

GENERAL FUND EXPENDITURE VARIANCE

Attachment III

The overall General Fund variance in FY 2016 was \$52.64 million. Of this amount, \$31.40 million represents outstanding encumbrances required to be carried forward and \$4.10 million is for unencumbered but previously budgeted items required to be carried forward into FY 2017 (see Attachment IV). Only General Fund agencies with significant variances are noted in this attachment.

Agency 01, Board of Supervisors

\$523,017

The agency balance of \$523,017 is 9.4 percent of the FY 2016 approved funding level. Of this amount, \$40,653 is included as encumbered carryover and \$2,183 is included as unencumbered carryover in the Clerk of the Board's Office as part of the Incentive Reinvestment Initiative that allowed agencies to identify savings and efficiencies in FY 2016 and retain a portion to reinvest in employees. The remaining balance of \$480,181 reflects savings of \$454,485 in Personnel Services due primarily to higher than anticipated position vacancies and \$25,696 in Operating Expenses due primarily to savings in office supplies.

District Supervisors' Offices and Clerk to the Board

Supervisory District	FY 2016 Revised Budget Plan	FY 2016 Actual Expenditures	Balance
Chairman's Office	529,726	448,104	81,622
Braddock	475,877	465,163	10,714
Hunter Mill	475,877	426,198	49,679
Dranesville	475,877	438,287	37,590
Lee	475,877	428,926	46,951
Mason	475,877	436,549	39,328
Mt. Vernon	475,877	472,473	3,404
Providence	475,877	337,017	138,860
Springfield	475,877	464,188	11,689
Sully	475,877	469,324	6,553
Subtotal	\$4,812,619	\$4,386,229	\$426,390
Clerk of the Board	775,063	678,436	96,627
Total	\$5,587,682	\$5,064,665	\$523,017

Agency 06, Department of Finance

\$1,181,237

The agency balance of \$1,181,237 is 12.9 percent of the FY 2016 approved funding level. Of this amount, \$685,620 is included as encumbered carryover and an additional \$19,161 is included as unencumbered carryover as part of the Incentive Reinvestment Initiative that allowed agencies to identify savings and efficiencies in FY 2016 and retain a portion to reinvest in employees. The remaining balance of \$476,456 is attributable to savings of \$7,145 in Personnel Services due to position vacancy savings, \$397,176 in Operating Expenses primarily due to lower than anticipated costs for audit related services, and \$72,135 in higher than expected recovered costs.

Agency 08, Facilities Management Department

\$1,907,198

The agency balance of \$1,907,198 is 3.3 percent of the FY 2016 approved funding level. Of this amount, \$1,833,338 is included as encumbered carryover. The remaining balance of \$73,860 reflects net savings in Operating Expenses based on the renegotiation of existing leases and lower than anticipated utility costs.

GENERAL FUND EXPENDITURE VARIANCE

Attachment III

Agency 11, Department of Human Resources **\$512,066**

The agency balance of \$512,066 is 6.9 percent of the FY 2016 approved funding level. Of this amount, \$366,827 is included as encumbered carryover in FY 2017, primarily to support software maintenance fees and job classification reviews. The remaining balance of \$145,239 is attributable to savings in Personnel Services and Operating Expenses.

Agency 15, Office of Elections **\$1,227,167**

The agency balance of \$1,227,167 is 21.9 percent of the FY 2016 approved funding level. Of this amount, \$249,518 is included as encumbered carryover in FY 2017 and an additional \$977,649 is included as unencumbered carryover to cover costs associated with the 2016 Presidential Election.

Agency 17, Office of the County Attorney **\$1,564,245**

The agency's balance is \$1,564,245 or 19.5 percent of the FY 2016 approved funding level. Of this amount, \$1,452,869 is included as encumbered carryover in FY 2017, primarily for existing contracts for outside counsel as well as funds for retaining experts in the tax cases filed against the County. The remaining balance of \$111,376 reflects salary vacancy savings of \$102,513 in Personnel Services and \$8,863 in Operating Expenses.

Agency 31, Land Development Services **\$2,337,921**

The agency balance of \$2,337,921 is 8.7 percent of the FY 2016 approved funding level. Of this amount, \$1,765,130 is included as encumbered carryover in FY 2017 and \$572,708 is included as unencumbered carryover to support short-term maintenance requirements of the existing Fairfax Inspections Database Online (FIDO)/LDS land use systems to keep them stable and usable until a new system is operational (currently projected for FY 2019), leaving a remaining balance of \$83 in Operating Expenses.

Agency 35, Department of Planning and Zoning **\$1,430,976**

The agency balance of \$1,430,976 is 12.0 percent of the FY 2016 approved funding level. Of this amount, \$1,359,707 is included as encumbered carryover in FY 2017, primarily for Phase II of the automation of plan submission and review process, completion of the zoning ordinance revision study, and the ongoing reconfiguration of office space. In addition, \$50,000 is included as unencumbered carryover as part of the Incentive Reinvestment Initiative that allowed agencies to identify savings and efficiencies in FY 2016 and retain a portion to reinvest in employees. The remaining balance of \$21,269 is attributable to savings in Personnel Services.

Agency 38, Department of Housing and Community Development **\$551,828**

The agency balance of \$551,828 is 8.7 percent of the FY 2016 approved funding level. Of this amount, \$167,977 is included as encumbered carryover in FY 2017. An additional \$27,752 is included as unencumbered carryover as part of the Incentive Reinvestment Initiative. The remaining balance of \$356,099 is primarily attributable to Personnel Services due to vacant positions, as well as savings in various Operating Expense categories.

Agency 40, Department of Transportation **\$1,167,144**

The agency balance of \$1,167,144 is 13.0 percent of the FY 2016 approved funding level. Of this amount, \$953,900 is included as encumbered carryover in FY 2017, primarily for work in progress on the Bike Program, traffic count surveys and congestion impact analyses, transportation studies, and consulting for Community Outreach and Engagement Project. The remaining balance of \$213,244 includes a \$23,909 balance in Personnel Services, \$9,306 in Operating Expenses, and \$180,029 in additional recovered costs received from interdepartmental services.

GENERAL FUND EXPENDITURE VARIANCE

Attachment III

Agency 52, Fairfax County Public Library

\$1,492,373

The agency balance of \$1,492,373 is 4.9 percent of the FY 2016 approved funding level. Of this amount, \$1,127,594 is included as encumbered carryover in FY 2017 primarily for library materials that have not yet been received, Pohick Library systems furniture and equipment, and for outstanding invoices for library programming, services and supplies. In addition, an amount of \$357,737 is included as unencumbered carryover, of which \$250,000 is included to support loose furniture and equipment requirements for the renovation of the Tysons-Pimmit Regional Library and \$107,737 is included as part of the Incentive Reinvestment Initiative that allowed agencies to identify savings and efficiencies in FY 2016 and retain a portion to reinvest in employees. The remaining balance of \$7,042 includes savings of \$3,721 in Personnel Services due to position vacancy savings, and \$3,321 in Operating Expenses.

Agency 67, Department of Family Services

\$5,060,566

The agency balance of \$5,060,566 is 2.5 percent of the FY 2016 approved funding level. Of this amount, \$2,433,996 is included as encumbered carryover in FY 2017. The remaining balance of \$2,626,570 is primarily attributable to savings of \$1,761,008 in Operating Expenses due to lower than anticipated costs in the Adoption Subsidy Program, which is a mandated program. Personnel Services savings of \$630,085 are attributed to staff turnover as well as longer than average vacancies in the Self-Sufficiency Division. There is a small balance of \$2,381 in Capital Outlay as well as a surplus of \$233,096 in Recovered Costs due to higher than anticipated reimbursements in the Family Partnership Program.

Agency 70, Department of Information Technology

\$1,011,993

The agency balance of \$1,011,993 is 3.1 percent of the FY 2016 approved funding level. Of this amount, \$931,074 is included as encumbered carryover in FY 2017. The remaining balance of \$80,919 primarily reflects vacancy savings in Personnel Services.

Agency 71, Health Department

\$5,102,000

The agency balance of \$5,102,000 is 8.7 percent of the FY 2016 approved funding level. Of this amount, \$4,008,177 is included as encumbered carryover in FY 2016, and an additional \$200,000 is included as unencumbered carryover, of which \$100,000 is included to procure equipment to convert analog x-ray images to a digital format for tuberculosis screenings, and \$100,000 is included as part of the Incentive Reinvestment Initiative that allowed agencies to identify savings and efficiencies in FY 2016 and retain a portion to reinvest in employees. The remaining balance of \$893,823 is attributed to \$470,431 in Personnel Services primarily due to a number of public health doctor positions that are difficult to fill; \$330,659 in Operating Expenses primarily from lower than anticipated costs for contracted laboratory and clinical services as well as IT system maintenance; and \$92,733 in Capital Outlay.

Agency 73, Office to Prevent and End Homelessness

\$1,458,112

The agency balance of \$1,458,112 is 10.8 percent of the FY 2016 approved funding level. Of this amount, \$1,118,389 is included as encumbered carryover in FY 2017. The remaining balance of \$339,723 is primarily attributable to \$336,806 in Operating Expenses due to continued efforts to reduce hotel usage for families experiencing homelessness by quickly placing families in more permanent housing settings. There were also savings of \$1,776 in Personnel Services and \$1,141 in Capital Outlay.

GENERAL FUND EXPENDITURE VARIANCE

Attachment III

Agency 79, Department of Neighborhood and Community Services **\$766,868**

The agency balance of \$766,868 is 2.7 percent of the FY 2016 approved funding level. Of this amount, \$493,451 is included as encumbered carryover in FY 2017. The remaining balance of \$273,417 is primarily attributable to savings of \$207,066 in Personnel Services due to managed position vacancies and \$138,899 in Operating Expenses due to lower than anticipated expenditures in miscellaneous services, offset by a balance of \$72,548 in Recovered Costs.

Agency 81, Juvenile and Domestic Relations District Court **\$529,482**

The agency balance of \$529,482 is 2.3 percent of the FY 2016 approved funding level. Of this total, \$469,400 is included as encumbered carryover in FY 2017. The remaining balance of \$60,082 includes savings of \$27,201 in Personnel Services due primarily to salary vacancy savings and \$32,881 in Operating Expenses primarily associated with savings in computer and health-related services.

Agency 87, Unclassified Administrative Expenses - DPWES **\$776,520**

The agency balance of \$776,520 is 14.7 percent of the FY 2016 approved funding level. Of this amount, \$386,244 is included as encumbered carryover in FY 2017. The remaining balance of \$390,276 is primarily attributable to lower than anticipated operating expenses. This program provides snow removal at County facilities and clean-up efforts related to storm damage, floods or other unforeseen hazardous conditions.

Agency 89, Employee Benefits **\$10,075,695**

The agency balance of \$10,075,695 is 2.9 percent of the FY 2016 approved funding level. Of this amount, \$366,071 is included as encumbered carryover in FY 2017. In addition, \$1,650,000 is included as unencumbered carryover for one-time employer contribution requirements resulting from a reduction in the Social Security offset for service-connected disability retirees in the Employees' and Uniformed Retirement Systems and to engage a consulting firm to perform an organizational assessment of the Fire and Rescue Department. The remaining balance of \$8,059,624 is primarily attributable to savings in employer health insurance and FICA contributions.

Agency 90, Police Department **\$3,115,331**

The agency balance of \$3,115,331 is 1.7 percent of the FY 2016 approved funding level. Of this amount, \$2,935,305 is included as encumbered carryover in FY 2017. The remaining balance of \$180,026 is primarily attributable to salary vacancy savings in Personnel Services and miscellaneous savings in Operating Expenses.

Agency 91, Office of the Sheriff **\$2,769,671**

The agency balance of \$2,769,671 is 4.2 percent of the FY 2016 approved funding level. Of this amount, \$1,491,229 is included as encumbered carryover and an additional \$150,000 is included as unencumbered carryover as part of the Incentive Reinvestment Initiative that allowed agencies to identify savings and efficiencies in FY 2016 and retain a portion to reinvest in employees. The remaining balance of \$1,128,442 is attributable to savings of \$1,030,117 in Personnel Services due to salary vacancy and overtime savings, \$97,518 in Operating Expenses primarily due to a lower than anticipated Average Daily Population in the jail, and \$807 in Capital Equipment.

Agency 92, Fire and Rescue Department **\$4,549,024**

The agency balance of \$4,549,024 is 2.4 percent of the FY 2016 approved funding level. Of this amount, \$4,528,770 is included as encumbered carryover in FY 2017, leaving a remaining balance of \$20,254 primarily associated with lower than anticipated vehicle-related charges in Operating Expenses.

GENERAL FUND EXPENDITURE VARIANCE

Attachment III

Agency 93, Office of Emergency Management

\$644,052

The agency balance of \$644,052 is 27.1 percent of the FY 2016 approved funding level. Of this amount, \$576,928 is included as encumbered carryover in FY 2017, primarily for countywide economic recovery planning and emergency preparedness materials and publications. An additional \$6,548 is included as unencumbered carryover as part of the Incentive Reinvestment Initiative that allowed agencies to identify savings and efficiencies in FY 2016 and retain a portion to reinvest in employees. The remaining balance of \$60,576 is primarily attributable to Personnel Services position vacancy savings of \$52,892 and miscellaneous Operating Expenses savings of \$7,684.