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## **FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD FISCAL OVERSIGHT COMMITTEE MEETING**

Andrew Scalise, Acting Chair

**Thursday, February 22, 2024, 4:00 PM**

Sharon Bulova Center for Community Health

8221 Willow Oaks Corporate Drive, Level 3, Room 3-314 West  
Fairfax, VA 22031

### **MEETING AGENDA**

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|---|---|
| <b>1. Meeting Called to Order</b>                           | <b>Andrew Scalise</b>                           |
| <b>2. Roll Call, Audibility and Preliminary Motions</b>     | <b>Andrew Scalise</b>                           |
| <b>3. Matters of the Public</b>                             | <b>Andrew Scalise</b>                           |
| <b>4. Amendments to the Meeting Agenda</b>                  | <b>Andrew Scalise</b>                           |
| <b>5. Approval of the January 18, 2024, Meeting Minutes</b> | <b>Andrew Scalise</b>                           |
| <b>6. Administrative Operations Report</b>                  | <b>Jean Post</b>                                |
| <b>7. Fiscal Year 2025 Budget</b>                           | <b>Daryl Washington</b>                         |
| <b>8. Clinical Operations Report</b>                        | <b>Barbara Wadley-Young &amp;<br/>Abbey May</b> |
| <b>9. Financial Status</b>                                  | <b>Elif Ekingen</b>                             |
| A. Modified Fund Statement                                  |   |
| B. FX-FC CSB Expenditures-Budget vs. Actuals                |   |
| <b>10. Open Discussion</b>                                  | <b>Andrew Scalise</b>                           |
| <b>11. Adjournment</b>                                      |   |

*Meeting materials are posted online at [www.fairfaxcounty.com/municipal-services-board/board/archives](http://www.fairfaxcounty.com/municipal-services-board/board/archives) or may be requested by contacting Sameera Awan at 703-324-7827 or at [Sameera.Awan@fairfaxcounty.gov](mailto:Sameera.Awan@fairfaxcounty.gov)*

**FAIRFAX FALLS-CHURCH COMMUNITY SERVICES BOARD  
FISCAL OVERSIGHT COMMITTEE MEETING MINUTES  
JANUARY 18, 2024**

The CSB Executive Committee met in regular session at the Sharon Bulova Center, 8221 Willow Oaks Corporate Drive, Level 3, Room 3-314 West, Fairfax, VA 22031

**1. Meeting Called to Order**

Committee Chair Claudia Volk called the meeting to order at 4:00 PM.

**2. Roll Call, Audibility, and Preliminary Motions**

**PRESENT:**       **BOARD MEMBERS:** COMMITTEE CHAIR CLAUDIA VOLK; ANDREW SCALISE;  
EVAN JONES; KAREN ABRAHAM; BETTINA LAWTON

**ABSENT:**       **BOARD MEMBERS:** CAPTAIN DANIEL WILSON

**Also present:** Executive Director Daryl Washington, Deputy Director of Clinical Operations Barbara Wadley-Young, Deputy Director of Administrative Operations Jean Post, Deputy Director of Clinical Operations Abbey May, Chief Financial Officer Elif Ekingen, Director of Residential Treatment & Detox Services David Simmons, incoming Director of Residential Treatment & Detox Services Stacey Lawson, and Board Clerk Sameera Awan.

**3. Matters of the Public**

None were presented.

**4. Amendments to the Meeting Agenda**

The meeting agenda was provided for review; no amendments were made.

**5. Approval of Minutes**

The December 14, 2023, Fiscal Oversight Committee Meeting minutes were presented for review and revision.

**MOTION TO ADOPT DECEMBER 14, 2023, MEETING MINUTES AS AMENDED WAS MOVED BY COMMITTEE MEMBER ANDREW SCALISE, SECONDED BY COMMITTEE MEMBER EVAN JONES.**

**MOTION TO ADOPT WAS APPROVED BY CLAUDIA VOLK, ANDREW SCALISE, EVAN JONES, AND KAREN ABRAHAM.**

*\*\*Committee Member Bettina Lawton joined the meeting in-person following the approval of the minutes.*

**6. Administrative Operations Report**

**Deputy Director of Administrative Operations Jean Post** presented an update on the CSB Human Resources Positions Vacancy Report, Agenda Item #6.1. The vacancies are captured by

pay period, and in the last pay period, there were 118 vacancies, representing 2.6% of the annual low of 115. The overall table includes monthly vacancies in various critical service delivery areas. Notable highlights include 11 vacancies in Emergency Services (ES) and Mobile Crisis Unit (MCU), which have remained stable between 9 and 11 over the last six months. Behavioral Health Outpatient Services has 8 vacancies (up by 1 from the previous month), while Youth & Family Outpatient Services maintains stability at 4 consistent with the last two months. Support Coordination vacancies increased from the previous month by 2 to 7. Adult Detention Center (ADC) in Jail Diversion vacancies stand at 9 (up by 1 from the prior month).

A review of Critical Administrative Operations vacancy updates as of December 27<sup>th</sup> was also provided. Notable highlights include 15 merit human resource positions with 2 vacancies, a 13% merit vacancy rate and 9 data analytic positions with 2 vacancies, a 22% vacancy rate, 18 compliance and risk management positions (including 3 training positions), with 3 total vacancies, a 17% vacancy rate, 32 fiscal positions with 3 vacancies, a 9% vacancy rate. The fiscal vacancies include one position in workforce planning and 2 in active recruitment.

The overall vacancy rate increased to 145 on the passed Tuesday, driven by positive reasons, as the 18 new BOS approved positions for Youth Services were established and are in active recruitment. Currently, there are 126 positions in active recruitment, with 13 offer letters sent out and start dates planned over the next 8 weeks.

Exit interview results were presented. In December, there were 15 separations, including 9 resignations, 3 retirements, 0 transfers out, and 3 separations by the CSB. Year-to-date, there have been 80 separations, with 48 resignations, 18 retirements, 5 transfers out, 8 separations by the CSB, and 1 other. December exit survey results were zero, secondary to agency challenges in submitting the data to the vendor, which will likely inflate January exit interview numbers.

Lastly, the ongoing efforts in supervisor training, including roundtable leadership training for managers, and supervisors. A consultant proposal for this training is under review. The Lead Well training is being provided again this year and it focuses on self-care, team care, and effective leadership, and the program is expected to commence in mid-March.

## **7. Clinical Operations Report**

**Deputy Director of Clinical Operations Barbara Wadley-Young** presented the Adult Behavioral Health Outpatient (BHOP) Time to Treatment Report. The overall Time to Treatment for adult outpatient services increased from November to December, averaging 20 days. The first available appointment time also increased from 15 in October and November. The October and November numbers represented the lowest average in the past 12 months. The primary factor contributing to the increase is longer wait times at the Northwest Center in Reston, which currently has the highest number of staffing vacancies. Some increases were observed at two other sites due to staff vacancies, impacting overall capacity. Staff shortages at these sites affect the ability to assist the Reston location, leading to increased wait times for Intensive Outpatient groups. Some of these delays are attributed to scheduling challenges during the holiday season. During this

period, 51% of individuals were offered an appointment within 14 days, which is a notable statistic.

**Deputy Director of Clinical Operations Abbey May** presented the Youth Time to Treatment and the Support Coordination Service Capacity Report. Similar to Adult Outpatient Time to Treatment, there was an increase in Youth Outpatient Time to Treatment from an average of 22 days in November to the first available appointment compared to 14 in August and October. The majority of vacancies are concentrated at the Sharon Bulova Center, where six staff members are currently on FMLA, impacting wait times. In December, the Reston and Chantilly sites assisted in managing the workload at the Sharon Bulova Center by providing virtual assessments due to staffing shortages. The Sharon Bulova team reported an increased demand for in-person assessments.

Regarding Substance Use Disorder (SUD), new charts are presented under Agenda Item #7.3. Special guests David Simmons, the current Director of Residential Treatment & Detox Services, and Stacey Lawson, the incoming Director, joined the meeting. Ms. Lawson will assume the role when Mr. Simmons retires in May 2024. Moving back to Agenda Item #7.3, the SUD chart illustrates the current licensed and staff capacity, indicating the number of beds that can be safely operated with current staffing. There are currently 15 vacancies across residential services. The chart also outlines the number of clients served in long-term, intermediate and short-term residential treatment programs, including the Cornerstones program.

**Deputy Director of Clinical Operations Barbara Wadley-Young** presented the CSB Status Report and Quarterly Performance Measures, specifically addressing Agenda Item #7.5. There is an overall 2% increase in all individuals served compared to the prior year, driven by increases in Behavioral Health Outpatient (BHOP) Youth, DD Support Coordination, and DD Employment & Day services. BHOP Youth shows a 14% increase since last year, particularly in Youth Substance Use and Medication-Assisted Treatment. Behavioral Health Residential services report a 6% decrease month over month and a 5% decrease from last year, attributed partly to slight declines in demand for Detox & Residential Crisis Stabilization services.

Moving down the page to DD Employment & Day services, the number of clients served dipped in September due to staff turnover, but it is now trending up by 7%, returning to prior-month levels. For DD Residential, the number of clients served dropped from last month to this month but comparing this time last year to the current year, there is an 8% decrease related to the assignment of Medicaid waivers for some CSB contracted programs. Once waivers are in place, the number of individuals served reduces, as tracked in alignment with State Performance Contract and CSB service data management purposes.

Engagement Assessment and Referral (EAR) numbers are trending higher overall compared to the prior year, and recent drops reflect staffing challenges and a slight decrease in demand from October to November.

## 8. Financial Status

**Chief Financial Officer Elif Ekingen** delivered the staff report, presenting an overview of the Modified Fund Statement and Expenditures-Budget vs. Actuals Financial Reports as of December 31, 2023. The compensation is slightly behind due to being one pay period behind, while other expenses are exactly at 50%. Revenues are at 94% of last year, with only a 6% decrease compared to the previous year, excluding a one-time successful recovery of over \$5 million. The monthly average revenue last year was \$2.5 million, and the current average is \$2.3 million, indicating performance close to last year's levels. The CSB expects successful recoveries from denials in future months. The revenue forecast was revised to \$6.8 million, considering actuals and improvements in January 2024.

Regarding expenses, compensation expenses reflect lower vacancies than last year, with ongoing improvements and adding 18 newly created positions. If Support Coordinators are added to respond to increased Medicaid waivers, this may impact revenues and compensation expenses. The forecast includes an efficiency of \$4 million on the personnel side. The CSB has agreed with the Department of Management and Budget (DMB) to transfer \$5 million if the budget is outspent by the end of the year due to challenges in forecasting compensation expenses due to uncertainties in the personnel situation; the transfer will be initiated in February 2024 after closing the month of January.

**Committee Member Bettina Lawton** sought clarification on whether it was mentioned that the fringes for the organization were increasing more significantly than others, asking for the reasons behind this difference.

**Chief Financial Officer Elif Ekingen** clarified that the fringe percentages are not comparable to those of other entities. She explained that the calculated fringe, budgeted at a certain percentage of salaries, varies depending on employee benefit enrollment. This factor is beyond the organization's control, and the percentages fluctuate based on the composition of the employee population, which differs among agencies.

Elif reported that, within the service and program area, the organization has reached 50% of the fiscal year budget for programming, while nonprogram spending stands at 45%. The current fiscal year's overall spending levels surpass the previous years.

## 9. Adjournment

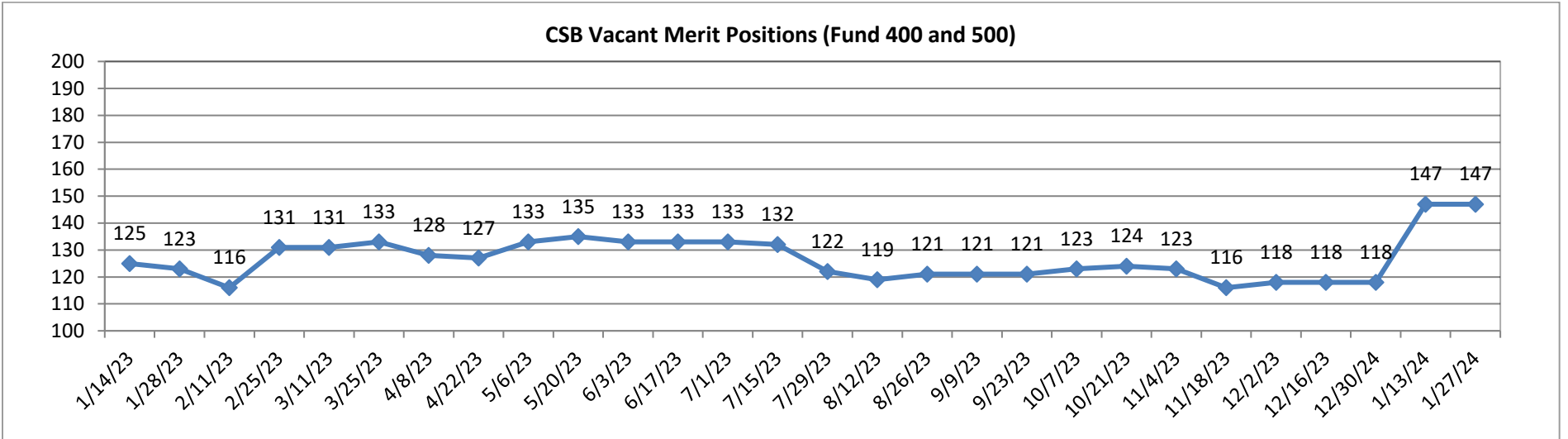
A motion to adjourn the meeting was made by Committee Member Bettina Lawton and seconded by Committee Member Andrew Scalise. The motion was approved unanimously, and the meeting was adjourned at 5:14 PM.

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Date Approved

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Clerk to the Board

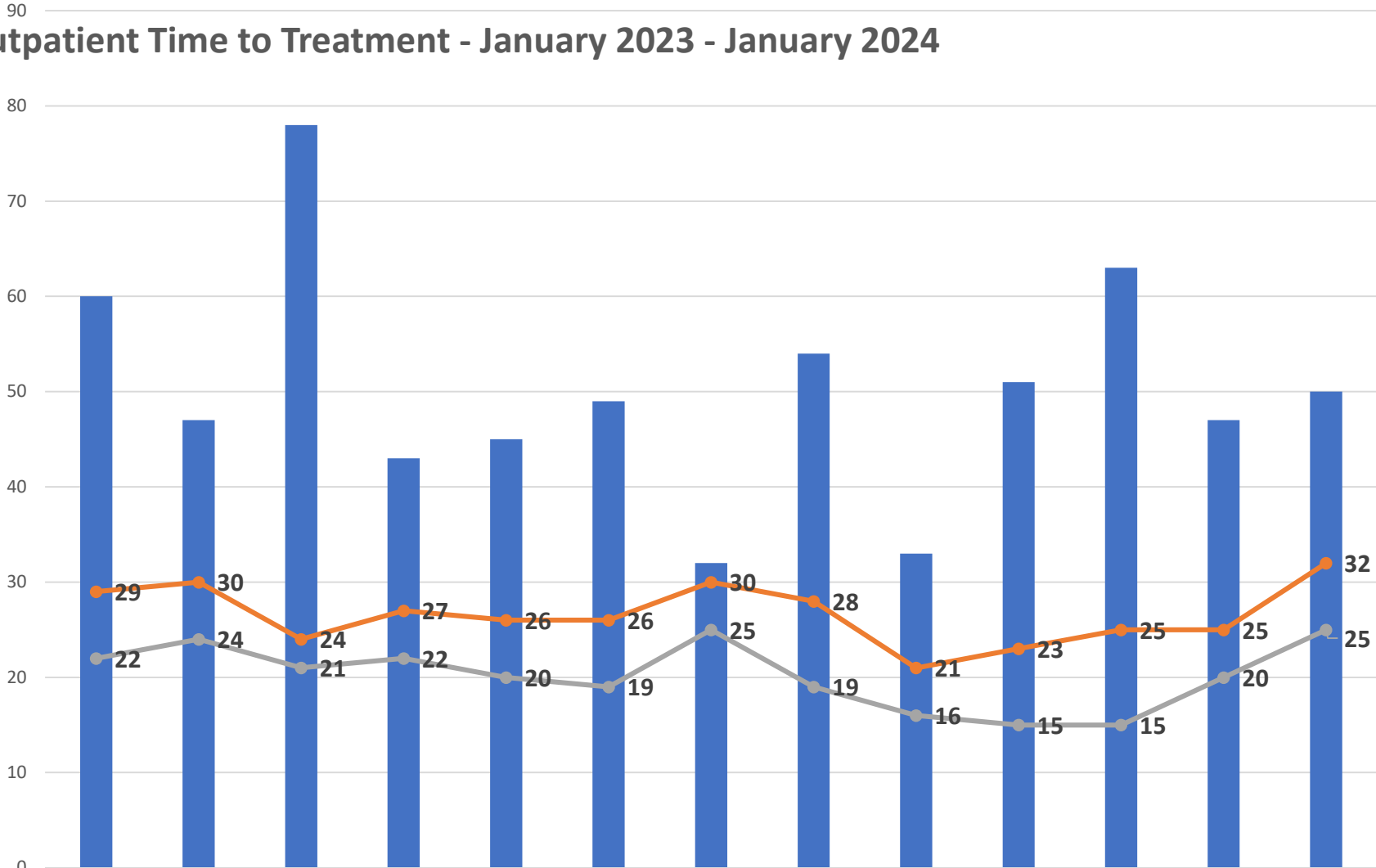


\*Note: 1/13/2024 Increase in vacancies partially attributed to the establishment of 18 new positions

**Vacancies in critical areas\*** \*includes all merit positions (all funds – regular 400 and grant 500)

Division	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	December		January	
Emergency Svcs/MCU	21	20	16	14	15	13	10	10	9	10	11	11	6 CIS	12	8 CIS
													2 Peer Support Spec		2 Peer Support Spec
													3 BHS II		2 BHS II
BHOP	8	8	10	9	11	10	11	11	10	8	7	8	4 BHS II	10	5 BHS II
													2 BH Sr Clin		2 BH Sr Clin
													1 BH Supv		2 BH Supv
													1 BH Mgr		1 Peer Support Spec
Youth & Family – Outpatient Svcs	2	3	5	5	7	7	5	7	5	4	4	4	3 BH Sr. Clin	17	9 BH Sr Clin
													1 BHS II		3 BHS II
															2 BH Supv
															1 BH Mgr
															2 Peer Support Spec
Support Coordination	6	7	7	10	9	9	10	7	7	6	5	7	7 DDS II	10	10 DDS II
ADC/ Jail Diversion	11	16	15	11	13	13	8	8	5	6	8	9	5 BHS II	13	6 BHS II
															3 BHS I
													4 BH Sr Clin		3 BH Sr Clin
															1 BH Supv
EAR	2	2	1	3	4	3	3	1	2	1	1	1	1 LPN	1	1 LPN

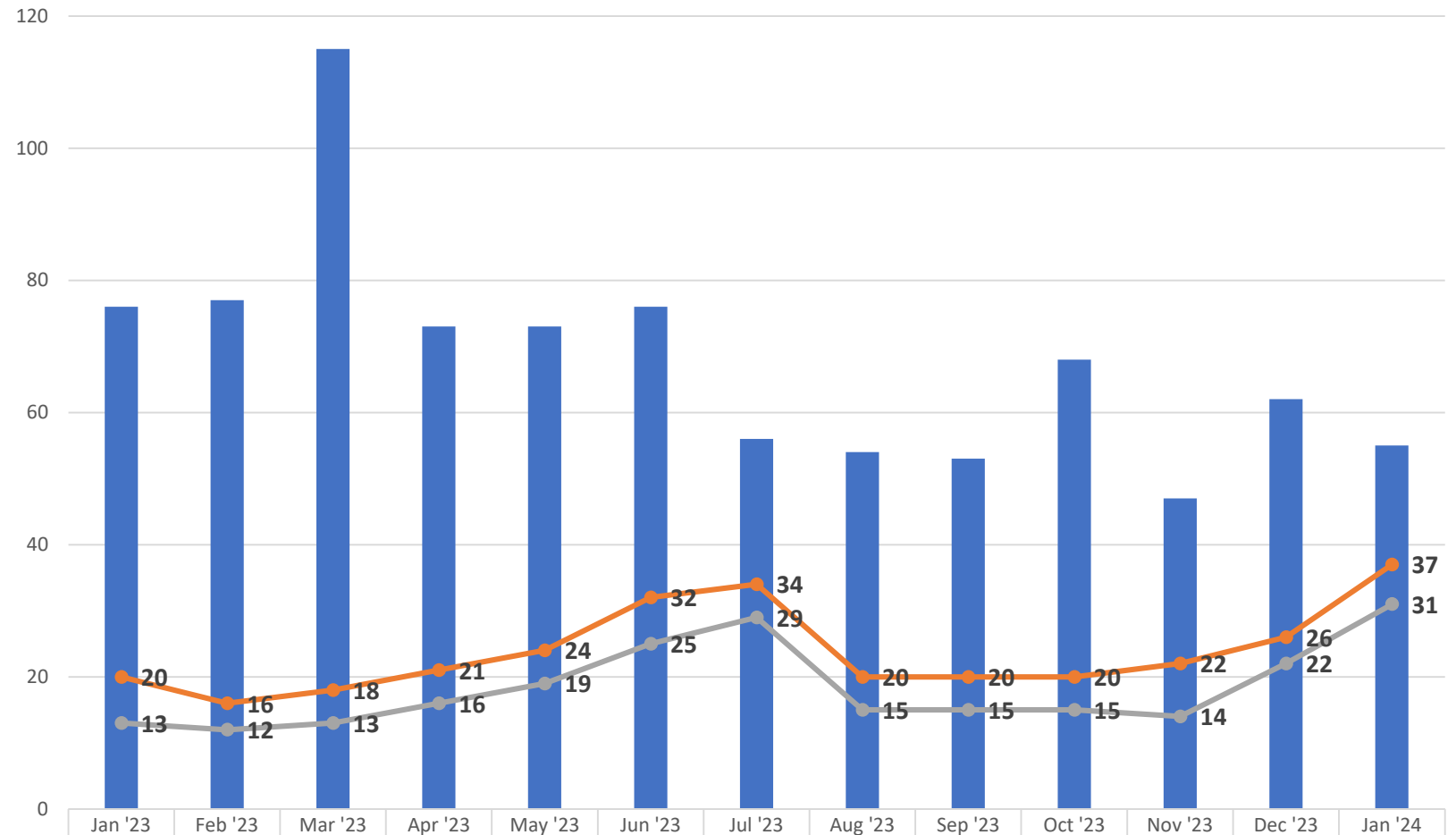
### Adult Outpatient Time to Treatment - January 2023 - January 2024



	Jan '23	Feb '23	Mar '23	Apr '23	May '23	Jun '23	Jul '23	Aug '23	Sep '23	Oct '23	Nov '23	Dec '23	Jan '24
# Adults Who Attended 1st Treatment Appt	60	47	78	43	45	49	32	54	33	51	63	47	50
Average # Days from Assessment to Treatment	29	30	24	27	26	26	30	28	21	23	25	25	32
Average # Days from Assessment to 1st Available / Accepted Appt*	22	24	21	22	20	19	25	19	16	15	15	20	25

\*Average number of days from Assessment to Date of First Available Appointment (if known) OR from Assessment to Date of First Accepted Appointment

## Youth Outpatient Time to Treatment - January 2023 to January 2024

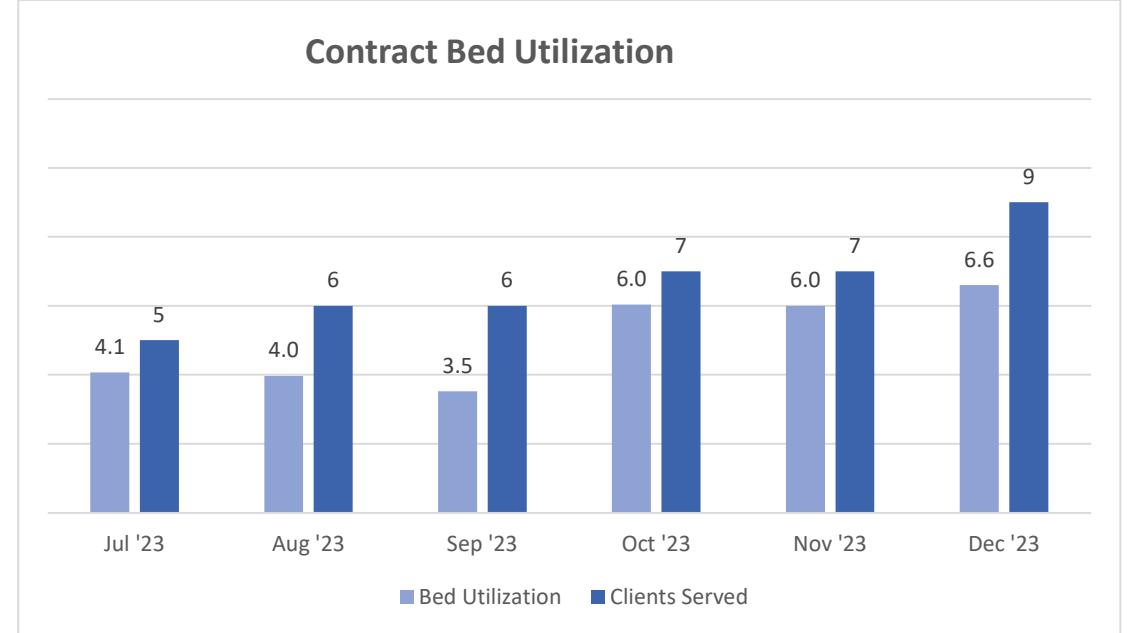
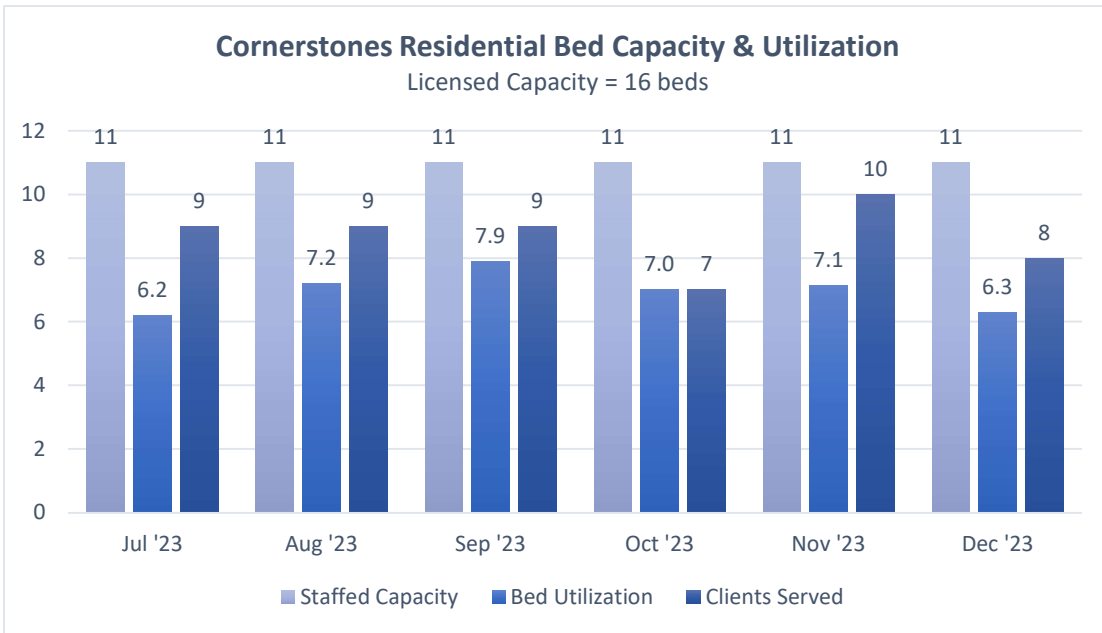
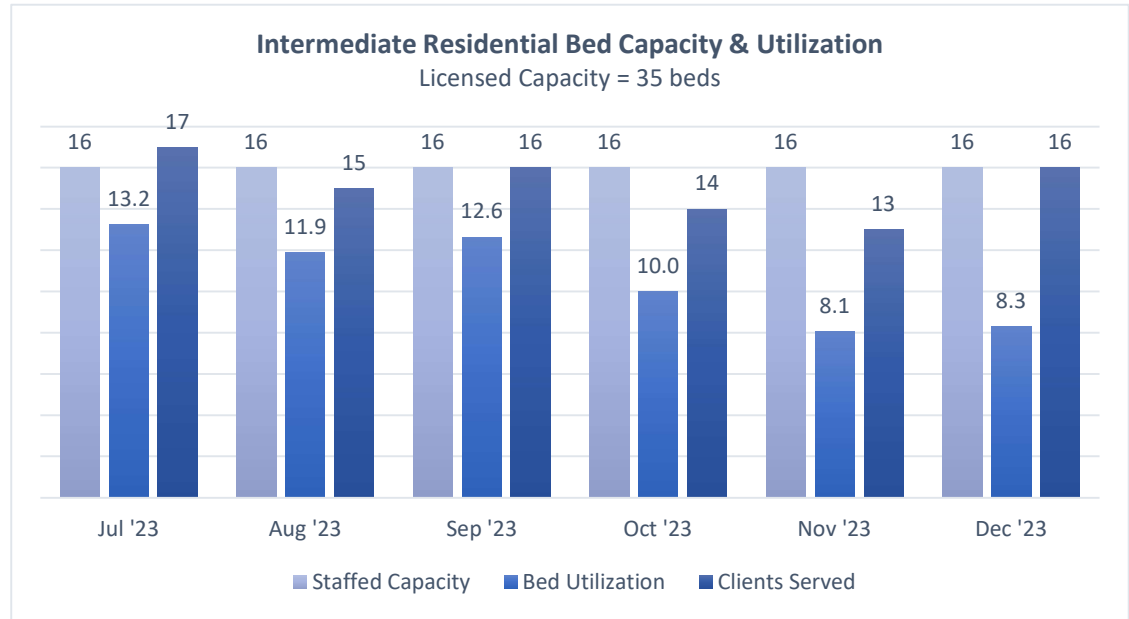
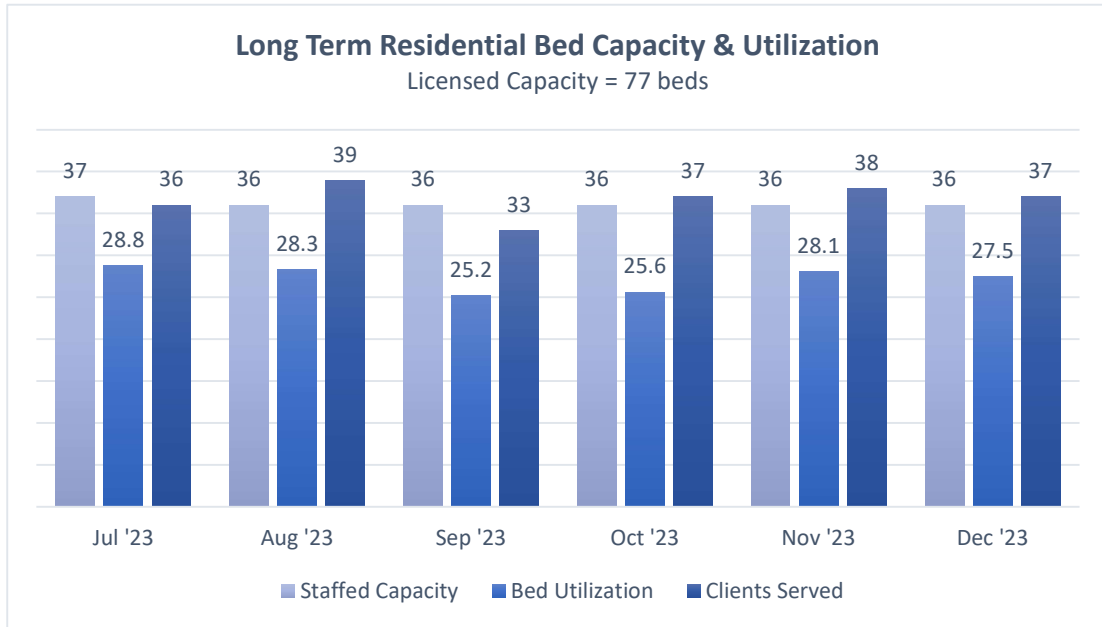


# Youth Who Attended 1st Treatment Appt	76	77	115	73	73	76	56	54	53	68	47	62	55
Average # Days from Assessment to Treatment	20	16	18	21	24	32	34	20	20	20	22	26	37
Average # Days from Assessment to 1st Available / Accepted Appt*	13	12	13	16	19	25	29	15	15	15	14	22	31

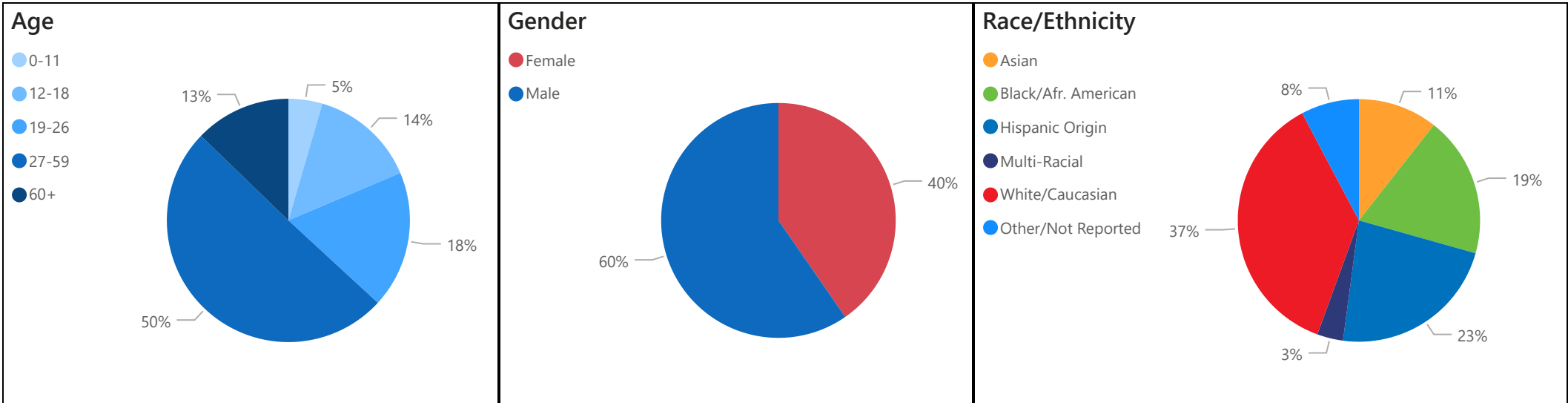
\*Average number of days from Assessment to Date of First Available Appointment (if known) OR from Assessment to Date of First Accepted Appointment



# FY 2024 SUD Residential Capacity & Utilization by Month

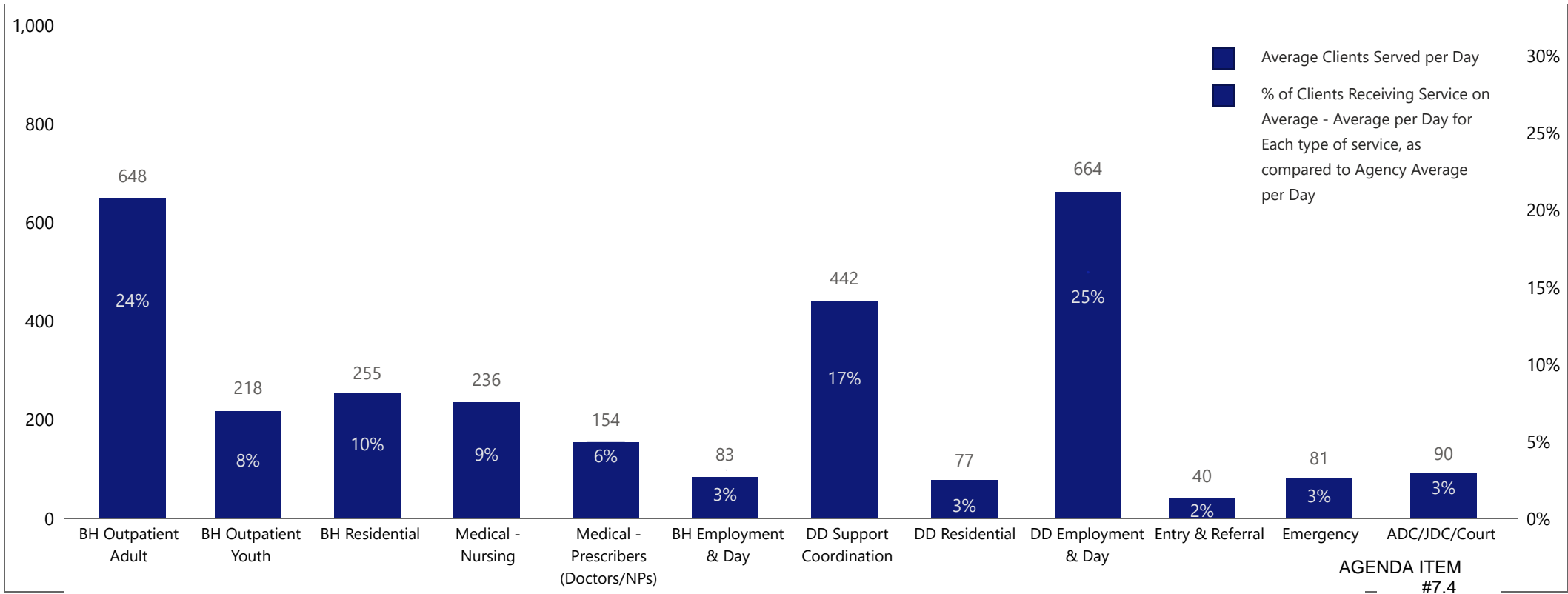


# CSB Status Report



## Average Clients Served per Day by Type of Service - December 2023

Agency Average Served per Day in December 2023 = 2,587





## Individuals Served by Month by Type of Service Dec'22 - Dec'23

Service Area	Dec'22	Jan'23	Feb'23	Mar'23	Apr'23	May'23	Jun'23	Jul'23	Aug'23	Sep'23	Oct'23	Nov'23	Dec'23	Monthly Variance	Yearly Variance	# Served Past 12 Months
All Individuals Served	9,091	9,541	9,638	10,032	9,646	9,905	9,677	9,245	9,746	9,682	9,748	9,429	9,389	-0.4%	3.3%	22,574
BH Outpatient Adult	3,278	3,309	3,323	3,412	3,259	3,334	3,258	3,227	3,294	3,149	3,220	3,216	3,205	-0.3%	-2.2%	5,469
BH Outpatient Youth	964	993	1,038	1,146	1,142	1,178	1,166	1,070	1,064	1,046	1,070	1,078	1,074	-0.4%	11.4%	2,158
BH Residential	435	436	453	470	455	460	445	438	437	423	446	419	409	-2.4%	-6.0%	1,435
Medical - Nursing	1,324	1,392	1,406	1,522	1,400	1,333	1,316	1,405	1,416	1,385	1,453	1,378	1,314	-4.6%	-0.8%	3,638
Medical - Prescribers	2,544	2,713	2,583	2,932	2,489	2,728	2,569	2,490	2,684	2,425	2,684	2,446	2,334	-4.6%	-8.3%	6,473
BH Employment & Day	307	322	314	327	304	323	322	317	324	269	294	315	306	-2.9%	-0.3%	644
DD Support Coordination	2,301	2,613	2,691	2,858	2,729	2,801	2,734	2,544	2,862	2,800	2,693	2,603	2,616	0.5%	13.7%	5,439
DD Residential	83	81	79	79	79	78	78	78	78	78	77	77	77	=	-7.2%	81
DD Employment & Day	1,174	1,163	1,154	1,163	1,143	1,149	1,075	1,068	1,177	1,198	1,213	1,214	1,209	-0.4%	3.0%	1,374
Entry & Referral (EAR)	544	607	620	801	731	789	738	657	746	734	649	652	571	-12.4%	5.0%	5,768
EAR Screenings	400	449	421	556	452	530	489	450	486	483	430	452	381	-15.7%	-4.8%	4,699
EAR Assessments	240	234	256	279	203	218	146	132	173	167	163	196	147	-25.0%	-38.8%	2,220
Emergency	902	976	947	1,001	836	995	891	839	947	997	1,051	937	1,005	7.3%	11.4%	7,211
ADC/JDC/ Court	648	656	664	678	599	577	602	546	622	685	696	621	614	-1.1%	-5.2%	2,864

\* Monthly variance compares current month to previous month; Yearly variance compares current month to the same month in previous calendar year (Ex: May 2021 compared to May 2020). Number Served Past 12 Months is an unduplicated count of clients served in each area in the 12 months prior to end of the reporting period (ex: June 2021 - May 2021).

## Service Definitions

All	Includes all individuals receiving services from the Community Services Board. Includes services for people of all ages who have mental illness, substance use disorders and/or developmental disabilities.
BH Outpatient Adult	Individuals receiving services from adult outpatient behavioral health programs. Includes the following service areas/programs: Behavioral Health Outpatient (BHOP) - MH Outpatient, MH Case Management, SUD Intensive Outpatient, Turning Point, Partial Hospitalization; Intensive Community Treatment - Intensive Case Management, PACT, Discharge Planning, PATH; Jail Diversion; Medication Assisted Treatment. Includes individuals receiving engagement, monitoring and treatment services.
BH Outpatient Youth	Individuals receiving services from youth behavioral health outpatient programs. Includes the following service areas/programs: Youth & Family Outpatient - MH Outpatient, MH Case Management, SUD Outpatient; Youth & Family Intensive - Wraparound Fairfax, Resource Program, Youth Discharge Planning. Includes individuals receiving assessment, monitoring, and treatment services.
BH Residential	Individuals receiving services from behavioral health residential programs. Includes the following service areas/programs: Supportive Community Residential - directly operated and contracted residential services; SUD Residential Treatment - Crossroads, Cornerstones, A New Beginning, New Generations; Youth Residential - Leland House; Wellness Circle Residential Crisis Stabilization, Fairfax Detoxification.
Medical - Nursing	Individuals receiving Nursing services in an outpatient setting.
Medical - Prescribers	Individuals receiving services from a prescriber (psychiatrist or nurse practitioner). Services are provided in a variety of treatment settings, including outpatient, residential, assessment, and emergency services.
BH Employment & Day	Individuals receiving behavioral health individual or group supported employment services.
DD Support Coordination	Individuals receiving developmental support coordination services. Includes individuals receiving targeted case management, monitoring, and assessment services.
DD Residential	Individuals receiving developmental disability residential services. Includes directly operated group homes and apartments, and locally funded contracted residential placements.
DD Employment & Day	Individuals receiving developmental day support services; individual, group, or sheltered employment services; and self-directed services. Includes both waiver and locally-funded services.
Entry & Referral (EAR)	Individuals receiving behavioral health entry and referral services. Includes Adult & Youth walk-in screening and assessment clinical services, case coordination, and call center referrals.
EAR Screenings	Individuals receiving behavioral health screening services at Entry & Referral.
EAR Assessments	Individuals receiving behavioral health assessment services at Entry & Referral.
ADC/JDC/Court	Individuals receiving CSB jail-based or court services. Includes CSB services provided at the Adult Detention Center, Juvenile Detention Center and adult participants in specialty court dockets (Veterans' Docket, Mental Health Docket, Drug Court).

### Notes:

#### Page 1:

- Demographics – Typically little change in demographics over time. Reflects demographic characteristics of all individuals served in the reporting month.
- Average Clients Served per Day by Type of Service – Compares average served per day in each service area to the agency-wide average number served. Individuals may receive more than one type of service per day and totals may be greater than 100%.

#### Page 2:

- Numbers reported show the unduplicated number of clients served in each service area. Individuals may receive multiple services each month within a service area and may receive more than one type of service each month.
- The Monthly Variance compares the reporting month to the prior month. The Yearly Variance compares the reporting month to the same month in the previous calendar year.
- All Individuals Served - The number of individuals served has increased by 3% compared to the previous year. This is partly due to increases in youth behavioral health outpatient, developmental support coordination and developmental employment & day programs.
- BH Outpatient Adult – The number of individuals served in December is similar to the previous year. Over the past year there have been increases in the number served in the adult mental health outpatient & case management services in the BHOP program and in medication assisted treatment services, which has leveled off in more recent months.
- BH Outpatient Youth – This service area typically sees an increase in referrals and individuals served in the late fall that continues throughout the school year and drops off over the summer months. There is an 11% increase as compared to December 2022, including an increase in individuals receiving substance use and medication assisted treatment services.
- BH Residential – The number of individuals served has decreased compared to December 2022 partly due to a decrease in demand for detoxification and SUD residential services, and reductions through attrition in the Residential Intensive Care (RIC) program.
- Medical – Nursing & Prescribers (Psychiatrists & Nurse Practitioners) serve individuals in a variety of treatment settings. There is regular fluctuation in the number of clients served based on the needs of the clients.
- BH Employment & Day – There was a temporary dip in the number of individuals served in September 2023 due to staff turnover; the number of individuals served is now back on trend with prior months.
- DD Support Coordination – There is typically monthly variation based on quarterly and annual review cycles. The number of individuals served is trending higher compared to last year due to new waivers and an increase in assessment services.
- DD Residential – Includes all individuals served in directly operated residential programs and locally-funded contract placements. The number of individuals served each month is trending lower overall due to reductions in the directly operated group home census and locally funded contract placements through natural attrition. New residential placements through community partners are waiver funded.
- DD Employment & Day – There has been an upward trend in this service area with a 3% increase over the prior year as programs have reopened and individuals have returned to programming, along with new graduate placements and people returning to service who had deferred during the pandemic. This service area experiences reductions over the summer months due to the summer break for some self-directed services.
- Entry & Referral– The number of clients receiving screenings, assessments, and served overall had been trending higher compared to the prior year. In more recent months, there was a decrease in the number of individuals receiving screening and assessment services due to a combination of staff turnover, decreased client demand for services and an increase in clients who are not attending scheduled assessments.
- Emergency – There is monthly fluctuation in the demand for Emergency services. All individuals who present for services are evaluated by Emergency services staff. There have been increases in the number of individuals served in recent months due to the expansion of the Co-Responder program and an increase in clients served by the Community Response and Mobile Crisis teams.
- ADC/JDC/Court – The number of individuals served decreased by 5% compared to December 2022, primarily related to a decrease in the individuals served in the adult detention center due to staff vacancies.

## FUND STATEMENT

YTD - January 31, 2024 (58.33%)	FY 2024 Revised Budget (1)	FY 2024 YTD Budget * (2)	FY 2024 YTD Actuals (3)	Variance from YTD Budget (3 - 2)	FY 2024 Projection (4)	FY 2024 Projection vs Budget (4-1)
<b>Beginning Balance</b>	<b>61,279,071</b>	<b>61,279,071</b>	<b>61,279,071</b>	-	<b>61,279,071</b>	-
F Fairfax City	2,479,063	1,239,532	619,766	(619,766)	2,479,063	-
F Falls Church City	1,123,651	561,826	280,913	(280,913)	1,123,651	-
F State DBHDS	8,451,543	4,930,067	6,199,674	1,269,607	8,451,543	-
F Federal Pass Thru SAPT Block Grant	4,053,659	2,364,634	2,419,338	54,704	4,053,659	-
V Direct Federal Food Stamps	154,982	90,406	53,216	(37,190)	154,982	-
V Program/Client Fees	4,296,500	2,506,292	3,281,516	775,224	5,400,438	1,103,938
V CSA Pooled Funds	890,000	519,167	669,774	150,607	890,000	-
V Medicaid Option	8,582,708	5,006,580	7,109,241	2,102,661	11,699,780	3,117,072
V Medicaid Waiver	7,000,000	4,083,333	5,872,530	1,789,196	9,664,506	2,664,506
V Miscellaneous	124,800	72,800	52,000	(20,800)	124,800	-
Non-County Revenue	37,156,906	21,374,636	26,557,968	5,183,332	44,042,422	6,885,516
General Fund Transfer In	175,995,187	175,995,187	175,995,187	-	175,995,187	-
<b>Total Available</b>	<b>274,431,164</b>	<b>258,648,894</b>	<b>263,832,226</b>	<b>5,183,332</b>	<b>281,316,680</b>	<b>6,885,516</b>
Compensation	112,312,318	60,475,864	58,662,675	(1,813,188)	110,929,553	1,382,765
Fringe Benefits	47,681,545	25,674,678	25,531,971	(142,707)	48,110,856	(429,311)
Operating **	59,017,753	34,427,023	27,900,665	(6,526,357)	48,786,306	10,231,447
Recovered Cost (WPFO)	(1,568,760)	(915,110)	(586,865)	328,245	(1,568,760)	-
Capital	1,926,054	1,123,532	105,743	(1,017,789)	1,926,054	-
Transfer Out - IT Projects (10040)	6,869,857	6,869,857	6,869,857	-	6,869,857	-
<b>Total Disbursements</b>	<b>226,238,767</b>	<b>127,655,843</b>	<b>118,484,046</b>	<b>(9,171,797)</b>	<b>215,053,867</b>	<b>11,184,900</b>
<b>Ending Balance</b>	<b>48,192,397</b>	<b>130,993,051</b>	<b>145,348,180</b>	<b>14,355,129</b>	<b>66,262,813</b>	<b>18,070,416</b>
DD Medicaid Waiver Redesign Reserve <sup>1</sup>	-					
Opioid Use Epidemic Reserve <sup>2</sup>	10,000,000					
Diversion First Reserve <sup>3</sup>	7,839,174					
Medicaid Replacement Reserve <sup>4</sup>	-					
Youth Mental Health Crisis Care Center Reserve <sup>5</sup>	15,000,000					
<b>Unreserved Balance<sup>6</sup></b>	<b>15,353,223</b>					

\* FY 2024 YTD Budget for Revenues and Expenditures are prorated based on the remaining months in the fiscal year.

\*\* A budget transfer of \$5 million from Operating to Personnel as well as \$1,876,152 to Capital is initiated in January.

F Fixed Annual Allocations

V Variable Revenue based on number of services provided and total billing collections

1 The DD Medicaid Waiver Redesign Reserve was created to ensure the County had sufficient funding to provide services to individuals with developmental disabilities in the event of greater than anticipated costs due to the Medicaid Waiver Redesign effective July 1, 2016.

2 The Opioid Use Epidemic Reserve provides flexibility, consistent with the Board of Supervisors' FY 2018-FY 2019 Budget Guidance, as the County continues to work with national, state, and regional partners on strategies to combat the opioid epidemic.

3 The Diversion First Reserve represents one-time savings realized since FY 2017 that will be appropriated as part of a future budget process based on priorities identified by the Board of Supervisors.

4 The Medicaid Waiver Replacement Reserve was created to ensure the County had sufficient funding to provide services to individuals newly eligible under Medicaid Expansion.

5 The Youth Mental Health Crisis Care Center Reserve provides funding to purchase or lease a facility for youth mental health services, consistent with the Board of Supervisor's FY 2024-FY 2025 Budget Guidance.

6 The Unreserved Balance fluctuates based on specific annual program requirements

**Fairfax-Falls Church Community Services Board**  
**Operating Expenditures**  
**Program Budget vs. Actuals - FY 2024 (as of January 31, 2024)**

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)				
	Budget (100%)	Actuals	58.3%	Variance	41.7%
<b>G761501 - CSB Office of the Deputy Director - Clinical</b>					
G761501002 - Consumer & Family Affairs	\$ 2,370,486	\$ 1,521,559		\$ 848,927	
G761501003 - Medical Services	\$ 16,100,832	\$ 7,828,566		\$ 8,272,266	
G761501004 - Opioid Task Force	\$ 4,470,789	\$ 1,661,277		\$ 2,809,512	
G761501005 - Utilization Management	\$ 932,204	\$ 367,209		\$ 564,995	
<b>G761501 - CSB Office of the Deputy Director - Clinical Total</b>	<b>\$ 23,874,310</b>	<b>\$ 11,378,611</b>	47.7%	<b>\$ 12,495,700</b>	52.3%
<b>G762001 - Engagement Asmt &amp; Referral Services</b>					
G762001001 - EAR Program Management	\$ 470,088	\$ 233,467		\$ 236,621	
G762001002 - Entry, Referral, & Assessment	\$ 3,386,403	\$ 2,098,645		\$ 1,287,758	
G762001003 - Outreach	\$ 58,997	\$ 42,850		\$ 16,147	
G762001004 - Wellness Health Promotion Prevention	\$ 2,736,081	\$ 1,059,945		\$ 1,676,136	
<b>G762001 - Engagement Asmt &amp; Referral Services Total</b>	<b>\$ 6,651,569</b>	<b>\$ 3,434,908</b>	51.6%	<b>\$ 3,216,661</b>	48.4%
<b>G762002 - Emergency &amp; Crisis Care Services</b>					
G762002001 - Emergency & Crisis Care Svcs Program Mgm	\$ 235,476	\$ 199,975		\$ 35,501	
G762002002 - Adult Crisis Stabilization	\$ 4,115,903	\$ 2,636,003		\$ 1,479,900	
G762002003 - Detoxification & Diversion	\$ 264,808	\$ 106,751		\$ 158,057	
G762002004 - Emergency	\$ 10,328,076	\$ 5,431,651		\$ 4,896,425	
<b>G762002 - Emergency &amp; Crisis Care Services Total</b>	<b>\$ 14,944,263</b>	<b>\$ 8,374,380</b>	56.0%	<b>\$ 6,569,882</b>	44.0%
<b>G762003 - Residential Treatment &amp; Detoxification Services</b>					
G762003001 - Residential Treatment Program Management	\$ 229,287	\$ 132,883		\$ 96,404	
G762003002 - Residential Admissions & Support	\$ 962,020	\$ 578,357		\$ 383,663	
G762003003 - A New Beginning	\$ 4,740,018	\$ 2,483,348		\$ 2,256,670	
G762003004 - Crossroads Adult	\$ 4,630,231	\$ 2,524,649		\$ 2,105,582	
G762003005 - New Generations	\$ 1,728,175	\$ 1,062,059		\$ 666,116	
G762003006 - Cornerstones	\$ 2,917,189	\$ 1,570,046		\$ 1,347,143	
G762003007 - Residential Treatment Contract	\$ 796,956	\$ 517,049		\$ 279,908	
G762003008 - Detoxification Services	\$ 5,350,362	\$ 2,751,182		\$ 2,599,180	
<b>G762003 - Residential Treatment &amp; Detoxification Services Total</b>	<b>\$ 21,354,238</b>	<b>\$ 11,619,572</b>	54.4%	<b>\$ 9,734,666</b>	45.6%
<b>G762005 - Youth &amp; Family Services</b>					
G762005001 - Youth & Family Program Management	\$ 389,750	\$ 120,421		\$ 269,329	
G762005002 - Youth & Family Outpatient	\$ 7,312,130	\$ 4,218,306		\$ 3,093,824	
G762005004 - Youth Resource Team	\$ 1,926,545	\$ 1,243,930		\$ 682,615	

**Fairfax-Falls Church Community Services Board**  
**Operating Expenditures**  
**Program Budget vs. Actuals - FY 2024 (as of January 31, 2024)**

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)				
	Budget (100%)	Actuals	58.3%	Variance	41.7%
G762005005 - Wraparound Fairfax	\$ 1,005,397	\$ 542,382		\$ 463,015	
G762005006 - Court Involved Youth	\$ 590,416	\$ 358,251		\$ 232,165	
G762005009 - Youth & Family Contract	\$ 872,701	\$ 438,681		\$ 434,020	
<b>G762005 - Youth &amp; Family Services Total</b>	<b>\$ 12,096,939</b>	<b>\$ 6,921,971</b>	<b>57.2%</b>	<b>\$ 5,174,968</b>	<b>42.8%</b>
<b>G762006 - Diversion &amp; Jail-Based Services</b>					
G762006002 - Jail Diversion	\$ 3,176,332	\$ 2,747,166		\$ 429,166	
G762006003 - Forensic Services	\$ 3,090,732	\$ 985,601		\$ 2,105,131	
<b>G762006 - Diversion &amp; Jail-Based Services Total</b>	<b>\$ 6,267,064</b>	<b>\$ 3,732,767</b>	<b>59.6%</b>	<b>\$ 2,534,297</b>	<b>40.4%</b>
<b>G763001 - Behavioral Health Outpatient &amp; Case Mgmt Svcs</b>					
G763001001 - Behavioral Health OP & CM Program Mgmt	\$ 194,072	\$ 127,660		\$ 66,412	
G763001002 - Adult Outpatient & Case Management	\$ 15,625,450	\$ 8,951,718		\$ 6,673,732	
G763001005 - Adult Partial Hospitalization	\$ 1,400,733	\$ 798,153		\$ 602,580	
<b>G763001 - Behavioral Health Outpatient &amp; Case Mgmt Svcs Total</b>	<b>\$ 17,220,255</b>	<b>\$ 9,877,531</b>	<b>57.4%</b>	<b>\$ 7,342,724</b>	<b>42.6%</b>
<b>G763002 - Support Coordination Services</b>					
G763002001 - Support Coordination Program Management	\$ 237,921	\$ 101,142		\$ 136,779	
G763002002 - Support Coordination	\$ 14,281,460	\$ 8,546,504		\$ 5,734,955	
G763002003 - Support Coordination Contracts	\$ 624,930	\$ 507,750		\$ 117,180	
<b>G763002 - Support Coordination Services Total</b>	<b>\$ 15,144,311</b>	<b>\$ 9,155,396</b>	<b>60.5%</b>	<b>\$ 5,988,915</b>	<b>39.5%</b>
<b>G763003 - Employment &amp; Day Services</b>					
G763003001 - Employment & Day Program Management	\$ 3,090,644	\$ 300,319		\$ 2,790,325	
G763003002 - Behavioral Health Emp & Day Direct	\$ 832,669	\$ 460,128		\$ 372,541	
G763003003 - Behavioral Health Emp & Day Contract	\$ 2,536,512	\$ 1,448,296		\$ 1,088,216	
G763003005 - ID Emp & Day Contract	\$ 16,675,621	\$ 6,563,868		\$ 10,111,753	
G763003006 - ID Emp & Day Self-Directed	\$ 2,454,156	\$ 2,222,348		\$ 231,808	
<b>G763003 - Employment &amp; Day Services Total</b>	<b>\$ 25,589,601</b>	<b>\$ 10,994,959</b>	<b>43.0%</b>	<b>\$ 14,594,642</b>	<b>57.0%</b>
<b>G763004 - Assisted Community Residential Services</b>					
G763004001 - Assist Community Residential Prog Mgmt	\$ 192,132	\$ 119,831		\$ 72,301	
G763004002 - Asst Comm Residential Direct	\$ 11,822,567	\$ 5,739,847		\$ 6,082,720	
G763004003 - Asst Comm Residential Contract	\$ 4,904,859	\$ 2,028,594		\$ 2,876,265	
G763004004 - Stevenson Place	\$ 1,150,940	\$ 601,033		\$ 549,907	
<b>G763004 - Assisted Community Residential Services Total</b>	<b>\$ 18,070,498</b>	<b>\$ 8,489,305</b>	<b>47.0%</b>	<b>\$ 9,581,193</b>	<b>53.0%</b>
<b>G763005 - Supportive Community Residential Services</b>					

**Fairfax-Falls Church Community Services Board**  
**Operating Expenditures**  
**Program Budget vs. Actuals - FY 2024 (as of January 31, 2024)**

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)					
	Budget (100%)	Actuals	58.3%	Variance	41.7%	
G763005001 - Support Community Residential Prog Mgmt	\$ 1,292,012	\$ 716,885		\$ 575,127		
G763005002 - Supportive Residential Direct	\$ 3,302,508	\$ 1,313,710		\$ 1,988,798		
G763005003 - RIC	\$ 4,252,445	\$ 2,067,557		\$ 2,184,888		
G763005009 - Support Community Residential Contract	\$ 2,710,525	\$ 1,496,640		\$ 1,213,885		
<b>G763005 - Supportive Community Residential Services Total</b>	<b>\$ 11,557,490</b>	<b>\$ 5,594,793</b>	<b>48.4%</b>	<b>\$ 5,962,697</b>		<b>51.6%</b>
<b>G763006 - Intensive Community Treatment Svcs</b>						
G763006001 - ICT Program Management	\$ 184,059	\$ 112,871		\$ 71,188		
G763006003 - Assertive Community Treatment	\$ 2,021,403	\$ 1,224,753		\$ 796,650		
G763006004 - Intensive Case Management	\$ 3,099,266	\$ 1,357,523		\$ 1,741,743		
G763006005 - Discharge Planning	\$ 982,310	\$ 386,573		\$ 595,737		
G763006008 - Outreach	\$ 653,157	\$ 315,173		\$ 337,984		
<b>G763006 - Intensive Community Treatment Svcs Total</b>	<b>\$ 6,940,195</b>	<b>\$ 3,396,893</b>	<b>48.9%</b>	<b>\$ 3,543,302</b>		<b>51.1%</b>
<b>Program Budget Total</b>	<b>\$ 179,710,732</b>	<b>\$ 92,971,086</b>	<b>51.7%</b>	<b>\$ 86,739,647</b>		<b>48.3%</b>
<b>Non-Program Budget Total<sup>1</sup></b>	<b>\$ 46,528,035</b>	<b>\$ 25,512,960</b>	<b>54.8%</b>	<b>\$ 21,015,985</b>		<b>45.2%</b>
<b>TOTAL FUND</b>	<b>\$ 226,238,767</b>	<b>\$ 118,484,046</b>	<b>52.4%</b>	<b>\$ 107,755,631</b>		<b>47.6%</b>

<sup>1</sup> Non-Program Budget Total includes all administrative areas (HR, Finance, Communications, Compliance, Informatics, etc)