

In response to the December 1, 2020 Joint Board Matter regarding the Consolidated Community Funding Pool (CCFP), we will have a discussion on this information at the January 12, 2021 CCFAC meeting. Thank you to all that provided feedback to help inform this work.

An extensive review of the CCFP process was done over a year ago by a work team, which included CCFAC members, nonprofit executive directors and county staff. Recommendations were developed based on a historical review of the CCFP, a review of other jurisdictions with similar nonprofit programs, synthesizing feedback gathered from the Board of Supervisors, the CCFAC, community members, nonprofit executive directors, county leadership and county staff. In March 2020, due to the pandemic, the recommendations developed by this team were tabled. This previous work along with newly gathered feedback has informed these updates to the CCFP.

Proposed New Model:

Divide the CCFP into two areas – Survive and Thrive

Survive – to include emergency food and housing supports (rent, utilities and case management; does not include capital housing)

Thrive – to include other services in the remaining categories (Financial Stability, Health, Literacy/Education Development Attainment, Positive Behaviors and Healthy Relationships, and Support/Community/Social Networks)

Using data, establish the amount in the Survive category – this is anticipated to be in the \$5 - 6 million range. This estimate is based on funding figures from previous CCFP cycles but does not represent the total need in the county. Using a formula similar to the one used for the CARES dollars, areas of the county would get percentages of the \$5 - 6M, based on need. The Survive category would ensure all areas of the county have emergency food and housing supports, proportionate to need. There would be no guarantee that a particular organization would be funded.

Two RFPs would be developed, with the Survive RFP going out before the Thrive RFP. The Survive RFP would be specific and based on need, to ensure all parts of the county would have access to emergency food and shelter. In the Survive RFP, like proposals would compete against each other. The RFP with the Thrive categories would be more general and be very similar to the current RFP. Both the Survive and Thrive RFPs will be written in compliance with the spirit as well as the letter of the county’s One Fairfax Policy.

All proposals would be reviewed by citizen SAC members, and the TAC process strengthened. The CCFAC currently has a workgroup focusing on SAC and TAC improvements. The Survive proposals would all be read and scored by one smaller SAC. The Thrive SAC would be larger and

proposals divided up, due to the high volume of Thrive proposals received. Each BOS office will be asked to provide the names of three county residents who will agree to serve on one of the SACs, plus additional outreach will be done to ensure a large pool of SAC members.

The CCFP Interagency team will review current CCFP contracted programs to determine both those which are integral to the way the county does business and those that supplement an existing county funded program awarded through another procurement. These programs should not be competed in the funding pool and would be reviewed for possible addition to agency budgets.

To remain nimble and provide a rapid response to the emergent needs of the community, the CCFP awards would remain a two-year cycle.

Additional information to be included in the BOS response:

- The CCFP is a small portion of the total county human services budget; there are also other county, state and federal basic needs supports
- There are larger systemic issues that need to be resolved outside of the CCFP but are important to remember in the process (equity, working towards self-sufficiency, county's strategic plan)
- Acknowledgement that Thrive services can also be critical to an individual or family, and those services vary
- The CCFP is a two-year cycle; we are in year one of this two-year cycle
- While this BOS request is happening during COVID, the issues of vital services not being funded or defunded has been discussed many times over the years; COVID has just heightened some of the issues
- Over many cycles, gaps emerge (without CARES, there would currently be no emergency food and housing supports in one part of the county)
- Our nonprofit partners are integral to the work done in Fairfax County; they know their communities, can leverage resources and raise additional funds
- The community voice in the funding pool is unique and important; it also helps identify emergent needs
- Currently all services compete against each other for limited dollars
- Discussions need to take place related to CDBG and CSBG funds included in the funding pool and how they will be affected by the new model