Sherwood Hall Lane  
Alexandria, VA 22306-2799  
(703) 765-3645

**Tysons-Pimmit Regional**

7584 Leesburg Pike  
Falls Church, VA 22043-2099  
(703) 790-8088

**Herndon Fortnightly**

768 Center Street  
Herndon, VA 20170-4640  
(703) 437-8855

**Lorton**

9520 Richmond Highway  
Lorton, VA 22079-2124  
(703) 339-7385

**Richard Byrd**

7250 Commerce Street  
Springfield, VA 22150-3499  
(703) 451-8055

**Kingstowne**

6500 Landsdowne Centre  
Alexandria, VA 22315-5011  
(703) 339-4610

**Pohick Regional**

6450 Sydenstricker Road  
Burke, VA 22015-4274  
(703) 644-7333

**Chantilly Regional**

4000 Stringfellow Road  
Chantilly, VA 20151-2628  
(703) 502-3883

**Martha Washington**

6614 Fort Hunt Road  
Alexandria, VA 22307-1799  
(703) 768-6700

**Kings Park**

9000 Burke Lake Road  
Burke, VA 22015-1683  
(703) 978-5600

**Patrick Henry**

101 Maple Avenue East  
Vienna, VA 22180-5794  
(703) 938-0405

**Woodrow Wilson**

6101 Knollwood Drive  
Falls Church, VA 22041-1798  
(703) 820-8774

**Access Services**

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Please call DMB in advance to confirm availability of all budget publications.

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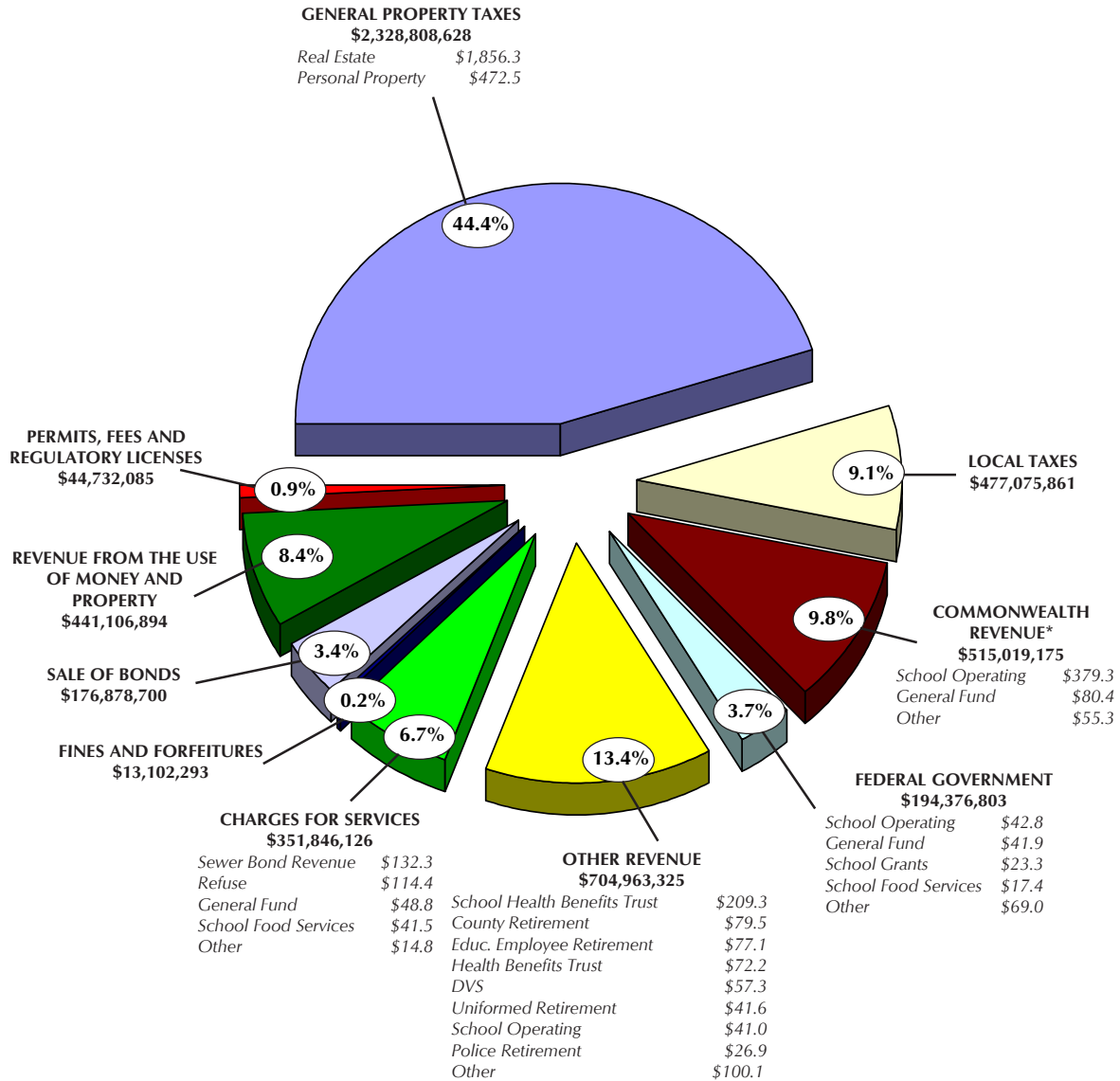


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# FY 2006 REVENUE ALL FUNDS

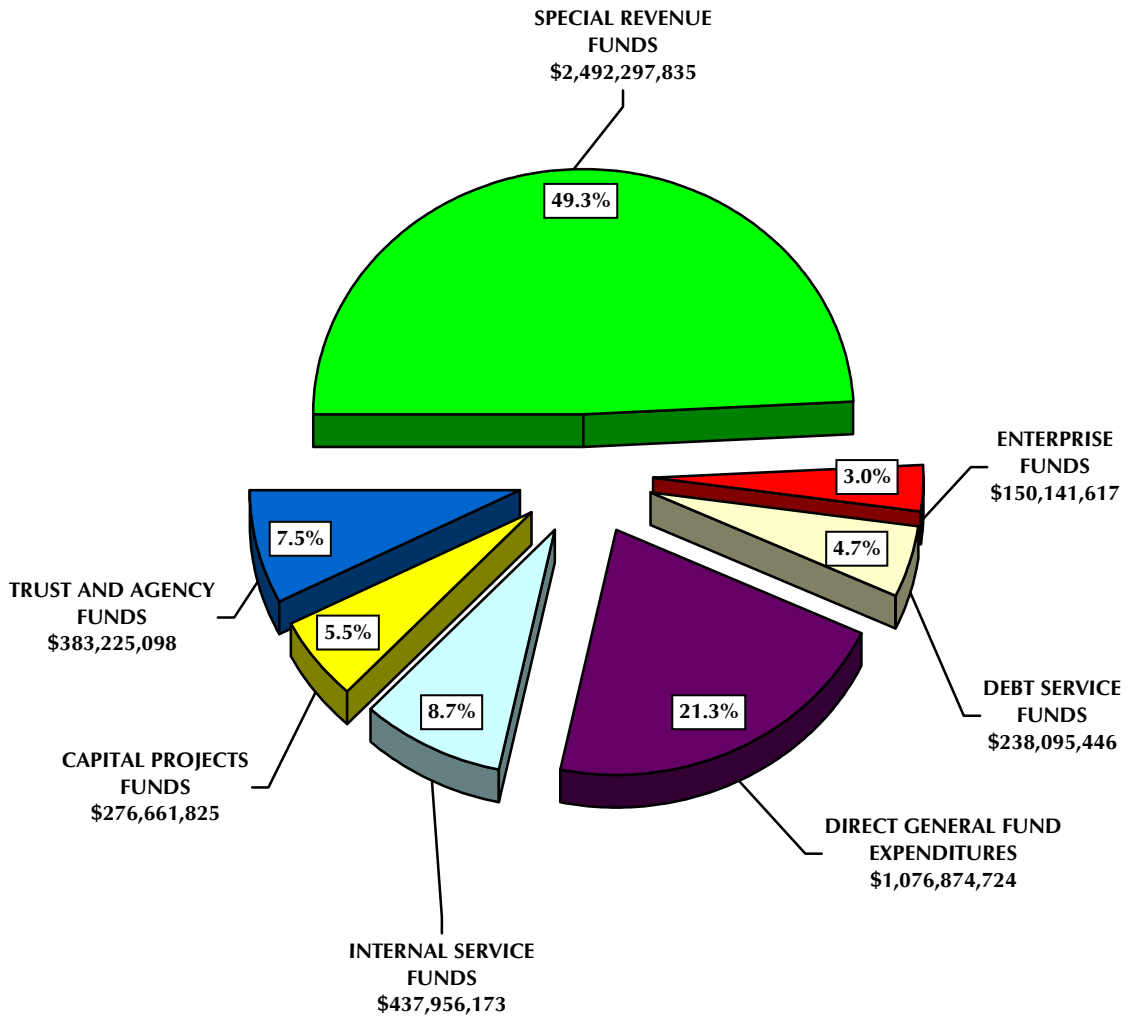
(subcategories in millions)



**TOTAL REVENUE = \$5,247,909,890**

\* For presentation purposes, Personal Property Taxes that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

# FY 2006 EXPENDITURES ALL FUNDS



**TOTAL EXPENDITURES = \$5,055,252,718**

## FY 2006 ADVERTISED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/ Fund	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan <sup>2</sup>	FY 2005 Revised Budget Plan <sup>3</sup>	FY 2006 Advertised Budget Plan <sup>4</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>GOVERNMENTAL FUNDS</b>						
<b>G00 General Fund Group</b>						
001 General Fund	\$2,631,915,674	\$2,723,109,321	\$2,772,195,247	\$3,018,555,526	\$246,360,279	8.89%
002 Revenue Stabilization Fund	248,944	405,511	405,511	1,075,550	670,039	165.23%
<b>Total General Fund Group</b>	<b>\$2,632,164,618</b>	<b>\$2,723,514,832</b>	<b>\$2,772,600,758</b>	<b>\$3,019,631,076</b>	<b>\$247,030,318</b>	<b>8.91%</b>
<b>G10 Special Revenue Funds</b>						
090 Public School Operating	\$391,869,697	\$408,711,513	\$447,218,610	\$463,155,904	\$15,937,294	3.56%
100 County Transit Systems	10,616,645	8,070,534	9,248,588	9,014,534	(234,054)	-2.53%
102 Federal/State Grant Fund	63,351,798	55,718,166	98,040,574	64,476,403	(33,564,171)	-34.23%
103 Aging Grants and Programs	2,622,266	2,552,792	3,161,775	2,640,963	(520,812)	-16.47%
104 Information Technology	1,072,291	180,000	180,000	205,000	25,000	13.89%
105 Cable Communications	11,618,466	11,383,994	11,383,994	12,142,434	758,440	6.66%
106 Community Services Board	35,737,869	33,316,601	36,781,441	35,666,424	(1,115,017)	-3.03%
108 Leaf Collection	967,050	1,463,031	1,463,031	1,653,202	190,171	13.00%
109 Refuse Collection & Recycling Ops	12,593,734	13,695,502	13,695,502	15,573,230	1,877,728	13.71%
110 Refuse Disposal	48,633,905	50,001,028	49,637,836	58,110,627	8,472,791	17.07%
111 Reston Community Center	5,513,597	5,705,302	5,705,302	6,180,266	474,964	8.32%
112 Energy Resource Recovery Facility	33,448,736	35,520,853	35,520,853	36,544,595	1,023,742	2.88%
113 McLean Community Center	3,779,878	3,938,544	3,938,544	4,464,851	526,307	13.36%
114 I-95 Refuse Disposal	5,593,729	5,318,449	5,318,449	6,270,864	952,415	17.91%
115 Burgundy Village Community Center	37,396	39,572	39,572	42,787	3,215	8.12%
116 Integrated Pest Management Program	1,421,593	1,358,681	1,358,681	1,472,706	114,025	8.39%
120 E-911 Fund	19,798,046	20,019,384	20,019,384	22,755,466	2,736,082	13.67%
141 Elderly Housing Programs	1,837,021	1,827,955	1,827,955	1,860,304	32,349	1.77%
142 Community Development Block Grant	5,934,291	7,457,000	18,157,960	7,310,000	(10,847,960)	-59.74%
143 Homeowner and Business Loan Prgms	2,866,146	1,518,594	2,387,222	1,743,567	(643,655)	-26.96%
144 Housing Trust Fund	5,105,135	1,507,838	1,507,838	1,685,061	177,223	11.75%
145 HOME Investment Partnership Grant	1,931,394	2,704,791	9,195,865	2,616,315	(6,579,550)	-71.55%
191 School Food & Nutrition Services	54,999,037	51,567,847	56,306,162	59,819,561	3,513,399	6.24%
192 School Grants & Self Supporting	34,015,996	39,240,903	48,863,109	35,656,365	(13,206,744)	-27.03%
193 School Adult & Community Education	8,772,588	8,752,661	9,004,525	9,508,973	504,448	5.60%
<b>Total Special Revenue Funds</b>	<b>\$764,138,304</b>	<b>\$771,571,535</b>	<b>\$889,962,772</b>	<b>\$860,570,402</b>	<b>(\$29,392,370)</b>	<b>-3.30%</b>

## FY 2006 ADVERTISED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/ Fund	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan <sup>2</sup>	FY 2005 Revised Budget Plan <sup>3</sup>	FY 2006 Advertised Budget Plan <sup>4</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G20 Debt Service Funds</b>						
200/ 201 Consolidated Debt Service	\$2,899	\$720,000	\$720,000	\$963,345	\$243,345	33.80%
<b>Total Debt Service Funds</b>	<b>\$2,899</b>	<b>\$720,000</b>	<b>\$720,000</b>	<b>\$963,345</b>	<b>\$243,345</b>	<b>33.80%</b>
<b>G30 Capital Project Funds</b>						
300 Countywide Roadway Improvement Fund	\$188	\$0	\$0	\$0	\$0	-
301 Contributed Roadway Improvement	2,271,474	2,376,106	3,533,250	3,041,305	(491,945)	-13.92%
302 Library Construction	12,000	0	0	10,459,000	10,459,000	-
303 County Construction	7,575,145	5,097,776	20,278,825	6,437,688	(13,841,137)	-68.25%
304 Primary & Secondary Rd Bond Construction	1,649,440	0	20,397,347	0	(20,397,347)	-100.00%
306 No VA Regional Park Authority	2,250,000	2,500,000	2,500,000	2,500,000	0	0.00%
307 Sidewalk Construction	1,544,883	300,000	3,466,588	300,000	(3,166,588)	-91.35%
308 Public Works Construction	2,547,986	3,265,000	5,004,649	3,285,000	(1,719,649)	-34.36%
309 Metro Operations & Construction	10,600,000	13,588,893	1,471,303	27,950,000	26,478,697	1799.68%
310 Storm Drainage Bond Construction	4,090,785	0	0	0	0	-
311 County Bond Construction	10,963,177	12,032,141	19,696,313	18,171,000	(1,525,313)	-7.74%
312 Public Safety Construction	1,792,454	24,200,000	96,856,675	3,207,500	(93,649,175)	-96.69%
313 Trail Construction	0	0	171,081	0	(171,081)	-100.00%
314 Neighborhood Improvement Program	1,498,755	35,000	35,000	30,000	(5,000)	-14.29%
315 Commercial Revitalization Program	4,153,790	0	7,723,670	0	(7,723,670)	-100.00%
316 Pro Rata Share Drainage Construction	2,399,109	0	25,588,084	0	(25,588,084)	-100.00%
317 Capital Renewal Construction	0	0	0	5,000,000	5,000,000	-
340 Housing Assistance Program	8,737	0	12,421,480	0	(12,421,480)	-100.00%
341 Housing G O Bond Construction	350,000	0	0	0	0	-
370 Park Authority Bond Construction	31,130,000	0	13,920,000	0	(13,920,000)	-100.00%
390 School Construction	135,132,229	147,157,262	495,319,591	111,058,860	(384,260,731)	-77.58%
<b>Total Capital Project Funds</b>	<b>\$219,970,152</b>	<b>\$210,552,178</b>	<b>\$728,383,856</b>	<b>\$191,440,353</b>	<b>(\$536,943,503)</b>	<b>-73.72%</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$3,616,275,973</b>	<b>\$3,706,358,545</b>	<b>\$4,391,667,386</b>	<b>\$4,072,605,176</b>	<b>(\$319,062,210)</b>	<b>-7.27%</b>
<b>PROPRIETARY FUNDS</b>						
<b>G40 Enterprise Funds</b>						
400 Sewer Revenue	\$119,044,507	\$128,054,512	\$128,054,512	\$133,513,717	\$5,459,205	4.26%
408 Sewer Bond Construction	1,636,957	36,636	300,000	35,517	(264,483)	-88.16%
<b>Total Enterprise Funds</b>	<b>\$120,681,464</b>	<b>\$128,091,148</b>	<b>\$128,354,512</b>	<b>\$133,549,234</b>	<b>\$5,194,722</b>	<b>4.05%</b>

## FY 2006 ADVERTISED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/ Fund	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan <sup>2</sup>	FY 2005 Revised Budget Plan <sup>3</sup>	FY 2006 Advertised Budget Plan <sup>4</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G50 Internal Service Funds</b>						
501 County Insurance Fund	\$10,875,301	\$11,270,133	\$11,270,133	\$1,324,694	(\$9,945,439)	-88.25%
503 Department of Vehicle Services	50,741,604	48,952,007	49,972,007	58,306,231	8,334,224	16.68%
504 Document Services Division	4,396,943	4,591,980	4,591,980	4,591,980	0	0.00%
505 Technology Infrastructure Services	19,168,387	21,015,284	21,015,284	24,239,595	3,224,311	15.34%
506 Health Benefits Trust	59,994,092	63,638,603	66,695,717	72,602,425	5,906,708	8.86%
590 School Insurance Fund	8,238,992	10,393,240	10,443,240	12,293,316	1,850,076	17.72%
591 School Health Benefits Trust	161,011,717	183,238,201	183,238,201	209,893,115	26,654,914	14.55%
592 School Central Procurement	10,766,960	14,000,000	14,000,000	14,000,000	0	0.00%
<b>Total Internal Service Funds</b>	<b>\$325,193,996</b>	<b>\$357,099,448</b>	<b>\$361,226,562</b>	<b>\$397,251,356</b>	<b>\$36,024,794</b>	<b>9.97%</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$445,875,460</b>	<b>\$485,190,596</b>	<b>\$489,581,074</b>	<b>\$530,800,590</b>	<b>\$41,219,516</b>	<b>8.42%</b>
<b>FIDUCIARY FUNDS</b>						
<b>G60 Trust Funds</b>						
600 Uniformed Retirement	\$131,224,329	\$85,309,033	\$85,309,033	\$101,212,869	\$15,903,836	18.64%
601 Fairfax County Employees' Retirement	393,413,393	210,832,882	210,832,882	239,430,582	28,597,700	13.56%
602 Police Retirement	119,598,980	70,658,603	70,658,603	79,729,278	9,070,675	12.84%
691 Educational Employees' Retirement	300,218,995	179,657,214	190,604,572	197,640,920	7,036,348	3.69%
<b>Total Trust Funds</b>	<b>\$944,455,697</b>	<b>\$546,457,732</b>	<b>\$557,405,090</b>	<b>\$618,013,649</b>	<b>\$60,608,559</b>	<b>10.87%</b>
<b>G70 Agency Funds</b>						
700 Route 28 Taxing District	\$5,780,793	\$7,100,000	\$7,100,000	\$9,220,509	\$2,120,509	29.87%
711 Dulles Rail - Phase I	0	0	7,513,673	17,269,966	\$9,756,293	129.85%
	<b>\$5,780,793</b>	<b>\$7,100,000</b>	<b>\$14,613,673</b>	<b>\$26,490,475</b>	<b>\$11,876,802</b>	<b>81.27%</b>
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$950,236,490</b>	<b>\$553,557,732</b>	<b>\$572,018,763</b>	<b>\$644,504,124</b>	<b>\$72,485,361</b>	<b>12.67%</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$5,012,387,923</b>	<b>\$4,745,106,873</b>	<b>\$5,453,267,223</b>	<b>\$5,247,909,890</b>	<b>(\$205,357,333)</b>	<b>-3.77%</b>
<b>Appropriated From (Added to) Surplus</b>	<b>(\$686,106,289)</b>	<b>(\$145,778,072)</b>	<b>\$450,775,975</b>	<b>(\$225,246,520)</b>	<b>(\$676,022,495)</b>	<b>-149.97%</b>
<b>TOTAL AVAILABLE</b>	<b>\$4,326,281,634</b>	<b>\$4,599,328,801</b>	<b>\$5,904,043,198</b>	<b>\$5,022,663,370</b>	<b>(\$881,379,828)</b>	<b>-14.93%</b>
<b>Less: Internal Service Funds</b>	<b>(\$317,988,301)</b>	<b>(\$390,456,994)</b>	<b>(\$411,808,446)</b>	<b>(\$437,956,173)</b>	<b>(\$26,147,727)</b>	<b>6.35%</b>
<b>NET AVAILABLE</b>	<b>\$4,008,293,333</b>	<b>\$4,208,871,807</b>	<b>\$5,492,234,752</b>	<b>\$4,584,707,197</b>	<b>(\$907,527,555)</b>	<b>-16.52%</b>

# FY 2006 ADVERTISED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/ Fund	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan <sup>2</sup>	FY 2005 Revised Budget Plan <sup>3</sup>	FY 2006 Advertised Budget Plan <sup>4</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
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**EXPLANATORY NOTE:**

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Appropriated Funds."

**<sup>1</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2003 to FY 2004:**

- Fund 191, School Food and Nutrition Services, change in inventory of \$307,144
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 501, County Insurance, net change in accrued liability of \$1,089,427
- Fund 502, County Central Stores, elimination of the fund during FY 2004, assumes reimbursement to General Fund of (\$98,869), this adjustment will be reflected as part of the *FY 2005 Third Quarter Review* audit package
- Fund 590, Public School Insurance, net change in accrued liability of (\$883,166)

**<sup>2</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2004 to FY 2005:**

- Fund 090, Public School Operating, assumes carryover of available FY 2005 balance of \$34,804,721 to balance the FY 2006 budget
- Fund 192, Public School Grants and Self-Supporting Programs, assumes carryover of available FY 2005 balance of \$3,100,000 to balance the FY 2006 budget
- Fund 193, School Adult & Community Education, assumes carryover of available FY 2005 balance of \$850,000 to balance the FY 2006 budget
- Fund 309, Metro Operations & Construction, assumes offsetting adjustment at the *FY 2004 Carryover Review* for the \$4,950,000 reduction in Virginia VTA 2000 bonds based on FY 2006 availability
- Fund 403, Sewer Pond Parity Debt Service, non-appropriated amortization expense of (\$33,175)
- Fund 590, Public School Insurance, assumes carryover of available FY 2005 balance of \$700,000 to balance the FY 2006 budget
- Fund 590, Public School Insurance, net change in accrued liability of \$403,031
- Fund 591, Public School Health and Flexible Benefits, assumes carryover of premium stabilization reserve of \$18,240,129

**<sup>3</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2004 to FY 2005:**

- Fund 403, Sewer Bond Debt Service, non-appropriated amortization expense of (\$33,175)
- Fund 590, Public School Insurance, net change in accrued liability of \$3,000

**<sup>4</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2005 to FY 2006:**

- Fund 001, General Fund, impact of *FY 2005 Third Quarter Review* adjustments of (\$37,288,339)
- Fund 090, Public School Operating, assumes carryover of available FY 2005 balance of \$20,000,000 to balance the FY 2006 budget
- Fund 191, Public School Food and Nutrition Services, assumes carryover of available FY 2005 balance of \$9,674,476 to balance the FY 2006 budget
- Fund 192, Public School Grants and Self-Supporting Programs, assumes carryover of available FY 2005 balance of \$3,261,646 to balance the FY 2006 budget
- Fund 193, School Adult & Community Education, assumes carryover of available FY 2005 balance of \$376,580 to balance the FY 2006 budget
- Fund 200/201, Consolidated Debt Service, assumes carryover of \$13,135,501 in available FY 2005 balance
- Fund 403, Sewer Pond Parity Debt Service, non-appropriated amortization expense of (\$33,175)
- Fund 591, assumes carryover of premium stabilization reserve of \$23,462,659

## FY 2006 ADVERTISED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2004 Estimate	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>GOVERNMENTAL FUNDS</b>							
<b>G00 General Fund Group</b>							
001 General Fund	\$987,821,025	\$933,467,219	\$1,003,824,621	\$1,051,210,968	\$1,076,874,724	\$25,663,756	2.44%
<b>G10 Special Revenue Funds</b>							
090 Public School Operating <sup>1</sup>	\$1,710,046,130	\$1,598,320,237	\$1,736,252,502	\$1,852,219,575	\$1,879,137,412	\$26,917,837	1.45%
100 County Transit Systems	36,443,807	27,004,703	31,395,928	41,883,034	35,492,886	(6,390,148)	-15.26%
102 Federal/State Grant Fund	114,766,895	50,607,686	55,718,166	112,720,834	70,797,910	(41,922,924)	-37.19%
103 Aging Grants and Programs	5,807,529	4,486,572	4,602,217	5,999,949	5,199,576	(800,373)	-13.34%
104 Information Technology	31,891,006	8,901,910	10,404,823	34,593,414	17,251,574	(17,341,840)	-50.13%
105 Cable Communications	20,393,355	9,186,084	12,960,806	23,177,730	8,207,102	(14,970,628)	-64.59%
106 Community Services Board	121,218,865	118,349,014	118,007,557	123,011,330	126,513,645	3,502,315	2.85%
108 Leaf Collection	1,263,584	1,139,016	1,510,902	1,510,902	1,670,108	159,206	10.54%
109 Refuse Collection & Recycling Ops	18,054,486	16,584,511	16,668,901	17,113,673	17,489,150	375,477	2.19%
110 Refuse Disposal	53,701,756	50,606,567	53,796,721	55,465,044	61,725,708	6,260,664	11.29%
111 Reston Community Center	6,272,336	5,177,155	6,898,967	7,195,224	6,210,922	(984,302)	-13.68%
112 Energy Resource Recovery Facility	37,252,595	34,158,649	32,776,334	37,644,408	36,414,668	(1,229,740)	-3.27%
113 McLean Community Center	3,435,061	2,774,985	3,440,178	3,960,385	3,748,474	(211,911)	-5.35%
114 I-95 Refuse Disposal	45,184,030	8,117,529	6,294,081	42,981,379	7,501,799	(35,479,580)	-82.55%
115 Burgundy Village Community Center	63,416	58,488	36,870	36,870	43,092	6,222	16.88%
116 Integrated Pest Management Program	1,981,677	1,297,227	2,502,232	2,525,544	2,433,786	(91,758)	-3.63%
118 Consolidated Community Funding Pool	6,665,268	6,530,248	6,781,644	6,916,664	7,093,617	176,953	2.56%
119 Contributory Fund	7,048,423	7,011,855	9,916,891	9,944,391	10,478,301	533,910	5.37%
120 E-911 Fund	31,950,511	27,444,814	29,775,253	34,785,939	36,250,724	1,464,785	4.21%
141 Elderly Housing Programs	3,351,231	2,918,270	3,370,430	3,619,925	3,307,057	(312,868)	-8.64%
142 Community Development Block Grant	16,641,159	5,893,369	7,457,000	19,063,677	7,310,000	(11,753,677)	-61.65%
143 Homeowner and Business Loan Prgms	4,719,587	1,189,741	1,518,594	6,763,081	1,743,567	(5,019,514)	-74.22%
144 Housing Trust Fund	17,190,570	661,901	1,507,838	24,360,231	1,685,061	(22,675,170)	-93.08%
145 HOME Investment Partnership Grant	8,012,615	1,872,967	2,704,791	9,195,865	2,616,315	(6,579,550)	-71.55%
191 School Food & Nutrition Services	53,755,590	54,489,502	51,563,629	66,920,326	69,494,037	2,573,711	3.85%
192 School Grants & Self Supporting	74,610,792	53,252,321	59,438,586	73,208,100	61,395,660	(11,812,440)	-16.14%
193 School Adult & Community Education	12,004,888	10,364,197	10,702,792	11,864,804	11,085,684	(779,120)	-6.57%
<b>Total Special Revenue Funds</b>	<b>\$2,443,727,162</b>	<b>\$2,108,399,518</b>	<b>\$2,278,004,633</b>	<b>\$2,628,682,298</b>	<b>\$2,492,297,835</b>	<b>(\$136,384,463)</b>	<b>-5.19%</b>
<b>G20 Debt Service Funds</b>							
200 County Debt Service	\$99,442,215	\$98,989,251	\$101,915,055	\$102,575,918	\$105,931,179	\$3,355,261	3.27%
201 School Debt Service	121,096,733	117,832,380	133,178,583	136,242,936	132,164,267	(4,078,669)	-2.99%
<b>Total Debt Service Funds</b>	<b>\$220,538,948</b>	<b>\$216,821,631</b>	<b>\$235,093,638</b>	<b>\$238,818,854</b>	<b>\$238,095,446</b>	<b>(\$723,408)</b>	<b>-0.30%</b>

## FY 2006 ADVERTISED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2004 Estimate	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G30 Capital Project Funds</b>							
300 Countywide Roadway Improvement	\$1,959,076	\$860,229	\$0	\$2,899,035	\$0	(\$2,899,035)	-100.00%
301 Contributed Roadway Improvement	35,507,563	2,020,420	2,266,106	35,505,934	2,931,305	(32,574,629)	-91.74%
302 Library Construction	687,646	481,935	0	790,711	11,142,882	10,352,171	1309.22%
303 County Construction	53,588,370	14,380,307	13,647,963	60,318,911	17,465,018	(42,853,893)	-71.05%
304 Primary & Secondary Rd Bond Construction	34,431,388	1,483,434	1,000,000	32,480,163	1,000,000	(31,480,163)	-96.92%
306 No VA Regional Park Authority	2,250,000	2,250,000	2,500,000	2,500,000	2,500,000	0	0.00%
307 Sidewalk Construction	7,768,450	1,379,442	300,000	7,533,616	300,000	(7,233,616)	-96.02%
308 Public Works Construction	10,869,876	3,341,506	3,515,000	12,254,776	21,185,000	8,930,224	72.87%
309 Metro Operations & Construction	18,040,727	16,459,834	36,369,800	31,483,104	48,692,238	17,209,134	54.66%
310 Storm Drainage Bond Construction	3,758,345	668,320	0	3,220,810	0	(3,220,810)	-100.00%
311 County Bond Construction	20,141,214	4,212,566	12,032,141	27,500,294	18,171,000	(9,329,294)	-33.92%
312 Public Safety Construction	161,990,579	4,443,744	24,460,000	187,916,443	18,207,500	(169,708,943)	-90.31%
313 Trail Construction	580,244	52,628	0	527,616	0	(527,616)	-100.00%
314 Neighborhood Improvement Program	1,334,510	1,058,248	0	282,193	0	(282,193)	-100.00%
315 Commercial Revitalization Program	11,696,235	4,692,572	0	7,335,917	0	(7,335,917)	-100.00%
316 Pro Rata Share Drainage Construction	27,130,572	2,399,109	0	25,591,463	0	(25,591,463)	-100.00%
317 Capital Renewal Construction	0	0	0	0	7,682,000	7,682,000	.
340 Housing Assistance Program	14,605,049	1,665,302	935,000	15,883,484	2,935,000	(12,948,484)	-81.52%
341 Housing G O Bond Construction	381,664	364,442	0	42,552	0	(42,552)	-100.00%
370 Park Authority Bond Construction	53,720,743	23,541,205	0	34,165,204	0	(34,165,204)	-100.00%
390 School Construction	442,075,303	137,835,731	160,015,262	510,684,776	124,449,882	(386,234,894)	-75.63%
<b>Total Capital Project Funds</b>	<b>\$902,517,554</b>	<b>\$223,590,974</b>	<b>\$257,041,272</b>	<b>\$998,917,002</b>	<b>\$276,661,825</b>	<b>(\$722,255,177)</b>	<b>-72.30%</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$4,554,604,689</b>	<b>\$3,482,279,342</b>	<b>\$3,773,964,164</b>	<b>\$4,917,629,122</b>	<b>\$4,083,929,830</b>	<b>(\$833,699,292)</b>	<b>-16.95%</b>
<b>PROPRIETARY FUNDS</b>							
<b>G40 Enterprise Funds</b>							
401 Sewer Operations and Maintenance	\$71,846,876	\$67,833,725	\$74,812,086	\$75,900,054	\$75,363,821	(\$536,233)	-0.71%
402 Sewer Construction Improvements	114,465,926	62,777,013	35,495,200	87,184,113	45,807,900	(41,376,213)	-47.46%
403 Sewer Bond Parity Debt Service	68,702,004	68,160,509	7,255,399	7,255,399	7,261,540	6,141	0.08%
407 Sewer Bond Subordinate Debt	21,875,577	21,676,120	21,877,158	21,877,158	21,708,356	(168,802)	-0.77%
408 Sewer Bond Construction	33,678,654	6,577,780	0	27,100,874	0	(27,100,874)	-100.00%
<b>Total Enterprise Funds</b>	<b>\$310,569,037</b>	<b>\$227,025,147</b>	<b>\$139,439,843</b>	<b>\$219,317,598</b>	<b>\$150,141,617</b>	<b>(\$69,175,981)</b>	<b>-31.54%</b>



## FY 2006 ADVERTISED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2004 Estimate	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G50 Internal Service Funds</b>							
500 Retiree Health Benefits	\$3,092,308	\$2,974,682	\$3,802,099	\$3,802,099	\$3,935,735	\$133,636	3.51%
501 County Insurance Fund	12,571,303	12,630,286	11,492,119	11,492,119	12,727,596	1,235,477	10.75%
503 Department of Vehicle Services	53,840,769	48,347,553	51,917,833	58,384,015	55,972,864	(2,411,151)	-4.13%
504 Document Services Division	7,947,809	7,373,816	7,331,819	7,331,819	7,309,205	(22,614)	-0.31%
505 Technology Infrastructure Services	23,495,031	20,124,247	25,069,075	27,645,358	25,768,007	(1,877,351)	-6.79%
506 Health Benefits Trust Fund	57,050,992	53,435,128	63,906,234	71,444,478	72,188,007	743,529	1.04%
590 School Insurance Fund	9,594,552	9,585,669	11,093,240	10,455,122	12,293,316	1,838,194	17.58%
591 School Health Benefits Trust	175,848,849	152,392,713	201,844,575	207,253,436	233,761,443	26,508,007	12.79%
592 School Central Procurement	14,000,000	11,124,207	14,000,000	14,000,000	14,000,000	0	0.00%
<b>Total Internal Service Funds</b>	<b>\$357,441,613</b>	<b>\$317,988,301</b>	<b>\$390,456,994</b>	<b>\$411,808,446</b>	<b>\$437,956,173</b>	<b>\$26,147,727</b>	<b>6.35%</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$668,010,650</b>	<b>\$545,013,448</b>	<b>\$529,896,837</b>	<b>\$631,126,044</b>	<b>\$588,097,790</b>	<b>(\$43,028,254)</b>	<b>-6.82%</b>
<b>FIDUCIARY FUNDS</b>							
<b>G60 Trust Funds</b>							
600 Uniformed Retirement	\$32,301,833	\$33,296,812	\$40,055,843	\$40,056,563	\$47,169,783	\$7,113,220	17.76%
601 Fairfax County Employees' Retirement	93,340,338	106,011,809	116,848,345	116,851,704	134,550,048	17,698,344	15.15%
602 Police Retirement	31,223,195	32,342,138	37,027,267	37,027,987	40,419,908	3,391,921	9.16%
691 Educational Employees' Retirement	129,965,764	121,891,107	146,405,488	139,485,675	151,825,260	12,339,585	8.85%
<b>Total Trust Funds</b>	<b>\$286,831,130</b>	<b>\$293,541,866</b>	<b>\$340,336,943</b>	<b>\$333,421,929</b>	<b>\$373,964,999</b>	<b>\$40,543,070</b>	<b>12.16%</b>
<b>G70 Agency Funds</b>							
700 Route 28 Taxing District	\$6,863,962	\$5,782,418	\$7,141,215	\$7,100,000	\$9,260,099	\$2,160,099	30.42%
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$293,695,092</b>	<b>\$299,324,284</b>	<b>\$347,478,158</b>	<b>\$340,521,929</b>	<b>\$383,225,098</b>	<b>\$42,703,169</b>	<b>12.54%</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$5,516,310,431</b>	<b>\$4,326,617,074</b>	<b>\$4,651,339,159</b>	<b>\$5,889,277,095</b>	<b>\$5,055,252,718</b>	<b>(\$834,024,377)</b>	<b>-14.16%</b>
<b>Less: Internal Service Funds <sup>2</sup></b>	<b>(\$357,441,613)</b>	<b>(\$317,988,301)</b>	<b>(\$390,456,994)</b>	<b>(\$411,808,446)</b>	<b>(\$437,956,173)</b>	<b>(\$26,147,727)</b>	<b>6.35%</b>
<b>NET EXPENDITURES</b>	<b>\$5,158,868,818</b>	<b>\$4,008,628,773</b>	<b>\$4,260,882,165</b>	<b>\$5,477,468,649</b>	<b>\$4,617,296,545</b>	<b>(\$860,172,104)</b>	<b>-15.70%</b>

<sup>1</sup> FY 2006 Advertised Budget Plan expenditures for Fund 090, Public School Operating, are reduced by \$19,306,663 to offset the discrepancy between the proposed Transfer Out from the General Fund and the Superintendent's Proposed Transfer In to Fund 090.

<sup>2</sup> Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

## FY 2006 ADVERTISED CHANGES IN FUND BALANCE SUMMARY OF APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/03	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	Appropriated From/ (Added to) Surplus
<b>GOVERNMENTAL FUNDS</b>					
<b>G00 General Fund Group</b>					
001 General Fund	\$118,894,312	\$152,344,354	\$116,687,863	\$95,897,596	\$20,790,267
002 Revenue Stabilization Fund	29,253,998	34,751,566	42,964,327	44,039,877	(1,075,550)
<b>Total General Fund Group</b>	<b>\$148,148,310</b>	<b>\$187,095,920</b>	<b>\$159,652,190</b>	<b>\$139,937,473</b>	<b>\$19,714,717</b>
<b>G10 Special Revenue Funds</b>					
090 Public School Operating	\$110,747,182	\$113,382,753	\$0	\$0	\$0
100 County Transit Systems	6,125,429	10,947,976	1,158,697	509,608	649,089
102 Federal/State Grant Fund	2,175,324	14,919,436	239,176	239,176	0
103 Aging Grants and Programs	817,229	788,749	0	0	0
104 Information Technology	19,488,799	22,988,591	0	0	0
105 Cable Communications	21,322,361	20,755,264	5,510,944	5,223,810	287,134
106 Community Services Board	6,294,548	4,283,368	120,758	120,758	0
108 Leaf Collection	1,660,413	1,488,447	1,440,576	1,423,670	16,906
109 Refuse Collection & Recycling Ops	10,819,125	6,828,348	3,410,177	1,494,257	1,915,920
110 Refuse Disposal	9,007,618	8,834,956	5,507,748	4,392,667	1,115,081
111 Reston Community Center	2,753,950	3,090,392	1,600,470	1,569,814	30,656
112 Energy Resource Recovery Facility	15,383,969	16,437,760	16,328,694	16,458,621	(129,927)
113 McLean Community Center	2,621,421	3,521,126	3,074,516	3,790,893	(716,377)
114 I-95 Refuse Disposal	77,197,573	74,673,773	37,010,843	35,779,908	1,230,935
115 Burgundy Village Community Center	147,365	126,273	128,975	128,670	305
116 Integrated Pest Management Program	2,003,577	2,127,943	961,080	0	961,080
118 Consolidated Community Funding Pool	206,559	135,020	0	0	0
119 Contributory Fund	104,267	140,835	69,068	69,068	0
120 E-911 Fund	6,333,511	5,010,686	0	0	0
141 Elderly Housing Programs	422,851	557,035	152,909	95,577	57,332
142 Community Development Block Grant	864,795	905,717	0	0	0
143 Homeowner and Business Loan Prgms	2,699,454	4,375,859	0	0	0
144 Housing Trust Fund	13,118,219	19,061,453	229,060	229,060	0
145 HOME Investment Partnership Grant	(58,531)	(104)	(104)	(104)	0
191 School Food & Nutrition Services	9,797,485	10,614,164	0	0	0
192 School Grants & Self Supporting	5,326,446	6,764,980	0	0	0
193 School Adult & Community Education	2,051,626	1,660,148	0	0	0
<b>Total Special Revenue Funds</b>	<b>\$329,432,565</b>	<b>\$354,420,948</b>	<b>\$76,943,587</b>	<b>\$71,525,453</b>	<b>\$5,418,134</b>

## FY 2006 ADVERTISED CHANGES IN FUND BALANCE SUMMARY OF APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/03	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	Appropriated From/ (Added to) Surplus
<b>G20 Debt Service Funds</b>					
200/ 201 Consolidated Debt Service	\$9,701,990	\$12,330,875	\$0	\$5,000,000	(\$5,000,000)
<b>Total Debt Service Funds</b>	<b>\$9,701,990</b>	<b>\$12,330,875</b>	<b>\$0</b>	<b>\$5,000,000</b>	<b>(\$5,000,000)</b>
<b>G30 Capital Project Funds</b>					
300 Countywide Roadway Improvement	\$1,477,326	\$1,099,035	\$0	\$0	\$0
301 Contributed Roadway Improvement	32,191,630	32,332,684	0	0	0
302 Library Construction	675,646	205,711	0	0	0
303 County Construction	35,172,065	38,826,182	0	0	0
304 Primary & Secondary Rd Bond Construction	13,108,560	12,632,816	0	0	0
306 No VA Regional Park Authority	0	0	0	0	0
307 Sidewalk Construction	3,786,587	4,067,028	0	0	0
308 Public Works Construction	6,837,647	6,219,127	0	0	0
309 Metro Operations & Construction	8,433,732	13,392,001	0	0	0
310 Storm Drainage Bond Construction	(201,655)	3,220,810	0	0	0
311 County Bond Construction	1,514,631	8,265,242	0	0	0
312 Public Safety Construction	60,514,542	87,509,297	0	0	0
313 Trail Construction	409,163	356,535	0	0	0
314 Neighborhood Improvement Program	(26,765)	413,742	66,549	96,549	(30,000)
315 Commercial Revitalization Program	151,029	(387,753)	0	0	0
316 Pro Rata Share Drainage Construction	3,379	3,379	0	0	0
317 Capital Renewal Construction	0	0	0	0	0
340 Housing Assistance Program	1,251,540	529,975	2,971	2,971	0
341 Housing G O Bond Construction	56,994	42,552	0	0	0
370 Park Authority Bond Construction	12,656,409	20,245,204	0	0	0
390 School Construction	(6,477,429)	1,971,457	0	0	0
<b>Total Capital Project Funds</b>	<b>\$171,535,031</b>	<b>\$230,945,024</b>	<b>\$69,520</b>	<b>\$99,520</b>	<b>(\$30,000)</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$658,817,896</b>	<b>\$784,792,767</b>	<b>\$236,665,297</b>	<b>\$216,562,446</b>	<b>\$20,102,851</b>
<b>PROPRIETARY FUNDS</b>					
<b>G40 Enterprise Funds</b>					
400 Sewer Revenue	\$133,848,787	\$70,329,786	\$61,924,487	\$46,835,432	\$15,089,055
401 Sewer Operations and Maintenance	2,674,650	4,481,187	1,177,213	379,320	797,893
402 Sewer Construction Improvements	80,996,564	51,688,913	0	0	0
403 Sewer Bond Parity Debt Service	1,053,274	1,515,672	923,010	348,340	574,670
406 Sewer Bond Debt Reserve	14,571,766	7,514,438	7,514,438	7,514,438	0
407 Sewer Bond Subordinate Debt	770,908	403,996	199,457	0	199,457
408 Sewer Bond Construction	37,330,967	28,890,144	2,089,270	2,124,787	(35,517)
<b>Total Enterprise Funds</b>	<b>\$271,246,916</b>	<b>\$164,824,136</b>	<b>\$73,827,875</b>	<b>\$57,202,317</b>	<b>\$16,625,558</b>

## FY 2006 ADVERTISED CHANGES IN FUND BALANCE SUMMARY OF APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/03	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	Appropriated From/ (Added to) Surplus
<b>G50 Internal Service Funds</b>					
500 Retiree Health Benefits	\$140,941	\$255,003	\$152,625	\$35,000	\$117,625
501 County Insurance Fund	26,280,309	25,614,751	25,392,765	24,487,854	904,911
502 County Central Stores <sup>1</sup>	98,869	0	0	0	0
503 Department of Vehicle Services	21,854,551	26,248,602	17,836,594	20,169,961	(2,333,367)
504 Document Services Division	87,534	10,661	170,822	353,597	(182,775)
505 Technology Infrastructure Services	9,944,196	8,988,336	2,822,102	1,609,981	1,212,121
506 Health Benefits Trust Fund	7,850,525	14,409,489	9,660,728	10,075,146	(414,418)
590 School Insurance Fund	16,956,380	14,726,537	14,717,655	14,717,655	0
591 School Health Benefits Trust	14,689,825	23,648,990	0	0	0
592 School Central Procurement	835,200	477,953	477,953	477,953	0
<b>Total Internal Service Funds</b>	<b>\$98,738,330</b>	<b>\$114,380,322</b>	<b>\$71,231,244</b>	<b>\$71,927,147</b>	<b>(\$695,903)</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$369,985,246</b>	<b>\$279,204,458</b>	<b>\$145,059,119</b>	<b>\$129,129,464</b>	<b>\$15,929,655</b>
<b>FIDUCIARY FUNDS</b>					
<b>G60 Trust Funds</b>					
600 Uniformed Retirement	\$657,361,178	\$755,288,695	\$800,541,165	\$854,584,251	(\$54,043,086)
601 Fairfax County Employees' Retirement	1,780,113,740	2,067,515,324	2,161,496,502	2,266,377,036	(104,880,534)
602 Police Retirement	591,890,730	679,147,572	712,778,188	752,087,558	(39,309,370)
691 Educational Employees' Retirement	1,349,792,227	1,528,120,115	1,579,239,012	1,625,054,672	(45,815,660)
<b>Total Trust Funds</b>	<b>\$4,379,157,875</b>	<b>\$5,030,071,706</b>	<b>\$5,254,054,867</b>	<b>\$5,498,103,517</b>	<b>(\$244,048,650)</b>
<b>G70 Agency Funds</b>					
700 Route 28 Taxing District	\$41,215	\$39,590	\$39,590	\$0	\$39,590
711 Dulles Rail - Phase I	\$0	\$0	\$7,513,673	\$24,783,639	(\$17,269,966)
<b>Total Agency Funds</b>	<b>\$41,215</b>	<b>\$39,590</b>	<b>\$7,553,263</b>	<b>\$24,783,639</b>	<b>(\$17,230,376)</b>
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$4,379,199,090</b>	<b>\$5,030,111,296</b>	<b>\$5,261,608,130</b>	<b>\$5,522,887,156</b>	<b>(\$261,279,026)</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$5,408,002,232</b>	<b>\$6,094,108,521</b>	<b>\$5,643,332,546</b>	<b>\$5,868,579,066</b>	<b>(\$225,246,520)</b>

<sup>1</sup> The June 30, 2003 balance for Fund 502, County Central Stores, has been restated to \$98,869 as a result of write-off of inventory in anticipation of the elimination of the fund as part of the FY 2005 Third Quarter Review.

# Fund 002

## Revenue Stabilization

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### **Focus**

The Board of Supervisors, during deliberations on the *FY 1999 Carryover Review*, approved the establishment of Fund 002, Revenue Stabilization Fund. The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the Reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of a significant economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the Fund:

Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate; any withdrawal from the Fund shall not exceed one-half of the fund balance in any fiscal year; and withdrawals from the Reserve shall be used in combination with spending cuts or other measures.

The Revenue Stabilization Fund has a target balance of 3.0 percent of General Fund disbursements. The Fund shall be separate and distinct from the County's 2.0 percent Managed Reserve, which was initially established in FY 1983. However, the aggregate balance of both reserves shall not exceed 5.0 percent of General Fund disbursements.

It is anticipated that the target balance of 3.0 percent of General Fund disbursements will be accomplished by transferring funds from the General Fund over a multi-year period. The Board of Supervisors determined that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund. Additionally, the Fund will retain the interest earnings on this balance, and the retention of interest will continue until the Reserve is fully funded.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$7,807,250**  
The Board of Supervisors approved a General Fund Transfer In to this fund in the amount of \$7,807,250 or 40 percent of the non-recurring balances identified at the *FY 2004 Carryover Review*.

# Fund 002 Revenue Stabilization

## FUND STATEMENT

Fund Type G00, General Fund

Fund 002, Revenue Stabilization

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$29,253,998</b>	<b>\$35,066,367</b>	<b>\$34,751,566</b>	<b>\$42,964,327</b>
Revenue:				
Interest Earnings	\$248,944	\$405,511	\$405,511	\$1,075,550
<b>Total Revenue</b>	<b>\$248,944</b>	<b>\$405,511</b>	<b>\$405,511</b>	<b>\$1,075,550</b>
Transfer In:				
General Fund (001)	\$5,248,624	\$0	\$7,807,250	\$0
<b>Total Transfer In</b>	<b>\$5,248,624</b>	<b>\$0</b>	<b>\$7,807,250</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$34,751,566</b>	<b>\$35,471,878</b>	<b>\$42,964,327</b>	<b>\$44,039,877</b>
Transfer Out:	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$34,751,566</b>	<b>\$35,471,878</b>	<b>\$42,964,327</b>	<b>\$44,039,877</b>

<sup>1</sup> Fluctuations in the ending balance reflect the Board of Supervisors policy that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund and the policy that the fund will retain the interest earnings on this balance.

# Special Revenue Funds

## Overview

Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include state and federal aid, income derived through activities performed by the Solid Waste Management Program, special levies, program activity revenue and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below.

### STATE AND FEDERAL AID

- ◆ These funds administer programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; aid aging citizens within Fairfax County; and conserve and upgrade low and moderate-income neighborhoods.
  - **Fund 102 - Federal/State Grant Fund**
  - **Fund 103 - Aging Grants and Programs**
  - **Fund 106 - Fairfax-Falls Church Community Services Board**
  - **Fund 142 - Community Development Block Grant**
  - **Fund 145 - HOME Investment Partnership Grant**

### CONSOLIDATED COMMUNITY FUNDING POOL

- ◆ These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. Starting in FY 2001, the Consolidated Community Funding Pool initiated grant awards on a two-year funding cycle to provide increased stability for the community-based organizations. Prior to FY 2001, the County awarded grants from the pool on a one-year cycle.
  - **Fund 118 – Consolidated Community Funding Pool**

### INFORMATION TECHNOLOGY (IT)

- ◆ This fund supports the critical role of Information Technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.
  - **Fund 104 - Information Technology**

### FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD (CSB)

- ◆ Funding to support CSB programs in the areas of mental health, mental retardation, and alcohol and drug services is derived from a variety of sources including the cities of Fairfax and Falls Church, the state and federal governments, client/program fees and transfers from the General Fund.
  - **Fund 106 - Fairfax-Falls Church Community Services Board**

# Special Revenue Funds

## SOLID WASTE MANAGEMENT

- ◆ These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components.
  - **Fund 108 - Leaf Collection**
  - **Fund 109 - Refuse Collection and Recycling Operations**
  - **Fund 110 - Refuse Disposal**
  - **Fund 112 - Energy/Resource Recovery Facility (E/RRF)**
  - **Fund 114 - I-95 Refuse Disposal**

## COMMUNITY CENTERS

- ◆ These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.
  - **Fund 111 - Reston Community Center**
  - **Fund 113 - McLean Community Center**
  - **Fund 115 - Burgundy Village Community Center**

## INTEGRATED PEST MANAGEMENT PROGRAM

- ◆ The Integrated Pest Management Program gains revenue through a special countywide tax levy on residential, commercial, and industrial properties to allow for the treatment of the gypsy moth and cankerworm population as well as the prevention of the West Nile Virus. It should be noted that upon Board of Supervisors' approval of the service district amendments in June 2003, this fund was renamed from Forest Integrated Pest Management Program to Integrated Pest Management Program.
  - **Fund 116 - Integrated Pest Management Program**

## CONTRIBUTORY AGENCIES

- ◆ This fund was established to reflect the General Fund support of contributory agencies. Funding for the County's contribution to various organizations and/or projects are reflected in this fund. Support of this program was previously included in the General Fund in Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are typically not in direct support of County operations, a separate fund was established.
  - **Fund 119 - Contributory Fund**

## E-911 FUNDS

- ◆ This fund was created to satisfy a state legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures associated with the Public Safety Communications Center (PSCC) are budgeted in this fund.
  - **Fund 120 - E-911**



# Special Revenue Funds

## **PROGRAM ACTIVITY REVENUE**

- ◆ The primary sources of revenue for program activity funds are derived from receipts generated through program operations. These funds support the County's bus and commuter rail service, and the County's cable operations.
  - **Fund 100 - County Transit Systems**
  - **Fund 105 - Cable Communications**

## **OPERATION OF THE PUBLIC SCHOOL SYSTEM**

- ◆ These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include federal and state aid, transfers from the General Fund and receipts derived through food sales.
  - **Fund 090 - Public School Operating**
  - **Fund 191 - Public School Food and Nutrition Services**
  - **Fund 192 - Public School Grants and Self-Supporting Programs**
  - **Fund 193 - Public School Adult and Community Education**

## **DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT**

- ◆ Narratives for Fund 141, Elderly Housing Programs; Fund 142, Community Development Block Grant; Fund 143, Homeowner and Business Loan Programs; Fund 144, Housing Trust Fund; and Fund 145, HOME Investment Partnership Grant can be found in the Housing and Community Development Programs section of this Volume.

# Fund 090

## Public School Operating

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### **Focus**

Expenditures required for operating, maintaining and supporting the instructional program of Fairfax County Public School (FCPS) are recorded in Fund 090, Public School Operating. These expenditures include the costs for salaries and related employee benefits, materials, equipment and services to continue current programs, as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, state and federal aid, tuition payments from the City of Fairfax, as well as other fees and transfers.

It should be noted that the following fund statement reflects the FY 2006 Fairfax County Public School Superintendent's Proposed Budget, which was released on January 13, 2005. Adjustments to this Fund, adopted by the Fairfax County School Board on February 10, 2005, will be discussed in the Overview Volume of the County's FY 2006 Advertised Budget Plan. However, all financial schedules included in the FY 2006 Advertised Budget Plan reflect the funding level commensurate to a 8.24 percent increase in the General Fund transfer to the Fairfax County Public School. The proposed County General Fund transfer for school operations in FY 2006 totals \$1,431,337,820, an increase of \$108,963,633 or 8.24 percent, over the *FY 2005 Revised Budget Plan* transfer of \$1,322,374,187. Of this amount, \$1,621,364 represents the last year of a ten-year program to eliminate the County's outstanding unfunded teachers' liability.

Teachers' salaries are paid by contract over a twelve-month period ending in August. Consequently, in order to reflect the total teachers' salaries in the year that services are rendered, an accrual is made at the end of the fiscal year for the payroll liability arising from those teachers' salaries to be paid in the first two months of the succeeding year. Therefore, expenditures for July and August are recorded in the fiscal year in which they are earned and budgeted. However, prior to FY 1984, salaries for the month of July and August were paid and recorded in the next fiscal year. The result was an unfunded liability.

In FY 1984, the County began a program to eliminate the unpaid liability for educational employees' salaries and benefits over a ten-year period, which was to begin in FY 1984 and to continue through FY 1994. However, due to the 1990 recession, FY 1990 was the seventh and last year that the teachers' unfunded liability payment was funded. At that time the County's remaining outstanding liability was \$16,213,640. In FY 1997, the County resumed funding the teachers' liability payment with a new ten-year plan with scheduled payments of \$1,621,364 per year. The scheduled FY 2006 payment will be the last year of the School Board's ten-year plan, and will eliminate the outstanding liability balance.

# Fund 090 Public School Operating

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 090, Public School Operating Fund

	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2</sup>	FY 2006 Superintendent's Proposed <sup>3</sup>
<b>Beginning Balance</b>	<b>\$110,747,182</b>	<b>\$34,804,721</b>	<b>\$113,382,753</b>	<b>\$20,000,000</b>
Revenue:				
Sales Tax	\$120,800,001	\$121,824,557	\$140,671,621	\$150,487,943
State Aid	194,278,028	210,813,700	223,563,907	228,779,051
Federal Aid	36,872,769	37,475,166	45,372,707	42,840,662
City of Fairfax Tuition	27,069,379	29,138,289	28,544,499	30,688,274
Tuition, Fees, and Other	12,849,520	9,459,801	9,065,876	10,359,974
<b>Total Revenue</b>	<b>\$391,869,697</b>	<b>\$408,711,513</b>	<b>\$447,218,610</b>	<b>\$463,155,904</b>
Transfers In:				
County General Fund (001)	\$1,240,850,321	\$1,322,374,187	\$1,322,374,187	\$1,450,644,483
<b>Total Transfers In</b>	<b>\$1,240,850,321</b>	<b>\$1,322,374,187</b>	<b>\$1,322,374,187</b>	<b>\$1,450,644,483</b>
<b>Total Available</b>	<b>\$1,743,467,200</b>	<b>\$1,765,890,421</b>	<b>\$1,882,975,550</b>	<b>\$1,933,800,387</b>
<b>Total Expenditures</b>	<b>\$1,598,320,237</b>	<b>\$1,736,252,502</b>	<b>\$1,852,219,575</b>	<b>\$1,898,444,075</b>
Transfers Out:				
School Construction Fund (390)	\$11,152,388	\$12,858,000	\$13,393,728	\$13,391,022
School Grants & Self-Supporting Fund (192)	19,071,530	15,313,543	15,795,871	20,359,490
School Adult & Community Education Fund (193)	1,200,131	1,100,131	1,200,131	1,200,131
School Health & Flexible Benefits Fund (591)	340,161	366,245	366,245	405,669
<b>Total Transfers Out</b>	<b>\$31,764,210</b>	<b>\$29,637,919</b>	<b>\$30,755,975</b>	<b>\$35,356,312</b>
<b>Total Disbursements</b>	<b>\$1,630,084,447</b>	<b>\$1,765,890,421</b>	<b>\$1,882,975,550</b>	<b>\$1,933,800,387</b>
<b>Ending Balance</b>	<b>\$113,382,753</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$181,940 have been reflected as increases to FY 2004 revenues and audit adjustments of \$773,586 have been reflected as increases to FY 2004 expenditures to properly record revenue and payroll accruals. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2004 audit adjustments will be included in the *FY 2005 Third Quarter Review*.

<sup>2</sup> The *FY 2005 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 2, 2004, during their *FY 2005 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2005 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 18, 2005.

<sup>3</sup> Reflects \$20.0 million in projected FY 2005 ending balance to be carried over to fund the FY 2006 budget.

# Fund 100

## County Transit Systems

### Mission

To provide safe, reliable, clean and effective public transportation service that complements the other elements of the multi-modal transportation system in Fairfax County and provides a cost-savings alternative to the Washington Metropolitan Area Transit Authority (WMATA) Metrobus service. To fund the County's share of operation for the Virginia Railway Express (VRE).

### Focus

Fund 100, County Transit Systems, provides funding for operating and capital expenses for the FAIRFAX CONNECTOR bus system, comprising the Huntington and Reston-Herndon Divisions. The Fairfax County Department of Transportation (FCDOT) manages, oversees and coordinates the activities of the FAIRFAX CONNECTOR bus system, which is expected to operate 56 routes providing service to six Metrorail stations in FY 2006. FAIRFAX CONNECTOR is operated by private contractors, who utilize 176 buses and two bus operations centers which are owned by the County.

In recognition of the need to provide environmentally friendly transit, FCDOT began the process of converting the FAIRFAX CONNECTOR Huntington Division to Ultra Low Sulfur Diesel (ULSD) fuel in FY 2002, and has recently begun the process of converting the Reston-Herndon Division to ULSD. Building on this, the Department is in the process of retrofitting the entire FAIRFAX CONNECTOR fleet with Green Diesel technology, which has been shown to reduce harmful emissions by as much as 90 percent below current emission levels. This is being achieved by adding catalyzed diesel filters to each bus which acts as a trap for harmful emissions. FCDOT began implementation of this project in FY 2005 with buses in the Huntington Division which are currently using Ultra Low Sulfur Diesel fuel. Once these are complete, the remainder of the fleet will be upgraded, with project completion slated for FY 2006. In addition, the Department has begun the process of replacing FAIRFAX CONNECTOR support vehicles with hybrid vehicles.

In large part because of these efforts, as well as a higher level of customer service and the success of programs such as the Dulles Express Bus Initiative, the FAIRFAX CONNECTOR was recognized by Metro Magazine in September 2004 as one of the Top 100 transit bus fleets in North America.

As for the specific FAIRFAX CONNECTOR divisions, baseline service in the Huntington Division consists of 24 routes providing local service to the Huntington, Van Dorn and Franconia-Springfield Metrorail Stations, express service to the Pentagon Metrorail Station and cross-County service between Springfield and Tysons Corner. FCDOT is in the process of implementing Phase II of the renovation of the Huntington Operations Center, due for completion in fall 2005. This restoration will include enhancements needed for this facility to meet current transit, safety, and ADA requirements.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- o Improve mobility, enhance safety and provide transportation choices in Fairfax County to enhance the quality of life by:
  - Improving operations of the existing transportation network/ system;
  - Reducing demand;
  - Increasing transportation system capacity; and
  - Increasing funding for transportation projects and services.
- o Exceed customer expectations by:
  - Determining what customers want/ expect;
  - Responding to customer requests, suggestions, and expectations;
  - Making information available; and
  - Expanding community/customer outreach.

# Fund 100

## County Transit Systems

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In FY 2005 FCDOT enhanced FAIRFAX CONNECTOR service in the Huntington Division and along the Route 1 corridor by implementing a service redesign. This redesign increased service by more than 50 percent and also included a Bus Rapid Transit (BRT) component called Richmond Highway Express (REX). The service expansion began in late September 2004 and ridership immediately exceeded expectations. FCDOT responded by adding additional service hours that will continue in FY 2006. The expansion is primarily being funded through a fare increase, Grant funds from the Virginia Department of Rail and Transportation, bus advertising revenue, and support from the General Fund.

Baseline service in the Reston-Herndon Division consists of 32 routes. This service includes express service from Reston and Herndon to the West Falls Church Metrorail Station, express service from Reston to the Pentagon, local service between Herndon, Reston and Tysons Corner, local service within Reston, and cross-County service between Fair Oaks and Reston.

In FY 2004 FCDOT performed a facility audit of the Herndon Operations Center. The audit showed that substantial enhancements were needed for this facility to meet current transit, safety, and ADA requirements. As a result, a facility restoration project has been designed and FCDOT plans to implement Phase I of this restoration project in FY 2006, if approval is received to use funds available at the Northern Virginia Transportation Commission (NVTC) for this purpose. In addition, FCDOT is in the process of replacing the Herndon Operations Center's 12,000 gallon above ground fuel tank with a 30,000 gallon fuel tank, in order to facilitate the Reston-Herndon Division's conversion to Ultra Low Sulfur Diesel.

In July 1997, the Board of Supervisors approved a FAIRFAX CONNECTOR Transit Bus Fleet Replacement Policy, which included a bus replacement schedule based on a 12-year useful life cycle for FAIRFAX CONNECTOR buses. Based on the current schedule, funding to replace a total of 15 FAIRFAX CONNECTOR buses is included in the FY 2006 budget as these buses will reach the established replacement criteria during FY 2006. Replacing buses in a timely manner ensures that future bus service reliability is sustained, fluctuations in annual requirements are reduced, and that the fleet stays fresh with approximately eight percent replaced annually.


### **Commuter Rail**

Fund 100 also includes the County's share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE). The Board of Supervisors approved the County's participation in the regional rail service on August 1, 1988. The service is a joint effort among the Northern Virginia Transportation Commission, the Potomac and Rappahannock Transportation Commission, the Virginia Department of Rail and Public Transportation, and the participating jurisdictions of Fairfax County, Manassas, Manassas Park, Fredericksburg, Prince William County, and Stafford County. The City of Alexandria and Arlington County are contributing jurisdictions.



The operation and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues (which accrue directly to VRE), state contributions and contributions from the participating and contributing local jurisdictions. According to the Master Agreement, at least 50 percent of the operating cost must be paid by passenger fares, with the remainder funded by the participating jurisdictions. Fairfax County's anticipated share of the contributions from local jurisdictions is approximately 47 percent based on a formula which apportions financial responsibility to participating jurisdictions (90 percent by ridership and 10 percent by population). The FY 2006 subsidy is projected to be \$3,418,065 a 4.5 percent increase over the FY 2005 level. The increase is due primarily to increased operating costs. In particular, fuel costs have increased, the AMTRAK access fees to Washington Union Station Terminal have increased, and insurance premiums for VRE have increased.

## Fund 100 County Transit Systems

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Connecting People and Places	Recent Success	FY 2006 Initiative	Cost Center
Enhanced FAIRFAX CONNECTOR service in the Huntington Division and along the Route 1 corridor by implementing a service redesign in FY 2005. This redesign increased service more than 50 percent and also included a Bus Rapid Transit (BRT) component called Richmond Highway Express (REX). This service expansion will continue in FY 2006. This expansion has been funded primarily by a fare increase, Grant funds from the Virginia Department of Rail and Transportation, bus advertising revenue, and support from the General Fund.	✓	✓	Huntington Division
Purchased 30 used bi-level rail coaches to accommodate increased ridership in FY 2004. In FY 2005, VRE is purchasing an additional 11 new bi-level cab cars. These rail cars will be used to help accommodate increased ridership.	✓		Commuter Rail
Received \$800,000 in 2003 from the Governor's Congestion Relief Program to implement the <i>VRE EZ Bus</i> service to the Burke Centre VRE station in order to increase access to the station since the existing parking lot is filled early each weekday. Since implementation, this service has increased overall VRE ridership from the station. General Fund support will allow for the continuation of this service in FY 2006.	✓	✓	Commuter Rail
Designed a 1,450 space parking garage, using a combination federal CMAQ funds and General funds, began in FY 2005 to help relieve over-crowded conditions at the Burke Centre VRE Station. Construction will begin in 2006. The facility should be completed by late 2007.	✓	✓	Commuter Rail

## Fund 100 County Transit Systems

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
In recognition of the need to provide environmentally friendly transit, FCDOT began the process of converting the FAIRFAX CONNECTOR Huntington Division to Ultra-Low Sulfur Diesel (ULSD) fuel in FY 2002, and will be converting the Reston-Herndon Division to ULSD in FY 2005 and FY 2006.	☑	☑	Huntington Division & Reston-Herndon Division
In recognition of the need to provide environmentally friendly transit, FCDOT has begun the process of retrofitting the entire FAIRFAX CONNECTOR fleet with Green Diesel technology, which has been shown to reduce harmful emissions by as much as 90 percent below current emission levels. This is being achieved by adding catalyzed diesel filters to each bus which acts as a trap for harmful emissions. This conversion will start in FY 2005 and is scheduled to be completed in FY 2006.	☑	☑	Huntington Division & Reston-Herndon Division
In recognition of the need to provide environmentally friendly transit, FCDOT has begun replacing FAIRFAX CONNECTOR support vehicles with hybrid vehicles.	☑	☑	Huntington Division & Reston-Herndon Division
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
In order to provide the best bus service possible, continue to work both internally and with contractors to implement aggressive driver safety, customer service, and vehicle maintenance programs with the goal of providing safe, timely service in a customer service-oriented culture.	☑	☑	Huntington Division & Reston-Herndon Division
In order to respond to community requests for FAIRFAX CONNECTOR service enhancements, FCDOT implemented a bus advertising program on FAIRFAX CONNECTOR to generate funds for service enhancement.	☑	☑	Huntington Division & Reston-Herndon Division

# Fund 100 County Transit Systems

## Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
FAIRFAX CONNECTOR Bus Services				
Huntington	\$9,080,955	\$9,817,266	\$19,250,256	\$13,893,129
Reston/Herndon	14,948,804	18,308,479	19,362,595	18,181,692
Community Bus Services	2,050	0	0	0
<b>Subtotal - Bus Services</b>	<b>\$24,031,809</b>	<b>\$28,125,745</b>	<b>\$38,612,851</b>	<b>\$32,074,821</b>
Commuter Rail (VRE)	2,972,894	3,270,183	3,270,183	3,418,065
<b>Total Expenditures</b>	<b>\$27,004,703</b>	<b>\$31,395,928</b>	<b>\$41,883,034</b>	<b>\$35,492,886</b>
Income:				
Bus Fare Buy Down	\$834,149	\$0	\$0	\$0
Miscellaneous Revenues	685,577	150,000	150,000	470,000
State Reimbursement - Dulles	6,645,000	7,420,534	6,645,000	7,420,534
State Reimbursement - Other	0	0	800,000	824,000
Advertising on CONNECTOR Buses	170,507	500,000	500,000	300,000
Governor's Congestion Relief Grant	646,412	0	153,588	0
Plaza America Proffer Revenue	155,000	0	0	0
NVTC Funds	1,480,000	0	1,000,000	0
<b>Total Income</b>	<b>\$10,616,645</b>	<b>\$8,070,534</b>	<b>\$9,248,588</b>	<b>\$9,014,534</b>
<b>Net Cost to the County</b>	<b>\$16,388,058</b>	<b>\$23,325,394</b>	<b>\$32,634,446</b>	<b>\$26,478,352</b>

## FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Increased Funding in Support of FAIRFAX CONNECTOR Services** **\$2,971,567**

An increase of \$2,971,567 is included to support projected requirements for FY 2006 FAIRFAX CONNECTOR bus services. Included in this total is funding for additional service hours in the Huntington Division to address unanticipated ridership increases and to annualize service enhancements started in late September 2005 as part of the larger public transportation initiative in South County. These enhancements are designed to provide citizens with more peak and mid-day service, and new travel options to recent developments in the area. In addition, funding is included for increased service in the Reston-Herndon Division pending receipt of additional State Dulles Corridor Rapid Transit (DCRPT) funds. The additional service hours will be focused on service between the Reston South Park and Ride and West Falls Church Metro, express service between the Herndon-Monroe Park and Ride and West Falls Church Metro, and for additional service to metro stations starting at 5:00 a.m. when WMATA starts train service. This total also funds a 2.58 percent personnel-based contractual adjustment for FAIRFAX CONNECTOR contractors based on the Washington/Baltimore area inflation rates as required by the contract and measured by the Consumer Price Index (CPI) and provides funding for increased Department of Vehicle Services charges due primarily to increased fuel prices as well as costs associated with FAIRFAX CONNECTOR's continuing transition to Ultra-Low Sulfur Diesel fuel.
- ◆ **CONNECTOR Services in Support of Parking Facility Construction at the Burke VRE Station** **\$642,334**

An increase of \$642,334 is included for FY 2006 operating costs associated with the Burke VRE EZ Bus and the Burke Library VRE shuttle. The Board originally approved the VRE EZ Bus as part of the *FY 2004 Third Quarter Review*, when one-time State grant funding of \$800,000 was secured to fund the shuttle in FY 2004 and for most of FY 2005. Without General Fund support, the shuttle will not operate in FY 2006. The Board approved the concept of the Burke Library Shuttle when it supported funding of \$585,000 for pavement, shelters, signage, permitting and administrative costs associated with the parking



# Fund 100

## County Transit Systems

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lot at the Burke Library as part of the *FY 2004 Carryover Review*. It was noted in the package that operating costs associated with shuttle bus service to the Burke VRE station were not included in the above total and would be required as part of the FY 2006 budget. This funding will support the full-year funding requirements of the Burke VRE EZ Bus and four months (March 2005 to June 2005) of operating costs associated with the Burke Library VRE shuttle.

- ◆ **Virginia Railway Express (VRE) Local Jurisdiction Subsidy Increase** **\$147,882**  
An increase of \$147,882 is included to fund Fairfax County's estimated share of VRE expenses. The FY 2006 VRE subsidy total of \$3,418,065 reflects a 4.5 percent increase over the *FY 2005 Revised Budget Plan* total of \$3,270,183.
  
- ◆ **FAIRFAX CONNECTOR Bus Replacement** **\$139,037**  
An increase of \$139,037, combined with \$4,634,578 already included in the baseline FY 2005 budget will allow for the purchase of 15 replacement FAIRFAX CONNECTOR buses in FY 2006. This is the third year of implementing a plan to more equally spread out the rate of bus replacement, targeting an amount of 15 buses each year.
  
- ◆ **Carryover Adjustments** **(\$10,290,968)**  
A decrease of \$10,290,968 due to \$4,791,378 in encumbered carryover, \$4,499,590 in unencumbered carryover and \$1,000,000 in one-time administrative adjustments. The entire amount of unencumbered carryover is associated with the purchase of 15 FAIRFAX CONNECTOR buses which was approved as part of the FY 2004 Adopted Budget Plan. Long lead times are required for the purchase of new buses as the County requires the contractor to meet very specific, detailed standards. The administrative adjustment totaling \$1,000,000 reflects one-time funding to continue repairs at the Huntington Bus Facility and Garage. An audit showed that major structural, mechanical, electrical, plumbing, fire protection and security issues needed to be addressed, and that renovations and repairs were needed to ensure the safety and security of personnel and equipment.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$10,487,106**  
An increase of \$10,487,106 due to \$4,791,378 in encumbered carryover, \$4,499,590 in unencumbered carryover and \$1,196,138 in administrative adjustments. The entire amount of \$4,499,590 in unencumbered carryover is included for the purchase of 15 FAIRFAX CONNECTOR buses which were approved as part of the FY 2004 Adopted Budget Plan. Long lead times are required for the purchase of new buses as the County requires the contractor to meet very specific, detailed standards. Four administrative adjustments totaling a net increase of \$1,196,138 are also included. Of this total, an amount of \$1,000,000, is included to continue repairs at the Huntington Bus Facility and Garage. An audit showed that major structural, mechanical, electrical, plumbing, fire protection and security issues needed to be addressed and that renovations and repairs were needed to ensure the safety and security of personnel and equipment. An amount of \$800,000, is included to fund service enhancements included in the South County Bus Service Plan approved by the Board on June 21, 2004. Funding of \$153,588 is included to support partial-year funding for the Virginia Railway Express (VRE) Easybus shuttle to the Burke VRE Station. These increases are partially offset by a decrease of \$757,450 reflecting a reduced estimate of Dulles Corridor State Reimbursement in FY 2005. Funding for an additional 13,005 hours of service was anticipated as part of the FY 2005 Adopted Budget Plan, but this revenue is no longer expected to materialize.

# Fund 100

## County Transit Systems

### Cost Centers

There are three main cost centers in Fund 100, County Transit Systems, two of which (Huntington and Reston-Herndon) are focused on FAIRFAX CONNECTOR bus service. The third cost center is focused on Commuter Rail, the Virginia Railway Express. It should be noted that the performance data for the Community Bus Services Division, which was merged into the Reston-Herndon Division in Summer 2003, is now captured in the Reston-Herndon Division's performance measures.

### Fairfax Connector – Summary Data

### Key Performance Measures

#### Objectives

- ◆ To provide service to 9,148,695 FAIRFAX CONNECTOR passengers in FY 2006. This amount reflects an increase of 7.0 percent from FY 2005.
- ◆ To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 528,812 platform hours of service, an increase of 9.13 percent over the FY 2005 level and 8,786,082 platform miles of service, an increase of 8.85 percent over the FY 2005 level.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Buses operated	163	163	166 / 170	176	176
Routes served	58	55	56 / 55	56	56
Passengers transported	6,831,313	7,595,138	7,823,000 / 7,990,825	8,550,182	9,148,695
Timetables distributed	1,829,693	1,800,000	1,700,000 / 1,825,000	1,825,000	1,825,000
Information sites	115	115	120 / 120	125	125
Maps distributed	15,000	20,000	20,000 / 20,000	20,000	20,000
Platform hours provided	425,774	428,459	432,907 / 425,342	484,576	528,812
Platform miles provided	7,032,207	7,116,555	7,299,157 / 7,171,115	8,071,548	8,786,082
Revenue hours	371,777	382,464	380,626 / 379,781	449,667	492,000
Revenue miles generated	5,839,286	6,247,532	6,087,831 / 5,957,980	6,716,895	7,308,485

## Fund 100 County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Efficiency:</b>					
Operating cost/passenger	\$3.01	\$2.98	\$3.62 / \$3.16	\$3.69	\$3.49
Operating subsidy/passenger	\$2.62	\$2.61	\$3.23 / \$2.75	\$3.19	\$2.98
Passengers/revenue mile	1.17	1.22	1.29 / 1.34	1.27	1.25
Operating costs	\$20,554,554	\$22,597,450	\$28,347,038 / \$25,228,511	\$31,533,745	\$31,961,995
Farebox revenue	\$2,646,143	\$2,796,742	\$3,080,000 / \$3,216,579	\$4,296,093	\$4,660,789
Operating subsidy	\$17,908,411	\$19,800,708	\$25,267,038 / \$22,011,932	\$27,237,652	\$27,301,206
Operating cost/platform mile	\$2.92	\$3.18	\$3.88 / \$3.52	\$3.91	\$3.64
Operating cost/platform hour	\$48.28	\$52.74	\$65.48 / \$59.31	\$65.07	\$60.44
Fare box revenue as a percent of operating costs	12.87%	12.38%	10.87% / 12.75%	13.62%	14.58%
<b>Service Quality:</b>					
Complaints per 100,000 passengers	28	17	17 / 17	15	14
<b>Outcome:</b>					
Percent change in FAIRFAX CONNECTOR passengers	11.79%	11.18%	3.00% / 5.21%	7.00%	7.00%
Percent change in service provided for platform miles	7.38%	1.20%	2.57% / 0.77%	12.56%	8.85%
Percent change in service provided for platform hours	8.05%	0.63%	1.04% / (0.73%)	13.93%	9.13%

### Performance Measurement Results

In FY 2003, FCDOT completed an analysis of the FAIRFAX CONNECTOR Bus System to determine areas where there could be improvement. The information acquired from this analysis has been used to develop and implement facility restorations, bus upgrades, contract awards, consolidation of the Reston-Herndon Division and the Community Bus Services Division and the foundation for a long-term plan for the FAIRFAX CONNECTOR.

The performance data is strong evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely service with an emphasis on customer service. For example, in FY 2004, FAIRFAX CONNECTOR experienced an 5.21 percent increase in ridership from 7,595,138 in FY 2003 to 7,990,825 in FY 2004. At the same time, the FAIRFAX CONNECTOR's total number of adverse comments remained at the level of 17 per 100,000 passengers. It is data such as this that resulted in the FAIRFAX CONNECTOR bus system being named one of the Top 10 Most Improved Transit systems by Metro Magazine in its May 2003 edition.

# Fund 100 County Transit Systems

## Fairfax Connector: Huntington Division

### Key Performance Measures

#### Objectives

- ◆ To provide service to 4,468,223 FAIRFAX CONNECTOR passengers in the Huntington Division in FY 2006, an amount that reflects a 7.0 percent increase from FY 2005.
- ◆ To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 279,233 platform hours of service, an increase of 10.96 percent over the FY 2005 level and 4,002,099 platform miles of service, an increase of 10.96 percent over the FY 2005 level.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Buses operated	83	83	76 / 80	86	86
Routes served	23	23	24 / 23	24	24
Passengers transported	3,519,582	3,619,225	3,953,527 / 3,898,769	4,175,909	4,468,223
Platform hours provided	189,635	188,771	196,857 / 192,418	251,652	279,233
Platform miles provided	2,718,002	2,660,396	2,821,516 / 2,706,362	3,606,795	4,002,099
Revenue hours	158,262	162,944	164,287 / 165,114	235,000	262,000
Revenue miles generated	2,202,047	2,159,192	2,285,911 / 2,163,178	2,922,093	3,242,354
<b>Efficiency:</b>					
Operating cost/passenger	\$2.64	\$2.72	\$3.19 / \$2.63	\$3.57	\$3.65
Operating subsidy/passenger	\$2.17	\$2.33	\$2.74 / \$2.23	\$3.05	\$3.11
Passengers/revenue mile	1.60	1.68	1.73 / 1.80	1.43	1.38
Operating costs	\$9,298,612	\$9,833,211	\$12,630,535 / \$10,238,550	\$14,913,180	\$16,315,406
Farebox revenue	\$1,671,167	\$1,391,422	\$1,779,185 / \$1,557,824	\$2,158,212	\$2,422,277
Operating subsidy	\$7,627,445	\$8,441,789	\$10,851,350 / \$8,680,726	\$12,754,968	\$13,893,129
Operating cost/platform mile	\$3.42	\$3.70	\$4.48 / \$3.78	\$4.13	\$4.08
Operating cost/platform hour	\$49.03	\$52.09	\$64.16 / \$53.21	\$59.26	\$58.43
Farebox revenue as a percent of operating costs	17.97%	14.15%	14.09% / 15.22%	14.47%	14.85%
<b>Service Quality:</b>					
Complaints per 100,000 passengers	30	22	20 / 20	19	17

# Fund 100

## County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Percent change in Huntington FAIRFAX CONNECTOR passengers	2.38%	2.83%	9.24% / 7.72%	7.11%	7.00%
Percent change in service provided for platform miles	(1.41%)	(2.12%)	6.06% / 1.73%	33.27%	10.96%
Percent change in service provided for platform hours	(1.55%)	(0.46%)	4.28% / 1.93%	30.78%	10.96%

### Performance Measurement Results

The Huntington Division performance data is strong evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely service with an emphasis on customer service. For example, in FY 2004, the Huntington Division experienced a 7.72 percent increase in ridership from 3,619,225 in FY 2003 to 3,898,769 in FY 2004. At the same time, the Huntington Division's number of adverse comments dropped from 22 complaints per 100,000 passengers in FY 2003 to 20 complaints per 100,000 passengers in FY 2004. It is data such as this that resulted in the FAIRFAX CONNECTOR bus system being named one of the Top 10 Most Improved Transit systems by Metro Magazine in its May 2003 edition.

It is anticipated that implementation of the South County Transportation Initiative starting in early FY 2004 will result in significantly increased ridership and farebox revenues in FY 2004 and future years.

### Fairfax Connector: Reston-Herndon Division

### Key Performance Measures<sup>1</sup>

#### Objectives

- ◆ To provide service to 4,680,472 FAIRFAX CONNECTOR passengers in the Reston-Herndon Division in FY 2006, an amount that reflects a 7.0 percent increase over FY 2005.
- ◆ To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 249,578 platform hours of service, an increase of 7.15 percent over the FY 2005 level and 4,783,983 platform miles of service, an increase of 7.15 percent over the FY 2005 level.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Buses operated	80	80	90 / 90	90	90
Routes served	35	32	32 / 32	32	32
Passengers transported	3,311,731	3,975,913	3,869,473 / 4,092,056	4,374,273	4,680,472
Platform hours provided	236,139	239,688	236,050 / 232,924	232,924	249,578
Platform miles provided	4,314,205	4,456,159	4,477,641 / 4,464,753	4,464,753	4,783,983

## Fund 100 County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Revenue hours	213,515	219,520	216,339 / 214,667	214,667	230,000
Revenue miles generated	3,637,239	4,088,340	3,801,920 / 3,794,802	3,794,802	4,066,130
<b>Efficiency:</b>					
Operating cost/passenger	\$3.40	\$3.21	\$4.06 / \$3.66	\$3.80	\$3.34
Operating subsidy/passenger	\$3.10	\$2.86	\$3.73 / \$3.26	\$3.31	\$2.86
Passengers/revenue mile	0.91	0.97	1.02 / 1.08	1.15	1.15
Operating costs	\$11,255,942	\$12,764,239	\$15,716,503 / \$14,989,961	\$16,620,565	\$15,646,589
Farebox revenue	\$974,976	\$1,405,320	\$1,300,815 / \$1,658,755	\$2,137,881	\$2,238,512
Operating subsidy	\$10,280,966	\$11,358,919	\$14,415,688 / \$13,331,206	\$14,482,684	\$13,408,077
Operating cost/platform mile	\$2.61	\$2.86	\$3.51 / \$3.36	\$3.72	\$3.27
Operating cost/platform hour	\$47.67	\$53.25	\$66.58 / \$64.36	\$71.36	\$62.69
Farebox revenue as a percent of operating costs	8.66%	11.01%	8.28% / 11.07%	12.86%	14.31%
<b>Service Quality:</b>					
Complaints per 100,000 passengers	27	14	14 / 13	12	12
<b>Outcome:</b>					
Percent change in Reston-Herndon FAIRFAX CONNECTOR passengers	23.91%	20.06%	(2.68%) / 2.92%	6.90%	7.00%
Percent change in service provided for platform miles	13.76%	3.29%	0.48% / 0.19%	0.00%	7.15%
Percent change in service provided for platform hours	17.22%	1.50%	(1.52%) / (2.82%)	0.00%	7.15%

(1) FY 2002 to FY 2004 data reflects the combined totals for the old Community Bus Services Division and the Reston-Herndon Division. In Summer 2003, these two divisions were consolidated in order to provide more efficient and consistent service, reduce costs, and streamline workload.

### Performance Measurement Results

The Reston-Herndon Division performance data provides evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely service with an emphasis on customer service. In FY 2004, the Reston-Herndon Division experienced a 2.92 percent increase in ridership from 3,975,913 in FY 2003 to 4,092,056 in FY 2004, while maintaining a low rate of 13 complaints per 100,000 passengers in FY 2004. It is data such as this that resulted in the FAIRFAX CONNECTOR bus system being named one of the Top 10 Most Improved Transit systems by Metro Magazine in its May 2003 edition.

# Fund 100

## County Transit Systems

### Commuter Rail

#### Key Performance Measures

##### Objectives

- ◆ To increase the number of daily VRE riders boarding at stations in Fairfax County from 810,300 in FY 2005 to 867,000 in FY 2006, resulting in a 7.0 percent increase in VRE passengers boarding at stations in Fairfax County.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Annual Fairfax County VRE subsidy (\$ in millions)	\$2.51	\$2.61	\$2.97 / \$2.97	\$3.27	\$3.42
Daily trains operated	30	32	32 / 32	32	32
Stations maintained in Fairfax County	5	5	5 / 5	5	5
Parking spaces provided in Fairfax County	1,860	2,030	2,030 / 2,030	2,090	2,090
Daily A.M. boardings at Fairfax County stations	1,221	1,542	1,650 / 1,595	1,700	1,820
Estimated annual boardings / alightings at Fairfax County stations	598,368	755,580	808,500 / 781,550	810,300	867,000
<b>Efficiency:</b>					
Cost per County VRE trip	\$4.19	\$3.45	\$3.68 / \$3.80	\$4.04	\$3.94
<b>Outcome:</b>					
Percent change in VRE passengers boarding at stations in Fairfax County	(1.3%)	26.3%	7.0% / 3.4%	3.7%	7.0%

#### Performance Measurement Results

Ridership both in Fairfax County and systemwide continued to grow in FY 2004. Daily A.M. boardings at Fairfax County stations increased to 1,595 in FY 2004, an increase of 3.4 percent. Systemwide, ridership is averaging over 15,000 daily riders and is anticipated to be over 16,000 by FY 2006. As a result, more parking, rail cars, new stations and station improvements, rolling stock storage, and track improvements are needed to keep pace with the demand. All of Fairfax County's VRE stations (Burke Centre, Rolling Road, Lorton, Backlick and Franconia-Springfield) are affected or will affect the system's growth. Parking is a particular issue for Fairfax County at the Burke Centre and Rolling Road facilities. A parking feasibility study to identify the type of facility needed to address the overcrowded conditions at these two stations has been completed. One of its primary recommendations was to construct a multi-level parking structure on-site at the Burke Centre Station. The Board of Supervisors endorsed the project, and design of this facility began in September 2004 using a combination of federal Congestion Mitigation and Air Quality (CMAQ) funds and local funds. Construction is expected to be complete in late 2007. Examination of the Rolling Road Station parking lot is continuing to determine what improvements can be implemented at that facility.

# Fund 100 County Transit Systems

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 100, County Transit Systems

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$6,125,429</b>	<b>\$480,227</b>	<b>\$10,947,976</b>	<b>\$1,158,697</b>
Revenue:				
Bus Fare Buy Down	\$834,149	\$0	\$0	\$0
Miscellaneous Revenue <sup>1</sup>	685,577	150,000	150,000	470,000
State Reimbursement - Dulles	6,645,000	7,420,534	6,645,000	7,420,534
State Reimbursement - Other	0	0	800,000	824,000
Advertising on FAIRFAX CONNECTOR buses	170,507	500,000	500,000	300,000
Governor's Congestion Relief Grant <sup>2</sup>	646,412	0	153,588	0
Plaza America Proffer Revenue <sup>3</sup>	155,000	0	0	0
NVTC Funds	1,480,000	0	1,000,000	0
<b>Total Revenue</b>	<b>\$10,616,645</b>	<b>\$8,070,534</b>	<b>\$9,248,588</b>	<b>\$9,014,534</b>
Transfers In:				
FAIRFAX CONNECTOR (001)				
Huntington	\$6,710,708	\$7,052,019	\$7,052,019	\$10,350,969
Community Bus Services	0	0	0	0
Reston-Herndon	6,662,692	6,253,367	6,253,367	5,602,543
Commuter Rail	2,972,894	3,270,183	3,270,183	3,418,065
Bus Replacement	3,299,699	4,634,578	4,634,578	4,773,615
Subtotal (001)	\$19,645,993	\$21,210,147	\$21,210,147	\$24,145,192
Metro Operations and Construction (309)	\$1,564,612	\$1,635,020	\$1,635,020	\$1,684,071
<b>Total Transfers In</b>	<b>\$21,210,605</b>	<b>\$22,845,167</b>	<b>\$22,845,167</b>	<b>\$25,829,263</b>
<b>Total Available</b>	<b>\$37,952,679</b>	<b>\$31,395,928</b>	<b>\$43,041,731</b>	<b>\$36,002,494</b>



# Fund 100 County Transit Systems

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 100, County Transit Systems

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
<u>FAIRFAX CONNECTOR</u>				
Huntington Division				
Operating Expenses	\$8,680,726	\$9,817,266	\$12,754,968	\$13,893,129
Capital Equipment	265,084	0	4,499,590	0
Capital Projects	135,145	0	1,995,698	0
Subtotal - Huntington Division	\$9,080,955	\$9,817,266	\$19,250,256	\$13,893,129
Reston-Herndon Division				
Operating Expenses	\$13,331,206	\$13,673,901	\$14,482,684	\$13,408,077
Capital Equipment	1,619,648	4,634,578	4,879,911	4,773,615
Subtotal - Reston-Herndon Division	\$14,950,854	\$18,308,479	\$19,362,595	\$18,181,692
Total - FAIRFAX CONNECTOR	\$24,031,809	\$28,125,745	\$38,612,851	\$32,074,821
Commuter Rail	\$2,972,894	\$3,270,183	\$3,270,183	\$3,418,065
Total Expenditures	\$27,004,703	\$31,395,928	\$41,883,034	\$35,492,886
<b>Total Disbursements</b>	<b>\$27,004,703</b>	<b>\$31,395,928</b>	<b>\$41,883,034</b>	<b>\$35,492,886</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$10,947,976</b>	<b>\$0</b>	<b>\$1,158,697</b>	<b>\$509,608</b>
Transportation-Related Requirements	\$6,448,386	\$0	\$1,158,697	\$509,608
Bus Replacement	4,499,590	0	0	0
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

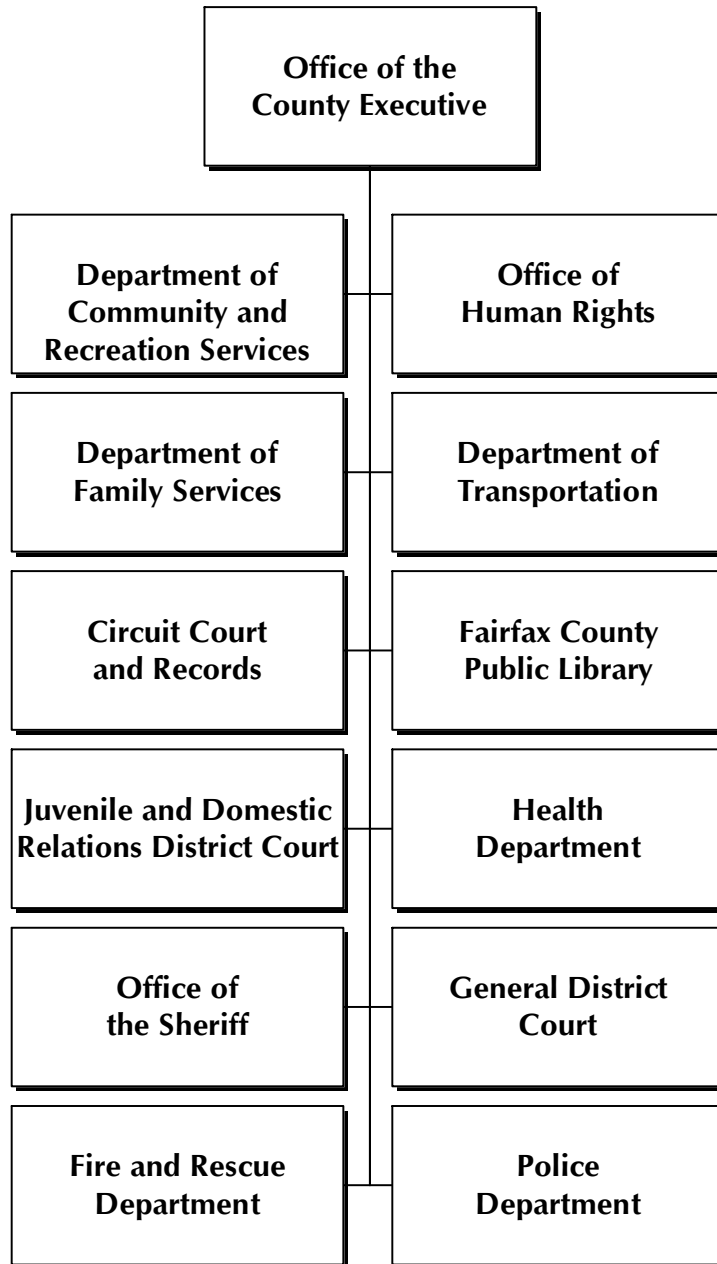
<sup>1</sup> Miscellaneous revenue reflects reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on FAIRFAX CONNECTOR routes.

<sup>2</sup> This State funding is earmarked to fund the Virginia Railway Express (VRE) Easybus shuttle to the Burke VRE Station.

<sup>3</sup> This amount reflects Plaza America proffer funds being used to expand FAIRFAX CONNECTOR route 505 to 15 minute headway timing during midday hours as approved by the Board of Supervisors on October 20, 2003.

<sup>4</sup> The fund balance in Fund 100, County Transit Systems, is maintained at adequate levels relative to projected operating and capital equipment requirements. These costs change annually and a substantial percentage of unspent funding is carried forward each year, thus resulting in ending balances that fluctuate, reflecting the carryover of these funds.

# Fund 102 Federal/State Grant Fund



## **Mission**

To provide reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the citizens of Fairfax County.

# Fund 102

## Federal/State Grant Fund

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### Focus

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2006, awards *already received* and awards *anticipated to be received* by the County for FY 2006 are included in the Federal/State Grant Fund budget. The total FY 2006 appropriation within Fund 102 is \$70,797,910, an increase of \$15,079,744, or 27.1 percent, from the FY 2005 Adopted Budget Plan total of \$55,718,166 and includes both grant awards already received and grants that are anticipated. The total for grant awards already received and appropriated directly to the agency receiving the grant is \$6,814,586 in FY 2006. Funds for grants held in reserve until the grant award is received and approved by the Board of Supervisors total \$63,983,324 in FY 2006.

In order to secure grant funding, the grantor often requires that a certain percentage of funds be matched from local funding sources. In FY 2006, the total General Fund commitment for Local Cash Match totals \$12,922,073, an increase of \$3,781,367, or 41.4 percent, from the FY 2005 Adopted Budget Plan total of \$9,140,706. This increase is due primarily to increased local funding requirements for projects through the Congestion Mitigation Air Quality (CMAQ) program, Job Access/Reverse Commute (JARC) program, and Federal Appropriations in the Department of Transportation based on anticipated FY 2006 funding. An increase in local funding is also required for Community Oriented Policing Services (COPS) grants in the Police Department based on the approved funding level and timeline for each award. The FY 2006 Local Cash Match total for grant awards already received and appropriated directly to the agency receiving the grant is \$6,600,566, while funds for grants held in reserve until the grant award is received and approved by the Board of Supervisors totals \$6,321,507.

Prior appropriation of the anticipated grants will allow for grants to be handled in an expeditious manner when actual awards are received. As specific grants are awarded and approved, a supplemental appropriation of the required funds is made to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2006 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, the citizens served, and the funding sources (federal/state grant funds and General Fund support) is included. In addition, an amount of \$1,075,000, the same level as in FY 2005, is included as part of the reserve to allow for grant awards that cannot be anticipated.

Effective September 1, 2004, the Board of Supervisors established new County policy for grant applications and awards that meet certain requirements. If a grant is \$100,000 or less, with a required Local Cash Match of \$25,000 or less, with no significant policy implications, and if the grantor does not require Board of Supervisors' approval, the agency can work directly with the Department of Management and Budget to receive the award and reallocate funding from the anticipated/unanticipated reserve directly to the agency. If an award exceeds these limitations but was listed in the Anticipated Grant Awards table in the Adopted Budget for the current fiscal year, Board of Supervisors' approval is not required unless the actual funding received differs significantly from the projected funding listed in the budget. For any grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

### Appropriated Grant Awards

The Community Oriented Policing Services (COPS) Grants from the U.S. Department of Justice (DOJ) are appropriated directly to the Police Department in the amount of \$6,814,586. The COPS grants are multi-year federal awards to localities aimed at increased community policing. The FY 2006 appropriation includes the second year of a COPS Universal Hiring Program (UHP) award received in FY 2004 in the amount of \$1,572,365 and the final year of a UHP award received in FY 2003 in the amount of \$5,242,221.

## Fund 102 Federal/State Grant Fund

FY 2006 APPROPRIATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND <sup>1</sup>	FEDERAL/ STATE	OTHER
<b>Police Department</b>					
<b>Community Oriented Policing Services (COPS)</b>					
The U.S. Department of Justice (DOJ), Office of Community Oriented Policing funding is provided to support and expand community-policing efforts. Under this program, the DOJ makes direct grants to agencies and jurisdictions to hire or rehire additional sworn law enforcement officers as part of an overall plan to address crime and related problems through community policing.					
COPS UHP VII (90024G) PY 05	0/0.0	\$1,572,365	\$1,358,345	\$214,020	\$0
The Board of Supervisors was notified of this three-year grant award on October 20, 2003. The three-year grant award of \$5,062,102 includes \$1,200,000 in federal funding and \$3,862,102 in Local Cash Match. This grant supports 16/16.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund. FY 2006 reflects the second year of funding for this award. An amount of \$1,574,781 in Local Cash Match is anticipated to be required in FY 2007, the final year of funding for this award.					
COPS UHP VI (90024G) PY 04	0/0.0	\$5,242,221	\$5,242,221	\$0	\$0
The Board of Supervisors was notified of this three-year grant award on October 28, 2002. The three-year grant award of \$18,218,663 includes \$3,900,000 in federal funding and \$14,318,663 in Local Cash Match. This grant supports 52/52.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund. FY 2006 reflects the third and final year of the grant award.					
<b>TOTAL APPROPRIATED DIRECTLY TO AGENCIES</b>	<b>0/0.0</b>	<b>\$6,814,586</b>	<b>\$6,600,566</b>	<b>\$214,020</b>	<b>\$0</b>

<sup>1</sup> It should be noted that sufficient Local Cash Match funding has been included to cover the anticipated General Fund obligation for the COPS grants in Agency 90, Police Department. The FY 2006 Local Cash Match total in Agency 90 includes both new funding sources as well as funds carried over from previous fiscal years.

## Fund 102 Federal/State Grant Fund

### Funding in Reserve within Fund 102

An amount of \$63,983,324 is included in FY 2006 as a reserve for grant awards. Grant awards are principally funded by two general sources – federal/state grant funding and Local Cash Match. The FY 2006 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Grant Funding and the Reserve for Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

In FY 2006, the Reserve for Grant funding is \$57,661,817 including the Reserve for Anticipated Grant Funding of \$56,661,817 and the Reserve for Unanticipated Grant Funding of \$1,000,000. This reflects an increase of \$13,276,375 or 29.9 percent, over the FY 2005 Adopted Budget Plan Reserve for Grant Funding of \$44,385,442. This increase is primarily attributable to increased estimated funding for projects in the Department of Transportation, as well as anticipated funding for emergency preparedness through the Department of Homeland Security.

In FY 2006, the Reserve for Local Cash Match is \$6,321,507, including the Reserve for Anticipated Local Cash Match of \$6,246,507 and the Reserve for Unanticipated Local Cash Match of \$75,000. This reflects an increase of \$2,557,437, or 67.9 percent, over the FY 2005 Adopted Budget Plan Reserve for Local Cash Match of \$3,764,070. The increase in Local Cash Match requirements is due primarily to increased anticipated requirements in the Department of Transportation for projects through the Congestion Mitigation Air Quality (CMAQ) program, Job Access/Reverse Commute (JARC) program, and Federal Appropriations. Correspondingly, \$6,321,507 is budgeted as a transfer from the General Fund for Local Cash Match contributions. This amount is a projection of the County contributions required for anticipated and unanticipated grant awards. It should be noted that an additional \$6,600,566 in Local Cash Match has been directly appropriated to the agencies for grant awards already received. This results in a FY 2006 total Local Cash Match commitment of \$12,922,073. The anticipated Local Cash Match required by agencies is as follows:

AGENCY	FY 2006 ADVERTISED LOCAL CASH MATCH
Office of the County Executive, Office of Partnerships	\$44,000
Department of Transportation	\$4,157,750
Department of Community and Recreation Services	\$6,710
Department of Family Services	\$1,708,003
Juvenile and Domestic Relations District Court	\$134,311
Police Department	\$99,705
Office of the Sheriff	\$5,750
Fire and Rescue Department	\$90,278
Reserve for Unanticipated Grant Awards	\$75,000
<b>Total</b>	<b>\$6,321,507</b>

The following table provides funding levels for the FY 2006 Advertised Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2006 may differ from the attached list.

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b>Office of the County Executive/Office of Partnerships</b>					
Project Discovery (02003G)	1/1.0	\$66,000	\$44,000	\$22,000	\$0
The U.S. Department of Education and Project Discovery Inc. funds this community-based program that helps low-income and minority students in grades 6 through 12 prepare for access to post-secondary education. The Local Cash Match is the same as the total included in the <u>FY 2005 Adopted Budget Plan</u> for this program.					
Pediatric Nurse Practitioner Program (02006G)	1/1.0	\$197,000	\$0	\$197,000	\$0
The U.S. Department of Health and Human Services, Centers for Medicaid and Medicare Services provides funding for basic healthcare for 500 children from families whose incomes are too high to qualify for Medicaid but do not have health insurance coverage. Participant children are referred to a local healthcare provider for medical services through Northern Virginia Family Services. By linking these children with a primary healthcare provider, it is the goal to treat the children before serious medical conditions arise.					
Freddie Mac Homework Grant (02007G)	0/0.0	\$40,000	\$0	\$0	\$40,000
The Freddie Mac Foundation provides funding for a component of the Computer Learning Center Program known as the Homework Program. The grant funds tutors and incentives for the program, which provides after-school tutoring to participating children. An evaluation of the first year of the program has shown improved grades in school for program participants.					
<b>TOTAL – OFFICE OF THE COUNTY EXECUTIVE/OFFICE OF PARTNERSHIPS</b>	<b>2/2.0</b>	<b>\$303,000</b>	<b>\$44,000</b>	<b>\$219,000</b>	<b>\$40,000</b>
<b>Office of Human Rights</b>					
<b>U.S. Equal Employment Opportunity Commission Contract (39005G)</b>	<b>4/4.0</b>	<b>\$138,500</b>	<b>\$0</b>	<b>\$138,500</b>	<b>\$0</b>
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and the Federal EEOC. This agreement requires the Office of Human Rights to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					
<b>Department of Transportation</b>					
Marketing and Ridesharing Program (40001G)	4/4.0	\$400,000	\$80,000	\$320,000	\$0
The Virginia Department of Transportation Marketing and Ridesharing grant encourages commuters to rideshare, assists commuters in their ridesharing efforts, and promotes the use of Fairfax County bus and rail services. Any County resident or any non-County resident working in Fairfax County may use this program. Required Local Cash Match for this program is 20 percent.					
Employer Outreach Program (40013G)	2/2.0	\$190,000	\$0	\$190,000	\$0
Congestion Mitigation Air Quality (CMAQ) funds provided via the Metropolitan Washington Council of Governments and the Virginia Department of Rail and Public Transportation for the Employer Outreach Program are used to decrease air pollution by promoting alternative commuting modes. Transportation Demand Management Programs, customized for each participant employment site, are implemented in partnership between the employer and the County.					
Dulles Corridor Enhancements (40016G)	1/1.0	\$0	\$0	\$0	\$0
This grant provides funding for a position that provides technical support for quality control and customer service in Dulles Express Bus Corridor operations. The funding for this position is reflected in Fund 100, County Transit Systems.					
Springfield Mall Transit Store (40017G)	0/0.0	\$200,000	\$0	\$200,000	\$0
Transportation Efficiency Improvement funds provided by the Virginia Department of Rail and Public Transportation for the Springfield Mall Transit Store are used to provide an Information Center at the Springfield Mall. The Information Center provides information regarding the status of the interchange project and answers to citizen questions about the project.					

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b>Transportation Projects</b>					
The Department of Transportation receives funding for transportation projects from various sources, including the Congestion Mitigation Air Quality (CMAQ) program, Regional Surface Transportation Program (RSTP) , Job Access/Reverse Commute (JARC) program, and Federal Appropriations. Based on the most up-to-date information available, an amount of \$15,588,750 has been included in FY 2006, including \$11,511,000 in federal funding and \$4,077,750 in Local Cash Match. As in the past, the Department of Transportation will formally notify the Board of Supervisors and obtain the Board's concurrence prior to spending these funds.					
Route 236 Corridor Congestion Utilization Project	0/0.0	\$1,087,500	\$217,500	\$870,000	\$0
This funding through the RSTP will create additional through and turn lanes at various intersections along Route 236 to improve traffic flow and safety. This will include the reconfiguration of intersections and entrances to consolidate access, reduce conflicts, and provide smoother traffic flow. This program was developed to reduce congestion and improve air quality. A 20 percent Local Cash Match is required.					
Reston East Park and Ride Expansion	0/0.0	\$5,801,250	\$1,160,250	\$4,641,000	\$0
These funds through the RSTP will be used to design and construct a 2,200-space parking garage at the site of the current Reston East Park-and-Ride to meet existing and future demand. A 20 percent Local Cash Match is required.					
Springfield CBD Park and Ride Facility	0/0.0	\$2,500,000	\$500,000	\$2,000,000	\$0
This CMAQ project includes the design, land acquisition, and construction of a multimodal transportation facility near Old Keene Mill Road and Interstate-95. This facility will include up to 1,000 parking spaces for commuters and others who ride busses or carpool, particularly using the Interstate-95/395 High-Occupancy-Vehicle lanes. A 20 percent Local Cash Match is required.					
Richmond Highway Short-Term Transit Improvements	0/0.0	\$3,200,000	\$1,600,000	\$1,600,000	\$0
These funds through the JARC program will be used to establish transit centers, bus stop improvements, and additional Park-and-Ride facilities based on the NVTC Route 1 Corridor Bus Study. A 50 percent Local Cash Match is required.					
Richmond Highway ITS	0/0.0	\$500,000	\$100,000	\$400,000	\$0
Included as a FY 2003 Federal Appropriation, this project includes funding for signal prioritization equipment for buses, vehicle locator equipment, and real time passenger information displays at bus stops to improve the reliability and quality of bus service along the Richmond Highway Corridor. A 20 percent Local Cash Match is required.					
VRE, Station Parking Lot Expansion	0/0.0	\$1,250,000	\$250,000	\$1,000,000	\$0
These funds, which were included as a FY 2003 Federal Appropriation, will be used to design and construct an expansion to the parking lots at the Burke Centre and Rolling Road VRE stations. A 20 percent Local Cash Match is required.					
VRE, Parking Improvements	0/0.0	\$1,250,000	\$250,000	\$1,000,000	\$0
Included as a FY 2004 Federal Appropriation, this project includes the design and construction of expansion at the 543-space parking lot at the Burke Centre VRE station. A 20 percent Local Cash Match is required.					
<b>Subtotal – Transportation Projects</b>	<b>0/0.0</b>	<b>\$15,588,750</b>	<b>\$4,077,750</b>	<b>\$11,511,000</b>	<b>\$0</b>
<b>TOTAL – DEPARTMENT OF TRANSPORTATION</b>	<b>7/7.0</b>	<b>\$16,378,750</b>	<b>\$4,157,750</b>	<b>\$12,221,000</b>	<b>\$0</b>
<b>Department of Community and Recreation Services</b>					
Summer Lunch Program (50001G)	0/0.0	\$89,530	\$6,710	\$82,820	\$0
The United States Department of Agriculture (USDA) Summer Lunch Program serves children between the ages of 5 and 18 at eligible centers throughout the County. Eligibility is based on at least 50 percent of the children in an area meeting income guidelines established by the USDA. The program distributes nutritious lunches to children. The USDA provides a set amount of funding yearly and local funding is used as a supplement to ensure that all eligible children are served.					

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Local Government Challenge Grant (50004G)	0/0.0	\$5,000	\$0	\$5,000	\$0
The Virginia Commission for the Arts Local Government Challenge Grant is awarded to jurisdictions that support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.					
<b>TOTAL - DEPARTMENT OF COMMUNITY AND RECREATION SERVICES</b>	<b>0/0.0</b>	<b>\$94,530</b>	<b>\$6,710</b>	<b>\$87,820</b>	<b>\$0</b>
<b>Fairfax County Public Library</b>					
<b>E-Rate Reimbursements (52011G)</b>	<b>0/0.0</b>	<b>\$225,500</b>	<b>\$0</b>	<b>\$225,500</b>	<b>\$0</b>
The Federal Communications Commission (FCC) E-Rate Reimbursements program provides affordable access to modern telecommunications and information systems through reimbursements to vendors that participate in the Schools and Libraries Universal Service Program.					
<b>Department of Family Services</b>					
Women's Business Center (67201G)	0/0.0	\$75,000	\$75,000	\$0	\$0
The Women's Business Center is the result of an agreement reached between the Fairfax County Office for Women and the U.S. Small Business Administration (SBA). This a cooperative agreement with the Community Business Partnership, the Northern Virginia Small Business Development Center, and the Enterprise Center of George Mason University to establish the first Women's Business Center program in Virginia, which will provide technical assistance to women business owners. Although FY 2005 officially culminated the existing five-year agreement with the SBA, it is anticipated that this agreement will be renewed. Therefore, funding for FY 2006 is included at the FY 2005 level for the anticipated grant award. It should be noted that this grant (formerly 05031G) was moved to the Department of Family Services in FY 2004 and renumbered 67201G.					
<b>Workforce Investment Act (WIA)</b>					
Beginning in the 1980's, Fairfax County has received funding from the U.S. Department of Labor to operate the Job Training Partnership Act (JTPA) programs. On July 1, 2000, the Workforce Investment Act (WIA) of 1998 replaced the JTPA programs. WIA is a work-first approach to employment and training for adults, youth, and dislocated workers. Funding in the following programs is anticipated.					
WIA Adult Program (67300G)	11/11.0	\$400,393	\$0	\$400,393	\$0
The WIA Adult Program focuses on meeting needs of businesses for skilled workers and individuals training and employment needs. Easy access to information and services is provided through a system of One-Stop centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area, and other services for dislocated workers.					
WIA Youth Program (67302G)	7/7.0	\$456,289	\$0	\$456,289	\$0
The WIA Youth Program focuses on preparation for post-secondary educational opportunities or employment by linking academic and occupational learning. Programs include tutoring, study skills training and instruction leading to completion of secondary school, alternative school services, mentoring by adults, paid and unpaid work experience, occupational skills training, leadership development, support services, and other services for disadvantaged youth ages 14 to 21.					
WIA Dislocated Worker Program (67304G)	9/9.0	\$855,872	\$0	\$855,872	\$0
The WIA Dislocated Worker Program focuses on meeting the business needs for skilled workers and individuals training and employment needs. Easy access to information and services is provided through a system of One-Stop centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area, and other services for dislocated workers.					
<b>Subtotal - WIA</b>	<b>27/27.0</b>	<b>\$1,712,554</b>	<b>\$0</b>	<b>\$1,712,554</b>	<b>\$0</b>
Metro Tech Program (67309G)	3/3.0	\$636,212	\$0	\$636,212	\$0
The Metro Tech Program, administered by the Virginia Employment Commission, provides recruitment, job placement assistance, and retraining for dislocated workers, specifically in technology-oriented skills. Training is directly related to identified employment opportunities with specific companies.					



## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Fraud FREE Program (67312G)	4/4.0	\$195,140	\$0	\$195,140	\$0
The Fraud Recovery Special Fund, supported by state retained dollars from the collection of overpayments in all assistance programs, provides funding for a Fairfax County Fraud Investigation Unit. Staff to this unit has the responsibility to assess any indications of fraud in a variety of County-administered welfare programs such as Temporary Assistance for Needy Families, Food Stamps, and Medicaid.					
Temporary Assistance for Needy Families (TANF) Hard-to-Serve (67314G)	3/3.0	\$300,000	\$0	\$300,000	\$0
Funding through the Virginia Department of Social Services allows the Department of Family Services to work in collaboration with community organizations, schools, and other service providers to create individualized service plans that focus on addressing the specific barriers that keep hard-to-serve welfare families from successful employment.					
Department of Labor – One Source (67316G)	1/1.0	\$367,578	\$0	\$367,578	\$0
These funds provide for a community, multi-agency effort to address the disproportionate unemployment and underemployment of people with disabilities. By creating mechanisms for outreach to people with disabilities and their families, this program involves disabled individuals in activities that increase access to employment options and provide employment support systems. Program services address the lack of labor market participation, higher unemployment rates, and underemployment of people with disabilities in terms of use of talent, satisfaction, earnings, responsibility, and access to benefits in full-time employment.					
Temporary Assistance for Needy Families (TANF) Job Retention and Wage Advancement (67318G)	0/0.0	\$300,000	\$0	\$300,000	\$0
Funding is directed toward the goal of increasing the long-term employment retention rate of welfare recipients participating in employment and training activities. The focus of services is toward two identified areas of need: the provision of Alcohol and Drug Services (ADS) caseworkers to assist this population in gaining immediate access to ADS services and the provision of skills necessary for participants to successfully look for a job on their own, especially foreign-born clients and those who require special assistance from a dedicated job developer.					
VASAVOR (67321G)	1/1.0	\$0	\$0	\$0	\$0
The Virginia Serious and Violent Offender Re-Entry (VASAVOR) program provides services to ex-offenders recently released from prison. Services include job skills training, education, career assessment, employment counseling, and job seeking skills. Funding for a three-year period was appropriated in FY 2004; therefore no new additional funding is expected to be awarded in FY 2006.					
HAAT Plus for Children (67323G)	0/0.0	\$50,000	\$0	\$50,000	\$0
These funds from the Virginia Department of Medical Assistance Services support outreach and follow-up activities to increase enrollment and retention of eligible children in the Family Access to Medical Insurance Security (FAMIS) Plan and FAMIS Plus (Medicaid) health insurance programs.					
SSG Job Hut Grant (67324G)	0/0.0	\$24,778	\$0	\$0	\$24,778
The funding from the SkillSource Group, Inc. supports workforce development programs.					
Title V - Senior Community Service Employment Program (67400G)	0/0.0	\$160,885	\$16,088	\$144,797	\$0
The Virginia Department for the Aging allocates U.S. Department of Labor funds to provide part-time opportunities in community service employment for the citizens of Fairfax County and the cities of Fairfax and Falls Church. Services are provided through classroom and on-the-job training, work experience, employment development, planning, and support to unemployed low-income persons aged 55 or older. Required Local Cash Match for this program is 10 percent.					
Independent Living Initiatives Grant Program (67500G)	1/1.0	\$55,674	\$0	\$55,674	\$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant program, administered through the Virginia Department of Social Services, provides comprehensive services for youth in residential foster care to develop skills necessary to live productive, self-sufficient, and responsible adult lives. The program serves teenagers over age 16 and under age 19 in foster care and who are not eligible for Title IV-E payments.					

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Foster and Adoptive Parent Training Grant (67501G)	4/4.0	\$600,676	\$150,169	\$450,507	\$0
The Virginia Department of Social Services (DSS) Foster and Adoptive Parent Training Grant enables the enhancement of pre-service training, in-home support, and recruiting of agency-approved foster care providers and adoptive parents. Required Local Cash Match for this program is 25 percent.					
Community Housing and Resource Program - Award Three (67503G)	2/2.0	\$858,552	\$433,837	\$424,715	\$0
The U.S. Department of Housing and Urban Development (HUD) Community Housing and Resource Program assists homeless families in making the transition from living in shelters to permanent housing. The program offers 36 transitional housing units and various supportive services. Annual funding for the grant totals \$858,552, of which \$424,715 is HUD funding and \$433,837 is Local Cash Match.					
Shelter Support Grant (67504G)	0/0.0	\$69,429	\$0	\$69,429	\$0
The Virginia Department of Housing and Community Development Shelter Support Grant serves homeless individuals and families living in County shelters. The program provides health care services to shelter residents through a program jointly administered by the Health Department and the Department of Family Services. Staff supporting this grant is located in Agency 71, Health Department.					
RISE Supportive Housing Grant (67505G)	0/0.0	\$560,856	\$67,000	\$440,271	\$53,585
The U.S. Department of Housing and Urban Development (HUD) RISE Supportive Housing Grant is a three-year grant that provides 20 units of transitional housing. Funding also provides support services for families through a partnership of private non-profit organizations and County agencies. Annual funding for the grant totals \$560,856, of which \$440,271 is HUD funding, \$67,000 is Local Cash Match, and \$53,585 is a required vendor match.					
VISSTA/VISSTA Day Care Training (67510G)	6/6.0	\$742,793	\$0	\$742,793	\$0
The Virginia Institute of Social Services Training Activities (VISSTA) program provides skills training for Adult Services, temporary assistance, and Comprehensive Services Act (CSA). This includes employment and day care training for DFS staff. For FY 2006, total projected funding is \$571,374 for 5/5.0 SYE grant positions. The VISSTA Day Care Training grant provides a variety of training opportunities to improve the quality of childcare given by licensed and non-licensed day care providers. For FY 2006, total projected funding is \$171,419 for 1/1.0 SYE grant position.					
Community Housing and Resource Program - Award One (67512G)	0/0.0	\$464,638	\$220,936	\$243,702	\$0
This grant offers 18 transitional housing units, services, and programs designed to assist homeless families in making the transition from living in shelters to permanent housing. Annual funding for the grant totals \$464,638 of which \$243,702 is HUD funding and \$220,936 is Local Cash Match.					
Foster Care and Adoption Staffing (67513G)	22/22.0	\$1,003,176	\$0	\$1,003,176	\$0
The General Assembly approved \$6.9 million statewide for new foster care and adoption staffing, effective July 1, 1999. This funding is a result of a staffing study conducted by the Virginia Department of Planning and Budget and the Virginia Department of Social Services that demonstrated the need for 201 additional staff for local jurisdictions. The additional staff will be used to improve the agencies' ability to meet legal mandates with regard to foster care and adoption. The expected outcomes are to reduce the average length of time children spend in foster care; to lower the caseloads in order to meet new judicial time frames and to provide more intensive services; to accelerate the adoption process for older, special needs children; to reduce expenditures out of the Comprehensive Services Act pool; to return children to a family member or permanent placement more quickly; and to enable social workers to visit their children in foster care more frequently than the mandated minimal standard of once every 90 days.					
Title IV-E Revenue Maximization (67514G)	20/19.5	\$1,718,571	\$0	\$1,718,571	\$0
Through the Virginia Department of Social Services (VDSS), Title IV-E of the Social Security Act authorizes the financial claims process for Human Services departments' expenditures related to case management activities designed to prevent out-of-home placements. All proceeds must be reinvested in expanding or enhancing local social services, rather than supplanting existing funding sources. Proceeds are focused on preventing abuse and neglect and out-of-home placement for children, as well as quality assurance efforts to ensure safety, permanency, and well-being for children in the community. Success in these areas will serve to reduce County costs for the most intensive and intrusive services.					

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Promoting Safe and Stable Families (67516G, formerly 67700G)	7/7.0	\$471,675	\$47,168	\$424,507	\$0
These Virginia Department of Social Services funds are used to develop, expand, and deliver family preservation and family support services. Required Local Cash Match for this program is 10 percent.					
USDA Child and Adult Care Food Program (67600G)	9/7.75	\$3,359,148	\$0	\$3,359,148	\$0
The U.S. Department of Agriculture (USDA) Child and Adult Care Food Program provides partial reimbursement for snacks served to children in family day care homes. Funds also provide for nutrition training, monitoring, and technical assistance. The program serves children (ages infant to 12) in approved day care homes.					
USDA SACC Snacks (67601G)	0/0.0	\$250,000	\$0	\$250,000	\$0
The U.S. Department of Agriculture (USDA) provides partial reimbursement for snacks served to children in the School-Age Child Care program. The program serves school-aged children, grades K-8.					
<b>U.S. Department of Health and Human Services Head Start Programs</b>					
Head Start is a national child development program that serves income eligible families with very young children. Families served by Head Start grants receive assistance with child education and development, social and health services, and parent education including family literacy and English as a Second Language. The overall match requirements for Head Start grants are 20 percent. In addition to Local Cash Match, the agency uses in-kind services to meet this required match total.					
Head Start Federal Program Grant (67602G)	29/29.0	\$4,300,894	\$337,615	\$3,963,279	\$0
Head Start is a national child development program that serves income-eligible families with children 3 to 5 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English as a second language. This funding will provide services to an estimated 434 children.					
Child Care Development Block Grant (67603G)	0/0.0	\$96,945	\$0	\$96,945	\$0
The Child Care Block Grant extends service hours and days of care for children enrolled in part-day Head Start classrooms at Gum Springs Head Start Center.					
Early Head Start Program (67610G)	25/24.5	\$2,996,836	\$343,808	\$2,653,028	\$0
The Early Head Start program is a national child development program that serves income eligible families with children 0 to 3 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English as a second language. This funding will provide services to an estimated 212 children 0 to 3 years of age as well as pregnant mothers. It should be noted that this grant reflects the totals formerly funded under two separate grants 67606G (Early Head Start) and 67608G (Early Head Start – South County).					
<b>Subtotal – Head Start Programs</b>	<b>54/53.5</b>	<b>\$7,394,675</b>	<b>\$681,423</b>	<b>\$6,713,252</b>	<b>\$0</b>
Virginia Preschool Initiative Grant (67604G)	1/1.0	\$985,768	\$0	\$985,768	\$0
The Virginia Department of Education Preschool Initiative allows Fairfax County to serve 629 children in a statewide, comprehensive preschool program designed for at-risk four year-olds.					
Child Care Assistance and Referral Program/Child Care Quality Initiative Program (67605G)	43/42.5	\$2,646,695	\$0	\$2,646,695	\$0
The Virginia Department of Social Services provides Child Care Development Fund (CCDF) funding for staff to support the provision of childcare services, which includes eligibility determination and child care placement, as well as recruitment, resources, and referral activities through the Child Care Assistance and Referral (CCAR) program. For FY 2006, total projected funding for the CCAR program is \$2,462,321 for 42/41.5 SYE grant positions.					
Funds for the Child Care Quality Initiative Program are used to develop, expand, and deliver family preservation and family support services. The Virginia Department of Social Services allocates this funding to enhance the quality and supply of childcare services in the community. Total projected funding for the Child Care Quality Initiative Program for FY 2006 is \$184,374 for 1/1.0 SYE grant position.					

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
VIEW Day Care (67607G)	3/3.0	\$163,819	\$16,382	\$147,437	\$0
The Virginia Department of Social Services reimburses Fairfax County for childcare services provided by the School-Age Child Care program to families who are participating in VIEW, the State Welfare Reform program. Required Local Cash Match for this program is 10 percent.					
Fairfax Futures (67611G)	1/1.0	\$75,000	\$0	\$0	\$75,000
This grant from the Freddie Mac Foundation provides funding for working with business and community leaders and the County's Office for Children to bring focus, direction, and new funding to the County to better prepare children to enter kindergarten. It increases communication with the greater Fairfax community about the importance of strengthening early childhood programs in the County, develops business and foundation partnerships to advance the goals, and manages fundraising strategies to achieve these goals.					
<b>TOTAL – DEPARTMENT OF FAMILY SERVICES</b>	<b>212/209.25</b>	<b>\$25,243,292</b>	<b>\$1,708,003</b>	<b>\$23,381,926</b>	<b>\$153,363</b>
<b>Health Department</b>					
Shelter Support Program (71002G)	2/1.13	\$0	\$0	\$0	\$0
The Virginia Department of Housing and Community Development Shelter Support Grant serves homeless individuals and families living in County shelters. The program provides health care services to shelter residents through a program jointly administered by the Health Department and the Department of Family Services. The funding for these positions is located in Agency 67, Department of Family Services.					
Immunization Action Plan (71006G)	0/0.0	\$71,235	\$0	\$71,235	\$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding immunizations for children from low-income families within the community.					
Women, Infants, and Children (71007G)	22/22.0	\$1,250,000	\$0	\$1,250,000	\$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under the age of five.					
Perinatal Health Services (71010G)	3/3.0	\$309,634	\$0	\$309,634	\$0
The U.S. Department of Health Perinatal Health Services Grant provides for nutrition counseling for low-income pregnant women to reduce the incidence of low birth rate in Fairfax County. Funding is also used to support Alpha-fetal protein testing.					
Anonymous Test Site (71011G)	0/0.0	\$18,000	\$0	\$18,000	\$0
The Virginia Department of Health and Human Services Test Site grant provides confidential information on HIV/AIDS and the location of facilities where HIV/AIDS tests are given. A testing clinic is held weekly where clients can receive testing and counseling without having to give their names.					
Tuberculosis Grant (71014G)	2/2.0	\$120,000	\$0	\$120,000	\$0
The Centers for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provide funding to coordinate tuberculosis case investigation, case management, and reporting activity for Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.					
Preventative Health and Health Services Grant (71021G)	0/0.0	\$24,827	\$0	\$24,827	\$0
The Virginia Department of Health, Division of Chronic Disease Prevention/Nutrition provides funding from the Preventative Health and Health Services (PHHS) Block Grant for Chronic Disease Prevention. The major focus of this grant is the prevention of, and early intervention for, cardiovascular disease process to control the risk factors associated with cardiovascular diseases.					
Family Planning – Title X (71024G)	0/0.0	\$30,000	\$0	\$30,000	\$0
The State Health Department provides funding to cover the cost of pap smears for maternity clients. Pap smears screen for cervical cancer and vaginal/cervical infections.					

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Emergency Preparedness and Response (EP&R) for Bioterrorism Grant (71025G)	1/1.0	\$100,492	\$0	\$100,492	\$0
The Centers for Disease Control provide funding for the Bioterrorism Grant through the Virginia Department of Health to fund a position that serves the Fairfax/Falls Church Health District. The major goal is to have an emergency response plan that is coordinated with local agencies, hospitals, physicians, and laboratories in the County and the region.					
Medical Reserve Corps Demo Project (71026G)	0/0.0	\$50,000	\$0	\$50,000	\$0
The U.S. Public Health Service provides funds for the development and implementation of an emergency alerting system to mobilize Medical Reserve Corps (MRC) volunteers for roles that support the Health Department's emergency preparedness and response efforts. In FY 2004, the MRC Demonstration Project Grant established the Fairfax County Medical Reserve Corps Alert Network. FY 2006 funding will be used to continue these efforts.					
Community Arthritis Prevention and Control Project (71027G)	0/0.0	\$14,000	\$0	\$14,000	\$0
The Centers for Disease Control provide funding through the Virginia Department of Health for a Community Arthritis Prevention and Control Project. The purpose of the project is to increase understanding of arthritis in some of its most common forms, to educate the community about the benefits of evidence-based intervention programs and select the interventions best suited for people with arthritis in Fairfax County, and to develop private and public partnerships to assist in promoting and marketing the availability of the programs.					
<b>TOTAL - HEALTH DEPARTMENT</b>	<b>30/29.13</b>	<b>\$1,988,188</b>	<b>\$0</b>	<b>\$1,988,188</b>	<b>\$0</b>
<b>Circuit Court and Records</b>					
Circuit Court Preservation Grant (80002G)	0/0.0	\$11,328	\$0	\$11,328	\$0
The Supreme Court of Virginia provides funding whereby loose court papers can be digitally reformatted and converted to security microfilm, allowing for preservation and permanent retention. The Library of Virginia is responsible for the conversion process, but as part of the grant, funding is awarded to Circuit Court for supplies and limited-term support.					
Alternative Dispute Resolution/Neutral Case Evaluation Grant (80003G)	1/1.0	\$40,426	\$0	\$40,426	\$0
The Supreme Court of Virginia Alternative Dispute Resolution/Neutral Case Evaluation Grant provides funding for settlement conferences which allow judges and attorneys to settle lawsuits prior to trial.					
<b>TOTAL - CIRCUIT COURT AND RECORDS</b>	<b>1/1.0</b>	<b>\$51,754</b>	<b>\$0</b>	<b>\$51,754</b>	<b>\$0</b>
<b>Juvenile and Domestic Relations District Court</b>					
Juvenile Accountability Incentive Block Grant (81013G)	4/3.0	\$172,948	\$17,294	\$155,654	\$0
The Virginia Department of Criminal Justice Services provides funding to combat violent youth crime, to increase accountability for juvenile criminal offenses, and to promote greater accountability in the juvenile justice system. Required Local Cash Match for this program is 10 percent.					
Young Offender Grant (81016G)	1/1.0	\$156,023	\$117,017	\$39,006	\$0
The Virginia Department of Criminal Justice Services (DCJS) provides funding for the development and implementation of a Young Offender Program targeted to enhance services to juvenile offenders under the age of 14 years. FY 2006 reflects the final year of funding for the grant. An initial award of \$156,023, received in December 2001, was for the first 18-month funding period of the project (January 1, 2002 to June 30, 2003). A 25 percent Local Cash Match was required for the second period (July 1, 2003 to June 30, 2004), a 50 percent match was required for the third period (July 1, 2004 to June 30, 2005), and a 75 percent match is required for this final period (July 1, 2005 to December 31, 2006).					

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Treatment of Juvenile Sex Offenders Grant (81018G)	1/1.0	\$42,127	\$0	\$42,127	\$0
This grant, funded by the Virginia Department of Criminal Justice Services (DCJS), is for the development and implementation of the Juvenile Sex Offender Treatment Enhancement Program. The program builds on existing services and adds intensive assessment, intensive supervision, small caseloads, and home-based family intervention services to this population.					
<b>TOTAL – JUVENILE AND DOMESTIC RELATIONS DISTRICT COURT</b>	<b>6/5.0</b>	<b>\$371,098</b>	<b>\$134,311</b>	<b>\$236,787</b>	<b>\$0</b>
<b>General District Court</b>					
<b>Comprehensive Community Corrections Act Grant (85006G)</b>	<b>8/8.0</b>	<b>\$522,759</b>	<b>\$0</b>	<b>\$522,759</b>	<b>\$0</b>
The Court Services Division of the General District Court provides pre-trial and post-trial supervision of defendants and offenders in the community as mandated by the Comprehensive Community Corrections Act (CCCA) Grant. This award from the Virginia Department of Criminal Justice Services will continue to support 3/3.0 SYE grant positions providing pretrial services in the General District Court. These positions provide supervision of staff in the Court Services Division, as well as provide client services. The remaining 5/5.0 SYE grant positions provide probation services in the General District Court and the Juvenile and Domestic Relations District Court.					
<b>Police Department</b>					
Seized Funds (90002G)	0/0.0	\$402,008	\$0	\$402,008	\$0
The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures stemming from illegal narcotics activity. The program serves residents of Fairfax County.					
Victim Witness Assistance (90016G)	5/5.0	\$219,217	\$21,922	\$197,295	\$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Assistance Program. This award provides funding to ensure that staffing levels are adequate to provide services. Required Local Cash Match for this program is 10 percent.					
Local Law Enforcement Block Grant (90019G)	0/0.0	\$250,000	\$25,000	\$225,000	\$0
The Local Law Enforcement Block Grant program provides funding for the purpose of reducing crime and improving public safety. The program serves the residents of Fairfax County through the acquisition of equipment and technology and through personnel services funding to support law enforcement. Required Local Cash Match for this program is 10 percent.					
Smooth Operator Program (90022G)	0/0.0	\$90,000	\$0	\$90,000	\$0
The Virginia Department of Motor Vehicles provides funding for overtime salaries and educational materials for the continued targeting of aggressive drivers and the most common causes of traffic crashes and fatalities in the region.					
Someplace Safe (90025G)	1/1.0	\$71,131	\$17,783	\$53,348	\$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Unit's "Someplace Safe" Program, which provides a police response to domestic violence cases in Fairfax County. Required Local Cash Match for this program is 25 percent.					
Bulletproof Vest Program (90031G)	0/0.0	\$70,000	\$35,000	\$35,000	\$0
The U.S. Department of Justice, Bureau of Justice Assistance provides funding for the purchase of new or replacement ballistic vests for the protection of sworn law enforcement officers. One vest may be purchased per officer per year under the provisions of this program. Required Local Cash Match for this program is 50 percent.					
Internet Crimes Against Children Task Force (90034G)	0/0.0	\$300,000	\$0	\$300,000	\$0
This Office of Juvenile Justice and Delinquency Prevention grant program provides funding to support efforts to prevent the exploitation of minors through the use of the Internet.					
District Challenge Program (90039G)	0/0.0	\$15,000	\$0	\$15,000	\$0
The Virginia Department of Motor Vehicles provides funding for an incentive program which recognizes district stations for traffic safety efforts.					

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Gang Resistance Education and Training Program (90042G)	0/0.0	\$100,000	\$0	\$100,000	\$0
The Department of Justice, Office of Justice Programs provides funding for the Gang Resistance Education and Training (GREAT) program, which is a life skills competency program designed to provide students with the skills they need to avoid gang pressure and youth violence.					
Click-It or Ticket Program (90043G)	0/0.0	\$85,000	\$0	\$85,000	\$0
The Virginia Department of Motor Vehicles provides funding in support of programs aimed at educating the citizens of Fairfax County regarding the importance of properly installed, maintained, and utilized automobile passenger safety belts.					
Speed/Racing Abatement Program (90044G)	0/0.0	\$80,000	\$0	\$80,000	\$0
The Virginia Department of Motor Vehicles provides funding in support of programs to enforce laws pertaining to aggressive driving, excessive speed, and racing in the streets of Fairfax County. Funding will be used for sworn officer overtime and educational materials.					
<b>TOTAL – POLICE DEPARTMENT</b>	<b>6/6.0</b>	<b>\$1,682,356</b>	<b>\$99,705</b>	<b>\$1,582,651</b>	<b>\$0</b>
<b>Office of the Sheriff</b>					
Bulletproof Vest (91005G)	0/0.0	\$4,000	\$2,000	\$2,000	\$0
The U.S. Department of Justice, Bureau of Justice Assistance provides funding for the purchase of new or replacement ballistic vests for the protection of sworn law enforcement officers. One vest may be purchased per officer per year under the provisions of the program. Required Local Cash Match is 50 percent.					
Criminal Justice Record System Improvement Program (91009G)	0/0.0	\$15,000	\$3,750	\$11,250	\$0
The Virginia Department of Criminal Justice provides funding to support criminal history records improvement, such as automated fingerprinting systems. Required Local Cash Match is 25 percent.					
<b>TOTAL – OFFICE OF THE SHERIFF</b>	<b>0/0.0</b>	<b>\$19,000</b>	<b>\$5,750</b>	<b>\$13,250</b>	<b>\$0</b>
<b>Fire and Rescue Department</b>					
Virginia Department of Fire Programs Fund Award (92001G)	4/4.0	\$1,893,319	\$0	\$1,893,319	\$0
The Fire Programs Fund Award provides funding for: fire services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the towns of Clifton and Herndon.					
Two-for-Life (92004G)	0/0.0	\$800,000	\$0	\$800,000	\$0
The Virginia Department of Health, Division of Emergency Services Two-for-Life Program is funded from the \$2 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the state for local jurisdictions for emergency medical services purposes, including the training of Emergency Medical Services (EMS) personnel and the purchase of necessary equipment and supplies. Funds are allocated based on the vehicle registrations processed in each locality. Effective July 2002, the amount collected was changed to \$4 per vehicle. However, these additional funds were retained by the state for the first two disbursement periods. Disbursement of increased funds designated for EMS medical services is currently scheduled to occur in FY 2006.					
Assistance to Firefighters Act Grant Program (92020G)	0/0.0	\$80,000	\$24,000	\$56,000	\$0
Awards are made to local fire departments on a competitive basis. Eligible categories for a specific award period are determined by the Federal Emergency Management Agency (FEMA). Categories include training, wellness and fitness programs, vehicles, equipment, personal protective equipment, and fire prevention programs. Required Local Cash Match for this program is 30 percent.					
Urban Search and Rescue (92100G Series)	3/3.0	\$1,000,000	\$0	\$1,000,000	\$0
The responsibilities and procedures for national search and rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between the Federal Emergency Management Agency (FEMA) and the County. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies.					

## Fund 102 Federal/State Grant Fund

FY 2006 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2006 GRANT FUNDED POSITIONS/SYE	FY 2006 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Urban Search and Rescue Activations (92200G Series)	0/0.0	\$400,000	\$0	\$400,000	\$0
<p>The responsibilities and procedures for national urban search and rescue activities provided by the Department's Urban Search and Rescue Team and National Medical Response Team are identified in memorandums of agreement with the Federal Emergency Management Agency (FEMA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to activations are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1) and the National Medical Emergency Response Team.</p>					
International Urban Search and Rescue (92300G Series)	1/1.0	\$716,278	\$66,278	\$650,000	\$0
<p>A memorandum with the U.S. Agency for International Development (USAID), Office of Foreign Disaster Assistance (OFDA) exists to provide emergency urban search and rescue services internationally. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies. Year four of a five-year agreement is anticipated to begin in FY 2006. The total value of this agreement over the five-year grant period (exclusive of deployment costs) is \$2,000,000. Required Local Cash Match for this program is 25 percent of personnel-related costs, including overtime.</p>					
International Urban Search and Rescue Activations (92400G Series)	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
<p>The responsibilities and procedures for international urban search and rescue activities provided by the Department's Urban Search and Rescue Team are identified in a memorandum of agreement with the Office of Foreign Disaster Assistance (OFDA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (USAID SAR 1).</p>					
<b>TOTAL – FIRE AND RESCUE DEPARTMENT</b>	<b>8/8.0</b>	<b>\$5,889,597</b>	<b>\$90,278</b>	<b>\$5,799,319</b>	<b>\$0</b>
<b>Emergency Preparedness</b>					
<b>Department of Homeland Security First Responder Programs</b>	<b>0/0.0</b>	<b>\$10,000,000</b>	<b>\$0</b>	<b>\$10,000,000</b>	<b>\$0</b>
<p>The Department of Homeland Security (DHS) funds several initiatives to support state and local emergency preparedness efforts through its First Responder Programs, including the Urban Area Security Initiative (UASI) program and Homeland Security Grant Program. The purpose of the UASI program is to allow local governments to enhance capabilities in the areas of law enforcement, emergency medical services, emergency management, fire service, public works, public safety communications, and public health through the purchase of response equipment that will be necessary to prepare for and respond to emergencies arising out of terrorist or other mass casualty events affecting public safety. The purpose of the Homeland Security Grant Program is to enhance the capacity of state and local emergency responders to prevent, respond to, and recover from a weapons of mass destruction terrorism incident involving chemical, biological, radiological, nuclear, and explosive devices and cyber attacks. The Homeland Security Grant Program combines several previous grants into one program, including the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Grant program. Based on awards received in FY 2005, it is anticipated that Fairfax County will receive at least \$10,000,000 in FY 2006 through the DHS First Responder Programs. Agencies receiving these awards will formally notify the Board of Supervisors and obtain the Board's concurrence prior to spending funds.</p>					
<b>Fund 102 Summary</b>					
<i>Reserve for Anticipated Grants (subtotal of grants in above table)</i>	<i>284/279.38</i>	<i>\$62,908,324</i>	<i>\$6,246,507</i>	<i>\$56,468,454</i>	<i>\$193,363</i>
<i>Reserve for Unanticipated Grants</i>	<i>0/0.0</i>	<i>\$1,075,000</i>	<i>\$75,000</i>	<i>\$1,000,000</i>	<i>\$0</i>
<b>TOTAL RESERVES</b>	<b>284/279.38</b>	<b>\$63,983,324</b>	<b>\$6,321,507</b>	<b>\$57,468,454</b>	<b>\$193,363</b>
<i>TOTAL APPROPRIATED DIRECTLY TO AGENCIES</i>	<i>0/0.0</i>	<i>\$6,814,586</i>	<i>\$6,600,566</i>	<i>\$214,020</i>	<i>\$0</i>
<b>TOTAL FUND</b>	<b>284/279.38</b>	<b>\$70,797,910</b>	<b>\$12,922,073</b>	<b>\$57,682,474</b>	<b>\$193,363</b>



# Fund 102 Federal/State Grant Fund

## Agency Position Summary

284 Grant Positions / 279.38 Grant Staff Years

### Position Detail Information

#### OFFICE OF THE COUNTY EXECUTIVE

##### **Project Discovery (02003G)**

1 Management Analyst II  
1 Position  
1.0 Staff Year

##### **Pediatric Nurse Practitioner Program (02006G)**

1 Social Worker III  
1 Position  
1.0 Staff Year

#### OFFICE OF HUMAN RIGHTS

##### **EEOC (39005G)**

3 Human Rights Specialists II  
1 Administrative Assistant I  
4 Positions  
4.0 Staff Years

#### DEPARTMENT OF TRANSPORTATION

##### **Marketing and Ridesharing Program (40001G)**

1 Transportation Planner III  
1 Transportation Planner II  
1 Graphic Artist III  
1 Administrative Assistant II  
4 Positions  
4.0 Staff Years

##### **Employer Outreach Program (40013G)**

1 Transportation Planner II  
1 Transportation Planner I  
2 Positions  
2.0 Staff Years

##### **Dulles Corridor Enhancements (40016G)**

1 Planning Technician II  
1 Position  
1.0 Staff Year

#### DEPARTMENT OF FAMILY SERVICES

##### **WIA Adult Program (67300G)**

1 Program Manager  
1 Human Service Worker IV  
6 Human Service Workers III  
3 Administrative Assistants II  
11 Positions  
11.0 Staff Years

##### **WIA Youth Program (67302G)**

1 Human Service Worker IV  
5 Human Service Workers II  
1 Administrative Assistant II  
7 Positions  
7.0 Staff Years

##### **WIA Dislocated Worker Program (67304G)**

1 Human Service Worker IV  
8 Human Service Workers III  
9 Positions  
9.0 Staff Years

##### **Metro Tech Program (67309G)**

1 Human Service Worker IV  
2 Human Service Workers III  
3 Positions  
3.0 Staff Years

##### **Fraud FREE Program (67312G)**

2 Human Service Workers III  
2 Human Service Workers II  
4 Positions  
4.0 Staff Years

##### **Temporary Assistance for Needy Families Hard-to-Serve (67314G)**

2 Human Service Workers III  
1 Administrative Assistant II  
3 Positions  
3.0 Staff Years

##### **Dept. of Labor - One Source (67316G)**

1 Accountant II  
1 Position  
1.0 Staff Year

##### **VASAVOR (67321G)**

1 Human Service Worker III  
1 Position  
1.0 Staff Year

##### **Independent Living Initiatives (67500G)**

1 Social Worker III  
1 Position  
1.0 Staff Year

##### **Foster and Adoptive Parent Training (67501G)**

2 Social Workers III  
2 Social Workers II  
4 Positions  
4.0 Staff Years

##### **Community Housing and Resource Program (67503G)**

1 Management Analyst III  
1 Administrative Assistant II  
2 Positions  
2.0 Staff Years

##### **VISSTA (67510G)**

1 Management Analyst III  
5 Administrative Assistants IV  
6 Positions  
6.0 Staff Years

##### **Foster Care and Adoption Staffing (67513G)**

1 Management Analyst III  
1 Management Analyst I  
9 Social Workers III  
7 Social Workers II  
1 Human Services Coordinator II  
1 Administrative Assistant IV  
2 Administrative Assistants III  
22 Positions  
22.0 Staff Years

##### **Title IV-E Revenue Maximization (67514G)**

3 Management Analysts III  
1 Management Analyst II, PT  
1 Social Work Supervisor  
9 Social Workers III  
3 Social Workers II  
1 Public Health Nurse II  
1 Administrative Assistant IV  
1 Administrative Assistant II  
20 Positions  
19.5 Staff Years

##### **Promoting Safe and Stable Families (67516G)**

1 Management Analyst II  
4 Social Workers II  
1 Human Services Coordinator III  
1 Administrative Assistant II  
7 Positions  
7.0 Staff Years

##### **USDA Child Care Food Program (67600G)**

1 Child Care Specialist III  
3 Child Care Specialists I, 2 PT  
1 Business Analyst II  
1 Administrative Assistant V  
1 Administrative Assistant III, PT  
2 Human Services Assistants  
9 Positions  
7.75 Staff Years

# Fund 102

## Federal/State Grant Fund

**Head Start Federal Program (67602G)**

- 1 Management Analyst III
- 1 Management Analyst II
- 1 Head Start Coordinator
- 1 Public Health Nurse III
- 4 Child Care Specialists II
- 1 Child Care Specialist I
- 3 Human Service Workers II
- 6 Day Care Center Teachers II
- 7 Day Care Center Teachers I
- 2 Administrative Assistants IV
- 2 Human Services Assistants
- 29 Positions
- 29.0 Staff Years

**Virginia Preschool Initiative (67604G)**

- 1 Child Care Specialist II
- 1 Position
- 1.0 Staff Year

**Child Care Assist. Program (67605G)**

- 1 Management Analyst III
- 1 Management Analyst II, PT
- 1 Child Care Program Adm. I
- 1 Business Analyst II
- 1 Business Analyst I
- 1 Child Care Specialist II
- 12 Child Care Specialists I
- 1 Human Service Worker II
- 14 Human Service Workers I
- 6 Human Services Assistants
- 1 Administrative Assistant III
- 3 Administrative Assistants II
- 43 Positions
- 42.5 Staff Years

**VIEW Day Care (67607G)**

- 1 Child Care Specialist III
- 2 Day Care Center Teachers I
- 3 Positions
- 3.0 Staff Years

**Early Head Start (67610G)**

- 1 Head Start Coordinator
- 2 Child Care Specialists II
- 5 Child Care Specialists I
- 1 Administrative Assistant III
- 7 Day Care Center Teachers II
- 7 Day Care Center Teachers I
- 1 Human Services Assistant
- 1 Day Care Center Aide, PT
- 25 Positions
- 24.5 Staff Years

**Fairfax Futures (67611G)**

- 1 Management Analyst IV
- 1 Position
- 1.0 Staff Year

**HEALTH DEPARTMENT**

**Shelter Support (71002G)**

- 2 Nurse Practitioners, PT
- 2 Positions
- 1.13 Staff Years

**WIC (71007G)**

- 1 Nutrition Program Supervisor
- 1 Sr. Public Health Nutritionist
- 7 Public Health Nutritionists
- 7 Nutritionist Assistants
- 6 Administrative Assistants II
- 22 Positions
- 22.0 Staff Years

**Perinatal Health Services (71010G)**

- 3 Human Services Assistants
- 3 Positions
- 3.0 Staff Years

**Tuberculosis Grant (71014G)**

- 1 Public Health Nurse III
- 1 Human Services Assistant
- 2 Positions
- 2.0 Staff Years

**EP&R for Bioterrorism Grant (71025G)**

- 1 Management Analyst III
- 1 Position
- 1.0 Staff Year

**CIRCUIT COURT AND RECORDS**

**Neutral Case Evaluation (80003G)**

- 1 Administrative Assistant IV
- 1 Position
- 1.0 Staff Year

**JUVENILE AND DOMESTIC**

**RELATIONS DISTRICT COURT**

**Juvenile Accountability Incentive**

**Block Grant (81013G)**

- 3 Probation Counselors II, 1 PT
- 1 Management Analyst I, PT
- 4 Positions
- 3.0 Staff Years

**Young Offender (81016G)**

- 1 Probation Counselor III
- 1 Position
- 1.0 Staff Year

**Treatment of Juvenile Sex Offenders (81018G)**

- 1 Probation Counselor III
- 1 Position
- 1.0 Staff Year

**GENERAL DISTRICT COURT**

**Comprehensive Community Corrections Act (85006G)**

- 1 Probation Counselor III
- 5 Probation Counselors II
- 1 Probation Supervisor I
- 1 Administrative Assistant II
- 8 Positions
- 8.0 Staff Years

**POLICE DEPARTMENT**

**Victim Witness Assistance (90016G)**

- 4 Probation Counselors II
- 1 Human Services Assistant
- 5 Positions
- 5.0 Staff Years

**Someplace Safe (90025G)**

- 1 Probation Counselor II
- 1 Position
- 1.0 Staff Year

**FIRE AND RESCUE DEPARTMENT**

**Fire Programs (92001G)**

- 1 Fire Technician
- 2 Life Safety Education Specialists
- 1 Photographic Specialist
- 4 Positions
- 4.0 Staff Years

**Urban Search and Rescue (92102G)**

- 1 Accountant III
- 1 Fire Technician
- 1 Administrative Assistant III
- 3 Positions
- 3.0 Staff Years

**International Search & Rescue (92302G)**

- 1 Fire Battalion Chief
- 1 Position
- 1.0 Staff Year

PT Denotes Part Time

# Fund 102

## Federal/State Grant Fund

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 102, Federal/State Grant Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$2,175,324</b>	<b>\$85,635</b>	<b>\$14,919,436</b>	<b>\$239,176</b>
Revenue:				
Federal Funds <sup>1</sup>	\$44,062,668	\$2,192,018	\$71,483,473	\$214,020
State Funds <sup>1</sup>	8,884,179	0	5,903,502	0
Local Cash Match	2,533,257	0	4,299,829	0
Other Match	6,519,419	5,376,636	12,617,800	6,600,566
Other Non-profit Grants	61,025	0	152,219	0
Seized Funds	817,862	0	0	0
Interest - Seized Funds	8,620	0	0	0
Interest - Fire Programs Funds	12,839	0	0	0
Miscellaneous Revenue	451,929	0	447,548	0
Reserve for Estimated Grant Funding	0	44,385,442	158,561	57,661,817
Reserve for Estimated Local Cash Match <sup>2</sup>	0	3,764,070	2,977,642	0
<b>Total Revenue</b>	<b>\$63,351,798</b>	<b>\$55,718,166</b>	<b>\$98,040,574</b>	<b>\$64,476,403</b>
Transfers In:				
General Fund (001) - Reserve for Estimated Local Cash Match <sup>2</sup>	\$0	\$0	\$0	\$6,321,507
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,321,507</b>
<b>Total Available</b>	<b>\$65,527,122</b>	<b>\$55,803,801</b>	<b>\$112,960,010</b>	<b>\$71,037,086</b>

# Fund 102

## Federal/State Grant Fund

### FUND STATEMENT

#### Fund Type G10, Special Revenue Funds

#### Fund 102, Federal/State Grant Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
Emergency Preparedness <sup>3</sup>	\$5,253,098	\$0	\$33,155,114	\$0
Office of County Executive	136,054	0	434,781	0
Capital Facilities	504,160	0	6,474,153	0
Land Development Services	41,367	0	0	0
Department of Housing and Community Development	758,727	0	2,536,839	0
Office of Human Rights	108,021	0	426,189	0
Department of Transportation	697,715	0	665,594	0
Department of Community and Recreation Services	172,662	0	362,497	0
Fairfax County Public Library	152,517	0	363,825	0
Department of Family Services	22,666,844	0	33,438,872	0
Department of Administration for Human Services	0	0	45,000	0
Health Department	1,938,533	0	2,479,778	0
Circuit Court and Records	38,155	0	54,024	0
Juvenile and Domestic Relations District Court	1,525,548	0	2,896,435	0
Commonwealth's Attorney	11,986	0	69,754	0
General District Court	510,138	0	563,687	0
Police Department	12,188,290	7,518,654	19,339,439	6,814,586
Office of the Sheriff	498	0	24,777	0
Fire and Rescue Department	3,903,373	50,000	6,253,873	0
Unclassified Administrative Expenses	0	48,149,512	3,136,203	63,983,324
<b>Total Expenditures</b>	<b>\$50,607,686</b>	<b>\$55,718,166</b>	<b>\$112,720,834</b>	<b>\$70,797,910</b>
<b>Total Disbursements</b>	<b>\$50,607,686</b>	<b>\$55,718,166</b>	<b>\$112,720,834</b>	<b>\$70,797,910</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$14,919,436</b>	<b>\$85,635</b>	<b>\$239,176</b>	<b>\$239,176</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$477,528 have been reflected as increases to FY 2004 revenues to properly record revenue accruals for the correct program year. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package.

<sup>2</sup> Beginning in FY 2006, the Reserve for Local Cash Match will be reflected as a transfer from the General Fund.

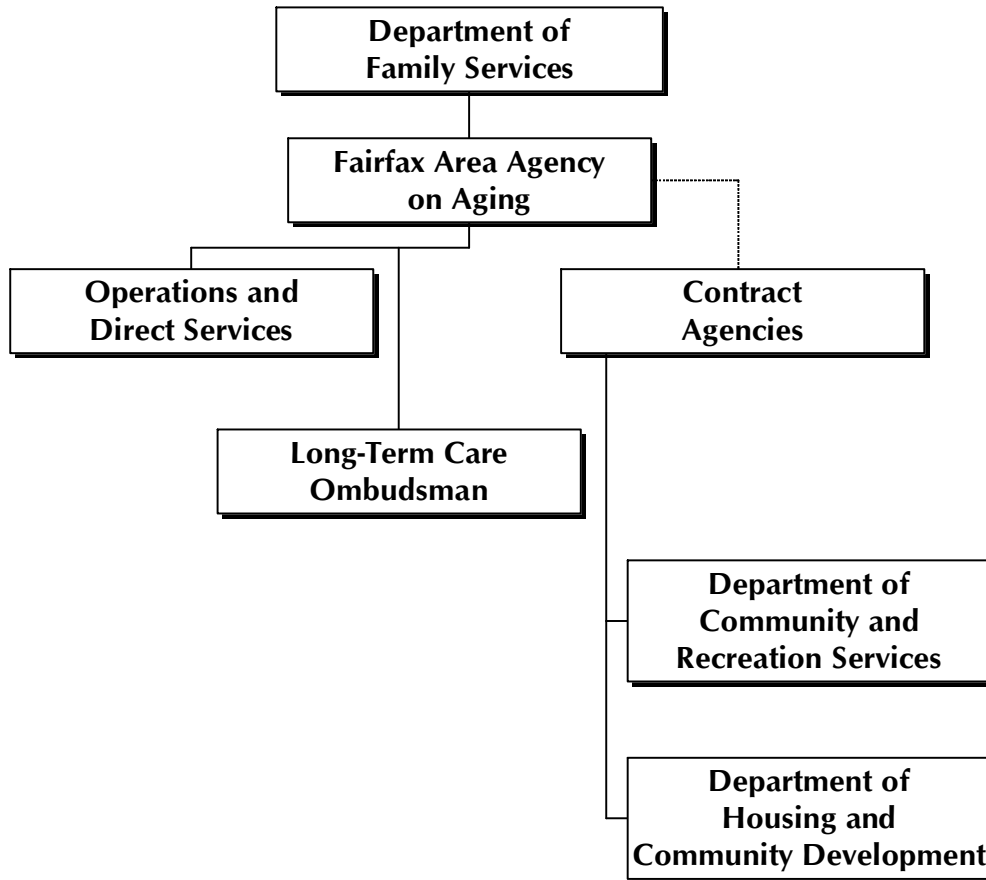
<sup>3</sup> Emergency Preparedness grant funding is reflected as a separate category in order to centrally identify grant funds earmarked for security and emergency preparedness requirements. Agencies involved in this effort include the Office of Public Affairs, Department of Public Works and Environmental Services, Department of Transportation, Department of Information Technology, Health Department, Police Department, Office of the Sheriff, and Fire and Rescue Department.

<sup>4</sup> The Ending Balance in Fund 102, Federal/State Grant Fund, fluctuates primarily due to timing, as some revenues received late in the fiscal year have not been by spent by June 30 as the time period for spending grant funds often continues beyond the end of the fiscal year.

# Fund 103

## Aging Grants and Programs

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### **Mission**

To promote and sustain a high quality of life for older persons residing in Fairfax County by offering a mixture of services, provided through the public and private sectors, that maximize personal choice, dignity and independence.

### **Focus**

Fund 103, Aging Grants and Programs, serves as the fiscal entity for federal and state grants awarded to the County primarily through the Virginia Department for the Aging. Grant funds are received and administered by the Fairfax Area Agency on Aging (FAAA), part of the Adult and Aging Division within the Department of Family Services. Deriving its purpose and structure from the Federal Older Americans Act, which established local area agencies on aging, FAAA exists to provide community leadership on aging issues and to promote community-based programs and activities that enhance the quality of life for the elderly and their caregivers. In addition to playing a key role linking practice and policy, FAAA serves as the focal point for the network of County and private sector agencies serving the elderly. FAAA helps seniors remain in the community through the administration and coordination of social service programs that deal with older persons whose needs are varied and may require intervention by one or more agency programs.

The Virginia Department for the Aging serves as the oversight agency for the FAAA as well as a pass-through entity for state general funds, Federal Older Americans Act and United States Department of Agriculture funds. In addition, the FAAA receives funding from Fairfax County as well as the cities of Fairfax and Falls Church. It should be noted that one of FAAA's programs, the Northern Virginia Long-Term Care Ombudsman Program, is a regional program that also serves the City of Alexandria, Loudoun County, Arlington County and Prince William County. As such, these member jurisdictions also provide funding to support the Long-Term

## Fund 103

### Aging Grants and Programs

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Care Ombudsman Program. FAAA program revenue is also generated from payments made for some grant program services such as Congregate Meals and Home-Delivered Meals, and from private corporation donations.

The Fairfax Area Commission on Aging (COA), appointed by the Board of Supervisors and the cities of Fairfax and Falls Church, serves as the official advisory body to the FAAA, the Board of Supervisors and the City Councils of Fairfax and Falls Church regarding local long-term care issues, legislative concerns, fiscal requirements, and program and policy issues. COA members are also involved in the newly established Long-Term Care Coordinating Council charged with implementing the strategic plan of the Citizen's Task Force for Long-Term Care. In a study of long-term care issues, the Citizen's Task Force found that the greatest barrier to services is lack of information on existing services and how to access them. The Task Force strongly recommended in 2002 strategies to maximize service resources through information and communication. Thus, improved awareness, information and communication are FAAA's primary goals.

#### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Increasing public awareness;
- Connecting people to services;
- Promoting independent and supportive living;
- Improving an expanding long-term care workforce; and
- Creating a long-term care delivery system.

Given that the vast majority of seniors would prefer to remain in their own homes, as well as the high cost and limited supply of nursing homes and assisted living facilities, FAAA provides a continuum of free and affordable services so that individuals can remain living independently as long as possible. To this end, FAAA provides community-based services such as case management/consultation services; legal assistance; transportation; information and referral; volunteer in-home services; and home-delivered and congregate meals. For those seniors who cannot live independently in the community, staff and volunteers with FAAA's Long-Term Care Ombudsman Program work with area nursing homes and assisted living facilities to provide professional information, assistance and mediation to ensure that patients' rights are being upheld.

Key environmental components driving the FAAA's future direction and strategic planning are the rapidly increasing numbers of older adults in the Fairfax area; the growing diversity of ethnicity, culture and language of older adults; emerging local and national initiatives to support the family caregiver; the shortage of long-term care providers; and the increasing demand for services to older adults given local, state and national budget constraints.


- ◆ *Rapidly increasing numbers of older adults* as a portion of the Fairfax County overall population and increasing numbers of frail elderly. Older adults are the most rapidly expanding population group. From 2000 to 2010, the County's total population is projected to increase by 15 percent, but those ages 60 and older will grow by 55 percent. This fact is particularly significant given that approximately 20 percent of persons ages 65 and older have a substantial physical, visual or hearing disability, while approximately 50 percent of persons ages 85 and older have some form of dementia.
- ◆ *Growing diversity of ethnicity, culture, and language of persons age 65 and older in the Fairfax area.* In 2000, 24 percent of the 65 and older population in Fairfax County was non-white and more than 1 out of 10 persons ages 65 and older spoke no English or did not speak English very well.
- ◆ *Support of local and long-distance family caregivers of older adults.* Recognizing the importance of the family caregiver in caring for a rapidly growing senior population, the federal government has provided new funds enabling localities to provide enhanced services for family caregivers, such as public information, support groups, adult day care, emergency services and assisted transportation.

## Fund 103

### Aging Grants and Programs

- ◆ *The shortage of long-term care providers requires new strategies for recruitment and retention of workers and a greater awareness and accessibility of assistive devices. Low pay and lack of health insurance and available/affordable transportation as well as absence of a clear career ladder result in fewer service providers. Thus, new strategies are needed to recruit and retain home care workers/providers. Assistive technology is an increasing trend in meeting some of the needs of persons who could remain at home with the help of low-tech and high-tech solutions for reducing falls and injury in the home, improving safety for those living alone, monitoring health and assisting with daily living activities.*
  
- ◆ *Budgetary constraints at the local, state and federal level have resulted in flat or reduced funding levels at the same time demand for service is rising. With a projected growth in the senior adult population of 55 percent in this decade, requests for day care services, congregate meals, home delivered meals and home-based assistance with daily living activities are increasing at a faster rate than the funding required to provide these services. In addition, outreach to the underserved populations of elders, including minorities, will increase the demand for services. In an effort to address the increased demand, in FY 2006, the General Fund transfer is increasing by \$509,188 or 25 percent including funding for an expansion of the Home Delivered Meals program. While FAAA will continue to maximize and diversify resources, such as recruiting more volunteers, applying for grant and corporate funding, accepting private donations, and charging fees on a sliding-scale basis for some services, additional demand for services may result in service caps and/or institution of waiting lists for services.*

### **New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision**



 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Eliminated the waiting list of more than 1.5 years for 25 frail, homebound elderly persons who needed food by establishing a new Meals-on-Wheels route in the Centreville/Chantilly area. Pilot ethnic meals at one site.	✓	✓	Agencywide
Continue using an interdisciplinary model for providing case management services to increase service efficiency and effectiveness.	✓	✓	Agencywide
Assessed the capacity of local area nursing homes to serve hearing-impaired and deaf seniors by conducting a survey of resident needs, staff/volunteer interpreter skills and adaptive devices for communication and safety.	✓		Agencywide
Expand a pilot program in partnership with Inova VNA Home Health to provide tele-homecare monitoring to homebound seniors with multiple medical conditions thereby enabling participants to remain in their own homes.	✓	✓	Agencywide
Implemented consultation services from an Occupational Therapist who is working with staff and consumers to identify and address in-home assistive technology needs. As a result, assistive devices and other adaptive equipment are purchased and instruction on using such equipment is provided. This initiative will continue to allow elderly persons to remain in their own homes.	✓	✓	Agencywide

## Fund 103 Aging Grants and Programs

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Developed a Family Caregiver program including support groups and trainings, respite care, transportation services, and an Internet based list serve with information and resources of interest to caregivers. This initiative is ongoing with new activities being added as collaborative opportunities are developed.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
Partnering with the Office of the Sheriff on a pilot project to track and quickly locate at-risk consumers who persistently wander from their homes using wrist transmitters.		<input checked="" type="checkbox"/>	Agencywide
The Virginia Insurance Counseling and Assistance Program (VICAP), within the Area Agency on Aging, conducted 30 training sessions on the new Medicare drug card. An intra-agency campaign was undertaken to notify low income seniors about a potential \$1,200 benefit over two years.	<input checked="" type="checkbox"/>		Agencywide
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to increase public awareness of aging issues and resources through the <i>Golden Gazette</i> and increase readership of the Large Print version monthly. Make the newspaper available online.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
Provide an updated, more comprehensive Home Care Packet for older adults and caregivers, available in hard-copy as well as online, to provide information on aging issues and available resources.		<input checked="" type="checkbox"/>	Agencywide
Developed and published aging/long-term care brochures in five languages. Continue to expand outreach to culturally diverse older adults by developing a comprehensive resource directory of available public resources.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
Conducting a senior transportation initiative in partnership with the County's Department of Transportation, FASTER, Senior Services in Recreation, and others to identify and address the transportation needs of an increasingly aging population.		<input checked="" type="checkbox"/>	Agencywide
Implemented and coordinated an accompanied transportation service for isolated older adults with physical and/or cognitive impairments who require assistance to safely access and receive services.	<input checked="" type="checkbox"/>		Agencywide
Continue to use the newly developed Travel Training pilot program to inform and instruct older adults about using various forms of public transportation.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide



## Fund 103 Aging Grants and Programs

 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Hosted the Older Adult Employment, Technology, and Information Expo which offered education and information concerning employment opportunities and community resources for seniors.	☑		Agencywide
Continue to serve an additional 15 low income older workers, many with limited English proficiency, through the Senior Community Service Employment Program (SCSEP) which provides assessment, planning, and job training services and supervision to promote work and economic independence for older workers.	☑	☑	Agencywide
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to provide volunteer opportunities, recruitment, screening, training and support for over 2,500 volunteers to meet the needs of older adults. In FY 2004, volunteers provided approximately 84,200 hours of service valued at nearly \$1.7 million.	☑	☑	Agencywide

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Grant	38/ 37	38/ 37	38/ 37	41/ 40
Expenditures:				
Personnel Services	\$2,309,062	\$2,300,110	\$3,072,326	\$2,675,479
Operating Expenses	2,177,510	2,302,107	2,927,623	2,524,097
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$4,486,572</b>	<b>\$4,602,217</b>	<b>\$5,999,949</b>	<b>\$5,199,576</b>
Revenue:				
Federal	\$1,296,033	\$1,273,501	\$1,601,131	\$1,306,990
State	725,444	727,377	996,776	776,560
Project Income	428,897	362,065	376,789	369,681
Other Jurisdictions' Share of the				
Ombudsman Program	98,432	111,076	111,076	111,076
City of Fairfax	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306
Private Corporations	4,141	9,454	6,684	7,337
<b>Total Revenue</b>	<b>\$2,622,266</b>	<b>\$2,552,792</b>	<b>\$3,161,775</b>	<b>\$2,640,963</b>
<b>Net Cost to the County</b>	<b>\$1,864,306</b>	<b>\$2,049,425</b>	<b>\$2,838,174</b>	<b>\$2,558,613</b>

# Fund 103

## Aging Grants and Programs

<b>Position Summary</b>		
<p><b><u>OPERATIONS AND DIRECT SERVICES</u></b></p> <p><b><u>Community-Based Social Services</u></b></p> <p>2 Social Work Supervisors</p> <p>5 Social Workers II, 1 PT</p> <p>1 Administrative Assistant II, PT</p> <p><b><u>Home Delivered Meals</u></b></p> <p>1 Social Work Supervisor</p> <p>1 Management Analyst II</p> <p>1 Social Worker III (1)</p> <p>5 Social Workers II (2)</p>	<p><b><u>Care Coordination for the Elderly Virginian</u></b></p> <p>1 Social Work Supervisor</p> <p>1 Social Worker III</p> <p>2 Social Workers II</p> <p>1 Mental Health Therapist II</p> <p>2 Public Health Nurses II</p> <p>1 Management Analyst II</p> <p>1 Administrative Assistant II</p> <p><b><u>Family Caregiver Support</u></b></p> <p>1 Management Analyst III</p>	<p><b><u>LONG-TERM CARE OMBUDSMAN</u></b></p> <p>1 Social Work Supervisor</p> <p>4 Social Workers III</p> <p><b><u>DEPARTMENT OF COMMUNITY AND RECREATION SERVICES</u></b></p> <p><b><u>Congregate Meals</u></b></p> <p>1 Management Analyst I</p> <p>4 Recreation Specialists II</p> <p>5 Recreation Assistants</p>
<p><b><u>TOTAL POSITIONS</u></b></p> <p><b>41 Grant Positions (3)/ 40.0 Grant Staff Years (3)</b></p>		<p><b>( ) Denotes New Positions</b></p> <p><b>PT Denotes Part-Time Positions</b></p>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY2006 program:

- ◆ **Employee Compensation** **\$149,729**

An increase of \$149,729 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Home Delivered Meals** **\$350,177**

An increase of \$350,177 is associated with the expansion of the Home Delivered Meals program. An additional \$209,777 in Personnel Services will support three social worker grant positions that will provide comprehensive case management services and \$140,400 in Operating Expenses that will provide 45 clients with ethnic meals. The expenditure increase is supported by \$347,837 in County funds and approximately \$2,340 in participant donations.
- ◆ **Congregate Meals Program** **\$14,898**

An increase of \$14,898 in Operating Expenses is included to fully fund the Congregate Meals program at the new Herndon Harbor Senior Center. This increase represents only three months of the total annual cost; nine months of funding was included in FY 2005. Funding will support 3,900 meals to an additional 60 participants. The expenditure increase is partially offset by \$3,276 in participant donations.
- ◆ **Revised Grant Awards** **\$82,555**

An increase of \$82,555, which includes \$15,863 in Personnel Services and \$66,692 in Operating Expenses, in additional grant awards primarily attributed to \$37,000 in new grant money in the Caregiver Support program and \$30,280 in Title III C(1) Congregate Meals program.
- ◆ **Program Year 2004 Funding** **(\$1,397,732)**

A decrease of \$1,397,732 is attributable to the carryover of unexpended FY 2004 grant funds in programs such as Congregate Meals, Home Delivered Meals and Caregiver Support to FY 2005 which is necessary to provide funding through Program Year 2004 which ended on September 30, 2004. More specifically, a decrease of \$772,216 and \$625,516 were made in Personnel Services and Operating Expenses, respectively.

# Fund 103

## Aging Grants and Programs

### **Changes to FY 2005 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the *FY 2005 Revised Budget Plan* since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the *FY 2004 Carryover Review* and all other approved changes through December 31, 2004.

- ◆ **Carryover Adjustments** **\$1,397,732**  
 As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved carryover funding of \$1,397,732 which includes \$772,216 in Personnel Services and \$625,516 in Operating Expenses. The increase is attributable to \$1,320,957 in unexpended FY 2004 grant funds and an increase of \$76,775 primarily due to revised federal and state funding allocations in the Home Delivered Meals Title III-C(2), Family Caregiver Support Title III-E, Care Coordination for the Elderly Virginian, and Long Term Care Ombudsman programs.

### **Key Performance Measures**

#### **Objectives**

- ◆ To maintain at 80 percent the percentage of elderly persons and adults with disabilities receiving case management services who continue to reside in their homes one year after receiving services.
- ◆ To maintain at 95 percent the percentage of seniors receiving community-based services who remain living in the community rather than entering an institution after one year of service or information.
- ◆ To maximize personal health by serving nutritious meals so that 40 percent of clients receiving home delivered meals and 80 percent of clients receiving congregate meals score at or below a moderate risk category on the Nutritional Screening Initiative, a risk tool.
- ◆ To meet the State standard by maintaining the percent of Adult Protective Services (APS) completed within 45 days at 90 percent or more.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Adult and Aging/Long-Term Care clients served	2,093	2,121	2,121 / 2,057	2,057	2,057
Clients served with community-based services (CBS)	6,818	6,707	6,707 / 7,631	6,707	6,707
Meals provided	452,241	451,152	451,152 / 456,735	481,052	481,052
APS and Ombudsman Investigations conducted (1)	744	836	800 / 729	600	600
<b>Efficiency:</b>					
Cost per Adult and Aging/Long-Term Care client	\$4,367	\$4,607	\$4,722 / \$4,697	\$5,033	\$5,071
Cost per CBS client	\$109	\$132	\$168 / \$113	\$127	\$133
Cost per meal	\$9	\$10	\$13 / \$11	\$12	\$12
Cost per investigation (1)	\$1,810	\$1,738	\$2,170 / \$2,139	\$2,263	\$2,338

## Fund 103 Aging Grants and Programs

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Percent of Adult and Aging/Long-Term Care clients satisfied with services	95%	95%	90% / 91%	90%	90%
Percent of CBS clients satisfied with the information and services	95%	100%	95% / 96%	95%	95%
Percent of clients satisfied with home delivered meal quality and quantity	92%	NA	90% / 96%	NA	90%
Percent of clients satisfied with congregate meal quality and quantity	NA	95%	NA / 95%	90%	NA
Investigations completed within the State standard of 45 days (1)	615	802	720 / 663	540	540
<b>Outcome:</b>					
Percent of clients who remain in their homes after one year of services	83%	88%	80% / 84%	80%	80%
Percent of CBS clients who remain in community after one year of service or information	98%	99%	95% / 99%	95%	95%
Percent of clients served home delivered meals who score at or below a moderate nutritional risk category	40%	47%	40% / 66%	40%	40%
Percent of clients served congregate meals who score at or below a moderate nutritional risk category	87%	84%	80% / 89%	80%	80%
Percent of investigations completed within 45 days (1)	83%	96%	90% / 91%	90%	90%

(1) Ombudsman investigations are no longer included as of FY 2005

### Performance Measurement Results

In FY 2004, the Adult and Aging Services Division surpassed its goals of having 80 percent of persons who received case management services reside in their homes when services were terminated or after one year of service and having 95 percent of persons receiving community-based services who remained living in the community rather than entering an institution after one year of service, achieving outcomes of 84 percent and 99 percent, respectively. The Adult and Aging Services Division met these goals primarily by coordinating services across the organization and with community partners, and by improving access to services. It should also be noted that the number of clients served in community-based services within the division increased due to the implementation of the new Medicare Prescription benefits program. An intra-agency campaign was undertaken through the Virginia Insurance Counseling and Assistance Program (VICAP) to notify low income seniors about a potential \$1,200 benefit. The requirement for this level of service is not expected to continue.

The Adult and Aging Services Division also surpassed its goal for improving the nutritional health of persons receiving nutrition services, as 66 percent of clients who received home delivered meals and 89 percent of clients who received congregate meals scored at or below moderate risk on the Nutritional Screening Initiative. In addition, clients consistently reported a satisfaction rating of over 90 percent as demonstrated by client satisfaction surveys administered for each of these meal programs in FY 2004.

# Fund 103

## Aging Grants and Programs

### FUND STATEMENT

#### Fund Type G10, Special Revenue Funds

#### Fund 103, Aging Grants and Programs

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$817,229</b>	<b>\$0</b>	<b>\$788,749</b>	<b>\$0</b>
Revenue:				
Federal Funds	\$1,296,033	\$1,273,501	\$1,601,131	\$1,306,990
State Funds	725,444	727,377	996,776	776,560
Project Income	428,897	362,065	376,789	369,681
Other Jurisdictions' Share of Ombudsman Program	98,432	111,076	111,076	111,076
City of Fairfax	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306
Private Corporations	4,141	9,454	6,684	7,337
<b>Total Revenue</b>	<b>\$2,622,266</b>	<b>\$2,552,792</b>	<b>\$3,161,775</b>	<b>\$2,640,963</b>
Transfer In:				
General Fund (001)	\$1,835,826	\$2,049,425	\$2,049,425	\$2,558,613
<b>Total Transfer In</b>	<b>\$1,835,826</b>	<b>\$2,049,425</b>	<b>\$2,049,425</b>	<b>\$2,558,613</b>
<b>Total Available</b>	<b>\$5,275,321</b>	<b>\$4,602,217</b>	<b>\$5,999,949</b>	<b>\$5,199,576</b>
Grant Expenditures:				
<b>67450G</b> , Title III B, Community-Based Social Services	\$664,339	\$671,072	\$851,406	\$698,866
<b>67451G</b> , Title VII Ombudsman	320,760	335,777	445,870	377,507
<b>67452G</b> , Fee for Services/Homemaker	252,658	229,048	319,226	226,931
<b>67453G</b> , Title III C(1) Congregate Meals	1,447,650	1,695,685	2,262,528	1,734,080
<b>67454G</b> , Title III C(2) Home-Delivered Meals	945,160	879,934	1,080,183	1,279,683
<b>67455G</b> , Care Coordination for the Elderly Virginia	639,738	617,440	780,936	674,478
<b>67456G</b> , Caregiver Support	216,267	173,261	259,800	208,031
<b>Total Grant Expenditures</b>	<b>\$4,486,572</b>	<b>\$4,602,217</b>	<b>\$5,999,949</b>	<b>\$5,199,576</b>
<b>Total Disbursements</b>	<b>\$4,486,572</b>	<b>\$4,602,217</b>	<b>\$5,999,949</b>	<b>\$5,199,576</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$788,749</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FY 2005 Revised Budget Plan ending fund balance is \$0 and reflects the utilization of the FY 2004 ending fund balance of \$788,749 to partially offset grant expenditures in FY 2005 based on Program Year requirements.

# Fund 104

## Information Technology

### Mission

Through the effective use of technology and service enhancements, provide quality customer service; improve the means of providing access to services electronically; expedite responses to citizen inquiries; improve operational efficiencies; increase performance capabilities; and ensure optimum management decisions.

### Focus

Fund 104, Information Technology, was established in FY 1995 to strengthen centralized management of available resources by consolidating major Information Technology (IT) projects in one fund. Based on the 1994 Information Technology Advisory Group (ITAG) study, this fund was created to account for spending by project and is managed centrally by the Department of Information Technology (DIT). A General Fund transfer, the State Technology Trust Fund, and interest earnings are sources for investment in Information Technology projects.

The County's technological improvement strategy has two key elements. The first element is to provide an adequate infrastructure of basic technology for agencies to use in making quality operational improvements and efficiencies. The second is to redesign business processes and apply technology to achieve large-scale improvements in service quality and achieve administrative efficiencies. The County's long-term commitment to provide quality customer service through the effective use of technology is manifested in service enhancements, expedited response to citizen inquiries, improved operational efficiencies, better information for management decisions and increased performance capabilities.

In addition, the Senior Information Technology Steering Committee, which is comprised of the County Executive and senior County managers, has adopted five IT priorities which guide the direction of this fund. They include:

#### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Supporting mandated requirements;
- Leveraging prior investments;
- Enhancing County security;
- Improving service quality and efficiency; and
- Ensuring a current and supportable technology infrastructure.

- ◆ **Mandated Requirements:** Provide support for requirements enacted by the Federal government, Commonwealth of Virginia or Board of Supervisors; are Court ordered or a result of County regulation changes.
- ◆ **Completion of Prior Investments:** Provide support for multi-year lease purchases, to implement a project phase or to complete a planned project.
- ◆ **Enhanced County Security:** Provide support for homeland security, physical security, information security and privacy requirements.
- ◆ **Improved Service and Efficiency:** Promote consolidated business practices; support more efficient government; optimize management and use of County assets and data; enhance systems to meet the expectations and needs of citizens; and promote service that can be provided through the Internet/e-government. Corporate and strategic initiatives that add demonstrable value to a broad sector of government or to the County as a whole, which also provides productivity benefits and/or effectively manages the County's information and knowledge assets.
- ◆ **Maintaining a Current and Supportable Technology Infrastructure:** Focus on technology infrastructure modernizations which upgrade, extend or enhance the overall architecture or major County infrastructure components, including hardware and software and its environment. Ensure that citizens, businesses and County employees have appropriate access to information and services.

# Fund 104

## Information Technology

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In keeping with guidelines established for FY 2006, agencies were instructed that project requests must meet the following criteria: funding for new projects would be considered if the project met one of the five strategic priorities of the Fund and/or was low cost, short-term and small in scope; additional funding for existing projects would be considered for contractual obligations and/or to complete a phase of the project; and the project must be completed and maintained without additional staff.

A Project Review Team consisting of business and technical staff from the Department of Information Technology (DIT) and the Department of Management and Budget (DMB) reviewed all submissions. The project review included identification of projects that provide opportunities for improvement; those that help sustain the performance and reliability of the County technology infrastructure; and those poised to take advantage of technological advancements.

In addition, projects were reviewed from both a business and a technical perspective. On the business side, consideration included whether the implementation of the project would benefit citizens, the County or both. Benefits of the project were weighed against the cost of the project and several risk factors, including the risk of cost and scope escalation due to factors such as the type of technology chosen, organizational disruption, schedule viability and the impact of delaying the project.

On the technical side, factors examined included how closely the project matched, and its impact on, existing County IT infrastructure, and the technical uncertainty of the project as it pertained to the commercial availability of, and the organizational experience with, the proposed hardware, software and resource support. In addition, consideration was given to the availability of human resources both in DIT and the sponsoring agency to staff the project.

### FY 2006 Initiatives

In FY 2006, funding of \$17.2 million, which includes a General Fund transfer of \$17.0 million and interest income of \$0.2 million, is provided for initiatives that meet one or multiple priorities established by the Senior Information Technology Steering Committee. These initiatives include a mix of projects that provide benefits for both citizens and employees and that adequately balance continuing initiatives with the need for maintaining and strengthening the County's technology infrastructure. Funded projects will support initiatives in the Human Services, Planning and Development, General County Services and Public Safety program areas. Although many initiatives meet more than one of the technology priorities, for narrative purposes below, projects have been grouped into only one priority area.

<b>Priority</b>	<b>FY 2006 Advertised Funding</b>
Mandated Requirements	\$0.5 million
Completion of Prior Investments	\$2.4 million
Enhanced County Security	\$1.4 million
Improved Service and Efficiency	\$8.3 million
Maintaining a Current and Supportable Technology Infrastructure	<u>\$4.6 million</u>
<b>TOTAL</b>	<b>\$17.2 million</b>

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## Information Technology

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### **Mandated Requirements - \$0.5 million**

The County is responsive to federal and state agencies' mandates, as well as to directives of the Board of Supervisors. Each year, agencies review mandates and directives to ensure compliance. In FY 2006, staff will continue to implement a strategy to comply with a Board directive to manage the implementation of proffers. Funding of \$450,768 will be used for the second phase of database development to ensure that County agencies, the Board of Supervisors and the public have a way to research proffers effectively and to track their fulfillment as a project progresses. Staff will be alerted when a proffer is due, and will be able to provide accurate and timely accounting of the fulfillment of proffers. Upon project completion, the Department of Planning and Zoning will enter proffers when they are initially accepted and other participating agencies will have a "checklist" of proffers as they are fulfilled.

In addition, funding of \$50,000 is included to support the County's telecommuting program in FY 2006. The funding will be used to expand and enhance the County's communication infrastructure to provide increased accessibility for users, while maintaining a stable and secure communications environment. Due to the varied hardware and software capabilities of prospective telecommuters, the County offers dial-up modems, Virtual Private Network (VPN) technology and Citrix servers to meet the various access requirements of remote access and telecommuter users.

### **Completion of Prior Investments - \$2.4 million**

The County's IT program focuses on using technology as an essential tool to enable cost effective delivery of services, and continues to stress the need to build reliable, supportable projects for these services in a timely manner. Several projects are near completion and will be moved from the development phase to the production phase in FY 2006.

Funding of \$697,160 is provided to complete the Sheriff's Information Management System in FY 2006. This system will provide significantly improved functionality for booking of inmates, prisoner classification, medical, forensics, inmate programs, community corrections, court services and administrative information needs. In addition, the agency will be better able to meet information requirements of the Virginia State Department of Corrections and State Compensation Board. The completed project will provide new capabilities in ongoing activities including visitor tracking, inmate restrictions and discipline, agencywide event reporting, inmate referrals, community corrections and courts services. It will eliminate significant data entry redundancies across the present system(s) and support improved information sharing with other criminal justice agencies including the Police Department, Circuit Court, General District Court, Commonwealth's Attorney and other agencies.

FY 2006 funding of \$866,930 is provided to implement the remaining four modules of the real estate system purchased in FY 2002 and to migrate the existing real estate web application from an off-site location to a County owned and maintained location that is more tightly integrated with the real estate system. The remaining modules of the real estate system will enhance the efficiency of property assessing and inspection by field staff; will enable a coordinated approach to managing public inquiries and correspondence; will streamline common real estate transactions through customized forms; and will provide the core technical architecture to enable the other interactive modules to operate.

FY 2006 funding of \$350,000 is provided to implement the second phase of the Circuit Court's Court Modernization project which includes developing and implementing court-wide imaging and process workflows, as well as interfaces between the case management system and other County and state agencies. The availability of additional specific online case information and document images will significantly reduce the need to frequently retrieve files for viewing.

Funding of \$300,000 is provided in FY 2006 to automate the current manual crime analysis process and make Fairfax County crime and police activity data available to the public on the Police Department's website. This effort will automate the compilation and analysis of data and ensure reliable data is readily available to be accessed by the public from the Internet. Examples of anticipated data to be made available include: general information about police services in specific geographic areas; police-related traffic information; and general County-wide crime statistics and information. This information will provide the public with a better



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understating of crime and police activity in specific neighborhoods and better equip community groups to be aware of crime trends.

Funding of \$225,000 is included for the Circuit Court to make additional enhancements and modifications to the current Land Records Automation System (LRAS) currently used by citizens of Fairfax County, title examiners, law offices, mortgage companies, banks and County agencies. Currently, more than 28 million land record images and corresponding indexes dating from 1742 to the present are available through the Citizens Public Access Network (CPAN).

### **Enhanced County Security - \$1.4 million**

Ensuring the security of the County's IT investments and information assets is of primary importance to the Department of Information Technology. Through many projects and initiatives, efforts are focused on the security of various levels of County data, from email to homeland security measures. During FY 2006, the County will continue to implement a multi-faceted approach to securing County data and assets.

FY 2006 funding of \$450,000 is provided to support the County security architecture, designed to provide an appropriate level of protection for all County information processing resources regardless of technology platform. Aimed at ensuring the confidentiality of information in an evolving environment, new technologies will be employed to meet current and future security challenges.

Funding of \$491,864 is provided to continue the upgrade of the Public Service Radio System. This continuing project will replace the Public Service Communications System, which provides two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public School Transportation Department (school buses), FASTRAN and the Fairfax County Water Authority, with updated technology that meets the needs of user agencies. The completed system will provide adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County. The FY 2006 project cost is estimated to be \$1,612,666 and includes the second of seven annual lease-purchase payments for the new radio network infrastructure. Based on a portion of project costs, derived from the number of radios users will have operating on the system as a percent of the total number of radios, \$1,120,802 will be recovered from Non-General Fund Supported agencies, the Fairfax County Public Schools and the Fairfax County Water Authority in FY 2006.

Funding of \$491,180 will provide for necessary interfaces between the Master Address Repository (MAR) and existing agency databases and the regular process of updating the aerial imagery, digital orthophotography, and three-dimensional imagery for the County. The MAR is a centralized, standardized address repository that contains all Fairfax County addresses and the application resides on a server that is located in the Government Center. When an address is no longer in use it will be retired rather than deleted so that it can be referenced at any time in the future. This will provide the ability to see how parcels of land were addressed through time. Annual updates of GIS data are needed to reflect the changes that have occurred over the years, allowing the County to keep up with the developmental changes. Viewing County land in a three-dimensional capacity is used by agencies such as the Fire and Rescue Department, Department of Tax Administration, Police Department and Department of Planning and Zoning.

### **Improved Service and Efficiency - \$8.3 million**

There are several projects funded in FY 2006 that provide for additional gains in improved service and efficiency. These improvements are aimed at both external County interactions, such as with residents and the business community, as well as internal County processes, that result in improved results on the provision of direct services.

Funding of \$5,133,410 is included to support the development of imaging and workflow capabilities in agencies that have identified an opportunity to provide increased security and integrity of their records; to reduce the labor intensive record retrieval and re-filing process; to expedite workflow processes through an electronic workflow management system; provide simultaneous and instant access to records; and to reduce costs associated with space and shelving for storage of paper requirements. There are eight separate phases funded in FY 2006 for initiatives in multiple agencies, as well as some funding to support agencies yet-to-be-

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determined that may be strategically ready to commence with a planned phase of a document management project during FY 2006.

Funding of \$548,750 is provided to continue a partnership between the Facilities Management Division (FMD) and the Fairfax County Park Authority (FCPA) to pursue a joint acquisition of an Integrated Facilities and Grounds Management System as a single, integrated facilities information resource for FMD and the FCPA. An updated system will increase the effectiveness and efficiency of staff and the utilization of capital resources required to maintain and manage County and Park facilities and properties.

FY 2006 funding of \$520,775 will support initiatives related to the Fairfax Inspection Database Online (FIDO) system including creating a mobile, wireless field inspections module in FIDO for use by Health Department inspection staff, enabling them to input data directly from the field and share this data with other FIDO users in real time. It will also enable the Code Enforcement Branch of the Department of Public Works and Environmental Services (DPWES) to replace an existing stand-alone complaints processing and management database with the FIDO Complaints Management System, enabling sharing of complaint intake information between partnering FIDO agencies and improving complaint resolution timeliness, and accuracy.

Funding of \$502,336 is included for two initiatives within the Fairfax County Public Library. One initiative provides for the installation of 48 self-checkout stations across all 20 branches. Checking out books is the most labor-intensive aspect of face-to-face customer service for the Library; as service demands increase, self-check out will allow for the provision of continued good customer service without additional staff. Another initiative will provide customers wireless access to the Internet on the Library's Public network in all branches. This will enable the Library to expand its ability to serve customers requesting Internet access without expending funds for computers and their maintenance; nor will they have to find space to accommodate more computers, as customers will have their own computing device to connect to the Internet.

Funding of \$500,000 will continue integration of e-government architectures (Interactive Voice Response (IVR), Kiosk, Web, Infoweb, Wireless) in order to enhance the delivery of information and services, and provide new information and services to citizens. This project will continue to generate economies of scale by providing the needed infrastructure support for the ever-increasing demand for e-commerce/e-government services. Additionally, it will allow for the sharing of data across jurisdictional lines; thereby increasing the scope and value of information and services provided to citizens.

FY 2006 funding of \$405,000 will begin a multi-phase process to streamline the traffic summons and court scheduling processes by managing court dockets in a manner that will minimize high and low periods of activity and provide judges and court personnel with a more predictable and manageable workload. Efforts will include creating a Court Schedule Forecasting application that will use cyclical information about the volume of summons to pre-allocate available court dates to Police Officers in order to avoid unmanageable dockets and officer overtime, and the implementation of an Electronic Ticket Writing/Data Entry application to automate the transfer of summons information from the scene to the Police Department and General District Court.

FY 2006 funding of \$335,993 will consolidate a number of stand alone databases used for work order, complaints and infrastructure inventory in the Department of Public Works and Environmental Services Maintenance and Stormwater Management Division (MSMD) into one streamlined, integrated work management system. Data is currently captured in multiple, mostly stand alone applications, some of which are in old technology programs and unable to be run on the County's network. Most of the data is not linked, requiring repetitive input of information, costing staff time and increasing the likelihood of input error.

Funding of \$163,800 will convert an existing mainframe system for Home Occupation Permits (HOPs) to a permitting system that will be incorporated into the existing Fairfax Inspections Database Online System (FIDO). This will streamline processes within the Department of Planning and Zoning - Zoning Permit Review Branch into one system; and provide access to all permitting information within one system, as Building Permits are already accessed through FIDO.

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FY 2006 funding of \$99,208 is provided for the second year of a multi-phased project to upgrade the public Conference Center in the Government Center and meeting rooms in County buildings into technically advanced conference and meeting facilities, allowing Fairfax County Conference Center customers to fully engage in collaborative events. This project removes technical roadblocks to effective and efficient group discussions by adding technology and streamlining the room preparation process.

FY 2006 funding of \$60,000 is provided for implementation of a custom developed system serving as the basis for claiming Federal and State reimbursement for more than \$40 million dollars of eligible social services expenditures. The new application will replace the limited functioning Human Services Payroll Reports (PAYR) system, which automates the allocation of Department of Family Services' and Department of Administration for Human Services' personnel costs to various Federal and State programs.

#### **Maintain a Current and Supportable Technology Infrastructure - \$4.6 million**

In an ever changing technical environment, maintaining a current and supportable technology environment is a challenge that must be addressed. The County's technological improvement strategy strives to balance the need to pursue existing initiatives with the desire to adopt new industry technology, and previous infrastructure investments with the need to take advantage of newer features and functionality. Various projects are funded in FY 2006 which supports the goal of having consistent, reliable hardware and software, and ensuring that residents, the business community and County staff have appropriate access to information and services via technology.

Funding of \$3,300,000 will support the modernization of telecommunications infrastructure which will integrate voice, video and data communications onto a common structure. The multi-year project focuses on replacing the County's network of disparate voice technologies with an infrastructure platform based on current technology and integration into the Institutional Network (I-NET). This will ensure the County's voice, data and video network will meet future needs. This new network architecture will accommodate the projected growth in business applications requirements, and will allow cost savings through standardization and alignment with industry trends.

Funding of \$850,000 provides for tactical initiatives which focus on immediate improvements to information technology functions performed in a limited capacity across the County. Efforts in FY 2006 include the expanded use of an automated correspondence tracking product for County agencies; the expansion of the number of simultaneous users of the countywide reporting tool, used by staff to generate reports from mainframe computing systems; and replacement software used at County computer help desk.

FY 2006 funding of \$300,000 has been included to provide for information technology training and certification in recognition of the challenges associated with maintaining skills at the pace of technological changes and to ensure that the rate of change in information technology does not out-pace the County's ability to maintain proficiency. As the County's workforce becomes increasingly dependent on information technology, training support has become more essential.

FY 2006 funding of \$160,000 is provided to develop an interface between the financial module of the Housing and Community Development's (HCD) new management information system and the County's financial and procurement systems. The new management system will streamline requirements for HCD's compliance with U.S. Housing and Urban Development's (HUD) reporting structure, incorporate all HCD partnership program financial information on one technology platform and enable project-based reporting requirements for all Public Housing Authorities. Much of the data for the new system can be extracted from the existing County financial and procurement system, eliminating manually entering data which can result in the reporting of inaccurate data or the omission of pertinent financial data.

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## Information Technology

### **Changes to FY 2005 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

◆ **Carryover Adjustment** **\$24,406,216**

At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$24,406,216 due to the carryover of unexpended project balances in the amount of \$23,206,721, an appropriation of \$900,000 resulting from the transfer of funding from the Department of Family Services and Circuit Court and Records, and new funding of \$300,000 to support changes in the Personal Property System as a result of 2004 General Assembly action. This was partially offset by a reduction of \$505 based on lower than projected income in FY 2004.

The following table lists the projects contained in Fund 104, Information Technology. Descriptions for FY 2006 funded projects follow the Project Summary table. Information regarding technology initiatives can also be found in the FY 2006 Information Technology Plan prepared by the Department of Information Technology.

FUNDING (FY 2004 through FY 2006)				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
IT0002, Human Services	\$160,847	\$92,225	\$1,046,811	\$60,000
IT0003, Planning and Development Business Process Redesign	1,873,756	402,674	947,547	0
IT0004, Geographic Information System (GIS)	301,016	618,080	1,412,339	491,180
IT0006, Tax/Revenue Administration	1,914,558	0	1,073,025	866,930
IT0008, Library Projects	130,023	0	490,665	502,336
IT0010, Information Technology Training	296,953	221,817	260,395	300,000
IT0011, Enterprise Document Management and Imaging	162,595	960,256	3,318,402	5,133,410
IT0015, Health Management Information System (HMIS)	72,122	83,304	646,811	0
IT0020, Land Records Automated System (LRAS)	1,062,821	0	1,389,597	225,000
IT0021, Network Modernization	7,513	0	0	0
IT0022, Tactical Initiatives	153,728	540,600	1,050,648	850,000
IT0023, Electronic Data Interchange (EDI)	13,906	0	58,055	0
IT0024, Public Access to Information	1,907,987	500,000	2,207,985	500,000
IT0025, Criminal Justice Redesign	459,904	812,465	1,054,517	697,160
IT0031, Microsoft Product Application	104,670	607,400	611,406	0
IT0039, Court Modernization Projects	72,601	0	613,797	350,000
IT0041, Program Conversions and Replacements	346,098	0	182,369	0
IT0042, FASTRAN Scheduling System	60,794	0	37,356	0
IT0043, Human Resources Information System	0	0	571,792	0
IT0045, Enterprise Technology Center Modernization	0	0	52,486	0
IT0046, Server Replacement	0	0	2,171	0
IT0047, Upgrade Commodity/Service Codes	4,070	0	79,428	0
IT0048, Incident Reporting and Training System	0	0	554,099	0
IT0050, Public Service Communications Replacements <sup>1</sup>	(1,480,661)	449,930	7,957,656	491,864
IT0051, Fleet Management System	41,095	0	3,385	0
IT0053, Telework Expansion	35,399	0	4,826	0

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FUNDING (FY 2004 through FY 2006)				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
IT0054, SYNAPS	153,647	0	44,216	0
IT0055, Fairfax Inspection Database Online (FIDO)	937,778	1,704,455	4,063,224	520,775
IT0056, Pilot Courtroom Technologies	30,174	250,000	686,739	0
IT0057, Community Policing/Technology	40,645	0	1,500	0
IT0058, Remote Access	37,873	150,000	158,552	50,000
IT0059, Child Care Technology Systems	0	0	700,000	0
IT0060, Telecommunications Modernization	0	600,000	600,000	3,300,000
IT0061, Information Technology Security	0	1,260,667	1,260,667	450,000
IT0062, Police Records Management System	0	70,000	70,000	300,000
IT0063, Facility Space Modernization	0	100,000	100,000	99,208
IT0064, Proffer Database and Status System (PRODSS)	0	188,700	188,700	450,168
IT0065, Facility Maintenance Management System	0	792,250	792,250	548,750
IT0066, Personal Property Tax System	0	0	300,000	0
TBD, Integrated Housing Management System	0	0	0	160,000
TBD, Stormwater Maintenance Management System	0	0	0	335,993
TBD, Home Occupation Permitting System	0	0	0	163,800
TBD, Electronic Summons and Court Scheduling	0	0	0	405,000
<b>Total Funds</b>	<b>\$8,901,910</b>	<b>\$10,404,823</b>	<b>\$34,593,414</b>	<b>\$17,251,574</b>

<sup>1</sup>The FY 2004 actuals reflect partial receipts received from other entities for the purchase of new radios.

## Fund 104 Information Technology

<b>IT0002, Human Services</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$160,847	\$1,046,811	<b>\$60,000</b>

**Description and Justification:** FY 2006 funding of \$60,000 is provided for implementation of a custom developed system to replace the existing Human Services Payroll Reports (PAYR) system, which automates the allocation of Department of Family Services' and Department of Administration for Human Services' personnel costs to various Federal and State programs. The system serves as the basis for claiming Federal and State reimbursement for more than \$40 million dollars of eligible social services expenditures. The primary service needs addressed by this project are continued compliance with approved Federal and State cost allocation methodologies, as well as increasing requirements for data reporting, analysis, collection, storage, and security. The new system will address limitations in the current desktop database system including issues such as allocating a position to only one Federal or State program, when some positions support multiple programs; the inability to analyze position changes which would allow agencies to reallocate positions and associated costs to maximize various revenue options; and the inability to track historical data of how positions had been previously allocated for audit requirements.

**Return on Investment (ROI):** Cost savings will be realized through a reduction in staff hours spent reconciling data through manual processes to prepare claims for reimbursement and meet audit requirements. The new system will mitigate the potential for future liability associated with claiming Federal and State reimbursement for more than \$40 million in expenditures due to the current system's inability to meet increasing Federal and State audit requirements. The ability to easily analyze data will allow users to identify alternative means for allocating costs and increasing reimbursement. Personnel and payroll data will be stored in a more stable, secure environment. There is potential for application across other agencies which claim reimbursement through alternative mechanisms. This potential will be explored during the functional analysis phase of the project.

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<b>IT0004, Geographic Information System</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$301,016	\$1,412,339	<b>\$491,180</b>

**Description and Justification:** This project provides continued funding for the County's planned multi-year implementation of a Geographic Information System (GIS), as well as related projects that build off of GIS data. GIS provides County staff and citizens the means to electronically access, analyze and display land related data. FY 2006 funding of \$371,180 will continue the regular process of updating the aerial imagery and digital orthophotography for the County. The original project to develop the GIS base map for the entire County began in 1996. Aerial photography was taken in 1997 and served as the basis for preparing planimetric data (observable features such as building footprints, edges of roads, sidewalks) and orthoimagery (spatially corrected aerial imagery). Annual updates of this data are needed to reflect the changes that have occurred over the years. The current program provides for the update of 25 percent of the County's database each year and allows the County to keep up with the developmental changes and assure users that none of the imagery will be more than four years old. The funding will also continue to support viewing County land in a three-dimensional capacity at County staff desktops in agencies such as the Fire and Rescue Department, Department of Tax Administration, Police Department and Department of Planning and Zoning.

In addition, FY 2006 funding of \$120,000 will provide for necessary interfaces between the Mater Address Repository (MAR) and existing agency databases. The MAR is a centralized, standardized address repository that contains all Fairfax County addresses and the application resides on a server that is located in the Government Center. When an address is no longer in use it will be retired rather than deleted so that it can be referenced at any time in the future. This will provide the ability to see how parcels of land were addressed through time.

**Return on Investment (ROI):** The Orthoimagery effort provides a combination of cost-savings, enhanced revenue and non-quantifiable benefits. Orthoimagery has proven extremely valuable in a wide range of county operations. Recently it has been used to map the I-95 Sanitary Landfill, aid in the response to Hurricane Isabel in 2003 and justify property appeals cases in defending property valuations.

Major quantifiable benefits of the MAR initiative are the elimination of redundant data within the County, increased accuracy and integrity of all address data, and efficiency in redesigning the process of assigning physical addresses. Maintenance and accountability of address data will be centrally focused in one agency. This project will increase availability of accurate, timely, online data to user organizations. The MAR will enable staff to better analyze demographics and statistics within the County. Processes will be put in place to automate previous manual entry into numerous databases. Enhanced tracking of address assignment and approvals will reduce staff hours for maintaining redundant data; this system will also create more sharable information between agencies. Savings in mailings would be realized due to the amount of mail that is returned due to incorrect addresses. Reconciliation time and stand-alone address databases will be reduced or eliminated.

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<b>IT0006, Tax/Revenue Administration</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Completion of Prior Investments;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$1,914,558	\$1,073,025	<b>\$866,930</b>

**Description and Justification:** This project provides for the information systems development and technology infrastructure required to redesign the County's tax and revenue administration functions. The Tax/Revenue project seeks to make it as easy as possible for citizens to fulfill their tax obligations and pay for services by modernizing the internal processes used for assessing, billing, and collecting County taxes and other revenues. In FY 2002 the County replaced its aging real estate mainframe system with an Integrated Assessment System (IAS) which allowed for a comprehensive overhaul of many existing functions such as real estate administration, account maintenance, assessment, exemptions and adjustments, accounts receivable and billing.

FY 2006 funding of \$566,930 is provided to implement the remaining four modules of the real estate system purchased in FY 2002. The remaining modules of the IAS will enhance the efficiency of property assessing and inspection by field staff; will enable a coordinated approach to managing public inquiries and correspondence; will streamline common real estate transactions through customized forms; and will provide the core technical architecture to enable the other interactive modules to operate.

In addition, FY 2006 funding of \$300,000 is provided to migrate the existing real estate web from an off-site location to a County owned and maintained location that is more securely integrated with the real estate system.

**Return on Investment (ROI):** The remaining IAS modules will permit improved customer service without the addition of staff as inquiries and correspondence increase as a result of population increases, changing demographics and real estate assessment and rate changes. Citizen inquiries will be more effectively managed and response turnaround times improved. In addition, real estate appraisal staff can more accurately collect and record property characteristic data from field inspections as field staff will have the ability to input and transmit data from the field. This improved and more timely data will better equip the County to provide more equitable assessments, defend appealed assessments and improve the timeliness of revenue generated from the real time recording of property improvements. And, the process eliminates redundant data entry work by support staff as web based screens will have consolidated fields from several screens in the client-server system.

By operating the real estate application within the County, staff can ensure sufficient security of County data communicated over the internet and monitor the application 24/7 for optimal availability.



## Fund 104 Information Technology

<b>IT0008, Library Projects</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$130,023	\$490,665	<b>\$502,336</b>

**Description and Justification:** This project was designed to more fully support circulation functions, public access to the catalog, public access to online information services through the Internet, financial accounting, and management information. Network architecture upgrades, equipment upgrades, and enhancements were also part of the program. This project has allowed the Library to expand capacity to manage growth in demand for library services, provide access to Library resources and customer accounts, as well as other library catalogs, electronic documents, and remote databases without constraints of time or location; and provide decision support information for library management to facilitate the growth of the digital library by linking bibliographic records to stored digitized documents.

FY 2006 funding of \$402,336 is provided for the installation of 48 self-checkout stations in 20 Libraries. Checking out books is the most labor-intensive aspect of face-to-face customer service for the Library. Self-check out will allow for continuing to provide good service to customers in the face of increasing demand without adding staff. Existing circulation desk stations will be replaced with “combination stations” with two monitors, one facing the customer and one facing staff. If the customer has a problem or finds that they can not complete a transaction because of fines owed, etc., staff behind the circulation desk can easily enter the transaction by switching it to the staff monitor and work with the customer to complete the transaction. In FY 2006, three circulation stations at each of the eight Regional Library circulation desks and two circulation stations at each of the twelve Community Libraries will be converted to self-checkout.

In addition, funding of \$100,000 will provide wireless access to the Internet on the Library’s Public network for customers in all branches. This will enable the Library to expand its ability to serve customers requesting Internet access without expending funds for computers and their maintenance as well as finding space to accommodate more computers, as customers will have to have their own computing device to connect to the Internet. Each of the 20 Libraries will be a wireless Hot Spot for the community.

**Return on Investment (ROI):** Though circulation is increasing, the Library will not need to add circulation desk staff to handle the additional workload. With the opening of the new Oakton and Burke Centre libraries, 9/9.0 SYE positions will be transferred from existing branches to handle circulation functions. By having the customer complete the scanning of barcodes, moving and lifting books, staff will be mainly engaged with aspects of the transactions such as solving customer problems, handling money, and performing less routine checkout procedures. Customer satisfaction rates are expected to increase because lines will move more quickly as customers can manage their own checkout.

Wireless Internet access at Libraries will help the County meet the demand for increased Internet access by Library patrons, at a much lower cost. It will draw more people into the County Libraries that might not be usual customers, and expose them to all Library services.

## Fund 104 Information Technology

<b>IT0010, Information Technology Training</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$296,953	\$260,395	<b>\$300,000</b>

**Description and Justification:** This project provides funding for information technology training in recognition of the challenges associated with maintaining skills at the same pace as technology changes. The rate of change in information technology has outpaced the County's ability to maintain proficiency. As the County's workforce becomes increasingly dependent on information technology, training support has become more essential.

FY 2006 funding of \$300,000 will provide for the continued training required for Department of Information Technology staff. In addition, a project management certification and training program has been developed for County staff who are project managers for funded Information Technology projects. This provides for consistency and enhanced communications between agencies.

**Return on Investment (ROI):** Continued funding will address instruction in new technologies, network management, computer operations, and software applications development and maintenance to assist County staff and systems.

## Fund 104 Information Technology

<b>IT0011, Enterprise Document Management and Imaging</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$162,595	\$3,318,402	<b>\$5,133,410</b>

**Description and Justification:** This project provides for a structured enterprise approach to the development of imaging and workflow capabilities in agencies that have identified an opportunity to: provide increased security and integrity of their records; reduce the labor intensive record retrieval and re-filing process; expedite workflow processes through an electronic workflow management system; provide simultaneous and instant access to records; and reduce costs associated with space and shelving for storage of paper requirements. There are eight separate initiatives funded in FY 2006 that span multiple agencies.

FY 2006 funding of \$712,000 will support the transition of a second division within the Department of Family Services (DFS) to begin using document management technology. This second division will be determined once more data is gathered from implementing the technology in the Self-Sufficiency division in FY 2005, to leverage the efficiencies gained and where they might best be next applied. This technology will provide a reliable system from which sensitive Human Services documents can be retrieved to fulfill case management needs of County residents and improve response times for consumer inquiries of case records; preserve and manage DFS records in accordance with State and Federal mandates, and avoid non-compliance issues associated with the degradation, damage or loss of paper files; and alleviate a critical records storage space issue by imaging appropriate and/or key case records, thus freeing up scarce physical space in the Pennino building for more productive uses. Imaging workstations will be located in appropriate locations to eliminate the need for paper file processing as well as the resulting storage needs. Ultimately, DFS consumers will benefit through faster, more complete access to case information, and focused, expedient service delivery.

In addition, funding of \$928,000 will provide for the second phase of the Office for Children’s (OFC) electronic record management system. In FY 2006, the project will transition Community Education and Provider Services, Head Start and the School-Age Child Care program to document imaging technology. The Community Education and Provider Services division currently processes and stores approximately 6,300 documents each month for all home child care business and the USDA food program; Head Start maintains files for over 500 children and families in multiple locations that could more efficiently be reviewed electronically by field staff and auditors; and the School-Age Child Care Program provides direct services to over 14,000 children in 131 centers. This transition to an electronic system will ensure that citizens receive the most efficient, highest quality of service across OFC program divisions, and that all legal mandates are satisfied regarding record archival and citizen and client privacy.

Also funded in FY 2006 is \$500,000 to begin the second phase of the installation, integration, implementation and on-going support of a document management and imaging system for the Juvenile and Domestic Relations District Court (JDRC). JDRC is in the process of implementing a multi-phase document management system that will allow the Court to replace traditional paper-based case files and manual court case processes with electronic court case records and automated workflows for case processing and management. The system will be designed to facilitate information management and the sharing of documents, objects and unstructured data through the use of imaging, document management, records management, workflow, electronic forms and enterprise application integration (EAI) tools. The second phase will provide for e-filing and integrate the system with the State Supreme Court’s Case Management System and the Department of Juvenile Justice Juvenile Tracking System.

## Fund 104 Information Technology

Funding of \$249,210 is included to continue the decentralization of the Accounts Payable (AP) process from within the Department of Finance to all County agencies. By using imaging software, e-signature capabilities and workflow technology, a countywide decentralized AP process will improve the operating efficiencies of this financial process. This initiative requires the integration of the County's financial and procurement system and will result in a paperless work process and enhanced automated reporting.

FY 2006 funding of \$200,000 is provided to begin planning, designing and implementing a document imaging program in the Clerk to the Board's Office. This project will enable the Clerk to the Board's Office to electronically capture Board of Supervisor meeting records and make them available on-line to the public and County staff. In addition, this project seeks to digitally scan the last five years of meeting records and put them online as well.

Another funded component of this project supports a document management system for the County's property files. Funding of \$2,000,000 is provided to implement the electronic imaging and storing of approximately 3 million documents from the existing hard copy property files in the Department of Planning and Zoning, Zoning Permit Review Branch. The documents and material in the files date from 1941 to the present. These documents are often the only copy of historical information about a property in Fairfax County. The implementation of this system will provide a permanent capture of the imaged document at the point of entry and back-up of the paper copies. The goal is to provide simultaneous access to the same record without risk of loss or temporary misplacement while providing increased security, high file integrity, and provision of back-ups of historical and important documents.

FY 2006 funding of \$244,200 is provided for the implementation of an automated workflow process for the Department of Planning and Zoning as well as a web content/document management system for the County's Zoning Ordinance and Comprehensive Plan (The Plan). The workflow component of a Document Management System would allow for an electronic circulation of draft staff reports, amendments, memos, letters, and other staff documents for review, editing and approval, improving the speed at which staff can make updates to the Plan available. The Plan is a five-volume document comprised of over 2,000 pages of text and more than 1,000 graphics in the form of maps, and the Zoning Ordinance exists as several Word documents for a total of approximately 1,500 pages of text and seven pages of graphics. Both are updated several times per year as amendments are approved by the Board of Supervisors and the Planning Commission. A hybrid web content/document management system will offer improvement in presentation, search functionality, and performance for both the Comprehensive Plan and Zoning Ordinance on the Internet. And it can provide an audit trail of these amendments to determine when a particular amendment was adopted, making frequent research more efficient.

The final funded component of this project is \$300,000 to support agencies that will be strategically ready to commence with a planned phase of a document management project during FY 2006. There might be occasion when an agency has completed their internal business process review and in need of funding to proceed with implementing a document management activity or phase, yet the timing is outside of the normal budget cycle. In order to keep the momentum of the project going and leverage the resources already invested, this funding will be allocated to agencies, based on written justification, by the Department of Information Technology.

**Return on Investment (ROI):** These funded initiatives of the imaging and workflow project are expected to increase the security of records, protecting them from unauthorized access; reduce staff time required to retrieve and re-file documents; reduce processing time as many of the workflow efforts will streamline the reviews required; provide a viable, accurate document system for old and one-of-a-kind documents; promote telework; reduce error rates as much of the manual data entry will be eliminated; and reduce the space requirements for maintaining paper copies of documents. The General Services Administration estimates that a document that is misfiled costs \$200 to retrieve. Misfiling one less document or irretrievable file per day would produce an annual savings of \$50,000 per year (\$200/day x 250 working days). It is anticipated that several documents per day will be better managed and easily retrievable, and this savings per year will be compounded.

## Fund 104 Information Technology

<b>IT0020, Land Records Automated System (LRAS)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$1,062,821	\$1,389,597	<b>\$225,000</b>

**Description and Justification:** This project provides funding to enhance the Land Record’s Automated System (LRAS), currently used by citizens of Fairfax County, title examiners, law offices, mortgage companies, banks and county agencies. The Circuit Court is required by law to maintain land records for the County. Currently, more than 28 million land record images and corresponding indexes dating from 1742 to the present are available through the Citizens Public Access Network (CPAN).

FY 2006 funding of \$225,000 will provide for the purchase and completion of system components required to obtain system functionality, equipment refresh, and data storage expansion needed to meet expected growth. Specifically, funding will provide efficient correction functionality, enhanced search capabilities for judgment and Land Records documents, and interfaces with a case management system. In addition, \$373,725 in anticipated State Technology Trust Funds will be used to supplement the overall equipment refresh and enhanced functionality for the reporting, cashiering, image correction, and web retrieval areas of the LRAS system.

The enhanced system will ensure the integrity of the information captured and provides a means to correct errors as they occur. The system will also provide added functionality to search for and correct errors that occurred in documents recorded in the previous land record’s system.

**Return on Investment (ROI):** Benefits of this project include enhanced the retrieval and administration of Circuit Court records which will improve operational efficiency and customer service. In addition, the imaging system is designed to eliminate or reduce existing labor-intensive manual recording processes by automating as many of these processes as possible, reducing duplication of effort, and coordinating the transfer of information to the Department of Tax Administration and the Department of Public Works and Environmental Services.

## Fund 104 Information Technology

<b>IT0022, Tactical Initiatives</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$153,728	\$1,050,648	<b>\$850,000</b>

**Description and Justification:** This project provides for tactical initiatives which focus on immediate improvements to information technology functions performed in a limited capacity across the County.

FY 2006 funding of \$200,000 is provided to expand the use of Citizen Relationship Management (CRM) system in County agencies. The automated correspondence tracking product, Intranet Quorum (IQ) is a full function and proven product that captures communications and tracks contacts, events and complaints. IQ provides an integrated approach to delivering services to citizens and staff, giving users the ability to link to other areas within the database and to extend outside the IQ system through scheduling, scanned images, email, fax and incoming/outgoing postal mail. In addition, IQ offers a variety of data points for easy and complete reporting. FY 2006 funding will enhance the application data repository enabling sharing of data across a broader base of users, facilitate data searches, management reporting, trend analysis, and decision support. A license will also be obtained enabling all County agencies to actively use the data repository. Current users of the system include the Board of Supervisors Offices, Office of the County Executive, Clerk to the Board, Office of Human Rights, Office of Public Affairs, Department of Public Works and Environmental Management and the Consumer Protection Division. In FY 2006, the application will be deployed to an additional County agency.

Funding of \$150,000 is included to expand the number of simultaneous users of the countywide reporting tool, used by staff to generate reports from mainframe computing systems. These reports are then able to be distributed over the County's Infoweb.

Funding of \$200,000 is provided to potentially implement a number of small scale initiatives throughout the County as the needs arise during the fiscal year. Efforts might include the migration of existing, older databases to a more stable technical environment.

Funding of \$300,000 is included for replacement of the software used at the County computer help desk. The existing software has not been upgraded, nor have enhancements been implemented since FY 2000 and the product is no longer supported. The current system will be replaced with a single solution desktop application for call tracking and notification, incorporating a seamless workflow between processes such as incident and problem management, change management, service level management, reporting and monitoring.

**Return on Investment (ROI):** Successful implementation of these service enhancement projects will provide enhanced communications between County agencies. With IQ, agencies will be able to share and monitor the status of projects, responses, and other issues and events as those items progress through the County processes. The sharing of information between agencies electronically will reduce duplication of information and efforts and increase the ability to track all participants and activities created by citizen contacts regardless of which agency received the original contact. Expanding the countywide reporting tool will provide enhanced customer service and prevent the need to purchase additional desktop reporting tools for individuals in staff agencies. And, the replacement software for the County computer help desk will ensure reliable PC support to over 11,000 employees.

## Fund 104 Information Technology

<b>IT0024, Public Access to Information</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$1,907,987	\$2,207,985	<b>\$500,000</b>

**Description and Justification:** This project provides funding for initiatives that improve public accessibility to government information and services. A comprehensive approach is employed to ensure efficient infrastructure capable of supporting multiple business solutions. In addition to enhancing customer service via their convenience and versatility, public access technologies are capable of limiting staff involvement in providing basic information, thereby allowing staff to perform more complex tasks and respond to requests for more detailed or specialized information.

Funding of \$500,000 will continue integration of e-government architectures in order to enhance the delivery of information and services, and provide new information and services to constituents. The project will continue to generate economies of scale by providing the needed infrastructure support for the ever-increasing demand for e-commerce/e-government services. Additionally, it will allow for the sharing of data across jurisdictional lines; thereby increasing the scope and value of information and services provided to citizens, and facilitate new services. Additional electronic payment transactions will also be added to all platforms for the School-Age Child Care (SACC) program, Business Licenses in the Department of Tax Administration (DTA), Child Care Permit Renewal in the Office for Children, and recreation activities in the McLean Community Center.

In FY 2006 *Kiosk* enhancements will include the integration of new information and applications available through the web and Integrated Voice Response (IIVR), deployment of two additional kiosks, and implementation of sound domes to address accessibility issues for citizens with disabilities.

*Interactive Voice Response* enhancements include the continued integration of Web and IVR via XML technology, creating a Health Department Emergency Responders Verification line and developing a Traffic Court Information System for public use.

*Web* enhancements include upgrading the search engine to allow for more advance types of searches, providing the ability to search using Fairfax County taxonomy and including keyword search capability. In addition, information templates will be developed to standardize the viewing of information across the site. Additional Web capabilities will be added to create a Child Care renewal application, implement Fairfax County Safety Net (to allow grouping of all safety tips, emergency notifications and information in an easily accessible central location), continue customer satisfaction surveys, and assist in the development of a web presence for those public service agencies that currently do not have information on the Internet.

*Wireless* enhancements will allow for the continued integration of applications across platforms for new items such as "FAQ's", locating County facilities and providing directions.

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**Return on Investment (ROI):** This project will continue to provide a single information architecture and supporting infrastructure for all platforms and continue to provide new information and e-services to the public. It will further expand the capabilities of the newly implemented content management system in order to improve automated workflow, revision control, indexing, search and retrieval for enterprise systems. The project will further improve the search capability for citizens and constituents. The County will be able to build applications quicker and more efficiently by maintaining reusable components. Public access technologies will minimize staff resources needed to provide basic information, thereby allowing staff to be deployed to more complex tasks; as well as to respond to requests requiring more detailed or specialized information.



## Fund 104 Information Technology

<b>IT0025, Criminal Justice Redesign</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$459,904	\$1,054,517	<b>\$697,160</b>

**Description and Justification:** Funding of \$697,160 will complete the Sheriff's Information Management System (SIMS). The goal of this project is overall modernization of automated systems that support operations of the Sheriff's Office, including replacement of the 25 year-old Adult Detention Center Information System, modernization of the Sheriff Services System, and development of an inmate programs management information system. The Sheriff's Information Management System will provide improved functionality for booking, prisoner classification, medical, forensics, inmate programs, community corrections, court services, and administration information needs. In addition, the agency will be better able to meet information exchange requirements mandated by the Virginia State Department of Corrections and State Compensation Board. It will provide new capabilities in areas including visitor tracking, inmate restrictions and discipline, agency-wide event reporting, inmate referrals, community corrections and courts services. Data entry redundancies across the present systems will be eliminated. The new system will support improved information sharing with other criminal justice agencies including the Police Department, Circuit Court, General District Court, Commonwealth's Attorney and other agencies.

**Return on Investment (ROI):** The benefits of an integrated system include reduced operational costs, migration of aging legacy systems to a modern database, improved integration of criminal justice system and agency data, decreased reliance on preprinted forms and photocopies, and improved access to information for decision making. The benefits cannot be obtained with the current technologies and applications in place. Data will only be entered once at the point of contact. The streamlining of business processes and the elimination of standalone databases will be achieved by integrating the modules of the system. Other business process improvements will result from integration between the Adult Detention Center inmate data and the Pre-Release Center inmate data.

Cost savings will be achieved from eliminating data entry redundancies existing between numerous small Access and Excel databases, and other organizational units within the jail and other agencies in the criminal justice system. Also, savings will be achieved by providing public access to data in appropriate cases such as on-line inmate inquiry, thereby eliminating significant call-taking responsibility by booking deputies and providing customers direct access to data. The non-quantifiable benefits will enable all divisions within the Office of the Sheriff to leverage data entered by other divisions for their unique business needs, reducing redundancy in data entry and eliminating paper processing steps in present operations.

## Fund 104 Information Technology

<b>IT0039, Court Modernization Projects</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$72,601	\$613,797	<b>\$350,000</b>

**Description and Justification:** This project was designed to support the purchase of a case management system that can be used for the criminal, civil and financial areas of the Fairfax County Circuit Court. In prior years, funding had been approved for the purchase of a commercial-off-the-shelf package, FullCourt, enabling the Circuit Court to begin to realign staffing for coverage in critically understaffed areas through the elimination of duplicate data entry, enhance case management capabilities, and to achieve compliance with the State's financial audit tracking requirements.

FY 2006 funding of \$350,000 is provided to implement phase two of the project which includes developing and implementing court-wide imaging and process workflows, as well as interfaces between FullCourt and other County and state agencies. The availability of additional specific online case information and document images will significantly reduce the need to frequently retrieve files for viewing.

**Return on Investment (ROI):** Enhanced report preparation capabilities, comprehensive financial management, expanded online information available to multiple users, and customizable information that can be maintained by Fairfax County Circuit Court staff are all major benefits of the project.

Updated case management software will enhance the ability of the agency to provide appropriate access to vital court information. Documents electronically filed or imaged can be made available for simultaneous review by multiple users for faster and improved service to both staff and public users. It will no longer be necessary to physically retrieve file folders to obtain case information that will be made available online. Also, savings will be realized in terms of reduced storage space and records management requirements and elimination of some file duplication costs.

## Fund 104 Information Technology

<b>IT0050, Public Service Communications Replacements</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
(\$1,480,661) includes receipts received from other entities	\$7,957,656	<b>\$491,864</b>

**Description and Justification:** This provides continuing funding for the project that replaces the Public Service Communications System, which provides two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public School Transportation Department (school buses), FASTRAN and the Fairfax County Water Authority, with updated technology that meets the needs of user agencies. The completed system will provide adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County.

The current 20-year old Public Service Communications System is based on a design that uses two transmitter tower locations and twenty radio channels, with ten channels at each tower. The transmitter tower sites are located in Lorton, on the Energy/Resource Recovery Facility smokestack, and in Fairfax City, on the rooftop of the Massey building. The current system only provides geographical coverage for approximately 60 percent of the County and has limited call processing capacity, frequently resulting in unavailability for users. In addition, the current design requires users to manually select the correct radio channel based on their location within the County, requiring knowledge of the coverage each channel provides to the different parts of the County. There are large geographic areas where radio communications are not possible and many of these locations are heavily populated areas of the County. The current network does not meet the user needs for additional coverage nor provide for future growth or for advanced features, such as mobile data communications.

In FY 2005 funding is being used to support infrastructure requirements, as well as to provide for the purchase of the remaining half of the required radios. The FY 2006 project cost is estimated to be \$1,612,666 and includes the second of seven annual lease-purchase payments for the new radio network infrastructure, including the increase of radio repeater locations from two to six sites, to ensure greater than 90 percent call coverage, and for operating costs during the year. In addition, the new network will eliminate the two zones within the County and provide for seamless coverage on one system regardless of location, as well as provide ample reserve capacity for peak use periods and future fleet expansion.

Based on a portion of project costs, derived from the number of radios users will have operating on the system as a percent of the total number of radios, \$1,120,802 will be recovered from Non-General Fund Supported agencies, the Fairfax County Public Schools and the Fairfax County Water Authority in FY 2006.

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**Return on Investment (ROI):** The return on investment for this system upgrade will result from the enhanced reliability and coverage that will be obtained. The replacement system will provide reliable radio coverage to many areas of the County that are not covered by the current radio system. This will provide the necessary protection and safety for bus drivers and other staff that depend on reliable communications, improve customer service to County citizens and other County agencies, and reduce reliance on commercial wireless networks in addition to future cost avoidance and other non-quantifiable benefits. The completed system will be fully compatible with the mobile and portable radios used by the County's public safety radio system. This will allow for direct communication between public safety and public service users for incident or disaster management, as well as provide a separate back-up system for the Public Safety system should that system fail. The County will realize a cost avoidance of over \$3 million by using the public service system to serve as the back up to the public safety system, rather than modifying the public safety system.

## Fund 104 Information Technology

<b>IT0055, Fairfax Inspection Database Online (FIDO)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$937,778	\$4,063,224	\$520,775

**Description and Justification:** The Fairfax Inspections Database Online (FIDO) project replaced the legacy Inspection System Information Systems (ISIS) mainframe system in the Office of Building Code Services, replaced multiple stand alone databases in other agencies, and provides a foundation for future e-government applications related to land development, building construction, Fire Inspection Services, Environmental Health Services and complaints management. This multi-agency project enables data sharing between agencies and enhances one-stop-shopping for the customer.

FY 2006 funding of \$309,075 will create a mobile, wireless field inspections module in FIDO for use by Health Department inspection staff, enabling them to input data directly from the field and share this data with other FIDO users in real time. This funding will also support additional software reporting licenses for the Health Department to generate reports.

In addition, funding of \$211,700 is provided to enable the Code Enforcement Branch of the Department of Public Works and Environmental Services (DPWES) to replace an existing stand-alone complaints processing and management database with the FIDO Complaints Management System. This funding would replace an existing Access database program within the Code Enforcement Branch (CEB) with a common database that would enable sharing of complaint intake information between partnering FIDO agencies and help improve resolution timeliness, and accuracy. Additionally, this project will create a web-interface for customer access to complaint management information; enable staff to capture field data pertinent to the investigation and resolution of those complaints; and better support tracking, management, and scheduling of specific investigation and prosecution actions by CEB staff.

**Return on Investment (ROI):** Savings will be realized through a streamlined system that will enable the development and construction industry to work more productively within the County and in turn enhance the tax revenue base. The development and construction industry will recognize significant cost reductions that are presently incurred due to construction delays and delays in occupancy or use of buildings. The County's revenue stream is also enhanced by increasing the speed in which commercial and residential buildings are processed through the system and brought to completion, i.e. the sooner buildings, homes and tenant spaces are completed, the sooner they become a source of revenue for the County.

The development and construction process of the County will be perceived as being more business friendly and will attract additional businesses to bolster the tax base. It should also be noted, that the replacement of the ISIS system was necessary to create a platform for future e-permitting and e-government initiatives that may more directly enhance revenue (e.g. charges for access to data, charges for enhanced optional services, etc.) Additionally, national funds and grants for future applications may be available if the County has a permitting platform on which new technology can be implemented.

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The development of a complaints management system for the Code Enforcement Branch will further the integration of complaints management systems in the Department of Public Works and Environmental Services and replace a stand-alone system. Integration of the complaint intake, tracking and resolution systems better enables staff to work effectively with others who perform similar services, often on the same properties without awareness of the other's actions. With a common system, staff would be better informed about actions that others are taking which would enable them to collaborate their efforts of resolution and/or enforcement thus improving efficiencies and effectiveness of those functions and services. Certainly, more effective services will reduce re-work as, within the current system, staff has to revisit the site with other agency staff to collaborate once it is discovered that there are mutual actions proceeding which necessitate collaboration.

## Fund 104 Information Technology

<b>IT0058, Remote Access</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Mandated Services;</li> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$37,873	\$158,552	<b>\$50,000</b>

**Description and Justification:** This project provides additional funding to enhance and expand the capability of internal users to access the County's systems from remote locations including teleworkers. To accomplish this, the telecommunications infrastructure must be flexible in its modes of access, while maintaining a stable and secure communication environment. Because of the varied hardware and software capabilities of prospective telecommuters, the remote access solution uses a variety of technologies including dial-up modems, Virtual Private Network (VPN) technology, and Citrix servers to meet the various access requirements of remote access and telecommuter users.

FY 2006 funding of \$50,000 will be used to purchase Citrix licenses, Microsoft licenses and Citrix consultant services in addition to Security Token Cards, and application software licenses to support additional telecommuters. The County's telecommunication infrastructure has in place a dial-up modem bank which is currently used for remote access and telecommuter users. The addition of the Citrix solution provides additional capabilities, which makes it an attractive alternative for telecommuters. Since application software does not reside on the telecommuter's PC, the hardware configuration of the PC does not have to be robust, and therefore less expensive PC's can be used for telecommuters. Additionally, for those telecommuters who choose to use their own home PC, the need to ensure standardization with software versions is no longer a concern, as the Citrix technology can operate in all Windows environments.

**Return on Investment (ROI):** This project provides a cost effective approach to enhance the County's PC infrastructure to offer a flexible choice of types of end-user terminals for County staff, and to encourage more employees to take advantage of telecommuting. The use of thin client technology will allow for potential savings in the desktop requirements in the County; the County can purchase less expensive thin client terminals for core business requirement and reduce the support cost with the proper implementation.

## Fund 104 Information Technology

<b>IT0060, Telecommunications Modernization</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$600,000	<b>\$3,300,000</b>

**Description and Justification:** The Telecommunications Modernization project is a multi-year effort to replace the County's network of disparate voice technologies with an infrastructure platform based on current technology and full integration into the Institutional Network (I-NET). This new telephony network architecture will accommodate the projected growth in business applications requirements, and will allow cost savings through standardization, streamlined maintenance, consolidation of telephone line costs, integrate and leveraging all the County's communications platforms, and alignment with industry trends.

Presently, the County relies on a telephone network based on outdated 1980's technology and equipment for its communications needs including 15 different models of Private Branch Exchanges (PBXs), analog and digital multi-line telephones, telephone company-provided technology, and single-line telephones.

Modernization of the County's telecommunications network is by necessity an ongoing and evolving process. As industry standards mature and inter-networking requirements change, the telephone communications network's capacity and configuration must do so as well. This multi-year project will facilitate the utilization of proven, advanced technologies to streamline business processes, take advantage of economies of scale, enhance operational efficiency and reduce costs; promote distributed telecommunications applications with centralized management to ensure that the information technology infrastructure serves the needs of the agencies and advances improvements in service delivery to the citizens; and maintain tactical flexibility to adopt future value added technologies with minimal need for new hardware.

FY 2006 funding in the amount of \$3,300,000 will be used for telephony network equipment, engineering and installation costs. The prime PBX manufacturer and any necessary subcontractors will be identified through a competitively bid procurement during FY 2006.

**Return on Investment (ROI):** The benefits derived from the implementation of this project are quantifiable and substantial. Direct cost savings include: a reduction in leased circuit costs; a reduction in message unit costs for outside phone calls; and a reduction in overall maintenance costs, including moving phones, adding new phone lines and changes to existing phone service.

In addition, the new voice infrastructure will allow Fairfax County to leverage embedded technology assets and to improve service delivery quality. Business processes will be streamlined because of the ability to share information over an integrated communications platform.



## Fund 104 Information Technology

<b>IT0061, Information Technology Security</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Enhanced County Security;</li> <li>• Mandated Requirements</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$1,260,667	<b>\$450,000</b>

**Description and Justification:** This project supports the County security architecture, designed to provide an appropriate level of protection for all County information processing resources regardless of technology platform. Aimed at ensuring the confidentiality of information in an evolving environment, new technologies need to be employed to meet current and future security challenges.

The Fairfax County Information Technology Security Policy, the mandated specifications of the Commonwealth of Virginia Information Technology Security Policy and Standards, and the Health Insurance Portability and Accountability Act (HIPAA) Security Rule, along with other mandated privacy laws and County internal Audit priorities, are examples of governing legal precedence and policy that dictate a requirement for audit controls to record and examine activity in information systems. Such audit controls will protect the integrity and sensitivity control on the information contained within the County's technology infrastructure. This project will provide security analysts and managers with advanced tools to proactively build and measure comprehensive security best practices within agencies and across the County.

FY 2006 funding of \$450,000 is provided to support the County security architecture, designed to provide an appropriate level of protection for all County information processing resources regardless of technology platform. Aimed at ensuring the confidentiality of information in an evolving environment, new technologies will be employed to meet current and future security challenges.

**Return on Investment (ROI):** This project will ensure system compliance with security policies, provide for centralized real-time auditing, provide a solution for managing users and their Web application access, ensure timely access to business assets through an authenticated identify, and provide for an immediate response to technology threats. The information security and internal audit offices will have the capability to perform security management audits and analysis centrally across platforms and verify progress in security management protection via software reporting capability. This product will significantly decrease the staff time required for manual auditing. It will provide enterprise monitoring capabilities for assessment that provide a safeguard that improves reliability and reduces downtime. It will identify non-standard and non-secure systems that are a threat to the security of the infrastructure and County data. This solution addresses multiple regulations with minimum resources by implementing and measuring compliance through automated analysis.

## Fund 104 Information Technology

<b>IT0062, Police Records Management System</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency;</li> <li>• Enhanced County Security</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$70,000	<b>\$300,000</b>

**Description and Justification:** This project is intended to automate manual processes and combine several stovepipe applications into an integrated application with improved data security and reliability. In prior years, efforts within the Police Department included the development of a graphical user interface (GUI) and the Universal Name Information System (UNIS) module for the existing Police Records Management System (PRMS), as well as a browser-based GIS mapping component. In FY 2005, funding was provided to automate the Police Evidence Section, which is responsible for the cataloging, storage and security of all evidence collected by the Police Department.

Data sharing is a critical and integral part of law enforcement. As part of the update to the Police Records Management System, improvements are being pursued to facilitate the in-depth analysis of crime data captured in system. FY 2006 funding of \$300,000 is provided to automate the current manual crime analysis process and make Fairfax County crime and police activity data available to the public on the Police Department's website. Crime data is currently a manual process, with the collection and analysis of crime data being compiled and aggregated by hand. This phase of the project will automate the compilation and analysis of data and ensure reliable data is readily available to be accessed by the public from the Internet. Examples of anticipated data to be made available include: general information about police services in specific geographic areas; police-related traffic information; and general County-wide crime statistics and information. This information will provide the public with a better understanding of crime and police activity in specific neighborhoods and better equip community groups to be aware of crime trends. All data will be provided through the "My Neighborhood" mapping application available through the County website and developed cooperatively by the Police Department Crime Analysis Unit and the Geographical Information Services Division of the Department of Information Technology.

**Return on Investment (ROI):** Automating the current manual crime analysis process will free up Police officer time to analyze, report and detect crime trends versus data entering information into the system and generating reports. Crime data will be readily available to assist in decision making regarding resource deployment, identify trends, conduct predictive analysis, address community concerns, and be made available to the public. This too will support the successful use of community policing by enhancing the close, interactive relationship between officers and community members working toward the goal of reducing crime and its effects. The system will provide a picture of the underlying causes of crime by assessing the characteristics of problems in specific neighborhoods and the application of appropriate, mutually supported problem-solving remedies in a partnership role. Crime Analysis will play an important role in this approach by making citizens aware of what is occurring in their neighborhoods. And, in recognition of its role as a primary tool in the practice of Community Policing, it will put critical aggregate data about crime trends in the hands of police officers.

## Fund 104 Information Technology

<b>IT0063, Facility Space Modernization</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$100,000	<b>\$99,208</b>

**Description and Justification:** This is a multi-phased project to upgrade the Conference Center, shared conference rooms in the Government Center, and meeting rooms in County buildings into technically advanced conference/meeting facilities to allow Fairfax County Conference Center customers to fully engage in collaborative events. This project removes technical roadblocks to effective and efficient group discussions by adding technology and streamlining the room preparation process.

The largest conference rooms in the Conference Center will be outfitted with technical equipment and upgrades on a permanent basis. County agencies, boards, authorities, commissions, nonprofit organizations and civic associations will be able to conduct training, deliver presentations and hold more effective collaborative sessions, while eliminating the need for equipment set up and preparation. Audio and visual equipment will be accessible, available and ready to use without staff set-up time. Customers will no longer need to provide their own equipment, or endure wait time while equipment is found and set up for them. The project will enable leaders and managers to utilize County resources such as time, personnel and space to effectively and efficiently conduct County business. These enhancements will improve the quality of service for employees and citizens who require special. Additionally, the project will support Fairfax County's Telework Program by enabling participation in meetings from locations away from the workplace.

FY 2006 funding of \$99,208 is provided for the second year of the project to upgrade and modernize existing government center conference rooms, equipping them with the latest technology.

**Return on Investment (ROI):** This project, in an environment of a reduced workforce and an increased demand for products and services will improve communication capabilities for crisis management and emergency response, develop and train the work force in an effective and efficient manner and support and enhance the audio and visual equipment available for Conference Center users.

Cost Savings will be gained by the reduced County staff time required to prepare a room for a meeting/presentations. Based on FY 2004 experience of one hour setup and 30 minute take down for each room with a \$35.00 average staff hourly rate and 3,000 large meetings could generate the staff time value in savings of \$157,500 annually.

The County will avoid the need for each agency to invest in additional audio visual equipment and again reduce travel time and associated cost.

## Fund 104 Information Technology

<b>IT0064, Proffer Database and Status System (PRODSS)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Mandated Requirements;</li> <li>• Completion of Prior Investments</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$188,700	<b>\$450,168</b>

**Description and Justification:** The Proffer Database and Status System (PRODSS) will provide better management of the implementation of proffers, which will enable County agencies, the Board of Supervisors, and the public to research and review proffers more efficiently. The objectives of PRODSS are to monitor the status of the implementation of proffers, enable triggers which alert the Department of Public Works and Environmental Services (DPWES) and other agencies when a proffer is due, and to keep an accurate and timely accounting of the fulfillment of proffers. This project will design a database to ensure that County agencies, the Board of Supervisors, and the public have a way to research proffers effectively and to track their fulfillment as a project progresses. Upon completion, the Department of Planning and Zoning will continue to enter proffers when they are initially accepted and other participating agencies will have a "checklist" of proffers as they are fulfilled.

FY 2005 funding provided for the initial phase of the project which included an initial assessment of existing systems, defining business processes and design of the project. Land Development Services and associated agencies involved in the land development process (the Department of Transportation, Fairfax County Park Authority, Department of Housing and Community Development, Department of Finance, Fairfax County Public Schools, the Department of Information Technology, and the Department of Planning and Zoning) are currently working together on the system design phase of this project.

This first phase of the project has been awarded to a vendor and will be completed by June 2005. FY 2006 funding of \$450,168 provides for system construction phase of the project.

**Return on Investment (ROI):** Review staff will spend significantly less time researching paper records to determine proffers and fulfillment of proffers, additional time will be required to enter data into the database. The County would avoid any potential costs associated with failure to enforce or implement a proffer. The new system will offer improved access to citizens' inquiries, the Board of Supervisors and to developers.

## Fund 104 Information Technology

<b>IT0065, Facility Maintenance Management System</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Completion of Prior Investments</li> </ul>
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$792,250	<b>\$548,750</b>

**Description and Justification:** This project supports the acquisition of an Integrated Facilities and Grounds Management System as a single, integrated facilities information resource for the Facility Maintenance Division (FMD) and the Fairfax County Park Authority (FCPA). An updated system will increase the effectiveness and efficiency of staff and the utilization of capital resources required to maintain and manage County and Park facilities and properties.

In FY 2005, funding was provided for FMD to replace their existing Maintenance Management System (which covers work orders and asset inventory), update the current hardware/software capabilities and enhance customer use of the data. FY 2006 funding of \$548,750 provides for a partnership between FMD and the FCPA to pursue a joint system, enabling the FCPA to retire their 16 year-old, out-dated facility management system.

The new system will support the goals of the project through the enhancement of data collection methods and tools, improved warranty tracking, elimination of redundant facilities information databases, user friendly interfaces for internal and customer access, and a strong reporting system.

**Return on Investment (ROI):** Extensive savings will be realized through the streamlining of communications and processes throughout FMD and the Park Authority, the most quantifiable savings derived from time saved by field personnel (crafts, trades and grounds personnel) and Work Control Center staff within the agencies.

The replacement system will provide bar coding and wireless technology to greatly improve the speed and consistency of data collection necessary to better utilize field staff by the elimination of excessive hand recording of information that is entered into the system at a later time and/or by a different individual. Accurate and timely data collection plays a vital role in improving time management for field staff and will ultimately work to extend the life cycle of equipment.

Improved data collection in the field, along with a web based customer request and inquiry interface will save time for staff in terms of handling customers' status inquiries and work order processing from initiation to close out. With the implementation of this system, duplicate work orders, work performed by vendor for inventory that is under warranty, and multiple tasks on a work order will all equate to savings by cost avoidance.

## Fund 104 Information Technology

<b>TBD, Integrated Housing Management System</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$0	<b>\$160,000</b>

**Description and Justification:** Housing and Community Development (HCD) will soon be deploying a new comprehensive housing management system, a result of a redesign effort consolidating 17 programs, six computer systems, six separate databases, and a host of manual processes. This effort will streamline requirements for HCD's compliance with U.S. Housing and Urban Development's (HUD) reporting structure, incorporate all HCD partnership program financial information on one technology platform and enable for project-based reporting requirements for all Public Housing Authorities. Much of the data for the new system can be automatically extracted from the existing County financial and procurement system, eliminating manually entering data which can result in the reporting of inaccurate data or the omission of pertinent financial data.

FY 2006 funding of \$160,000 is provided to develop an interface between the financial module of the HCD management system and the County's financial and procurement systems.

**Return on Investment (ROI):** The savings for HCD and the County for this project are related to staff time. Currently, there are several HCD Finance Department staff who must dual enter financial information, and cost savings will be realized in a decrease in compensatory pay and overtime. Clients will receive better customer service when they request information about payments they have made or Housing Assistance payments they are to receive. This project will allow Housing Management staff access to up-to-date information remotely to improve customer service. In addition, landlords and housing assistance clients will be able to access this information through the Web. Payments will be processed as they are needed, instead of the weekly batch processing which is currently being done. Landlords receiving rental payments and clients receiving utility assistance will receive their payments in a timely manner. Capital project expenditures will be able to be monitored more closely by project managers, potentially decreasing the risk of overages. Each housing project and program's financial situation will be able to be monitored individually, allowing Housing Management to make more informed decisions regarding performances.

## Fund 104 Information Technology

<b>TBD, Stormwater Maintenance Management System</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$0	<b>\$335,993</b>

**Description and Justification:** FY 2006 funding of \$335,993 will consolidate a number of stand alone databases used for work order, complaints and infrastructure inventory in the Maintenance and Stormwater Management Division (MSMD) into one streamlined, integrated work management system. Data is currently captured in multiple, mostly stand alone, applications, some of which are in old technology programs and unable to be run on a network. Most of the data is not linked, requiring repetitive input of information, costing staff time and increasing the likelihood of input error. Non-integrated data also makes it difficult to consolidate and provide information necessary to meet mandated reporting requirements.

Replacement of existing databases with an integrated, web-based system will tie together work orders, materials, equipment, complaints, GIS and infrastructure inventories; allow data sharing across agency and with partner agencies (e.g., Stormwater Planning, Wastewater Collection, and Land Development in the Department of Public Works and Environmental Services, the Fire and Rescue Department, the Health Department, and the Department of Transportation); result in better customer service by allowing residents, Board of Supervisor member offices, and others easy web-based access to information concerning complaint status, work order status, and infrastructure maintenance history by location (e.g., history of flooding at a particular site), etc.; increase operational efficiency by streamlining the work order, inventory tracking, and reporting processes; improve decision-making through the increased availability of pertinent information and enhanced analysis; provide a tie-in to GIS of the storm drainage data and work orders, and also allow cross-referencing of inventory with other GIS data layers, creating maps for work orders, providing more detailed information to staff and customers; reduce data entry to reduce errors and allow better quality control/quality assurance of data; provide better tracking of “trouble spots” (i.e., systems or structures with recurring maintenance problems); consolidate reporting capabilities for budget preparation and performance measurements; tie-in to the County’s procurement system, CASPS, to capture materials and it’s personnel system, PRISM, to capture labor, against work orders, rather than re-entering same data into both systems.

**Return on Investment (ROI):** The benefits of an integrated system include reduced operational costs, migration of aging legacy systems to a modern database, integration of agency data, decreased reliance on preprinted forms and photocopies, an improved level of completeness and accuracy in data collection efforts and improved access to information for decision making. The benefits cannot be obtained with the current technologies and applications. Data will only be entered once at the source.

Cost savings will result from the elimination of data entry redundancies existing between the present materials, daily labor time entry and work order databases. Web-based customer complaint/maintenance request and customer inquiry interface will save time for staff in terms of handling customer’s initial reporting of problems, status inquiries and work order processing from initiation to close out.

In addition, the proposed system will provide public access to data in appropriate cases such as on-line complaint/maintenance requests and work order status, thereby eliminating significant call-taking functions, as well as providing customers direct access to data.

## Fund 104 Information Technology

<b>TBD, Home Occupation Permitting System</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$0	<b>\$163,800</b>

**Description and Justification:** FY 2006 funding of \$163,800 to convert an existing mainframe system for Home Occupation Permits (HOPs) to a permitting system that will be incorporated into the existing Fairfax Inspections Database Online System (FIDO). This will streamline processes within the Department of Planning and Zoning, Zoning Permit Review Branch into one system; and provide access to the information within one system, as Building Permits are already accessed through FIDO.

Article 10 of the Fairfax County Zoning Ordinance allows certain businesses and occupations to be conducted in a dwelling unit as a home occupation provided a number of limitations are met. Some examples of permitted home occupations are offices for artisans, cleaning services, computer design services, authors, and home crafters. No clients or customers are permitted with a home occupation. The one exception to this standard is a school of special education (e.g., piano or dance instructor) in which a limited number of students is permitted in the home.

A Home Occupation Permit is issued by the Zoning Permit Review Branch and is free of charge. About 800 HOPs are processed annually by the Department of Planning and Zoning. Permit issuance is contingent upon the applicant's acceptance of these use limitations and failure to comply can lead to revocation of the permit by the Zoning Administrator.

**Return on Investment (ROI):** The primary benefit with this project is an increased efficiency for processing a Home Occupation Permit and the fact that staff would be able to access all permits from one system, improving efficiencies and effectiveness. There are currently three ways for a customer to obtain a Home Occupation Permit: apply in person, via Fax, or via mail. In the future it is anticipated that this would be an ideal candidate for an e-permit function over the County's Internet. This would enhance customer service even further.



## Fund 104 Information Technology

<b>TBD, Electronic Summons and Court Scheduling</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
\$0	\$0	<b>\$405,000</b>

**Description and Justification:** This project is designed as a joint effort between the Fairfax County General District Court (GDC) and the Fairfax County Police Department to develop automated solutions that will streamline the traffic summons and court scheduling processes by managing court dockets in a manner that will minimize high and low periods of activity and provide judges and court personnel with a more predictable and manageable workload. Automated solutions will allow officers to issue traffic summons according to demands set forth by both traffic conditions and state and local traffic safety programs; allow court administrators to manage court dockets efficiently to minimize the time officers and citizens are required to wait in court; provide the public efficient and timely electronic access to cases to enhance the public's ability to utilize automated options for review of case information and payment of fines; and improve access to statistical information about the monthly summons issuance patterns to identify officers with heavy caseloads.

FY 2006 funding of \$405,000 will begin the multi-phase process of developing a technology solution that meet the needs identified above. These phases include creating a Court Schedule Forecasting application that will use cyclical information about the volume of summons to pre-allocate available court dates to ticket writers in order to avoid unmanageable dockets and officer overtime and the implementation of an Electronic Ticket Writing/Data Entry application to automate the transfer of summons information from the scene to Central Records and GDC.

**Return on Investment (ROI):** With the more efficient and accurate scheduling of officers for court appearances, the amount of overtime related to court appearances will be reduced. This overtime could be reduced in the first project year by employing a forecasting tool to plan for ticket writing volume. Eliminating double data entry will reduce the need for additional positions as volume continues to increase. With enhanced accuracy to the coding of violations cited in the summons by the officers, the result will be an increase of revenues paid directly to the County.

Additionally, automated solutions will allow for the reallocation of existing staff to positions that provide direct assistance to the public, ensure greater accuracy in capturing defendant information, eliminate data entry errors with potentially serious repercussions for defendants, allow faster ticketing processes that get officers back on the road more quickly, reduce over time for officers waiting in court, reduce the frustration and time citizens have to wait in court for a hearing, provide more efficient use of Commonwealth's Attorneys and Deputy Sheriffs, as well as provide the public near real time electronic access to case information. Currently there are long and frustrating delays between the time tickets are issued to the time they become available on the internet or the Integrated Voice Response (IVR) system. Fairfax County's growing population and the anticipated rise in traffic volume will inevitably lead to an increase in the number of traffic summons issued. Failure to implement an electronic solution to streamline court scheduling and docketing processes will exacerbate existing inefficiencies and further strain resources at both the Police Department and GDC. Without solving the related problems of unbalanced court schedules, unpredictable court docket, and the heavy reliance on manual processes, neither agency will be able to provide better service to the citizens of Fairfax County.

# Fund 104 Information Technology

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

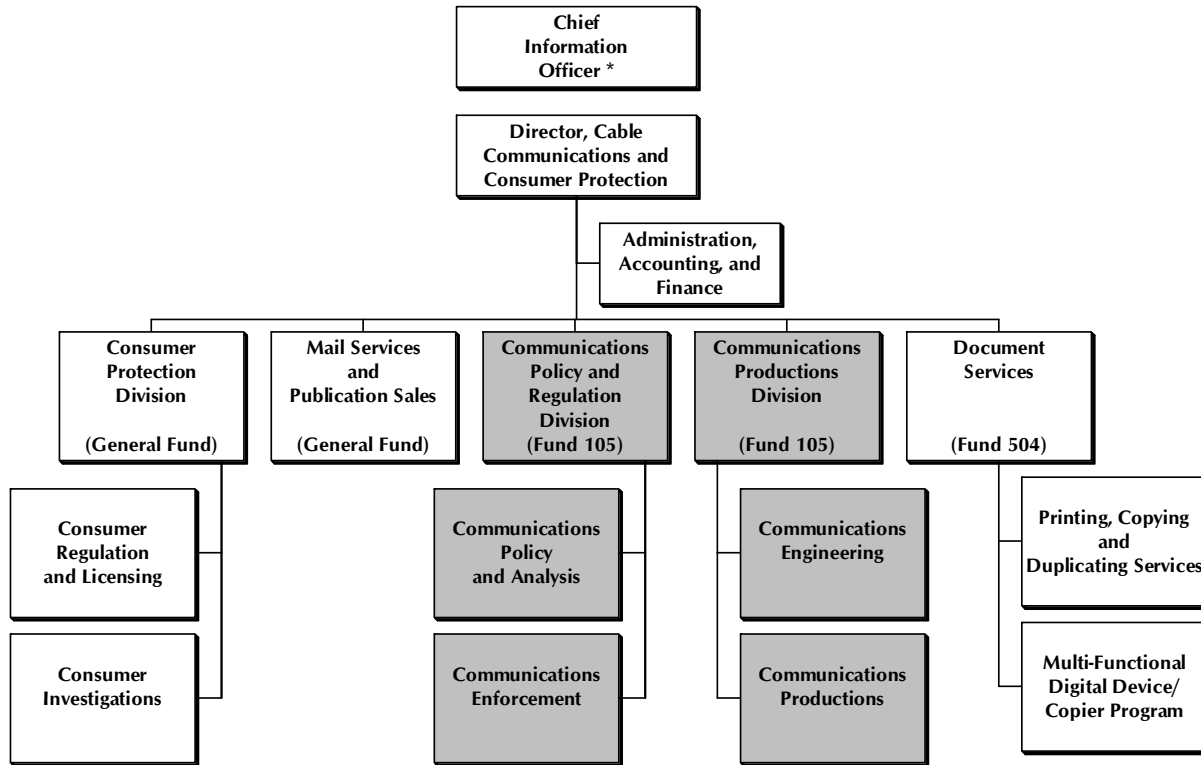
### Fund 104, Information Technology

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$19,488,799</b>	<b>\$0</b>	<b>\$22,988,591</b>	<b>\$0</b>
Revenue:				
Interest	\$199,495	\$180,000	\$180,000	\$205,000
State Technology Trust Fund	872,796	0	0	0
<b>Total Revenue</b>	<b>\$1,072,291</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$205,000</b>
Transfers In:				
General Fund (001)	\$11,329,411	\$10,224,823	\$11,424,823	\$17,046,574
<b>Total Transfers In</b>	<b>\$11,329,411</b>	<b>\$10,224,823</b>	<b>\$11,424,823</b>	<b>\$17,046,574</b>
<b>Total Available</b>	<b>\$31,890,501</b>	<b>\$10,404,823</b>	<b>\$34,593,414</b>	<b>\$17,251,574</b>
Expenditures:				
IT Projects	\$8,901,910	\$10,404,823	\$34,593,414	\$17,251,574
<b>Total Expenditures<sup>1</sup></b>	<b>\$8,901,910</b>	<b>\$10,404,823</b>	<b>\$34,593,414</b>	<b>\$17,251,574</b>
<b>Total Disbursements</b>	<b>\$8,901,910</b>	<b>\$10,404,823</b>	<b>\$34,593,414</b>	<b>\$17,251,574</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$22,988,591</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$217,625 has been reflected as an increase to FY 2004 expenditures to properly record unrecorded liability. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package.

<sup>2</sup> Information Technology projects are budgeted based on the total project costs. Most projects span multiple years. Therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 105 Cable Communications



\*The Chief Information Officer has responsibility for strategic direction and oversight of this agency; however, for budget purposes, this position and associated funding are reflected within the Department of Information Technology.

The Department of Cable Communications and Consumer Protection is the umbrella agency for five distinct functions: Consumer Protection; Mail Services and Publication Sales; Communications and Policy Regulation; Communications Production; and Printing Copying and Duplicating Services. The total agency staff of 92/92.0 SYE positions and a \$17.8 million budget is dispersed over three funding sources. The Consumer Protection Division, which responds to consumer complaints and ensures business compliance with applicable laws, is presented within the Public Safety Program Area (Volume I) and is fully supported by the General Fund. Mail Services and Publication Sales are provided for County agencies and fully supported by the General Fund. These programs are presented in the Legislative/Executive Program Area in Volume 1. The Multi-functional Digital Device Program (Copier Program) in Fund 504 is funded by a General Fund transfer which supports the lease of digital multi-functional devices (copiers) throughout County agencies, and by revenue received from County agencies and is managed by the Department of Information Technology. Printing, Copying and Duplicating Services is funded by revenues received from County agencies and the Fairfax County Public Schools for printing, copying and duplicating services. The Cable Communications function, which is responsible for television programming and for communications regulation, is presented in Fund 105 (Volume 2). Fund 105 is supported principally by revenue received from local Cable operators through franchise agreements. While the functions of Cable Communications and Consumer Protection provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions and professional organizations.

# Fund 105

## Cable Communications

### Mission

To encourage telecommunication industry development throughout the County that offers the greatest diversity and highest quality service at the least cost to citizens and businesses; to develop goals for future telecommunications development and related legislation; to provide Regulation oversight and enforcement of telecommunications statutes; to provide production services for visual communication technologies and informational programming for County citizens; and to support internal communications and training programming for County employees.

### Focus

The Cable Communications Fund was established by the Board of Supervisors in 1982 to provide accurate accounting of costs and revenues associated with the administration of the County's Cable Communications Ordinance and Franchise Agreements (COFA). Revenue supporting this fund comes from an Institutional Network (I-Net) grant (part of the franchise agreement) and the franchise fees received from local cable operators based on their gross revenues. In FY 2006, revenue is estimated to be \$12.1 million, a 4 percent increase over FY 2004, based on the projected increase in the cable operators' gross revenues. The Communications Productions and the Communications Policy and Regulation Divisions will continue to administer all aspects of the County's COFA. The Communications Productions Division (CPD) is responsible for the production of television programming for Channel 16, the Public Information Channel, and the Fairfax County Training Network (FCTN). Channel 16 programming includes both Board of Supervisors-directed programming and the highest-rated program proposals submitted by County agencies. In FY 2006, Channel 16 will televise 360 live Board of Supervisors and Planning Commission meetings, County Executive projects, Board-directed special programming, town meetings and monthly video newsletters for Board of Supervisors' members. In addition, 194 programs and teleconferences which describe the services of County agencies also will be televised. Channel 16 reaches an estimated 600,000 residents with information programming about County programs and services that serve the community. The final number of programs produced in FY 2006 will be determined by the implementation of the County communications plan in FY 2005. In addition, all Channel 16 programming is now video streamed, reaching an even larger audience.

In addition to programming for the public, the CPD is responsible for programming on the closed-circuit FCTN. In FY 2006, the CPD will televise 87 training and internal communications productions which present the most critical programs for unmet County training needs, as well as national satellite conferences, telecommunication courses, video training, and lectures on areas such as leadership, team work, self improvement, and management issues. FCTN programming reaches approximately 25,000 combined County and Fairfax County Public School (FCPS) employees, with the latest training and professional development programming to improve services to citizens.

The Communications Productions Division will continue to operate an emergency message system for citizens, serve as a centralized resource for loan pool equipment for County agencies, manage a satellite downlink for County teleconferencing, and support the Video Magistrate System, County kiosk system, Internet video, video teleconferencing and video streaming of Channel 16 on the Internet to better serve County citizens.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Providing quality educational and informational cable television programming that meets the needs of a diverse community;
- Utilizing new cost-effective technologies to convey information to the public;
- Maintaining a highly skilled and knowledgeable workforce that interacts with a dynamic communications industry;
- Investigating and resolving citizen complaints involving cable technical performance issues; and
- Ensuring the development, compliance and enforcement of federal, state and local communications standards in a rapidly changing industry and uncertain regulatory environment.

## Fund 105

### Cable Communications

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As a result of a comprehensive viewer survey, focus group input and benchmarking comparison to other jurisdictions, the CPD will be evaluating and redesigning Channel 16 and FCTN programming in FY 2006 to meet survey responses; developing an external/internal communications campaign to publicize County programs and initiatives; and enhancing current operations and customer service through technology changes. The CPD will continue to maintain a national presence, be a leader in the quality of programming produced and research new services to enhance operations such as interactive television.

The Communications Policy and Regulation Division (CPRD) is responsible for promoting an environment that encourages the development, implementation and promotion of competition in the telecommunications industry that offers the greatest diversity and highest quality service at the least cost to County citizens and businesses; developing goals for future telecommunications development and related legislation; and providing Regulation oversight and enforcement of telecommunications statutes.

CPRD will continue to represent Fairfax County citizens through leadership and position statements on state and national telecommunications issues. A significant role of CPRD is anticipating and identifying community needs for telecommunications services and to promote the optimum communications environment for Fairfax County citizens. Therefore, CPRD continues to conduct outreach initiatives to further facilitate communications with citizens through different media such as surveys, electronic mail, web, newspapers, public relations or other communications resources.

CPRD provides regulatory oversight of existing cable operations and facilities, and accommodates new and developing cable and telecommunications technologies. The County currently has two franchised cable operators to serve a combined total of over 257,000 subscribers. Each of these franchises establishes operational and engineering requirements for the provision of cable service that must be continually developed to keep pace with advanced technologies, and actively inspected and enforced by the franchising authority. CPRD provides this function through its regulatory, inspection, enforcement and engineering programs. The County's regulatory program ensures the legal, regulatory, and service performance compliance of cable operators with the franchise agreements, the Fairfax County Code (Chapter 9.1, Communications), and Federal Communications Commission (FCC) and other federal regulations. CPRD's engineering and field inspection program includes the enforcement of all federal, state and County codes that pertain to the telecommunications engineering, technical performance, and construction standards. This includes investigation and resolution of subscriber complaints resulting from cable technical performance issues. As the enforcement agent for the Virginia Department of Transportation, CPRD inspects all cable facilities located in the public right-of-way.



Additionally, CPRD provides financial support of video and data communications projects associated with connecting County and Fairfax County Public Schools (FCPS) sites to the County's Institutional Network (I-Net). The I-Net is a fiber optic cable network that interconnects approximately 390 County and FCPS facilities and will transport video, voice and data services. Currently the County supports these services over more expensive commercial telecommunications carriers. In FY 2006 funding is identified to implement the migration of County and FCPS video training channels located on the home subscriber system (but are scrambled and only available to County and FCPS viewers) and relocate those channels to the I-Net, thus allowing additional channels to be available for home subscriber programming. Additional FY 2006 funding will be used to continue the implementation of the I-Net as the primary carrier of County and FCPS voice and data transmissions.

## Fund 105 Cable Communications


### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Implemented automated voice component of Emergency Message System enabling persons with visual impairments to hear emergency messages as they are displayed on Channel 16.	<input checked="" type="checkbox"/>		Communications Productions Division
Provide technical training for engineering staff in the use of state-of-the-art field testing equipment for analog and digital channels on the Hybrid Fiber/Coaxial (HFC) cable network in order to keep current with evolving technological advances.		<input checked="" type="checkbox"/>	Communications Policy and Regulation Division
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to enhance department Web site to include public access to the County's cable franchise agreements and links to the <u>Fairfax County Code</u> as well as provided option for citizens to submit construction complaints electronically.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Communications Policy and Regulation Division
Work with the National Association of Telecommunications Officers and Advisors and the Society for Cable Telecommunications Engineers to develop and issue a handbook supporting the National Electrical Code as it relates to cable television services.		<input checked="" type="checkbox"/>	Communications Policy and Regulation Division
Produced General District Court program and Park public service announcements in Spanish. Produced election machine instruction public service announcement in Korean, Spanish and Vietnamese.	<input checked="" type="checkbox"/>		Communications Productions Division
Initiated a pilot test of open captions on archived video on demand programming to expand reach of caption programming to Internet viewers of Channel 16.	<input checked="" type="checkbox"/>		Communications Productions Division
Introduce new on-air graphics look for Channel 16 as a result of strategic planning effort and long term study of on-air promotion.		<input checked="" type="checkbox"/>	Communications Productions Division
Implement DVD replication of Channel 16 programming including DVD archives of Board of Supervisors meetings for the Clerk to the Board.		<input checked="" type="checkbox"/>	Communications Productions Division
Continue to research a pilot program on interactive television to provide additional e-government services via cable television for greater community access.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Communications Productions Division

## Fund 105 Cable Communications

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Develop a document that summarizes the current telecommunications resources in Fairfax County and looks at future telecommunications initiatives.		<input checked="" type="checkbox"/>	Communications Policy and Regulation Division
Continue operation of a new channel activated in FY 2005 dedicated to Board of Supervisors meeting replays, Planning Commission and Board of Zoning Appeals meeting live cablecasts, and additional programming.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Communications Productions Division
In conjunction with the countywide communications plan, initiate pilot test of One-Stop shopping for County agency access to Department of Cable Communications and Consumer Protection and Department of Information Technology communication tools including Channel 16, mail, printing, and e-government options.		<input checked="" type="checkbox"/>	Communications Productions Division
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Design and begin activation of the fiber optic Institutional Network (I-Net) thereby establishing the infrastructure for cost effective fiber optic transport of video, voice and data transmissions among 390 County and FCPS sites.		<input checked="" type="checkbox"/>	Communications Policy and Regulation Division
Negotiate a cable franchise renewal agreement for cable communications that best serves the Reston cable television franchise area.		<input checked="" type="checkbox"/>	Communications Policy and Regulation Division
Provided oversight to the construction process of the cable operators' rebuild and upgrade of cable plant in order to provide improved performance and enhanced services for Fairfax County residents.	<input checked="" type="checkbox"/>		Communications Policy and Regulation Division
Prepare an analytical study of franchise agreements and PEG support obtained throughout the Washington Metropolitan DC area in order to identify areas for improvement of County cable television services.		<input checked="" type="checkbox"/>	Communications Policy and Regulation Division

## Fund 105 Cable Communications

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Continue to maintain a national presence in the creation of high quality award winning informational programming for citizens and employees, resulting in the receipt of several national awards, including the Government Video Promotional Video Star Award, as well as receiving awards from organizations such as the Alliance for Community Media, and the National Association of Telecommunications Officers and Advisors for programming excellence and professional quality.	☑	☑	Communications Productions Division
Celebrated the 20 <sup>th</sup> Anniversary of Channel 16 by producing a 20 <sup>th</sup> Anniversary highlight special and anniversary related promotional activities designed to increase awareness of Channel 16.	☑		Communications Productions Division
Received 12 total awards from national organizations including four from the Alliance for Community Media and eight from the National Association of Telecommunications Officers and Advisors for programming excellence and professional quality.	☑		Communications Productions Division

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	39/ 39	39/ 39	39/ 39	39/ 39
Expenditures:				
Personnel Services	\$3,337,001	\$3,697,908	\$3,697,908	\$3,763,589
Operating Expenses	5,849,083	9,012,898	15,059,681	3,693,513
Capital Equipment	0	250,000	4,420,141	750,000
<b>Total Expenditures</b>	<b>\$9,186,084</b>	<b>\$12,960,806</b>	<b>\$23,177,730</b>	<b>\$8,207,102</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$65,681**  
An increase of \$65,681 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Intergovernmental Charges** **\$6,235**  
An increase of \$6,235 for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance costs.



# Fund 105

## Cable Communications

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- ◆ **One-Time FY 2005 Appropriation** **(\$5.4 million)**  
A decrease of \$5.4 million, due to the one-time FY 2005 appropriation of I-Net Grant funding received since FY 1999 and held in fund balance, to support the implementation of the I-Net at County and FCPS sites. This funding, held in reserve until Cox Communications completed the construction of the I-Net, is anticipated to be used over the next several years to provide software and infrastructure enabling current video, voice and data services to run over the I-Net.
  
- ◆ **Carryover Adjustments** **(\$10.2 million)**  
A decrease of \$10.2 million including \$6.0 million in Operating Expenses and \$4.2 million in Capital Equipment due to the carryover from FY 2004 for costs associated with both encumbered carryover and implementing the I-Net. Delays in the Cox Communication schedule for construction of the I-Net has delayed the expenditure of funds for implementation.
  
- ◆ **Capital Equipment** **\$750,000**  
Capital Equipment of \$750,000 is funded to support the replacement of equipment in the Board Auditorium and Production Studio, as well as required equipment to operate the I-Net.

### **Changes to FY 2005 Adopted Budget Plan**

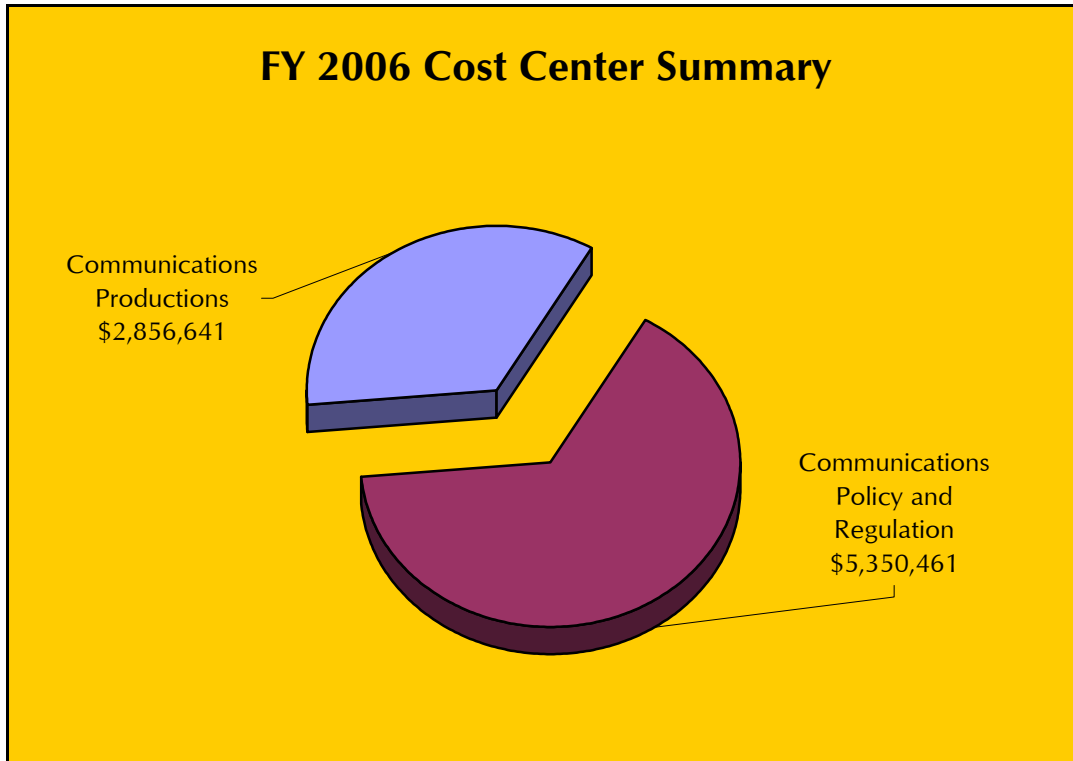
*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Unencumbered Carryover Adjustment** **\$9,518,662**  
As part of the *FY 2004 Carryover Review*, \$9,518,662 in unencumbered carryover was added primarily for I-Net related expenses that were not made in FY 2004 due to delays in the Cox Communications construction and implementation schedule. The implementation of the I-Net is contingent on completion of the overall cable system upgrade.
  
- ◆ **Encumbered Carryover Adjustment** **\$698,262**  
As part of the *FY 2004 Carryover Review*, \$698,262 in encumbered carryover was added.

# Fund 105 Cable Communications

## Cost Centers

The two cost centers within Fund 105, Cable Communications that work together to achieve the mission of the Fund are the Communications Productions Division and the Communications Policy and Regulation Division. In FY 2006, approximately \$3.4 million of the \$5.4 million in the Communications and Policy Regulation Division is dedicated for I-Net initiatives.



## Communications Productions Division

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	22/ 22	22/ 22	22/ 22	22/ 22
<b>Total Expenditures</b>	<b>\$2,261,332</b>	<b>\$2,821,066</b>	<b>\$3,287,270</b>	<b>\$2,856,641</b>

Position Summary		
<u>Communications Productions Division</u>	<u>Communications Engineering</u>	<u>Communications Productions</u>
1 Director, Comm. Productions	1 Engineer III	1 Instructional Cable TV Specialist
2 Administrative Assistants II	1 Engineer II	5 Producers/Directors
	1 Video Engineer	4 Assistant Producers
		4 Media Technicians
<u>Administration, Accounting and Finance</u>		
2 Administrative Assistants II		
<b>TOTAL POSITIONS</b>		
<b>22 Positions / 22.0 Staff Years</b>		

# Fund 105

## Cable Communications

### Key Performance Measures

#### Goal

To provide a centralized video production center and satellite conferencing facility for the Board of Supervisors, County Executive, and all County agencies in order to communicate critical County information to citizens and training for employees, and to provide related production services in new technologies to benefit the public and County operations.

#### Objectives

- ◆ To serve the public information needs of the County by completing 98 percent of Channel 16 public information television programs requested on the FY 2006 production plan, while maintaining cost, quality and work hour efficiencies.
- ◆ To train and educate the County workforce in the most cost effective manner possible by increasing the number of purchased programs and satellite telecourses and completing 98 percent of FCTN training programs on the FY 2006 production plan, while reducing the work hours needed for original programming.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Original live program hours	792.0	698.0	714.0 / 685.5	717.0	717.0
Original studio program hours	46.0	54.6	67.0 / 43.5	68.0	68.0
Original field program hours	101.0	101.5	149.7 / 110.0	154.6	154.6
<b>Efficiency:</b>					
Live program work hours per program hour	5.6	5.6	5.2 / 5.1	5.2	5.2
Studio program work hours per program hour	40.8	40.3	46.4 / 40.2	50.0	50.0
Field program work hours per program hour	167.2	159.7	157.3 / 160.9	163.3	163.3
<b>Service Quality:</b>					
Percent of clients satisfied with Channel 16 programs	97%	97%	97% / 97%	97%	97%
Percent of clients satisfied with Channel 41 programs	97%	97%	97% / 97%	97%	97%
Percent of clients satisfied with technology support projects	97%	97%	97% / 97%	97%	97%
<b>Outcome:</b>					
Percent of requested programs completed on Channel 16	100%	100%	98% / 100%	98%	98%
Percent of requested programs completed on FCTN	100%	100%	98% / 100%	98%	98%

# Fund 105 Cable Communications

## Performance Measurement Results

While the original live program hours per year remains fairly constant from year to year, original studio and original field programs on Channels 16 and FCTN vary from year to year as requested by the Board of Supervisors, the County Executive and as prioritized by advisory committees. The three efficiency calculations combine data for Channel 16 and FCTN original programs. To further measure service quality, a client questionnaire is used to determine customer satisfaction and supplements results developed from citizens and County staff focus groups conducted in FY 2004. The implementation of the new County communications plan and the activation of the meeting channel in FY 2005 may impact the performance measures for the Communications Productions Division as staff will need to continue to support these initiatives as well.

## Communications Policy and Regulation Division

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	17/17	17/17	17/17	17/17
<b>Total Expenditures</b>	<b>\$6,924,752</b>	<b>\$10,139,740</b>	<b>\$19,890,460</b>	<b>\$5,350,461</b>

Position Summary		
<u>Communications Policy and Regulation Division</u> 1 Director, Policy and Regulation 1 Administrative Assistant III	<u>Communications Policy and Analysis</u> 2 Management Analysts III  <u>Administration, Accounting and Finance</u> 1 Director 1 Administrative Assistant V 1 Administrative Assistant IV 1 Administrative Assistant II	<u>Communications Regulation and Enforcement</u> 1 Management Analyst III 1 Engineer III 1 Engineering Technician III 1 Communications Engineer 4 Senior Electrical Inspectors  <u>Consumer Protection Division</u> 1 Consumer Specialist I
<b>TOTAL POSITIONS</b> <b>17 Positions / 17.0 Staff Years</b>		

## Key Performance Measures

### Goal

To encourage telecommunication industry development throughout the County that offers the greatest diversity and highest quality service at the least cost to citizens and businesses; to develop goals for future telecommunications development and related legislation; and to provide regulatory oversight and enforcement of telecommunications statutes.

### Objectives

- ◆ To enforce strict compliance with all federal, state, and County codes and standards pertaining to telecommunications construction in the County and to ensure 100 percent compliance of violations issued.
- ◆ To activate 100 percent of the total number of Institutional Network (I-Net) hub locations for video transport.
- ◆ To maintain the level of complaints made to the County against cable operators equal to or less than 5 per 1,000 subscribers, as a result of enforcement activity by the County.

## Fund 105 Cable Communications

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Yearly work locates received	NA	46,056	31,000 / 45,899	31,000	17,000
Institutional Network signal checks, inspections or repairs (1)	NA	280	190 / 390	NA	NA
I-Net locations activated for video transport	NA	NA	NA / NA	NA	390
Complaints against cable operators reviewed for enforcement actions (customer service and construction)	NA	79	80 / 24	20	20
<b>Efficiency:</b>					
Staff hours per field inspection, re-inspection, signal check, equipment installation, and technical investigation	NA	0.60	0.93 / 0.74	0.93	0.93
Staff hours per Institutional Network signal check, inspection or repair	NA	1.30	1.50 / 2.00	NA	NA
Staff hours per I-Net location activated	NA	NA	NA / NA	NA	80
Staff hours per complaints received	NA	NA	24.0 / 22.7	24.0	24.0
<b>Service Quality:</b>					
Percent of sites inspected	NA	27.3%	18.9% / 20.5%	18.9%	18.9%
Percent of I-Net on-time activations	NA	NA	NA / NA	NA	100%
Percent of reviewed complaints against cable operators resulting in enforcement action.	NA	NA	80% / 10%	5%	5%
<b>Outcome:</b>					
Percent of violations corrected	NA	100%	100% / 100%	100%	100%
Percent of total I-Net network locations activated - video	NA	NA	NA / NA	NA	100%
Complaints against cable operators per 1,000 subscribers	NA	9	10 / 5	5	5

(1) I-Net construction was completed in FY 2004. Activation for video is anticipated in FY 2006.

## Fund 105

### Cable Communications

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#### **Performance Measurement Results**

The Cable Franchise Agreement between the County and Cox Communications of Northern Virginia (CCNV) required CCNV to complete cable upgrade by May 31, 2002. CCNV did not complete its upgrade according to its Cable Franchise Agreement. As a result, the County and CCNV entered into an agreement that included a one-year extension to complete 95 percent of its cable system upgrade by September 30, 2003. In order to meet this schedule, CCNV increased its workforce from about 300 to over 1,700, resulting in a dramatic increase in construction activities in the County. This increase in construction activities resulted in an increase in daily work locates received from CCNV to 45,899 in FY 2004. The County's inspectors encountered higher levels of construction deficiencies and violations within each subdivision due to the increased activity. However, the reduced travel time has improved the efficiency to 0.74 hour/inspection. It is anticipated that CCNV construction activity will return to normal rates in FY 2005 and staff efficiency will return to the forecasted level.

The rate of complaints made to the County against cable operators dropped significantly from 9 complaints per 1,000 subscribers in FY 2003 to 5 complaints per 1,000 subscribers during FY 2004. The reduction in complaints is due to several factors including the end of CCNV's upgrade construction activity, enforcement activity and other efforts by the County to improve service from cable operators. County actions resulted in cable operators modifying their business practices such as: adding new service and installation appointment times to provide more convenient times for subscribers; reducing customer service appointment windows to two hours (instead of four); adding new customer care associates; answering technical calls locally; retraining call center employees; adjusting work shifts to accommodate seasonal changes in call volume; and increasing call monitoring to promote a higher level of service by managers, supervisors and leads.

# Fund 105 Cable Communications

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 105, Cable Communications

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$21,322,361</b>	<b>\$8,559,310</b>	<b>\$20,755,264</b>	<b>\$5,510,944</b>
Revenue:				
Miscellaneous Revenue	\$1,871	\$2,800	\$2,800	\$2,800
Fines and Penalties	27,400	0	0	0
I-Net and Equipment Grant	3,244,975	2,986,630	2,986,630	3,183,430
Franchise Operating Fees	8,344,220	8,394,564	8,394,564	8,956,204
Total Revenue	\$11,618,466	\$11,383,994	\$11,383,994	\$12,142,434
<b>Total Available</b>	<b>\$32,940,827</b>	<b>\$19,943,304</b>	<b>\$32,139,258</b>	<b>\$17,653,378</b>
Expenditures:				
Personnel Services	\$3,337,001	\$3,697,908	\$3,697,908	\$3,763,589
Operating Expenses	1,767,486	9,012,898	11,511,278	1,229,782
I-Net Contribution <sup>1</sup>	4,081,597	0	3,548,403	2,463,731
Capital Equipment	0	250,000	4,420,141	750,000
Subtotal Expenditures	\$9,186,084	\$12,960,806	\$23,177,730	\$8,207,102
Transfers Out:				
General Fund (001) <sup>2</sup>	\$1,396,150	\$1,666,444	\$1,666,444	\$2,104,307
Schools Grants and Self Supporting Programs (192) <sup>3</sup>	1,353,329	1,534,140	1,534,140	1,868,159
Schools Grants and Self Supporting Programs (192) <sup>4</sup>	250,000	250,000	250,000	250,000
Total Transfers Out	\$2,999,479	\$3,450,584	\$3,450,584	\$4,222,466
<b>Total Disbursements</b>	<b>\$12,185,563</b>	<b>\$16,411,390</b>	<b>\$26,628,314</b>	<b>\$12,429,568</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$20,755,264</b>	<b>\$3,531,914</b>	<b>\$5,510,944</b>	<b>\$5,223,810</b>
Reserve for PC Replacement	\$72,600	\$19,800	\$19,800	\$24,600
<b>Unreserved Ending Balance</b>	<b>\$20,682,664</b>	<b>\$3,512,114</b>	<b>\$5,491,144</b>	<b>\$5,199,210</b>

<sup>1</sup> In FY 2004, \$7.6 million was estimated for the remaining cost of the I-Net construction. As a result of an agreement between the County and Cox Communications, credits of \$2,988,403 were applied to the balance due, and in FY 2004 a payment of \$4,081,597 was made that fulfilled the County's I-Net construction obligations. These expenditures are only for the construction of the I-Net as provided for in the franchise agreement with Cox Communications and does not include equipment and other operating funding.

<sup>2</sup> The Transfer Out to the General Fund represents compensation to the General Fund for rent on property and public "rights-of-way" used by the cable companies serving Fairfax County. The amount represents approximately one percent of the gross revenues of the cable operators in the County (20 percent of franchise fees).

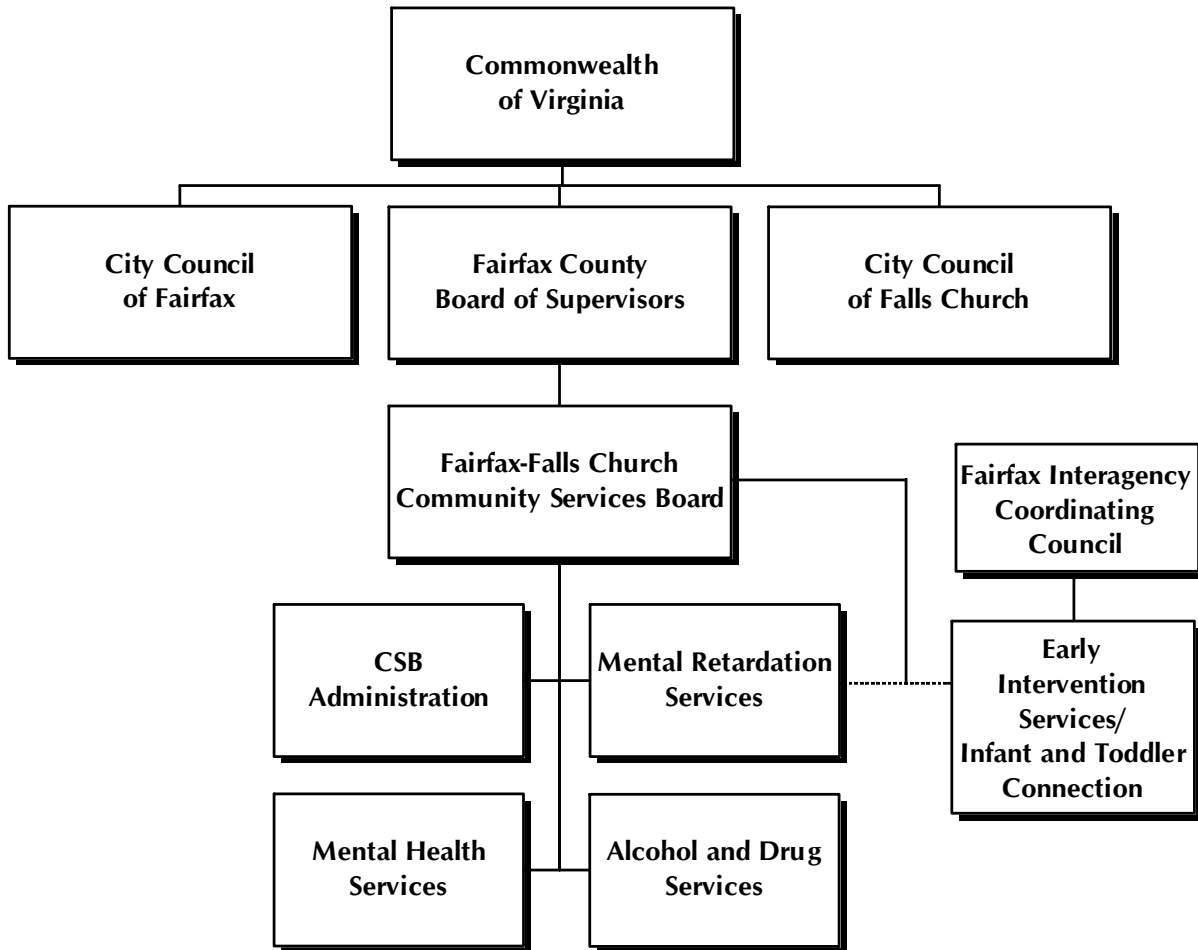
<sup>3</sup> This funding reflects a direct transfer to Fairfax County Public Schools (FCPS) to support the educational access grant. The amount is calculated as one percent of the gross revenues of Cox Communications. The actual amount to be transferred to the FCPS on an annual basis is based on actual gross receipts. Annual reconciliation of the revenue and subsequent transfer will be conducted and adjustments to the transfer level will be incorporated in next year's budget.

<sup>4</sup> This funding reflects a direct transfer to FCPS to support a replacement equipment grant of \$250,000.

<sup>5</sup> Ending balances have significantly decreased since FY 2004 as major delays by Cox Communications on the I-Net construction schedule up until this point have resulted in lower than anticipated expenditures on the equipment and services required to make the I-Net fully operational. However, equipment and services expenditures are projected to significantly increase now that the I-Net construction is complete.

# Fund 106

## Fairfax-Falls Church Community Services Board - Overview



### Mission

The mission of the Fairfax-Falls Church Community Services Board (CSB) is to:

- ◆ Serve Fairfax-Falls Church residents with, or at risk of, severe and persistent mental illness or acute psychiatric/emotional distress; mental retardation; alcohol or drug abuse or dependency; or cognitive developmental delays;
- ◆ Empower and support the people we serve to live self-determined, productive and valued lives within our community; and
- ◆ Identify, develop and offer programs on prevention, intervention, treatment, rehabilitation, residential and other support services in a personalized, flexible manner appropriate to the needs of each individual and family whom we serve.



# Fund 106

## Fairfax-Falls Church Community Services Board - Overview

### Focus

The CSB was created in 1969 and is comprised of 16 members; 14 appointed by the Fairfax County Board of Supervisors and one each appointed by the Council of the City of Fairfax and the Council of the City of Falls Church. The CSB is established under mandate of the State; however, under a Memorandum of Agreement between the CSB and the County, the CSB carries out its roles and responsibilities under the Administrative Policy Board type of structure and observes County rules and regulations regarding financial management, personnel management and purchasing activities. The CSB operates direct service agencies and contracts with outside entities for the provision of client services.

There are several factors that impact the type, level and cost of services provided by the CSB. These include: population growth, an increased number of uninsured or underinsured residents, increased business costs, lack of affordable housing, and policy and funding decisions. Population growth has increased general demand for CSB services, while greater cultural diversity has generated a need for more culturally competent services. This is a very diverse locality where more than 100 languages are spoken. The County's population is also aging, and parents who have been caring for their young and middle-aged adult children who experience serious mental illness or who have been identified with mental retardation will be less able to do so. As a result, there will be a greater demand for mental health and mental retardation residential facilities and resources. The demand for substance abuse treatment services continues to climb due to similar factors. In addition, there are growing numbers of individuals that have other conditions which exacerbate the substance use disorder and increase client vulnerability, including pregnant women, women with children, persons who are homeless, and persons with HIV/HCV. The increasing numbers of individuals with co-occurring mental health and substance use disorders challenge the service delivery system to develop and implement integrated treatment models which have proven to be more effective. Finally, the number of eligible children served by the Infant and Toddler Connection program has also increased approximately 65 percent since FY 2001.

In addition to changes in the demographic population, the growing number of uninsured or underinsured individuals is also placing pressure on the CSB. While Fairfax County is one of the most affluent localities in the nation, 8 percent of households, or more than 80,000 residents, lacked health insurance coverage in March 2000. By 2010, this number is projected to reach 132,000 persons. This means that there will be an increase in the number of persons who seek publicly-funded care and, at the same time, a decrease in those new consumers who will be able to use insurance to pay for mental health services or substance abuse treatment, often resulting in a delay in treatment intervention opportunities and exacerbation of conditions. In recent years, there has been a rise in the number of people seeking mental health or substance abuse treatment who have concurrent medical problems that impact general well-being and complicate psychiatric care or recovery efforts.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Providing an array of services that are comprehensive and effective and meet demands for service;
- Maximizing stakeholder involvement in planning the service delivery system;
- Providing infrastructure to support service delivery; and
- Securing funding to support quality programs.

All vendors in the health care arena – public and private – are faced with increased costs of doing business that frequently exceed the official rate of inflation. This is a result of the pressure to properly compensate qualified health care staff, higher staffing ratios needed to serve persons who have greater levels of need, and increased overhead costs related to mandated accountability standards and the maintenance and renovation of aging facilities. For example, in the mental health service area, there is a national and state trend of private sector psychiatric inpatient units either downsizing or closing altogether. In the Northern Virginia region, there are at least three hospitals which have announced their intention to downsize or close all of their psychiatric beds. If anything, the demand for inpatient psychiatric beds will increase in coming years. If beds are unavailable, people who need inpatient care will get sicker in the community and become more at risk.

## Fund 106

### Fairfax-Falls Church Community Services Board - Overview

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The lack of affordable housing in the County continues to present a major barrier to consumers who have completed treatment and are trying to live independently. Consequently, psychiatric hospitals and intensive mental health and substance abuse treatment programs are unable to discharge clients to more appropriate levels of care. This unnecessarily increases the cost of serving clients and prevents others from entering treatment. In addition, the lack of affordable housing contributes to homelessness and impacts the ability of CSB consumers to experience stable lives in the community. The CSB may be forced to spend funds intended for treatment on housing. At present, for example, more than 500 adults are waiting for mental health residential services and 300 adults are waiting for substance abuse residential care. These lists will grow much longer unless Medicaid and/or state general funds are available in sufficient amounts.

Finally, the ability of the CSB system of public and private providers to meet the needs of Fairfax County residents will be significantly impacted by funding and policy decisions made at the federal and state levels. For instance, the increasing dependence on Medicaid funding means that any changes in policy or funding for this program, positive or negative, will have an immediate effect throughout this community. There have been proposals to reduce Medicaid payments to states, which could result in reduced Medicaid funding from states to localities. Medicaid is a critical funding stream and any reduction would affect the CSB's capacity to provide services. A related concern is the inadequate reimbursement provided to all providers, including the CSB, by insurance companies and Medicaid for behavioral health care. This factor has a major impact on the ability of private providers to maintain quality services and serve those most in need. In particular, the inadequate Medicaid rates are having a damaging impact on non-profit agencies, especially those who provide services under the Mental Retardation Medicaid Waiver program. For example, since the inception of the program in 1991, rates have only increased by approximately 4 percent. In addition, there is no rate differential for Northern Virginia although costs to provide services in this region are significantly higher than in other regions of the State, in some instances as much as 34 percent higher.

On the positive side, staff are working closely with families, consumers, advocates and private partners to improve services and to seek efficiency and effectiveness in service provision. The CSB staff are examining and implementing evidenced-based practices throughout all disability areas. Ongoing program evaluation is essential for continuous quality improvement activities, and the CSB is committed to maintaining quality services. Revenue maximization efforts have been significant and successful, and the agency hopes to review and improve services, in partnership with all stakeholders through the strategic planning process.

As part of the FY 2006 Budget Guidelines approved by the Board of Supervisors on April 19, 2004, the Board directed County staff with input from the Human Services Council, the Community Services Board and advocacy groups to develop a program for serving special education graduates that encourages greater family participation in order to reduce the County's costs for these services. County staff and stakeholder groups, with the assistance of a consultant, have identified a two-pronged approach to meet this directive. First, after reviewing national trends and practices for service cost containment strategies and meeting with stakeholder groups comprised of family members, service providers and advocates to ensure community support for implementation of a pilot program, the work group is exploring a consumer-directed model to providing services. Second, staff will continue to implement recommendations from the two previous studies on MR special education graduates, completed in 2002 and 2004, to achieve program efficiencies and to maximize non-County revenue. In FY 2005, the CSB received a total of 94 new Medicaid Waiver slots from the Virginia General Assembly that offset the need for additional county funding for the June 2004 graduates. The CSB also anticipates another allocation of Medicaid Waiver slots effective FY 2006 that will offset the projected costs for the June 2005 special education graduates. It is anticipated that the efforts currently underway, which have been shared in draft form with the Board of Supervisors and the Human Services Council, will begin to be addressed in FY 2005 and FY 2006. It is anticipated that in FY 2006, the costs for growth in the special education graduates program will be entirely covered by Medicaid funding if the Medicaid Waiver slots are appropriated as expected.

# Fund 106

## Fairfax-Falls Church Community Services Board - Overview

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	877/ 865.35	877/ 865.35	878/ 866.35	879/ 867.85
Grant	74/ 70	74/ 70	75/ 71.5	75/ 71.5
Expenditures:				
Personnel Services	\$66,399,735	\$67,160,901	\$68,080,635	\$71,736,406
Operating Expenses	52,148,558	50,981,886	55,065,925	54,917,092
Capital Equipment	8,127	0	0	0
<b>Subtotal</b>	<b>\$118,556,420</b>	<b>\$118,142,787</b>	<b>\$123,146,560</b>	<b>\$126,653,498</b>
Less:				
Recovered Costs	(\$207,406)	(\$135,230)	(\$135,230)	(\$139,853)
<b>Total Expenditures</b>	<b>\$118,349,014</b>	<b>\$118,007,557</b>	<b>\$123,011,330</b>	<b>\$126,513,645</b>

Summary by Program Area				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>CSB Program Area Expenditures</b>				
CSB Administration	\$4,141,720	\$3,148,041	\$3,420,810	\$3,793,859
Mental Health Services	51,132,813	49,036,492	52,699,669	54,614,952
Mental Retardation Services	34,195,193	36,791,086	36,871,625	37,574,089
Alcohol and Drug Services	25,161,336	25,352,839	26,360,275	26,774,749
Early Intervention Services	3,717,952	3,679,099	3,658,951	3,755,996
<b>Total Expenditures</b>	<b>\$118,349,014</b>	<b>\$118,007,557</b>	<b>\$123,011,330</b>	<b>\$126,513,645</b>
<b>Non-County Revenue by Source</b>				
Fairfax City	\$1,281,008	\$1,281,008	\$1,281,008	\$1,335,963
Falls Church City	580,624	580,624	580,624	605,533
State DMHMRSAS	12,681,684	11,832,769	14,947,060	14,745,585
State Other	193,556	205,754	179,031	180,234
Federal Block Grant	4,740,524	4,722,443	4,752,813	4,748,813
Federal Other	4,243,117	1,652,332	2,632,582	1,491,704
Medicaid Waiver	1,588,802	1,533,586	1,533,586	1,592,531
Medicaid Option	4,858,388	5,318,468	5,381,268	5,477,599
Program/Client Fees	3,934,909	4,500,601	3,929,673	3,929,673
CSA Pooled Funds	1,407,723	1,483,346	1,483,346	1,483,346
Miscellaneous	227,534	205,670	80,450	75,443
Fund Balance	2,011,179	2,887,449	4,162,610	0
<b>Total Revenue</b>	<b>\$37,749,048</b>	<b>\$36,204,050</b>	<b>\$40,944,051</b>	<b>\$35,666,424</b>
<b>County Transfer to CSB</b>	<b>\$80,599,965</b>	<b>\$81,803,507</b>	<b>\$82,067,279</b>	<b>\$90,847,221</b>
<b>County Transfer as a Percentage of Total CSB Expenditures:</b>	<b>68.1%</b>	<b>69.3%</b>	<b>66.7%</b>	<b>71.8%</b>

# Fund 106

## Fairfax-Falls Church Community Services Board - Overview

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### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$4,339,305**  
A net increase of \$4,339,305 is attributable to an additional \$4,343,928 in Personnel Services for salary adjustments necessary to support the County's compensation program, an increase for the shift differential rate to \$0.85 for the evening shift and \$1.10 for the midnight shift, and an increase in holiday pay to compensate employees according to their actual holiday shift hours worked, partially offset by an increase of \$4,623 in Recovered Costs for reimbursed salaries.
- ◆ **Miscellaneous Operating Expenses** **\$920,111**  
A net increase of \$920,111 in Operating Expenses is due to increases of \$709,772 for a 2.49 percent contract rate increase for providers of contracted mental health, mental retardation, alcohol and drug abuse treatment, and early intervention services; \$190,453 in Information Technology related charges; and \$50,000 to increase the automobile mileage reimbursement rate to \$0.405 per mile, offset by a net decrease of \$30,114 for Department of Vehicle Services charges related to fuel, vehicle replacement, motor pool and maintenance costs.
- ◆ **Property Rehabilitation and Renovation** **\$300,000**  
A total increase of \$300,000 in Operating Expenses is due to escalating property rehabilitation and renovation costs for the 156 CSB properties. This is comprised of \$150,000 to bring sites into compliance with the Americans with Disabilities Act and new building code requirements, implement shelter-in-place modifications, and relocate clients during rehabilitation projects. An additional \$150,000 is associated with the replacement of equipment, furnishings, appliances and carpets/flooring and will also assist the CSB in addressing mold-related expenses that are anticipated to grow.
- ◆ **CrisisLink Contract** **\$132,040**  
An increase of \$132,040 in Operating Expenses is associated with a one-year contract to continue County support of CrisisLink, a crisis hotline that links residents facing life crises, trauma and suicide with essential lifesaving services.
- ◆ **Property Rent Increase** **\$125,000**  
An increase of \$125,000 in Operating Expenses is associated with a 3.0 percent increase in leasing costs for properties associated with mental health, mental retardation, and alcohol and drug treatment services.
- ◆ **Increased Local Shares** **\$79,864**  
An increase of \$79,864 in Operating Expenses is needed to appropriate increased revenue as a result of increases in local shares from the cities of Fairfax and Falls Church for services provided by the CSB.
- ◆ **FASTRAN** **\$72,182**  
An increase of \$72,182 in Operating Expenses is associated with annual contract rate increases related to the agency's usage of FASTRAN bus services for Mental Retardation Services.
- ◆ **Additional Case Manager** **\$71,422**  
An increase of 1/1.0 SYE Mental Retardation Specialist II position in Mental Retardation Services is associated with the increased case management workload from the June 2005 special education graduates and the administration oversight of the expected additional Medicaid Waiver slots to be awarded to the CSB in Spring 2005.

# Fund 106

## Fairfax-Falls Church Community Services Board - Overview

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- ◆ **Carryover and Grant Adjustments** **(\$2,537,609)**

A decrease of \$2,537,609 is associated with encumbered carryover of \$1,275,161 in Operating Expenses and grant adjustments of \$1,262,448 attributable to decreases of \$886,498 due to unexpended grant funds, \$348,825 due to carryover of unexpended FY 2004 grant funds to FY 2005 necessary to provide funding through Program Year 2004 and ongoing grant adjustments in Mental Health Services, and \$27,125 for a revised Infant and Toddler Connection Part C grant. In particular, a decrease of \$759,579 is reflected in Personnel Services and a decrease of \$502,869 is shown in Operating Expenses.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$5,003,773**

As part of the *FY 2004 Carryover Review*, a net increase of \$5,003,773 is attributable to the carryover of \$2,482,684 in new grant funding, \$1,343,525 in unexpended FY 2004 grant funds in order to continue the workload associated with numerous ongoing grant programs and projects through Program Year 2004, \$1,275,161 in encumbered carryover, \$263,772 for an amended contract with Inova Mount Vernon Hospital, \$240,000 for a pending Discharge Assistance Program grant, \$62,800 for 1/1.0 SYE Mental Retardation Specialist II position to meet the increased case management workload associated with the FY 2005 special education graduates, and \$6,265 to appropriate additional federal and state revenue for Project LINK services, offset by a decreases of \$570,928 due to Northern Virginia Training Center's decision to purchase vocational services directly and cancel its contract with the CSB and a \$99,506 for adjustments to current grants.

# Fund 106

## Fairfax-Falls Church Community Services Board - Overview

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 106, Fairfax-Falls Church  
Community Services Board

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$6,294,548</b>	<b>\$3,007,965</b>	<b>\$4,283,368</b>	<b>\$120,758</b>
Revenue:				
Local Jurisdictions:				
Fairfax City	\$1,281,008	\$1,281,008	\$1,281,008	\$1,335,963
Falls Church City	580,624	580,624	580,624	605,533
Subtotal - Local	\$1,861,632	\$1,861,632	\$1,861,632	\$1,941,496
State:				
State DMHMRSAS <sup>1</sup>	\$12,681,684	\$11,832,769	\$14,947,060	\$14,745,585
State Other	193,556	205,754	179,031	180,234
Subtotal - State	\$12,875,240	\$12,038,523	\$15,126,091	\$14,925,819
Federal:				
Block Grant	\$4,740,524	\$4,722,443	\$4,752,813	\$4,748,813
Direct/Other Federal	4,243,117	1,652,332	2,632,582	1,491,704
Subtotal - Federal	\$8,983,641	\$6,374,775	\$7,385,395	\$6,240,517
Fees:				
Medicaid Waiver	\$1,588,802	\$1,533,586	\$1,533,586	\$1,592,531
Medicaid Option	4,858,388	5,318,468	5,381,268	5,477,599
Program/Client Fees	3,934,909	4,500,601	3,929,673	3,929,673
CSA Pooled Funds	1,407,723	1,483,346	1,483,346	1,483,346
Subtotal - Fees	\$11,789,822	\$12,836,001	\$12,327,873	\$12,483,149
Other:				
Miscellaneous	\$227,534	\$205,670	\$80,450	\$75,443
Subtotal - Other	\$227,534	\$205,670	\$80,450	\$75,443
<b>Total Revenue</b>	<b>\$35,737,869</b>	<b>\$33,316,601</b>	<b>\$36,781,441</b>	<b>\$35,666,424</b>
Transfers In:				
General Fund (001)	\$80,599,965	\$81,803,507	\$82,067,279	\$90,847,221
<b>Total Transfers In</b>	<b>\$80,599,965</b>	<b>\$81,803,507</b>	<b>\$82,067,279</b>	<b>\$90,847,221</b>
<b>Total Available</b>	<b>\$122,632,382</b>	<b>\$118,128,073</b>	<b>\$123,132,088</b>	<b>\$126,634,403</b>
Expenditures:				
CSB Administration	\$4,141,720	\$3,148,041	\$3,420,810	\$3,793,859
Mental Health Services	51,132,813	49,036,492	52,699,669	54,614,952
Mental Retardation Services	34,195,193	36,791,086	36,871,625	37,574,089
Alcohol and Drug Services	25,161,336	25,352,839	26,360,275	26,774,749
Early Intervention Services	3,717,952	3,679,099	3,658,951	3,755,996
<b>Total Expenditures</b>	<b>\$118,349,014</b>	<b>\$118,007,557</b>	<b>\$123,011,330</b>	<b>\$126,513,645</b>
<b>Total Disbursements</b>	<b>\$118,349,014</b>	<b>\$118,007,557</b>	<b>\$123,011,330</b>	<b>\$126,513,645</b>
<b>Available Balance</b> <sup>2,3</sup>	<b>\$4,283,368</b>	<b>\$120,516</b>	<b>\$120,758</b>	<b>\$120,758</b>

## Fund 106

# Fairfax-Falls Church Community Services Board - Overview

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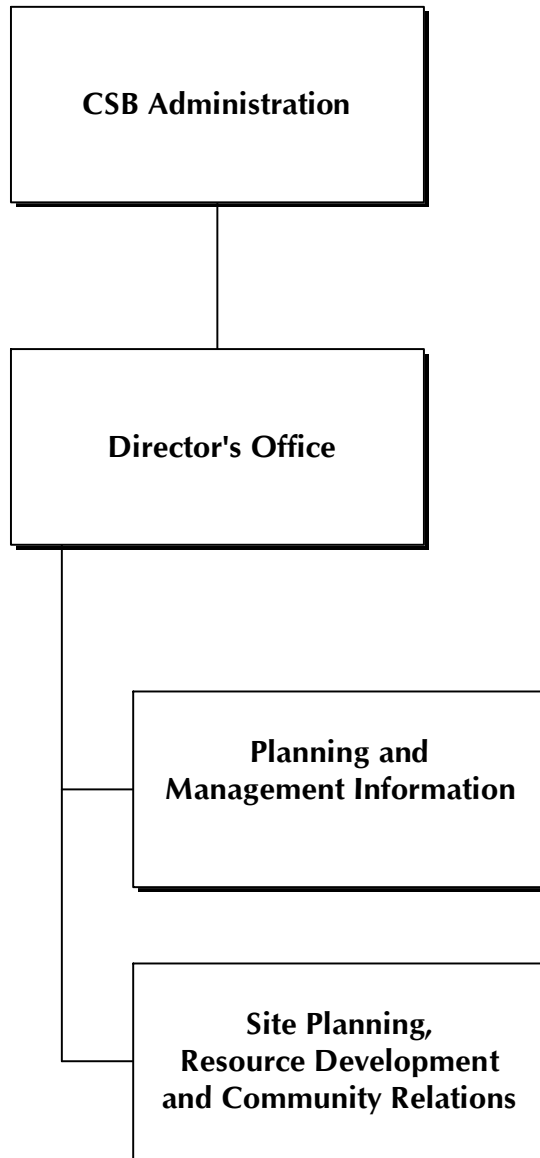
<sup>1</sup> This total does not include all of the state funds allocated to the Fairfax-Falls Church Community Services Board (CSB) that are used to provide services to CSB clients. In FY 2006, an estimated \$11.7 million in state funds will support \$24.68 million in community Medicaid services paid directly by the State to private providers. In addition, the above total does not include state support for atypical medications required by patients discharged from state mental health facilities to CSB-supported programs. In FY 2006, an estimated \$2.3 million in state funds will provide for these expensive medications for CSB clients.

<sup>2</sup> The FY 2006 available balance is held in reserve until FY 2005 revenue collection data is available to validate revenue maximization efforts and revenue estimates assumed in the FY 2006 budget.

<sup>3</sup> The *FY 2005 Revised Budget Plan* available balance of \$120,758 is a reduction of 92.2 percent and reflects utilization to offset FY 2005 program requirements and General Fund Transfer. The FY 2006 available balance of \$120,758 reflects no change from FY 2005.

# Fund 106

## Community Services Board (CSB) - Administration



### **Mission**

To provide professional direction to and management of the Fairfax-Falls Church Community Services Board (CSB), as well as to provide support services to the 16 members of the CSB Board.

### **Focus**




CSB Administration provides professional direction and management for the CSB, and supports the 16 citizen members of the CSB Board. CSB Administration also serves as the liaison between the CSB, Fairfax County, the cities of Fairfax and Falls Church, the Virginia Department of Mental Health, Mental Retardation and Substance Abuse Services (DMHMRSAS), Northern Virginia Regional Planning and the federal government. In addition, CSB Administration staff are responsible for site planning and development, overseeing property management support, leasing and renovations for a growing inventory of over 160 residential, commercial and County properties.





## Fund 106 Community Services Board (CSB) - Administration

CSB Administration includes two cost centers, CSB Administration and CSB-Wide Projects. The CSB Administration cost center includes County staff who provide overall leadership, policy direction and oversight of all programs and services. The CSB-Wide Projects cost center reflects centralized business costs associated with supporting all CSB programs and services, such as information technology, travel/training and insurance premiums for workers' compensation, as well as general liability, furniture, fixtures, appliances and property maintenance and repair for CSB program sites.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue implementation and refinement of the Emergency Management Plan with directly-operated and contracted programs and the County's Emergency Management Coordinating Committee (EMCC) to ensure the health and safety of CSB clients, staff, first responders and the general population.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
Continue to collaborate with Office of Equity Programs and the Disabilities Services Board to improve policies, procedures and training related to serving persons with disabilities and compliance with Americans with Disabilities Act (ADA). Continue to serve on Smart Design Task Force to improve accommodations and accessibility for persons with disabilities.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
Continue implementation and refinement of the Quality Management Plan to ensure operational analysis and loss prevention, compliance with licensure, human rights regulations and other legal mandates.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Developed a Residential Development and Facilities Site Plan to address immediate and long-term needs.	<input checked="" type="checkbox"/>		Agencywide
Continue to participate on a public and private sector task force studying the feasibility and encouraging the development of affordable Single Resident Occupancy (SRO) housing units to increase the inventory for persons with disabilities.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to participate on an interagency team to review transportation services and focus on improving cost effectiveness through geographic zoning, rider eligibility and Medicaid reimbursement.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide

## Fund 106 Community Services Board (CSB) - Administration

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Developed and implemented a Communications Plan to promote outreach and enhance community awareness, particularly to non-English speaking populations. Continue to build community awareness through news media and advocacy efforts of the CSB Board.	✓	✓	Agencywide
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to strengthen non-County revenues maximization efforts to offset County costs of providing services, particularly Medicaid, Medicare, direct client fees, third party insurance and Title IV-E reimbursement.	✓	✓	Agencywide
Continue advocacy efforts at the state level to promote policy change and increase funding for enhanced services. Recent successes include new Medicaid waiver slots and increased Medicaid reimbursement rates.	✓	✓	Agencywide
Continue to pursue Commission on Accreditation of Rehabilitation Facilities (CARF) Accreditation for youth residential programs to maximize Medicaid and third-party insurance reimbursement for services. Expand initiative to additional programs and services in all disability areas.	✓	✓	Agencywide

# Fund 106

## Community Services Board (CSB) - Administration

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	13/ 13	13/ 13	13/ 13	13/ 13
Expenditures:				
Personnel Services	\$1,131,562	\$1,095,349	\$1,095,349	\$1,170,467
Operating Expenses	3,002,031	2,052,692	2,325,461	2,623,392
Capital Equipment	8,127	0	0	0
<b>Total Expenditures</b>	<b>\$4,141,720</b>	<b>\$3,148,041</b>	<b>\$3,420,810</b>	<b>\$3,793,859</b>
Revenue:				
Fairfax County	\$2,633,925	\$2,705,096	\$2,705,096	\$3,409,646
Fairfax City	59,237	59,237	59,237	114,192
Falls Church City	27,891	27,891	27,891	52,800
State DMHMRSAS	207,221	207,221	207,221	207,221
Federal Block Grant	21,000	10,000	10,000	10,000
Fund Balance	1,192,446	138,596	411,365	0
<b>Total Revenue</b>	<b>\$4,141,720</b>	<b>\$3,148,041</b>	<b>\$3,420,810</b>	<b>\$3,793,859</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Property Rehabilitation and Renovation** **\$300,000**  
 A total increase of \$300,000 in Operating Expenses is due to escalating property rehabilitation and renovation costs for the 156 CSB properties. This is comprised of \$150,000 to bring sites into compliance with the Americans with Disabilities Act and new building code requirements, implement shelter-in-place modifications, and relocate clients during rehabilitation projects. An additional \$150,000 is associated with the replacement of equipment, furnishings, appliances and carpets/flooring and will also assist the CSB in addressing mold-related repairs.
- ◆ **Miscellaneous Operating Expenses** **\$190,836**  
 A net increase of \$190,836 in Operating Expenses is due primarily to an increase of \$190,453 in Information Technology related charges.
- ◆ **Increased Local Shares** **\$79,864**  
 An increase of \$79,864 in Operating Expenses is needed to appropriate increased revenue as a result of increases in local shares from the cities of Fairfax and Falls Church for services provided by the CSB.
- ◆ **Employee Compensation** **\$75,118**  
 An increase of \$75,118 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program, an increase of the shift differential rate to \$0.85 for the evening shift and \$1.10 for the midnight shift, and an increase to holiday pay to compensate employees according to their actual holiday shift hours worked.
- ◆ **Carryover Adjustments** **(\$272,769)**  
 A total decrease of \$272,769 in Operating Expenses is due to the carryover of one-time funding as part of the FY 2004 Carryover Review.

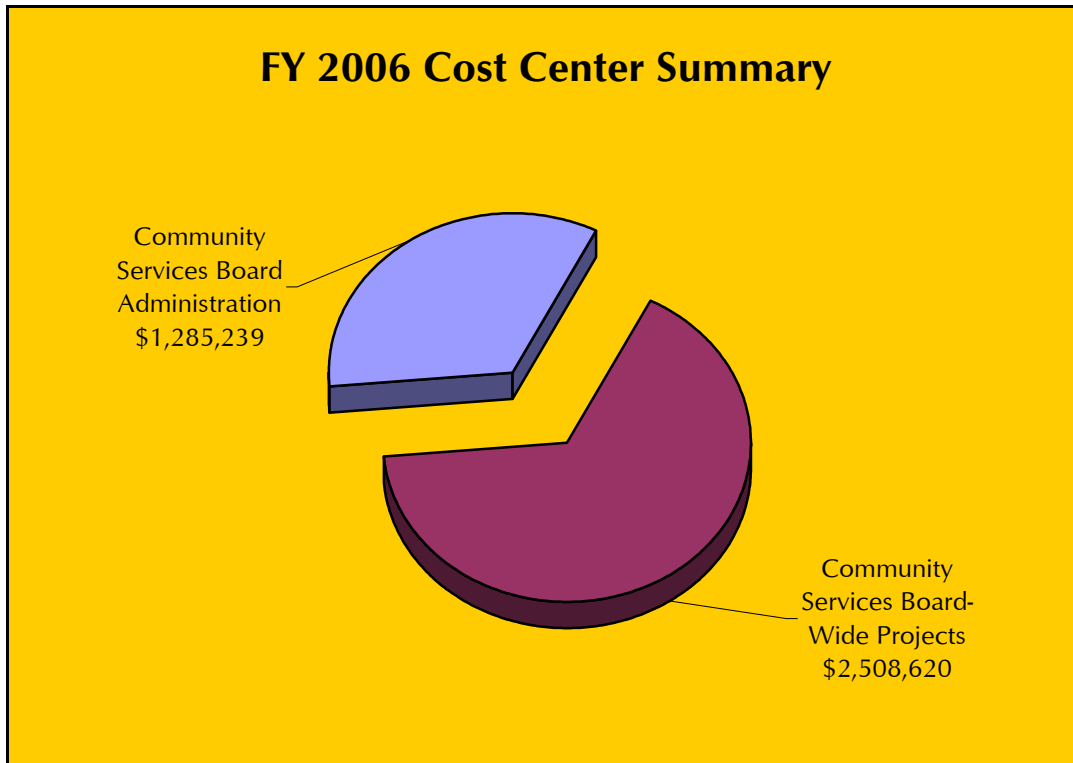
# Fund 106

## Community Services Board (CSB) - Administration

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$272,769**  
 As part of the FY 2004 Carryover Review, the Board of Supervisors approved encumbered funding of \$272,769 in Operating Expenses, primarily to continue facility-related projects funded in FY 2004, but not completed due to vendor negotiations and project delays.



CSB Administration 

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	13/ 13	13/ 13	13/ 13	13/ 13
<b>Total Expenditures</b>	<b>\$1,248,839</b>	<b>\$1,209,738</b>	<b>\$1,209,738</b>	<b>\$1,285,239</b>

# Fund 106

## Community Services Board (CSB) - Administration

Position Summary					
<u>Director's Office</u>	<u>Planning and Management</u>	<u>Site Planning, Resource</u>			
	<u>Information Systems</u>	<u>Development, and</u>			
		<u>Community Relations</u>			
1 Executive Director	1 CSB Planning/Development Director	1 Management Analyst III			
1 Deputy Director	1 Business Analyst IV	1 Housing/Community Developer III			
1 Administrative Assistant IV	2 Business Analysts II	1 Information Officer II			
2 Administrative Assistants III					
1 Administrative Assistant II					
<b>TOTAL POSITIONS</b>					
13 Positions / 13.0 Staff Years					

### Key Performance Measures

#### Goal

To provide overall leadership, policy direction and oversight of all programs and services supported by Fund 106, Fairfax-Falls Church Community Services Board (CSB).

#### Objectives

- ◆ To provide direction and management support to CSB programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Percent of CSB service quality and outcome goals achieved	76%	86%	80% / 84%	80%	80%

### Performance Measurement Results

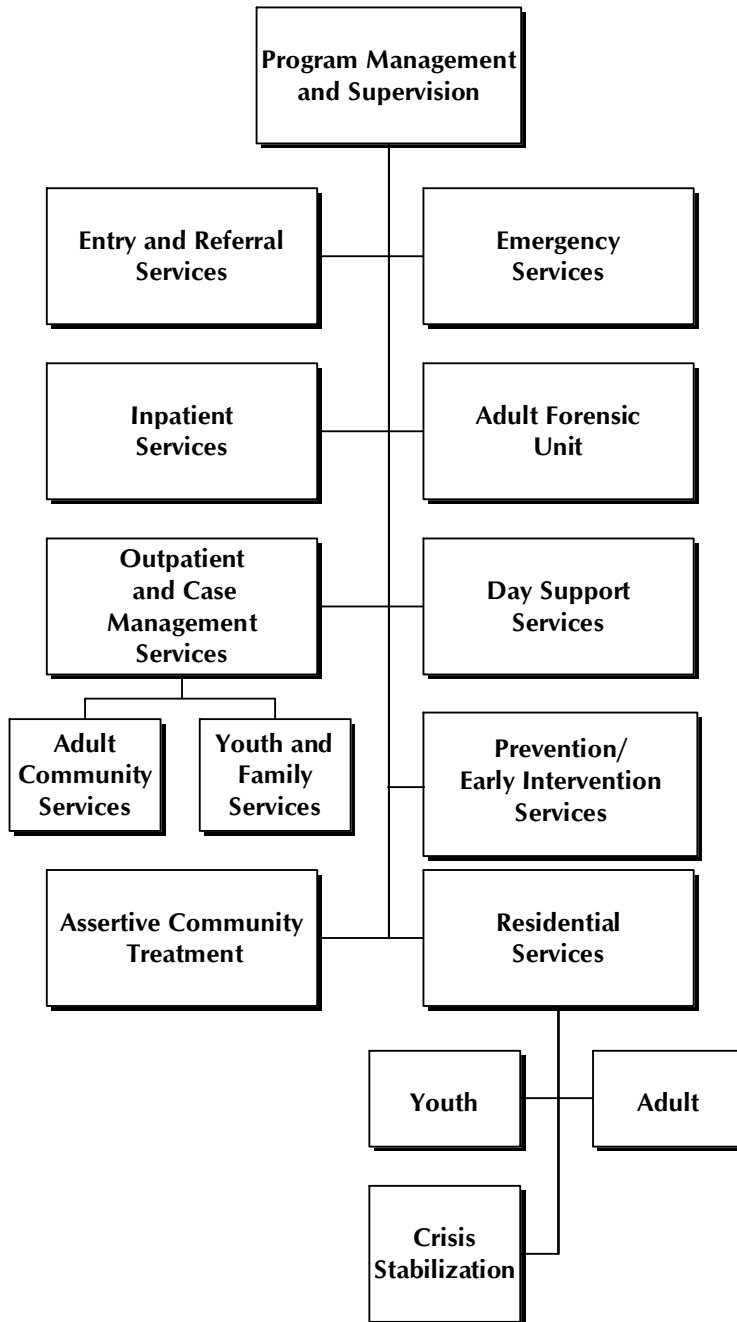
In FY 2004, CSB met 38 of 45, or 84 percent, of the service quality and outcome performance goals throughout the CSB system, thus exceeding the goal of 80 percent. Over the next several years, statewide efforts related to outcomes and data integrity are likely to result in the CSB's revision of some performance measures. Continuing agencywide work on quality improvement and data management will support these initiatives.

### CSB-Wide Projects

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Total Expenditures</b>	<b>\$2,892,881</b>	<b>\$1,938,303</b>	<b>\$2,211,072</b>	<b>\$2,508,620</b>

**Fund 106**  
**Community Services Board (CSB) - Mental Health Services**

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# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Mission

To partner with residents and service providers of Fairfax County and the cities of Fairfax and Falls Church to establish a network of integrated and accessible mental health services that will ensure safety and promote wellness, compassion, respect and dignity for individuals and families. The goals of these services are to assist consumers to:

- ◆ Stabilize mental health crises and symptoms;
- ◆ Maintain functioning in the community with the least restrictive setting;
- ◆ Prevent relapse of symptoms; and
- ◆ Acquire adaptive living skills.

To educate the community and human services network so that they may assist in the prevention and treatment of mental illness.

### Focus

Mental Health Services provides leadership in the management, supervision, planning, evaluation and resource allocation of local, state, federal and grant funds to ensure that consumers and families of persons with serious mental illness and serious emotional disturbance receive quality clinical and community support services. Mental Health Services manages service delivery at seven directly-operated community mental health sites, more than fifteen 24-hour residential treatment facilities, and a 24-hour emergency services program; and oversees contracted mental health services provided by private vendors. Services are provided through eight cost centers: Program Management and Supervision, Inpatient, Emergency, Day Support, Residential, Outpatient and Case Management, Prevention/Early Intervention and Assertive Community Treatment.

While Program Management and Supervision Services provides management, programming, financial monitoring, training and general support services, the remaining seven cost centers provide directly-operated and contracted mental health services to clients.

Emergency Services includes several units serving adults, adolescents and children who are actively suicidal, acutely homicidal due to mental illness or so mentally ill and unable to care for themselves that their lives are in jeopardy. Through emergency walk-in sites and the Mobile Crisis Unit, Emergency Services takes crisis intervention into the community. Working closely with public safety agencies, the Mobile Crisis Unit includes a 24-hour-per-day rapid deployment team that responds to hostage/barricade incidents with the SWAT team and police negotiators. The Adult Forensic Unit addresses the needs of Adult Detention Center inmates who have serious mental illnesses by providing forensic evaluations, risk screenings, crisis intervention, placement recommendations, and medication and release planning. The Court Independent Evaluators program provides clinical psychologists to independently evaluate individuals who have been involuntarily hospitalized prior to a final commitment hearing and to assist the court in making such determinations, as required by the Code of Virginia. The Entry and Referral Unit serves as the primary point of contact for individuals seeking services. Staff members gather information from callers, assess for immediate risk issues, connect anyone with emergency needs to immediate care, and set up intake appointments for those requiring longer term services.

For those not in crisis situations, Day Support Services provides an intensive, highly-structured stabilization, evaluation and treatment setting for adults with serious mental illness and adolescents with serious emotional disturbance, including those who are dually diagnosed. In addition to a directly-operated Comprehensive Day Treatment program, Day Support includes contracted all-day rehabilitative programs which place special emphasis on vocational preparation and placement.

For those requiring more support, Residential Services provides residential treatment and support services to adults with serious mental illness and youth with serious emotional disturbance. In addition to traditional residential services, Residential Services includes two acute care programs seeking to divert individuals from more restrictive and costly psychiatric hospitalization. These programs, Adult Crisis Care and Youth Crisis Care, provide short-term intensive crisis intervention and stabilization services in a residential setting.

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# Community Services Board (CSB) - Mental Health Services

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Likewise, the Women's Shelter is a short-term confidential crisis program providing crisis intervention, counseling and case management services for victims of domestic abuse and their children.

Outpatient and Case Management provides an array of treatment services including individual and group therapy and medication management to adults, children and their families who are able to access customary outpatient mental health services. Prevention/Early Intervention provides consultation to community agencies, the public and other providers through Grief Counseling Services, the Victim Assistance Network program and the Anger and Domestic Abuse Prevention and Treatment (ADAPT) anger management program. Lastly, for those individuals with symptoms and impairments who, for reasons related to their mental illness, resist or avoid involvement with traditional office-based outpatient services, the Program for Assertive Community Treatment (PACT) team offers intensive outreach and mental health treatment services for individuals in their homes, work places or other environment of need.

### Trends

A number of clinical practice and policy trends will shape the way mental health services are delivered over the next decade. Most of these trends are likely to result in improved clinical care, improved outcomes for clients and improved allocation of public resources. For instance, the recovery philosophy which asserts that individuals with mental illness can recover and are responsible for the solution, not the problem, is becoming increasingly prominent at the local, state and federal levels. As a result, attempts to design or redesign services to improve treatment outcomes increasingly include input from consumers and their families and focus on the "whole person", not just the symptoms of mental illness. In addition, services seek to reduce the stigma associated with mental illness, protect consumer rights and respect diversity.

In addition, the trend in community mental health toward evidence-based practices and outcome-driven programmatic decisions will affect the type and manner in which mental health services are delivered. Historically, competing theories of psychotherapy were taught in different universities. As a result, personal preference and belief in a given theory formed the basis for clinical practice. Due to accumulated research and a growing body of national literature, however, proven outcomes – evidence – now serves as the basis for clinical practice and drives decisions about the kinds of treatment provided. For improved service delivery, these evidence-based practices must be translated into training and provided to staff on an ongoing basis.

There is also a growing emphasis on integrated treatment for dually diagnosed individuals. While Mental Health Services and Alcohol and Drug Services are discrete programs with individual budgets and staff, consumers who seek service from each organization often have clinical problems that require the services of both. Estimates vary, but between one-third and one-half of all persons with mental illnesses also have an alcohol or drug problem. Unless both problems are treated simultaneously, and in some coordinated fashion, clinical progress is slow to non-existent.

Likewise, there is an increasing understanding of the complex ways that services and programs are interconnected and impact upon one another. There is a trend away from organizational "stovepipes" toward a more "seamless" system which clients can navigate more easily. Consequently, program redesign efforts focus on greater communication between program areas and specific efforts to coordinate services.

At a more macro level, case management is a service designed to manage the fragmentation of health, mental health and social services. As service systems become increasingly complex and demand for services outpaces supply, case management becomes even more important to connect individuals with needed services. While there are many models of case management and the needs of consumers in large community mental health settings are varied in intensity and complexity, case management services must have a recovery focus and reflect evidence-based best practices for optimal use of limited resources. As state hospitals become increasingly constrained by the number of clients they can serve and communities become responsible for the treatment needs of individuals with severe and persistent mental illness, outreach services for at-risk consumers, a specific activity of intensive case management, becomes increasingly important. If these individuals are unable, either due to logistical reasons or to the symptoms of their illness, to come into the mental health center, it becomes imperative to do assertive outreach to engage them in the process of recovery.



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## Community Services Board (CSB) - Mental Health Services

### Factors that may impact how business is conducted:

- Rising numbers of adults and children without health insurance. While Fairfax County is one of the most affluent localities in the nation, 35 percent of its population has an annual income less than \$25,000. In March 2000, 8 percent of households – 82,000 residents – lacked health insurance coverage. By 2010, that number is projected to reach 132,000 persons. This means that there is likely to be an increase in the number of persons who seek publicly funded care and, at the same time, a decrease in those new consumers who will be able to use insurance to pay for mental health services.
- Growing need for primary medical care. Not only is the number of uninsured individuals in the Fairfax-Falls Church CSB's service area rising, but there is also an increase in the number of people who require primary medical care. In recent years, there has been a clear rise in the number of people seeking mental health treatment who also have concurrent medical problems that impact general well-being and complicate psychiatric care.
- Growth of over age 65 population through 2050, with 51,000 more seniors in the County by 2010. As the Baby Boom cohort ages and becomes part of the senior population, there are two potential impacts. First, that population will present new psychiatric needs common to geriatric populations. Second, aging parents who have been caring in their homes for young and middle-aged adults with serious mental illness, will be less able to do so. This will result in an increased demand for mental health residential facilities and resources.
- Increasing demand for psychotropic medications and increasing cost. Advances made in the last decade in the quality and effectiveness of psychotropic medications have been remarkable, reducing the length of hospitalizations, periods between hospitalizations and long-term health care costs, while increasing the quality of life for consumers. In the short run, however, the newest medications are extremely costly.
- Demands of increased population growth in the County and demands for culturally competent MH services. The County's population is growing about 15,000 persons per year while, at the same time, there are changing socioeconomic patterns of more cultural and linguistic diversity in that population. This places both a demand of more people seeking services and a need for the mental health system to attempt to provide culturally competent mental health services. This is challenging in a locality where more than 100 languages are spoken.
- Increased homelessness among indigent consumers as increases in housing costs exceed SSI checks. The lack of affordable housing will result in conditions that will worsen considerably for CSB consumers. The CSB may be forced to spend funds intended for treatment on housing. For example, in September 2004, 501 adults were waiting for residential services. These waiting lists will grow much longer unless Medicaid and/or State General Funds are available in sufficient amounts.
- Aging mental health treatment facilities will demand more dollars for renovations and maintenance.
- The likely loss of private sector psychiatric beds. There is a clear national and state trend of private sector psychiatric inpatient units either downsizing or closing altogether. Hospitals say that psychiatric units are not profitable or break even, under the most favorable circumstances. In the Northern Virginia region, there are at least three hospitals which have announced their intentions to downsize or close all of their beds. If anything, the demand for inpatient beds will increase in coming years and if beds are unavailable, people who need them will get sicker in the community and become more at risk.

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### Community Services Board (CSB) - Mental Health Services

#### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Maintaining Safe and Caring Communities	Recent Success	FY 2006 Initiative	Cost Center
At a November 2003 summit, the Board of Supervisors, community advocates and agency heads from public safety, human services and mental health committed to collaborate on a jail diversion program for seriously mentally ill individuals. During FY 2004, an interagency workgroup made significant strides in planning a diversion system and this program should begin active operation in FY 2006.	✓	✓	Agencywide
Continue to increase presence in homeless shelters through the establishment of nurse and psychiatrist/medication hours and the provision of new client intakes at all shelters. These initiatives lower barriers to those seriously mentally ill, dually diagnosed and substance abusing individuals who might not engage in services if they had to come into a mental health center at the outset. Created a unified CSB delivery team comprised of Mental Health and Alcohol and Drug Services staff at each shelter to serve consumers more efficiently and effectively.	✓	✓	Residential
In FY 2006, Youth Crisis Care will open a facility as a community-based alternative to psychiatric hospitalization for youth. Services will include diagnostic assessment, crisis intervention and targeted treatment in a short-term residential setting.		✓	Residential
Opened Woodburn Place, a fully-handicapped accessible Crisis Care facility, which will offer short-term intensive crisis stabilization services as a community-based alternative to psychiatric hospitalization for adults. Renovation was active during FY 2004 and the facility is expected to open in mid-winter FY 2005.	✓		Residential
A memorandum of understanding signed between the CSB and the Office for Children Head Start program will provide up to 21 hours of clinical services per week in the northern and southern regions of the County. Services are targeted primarily to children between the ages of two and five and include individual, group and family therapy, as well as clinical observation of classroom behavior and clinical consultation with Head Start staff members.	✓		Outpatient
Continue to provide training on evidence-based practices. Initiatives include a Clinical Practices Workgroup, ongoing training for staff in contemporary cognitive therapies, use of psychoeducational group programming for emotional regulation, integrated treatment for dually diagnosed consumers and how to effectively use psychotropic medications.	✓	✓	Agencywide

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### Community Services Board (CSB) - Mental Health Services

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>Implemented redesign recommendations of the Day Support network study and work group. The redesign is rooted in the Recovery Model and places heavy emphasis on helping consumers: find and keep employment; have choices in their treatment options; manage their own drop-in centers; participate in program evaluation and policy planning; and become more self-sufficient as they partner in their treatment.</p>	<input checked="" type="checkbox"/>		Day Support
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>Significantly tightened business practices, increased fee revenue targets and collected \$5.8 million, or 108 percent, of Mental Health Services' fee revenue targets in FY 2004.</p>	<input checked="" type="checkbox"/>		Agencywide
<p>Continue to expand Medication Cost Containment initiative to reduce the increasing cost of psychotropic medications and the number of consumers who require them.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide

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## Community Services Board (CSB) - Mental Health Services

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	419/ 409.85	419/ 409.85	419/ 409.85	419/ 409.85
Grant	33/ 30.5	33/ 30.5	34/ 31.5	34/ 31.5
-----				
Expenditures:				
Personnel Services	\$33,888,479	\$34,033,493	\$34,364,780	\$36,246,013
Operating Expenses	17,388,479	15,138,229	18,470,119	18,508,792
Capital Equipment	0	0	0	0
<b>Subtotal</b>	<b>\$51,276,958</b>	<b>\$49,171,722</b>	<b>\$52,834,899</b>	<b>\$54,754,805</b>
Less:				
Recovered Costs	(\$144,145)	(\$135,230)	(\$135,230)	(\$139,853)
<b>Total Expenditures</b>	<b>\$51,132,813</b>	<b>\$49,036,492</b>	<b>\$52,699,669</b>	<b>\$54,614,952</b>
Revenue:				
Fairfax County	\$29,895,015	\$29,888,237	\$30,152,009	\$34,212,407
Fairfax City	476,917	476,917	476,917	476,917
Falls Church City	239,561	239,561	239,561	239,561
State DMHMRSAS	9,409,492	8,550,475	11,579,568	11,380,358
State Other	14,810	17,099	23,815	19,752
Federal Block Grant	1,485,778	1,470,110	1,496,480	1,496,480
Federal Other	2,070,334	406,435	612,917	384,663
Medicaid Option	3,156,284	3,526,170	3,526,170	3,613,879
Program/Client Fees	1,823,992	1,726,776	1,726,776	1,726,776
CSA Pooled Funds	842,843	1,043,035	1,043,035	1,043,035
Miscellaneous	177,982	146,344	21,124	21,124
Fund Balance	1,539,805	1,545,333	1,801,297	0
<b>Total Revenue</b>	<b>\$51,132,813</b>	<b>\$49,036,492</b>	<b>\$52,699,669</b>	<b>\$54,614,952</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$2,117,100**  
 A net increase of \$2,117,100 is due to an additional \$2,121,723 in Personnel Services associated with salary adjustments necessary to support the County's compensation program, an increase of the shift differential rate to \$0.85 for the evening shift and \$1.10 for the midnight shift, and an increase in holiday pay to compensate employees according to their actual holiday shift hours worked, offset by \$4,623 in Recovered Costs for reimbursed salaries.
- ◆ **Miscellaneous Operating Expenses** **\$211,647**  
 A net increase of \$211,647 in Operating Expenses is due to increases of \$204,741 for a 2.49 percent contract rate increase for providers of contracted mental health services, and \$18,500 to increase the automobile mileage reimbursement rate to \$0.405 per mile, offset by a net decrease of \$11,594 for Department of Vehicle Services charges related to fuel, vehicle replacement, motor pool and maintenance costs.

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### Community Services Board (CSB) - Mental Health Services

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- ◆ **CrisisLink Contract** **\$132,040**  
An increase of \$132,040 in Operating Expenses is associated with a one-year contract to continue County support of CrisisLink, a crisis hotline that links residents facing life crises, trauma and suicide with essential lifesaving services.
  
- ◆ **Property Rent Increase** **\$59,285**  
An increase of \$59,285 in Operating Expenses is associated with a 3 percent growth rate for rental properties associated with mental health services.
  
- ◆ **Carryover and Grant Adjustments** **(\$604,789)**  
A decrease of \$604,789 is attributable to the carryover of unexpended FY 2004 grant funds to FY 2005 necessary to provide funding through Program Year 2004 and ongoing grant adjustments, and encumbered carryover. In particular, a \$348,825 decrease in grants is comprised of \$240,490 in Personnel Services and \$108,335 in Operating Expenses, and a decrease of \$255,964 in Operating Expenses is associated with encumbered carryover.

#### **Changes to FY 2005 Adopted Budget Plan**

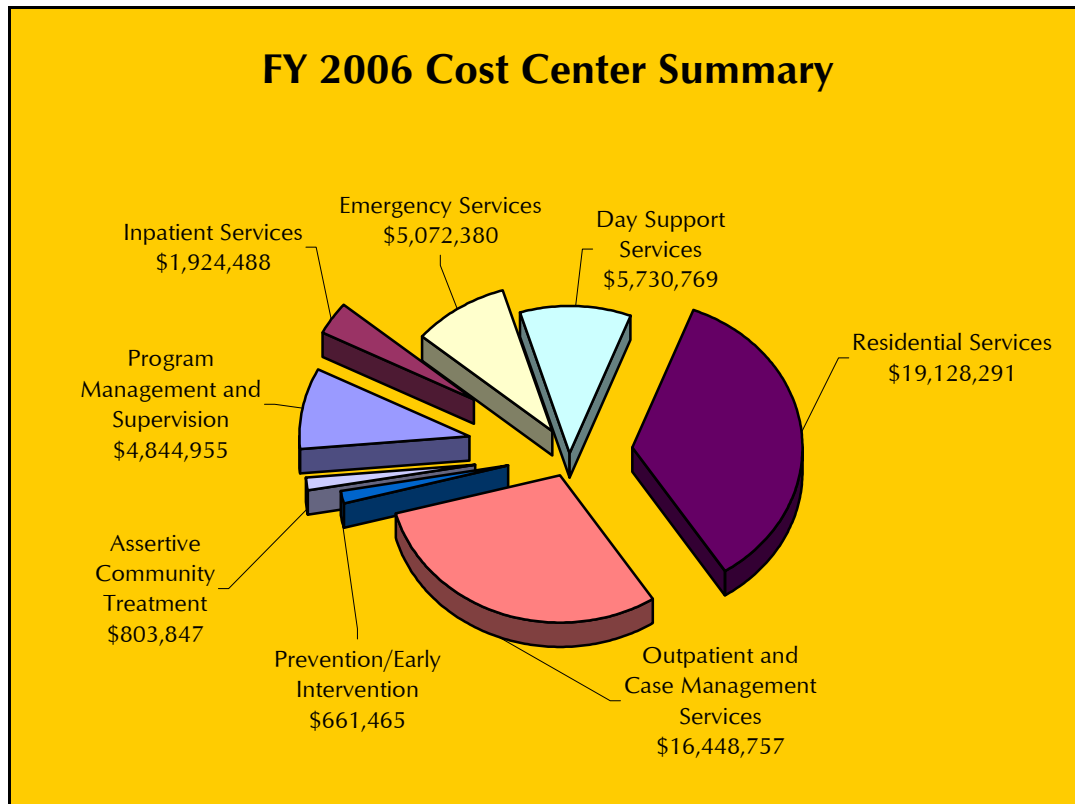
*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$3,663,177**  
As part of the FY 2004 Carryover Review, a total increase of \$3,663,177 was attributable to the following increases: \$1,749,656 for a State Reinvestment Initiative Project grant; \$990,866 for carryover of unexpended FY 2004 grant funds to FY 2005; \$263,772 to amend a contract with Inova Mt. Vernon Hospital; \$255,964 in encumbered carryover; \$240,000 for a pending Discharge Assistance Program grant; \$70,361 for a Ryan White grant; \$40,985 for a Rape Prevention and Education grant; \$28,745 in grant adjustments; and \$22,828 for a VSTOP grant.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Cost Centers



### Program Management and Supervision



Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	69/ 68	69/ 68	67/ 66	67/ 66
Grant	2/ 2	2/ 2	2/ 2	2/ 2
<b>Total Expenditures</b>	<b>\$5,010,660</b>	<b>\$4,286,837</b>	<b>\$4,418,822</b>	<b>\$4,844,955</b>

Position Summary			
1 Director - Mental Health Programs	2 Mental Health Managers	1 Medical Records Administrator	
1 Director - CSB Planning and Development	2 Mental Health Supervisors/ Specialists, 1 PT	1 Volunteer Services Coordinator II	
1 Senior Supervisory Psychiatrist	1 Management Analyst II	1 Administrative Assistant V	
6 Mental Health Division Directors	1 Business Analyst II	8 Administrative Assistants IV	
1 Director of Clinical Operations		9 Administrative Assistants III	
		31 Administrative Assistants II	
Grant Positions			
1 <u>Rev-Max Title IV-E</u> Management Analyst I	1 Administrative Assistant III		
<b>TOTAL POSITIONS</b>			
67 Positions / 66.0 Staff Years			
2 Grant Position / 2.0 Staff Years			

PT Denotes Part-Time Position

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Key Performance Measures

#### Goal

To provide management, programming, financial monitoring, training, and general support services to ensure that treatment interventions are delivered in an efficient and effective manner throughout Mental Health Services.

#### Objectives

- ◆ To provide direction and management support to Mental Health programs so that 70 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Percent of mental health performance indicators (service quality and outcome) achieved	57%	82%	70% / 86%	70%	70%

### Performance Measurement Results

In FY 2004, 19 out of 22, or 86 percent, of service quality and outcome goals were met by Mental Health programs, well exceeding the target of 70 percent. Of the targets not met, all can be attributed to serving a more at-risk population than anticipated. All performance indicators will be reviewed and assessed in the context of new initiatives in measuring the effectiveness, efficiency and quality of programs, and changes will be made if necessary. Please note that during the next year, Mental Health Services is anticipating the issuance of new guidelines for performance measures from the Virginia Department of Mental Health, Mental Retardation and Substance Abuse Services. Those state standards will inform further data collection by the CSB.

### Inpatient Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/1	1/1	1/1	1/1
<b>Total Expenditures</b>	<b>\$274,986</b>	<b>\$257,150</b>	<b>\$2,372,632</b>	<b>\$1,924,488</b>

Position Summary	
1	MH/MR/ADS Senior Clinician
<b>TOTAL POSITIONS</b>	
<b>1 Position / 1.0 Staff Year</b>	

#### Goal

To facilitate admissions, inpatient consultation, treatment and discharge planning activities related to all CSB clients admitted to the Inova Mount Vernon Hospital and who are referred to the full time on-site CSB hospital liaison. This includes all CSB clients admitted and/or readmitted to the Inova Mount Vernon Hospital psychiatry unit.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Objectives

- ◆ To facilitate admissions, inpatient consultation, and discharge planning activities related to CSB consumers admitted to Inova Mount Vernon Hospital beds paid for by the CSB.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Persons served	250	269	250 / 94	250	250
<b>Efficiency:</b>					
Annual cost per client	\$199	\$166	\$283 / \$653	\$299	\$317
<b>Outcome:</b>					
Percent of clients referred to the CSB hospital liaison that are linked with appropriate Mental Health, Mental Retardation, and/or Alcohol and Drug Services	96%	97%	90% / 99%	90%	90%

### Performance Measurement Results

In FY 2004, 94 persons were served through Inpatient Services rather than the target of 250 persons due a much higher than expected rate of client readmission. This higher rate of readmission also resulted in a much higher annual cost per client than estimated – \$653 per client compared to the target of \$283.

The effective utilization of available psychiatric beds and connecting consumers to needed services in the community upon discharge will be increasingly important as the availability of hospital beds in our community decreases. Both the utilization and referrals to hospital liaisons exceeded the targets set for FY 2004 with the liaison linkage at 99 percent and the utilization of available bed days at 99 percent. Please note that the CSB renegotiated its contract with the Inova Health System and is no longer purchasing beds. As a result, the objective related to utilization of bed days and the corresponding performance indicators are no longer applicable.

### Emergency Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	41/ 41	41/ 41	41/ 41	41/ 41
<b>Total Expenditures</b>	<b>\$4,957,223</b>	<b>\$4,823,201</b>	<b>\$4,955,241</b>	<b>\$5,072,380</b>



# Fund 106

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<b>Position Summary</b>					
<u><b>General Emergency</b></u> 1 Mental Health Manager 2 Emergency/Mobile Crisis Supervisors 10 Mental Health Supervisors/Specialists 6 Psychiatrists	<u><b>Forensic Services</b></u> 4 Senior Clinicians 2 Mental Health Supervisors/Specialists 3 Clinical Psychologists 1 Psychiatrist 1 Public Health Nurse III	<u><b>Mobile Crisis Unit</b></u> 1 Mental Health Manager 2 Emergency/Mobile Crisis Supervisors 4 Mental Health Supervisors/Specialists  <u><b>Entry Services</b></u> 1 Mental Health Manager 3 Mental Health Therapists			
<b>TOTAL POSITIONS</b>					
<b>41 Positions / 41.0 Staff Years</b>					

### Key Performance Measures

#### Goal

To provide 24-hour per day comprehensive psychiatric emergency services which includes: providing all preadmission evaluations for voluntary and involuntary hospitalization and crisis residential services, providing evaluations for persons who have been temporarily detained at a hospital because they are a danger to themselves or others, and providing Mobile Crisis Unit services to assist individuals in crisis in the community.

#### Objectives

- ◆ To provide stabilization services outside of the hospital to 95 percent of clients seen in General Emergency Services.
- ◆ To conduct 98 percent of evaluations within 24 hours after initial contact.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
General Emergency - Service hours provided	33,417	34,764	35,000 / 33,386	35,000	35,000
General Emergency - Persons seen	5,053	4,801	5,300 / 5,053	5,300	5,300
Independent Evaluators - Persons seen	464	491	464 / 483	464	464
Independent Evaluators - Service hours provided	1,295	1,354	1,294 / 1,322	1,294	1,294
<b>Efficiency:</b>					
General Emergency - Annual cost per client	\$504	\$569	\$472 / \$460	\$497	\$521
Independent Evaluators - Annual cost per client	\$281	\$238	\$270 / \$288	\$279	\$286
<b>Outcome:</b>					
General Emergency - Percent of clients who receive stabilization services outside of the hospital	96%	97%	90% / 97%	95%	95%
Independent Evaluators - Percent of evaluations conducted within 24 hours of contact	98%	97%	98% / 98%	98%	98%

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Performance Measurement Results

Of the clients seen through General Emergency Services in FY 2004, 97 percent received stabilization services outside of a hospital setting. This is above the target of 90 percent and the ability to maintain this outcome will assist, although not eliminate, the impact of the anticipated decline in psychiatric beds.

Independent Evaluators are licensed Clinical Psychologists who evaluate persons temporarily detained at a hospital because they have been judged by MH Emergency staff to be a danger to themselves or others due to their mental illness. Independent evaluators make recommendations to a Special Justice at Commitment Hearings as to whether or not individuals should be committed to a hospital (against their will) for treatment of their mental illness. Independent Evaluators had a FY 2004 goal of evaluating detained individuals within 24-hours of being notified of any given detention and the target of 98 percent was met.

### Day Support Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 19.5	20/ 19.5	20/ 19.5	20/ 19.5
<b>Total Expenditures</b>	<b>\$5,670,414</b>	<b>\$5,573,569</b>	<b>\$5,573,341</b>	<b>\$5,730,769</b>

Position Summary	
<u>Adult Day Treatment</u>	<u>Adolescent Day Treatment</u>
2 Mental Health Managers	1 Mental Health Manager
1 Mental Health Supervisor/Specialist	2 Senior Clinicians
8 Senior Clinicians	1 Mental Health Supervisor/Specialist
1 Mobile Clinic Driver	2 Mental Health Therapists
1 Psychiatrist, PT	1 MR/MH/ADS Aide
<b>TOTAL POSITIONS</b>	
<b>20 Positions / 19.5 Staff Years</b>	
<b>PT Denotes Part-Time Position</b>	

### Key Performance Measures

#### Goal

To provide a continuum of services that will improve the community stabilization and functional capacity of adults who have serious mental illness (SMI) and children who have serious emotional disturbance (SED). Services include Adult Day Treatment, Adolescent Day Treatment, Adult Psychosocial Rehabilitation programs, Sheltered Employment, Supported Employment and Transitional Employment. Services will be coordinated seamlessly in partnership by CSB and contract providers.

#### Objectives

- ◆ To improve individual Global Assessment of Functioning (GAF) scores by at least 10 points for 70 percent of adults served in Adult Day Treatment programs.
- ◆ To improve functional level, as measured by the Child and Adolescent Functional Assessment Scale (CAFAS), by 10 or more points for 75 percent of adolescents served in Adolescent Day Treatment programs.
- ◆ To enable 30 percent of clients served in psychosocial rehabilitation programs to transition to supported or competitive employment.

## Fund 106

### Community Services Board (CSB) - Mental Health Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Adult Day Treatment - Clients served	196	221	172 / 210	172	172
Adult Day Treatment - Service hours provided	34,042	33,004	33,000 / 37,856	33,000	33,000
Adolescent Day Treatment - Clients served	37	38	38 / 40	38	38
Adolescent Day Treatment - Service hours provided	15,949	18,602	13,600 / 19,642	13,600	13,600
Day Support - Service hours provided	202,067	193,570	184,980 / 163,035	184,980	184,980
Day Support - Clients served	527	570	525 / 587	525	525
<b>Efficiency:</b>					
Adult Day Treatment - Annual cost per client	\$5,711	\$4,730	\$6,293 / \$4,953	\$6,638	\$6,985
Adolescent Day Treatment - Annual cost per client	\$11,925	\$12,094	\$16,035 / \$13,972	\$16,873	\$17,789
Day Support - Annual cost per client	\$5,678	\$6,255	\$6,422 / \$5,950	\$6,513	\$6,075
<b>Service Quality:</b>					
Adolescent Day Treatment - Percent of clients and family members satisfied with services	70%	84%	90% / 92%	90%	90%
Psychosocial rehabilitation - Length of wait for admission - Priority (weeks)	1-2	1.5	1-2 / 2	1-2	1-2
Psychosocial rehabilitation - Length of wait for admission - Others (months)	6-24	4	6-24 / 3.5	6-24	6-24
<b>Outcome:</b>					
Adult Day Treatment - Percent of clients demonstrating improvement of 10 points or more in GAF score	68%	90%	70% / 70%	70%	70%
Adolescent Day Treatment - Percent of clients demonstrating improvement of 10 or more points in level of functioning as measured by CAFAS	48%	74%	75% / 79%	75%	75%
Psychosocial rehabilitation - Percent of clients who transition to supported or competitive employment	27%	33%	30% / 29%	30%	30%

### Performance Measurement Results

In FY 2004, more adult and adolescent clients were served than estimated primarily due to early discharges and completed treatment which allowed more new clients to receive services. This also resulted in a lower cost per client than originally estimated since operating costs remained the same.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

In terms of outcomes, in Adult Day Treatment, the targeted goal of a 10 point improvement among 70 percent of consumers was met. In Adolescent Day Treatment, 79 percent of the clients demonstrated an improvement of 10 points or more in functioning level, as measured by the CAFAS, thus exceeding the target of 75 percent. These successes are expected to continue and future targets may be increased depending upon performance in FY 2005. In Psychosocial Rehabilitation, with assistance from one of CSB's main contractors, Psychosocial Rehabilitation Services, 29 percent of clients transitioned to supported or competitive employment in FY 2004, which is just slightly below the target of 30 percent.

### Residential Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	124/ 123.5	124/ 123.5	124/ 123.5	124/ 123.5
Grant	12/ 12	12/ 12	13/ 13	13/ 13
<b>Total Expenditures</b>	<b>\$16,202,570</b>	<b>\$17,050,536</b>	<b>\$18,124,544</b>	<b>\$19,128,291</b>

Position Summary		
<p><b><u>Supervised Apartments</u></b></p> <p>1 Mental Health Manager 4 Mental Health Supervisors/Specialists 11 Mental Health Therapists 1 Mental Health Counselor</p> <p><b><u>Res. Treatment Center - Leland House Crisis Care</u></b></p> <p>1 Mental Health Manager 2 Mental Health Supervisors/Specialists 12 Mental Health Therapists 4 Mental Health Counselors 1 Cook 1 Nurse Practitioner</p> <p><b><u>Group Home - Franconia Road</u></b></p> <p>1 Mental Health Supervisor/Specialist 3 Mental Health Therapists 4 Mental Health Counselors</p> <p><b><u>Group Home - My Friend's Place</u></b></p> <p>1 Mental Health Supervisor/Specialist 4 Mental Health Therapists 1 Senior Clinician 3 Mental Health Counselors</p>	<p><b><u>Group Home - Sojourn House</u></b></p> <p>1 Mental Health Supervisor/Specialist 5 Mental Health Therapists 1 Senior Clinician 2 Mental Health Counselors</p> <p><b><u>Homeless Services - Shelter</u></b></p> <p>4 Mental Health Supervisors/Specialists 9 Mental Health Therapists 1 Psychiatrist</p> <p><b><u>Transitional Group Home - Patrick Street</u></b></p> <p>1 Mental Health Manager 1 Mental Health Supervisor/Specialist 3 Mental Health Therapists 3 Mental Health Counselors</p> <p><b><u>Transitional Group Home - Beacon Hill</u></b></p> <p>2 Mental Health Therapists 3 Mental Health Counselors 1 Mental Health Supervisor/Specialist</p> <p><b><u>Emergency Shelter - Women's Shelter</u></b></p> <p>1 Mental Health Supervisor/Specialist 5 Mental Health Therapists 2 Senior Clinician</p>	<p><b><u>Cornerstones Dual Diagnosis Facility</u></b></p> <p>1 Mental Health Supervisor/Specialist 1 Mental Health Therapists 3 Mental Health Counselors 1 Senior Clinician</p> <p><b><u>Residential Intensive Care</u></b></p> <p>1 Mental Health Manager 5 Mental Health Supervisors/Specialists 2 Asst. Residential Counselors, 1PT 1 Public Health Nurse II 1 Mental Health Therapist</p> <p><b><u>Residential Extensive Dual Diagnosis</u></b></p> <p>1 Mental Health Supervisor/Specialist 1 Mental Health Therapist 1 Mental Health Counselor</p> <p><b><u>PACT Residential Assistance</u></b></p> <p>1 Mental Health Counselor</p> <p><b><u>Supportive Services</u></b></p> <p>1 Mental Health Supervisor/Specialist 3 Mental Health Therapists</p>

# Fund 106

## Community Services Board (CSB) - Mental Health Services

<u>Grant Positions</u>		
<u>Transitional Group Home – Beacon Hill</u> 1 Mental Health Therapist  <u>Extension Apartments</u> 3 Mental Health Therapists	<u>Residential Intensive Care</u> 2 Mental Health Therapists 1 Assistant Residential Counselor  <u>Homeless Services – Shelters</u> 1 Mental Health Manager	<u>Residential Extensive Dual Diagnosis</u> 1 Mental Health Therapist 1 Mental Health Counselor  <u>PATH/Homeless Services - Outreach</u> 3 Mental Health Therapists
<b>TOTAL POSITIONS</b> 124 Positions / 123.5 Staff Years 13 Grant Positions / 13.0 Staff Years		
PT Denotes Part-Time Positions		

### Key Performance Measures

#### Goal

To provide treatment and support to adults with serious mental illness residing in group homes, apartments, domiciliary care and homeless shelters and to assist them with community living.

#### Objectives

- ◆ To enable 55 percent of clients served in the Supervised Apartment program to move to a more independent residential setting within one year.
- ◆ To enable 95 percent of clients served by Supportive Services to maintain stable housing for one year or more.
- ◆ To enable 90 percent of all clients served in the contracted Supported Living Arrangements program to maintain stable housing for one year or more.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Supervised Apartments - Clients served	236	NA	560 / 239	240	240
Supervised Apartments - Service days provided	57,590	59,586	51,000 / 66,055	60,000	60,000
Supportive Living - Clients served	265	1,086	1,100 / 256	265	265
Supportive Living - Service hours provided	16,069	11,292	12,000 / 16,798	16,000	16,000
Supported Living Arrangements - Clients served	149	177	157 / 149	157	157
Supported Living Arrangements - Service hours provided	9,871	NA	6,995 / 11,428	6,995	6,995
<b>Efficiency:</b>					
Supervised Apartments - Annual cost per client	\$5,262	\$2,318	\$2,497 / \$5,336	\$6,070	\$6,321
Supportive Living - Annual cost per client	\$1,047	\$220	\$252 / \$1,021	\$1,025	\$1,025
Supported Living Arrangements - Annual cost per client	\$3,990	\$3,511	\$3,679 / \$4,282	\$4,104	\$4,426

## Fund 106

### Community Services Board (CSB) - Mental Health Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Supervised Apartments - Length of wait for admission (months)	6	6	6 / 6	6	6
Supportive Living - Length of wait for admission (months)	12	12	4 / 12	12	12
Supported Living Arrangements - Average length of time individual waits before receiving residential services (months)	12.0	48.0	24.0 / 11.5	24.0	24.0
<b>Outcome:</b>					
Supervised Apartments - Percent of clients able to move to a more independent residential setting upon discharge	78%	55%	78% / 55%	55%	55%
Supportive Living - Percent of clients maintaining stable housing for one year or more	98%	98%	85% / 98%	95%	95%
Supported Living Arrangements - Percent of clients who are able to maintain stable housing for one year or more	91%	90%	90% / 100%	90%	90%

### Performance Measurement Results

A major goal for individuals with serious mental illness is to have their own home and live in the community with the appropriate clinical and residential supports. Supervised Services provides residential treatment in a stable, supportive, therapeutic setting in which consumers with a serious mental illness learn and practice the life skills needed for successful community living. The ultimate goal is for these consumers to transition into the most manageable independent living environment.

Supportive Services provides services that support consumers to acquire their own long-term permanent housing and maintain their independent long-term permanent residential arrangement. Supportive services are directly run by the CSB while the Supportive Living Arrangements (SLA) are contracted. In FY 2004, 55 percent of clients served by the CSB's Supervised Apartment program were able to move to a more independent residential setting upon discharge, falling short of the 78 percent target, because the population served was more at-risk than anticipated. In addition, 98 percent of consumers served by the Supportive Living program were able to stay in their own housing arrangement for one year or more, thereby surpassing the goal of 85 percent. Additionally, 100 percent of all clients served by contracted residential services in FY 2003 remained in their residential placements for one year or more, exceeding the 90 percent target.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Outpatient and Case Management Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	157/ 150.85	157/ 150.85	159/ 152.85	159/ 152.85
Grant	3/ 3	3/ 3	3/ 3	3/ 3
<b>Total Expenditures</b>	<b>\$15,937,127</b>	<b>\$15,652,525</b>	<b>\$15,773,800</b>	<b>\$16,448,757</b>

Position Summary		
<u>Adult Community Services</u>	<u>Youth and Family Services</u>	<u>Grant Positions</u>
8 Mental Health Managers	6 Mental Health Managers	<u>Ryan White CARE Act</u>
20 Mental Health Supervisors/Specialists	7 Mental Health Supervisors/Specialists	1 Senior Clinician
44 Senior Clinicians, 2 PT	23 Senior Clinicians, 4 PT	
19 Mental Health Therapists, 2 PT	7 Mental Health Therapists	<u>Services to Violent</u>
1 Nurse Practitioner	3 Psychiatrists, 2 PT	<u>Offenders</u>
8 Psychiatrists, 4 PT	6 Clinical Psychologists	1 Mental Health Therapist
1 Clinical Psychologist	2 Psychology Interns	
3 Psychology Interns		<u>Rev Max – Title IV-E</u>
1 Mental Health Counselor		1 Senior Clinician
<b>TOTAL POSITIONS</b>		
159 Positions / 152.85 Staff Years		
3 Grant Positions / 3.0 Staff Years		

PT Denotes Part-Time Positions

## Key Performance Measures

### Goal

**Adults:** To stabilize mental health crises and symptoms, facilitate optimal community integration, assist in managing reoccurrence of symptoms and building resilience, and promote self-management, self-advocacy and wellness.

**Youth and Family:** To provide assessment, evaluation, multi-modal treatment, case management, psycho-educational and pharmacological services to the children, youth and families (ages 3 to 18) of Fairfax County. These services will be provided through interagency collaboration and practice as mandated by the Comprehensive Services Act.

### Objectives

- ◆ To enable 75 percent of clients served in the Comprehensive Treatment and Recovery program to reach 75 percent of their treatment goals at discharge.
- ◆ To enable 85 percent of adult consumers to report a rating of satisfaction on delivered services.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Clients served	1,929	3,246	2,100 / 3,346	2,100	2,100
Service hours provided	31,988	51,536	36,000 / 38,460	36,000	36,000
<b>Efficiency:</b>					
Annual cost per client	\$4,308	\$2,734	\$4,179 / \$2,824	\$4,405	\$4,863

# Fund 106

## Community Services Board (CSB) - Mental Health Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Percent of clients satisfied with services	88%	88%	85% / 85%	85%	85%
<b>Outcome:</b>					
Percent of clients who meet 75 percent of treatment goals at discharge	80%	93%	75% / 77%	75%	75%

### Performance Measurement Results

In FY 2004, 3,346 clients were served which exceeded the target of 2,100, while the annual cost per client was lower than targeted. This clinically effective and more cost-efficient treatment is due to better training and mentoring of staff and a greater emphasis on group treatment.

In terms of service quality, provision of quality services is dependent on feedback from the consumers who receive the services. The Adult and Family program has utilized a state-mandated consumer satisfaction instrument, in addition to focus groups, to solicit information from consumers about their experiences. Based on the responses received, 85 percent of consumers expressed overall satisfaction with the services they received, thus meeting the performance target level. Staff will continue using consumer feedback as part of the CSB's continuous quality improvement effort.

Regarding program outcomes, in FY 2004, 77 percent of adult consumers met 75 percent of the treatment goals at discharge, thus exceeding the target of 75 percent.

### Prevention/Early Intervention Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	7/ 6	7/ 6	7/ 6	7/ 6
Grant	5/ 2.5	5/ 2.5	5/ 2.5	5/ 2.5
<b>Total Expenditures</b>	<b>\$2,214,855</b>	<b>\$631,379</b>	<b>\$719,994</b>	<b>\$661,465</b>

Position Summary	
<b>Early Intervention</b>	<b>Grant Positions</b>
2 Mental Health Supervisors/Specialists	<b>Sexual Assault Prevention</b>
2 Senior Clinicians, 1 PT	3 Mental Health Therapists, 3 PT
2 Mental Health Therapists, 1 PT	1 Human Services Coordinator II, PT
	1 Volunteer Service Coordinator I, PT
<b>Prevention</b>	
1 Mental Health Supervisor/Specialist	
<b>TOTAL POSITIONS</b>	
7 Positions / 6.0 Staff Years	
5 Grant Positions / 2.5 Staff Years	PT Denotes Part-Time Positions



# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Key Performance Measures

#### Goal

To offer prevention and early intervention services for at-risk populations, as well as educate families, community agencies, the public and other providers about the needs of individuals with mental illness.

#### Objectives

- ◆ To enable 70 percent of participants in the Men's Program (ADAPT) to successfully complete the program.
- ◆ To enable 98 percent of individuals completing the Men's Program (ADAPT) to avoid being returned to the program by the Courts.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Persons served	304	304	300 / 266	300	250
Service hours provided	3,130	2,689	3,115 / 1,790	3,115	2,596
<b>Efficiency:</b>					
Annual cost per client	\$447	\$453	\$453 / \$560	\$467	\$633
<b>Outcome:</b>					
Percent of participants who complete program	68%	70%	70% / 75%	70%	70%
Percent of clients not returned to program by the Courts	100%	100%	98% / 100%	98%	98%

### Performance Measurement Results

In FY 2004, 266 persons were served rather than the targeted 300 due to staff vacancies that had a direct impact on the number of clients seen. The fewer clients served also resulted in the annual cost per client to be \$560, or \$107 greater than the targeted amount of \$453 per client. However, of the persons served by the program in FY 2004, 75 percent of participants completed the program, or 5 percent more than the estimate. In addition, none were returned back to the program by the Courts – a success rate of 100 percent.

### Program of Assertive Community Treatment (PACT)

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Grant	11/ 11	11/ 11	11/ 11	11/ 11
<b>Total Expenditures</b>	<b>\$864,978</b>	<b>\$761,295</b>	<b>\$761,295</b>	<b>\$803,847</b>

Position Summary					
1	Mental Health Manager	3	Mental Health Therapists	1	Administrative Assistant III
3	Mental Health Supervisors/Specialists	3	Public Health Nurses III		
<b>TOTAL POSITIONS</b>					
<b>11 Grant Positions / 11.0 Staff Years</b>					

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Key Performance Measures

#### Goal

To provide assertive, out of the office treatment, rehabilitation, crisis intervention and support services 365 days per year to adults with severe and persistent mental illness resulting in lowered hospitalization, incarceration and homelessness rates.

#### Objectives

- ◆ To improve community tenure by increasing the number of days PACT consumers reside in the community. Specifically, after one year of participation in the PACT program, to enable 90 percent of PACT participants to reside in the community at least 300 days during the following 12 months without incidents of hospitalization, incarceration, or homelessness.

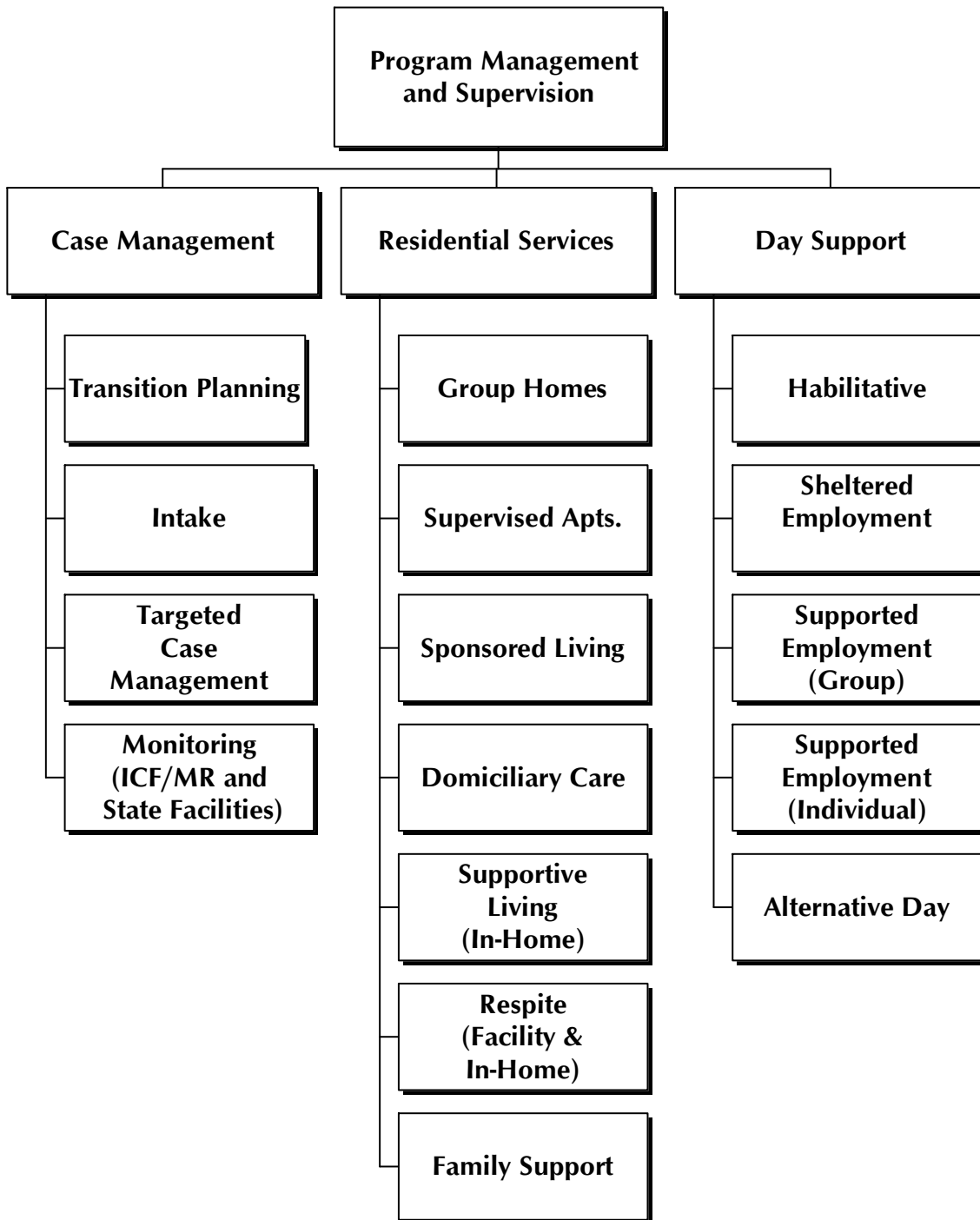
Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Clients served	85	98	89 / 119	89	89
Service hours provided	15,909	15,779	15,779 / 16,257	15,779	15,779
<b>Efficiency:</b>					
Annual cost per client	\$10,455	\$9,736	\$8,611 / \$7,269	\$8,592	\$9,032
<b>Service Quality:</b>					
Percent of clients satisfied with services	100%	95%	90% / 91%	90%	90%
<b>Outcome:</b>					
Percent of clients who reside in the community at least 300 days in the 12 months after one year of participation in the PACT program	84%	93%	85% / 92%	90%	90%

### Performance Measurement Results

From FY 2003 to FY 2004, PACT increased the number of persons served by 21.4 percent, from 98 clients to 119, while maintaining an emphasis on serving persons with prior psychiatric hospitalizations (99 percent), prior periods of homelessness (58 percent) and past judicial system involvement (37 percent). In addition, an increasing number of clients who participate in PACT for one year have maintained community residence for the majority of 12 months. More specifically, 92 percent of PACT consumers in FY 2004 resided in the community more than 300 days, without incidents of hospitalization, incarceration or homelessness. Similarly, satisfaction with services remains high, at 91 percent in FY 2004. These data illustrate the effectiveness of PACT's model in helping citizens with serious mental illness achieve their goal of living successfully in the community.

**Fund 106**  
**Community Services Board (CSB) - Mental Retardation Services**

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# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

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### **Mission**

To support individuals with mental retardation and their families in achieving a self-determined and valued lifestyle. Through community partnerships with residents and service providers of Fairfax County and the cities of Fairfax and Falls Church, Mental Retardation Services aims to ensure that persons with mental retardation receive individualized, quality services that empower and support them in living, working and participating fully within their communities.

### **Focus**

Mental Retardation Services provides direct services to individuals with mental retardation and oversees services provided by private vendors. Services are provided through four cost centers: Program Management and Supervision, Case Management, Residential Services and Day Support.

Program Management and Supervision services are provided to all mental retardation programs, both directly-operated and under contract, to ensure service quality, customer satisfaction, sound fiscal management and the appropriate allocation of resources.

Case Management services are provided to approximately 1,700 persons with mental retardation who often need support throughout their lives. Many of these individuals have multiple disabilities and serious medical needs. Yet, regardless of their current needs and abilities, all can benefit from training to maximize their skills and enhance their independence. Case management includes needs assessment and evaluation, eligibility determination, coordinated care planning and monitoring, as well as emergency services. To ensure health and safety, and to maximize opportunities for successful community living, case managers assist individuals with mental retardation access housing, employment, social service benefits, therapeutic supports, social and educational resources, and other supports essential to meeting basic needs. It should be noted that Case Management staff coordinate not only County funded services but also approximately \$24 million in Medicaid funded services for 431 individuals. For these case management services, Medicaid reimburses the CSB approximately \$1.7 million annually.

Residential Services provides a home to more than 300 individuals through directly-operated group homes and contracted residential programs. In addition to training and assistance with daily living activities, the individuals served may have more complex needs due to physical and mobility limitations, medical problems and behavioral issues. Services are provided in community-based group homes, intermediate care facilities, supervised apartments, adult foster care or respite according to needs assessments and individualized service plans developed by residential staff in consultation with the individual and family.

Day Health/Rehabilitative Services (DH/R) and Employment Services were provided to 1,188 individuals with mental retardation in FY 2004. DH/R services offer training to people who would like to enter the workforce or improve their independence and self-sufficiency. Employment services provide vocational training and support to people as they enter and remain in the workforce. The average annual earnings for the 602 people surveyed receiving community-based group and individual employment services in FY 2004 was \$8,298. The total gross earnings for these 602 people were \$4,995,326.


As part of the FY 2006 Budget Guidelines approved by the Board of Supervisors on April 19, 2004, the Board directed County staff with input from the Human Services Council, the Community Services Board and advocacy groups to develop a program for serving special education graduates that encourages greater family participation in order to reduce the County's costs for these services. County staff and stakeholder groups, with the assistance of a consultant, have identified a two-pronged approach to meet this directive. First, after reviewing national trends and practices for service cost containment strategies and meeting with stakeholder groups comprised of family members, service providers and advocates to ensure community support for implementation of a pilot program, the work group is exploring a consumer-directed model to providing services. Second, staff will continue to implement recommendations from the two previous studies on MR special education graduates, completed in 2002 and 2004, to achieve program efficiencies and to maximize non-County revenue. In FY 2005, the CSB received a total of 94 new Medicaid Waiver slots from the Virginia General Assembly that offset the need for additional county funding for the June 2004 graduates. The CSB also anticipates another allocation of Medicaid Waiver slots effective FY 2006 that will offset the projected

## Fund 106

### Community Services Board (CSB) - Mental Retardation Services


costs for the June 2005 special education graduates. It is anticipated that the efforts currently underway, which have been shared in draft form with the Board of Supervisors and the Human Services Council, will begin to be addressed in FY 2005 and FY 2006. It is anticipated that in FY 2006, the costs for growth in the special education graduates program will be entirely covered by Medicaid funding if the Medicaid Waiver slots are appropriated as expected.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to provide a safe and healthy residential environment for all individuals within residential program settings. Successfully developed and implemented emergency response plans that ensured the safety of all individuals within residential settings during recent emergency events.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Residential
Continue to develop viable, cost-effective residential options that support individuals with increasing and continually changing medical needs. Recent successes include: (1) technical assistance provided to private vendors that enabled them to expand their residential programs; (2) collaboration with the Fairfax County Department of Housing and Community Development and a private provider in the renovation of a 12-bed Intermediate Care Facility that improved the quality of life for 12 individuals served; and (3) collaboration with a private provider in the successful conversion of two homes funded by Medicaid Waiver into Intermediate Care Facilities, and the opening of a new Medicaid Waiver group home to better meet current and future needs for residential services.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Residential
Continue to explore feasible, cost-effective opportunities for the creation of barrier-free group homes and/or more accessible apartments, which provide more residential options for individuals requiring such living arrangements. Recent successes include the relocation and expansion of a directly operated group home, and the relocation of several residents within the apartment program to ground floor accommodations.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Residential
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to support the enrollment of all private providers licensed by the Commonwealth of Virginia DMHMRSAS providing day support services to adults with mental retardation by the Virginia Department of Medical Assistance Services, which enables the contractors to receive reimbursement for the provision of Medicaid Waiver services.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Day Support

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# Community Services Board (CSB) - Mental Retardation Services

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Continue to collaborate with the State to maximize the number of Medicaid Waiver slots awarded to eligible Fairfax citizens, through slot attrition and new slot allocation.	☑	☑	Case Management
Continue to maximize Medicaid revenue by converting eligible individuals from County funded services to Medicaid State Plan Option (SPO) Case Management and Medicaid Waiver services.	☑	☑	Case Management

### Budget and Staff Resources<sup>1</sup>

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	132/ 131.5	132/ 131.5	133/ 132.5	134/ 133.5
Grant	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:				
Personnel Services	\$8,926,513	\$9,037,428	\$9,100,228	\$9,827,227
Operating Expenses	25,268,680	27,753,658	27,771,397	27,746,862
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$34,195,193</b>	<b>\$36,791,086</b>	<b>\$36,871,625</b>	<b>\$37,574,089</b>
Revenue:				
Fairfax County	\$29,277,186	\$29,935,731	\$29,935,731	\$32,173,185
Fairfax City	509,234	509,234	509,234	509,234
Falls Church City	194,817	194,817	194,817	194,817
Federal Block Grant	28,662	45,000	45,000	45,000
Medicaid Waiver	1,588,802	1,533,586	1,533,586	1,592,531
Medicaid Option	1,690,405	1,729,728	1,792,528	1,801,150
Program/Client Fees	1,136,637	1,829,100	1,258,172	1,258,172
Miscellaneous	0	0	0	0
Fund Balance	(230,550)	1,013,890	1,602,557	0
<b>Total Revenue</b>	<b>\$34,195,193</b>	<b>\$36,791,086</b>	<b>\$36,871,625</b>	<b>\$37,574,089</b>

<sup>1</sup> Please note that in FY 2005 Infant and Toddler Connection and Early Intervention are combined and presented as a separate agency entitled Early Intervention Services within CSB. The historical funding is reflected in the new agency for presentation purposes.

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$655,577**  
An increase of \$655,577 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program, an increase to the shift differential rate to \$0.85 for the evening shift and \$1.10 for the midnight shift, and an increase to holiday pay to compensate employees according to their actual holiday shift hours worked.

## Fund 106

# Community Services Board (CSB) - Mental Retardation Services

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- ◆ **Miscellaneous Operating Expenses** **\$564,132**  
A net increase of \$564,132 in Operating Expenses is associated with \$468,183 for a 2.49 percent contract rate increase for providers of contracted mental retardation services, \$72,182 for annual contract rate increases related to the agency's usage of FASTRAN bus services, \$23,103 for a 3 percent growth rate for properties associated with mental retardation services, \$10,500 to increase the automobile mileage reimbursement rate to \$0.405 per mile, offset by a net decrease of \$9,836 for Department of Vehicle Services charges related to fuel, vehicle replacement, motor pool and maintenance costs.
  
- ◆ **Additional Case Manager** **\$71,422**  
1/1.0 SYE Mental Retardation Specialist II position and \$71,422 in Personnel Services have been added to accommodate the increased case management workload from the June 2005 special education graduates and the administration oversight of the expected additional Medicaid Waiver slots to be awarded to the CSB in Spring 2005.
  
- ◆ **Carryover Adjustments** **(\$597,317)**  
A decrease of \$597,317 is associated with the carryover of one-time Operating Expenses.

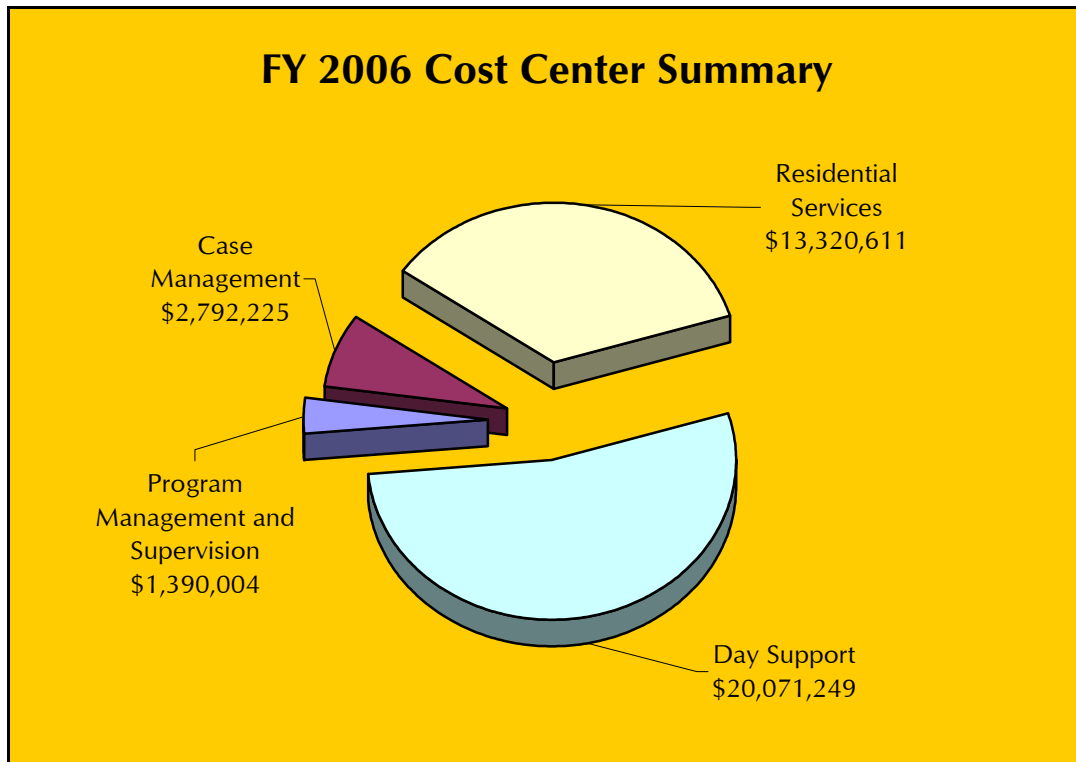
### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$26,389**  
As part of the *FY 2004 Carryover Review*, a net increase of \$26,389 is comprised of an increase of \$597,317 attributed to encumbered carryover and a decrease of \$570,928 due to Northern Virginia Training Center's decision to purchase vocational services directly and cancel its contract with the CSB.
  
- ◆ **Position Adjustment** **\$62,800**  
As part of the *FY 2004 Carryover Review*, 1/1.0 SYE Mental Retardation Specialist II position was created to meet the increased case management workload associated with the FY 2005 special education graduates for the balance of FY 2005.

# Fund 106 Community Services Board (CSB) - Mental Retardation Services

## Cost Centers



## Program Management and Supervision

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	15/ 15	15/ 15	14/ 14	14/ 14
<b>Total Expenditures</b>	<b>\$1,159,800</b>	<b>\$1,180,064</b>	<b>\$1,180,064</b>	<b>\$1,390,004</b>

Position Summary			
1 Director of MR Programs	2 MR Specialists III	1 Administrative Assistant III	
2 MR Specialists V	2 MR Specialists II	3 Administrative Assistants II	
1 MR Specialist IV	1 Volunteer Services Coordinator II	1 Administrative Assistant I	
<b>TOTAL POSITIONS</b>			
<b>14 Positions / 14.0 Staff Years</b>			

## Key Performance Measures

### Goal

To provide services to individuals with mental retardation to promote personal health, safety and welfare and to ensure sound fiscal management and distribution of resources.



# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Objectives

- ◆ To provide direction and management support to Mental Retardation programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Percent of mental retardation program performance indicators (service quality and outcome) achieved	80%	80%	80% / 86%	80%	80%

### Performance Measurement Results

In FY 2004, six of seven, or 86 percent, of the service quality and outcome goals were met or exceeded, thereby meeting the overall target and indicating that programs are operating effectively and meeting the needs of the people who are receiving services.

### Case Management

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	40/ 40	40/ 40	41/ 41	42/ 42
Grant	1/ 1	1/ 1	1/ 1	1/ 1
<b>Total Expenditures</b>	<b>\$2,666,334</b>	<b>\$2,501,761</b>	<b>\$2,564,561</b>	<b>\$2,792,225</b>

Position Summary	
1 MR Specialist V	<u>Grant Position</u>
6 MR Specialists III	1 MR Specialist I
25 MR Specialists II (1)	
9 MR Specialists I	
1 Management Analyst I	
<b>TOTAL POSITIONS</b>	
42 (1) Positions / 42.0 (1.0) Staff Years	
1 Grant Position / 1.0 Staff Year	
( ) Denotes New Position	

### Key Performance Measures

#### Goal

To provide service coordination and behavior management consultations to individuals with mental retardation to maximize their independence in the community.

#### Objectives

- ◆ To support individuals' self-sufficiency in the community by ensuring that clients receiving Targeted Case Management services meet at least 95 percent of their individual service plan objectives.

## Fund 106

# Community Services Board (CSB) - Mental Retardation Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Targeted Case Management - Individuals served	1,042	1,063	1,063 / 1,171	1,063	1,093
<b>Efficiency:</b>					
Targeted Case Management - Cost per individual served	\$2,169	\$2,282	\$2,521 / \$2,277	\$2,349	\$2,489
<b>Service Quality:</b>					
Targeted Case Management - Percent of individuals satisfied with services	75%	76%	80% / 99%	80%	80%
<b>Outcome:</b>					
Targeted Case Management - Percent of individual case management service plan objectives met	98%	98%	92% / 99%	92%	95%

### Performance Measurement Results

In FY 2004, 99 percent of individuals surveyed were satisfied with services, as compared to the goal of 80 percent. In terms of outcomes, the goal of 92 percent of individual service plan objectives achieved was exceeded with 99 percent. This success was the result of reorganizing case management staff and duties to enhance service delivery and maximize resources.

### Residential Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	71 / 70.5	71 / 70.5	72 / 71.5	72 / 71.5
<b>Total Expenditures</b>	<b>\$12,332,231</b>	<b>\$12,873,626</b>	<b>\$12,873,626</b>	<b>\$13,320,611</b>

Position Summary		
<u>Group Homes</u>	<u>Supervised Apartments</u>	<u>Sponsored Placements</u>
1 MR Specialist IV	1 MR Specialist II	1 MR Specialist II, PT
3 MR Specialists III	3 MR Specialists I	
11 MR Specialists II		
52 MR Specialists I		
<b>TOTAL POSITIONS</b>		
72 Positions / 71.5 Staff Years		PT Denotes Part-Time Position

### Key Performance Measures

#### Goal

To provide residential services to individuals with mental retardation to maximize their independence in the community.

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Objectives

- ◆ To maintain at 50 percent the percentage of individual service plan objectives related to community living skills achieved by group home residents.
- ◆ To maintain at 85 percent the percentage of individuals who are able to remain living in group homes rather than more restrictive settings.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Group Homes - Individuals served	305	308	305 / 311	305	305
<b>Efficiency:</b>					
Group Homes - Cost per client served	\$28,494	\$28,491	\$30,983 / \$30,033	\$30,751	\$31,293
<b>Service Quality:</b>					
Group Homes - Percent of individuals who are satisfied with support services	90%	92%	85% / 92%	85%	85%
<b>Outcome:</b>					
Percent of individual service plan objectives related to community living skills achieved	56%	55%	50% / 63%	50%	50%
Group Homes - Percent of individuals living in group homes who maintain their current level of service	NA	NA	NA / NA	85%	85%

### Performance Measurement Results

In a survey of individuals receiving residential services, 92 percent reported satisfaction with services, exceeding the goal of 85 percent. Individuals served met 63 percent of their individual service plan objectives related to community living skills, exceeding the goal of 50 percent. In FY 2005, a new indicator has been developed to measure whether the services provided are adequate to help individuals remain living in a group home setting rather than a more restrictive setting. CSB staff have set an aggressive goal of 85 percent and FY 2005 data will be used to determine future performance goals.

### Day Support

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	6/6	6/6	6/6	6/6
<b>Total Expenditures</b>	<b>\$18,036,828</b>	<b>\$20,235,635</b>	<b>\$20,253,374</b>	<b>\$20,071,249</b>

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

Position Summary	
1	Manpower Specialist IV
5	Manpower Specialists II
<b>TOTAL POSITIONS</b>	
6 Positions / 6.0 Staff Years	

### Key Performance Measures

#### Goal

To provide employment services to individuals with mental retardation to maximize self-sufficiency and independence.

#### Objectives

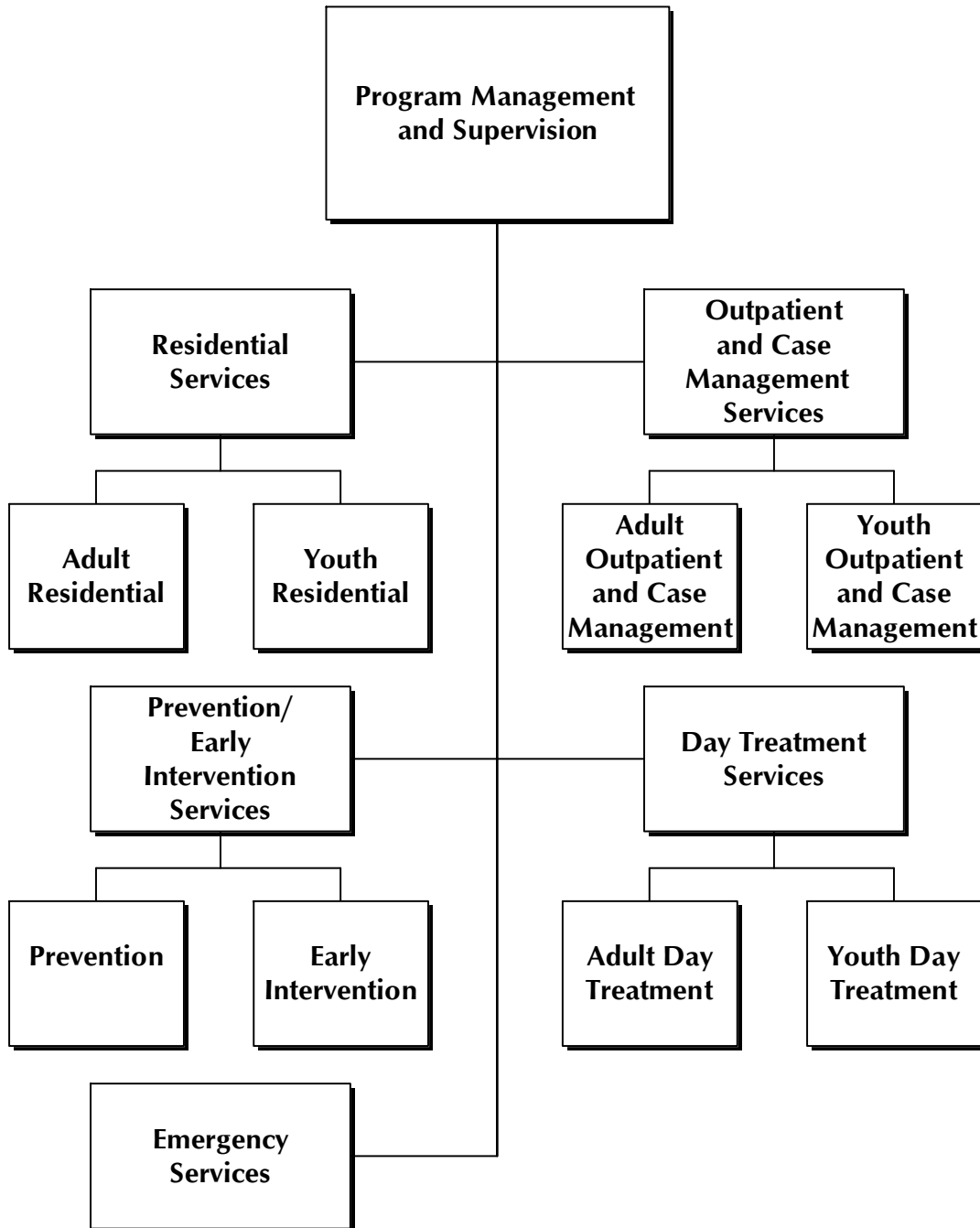
- ◆ To achieve an annual increase of combined total earnings reported of individuals in Supported Employment services.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Day Support - Total individuals served	1,168	1,213	1,149 / 1,188	1,149	1,149
Day Support - Non-Medicaid eligible individuals served	797	847	813 / 835	813	835
Supported Employment - Individuals served	500	474	556 / 602	602	602
<b>Efficiency:</b>					
Day Support - Cost per individual served with local funds	\$13,547	\$14,783	\$16,323 / \$13,967	\$16,423	\$16,026
Supported Employment - Cost per individual served with local funds	\$10,621	\$11,416	\$10,472 / \$9,213	\$9,641	\$9,010
<b>Service Quality:</b>					
Day Support - Percent of individuals satisfied with services	97%	96%	85% / 95%	90%	90%
<b>Outcome:</b>					
Supported Employment - Average wages reported by individuals in group-based programs	\$5,315	\$6,837	\$6,495 / \$5,280	\$5,438	\$5,602
Supported Employment - Average wages reported by individuals in individual-based programs	\$12,805	\$13,582	\$13,017 / \$13,932	\$14,350	\$14,780

### Performance Measurement Results

In FY 2004, 95 percent of individuals receiving day support services reported satisfaction, exceeding the goal of 85 percent. The total wages in FY 2004 for the 392 people surveyed who received group supported employment services was \$2,069,591 for an average wage of \$5,280. The average wage was lower than FY 2003 due to a reduced number of hours worked per week and a lower rate of compensation. This occurs as people with more severe disabilities enter the community-based workforce. The total wages in FY 2004 for the 210 people surveyed who received individual employment services was \$2,925,735, for an average wage of \$13,932, thereby exceeding the target of \$13,017.

**Fund 106**  
**Community Services Board (CSB) - Alcohol and Drug Services**



# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

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### **Mission**

To reduce the incidence and prevalence of alcohol and drug abuse in Fairfax County and in the cities of Fairfax and Falls Church by providing prevention, treatment and rehabilitation services to individuals and their families who abuse and/or are addicted to alcohol and drugs.

To provide detoxification, intermediate and long-term residential and methadone treatment services through contracted providers to individuals with alcohol and substance abuse problems in order to improve their overall functioning in society.

### **Focus**

Alcohol and Drug Services (ADS) provides substance abuse prevention, early intervention and treatment services to citizens of Fairfax County and the cities of Fairfax and Falls Church. Prevention and early intervention services include outreach, education and community-based services such as seminars and presentations for local school systems, civic organizations and businesses. Treatment options include residential services, outpatient services, services to persons who are incarcerated, detoxification, case management, day treatment, aftercare and transitional living services. ADS procures additional residential and outpatient treatment services through contractual arrangements with the Alexandria Community Services Board and privately-operated contractors. Residential services provided through these contracts include long-term therapeutic drug treatment, intermediate treatment and social detoxification services. Outpatient service consists of methadone treatment which includes detoxification and maintenance therapy. ADS provides services through directly-operated programs and contractual agreements. They include:


- ◆ Program Management and Supervision provides program management, quality assurance, evaluation, administrative support and volunteer support services.
- ◆ Residential Services provides individual, group and family therapy in different residential treatment settings that match the level of care needed by the clients served. Treatment services include detoxification, intermediate, long-term, supervised apartment programming and supported living services, with specialized care for the dually diagnosed, pregnant and post-partum women, persons whose primary language is Spanish and persons who are homeless.
- ◆ Outpatient and Case Management Services provide case management and individual, group and family counseling for adult and adolescent clients, with specialized care for the dually diagnosed, pregnant and post-partum women, those whose primary language is Spanish and those with HIV/AIDS. These services are also offered to youth incarcerated in the Juvenile Detention Center, as well as adults incarcerated in the Fairfax County Adult Detention Center.
- ◆ Prevention/Early Intervention Services provides education, consultation, training, screening and referral services, as well as specialized programming to at-risk and high-risk populations. Services are offered in the community and reach those that would not usually seek or access services in traditional manners. Early Intervention services are designed to interrupt the cycle of substance use in high-risk adolescents.
- ◆ Day Treatment Services provides a combination of daily intensive outpatient counseling to substance abusing adults and on-site school services to substance abusing adolescents who need more intensive services than standard outpatient treatment services. Services include case management and individual, group and family counseling.
- ◆ Emergency Services provides crisis intervention, assessment, evaluation, case management and emergency substance abuse services for all adult Alcohol and Drug Services programs and provides referrals to private treatment programs when needed. Specialized services are offered to those whose primary language is Spanish and those who are dually diagnosed.

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

The individuals served throughout these programs include pregnant women, those diagnosed with HIV/AIDS, individuals needing intensive residential treatment services and high-risk youth. These services help the individuals attain recovery from abuse and addiction, increase positive pregnancy outcomes, reduce homelessness, increase work/school/social productivity, reduce criminal justice involvement and reunite families.

#### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Maintaining Safe and Caring Communities	Recent Success	FY 2006 Initiative	Cost Center
Continue to host the annual Tim Harmon 5K Run to raise awareness of substance abuse, available services and the disease of Hepatitis.	☑	☑	Program Management and Supervision
Offered <i>Get Real About Violence</i> , a multi-week evidence-based program in twice as many sites as the previous year: 20 out of 24 middle schools, two elementary schools, four teen centers, four apartment complexes, the Juvenile Detention Center and three special programs.	☑		Prevention
<i>Girl Power!</i> , a national program to empower and encourage young women ages 9 to 14 to make healthy life choices, held 1,000 group sessions for 400 girls. In particular, the Lynbrook Girl Power group began a "Celebrating Differences" project that was adopted schoolwide and had 200 adults and 1,000 youth who participated.	☑		Prevention
Continue to redesign the delivery of psychiatric services to address mental health needs of clients with co-occurring mental health and substance abuse disorders.	☑	☑	Emergency, Outpatient, Day Treatment, and Residential Services
Developed and implemented the Co-Occurring Disorders program that has resulted in dual diagnosis services being offered at the outpatient sites in Fairfax, Reston and South County.	☑		Outpatient
The Fairfax Detoxification Center implemented and fully incorporated an innovative state of the art detoxification protocol for opiate dependence utilizing the recently FDA approved drug Buprenorphine.	☑		Residential

## Fund 106



### Community Services Board (CSB) - Alcohol and Drug Services

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>The Residential Admissions Unit began offering psychiatric and medication services to clients awaiting placement in residential treatment as well as clients in contract based residential treatment programs. This new service provides state-of-the-art integrated services for clients with co-occurring substance abuse and mental health disorders.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Residential
<p>Steps to Recovery, a newly formed program resulting from the combination of the Supervised Apartment program and Recovery House, moved 10 apartments to complete the program transition. A comprehensive review of programming resulted in updated staff and client manuals reflecting the new state-of-the-art program.</p>	<input checked="" type="checkbox"/>		Residential
<p>Continue to participate on a multi-agency committee to improve communication and training with the Virginia Department of Probation and Parole and the Alcohol Safety Action Program regarding substance use disorders and available services.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Emergency, Outpatient, and Residential
<p>Developed a multi-week prevention program focusing on media literacy and social norms to reduce availability and use of substances, including tobacco, among community youth.</p>	<input checked="" type="checkbox"/>		Prevention
<p>Continue to collaborate with Mental Health Services, Office of the Sheriff and non-profit organizations to develop a Jail Diversion program to divert the seriously mentally ill, dually diagnosed and drunk in public from incarceration to appropriate community-based services.</p>		<input checked="" type="checkbox"/>	Outpatient
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>The <i>Road DAWG (Don't Associate With Gangs) Summer Camp</i> was created and implemented as a summer pilot program, serving 35 youth. It was designed to address risk factors associated with gang involvement, substance use and other delinquent behaviors. This week-long camp collaborative project of the Fairfax County Police Department, CSB, Community and Recreation Services, and the Juvenile and Domestic Relations Court will be continued.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Prevention



## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>CSB Prevention public awareness campaign efforts were as follows:</p> <p><i>None for the Road</i> is a VABC holiday program promoting awareness of the dangers of drinking and driving. Prevention services involved 150 youth in 12 schools and distributed over 400 materials related to the campaign.</p> <p><i>Sticker Shock</i> is a VABC program focusing on preventing adults from purchasing alcohol for underage youth. Prevention services involved 25 youth from four middle schools. The project involved collaboration with two Giant stores and the West Springfield District Police Station and over 200 “warning labels” were distributed.</p> <p><i>Red Ribbon Week</i> is a national movement sponsored by the Drug Enforcement Agency (DEA) to promote drug-free lifestyles. Over 1,100 youth participated in this year’s campaign and over 1,500 ribbons and pledge cards were distributed.</p>	☑		Prevention
<p>The South County Outpatient site held a comprehensive health fair for their clients in conjunction with the George Mason University School of Nursing. One hundred and fifty-eight clients received health-related screening and testing.</p>	☑		Outpatient
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>In August 2004, the Leadership and Resiliency Program was selected through a juried competition for a presentation at the National Prevention Network Annual Research Conference.</p>	☑		Prevention
<p>A video, “Leadership and Resiliency Program: Helping Youth Reach the Top,” was created as part of a George Mason University (GMU) graduate film class. The video received a top award at a GMU business conference and is now being nationally distributed to organizations interested in implementing the program.</p>	☑		Prevention

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Moved the Fairfax Day Treatment program into its own site and reduced the overcrowding of treatment delivery services in the Fairfax Outpatient site.	<input checked="" type="checkbox"/>		Outpatient
Youth residential programs, Sunrise I and II, have been undergoing the accreditation process by the Commission on Accreditation of Rehabilitation Facilities (CARF). CARF standards are best practices and could increase funding reimbursement from Medicaid and third-party payers.		<input checked="" type="checkbox"/>	Residential
Homeless Services began a redesign effort to develop a CSB Homeless Services Team integrating Mental Health Services and ADS staff. This redesign will increase communication, reduce duplication and assist in providing more cohesive services to clients with co-occurring disorders.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Residential
The Crossroads Adult program provided consultation and support to graduates of the program in establishing a new 501(c)3 organization, the Crossroads Alumni Association. This new organization provides support and mentoring to the clients of Crossroads, transportation to Alcoholics Anonymous (AA) and Narcotics Anonymous (NA) meetings, positive role modeling, and sober recreational activities.	<input checked="" type="checkbox"/>		Residential
New Generations successfully collaborated with a community non-profit organization, Christian Relief Services, to purchase a house in order to relocate the re-entry component of the program from a rented townhouse to a 5-bedroom house in Vienna.	<input checked="" type="checkbox"/>		Residential
The Volunteer and Intern Program recruited and placed 104 individuals in the agency. Sixty-two were interns from area colleges and universities and 42 volunteers were members of the community seeking to augment services throughout the treatment continuum. The volunteers and interns provided 16,541 hours of service during the year, including curriculum development, trainings, workshops, transportation and clinical services.	<input checked="" type="checkbox"/>		Program Management and Supervision

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	293/ 291	293/ 291	293/ 291	293/ 291.5
Grant	29/ 28	29/ 28	29/ 28	29/ 28
Expenditures:				
Personnel Services	\$20,455,347	\$20,913,744	\$21,444,127	\$22,331,568
Operating Expenses	4,769,250	4,439,095	4,916,148	4,443,181
Capital Equipment	0	0	0	0
<b>Subtotal</b>	<b>\$25,224,597</b>	<b>\$25,352,839</b>	<b>\$26,360,275</b>	<b>\$26,774,749</b>
Less:				
Recovered Costs	(\$63,261)	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$25,161,336</b>	<b>\$25,352,839</b>	<b>\$26,360,275</b>	<b>\$26,774,749</b>
Revenue:				
Fairfax County	\$16,409,237	\$16,936,931	\$16,936,931	\$18,615,580
Fairfax City	235,620	235,620	235,620	235,620
Falls Church City	118,355	118,355	118,355	118,355
State DMHMRSAS	3,061,846	3,071,948	3,074,213	3,071,948
State Other	178,746	188,655	155,216	160,482
Federal Block Grant	3,205,084	3,197,333	3,201,333	3,197,333
Federal Other	1,180,218	253,332	1,138,831	253,332
Medicaid Option	0	15,480	15,480	15,480
Program/Client Fees	788,998	611,989	611,989	611,989
CSA Pooled Funds	564,879	440,311	440,311	440,311
Miscellaneous	49,500	59,326	59,326	54,319
Fund Balance	(631,147)	223,559	372,670	0
<b>Total Revenue</b>	<b>\$25,161,336</b>	<b>\$25,352,839</b>	<b>\$26,360,275</b>	<b>\$26,774,749</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$1,386,826**  
 An increase of \$1,386,826 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program, an increase of the shift differential rate to \$0.85 for the evening shift and \$1.10 for the midnight shift, and an increase for holiday pay to compensate employees according to their actual holiday shift hours worked.
- ◆ **Property Rent Increase** **\$42,612**  
 An increase of \$42,612 in Operating Expenses is associated with a 3 percent growth rate for alcohol and drug treatment rental properties.
- ◆ **Miscellaneous Operating Expenses** **\$20,645**  
 A net increase of \$20,645 in Operating Expenses is associated with \$16,712 for a 2.49 percent contract rate increase for providers of contracted alcohol and drug treatment services and \$12,000 to increase the automobile mileage reimbursement rate to \$0.405 per mile, offset by a net decrease of \$8,067 for Department of Vehicle Services charges related to fuel, vehicle replacement and maintenance costs.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

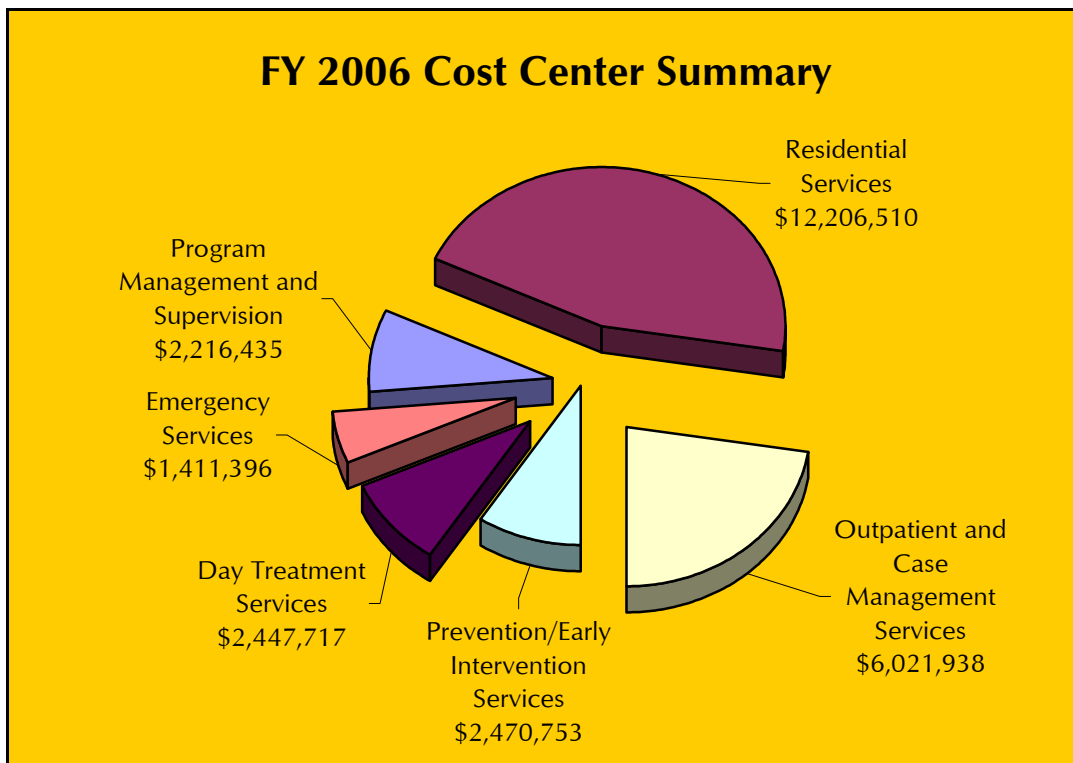
- ◆ **Carryover and Grant Adjustments** (\$1,035,609)  
 A decrease of \$886,498 is attributable to the carryover of unexpended FY 2004 grant funds to FY 2005 necessary to provide funding through Program Year 2004 and ongoing grant adjustments. In particular, a decrease of \$499,385 is reflected in Personnel Services and a decrease of \$387,113 is shown in Operating Expenses. In addition, a decrease of \$149,111 in Operating Expenses is associated with encumbered carryover.

### **Changes to FY 2005 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** \$1,007,436  
 As part of the FY 2004 Carryover Review, an increase of \$352,659 was due to the carryover of unexpended FY 2004 grant funds to FY 2005, \$341,317 was for a new High Intensity Drug Trafficking Area grant, \$193,512 was for a new Ryan White grant, \$64,025 for a Get Real About Tobacco grant and \$6,265 was to appropriate additional federal and state revenue received in FY 2004 for FY 2005 Project LINK services, offset by a decrease of \$99,453 in miscellaneous grant adjustments. In addition, there was \$149,111 in encumbered carryover.

### **Cost Centers**



# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Program Management and Supervision

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	28/ 28	30/ 30	30/ 30	30/ 30
<b>Total Expenditures</b>	<b>\$2,217,611</b>	<b>\$2,208,037</b>	<b>\$2,227,959</b>	<b>\$2,216,435</b>

Position Summary				
1 Director, Alcohol and Drug Programs	1	Volunteer Services Coordinator II	14	Administrative Assistants III
5 Substance Abuse Counselors V	1	Administrative Associate	1	Administrative Assistant II
1 Substance Abuse Counselor III	5	Administrative Assistants IV	1	SAS Aide
<b>TOTAL POSITIONS</b>				
<b>30 Positions / 30.0 Staff Years</b>				

### Key Performance Measures

#### Goal

To provide program management, quality assurance, evaluation, administrative support and volunteer support services for the agency's alcohol and substance abuse treatment programs.

#### Objectives

- ◆ To provide direction and management support to Alcohol and Drug Services programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Percent of ADS program performance indicators (service quality and outcome) achieved	93.0%	87.5%	80.0% / 81.3%	80.0%	80.0%

### Performance Measurement Results

In FY 2004, ADS met 81.3 percent, or 13 out of 16, of its performance measures related to service quality and outcomes. Of the targets not met, two of the three were new performance measures and the agency was trying to establish baseline data. The performance measures are designed to measure service satisfaction, access to services, client service delivery, client productivity in school and/or work, and reduction of illegal substance use. ADS will use the results of the FY 2004 performance measures to engage in continuous quality improvement activities throughout FY 2006.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Residential Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	141/ 140.5	141/ 140.5	141/ 140.5	141/ 140.5
Grant	3/ 3	3/ 3	3/ 3	3/ 3
<b>Total Expenditures</b>	<b>\$11,344,002</b>	<b>\$11,467,765</b>	<b>\$11,886,579</b>	<b>\$12,206,510</b>

Position Summary		
<p><b><u>Social Detoxification</u></b></p> <p>4 Public Health Nurses II</p> <p>1 Nurse Practitioner</p> <p>1 Substance Abuse Counselor IV</p> <p>3 Substance Abuse Counselors III</p> <p>7 Substance Abuse Counselors II</p> <p>6 Substance Abuse Counselors I</p> <p>1 Assistant Residential Counselor</p> <p>1 SAS Aide</p> <p><b><u>Steps to Recovery</u></b></p> <p>1 Substance Abuse Counselor III</p> <p>4 Substance Abuse Counselors II</p> <p><b><u>Intermediate Rehabilitation - Sunrise House II</u></b></p> <p>1 Substance Abuse Counselor III</p> <p>3 Substance Abuse Counselors II</p> <p>3 Substance Abuse Counselors I</p> <p><b><u>Dual Diagnosis Facility - Cornerstones</u></b></p> <p>1 Substance Abuse Counselor IV</p> <p>1 Substance Abuse Counselor III</p> <p>2 Substance Abuse Counselors II</p> <p>2 Substance Abuse Counselors I</p> <p>1 Food Service Specialist</p> <p>1 Cook</p> <p>1 SAS Aide</p>	<p><b><u>Long-Term Rehabilitation - Crossroads</u></b></p> <p>1 Substance Abuse Counselor IV</p> <p>3 Substance Abuse Counselors III</p> <p>10 Substance Abuse Counselors II</p> <p>3 Substance Abuse Counselors I</p> <p>2 Assistant Residential Counselors</p> <p>1 Public Health Nurse II</p> <p>1 Nurse Practitioner</p> <p>1 Administrative Assistant V</p> <p>1 Food Service Specialist</p> <p>2 SAS Aides</p> <p><b><u>Supported Living</u></b></p> <p>1 Substance Abuse Counselor IV</p> <p>2 Substance Abuse Counselors III</p> <p>5 Substance Abuse Counselors II</p> <p><b><u>Long-Term Rehabilitation - New Generations</u></b></p> <p>1 Substance Abuse Counselor IV</p> <p>1 Substance Abuse Counselor III</p> <p>2 Substance Abuse Counselors II</p> <p>4 Substance Abuse Counselors I</p> <p>1 Senior Clinician</p> <p>2 Day Care Center Teachers I, 1 PT</p> <p>1 SAS Aide</p> <p><b><u>Grant Positions</u></b></p> <p><b><u>Intermediate Rehabilitation - Sunrise II</u></b></p> <p>1 Substance Abuse Counselor II</p>	<p><b><u>Intermediate Rehabilitation - A New Beginning</u></b></p> <p>1 Substance Abuse Counselor IV</p> <p>3 Substance Abuse Counselors III</p> <p>7 Substance Abuse Counselors II</p> <p>6 Substance Abuse Counselors I</p> <p>1 Food Service Specialist</p> <p>4 Cooks</p> <p>1 Administrative Assistant V</p> <p>2 SAS Aides</p> <p><b><u>Intermediate Rehabilitation - Sunrise House I</u></b></p> <p>1 Substance Abuse Counselor IV</p> <p>2 Substance Abuse Counselors III</p> <p>6 Substance Abuse Counselors II</p> <p>2 Substance Abuse Counselors I</p> <p>1 SAS Aide</p> <p><b><u>Long-Term Rehabilitation - Crossroads Youth</u></b></p> <p>1 Substance Abuse Counselor IV</p> <p>2 Substance Abuse Counselors III</p> <p>6 Substance Abuse Counselors II</p> <p>5 Substance Abuse Counselors I</p> <p><b><u>Steps to Recovery - HUD</u></b></p> <p>1 Substance Abuse Counselor II</p>
<p><b><u>TOTAL POSITIONS</u></b></p> <p>141 Positions / 140.5 Staff Years</p> <p>3 Grant Positions / 3.0 Staff Years</p>		
<p>PT Denotes Part-Time Position</p>		

### Key Performance Measures

#### Goal

To provide detoxification services, intermediate and long-term residential substance abuse treatment services for adults, adolescents, pregnant women and mothers with infant children in order to improve their overall functioning in the community.

#### Objectives

- ◆ To provide substance abuse treatment to clients in the Crossroads program so that 80 percent of clients receiving at least 90 days of treatment are either employed or in school upon leaving the program.

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

- ◆ To provide substance abuse treatment to clients in the Intermediate Rehabilitation Services (Phoenix) program so that 80 percent of clients receiving at least 30 days of treatment are either employed or are in school upon leaving the program.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Crossroads - Clients served	179	164	170 / 146	170	155
Intermediate Rehabilitation - Clients served	39	23	32 / 30	30	30
<b>Efficiency:</b>					
Crossroads - Cost per client	\$9,145	\$10,216	\$10,899 / \$12,098	\$11,245	\$13,209
Intermediate Rehabilitation - Cost per client	\$5,839	\$10,758	\$7,188 / \$4,324	\$6,877	\$5,022
<b>Service Quality:</b>					
Crossroads - Percent of clients satisfied with services	100%	97%	89% / 96%	89%	90%
Intermediate Rehabilitation - Percent of clients satisfied with services	97%	90%	90% / 80%	85%	85%
<b>Outcome:</b>					
Crossroads - Percent of clients participating in at least 90 days of treatment who are either employed or in school upon leaving the program	91%	88%	80% / 91%	80%	80%
Intermediate Rehabilitation - Percent of clients receiving at least 30 days of treatment who are either employed or in school upon leaving the program	71%	82%	80% / 89%	80%	80%

### Performance Measurement Results

In FY 2004, the Crossroads program served 146 adults, slightly less than the goal of 170 adults. The reduction in clients served is primarily attributable to redesigning the program to serve adults with co-occurring disorders, substance abuse and mental health issues. Clients with co-occurring disorders generally require a longer treatment episode which reduces client turnover in the program. Due to budget reductions, the Intermediate Rehabilitation program also served fewer clients than anticipated, 30 as compared to the goal of 32.

Clients continue to report high levels of satisfaction with both the Crossroads and Intermediate Rehabilitation programs. In FY 2004, 96 percent of clients in the Crossroads program were satisfied with services, exceeding the goal of 89 percent. The Intermediate Rehabilitation program, however, fell short of the 90 percent goal, with 80 percent of clients indicating that they were satisfied with both the quality and outcome of services. Given actual performance, budget reductions and resulting program changes that may impact client satisfaction, the goal of 90 percent has been revised for future years.

Both the Crossroads and Intermediate Rehabilitation programs met outcome goals in FY 2004. The value of services provided is demonstrated by 91 and 89 percent of clients in the Crossroads and Intermediate Rehabilitation programs, respectively, being able to enter or return to work or school as a result of treatment.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Outpatient Services and Case Management Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	56/ 55.5	56/ 55.5	58/ 57.5	58/ 58
Grant	15/ 15	15/ 15	15/ 15	15/ 15
<b>Total Expenditures</b>	<b>\$6,024,396</b>	<b>\$5,727,229</b>	<b>\$6,201,916</b>	<b>\$6,021,938</b>

Position Summary		
<u>Adult Outpatient</u>	<u>Youth Outpatient</u>	<u>Community Corrections</u>
2 Senior Clinicians	6 Senior Clinicians	1 Substance Abuse Counselor V
3 Substance Abuse Counselors IV	2 Substance Abuse Counselors IV	5 Substance Abuse Counselors II
5 Substance Abuse Counselors III	4 Substance Abuse Counselors III	
22 Substance Abuse Counselors II	8 Substance Abuse Counselors II	
<u>Grant Positions</u>		
<u>Adult Outpatient</u>	<u>Youth Outpatient</u>	<u>Community Corrections</u>
1 Substance Abuse Counselor III	4 Substance Abuse Counselors II	1 Substance Abuse Counselor III
3 Substance Abuse Counselors II		4 Substance Abuse Counselors II
		1 Mental Health Therapist
		1 Mental Health Supv./Spec.
<b>TOTAL POSITIONS</b>		
58 Positions / 58 Staff Years		
15 Grant Positions / 15.0 Staff Years		

### Key Performance Measures

#### Goal

To provide outpatient and case management services that allow people to continue functioning and being productive in their homes, workplace, schools and neighborhoods while receiving treatment.

#### Objectives

- ◆ To improve the employment and/or school status for 80 percent of adults who participate in at least 30 days of outpatient treatment.
- ◆ To improve the employment and/or school status for 80 percent of youth who participate in at least 30 days of outpatient treatment.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Adult Outpatient - Clients served	NA	2,106	2,061 / 2,372	2,061	2,300
Youth Outpatient - Clients served	NA	887	975 / 1,024	975	975
<b>Efficiency:</b>					
Adult Outpatient - Cost per client	NA	\$1,251	\$1,311 / \$1,117	\$1,352	\$1,311
Youth Outpatient - Cost per client	NA	\$2,238	\$2,202 / \$2,114	\$2,202	\$2,239



## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Adult Outpatient - Percent of clients satisfied with services	NA	NA	90% / 93%	90%	90%
Youth Outpatient - Percent of clients satisfied with services	NA	NA	80% / 94%	80%	90%
<b>Outcome:</b>					
Adult Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	NA	NA	80% / 78%	80%	80%
Youth Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	NA	NA	80% / 96%	80%	80%

### Performance Measurement Results

In FY 2004, more adult and youth clients were served than originally estimated, thus resulting in lower than anticipated costs per client. In addition, 93 percent of adult clients and 94 percent of youth clients were satisfied with services, exceeding the targets of 90 percent and 80 percent, respectively. This can be attributed to quality improvement initiatives within the agency that incorporated feedback from narrative portions of previous client satisfaction surveys.

In FY 2004, new performance indicators were also developed to better demonstrate the value of services provided to clients. Rather than measuring improvement in clients' knowledge of substance abuse relapse prevention skills, program staff developed measures to determine improved productivity in work or school as a result of treatment. In addition, this is the first year that ADS has retrieved outcome measures from the agency management information system. The outcome measurement estimates for FY 2004 were chosen to help develop a baseline for the data. For adult clients, 78 percent showed improvement in their employment and/or school status after 30 days of treatment, just narrowly missing the estimate of 80 percent. On the other hand, 96 percent of youth clients showed improvement, greatly surpassing the target of 80 percent. The results from the actuals will be monitored again in FY 2005 to develop more realistic future targets.

### Prevention/Early Intervention Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	28/ 27.5	28/ 27.5	28/ 27.5	28/ 27.5
Grant	7/ 6	7/ 6	7/ 6	7/ 6
<b>Total Expenditures</b>	<b>\$2,465,400</b>	<b>\$2,331,423</b>	<b>\$2,398,236</b>	<b>\$2,470,753</b>

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

Position Summary	
<u>Alcohol &amp; Drug Prevention</u> 1 Substance Abuse Counselor IV 2 Substance Abuse Counselors III 11 Substance Abuse Counselors II, 1 PT	<u>Early Intervention</u> 1 Substance Abuse Counselor IV 1 Substance Abuse Counselor III 12 Substance Abuse Counselors II
<u>Grant Positions</u> 1 Substance Abuse Counselor III 5 Substance Abuse Counselors II, 1 PT 1 Administrative Assistant III, PT	
<b>TOTAL POSITIONS</b> 28 Positions / 27.5 Staff Years 7 Grant Positions / 6.0 Staff Years	
PT Denotes Part-Time Positions	

### Key Performance Measures

#### Goal

To reduce the incidence of substance abuse, as well as provide community prevention, education, consultation, training and information to business, schools, service providers and residents in order to prevent subsequent alcohol and/or drug abuse.

#### Objectives

- ◆ To increase knowledge of healthy lifestyles, substance abuse warning signs and available alcohol and drug abuse resources among 85 percent of participants in prevention education programs.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Units of service for prevention education services	3,350	3,398	3,000 / 2,689	3,000	2,500
<b>Service Quality:</b>					
Percent of clients satisfied with services	90%	96%	90% / 96%	90%	90%
<b>Outcome:</b>					
Percent of participants with higher post-test scores after completion of prevention education programs	86%	88%	85% / 88%	85%	85%

### Performance Measurement Results

In FY 2004, 2,689 units of service for prevention education services were provided, which is less than the target of 3,000 units, due to a budget reduction of one staff person. In the areas of service quality and client outcomes, 96 percent of clients reported satisfaction with Prevention/Early Intervention Services, exceeding the goal of 90 percent, while 88 percent of clients demonstrated improved knowledge of healthy lifestyles and the warning signs of substance abuse, as compared to the goal of 85 percent. These successes can be attributed to program quality improvement initiatives that incorporated client survey feedback.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Day Treatment Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	24/ 23.5	22/ 21.5	20/ 19.5	20/ 19.5
Grant	4/ 4	4/ 4	4/ 4	4/ 4
<b>Total Expenditures</b>	<b>\$1,880,298</b>	<b>\$2,306,791</b>	<b>\$2,306,991</b>	<b>\$2,447,717</b>

Position Summary					
<u>Adult Day Treatment</u>		<u>Youth Day Treatment</u>		<u>Women's Day Treatment</u>	
2	Substance Abuse Counselor III	2	Senior Clinicians	1	Substance Abuse Counselor III
4	Substance Abuse Counselors II	7	Substance Abuse Counselors II	3	Substance Abuse Counselors II
				1	Day Care Center Teacher I, PT
<u>Grant Positions</u>					
1	Substance Abuse Counselor III				
1	Substance Abuse Counselor II				
1	Mental Health Therapist				
1	Clinical Psychologist				
<u>TOTAL POSITIONS</u>					
20 Positions / 19.5 Staff Years					
4 Grant Positions / 4.0 Staff Years					
PT Denotes Part-Time Position					

### Key Performance Measures

#### Goal

To provide intensive alcohol and drug day treatment services five days a week to keep people functional and productive in their homes, workplaces, schools and neighborhoods while receiving treatment.

#### Objectives

- ◆ To improve the employment and/or school status for 75 percent of adults who participate in at least 90 days of day treatment services.
- ◆ To improve the employment and/or school status for 80 percent of youth who participate in at least 90 days of day treatment services.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Adult Day Treatment - Clients served	NA	406	255 / 192	255	200
Youth Day Treatment - Client served	NA	138	145 / 136	145	140
<b>Efficiency:</b>					
Adult Day Treatment - Cost per client	NA	\$2,683	\$4,986 / \$4,951	\$5,192	\$7,165
Youth Day Treatment - Cost per client	NA	\$6,449	\$6,306 / \$6,554	\$6,514	\$6,974

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Adult Day Treatment - Percent of clients satisfied with services	NA	NA	80% / 84%	80%	80%
Youth Day Treatment - Percent of clients satisfied with services	NA	NA	80% / 96%	80%	80%
<b>Outcome:</b>					
Adult Day Treatment - Percent of adults showing improvement in employment and/or school status after 90 days of treatment	NA	NA	80% / 64%	75%	75%
Youth Day Treatment - Percent of youth showing improvement in employment and/or school status after 90 days of treatment	NA	NA	80% / 93%	80%	80%

### Performance Measurement Results

In FY 2004, 192 adult clients were served rather than the target of 255 clients because of the difficulty in placing some harder-to-serve clients in day treatment programs. The 136 youth clients served was also lower than the target of 145 because some of the youth clients actually required outpatient or residential services.

Regarding the service quality indicators, new performance indicators were developed to better demonstrate the value of services provided to clients. Rather than measuring improvement in clients' knowledge of substance abuse relapse prevention skills, program staff developed measures to determine improved productivity in work or school as a result of treatment. For both the Adult and Youth Day Treatment programs, more clients were satisfied with services than estimated, with 84 percent and 96 percent, respectively.

In addition, FY 2004 was the first year that ADS has retrieved outcome measures from the agency management information system. In particular, 64 percent of adult clients showed improvement in employment and/or school status after 90 days of treatment, which is lower than the target of 80 percent. Given actual performance, the targets related to Adult Day Treatment services may be revised in FY 2005, particularly since the male Adult Day Treatment service is increasingly serving a more difficult-to-serve population. Many of those served in that day treatment setting are more clinically appropriate for residential services, but do not meet residential admission criteria because of past criminality issues often falling into exclusionary categories. In contrast, 93 percent of youth clients showed improvement, greatly exceeding the target of 80 percent. Actual performance will be monitored in FY 2005 to determine if adjustments to future targets need to be made.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

Emergency Services 

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	16/ 16	16/ 16	16/ 16	16/ 16
Grant	0/ 0	0/ 0	0/ 0	0/ 0
<b>Total Expenditures</b>	<b>\$1,229,629</b>	<b>\$1,311,594</b>	<b>\$1,338,594</b>	<b>\$1,411,396</b>

Position Summary			
2 Senior Clinicians	3 Substance Abuse Counselors III		
1 Substance Abuse Counselor IV	10 Substance Abuse Counselors II		
<b>TOTAL POSITIONS</b>			
<b>16 Positions / 16.0 Staff Years</b>			

### Key Performance Measures

#### Goal

To provide prompt responses to adult clients seeking crisis intervention, assessment, evaluation and/or emergency substance abuse services and provide centralized entry to all Alcohol and Drug Services programs, as well as referrals to private treatment programs when needed.

#### Objectives

- ◆ To improve emergency crisis intervention and assessment services so that 85 percent of assessed clients receive the appropriate level of care based on American Society of Addiction Medicines (ASAM) criteria.

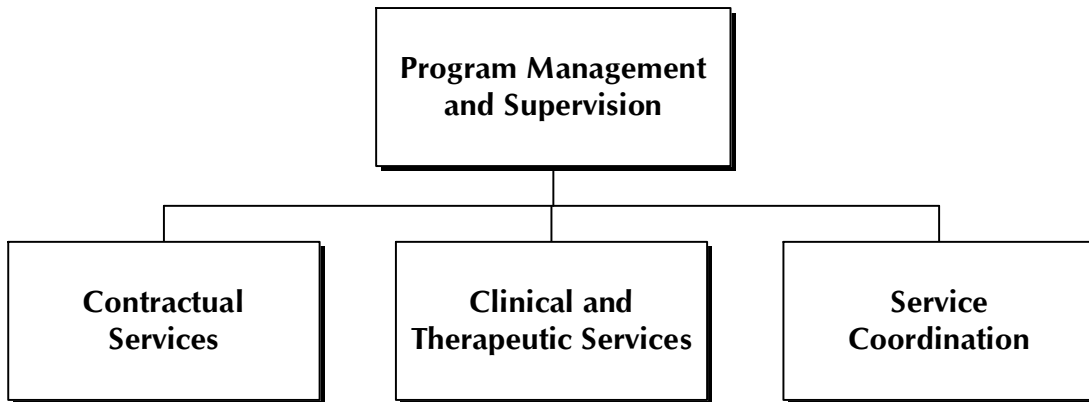
Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Clients served	2,130	2,271	2,000 / 1,837	2,000	2,000
<b>Efficiency:</b>					
Cost per client	\$566	\$590	\$637 / \$669	\$656	\$706
<b>Service Quality:</b>					
Percent of clients satisfied with services	97%	96%	95% / 97%	95%	95%
<b>Outcome:</b>					
Percent of clients who access the appropriate level of care based on ASAM criteria	89%	88%	85% / 89%	85%	85%

### Performance Measurement Results

In FY 2004, 1,837 clients were served, which was lower than the target of 2,000 clients, due to staff vacancies. The reduction in clients served also resulted in a higher cost per client than targeted. Regarding service quality and program outcome, 97 percent of clients reported satisfaction with services, exceeding the goal of 95 percent, and, 89 percent of clients accessed the appropriate level of care based on their needs, exceeding the goal of 85 percent.

# Fund 106

## Community Services Board (CSB) - Early Intervention Services




### Mission

To provide early intervention services for infants and toddlers who have been identified as having a developmental delay, a diagnosis with a high probability of a developmental delay and/or atypical development to promote their overall development and community integration.

### Focus

Early Intervention Services supports the Infant and Toddler Connection (ITC), a state program that provides federally mandated early intervention services to infants and toddlers as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). ITC provides physical, speech and occupational therapy, as well as special instruction to children ages birth to 3 years who need extra help with sitting, crawling, walking and/or talking. These services are also provided to children with specific disabilities such as autism, Down syndrome and spina bifida. Through a public/private partnership, which increases access to trained professionals in the local community, ITC provides federally-mandated services including, but not limited to: physical, occupational and speech therapy; special instruction; medical, health and nursing services; hearing and vision services; assistive technology (e.g., hearing aids, walkers and mobility aids); family training and counseling; nutrition; service coordination; and transportation. A local coordinating council, known as the Fairfax Interagency Coordinating Council, serves as the mandatory leadership and oversight body, while the CSB serves as the fiscal agent. It should be noted that the demand for early intervention services is anticipated to increase since the program has experienced significant growth in the last few years. From FY 2000 to FY 2004, for example, the number of children admitted for ITC services increased from 531 to 808, an average annual growth rate of 11.1 percent. When evaluations are included as well, the total number of children served between FY 2000 to FY 2004 increased from 933 to 1,434, or 11.3 percent per year.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to support a forum for public and private service providers to foster professional development and improve service delivery. Recent successes include hosting quarterly provider forums that were attended by all service delivery staff.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide


## Fund 106

### Community Services Board (CSB) - Early Intervention Services

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to provide high-quality and timely evaluation, case management, delivery of services, and service coordination to a growing number of Medicaid families. As of January 2004, Medicaid reimbursement rates have made home visits for new Medicaid families cost prohibitive for private providers who are not employed by a CSB. ITC therapeutic staff are now the only providers of these services for all new children with Medicaid across the County.	✓	✓	Agencywide
Continue strengthening outreach and support efforts by expanding collaborations with the Fairfax County Health Department, INOVA Fairfax Hospital and Fairfax County Public Schools to ensure that infants and toddlers get appropriate services as soon as delays are detected.	✓	✓	Agencywide
Collaborate with Fairfax County Public Schools' Bright Beginnings for Babies program to increase access to specialized hearing and vision services.	✓	✓	Agencywide
Continue to address the growing cultural diversity needs of families requiring ITC services across the County by maintaining a list of 33 interpreters who are fluent in 10 languages, including Spanish, Urdu, Mandarin Chinese, Korean and American Sign Language.	✓	✓	Agencywide
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Maintain and expand an assistive technology loan program to increase access and maximize resources for the CSB community. Recent successes include two staff members receiving certification as specialists in assistive technology services and equipment, and receipt of over \$10,000 in grants to assist in the growth and maintenance of the assistive technology loan program (with a focus on augmentative communication devices).	✓	✓	Agencywide
Continue to develop standards to improve service coordination, timely delivery of services and family satisfaction.	✓	✓	Agencywide
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Expand and restructure public/private partnerships to maximize reimbursement from third-party insurance providers and Medicaid, as well as to ensure that services are delivered in a timely manner to all eligible families.		✓	Agencywide

## Fund 106

### Community Services Board (CSB) - Early Intervention Services

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Currently assessing the feasibility of a web-based patient data chart that will allow for Health Insurance Portability and Accountability Act (HIPAA) compliance, and more effective and efficient patient service by clinicians and therapists in the field.		<input checked="" type="checkbox"/>	Agencywide

### Budget and Staff Resources<sup>1</sup>

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 20	20/ 20	20/ 20	20/ 20
Grant	11/ 10.5	11/ 10.5	11/ 11	11/ 11
Expenditures:				
Personnel Services	\$1,997,834	\$2,080,887	\$2,076,151	\$2,161,131
Operating Expenses	1,720,118	1,598,212	1,582,800	1,594,865
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$3,717,952</b>	<b>\$3,679,099</b>	<b>\$3,658,951</b>	<b>\$3,755,996</b>
Revenue:				
Fairfax County	\$2,384,602	\$2,337,512	\$2,337,512	\$2,436,403
State DMHMRSAS	3,125	3,125	86,058	86,058
Federal Other	992,565	992,565	880,834	853,709
Medicaid Option	11,700	47,090	47,090	47,090
Program/Client Fees	185,283	332,736	332,736	332,736
Miscellaneous	52	0	0	0
Fund Balance	140,625	(33,929)	(25,279)	0
<b>Total Revenue</b>	<b>\$3,717,952</b>	<b>\$3,679,099</b>	<b>\$3,658,951</b>	<b>\$3,755,996</b>

<sup>1</sup> Please note that this is a new agency beginning in FY 2005 and the historical funding is shown here for presentation purposes. Previously, the funding was included in Mental Retardation Services under Infant Toddler Connection and Early Intervention.

Position Summary		
<u>Program Management</u>	<u>Daytime Development Center</u>	<u>Service Coordination</u>
1 MR Specialist V	1 MR Specialist III	1 MR Specialist III
1 MR Specialist III	3 MR Specialists II	2 MR Specialists II
1 MR Specialist I	2 Physical Therapists II	
1 Management Analyst I	2 Occupational Therapists II	<u>Grant Positions</u>
	4 Speech Pathologists II	8 MR Specialists II
	1 Administrative Assistant II	
<u>Grant Positions</u>		
1 Administrative Assistant III		
	<u>Grant Positions</u>	
	2 Physical Therapists II	
<b>TOTAL POSITIONS</b>		
20 Positions / 20.0 Staff Years		
11 Grant Positions / 11.0 Staff Years		



# Fund 106

## Community Services Board (CSB) - Early Intervention Services

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### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$104,684**  
An increase of \$104,684 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program, an increase to the shift differential rate to \$0.85 for the evening shift and \$1.10 for the midnight shift, and an increase to holiday pay to compensate employees according to their actual holiday shift hours worked.
  
- ◆ **Rate Increases** **\$28,136**  
A total increase of \$28,136 in Operating Expenses is due to \$20,136 for a 2.49 percent contract rate increase for providers of contracted early intervention services, and \$8,000 to increase the automobile mileage reimbursement rate to \$0.405 per mile.
  
- ◆ **Grant Adjustments** **(\$27,125)**  
A decrease of \$27,125 is attributable to adjustments made to the Infant and Toddler Connection (ITC) Part C grant as a result of a revised grant award. In particular, a decrease of \$19,704 is reflected in Personnel Services and a decrease of \$7,421 is shown in Operating Expenses.

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **(\$28,798)**  
As part of the FY 2004 Carryover Review, a decrease of \$28,798, comprised of \$24,062 in Operating Expenses and \$4,736 in Personnel Services, is attributable to a revised grant award. As a result, a commensurate reduction in expenditures was made.

### Key Performance Measures

#### Goal

To provide early intervention services to infants and toddlers with disabilities and their families to reduce or eliminate the effects of disabling conditions.

#### Objectives

- ◆ To complete evaluations and develop an Individualized Family Service Plan (IFSP) for 90 percent of families within 45 days from intake call.

## Fund 106

### Community Services Board (CSB) - Early Intervention Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Individuals served	1,189	1,254	1,300 / 1,434	1,593	1,770
<b>Efficiency:</b>					
Annual cost per individual served	\$1,102	\$1,004	\$1,135 / \$1,106	\$938	\$1,106
<b>Service Quality:</b>					
Percent of families who agreed that early intervention services made them feel more confident in meeting their child's needs	NA	NA	NA / NA	85%	85%
<b>Outcome:</b>					
Percent of families who received completed IFSP within 45 days of intake call	NA	NA	NA / NA	90%	90%

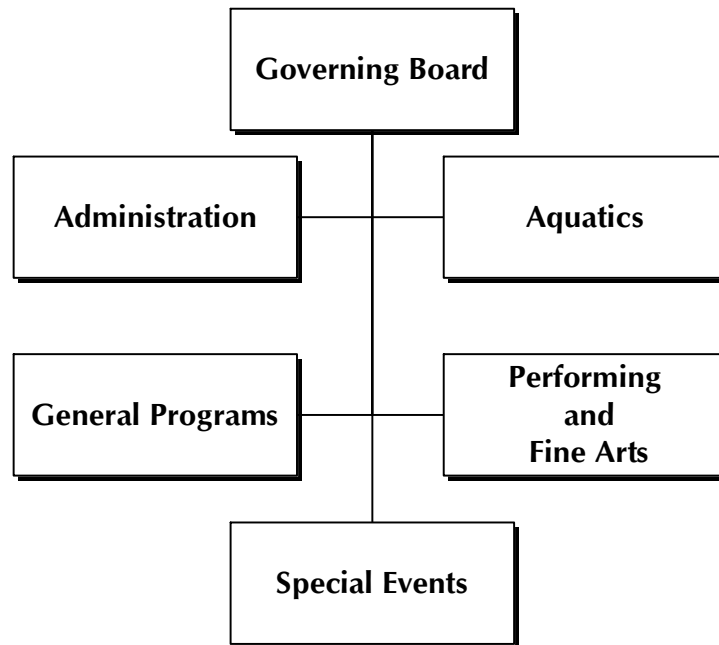
### Performance Measurement Results

FY 2005 represented the first year that Early Intervention Services was reflected as an independent agency. Prior to FY 2005, Early Intervention Services was included under Mental Retardation Services. New performance indicators were developed in FY 2005 to more accurately assess program performance. Performance measurement data that were available for previous fiscal years are shown where possible, but service quality and outcome data are not available prior to FY 2005.

In FY 2004, 1,434 children and toddlers were served by Early Intervention Services, as compared to the goal of 1,300. This increase is reflective of the large and rapid growth in demand for early intervention services consistently seen over the past several years. This trend is expected to continue in the future. Actual annual cost per individual served was \$1,106 in FY 2004, slightly lower than the anticipated annual cost of \$1,135 per individual served.

# Fund 111

## Reston Community Center



### Mission

To create positive leisure experiences which enhance the quality of life for all people living and working in Greater Reston by providing a broad range of programs in arts, aquatics, enrichment and life-long learning, and creating and sustaining community traditions through special events, outreach activities, and facility rentals.

### Focus

Reston Community Center (RCC) is a community leader, bringing the community together through enriching leisure time experiences that reach out to all and contribute to Reston's *sense of place*.

RCC provides five 'lines of programming' to the Reston community: Performing & Fine Arts, Aquatics, General Programs (i.e., programming designed by age cohort), Special Events and Facility Rentals. The vast majority of programs and events are presented in RCC's two facilities, RCC Hunters Woods and RCC Lake Anne. Average program participation rates for both programming and rentals are well over 80 percent and facility utilization is near capacity.

RCC has continued to improve the processes that deliver programs and services to the community; in particular, program registration, booking of facility rentals and program planning. The result has been more informed and timely handling of patron queries, improved accuracy in program registration and significant improvements in the facility rental process. For example, Facility Rentals achieved 124 percent of its FY 2004 revenue target as a direct result of improved facility booking processes.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- o Continuing a broad range of programs in arts, aquatics, enrichment and life-long learning;
- o Increasing participation in offered programs and activities;
- o Creating and sustaining community traditions through special events, outreach activities and facility rentals;
- o Enhancing programming efforts by forming partnerships with non-profit organizations and businesses; and
- o Increasing awareness of offered programs through community outreach.

# Fund 111



## Reston Community Center

RCC operations are supported by revenues from a special property tax collected on all residential and commercial properties within Small District 5. The Small District 5 tax rate for FY 2006 will be \$0.052 per \$100 of assessed property value, the same rate as in FY 2005. In FY 2006, total property assessments in Small District 5 are expected to increase approximately 20 percent over FY 2005, reflecting an assessment base that is 63 percent residential and 37 percent non-residential.


RCC also collects internal revenues generated by program registration fees, theater box office receipts, gate admissions and facility rental fees. These activity fees are set at a level substantially below the actual cost of programming since Small District 5 property owners have already contributed tax revenues to fund RCC operations. Consequently, Small District 5 residents and employees enjoy RCC programs at a subsidized rate. RCC patrons residing outside Small District 5 pay a higher, non-resident activity fee. In 1986, the RCC Board of Governors adopted a policy that internally generated revenues will not recover more than 25 percent of RCC operating costs. In FY 2004, internally generated revenues recovered 17 percent of operating costs – well below the Governing Board’s established limit.

Beginning in 2002, the RCC Board of Governors adopted a managed reserve structure to provide long-term fiscal security and stability for the fund. Available fund balance is divided into three reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming and funds for future capital projects.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to distribute the seasonal Program Guide three times a year to all residents within Small District 5. This publication won a <i>2004 Award of Excellence</i> from the National Association of County Information Officers and a <i>2004 Kudos Award</i> from the National Park and Recreation Association.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Administration
Continue to improve the RCC Web site for ease of access and breadth of information, enabling the debut of online customer service operations in FY 2005. A comprehensive RCC course catalogue and 5-minute video presentation on RCC programs were also added in 2004.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Administration
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue the annual RCC Thanksgiving Food Drive which collects over 20,000 pounds of food stuffs for a local food pantry. This community event won a <i>2004 Acts of Caring Award</i> from the National Association of Counties.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	General Programs
Conducted a Citizen Survey of Reston residents through the University of Virginia Center for Survey Research in 2005 to determine patron satisfaction with RCC facilities, RCC programs and the value-for-tax-dollar provided by RCC.	<input checked="" type="checkbox"/>		Administration

## Fund 111 Reston Community Center

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Continue to utilize programmatic budgeting agencywide to accurately identify and track the actual cost of programs and services. Improved cost controls achieved in FY 2004 resulted in over \$800,000 in cost avoidance and deferrals.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Administration

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	37/ 37	37/ 37	37/ 37	37/ 37
Exempt	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:				
Personnel Services	\$3,030,878	\$3,419,138	\$3,419,138	\$3,581,367
Operating Expenses	1,856,605	2,582,685	2,878,942	2,582,835
Capital Equipment	0	0	0	46,720
Subtotal	\$4,887,483	\$6,001,823	\$6,298,080	\$6,210,922
Capital Projects	\$289,672	\$897,144	\$897,144	\$0
<b>Total Expenditures</b>	<b>\$5,177,155</b>	<b>\$6,898,967</b>	<b>\$7,195,224</b>	<b>\$6,210,922</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$162,229**  
 An increase of \$162,229 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. Funding also provides for an increase in the shift differential rate to \$0.85 for the evening shift and \$1.10 for the midnight shift and includes an increase in holiday pay to compensate employees according to their actual holiday shift hours worked.
- ◆ **Capital Equipment** **\$46,720**  
 An increase of \$46,720 in Capital Equipment is due to the replacement of the theater's sound board, which will provide digital capabilities sufficient to support the production requirements of professional performances.
- ◆ **Carryover Adjustments** **(\$296,107)**  
 A decrease of \$296,107 in Operating Expenses is due primarily to the carryover of one-time expenses as part of the *FY 2004 Carryover Review*, partially offset by minimal increases for Department of Vehicle Services charges and Information Technology charges.
- ◆ **Capital Projects** **(\$897,144)**  
 A decrease of \$897,144 in Capital Projects is due to the expected completion of RCC improvements including the replacement of aquatics/natatorium lighting, ventilation, pool shell and deck tile; the replacement of the customer service counter; and the replacement of the HVAC system.

# Fund 111 Reston Community Center

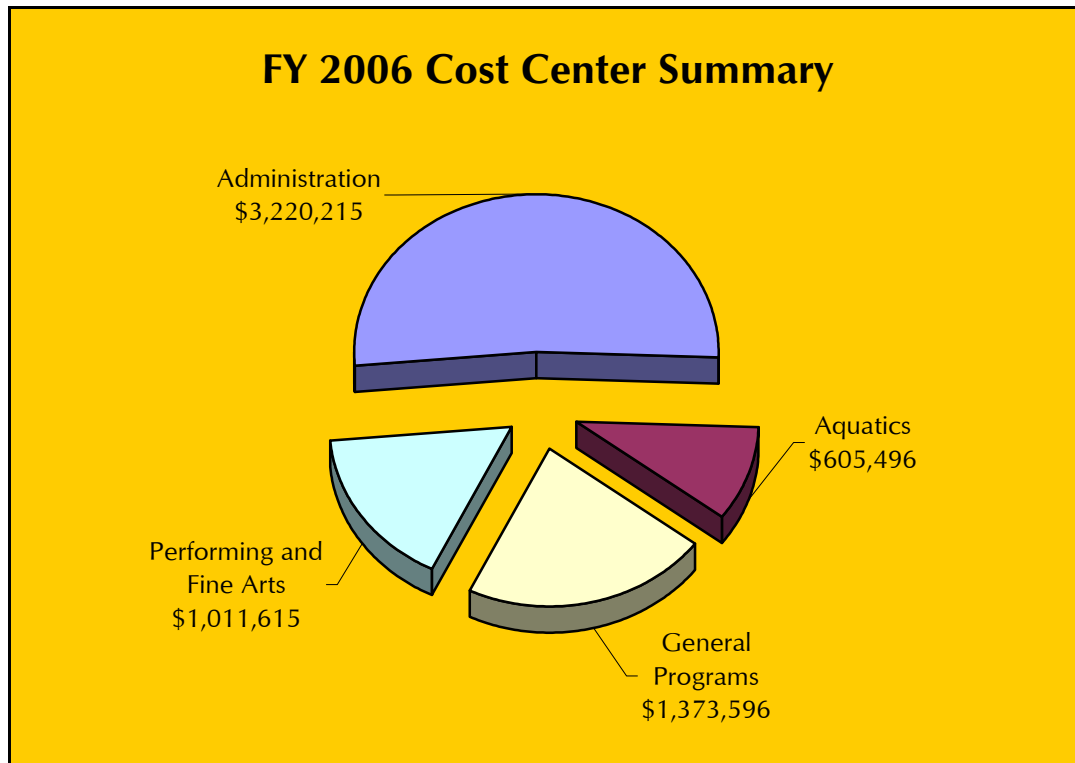
## Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$296,257**  
As part of the FY 2004 Carryover Review, the Board of Supervisors approved encumbered funding of \$296,257 in Operating Expenses.

## Cost Centers

The four cost centers in Fund 111, Reston Community Center are Administration, Performing and Fine Arts, Aquatics, and General Programs. These distinct program areas work to fulfill the mission and carry out the key initiatives of the Reston Community Center.



**Administration**   

<b>Funding Summary</b>				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 20	21/ 21	20/ 20	20/ 20
Exempt	1/ 1	1/ 1	1/ 1	1/ 1
<b>Total Expenditures</b>	<b>\$2,299,479</b>	<b>\$3,130,851</b>	<b>\$3,451,364</b>	<b>\$3,220,215</b>

# Fund 111

## Reston Community Center

Position Summary					
1	Executive Director, E	1	Graphic Artist III	2	Administrative Assistants V
1	Deputy Community Center Director	1	Chief, Building Maintenance Section	1	Administrative Assistant IV
1	Accountant II			3	Administrative Assistants III
1	Network Telecom Analyst I	1	General Building Maintenance Worker I	2	Administrative Assistants II
1	Information Officer I	4	Maintenance Workers	1	Facility Attendant II
<b>TOTAL POSITIONS</b>					
21 Positions / 21.0 Staff Years				E Denotes Exempt Position	

### Key Performance Measures

#### Goal

To provide effective leadership, supervision and administrative support for Center programs in order to maintain and prepare the facilities of the Reston Community Center for residents of Small Tax District 5.

#### Objectives

- ◆ To maintain the number of patrons attending private, non-RCC sponsored events at the level of 81,348.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Patrons served by rentals	78,385	79,746	80,543 / 76,465	81,348	81,348
Hours facility rented	9,849	6,267	6,330 / 7,011	6,393	6,393
Rental revenue earned	\$34,315	\$76,145	\$76,200 / \$94,457	\$76,962	\$76,962
<b>Efficiency:</b>					
Cost per patron	\$2.36	\$1.77	\$2.42 / \$2.36	\$2.48	\$2.62
Cost per rental hour	\$18.78	\$22.56	\$30.83 / \$25.69	\$31.61	\$33.29
<b>Service Quality:</b>					
Percent of satisfied patrons	90%	NA	90% / NA	90%	90%
<b>Outcome:</b>					
Percent change in patrons	150.4%	1.7%	1.0% / (4.1%)	6.4%	0.0%
Percent change in rental revenue	(22.7%)	121.9%	0.0% / 24.1%	(18.5%)	0.0%

### Performance Measurement Results

The increase in hours the facility was rented in FY 2004 resulted from an improvement in the process of tracking and scheduling classes and workshops. Despite a 4.1 percent decline in the number of RCC patrons in FY 2004, a 24.1 percent increase in rental revenue was achieved. RCC is estimating FY 2005 and FY 2006 rental revenue of \$76,962. This is considerably lower than the FY 2004 actual and will be adjusted in future years should the revenue earned from rentals remain at FY 2004 levels.

RCC has contracted with the UVA Center for Survey Research to develop and implement a customer satisfaction feedback instrument during FY 2005 to better determine patron satisfaction with their facility rental experience and overall RCC customer service.

# Fund 111 Reston Community Center

## Performing and Fine Arts

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	7 / 7	5 / 5	5 / 5	5 / 5
<b>Total Expenditures</b>	<b>\$878,034</b>	<b>\$939,593</b>	<b>\$938,342</b>	<b>\$1,011,615</b>

Position Summary					
1	Theatrical Arts Director	1	Asst. Theater Technical Director	1	Administrative Assistant IV
1	Park/Rec Specialist II	1	Theater Technical Director		
<b>TOTAL POSITIONS</b>					
5 Positions / 5.0 Staff Years					

## Key Performance Measures

### Goal

To provide Performing Arts presentations to the residents of Small Tax District 5 in order to increase the cultural awareness of the community in disciplines of dance, theater, music and related arts.

### Objectives

- ◆ To increase attendance for RCC Professional Touring Artist Season events by an additional 250 attendees across a 25-event season from the FY 2005 current estimate.
- ◆ To achieve theater rental satisfaction of 95 percent, toward a target of 97 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Patrons served	29,476	23,252	23,502 / 25,723	23,752	24,002
Rentals provided	67	67	67 / 63	67	67
<b>Efficiency:</b>					
Cost per attendee/participant	\$19.43	\$22.35	\$25.46 / \$23.06	\$22.97	\$23.97
<b>Service Quality:</b>					
Percent of renters satisfied	93%	NA	95% / 95%	95%	95%
<b>Outcome:</b>					
Percent change in patrons served	(3.9%)	(21.1%)	1.1% / 10.6%	(7.7%)	1.1%
Percent change in theater rental satisfaction	0.0%	NA	NA / NA	0.0%	0.0%



# Fund 111

## Reston Community Center

### Performance Measurement Results

The increase in the number of patrons served in FY 2004 reflects a significant increase in performing arts programs.

Per the RCC strategic plan, the CenterStage theater rental policy and fee structure are undergoing review during FY 2005 to examine a potential increase in theater rental revenue.

Participation in the Arts Education offerings decreased in FY 2004 due to a consolidation of youth art education offerings. Of note, participant numbers do not include those served by RCC in local school art programs.

RCC has contracted with the UVA Center for Survey Research to develop and implement a customer satisfaction feedback instrument during FY 2005 to better determine patron satisfaction with their facility rental experience and overall RCC customer service.

### Aquatics

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	4/ 4	4/ 4	5/ 5	5/ 5
<b>Total Expenditures</b>	<b>\$535,051</b>	<b>\$567,899</b>	<b>\$571,120</b>	<b>\$605,496</b>

Position Summary	
1 Park/Rec Specialist II	1 Park/Rec Assistant
1 Park/Rec Specialist I	2 Administrative Assistants II
<b>TOTAL POSITIONS</b>	
<b>5 Positions / 5.0 Staff Years</b>	

### Key Performance Measures

#### Goal

To provide a safe and healthy professional pool environment and balanced Aquatic program year round for all age groups in Small Tax District 5.

#### Objectives

- ◆ To maintain the number of participants served at the FY 2005 level of 78,214.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Participants served	78,547	77,440	78,214 / 77,414	78,214	78,214
<b>Efficiency:</b>					
Cost per participant	\$3.58	\$3.68	\$3.55 / \$3.68	\$3.65	\$4.26
<b>Service Quality:</b>					
Percent of satisfied participants	90%	NA	93% / NA	93%	93%

# Fund 111

## Reston Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Percent change in participants served	15.7%	(1.4%)	1.0% / 0.0%	1.0%	0.0%

### Performance Measurement Results

FY 2004 Aquatics participation numbers were relatively flat primarily due to three factors. The annual closure for maintenance on the pool lasted four weeks instead of the usual three due to contractor difficulties; several unplanned pool closures occurred due to inclement weather and lifeguard shortages; and the restructuring of Monday and Wednesday morning pool availability for senior fitness programming resulted in the loss of swim instruction participation.

RCC has contracted with the UVA Center for Survey Research to develop and implement a customer satisfaction feedback instrument during FY 2005 to better determine patron satisfaction with their facility rental experience and overall RCC customer service.

### General Programs

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	6/6	7/7	7/7	7/7
<b>Total Expenditures</b>	<b>\$1,174,919</b>	<b>\$1,363,480</b>	<b>\$1,337,254</b>	<b>\$1,373,596</b>

Position Summary		
1 Park/Rec Specialist III	5 Park/Rec Specialists II	1 Park/Rec Assistant
<b>TOTAL POSITIONS</b>		
7 Positions / 7.0 Staff Years		

### Key Performance Measures

#### Goal

To provide recreational, educational, and social activities to all age groups in order to provide a community-wide, positive, and meaningful experience in Small Tax District 5.

#### Objectives

- ◆ To maintain participation in classes, workshops, and camps at the FY 2005 level of 8,046.
- ◆ To maintain attendance in special events at the FY 2005 level of 28,052.

# Fund 111

## Reston Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Students/campers	7,857	7,888	7,967 / 7,449	8,046	8,046
Attendees at activities (1)	68,376	27,500	27,775 / 10,967	28,052	28,052
<b>Efficiency:</b>					
Cost per participant (2)	\$14.91	\$127.88	\$106.71 / \$92.08	\$111.94	\$119.54
<b>Service Quality:</b>					
Percent of satisfied participants	89.0%	NA	90.0% / NA	90.0%	90.0%
<b>Outcome:</b>					
Percent change in class/camp participation	11.4%	0.4%	1.0% / (5.6%)	8.0%	0.0%
Percent change in attendees	6.0%	(59.8%)	1.0% / (60.1%)	155.8%	0.0%

(1) Special Events attendance during FY 2004 was lower than anticipated due to the cancellation of a major event, Multicultural Festival, in September 2004 due to hurricane Isabel.

(2) The increase in the cost per participant from \$14.91 in FY 2002 to \$127.88 in FY 2003 was based on revised methodology that more accurately reflect cost by excluding patronage of special events.

### Performance Measurement Results

The decrease in the cost per participant from \$127.88 in FY 2003 to \$92.08 in FY 2004 resulted from improved cost controls derived from the agency's new programmatic budget software and an 11-month vacancy in the Adult Program Director position.

The decrease in attendees at activities is a result of the cancellation of a major special event, the Reston Multicultural Festival, due to Hurricane Isabel as well as improved processes for tabulating event attendance.

RCC has contracted with the UVA Center for Survey Research to develop and implement a customer satisfaction feedback instrument during FY 2005 to better determine patron satisfaction with their facility rental experience and overall RCC customer service.

# Fund 111

## Reston Community Center

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 111, Reston Community Center

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$2,753,950</b>	<b>\$1,949,444</b>	<b>\$3,090,392</b>	<b>\$1,600,470</b>
Revenue:				
Taxes	\$4,638,937	\$4,872,888	\$4,872,888	\$5,388,126
Interest	26,992	42,869	42,869	15,528
Aquatics	277,931	265,605	265,605	255,000
General Programs	301,079	314,157	314,157	288,959
Rental	94,458	50,000	50,000	65,000
Vending	312	800	800	800
Theatre Box Office	68,760	64,000	64,000	68,150
Lake Anne	105,128	94,983	94,983	98,703
<b>Total Revenue</b>	<b>\$5,513,597</b>	<b>\$5,705,302</b>	<b>\$5,705,302</b>	<b>\$6,180,266</b>
<b>Total Available</b>	<b>\$8,267,547</b>	<b>\$7,654,746</b>	<b>\$8,795,694</b>	<b>\$7,780,736</b>
Expenditures:				
Personnel Services	\$3,030,878	\$3,419,138	\$3,419,138	\$3,581,367
Operating Expenses	1,856,605	2,582,685	2,878,942	2,582,835
Capital Equipment	0	0	0	46,720
<b>Subtotal</b>	<b>\$4,887,483</b>	<b>\$6,001,823</b>	<b>\$6,298,080</b>	<b>\$6,210,922</b>
Capital Projects	289,672	897,144	897,144	0
<b>Total Expenditures</b>	<b>\$5,177,155</b>	<b>\$6,898,967</b>	<b>\$7,195,224</b>	<b>\$6,210,922</b>
<b>Total Disbursements</b>	<b>\$5,177,155</b>	<b>\$6,898,967</b>	<b>\$7,195,224</b>	<b>\$6,210,922</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$3,090,392</b>	<b>\$755,779</b>	<b>\$1,600,470</b>	<b>\$1,569,814</b>
Maintenance Reserve	\$551,857	\$570,530	\$570,530	\$618,027
Feasibility Study Reserve	110,371	114,106	114,106	155,615
Capital Project Reserve <sup>2</sup>	1,000,000	71,143	599,838	796,172
<b>Unreserved Balance</b>	<b>\$1,428,164</b>	<b>\$0</b>	<b>\$315,996</b>	<b>\$0</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.052</b>	<b>\$0.052</b>	<b>\$0.052</b>	<b>\$0.052</b>

<sup>1</sup> The fund balance in Fund 111, Reston Community Center, is maintained at adequate levels relative to projected personnel and operating requirements. Available fund balance is divided into three reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming and funds for future capital projects.

<sup>2</sup> Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

# Fund 111

## Reston Community Center

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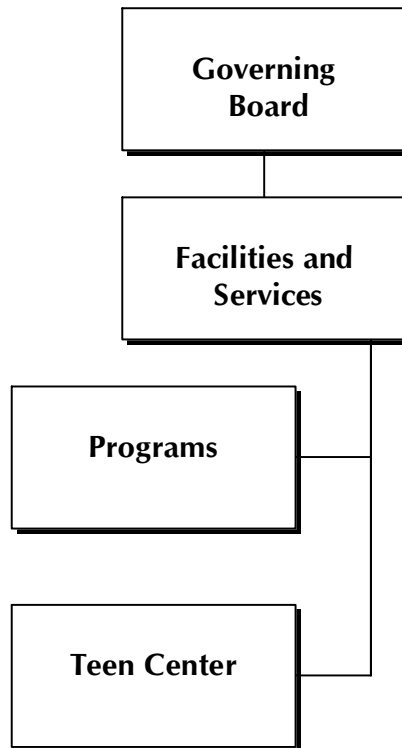
### FY 2006 Summary of Capital Projects

**Fund: 111 Reston Community Center**

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
003710	Reston Community Center Alterations		\$289,672.00	\$0	\$0
003716	Reston Community Center Improvements	897,144	0.00	897,144	0
<b>Total</b>		<b>\$897,144</b>	<b>\$289,672.00</b>	<b>\$897,144</b>	<b>\$0</b>

# Fund 113

## McLean Community Center



### Mission

The mission of the McLean Community Center is to provide a sense of community by undertaking programs; assisting community organizations; and furnishing facilities for civic, cultural, educational, recreational, and social activities apportioned fairly to all residents of Small District 1, Dranesville.

### Focus

McLean Community Center (MCC or the Center) fulfills its mission by offering a wide variety of civic, social and cultural activities to its residents including families, local civic organizations, and businesses.

MCC offers classes and activities for all ages at nominal fees such as aerobics, computers, acting and tours. Special events and seasonal activities such as McLean Day, Taste of the Town, Fourth of July, Summer Camp, and a Craft Show are held at MCC, schools and parks. The Alden Theater presents professional shows, travel films and entertainment for children. The Old Firehouse is a popular teenage social and recreation center in downtown McLean, operated by the Center. Drop-in activities sponsored by MCC are available such as open bridge games and children's cooperative play.

Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1, Dranesville. The Small District 1 real estate tax rate for FY 2006 is \$0.028 per \$100 of assessed property value, the same rate as in FY 2005. Other revenue sources include program fees and interest on

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Creating a strong central hub for McLean;
- Increasing community involvement of families and seniors;
- Creating greater awareness of community activities;
- Maintaining fiscal integrity and increasing community partnerships; and
- Expanding the Center's facility to meet the needs of the community.

## Fund 113 McLean Community Center

investments. In FY 2006, total property assessments in District 1 are expected to rise approximately 20.0 percent, reflecting an assessment base that is 94.9 percent residential and 5.1 percent nonresidential.



Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually at the McLean Day festivities in Lewinsville Park, which is hosted and underwritten by the Center. MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.

The MCC Governing Board and staff have developed and refined a strategic business plan which directs the expansion of the agency's functions for the next three years. MCC will redesign the Center's lobby and lighting to provide an attractive gathering place for residents and train staff to provide information to enhance the Center's capability as a "one-stop shop" for printed and online information on community activities. MCC also seeks to develop programs that increase community involvement of families and seniors. Residents and businesses will be included in identifying McLean's community needs and MCC staff will analyze those needs to determine potential areas of expanded programming facilities.



Creating greater awareness of and participation in community activities is also a part of MCC's strategic business plan. MCC will obtain contractual support for outreach and marketing to upgrade the Center's Web site and to provide online registration, as well as expand targeted marketing of programs and community activities.

MCC will maintain fiscal integrity and expand partnerships in support of the strategic plan by obtaining contractual professional support for fundraising and increasing business partnerships and sponsors of MCC activities.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Expand after school program for middle school students from 2 to 5 days a week and from 10 to 30 youth. Additional specialized classes and activities will be offered and additional students will be included in the summer day camp trips program.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Teen Center
Continue hosting events sponsored by the Safe Community Coalition, a nonprofit community organization, including a youth summit, parent workshops and lectures.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Plan and implement redesign of lobby and hallway lighting and replace theater lighting as part of the continuing improvement of McLean Community Center.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
Proceed with strategic plan to determine feasibility and scope of possible expansion of the Center facility.		<input checked="" type="checkbox"/>	Agencywide

## Fund 113 McLean Community Center

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Purchased one passenger van in FY 2004 and FY 2005 to be used for the Teen Center summer camp trips and to transport students from schools to the Teen Center's after-school program.	<input checked="" type="checkbox"/>		Teen Center
Continue to provide an online calendar of community events on the McLean Community Center's Web site.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Develop capacity to provide extensive information about activities of community groups and organizations. The Center will research and compile a database to enable citizens to obtain information at a central location.		<input checked="" type="checkbox"/>	Agencywide
Hosted a Community Dialogues event, in conjunction with the Department of Family Services, to engage citizens in conversation regarding multi-cultural and multi-ethnic issues.	<input checked="" type="checkbox"/>		Agencywide

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	30/ 25.45	30/ 25.45	30/ 25.45	30/ 25.45
Expenditures:				
Personnel Services	\$1,757,566	\$1,781,735	\$1,781,735	\$1,957,994
Operating Expenses	938,885	1,255,443	1,372,699	1,387,980
Capital Equipment	28,461	27,000	132,385	27,500
Subtotal	\$2,724,912	\$3,064,178	\$3,286,819	\$3,373,474
Capital Projects	\$50,073	\$376,000	\$673,566	\$375,000
<b>Total Expenditures</b>	<b>\$2,774,985</b>	<b>\$3,440,178</b>	<b>\$3,960,385</b>	<b>\$3,748,474</b>



# Fund 113

## McLean Community Center

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Employee Compensation** **\$85,217**  
An increase of \$85,217 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. Funding provides for an increase in the shift differential rate to \$0.85 for the evening shift and \$1.10 for the midnight shift.
  
- ◆ **Programs** **\$168,404**  
Increases of \$57,498 in Personnel Services and \$110,906 in Operating Expenses are due primarily to expanded programs for pre-school age children, music education and seniors.
  
- ◆ **Teen Center** **\$48,535**  
An increase of \$14,991 in Operating Expenses is due to expanded after school programs for middle school students and an increase of \$33,544 in Personnel Services as the result of required additional staff support associated with the program expansion.
  
- ◆ **Theater Lighting** **\$27,500**  
Capital Equipment funding of \$27,500 is associated with the purchase of five computer-controlled spotlights to reduce staffing needs and enhance the presentation quality of performances on stage.
  
- ◆ **Miscellaneous Operating Expenses** **\$6,640**  
An increase of \$6,640 in Operating Expenses is due to an increase of \$3,021 for Information Technology charges based on the agency's historic usage and an increase of \$3,619 for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement and maintenance costs.
  
- ◆ **Capital Projects** **\$375,000**  
Total Capital Projects funding of \$375,000 is included and is associated with a \$300,000 feasibility study to expand MCC facilities and an additional \$75,000 to renovate the Galleries of the McLean Project for the Arts.
  
- ◆ **Carryover Adjustments** **(\$520,207)**  
A decrease of \$520,207 is due to the carryover of one-time expenses as part of the *FY 2004 Carryover Review*. Of this total, \$117,256 is in Operating Expenses, \$105,385 is for Capital Equipment and \$297,566 reflects Capital Project balances.

### **Changes to FY 2005 Adopted Budget Plan**

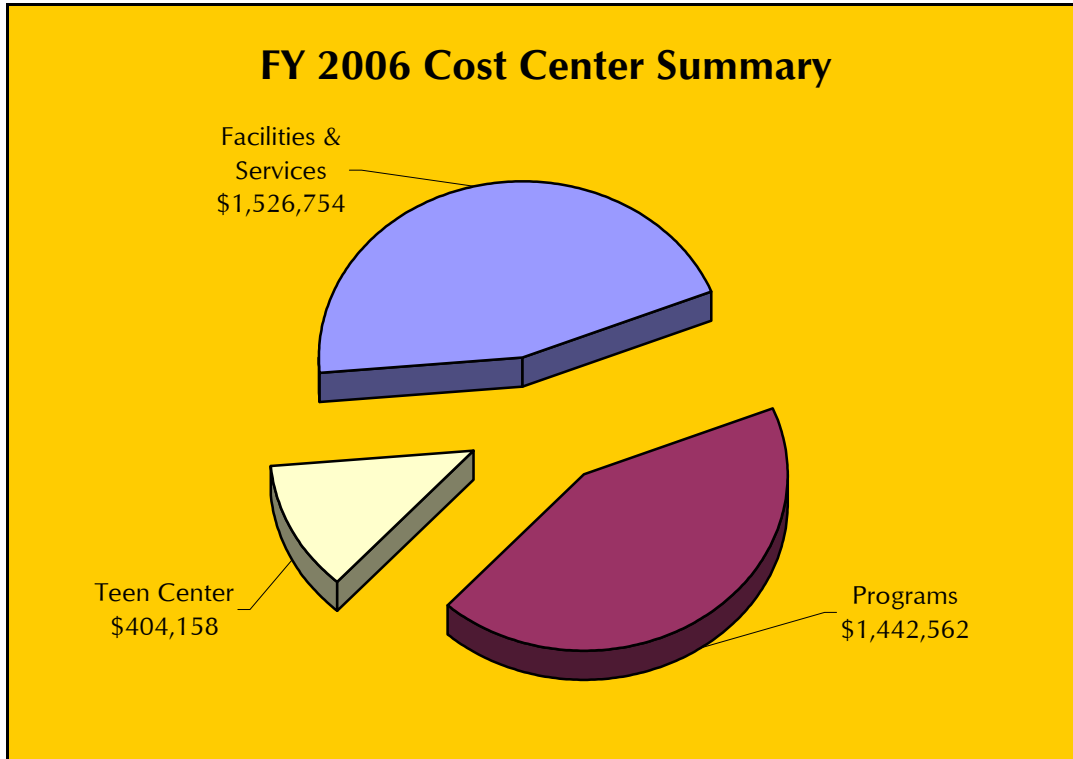
*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$520,207**  
As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved encumbered funding of \$520,207 including \$117,256 in Operating Expenses, \$105,385 in Capital Equipment and \$297,566 in Capital Project balances.

# Fund 113 McLean Community Center

## Cost Centers

The three cost centers in Fund 113, McLean Community Center are Facilities and Services, Programs and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.



## Facilities and Services

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	17/ 13.45	17/ 13.45	17/ 13.45	17/ 13.45
<b>Total Expenditures</b>	<b>\$1,270,674</b>	<b>\$1,366,002</b>	<b>\$1,571,923</b>	<b>\$1,526,754</b>

Position Summary			
1 Executive Director	1 Administrative Assistant V	1 Administrative Assistant IV	
1 Deputy Community Center Director	1 Information Officer II	2 Administrative Assistants III	
1 Chief, Administrative Services	6 Facility Attendants I, PT	3 Administrative Assistants II	
<b>TOTAL POSITIONS</b>			
17 Positions / 13.45 Staff Years		PT Denotes Part-Time Positions	

# Fund 113 McLean Community Center

## Key Performance Measures

### Goal

To administer the facilities and programs of the McLean Community Center, to assist local public groups' planning activities and to provide information to citizens in order to facilitate their integration in the life of the community.

### Objectives

- ◆ To increase the number of patron hours served by 2.1 percent from 472,566 to 482,362 while maintaining or improving service quality.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Patrons hours served	386,317	401,879	408,200 / 464,833	472,566	482,362
<b>Efficiency:</b>					
Cost per patron	\$3.07	\$3.17	\$3.59 / \$2.73	\$3.31	\$3.15
<b>Service Quality:</b>					
Service complaints (based on Taxpayer and Participant Satisfaction Survey)	4	4	4 / 4	4	4
<b>Outcome:</b>					
Percent change in patron hours served	5.1%	4.0%	1.6% / 15.7%	1.7%	2.1%

## Performance Measurement Results

The number of patron hours, calculated as the number of persons participating multiplied by the average time spent in a class or other activity in the facility, increased 15.7 percent from 401,879 in FY 2003 to 464,833 in FY 2004 with no relative increase in the number of complaints received through the Taxpayer and Participant Satisfaction Survey. The increase in patron hours reduced the cost per patron from \$3.17 in FY 2003 to \$2.73 in FY 2004.

Programs 

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	10/9	10/9	10/9	10/9
<b>Total Expenditures</b>	<b>\$1,206,735</b>	<b>\$1,347,767</b>	<b>\$1,358,533</b>	<b>\$1,442,562</b>

# Fund 113

## McLean Community Center

Position Summary		
<u>Instruction &amp; Senior Adult Activities</u> 1 Park/Rec Specialist II  <u>Special Events</u> 1 Park/ Rec Specialist II	<u>Performing Arts</u> 1 Performing Arts Director 1 Theater Technical Director 1 Asst. Theater Technical Director, PT 1 Park/Rec Specialist I 1 Administrative Assistant III 1 Cashier PT 1 Facility Attendant II, PT	<u>Youth Activities</u> 1 Park/Rec Specialist II
<b>TOTAL POSITIONS</b> <b>10 Positions / 9.0 Staff Years</b>		
		<b>PT Denotes Part-Time Position</b>

### Key Performance Measures

#### Goal

To provide programs and classes to McLean Community Center district residents of all ages in order to promote personal growth and a sense of community involvement.

#### Objectives

- ◆ To increase the number of patron hours in classes and in Senior Adult Activities by 2.0 percent, from 57,831 to 58,988.
- ◆ To maintain the number of patrons attending major community Special Events, such as July 4th fireworks, at 28,050 while improving the quality of the events.
- ◆ To increase the number of patron hours served by Performing Arts activities by 2.3 percent, from 88,000 to 90,000.
- ◆ To increase the number of patron hours in Youth Activities by 2.5 percent, from 40,500 to 41,500.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Patron hours in classes and Senior Adult Activities	51,132	48,575	51,000 / 56,697	57,831	58,988
Patrons attending Special Events	22,000	24,000	25,000 / 28,050	28,050	28,050
Patron hours at Performing Arts Activities	85,347	85,550	86,500 / 87,780	88,000	90,000
Patron hours at Youth Activities	35,790	37,775	38,200 / 39,549	40,500	41,500
<b>Efficiency:</b>					
Cost per patron hour in classes and Senior Adult Activities	\$2.09	\$2.69	\$2.79 / \$2.42	\$2.84	\$2.86
Cost per patron at Special Events	\$7.13	\$7.63	\$7.80 / \$7.39	\$7.62	\$8.30
Cost per patron at Performing Arts Activities	\$5.91	\$6.71	\$7.45 / \$7.03	\$8.00	\$8.32
Cost per patron at Youth Activities	\$5.59	\$6.34	\$6.22 / \$6.18	\$6.83	\$7.04

# Fund 113 McLean Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Percent satisfied with classes and Senior Adult Activities	95%	95%	95% / 95%	95%	95%
Percent satisfied with Special Events	98%	99%	99% / 99%	99%	99%
Percent satisfied with Performing Arts Activities	99%	99%	99% / 99%	99%	99%
Percent satisfied with Youth Activities	95%	93%	95% / 90%	90%	90%
<b>Outcome:</b>					
Percent change in participation in classes and Senior Adult Activities	(8.4%)	(5.0%)	5.0% / 16.7%	2.0%	2.0%
Percent change in participation at Special Events	25.7%	9.1%	4.2% / 16.9%	0.0%	0.0%
Percent change in participation at Performing Arts Activities	1.0%	0.2%	1.1% / 2.6%	0.3%	2.3%
Percent change in participation at Youth Activities	9.9%	5.6%	1.1% / 4.7%	2.4%	2.5%

## Performance Measurement Results

Patron hours have increased in every activity offered by MCC. It is anticipated that attendance at special events and youth activities will increase because of the new events and programs that are being planned. Classes and other activities for adults and children are also projected to increase.

Costs per patron in FY 2004 declined for every activity with the exception of Performing Arts Activities which increased due to the offering of higher skilled instruction and increased advertising to attract program participation.

Service quality is measured by customer satisfaction surveys. These are conducted at the conclusion of classes and other activities, and on-site at special events that attract large crowds. Additionally, a return postage-paid survey has been included in the Center's magazine, which is mailed to all residents of the tax district. A very high level of approval has been noted in every aspect of operation, which is corroborated by the minimal number of complaints received.

## Teen Center

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	3/3	3/3	3/3	3/3
<b>Total Expenditures</b>	<b>\$247,503</b>	<b>\$350,409</b>	<b>\$356,364</b>	<b>\$404,158</b>

Position Summary		
1 Park/Rec Specialist I	1 Park/Rec Assistant	1 Facility Attendant I
<b>TOTAL POSITIONS</b>		
<b>3 Positions / 3.0 Staff Years</b>		

# Fund 113

## McLean Community Center

### Key Performance Measures

#### Goal

To provide a facility for local youth in grades 7 through 12 in order to promote personal growth and provide a safe recreational and productive environment.

#### Objectives

- ◆ To increase the number of weekend participant hours by 7.7 percent, from 35,750 to 38,500 toward a target of 41,356, which is the maximum capacity of the facility.
- ◆ To increase the number of weekday participant hours by 5.0 percent, from 61,900 to 65,000.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Weekend participant hours provided	29,150	31,050	31,500 / 33,252	35,750	38,500
Weekday participant hours provided	5,940	6,700	6,800 / 58,970	61,900	65,000
<b>Efficiency:</b>					
Cost per participant hour (both weekend and weekday)	\$7.25	\$6.22	\$8.59 / \$2.68	\$3.64	\$3.87
<b>Service Quality:</b>					
Percent of satisfied weekend participants	95%	92%	92% / 90%	90%	90%
Percent of satisfied weekday participants	95%	92%	92% / 90%	90%	90%
<b>Outcome:</b>					
Percent change in weekend participants	15.3%	6.5%	1.5% / 7.1%	7.5%	7.7%
Percent change in weekday participants hours	10.0%	12.8%	1.5% / 780.1%	5.0%	5.0%

### Performance Measurement Results

The large increase in weekday participant hours from 6,700 in FY 2003 to 58,970 in FY 2004 is due two factors. Weekday participants at the Teen Center increased significantly when the after school program for middle school students was expanded from 2 days to 5 days a week. In addition, a change in the method of computing participant hours has caused a portion of this increase. As a result of the increase in participation, the total cost per participant dropped from \$6.22 in FY 2003 to \$2.68 in FY 2004.

# Fund 113 McLean Community Center

## FUND STATEMENT

### Fund G10, Special Revenue Funds

### Fund 113, McLean Community Center

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$2,621,421</b>	<b>\$2,812,775</b>	<b>\$3,521,126</b>	<b>\$3,074,516</b>
Revenue:				
Taxes	\$2,927,991	\$3,095,880	\$3,095,880	\$3,405,468
Interest	31,951	52,879	52,879	56,658
Rental Income	44,895	45,000	45,000	45,000
Instructional Fees	178,437	158,150	158,150	178,000
Performing Arts	112,223	150,770	150,770	146,810
Vending	1,765	2,605	2,605	2,100
Senior Adult Programs	6,965	10,000	10,000	8,000
Special Events	92,410	87,620	87,620	94,300
Theater Rentals	31,976	27,000	27,000	23,000
Youth Programs	166,561	185,995	185,995	186,380
Miscellaneous Income	49,834	52,235	52,235	156,195
Teen Center Income	98,175	55,410	55,410	127,940
Visual Arts	36,695	15,000	15,000	35,000
<b>Total Revenue</b>	<b>\$3,779,878</b>	<b>\$3,938,544</b>	<b>\$3,938,544</b>	<b>\$4,464,851</b>
<b>Total Available</b>	<b>\$6,401,299</b>	<b>\$6,751,319</b>	<b>\$7,459,670</b>	<b>\$7,539,367</b>
Expenditures:				
Personnel Services	\$1,757,566	\$1,781,735	\$1,781,735	\$1,957,994
Operating Expenses	938,885	1,255,443	1,372,699	1,387,980
Capital Equipment	28,461	27,000	132,385	27,500
Capital Projects	50,073	376,000	673,566	375,000
<b>Total Expenditures</b>	<b>\$2,774,985</b>	<b>\$3,440,178</b>	<b>\$3,960,385</b>	<b>\$3,748,474</b>
Transfer Out:				
County Debt Service (200)	\$105,188	\$99,769	\$424,769	\$0
<b>Total Transfer Out</b>	<b>\$105,188</b>	<b>\$99,769</b>	<b>\$424,769</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$2,880,173</b>	<b>\$3,539,947</b>	<b>\$4,385,154</b>	<b>\$3,748,474</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$3,521,126</b>	<b>\$3,211,372</b>	<b>\$3,074,516</b>	<b>\$3,790,893</b>
Equipment Replacement Reserve <sup>2</sup>	\$1,183,562	\$861,621	\$861,621	\$1,312,012
Capital Project Reserve <sup>3</sup>	700,000	900,000	900,000	1,200,000
Technology Improvement Fund	100,000	200,000	200,000	200,000
<b>Unreserved Balance</b>	<b>\$1,537,564</b>	<b>\$1,249,751</b>	<b>\$1,112,895</b>	<b>\$1,078,881</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>

<sup>1</sup> The source of the variability in FY 2006 over FY 2005 is due to growth in real estate tax revenues reflecting increased property tax assessments in Small District 1, as well as there being no additional payments to the County Debt Service fund as the entire remaining balance on the bond used to finance the construction of the Community Center was paid off in FY 2005.

<sup>2</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices; however, they are allocated for future equipment replacement purchases.

<sup>3</sup> Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

# Fund 113 McLean Community Center

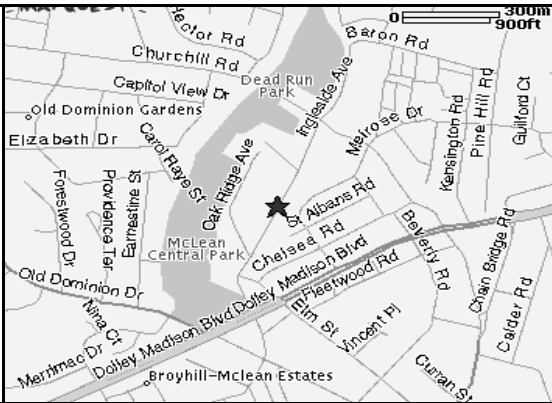
## FY 2006 Summary of Capital Projects

**Fund: 113 McLean Community Center**

<b>Project #</b>	<b>Description</b>	<b>Total Project Estimate</b>	<b>FY 2004 Actual Expenditures</b>	<b>FY 2005 Revised Budget</b>	<b>FY 2006 Advertised Budget Plan</b>
003601	McLean Community Center Improvements	\$1,792,041	\$50,072.96	\$673,566.39	\$375,000
<b>Total</b>		<b>\$1,792,041</b>	<b>\$50,072.96</b>	<b>\$673,566.39</b>	<b>\$375,000</b>



# Fund 113 McLean Community Center

<b>003601</b>	<b>McLean Community Center Improvements</b>	
1234 Ingleside Avenue 1440 Old Chain Bridge Road		Dranesville
<p><b>Description and Justification:</b> Project 003601: Center improvements funded through this project in prior years included parking lot expansion, carpet purchase and installation, landscaping, and HVAC modifications. FY 2006 funding provides for a feasibility study to expand the facility and for the McLean Project for the Arts (MPA) renovation project.</p>		

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	111,495	63,003	0	48,492	0	0
Construction	1,652,926	602,778	50,073	625,075	375,000	0
Other	27,620	27,620	0	0	0	0
<b>Total</b>	<b>\$1,792,041</b>	<b>\$693,401</b>	<b>\$50,073</b>	<b>\$673,566</b>	<b>\$375,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$375,000	\$375,000

# Fund 115

## Burgundy Village Community Center

### Mission

To provide and maintain a facility for the citizens of the Burgundy Village district so they may have an opportunity to plan, organize, and implement recreational, social and civic activities.


### Focus

Fund 115, Burgundy Village Community Center, was established in 1970, along with a special tax district, to finance the operations and maintenance of the Burgundy Village Community Center for use by residents of the Burgundy Community. Residents of this district currently pay an additional \$0.02 per \$100 of assessed value on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill, and Burgundy Manor are included in the special tax district. Funding for Center operations and maintenance is derived from the tax district receipts, interest on Center funds invested by the County, and facility rentals. Increased revenues in recent years have been primarily due to increases in residential assessments based on current real estate market activity.

The Burgundy Village Community Center is used for meetings, public service affairs, and private parties. Residents of the Burgundy Community rent the facility for \$35 per event and non-residents are charged \$200 per event. There is no charge for community activities or meetings such as the Burgundy Civic Association, Neighborhood Watch, and community events sponsored by the Operations Board.

The Center is currently governed by a five-member Operations Board elected annually.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Used the center 20 times in FY 2004 for activities and meetings which contributes to the community's cohesiveness and speaks to the usefulness of the facility for the residents of the Village.	<input checked="" type="checkbox"/>		Agencywide
Completed and continue to plan several renovation projects. For instance, the building exterior was updated with new vinyl siding and windows; outdoor benches and grills were added; 6x6 posts were installed at property boundaries; miscellaneous painting was performed; deck preservation treatment was applied; and a new ice machine was installed. Plans are underway to provide public access to barbeque grills; install 2x2 ceiling tiles; obtain consultation on flooring settlement crack and sidewalk drainage; convert an ADA ramp to a concrete base; reevaluate the sound panels; and include work on ground landscaping and a butterfly habitat in the master gardener program. These projects will continue to preserve the facility and provide a source of community pride and increased appeal to potential renters.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide

# Fund 115

## Burgundy Village Community Center

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/0	0/0	0/0	0/0
-----				
Expenditures:				
Personnel Services	\$15,565	\$17,275	\$17,275	\$17,705
Operating Expenses	42,923	19,595	19,595	25,387
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$58,488</b>	<b>\$36,870</b>	<b>\$36,870</b>	<b>\$43,092</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$430**  
An increase of \$430 in salary adjustments necessary to support the County's compensation program.
  
- ◆ **Building Renovation** **\$5,792**  
An increase of \$5,792 in Operating Expenses is primarily associated with one-time building renovation costs.

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ There have been no revisions to this fund since approval of the FY 2005 Adopted Budget Plan.

# Fund 115

## Burgundy Village Community Center

### Key Performance Measures

#### Objectives

- ◆ To increase community center rentals by 2.2 percent, from 271 estimated in FY 2005 to 277 in FY 2006, in order to create a focal point in the community.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Rentals	223	258	264 / 265	271	277
<b>Efficiency:</b>					
Cost per rental	\$10.72	(\$8.40)	(\$13.19) / \$15.93	\$16.06	\$17.63
<b>Service Quality:</b>					
Percent of users satisfied with the use of the facility	96%	92%	93% / 92%	92%	92%
<b>Outcome:</b>					
Percent change in facility use to create a community focal point	57.0%	15.7%	2.3% / 2.7%	2.3%	2.2%

### Performance Measurement Results

The number of facility rentals continues to increase annually due to continued customer satisfaction with the Burgundy Village Community Center and the availability of meeting space for civic and social activities. In FY 2004, Personnel Services and Operating Expenses totaled \$27,179 (one-time expenditures of \$31,309 for renovations excluded) and rental/interest revenues totaled \$22,957. The FY 2004 actual cost of \$15.93 per rental was calculated by the net cost of \$4,222 divided by the 265 rentals. It should be noted that the one-time repair and maintenance renovation costs were not included in the calculation of the cost per rental in order to ensure a consistent methodology in calculating the cost or profit associated with Community Center rentals, allowing the efficiency measure to reflect comparable data from year to year.

# Fund 115

## Burgundy Village Community Center

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

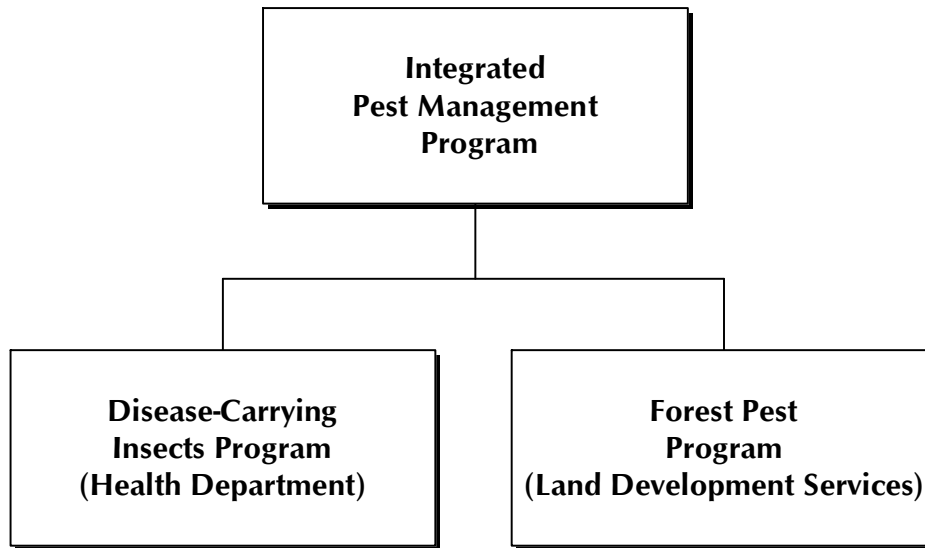
Fund 115, Burgundy Village Community Center

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$147,365</b>	<b>\$126,362</b>	<b>\$126,273</b>	<b>\$128,975</b>
Revenue:				
Taxes	\$14,439	\$11,966	\$11,966	\$17,471
Interest	1,232	1,865	1,865	2,580
Rent	21,725	25,741	25,741	22,736
Total Revenue	\$37,396	\$39,572	\$39,572	\$42,787
<b>Total Available</b>	<b>\$184,761</b>	<b>\$165,934</b>	<b>\$165,845</b>	<b>\$171,762</b>
Expenditures:				
Personnel Services	\$15,565	\$17,275	\$17,275	\$17,705
Operating Expenses	42,923	19,595	19,595	25,387
Total Expenditures	\$58,488	\$36,870	\$36,870	\$43,092
<b>Total Disbursements</b>	<b>\$58,488</b>	<b>\$36,870</b>	<b>\$36,870</b>	<b>\$43,092</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$126,273</b>	<b>\$129,064</b>	<b>\$128,975</b>	<b>\$128,670</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>

<sup>1</sup> The Burgundy Village Community Center maintains fund balances at adequate levels relative to projected operation and maintenance requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 116

## Integrated Pest Management Program



### Mission

To suppress forest pest infestation and insect transmitted human disease throughout the County through surveillance, pest and insect control, and public information and education, so that no more than one percent of the County tree cover is defoliated and human morbidity and mortality is minimized while protecting the environment.

### Focus

Fund 116, Integrated Pest Management Program, includes two separate programs – the Forest Pest Program managed by Land Development Services (Department of Public Works and Environmental Services) and the Disease-Carrying Insects Program managed by the Health Department. The Forest Pest Program currently focuses on preventing the spread of gypsy moth caterpillars, fall cankerworms, and emerald ash borers in the County. The Disease-Carrying Insects Program focuses on controlling the spread of the West Nile virus. The prevention of epidemics and the spread of disease is one of the core functions of the Health Department.

All programs within Fund 116 are funded by a countywide tax levy, which may change annually due to the cyclical nature of forest pest populations. For example, the rate was \$0.001 per \$100 assessed value in FY 1997. From FY 1998 through FY 2000, no tax assessment was necessary. For FY 2001, FY 2002 and FY 2003, the Board of Supervisors-approved tax rate was \$0.001 per \$100 assessed value. The FY 2004 and FY 2005 tax rate remained at \$0.001 per \$100 assessed value, and provided support for both the Forest Pest Program and the Disease-Carrying Insects Program. In FY 2006, the same tax rate, along with existing fund balance, will continue to support both programs. FY 2006 revenues are expected to increase by \$114,025 to \$1,472,706, primarily due to increases in residential assessments based on current real estate market activity.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Coordinating inter-jurisdictional and multi-agency activities to maximize program results;
- Preventing/minimizing the occurrence of West Nile virus cases through surveillance, management, public education activities and inter-jurisdictional cooperation ; and
- Preventing defoliation from forest pests while minimizing any resulting environmental impacts.

# Fund 116

## Integrated Pest Management Program

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### Forest Pest Program

The Forest Pest Program is a cooperative program with the United States Department of Agriculture (USDA) Forest Service and the Virginia Department of Agriculture and Consumer Services (VDACS). VDACS maintains a list of insects that are eligible for control by this program. Currently, three insects are listed – the gypsy moth, the fall cankerworm, and the emerald ash borer. The emerald ash borer was added to the list of at the end of CY 2003, following the emergence of this pest in Virginia. The cooperative program investigates tree damage due to forest pests by conducting annual insect monitoring surveys throughout the County. Forested areas with high gypsy moth and cankerworm populations are identified for possible treatment the following spring. The proposed treatment plan and resource requirements for those pests are submitted annually to the Board of Supervisors for approval in February. Treatment is conducted in late April through early May before the gypsy moth and cankerworm can damage trees. Throughout the year, staff educates Fairfax County communities regarding pest suppression methods and measures that they may take to alleviate potential forest pest population explosions.

The emergence of the emerald ash borer in Fairfax County was identified by VDACS in late 2003. In an effort to ensure that the insects did not spread any further, guidance was given by the USDA Animal Plant Health Inspection Service (APHIS) regarding eradication, and eradication efforts took place in spring 2004 before the adult borers emerged. Those efforts were coordinated among Fairfax County Forest Pest program staff, APHIS, and VDACS, and federal funding for eradication efforts was provided to the state. Forest Pest program staff will continue to assist in eradication efforts through continued monitoring and surveying of the treated area; however, County assistance in these efforts is not expected to have an impact on the Fund 116 balance due to the relatively low emerald ash borer populations found in FY 2004.

It is noted that the size of pest populations for gypsy moths and cankerworms is cyclical in nature. Populations will be high for a period of years, and then drop for a period, only to rise again. For example, in the early to mid 1990s, annual treatment requirements for the gypsy moth fluctuated from 3,000 to 45,000 acres. Gypsy moth populations have moderated in recent years, with 200 acres treated in FY 2000, 1,800 acres in FY 2001, 5,500 acres in FY 2002, 2,100 acres in FY 2003, and no treatment necessary in FY 2004. Based on field surveys conducted in the fall, staff estimates approximately 150 acres will require treatment in FY 2005, pending approval by the Board of Supervisors. Cankerworm populations have also moderated, with 7,000 acres treated for cankerworm infestation in FY 2000, 250 acres in FY 2001, 300 acres in FY 2002 and 1,400 acres in FY 2003. Treatment was not necessary in FY 2004 and does not appear to be necessary in FY 2005; however, surveys for cankerworms will not be complete until mid-winter. The proposed FY 2006 budget plan provides sufficient capacity to treat 2,500 acres of gypsy moths and 2,500 acres for cankerworms, should the egg mass surveys conducted between August and January of that fiscal year indicate that requirement. Prior to treating, the confirmed number of acres requiring treatment will be presented to the Board of Supervisors for approval.

### Disease-Carrying Insects Program

The West Nile virus (WNV), transmitted from birds to man through the bite of infected mosquitoes, continues to be a public health concern. The first sign of the virus in Fairfax County occurred in 2000 when a positive bird was detected. Subsequently, it has been found in mosquitoes, horses, and eventually in humans. To date there have been 17 human cases detected in the County (13 in FY 2003, three in FY 2004, and one in FY 2005), with one fatality occurring in FY 2003 and one in FY 2005.

In order to address this emerging disease, the County established a multi-agency mosquito surveillance and management committee and the Health Department secured contracted services in 2002 to carry out specialized activities in avian (bird) and mosquito surveillance and mosquito control. In FY 2003, the County hired a medical entomologist to further develop and guide the WNV program. Currently, the program consists of three major components: surveillance, control, and outreach/education. Inter-jurisdictional cooperation is also a key component of the WNV program, allowing for coordination of surveillance and management activities in surrounding jurisdictions and on public lands.

## Fund 116 Integrated Pest Management Program


In the 2004 WNV season (May to October), avian and mosquito surveillance activities were performed by County staff in lieu of contracted services. The in-house surveillance program is considered more comprehensive and cost effective than in previous years. However, the contracted services were retained for the more labor intensive preemptive control activities that require a significant fleet of vehicles and specialized equipment. The County continues to proactively treat storm water catch basins in an effort to reduce the populations of the mosquitoes that transmit WNV. Catch basins are treated in several six week cycles every season (May to October). Inspection and larviciding activities are carried out in targeted areas of the County identified as significant mosquito breeding areas.

The outreach and education component of the WNV program is aimed at increasing residents' awareness of the actions they can take for self protection and the reduction of potential mosquito breeding areas on private property. In early CY 2004, the County conducted a survey of the population's baseline knowledge, attitudes, and practices relative to WNV and mosquito control, in order to measure the effectiveness of the program. Outreach material was translated into Chinese, Korean, Spanish, and Vietnamese in order to reach more County residents. It should be noted that, while education and outreach programming is a critical component of this program, the cost of these activities is less than ten percent of the total program budget, with the majority of funding allocated for surveillance, monitoring, and treatment efforts.

This Disease-Carrying Insects Program (West Nile virus activities) was added to Fund 116 as part of the FY 2004 Adopted Budget Plan. At that time, \$1.0 million dollars in support of West Nile virus surveillance and management was appropriated in this fund from fund balance, pending the Board of Supervisors' later adoption in June 2003 of amendments to Appendix I of the Fairfax County Code. The amendments expanded the purpose of the current special service district for infestations of gypsy moths and cankerworms to include insects that may carry a disease that is dangerous to humans. In FY 2004, the \$1.0 million appropriated within Fund 116 was used in combination with \$0.6 million budgeted in the Health Department (General Fund), for total West Nile virus support of \$1.6 million.

In FY 2005, General Fund support was decreased by \$511,535, and that amount moved to Fund 116, which had the capacity for additional program support within the current tax structure and existing fund balance. In FY 2006, the WNV program budget remains \$1.6 million, including the \$1.5 million budgeted in Fund 116 and \$0.1 million remaining in the General Fund to meet program needs associated with County areas that are not a part of the special service tax district of the Integrated Pest Management Program.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to conduct a comprehensive in-house mosquito surveillance program that serves as an indicator for the presence of the West Nile virus, its distribution throughout the County, the mosquito species involved in transmission, and the magnitude of infection rate of these mosquitoes.	☑	☑	Health Dept. Disease-Carrying Insects Program



## Fund 116 Integrated Pest Management Program

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>Continue to maintain and protect the forest cover in residential, public, and urban environments of Fairfax County. Tree mortality and caterpillar nuisance that result from forest pest infestation make outdoor areas unusable during certain times of the year. Dead trees in public parks and residential areas represent a safety issue that can be avoided. A healthy forest complex, in new and old neighborhoods, is critical in maintaining a quality of life that Fairfax County residence desire.</p>	✓	✓	DPWES Forest Pest Program
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>Continue to utilize Integrated Pest Management (IPM) techniques for gypsy moth, emerald ash borer, and cankerworm control. IPM ensures that pesticide use is minimized and that residents are educated about alternative control options. Forest Pest Program staff monitors pest populations and determines the level of aerial pesticide application necessary, eliminating the need for individual homeowners to spray. The impact is that less spray material is delivered to an area because it is done in a controlled manner.</p>	✓	✓	DPWES Forest Pest Program
<p>Continue to ensure that the insecticides that are used in mosquito control are the most environmentally friendly and target-specific in order to minimize the effects on the environment and non-targeted organisms.</p>	✓	✓	Health Dept. Disease Carrying Insects Program
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>Continue to conduct public meetings and other educational activities on the gypsy moth and cankerworm programs. Extensive effort is made to ensure that residents are aware of County treatment activities and that they have ample opportunity to provide input into the planning process. Activities include making information available via web pages, mailings, fair exhibits, and meetings tailored to citizens' informational needs.</p>	✓	✓	DPWES Forest Pest Program
<p>Continue to enhance the public outreach campaign to elevate the awareness of WNV and steps individuals can take for personal protection. Educational materials are distributed and/or made available throughout the County at public meetings, community events, and at other targeted locations. Public messages in English, Chinese, Korean, Spanish and Vietnamese are disseminated through news releases, interviews, and public service announcements via several media outlets.</p>	✓	✓	Health Dept. Disease- Carrying Insects Program

# Fund 116

## Integrated Pest Management Program

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures:				
Personnel Services	\$389,818	\$678,482	\$678,482	\$690,399
Operating Expenses	848,569	1,823,750	1,829,745	1,743,387
Capital Equipment	58,840	0	17,317	0
<b>Total Expenditures</b>	<b>\$1,297,227</b>	<b>\$2,502,232</b>	<b>\$2,525,544</b>	<b>\$2,433,786</b>

Summary by Program				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Forest Pest Program</b>				
Authorized Positions/Staff Years				
Regular	7/ 7	7/ 7	7/ 7	7/ 7
Expenditures	\$458,820	\$999,089	\$1,016,406	\$932,212
<b>Disease-Carrying Insects Program</b>				
Authorized Positions/Staff Years				
Regular	3/ 3	3/ 3	3/ 3	3/ 3
Expenditures	\$838,407	\$1,503,143	\$1,509,138	\$1,501,574

Position Summary	
<b><u>FOREST PEST PROGRAM</u></b> 1 Urban Forester III 1 Urban Forester II 3 Urban Foresters I 1 Information Technology Technician III 1 Administrative Assistant II	<b><u>DISEASE-CARRYING INSECTS PROGRAM</u></b> 1 Environment Health Supervisor 2 Environmental Health Specialists II
<b><u>TOTAL POSITIONS</u></b>	
<b>10 Positions / 10.0 Staff Years</b>	

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$11,917**  
An increase of \$11,917 in salary adjustments necessary to support the County's compensation programs.
- ◆ **Carryover Adjustments** **(\$23,312)**  
A decrease of \$23,312 due to the carryover of one-time Operating and Capital Equipment Expenses.
- ◆ **Forest Pest Treatment Requirements** **(\$80,363)**  
A decrease of \$80,363 primarily due to reduced ground/aerial treatment requirements for the gypsy moth and fall cankerworm. Forest pest populations have moderated in recent years as a result of successful detection and suppression efforts, as well as the cyclical nature of pest populations.

# Fund 116

## Integrated Pest Management Program

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$23,312**  
 As part of the FY 2004 Carryover Review, the Board of Supervisors approved encumbered funding of \$23,312 in Operating and Capital Equipment Expenses for program supplies and vehicles which had been ordered but not yet received.

### Key Performance Measures

#### Objectives

- ◆ To control the infestation of gypsy moths, cankerworms, and emerald ash borers through detection and abatement programs so that no more than one percent of County tree cover is defoliated in a given year.
- ◆ To suppress the transmission of West Nile virus from infected mosquitoes to the human population, holding the number of human infections to ten, which is less than the 13 experienced in FY 2003.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Gypsy moth/cankerworm field surveys completed annually in areas known or suspected to be infested	3,200	3,200	3,200 / 3,200	3,200	3,200
Mosquito larvicide treatments of catch basins to control West Nile virus	22,615	66,879	150,000 / 153,623	91,000	134,000
<b>Efficiency:</b>					
Gypsy moth/cankerworm field surveys conducted per staff	800	800	800 / 800	800	800
West Nile virus program cost per capita	\$0.30	\$0.71	\$1.85 / \$1.33	\$1.50	\$1.48
<b>Service Quality:</b>					
Percent of County households in gypsy moth and cankerworm treatment areas notified of abatement efforts	100%	100%	100% / 100%	100%	100%
Percent of targeted catch basin areas treated with mosquito larvicide within the scheduled timeframe	100%	100%	100% / 100%	100%	100%
<b>Outcome:</b>					
Percent of County tree defoliation resulting from gypsy moth and cankerworm infestation	0%	0%	1% / 0%	1%	1%

# Fund 116

## Integrated Pest Management Program

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Confirmed human cases of West Nile virus in Fairfax County, Fairfax City, and Falls Church City as reported by VDH (1)	0	13	4 / 3	10	10

(1) VDH = Virginia Department of Health

### Performance Management Results

**Forest Pest Program:** In FY 2004, treatment for the gypsy moth caterpillar and the fall cankerworm was not necessary. Staff surveys for caterpillars and egg masses conducted in mid-summer and early fall indicate that gypsy moth populations are slightly increasing, and some ground treatment may be necessary in the spring of FY 2005, with approval from the Board of Supervisors. Surveys for the fall cankerworm cannot be completed until mid-winter. Defoliation surveys for both insects conducted this summer (2004) indicated that there was no defoliation in Fairfax County during this timeframe.

**Disease-Carrying Insects Program:** West Nile virus control is in its fourth year. The goal in FY 2006 is to continue to hold the number of human cases as reported by the Virginia Department of Health to no more than ten cases, a number lower than the 13 cases reported for the County in FY 2003. This number is higher than the FY 2004 experience, when the County benefited from the unseasonably cool weather and very heavy spring rains flushing through storm water catch basins that inhibited mosquitoes from breeding in this environment.

The County has a comprehensive mosquito surveillance and management program that utilizes an integrated pest management, and multi-agency approach to suppress the mosquito population and the transmission of WNV to human populations. Storm water catch basins, a significant breeding area for mosquitoes, are treated with larvicide. Surveillance activity is conducted by the County to determine mosquito breeding locations and the degree of presence of the virus in County mosquitoes and birds. A limited number of catch basin larvicide treatments were initiated at the end of FY 2002, when the West Nile virus first emerged in the County. The number of catch basin treatments has steadily increased each year through FY 2004, when a total of 153,623 catch basins were treated. A similar preemptive catch basin treatment program is planned for FY 2005 and FY 2006. This level assumes the capacity for treatment response if there is a warm WNV season (May to October), which would enhance mosquito breeding and development of the virus in these mosquitoes. However, it should be noted that starting in FY 2005, program staff has decided to initiate the larger round of catch basin treatments later in the mosquito season. This will mean approximately 64,000 catch basin treatments will occur in FY 2006 rather than in FY 2005, causing the FY 2005 estimate to appear lower than the treatment level completed in the previous year. As previously mentioned, the number of mosquito larvicide catch basin treatments was low in FY 2003 due to the very rainy spring which made it difficult to move forward with a major treatment cycle at the end of the fiscal year. However, in FY 2004, weather conditions, especially rainfall, were very close to the average norm for the area, allowing the County to attain the goal of treating 150,000 catch basins with larvicide. The cost per capita reflects the combined funding for West Nile virus activities provided under the Department of Health (General Fund) and Fund 116, Integrated Pest Management Program.

As West Nile virus is an emerging disease in the County, the response to the virus is relatively new and will be adjusted as time progresses. This has already been demonstrated by the adjustment of the timing of catch basin treatment cycles. Program activities will continue to be modified in order to better conform to new information and data as it becomes available, allowing the West Nile virus program to have a more focused approach to managing WNV in the County.

# Fund 116

## Integrated Pest Management Program

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 116, Integrated Pest Management Program

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$2,003,577</b>	<b>\$1,143,551</b>	<b>\$2,127,943</b>	<b>\$961,080</b>
Revenue:				
General Property Taxes	\$1,309,624	\$1,335,611	\$1,335,611	\$1,441,816
Interest on Investments	16,969	23,070	23,070	30,890
State Reimbursement	95,000	0	0	0
Total Revenue	\$1,421,593	\$1,358,681	\$1,358,681	\$1,472,706
<b>Total Available</b>	<b>\$3,425,170</b>	<b>\$2,502,232</b>	<b>\$3,486,624</b>	<b>\$2,433,786</b>
Expenditures:				
Forest Pest Program	\$458,820	\$999,089	\$1,016,406	\$932,212
Disease-Carrying Insects Program	838,407	1,503,143	1,509,138	1,501,574
Total Expenditures	\$1,297,227	\$2,502,232	\$2,525,544	\$2,433,786
<b>Total Disbursements</b>	<b>\$1,297,227</b>	<b>\$2,502,232</b>	<b>\$2,525,544</b>	<b>\$2,433,786</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$2,127,943</b>	<b>\$0</b>	<b>\$961,080</b>	<b>\$0</b>
<b>Tax Rate Per \$100 of Assessed Value</b>	<b>\$0.001</b>	<b>\$0.001</b>	<b>\$0.001</b>	<b>\$0.001</b>

<sup>1</sup> Due to the cyclical nature of pest populations, the treatment requirements supported by this fund may fluctuate from year to year. Therefore, Ending Balances may also fluctuate depending on the level of treatment necessary to suppress gypsy moth, cankerworm, emerald ash borer or WNV-carrying mosquito populations in a given year.

# Fund 118

## Consolidated Community Funding Pool

### Mission

To provide a pool of funds to be awarded on a competitive basis for human service programs offered by community-based agencies. The Department of Systems Management for Human Services (DSMHS) and the Department of Administration for Human Services (DAHS) have oversight responsibility for this funding pool.

### Focus

Continued efforts have been made to streamline the funding process for both county and community-based agencies. FY 2006 will be the sixth year of a consolidated process for setting priorities and awarding funds from both the Consolidated Community Funding Pool and Community Development Block Grant (CDBG) processes. The FY 2006 General Fund Transfer increases by \$311,973, or 4.6 percent, for performance and leverage adjustments for nonprofit organizations.

Prior to FY 2000, the CDBG process and the Consolidated Community Funding Pool grant process were similar activities that operated under different time frames, with separate application requirements and different evaluation criteria. With the December 8, 1997 approval of the Board of Supervisors, these two processes were merged under the title of Consolidated Community Funding Pool. The Consolidated Community Funding Pool is funded from federal Community Development Block Grant funds for Targeted Public Services and Affordable Housing; federal Community Services Block Grant funds; and local Fairfax County General Funds. Although the process for setting priorities and awarding funds has been consolidated, Fund 118 contains only the local Fairfax County General Fund and Community Services Block Grant portion of the funds. The federal CDBG funds remain in Fund 142 (for grant accounting purposes).

FY 2006 Initiatives will include:

- ◆ Continue utilization of the two-year contract awards cycle for agencies receiving funds through the Consolidated Community Funding Pool (CCFP).
- ◆ Provide ongoing technical assistance and contract management oversight and support to non-profit recipients of CCFP funds.
- ◆ Promote approaches which build community capacity and leadership and the involvement of residents and (where feasible) the population being served in the targeted communities.
- ◆ Review documented service needs and demographic trends and continue to gather relevant information from public meetings, reports and studies, and data from County and non-profit human service agencies.

The Board of Supervisors approved Consolidated Community Funding Advisory Committee's (CCFAC) FY 2005/FY 2006 recommended priorities on July 7, 2003. FY 2006 is the second year of the new two-year funding cycle.

The CCFAC has organized the FY 2005/FY 2006 funding priorities according to five priority areas. The recommended target percentages for each priority area for FY 2005/FY 2006 are intended to be used as guides for applicants and for the Selection Advisory Committee.

Priority Area	Target
1. People Find and Maintain Safe, Appropriate and Affordable Housing	31%
2. People Have the Supports They Need To Be Self-Sufficient	26%
3. Youth Make Safe, Responsible Decisions	16%
4. Families and Individuals Are Healthy, Stable and Independent	16%
5. Families and Individuals Meet Their Basic Needs	11%

## Fund 118

# Consolidated Community Funding Pool

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A Request for Proposal (RFP) was issued in the fall of 2003, utilizing these funding criteria as approved by the Board of Supervisors. Funds were awarded for a two-year period on a competitive basis after a citizen Selection Advisory Committee reviewed responses from all eligible community organizations to the RFP. The Selection Advisory Committee recommended two-year funding awards to the Board of Supervisors on April 26, 2004.

The Department of Systems Management for Human Services and the Department of Administration for Human Services have administrative oversight responsibility for the CCFP. Together with the Fairfax County Department of Housing and Community Development, they are responsible for planning, implementation and oversight of all facets of the CCFP process.

In FY 1997, the Board of Supervisors approved the development and the implementation of a competitive funding process to fund services best provided by community-based agencies and organizations, formerly funded through a contribution or through a contract with an individual County agency. In accordance with the Board's direction, this process was operational in FY 1998 and was guided by the following goals:

- ◆ Provide support for services that are an integral part of the County's vision and strategic plan for human services;
- ◆ Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- ◆ Strengthen the community's capacity to provide human services to individuals and families in need through effective and efficient use of resources; and
- ◆ Help build public/private partnerships and improve coordination, especially within the human service regions of the County.

Fund 118 was established in FY 1998 to provide a budget mechanism for this funding process. In FY 2000, Community Development Block Grant (CDBG) funding for community-based organizations was incorporated to form the Consolidated Community Funding Pool (CCFP).

The Consolidated Community Funding Pool process reflects significant strides to improve services to County residents and to usher in a new era of strengthened relations between the County and community private, nonprofit organizations. First, all programs funded through this process are required to develop and track program outcome measures. To aid agencies in meeting this requirement, the County (in partnership with the Fairfax-Falls Church United Way) has provided several performance measurement training opportunities for staff and volunteers from all interested community-based agencies. Second, the criteria used to evaluate the proposals explicitly encourage agencies to leverage County funding through strategies such as cash match from other non-County sources, in-kind services from volunteers, or contributions from the business community and others. Third, the criteria encourage agencies to develop approaches which build community capacity and involve residents and the target population in the neighborhoods being served.

On July 26, 1999, the Board of Supervisors approved the CCFAC recommendation to change from one-year contract awards to two-year contract awards for agencies receiving funds through the Consolidated Community Funding Pool. The CCFAC evaluated the two-year award approach. This review included an extensive series of focus groups with nonprofit community-based organizations, both currently funded organizations and organizations that do not receive CCFP funding for programs they operate. These organizations strongly supported the two-year award cycle initiated in FY 2001/FY2002. Based on this review, the CCFAC recommended, and the Board of Supervisors approved, the continuation of the two-year funding cycle in FY 2003/FY 2004 and again for FY 2005/FY2006.

A major responsibility of the CCFAC is to recommend funding priorities for the Consolidated Community Funding Pool. The CCFAC maintains an ongoing process for the review and analysis of both data and community input that provides the information on which funding priority allocations are based. Community input processes include a variety of citizen and provider input activities conducted throughout the year around the County. The data that the CCFAC considers in setting funding priorities include County human service agency service delivery and demand data, general demographic and economic data and various

# Fund 118

## Consolidated Community Funding Pool

assessment studies and other analyses conducted by the county government and others. In addition, the CCFAC also draws on the data provided by CCFP providers as part of their contract reporting process. Finally, the CCFAC publishes and broadly disseminates a proposed set of funding priorities and conducts a public hearing on the proposed priorities for the allocation of CCFP funds. Subsequent to the receipt and review of public comments, the CCFAC finalizes the funding priorities and forwards them to the Board of Supervisors for action.

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
Operating Expenses	\$6,530,248	\$6,781,644	\$6,916,664	\$7,093,617
<b>Total Expenditures</b>	<b>\$6,530,248</b>	<b>\$6,781,644</b>	<b>\$6,916,664</b>	<b>\$7,093,617</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Performance and leverage requirements** **\$311,973**  
An increase of \$311,973, or 4.6 percent, in the General Fund Transfer associated with performance and leverage requirements for nonprofit organizations.
  
- ◆ **Carryover Adjustments** **(\$135,020)**  
A decrease of \$135,020 in Operating Expenses due to carryover of funds to complete and settle all FY 2004 Consolidated Community Funding Pool (CCFP) contracts for 11 projects and the deobligation of lapsing project funds identified by the agency during contract monitoring activities to be reallocated to other community-based programs in FY 2005.

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$135,020**  
As part of the FY 2004 Carryover Review, \$135,020 was added due to encumbered carryover of \$129,724 and unencumbered carryover of \$5,296. Encumbrances are required to be carried over to complete and settle all FY 2004 Consolidated Community Funding Pool (CCFP) contracts for 11 projects. Unencumbered funding from the deobligation of lapsing project funds identified by the agency during contract monitoring activities will be reallocated to other community-based programs in FY 2005. The unencumbered amount provides additional FY 2005 funding and will be reallocated consistent with the CCFP Selection Advisory Committee (SAC) recommendations and approval by the Board of Supervisors.

### Projected Allocation

The FY 2006 Advertised Budget Plan depicts the funding allocations for the Consolidated Community Funding Pool (Fund 118) and the funding distribution for the Community Development Block Grant (Fund 142). The following chart summarizes the FY 2005 funding awards (the second year of a new two year cycle) from the Community Funding Pool as recommended by the CCFP Citizen Selection Advisory Committee and as approved by the Board of Supervisors on April 26, 2004. It should be noted that Fund 142 award amounts are based on the FY 2005 CDBG award from the United States Department of Housing and Urban Development (HUD).



## Fund 118

### Consolidated Community Funding Pool

PROJECT / ORGANIZATION	DESCRIPTION	FUND 118 AWARD	FUND 142 AWARD
4-H Character Club / Culmore 4-H Character Club	Day camp, after school homework, character and life skills services.	\$35,000	
ACCA Family Assistance	Emergency funding for rent, security deposits, utilities, prescriptions, medical/dental care and other non-food essentials.	30,000	
ACCA Emergency Food / Annandale Christian Community for Action (ACCA)	Emergency food.	16,000	
Administrative Support for Housing Capital Projects / Wesley Housing Development	Administer the development and operation of affordable housing projects.	124,000	
Adult Day Health Care / Family Respite Center	Activities for people with middle stages of Alzheimer's and people with advanced dementia.	80,000	
Adult Health Program/ Northern Virginia Family Service	Access to health care for uninsured adults by requesting direct assistance funds.	15,000	
Affordable, Rental, Transitional Housing / Robert Pierre Johnson (RPJ) Housing Development Corporation	Administration of the development and operation of low- and moderate-income housing.	50,000	
Affordable, Rental Housing / Robert Pierre Johnson (RPJ) Housing Development Corporation	Address the need for safe, appropriate and affordable housing through the acquisition of 20 townhouse or condo units to be used as rental units for low and very low income people.		189,095
APD Housing Administration / Alliance for the Physically Disabled (APD)	Resident services for severely disabled adults.	50,200	
Barrios Unidos KIDS Club / Barrios Unidos/United Neighborhoods Inc.	Addresses issues of self-worth, community acceptance, a sense of control over the lives of youth and strong family resiliency.	50,000	
Basic Literacy and English as a Second Language/ Literacy Council of Northern Virginia	Adult functional reading and writing skill development and ESL instruction.	65,200	
Bilingual Rehabilitation Specialist / Town of Herndon	Assist limited English-speaking people to foster housing rehabilitation, modernization, and maintenance.		74,350
Building for the Future / Wesley Housing Development Corporation	Provide after-school and summer camp program for low-income children at Strawbridge Square (Lincolnia) and Wexford Manor (Falls Church).	50,000	
Cedar Ridge Community Center / Reston Interfaith	Low- and moderate-income housing management and social service assistance services.		54,850
Chantilly Mews Family Preservation / Black Women United for Action	Education, conflict resolution, emergency assistance, mentoring, life skills workshops, holiday activities and prevention seminars.	50,000	

## Fund 118

### Consolidated Community Funding Pool

PROJECT / ORGANIZATION	DESCRIPTION	FUND 118 AWARD	FUND 142 AWARD
Chesterbrook Residences/ Chesterbrook Residences	Construct 97 new assisted living units for the elderly.		250,000
Childhelp USA Children's Center of Virginia / Childhelp USA Children's Center of Virginia	Provide a comprehensive abuse prevention and intervention program.	25,380	
Club Phoenix/Vienna Town Center/Town of Vienna	Special events, themed dances, high school band concerts, trips, educational and recreational classes, summer camp, group sessions, community service projects, job fairs, etc.		20,000
Community and Family Initiatives / Center for Multicultural Human Services (CMHS)	Community intervention, job skills training, ESL classes, parent groups, youth groups and case management services.	170,605	
Community Program for Youth on Probation and Parole / Community Mediation Service	Guidance and case management services for youth on parole or probation.	64,916	
Community Self-Sufficiency and Development / Reston Interfaith	Crisis intervention, support groups, life skills classes and financial workshops.	120,000	
Comprehensive Food Service / United Community Ministries	Emergency food and resource access services.	102,131	
Computer Skills Employment Training Program at Buckman Road/Community Preservation and Development Corporation	Microsoft Office skills training, soft skills courses, supportive services, and a comprehensive referral network to assist low income immigrant families living along the Route1 Corridor with the training necessary to overcome the barriers of self-sufficiency and ensure employment success.	40,000	
Construction Training Opportunities / Northern Virginia Family Service	Skills instruction and on-the-job training in construction trades.	79,000	
Coppermine Place Supportive Services Program	Referrals, collaborative programs for elderly and disabled/handicapped persons at Coppermine I and II complexes in Oak Hill, Virginia.		10,338
Culmore Youth Outreach / Alternative House	After-school counseling and activities for youth at risk of dropping out of school.	62,000	
Daycare Provider Training / Infant Toddler Family Day Care	Infant toddler family day care provider training.	40,000	
Day Labor Project/Reston Interfaith	Provide a dedicated site where day laborers can connect for employment.		42,610
Developmental Day Care Services at the BEL Center / United Community Ministries	Low-cost child care.	78,000	
Dual Diagnosis Supported Housing Options Program / Pathway Homes Inc.	Provide intensive case management and other residential counseling and comprehensive supportive services.	28,000	

## Fund 118

### Consolidated Community Funding Pool

PROJECT / ORGANIZATION	DESCRIPTION	FUND 118 AWARD	FUND 142 AWARD
Emergency Assistance, Rent, Utilities and Medicine / Falls Church Community Services Council	Emergency rent and utility assistance.	33,000	
Emergency Food / Falls Church Community Services Council	Emergency food services.	10,074	
Emergency Services – Keeping Families At Home/Good Shepherd Housing and Family Services	Short-term assistance to families which are in danger of becoming homeless.		40,000
Emergency Services Program / Western Fairfax Christian Ministries	Provides emergency financial assistance (medical, rent/mortgage, utilities), food and clothing donations, transportation to medical and other facilities, and counseling/mentoring.		100,000
Employment Services / United Community Ministries	Micro enterprise, job development, computer training and job placement.	166,515	
Entrepreneurship Development for New Americans / Business Development Assistance Group	Assist new Americans to overcome obstacles in starting their own business.	35,000	
ESOL for Mothers with Infants and Landscaping Workers	Classes for non-English speakers who are placed depending on their English writing abilities and oral level.	13,000	
Fairfax Accessible Medication Program/Northern Virginia Family Service	Ensure that low-income un-insured and under-insured individuals are able to effectively and efficiently access prescription assistance services in a timely manner.	15,000	
Fairfax County Housing Counseling Program / Northern Virginia Family Services	Provides emergency financial assistance, housing counseling, short-term case management services.	100,000	
Fairfax FISH, Inc.	For immediate sympathetic financial help for short term emergency assistance.	30,000	
Family Assistance Program / Bethany House of Northern Virginia	Shelter, counseling and support services for abused women and children.	59,900	
Family Enrichment Services/FACETS	Provides life skills training, employment, and counseling supports needed to overcome barriers to self-sufficiency.		116,000
Family Literacy and Academic Support Program / Community Preservation and Development Corporation	Provides reading fluency and literacy support activities that include a comprehensive reading/math assessment to all elementary children.	60,000	
Family Renewal / United Community Ministries	Assist homeless families living in motels, Section 8 housing and shared housing.	9,384	
Food Emergency Assistance and Job Counseling / Lincoln, Lewis and Vannoy Communities for Assistance & Improvement	Emergency food and job counseling and placement services.	161,200	
Food for Others Fairfax / Food for Others	Emergency food services.	94,000	

## Fund 118

### Consolidated Community Funding Pool

PROJECT / ORGANIZATION	DESCRIPTION	FUND 118 AWARD	FUND 142 AWARD
Food Outreach & Family Assistance / Our Daily Bread	Emergency food, financial assistance, and family mentoring services.	73,900	
Habitat Homes – Stevenson Street Condominiums	Capital support for constructing an eight unit condominium building on a ½ acre which Habitat For Humanity of Northern Virginia (HFHNV) owns adjacent to its Stevenson Street town homes.		120,000
Health and Mental Health Social Services / Vietnamese Resettlement Association	Health care access for Vietnamese immigrants.	42,000	
Healthy Kids / Joy of Sports Foundation	Help At-Risk Youth develop life skills.	16,123	
Hermanos y Hermanas Latino Outreach / Big Brothers / Big Sisters of the National Capital Area	Mentoring services for youth in elementary and middle schools.	50,000	
Herndon Elementary Enrichment /Reston Interfaith	After-school academic program for third through fifth graders who have been identified as being at risk of school failure.	30,122	
Herndon-Reston FISH / Herndon-Reston FISH	Emergency assistance services.	50,000	
HIV Prevention Education Programs / Northern Virginia AIDS Ministry	Provide presentations and community outreach sessions for 1,350 youth between the ages of 13-21.	43,169	
Holistic Approaches / National Rehabilitation & Rediscovery	Therapeutic dance / movement and neuromuscular training to clients with brain injuries and other neuralgic disabilities in the areas of physical and psychosocial health, stability and independence.	30,000	
Homeless Intervention Services / FACETS	Emergency food, emergency assistance, counseling and advocacy for homeless families living in motels.		110,500
Homes for the Homeless / Christian Relief Services Charities	Development and operation of low-income and moderate-income housing.		100,000
Homestretch ADDRESS / Homestretch	Help low-income families in the Homestretch Transitional Housing Program learn financial management skills.		20,000
Homestretch Affordable Permanent Housing Acquisition / Homestretch	Acquire units to be rented to Housing Choice Voucher families whereby they are entitled to participate in all Homestretch programs.		100,000
Homestretch English as a Second Language / Homestretch	ESL classes for transitional housing residents.		33,000
Homestretch Transitional Housing / Homestretch	Comprehensive transitional housing services for up to two years to low-income homeless families with children under age 18.		260,000

## Fund 118

### Consolidated Community Funding Pool

PROJECT / ORGANIZATION	DESCRIPTION	FUND 118 AWARD	FUND 142 AWARD
Housing Counseling and Planning / Housing and Community Services of Northern Virginia	Housing counseling and placement services.	185,000	
Housing Counseling Training / Center for Housing Counseling Training Inc.	Housing and homeownership counselor training.	10,000	
Housing Development Administration / Reston Interfaith	Development of low- and moderate- income housing.	136,000	
Immigration and Citizenship Services/Progresso Hispano	Provides immigration services to residents along the Route One Corridor.	20,000	
Just Neighbors Ministry Legal Services / Just Neighbors Ministry	Legal services for immigrants, refugees and asylum seekers.	60,000	
Laurie Mitchell Employment Center / Fairfax Opportunities Unlimited	Computer skills and work environment skills for persons with mental health disabilities.	90,000	
Leadership, Education, Achievement, & Diversity (L.E.A.D.) Program / Center for Multicultural Human Services	Counseling, tutoring, and life skills development for at-risk students.	250,000	
Legal Aid / Legal Services of Northern Virginia	Legal service assistance for Immigrant Law Project.	50,000	
Legal Aid / Legal Services of Northern Virginia	Legal service assistance for families and consumers.	362,000	
Legal Aid / Legal Services of Northern Virginia	Legal service assistance for housing and employment.	150,000	
Legal Services for Low-Wage Immigrant Workers/ Virginia Justice Center for Farm and Immigration Workers	Legal service assistance for immigrant workers who earn less than 187.5% of the federal poverty guidelines, to give them the knowledge and support they need to recover unpaid wages that unscrupulous employers dishonestly withheld from them.	42,000	
Lift One and Lift Two / Residential Youth Services	Transitional living and support services to homeless and foster care youth.	52,200	
Mental Health Homeless Prevention / Psychiatric Rehabilitation Services	Homeless prevention support services for public housing and Section 8 housing residents with mental health disabilities.	76,000	
Microenterprise Development Program / Ethiopian Community Development Council	Micro-loans, training and on-going technical assistance for low- and moderate-income persons starting businesses.		75,800
MIROP (Multicultural Information, Referral and Outreach Project) / Center for Multicultural Human Services (CMHS)	Mental health services for low-income language minority individuals.	62,000	
Mission Support/ECHO Inc.	Serves as a continuation of the organization's efforts to provide assistance to low-income individuals and families with temporary emergencies.	10,000	

## Fund 118

### Consolidated Community Funding Pool

PROJECT / ORGANIZATION	DESCRIPTION	FUND 118 AWARD	FUND 142 AWARD
Mt. Vernon Village - Scattered Site Homes / Good Sheperd Housing and family Services	Acquisition of units to be rented to homeless or at-risk families.		150,000
Multicultural Housing Counseling & Education / CMHS	Housing counseling services for low-income language minority families.	50,000	
Multicultural Mental Health Services / CMHS	Mental health services for low-income language minority individuals.	130,000	
Multiple Services for Hispanic Immigrant Families / Hispanic Committee of Virginia	Education, employment, immigration information, referral and social services for Hispanic families.	283,900	
Multi-Service Programs for Family Sufficiency Support / Korean Community Service Center of Greater Washington	Social service, health care, employment, youth and elderly services for Korean families.	65,000	
Newcomer Service / Newcomers Community Service Center	ESL, job counseling, housing referral, immigration and vocational training for refugees and immigrants.		57,000
Northern Virginia Dental Clinic / Northern Virginia Dental Clinic	Dental services for low-income individuals.	80,000	
NoVaCo Medical Mall Community Clinic/ Northern Virginia Community College Educational Foundation	Address the need for culturally sensitive physical and oral health care for low-income residents in Fairfax County.	50,000	
NoVaCo Transitional Housing for Victims of Domestic Abuse / Lutheran Social Services	Provides transitional housing and supportive services to families who have been victims of domestic abuse.	41,000	
Nutritional needs of people living with life-Challenging Illnesses in Fairfax County/ Food & Friends	Provides home-delivered meals and groceries meal equivalents along with nutritional counseling to 125 people who are suffering from AIDS, cancer, and other life-challenging illnesses.	10,000	
Offender Services / Opportunities, Alternatives, and Resources	Employment skills training, mentoring, counseling and family assistance services for incarcerated individuals.	539,110	
Older Job Seeker Assistance / Senior Employment Resources	Job counseling and placement services for older individuals.	26,138	
Padres Unidos Program /Stop Child Abuse Now (SCAN) of Northern Virginia	Offer information, education and assistance for parents to develop support systems with each other; expose parents to a variety of information and services.	10,000	
Pals Mentoring Program / Northern Virginia AIDS Ministry (NOVAM)	Mentoring services for children of HIV/AIDS parents.	13,473	
Pro Bono Program / Fairfax Bar Foundation	Recruit attorneys to provide free legal services.	35,000	
Project Life/Resource Mothers / YMCA of Metropolitan Washington/Fairfax County	Pregnant teen support services.	253,210	
Project Promising Futures / Wesley Housing Development Corporation	Computer training, adult education, ESL, life skills classes and employment services to low-income residents.	36,900	

## Fund 118

### Consolidated Community Funding Pool

PROJECT / ORGANIZATION	DESCRIPTION	FUND 118 AWARD	FUND 142 AWARD
Promoting Healthy Families / Lorton Community Action Center	Job skill classes, computer training, tutoring and recreation services for low-income families.	70,822	
Promoting Acculturation and Educational Success Among Hispanics / Hispanic Committee of VA	Provides cultural and educational services for Hispanic immigrants.	180,000	
Residential Assistance Program / Western Fairfax Christian Ministries (WFCM)	Direct assistance (rent, utilities) and counseling/ mentoring from WFCM staff.		25,000
Safe Youth Project / Alternative House	Provide safe activities for youth which includes counseling, recreation, tutoring, computer skills and nutrition.	45,366	
Self-Sufficiency / Lorton Community Action Center	Self-sufficiency case management and basic needs assistance services.	55,000	
Self-Sufficiency Training for Korean Americans / Korean American Association of Northern Virginia	Job skills training and placement.	56,400	
Services for Abused/Neglected Children / Fairfax Court Appointed Special Advocates	Advocacy and support services for abused/neglected children.	165,500	
Springdale House / Wesley Development Corporation	Involves supporting minor, but necessary, renovations to a 6 unit elderly/disabled housing complex in the Bailey's Crossroads Area.		30,000
TEC 2000 - Technical Connections / Fairfax Opportunities Unlimited	Computer training for persons with disabilities.	72,000	
The Housing Continuum / Good Shepherd Housing and Family Services	Emergency assistance, rental/sublet and homeless transition services.		200,000
Training Futures / Northern Virginia Family Service	Clerical skills training and job placement services.	105,000	
Transitional Housing Program / Robert J. Pierre Johnson (RPJ)	Provide housing for the homeless and support their need to become self-sufficient.	11,598	31,402
Transportation and Emergency Financial Assistance Program / Northern Virginia AIDS Ministry (NOVAM)	Transportation and emergency financial assistance for persons infected with AIDS.	20,371	
Volunteer Home Repair Programs / RPJ Housing Development Corporation	Home repair assistance for low-income families and individuals.	70,000	
Victims of Violence, Exploitation and Trafficking (VVETA) / Boat People S.O.S. Inc. (BPSOS)	Assists Asian victims of domestic violence, exploitation and trafficking with case management services, legal services and emergency cash assistance.	67,000	
Virginia Ely Senior Rental Assistance Program / Catholics For Housing	Administer the development and operation of affordable housing projects.	64,000	
Youth in Action / United Community Ministries	After school services and activities for low-income children; and crisis intervention, counseling and resource access services for their parents.	71,837	
<b>Total FY 2005 Award (111 programs)</b>		<b>\$6,781,644</b>	<b>\$2,209,945</b>

# Fund 118

## Consolidated Community Funding Pool

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 118, Consolidated Community  
Funding Pool

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$206,559	\$0	\$135,020	\$0
Transfer In:				
General Fund (001)	\$6,458,709	\$6,781,644	\$6,781,644	\$7,093,617
Total Transfer In	\$6,458,709	\$6,781,644	\$6,781,644	\$7,093,617
<b>Total Available</b>	<b>\$6,665,268</b>	<b>\$6,781,644</b>	<b>\$6,916,664</b>	<b>\$7,093,617</b>
Expenditures:				
Community Funding Pool Operating Expenses	\$6,530,248	\$6,781,644	\$6,916,664	\$7,093,617
Total Expenditures	\$6,530,248	\$6,781,644	\$6,916,664	\$7,093,617
<b>Total Disbursements</b>	<b>\$6,530,248</b>	<b>\$6,781,644</b>	<b>\$6,916,664</b>	<b>\$7,093,617</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$135,020</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FY 2005 Ending Balance decreases by more than 10 percent due to the projected expenditure of carryover funds to complete and settle all FY 2004 Consolidated Community Funding Pool (CCFP) contracts for 11 projects and the deobligation of lapsing project funds identified by the agency during contract monitoring activities to be reallocated to other community-based programs in FY 2005.



# Fund 119 Contributory Fund

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
Operating Expenses	\$7,011,855	\$9,916,891	\$9,944,391	\$10,478,301
<b>Total Expenditures</b>	<b>\$7,011,855</b>	<b>\$9,916,891</b>	<b>\$9,944,391</b>	<b>\$10,478,301</b>

## Contributory Overview

Fund 119, Contributory Fund, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. Funding for these organizations was previously included in the General Fund under Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are not in support of direct County operations, the use of direct expenditures from the General Fund distorts the cost of County operations. Therefore, a separate fund was established to show the General Fund support of these organizations in the form of a transfer, rather than as a direct expenditure. FY 2006 funding totals \$10,478,301 and reflects an increase of \$533,910 or 5.4 percent over the *FY 2005 Revised Budget Plan* funding level of \$9,944,391. The required Transfer In from the General Fund is \$10,478,301. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit, or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory Agency positions are not part of the County merit system and funding for all Contributory Agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 118, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, which require designated agencies to accurately describe the level and quality of services provided to County residents as well as the overall financial strength and stability of the County's Contributory Agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2006 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The chart on the following pages summarizes the FY 2006 funding for the various contributory organizations.

## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Legislative-Executive Functions/Central Service Agencies:</b>				
Dulles Area Transportation Association	\$9,000	\$9,000	\$9,000	\$9,000
Metropolitan Washington Council of Governments	758,933	783,225	783,225	810,406
National Association of Counties	0	0	17,500	18,375
Northern Virginia Regional Commission	363,759	427,988	427,988	492,283
Northern Virginia Transportation Commission	160,694	166,577	166,577	164,683
Public Technology Incorporated	27,500	27,500	27,500	27,500
Virginia Association of Counties	181,134	189,090	189,090	200,396
Virginia Innovation Group	5,250	5,250	5,250	5,250
Virginia Institute of Government	20,000	20,000	20,000	20,000
Virginia Municipal League	0	90,027	90,027	94,528
Washington Airports Task Force	40,500	40,500	40,500	40,500
<b>Subtotal Legislative-Executive</b>	<b>\$1,566,770</b>	<b>\$1,759,157</b>	<b>\$1,776,657</b>	<b>\$1,882,921</b>
<b>Public Safety:</b>				
NOVARIS	\$282,934	\$356,000	\$356,000	\$401,328
Partnership For Youth	50,000	50,000	50,000	50,000
<b>Subtotal Public Safety</b>	<b>\$332,934</b>	<b>\$406,000</b>	<b>\$406,000</b>	<b>\$451,328</b>
<b>Health and Welfare:</b>				
GMU Law and Mental Illness Clinic	\$0	\$51,678	\$51,678	\$51,678
Health Systems Agency of Northern Virginia	86,750	86,750	86,750	86,750
Northern Virginia Healthcare Center/District Home of Manassas	860,672	976,381	976,381	1,062,628
Volunteer Fairfax	282,247	282,247	282,247	282,247
<b>Subtotal Health and Welfare</b>	<b>\$1,229,669</b>	<b>\$1,397,056</b>	<b>\$1,397,056</b>	<b>\$1,483,303</b>
<b>Parks, Recreation and Cultural:</b>				
Arts Council of Fairfax County	\$207,727	\$209,585	\$209,585	\$212,880
Arts Council of Fairfax County - Arts Groups Grants	120,000	120,000	120,000	120,000
Dulles Air and Space Museum	240,000	240,000	240,000	240,000
Fairfax Symphony Orchestra	246,964	252,518	252,518	252,518
Fort Belvoir Army Museum	0	240,000	240,000	240,000
Northern Virginia Regional Park Authority	1,775,861	1,807,018	1,807,018	1,918,739
Reston Historic Trust	20,000	20,000	20,000	20,000
The Claude Moore Colonial Farm	31,500	31,500	31,500	31,500
Town of Vienna Teen Center	40,000	40,000	40,000	40,000
Virginia Opera Company	25,000	25,000	25,000	25,000
Wolf Trap Foundation for the Performing Arts	25,000	125,000	125,000	125,000
<b>Subtotal Parks, Recreation &amp; Cultural</b>	<b>\$2,732,052</b>	<b>\$3,110,621</b>	<b>\$3,110,621</b>	<b>\$3,225,637</b>

# Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Community Development:</b>				
Architectural Review Board	\$3,500	\$3,500	\$3,500	\$3,500
Celebrate Fairfax, Incorporated	24,675	26,298	26,298	27,099
Commission for Women	6,916	6,916	6,916	6,916
Convention and Visitors Bureau	0	2,000,000	2,000,000	2,000,000
Fairfax County History Commission	26,022	26,022	26,022	26,022
Northern Virginia Community College	99,074	97,332	97,332	95,894
Northern Virginia Conservation Trust	245,207	250,602	250,602	258,120
Northern Virginia Soil and Water Conservation District	344,947	397,446	397,446	524,548
Northern Virginia 4-H Education Center	25,000	25,000	25,000	25,000
Occoquan Watershed Monitoring Program	91,240	95,650	95,650	100,108
Southeast Fairfax Development Corporation	142,250	142,250	142,250	184,641
VPI/UVA Education Center	50,000	50,000	50,000	50,000
Women's Center of Northern Virginia	29,942	29,942	29,942	29,942
Washington Area Housing Partnership	4,000	4,000	4,000	4,000
Washington Area Housing Trust Fund	0	31,442	31,442	31,665
Wildlife Rescue League	0	0	10,000	10,000
<b>Subtotal Community Development</b>	<b>\$1,092,773</b>	<b>\$3,186,400</b>	<b>\$3,196,400</b>	<b>\$3,377,455</b>
<b>Nondepartmental:</b>				
Fairfax Public Law Library	\$57,657	\$57,657	\$57,657	\$57,657
<b>Subtotal Nondepartmental</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>
<b>Total County Contributions</b>	<b>\$7,011,855</b>	<b>\$9,916,891</b>	<b>\$9,944,391</b>	<b>\$10,478,301</b>

## Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ The Legislative-Executive Functions/Central Service Agencies program area increases \$106,264 or 6.0 percent for several organizations based on per capita requirements and adjusted County population figures for which population is cited and used in the calculation. This increase is primarily attributable to the Northern Virginia Regional Commission (NVRC) contribution, which increases \$64,295 or 15.0 percent based on an increase in the per capita dues from \$0.38 to \$0.44, which is an increase of \$0.12 since FY 2004; the Metropolitan Washington Council of Governments (MWCOG) contribution, which increases \$27,181 or 3.5 percent due to the increase in County population and an increase in the FY 2006 per capita rate from \$0.58835 to \$0.60482 for member contributions based on the CPI-U for the Washington-Baltimore-DC-MD-VA-WV area; and dues increases totaling \$16,682 for the National Association of Counties, the Virginia Association of Counties and the Virginia Municipal League. These increases are partially offset by a decrease of \$1,894 or 1.1 percent for the Northern Virginia Transportation Commission (NVTC) based on the share of revenue to be received by NVTC on behalf of the County. It should be noted that population, as determined by the County's own Urban Development Information System (UDIS), maintained by the Fairfax County Department of Systems Management for Human Services, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions.

## Fund 119 Contributory Fund

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- ◆ The Public Safety program area increases \$45,328 or 11.2 percent due to an increase for the Northern Virginia Regional Identification System (NOVARIS) based on the County's annual share of costs associated with operations and upgrades of the system. The increase is primarily due to maintenance/service fees to recognize post-warranty maintenance agreements, as well as contractually agreed upon annual increases.
- ◆ The Health and Welfare program area increases \$86,247 or 6.2 percent due to an increase for the Northern Virginia Healthcare Center/District Home. This is mainly attributable to an increase in the per diem rate for the District Home from \$46.24 to \$53.40, a 15.5 percent increase and an increase in the per diem for the nursing facility from \$18.85 to \$19.55, a 3.7 percent increase due to rising staff costs in recent years including employee health insurance, as well as increased professional and general liability insurance premiums, in conjunction with Medicaid rates that have not kept pace.
- ◆ The Parks, Recreation and Cultural program area increases \$115,016 or 3.7 percent due primarily to an increase of \$111,721 for the Northern Virginia Regional Park Authority to support the County's annual per capita contribution in conjunction with decreased user revenue for that organization, in addition to \$3,295 for the Arts Council of Fairfax which has historically received a Personnel Services adjustment.
- ◆ The Community Development program area increases \$181,055 or 5.7 percent primarily due to an increase of \$127,102 for the Northern Virginia Soil and Water Conservation District contribution, which includes an increase of \$26,727 for salary adjustments and \$100,375 for the Soil Survey Project. Annual expenditures for this project were anticipated to be \$195,000; however, a delay in finalizing the agreement with the federal government resulted in the carryover of funding in the initial years. With that funding drawn down and minimal carryover projected for FY 2006, the County's contribution will increase. The contribution to the Southeast Fairfax Development Corporation increases \$42,391 or 29.8 percent to fund continued revitalization efforts in the Route One Corridor. In addition, the Northern Virginia Conservation Trust increases \$7,518 for an inflationary adjustment based on the CPI-U of 3.0 percent; the Occoquan Watershed Monitoring Program increases \$4,458 or 4.7 percent based on Fairfax County's share of the cost; the contribution for Celebrate Fairfax, Inc. increases \$801 or 3.0 percent based on the cost of collection and disposal of waste for the annual Fairfax Fair; and the contribution to the Washington Area Housing Trust Fund increases \$223 or 0.7 percent based on the County's share. These increases are partially offset by a decrease of \$1,438 or 1.5 percent for the Northern Virginia Community College based on the County's share of the population served.
- ◆ The Nondepartmental Program area funding is consistent with the FY 2005 contribution of \$57,657 for the Fairfax Public Law Library.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ As part of the FY 2004 Carryover Review, the Board of Supervisors approved an expenditure increase of \$27,500 including \$17,500 for National Association of Counties' dues since they are no longer included in the membership payment to the Virginia Association of Counties, and \$10,000 for the Wildlife Rescue League based on the volume of that organization's activity in Fairfax County.

## Fund 119 Contributory Fund

### FY 2006 Advertised Budget Plan Contributions

#### Legislative-Executive Functions/Central Service Agencies:

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Dulles Area Transportation Association	\$9,000	\$9,000	\$9,000	\$9,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501c(3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including the Route 28, Route 50, Route 7 and Dulles Corridor (the Greater Dulles Area). Its membership is comprised of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the towns of Herndon and Leesburg; senior executives of the Metropolitan Washington Area Airports (MWAA) and the Washington Metropolitan Area Transit Authority (WMATA); and other employer firms, property owners and business professionals, with membership open to all. The Board of Supervisors approved the first contribution for DATA in the FY 1993 budget.

DATA currently has 132 members; 75 are dues-paying individuals and businesses, 10 are dues-paying governmental or quasi-governmental organizations, and 47 are non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues.

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area and generating solutions to meet them. In Calendar Year 2005, DATA will continue ridesharing awareness and development programs, e.g., Share the Ride Days, at member employer sites in the greater Dulles area; employ more surveys using the Metropolitan Washington Council of Governments (COG) model; develop localized, employer-based ride-matching programs and other selected programs in cooperation with the Fairfax County Employer Outreach Team and COG. In support of the regional effort to encourage voluntary, employer-based Traffic Demand Management (TDM) strategies by employers in Northern Virginia, by agreement with the County, DATA will continue to be responsible for outreach efforts to employers in DATA's area of operation.

An amount of \$9,000 is recommended for DATA for FY 2006, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Metropolitan Washington Council of Governments	\$758,933	\$783,225	\$783,225	\$810,406

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 18 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, contributed services, special contributions (fees for services) and local government contributions.

Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The COG Board of Directors' Finance Committee endorsed a recommendation by the Executive Director to increase the FY 2006 per capita rate from \$0.58835 to \$0.60482 for member contributions based on the CPI-U for the Washington-Baltimore-DC-MD-VA-WV area.

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The FY 2006 Administrative Contribution totals \$638,186 and is an increase of \$21,549 or 3.5 percent over the FY 2005 Revised Budget Plan amount of \$616,637. COG calculates each jurisdiction's share based on the region's estimated population. The total FY 2006 County contribution to COG is \$1,044,255. In addition to the Administrative Contribution of \$638,186 and Special Contributions of \$172,220 including \$121,899 for the Regional Environmental Fund, \$30,597 for Water Resources, \$14,774 for Airport Noise, and \$4,950 for Cooperative Purchasing, for a total Fund 119 contribution of \$810,406, an amount of \$24,950 is budgeted in Fund 114, I-95 Refuse Disposal, and \$208,899 (\$187,953 for Water Resource Planning and \$20,946 for Blue Plains Users) is budgeted in Fund 401, Sewer Operation Maintenance Fund - Wastewater Management.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
National Association of Counties	\$0	\$0	\$17,500	\$18,375

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, sustainable communities and the environment, among others.

During FY 2002, NACo began combining its dues requirements with the Virginia Association of Counties (VACo) in order to maximize their membership base. Subsequently, for FY 2003 and FY 2004, Fairfax County's dues payment to VACo included membership in both organizations. However, after adoption of the FY 2005 budget, VACo changed that policy, making it necessary to include an adjustment as part of the FY 2004 Carryover Review to fund a separate dues requirement for NACo.

An amount of \$18,375 is included for FY 2006 dues, which is an increase of \$875 or 5.0 percent over the FY 2005 Revised Budget Plan.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Northern Virginia Regional Commission	\$363,759	\$427,988	\$427,988	\$492,283

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally-executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "...to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services."

NVRC's policies and programs are established by a 42-member Board of Commissioners composed of elected officials (a majority of the Commissioners) and citizen representatives. All Commissioners are appointed by the governing bodies of NVRC's 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly. NVRC serves as a neutral forum for decision-making; provides member governments with the information necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC's services are divided into regional policy

## Fund 119 Contributory Fund

programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

The total FY 2006 Fairfax County funding amount is \$492,283, an increase of \$64,295 or 15.0 percent over the *FY 2005 Revised Budget Plan* of \$427,988. This amount provides for funding the annual contribution of \$435,832, as well as special contributions of \$42,301 to support the Occoquan Watershed Management Program and \$14,150 for the Four-Mile Run-off Program. The increase is primarily attributable to an increase in the per capita dues from \$0.38 to \$0.44, which is an increase of \$0.12 or 37.5 percent since FY 2004. The NVRC cites lower state appropriations and declining reserves as reasons for the rate increase. An additional \$7,041 for the Regional Waste Reduction Program is budgeted in Fund 114, I-95 Refuse Disposal.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Northern Virginia Transportation Commission	\$160,694	\$166,577	\$166,577	\$164,683

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Metro Board.

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of state aid received from NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas that include such variables as Metro construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as state aid, interest earned and project chargebacks have been included.

The NVTC projected expenditure base for FY 2006 is \$1,105,185, an increase of \$7,035 or 0.6 percent over the *FY 2005 Revised Budget Plan* of \$1,098,150. Despite higher budget expenditures, Fairfax County's contribution will decrease slightly based on its share of revenue received by NVTC on behalf of the County. The total FY 2006 Fairfax County funding for this agency is \$164,683, a decrease of \$1,894 or 1.1 percent from the *FY 2005 Revised Budget Plan* of \$166,577.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Public Technology Incorporated	\$27,500	\$27,500	\$27,500	\$27,500

Public Technology Incorporated (PTI) is the nonprofit, membership-based technology research, development and commercialization organization for all cities and counties in the United States. Through its membership, cities and counties can conduct applied research and development, as well as technology transfer functions. The National League of Cities (NLC), the National Association of Counties (NACo), and the International City/County Management Association (ICMA) provide PTI with its policy direction. Membership helps to ensure that the County remains current on emerging technologies to keep abreast of trends, challenges and innovative solutions. In the upcoming year, PTI will focus on three priorities: Homeland Security, Decision Support and Wireless Technologies. Within these categories, PTI will be working on various programs including critical infrastructure requirements for local government, distributed energy resources, smart traffic signals, multi-vendor project management and wireless mobile technologies.

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An amount of \$27,500 is included for County membership in PTI based on population and is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Virginia Association of Counties	\$181,134	\$189,090	\$189,090	\$200,396

The Virginia Association of Counties (VACo) is an organization dedicated to improving county government in the Commonwealth of Virginia. To accomplish this goal, the association represents Virginia counties regarding state legislation that would have an impact on them. The association also produces conferences, publications and programs designed to improve county government and to keep county officials informed about recent developments in the state as well as across the nation.

The FY 2006 Fairfax County contribution to VACo is \$200,396, an increase of \$11,306 or 6.0 percent over the *FY 2005 Revised Budget Plan* of \$189,090. It is anticipated that the governing board of VACo will approve that organization's final FY 2006 budget in May 2005.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Virginia Innovation Group	\$5,250	\$5,250	\$5,250	\$5,250

The Virginia Innovation Group (VIG) is a nonprofit organization serving local governments by providing information, training and technology programs. The information services program includes inquiry research, Municipal Information Search Tool (MIST) and newsletters. MIST allows seamless Internet access to full-text local government documents by members through the IG primary server. Newsletters are provided to members periodically on innovative products, microcomputers, the Internet, and research and development. Inquiries are researched using VIG staff and a library that contains many current local government documents. Staff also conducts numerous phone interviews with various organizations. More than 2,500 local government inquiries are addressed annually. The training program utilizes informative workshops on new product development, as well as coordinates focus groups to evaluate prototypes. In addition, the training program provides access to a full line of local government-produced videos and satellite television training on topics pertinent to both management and line personnel.

During the development of the FY 1999 budget, \$5,000 was first included for membership dues to VIG for Fairfax County's share of costs based on population category. For FY 2006, these membership dues are \$5,250, the same level as the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Virginia Institute of Government	\$20,000	\$20,000	\$20,000	\$20,000

The Virginia Institute of Government was created by an act of the General Assembly in 1994, and is a nonprofit organization funded half by the Commonwealth of Virginia and half by local government membership contributions. It is part of the University of Virginia and its Weldon Cooper Center for Public Service. Institute membership currently totals 223 Virginia localities including 66 counties, 36 cities and 121 towns. The Institute operates with an advisory board of 18 members, each appointed for a single two-year term. It is made up of an equal number of members from the state's legislative and executive branches as well as local governments.



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The Institute is an ongoing informal gathering of organizational development staff from Virginia localities established to exchange ideas and strategies for developing high-performance governments and to help the Institute identify areas of needed assistance. Work products of the Virginia Institute of Government encompass four main areas: training, technical assistance, electronic information services, and select research projects. The Institute also provides staff support to certain state legislative and study committees, currently focusing on issues involving state/local relations and tax restructuring.

The total Fairfax County FY 2006 funding for this agency is \$20,000, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Virginia Municipal League	\$0	\$90,027	\$90,027	\$94,528

The Virginia Municipal League (VML) is a statewide, nonprofit, nonpartisan association of city, town and county governments established in 1905 to improve and assist local governments through legislative advocacy, research, education and other services. Dues for this organization are based on population estimates generated by the Weldon Cooper Center for Public Service. Its membership includes all 39 cities in the state, 156 towns and 16 urban counties.

The total Fairfax County FY 2006 funding for this agency is \$94,528, an increase of \$4,501 or 5.0 percent over the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Washington Airports Task Force	\$40,500	\$40,500	\$40,500	\$40,500

The Commonwealth of Virginia, Fairfax County and the private sector support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington Airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs.

Total Fairfax County funding included for this agency for FY 2006 is \$40,500, which is consistent with the *FY 2005 Revised Budget Plan*. Fairfax County's FY 2006 contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate Air Traffic Control, Homeland Security and Customs support services from the federal government; advocate for regional infrastructure developments and policies that protect current surface access modes (e.g., Dulles Access Road and Route 28) to Reagan National and Dulles Airports; promote a user-friendly environment at Reagan National and Dulles Airports for air carriers, passengers and shippers; and provide professional staff and support for Fairfax County's economic and tourism initiatives.

<b>Subtotal Legislative-Executive</b>	<b>\$1,566,770</b>	<b>\$1,759,157</b>	<b>\$1,776,657</b>	<b>\$1,882,921</b>
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## Fund 119 Contributory Fund

### Public Safety:

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
NOVARIS	\$282,934	\$356,000	\$356,000	\$401,328

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database.

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. The following jurisdictions contribute to the upgrade and operation of NOVARIS: City of Alexandria (8.853% of total cost), Arlington County (11.438%), City of Fairfax (2.023%), Fairfax County (50.795%), City of Falls Church (0.995%), Prince William County (10.908%), Montgomery County (7.494%), and Prince George's County (7.494%). The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

The total Fairfax County FY 2006 contribution of \$401,328 is an increase of \$45,328 or 12.7 percent over the *FY 2005 Revised Budget Plan* amount of \$356,000. The total contribution consists of \$256,497, which represents the County's annual share of costs associated with operations and upgrades of NOVARIS and \$144,831 in funding for lease agreements and other costs associated with equipment that is specific to Fairfax County operations.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Partnership For Youth	\$50,000	\$50,000	\$50,000	\$50,000

The Board of Supervisors first approved funding of \$50,000 for the Partnership for Youth's mentoring program in FY 2000. The Fairfax Partnership on Youth was created in 1997 as an outgrowth of the Community Initiative to Reduce Youth Violence (CIRYV). Its mission is to bring the community together to reduce youth violence and promote positive youth development. This agency seeks to reduce youth violence by facilitating a forum for public and private providers to collaborate, evaluate and create programs, activities and services to better integrate activities, fill gaps, and avoid duplication of efforts in the provision of services to youth in the community.

Among the types of initiatives undertaken by the Partnership for Youth include coordination of the Fairfax Mentoring Partnership; provision of the Support on Suspension (S.O.S.) effort, a voluntary community-based program designed to provide students in grades 6-12 with an opportunity to stay abreast of academic work while out of school due to suspension; the Fairfax County After-School Network for middle school-age youth to minimize involvement in violence or other risky behaviors; youth services information to provide the community with needed resources; advocacy for youth on issues affecting them; and the Youth Depression and Suicide Prevention Task Force to study and reduce risk factors for young people.

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The Fairfax County contribution for FY 2006 of \$50,000 is consistent with the *FY 2005 Revised Budget Plan* and will be used to supplement funds received from the Commonwealth of Virginia as well as corporate and other private funding sources.

<b>Subtotal Public Safety</b>	<b>\$332,934</b>	<b>\$406,000</b>	<b>\$406,000</b>	<b>\$451,328</b>
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### **Health and Welfare:**

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
GMU Law and Mental Illness Clinic	\$0	\$51,678	\$51,678	\$51,678

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of \$51,678 for the George Mason University (GMU) Law and Mental Illness Clinic. In commitment proceedings, the individual against whom the commitment proceeding is brought is invariably represented by appointed counsel, while the family petitioning is rarely represented and is generally not familiar with the rules of evidence or the information required to persuade a judge to order commitment for the individual in severe mental distress. The GMU Law School previously maintained a program in which third-year law students provided representation for families seeking commitment of a relative in acute mental distress. However, that program was discontinued due to lack of funding. The classroom component includes study of the history and development of laws affecting the mentally ill in order to prepare law students to represent petitioners during civil commitment hearings.

The total Fairfax County FY 2006 funding for this agency is \$51,678, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Health Systems Agency of Northern Virginia	\$86,750	\$86,750	\$86,750	\$86,750

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA reviews all health-related federal grant applications submitted by participating jurisdictions to evaluate the need for new health services in the area. Member jurisdictions include the counties of Fairfax, Arlington, Prince William and Loudoun, as well as the cities of Fairfax, Alexandria, Manassas and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.

The Health Systems Agency established a per capita contribution standard of \$0.10 approximately ten years ago. Although Fairfax County has grown significantly in population since that time, the Health Systems Agency's local jurisdiction contribution requests have remained constant due to contributions from other sources. In FY 2006, revenue of \$472,201 is projected to be received from four sources: the Virginia Department of Health, \$88,792 or 18.8 percent; grants and contracts, \$203,120 or 43.0 percent; local government contributions, \$178,671 or 37.8 percent, and interest earnings and miscellaneous income of \$1,618 or 0.3 percent. Fairfax County is the largest local government contributor, providing \$86,750 or 48.6 percent of the support received from the local government units.

The FY 2006 Fairfax County funding amount for the Health Systems Agency is \$86,750, which is the same level as the *FY 2005 Revised Budget Plan*.

## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Northern Virginia Healthcare Center/District Home of Manassas	\$860,672	\$976,381	\$976,381	\$1,062,628

The counties of Fairfax, Fauquier, Loudoun and Prince William as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission, which operates a long-term healthcare facility that opened in May 1991 and maintains 180 nursing home beds at the Northern Virginia Healthcare Center (nursing facility). The Northern Virginia Healthcare Center provides nursing care on a 24-hour basis, which includes professional observation, administration of medications and physician-prescribed treatments. Other services include special diets, recreational activities, physical and occupational therapy, and arrangements for physician, laboratory and radiology services.

The nursing facility is adjacent to the adult care residence (District Home), which is operated through an agreement with Birmingham Green Adult Care Residence. This 64-bed facility is also under the auspices of the Commission. This facility primarily provides room and board, along with assistance in activities of daily living for the aged and homeless. Nursing consultation is available, and medical services are arranged either through the staff of the nursing home or other community services. Residents are admitted based on sponsorship by their jurisdiction's Public Welfare/Social Services Department. The District Home is a shelter for the aged and homeless who are indigent but self-sufficient, mobile and independent in their activities.

Operating costs for the facility are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize the home on a user formula basis. The combined facilities are commonly known as Birmingham Green. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents at the home. The estimated contributions included in this budget are for planning purposes. Each jurisdiction is billed for its utilization based on the actual number of beds per day, month and year.

From 1992 to 2001, jurisdiction contributions were held artificially low primarily due to increased Medicaid reimbursement rates, the refinancing of general revenue bonds that decreased interest expense, and the conversion of beds from assisted living to nursing home, which more than doubled the other revenue for these services. However, by FY 2002, Medicaid shortfalls and shortages of licensed nursing professionals, which drove up labor costs, resulted in significant increases to participating jurisdictions despite a relatively stable census served at the facility. In FY 2004, continued Medicaid shortfalls, a 90 percent increase in liability insurance based on the market, and health insurance and workers compensation premium increases resulted in an increase of 53.7 percent in Fairfax County's contribution.

The total FY 2006 Fairfax County recommended funding for these facilities is \$1,062,628, which is an increase of \$86,247 or 8.8 percent over the *FY 2005 Revised Budget Plan*. This is primarily due to an increase of 15.5 percent in the subsidy rate for the District Home from \$46.24 per day to \$53.40 per day based on labor costs and increases in health insurance premiums as well as increased professional and general liability insurance premiums. The rate for the nursing facility is projected to increase 3.7 percent, from \$18.85 to \$19.55 per day.

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Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Volunteer Fairfax	\$282,247	\$282,247	\$282,247	\$282,247

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 700 nonprofit agencies by mobilizing people and other resources to improve the community. Its primary goals are: to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens' direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public's awareness of both the need for and the benefits of volunteer service to the Fairfax County community. Through a comprehensive strategic planning process in 2003, Volunteer Fairfax's Board of Directors revised the center's mission to include regional leadership and expertise in volunteerism and nonprofit management. The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution of \$282,247, Fairfax County provides in-kind office space to the center at 10530 Page Avenue, the value of which is estimated to be \$44,000.

The Fairfax County FY 2006 funding amount for this agency of \$282,247 is consistent with the *FY 2005 Revised Budget Plan*.

<b>Subtotal Health and Welfare</b>	<b>\$1,229,669</b>	<b>\$1,397,056</b>	<b>\$1,397,056</b>	<b>\$1,483,303</b>
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### **Parks, Recreation and Cultural:**

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Arts Council of Fairfax County	\$207,727	\$209,585	\$209,585	\$212,880

Established in 1964, the Arts Council of Fairfax County is a private, nonprofit organization whose goals are to encourage, coordinate, develop and meet the needs of County residents and organizations for cultural programs. It develops and maintains a broad range of visual and performing arts programs designed to contribute to the growth of an integrated area-wide cultural community. It also supports and encourages the development of local artists and organizations by providing opportunities to reach new audiences through participation in Arts Council-sponsored activities.

The FY 2006 Fairfax County contribution of \$212,880 to this agency is an increase of \$3,295 or 1.6 percent over the *FY 2005 Revised Budget Plan* of \$209,585 in order to fund salary adjustments. The County's contribution represents 21.6 percent of the total projected revenue of \$983,980. Other revenue sources include the Fairfax County Arts Group funding, \$120,000; the Virginia Commission Challenge Grant, \$30,500; the Virginia Commission Government Grant, \$5,000; contributions and other grants, \$270,000; membership fees, \$20,000; program fees, \$275,000; equipment/space rental, \$18,000; video production, \$30,000; interest, \$2,500; and other miscellaneous charges, \$100.

## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Arts Council of Fairfax County - Arts Groups Grants	\$120,000	\$120,000	\$120,000	\$120,000

In 1980, the Arts Council Advisory Panel was established to institute a grant system for County arts organizations. The Advisory Panel is the official entity established by the Arts Council for evaluating and ranking all art requests for funds, support services and facilities support from the Fairfax County government. This panel reviews all applications from local arts organizations, and based on eligibility and evaluating criteria, makes recommendations to the County Board of Supervisors for approving grants. It also encourages County arts organizations to seek contributions from a wide range of sources.

The total FY 2006 funding included for the Arts Council of Fairfax County - Arts Groups Grants is \$120,000, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Dulles Air and Space Museum	\$240,000	\$240,000	\$240,000	\$240,000

Fairfax County made its first contribution to the Smithsonian National Air and Space Museum for the Dulles Center project in FY 2000 and has provided a total of \$1,620,000 through FY 2005. The projected cost of the Center is approximately \$311 million. It is anticipated that the Dulles Center will attract an annual visitorship of approximately 3,000,000, which will bring income to the area. Education will be a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students within the County and beyond. The goal is to teach young people about America's aviation and space heritage, and emphasize the importance of technology. The facility opened in December 2003 as part of the 100<sup>th</sup> anniversary of the Wright Brothers' first flight.

The FY 2006 funding included for the Dulles Air and Space Museum is \$240,000, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Fairfax Symphony Orchestra	\$246,964	\$252,518	\$252,518	\$252,518

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization chartered by the Virginia State Commission in 1966. A mixture of public and private contributions support the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic and ensemble music. The orchestra sponsors a variety of programs, including its own concert series, programs in the public schools, master classes for young music students, chamber orchestra for young adults, and the special music collection in the Fairfax County Public Library.

The County's FY 2006 contribution to the Fairfax Symphony is \$252,518, which is consistent with the *FY 2005 Revised Budget Plan*.

## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Fort Belvoir Army Museum	\$0	\$240,000	\$240,000	\$240,000

As part of their deliberations on the FY 2005 Budget, the Board of Supervisors approved funding of \$240,000 to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The capital campaign to raise \$200 million in private funds for the museum is now underway, managed by the Army Historical Foundation, a nonprofit organization dedicated to preserving the Army's heritage. The museum is expected to draw approximately 1 million visitors annually when it opens in June 2009.

All of the branches of the military either already have a centralized museum, or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps is building its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County. It is scheduled for completion by November 2005.

FY 2006 funding of \$240,000 is included for the U.S. Army Museum, which is the same level as FY 2005.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Northern Virginia Regional Park Authority	\$1,775,861	\$1,807,018	\$1,807,018	\$1,918,739

The Northern Virginia Regional Park Authority (NVRPA) is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. The NVRPA currently operates 19 regional parks and owns 10,256 acres of land, of which more than 7,700 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall and Brambleton. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to 1.5 million residents and is expected to approach 2.0 million by 2020.

Current projections indicate that \$4,126,861 will be expended from the NVRPA's General Fund and \$9,859,284 will be expended from the NVRPA's Enterprise Fund for a total of \$13,986,145. The NVRPA is asking member jurisdictions for \$3,014,044, which is an increase of \$197,180 or 7.0 percent over the FY 2005 contribution of \$2,816,864. This is based on increasing costs as well as declining user fee revenue in various categories such as golf fees. Fairfax County's share for the Northern Virginia Regional Park Authority in FY 2006 is \$1,918,739, which is \$111,721 or 6.2 percent over the *FY 2005 Revised Budget Plan* of \$1,807,018.

Fairfax County comprises 63.66 percent of the total population served by this agency projected for FY 2006, which is a slight decrease from the 64.15 percent figure for the FY 2005 budget. Localities' contributions are based upon their percentage of the total population as provided by the U.S. Bureau of the Census.

It should be noted that in addition to the operating contribution, an amount of \$2,500,000 has been included in Fund 306, Northern Virginia Regional Park Authority, as the FY 2006 annual capital contribution.

## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Reston Historic Trust	\$20,000	\$20,000	\$20,000	\$20,000

The Reston Historic Trust is a community-based 501c(3) organization to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax County has provided annual funding of \$20,000 to the Reston Historic Trust. This contribution assists in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum, which is now in its seventh year of operation, has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits which depict Reston's past and future.

As part of its mission, the Trust promotes the social and economic vitality of Reston. In FY 2006, the agency will continue its efforts on revitalization, education and community outreach.

The County's FY 2006 contribution to the Reston Historic Trust is \$20,000, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
The Claude Moore Colonial Farm	\$31,500	\$31,500	\$31,500	\$31,500

The Claude Moore Colonial Farm at Turkey Run, designated a historical site, is the only privately operated national park in the United States. The park's 18<sup>th</sup> Century living history family farm site authentically and realistically recreates the social, technological, environmental and cultural living conditions faced by Northern Virginians of ordinary means in 1771. For 31 years, it has offered a rare, hands-on learning experience about the basics of life, food, shelter and the environment during the Colonial period. Staff continues to enhance the "Colonial Day" handbook for Fairfax County and others studying colonial Virginia history. These materials are available free on the Farm's website and are used by teachers providing this program for their third and fourth grade classes. The Farm has received national recognition for its innovative educational programming, which reaches over 50,000 persons a year, including thousands of students in Fairfax County.

The FY 2006 level of support of \$31,500 is consistent with the *FY 2005 Revised Budget Plan*. This support provides a critical component in an operating budget generated primarily from weather-dependent, self-supporting programs and fundraising events. The contribution will help ensure continuation of Farm programs to Fairfax County residents – especially the Environmental Living Program, the Colonial Experience Program, the school visits to the 18<sup>th</sup> Century Farm Site, the horticultural and animal education programs, and the 18<sup>th</sup> Century Market Fairs, along with the special-focus monthly programs on the Farm site. The County's contribution represents 7.8 percent of the Farm's projected revenue of \$406,000 for FY 2006. Other revenue sources include program fees, pavilion rentals, membership dues, endowment income, contributions from the National Park Service and private donations.



## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Town of Vienna Teen Center	\$40,000	\$40,000	\$40,000	\$40,000

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. Contributions made by the County assist the Town of Vienna in the operation and improvement of the Center. The contributions supplement expenses for staffing the Teen Center, programming, and the purchase of materials and supplies.

The Board of Supervisors first approved \$40,000 in funding for the Teen Center in FY 2001. The amount included \$20,000 to supplement operational expenses at the Center including the purchase of capital equipment and \$20,000 for the expansion of teen programs, activities and special events and staff required for planning, implementing and supervising the expanded operations. The FY 2006 contribution of \$40,000 represents 20.4 percent of the Center's projected expenditure and revenue requirements of \$196,155 and is consistent with the *FY 2005 Revised Budget Plan*. It should be noted that the Teen Center was also awarded an annual grant from the Consolidated Community Funding Pool of \$20,000 for FY 2005-FY 2006.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Virginia Opera Company	\$25,000	\$25,000	\$25,000	\$25,000

The Virginia Opera Company fosters appreciation of the arts through a variety of educational programs offered to schoolchildren. It has grown in recent years to become the fourteenth largest opera in the nation, due in large part to its operations in Fairfax County.

In the current 2004-2005 season, Virginia Opera Company will present four fully staged operas at the George Mason University Center for the Arts. It anticipates continuing that level for FY 2006. Furthermore, the Virginia Opera's education program provides County students with access to age-appropriate opera presentations at their schools. In FY 2004, 66 performances were presented to public schools.

The Virginia Opera Company first received a County contribution of \$25,000 in FY 1999. The FY 2006 contribution for the Virginia Opera Company continues that level of funding, which is also consistent with the *FY 2005 Revised Budget Plan*. The contribution represents approximately 2.8 percent of the Opera Company's projected revenue of \$901,661 for FY 2006.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Wolf Trap Foundation for the Performing Arts	\$25,000	\$125,000	\$125,000	\$125,000

This is a private/public partnership founded in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management.

The Foundation, with a \$23.5 million budget, is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and education programs. Foundation programs reach approximately 500,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting, and the Barns of Wolf Trap, two 18<sup>th</sup> Century barns reconstructed at Wolf Trap using original building materials and techniques.

## Fund 119 Contributory Fund

Starting in FY 1999, Fairfax County contributed \$25,000 to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts as well as position Fairfax County nationally as a leader in the arts and arts-in-education. The amount is not based on a formula, per capita, or any other formal agreement. As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved an increase in the annual contribution from \$25,000 to \$125,000 to support education programs. The FY 2006 contribution remains at \$125,000.

<b>Subtotal Parks, Recreation &amp; Cultural</b>	<b>\$2,732,052</b>	<b>\$3,110,621</b>	<b>\$3,110,621</b>	<b>\$3,225,637</b>
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### **Community Development:**

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Architectural Review Board	\$3,500	\$3,500	\$3,500	\$3,500

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors (BOS) on other properties that warrant historic preservation through historic district zoning, proffers or easements. There are now 13 Historic Overlay Districts, with the potential for several more. The BOS frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is comprised of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. The amount funded for FY 2006 is \$3,500, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Celebrate Fairfax, Incorporated	\$24,675	\$26,298	\$26,298	\$27,099

Celebrate Fairfax, Incorporated was formed to develop educational or entertainment products, services, and events that promote a sense of community among those who live or work in Fairfax County and to coordinate the annual Fairfax Fair. This urban fair symbolizes unity among the civic, business and governmental sectors and demonstrates how public and private partnerships can work together to provide the best for the citizens of Fairfax County at a low cost. The Corporation also produces "Fairfax Fine ArtsFest," first introduced in 2003, as well as "Fall for Fairfax," Fairfax County's annual environmental festival sponsored by the Fairfax County Board of Supervisors.

An amount of \$27,099 is funded for FY 2006 to be used for clean-up costs associated with the Fairfax Fair pursuant to the Memorandum of Agreement between the County Board of Supervisors and Celebrate Fairfax, Inc. This amount represents an increase of \$801 or 3.0 percent over the *FY 2005 Revised Budget Plan* of \$26,298 and is attributable to increased costs associated with the collection and disposal of waste tonnage collected at the Fairfax Fair. It should be noted that Celebrate Fairfax, Inc. also receives a high level of community and corporate support, both financial and in-kind. It is anticipated that the Corporation will also continue to receive significant in-kind support from various County agencies in FY 2006 to support the Fair.

## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Commission for Women	\$6,916	\$6,916	\$6,916	\$6,916

The Commission for Women is an 11-member board created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls, and to communicate those concerns to the general public. The Commission also presents possible solutions and policy reforms for problems that affect women and girls, and assists in developing programs and services that meet the needs of all the County's women. In addition, the Commission supports efforts to provide information to female business owners. In FY 2005, the Commission began a lecture series in partnership with George Mason University that focuses on issues related to women and how women can make a positive impact on the community.

The total FY 2006 Fairfax County contribution to the Commission for Women is \$6,916, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Convention and Visitors Bureau	\$0	\$2,000,000	\$2,000,000	\$2,000,000

As a result of enabling legislation approved by the 2004 General Assembly, the County has the authority to impose an additional two percent transient occupancy tax beginning July 1, 2004. As required by the new legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Bureau located in Fairfax County.

FY 2006 funding of \$2.0 million supports the nonprofit Convention and Visitors Bureau in its efforts to attract travelers to the County and generate tourism revenues in the County. This funding level is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Fairfax County History Commission	\$26,022	\$26,022	\$26,022	\$26,022

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission engages in educational, preservation and research activities to promote interest in the County's historical past and also provides advisory and liaison services to ensure preservation of historic County records and sites. Major programs include: educational activities, cooperative ventures with local universities in implementing history programs, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2006 Fairfax County funding included for this agency is \$26,022, which is consistent with the *FY 2005 Revised Budget Plan*.

## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Northern Virginia Community College	\$99,074	\$97,332	\$97,332	\$95,894

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has five campuses (Alexandria, Annandale, Loudoun, Manassas and Woodbridge) with permanent facilities constructed on each site. Each year, the College serves more than 60,000 students in credit-earning courses and 25,000 students in non-credit (continuing education) activities.

NVCC projects FY 2006 expenditures of \$230,303 for base operating requirements to be funded with \$187,429 from local jurisdictions and \$42,874 carried over from FY 2004. This amount includes \$192,929 for General Administration (President's Office, College Board travel and memberships, student scholarships, loans, and grants), \$22,374 for Community Services (community information), and \$15,000 for a contingency reserve. The base, which is funded by the governing bodies of the local jurisdictions served by the College and any fund balances, supports additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2006 Fairfax County contribution to this agency for operations and maintenance is \$95,894, a decrease of \$1,438 or 1.5 percent, due primarily to shifts in population among the contributing jurisdictions. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 51.2 percent of the College's local maintenance and operating budget of \$187,429 for FY 2006.

In addition, County funding of \$1,012,100 will be included in Fund 303, County Construction, for an annual capital contribution to the College as part of the final year of a three-year program to phase in the per capita contribution for capital improvements to \$1 per capita based on a population figure provided by the Weldon Cooper Center. Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Northern Virginia Conservation Trust	\$245,207	\$250,602	\$250,602	\$258,120

During their deliberations on the FY 2001 Advertised Budget Plan, the Board of Supervisors funded a non-recurring (one-time) amount of \$209,076 for the Northern Virginia Conservation Trust Partnership (NVCT) (formerly the Fairfax Land Preservation Trust). An amount of \$170,000 was funded to enable the County to further its conservation efforts and meet public need without creating new County positions. This amount included \$80,000 for land costs/purchases directly related to conservation easements, \$45,000 for public outreach funding to support staff and material for educating the public about conservation, and \$45,000 for administrative support for staff and materials for the management of Fairfax County conservation efforts. It was anticipated that the contribution amount would be partially matched by approximately \$75,000 in other contributions to the Trust in FY 2001. The County's total contribution also included \$39,076 that was paid to the Park Authority to eliminate the balance of a loan obligation associated with seed money for the Trust and office space provided by the Park Authority.

## Fund 119 Contributory Fund

In FY 2002, Fairfax County entered into a three-year Memorandum of Understanding (MOU) with the NVCT. For that first year, the County's contribution was set at \$235,000 to be adjusted annually based on the CPI-U. FY 2006 funding of \$258,120 is included, which is an increase of \$7,518 or 3.0 percent over the *FY 2005 Revised Budget Plan* of \$250,602.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Northern Virginia Soil and Water Conservation District	\$344,947	\$397,446	\$397,446	\$524,548

The Northern Virginia Soil and Water Conservation District (NVSWCD) is an independent subdivision of the Commonwealth of Virginia to provide leadership in the conservation and protection of Fairfax County's soil and water resources. It is governed by a five-member Board of Directors, three of whom are elected every four years by the voters of Fairfax County and two who are appointed by the Virginia Soil and Water Conservation Board. Technical assistance and information are provided to state and local government agencies as well as private citizens. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation and related natural resource problems. It provides County agencies with comprehensive environmental evaluations for proposed land use changes with particular attention to the properties of soils, erosion potential, drainage and the impact on the surrounding environment.

In FY 2001, Fairfax County entered into a partnership with the NVSWCD to support the cost of soil mapping the southeastern portion of the County. Under the agreement, the U.S. Department of Agriculture's Natural Resource Conservation Service (NRCS) provides a survey team. Fairfax County's portion of the annual cost of the Soil Survey Project is \$195,000 annually; however, a delay in finalizing the agreement with the NRCS resulted in the carryover of \$160,000 of the soils mapping project funds into FY 2002. The drawdown of the County's allocation began in FY 2003. It is anticipated that \$200,489 will have been spent by the end of FY 2005, with \$7,240 to be carried over to FY 2006, requiring an FY 2006 allocation of \$175,055, an increase of \$100,375 over the FY 2005 amount.

NVSWCD projects FY 2005 expenditures of \$481,427 for its base operating requirements. The FY 2006 County share for base operating requirements is \$349,493. With the \$175,055 for the Soils Survey Project described above, the FY 2006 County contribution totals \$524,548 or 79.0 percent of the agency's expenditures totaling \$663,722. This represents an overall increase of \$127,102 or 32.0 percent over the *FY 2005 Revised Budget Plan*. Other revenue sources include the State, NVSWCD, grants, interest, and other miscellaneous revenues, as well as a beginning balance of \$71,163.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Northern Virginia 4-H Education Center	\$25,000	\$25,000	\$25,000	\$25,000

The Northern Virginia 4-H Educational Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia with approximately 50 percent of the program participants being Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia. County funding will be used toward capital improvements such painting and repairs to lodges, resurfacing of parking lots and renovation of the James E. Swart Animal Center, which includes animal stables and the animal center office building. The County contribution also helps minimize camping fees so more young people can attend.

The total FY 2006 Fairfax County funding included for this agency is \$25,000, which is consistent with the *FY 2005 Revised Budget Plan*.

## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Occoquan Watershed Monitoring Program	\$91,240	\$95,650	\$95,650	\$100,108

The Occoquan Watershed Monitoring Program (OWMP) and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. The cost of the OWMP is equally divided between water supply and sewage users. As a result, 50 percent of Operating Expenses is supported by the Fairfax County Water Authority and 50 percent by the participants: Fairfax, Fauquier, Loudoun and Prince William counties, and the cities of Manassas and Manassas Park. The Watershed Monitoring Program Funding Agreement of 1988 requires that Fairfax County provide 12.5 percent of the direct costs.

Given the many diverse uses of the land and water resources in the Occoquan Watershed (agriculture, silviculture, urban residential development, commercial and industrial activity, water supply, and wastewater disposal), the OWMP provides a critical role as the unbiased interpreter of basin water quality information. This organization's water quality database greatly contributed to the work of the 2001-2003 New Millennium Occoquan Task Force appointed by the Fairfax County Board of Supervisors.

The total amount included for Fairfax County's FY 2006 share is \$100,108 based upon agency expenditures. This represents an increase of \$4,458 or 4.7 percent over the *FY 2005 Revised Budget Plan* of \$95,650. In addition, it should be noted that with the waiver of the agency's budgeted indirect costs by Virginia Tech, the Fairfax County contribution represents 10.25 percent of the agency's total budget.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Southeast Fairfax Development Corporation	\$142,250	\$142,250	\$142,250	\$184,641

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. The Corporation promotes, encourages, facilitates and guides economic development and revitalization on the 7.5 mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization/redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance, and increased tax base. Its 18-member volunteer Board of Directors is representative of the community.

Total private investment in Richmond Highway since 1990 is estimated at over \$815 million. SFDC continues to foster growth in existing businesses, while simultaneously promoting the physical renovation of the area through initiatives involving beautification, developmental planning, and ongoing market studies and needs assessments. The total FY 2006 Fairfax County contribution for SFDC is \$184,641, which represents an increase of \$42,391 or 29.8 percent *FY 2005 Revised Budget Plan*. This funding supports essential vitalization efforts critical to the economic stability of the Route One Corridor. Decreases in other funding sources have made it necessary to increase the County's contribution in order to maintain a viable program in this area.

## Fund 119 Contributory Fund

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
VPI/UVA Education Center	\$50,000	\$50,000	\$50,000	\$50,000

In FY 1995, Fairfax County signed an agreement with the City of Falls Church, the Virginia Polytechnic Institute and State University (VPI), and the University of Virginia (UVA) to provide support for a new Education Center to be constructed in Falls Church. As part of this agreement, the Board of Supervisors agreed to waive all development/regulatory fees and costs, and provide review and inspection services necessary for the development of this center. In addition to one-time FY 1996 sewer availability and connection charges of \$70,881, the County agreed to contribute an annual amount of \$50,000 toward the facility, to be paid each year for 20 years, commencing in FY 1995. The total value of this 20-year contribution will be \$1,000,000.

The total FY 2006 Fairfax County contribution for the VPI/UVA Education Center is \$50,000, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Women's Center of Northern Virginia	\$29,942	\$29,942	\$29,942	\$29,942

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning and legal rights. It is anticipated that in FY 2006, 71 percent of requests for service will come from Fairfax County residents.

In FY 2006, the Center anticipates receiving approximately 60,000 requests for services from County residents to meet the interrelated psychological, practical, legal and financial needs of these County residents, many of whom are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient.

The total FY 2006 Fairfax County contribution included for this agency is \$29,942, which is consistent with the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Washington Area Housing Partnership	\$4,000	\$4,000	\$4,000	\$4,000

This contribution represents membership fees in the Washington Area Housing Partnership, a component of the Metropolitan Washington Council of Governments (COG). This organization is a regional, public/private housing partnership that addresses housing issues in the Washington Metropolitan Area. The Partnership undertakes a neighborhood initiative in each of the Northern Virginia, DC, and suburban Maryland regions each year.

## Fund 119 Contributory Fund

During deliberations on the FY 1999 Advertised Budget Plan, the Board of Supervisors first approved recurring funding in the amount of \$4,000 for membership fees in the Washington Area Housing Partnership. In FY 2006, funding of \$4,000 is included based upon the aforementioned membership fee, which is unchanged from FY 2005.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Washington Area Housing Trust Fund	\$0	\$31,442	\$31,442	\$31,665

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of \$31,442 to provide a contribution to the Washington Area Housing Trust Fund (WAHTF). The general membership of the Council of Governments (COG) recommended that local governments support a voluntary per capita assessment of \$0.03 to fund WAHTF operations. Capital support is provided through the federal government and private sector grants. WAHTF has raised \$1.9 million in capitalization funds for locally supported affordable housing deals in the region and recently made a loan of \$150,000 to help a nonprofit organization purchase and renovate 102 units of severely distressed Section 8 housing in Reston. Operational funding provided by area local governments will be leveraged to attract capitalization dollars. It also allows the trust fund to loan money at a highly subsidized rate, which helps to lower the cost of housing in this region.

WAHTF has the following goals: 1) increase and preserve the Washington region's supply of affordable homes by providing loans, grants and equity investments to locally supported affordable housing developments; 2) increase the visibility of affordable housing by engaging new corporate champions; 3) educate the region about affordable housing needs and opportunities; and 4) encourage balanced growth by placing priority on increasing and preserving the supply of affordable housing near job and transportation centers.

In FY 2006, Fairfax County's share for the WAHTF is \$31,665 or 14.8 percent of total operating expenses. This is an increase of \$223 or 0.7 percent over the *FY 2005 Revised Budget Plan*.

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Wildlife Rescue League	\$0	\$0	\$10,000	\$10,000

The Wildlife Rescue League (WRL) is a non-profit organization that provides care for sick, injured and orphaned wildlife in order to return them to the wild. They work with licensed rehabilitators throughout Virginia and suburban Maryland, as well as with animal shelters, humane societies, wildlife groups, nature centers and veterinary hospitals to provide care. Approximately 75 percent of the calls received are from Fairfax County residents. The WRL is entirely run by volunteers and has no paid staff.

The WRL operates a hotline in Northern Virginia and surrounding areas to assist the public in obtaining information and help in locating a wildlife rehabilitator. They also educate the public about the natural history of native wildlife and how to coexist with it, as well as how to prevent the need for wildlife rehabilitation.

As part of the *FY 2004 Carryover Review*, the Board of Supervisors first approved funding of \$10,000 for this organization. The FY 2006 contribution remains at that level.

<b>Subtotal Community Development</b>	<b>\$1,092,773</b>	<b>\$3,186,400</b>	<b>\$3,196,400</b>	<b>\$3,377,455</b>
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## Fund 119 Contributory Fund

### Nondepartmental:

Fairfax County	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Fairfax Public Law Library	\$57,657	\$57,657	\$57,657	\$57,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library (FCPL), shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

The Law Library receives over 70 percent of its funding from assessments of \$4 on civil case filings in the General District and Circuit Courts. This is projected at \$220,000 in FY 2006. The annual contribution of \$57,657 from the County is provided to assist the Law Library with operational costs. Other revenue includes \$10,000 from the Fairfax Bar Foundation, \$900 from the Friends of the Law Library, \$19,700 earned for Library services including copier charges, and \$2,650 in miscellaneous income for a total of \$310,907.

Located in the Fairfax County Judicial Center, the Fairfax Public Law Library assists the public as well as members of the legal community with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has four carrels (work stations) dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as five computer work stations where the public may access legal materials on CD-ROMs and online databases. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases, partially as a result of decreased filing fees. In addition, it will be necessary to reduce staffing from 5/4.0 SYE positions in the FY 2005 Adopted Budget Plan to 5/3.3 SYE in FY 2006 due to declining revenue associated with civil filing fees. It should be noted that Law Library staff are not County employees but are employed under a contract with the Fairfax Bar Association.

The Fairfax Public Law Library anticipates that it will serve approximately 65,000 patrons in FY 2006, more than half of whom are not attorneys. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services. The remaining patrons include prosecutors, public defenders, judges, lawyers and other members of the legal profession.

The total FY 2006 Fairfax County funding for this agency is \$57,657, which is consistent with the *FY 2005 Revised Budget Plan*.

<b>Subtotal Nondepartmental</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>
<b>Total County Contributions</b>	<b>\$7,011,855</b>	<b>\$9,916,891</b>	<b>\$9,944,391</b>	<b>\$10,478,301</b>

# Fund 119 Contributory Fund

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 119, Contributory Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$104,267</b>	<b>\$104,267</b>	<b>\$140,835</b>	<b>\$69,068</b>
Transfer In:				
General Fund (001)	\$7,048,423	\$9,862,624	\$9,872,624	\$10,478,301
<b>Total Transfer In</b>	<b>\$7,048,423</b>	<b>\$9,862,624</b>	<b>\$9,872,624</b>	<b>\$10,478,301</b>
<b>Total Available</b>	<b>\$7,152,690</b>	<b>\$9,966,891</b>	<b>\$10,013,459</b>	<b>\$10,547,369</b>
Expenditures:				
Legislative-Executive Functions/Central Services				
Agencies	\$1,566,770	\$1,759,157	\$1,776,657	\$1,882,921
Public Safety	332,934	406,000	406,000	451,328
Health and Welfare	1,229,669	1,397,056	1,397,056	1,483,303
Parks, Recreational and Cultural	2,732,052	2,870,621	3,110,621	3,225,637
Community Development	1,092,773	3,426,400	3,196,400	3,377,455
Nondepartmental	57,657	57,657	57,657	57,657
<b>Total Expenditures</b>	<b>\$7,011,855</b>	<b>\$9,916,891</b>	<b>\$9,944,391</b>	<b>\$10,478,301</b>
<b>Total Disbursements</b>	<b>\$7,011,855</b>	<b>\$9,916,891</b>	<b>\$9,944,391</b>	<b>\$10,478,301</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$140,835</b>	<b>\$50,000</b>	<b>\$69,068</b>	<b>\$69,068</b>

<sup>1</sup> For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility.

## **Contributory Fund Fund 703 - NOVARIS**

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### **Non-Appropriated Funds**

Fairfax County exercises a fiduciary responsibility for the financial management and operation of the Northern Virginia Regional Identification System (NOVARIS). Therefore, this fund is displayed here for information. Participating Washington Metropolitan Area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997.

The Fairfax County contribution is made through the Contributory Fund. The total Fairfax County FY 2006 contribution is \$401,328. The total contribution consists of \$256,497, which represents the County's annual share of costs associated with operations and upgrades of NOVARIS and \$144,831 in funding for lease agreements and other costs associated with equipment that is specific to Fairfax County operations. See the NOVARIS Fund Statement on the next page.

# Contributory Fund Fund 703 - NOVARIS

## FUND STATEMENT

Fund Type G70, Trust and Agency Funds

Fund 703, Northern Virginia Regional  
Identification System (NOVARIS)

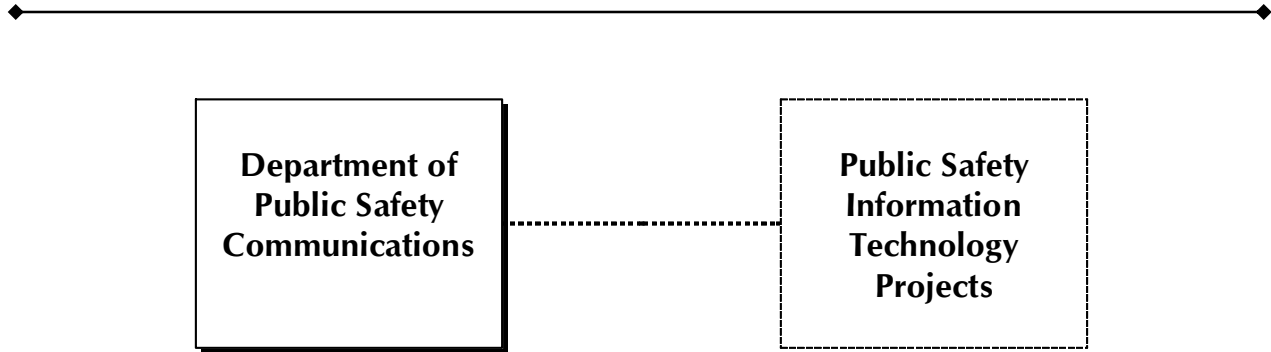
	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$44,363</b>	<b>\$380</b>	<b>\$54,035</b>	<b>\$7,436</b>
Revenue:				
Interest on Investments	\$2,049	\$529	\$529	\$529
Fairfax County (Police and Sheriff)	282,934	356,000	356,000	401,328
Arlington County	51,995	54,484	54,484	57,758
Prince William County	49,586	51,959	51,959	55,082
City of Fairfax	9,196	9,636	9,636	10,215
City of Falls Church	4,523	4,740	4,740	5,024
City of Alexandria	40,244	42,171	42,171	44,705
Montgomery County	34,066	35,697	35,697	37,842
Prince Georges County	34,066	35,697	35,697	37,842
Total Revenue:	\$508,659	\$590,913	\$590,913	\$650,325
<b>Total Available</b>	<b>\$553,022</b>	<b>\$591,293</b>	<b>\$644,948</b>	<b>\$657,761</b>
Expenditures:				
Operating Expenses	\$190,825	\$247,312	\$247,312	\$255,461
Capital Equipment	225,994	247,469	247,469	247,469
Fairfax County Expenses Only <sup>1</sup>	82,168	114,043	142,731	144,831
Total Expenditures	\$498,987	\$608,824	\$637,512	\$647,761
<b>Total Disbursements</b>	<b>\$498,987</b>	<b>\$608,824</b>	<b>\$637,512</b>	<b>\$647,761</b>
<b>Ending Balance<sup>2, 3</sup></b>	<b>\$54,035</b>	<b>(\$17,531)</b>	<b>\$7,436</b>	<b>\$10,000</b>

<sup>1</sup> This represents the lease/purchase associated with digital photography equipment, and other maintenance expenses paid for by Fairfax County only.

<sup>2</sup> Ending balances fluctuate due to variable expenditure requirements and the carryover of unspent funds.

<sup>3</sup> The negative FY 2005 Adopted Budget Plan ending balance was offset by anticipated FY 2004 year end balances.

## Fund 120 E-911



### Mission

To provide professional, responsive emergency and non-emergency communication services and coordination of the countywide 911 system to the citizens of Fairfax County, Fairfax City, Town of Herndon, Town of Vienna and to County public safety agencies in a stable and supportive work environment that utilizes well trained and qualified staff. To deliver emergency and non-emergency communications by ensuring that public safety information technology systems are cost effective, sustainable, reliable, technologically innovative, and support the needs of the users and the community.

### Focus

The activities and programs in Fund 120, E-911 provide support to the operations of both Agency 95, Department of Public Safety Communications and various public safety information technology projects. The Department of Public Safety Communications provides an emergency point of contact for all E-911 calls in the County as well as Fairfax City and the Towns of Herndon and Vienna. As part of that function it provides the emergency dispatch of police, fire and rescue units. It also provides emergency medical dispatch (EMD). This is a medical intervention program that provides emergency medical instructions by phone until emergency services arrive on the scene. The Department provides critical incident management services to County agencies and responds to all commercial and residential alarm calls. Non-emergency services provided include responding to police non-emergency calls received on the 703-691-2131 phone line; reporting of Tow-Ins; and calls that ultimately get routed to Animal Control for resolution. The Department also provides teletype operations related to property (e.g., stolen guns and vehicles), people (e.g., protective orders and missing persons), events (e.g., fatal accidents), and queries (e.g., warrant confirmation). These operations ensure information is shared with the appropriate authorities within the County and on a regional, state and federal level. Another support operation provided by the Department is the production of E-911 audio tapes based on requests, such as for evidence in court.

Fund 120, E-911 recognizes revenue from estimated E-911 fees and Commonwealth reimbursement associated with Wireless E-911. A General Fund Transfer supports any difference between revenues and expenditures.

#### *Department of Public Safety Communications*

In FY 2005, the County identified several operational issues within the existing Public Safety Communication Center (PSCC). Expenditure patterns reflected the continued dependence upon overtime to offset large vacancy and turnover rates. In addition, the call volume for both emergency and non-emergency phone lines was stretching the capacity of the Center to maintain an acceptable level of performance in the time it took to answer calls, resulting in longer wait times before calls were answered. Perceptions of low morale across the workforce, and heavy turnover of newly hired and experienced staff was also occurring.

One effort to mitigate these issues included the addition of 14/14.0 SYE Public Safety Communicators III and 2/2.0 SYE Administrative Assistants I in FY 2005. This was intended to be the first year of a multi-year plan to increase positions to keep up with increasing emergency and non-emergency call volumes. The Public Safety Communicators III were provided to increase staffing for the 1.1 million calls received by the PSCC annually. During FY 2004, call statistics indicate that while the average speed to answer an emergency call was 6 seconds, the PSCC was only able to answer 86 percent of calls within 12 seconds and the remaining 14

## Fund 120 E-911

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percent of calls were subject to much longer wait times. The addition of the 14/14.0 SYE Public Safety Communicators added further capability to promptly answer the calls currently left unanswered or answered after an unacceptable wait. The Administrative Assistant I positions were provided to answer approximately 55,000 calls received annually regarding towed vehicles as required by the Commonwealth. Prior to this, Public Safety Communicators answered these routine calls. By shifting this responsibility to the Administrative Assistant I positions, Public Safety Communicators can focus more on emergency and non-emergency call taking and dispatching.

Another effort to mitigate the above issues was to review recruitment and retention at the PSCC. In the last four years, over one hundred Public Safety Communicators have been separated for various reasons including failed training, transfers within Fairfax County Police and Fire Departments, other employment, or relocation from the area. The current attrition rate for Public Safety Communicators that perform call taking and call dispatch functions is over 50 percent.

The County, in cooperation with a private vendor, also began the work of reviewing existing public safety communications operations in FY 2005. This review, and the additional positions included in FY 2005, were the first steps towards building the system and structures necessary for a best practice agency that will operate out of the new Public Safety and Transportation Operations Center (PSTOC) scheduled to open in November 2007.

Major issues addressed in the FY 2005 review included: organizational placement of the PSCC within County government to ensure an effective representation of its broad public safety service role and broad client base; organizational leadership and management to both reframe the role of the Director position from a sworn officer in the Police Department chain of command structure to a civilian position who will work with additional management level staff to support and encourage innovation and improved efficiency and performance; operational and performance measurement to standardize the process for quality control and quality assurance, and to monitor a complex budget of multiple funding streams and the allocation of funds to the attainment of performance objectives; and recruitment and retention issues to overcome the difficulty of staff burn-out and over-reliance on overtime, to update outreach, application and assessment processes, and provide for ongoing learning and professional development activities.

As a result of this internal review of existing operations, a change plan was developed to provide a guiding framework for facilitating successful implementation of both current and future action steps. The reorganization of the existing Public Safety Communications Center is a first step in the change plan. In FY 2006, the Center will be moved from a division within the Police Department to independent agency status in Fund 120 as Agency 95, Department of Public Safety Communications. This agency will report to the Deputy County Executive, along with the other public safety agencies. A Client Advisory Board of Directors will also be established to promote and improve service levels to client agencies served by the Department.

In addition, there will be 11/11.0 SYE new positions added in FY 2006 to facilitate the operation as a new independent Department as well as address many of the organizational needs within the existing structure. The positions will provide the basis for implementing many of the action steps necessary to address the major issues noted above. These positions will enable human resource support for reengineering the recruitment program, redesigning the new hire program, and promoting programs to encourage retention; enhance the management structure to provide leadership in the areas of client services and call center operations; and allow for the development of business analyses to measure and monitor performance. As noted above, as the position changes are implemented, the need for additional front line staff will be reevaluated to determine if adequate staffing has been reached.

In FY 2006, the first-responder positions within the Department (primarily Public Safety Communicator positions performing call dispatch and call taking functions) are also being moved from the Fairfax County Employees' Retirement System to the Uniformed Retirement System, reflecting consistency within County public safety agencies for front line, first-responder staff. The Uniformed Retirement System is structured to compensate employees who daily perform first-responder functions in a high stress environment. This change

## Fund 120

### E-911

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in retirement system is a key part of immediately addressing both the recruitment and retention issues facing the center. All new hires into first-responder positions within the Department will be part of the Uniformed Retirement System, and existing first-responder staff will have the option of converting to that system.

Many of the other action steps in the change plan have already begun to be implemented, such as a new assessment examination process and expanded recruitment efforts, and additional actions are being proactively planned for FY 2006 as the Department prepares for its move to the new PSTOC.

#### *Public Safety Information Technology Projects*

In 1995, an IT project was established to replace and upgrade the County's Public Safety Communications Network (PSCN) and its components. The PSCN supports emergency communications of the Police Department, Fire and Rescue Department, and Office of the Sheriff. This includes public safety call taking (E-911, cellular E-911, and non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system with an integrated mobile data communications component and a wireless digital radio network for voice communications. The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources with minimal voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the Department of Public Safety Communications.

Installation of the radio network was completed and brought online in October 2000. Subsequent to the September 11, 2001 attacks, a reevaluation of the network determined that three additional tower sites needed to be added to ensure proper coverage to areas of the County that had grown more populous since the original propagation studies were completed. This expansion is underway and funded through a Homeland Defense grant.




In FY 2006 replacement of Operating Expenses and IT Projects expenditure requirements are increasing as the Public Safety Subscriber radios for the Department of Fire and Rescue need to be accelerated to maintain interoperability with neighboring jurisdictions. In addition, on-going operational funding is often necessary for maintenance and support of these IT Projects systems. Additionally, new projects are required to provide replacement and enhancement of existing systems and equipment. This is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. FY 2006 IT Project funding includes support for the replacement cycle of portable two-way radios (currently in use by the Police Department, Fire and Rescue Department and the Office of the Sheriff), continuation of the County's E-911 call answering system, continuation of the radio system upgrades, and system software design. The replacement and upgrade of these items is critical to the operation of the Public Safety Communications Network. IT Project funding reflects a prioritization of public safety communications needs. Continued future support for the PSCN's component systems and equipment is vital for ensuring immediate and systematic response to emergencies.

#### *Revenues*

In a countywide effort to continue to diversify revenue, the E-911 tax applied to eligible phone lines will be adjusted in FY 2006 to match the State approved maximum charge per line of \$3.00. This is an increase of \$0.50 from the existing rate of \$2.50 per line; the rate is expected to be effective September 1, 2005. The per line rate increase combined with recent declining number of eligible phone lines result in a FY 2006 revenue projection of \$19,855,915. It should be noted that this revenue is in addition to the General Fund monies used to support E-911 operations in the County. In order to fully cover all necessary FY 2006 expenditures without local, General Fund dollars would require an E-911 charge per line of \$4.95.


## Fund 120 E-911

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Reorganize police call dispatch operations to have one dispatcher assigned to each police district station, supporting the increased demands for service and improving officer safety.		<input checked="" type="checkbox"/>	Department of Public Safety Communications
 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Installed a new trunked wireless digital voice communications system which consolidates all County public safety communications and improves coverage and reliability compared to the prior system. This system will provide capacity for growth for the next 20 years.	<input checked="" type="checkbox"/>		Public Safety Information Technology Projects
Upgraded the current Computer Aided Dispatch software in 2003 to enhance the dispatch process for emergency response, with planned improvements to the Fire Incident Management System and interoperability with the Police Records Management System scheduled for FY 2006.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Public Safety Information Technology Projects
Continue lease purchase payments for the wireless voice radio project and E-911 call answering system, both efforts resulting in better communication among public safety responders.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Public Safety Information Technology Projects
Continue replacement cycle for portable and mobile public safety two-way radios used by the Police Department, Fire and Rescue Department, and Office of the Sheriff enabling interoperability with neighboring jurisdictions and providing critical hardware to the County's public safety emergency communications capabilities.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Public Safety Information Technology Projects
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue planning and design phases of the development of the Public Safety and Transportation Operations Center (PSTOC) in collaboration with the Commonwealth of Virginia. Site infrastructure construction is scheduled to begin in late Spring 2005, and construction of the facility will commence in Spring 2006. This site will house an enlarged County Public Safety Communications Center, a County Emergency Operations Center and a County Forensic Facility, as well as Virginia Department of Transportation (VDOT) Smart Traffic Center, VDOT Smart Traffic Signal System, and the Virginia State Police Dispatch Center.		<input checked="" type="checkbox"/>	Department of Public Safety Communications



## Fund 120 E-911

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Continue to review public safety communication operations and implement necessary action steps to ensure a state-of-the-art, best practice organization.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Department of Public Safety Communications
Implemented a new evaluation process for call taker and call dispatch applicants to ensure the best match possible prior to making a job offer.	<input checked="" type="checkbox"/>		Department of Public Safety Communications
Continue to expand recruitment efforts, including joint outreach efforts with the Police Department, to maximize and leverage resources.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Department of Public Safety Communications
Develop a new community outreach program to enhance residents' awareness of 'who to call when.'		<input checked="" type="checkbox"/>	Department of Public Safety Communications

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years <sup>1</sup>				
Regular	0 / 0	0 / 0	0 / 0	164 / 164
Expenditures:				
Personnel Services	\$12,406,201	\$14,810,073	\$14,810,073	\$18,639,012
Operating Expenses	6,871,310	8,266,247	9,000,086	9,113,916
Capital Equipment	0	0	0	0
IT Projects	8,167,303	6,698,933	10,975,780	8,497,796
<b>Subtotal</b>	<b>\$27,444,814</b>	<b>\$29,775,253</b>	<b>\$34,785,939</b>	<b>\$36,250,724</b>
Less:				
Recovered Costs	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$27,444,814</b>	<b>\$29,775,253</b>	<b>\$34,785,939</b>	<b>\$36,250,724</b>

<sup>1</sup> Prior to FY 2006, all existing positions were reflected in the Public Safety Communications Center cost center in the Police Department.

# Fund 120

## E-911

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$479,167**  
A net increase of \$479,167 in Personnel Services including \$27,890 associated with salary adjustments to support the County's compensation program, and \$451,277 for a 3.07 percent market rate adjustment for employees on the public safety pay scales (C, F, O, and P), effective the first full pay period of FY 2006.
  
- ◆ **New Positions** **\$850,000**  
An increase of \$850,000 for 11/11.0 SYE new positions to support the structure necessary to resolve leadership, performance, recruitment and retention issues as well as independent agency status of Agency 95, Department of Public Safety Communications. This includes \$670,929 in Personnel Services and \$179,071 for Fringe Benefits.
  
- ◆ **Uniformed Retirement Conversion** **\$2,300,000**  
An increase of \$2,300,000 in Fringe Benefits associated with the conversion of Public Safety Communication Center first-responder staff from the Fairfax County Employees' Retirement System to the Uniformed Retirement System. In implementation of this action, existing employees who opt to move to the Uniformed Retirement System will be required to contribute to the conversion based on their salary and number of years of service. This conversion is in line with other County agencies emergency first-responder staffing.
  
- ◆ **Transfer of PSCC Baseline Funding from the Police Department** **\$573,966**  
An increase of \$573,966 including \$199,772 in Personnel Services and \$374,194 in Operating Expenses as a result of the reorganization of the PSCC from a division within the Police Department to independent agency status in Fund 120.
  
- ◆ **Public Service Communication Operating Expenses** **\$229,292**  
An increase of \$229,292 in Operating Expenses primarily associated with expenses for training and CAD maintenance.
  
- ◆ **Information Technology Operating Expenses** **\$244,183**  
An increase of \$244,183 associated with increasing telecommunications and repair costs.
  
- ◆ **Carryover Adjustments** **(\$733,839)**  
A decrease of \$733,839 in Operating expenditures for one-time purchases carried forward at the FY 2004 Carryover Review.
  
- ◆ **IT Projects** **\$8,497,796**  
Funding of \$8,497,796 has been included in IT Projects, including \$2,324,769 for the ninth year of a 10-year lease purchase payment for the wireless voice radio project; \$5,933,027 for the third year of a five-year replacement cycle for portable two-way radios in use by the Police Department, the Fire and Rescue Department, and the Office of the Sheriff; \$220,000 for the second year of a five-year lease payment obligation for the E-911 call answering system at the Public Safety Communications Center; and \$20,000 for software design applications. Details of specific projects are included on the Project Detail Table that follows.

# Fund 120

## E-911

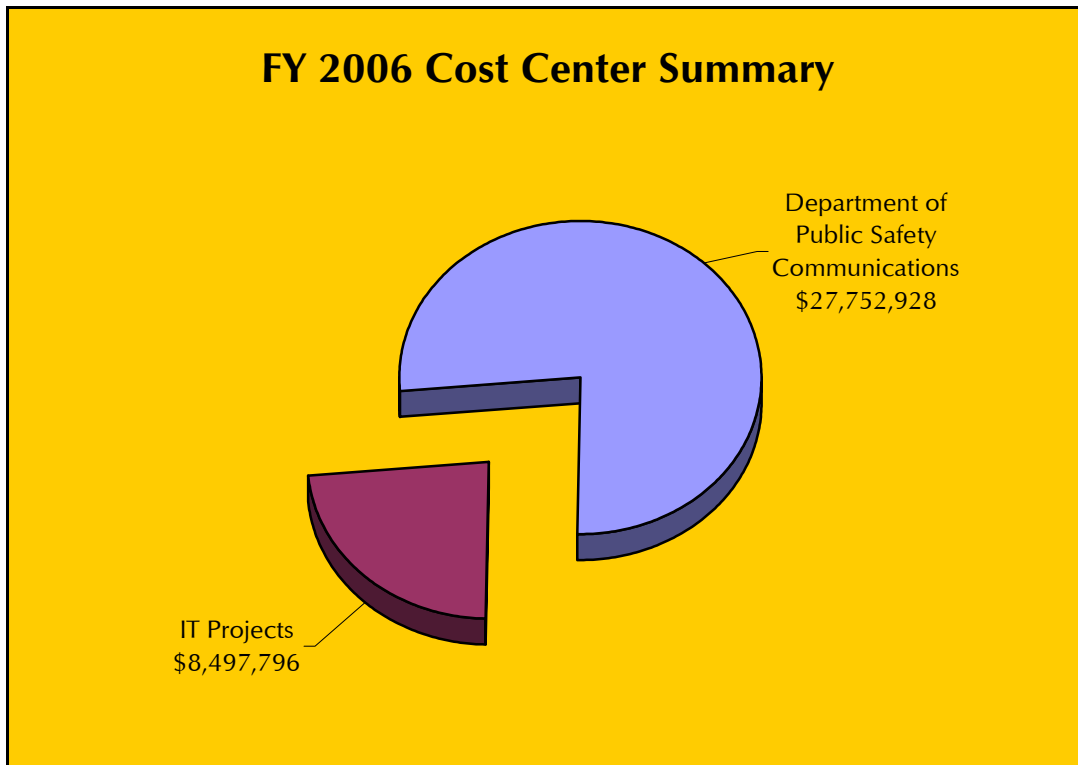
### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$733,839**  
As part of the FY 2004 Carryover Review, encumbrances of \$733,839 were carried forward into FY 2005. This includes \$21,590 for the Department of Human Resources study of the PSCC, \$632,249 in IT encumbrances for radio equipment and services, and \$80,000 for additional requirements for upgrading the Herndon and Vienna E-911 systems.
  
- ◆ **IT Projects** **\$4,276,847**  
As part of the FY 2004 Carryover Review, unexpended project balances of \$4,276,847 were carried forward into FY 2005 to complete current projects.

### Cost Centers

The two cost centers of the Fund include the Department of Public Safety Communications and the Public Safety Information Technology Projects. Both programs work together to fulfill the mission of the Fund.



# Fund 120 E-911

## Department of Public Safety Communications



Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/0	0/0	0/0	164/164
<b>Total Expenditures</b>	<b>\$19,277,511</b>	<b>\$23,076,320</b>	<b>\$23,810,159</b>	<b>\$27,752,928</b>

Position Summary			
1 Director (1)	1 Human Resources Specialist (1)	1 Policy Development and Legislation Specialist (1)	
3 Deputy Directors (3)	1 Administrative Operations Specialist (1)	1 Management/Business Specialist (1)	
1 Assistant Director (1T)	1 Emergency Operations Specialist (1)	1 Administrative Assistant IV (1T)	
4 PSC Squad Supervisors (4T)	1 Information Services Specialist (1)	1 Administrative Assistant III (1T)	
19 PSC Asst. Squad Supervisors (19T)	1 Business Analyst III (1T)	2 Administrative Assistants I (2T)	
121 PSCs III (121T)	2 Geog. Info. Spatial Analysts I (2T)	1 Public Information Specialist (1)	
	1 Public Safety Training Coordinator (1T)		
<b>TOTAL POSITIONS</b>		<b>( ) denotes new position</b>	
<b>164 Positions / 164.0 Staff Years (11/11.0) (153/153.0 T)</b>		<b>(T) denotes transferred position</b>	

## Key Performance Measures

### Goal

To provide the telecommunications necessary for the rapid dispatch of Police and Fire and Rescue units to the scene of citizen or other agency requests for assistance. To maintain effective command, control, communications, and information support for public safety field personnel required for the safe, orderly conduct of public safety activities 24 hours a day, 365 days a year.

### Objectives

- ◆ To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority I-life threatening) within 0.6 minutes (average).
- ◆ To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority II-serious threat to property or public order) within 1.8 minutes (average).
- ◆ To contribute to the prompt and efficient response of field personnel by dispatching non-emergency calls for services (Priority III-threat to public safety or convenience) within 10.0 minutes (average).

## Fund 120 E-911

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Calls received on emergency lines	614,409	543,159	551,306 / NA	559,576	559,576
Calls received on non-emergency lines (1)	560,376	536,814	544,866 / NA	553,039	553,039
<b>Efficiency:</b>					
Cost per call	\$14.87	\$12.79	\$18.04 / NA	\$21.88	\$21.63
<b>Service Quality:</b>					
Average speed-to-answer emergency calls (in seconds)	6.0	6.0	5.0 / NA	5.0	5.0
Average speed-to-answer non-emergency calls (in seconds)	28.0	37.0	42.0 / NA	40.0	40.0
<b>Outcome:</b>					
PSCC dispatch time (in minutes) for Priority I: emergency/life threat	0.6	0.6	0.6 / NA	0.6	0.6
PSCC dispatch time (in minutes) for Priority II: emergency/serious threat to property or public order	1.7	1.8	1.8 / NA	1.8	1.8
PSCC dispatch time (in minutes) for Priority III: non-emergency/threat to public safety or convenience	7.2	7.5	8.0 / NA	10.0	10.0

(1) On February 3, 2002, a new telephone system was installed in the PSCC. In the following months, it was determined that the old software had inflated the administrative call count by including administrative calls to PSCC supervisors, Uniformed Fire Officers and the Teletype Section calls as non-emergency calls for service. Prior year actual data, including "cost per call," have now been corrected. Emergency and non-emergency calls received by call-takers were not affected as they operate on a separate call distributor and accounting system, and so remain accurate.

### Performance Measurement Results

*(Note: The Department collects and reports performance data based upon calendar year rather than fiscal year. The Performance Measurement tables in each cost center therefore reflect calendar year information. Updated data will be provided in the FY 2006 Adopted Budget Plan.)* The Public Safety Communications Center provides access to the public in need of assistance. The Department recognizes the need to provide quick response to the calls, and has sought to maintain and even lower average speed-to-answer such calls, a challenging task due to the historically increasing total number of calls. In CY 2003, the Center realized an increase in dispatch times for Priority II calls (serious threat to property or public order) from 1.7 minutes to 1.8 minutes, as well as an increase in dispatch times for Priority III calls (threat to public safety or convenience) from 7.2 minutes to 7.5 minutes. The increased delay to dispatch Priority II and III events is primarily attributable to a less experienced pool of call takers due to attrition and the part time use of police officers and fire fighters to process calls. In addition, the proportion of language line assisted calls also continues to increase, thus requiring call takers to spend more time gathering information before appropriate resources can be dispatched. Dispatch times for Priority I calls (emergency/life threatening) remained stable at 0.6 minutes in CY 2003.

# Fund 120 E-911

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 120, E-911

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$6,333,511</b>	<b>\$0</b>	<b>\$5,010,686</b>	<b>\$0</b>
Revenue:				
E-911 Fees <sup>1</sup>	\$16,898,495	\$16,863,579	\$16,863,579	\$19,855,915
State Reimbursement (Wireless E-911)	2,848,448	3,067,630	3,067,630	2,848,448
Interest Income	51,103	88,175	88,175	51,103
<b>Total Revenue</b>	<b>\$19,798,046</b>	<b>\$20,019,384</b>	<b>\$20,019,384</b>	<b>\$22,755,466</b>
Transfer In:				
General Fund (001)	\$6,323,943	\$9,755,869	\$9,755,869	\$13,495,258
<b>Total Transfer In</b>	<b>\$6,323,943</b>	<b>\$9,755,869</b>	<b>\$9,755,869</b>	<b>\$13,495,258</b>
<b>Total Available</b>	<b>\$32,455,500</b>	<b>\$29,775,253</b>	<b>\$34,785,939</b>	<b>\$36,250,724</b>
Expenditures:				
Personnel Services	\$12,406,201	\$14,810,073	\$14,810,073	\$18,639,012
Operating Expenses	6,871,310	8,266,247	9,000,086	9,113,916
IT Projects	8,167,303	6,698,933	10,975,780	8,497,796
<b>Total Expenditures</b>	<b>\$27,444,814</b>	<b>\$29,775,253</b>	<b>\$34,785,939</b>	<b>\$36,250,724</b>
<b>Total Disbursements</b>	<b>\$27,444,814</b>	<b>\$29,775,253</b>	<b>\$34,785,939</b>	<b>\$36,250,724</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$5,010,686</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The E-911 tax rate is increased from \$2.50 per line per month to \$3.00 per line per month on September 1, 2005.

<sup>2</sup> IT projects are budgeted based on the total project costs and most projects span multiple years. Therefore, funding for IT projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

## Fund 120 E-911

IT0001	Public Safety Communications Network/Systems				
Total Project Estimate	Prior Year Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
TBD	\$39,146,949	\$8,167,303	\$10,975,780	<b>\$8,497,796</b>	TBD

This project was established in FY 1995 to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications of the Police, Fire and Rescue, and Sheriff's departments. This includes public safety call taking (E-911, Cellular E-911, non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system with an integrated mobile data communications component and a wireless digital radio network for voice communications.

The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources with minimal voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the Public Safety Communications Center (PSCC). As needed, this project provides funding for upgrades to the CAD and its mobile data communications component, originally implemented in 1986. The old systems were technologically obsolete, severely undersized, and at the end of their effective, supportable life cycle. Upgrades ensure continued reliable operation of these critical systems, incorporates software, hardware, and user functionality advances made since the 1980's, and allow for future migration in capability as new technologies emerge.

Migration to the new digital radio network is necessary to accommodate growing public safety voice communications requirements and to remedy performance, coverage, fragmentation, and reliability problems associated with an aging, technologically obsolete system at the very end of its sustainable life cycle. Deficiencies in the old system severely impeded critical communications and safety in emergency situations. The new trunked wireless digital voice communications system consolidates all County public safety voice communication and is designed to address coverage, reliability, and operational limitations of the old system used by public safety agencies in the County. It provides capacity for growth and enhancement for the next twenty years.

FY 2006 funding is included for: the ninth year of a ten-year lease-purchase payment for the wireless voice radio project (\$2,324,769); the second year lease purchase payment obligations of a five-year lease-purchase for the E-911 call-answering system at the PSCC (\$220,000); and to provide capacity for software design applications (\$20,000). Funding is also included for the third year of a five-year replacement cycle for the portable two-way radios currently in use by the Police Department, the Fire and Rescue Department, and the Office of the Sheriff (\$5,933,027). Both the two-way portable radios and the mobile computer terminals have a useful life of five years. All of these projects are critical to the County's public safety emergency communications capabilities.

**Return on Investment (ROI):** The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

# Fund 191

## Public School Food and Nutrition Services

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### **Focus**

Fund 191, Fairfax County Public School Food and Nutrition Services totals \$69.5 million in FY 2006 for all Food Service's operational and administrative costs. This fund is totally self-supporting and is operated under the federally-funded National School Lunch and Child Nutrition Acts.

The Food and Nutrition Services program:

- Procures, prepares and serves lunches and a la carte items to over 140,000 customers daily;
- Offers breakfasts in 149 schools and centers;
- Contracts meal provision to day care centers, Family and Early Childhood Education Program (FECEP) centers and private schools, and snack provision to all School-Age Child Care (SACC) programs; and
- Provides meals and dietetic consultation at senior nutrition sites and Meals on Wheels programs.

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

No support from Fund 090, School Operating Fund is required as sufficient revenues are derived from food sales and federal and state aid.

It should be noted that the following fund statement reflects the FY 2006 Fairfax County Public School Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2005, will be discussed in the Overview Volume of the County's FY 2006 Advertised Budget Plan.



# Fund 191

## Public School Food and Nutrition Services

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 191, Public School Food  
and Nutrition Services

	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2,3</sup>	FY 2006 Superintendent's Proposed <sup>4</sup>
<b>Beginning Balance</b>	<b>\$9,797,485</b>	<b>\$8,848,945</b>	<b>\$10,614,164</b>	<b>\$9,674,476</b>
Revenue:				
Food Sales	\$38,441,309	\$35,682,142	\$39,402,296	\$41,539,163
Federal Aid	15,720,374	14,993,639	16,113,383	17,444,399
State Aid	758,851	774,473	717,873	770,535
Other Revenue	78,503	117,593	72,610	65,464
Total Revenue	\$54,999,037	\$51,567,847	\$56,306,162	\$59,819,561
<b>Total Available</b>	<b>\$64,796,522</b>	<b>\$60,416,792</b>	<b>\$66,920,326</b>	<b>\$69,494,037</b>
Total Expenditures	\$54,489,502	\$51,563,629	\$66,920,326	\$69,494,037
<b>Total Disbursements</b>	<b>\$54,489,502</b>	<b>\$51,563,629</b>	<b>\$66,920,326</b>	<b>\$69,494,037</b>
Inventory Change	\$307,144	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$10,614,164</b>	<b>\$8,853,163</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$7,699 have been reflected as increases to FY 2004 revenues; audit adjustments of \$305,901 as decreases to FY 2004 expenditures to reflect changes to salary accruals; and inventory changes of \$648 to record a USDA adjustment. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2004 audit adjustments will be included in the *FY 2005 Third Quarter Review*.

<sup>2</sup> The *FY 2005 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 2, 2004, during their *FY 2005 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2005 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 18, 2005.

<sup>3</sup> The FY 2005 ending balance of \$0 reflects the utilization of the FY 2004 ending balance of \$8,853,163 to partially offset any expenditure increase, primarily due to summer school.

<sup>4</sup> Reflects an additional \$9.7 million in projected FY 2005 ending balance to be carried over to fund the FY 2006 budget.

## Fund 192

### Public School Grants and Self-Supporting Programs

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#### **Focus**

Fund 192, Public School Grants and Self-Supporting Programs totals \$61.4 million for FY 2006 and consists of two subfunds: the Grants Subfund and the Summer School and Standards of Learning (SOL) Remediation Subfund. FY 2006 revenue reflects federal, state and private industry grants, summer school fees and transfers from Fund 090, School Operating and Fund 105, Cable Communications.

It should be noted that the following fund statement reflects the FY 2006 Fairfax County Public School Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2005, will be discussed in the Overview Volume of the County's FY 2006 Advertised Budget Plan.

# Fund 192

## Public School Grants and Self-Supporting Programs

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 192, Public School Grants and  
Self-Supporting Programs

	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2</sup>	FY 2006 Superintendent's Proposed <sup>3</sup>
<b>Beginning Balance</b>	<b>\$5,326,446</b>	<b>\$3,100,000</b>	<b>\$6,764,980</b>	<b>\$3,261,646</b>
Revenue:				
State Aid	\$7,148,332	\$8,833,890	\$10,349,573	\$9,176,099
Federal Aid	23,213,517	26,876,413	34,112,847	23,284,153
Tuition	3,169,985	3,350,000	3,298,577	3,012,513
Industry, Foundation, Other	484,162	180,600	1,102,112	183,600
<b>Total Revenue</b>	<b>\$34,015,996</b>	<b>\$39,240,903</b>	<b>\$48,863,109</b>	<b>\$35,656,365</b>
Transfers In:				
School Operating Fund Grants (090)	\$5,055,379	\$5,163,543	\$5,217,816	\$6,605,589
School Operating Fund Summer School (090)	14,016,151	10,150,000	10,578,055	13,753,901
Cable Communications Fund (105)	1,603,329	1,784,140	1,784,140	2,118,159
<b>Total Transfers In</b>	<b>\$20,674,859</b>	<b>\$17,097,683</b>	<b>\$17,580,011</b>	<b>\$22,477,649</b>
<b>Total Available</b>	<b>\$60,017,301</b>	<b>\$59,438,586</b>	<b>\$73,208,100</b>	<b>\$61,395,660</b>
Total Expenditures	\$53,252,321	\$59,438,586	\$73,208,100	\$61,395,660
<b>Total Disbursements</b>	<b>\$53,252,321</b>	<b>\$59,438,586</b>	<b>\$73,208,100</b>	<b>\$61,395,660</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$6,764,980</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$355,742 have been reflected as decreases to FY 2004 revenues to accurately record actual revenue received in FY 2004, and audit adjustments of \$50,757 have been reflected as increases to FY 2004 expenditures to reflect accrual adjustments to salaries. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2004 audit adjustments will be included in the *FY 2004 Third Quarter Review*.

<sup>2</sup> The *FY 2005 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 2, 2004, during their *FY 2005 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2005 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 18, 2005.

<sup>3</sup> Reflects an additional \$3.3 million in projected FY 2005 ending balance to be carried over to fund the FY 2006 budget.

<sup>4</sup> The FY 2005 ending balance of \$0 reflects the utilization of the FY 2004 ending balance of \$6,764,980 to partially offset any expenditure increase, primarily due to summer school.

## Fund 193

### Public School Adult and Community Education

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#### **Focus**

Fund 193, Public School Adult and Community provides lifelong literacy and education opportunities for all residents and students of Fairfax County through adult education programs such as basic skill education, high school completion and English for Speakers of Other Languages (ESOL). FY 2006 expenditures are estimated at \$11.1 million.

The Fund also provides for pre-kindergarten through grade 12 support programs, including behind-the-wheel driver education, SAT preparation, summer school, before- and after-school enrichment activities and remediation support.

It should be noted that the following fund statement reflects the FY 2006 Fairfax County Public School Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2005, will be discussed in the Overview Volume of the County's FY 2006 Advertised Budget Plan.

# Fund 193

## Public School Adult and Community Education

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 193, Public School Adult and  
Community Education

	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2</sup>	FY 2006 Superintendent's Proposed <sup>3</sup>
<b>Beginning Balance</b>	<b>\$2,051,626</b>	<b>\$850,000</b>	<b>\$1,660,148</b>	<b>\$376,580</b>
Revenue:				
State Aid	\$845,868	\$827,139	\$827,139	\$899,260
Federal Aid	1,039,330	815,837	1,026,390	765,803
Tuition	6,859,140	7,090,461	7,131,772	7,643,374
Industry, Foundation, Other	28,250	19,224	19,224	200,536
<b>Total Revenue</b>	<b>\$8,772,588</b>	<b>\$8,752,661</b>	<b>\$9,004,525</b>	<b>\$9,508,973</b>
Transfers In:				
School Operating Fund (090)	\$1,200,131	\$1,100,131	\$1,200,131	\$1,200,131
<b>Total Transfers In</b>	<b>\$1,200,131</b>	<b>\$1,100,131</b>	<b>\$1,200,131</b>	<b>\$1,200,131</b>
<b>Total Available</b>	<b>\$12,024,345</b>	<b>\$10,702,792</b>	<b>\$11,864,804</b>	<b>\$11,085,684</b>
Total Expenditures	\$10,364,197	\$10,702,792	\$11,864,804	\$11,085,684
<b>Total Disbursements</b>	<b>\$10,364,197</b>	<b>\$10,702,792</b>	<b>\$11,864,804</b>	<b>\$11,085,684</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$1,660,148</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

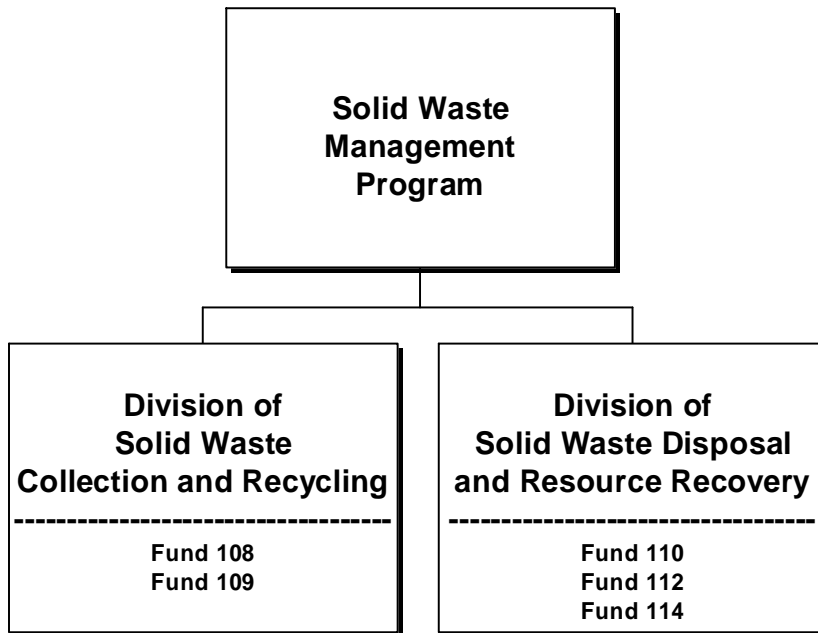
<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$3 have been reflected as a decrease to the FY 2004 beginning balance; \$1,781 as increases to FY 2004 revenues for adjustments in interest and bank charges; and \$31,367 as increases to FY 2004 expenditures to reflect accrual adjustments for salaries. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2004 audit adjustments will be included in the *FY 2005 Third Quarter Review*.

<sup>2</sup> The *FY 2005 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 2, 2004, during their *FY 2005 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2005 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 18, 2005.

<sup>3</sup> Reflects an additional \$0.38 million in projected ending balance to be carried over to fund the FY 2006 budget.

<sup>4</sup> The FY 2005 ending balance of \$0 reflects the utilization of the FY 2004 ending balance of \$1,660,148 to partially offset any expenditure increase in the Adult and Community Education programs.

# Solid Waste Management Program



## Mission

To protect the public interest through solid waste management planning and regulatory oversight of the County's refuse ordinances by providing efficient and effective collection, recycling, and disposal of solid waste for customers in an environmentally responsible manner.

## Focus

The Solid Waste Management Program is responsible for the management and long-range planning for all refuse and recycling within the County and is comprised of a County-owned and operated refuse transfer station, an Energy/Resource Recovery Facility (E/RRF), a regional municipal landfill operated by the County, two citizens' disposal facilities, eight drop-off sites for recyclable materials, and equipment and facilities for refuse collection, disposal, and recycling operations. The operation of the Solid Waste Management Program is achieved through the Division of Solid Waste Collection and Recycling and the Division of Solid Waste Disposal and Resource Recovery in the Department of Public Works and Environmental Services.

### Division of Solid Waste Collection and Recycling

The Division of Solid Waste Collection and Recycling manages two funds including Fund 108, Leaf Collection, which provides for the collection and disposal of leaves within leaf collection sanitary districts, and Fund 109, Refuse Collection and Recycling Operations, which provides staff and administration for Funds 108 and 109; the collection and disposal of refuse from sanitary districts within the County, County Agency Routes (CAR) and the overall management and operation of the County's recycling programs. Fund 109 also provides the management and operational control for the Solid Waste General Fund (DSW-GF) Programs for services provided on behalf of the County. The DSW-GF Programs consist of Community Cleanup, Court/Board Directed Cleanups, Evictions, and Health Department Referral operations. Collection programs in Fund 109 have been impacted by higher disposal charges and increasing operating expenses such as labor and fuel requiring a rate change in the fund.

## THINKING STRATEGICALLY

Strategic issues for the Department include:

- Maintaining and enhancing an integrated solid waste management system;
- Achieving financial viability through sound financial practices;
- Maintaining and improving internal management systems;
- Providing excellent customer service; and
- Enhancing the community and protecting the environment.

## Solid Waste Management Program

Fund 108, Leaf Collection, is responsible for the collection of leaves within Fairfax County's 32 approved leaf collection districts which include 20,328 households. Revenue is derived from a levy charged to homeowners within leaf collection districts. The FY 2006 leaf collection levy will remain at the FY 2005 rate of \$0.015 per \$100 of assessed real estate value which will generate \$1,581,117 in revenue.

Fund 109, Refuse Collection and Recycling Operations, is responsible for collection of refuse, as well as coordination of curbside recycling operations, from 43,400 household units within Fairfax County's 74 approved sanitary districts. Revenue to support operations is derived from the refuse collection fee. Similar to the leaf collection program, refuse collection services have seen an increase in petitions from citizens to receive refuse and recycling services from the County. This growth, increased disposal costs charged by Fund 110, Refuse Disposal, and the cost (over and above FEMA reimbursed amount) associated with the hurricane Isabel cleanup has significantly decreased fund balance. A fee increase is necessary to meet expenditures due to rising personnel cost and disposal charges.

To meet operating expenditures, the fund has relied on fund balance which has decreased from \$14,507,813 in FY 2001 to \$3,410,177 in FY 2005 (based on FY 2005 revised budget plan). The FY 2006 estimated refuse collection fee levy of \$270, an increase of \$30 over the FY 2005 fee of \$240, will again not meet budgeted expenditures; however, the proposed fee change will allow a positive fund balance to be maintained through FY 2006. It should be noted that the agency anticipates that at projected expenditure levels, another fee increase may be necessary in FY 2007.

### **Division of Solid Waste Disposal and Resource Recovery**

The Division of Solid Waste Disposal and Resource Recovery manages three funds. Fund 110, Refuse Disposal, is responsible for delivering refuse collected throughout Fairfax County to the E/RRF, the Prince William County Facility, or an appropriate landfill; transferring yard waste to compost facilities; coordinating the facility use agreement between Fairfax and Prince William Counties; operating the County's Battery, White Goods and Household Hazardous Waste programs; managing the Citizens' Disposal Facilities; and providing brush mulching services. Fund 112, Energy/Resource Recovery Facility, oversees the disposal of refuse at the E/RRF. Fund 114, I-95 Refuse Disposal, provides management and operational control at the I-95 Landfill for all regional participants. Fund 110 and Fund 112 continue to face significant financial pressures that result from adverse legal decisions against flow control and requirements pursuant to the agreement for the operation of the County's waste-to-energy incinerator, the Energy/Resource Recovery Facility (E/RRF). Both funds require rate changes in FY 2006 and Fund 110 requires a supplemental General Fund transfer.

Fund 110, Refuse Disposal has the primary responsibility for channeling refuse collected throughout Fairfax County to either the E/RRF, a private landfill, or to a Prince William County facility, as well as channeling yard debris to composting facilities. The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control which allows waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County.

Under the current industry environment, the County has implemented a competitive pricing system. The pricing has proved to be sufficient to cover a majority of disposal costs, however public interest and non-revenue generating programs must be funded through a General Fund transfer to subsidize the fund. In FY 2006, the system disposal charge is set at \$48 per ton, as in FY 2005. A contractual disposal rate for FY 2006 will be negotiated with private waste haulers but is anticipated to be \$44.95 per ton, an increase of \$2.50 over the \$42.45 per ton total in FY 2005. Revenue increases are therefore projected based on this disposal charge increase.

Programs including the County's Recycling Program, the Household Hazardous Waste Program, closed landfill maintenance and the Code Enforcement Program do not generate revenues. The net cost of these programs is \$3.10 million in FY 2006. In order to meet FY 2006 expenditure requirements, a General Fund transfer of \$2,500,000 is required, the same as the FY 2005 transfer level. The transfer is necessary based on operating expense increases and to build up the Construction Reserve Fund for needed projects at the I-66 Complex.

# Solid Waste Management Program

In addition to the challenges faced by Fund 110, Fund 112, Energy/Resource Recovery Facility faces challenges as it funds the County's waste-to-energy incinerator which annually converts approximately 1.1 million tons of waste into approximately 80 megawatts of electricity. Expenditures in this fund are comprised primarily of a contractual payment made to Covanta Fairfax, Incorporated (CFI) who operates the E/RRF on behalf of the County. The formula-driven contract between the County and CFI establishes a yearly per-ton estimate/tip fee that the County pays to CFI that is based on support requirements for incinerator operations. The yearly estimate is based on variables including credits derived from the sale of electricity to Dominion Virginia Power, plant operating costs, bond retirement payments and other pass through costs such as landfilling ash and utilities.

Pursuant to the agreement signed in 1987 and amended in 1996 between CFI and Dominion Virginia Power, Dominion Virginia Power will begin purchasing electricity from CFI at a lower per-kilowatt rate in May 2005. As a result, CFI will see decreased revenues of about \$4,500,000 in FY 2006. Since the County's agreement with CFI requires the County to cover any shortfall arising from decreased electricity revenues, the County will be charged more for the operation of the plant. The County charges a tipping fee to all users of the E/RRF and subsequently pays the contractual disposal fee to Covanta from these revenues. In FY 2006, the payment to Covanta Fairfax is estimated to be \$33 million.

Due to the increasing charges paid by the County, the tipping fee is projected to be \$33 per ton in FY 2006, an increase of \$1 per ton over the FY 2005 level. It should be noted that the agency anticipates future increases in the E/RRF tipping fee to continue to meet expenditure requirements related to the contract with CFI and increased consultant expenses as the negotiations of the new Service Agreement continue through FY 2011. Changes in the equipment and pollution control systems may be necessary since the County is located in a severe ozone non-attainment area and would need to meet any new Environmental Protection Agency standards.

Specific description, discussion, and funding requirements for each fund of the Solid Waste Management Program can be found in the subsequent pages.

## OPERATIONAL FEE STRUCTURE

### Solid Waste Operations Fee Structure<sup>1</sup>




	Fund 108, Leaf Collection	Fund 109, Refuse Collection and Recycling Operations	Fund 110, Refuse Disposal	Fund 112, E/RRF	Fund 114, I-95 Refuse Disposal
<b>FY 2006 Fee</b>	\$0.015/\$100 Assessed Property Value	\$270 Curbside	\$48/Ton, System Fee \$44.95 Estimate To be negotiated Contract/Discount  \$55/Ton, Citizens Disposal Facilities	\$33/Ton	\$11.50/Ton
<b>FY 2005 Fee</b>	\$0.015/\$100 Assessed Property Value	\$240 Curbside	\$48/Ton, System Fee \$42.45 Negotiated Contract/Discount  \$55/Ton, Citizens Disposal Facilities	\$32/Ton	\$11.50/Ton
<b>Who Pays</b>	Leaf District Residents	Sanitary District Residents	Private Collectors, Citizens and County Agencies through Fund 109	The County through Fund 110	E/RRF, Fund 110, and Participating Jurisdictions

<sup>1</sup> There are numerous special rates that have been negotiated and implemented as the need has risen which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.




## Solid Waste Management Program



### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Maintain and improve the established response rate to County agencies, and community and civic groups for refuse collection and disposal support requests and improve the response rate in support of the Office of the Sheriff for evictions.	✓	✓	General Fund
Continue coordinating and cooperating with local emergency agencies to assist the community during disaster events.	✓	✓	109, 110
Engaged three independent engineering firms to consult about the operations of the E/RRF to protect the public and ensuring that best industry practices are applied at the facility.	✓	✓	112
Continue to implement the IFP for Debris Management in order to provide necessary planning, policies and procedures that enable the Solid Waste Management Program to execute its primary debris management mission and to remove 2 million cubic yards of disaster-generated debris under Fairfax County's Emergency Operations Plan.	✓	✓	109, 110
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Continue to provide updated leaf collection schedule information to customers via the County's website.	✓	✓	108
Implemented an e-notification system to update 43,000 Refuse Collection Customers on last minute schedule changes via an e-mail list server.	✓		109
Continue creating new web content to explain and clarify any program changes undertaken as part of the approved Fairfax County Solid Waste Management Plan.	✓	✓	109, 110
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Partnered with the National Recycling Coalition and Nike® and collected 6,000 pairs of old athletic shoes to be recycled and made into Nike Grind® material for the construction of sport surfaces.	✓		109
The Fairfax County/Service Source <u>Keep It Green</u> Program has recycled over 350 tons of electronics while providing valuable employment opportunities to citizens with disabilities	✓		109

## Solid Waste Management Program

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Continue executing the Solid Waste Management plan which outlines a countywide, environmentally responsible plan for handling increasing amounts of wastes and recyclables. Plan was approved in May 2004. Initiatives will continue during the 20-year planning horizon.	☑	☑	109, 110
Conduct environmental education outreach through the SCRAP program (School/County Recycling Action Partnership). The program includes an annual catalog of environmental education and resources available through the County, contest to promote recycling awareness, the Recycle Guys mascots, and a Junior Recycling Ambassador peer education/volunteer program.		☑	109
In early FY 2004, the Division completed the criteria to become E-2 compliant for the Virginia Department of Environmental Quality (DEQ). E-2 represents Environmental Excellence and is a voluntary program for environmental commitment.	☑		109, 110, 114
Obtain E-3 (Exemplary Environmental Enterprise) from the Virginia DEQ. The E-3 level is for organizations with a fully-implemented environmental management, pollution prevention programs, and demonstrated performance towards those goals.		☑	109, 110, 114
Continue a presentation to the public describing the reductions in air emissions following the Clean Air Act retrofits. This public awareness program helps residents understand the minimal impact of the E/RRF on the environment as compared with coal fired or other methods of producing electricity.	☑	☑	112
Continue to implement a treatment program for direct discharge of cooling water into Mills Branch which will result in less water being sent through the wastewater system thereby saving money while ensuring the water discharged will have no impact on Mills Branch. Savings estimated are 90,400 gallons per day of cooling water that will not have to be processed through the wastewater system.	☑	☑	112
Installed a dolomitic ash conditioning system to maintain the pH levels in the ash, so that the components of the ash will remain chemically bound within the ash and not leach when placed in a landfill. This system helps insure that the ash remains non-hazardous.	☑		112
Continue to process landfill gas for our energy partner, Michigan Cogeneration Systems. This allows for electricity to be generated from a byproduct of the landfill.	☑	☑	114
Initiated multi-year project to provide the final cap on the raw waste portion of the I-95 Landfill, while saving money by partnering with private vendors for local road construction.	☑	☑	114

## Solid Waste Management Program

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Executing the Solid Waste Management Plan (SWMP) in FY 2005 via the Solid Waste Management Task Force and community meetings throughout the County to develop tactical plans to implement the approved recommendations in the SWMP.	✓	✓	All
Continue to implement the Community Recycling Road Show as an annual event to collect materials for recycling that are not recycled in the curbside program such as wireless telephones, computers, bicycles, eyeglasses and tennis shoes.	✓	✓	109
Continue the monthly outreach program to residents of the Lorton community, whereby residents meet with staff representing the Division to discuss topics of mutual community/County interest.	✓	✓	110, 114
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Continue to monitor the performance of E/RRF operator Covanta Fairfax, Inc., including its bankruptcy proceedings to ensure that the County's interests are preserved, as well as begin review of options for waste disposal when the Service Agreement with Covanta Fairfax, Inc. ends in 2011.	✓	✓	110, 112 112/E/RRF
Staff partnered with local road building contractors to obtain clay for landfill closure. Through this partnership, the County was able to acquire clay – a critical component in landfill closure – at virtually no cost, thereby saving millions of dollars.	✓		114

### Key Performance Measures – Division of Solid Waste Collection and Recycling Operations

#### Objectives

- ◆ To remove at least 95 percent of the leaves placed at the curb by citizens, within each leaf collection district, during the specified leaf collection period.
- ◆ To provide high quality refuse collection services ensuring the removal of trash in County sanitary districts while maintaining a customer service rating of good or better at 95 percent or above.
- ◆ To provide high quality refuse collection services to designated Fairfax County agencies while limiting program cost increases where possible in FY 2006.
- ◆ To continue to exceed the state-mandated recycling rate of 25 percent by at least 5 percent.

## Solid Waste Management Program

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Tons of leaves collected	9,697	8,006	9,854 / 6,309	9,854	9,854
Tons of refuse collected from residential customers	68,085	70,437	81,246 / 83,797	74,288	78,001
Tons of refuse collected from County agencies	9,730	9,614	10,707 / 10,953	9,979	10,538
Total tons recycled	401,368	386,019	400,000 / 514,220	400,000	433,869
<b>Efficiency:</b>					
Net cost per home for leaf collection	\$58.88	\$64.64	\$65.99 / \$53.81	\$77.85	\$77.73
Net cost per home per year for residential refuse collection	\$188.73	\$178.73	\$243.88 / \$256.64	\$268.74	\$275.59
Net cost per ton for refuse collected from County agencies	\$106.20	\$99.18	\$111.72 / \$89.60	\$101.49	\$109.92
Net cost per home per year for residential recycling collection	\$35.52	\$35.17	\$39.23 / \$34.78	\$35.25	\$36.71
<b>Service Quality:</b>					
Percent of leaf customers rating service good or better	83.0%	58.0%	80.0% / 68.3%	75.0%	75.0%
Percent of residential refuse customers rating service good or better	95.3%	94.0%	95.0% / 93.0%	94.0%	95.0%
Percent of County agencies rating services good or better	100.0%	NA	95.0% / 100.0%	95.0%	95.0%
Percent of residential recycling customers rating services good or better	91.2%	91.0%	95.0% / 89.0%	95.0%	95.0%
<b>Outcome:</b>					
Percent of customers' leaves removed from curb	95.0%	95.0%	95.0% / 95.0%	100.0%	100.0%
Percent change in residential refuse customers rating services good or better	(0.2%)	(1.3%)	1.1% / (1.0%)	1.0%	1.0%
Percent change in cost per ton for County agencies	0.91%	3.80%	1.30% / (9.70%)	13.30%	8.30%
Total County recycling rate (1)	34.2%	37.0%	34.0% / 37.0%	37.0%	37.0%

(1) The tonnage recycled by private haulers is only reportable on a calendar year basis. Therefore, the actual year reported is the calendar year preceding the fiscal year; that is, the FY 2003 actual reflects CY 2002 data. The total County recycling rate reported is consistent with the private hauler tonnage data.

# Solid Waste Management Program

## Performance Measurement Results

The net cost per home for leaf collection fluctuates due to changes in investment revenue received by the agency, operating expenditure increases and changes in capital equipment expenditures incurred by the agency. In FY 2004 the net cost per home for leaf collection decreased by \$10.83 per home from FY 2003. The net cost per home decreased because of a shorter than anticipated leaf collection season, resulting in a significant cost savings. The favorable weather conditions caused early and quick leaf fall and the agency was able to perform leaf collection efficiently.

In FY 2004, 68.31 percent customers rated the service good or better, this is an increase of 10.3 percent from FY 2003. The division continues to strive for an 80 percent customer satisfaction rating.

The net cost per ton of refuse collected in FY 2004 from the County Agency Routes decreased by \$9.58 and is primarily due to a better than anticipated rebate from recyclables which offset the total cost.

## Key Performance Measures – Division of Solid Waste Disposal and Resource Recovery

### Objectives

- ◆ To provide a sanitary facility for receiving, loading and transporting commercial and residential refuse by the most feasible and economical method available, while maintaining a 100 percent satisfactory rating from state inspections at the I-66 Transfer Station.
- ◆ To deliver no less than the Guaranteed Annual Tonnage (GAT) amount of 930,750 tons of municipal solid waste to the E/RRF as required under the contractual obligations of the Service Agreement between Covanta Fairfax, Inc. and Fairfax County.
- ◆ To manage the I-95 Landfill in an efficient, environmentally safe manner, meeting 100 percent of the regulatory standards; and to provide a permitted site where ash resulting from the E/RRF and other participating jurisdictions can be properly disposed.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Tons of material processed at the I-66 Transfer Station (1)	797,823	814,621	872,167 / 902,922	923,827	958,866
Tons of material delivered to the E/RRF	1,027,648	1,093,215	1,084,360 / 1,084,712	1,085,000	1,085,000
Tons of ash disposed at the I-95 Landfill	373,935	380,435	383,182 / 368,585	380,562	380,562
<b>Efficiency:</b>					
Cost per ton of material processed at the I-66 Transfer Station	\$11.71	\$13.87	\$15.74 / \$14.87	\$15.65	\$15.34
Cost per ton of material processed at the E/RRF	\$31.67	\$28.17	\$32.51 / \$31.96	\$31.96	\$32.98
Cost per ton to dispose ash at the I-95 Landfill (2)	\$11.50	\$11.50	\$11.50 / \$11.50	\$11.50	\$11.50

## Solid Waste Management Program

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Number of satisfactory DEQ ratings at the I-66 Transfer Station	4	4	4 / 4	4	4
Tons delivered to the E/RRF in excess of GAT	96,898	162,465	139,250 / 153,962	154,250	154,250
Number of satisfactory DEQ ratings at the I-95 Landfill	12	6	6 / 6	6	6
<b>Outcome:</b>					
Percent satisfactory DEQ inspection ratings at the I-66 Transfer Station	100%	100%	100% / 100%	100%	100%
Percent of GAT met	110.41%	117.45%	116.50% / 116.54%	116.57%	116.57%
Percent satisfactory DEQ inspection ratings at the I-95 Landfill	100%	100%	100% / 100%	100%	100%

(1) Material includes combustible waste, yard waste, white goods, tires, debris and brush.

(2) Calculation includes operational cost of landfill and estimated cost necessary for landfill closure.

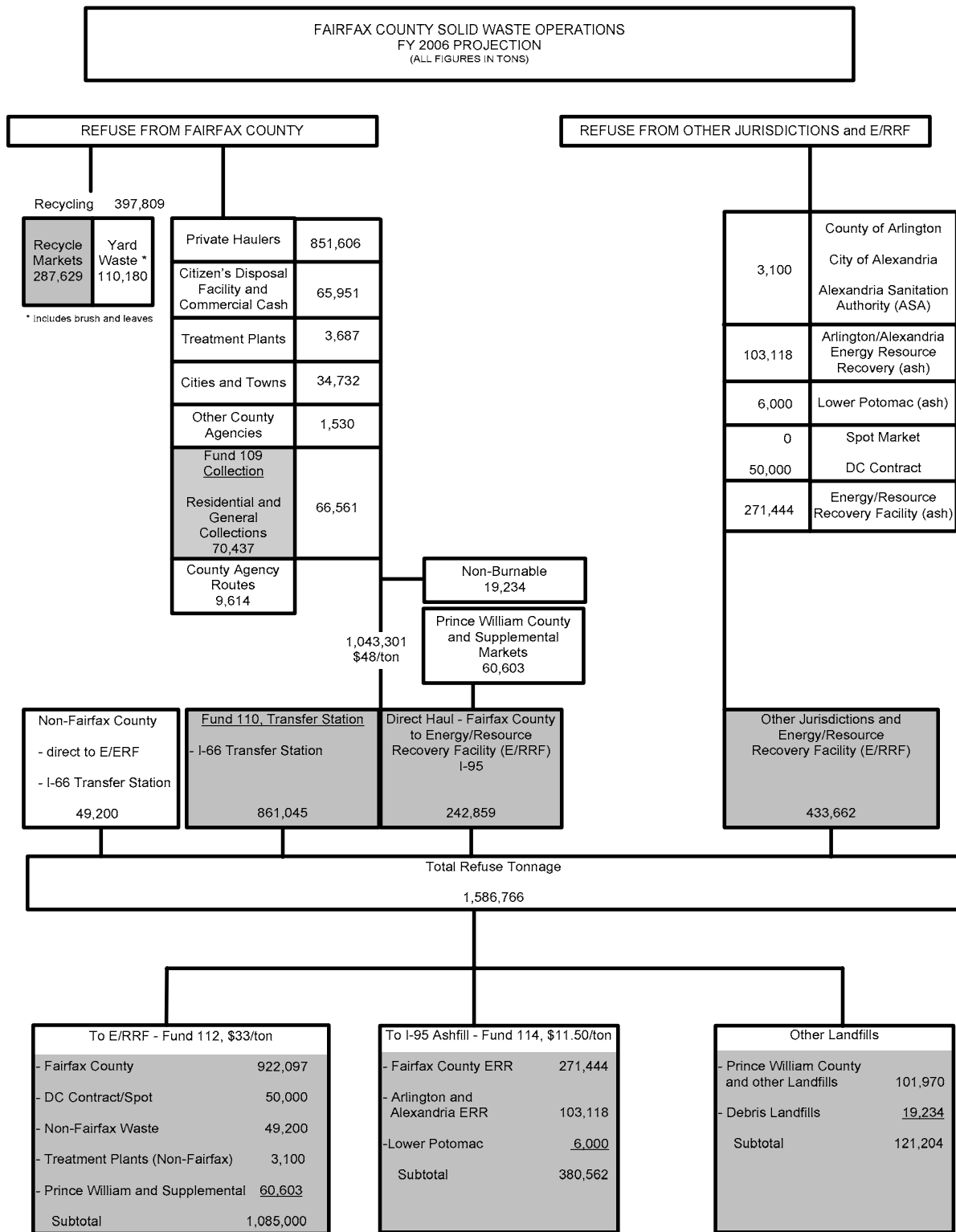
### Performance Measurement Results

The I-66 Complex (Fund 110) received satisfactory ratings, the highest possible, from the Virginia Department of Environmental Quality (DEQ) for all inspections conducted during FY 2004. The facility is in compliance with all provisions of the operating permits and the Virginia Solid Waste Management Regulations. The tonnage processed through the I-66 Complex increased steadily from 797,823 tons in FY 2002 to 814,621 tons in FY 2003, and surged to 902,922 tons in FY 2004 due to tonnage increase from customers and effects from hurricane Isabel. With the current trend, the estimate for FY 2005 is 923,827 tons, and for FY 2006 is 958,866 tons. The cost per ton of solid waste processed through the I-66 Transfer Station was \$14.87 in FY 2004, compared to the budgeted amount of \$15.74. The estimated cost per ton processed is \$15.65 in FY 2005 and \$15.34 in FY 2006.

In FY 2004, the tonnage delivered to the Energy/Resource Recovery Facility (Fund 112) exceeded the Guaranteed Annual Tonnage (GAT) of 930,750 tons by 153,962 tons to 1,084,712 tons, or 16.5 percent above the requirement. The extra tonnage resulted in a saving of \$2.17 per ton for all the waste processed at the E/RRF site. The estimated tonnage delivery to the E/RRF is 1,085,000 tons for FY 2005, and for FY 2006. The corresponding estimated cost to process waste is \$31.96 per ton for FY 2005 and \$32.98 per ton for FY 2006.

The I-95 Landfill (Fund 114) disposed of 368,585 tons of ash during FY 2004, a decrease of 11,850 tons below FY 2003. In July 2000, the ash disposal rate was reduced from \$14 per ton to \$11.50 per ton. The FY 2006 recommended rate remains at \$11.50 per ton. The I-95 Landfill also received the highest satisfactory ratings by DEQ for all inspections conducted during FY 2004. It should be noted that DEQ reduced the number of inspections from 12 times per year to 6 times per year, four of which are waste facility inspections and two are air quality inspections.

# Solid Waste Management Program



# Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

## Mission

To provide funding support for the elimination of unsanitary conditions that present a hazard to the environment and to the health, safety, and welfare of County citizens.

## Focus

The General Fund provides funding to operate the Community Cleanup Program, Court/Board-directed Cleanups, the Health Department Referral Program and the Eviction Program.

The Division of Solid Waste Collection and Recycling (DSWCR) through Fund 109, Refuse Collection and Recycling Operations, provides equipment and personnel for program operations. The Community Cleanup Program supports community and civic associations' efforts to enhance and maintain the appearance of neighborhoods and the environment. In addition, the agency will eliminate hazardous conditions identified by the Fairfax County Courts, the Fairfax County Board of Supervisors, the Fairfax County Health Department and the Fairfax County Sheriff's Office with regards to evictions.

All charges incurred by Fund 109 for providing collection and disposal services for these programs are billed to the General Fund. The overall cost to the General Fund is reduced by the cleanup fees recovered from property owners for cleanup work performed on their property at the direction of the Health Department or the County Courts. The recovered funds are returned to the General Fund.

Agency accomplishments, new initiatives and performance measures are done at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2006 Advertised Budget Plan for those items.

## Budget and Staff Resources

Solid Waste General Fund Programs				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Solid Waste General Fund Programs				
Community Cleanup	\$33,874	\$32,532	\$32,532	\$38,114
Health Department Referral <sup>1</sup>	930	2,264	2,264	2,329
Evictions	8,845	13,791	13,791	14,062
Court/Board-Directed Cleanups	0	30,160	30,160	30,625
<b>Total Expenditures</b>	<b>\$43,649</b>	<b>\$78,747</b>	<b>\$78,747</b>	<b>\$85,130</b>
Income				
Cleanup Fees <sup>2</sup>	\$805	\$2,500	\$2,500	\$2,500
<b>Total Income</b>	<b>\$805</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>
<b>Net Cost to the County</b>	<b>\$42,844</b>	<b>\$76,247</b>	<b>\$76,247</b>	<b>\$82,630</b>

<sup>1</sup> Health Department Referral expenditures can vary widely from year to year depending upon the size of the tasks requiring cleanup referred to the Division of Solid Waste Collection and Recycling.

<sup>2</sup> The overall cost to the General Fund is reduced by fees recovered from property owners, who are charged for cleanup work performed on their property at the direction of the Health Department, or by sanctions imposed at the direction of the County Court for cleanups stemming from zoning violations.



## Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Increased Activity Levels** **\$6,383**  
A net increase of \$6,383 in funding requirements based on projected activity levels for FY 2006.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ There have been no revisions to this agency since approval of the FY 2005 Adopted Budget Plan.

# Fund 108 Leaf Collection

## Mission

To provide vacuum leaf collection service at the streetline for all customers within designated sanitary leaf districts on three separate occasions during the leaf collection season (the period from October through December) in order to enhance the County's aesthetic environment.

## Focus

The Division of Solid Waste Collection and Recycling provides for leaf collection and disposal within 32 Fairfax County Refuse Collection Districts. Leaf Districts are established and abolished through a petition process approved by the Board of Supervisors. This process could result in an increase or a decrease in the number of residential or commercial properties within a specific collection district, or a district could be totally eliminated. Petition approvals affect the number of units serviced in a given year.

All leaves collected are either transported to a composting facility in Loudoun County or Prince William County or mulched and provided to citizens. Revenue is derived from a collection levy (service fee) that is charged to homeowners and businesses within the districts. The FY 2005 levy is \$0.015 per \$100 of assessed real estate value and is recommended to remain at this rate for FY 2006. This will generate approximately \$1,581,117 in revenue in FY 2006.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2006 Advertised Budget Plan for those items.

## Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years <sup>1</sup>				
Regular	0/0	0/0	0/0	0/0
Expenditures:				
Personnel Services	\$0	\$0	\$0	\$0
Operating Expenses	1,139,016	1,442,902	1,442,902	1,670,108
Capital Equipment	0	68,000	68,000	0
<b>Total Expenditures</b>	<b>\$1,139,016</b>	<b>\$1,510,902</b>	<b>\$1,510,902</b>	<b>\$1,670,108</b>

<sup>1</sup> No positions are established in Fund 108, Leaf Collection. Personnel for program operations is provided in Fund 109, Refuse Collection and Recycling Operations, and other Division of Solid Waste funds which charge Fund 108 through intra-agency billings, for the amount of staff costs incurred.

# Fund 108

## Leaf Collection

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Leaf Disposal Costs** **\$209,243**  
An increase of \$209,243 in Operating Expenses is associated with costs of leaf disposal. This is primarily due to an increase in contracted costs from \$12 per ton to \$29 per ton in yard waste disposal fees charged by private compost facilities.
  
- ◆ **Department of Vehicle Services Charges** **\$17,963**  
An increase of \$17,963 for Department of Vehicle Services charges is based on anticipated maintenance requirements.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ There have been no revisions to this agency since approval of the FY 2005 Adopted Budget Plan.

# Fund 108 Leaf Collection

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 108, Leaf Collection

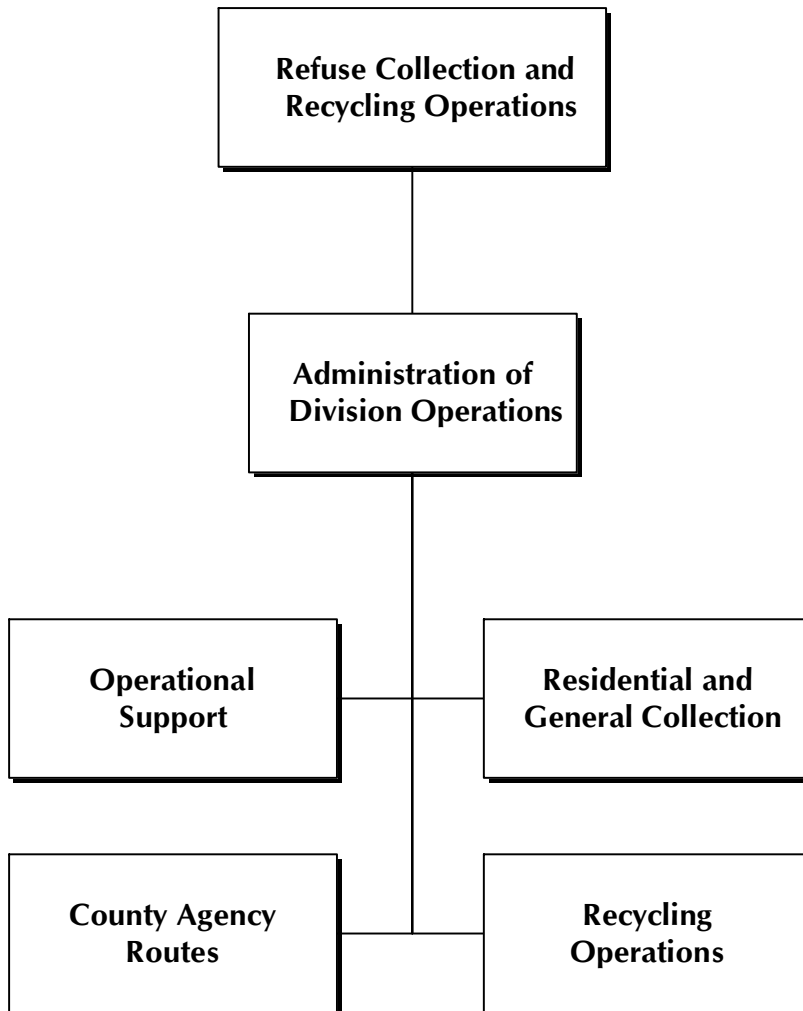
	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,660,413</b>	<b>\$1,173,991</b>	<b>\$1,488,447</b>	<b>\$1,440,576</b>
Revenue:				
Interest on Investments	\$14,389	\$15,382	\$15,382	\$17,235
Rental of Equipment	43,236	52,250	52,250	54,850
Sale of Equipment	0	4,605	4,605	0
Capital Equipment Reserve <sup>1</sup>	100,122	94,366	94,366	104,723
Leaf Collection Levy/Fee	809,303	1,296,428	1,296,428	1,476,394
Total Revenue	\$967,050	\$1,463,031	\$1,463,031	\$1,653,202
<b>Total Available</b>	<b>\$2,627,463</b>	<b>\$2,637,022</b>	<b>\$2,951,478</b>	<b>\$3,093,778</b>
Expenditures:				
Operating Expenses	\$1,139,016	\$1,442,902	\$1,442,902	\$1,670,108
Capital Equipment	0	68,000	68,000	0
Total Expenditures	\$1,139,016	\$1,510,902	\$1,510,902	\$1,670,108
<b>Total Disbursements</b>	<b>\$1,139,016</b>	<b>\$1,510,902</b>	<b>\$1,510,902</b>	<b>\$1,670,108</b>
<b>Ending Balance</b>	<b>\$1,488,447</b>	<b>\$1,126,120</b>	<b>\$1,440,576</b>	<b>\$1,423,670</b>
Equipment Replacement Reserve <sup>2</sup>	\$571,052	\$599,877	\$599,877	\$704,600
<b>Unreserved Balance</b>	<b>\$917,395</b>	<b>\$526,243</b>	<b>\$840,699</b>	<b>\$719,070</b>
<b>Leaf Collection Levy/Fee per \$100 Assessed Value</b>	<b>\$0.010</b>	<b>\$0.015</b>	<b>\$0.015</b>	<b>\$0.015</b>

<sup>1</sup> For accounting and reporting purposes, revenue from leaf collection districts that is required for additions to the Capital Equipment Replacement Reserve is shown as receipts to the Capital Equipment Replacement Reserve.

<sup>2</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices; however, they are allocated for future equipment replacement purchases.

# Fund 109

## Refuse Collection and Recycling Operations



### Mission

To protect Fairfax County citizens against disease, pollution, and other contamination associated with the improper disposal of refuse, by providing efficient and economical refuse collection services to citizens in 74 refuse collection sanitary districts and to Fairfax County agencies. To reduce the County's municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling programs to ensure that Fairfax County meets or exceeds the Commonwealth of Virginia's mandated goal of recycling 25.0 percent of the solid waste stream.

### Focus

The Division of Solid Waste Collection and Recycling, (Fund 109, Refuse Collection and Recycling Operations) is responsible for the collection of refuse and recyclable materials within Fairfax County's sanitary districts and from County agencies. The agency coordinates the County's waste reduction and recycling program. It is also responsible for the administration and program operations of the Solid Waste General Fund Programs (e.g., Health Department Referrals, Community Cleanups, Evictions and Court-Ordered Cleanups) on behalf of the County.

## Fund 109

### Refuse Collection and Recycling Operations

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Residents within sanitary refuse collection districts, which are created by the Board of Supervisors upon citizen petition, are charged an annual fee for service through the semi-annual property tax collection system. The annual fee was maintained at \$210 annual fee per unit from FY 2000 to FY 2004 in order to draw down the unreserved fund balance. During the past several years, the balance has been reduced. In fact, during FY 2004 even more Fund Balance than projected was utilized as the agency provided substantial cleanup services associated with Hurricane Isabel (over and above the FEMA reimbursement).

Due to increasing disposal fees, rising personnel expenses, and low fund balance, the household fee was increased to \$240 in FY 2005 and is being raised again to \$270 in FY 2006. This adjustment will increase the projected amount of revenue received from the household fee in FY 2006 to \$11,597,040, an increase of \$1,639,440 or 16.5 percent over the FY 2005 estimate of \$9,957,600. It should be noted that based on projected costs for private haulers providing curbside recycling services and projected increases in refuse collected from residential customers coupled with increased tipping fees, future fee increases may be required.

County Agency Routes (CAR) is responsible for the collection of refuse from County agencies and a small number of organizations associated with County agencies. Revenue is derived from billings to County agencies based on the cubic yard capacity of the containers assigned to individual agencies. The cost per cubic yard is formula-driven and is based on fiscal year operating requirements. For FY 2006, the calculated rate is \$4.13 per cubic yard, an increase of \$0.08 from the FY 2005 Adopted Budget Plan rate of \$4.05 per cubic yard. In FY 2006, the number of cubic yards collected on CAR is projected to be 288,287 cubic yards.

Recycling Operations is responsible for providing the overall management of solid waste reduction and recycling programs that are required by the County and for developing plans for future recycling programs and waste reduction systems. The goal for FY 2006 is to maintain the recycling rate in the municipal solid waste stream at or above the State of Virginia mandated goal of 25 percent. Revenue is generated from the sale of recyclable materials (aluminum cans, newspaper, cardboard, glass and scrap metal) which serves to partially offset expenditure requirements. In addition, revenue and program support is provided by Fund 110, Refuse Disposal, through billings by Fund 109 for administration and coordination of recycling operations on behalf of Fund 110.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2006 Advertised Budget Plan for those items.

# Fund 109

## Refuse Collection and Recycling Operations

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	137/ 137	137/ 137	137/ 137	137/ 137
<b>Expenditures:</b>				
Personnel Services	\$6,964,104	\$7,273,339	\$7,273,339	\$7,646,596
Operating Expenses	8,976,261	8,348,490	8,392,364	9,063,500
Capital Equipment	980,049	1,518,000	1,868,501	1,262,900
Capital Projects <sup>1</sup>	71,630	0	50,397	0
<b>Subtotal</b>	<b>\$16,992,044</b>	<b>\$17,139,829</b>	<b>\$17,584,601</b>	<b>\$17,972,996</b>
<b>Less:</b>				
Recovered Costs	(\$407,533)	(\$470,928)	(\$470,928)	(\$483,846)
<b>Total Expenditures</b>	<b>\$16,584,511</b>	<b>\$16,668,901</b>	<b>\$17,113,673</b>	<b>\$17,489,150</b>

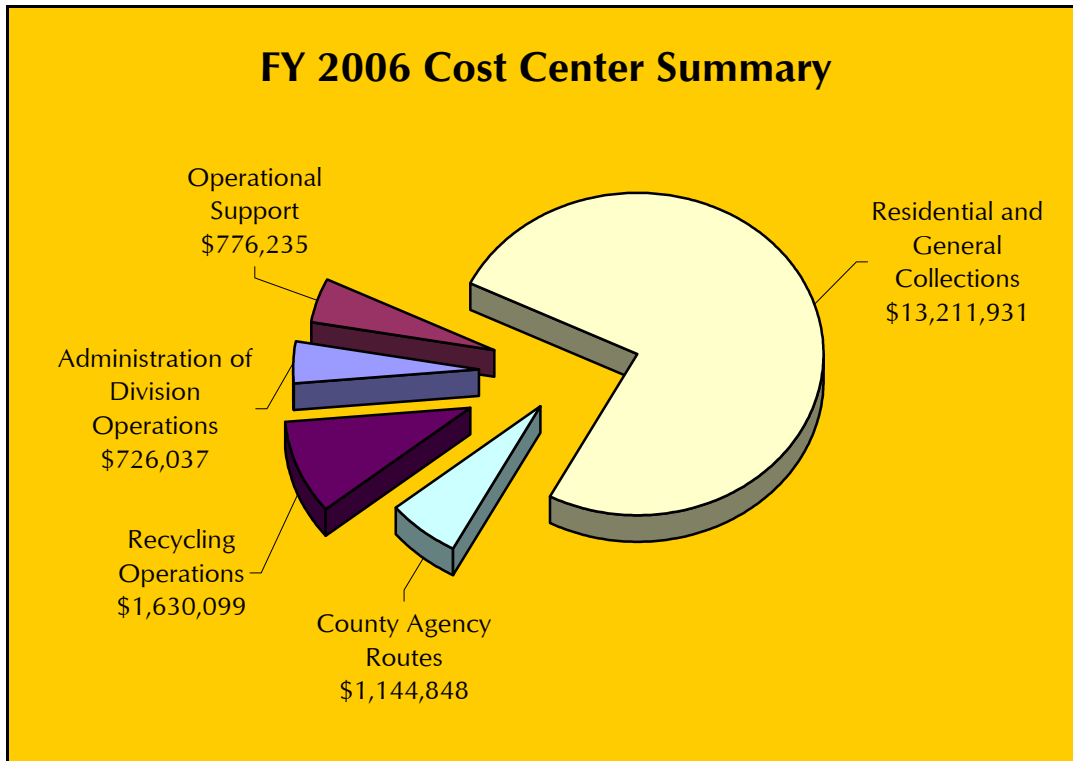
Summary by Cost Center				
Category <sup>1</sup>	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Administration of Division Operations	\$618,822	\$706,393	\$706,393	\$726,037
Operational Support	788,849	720,842	771,239	776,235
Residential and General Collections	12,558,016	12,435,493	12,801,767	13,211,931
County Agency Routes	1,177,414	1,229,224	1,249,575	1,144,848
Recycling Operations	1,441,410	1,576,949	1,584,699	1,630,099
<b>Total Expenditures</b>	<b>\$16,584,511</b>	<b>\$16,668,901</b>	<b>\$17,113,673</b>	<b>\$17,489,150</b>

<sup>1</sup> Capital Projects' expenditures are shown under the Operational Support Cost Center.

Position Summary		
<p><b><u>Administration of Division Operations</u></b></p> <p>1 Director of Refuse Collection and Recycling</p> <p>1 Assistant Director/Engineer IV</p> <p>1 Management Analyst III</p> <p>1 Safety Analyst</p> <p>1 Network/Telecommunication Analyst I</p> <p>3 Management Analysts II</p> <p>1 Administrative Assistant IV</p> <p>3 Administrative Assistants III</p> <p>1 Administrative Assistant I</p>	<p><b><u>Operational Support</u></b></p> <p>1 Refuse Superintendent</p> <p>1 Assistant Refuse Superintendent</p> <p>1 Management Analyst II</p> <p>4 Administrative Assistants II</p> <p>1 Welder II</p> <p>1 Maintenance Trade Helper I</p> <p><b><u>Residential and General Collections</u></b></p> <p>2 Management Analysts II</p> <p>1 Senior Refuse Supervisor</p> <p>3 Refuse Supervisors</p> <p>1 Heavy Equipment Supervisor</p> <p>9 Heavy Equipment Operators</p> <p>30 Motor Equipment Operators</p> <p>48 Public Service Workers</p> <p>1 Vehicle Maint. Coordinator</p> <p>1 Maintenance Trade Helper I</p>	<p><b><u>County Agency Routes</u></b></p> <p>4 Heavy Equipment Operators</p> <p>1 Engineering Technician I</p> <p>1 Maintenance Trade Helper II</p> <p><b><u>Recycling Operations</u></b></p> <p>1 Management Analyst IV</p> <p>3 Management Analysts II</p> <p>1 Inter/Intranet Architect I</p> <p>2 Management Analysts I</p> <p>1 Heavy Equipment Supervisor</p> <p>4 Heavy Equipment Operators</p> <p>1 Public Service Worker</p>
<p><b>TOTAL POSITIONS</b> 137 Positions / 137.0 Staff Years</p>		

# Fund 109

## Refuse Collection and Recycling Operations



### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$360,339**  
 An increase of \$373,257 in Personnel Services associated with salary adjustments necessary to support the County's compensation program partially offset by a decrease of \$12,918 due to Recovered Costs adjustments to reflect increased recovery of salary costs.
- ◆ **Contractor Increases** **\$267,988**  
 An increase of \$267,988 in Operating Expenses primarily associated with increased costs of \$206,676 for contractual requirements with private haulers providing curbside recycling collections.
- ◆ **Disposal Fees** **\$240,134**  
 An increase of \$240,134 in Operating Expenses associated with a projected increase in tonnages and increased disposal fees charged by Fund 110, Refuse Disposal.
- ◆ **Department of Vehicle Services Charges** **\$163,014**  
 An increase of \$163,014 for Department of Vehicle Services charges based on anticipated vehicle maintenance requirements.
- ◆ **Capital Equipment** **\$1,262,900**  
 Funding for \$1,262,900 in Capital Equipment has been included for replacement of items that have outlived their useful lifespan. Of this total, \$587,600 is for four rear-packing loaders, \$485,100 is for two cranes, two refuse compactors, two pick-up trucks, one mini-van and one utility truck, and \$190,200 is for two open body trucks with leaf machines.



## Fund 109

### Refuse Collection and Recycling Operations

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#### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$444,772**  
As part of the FY 2004 Carryover Review, the Board of Supervisors approved encumbered carryover of \$394,375 including \$43,874 in Operating Expenses and \$350,501 in Capital Equipment. In addition, an amount of \$50,397 in unexpended project balances carryover was approved for the completion of the Newington Expansion.

# Fund 109

## Refuse Collection and Recycling Operations

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 109, Refuse Collection

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$10,819,125</b>	<b>\$4,899,434</b>	<b>\$6,828,348</b>	<b>\$3,410,177</b>
Revenue:				
Interest on Investments	\$83,901	\$56,098	\$56,098	\$42,766
<b>Residential and General Collections:</b>				
Household Levy <sup>1</sup>	\$8,482,459	\$9,957,600	\$9,957,600	\$11,597,040
Miscellaneous	889,322	169,142	169,142	243,940
Sale of Equipment	8,964	58,227	58,227	78,800
Subtotal	\$9,380,745	\$10,184,969	\$10,184,969	\$11,919,780
<b>County Agency Routes:</b>				
Miscellaneous Agencies	\$1,048,233	\$1,105,625	\$1,105,625	\$1,191,154
Sale of Equipment	4,334	16,085	16,085	0
Miscellaneous	166,461	117,626	117,626	145,273
Subtotal	\$1,219,028	\$1,239,336	\$1,239,336	\$1,336,427
<b>General Fund Programs:</b>				
Community Cleanup	\$33,874	\$32,532	\$32,532	\$38,144
Health Department Referrals	8,845	2,264	2,264	2,329
Evictions	0	13,791	13,791	14,062
Court Ordered/Mandated	930	30,160	30,160	30,625
Subtotal	\$43,649	\$78,747	\$78,747	\$85,160
<b>Other Collection Revenue:</b>				
Leaf Collection	\$322,806	\$537,066	\$537,066	\$502,795
Miscellaneous	6,786	20,768	20,768	0
State Litter Funds	83,340	0	0	0
Fairfax Fair	24,675	26,298	26,298	27,099
Subtotal	\$437,607	\$584,132	\$584,132	\$529,894
<b>Recycling Operations:</b>				
Program Support <sup>2</sup>	\$895,974	\$1,204,263	\$1,204,263	\$1,430,188
Sale of Materials	203,387	96,790	96,790	79,847
Miscellaneous	329,443	251,167	251,167	149,168
Subtotal	\$1,428,804	\$1,552,220	\$1,552,220	\$1,659,203
Total Revenue	\$12,593,734	\$13,695,502	\$13,695,502	\$15,573,230
<b>Total Available</b>	<b>\$23,412,859</b>	<b>\$18,594,936</b>	<b>\$20,523,850</b>	<b>\$18,983,407</b>

# Fund 109

## Refuse Collection and Recycling Operations

### FUND STATEMENT

#### Fund Type G10, Special Revenue Funds

#### Fund 109, Refuse Collection

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
Personnel Services	\$6,964,104	\$7,273,339	\$7,273,339	\$7,646,596
Operating Expenses	8,976,261	8,348,490	8,392,364	9,063,500
Recovered Costs <sup>3</sup>	(407,533)	(470,928)	(470,928)	(483,846)
Capital Equipment	980,049	1,518,000	1,868,501	1,262,900
Capital Projects	71,630	0	50,397	0
Total Expenditures	\$16,584,511	\$16,668,901	\$17,113,673	\$17,489,150
<b>Total Disbursements</b>	<b>\$16,584,511</b>	<b>\$16,668,901</b>	<b>\$17,113,673</b>	<b>\$17,489,150</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$6,828,348</b>	<b>\$1,926,035</b>	<b>\$3,410,177</b>	<b>\$1,494,257</b>
Collection Equipment Reserve <sup>5</sup>	\$792,402	\$768,308	\$768,308	\$701,759
Recycling Equipment Reserve	185,173	290,498	290,498	329,931
PC Replacement Reserve <sup>6</sup>	41,154	89,100	89,100	46,937
Construction and Infrastructure Reserve <sup>7</sup>	0	0	0	415,630
<b>Unreserved Balance</b>	<b>\$5,809,619</b>	<b>\$778,129</b>	<b>\$2,262,271</b>	<b>\$0</b>
Levy per Household Unit	\$210/Unit	\$240/unit	\$240/Unit	\$270/Unit

<sup>1</sup> The FY 2006 levy/collection fee per household unit is set at \$270 per unit. Although the Refuse Collection levy is separate and not a real estate tax, it is included on and collected as part of the County's real estate tax bill. This amount does not include approximately 440 units which will be billed directly by the agency.

<sup>2</sup> The estimate for Program Support is calculated using the projected level of expenditures for recycling operations as conducted in Fund 109, Refuse Collection and Recycling Operations, and offset by revenue received from the sale of recycled materials.

<sup>3</sup> Recovered Costs represents billings to Fund 108, Leaf Collection, for its share of the total administrative costs for Agency 46, Division of Collection and Recycling. Also included is an amount billed to Fund 110, Refuse Disposal, for administrative costs for the recycling program which is coordinated by Fund 109, Refuse Collection and Recycling Operations.

<sup>4</sup> Because expenditures exceeded the revenue received, the ending fund balance has been decreasing since FY 2001. The collection fee was increased to \$240 in FY 2005, but it was not enough to meet all expenditure requirements. A fee increase from \$240 to \$270 in FY 2006 is necessary to maintain a sufficient ending balance. Future levy increases may be required in order to maintain adequate funding for operations and reserves.

<sup>5</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices but are allocated at a future date for equipment purchases. The requirements for Collection Operations are funded through the collection revenue received in Fund 109, Refuse Collection and Recycling Operations, while requirements for Recycling Operations are provided as a component of the Program Support.

<sup>6</sup> The PC Replacement Reserve was established to provide funding for the timely replacement of obsolete computer equipment.

<sup>7</sup> A reserve is being established to begin to fund repairs necessary at the Newington Solid Waste Facility. This 20 acre facility will soon require paving and other expensive infrastructure repairs. As a Special Revenue Fund, these expenses are the responsibility of the business area.

# Fund 109

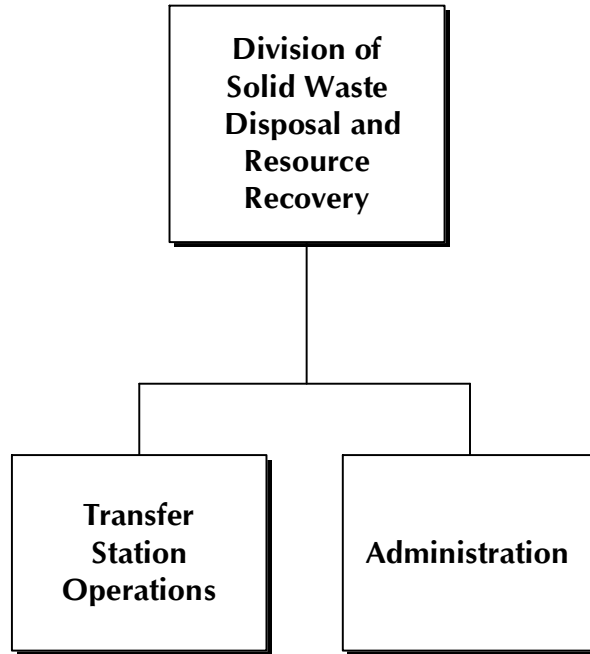
## Refuse Collection and Recycling Operations

### FY 2006 Summary of Capital Projects

**Fund: 109 Refuse Collection and Recycling Operations**

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
109001	Newington Facility Expansion	\$433,038	\$71,629.87	\$50,397.26	\$0
<b>Total</b>		<b>\$433,038</b>	<b>\$71,629.87</b>	<b>\$50,397.26</b>	<b>\$0</b>

# Fund 110 Refuse Disposal



## Mission

To protect Fairfax County citizens against disease, pollution and other contamination associated with the improper disposal of refuse, through safe and sanitary transportation of solid waste from the I-66 Transfer Station to the I-95 Sanitary Landfill and the Energy/Resource Recovery Facility (E/RRF). The agency also transports debris generated through the Yard Waste Program to disposal facilities in Prince William and Loudoun Counties. In addition, this agency operates the Household Hazardous Waste program and the Citizen's Disposal Facilities, including all associated technical and administrative functions.

## Focus

Fund 110, Refuse Disposal, has the primary responsibility for coordinating the disposal of solid waste generated within Fairfax County by channeling the collected refuse to the E/RRF. Refuse that cannot be burned in the E/RRF is directed to a landfill or disposed of through a contractor. Yard debris is transported to Prince William County or a private compost facility. Other operations coordinated within this fund are the Citizen's Disposal Facilities (CDF), the Household Hazardous Waste (HHW) program, the Ordinance Enforcement program, the White Goods program and the Battery program. The Administrative Cost Center performs the tasks associated with the overall administrative, technical and management functions for those funds that comprise the Division of Solid Waste Disposal and Resource Recovery. These funds are: 110, Refuse Disposal; 112, E/RRF; and 114, I-95 Refuse Disposal.

The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control which allows waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County. Under the current industry environment, the County has implemented a competitive pricing system. The pricing has proved to be sufficient to cover a majority of disposal costs, however public interest and non-revenue generating programs must be funded through a General Fund transfer to subsidize the fund. The FY 2006 General Fund transfer remains unchanged at \$2.5 million. In FY 2006, the system disposal charge is set at \$48 per ton, as in FY 2005. In order to generate sufficient revenue to cover operational requirements in FY 2006, a contractual disposal rate for FY 2006 will be negotiated with private waste haulers but is anticipated to be \$44.95 per ton, an increase of \$2.50 over the \$42.45 per ton total in FY 2005. Revenue increases are therefore projected based on this disposal charge increase. The total

# Fund 110 Refuse Disposal

FY 2006 revenue for the fund is projected to be \$58,110,627, an increase of \$8,109,599 or 16.22 percent over the FY 2005 Adopted Budget Plan total of \$50,001,028. The fee increase will offset the increase in the tipping fees charged Fund 110 for disposing of waste at the E/RRF from \$32 to \$33 per ton.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2006 Advertised Budget Plan for those items.

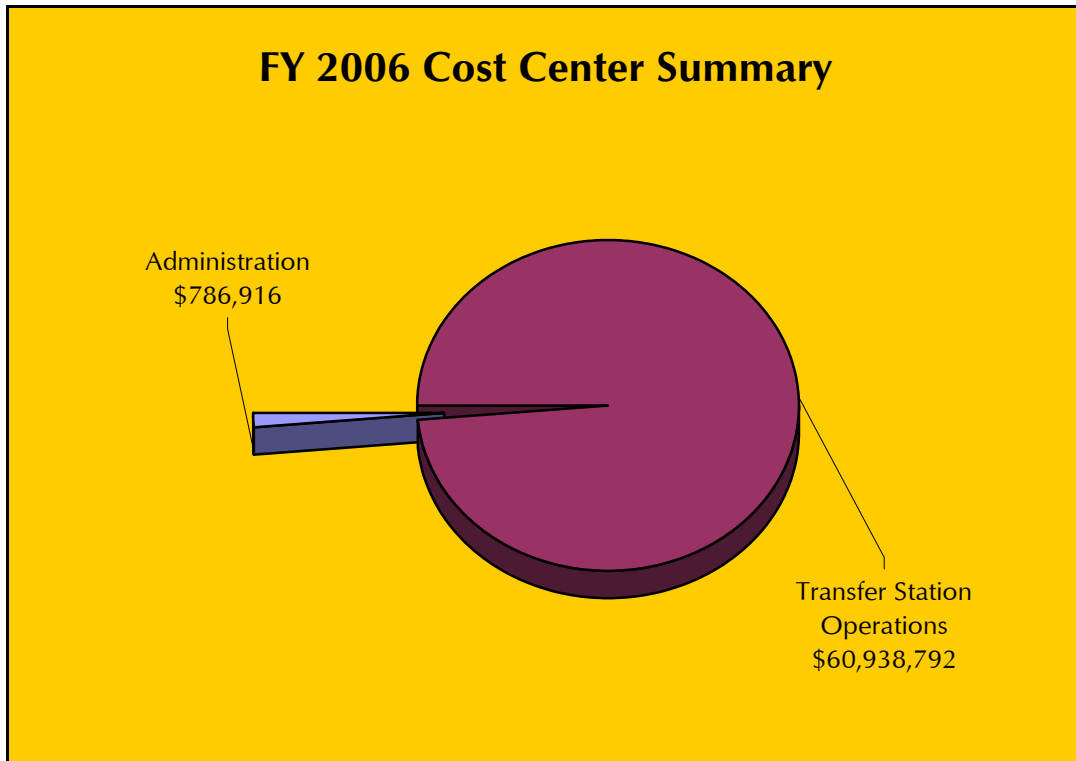
## Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	137/ 137	137/ 137	137/ 137	137/ 137
Expenditures:				
Personnel Services	\$7,619,166	\$8,300,432	\$8,300,432	\$8,704,274
Operating Expenses	40,999,121	44,619,405	44,619,405	50,964,150
Capital Equipment	2,258,924	1,375,000	1,414,000	2,581,000
Capital Projects	179,132	0	1,629,323	0
<b>Subtotal</b>	<b>\$51,056,343</b>	<b>\$54,294,837</b>	<b>\$55,963,160</b>	<b>\$62,249,424</b>
Less:				
Recovered Costs	(\$449,776)	(\$498,116)	(\$498,116)	(\$523,716)
<b>Total Expenditures</b>	<b>\$50,606,567</b>	<b>\$53,796,721</b>	<b>\$55,465,044</b>	<b>\$61,725,708</b>

Summary by Cost Center				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Administration	\$666,928	\$748,223	\$748,223	\$786,916
Transfer Station Operations	49,760,507	53,048,498	53,087,498	60,938,792
<b>Subtotal</b>	<b>\$50,427,435</b>	<b>\$53,796,721</b>	<b>\$53,835,721</b>	<b>\$61,725,708</b>
Capital Projects	\$179,132	\$0	\$1,629,323	\$0
<b>Total Expenditures</b>	<b>\$50,606,567</b>	<b>\$53,796,721</b>	<b>\$55,465,044</b>	<b>\$61,725,708</b>

Position Summary		
<u>Administration</u> 1 Director, DSWDRR 1 Deputy Director/Engineer IV 1 Engineer II 1 Management Analyst III 1 Management Analyst II 1 Network/Telecommunications Analyst II 1 Accountant II 1 Administrative Assistant IV 4 Administrative Assistants III 1 Administrative Assistant II	<u>Transfer Station Operations</u> 1 Supervisor of Facilities Support 4 Assistant Refuse Superintendents 3 Heavy Equipment Supervisors 1 Management Analyst II 4 Engineering Technicians II 2 Engineering Technicians I 3 Environmental Technicians II 8 Weighmasters 74 Heavy Equipment Operators 1 Motor Equipment Operator 3 Laborers III	1 Welder II 16 Public Service Workers II 1 Maintenance Trade Helper II 1 Maintenance Trade Helper I 1 Administrative Assistant II
<b>TOTAL POSITIONS</b>		
137 Positions / 137.0 Staff Years		

# Fund 110 Refuse Disposal



## FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$403,842**  
 An increase of \$403,842 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Tipping Fees** **\$5,131,101**  
 An increase of \$5,131,101 in Operating Expenses is associated primarily with a projected increase in tonnages and the tipping fees charged by Fund 112, E/RRF. Anticipated waste received in FY 2006 will be 1,291,313 tons, an increase of 108,982 tons over the FY 2005 estimate.
- ◆ **Contractual Requirements** **\$303,464**  
 An increase of \$303,464 in Operating Expenses is associated primarily with increased contractor costs for over-road waste transport, yard waste disposal and road repairs and maintenance at the I-66 complex.
- ◆ **Department of Vehicle Services Charges** **\$700,933**  
 An increase of \$700,933 in Operating Expenses is associated with increased internal service charges from the Department of Vehicles Services for fuel, motor pool charges and maintenance expenses.
- ◆ **Miscellaneous Operating Expenses** **\$209,247**  
 An increase of \$209,247 in Operating Expenses is primarily due to increased costs required for the support of recycling operations.

# Fund 110

## Refuse Disposal

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◆ **Capital Projects** **(\$1,629,323)**

A decrease of \$1,629,323 in Capital Projects is due to the one-time carryover of unexpended project balances as part of the *FY 2004 Carryover Review* and the expected completion of existing projects in FY 2005.

◆ **Capital Equipment** **\$2,581,000**

Funding of \$2,581,000 has been included for Capital Equipment for the replacement of items that have outlived their useful lifespan. Of the funding for replacement items, \$1,056,000 is for three large rubber tire loaders, \$605,000 is for a tub-grinder, \$560,000 is for eight refuse trailers, \$250,000 is for one smaller rubber tire loader, and \$110,000 is for a road tractor. Purchase expenses will be partially offset by \$616,000 in revenue associated with sale of the equipment being replaced.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

◆ **Carryover Adjustments** **\$1,668,323**

As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved unencumbered carryover of \$39,000 in Capital Equipment and \$1,629,323 of unexpended capital project balances.



# Fund 110 Refuse Disposal

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 110, Refuse Disposal

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$9,007,618</b>	<b>\$4,881,813</b>	<b>\$8,834,956</b>	<b>\$5,507,748</b>
Revenue:				
Interest on Investment	\$83,035	\$60,175	\$60,175	\$94,668
Refuse Disposal Revenue:				
Private Collectors	\$30,496,060	\$32,263,825	\$31,888,228	\$38,279,690
Cities and Towns	1,283,159	1,211,190	1,197,090	1,561,203
County Collection	2,407,211	3,025,269	2,990,051	2,524,842
Treatment Plants	136,218	129,500	129,500	132,732
County Agency Routes	412,218	412,921	408,114	467,075
Other Agencies	57,131	205,215	202,826	68,774
SWRRC Program	3,596	0	0	0
Non-Fairfax County <sup>1</sup>	2,848,576	3,953,352	3,953,352	4,182,969
Citizens' Disposal Facilities	3,931,162	4,407,481	4,407,481	5,390,971
Debris	416,079	301,846	300,021	503,173
Supplemental Market	93,583	252,096	252,096	252,096
Subtotal	\$42,084,993	\$46,162,695	\$45,728,759	\$53,363,525
Other Revenue:				
Brush <sup>2</sup>	\$2,683,448	\$522,000	\$522,000	\$450,000
Yard Waste	2,064,816	1,782,940	1,762,184	2,027,964
Tires	751,478	703,168	703,168	703,168
Subtotal	\$5,499,742	\$3,008,108	\$2,987,352	\$3,181,132
Miscellaneous Revenue:				
White Goods	\$412,000	\$246,810	\$246,810	\$412,000
Sale of Equipment	141,545	90,000	181,500	616,000
Licensing Fees	38,960	35,760	35,760	42,000
Miscellaneous	373,630	397,480	397,480	401,302
Subtotal	\$966,135	\$770,050	\$861,550	\$1,471,302
Total Revenue	\$48,633,905	\$50,001,028	\$49,637,836	\$58,110,627
Transfers In: <sup>3</sup>				
General Fund (001)	\$1,800,000	\$2,500,000	\$2,500,000	\$2,500,000
Total Transfers In	\$1,800,000	\$2,500,000	\$2,500,000	\$2,500,000
<b>Total Available</b>	<b>\$59,441,523</b>	<b>\$57,382,841</b>	<b>\$60,972,792</b>	<b>\$66,118,375</b>
Expenditures:				
Personnel Services	\$7,619,166	\$8,300,432	\$8,300,432	\$8,704,274
Operating Expenses <sup>4</sup>	40,999,121	44,619,405	44,619,405	50,964,150
Capital Equipment	2,258,924	1,375,000	1,414,000	2,581,000
Recovered Costs	(449,776)	(498,116)	(498,116)	(523,716)
Capital Projects	179,132	0	1,629,323	0
Total Expenditures	\$50,606,567	\$53,796,721	\$55,465,044	\$61,725,708
<b>Total Disbursements</b>	<b>\$50,606,567</b>	<b>\$53,796,721</b>	<b>\$55,465,044</b>	<b>\$61,725,708</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$8,834,956</b>	<b>\$3,586,120</b>	<b>\$5,507,748</b>	<b>\$4,392,667</b>

# Fund 110 Refuse Disposal

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 110, Refuse Disposal

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Reserves:				
Equipment Reserve <sup>6</sup>	\$1,948,822	\$2,117,447	\$1,843,713	\$1,729,099
Operating & Maintenance Reserve	2,770,728	0	0	0
Environmental Reserve <sup>7</sup>	2,000,000	1,000,000	2,000,000	1,000,000
Construction Reserve <sup>8</sup>	2,080,003	422,613	1,622,272	1,639,230
PC Replacement Reserve	35,403	46,060	41,763	24,338
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton	\$45.00	\$48.00	\$48.00	\$48.00
Disposal Rate/Ton <sup>9</sup>	\$39.95	\$42.45	\$42.45	\$44.95

<sup>1</sup> In order to account for revenues in the proper fiscal year, an audit adjustment in the amount of \$830,541 has been reflected as a decrease to FY 2004 revenues to reflect the receivables balance related to the waste exchange agreement between the County and Prince William County. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustment will be included in the FY 2005 Third Quarter Package.

<sup>2</sup> The effects of Hurricane Isabel created a surge in this revenue category. Federal aid of \$252,312 is included in this revenue category.

<sup>3</sup> Cited amounts have been transferred in FY 2004, FY 2005, and FY 2006 to Fund 110 to cover the revenue shortfalls for operational requirements. Transfers provide a subsidy allowing the County to continue to provide the level of service to specific refuse disposal programs that do not fully recover costs. Subsidized programs include the County's Recycling Program, the Household Hazardous Waste Program, the Citizen Disposal Facilities and the Code Enforcement Program. The current fee structure for Fund 110 will not support these expenses in FY 2006. In FY 2006, a transfer from the General Fund will provide funding to maintain the competitiveness of the County's Solid Waste System in attracting and maintaining commercial waste, to provide for market fluctuations and maintain the current level of service to the disposal customers.

<sup>4</sup> In order to account for expenditures in the proper fiscal year, an audit adjustment in the amount of \$9,454 has been reflected as an increase to FY 2004 expenditures to reflect the payables balance related to the waste exchange agreement between the County and Prince William County. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustment will be included in the FY 2005 Third Quarter Package.

<sup>5</sup> Ending balance increased in FY 2004 and subsequently increased the beginning balance in FY 2005 due to lower than anticipated expenditure requirements and higher than anticipated revenues.

<sup>6</sup> The Equipment Replacement Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Funds are transferred from Refuse Disposal revenue to the Equipment Replacement Reserve, as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule, comprised of yearly payments to the reserve, which is based on the useful life of the vehicle/equipment. The yearly estimated reserve amount includes the annual portion of the replacement cost for new vehicles/equipment, and continued contributions for previously acquired vehicles/equipment for which the replacement requirement has not been met.

<sup>7</sup> The Environmental Reserve provides contingency funds for future environmental control projects at the I-66 Transfer Station.

<sup>8</sup> The Construction Reserve provides for improvements at the I-66 Transfer Station. Planned projects include redesign and reconstruction of the Citizens Disposal Facility and expansion of employee facilities.

<sup>9</sup> In August 1998 (FY 1999), Fairfax County implemented a contractual rate discount that was offered to any hauler that guaranteed all of its collected refuse or a specified tonnage amount would be delivered to the Energy/Resource Recovery Facility (E/RRF) or other County disposal sites. The FY 2003 and FY 2004 discounted rate is \$39.95, and is \$42.45 in FY 2005. The rate is projected to be \$44.95 per ton in FY 2006 subject to market conditions and negotiations.

# Fund 110 Refuse Disposal

## FY 2006 Summary of Capital Projects

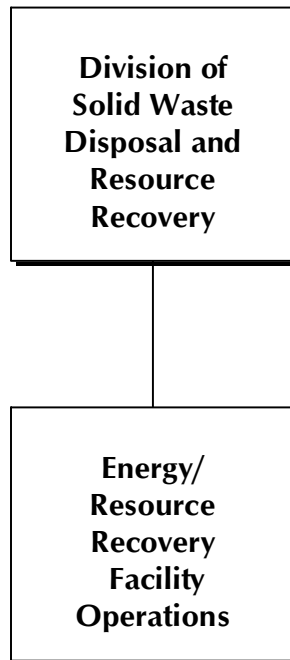
### Fund: 110 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
174002	I-66 Transfer Station Expansion	\$13,464,900	\$179,132.20	\$925,063.37	\$0
174003	Drainage Downchutes	188,000	0.00	3,821.39	0
174004	Access Road Reconstruction	233,600	0.00	193,785.00	0
174005	Groundwater Well Installation	177,213	0.00	40,788.24	0
174006	Citizens Disposal Facility	974,875	0.00	465,865.00	0
<b>Total</b>		<b>\$15,038,588</b>	<b>\$179,132.20</b>	<b>\$1,629,323.00</b>	<b>\$0</b>

# Fund 112

## Energy/Resource Recovery Facility

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### **Mission**

To serve Fairfax County citizens by providing effective and environmentally-sound solid waste disposal by converting waste-to-energy; by reducing the need for landfill space through volume reduction of solid waste; and by managing the operational contract in the best interests of the citizens.

### **Focus**

Fund 112 manages the contract for the I-95 Energy/Resource Recovery Facility (E/RRF), owned and operated by Covanta Fairfax, Inc. (Covanta). Under the terms of the Service Agreement, the County is required to deliver at least 930,750 tons of municipal solid waste (MSW) per year for which it pays a disposal fee to Covanta. The facility disposes approximately 1,085,000 tons of waste annually to produce approximately 80 megawatts of electricity that is sold to Dominion Virginia Power.

In order to meet the guaranteed annual tonnage, the County accepts additional MSW from other regional jurisdictions and through the Supplemental Waste program. Refuse is exchanged with Prince William County under a mutually beneficial agreement. Efforts by the fund to maximize revenues through additional MSW from other jurisdictions and the refuse exchange agreement with Prince William County have significantly increased revenues in those categories and have reduced the burden on Fairfax County ratepayers.

The County charges a disposal fee to all users of the E/RRF and subsequently pays the contractual disposal fee to Covanta from these revenues. Revenues from the sale of electricity and supplemental waste are used to offset the cost of the disposal fee paid to Covanta. When the E/RRF is not able to handle the amount of waste available, some waste is diverted to Virginia landfills. Staff must be constantly vigilant in balancing waste as a commodity to ensure that it is disposed of efficiently and cost-effectively.

Pursuant to an agreement between Dominion Virginia Power and Covanta signed in 1987 and amended in 1996, Dominion Virginia Power will purchase electricity from Covanta at a lower rate starting in May 2005. As a result, Covanta will realize lower electricity revenues beginning in FY 2005 until the end of the County's contract with Covanta. Since less electricity revenue will be available to offset the costs of operating the E/RRF, Covanta will begin charging the County more in Fund 112 for the operation of the plant. In order to minimize the future impact of this revenue loss, a \$1 per ton increase in the tipping fee from \$32 to \$33 is planned for FY 2006.

# Fund 112

## Energy/Resource Recovery Facility

The E/RRF has state-of-the art emissions control technology that reduces pollution from the processing of waste. In order to comply with the 1990 Clean Air Act standards as amended in 2000, reagents are added during the processing of the waste to remove constituents of concern such as nitrogen oxide. A recent independent engineering study indicated that the air pollution control measures are performing as expected with overall reductions in air emissions from the FY2001 retrofits of :

- 98.3% Removal of Sulfur Dioxide
- 95.5% Removal of Hydrochloric Acid
- 98.6% Removal of Mercury
- 45% reduction in Nitrogen Oxide

Additionally, the dolomitic lime ash-conditioning system that was installed in FY 2004 is providing additional protection to further chemically bind metals and other constituents with the ash that will be disposed in the landfill, so that leaching is reduced. The dolomitic system further assures that the E/RRF operates in an environmentally sound manner.

In FY 2005, the agency began execution of the Solid Waste Management Plan (SWMP) initiatives. These initiatives involve the entire integrated waste management system in the county, such as encouraging waste reduction and additional recycling of materials, and the collection and disposal of waste. The E/RRF will be the primary disposal facility for waste generated in the county through FY 2024. A complete review of the solid waste initiatives approved in the SWMP can be viewed at [www.fairfaxcounty.gov/dpwes/swmp](http://www.fairfaxcounty.gov/dpwes/swmp) and are summarized in the overall solid waste management discussion in the budget.

Since the SWMP is an integrated plan for the management of waste, an increased emphasis on recycling of new materials curbside may have an impact on the amount of waste disposed at the E/RRF. However, increased recycling is needed long-term so that the remaining capacity at the E/RRF can be maintained for waste that requires disposal during the next 20 years.

Since the strategy identified in the SWMP is to continue using the E/RRF as the primary disposal facility for waste generated in the county, the Service Agreement with Covanta, that describes the operations of the E/RRF, needs to be extended past its current expiration in FY 2011. Negotiations with Covanta are required to begin 5 years before the end of the agreement. Meetings, studies, and negotiations will require additional support from independent engineering and legal firms throughout the next few years, thus increasing the contractor support costs.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2006 Advertised Budget Plan for those items.

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	9/9	9/9	9/9	9/9
Expenditures:				
Personnel Services	\$503,332	\$593,967	\$593,967	\$631,030
Operating Expenses	33,635,974	32,083,367	36,951,441	35,783,638
Capital Equipment	19,343	99,000	99,000	0
<b>Total Expenditures</b>	<b>\$34,158,649</b>	<b>\$32,776,334</b>	<b>\$37,644,408</b>	<b>\$36,414,668</b>

# Fund 112

## Energy/Resource Recovery Facility

Position Summary					
1	Management Analyst III	1	Engineering Technician II	1	Administrative Assistant II
1	Management Analyst II	1	Heavy Equipment Operator	4	Weighmasters
<b>TOTAL POSITIONS</b>					
9 Positions / 9.0 Staff Years					

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- Employee Compensation** **\$37,063**  
 An increase of \$37,063 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- Contractor Compensation** **(\$1,172,180)**  
 A net decrease of \$1,172,180 in Operating Expenses is primarily associated with \$3,695,894 for increased anticipated contractor compensation paid to Covanta and other consultants for the operation of the E/RRF, offset by a decrease of \$4,868,074 reflecting one-time encumbered carryover and the FY 2005 tax liability noted below. It should be noted that the FY 2006 tax liability will be included once the exact amount is known.
- Department of Vehicle Services Charges** **\$4,377**  
 An increase of \$4,377 for Department of Vehicle Services charges is based on anticipated vehicle maintenance requirements.

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- Carryover Adjustments** **\$4,868,074**  
 As part of the FY 2004 Carryover Review, encumbered carryover of \$2,853,585 in Operating Expenses was included. In addition, the Board of Supervisors approved an administrative adjustment that increased Operating Expenses by \$2,014,489 and the General Fund Transfer by \$2,014,489 for a tax liability associated with the transfer of property from the federal government to Fairfax County.

# Fund 112

## Energy/Resource Recovery Facility

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 112, Energy/Resource Recovery Facility (E/RRF)

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$15,383,969</b>	<b>\$12,838,443</b>	<b>\$16,437,760</b>	<b>\$16,328,694</b>
Revenue:				
Disposal Revenue:				
County of Fairfax <sup>1</sup>	\$24,883,954	\$26,605,312	\$26,605,312	\$30,429,201
District of Columbia <sup>2</sup>	3,918,130	5,152,997	5,152,997	1,815,000
Waste Exchange Agreement <sup>3</sup>	1,965,982	1,714,752	1,714,752	1,821,369
Wastewater Services <sup>4</sup>	106,370	148,512	148,512	111,600
Non-Fairfax Waste <sup>5</sup>	1,948,926	1,476,000	1,476,000	1,785,960
Supplemental Waste <sup>6</sup>	99,051	183,820	183,820	194,760
Subtotal Revenue	<u>\$32,922,413</u>	<u>\$35,281,393</u>	<u>\$35,281,393</u>	<u>\$36,157,890</u>
Other Revenue:				
Interest on Investments	\$119,015	\$139,460	\$139,460	\$286,705
Miscellaneous <sup>7</sup>	407,308	100,000	100,000	100,000
Subtotal Other Revenue	<u>\$526,323</u>	<u>\$239,460</u>	<u>\$239,460</u>	<u>\$386,705</u>
Total Revenue	<u>\$33,448,736</u>	<u>\$35,520,853</u>	<u>\$35,520,853</u>	<u>\$36,544,595</u>
Transfers In:				
General Fund (001) <sup>8</sup>	\$1,763,704	\$0	\$2,014,489	\$0
Total Transfers In	<u>\$1,763,704</u>	<u>\$0</u>	<u>\$2,014,489</u>	<u>\$0</u>
<b>Total Available</b>	<b><u>\$50,596,409</u></b>	<b><u>\$48,359,296</u></b>	<b><u>\$53,973,102</u></b>	<b><u>\$52,873,289</u></b>
Expenditures:				
Personnel Services	\$503,332	\$593,967	\$593,967	\$631,030
Operating Expenses <sup>9</sup>	33,635,974	32,083,367	36,951,441	35,783,638
Capital Equipment	19,343	99,000	99,000	0
Total Expenditures	<u>\$34,158,649</u>	<u>\$32,776,334</u>	<u>\$37,644,408</u>	<u>\$36,414,668</u>
<b>Total Disbursements</b>	<b><u>\$34,158,649</u></b>	<b><u>\$32,776,334</u></b>	<b><u>\$37,644,408</u></b>	<b><u>\$36,414,668</u></b>
<b>Ending Balance</b>	<b><u>\$16,437,760</u></b>	<b><u>\$15,582,962</u></b>	<b><u>\$16,328,694</u></b>	<b><u>\$16,458,621</u></b>
Tipping Fee Reserve	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Rate Stabilization Reserve <sup>10</sup>	8,951,851	8,317,769	10,118,148	9,230,398
Operations and Maintenance Reserve <sup>11</sup>	5,985,909	5,765,193	4,710,546	5,728,223
<b>Unreserved Ending Balance</b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>
Disposal Rate/Ton	\$30/ton	\$32/ton	\$32/ton	\$33/ton

# Fund 112

## Energy/Resource Recovery Facility

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<sup>1</sup> The fee for the I-95 Energy/Resource Recovery Facility was \$30 per ton for FY 2004 and \$32 per ton in FY 2005. In FY 2006, the fee is projected to be \$33 per ton.

<sup>2</sup> Based upon an anticipated contract with the District of Columbia government for residential waste only.

<sup>3</sup> Prince William County waste is received at the E/RRF as a result of the Interjurisdictional Solid Waste Facility Use Agreement.

<sup>4</sup> Wastewater Services includes the disposal of grit and screenings and other wastewater-related material from the Alexandria Sanitation Authority (ASA).

<sup>5</sup> Non-Fairfax Waste is waste from other jurisdictions that is disposed by haulers with contracts with the County.

<sup>6</sup> Supplemental Waste is being tracked separately from Spot Waste beginning and is the basic fee to dispose of this waste. Additional fees that are paid above the basic fee are split between Covanta and the County and are reflected as Miscellaneous Revenue since tip fees vary depending upon the material types and market conditions. The Supplemental program has been under review by the Virginia Department of Environmental Quality which has resulted in decreased disposal.

<sup>7</sup> Miscellaneous Revenue is generated by the excess amount that Covanta charges to dispose of Supplemental Waste.

<sup>8</sup> Covanta Fairfax, Inc. now incurs an annual tax assessment, due to the transfer of the property in July 2003 from the federal government to Fairfax County. The tax expense is considered a pass through cost by the Covanta/Fairfax County contract and the General Fund will offset the tax liability by returning the amount paid by Covanta to Fund 112.

<sup>9</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$1,763,704 has been reflected as an increase to FY 2004 expenditures to record the amount due to COVANTA for reimbursement of real estate taxes. This audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustment will be included in the FY 2005 Third Quarter Package.

<sup>10</sup> The Rate Stabilization Reserve is used to buffer against sharp increases in tip fees annually. Potentially steep increases could result from issues such as tax changes regarding energy sales, power deregulation, and state or EPA environmental fees.

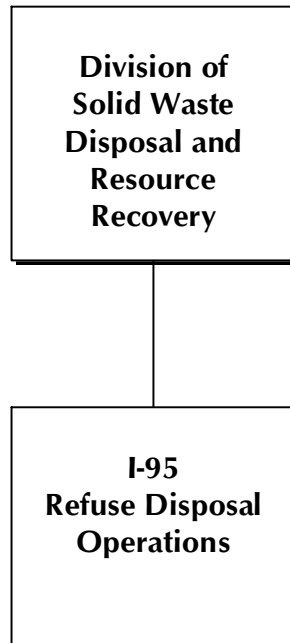
<sup>11</sup> The Operations and Maintenance Reserve is necessary for ongoing improvements and enhancements to the E/RRF including emissions control efforts. Planned work for FY 2006 includes a Cooling Water System Project. Future projects will include additional retrofits to the air pollution control systems. Additional reductions in nitrogen oxides are expected from regulatory authorities. The reserve will fund the initial capital expenditures of the improvement fund and absorb the associated operating and maintenance costs.



# Fund 114

## I-95 Refuse Disposal

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### **Mission**

To manage the I-95 Landfill in a manner to provide a site where solid waste and recyclable materials from County citizens are gathered and properly disposed, and a deposit site where ash from the Energy/Resource Recovery Facility (E/RRF) and other participating municipalities can be properly disposed.

### **Focus**

The County has operated the I-95 Sanitary Landfill for more than two decades, and has served the solid waste disposal needs of the residents of the participating jurisdictions utilizing the facility. The municipal solid waste (MSW) section of the I-95 Landfill closed in December 1995, and since that time the facility has accepted only ash material for land burial. The I-95 Sanitary Landfill continues to operate as a model facility – meeting permit requirements, inspection criteria, and availability requirements for the participating jurisdictions and customers of the facility. The I-95 Complex also serves as the focal point for the management of non-combustible material, which is redirected to debris landfills for final disposal.

Revenues are expected to increase by \$952,415 in FY 2006 from the FY 2005 estimate due to higher tonnage volumes for ash and debris disposal. The fee for Fund 114, I-95 Refuse Disposal, will remain at \$11.50 per ton. The fee is expected to accommodate operating expenditures, as well as provide adequate reserve funding required for future landfill closure.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2006 Advertised Budget Plan for those items.

# Fund 114 I-95 Refuse Disposal

## Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	38/ 38	38/ 38	38/ 38	38/ 38
Expenditures:				
Personnel Services	\$2,173,219	\$2,400,974	\$2,400,974	\$2,577,508
Operating Expenses	3,095,091	3,356,107	3,356,107	3,988,291
Capital Equipment	377,060	537,000	894,945	936,000
Capital Projects	2,472,159	0	36,329,353	0
<b>Total Expenditures</b>	<b>\$8,117,529</b>	<b>\$6,294,081</b>	<b>\$42,981,379</b>	<b>\$7,501,799</b>

Position Summary			
1 Engineer IV	1 Refuse Superintendent	1 Management Analyst I	
1 Engineer III	3 Assistant Refuse Superintendents	1 Administrative Assistant III	
2 Engineers II	2 Industrial Electricians II	1 Administrative Assistant II	
2 Engineer Technicians III	8 Heavy Equipment Operators	5 Public Service Workers I	
4 Engineer Technicians II	1 Motor Equipment Operator	1 Laborer III	
2 Engineer Technicians I	2 Weighmasters		
<b>TOTAL POSITIONS</b>			
<b>38 Positions / 38.0 Staff Years</b>			

## FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- Employee Compensation** **\$176,534**  
 An increase of \$176,534 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- Contractor Compensation** **\$292,201**  
 An increase of \$292,201 in Operating Expenses is associated with disposal of non-processible waste received at the Lorton landfill as the per ton disposal fee to process debris increased from the previous level of \$16.26 per ton to \$38.00 per ton based on contract re-bid and increased costs for this service.
- Operating Expenses** **\$80,084**  
 An increase of \$80,084 in Operating Expenses is associated with increased requirements for repair and maintenance as well as increased charges from other agencies providing support services to Refuse Disposal.
- Department of Vehicle Services Charges** **\$259,899**  
 An increase of \$259,899 in Operating Expenses is associated with increased internal service charges from the Department of Vehicles Services for fuel, motor pool charges and maintenance expenses.
- Capital Projects** **(\$36,329,353)**  
 A decrease of \$36,329,353 in Capital Projects is due to the one-time carryover of unexpended project balances as part of the FY 2004 Carryover Review and the expected completion of existing projects in FY 2005.

## Fund 114 I-95 Refuse Disposal

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- ◆ **Capital Equipment** **\$936,000**  
Funding of \$936,000 in Capital Equipment has been included for replacement of items that have outlived their useful lifespan. Of the total, \$494,000 is for two 966 bulldozers, \$352,000 is for a rubber-tired loader and \$90,000 is for a backhoe loader.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$36,687,298**  
As part of the FY 2004 Carryover Review, the Board of Supervisors approved encumbered carryover of \$357,945 in Capital Equipment. In addition, an amount of \$36,329,353 in unexpended project balances carryover was approved.

# Fund 114 I-95 Refuse Disposal

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 114, I-95 Refuse Disposal

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$77,197,573</b>	<b>\$38,048,317</b>	<b>\$74,673,773</b>	<b>\$37,010,843</b>
Revenue:				
Interest on Investments	\$629,734	\$373,903	\$373,903	\$508,600
Refuse Disposal Revenue:				
I-95 ERR (Ash)	\$3,146,510	\$3,121,606	\$3,121,606	\$3,121,606
Arlington/Alexandria ERR	1,033,461	1,185,857	1,185,857	1,185,857
County of Fairfax	530,528	303,639	303,639	730,892
Lower Potomac	0	56,707	56,707	69,000
Subtotal	\$4,710,499	\$4,667,809	\$4,667,809	\$5,107,355
Miscellaneous Revenue:				
Sale of Equipment	\$17,484	\$68,500	\$68,500	\$446,672
Sale of Methane Gas	208,279	191,600	191,600	191,600
Miscellaneous Revenue	27,733	16,637	16,637	16,637
Subtotal	\$253,496	\$276,737	\$276,737	\$654,909
Total Revenue	\$5,593,729	\$5,318,449	\$5,318,449	\$6,270,864
<b>Total Available</b>	<b>\$82,791,302</b>	<b>\$43,366,766</b>	<b>\$79,992,222</b>	<b>\$43,281,707</b>
Expenditures:				
Personnel Services	\$2,173,219	\$2,400,974	\$2,400,974	\$2,577,508
Operating Expenses	3,095,091	3,356,107	3,356,107	3,988,291
Capital Equipment	377,060	537,000	894,945	936,000
Capital Projects <sup>1</sup>	2,472,159	0	36,329,353	0
Total Expenditures	\$8,117,529	\$6,294,081	\$42,981,379	\$7,501,799
<b>Total Disbursements</b>	<b>\$8,117,529</b>	<b>\$6,294,081</b>	<b>\$42,981,379</b>	<b>\$7,501,799</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$74,673,773</b>	<b>\$37,072,685</b>	<b>\$37,010,843</b>	<b>\$35,779,908</b>
Reserves				
Active Cell Closure Liability Reserve <sup>3</sup>	\$10,000,000	\$10,000,000	\$10,000,000	\$9,030,232
Inactive Cell Closure Liability Reserve <sup>4</sup>	0	0	0	0
Environmental Reserve <sup>5</sup>	5,000,000	5,000,000	5,000,000	4,740,101
Ashfill Construction Reserve <sup>6</sup>	0	0	0	0
Construction-Miscellaneous Reserve <sup>7</sup>	1,009,914	63,110	1,268	0
Post-Closure <sup>8</sup>	22,000,000	22,000,000	22,000,000	22,000,000
PC Replacement <sup>9</sup>	12,988	9,575	9,575	9,575
Operating and Maintenance Reserve	25,415	0	0	0
<b>Unreserved Ending Balance</b>	<b>\$36,625,456</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton <sup>10</sup>	\$11.50	\$11.50	\$11.50	\$11.50

# Fund 114

## I-95 Refuse Disposal

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<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment of \$1,226,685 has been reflected as an increase to FY 2004 expenditures to reflect the amount due for work on the landfill. The project affected by this adjustment is Project 186435. A commensurate reduction in the project balance carried forward has been made to the *FY 2005 Revised Budget Plan*. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report. Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>3</sup> Reserve necessary for the closure of active disposal cells of the Ash Landfill, required by the state to be established in order for landfilling activities to progress.

<sup>4</sup> Reserve necessary to perform closure activities on the completed cells of the Ash Landfill. Closure activities are required by the facilities permit, Environmental Protection Agency, and state regulations. It has been drawn down to pay for capital projects associated with landfill closure.

<sup>5</sup> The Environmental Reserve has been established primarily for future Environmental Projects.

<sup>6</sup> Reserve required for the construction of the next phase of the ashfill liner system. It has been drawn down to pay for capital projects associated with landfill closure.

<sup>7</sup> The Construction Reserve is established to provide funds to meet the requirements of current and future construction projects necessary for the operation of the I-95 Landfill, such as drainage and roads. It has been drawn down to mitigate revenue decreases in Interest on Investments.

<sup>8</sup> Post Closure is required for a 30-year period after the landfill closes and is mandated by federal and state regulations. FY 2004 funding of \$22,000,000 represents 58 percent of the estimated requirements of \$37,860,000 and is not sufficient to cover all identified costs. Additional funds will be set aside in future years.

<sup>9</sup> The PC Replacement Reserve was established in FY 1995 in order to meet requirements for the timely replacement of obsolete computer equipment.

<sup>10</sup> Effective July 1, 2000, the jurisdictional rate was reduced from \$14/ton to \$11.50/ton. The FY 2006 rate remains at \$11.50/ton.

# Fund 114 I-95 Refuse Disposal

## FY 2006 Summary of Capital Projects

### Fund: 114 I-95 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
186420	Repair/Maint/Wash Facility	\$1,026,644	\$0.00	\$60,250.18	\$0
186435	Area 3 Lined Landfill Construction		1,325,781.39	7,444,874.69	0
186440	I-95 Landfill Leachate Facility		161,900.00	2,449,972.00	0
186450	I-95 Landfill Rd. Construction		0.00	7,606.86	0
186455	Perimeter Fence Construction		0.00	50,580.50	0
186460	Area 7 Roadway Construction	258,000	0.00	6,126.00	0
186470	Paved Ditch Extension Areas		0.00	362,818.00	0
186600	Methane Gas Recovery		0.00	1,574,553.57	0
186650	I-95 Landfill Closure	66,266,579	984,477.54	24,372,570.94	0
<b>Total</b>		<b>\$67,551,223</b>	<b>\$2,472,158.93</b>	<b>\$36,329,352.74</b>	<b>\$0</b>

# Consolidated County and Schools Debt Service Fund

## Focus

The FY 2006 Advertised Budget Plan provides for the consolidation of the County and Schools debt service funds into a single fund to improve staff efficiency for budgeting, payment and accounting for debt service. In the past, the Department of Finance manually consolidated these funds for the Comprehensive Annual Financial Report in order to fulfill audit requirements. Rather than maintain two separate funds, one combined fund which separately reports the County and Schools debt service information is being implemented. This consolidation was reviewed and approved by the State Auditor of Public Accounts, Fairfax County Public Schools financial management staff, as well as the staff from the County's financial management departments. This merger of the debt service information more clearly presents total debt service requirements while still maintaining a complete picture of County and School funding requirements.

The Consolidated Debt Service Fund accounts for the general obligation bond debt service of the County as well as general obligation bond debt and loans of the Literary Funds of Virginia for the Fairfax County Public Schools (FCPS). In addition, debt service expenditures are included for the Lease Revenue bonds and Certificates of Participation (COPS) associated with County government facilities and payments for Fairfax County Redevelopment and Housing Authority (FCRHA) Lease Revenue bonds. Revenues for the debt service funds are derived principally from a transfer from the General Fund. It should be noted that debt service on sewer revenue bonds is reflected in the Enterprise Funds.

The following is a chart illustrating the debt service payments and projected fiscal agent fees required in FY 2006 as well as the sources of funding supporting these costs:

	<b>FY 2006 Advertised Budget Plan</b>
<b>Expenses</b>	
<b>County Debt Service</b>	\$92,338,033
Lease Revenue Bonds/COPS	10,156,528
FCRHA Community Centers	3,054,618
Fiscal Agent Fees/Cost of Issuance	382,000
<b>Total</b>	<b>\$105,931,179</b>
<b>School Debt Service</b>	\$131,593,621
Literary Loans	74,646
Fiscal Agent Fees/Cost of Issuance	496,000
<b>Total</b>	<b>\$132,164,267</b>
<b>Total Expenses</b>	<b>\$238,095,446</b>
<b>Funding</b>	
General Fund Transfer	\$228,996,600
Beginning Balance Applied	13,135,501
City of Fairfax Revenue	85,345
Bond Proceeds to offset Cost of Issuance	878,000
<b>Total Funding</b>	<b>\$243,095,446</b>
<b>Ending Balance</b>	<b>\$5,000,000</b>

This level of expenditure provides for payment of principal and interest on \$1,931,103,940 in existing and projected County general obligation debt (including literary loans) and \$214,332,115 in lease revenue debt for the government facilities and existing and projected FCRHA Lease Revenue bonds at the beginning of FY 2006.

# Consolidated County and Schools Debt Service Fund

## **General Obligation Bonds**

Funding has been included for a General Obligation bond sale in FY 2006 corresponding to the FY 2006 – FY 2010 Advertised Capital Improvement Program (With Future Years to 2015) (CIP) requirements for FY 2006. All sales are estimated at an interest rate of 5.0 percent for planning purposes.

## **Capital Leases**

Funding is included in FY 2006 for expenditures that are directly attributed to the lease purchase of the Community Development Center (Herrity Building) and the Human Services Center (Pennino Building). On March 15, 1994, the Economic Development Authority (EDA) issued \$116,965,000 in lease revenue bonds to finance the acquisition of the Government Center properties. These bonds were refunded in October 2003 which resulted in net present value savings of \$12.8 million over the remaining life of the bonds. An amount of \$8,086,250 has been set aside in County Debt Service, for the annual lease costs associated with the acquisition of the buildings. In addition, lease costs of \$2,070,278 for the South County Government Center are included in FY 2006. Certificates of Participation (COPS) were issued on November 15, 2000 in the amount of \$29,000,000 for the construction of the facility by a private developer. The County will pay lease costs equal to the annual debt service on the COPS. An amount of \$3,054,618 has also been included in FY 2006 for payments for the FCRHA Lease Revenue bond for leases associated with the Mott Community Center, the Gum Springs Community Center, the Bailey's Community Center, the Herndon Harbor Adult Day Care Center, the Gum Springs Head Start Facility, the James Lee Community Center and the Herndon Senior Center. A 2005 fall bond sale of \$210.65 million for schools and County CIP requirements is anticipated at a cost of \$5,233,250 for interest only as the first debt service payments are not expected until FY 2007.

## **Debt Service Ratios**

The Board of Supervisors has adopted specific debt indicators within the *Ten Principles of Sound Financial Management* to effectively manage the County's bonded indebtedness. The *Ten Principles* state that the County's debt ratios shall be maintained at the following levels:

- ◆ Net debt as a percentage of estimated market value should always remain less than 3.0 percent; and
- ◆ The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent. To this end, for planning purposes, the target on annual sales will be \$200 million or \$1 billion over a five-year period, with a technical limit of \$225 million in any given year. This planning limit shall exist even though the ratio of debt to taxable property value remains less than 3.0 percent and the ratio of debt service to Combined General Fund disbursements remains less than 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred in order to reduce planned sales and remain within capacity guidelines.

As a result of these policies, prudent fiscal management and a strong economy the County has been awarded the strongest credit ratings possible from the three major national rating services. The County holds a Aaa from Moody's Investors Service (awarded 1975), a AAA from Standard and Poor's Ratings Service (awarded 1978), and a AAA from Fitch Ratings (awarded 1997). Fairfax County is one of only 7 states, 23 counties and 20 cities to hold a triple-A rating from all three services.



# Consolidated County and Schools Debt Service Fund

The FY 2006 debt service budget has been prepared on the basis of the construction and bond sale limitations set in place by the Board of Supervisors. The FY 2006 capital program supported by general obligation bonds will be reviewed in conjunction with the FY 2006 - FY 2010 Advertised Capital Improvement Program (With Future Years to 2015).

The following are ratios and annual sales reflecting debt indicators for FY 2002 - FY 2006:

## Net Debt as a Percentage of Market Value of Taxable Property

<u>Fiscal Year Ending</u>	<u>Net Bonded Indebtedness<sup>1</sup></u>	<u>Estimated Market Value</u>	<u>Percentage</u>
2002	1,655,613,600	113,801,300,000	1.45%
2003	1,779,461,575	128,927,200,000	1.38%
2004	1,814,517,662	143,220,300,000	1.27%
2005 (est.)	2,066,126,762	157,577,000,000	1.31%
2006 (est.)	1,931,103,940	191,763,000,000	1.01%

<sup>1</sup> Beginning in FY 2003, the ratio includes outstanding Lease Revenue bonds for government center facilities in addition to General Obligation Bonds, Literary Loans and Special Revenue Bonds for Community Centers. FY 2004 includes the sale of \$183.75 million of new general obligation bonds and adjustments for the sale of refunding bonds on March 31, 2004. Projections for FY 2005 include the sale of \$185.40 million of new tax supported debt on September 23, 2004. Projections for FY 2006 include a proposed sale of \$210.65 million for fall 2005.

## Net Debt Service Requirements as a Percentage of Combined General Fund Disbursements

<u>Fiscal Year Ending</u>	<u>Debt Service Requirements<sup>1</sup></u>	<u>General Fund Disbursements</u>	<u>Percentage</u>
2002	190,097,946	2,292,016,724	8.3%
2003	212,106,642	2,447,402,328	8.7%
2004	216,821,631	2,599,861,782	8.3%
2005 (est.)	238,818,854	2,809,518,182	8.5%
2006 (est.)	238,095,446	3,004,161,761	7.9%

<sup>1</sup> Beginning in FY 2003, the ratio includes debt service on Lease Revenue bonds for the Pennino and Herrity Buildings and Certificates of Participation for the South County Government Center, in addition to General Obligation Bonds, and Literary Loans. Debt service requirements are net of funds available in escrow for payment of capitalized interest during construction for the Laurel Hill project through FY 2006.

## Annual Bond Sales

<u>Fiscal Year Ending</u>	<u>Sales (millions)</u>	<u>Total for the Five-Year Period Ending FY 2006</u>
2002	198.00	-
2003	195.17	-
2004	183.75	-
2005	185.40	-
2006 (est.) <sup>1</sup>	210.65	972.97

<sup>1</sup> For projection purposes, a sale of \$210.65 million FY 2006 has been included as reflected in the *FY 2006 - FY 2010 Advertised Capital Improvement Program*. Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions.

# Consolidated County and Schools Debt Service Fund

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## **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Disbursement Adjustment** **(\$723,408)**  
A net decrease in disbursements of \$723,408 is primarily attributable to scheduled requirements for existing debt service and anticipated debt service payments for projected bond sales.
  
- ◆ **General Fund Transfer Adjustment** **\$3,753,390**  
The General Fund transfer is increased \$3,753,390 in order to accommodate possible fluctuations in bond market interest rates for projected bond sales. Current estimates are based on an interest rate of five percent.

## **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$3,725,216**  
As part of the FY 2004 Carryover Review, the Board of Supervisors increased expenditures in this fund \$3,725,216, with \$3,400,216 appropriated for costs associated with future bond sales and \$325,000 for the transfer in and appropriation of this amount from the McLean Community Center Fund for the redemption of all outstanding Series 1988 bonds for the center.

# Consolidated County and Schools Debt Service Fund

## FUND STATEMENT

### Fund Type G20, Debt Service Funds

### Fund 200 and 201, Consolidated Debt Service

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$9,701,990</b>	<b>\$8,930,659</b>	<b>\$12,330,875</b>	<b>\$13,135,501</b>
Revenue:				
Miscellaneous Revenue	\$2,899	\$0	\$0	\$0
Bond Proceeds	0	700,000	700,000	878,000
Revenue from Fairfax City	0	20,000	20,000	85,345
<b>Total Revenue</b>	<b>\$2,899</b>	<b>\$720,000</b>	<b>\$720,000</b>	<b>\$963,345</b>
Transfers In:				
County Debt Service:				
General Fund (001) for County	\$97,175,944	\$96,610,126	\$96,610,126	\$95,660,539
FCRHA Lease Revenue Bonds (001)	1,269,752	2,105,031	2,105,031	3,054,618
McLean Community Center (113)	105,188	99,769	424,769	0
Neighborhood Improvement (314)	0	100,000	100,000	0
<b>Subtotal County Debt Service</b>	<b>\$98,550,884</b>	<b>\$98,914,926</b>	<b>\$99,239,926</b>	<b>\$98,715,157</b>
General Fund (001) for Schools	\$120,896,733	\$126,528,053	\$126,528,053	\$130,281,443
<b>Subtotal Schools Debt Service</b>	<b>\$120,896,733</b>	<b>\$126,528,053</b>	<b>\$126,528,053</b>	<b>\$130,281,443</b>
<b>Total Transfers In</b>	<b>\$219,447,617</b>	<b>\$225,442,979</b>	<b>\$225,767,979</b>	<b>\$228,996,600</b>
<b>Total Available</b>	<b>\$229,152,506</b>	<b>\$235,093,638</b>	<b>\$238,818,854</b>	<b>\$243,095,446</b>
Expenditures:				
General Obligation Bonds:				
County Principal	\$58,490,333	\$56,383,911	\$59,480,313	\$61,011,742
County Interest	26,882,233	26,281,291	30,095,752	29,585,291
Debt Service on Projected County Sales	0	6,575,000	0	1,741,000
<b>Subtotal County Debt Service</b>	<b>\$85,372,566</b>	<b>\$89,240,202</b>	<b>\$89,576,065</b>	<b>\$92,338,033</b>
Schools Principal	\$74,201,092	\$72,107,511	\$78,031,112	\$80,849,683
Schools Interest	41,922,174	41,110,413	57,806,824	48,076,334
Debt Service on Projected School Sales	0	19,555,659	0	2,742,250
<b>Subtotal Schools Debt Service</b>	<b>\$116,123,266</b>	<b>\$132,773,583</b>	<b>\$135,837,936</b>	<b>\$131,668,267</b>
<b>Subtotal General Obligation Bonds</b>	<b>\$201,495,832</b>	<b>\$222,013,785</b>	<b>\$225,414,001</b>	<b>\$224,006,300</b>
Other Tax Supported Debt Service:				
Lease Revenue Bonds/COPS	\$9,917,585	\$10,160,053	\$10,160,053	\$10,156,528
FCRHA Lease Revenue Bonds	1,154,291	2,105,031	2,105,031	3,054,618
Small District Debt	105,188	99,769	424,769	0
<b>Subtotal Other Tax Supported Debt Service</b>	<b>\$11,177,064</b>	<b>\$12,364,853</b>	<b>\$12,689,853</b>	<b>\$13,211,146</b>
Other Expenses	4,148,735	715,000	715,000	878,000
<b>Total Expenditures</b>	<b>\$216,821,631</b>	<b>\$235,093,638</b>	<b>\$238,818,854</b>	<b>\$238,095,446</b>
<b>Total Disbursements</b>	<b>\$216,821,631</b>	<b>\$235,093,638</b>	<b>\$238,818,854</b>	<b>\$238,095,446</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$12,330,875</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000,000</b>
Reserve for Arbitrage Rebate	0	0	0	0
<b>Unreserved Ending Balance</b>	<b>\$12,330,875</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000,000</b>

<sup>1</sup> The FY 2006 beginning fund balance is anticipated to be revised based on updated projections for debt service expenditures which will be made as part of the FY 2005 Carryover Review.

<sup>2</sup> The change in ending fund balance is the result of use of fund balance to offset projected debt service requirements.

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2006**  
**COUNTY DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2005	Interest Outstanding as of 6/30/2005	Total Outstanding as of 6/30/2005	Principal Due FY 2006	Interest Due FY 2006	Total Payment Due FY 2006	Principal Outstanding as of 6/30/2006	Interest Outstanding as of 6/30/2006
Series1998A	48,710,000	5/15/1998	Adult Detention	500,000.00	22,500.00	522,500.00	500,000.00	22,500.00	522,500.00	-	-
			Commercial and Redevelopment	35,000.00	1,575.00	36,575.00	35,000.00	1,575.00	36,575.00	-	-
			Human Services	55,000.00	2,475.00	57,475.00	55,000.00	2,475.00	57,475.00	-	-
			Juvenile Detention	135,000.00	6,075.00	141,075.00	135,000.00	6,075.00	141,075.00	-	-
			Library	175,000.00	7,875.00	182,875.00	175,000.00	7,875.00	182,875.00	-	-
			Neighborhood Improvement	7,500.00	337.50	7,837.50	7,500.00	337.50	7,837.50	-	-
			Parks	150,000.00	6,750.00	156,750.00	150,000.00	6,750.00	156,750.00	-	-
			Public Safety	255,000.00	11,475.00	266,475.00	255,000.00	11,475.00	266,475.00	-	-
			Transit	423,000.00	19,035.00	442,035.00	423,000.00	19,035.00	442,035.00	-	-
			Transportation	700,000.00	31,500.00	731,500.00	700,000.00	31,500.00	731,500.00	-	-
<b>1998A Total</b>				<b>2,435,500.00</b>	<b>109,597.50</b>	<b>2,545,097.50</b>	<b>2,435,500.00</b>	<b>109,597.50</b>	<b>2,545,097.50</b>	-	-
Series1999A	54,200,000	4/1/1999	Adult Detention	2,709,000.00	942,103.22	3,651,103.22	193,500.00	125,049.38	318,549.38	2,515,500.00	817,053.84
			Commercial and Redevelopment	1,050,000.00	365,156.28	1,415,156.28	75,000.00	48,468.76	123,468.76	975,000.00	316,687.52
			Human Services	2,618,000.00	910,456.28	3,528,456.28	187,000.00	120,848.76	307,848.76	2,431,000.00	789,607.52
			Jail & Work Release Facilities	332,500.00	115,632.84	448,132.84	23,750.00	15,348.44	39,098.44	308,750.00	100,284.40
			Neighborhood Improvement	2,065,000.00	718,140.72	2,783,140.72	147,500.00	95,321.88	242,821.88	1,917,500.00	622,818.84
			Parks	7,441,000.00	2,586,737.26	10,027,737.26	531,500.00	343,348.70	874,848.70	6,909,500.00	2,243,388.56
			Parks - NVRPA	1,050,000.00	366,159.20	1,416,159.20	75,000.00	48,601.88	123,601.88	975,000.00	317,557.32
			Public Safety	1,981,000.00	688,928.22	2,669,928.22	141,500.00	91,444.38	232,944.38	1,839,500.00	597,483.84
			Transportation	18,693,500.00	6,500,998.48	25,194,498.48	1,335,250.00	862,905.32	2,198,155.32	17,358,250.00	5,638,093.16
<b>1999A Total</b>				<b>37,940,000.00</b>	<b>13,194,312.50</b>	<b>51,134,312.50</b>	<b>2,710,000.00</b>	<b>1,751,337.50</b>	<b>4,461,337.50</b>	<b>35,230,000.00</b>	<b>11,442,975.00</b>
Series1999A Refunding	76,043,000	4/1/1999	Adult Detention	3,034,100.00	634,462.13	3,668,562.13	387,400.00	138,107.10	525,507.10	2,646,700.00	496,355.03
			Commercial and Redevelopment	39,800.00	8,320.17	48,120.17	5,100.00	1,811.10	6,911.10	34,700.00	6,509.07
			Correctional Camp	123,100.00	25,754.61	148,854.61	15,700.00	5,606.16	21,306.16	107,400.00	20,148.45
			Human Services	3,502,100.00	732,336.86	4,234,436.86	447,100.00	159,412.06	606,512.06	3,055,000.00	572,924.80
			Jail & Work Release Facilities	241,200.00	50,444.37	291,644.37	30,800.00	10,980.52	41,780.52	210,400.00	39,463.85
			Juvenile Detention	79,000.00	16,532.03	95,532.03	10,100.00	3,598.62	13,698.62	68,900.00	12,933.41
			Library	3,980,100.00	832,305.16	4,812,405.16	508,200.00	181,172.76	689,372.76	3,471,900.00	651,132.40
			Neighborhood Improvement	4,648,700.00	972,123.59	5,620,823.59	593,500.00	211,607.86	805,107.86	4,055,200.00	760,515.73
			Parks	6,914,700.00	1,445,994.04	8,360,694.04	882,800.00	314,758.00	1,197,558.00	6,031,900.00	1,131,236.04
			Prim/2nd Road	4,334,400.00	906,392.49	5,240,792.49	553,400.00	197,299.78	750,699.78	3,781,000.00	709,092.71
			Public Safety	5,874,300.00	1,228,442.40	7,102,742.40	750,000.00	267,402.28	1,017,402.28	5,124,300.00	961,040.12
			Storm Drainage	1,865,800.00	390,163.32	2,255,963.32	238,200.00	84,929.14	323,129.14	1,627,600.00	305,234.18
			Transit	744,300.00	155,664.63	899,964.63	95,000.00	33,884.44	128,884.44	649,300.00	121,780.19
			Transportation	30,248,000.00	6,325,454.13	36,573,454.13	3,861,900.00	1,376,898.76	5,238,798.76	26,386,100.00	4,948,555.37
<b>1999A Refunding Total</b>				<b>65,629,600.00</b>	<b>13,724,389.93</b>	<b>79,353,989.93</b>	<b>8,379,200.00</b>	<b>2,987,468.58</b>	<b>11,366,668.58</b>	<b>57,250,400.00</b>	<b>10,736,921.35</b>
Series 1999B	3,600,000	12/1/1999	Neighborhood Improvement	315,000.00	25,987.50	340,987.50	105,000.00	14,437.50	119,437.50	210,000.00	11,550.00
			Parks	225,000.00	18,562.50	243,562.50	75,000.00	10,312.50	85,312.50	150,000.00	8,250.00
<b>1999B Total</b>				<b>540,000.00</b>	<b>44,550.00</b>	<b>584,550.00</b>	<b>180,000.00</b>	<b>24,750.00</b>	<b>204,750.00</b>	<b>360,000.00</b>	<b>19,800.00</b>
2000A	38,000,000	4/1/2000	Adult Detention	3,000,000.00	1,244,750.00	4,244,750.00	200,000.00	156,150.00	356,150.00	2,800,000.00	1,088,600.00
			Commercial and Redevelopment	1,125,000.00	466,781.34	1,591,781.34	75,000.00	58,556.26	133,556.26	1,050,000.00	408,225.08
			Human Services	525,000.00	217,831.34	742,831.34	35,000.00	27,326.26	62,326.26	490,000.00	190,505.08
			Library	4,200,000.00	1,742,650.00	5,942,650.00	280,000.00	218,610.00	498,610.00	3,920,000.00	1,524,040.00
			Neighborhood Improvement	1,125,000.00	466,781.34	1,591,781.34	75,000.00	58,556.26	133,556.26	1,050,000.00	408,225.08
			Parks	9,000,000.00	3,734,249.64	12,734,249.64	600,000.00	468,449.96	1,068,449.96	8,400,000.00	3,265,799.68
			Public Safety	3,000,000.00	1,244,750.00	4,244,750.00	200,000.00	156,150.00	356,150.00	2,800,000.00	1,088,600.00
			Transportation	6,525,000.00	2,707,331.34	9,232,331.34	435,000.00	339,626.26	774,626.26	6,090,000.00	2,367,705.08
<b>2000A Total</b>				<b>28,500,000.00</b>	<b>11,825,125.00</b>	<b>40,325,125.00</b>	<b>1,900,000.00</b>	<b>1,483,425.00</b>	<b>3,383,425.00</b>	<b>26,600,000.00</b>	<b>10,341,700.00</b>
Series 2000B	2,250,000	12/1/2000	Parks	1,790,000.00	696,591.90	2,486,591.90	115,000.00	83,753.76	198,753.76	1,675,000.00	612,838.14
<b>2000B Total</b>				<b>1,790,000.00</b>	<b>696,591.90</b>	<b>2,486,591.90</b>	<b>115,000.00</b>	<b>83,753.76</b>	<b>198,753.76</b>	<b>1,675,000.00</b>	<b>612,838.14</b>
Series 2001A	42,400,000	6/1/2001	Neighborhood Improvement	1,440,000.00	572,737.50	2,012,737.50	90,000.00	66,150.00	156,150.00	1,350,000.00	506,587.50
			Parks	4,480,000.00	1,781,850.00	6,261,850.00	280,000.00	205,800.00	4,85,000.00	4,200,000.00	1,576,050.00
			Public Safety	8,800,000.00	3,500,062.50	12,300,062.50	550,000.00	404,250.00	954,250.00	8,250,000.00	3,095,812.50
			Transportation	19,200,000.00	7,636,500.00	26,836,500.00	1,200,000.00	882,000.00	2,082,000.00	18,000,000.00	6,754,500.00
<b>2001A Total</b>				<b>33,920,000.00</b>	<b>13,491,150.00</b>	<b>47,411,150.00</b>	<b>2,120,000.00</b>	<b>1,558,200.00</b>	<b>3,678,200.00</b>	<b>31,800,000.00</b>	<b>11,932,950.00</b>

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2006**  
**COUNTY DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2005	Interest Outstanding as of 6/30/2005	Total Outstanding as of 6/30/2005	Principal Due FY 2006	Interest Due FY 2006	Total Payment Due FY 2006	Principal Outstanding as of 6/30/2006	Interest Outstanding as of 6/30/2006
Series 2001A Refunding	82,238,000	6/1/2001	Adult Detention	113,932.00	12,485.24	126,417.24	34,244.00	5,141.98	39,385.98	79,688.00	7,343.26
			Commercial and Redevelopment	509,684.00	55,853.70	565,537.70	153,193.00	23,003.04	176,196.04	356,491.00	32,850.66
			Correctional Camp	189,616.00	20,779.00	210,395.00	56,992.00	8,557.74	65,549.74	132,624.00	12,221.26
			Human Services	228,434.00	25,032.96	253,466.96	68,659.00	10,309.68	78,968.68	159,775.00	14,723.28
			Jail & Work Release Facilities	1,840,003.00	201,636.44	2,041,639.44	553,041.00	83,042.90	636,083.90	1,286,962.00	118,593.54
			Juvenile Detention	75,927.00	8,320.46	84,247.46	22,821.00	3,426.74	26,247.74	53,106.00	4,893.72
			Library	646,565.00	70,853.70	717,418.70	194,335.00	29,180.74	223,515.74	452,230.00	41,672.96
			Neighborhood Improvement	2,666,334.00	292,189.82	2,958,523.82	801,407.00	120,336.84	921,743.84	1,864,927.00	171,852.98
			Parks	11,036,838.00	1,209,469.72	12,246,307.72	3,317,290.00	498,113.90	3,815,403.90	7,719,548.00	711,355.82
			Prim/2nd Road	17,333,940.00	1,899,536.64	19,233,476.64	5,209,980.00	782,314.38	5,992,294.38	12,123,960.00	1,117,222.26
			Public Safety	1,875,809.00	205,560.18	2,081,369.18	563,803.00	84,658.90	648,461.90	1,312,006.00	120,901.28
			Storm Drainage	1,581,214.00	173,277.08	1,754,491.08	475,258.00	71,363.26	546,621.26	1,105,956.00	101,913.82
			Transit	1,499,264.00	164,296.58	1,663,560.58	450,627.00	67,664.70	518,291.70	1,048,637.00	96,631.88
			Transportation	8,389,464.00	919,357.96	9,308,821.96	2,521,581.00	378,632.80	2,900,213.80	5,867,883.00	540,725.16
<b>2001A Refunding Total</b>				<b>47,987,024.00</b>	<b>5,258,649.48</b>	<b>53,245,673.48</b>	<b>14,423,231.00</b>	<b>2,165,747.60</b>	<b>16,588,978.60</b>	<b>33,563,793.00</b>	<b>3,092,901.88</b>
Series 2002A	68,000,000	6/1/2002	Library	3,272,500.00	1,383,834.46	4,656,334.46	192,500.00	152,075.00	344,575.00	3,080,000.00	1,231,759.46
			Neighborhood Improvement	446,250.00	188,704.72	634,954.72	26,250.00	20,737.50	46,987.50	420,000.00	167,967.22
			Parks	8,712,500.00	3,684,234.28	12,396,734.28	512,500.00	404,875.00	917,375.00	8,200,000.00	3,279,359.28
			Public Safety	22,950,000.00	9,704,812.50	32,654,812.50	1,350,000.00	1,066,500.00	2,416,500.00	21,600,000.00	8,638,312.50
			Transportation	22,418,750.00	9,480,164.04	31,898,914.04	1,318,750.00	1,041,812.50	2,360,562.50	21,100,000.00	8,438,351.54
<b>2002A Total</b>				<b>57,800,000.00</b>	<b>24,441,750.00</b>	<b>82,241,750.00</b>	<b>3,400,000.00</b>	<b>2,686,000.00</b>	<b>6,086,000.00</b>	<b>54,400,000.00</b>	<b>21,755,750.00</b>
Series 2002A Refunding	26,149,000	6/1/2002	Adult Detention	265,014.00	74,625.52	339,639.52	943.00	11,897.86	12,840.86	264,071.00	62,727.66
			Commercial and Redevelopment	293,555.00	82,662.46	376,217.46	1,044.00	13,179.22	14,223.22	292,511.00	69,483.24
			Correctional Camp	49,214.00	4,709.50	53,923.50	17,148.00	2,332.10	19,480.10	32,066.00	2,377.40
			Human Services	285,400.00	80,366.56	365,766.56	1,015.00	12,813.10	13,828.10	284,385.00	67,553.46
			Jail & Work Release Facilities	146,462.00	14,015.88	160,477.88	51,031.00	6,940.36	57,971.36	95,431.00	7,075.52
			Juvenile Detention	489,255.00	137,768.60	627,023.60	1,741.00	21,965.24	23,706.24	487,514.00	115,803.36
			Library	837,071.00	204,402.04	1,041,473.04	61,061.00	38,000.36	99,061.36	776,010.00	166,401.68
			Neighborhood Improvement	1,787,101.00	430,225.02	2,217,326.02	141,795.00	81,210.86	223,005.86	1,645,306.00	349,014.16
			Parks	2,638,363.00	527,601.52	3,165,964.52	408,868.00	121,335.94	530,203.94	2,229,495.00	406,265.58
			Prim/2nd Road	1,862,444.00	178,229.00	2,040,673.00	648,920.00	88,255.30	737,175.30	1,213,524.00	89,973.70
			Public Safety	1,824,749.00	459,597.10	2,284,346.10	107,106.00	82,649.48	189,755.48	1,717,643.00	376,947.62
			Storm Drainage	1,770,743.00	433,964.78	2,204,707.78	126,253.00	80,364.60	206,617.60	1,644,490.00	353,600.18
			Transit	405,075.00	38,764.18	443,839.18	141,138.00	19,195.22	160,333.22	263,937.00	19,568.96
			Transportation	7,236,908.00	2,037,838.48	9,274,746.48	25,748.00	324,902.86	350,650.86	7,211,160.00	1,712,935.62
<b>2002A Refunding Total</b>				<b>19,891,354.00</b>	<b>4,704,770.64</b>	<b>24,596,124.64</b>	<b>1,733,811.00</b>	<b>905,042.50</b>	<b>2,638,853.50</b>	<b>18,157,543.00</b>	<b>3,799,728.14</b>
Series 2003A Refunding	82,407,000	6/1/2003	Adult Detention	2,646,000.00	470,380.00	3,116,380.00	408,000.00	121,080.00	529,080.00	2,238,000.00	349,300.00
			Commercial and Redevelopment	527,000.00	93,672.50	620,672.50	81,000.00	24,122.50	105,122.50	446,000.00	69,550.00
			Correctional Camp	1,134,000.00	201,537.50	1,335,537.50	175,000.00	51,887.50	226,887.50	959,000.00	149,650.00
			Human Services	2,197,000.00	390,527.50	2,587,527.50	339,000.00	100,527.50	439,527.50	1,858,000.00	290,000.00
			Jail & Work Release Facilities	27,000.00	4,890.00	31,890.00	4,000.00	1,240.00	5,240.00	23,000.00	3,650.00
			Juvenile Detention	162,000.00	28,662.50	190,662.50	25,000.00	7,412.50	32,412.50	137,000.00	21,250.00
			Neighborhood Improvement	6,820,000.00	1,212,470.00	8,032,470.00	1,052,000.00	312,070.00	1,364,070.00	5,768,000.00	900,400.00
			Parks	7,849,000.00	1,395,247.50	9,244,247.50	1,211,000.00	359,147.50	1,570,147.50	6,638,000.00	1,036,100.00
			Parks - NVRPA	142,000.00	25,145.00	167,145.00	22,000.00	6,495.00	28,495.00	120,000.00	18,650.00
			Prim/2nd Road	6,870,000.00	1,221,350.00	8,091,350.00	1,060,000.00	314,350.00	1,374,350.00	5,810,000.00	907,000.00
			Public Library Facilities	4,018,000.00	714,200.00	4,732,200.00	620,000.00	183,850.00	803,850.00	3,398,000.00	530,350.00
			Public Safety	3,490,000.00	620,505.00	4,110,505.00	538,000.00	159,705.00	697,705.00	2,952,000.00	460,800.00
			Storm Drainage	1,518,000.00	269,765.00	1,787,765.00	234,000.00	69,465.00	303,465.00	1,284,000.00	200,300.00
			Transportation	14,235,000.00	2,530,660.00	16,765,660.00	2,196,000.00	651,360.00	2,847,360.00	12,039,000.00	1,879,300.00
<b>2003A Refunding Total</b>				<b>51,635,000.00</b>	<b>9,179,012.50</b>	<b>60,814,012.50</b>	<b>7,965,000.00</b>	<b>2,362,712.50</b>	<b>10,327,712.50</b>	<b>43,670,000.00</b>	<b>6,816,300.00</b>

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2006**  
**COUNTY DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2005	Interest Outstanding as of 6/30/2005	Total Outstanding as of 6/30/2005	Principal Due FY 2006	Interest Due FY 2006	Total Payment Due FY 2006	Principal Outstanding as of 6/30/2006	Interest Outstanding as of 6/30/2006
Series 2003B	66,490,000	5/15/2003	Adult Detention	1,800,000.00	755,250.00	2,555,250.00	100,000.00	77,625.00	177,625.00	1,700,000.00	677,625.00
			Commercial and Redevelopment	2,970,000.00	1,246,162.66	4,216,162.66	165,000.00	128,081.26	293,081.26	2,805,000.00	1,118,081.40
			Juvenile Detention	130,000.00	45,962.66	175,962.66	10,000.00	5,581.26	15,581.26	120,000.00	40,381.40
			Neighborhood Improvement	900,000.00	377,625.00	1,277,625.00	50,000.00	38,812.50	88,812.50	850,000.00	338,812.50
			Parks	20,760,000.00	8,703,124.68	29,463,124.68	1,155,000.00	895,287.48	2,050,287.48	19,605,000.00	7,807,837.20
			Public Safety	31,920,000.00	13,385,275.00	45,305,275.00	1,775,000.00	1,376,512.50	3,151,512.50	30,145,000.00	12,008,762.50
			Storm Drainage	630,000.00	264,337.66	894,337.66	35,000.00	27,168.76	62,168.76	595,000.00	237,168.90
			Transportation	720,000.00	302,100.00	1,022,100.00	40,000.00	31,050.00	71,050.00	680,000.00	271,050.00
			<b>2003B Total</b>				<b>59,830,000.00</b>	<b>25,079,837.66</b>	<b>84,909,837.66</b>	<b>3,330,000.00</b>	<b>2,580,118.76</b>
Series 2004A	63,530,000	4/14/2004	Adult Detention	735,000.00	340,362.50	1,075,362.50	35,000.00	35,187.50	70,187.50	700,000.00	305,175.00
			Commercial and Redevelopment	3,945,000.00	1,807,212.50	5,752,212.50	205,000.00	188,725.00	393,725.00	3,740,000.00	1,618,487.50
			Juvenile Detention	855,000.00	391,162.50	1,246,162.50	45,000.00	40,893.75	85,893.75	810,000.00	350,268.75
			Neighborhood Improvement	1,730,000.00	797,337.50	2,527,337.50	90,000.00	82,643.75	172,643.75	1,640,000.00	714,693.75
			Parks	29,360,000.00	13,422,237.50	42,782,237.50	1,550,000.00	1,404,325.00	2,954,325.00	27,810,000.00	12,017,912.50
			Storm Drainage	3,760,000.00	1,712,062.50	5,472,062.50	200,000.00	180,043.75	380,043.75	3,560,000.00	1,532,018.75
			Transportation	19,970,000.00	9,142,137.50	29,112,137.50	1,050,000.00	955,043.75	2,005,043.75	18,920,000.00	8,187,093.75
			<b>2004A Total</b>			<b>60,355,000.00</b>	<b>27,612,512.50</b>	<b>87,967,512.50</b>	<b>3,175,000.00</b>	<b>2,886,862.50</b>	<b>6,061,862.50</b>
Series 2004A Refunding	67,200,000	4/14/2004	Adult Detention	27,830,800.00	8,854,154.00	36,684,954.00	2,451,600.00	1,427,974.00	3,879,574.00	25,379,200.00	7,426,180.00
			Commercial and Redevelopment	836,600.00	263,737.00	1,100,337.00	74,700.00	42,993.25	117,693.25	761,900.00	220,743.75
			Human Services	1,037,700.00	327,744.50	1,365,444.50	92,400.00	53,312.00	145,712.00	945,300.00	274,432.50
			Jail & Work Release Facilities	135,600.00	44,255.75	179,855.75	11,500.00	6,925.50	18,425.50	124,100.00	37,330.25
			Juvenile Detention	3,718,500.00	1,199,503.50	4,918,003.50	321,000.00	190,324.25	511,324.25	3,397,500.00	1,009,179.25
			Library	1,025,700.00	331,956.50	1,357,656.50	88,100.00	52,467.50	140,567.50	937,600.00	279,489.00
			Neighborhood Improvement	2,326,000.00	729,172.50	3,055,172.50	209,200.00	119,653.00	328,853.00	2,116,800.00	609,519.50
			Parks	6,663,700.00	2,124,900.75	8,788,600.75	585,100.00	341,768.75	926,868.75	6,078,600.00	1,783,132.00
			Public Safety	7,069,100.00	2,270,710.75	9,339,810.75	614,100.00	362,091.25	976,191.25	6,455,000.00	1,908,619.50
			Storm Drainage	1,492,400.00	484,742.75	1,977,142.75	127,500.00	76,291.50	203,791.50	1,364,900.00	408,451.25
			Transit	347,200.00	113,360.25	460,560.25	29,400.00	17,732.75	47,132.75	317,800.00	95,627.50
			Transportation	12,281,700.00	3,898,461.75	16,180,161.75	1,085,400.00	630,416.25	1,715,816.25	11,196,300.00	3,268,045.50
			<b>2004A Refunding Total</b>			<b>64,765,000.00</b>	<b>20,642,700.00</b>	<b>85,407,700.00</b>	<b>5,690,000.00</b>	<b>3,321,950.00</b>	<b>9,011,950.00</b>
Series 2004B	69,120,000	10/19/2004	Commercial and Redevelopment	4,500,000.00	2,063,109.55	6,563,109.55	225,000.00	207,281.26	432,281.26	4,275,000.00	1,855,828.29
			Parks	13,920,000.00	6,387,700.00	20,307,700.00	695,000.00	641,100.00	1,336,100.00	13,225,000.00	5,746,600.00
			Public Safety	50,700,000.00	23,244,365.45	73,944,365.45	2,535,000.00	2,335,368.74	4,870,368.74	48,165,000.00	20,908,996.71
<b>2004B Total</b>			<b>69,120,000.00</b>	<b>31,695,175.00</b>	<b>100,815,175.00</b>	<b>3,455,000.00</b>	<b>3,183,750.00</b>	<b>6,638,750.00</b>	<b>65,665,000.00</b>	<b>28,511,425.00</b>	
Series 2004B Refunding	30,375,000	10/19/2004	Adult Detention	5,840,000.00	2,216,275.00	8,056,275.00	-	287,350.00	287,350.00	5,840,000.00	1,928,925.00
			Commercial and Redevelopment	410,000.00	156,300.00	566,300.00	-	20,200.00	20,200.00	410,000.00	136,100.00
			Human Services	645,000.00	245,912.50	890,912.50	-	31,725.00	31,725.00	645,000.00	214,187.50
			Juvenile Detention	1,575,000.00	597,375.00	2,172,375.00	-	77,500.00	77,500.00	1,575,000.00	519,875.00
			Library	2,045,000.00	775,600.00	2,820,600.00	-	100,650.00	100,650.00	2,045,000.00	674,950.00
			Neighborhood Improvement	1,210,000.00	458,125.00	1,668,125.00	-	59,500.00	59,500.00	1,210,000.00	398,625.00
			Parks	2,555,000.00	969,800.00	3,524,800.00	-	125,700.00	125,700.00	2,555,000.00	844,100.00
			Public Safety	2,980,000.00	1,129,725.00	4,109,725.00	-	146,650.00	146,650.00	2,980,000.00	983,075.00
			Transit	4,940,000.00	1,873,950.00	6,813,950.00	-	243,050.00	243,050.00	4,940,000.00	1,630,900.00
			Transportation	8,175,000.00	3,102,525.00	11,277,525.00	-	402,250.00	402,250.00	8,175,000.00	2,700,275.00
<b>2004B Refunding Total</b>			<b>30,375,000.00</b>	<b>11,525,587.50</b>	<b>41,900,587.50</b>	<b>-</b>	<b>1,494,575.00</b>	<b>1,494,575.00</b>	<b>30,375,000.00</b>	<b>10,031,012.50</b>	
<b>Total County GO Debt</b>			<b>632,513,478.00</b>	<b>213,225,712.11</b>	<b>845,739,190.11</b>	<b>61,011,742.00</b>	<b>29,585,291.20</b>	<b>90,597,033.20</b>	<b>571,501,736.00</b>	<b>183,640,420.91</b>	
<b>Lease Revenue Bonds</b>											
1996H	6,390,000	9/15/1996	Mott & Gum Springs Comm Ctr	4,580,000.00	1,796,875.00	6,376,875.00	280,000.00	251,487.50	531,487.50	4,300,000.00	1,545,387.50
1998H	5,500,000	12/1/1998	Baileys Comm Ctr	3,960,000.00	1,401,407.50	5,361,407.50	235,000.00	178,507.50	413,507.50	3,725,000.00	1,222,900.00
1999H	1,000,000	5/27/1999	Adult Day Care/Herndon Harbor	925,000.00	734,550.22	1,659,550.22	20,000.00	48,768.76	68,768.76	905,000.00	685,781.46
2000COPS	29,000,000	11/1/2000	COPS-South Government Center	27,805,000.00	28,138,086.25	55,943,086.25	445,000.00	1,625,277.50	2,070,277.50	27,360,000.00	26,512,808.75
2003EDA-Ref	70,830,000	10/1/2003	EDA Gov't Ctr Properties Refunding	80,125,000.00	33,054,875.00	113,179,875.00	4,080,000.00	4,006,250.00	8,086,250.00	76,045,000.00	29,048,625.00
2003H	2,530,000	6/1/2003	Gum Springs Glen Head Start	2,372,114.63	847,722.18	3,219,836.81	94,638.54	81,790.90	176,429.44	2,277,476.09	765,931.28
2003LRL	15,530,000	6/1/2003	Laurel Hills Golf Course <sup>1</sup>	15,530,000.00	16,661,750.00	29,191,750.00	-	-	-	15,530,000.00	12,974,387.50
2004H	10,870,000	8/26/2004	James Lee Community Center	10,145,000.00	3,347,637.50	13,492,637.50	725,000.00	389,425.00	1,114,425.00	9,420,000.00	2,958,212.50
2005A	60,690,000	1/19/2005	School Administration Building	60,690,000.00	-	-	-	-	-	60,690,000.00	-
2005	8,200,000	TBD	Herndon Senior Center	8,200,000.00	-	-	-	750,000.00	750,000.00	8,200,000.00	-
<b>Total Lease Revenue Bonds</b>				<b>214,332,114.63</b>	<b>85,982,903.65</b>	<b>228,425,018.28</b>	<b>5,879,638.54</b>	<b>7,331,507.16</b>	<b>13,211,145.70</b>	<b>208,452,476.09</b>	<b>75,714,033.90</b>
<b>Total County Debt Service</b>				<b>846,845,592.63</b>	<b>299,208,615.76</b>	<b>1,074,164,208.39</b>	<b>66,891,380.54</b>	<b>36,916,798.36</b>	<b>103,808,178.90</b>	<b>779,954,212.09</b>	<b>259,354,454.90</b>

<sup>1</sup> Interest is capitalized and paid through the trust account for this project through June 30, 2006. Beginning in FY 2007 principal and interest payments will be paid with revenues received from the Park Authority.

**COUNTY OF FAIRFAX, VIRGINIA  
SCHEDULE OF GENERAL OBLIGATIONS AND LITERARY LOANS FOR FY 2006  
SCHOOLS DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2005	Interest Outstanding as of 6/30/2005	Total Outstanding as of 6/30/2005	Principal Due FY 2006	Interest Due FY 2006	Total Payment Due FY 2006	Principal Outstanding as of 6/30/2006	Interest Outstanding as of 6/30/2006
<b>G.O. Bonds</b>											
1997B	60,000,000	12/1/1997	Schools	3,000,000.00	67,500.00	3,067,500.00	3,000,000.00	67,500.00	3,067,500.00	-	-
1998A	27,290,000	5/15/1998	Schools	1,364,500.00	61,402.50	1,425,902.50	1,364,500.00	61,402.50	1,425,902.50	-	-
1999A	100,000,000	4/1/1999	Schools	70,000,000.00	24,343,750.00	94,343,750.00	5,000,000.00	3,231,250.00	8,231,250.00	65,000,000.00	21,112,500.00
1999A Refunding	63,172,000	4/1/1999	Schools	54,520,400.00	11,401,241.35	65,921,641.35	6,960,800.00	2,481,775.18	9,442,575.18	47,559,600.00	8,919,466.17
1999B	80,000,000	12/1/1999	Schools	12,000,000.00	990,000.00	12,990,000.00	4,000,000.00	550,000.00	4,550,000.00	8,000,000.00	440,000.00
2000A	50,000,000	4/1/2000	Schools	37,500,000.00	15,559,375.00	53,059,375.00	2,500,000.00	1,951,875.00	4,451,875.00	35,000,000.00	13,607,500.00
2000B	50,000,000	12/1/2000	Schools	40,000,000.00	15,737,812.50	55,737,812.50	2,500,000.00	1,874,375.00	4,374,375.00	37,500,000.00	13,863,437.50
2001A	80,000,000	6/1/2001	Schools	64,000,000.00	25,455,000.00	89,455,000.00	4,000,000.00	2,940,000.00	6,940,000.00	60,000,000.00	22,515,000.00
2001A Refunding	57,227,000	6/1/2001	Schools	33,392,976.00	3,659,363.02	37,052,339.02	10,036,769.00	1,507,089.90	11,543,858.90	23,356,207.00	2,152,273.12
2002A	130,000,000	6/1/2002	Schools	110,500,000.00	46,726,875.00	157,226,875.00	6,500,000.00	5,135,000.00	11,635,000.00	104,000,000.00	41,591,875.00
2002A Refunding	34,786,000	6/1/2002	Schools	29,588,646.00	7,606,366.94	37,195,012.94	1,451,189.00	1,338,113.76	2,789,302.76	28,137,457.00	6,268,253.18
2003A Refunding	88,758,000	6/1/2003	Schools	55,620,000.00	9,888,250.00	65,508,250.00	8,580,000.00	2,545,050.00	11,125,050.00	47,040,000.00	7,343,200.00
2003B	128,680,000	5/15/2003	Schools	115,810,000.00	48,585,725.00	164,395,725.00	6,435,000.00	4,994,287.50	11,429,287.50	109,375,000.00	43,591,437.50
2004A	120,215,000	4/14/2004	Schools	114,200,000.00	52,237,512.66	166,437,512.66	6,015,000.00	5,462,081.26	11,477,081.26	108,185,000.00	46,775,431.40
2004A Refunding	78,165,000	4/14/2004	Schools	75,060,000.00	23,854,600.00	98,914,600.00	6,620,000.00	3,851,775.00	10,471,775.00	68,440,000.00	20,002,825.00
2004B	116,280,000	10/19/2004	Schools	116,280,000.00	53,304,931.25	169,584,931.25	5,815,000.00	5,356,237.50	11,171,237.50	110,465,000.00	47,948,693.75
2004B Refunding	96,035,000	10/19/2004	Schools	96,035,000.00	36,433,850.00	132,468,850.00	-	4,725,300.00	4,725,300.00	96,035,000.00	31,708,550.00
<b>G.O Bond Total</b>				<b>1,028,871,522.00</b>	<b>375,913,555.22</b>	<b>1,404,785,077.22</b>	<b>80,778,258.00</b>	<b>48,073,112.60</b>	<b>128,851,370.60</b>	<b>948,093,264.00</b>	<b>327,840,442.62</b>
2003LRL	55,300,000	6/1/2003	Laurel Hills High School <sup>1</sup>	55,300,000.00	27,807,087.50	83,107,087.50	-	-	-	55,300,000.00	27,807,087.50
<b>Revenue Total</b>				<b>55,300,000.00</b>	<b>27,807,087.50</b>	<b>83,107,087.50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55,300,000.00</b>	<b>27,807,087.50</b>
<b>Literary Bonds</b>											
1986	1,274,000	4/1/1986	Science Lab Phase I	63,725.00	2,066.05	65,791.05	63,725.00	2,066.05	65,791.05	-	-
1987	148,000	10/1/1987	Science Lab # 2	23,100.00	2,310.00	25,410.00	7,700.00	1,155.00	8,855.00	15,400.00	1,155.00
<b>Literary Total</b>				<b>86,825.00</b>	<b>4,376.05</b>	<b>91,201.05</b>	<b>71,425.00</b>	<b>3,221.05</b>	<b>74,646.05</b>	<b>15,400.00</b>	<b>1,155.00</b>
<b>Total Schools Debt Service</b>				<b>1,084,258,347.00</b>	<b>403,725,018.77</b>	<b>1,487,983,365.77</b>	<b>80,849,683.00</b>	<b>48,076,333.65</b>	<b>128,926,016.65</b>	<b>1,003,408,664.00</b>	<b>355,648,685.12</b>

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<sup>1</sup> Interest is capitalized and paid through the trust account for this project through June 30, 2006. Beginning in FY 2007, principal and interest will be paid from a transfer from the General Fund.



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# Capital Project Funds

## Overview

The Fairfax County Capital Construction Program (other than sanitary sewer construction and resource recovery projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Federal and State grants, contributions, and tax revenues from special revenue districts.

The following pages provide a narrative description of all capital funds, including Capital Construction Contribution Funds. These narratives include a description of each fund, a Fund Statement, a Summary of Capital Projects, and a Project Detail Table for each project funded in FY 2006.

## Capital Project Funds

- **Fund 300 – Countywide Roadway Improvement Fund**
- **Fund 301 – Contributed Roadway Improvement Fund**
- **Fund 302 – Library Construction**
- **Fund 303 – County Construction**
- **Fund 304 – Primary and Secondary Road Bond Construction**
- **Fund 307 – Sidewalk Construction**
- **Fund 308 – Public Works Construction**
- **Fund 310 – Storm Drainage Bond Construction**
- **Fund 311 – County Bond Construction**
- **Fund 312 – Public Safety Construction**
- **Fund 313 – Trail Construction**
- **Fund 314 – Neighborhood Improvement Program**
- **Fund 315 – Commercial Revitalization Program**
- **Fund 316 – Pro Rata Share Drainage Construction**
- **Fund 317 – Capital Renewal Construction**
- **Fund 370 – Park Authority Bond Construction**
- **Fund 390 – Public School Construction**

## Capital Contribution Funds

- ◆ Fairfax County contributes to the Northern Virginia Regional Park Authority Capital Construction Program for maintenance and major renovation projects associated with 19 regional parks. The County also contributes to the Washington Metropolitan Area Transit Authority (WMATA) to support the 103-mile Metrorail System, as well as to maintain and/or acquire facilities, equipment, railcars and buses.
  - **Fund 306 – Northern Virginia Regional Park Authority**
  - **Fund 309 – Metro Operations and Construction**

# Fund 300

## Countywide Roadway Improvement Fund

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### **Focus**

This fund serves as a reserve source of funding for required road construction and improvement needs for which funding from other sources is not available. Sources of funding consist primarily of Board-directed transfers from the General Fund or other capital construction funds. Excess funding from projects is held in a reserve for future road construction or improvement projects. Funds may also be transferred from Fund 300, Countywide Roadway Improvement Fund, to other County road construction funds as approved by the Board of Supervisors.

No funding is included for Fund 300, Countywide Roadway Improvement Fund, in FY 2006.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$2,899,035 due to the carryover of unexpended project balances in the amount of \$1,098,847; the transfer of \$1,800,000 from Fund 304, Primary and Secondary Road Bond Construction; and an appropriation of \$188 in miscellaneous revenues associated with the sale of plans. The transfer from Fund 304 will support higher than anticipated costs associated with the Gallows/Annandale/Hummer Roads Project.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 300

## Countywide Roadway Improvement Fund

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 300, Countywide Roadway  
Improvement Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,477,326</b>	<b>\$0</b>	<b>\$1,099,035</b>	<b>\$0</b>
Revenue:				
Miscellaneous Revenues	\$188	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$188</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Transfer In:				
Primary and Secondary Road Bond Construction (304) <sup>1</sup>	\$481,750	\$0	\$1,800,000	\$0
<b>Total Transfer In:</b>	<b>\$481,750</b>	<b>\$0</b>	<b>\$1,800,000</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$1,959,264</b>	<b>\$0</b>	<b>\$2,899,035</b>	<b>\$0</b>
Total Expenditures	\$860,229	\$0	\$2,899,035	\$0
<b>Total Disbursements</b>	<b>\$860,229</b>	<b>\$0</b>	<b>\$2,899,035</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$1,099,035</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents the transfer of road bond funds to support improvements to the Telegraph Road/Florence Lane intersection (Project 006615). The use of road bond funds to support improvements within this fund was approved by the Board of Supervisors on May 20, 2003.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 300

## Countywide Roadway Improvement Fund

### FY 2006 Summary of Capital Projects

#### Fund: 300 Countywide Roadway Improvement Fund

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
006614	Transportation System Improvements	\$1,050,000	\$0.00	\$506,497.40	\$0
006615	Telegraph Rd./ Florence Lane	806,938	410,528.72	180,923.03	0
006616	Gallows/ Annandale/Hummer	2,550,000	423,646.68	1,862,668.16	0
006617	Fox Mill Road at Reston Parkway	250,000	26,053.20	223,946.80	0
006618	Ffx. Co. Pkwy. at Sunrise Valley Rd.	125,000	0.00	125,000.00	0
<b>Total</b>		<b>\$4,781,938</b>	<b>\$860,228.60</b>	<b>\$2,899,035.39</b>	<b>\$0</b>

# Fund 301

## Contributed Roadway Improvement Fund

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### Focus

This fund was created specifically to account for proffered developer contributions received for roadway improvements throughout the County. A separate reserve project has been established for each area for which contributions are received, and all receipts are earmarked for these specific areas. As roadway improvement projects are identified that conform to the appropriate funding parameters within each of these areas, funding is reallocated from the specific reserve project to finance the improvements. Estimates for the receipt of proffer funds are based on prior year receipts and anticipated levels of development. In the last several years, revenue from interest earnings has been lower than anticipated based on a continuing decrease in interest rates, resulting in less interest earned on fund balances.

In addition, this fund is sometimes used to provide matching funds to the state for projects identified by the Board of Supervisors in its consideration of the Virginia Department of Transportation (VDOT) Secondary Improvement Budget. Section 33:1-75.1 of the Code of Virginia enables the use of County funds for improvements to the secondary road system and requires that VDOT match up to \$500,000 in County funds as a priority before allocating funds to its road systems.

An amount of \$2,931,305 is included in Fund 301, Contributed Roadway Improvement Fund, in FY 2006. All projects funded in FY 2006 are supported by projected contributions and estimated pooled interest earnings. A list of these projects is included in the Summary of Capital Projects. In addition, an amount of \$110,000 is transferred from FY 2006 miscellaneous revenues in this fund to Fund 309, Metro Operations and Construction. This funding will support shuttle bus service in the Franconia/Springfield Metro area.

*Private contributions are currently provided for roadway improvements in the following areas:*

Fairfax Center (Route 50/I-66) Area - Developer contributions for this area are based on a developer rate schedule for road improvements in the Fairfax Center area. This schedule is revised periodically by the Board of Supervisors and is based upon changes in the highway construction bid index. Ten percent of the developer's contribution is paid to the County at the time of the site plan approval. The balance of the amount due is paid as building permits are issued. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments. An amount of \$500,000 in contributions is estimated for the Fairfax Center area in FY 2006 based upon rezoning plans approved by the Board of Supervisors. In addition, \$8,500 is estimated from interest earnings on the FY 2006 contributions and \$92,542 is projected for interest earnings on the fund balance from prior years.

Major projects supported by this reserve include improvements to Route 50/Waples Mill Road, Tall Timbers Drive, Stringfellow Road, sections of Clifton Road, and Route 29 within the Fairfax Center area.

Centreville Area - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases and rates of contributions vary by case. An amount of \$50,000 in contributions for the Centreville area is estimated in FY 2006 based on rezoning plans approved by the Board of Supervisors. In addition, \$850 is estimated from interest earnings on the FY 2006 contributions as well as \$25,776 from interest earnings on the fund balance from prior years.

Major projects supported by this reserve include improvements to sections of Clifton Road within the Centreville area, Stone Road, Old Centreville Road, and Route 29 within the Centreville area.

Miscellaneous Contributions - This project was created to serve as a source of funding for contributions received for miscellaneous roadway improvements throughout the County. Funds are reallocated to specific projects when required. An amount of \$1,400,000 is anticipated in FY 2006 based upon contributions from proffered commitments in rezoning actions approved by the Board of Supervisors. It should be noted that this anticipated revenue includes a contribution of \$110,000 to be transferred to Fund 309, Metro Operations and Construction, to support shuttle bus service in the Franconia/Springfield area. In addition, \$23,800 is estimated from interest earnings on the FY 2006 contributions and \$280,370 is projected for interest on the fund balance from prior years.

# Fund 301

## Contributed Roadway Improvement Fund

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Many different projects are supported by this reserve throughout the County within the following major categories: Primary and Secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.

Tysons Corner Reserve - This project accounts for private sector contributions received for the Tysons Corner Area. An amount of \$500,000 in contributions is estimated in FY 2006. In addition, \$8,500 is estimated from interest earnings on the FY 2006 contributions and \$150,967 is projected for interest earnings on the fund balance from prior years.

Major projects supported by this reserve include improvements to Dolley Madison Boulevard, proffered projects, and corridor/pedestrian improvements throughout the Tysons area.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$33,239,828 due to the carryover of unexpended project balances in the amount of \$33,487,143 and a net decrease of \$247,315. This net decrease is based on higher than anticipated proffers received in FY 2004 of \$190,551, offset by lower than anticipated interest earnings of \$187,866 and a transfer out of \$250,000 to Fund 304, Primary and Secondary Road Bond Construction. Actual receipts reflect delays in construction of several projects and unanticipated fluctuations in the levels of development activity.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 301

## Contributed Roadway Improvement Fund

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 301, Contributed Roadway  
Improvement Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$32,191,630</b>	<b>\$0</b>	<b>\$32,332,684</b>	<b>\$0</b>
Revenue:				
VDOT Revenue <sup>1</sup>	\$3,508	\$0	\$1,157,144	\$0
Fairfax Center Developer Contributions	714,808	450,000	450,000	500,000
Centreville Developer Contributions	63,849	50,000	50,000	50,000
Miscellaneous Developer Contributions	1,000,523	1,000,000	1,000,000	1,400,000
Tyson's Corner Reserve Contributions	161,371	500,000	500,000	500,000
Pooled Interest <sup>2</sup>	327,415	376,106	376,106	591,305
<b>Total Revenue</b>	<b>\$2,271,474</b>	<b>\$2,376,106</b>	<b>\$3,533,250</b>	<b>\$3,041,305</b>
<b>Total Available</b>	<b>\$34,463,104</b>	<b>\$2,376,106</b>	<b>\$35,865,934</b>	<b>\$3,041,305</b>
Total Expenditures	\$2,020,420	\$2,266,106	\$35,505,934	\$2,931,305
Transfers Out:				
Metro Operations and Construction (309) <sup>3</sup>	\$110,000	\$110,000	\$110,000	\$110,000
Road Bond Construction (304)	0	0	250,000	0
<b>Total Transfers Out</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$360,000</b>	<b>\$110,000</b>
<b>Total Disbursements</b>	<b>\$2,130,420</b>	<b>\$2,376,106</b>	<b>\$35,865,934</b>	<b>\$3,041,305</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$32,332,684</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> VDOT Revenue associated with Project 009913, Dolley Madison Boulevard, for the widening of Route 123.

<sup>2</sup> Pooled interest is earned on the contributions as well as the accumulated fund balance in this fund.

<sup>3</sup> Represents contributions to be transferred to Fund 309, Metro Operations and Construction, to support Metro shuttle bus service in the Franconia/Springfield area.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 301

## Contributed Roadway Improvement Fund

### FY 2006 Summary of Capital Projects

#### Fund: 301 Contributed Roadway Improvements

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
007700	Fairfax Center Reserve		\$3,473.52	\$5,977,896.02	\$601,042
007701	Route 50/Waples Mill Interchange	1,909,619	181,392.99	1,180,610.69	0
008800	Centreville Reserve		281.64	1,665,039.20	76,626
008801	Stone Road	1,004,903	63,785.27	906,280.16	0
008802	Clifton Road	4,878,595	952,126.99	3,364,691.33	0
009900	Miscellaneous Contributions		450,777.83	10,155,550.68	1,594,170
009901	Primary Improvements		0.00	424,584.00	0
009902	Secondary Improvements		240,611.00	148,327.00	0
009903	Bridge Design/Construction		0.00	8,369.00	0
009904	Intersection/Interchange		0.00	311,975.00	0
009906	Signal Installations		124,400.00	146,137.57	0
009908	Transit Improvements		0.00	5,381.59	0
009909	Reston East Park-N-Ride		0.00	103,862.00	0
009911	Tysons Corner Reserve		62.65	9,751,955.59	659,467
009913	Dolley Madison Blvd	8,945,941	3,508.20	1,355,273.69	0
<b>Total</b>		<b>\$16,739,058</b>	<b>\$2,020,420.09</b>	<b>\$35,505,933.52</b>	<b>\$2,931,305</b>



## Fund 301 Contributed Roadway Improvement Fund

<b>007700</b>	<b>Fairfax Center Reserve</b>
Fairfax Center Area	Providence
<p><b>Description and Justification:</b> FY 2006 funding in the amount of \$601,042 is provided to serve as a source of funding for Fairfax Center Area roadway improvements as identified by the Board of Supervisors. On March 15, 2004, the Board of Supervisors revised the developer rate schedule for road improvements in the Fairfax Center area from \$4.39 to \$4.48 per gross square foot of non-residential building structure and from \$974 to \$993 per residential unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$1,012,297	\$0	\$5,977,896	\$0	\$0
Design and Engineering		406,201	3,474	0	0	0
Construction		3,202,938	0	0	601,042	0
Other		290,034	0	0	0	0
<b>Total</b>	Continuing	\$4,911,470	\$3,474	\$5,977,896	<b>\$601,042</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$601,042	\$601,042

## Fund 301 Contributed Roadway Improvement Fund

<b>008800</b>	<b>Centreville Reserve</b>
Centreville Area	Sully
<p><b>Description and Justification:</b> FY 2006 funding in the amount of \$76,626 is provided to serve as a source of funding for Centreville Area roadway improvements as identified by the Board of Supervisors. On March 15, 2004, the Board of Supervisors revised the developer rate schedule for road improvements in the Centreville area from \$4.73 to \$4.82 per gross square foot of non-residential building structure and from \$1,866 to \$1,903 per residential unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$1,358,637	\$0	\$0
Design and Engineering		225,957	282	0	0	0
Construction		349,260	0	306,402	76,626	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$575,217	\$282	\$1,665,039	<b>\$76,626</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$76,626	\$76,626

## Fund 301 Contributed Roadway Improvement Fund

<b>009900</b>	<b>Miscellaneous Contributions</b>
Miscellaneous Areas	Countywide
<p><b>Description and Justification:</b> FY 2006 funding in the amount of \$1,594,170 is provided to serve as a source of funding for miscellaneous roadway improvement projects. Commitments from developers in this funding category are included in individual proffer agreements from zoning cases and the level of contribution and location where funds can be spent vary by case. This project serves as a reserve project and funds are reallocated to specific projects when required. Many projects throughout the County are supported by this reserve and fall into the following major categories: Primary and Secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$156,804	\$0	\$7,942,394	\$0	\$0
Design and Engineering		285,488	50,778	0	0	0
Construction		1,904,767	400,000	2,213,157	1,594,170	0
Other		1,001	0	0	0	0
<b>Total</b>	Continuing	<b>\$2,348,060</b>	<b>\$450,778</b>	<b>\$10,155,551</b>	<b>\$1,594,170</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,594,170	\$1,594,170

## Fund 301 Contributed Roadway Improvement Fund

<b>009911</b>	<b>Tysons Corner Reserve</b>
Tysons Corner Area	Providence
<p><b>Description and Justification:</b> FY 2006 funding in the amount of \$659,467 is provided for this project. This project accounts for private sector contributions in the Tysons Corner Area. On March 15, 2004, the Board of Supervisors revised the developer rate schedule for road improvements in the Tysons Corner area from \$3.24 to \$3.30 per gross square foot of non-residential building structure and from \$720 to \$734 per residential unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$5,454,801	\$0	\$0
Design and Engineering		83	63	0	0	0
Construction		300,000	0	4,297,155	659,467	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$300,083	\$63	\$9,751,956	<b>\$659,467</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$659,467	\$659,467

# Fund 302

## Library Construction

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### Focus

This fund supports the construction and renovation of a network of facilities operated by the Fairfax County Public Library that offer library services according to the needs of the community. The County planning standard for library facilities is 0.4 square feet of library space per resident. Approved library construction projects have been primarily financed with General Obligation Bonds and are based on factors such as age and condition of buildings, long-range space needs, projected population growth, usage and demand for services in underserved areas of the County. New library facilities must be designed to utilize new information resources delivery, with existing facilities from the early 1960s redesigned and renovated to maximize space as well as modern technology.

Recent initiatives in the library construction program include the acquisition of land for a community library in the Oakton area through a developer's proffer as well as the purchase of land for the Burke Centre Community Library and the Kingstowne Regional Library. Programming and preliminary design work for the Oakton and Burke Centre libraries is complete. A fall 2004 referendum totaling \$50.0 million for library construction projects included \$16.6 million for the final design and construction costs for Oakton and Burke Centre libraries to ensure adequate facilities based on community need.

To evaluate the scope of work and costs associated with renovation and expansion of existing facilities, feasibility and conceptual design studies were completed in FY 2001 for Thomas Jefferson Community Library, Richard Byrd Community Library, Dolley Madison Community Library and Martha Washington Community Library. These libraries are between 30- and 40-years-old, cannot readily be adapted to the requirements of modern technology, need quiet study space, and consistently exceed the minimum standards of use. The renovation and expansion of these libraries, as well as the new building construction for the Burke Centre Community Library and Oakton Community Library, are funded through bond referenda and were included in the approved FY 2005 – FY 2009 Capital Improvement Program (With Future Years to 2014).

Funding of \$11,142,882 is included in Fund 302, Library Construction, in FY 2006. Of this total, an amount of \$10,359,000 is supported by General Obligation bonds approved as part of the November 2004 Public Library Facilities Bond Referendum to construct the Oakton and Burke Centre libraries. In addition, funding of \$783,882 includes an amount of \$683,882 supported by a General Fund Transfer and \$100,000 is supported by revenue anticipated as part of the project development agreement with the City of Fairfax to construct a new Fairfax City Regional Library. It should be noted that funding will be used for the most critical projects which are listed in the Summary of Capital Projects that follows.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$790,711 due to the carryover of unexpended project balances in the amount of \$205,711, as well as an increase of \$585,000 to support pavement, shelters and signage, as well as additional design, permitting and administrative costs associated with the Burke Library parking lot, which will be used to accommodate displaced Virginia Railway Express (VRE) riders pending the construction of the Burke VRE parking structure.

A Fund Statement, a Summary of Capital Projects and Project Detail Sheets are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

# Fund 302 Library Construction

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 302, Library Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$675,646</b>	<b>\$0</b>	<b>\$205,711</b>	<b>\$0</b>
Revenue:				
Sale of Bonds <sup>1</sup>	\$0	\$0	\$0	\$10,359,000
Miscellaneous <sup>2</sup>	12,000	0	0	100,000
<b>Total Revenue</b>	<b>\$12,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,459,000</b>
Transfers In:				
General Fund (001) <sup>3</sup>	\$0	\$0	\$585,000	\$683,882
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$585,000</b>	<b>\$683,882</b>
<b>Total Available</b>	<b>\$687,646</b>	<b>\$0</b>	<b>\$790,711</b>	<b>\$11,142,882</b>
Total Expenditures	\$481,935	\$0	\$790,711	\$11,142,882
<b>Total Disbursements</b>	<b>\$481,935</b>	<b>\$0</b>	<b>\$790,711</b>	<b>\$11,142,882</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$205,711</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. In the Fall of 1989, the voters approved a \$39.1 million Public Library Facilities bond referendum. All bonds from the Fall 1989 Referendum have been sold. The Fall 2004 Public Library Facilities bond referendum approved by voters on November 2, 2004 included \$52.5 million to provide new library facilities as well as renovate existing libraries.

<sup>2</sup> FY 2006 revenue of \$100,000 is anticipated to be received from the City of Fairfax as part of the Project Development Agreement to construct a new Fairfax City Regional Library.

<sup>3</sup> Represents a General Fund transfer of \$585,000 associated with Project 004838, Burke Centre Community Library in FY 2005 and \$683,882 associated with Project 004841, Fairfax City Regional Library Renovation in FY 2006.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.


# Fund 302 Library Construction

## FY 2006 Summary of Capital Projects

### Fund: 302 Library Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
004801	Fairfax City Regional Library Renovation - Phase 1	\$11,292	\$4,600.00	\$0.00	\$0
004822	Library Contingency		0.00	71,606.10	0
004836	Great Falls Comm. Library	6,698,787	107,895.75	36,081.15	0
004838	Burke Center Library	12,235,192	263,487.92	663,050.64	3,000,000
004839	Oakton Community Library	7,565,000	105,951.75	6,274.25	7,359,000
004840	Kingstowne Reg. Library	3,470,000	0.00	13,698.38	0
004841	Fairfax City Regional Library Renovation - Phase 2		0.00	0.00	783,882
<b>Total</b>		<b>\$29,980,271</b>	<b>\$481,935.42</b>	<b>\$790,710.52</b>	<b>\$11,142,882</b>

## Fund 302 Library Construction

<b>004838</b>	<b>Burke Centre Library</b>	
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Intersection of Fairfax County Parkway and Fred's Oak Road

Braddock


**Description and Justification:** This project supports the final design, permitting, utility work and construction costs associated with the library in the Burke area of the County. Funding for design costs was approved during the *FY 2002 Carryover Review*. FY 2006 funding of \$3,000,000 is included for construction costs as part of the Fall 2004 Bond Referendum.

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$2,025,371	\$2,018,371	\$3,076	\$3,924	\$0	\$0
Design and Engineering	9,609,204	56,509	258,568	74,127	3,000,000	6,220,000
Construction	599,664	12,820	1,844	585,000	0	0
Other	954	954	0	0	0	0
<b>Total</b>	<b>\$12,235,192</b>	<b>\$2,088,653</b>	<b>\$263,488</b>	<b>\$663,051</b>	<b>\$3,000,000</b>	<b>\$6,220,000</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$3,000,000	\$0	\$0	\$3,000,000



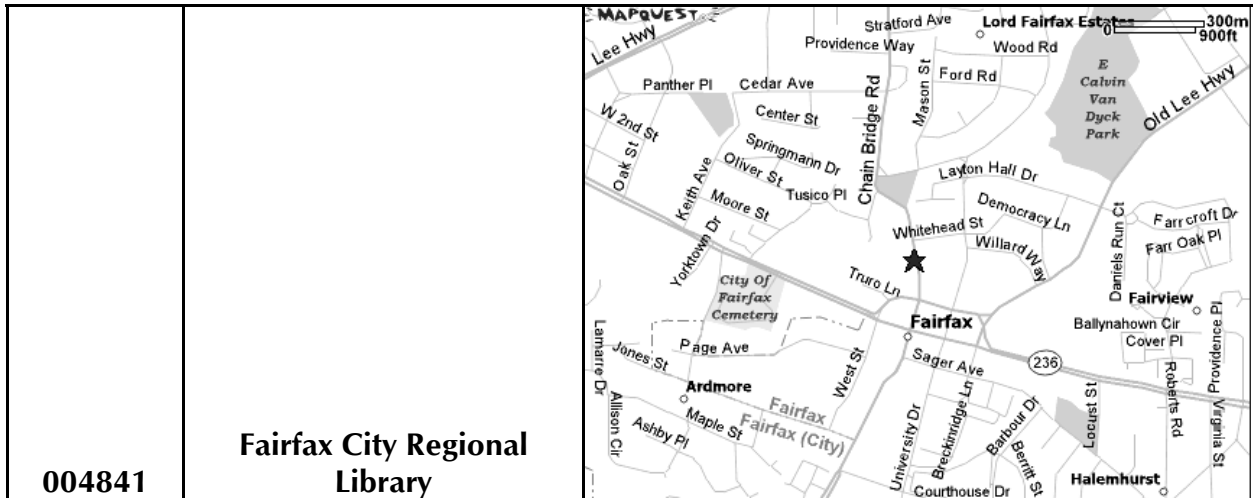
## Fund 302 Library Construction

<b>004839</b>	<b>Oakton Community Library</b>	
Intersection of Chain Bridge Road and Hunter Mill Road, Vienna, Virginia		Providence
<p><b>Description and Justification:</b> This project supports the final design, permitting, utility work and construction of the community library in Oakton. Funding for design costs was approved during the <i>FY 2002 Carryover Review</i>. Funding of \$7,359,000 is included in FY 2006 to provide for construction costs as part of the Fall 2004 Bond Referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	3,204,051	91,825	105,952	6,274	3,000,000	0
Construction	4,359,000	0	0	0	4,359,000	0
Other	1,949	1,949	0	0	0	0
<b>Total</b>	<b>\$7,565,000</b>	<b>\$93,774</b>	<b>\$105,952</b>	<b>\$6,274</b>	<b>\$7,359,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$7,359,000	\$0	\$0	\$7,359,000

## Fund 302 Library Construction



004841

**Fairfax City Regional  
Library**

Chain Bridge Road

Fairfax City

**Description and Justification:** This project provides for the development agreement and design costs to construct a new regional library in the City of Fairfax. The City/County Service contract and the Project Development Agreement are anticipated to be completed in FY 2005. Funding in the amount of \$783,882 is included in FY 2006 for relocation costs associated with this project.

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	100,000	0
Construction		0	0	0	0	0
Other		0	0	0	683,882	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$783,882</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$683,882	\$0	\$0	\$100,000	\$783,882

# Fund 303

## County Construction

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### **Focus**

This fund provides for critical park maintenance and repairs, as well as enhancements to County facilities, Park Authority facilities, and County and School athletic fields. This fund also supports payments and obligations such as lease-purchase agreements, the acquisition of properties, construction and renovation projects associated with County facilities, and the County's annual contributions to the School-Age Child Care (SACC) Center Program and the Northern Virginia Community College.

Funding in the amount of \$17,465,018 is included in Fund 303, County Construction, in FY 2006. Funding includes an amount of \$11,027,330 supported by a General Fund Transfer and \$6,437,688 supported by state revenues. It should be noted that funding has been limited to the most critical priority projects which are listed on the Summary of Capital Projects that follows.

### **Park Maintenance Projects**

FY 2006 funding in the amount of \$1,911,156 has been included for Park maintenance of both facilities and grounds. The Park facilities maintained with General Fund monies include but are not limited to: field houses, boat houses, pump houses, maintenance facilities, sheds, shelters and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. Specific funding levels in FY 2006 include:

- ◆ An amount of \$425,000 for general park maintenance at non-revenue supported Park facilities. These maintenance requirements include major non-recurring repairs and stabilization of new properties, as well as repairs/replacements and improvements to roofs, electrical and lighting systems, sprinklers, HVAC systems, and the replacement of security and fire alarm systems. Details of specific Park facility improvements are included on the Project Detail Sheets that follow.
- ◆ An amount of \$962,156 to fund annual requirements for Parks grounds maintenance at non-revenue supported parks. Grounds maintenance includes the upkeep of sidewalks, mowing of wooded and grassy areas, parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails at County parks.
- ◆ An amount of \$470,000 for minor routine preventive maintenance of non-revenue supported Park Authority structures. These repairs include the replacement of broken windows and doors, equipment repairs, and the scheduled inspection of HVAC, security, and fire alarm systems. This funding for routine repairs includes \$110,000 for maintenance of operating equipment and \$360,000 for maintenance of facilities.
- ◆ An amount of \$54,000 to continue the implementation of ADA compliance at Park facilities. Park facilities continue to be modified on a priority basis.

# Fund 303

## County Construction

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### Athletic Field Maintenance Projects

FY 2006 funding in the amount of \$3,482,813 has been included for athletic field maintenance. In recent years, athletic field maintenance has been identified as a critical need. An effort has been made to provide continuous maintenance to maintain quality athletic fields at acceptable standards and improve safety for users. Maintenance of athletic fields includes: field lighting, fencing, irrigation, dugout covers, infield dirt, aeration, and seeding. These maintenance efforts will improve safety standards, enhance playing conditions, and increase user satisfaction. Specific funding levels in FY 2006 include:

- ◆ An amount of \$2,222,813 to continue athletic field maintenance efforts on athletic fields managed by the Park Authority. In FY 2004, funding was moved from the Park Authority's General Fund operating budget to Fund 303 in an effort to consolidate athletic field maintenance expenditures. Athletic field costs include electricity for lighted facilities and maintenance of lighting systems, water and irrigation system maintenance, and minor ball field repairs. This effort is being coordinated by the Fairfax County Park Authority.
- ◆ An amount of \$100,000 to continue the replacement and upgrading of Fairfax County Public Schools (FCPS) boys' baseball field lighting systems used by many County organizations. A standard of 30-foot candles of light in the infield and 20-foot candles of light in the outfield are the recommended levels of lighting. FY 2006 funding provides for baseball field lighting installation at Woodson High School and Annandale High School. This effort is being coordinated by the Department of Community and Recreation Services (DCRS).
- ◆ Funding in the amount of \$100,000 to continue installing lights on FCPS athletic fields and identified County parks used for girls' softball. Staff from the DCRS continues to work with community sports groups and coordinate with the FCPS and the Fairfax County Park Authority to identify, prioritize and develop plans for addressing girls' softball field lighting requirements. FY 2006 funding provides for softball field lighting installation at Madison High School junior varsity fields and Langston Hughes Middle School. This effort is being coordinated by the DCRS.
- ◆ Funding in the amount of \$100,000 to continue maintenance on girls' softball fields that were identified for improvements in the Girls' Fast-Pitch Softball Action Plan, a plan to improve the quality and availability of softball fields throughout the County.
- ◆ An amount of \$160,000 to continue limited field maintenance services at FCPS facilities, including spring clean-up at middle and elementary schools consisting of skinning fields, filling holes, replacing dirt, repairing/replacing fences, and providing limited field supplies.
- ◆ An amount of \$800,000 to support general maintenance at designated FCPS athletic fields. This maintenance effort includes a consistent mowing frequency of 28 times per year at 473 athletic fields (approximately 160 school sites) and provides for aeration and over-seeding to improve turf coverage and reduce the chance of injury. This program was established in an effort to maintain consistent standards among all athletic fields, improve playing conditions and safety standards, and increase user satisfaction. This effort is managed by the Park Authority; however, all field maintenance will be coordinated between the Park Authority and the Department of Community and Recreation Services.

# Fund 303

## County Construction

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### New and Renovated Facilities

FY 2006 funding in the amount of \$9,337,247 has been included for costs related to the renovation of existing facilities and the construction of new facilities.

- ◆ Funding of \$1,000,000 is included to provide for the acquisition of land or open space preservation throughout the County.
- ◆ Funding of \$5,626,747 is included to continue to address property management and development, as well as continued asbestos mitigation efforts, at the Laurel Hill property. This amount fully funds all anticipated requirements for both asbestos removal and site stabilization efforts. Laurel Hill was transferred to the County by the federal government in early 2002. The property includes approximately 2,340 acres of land and 1.48 million square feet of building space. FY 2006 funding will continue to address needs at this site, including a security/maintenance contract, structural maintenance and utilities at existing buildings, custodial, planning, engineering positions, asbestos abatement, and demolition of unserviceable buildings.
- ◆ An amount of \$300,000 to continue the implementation of ADA compliance at County facilities. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. Funding in the amount of \$100,000 is included for significant modifications to a trail located along Rolling Road. This funding will correct accessibility deficiencies, remove safety hazards and make a heavily used segment of the trail ADA compliant. Funding in the amount of \$100,000 will be used for curb ramp modifications throughout the County and an additional \$100,000 will address priority-one trail accessibility and safety upgrades countywide.
- ◆ An amount of \$360,500 to continue recurring maintenance of capital improvements associated with the Commercial Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, maintenance of bicycle racks, area signs and street furniture. Maintenance is provided in four major revitalization areas of the County, including Annandale, Route 1, Springfield and Baileys Crossroads.
- ◆ Funding of \$2 million is included for the renovation and expansion of the Mott Community Center. The acceleration of the Mott Community Center Expansion is based on several significant events and changes, including increased programming needs, changing demographics of the community served by the center, designation of the center for a new computer clubhouse, and the anticipated development of the Popes Head Park site. The renovations will include the expansion of the gymnasium to a full court, as well as construction of additional classroom space and room to accommodate the regional teen center and a new computer clubhouse.
- ◆ Funding of \$50,000 is included to support design and conceptual development of a performing arts stage to be located on the ellipse at the Government Center.

# Fund 303

## County Construction

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### Payments and Obligations

FY 2006 funding in the amount of \$2,733,802 has been included for costs related to annual contributions and contractual obligations.

- ◆ Funding of \$1,021,702 is included to provide for the fourth year of a five-year lease-purchase agreement associated with systems furniture for the South County Center. This includes furniture for work stations, conference rooms, waiting areas and offices. On February 11, 2000, the Board of Supervisors entered into a Master Sales and Development Agreement with Madison Development partners to construct an office building for lease to Fairfax County. This 159,000-square-foot facility includes a senior center, an expanded teen center, an employment center, office space for County staff, community meeting rooms and an e-government center.
- ◆ Funding of \$500,000 is included for the County's annual contribution to offset school operating and overhead costs associated with new School Age Child Care (SACC) Centers.
- ◆ Funding of \$1,012,100 is included for Fairfax County's contribution to the Northern Virginia Community College (NVCC). Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system. The funding formula for determining the annual contribution level has been revised based on the capital requirements of NVCC over the next six years. The FY 2006 funding level reflects \$1.00 per capita based on a population figure provided by the Weldon Cooper Center.
- ◆ Funding of \$200,000 is included to support payments to developers for interest earned on conservation bond deposits. The County requires developers to contribute funds to ensure the conservation of existing natural resources. Upon satisfactory completion of projects, the developer is refunded the deposit with interest.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$46,171,988 due to the carryover of unexpended project balances in the amount of \$38,709,113, the appropriation of revenues received in FY 2004 for the Athletic Field Matching Program of \$63,240 and an increase to the General Fund transfer of \$7,399,645. The General Fund transfer includes funding of \$950,000 to support higher than anticipated costs associated with the Katherine K. Hanley Family Shelter, \$4,322,000 to provide building stabilization requirements at the Laurel Hill site, \$50,000 to support the Franconia Museum and \$77,645 to reimburse the Park Authority for funds utilized to satisfy road development escrow requirements at the Great Falls Nike Park. In addition, this transfer includes an amount of \$2,000,000 to address critical unfunded capital needs, including storm drainage, streetlights, and sidewalks/trails. This funding was equally divided (\$200,000 per District) between Board members.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 303 County Construction

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 303, County Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$35,172,065</b>	<b>\$0</b>	<b>\$38,826,182</b>	<b>\$0</b>
Revenue:				
Sale of Land and Buildings <sup>1</sup>	\$63,239	\$0	\$0	\$0
Miscellaneous <sup>2</sup>	0	0	14,735,928	0
Developer Contributions <sup>3</sup>	729,250	0	0	0
State Aid <sup>4,5</sup>	6,017,776	5,097,776	5,307,776	6,437,688
Federal Aid <sup>6</sup>	764,880	0	235,121	0
Total Revenue	\$7,575,145	\$5,097,776	\$20,278,825	\$6,437,688
Transfer In:				
General Fund (001)	\$10,414,279	\$8,550,187	\$15,949,832	\$11,027,330
Sidewalk Construction (307) <sup>7</sup>	45,000	0	0	0
Total Transfers In	\$10,459,279	\$8,550,187	\$15,949,832	\$11,027,330
<b>Total Available</b>	<b>\$53,206,489</b>	<b>\$13,647,963</b>	<b>\$75,054,839</b>	<b>\$17,465,018</b>
Total Expenditures <sup>5</sup>	\$14,380,307	\$13,647,963	\$60,318,911	\$17,465,018
Transfers Out:				
Park Revenue Fund (170)	\$0	\$0	\$14,735,928	\$0
Total Transfers Out	\$0	\$0	\$14,735,928	\$0
<b>Total Disbursements</b>	<b>\$14,380,307</b>	<b>\$13,647,963</b>	<b>\$75,054,839</b>	<b>\$17,465,018</b>
<b>Ending Balance<sup>8</sup></b>	<b>\$38,826,182</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 303

## County Construction

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<sup>1</sup> FY 2004 miscellaneous revenues represent \$63,240 in matched funding associated with Project 005004, FCPA Athletic Field Matching Program.

<sup>2</sup> Represents revenue from the sale of County land received in FY 2005. This revenue is transferred to Fund 170, Park Revenue Fund to pay the debt service associated with a Revenue Anticipation Note (RAN) utilized to acquire the Hunder Park property.

<sup>3</sup> Represents revenues from the Northern Virginia Conservation Trust for reimbursements associated with the purchase of the Hunter-Haycor property. Funds will be used to purchase open space and conservation easements associated with the Oak Hill Property.

<sup>4</sup> Represents State HB 599 revenues.

<sup>5</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$591,874 has been reflected as an increase to FY 2004 revenues to accurately reflect reimbursement for work performed in FY 2004. FY 2004 expenditures in the amount of \$498,950 were also decreased to accurately record expenditure accrual. The projects effected by this adjustment are Project 009453, West County Recreation Center and Project 009416, ADA Compliance - FCPA. This impacts the amount carried forward resulting in a net decrease of \$92,924.31 to the *FY 2005 Revised Budget Plan* beginning balance. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package.

<sup>6</sup> Represents anticipated revenues from the General Services Administration to support asbestos mitigation efforts at identified Laurel Hill properties.

<sup>7</sup> Represents funding associated with Project 009463, Hybla Valley Computer Learning Center.

<sup>8</sup> Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 303

## County Construction

### FY 2006 Summary of Capital Projects

#### Fund: 303 County Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
001008	South County Animal Shelter	\$20,000	\$2,816.85	\$9,942.10	\$0
001035	Data Center Reconfigurations	200,000	0.00	17,282.03	0
001037	General District Court Expansion	772,359	80,218.29	51,287.56	0
001038	Circuit Court Expansion II	3,810,787	3,230.92	103,495.05	0
003099	Miscellaneous Building and Repair		258,112.09	590,113.86	0
003100	Fire Alarm Systems		313,951.54	190,673.91	0
004999	Boys' 90' Athletic Field Lighting		100,000.00	102,142.80	100,000
005000	Girls' Softball Field Lighting		160,159.95	244,369.81	100,000
005001	Girls' Fast Pitch Field Maintenance		94,962.16	216,655.03	100,000
005002	Athletic Field Development	50,000	0.00	50,000.00	0
005004	FCPS Athletic Fields - Matching Program		228,511.20	370,222.09	0
005006	Park Maintenance of FCPS Fields		480,772.12	859,227.88	800,000
005007	Wakefield Softball Complex	1,700,000	58,283.38	101,268.68	0
005009	Athletic Field Maintenance		2,038,810.28	2,210,475.66	2,222,813
005010	Annual FCPS Field Clean-Up & Maint.		153,210.98	166,789.02	160,000
005011	Baseball Field Lighting at Great Falls Nike Park	140,000	140,000.00	0.00	0
007012	School Aged Child Care Contribution		500,000.00	500,000.00	500,000
008000	Government Center	68,751,226	0.00	21,639.26	0
008043	No. Va. Community College		789,680.00	905,670.00	1,012,100
009132	Roof Repairs and Waterproofing		210,175.89	128,760.98	0
009133	Carpet Replacement		40,783.95	50,000.00	0
009136	Parking Lot Resurfacing		189,128.63	200,749.36	0
009151	HVAC/Electrical Systems		452,187.90	671,449.50	0
009152	Crossroads Relocation	344,000	21,489.35	23,588.85	0
009164	Jemantown Garage Renovation	1,040,850	0.00	174,872.00	0
009400	Land Acquisition Reserve		729,250.00	1,009,273.18	1,000,000
009406	ADA Compliance - Countywide		167,800.47	752,416.04	300,000
009416	ADA Compliance - FCPA		39,726.40	133,339.97	54,000
009417	Parks - General Maintenance		351,929.35	754,069.90	425,000
009422	Maintenance - CRP		201,281.68	196,597.92	360,500
009425	South County Government Center	7,748,712	915,640.26	1,632,919.70	1,021,702
009428	Maintenance - Non-CRP		14,326.89	145,673.11	0
009429	Security Improvements	522,691	42,994.40	50,000.00	0
009431	Emergency Generator Replacement		0.00	160,000.00	0
009432	Phone Systems		22,631.13	346,947.41	0
009435	Mt. Vernon Health Center	7,225,000	7,529.85	2,795.85	0
009436	Braddock District Supervisor's Office	1,304,920	24,251.50	0.00	0
009438	Forensics Facility	8,000,000	(12,265.07)	7,775,189.16	0
009441	Roberts Road Enhancements	90,467	121.48	10,105.64	0
009442	Parks - Grounds Maintenance		730,206.73	1,298,202.86	962,156
009443	Parks - Facility/Equip. Maint.		423,678.92	610,077.29	470,000
009444	Laurel Hill (Lorton) Development		2,749,432.41	9,456,915.65	5,626,747
009447	Inventory Of Civil War Sites	150,000	0.00	95.45	0
009449	Massey Building Renovations		92,613.73	0.00	0
009451	Providence District Supv's Office	100,000	0.00	100,000.00	0
009452	Burke Centre & Rolling Rd. VRE Lots	510,000	88,341.59	264,846.49	0
009453	West County Recreation Center	1,000,000	0.00	500,000.00	0
009455	West Ox Complex Feasibility Study	327,554	267,653.90	52,766.85	0
009459	HIPAA Compliance		0.00	100,000.00	0
009460	Camp 30	1,000,000	1,000,000.00	0.00	0
009461	Public Facilities at Laurel Hill	18,200,000	0.00	18,200,000.00	0
009463	Hybla Valley Computer Learning Center	45,000	44,847.00	153.00	0
009464	Katherine K. Hanley Family Shelter	3,981,238	63,169.19	3,918,068.81	0
009465	Government Center Security Enhancements	150,000	0.00	150,000.00	0
009466	Prioritized Capital Projects		0.00	2,000,000.00	0
009467	Mott Community Center	2,000,000	0.00	0.00	2,000,000
009468	Braddock District Capital Projects		0.00	250,000.00	0

# Fund 303 County Construction

## FY 2006 Summary of Capital Projects

### Fund: 303 County Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
009469	Dranesville District Capital Projects		0.00	250,000.00	0
009470	Hunter Mill District Capital Projects		0.00	250,000.00	0
009471	Lee District Capital Projects		0.00	250,000.00	0
009472	Mason District Capital Projects		0.00	250,000.00	0
009473	Mount Vernon District Capital Projects		0.00	250,000.00	0
009474	Providence District Capital Projects		0.00	250,000.00	0
009475	Springfield District Capital Projects		0.00	250,000.00	0
009476	Sully District Capital Projects		0.00	250,000.00	0
009477	At Large (Countywide) Capital Projects		0.00	250,000.00	0
009482	Franconia Museum	50,000	0.00	50,000.00	0
009483	Government Center Amphitheater	50,000	0.00	0.00	50,000
009998	Payments Of Interest On Bonds		98,659.67	163,931.93	200,000
CG0046	Contingency Fund 303		0.00	23,849.08	0
<b>Total</b>		<b>\$129,284,805</b>	<b>\$14,380,306.96</b>	<b>\$60,318,910.72</b>	<b>\$17,465,018</b>

## Fund 303 County Construction

<b>004999</b>	<b>Boys' 90 Foot Baseball Field Lighting</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the installation of boys' baseball field lighting systems at prioritized Fairfax County middle schools and high schools. The school system's Office of Design and Construction Services recommends a standard of 30-foot candles of light in the infield and 20-foot candles of light in the outfield. FY 2006 funding in the amount of \$100,000 is included for the installation of baseball field lighting at Woodson High School and Annandale High School. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		1,240,329	100,000	102,143	100,000	0
Other		12,569	0	0	0	0
<b>Total</b>	Continuing	\$1,252,898	\$100,000	\$102,143	<b>\$100,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

## Fund 303 County Construction

<b>005000</b>	<b>Girls' Softball Field Lighting</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the installation of lights on Fairfax County Public Schools middle and high school athletic fields, as well as identified County park facilities used for girls' softball. Staff from the Department of Community and Recreation Services continues to work with community sports groups and to coordinate with the Fairfax County Public Schools and the Fairfax County Park Authority to identify, prioritize and develop plans for addressing girls' softball field lighting requirements. FY 2006 funding in the amount of \$100,000 will address softball field lighting installation at Madison High School Junior Varsity and Langston Hughes Middle School. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		9,296	4,829	0	0	0
Construction		434,030	154,570	244,370	100,000	0
Other		0	762	0	0	0
<b>Total</b>	Continuing	<b>\$443,325</b>	<b>\$160,160</b>	<b>\$244,370</b>	<b>\$100,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

## Fund 303 County Construction

<b>005001</b>	<b>Girls' Fast Pitch Field Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for routine maintenance to girls' softball fields throughout the County as requested by the Fairfax Athletic Inequities Reform group. The Girls' Fast Pitch Action Plan was established in FY 1999 to provide separate annual funding of \$200,000 a year in an effort to spread costs for small project maintenance and improvements. FY 2006 funding in the amount of \$100,000 will address routine maintenance associated with improvements made at the various girls' softball field sites, including weekly preparation of fields for game play (mowing, raking, side line lining, trash pick-up, and dirt replacement) as well as seeding/sodding, infield dirt, repair and replacement of fences, irrigation systems, dugout covers, and bleachers. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		845,459	94,962	216,655	100,000	0
Other		3,193	0	0	0	0
Total	Continuing	\$848,652	\$94,962	\$216,655	<b>\$100,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

## Fund 303 County Construction

<b>005006</b>	<b>Parks Maintenance of Fairfax County Public Schools Athletic Fields</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the improved maintenance of FCPS athletic fields. FCPS athletic field maintenance includes a consistent mowing frequency of 28 times per year at designated school fields, improving playing conditions at 473 athletic fields (approximately 160 school sites) through aeration and over-seeding, improving safety standards, and increasing user satisfaction. FY 2006 funding in the amount of \$800,000 is included for the continuation of the FCPS athletic field maintenance program. This effort is being coordinated by the Fairfax County Park Authority.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		20,041	2,992	0	0	0
Construction		331,854	0	797,009	800,000	0
Other		1,771,609	477,781	62,219	0	0
<b>Total</b>	Continuing	<b>\$2,123,504</b>	<b>\$480,772</b>	<b>\$859,228</b>	<b>\$800,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$800,000	\$0	\$0	\$0	\$800,000

## Fund 303 County Construction

<b>005009</b>	<b>Athletic Field Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the maintenance of all athletic fields managed by the Park Authority. FY 2006 funding in the amount of \$2,222,813 is included to provide for continued personnel and operating costs associated with the program, including electricity for lighted facilities and maintenance of lighting systems, water and irrigation system maintenance, and minor ball field repairs. This effort is being coordinated by the Fairfax County Park Authority.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	1,166,718	0	2,222,813	0
Construction		0	0	0	0	0
Other		0	872,092	2,210,476	0	0
<b>Total</b>	Continuing	\$0	\$2,038,810	\$2,210,476	<b>\$2,222,813</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,222,813	\$0	\$0	\$0	\$2,222,813

## Fund 303 County Construction

<b>005010</b>	<b>Annual FCPS Field Clean-Up and Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for maintenance services from FCPS and various local vendors at school facilities, including funding for two FCPS maintenance staff to perform game quality maintenance on girls' softball fields. FY 2006 funding in the amount of \$160,000 continues to support the spring clean-up of middle and elementary schools including skinning fields, filling holes, replacing dirt, repairing/replacing fences, and providing limited field supplies (bases, lime, portable lights, etc). This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	166,789	160,000	0
Construction		0	153,211	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$153,211	\$166,789	<b>\$160,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$160,000	\$0	\$0	\$0	\$160,000



## Fund 303 County Construction

<b>007012</b>	<b>School Age Child Care (SACC) Contribution</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for an annual contribution of \$500,000 to offset school operating and overhead costs associated with new SACC Centers. The construction and renovation costs for SACC centers are funded by the FCPS through General Obligation bonds for which the debt service costs are provided by the County General Fund.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		10,855,399	500,000	500,000	500,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$10,855,399	\$500,000	\$500,000	<b>\$500,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$500,000	\$0	\$0	\$0	\$500,000

## Fund 303 County Construction

<b>008043</b>	<b>Northern Virginia Community College</b>
Various locations in Northern Virginia	Countywide
<p><b>Description and Justification:</b> Fairfax County participates with eight other jurisdictions to provide funds for required capital improvements in the Northern Virginia Community College system (NVCC). An amount of \$1,012,100 is included in FY 2006 for Fairfax County's contribution to the continued construction and maintenance of various capital projects on college campuses. Based on a review of capital requirements across the NVCC system, it was determined that NVCC will need \$6 million over the next ten years to meet current and future capital needs. In order to fund these requirements, NVCC developed a new procedure for determining annual contribution amounts from each jurisdiction. NVCC has assessed \$1.00 per resident of each jurisdiction, based on census data. Beginning in FY 2003, the Board of Supervisors approved a rate of \$0.70 per capita and recommended to phase increased funding of \$0.10 per capita per year until FY 2006 when the County's contribution equals \$1.00 per capita. FY 2006 funding completes the phasing in of \$1 per capita using the Weldon Cooper Center population figure of 1,012,100.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		13,417,813	789,680	905,670	1,012,100	0
<b>Total</b>	Continuing	<b>\$13,417,813</b>	<b>\$789,680</b>	<b>\$905,670</b>	<b>\$1,012,100</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,012,100	\$0	\$0	\$0	\$1,012,100

## Fund 303 County Construction

<b>009400</b>	<b>Land Acquisition Reserve</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides monies earmarked for the acquisition of land or open space preservation for future County facilities and capital projects. Funding is specifically for land acquisition and is provided to improve the County's competitiveness in today's market.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$9,823,551	\$729,250	\$1,009,273	\$1,000,000	\$0
Design and Engineering		28,789	0	0	0	0
Construction		20,987	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$9,873,327</b>	<b>\$729,250</b>	<b>\$1,009,273</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

## Fund 303 County Construction

<b>009406</b>	<b>Countywide ADA Compliance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> The project provides funding to ensure County compliance with the Americans with Disabilities Act (ADA) of 1990. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. FY 2006 funding in the amount of \$300,000 has been included to continue curb ramp modifications identified throughout the County and required for ADA compliance (\$100,000), as well as modifications to the trail located along Rolling Road (\$200,000). This trail requires extensive modifications to correct safety hazards and to enable individuals with disabilities to utilize the pathway. All existing funding for facility modifications has been committed for specific projects.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		200,166	7,571	19,802	0	0
Construction		2,359,482	158,614	732,523	300,000	0
Other		27,129	1,615	91	0	0
<b>Total</b>	Continuing	<b>\$2,586,776</b>	<b>\$167,800</b>	<b>\$752,416</b>	<b>\$300,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$200,000	\$300,000

## Fund 303 County Construction

<b>009416</b>	<b>Parks - ADA Compliance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for Park Authority compliance with the Americans with Disabilities Act (ADA) of 1990. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. The Park Authority continues to retrofit facilities in priority order. FY 2006 funding in the amount of \$54,000 is included to continue modifications at Lake Fairfax Park.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		285,947	9,412	(7,402)	0	0
Construction		871,896	30,314	140,742	54,000	0
Other		35,096	0	0	0	0
<b>Total</b>	Continuing	\$1,192,939	\$39,726	\$133,340	<b>\$54,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$54,000	\$54,000

## Fund 303 County Construction

<b>009417</b>	<b>Parks - General Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for major maintenance and repairs at non-revenue producing Park facilities including electrical and lighting systems, security/fire alarms, sprinklers, and HVAC improvements. In addition, this project funds roof repairs and structural preservation of park historic sites. The facilities maintained include but are not limited to field houses, boat houses, pump houses, maintenance facility sheds, shelters, and office buildings. Priorities are based on an assessment of current repair needs associated with safety and health issues, facility protection, facility renewal, and improved services. FY 2006 funding in the amount of \$425,000 has been included to address structural stabilization at the following sites: the Frying Pan Park Historic Meeting House (\$100,000), the office/restroom facility at Mason District Park (\$75,000), Grist Mill barn for siding and roof replacement (\$200,000), and the portico and porch system at Sully Plantation Manor House (\$50,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		66,291	0	0	0	0
Construction		2,794,647	318,762	758,763	425,000	0
Other		33,062	33,168	(4,694)	0	0
<b>Total</b>	Continuing	\$2,894,001	\$351,929	\$754,070	<b>\$425,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$338,059	\$0	\$0	\$86,941	\$425,000


## Fund 303 County Construction

<b>009422</b>	<b>Maintenance - Commercial Revitalization Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for recurring maintenance associated with Commercial Revitalization Program capital improvements. The Commercial Revitalization Program was approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pick-up, maintenance of bicycle racks, area signs, street furniture, and drinking fountains. Maintenance will be provided in four major revitalization areas in Fairfax County including: Annandale, Route 1, Springfield, and Baileys Crossroads. FY 2006 funding in the amount of \$360,500 will address requests for maintenance at these commercial areas.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		483	0	0	0	0
Construction		992,387	199,400	196,598	360,500	0
Other		19,251	1,882	0	0	0
<b>Total</b>	Continuing	\$1,012,120	\$201,282	\$196,598	<b>\$360,500</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$360,500	\$0	\$0	\$0	\$360,500

## Fund 303 County Construction

<b>009425</b>	<b>South County Center</b>	
8350 Richmond Highway		Lee
<p><b>Description and Justification:</b> This project provides for the fourth year of a five-year lease-purchase agreement associated with systems furniture for the South County Government Center. The 159,000-square-foot Center includes a senior center, an expanded teen center, an employment center, office space for County staff, community meeting rooms and an e-government center. FY 2006 funding in the amount of \$1,021,702 is included for office furniture for workstations, file cabinets, conference rooms, waiting areas and offices.</p>		

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	201,274	82,963	17,624	100,686	0	0
Construction	7,541,310	2,045,954	898,016	1,532,233	1,021,702	2,043,404
Other	6,128	6,128	0	0	0	0
<b>Total</b>	<b>\$7,748,712</b>	<b>\$2,135,046</b>	<b>\$915,640</b>	<b>\$1,632,920</b>	<b>\$1,021,702</b>	<b>\$2,043,404</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,021,702	\$0	\$0	\$0	\$1,021,702



## Fund 303 County Construction

<b>009442</b>	<b>Parks – Grounds Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for grounds maintenance at non-revenue producing countywide parks. Grounds maintenance includes the upkeep of sidewalks and parking lots, mowing of wooded and grassy areas, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails. FY 2006 funding in the amount of \$962,156 is included for grounds maintenance needs at designated Park Authority sites throughout the County.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		5,269	0	0	0	0
Construction		0	0	0	962,156	0
Other		2,418,034	730,207	1,298,203	0	0
<b>Total</b>	Continuing	<b>\$2,423,302</b>	<b>\$730,207</b>	<b>\$1,298,203</b>	<b>\$962,156</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$962,156	\$0	\$0	\$0	\$962,156

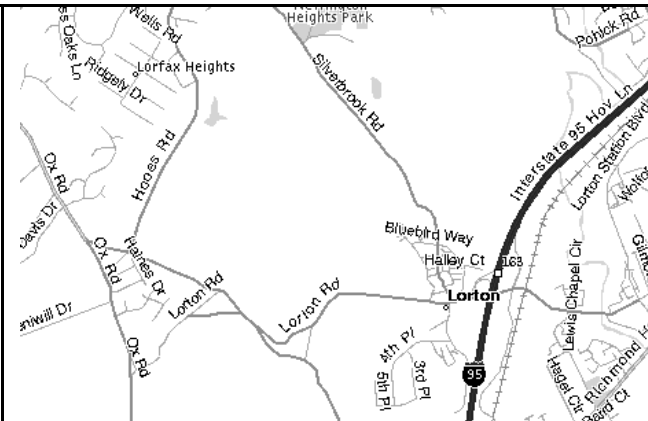
## Fund 303 County Construction

<b>009443</b>	<b>Parks – Facility Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for facility maintenance at non-revenue producing countywide parks. Facility maintenance includes minor routine preventive maintenance of Park Authority structures throughout the County such as the replacement of broken windows and doors, equipment repairs, and scheduled inspections of HVAC, security, and fire alarm systems. FY 2006 funding in the amount of \$470,000 is included for continued maintenance at prioritized Park sites.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	470,000	0
Other		2,065,532	423,679	610,077	0	0
<b>Total</b>	Continuing	<b>\$2,065,532</b>	<b>\$423,679</b>	<b>\$610,077</b>	<b>\$470,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$470,000	\$470,000

## Fund 303 County Construction

<b>009444</b>	<b>Laurel Hill (Lorton) Development</b>	
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8400 Lorton Road	Mount Vernon
<p><b>Description and Justification:</b> This project addresses property management and development at the Laurel Hill property. Laurel Hill was transferred to the County by the federal government during 2002. The property includes approximately 2,340 acres of land and 1.48 million square feet of building space within 367 buildings. FY 2006 funding in the amount of \$5,626,747 will continue to address the needs at this site, including a security/maintenance contract, structural maintenance and utilities at existing buildings, custodial, planning, and engineering positions, asbestos mitigation and demolition of unserviceable buildings.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$85,208	\$0	\$57,363	\$0	\$0
Design and Engineering		450,385	1,424,300	735,975	60,000	0
Construction		1,180,157	1,182,157	3,864,560	5,289,172	0
Other		185,146	142,975	4,799,017	277,575	0
<b>Total</b>	Continuing	\$1,900,896	\$2,749,432	\$9,456,916	<b>\$5,626,747</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$5,626,747	\$5,626,747

# Fund 303 County Construction

<b>009467</b>	<b>Mott Community Center</b>	
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12111 Braddock Road	Springfield
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**Description and Justification:** This project supports the acceleration of the Mott Community Center Expansion based on several significant events and changes, including increased programming needs, changing demographics of the community served by the center, designation of the center for a new computer clubhouse, and the anticipated development of the Popes Head Park site. The renovations will include the expansion of the gymnasium to a full court, as well as construction of additional classroom space and room to accommodate the regional teen center and a new computer clubhouse.

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	2,000,000	0	0	0	2,000,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,000,000	\$0	\$0	\$0	\$2,000,000

## Fund 303 County Construction

<b>009483</b>	<b>Government Center Amphitheater</b>	
12000 Government Center Parkway		Springfield
<b>Description and Justification:</b> This project provides to support design and conceptual development of a performing arts stage to be located on the ellipse at the Government Center.		

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	50,000	0	0	0	50,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$50,000	\$0	\$0	\$0	\$50,000

## Fund 303 County Construction

<b>009998</b>	<b>Payment of Interest on Conservation Bonds</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for payments to developers for interest earned on conservation bond deposits. The County requires developers to make deposits to ensure the conservation of existing natural resources. Upon satisfactory completion of the project, the developer is refunded the deposit with interest. FY 2006 funding in the amount of \$200,000 is based on prior year actual expenditures and current interest rates.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		12,305,229	98,660	163,932	200,000	0
<b>Total</b>	Continuing	<b>\$12,305,229</b>	<b>\$98,660</b>	<b>\$163,932</b>	<b>\$200,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$200,000	\$0	\$0	\$0	\$200,000

# Fund 304

## Primary and Secondary Road Bond Construction

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### **Focus**

This fund supports the land acquisition, design and construction of County roads. During the 1981 Session of the Virginia General Assembly, legislation was approved that authorized counties with a population over 125,000 to undertake secondary roadway improvements through the use of General Obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). To date, voters in Fairfax County have approved six referenda totaling \$475 million for road projects: \$30 million on November 3, 1981; \$25 million on November 2, 1982; \$135 million on November 5, 1985; \$150 million on April 12, 1988; \$80 million on November 3, 1992; and \$55 million on November 2, 2004.

This fund has been supplemented periodically with General Fund monies to support spot improvement projects. The spot improvement projects, approved by the Transportation Advisory Commission (TAC) and the Board of Supervisors, consist of intersection improvements such as turn lanes, sidewalk and trail connections, and bus stop improvements. Generally, these improvements are low-cost, quick-hit projects to improve mobility, enhance safety and provide relief for transportation bottlenecks throughout the County.

Funding of \$1,000,000 in General Fund monies is included in Fund 304, Primary and Secondary Road Bond Construction, to continue the implementation of priority projects associated with the TAC Spot Improvement Program in FY 2006.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$31,480,163 due to the carryover of unexpended project balances in the amount of \$32,947,954 offset by a decrease of \$1,467,791. This decrease is associated with the transfer of \$1,800,000 to Fund 300, Countywide Roadway Improvement Fund, to support the Gallows/Annandale/Hummer Road project, partially offset by a transfer in of \$250,000 from Fund 301, Contributed Roadway Improvements, as well as an increase of \$80,000 in developer contributions and an increase of \$2,209 in miscellaneous revenues.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for the project funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

# Fund 304

## Primary and Secondary Road Bond Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 304, Primary and Secondary  
Road Bond Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$13,108,560</b>	<b>\$0</b>	<b>\$12,632,816</b>	<b>\$0</b>
Revenue:				
Bond Sale <sup>1</sup>	\$1,500,000	\$0	\$0	\$0
VDOT Reimbursement <sup>2</sup>	144,343	0	18,429,927	0
Governor's Congestion Relief Program <sup>3</sup>	0	0	1,875,000	0
Developer Contributions <sup>4</sup>	0	0	92,420	0
Miscellaneous	5,097	0	0	0
<b>Total Revenue</b>	<b>\$1,649,440</b>	<b>\$0</b>	<b>\$20,397,347</b>	<b>\$0</b>
Transfer In:				
General Fund (001)	\$0	\$1,000,000	\$1,000,000	\$1,000,000
Contributed Roadway Improvement (301) <sup>5</sup>	0	0	250,000	0
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$1,250,000</b>	<b>\$1,000,000</b>
<b>Total Available</b>	<b>\$14,758,000</b>	<b>\$1,000,000</b>	<b>\$34,280,163</b>	<b>\$1,000,000</b>
Total Expenditures	\$1,483,434	\$1,000,000	\$32,480,163	\$1,000,000
Transfer Out:				
Sidewalk Construction Fund (307) <sup>6</sup>	\$160,000	\$0	\$0	\$0
Contributed Roadway Improvement Fund (300) <sup>7</sup>	481,750	0	1,800,000	0
<b>Total Transfers Out</b>	<b>\$641,750</b>	<b>\$0</b>	<b>\$1,800,000</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$2,125,184</b>	<b>\$1,000,000</b>	<b>\$34,280,163</b>	<b>\$1,000,000</b>
<b>Ending Balance<sup>8</sup></b>	<b>\$12,632,816</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



# Fund 304

## Primary and Secondary Road Bond Construction

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<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bonds sales are based on cash needs in accordance with Board policy. An amount of \$1.5 million from the November 6, 1990 bond referendum was sold as part of the Spring 2004 bond sale for Project 064211, Monument Drive.

<sup>2</sup> Represents revenue from the Virginia Department of Transportation (VDOT) associated with Project 064233, Spring Hill Road (\$7,700,000). To date, an amount of \$355,073 has been received. In addition, revenue is anticipated for the County management of two VDOT projects including Project 064246, South Van Dorn/Franconia Interchange (\$7,585,000) and Project 064248, Fairfax County Parkway Widening (\$3,500,000).

<sup>3</sup> Reflects revenue in the amount of \$1,875,000 from the Governor's Congestion Relief Program for improvements to County intersections to meet air quality standards and relieve traffic congestion.

<sup>4</sup> Developer contributions of \$92,420 are anticipated in FY 2005 associated with Project 064233, Spring Hill Road (\$12,420) and Project 4YP002, Route 1/Post Office Left Turn Lane (\$80,000).

<sup>5</sup> Reflects a Transfer In of developer contributions from Fund 301, Contributed Roadway Improvement, for Project 064242, West Ox Road/Monroe Street (\$150,000) and Project 4YP001, South Van Dorn/I-495 Extend Southbound Lane (\$100,000).

<sup>6</sup> Reflects an amount of \$160,000 transferred to Fund 307, Sidewalk Construction, to support additional walkways in the Sunset Hills area of Reston.

<sup>7</sup> Reflects an amount of \$481,750 in FY 2004 transferred to Fund 300, Countywide Roadway Improvement Fund, to support the realignment of Florence Lane at the intersection with Telegraph Road and \$1,800,000 in FY 2005 to support Project 006616, Gallows/Annandale/Hummer Roads construction.

<sup>8</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 304

## Primary and Secondary Road Bond Construction

### FY 2006 Summary of Capital Projects

#### Fund: 304 Primary and Secondary Road Bond Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
006474	Shirley Gate Rd.	\$10,410,339	\$0.00	\$13,450.17	\$0
006489	West Ox Road I	12,542,766	48.98	81,664.73	0
006490	Construction Reserve		10,000.00	1,846,999.63	0
006495	Wiehle Avenue	15,928,638	103,981.65	645,807.34	0
006497	Rt. 236/Beauregard	799,477	862.04	683.02	0
064100	Braddock Road II	3,199,810	0.00	32,627.00	0
064103	S. Van Dorn /I-95 Interchange	11,300,211	377.56	390,186.32	0
064130	Advanced Preliminary Engineering		95,928.34	244,404.93	0
064134	S. Van Dorn St. Phase III	5,313,873	46,728.17	655,638.44	0
064138	Centreville Road	1,050,000	0.00	50,000.00	0
064140	FC PKWY Dulles Toll Rd. - Sunset Hills	9,220,607	0.00	98,458.71	0
064143	South Van Dorn/Franconia Road	21,160	0.00	8,359.87	0
064146	FC PKWY - Rt. 123 to Hooes Rd./Pohick	28,090,345	3,521.42	639,189.47	0
064147	Pohick Road Connector	3,752,553	66,111.34	616,956.37	0
064150	FC PKWY - Rt. 29 ROW	4,949,708	216.44	311,052.76	0
064153	Burke Centre Parkway	875,000	2,849.75	78,561.19	0
064164	Centreville Road/Kinkross Circle	190,000	0.00	7,154.33	0
064182	Clarks Crossing Road	446,082	68,366.34	275,577.73	0
064193	Centreville Road/Fox Mill	165,000	0.00	163,920.80	0
064195	Old Reston Avenue	797,169	1,300.80	0.00	0
064196	Stoncroft Boulevard	1,316,537	(31,131.78)	0.00	0
064198	Westmoreland St./Kirby Road	329,968	252.66	30,459.57	0
064205	Route 50/Barkley Drive	325,392	435.35	0.00	0
064208	Stringfellow Rd./Chantilly HS	170,000	1,942.06	3,095.18	0
064209	Nutley Street	1,100,000	0.00	30,447.87	0
064210	Revenue Sharing Match	500,000	0.00	498,750.06	0
064212	TAC Spot Improvements		0.00	332,000.00	1,000,000
064224	Reston Parkway/Lawyers Rd.	248,688	1,103.81	0.00	0
064228	Rt. 29/Bull Run Post Office	1,432,798	132,095.62	1,129,000.00	0
064231	Leesburg Pike/Pimmit Dr.	1,490,269	224,636.45	983,000.00	0
064232	Shawnee Road	573,277	280,922.65	14,092.69	0
064233	Spring Hill Road	7,712,420	164,342.75	7,337,347.74	0
064234	Rt. 1/Mt. Vernon Memorial Hwy.	97,000	35,796.18	33,945.75	0
064235	Route 50/Annandale Road	350,000	163,426.42	153,264.88	0
064236	Popes Head Rd., West of McDuffie Ln.	170,000	40,679.08	72,972.87	0
064237	Roberts Road/Braddock Road	370,000	43,456.56	293,277.34	0
064239	Balls Hill Rd./Old Dominion Drive	150,000	0.00	150,000.00	0
064240	Leesburg Pike/Glen Carlyn Road	100,000	0.00	100,000.00	0
064241	Beauregard Street Median	100,000	0.00	100,000.00	0
064242	West Ox Road/Monroe Street	500,000	0.00	500,000.00	0
064243	Poplar Tree Road	750,000	0.00	750,000.00	0
064244	Gallows Road/Idylwood Road	175,000	0.00	175,000.00	0
064245	Reston Parkway/South Lakes Drive	250,000	0.00	250,000.00	0
064246	South Van Dorn/Franconia Interchange	7,585,000	0.00	7,585,000.00	0
064248	Fairfax County Parkway Widening	3,500,000	0.00	3,500,000.00	0
064249	Planning for 4 Year Transportation Plan	5,000	0.00	5,000.00	0
064251	Guinea Road/Falmead Road	100,000	0.00	100,000.00	0
064252	Olley Lane Sidewalk	88,000	0.00	88,000.00	0
064253	Chain Bridge Road Turn Lane	55,000	0.00	55,000.00	0
064254	Great Falls Street/Chain Bridge Road	130,000	0.00	130,000.00	0

# Fund 304

## Primary and Secondary Road Bond Construction

### FY 2006 Summary of Capital Projects

#### Fund: 304 Primary and Secondary Road Bond Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
064255	North Shore Drive Trail	30,000	0.00	30,000.00	0
064256	Lawyers Road Warning Sign	25,000	0.00	25,000.00	0
064257	Centreville Road Trail at Dulles	30,000	0.00	30,000.00	0
064258	Colts Neck Road Trail/Sidewalk	100,000	0.00	100,000.00	0
064259	Prosperity Avenue Median Extension	50,000	0.00	50,000.00	0
064260	Lee Highway Sidewalk	85,000	0.00	85,000.00	0
064261	Rolling Road Left Turn Lanes	300,000	0.00	300,000.00	0
4YP001	S. Van Dorn/I-495 Extend SB Lane	200,000	2,340.53	197,659.47	0
4YP002	Route 1/Post Office LTL	180,000	1,253.76	178,746.24	0
4YP003	I-66/Rte. 7 Left Turn Lane	50,000	1,742.94	48,257.06	0
4YP004	Braddock Rd./GMU Right Turn Lane	100,000	7,299.87	92,700.13	0
4YP005	Old Keene Mill/Hillside Rd. Left Turn	25,000	3,357.70	21,642.30	0
4YP007	Backlick Rd./Franconia/Springfield	100,000	2,883.62	97,116.38	0
4YP008	Government Center Pkwy. Sidewalk	80,000	0.00	80,000.00	0
4YP009	Sydens Tricker/Hooes Road	40,000	2,048.46	37,951.54	0
4YP010	Ravensworth Road Sidewalk	50,000	3,796.07	46,203.93	0
4YP011	Route 234 Sidewalk	100,000	460.45	99,539.55	0
4YP017	Stringfellow Road Widening	400,000	0.00	400,000.00	0
<b>Total</b>		<b>\$140,672,084</b>	<b>\$1,483,434.04</b>	<b>\$32,480,163.36</b>	<b>\$1,000,000</b>

## Fund 304 Primary and Secondary Road Bond Construction

<b>064212</b>	<b>TAC Spot Improvement Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports small spot improvement projects as approved by the Transportation Advisory Commission and the Board of Supervisors. These projects consist of intersection improvements such as turn lanes, sidewalk and trail connections, and bus stop improvements. Generally, these improvements are low-cost, quick-hit projects to improve mobility, enhance safety, and provide relief for transportation bottlenecks throughout the County. Funding in the amount of \$1,000,000 is included in FY 2006 to continue this initiative.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	332,000	1,000,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$332,000	<b>\$1,000,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

## Fund 306

# Northern Virginia Regional Park Authority

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### **Focus**

This fund supports Fairfax County's annual capital contribution to the Northern Virginia Regional Park Authority (NVRPA). The NVRPA was created in 1959 under the Virginia Park Authorities Act to provide a system of regional parks in the Northern Virginia area. The NVRPA currently operates 19 regional parks and owns 10,256 acres of land, of which more than 7,700 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall and Brambleton. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to 1.5 million residents and is expected to approach 2.0 million by 2020.

The primary focus of NVRPA's capital program is to continue the restoration, renovation and modernization of existing park facilities, many of which were developed or constructed more than 20 years ago. Additional elements of the capital program include land acquisition, the development of interpretive and educational displays, and the adaptation of park features to meet the needs of the disabled. In its conservation efforts, NVRPA is also involved in implementing portions of the Environmental Quality Corridors concept, which defines an open space land system designated for long-term protection in the County. In this role, NVRPA continues to place emphasis on the acquisition of shoreline properties along the Potomac, Bull Run and Occoquan Rivers, while the Fairfax County Park Authority concentrates on acquiring land along the County's interior stream valleys.

Many accomplishments during recent years include: the development of specialty gardens and trails, restoration of the 18<sup>th</sup> century log cabin, expansion of the greenhouse and maintenance building, and renovation of the visitor center at Meadowlark Botanical Gardens; construction of an aquatic habitat and picnic shelter at Brambleton Regional Park; installation of a new floating boat dock and campground upgrades at Pohick Bay Regional Park; renovations to Pohick Bay Golf Course; trail realignment and widening, as well as bridge and wayside improvements to the Washington and Old Dominion (W&OD) Railroad Regional Park; a new corporate pavilion, additional boat and recreational vehicle storage, 30-foot slides in the large swimming pool complex and various shooting center renovations at Bull Run Regional Park; conversion of the swimming pool to a water park with specialty slides and play features, improvements to pool complex buildings, renovation of cottage decks and cottage interior upgrades, construction of the maintenance facility, and a new paved trail system throughout the Algonkian Regional Park; acquisition of 55 additional acres to protect the Civil War battlefield at Ball's Bluff Battlefield Regional Park; a new amphitheater and renovation of the trails and the lower park area at Upton Hill Regional Park; addition of a fishing pier at Fountainhead Regional Park; pool building renovations and a new corporate pavilion at Cameron Run Regional Park; a new high ropes course, picnic and meeting shelter at Hemlock Overlook; and ongoing renovations and upgrades to existing roads, parking and restroom facilities, designation of a 40-mile Occoquan Water Trail as a connector route within the Chesapeake Gateways Network and modification of existing features to comply with the Americans With Disabilities Act.

On November 3, 1998, voters approved a \$12.0 million bond referendum to support the Board of Supervisors' plan to sustain a County capital contribution to the NVRPA for six years at a rate of \$1.5 million per year for two years and \$2.25 million per year for four years. FY 2004 represented the last year of bond funding associated with the 1998 referendum. All authorized bonds associated with the Fall 1998 referendum have been sold.

## Fund 306

### Northern Virginia Regional Park Authority

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In FY 2006, General Obligation bond funding in the amount of \$2,500,000 is included based on approval of the Fall 2004 Park Bond Referendum in the amount of \$10 million for Fairfax County's capital contribution to the NVRPA. This referendum supports a level of \$2.5 million per year for four years and will be used to address major renovation projects such as the repair and renovation of existing, aging facilities; new roofs for 20-year-old buildings; road repairs; new plumbing, new filter systems for older swimming pools and similar work to preserve and repair existing facilities; land acquisition; expansion of existing facilities; and new specialty features to meet the needs of the region. FY 2006 represents the second year of County contributions associated with the 2004 referendum.

Some capital projects to be initiated in FY 2006 include: new scholastic rowing facility at Bull Run Marina, W&OD Trail widening and renovations, general improvements to protect and preserve the historic Carlyle House, facility development at Occoquan Regional Park, construction of family aquatic center improvements at Upton Hill Regional Park and renovations to facilities at the Bull Run Shooting Center.

#### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ There have been no revisions to this fund since approval of the FY 2005 Adopted Budget Plan.

# Fund 306

## Northern Virginia Regional Park Authority

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 306, Northern Virginia  
Regional Park Authority

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:				
Sale of Bonds <sup>1</sup>	\$2,250,000	\$2,500,000	\$2,500,000	\$2,500,000
Total Revenue	\$2,250,000	\$2,500,000	\$2,500,000	\$2,500,000
<b>Total Available</b>	<b>\$2,250,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>
Total Expenditures	\$2,250,000	\$2,500,000	\$2,500,000	\$2,500,000
<b>Total Disbursements</b>	<b>\$2,250,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The Fall 2004 Bond Referendum approved by voters on November 2, 2004 includes an amount of \$10.0 million to sustain the County's contribution to the NVRPA at a rate of \$2.5 million each year for four years . Funding has been included in FY 2006 in the amount of \$2.5 million and represents the second year of County contributions associated with the 2004 referendum.

# Fund 307

## Sidewalk Construction

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### **Focus**

This fund supports the Fairfax County Sidewalk Program, which was originally established in coordination with the Fairfax County Public Schools, to ensure safe walking conditions for public school students in the County. In recent years, the scope of this program has been expanded to include providing critical walkway and trail segments in coordination with the Non-Motorized Transportation Committee to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. This program generally includes projects that link residential areas and public schools, as well as missing walkway and trail segments to provide connections to completed portions of the Countywide trail network. In previous years, this fund has received funding support through a variety of sources: General Fund transfers, transfers from other funds, grants, developer contributions and state aid.

In FY 2006, an amount of \$300,000 is included in Fund 307, Sidewalk Construction, for the Virginia Department of Transportation (VDOT) participation project for approximately 2 miles of sidewalk repairs and replacement. This program allows the County to minimize construction costs by permitting VDOT to conduct repair and replacement of multiple sidewalks within one construction contract. The County is then responsible for reimbursing VDOT at the completion of the project. This project is supported by state aid and is included in the Summary of Capital Projects.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$7,233,616 due to the carryover of unexpended project balances in the amount of \$6,389,008 and the appropriation of \$844,608 in revenues associated with Virginia Department of Transportation (VDOT) and developer contributions.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for the project funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.



# Fund 307 Sidewalk Construction

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 307, Sidewalk Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$3,786,587</b>	<b>\$0</b>	<b>\$4,067,028</b>	<b>\$0</b>
Revenue:				
State Aid <sup>1</sup>	\$900,000	\$300,000	\$865,000	\$300,000
VDCR Grant <sup>2</sup>	75,000	0	0	0
TEA-21 Grant <sup>3</sup>	256,651	0	360,686	0
CMAQ Grant <sup>4</sup>	0	0	619,000	0
FHWA Grant <sup>5</sup>	0	0	423,480	0
VDOT Grant <sup>6</sup>	0	0	482,000	0
Developer Contributions <sup>7</sup>	313,144	0	716,422	0
Miscellaneous	88	0	0	0
<b>Total Revenue</b>	<b>\$1,544,883</b>	<b>\$300,000</b>	<b>\$3,466,588</b>	<b>\$300,000</b>
Transfers In:				
Road Bond Construction (304) <sup>8</sup>	\$160,000	\$0	\$0	\$0
<b>Total Transfers In</b>	<b>\$160,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$5,491,470</b>	<b>\$300,000</b>	<b>\$7,533,616</b>	<b>\$300,000</b>
Total Expenditures	\$1,379,442	\$300,000	\$7,533,616	\$300,000
Transfer Out:				
County Construction (303) <sup>9</sup>	\$45,000	\$0	\$0	\$0
<b>Total Transfers Out</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$1,424,442</b>	<b>\$300,000</b>	<b>\$7,533,616</b>	<b>\$300,000</b>
<b>Ending Balance</b> <sup>10</sup>	<b>\$4,067,028</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 307

## Sidewalk Construction

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<sup>1</sup> Represents \$300,000 in recurring HB599 State Aid; and \$600,000 in State Revenue Sharing funds was received in FY 2004 from the Northern Virginia Regional Transit Authority associated with Project K00447, Richmond Highway Public Transportation Initiatives. An additional \$565,000 in State Revenue Sharing funds from VDOT is anticipated to be received in FY 2005.

<sup>2</sup> An amount of \$75,000 was received in FY 2004 from a Virginia Department of Conservation and Recreation (VDCR) grant for final construction costs associated with Project W00600 W6070, Gunston Hall Trail.

<sup>3</sup> A total amount of \$1,025,000 is anticipated from a Transportation Enhancement Act (TEA-21) grant award. Of this amount, \$864,314 has been received. The remaining amount of \$160,686 is anticipated in FY 2005. This grant will support Project W00500 W5010, Columbia Pike Trail, Project W00600 W6070, Mason Neck Trail, Project W00200 W2120, Walker Road Trail, and Project W00200 W2020, Georgetown Pike Trail. An additional amount of \$200,000 is anticipated in FY 2005 for Project W00600 (W6070), Mason Neck Trail.

<sup>4</sup> A total amount of \$1,019,000 is anticipated from a Congestion Management and Air Quality Improvement (CMAQ) grant award. Of this amount, \$400,000 was received in FY 2002 for Project W00500 W5010, Columbia Pike Trail, and \$619,000 is anticipated in FY 2005 for Project W00900 W9030, Route 29/I-66 Underpass.

<sup>5</sup> An amount of \$423,480 is anticipated from a Federal Highway Administration National Scenic Byway Grant associated with Project W00200 W2020, Georgetown Pike Trail.

<sup>6</sup> An amount of \$482,000 is anticipated from a Virginia Department of Transportation Enhancement Grant associated with Project W00200 W2020, Georgetown Pike Trail (\$300,000), Project W00300 W3110, Beulah Road Trail (\$80,000), and Project W00800 W8090, Union Mill Trail (\$102,000).

<sup>7</sup> Represents anticipated developer contributions associated with several sidewalk projects.

<sup>8</sup> Represents an amount of \$160,000 transferred from Fund 304, Primary and Secondary Road Bond Construction in FY 2004, due to the completion of Project 064195, Old Reston Avenue.

<sup>9</sup> Represents an amount of \$45,000 transferred to Fund 303, General County Construction, Project 009463, Hybla Valley Computer Lab in FY 2004.

<sup>10</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 307 Sidewalk Construction

## FY 2006 Summary of Capital Projects

### Fund: 307 Sidewalk Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
D00448	Plaza America Pedestrian Improvements	\$900,000	\$191,333.09	\$706,421.34	\$0
I00456	Belvedere Elementary Sidewalk	268,000	0.00	119,731.00	0
K00447	Richmond Highway Public Transportation Initiatives	1,165,000	0.00	1,165,000.00	0
W00100	Braddock District Walkways	660,577	83,106.88	54,860.97	0
W00200	Dranesville District Walkways	1,880,783	136,835.04	1,268,938.59	0
W00300	Hunter Mill District Walkways	759,177	57,097.37	470,219.90	0
W00400	Lee District Walkways	667,635	30,155.53	281,345.75	0
W00500	Mason District Walkways	1,459,746	2,865.23	57,456.36	0
W00600	Mount Vernon District Walkways	1,444,881	319,357.79	550,043.77	0
W00700	Providence District Walkways	737,679	43,857.12	244,910.12	0
W00800	Springfield District Walkways	855,065	57,922.55	346,705.70	0
W00900	Sully District Walkways	1,333,084	70,183.29	964,595.57	0
W01000	At-Large District Walkways	213,942	(1,945.91)	85,689.02	0
X00404	Sidewalk Contingency		0.00	3,835.91	0
X00407	Sidewalk Replacement/VDOT		369,200.21	424,565.69	300,000
X00408	Cross County Trail	916,577	19,474.11	789,295.81	0
<b>Total</b>		<b>\$13,262,146</b>	<b>\$1,379,442.30</b>	<b>\$7,533,615.50</b>	<b>\$300,000</b>

## Fund 307 Sidewalk Construction

<b>X00407</b>	<b>Sidewalk Replacement / VDOT Participation</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for the Virginia Department of Transportation (VDOT) Sidewalk participation project. VDOT conducts repair and replacement of County-maintained sidewalks and is reimbursed by the County, subject to an agreement approved by the Board of Supervisors. This program allows the County to minimize construction costs by permitting VDOT to conduct repair and replacement of multiple sidewalks within one construction contract. The County is then responsible for reimbursing VDOT at the completion of the project. FY 2006 funding in the amount of \$300,000 will continue to provide for approximately two miles of sidewalk repairs and replacement.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$13,124	\$0	\$0	\$0
Design and Engineering		65,144	52,705	0	0	0
Construction		641,091	303,371	424,566	300,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$706,234	\$369,200	\$424,566	<b>\$300,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$300,000	\$300,000

# Fund 308

## Public Works Construction

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### Focus

This fund supports ongoing improvement projects for storm drainage and stormwater discharge permit requirements, dam repairs, road maintenance, streetlight installations, and the Developer Default Program. Storm drainage projects include corrections to emergency drainage problems, water quality improvements, and environmental monitoring. Funding of \$21,185,000 is included in Fund 308, Public Works Construction, for FY 2006. Of this total, \$2,985,000 is supported by state revenue and \$300,000 is anticipated through developer default contributions. An additional \$17,900,000 in General Fund monies has been included for prioritized stormwater capital improvements in the County's stormwater system. Proper management of stormwater is essential to protect public safety, preserve home values and support environmental mandates, such as those aimed at protecting the Chesapeake Bay and the water quality of other local waterways. The construction of flood walls and berms, stabilization of streams, rehabilitation of dams and state-of-the-art regional detention ponds are some of the ways in which the County manages stormwater.

The County's stormwater system, which includes 1,400 miles of storm drainage conveyance systems, 45,000 stormwater drainage structures, and 1,100 stormwater management ponds, is strained by an aging infrastructure and rapid urbanization that has occurred over the last 20 years. In fact, more than \$300 million in system repairs, rehabilitation and upgrades have been identified. This, in combination with higher water quality standards that must now be addressed by local governments, necessitates a more significant, multiyear investment in terms of funding and staff resources.

As part of the FY 2006 Advertised Budget Plan the County Executive recommends the allocation of \$17.9 million, or the approximate value of one penny from the County's Real Estate tax, to Fund 308, Public Works Construction, and has added three positions to Stormwater Management to enhance the County's Stormwater Management Program. In FY 2006, staff will work to assess the County's system, identify and prioritize projects, and accelerate work on projects already identified by the agency. As specific project details are developed, funding will be reallocated.

This fund supports many types of stormwater control programs. Historically, the largest portion of this fund has been provided to support requirements associated with the Municipal Separate Storm Sewer System (MS4) discharge permit which is part of the Clean Water Act of 1987 and requires water quality testing, watershed master planning, improvement programs, and development of the Geographic Information System (GIS)-based storm sewer system inventory. The MS4 discharge permit is considered a five-year renewal of the National Pollutant Discharge Elimination System (NPDES) permit, effective January 24, 2002. Permit activities are also impacted by other state and federal mandates, including Total Maximum Daily Loads, the Chesapeake 2000 Agreement, and the Virginia Tributary Strategies. The Perennial Streams Mapping program supports stormwater control assessment by developing a base map of all stream channels in Fairfax County. The result will be a reliable map source depicting the stream network that distinguishes between perennial and intermittent streams, and which will be included in the County's GIS.

In addition, the Virginia Department of Conservation and Recreation has classified six dams maintained by the County as potential Class I hazards, which is interpreted as a being "located where failure will cause probable loss of life or serious damage to occupied buildings, industrial or commercial facilities, important public utilities, main highways or roads." The dam repairs project includes funding to provide improvements necessary to meet state permit requirements, establish a monitoring program to assess dam integrity, implement dam repairs, and repair failed detention pond enhancements that fall beyond the scope of maintenance.

The road maintenance and road upgrading projects provide for the upgrading of County roads for acceptance into the State Secondary System and the ongoing maintenance costs for those roads that are not currently included in the State Secondary System. In addition, the County participates with the Virginia Department of Transportation (VDOT) to benefit from the construction of trails and storm sewer infrastructure associated with roadway improvements by sharing the cost of the VDOT project. Both parties execute the agreements in advance of construction, with actual billing normally occurring after VDOT construction is complete.

## Fund 308 Public Works Construction

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The Developer Default Program is necessitated by economic conditions associated with the construction industry in which some developers do not complete required public facilities, including acceptance of roads by the state, walkways, and storm drainage improvements. The cost of providing these improvements may be offset by the receipt of developer default revenues from developer escrow and court judgments and/or compromise settlements. Projects that are constructed with anticipated developer default revenues are dependent on recovery of such revenue. General Fund support of the program is necessary due to the time required between the construction of the improvements and the recovery of the bonds through legal action or when the developer default revenue is not sufficient to fund the entire cost of the project. It should be noted that there is currently no significant unfunded backlog of developer default projects.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$8,154,776 due to the carryover of unexpended project balances in the amount of \$7,528,370 and adjustments of \$626,406. These adjustments include the appropriation of miscellaneous revenue in the amount of \$184 associated with the sale of plans, the appropriation of \$435,560 in revenue to support the Developer Default Program and \$196,000 in General Fund monies to support the dredging of the Lake Martin and the emergency repair of service drives throughout the County. These increases are partially offset by a reduction of \$5,338 in revenues and expenditures no longer required for stormwater planning associated with the Chesapeake Bay Local Assistance Grant.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

# Fund 308 Public Works Construction

## FUND STATEMENT

### Fund Type G30, Capital Project Funds

### Fund 308, Public Works Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$6,837,647</b>	<b>\$0</b>	<b>\$6,219,127</b>	<b>\$0</b>
Revenue:				
Developer Payments-Streetlights <sup>1</sup>	\$0	\$0	\$26,229	\$0
Hunter Mill Streetlight Contributions	0	0	95,000	0
Developer Defaults	429,505	300,000	1,787,705	300,000
Miscellaneous <sup>2</sup>	184	0	0	0
Federal Aid <sup>3</sup>	23,297	0	30,715	0
Federal Emergency Management Agency <sup>4</sup>	50,000	0	0	0
State Aid <sup>5</sup>	2,045,000	2,965,000	3,065,000	2,985,000
<b>Total Revenue</b>	<b>\$2,547,986</b>	<b>\$3,265,000</b>	<b>\$5,004,649</b>	<b>\$3,285,000</b>
Transfer In:				
General Fund (001) <sup>6</sup>	\$175,000	\$250,000	\$1,031,000	\$17,900,000
<b>Total Transfer In</b>	<b>\$175,000</b>	<b>\$250,000</b>	<b>\$1,031,000</b>	<b>\$17,900,000</b>
<b>Total Available</b>	<b>\$9,560,633</b>	<b>\$3,515,000</b>	<b>\$12,254,776</b>	<b>\$21,185,000</b>
Total Expenditures	\$3,341,506	\$3,515,000	\$12,254,776	\$21,185,000
<b>Total Disbursements</b>	<b>\$3,341,506</b>	<b>\$3,515,000</b>	<b>\$12,254,776</b>	<b>\$21,185,000</b>
<b>Ending Balance<sup>7</sup></b>	<b>\$6,219,127</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Developer payments for Project Z00002, Developer Streetlight Program.

<sup>2</sup> Miscellaneous receipts include sale of plans.

<sup>3</sup> An amount of \$90,000 was anticipated from the Environmental Protection Agency Wetlands Grant Program associated with Project Z00020, Stormwater Control Planning. Of this, \$15,988 was received in FY 2002, \$20,000 was received in FY 2003 and \$23,297 was provided in FY 2004. The remaining amount of \$30,715 is anticipated in FY 2005.

<sup>4</sup> An amount of \$50,000 was received in FY 2004 from the Federal Emergency Management Agency for Project Z00024, Digital Flood Insurance Rate Map.

<sup>5</sup> Represents HB599 State Aid.

<sup>6</sup> FY 2006 funding represents a General Fund transfer to Project Z00028, Priority Stormwater Projects, in the amount of \$17.9 million, or the approximate value of penny from the County's Real Estate tax. This funding will be used for improvements to the County's Stormwater Management Program. In FY 2006 staff will work to assess the County's system, identify and prioritize projects, and accelerate work on projects already identified by the agency. As specific project details are developed, funding will be reallocated.

<sup>7</sup> Capital projects are budgeted based on the total project costs. Most project span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 308 Public Works Construction

## FY 2006 Summary of Capital Projects

### Fund: 308 Public Works Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
A00002	Emergency Watershed Improvements		\$93,491.82	\$183,059.13	\$95,000
L00034	Kingstowne Environmental Monitoring Program		242,035.51	212,713.20	125,000
N00096	Dam Repairs		276,974.73	1,246,036.31	100,000
U00005	Survey Control Network Monumentation		67,680.22	82,319.78	75,000
U00006	Developer Defaults		537,347.94	2,516,476.64	400,000
U00100	VDOT Participation Projects		0.00	968,212.68	0
V00000	Road Viewer Program		1,241.77	543,176.92	25,000
V00001	Road Maintenance Program		127,478.13	102,453.56	25,000
V00002	Emergency Road Repairs		0.00	85,000.00	0
Z00001	Street Lights		21,991.30	95,607.70	0
Z00002	Developer Street Light Program		0.00	36,518.80	0
Z00015	Hunter Mill District St. Light Fund	95,000	8,884.45	86,115.55	0
Z00016	Minor Street Light Upgrades		902.00	7,624.86	20,000
Z00018	Storm Drainage Projects		272,490.59	1,947,972.51	0
Z00020	Stormwater Control Planning	384,662	49,271.87	36,313.68	0
Z00021	Perennial Stream Mapping	275,000	102,058.50	30,394.73	0
Z00022	Municipal Separate Storm Sewer System	9,095,724	1,509,687.70	3,879,749.43	2,420,000
Z00023	Occoquan River Dredging	175,000	2,932.41	172,067.59	0
Z00024	Digital Flood Insurance Rate Map	50,000	27,037.50	22,962.50	0
Z00028	Priority Stormwater Projects		0.00	0.00	17,900,000
<b>Total</b>		<b>\$10,075,386</b>	<b>\$3,341,506.44</b>	<b>\$12,254,775.57</b>	<b>\$21,185,000</b>



## Fund 308 Public Works Construction

<b>A00002</b>	<b>Emergency Watershed Improvements</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports the correction of emergency drainage problems, engineering studies, and construction to alleviate flooding problems of a recurring or emergency nature. Due to their emergency nature, these drainage problems cannot be identified in advance. FY 2006 funding in the amount of \$95,000 is included to alleviate small-scale emergency problems that arise during the fiscal year.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$122,369	\$1,430	\$392	\$0	\$0
Design and Engineering		1,544,146	8,765	115,537	0	0
Construction		1,567,393	82,321	30,083	95,000	0
Other		71,407	976	37,048	0	0
<b>Total</b>	Continuing	<b>\$3,305,314</b>	<b>\$93,492</b>	<b>\$183,059</b>	<b>\$95,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$95,000	\$95,000

## Fund 308 Public Works Construction

<b>L00034</b>	<b>Kingstowne Environmental Monitoring Program</b>	
Kingstowne Development/Huntley Meadows Park		Lee
<p><b>Description and Justification:</b> This project supports the Kingstowne Environmental Monitoring program, established by the Board of Supervisors in June 1985 and intended to continue until completion of the Kingstowne Development. In FY 2002, the program was expanded to include the water quality monitoring requirements required by the U.S. Army Corps of Engineers for the development of the South Van Dorn Street extension. FY 2006 funding in the amount of \$125,000 is included to continue monitoring efforts.</p>		

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		1,519,920	242,036	212,713	125,000	0
Construction		0	0	0	0	0
Other		3,319	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,523,239</b>	<b>\$242,036</b>	<b>\$212,713</b>	<b>\$125,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$125,000	\$125,000

## Fund 308 Public Works Construction

<b>N00096</b>	<b>Dam Repairs</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project funds improvements necessary to meet State permit requirements, establish a monitoring program to assess dam integrity, and implement dam repairs. The Virginia Department of Conservation and Recreation has classified six dams maintained by the County as a Class I hazard potential. Class I dams are noted in the <a href="#">Virginia Dam Safety Regulations</a> as “those located where failure will cause probable loss of life or serious damage to occupied buildings, industrial or commercial facilities, important public utilities, main highways or roads.” In order to obtain the required permit certification for Class I dams, the County must perform inspections of all dams and begin to address safety improvements. This project also funds small dam repair, and the repair of failed detention pond enhancements that fall beyond the scope of maintenance. FY 2006 funding in the amount of \$100,000 is included for conducting inspections, monitoring, and repairing dams and emergency spillways.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$30,981	\$8,737	\$61	\$0	\$0
Design and Engineering		649,183	154,861	274,399	100,000	0
Construction		1,590,962	95,663	914,869	0	0
Other		40,078	17,715	56,708	0	0
<b>Total</b>	Continuing	<b>\$2,311,204</b>	<b>\$276,975</b>	<b>\$1,246,036</b>	<b>\$100,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$100,000	\$100,000

## Fund 308 Public Works Construction

<b>U00005</b>	<b>Survey Control Network Monumentation</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports the maintenance and establishment of geodetic survey control points for the GIS system. Monumentation is placed on the ground for the use of both the private and public sector for surveying and mapping control. More than 1,400 survey monuments have been established in the County; however, it is estimated that more than one-third of these no longer exist as a result of construction activities, erosion and vandalism. FY 2006 funding in the amount of \$75,000 is included to continue the maintenance and upgrade of existing GIS control points.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		1,534,665	67,680	0	75,000	0
Construction		10,789	0	82,320	0	0
Other		1,775	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,547,229</b>	<b>\$67,680</b>	<b>\$82,320</b>	<b>\$75,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$75,000	\$75,000

## Fund 308 Public Works Construction

<b>U00006</b>	<b>Developer Defaults</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the state, walkways, and storm drainage improvements. The receipt of monies from developer escrow and court judgments and/or compromise settlements may offset these costs. FY 2006 funding in the amount of \$400,000 is included for road improvements as well as construction of developer default projects that will be identified throughout the fiscal year (\$400,000). There is currently no significant unfunded backlog of developer default projects.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$339,641	\$6,269	\$7,513	\$7,000	\$0
Design and Engineering		3,302,712	132,261	155,881	104,000	0
Construction		11,672,261	312,639	1,778,733	282,000	0
Other		453,363	86,179	574,350	7,000	0
<b>Total</b>	Continuing	<b>\$15,767,976</b>	<b>\$537,348</b>	<b>\$2,516,477</b>	<b>\$400,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$400,000	\$400,000

## Fund 308 Public Works Construction

<b>V00000</b>	<b>Road Viewer Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the upgrading of roads for acceptance into the State Secondary Road System. Funding provides for survey, engineering and road construction of projects in the Board of Road Viewers Program. Once improvements are funded and completed, the need for ongoing County maintenance work on the roadway is eliminated. The Board of Road Viewers Program is enabled under the <u>Code of Virginia</u> and has been adopted by the Board of Supervisors. FY 2006 funding in the amount of \$25,000 is included to continue upgrading roads for acceptance into State Secondary Road System.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$170,060	\$0	\$49,397	\$0	\$0
Design and Engineering		600,191	1,242	137,045	25,000	0
Construction		1,496,163	0	282,832	0	0
Other		125,983	0	73,903	0	0
<b>Total</b>	Continuing	<b>\$2,392,397</b>	<b>\$1,242</b>	<b>\$543,177</b>	<b>\$25,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$25,000	\$25,000

## Fund 308 Public Works Construction

<b>V00001</b>	<b>Road Maintenance Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for maintenance of the roads in Fairfax County not currently included in the Virginia Department of Transportation (VDOT) Secondary Road System. The goal of this program is to ensure the safe operation of motor vehicles through maintenance of these existing County travelways. The State law (Section 33.1-225.3) permits Fairfax County to expend funds on roadway maintenance and minor improvements on roads not within the State Secondary Road System, provided such roads have a right-of-way of 15 feet minimum dedicated to public use. The maximum amount of mileage to be maintained under State law shall not exceed 30 miles per year. Maintenance work includes, but is not limited to, grading snow and ice control, replacement of substandard materials, patching of existing travelways, minor ditching, and stabilization of shoulders, slopes and drainage facilities. FY 2006 funding in the amount of \$25,000 is included for continued road maintenance.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$271,963	\$7,052	\$0	\$0	\$0
Design and Engineering		901,788	72,391	30,000	0	0
Construction		1,764,060	2,748	72,454	25,000	0
Other		94,186	45,288	0	0	0
<b>Total</b>	Continuing	<b>\$3,031,997</b>	<b>\$127,478</b>	<b>\$102,454</b>	<b>\$25,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$25,000	\$25,000

## Fund 308 Public Works Construction

<b>Z00016</b>	<b>Minor Streetlight Upgrades</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for minor upgrades and repairs to existing streetlights that do not meet current Virginia Department of Transportation illumination standards for roadways.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		35,576	902	7,625	20,000	0
<b>Total</b>	Continuing	<b>\$35,576</b>	<b>\$902</b>	<b>\$7,625</b>	<b>\$20,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$20,000	\$20,000



## Fund 308 Public Works Construction

<b>Z00022</b>	<b>Municipal Separate Storm Sewer System</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for the activities associated with the Virginia Pollutant Discharge Elimination System (VPDES) Municipal Separate Storm Sewer System (MS4) discharge permit, which is required as part of the Clean Water Act amendments of 1987, and mandates implementation of a water quality management program. The MS4 discharge permit is considered a five-year renewal of the National Pollutant Discharge Elimination System (NPDES) permit, effective January 24, 2002. Activities include water quality testing, watershed master planning, improvement programs, and development of the GIS-based storm sewer system inventory. FY 2006 funding in the amount of \$2,420,000 is included to continue this project. Permit activities are also affected by other state and federal mandates, including Total Maximum Daily Loads, the Chesapeake 2000 Agreement, and the Virginia Tributary Strategies.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	9,063,673	1,275,339	1,493,419	3,874,915	2,420,000	0
Construction	17,352	495	16,268	588	0	0
Other	14,699	10,453	0	4,246	0	0
<b>Total</b>	<b>\$9,095,724</b>	<b>\$1,286,287</b>	<b>\$1,509,688</b>	<b>\$3,879,749</b>	<b>\$2,420,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$2,420,000	\$2,420,000

## Fund 308 Public Works Construction

<b>Z00028</b>	<b>Priority Stormwater Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project will provide funding for prioritized capital improvements in the County's stormwater system. This funding is supported by \$17.9 million, or the approximate value of one penny from the County's Real Estate tax, to enhance the County's Stormwater Management Program. In FY 2006 staff will work to assess the County's system, identify and prioritize projects, and accelerate work on projects already identified by the agency. As details are developed, funding will be reallocated to specific projects.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	17,900,000	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,900,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$17,900,000	\$0	\$0	\$0	\$17,900,000

# Fund 309

## Metro Operations and Construction

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### **Focus**

Fund 309, Metro Operations and Construction, contains the funds provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) FY 2006 operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 103-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrobus, Metrorail, and MetroAccess systems.

The WMATA budget presented here is based on initial FY 2006 information obtained from WMATA budget staff, as well as County Department of Transportation (DOT) staff estimates. The WMATA General Manager issued the proposed FY 2006 WMATA budget in December 2004, and the WMATA Board Budget Committee is in the process of reviewing the proposed budget between January and May 2005. After this period of review, the WMATA Board of Directors will adopt the FY 2006 Budget in June 2005. The budget guidance given to WMATA's General Manager noted that FY 2006 baseline expense growth shall not exceed a 6.5 percent increase over the FY 2005 level, the overall operating subsidy shall not exceed a 10.5 percent increase over FY 2005, and that two straight years of fare increases made a third such adjustment in FY 2006 undesirable. In FY 2004, the base fare was raised from \$1.10 to \$1.20 for Metrobus and Metrorail and a second fare increase in the base fare from \$1.20 to \$1.25 for Metrobus and \$1.20 to \$1.35 for rail was approved in FY 2005.

The County's portion of the total WMATA budget is determined by using several formulas that include factors such as jurisdiction of residence of passengers, number of stations located in a jurisdiction, the amount of service in a jurisdiction, the jurisdiction's population, and the jurisdiction's population density.

Applied State Aid, Gas Tax Receipts, and State Transportation Bond Revenues are identified in Fund 309, Metro Operations and Construction, even though these funds are not directly received or disbursed by the County. These funds are used by Fairfax County to offset the County's share of WMATA's operating and capital costs. The County contributes a General Fund Transfer to Fund 309 to cover the remaining Operating Expenditures and General Obligation Bond revenues to cover the remaining Capital Construction Expenditures. These categories are summarized below.

### **Operating Expenditures**

The total FY 2006 Fairfax County requirement (subsidy) for WMATA Operating Expenses totals \$59.3 million, of which \$32.6 million will be supported by local funding sources. This funding level supports:

- Existing Metrorail and Metrobus service levels as well as the effect of the opening of the Blue Line extension to Largo, Maryland. The funded level includes a 9.5 percent increase in operating subsidy to the WMATA FY 2005 Carryover Budget. It should be noted that the General Fund is absorbing over 80 percent of this operating subsidy increase as State Aid applied to Operating is estimated to increase only 0.2 percent over the FY 2005 level based on initial FY 2006 information obtained from WMATA budget staff, as well as County Department of Transportation (DOT) staff estimates.
- Funding for MetroAccess, WMATA's Americans with Disabilities (ADA) paratransit service, which is seeing a leveling off of ridership increases seen over the previous few years
- Continuation of the Springfield Circulator Bus Service started in FY 2001

As noted above, this estimate is based on preliminary FY 2006 information obtained from WMATA budget staff, as well as County Department of Transportation (DOT) staff estimates, and is subject to revision until the final WMATA budget is approved in June 2005.

# Fund 309

## Metro Operations and Construction

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On the basis of a Northern Virginia Transportation Commission (NVTC) formula, the County receives State Aid and Gas Tax Receipts to support operating requirements. In FY 2006, a total of \$26.5 million in State Aid and \$11.8 million in Gas Tax Receipts will be used to support the various Operating Expenses noted above. In addition, \$20.6 million is supported by a General Fund Transfer, \$0.3 million will be funded from interest on funds at NVTC, and \$0.1 million will be transferred from Fund 301, Contributed Roadway Improvement Fund, to support shuttle service in the Franconia/Springfield area. It should be noted that the General Fund is bearing a large portion of the overall subsidy increase in FY 2006 due primarily to the fact that very little additional State Aid is projected to be available in FY 2006 above the FY 2005 level based on initial FY 2006 information obtained from WMATA budget staff, as well as County Department of Transportation (DOT) staff estimates.

In addition, as a result of changes in the NVTC funding formula that became effective in FY 2000, State Aid and Gas Tax funds allocated to Fairfax County are higher than they would have been under the old formula. When the formula was updated, the Northern Virginia Transportation Commission required that additional formula funds that resulted from the change could be used only for transit service enhancements, and could not be used to reduce the General Fund Transfer for current Operating Expenses. The FY 2006 amount attributable to the formula change is estimated to be \$2.1 million, of which \$1.7 million will be transferred from Fund 309 to Fund 100, County Transit Systems, for various FAIRFAX CONNECTOR service enhancements, and the remaining \$0.4 million will remain in Fund 309 for WMATA-related service enhancements.

### **Capital Construction Expenditures**

An amount of \$37.5 million is required for Capital requirements, of which \$28.0 million is supported by Fairfax County General Obligation Bonds. The remaining total is funded through Virginia Transportation Act (VTA) 2000 funds, State Aid, and Gas Tax Receipts. Capital expenditures are focused on the recently approved Metro Matters Program, including acquiring facilities, equipment, rail cars, and buses.

FY 2006 Capital Expenditures include \$15.8 million for the Infrastructure Renewal Program (IRP), a program which includes the rehabilitation of the railcar fleet, upgrades to Metrorail system components such as fare gates and farecard machines, improvements to Metrobus and Metrorail facilities, and funding for all capital equipment. It is anticipated that this amount will continue to increase in future years. The System Access Program (SAP) requires \$18.1 million, primarily to fund Fairfax County's share of the purchase cost of new railcars and buses. An additional \$0.4 million is included to support preliminary engineering requirements associated with the System Expansion Program (SEP) and \$3.2 million is included to fund Adopted Regional System (ARS) debt service requirements.

## **FY 2006 Funding Adjustments**

*The following funding is necessary to support the FY 2006 program:*

- ◆ **Metro Annual Operating Requirements** **\$59,274,249**

The FY 2006 subsidy requirement for WMATA Operating Expenses totals \$59,274,249, of which \$32,557,367 will be supported by local funding sources. This estimate is based on initial FY 2006 information obtained from WMATA budget staff, as well as County Department of Transportation (DOT) staff estimates. This funding level supports existing Metrorail and Metrobus service levels as well as the effect of the opening of the Blue Line extension to Largo, Maryland. The funded level includes a 9.5 percent increase in the operating subsidy. Of this total, \$32,016,400 reflects the subsidy requirement for Metrobus and \$20,394,852 reflects the subsidy requirement for Metrorail. This funding also includes \$5,744,510 for MetroAccess service, \$753,911 for the continuation of the Springfield Circulator Bus Service, and \$364,576 for service enhancements initiated by WMATA in FY 2005.

# Fund 309

## Metro Operations and Construction

- ◆ **Metro Capital Requirements**
**\$37,468,928**
- FY 2006 capital construction expenditures total \$37,468,928, of which \$27,950,000 will be supported by Fairfax County bond funds. Capital expenditures are focused on the recently approved Metro Matters Program, including acquiring facilities, equipment, rail cars, buses, and supporting the 103-mile Metrorail system. An amount of \$15,778,000 reflects the subsidy requirement for the Infrastructure Renewal Program (IRP), which supports the rehabilitation of the railcar fleet, upgrades to Metrorail system components such as fare gates and farecard machines, improvements to Metrobus and Metrorail facilities, and funding for all capital equipment. It is anticipated that this amount will continue to increase in future years. Funding of \$18,122,000 is included for the System Access Program (SAP), which seeks to address bus and rail access and capacity issues. This funding supports Fairfax County's share of the purchase cost of new railcars and buses. Funding of \$400,000 is included for the System Expansion Program (SEP), which will support preliminary engineering requirements concerning the expansion and extension of the existing Metrorail system. Finally, an amount of \$3,168,928 is included to fund Adopted Regional System (ARS) debt service requirements.
  
- ◆ **Transfer to Fund 100, County Transit Systems, for Transit Enhancements**
**\$1,684,071**
- An amount of \$1,684,071 is transferred to Fund 100, County Transit Systems, as a result of increased State Aid and Gas Tax receipts due to a funding formula change that became effective in FY 2000. These funds will be used for various mass transit enhancements such as expanded bus service in the Route 1 Corridor.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments**
**\$63,304**
- As part of the *FY 2004 Carryover Review*, FY 2005 disbursements are increased \$63,304 based on anticipated requirements in FY 2005 for transit needs, including capital costs, rail system enhancements, and facility improvements. The increase is due primarily to slightly higher than anticipated subsidy requirements for bus operating and ADA Paratransit services, partially offset by lower than projected subsidy requirements for rail operating.

### **Key Performance Measures**

#### **Objectives**

- ◆ To maintain the annual number of trips taken on Metrobus routes serving Fairfax County at a total of 9,180,000 in FY 2006.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Trips originating in Fairfax County	9,000,000	9,159,750	9,272,000 / 9,180,000	9,180,000	9,180,000
Metrobus routes	87	87	87 / 87	87	87
Metrobus platform hours	348,063	354,241	383,285 / 383,285	391,493	393,689
Metrobus platform miles	6,150,828	6,260,005	6,773,256 / 6,773,256	6,918,305	6,964,544

## Fund 309 Metro Operations and Construction

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Efficiency:</b>					
Operating costs	\$29,527,915	\$30,100,306	\$33,529,544 / \$32,076,494	\$35,224,400	\$37,524,400
Farebox revenue	\$3,459,351	\$4,635,399	\$5,192,320 / \$5,140,800	\$5,508,000	\$5,508,000
Operating subsidy	\$27,649,107	\$25,464,907	\$28,337,224 / \$26,935,694	\$29,716,400	\$32,016,400
Operating cost/platform mile	\$4.80	\$4.81	\$4.95 / \$4.74	\$5.09	\$5.39
Operating cost/platform hour	\$84.83	\$84.97	\$87.48 / \$83.69	\$89.98	\$95.32
Revenue as a percent of operating cost	11.72%	15.40%	15.49% / 16.03%	15.64%	14.68%
Operating subsidy per Metrobus trip	\$3.07	\$2.78	\$3.06 / \$2.93	\$3.24	\$3.49
<b>Outcome:</b>					
Percent change in Fairfax County trips	5.3%	1.8%	1.0% / 0.2%	0.0%	0.0%

### Performance Measurement Results

Fairfax County Metrobus trips originating in Fairfax County have slightly increased from 9.0 million to 9.18 million over the past two fiscal years due primarily to factors such as population growth and traffic congestion. Additional growth is not anticipated in FY 2005 and FY 2006. It should be noted that jurisdictional data provided by WMATA has been used to populate this chart.

### Key Performance Measures

#### Objectives

- ◆ To increase the number of Metrorail trips originating in Fairfax County by 1.1 percent from 28,100,000 in FY 2005 to 28,400,000 in FY 2006.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Fairfax County ridership	24,700,000	27,599,000	28,435,000 / 27,100,000	28,100,000	28,400,000
<b>Efficiency:</b>					
Operating costs	\$62,669,552	\$66,530,710	\$68,365,000 / \$71,893,136	\$77,728,852	\$82,746,852
Farebox revenue	\$43,826,000	\$46,392,000	\$47,355,000 / \$53,311,000	\$60,334,000	\$62,352,000
Operating subsidy	\$18,843,552	\$20,138,710	\$21,010,000 / \$18,582,136	\$17,394,852	\$20,394,852
Revenue as a percent of operating cost	69.93%	69.73%	69.27% / 74.42%	77.62%	75.35%
Operating subsidy per Metrorail passenger	\$0.76	\$0.73	\$0.74 / \$0.69	\$0.62	\$0.72

## Fund 309

### Metro Operations and Construction

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Percent change in Fairfax County ridership	(0.8%)	11.7%	3.0% / (1.8%)	3.7%	1.1%

### Performance Measurement Results

Fairfax County Metrorail ridership has increased from 24.7 million riders to 27.1 million riders over the period from FY 2002 to FY 2004. This increase is attributable to factors such as population growth and traffic congestion. It is unlikely that this rate of increase is sustainable, therefore the Department projects an increase of 3.7 percent from FY 2004 to FY 2005 and an increase of an additional 1.1 percent in FY 2006. It should be noted that jurisdictional data provided by WMATA has been used to populate this chart.

# Fund 309

## Metro Operations and Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 309, Metro Operations and Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$8,433,732</b>	<b>\$1,211,107</b>	<b>\$13,392,001</b>	<b>\$0</b>
Revenue:				
Revenue Applied to Operating Expenses				
State Aid Applied to Operating	\$22,112,090	\$26,417,831	\$26,417,831	\$26,466,882
Gas Tax Revenue Applied to Operating	11,815,129	10,550,000	10,801,355	11,815,129
Prior Year Adjustments	5,173,861	0	0	0
Interest	0	250,000	250,000	250,000
Subtotal - Revenue Applied to Operating	\$39,101,080	\$37,217,831	\$37,469,186	\$38,532,011
Revenue Applied to Capital Construction				
State Aid Applied to IRP	\$2,828,327	\$1,000,000	\$1,100,000	\$1,000,000
State Aid Applied to ARS Debt Service	3,010,456	3,010,481	3,010,481	3,010,481
VTA 2000 Bonds Applied to Capital Construction <sup>1</sup>	0	9,900,000	9,900,000	4,950,000
NVTD Bonds Applied to Capital Construction	2,576,743	0	0	0
Gas Tax Rev. Applied to ARS Debt Service	158,444	158,447	158,447	158,447
System Improvement/ Expansion	408,000	400,000	300,000	400,000
System Access Program	66,359	0	0	0
Subtotal - Revenue Applied to Capital Construction	\$9,048,329	\$14,468,928	\$14,468,928	\$9,518,928
County Bond Sales <sup>2</sup>	10,600,000	\$13,588,893	1,471,303	\$27,950,000
<b>Total Revenue</b>	<b>\$58,749,409</b>	<b>\$65,275,652</b>	<b>\$53,409,417</b>	<b>\$76,000,939</b>
Transfers In:				
General Fund (001)	\$12,272,714	\$18,144,820	\$18,144,820	\$22,316,309
Contributed Roadway Improvement Fund (301)	110,000	110,000	110,000	110,000
<b>Total Transfers In</b>	<b>\$12,382,714</b>	<b>\$18,254,820</b>	<b>\$18,254,820</b>	<b>\$22,426,309</b>
<b>Total Available</b>	<b>\$79,565,855</b>	<b>\$84,741,579</b>	<b>\$85,056,238</b>	<b>\$98,427,248</b>



# Fund 309

## Metro Operations and Construction

### FUND STATEMENT

#### Fund Type G30, Capital Project Funds

#### Fund 309, Metro Operations and Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
Operating Expenditures				
Bus Operating Subsidy	\$26,935,694	\$28,158,385	\$29,716,400	\$32,016,400
Rail Operating Subsidy	18,582,136	19,424,180	17,394,852	20,394,852
ADA Paratransit - Metro	4,936,401	5,158,538	5,944,510	5,744,510
Service Enhancements	0	364,576	364,576	364,576
Springfield Circulator	122,256	731,952	731,952	753,911
Other Transportation	1,696	0	0	0
Subtotal - Operating Expenditures	\$50,578,183	\$53,837,631	\$54,152,290	\$59,274,249
Capital Construction Expenditures				
Rail System Improvement/Expansion	\$408,000	\$400,000	\$300,000	\$400,000
Infrastructure Renewal Program (IRP)	10,387,800	13,700,000	13,800,000	15,778,000
System Access Program	66,359	12,000,000	12,000,000	18,122,000
ARS Debt Service	3,168,900	3,168,928	3,168,928	3,168,928
Subtotal - Capital Construction Expenditures	\$14,031,059	\$29,268,928	\$29,268,928	\$37,468,928
Total Expenditures	\$64,609,242	\$83,106,559	\$83,421,218	\$96,743,177
Transfers Out:				
County Transit Systems (100)	\$1,564,612	\$1,635,020	\$1,635,020	\$1,684,071
Total Transfers Out	\$1,564,612	\$1,635,020	\$1,635,020	\$1,684,071
<b>Total Disbursements</b>	<b>\$66,173,854</b>	<b>\$84,741,579</b>	<b>\$85,056,238</b>	<b>\$98,427,248</b>
<b>Ending Balance<sup>2</sup></b>				
General Fund	\$13,392,001	\$0	\$0	\$0
Bond Funds	63,304	0	0	0
<b>Unreserved Balance</b>	<b>13,328,697</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> As part of the *FY 2004 Third Quarter Review*, a reduction of \$4,950,000 in Virginia VTA 2000 bonds that were to be applied to Capital Construction in FY 2004 has been made, as these funds will not become available until FY 2005. County General Obligation Bonds available as part of the beginning balance were used instead. An offsetting FY 2005 adjustment was completed as part of the *FY 2004 Carryover Review*, increasing the FY 2005 total to \$9.9 million so there will be no net impact associated with this adjustment during the two-year period.

<sup>2</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 3, 1992, the voters approved a \$50 million referendum for Metrorail construction expenses. All remaining bonds pertaining to this sale have been issued and allocated to Metro's Infrastructure Renewal Program and Dulles Corridor transit projects as directed by the Board of Supervisors on March 8, 1999. Bond sales projected from FY 2004 onward will be allocated from \$31 million of remaining authorized but unissued 1990 Transportation Improvement Bonds. The change in the ending balance is the result of the issuance of these bonds in advance of cashflow requirements for FY 2004 and FY 2005.

# Fund 310

## Storm Drainage Bond Construction

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### **Focus**

Fund 310, Storm Drainage Bond Construction, provides bond support for storm drainage improvement projects throughout the County. Projects include streambank stabilization of areas where severe bank and channel erosion have occurred, as well as the installation of improved storm drainage systems to correct house, yard and street flooding issues.

The County's stormwater control needs are funded by the 1988 Storm Drainage Bond Referendum, the General Fund and the Pro Rata Share Program (Fund 316). The Pro Rata Share Program, adopted in 1992, requires one-time payments from developers of new developments to pay for a portion of the cost of off-site improvements. Only a small portion of the County's stormwater control needs are addressed with current funding sources. Currently, there are over 600 identified unfunded stormwater control projects. As Watershed Management Plans are completed throughout the County, the list of stormwater control projects will be updated, and revised funding requirements and strategies will be developed for the entire program.

No new Storm Drainage Bond projects are funded for FY 2006. Existing projects will utilize remaining funds from the 1988 Storm Drainage Bond Referendum to support neighborhood drainage improvement projects and studies in order to determine the best course of action for existing storm drainage problems.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$3,452,810 due to the carryover of unexpended project balances of \$3,322,025 and the appropriation of \$130,785 in revenues received from developer contributions associated with the Long Branch storm drainage project.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 310

## Storm Drainage Bond Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 310, Storm Drainage Bond Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance<sup>1</sup></b>	(\$201,655)	\$0	\$3,220,810	\$0
Revenue:				
Developer Contributions	\$130,785	\$0	\$0	\$0
Sale of Bonds <sup>2</sup>	3,960,000	0	0	0
Total Revenue	\$4,090,785	\$0	\$0	\$0
<b>Total Available</b>	<b>\$3,889,130</b>	<b>\$0</b>	<b>\$3,220,810</b>	<b>\$0</b>
Total Expenditures <sup>3</sup>	\$668,320	\$0	\$3,220,810	\$0
<b>Total Disbursements</b>	<b>\$668,320</b>	<b>\$0</b>	<b>\$3,220,810</b>	<b>\$0</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$3,220,810</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> A projected negative FY 2004 Beginning Balance was addressed by authorized but unissued bonds sold as part of the Spring 2004 bond sale.

<sup>2</sup> The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy. In the Fall of 1988, the voters approved a \$12.0 million Storm Drainage bond referendum. An amount of \$3.96 million was sold as part of the Spring 2004 bond sale. All bonds from this referendum have now been sold.

<sup>3</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$232,000 has been reflected as an increase to FY 2004 expenditures for work that was substantially completed in FY 2004. The project affected by this adjustment is Project X00087, Long Branch. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 310

## Storm Drainage Bond Construction

### FY 2006 Summary of Capital Projects

#### Fund: 310 Storm Drainage Bond Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
X00040	Countywide Storm Drainage		\$0.00	\$137,569.08	\$0
X00056	New Alexandria Drainage		476.42	24,523.58	0
X00084	Indian Springs/Clearfield Phase II	930,000	82,750.35	601,780.77	0
X00087	Long Branch	1,072,627	316,729.40	(119,886.04)	0
X00093	Hayfield Farms	690,000	2,071.27	682,686.86	0
X00094	Storm Drainage Structural Projects		266,292.31	1,338,651.42	0
X00099	Storm Drain Contingency		0.00	282,822.25	0
X00299	Stream Valley Erosion Projects		0.00	272,662.16	0
<b>Total</b>		<b>\$2,692,627</b>	<b>\$668,319.75</b>	<b>\$3,220,810.08</b>	<b>\$0</b>

# Fund 311

## County Bond Construction

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### **Focus**

Fund 311, County Bond Construction, supports general County construction projects associated with approval of the following bond referenda: November 8, 1988 Human Services Facilities (\$16.8 million); November 7, 1989 Adult Detention Facilities (\$94.33 million); November 7, 1989 Juvenile Detention Facilities (\$12.57 million); November 6, 1990 Transportation Improvements (\$80.0 million); and most recently November 2, 2004 Human Service Facilities (\$20.0 million) and Juvenile Detention Facilities (\$10.0 million). In addition, this fund receives grant funding from the Federal Transportation Administration (FTA) for Park and Ride Facilities, the Wiehle Avenue Commuter Parking Area, Herndon/Monroe Transit Center, and several Dulles Corridor Improvement projects.

In FY 2006, an amount of \$18,171,000 in General Obligation Bond funding is included in Fund 311 for the design completion, permitting and construction phases of several projects. Specifically, this funding will support two Mental Health Centers: Gregory Drive Treatment Facility and the Mount Vernon Mental Health Center and two Juvenile Detention Facilities: the Girls Probation House and the Less Secure Shelter II.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$15,468,153 due to the carryover of unexpended project balances in the amount of \$15,928,648, offset by a decrease of \$460,495 in adjustments. These adjustments include the appropriation of \$766 in miscellaneous revenues received for sale of plans, offset by a transfer out to Fund 312, Public Safety Construction of \$461,261.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the projects funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedule.

# Fund 311

## County Bond Construction

### FUND STATEMENT

#### Fund Type G30, Capital Project Funds

#### Fund 311, County Bond Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,514,631</b>	<b>\$0</b>	<b>\$8,265,242</b>	<b>\$0</b>
Revenue:				
Sale of Bonds <sup>1</sup>	\$10,590,000	\$12,032,141	\$17,058,976	\$18,171,000
Miscellaneous	766	0	0	0
VDOT Funding <sup>2</sup>	372,411	0	1,460,612	0
Federal Transportation Administration <sup>3</sup>	0	0	1,176,725	0
Total Revenue	\$10,963,177	\$12,032,141	\$19,696,313	\$18,171,000
<b>Total Available</b>	<b>\$12,477,808</b>	<b>\$12,032,141</b>	<b>\$27,961,555</b>	<b>\$18,171,000</b>
Total Expenditures	\$4,212,566	\$12,032,141	\$27,500,294	\$18,171,000
Transfer Out:				
Public Safety Construction (312)	\$0	\$0	\$461,261	\$0
Total Transfers Out <sup>4</sup>	\$0	\$0	\$461,261	\$0
<b>Total Disbursements</b>	<b>\$4,212,566</b>	<b>\$12,032,141</b>	<b>\$27,961,555</b>	<b>\$18,171,000</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$8,265,242</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. As part of the Spring 2004 bond sale, an amount of \$8.92 million was sold for transportation improvements, \$0.77 million was sold for the Adult Detention Center, and \$0.90 million was sold for the Juvenile Detention Center. Including prior sales, \$35.64 million remains authorized but unissued for transportation improvements, \$1.185 million remains authorized but unissued for human service facilities, and \$5.75 million remains authorized but unissued for adult detention facilities. No bonds remain from the 1989 juvenile detention facilities referendum. Included in the transportation improvement bonds is an amount of \$3.71 million from the 1988 Transportation Bond Referendum to support renovations and expansions to the West Ox and Newington garage facilities. The Fall 2004 Human Services Facilities Bond Referendum approved on November 2, 2004 included \$20 million for Mental Health Centers and \$10 million for Juvenile Court Services Facilities. Voters also approved \$165 million in bond funding for Transportation Improvements and Facilities in the Fall 2004 referendum.

<sup>2</sup> An amount of \$3,900,000 is anticipated from the Virginia Department of Transportation (VDOT) for Project 90A011, Dulles Corridor Slip Ramps. To date, \$2,439,388 has been received and \$1,460,612 is anticipated in FY 2005.

<sup>3</sup> Represents remaining Federal Transportation Administration (FTA) grant funding in FY 2005 in the amount of \$1,176,725. FTA funding is based on reimbursements of approximately 75 percent of expenditures which may fluctuate based on actual project scopes. Total FTA reimbursements equal \$39,158,860 and include \$5,205,000 for Wiehle Avenue Commuter Parking, \$25,661,845 for the Herndon/Monroe Transit Center, \$4,225,807 for Park and Ride facilities, and \$4,066,208 for several Dulles Corridor projects.

<sup>4</sup> In FY 2005, an amount of \$461,261 was transferred from Fund 311, County Bond Construction, to Fund 312, Public Safety Construction, to support the Judicial Center Expansion and Renovation project.

<sup>5</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 311

## County Bond Construction

### FY 2006 Summary of Capital Projects

#### Fund: 311 County Bond Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
04A001	Girls Probation House	\$6,051,000	\$0.00	\$450,000.00	\$5,601,000
04A002	Gregory Drive Treatment Facility	3,800,000	0.00	0.00	2,270,000
04A004	Mount Vernon Mental Health Center	10,130,000	0.00	0.00	9,500,000
04A005	Less Secure Shelter II	800,000	0.00	0.00	800,000
88A002	West Ox Bus Operations Center	24,181,000	99,568.84	16,317,125.46	0
88A003	Springfield Commuter Parking	1,306,974	57,092.48	8,303.10	0
88A004	Reston Commuter Parking	2,442,156	0.00	10,009.00	0
88A005	Centreville Commuter Parking	2,102,268	0.00	10,009.00	0
88A009	Lorton Commuter Rail	3,397,831	0.00	644,396.45	0
88A014	Newington Maint. Fac. Expansion	3,423,000	12,845.73	115,381.68	0
88A015	West Ox Maint. Fac. Expansion	5,719,766	2,938,183.05	2,272,097.93	0
88B007	Human Services Feasibility Studies	1,615,397	27,049.70	1,588,346.98	0
89A001	ADC Expansion II	81,190,286	289,705.18	727,492.02	0
89A003	JDC Expansion	9,615,000	129.31	343,429.42	0
89A015	Juvenile Facilities Feasibility Studies	159,583	58,118.29	101,464.71	0
90A005	Adult Home for the Mentally Ill	4,244,475	268,842.11	116,157.89	0
90A007	Herndon/Monroe Transit Center	32,243,000	208,548.38	1,164,838.98	0
90A008	Wiehle Avenue Park & Ride	7,289,000	0.00	733,529.64	0
90A011	Dulles Corridor Slip Ramps	8,400,000	225,411.04	1,430,612.42	0
90A012	Huntington Garage Pkg. Lot Exp.	855,000	24,865.87	88,083.93	0
90A013	Feasibility-Reston East Pkg. Deck	1,500,000	2,206.29	1,379,015.55	0
<b>Total</b>		<b>\$210,465,734</b>	<b>\$4,212,566.27</b>	<b>\$27,500,294.16</b>	<b>\$18,171,000</b>

## Fund 311 County Bond Construction

<b>04A001</b>	<b>Girls Probation House</b>	
12720 Lee Highway		Sully
<p><b>Description and Justification:</b> This project includes the design and construction of a new 12,500 square-foot Girls Probation Home. The new structure will be constructed on the existing site while the existing structure is occupied. The existing structure will be demolished after completion and occupancy of the new structure. The scope of this project must be re-evaluated to bring the total project estimate within the available bond funding. The project is funded from the Fall 2004 Human Services Bond Referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	5,996,000	0	0	395,000	5,601,000	0
Construction	0	0	0	0	0	0
Other	55,000	0	0	55,000	0	0
<b>Total</b>	<b>\$6,051,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>	<b>\$5,601,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$5,601,000	\$0	\$0	\$5,601,000



## Fund 311 County Bond Construction

<b>04A002</b>	<b>Gregory Drive Treatment Facility</b>	
8243 and 8247 Gregory Drive		Lee
<p><b>Description and Justification:</b> This project includes the design and construction of a new one-story 10,000 square-foot Gregory Drive residential mental health and substance abuse treatment facility. The new facility will be constructed on the existing site and will fully comply with building codes and ADA requirements. The existing facility built in 1968 (renovated in 1986) will be demolished. The project is funded from the Fall 2004 Human Services Bond Referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	3,800,000	0	0	0	2,270,000	1,530,000
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$3,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,270,000</b>	<b>\$1,530,000</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$2,270,000	\$0	\$0	\$2,270,000

## Fund 311 County Bond Construction

<b>04A004</b>	<b>Mount Vernon Mental Health Center</b>
	Mount Vernon
<p><b>Description and Justification:</b> This project provides funding for building renovations and the expansion of the Mt. Vernon Mental Health Center necessary to address health and safety issues and to meet service and staffing requirements. The feasibility study has been completed. The project is funded from the Fall 2004 Human Services Bond Referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	10,130,000	0	0	0	9,500,000	630,000
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$10,130,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,500,000</b>	<b>\$630,000</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$9,500,000	\$0	\$0	\$9,500,000

## Fund 311 County Bond Construction

<b>04A005</b>	<b>Less Secure Shelter II</b>	
10646 Page Avenue		Providence
<p><b>Description and Justification:</b> This project includes the design and construction of a new two story, approximately 12,500 square-foot Less Secure Shelter II. The new structure will be constructed on the existing site and will be linked to the existing structure. The scope of this project must be re-evaluated to bring the total project estimate within the available bond funding. The project is funded from the Fall 2004 Human Services Bond Referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	800,000	0	0	0	800,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$800,000	\$0	\$0	\$800,000

# Fund 312

## Public Safety Construction

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### Focus

This fund supports the construction of fire and police stations, governmental centers with police substations, the Public Safety Operations Center, the Judicial Center Expansion, and other public safety facilities. These projects are funded by several public safety bond referenda approved by the voters. The latest referendum was approved by the voters on November 5, 2002. This referendum included \$60 million to support a new Public Safety and Transportation Operations Center, the construction of a new facility for the Hazardous Materials Response Unit, renovations to the Jennings Judicial Center, and renovations and improvements to prioritized fire stations.

FY 2006 funding in the amount of \$18,207,500 is included in Fund 312, Public Safety Construction. Of this, \$2,257,500 is supported by bond funds authorized for the Wolf Trap Fire Station under the 1989 Public Safety Bond Referendum. Funding will support the final design and construction phase of the new station. The fire station will address response time delays on a highly traveled area of Route 7, as well as along the Dulles Access Road corridor. An additional \$950,000 of bond funds authorized as part of the 2002 Public Safety Bond referendum will support the acquisition of land adjacent to the Herndon Fire Station, necessary for the future renovation and expansion of the station.

FY 2006 funding also supports \$15 million for the Public Safety and Transportation Operations Facility (PSTOC) which will be based at the Camp 30/West Ox site. The new center will house the Public Safety Communication Center (PSCC) and the Emergency Operations Center (EOC), jointly operated by the Police Department and the Fire and Rescue Department. The 2002 Public Safety Bond Referendum included \$29 million to partially support construction associated with the PSTOC, with additional costs to be funded through the General Fund, alternative financing sources and equipment lease funding. The FY 2006 funding level provides a transfer from the General Fund in the amount of \$15 million to support the remaining unfunded technology requirements for the new facility.

A list of all funded projects is included in the Summary of Capital Projects.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$163,456,443 due to the carryover of unexpended project balances in the amount of \$157,546,835 and an adjustment of \$5,909,608. This adjustment includes the appropriation of miscellaneous revenues of \$216, the appropriation of the final jail reimbursement received from the state of \$1,750,431, and two transfers totaling \$3,290,471 from the General Fund and Fund 311, County Bond Construction, to support the Judicial Center Expansion and Renovation project. In addition, \$868,490 represents the appropriation of the remaining bond funds associated with the 1989 Adult Detention Center Facility Bond Referendum. These funds will also be used to support the completion of the Judicial Center project.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for projects funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

# Fund 312 Public Safety Construction

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 312, Public Safety Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$60,514,542</b>	<b>\$0</b>	<b>\$87,509,297</b>	<b>\$0</b>
Revenue:				
Contributions <sup>1</sup>	\$39,893	\$0	\$75,041	\$0
State Reimbursement	1,750,431	0	0	0
Miscellaneous Revenues	2,130	0	0	0
Sale of Bonds <sup>2</sup>	0	24,200,000	96,781,634	3,207,500
<b>Total Revenue</b>	<b>\$1,792,454</b>	<b>\$24,200,000</b>	<b>\$96,856,675</b>	<b>\$3,207,500</b>
Transfer In:				
General Fund (001) <sup>3</sup>	\$29,646,045	\$260,000	\$3,089,210	\$15,000,000
County Bond Construction (311) <sup>4</sup>	0	0	461,261	0
<b>Total Transfers In</b>	<b>\$29,646,045</b>	<b>\$260,000</b>	<b>\$3,550,471</b>	<b>\$15,000,000</b>
<b>Total Available</b>	<b>\$91,953,041</b>	<b>\$24,460,000</b>	<b>\$187,916,443</b>	<b>\$18,207,500</b>
Total Expenditures	\$4,443,744	\$24,460,000	\$187,916,443	\$18,207,500
<b>Total Disbursements</b>	<b>\$4,443,744</b>	<b>\$24,460,000</b>	<b>\$187,916,443</b>	<b>\$18,207,500</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$87,509,297</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents anticipated revenue from the Burke Volunteers for their share of the costs associated with construction of the Burke Volunteer Fire Station.

<sup>2</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 3, 1998, the voters approved a \$99.92 million Public Safety Bond Referendum. An amount of \$40.45 million remains in authorized but unissued bonds from that Public Safety Referendum. On November 5, 2002, the voters approved a \$60 million Public Safety Bond Referendum to support the construction of a new Public Safety Operations Center and a new facility for the Hazardous Materials Response Unit, as well as the renovation of the Jennings Judicial Center and renovations to prioritized fire stations. An amount of \$60 million remains in authorized but unissued bonds from the November 5, 2002 Public Safety Referendum.

<sup>3</sup> FY 2004 and FY 2006 funding represents costs associated with Project 009211, Public Safety and Transportation Operations Center. Funding for FY 2005 represents costs associated with condition assessments at County fire stations.

<sup>4</sup> FY 2005 funding represents costs associated with project completions in Fund 311, County Bond Construction, which is transferred to this fund to support construction requirements associated with Project 009209, Judicial Center Expansion and Renovation.

<sup>5</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 312

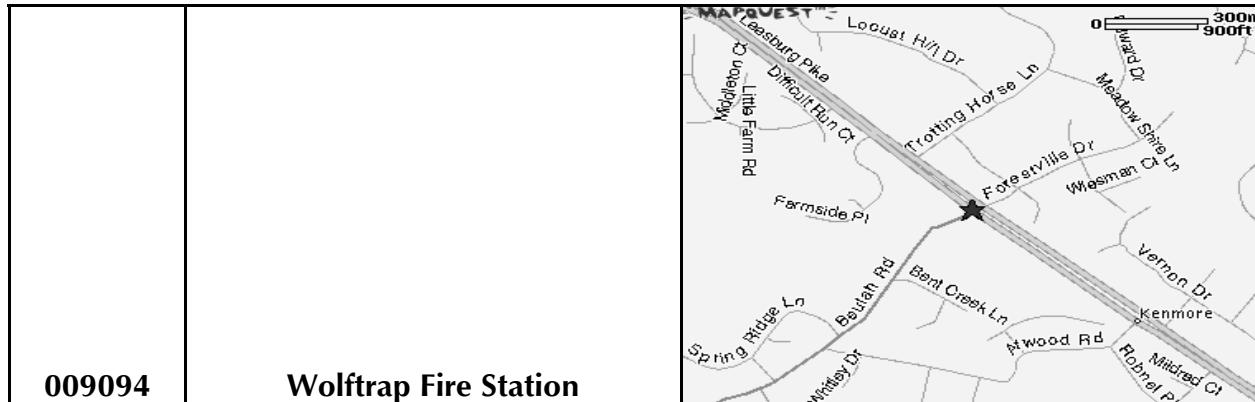
## Public Safety Construction

### FY 2006 Summary of Capital Projects

**Fund: 312 Public Safety Construction**

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
009073	Fire & Rescue Academy	\$3,760,000	\$53,164.63	\$3,266,007.23	\$0
009079	Fairfax Center Fire Station	9,311,923	1,250,636.61	6,482,507.39	0
009088	Traffic Light Signalization		(6,000.00)	521,638.18	0
009090	Fire Station Improvements	5,460,000	16,666.66	2,502,982.42	0
009091	North Point Fire Station	4,852,776	0.00	85,505.44	0
009092	South Clifton Fire Station	20,017	0.00	15,919.71	0
009094	Wolftrap Fire Station	9,335,000	2,068.83	1,239,660.17	2,257,500
009102	Public Safety Academy	12,224,059	0.00	111,765.84	0
009203	Public Safety Contingency		0.00	301,220.15	0
009204	Burke Volunteer Fire Station	4,500,000	29,788.00	47,672.77	0
009205	Parking - PS Complex	21,029,448	137,919.77	234,001.88	0
009206	Mt. Vernon Police Station	7,020,850	148,701.03	69,946.80	0
009207	W. Springfield Police Station	11,479,893	867,486.41	665,011.07	0
009208	Sully District Police Station	7,117,205	188,339.05	660,728.77	0
009209	Judicial Center Expansion and Renovation	115,736,000	1,317,634.50	107,882,728.03	0
009210	Crosspointe Fire Station	5,880,000	74,395.27	5,286,045.45	0
009211	Public Safety and Transportation Operations Center	102,522,130	171,356.75	57,350,773.25	15,000,000
009212	Alternate Emergency Operations Center	623,915	134,437.07	489,477.93	0
009213	PSCC Consoles	500,000	7,149.00	492,851.00	0
009214	Fire Station Condition Assessments	260,000	50,000.00	210,000.00	0
009215	Herndon Fire Station	950,000	0.00	0.00	950,000
<b>Total</b>		<b>\$322,583,217</b>	<b>\$4,443,743.58</b>	<b>\$187,916,443.48</b>	<b>\$18,207,500</b>

## Fund 312 Public Safety Construction



Vicinity of Beulah Road and Route 7	Dranesville
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**Description and Justification:** This project includes the design and construction of a new fire station to address response time delays on a highly traveled area of Route 7, as well as along the Dulles Access Road corridor. This project is funded through the Fall 1989 Public Safety Facilities Bond Referendum. FY 2006 funding in the amount of \$2,257,500 will provide for the design and construction phase of the project. It should be noted that the scope of this project was changed in July 2004 from a 10,000-square foot, four-bay fire station to a 14,000-square foot, four-bay fire station in response to the Fire and Rescue Department's needs in the surrounding area and to conform to current fire station design. This change results in an increase in the Total Project Estimate from \$8,222,000 to \$9,335,000.

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$3,477,151	\$3,424,405	\$0	\$52,746	\$0	\$0
Design and Engineering	3,288,099	1,774	830	1,027,995	2,257,500	0
Construction	2,356,250	44,592	0	10,158	0	2,301,500
Other	213,500	0	1,239	148,761	0	63,500
<b>Total</b>	<b>\$9,335,000</b>	<b>\$3,470,771</b>	<b>\$2,069</b>	<b>\$1,239,660</b>	<b>\$2,257,500</b>	<b>\$2,365,000</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$2,257,500	\$0	\$0	\$2,257,500

Completion Schedule				
Lease Purchase Agreement	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
December 1991	October 2004	February 2006	May 2006	August 2007

## Fund 312 Public Safety Construction

<b>009211</b>	<b>Public Safety and Transportation Operations Center</b>	
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Camp 30/West Ox Complex	Springfield
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**Description and Justification:** This project provides for a new Public Safety Transportation Operations Center to house the Public Safety Communications Center (PSCC) and Emergency Operations Center (EOC). These functions are currently located at the Police Department's Pine Ridge facility; however, this facility is outdated and overcrowded. There has been an 80 percent increase in calls handled by the Center since it opened in 1985. The operations floor cannot support additional equipment to expand call taking or dispatching capacity required to efficiently manage the increase in call volume. The current EOC is a 950-square-foot facility that does not provide adequate space or technological support for the 34 public and private agencies that utilize the EOC during an emergency activation. The building lacks adequate training facilities and is not equipped to support PSCC and EOC staff for the duration of an emergency should relief personnel be unable to report for duty. There is no place to store food, water, cots or other essentials for long-term deployment. The PSCC is managed by the Police Department and jointly operated by the Police Department and Fire and Rescue Department. The EOC is operated by the Office of Emergency Management.


On November 5, 2002, voters approved \$29 million for construction costs associated with the PSTOC. Both bond and General Fund monies have been appropriated to the project and additional costs associated with the facility will be funded by the General Fund. The Total Project Estimate has increased to \$102,522,130 based on an ongoing re-evaluation of the information technology requirements and costs for the facility.

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	22,300,000	0	126,357	7,173,643	15,000,000	0
Construction	80,222,130	0	45,000	50,177,130	0	30,000,000
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$102,522,130</b>	<b>\$0</b>	<b>\$171,357</b>	<b>\$57,350,773</b>	<b>\$15,000,000</b>	<b>\$30,000,000</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$15,000,000	\$0	\$0	\$0	\$15,000,000



## Fund 312 Public Safety Construction

<b>009215</b>	<b>Herndon Fire Station</b>	
688 Spring Street Herndon		Dranesville
<p><b>Description and Justification:</b> This project provides funds to purchase the property adjacent to the current Herndon Fire Station. The Herndon Fire Station currently occupies less than one-quarter of an acre. This site cannot accommodate the required parking and the expansion/renovation of the facility to meet the current needs. The purchase of the adjacent property provides for the expansion/renovation of the existing Herndon Fire Station. This project is funded through the Fall 2002 Public Safety Facilities Bond Referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$950,000	\$0	\$0	\$0	\$950,000	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$950,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$950,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$950,000	\$0	\$0	\$950,000

# Fund 313

## Trail Construction

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### **Focus**

This fund supports the Fairfax County Trail Program and was developed to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. The County is responsible for the maintenance and upgrade of approximately 575 miles of walkways including improvements to existing trails and bridges, as well as additional trails and stream crossings with emphasis on connecting existing trail systems.

This fund is primarily supported by State Aid, Virginia Department of Transportation (VDOT) reimbursements and funding associated with a Congestion Mitigation and Air Quality grant. In recent years, expenditures have primarily been associated with the upgrade and emergency maintenance of existing trails.

No funding is included in Fund 313, Trail Construction, in FY 2006.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$527,616 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 313 Trail Construction

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 313, Trail Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$409,163</b>	<b>\$0</b>	<b>\$356,535</b>	<b>\$0</b>
Revenue:				
VDOT Reimbursements <sup>1</sup>	\$0	\$0	\$3,782	\$0
CMAQ Grant <sup>2</sup>	0	0	167,299	0
Total Revenue	\$0	\$0	\$171,081	\$0
<b>Total Available</b>	<b>\$409,163</b>	<b>\$0</b>	<b>\$527,616</b>	<b>\$0</b>
Total Expenditures	\$52,628	\$0	\$527,616	\$0
<b>Total Disbursements</b>	<b>\$52,628</b>	<b>\$0</b>	<b>\$527,616</b>	<b>\$0</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$356,535</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents revenue reimbursement from the Virginia Department of Transportation (VDOT) for Project 002136, Great Falls Street Trail.

<sup>2</sup> Represents monies provided from a Congestion Mitigation and Air Quality (CMAQ) grant for Project 002136, Great Falls Street Trail.

<sup>3</sup> Capital projects are budgeted on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 313 Trail Construction

## FY 2006 Summary of Capital Projects

### Fund: 313 Trail Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
002062	Hillside Road Trail	\$552,927	\$15,745.98	\$174,607.47	\$0
002136	Great Falls Street	791,200	0.00	187,661.83	0
002139	Mason Neck Trail Segment 3		0.00	14,309.06	0
002200	Upgrade and Emergency Maint. Of Existing Trails		36,881.57	151,038.11	0
<b>Total</b>		<b>\$1,344,127</b>	<b>\$52,627.55</b>	<b>\$527,616.47</b>	<b>\$0</b>

# Fund 314

## Neighborhood Improvement Program

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### **Focus**

This fund provides for improvements to public facilities including curbs and gutters, sidewalks, street widening, and storm drainage improvements to enhance the condition and appearance of participating neighborhoods. Neighborhoods are selected for participation in the program on the basis of their need for general community improvements due to problems of road and yard flooding, and/or traffic problems, as well as their willingness to share in the implementation of a Community Plan. The program focuses on the preservation and improvement of the County's older, yet stable neighborhoods of predominantly single-family homes which are currently vulnerable to deterioration.

Homeowners receiving improvements from the program reimburse the County for their share of actual construction costs. The County pays all engineering, administrative and overhead costs. Each homeowner's share is based on the length of street footage of their lot, the type of improvements installed and the average assessed value of housing in the neighborhood. Homeowners' payments, made once construction is completed, can be paid in one lump sum amount, or in semi-annual installments with interest over a ten-year period. For elderly or disabled homeowners, payment may be extended beyond the ten-year payback period. These homeowner payments are used to offset debt service costs associated with the issuance of General Obligation bonds for the Neighborhood Improvement Program. Payments are transferred to the County's debt service fund periodically once contributions have accrued to a significant amount.

The Neighborhood Improvement Program is financed with General Obligation bonds approved by the voters in four referenda totaling \$76.33 million. This includes: \$12.33 million in November 1980, \$20.0 million in November 1984, \$20.0 million in November 1986, and \$24.0 million in November 1989. The approved FY 2005 – FY 2009 Capital Improvement Program (With Future Years to 2014) includes a Neighborhood Improvement/Commercial Revitalization Bond Referendum for the Fall of 2006 (FY 2007).

No funding is included in Fund 314, Neighborhood Improvement Program for FY 2006.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$282,193 due to the carryover of unexpended project balances in the amount of \$276,262 and the appropriation of \$5,931 to account for remaining bonds associated with the 1989 Neighborhood Improvement Program Bond Referendum that were sold as part of the Spring 2004 bond sale.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 314

## Neighborhood Improvement Program

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 314, Neighborhood Improvement Program

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	(\$26,765)	\$132,794	\$413,742	\$66,549
Revenue:				
Home Owner Contributions <sup>1</sup>	\$28,755	\$35,000	\$35,000	\$30,000
Sale of Bonds <sup>2</sup>	1,470,000	0	0	0
Total Revenue	\$1,498,755	\$35,000	\$35,000	\$30,000
<b>Total Available</b>	<b>\$1,471,990</b>	<b>\$167,794</b>	<b>\$448,742</b>	<b>\$96,549</b>
Total Expenditures	\$1,058,248	\$0	\$282,193	\$0
Transfer Out:				
County Debt Service (Fund 200) <sup>3</sup>	\$0	\$100,000	\$100,000	\$0
Total Transfer Out	\$0	\$100,000	\$100,000	\$0
<b>Total Disbursements</b>	<b>\$1,058,248</b>	<b>\$100,000</b>	<b>\$382,193</b>	<b>\$0</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$413,742</b>	<b>\$67,794</b>	<b>\$66,549</b>	<b>\$96,549</b>

<sup>1</sup> These are payments from homeowners for their contribution toward construction costs associated with improvements in their neighborhoods. Bond funds are used to finance these projects. Upon completion of construction, the improvements are assessed and the homeowners make their payments with interest. Funds received (i.e., both principal and interest) are periodically transferred to Fund 200, County Debt Service, to partially assist in paying the debt service costs associated with Neighborhood Improvement projects.

<sup>2</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 7, 1989, the voters approved \$24.0 million for the Neighborhood Improvement Program. An amount of \$1.47 million was sold as part of the Spring 2004 bond sale, leaving no remaining bonds associated with the Fall 1989 referendum.

<sup>3</sup> The Transfer Out to Fund 200, County Debt Service Fund, offsets debt service costs associated with the issuance of General Obligation bonds.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 314

## Neighborhood Improvement Program

### FY 2006 Summary of Capital Projects

#### Fund: 314 Neighborhood Improvement Program

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
C00072	Brookland/Bush Hill Phase II	\$2,195,982	\$222.87	\$28,362.74	\$0
C00076	Engleside Phase I	1,516,241	4,947.42	17,762.58	0
C00091	Mt Vernon Manor	3,787,312	654,708.45	50,613.00	0
C00093	Fairdale	1,893,152	396,011.41	50,270.65	0
C00097	Holmes Run Valley	50,000	0.00	42,544.30	0
C00098	Mount Vernon Hills	50,000	0.00	42,605.49	0
C00099	Planning Project Fund 314		2,357.47	50,034.61	0
<b>Total</b>		<b>\$9,492,687</b>	<b>\$1,058,247.62</b>	<b>\$282,193.37</b>	<b>\$0</b>

# Fund 315

## Commercial Revitalization Program

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### **Focus**

The Commercial Revitalization Program funds the development and promotion of competitive, attractive and stable commercial centers leading to improved facilities for communities. Improvements include underground utilities, sidewalk construction, street lighting, tree planting and other pedestrian amenities. In the November 1988 bond referendum, Fairfax County voters approved \$22.3 million for public improvements in commercial and redevelopment areas of the County. Of this amount, \$17.1 million will fund utility and street landscaping projects in three designated revitalization districts: Central Annandale, Central Springfield and Baileys Crossroads. An amount of \$5.2 million is divided among the revitalization projects in the Town of Vienna, the McLean Central Business District and along a portion of the Route 1 corridor. An additional bond referendum is proposed in the Fall of 2006 for Neighborhood Improvements and Commercial Revitalization projects. In addition to bond proceeds, revenue from the Virginia Department of Transportation (VDOT) and developer contributions support improvement efforts within this fund.

Revitalization is one part of an overall County strategy to accomplish the economic rejuvenation of older retail and business centers. Through targeted efforts of the Revitalization Program, it is anticipated that these areas will become more competitive commercially, offer better services and improved shopping opportunities, and become viable candidates for private reinvestment.

No funding is included in Fund 315, Commercial Revitalization Program, in FY 2006.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$7,335,917 due to the carryover of unexpended project balances of \$7,003,663 and the appropriation of \$82,254 in developer contributions, as well as \$250,000 for revenues associated with the VDOT Enhancement Grant.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).



# Fund 315

## Commercial Revitalization Program

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 315, Commercial Revitalization Program

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$151,029	\$0	(\$387,753)	\$0
Revenue:				
Sale of Bonds <sup>1</sup>	\$4,150,000	\$0	\$6,624,243	\$0
VDOT Revenues <sup>2</sup>	0	0	635,206	0
Developer Contributions <sup>3</sup>	1,200	0	464,221	0
Miscellaneous	2,590	0	0	0
<b>Total Revenue</b>	\$4,153,790	\$0	\$7,723,670	\$0
<b>Total Available</b>	\$4,304,819	\$0	\$7,335,917	\$0
Total Expenditures	\$4,692,572	\$0	\$7,335,917	\$0
<b>Total Disbursements</b>	\$4,692,572	\$0	\$7,335,917	\$0
<b>Ending Balance<sup>4,5</sup></b>	(\$387,753)	\$0	\$0	\$0

<sup>1</sup> The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy. In the Fall of 1988, the voters approved a \$22.3 million Commercial Revitalization bond referendum. An amount of \$4.15 million was sold as part of the Spring 2004 bond sale and \$4.5 million was sold as part of the Fall 2004 bond sale. Including prior sales, a balance of \$2.26 million remains in authorized but unissued bonds associated with the Fall 1988 referendum.

<sup>2</sup> Represents funds anticipated in FY 2005 from a Transportation Enhancement Act (TEA-21) grant for Project 008912, McLean Streetscape (\$345,206) and Project 008909, Annandale Streetscape (\$40,000) and a VDOT Enhancement Grant for Project 008912, McLean Streetscape (\$250,000).

<sup>3</sup> Developer contributions anticipated in FY 2005 include \$250,000 for undergrounding utilities along Chain Bridge Road within Project 008914, Route 1 Streetscape and \$214,221 for Project 008911, Baileys Crossroads Streetscape.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>5</sup> The negative FY 2004 Actual Ending Balance and the FY 2005 Revised Beginning Balance will be adjusted by authorized and unissued bonds sold in FY 2005.

# Fund 315

## Commercial Revitalization Program

### FY 2006 Summary of Capital Projects

#### Fund: 315 Commercial Revitalization Program

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
008903	Springfield Streetscape Phase I	\$3,169,236	\$219,735.30	\$1,188,669.53	\$0
008909	Annandale Streetscape	6,905,654	2,241,731.57	1,709,239.22	0
008911	Baileys Crossroads Streetscape	6,293,669	2,120,634.25	1,421,493.64	0
008912	McLean Streetscape	2,946,000	59,159.31	2,492,553.26	0
008914	Route 1 Streetscape	1,642,160	51,311.32	523,961.40	0
<b>Total</b>		<b>\$20,956,719</b>	<b>\$4,692,571.75</b>	<b>\$7,335,917.05</b>	<b>\$0</b>

# Fund 316

## Pro Rata Share Drainage Construction

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### **Focus**

This fund supports storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Share Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. Pro Rata funds are used to finance projects within specific watershed areas. As projects are identified and prioritized during scheduled budgetary reviews, Pro Rata funds on deposit are appropriated to this fund.

Fund 316, Pro Rata Share Drainage Construction, is complemented by two other funding sources including the General Fund and Fund 310, Storm Drainage Bond Construction, to address the County's stormwater control needs. Only a small portion of the County's stormwater control needs are addressed with current funding sources. There are currently over 600 identified unfunded stormwater control projects.

Development of watershed management plans for the County is currently underway to restore the County's streams and to position the County to comply with various stormwater commitments and regulatory requirements. The physical stream assessment, which provides the fieldwork for the watershed management plans, was completed for the entire County. Work continues each year toward the completion of the Countywide watershed management plans.

No funding is included for Fund 316, Pro Rata Share Drainage Construction, in FY 2006. Existing projects will utilize pro rata funds received to support watershed planning, regional pond development and other drainage improvement projects.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$25,591,463 due to the carryover of unexpended project balances in the amount of \$24,731,463 and the appropriation of an additional \$860,000 in pro rata share funds which will assist in supporting the Municipal Separate Storm Sewer System (MS-4) permit.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 316

## Pro Rata Share Drainage Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 316, Pro Rata Share  
Drainage Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$3,379	\$0	\$3,379	\$0
Revenue:				
Pro Rata Shares	\$2,399,109	\$0	\$24,913,397	\$0
Developer Contributions <sup>1</sup>	0	0	674,687	0
Total Revenue	\$2,399,109	\$0	\$25,588,084	\$0
<b>Total Available</b>	<b>\$2,402,488</b>	<b>\$0</b>	<b>\$25,591,463</b>	<b>\$0</b>
Total Expenditures	\$2,399,109	\$0	\$25,591,463	\$0
<b>Total Disbursements</b>	<b>\$2,399,109</b>	<b>\$0</b>	<b>\$25,591,463</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$3,379</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents anticipated developer contributions associated with Project DF1046, Regional Pond D-46.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 316

## Pro Rata Share Drainage Construction

### FY 2006 Summary of Capital Projects

#### Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
AC0009	Regional Pond L-9	\$710,000	\$0.00	\$710,000.00	\$0
AC0286	Pleasant Ridge	176,400	13,928.55	128,425.87	0
AC0311	Long Branch Phase II	195,800	5,288.18	154,453.26	0
AC1166	Accotink Regional Pond B	1,200,000	0.00	10,000.00	0
AC9999	Accotink Creek Watershed Study	2,400,000	76,295.86	653,922.53	0
BE0205	Fairview Drive	150,000	652.27	44,914.71	0
BE9999	Belle Haven Watershed Study	110,000	0.00	110,000.00	0
BN9999	Bullneck Run Watershed Study	210,000	669.17	92,348.90	0
BR0621	Bull Run Post Office Rd.	180,000	409.31	157,674.65	0
BR9999	Bull Run Watershed Study	250,000	24,000.00	0.00	0
CA0235	Elmwood Drive	500,000	5,119.00	30,191.89	0
CA0252	Runnymede Subdivision	850,000	26,304.09	638,695.91	0
CA0289	Indian Run Phase IV	550,000	0.00	4,389.31	0
CA0451	Vine Street	370,000	15,313.53	157,610.15	0
CA0532	Falls Hill Subdivision	1,300,000	72,562.02	385,758.11	0
CU0018	Regional Pond C-18	1,196,800	1,113.23	605,691.42	0
CU0020	Regional Pond C-20	362,500	5,996.95	95,104.75	0
CU0023	Regional Pond C-23	1,652,000	0.00	30,000.00	0
CU0024	Regional Pond C-24	950,000	10,571.76	824,146.65	0
CU0028	Regional Pond C-28	689,100	2,073.88	234,488.68	0
CU0035	Regional Pond C-35	1,014,556	5,830.87	954,157.49	0
CU0037	Regional Pond C-37	2,328,000	0.00	35,000.00	0
CU0041	Regional Pond C-41	1,120,000	871.23	321,928.37	0
CU0054	Regional Pond C-54	867,500	11,251.96	796,005.38	0
CU0062	Regional Pond C-62	1,100,000	0.00	20,000.00	0
CU1030	Regional Pond C-30	245,996	26,621.70	48,631.63	0
CU9999	Cub Run Watershed Study	2,015,000	252,684.38	1,557,046.35	0
DC0691	Hayfield Farms	468,000	11,708.94	264,813.51	0
DC9999	Dogue Creek Watershed Study	666,459	4,548.25	660,115.48	0
DE0203	Balmacara	570,000	721.68	5,515.49	0
DE9999	Dead Run Watershed Study	16,000	2,668.51	13,331.49	0
DF0002	Regional Pond D-2	60,000	0.00	59,415.30	0
DF0030	Regional Pond D-30	835,000	0.00	10,800.31	0
DF0106	Wolf Trap Pond Retrofit	2,120,000	9,906.26	229,825.87	0
DF0299	Governors Run Drainage Improvements	85,000	0.00	85,000.00	0
DF0361	Clarks Landing	200,000	(2,723.21)	138,120.68	0
DF0691	Gunder Vale	329,000	77,528.15	190,391.89	0
DF0913	Reston 913 Pond Retrofit	336,500	37,155.41	106,087.51	0
DF1014	Little Run Farm Reg. Pond D-14	520,000	0.00	96,359.34	0
DF1036	Regional Pond D-36	917,000	0.00	15,000.00	0
DF1037	Yonder Hills Regional Pond D-37	200,000	0.00	83,196.72	0
DF1040	Regional Pond D-40	1,100,000	0.00	635,809.69	0
DF1046	Regional Pond-46	1,648,421	371.94	1,647,017.53	0
DF1047	Regional Pond D-47	825,000	376,613.00	321,044.71	0
DF1151	Regional Pond D-151	850,000	25.00	173,217.82	0
DF9999	Difficult Run Watershed Study	2,300,000	115,760.83	1,563,080.61	0
FM9999	Four Mile Run Watershed Study	250,000	0.00	52,000.00	0
HC0002	Regional Pond H-02	108,100	639.75	32,672.83	0
HC0671	Viking Drive	18,000	0.00	5,236.88	0
HC1009	Regional Pond H-9	780,000	624.40	777,854.32	0
HC1018	Regional Pond H-18	235,907	10,463.10	0.00	0
HC1471	West Ox Detention Pond	166,696	6,984.75	125,301.00	0
HC9999	Horsepen Creek Watershed Study	760,000	348.86	757,735.43	0
HP9999	High Point Watershed Study	17,000	5,699.52	11,300.48	0
JM9999	Johnny Moore Creek Watershed Study	350,000	23,000.00	0.00	0
LH0232	Huntley Subdivision	165,500	6,519.19	15,669.73	0
LH9999	Little Hunting Creek Watershed Study	390,000	128,409.95	259,570.26	0

# Fund 316

## Pro Rata Share Drainage Construction

### FY 2006 Summary of Capital Projects

#### Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
LR0017	Regional Pond R-17	1,530,000	11,199.07	811,541.01	0
LR1008	Regional Pond R-8	600,000	549.40	283,705.36	0
LR1016	Regional Pond R-16	1,100,000	0.00	205,000.00	0
LR1161	Regional Pond R-161	2,205,000	682,668.00	313,071.69	0
MB0201	Anita Drive	177,200	2,833.21	82,147.90	0
MB9999	Mill Branch Watershed Study	550,000	2,711.01	367,288.99	0
NI9999	Nichol Run Watershed Study	120,000	27,541.46	92,458.54	0
OM9999	Old Mill Branch Watershed Study	10,000	6,156.82	3,843.18	0
PC0005	Regional Pond P-5	550,000	0.00	25,000.00	0
PC0102	Dam Site #2 (Lake Barton)	100,000	0.00	40,746.29	0
PC0104	Dam Site #4	475,000	522.47	387,549.72	0
PC0281	Poplar Springs Court	280,000	3,401.81	275,362.65	0
PC9999	Pohick Creek Watershed Study	1,975,000	6,260.26	968,739.74	0
PH9999	Popes Head Creek Watershed Study	370,000	45,565.50	312,634.76	0
PM0451	Great Falls Street	215,000	0.00	103,477.69	0
PM0652	Tucker Ave	270,971	142,463.60	75,357.81	0
PM9999	Pimmit Run Watershed Study	600,000	0.00	95,000.00	0
PN0211	Beach Mill Road	285,000	14,156.00	141,740.13	0
PN9999	Pond Branch Watershed Study	50,000	1,054.36	48,945.64	0
SA0251	Sandy Run	160,000	1,348.96	83,272.61	0
SC0213	Bridle Path Lane	553,500	8,088.79	349,297.69	0
SC0611	Swinks Mill Road	280,000	44,127.43	209,657.01	0
SC9999	Scott Run Watershed Study	280,000	391.71	24,608.29	0
SU0005	Regional Pond S-05	561,000	5,980.53	257,189.30	0
SU0007	Regional Pond S-07	892,000	(6,547.77)	663,071.59	0
SU9999	Pro Rata Study - Sugarland Run	725,000	847.23	448,326.34	0
TR9999	Turkey Run Watershed Study	210,000	20,000.00	0.00	0
WR0241	Wolf Run	64,000	3,256.88	13,005.68	0
ZZ0000	Reimbursement Contingency		0.00	1,773,352.25	0
<b>Total</b>		<b>\$55,169,907</b>	<b>\$2,399,108.95</b>	<b>\$25,591,462.75</b>	<b>\$0</b>

# Fund 317

## Capital Renewal Construction

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### Focus

This is a new fund established in FY 2006 to support the long-term needs of the County's capital assets to maximize the life of County facilities, avoid their obsolescence, and provide for planned repairs, improvements and restorations to make them suitable for organizational needs. Capital renewal is the planned replacement of building subsystems such as roofs, electrical systems, HVAC, plumbing systems, carpet replacement, parking lot resurfacing, fire alarm replacement and emergency generator replacement that have reached the end of their useful life. Without significant reinvestment in building subsystems, older facilities can fall into a state of ever decreasing condition and functionality, and the maintenance and repair costs necessary to operate the facilities increase.

Fairfax County presently has a facility inventory of 155 buildings (excluding schools, parks, housing and human services residential facilities), with over 7.3 million square feet of space throughout the County. This inventory is expanding both with the addition of newly constructed facilities and by the acquisition of additional property. With such a large inventory, and the acquisition of additional facilities, it is critical that a planned program of repairs and restorations be maintained. In addition, the age of a major portion of this inventory of facilities is reaching a point where major reinvestments are required in the building subsystems.

Many County facilities have outdated HVAC and electrical systems that are susceptible to failure or are highly inefficient energy users. Sites are identified and each individual project involves a two-step process to complete both design and construction. Roof repairs and waterproofing are conducted in priority order after a detailed evaluation of all roofs at County facilities. Based upon the results of that evaluation, critical requirements are prioritized and a five-year plan is established. Repairs and replacement of facility roofs are considered critical for avoiding the serious structural deterioration that occurs from roof leaks. By addressing this problem in a comprehensive manner, a major backlog of roof problems can be avoided. Carpet replacement and parking lot resurfacing are evaluated annually and prioritized based on the most critical requirements for high traffic areas. In addition, emergency generators and fire alarm systems are replaced based on equipment age, coupled with maintenance and performance history. Minor repairs and renovations, usually generated by customer requests, are accomplished under the category of miscellaneous building and repair. These small projects abate building obsolescence and improve the efficiency and effectiveness of facilities and facility systems.

In order to better define the County's capital renewal needs, a comprehensive facilities condition assessment was conducted on 92 selected Fairfax County facilities (approximately 4.2 million square feet of space). The assessment included a complete visual inspection of roofs and all mechanical and electrical components for each facility. Maintenance and repair deficiencies were identified and funding requirements identified. The results indicate a multi-million investment is needed over time. Specifically, the facility condition assessment indicated an estimated total of \$80 million will be needed over the next ten years to repair facilities and meet expected repair and equipment replacement needs.

The industry standard for capital renewal investment is currently 2 percent of replacement value. Based on current average replacement values of \$150 per square foot, 2 percent would equate to capital renewal requirements of \$3.00 per square foot. Historically, budgeted capital renewal funds have fallen short of this level. This may be due to the fact that much of the square footage added in the early 1990's was in the form of new facilities and thus has not yet required major capital renewal and subsystem replacement. This infrastructure is now aging and appropriate action should be taken to avoid system failures leading to potential disruptions in County services. The FY 2005 funding level provided for \$0.20 in capital renewal spending per square foot. Demonstrating the County's commitment to maintaining County facilities, the FY 2006 funding level increases capital renewal spending to \$1.05 per square-foot.

Funding in the amount of \$7,682,000 is included in Fund 317, Capital Renewal Construction, in FY 2006. Of this funding, \$2,682,000 is supported by the General Fund. An additional \$5 million is supported by General Obligation Bond funding specifically for library, juvenile and human services facilities capital renewal, approved as part of the Fall 2004 bond referenda. It should be noted that funding has been limited to the most critical priority projects which are listed in the Summary of Capital Projects that follows.

## **Fund 317**

### **Capital Renewal Construction**

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A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.



# Fund 317

## Capital Renewal Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 317, Capital Renewal Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$0	\$0	\$0	\$0
Revenue:				
Sale of Bonds <sup>1</sup>	\$0	\$0	\$0	\$5,000,000
Total Revenue	\$0	\$0	\$0	\$5,000,000
Transfer In:				
General Fund (001)	\$0	\$0	\$0	\$2,682,000
Total Transfers In	\$0	\$0	\$0	\$2,682,000
<b>Total Available</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,682,000</b>
Total Expenditures	\$0	\$0	\$0	\$7,682,000
<b>Total Disbursements<sup>2</sup></b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,682,000</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 2, 2004, the voters approved a \$32.5 million Human Services Facilities Bond Referendum and a \$52.5 million Public Library Facilities Bond Referendum. An amount of \$2.5 million in each bond referendum was designated for Capital Renewal purposes.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 317

## Capital Renewal Construction

### FY 2006 Summary of Capital Projects

**Fund: 317 Capital Renewal Fund**

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
003099	Miscellaneous Building and Repair		\$0.00	\$0.00	\$500,000
003100	Fire Alarm Systems		0.00	0.00	142,000
009132	Roof Repairs and Waterproofing		0.00	0.00	220,000
009133	Carpet Replacement		0.00	0.00	150,000
009136	Parking Lot Resurfacing		0.00	0.00	400,000
009151	HVAC/Electrical Systems		0.00	0.00	870,000
009431	Emergency Generator Replacement		0.00	0.00	400,000
009480	Library Capital Renewal		0.00	0.00	2,500,000
009481	Juvenile/Human Services Capital Renewal		0.00	0.00	2,500,000
<b>Total</b>			<b>\$0</b>	<b>\$0</b>	<b>\$7,682,000</b>

## Fund 317 Capital Renewal Construction

<b>003099</b>	<b>Miscellaneous Building and Repair</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for emergency repairs, minor renovations, and remodeling/upgrading of various buildings and facilities throughout the County. Projects include emergency repairs to buildings and building equipment, plumbing repairs, minor renovations to electrical and mechanical systems, structural repairs, vandalism abatement, and other non-recurring construction and repair projects. FY 2006 funding in the amount of \$500,000 is provided for emergency requirements identified throughout the fiscal year.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	500,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$500,000	\$0	\$0	\$0	\$500,000

## Fund 317 Capital Renewal Construction

<b>003100</b>	<b>Fire Alarm Systems</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the replacement of the fire alarm systems throughout the County. Fire alarm systems are replaced based on age and difficulty in obtaining replacement parts and service. FY 2006 funding in the amount of \$142,000 is included for the replacement of the fire alarm systems at the Woodlawn Fire Station, McLean Fire Station and Tysons Fire Station, which are experiencing frequent failure when tested.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	142,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$142,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$142,000	\$0	\$0	\$0	\$142,000

## Fund 317 Capital Renewal Construction

<b>009132</b>	<b>Roof Repairs and Waterproofing</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for maintenance and repairs of facility roofs and waterproofing systems in Fairfax County buildings. The maintenance and repairs are required to stop rapid deterioration and damage due to water penetration. FY 2006 funding in the amount of \$220,000 is provided to replace the roof at the West Ox Garage.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	220,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$220,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$220,000	\$0	\$0	\$0	\$220,000

## Fund 317 Capital Renewal Construction

<b>009133</b>	<b>Carpet Replacement</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for carpet replacement at County facilities in which carpet has deteriorated and is in unserviceable condition. The project also includes new carpet installation where existing composition tile flooring requires replacement, and it is cost beneficial to install carpet as a replacement floor finish. FY 2006 funding in the amount of \$150,000 is provided for countywide emergency repairs.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	150,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$150,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$150,000	\$0	\$0	\$0	\$150,000

## Fund 317 Capital Renewal Construction

<b>009136</b>	<b>Parking Lot Resurfacing</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the repair and maintenance of pavement throughout the County. In addition to major resurfacing of parking lots, countywide repair of potholes is also included in this project. FY 2006 funding in the amount of \$100,000 is included for emergency and annual pothole repairs and \$300,000 is for the resurfacing of the Police Driver Training Track.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	400,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$400,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000

## Fund 317 Capital Renewal Construction

<b>009151</b>	<b>HVAC/Electrical Systems</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the evaluation, design, repair, and upgrade of HVAC and electrical systems in identified County facilities. FY 2006 funding in the amount of \$870,000 is included for HVAC replacement at prioritized County facilities, based on the severity of problems and lack of alternative funding sources. This provides HVAC replacement funding in the amounts of \$620,000 for the Massey Annex and \$250,000 for the Judicial Center Rooftop Unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	870,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$870,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$870,000	\$0	\$0	\$0	\$870,000



## Fund 317 Capital Renewal Construction

<b>009431</b>	<b>Generator Replacement Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the replacement of emergency generators at County facilities. The program provides a funding mechanism to replace generators in the fiscal years in which the generator reaches its useful life of 25 years. FY 2006 funding in the amount of \$400,000 is included to replace the generators at both the Pine Ridge Emergency Operations Center and the Adult Detention Center #3.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	400,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$400,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000

## Fund 317 Capital Renewal Construction

<b>009480</b>	<b>Library Capital Renewal</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports capital renewal, the planned program of repairs, improvements and restorations to make facilities suitable for organizational needs, for all library facilities. Capital renewal replaces building subsystems that have reached the end of their useful lives. This funding is supported by General Obligation Bond funding, approved as part of the Fall 2004 Library bond referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	2,500,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$2,500,000	\$0	\$0	\$2,500,000

## Fund 317 Capital Renewal Construction

<b>009481</b>	<b>Juvenile/Human Services Capital Renewal</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports capital renewal, the planned program of repairs, improvements and restorations to make facilities suitable for organizational needs, for all Human Services and Juvenile Court Services facilities. Capital renewal replaces building subsystems that have reached the end of their useful lives. This funding is supported by General Obligation Bond funding, approved as part of the Fall 2004 Human Services Facilities bond referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	2,500,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$2,500,000	\$0	\$0	\$2,500,000

# Fund 370

## Park Authority Bond Construction

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### **Focus**

This fund provides for the continued design, construction and renovation of Fairfax County parks, and is supported by General Obligation bonds. Projects within this fund provide for improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails, and recreation center/swimming pool complexes. On November 2, 2004, voters approved a \$65 million bond referendum to provide for land acquisition and the development of existing park properties.

The Park Authority Board has adopted certain criteria for evaluating proposed acquisitions, including contiguity to existing parkland or stream valley areas, existing zoning and development conditions, reasonable development costs, and support within the Fairfax County Comprehensive Plan. The Park Authority also works with the private sector to acquire easements and donations of land and funding in an effort to use land acquisition monies more effectively.

No funding is included for Fund 370, Park Authority Bond Construction, in FY 2006.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$34,165,204 due to the carryover of unexpended project balances of \$30,179,538 and the appropriation of bond premium associated with the Spring 2003 and Spring 2004 bond sales of \$3,985,666.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 370

## Park Authority Bond Construction

### FUND STATEMENT

Fund Type P37, Capital Project Funds

Fund 370, Park Authority  
Bond Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$12,656,409</b>	<b>\$0</b>	<b>\$20,245,204</b>	<b>\$0</b>
Revenue:				
Sale of Bonds <sup>1</sup>	\$31,130,000	\$0	\$13,920,000	\$0
Total Revenue	\$31,130,000	\$0	\$13,920,000	\$0
<b>Total Available</b>	<b>\$43,786,409</b>	<b>\$0</b>	<b>\$34,165,204</b>	<b>\$0</b>
Total Expenditures	\$23,541,205	\$0	\$34,165,204	\$0
<b>Total Disbursements</b>	<b>\$23,541,205</b>	<b>\$0</b>	<b>\$34,165,204</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$20,245,204</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 3, 1998, voters approved a \$75.0 million Park Authority Bond Referendum. On November 5, 2002, voters approved a \$20.0 million Park Authority Bond Referendum to support land acquisition and the development of existing park properties. Following the Spring 2004 bond sale, an amount of \$13.92 million remains in authorized but unissued bonds available for projects in this fund.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 370

## Park Authority Bond Construction

### FY 2006 Summary of Capital Projects

**Fund: 370 Park Authority Bond Construction**

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
004745	Lane's Mill Restoration	\$50,000	\$0.00	\$1,739.69	\$0
474198	Athletic Fields	7,400,000	1,230,491.26	2,015,866.91	0
474498	Infrastructure Renovations	4,900,000	1,268,997.10	1,152,656.07	0
474698	Trails & Stream Crossings	4,200,000	832,636.37	2,005,204.12	0
474888	Lake Accotink	2,940,482	639.43	0.00	0
475098	Natural & Cultural Facilities	10,000,000	1,150,148.46	7,195,972.13	0
475502	Community Park Development - 2002	5,000,000	383,402.82	4,580,548.27	0
475588	Community Park Development - 1988	6,544,915	5,559.30	17,306.10	0
475598	Community Park Development - 1998	9,985,666	1,652,328.96	6,022,155.89	0
475888	Park Building Renovation	10,510,291	139,575.65	74,962.84	0
475898	Building Renovations	5,000,000	451,427.49	2,513,060.21	0
475998	Playgrounds, Picnics, Etc.	2,500,000	329,223.26	243,412.18	0
476098	West County Recreation Center	15,000,000	9,723,554.04	2,098,205.54	0
476102	Land Acquisition - Fall 2002 Park Bonds	15,000,000	6,315,409.43	6,227,524.64	0
476198	Land Acquisition - 1998 Bonds	20,000,000	57,811.19	16,588.93	0
<b>Total</b>		<b>\$119,031,354</b>	<b>\$23,541,204.76</b>	<b>\$34,165,203.52</b>	<b>\$0</b>

## Fund 390 Public School Construction

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### **Focus**

Fund 390, Public School Construction provides funding for new construction, facility renovation, expansion and improvements authorized by voter referendum, as well as funds for capital expenditures. Bond funding remaining from the fall 1999, 2001 and 2003 bond referenda support capital construction projects in this fund.

In FY 2006, progress will continue on the school bond referendum projects and projects funded by Fund 090, School Operating. Major projects for FY 2006 include additional portable classrooms, facility modifications, and renovation, expansion and improvement projects.

It should be noted that the following fund statement reflects the FY 2006 Fairfax County Public School Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2005, will be discussed in the Overview Volume of the County's FY 2006 Advertised Budget Plan.

# Fund 390

## Public School Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 390, Public School Construction

	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2</sup>	FY 2006 Superintendent's Proposed
<b>Beginning Balance</b>	(\$6,477,429)	\$0	\$1,971,457	\$0
Revenue:				
Sale of Bonds <sup>3</sup>	\$130,000,000	\$130,000,000	\$130,000,000	\$109,691,200
State Construction Grant	936,063	935,262	931,660	931,660
PTA/PTO Receipts	693,746	150,000	150,000	150,000
Fairfax City	252,310	150,000	150,000	150,000
Insurance Proceeds - Floris	616,069	0	299,945	0
Insurance Proceeds - Dogwood	1,203,422	0	0	0
Other Revenue	1,430,619	136,000	136,000	136,000
Subtotal Revenue	\$135,132,229	\$131,371,262	\$131,667,605	\$111,058,860
Authorized But Unissued Bonds	\$0	\$15,786,000	\$363,651,986	\$0
Total Revenue	\$135,132,229	\$147,157,262	\$495,319,591	\$111,058,860
Transfers In:				
School Operating Fund (090)				
Major Maintenance	\$6,633,729	\$9,000,000	\$9,000,000	\$9,400,000
Classroom Equipment	3,422,014	3,258,000	3,258,000	3,391,022
Facility Modifications	1,096,645	600,000	1,135,728	600,000
Total Transfers In	\$11,152,388	\$12,858,000	\$13,393,728	\$13,391,022
<b>Total Available</b>	<b>\$139,807,188</b>	<b>\$160,015,262</b>	<b>\$510,684,776</b>	<b>\$124,449,882</b>
Expenditures:				
Subtotal Expenditures	\$137,835,731	\$144,229,262	\$147,032,790	\$124,449,882
Contractual Commitments	0	15,786,000	363,651,986	0
Total Expenditures	\$137,835,731	\$160,015,262	\$510,684,776	\$124,449,882
<b>Total Disbursements</b>	<b>\$137,835,731</b>	<b>\$160,015,262</b>	<b>\$510,684,776</b>	<b>\$124,449,882</b>
<b>Ending Balance <sup>4</sup></b>	<b>\$1,971,457</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

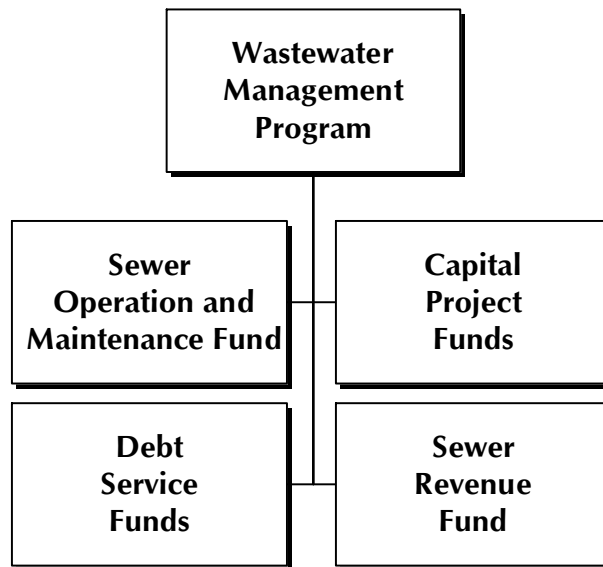
<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$711,822 have been reflected as increases to FY 2004 expenditures to properly record revenue accruals and reclassify grant expenditures to the correct program year. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2004 audit adjustments will be included in the *FY 2005 Third Quarter Review*.

<sup>2</sup> The *FY 2005 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 2, 2004 during their *FY 2005 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2005 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 18, 2005.

<sup>3</sup> The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales, there is a balance of \$435.865 million in authorized but unissued school bonds.



# Wastewater Management Program Overview



## Focus

The Wastewater Management Program (WWM) is operated, maintained and managed within the Department of Public Works and Environmental Services. The program currently includes the County-owned Noman M. Cole, Jr. Pollution Control Plant (54 million gallons per day (mgd) capacity), approximately 3,260 miles of sewer lines, 64 pump stations, 53 flow-metering stations, and covers approximately 234 square miles of the County's 395 square-mile area. Capacity entitlement at the other regional facilities totals 94 mgd. A total of 335/334.50 SYE positions will perform wastewater maintenance and operations in FY 2006. The WWM anticipates a total of 351,905 households in Fairfax County will be connected to public sewer in FY 2006.

In addition to providing County residents and businesses with sewer service, Fairfax County provides sewer service to other nearby jurisdictional entities through "Sales of Service" agreements with Arlington County, the cities of Falls Church and Fairfax, the towns of Herndon and Vienna, Fort Belvoir, the Covanta Waste-to-Energy facility and the Fairfax County Water Authority. These entities share the capital and operating costs of the WWM based on actual wastewater flow and reserved treatment capacity.

The strategic planning and overall business monitoring is the responsibility of the Wastewater Management Leadership Team, whose responsibilities focus on long range planning, strategic thinking, continuous improvement processing, wastewater capacity, and financial management. This team is comprised of employees from the three divisions within WWM.

The Wastewater Collection Division (WCD) is responsible for the County's wastewater collection and conveyance system consisting of sewers, force mains, pumping stations and metering stations. The WCD has a proactive sewer system maintenance program that facilitates a safe and effective wastewater collection system. Each year, over 800 miles of sewer lines are inspected and about 400 miles of sewer lines are cleaned to ensure maximum flow carrying capacity and reduce sewer backups and overflows. Over the last five years, WCD has rehabilitated 120 miles of sewer lines to protect the environment and citizens of Fairfax County.

The Wastewater Treatment Division (WTD) is responsible for operating and maintaining the County's wastewater treatment facility, the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). The WTD continues to produce a quality effluent to meet regulatory and permit requirements, despite major construction occurring throughout the plant site. The NCPCP has improved performance with no significant increase in costs. In addition, the NCPCP continues to make significant efforts to be a "good neighbor" by constructing an odor control system, which improves the air quality around the plant.

## Wastewater Management Program Overview

The Wastewater Planning and Monitoring Division (WPMD) is responsible for the agency's fiscal planning, engineering planning and wastewater monitoring. The WPMD continues to effectively monitor the long-term planning needs for the Wastewater Management Program in terms of infrastructure upgrades, maintenance and expansions. The WPMD ensures that all financial requirements are fulfilled by maintaining a rate structure to adequately recover all operating and maintenance costs, capital improvements and debt service obligations. The WPMD also plans for system capacity, both in the conveyance system and treatment facilities, by initiating expansion and improvement projects to keep pace with increased wastewater flows. The WPMD safeguards the environment by ensuring compliance with water quality standards and prevention of toxic discharges into the collection system.

The system supplements the capacity of its own collections and treatment facilities through "Treatment by Contract" agreements with the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA), the Upper Occoquan Sewage Authority (UOSA) and Arlington County. As stated in the individual agreements, the County pays its share of operating, capital and/or debt costs of each entity's system based on actual wastewater flows and allocated capacity, respectively.

The Wastewater Management Program has issued debt to fund major expansion and upgrade projects for both its own plant and its portion at the "Treatment by Contract" facilities. The following is a table showing the remaining debt service as of July 1, 2004.

<b>Wastewater Management Debt Service</b>			
<b>Years</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2005	\$8,991,627	\$15,720,302	\$24,711,929
2006	8,152,723	18,194,214	26,346,937
2007	8,960,219	17,802,026	26,762,245
2008	11,401,004	17,375,716	28,776,720
2009	11,878,971	16,905,753	28,784,724
2010	12,392,309	16,405,134	28,797,443
2011	13,490,784	15,895,061	29,385,845
2012-2029	329,395,388	154,009,106	483,404,494
<b>TOTAL</b>	<b>\$404,663,025</b>	<b>\$272,307,312</b>	<b>\$676,970,337</b>

In FY 2006, the County is projected to provide for the treatment of 113.23 million gallons of wastewater per day. Approximately 42 percent of this flow is treated at the NCPCP. The flow is distributed between the NCPCP and the interjurisdictional facilities as detailed in the table below. The table also includes the capacity utilization percentage and the available (unused) capacity for each plant.

<b>Treatment Plant</b>	<b>FY 2006 Projected Daily Average (MGD)</b>	<b>Capacity Utilization (%)</b>	<b>Available Capacity (MGD)</b>
DCWASA Blue Plains	27.64	89%	3.36
Norman M. Cole, Jr.	47.45	88%	6.55
Alexandria Sanitation Authority	22.96	71%	9.44
Arlington County	2.30	77%	0.70
Upper Occoquan Sewage Authority	12.88	47%	14.72
<b>Total</b>	<b>113.23</b>	<b>77%</b>	<b>34.77</b>

## Wastewater Management Program Overview

To ensure that WMP remains competitive and provides a high performance operation including improvements to the technical and managerial capacities that will continue to enhance service quality, customer service and financial planning, WMP closely monitors the following areas:

	FY 2004	FY 2005	FY 2006
Sewer Service Charge, \$/1,000 gallons	\$3.03	\$3.20	\$3.28
Treatment Plant Costs, \$/MGD	\$1,089	\$1,198	\$1,137
Sewer System Overflows, Number/1,000 Miles of Sewer	16	28	28
Odor Complaints per year	55	55	41

The WWM is comprised of seven separate funds under a self-supporting fund structure (Enterprise Funds) consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. For more detailed information of the operational aspects of the various programs, refer to the narrative of Fund 401, Sewer Operation and Maintenance, which immediately follows this Overview. The following is a brief description of the seven active funds:

- ◆ Fund 400 - Sewer Revenue is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to meet their operational requirements. The remaining fund balances are used to set aside funds for various reserves and future system requirements.
- ◆ Fund 401 - Sewer Operation and Maintenance provides funding for the three divisions responsible for the management and operation of the program, supported by a transfer from Fund 400.
- ◆ Fund 402 - Sewer Construction Improvements provides funding for the repair, rehabilitation and improvement requirements of the entire program's infrastructure.
- ◆ Fund 403 - Sewer Bond Debt Service is used to record principal, interest and fiscal agent fees for the 1996 Sewer Revenue Bonds Series in accordance with the current Sewer Bond Resolution.
- ◆ Fund 406 - Sewer Bond Debt Reserve provides debt reserve funds for the 1996 Series of Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution.
- ◆ Fund 407 - Sewer Bond Subordinate Obligations records all debt service payments on the UOSA revenue bonds, VRA Loans, and ASA revenue bonds. All future issues or refinancing of debt arising from interjurisdictional capacity rights may be treated as subordinate obligations of the system as provided by the General Bond Resolution for Sewer Revenue Bonds.
- ◆ Fund 408 - Sewer Bond Construction provides for major program construction projects, which are funded from the issuance of sewer revenue bonds and/or program revenues.

# Fund 400

## Sewer Revenue

### Focus

All availability fees and sewer service charges associated with the Wastewater Management Program are credited to this fund as operating revenues. The total receipts from all revenue sources are used to finance Operation and Maintenance (Fund 401), Debt Service (Fund 403, Sewer Bond Parity Debt Service and Fund 407, Sewer Bond Subordinate Debt Service), and Construction Projects (Fund 402, Sewer Construction Improvements and Fund 408, Sewer Bond Construction) associated with the Wastewater Management Program. Any remaining balance in Fund 400, Sewer Revenue will be used for future year requirements and required reserves.

The Program's Availability Fee and Sewer Service Charge are based on staff analysis and consultant recommendations, and are included in the Forecasted Financial Statement for July 1, 2004 through June 30, 2009.

### Current Availability Fee Rates:

Availability Charges are fees charged to new customers for initial access to the system. In FY 2006, Availability Fees will increase from \$5,621 to \$5,874 for single-family homes based on current projections of capital requirements. The Availability Fee rates for all types of units are adjusted based on continued increases in expenses associated with treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements, and inflation. The following table displays the resulting increase by category.

Category	FY 2005 Availability Fee	FY 2006 Availability Fee
Single Family	\$5,621	\$5,874
Townhouses and Apartments	\$4,497	\$4,699
Hotels/Motels	\$1,406	\$1,469
Nonresidential	\$291/fixture unit	\$304/fixture unit

### Current Sewer Service Charge:

Sewer Service Charges are revenues received from existing customers and are used to fully recover program operation and maintenance costs, debt service payments and capital project funding primarily attributable to improving wastewater treatment effluent standards as mandated by State and Federal agencies. The Sewer Service Charge rate will increase from \$3.20 to \$3.28 per 1,000 gallons of water consumption in FY 2006. Based on this rate increase, the additional annual cost to the typical household is anticipated to be \$6.08. Sewer Service Charges are adjusted based on projected capital requirements associated with the renovation and rehabilitation of existing treatment facilities. It should be noted that FY 2007 - FY 2009 sewer service charges were revised from last year's forecasted financial statement and will be presented to the Board of Supervisors as part of the FY 2006 Advertised Budget Plan.

Category	FY 2005 Sewer Service Charge	FY 2006 Sewer Service Charge
Per 1,000 gallons water consumed	\$3.20	\$3.28

The FY 2006 Sewer Service Charge and Availability Fee increases will generate an additional \$4.1 million in revenues to offset the increased costs associated with capital project construction, system operation and maintenance, debt service, and upgrades to effectively meet new, more stringent nitrogen discharge limitations from wastewater treatment plants. The program will also utilize sewer fund balances to partially offset these higher costs. These FY 2006 rate increases are consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the Forecasted Financial Statement for July 1, 2004 through June 30, 2009.

## Fund 400 Sewer Revenue

**Availability Fees and Sewer Service Charges from FY 2002 through FY 2009:**

Fiscal Year	Availability Fee	Sewer Service Charge Per 1,000 gallons water used
2002	\$5,069	\$2.88
2003	\$5,247	\$2.95
2004	\$5,431	\$3.03
2005	\$5,621	\$3.20
2006	\$5,874	\$3.28
2007	\$6,138	\$3.45
2008	\$6,506	\$3.62
2009	\$6,896	\$3.80

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ There have been no revisions to this fund since approval of the FY 2005 Adopted Budget Plan.

# Fund 400 Sewer Revenue

## FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 400, Sewer Revenue

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$133,848,787</b>	<b>\$70,032,963</b>	<b>\$70,329,786</b>	<b>\$61,924,487</b>
Revenue:				
Lateral Spur Fees	\$32,400	\$20,000	\$20,000	\$20,000
Sales of Service	7,356,655	8,160,000	8,160,000	8,236,000
Availability Charges	33,772,123	33,429,000	33,429,000	35,210,000
Connection Charges	79,788	66,000	66,000	75,000
Sewer Service Charges	75,939,084	85,413,000	85,413,000	88,630,000
Delinquent Charges	25,426	100,000	100,000	50,000
Miscellaneous Revenue	99,459	200,000	200,000	150,000
Sale Surplus Property	51,019	94,000	94,000	90,000
Federal Aid <sup>1</sup>	117,163	0	0	0
Interest on Investments <sup>2</sup>	1,571,390	572,512	572,512	1,052,717
<b>Total Revenue</b>	<b>\$119,044,507</b>	<b>\$128,054,512</b>	<b>\$128,054,512</b>	<b>\$133,513,717</b>
Transfers In:				
Sewer Bond Debt Reserve (406)	\$7,057,328	\$0	\$0	\$0
Sewer Bond Construction (408)	3,500,000	0	0	0
<b>Total Transfers In</b>	<b>\$10,557,328</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$263,450,622</b>	<b>\$198,087,475</b>	<b>\$198,384,298</b>	<b>\$195,438,204</b>
Transfers Out:				
Sewer Operation and Maintenance (401)	\$69,640,262	\$72,596,080	\$72,596,080	\$74,565,928
Sewer Construction Improvements (402)	33,469,362	35,495,200	35,495,200	45,807,900
Sewer Bond Parity Debt Service (403)	68,702,004	6,695,912	6,695,912	6,720,045
Sewer Bond Subordinate Debt Service (407)	21,309,208	21,672,619	21,672,619	21,508,899
Sewer Bond Construction (408)	0	0	0	0
<b>Total Transfers Out</b>	<b>\$193,120,836</b>	<b>\$136,459,811</b>	<b>\$136,459,811</b>	<b>\$148,602,772</b>
<b>Total Disbursements</b>	<b>\$193,120,836</b>	<b>\$136,459,811</b>	<b>\$136,459,811</b>	<b>\$148,602,772</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$70,329,786</b>	<b>\$61,627,664</b>	<b>\$61,924,487</b>	<b>\$46,835,432</b>
Management Reserves:				
Operating and Maintenance Reserve <sup>4</sup>	\$17,898,634	\$18,703,022	\$18,703,022	\$18,840,955
Nitrification Reserve <sup>5</sup>	250,000	0	0	0
Future Debt Reserve <sup>6</sup>	3,277,000	2,497,000	2,497,000	1,718,000
<b>Total Reserves</b>	<b>\$21,425,634</b>	<b>\$21,200,022</b>	<b>\$21,200,022</b>	<b>\$20,558,955</b>
<b>Unreserved Balance</b>	<b>\$48,904,152</b>	<b>\$40,427,642</b>	<b>\$40,724,465</b>	<b>\$26,276,477</b>

# Fund 400

## Sewer Revenue

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<sup>1</sup> Represents federal aid received for the reimbursement of Hurricane Isabel expenses in FY 2004.

<sup>2</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$230,632 has been reflected as an increase to FY 2004 revenues to properly record accrued interest. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package.

<sup>3</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements, operation and maintenance expenses, and capital improvements. These costs change annually and funding for sewer projects is carried forward each fiscal year; therefore, ending balances fluctuate, reflecting the carryover of these funds.

<sup>4</sup> The Operating and Maintenance Reserve was established to provide funding to offset expenses associated with sewer system emergencies occurring within Fund 401, Sewer Operation and Maintenance.

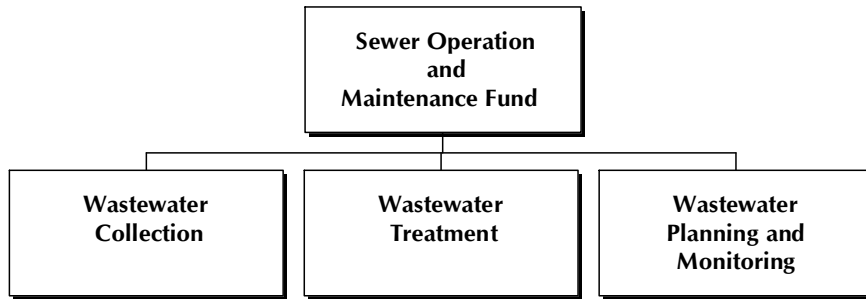
<sup>5</sup> The Nitrification Reserve was established to offset expenses occurring in Fund 402, Sewer Construction Improvements, associated with the nitrogen discharge upgrades at the Arlington Wastewater Treatment Plant. Beginning in FY 2005, no funding is required since all future nitrification expenses were appropriated in Fund 402, Sewer Construction Improvements.

<sup>6</sup> The Future Debt Reserve was established in anticipation of debt service reserve requirements for future treatment plant issues.

# Fund 401

## Sewer Operation and Maintenance

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### Mission

To safely collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost-effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

### Focus

The Wastewater Management Program includes wastewater collection and conveyance, wastewater treatment, planning and monitoring program areas. The primary functions are to strategically plan, efficiently operate and effectively maintain the wastewater system in the best interest of the County and its customers. Funding for sewer operations and maintenance are financed by a transfer from Fund 400, Sewer Revenue which is used to credit all operating revenues of the system including availability fees and sewer service charges associated with the program.

This program operates and maintains approximately 3,260 miles of sewer, 64 pump stations and 53 flow-metering stations. Treatment of wastewater generated is provided primarily through five regional wastewater collection and treatment plants. The regional treatment approach takes advantage of economies of scale in wastewater treatment and ensures the economical and efficient operation and management of the program.

One of the five regional plants is the County's owned and operated Noman M. Cole, Jr. Pollution Control Plant (NCPCP), which is currently permitted to treat 54 million gallons per day (mgd) of flow and is undergoing construction for expansion and process upgrades for an additional 13 mgd of flow capacity. Other regional facilities include the District of Columbia Water and Sewer Authority's Blue Plains Treatment Plant with 31 mgd capacity; Alexandria Sanitation Authority's Treatment Plant with 32.4 mgd capacity; Upper Occoquan Sewage Authority's Treatment Plant with 27.6 mgd capacity; and Arlington County's Treatment Plant with 3 mgd capacity. Fairfax County utilizes all of these facilities to accommodate a total capacity of 161 mgd.



# Fund 401

## Sewer Operation and Maintenance

The agency has identified a number of trends that influence the operation and maintenance of the sanitary sewer system. The major trends over the next two to five years include the following:

Impact of Total Daily Maximum Load (TDML) (fecal) studies - The United States Geological Survey and Northern Virginia Planning Commission have completed TDML studies for Accotink Creek and Four Mile Run. These studies have revealed fecal pollution in these streams, which can be attributed to humans. The County's wastewater collection system is a potential source of such pollution, correction of which could significantly impact Wastewater Management Program's operational and fiscal needs.

Capacity Maintenance Operation and Management (CMOM) - The United States Environmental Protection Agency (USEPA) has been planning for several years to promulgate sanitary sewer overflow (SSO) regulations, which would require municipalities to develop and implement a CMOM program to eliminate any sewer overflows and backups from the wastewater collection systems. The proposed SSO rule and the CMOM program would significantly affect program costs.

Integration of Information Technology - The Geographic Information System (GIS), the Supervisory Control and Data Acquisition (SCADA) system and the Infrastructure Computerized Maintenance Management System (ICMMS) require integration for optimal use. Computing and information technology are an integral part of every aspect of the Wastewater Management Program operations. Today's high customer expectations and increasing reliance on consistent 24-hour services, lead to an increasing dependence on and expectation for stable and reliable integrated information technologies that infuse the business process. Presently, GIS, the SCADA system, ICMMS system and other critical business systems operate independently and do not share information. Future customer service needs will require a full enterprise integration of the critical information technology systems to reduce total cost of ownership, increase availability of critical business data in the right format, and improve the quality and delivery of services to sewer customers.

Capital Improvements - Reinvestment in the sewer system infrastructure ensures optimum operation of all wastewater facilities. This initiative, closely related to CMOM endeavors, emphasizes capital improvements to wastewater collection and treatment facilities to meet requirements of the future sanitary sewer overflow regulations by the USEPA. The program continues to take a proactive stance toward infrastructure rehabilitation; however, CMOM regulations could greatly affect operations.

Asset Management Program - As a result of evaluating the program's financial management strategies, an Asset Management Program was developed. The first phase aligned the program's capital asset policies and procedures with the County's fixed asset policies and developed a process in which to evaluate the program's infrastructure. The second phase was to develop criteria to identify the program's critical assets. After the criteria was tested and accepted it was applied to all program assets. Phase three will be the condition assessment of all assets beginning with the most critical assets.

### THINKING STRATEGICALLY

Strategic issues for the Department include:


- Providing superior wastewater services to achieve a pure and natural state of air and water;
- Improving customer service, customer strategy and satisfaction by providing more comprehensive employee training;
- Expanding the Health and Safety Program through the improvement of the Emergency Planning and Response areas to ensure a safe work environment;
- Evaluating the program's financial management strategies to ensure proper cash management and debt capacity; and
- Utilizing automated technologies to enhance the existing computer systems to increase infrastructure rehabilitation projects in the most effective manner.

## Fund 401 Sewer Operation and Maintenance



The Wastewater Management Program is funded by revenues generated by the customers of the sanitary sewer system and recorded in Fund 400, Sewer Revenue. Sewer service charges support system operation and maintenance costs, debt service payments, and capital projects attributable to supporting or improving wastewater treatment services for existing customers. Availability fees support a proportional share of system costs and capital projects attributable to growth of the system required to support new customers. Existing customers are defined as those who have paid an availability fee for access to the system and receive wastewater treatment services. New customers are those who have not paid the availability fee. Upon payment of the availability fee and connection to the system, a new customer becomes an existing customer.

The County allocates expenses, interest income, bond proceeds, debt service payments, capital improvement project costs and funding, and operating transfers between existing and new users of the system. In accordance with the County's "Growth Pays for Growth Policy", both existing and new customers must pay for their share of the system's total annual revenue requirements.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Practicing Environmental Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Continue to be a leader in protecting the Chesapeake Bay. Received the AMSA Gold Award for 100 percent compliance with its NPDES discharge permit limits for CY 2003. Only 256 of the 16,000 wastewater treatment plants in the United States have received this award.	✓	✓	Agencywide
Accepted by the Commonwealth of Virginia, Department of Environmental (DEQ) as an Environmental Enterprise (E2) participant into the Virginia environmental excellence program.	✓	✓	Agencywide
Conducted exemplary work in analytical monitoring for the protection of the environment and the Chesapeake Bay, resulting in the receipt of the Laboratory Analyst Excellence Award from Virginia Water Environment Association/Virginia Wastewater Association (VWEA/VWWA).	✓		Planning & Monitoring
Reduce nutrients discharged to the Chesapeake Bay by using the new Biological Nutrient Removal (BNR) facilities which reduces total nitrogen discharge by 1.9 million pounds over the previous calendar year.	✓	✓	Treatment
Maintain the sewer collection and conveyance system in accordance with the "best business practices" operating condition by rehabilitating, repairing and replacing failing pumps, sewer lines and force mains.	✓	✓	Collection
Achieve 100 percent compliance with the newly established regulatory requirements under Title V of the Clean Air Act.	✓	✓	Treatment
Fully treated wastewater to a level better than all state requirements during Hurricane Isabel.	✓		Treatment

## Fund 401 Sewer Operation and Maintenance

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Initiate an "Adopt a School" program to educate and inform the community about the role wastewater treatment plays in protecting the environment.		<input checked="" type="checkbox"/>	Planning & Monitoring
Participated in the Lorton Citizens' Alliance Team (LCAT) which consists of members from the community, Wastewater Program and the Solid Waste Management Program to address the community's environmental concerns.	<input checked="" type="checkbox"/>		Agencywide
Continue to participate in neighborhood sponsored activities such as Adopt-A-Highway Clean-Up and Pohick Creek Clean-Up.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Treatment
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to implement the Capital Asset Management Program to identify major rehabilitation and replacement project over the next 5 to 10 years under the Capital Improvement Program.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
Continue to maintain Standard and Poor's, as well as Fitch's, bond rating of Triple A, the best financial rating a utility can receive.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Planning & Monitoring
Continue to operate the program in a manner that ensures it remains one of the lowest cost pollution control service providers in the region.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide

### Budget and Staff Resources

<b>Agency Summary</b>				
<b>Category</b>	<b>FY 2004 Actual</b>	<b>FY 2005 Adopted Budget Plan</b>	<b>FY 2005 Revised Budget Plan</b>	<b>FY 2006 Advertised Budget Plan</b>
Authorized Positions/Staff Years				
Regular	338/ 337.5	338/ 337.5	335/ 334.5	335/ 334.5
Expenditures:				
Personnel Services	\$19,682,272	\$23,146,926	\$23,146,926	\$24,295,163
Operating Expenses	47,774,865	51,108,514	51,975,759	51,208,337
Capital Equipment	928,546	1,145,799	1,366,522	461,155
<b>Subtotal</b>	<b>\$68,385,683</b>	<b>\$75,401,239</b>	<b>\$76,489,207</b>	<b>\$75,964,655</b>
Less:				
Recovered Costs	(\$551,958)	(\$589,153)	(\$589,153)	(\$600,834)
<b>Total Expenditures</b>	<b>\$67,833,725</b>	<b>\$74,812,086</b>	<b>\$75,900,054</b>	<b>\$75,363,821</b>

# Fund 401

## Sewer Operation and Maintenance

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### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$1,148,237**  
An increase of \$1,148,237 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Operating Expenses** **(\$767,422)**  
A decrease of \$767,422 in Operating Expenses is primarily due to the one-time carryover of encumbered and unencumbered items.
  
- ◆ **Recovered Costs** **(\$11,681)**  
An increase of \$11,681 in Recovered Costs is primarily due to the FY 2006 projected salaries of recoverable positions for sewer line repairs and pump station rehabilitations.
  
- ◆ **Capital Equipment** **\$461,155**  
Funding of \$461,155 has been included for new and replacement equipment. New equipment totals \$96,767 for an easement cleaning machine and 5 pole cameras to inspect and clean sanitary sewer lines for any defects or obstruction. Replacement items total \$364,388 for the replacement of vehicles and equipment based on age, mileage and repair cost considerations.

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

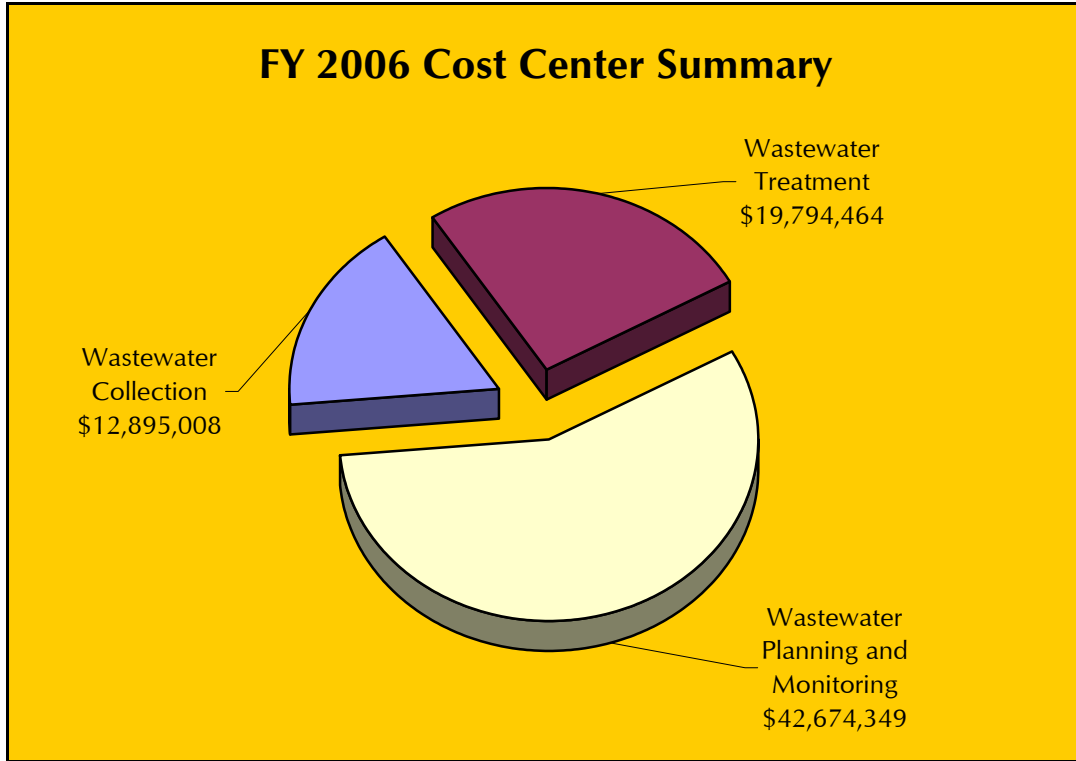
- ◆ At the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$1,087,968 due to the encumbered and unencumbered carryover of operating expenses and capital equipment items that were not received in FY 2004.
  
- ◆ The County Executive approved the redirection of 3/3.0 SYE positions from Fund 401, Sewer Operation and Maintenance. This adjustment includes the transfer of 2/2.0 SYE position to Agency 26, Capital Facilities to support additional engineering assignments associated with the VDOT transportation initiative to upgrade transit services and facilities on the Richmond Highway corridor as approved by the Board of Supervisors on February 9, 2004 and the transfer of 1/1.0 SYE position to Agency 31, Land Development Services to assume various land development and building construction responsibilities. No corresponding funding adjustment was required in FY 2004 as these positions will assume responsibilities previously funded under contracted services.

# Fund 401

## Sewer Operation and Maintenance

### Cost Centers

The three existing cost centers within Fund 401, Sewer Operation and Maintenance, are Wastewater Collection, Wastewater Treatment and Wastewater Planning and Monitoring. These cost centers work together to fulfill the mission of the sanitary sewer system and carry out the designated initiatives for the fiscal year.



### Wastewater Administration

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/0	0/0	0/0	0/0
<b>Total Expenditures</b>	<b>\$193,676</b>	<b>\$379,604</b>	<b>\$379,604</b>	<b>\$0</b>

Position Summary
<b>TOTAL POSITION</b>
<b>0 Position / 0.0 Staff Year</b>

In FY 2006, this cost center is closed out and funding is transferred to the Wastewater Planning and Monitoring Cost Center for existing intergovernmental and contractual obligations.

# Fund 401

## Sewer Operation and Maintenance

### Wastewater Collection

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	147/ 147	147/ 147	146/ 146	146/ 146
<b>Total Expenditures</b>	<b>\$11,757,072</b>	<b>\$13,013,883</b>	<b>\$13,211,806</b>	<b>\$12,895,008</b>

Position Summary		
<u>Collection Program</u>	<u>Gravity Sewers</u>	<u>Pumping Stations</u>
1 Director	1 Engineer IV	1 Engineer IV
1 Management Analyst III	1 Engineer II	1 Engineer III
1 Programmer Analyst III	1 Maintenance Superintendent	1 Industrial Electrician Supervisor
1 Training Specialist III	3 Senior Maintenance Supervisors	1 Instrumentation Supervisor
2 Network/Telecommunications Analysts I	1 Senior Construction Supervisor	1 Pump Station Supervisor
1 Safety Analyst	4 Engineering Technicians III	1 Engineer II
1 Warehouse Supervisor	6 Engineering Technicians II	1 Industrial Electrician III
1 Warehouse Specialist	1 Map Drafter	3 Instrumentation Technicians III
5 Admin. Assistants III	13 Engineering Technicians I	5 Pump Station Operators III
4 Admin. Assistants II	3 Heavy Equipment Operators	2 Industrial Electricians II
1 Laborer II	16 Labor Crew Chiefs	3 Plant Mechanics III
1 Storekeeper	3 Motor Equipment Operators	3 Instrumentation Technicians II
	4 Truck Drivers	1 Welder II
	12 Laborers III	7 Pump Station Operators II
	19 Utility Workers	4 Plant Mechanics II
		2 Instrumentation Technicians I
		1 Maintenance Trade Helper II
<b>TOTAL POSITIONS</b>		
146 Positions / 146.0 Staff Years		

### Goal

To operate, maintain, and repair the County's wastewater collection system in a manner that protects Fairfax County citizens and the environment.

### Wastewater Treatment

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	146/ 146	146/ 146	145/ 145	145/ 145
<b>Total Expenditures</b>	<b>\$16,097,605</b>	<b>\$20,964,833</b>	<b>\$21,209,451</b>	<b>\$19,794,464</b>

# Fund 401

## Sewer Operation and Maintenance

Position Summary		
<p><b><u>Noman M. Cole, Jr., Pollution Control Plant</u></b></p> <p>1 Director 1 Programmer Analyst IV 1 Data Base Administrator I 1 Engineer IV 1 Engineer II 1 Safety Analyst 2 Network/Telecommunications Analysts II 1 Engineering Technician III 1 Warehouse Supervisor 1 Heavy Equipment Supervisor 2 Inf. Technology Technicians II 1 Engineering Drafter 1 Administrative Assistant IV 1 Warehouse Specialist 3 Heavy Equipment Operators 3 Administrative Assistants III 1 Warehouse Worker-Driver 2 Storekeepers</p>	<p><b><u>Operations</u></b></p> <p>1 Engineer IV 1 Engineer III 1 Engineer II 1 Plant Operations Superintendent 7 Plant Operations Supervisors 8 Senior Plant Operators 17 Lead Plant Operators 32 Plant Operators 1 Engineering Technician II</p> <p><b><u>Maintenance</u></b></p> <p>1 Engineer IV 1 Plant Maintenance Superintendent 1 Industrial Electrician Supervisor 1 Instrumentation Supervisor 1 Plant Maintenance Supervisor</p>	<p>1 Chief Building Maintenance 4 Industrial Electricians III 3 Instrumentation Technicians III 1 Senior Maintenance Supervisor 3 Industrial Electricians II 7 Plant Mechanics III 5 Instrumentation Technicians II 2 Welders II 9 Plant Mechanics II 3 Painters I 1 Industrial Electrician I 1 Maintenance Trade Helper II 1 Senior Utility Worker 2 Utility Workers 2 Custodians II 1 Heating/Maintenance Worker</p>
<b>TOTAL POSITIONS</b>		
<b>145 Positions / 145.0 Staff Years</b>		

### Goal

To ensure efficient and effective operation and maintenance of the County's wastewater treatment facilities within the laws and standards established by the Congress of the United States in Public Law 92-500 which designates regulatory powers to the USEPA and the Virginia Department of Environmental Quality.

### Wastewater Planning and Monitoring

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	45/ 44.5	45/ 44.5	44/ 43.5	44/ 43.5
<b>Total Expenditures</b>	<b>\$39,785,372</b>	<b>\$40,453,766</b>	<b>\$41,099,193</b>	<b>\$42,674,349</b>

Position Summary		
<p><b><u>Financial Management and Planning</u></b></p> <p>1 Director 1 Management Analyst IV 1 Fiscal Administrator 1 Management Analyst III 1 Programmer Analyst III 1 Accountant II 2 Engineering Technicians II 1 Administrative Assistant IV 1 Administrative Assistant III PT 2 Administrative Assistants II</p>	<p><b><u>Engineering Planning and Analysis</u></b></p> <p>1 Engineer IV 1 Engineer III 1 Geog. Info. Spatial Analyst II 2 Geog. Info. System Technicians 4 Engineers II 3 Engineering Technicians III</p>	<p><b><u>Environmental Monitoring</u></b></p> <p>1 Environmental Services Director 2 Asst. Environmental Services Directors 1 Environmental Health Supervisor 3 Environmental Health Specialists II 2 Environmental Technologists III 3 Environmental Technologists II 7 Environmental Technologists I 1 Administrative Assistant II</p>
<b>TOTAL POSITIONS</b>		
<b>44 Positions / 43.5 Staff Years</b>		<b>PT Denotes Part-Time Position</b>

# Fund 401

## Sewer Operation and Maintenance

### Goal

To manage sewer revenue collection; to monitor and report County sewage flows treated at non-County facilities; to control, plan, and develop the Wastewater Management Program; and to environmentally monitor County treatment facilities, other publicly and privately-owned treatment facilities in the program, and nearby embayments.

### Key Performance Measures

#### Objectives

- ◆ To achieve a pure and natural state of air and water in Fairfax County by achieving performance results at Wastewater Management Program facilities better than state air and water permits require 100 percent of the time.
- ◆ To maintain the sewer infrastructure effectively by reducing blockages that cause sewer back-ups to less than the 5-year rolling annual average. The 5-year rolling annual average is the average of current year and four previous years of data.
- ◆ To ensure efficient wastewater collection and treatment services by providing service to customers at rates that are the lowest in the area.
- ◆ To provide excellent financial and asset management by ensuring a debt coverage ratio greater than 1.0.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Total average daily wastewater flow treated (million gallons)	96.1	106.0	110.0 / 108.3	110.0	112.0
Emergency repair work orders processed	1,664	2,011	2,400 / 2,299	2,100	2,100
Service trouble calls received	1,348	1,657	1,500 / 1,584	1,500	1,500
Operating Reserve maintained (\$ million)	\$17.2	\$17.2	\$17.8 / \$17.9	\$18.7	\$18.8
<b>Efficiency:</b>					
Percent of treatment capacity available for growth	28%	28%	32% / 33%	30%	30%
Emergency repairs, as a percent of total work orders	4.2%	4.7%	5.6% / 4.5%	4.8%	4.8%
Sewer Service Billing Rate, \$/1,000 gallons	\$2.88	\$2.95	\$3.03 / \$3.03	\$3.20	\$3.28



## Fund 401 Sewer Operation and Maintenance

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Sanitary sewer overflows (SSOs) per year (FY 2004, 5-yr. avg. = 28)	28	37	28 / 16	28	28
Percent of customers responded to within 24 hours	100%	100%	100% / 100%	100%	100%
Percentage of sewage back-ups responded to within 2 hours	100%	100%	100% / 100%	100%	100%
Odor complaints per year (FY 2004, 5-yr. avg. = 41)	84	41	55 / 25	55	41
Percent Capital Improvement Program funded	100%	100%	100% / 100%	100%	100%
<b>Outcome:</b>					
Compliance with Title V air permit and State water quality permit	100%	100%	100% / 100%	100%	100%
Blockages causing sewer back-ups per year (FY 2004, 5-yr. avg. = 40)	27	96	35 / 27	35	40
Average household sewer bill compared to other providers in the area	Lowest	Lowest	Lowest / Lowest	Lowest	Lowest
Debt Coverage Ratio: (Revenue - Operating Cost/Debt)	1.59	1.24	1.50 / 1.73	1.50	1.50

### Performance Measurement Results

In FY 2004, there were 341,705 connections to the sanitary sewer system, an increase of 2,960 connections over FY 2003. Approximately 87 percent of Fairfax County households are connected to the sewer system. Odor complaints were significantly lower in FY 2004 due to the completion of the odor control system which was a major source of odorous gases for the aeration tanks.

Wastewater flows were up due to an increase in new customers in FY 2004. Sanitary sewer overflows were down from last year mainly due to the increased effort by the Wastewater Collection staff monitoring trouble areas and having temporary pumps in place to divert flow during severe storm events. The decrease in sanitary sewage blockages was based on the agency's efforts to monitor the sewer program and keep the sewer system clean.

When comparing average annual sewer service billings for the regional jurisdictions, Fairfax County has the lowest average annual sewer service billings at \$243. Other regional jurisdictions range from \$263 to \$386. Rates are effective as of January 1, 2004 (FY 2005). The average sewer service billings for the other regional jurisdictions have been developed by applying each jurisdiction's sewer service rate to appropriate Single Family Residence Equivalents (SFRE) water usage determined from an analysis of Fairfax Water's historical average water usage records for SFREs. Based on the latest rate comparison, Fairfax County had the lowest annual sewer service charge. The program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment, and maintaining sufficient financial resources to fully fund the program's initiatives.

# Fund 401

## Sewer Operation and Maintenance

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 401, Sewer Operation and Maintenance

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$2,674,650</b>	<b>\$468,036</b>	<b>\$4,481,187</b>	<b>\$1,177,213</b>
Transfer In:				
Sewer Revenue (400) <sup>1</sup>	\$69,640,262	\$72,596,080	\$72,596,080	\$74,565,928
Total Transfer In	\$69,640,262	\$72,596,080	\$72,596,080	\$74,565,928
<b>Total Available</b>	<b>\$72,314,912</b>	<b>\$73,064,116</b>	<b>\$77,077,267</b>	<b>\$75,743,141</b>
Expenditures:				
Personnel Services	\$19,682,272	\$23,146,926	\$23,146,926	\$24,295,163
Operating Expenses <sup>2</sup>	47,774,865	51,108,514	51,975,759	51,208,337
Recovered Costs	(551,958)	(589,153)	(589,153)	(600,834)
Capital Equipment	928,546	1,145,799	1,366,522	461,155
Total Expenditures <sup>1,2</sup>	\$67,833,725	\$74,812,086	\$75,900,054	\$75,363,821
<b>Total Disbursements</b>	<b>\$67,833,725</b>	<b>\$74,812,086</b>	<b>\$75,900,054</b>	<b>\$75,363,821</b>
<b>Ending Balance<sup>1,3</sup></b>	<b>\$4,481,187</b>	<b>(\$1,747,970)</b>	<b>\$1,177,213</b>	<b>\$379,320</b>
PC Replacement Reserve <sup>4</sup>	\$244,830	\$252,030	\$252,030	\$379,320
<b>Unreserved Balance</b>	<b>\$4,236,357</b>	<b>(\$2,000,000)</b>	<b>\$925,183</b>	<b>\$0</b>

<sup>1</sup> The negative ending balance from the FY 2005 Adopted Budget Plan results from a decrease of \$2 million in the FY 2004 Transfer In from Fund 400, Sewer Revenue and is adjusted by FY 2005 expenditure adjustments and year end balances.

<sup>2</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$65,045 has been reflected as an increase to the FY 2004 expenditures. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package.

<sup>3</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding for sewer operations and maintenance is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>4</sup> The PC Replacement Reserve was established for the timely replacement of computer equipment.

# Fund 402

## Sewer Construction Improvements

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### **Focus**

Fund 402, Sewer Construction Improvements, provides for wastewater management construction projects through a transfer of funds from Fund 400, Sewer Revenue. All projects in Fund 402 are supported by sewer system revenues and are included in the Summary of Capital Projects.

In FY 2006, an amount of \$45,807,900 is included in Fund 402, Sewer Construction Improvements. Funding is provided through Fund 400, Sewer Revenue, to fund the County contributions for upgrade costs to the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA) and the Arlington Treatment Plant; construction of a new pump station, and the rehabilitation of the Clifton Pump and Haul Station and several existing pump stations; the replacement of Dogue Creek Force Main and the rehabilitation of Noman M. Cole, Jr. Pollution Control plant; as well as the repair, replacement and renovation of various aging sewer lines.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$51,688,913 due to the carryover of unexpended project balances.

A Fund Statement, a Summary of Capital Projects and Project Detail Tables for each project funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 402

## Sewer Construction Improvements

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 402, Sewer Construction Improvements

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$80,996,564</b>	<b>\$0</b>	<b>\$51,688,913</b>	<b>\$0</b>
Transfer In:				
Sewer Revenue (400)	\$33,469,362	\$35,495,200	\$35,495,200	\$45,807,900
Total Transfer In	\$33,469,362	\$35,495,200	\$35,495,200	\$45,807,900
<b>Total Available</b>	<b>\$114,465,926</b>	<b>\$35,495,200</b>	<b>\$87,184,113</b>	<b>\$45,807,900</b>
Total Expenditures	\$62,777,013	\$35,495,200	\$87,184,113	\$45,807,900
<b>Total Disbursements</b>	<b>\$62,777,013</b>	<b>\$35,495,200</b>	<b>\$87,184,113</b>	<b>\$45,807,900</b>
<b>Ending Balance</b>	<b>\$51,688,913</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 402

## Sewer Construction Improvements

### FY 2006 Summary of Capital Projects

#### Fund: 402 Sewer Construction Improvements

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
G00901	DC Treatment Center - Blue Plains	\$90,105,605	\$14,096,492.78	\$13,889,419.37	\$12,517,000
G00903	Arlington Wastewater Treatment	20,487,392	1,059,404.00	4,545,110.00	4,100,000
I00351	Pump Station Renovations		706,407.80	5,869,169.67	3,700,000
I00904	ASA Wastewater Treatment Plant	235,563,300	31,242,528.70	14,173,852.30	5,244,900
L00117	Dogue Creek Rehab/Replacement		23,935.72	476,064.28	2,500,000
N00321	Lower Potomac Exp. 54 MGD	106,269,000	3,182,768.67	12,608,938.54	1,000,000
T00124	Rocky Run Pump Station	4,335,926	470,000.00	337,203.78	0
X00445	Integrated Sewer Metering		116,175.00	238,972.86	0
X00823	Extension Projects FY 1993	4,009,003	1,211,673.67	318,623.06	0
X00826	Extension Project FY 1996	17,519,009	2,051,102.79	7,427,850.36	0
X00900	Replacement Transmission		6,079.60	776,725.19	0
X00905	Replacement & Transmission		7,005,145.43	10,778,958.54	6,250,000
X00906	Sewer Line Enlargement		1,497,770.15	4,711,048.86	700,000
X00908	Sewer Line Replacement - 5 Inch		0.00	136,920.04	0
X00910	Replacement and Renewal		103,551.97	10,073,202.98	9,796,000
X00930	Sewer Relocation - VADOT		2,969.93	184,466.13	0
X00940	Developer Projects County Costs		1,006.64	399,328.85	0
X00998	Sewer Contingency Project		0.00	185,686.27	0
X00999	Sewer Revolving Fund		0.00	52,572.00	0
<b>Total</b>		<b>\$478,289,235</b>	<b>\$62,777,012.85</b>	<b>\$87,184,113.08</b>	<b>\$45,807,900</b>

## Fund 402 Sewer Construction Improvements

<b>G00901</b>	<b>DC Treatment Blue Plains</b>
Blue Plains Sewer Shed	Countywide
<p><b>Description and Justification:</b> This project provides for the payment to DCWASA for Fairfax County's share of the projected costs associated with the upgrade to the DC Blue Plains Wastewater Treatment Plant. The County pays for approximately 8.4 percent of the total costs for the design and construction of the upgrade for nitrification and sludge handling facilities. Fairfax County's estimated share of the project cost is \$90,105,605 over a six-year period. Funding of \$12,517,000 provides for the County's FY 2006 share based on DCWASA's projected expense summary and construction schedule.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	221,635	130,765	90,871	0	0	0
Construction	63,402,580	8,493,890	13,985,845	12,354,229	12,517,000	16,051,616
Interjurisdictional Payment	26,481,389	24,926,422	19,777	1,535,190	0	0
<b>Total</b>	<b>\$90,105,605</b>	<b>\$33,551,077</b>	<b>\$14,096,493</b>	<b>\$13,889,419</b>	<b>\$12,517,000</b>	<b>\$16,051,616</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$12,517,000	\$12,517,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
First Quarter FY 2000	Fourth Quarter FY 2000	Fourth Quarter FY 2000	Various	Fourth Quarter FY 2009

## Fund 402 Sewer Construction Improvements

<b>G00903</b>	<b>Arlington Wastewater Treatment</b>
Arlington Sewer Shed	Countywide
<p><b>Description and Justification:</b> This project provides for the expansion and improvement of the Arlington County Wastewater Treatment Plant. The Fairfax County Board of Supervisors has approved a contract with Arlington County for the purchase of permanent sewage treatment capacity allocation of three million gallons per day in the expanded and improved Arlington Wastewater Treatment Plant. Fairfax County purchases this treatment capacity through contributions to the Arlington construction project. Funding in the amount of \$4,100,000 is required to meet the County's obligation in FY 2006.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	11,596,719	1,892,205	1,059,404	4,545,110	4,100,000	0
Interjurisdictional Payment	8,890,673	8,890,673	0	0	0	0
<b>Total</b>	<b>\$20,487,392</b>	<b>\$10,782,878</b>	<b>\$1,059,404</b>	<b>\$4,545,110</b>	<b>\$4,100,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$4,100,000	\$4,100,000

Completion Schedule				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
NA	Second Quarter FY 2003	Fourth Quarter FY 2004	Third Quarter FY 2005	Fourth Quarter FY 2009

## Fund 402 Sewer Construction Improvements

<b>I00351</b>	<b>Pump Station Renovations</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the renovation of the existing pumping stations, as well as the construction of new pumping stations within the Wastewater Management Program. FY 2006 funding in the amount of \$3,700,000 provides for the rehabilitation of the Clifton Pump and Haul Station and 14 pumping stations throughout the County based on the deteriorating condition of the holding tanks and other mechanical facilities.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$11,180	\$24,460	\$0	\$0	\$0
Design and Engineering		2,931,135	425,649	201,095	0	0
Construction		9,019,711	256,299	5,528,074	3,700,000	0
Other		208,784	0	140,001	0	0
Total	Continuing	\$12,170,811	\$706,408	\$5,869,170	<b>\$3,700,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$3,700,000	\$3,700,000



## Fund 402 Sewer Construction Improvements

<b>I00904</b>	<b>ASA Wastewater Treatment Plant</b>
ASA Sewer Shed	Various
<p><b>Description and Justification:</b> This project funds the payment to the Alexandria Sanitation Authority for Fairfax County's 60 percent share of construction costs associated with the ammonia removal improvements to the Alexandria Wastewater Treatment Plant. The design phase of the project has been completed, and construction is scheduled for completion in FY 2006. Funding of \$5,244,900 provides for the County's FY 2006 share based on the projected expense summary.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	179,411,125	98,942,142	31,242,529	14,173,852	5,244,900	29,807,702
Other	56,152,175	56,152,175	0	0	0	0
<b>Total</b>	<b>\$235,563,300</b>	<b>\$112,697,320</b>	<b>\$31,242,529</b>	<b>\$14,173,852</b>	<b>\$5,244,900</b>	<b>\$29,807,702</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$5,244,900	\$5,244,900

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	First Quarter FY 2000	First Quarter FY 2000	First Quarter FY 2001	Fourth Quarter FY 2006

## Fund 402 Sewer Construction Improvements

<b>L00117</b>	<b>Dogue Creek Rehabilitation/Replacement</b>
Lower Potomac Sewer Shed	Mount Vernon
<p><b>Description and Justification:</b> This project provides for the replacement of the Dogue Creek Force Main. The Dogue Creek Force Main is approximately 4,350 linear feet of 36-inch trunk line. The existing force main was rehabilitated in FY 1998; however, due to the critical nature of this force main, it has been recommended a new parallel force main be constructed and use the existing force main as a backup to the new force main. In FY 2004, funding was approved for the initial study and design. The design should be completed by June 2005. FY 2006 funding of \$2,500,000 will allow the project to continue on schedule with the first portion of the construction phase.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		265,183	0	0	0	0
Construction		1,224,125	23,936	476,064	2,500,000	2,000,000
Other		18,471	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,507,779</b>	<b>\$23,936</b>	<b>\$476,064</b>	<b>\$2,500,000</b>	<b>\$2,000,000</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$2,500,000	\$2,500,000

## Fund 402

### Sewer Construction Improvements

<b>N00321</b>	<b>Lower Potomac Exp. 54 MGD</b>
Lower Potomac Sewer Shed	Mount Vernon
<p><b>Description and Justification:</b> This project provides for the upgrade to the Noman M. Cole, Jr. Pollution Control Plan. FY 2006 funding in the amount of \$1,000,000 funds the initial study for upgrading the plant to meet the "limit of technology" nitrogen removal. Currently, the plant has the capabilities of meeting the current nitrogen removal standard of 8 mg/l. However, the state is considering a standard of 3 mg/l. In order to meet the 3 mg/l limit, an upgrade of the plant's current nitrogen removal process will be required.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$14,724,378	\$14,724,328	\$0	\$0	\$0	\$50
Design and Engineering	38,116,213	34,413,786	1,980,453	1,281,888	0	440,086
Construction	50,361,209	3,498,829	423,373	11,326,324	1,000,000	34,112,683
Other	3,067,200	2,287,532	778,942	726	0	0
<b>Total</b>	<b>\$106,269,000</b>	<b>\$54,924,474</b>	<b>\$3,182,769</b>	<b>\$12,608,939</b>	<b>\$1,000,000</b>	<b>\$34,552,819</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,000,000	\$1,000,000

## Fund 402 Sewer Construction Improvements

<b>X00905</b>	<b>Replacement and Transmission</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the systematic rehabilitation of the County's more than 3,100 miles of sanitary sewer lines. Rehabilitation options include techniques/products such as slip-lining, instituform, and fold and form. A total of 20 miles of sewer lines were completed in FY 2004 and anticipated in FY 2005 and FY 2006. Funding of \$6,250,000 includes \$5,000,000 for the recurring repair, replacement and renovation of these sewer lines using predominantly "no dig" technologies. In addition, \$1,000,000 is required for sewer line realignment of 13 line segments throughout the County to correct hydraulic problems to prevent backups and/or overflows and \$250,000 provides for a material storage facility at Little River Hunting Creek Treatment Plant site.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$135,996	\$889	\$22,482	\$0	\$0
Design and Engineering		1,819,238	97,610	380,451	0	0
Construction		62,202,321	6,802,315	10,339,176	6,250,000	0
Other		197,414	104,332	36,850	0	0
<b>Total</b>	Continuing	<b>\$64,354,969</b>	<b>\$7,005,145</b>	<b>\$10,778,959</b>	<b>\$6,250,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$6,250,000	\$6,250,000

## Fund 402 Sewer Construction Improvements

<b>X00906</b>	<b>Sewer Line Enlargement</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the replacement of undersized sewer lines with larger diameter sewer lines in those areas of the County experiencing growth or redevelopment. The current funding is for the replacement of the Pohick Trunk line due to the age and deteriorating condition of the trunk line. Based on the contract award, additional funding of \$700,000 in FY 2006 is required to complete construction of this project.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$202,600	(\$73,326)	\$74,189	\$0	\$0
Design and Engineering		712,205	198,678	1,996	0	0
Construction		1,465,725	1,372,418	4,632,149	700,000	0
Other		37,885	0	2,714	0	0
<b>Total</b>	Continuing	<b>\$2,418,415</b>	<b>\$1,497,770</b>	<b>\$4,711,049</b>	<b>\$700,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$700,000	\$700,000

## Fund 402 Sewer Construction Improvements

<b>X00910</b>	<b>Replacement and Renewal</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the replacement of facilities at the Noman M. Cole, Jr. Pollution Control Plant to maintain efficient operations and meet permit requirements. FY 2006 funding of \$9,796,000 supports the carbon replacement for the plant's filter systems, methanol facility for nitrogen removal, surge suppression of voltage spikes, incinerator rehabilitation, tertiary clarifiers and grit building rehabilitation, backup generator replacement, the final phase of the sludge dewatering facility replacement and the stormwater management plan to control the plant's stormwater runoff.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		1,525,302	103,552	0	0	0
Construction		3,967,195	0	9,338,960	9,796,000	0
Other		230,402	0	734,243	0	0
<b>Total</b>	Continuing	<b>\$5,722,899</b>	<b>\$103,552</b>	<b>\$10,073,203</b>	<b>\$9,796,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$9,796,000	\$9,796,000

## Fund 403

### Sewer Bond Parity Debt Service

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#### **Focus**

Fund 403, Sewer Bond Parity Debt Service, records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution. An amount of \$7,261,540 is required for this fund in FY 2006 including \$1,810,000 in principal payments and \$5,446,540 in interest payments for outstanding 1996 Series Refunding Bonds and an amount of \$5,000 for fiscal agent fees. All debt service payments are supported by Sewer System Revenues.

The bond proceeds are used to fund a portion of the treatment facility's expansion from 54 million gallons per day (MGD) to 67 MGD, as well as the construction of a nitrification process for the removal of ammonia nitrogen as required by the State Water Control Board. This removal of nitrogen will improve the quality of the effluent produced at the Noman M. Cole, Jr. Pollution Control Plant.

#### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ There have been no revisions to this fund since approval of the FY 2005 Adopted Budget Plan.

# Fund 403

## Sewer Bond Parity Debt Service

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 403, Sewer Bond Parity Debt Service

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,053,274</b>	<b>\$974,177</b>	<b>\$1,515,672</b>	<b>\$923,010</b>
Transfer In:				
Sewer Revenue (400)	\$68,702,004	\$6,695,912	\$6,695,912	\$6,720,045
Total Transfer In	\$68,702,004	\$6,695,912	\$6,695,912	\$6,720,045
<b>Total Available</b>	<b>\$69,755,278</b>	<b>\$7,670,089</b>	<b>\$8,211,584</b>	<b>\$7,643,055</b>
Expenditures:				
Principal Payment <sup>1</sup>	\$60,265,000	\$1,705,000	\$1,705,000	\$1,810,000
Interest Payments <sup>1</sup>	7,842,940	5,545,399	5,545,399	5,446,540
Fiscal Agent Fees <sup>2</sup>	52,569	5,000	5,000	5,000
Total Expenditures <sup>3</sup>	\$68,160,509	\$7,255,399	\$7,255,399	\$7,261,540
Non Appropriated:				
Amortization Expense <sup>4</sup>	\$79,097	\$33,175	\$33,175	\$33,175
<b>Total Disbursements</b>	<b>\$68,239,606</b>	<b>\$7,288,574</b>	<b>\$7,288,574</b>	<b>\$7,294,715</b>
<b>Ending Balance<sup>5,6</sup></b>	<b>\$1,515,672</b>	<b>\$381,515</b>	<b>\$923,010</b>	<b>\$348,340</b>

<sup>1</sup> The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Consolidated Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

<sup>2</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$25,272 has been reflected as an increase to FY 2004 expenditures. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package.

<sup>3</sup> FY 2005 Sewer Bond Debt actions will be reflected at the FY 2005 *Third Quarter Review* and FY 2006 adjustments will be incorporated in the FY 2006 Add-On process.

<sup>4</sup> In order to capitalize the 1996 bond costs, an amount of \$33,175 is amortized for 20 years and designated as an annual non-appropriated amortization expense for the 1996 bond series.

<sup>5</sup> In FY 2006, the ending balance of \$348,340 will support the reserves required to cover the remaining amortization of issuance costs for 1996 bonds.

<sup>6</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. Fund Balances fluctuate from year to year based on actual debt requirements and are used to cover amortization of issuance costs.



## Fund 406

### Sewer Bond Debt Reserve

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#### **Focus**

Fund 406, Sewer Bond Debt Reserve, fulfills the County's requirement to maintain a Reserve Fund pursuant to the Sewer Revenue Refunding Bonds, Series 1996. As outlined in the Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the 1996 Bonds.

No funding is required for Fund 406, Sewer Bond Debt Reserve. The FY 2006 recommended reserve is maintained at \$7,514,438.

#### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ There have been no revisions to this fund since approval of the FY 2005 Adopted Budget Plan.

# Fund 406

## Sewer Bond Debt Reserve

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 406, Sewer Bond Debt Reserve

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$14,571,766</b>	<b>\$7,514,438</b>	<b>\$7,514,438</b>	<b>\$7,514,438</b>
Revenue:				
Bond Proceeds	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$14,571,766</b>	<b>\$7,514,438</b>	<b>\$7,514,438</b>	<b>\$7,514,438</b>
Transfers Out:				
Sewer Revenue (400) <sup>1</sup>	\$7,057,328	\$0	\$0	\$0
Total Transfer Out	\$7,057,328	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$7,057,328</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b> <sup>2</sup>	<b>\$7,514,438</b>	<b>\$7,514,438</b>	<b>\$7,514,438</b>	<b>\$7,514,438</b>

<sup>1</sup> FY 2005 Sewer Bond Debt actions will be reflected at the *FY 2005 Third Quarter Review* and FY 2006 adjustments will be incorporated in the FY 2006 Add-On process.

<sup>2</sup> The reserve amount of \$7,514,438 provides for one year of principal and interest for the 1996 Series Bonds as required by the Sewer System's General Bond Resolution.

## Fund 407

### Sewer Bond Subordinate Debt Service

#### Focus

Fund 407, Sewer Bond Subordinate Debt Service, provides debt service funding for the Upper Occoquan Sewage Authority (UOSA) Bond Series and the Virginia Resources Authority (VRA) loans. The UOSA debt is based on the County's portion of the plant expansion to 54 million gallons per day. The two low-interest VRA loans from the State Revolving Fund Program were used to fund the County's share of construction costs for the Alexandria Sanitation Authority treatment plant upgrade for ammonia removal as required by the State Water Control Board. It should be noted that pursuant to the Sewer Bond resolution and respective agreements, these debt obligations are subordinate to the County's Sewer Revenue Bonds and therefore, the payments are made from this fund.

Funding in the amount of \$21,708,356 is required for this fund in FY 2006. Of this amount, \$21,698,356 will fund both the principal and interest for debt service and \$10,000 will fund fiscal agent fees. All debt service payments are supported by Sewer System Revenues through a transfer from Fund 400, Sewer Revenue.

The following table identifies the Bond Series and VRA loan payments required in FY 2006.

	Principal	Interest	Total
<b>UOSA Plant Expansion:</b>			
1995A	\$1,906,379	\$8,824,021	\$10,730,400
1995B	1,923,324	335,115	2,258,439
1995B - Manassas Park	55,921	9,743	65,664
2003	221,786	1,784,995	2,006,781
<b>Subtotal - UOSA</b>	<b>\$4,107,410</b>	<b>\$10,953,874</b>	<b>\$15,061,284</b>
FY 2001 VRA Loan	\$1,582,815	\$1,416,469	\$2,999,284
FY 2002 VRA Loan	1,952,499	1,685,289	3,637,788
<b>Subtotal - VRA</b>	<b>\$3,535,314</b>	<b>\$3,101,758</b>	<b>\$6,637,072</b>
<b>Total</b>	<b>\$7,642,724</b>	<b>\$14,055,632</b>	<b>\$21,698,356</b>

#### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ There have been no revisions to this fund since approval of the FY 2005 Adopted Budget Plan.

# Fund 407

## Sewer Bond Subordinate Debt Service

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 407, Sewer Bond Subordinate  
Debt Service

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$770,908</b>	<b>\$204,539</b>	<b>\$403,996</b>	<b>\$199,457</b>
Transfer In:				
Sewer Revenue (400)	\$21,309,208	\$21,672,619	\$21,672,619	\$21,508,899
Total Transfer In	\$21,309,208	\$21,672,619	\$21,672,619	\$21,508,899
<b>Total Available</b>	<b>\$22,080,116</b>	<b>\$21,877,158</b>	<b>\$22,076,615</b>	<b>\$21,708,356</b>
Expenditures:				
Principal Payment <sup>1,2</sup>	\$6,907,163	\$7,305,638	\$7,305,638	\$7,642,724
Interest Payment <sup>1,2</sup>	14,768,957	14,561,520	14,561,520	14,055,632
Fiscal Agent Fees	0	10,000	10,000	10,000
Total Expenditures	\$21,676,120	\$21,877,158	\$21,877,158	\$21,708,356
<b>Total Disbursements</b>	<b>\$21,676,120</b>	<b>\$21,877,158</b>	<b>\$21,877,158</b>	<b>\$21,708,356</b>
<b>Ending Balance</b> <sup>3</sup>	<b>\$403,996</b>	<b>\$0</b>	<b>\$199,457</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$165,586 has been reflected as an increase to the FY 2004 expenditures. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package.

<sup>2</sup> The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

<sup>3</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. These costs change annually and therefore, funding for sewer projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 408

## Sewer Bond Construction

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### **Focus**

Fund 408, Sewer Bond Construction, was established to provide for major sewer system construction projects that are funded from the sale of sewer revenue bonds and/or sewer system revenues including expansions of sewer treatment plants utilized by Fairfax County residents. Currently, the expansion of the Noman M. Cole, Jr. Pollution Control Plant is underway. Once complete, this facility will be able to process 67 million gallons per day and meet service needs through the year 2015.

It should be noted that the District of Columbia Blue Plains Expansion project was completed in FY 2003. This project addressed Fairfax County's share of upgrading the District of Columbia Water and Sewer Authority's (DCWASA) Blue Plains Wastewater Treatment Plant.

No additional funding is included in Fund 408, Sewer Bond Construction, for FY 2006. However, an amount of \$35,517 is anticipated in interest earnings.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ At the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$27,100,874 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 408 Sewer Bond Construction

## FUND STATEMENT

### Fund Type G40, Enterprise Funds

### Fund 408, Sewer Bond Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$37,330,967</b>	<b>\$790,657</b>	<b>\$28,890,144</b>	<b>\$2,089,270</b>
Revenue:				
Revenue from the Commonwealth <sup>1</sup>	\$614,346	\$0	\$0	\$0
Interest on Investments	1,022,611	36,636	300,000	35,517
<b>Total Revenue</b>	<b>\$1,636,957</b>	<b>\$36,636</b>	<b>\$300,000</b>	<b>\$35,517</b>
<b>Total Available</b>	<b>\$38,967,924</b>	<b>\$827,293</b>	<b>\$29,190,144</b>	<b>\$2,124,787</b>
Total Expenditures	\$6,577,780	\$0	\$27,100,874	\$0
Transfers Out:				
Sewer Revenue (400) <sup>2</sup>	\$3,500,000	\$0	\$0	\$0
<b>Total Transfers Out</b>	<b>\$3,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$10,077,780</b>	<b>\$0</b>	<b>\$27,100,874</b>	<b>\$0</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$28,890,144</b>	<b>\$827,293</b>	<b>\$2,089,270</b>	<b>\$2,124,787</b>

<sup>1</sup> The reimbursement of nitrification removal charges is received from the State Water Quality Improvement Fund based upon actual expenditures, which vary from year to year.

<sup>2</sup> An amount of \$3,500,000 from the fund balance was transferred to Fund 400, Sewer Revenue in FY 2004 to ensure that the Wastewater Management Program has an adequate cash balance for future system requirements.

<sup>3</sup> The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 408 Sewer Bond Construction

## FY 2006 Summary of Capital Projects

### Fund: 408 Sewer Bond Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
N00322	Lower Potomac 67 MGD	\$134,623,503	\$6,577,780.00	\$27,100,874.49	\$0
<b>Total</b>		<b>\$134,623,503</b>	<b>\$6,577,780.00</b>	<b>\$27,100,874.49</b>	<b>\$0</b>



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# Internal Service Funds

## Overview

Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services consist of insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

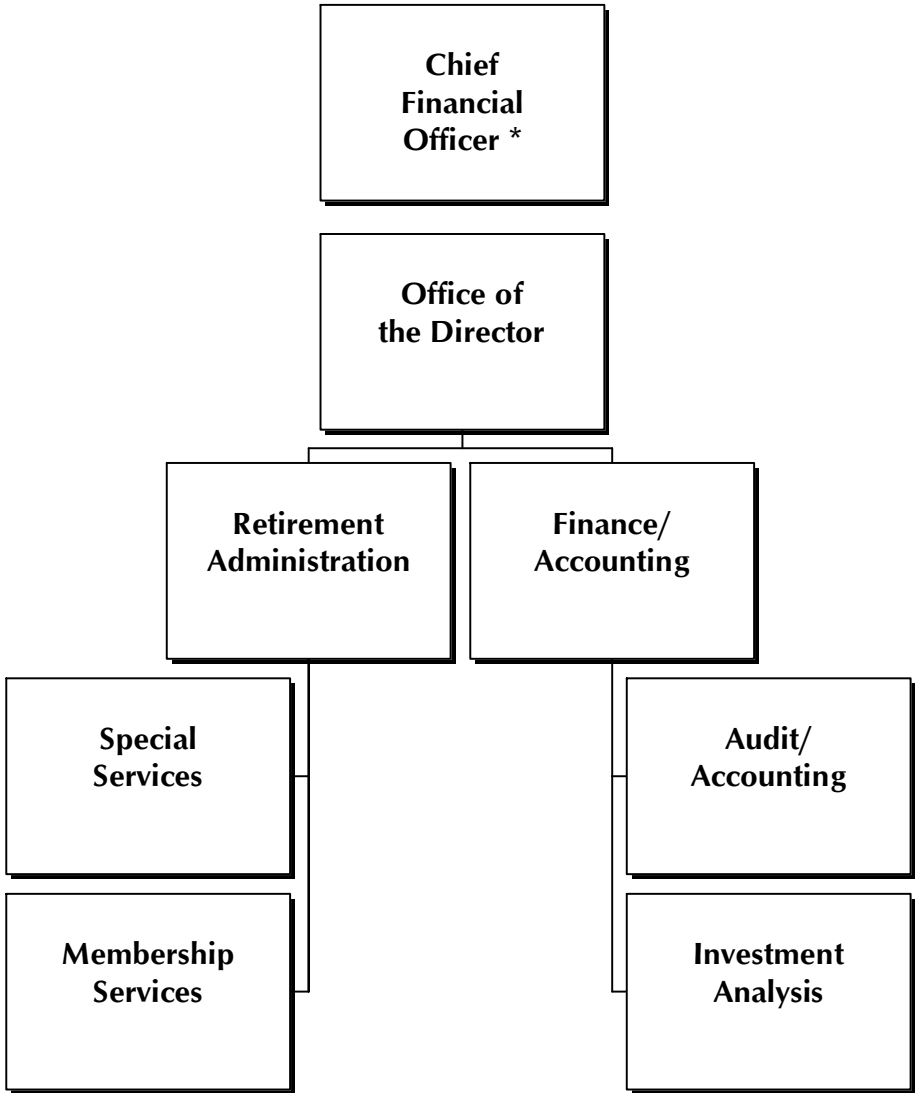
### FAIRFAX COUNTY INTERNAL SERVICE FUNDS

- ◆ **Fund 500, Retiree Health Benefits**, provides for monthly subsidy payments, based on age and years of service at the time of retirement, to eligible retirees of the County to help pay for health insurance. Participants who become eligible to receive benefits are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.
- ◆ **Fund 501, County Insurance Fund**, is utilized to meet the County's casualty obligations, liability exposures, and worker's compensation requirements.
- ◆ **Fund 503, Department of Vehicle Services**, ensures that the County, School and Park Authority vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner.
- ◆ **Fund 504, Document Services Division**, supports the printing, copier, and micrographic services to County and School agencies.
- ◆ **Fund 505, Technology Infrastructure Services**, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the mainframe, data communications, PC replacements, and radio networks are billed to user agencies.
- ◆ **Fund 506, Health Benefits Trust Fund**, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees.

### FAIRFAX COUNTY PUBLIC SCHOOLS INTERNAL SERVICE FUNDS

- ◆ **Fund 590, Public School Insurance Fund**, is an insurance fund that provides administration of workers' compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.
- ◆ **Fund 591, Public School Health and Flexible Benefits Fund**, is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.
- ◆ **Fund 592, Public School Central Procurement**, facilitates accounting of orders for textbooks, supplies, and equipment for the Fairfax County Public Schools (FCPS).

# Fund 500 Retiree Health Benefits Fund



\* The Chief Financial Officer has a liaison role for strategic direction and oversight of this agency; however, for budget purposes, that position and associated funding are reflected within the Department of Management and Budget.

# Fund 500

## Retiree Health Benefits Fund

### Focus

Fund 500, Retiree Health Benefits, provides monthly subsidy payments to eligible retirees of the County to help pay for health insurance. Prior to July 2003, the monthly subsidy was \$100 for all eligible retirees. The current monthly subsidy, approved in FY 2005, commences at age 55 and varies by length of service and Medicare eligibility as detailed in the following table. Note: For those retired prior to July 2003, the monthly subsidy is the greater of \$100 and the amounts below. There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. However, those employees who retired prior to July 1, 2003 with 15 or more years of service were eligible for the increased subsidy as of July 1, 2003.

<b>Current Retiree Health Benefit Subsidies</b>		
<b>Years of Service at Retirement</b>	<b>Monthly Subsidy Before age 65</b>	<b>Monthly Subsidy After age 65</b>
5 to 9	\$25	\$15
10 to 14	\$50	\$25
15 to 19	\$125	\$100
20 to 24	\$150	\$150
25 or more	\$175	\$175

During FY 2006, the average number of subsidy recipients, including new retirees who are eligible to receive the subsidy, is expected to increase by 160, or 8.1 percent, from 1,979 in FY 2005 to 2,139 in FY 2006. Estimates of the average number of subsidy recipients are based on a review of the projected number of retirements and health subsidy eligibility for personnel already retired from the Fairfax County Employees', Uniformed, and Police Officers Retirement Systems. Retirees who become eligible to receive the subsidy are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.

In FY 2006, the General Fund Transfer will increase by \$118,389, or 3.2 percent, over the *FY 2005 Revised Budget Plan* level of \$3,699,721, to \$3,818,110.

It should be noted that beginning in FY 2008 the County's financial statements will be required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for post employment benefits including health care, life insurance, and other non-retirement benefits offered to retirees. This new standard addresses how local governments should account for and report their costs related to postemployment healthcare and other non-pension benefits, such as the County's retiree health benefit subsidy. Currently, the County's subsidy is funded on a pay-as-you-go basis. GASB 45 will require that the County accrue the cost of these postemployment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension/retirement benefits. The County will have the option of continuing to fund benefit payments as they come due, which would result in a large unfunded liability, or prepay during employees' active employment in order to decrease the unfunded liability. In FY 2006, the County will continue to examine the advantages and disadvantages of each option to insure that the County responds to the new GASB standard properly, while maintaining the fiscal integrity of the County.

### Initiatives

- ◆ Provide appropriate funding level to support the retiree health insurance benefit subsidy.
- ◆ Continue to allow for the timely and accurate distribution of retiree health insurance subsidy payments.
- ◆ Estimate actuarial liabilities and develop an implementation plan to comply with the Governmental Accounting Standards Board's new accounting requirements for post-employment benefits other than pensions.

# Fund 500

## Retiree Health Benefits Fund

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Employee Compensation** **\$5,921**  
An increase of \$5,921 in Personnel Services associated with salary adjustments necessary to support the County's compensation program. Note: 1/1.0 SYE position in the Retirement Administration Agency is financed by this fund. For more information on positions in the Retirement Administration Agency, refer to Fund 600, Uniformed Retirement, Fund 601, Fairfax County Employees' Retirement, and Fund 602, Police Officers Retirement, in Volume 2 of the FY 2006 Advertised Budget Plan.
  
- ◆ **Benefit Payments** **\$127,715**  
An increase of \$127,715 in benefit payments based on the current and projected rate of participation.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ There have been no revisions to this fund since the approval of the FY 2005 Adopted Budget Plan.

# Fund 500

## Retiree Health Benefits Fund

### FUND STATEMENT

Fund Type G50, Internal Service Funds

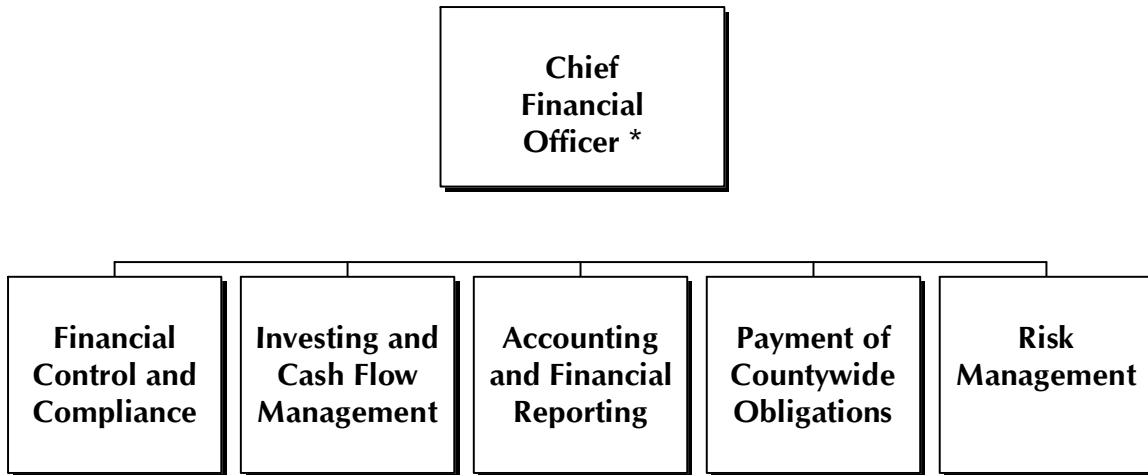
Fund 500, Retiree Health Benefits

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$140,941</b>	<b>\$137,378</b>	<b>\$255,003</b>	<b>\$152,625</b>
Transfer In:				
General Fund (001)	\$3,088,744	\$3,699,721	\$3,699,721	\$3,818,110
Total Transfer In	\$3,088,744	\$3,699,721	\$3,699,721	\$3,818,110
<b>Total Available</b>	<b>\$3,229,685</b>	<b>\$3,837,099</b>	<b>\$3,954,724</b>	<b>\$3,970,735</b>
Expenditures:				
Benefits Paid	\$2,891,130	\$3,718,975	\$3,718,975	\$3,846,690
Administrative	83,552	83,124	83,124	89,045
Total Expenditures	\$2,974,682	\$3,802,099	\$3,802,099	\$3,935,735
<b>Total Disbursements</b>	<b>\$2,974,682</b>	<b>\$3,802,099</b>	<b>\$3,802,099</b>	<b>\$3,935,735</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$255,003</b>	<b>\$35,000</b>	<b>\$152,625</b>	<b>\$35,000</b>

<sup>1</sup> The Ending Balance fluctuates based on the use of balance to fund retiree health subsidy payments and to offset General Fund requirements. This policy reflects the recognition that the General Fund should receive credit for any balances that are available at year-end.

# Fund 501

## County Insurance Fund



\* The Chief Financial Officer has responsibility for strategic direction and oversight of this agency; and for budget purposes, that position and associated funding are reflected in this agency.

### Mission

To ensure the health and safety of County citizens, employees and public officials, and to protect the County's financial assets. The agency is committed to providing the highest quality of customer service in managing the County's risks and exposures.

### Focus

Fairfax County has a statutory responsibility to provide Workers' Compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. The County Insurance Fund was established to fulfill this obligation. The Fund also provides countywide commercial insurance and self-insurance. The County self-insures automobile and general liability claims. Special commercial coverage is provided for activation insurance on County helicopters, real property coverage, and Fire and Rescue Department vehicle damage insurance. Administrative expenses of risk management programs are paid through this Fund.

Fairfax County provides a wide range of services to its employees and citizens, which in turn create potential risks and exposures to the County. Some of these risks include injuries involving County employees or damage to County property, injuries to citizens or damage to citizen property, automobile accidents, incidents arising from police activity, the actions of public officials, and the operation and maintenance of sewage and storm management systems.

The Risk Management Division approaches its mission from both internal and external perspectives. Recognizing that an organization the size of the County will experience losses, Risk Management staff work to mitigate losses and manage financial liabilities through a combination of self-insurance (which generally applies to losses expected to occur regularly, such as workers' compensation, automobile and general liability, and police professional and public officials liability) and commercial insurance (for losses which occur infrequently but tend to be large exposures, such as real property losses, aircraft liability and damage to high-value vehicles). Recognizing the importance of prompt and fair resolution of claims against the County, claims administration

### THINKING STRATEGICALLY



Strategic issues for the Department include:

- o Raising awareness of potential risk scenarios;
- o Exploring options for efficiencies in managing financial liabilities; and
- o Continuing to cultivate strong relationships with agencies.

## Fund 501 County Insurance Fund

utilizes both in-house staff and a contract claims administrator. Finally, Risk Management staff focuses on building and utilizing partnerships with other County agencies, the community, and neighboring jurisdictions to mitigate risks and to ensure excellent communication with the citizens of Fairfax County.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to develop outreach programs to educate citizens on County risk management initiatives.	✓	✓	Agencywide
Created a risk management critical incident response team for catastrophic, security and significant incidents, trained in all areas and working closely with local, state and federal contacts. In FY 2006 will add a business continuity piece, provide additional training, and improve and expand existing tools.	✓	✓	Agencywide
 <b>Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Developed telephonic and online reporting processes for all claims reducing the timeframe required to settle claims.	✓		Agencywide
Develop a countywide driver education program designed to reduce the number of accidents involving County employees.		✓	Agencywide
Develop the use of real-time computer conferencing to supplement conference calls for interagency teams.		✓	Agencywide
Provide online risk management education, training and graphical presentation programs to customers via the Internet.		✓	Agencywide
Make all risk management policies and procedures available to County users online.		✓	Agencywide
Developed enhanced self-assessments in such areas as office safety, ergonomics and security.	✓		Agencywide

# Fund 501 County Insurance Fund

## Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	13/ 13	13/ 13	13/ 13	13/ 13
Expenditures:				
Personnel Services	\$777,244	\$1,017,406	\$1,017,406	\$1,073,223
Operating Expenses	12,147,067	10,875,299	10,875,299	12,054,959
Capital Equipment	0	0	0	0
<b>Subtotal</b>	<b>\$12,924,311</b>	<b>\$11,892,705</b>	<b>\$11,892,705</b>	<b>\$13,128,182</b>
Less:				
Recovered Costs	(\$294,025)	(\$400,586)	(\$400,586)	(\$400,586)
<b>Total Expenditures</b>	<b>\$12,630,286</b>	<b>\$11,492,119</b>	<b>\$11,492,119</b>	<b>\$12,727,596</b>

Position Summary			
1 Risk Manager	1 Claims Manager	1 Safety Manager	
1 Administrative Assistant IV	1 Claims and Rehabilitation Supervisor	1 Safety Analyst	
1 Insurance Manager	1 Rehabilitation Specialist	1 Risk Analyst	
1 Management Analyst II	2 Claims Specialists	1 Administrative Assistant III	
<b>TOTAL POSITIONS</b>			
<b>13 Positions / 13.0 Staff Years</b>			

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- \$55,817**
**◆ Employee Compensation**  
 A net increase of \$55,817 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
- \$1,184,660**
**◆ General Insurance Costs**  
 A net increase of \$1,184,660 in Operating Expenses is primarily due to an increase in costs associated with workers' compensation, real property and insurance premium increases.
- (\$5,000)**
**◆ Internal Service Charges**  
 A decrease of \$5,000 for Department of Vehicle Services charges based on anticipated charges for motor pool costs.

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ There have been no revisions to this Fund since the approval of the FY 2005 Adopted Budget Plan.



# Fund 501

## County Insurance Fund

### Key Performance Measures

#### Goal

To identify and limit potential financial losses to the County arising in the normal course of business or as a result of accidents, acts of nature, and any action for which the County can be held liable; to provide prompt and efficient resolution of claims resulting from such losses; and to manage financial resources and commercial insurance options so as to limit the impact of losses on current operations.

#### Objectives

- ◆ To process 98 percent of all claims within 30 business days from date of incident.
- ◆ To maintain the ratio of premium paid to the value of assets covered at 0.185 percent in order to maximize the value of County assets insured in relation to the total premium dollars expended.
- ◆ To reduce the overall percentage of automobile accidents from 1.00 to .91 per 100,000 miles driven through an aggressive program of driver education.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Claims requiring investigation	2,283	2,960	2,200 / 2,646	2,600	2,600
Total insurance premiums paid	\$2,424,946	\$2,179,118	\$2,708,194 / \$1,949,094	\$3,027,425	\$3,311,501
County drivers receiving training	NA	NA	NA / NA	300	600
<b>Efficiency:</b>					
Cost per claim processed	\$114	\$104	\$131 / \$114	\$103	\$106
Cost per insurance policy	\$880	\$654	\$773 / \$646	\$596	\$655
Cost per driver trained	NA	NA	NA / NA	\$122	\$101
<b>Service Quality:</b>					
Average claims processing time (days)	14	8	8 / 7	7	7
Value of County assets covered (in billions)	\$0.539	\$1.253	\$1.572 / \$1.572	\$1.705	\$1.791
Preventable accidents	332	298	325 / 261	300	275
<b>Outcome:</b>					
Percentage of claims processed within 30 days	93%	95%	94% / 98%	98%	98%
Ratio of premium paid to value of assets covered (1)	0.450%	0.174%	0.172% / 0.172%	0.178%	0.185%
Preventable accidents per 100,000 miles driven	0.96	1.13	1.00 / 0.89	1.00	0.91

(1) While 0.172 percent was achieved in FY 2004, estimates are based on market projections; therefore, previous year's data is not indicative of future year estimates. Risk Management strives to negotiate the best possible rates given the current market conditions.

# Fund 501

## County Insurance Fund

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### **Performance Measurement Results**

The Risk Management Division created a new objective for FY 2005 to reduce the overall rate of automobile accidents through an aggressive driver education program. The program will be evaluated on the basis of measurable success in terms of the number of preventable accidents per 100,000 miles driven.

In FY 2003, the ratio of premiums paid to assets covered declined significantly from previous levels. The insurance industry has been affected by multiple market forces over the last few years. During FY 2001 and FY 2002, underwriters were unwilling to provide all the coverage the County sought, and premiums soared in light of the losses (and future risks) associated with the terrorist events of September 11, 2001. To provide basic coverage, multiple policies were negotiated. In FY 2003, coverage of County properties was negotiated at favorable premium rates. Requirements also were reexamined, assuring that only essential policies were maintained, and some coverage was transferred from the commercial market to state-sponsored programs. Beginning in FY 2004, the insurance program was expanded to include the coverage requirements of the Housing Authority and the Park Authority's Historical Objects Division, thereby reducing overall costs to the taxpayer.

The division has also demonstrated success in increasing the percentage of claims processed within 30 days. In FY 2002, a program for telephonic reporting of workers' compensation claims was initiated. By the end of that year, 20 percent of such claims were reported by telephone. In FY 2004, 80 percent of claims were reported by telephone and reporting options were expanded to include online reports. As a result of this effort, 98 percent of claims were processed within 30 days, even though the enhanced program was in place less than a full year. As reporting time decreases, employee medical care and return-to-work time improves, and the cost of claims decreases. It is anticipated that 98 percent of claims will be processed within 30 days in FY 2005 and FY 2006.

# Fund 501 County Insurance Fund

## FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 501, County Insurance Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$26,280,309</b>	<b>\$24,490,957</b>	<b>\$25,614,751</b>	<b>\$25,392,765</b>
Revenue:				
Interest	\$171,579	\$555,039	\$555,039	\$300,588
Workers' Compensation <sup>1</sup>	6,920,689	7,739,064	7,739,064	687,863
Other Insurance <sup>1</sup>	3,783,033	2,976,030	2,976,030	336,243
<b>Total Revenue</b>	<b>\$10,875,301</b>	<b>\$11,270,133</b>	<b>\$11,270,133</b>	<b>\$1,324,694</b>
Transfer In:				
General Fund (001) <sup>1</sup>	\$0	\$0	\$0	\$10,497,991
<b>Total Transfer In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,497,991</b>
<b>Total Available</b>	<b>\$37,155,610</b>	<b>\$35,761,090</b>	<b>\$36,884,884</b>	<b>\$37,215,450</b>
Expenditures:				
Administration	\$933,568	\$1,147,256	\$1,147,256	\$1,198,528
Workers' Compensation	7,217,546	5,822,801	5,822,801	6,854,893
Self Insurance Losses	1,440,651	1,763,001	1,763,001	1,641,042
Commercial Insurance Premium	1,949,094	2,759,061	2,759,061	3,033,133
<b>Total Expenditures</b>	<b>\$11,540,859</b>	<b>\$11,492,119</b>	<b>\$11,492,119</b>	<b>\$12,727,596</b>
Expense for Net Change in Accrued Liability <sup>2</sup>	\$1,089,427	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$12,630,286</b>	<b>\$11,492,119</b>	<b>\$11,492,119</b>	<b>\$12,727,596</b>
<b>Ending Balance</b>	<b>\$25,614,751</b>	<b>\$24,268,971</b>	<b>\$25,392,765</b>	<b>\$24,487,854</b>
Restricted Reserves:				
Accrued Liability <sup>2</sup>	\$22,333,973	\$21,244,546	\$22,333,973	\$22,333,973
PC Replacement Reserve	7,200	7,200	7,200	7,200
Reserve for Catastrophic Occurrences	3,273,578	3,017,225	3,051,592	2,146,681

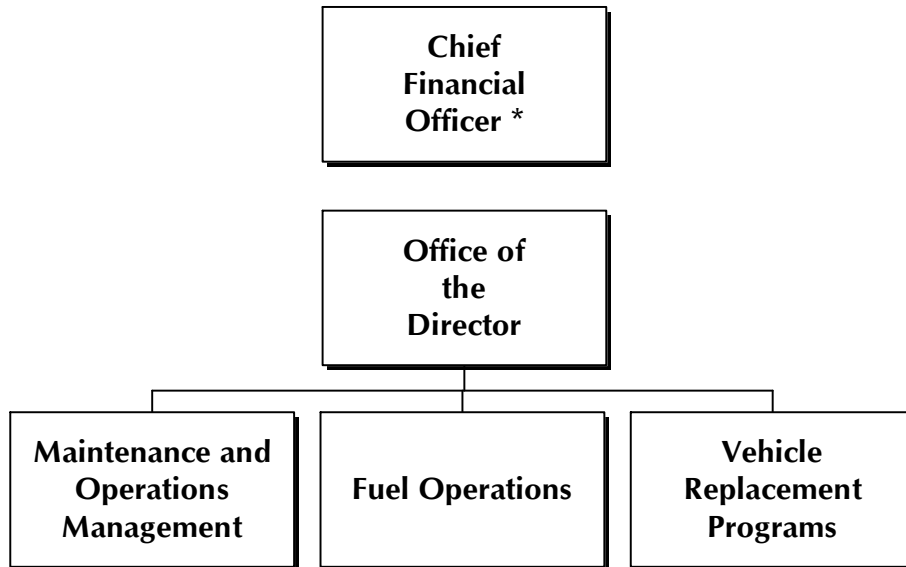
<sup>1</sup> Beginning in FY 2006 Workers' Compensation and Other Insurance is reflected as a General Fund transfer since the contribution is from the General Fund as a whole, not a specific agency or agencies.

<sup>2</sup> FY 2004 actuals have been updated to reflect all FY 2004 audit adjustments. These changes include an expenditure increase of \$1,089,427 due to the net change in accrued liabilities (value of outstanding claims) based on an annual independent actuarial valuation. This adjustment results in a corresponding adjustment to the total Accrued Liability Ending Balance and Unreserved Balance but does not effect the cash balance or the Ending Balance which is calculated using Total Available less Total Expenditures, not Disbursements.

# Fund 503

## Department of Vehicle Services

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\* The Chief Financial Officer has responsibility for strategic direction and oversight of this fund; however, for budget purposes, that position and associated funding are reflected within the Department of Management and Budget.

### Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services which are responsive to the needs of customer departments, and which conserve the value of the vehicle and equipment investment.

### Focus

The Department of Vehicle Services (DVS) provides management and maintenance services to the County's vehicle fleet and maintenance support to the Fairfax County Public Schools (FCPS). DVS maintains a County fleet of over 5,700 vehicles. It should be noted that "vehicles" includes all types of equipment maintained by DVS including basic cars and trucks, specialized vehicles such as dump trucks and wreckers, and non-motorized equipment such as mowers, snow plow blades, and trailers. DVS does not maintain those vehicles owned by the Fairfax County Water Authority, FASTRAN programs, and FAIRFAX CONNECTOR buses.

The Department has four maintenance facilities. The Jermantown and West Ox facilities are located on the western side of the County, and the Newington and Alban facilities are on the south end of the County. These facilities provide timely, responsive and efficient vehicle repairs/services, including towing and road services at competitive prices.

The County's Vehicle Replacement Fund is managed by DVS. The fund's purpose is to set aside funding over a vehicle's life in order to pay for the replacement of that vehicle when it meets replacement criteria. The current

**THINKING STRATEGICALLY**

Strategic issues for the Department include:

- Providing high quality vehicle maintenance/repair and fleet management services at a competitive price;
- Ensuring the workforce is properly trained to maintain vehicles with new technology and fuel sources;
- Practicing environmental stewardship through various methods such as using alternative fuels, purchasing lower emission vehicles, and pursuing retrofit and fuel treatment technologies to reduce emissions from the current fleet; and
- Establishing inventory management data and analysis procedures that ensure needed parts are available when required.

## Fund 503

### Department of Vehicle Services

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replacement criteria include the age, mileage, and condition of the vehicle. This fund is intended primarily for General Fund agencies. As of July 2004, 32 agencies participate in the fund, which includes approximately 2,100 vehicles. Additionally, for the Police Department, DVS manages the Helicopter, Boat and the Police Specialty Vehicle Replacement Funds. DVS also manages an Ambulance and a Large Apparatus Replacement Fund to support the Fire and Rescue Department and a FASTRAN Bus Replacement Fund to support the FASTRAN Program run by the Department of Recreation and Community Services. These funds allow the Police Department, Fire and Rescue Department, and Department of Community and Recreation Services to make flat fixed payments into their respective funds to ensure that funds are available for a regular replacement program.

DVS manages the County's fuel program, including maintenance of the County's 47 fuel sites. These sites are primarily located at police stations, fire stations, schools, DVS maintenance facilities and Public Works facilities. During FY 2004, DVS closed the fuel site at the Jefferson Fire Station.

Other services provided by DVS include: emergency roadside repair; oversight and records maintenance, including performing security administration for the County's Fleet Maintenance System; operation of the County's motor pool; technical support/review specifications and purchase requests for County vehicles and related equipment.

A major area of concern for the Department is that the Washington DC Metropolitan area is in non-attainment for the National Ambient Air Quality Standard (NAAQS) for ground-level ozone. The US Environmental Protection Agency (EPA) has also proposed to find the area in non-attainment of the NAAQS for particulate matter. Fairfax County has numerous initiatives underway to promote cleaner air, as well as to maintain and improve all other ecological resources. As part of meeting these goals, DVS began a strategy to reduce vehicle emissions in the County by phasing in ultra low sulfur diesel, retrofitting the County and FCPS diesel fleet with Diesel Oxidation Catalysts (DOC) and performing authorized reprogramming of certain diesel engine control modules (ECM). The DOC will reduce the emissions of particulate matter, hydrocarbons (an ozone precursor) and carbon monoxide. The ECM reprogramming will reduce emissions of oxides of nitrogen (another ozone precursor). DVS has also begun specifying that diesel engines in new highway vehicles that comply fully with the latest EPA emissions standards will be favored in bid evaluations over those that use any of several phase-in policies in order to be certified without fully complying. The total cost of the diesel emissions reduction strategy project is estimated between \$7 and \$8 million, of which \$4.5 million has already been identified, including \$2 million appropriated by the Board as part of the *FY 2003 Carryover Review*, the utilization of \$1 million awarded to the County through the Virginia Power Settlement grant, and the use of \$1.5 million in State Aid and Gas Tax funds to retrofit the FAIRFAX CONNECTOR fleet with diesel particulate filters. DVS will continue to explore other grant opportunities with the EPA as they become available.

In addition, as part of a larger County effort to promote cleaner air, as well as maintenance and improvement of all other ecological resources, DVS will continue to increase the size of the hybrid fleet as older vehicles are replaced. DVS is also exploring the use of other fuel-efficient vehicles in the fleet.

The Department will continue to expand into other application modules in the Fleet Maintenance System, which was installed in FY 2003 and has improved several agency operations and processes. In FY 2004, the motor pool module was implemented and interfaced to the billing system. In FY 2005, the Fleet Maintenance System's parts warranty and vehicle warranty/recall processes will be implemented and replace the current manual system. Both will ease tracking and improve accountability. In FY 2005 and FY 2006 we will continue to expand into other system capabilities to include improved scheduled maintenance capabilities, improved parts inventory management and vehicle replacement modeling.

In FY 2005, DVS finalized a procedural memorandum for a fleet utilization policy with a goal of balancing the investment in the fleet (to include all costs from life to disposal) while ensuring departments and agencies have the fleet means to support its mission. In addition, the Fleet Utilization Management Committee (FUMC) was formed to provide the County Executive with recommendations on fleet-related issues, including feedback on whether to retain, reassign, eliminate, or assign pool vehicle status to under utilized vehicles and

## Fund 503

### Department of Vehicle Services


equipment, as well as evaluating the need for fleet additions. In FY 2005, a net reduction to the fleet of 100 vehicles was accomplished through this review process. Adjustments to FY 2006 DVS charges have been made to account for this vehicle contraction, along with the usual factors impacting vehicle maintenance and fuel costs. One-time savings of approximately \$1.2 million resulted from the contraction of these vehicles, in addition to annual savings of approximately \$250,000 due to reduced agency billings for maintenance and replacement requirements. As part of the procedural memorandum, new guidelines concerning agency requests for fleet additions have been established, including a review by the FUMC to ensure that the assignment of a vehicle is the most cost-effective means of accomplishing the mission.

Also, in FY 2005 DVS has begun the process of examining lifecycle costing for some vehicle types for the FY 2007 budget cycle. A vehicle's lifecycle cost is its total cost during its entire service life. The goal is to determine the point, mileage and/or age at which it is most economically advantageous to replace a specific vehicle type (e.g., sedans or trash trucks). In determining a vehicle's lifecycle cost, DVS will incorporate into the model all aspects of vehicle ownership, starting with the purchase cost, including maintenance and operation costs while considering downtime (i.e., vehicle is not available for use) and finally salvage or resale value.


In FY 2005, DVS is increasing by six the number of bays dedicated to vehicle maintenance. This is the result of several projects. First, the Fire and Rescue Department's new Fire Apparatus shop (located at the West Ox facility) is complete and the bays occupied by that group have been vacated and taken over by DVS. This allowed the fire equipment repair section of DVS to move from Jermantown to West Ox, thus consolidating all fire maintenance for the west end of the County at that location. Secondly, the maintenance facility at Jermantown dedicated to fire equipment maintenance is being upgraded with offices, part storage areas, etc. Finally, the new DVS West Ox body shop is complete, and the space in the main facility occupied by that function is being converted to maintenance bays.

In order to address workload issues associated with the increase in the number of school buses in the fleet, an increase of 5/5.0 SYE mechanic positions are included in the FY 2006 budget. The cost of these positions is being covered by savings in overtime and reduced reliance on commercial repair contracts with outside vendors.

### **New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision**

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to expand the hybrid fleet as older vehicles are replaced as well as explore the use of other fuel-efficient vehicles in order to promote cleaner air.	☑	☑	Vehicle Replacement Program
Continue to implement a plan to reduce vehicle emissions in the County by retrofitting the County and FCPS Diesel Fleet with Diesel Oxidation Catalysts. This strategy will be completed as funding is available. So far, 702 school buses have received retrofits. Another 310 are under contract for retrofits. One hundred and four class 8 heavy duty diesel trucks will receive retrofits in the next phase.	☑	☑	Fuel Program and Maintenance and Operations
As funding permits, phase in the use of ultra low sulfur diesel fuel.	☑	☑	Fuel Program and Maintenance

## Fund 503 Department of Vehicle Services

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Continue to expand the use of the Fleet Maintenance System. In FY 2005, DVS' Fleet Maintenance System's parts warranty and vehicle warranty/recall processes was implemented and replaced the current manual system. Both will ease tracking and improve accountability. In FY 2005 and FY 2006 the agency will expand into other system capabilities to include improved scheduled maintenance capabilities, improved parts inventory management and vehicle replacement modeling.	☑	☑	Maintenance and Operations
In FY 2005, DVS finalized a procedural memorandum for a fleet utilization policy with a goal of balancing the investment in the fleet (to include all costs from life to disposal) while ensuring departments and agencies have the fleet means to support their missions. In addition, the Fleet Utilization Management Committee was formed to provide recommendations on fleet-related issues, including feedback on whether to retain, reassign, eliminate, or assign pool vehicle status to under utilized vehicles and equipment, as well as evaluating the need for fleet additions.	☑	☑	Vehicle Replacement Program
In FY 2005 DVS began the process of examining lifecycle costing for some vehicle types for the FY 2007 budget cycle. A vehicle's lifecycle cost is its total cost during its entire service life. The goal is to determine the point, mileage and/or age at which it is the most economically advantageous to replace a specific vehicle type.		☑	Vehicle Replacement Program and Maintenance and Operations

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	256/ 256	256/ 256	256/ 256	261/ 261
Expenditures:				
Personnel Services	\$15,148,005	\$16,137,718	\$16,137,718	\$17,316,136
Operating Expenses	22,072,915	22,327,261	25,644,808	28,387,588
Capital Equipment	11,126,633	13,452,854	16,601,489	10,269,140
<b>Total Expenditures</b>	<b>\$48,347,553</b>	<b>\$51,917,833</b>	<b>\$58,384,015</b>	<b>\$55,972,864</b>

# Fund 503

## Department of Vehicle Services

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### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$1,178,418**  
An increase of \$1,178,418 in Personnel Services associated with salary adjustments necessary to support the County's compensation program and to support the creation of 5/5.0 SYE mechanic positions in order to address workload issues associated due primarily to the increase in the number of school buses in the fleet.
  
- ◆ **Fuel Related Expenditures** **\$5,415,649**  
An increase of \$5,415,649 in fuel related expenses is primarily due to the increased global prices for crude oil coupled with the County's on-going conversion to ultra-low sulfur diesel fuel (ULSD).
  
- ◆ **Other Vehicle Related Expenditures** **\$644,678**  
An increase of \$644,678 in other vehicle-related expenses is due primarily to the increased cost of parts, shops supplies, tires and other maintenance-related needs, partially offset by a reduced reliance on commercial repair contracts with outside vendors due to the creation of the 5/5.0 SYE new mechanic positions noted above.
  
- ◆ **Carryover Adjustments** **(\$3,317,547)**  
A decrease of \$3,317,547 is due primarily to the one-time carryover of encumbered and unencumbered items for operating expenses, including funds earmarked for the retrofitting of diesel vehicles to meet more stringent air quality requirements and funds to renovate the Jermantown Maintenance Facility.
  
- ◆ **Vehicle and Equipment Replacement** **\$10,269,140**  
Funding of \$10,269,140 is due primarily to the purchase of replacement vehicles that have met established age and mileage criteria. Of this amount, \$6,648,629 is due to automobile/light truck replacement requirements in FY 2006. A total of 277 vehicles have been identified by the Department of Vehicle Services as meeting both the established age and mileage criteria for replacement in FY 2006, an increase of 11 vehicles over the FY 2005 Adopted Budget Plan total. An additional \$1,711,000 is included is for large Fire and Rescue Department vehicles; \$835,393 is for FASTRAN bus replacement and \$291,052 is for the purchase of two ambulances for the Fire and Rescue Department. The balance of \$783,066 is for various other capital equipment required for the maintenance of the County fleet including the replacement of equipment that has reached the end of its useful life or due to safety and/or environmental concerns.

### **Changes to FY 2005 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$6,466,182**  
An increase of \$6,466,182 due primarily to the carryover of \$3,583,382 for encumbered items, including vehicles, fire apparatus and FASTRAN buses. In addition, an amount of \$1,862,800 is for unencumbered carryover to continue the retrofitting of diesel vehicles to meet more stringent air quality requirements, to replace two dump trucks for the Maintenance and Stormwater Management Division and to renovate the Jermantown Maintenance Facility. The remaining amount of \$1,020,000 was included to appropriate funding received as a result of the Virginia Electric Power Company (VEPCO) settlement approved by the Board of Supervisors in June 2004. These funds will be used to purchase and install diesel retrofits on school buses per the terms of a settlement between, VEPCO, EPA, the Department of Justice and several northeastern states.

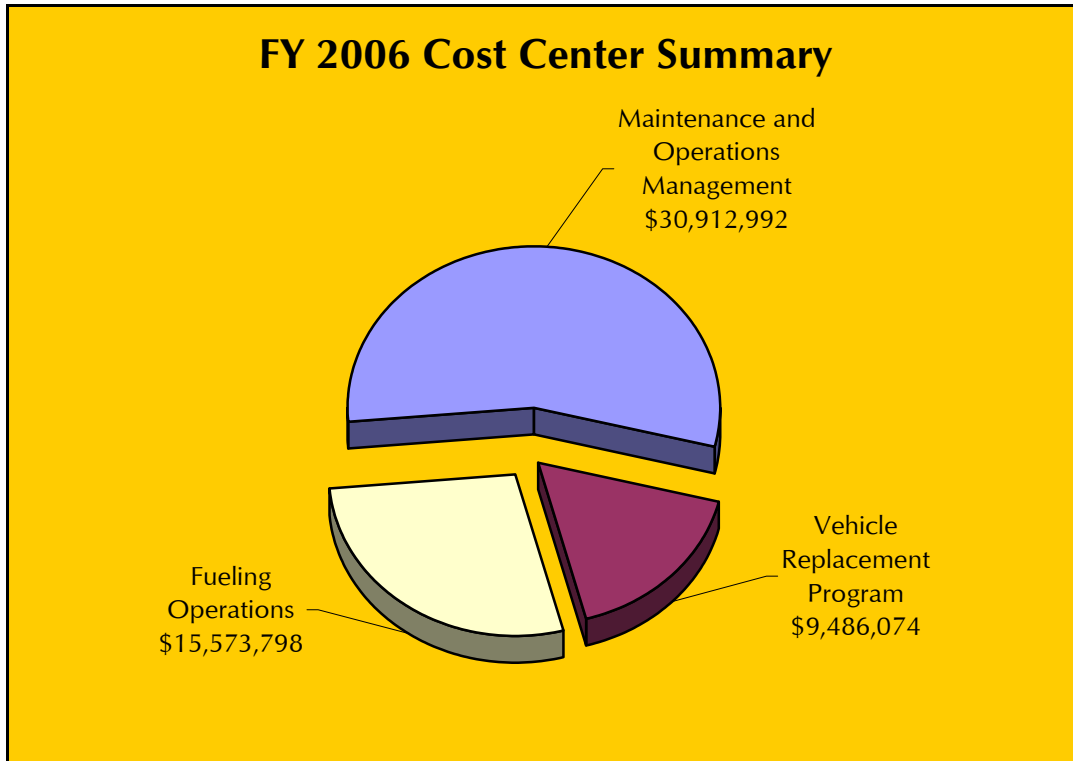


# Fund 503

## Department of Vehicle Services

### Cost Centers

In FY 2005, the Department of Vehicle Services condensed the services it provides into three distinct cost centers, Maintenance and Operations Management, Vehicle Replacement Program, and Fueling Operations. The majority of the agency's positions and funding is centered in maintenance and operations but all three cost centers provide critical services in support of the County's vehicle fleet.



### Maintenance and Operations Management

Funding Summary				
Category	FY 2004 Actual Budget Plan	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	255 / 255	255 / 255	254 / 254	259 / 259
<b>Total Expenditures</b>	<b>\$38,626,309</b>	<b>\$29,064,158</b>	<b>\$32,486,888</b>	<b>\$30,912,992</b>

Position Summary				
1 Director	12 Auto Parts Specialists I	3 Maintenance Trade Helpers II		
2 Assistant Directors	6 Assistant Superintendents	1 Network Telecom Analyst III		
3 Administrative Assistants IV	2 Custodians	1 Network Telecom Analyst II		
3 Administrative Assistants III	1 Inventory Mgmt. Supervisor	18 Senior Motor Mech. Suprs.		
9 Administrative Assistants II	2 Management Analysts III	5 Motor Eqmt. Superintendents		
3 Auto Body Repairers II	1 Management Analyst II	3 Warehouse Supervisors		
3 Auto Body Repairers I	1 Management Analyst I	1 Warehouse Specialist		
8 Auto Parts Specialists II	102 Mechanics II (2)	1 Warehouse Worker Driver Helper		
	67 Mechanics I (3)			
<b>TOTAL POSITIONS</b>				
259 Positions (5) / 259.0 Staff Years (5.0)				

( ) Denotes New Positions

# Fund 503

## Department of Vehicle Services

### Key Performance Measures

#### Goal

To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for County-owned vehicles.

#### Objectives

- ◆ To maintain a vehicle availability rate of at least 97.2 percent on 100 percent of operating days.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Vehicles maintained	NA	5,563	5,672 / 5,766	5,796	5,856
Vehicle equivalents maintained	NA	19,680	21,227 / 21,803	21,995	22,280
<b>Efficiency:</b>					
Maintenance cost per vehicle equivalent	NA	\$1,294	\$1,365 / \$1,289	\$1,426	\$1,384
Parts inventory value per vehicle	NA	\$256	\$249 / \$246	\$245	\$242
Parts inventory fill rate	NA	91.6%	91.6% / 93.6%	92.6%	92.6%
Parts inventory turnover	NA	4.70	4.70 / 4.62	4.66	4.66
<b>Service Quality:</b>					
Parts inventory accuracy	NA	98.9%	98.9% / 99.8%	99.4%	99.4%
Percent of customer satisfaction	NA	96.5%	96.5% / 95.5%	96.5%	96.5%
<b>Outcome:</b>					
Vehicle availability rate	NA	97.8%	97.8% / 97.6%	97.4%	97.2%
Percent of days 95% target was achieved	NA	100.0%	100.0% / 100.0%	100.0%	100.0%

### Performance Measurement Results

DVS was able to ensure, on a countywide basis, that customer agency vehicles were available for use for more than 95 percent of the time and were in safe operational condition. While the vehicle availability rate of 95 percent was achieved everyday of FY 2004, the rate slipped from 97.8 to 97.6. This is due to the increase in the size of the vehicle fleet. It will be difficult for the department to maintain the vehicle availability rate without additional staff given the increasing size of the fleet.

DVS kept the maintenance cost per vehicle equivalent below the rate budgeted in FY 2004. The parts inventory system worked at a high rate of efficiency with a parts inventory turnover rate of 4.62 percent, a fill rate of 93.6 percent and 99.8 percent inventory accuracy rate. In addition, customer satisfaction was highly rated at 95.5 percent.

# Fund 503

## Department of Vehicle Services

### Vehicle Replacement Program

Funding Summary				
Category	FY 2004 Revised Budget Plan	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/ 0	1/ 1	1/ 1	1/ 1
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$13,055,526</b>	<b>\$16,098,978</b>	<b>\$9,486,074</b>

Position Summary
1 Engineer II
<b>TOTAL POSITIONS</b>
<b>1 Position / 1.0 Staff Year</b>

### Key Performance Measures

#### Goal

To provide administrative and financial oversight for the Vehicle Replacement, Large Apparatus, Ambulance, Vehicle Specialty, FASTRAN, and other replacement funds and to ensure that vehicles are replaced within the established criteria (i.e., miles, years and condition).

#### Objectives

- ◆ To order at least 99 percent of vehicles that meet replacement criteria within the fiscal year.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Vehicles in Vehicle Replacement Reserve (VRR)	NA	1,907	2,133 / 2,121	2,121	2,121
Technical reviews processed	NA	174	174 / 183	160	160
Vehicles meeting VRR criteria	NA	299	212 / 234	229	277
Vehicles ordered/replaced	NA	299	212 / 234	229	277
<b>Efficiency:</b>					
VRR administrative cost per vehicle	NA	\$35.11	\$32.12 / \$30.67	\$31.62	\$32.41
<b>Service Quality:</b>					
Percent of customers satisfied	NA	93.6%	96.5% / 95.5%	96.5%	96.5%
<b>Outcome:</b>					
Percent of vehicles meeting criteria that are replaced	NA	100.0%	99.0% / 100.0%	100.0%	100.0%

### Performance Measurement Results

Similar to the total number of County vehicles, the number of vehicles in the Vehicle Replacement Reserve (VRR) continued to grow, with the total increasing from 1,907 in FY 2003 to 2,121 in FY 2004. DVS replaced 100 percent of the vehicles in the VRR that met the established criteria. In its ongoing effort to increase efficiency, the VRR administrative cost per vehicle was reduced from \$35.11 in FY 2003 to \$30.67 in FY 2004. Additionally, customer satisfaction was highly rated at 95.5 percent.

# Fund 503

## Department of Vehicle Services

### Fueling Operations

Funding Summary				
Category	FY 2004 Revised Budget Plan	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/ 1	1/ 1	1/ 1	1/ 1
<b>Total Expenditures</b>	<b>\$9,721,244</b>	<b>\$9,798,149</b>	<b>\$9,798,149</b>	<b>\$15,573,798</b>

Position Summary
1 Heavy Equipment Operator
<b>TOTAL POSITIONS</b>
<b>1 Position / 1.0 Staff Year</b>

### Key Performance Measures

#### Goal

To provide County-owned vehicle operators with effective and efficient fueling services in accordance with all Federal, State, and County regulations.

#### Objectives

- ◆ To provide in-house fueling services that support fleet operations in order to achieve a cost savings of 5.0 cents per gallon for gasoline and 23.0 cents per gallon for diesel fuel compared to commercial fuel stations.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Gallons of unleaded gasoline purchased	2,204,626	2,364,853	2,364,853 / 2,468,750	2,574,809	2,680,868
Gallons of diesel purchased	5,509,717	5,175,625	6,433,850 / 6,290,581	6,627,063	6,963,544
<b>Efficiency:</b>					
Average cost per gallon (all fuel types) (1)	NA	\$1.07	\$1.38 / \$1.02	\$1.22	\$1.61
<b>Service Quality:</b>					
Percent of satisfied customers	99.0%	96.5%	96.5% / 98.0%	96.5%	96.5%
<b>Outcome:</b>					
Price savings between in-house and commercial stations: unleaded gasoline	\$0.054	\$0.130	\$0.054 / \$0.148	\$0.050	\$0.050
Price savings between in-house and commercial stations: diesel	\$0.256	\$0.232	\$0.232 / \$0.280	\$0.230	\$0.230

(1) Includes appropriate mark-up to cover overhead.

## Fund 503

### Department of Vehicle Services

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#### **Performance Measurement Results**

The Fueling Operations measure examines the cost savings between county contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. Given the amount of fuel gallons used by the County, the savings are significant, while customer satisfaction ratings remain high, at 98.0 percent.

Fairfax County agency customers obtained significant price savings by using in-house fuel stations versus commercial stations. Customers purchasing unleaded gasoline saved \$0.148 per gallon, and diesel fuel purchasers saved \$0.28 per gallon. Both FY 2004 actual rates exceeded budget estimates.

# Fund 503

## Department of Vehicle Services

### FUND STATEMENT

Fund Type G50, Internal Service Fund

Fund 503, Department of Vehicle Services

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$21,854,551</b>	<b>\$18,546,371</b>	<b>\$26,248,602</b>	<b>\$17,836,594</b>
Vehicle Replacement Reserve <sup>1</sup>	\$10,594,339	\$11,314,558	\$13,172,601	\$13,117,011
Ambulance Replacement Reserve	565,662	565,662	565,662	779,662
Fire Apparatus Replacement Reserve <sup>1</sup>	4,469,164	2,192,383	3,737,320	695,330
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Replacement Reserve	1,275,509	650,851	1,478,553	639,084
Helicopter Replacement Reserve	1,681,631	2,019,131	2,430,079	624,630
Boat Replacement Reserve	100,000	100,000	125,000	150,000
Police Specialty Vehicle Reserve	701,705	801,591	887,691	1,101,433
Fuel Operations Reserve	865,940	250,000	539,646	450,097
Other <sup>1</sup>	1,583,582	635,176	3,295,031	262,328
<b>Unreserved Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:				
Vehicle Replacement Charges	\$9,689,917	\$7,723,365	\$7,723,365	\$7,581,363
Ambulance Replacement Charges	0	214,000	214,000	214,000
Fire Apparatus Replacement Charges	2,246,947	1,338,564	1,338,564	2,800,000
FASTRAN Bus Replacement Charges	600,000	600,000	600,000	600,000
Helicopter Replacement Charges	748,448	694,551	694,551	694,551
Boat Replacement Charges	25,000	25,000	25,000	25,000
Police Specialty Vehicle Charges	185,986	213,742	213,742	213,742
Vehicle Fuel Charges	9,388,419	9,708,600	9,708,600	15,429,349
Other Charges <sup>2</sup>	27,856,887	28,434,185	29,454,185	30,748,226
<b>Total Revenue</b>	<b>\$50,741,604</b>	<b>\$48,952,007</b>	<b>\$49,972,007</b>	<b>\$58,306,231</b>
Transfers In:				
General Fund (001)	\$2,000,000	\$0	\$0	\$0
<b>Total Transfers In</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$74,596,155</b>	<b>\$67,498,378</b>	<b>\$76,220,609</b>	<b>\$76,142,825</b>

# Fund 503

## Department of Vehicle Services

### FUND STATEMENT

#### Fund Type G50, Internal Service Fund

#### Fund 503, Department of Vehicle Services

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
Vehicle Replacement	\$5,286,655	\$6,381,674	\$7,778,955	\$6,648,629
Ambulance Replacement	0	0	0	291,052
Fire Apparatus Replacement	4,778,791	3,530,000	4,380,554	1,711,000
School Bus Replacement	0	0	0	0
FASTRAN Bus Replacement	396,956	643,852	1,439,469	835,393
Helicopter Replacement	0	2,500,000	2,500,000	0
Boat Replacement	0	0	0	0
Fuel Operations:				
Fuel	9,033,399	8,993,782	8,993,782	14,404,580
Other Fuel Related Expenses	681,314	804,367	804,367	1,169,218
Other:				
Personnel Services	15,092,675	16,085,136	16,085,136	17,260,577
Operating Expenses	12,472,245	12,581,694	15,899,241	13,229,349
Capital Equipment	605,518	397,328	502,511	423,066
<b>Total Expenditures</b>	<b>\$48,347,553</b>	<b>\$51,917,833</b>	<b>\$58,384,015</b>	<b>\$55,972,864</b>
Transfers Out:				
General Fund (001)	\$0	\$0	\$0	\$0
<b>Total Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$48,347,553</b>	<b>\$51,917,833</b>	<b>\$58,384,015</b>	<b>\$55,972,864</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$26,248,602</b>	<b>\$15,580,545</b>	<b>\$17,836,594</b>	<b>\$20,169,961</b>
Vehicle Replacement Reserve	\$14,997,601	\$12,656,249	\$13,117,011	\$14,049,745
Ambulance Replacement Reserve	565,662	779,662	779,662	702,610
Fire Apparatus Replacement Reserve	1,937,320	947	695,330	1,784,330
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Replacement Reserve	1,478,553	606,999	639,084	403,691
Helicopter Replacement Reserve	2,430,079	213,682	624,630	1,319,181
Boat Replacement Reserve	125,000	125,000	150,000	175,000
Police Specialty Veh. Reserve	887,691	1,015,333	1,101,433	1,315,175
Fuel Operations Reserve	539,646	160,451	450,097	305,648
Other	3,270,031	5,203	262,328	97,562
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

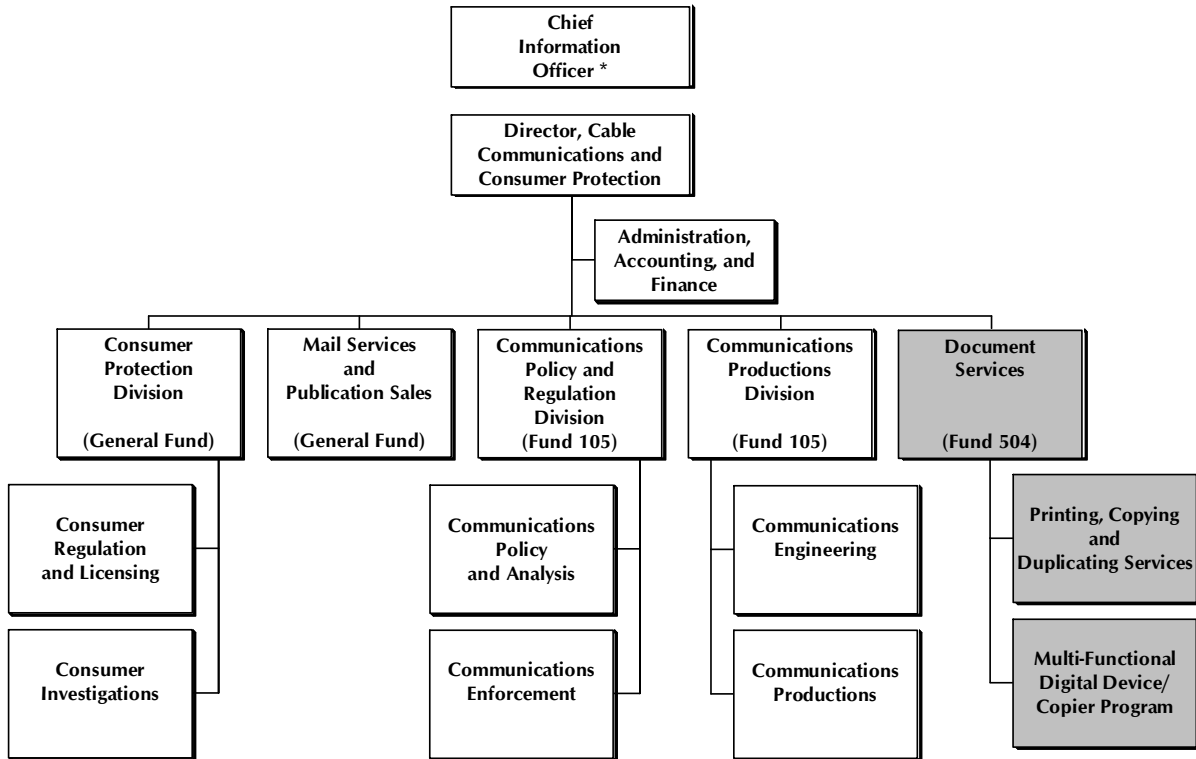
<sup>1</sup> As part of the FY 2005 Adopted Budget Plan, an amount of \$1,825,000 is being reallocated from the Beginning Balance of the Vehicle Replacement Reserve to other reserves in the Department of Vehicle Services. Of this total, an amount of \$1,800,000 is being moved to the Large Apparatus Replacement Reserve to allow for the purchase of necessary replacement vehicles in the Fire and Rescue Department, while the remaining \$25,000 is being moved to the Other Reserve to account for unanticipated personnel and IT-related charges based on historic usage patterns.

<sup>2</sup> The \$1,020,000 increase in the FY 2005 Revised Budget Plan Other Charges category reflects funding received as a result of the Virginia Electric Power Company (VEPCO) settlement and will be used to purchase and install diesel retrofits on school buses per the terms of the settlement.

<sup>3</sup> The Ending Balance in Fund 503, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

# Fund 504

## Document Services Division



\*The Chief Information Officer has responsibility for strategic direction and oversight of this agency; however, for budget purposes, this position and associated funding are reflected within the Department of Information Technology.

The Department of Cable Communications and Consumer Protection is the umbrella agency for five distinct functions: Consumer Protection; Mail Services and Publication Sales; Communications and Policy Regulation; Communications Production; and Printing Copying and Duplicating Services. The total agency staff of 92.0/92.0 SYE positions and a \$17.8 million budget is dispersed over three funding sources. The Consumer Protection Division, which responds to consumer complaints and ensures business compliance with applicable laws, is presented within the Public Safety Program Area (Volume I) and is fully supported by the General Fund. Mail Services and Publication Sales are provided for County agencies and fully supported by the General Fund. These programs are presented in the Legislative/Executive Program Area in Volume 1. The Multi-functional Digital Device Program (Copier Program) in Fund 504 is funded by a General Fund transfer which supports the lease of digital multi-functional devices (copiers) throughout County agencies, and by revenue received from County agencies and is managed by the Department of Information Technology. Printing, Copying and Duplicating Services is funded by revenues received from County agencies and the Fairfax County Public Schools for printing, copying and duplicating services. The Cable Communications function, which is responsible for television programming and for communications regulation, is presented in Fund 105 (Volume II). Fund 105 is supported principally by revenue received from local Cable operators through franchise agreements. While the functions of Cable Communications and Consumer Protection provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions and professional organizations.



# Fund 504

## Document Services Division

### Mission

To provide and coordinate printing, copying and duplicating, mail, publication sales and distribution services to County agencies as well as printing services to the Fairfax County Public School System.

### Focus

The Print Shop provides printing, copying and duplicating services to County agencies, as well as printing services to the Fairfax County Public Schools. All direct labor and material costs associated with services, as well as an equipment replacement reserve fee, are recovered from customer agencies.



The Department of Information Technology is responsible for managing the County's Copier Program which provides full copier service to all County agencies. In FY 2001, the County began replacing outdated copy machines with state-of-the-art digital multi-functional devices (DMFD) through an operating lease. These devices are capable of copying, printing, faxing and scanning.

**THINKING STRATEGICALLY**



Strategic issues for the Department include:

- o Sustaining a competitive advantage, based on cost and service quality, compared to alternative document service providers in the market;
- o Utilizing new technologies to improve and enhance printing, mailing and copier systems; and
- o Managing federal legislative requirements, which can result in costly mailing requirements.

## New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to increase the number of jobs electronically submitted to the County Printing Center in order to decrease the turn-around time of jobs for customers.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Printing, Copying and Duplicating Services
Install digital prepress equipment for increased efficiency and reduce overall reliance on outsourcing to meet increased customer demands.		<input checked="" type="checkbox"/>	Printing, Copying and Duplicating Services
Installed new collator/stitcher to reduce dependence on commercial printing contractors.	<input checked="" type="checkbox"/>		Printing, Copying and Duplicating Services
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Explore the use of other software solutions to enable streamlining of current work processes to significantly improve County and Schools asset management.		<input checked="" type="checkbox"/>	Printing, Copying and Duplicating Services

## Fund 504 Document Services Division

 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Worked in conjunction with the Fairfax County Public School System to successfully replace analog copy machines in the County and Schools with digital multi-functional devices (DMFD) capable of copying, printing, faxing and scanning.	<input checked="" type="checkbox"/>		Multi-Functional Digital Devices/Copier Program
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Identify and develop workshops, to be held on a regular basis, which provide guidance to customers on printing services. Customer feedback at workshops will improve printing service efficiency and cost effectiveness.		<input checked="" type="checkbox"/>	Printing, Copying and Duplicating Services
Increased the speed of printing booklets in-house and reduced the number of print jobs outsourced to reduce the production costs.	<input checked="" type="checkbox"/>		Printing, Copying and Duplicating Services
Established a Pilot Program for Networking 30 digital multi-functional copiers in FY 2005 and will continue to expand this effort in future years.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Multi-Functional Digital Devices/Copier Program
Installed upgraded programmable paper cutting system which increased production and reduced overtime.	<input checked="" type="checkbox"/>		Printing, Copying and Duplicating Services
Continue to reduce the number of Print Shop jobs being submitted to outside vendors.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Printing, Copying and Duplicating Services

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 20	20/ 20	18/ 18	18/ 18
Expenditures:				
Personnel Services	\$1,021,960	\$1,173,672	\$1,173,672	\$1,151,058
Operating Expenses	6,299,208	6,158,147	6,158,147	6,158,147
Capital Equipment	52,648	0	0	0
<b>Total Expenditures</b>	<b>\$7,373,816</b>	<b>\$7,331,819</b>	<b>\$7,331,819</b>	<b>\$7,309,205</b>

# Fund 504

## Document Services Division

Position Summary					
1 Printing Services Manager	2 Printing Shift Supervisors	4 Print Shop Operators I			
2 Customer Services Specialists	8 Print Shop Operators II	1 Print Shop Helper			
<b>TOTAL POSITIONS</b>					
<b>18 Positions / 18.0 Staff Years</b>					

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation**
**(\$22,614)**

A net decrease of \$22,614 associated with an increase of \$64,480 for salary adjustments necessary to support the County's compensation program, an increase of \$1,732 attributed a change in the shift differential rate, and a decrease of \$88,826 associated with the transferring of 2/2.0 SYE positions to Agency 52, the Fairfax County Public Library at the FY 2004 Carryover Review.

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments**
**\$0**

As part of the FY 2004 Carryover Review, 2/2.0 SYE positions were transferred to Agency 52, the Fairfax County Public Library. No funding adjustment was required.

### Key Performance Measures

#### Goal

To provide printing, copying, and duplicating services to all County agencies and the Fairfax County Public Schools in order to fulfill their informational and educational objectives with printed material.

#### Objectives

- ◆ To maintain the percent of printed jobs delivered according to the scheduled delivery date at 97 percent in FY 2006.
- ◆ To provide an efficient cost per copy charge by managing the Copier Program, while maintaining customer satisfaction at 85 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Total offset, xerographic, and bindery jobs received	8,446	8,600	8,800 / 7,258	7,258	7,258
Pages produced - offset services (in millions)	46.0	42.2	44.0 / 51.3	51.3	51.3
Pages produced - digital print (in millions)	35.5	34.0	35.5 / 27.0	27.0	27.0
Pages produced - digital color	877,258	1,015,414	1,100,000 / 920,263	1,000,000	1,100,000
Office copies made (in millions)	80.0	70.0	75.3 / 67.0	75.3	75.3

## Fund 504 Document Services Division

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Efficiency:</b>					
Cost per page produced - offset services	\$0.027	\$0.031	\$0.033 / \$0.034	\$0.022	\$0.021
Cost per page produced - digital printing	\$0.032	\$0.037	\$0.033 / \$0.045	\$0.056	\$0.061
Cost per page produced - digital color	0.250	0.210	0.230 / 0.280	0.263	0.239
Cost per office copy	\$0.041	\$0.045	\$0.045 / \$0.045	\$0.045	\$0.045
Client charge per office copy	\$0.030	\$0.030	\$0.045 / \$0.045	\$0.045	\$0.045
<b>Service Quality:</b>					
Percent of Print Shop clients rating timeliness and dependability of service as satisfactory	90%	95%	95% / 95%	95%	95%
Percent of office copier clients satisfied with services	80%	85%	85% / 85%	85%	85%
<b>Outcome:</b>					
Percent of Print Shop jobs meeting deadlines	95%	95%	97% / 97%	97%	97%
Percent change in cost per copy	5.13%	9.76%	0.00% / 0.00%	0.00%	0.00%

### Performance Measurement Results

In FY 2004, the offset printing volume produced by the Print Shop was 51.3 million pages and the digital printing volume produced was 27.0 million pages, with 95 percent of jobs meeting scheduled deadlines. In FY 2004, 920,263 digital pages were produced in color, a decrease of 9.4 percent from FY 2003.

# Fund 504

## Document Services Division

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 504, Document Services Division

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$87,534</b>	<b>\$155,939</b>	<b>\$10,661</b>	<b>\$170,822</b>
Revenue:				
County Receipts	\$2,234,861	\$2,778,484	\$2,778,484	\$2,778,484
School Receipts	2,030,873	1,651,972	1,651,972	1,651,972
Equipment Replacement Reserve	131,209	161,524	161,524	161,524
<b>Total Revenue</b>	<b>\$4,396,943</b>	<b>\$4,591,980</b>	<b>\$4,591,980</b>	<b>\$4,591,980</b>
Transfer In:				
General Fund (001) <sup>1</sup>	\$2,900,000	\$2,900,000	\$2,900,000	\$2,900,000
<b>Total Transfer In</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>
<b>Total Available</b>	<b>\$7,384,477</b>	<b>\$7,647,919</b>	<b>\$7,502,641</b>	<b>\$7,662,802</b>
Expenditures:				
Personnel Services	\$1,021,960	\$1,173,672	\$1,173,672	\$1,151,058
Operating Expenses	6,299,208	6,158,147	6,158,147	6,158,147
Capital Equipment	52,648	0	0	0
<b>Total Expenditures</b>	<b>\$7,373,816</b>	<b>\$7,331,819</b>	<b>\$7,331,819</b>	<b>\$7,309,205</b>
<b>Total Disbursements</b>	<b>\$7,373,816</b>	<b>\$7,331,819</b>	<b>\$7,331,819</b>	<b>\$7,309,205</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$10,661</b>	<b>\$316,100</b>	<b>\$170,822</b>	<b>\$353,597</b>
Replacement Equipment Reserve	\$5,261	\$310,700	\$165,422	\$328,997
PC Replacement Reserve <sup>3</sup>	5,400	5,400	5,400	24,600
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

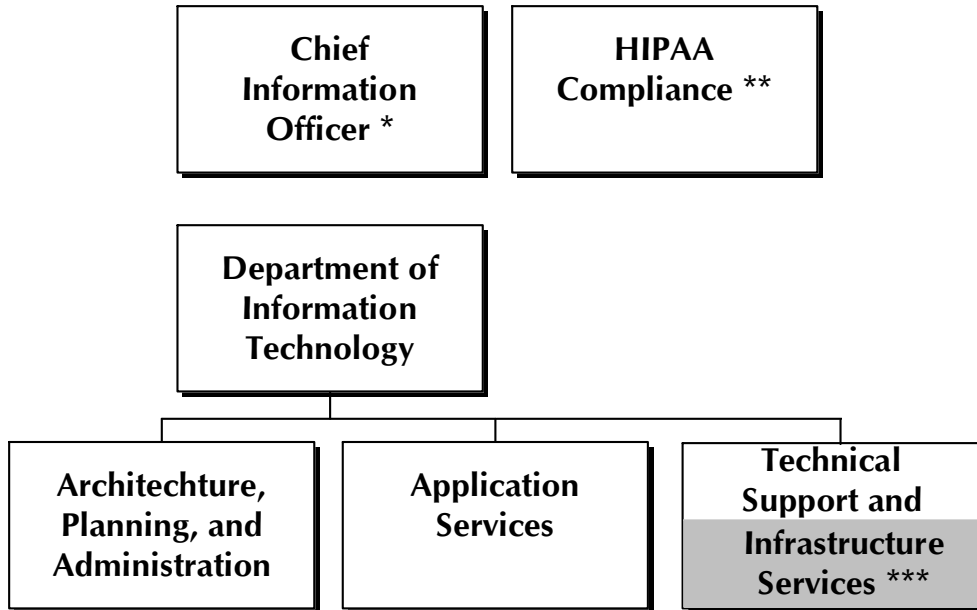
<sup>1</sup> The General Fund Transfer In supports a five year equipment lease in the County's Copier Program that is due to expire in FY 2006.

<sup>2</sup> The ending balance supports two reserves for the agency and fluctuates depending upon the needs of the fund in a given year.

<sup>3</sup> The PC Replacement Reserve provides for the timely replacement of computer equipment for the activities in this fund.

# Fund 505 Technology Infrastructure Services

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- Fund 505, Technology Infrastructure Services

- \* The Chief Information Officer (CIO) has responsibility for strategic direction and oversight of this agency; and, for budget purposes, that position and associated funding are also reflected here within the Department of Information Technology within the General Fund.
- \*\* As mandated by federal regulation, Fairfax County has a HIPAA Compliance function, which reports directly to the CIO.
- \*\*\* All staffing and operating support for Infrastructure Services is found in Volume II, Fund 505, Technology Infrastructure Services.

# Fund 505

## Technology Infrastructure Services

### Mission

To provide a reliable and secure technology infrastructure foundation required to support County business processes and systems that strengthen the public service commitment of Fairfax County.

### Focus

The infrastructure activity in the Department of Information Technology (DIT) provides the underlying technology foundation supporting information systems and communications for County government. DIT coordinates all aspects of information technology for the County and plays an enabling role in advancing the strategic value of technology to transform work processes and provide quality services to customers. Funding for DIT activities is included in the General Fund, two Funds that DIT manages (Funds 505 and 104), and in Fund 120, E-911 which supports public safety information technology projects. Fund 505, Technology Infrastructure Services, includes technology activities performed for County agencies such as replacement of County desktop computers and servers, operation of the County computer center (Enterprise Technology Operation Center, or ETOC), monitoring and maintenance of the enterprise data communications network, and Radio Center services. Fund 104, Information Technology, funds major information technology projects, including those with countywide strategic importance, such as infrastructure and application system modernization initiatives. Fund 120, E-911 funds DIT activities that support the County's emergency communications and emergency dispatch systems. These activities are reviewed by the Public Safety Policy Governance Board, established in FY 2005, to ensure the integration of public safety initiatives.

Support for Fund 505 is derived from its customers (County agencies and other entities such as the Fairfax County Public Schools) and a General Fund Transfer, which helps support the new Public Service Radio System; expenditures are primarily driven by customer requests for information technology services (i.e., public safety radio system maintenance, enhanced telecommunications services, use of the data center infrastructure utility-like system for data processing and data storage requirements, and required software maintenance and licenses, etc.).

DIT'S Technology Infrastructure Division provides intra-governmental services including the operation and maintenance of the County computer center and server platforms 24 hours a day, seven days per week; the safeguarding of County software license obligations, data repositories and information assets; the maintenance of County data and radio communication networks; and the provision of integrated communication service to all County agencies and other government customers. The County's enterprise network provides bandwidth securely connecting over 200 facilities to the vast array of business applications available on the County mainframe or server platforms. Consistent with past years, a surcharge of five percent will be added in FY 2006 to Infrastructure Charges to maintain reserves for the future replacement and upgrade of enterprise computer equipment (i.e., mainframe and other platforms).

#### THINKING STRATEGICALLY

Strategic issues for the Department include:

- o Maintaining communication interoperability within the County and with other government entities; and
- o Providing adequate storage, backup and security for County data.




DIT also manages a PC replacement fund in Fund 505, ensuring funding is available for scheduled desktop device technology refresh to remain consistent with advancements in technology required for services. A comprehensive review conducted in FY 2004 resulted in recommendations that continued a four year replacement cycle, options for restructuring the end-user training, further review of various service options for deploying equipment, increase the number of PCs in the program to account for additional purchases by agencies in prior years, and broadening the types of PCs that are provided for replacement to better match needs of users to types of available desktop technology. In addition, increasing demands on security at the desktop level and client software licensing are included in the cost to deploy PCs. This optimizes both allocation of IT assets and provides more efficient and predictable desktop maintenance and support. In FY 2004 the annual amount collected per PC was reduced from \$600 to \$400 primarily to reflect the decreasing cost of hardware. However, consistent with recommendations from the FY 2004 review and operational requirements, the annual amount collected per PC for FY 2006 will be \$500/year, so that the

## Fund 505 Technology Infrastructure Services

future year cash flow will be sufficient to support the hardware and software components of this essential program.

DIT is also responsible for coordinating radio repair and engineering support to County agencies and the Fairfax County Public School system. Operational maintenance of the radio network is of primary importance to the County public safety agencies, public works agencies, Fairfax County Public Schools (FCPS), and other County agencies. With the deployment of both the new public safety and public service radio systems, the operations of the Radio Center are planned to be modified to include interoperability management to ensure 24 hours a day/7 days a week communication with other jurisdictions. To support the operational and maintenance requirements of the systems, costs will be recovered from user entities such as the FCPS and Fairfax Water, and with a General Fund Transfer.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Implemented voice and data communications infrastructure to support the Alternate Emergency Operations Center (AEOC) to meet the needs of the County's Emergency Response Teams.	<input checked="" type="checkbox"/>		Infrastructure Services
Restructure support for the public safety and public service radio systems, ensuring network monitoring, system performance, database management, inter-jurisdictional compatibility coordination and interoperability, identity tracking, radio reprogramming, compliance with FCC band modifications, and contingency and redundancy testing consistent with emergency management plans.		<input checked="" type="checkbox"/>	Infrastructure Services
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Implement the equipment required for 'lighting up' the County's fiber optic Institutional Network (I-Net), which will, over the next several years, replace most of the commercial carrier provided wide area network and provide the transport layer for the County and Schools voice, data and video traffic.		<input checked="" type="checkbox"/>	Infrastructure Services
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to expand the use of remote access technology for providing secure, less bandwidth-intensive access to County systems for the County's workforce at small remote sites, and supporting expansion of telework.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Infrastructure Services



## Fund 505 Technology Infrastructure Services

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
<p>Continue the implementation of a new enterprise-wide security architecture that:</p> <ul style="list-style-type: none"> <li>◆ uses a multi-pronged approach to providing internal government, business partners and public access to appropriate electronic transactions and services;</li> <li>◆ provides for advanced authentication process to comply with security and privacy concerns supporting e-government programs; and</li> <li>◆ provides improved monitoring, intrusion detection, and auditing capability.</li> </ul>	☑	☑	Infrastructure Services
<p>Continue to implement a multi-phase Network Security Perimeter that uses a multiple firewall strategy to safeguard corporate data, thereby addressing security and privacy concerns and fulfilling the requirements of the Health Insurance Portability and Accountability Act (HIPAA).</p>	☑	☑	Infrastructure Services
<p>Completed the second phase of the redesign of the County's data network to improve redundancy, capacity, security, and flexibility to meet the needs of new applications.</p>	☑		Infrastructure Services
<p>Improve network security through implementation of Network Address Translation (NAT), which will "hide" internal IP addresses from display to outside sources, and employ Open Standards.</p>		☑	Infrastructure Services
<p>Continue server consolidation initiative to optimize allocation of server processing resources, reduce server footprint, operating and software licensing costs, and balance server resources across applications providing increased effectiveness and efficiency of the management and utility of the County's server farm.</p>	☑	☑	Infrastructure Services
<p>Implemented a full network monitoring and management upgrade for applications and infrastructure that resulted in more timely and more complete systemic information on the status of network connected systems and provided enhanced capabilities to respond to system problems before they affect system users. In accordance with the County's Business Continuity Requirements, the upgrade also provides greater systems redundancy.</p>	☑		Infrastructure Services
<p>Continue to provide additional storage capacities in the County's Storage Area Networks (SAN) that support the increasing portfolio of systems and data. Also provide local "Hot Site" backup capabilities for critical systems data. This initiative will strengthen the County's disaster recovery posture and provide recovery capabilities locally.</p>	☑	☑	Infrastructure Services

## Fund 505 Technology Infrastructure Services

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Continue on-going improvements to the County's critical enterprise technology operations center (ETOC) as part of a multi-year facility modernization initiative to ensure that the ETOC remains a highly reliable and secure resource supporting the technology systems critical to County business operations, thus improving operational effectiveness within an optimized fail-safe environment.	☑	☑	Infrastructure Services
Continue to refresh desktop and laptop computers under the PC Replacement Program, thereby replacing obsolete equipment. PCs in the program are replaced at the end of a four-year cycle. Incorporate 'software assurance' coverage for all PCs in the program to ensure software licensing obligation and ability to implement enhancements without having to purchase individual software upgrades.	☑	☑	Infrastructure Services
Continue to improve utility and efficiency of corporate and agency specific business applications through the County's EIA tool 'Webmethods', a middleware product that creates a seamless process between disparate applications.	☑	☑	Infrastructure Services
Added a secondary Internet Service Provider (ISP) connection to provide back-up, accommodate peak time load, and provide a level of redundancy which allows business continuity during unforeseen commercial ISP outages.	☑		Infrastructure Services
Upgraded the mainframe server and operating system with advanced architecture and features that provides improved throughput and more efficient allocation of processing power. Updated communications controller technology and tape sub-system equipment reduce annual maintenance costs.	☑		Infrastructure Services
Implement automated tools within the mainframe processing environment to reduce manual intervention of systems processing, automate first tier problem notification, automated restarts, and escalation processes. The long-term goal is to move toward a "lights out" operation environment that would streamline processes and reduce the dependence of personnel resources for operations and redirect the focus to the growing area of server and network monitoring.		☑	Infrastructure Services

# Fund 505

## Technology Infrastructure Services

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	69/ 69	69/ 69	68/ 68	68/ 68
Expenditures:				
Personnel Services	\$5,333,166	\$5,510,490	\$5,510,490	\$5,822,235
Operating Expenses	13,780,231	18,121,305	20,295,664	18,525,772
Capital Equipment	1,010,850	1,437,280	1,839,204	1,420,000
<b>Total Expenditures</b>	<b>\$20,124,247</b>	<b>\$25,069,075</b>	<b>\$27,645,358</b>	<b>\$25,768,007</b>

Position Summary		
<u>Network/Data Communication Services</u>	<u>Data Center Services</u>	<u>Radio Center Services</u>
1 Info. Tech. Program Director I	1 Info. Tech. Program Director II	1 Network/Telecom Analyst IV
1 Info. Tech. Program Manager I	2 Info. Tech. Program Managers II	2 Network/Telecom Analysts III
2 Network/Telecom Analysts IV	4 Systems Programmers III	1 Communications Engineer
11 Network/Telecom Analysts III	5 Systems Programmers II	3 Communications Technicians
4 Network/Telecom Analysts II	3 Systems Programmers I	2 Electronic Equipment Technicians II
1 Network/Telecom Analyst I	2 Programmer Analysts III	1 Interoperability Manager
1 Management Analyst I	1 Programmer Analyst II	1 Administrative Assistant III
	1 Programmer Analyst I	
	6 IT Technicians III	
	9 IT Technicians II	
	2 IT Technicians I	
<b>TOTAL POSITIONS</b>		
<b>68 Positions / 68.0 Staff Years</b>		

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- Employee Compensation** **\$311,745**  
 An increase of \$311,745 associated with salary adjustments necessary to support the County's compensation program and existing staff.
- Data Center** **\$1,073,707**  
 A net increase of \$1,073,707 to purchase software license renewals; support telecommunication increases; expand the storage available for mainframe data; augment security measures for daily application operations and incident investigation required to further protect the County from unauthorized entry into County systems, attacks, viruses, data destruction and other cyber threats; and support the next year of the County's Wide Area Network renewal plan.
- PC Replacement Program** **(\$686,520)**  
 A decrease of \$686,520 in the PC Replacement Program based on the number of PCs scheduled to be replaced in FY 2006, according to the four year replacement cycle.
- Carryover Adjustments** **(\$2,576,283)**  
 A decrease of \$2,576,283 as a result of one time funding at the FY 2004 Carryover Review.

# Fund 505

## Technology Infrastructure Services

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$2,576,283**  
As part of the FY 2004 Carryover Review, the Board of Supervisors approved encumbered carryover of \$2,576,283.
  
- ◆ **Position Adjustments** **\$0**  
As part of position redirections approved by the County Executive, 1/1.0 SYE vacant position has been redirected to information technology security efforts. No funding adjustment was required.

### Key Performance Measures

#### Objectives

- ◆ To maintain the number of business days to fulfill Telecommunications service requests for a) non-critical requests at a standard of 4 days; b) critical requests at a standard of next business day; and c) emergency requests at a standard of the same day.
  
- ◆ To improve the percentage of LAN/PC workstation calls to Technical Support Services that are closed within 72 hours by three percentage points from 85 percent to 88 percent.
  
- ◆ To improve the resolution rate for the average first-call problem for the Technical Support Center (TSC), DIT Help Desk by three percentage points, from 85 percent to 88 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Responses to calls for repairs on voice devices	5,356	4,204	4,750 / 4,836	4,800	4,600
Moves, adds or changes (voice and data)	8,435	2,271	2,400 / 2,498	2,400	2,500
Calls resolved	21,769	18,223	25,000 / 29,117	26,250	32,100
Help desk calls with data questions	3,136	2,682	2,375 / 2,726	2,400	2,500
Customer requests for service fulfilled by Technical Support Center (TSC) (1)	54,259	54,058	76,000 / 74,872	75,000	75,000
<b>Efficiency:</b>					
Cost per call	\$125	\$110	\$105 / \$102	\$105	\$105
Average number of hours annually spent per staff member to resolve calls	1,407	844	992 / 1,407	1,042	1,407
Customer requests for service per TSC staff member	4,933	4,505	6,333 / 6,239	6,250	6,250

## Fund 505 Technology Infrastructure Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Customer satisfaction with telecommunication services	88.0%	95.0%	95.0% / 90.0%	95.0%	95.0%
Percent of customers reporting satisfaction with resolution of LAN/PC workstation calls (2)	80%	77%	80% / 80%	80%	78%
Percent satisfaction of County employees with support from Technical Support Center	88%	86%	88% / 86%	89%	89%
<b>Outcome:</b>					
Business days to fulfill service requests from initial call to completion of request for non-critical requests	4	3	4 / 4	4	4
Business days to fulfill service requests from initial call to completion of request for critical calls	2	2	2 / 2	2	2
Business days to fulfill Telecommunications service requests for emergencies	3	2	1 / 2	1	1
Percent of calls closed within 72 hours	68%	80%	85% / 78%	85%	88%
Percent of first-contact problem resolution	89%	77%	85% / 80%	85%	88%

(1) The FY 2004 merger of the Human Services IT help desk with DIT increased customer requests for TSC service.

(2) A decrease in customer satisfaction with the resolution of LAN/PC workstation calls in FY 2003 was due to a scheduled Architecture Refresh program which resulted in increased support requirements.

### Performance Measurement Results

This fund provides critical infrastructure services including integrated communication service to all County agencies and other government customers, the County's critical enterprise technology operations center (ETOC), and maintaining the County data communication networks. The performance measures for this fund focus on delivering and securing a stable IT environment.

Overall, many factors continue to affect agency performance, including more calls seeking assistance with complex technology and new agency-specific applications that the Technical Support Center had not been trained to help with; increased use of remote access for telework, older generation PCs on the network; and a growing number of customized desk-top configurations in agencies. Since July 2003, the support provided by DIT and Human Services Information Technology help desks has been combined, which is reflected in the high volume of calls received at the help desk.

# Fund 505

## Technology Infrastructure Services

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 505, Technology Infrastructure Services

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$9,944,196</b>	<b>\$6,248,925</b>	<b>\$8,988,336</b>	<b>\$2,822,102</b>
Revenue:				
Radio Services Charges	\$562,226	\$670,772	\$670,772	\$583,547
PC Replacement Charges	3,636,066	3,641,200	3,641,200	5,180,000
Other	39,609	0	0	0
DIT Infrastructure Charges				
County Agencies and Funds	13,545,146	14,883,941	14,883,941	17,062,819
Fairfax County Public Schools	1,206,758	1,810,600	1,810,600	1,305,229
Outside Customers	178,582	8,771	8,771	108,000
Subtotal DIT Infrastructure Charges	<u>\$14,930,486</u>	<u>\$16,703,312</u>	<u>\$16,703,312</u>	<u>\$18,476,048</u>
Total Revenue	\$19,168,387	\$21,015,284	\$21,015,284	\$24,239,595
Transfer In:				
General Fund (001) <sup>1</sup>	\$0	\$463,840	\$463,840	\$316,291
Total Transfer In	\$0	\$463,840	\$463,840	\$316,291
<b>Total Available</b>	<b>\$29,112,583</b>	<b>\$27,728,049</b>	<b>\$30,467,460</b>	<b>\$27,377,988</b>
Expenditures:				
Infrastructure Services	\$14,061,095	\$16,190,250	\$17,410,482	\$17,972,547
Radio Center Services	768,589	861,675	880,769	899,838
Computer Equipment Replacement Expenditures	4,817,749	6,829,870	7,773,080	6,155,622
Capacity Upgrade to Mainframe Computer	476,814	1,187,280	1,581,027	740,000
Total Expenditures	<u>\$20,124,247</u>	<u>\$25,069,075</u>	<u>\$27,645,358</u>	<u>\$25,768,007</u>
<b>Total Disbursements</b>	<b>\$20,124,247</b>	<b>\$25,069,075</b>	<b>\$27,645,358</b>	<b>\$25,768,007</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$8,988,336</b>	<b>\$2,658,974</b>	<b>\$2,822,102</b>	<b>\$1,609,981</b>
Infrastructure Replacement Reserve (CERF) <sup>3</sup>	\$1,863,723	\$77,632	\$1,068,694	\$832,191
PC Replacement Reserve <sup>4</sup>	7,124,613	2,581,342	1,753,408	777,790
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> A General Fund Transfer will support the system wide charges of the new Public Safety and Public Service radio program for General Fund and General Fund Supported agencies.

<sup>2</sup> The fluctuation in ending balance is primarily due to the operation of the PC Replacement and Computer Equipment Reserve Programs. The programs collect funding each year, hold it in reserve until needed, and then expend the funds for replacement equipment. The time period for this action varies based on the needs of the programs.

<sup>3</sup> A surcharge of 5 percent is applied to Infrastructure Charges to build long-term reserves for scheduled replacement of mainframe computer and network assets. The funds are held in this Computer Equipment Replacement Fund (CERF).

<sup>4</sup> The balance in the PC Replacement Reserve fluctuates annually based on scheduled PC replacements which are on a four-year replacement cycle.

# Fund 506

## Health Benefits Trust Fund

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### **Focus**

Fairfax County Government offers its employees and retirees health insurance options providing choices and competitive premium rates. The County health insurance alternatives include a self-insured point-of-service (POS) plan, a self-insured preferred provider plan (PPO) and two fully insured Health Maintenance Organizations (HMOs) for both active employees and retirees. The County's current health insurance program is a result of revisions enacted in FY 1999 and FY 2001.

Fund 506, Health Benefits Trust Fund, is the administrative unit for the self-insured alternatives. For the self-insured plans, the County pays only for claims and third party administrative fees. The cost to fund claims expenses is covered by premiums from active employees, the employer, retirees and retention of interest earnings.

The self-insured plans (POS and PPO) provide in-network and out-of-network options. The POS plan combines the best features of a health maintenance organization (HMO) and a traditional indemnity plan. The second option provides the choice of a preferred provider plan (PPO) combining an in-network benefit and an out-of-network benefit for those employees and retirees who live outside of the managed care network area.

After slow medical cost growth in the early to mid 90's, spending for health care has been steadily increasing in recent years. Nationwide, cost growth is projected to increase an average of 8 to 12 percent per year. The County health care experience has closely mirrored the national trend. The primary factors in the escalating cost growth are increased utilization and the rising costs of prescription drugs. It should be noted that even with adjustments to the plan, medical and prescription claims costs have more than doubled since FY 1999.

As a result of better than anticipated medical cost growth experience and lower than anticipated medical and prescription claims in recent years, the County's self-insured plan will raise premiums by a moderate 12 percent effective January 1, 2006 for the final six months of FY 2006. The 12 percent premium increase will allow the fund to remain solvent, to maintain a revenue stream that will cover the cost of health claims, and maintain reserve funding to smooth out the employer and employee impact as it relates to unanticipated dramatic cost growth swings in future years. The targeted ending balance for the fund is based on a balance as a percent of claims paid of at least 10 percent to ensure that the fund balance is adequate to support any unanticipated high cost claims. It should be noted that an ending balance of 10 to 15 percent of claims paid is the targeted industry standard.

The projected 12 percent increase in premiums results in an average monthly increase of \$7.80 for active employees enrolled as an individual in the POS plan and \$9.00 for active employees enrolled as an individual in the PPO plan. In addition, the average monthly increase for active employees enrolled under the family POS plan is \$37.56 and for active employees enrolled in the PPO family plan the increase is \$43.20. It should be noted that the County continues to contribute 85 percent of the total premium for employees enrolled as an individual and 75 percent of the total premium for employees enrolled under either the two-party or family plan. Retirees over the age of 55 currently receive a subsidy from the County toward the cost of health insurance. The current monthly subsidy, approved in FY 2005, commences at age 55 and varies by length of service and Medicare eligibility. Note: There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. Details on the retiree health subsidy can be found in the narrative for Fund 500, Retiree Health Benefits, in Volume 2 of the FY 2006 Advertised Budget Plan.

# Fund 506

## Health Benefits Trust Fund

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Health Insurance Requirements** **\$743,529**  
An increase of \$743,529 is primarily attributable to an increase of \$2,486,510 in benefits paid due to a 12.5 percent cost growth assumption and anticipated employee participation in the plan and an increase of \$301,471 in administrative expenses. This is partially offset by a decrease of \$2,042,432 for the premium stabilization buffer and a slight decrease of \$2,020 for Incurred But Not Reported (IBNR) claims based on anticipated requirements.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$7,538,244**  
As part of the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$9,253,282 to reflect an appropriation from fund balance to establish a premium stabilization buffer to allow the fund flexibility in maintaining premium increases at manageable levels, offset by a reduction of \$1,396,089 to recognize the recurring impact of lower than anticipated cost growth for benefit claims and a reduction of \$318,949 to reflect the anticipated adjustment for Incurred But Not Reported (IBNR) claims in FY 2005.



# Fund 506

## Health Benefits Trust Fund

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 506, Health Benefits Trust Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$7,850,525</b>	<b>\$7,959,873</b>	<b>\$14,409,489</b>	<b>\$9,660,728</b>
Revenue:				
Employer Share of Premiums-County Payroll	\$36,957,652	\$39,063,846	\$40,847,074	\$43,592,769
Employee Share of Premiums-County Payroll	10,706,311	11,731,208	11,934,717	13,515,008
Other Funds Premiums	12,157,049	12,482,549	13,552,926	15,133,648
Interest Income	135,139	350,000	350,000	350,000
Administrative Service Charge	37,941	11,000	11,000	11,000
Total Revenue	\$59,994,092	\$63,638,603	\$66,695,717	\$72,602,425
<b>Total Available</b>	<b>\$67,844,617</b>	<b>\$71,598,476</b>	<b>\$81,105,206</b>	<b>\$82,263,153</b>
Expenditures:				
Benefits Paid	\$51,523,881	\$59,360,455	\$57,964,366	\$60,450,876
Administrative Expenses	2,791,556	3,428,142	3,428,142	3,729,613
Cost Containment	276	0	0	0
Premium Stabilization Reserve	0	0	9,253,282	7,210,850
Incurred but not Reported Claims (IBNR)	(880,585)	1,117,637	798,688	796,668
Total Expenditures	\$53,435,128	\$63,906,234	\$71,444,478	\$72,188,007
<b>Total Disbursements</b>	<b>\$53,435,128</b>	<b>\$63,906,234</b>	<b>\$71,444,478</b>	<b>\$72,188,007</b>
Ending Balance:				
Fund Equity	\$20,624,489	\$16,893,113	\$16,674,416	\$17,329,252
IBNR	6,215,000	9,200,871	7,013,688	7,254,105
<b>Ending Balance<sup>1</sup></b>	<b>\$14,409,489</b>	<b>\$7,692,242</b>	<b>\$9,660,728</b>	<b>\$10,075,146</b>
<b>Premium Stabilization Reserve</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Unreserved Ending Balance</b>	<b>\$14,409,489</b>	<b>\$7,692,242</b>	<b>\$9,660,728</b>	<b>\$10,075,146</b>
<b>Percent of Claims</b>	<b>28.0%</b>	<b>13.0%</b>	<b>16.7%</b>	<b>16.7%</b>

<sup>1</sup> The FY 2004 Actual Ending Balance increases \$6.6 million over the FY 2004 Actual Beginning Balance based on better than anticipated experience during the fiscal year. Fluctuations in the ending balance in budget years are due to the Fund's policy of maintaining the ending balance as a percent of claims at the targeted industry standard.

## Fund 590

### Public School Insurance Fund

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#### **Focus**

Fund 590, Public School Insurance Fund provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and the purchase of commercial insurance for other liabilities. FY 2006 expenditures are estimated at \$12.3 million.

It should be noted that the following fund statement reflects the FY 2006 Fairfax County Public School Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2005, will be discussed in the Overview Volume of the County's FY 2006 Advertised Budget Plan.

# Fund 590

## Public School Insurance Fund

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 590, Public School Insurance Fund

	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2</sup>	FY 2006 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$16,956,380</b>	<b>\$16,703,851</b>	<b>\$14,726,537</b>	<b>\$14,717,655</b>
Revenue:				
Workers' Compensation:				
School Operating Fund (090)	\$2,975,116	\$3,475,116	\$3,475,116	\$5,266,150
School Food & Nutrition Serv. Fund (191)	218,124	218,124	218,124	277,166
Other Insurance				
School Operating Fund (090)	4,700,000	6,700,000	6,700,000	6,700,000
Insurance Proceeds	345,752	0	50,000	50,000
<b>Total Revenue</b>	<b>\$8,238,992</b>	<b>\$10,393,240</b>	<b>\$10,443,240</b>	<b>\$12,293,316</b>
<b>Total Available</b>	<b>\$25,195,372</b>	<b>\$27,097,091</b>	<b>\$25,169,777</b>	<b>\$27,010,971</b>
Expenditures:				
Administration	\$481,160	\$644,274	\$644,274	\$538,316
Workers' Compensation	3,803,626	3,302,000	3,322,962	4,380,000
Other Insurance	639,142	6,143,935	600,000	625,000
Claims Management	5,544,907	600,000	5,884,886	6,750,000
<b>Subtotal Expenditures</b>	<b>\$10,468,835</b>	<b>\$10,690,209</b>	<b>\$10,452,122</b>	<b>\$12,293,316</b>
Net Change in Accrued Liabilities				
Workers' Compensation	(\$10,195)	\$403,031	\$0	\$0
Other Insurance	(872,971)	0	3,000	0
<b>Net Change in Accrued Liabilities</b>	<b>(\$883,166)</b>	<b>\$403,031</b>	<b>\$3,000</b>	<b>\$0</b>
<b>Total Expenditures</b>	<b>\$9,585,669</b>	<b>\$11,093,240</b>	<b>\$10,455,122</b>	<b>\$12,293,316</b>
<b>Total Disbursements</b>	<b>\$9,585,669</b>	<b>\$11,093,240</b>	<b>\$10,455,122</b>	<b>\$12,293,316</b>
<b>Ending Balance</b>	<b>\$14,726,537</b>	<b>\$16,406,882</b>	<b>\$14,717,655</b>	<b>\$14,717,655</b>
Restricted Reserves:				
Workers' Comp Accrued Liability	(\$10,954,000)	(\$11,770,257)	(\$10,954,000)	(\$10,954,000)
Other Insurance Accrued Liability	(3,763,654)	(4,636,625)	(3,763,655)	(3,763,655)
Reserve for Catastrophic Occurrences	(8,883)	0	0	0
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$4,183 have been reflected as increases to expenditures to reflect asset cost, depreciation and bi-weekly salary accruals, and \$2,999 have been reflected as increases to the net change in accrued liabilities. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Review.

<sup>2</sup> The FY 2005 Revised Budget Plan reflects adjustments adopted by the Fairfax County School Board on December 2, 2004 during their FY 2005 Midyear Review. The Fairfax County School Board adjustments will be officially reflected in the County's FY 2005 Third Quarter Review, which will be acted upon by the Board of Supervisors on April 18, 2005.

## Fund 591

### Public School Health and Flexible Benefits

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#### **Focus**

Fund 591, Health and Flexible Benefits Fund is a self-insurance fund that provides the administration for health care and a dental benefit plan for employees and retirees. In addition, the fund provides for the payment of eligible health care and dependent care expenses for employees participating in the flexible spending account program. FY 2006 expenditures are estimated at \$233.8 million.

It should be noted that the following fund statement reflects the FY 2006 Fairfax County Public School Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2005, will be discussed in the Overview Volume of the County's FY 2006 Advertised Budget Plan.

# Fund 591

## Public School Health and Flexible Benefits

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 591, Public School Health  
and Flexible Benefits

	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2</sup>	FY 2006 Superintendent's Proposed <sup>3</sup>
<b>Beginning Balance</b>	<b>\$14,689,825</b>	<b>\$18,240,129</b>	<b>\$23,648,990</b>	<b>\$23,462,659</b>
Revenue:				
Employer/Employee Premiums	\$134,242,195	\$156,490,370	\$156,490,370	\$182,347,256
Retiree/Other Health Premiums	21,485,588	21,400,316	21,400,316	21,668,000
Interest Income	345,727	560,000	560,000	575,000
Flexible Account Withholdings	4,938,207	4,787,515	4,787,515	5,302,859
<b>Total Revenue</b>	<b>\$161,011,717</b>	<b>\$183,238,201</b>	<b>\$183,238,201</b>	<b>\$209,893,115</b>
Transfers In:				
School Operating Fund (090)	\$340,161	\$366,245	\$366,245	\$405,669
<b>Total Transfers In</b>	<b>\$340,161</b>	<b>\$366,245</b>	<b>\$366,245</b>	<b>\$405,669</b>
<b>Total Available</b>	<b>\$176,041,703</b>	<b>\$201,844,575</b>	<b>\$207,253,436</b>	<b>\$233,761,443</b>
Expenditures:				
Health Benefits Paid	\$102,287,276	\$122,663,420	\$122,663,420	\$145,812,386
Premiums Paid	36,916,182	45,009,985	45,009,985	49,137,870
Health Administration Expenses	7,382,970	8,446,544	8,446,544	9,223,340
Flexible Accounts Reimbursements	4,505,430	4,723,669	4,723,669	4,909,725
FSA Administrative Expenses	106,855	116,011	116,011	108,943
IBNR	14,394,000	18,735,252	18,735,252	20,815,000
IBNR Prior Year Credit	(13,200,000)	(15,904,104)	(15,904,104)	(17,914,000)
Premium Stabilization <sup>3</sup>	0	18,053,798	23,462,659	21,668,179
<b>Total Expenditures</b>	<b>\$152,392,713</b>	<b>\$201,844,575</b>	<b>\$207,253,436</b>	<b>\$233,761,443</b>
<b>Total Disbursements</b>	<b>\$152,392,713</b>	<b>\$201,844,575</b>	<b>\$207,253,436</b>	<b>\$233,761,443</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$23,648,990</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$25,076 have been reflected as increases to FY 2004 revenues. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Review.

<sup>2</sup> The FY 2005 Revised Budget Plan reflects adjustments adopted by the Fairfax County School Board on December 2, 2004 during their FY 2005 Midyear Review. The Fairfax County School Board adjustments will be officially reflected in the County's FY 2005 Third Quarter Review, which will be acted upon by the Board of Supervisors on April 18, 2005.

<sup>3</sup> The Premium Stabilization reserve is appropriated for budgeting purposes to offset any fluctuations in health insurance costs during the fiscal year. However, it should be noted that the reserve is assumed to be carried forward as beginning balance for FY 2006. A future adjustment will be made by the School Board to bring the FY 2006 Beginning Balance in line with the FY 2005 Premium Stabilization Reserve.

## Fund 592

### Public School Central Procurement

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#### **Focus**

Fund 592, Public School Central Procurement Fund facilitates accounting of orders for textbooks, supplies, library materials, printing and equipment for the Fairfax County Public School (FCPS). Central purchases processed through this fund will be charged to individual school accounts; therefore, this Internal Service clearing account does not increase the total FCPS budget. FY 2006 expenditures are estimated at \$14,000,000.

It should be noted that the following fund statement reflects the FY 2006 Fairfax County Public School Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2005, will be discussed in the Overview Volume of the County's FY 2006 Advertised Budget Plan.

# Fund 592

## Public School Central Procurement

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 592, Public Schools Central  
Procurement

	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$835,200</b>	<b>\$833,441</b>	<b>\$477,953</b>	<b>\$477,953</b>
Revenue:				
Sales to Schools/Departments	\$10,766,960	\$14,000,000	\$14,000,000	\$14,000,000
<b>Total Revenue</b>	<b>\$10,766,960</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>
<b>Total Available</b>	<b>\$11,602,160</b>	<b>\$14,833,441</b>	<b>\$14,477,953</b>	<b>\$14,477,953</b>
Expenditures:				
Purchase for Resale	\$11,124,207	\$14,000,000	\$14,000,000	\$14,000,000
<b>Total Expenditures</b>	<b>\$11,124,207</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>
<b>Total Disbursements</b>	<b>\$11,124,207</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>
Inventory Change	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$477,953</b>	<b>\$833,441</b>	<b>\$477,953</b>	<b>\$477,953</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$1,759 have been reflected as increases to the beginning balance; \$61,023 as decreases to FY 2004 revenues; \$678,922 as increases to FY 2004 expenditures; and \$739,924 as increases to the inventory change. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2004 audit adjustments will be included in the *FY 2005 Third Quarter Review*.



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# Trust Funds

## Overview

Trust Funds account for assets held by the County in a trustee capacity and include four retirement trust funds and a holding fund for revenue collected for the Route 28 Tax District.

## Retirement Trust Funds

- ◆ Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas. Three retirement trust funds comprise the Fairfax County Employee Retirement System and are administered by the Fairfax County Retirement Administration Agency. The fourth retirement fund is for educational employees and is administered by Fairfax County Public Schools.
  - **Fund 600 - Uniformed Retirement System**
  - **Fund 601 - Fairfax County Employee** (formerly Supplemental Retirement System)
  - **Fund 602 - Police Officers Retirement System**
  - **Fund 691 - Educational Employees Supplementary Retirement**

## Route 28 Tax District

- ◆ Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District in 1987. The District was formed to provide improvements to State Route 28 to accelerate planned highway improvements. The owners of industrial and commercial property within the District are subject to a maximum additional tax assessment of 20 cents per \$100 of assessed value.
  - **Fund 700 - Route 28 Tax District**

## Dulles Rail Phase I Transportation Improvement District

- ◆ The District was formed by the Board of Supervisors on February 23, 2004 based on petition of the owners of commercial and industrial property in order to fund the extension of the Metro line in the vicinity of the West Falls Church station to a point in the vicinity of Wiehle Avenue, including construction of five new stations. The owners of industrial and commercial property within the District are subject to a maximum additional tax assessment of 22 cents per \$100 of assessed value before approval of a Full funding Grant Agreement (FFGA) by the federal government. No expenditures from the District can be made prior to approval of the FFGA.
  - **Fund 711 – Dulles Rail Phase I Transportation District Improvements**

## Employee Retirement Systems Overview

Fairfax County employee retirement systems include the Uniformed Retirement System (Fund 600), the Fairfax County Employees' Retirement System (Fund 601), and the Police Officers Retirement System (Fund 602). Each of these systems is funded from employees' contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis, and return on investments. In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer's contribution rate.

For the Uniformed Retirement Trust Fund and the Police Officers Retirement Trust Fund, the full amount of the employer's contribution comes from Agency 89, Employee Benefits, in the County's General Fund. For the Fairfax County Employees' Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees.

Based on the annual actuarial valuation, the employer's contribution rate for FY 2006 for each of the three funds are as follows:

Fund	FY 2005 Employer Contribution Rates (%)	FY 2006 Employer Contribution Rates (%)	Percentage Change (%)	Net General Fund Impact
<b>Uniformed Retirement</b>	24.30	24.30	0.00	\$0
<b>Fairfax County Employees' Retirement</b>	8.08	8.27	0.19	\$549,404
<b>Police Officers Retirement</b>	17.96	18.44	0.48	<u>\$411,469</u>
<b>Total</b>				<b>\$960,873</b>

Following the current effective actuarial funding policy, contribution rates are adjusted only to fund approved benefit enhancements and to recognize funding adjustments required when the funding ratio falls below 90 percent or rises above 120 percent. The increase in the rate for the Employees' system is based on the funding ratio falling further below 90 percent, which requires an increase of 0.07 percent in the employer contribution to amortize the additional unfunded liability amount below the 90 percent threshold for a General Fund impact of \$202,412, and the implementation of the Deferred Retirement Option Plan (DROP), which requires an increase of 0.12 percent in the employer contribution for a General Fund impact of \$346,992. The 0.48 percent increase in the Police Officers rate is due to a retiree cost of living increase benefit enhancement approved by the system's Board of Trustees effective July 1, 2004. It should be noted that both the Police Officers and Uniformed Systems retain funding ratios within the 90 to 120 percent corridor.

### **Deferred Retirement Option Plan (DROP)**

An increase in the employer contributions to the Employees' Retirement System of \$531,455, including a General Fund contribution of \$346,992 and \$184,463 in contributions from County other funds, is included to support a Deferred Retirement Option Plan, or DROP, as an added feature to the Employees' Retirement System. The DROP program was instituted for the Uniformed and Police Officers Retirement Systems during FY 2004.

The DROP program is a provision within a defined benefit retirement system that provides additional flexibility in the distribution of benefits. DROP plans allow an employee who reaches retirement eligibility to agree to defer leaving employment until a specified date in the future, on condition of being deemed to have retired for purposes of the retirement system. The amount of the retirement benefit that would have been paid had the employee terminated employment and retired is credited to a DROP account that accumulates while the employee continues to work. At the end of the DROP period, the employee terminates employment and can receive the accumulated balance in the DROP account, as well as begin receiving monthly retirement benefits based on his/her employment and compensation at the time of electing to enter the DROP. An employee who elects to enter a DROP plan and chooses a "deemed" retirement date transforms the traditional retirement benefit into a combination of a lump-sum account and a traditional pension benefit calculated as if the employee had actually retired on the date of entry in the DROP plan.

# Employee Retirement Systems Overview

The major provisions of the recommended plan include:

## **Eligibility**

- Members of the Employees' Retirement System would have the option to elect DROP beginning on their date of eligibility for normal retirement. Eligibility for members of the Employees' system begins at age 65 with five or more years of service or at age 50 when age plus service equals 80.

## **Length of Drop Period**

- Three years.
- Election to enter DROP is irrevocable.
- At the end of the DROP period, employment must terminate.

## **DROP Account Balance**

- Account is credited with benefit accrued up to the point of DROP entry.
- Amounts credited are increased based on retiree Cost of Living Adjustments.
- Account balances are credited interest at an annual rate of 5 percent.

## **During DROP Period**

- Employees are considered active employees for all other benefits/personnel policies.

## **End of DROP Period**

- Employee terminates employment/retires.
- Monthly retirement payments commence in the amount of accrued benefit at time of entry to DROP increased by any retiree Cost of Living Adjustments granted during DROP period.
- Several distribution options will be made available for DROP balance, including:
  - Direct lump sum payments.
  - Rollover to IRA or other employer plan.
  - Increase in monthly annuity (actuarial equivalent).

## **Disability/Death During DROP**

- If not service-connected, monthly retirement payments, if applicable, plus DROP balance.
- If service-connected, option of disability/death benefits and forfeiture of DROP, or monthly retirement payments plus DROP balance.

## **Public Safety Communications Center Employees – Transfer to Uniformed Retirement**

In FY 2006, all existing non-administrative staff in the Public Safety Communications Center (PSCC), including call takers and dispatchers, will have the option of moving from the Employees' Retirement System to the Uniformed Retirement System. New staff will automatically become members of the Uniformed system. This change is being implemented to address recruitment and retention issues facing the PSCC and to create a consistency within County public safety agencies for front line, first responder staff. Existing employees who opt to move to the Uniformed system will be able to either pay into the system the difference in contributions between the two systems, plus interest, and receive credit for prior service, or waive their prior service to begin anew in the Uniformed system. For further details on funding and approved changes for the Department of Public Safety Communications please refer to the narrative for Fund 120, E-911 Fund, within the Special Revenue Fund Group in Volume 2.

# Employee Retirement Systems Overview

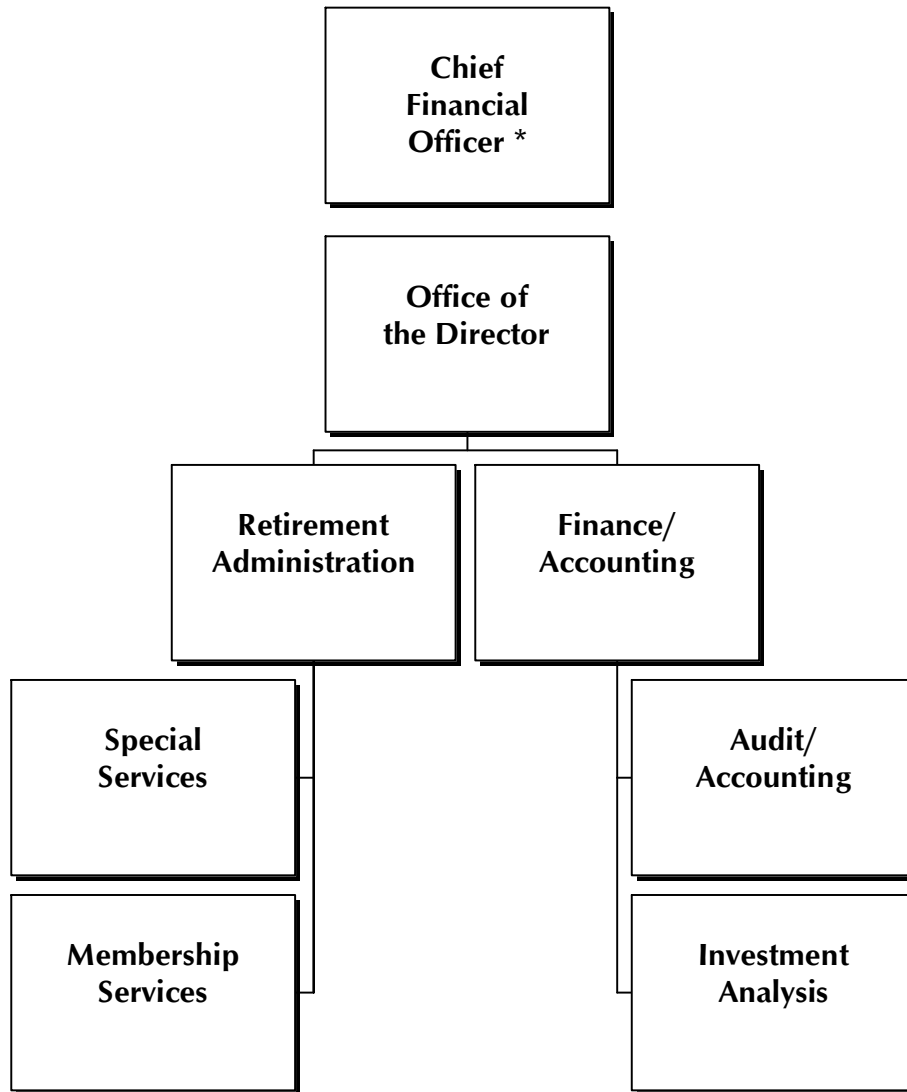
The following table displays relevant information about each retirement system:

<b>EMPLOYEES COVERED</b>					
<b>Uniformed Retirement</b>	<b>Fairfax County Employees' Retirement</b>			<b>Police Officers Retirement</b>	
Fire and Rescue Personnel; Uniformed Office of Sheriff employees; Game and Animal Wardens; Helicopter Pilots; Non-administrative staff in Public Safety Communications Center.	County employees not covered under Uniformed or Police Officers System; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.			Fairfax County Police Officers.	
<b>CONDITIONS OF COVERAGE</b>					
<b>Uniformed Retirement</b>	<b>Fairfax County Employees' Retirement</b>			<b>Police Officers Retirement</b>	
At age 55 with 6 years of service or after 25 years of service.	At age 65 with 5 years of service or earlier when age and years of service combined equal 80 or, for reduced "early retirement" benefits, 75. Not before age 50.			At age 55 or after 20 years of police service if hired before 7/1/81; or 25 years of service if hired on or after 7/1/81.	
<b>EMPLOYEE CONTRIBUTION</b>					
	<b>Uniformed Retirement</b>		<b>Fairfax County Employees' Retirement</b>		<b>Police Officers Retirement</b>
	Plan A	Plan B	Plan A	Plan B	
Up to Wage Base	4.00%	7.08%	4.00%	5.33%	12.00% of Pay
Above Wage Base	5.33%	8.83%	5.33%	5.33%	
Plan C	4.00%				
Plan D	7.08%				
<b>EMPLOYER CONTRIBUTION Rate Structure / FY 2006</b>					
<b>Uniformed Retirement</b>	<b>Fairfax County Employees' Retirement</b>			<b>Police Officers Retirement</b>	
24.30% \$33,207,127	County 8.27% / \$37,061,273 Schools 8.27% / \$12,982,800			18.44% \$17,473,164	

## Employee Retirement Systems Overview

<b>INVESTMENT MANAGERS AS OF JUNE 30, 2004</b>		
<b>Uniformed Retirement</b>	<b>Fairfax County Employees' Retirement</b>	<b>Police Officers Retirement</b>
<ul style="list-style-type: none"> <li>▪ Barclays Global Investors</li> <li>▪ Cohen &amp; Steers Capital Management</li> <li>▪ Harbourvest Partners</li> <li>▪ J.L Kaplan Associates</li> <li>▪ JP Morgan Investment Management</li> <li>▪ Lazard Asset Management</li> <li>▪ Marathon Asset Management</li> <li>▪ Pacific Investment Management Co.</li> <li>▪ Pantheon Ventures</li> <li>▪ Payden &amp; Rygel Investment Counsel</li> <li>▪ Peregrine Capital Management</li> <li>▪ Standish Mellon Asset Management</li> <li>▪ State Street Global Advisors</li> <li>▪ Trust Company of the West</li> <li>▪ UBS Realty Advisors</li> <li>▪ Wasatch Advisors</li> </ul>	<ul style="list-style-type: none"> <li>▪ Barclays Global Investors</li> <li>▪ Brandywine Asset Management</li> <li>▪ Bridgewater Associates</li> <li>▪ The Clifton Group</li> <li>▪ Cohen &amp; Steers Capital Management</li> <li>▪ DSI International Management</li> <li>▪ JP Morgan Investment Management</li> <li>▪ Julius Baer Investment Management</li> <li>▪ LSV Asset Management</li> <li>▪ MacKay Shields</li> <li>▪ Peregrine Capital Management</li> <li>▪ Post Advisory Group</li> <li>▪ Shenkman Capital Management</li> <li>▪ Standish Mellon Asset Management</li> <li>▪ Thompson Horstmann and Bryant</li> <li>▪ Robert E. Torray &amp; Co.</li> <li>▪ Trust Company of the West</li> <li>▪ Wanger Asset Management</li> </ul>	<ul style="list-style-type: none"> <li>▪ Capital Guardian Trust Co.</li> <li>▪ Cohen &amp; Steers Capital Management</li> <li>▪ Dodge &amp; Cox Investment Managers</li> <li>▪ Janus Capital</li> <li>▪ Oak Associates</li> <li>▪ Pacific Investment Management Co.</li> <li>▪ Peregrine Capital Management</li> <li>▪ Standish Mellon Asset Management</li> <li>▪ Systematic Financial Management</li> <li>▪ Robert E. Torray &amp; Co.</li> <li>▪ Trust Company of the West</li> <li>▪ Veredus Asset Management</li> </ul>

# Retirement Administration Agency



\* The Chief Financial Officer has a liaison role for strategic direction and oversight of this agency; however, for budget purposes, that position and associated funding are reflected within the Department of Management and Budget.

# Retirement Administration Agency

## Mission

As an agent of the Boards of Trustees of the Employees', Police Officers, and Uniformed Retirement Systems, the mission of the Retirement Administration Agency is to administer the Systems according to the terms established by the County of Fairfax and to do so in a manner that:

- ◆ Safeguards and invests the assets of the Systems;
- ◆ Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- ◆ Maximizes the value of retirement plans in retaining county personnel through communications, education and counseling programs and by providing quality service;
- ◆ Fulfills the obligations of the Systems to retirees by providing timely and accurate payments and by providing quality service; and
- ◆ Provides technical support and advice to County Management and the Board of Supervisors regarding retirement benefits.

## Focus

The Retirement Administration Agency contributes to the County's Corporate Stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Agency will focus on:

- ◆ Support for the Boards of Trustees
- ◆ Services to active employees and retirees
- ◆ Accurate accounting and control of plan assets
- ◆ Accuracy of data
- ◆ Cost efficiency of processes
- ◆ Investment return and risk control

Under the direction of the Boards of Trustees for the Police Officers Retirement, Fairfax County Employees' Retirement, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy from Fund 500, Retiree Health Benefits, and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

### THINKING STRATEGICALLY


Strategic issues for the Department include:

- Re-evaluating investment strategies in response to volatile capital markets and an uncertain economic environment;
- Monitoring the success of the corridor policy to make certain that plans are adequately funded for the long term; and
- Reviewing processes to identify opportunities to streamline operations and improve efficiency of services.

## Retirement Administration Agency

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three Employee Retirement Systems. Employee contributions are based on a fixed percentage of pay and employer contributions are based on a variable percentage of employee pay as determined by actuarial analysis. Employer contributions for the Uniformed and Police Officer Retirement Systems come solely from Agency 89, Employee Benefits, in the County's General Fund. For the Employees' Retirement System, employer contributions come from Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees. Adjustments are made to the employer's contribution rate only to fund approved benefit enhancements and to recognize funding adjustments required when the funding ratio falls out of the 90 to 120 percent funding corridor. Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 7.5 percent. An actuarial valuation is conducted annually for each of the three funds to assure the continued soundness of the retirement systems.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Achieved strong investment returns in FY 2004:			
Employees' System            18.4%	<input checked="" type="checkbox"/>		Agencywide
Police Officers System        16.1%			
Uniformed System            15.0%			
Advise and support the Boards of Trustees in the development and implementation of investment strategies designed to improve risk adjusted returns and to minimize the long-term funding required to provide competitive retirement benefits.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Agencywide
Upgrade and/or replace databases and processing systems required to maintain records, calculate benefits, and issue benefit payments.		<input checked="" type="checkbox"/>	Agencywide



# Retirement Administration Agency

## Budget and Staff Resources



Agency Summary <sup>1</sup>				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	22/ 22	22/ 22	22/ 22	23/ 23
Expenditures:				
Personnel Services	\$4,560,761	\$5,361,913	\$5,361,913	\$5,677,146
Operating Expenses	170,064,680	192,371,641	192,376,440	220,398,328
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$174,625,441</b>	<b>\$197,733,554</b>	<b>\$197,738,353</b>	<b>\$226,075,474</b>

<sup>1</sup> The table above includes all of the three County retirement funds (Funds 600, 601, and 602) as well as the Retiree Health Benefits Fund (Fund 500) which are administered by this Agency and to which all costs of agency administration are apportioned. Further details on Fund 500, including the fund statement, may be found under the Internal Service Fund section in this volume.

Position Summary		
<p><b><u>OFFICE OF THE DIRECTOR</u></b></p> <p>1 Executive Director</p> <p>1 Administrative Assistant II</p>	<p><b><u>Special Services</u></b></p> <p>1 Programmer Analyst III</p> <p>1 Programmer Analyst II</p> <p>1 Information Officer II</p>	<p><b><u>FINANCE/ACCOUNTING</u></b></p> <p>1 Investment Manager</p>
<p><b><u>RETIREMENT ADMINISTRATION</u></b></p> <p>1 Retirement Administrator</p> <p>1 Administrative Assistant I</p>	<p><b><u>Membership Services</u></b></p> <p>1 Accountant II</p> <p>1 Management Analyst II</p> <p>4 Retirement Counselors (1)</p> <p>1 Administrative Assistant III</p> <p>4 Administrative Assistants II</p>	<p><b><u>Audit/Accounting</u></b></p> <p>1 Accountant II<sup>1</sup></p> <p>1 Administrative Assistant III</p>
<p><b><u>Investment Analysis</u></b></p> <p>1 Senior Investment Manager</p> <p>1 Investment Analyst</p>		
<p><b>TOTAL POSITIONS</b></p> <p><b>23 Positions (1) / 23.0 Staff Years (1.0)</b></p>		
<p>( ) Denotes New Position</p>		

<sup>1</sup>1/1.0 SYE Accountant II is financed by Fund 500, Retiree Health Benefits. All remaining 22/22.0 SYE positions are financed jointly by the three retirement trust funds (Fund 600, Fund 601, and Fund 602).

## FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$101,006**

An increase of \$101,006 in Personnel Services includes \$95,085 associated with salary adjustments necessary to support the County's compensation program, including an increase of \$5,921 associated with the 1/1.0 SYE position supported by Fund 500, Retiree Health Benefits.
- ◆ **Retirement Counseling** **\$86,519**

Due to the anticipated implementation of the Deferred Retirement Option Plan (DROP) for the Employees' Retirement System, \$62,197 is included for 1/1.0 SYE new Retirement Counselor position and associated fringe benefits. An additional \$24,322 is included for increased hours for an existing limited-term position due to a rise in retirees and retirement-eligible employees.
- ◆ **Retiree Health Subsidy Payments** **\$127,715**

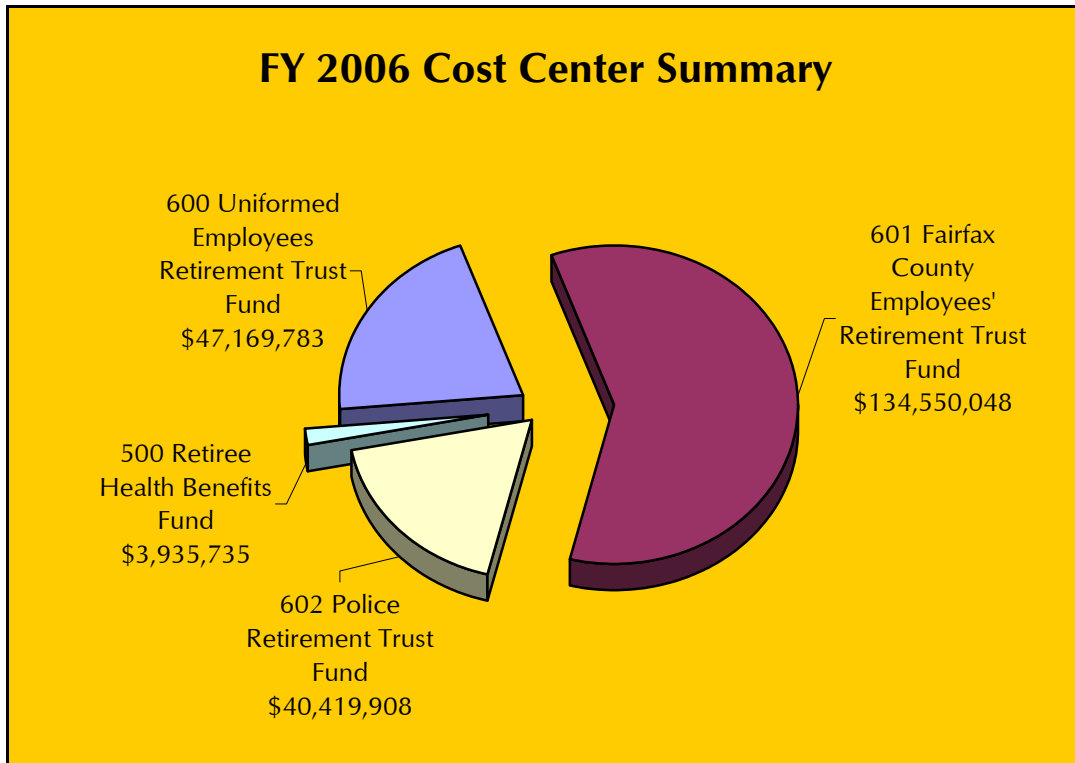
An increase of \$127,715 in Personnel Services associated with retiree health benefit payments. For further information please refer to Fund 500, Retiree Health Benefits, in the Internal Service Fund section of Volume 2.

## Retirement Administration Agency

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- ◆ **Benefit Payments** **\$22,443,389**  
An increase of \$22,443,389 in Operating Expenses reflects increased payments of \$21,971,650 to retirees due to a higher number of retirees and higher individual payment levels, an increase in the allowance for refunds of \$117,000 based on projected turnover of active members, and an increase in payments to beneficiaries of \$354,739.
- ◆ **Investment Management Fees** **\$6,874,287**  
An increase of \$6,874,287 in Operating Expenses reflects an increase in investment management fees due to the projected growth in assets and the investment strategies adopted by the Boards of Trustees.
- ◆ **Technology** **(\$1,396,000)**  
A decrease of \$1,396,000 in Operating Expenses due to the one-time expense budgeted in FY 2005 for the purchase of a new benefit administration system.
- ◆ **Consulting Fees** **\$21,843**  
An increase of \$21,843 in Operating Expenses due to increased investment consulting expenses associated with the contracts with outside consultants for the Police Officers and Uniformed Systems.
- ◆ **Actuarial Services** **\$68,614**  
An increase of \$68,614 in Operating Expenses due to increased actuarial costs as a result of provision for a five-year experience study to be conducted in FY 2006 and anticipated actuarial analysis and support related to the possible extension of a Deferred Retirement Option Plan to the Employees' System.
- ◆ **Banking Services** **\$50,000**  
An increase of \$50,000 in Operating Expenses for custodial banking services due to anticipated renegotiation of contracts.
- ◆ **Rent** **\$50,276**  
An increase of \$50,276 in Operating Expenses due to the increased cost of leased space for the Retirement Administration Agency.
- ◆ **Fiduciary Insurance** **\$12,303**  
An increase of \$12,303 in Operating Expenses due to the continued increase in premiums for fiduciary liability insurance.
- ◆ **Medical Examination Fees** **(\$109,945)**  
A decrease of \$109,945 in Operating Expenses resulting primarily from the discontinuance of postemployment physicals previously required by the Uniformed Retirement System for all new members and the change in plans to continue using the services of the Health Department staff in the review of disability applications and re-evaluations from the Employees' and Uniformed Systems.
- ◆ **Other Operating Expenses** **\$7,114**  
A net increase of \$7,114 in all other Operating Expenses.

# Retirement Administration Agency



## **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

### ◆ **Carryover Adjustments**

**\$4,799**

As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved encumbered carryover funding of \$4,799 in Operating Expenses to cover the cost of computer equipment and temporary services.

## **Key Performance Measures**

### **Objectives**

- ◆ To maintain at 100 percent the number of retiree benefit payments processed on time.
- ◆ To achieve at least a 7.5 percent return on investment over rolling three year periods.
- ◆ To achieve realized return on investment commensurate with the S&P 500 Index and the Lehman Brothers Aggregate Bond Index.

## Retirement Administration Agency

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Members: Fairfax County Employees (1)	17,532	18,608	17,827 / 18,447	18,686	18,938
Members: Uniformed	2,286	2,403	2,381 / 2,437	2,485	2,535
Members: Police Officers	1,815	1,922	1,921 / 2,008	2,040	2,073
Return on investment: Fairfax County Employees	(\$69,320,270)	\$97,159,091	\$135,000,817 / \$329,845,783	\$138,769,311	\$159,935,982
Return on investment: Uniformed	(\$30,009,656)	\$36,447,345	\$49,513,911 / \$98,067,456	\$52,456,259	\$59,572,839
Return on investment: Police Officers	(\$28,285,518)	\$25,914,598	\$45,720,736 / \$94,681,757	\$46,461,410	\$52,822,997
<b>Efficiency:</b>					
Cost per member: Fairfax County Employees	\$43	\$41	\$45 / \$44	\$47	\$56
Cost per member: Uniformed	\$99	\$101	\$109 / \$108	\$119	\$105
Cost per member: Police Officers	\$114	\$121	\$131 / \$111	\$132	\$140
Investment costs as a percent of assets: Fairfax County Employees (2)	0.34%	0.44%	0.44% / 0.49%	0.50%	0.61%
Investment costs as a percent of assets: Uniformed	0.26%	0.44%	0.50% / 0.53%	0.58%	0.70%
Investment costs as a percent of assets: Police Officers	0.42%	0.45%	0.47% / 0.52%	0.54%	0.70%
<b>Service Quality:</b>					
Percent of retiree checks issued within schedule time frame: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Police Officers	100%	100%	100% / 100%	100%	100%
Return compared to assumed actuarial rate (7.5%): Fairfax County Employees	(3.90%)	5.88%	7.50% / 18.42%	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Uniformed	(4.63%)	5.92%	7.50% / 15.02%	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Police Officers	(4.75%)	4.63%	7.50% / 16.07%	7.50%	7.50%
Large cap domestic equity return compared to S&P 500 Index: S&P 500 Index	(17.97%)	0.26%	NA / 19.11%	NA	NA

# Retirement Administration Agency

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Service Quality:</b>					
Large cap domestic equity return compared to S&P 500 Index: Fairfax County Employees	(17.65%)	3.86%	NA / 20.83%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Uniformed	(17.60%)	1.71%	NA / 18.48%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Police Officers	(19.17%)	5.40%	NA / 18.72%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Lehman Aggregate Bond Index	8.63%	10.40%	NA / 0.32%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Fairfax County Employees	8.87%	12.36%	NA / 6.14%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Uniformed	3.91%	10.48%	NA / 0.87%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Police Officers	6.13%	9.77%	NA / 1.68%	NA	NA
<b>Outcome:</b>					
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100% / 100%	100%	100%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	(11.4%)	(1.6%)	0.0% / 10.9%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	(12.1%)	(1.6%)	0.0% / 7.5%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	(12.3%)	(2.9%)	0.0% / 8.6%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Fairfax County Employees	0.3%	3.6%	0.0% / 1.7%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Uniformed	0.4%	1.5%	0.0% / (0.6%)	0.0%	0.0%

## Retirement Administration Agency

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Deviation from S&P 500 (large cap equities): Police Officers	(1.2%)	5.1%	0.0% / (0.4%)	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Fairfax County Employees	0.2%	2.0%	0.0% / 5.8%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Uniformed	(4.7%)	0.1%	0.0% / 0.6%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Police Officers	(2.5%)	(0.6%)	0.0% / 1.4%	0.0%	0.0%

(1) This indicator was previously reported separately as number of retirees and number of active members. Beginning in FY 2001, these indicators were combined and are now shown as the total number of members.

(2) This indicator was previously reported as investment costs as a percentage of earnings. However, beginning in FY 2001, the indicator was revised and now reflects the costs as a percentage of assets.

### Performance Measurement Results

After weathering three years of difficult capital market environments, investment returns for each of the three retirement systems in FY 2004 were above the long-term average rate of 7.5 percent assumed for actuarial purposes. Returns were 18.4 percent for the Employees' system, 16.1 percent for the Police Officers system, and 15.0 percent for the Uniformed system. Returns were strong across all equity markets, while bond returns were weak. In the universe of public funds used to assess relative performance, results for the Employees' System were exceptional, placing in the 10<sup>th</sup> percentile for the one-year period, the 6<sup>th</sup> percentile for the three-year period, and the 15<sup>th</sup> percentile for the five-year period. Returns for the Police Officers System were above the median, ranking in the 47<sup>th</sup> percentile for the year, while the Uniformed system placed in the 77<sup>th</sup> percentile.

# Retirement Administration Agency

## FUND STATEMENT

### Fund Type G60, Pension Trust Funds

### Fund 600, Uniformed Retirement

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$657,361,178</b>	<b>\$731,692,389</b>	<b>\$755,288,695</b>	<b>\$800,541,165</b>
Revenue:				
Employer Contributions	\$24,823,288	\$24,856,554	\$24,856,554	\$33,207,127
Employee Contributions	7,551,967	7,932,220	7,932,220	8,369,903
Employee Payback	97,458	64,000	64,000	63,000
Return on Investments <sup>1</sup>	31,544,594	52,456,259	52,456,259	59,572,839
Miscellaneous Revenue	150,859	0	0	0
Total Realized Revenue	\$64,168,166	\$85,309,033	\$85,309,033	\$101,212,869
Unrealized Gain (Loss) <sup>2</sup>	\$67,056,163	\$0	\$0	\$0
Total Revenue	\$131,224,329	\$85,309,033	\$85,309,033	\$101,212,869
<b>Total Available</b>	<b>\$788,585,507</b>	<b>\$817,001,422</b>	<b>\$840,597,728</b>	<b>\$901,754,034</b>
Expenditures:				
Administrative Expenses	\$692,463	\$984,229	\$984,949	\$785,522
Investment Services <sup>1</sup>	4,197,302	3,868,614	3,868,614	5,380,928
Payments to Retirees Beneficiaries	27,559,690	34,315,654	34,315,654	39,978,284
Refunds	394,740	551,346	551,346	572,049
	452,617	336,000	336,000	453,000
Total Expenditures	\$33,296,812	\$40,055,843	\$40,056,563	\$47,169,783
<b>Total Disbursements</b>	<b>\$33,296,812</b>	<b>\$40,055,843</b>	<b>\$40,056,563</b>	<b>\$47,169,783</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$755,288,695</b>	<b>\$776,945,579</b>	<b>\$800,541,165</b>	<b>\$854,584,251</b>
PC Replacement Reserve <sup>4</sup>	\$6,874	\$7,684	\$7,684	\$8,494
<b>Unreserved Balance</b>	<b>\$755,281,821</b>	<b>\$776,937,895</b>	<b>\$800,533,481</b>	<b>\$854,575,757</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment of \$533,301.31 has been reflected as an increase in FY 2004 revenue and expenditures. FY 2004 actuals are adjusted to reflect compliance with Governmental Accounting Standards Board (GASB) Statement 28, which requires segregation of income and expenditures associated with securities lending transactions. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package. It should be noted that prior to GASB 28, the retirement systems reflected net income from securities lending as part of return on investments.

<sup>2</sup> Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>3</sup> The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

<sup>4</sup> Computer equipment reserve established for the timely replacement of obsolete computer equipment used for retirement operations.

# Retirement Administration Agency

## FUND STATEMENT

### Fund Type G60, Pension Trust Funds

### Fund 601, Fairfax County Employees' Retirement

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,780,113,740</b>	<b>\$1,997,828,084</b>	<b>\$2,067,515,324</b>	<b>\$2,161,496,502</b>
Revenue:				
County Employer Contributions	\$25,119,273	\$32,531,288	\$32,531,288	\$37,061,273
County Employee Contributions	18,872,497	19,597,812	19,597,812	20,858,780
School Employer Contributions	9,298,777	11,846,100	11,846,100	12,982,800
School Employee Contributions	7,205,356	7,621,371	7,621,371	8,111,747
Employee Payback	516,309	467,000	467,000	480,000
Return on Investments <sup>1</sup>	211,188,713	138,769,311	138,769,311	159,935,982
Miscellaneous Revenue	1,122,434	0	0	0
<b>Total Realized Revenue</b>	<b>\$273,323,359</b>	<b>\$210,832,882</b>	<b>\$210,832,882</b>	<b>\$239,430,582</b>
Unrealized Gain (Loss) <sup>2</sup>	\$120,090,034	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$393,413,393</b>	<b>\$210,832,882</b>	<b>\$210,832,882</b>	<b>\$239,430,582</b>
<b>Total Available</b>	<b>\$2,173,527,133</b>	<b>\$2,208,660,966</b>	<b>\$2,278,348,206</b>	<b>\$2,400,927,084</b>
Expenditures:				
Administrative Expenses	\$1,838,764	\$3,033,946	\$3,037,305	\$2,253,391
Investment Services <sup>1</sup>	10,717,551	8,976,778	8,976,778	12,740,658
Payments to Retirees	87,700,430	97,933,633	97,933,633	112,518,518
Beneficiaries	1,974,674	2,399,988	2,399,988	2,533,481
Refunds	3,780,390	4,504,000	4,504,000	4,504,000
<b>Total Expenditures</b>	<b>\$106,011,809</b>	<b>\$116,848,345</b>	<b>\$116,851,704</b>	<b>\$134,550,048</b>
<b>Total Disbursements</b>	<b>\$106,011,809</b>	<b>\$116,848,345</b>	<b>\$116,851,704</b>	<b>\$134,550,048</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$2,067,515,324</b>	<b>\$2,091,812,621</b>	<b>\$2,161,496,502</b>	<b>\$2,266,377,036</b>
PC Replacement Reserve <sup>4</sup>	\$43,416	\$50,976	\$50,976	\$58,536
<b>Unreserved Balance</b>	<b>\$2,067,471,908</b>	<b>\$2,091,761,645</b>	<b>\$2,161,445,526</b>	<b>\$2,266,318,500</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment of \$1,432,963.80 has been reflected as an increase in FY 2004 revenue and expenditures. FY 2004 actuals are adjusted to reflect compliance with Governmental Accounting Standards Board (GASB) Statement 28, which requires segregation of income and expenditures associated with securities lending transactions. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package. It should be noted that prior to GASB 28, the retirement systems reflected net income from securities lending as part of return on investments.

<sup>2</sup> Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>3</sup> The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

<sup>4</sup> Computer equipment reserve established for the timely replacement of obsolete computer equipment used for retirement operations.



# Retirement Administration Agency

## FUND STATEMENT

### Fund Type G60, Pension Trust Funds

### Fund 602, Police Retirement

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$591,890,730</b>	<b>\$656,433,690</b>	<b>\$679,147,572</b>	<b>\$712,778,188</b>
Revenue:				
Employer Contributions	\$14,682,200	\$14,490,407	\$14,490,407	\$17,473,164
Employee Contributions	9,639,685	9,681,786	9,681,786	9,403,117
Employee Payback	49,567	25,000	25,000	30,000
Return on Investments <sup>1</sup>	48,833,324	46,461,410	46,461,410	52,822,997
<b>Total Realized Revenue</b>	<b>\$73,204,776</b>	<b>\$70,658,603</b>	<b>\$70,658,603</b>	<b>\$79,729,278</b>
Unrealized Gain (Loss) <sup>2</sup>	\$46,394,204	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$119,598,980</b>	<b>\$70,658,603</b>	<b>\$70,658,603</b>	<b>\$79,729,278</b>
<b>Total Available</b>	<b>\$711,489,710</b>	<b>\$727,092,293</b>	<b>\$749,806,175</b>	<b>\$792,507,466</b>
Expenditures:				
Administrative Expenses	\$631,517	\$889,190	\$889,910	\$759,060
Investment Services <sup>1</sup>	3,677,363	3,153,013	3,153,013	4,751,106
Payments to Retirees Beneficiaries	26,252,734	30,883,893	30,883,893	32,608,028
Refunds	1,429,629	1,575,171	1,575,171	1,775,714
Refunds	350,895	526,000	526,000	526,000
<b>Total Expenditures</b>	<b>\$32,342,138</b>	<b>\$37,027,267</b>	<b>\$37,027,987</b>	<b>\$40,419,908</b>
<b>Total Disbursements</b>	<b>\$32,342,138</b>	<b>\$37,027,267</b>	<b>\$37,027,987</b>	<b>\$40,419,908</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$679,147,572</b>	<b>\$690,065,026</b>	<b>\$712,778,188</b>	<b>\$752,087,558</b>
PC Replacement Reserve <sup>4</sup>	\$6,874	\$7,684	\$7,684	\$8,494
<b>Unreserved Ending Balance</b>	<b>\$679,140,698</b>	<b>\$690,057,342</b>	<b>\$712,770,504</b>	<b>\$752,079,064</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment of \$545,771.02 has been reflected as an increase in FY 2004 revenue and expenditures. FY 2004 actuals are adjusted to reflect compliance with Governmental Accounting Standards Board (GASB) Statement 28, which requires segregation of income and expenditures associated with securities lending transactions. The audit adjustment has been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Details of the FY 2004 audit adjustments will be included in the FY 2005 Third Quarter Package. It should be noted that prior to GASB 28, the retirement systems reflected net income from securities lending as part of return on investments.

<sup>2</sup> Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>3</sup> The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

<sup>4</sup> Computer equipment reserve established for the timely replacement of obsolete computer equipment used for retirement operations.

## Fund 691

# Educational Employees' Supplementary Retirement

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### **Focus**

Fund 691, Educational Employees' Supplementary Retirement funds retirement benefits for contributing members. Funding is provided from employee and employer contributions and return on investment of the Fund's assets. FY 2006 expenditures are estimated at \$151.8 million.

It should be noted that the following fund statement reflects the FY 2006 Fairfax County Public School Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2005, will be discussed in the Overview Volume of the County's FY 2006 Advertised Budget Plan.

# Fund 691

## Educational Employees' Supplementary Retirement

### FUND STATEMENT

Fund Type G60, Trust and Agency Funds

Fund 691, Educational Employees'  
Supplementary Retirement

	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2</sup>	FY 2006 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$1,349,792,227</b>	<b>\$1,385,185,190</b>	<b>\$1,528,120,115</b>	<b>\$1,579,239,012</b>
Receipts:				
Contributions	\$59,672,073	\$70,657,214	\$73,154,572	\$77,140,920
Investment Income	240,546,922	109,000,000	117,450,000	120,500,000
Total Revenue	\$300,218,995	\$179,657,214	\$190,604,572	\$197,640,920
<b>Total Available</b>	<b>\$1,650,011,222</b>	<b>\$1,564,842,404</b>	<b>\$1,718,724,687</b>	<b>\$1,776,879,932</b>
Total Expenditures	\$121,891,107	\$146,405,488	\$139,485,675	\$151,825,260
<b>Total Disbursements</b>	<b>\$121,891,107</b>	<b>\$146,405,488</b>	<b>\$139,485,675</b>	<b>\$151,825,260</b>
<b>Ending Balance</b>	<b>\$1,528,120,115</b>	<b>\$1,418,436,916</b>	<b>\$1,579,239,012</b>	<b>\$1,625,054,672</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$20,264,186 have been reflected as an increase to FY 2004 revenues and audit adjustments of \$62,418 have been reflected as an increase to FY 2004 expenditures. The audit adjustments have been included in the FY 2004 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2004 audit adjustments will be included in the *FY 2005 Third Quarter Review*.

<sup>2</sup> The *FY 2005 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 2, 2004, during their *FY 2005 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2005 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 18, 2005.

# Fund 700

## Route 28 Tax District

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### **Focus**

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District on December 21, 1987. Under Virginia law such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each county which is within the boundaries of the proposed district and which has been zoned or is used for commercial or industrial purposes. The District was formed to provide improvements to State Route 28 which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. State Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the state primary road fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent.

The District, administered by a Commission appointed by the Board of Supervisors of both counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of 20 cents per \$100 of assessed value. These funds, in addition to funds received through the State Primary Road Fund allocation formula, are to be used for the road improvements and debt service on bonds issued by the state. Improvements completed for Phase I of the Route 28 project included widening the existing road from two to six lanes and upgrading three major intersections. Legislation authorizing the issuance of Commonwealth Transportation Board (CTB) revenue bonds up to \$160.7 million plus issuance expenses to finance the Phase I improvements to Route 28 was enacted during the 1988 Virginia General Assembly and became effective July 1, 1988. This legislation stipulates that the additional tax assessment in the District and funds allocated to the highway construction district, in which Route 28 lies, would reimburse the state for its debt service payments on its bonds. The Commonwealth issued \$138.5 million in revenue bonds for the District in September 1988.

Fairfax County and Loudoun County have entered into a contract with the District and agreed to levy an additional tax assessment, as requested by the District, collect the tax, and pay all tax revenues to a Fiscal Agent for distribution. The contract specifies that the counties shall pay all revenues collected on behalf of the District to Trustees jointly designated by the CTB and the counties, and the District in turn shall notify the County of the required payment and request a rate sufficient to collect that amount, up to a maximum of 20 cents per \$100 of assessed value. The rate is set at 20 cents per \$100 dollars of assessed value and to date, the District Commission has not proposed a rate reduction in anticipation of expenditure requirements for the next and final phase of planned improvements.

In FY 2006, an amount of \$9,260,099 has been included for Fairfax County collections based on estimated tax collections plus an allowance for potential property buy-outs, late payments and penalties. FY 2001 was the first year in its history that the District was able to pay the entire debt service requirement without state contributions. In accordance with the terms of the contract, the District must pay the full debt requirement for two years before the tax rate can be reduced.

In August 2002 Fairfax County, Loudoun County, the Commonwealth Transportation Board and the Fairfax County Economic Development Authority (EDA) entered into new contractual agreements that will provide for construction of a portion of additional improvements on Route 28 (Phase II improvements). Specifically, six separated grade interchanges will be constructed to ease traffic congestion. Funding totaling \$201.7 million is made available from a joint financing plan that provides \$75.4 million from CTB funds allocated from the state six-year primary and secondary road plan, approximately \$36.4 million of remaining CTB Route 28 bond authorization, and \$90 million of bond funds to be issued by the EDA and supported by the two counties. The funded Phase II improvements are expected to cost \$198.3 million to complete. The remaining \$3.5 million surplus is available as contingency or for future improvements. Remaining unfunded Phase II improvements include the completion of four other interchanges and widening a portion of the highway to eight lanes. Funding for these improvements will be addressed at a later date.

## Fund 700 Route 28 Tax District

All bond issues will be fully supported by District tax revenue. In order to maximize revenues available for new debt service, the CTB refunded its outstanding 1992 bonds in October 2002. At the same time the CTB issued \$36.4 million of new bonds for construction, representing the balance of bond authorization remaining from the 1988 acts of the General Assembly. The Fairfax County EDA issued Transportation Contract Revenue bonds in the amount of \$33.375 million in October 2003 and issued \$57.4 million in August 2004. In the event that District revenues are not sufficient to make debt service payments, the state bonds are backed by the appropriated state allocations to the Northern Virginia Transportation District. The EDA bonds will be supported by a Revenue Stabilization Fund (RSF) equal to maximum annual EDA debt service created from surplus revenue collections. As a further credit enhancement for the proposed EDA bonds, both Fairfax and Loudoun Counties have pledged a joint moral obligation in the event that tax revenues and the RSF are not sufficient to support EDA debt service. Also, the Series 2004 Bonds are guaranteed under a separate insurance policy by MBIA Insurance Corporation. The following chart depicts the financing structure and summary of past contributions and payments.

### Route 28 Project Financing Plan

#### Pre-October 2002 Contributions and Expenditures<sup>1</sup>

Local Revenues Applied	Present Value of District Obligation Paid	Transportation Board Payments Made	Present Value of Transportation Board Payments	Special Tax Revenues and Investment Earnings on Hand 10/10/02
\$87,809,985	\$56,518,295	\$36,174,633	\$25,355,615	\$6,408,259

<sup>1</sup> Source: *Financial Report: State Route 28 Highway Transportation Improvement District*, Virginia Department of Transportation, September 10, 2002 and CTB Series 2002 closing documents. Presented for historical reference.

### Current Bonds

Bond Year (April 1)	District Revenues <sup>1</sup>	CTB Annual Debt Service <sup>2</sup>	EDA Annual Debt Service <sup>3</sup>	Total Annual Debt Service	Excess Revenues	Cumulative Excess Revenues <sup>4</sup>
Balance Fwd						\$6,408,259
2003	\$5,836,398	\$4,656,294	\$0	\$4,656,294	\$1,180,104	7,588,363
2004	12,676,429	7,523,176	3,127,943	10,651,119	2,028,310	9,616,673
2005	13,487,707	7,531,145	3,676,138	11,207,283	2,280,424	11,897,097
2006	16,016,839	7,528,145	4,169,446	11,697,591	4,319,248	16,216,345
2007		7,529,845	4,169,446	11,699,291		
2008		7,524,883	4,169,446	11,694,329		
2009		7,530,713	4,169,446	11,700,159		
2010		7,528,150	4,529,446	12,057,596		
2011		7,528,835	5,148,566	12,677,401		
2012		7,529,625	5,601,701	13,131,326		
2013		7,530,300	5,837,713	13,368,013		
2014		7,528,050	5,630,263	13,158,313		
2015		7,531,800	5,672,350	13,204,150		
2016		7,530,550	5,716,810	13,247,360		
2017		7,528,800	5,888,810	13,417,610		

## Fund 700 Route 28 Tax District

Bond Year (April 1)	District Revenues <sup>1</sup>	CTB Annual Debt Service <sup>2</sup>	EDA Annual Debt Service <sup>3</sup>	Total Annual Debt Service	Excess Revenues	Cumulative Excess Revenues <sup>4</sup>
2018		7,525,800	6,270,000	13,795,800		
2019		8,100,000	6,406,763	14,506,763		
2020		8,100,000	7,122,200	15,222,200		
2021		8,105,000	7,117,375	15,222,375		
2022		8,105,000	7,119,325	15,224,325		
2023		8,105,000	7,120,975	15,225,975		
2024		8,105,000	7,121,000	15,226,000		
2025		8,105,000	7,117,250	15,222,250		
2026		8,105,000	7,122,750	15,227,750		
2027		8,105,000	7,116,500	15,221,500		
2028		8,105,000	7,118,500	15,223,500		
2029		8,105,000	7,117,750	15,222,750		
2030		8,105,000	7,119,500	15,224,500		
2031		8,105,000	7,117,250	15,222,250		
2032		8,105,000	7,120,500	15,225,500		
2033			7,118,250	7,118,250		
<b>Total</b>	N/A	<b>\$231,046,111</b>	<b>\$179,853,412</b>	<b>\$410,899,523</b>	N/A	N/A

<sup>1</sup> FY 2003 represents partial year tax revenue and interest collections from October 1, 2002 to April 1, 2003. Tax district revenues for FY 2004 represent all revenue collected from April 2, 2003 through April 1, 2004. FY 2005 and FY 2006 are estimates of combined Fairfax and Loudoun collections plus estimated interest earnings on revenue, debt service reserve and revenue stabilization fund accounts. Actual revenues may also include district buy-out proceeds.

<sup>2</sup> CTB Revenue Refunding and Revenue Bond Debt Service issue of September 26, 2002.

<sup>3</sup> Based on completion of EDA bond issues in 2003 and 2004 for an aggregate amount of \$90,785,000. Sale of the Series 2003 bonds in the amount of \$33,375,000 was completed on October 29, 2003. Sale of the Series 2004 bonds in the amount of \$57,410,000 was completed on August 19, 2004.

<sup>4</sup> Balance Forward represents funds on account with CTB and transferred to the Fiscal Agent upon refunding the 1992 bonds and new money bonds issued October 2002. Excess revenues in succeeding years will accumulate to the credit of the RSF until an amount equal to maximum annual debt service is achieved. Excess revenues available after achieving full RSF funding will be held with the Fiscal Agent and may be used to fund deficiencies in the Debt Service Fund, additional Phase II improvements or reduce the tax rate in accordance with the District Contract. The tax rate may not be reduced until the District has recorded at least two successive years of excess revenues.

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Fiscal Agent Payments** **\$2,160,099**  
An increase of \$2,160,099 in estimated payments to the fiscal agent which includes taxes due of \$7,720,509 based on the anticipated January 1, 2005 assessment, an allowance for one time buyouts and late payments of \$1,500,000 and appropriation of all funds available in fund balance remaining from prior year collections.

# Fund 700

## Route 28 Tax District

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### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **(\$41,215)**  
As part of the *FY 2004 Carryover Review*, the Board of Supervisors reduced expenditures in this fund \$41,215 as a result of revised estimates for tax collections, allowance for late payments, penalties, and permitted property buy-outs and interest earnings. This action results in a negative ending balance in FY 2005 which will be adjusted by FY 2005 expenditure adjustments as part of a scheduled quarterly review.

# Fund 700

## Route 28 Tax District

### FUND STATEMENT

Fund Type G70, Agency Funds

Fund 700, Route 28 Tax District

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$41,215	\$0	\$39,590	\$39,590
Revenue:				
Real Estate Taxes-Current <sup>1</sup>	\$5,777,239	\$7,100,000	\$5,600,000	\$7,720,509
Revenue from Buy Outs	0	0	1,500,000	1,500,000
Interest on Investments	3,554	0	0	0
Total Revenue	\$5,780,793	\$7,100,000	\$7,100,000	\$9,220,509
<b>Total Available</b>	<b>\$5,822,008</b>	<b>\$7,100,000</b>	<b>\$7,139,590</b>	<b>\$9,260,099</b>
Expenditures:				
Payments to the Fiscal Agent	\$5,782,418	\$7,141,215	\$7,100,000	\$9,260,099
Total Expenditures	\$5,782,418	\$7,141,215	\$7,100,000	\$9,260,099
<b>Total Disbursements</b>	<b>\$5,782,418</b>	<b>\$7,141,215</b>	<b>\$7,100,000</b>	<b>\$9,260,099</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$39,590</b>	<b>(\$41,215)</b>	<b>\$39,590</b>	<b>\$0</b>

<sup>1</sup> Estimate to provide for sufficient appropriation includes projected tax collections based on assessments, and allowances for late payments, penalties and permitted property buy-outs. All monies collected are required to be remitted to the Fiscal Agent monthly as collected.

<sup>2</sup> Accumulated interest earned on investments. Interest earnings were appropriated from fund balance in FY 2004 in accordance with the Route 28 interjurisdictional agreements. This action results in a negative ending balance in FY 2005 which will be adjusted by FY 2005 expenditure adjustments as part of a scheduled quarterly review.



# Fund 711

## Dulles Rail Phase I Transportation Improvement District

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### Focus

Metrorail service is planned to be extended approximately 24 miles from the areas of the East and West Falls Church stations, out the right-of-way of the Dulles Airport Access Road (DAAR) to the Tysons Corner area, then further out the DAAR, past Dulles Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project currently is estimated to be \$3.5 billion.

Due to financial constraints imposed by the federal government, the project is currently expected to be completed in two phases. Phase I is expected to cost approximately \$1.5 billion for the segment from the Metro line in the vicinity of the West Falls Church station to a point in the vicinity of Wiehle Avenue, including construction of five new stations. Phase II is expected to cost approximately \$2.0 billion for the segment from Wiehle Avenue to Route 772. Based on the latest estimate available from the Virginia Department of Rail and Public Transportation (VDRPT), the County's share for Phase I is expected to be \$380.5 million and for Phase II it is \$176.7 million.

The costs are expected to be shared 50 percent by the federal government, 25 percent by the Commonwealth, and 25 percent by Fairfax County, Loudoun County and the Metropolitan Washington Airports Authority (MWAA). Based on the current draft financial plan, the County's share of the total project cost is expected to be 16.1 percent. It should be noted that the County's participation rate is determined on the basis of total project costs and sharing the cost of common features necessary to complete an operational line, such as soft costs, rail yards and power stations.

On January 21, 2004, a petition was filed with the Clerk to the Board of Supervisors (the Petition) by owners of commercial and industrial property (the Petitioners) asking the Board of Supervisors to create a Phase I Dulles Rail Transportation Improvement District (the Phase I District), as provided by Chapter 15 of Title 33.1 of the Code of Virginia, as amended (the Act). The Act is similar although not identical to the law that empowered the Board and the Board of Supervisors of Loudoun County to create the Route 28 Highway Transportation Improvement District (the Route 28 District) in both counties in 1988.

The Phase I District was approved and established by the Board of Supervisors on February 23, 2004, following a public hearing. The Phase I District is governed by a District Commission, consisting of four Board members and the Chairman of the Commonwealth Transportation Board (CTB) or his/her designee. The District Commission is advised by a District Advisory Board, composed of landowner representatives. This is the same basic governance structure used for the Route 28 District.

Commercial and industrial property within the district created pursuant to the Act can be taxed to raise funds for transportation improvements in the district. Such a district can be created upon the petition of the owners of at least 51 percent, measured by land area or assessed value, of the real property located within the proposed district that is zoned or used for commercial or industrial purposes. The properties listed on the signature pages of the Petition constituted over 64 percent of such property located within the Phase I District, measured by assessed value.

Per the Code of Virginia § 33.1-435, properties zoned to permit multi-unit residential use but not yet used for that purpose and multi-unit properties primarily leased or rented to residential tenants or other occupants by an owner who is engaged in such a business are deemed to be in commercial use for purposes of the Act. But no other residential properties are subject to any tax that may be levied on behalf of such a district, even if they are within the boundaries of such a district.

The boundaries, as proposed by the Petitioners, encompass most if not all of the Tysons Corner Urban Center, commercial and industrial properties near the proposed Metrorail station at Wiehle Avenue, and the necessary DAAR right-of-way.

The proposed transportation improvements include that portion in the Phase I District of the capital improvements described as the Locally Preferred Alternative (LPA) in a resolution of the Board of Directors of the Washington Metropolitan Area Transit Authority (WMATA), adopted on November 21, 2002.

# Fund 711

## Dulles Rail Phase I Transportation Improvement District

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The Petitioners will contribute the full amount of the County's net share for Phase I through the imposition of a voluntary tax on commercial and industrial properties within the Phase I District. Included in the proposal is a provision for full coverage of the long term financing costs for the County's net share of construction costs. Under the current plan, the total expected cost, including interest costs over the life of the district, to be provided by the tax on behalf of the Phase I District is approximately \$882.5 million.

The plan as set forth in the Petition contains specific provisions regarding timing, tax rates, total costs, and percentage of costs to be paid with Phase I District revenue. The plan contemplates the establishment of a Revenue Stabilization Fund (RSF) with early collection of taxes commencing in FY 2005 to build reasonable reserves to help maintain the rate parameters in view of the cyclic pattern of changes in assessed value from year to year. It is anticipated that the RSF and perhaps other rate or coverage covenants will be required by rating agencies to achieve an investment grade rating on bonds issued that are supported by Phase I District tax revenues.

Under the terms of the petition, before any Phase I District revenues are committed the tax rate is capped at 22 cents per \$100 of assessed value, and taxes collected accumulate in the RSF. If a federal Full Funding Grant Agreement (FFGA) for Phase I is not executed by December 31, 2006, then the owners of 51 percent of the commercial and industrial property within the Phase I District may petition for its dissolution, and individual property owners can ask for the return of taxes previously paid and accumulated in the RSF.

Before committing Phase I District tax revenues, the District Commission must determine that the actual financing will not exceed \$400 million of construction funds for Phase I costs, and that a tax rate of no more than 29 cents per \$100 of assessed value will be sufficient to meet the Phase I District's obligations at an assumed rate of growth in assessed value of 1.5 percent. If at the time the District Commission expects either of those parameters to be exceeded, then they must seek approval from the owners of 51 percent of the commercial or industrial property within the Phase I District before proceeding to commit the revenues.

However, once Phase I District revenues have been committed, allowing the financing to be put into place for the sale of bonds supported by those revenues, there is no "hard" cap on the Phase I District tax rate other than the statutory cap of 40 cents per \$100 of assessed value. Thus there would be full latitude to set the tax rate up to the statutory maximum, if necessary, to meet the obligations of the Phase I District, e.g., if necessary to meet debt service requirements in the event assessed value growth rates cannot be sustained at 1.5 percent or greater.

### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ There are no funding adjustments for this fund. Only revenue collections will be made in FY 2006 as no expenditures are anticipated for this Fund until the federal Full Funding Grant Agreement is executed on or before December 31, 2006. This fund was created to collect tax revenue to support the debt service payments for future bond sales needed to fund the County's share of the Phase I transportation improvements for the Dulles Rail project.

# Fund 711

## Dulles Rail Phase I Transportation Improvement District

### FUND STATEMENT

Fund Type G70, Agency Funds

Fund 711, Dulles Rail  
Phase I Transportation Improvement District

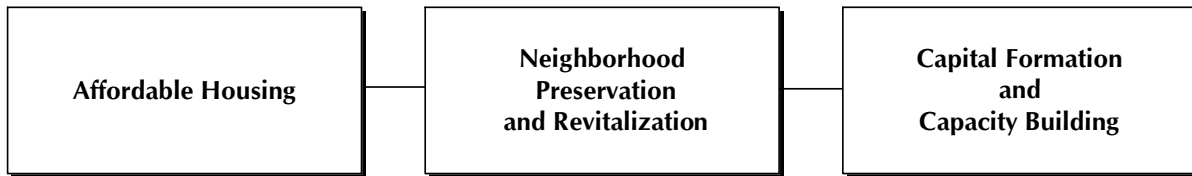
	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$0	\$0	\$0	\$7,513,673
Revenue:				
Real Estate Taxes-Current <sup>1</sup>	\$0	\$0	\$7,513,673	\$16,866,693
Revenue from Buy Outs	0	0	0	0
Interest on Investments	0	0	0	403,273
<b>Total Revenue</b>	\$0	\$0	\$7,513,673	\$17,269,966
<b>Total Available</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,513,673</b>	<b>\$24,783,639</b>
Expenditures:				
Debt Service	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,513,673</b>	<b>\$24,783,639</b>
<b>Tax rate/per \$100 Assessed Value</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0.22</b>	<b>\$0.22</b>

<sup>1</sup> Estimate based on January 1, 2004 assessed values at the approved tax rate of \$.22 per \$100 levied as of July 1, 2004. The FY 2005 estimated revenues therefore represent only one-half year of collected taxes. The FY 2006 estimate represents a full-year of tax revenue.



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# Housing and Community Development Program Overview



## Introduction

The Housing Overview section describes the programs and projects operated by the Fairfax County Department of Housing and Community Development (HCD) and the multiple sources of funds that support these activities.

As a County agency, HCD undertakes many programs on behalf of the Board of Supervisors. However, HCD also serves as the administrative arm of the Fairfax County Redevelopment and Housing Authority (FCRHA), a separate legal entity that was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. FCRHA's roles include planning, design, production, rehabilitation and maintenance of housing, primarily for low- and moderate-income households, and assisting in the revitalization of neighborhoods in Fairfax County. Eleven Commissioners are appointed to the FCRHA for four-year terms by the Board of Supervisors.

The sources supporting HCD's operations include County funds, General Obligation bonds, federal grants, private capital, and revenue from program operations (e.g., developer fees and rent from tenants of housing owned by the FCRHA and income from repayment of loans). As a result of these multiple, complex funding streams, HCD has 19 funds (as a result of the closeout of Fund 947, FCRHA Capital Contributions in FY 2005, residual fund balances will be transferred to Fund 948). Some funds are appropriated by the Board of Supervisors while others are allocated by the FCRHA. All are included in this budget in order to provide a complete financial overview. These 19 funds encompass all of the operations of HCD/FCRHA with the exception of several housing developments that are operated by outside management companies under contract with the FCRHA and/or are owned by the FCHRA in partnership with private investors. Separate financial records are maintained for these developments.

FY 2006 expenditures supporting the HCD and FCRHA activities total \$81,566,830 including \$10,069,466 in General Fund support, \$15,272,579 in other County appropriated funds, and \$56,224,785 in non-County appropriated funds. Total receipts for FY 2006 are anticipated to be \$81,512,663 as shown on the Consolidated Fund Statement. Receipts from federal/state sources are anticipated to be \$51,537,248, or 63.2 percent of total funding sources. More detailed descriptions of FY 2006 funding levels may be found in the narratives for each Fund following this Overview.

Because HCD's programs are supported by multiple sources of funds, the Agency Mission and Focus, Program Goals, Key Accomplishments, FY 2006 Initiatives, and Performance Measures are consolidated in this Overview rather than appearing with each fund. Performance Measures for FY 2006 are consistent with FY 2005 Performance Measures. These measures do not include statistics on the developments that are privately managed and/or owned by partnerships. This Overview also provides summary information on the organization, staffing and consolidated budget for HCD.

## Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the FCHRA. Driven by a community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions, and create employment opportunities.

# Housing and Community Development Program Overview

## Focus

HCD connects with the residents of Fairfax County at their roots – home, neighborhood and community. All HCD programs, activities and services revolve around this important link and can be grouped in three service areas: Affordable Housing, Neighborhood Preservation and Revitalization, and Capital Formation and Capacity Building.

Affordable Housing service area supports individuals and families in finding homes that are both safe and affordable.

Neighborhood Preservation and Revitalization service area focuses on preserving and improving neighborhoods. In addition, HCD links residential and commercial neighbors to revitalize the entire community and bring new vitality to aging areas.

Capital Formation and Capacity Building service area focuses on development of partnerships with private investors and other public agencies resulting in capital investment and financial support for the HCD and FCRHA mission.

These service areas encompass all of the activities of the 19 HCD funds. The total FY 2006 Advertised Budget Plan of \$81.6 million can be distributed to these service areas and the general costs of running the department. The Affordable Housing Service Area utilizes approximately \$57.5 million of this total, while the combined Neighborhood Preservation and Revitalization and Capital Formation and Capacity Building Service Areas total approximately \$16.8 million. The balance of approximately \$7.3 million funds administrative support of HCD programs. It should be noted that many of the functional areas of HCD cross these service areas, so an exact allocation to the service areas is not possible. The FY 2006 Advertised Budget Plan is \$84.7 million less than the *FY 2005 Revised Budget Plan* primarily due to the fact that many of the projects in the Neighborhood Preservation and Revitalization and Capital Formation and Capacity Building Service Areas are carried over for multiple years. Previously allocated balances have been carried over into FY 2005 to allow for continuation of the projects.

Highlighted below are the main functions included in each of the service areas. Additional information concerning the goals, accomplishments and key initiatives in each of these areas can be found after this summary.

## THINKING STRATEGICALLY

Strategic issues for the Department include:

- Fulfilling its purpose of providing opportunities for affordable housing and economic vitality in thriving diverse communities;
- Generating resources through the identification of new resources, new capital and new partnerships to support and enhance programs that serve the missions of HCD and the FCRHA;
- Producing, retaining, acquiring and restoring quality affordable residences, neighborhoods and communities;
- Ensuring the efficient management and maintenance of affordable housing in FCRHA programs in a manner consistent with or exceeding community standards;
- Providing opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods and commercial neighborhoods; and
- Promoting the planning and implementation of technological innovations in HCD.

## Affordable Housing:

### **First Time Home Buyers Program and Moderate Income Direct Sales Program**

This function offers new and resale homes at below market prices. These homes are built by private developers and are located within neighborhoods throughout the County. HCD markets the homes and, in some cases, provides financing assistance to first time homebuyers. Through FY 2004, 1,443 homes have been sold to first time homebuyers through these programs.

### **Down-payment and Closing Costs Loans**

This activity assists home buyers in making a down-payment on a home and in covering closing costs.

# Housing and Community Development Program Overview

## **FCRHA Rental Housing**

This function provides housing with rents to fit incomes. It includes properties under the Fairfax County Rental Program (FCRP) for those with modest means as well as properties owned by limited partnerships affiliated with the FCRHA. In addition, it encompasses properties under the Fairfax County Public Housing Program and rental subsidies under the Fairfax County Housing Choice Voucher Program for those with very low incomes. These resources provide housing for over 5,600 low- and moderate- income households.

## **FCRHA Development Activities**

HCD, in conjunction with the FCRHA, facilitates the development of affordable housing by non-profit and for-profit developers through incentives and financing. HCD and FCRHA also build and own housing for low- and moderate-income families and individuals, and households with special needs. In addition, FCRHA partners with private investors, through limited partnerships, to develop and operate affordable housing.

## **Elderly Housing**

This activity provides 408 affordable living units at elderly housing properties in Fairfax, Herndon, the Springfield area, Lincolnia and McLean and the Mount Vernon/Gum Springs area of Alexandria.

## **Affordable/Workforce Housing**

This initiative is based on the recommendation of the Preservation Action Committee, a citizen task force appointed by the Board of Supervisors, to address the loss of affordable/workforce housing in the County. Strategies include providing incentives to owners of affordable units and financing projects which preserve affordable housing.

## **Neighborhood Preservation and Revitalization:**

### **Fairfax County Revitalization Activities**

These activities focus on overseeing preparation and implementation of revitalization strategies in seven designated commercial revitalization areas. They involve planning for a community vision and sense of place, design and creative approaches to redevelopment, marketing of local business, and attracting private development and investment.

### **Home Improvement Loan Program and Home Repair for the Elderly**

These activities provide loans to homeowners (and some landlords) to fix up their properties. In addition, there is a crew to assist elderly homeowners in making minor repairs. In FY 2004, over \$420,000 was loaned to homeowners for repairs and improvements to their property and 99 qualifying disabled or elderly homeowners received free repairs.

### **Neighborhood Improvements**

This activity is targeted at preservation and improvement in residential neighborhoods designated under the Community Improvement Program and in designated Conservation and Redevelopment areas. Following a community planning process and adoption of plans, the program also focuses on improvements to street, sidewalk, storm drainage and other infrastructure designed and constructed in conjunction with the Department of Public Works and Environmental Services (DPWES).

### **Blight Abatement**

This activity addresses citizen concerns about specific properties that are abandoned, dilapidated or otherwise unsafe. Efforts are made to encourage property owners to abate identified blight. If these efforts fail, the County may take direct action to repair or demolish the property. The number of properties involving direct action by the County continues to decrease, which indicates that homeowners are opting to voluntarily clean up their properties before they can be categorized as "blighted."

# Housing and Community Development Program Overview

## Capital Formation and Capacity Building:

### **Funding Opportunities**

This activity focuses on identifying and applying for available funding opportunities to leverage and supplement County funds for projects and programs. It includes federal entitlement grants such as Community Development Block Grant (CDBG) and HOME Investment Partnership Grant (HOME), other federal, state and local grants and loans, and private financing.

### **Human Services**

This activity provides resources to the County's non-profit partners through the Consolidated Community Funding Pool (CCFP) for critical human services such as youth programs, housing support services, and services targeted toward the County's immigrant population. A major portion of the funding comes from the CDBG, administered by HCD, which also supports CCFP planning and administers contract awards. CCFP provides approximately \$9.3 million in funding for these services in FY 2006.

### **Partnering**

This activity links FCRHA financing with the private sector (non-profit and for-profit) to generate additional financial resources. Non-profit corporations or limited liability companies formed by the FCRHA partner with private investors to benefit from Federal Low Income Housing Tax Credits to fund FCRHA affordable housing for families and seniors. In addition, FCRHA issues revenue bonds to raise funds from private investors to fund affordable housing and community facilities.

### **Consolidated Plan/Consolidated Community Funding Advisory Committee (CCFAC)**


HCD provides leadership in developing and implementing the County's annual Consolidated Plan in conjunction with the CCFAC, a citizens' committee. The Consolidated Plan is the required annual application for several entitlement grants for which the County is eligible to receive from the U.S. Department of Housing and Urban Development (HUD) providing about \$10.0 million for local housing and community development programs in FY 2006.

## **Affordable Housing Service Area**

### **Goal**




To implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means." This goal will be achieved through providing development, technical assistance, and financing services in conjunction with the FCRHA and both for- and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

## **New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision \***


 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Continue to implement two major workflow projects aimed at improving effectiveness and efficiency in the Housing Choice Voucher (HCV), Public Housing, and FCRP programs.		☑	941, 966, 967
Implemented a consolidated on-line waiting list system for Public Housing, HCV and Fairfax County Rental Programs.	☑		941, 966, 967



## Housing and Community Development Program Overview

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Improved property security audit programs through greater involvement and coordination with residents, managers, and the Property Improvement and Maintenance Division.	<input checked="" type="checkbox"/>		941, 967
Reduce management and maintenance costs of FCHRA-owned housing in specific expense areas without sacrificing service quality, and seek additional or new funding sources to increase service where needed.		<input checked="" type="checkbox"/>	941, 967
Upgrade property surveillance and monitoring systems and enhance resources.		<input checked="" type="checkbox"/>	967
Revised and updated dwelling leases for all housing assistance programs.	<input checked="" type="checkbox"/>		941,950, 967
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Completed renovations to 40 FCRP units.	<input checked="" type="checkbox"/>		969
Completed renovations to 114 Public Housing units in FY 2004.	<input checked="" type="checkbox"/>		969
Undertake comprehensive property and capital needs assessments of Public Housing and FCRP properties at 65 sites.		<input checked="" type="checkbox"/>	941, 967
Rehabilitate and modernize 146 units of Public Housing in FY 2006.		<input checked="" type="checkbox"/>	967, 969
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Provide innovative residential support services to disabled Fairfax County citizens residing in the Section 8 and Public Housing programs in partnership with a local non-profit, Psychiatric Rehabilitation Services, through a HUD Resident Opportunity and Supportive Services Grant.		<input checked="" type="checkbox"/>	965, 967
Rehabilitated and upgraded West Ford Neighborhood Networks Computer Learning Center with the Office of Partnerships.	<input checked="" type="checkbox"/>		969
Recognized as a HUD High Performer for HCD's performance in the Housing Choice Voucher (HCV) program. This recognition was awarded for HCD's performance in FY 2004 under the Section 8 Management Assessment Program (SEMAP).	<input checked="" type="checkbox"/>		966
Recognized as a HUD High Performer for HCD's performance in the Public Housing Program. This recognition was awarded for HCD's performance in FY 2004 under the Public Housing Assessment Program (PHAS).	<input checked="" type="checkbox"/>		967
Reached 100 percent utilization of Housing Choice Vouchers in FY 2004. The goal is to maintain 100 percent utilization in FY 2005 and FY 2006.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	966

# Housing and Community Development Program Overview

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Initiated a partnership with the Fairfax County Fire and Rescue to utilize FCRHA housing for their trainees.	☑		144
Established a partnership with Department of Family Services to target participants of their VIEW program for priority service in the Family Self-Sufficiency program.	☑		967
Increase size and scope of Family Self-Sufficiency program as HUD funding becomes available.		☑	966,967
Updated the HUD Annual Plan for Public Housing to include the resident survey follow-up plan and solicit recommendations from the community, the FCRHA, and the Resident Advisory Council on Plan revisions.	☑		966,967
Prepared the new HUD Five-Year Plan for Public Housing.	☑		967

\* A complete listing and description of the Department of Housing and Community Development (DHCD) funds may be found at the end of the DHCD Program Overview.

## FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ Refer to specific Department of Housing and Community Development fund budgets in Volume 2 for FY 2006 Funding Adjustments.

## Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ Refer to specific Department of Housing and Community Development fund budgets in Volume 2 for Changes to FY 2005 Adopted Budget Plan.

## Affordable Housing Service Area

### Key Performance Measures

#### Goal

To implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means." This goal will be achieved through providing development, technical assistance and financing services in conjunction with the FCRHA and both for-profit and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with Federal regulations and local policies; and providing homeownership opportunities to eligible households.

# Housing and Community Development Program Overview

## Service Area: Affordable Housing, Function - Public Housing

### Objectives

- ◆ To obtain a Public Housing Assessment System (PHAS) rating of 93 percent or better on a 100-point scale in the categories of vacant unit turnaround time, capital fund administration, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Clients housed	2,897	2,967	2,899 / 2,940	2,920	2,920
<b>Efficiency:</b>					
Cost per client	\$2,217	\$2,086	\$2,214 / \$2,184	\$2,150	\$2,150
<b>Service Quality:</b>					
Occupancy rate	99%	99%	99% / 99%	99%	99%
<b>Outcome:</b>					
HUD's PHAS rating (1)	NA	92.0%	92.0% / NA	93.0%	93.0%

(1) This rating covers the fiscal year and is awarded within six months at the end of the fiscal year. The FY 2004 rating has not yet been received. A PHAS rating above 90 percent earns the FCRHA a rating of "High Performer".

### Public Housing Performance Measurement Results

In FY 2004, the Public Housing program continued to provide high quality housing to nearly 3,000 Fairfax County residents living and maintained a high utilization of 99 percent. Agency indicators in nearly every area of the Public Housing Assessment System (PHAS) are rated very highly, resulting in an overall PHAS rating of 92 percent in FY 2003. The cost per client increased in FY 2004 compared with FY 2003 due to somewhat fewer clients served. This may be related to a reduced number of children in some units.

## Service Area: Affordable Housing, Function - Fairfax County Rental Program (FCRP)

### Objectives

- ◆ To obtain a Program Assessment rating of 86 percent or better on a 100-point scale in the categories of vacant unit turnaround time, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Clients housed (1) (3)	2,117	2,068	2,070 / 1,494	2,939	3,017
<b>Efficiency:</b>					
Cost per client (2)	\$2,013	\$1,665	\$2,416 / \$2,000	\$2,000	\$2,040
<b>Service Quality:</b>					
Occupancy rate	98.0%	98.9%	98.0% / 98.9%	98.0%	98.0%
<b>Outcome:</b>					
FCRP assessment rating	82%	82%	80% / 86%	86%	86%

# Housing and Community Development Program Overview

(1) The number of clients housed was reduced for FY 2004 because Stonegate Village Apartments are no longer managed by DHCD. This assessment is applied to 572 units which are managed by the FCRHA. However, in FY 2005, the FCRHA units that are privately managed will also be included in this performance measure.

(2) Average client cost increased due to smaller household sizes.

(3) Some program growth due to additional ADU/FCRP units purchased by the FCRHA.

## Fairfax County Rental Program (FCRP) Performance Measure Results

In FY 2001, DHCD used a new tool developed by the Housing Management Division to assess and track results in this program. Based on this new tool, the Housing Management Division was able to distinguish which sections of the program needed more attention to achieve safe, affordable housing for the residents of Fairfax County. For the first time, participants in the program were surveyed regarding their satisfaction with management and maintenance services, as well as property conditions and safety. In FY 2004, more than 80 percent of the responses indicated that residents were satisfied or very satisfied. Occupancy remained at 98.9 percent. The cost per client is increased from FY 2003 to FY 2004 due to smaller household sizes.

## Service Area: Affordable Housing, Function – Section 8

### Objectives

- ◆ To obtain a Section 8 Management Assessment rating of 92 percent or better on a 100-point scale in the categories of timeliness and quality of inspections, rent calculations, lease-ups and contract enforcement, as well as in nine other areas specified by HUD.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Clients housed (1)	9,229	10,185	10,083 / 10,534	10,534	10,534
<b>Efficiency:</b>					
Cost per client (2)	\$3,190	\$3,485	\$3,551 / \$3,828	\$3,828	\$3,828
<b>Service Quality:</b>					
Utilization rate	92%	100%	98% / 98%	99%	99%
<b>Outcome:</b>					
SEMAP rating (3)	NA	100%	90% / NA	92%	92%

(1) Increase in clients is due to increase in number of voucher holders from other localities who have moved to Fairfax County.

(2) Increase in client cost is related to increase in client rent from FY 2003 to FY 2004.

(3) The Section 8 Management Assessment Program (SEMAP) rating period is for the prior fiscal year and the rating is awarded within six months of the end of the fiscal year. The FY 2004 rating has not been received. A SEMAP rating over 90 percent earns the FCRHA "Outstanding Performer" status from HUD.

## Section 8 Performance Measure Results

In FY 2003, Performance Measures exceeded the targeted outcome of 92 percent as measured under the federal assessment called Section 8 Management Assessment Program (SEMAP). Increase in client cost is related to increase in client rent from FY 2003 to FY 2004.

# Housing and Community Development Program Overview

## Service Area: Affordable Housing, Function – Elderly Housing Programs

### Objectives

- ◆ To accurately track the cost of subsidized Assisted Living for a 52-bed facility.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Clients housed	243	221	225 / 52	52	52
<b>Efficiency:</b>					
Cost per client (1)	\$14,422	\$14,616	\$14,227 / \$29,012	\$29,012	\$29,012
<b>Service Quality:</b>					
Occupancy rate	98%	99%	98% / 98%	98%	98%
<b>Outcome:</b>					
Elderly program assessment (2)	82%	92%	92% / NA	NA	NA

(1) Performance data for FY 2002 through FY 2003 were based on the previous objective of tracking the efficiency of the entire Elderly program. These Cost Center indicators have been changed as of FY 2004 to track the cost of a subsidized Assisted Living, 52-bed facility.

(2) Beginning with FY 2005, relevant elderly program assessment will be included for the assisted living facility.

### Elderly Housing Performance Measure Results

In FY 2004, the 52 Assisted Living units were statistically isolated for independent tracking. This performance measure addresses performance of 52 units in one assisted living development.

## Service Area: Affordable Housing, Function - Homeownership

### Objectives

- ◆ To obtain a Program Assessment rating of 95 percent or better on indicators addressing sales rate, foreclosures and rate of participation.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
First time homebuyers	111	147	120 / 97	120	120
<b>Efficiency:</b>					
Cost per new homeowner	\$1,162	\$1,098	\$1,148 / \$1,664	\$1,148	\$1,148
<b>Service Quality:</b>					
Participant satisfaction survey scores	99%	99%	95% / 99%	95%	95%
<b>Outcome:</b>					
Assessment rating	99%	99%	95% / 99%	95%	95%

# Housing and Community Development Program Overview

## Homeownership Performance Measure Results


The number of new and resale units varies from year to year due to a variety of factors outside of departmental control. In FY 2004, 97 first time homebuyers achieved homeownership utilizing HCD programs. This represented a decrease from the FY 2004 estimate of 120, primarily due to a reduced supply of new homes from developers. In FY 2004, service delivery satisfaction rate for FY 2004 was 99 percent, the same level as FY 2003. Currently, this program has been redesigned to include additional requirements to prepare applicants for participation for participant satisfaction will change in FY 2005.

## Service Area: Neighborhood Preservation and Revitalization Service Area of Housing Units



### Goal

To provide opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods and commercial service areas.

## New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision \*

 Maintaining Safe and Caring Communities	Recent Success	FY 2006 Initiative	Fund
Provided neighborhood improvements to 40 residential properties in two Conservation Areas.	☑		142, 340, 341
Provided neighborhood improvements to 60 residential properties in one Community Improvement Program Area.	☑		341
Provide neighborhood improvements to 40 residential properties in one Conservation Area.		☑	144
Provide neighborhood improvements to 30 residential properties in one targeted public housing area.		☑	340
Provide neighborhood improvements to 80 residential properties in one Community Improvement Program Area.		☑	341
Financed \$120,000 in loans to low-income families through the Home Improvement Loan Program.	☑		142
Finance \$300,000 in loans to low-income families through the Home Improvement Loan Program		☑	142
Improved 106 residences through the Home Repair for the Elderly Housing Program.	☑		142
Provide improvements to the program to serve an additional 20 residences through the Home Repair for the Elderly Housing Program.		☑	142
Facilitated the demolition or rehabilitation of 48 properties deemed to be blighted throughout the County.	☑		340
Provide fast track of reported Blight cases to make initial contact to enhance ability to facilitate abatement		☑	340

## Housing and Community Development Program Overview

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Annandale Cultural Center Study has received \$89,000 from Economic Development Initiative (EDI) grant and an additional \$24,000 from the Virginia Department of Historic Resources.		☑	VA Dept.of Historic Resources
Awarded \$94,695 to design a façade improvement program and design guidelines for the Annandale Commercial Business Center.		☑	340
Procure a consulting service for development of revitalization concepts and implementation strategies for the southeast quadrant of Baileys Crossroads/Seven Corners Commercial Revitalization District.		☑	340
Annandale Center Drive, funded with \$200,000 from an EDI grant, will include the continuation of brick pavers' sidewalks and acorn streetlights, with final design being completed. As of September 2004, the project is on hold pending acquisition of land rights on one remaining parcel.		☑	EDI
Completed Seven Corners Streetscape Improvements-beautification project along the median on Route 7.	☑		340
Create plans for detailed streetscape improvements within the Merrifield Suburban Center along the east side of Gallows Rd. between Providence Forest Dr. and Prescott Dr. Streetscape standards to include hardscape and landscape amenities.		☑	340
Acquire and develop new parkland in the Merrifield Town Center (Urban Park).		☑	340
Procure consulting Services for an Economic Analysis of the Lake Anne Village Center.		☑	340
Completed façade improvements for three businesses in the Richmond Highway Corridor.	☑		340
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Fund</b>
Developed independent web page for revitalization districts and areas.	☑		340
Developed marketing material for financial and regulatory incentives.	☑		340

\* A complete listing and description of the Department of Housing and Community Development (DHCD) funds may be found at the end of the DHCD Program Overview.

# Housing and Community Development Program Overview

## Neighborhood Preservation and Revitalization Service Area

### Key Performance Measures

#### Goal

To provide opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods and commercial service areas.

#### Objectives

- ◆ To leverage and/or obtain additional funds in order to improve or enhance at least 310 properties in FY 2006, bringing the cumulative total over the FY 2004-FY 2006 period to 931.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Properties identified for improvement (1)	NA	NA	NA / 3,444	3,250	3,400
Properties improved/enhanced	NA	NA	NA / 311	310	310
<b>Efficiency:</b>					
County General funds per property improved or enhanced	NA	NA	NA / \$525	\$525	\$530
<b>Service Quality:</b>					
Leveraged Funds per \$1 of County General Funds	NA	NA	NA / \$13	\$15	\$16
<b>Outcome:</b>					
Cumulative number of properties improved or enhanced since 2000 through County programs	NA	NA	NA / 311	621	931

(1) In any given year, additional properties are referred to the blight program and added to the blighted property inventory. A portion of the currently identified blighted properties are abated during the year. The number of identified properties has decreased due to increased efforts to inspect all referred properties, which often results in voluntary actions by the homeowners.

### Blight Abatement Performance Measure Results

Prior performance indicators for the Blight Abatement Program estimated a finite number of blighted properties in the County and thus projected a decline in the number of blighted properties over time. The staff assigned to blight abatement has diligently investigated referred properties and due to voluntary action by owners, the number of properties actually categorized as “blighted” have been reduced.



# Housing and Community Development Program Overview

## Service Area: Commercial Area Revitalization

### Key Performance Measures for Revitalization

#### Objectives

- ◆ To leverage and/or obtain additional funds for every \$1 in County funds spent in commercial service areas and increase private investment by 7.0 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Annual County funding	NA	NA	NA / \$633,150	\$642,424	\$668,121
Federal and state funding	NA	NA	NA / \$1,410,000	\$300,000	\$600,000
Private investment funding (1)	NA	NA	NA / \$41,332,132	\$42,477,354	\$45,453,868
Businesses visited	NA	NA	NA / NA	360	480
<b>Efficiency:</b>					
Dollars of private investment for every County \$1.00 expended	NA	NA	NA / \$65	\$66	\$68
Total dollars for every County \$1.00 expended	NA	NA	NA / \$68	\$67	\$69
<b>Service Quality:</b>					
Web pages accessed (www.fcrevit.org) (2)	NA	NA	NA / 5,285	100,000	150,000
<b>Outcome:</b>					
Percent change in private investment	NA	NA	NA / NA	2.8%	7.0%

(1) Building permit dollar amount in all revitalization districts and areas.

(2) FY 2004 data are for three months only.

### Performance Measure Results

New indicators were developed for the FY 2006 Advertised Budget Plan, as a result no information is available prior to FY 2004 for this service area.

# Housing and Community Development Program Overview

## CONSOLIDATED FUND STATEMENT

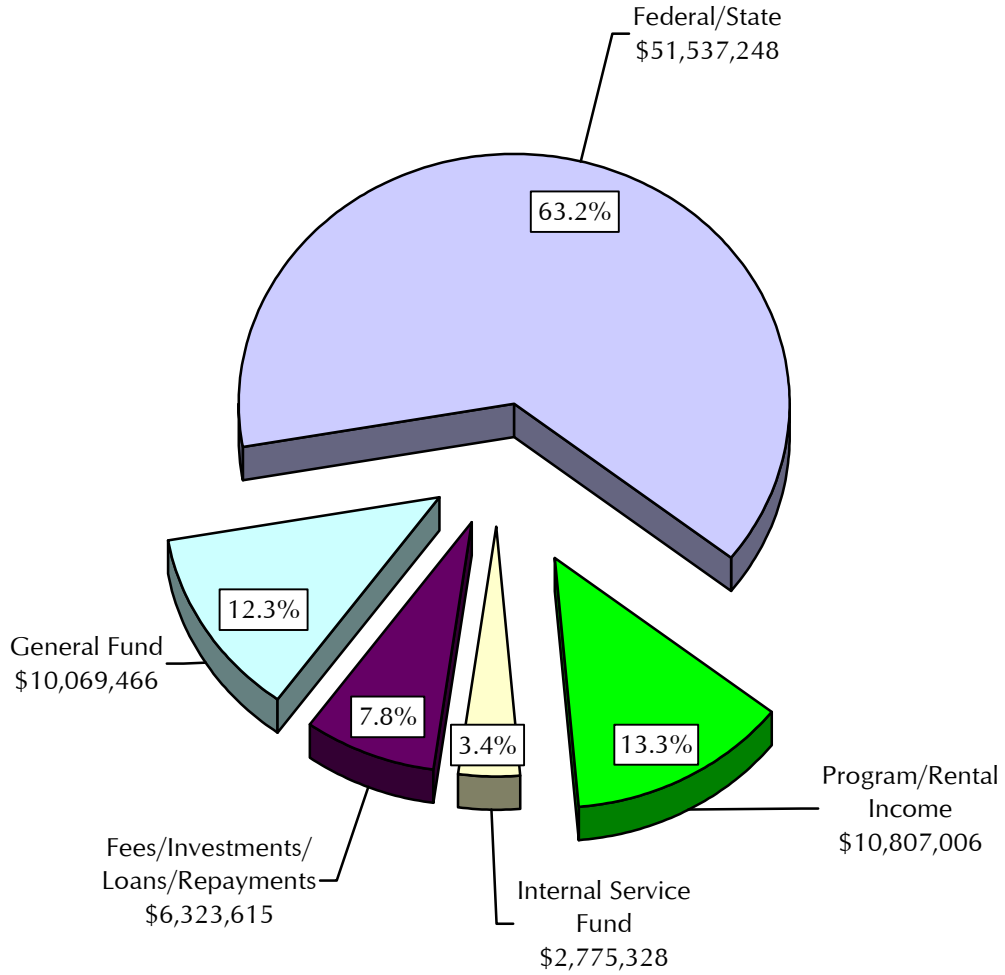
	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$43,197,255</b>	<b>\$18,923,088</b>	<b>\$51,114,785</b>	<b>\$22,568,469</b>
Revenue:				
Federal/State	\$49,850,469	\$56,943,702	\$79,146,202	\$51,537,248
General Fund Contributions <sup>1</sup>	8,996,980	7,468,737	13,632,506	10,069,466
Program Income	12,786,779	10,380,451	10,417,964	10,807,006
Sale of Bonds	9,096,312	0	22,535,863	0
Investment Income	288,182	408,263	388,112	618,208
Monitoring/Service Fees	1,313,756	648,970	648,970	778,882
Bank Funds	0	120,000	120,000	0
Utility Reimbursements	129,699	157,364	132,844	129,699
Repayment of Advances	449,933	428,946	904,706	380,982
Proffered Contributions	3,120,758	1,365,000	1,365,000	1,400,000
Miscellaneous/Other	15,305,649	7,114,815	8,404,414	5,791,172
<b>Total Revenue<sup>2</sup></b>	<b>\$101,338,517</b>	<b>\$85,036,248</b>	<b>\$137,696,581</b>	<b>\$81,512,663</b>
<b>Total Available</b>	<b>\$144,535,772</b>	<b>\$103,959,336</b>	<b>\$188,811,366</b>	<b>\$104,081,132</b>
Expenditures:				
Personnel Services	\$11,066,717	\$12,486,607	\$12,068,160	\$13,253,073
Operating Expenses	52,014,145	58,150,295	57,596,387	52,541,845
Capital Equipment	53,345	0	0	0
Grant Projects	8,228,112	10,161,791	28,896,830	9,926,315
Capital Projects	22,058,668	3,771,106	67,681,520	5,845,597
<b>Total Expenditures<sup>2</sup></b>	<b>\$93,420,987</b>	<b>\$84,569,799</b>	<b>\$166,242,897</b>	<b>\$81,566,830</b>
<b>Total Disbursements</b>	<b>\$93,420,987</b>	<b>\$84,569,799</b>	<b>\$166,242,897</b>	<b>\$81,566,830</b>
<b>Ending Balance</b>	<b>\$51,114,785</b>	<b>\$19,389,537</b>	<b>\$22,568,469</b>	<b>\$22,514,302</b>

<sup>1</sup> In FY 2006, the total includes the General Fund Transfers to Fund 141, Elderly Housing Programs, in the amount of \$1,389,421 and Fund 340, Housing Assistance Program, in the amount of \$2,935,000, for a total of \$4,324,421. The remaining \$5,745,045 reflects Agency 38 funding within the General Fund.

<sup>2</sup> Designations are based on Fund Category, for example Fund 340, Housing Assistance Programs is included in Capital Projects although some funding is used to support Personnel Services. Fund 949, Internal Service Fund, was included as a separate housing fund beginning in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement, but do not increase total funding available to the agency. As such, this funding is netted out of the Program Area Summary by Fund.

# Housing and Community Development Program Overview

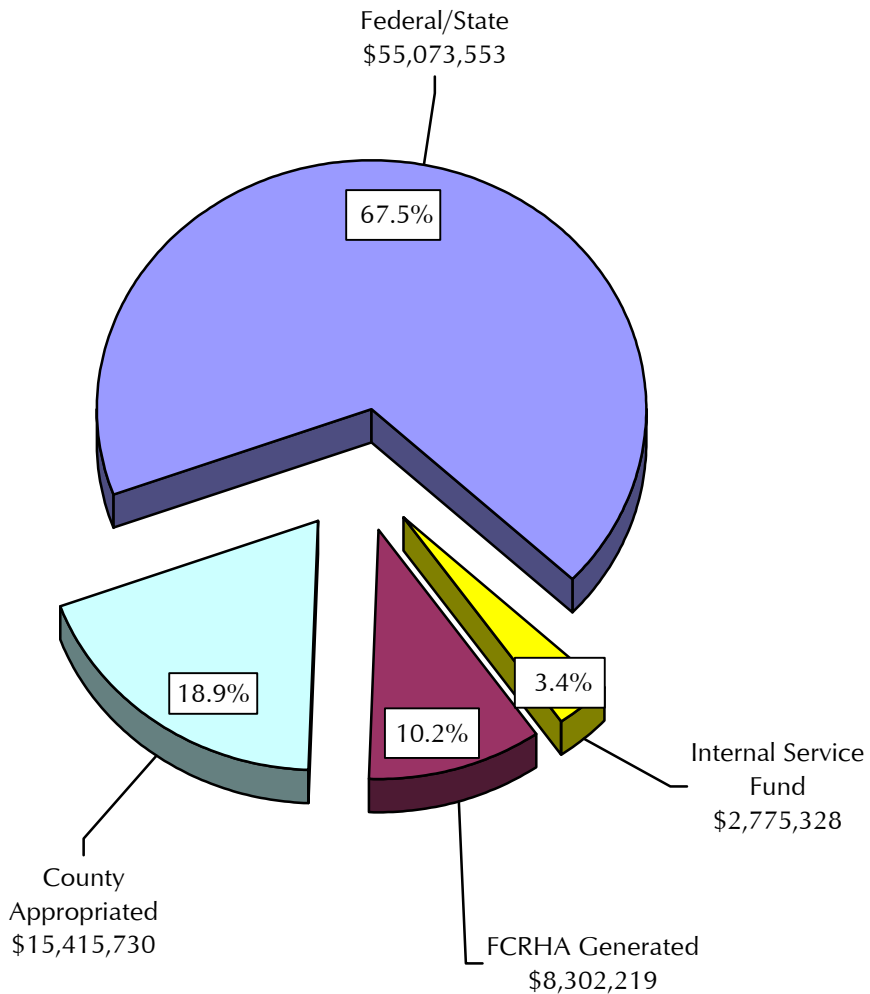
## HOUSING PROGRAMS FY 2006 SOURCE OF FUNDS



**TOTAL REVENUES = \$81,512,663**

# Housing and Community Development Program Overview

## HOUSING PROGRAMS FY 2006 EXPENDITURES



**TOTAL EXPENDITURES = \$81,566,830**

# Housing and Community Development Program Overview

## Budget and Staff Resources

Program Area Summary by Fund				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	227/226.5	227/226.5	227/226.5	227/226.5
Grant	7/7	7/7	7/7	7/7
<b>Total Positions</b>	<b>234/233.5</b>	<b>234/233.5</b>	<b>234/233.5</b>	<b>234/233.5</b>
<b>County Appropriated Funds:</b>				
Operating:				
001 General Fund	\$5,346,547	\$5,145,893	\$5,289,662	\$5,745,045
141 Elderly Housing Programs	2,918,270	3,370,430	3,619,925	3,307,057
143 Homeowners and Business Loan Programs	1,189,741	1,518,594	6,763,081	1,743,567
<b>Total Operating Expenditures</b>	<b>\$9,454,558</b>	<b>\$10,034,917</b>	<b>\$15,672,668</b>	<b>\$10,795,669</b>
Capital:				
144 Housing Trust Fund	\$661,901	\$1,507,838	\$24,360,231	\$1,685,061
340 Housing Assistance Program	1,665,302	935,000	15,883,484	2,935,000
341 Housing General Obligation Bond Construction	364,442	0	42,552	0
<b>Total Capital Expenditures</b>	<b>\$2,691,645</b>	<b>\$2,442,838</b>	<b>\$40,286,267</b>	<b>\$4,620,061</b>
<b>Total County Appropriated Fund Expenditures</b>	<b>\$12,146,203</b>	<b>\$12,477,755</b>	<b>\$55,958,935</b>	<b>\$15,415,730</b>
<b>Federal/State Support:<sup>1</sup></b>				
965 Housing Grants Fund	\$461,776	\$0	\$637,288	\$0
966 Section 8 Annual Contribution	39,469,317	44,211,530	38,943,562	39,664,110
967 Public Housing, Projects Under Management	5,040,860	5,336,526	5,356,147	5,483,128
969 Public Housing, Projects Under Modernization	1,185,569	0	4,305,401	0
142 Community Development Block Grant <sup>1</sup>	5,893,369	7,457,000	19,063,677	7,310,000
145 HOME Investment Partnership Grant <sup>1</sup>	1,872,967	2,704,791	9,195,865	2,616,315
<b>Total Federal/State Support</b>	<b>\$53,923,858</b>	<b>\$59,709,847</b>	<b>\$77,501,940</b>	<b>\$55,073,553</b>

# Housing and Community Development Program Overview

Program Area Summary by Fund				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>FCRHA Generated Funds:</b>				
940 FCRHA General Operating	\$2,483,786	\$2,764,358	\$2,773,670	\$2,934,588
941 Fairfax County Rental Program	2,800,015	2,956,600	3,040,100	3,179,332
945 Non-County Appropriated Rehabilitation Loan	6,112	155,309	155,309	15,000
946 FCRHA Revolving Development	146,587	0	871,611	0
947 FCRHA Capital Contributions	7,501	0	21,521	0
948 FCRHA Private Financing	18,027,366	1,328,268	22,196,720	1,225,536
949 Internal Service Fund	2,889,678	2,775,328	2,775,328	2,775,328
950 Housing Partnerships	989,881	2,402,334	947,763	947,763
<b>Subtotal, FCRHA Funds</b>	<b>\$27,350,926</b>	<b>\$12,382,197</b>	<b>\$32,782,022</b>	<b>\$11,077,547</b>
Less:				
949 Internal Service Fund	\$2,889,678	\$2,775,328	\$2,775,328	\$2,775,328
<b>Total, FCRHA Funds</b>	<b>\$24,461,248</b>	<b>\$9,606,869</b>	<b>\$30,006,694</b>	<b>\$8,302,219</b>
<b>Total, All Sources</b>	<b>\$93,420,987</b>	<b>\$84,569,799</b>	<b>\$166,242,897</b>	<b>\$81,566,830</b>
Less:				
949 Internal Service Fund	\$2,889,678	\$2,775,328	\$2,775,328	\$2,775,328
<b>Net Total, All Sources</b>	<b>\$90,531,309</b>	<b>\$81,794,471</b>	<b>\$163,467,569</b>	<b>\$78,791,502</b>

<sup>1</sup> Fund 142, Community Development Block Grant, and Fund 145, HOME Investment Partnership Grant, are Federally supported County Appropriated funds and have been reflected under the federal/state Support Category. While the Board of Supervisors appropriates funding in these Funds by project, the source of revenue is the federal government. The FY 2006 preliminary estimated federal funding for Fund 142, Community Development Block Grant (CDBG), is \$7,310,000 and for Fund 145, HOME Investment Partnership Grant (HOME), is \$2,616,315.

Position Summary		
<p><b><u>ADMINISTRATION</u></b></p> <p><b>General Fund:</b></p> <p>1 Director</p> <p>2 Deputy Directors</p> <p>1 H/C Dev. Proj. Adm.</p> <p>1 Management Analyst III</p> <p>1 Management Analyst I</p> <p>1 Info. Tech. Prog. Mgr. I</p> <p>1 Programmer Analyst I</p> <p>1 Info. Tech. Technician II</p> <p>2 Administrative Assistants IV</p> <p><b>Public Housing:</b></p> <p>1 Network Tele. Analyst II</p> <p>1 Programmer Analyst I</p> <p><b>FCRHA:</b></p> <p>1 Fiscal Administrator</p> <p>1 Information Officer III</p> <p>1 Information Officer II</p> <p>2 Administrative Assistants IV</p> <p>1 Housing Svcs. Spec. IV</p> <p><b>Section 8:</b></p> <p>1 Network Tele. Analyst III</p> <p>1 Programmer Analyst II</p> <p>2 Accountants I</p>	<p><b>Public Housing:</b></p> <p>1 DHCD Property Mgmt. Supvr.</p> <p>1 Housing Services Specialist V</p> <p>1 Housing Services Specialist IV</p> <p>1 Housing Services Specialist III</p> <p>7 Housing Services Specialists II</p> <p>2 Hsg. Svcs. Specs. I IPT</p> <p>3 Sr. Maintenance Supervisors</p> <p>3 A/C Equipment Repairers</p> <p>3 Carpenters II</p> <p>1 Carpenter I</p> <p>1 Painter I</p> <p>1 General Bldg. Maint. Worker II</p> <p>2 General Bldg. Maint. Workers I</p> <p>1 Administrative Assistant IV</p> <p>2 Administrative Assistants II</p> <p>1 Storekeeper</p> <p>1 Warehouse Worker-Driver</p> <p><b>FCRHA:</b></p> <p>1 Housing Svcs. Spec. III</p> <p>1 Housing Svcs. Spec. II</p> <p>1 Administrative Assistant II</p>	<p><b><u>DESIGN, DEVELOPMENT AND CONSTRUCTION</u></b></p> <p><b>General Fund:</b></p> <p>1 H/C Dev. Proj. Admin.</p> <p>1 H/C Developer IV</p> <p>1 H/C Developer III</p> <p>1 Administrative Assistant IV</p> <p><b>FCRHA:</b></p> <p>2 H/C Developers V</p> <p>2 H/C Developers IV</p> <p>2 H/C Developers III</p> <p>3 H/C Developers II</p> <p><b>CDBG:</b></p> <p>2 H/C Developers III</p> <p><b>HOME:</b></p> <p>1 H/C Developer IV</p> <p><b><u>FINANCIAL MANAGEMENT</u></b></p> <p><b>General Fund:</b></p> <p>1 Financial Manager</p> <p>1 Fiscal Administrator</p> <p>1 Management Analyst III</p> <p>1 Accountant III</p> <p>2 Accountants II</p> <p>1 Administrative Assistant V</p> <p>1 Administrative Assistant III</p>

# Housing and Community Development Program Overview

<p><b>CDBG:</b></p> <p>1 Management Analyst III</p> <p><b><u>HOUSING MANAGEMENT:</u></b></p> <p><b>General Fund:</b></p> <p>2 H/C Dev. Proj. Adm.</p> <p>1 Programmer Analyst II</p> <p>1 Housing Svcs. Spec. IV</p> <p>1 Housing Svcs. Spec. III</p> <p>4 Housing Svcs. Specs. II</p> <p>1 Housing Svcs. Spec. I</p> <p>1 Vehicle Maint. Coord.</p> <p>1 Warehouse Supervisor</p> <p>1 A/C Equipment Repairer</p> <p>1 Locksmith II</p> <p>2 Plumbers II</p> <p>1 Carpenter I</p> <p>1 Painter I</p> <p>2 Hmn. Svcs. Assts.</p> <p>1 Housing Manager</p> <p>1 Administrative Assistant III</p> <p>1 Administrative Assistant II</p> <p><b>Elderly Housing Programs:</b></p> <p>1 Housing Svcs. Spec. V</p> <p>1 Housing Svcs. Spec. IV</p> <p>2 Housing Svcs. Specs. II</p> <p>1 Housing Svcs. Spec. I</p> <p>1 Sr. Mech. Sys. Supvr.</p> <p>1 Asst. Supvr. Fac. Support</p> <p>1 Electrician II</p> <p>4 Facility Attendants II</p> <p>1 Gen. Bldg. Maint. Wkr. I</p> <p>1 Administrative Assistant V</p> <p>1 Maint. Trade Helper II</p> <p><b>Rental Program:</b></p> <p>3 Hsg. Svcs. Specs. II</p> <p>1 Electrician II</p> <p>1 Engineering Tech. II</p> <p>2 Painters I</p> <p>1 Plumber I</p> <p>1 Gen. Bldg. Maint. Wrkr. II</p> <p>3 Gen. Bldg. Maint. Wrks. I</p> <p>1 Administrative Assistant IV</p> <p>1 Administrative Assistant II</p> <p>1 Refr. &amp; A/C Supvr.</p>	<p><b>Housing Partnerships:</b></p> <p>2 Hsg. Svcs. Specs. III</p> <p>1 Hsg. Svcs. Spec. II</p> <p>2 Hsg. Svcs. Specs. I</p> <p>1 Refr. &amp; A/C Supvr.</p> <p>1 Gen. Bldg. Maint. Wrkr. II</p> <p>1 Plumber I</p> <p>2 Administrative Assistants III</p> <p><b>Section 8:</b></p> <p>2 Hsg. Svcs. Specs. IV 1G</p> <p>3 Housing Svcs. Specs. III</p> <p>20 Hsg. Svcs. Specs. II 2G</p> <p>1 Human Services Coord. II</p> <p>4 Human Services Assistants</p> <p>2 Administrative Assistants IV</p> <p>1 Administrative Assistant III</p> <p>2 Administrative Assistants II</p> <p><b>CDBG:</b></p> <p>1 Housing Svcs. Spec. V</p> <p>1 Housing Svcs. Spec. IV</p> <p>2 Housing Svcs. Specs. II</p> <p><b>Public Housing/Modernization:</b></p> <p>1 H/C Developer IV G</p> <p>1 H/C Developer III G</p> <p>1 Management Analyst I G</p> <p>1 Engineer II G</p> <p><b><u>COMMUNITY REVITALIZATION</u></b></p> <p><b>General Fund:</b></p> <p>2 H/C Dev. Proj. Admins.</p> <p>5 H/C Developers IV</p> <p>1 Administrative Assistant IV</p>	<p><b>FCRHA:</b></p> <p>2 Accountants III</p> <p>1 Accountant II</p> <p>1 Administrative Assistant IV</p> <p>1 Administrative Assistant III</p> <p>1 Administrative Assistant II</p> <p><b>CDBG:</b></p> <p>1 Accountant II</p> <p>1 Administrative Assistant IV</p> <p><b>Public Housing:</b></p> <p>1 Chief Acctg. Fiscal Officer</p> <p>1 Accountant II</p> <p>5 Administrative Assistants III</p> <p>1 Administrative Associate</p> <p>1 Management Analyst I</p> <p><b><u>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</u></b></p> <p><b>General Fund:</b></p> <p>1 H/C Developer IV</p> <p>1 H/C Developer I</p> <p><b>FCRHA:</b></p> <p>1 H/C Developer IV</p> <p>3 H/C Developers II</p> <p>1 Management Analyst III</p> <p>1 Administrative Assistant IV</p> <p><b>CDBG:</b></p> <p>1 Policy and Information Manager</p> <p>3 H/C Developers IV</p> <p>1 H/C Developer III</p> <p>1 Sr. Maintenance Supervisor</p> <p>1 Painter I</p> <p>1 Carpenter I</p> <p>1 Administrative Assistant IV</p> <p>2 Administrative Assistants III</p> <p>1 Maint. Trade Helper II</p>
<p><b><u>TOTAL POSITIONS</u></b></p> <p>234 Positions / 233.5 Staff Years</p>		<p><b>G Denotes Grant Positions</b></p> <p><b>PT Denotes Part-Time Position</b></p>

# Housing and Community Development Program Overview

## Housing Fund Structure

In many cases HCD service areas span multiple elements of the fund structure of the Department which follows. For example, staff in the General Fund and the FCRHA General Revenue and Operating support most of the activities of the Department.

- ◆ **County General Fund**
  - **Fund 001, General Operating**

This Fund includes support for positions in Agency 38, HCD, and provides subsidies for the operation of some rental housing programs. Subsidies include support for expenses such as refuse collection, painting, maintenance positions, and homeowner/condominium fees charged for condominium units owned by the FCRHA.
  
- ◆ **FCRHA General Revenue and Operating**
  - **Fund 940, FCRHA General Revenue and Operating**

This fund includes all FCRHA revenues generated by financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, and ground rents on land leased to developers. Revenues support operating expenses for the administration of the private activity bonds, and the Home Improvement Loan Program staff.
  
- ◆ **Local Rental Housing Program**
  - **Fund 941, Fairfax County Rental Program (FCRP)**
  - **Fund 950, FCRHA Partnerships**

Fund 941 covers the operation of housing developments that are owned or managed by the FCRHA, other than federally assisted public housing and certain County-supported rental housing. They include operating costs for the FCRP units, the Woodley-Hills Estate Mobile Home Park, and projects regulated by the Virginia Housing Development Authority, including group homes for the disabled and mentally handicapped. These latter units are owned and maintained by FCRHA; however, programs for the residents are administered by the Fairfax-Falls Church Community Services Board.

Fund 950 was established in FY 2002 to budget and account for revenue and expenditures related to some of the housing developments owned by partnerships between FCHRA and private investors. Financial records for these partnerships are maintained separately, outside the County financial systems, in order to meet accounting and reporting requirements. However, HCD provides staff support to some of these developments and procures goods and services on behalf of these partnerships which are reflected in Fund 950. Previously, these items were included in Fund 941.
  
- ◆ **Federal Section 8 Rental Assistance**
  - **Fund 966, Section 8 Annual Contribution**

The Section 8 program is a federal housing rental assistance program for lower income families to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental vouchers to eligible participants and rental subsidies to certain housing developments.



# Housing and Community Development Program Overview

## ◆ Public Housing Program

- Fund 967, Public Housing, Projects Under Management
- Fund 969, Public Housing, Projects Under Modernization

These funds represent the Federal Public Housing Program that supports the operation, modernization, or acquisition of rental housing to be owned and operated by local housing authorities such as the FCRHA. The Public Housing Program had been divided into two separate components: projects in operation and modernization of existing Public Housing facilities. Under the program qualifications for Public Housing, units are leased to low-income tenants, and tenants pay no more than 30 percent of adjusted income toward dwelling rent or a minimum of \$50 per month.

## ◆ Special Revenue Funds

- Fund 141, Elderly Housing Programs
- Fund 142, Community Development Block Grant (CDBG)
- Fund 143, Homeowner and Business Loan Programs
- Fund 144, Housing Trust Fund
- Fund 145, HOME Investment Partnership Grant (HOME)
- Fund 945, Non-County Appropriated Rehabilitation Loan Program

These Funds include housing programs which have a special source of revenue, be it rental income, federal/state support, bank funds, or proffered contributions. Elderly Housing Programs in Fund 141 provide for the operation of FCRHA owned affordable housing for the low- and moderate-income elderly of the County. The CDBG program in Fund 142 is a federal grant that is used to conserve and upgrade neighborhoods through the provision of public facilities, support for community services and stimulation of development of low- and moderate-income housing. The Homeowner and Business Loan Programs in Fund 143 support homeowner assistance, such as the Moderate Income Direct Sales Program, which aids homeowners in the purchase of homes, as well as a Federal grant aimed at providing loans to small and minority businesses. Fund 144, Housing Trust Fund, utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector. The HOME program in Fund 145 is a federal grant program that supports provision of affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance. Fund 945, Non-County Appropriated Rehabilitation Loan Fund, represents funds raised from private sources for the rehabilitation and upgrading of housing, and works in conjunction with County-appropriated funds in the CDBG and the Homeowner and Business Loan Program Funds.

## ◆ Capital Projects

- Fund 340, Housing Assistance Program
- Fund 341, Housing General Obligation Bond Construction

These Funds provide County support for both affordable housing and community revitalization capital projects. Fund 340, Housing Assistance Program, had been used primarily for the acquisition or development of units to be managed and operated within the FCRP and for infrastructure costs associated with approved development projects. Beginning in FY 1997, funding was also included in Fund 340 from Section 108 loan proceeds to be used to preserve and improve four conservation areas. The funds also support the Blight Abatement and Revitalization programs. Fund 341, Housing General Obligation Bond Construction, is used to budget and report costs for housing and community development and capital projects that are supported wholly or in part by general obligation bond proceeds.

# Housing and Community Development Program Overview

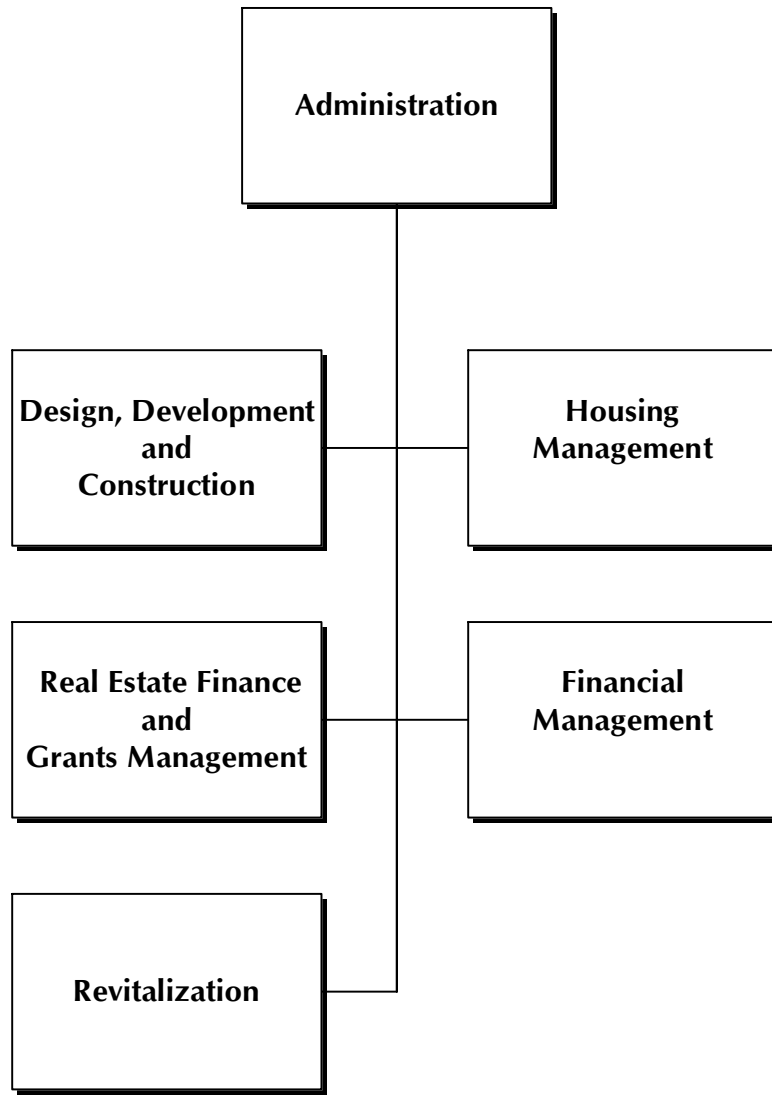
- ◆ FCRHA Development Support
  - Fund 946, FCRHA Revolving Development
  - Fund 948, FCRHA Private Financing

Fund 946 provides development support for site investigation for proposed new projects and provide temporary advances for architectural and engineering plans, studies, or fees for which federal, state, County, or private funds will reimburse the FCRHA at a later date. Funding to supplement federal funds for the development of new Public Housing and for minor capital improvement projects for existing FCRP units is also provided. Fund 948, FCRHA Private Financing, is used to budget and report costs for two types of funds: those borrowed by the FCRHA from private lenders and other sources, and funds for FCRHA projects which are generated through the sale of FCRHA bonds. Fund 947 will be closed out in FY 2005 and any residual fund balances are being transferred to Fund 948.
  
- ◆ FCRHA Internal Service Fund
  - Fund 949, FCRHA Internal Service Fund

Fund 949, FCRHA Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits which have been budgeted and paid from one of the FCRHA's funds and then allocated to the other funds proportionate to their share of the costs. This fund also includes costs associated with the maintenance and operation of FCRHA housing development, such as service contracts for extermination, custodial work, elevator maintenance, grounds maintenance, etc. The fund allows one contract to be established for goods and services, as opposed to multiple contracts in various funds.
  
- ◆ FCRHA Grant Fund
  - Fund 965, FCRHA Grant Fund

Fund 965, Housing Grant Fund, was established in FY 2000 to administer grants awarded to the FCRHA. The grants currently in this fund are awarded by the U.S. Department of Housing and Urban Development (HUD), based on competitive applications for funding, and provide for rent subsidies, counseling services, support services, operating expenses, and property improvements.

# Department of Housing and Community Development



## Mission

To provide the residents of the County with safe, decent and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development seeks to preserve, upgrade and enhance existing neighborhoods through conservation and rehabilitation of housing, and through the provision of public facilities and services.

## Focus

The Fairfax County Department of Housing and Community Development (HCD) program will continue to provide housing opportunities for low-and moderate-income residents in Fairfax County and to assist in the revitalization and renovation of neighborhoods. The HCD programs include numerous activities that support Fairfax County Redevelopment and Housing Authority (FCRHA) rental housing, housing for the elderly/group homes, loans for home ownership and home improvement, tenant assistance, community development, community revitalization and the development and administration of these programs.

County resources within the General Fund provide support for positions in Agency 38, Housing and Community Development (HCD). These positions include staff assigned to coordinate the County's revitalization program, staff that support the development and operation of FCRHA assisted housing, the County's community development program, as well as critical support functions such as financial management, computer network operations and strategic planning.

# Department of Housing and Community Development

The General Fund also supports the federal public housing and local rental programs by funding some of the administrative and maintenance staff costs associated with these programs, and by supporting refuse collection charges, condominium fees, limited partnership real estate taxes and building maintenance for these housing projects. Funding is also included in FY 2006 to paint various housing projects owned and managed by the FCRHA as part of an ongoing maintenance program.

In FY 2006, the Revitalization Program will continue to be responsible for administering seven revitalization areas, coordinating interjurisdictional development projects with the Town of Herndon and the City of Fairfax, as well as coordinating countywide blight abatement and tax abatement programs. Three positions created in this agency in FY 2002 and funded through Fund 340, Housing Assistance Program are responsible for marketing and business activities associated with revitalization efforts. The positions will also assist existing revitalization staff in activities focused on the County's seven designated commercial revitalization areas and will be involved in planning for a community vision and sense of place; design creative approaches to redevelopment; marketing of local business; and attracting private development and investment. General Fund support is being provided for revitalization efforts in FY 2006 and is discussed in more detail in Fund 340, Housing Assistance Program.

This narrative only includes funding and related issues for the General Fund portion of the HCD budget. **The Department of Housing and Community Development Overview includes Key Accomplishments, FY 2006 Initiatives and Performance Indicators for the entire organization.**

## Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	56/ 56	56/ 56	56/ 56	56/ 56
Expenditures:				
Personnel Services	\$3,378,602	\$3,357,467	\$3,357,467	\$3,726,763
Operating Expenses	1,967,945	1,788,426	1,932,195	2,018,282
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$5,346,547</b>	<b>\$5,145,893</b>	<b>\$5,289,662</b>	<b>\$5,745,045</b>

## FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$369,296**  
 An increase of \$369,296 in Personnel Services associated with salary adjustments necessary to support the County's compensation program including \$267,801 to support the Housing Choice Voucher Program in Fund 966, Section 8 Annual Contributions as a result of a projected revenue shortfall.
- ◆ **Condominium Fee Increases** **\$200,000**  
 An increase of \$200,000 in Operating Expenses associated with both condominium fee inflationary increases and increased units in the programs for County supported affordable housing.
- ◆ **Carryover and Intergovernmental Adjustments** **(\$113,913)**  
 A decrease of \$113,913 in Operating Expenses due to one-time carryover of funds in FY 2005 in the amount of \$143,769 primarily for Housing Management System software, painting contracts and non-profit training and services, partially offset by an increase of \$29,856 for Department of Vehicle Services charges, Personnel Computer replacement and mainframe charges.

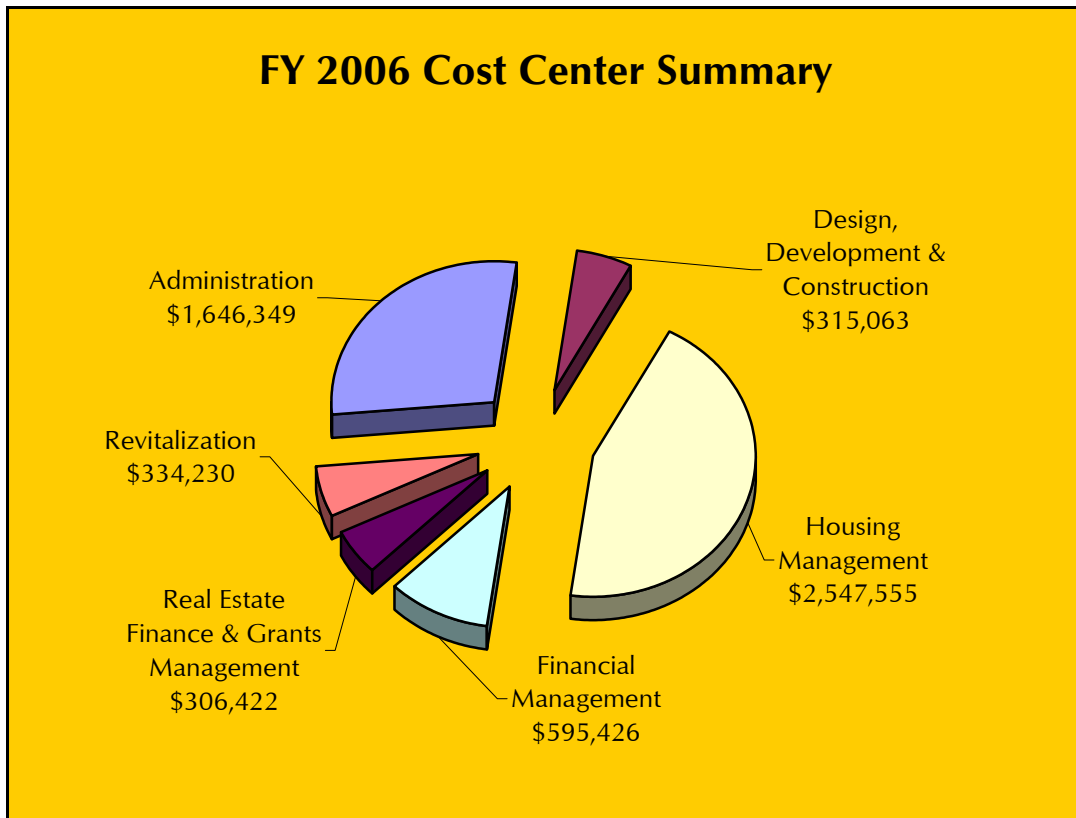
# Department of Housing and Community Development

## Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$143,769**  
As part of the FY 2004 Carryover Review, encumbered carryover in the amount of \$143,769 was provided primarily for Housing Management System software, painting contracts and non-profit training and services.

## Cost Centers



# Department of Housing and Community Development

## Administration

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	11/ 11	11/ 11	11/ 11	11/ 11
<b>Total Expenditures</b>	<b>\$1,486,758</b>	<b>\$1,333,012</b>	<b>\$1,389,457</b>	<b>\$1,646,349</b>

Position Summary			
1 Director	1 Management Analyst III	1 Info Technology Tech. II	
2 Deputy Directors	1 Management Analyst I	2 Administrative Assistants IV	
1 H/C Development Project Administrator	1 Info. Tech. Prog. Mgr. I		
	1 Programmer Analyst I		
<b>TOTAL POSITIONS</b>			
<b>11 Positions / 11.0 Staff Years</b>			

### Goal

To provide administrative and computer systems support to the core business areas of the Fairfax County Redevelopment and Housing Authority and the Department of Housing and Community Development by responding to computer network requests from agency employees and public information requests from citizens, agencies and other interested individuals and groups.

## Design, Development and Construction

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	4/ 4	4/ 4	4/ 4	4/ 4
<b>Total Expenditures</b>	<b>\$213,083</b>	<b>\$304,842</b>	<b>\$304,842</b>	<b>\$315,063</b>

Position Summary			
1 H/C Development Project Administrator	1 Housing/Community Developer III		
1 Housing/Community Developer IV	1 Administrative Assistant IV		
<b>TOTAL POSITIONS</b>			
<b>4 Positions / 4.0 Staff Years</b>			

### Goal

To provide development and financing services to facilitate the availability of affordable housing for low- and moderate-income residents and to implement public improvement projects, and support revitalization efforts in the County.

# Department of Housing and Community Development

## Housing Management

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	23/ 23	23/ 23	23/ 23	23/ 23
<b>Total Expenditures</b>	<b>\$2,346,109</b>	<b>\$2,311,512</b>	<b>\$2,356,342</b>	<b>\$2,547,555</b>

Position Summary					
2	H/C Development Project Administrators	1	Programmer Analyst II	1	Carpenter I
			Warehouse Supervisor	1	Painter I
1	Housing Services Specialist IV	1	Vehicle Maintenance Coordinator	2	Human Services Assistants
1	Housing Services Specialist III	1	Air Conditioning Equipment Repairer	1	Housing Manager
4	Housing Services Specialists II	1	Locksmith II	1	Administrative Assistant III
1	Housing Services Specialist I	2	Plumbers II	1	Administrative Assistant II
<b>TOTAL POSITIONS</b>					
<b>23 Positions / 23.0 Staff Years</b>					

### Goal

To manage and maintain affordable housing that is decent, safe and sanitary for eligible families and to maintain FCRHA housing in accordance with community standards and to provide homeownership opportunities to eligible households.

## Financial Management

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	8/ 8	8/ 8	8/ 8	8/ 8
<b>Total Expenditures</b>	<b>\$535,279</b>	<b>\$575,749</b>	<b>\$575,749</b>	<b>\$595,426</b>

Position Summary					
1	Financial Manager	1	Accountant III	1	Administrative Assistant III
1	Fiscal Administrator	1	Management Analyst III		
2	Accountants II	1	Administrative Assistant V		
<b>TOTAL POSITIONS</b>					
<b>8 Positions / 8.0 Staff Years</b>					

### Goal

To provide management information for controls and compliance reporting to external oversight entities as required by policies and regulations; to collect revenues, process expenditures, service loans, accurately budget and report accounting activities on a timely and accurate basis.

# Department of Housing and Community Development

## Real Estate Finance and Grants Management

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	2/ 2	2/ 2	2/ 2	2/ 2
<b>Total Expenditures</b>	<b>\$276,836</b>	<b>\$296,827</b>	<b>\$339,321</b>	<b>\$306,422</b>

Position Summary	
1	Housing/Community Developer IV
1	Housing/Community Developer I
<b>TOTAL POSITIONS</b>	
<b>2 Positions / 2.0 Staff Years</b>	

### Goal

To plan, implement and maintain public improvements and support services designed to improve the quality of life for residents in low-and moderate-income communities, and to provide financial services in order to facilitate the development of affordable housing and support ongoing revitalization efforts.

## Revitalization

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	8/ 8	8/ 8	8/ 8	8/ 8
<b>Total Expenditures</b>	<b>\$488,482</b>	<b>\$323,951</b>	<b>\$323,951</b>	<b>\$334,230</b>

Position Summary	
2	H/C Development Project Administrators
5	Housing/Community Developers IV
1	Administrative Assistant IV
<b>TOTAL POSITIONS</b>	
<b>8 Positions / 8.0 Staff Years</b>	

### Goal

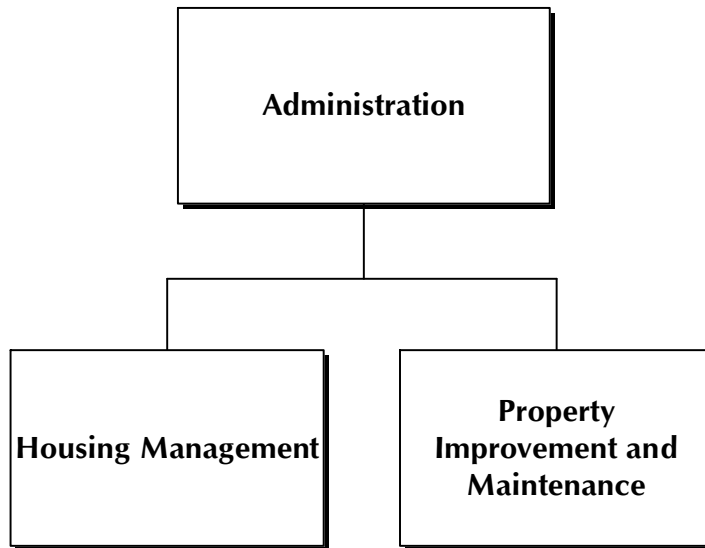
To improve the physical appearance, function and economic health of targeted areas through the encouragement of private sector reinvestment, the facilitation of information exchange and the strengthening of community groups and organizations.



# Fund 141

## Elderly Housing Programs

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### **Mission**

To manage affordable rental housing acquired by the FCRHA for the benefit of the elderly, and to maintain and preserve the units for long-term rental availability.

### **Focus**

Fund 141, Elderly Housing Programs, accounts for personnel, operating, and equipment costs related to the County's support of the operation of the three locally funded elderly housing developments owned or leased by the Fairfax County Redevelopment and Housing Authority (FCRHA). The three elderly housing developments funded in Fund 141, Elderly Housing Programs, are: Lewinsville Senior Residences in McLean, Little River Glen in the Braddock District, and Lincolnia Center in the Mason District. Funding for three facilities, Gum Springs located in the Mt. Vernon District, Morris Glen in the Lee District and Herndon Harbor House in the Dranesville District, are not presented in Fund 141, Elderly Housing Programs. Although they are owned by a limited partnership of which the FCRHA is the managing general partner, the facilities are operated by a private firm. Housing and Community Development staff administers the contract between the FCRHA and the private firm hired to manage the facilities. Together, in FY 2006, these six facilities will provide for 408 congregate housing units, three Adult Day Health Care Centers, and a 52-bed Adult Care Residence. In response to the need for more affordable assisted-living facilities in Fairfax County, the FCRHA is planning to construct phase II of the Little River Glen campus to include a 60-unit assisted-living facility that will be affordable to low-income elderly. Phase III of Little River Glen is proposed to include 150 units for independent seniors. When completed, the Little River Glen campus will include 270 units for independent elderly, 60 units for assisted-living elderly, two Senior Centers and an Adult Day Care Center.

In FY 2006, the operation of the Elderly Housing Programs will be supported in part with rental income, a State auxiliary grant for indigent care in the Adult Care Residence component at the Lincolnia Center, County support, and Federal HOME funds. The County's General Fund transfer of \$1.39 million supports approximately 42 percent of expenditures in Fund 141. The Gum Springs, Morris Glen, and Herndon Harbor facilities are self-supporting and do not require County General Fund support in Fund 141.

Other costs related to the County's housing program at these sites, including the operating costs of senior centers, adult day care centers, and a Congregate Food Program, are reflected in the agency budgets for the Department of Community and Recreation Services, the Health Department, Fund 103, Aging Grants and Programs and the County and Schools Consolidated Debt Service Fund.

# Fund 141

## Elderly Housing Programs

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The elderly projects are briefly described below:

- ◆ Lewinsville Senior Residences is a housing facility in McLean (Dranesville District) comprising 22 efficiency units and a congregate living area serving the residential needs of low-to-moderate income elderly. The Department of Housing and Community Development (HCD) manages the residential facility, reviews applications to determine eligibility requirements, and provides maintenance services. A Congregate Food program is funded through the Area Agency on Aging. The FCRHA leases a portion of this facility for the elderly housing program from the County. In addition, the facility also houses a senior recreation program serving an average of 55 senior citizens, which is run by the County's Department of Community and Recreation Services, and an Adult Day Health Care program run by the Health Department serving an average of 35 senior citizens. FY 2006 funding provided in Fund 141 for the operation of the elderly housing component of this facility is \$187,056.
- ◆ Little River Glen, a 120-unit facility which opened in the fall of 1990, is spread over five buildings on an eight-acre site in the Braddock District and serves the residential needs of low-to-moderate income elderly. Four different models of one-bedroom units are available. The space is designed for senior citizens who are capable of living independently and desire to participate in social and recreational opportunities provided on-site. There is a Senior Center with lounges, recreation/activity rooms, and a commercial kitchen. The Department of Community and Recreation Services runs the Senior Center, and the Area Agency on Aging funds the Congregate Food program. FY 2006 funding provided in Fund 141 for the operation of this facility is \$1,777,281.
- ◆ Lincolnia Center is a multi-purpose facility which opened in January 1990 in the Mason District in response to the residential needs of low-income and indigent elderly. It consists of two separate residential areas: a Congregate Residence of 26 units which provides independent living for senior citizens with limited means and a 52-bed Adult Care Residence for elderly residents who require assistance with the activities of daily living. Funding for a management contract in the amount of \$895,181 for the Lincolnia Adult Care Residence will cover the costs of care giving staffs that provide services 24 hours a day for that component of the Lincolnia facility. The Lincolnia Center also houses a Senior Center with recreation/activity rooms, a commercial kitchen, lounges, and an Adult Day Health Care Center. The Department of Community and Recreation Services administers the Senior Center, and the Health Department staffs and operates the Adult Day Health Care Center. A Congregate Food program is administered by HCD and funded by the Area Agency on Aging for all program participants and residents. FY 2006 funding provided in Fund 141 for the operation of this facility is \$1,342,720.
- ◆ Morris Glen is a 60-unit garden apartment community located in the Lee District in the Manchester Lakes Community. The facility was completed in December 1995 for moderate-income seniors capable of independent living. Morris Glen consists of two two-story buildings and a small community building. Four different models of one-bedroom units are available as well as a large amount of common area in each residential building. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income.
- ◆ Herndon Harbor House is an adult care community developed in three phases. Opened in October 1998, Herndon Harbor House I is a 60-unit community that includes two 30-unit residential buildings and is located in the Town of Herndon in the Dranesville District. The facility is managed and maintained by a private contractor with HCD staff serving as contract administrator. Expenditures are supported by rental income. Herndon Harbor Phase II includes an additional 60 units of congregate housing, for a total of 120 units, and an Adult Day Health Care Center, both of which were opened in FY 2001. Phase III is a Senior Center currently under construction with completion scheduled for Spring 2005.

# Fund 141

## Elderly Housing Programs

- ◆ Gum Springs Glen is a 60-unit garden retirement community for independent seniors which opened in May 2003, in the Mount Vernon District. Gum Springs Glen consists of two two-story buildings with 30 apartments plus common space in each building. There are 56 one-bedroom apartments of approximately 425 square feet and four two-bedroom apartments with approximately 550 square feet. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income. In addition to the residential units, the lower level of Gum Springs Glen provides space for a Head Start program and training center which is operated by the Department of Family Services, Office for Children.

Certain expenses reflected in this fund are not directly related to housing operations. The FCRHA, as landlord of these facilities, has inter-agency agreements, which provide for budgeting by HCD for common area expenses for utilities, telecommunications, maintenance, custodial services, and contracts. The facilities provide space for general community use as well as for services provided by other County agencies.

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	15/ 15	15/ 15	15/ 15	15/ 15
Expenditures:				
Personnel Services	\$787,481	\$980,348	\$980,348	\$1,012,218
Operating Expenses	2,130,789	2,390,082	2,639,577	2,294,839
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$2,918,270</b>	<b>\$3,370,430</b>	<b>\$3,619,925</b>	<b>\$3,307,057</b>

Position Summary				
<u>HOUSING MANAGEMENT</u>	1	Senior Mechanical Systems Supervisor	1	General Building Maintenance Worker I
1 Housing Services Specialist V	1	Asst. Supv. Facilities Support		
1 Housing Services Specialist IV	1	Electrician II	1	Administrative Assistant V
2 Housing Services Specialists II	4	Facility Attendants II	1	Maintenance Trade Helper II
1 Housing Services Specialist I				
<b>TOTAL POSITIONS</b>				
<b>15 Positions / 15.0 Staff Years</b>				

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$31,870**  
An increase of \$31,870 in Personnel Services associated with salary and fringe benefit adjustments necessary to support the County's compensation program. Funding includes an increase in the shift differential rate to \$0.85 for the evening shift in the amount of \$1,262.
  
- ◆ **Consultant and Service Contracts** **(\$344,738)**  
A net decrease of \$344,738 including a decrease of \$95,243 primarily associated with one-time repair and maintenance projects and a decrease of \$249,495 for one-time professional consultant contracts and contractual payments carried over from FY 2004.

# Fund 141

## Elderly Housing Programs

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### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$249,495**  
As part of the *FY 2004 Carryover Review*, \$249,495 was added including encumbered carryover of \$155,495 primarily for professional consultant and contractual payments and unencumbered carryover of \$94,000 for the repair and replacement of a portion of the sidewalks and replacement of gutters and downspouts at Little River Glen, and the replacement three hot water heaters at the Lincolnia facility.

# Fund 141 Elderly Housing Programs

## FUND STATEMENT

Fund Type H14, Special Revenue Funds

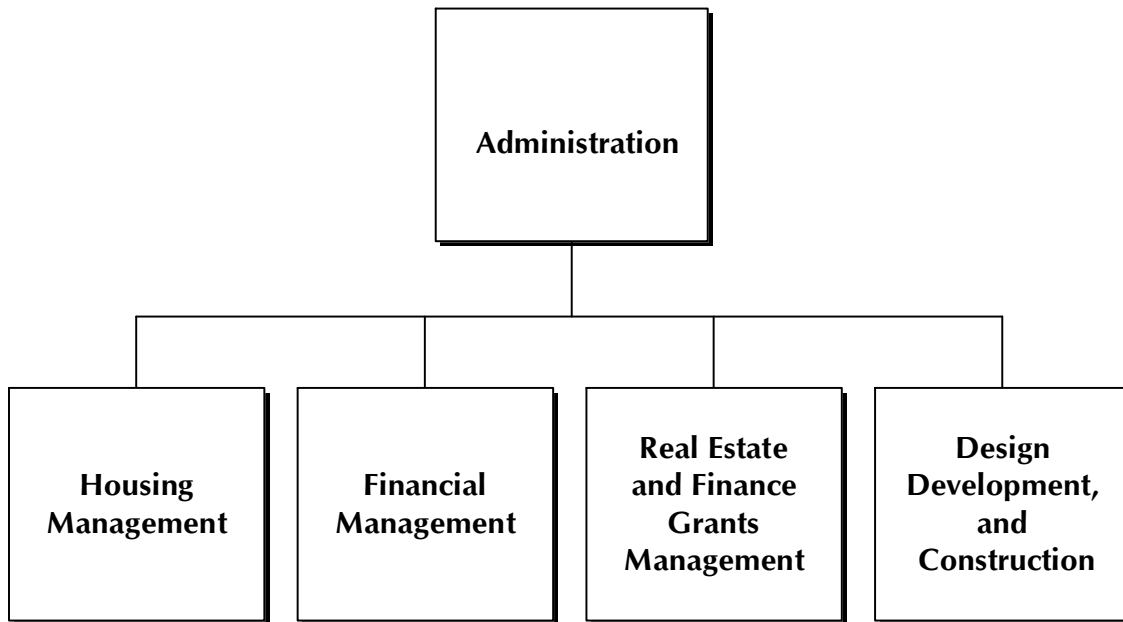
Fund 141, Elderly Housing Programs

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$422,851</b>	<b>\$81,335</b>	<b>\$557,035</b>	<b>\$152,909</b>
Revenue:				
Rental Income	\$1,584,512	\$1,576,773	\$1,576,773	\$1,606,286
Miscellaneous Revenue	16,332	12,540	12,540	17,841
HOME Rental Assistance	236,177	238,642	238,642	236,177
<b>Total Revenue</b>	<b>\$1,837,021</b>	<b>\$1,827,955</b>	<b>\$1,827,955</b>	<b>\$1,860,304</b>
Transfer In:				
General Fund (001)	\$1,215,433	\$1,387,844	\$1,387,844	\$1,389,421
<b>Total Transfer In</b>	<b>\$1,215,433</b>	<b>\$1,387,844</b>	<b>\$1,387,844</b>	<b>\$1,389,421</b>
<b>Total Available</b>	<b>\$3,475,305</b>	<b>\$3,297,134</b>	<b>\$3,772,834</b>	<b>\$3,402,634</b>
Expenditures:				
Personnel Services	\$787,481	\$980,348	\$980,348	\$1,012,218
Operating Expenses	2,130,789	2,390,082	2,639,577	2,294,839
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$2,918,270</b>	<b>\$3,370,430</b>	<b>\$3,619,925</b>	<b>\$3,307,057</b>
<b>Total Disbursements</b>	<b>\$2,918,270</b>	<b>\$3,370,430</b>	<b>\$3,619,925</b>	<b>\$3,307,057</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$557,035</b>	<b>(\$73,296)</b>	<b>\$152,909</b>	<b>\$95,577</b>
Replacement Reserve	\$81,335	\$0	\$152,909	\$95,577
<b>Unreserved Ending Balance</b>	<b>\$475,700</b>	<b>(\$73,296)</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Ending Balances fluctuate due to Pay for Performance program increments, carry over of operating expenses and adjustments in the General Fund Transfer. The FY 2005 Adopted Budget Plan negative balance was adjusted at the *FY 2004 Carryover Review* to reflect actual results.

# Fund 142

## Community Development Block Grant



### Mission

To conserve and upgrade low- and moderate-income neighborhoods through the provision of public facilities, home improvements, public services, and economic development, and to stimulate the development and preservation of low- and moderate-income housing.

### Focus

Fund 142, Community Development Block Grant (CDBG), seeks to stimulate the development and preservation of low- and moderate-income housing and the provision of loans, public facilities, and improvements directed toward conserving and upgrading low- and moderate-income neighborhoods. It also supports the provision of special outreach and assistance services to low- and moderate-income households. Fairfax County receives an annual Community Development Block Grant through the U.S. Department of Housing and Urban Development (HUD). The use of these funds is subject to eligibility criteria established by Congress for the program and must meet one of three national objectives: (1) benefit to low- and moderate-income population of the County; (2) elimination of slums and blight; and (3) urgent needs. Specific uses of each annual grant are outlined in the [Consolidated Plan One-Year Action Plan](#). The Board of Supervisors has designated the Consolidated Community Funding Advisory Committee, (CCFAC) as the citizen advisory group charged with overseeing the Consolidated Plan process. The Consolidated Plan also incorporates the recommendations of the Fairfax County Redevelopment and Housing Authority (FCRHA) concerning the use of the CDBG funds. The CCFAC forwards the Plan to the Board of Supervisors for a public hearing and adoption. The Plan is then forwarded to HUD for approval and final grant award.

Historically, CDBG funds have been used for:

- development and preservation of affordable housing;
- neighborhood improvements in communities designated as Conservation or Redevelopment Areas by the Board of Supervisors;
- programs providing needed services to the low- and moderate- income population;
- financial and technical assistance to homeowners for housing rehabilitation and repair;
- payments on loans used for affordable housing development; and
- costs to administer this grant and related programs.

# Fund 142

## Community Development Block Grant

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### **FY 2006 Initiatives**

Funding in the amount of \$7,310,000 is estimated for FY 2006. The following identifies some of the projected funding initiatives: (It should be noted that the FY 2006 award has not officially been provided by HUD although preliminary information indicates that the award amount will be approximately \$6,905,321, a decrease of \$404,679 or 5.5 percent. Discussions are continuing at the federal level to determine the final award amount. After HUD and BOS approval, necessary project adjustments will be made to this fund.)

- A portion of the County's CDBG entitlement will be combined with County General Funds and the Community Services Block Grant into a Consolidated Community Funding Pool, providing funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation. In FY 2005, \$2,209,945 was available for the first year of this program and it is anticipated that an amount of comparable value will be available in FY 2006 for the second year of the new two-year program.
- An amount of \$75,000 is currently projected for the Fair Housing Program strategy implementation including conducting and reporting on fair housing tests, filing fair housing complaints when necessary, training rental agents and housing counselors in the County's rental market, establishing and staffing the Fair Housing Task Force, and continuing to study and report on the County's fair housing needs.
- An amount of \$291,831 in CDBG funds are projected to support staff and operating costs for the Home Repair for the Elderly Program. This program provides minor home repairs to low-income elderly or disabled residents to enable these individuals to live in safe and sanitary housing.
- Funding of \$1,326,431 is projected to be available for payments on Section 108 Loans. These loans, approved by the Board of Supervisors and HUD, are designated for affordable housing preservation and development, the reconstruction of Washington Plaza, and road and storm drainage improvements in five conservation areas: Bailey's, Fairhaven, Gum Springs, James Lee, and Jefferson Manor.
- Also included in Fund 142 is support for staff and operating costs to provide Federally-mandated relocation and advisory services to individuals affected by federally funded County and FCRHA programs. In addition, funding is provided for staff support and operating costs for overall program management and planning for Community Development Block Grant and Section 108 Loan programs. This includes preparation of the annual HUD Consolidated Plan and other program reports, administration and monitoring of non-profit contracts, evaluation of program performance, planning of the development of affordable housing in the County. In FY 2006, funding for these services is estimated to be \$1,382,616.
- The Homeownership Assistance Program is estimated to total of \$246,116 for the support of three positions in the Relocation Services Branch who provide support to the First-Time Homebuyer and Moderate Income Direct Sales Programs. The main duties of these positions include application data entry, waiting list maintenance, application processing, conducting lotteries, conducting annual occupancy certifications, and counseling applicants.

## Fund 142 Community Development Block Grant

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	21/ 21	21/ 21	21/ 21	21/ 21
General Administration	\$551,272	\$689,197	\$916,926	\$708,708
Planning and Urban Design	371,308	520,894	753,694	415,568
Relocation Administration	272,047	224,329	311,512	258,340
Home Repair for the Elderly	197,262	288,912	460,385	291,831
Home Improvement Loan Program	430,537	0	2,408,047	0
Homeownership Assistance Program	112,739	211,921	547,690	246,116
LLV - Communities for Assistance & Improvement	119,778	0	33,414	0
Alternative House	66,788	0	0	0
FACETS	137,288	0	300,674	0
CRS Home for the Homeless	121,691	0	154,346	0
Ethiopian Community Development Council	32,511	0	88,153	0
Reston Interfaith	66,228	0	296,146	0
Western Fairfax On-Call Ministry	120,000	0	125,000	0
Fairfax Housing Counseling	0	0	0	0
Housing Development Corporation	0	0	19,710	0
WHDC Accessible Housing	0	0	0	0
Homestretch Housing Units	65,000	0	141,000	0
PRS Supportive Housing Acquisition	92,583	0	8,417	0
Herndon Bilingual Rehab Specialist	44,735	0	114,029	0
Good Shepherd Housing	244,750	0	412,250	0
Accessibility Modifications	19,967	0	150,538	0
Sect. 108 Loan Repayment	1,564,757	1,412,426	1,750,034	1,326,431
Northern Virginia Family Services	0	0	90	0
RPJ Transition Housing	32,250	0	282,942	0
Indochinese Community Center	35,062	0	57,000	0
DCRS Teen Services	0	0	2,498	0
Homestretch	293,000	0	313,000	0
Contingency Fund	0	0	1,053,627	0
ADU Loan Program	0	0	107,685	0
Reston Interfaith Townhouses	0	0	100,002	0
Fair Housing Program	84,907	75,000	122,093	75,000
Fairfax City Rehabilitation	0	0	329	0
United Community Ministries	195,525	0	17,145	0
Catholics for Housing- Briarcliff	100,000	0	100,000	0
Special Needs Strategy	0	0	66,069	0
Language Initiative	49,887	0	31,545	0
Home Ownership Strategy	10,065	0	263,156	0
Homebuyer Education/Storefront	915	0	19,085	0
Wesley/Coppermine	0	0	190,338	0
Habitat at Stevenson Street	0	0	120,000	0
Club Phoenix/Vienna Teen Center	0	0	20,000	0
Chesterbrook Residences Inc.	0	0	250,000	0
RPJ Housing Development Corporation	10,000	0	0	0



# Fund 142

## Community Development Block Grant

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Capital Projects:</b>				
James Lee Road Improvements	\$216,831	\$0	\$263,731	\$0
Fairhaven Public Improvements	20,350	0	169,578	0
Gum Springs Public Improvements	7,013	0	126,588	0
Huntington Community Center	10,153	0	108,604	0
Mott Community Center	0	0	0	0
Herndon Senior Center	42,478	0	0	0
Bailey's Road Improvements	4,656	0	122,697	0
Lewinsville Expansion	0	0	550,000	0
Gum Springs Glen	0	0	0	0
Little River Glen	8,485	0	91,515	0
Affordable Housing	0	0	111,582	0
Magnet Housing	82,254	0	628,551	0
Revitalization				
Predevelopment Fund	0	0	80,000	0
Senior/Disabled Housing	0	0	1,521,015	0
Southgate Community Center	55,709	0	6,158	0
Revitalization Loan Pool	0	0	100,000	0
Revitalization of				
Older Communities	0	0	2,591,793	0
Neighborhood Revitalization	2,587	0	136,373	0
Land/Unit Acquisition	0	0	0	0
Rehabilitation of FCRHA Properties	0	0	72,891	0
Woodley Park Community Center	0	0	0	0
Child Care Center				
Grant Program	0	0	100,741	0
Other	0	4,034,321	0	3,988,006
<b>Subtotal CDBG Projects</b>	<b>\$5,893,369</b>	<b>\$7,457,000</b>	<b>\$18,890,386</b>	<b>\$7,310,000</b>
Rental Rehabilitation Program	0	0	173,291	0
<b>Total Expenditures</b>	<b>\$5,893,369</b>	<b>\$7,457,000</b>	<b>\$19,063,677</b>	<b>\$7,310,000</b>

Position Summary		
<u><b>ADMINISTRATION</b></u> 1 Management Analyst III  <u><b>HOUSING MANAGEMENT</b></u> 1 Housing Services Specialist V 1 Housing Services Specialist IV 2 Housing Services Specialists II	<u><b>FINANCIAL MANAGEMENT</b></u> 1 Accountant II 1 Administrative Assistant IV  <u><b>DESIGN, DEVELOPMENT AND CONSTRUCTION</b></u> 2 Housing/Community Developers III	<u><b>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</b></u> 1 Policy and Information Officer 3 Housing/Community Developers IV 1 Housing/Community Developer III 1 Senior Maintenance Supervisor 1 Painter I 1 Carpenter I 1 Administrative Assistant IV 2 Administrative Assistants III 1 Maintenance Trade Helper II
<u><b>TOTAL POSITIONS</b></u> <b>21 Positions / 21.0 Staff Years</b>		

# Fund 142

## Community Development Block Grant

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Carryover Adjustments** **(\$11,753,677)**  
A decrease of \$11,753,677 primarily associated with the one-time carryover of capital project expenditures and appropriation of program income.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$11,606,677**  
As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$11,606,677 due to carryover of unexpended project balances of \$10,747,790 and the appropriation of \$1,004,129 in program income, \$1,722 in investment income and \$36 from Fund Balance; offset by a \$147,000 reduction in the U.S. Department of Housing and Urban Development (HUD) award as approved by the Board of Supervisors on April 26, 2004. FY 2005 revenues were required to increase by \$10,700,960 primarily due to carryover of anticipated reimbursements from HUD for capital projects and rental rehabilitation.

A Fund Statement and Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 142

## Community Development Block Grant

### FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 142, Community Development Block Grant

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$864,795</b>	<b>\$36</b>	<b>\$905,717</b>	<b>\$0</b>
Revenue:				
Community Development Block Grant (CDBG)	\$4,928,440	\$7,457,000	\$17,929,627	\$7,310,000
Investment Income	1,722	0	0	0
CDBG Program Income	1,004,129	0	0	0
HUD Rental Rehabilitation	0	0	228,333	0
Total Revenue	\$5,934,291	\$7,457,000	\$18,157,960	\$7,310,000
<b>Total Available</b>	<b>\$6,799,086</b>	<b>\$7,457,036</b>	<b>\$19,063,677</b>	<b>\$7,310,000</b>
Expenditures:				
CDBG Projects	\$5,893,369	\$7,457,000	\$18,890,386	\$7,310,000
Rental Rehabilitation <sup>1</sup>	0	0	173,291	0
Total Expenditures	\$5,893,369	\$7,457,000	\$19,063,677	\$7,310,000
<b>Total Disbursements</b>	<b>\$5,893,369</b>	<b>\$7,457,000</b>	<b>\$19,063,677</b>	<b>\$7,310,000</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$905,717</b>	<b>\$36</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The Cranston-Gonzalez National Affordable Housing Act of 1990 terminated the HUD Rental Rehabilitation Program as of October 1, 1991. Funds available from prior year grants may continue to be utilized.

<sup>2</sup> The FY 2005 Ending Balance decreases due to projected reimbursements for prior years' U.S. Department of Housing and Urban Development (HUD) authorizations being less than estimated expenditures due to audit requirements for ongoing authorized projects.

# Fund 142

## Community Development Block Grant

### FY 2006 Summary of Capital Projects

**Fund: 142 Community Development Block Grant**

<b>Project #</b>	<b>Description</b>	<b>Total Project Estimate</b>	<b>FY 2004 Actual Expenditures</b>	<b>FY 2005 Revised Budget</b>	<b>FY 2006 Advertised Budget Plan</b>
003800	Adjusting Factors		\$0.00	\$0.00	\$3,988,006
003813	Home Improvement Loan Program		430,536.80	2,408,047.34	0
003817	Bailey's Community Center	655,886	0.00	0.00	0
003821	Housing Development Corporation		0.00	19,709.84	0
003823	Huntington Community Center	191,685	10,152.72	108,603.94	0
003829	Mott Community Center	627,907	0.00	0.00	0
003846	Bailey's Road Improvements	2,842,664	4,656.33	122,697.20	0
003848	Fairhaven Public Improvements	3,724,159	20,350.22	169,578.26	0
003864	Home Repair for the Elderly		197,262.22	460,384.94	291,831
003874	United Community Ministries		195,525.00	17,145.31	0
003899	Contingency Fund		0.00	1,053,627.06	0
003905	Gum Springs Public Improvements	2,478,388	7,013.49	126,588.45	0
003907	James Lee Community Center	64,495	0.00	0.00	0
003910	James Lee Road Improvement	3,201,720	216,831.29	263,731.06	0
003915	Planning and Urban Design		371,307.61	753,693.76	415,568
003916	General Administration		551,272.28	916,926.88	708,708
003952	Northern Virginia Family Services		0.00	89.51	0
003954	Fairfax City Rehabilitation		0.00	329.20	0
013807	HUD Rental Rehab Admin.		0.00	173,291.19	0
013868	Good Shepherd Housing		244,750.00	412,250.00	0
013872	Housing Program Relocation		272,046.63	311,511.67	258,340
013886	RPJ Transitional Housing		32,250.00	282,942.14	0
013887	Section 108 Loan Payments		1,564,756.87	1,750,034.31	1,326,431
013903	ADU Loan Program		0.00	107,685.00	0
013918	Jefferson Manor Public Imp.	866,294	0.00	0.00	0
013919	HomeStretch		293,000.00	313,000.00	0
013933	Reston Interfaith Townhouses		0.00	100,001.94	0
013947	IndoChinese Community Center		35,062.00	57,000.00	0
013980	Facets		137,288.00	300,674.00	0
013992	Christian Relief Services		121,691.00	154,345.97	0
014003	Affordable Housing Fund		0.00	111,581.81	0
014005	DCRS Teen Services		0.00	2,497.68	0
014026	Reston Interfaith		66,228.00	296,145.67	0
014028	Ethopian Development Council		32,511.40	88,152.60	0
014034	Fair Housing Program		84,907.01	122,092.99	75,000
014039	LLVCAI		119,778.00	33,414.00	0
014046	Little River Glen III	100,000	8,485.00	91,515.00	0
014049	Rogers Glen		0.00	0.00	0
014050	Herndon Senior Center	550,000	42,478.11	0.00	0
014053	Western Fairfax Christian Ministries		120,000.00	125,000.00	0
014055	Alternative House		66,788.00	0.00	0
014056	Gum Springs Glen	250,000	0.00	0.00	0
014091	Psychiatric Rehabilitation Services	101,000	92,583.00	8,417.00	0
014093	RPJ Housing Development Corporation	10,000	10,000.00	0.00	0
014107	Wesley/Coppermine		0.00	190,338.00	0
014108	Home Stretch Housing Units		65,000.00	141,000.00	0
014110	Bilingual Rehabilitation Specialist		44,735.00	114,029.00	0
014112	Accessibility Modifications		19,967.04	150,537.70	0

# Fund 142

## Community Development Block Grant

### FY 2006 Summary of Capital Projects

**Fund: 142 Community Development Block Grant**

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
014113	Home Ownership Assistance		112,739.42	547,689.61	246,116
014127	Magnet Housing		82,254.13	628,551.29	0
014128	Revitalization Predevelopment		0.00	80,000.00	0
014129	Senior/Disabled Housing Development		0.00	1,521,015.00	0
014130	Southgate Community Center	150,000	55,708.57	6,158.00	0
014131	Revitalization Loan Pool		0.00	100,000.00	0
014132	Child Care Center Grant Program		0.00	100,740.51	0
014134	Habitat at Stevenson Street	120,000	0.00	120,000.00	0
014140	Lewinsville Expansion		0.00	550,000.00	0
014150	Catholics F/HSG Acq. Of Briarcliff TNHS	200,000	100,000.00	100,000.00	0
014151	Home Ownership Strategy	273,221	10,064.84	263,156.16	0
014152	Revitalization		0.00	2,591,793.00	0
014153	Neighborhood Revitalization		2,587.38	136,372.62	0
014154	Special Needs Strategy	66,069	0.00	66,069.00	0
014155	Language Initiative	88,097	49,887.00	31,545.07	0
014169	Home Buyer Education/Storefront		914.74	19,085.26	0
014176	Chesterbrook Residences Inc.		0.00	250,000.00	0
014186	Club Phoenix / Vienna Teen Center		0.00	20,000.00	0
014191	Rehabilitation of FCRHA Properties		0.00	72,891.00	0
<b>Total</b>		<b>\$16,561,585</b>	<b>\$5,893,369.10</b>	<b>\$19,063,676.94</b>	<b>\$7,310,000</b>

# Fund 143

## Homeowner and Business Loan Programs

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### **Mission**

The overall goals of the Homeowner and Business Loan Programs are to enhance the quality of life and economic base of the County by providing support for homeownership, to repair and upgrade existing housing and to assist small and minority businesses. One focus is to provide a means and opportunity for low- and moderate-income households to become homeowners in the County through the Moderate Income Direct Sales (MIDS) program. The second focus is to provide affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement, resulting in the elimination of health and safety code violations, enhancing the quality and appearance of existing housing and retaining existing affordable housing. The third focus is to provide business assistance and counseling services as well as direct loans to qualified minority businesses.

### **Focus**

Fund 143, Homeowner and Business Loan Programs, is comprised of three programs designed to meet the agency mission as detailed below:

- ◆ The Home Improvement Loan Program (HILP) provides loans to low- and moderate-income individuals to repair, modernize, or expand the living space for their families to help alleviate overcrowded conditions. Funds are also loaned to homeowners who are cited for health and housing code violations, and for replacement housing, if necessary. Grants are provided for low-income elderly or disabled residents through the Elderly Home Repair Program to make needed repairs and provide for handicapped accessibility, to prevent displacement, and to allow these individuals to live in safe and sanitary housing. County appropriated funds within Fund 143, Homeowner and Business Loan Programs are used in conjunction with bank funds budgeted in Fund 945, Non-Appropriated Rehabilitation Loans, and federal funding in Fund 142, Community Development Block Grant, to increase the assistance available to County residents.
- ◆ The Moderate Income Direct Sales (MIDS) program is designed to provide affordable homeownership opportunities for low- to moderate-income families who otherwise could not afford to purchase a home. Established in 1978, this program funds second trust loans up to \$15,000. These loans are repaid when the home is resold. The second trust allows the sales price to be affordable to families who would not normally qualify for home ownership. As initially established, MIDS units acquired or constructed by the Fairfax County Redevelopment and Housing Authority (FCRHA) were sold to moderate income families, and the purchase was made possible by the provision of the second trust loans. The resale price of the unit is limited, and the FCRHA has the right of first refusal when the home is resold.
- ◆ The Small and Minority Business Loan program was initiated in FY 1996, and Fund 143, Homeowner and Business Loan Programs, was expanded to include the receipt of federal funds for operation of this program which provides loans to qualified small and minority businesses. Program funds are administered by the Community Business Partnership (formerly the South Fairfax Regional Business Partnership, Inc.) through an agreement with the Department of Housing and Community Development. Loan repayments from the business loans will be received as revenue in Fund 143, Homeowner and Business Loan Programs, and will be used to pay debt service on the Section 108 Loan 7.
- ◆ Program income from the HILP and MIDS programs will provide direct loans as well as administrative support for the five positions that administer the programs, consistent with the business plan approved by the FCRHA and the Board of Supervisors.

# Fund 143

## Homeowner and Business Loan Programs

- ◆ FY 2006 revenues are projected to be \$1,743,567, an increase of \$224,973 or 14.8 percent over the FY 2005 Adopted Budget Plan, with the actual results reliant upon economic conditions, participants' ability to repay rehabilitation loans and the real estate market environment for MIDS resale properties and second trusts. The Section 108 loans will be repaid according to scheduled payments. In addition to the funding in Fund 143, the HILP Program initiated a 2 percent loan origination fee as of July 1, 1996 on all loans settled by the program. The revenue generated by this program goes directly into Fund 940, FCRHA General Operating to support staff costs associated with the program.

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
Operating Expenses	\$1,185,692	\$1,518,594	\$6,763,081	\$1,743,567
Bond Costs	4,049	0	0	0
<b>Total Expenditures</b>	<b>\$1,189,741</b>	<b>\$1,518,594</b>	<b>\$6,763,081</b>	<b>\$1,743,567</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Homeowners Improvement Loan Program (HILP)** **(\$2,174,647)**  
A net decrease in the amount of \$2,174,647 due to unexpended balances carried over from FY 2004 for emergency repairs to heat/water systems, collapsing floors and ceilings, leaking roofs and to alleviate health and building code violations.
- ◆ **Moderate Income Direct Sales (MIDS)** **(\$1,700,451)**  
A net decrease in the amount of \$1,700,451 due to unexpended balances carried over from FY 2004 for principal and interest payments as well as deferred purchase and resale of units to MIDS participants.
- ◆ **Small and Minority Business Loan Program** **(\$1,144,416)**  
A net decrease in the amount of \$1,144,416 based on the amortized repayment schedule for the U.S. Department of Housing and Urban Development Section 108 Loan 7 and carryover of expended balances for anticipated loans to qualified small and minority businesses.

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$5,244,487**  
As part of the FY 2004 Carryover Review, the Board of Supervisors approved an increase \$5,244,487 due to carryover of unexpended FY 2004 program balances of \$3,529,846, an appropriation of \$868,628 in program income adjustments for the Moderate Income Direct Sales Program (MIDS) and Business Loan Programs, and an appropriation of \$846,013 in Fund Balances. FY 2005 revenues increased by \$868,628 due to the carryover of FY 2004 program balances of \$909,786 in the Business Loan Program, offset by a reduction of \$41,158 in the MIDS program income.

# Fund 143

## Homeowner and Business Loan Programs

### FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 143, Homeowner and  
Business Loan Programs

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$2,699,454</b>	<b>\$312,527</b>	<b>\$4,375,859</b>	<b>\$0</b>
Revenue:				
Program Income (MIDS)	\$1,837,518	\$852,022	\$810,864	\$1,026,080
County Rehabilitation Loan Repayments	591,705	612,347	612,347	663,779
Business Loan Program	436,923	54,225	964,011	53,708
<b>Total Revenue</b>	<b>\$2,866,146</b>	<b>\$1,518,594</b>	<b>\$2,387,222</b>	<b>\$1,743,567</b>
<b>Total Available</b>	<b>\$5,565,600</b>	<b>\$1,831,121</b>	<b>\$6,763,081</b>	<b>\$1,743,567</b>
Expenditures:				
Rehabilitation Loans and Grants	\$821,840	\$612,347	\$2,785,559	\$663,779
Water Extension and Improvement Projects	0	0	52,867	0
Moderate Income Direct Sales Program (MIDS)	182,069	852,022	2,726,531	1,026,080
Business Loan Program	185,832	54,225	1,198,124	53,708
<b>Total Expenditures</b>	<b>\$1,189,741</b>	<b>\$1,518,594</b>	<b>\$6,763,081</b>	<b>\$1,743,567</b>
<b>Total Disbursements</b>	<b>\$1,189,741</b>	<b>\$1,518,594</b>	<b>\$6,763,081</b>	<b>\$1,743,567</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$4,375,859</b>	<b>\$312,527</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Projects are budgeted based on the total program costs. Most programs span multiple years, therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 144

## Housing Trust Fund

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### Focus

Fund 144, Housing Trust Fund, was created in FY 1990 to reflect the expenditures and revenues of funds earmarked to encourage and support the preservation, development and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), non-profit sponsors and private developers. The fund is intended to promote endeavors that will furnish housing to low- and moderate-income individuals in Fairfax County by providing low cost debt and equity capital in the form of loans, grants and equity contributions. Only capitalized costs are eligible for funding from the Housing Trust Fund.

Under the criteria approved by the FCRHA and the Board of Supervisors for the Housing Trust Fund, highest priority is assigned to projects which enhance existing County and FCRHA programs, produce or preserve housing which will be maintained for lower income occupants over the long term, promote affordable housing and leverage private funds.

In FY 1996, the Board of Supervisors authorized the FCRHA to implement a pre-development fund as a component of the Housing Trust Fund.

On behalf of the County, the FCRHA administers the Housing Trust Fund, and periodically accepts and reviews applications from non-profit corporations and private developers for contributions from this source. The FCRHA forwards its recommendations of projects to be funded to the Board of Supervisors based on this review. The FCRHA itself may submit proposals meeting the Housing Trust Fund criteria to the Board of Supervisors at any time for the Board's approval.

In FY 2006, revenues are estimated to be \$1,685,061, an increase of \$177,223 or approximately 11.8 percent over the FY 2005 Adopted Budget Plan due to increased housing development activity; including \$1,400,000 in anticipated proffered contributions based on historical experience and \$285,061 in investment income based on interest rate projections. Funding has been allocated to the following projects: Project 014098, Magnet Housing; Project 014116, Partnership Programs; Project 014191, Rehabilitation of FCRHA Properties; Project 014192, Housing Preservation Initiative; and Project 013906, Undesignated Project (for future designation by the FCRHA and the Board of Supervisors to specific projects).

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

#### ◆ **Carryover Adjustments**

**\$22,852,393**

As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase in the amount of \$22,852,393 due to the carryover of unexpended project balances of \$16,528,669, an adjustment of \$1,591,709 to appropriate proceeds from the sale of the Chain Bridge Gateway property, an appropriation of the General Fund Transfer of \$4,020,000 to partially fund the construction of 60 assisted living units at Little River Glen II and an adjustment of \$712,015 to appropriate additional proffer income received in FY 2004.

A Fund Statement, a Summary of Capital Projects and Project Detail Tables for the capital projects funded in FY 2006 are provided on the following pages. The Summary of Capital Projects includes projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding and completion schedules.

# Fund 144 Housing Trust Fund

## FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 144, Housing Trust Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$13,118,219</b>	<b>\$229,060</b>	<b>\$19,061,453</b>	<b>\$229,060</b>
Revenue:				
Proffered Contributions	\$3,120,758	\$1,365,000	\$1,365,000	\$1,400,000
Investment Income	134,536	142,838	142,838	285,061
Miscellaneous Revenue	1,849,841	0	0	0
<b>Total Revenue</b>	<b>\$5,105,135</b>	<b>\$1,507,838</b>	<b>\$1,507,838</b>	<b>\$1,685,061</b>
Transfer In:				
General Fund (001)	\$1,500,000	\$0	\$4,020,000	\$0
<b>Total Transfers In</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$4,020,000</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$19,723,354</b>	<b>\$1,736,898</b>	<b>\$24,589,291</b>	<b>\$1,914,121</b>
Expenditures:				
Capital Projects	\$661,901	\$1,507,838	\$24,360,231	\$1,685,061
<b>Total Expenditures</b>	<b>\$661,901</b>	<b>\$1,507,838</b>	<b>\$24,360,231</b>	<b>\$1,685,061</b>
<b>Total Disbursements</b>	<b>\$661,901</b>	<b>\$1,507,838</b>	<b>\$24,360,231</b>	<b>\$1,685,061</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$19,061,453</b>	<b>\$229,060</b>	<b>\$229,060</b>	<b>\$229,060</b>
Reserved Fund Balance <sup>2</sup>	\$229,060	\$229,060	\$229,060	\$229,060
<b>Unreserved Ending Balance</b>	<b>\$18,832,393</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>2</sup> The Reserved Fund Balance reflects revenue receivable to the Housing Trust Fund for interest owed by Reston Interfaith on an equity lien held by the FCRHA.

# Fund 144 Housing Trust Fund

## FY 2006 Summary of Capital Projects

### Fund: 144 Housing Trust Fund

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
003875	Island Walk Cooperative	\$548,634	\$548,634.01	\$0.00	\$0
003892	Briarcliff Phase I	500,000	0.00	0.00	0
003969	Lewinsville Elderly Facility	159,947	0.00	0.00	0
013808	Herndon Harbor House Phase I	2,060,617	0.00	11,185.43	0
013854	Founders Ridge/Kingstowne NV	600,000	0.00	2,125.66	0
013889	Chain Bridge Gateway/Moriarty Place	1,595,984	0.00	0.00	0
013901	Tavener Lane	503,331	0.00	0.00	0
013906	Undesignated Housing Trust Fund Projects		0.00	503,405.32	385,061
013908	West Ox Group Home	100,000	10,204.46	89,795.54	0
013914	Cedar Ridge		6,087.00	25,121.86	0
013935	Mt. Vernon Mental Group Home	123,847	0.00	0.00	0
013939	Wesley Housing Development Corporation	225,700	0.00	0.00	0
013948	Little River Glen Phase II	8,196,694	27,963.42	8,003,046.78	0
013951	Patrick Street Transitional Group Home	22,000	0.00	0.00	0
014011	Fairfax County Employees' Housing Asst. Prgm.		0.00	465,000.00	0
014013	Development Fund		0.00	126,736.52	0
014040	Herndon Harbour Phase II	577,075	3,390.45	47,794.30	0
014042	Tier Two Predevelopment		0.00	150,000.00	0
014046	Little River Glen III	554,129	19,500.00	445,759.24	0
014049	Rogers Glen	1,937,664	0.00	1,923,746.98	0
014051	Mixed Greens	881,789	0.00	0.00	0
014056	Gum Springs Glen	2,440,758	259.99	9,884.41	0
014098	HTF Magnet Housing		0.00	1,615,404.00	50,000
014107	Wesley/Coppermine		0.00	794,000.00	0
014116	Partnership Programs		0.00	2,468,013.00	300,000
014134	Habitat at Stevenson Street	300,000	0.00	0.00	0
014136	Housing Preservation Strategy		0.00	1,000,000.00	0
014138	Lewinsville Presbyterian Church at Chesterbrook		19,154.72	50,000.00	0
014140	Lewinsville Expansion		21,535.69	190,387.11	0
014142	HTF RSRV/Emergencies & Opportunities		0.00	535,000.00	0
014143	HTF Land Acquisition	1,500,000	0.00	1,500,000.00	0
014148	Westbriar Plaza Condominiums	140,000	0.00	32,542.81	0
014164	Public/Private Partnership- 1st Time Homebuyers		0.00	1,000,000.00	0
014165	Single Resident Occupancy		0.00	333,803.00	0
014166	West County Family Shelter	1,500,000	5,171.60	1,488,478.60	0
014191	Rehabilitation of FCRHA Properties		0.00	474,000.00	650,000
014192	Housing Preservation Initiative		0.00	1,000,000.00	300,000
014193	Transit Oriented Development		0.00	75,000.00	0
VA1951	Tavener Lane Apartments	271,934	0.00	0.00	0
<b>Total</b>		<b>\$24,740,104</b>	<b>\$661,901.34</b>	<b>\$24,360,230.56</b>	<b>\$1,685,061</b>

## Fund 144 Housing Trust Fund

<b>013906</b>	<b>Undesignated Project</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2006 funding in the amount of \$385,061 is included as a planning factor for the Undesignated Project, based on anticipated proffer and interest income in FY 2006 in the Housing Trust Fund. Funding will be retained in the Undesignated Project until designated to specific projects by the FCRHA and the Board of Supervisors.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$422,357	\$385,061	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	81,048	0	0
<b>Total</b>	Continuing	\$0	\$0	\$503,405	<b>\$385,061</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$385,061	\$385,061

## Fund 144 Housing Trust Fund

<b>014098</b>	<b>Magnet Housing</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2006 funding in the amount of \$50,000 is included as a planning factor for the development of a program to provide a living/working/learning environment to move low and moderate income persons from lower paying jobs to a career path.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$1,031,600	\$50,000	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	583,804	0	0
<b>Total</b>	Continuing	\$0	\$0	\$1,615,404	<b>\$50,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$50,000	\$50,000

## Fund 144 Housing Trust Fund

<b>014116</b>	<b>Partnership Programs</b>
Countywide	Countywide
<b>Description and Justification:</b> FY 2006 funding in the amount of \$300,000 is included as a planning factor for gap financing to partnership participants.	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$972,000	\$300,000	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	1,496,013	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$2,468,013</b>	<b>\$300,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$300,000	\$300,000

## Fund 144 Housing Trust Fund

<b>014191</b>	<b>Rehabilitation of FCRHA Properties</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2006 funding in the amount of \$650,000 is included as a planning factor to rehabilitate FCRHA non-public housing residential properties in order to maintain property safety and neighborhood quality of life standards.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$650,000	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	474,000	0	0
<b>Total</b>	Continuing	\$0	\$0	\$474,000	<b>\$650,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$650,000	\$650,000

## Fund 144 Housing Trust Fund

<b>014192</b>	<b>Rehabilitation of FCRHA Properties</b>
Countywide	Countywide
<b>Description and Justification:</b> FY 2006 funding in the amount of \$300,000 is included as a planning factor for the Board of Supervisors' Preservation Initiative to preserve affordable housing throughout the County.	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$300,000	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	1,000,000	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$300,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$300,000	\$300,000



# Fund 145

## Home Investment Partnership Grant

### Real Estate Finance and Grants Management

### Mission

The goal of the HOME Investment Partnership Program (HOME) is to provide affordable housing through acquisition, rehabilitation, new construction and tenant-based rental assistance.

### Focus

In FY 2006, funding of \$2,616,315 represents an estimated award from the U.S. Department of Housing and Urban Development (HUD). (It should be noted that the FY 2006 award has not officially been provided by HUD. Preliminary information indicates that the award amount will be approximately \$2,657,075, an increase of \$40,760 or 1.6 percent.) FY 2006 funding will provide for the Tenant Based Rental Assistance program and various other new and ongoing projects. Details for specific projects in Program Year 14 (FY 2006) will be approved by the Board of Supervisors (BOS) and submitted to HUD as part of the Consolidated Plan Action Plan: Use of Funds for FY 2006 in April 2005. After HUD and BOS approval, necessary project adjustments will be made to this fund.

The HOME Program was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula allocation system. The HOME Program requires a 25 percent local match from the participating jurisdiction. The local match can come from any Housing and Community Development project, regardless of funding source that is HOME eligible. Any expenditure beginning in October 1992 in qualifying projects can be considered as part of the required matching funds. In FY 2006, the County will have adequate matching funds from all eligible projects to satisfy the requirement. Therefore, no additional local funds will need to be allocated to meet this requirement.

### Budget and Staff Resources

Agency Summary				
Category <sup>1</sup>	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:				
New Construction <sup>2</sup>	\$1,435,142	\$1,776,109	\$7,531,761	\$1,709,752
Tenant Based Rental Assistance	236,177	252,484	262,512	252,484
Community Housing Development Project				
Specific Loans	0	405,719	810,793	392,447
Administration	201,648	270,479	590,799	261,632
<b>Total Expenditures</b>	<b>\$1,872,967</b>	<b>\$2,704,791</b>	<b>\$9,195,865</b>	<b>\$2,616,315</b>

<sup>1</sup> Categories as required by the U.S. Department of Housing and Urban Development (HUD) for reporting purposes.

<sup>2</sup> Funding will be moved to specific projects when approved by the Board of Supervisors. Projects may include rehabilitation and acquisition, as well as construction.

# Fund 145

## Home Investment Partnership Grant

<b>Position Summary</b>	
<b><u>DESIGN, DEVELOPMENT AND CONSTRUCTION</u></b>	
1	Housing Community Developer IV
<b><u>TOTAL POSITION</u></b>	
<b>1 Position / 1.0 Staff Year</b>	

### **FY 2006 Funding Adjustments**

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Carryover Adjustments**
**(\$6,579,550)**
- A decrease of \$6,579,550 primarily associated with the one-time FY 2004 carryover of unexpended projects.

### **Changes to FY 2005 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments**
**\$6,491,074**
- As part of the FY 2004 Carryover Review, the Board of Supervisors approved an increase of \$6,491,074 due to carryover of unexpended project balances in the amount of \$6,139,648, appropriation of \$286,257 in the amended U.S. Department of Housing and Urban Development (HUD) award, and appropriation of \$65,169 for program income. FY 2005 revenues are required to increase by \$6,491,074 primarily due to anticipated reimbursements from HUD for capital projects as expenses are incurred.

A Fund Statement, a Summary of Capital Projects, and Project Detail Table for the capital project funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

# Fund 145

## Home Investment Partnership Grant

### FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 145, HOME Investment Partnership Grant

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	(\$58,531)	\$0	(\$104)	(\$104)
Revenue:				
HOME Grant Funds	\$1,866,225	\$2,704,791	\$9,195,865	\$2,616,315
HOME Program Income	65,169	0	0	0
Total Revenue	\$1,931,394	\$2,704,791	\$9,195,865	\$2,616,315
<b>Total Available</b>	<b>\$1,872,863</b>	<b>\$2,704,791</b>	<b>\$9,195,761</b>	<b>\$2,616,211</b>
Expenditures:				
HOME Projects	\$1,872,967	\$2,704,791	\$9,195,865	\$2,616,315
Total Expenditures <sup>1</sup>	\$1,872,967	\$2,704,791	\$9,195,865	\$2,616,315
<b>Total Disbursements</b>	<b>\$1,872,967</b>	<b>\$2,704,791</b>	<b>\$9,195,865</b>	<b>\$2,616,315</b>
<b>Ending Balance<sup>2</sup></b>	<b>(\$104)</b>	<b>\$0</b>	<b>(\$104)</b>	<b>(\$104)</b>

<sup>1</sup> FY 2006 HOME funding projections include a set-aside of at least 15 percent, \$392,447, mandated under HOME regulations, from the County's total HOME allocation for eligible Community Housing Development Organizations (CHDOs), up to a 10 percent set-aside of \$261,632 for administrative expenses as permitted under HOME regulations (including \$25,000 for the Fair Housing Program), a planning factor of \$252,484 for Tenant-Based Rental Assistance, and an amount of \$1,709,752 for affordable housing projects to be approved by the Fairfax County Redevelopment and Housing Authority (FCRHA) and the Board of Supervisors.

<sup>2</sup> The negative Ending Balances will be adjusted when reimbursements are received from the U.S. Department of Housing and Urban Development (HUD).

# Fund 145

## Home Investment Partnership Grant

### FY 2006 Summary of Capital Projects

#### Fund: 145 HOME Investment Partnerships Grant

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
003875	Island Walk Cooperative	\$1,000,000	\$1,000,000.00	\$0.00	\$0
013808	Herndon Harbor House Phase I	553,853	0.00	0.00	0
013854	Founders Ridge/Kingstowne NV	42,321	0.00	10,393.79	0
013883	Old Mill Road	59,500	0.00	0.00	0
013886	RPJ Transitional Housing		240,000.00	40,000.00	0
013901	Tavenner Lane	739,336	0.00	4,736.50	0
013912	Stevenson Street	570,000	0.00	0.00	0
013919	HomeStretch		100,000.00	50,000.00	0
013933	Reston Interfaith Townhouses		0.00	72,656.00	0
013954	CHDO Undesignated		0.00	810,793.00	392,447
013969	Castellani Meadows	1,039,961	0.00	0.00	0
013971	Tenant-Based Rental Assistance		236,177.00	262,512.00	252,484
013974	HOME Development Costs		0.00	1,699,367.69	1,709,752
013975	HOME Administration		201,648.20	590,798.86	236,632
014034	Fair Housing Program		0.00	100,000.00	25,000
014040	Herndon Harbour Phase II	2,793,572	0.00	332,279.74	0
014052	Senior Rental Assistance		0.00	11,588.92	0
014056	Gum Springs Glen	2,654,242	95,141.56	41,576.58	0
014107	Wesley/Coppermine		0.00	207,851.00	0
014112	Accessibility Modifications		0.00	38,093.00	0
014116	Partnership Programs		0.00	907,000.00	0
014129	Senior/Disabled Housing Development		0.00	679,565.00	0
014134	Habitat at Stevenson Street	216,000	0.00	0.00	0
014137	Little River Glen III		0.00	405,000.00	0
014144	Transitional Emergency Shelter		0.00	200,000.00	0
014153	Neighborhood Revitalization		0.00	655,348.00	0
014167	Home Ownership - MIDS Revitalization Prgm.		0.00	108,370.00	0
014168	Senior HSG - Rehab & Maint. FCRHA		0.00	100,000.00	0
014172	Small Scale Housing for Domestic Violence Victims		0.00	600,000.00	0
014173	Internet for Efficiency		0.00	26,269.00	0
014189	Studio Dwelling		0.00	200,000.00	0
014190	American Dream Initiative		0.00	290,557.00	0
014191	Rehabilitation of FCRHA Properties		0.00	751,109.00	0
<b>Total</b>		<b>\$9,668,785</b>	<b>\$1,872,966.76</b>	<b>\$9,195,865.08</b>	<b>\$2,616,315</b>

## Fund 145 Home Investment Partnership Grant

<b>013974</b>	<b>HOME Development Costs</b>
Countywide	Countywide
<b>Description and Justification:</b> FY 2006 funding in the amount of \$1,709,752 will be allocated to specific projects as recommended by the Board of Supervisors. Allocation to specific projects is anticipated in the Spring of 2005.	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	1,699,368	1,709,752	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$1,699,368</b>	<b>\$1,709,752</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,709,752	\$1,709,752

# Fund 340

## Housing Assistance Program

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### Focus

The Housing Assistance Program has been a source of funds for the development of low- and moderate-income housing and support of public improvement projects in low- and moderate-income neighborhoods. In recent fiscal years the primary use of the Fund is to support the Commercial Revitalization Program including staff resources, marketing, consultant services and capital projects. The Fund also supports the Blight Abatement Program. In addition, proceeds from the U.S. Department of Housing and Urban Development (HUD) Section 108 Loan provide for public improvement projects in five of the County's Conservation Areas.

In FY 2006 a General Fund Transfer provides \$2,935,000, an increase of \$2,000,000 from the FY 2005 Adopted Budget Plan including \$935,000 for Commercial Revitalization activities to address current program needs for staffing and other efforts associated with countywide revitalization projects and \$2,000,000 for affordable/workforce housing initiatives and recommendations developed by the Affordable Housing Preservation Action Committee and presented for approval to the FCRHA and the Board of Supervisors.

### Changes to FY 2005 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

◆ **Carryover Adjustments**

**\$14,948,484**

As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$14,948,484 due to the carryover of unexpended project balances of \$12,939,747, the appropriation of program income of \$8,737 and the appropriation of a \$2,000,000 General Fund Transfer to Fund 340 for Phase II-B improvements on Fort Drive, including land acquisition, utility relocation and construction. FY 2004 revenues increase \$12,421,480 for anticipated proceeds from the U.S. Department of Housing and Urban Development (HUD) reimbursements for Section 108 projects and grant projects, and from the 1988 Bond Referendum for Commercial and Redevelopment Areas bonds.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the capital projects funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description and source of funding and completion schedules.

# Fund 340 Housing Assistance Program

## FUND STATEMENT

Fund Type H34, Capital Project Funds

Fund 340, Housing Assistance Program

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,251,540</b>	<b>\$2,971</b>	<b>\$529,975</b>	<b>\$2,971</b>
Revenue:				
Miscellaneous Revenues	\$8,737	\$0	\$0	\$0
Bond Proceeds <sup>1</sup>	0	0	4,500,000	0
Grant Proceeds	0	0	921,480	0
Section 108 Proceeds	0	0	7,000,000	0
Total Revenue	\$8,737	\$0	\$12,421,480	\$0
Transfer In:				
General Fund (001)	\$935,000	\$935,000	\$2,935,000	\$2,935,000
Total Transfer In	\$935,000	\$935,000	\$2,935,000	\$2,935,000
<b>Total Available</b>	<b>\$2,195,277</b>	<b>\$937,971</b>	<b>\$15,886,455</b>	<b>\$2,937,971</b>
Expenditures:				
Capital Projects <sup>1</sup>	\$1,665,302	\$935,000	\$15,883,484	\$2,935,000
Total Expenditures	\$1,665,302	\$935,000	\$15,883,484	\$2,935,000
<b>Total Disbursements</b>	<b>\$1,665,302</b>	<b>\$935,000</b>	<b>\$15,883,484</b>	<b>\$2,935,000</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$529,975</b>	<b>\$2,971</b>	<b>\$2,971</b>	<b>\$2,971</b>

<sup>1</sup> It should be noted that in the Fall of 1988 a Commercial and Development Bond Referendum was approved, of which \$9.7 million was designated for the redevelopment of the Woodley-Nightingale mobile home park. An amount of \$6.37 million remains authorized but unissued for this project.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 340

## Housing Assistance Program

### FY 2006 Summary of Capital Projects

#### Fund: 340 Housing Assistance Program

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
003817	Bailey's Community Center	\$119,965	\$40,846.03	\$0.00	\$0
003844	Emergency Housing	578,449	0.00	128,584.80	0
003846	Bailey's Road Improvements	1,395,410	199,451.47	855,079.99	0
003848	Fairhaven Public Improvements	1,864,692	51,028.48	1,442,426.98	0
003875	Island Walk Cooperative	49,997	43,497.00	0.00	0
003884	Chatham Towne	62,350	0.00	62,350.00	0
003905	Gum Springs Public Improvements	2,232,527	22,909.91	418,793.46	0
003907	James Lee Community Center		10,134.58	26,221.20	0
003910	James Lee Road Improvement	352,092	23,605.27	49,272.51	0
003978	Lincolnia Elementary School	7,777,651	0.00	34,584.00	0
013808	Herndon Harbor House Phase I	25,180	0.00	0.00	0
013817	McLean Hills	22,666	0.00	22,666.00	0
013846	Murraygate Village	1,038,750	0.00	0.00	0
013905	Creighton Square/Lockheed Blvd.	53,365	0.00	0.00	0
013912	Stevenson Street	64,863	0.00	0.00	0
013918	Jefferson Manor Public Imp.	6,927,115	23,918.10	3,293,352.55	0
013944	Gum Springs Community Center	9,785	0.00	0.00	0
013948	Little River Glen Phase II	9,384	0.00	0.00	0
013963	Section 108 Loan Issuance Costs		0.00	93,000.00	0
013966	Telegraph Road Property	36,908	0.00	0.00	0
013969	Castellani Meadows	9,875	0.00	0.00	0
014010	Commercial Revitalization		86,760.87	754,612.89	190,000
014020	Stonegate Village Phase II	13,379	0.00	0.00	0
014045	McLean Revitalization	100,000	50,000.00	0.00	0
014047	Lake Anne Reston	50,000	0.00	0.00	0
014048	Revitalization Spot Blight Abatement		(574.50)	409,048.74	0
014050	Herndon Senior Center	55,876	12,497.86	10,229.50	0
014100	Commerce Street Redevelopment	3,333,000	0.00	3,275,407.70	0
014101	Kings Crossing Redevelopment	575,000	15,052.89	547,906.13	0
014102	Gallows Road Streetscape	200,000	0.00	200,000.00	0
014103	Richmond Hwy. Facade Improvements	295,000	60,000.00	181,378.00	0
014104	Revitalization Program Costs		752,767.12	745,000.00	745,000
014115	Sacramento Community Center	712,000	0.00	711,118.36	0
014116	Partnership Programs		0.00	100,000.00	0
014117	Richmond Highway Corridor	100,000	0.00	74,705.00	0
014122	Allen Street	75,000	0.00	75,000.00	0
014125	David R. Pinn Community Center	97,417	77,443.73	0.00	0
014141	Mason District Park - EDI	89,802	17,877.10	3,111.67	0
014156	Merrifield Town Center Urban Park	2,000,000	0.00	2,000,000.00	0
014157	Annandale Façade Imp. Program	100,000	50,360.00	49,640.00	0
014158	Annandale Marketing	40,000	0.00	40,000.00	0
014159	Baileys 7 Corners Streetscape Imp.	150,000	127,726.05	15,410.59	0
014160	Baileys SE Quad. Town Ctr. Comm.	75,000	0.00	75,000.00	0
014161	Revitalization Field Services		0.00	189,583.43	0
014196	Affordable/Workforce Housing Projects		0.00	0.00	2,000,000
<b>Total</b>		<b>\$30,692,498</b>	<b>\$1,665,301.96</b>	<b>\$15,883,483.50</b>	<b>\$2,935,000</b>



## Fund 340 Housing Assistance Program

<b>014010</b>	<b>Commercial Revitalization Studies Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides FY 2006 funding of \$190,000 for the continuation of activities initiated in FY 2001, including contracted and/or part-time staffing that provides support as the Department of Housing and Community Development transitions from a primary emphasis on development projects to revitalization activities, marketing materials for countywide revitalization activities, consultant services and training.</p> <p>Funding prior to FY 2001 provided for commercial revitalization and blight abatement efforts to address program needs in conformance with area Comprehensive Plans for seven Revitalization areas: Bailey's Crossroads/Seven Corners, Annandale, Richmond Highway, Lake Anne, Merrifield, Springfield and McLean.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$4,278	\$0	\$157,799	\$0	\$0
Design and Engineering		697,274	0	0	0	0
Construction		795	0	0	0	0
Other		308,279	86,761	596,814	190,000	0
<b>Total</b>	Continuing	<b>\$1,010,626</b>	<b>\$86,761</b>	<b>\$754,613</b>	<b>\$190,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$190,000	\$0	\$0	\$0	\$190,000

## Fund 340 Housing Assistance Program

<b>014104</b>	<b>Revitalization Program Costs</b>
Countywide	Countywide
<p><b>Description and Justification:</b> In FY 2006, funding in the amount of \$745,000 is provided for staff and administrative costs associated with the continuation of previously approved revitalization projects, and 3/3.0 SYE Merit Regular positions responsible for marketing and business activities associated with revitalization activities. The projects include Commerce Street Redevelopment, a public/private effort to revitalize the Commerce Street area between Old Keene Mill Road and I-95 in Central Springfield; Kings Crossing Development, a public/private project to redevelop the Penn Daw area between the intersection of North Kings Highway and Richmond Highway; Springfield Town Center, a public/private redevelopment project in Central Springfield including an Arts Center, parking, a marketplace, and housing; Annandale Town Center, a public/private development of residential properties; Bailey's Entrepreneurship Center, a location in Bailey's Crossroads area where multi-ethnic merchants from the area can display their goods and merchandise; Merrifield Streetscape, improvements to Gallows Road between Dunn Loring Metro and Route 29; and Mount Vernon Market Place, a location in the Mount Vernon area where merchants from the area can display their goods and merchandise.</p> <p>Staff costs in Fund 940, FCRHA General Operating, will also be reimbursed from this project and will be realized in Fund 940 as revenue. These positions have been responsible for housing development efforts producing financing fee income. However, the Department of Housing and Community Development is transitioning from a sole emphasis on housing development to broaden the scope of activity to include revitalization and redevelopment activities.</p> <p>The 3/3.0 SYE Merit Regular positions are included on the organization chart in the Agency 38, Housing and Community Development General Fund, and are reimbursed from Fund 340 for revitalization related activities. These positions participate in public/private business partnerships, area marketing, real estate marketing, organizational development, graphics and grant activities.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		1,830,762	752,767	745,000	745,000	0
<b>Total</b>	Continuing	<b>\$1,830,762</b>	<b>\$752,767</b>	<b>\$745,000</b>	<b>\$745,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$745,000	\$0	\$0	\$0	\$745,000

## Fund 340 Housing Assistance Program

<b>014196</b>	<b>Affordable/Workforce Housing</b>
Countywide	Countywide
<p>Description and Justification: This project provides initial FY 2006 funding of \$2,000,000 for affordable/workforce housing initiatives. On January 24, 2005 the Preservation Action Committee presented a number of recommendations to the Board of Supervisors (BOS). Following staff review, FCRHA and BOS action will be taken to determine the next steps for initiatives within the affordable/workforce housing arena. Initiatives would include working with private for-profit and non-profit organizations to purchase, finance, rehabilitate and preserve existing at-risk affordable and workforce owned and rental housing.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	Continuing	0	0	0	2,000,000	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$2,000,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,000,000	\$0	\$0	\$0	\$2,000,000

# Fund 341

## Housing General Obligation Bond Construction

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### **Focus**

Fund 341, Housing General Obligation Bond Construction, was established in FY 1990 to budget and report costs for capital projects which are supported wholly or in part by general obligation bond proceeds. In the fall of 1989, voters approved a \$6 million bond referendum for the four neighborhoods designated by the Board of Supervisors as Conservation Areas: Gum Springs; Fairhaven; Bailey's; and James Lee. Funds remaining from that allocation will be used in conjunction with a Federal Section 108 loan in Fund 340, Housing Assistance Program, and available Fund 142, Community Development Block Grant, funds to complete or continue the road, storm drainage and sidewalk improvements planned for these communities.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$42,552**  
As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$42,552 due to the carryover of unexpended project balances of \$17,222 and the appropriation of bond proceeds in the amount of \$25,330.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 341

## Housing General Obligation Bond Construction

### FUND STATEMENT

Fund Type H34, Capital Project Funds

Fund 341, Housing General  
Obligation Bond Construction

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$56,994	\$0	\$42,552	\$0
Revenue:				
Sale of Bonds <sup>1</sup>	\$350,000	\$0	\$0	\$0
<b>Total Revenue</b>	\$350,000	\$0	\$0	\$0
<b>Total Available</b>	\$406,994	\$0	\$42,552	\$0
Expenditures:				
Capital Projects	\$364,442	\$0	\$42,552	\$0
<b>Total Expenditures</b>	\$364,442	\$0	\$42,552	\$0
<b>Total Disbursements</b>	\$364,442	\$0	\$42,552	\$0
<b>Ending Balance<sup>2</sup></b>	\$42,552	\$0	\$0	\$0

<sup>1</sup> Actual bond sales are based on cash need in accordance with Board policy. The actual amount approved by the Board of Supervisors for continued work in three conservation areas in order to maintain and improve public facilities and housing stock in these older neighborhoods in the Spring 1999 was \$0.5 million. Cash proceeds of \$0.35 million were received in the Spring 2004 resulting in a balance of \$0 in authorized but unissued bonds for the Community Development Program.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 341

## Housing General Obligation Bond Construction

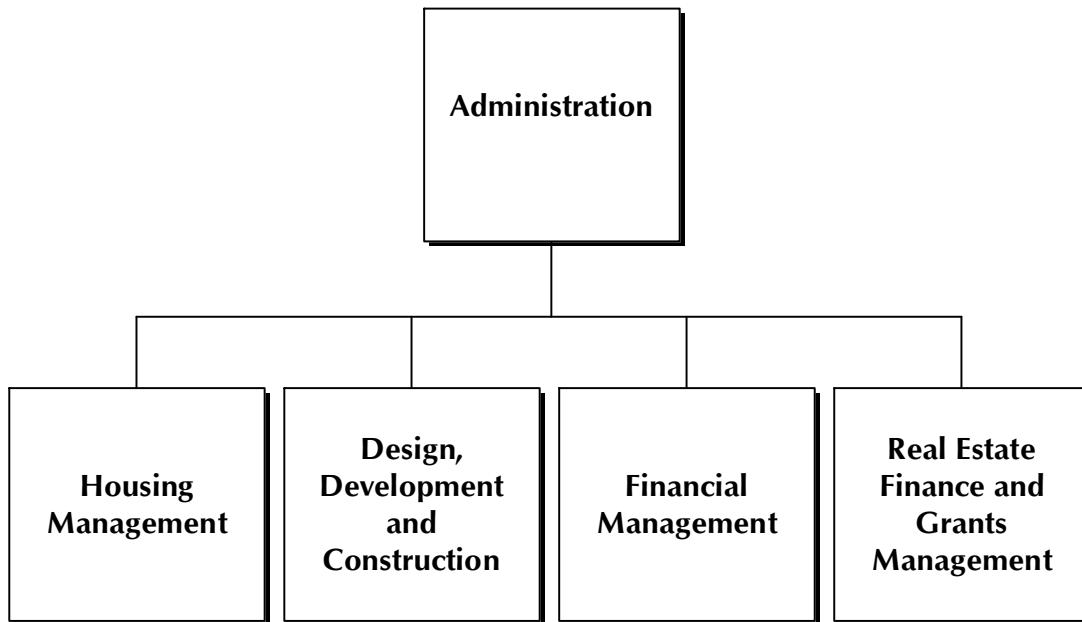
### FY 2006 Summary of Capital Projects

#### Fund: 341 Housing General Obligation Bond Construction

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
003846	Bailey's Road Improvements	\$1,393,764	\$12,730.75	\$16,378.35	\$0
003848	Fairhaven Public Improvements	1,477,366	31,896.33	25,329.75	0
003905	Gum Springs Public Improvements	1,986,330	0.00	0.00	0
003910	James Lee Road Improvement	1,158,644	319,814.70	844.36	0
<b>Total</b>		<b>\$6,016,104</b>	<b>\$364,441.78</b>	<b>\$42,552.46</b>	<b>\$0</b>

# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating



### Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the Fairfax County Redevelopment and Housing Authority (FCHRA). Driven by community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions and create employment opportunities.

### Focus

This fund includes all FCRHA revenues generated by financing fees earned from the issuance of bonds, monitoring and service fees charged to developers, management fees, investment income, project reimbursements, consultant fees and ground rents on land leased to developers. Revenue supports operating expenses for the administration of the private activity bonds, Home Improvement Loan Program (HILP) staff, and other administrative costs, which crosscut many or all of the housing programs.

In FY 2006 revenue projections for Fund 940, FCRHA General Operating, are \$2,638,257, an increase of \$65,447, or 2.5 percent over the FY 2005 Adopted Budget Plan amount of \$2,572,810. The revenue increase is primarily attributable to an increase in investment income due to the anticipated interest earned from limited partnerships and the interest earned on the bond agreement for the Pender Drive office facility; and an increase in projected developer fee income based on project expenses incurred by non-appropriated fund staff offset by a decrease in Program Income associated with partnership agreements, and the subsidy from Fund 340.

Staff costs in the FCRHA Home Improvement Loan Program are supported by revenues from that program. Staff costs associated with FCRHA real estate development and financing activities are supported by the financing and development fees generated by these activities. The Department of Housing and Community Development (HCD) has been expanding the scope of activities associated with revitalization and redevelopment activities. The activities are reimbursed from Fund 340, Housing Assistance Program, which will cover anticipated expenditures associated with staff and administrative costs.

## Fund 940

# Fairfax County Redevelopment and Housing Authority General Operating

The FCRHA will continue to make tax-exempt financing available and earn related financing fees. The financing will be used for the Agency's own development as well as for the construction or preservation of qualified multi-family housing owned by other developers. However, because many types of projects must compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the Commonwealth of Virginia, the number of FCRHA tax-exempt bond issues in any year is limited and will vary significantly from year to year. Under this financing mechanism, a percentage of the units in a housing development must meet lower income occupancy requirements. Since 1986, there have been two alternate standards for meeting these requirements. Either 20 percent of the units must be occupied by households with incomes at 50 percent or less of the Washington D.C./Baltimore Metropolitan Statistical Area (MSA) median income (adjusted for household size), or 40 percent of the units must be occupied by households with 60 percent or less of the MSA median income.

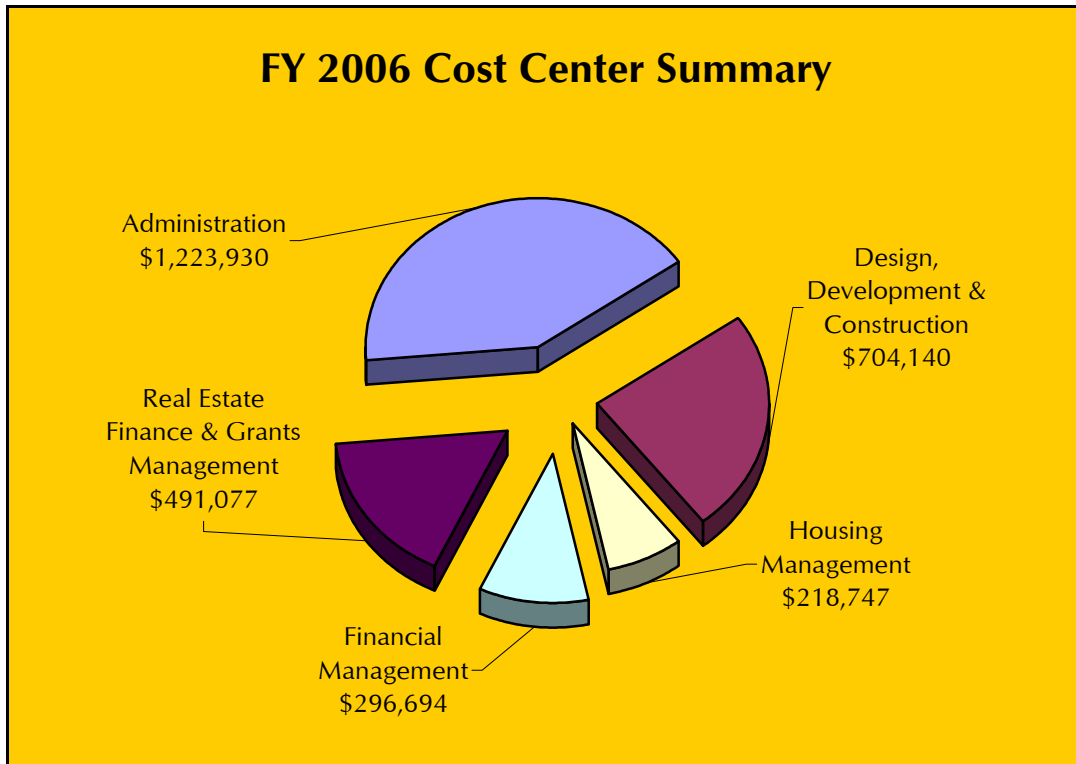
The FCRHA will also utilize its financing capabilities to support revitalization activities in the designated Revitalization Districts in the County. In addition to work on new developments and revitalization, the FCRHA will continue to monitor existing tax-exempt financed multi-family housing projects to assure continuing developer compliance with program guidelines.

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	30/ 30	30/ 30	30/ 30	30/ 30
Expenditures:				
Personnel Services	\$1,600,527	\$1,923,778	\$1,923,778	\$2,085,777
Operating Expenses	883,259	840,580	849,892	848,811
<b>Total Expenditures</b>	<b>\$2,483,786</b>	<b>\$2,764,358</b>	<b>\$2,773,670</b>	<b>\$2,934,588</b>



# Fund 940 Fairfax County Redevelopment and Housing Authority General Operating



### Position Summary

<u>ADMINISTRATION</u>	<u>DESIGN, DEVELOPMENT AND CONSTRUCTION</u>	<u>FINANCIAL MANAGEMENT</u>
1 Fiscal Administrator	2 Housing Community Developers V	2 Accountants III
1 Information Officer III	2 Housing/Community Developers IV	1 Accountant II
1 Information Officer II	2 Housing/Community Developers III	1 Administrative Assistant IV
2 Administrative Assistants IV	3 Housing/Community Developers II	1 Administrative Assistant III
1 Housing Services Specialist IV		1 Administrative Assistant II
	<u>HOUSING MANAGEMENT</u>	<u>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</u>
	1 Housing Services Specialist III	1 Housing/Community Developer IV
	1 Housing Services Specialist II	3 Housing/Community Developers II
	1 Administrative Assistant II	1 Management Analyst III
		1 Administrative Assistant IV
<b><u>TOTAL POSITIONS</u></b>		
30 Positions / 30.0 Staff Years		

# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Employee Compensation** **\$161,999**  
A net increase of \$161,999 in Personnel Services associated with salary adjustments to support the County's compensation program and an increase in Limited Term Salaries due to increased workload in the Real Estate Finance Cost Center, partially offset by the pro ration of a Housing Services Specialist V associated with Community Development Block Grant and HOME Investment Partnership responsibilities.
  
- ◆ **Operating Expenses** **(\$1,081)**  
A net decrease of \$1,081 due to a reduction in professional services and maintenance contractual payments offset by an increase in debt service expenses due to refinancing a balloon mortgage payment at One University based on the revised amortization schedules.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$9,312**  
As part of the FY 2004 Carryover Review, \$9,312 was added due to encumbered carryover primarily for professional services and maintenance contractual payments.

# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating

### FUND STATEMENT

Fund Type H94, FCRHA General Revenue	Fund 940, FCRHA General Operating			
	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$6,789,382</b>	<b>\$6,907,141</b>	<b>\$7,948,709</b>	<b>\$7,747,849</b>
Revenue:				
Investment Income	\$76,842	\$98,249	\$98,249	\$131,298
Monitoring/Developing Fees	1,202,046	648,970	648,970	778,882
Rental Income	53,833	62,970	62,970	63,912
Program Income	1,339,801	1,347,553	1,347,553	1,240,866
Other Income	970,591	415,068	415,068	423,299
Total Revenue	\$3,643,113	\$2,572,810	\$2,572,810	\$2,638,257
<b>Total Available</b>	<b>\$10,432,495</b>	<b>\$9,479,951</b>	<b>\$10,521,519</b>	<b>\$10,386,106</b>
Expenditures:				
Personnel Services	\$1,600,527	\$1,923,778	\$1,923,778	\$2,085,777
Operating Expenses	883,259	840,580	849,892	848,811
Total Expenditures	\$2,483,786	\$2,764,358	\$2,773,670	\$2,934,588
<b>Total Disbursements</b>	<b>\$2,483,786</b>	<b>\$2,764,358</b>	<b>\$2,773,670</b>	<b>\$2,934,588</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$7,948,709</b>	<b>\$6,715,593</b>	<b>\$7,747,849</b>	<b>\$7,451,518</b>
Debt Service Reserve on				
One University Plaza	\$278,106	\$278,106	\$278,106	\$278,106
Cash with Fiscal Agent <sup>2</sup>	4,409,603	4,409,603	4,409,603	4,926,236
<b>Unreserved Ending Balance</b>	<b>\$3,261,000</b>	<b>\$2,027,884</b>	<b>\$3,060,140</b>	<b>\$2,247,176</b>

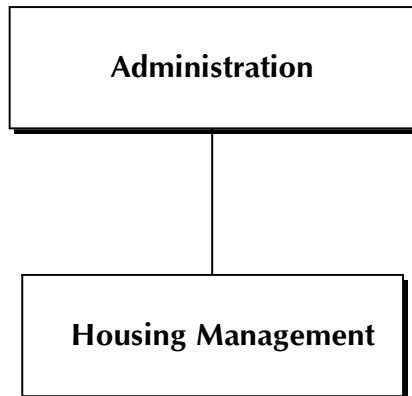
<sup>1</sup> The FY 2006 Ending Balance decreases due primarily to increased expenditures associated with the County's Pay for Performance System.

<sup>2</sup> The FY 2006 Budget Plan increases to reflect actual balance held with fiscal agent escrow accounts.

# Fund 941

## Fairfax County Rental Program

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### **Mission**

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long term rental availability.

### **Focus**

The Fairfax County Rental Program (FCRP) is a local rental-housing program developed and managed by the Department of Housing and Community Development (HCD) for the Fairfax County Redevelopment and Housing Authority (FCRHA). The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. In addition, the seven Group Home properties provide housing for persons with disabilities in conjunction with the Fairfax-Falls Church Community Services Board (CSB) and the Virginia Housing and Development Authority (VHDA).

In FY 2006, 500 units and a 115-space mobile home park will be supported under the Fairfax County Rental Program for low- to moderate-income residents and 68 beds will be maintained in Group Homes. The FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA. The privately developed and rehabilitated sites are located throughout Fairfax County, primarily in converted condominium projects.

The operation of this program is primarily supported by tenant rents and County General Fund support in the amount of \$429,993 for condominium fees. In addition, debt service contributions are received from Fund 141, Elderly Housing, to provide support for the debt service costs of Little River Glen, a FCRHA elderly housing development. Accounting procedures require that the debt service for this project be paid out of Fund 941, Fairfax County Rental Program, although the operating costs are reflected in Fund 141, Elderly Housing. Fund 941 is also used to account for debt service payments on two facilities owned by the FCRHA and leased to Fairfax County: the United Communities Ministries (UCM) offices and the replacement Mondloch I emergency shelter (Creighton Square project).

In addition, HCD staff administers the contract between the FCRHA and private firms hired to manage two properties, Hopkins Glen and Cedar Ridge.

## Fund 941 Fairfax County Rental Program

The following charts summarize the total number of units in the Rental Program and Group Homes in FY 2006 and the projected operating costs associated with the units:

<u>Project Name</u>	<u>Units</u>	<u>FY 2006 Cost</u>	<u>District</u>
Chatham Town	10	\$77,444	Braddock
Little River Square	45	348,487	Braddock
McLean Hills	25	247,869	Providence
Springfield Green	14	136,865	Lee
Colchester Towne	24	216,606	Lee
Penderbrook	48	376,929	Providence
Island Creek	8	61,954	Lee
Cedar Lakes	3	23,233	Hunter Mill
Westbriar	1	7,745	Providence
Faircrest	3	23,234	Sully
Wescott Ridge	10	77,444	Springfield
Working Singles Housing Program	20	16,349	Providence
FCRHA Operating	NA	135,431	Various
Woodley Homes Mobile Home Park	115	370,106	Mt. Vernon
Cedar Ridge <sup>1</sup>	198	0	Hunter Mill
Hopkins Glen <sup>1</sup>	91	0	Providence
United Community Ministries (Debt Service)	NA	37,970	Lee
Creighton Square (Debt Service)	NA	65,000	Providence
Little River Glen (Debt Service)	NA	522,947	Braddock
<b>Subtotal FCRP Operating</b>	<b>615</b>	<b>\$2,745,613</b>	

<sup>1</sup> The units at Cedar Ridge and Hopkins Glen are part of the FCRP Program. Both properties are managed and maintained by a private contractor. All funding for these units will be reported by the property management firm and reported to the agency on a regular basis.

# Fund 941

## Fairfax County Rental Program

The Group Homes program is summarized in the following table including the number of beds and the level of FY 2006 funding:

<u>Project Name</u>	<u>Beds/Units</u>	<u>FY 2006 Cost</u>
Minerva Fisher Group Home <sup>1</sup>	12	\$88,456
Rolling Road Group Home <sup>2</sup>	5	38,715
West Ox Group Home <sup>3</sup>	19	108,126
First Stop Group Home <sup>2</sup>	8	64,330
Mount Vernon Group Home <sup>2</sup>	8	39,791
Leland Group Home <sup>4</sup>	8	54,971
Patrick Street Group Home <sup>2</sup>	8	39,330
<b>Subtotal Group Homes</b>	<b>68</b>	<b>\$433,719</b>
<b>Total Beds/Fund Expenditures</b>	<b>683</b>	<b>\$3,179,332</b>
<b>Less: Debt Service</b>	<b>NA</b>	<b>(\$625,917)</b>
<b>Total Program Operations</b>	<b>683</b>	<b>\$2,553,415</b>

<sup>1</sup> Includes all Operating Expenses including utilities.

<sup>2</sup> Includes emergency Operating Expenses.

<sup>3</sup> Includes emergency Operating Expenses and grounds maintenance.

<sup>4</sup> Includes debt service payments.

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	15/ 15	15/ 15	15/ 15	15/ 15
Expenditures:				
Personnel Services	\$982,142	\$1,118,125	\$1,118,125	\$1,340,857
Operating Expenses	1,764,528	1,838,475	1,921,975	1,838,475
Capital Equipment	53,345	0	0	0
<b>Total Expenditures</b>	<b>\$2,800,015</b>	<b>\$2,956,600</b>	<b>\$3,040,100</b>	<b>\$3,179,332</b>

<b>Position Summary</b>				
<b>HOUSING MANAGEMENT</b>				
2	Painters I	1	General Building Maintenance Worker II	
3	Housing Services Specialists II	1	Plumber I	
1	Electrician II	1	Refrig. and A/C Supr.	
1	Engineering Technician II	1	Administrative Assistant IV	
		1	Administrative Assistant II	
<b>TOTAL POSITIONS</b>				
<b>15 Positions / 15.0 Staff Years</b>				

# Fund 941

## Fairfax County Rental Program

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Employee Compensation** **\$222,732**  
An increase of \$222,732 in Personnel Services associated with salary adjustments necessary to support the County's compensation program and additional pro rated salary, merit increment and fringe benefit requirements for 4/4.0 SYE positions transferred from Fund 950, FCRHA Partnerships to other FCRHA funds, due to the privatization of the Stonegate Village Apartments.
  
- ◆ **Repairs and Maintenance** **(\$83,500)**  
A net decrease of \$83,500 in Operating Expenses primarily due to encumbered carryover for professional contracts and unencumbered carryover for the replacement 40 sheds at Woodley Nightingale, and projected expenditures for two new projects, Faircrest and Westbriar.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$83,500**  
As part of the FY 2004 Carryover Review, \$83,500 was added due to encumbered carryover of \$13,500, unencumbered carryover of \$45,000 for the replacement 40 sheds at Woodley Nightingale, and an increase of \$25,000 in projected expenditures for two new projects, Faircrest and Westbriar. FY 2005 revenues increased \$92,171 for reimbursements from the Fairfax-Falls Church Community Services Board (CSB) for a ramp to be constructed at the Rolling Road Group Home and projected revenue for two new properties, Faircrest and Westbriar.

# Fund 941

## Fairfax County Rental Program

### FUND STATEMENT

Fund Type H94, Local Rental Housing Program

Fund 941, Fairfax County  
Rental Program

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,431,704</b>	<b>\$1,455,228</b>	<b>\$1,863,709</b>	<b>\$1,872,911</b>
Revenue:				
Dwelling Rents	\$2,413,916	\$2,221,126	\$2,299,797	\$2,553,150
Investment Income	50,712	72,304	72,304	63,651
Other Income	259,074	155,383	168,883	160,622
Debt Service Contribution (Little River Glen)	508,318	508,318	508,318	508,167
Total Revenue	\$3,232,020	\$2,957,131	\$3,049,302	\$3,285,590
<b>Total Available</b>	<b>\$4,663,724</b>	<b>\$4,412,359</b>	<b>\$4,913,011</b>	<b>\$5,158,501</b>
Expenditures:				
Personnel Services	\$982,142	\$1,118,125	\$1,118,125	\$1,340,857
Operating Expenses	1,764,528	1,838,475	1,921,975	1,838,475
Capital Equipment	53,345	0	0	0
Total Expenditures	\$2,800,015	\$2,956,600	\$3,040,100	\$3,179,332
<b>Total Disbursements</b>	<b>\$2,800,015</b>	<b>\$2,956,600</b>	<b>\$3,040,100</b>	<b>\$3,179,332</b>
<b>Ending Balance</b>	<b>\$1,863,709</b>	<b>\$1,455,759</b>	<b>\$1,872,911</b>	<b>\$1,979,169</b>
Replacement Reserve	\$443,243	\$443,243	\$443,243	\$1,395,482
Cash with Fiscal Agent	583,687	583,687	583,687	583,687
<b>Unreserved Ending Balance<sup>1</sup></b>	<b>\$836,779</b>	<b>\$428,829</b>	<b>\$845,981</b>	<b>\$0</b>

<sup>1</sup> The FY 2006 Unreserved Ending Balance decreases by more than 10 percent primarily due to the allocation of funding to the Replacement Reserve for FCRP properties. As the properties age the possibility of significant repairs or replacement of major systems or structures such as heating, air conditioning and ventilation units, roofs, sidewalks, parking lots, etc., is anticipated.



# Fund 945

## FCRHA Non-County Appropriated Rehabilitation Loan Program

### Mission

To enhance the quality and economic life of existing housing in the County through the provision of affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement.

### Focus

Fund 945, FCRHA Non-County Appropriated Rehabilitation Loan Program, provides the Fairfax County Redevelopment and Housing Authority (FCRHA) portion of funding for the Home Improvement Loan Program (HILP). The Home Improvement Loan Program provides financial and technical assistance to low- and moderate-income homeowners for rehabilitation of their property. The program is designed to preserve the affordable housing stock in the County and to upgrade neighborhoods through individual home improvements. Resources in Fund 945 include bank loans, homeowners' contributions to the cost of rehabilitation and payments on outstanding home improvement loans made through this fund. Additional funding for the Home Improvement Loan Program is provided in Fund 142, Community Development Block Grant, and Fund 143, Homeowner and Business Loan Programs

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Expenditures:				
Operating Expenses	\$6,112	\$155,309	\$155,309	\$15,000
<b>Total Expenditures</b>	<b>\$6,112</b>	<b>\$155,309</b>	<b>\$155,309</b>	<b>\$15,000</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Homeowner Contributions and Loan Repayments** **(\$140,309)**  
A net decrease in the amount of \$140,309 due to a decrease of \$120,000 in the estimate for New Loans, a decrease of \$15,309 in FCRHA Loan Payments to Banks and a decrease of \$5,000 in estimates for Homeowner Contributions based on anticipated levels of activity.

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ There have been no revisions to this budget since approval of the FY 2005 Adopted Budget Plan.

# Fund 945

## FCRHA Non-County Appropriated Rehabilitation Loan Program

### FUND STATEMENT

Fund Type H94, Rehabilitation Loan Funds

Fund 945, Non-County Appropriated  
Rehabilitation Loan Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$214,969	\$223,172	\$210,211	\$215,771
Revenue:				
Bank Funds	\$0	\$120,000	\$120,000	\$0
Other (Pooled Interest, etc.)	1,258	5,560	5,560	2,398
Homeowners Loan Payments <sup>1</sup>	96	15,309	15,309	0
Homeowners Contributions	0	10,000	10,000	5,000
Fairfax City Rehab. Loans	0	10,000	10,000	10,000
Total Revenue	\$1,354	\$160,869	\$160,869	\$17,398
<b>Total Available</b>	<b>\$216,323</b>	<b>\$384,041</b>	<b>\$371,080</b>	<b>\$233,169</b>
Expenditures:				
New Loans	\$0	\$120,000	\$120,000	\$0
FCRHA Loan Payments to Banks <sup>1</sup>	6,112	15,309	15,309	0
Homeowners Contributions	0	10,000	10,000	5,000
Fairfax City Rehab. Loans	0	10,000	10,000	10,000
Total Expenditures	\$6,112	\$155,309	\$155,309	\$15,000
<b>Total Disbursements</b>	<b>\$6,112</b>	<b>\$155,309</b>	<b>\$155,309</b>	<b>\$15,000</b>
<b>Ending Balance</b>	<b>\$210,211</b>	<b>\$228,732</b>	<b>\$215,771</b>	<b>\$218,169</b>

<sup>1</sup> The category of receipts and expenditures is received in FAMIS, the County's financial system, via journal entries from mortgage servicing reports. Cash transactions are handled by the respective commercial banks servicing each homeowner loan and are not processed by the County.

# Fund 946

## FCRHA Revolving Development

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### **Focus**

Fund 946, Fairfax County Redevelopment and Housing Authority (FCRHA) Revolving Development Fund (non-appropriated) provides initial funds in the form of advances for projects for which federal, state, or private financing is later available. Initial project costs, such as development support for new site investigations for proposed projects, architectural and engineering plans, studies and fees, are advanced from this fund and are later included in permanent financing plans for repayment to this fund. This funding mechanism ensures that sufficient funding is available to provide adequate plans and proposals for individual projects prior to obtaining construction and permanent project financing.

No funding for advances is required for Fund 946, FCRHA Revolving Development Fund in FY 2006. As projects are identified and approved by the FCRHA that require Revolving Development funds, adjustments will be made through allocations during the year. Repayment of three previously advanced loans totaling \$380,982 is anticipated in FY 2006. Reimbursements are provided upon construction completion and the settlement of permanent financing. The FY 2006 total reflects a decrease of \$523,724 or 57.9 percent from the FY 2005 total of \$904,706.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

◆ **Carryover Adjustments**

**\$871,611**

FY 2005 expenditures increased \$871,611 due to carryover of unexpended capital. FY 2005 revenues increase \$475,760 due to projected repayment of advances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 946 FCRHA Revolving Development

## FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 946, FCRHA Revolving  
Development

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,844,682</b>	<b>\$1,769,161</b>	<b>\$3,943,346</b>	<b>\$4,004,764</b>
Revenue:				
Investment Income	\$25,918	\$28,323	\$28,323	\$63,805
Miscellaneous Income	1,769,400	0	0	0
Repayment of Advances	449,933	428,946	904,706	380,982
<b>Total Revenue</b>	<b>\$2,245,251</b>	<b>\$457,269</b>	<b>\$933,029</b>	<b>\$444,787</b>
<b>Total Available</b>	<b>\$4,089,933</b>	<b>\$2,226,430</b>	<b>\$4,876,375</b>	<b>\$4,449,551</b>
Expenditures:				
Advances	\$146,587	\$0	\$871,611	\$0
<b>Total Expenditures</b>	<b>\$146,587</b>	<b>\$0</b>	<b>\$871,611</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$146,587</b>	<b>\$0</b>	<b>\$871,611</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$3,943,346</b>	<b>\$2,226,430</b>	<b>\$4,004,764</b>	<b>\$4,449,551</b>

<sup>1</sup> This balance represents funds for which no advances have been approved or paid. In addition to this balance, there are funds due to the FCRHA which have not yet been received. These repayments are estimated to total \$2,043,589 at the conclusion of FY 2004, \$2,010,494 at the conclusion of FY 2005, and \$1,629,512 at the conclusion of FY 2006. The FY 2006 Ending Balance increases by more than 10 percent due to the anticipated FY 2006 revenues for investment income and repayment of advances exceeding the projected expenditures.

# Fund 946

## FCRHA Revolving Development

### FY 2006 Summary of Capital Projects

**Fund: 946 FCRHA Revolving Development**

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
003817	Bailey's Community Center	\$218,691	\$0.00	\$3,784.35	\$0
003844	Emergency Housing	124,999	0.00	0.00	0
003907	James Lee Community Center	700,000	1,871.69	2,155.12	0
013854	Founders Ridge/Kingstowne NV	376,281	35,849.68	8,293.71	0
013883	Old Mill Road	65,728	0.00	0.00	0
013889	Chain Bridge Gateway/Moriarty Place	765,894	0.00	0.00	0
013901	Tavener Lane	91,873	0.00	0.00	0
013905	Creighton Square/Lockheed Blvd.	641,673	0.00	434,821.39	0
013908	West Ox Group Home	861,464	0.00	0.00	0
013914	Cedar Ridge		0.00	14,069.00	0
013938	Fairfield House	1,303,211	0.00	0.00	0
013944	Gum Springs Community Center	308,384	0.00	8,743.44	0
013948	Little River Glen Phase II	156,424	0.00	17,578.11	0
013951	Patrick Street Transitional Group Home	20,337	0.00	0.00	0
013966	Telegraph Road Property	149,330	0.00	57,153.32	0
013969	Castellani Meadows	250,404	0.00	72,065.17	0
013983	Memorial Street	75,910	0.00	0.00	0
013985	Willow Spring Elementary School	92,122	0.00	8,792.25	0
013990	Washington Plaza	129,894	0.00	0.00	0
014002	Spring Street Site Working Singles	18,838	0.00	0.00	0
014023	Island Creek	10,602	0.00	0.00	0
014031	South Meadows Condominium	221,172	0.00	0.00	0
014050	Herndon Senior Center	668,852	0.00	101.33	0
014051	Mixed Greens	695,000	0.00	29,751.64	0
014056	Gum Springs Glen	405,136	0.00	124,788.73	0
014060	Elden Terrace Apts	25,000	0.00	12,808.43	0
014061	Leland Road	55,000	0.00	0.00	0
014062	Windsor Mews / Price Club	9,972	0.00	5,570.90	0
014063	Herndon Fortnightly	90,114	0.00	0.00	0
014064	The Enterprise School	30,000	0.00	30,000.00	0
014130	Southgate Community Center	150,000	108,865.62	41,134.38	0
VA1942	Old Mill Site	368,421	0.00	0.00	0
VA1945	Ragan Oaks	255,749	0.00	0.00	0
VA1951	Tavener Lane Apartments	263,918	0.00	0.00	0
VA1956	Scattered ADU'S	736,052	0.00	0.00	0
<b>Total</b>		<b>\$10,336,444</b>	<b>\$146,586.99</b>	<b>\$871,611.27</b>	<b>\$0</b>

# Fund 947

## FCRHA Capital Contributions

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### **Focus**

Fund 947, Fairfax County Redevelopment and Housing Authority (FCRHA) Capital Contributions, was established to provide equity, project improvements and write-down of development costs to make a project or program financially feasible. In the past, this fund has provided supplemental resources for federal housing or FCRHA sponsored construction projects by receiving funds from Fund 940, FCRHA Operating Fund.

Housing and Community Development capital construction and rehabilitation projects are also supported in Fund 946, FCRHA Revolving Development; Fund 948, FCRHA Private Financing; Fund 142, Community Development Block Grant; Fund 144, Housing Trust Fund; Fund 969, Public Housing Projects Under Modernization; Fund 340, Housing Assistance Program; and Fund 341, Housing General Obligation Bond Construction.

The increased use of these other funding sources over the years and the limited availability of operating funds have reduced the use of Fund 947 as a funding mechanism for development projects. As a result, Fund 947 is being closed-out in FY 2005 and any residual balance will be transferred to Fund 948, FCRHA Private Financing.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$21,521**  
As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$21,521 including \$21,306 in unexpended project balances and the appropriation of \$215 in program income.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 947 FCRHA Capital Contributions

## FUND STATEMENT<sup>1</sup>

Fund Type H94, FCRHA Development Support

Fund 947, FCRHA Capital Contributions

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$28,807	\$0	\$21,521	\$0
Revenue:				
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Interest on Investments	215	0	0	0
Total Revenue	\$215	\$0	\$0	\$0
<b>Total Available</b>	<b>\$29,022</b>	<b>\$0</b>	<b>\$21,521</b>	<b>\$0</b>
Expenditures:				
Authorized Project Contributions	\$7,501	\$0	\$21,521	\$0
Total Expenditures	\$7,501	\$0	\$21,521	\$0
<b>Total Disbursements</b>	<b>\$7,501</b>	<b>\$0</b>	<b>\$21,521</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$21,521</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Fund 947 will be closed-out in FY 2005 and any balance will be transferred to Fund 948, FCRHA Private Financing.

# Fund 947

## FCRHA Capital Contributions

### FY 2006 Summary of Capital Projects

**Fund: 947 FCRHA Capital Contributions**

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
013883	Old Mill Road	\$426,435	\$0.00	\$0.00	\$0
014013	Development Fund		5,000.00	16,522.73	0
014061	Leland Road	7,500	2,501.49	4,998.50	0
VA1931	Briarcliff Phase II	17,376	0.00	0.00	0
VA1940	Reston Towne Center	76,428	0.00	0.00	0
<b>Total</b>		<b>\$527,739</b>	<b>\$7,501.49</b>	<b>\$21,521.23</b>	<b>\$0</b>



# Fund 948

## FCRHA Private Financing

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### Focus

Fund 948, FCRHA Private Financing, was established to budget and report costs for capital projects which are supported in full or in part by funds borrowed by the Fairfax County Redevelopment and Housing Authority (FCRHA) through the FCRHA sale of notes or bonds, or through equity financing received through the sale of federal low-income housing tax credits. Housing development and improvement projects may be financed with funds borrowed from private lenders, the Virginia Housing Development Authority, or the federal government. At times, the County invests in short-term notes of the FCRHA to provide an interim source of financing until permanent financing from one of these sources can be secured. Fund 948, FCRHA Private Financing, permits accounting for the receipt of funds from the lender and disbursements made by the FCRHA so that the total cost of a project can be maintained in the County financial system and can be reflected on the FCRHA balance sheet.

An amount of \$1,225,536 is included in FY 2006 for payment of debt service for five Section 108 Loans paid by this fund. Funds to make most of these debt service payments are budgeted in Fund 142, Community Development Block Grant (CDBG), and are received as revenue in Fund 948. They are expended from Fund 948 to accommodate accounting requirements. However, Loan 5 is paid directly from Fund 948 with no U.S. Department of Housing and Urban Development (HUD) subsidy. In addition, two Section 108 Loans from HUD to the County are paid from County appropriated funds. Loan 7 is expended in Fund 143, Homeowners and Business Loans, to accommodate accounting requirements. Loan 8 is paid directly from Fund 142. In FY 2006, as new projects and additional plans that require private financing are developed and approved by the FCRHA and the Board of Supervisors, necessary adjustments will be made to this fund to track revenue and disbursements.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Laurel Hill** **\$725,000**  
Subsequent to the *FY 2004 Carryover Review*, an allocation provided funding in the amount of \$725,000 for Project 014195, Laurel Hill, to purchase six Affordable Dwelling Units. Proceeds increased \$725,000 from the FCRHA line of credit.
  
- ◆ **James Lee Community Center** **\$10,253,097**  
Subsequent to the *FY 2004 Carryover Review*, an allocation provided funding in the amount of \$10,253,097 for Project 003907, James Lee Community Center, to repay the Bond Anticipation Notes provided as interim financing and additional costs of construction. Proceeds increased \$10,253,097 from the proceeds of the lease revenue bond issued in August 2004.
  
- ◆ **Carryover Adjustments** **\$9,890,355**  
As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$9,890,355 due to carryover of unexpended project balances. FY 2004 revenues increased \$8,582,766 primarily due to the anticipated bond and escrow proceeds for Project 014050, Herndon Senior Center.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the projects funded in FY 2006 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding and completion schedules.

# Fund 948

## FCRHA Private Financing

### FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 948, FCRHA Private Financing

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$10,275,209</b>	<b>\$6,109,357</b>	<b>\$7,310,350</b>	<b>\$5,975,565</b>
Revenue:				
Section 108 Debt Service <sup>1</sup>	\$1,308,676	\$1,274,472	\$1,274,472	\$1,173,825
Investment Income	33,437	0	0	0
Bond Proceeds <sup>2</sup>	9,096,312	0	18,035,863	0
Miscellaneous Income <sup>2</sup>	4,624,082	26,600	1,551,600	24,800
<b>Total Revenue</b>	<b>\$15,062,507</b>	<b>\$1,301,072</b>	<b>\$20,861,935</b>	<b>\$1,198,625</b>
<b>Total Available</b>	<b>\$25,337,716</b>	<b>\$7,410,429</b>	<b>\$28,172,285</b>	<b>\$7,174,190</b>
Expenditures:				
Capital Projects <sup>2</sup>	\$18,027,366	\$1,328,268	\$22,196,720	\$1,225,536
<b>Total Expenditures</b>	<b>\$18,027,366</b>	<b>\$1,328,268</b>	<b>\$22,196,720</b>	<b>\$1,225,536</b>
<b>Total Disbursements</b>	<b>\$18,027,366</b>	<b>\$1,328,268</b>	<b>\$22,196,720</b>	<b>\$1,225,536</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$7,310,350</b>	<b>\$6,082,161</b>	<b>\$5,975,565</b>	<b>\$5,948,654</b>

<sup>1</sup> Represents repayment for Section 108 Loans 2-6 as a contribution from Fund 142, Community Development Block Grant (CDBG).

<sup>2</sup> Subsequent to the FY 2004 Carryover Review, two allocations provided funding in the amount of \$10,978,097 including \$10,253,097 for Project 003907, James Lee Community Center, to repay the Bond Anticipation Notes provided as interim financing and additional costs of construction and \$725,000 for Project 014195, Laurel Hill, to purchase six Affordable Dwelling Units. Proceeds increased \$10,978,097 including \$10,253,097 from the lease revenue bond issued in August 2004 and \$725,000 from the FCRHA line of credit.

<sup>3</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 948

## FCRHA Private Financing

### FY 2006 Summary of Capital Projects

#### Fund: 948 FCRHA Private Financing

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
003817	Bailey's Community Center	\$4,468,781	\$0.00	\$0.00	\$0
003829	Mott Community Center	2,025,228	0.00	0.00	0
003907	James Lee Community Center		5,484,774.10	10,253,097.00	0
003923	Undesignated Projects		0.00	1,998,907.61	0
003928	Springfield Green	115,579	0.00	0.00	0
003969	Lewinsville Elderly Facility	157,025	0.00	19,918.25	0
013808	Herndon Harbor House Phase I	3,400,391	0.00	0.00	0
013810	Colchester Town		58,657.50	0.00	51,745
013846	Murraygate Village	8,874,469	0.00	0.00	0
013854	Founders Ridge/Kingstowne NV	2,853,719	520.00	461,710.70	0
013880	Stonegate		1,281,643.39	0.00	0
013883	Old Mill Road	2,439,025	0.00	0.00	0
013887	Section 108 Loan Payments		1,305,836.81	1,399,874.35	1,173,791
013889	Chain Bridge Gateway/Moriarty Place	2,989,731	1,772,242.39	0.00	0
013901	Tavener Lane	462,411	0.00	0.00	0
013905	Creighton Square/Lockheed Blvd.	1,040,000	0.00	60,703.19	0
013912	Stevenson Street	832,063	0.00	0.00	0
013944	Gum Springs Community Center	3,499,771	0.00	0.00	0
013948	Little River Glen Phase II	1,740,576	0.00	0.00	0
013952	Special Tenant Equity Program (STEP)	265,299	0.00	0.00	0
013966	Telegraph Road Property	610,000	2,754.60	3,742.70	0
013969	Castellani Meadows	2,580,000	0.00	0.00	0
013990	Washington Plaza	980,050	0.00	0.00	0
014040	Herndon Harbour Phase II	5,617,956	0.00	0.00	0
014050	Herndon Senior Center	7,400,000	1,403,558.30	5,996,441.70	0
014051	Mixed Greens	226,015	0.00	0.00	0
014056	Gum Springs Glen	7,768,094	3,482,299.96	0.00	0
014061	Leland Road	603,910	0.00	0.00	0
014063	Herndon Fortnightly	2,673,964	0.00	0.00	0
014099	Herndon Adult Day Care Center	979,507	0.00	0.00	0
014123	Gum Springs Headstart	5,060,000	2,837,403.45	0.00	0
014170	Contract Review Fees		0.00	50,000.00	0
014171	Faircrest ADU		397,675.70	427,324.30	0
014188	Westcott Ridge		0.00	800,000.00	0
014195	Laurel Hill		0.00	725,000.00	0
VA1942	Old Mill Site	640,249	0.00	0.00	0
<b>Total</b>		<b>\$70,303,813</b>	<b>\$18,027,366.20</b>	<b>\$22,196,719.80</b>	<b>\$1,225,536</b>

## Fund 948 FCRHA Private Financing

<b>013810</b>	<b>Colchester Town Section 108 Loan Repayment</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2006 funding in the amount of \$51,745 is provided for Section 108 loan repayments as approved by HUD. The amount recommended is based on the repayment schedule for the outstanding loan paid through Fund 948, FCRHA Private Financing.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		583,355	58,658	0	51,745	0
<b>Total</b>	Continuing	\$583,355	\$58,658	\$0	<b>\$51,745</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$51,745	\$51,745

## Fund 948 FCRHA Private Financing

<b>013887</b>	<b>Section 108 Loan Repayment</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2006 funding in the amount of \$1,173,791 is provided for loan repayments used to fund a variety of capital projects as approved by HUD. The amount recommended is based on the repayment schedule for the five outstanding loans paid through Fund 948, FCRHA Private Financing.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Future Years
Acquisition		\$37,215	\$0	\$463,133	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other <sup>1</sup>		20,797,721	1,305,837	936,741	1,173,791	0
<b>Total</b>	Continuing	<b>\$20,834,936</b>	<b>\$1,305,837</b>	<b>\$1,399,874</b>	<b>\$1,173,791</b>	<b>\$0</b>

<sup>1</sup> Represents debt service for repayment of Section 108 Loans between the FCRHA and HUD.

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,173,791	\$1,173,791

## Fund 949

### FCRHA Internal Service Fund

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#### **Focus**

Fund 949, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying and audits, which have been budgeted in and expensed from one of the FCRHA's funds, and then allocated out to other funds proportionate to their share of the costs. It also includes costs associated with the maintenance and operation of FCRHA housing developments such as service contracts for extermination, custodial work, elevator maintenance, grounds maintenance, etc. The fund allows one purchasing document to be established for each vendor, as opposed to multiple purchase orders in various funds.

The FY 2006 funding for both expenditures and revenues within Fund 949 is \$2,775,328, the same level as the FY 2005 Adopted Budget Plan. Reimbursed charges incurred on behalf of other Department of Housing and Community Development Funds will be recorded as revenue.

#### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ FY 2005 expenditures in Fund 949, Internal Service Fund, were unchanged. FY 2005 revenues increased by \$295,884 due to anticipated FY 2005 reimbursements from other Department of Housing and Community Development Funds for expenses incurred in FY 2004.

# Fund 949

## FCRHA Internal Service Fund

### FUND STATEMENT

Fund Type H94, Internal Service

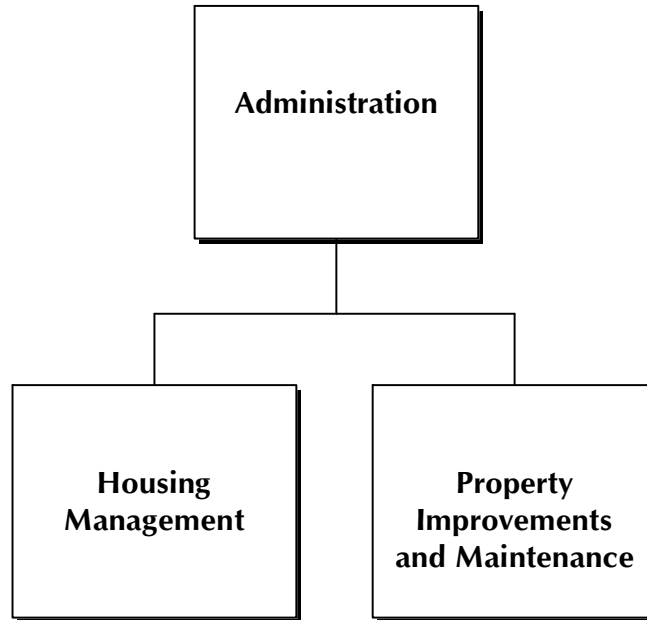
Fund 949, FCRHA Internal Service Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$15,581	\$35,721	(\$260,163)	\$35,721
Revenue:				
Reimbursement from Other Funds	\$2,613,934	\$2,775,328	\$3,071,212	\$2,775,328
<b>Total Revenue</b>	\$2,613,934	\$2,775,328	\$3,071,212	\$2,775,328
<b>Total Available</b>	\$2,629,515	\$2,811,049	\$2,811,049	\$2,811,049
Expenditures:				
Operating Expenses	\$2,889,678	\$2,775,328	\$2,775,328	\$2,775,328
<b>Total Expenditures</b>	\$2,889,678	\$2,775,328	\$2,775,328	\$2,775,328
<b>Total Disbursements</b>	\$2,889,678	\$2,775,328	\$2,775,328	\$2,775,328
<b>Ending Balance<sup>1</sup></b>	(\$260,163)	\$35,721	\$35,721	\$35,721

<sup>1</sup> The Ending Balance is reserved for inventory and represents goods to be sold. The FY 2004 negative Ending Balance represents the sale of goods and services in excess of reimbursements. These reimbursements are projected to be received in FY 2005 from other Department of Housing and Community Development Funds.

# Fund 950 Housing Partnerships

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## Mission

To provide affordable rental housing through partnerships between the Fairfax County Redevelopment and Housing Authority (FCRHA) and private investors.

## Focus

Fund 950, Housing Partnerships, was created in FY 2002 to allow the Fairfax County Redevelopment and Housing Authority (FCRHA) to efficiently track partnership properties to the Federal Low Income Housing Tax Credit program, which promotes private investment in affordable housing through partnerships with nonprofit entities such as the FCRHA. The Housing Partnership Fund supports a portion of the operating expenses for local rental-housing programs that are owned by limited partnerships of which the FCRHA is the managing general partner. In FY 2006, the FCRHA will directly manage four partnership properties. Some costs of the operation of these four properties are tracked through the County's mainframe Financial and Accounting Management Information System (FAMIS); however, a separate FCRHA software system is required to maintain partnership accounts and meet partnership calendar year reporting schedules. The operation of these developments is primarily supported by tenant rents with a County contribution for real estate taxes at Castellani Meadows, West Glade and the Public Housing portion of Tavenner Lane. The revenue collected from rents and property excess income is also monitored by the FCRHA software system and utilized by the partnerships to reimburse the FCRHA for expenses incurred to support salaries, maintenance and other operating expenses as identified in Fund 950.

Five other partnership properties are managed by private management companies and are not reported in FAMIS.



# Fund 950 Housing Partnerships

The following chart summarizes the total number of units in the Partnership Program in FY 2006 and the projected operating costs associated with the units:

<u>Project Name</u>	<u>Units</u>	<u>FY 2006 Cost</u>	<u>District</u>
Castellani Meadows	24	\$67,028	Providence
West Glade <sup>1</sup>	24	126,166	Providence, Hunter Mill, and Sully
Tavenner Lane <sup>2</sup>	12	63,182	Lee
Murraygate Village	199	691,387	Lee
<b>Total Partnership Program</b>	<b>259</b>	<b>\$947,763</b>	

<sup>1</sup> An additional 50 units at West Glade are part of the federally assisted Public Housing program and are reflected in Fund 967. However, operating expenses for all 74 units are included in Fund 950 since they are all owned by a limited partnership.

<sup>2</sup> An additional 12 units at Tavenner Lane are part of the federally assisted Public Housing program and are reflected in Fund 967. However, operating expenses for all 24 units are included in Fund 950 since they are all owned by a limited partnership.

## Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures				
Personnel Services	\$475,963	\$842,468	\$424,021	\$417,881
Operating Expenses	513,918	1,559,866	523,742	529,882
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$989,881</b>	<b>\$2,402,334</b>	<b>\$947,763</b>	<b>\$947,763</b>

<b>Position Summary</b>				
<u>HOUSING MANAGEMENT</u>	2	Housing Service Specialists I	2	Administrative Assistants III
2 Housing Service Specialists III	1	Refrigeration & A/C Supervisor	1	Plumber I
1 Housing Service Specialist II	1	General Building Maintenance Worker II		
<b>TOTAL POSITIONS</b>				
<b>10 Positions / 10.0 Staff Years</b>				

## FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ The Board of Supervisors made no adjustments to this fund.

## Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **(\$1,454,571)**  
As part of the FY 2004 Carryover Review, the Board of Supervisors approved a decrease of \$1,454,571 in FY 2005 expenditures and revenues in Fund 950, Housing Partnerships, due to the conversion of the Stonegate Village Apartments partnership to private management.

# Fund 950 Housing Partnerships

## FUND STATEMENT

Fund Type H94, Local Rental Housing Program

Fund 950, Housing Partnerships

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$145,408	\$344,879	\$145,408	\$145,408
Revenue:				
FCRHA Reimbursements <sup>1</sup>	\$989,881	\$2,402,334	\$947,763	\$947,763
<b>Total Revenue</b>	\$989,881	\$2,402,334	\$947,763	\$947,763
<b>Total Available</b>	<b>\$1,135,289</b>	<b>\$2,747,213</b>	<b>\$1,093,171</b>	<b>\$1,093,171</b>
Expenditures:				
Personnel Services	\$475,963	\$842,468	\$424,021	\$417,881
Operating Expenses	513,918	1,559,866	523,742	529,882
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	\$989,881	\$2,402,334	\$947,763	\$947,763
<b>Total Disbursements</b>	<b>\$989,881</b>	<b>\$2,402,334</b>	<b>\$947,763</b>	<b>\$947,763</b>
<b>Ending Balance <sup>1</sup></b>	<b>\$145,408</b>	<b>\$344,879</b>	<b>\$145,408</b>	<b>\$145,408</b>
Replacement Reserve	\$0	\$0	\$0	\$0
Cash with Fiscal Agent	0	0	0	0
<b>Unreserved Ending Balance</b>	<b>\$145,408</b>	<b>\$344,879</b>	<b>\$145,408</b>	<b>\$145,408</b>

<sup>1</sup> The Housing Partnerships Fund maintains fund balances at adequate levels relative to projected operating and maintenance requirements. These costs change annually, therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 965

## Housing Grants

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### **Mission**

To provide the residents of the County with safe, decent, and more affordable housing for low- and moderate-income households.

### **Focus**

Fund 965, Housing Grants, was established during the Board of Supervisors' deliberations on the FY 2000 Adopted Budget Plan to separately track grants which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). This Fund provides accounting for two Grants: the Housing Opportunities for Persons With AIDS (HOPWA) Grant and the Resident Opportunity and Self Sufficiency (ROSS) Grant received by the FCRHA from the U.S. Department of Housing and Urban Development (HUD). The HOPWA Grant is an annual award that provides rental subsidy assistance for approximately 26 to 30 low-to-moderate-income persons with HIV/AIDS. The ROSS grant is a three-year grant that provides supportive services, resident empowerment activities and assistance to public housing residents in becoming economically self-sufficient. Currently the Department of Housing and Community Development and its partners, Psychiatric Rehabilitation Services, Inc. and the Fairfax Area Christian Emergency and Transitional Services Inc. are administering two ROSS programs; the Resident Service Delivery Model program and the Neighborhood Networks Program. These programs are serving public housing residents at the Audubon, Ragan Oaks, Barros Circle and Robinson Square properties.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Grant Allocation** **\$100,000**  
Subsequent to the *FY 2004 Carryover Review*, revenues and expenditures were increased by \$100,000 for the Resident Service Delivery Model Program grant received from the U.S. Department of Housing and Urban Development.
  
- ◆ **Carryover Adjustments** **\$537,288**  
As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$537,288 due to carryover of unexpended FY 2004 grant balances. FY 2005 revenues increased by \$535,257 due to carryover of unrealized FY 2004 grant revenues.

# Fund 965 Housing Grants

## FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 965, Housing Grants

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$42,413</b>	<b>\$40,382</b>	<b>\$42,413</b>	<b>\$40,382</b>
Revenue: <sup>1</sup>				
ROSS Grant	\$214,132	\$0	\$468,605	\$0
Housing Opportunities for Persons With AIDS	247,644	0	166,652	0
Total Revenue	\$461,776	\$0	\$635,257	\$0
<b>Total Available</b>	<b>\$504,189</b>	<b>\$40,382</b>	<b>\$677,670</b>	<b>\$40,382</b>
Expenditures: <sup>1</sup>				
ROSS Grant	\$214,132	\$0	\$468,605	\$0
Housing Opportunities for Persons With AIDS	247,644	0	168,683	0
Total Expenditures	\$461,776	\$0	\$637,288	\$0
<b>Total Disbursements</b>	<b>\$461,776</b>	<b>\$0</b>	<b>\$637,288</b>	<b>\$0</b>
<b>Ending Balance</b> <sup>2</sup>	<b>\$42,413</b>	<b>\$40,382</b>	<b>\$40,382</b>	<b>\$40,382</b>

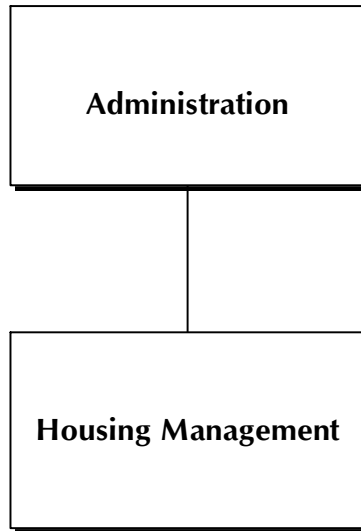
<sup>1</sup> Revenue and expenditure categories represent funding allocated for Federal grants received from the U.S. Department of Housing and Urban Development. The HOPWA Grant is an annual award that provides rental subsidy assistance for low-to-moderate-income persons with HIV/AIDS. The ROSS Grant is a three-year grant that provides supportive services, resident empowerment activities and assistance to public housing residents in becoming economically self-sufficient. Currently there are two ROSS programs; the Resident Service Delivery Model Program and the Neighborhood Networks Program.

<sup>2</sup> Grant projects are budgeted based on the total grant costs. Most grants span multiple years, therefore, funding for grant projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 966

## Section 8 Annual Contribution

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### Mission

To ensure that participants in the Federal Section 8 Program, Housing Choice Voucher (HCV) and New Construction, are provided with decent, safe and affordable private market housing.

### Focus

The FY 2006 funding level of \$39,664,110 consists of housing assistance payments of \$36,650,466 and administrative expenses of \$3,013,644 to support 3,396 Section 8 project units as part of the Federal Housing Assistance Program for lower income families. As of October 2004, the U.S. Department of Housing and Urban Development (HUD) has authorized 3,168 housing choice vouchers to subsidize Fairfax County residents. Additional Section 8 programs administered by the Fairfax County Redevelopment and Housing Authority (FCRHA) include 228 privately owned new construction units. The number of new construction units available under the Section 8 program decreased by 131 units in FY 2004 as a result of the project owner's decision to opt out of the project based Section 8 program.

The FY 2006 revenue projection is \$39,473,919, an increase of \$627,609, over the *FY 2005 Revised Budget Plan* primarily due to the projected revenues for the Portability Program. Portability payments are received from other jurisdictions for recovered costs and servicing fees for providing Housing to recipients of vouchers from other jurisdictions.

In accordance with a revised HUD funding formula that became effective January 1, 2004, the administrative fees earned by the FCRHA for the lease-up of authorized FCRHA vouchers decreased. The revised formula decreased the per unit administrative fee earned for each unit leased. This trend is expected to continue through HUD's Federal Fiscal Year 2005 as part of the Congressional reviewing of the Federal Section 8 Choice Voucher Program Budget. It should be noted that an additional amount of \$267,801 is provided as a subsidy in Agency 38, Department of Housing and Community Development for anticipated shortfalls as a result of the recent Congressional actions affecting the Housing Choice Voucher Program. Adjustments, if necessary, will be made to Fund 966 upon receipt of the official award.

Under Fund 966, Annual Contribution rental subsidies are provided by HUD to cover the difference between a market-established rent and the rent which is determined to be affordable at a given family's income level. In some cases, the subsidies are associated with a particular housing development and in other cases they are transferable with the tenant. Private developers, local housing authorities and state housing finance agencies all participate in different aspects of this program which include existing housing vouchers and new construction projects. In FY 2003 the FCRHA approved reinstatement of the Portability Program after there was 100 percent utilization of the vouchers available to Fairfax County residents in the HCV Program.

## Fund 966

### Section 8 Annual Contribution

Through this program, a tenant from another locality finds housing in Fairfax and the FCRHA pays the subsidy portion of their rent on behalf of the originating housing authority. A subsequent reimbursement from the originating housing authority is received by the FCRHA to cover the subsidy payment.

The Section 8 program is a Federal Housing Assistance Program for lower income families seeking housing in the private market place. HUD provides funds to pay a portion of the family's rent. In most cases, this subsidy is the difference between 30 percent of the eligible family's income and a HUD-approved Fair Market Rent (FMR) for a housing unit, although FMR's are different for the Choice Voucher program and the project based components of the program. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) Contract with the owner of the housing. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves making the monthly subsidy payments, verifying that those benefiting from the subsidy are eligible and monitoring compliance with federal regulations. This is done pursuant to an Annual Contribution Contract between the housing authority and HUD. Administrative fees are established by HUD and earned from HUD by the FCRHA through leasing units. The administrative fee earned is used to cover expenses associated with administering the Section 8 program.

The current income limits for most components of the HCV Program as established by HUD, effective as of January 28, 2004, are shown below:

Household Size	Very Low Income	Lower Income
1	\$30,450	\$40,250
2	\$34,800	\$46,000
3	\$39,150	\$51,750
4	\$43,500	\$57,500
5	\$47,000	\$62,100
6	\$50,450	\$66,700
7	\$53,950	\$71,300
8+	\$57,400	\$75,900

FY 2005 SUMMARY OF PROJECTS	
PROJECTS	NUMBER OF UNITS
Consolidated Vouchers <sup>1</sup>	3,168
Strawbridge Square (New Construction)	127
Island Walk (New Construction)	101
<b>Subtotal Contract P-2509</b>	<b>3,396</b>
<b>Total Fund 966</b>	<b>3,396</b>

<sup>1</sup> Actual number of vouchers issued may be lower than HUD-approved count due to local market conditions.

# Fund 966

## Section 8 Annual Contribution

Fund 966 covers the following components in FY 2006:

◆ **New Construction - 228 units.**

Under the New Construction component of the Section 8 housing program, 228 project based units have been made available for recipients of Section 8 housing assistance payments. FCRHA administers these payments, and the projects are privately owned.

◆ **Housing Choice Vouchers - 3,168 issued through the FCRHA.**

Under this component of the Section 8 housing program, local or state housing authorities contract with HUD for housing assistance payment subsidy funds and issue vouchers to eligible households who may lease any appropriately sized, standard quality rental unit from a participating landlord.

The housing authority maintains a waiting list of those seeking a Housing Choice Voucher, verifies applicant income eligibility before issuing a voucher, inspects the unit the family selects to ensure compliance with HCV Housing Quality Standards, computes the portion of the rent the family must pay or the maximum subsidy, contracts with the landlord to pay the subsidy, recertifies eligibility annually, and maintains required financial records and reports. The owner of the housing (landlord), not the housing authority, selects those families to whom the landlord will rent, and renews or terminates the family's lease in accordance with the terms of the lease.

The FY 2006 Advertised Budget Plan is based on the maximum funding available in FY 2005 under the Annual Contributions (ACC) contract with HUD for the Housing Choice Voucher and New Construction Programs at the time of budget preparation.

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	36/ 36	36/ 36	36/ 36	36/ 36
Grant	3/ 3	3/ 3	3/ 3	3/ 3
Expenditures:				
Personnel Services	\$2,039,365	\$2,291,875	\$2,291,875	\$2,581,255
Operating Expenses	37,429,952	41,919,655	36,651,687	37,082,855
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$39,469,317</b>	<b>\$44,211,530</b>	<b>\$38,943,562</b>	<b>\$39,664,110</b>

Position Summary			
<u>ADMINISTRATION</u>		<u>HOUSING MANAGEMENT</u>	
1	Network/Telecom Analyst III	2	Housing Services Specialists IV 1G
1	Network/Telecom Analyst II	3	Housing Services Specialists III
2	Accountants I	20	Housing Services Specialists II 2G
		1	Human Services Coordinator II
<b>TOTAL POSITIONS</b>			
<b>39 Positions / 39.0 Staff Years</b>		<b>G Denotes Grant Positions</b>	

# Fund 966

## Section 8 Annual Contribution

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Employee Compensation** **\$289,380**  
An increase of \$289,380 in Personnel Services associated with salary adjustments necessary to support the County's compensation program and pro-rated salaries among FCRHA funds.
  
- ◆ **Housing Assistance Payments** **\$431,168**  
A net increase of \$431,168 in Housing Assistance Payments based primarily on projections for an increase in the average monthly rent approved by the U.S. Department of Housing and Urban Development (HUD) and the average number of units leased for the Portability Program. All other Operating Expenses remain at the FY 2005 Adopted Budget Plan level.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **(\$5,267,968)**  
As part of the FY 2004 Carryover Review, FY 2005 expenditures are decreased by a total of \$5,267,968. Of this total, a decrease of \$5,447,752 is due to revised Housing Assistance Payments based on a policy change by the United States Department of Housing and Urban Development (HUD) for the Housing Choice Voucher and Portability Program, and the opting out of the Bridle Creek property, offset by encumbered carryover of \$179,784. FY 2005 revenues were decreased by \$5,793,898 based on the revised HUD Housing Choice Voucher Program offset by increases in the Portability Program.



# Fund 966

## Section 8 Annual Contribution

### FUND STATEMENT

Fund Type H96, Federal Section 8 Rental Assistance

Fund 966, Section 8 Annual Contribution

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$957,832</b>	<b>\$359,739</b>	<b>\$876,297</b>	<b>\$779,045</b>
Revenue:				
Annual Contributions <sup>1</sup>	\$35,954,086	\$40,932,175	\$35,036,879	\$35,036,879
Investment Income	4,239	2,538	2,538	13,544
Portability Program	3,241,469	3,680,855	3,782,253	4,393,020
Miscellaneous Revenue	187,988	24,640	24,640	30,476
Total Revenue	<u>\$39,387,782</u>	<u>\$44,640,208</u>	<u>\$38,846,310</u>	<u>\$39,473,919</u>
<b>Total Available</b>	<b>\$40,345,614</b>	<b>\$44,999,947</b>	<b>\$39,722,607</b>	<b>\$40,252,964</b>
Expenditures:				
Housing Assistance Payments <sup>1</sup>	\$36,339,607	\$41,487,266	\$36,039,514	\$36,650,466
Ongoing Admin. Expenses	3,129,710	2,724,264	2,904,048	3,013,644
Total Expenditures	<u>\$39,469,317</u>	<u>\$44,211,530</u>	<u>\$38,943,562</u>	<u>\$39,664,110</u>
<b>Total Disbursements</b>	<b>\$39,469,317</b>	<b>\$44,211,530</b>	<b>\$38,943,562</b>	<b>\$39,664,110</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$876,297</b>	<b>\$788,417</b>	<b>\$779,045</b>	<b>\$588,854</b>

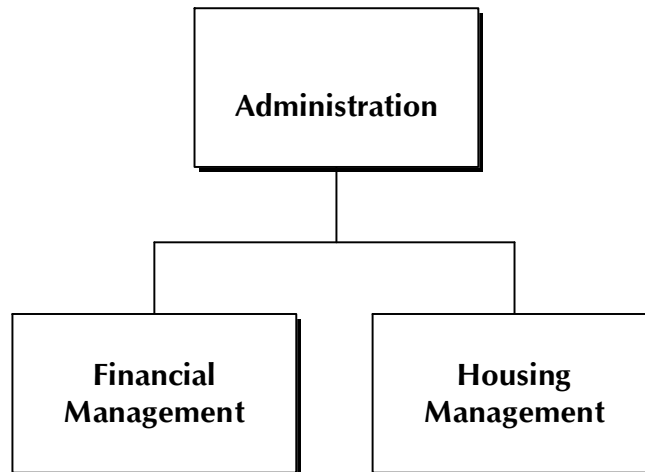
<sup>1</sup> FY 2006 Annual Contributions Budget and Housing Assistance Payments (HAP) are based on the Housing Choice Voucher and New Construction budgets.

<sup>2</sup> The FY 2006 Ending Balance decrease is primarily due to increased Personnel Services expenditures associated with the County's Pay for Performance program.

# Fund 967

## Public Housing Program Projects Under Management

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### **Mission**

To ensure that all tenants of Fairfax County Redevelopment and Housing Authority's (FCRHA) owned and operated public housing units are provided with decent, safe and adequate housing; maintenance and management; social services referrals; and housing counseling.

### **Focus**

The Federal Public Housing Program is administered by the U.S. Department of Housing and Urban Development (HUD) to provide funds for rental housing serving low income households owned and operated by local housing authorities such as the Fairfax County Redevelopment and Housing Authority (FCRHA). There are two components of this program, with separate funding for operations, and capital improvements. Fund 967 is for management and maintenance of public housing properties and includes an annual federal operating subsidy. Fund 969, Public Housing Under Modernization, provides funds for capital improvements and repairs of existing Public Housing through an annual Capital Fund grant (formerly the Comprehensive Grant). In addition, effective Federal Fiscal Year 2003, a limited amount of funding is provided by HUD for the replacement of Public Housing Units as part of the capital improvement component.

Revenues are derived from dwelling rents, payments for utilities in excess of FCRHA established standards, investment income, maintenance charges, late fees and HUD provided contributions and subsidies. FY 2006 revenues increase \$161,971 or 3.1 percent over the FY 2005 Adopted Budget Plan primarily due to an increase in the projected Operating Subsidy, Investment Income, Other Operating Receipts and Dwelling Rental Income. The Operating Subsidy is calculated based on a formula developed by HUD to provide a mechanism to align expenditures and revenues for Public Housing Authorities. The Operating Subsidy will be revised with current HUD Performance Funding System (PFS) factors and updated for the HUD budget submission in April 2005. The HUD Annual Contribution represents what HUD will pay on Federal Financing Bank (FFB) loan obligations for projects owned and operated by the FCRHA. This revenue offsets interest and principal expense related to FFB Loans budgeted in the Other Expenses cost center.

In addition to the public housing support provided in this Fund, FY 2006 funds totaling \$868,382 are provided in the General Fund, Agency 38, Department of Housing and Community Development in support of refuse collection costs, painting expenses and townhouse/condominium association fees. It should be noted that maintenance and administrative positions providing support for this program are funded in the General Fund.

## Fund 967

### Public Housing Program Projects Under Management

The current income limits for the program as established by HUD as of February 20, 2004 are as follows:

INCOME LIMITS		
Number of Persons	Very Low	Low
1	\$30,450	\$40,250
2	\$34,800	\$46,000
3	\$39,150	\$51,750
4	\$43,500	\$57,500
5	\$47,000	\$62,100
6	\$50,450	\$66,700
7	\$53,950	\$71,300
8	\$57,400	\$75,900

The Public Housing projects, as reflected in the following chart, are located throughout the County.

Project Name	HUD Number	Number of Units	Supervisory District
Audubon Apartments	VA 19-01	46	Lee
Rosedale Manor	VA 19-03	97	Mason
Newington Station	VA 19-04	36	Mt. Vernon
The Park	VA 19-06	24	Lee
Shadowood	VA 19-11	16	Hunter Mill
Atrium Apartments	VA 19-13	37	Lee
Villages of Falls Church <sup>1</sup>	VA 19-25	37	Mason
Heritage Woods I	VA 19-26	19	Braddock
Robinson Square	VA 19-27	46	Braddock
Heritage Woods South	VA 19-28	12	Braddock
Sheffield Village	VA 19-29	8	Mt. Vernon
Greenwood	VA 19-30	138	Mason
Briarcliff II	VA 19-31	20	Providence
West Ford II	VA 19-32	22	Mt. Vernon
West Ford I	VA 19-33	24	Mt. Vernon
West Ford III	VA 19-34	59	Mt. Vernon

## Fund 967

### Public Housing Program Projects Under Management

Project Name	HUD Number	Number of Units	Supervisory District
Barros Circle	VA 19-35	44	Sully
Belle View	VA 19-36	40	Mt. Vernon
Kingsley Park	VA 19-38	108	Providence
Scattered Sites	VA 19-39	25	Various
Reston Town Center	VA 19-40	30	Hunter Mill
Old Mill	VA 19-42	48	Lee
Ragan Oaks	VA 19-45	51	Sully
Tavenner Lane <sup>2</sup>	VA 19-51	12	Lee
Waters Edge	VA 19-52	9	Sully
West Glade <sup>2</sup>	VA 19-55	50	Hunter Mill
Scattered ADU Sites	VA 19-56	7	Various
<b>Total Units<sup>3</sup></b>		<b>1,065</b>	

<sup>1</sup> This HUD project includes one unit at Heritage Woods South in Braddock District.

<sup>2</sup> Properties are owned by limited partnerships of which the FCRHA is the managing general partner. Therefore, rental revenue and other expenses for these properties are not reported in Fund 967.

<sup>3</sup> There are projected to be 1,065 units of Public Housing; however, only 1,063 are income producing. There are two units off-line, one of which is used as an office and the other as a community room. Per HUD guidelines, the community room is not reported to HUD when requesting Operating Subsidy. Tavenner Lane and West Glade are reported separately when reporting to HUD. The FY 2006 vacancy rate is projected to be approximately one percent for public housing properties, primarily due to normal turnover.

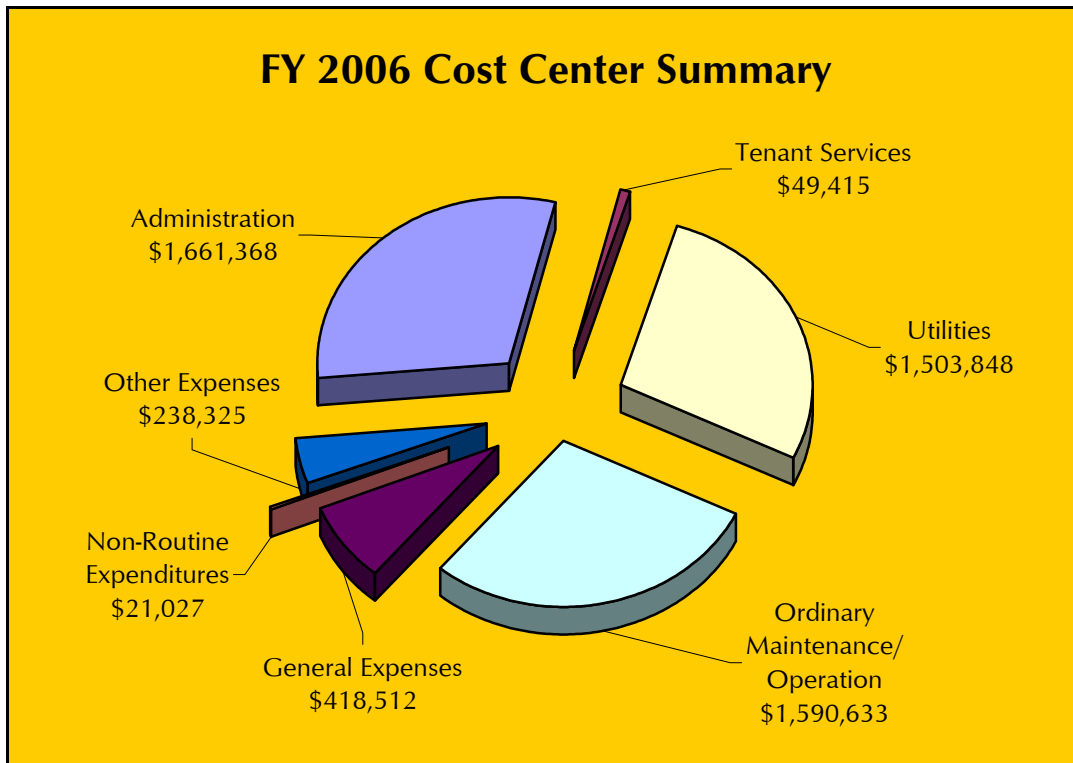
Admissions and Occupancy policies for this program are governed by the Quality Housing and Work Responsibility Act of 1998 (which amended the United States Housing Act of 1937) and are consistent with the objectives of Title VI of the Civil Rights Act of 1964. Eligibility for admission and occupancy to Low Income Housing requires the applicants to fulfill the following general criteria: (1) qualify as a family, (2) have annual income which does not exceed the income limits for admission to a designated development, and (3) qualify under the Local Preference of working at least 30 hours per week in Fairfax County, being 62 years of age or older, or receiving disability payments based upon that person's ability to work.

# Fund 967

## Public Housing Program Projects Under Management

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	43/ 42.5	43/ 42.5	43/ 42.5	43/ 42.5
<b>Expenditures</b>				
Personnel Services	\$1,802,637	\$1,972,546	\$1,972,546	\$2,088,323
Operating Expenses	3,238,223	3,363,980	3,383,601	3,394,805
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$5,040,860</b>	<b>\$5,336,526</b>	<b>\$5,356,147</b>	<b>\$5,483,128</b>



Position Summary		
<p><b>ADMINISTRATION</b></p> <p>1 Network/Telecom Analyst II</p> <p>1 Programmer Analyst I</p> <p><b>FINANCIAL MANAGEMENT</b></p> <p>1 Chief Accounting Fiscal Officer</p> <p>1 Accountant II</p> <p>5 Administrative Assistants III</p> <p>1 Administrative Associate</p> <p>1 Management Analyst I</p>	<p><b>HOUSING MANAGEMENT</b></p> <p>1 DHCD Property Management Supervisor</p> <p>1 Housing Services Specialist V</p> <p>1 Housing Services Specialist IV</p> <p>1 Housing Services Specialist III</p> <p>7 Housing Services Specialists II</p> <p>2 Housing Services Specialists I 1 PT</p> <p>3 Senior Maintenance Supervisors</p> <p>3 Air Conditioning Equipment Repairers</p>	<p>3 Carpenters II</p> <p>1 Carpenter I</p> <p>1 General Building Maintenance Worker II</p> <p>2 General Building Maintenance Workers I</p> <p>1 Painter I</p> <p>1 Administrative Assistant IV</p> <p>2 Administrative Assistants II</p> <p>1 Storekeeper</p> <p>1 Warehouse Worker-Driver</p>
<p><b>TOTAL POSITIONS</b></p> <p>43 Positions / 42.5 Staff Years</p>		<p>PT Denotes Part-Time Position</p>

# Fund 967

## Public Housing Program Projects Under Management

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### **FY 2006 Funding Adjustments**

*The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:*

- ◆ **Administration and Ordinary Maintenance and Operation** **\$43,055**  
A net increase in the amount of \$43,055 primarily in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Utilities** **\$8,960**  
An increase in the amount of \$8,960 associated with utility requirements based on usage.
  
- ◆ **General Expenses and Tenant Services** **\$77,966**  
A net increase in the amount of \$77,966 primarily for Personnel Services associated with fringe benefit adjustments necessary to support the County's compensation program.
  
- ◆ **Other Expenses** **(\$3,000)**  
A decrease in the amount of \$3,000 based on the amortized repayment schedule for the U.S. Department of Housing and Urban Development Section long-term mortgages and Federal Financing Bank bonds.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ **Carryover Adjustments** **\$19,621**  
As part of the FY 2004 Carryover Review, FY 2005 expenditures increased \$19,621 due to encumbered carryover for repairs to a public housing unit at Newington Station destroyed by fire, and maintenance contracts at Sheffield Village Apartments. FY 2005 revenues increased by a net \$71,129 due to an increase in the operating subsidy anticipated to be received from the U.S. Department of Housing and Urban Development (HUD), based on a multi-year average of prior years' revenues and expenditures as developed by HUD utilizing their performance funding system, offset by decreases to investment income and utilities based on historical trends.

# Fund 967

## Public Housing Program Projects Under Management

### FUND STATEMENT

Fund Type H96, Public Housing

Fund 967, Projects Under Management

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$922,372</b>	<b>\$753,069</b>	<b>\$1,366,923</b>	<b>\$1,366,217</b>
Revenue:				
Dwelling Rental Income	\$4,246,882	\$4,056,056	\$4,056,056	\$4,075,535
Excess Utilities	129,699	157,364	132,844	129,699
Interest on Investments	28,414	58,451	38,300	58,451
Other Operating Receipts	176,188	118,032	118,032	175,389
HUD Annual Contribution	239,205	241,325	241,325	238,325
HUD Subsidy <sup>1</sup>	665,023	653,084	768,884	768,884
<b>Total Revenue</b>	<b>\$5,485,411</b>	<b>\$5,284,312</b>	<b>\$5,355,441</b>	<b>\$5,446,283</b>
<b>Total Available</b>	<b>\$6,407,783</b>	<b>\$6,037,381</b>	<b>\$6,722,364</b>	<b>\$6,812,500</b>
Expenditures: <sup>2</sup>				
Administration	\$1,447,843	\$1,624,277	\$1,624,277	\$1,661,368
Tenant Services	7,504	49,465	24,550	49,415
Utilities	1,493,362	1,469,973	1,494,888	1,503,848
Ordinary Maintenance and Operation	1,489,935	1,565,048	1,584,669	1,590,633
General Expenses	352,498	365,411	365,411	418,512
Non Routine Expenditures	14,656	21,027	21,027	21,027
Other Expenses	235,062	241,325	241,325	238,325
<b>Total Expenditures</b>	<b>\$5,040,860</b>	<b>\$5,336,526</b>	<b>\$5,356,147</b>	<b>\$5,483,128</b>
<b>Total Disbursements</b>	<b>\$5,040,860</b>	<b>\$5,336,526</b>	<b>\$5,356,147</b>	<b>\$5,483,128</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$1,366,923</b>	<b>\$700,855</b>	<b>\$1,366,217</b>	<b>\$1,329,372</b>

<sup>1</sup> Category represents a U.S. Department of Housing and Urban Development (HUD) operating subsidy based on revenue and expenditure criteria developed by HUD utilizing their performance funding system criteria.

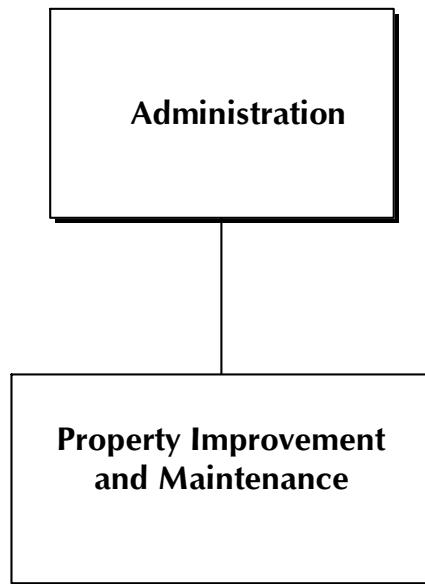
<sup>2</sup> Expenditure categories reflect HUD required cost groupings.

<sup>3</sup> The Ending Balance fluctuates due to adjustments for expenditures based on Pay for Performance criteria, carryover of operating expenses, and revenue changes primarily based on multi-year formulas maintained by HUD.

# Fund 969

## Public Housing Program Projects Under Modernization

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### **Focus**

Fund 969, Public Housing Projects Under Modernization, receives an annual federal grant, determined by formula, to be used for major physical and management improvements to public housing properties owned by the Fairfax County Redevelopment Authority (FCRHA). This grant program fund which was called the Comprehensive Grant Program (CGP) or the Modernization Program is now referred to as the Capital Fund Program (CFP). It is one of the two components of the Public Housing Program. The other fund supporting this program is Fund 967, Public Housing Under Management, which supports the daily maintenance and management of public housing properties.

Local public housing authorities submit a five-year comprehensive capital and management improvement plan to the U.S. Department of Housing and Urban Development (HUD) as part of the housing authority's Five Year Plan. The plan is updated each year as part of the Annual Plan. HUD reviews the plan and releases the annual capital grant amount that supports administrative and planning expenses as well as improvements to one or more projects. Housing authorities may revise the annual plan/budget to substitute projects as long as they are part of the Five Year Plan.

Four grant positions are supported in this fund for the administration of the program to include monitoring of all construction in process for projects that have been approved by HUD.

The FCRHA submitted an improvement plan in June 2004 for Program Year 33 funding and received HUD approval for \$1,780,425. Program Year 33 funding of \$1,677,157 will provide for staff administration, management improvements and capital improvements for three projects: VA 0506, Capital Improvement Fund Year 33; VA 1930, Greenwood Apartments; and VA 1952, Water's Edge. In addition, replacement funding of \$103,268 is provided for capital replacement and staff administration for Project VA 0500, Capital Replacement Fund.

No FY 2006 funding is included for Fund 969, Public Housing Projects Under Modernization, at this time. Funding will be allocated at the time of award from HUD.



# Fund 969

## Public Housing Program Projects Under Modernization

Position Summary	
<b><u>PROPERTY MANAGEMENT AND IMPROVEMENT</u></b>	
1 Housing Community Developer IV, G	1 Engineer II, G
1 Housing Community Developer III, G	1 Management Analyst I, G
<b><u>TOTAL POSITIONS</u></b>	
<b>4 Positions / 4.0 Staff Years</b>	<b>G Denotes Grant Positions</b>

### **Changes to FY 2005 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- Out-of-Cycle-Adjustments** **\$1,780,425**  
 Subsequent to the *FY 2004 Carryover Review* an allocation of \$1,780,425 provided for Program Year 33 funding including \$1,677,157 for staff administration, management improvements and capital improvements for three projects: VA 0506, Capital Improvement Fund Year 33; VA 1930, Greenwood Apartments; and VA 1952, Water's Edge; and funding of \$103,268 for capital replacement and staff administration for Project VA 0500, Capital Replacement Fund.
- Carryover Adjustments** **\$2,524,976**  
 As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$2,524,976 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 969

## Public Housing Program Projects Under Modernization

### FUND STATEMENT

Fund Type H96, Public Housing Program

Fund 969, Projects Under Modernization

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	\$2,173,574	\$299,310	\$2,173,574	\$0
Revenue:				
HUD Authorizations	\$0	\$0	\$1,780,425	\$0
HUD Reimbursements	1,185,569	0	351,402	0
Total Revenue	\$1,185,569	\$0	\$2,131,827	\$0
<b>Total Available</b>	<b>\$3,359,143</b>	<b>\$299,310</b>	<b>\$4,305,401</b>	<b>\$0</b>
Expenditures:				
Capital/Related Improvements	\$1,185,569	\$0	\$4,305,401	\$0
Total Expenditures	\$1,185,569	\$0	\$4,305,401	\$0
<b>Total Disbursements</b>	<b>\$1,185,569</b>	<b>\$0</b>	<b>\$4,305,401</b>	<b>\$0</b>
<b>Ending Balance <sup>1</sup></b>	<b>\$2,173,574</b>	<b>\$299,310</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 969

## Public Housing Program Projects Under Modernization

### FY 2006 Summary of Capital Projects

**Fund: 969 Public Housing, Projects Under Modernization**

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
VA0500	Capital Replacement		\$4,030.00	\$188,407.00	\$0
VA0501	Capital Improvement - Year 28	432,080	0.00	10,569.83	0
VA0502	Capital Improvement - Year 29	788,485	81,197.13	124,199.92	0
VA0503	Capital Improvement - Year 30	588,761	192,435.92	136,135.82	0
VA0504	Capital Improvement - Year 31	378,016	188,092.42	189,923.58	0
VA0505	Capital Improvement - Year 32	100,148	0.00	100,148.00	0
VA0506	Capital Improvements - Year 33	728,904	0.00	728,904.00	0
VA0701	Comp Grant - Year One	290,851	0.00	0.00	0
VA0702	Comp Grant - Year Two	346,829	0.00	0.00	0
VA0703	Comp Grant - Year Three	374,978	0.00	0.00	0
VA0704	Comp Grant - Year Four	386,386	0.00	0.00	0
VA0705	Comp Grant - Year Five	288,906	0.00	0.00	0
VA0706	Comp Grant - Year Six	276,087	0.00	0.00	0
VA0707	Comp Grant - Year Seven	267,251	0.00	0.00	0
VA0708	Comp Grant - Year Eight	391,601	0.00	0.00	0
VA1900	One University	19,939	0.00	0.00	0
VA1901	Audubon Apartments	443,156	0.00	0.00	0
VA1904	Newington Station	881,789	0.00	270,200.00	0
VA1905	Green Apartments	2,186,251	0.00	0.00	0
VA1906	Park	838,931	0.00	276,000.00	0
VA1913	Atrium	1,025,175	0.00	280,000.00	0
VA1925	Villages at Falls Church	261,985	0.00	0.00	0
VA1927	Robinson Square	973,512	133,100.00	72,941.00	0
VA1929	Sheffield Village Square	74,915	0.00	0.00	0
VA1930	Greenwood Apartments	3,189,502	0.00	819,000.00	0
VA1931	Briarcliff Phase II	465,692	0.00	0.00	0
VA1932	Westford Phase II	580,165	0.00	0.00	0
VA1933	Westford Phase I	779,894	0.00	0.00	0
VA1934	Westford Phase III	1,236,295	0.00	0.00	0
VA1935	Barros Circle	768,727	301,058.21	38,468.64	0
VA1936	Belle View Condominiums	359,712	81,198.46	0.00	0
VA1938	Kingsley Park	2,123,399	0.00	411,109.18	0
VA1940	Reston Towne Center	734,598	204,457.34	530,140.66	0
VA1952	Water's Edge	129,253	0.00	129,253.00	0
<b>Total</b>		<b>\$22,712,172</b>	<b>\$1,185,569.48</b>	<b>\$4,305,400.63</b>	<b>\$0</b>



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**FY 2006 ADVERTISED REVENUE & RECEIPTS BY FUND  
SUMMARY OF NON-APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2</sup>	FY 2006 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>HUMAN SERVICES</b>						
<b>G10 Special Revenue Funds</b>						
117 Alcohol Safety Action Program	\$1,739,634	\$1,795,311	\$1,795,311	\$1,997,624	\$202,313	11.27%
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>						
<b>G70 Agency Funds</b>						
703 Northern Virginia Regional Identification System	\$508,659	\$590,913	\$590,913	\$650,325	\$59,412	10.05%
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>						
<b>H94 Other Housing Funds</b>						
940 FCRHA General Operating	\$3,643,113	\$2,572,810	\$2,572,810	\$2,638,257	\$65,447	2.54%
941 Fairfax County Rental Program	3,232,020	2,957,131	3,049,302	3,285,590	236,288	7.75%
945 Non-County Appropriated Rehabilitation Loan	1,354	160,869	160,869	17,398	(143,471)	-89.18%
946 FCRHA Revolving Development	2,245,251	457,269	933,029	444,787	(488,242)	-52.33%
947 FCRHA Capital Contributions	215	0	0	0	0	-
948 FCRHA Private Financing	15,062,507	1,301,072	20,861,935	1,198,625	(19,663,310)	-94.25%
949 Internal Service Fund	2,613,934	2,775,328	3,071,212	2,775,328	(295,884)	-9.63%
950 Housing Partnerships	989,881	2,402,334	947,763	947,763	0	0.00%
965 Housing Grants Fund	461,776	0	635,257	0	(635,257)	-100.00%
<b>Total Other Housing Funds</b>	<b>\$28,250,051</b>	<b>\$12,626,813</b>	<b>\$32,232,177</b>	<b>\$11,307,748</b>	<b>(\$20,924,429)</b>	<b>-64.92%</b>
<b>H96 Annual Contribution Contract</b>						
966 Section 8 Annual Contribution	\$39,387,782	\$44,640,208	\$38,846,310	\$39,473,919	\$627,609	1.62%
967 Public Housing, Projects Under Management	5,485,411	5,284,312	5,355,441	5,446,283	90,842	1.70%
969 Public Housing, Projects Under Modernization	1,185,569	0	2,131,827	0	(2,131,827)	-100.00%
<b>Total Annual Contribution Contract</b>	<b>\$46,058,762</b>	<b>\$49,924,520</b>	<b>\$46,333,578</b>	<b>\$44,920,202</b>	<b>(\$1,413,376)</b>	<b>-3.05%</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$74,308,813</b>	<b>\$62,551,333</b>	<b>\$78,565,755</b>	<b>\$56,227,950</b>	<b>(\$22,337,805)</b>	<b>-28.43%</b>

**FY 2006 ADVERTISED REVENUE & RECEIPTS BY FUND  
SUMMARY OF NON-APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2004 Actual <sup>1</sup>	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan <sup>2</sup>	FY 2006 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>FAIRFAX COUNTY PARK AUTHORITY</b>						
<b>P17 Special Revenue - Park Authority</b>						
170 Park Revenue Fund	\$27,095,789	\$32,221,980	\$32,221,980	\$34,686,198	\$2,464,218	7.65%
<b>P37 Capital Projects - Park Authority</b>						
371 Park Capital Improvement Fund	\$1,531,458	\$0	\$370,000	\$0	(\$370,000)	-100.00%
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$28,627,247</b>	<b>\$32,221,980</b>	<b>\$32,591,980</b>	<b>\$34,686,198</b>	<b>\$2,094,218</b>	<b>6.43%</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$105,184,353</b>	<b>\$97,159,537</b>	<b>\$113,543,959</b>	<b>\$93,562,097</b>	<b>(\$19,981,862)</b>	<b>-17.60%</b>
<b>Appropriated from (Added to) Surplus</b>	<b>(\$1,749,418)</b>	<b>(\$1,397,868)</b>	<b>\$12,005,401</b>	<b>(\$1,145,990)</b>	<b>(\$13,151,391)</b>	<b>-109.55%</b>
<b>NET AVAILABLE</b>	<b>\$103,434,935</b>	<b>\$95,761,669</b>	<b>\$125,549,360</b>	<b>\$92,416,107</b>	<b>(\$33,133,253)</b>	<b>-26.39%</b>

**EXPLANATORY NOTE:**

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Non-Appropriated Funds."

<sup>1</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2003 to FY 2004:

Fund 170, Park Revenue Fund assumption of cash basis accounting reflecting the net effect of deferred revenue of \$396,044 higher than reflected in the County's accounting system.

<sup>2</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2004 to FY 2005:

Fund 371, Park Capital Improvement Fund, the FY 2005 beginning balance includes a reduction of \$120,164 due to revenues received in FY 2003 for the Laurel Hill Golf Course. This reflects a change in the financial reporting treatment of funds which were received from the sale of EDA Laurel Hill Public Facilities Revenue Bonds in 2003 and are now deposited with a trustee to be used for construction of the golf course.

**FY 2006 ADVERTISED EXPENDITURES BY FUND  
SUMMARY OF NON-APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 2004 Actual</b>	<b>FY 2005 Adopted Budget Plan</b>	<b>FY 2005 Revised Budget Plan</b>	<b>FY 2006 Advertised Budget Plan</b>	<b>Increase/ (Decrease) Over Revised</b>	<b>% Increase/ (Decrease) Over Revised</b>
<b>HUMAN SERVICES</b>						
<b>G10 Special Revenue Funds</b>						
117 Alcohol Safety Action Program	\$1,620,185	\$1,786,831	\$1,794,085	\$1,982,588	\$188,503	10.51%
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>						
<b>G70 Agency Funds</b>						
703 Northern Virginia Regional Identification System	\$498,987	\$608,824	\$637,512	\$647,761	\$10,249	1.61%
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>						
<b>H94 Other Housing Funds</b>						
940 FCRHA General Operating	\$2,483,786	\$2,764,358	\$2,773,670	\$2,934,588	\$160,918	5.80%
941 Fairfax County Rental Program	2,800,015	2,956,600	3,040,100	3,179,332	139,232	4.58%
945 Non-County Appropriated Rehabilitation Loan	6,112	155,309	155,309	15,000	(140,309)	-90.34%
946 FCRHA Revolving Development	146,587	0	871,611	0	(871,611)	-100.00%
947 FCRHA Capital Contributions	7,501	0	21,521	0	(21,521)	-100.00%
948 FCRHA Private Financing	18,027,366	1,328,268	22,196,720	1,225,536	(20,971,184)	-94.48%
949 Internal Service Fund	2,889,678	2,775,328	2,775,328	2,775,328	0	0.00%
950 Housing Partnerships	989,881	2,402,334	947,763	947,763	0	0.00%
965 Housing Grants Fund	461,776	0	637,288	0	(637,288)	-100.00%
<b>Total Other Housing Funds</b>	<b>\$27,812,702</b>	<b>\$12,382,197</b>	<b>\$33,419,310</b>	<b>\$11,077,547</b>	<b>(\$22,341,763)</b>	<b>-66.85%</b>
<b>H96 Annual Contribution Contract</b>						
966 Section 8 Annual Contribution	\$39,469,317	\$44,211,530	\$38,943,562	\$39,664,110	\$720,548	1.85%
967 Public Housing, Projects Under Management	5,040,860	5,336,526	5,356,147	5,483,128	126,981	2.37%
969 Public Housing, Projects Under Modernization	1,185,569	0	4,305,401	0	(4,305,401)	-
<b>Total Annual Contribution Contract</b>	<b>\$45,695,746</b>	<b>\$49,548,056</b>	<b>\$48,605,110</b>	<b>\$45,147,238</b>	<b>(\$3,457,872)</b>	<b>-7.11%</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$73,508,448</b>	<b>\$61,930,253</b>	<b>\$82,024,420</b>	<b>\$56,224,785</b>	<b>(\$25,799,635)</b>	<b>-31.45%</b>

**FY 2006 ADVERTISED EXPENDITURES BY FUND  
SUMMARY OF NON-APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>FAIRFAX COUNTY PARK AUTHORITY</b>						
<b>P17 Special Revenue - Park Authority</b>						
170 Park Revenue Fund	\$25,791,799	\$31,435,761	\$46,171,689	\$33,560,973	(\$12,610,716)	-27.31%
<b>P37 Capital Projects - Park Authority</b>						
371 Park Capital Improvement Fund	\$2,411,560	\$0	\$9,537,418	\$0	(\$9,537,418)	-100.00%
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$28,203,359</b>	<b>\$31,435,761</b>	<b>\$55,709,107</b>	<b>\$33,560,973</b>	<b>(\$22,148,134)</b>	<b>-39.76%</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$103,830,979</b>	<b>\$95,761,669</b>	<b>\$140,165,124</b>	<b>\$92,416,107</b>	<b>(\$47,749,017)</b>	<b>-34.07%</b>



**FY 2006 ADVERTISED CHANGES IN FUND BALANCE  
SUMMARY OF NON-APPROPRIATED FUNDS**

Fund Type/ Fund	Balance 6/30/03	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	From/(Added to) Surplus
<b>HUMAN SERVICES</b>					
<b>G10 Special Revenue Funds</b>					
117 Alcohol Safety Action Program	\$95,613	\$215,062	\$216,288	\$231,324	(\$15,036)
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>					
<b>G70 Agency Funds</b>					
703 NOVARIS	\$44,363	\$54,035	\$7,436	\$10,000	(\$2,564)
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>					
<b>H94 Other Housing Funds</b>					
940 FCRHA General Operating	\$6,789,382	\$7,948,709	\$7,747,849	\$7,451,518	\$497,191
941 Fairfax County Rental Program	1,431,704	1,863,709	1,872,911	1,979,169	(106,258)
945 Non-County Appropriated Rehabilitation Loan	214,969	210,211	215,771	218,169	(2,398)
946 FCRHA Revolving Development	1,844,682	3,943,346	4,004,764	4,449,551	(444,787)
947 FCRHA Capital Contributions	28,807	21,521	0	0	0
948 FCRHA Private Financing	10,275,209	7,310,350	5,975,565	5,948,654	26,911
949 Internal Service Fund	15,581	(260,163)	35,721	35,721	0
950 Housing Partnerships	145,408	145,408	145,408	145,408	0
965 Housing Grants Fund	42,413	42,413	40,382	40,382	0
<b>Total Other Housing Funds</b>	<b>\$20,788,155</b>	<b>\$21,225,504</b>	<b>\$20,038,371</b>	<b>\$20,268,572</b>	<b>(\$230,201)</b>
<b>H96 Annual Contribution Contract</b>					
966 Section 8 Annual Contribution	\$957,832	\$876,297	\$779,045	\$588,854	\$190,191
967 Public Housing, Projects Under Management	922,372	1,366,923	1,366,217	1,329,372	36,845
969 Public Housing, Projects Under Modernization	2,173,574	2,173,574	0	0	0
<b>Total Annual Contribution Contract</b>	<b>\$4,053,778</b>	<b>\$4,416,794</b>	<b>\$2,145,262</b>	<b>\$1,918,226</b>	<b>\$227,036</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$24,841,933</b>	<b>\$25,642,298</b>	<b>\$22,183,633</b>	<b>\$22,186,798</b>	<b>(\$3,165)</b>

**FY 2006 ADVERTISED CHANGES IN FUND BALANCE  
SUMMARY OF NON-APPROPRIATED FUNDS**

Fund Type/ Fund	Balance 6/30/03	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	From/(Added to) Surplus
<b>FAIRFAX COUNTY PARK AUTHORITY</b>					
<b>P17 Special Revenue - Park Authority</b>					
170 Park Revenue Fund	\$2,914,246	\$4,614,280	\$5,400,499	\$6,525,724	(\$1,125,225)
<b>P37 Capital Projects - Park Authority</b>					
371 Park Capital Improvement Fund	\$13,437,189	\$12,557,087	\$3,269,505	\$3,269,505	\$0
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$16,351,435</b>	<b>\$17,171,367</b>	<b>\$8,670,004</b>	<b>\$9,795,229</b>	<b>(\$1,125,225)</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$41,333,344</b>	<b>\$43,082,762</b>	<b>\$31,077,361</b>	<b>\$32,223,351</b>	<b>(\$1,145,990)</b>

**FY 2006 ADVERTISED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH  
APPROPRIATED AND NON-APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>						
<b>APPROPRIATED FUNDS</b>						
<b>G00 General Fund</b>						
Department of Housing and Community Development	\$5,346,547	\$5,145,893	\$5,289,662	\$5,745,045	\$455,383	8.61%
<b>H14 Special Revenue - Housing</b>						
141 Elderly Housing Programs	\$2,918,270	\$3,370,430	\$3,619,925	\$3,307,057	(\$312,868)	-8.64%
142 Community Development Block Grant	5,893,369	7,457,000	19,063,677	7,310,000	(11,753,677)	-61.65%
143 Homeowners and Business Loan Programs	1,189,741	1,518,594	6,763,081	1,743,567	(5,019,514)	-74.22%
144 Housing Trust Fund	661,901	1,507,838	24,360,231	1,685,061	(22,675,170)	-93.08%
145 HOME Investment Partnerships Grant	1,872,967	2,704,791	9,195,865	2,616,315	(6,579,550)	-71.55%
<b>Total Special Revenue Funds</b>	<b>\$12,536,248</b>	<b>\$16,558,653</b>	<b>\$63,002,779</b>	<b>\$16,662,000</b>	<b>(\$46,340,779)</b>	<b>-73.55%</b>
<b>H34 Capital Projects - Housing</b>						
340 Housing Assistance Program	\$1,665,302	\$935,000	\$15,883,484	\$2,935,000	(\$12,948,484)	-81.52%
341 Housing General Obligation Bond Construction	364,442	0	42,552	0	(42,552)	-100.00%
<b>Total Capital Project Funds</b>	<b>\$2,029,744</b>	<b>\$935,000</b>	<b>\$15,926,036</b>	<b>\$2,935,000</b>	<b>(\$12,991,036)</b>	<b>-81.57%</b>
<b>Total Appropriated Housing Authority</b>	<b>\$19,912,539</b>	<b>\$22,639,546</b>	<b>\$84,218,477</b>	<b>\$25,342,045</b>	<b>(\$58,876,432)</b>	<b>-69.91%</b>
<b>NON-APPROPRIATED FUNDS</b>						
<b>H94 Other Housing Funds</b>						
940 FCRHA General Operating	\$2,483,786	\$2,764,358	\$2,773,670	\$2,934,588	\$160,918	5.80%
941 Fairfax County Rental Program	2,800,015	2,956,600	3,040,100	3,179,332	139,232	4.58%
945 Non-County Appropriated Rehabilitation Loan	6,112	155,309	155,309	15,000	(140,309)	-90.34%
946 FCRHA Revolving Development	146,587	0	871,611	0	(871,611)	-100.00%
947 FCRHA Capital Contributions	7,501	0	21,521	0	(21,521)	-100.00%
948 FCRHA Private Financing	18,027,366	1,328,268	22,196,720	1,225,536	(20,971,184)	-94.48%
949 Internal Service Fund	2,889,678	2,775,328	2,775,328	2,775,328	0	0.00%
950 Housing Partnerships	989,881	2,402,334	947,763	947,763	0	0.00%
965 Housing Grants Fund	461,776	0	637,288	0	(637,288)	-100.00%
<b>Total Other Housing Funds</b>	<b>\$27,812,702</b>	<b>\$12,382,197</b>	<b>\$33,419,310</b>	<b>\$11,077,547</b>	<b>(\$22,341,763)</b>	<b>-66.85%</b>

**FY 2006 ADVERTISED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH  
APPROPRIATED AND NON-APPROPRIATED FUNDS**

<b>Fund Type/</b>	<b>Fund</b>	<b>FY 2004 Actual</b>	<b>FY 2005 Adopted Budget Plan</b>	<b>FY 2005 Revised Budget Plan</b>	<b>FY 2006 Advertised Budget Plan</b>	<b>Increase/ (Decrease) Over Revised</b>	<b>% Increase/ (Decrease) Over Revised</b>
<b>H96 Annual Contribution Contract</b>							
966 Section 8 Annual Contribution		\$39,469,317	\$44,211,530	\$38,943,562	\$39,664,110	\$720,548	1.85%
967 Public Housing, Projects Under Management		5,040,860	5,336,526	5,356,147	5,483,128	126,981	2.37%
969 Public Housing, Projects Under Modernization		1,185,569	0	4,305,401	0	(4,305,401)	-100.00%
<b>Total Annual Contribution Contract</b>		<b>\$45,695,746</b>	<b>\$49,548,056</b>	<b>\$48,605,110</b>	<b>\$45,147,238</b>	<b>(\$3,457,872)</b>	<b>-7.11%</b>
<b>Total Non-Appropriated Housing Authority</b>		<b>\$73,508,448</b>	<b>\$61,930,253</b>	<b>\$82,024,420</b>	<b>\$56,224,785</b>	<b>(\$25,799,635)</b>	<b>-31.45%</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>		<b>\$93,420,987</b>	<b>\$84,569,799</b>	<b>\$166,242,897</b>	<b>\$81,566,830</b>	<b>(\$84,676,067)</b>	<b>-50.94%</b>
<b>PARKS, RECREATION AND LIBRARIES</b>							
<b>APPROPRIATED FUNDS</b>							
<b>G00 General Fund</b>							
Fairfax County Park Authority		\$22,160,632	\$23,141,114	\$23,154,114	\$24,151,733	\$997,619	4.31%
<b>G30 Capital Project Funds</b>							
370 Park Authority Bond Construction		\$23,541,205	\$0	\$34,165,204	\$0	(\$34,165,204)	-100.00%
<b>Total Appropriated Park Authority</b>		<b>\$45,701,837</b>	<b>\$23,141,114</b>	<b>\$57,319,318</b>	<b>\$24,151,733</b>	<b>(\$33,167,585)</b>	<b>-57.86%</b>
<b>NON-APPROPRIATED FUNDS</b>							
<b>P17 Special Revenue - Park Authority</b>							
170 Park Revenue Fund		\$25,791,799	\$31,435,761	\$46,171,689	\$33,560,973	(\$12,610,716)	-27.31%
<b>P37 Capital Projects - Park Authority</b>							
371 Park Capital Improvement Fund		\$2,411,560	\$0	\$9,537,418	\$0	(\$9,537,418)	-100.00%
<b>Total Non-Appropriated Park Authority</b>		<b>\$28,203,359</b>	<b>\$31,435,761</b>	<b>\$55,709,107</b>	<b>\$33,560,973</b>	<b>(\$22,148,134)</b>	<b>-39.76%</b>
<b>TOTAL PARKS, RECREATION AND LIBRARIES</b>		<b>\$73,905,196</b>	<b>\$54,576,875</b>	<b>\$113,028,425</b>	<b>\$57,712,706</b>	<b>(\$55,315,719)</b>	<b>-48.94%</b>
<b>TOTAL EXPENDITURES</b>		<b>\$167,326,183</b>	<b>\$139,146,674</b>	<b>\$279,271,322</b>	<b>\$139,279,536</b>	<b>(\$139,991,786)</b>	<b>-50.13%</b>

# Fairfax County Park Authority Trust Funds

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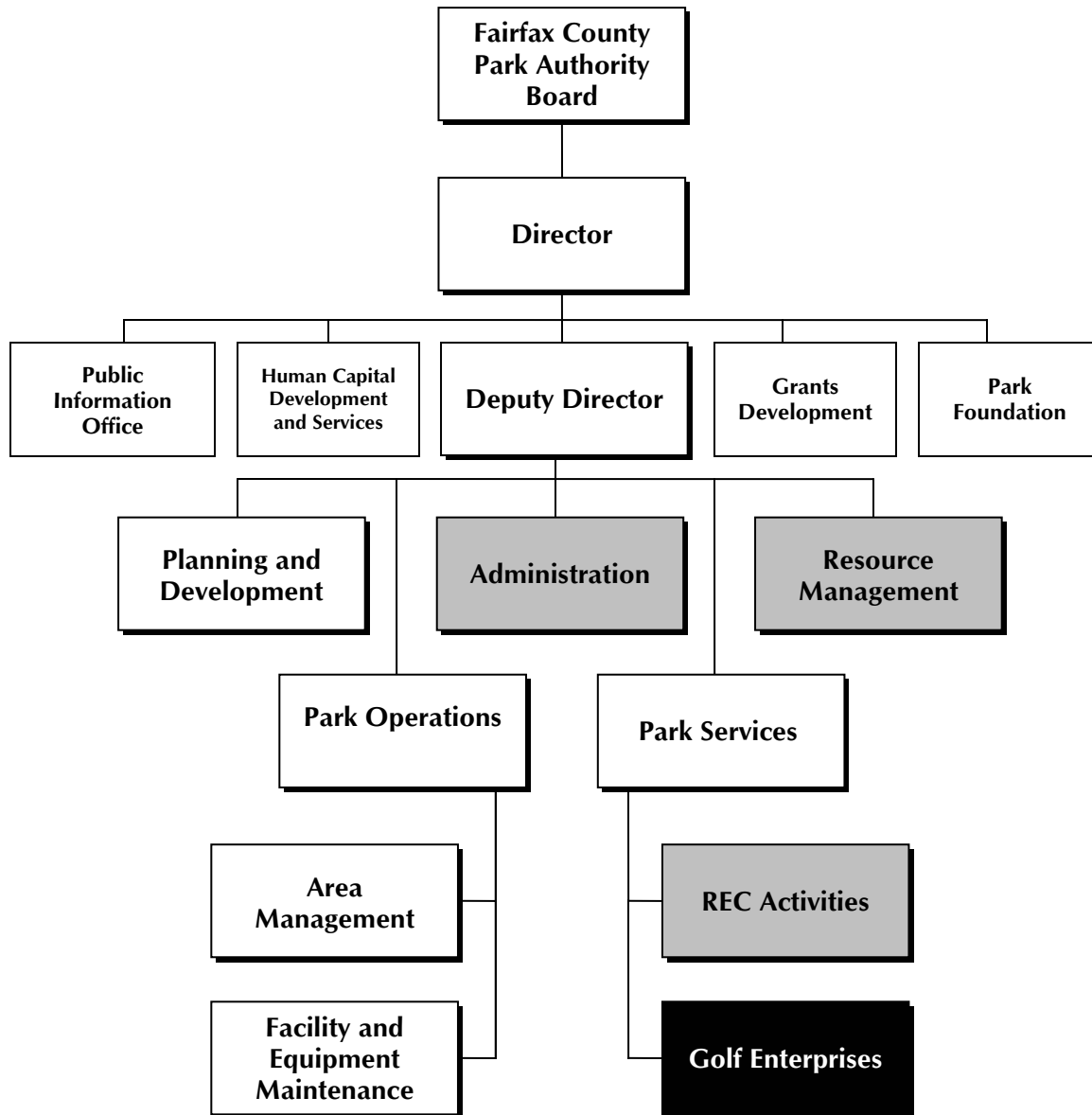
## Overview

The Fairfax County Park Authority operates two separate and distinct Trust Funds. All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act. These funds provide support for the Park Authority which maintains and operates 388 parks, and over 23,515 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

- ◆ **Fund 170 - Park Revenue Fund**
- ◆ **Fund 371 - Park Capital Improvement Fund**

# Fund 170 Park Revenue Fund



Denotes Cost Centers that are included in both the General Fund and Fund 170, Park Revenue Fund.

Denotes Cost Center that is only in Fund 170, Park Revenue Fund.

## Mission

To set aside public spaces for, and assist citizens in, the protection and enhancement of environmental values, diversity of natural habitats and cultural heritage; to guarantee that these resources will be available to both present and future generations; to create and sustain quality facilities and services that offer citizens opportunities for recreation, improvement of their physical and mental well-being, and enhancement of their quality of life.

# Fund 170

## Park Revenue Fund

### Focus

The Park Authority currently maintains and operates 388 parks on 23,515 acres of land, including recreation centers, historic sites, nature centers and natural areas, golf courses, athletic fields, public gardens, and neighborhood, community, district and countywide parks. Recent surveys have shown that 90 percent of County residents utilize the parks. Under the policy oversight of a 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the Board of Supervisors, the Park Authority manages acquisition, preservation, development, maintenance and operation of these assets and activities through five funds: the General Fund, Park Revenue Fund, General County Construction Fund, the Park Authority Bond Construction Fund and the Park Capital Improvement Fund. The Park Authority Board has direct fiduciary responsibility for the Park Revenue Fund, while the County has fiduciary responsibility for the other four funds. The Park Authority also aggressively seeks management initiatives and alternate funding sources to sustain the delivery of quality services and facilities. The Park Foundation, established to create a more structured method to seek gifts from foundations, corporations and individuals, collaborates with the Park Authority on potential funding opportunities. Grants, donations, the Adopt-A-Field and Adopt-A-Park programs, as well as many “friends groups” and other partnerships have provided over \$1 million in cash and in-kind contributions.

The Park Revenue Fund is primarily supported from user fees and charges generated at the agency’s revenue supported facilities which include recreation centers, golf courses, lake parks, nature centers, historic sites and various other major parks. The Park Authority’s enabling legislation states that revenues must be spent exclusively for park purposes. Revenue received from recreation centers and golf courses are designed to fully recover the annual operating and maintenance costs of these facilities, while the revenue received from the lake parks, nature centers, historic sites and various other major parks only cover a portion of the annual costs. Overlap between the General Fund and Park Revenue Fund occurs in operating lake parks. The General Fund pays for the administrative salaries and some operating costs associated with the policy, communication and leadership activities of the Director’s Office as well as funding administrative costs for purchasing, accounting, and payroll and risk management procedural compliance. Additionally, the General Fund supports the Revenue Fund operations of nature centers, historic sites and other major parks by funding utility and general maintenance costs. The table below summarizes the revenue-generating facilities administered by the Park Authority:

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Promoting community involvement through partnerships, focus groups and Internet communication;
- Practicing education, environmental stewardship through preserving open space and protecting park resources;
- Providing leisure opportunities to citizens of all ages and abilities;
- Maintaining sound financial management practices and expanding alternative funding opportunities;
- Maintaining sound infrastructure of facilities;
- Building capacity for growth and change; and
- Capturing emerging issues as identified by the Park Authority Board, citizens or Park Authority staff.

Recreation Centers	Golf Courses	Lake Parks	Nature Centers, Historic Sites and Other Major Parks <sup>1</sup>
Providence Lee District Audrey Moore Mount Vernon Oak Marr South Run Spring Hill George Washington Cub Run	Twin Lakes Burke Lake Jefferson Greendale Pinecrest Oak Marr Laurel Hill	Lake Accotink Lake Fairfax Burke Lake	Hidden Oaks Nature Center Hidden Pond Nature Center Huntley Meadows Park Riverbend Park Walney Visitor Center Cabell’s Mill Clark House Dranesville Tavern Great Falls Grange Hall

## Fund 170 Park Revenue Fund

Recreation Centers	Golf Courses	Lake Parks	Nature Centers, Historic Sites and Other Major Parks <sup>1</sup>
			Hunter House Old Schoolhouse Stone Mansion Wakefield Chapel Colvin Run Mill Sully Historic Site Frying Pan Park Green Spring Gardens Park

<sup>1</sup> Primarily General Fund supported.


Because of the Park Authority Board's fiduciary responsibility for the Park Revenue Fund, management of these facilities must quickly respond to changing expectations in order to maintain customer loyalty. Changing customer expectations have resulted in continued fitness service expansions at recreation centers, improved practice/teaching facilities at golf courses, and greater emphasis on themed entertainment experiences such as the recently completed mini golf course at Burke Lake Park. The Park Authority will also be opening two major new facilities, Cub Run Recreation Center in FY 2005 and Laurel Hill Golf Course in FY 2006. The new facilities and service refinements come as a result of customer survey feedback and nationwide recreational trends.

To address the growing and diverse needs, as well as the changing expectations of the citizens, in February 2004 the Park Authority completed a Needs Assessment Study. The study resulted in a 10-Year Action Plan including a phased-in 10-year Capital Improvement Plan. Based on projected citizen demand, population growth, trends and data analysis, the Fairfax County Park Authority Board adopted countywide facility standards that identify Fairfax County's additional recreational facilities and land acquisition needs through the year 2013 which are projected to cost \$376 million. In addition to funding for additional facilities and land acquisition, funding will be necessary to operate, support, sustain, and protect years of County investment in existing facilities that include 505 athletic fields at Elementary and Middle Schools maintained by the Park Authority. A Condition Assessment of existing facilities and infrastructure also has been completed as part of the Needs Assessment. This study indicates that requirements may cost up to \$100 million (for the General Fund and Park Revenue Fund combined) over the next 10 years for repairs and renovations to existing facilities and infrastructure. The decline of these facilities and infrastructure is largely attributable to age, usage and limited resources to perform required life-cycle maintenance. The desire of the community to preserve and maintain existing parks was evident in the qualitative and quantitative data gleaned from the Needs Assessment process. Although annual funding is provided to address maintenance issues, the Park Authority will explore additional funding opportunities to address the age of critical park infrastructure and the requirements outlined in the Needs Assessment.





## Fund 170 Park Revenue Fund




### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Maintaining Safe and Caring Communities	Recent Success	FY 2006 Initiative	Cost Center
Continue partnership with health care professionals to expand public access to rehabilitation and health maintenance services at County RECenters.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Rec Activities
Mt. Vernon RECenter was used by Emergency Services as their local Command Center in the aftermath of Hurricane Isabel and provided a location for residents to shower who lost water service due to flooding.	<input checked="" type="checkbox"/>		Rec Activities
Continue partnership with Fairfax County homeless shelters to offer free summer camps to their resident children. In FY 2004, the Parks and Community Together (PACT) Camp for Homeless Children program served over 30 children from six shelters for a total of 97 weeks of camp. PACT, which is exclusively underwritten by contributions from local corporations, area businesses, major foundations and caring individuals, received \$25,000.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Rec Activities
Lee District RECenter, in conjunction with Providence RECenter, hosted the 2004 Spring Flipside Festival attracting over 900 teens to the park.	<input checked="" type="checkbox"/>		Rec Activities
Participated in a multi-agency team to develop a training module for Character Counts, a program that promotes values and character in children. Trained over 400 staff from County youth programs and over 800 children participated in Character Counts activities this past summer.	<input checked="" type="checkbox"/>		Rec Activities
Continue to support gang awareness and prevention efforts through after school activities for teens; summer camp programs; staff training; participation on the Annandale Gang Task Force; and in park master plan efforts such as at Ossian Hall Park.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Rec Activities



## Fund 170 Park Revenue Fund

 <b>Building Livable Spaces</b>	Recent Success	FY 2006 Initiative	Cost Center
<p>Responded to citizens' varied recreational interests through the construction of the County's first skate park at Wakefield Park. The park opened in April 2004.</p>	<input checked="" type="checkbox"/>		Rec Activities
<p>Enhanced recreational opportunities for citizens of all ages through the construction of the new mini-golf course at Burke Lake Park. The Park Authority used the same contractor to design and build the mini-golf course, thereby achieving both cost and time savings. This was the first of its kind and the Park Authority needed a special permit to get it approved. The new facility opened in September 2003.</p>	<input checked="" type="checkbox"/>		Rec Activities
<p>Continue planning efforts for the Laurel Hill Golf Course to offer recreational opportunities for citizens in the southern part of the County. This new facility is scheduled to open in September 2005.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Golf Enterprises
<p>Continued efforts to provide recreational opportunities for citizens in the western part of the County, supported construction and planned for the opening of the new Cub Run RECenter with an anticipated completion date in FY 2005.</p>	<input checked="" type="checkbox"/>		Rec Activities
 <b>Building Livable Spaces</b>	Recent Success	FY 2006 Initiative	Cost Center
<p>Completed a Needs Assessment evaluation to address the recreation, open space and park needs of Fairfax County residents for the next 10 years. This assessment defines the Park Authority's role in future land acquisition, facility renovation and new capital improvements. A unique and valuable aspect of this Needs Assessment process is that the resulting community facility needs form the basis for a 10-year phased Capital Improvement Plan (CIP). The CIP provides the overall long-range framework with recommended allocation of capital resources by facility type to meet the projected citizen's park and recreation needs. The plan is a guide for decision makers to use in creating future bond programs and is tied directly to the demonstrated citizen needs.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Planning and Development


## Fund 170 Park Revenue Fund

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>Continue to enhance Web site information to improve customer service. Recent additions include information on Wakefield Skate Park, Cub Run RECenter and Laurel Hill Golf Course. Updated or added information about programs and services; monthly calendars for swimming pools, gymnasiums, and the ice arena; an ADA Park Accessibility Guide; and a direct feedback email link to the ADA/Inclusion Coordinator. Staff is currently working on a strategic initiative to implement new e-commerce functions, including facility pass sales and reservations.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<p>Rec Activities  Golf Enterprises</p>
<p>Initiated a new newsletter, Par for the Course, to communicate information about golf course operations and services to the public. Information includes initiatives such as the Combo Classic Golf Tournament that provides a tournament targeted at disabled golfers and the Park Authority's environmentally sensitive bio-dredging program.</p>	<input checked="" type="checkbox"/>		<p>Golf Enterprises</p>
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>Continue to promote employee health and wellness to businesses and organizations by providing opportunities to contract with the RECenters for their employee use.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<p>Rec Activities</p>
<p>Continue to support the county's many dual income and single parent families by providing access to healthy and wholesome child care services during the summer, non-school season.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<p>Rec Activities</p>
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
<p>In cooperation with the Resource Management Division, established a naturalist position at Cub Run RECenter that will provide the first multi-disciplinary offering of its type at a Park Authority RECenter.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<p>Rec Activities</p>
<p>Piloted a new environmentally friendly biological dredging program at Twin Lakes Golf Course with plans to expand to other golf courses. The program has improved the condition of the water supply, thus helping to prolong the life of critical irrigation systems.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<p>Golf Enterprises</p>

## Fund 170 Park Revenue Fund

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Added to <i>Parktakes</i> magazine general information on the park system and services in multiple languages (Spanish, Korean, Vietnamese and Farsi).	✓	✓	Rec Activities
Completed the third year of operation for the Youth Golf Initiative. This program offers golf instruction, equipment, transportation and course access to at-risk youth in the Route 1 corridor area. The program is funded in part through a grant from the United States Golf Association Foundation in partnership with the Fairfax County Department of Family Services.	✓	✓	Golf Enterprises
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Conducted multiple surveys (RECenter users; picnic/shelter renters) to measure citizen satisfaction with services and will plan improvements based on results. Additional surveys are planned for FY 2006.	✓	✓	Rec Activities
Added significant speed to point-of-sale and interactive voice response (IVR) credit card transactions by coordinating and implementing cutover to Internet-based Govolution process from dial-up ICVerify process.	✓		Rec Activities
Presented the annual recreation trend report to the Park Authority Board and staff. Information assists decision-makers in future funding decisions.	✓	✓	Rec Activities
Implemented a strategy to reduce deferred revenue liability associated with unused visits on fixed visit passes by adding expiration dates to passes. The effect will first be realized with a significant reduction in deferred revenue for FY 2006.	✓		Rec Activities Administration
Completed first phase of a Strategic Plan strategy to develop retention statistics and retention strategies in key revenue areas. A study of RECenter pass-holder check-in activity over a two year period was completed. For FY 2006, study will compare user activity between general users and Fit Linxx subscribers.	✓	✓	Rec Activities

## Fund 170 Park Revenue Fund

 Exercising Corporate Stewardship	Recent Success	FY 2006 Initiative	Cost Center
Continue to exercise sound management of resources and assets by encouraging Park Authority staff to use their creative talents to increase net revenue by developing new revenue fund programs. Through the Enterprise Fund Initiative program and the Net Revenue Initiative program, employees may receive seed money to start a program that was not included in the regular budget cycle. Once the seed money is recouped and the program becomes revenue-producing, the employee is eligible for a percentage of the net revenue. In FY 2003, two new revenue programs were initiated under the Enterprise Fund Initiative program.	☑	☑	Administration

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	223/ 222.75	232/ 231.75	232/ 231.75	232/ 231.75
Expenditures:				
Personnel Services	\$16,508,033	\$19,510,306	\$19,510,306	\$21,460,513
Operating Expenses	8,275,049	10,763,386	10,763,386	11,259,535
Recovered Costs	(404,212)	(439,377)	(439,377)	(913,851)
Capital Equipment	344,102	534,000	534,000	687,330
Bond Costs	1,068,827	1,067,446	15,803,374	1,067,446
<b>Total Expenditures</b>	<b>\$25,791,799</b>	<b>\$31,435,761</b>	<b>\$46,171,689</b>	<b>\$33,560,973</b>

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$1,950,207**  
 An increase of \$1,950,207 in Personnel Services is primarily associated with salary adjustments necessary to support the County compensation program (including full year funding for Laurel Hill Golf Course) and with projected salaries for positions associated with the Park Bond Referendum passed in the November 2004 election (these salaries are 100 percent recoverable from Fund 370). Funding also provides for an increase in the shift differential rate to \$0.85 for the evening shift and \$1.10 for the midnight shift.
- ◆ **Other Adjustments** **\$496,149**  
 An increase of \$496,149 in Operating Expenses is primarily attributed to ground maintenance and facility supplies, printing and advertising expenses, utility costs, repairs and maintenance and fuel costs associated with the operation of the Laurel Hill Golf Course (scheduled to open in September 2005), and staff development training for employees.
- ◆ **Recovered Costs** **(\$474,474)**  
 An increase of \$474,474 in Recovered Costs primarily associated with FY 2006 projected salaries for positions associated with the Park Bond Referendum passed in the November 2004 election.

## Fund 170 Park Revenue Fund

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- ◆ **Carryover Adjustments** **(\$14,735,928)**  
A decrease of \$14,735,928 in Bond Costs due to the carryover of one-time expenses as part of the *FY 2004 Carryover Review*. These one-time expenses were associated with the Revenue Anticipation Note authorized to acquire the Hunter Tract property.
  
- ◆ **Capital Equipment** **\$687,330**  
Funding in the amount of \$687,330 is included for Capital Equipment. Of this total, \$114,330 is included for the replacement of two vehicles and five off-road utility vehicles. In addition, \$192,000 is included for the replacement of golf course equipment for maintenance of existing courses, including six mowers, one tractor, a range ball pre-soaker and dispenser, and a canopy. An amount of \$231,000 is also provided for recreation activities, including the replacement of exercise equipment, additional aquatic entertainment equipment, a video editing system and surveillance equipment. Finally, \$150,000 is included for the replacement of the 40-year old locomotive at the Burke Lake Park.
  
- ◆ **Revenues** **\$2,464,218**  
An increase of \$2,464,218 in Revenues primarily associated with the operation of the Laurel Hill Golf Course and from RECenter fee increases and program growth. Specifically, it is anticipated that the Laurel Hill Golf Course, scheduled to open in September 2005, will generate approximately \$1.8 million in revenue. The remaining increase is associated with RECenter fee increases and program growth.

### **Changes to FY 2005 Adopted Budget Plan**

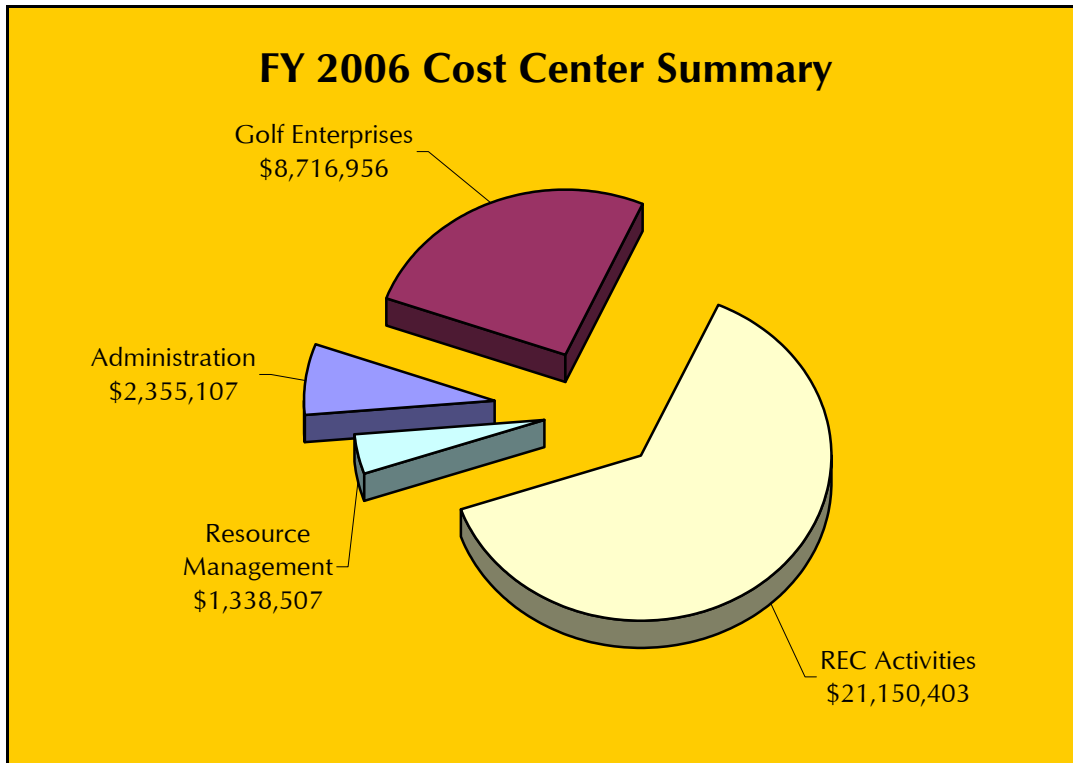
The following funding adjustments reflect all approved changes in the *FY 2005 Revised Budget Plan* since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the *FY 2004 Carryover Review* and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$14,735,928**  
As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$14,735,928 in expenditures due to a debt service payment associated with a Revenue Anticipation Note (RAN) approved by the Board of Supervisors on July 28, 2004 and due in FY 2005.

# Fund 170 Park Revenue Fund

## Cost Centers

The four Cost Centers of the Park Revenue Fund are Administration, Golf Enterprises, REC Activities and Resource Management. The Cost Centers work together to fulfill the mission of the Fund and carry out the key initiatives for the Fiscal Year.



## Administration

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	8/ 8	8/ 8	8/ 8	8/ 8
<b>Total Expenditures<sup>1</sup></b>	<b>\$1,988,895</b>	<b>\$2,300,209</b>	<b>\$17,036,137</b>	<b>\$2,355,107</b>

<sup>1</sup> The FY 2005 Revised Budget Plan reflects an allocation of bond proceeds related to the refunding of the Park Facilities Revenue Bonds, Series 1995.

Position Summary	
1 Network Telecom Analyst II	2 Engineers III
2 Network Telecom Analysts I	2 Engineers II
	1 Sr. Right-of-Way Agent
<b>TOTAL POSITIONS</b>	
<b>8 Positions / 8.0 Staff Years</b>	

# Fund 170

## Park Revenue Fund

### Key Performance Measures

#### Goal

To implement Park Authority Board policies and provide high quality administrative and business support to all levels of the Park Authority in order to assist division management in achieving Park Authority mission-related objectives.

#### Objectives

- ◆ To manage expenditures, revenues, and personnel and to provide safety and information technology services for the Park Authority, with at least 75 percent customer satisfaction, while achieving at least 80 percent of the approved administration division's work plan objectives.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Annual budget expenditures administered	\$18,783,282	\$19,933,554	\$22,398,071 / \$21,315,310	\$24,261,303	\$28,381,087
Employees served	2,178	2,109	2,267 / 2,623	2,724	2,749
PC's, servers, and printers	538	538	545 / 553	568	600
<b>Efficiency:</b>					
Expenditure per Purchasing/Finance SYE	\$782,637	\$830,565	\$973,829 / \$926,753	\$1,078,280	\$1,261,382
Agency employees served per HR SYE	272	234	267 / 309	320	323
IT Components per IT SYE	76.86	89.67	90.83 / 92.17	94.67	100.00
<b>Service Quality:</b>					
Customer satisfaction	NA	94%	75% / 96%	75%	75%
<b>Outcome:</b>					
Percent of annual work plan objectives achieved	NA	90%	80% / 85%	80%	80%

### Performance Measurement Results

In an effort to provide broader linkage to the budget and to the agency's strategic plan, the Park Authority updated performance measurement (PM) objective statements, with revised performance indicators beginning in FY 2003. A customer satisfaction survey is circulated annually to internal Park Authority customers of the Administration Division. The internal survey tool was designed to measure how satisfied customers are with administrative functions and staff behaviors. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as "Very Satisfied" or "Somewhat Satisfied" on a five-point scale. In FY 2004, the division had a satisfaction rating of 96 percent. However, workloads will increase as a result of the anticipated opening of Cub Run RECenter in FY 2005 and Laurel Hill Golf Course in FY 2006. As a result, customer satisfaction may decrease from the FY 2004 actuals in FY 2005 and FY 2006; however the division will make every effort to maintain its objective target of 75 percent.



# Fund 170 Park Revenue Fund

## Golf Enterprises

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	70 / 70	77 / 77	77 / 77	77 / 77
<b>Total Expenditures</b>	<b>\$6,097,015</b>	<b>\$7,413,006</b>	<b>\$7,413,006</b>	<b>\$8,716,956</b>

Position Summary				
3 Park/Rec Specialists IV	4 Laborers III	3 Golf Course Supts. III		
3 Park/Rec Specialists III	10 Laborers II	1 Golf Course Supt. II		
3 Park/Rec Specialists II	6 Laborers I	3 Golf Course Supts. I		
7 Park/Rec Specialists I	6 Sr. Utility Workers	4 Motor Equip. Operators		
8 Park/Rec Assistants	6 Utility Workers	2 Automotive Mechs. I		
5 Facility Attendants II	1 Labor Crew Chief	1 Administrative Assistant III		
1 Park Management Spec. II				
<b>TOTAL POSITIONS</b>				
77 Positions / 77.0 Staff Years				

## Key Performance Measures

### Goal

To operate and maintain quality golf facilities, programs, and services for the use and enjoyment of Fairfax County citizens and visitors; plan for future golf needs countywide; and provide opportunities and programs that enhance the growth of the sport as a life-long leisure activity.

### Objectives

- ◆ To increase the number of golf rounds played to nearly 385,000, while increasing the overall satisfaction rating for golfers from 62 percent to 65 percent.
- ◆ To maintain cost recovery at a minimum of 132.10 percent, with a target of 138 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Rounds played	377,367	298,963	390,000 / 322,526	347,652	384,811
Gross revenue	\$9,009,693	\$7,480,898	\$9,510,000 / \$8,145,188	\$9,925,433	\$11,515,357
<b>Efficiency:</b>					
Expense/rounds played	\$8.88	\$20.37	\$17.42 / \$18.90	\$21.32	\$22.65
Revenue per round	\$23.98	\$25.02	\$24.60 / \$25.25	\$28.55	\$29.92
<b>Service Quality:</b>					
Percent "Very" Satisfied	NA	59%	80% / 62%	65%	65%

# Fund 170 Park Revenue Fund

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Outcome:</b>					
Percent change in rounds played	6.0%	(20.4%)	30.5% / 7.9%	7.8%	10.7%
Cost recovery percentage (1)	144.30%	122.81%	140.00% / 133.59%	133.89%	132.10%

(1) The 138 percent is a management target the agency hopes to achieve; the cost recovery percentages shown for FY 2005 and FY 2006 are the budgeted percentages.

Please Note: The Course Condition rating was eliminated as a key performance measure. The rating is only assessed every four or five years, thus it does not lend itself to year-to-year comparisons.

## Performance Measurement Results

In FY 2004, rounds played increased due to better weather conditions as compared to the previous year, however the first half of the year was impacted due to wet weather patterns. As a result, the cost recovery target of a minimum of 138 percent and estimate of 140 percent was not achieved.

The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The FY 2005 budget established an original satisfaction target of 80 percent as a best guess, without any prior benchmark data as a basis. Two years of data has shown that the original target was set too high and it is now being adjusted to 65 percent for the FY 2005 and FY 2006 estimates. FCPA will strive to achieve the 65 percent target by being more responsive to customer input and needs as identified in the survey results.

## REC Activities

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	136/ 136	138/ 138	138/ 138	138/ 138
<b>Total Expenditures</b>	<b>\$16,737,630</b>	<b>\$20,589,517</b>	<b>\$20,589,517</b>	<b>\$21,150,403</b>

Position Summary				
1 Recreation Division Supervisor I	1 Management Analyst III	8 Custodians II		
1 Park Management Specialist II	2 Management Analysts II	3 Custodians I		
2 Park Management Specialists I	1 Information Officer II	1 Electronic Equipment Tech. II		
7 Park/Rec Specialists IV	7 Facility Attendants II	1 Painter II		
4 Park/Rec Specialists III	2 Facility Attendants I	1 Producer/Director		
16 Park/Rec Specialists II	11 Administrative Assistants III	1 Business Analyst II		
16 Park/Rec Specialists I	1 Naturalist/Historian Senior Interpreter	1 Graphic Artist III		
40 Park/Rec Assistants	8 Preventative Maintenance Specialists	1 Publications Assistant		
		1 Photographic Specialist		
<b>TOTAL POSITIONS</b>				
<b>138 Positions / 138.0 Staff Years</b>				

# Fund 170

## Park Revenue Fund

### Key Performance Measures

#### Goal

To provide financially self-sufficient recreational facilities and services that meet the expectations of the citizens of Fairfax County in order to enhance their quality of life by providing opportunities to develop lifetime leisure pursuits.

#### Objectives

- ◆ To achieve and maintain a rate of 5.3 service contacts per household, and a customer satisfaction rating of 75 percent in order to provide opportunities for Fairfax County citizens to enhance their recreational, fitness, health, and leisure activities while learning about linkages between these resources and a healthy community and personal life.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Service contacts	1,966,460	1,822,901	1,991,740 / 2,022,795	2,004,990	2,045,800
<b>Efficiency:</b>					
Service contacts per household	5.41	4.93	5.30 / 5.38	5.30	5.30
<b>Service Quality:</b>					
Percent "Very" Satisfied	NA	69%	80% / 71%	75%	75%
<b>Outcome:</b>					
Percent of households indicating parks/recreation services are "very" important or "extremely" important to their quality of life	NA	77%	75% / 72%	75%	75%

### Performance Measurement Results

Service Quality data is collected via household surveys. The external survey tool is designed to measure how important various park resources or services are in the lives of Fairfax County households. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The FY 2005 budget established an original satisfaction target of 80 percent as a best guess, without any prior benchmark data as a basis. Two years of data has shown that the original target was set too high and it is now being adjusted to 75 percent for the FY 2005 and FY 2006 estimates. The results of FY 2004 indicate an actual of 71 percent. FCPA will strive to achieve the 75 percent target by being more responsive to customer input and needs as identified in the survey results.

# Fund 170 Park Revenue Fund

## Resource Management

Funding Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	9/ 8.75	9/ 8.75	9/ 8.75	9/ 8.75
<b>Total Expenditures</b>	<b>\$968,259</b>	<b>\$1,133,029</b>	<b>\$1,133,029</b>	<b>\$1,338,507</b>

Position Summary					
1	Historian II	1	Assistant Historian	1	Administrative Assistant V
1	Historian I	1	Park/Rec Specialist III	1	Custodian II
2	Facility Attendants II, 1 PT	1	Park/Rec Specialist I		
<b>TOTAL POSITIONS</b>					
9 Positions / 8.75 Staff Years <span style="float: right;">PT Denotes Part-Time Position</span>					

## Key Performance Measures

### Goal

To maintain and expand the availability of division services, programs, publications and facilities for citizens of Fairfax County and visitors of our parks in order to provide opportunities for education and appreciation of their natural and cultural heritage.

### Objectives

- ◆ To increase visitor contacts by 2.7 percent, from 214,217 to 220,000, while maintaining a customer satisfaction rating of 75 percent in response to citizens' requests for information and education regarding Fairfax County's natural, cultural, and horticultural resources and heritage.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Visitor contacts	159,485	162,199	185,000 / 205,489	214,217	220,000
<b>Efficiency:</b>					
Visitors contacts per household	0.43	0.44	0.49 / 0.55	0.56	0.56
<b>Service Quality:</b>					
Percent of visitors "very" satisfied with program and services	NA	76%	77% / 74%	75%	75%
<b>Outcome:</b>					
Percent of households indicating that natural, cultural and horticultural resources, facilities and services are "extremely" or "very" important to quality of life	NA	68%	70% / 63%	65%	68%
Percent change in number of visitor contacts	(1.5%)	1.7%	14.1% / 26.6%	4.2%	2.7%

## **Fund 170**

### **Park Revenue Fund**

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#### **Performance Measurement Results**

The number of Visitor Contacts represents actual counts of those visitors participating in Resource Management division (RMD) programs, events or other services and does not include other visitors who use RMD parks and facilities in unstructured activities.

The Park Authority's Performance Measurement Satisfaction survey is designed to measure the importance of various park resources or services in the lives of Fairfax County households. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The Quality of Life outcome reflects the percent of respondents who indicated that park resources or services were "extremely" or "very" important, when given the choices of "extremely, very, somewhat or not at all" important. The percent of households indicating that natural, cultural and horticultural resources, facilities and services are "extremely" or "very" important to quality of life is 63 percent for FY 2004 and is expected increase slightly for FY 2005 and FY 2006.

# Fund 170 Park Revenue Fund

## FUND STATEMENT

Fund Type P17, Non-Appropriated Funds

Fund 170, Park Revenue Fund

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$2,914,246</b>	<b>\$3,327,802</b>	<b>\$4,614,280</b>	<b>\$5,400,499</b>
Revenue:				
Sale of Note	\$0	\$0	\$0	\$0
Interest on Bond Proceeds	8,321	21,000	21,000	13,199
Park Fees	27,295,466	31,950,980	31,950,980	34,418,147
Interest	28,046	90,000	90,000	30,569
Donations	160,000	160,000	160,000	224,283
<b>Total Revenue<sup>1</sup></b>	<b>\$27,491,833</b>	<b>\$32,221,980</b>	<b>\$32,221,980</b>	<b>\$34,686,198</b>
Transfers In:				
County Construction (303) <sup>2</sup>	\$0	\$0	\$14,735,928	\$0
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,735,928</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$30,406,079</b>	<b>\$35,549,782</b>	<b>\$51,572,188</b>	<b>\$40,086,697</b>
Expenditures:				
Personnel Services	\$16,508,033	\$19,510,306	\$19,510,306	\$21,460,513
Operating Expenses	8,275,049	10,763,386	10,763,386	11,259,535
Recovered Costs	(404,212)	(439,377)	(439,377)	(913,851)
Capital Equipment	344,102	534,000	534,000	687,330
Debt Service:				
Fiscal Agent Fee	1,381	2,000	2,000	2,000
Accrued Bond Interest Payable	1,067,446	1,065,446	1,065,446	1,065,446
Debt Service for RAN	0	0	14,735,928	0
<b>Total Expenditures</b>	<b>\$25,791,799</b>	<b>\$31,435,761</b>	<b>\$46,171,689</b>	<b>\$33,560,973</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$4,614,280</b>	<b>\$4,114,021</b>	<b>\$5,400,499</b>	<b>\$6,525,724</b>
Debt Service Reserve	\$1,078,000	\$1,078,000	\$1,078,000	\$1,671,296
Managed Reserve <sup>4</sup>	2,636,280	1,512,426	2,636,276	2,636,276
Supplemental Debt Reserve	0	0	0	0
Set Aside Reserve <sup>5</sup>	900,000	1,523,595	1,686,223	2,218,152
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 170

## Park Revenue Fund

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<sup>1</sup> The fund statement above reflects cash basis accounting. This method differs from the Park Authority's Comprehensive Annual Financial Report (CAFR-FAMIS) which records revenue for unused Park passes in order to be in compliance with Generally Accepted Accounting Principles. The difference in the amount of revenue recognized under the cash basis accounting method used above and not recognized in the Park Authority's CAFR is \$2,900,687. The net effect of deferred revenue is that the FY 2004 Actual column shown above is \$396,044 higher than reflected in the County's accounting system.

<sup>2</sup> Represents revenue to issue a new Revenue Anticipation Note (RAN) for the purpose of providing funding to retire the previously issued RAN authorized for the purpose of acquiring park land (Hunter Tract).

<sup>3</sup> The Park Revenue Fund maintains fund balances at adequate levels relative to projected operation and maintenance expenses, as well as debt service requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>4</sup> The Managed Reserve represents set aside cash flow and emergency reserves for operations as a contingency for unanticipated Operating Expenses or a disruption in the revenue stream.

<sup>5</sup> The Set Aside Reserve is used to fund renovations and repairs at various park facilities as approved by the Park Authority Board.

# Fund 371

## Park Capital Improvement Fund

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### **Focus**

This fund was established under the provisions of the Park Authority Act to provide for capital improvements to the agency's revenue facilities and parks, as well as various park sites where grants, proffers and donations have been received for specific park improvements. Funding is also derived through transfers from Fund 170, Park Revenue Fund; lease payments; and revenue bonds for golf course development. In recent years, transfers from Fund 170 have supported improvements to park facilities; however, no funding is anticipated to be transferred in FY 2005 or FY 2006 based on available balances within the projects.

Therefore, no funding is included for Fund 371, Park Capital Improvement Fund, in FY 2006.

### **Changes to FY 2005 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:*

- ◆ As part of the *FY 2004 Carryover Review*, the Board of Supervisors approved an increase of \$9,537,418 due to the carryover of unexpended project balances in the amount of \$22,343,846 and other adjustments representing a decrease of \$12,806,428. This includes a decrease of \$13,800,000 due to a change in the financial reporting treatment of funds associated with the Laurel Hill Golf Course. These funds were received from the sale of the EDA Laurel Hill Public Facilities Revenue Bonds in 2003 and are now deposited with a trustee to be used for construction of the course. The accounting for these funds will now be reported through a separate account in the County's year-end financial statements. This decrease is partially offset by an increase of \$899,946 including easements and contributions, as well as \$93,626 in interest earnings. In addition, an amount of \$22,801 in interest falls to fund balance for Facilities and Services Reserve.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).



# Fund 371

## Park Capital Improvement Fund

### FUND STATEMENT

Fund Type P37, Non-Appropriated Funds	Fund 371, Park Capital Improvement Fund			
	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$13,437,189</b>	<b>\$3,246,704</b>	<b>\$12,436,923</b>	<b>\$3,269,505</b>
Revenue:				
Interest	\$116,427	\$0	\$0	\$0
Capital Grants and Contributions <sup>2</sup>	0	0	370,000	0
Other Revenue	1,415,031	0	0	0
<b>Total Revenue</b>	<b>\$1,531,458</b>	<b>\$0</b>	<b>\$370,000</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$14,968,647</b>	<b>\$3,246,704</b>	<b>\$12,806,923</b>	<b>\$3,269,505</b>
Total Expenditures	\$2,411,560	\$0	\$9,537,418	\$0
<b>Total Disbursements</b>	<b>\$2,411,560</b>	<b>\$0</b>	<b>\$9,537,418</b>	<b>\$0</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$12,557,087</b>	<b>\$3,246,704</b>	<b>\$3,269,505</b>	<b>\$3,269,505</b>
Lawrence Trust Reserve <sup>4</sup>	\$1,507,926	\$1,507,926	\$1,507,926	\$1,507,926
Repair and Replacement Reserve <sup>5</sup>	700,000	700,000	700,000	700,000
Facilities and Services Reserve <sup>6</sup>	1,038,778	1,038,778	1,061,579	1,061,579
<b>Unreserved Ending Balance</b>	<b>\$9,310,383</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FY 2005 Revised Beginning Balance is reduced \$120,164 due to revenues received in FY 2003 for the Laurel Hill Golf Course. This reflects a change in the financial reporting treatment of funds which were received from the sale of EDA Laurel Hill Public Facilities Revenue Bonds in 2003 and are now deposited with a trustee to be used for construction of the golf course.

<sup>2</sup> Reflects revenues from a Recreation Access Program grant awarded by the Commonwealth of Virginia Transportation Board on December 19, 2002 for improvements at Stratton Woods Park (Project 004567), anticipated to be received in FY 2005.

<sup>3</sup> Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>4</sup> This reserve separately accounts for the Ellanor C. Lawrence monies received for maintenance and renovation at this site. In accordance with the FCPA Board, the principal amount of \$1,507,926 received from the donation will remain intact and any interest earned will be used according to the terms of the Trust.

<sup>5</sup> The Golf Revenue Bond Indenture requires that a security reserve and capital repair reserve be maintained in the Capital Improvement Plan for repairs to park facilities.

<sup>6</sup> In FY 2001, the Park Authority created a reserve for the maintenance and renovation of revenue-generating facilities and services. Both FY 2005 and FY 2006 include an amount of \$22,801 in interest earnings received in FY 2004.

# Fund 371

## Park Capital Improvement Fund

### FY 2006 Summary of Capital Projects

#### Fund: 371 Park Capital Improvement Fund

Project #	Description	Total Project Estimate	FY 2004 Actual Expenditures	FY 2005 Revised Budget	FY 2006 Advertised Budget Plan
004146	Fox Mill Park	\$11,945	\$0.00	\$11,945.00	\$0
004349	South Run Park	179,766	13,609.95	42,289.30	0
004380	Beulah Road Park	7,670	0.00	7,670.00	0
004391	Greenbriar Park		0.00	40,000.00	0
004493	Robert E. Lee Recreation Center		50,688.50	44,936.85	0
004503	Cub Run S. V. Park	158,641	82,656.26	53,511.74	0
004522	Frying Pan Park	44,439	0.00	28,595.21	0
004528	Riverbend Park	9,360	5,600.00	3,760.00	0
004534	Park Contingency		0.00	793,231.80	0
004538	Park Easement Admin.	1,512,778	54,353.25	453,193.10	0
004558	Park Collections	46,973	2,627.98	1,966.00	0
004564	History Special Events	8,000	0.00	2,994.65	0
004567	Stratton Woods	1,036,803	504,501.58	437,777.02	0
004584	Nottoway Park	57,969	0.00	3,040.00	0
004592	Sully Plantation		5,833.00	270,580.36	0
004595	Mason District Park		193,515.75	99,851.43	0
004596	Wakefield	1,863,325	49,906.00	4,800.00	0
004626	Stuart Ridge/Sugarland Run Park	24,886	0.00	14,896.00	0
004638	Lake Braddock School Park	12,000	0.00	12,000.00	0
004748	Gen. Park Improvements		208,938.52	669,932.46	0
004749	Site Information Management	2,442,000	0.00	485,262.05	0
004750	Park Proffers	5,367,585	426,919.48	2,935,462.58	0
004751	Park Rental Bldg. Maint.	1,072,081	90,446.28	360,842.87	0
004755	Union Mills Civil War Site	24,500	0.00	3,291.00	0
004758	Archaeology Proffers	125,732	12,177.22	69,647.97	0
004759	Stewardship Publications	39,864	0.00	34,757.78	0
004760	Stewardship Exhibits	13,325	0.00	12,466.81	0
004761	Lawrence Trust	194,714	35,531.48	47,983.16	0
004762	Golf Improvements	2,662,740	14,977.00	11,569.82	0
004763	Grants	564,859	9,267.32	300,620.76	0
004764	Mt. Air	46,701	3,066.91	4,942.92	0
004768	Ash Grove	14,439	2,173.55	0.00	0
004769	Mastenbrook Volunteer Grant Program	244,785	82,193.68	103,667.23	0
004771	Historic Huntley	415,374	0.00	399,482.83	0
004774	Gabrielson Gardens	2,000	0.00	2,000.00	0
004775	Open Space Preservation Contributions	346,177	150,000.00	196,177.00	0
004778	Land Acquisition Support	156,420	0.00	141,762.47	0
004780	Lake Fairfax Train Replacement	10,500	0.00	10,500.00	0
004781	Needs Assessment - Rec. Facilities	165,000	24,134.28	0.00	0
004782	CLEMYJONTRI	457,085	17.00	457,068.00	0
004783	Linway Terrace	5,000	0.00	5,000.00	0
004785	Providence Area Park Improvements	83,050	0.00	60,000.00	0
004787	McLean Central Park	12,000	6,705.00	5,295.00	0
004788	West County Recenter	435,000	0.00	435,000.00	0
004791	Popes Head Estate	5,055	0.00	5,055.00	0
004792	Hooes Road Park	435,000	267,071.00	167,929.00	0
004793	Great Falls Nike Community Park	51,780	42,992.61	8,787.39	0
004794	Oak Marr RECenter Improvements	46,000	46,000.00	0.00	0
004795	Pohick Stream Valley (Hidden Pond)	100,000	0.00	100,000.00	0
004796	South Run S.V. - Mt. Vernon	17,875	0.00	17,875.00	0
004797	Arrowhead Park	158,000	0.00	158,000.00	0
004798	Oak Hill		25,656.10	0.00	0
<b>Total</b>		<b>\$20,689,196</b>	<b>\$2,411,559.70</b>	<b>\$9,537,417.56</b>	<b>\$0</b>

# Fund 117

## Alcohol Safety Action Program

### Alcohol Safety Action Program

### Mission

To reduce the incidence of driving under the influence of alcohol (DUI) in Fairfax County through completion of a rehabilitative alcohol/drug education program, case management, public education, and referral to alcohol/drug treatment programs when necessary.

### Focus

The Fairfax County Alcohol Safety Action Program (ASAP) serves a probationary function for the Circuit and General District Courts under the supervision of the ASAP Policy Board. The core program provides intake, classification, rehabilitative alcohol/drug education, referral to treatment, and case management to individuals charged with, or convicted of, driving under the influence of alcohol (DUI). In addition, ASAP provides alcohol/drug education programs for habitual offenders, a drug education program for first-time drug possession offenders, and programs for adolescent substance abusers. Programs are available in English, Spanish, and Korean.


#### THINKING STRATEGICALLY

Strategic issues for the Department include:



- Providing educational programs to reduce the incidents of driving under the influence of alcohol or drugs; and
- Actively working to accumulate reserve funding to avoid deficits when client fee revenues decline precipitously.

The County is the fiscal agent for the Fairfax ASAP which is administered through the Department of Administration for Human Services. ASAP is expected to be a self-supporting agency, funded entirely by client fees with the County providing indirect support through office space, utilities, and maintenance. The State imposes a fee ceiling on per client costs. In FY 2004, the fee was increased from \$350 per client to \$400 per client, resulting in additional revenue and fund balance being generated in this fund. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline. Should surplus client fees above and beyond the balance required for a sufficient reserve fund become available in any fiscal year, the ASAP Policy Board will reimburse the County for the indirect costs noted above, or may request permission from the Board of Supervisors to expend such funds on the ASAP program.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to serve the community by offering alcohol education programs, referral to treatment, and probation supervision to individuals convicted of driving under the influence, over 90 percent of whom, according to DMV records, have not recidivated over a two year period.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

## Fund 117 Alcohol Safety Action Program

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Served over 4,000 individuals in FY 2004 in its alcohol/drug education program and projects serving 4,829 new clients in this program in FY 2006.	☑	☑	
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2006 Initiative</b>	<b>Cost Center</b>
Continue to maintain a sufficient fund balance in order to retain the staff necessary to ensure public safety, maximize program benefits, and avoid deficits when client fee revenues decline.	☑	☑	

### Budget and Staff Resources

Agency Summary				
Category	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	14/ 14	14/ 14	16/ 16	16/ 16
Expenditures:				
Personnel Services	\$1,360,398	\$1,542,743	\$1,542,743	\$1,693,251
Operating Expenses	259,787	244,088	251,342	289,337
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,620,185</b>	<b>\$1,786,831</b>	<b>\$1,794,085</b>	<b>\$1,982,588</b>

Position Summary			
1 Probation Supervisor II	1 Probation Counselor III	1 Accountant I	
1 Probation Supervisor I	6 Probation Counselors II	2 Administrative Assistants IV	
	1 Administrative Associate	3 Administrative Assistants II	
<b>TOTAL POSITIONS</b>			
<b>16 Positions / 16.0 Staff Years</b>			

### FY 2006 Funding Adjustments

The following funding adjustments from the FY 2005 Revised Budget Plan are necessary to support the FY 2006 program:

- ◆ **Employee Compensation** **\$150,508**  
An increase of \$150,508 is associated with salary adjustments necessary to support the County's compensation program and to support the addition of 2/2.0 SYE positions approved as part of the FY 2004 Carryover Review.
  
- ◆ **Client-Driven Operating Requirements** **\$37,995**  
An increase of \$37,995 is primarily to support existing clerical expenses for case management record keeping and filing and to make mandated payments to the State based on the number of clients served in a given fiscal year.

# Fund 117

## Alcohol Safety Action Program

### Changes to FY 2005 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2005 Revised Budget Plan since passage of the FY 2005 Adopted Budget Plan. Included are all adjustments made as part of the FY 2004 Carryover Review and all other approved changes through December 31, 2004:

- ◆ **Carryover Adjustments** **\$7,254**  
 An increase of \$7,254 is due to encumbered carryover. In addition, it should be noted that 2/2.0 SYE positions were included as part of the FY 2004 Carryover Review to support increased client referrals, while maintaining sufficient counselor and administrative support for ASAP-sponsored programs.

### Key Performance Measures

#### Objectives

- ◆ To provide a comprehensive alcohol/drug education program to individuals charged with driving under the influence of alcohol (DUI) that results in 92 percent of clients who have successfully completed the probationary period two years prior and have not recidivated.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2002 Actual	FY 2003 Actual	FY 2004 Estimate/Actual	FY 2005	FY 2006
<b>Output:</b>					
Individuals served in ASAP education program	3,795	3,931	4,071 / 4,298	4,599	4,920
<b>Efficiency:</b>					
Cost per individual served	\$306	\$323	\$335 / \$313	\$324	\$334
<b>Service Quality:</b>					
Percent of individuals satisfied	97%	97%	97% / 97%	97%	97%
<b>Outcome:</b>					
Percent of individuals completing the program two years prior who have not recidivated based on Department of Motor Vehicles (DMV) records	92%	92%	92% / 92%	92%	92%

### Performance Measurement Results

It should be noted that clients referred by the Court systems who are referred to ASAP's additional ancillary programs and not required to pay the full state-mandated fee are not counted in the above table. Service Quality, a measurement of client satisfaction with ASAP education classes, has remained at the 97 percent level since FY 2001, and is projected to remain at this high level. The percentage of individuals completing the program two years prior who have not recidivated has remained at 92 percent and is expected to remain at that level in FY 2006.

# Fund 117

## Alcohol Safety Action Program

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 117, Alcohol Safety Action Program

	FY 2004 Actual	FY 2005 Adopted Budget Plan	FY 2005 Revised Budget Plan	FY 2006 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$95,613</b>	<b>\$241,095</b>	<b>\$215,062</b>	<b>\$216,288</b>
Revenue:				
Client Fees	\$1,672,207	\$1,710,419	\$1,710,419	\$1,914,231
ASAP Client Intake	5,224	6,186	6,186	5,980
ASAP Client Out	(20,413)	(10,682)	(10,682)	(16,010)
ASAP Restaff	1,225	2,376	2,376	2,000
Other Fees	81,391	87,012	87,012	91,423
Total Revenue	\$1,739,634	\$1,795,311	\$1,795,311	\$1,997,624
<b>Total Available</b>	<b>\$1,835,247</b>	<b>\$2,036,406</b>	<b>\$2,010,373</b>	<b>\$2,213,912</b>
Expenditures:				
Personnel Services	\$1,360,398	\$1,542,743	\$1,542,743	\$1,693,251
Operating Expenses	259,787	244,088	251,342	289,337
Capital Equipment	0	0	0	0
Total Expenditures	\$1,620,185	\$1,786,831	\$1,794,085	\$1,982,588
<b>Total Disbursements</b>	<b>\$1,620,185</b>	<b>\$1,786,831</b>	<b>\$1,794,085</b>	<b>\$1,982,588</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$215,062</b>	<b>\$249,575</b>	<b>\$216,288</b>	<b>\$231,324</b>

<sup>1</sup> Ending Balance fluctuations are the result of the uncertain nature of client referrals to ASAP-sponsored programs as well as the fee ceiling being raised from \$350 to \$400 per client for most individuals served effective in FY 2004.