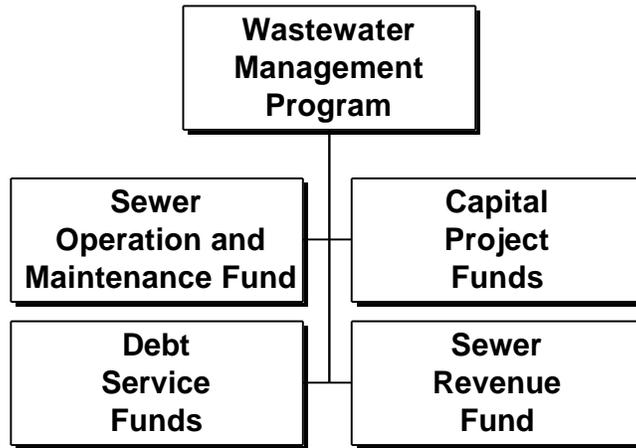


**FUND 401
SEWER OPERATION AND MAINTENANCE**



FUND 401 SEWER OPERATION AND MAINTENANCE

Agency Position Summary

358 Regular Positions / 357.5 Regular Staff Years

Position Detail Information

WASTEWATER ADMINISTRATION

1 Director
1 Secretary II
2 Positions
2.0 Staff Years

WASTEWATER COLLECTION

Collection Program

1 Director
1 Management Analyst III
1 Computer Systems Analyst II
1 Management Analyst II
1 Network/Telecom. Analyst I
1 Safety Analyst
1 Warehouse Supervisor
1 Warehouse Specialist
1 Secretary II
2 Account Clerks II
6 Clerical Specialists
1 Supply Clerk
18 Positions
18.0 Staff Years

Pumping Stations

1 Engineer IV
1 Supervisor of Facilities Support
1 Industrial Electrician Supervisor
1 Instrumentation Supervisor
1 Pump Station Supervisor
1 Industrial Electrician III
3 Instrumentation Technicians III
5 Pump Station Operators III
2 Industrial Electricians II
3 Plant Mechanics III
1 Engineering Technician II
3 Instrumentation Technicians II
1 Welder II
7 Pump Station Operators II
4 Plant Mechanics II
1 Plant Operator II
2 Engineering Aides
1 Maintenance Trade Helper II
1 Maintenance Trade Helper I
1 Laborer II
41 Positions
41.0 Staff Years

Gravity Sewers

1 Engineer IV
1 Engineer III
2 Maintenance Superintendents
1 Asst. Maintenance Superintendent
1 Assistant Supervisor
Engineering Inspector
2 Senior Maintenance Supervisors
3 Senior Construction Supervisors
5 Maintenance Supervisors
1 Engineering Technician III
1 Engineering Technician II
1 Construction Supervisor
1 Map Drafter
3 Engineering Technicians I
3 Heavy Equipment Operators
16 Labor Crew Chiefs
9 Engineering Aides
3 Motor Equipment Operators
4 Truck Drivers
12 Senior Utility Workers
15 Utility Workers
85 Positions
85.0 Staff Years

WASTEWATER TREATMENT

Noman M. Cole, Jr., Pollution Control Plant

1 Director
1 Programmer Analyst IV
1 Engineer III
1 Safety Analyst
2 Network/Telecommunications Analysts I
1 Engineering Technician III
1 Warehouse Supervisor
1 Heavy Equipment Supervisor
2 Engineering Technicians II
1 Engineering Drafter
1 Administrative Aide
1 Warehouse Specialist
1 Engineering Technician I
3 Heavy Equipment Operators
1 Secretary II
2 Account Clerks II
1 Warehouse Worker-Driver
2 Storekeepers
24 Positions
24.0 Staff Years

FUND 401

SEWER OPERATION AND MAINTENANCE

Operations

1	Engineer IV
1	Engineer II
1	Plant Operations Superintendent
7	Plant Operations Supervisors
1	Engineering Technician II
21	Plant Operators III
<u>45</u>	Plant Operators II
77	Positions
77.0	Staff Years

Maintenance

1	Engineer III
1	Plant Maintenance Superintendent
1	Industrial Electrician Supervisor
1	Instrumentation Supervisor
2	Plant Maintenance Supervisors
1	Chief Building Maintenance
3	Industrial Electricians III
3	Instrumentation Technicians III
1	Senior Maintenance Supervisor
5	Industrial Electricians II
6	Plant Mechanics III
6	Instrumentation Technicians II
2	Welders II
13	Plant Mechanics II
3	Painters I
2	Industrial Electricians I
1	Maintenance Trade Helper II
2	Senior Utility Workers
2	Utility Workers
3	Custodians II
5	Custodians I
64	Positions
64.0	Staff Years

WASTEWATER PLANNING & MONITORING

Financial Management and Planning

1	Director
1	Management Analyst IV
1	Management Analyst III
1	Programmer Analyst III
1	Accountant II
1	Management Analyst II
1	Programmer Analyst I
1	Engineering Technician II
3	Engineering Technicians I
1	Account Clerk II PT
2	Clerical Specialists
1	Secretary II
<u>1</u>	Administrative Aide
16	Positions
15.5	Staff Years

Engineering Analysis and Control

1	Engineer IV
1	Engineer III
1	Geog. Info. Spatial Analyst II
4	Engineers II
2	Engineering Technicians III
2	Engineering Technicians II
11	Positions
11.0	Staff Years

Environmental Monitoring

1	Environmental Services Director
2	Assistant Environment Services Directors
3	Environmental Technologists III
3	Environmental Technologists II
3	Environmental Technicians II
7	Environmental Technologists I
<u>1</u>	Secretary I
20	Positions
20.0	Staff Years

PT Denotes Part-Time Positions

FUND 401

SEWER OPERATION AND MAINTENANCE

Agency Mission

To collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

Agency Summary					
Category	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	370/ 369.5	370/ 369.5	358/ 357.5	364/ 363.5	358/ 357.5
Expenditures:					
Personnel Services	\$16,941,874	\$18,914,749	\$18,453,308	\$20,019,471	\$20,222,135
Operating Expenses	35,191,103	41,828,362	42,975,634	40,914,006	40,914,006
Capital Equipment	668,972	815,308	1,568,070	750,185	750,185
Subtotal	\$52,801,949	\$61,558,419	\$62,997,012	\$61,683,662	\$61,886,326
Less:					
Recovered Costs	(\$669,161)	(\$668,624)	(\$668,624)	(\$675,635)	(\$678,104)
Total Expenditures	\$52,132,788	\$60,889,795	\$62,328,388	\$61,008,027	\$61,208,222

Summary by Cost Center					
Category	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Wastewater					
Administration	\$187,195	\$198,527	\$210,832	\$218,192	\$223,059
Wastewater Collection	9,261,101	10,346,335	10,737,020	11,077,992	11,152,550
Wastewater Treatment	14,364,236	16,626,765	16,734,158	17,455,883	17,546,169
Wastewater Planning & Monitoring	28,320,256	33,718,168	34,646,378	32,255,960	32,286,444
Total Expenditures	\$52,132,788	\$60,889,795	\$62,328,388	\$61,008,027	\$61,208,222

Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2002 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2001:

- The 1.0 percent cost-of-living adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$200,195 to Fund 401, Sewer Operation and Maintenance. This amount consists of an increase of \$202,664 in Personnel Services and an increase of \$2,469 in Recovered Costs.

The following funding adjustments reflect all approved changes to the FY 2001 Revised Budget Plan from January 1, 2001 through April 23, 2001. Included are all adjustments made as part of the FY 2001 Third Quarter Review:

- Net savings of \$560,242 primarily in Personnel Services and Operating Expenses are associated with the Close Management Initiatives program. The net savings are returned to fund balance for investment in future program initiatives.

FUND 401

SEWER OPERATION AND MAINTENANCE

- The County Executive approved a redirection of 4/4.0 SYE positions resulting in a decrease of 4/4.0 SYE positions for Wastewater Treatment. There is no corresponding adjustment for these redirections.
 - 2/2.0 SYE positions were transferred from Wastewater Treatment to Agency 26, Office of Capital Facilities (OCF) to support an increase in the information technology workload in accordance with the OCF Information Technology staffing plan.
-

County Executive Proposed FY 2002 Advertised Budget Plan

Purpose

To administer and operate the Wastewater Management Program including wastewater collection and conveyance, wastewater treatment, and monitoring program areas. The primary functions are to strategically plan, efficiently operate, and effectively maintain the Wastewater Management Program in the best interest of the County and customers.

Key Accomplishments

- ◆ Reengineered the Wastewater Management Program along the Departmental lines of business and established a Wastewater Leadership Team and a Wastewater Management Team.
- ◆ A 30 percent reduction in staff since 1996, without any adverse impact on service quality or the environment.
- ◆ Awarded the Association of Metropolitan Sewage Agencies (AMSA) Gold Award for complete and consistent compliance with the State of Virginia Pollutant Discharge Elimination System (VPDES) permit requirements while undergoing a major plant expansion and upgrade construction project.
- ◆ Operated the Noman M. Cole, Jr. Pollution Control Plant (NCPCP) to remain one of the lowest cost service providers in the region.
- ◆ Initiated the "Odor Alert Program" which works with the community to identify and abate unacceptable odors from the NCPCP.
- ◆ Reengineered NCPCP process operations to achieve greater flexibility in plant staffing.
- ◆ Implemented the "Wastewater Operations Training Program" which is modeled after the Water Environment Federation plant operations, pump station operations, and activated sludge process training programs, for approximately 60 plant operations personnel.
- ◆ Initiated a Geographical Information System (GIS) project to overlay the sanitary sewer information on the County's GIS platform.
- ◆ Completed the Gunston Cove Estuary and Stream Monitoring Program.
- ◆ Successfully negotiated a Capacity Sales Agreement with Prince William County Service Authority for wastewater treatment flow in Prince William County.

FUND 401

SEWER OPERATION AND MAINTENANCE

FY 2002 Initiatives

- ◆ Manage the Wastewater Management Program in such a manner as to maintain its Triple A bond rating and maintain its competitive sewer rates.
- ◆ Initiate the construction of chemical addition facilities at locations throughout the County as identified in the System-wide Odor Control Study in order to reduce the generation of hydrogen sulfide gas (sewer gas).
- ◆ Install the Supervisory Control and Data Acquisition (SCADA) system to provide the ability to monitor and control the pumping stations from a remote location.
- ◆ Initiate a pilot to link the Wastewater Collection Sanitary Sewer Maintenance Management System to the County's Geographical Information System.
- ◆ Reduce the number of operating shifts from eight to four for NCPCP operations based on the optimization of wastewater processes, streamlining efforts and increasing plant technology.
- ◆ Initiate the Biological Nitrogen Removal process, which was part of the plant expansion project.
- ◆ Implement the Odor Control Improvement program by installing primary tank covers, a primary tank scrubber system, a sludge storage tank scrubber system and ventilation improvements to 4 sludge-processing buildings.
- ◆ Complete the GIS conversion of all-existing sewer maps and automated databases into the new GIS system.
- ◆ Complete training of all staff on the new GIS system.

Performance Measurement Results

In FY 2000, there were 314,925 connections to the sanitary sewer system, an increase of 4,979 connections over FY 1999. Approximately 87 percent of Fairfax County households are connected to the sewer system. Based on the latest rate comparison, Fairfax County had the lowest average annual sewer service charge and the third lowest availability fee in the region. The Program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment and maintaining sufficient financial resources to fully fund the Program's initiatives.

Over the last three years 3,279 miles of sewer line were inspected, of which 589 miles were inspected using closed circuit TV (CCTV) cameras. In FY 2000, there were 27 additional sewer backups and overflows due to the heavy volume of rain produced by Hurricane Floyd in September 1999, which dumped as much as 5 inches of rain in Northern Virginia in a short timespan.

The total wastewater flow at the Noman M. Cole, Jr. Pollution Control Plant (NCPCP) was 42.8 MGD in FY 2000, an increase of 1.3 MGD from the previous year. The NCPCP fully treated all flows entering the plant and was awarded the Association of Metropolitan Sewage Agency (AMSA) Gold Award for its consistent compliance with Virginia Pollutant Discharge Elimination System (VPDES) permit requirements. In FY 2000, the number of NCPCP odor complaints rose 20 percent, which is attributed to the construction activity at the plant. To address this issue, the program has funded several initiatives to reduce or eliminate odors at the plant and the sewer system as a whole.

FUND 401

SEWER OPERATION AND MAINTENANCE

Funding Adjustments

The following funding adjustments from the FY 2001 Revised Budget Plan are necessary to support the FY 2002 program:

- ◆ An increase of \$1,104,722 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
- ◆ A decrease of \$723,815 in Utilities is based on prior year consumption, and the replacement of new rotor lobe electrical pumps, which will consume less electricity.
- ◆ An increase of \$838,417 in Operating Expenses is included for the replacement of aging equipment that is key to Wastewater operations, yet has exceeded its useful life. This includes 25-year old electric breakers in the plant distribution center, a 25-year old lime slaker system that mixes powder into a liquid, and a 20-year old sludge pumping system that transfers sludge from the storage mixing tanks to the holding chambers.
- ◆ An increase of \$363,362 in Treatment Supplies is based on an increase in the volume of wastewater and increased unit costs of chemicals required for treating wastewater.
- ◆ A net decrease of \$2,780,451 in Operating Expenses primarily results from the carryover of one-time expenses from FY 2000 into FY 2001.
- ◆ An increase of \$7,011 in Recovered Costs is primarily due to the FY 2002 projected salaries of recoverable positions.
- ◆ Funding of \$750,185 in Capital Equipment is included for the replacement of one backhoe, two large utility vehicles, 11 pick-up trucks, two air compressors, three step vans, two transportation vehicles and one loadlugger. This equipment is recommended for replacement based on age, mileage and repair cost considerations.

The following funding adjustments reflect all approved changes to the FY 2001 Revised Budget Plan since passage of the FY 2001 Adopted Budget Plan. Included are all adjustments made as part of the FY 2000 Carryover Review and all other approved changes through December 31, 2000:

- ◆ As part of the FY 2000 Carryover Review, a net increase of \$1,998,835 includes \$499,925 for encumbered items, \$960,000 for a one-time service connection fee to Prince William Sanitation Authority for wastewater treatment, \$192,000 for the replacement of 2 vans with closed circuit television (CCTV) units and \$346,910 associated with an unexpended balance of FY 2000 Close Management Initiatives (CMI) savings.
- ◆ In FY 2001, the County Executive approved a redirection of positions resulting in a decrease of 6/6.0 SYE positions for Wastewater Collection. There is no corresponding funding adjustment for these position redirections.

Objectives

- ◆ To maintain a competitive sewer rate while protecting the environment.
- ◆ To control the number of sanitary sewer overflows and backups at a level of no more than 20 per 1,000 miles of sewer pipe annually through a preventative maintenance program of sewer inspection, cleaning, repair, and rehabilitation.

FUND 401

SEWER OPERATION AND MAINTENANCE

- ◆ To maintain all pumping stations, grinder pump stations, auxiliary equipment, controls and accessories to ensure 100 percent reliability of force mains and pressure sewer systems; and to achieve 100 percent accuracy in metering and recording wastewater flows entering and leaving the Fairfax County sewer system for interjurisdictional billings.
- ◆ To maintain the cost of service per million gallons treated for Wastewater Treatment at an annual increase no greater than the change in the Consumer Price Index (CPI) for the Greater Washington Metropolitan Area.
- ◆ To process sewer permit applications to ensure accuracy, timeliness and customer satisfaction.
- ◆ To ensure that there are no capacity problems in the system.
- ◆ To analyze NCPCP wastewater samples to ensure compliance with VPDES permit limits and obtain a satisfactory laboratory inspection by the State.
- ◆ To monitor 17 industrial discharges for compliance with pretreatment requirements and prevent toxic discharges by monitoring and inspecting facilities at least twice a year, issuing discharge permits for significant industrial dischargers in the County, and issuing notices of violation to County industries violating pretreatment regulations and requirements to ensure zero incidents of toxic effects on NCPCP operations or sludge quality.
- ◆ To monitor Treatment by Contract (TBC) costs of service to ensure costs are competitive with County cost of service and reflective of the degree of treatment being provided, with a target of less than 115 percent of NCPCP costs.

Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1998 Actual	FY 1999 Actual	FY 2000 Estimate/Actual	FY 2001	FY 2002
Output:					
Sewer Service Charge/1,000 gallons	\$2.60	\$2.70	\$2.70 / \$2.70	\$2.81	\$2.92
Miles of sewer line inspected	1,192	1,093	1,065 / 994	865	935
Pump Station alarm responses	319	318	360 / 415	360	400
Million gallons of wastewater treated per day	45.10	41.50	45.31 / 42.80	46.10	46.30
Fixture Units sold	157,085	206,915	150,000 / 181,172	150,000	150,000
Plans reviewed	425	592	500 / 545	500	500
Samples Analyzed	88,780	79,971	80,000 / 80,446	80,000	80,000
Inspections made, pretreatment	48	176	50 / 48	50	50
Interjurisdictional Flow (MGD) ¹	58.2	55.1	59.0 / 59.2	61.0	62.0
Efficiency:					
Annual Sewer bill	\$194	\$191	\$200 / \$204	\$225	\$234
Cost per mile for TV inspection	\$835	\$824	\$1,888 / \$895	\$870	\$793
Pumping cost per million gallons/day	\$164	\$154	\$173 / \$154	\$168	\$176
Cost per million gallons treated	\$897	\$969	\$985 / \$994	\$1,140	\$1,140
Cost to process Fixture Unit	\$2.33	\$2.46	\$2.50 / \$2.22	\$2.50	\$2.50

FUND 401

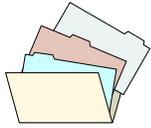
SEWER OPERATION AND MAINTENANCE

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1998 Actual	FY 1999 Actual	FY 2000 Estimate/Actual	FY 2001	FY 2002
Plans reviewed per employee	212	296	300 / 327	300	300
Cost per sample analysis	\$8.11	\$9.37	\$10.31 / \$10.25	\$10.69	\$10.50
Cost per year (Pretreatment)	\$300,228	\$312,540	\$320,000 / \$302,280	\$314,319	\$357,000
Average Interjurisdictional Treatment cost per MG ²	\$1,059	\$969	\$1,129 / \$1,042	\$1,207	\$1,107
Service Quality:					
Accuracy of Sewer Service Charge (Adopted rate divided by Calculated rate)	102%	105%	100% / 100%	100%	100%
Compliance violations issued	0	0	0 / 0	0	0
Force main and pressure sewer system reliability as measured by equipment reliability ratio	100	100	100 / 100	100	100
Percent of odor-free days	92%	93%	94% / 92%	95%	96%
Adequacy of Availability Fee (Adopted rate divided by the Calculated rate)	99.5%	102.0%	100.0% / 103.8%	100.0%	100.0%
Percent of plans reviewed on time	100%	100%	100% / 100%	100%	100%
Sample analysis available on time	100%	100%	100% / 100%	100%	100%
Inspections completed on time (Pretreatment)	100%	100%	100% / 100%	100%	100%
Percent of wastewater receiving Full treatment	100%	100%	100% / 100%	100%	100%
Outcome:					
County households served	305,105	309,946	319,279 / 314,925	320,000	325,000
Backups/overflows per 1,000 miles	16	14	20 / 23	20	15
Pump Station failures resulting in overflow, bypass or backup conditions	0	0	0 / 3	0	0
Odor complaints	32	25	22 / 30	20	15
Number of new sewer connections	4,826	4,841	5,000 / 4,979	5,000	5,000
Imminent wastewater capacity problems	0	0	0 / 0	0	0
Percent accuracy within EPA	96%	97%	>90% / 97%	>90%	>90%
Incidents of toxic effects on NCPCP operations/sludge quality	0	0	0 / 0	0	0
Interjurisdictional treatment costs as a percentage of NCPCP treatment costs	118%	112%	<115% / 113%	<115%	<115%

¹ MGD = Million gallons per day

² MG = Million gallons

FUND 401 SEWER OPERATION AND MAINTENANCE



Wastewater Administration

Goal

To provide for the overall management of the Wastewater Management and Solid Waste Management programs, and to ensure that the office satisfies the County needs as they relate to the operation and maintenance of facilities supporting Wastewater Management and Solid Waste Management programs.

Cost Center Summary					
Category	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	2/ 2	2/ 2	2/ 2	2/ 2	2/ 2
Total Expenditures	\$187,195	\$198,527	\$210,832	\$218,192	\$223,059



Wastewater Collection

Goal

To operate, maintain, and repair the County's wastewater collection system in a manner that protects Fairfax County citizens and the environment.

Cost Center Summary					
Category	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	150/ 150	150/ 150	144/ 144	145/ 145	144/ 144
Total Expenditures	\$9,261,101	\$10,346,335	\$10,737,020	\$11,077,992	\$11,152,550



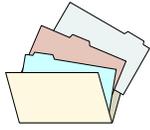
Wastewater Treatment

Goal

To ensure efficient and effective operation and maintenance of the County's wastewater treatment facilities within the laws and standards established by the Congress of the United States in Public Law 92-500 which designates regulatory powers to the U.S. Environmental Protection Agency (EPA) and the Virginia Department of Environmental Quality (DEQ).

Cost Center Summary					
Category	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	170/ 170	170/ 170	165/ 165	170/ 170	165/ 165
Total Expenditures	\$14,364,236	\$16,626,765	\$16,734,158	\$17,455,883	\$17,546,169

FUND 401 SEWER OPERATION AND MAINTENANCE



Wastewater Planning and Monitoring

Goal

To manage sewer revenue collection; to monitor and report County sewage flows treated at non-County facilities; to control, plan, and develop the Wastewater Management Program; and to environmentally monitor County treatment facilities, other publicly and privately-owned treatment facilities in the program, and nearby embayments.

Cost Center Summary					
Category	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	48/ 47.5	48/ 47.5	47/ 46.5	47/ 46.5	47/ 46.5
Total Expenditures	\$28,320,256	\$33,718,168	\$34,646,378	\$32,255,960	\$32,286,444

FUND 401 SEWER OPERATION AND MAINTENANCE

FUND STATEMENT

Fund Type G40, Enterprise Funds Fund 401, Sewer Operation and Maintenance

	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Beginning Balance	\$10,673,606	\$141,430	\$10,212,453	\$56,230	\$56,230
Revenue:					
Miscellaneous Revenue	\$76,497	\$70,000	\$70,000	\$70,000	\$70,000
Sale Surplus Property	16,637	30,000	30,000	30,000	30,000
Sludge Incinerator Charges	33,964	60,000	60,000	0	0
Total Revenue	\$127,098	\$160,000	\$160,000	\$100,000	\$100,000
Transfer In:					
Sewer Revenue (400)	\$51,544,537	\$60,644,595	\$52,012,165	\$61,136,022	\$61,136,022
Total Transfer In	\$51,544,537	\$60,644,595	\$52,012,165	\$61,136,022	\$61,136,022
Total Available	\$62,345,241	\$60,946,025	\$62,384,618	\$61,292,252	\$61,292,252
Expenditures:					
Personnel Services	\$16,941,874	\$18,914,749	\$18,453,308	\$20,019,471	\$20,222,135
Operating Expenses	35,191,103	41,828,362	42,975,634	40,914,006	40,914,006
Recovered Costs	(669,161)	(668,624)	(668,624)	(675,635)	(678,104)
Capital Equipment	668,972	815,308	1,568,070	750,185	750,185
Subtotal Expenditures	\$52,132,788	\$60,889,795	\$62,328,388	\$61,008,027	\$61,208,222
COLA Reserve	0	0	0	200,195	0
Total Expenditures	\$52,132,788	\$60,889,795	\$62,328,388	\$61,208,222	\$61,208,222
Total Disbursements	\$52,132,788	\$60,889,795	\$62,328,388	\$61,208,222	\$61,208,222
Ending Balance	\$10,212,453	\$56,230	\$56,230	\$84,030	\$84,030
PC Replacement Reserve ¹	141,430	56,230	56,230	84,030	84,030
Unreserved Balance	\$10,071,023	\$0	\$0	\$0	\$0

¹ The PC Replacement Reserve was established for the timely replacement of computer equipment.