

## Fund 10030 Contributory Fund

Category	FY 2012 Actual	FY 2013 Adopted	FY 2013 Revised	FY 2014 Advertised	FY 2014 Adopted
<b>FUNDING</b>					
Expenditures:					
Operating Expenses	\$14,745,735	\$15,733,588	\$15,793,588	\$13,389,756	\$13,394,756
<b>Total Expenditures</b>	<b>\$14,745,735</b>	<b>\$15,733,588</b>	<b>\$15,793,588</b>	<b>\$13,389,756</b>	<b>\$13,394,756</b>

### Contributory Overview

Fund 10030 (formerly Fund 119), Contributory Fund, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. FY 2014 funding totals \$13,394,756 and reflects a decrease of \$2,338,832 or 14.9 percent from the FY 2013 Adopted Budget Plan funding level of \$15,733,588. The required Transfer In from the General Fund is \$13,370,975. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory agency positions are not part of the County merit system and funding for all contributory agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 10020, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, requiring designated agencies to accurately describe the level and quality of services provided to County residents, as well as the overall financial strength and stability of the County's contributory agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2014 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The chart on the following pages summarizes the FY 2014 funding for the various contributory organizations.

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Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
<b>Legislative-Executive Functions/Central Service Agencies:</b>					
Alliance for Innovation	\$6,000	\$6,000	\$6,000	\$0	\$0
Dulles Area Transportation Association	9,000	9,000	9,000	15,000	15,000
Metropolitan Washington Council of Governments	889,890	899,965	899,965	939,972	939,972
National Association of Counties	19,049	19,049	19,049	21,635	21,635
Northern Virginia Regional Commission	593,534	623,862	623,862	631,073	631,073
Northern Virginia Transportation Commission	174,499	169,504	169,504	173,465	173,465
Virginia Association of Counties	237,980	242,740	242,740	245,950	245,950
Virginia Institute of Government	20,000	20,000	20,000	0	0
Washington Airports Task Force	50,000	50,000	50,000	50,000	50,000
<b>Subtotal Legislative-Executive</b>	<b>\$1,999,952</b>	<b>\$2,040,120</b>	<b>\$2,040,120</b>	<b>\$2,077,095</b>	<b>\$2,077,095</b>
<b>Public Safety:</b>					
Fairfax Partnership For Youth	\$40,375	\$40,350	\$40,350	\$40,350	\$40,350
NOVARIS	9,668	9,577	9,577	9,577	9,577
<b>Subtotal Public Safety</b>	<b>\$50,043</b>	<b>\$49,927</b>	<b>\$49,927</b>	<b>\$49,927</b>	<b>\$49,927</b>
<b>Health and Welfare:</b>					
Health Systems Agency of Northern Virginia	\$86,750	\$108,200	\$108,200	\$108,200	\$108,200
Medical Care for Children	237,000	237,000	237,000	213,300	213,300
Northern Virginia Healthcare Center/Birmingham	2,165,918	2,447,789	2,497,789	2,467,960	2,467,960
Green Adult Care Residence					
Volunteer Fairfax	305,247	305,247	315,247	305,247	305,247
<b>Subtotal Health and Welfare</b>	<b>\$2,794,915</b>	<b>\$3,098,236</b>	<b>\$3,158,236</b>	<b>\$3,094,707</b>	<b>\$3,094,707</b>
<b>Parks, Recreation and Cultural:</b>					
Arts Council of Fairfax County	\$231,694	\$281,694	\$281,694	\$281,694	\$281,694
Arts Council of Fairfax County - Arts Groups Grants	96,900	96,900	96,900	96,900	96,900
Challenge Grant Funding Pool for the Arts	444,125	444,125	444,125	444,125	444,125
Dulles Air and Space Museum	100,000	100,000	100,000	100,000	100,000
Fairfax Symphony Orchestra	236,032	261,032	261,032	261,032	261,032
Fort Belvoir Army Museum	100,000	100,000	100,000	100,000	100,000
Lorton Arts Foundation	2,950,000	3,350,000	3,350,000	750,000	750,000
Northern Virginia Regional Park Authority	1,979,537	1,979,537	1,979,537	2,080,308	2,080,308
Reston Historic Trust	16,150	16,150	16,150	16,150	16,150
Town of Herndon	40,000	40,000	40,000	40,000	40,000
Town of Vienna Teen Center	32,300	32,300	32,300	32,300	32,300
Wolf Trap Foundation for the Performing Arts	100,938	125,938	125,938	125,938	125,938
<b>Subtotal Parks, Recreation &amp; Cultural</b>	<b>\$6,327,676</b>	<b>\$6,827,676</b>	<b>\$6,827,676</b>	<b>\$4,328,447</b>	<b>\$4,328,447</b>

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Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
<b>Community Development:</b>					
Architectural Review Board	\$2,826	\$2,826	\$2,826	\$2,826	\$2,826
Commission for Women	6,916	6,916	6,916	6,916	6,916
Convention and Visitors Corporation	2,507,644	2,608,344	2,608,344	2,730,901	2,730,901
Earth Sangha	16,150	16,150	16,150	16,150	16,150
Fairfax 2015 World Police and Fire Games	250,000	250,000	250,000	250,000	250,000
Fairfax County History Commission	21,013	21,013	21,013	21,013	21,013
Fairfax ReLeaf	41,990	41,990	41,990	41,990	41,990
Greater Reston Incubator	24,225	24,225	24,225	24,225	24,225
Northern Virginia 4-H Education Center	0	10,000	10,000	10,000	15,000
Northern Virginia Community College	89,856	90,636	90,636	90,030	90,030
Northern Virginia Conservation Trust	227,753	227,753	227,753	227,753	227,753
OpenDoor Housing Fund	31,776	31,776	31,776	31,776	31,776
Southeast Fairfax Development Corporation	183,320	183,320	183,320	183,320	183,320
VPI/UVA Education Center	50,000	50,000	50,000	50,000	50,000
Women's Center of Northern Virginia	27,023	27,023	27,023	27,023	27,023
<b>Subtotal Community Development</b>	<b>\$3,480,492</b>	<b>\$3,591,972</b>	<b>\$3,591,972</b>	<b>\$3,713,923</b>	<b>\$3,718,923</b>
<b>Nondepartmental:</b>					
Employee Advisory Council	\$0	\$33,000	\$33,000	\$33,000	\$33,000
Fairfax Public Law Library	92,657	92,657	92,657	92,657	92,657
<b>Subtotal Nondepartmental</b>	<b>\$92,657</b>	<b>\$125,657</b>	<b>\$125,657</b>	<b>\$125,657</b>	<b>\$125,657</b>
<b>Total County Contributions</b>	<b>\$14,745,735</b>	<b>\$15,733,588</b>	<b>\$15,793,588</b>	<b>\$13,389,756</b>	<b>\$13,394,756</b>

### FY 2014 Funding Adjustments

The following funding adjustments from the FY 2013 Adopted Budget Plan are necessary to support the FY 2014 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on April 30, 2013.

◆ **FY 2014 Baseline Adjustments** (\$2,312,832)

A net decrease of \$2,312,832 reflects adjustments associated with contributions based on legal requirements, per capita calculations, contractual or regional commitments or based on membership dues. The following summaries describe these adjustments in more detail by program area.

The **Legislative-Executive Functions/Central Service Agencies** program area increases \$62,975 or 3.1 percent for several organizations based on per capita requirements and adjusted County population figures for which population is cited and used in the calculation. This increase includes \$40,007 or 4.4 percent for the Metropolitan Washington Council of Governments (COG) due to an increase in the FY 2014 per capita rate and increased Water Resource Planning and Environmental Fund contributions, \$7,211 or 1.2 percent for the Northern Virginia Regional Commission (NVRC) due to an increase in County population, \$6,000 or 66.7 percent for the Dulles Area Transportation Association (DATA) due to increased transportation related requirements, \$3,961 or 2.3 percent for Northern Virginia Transportation Commission (NVTC) based on the share of revenue to be received by NVTC on behalf of the County (calculation based on state statute), \$3,210 or 1.3 percent for the Virginia Association of Counties (VACo) due to an increase in Fairfax County's population, and

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\$2,586 or 13.6 percent for the National Association of Counties based on the new 2010 Census population figures for Fairfax County and a per capita rate of \$0.02, down from \$0.02136. It should be noted that population, as determined by the County's Department of Neighborhood and Community Services, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions. It should be noted that offsetting the increase in this area is a decrease of \$26,000, which is reflected in the reduction section below.

The **Public Safety** program area remains at the FY 2013 level.

The **Health and Welfare** program area decreases \$3,529 or 0.1 percent due to an increase of \$20,171 or 0.8 percent for the Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence, known collectively as Birmingham Green. The increase for Birmingham Green is based on actual costs and utilization rates at the facility. This increase is offset by a decrease of \$23,700 or 10.0 percent for the Medical Care for Children Partnership (MCCP) based on a revised agreement with the organization which is designed to reduce MCCP's reliance on County financial support over the next several years.

The **Parks, Recreation and Cultural** program area decreases \$2,499,229 mainly due to a decrease of \$2,600,000 for the Lorton Arts Foundation (LAF). This decrease is partially offset by an increase of \$100,771 or 5.1 percent for the Northern Virginia Regional Park Authority (NVRPA) based on a per capita rate of \$1.89, down from \$2.0626 in FY 2013 and updated population estimates.

The **Community Development** program area increases \$126,951 or 3.5 percent due to an increase of \$122,557 or 4.7 percent for the Convention and Visitors Corporation based on projected Transient Occupancy Tax revenue in FY 2014 and funding for the 150<sup>th</sup> Civil War Anniversary. In addition, an increase of \$5,000 for the Northern Virginia 4-H Education Center is required to support the organization's operations. These increases are partially offset by a decrease of \$606 for the Northern Virginia Community College (NVCC) based on population changes within participating jurisdictions.

The **Nondepartmental** program area remains at the FY 2013 level.

◆ **Reductions** (\$26,000)

A decrease of \$26,000 reflects the following reductions utilized to balance the FY 2014 budget:

Title	Impact	Posn	FTE	Reduction
Suspend the Virginia Institute of Government and Alliance for Innovation Memberships	The reduction results in the suspension of the Virginia Institute of Government and Alliance for Innovation memberships in FY 2014 and FY 2015.	0	0.00	\$26,000

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### Changes to FY 2013 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2013 Revised Budget Plan since passage of the FY 2013 Adopted Budget Plan. Included are all adjustments made as part of the FY 2012 Carryover Review, FY 2013 Third Quarter Review, and all other approved changes through April 24, 2013.

- ◆ **Carryover Adjustments** \$50,000  
As part of the FY 2012 Carryover Review, the Board of Supervisors appropriated unexpended funding of \$50,000 for the Birmingham Green nursing home and assisted living facility. This funding is for a feasibility study to support the long-term care services provided at Birmingham Green.
  
- ◆ **Third Quarter Adjustments** \$10,000  
As part of the FY 2013 Third Quarter Review, the Board of Supervisors approved funding of \$10,000 for Volunteer Fairfax to cover unanticipated overtime costs related to the June 2012 Derecho storm.

The following pages provide background information and summary budget data for organizations receiving FY 2014 contributory funding.

### FY 2014 Contributions

#### Legislative-Executive Functions/Central Service Agencies:

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Alliance for Innovation	\$6,000	\$6,000	\$6,000	\$0	\$0

The Alliance for Innovation – formerly known as the Virginia Innovation Group – is part of the Innovation Groups (IG), a network of local government professionals seeking innovation and governmental excellence. The International City/County Management Association, IG and Arizona State University founded the Alliance for Innovation to assist local governments across the country by identifying the major forces that will drive local government in the future; responding to those forces by identifying and accelerating innovations; identifying and documenting best practices; and reducing the time from when an innovation is identified to when it becomes practice.

No funding is included in FY 2014 as Fairfax County is suspending its membership with the Alliance for Innovation due to budget reductions required to balance the FY 2014 budget.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Dulles Area Transportation Association	\$9,000	\$9,000	\$9,000	\$15,000	\$15,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501(c) (3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including the Route 28, Route 50, Route 7 and Dulles Corridor (the Greater Dulles Area). Its membership is comprised of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the towns of Herndon and Leesburg; senior executives of the Metropolitan

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Washington Area Airports (MWAA) and the Washington Metropolitan Area Transit Authority (WMATA); and other employer firms, property owners and business professionals, with membership open to all. DATA currently has over 100 members; 50 are dues-paying individual corporations and businesses, 9 are dues-paying governmental or quasi-governmental organizations, and the remainder are non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues but allow similar memberships in their organizations.

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area, as well as generating solutions to meet them. DATA plans and conducts transportation seminars in support of efforts to improve transportation in the greater Dulles area in conjunction with regional members of the Commonwealth Transportation Board and other local governing bodies. Other programs emphasize congestion management and mobility approaches including heavy and light rail, bus rapid transit, and highway improvements and the effects of greenhouse gases and climate change will be explored further. DATA staff also works with the County's Department of Transportation to execute targeted projects aimed at raising employer and citizen awareness of the challenges and possible solutions to traffic congestion in the region.

The FY 2014 Fairfax County funding amount for the Dulles Areas Transportation Association is \$15,000, an increase of \$6,000 or 66.7 percent over the FY 2013 Adopted Budget Plan contribution of \$9,000. This additional funding will help meet match requirements in order to maximize grant funding for new transportation programs.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Metropolitan Washington Council of Governments	\$889,890	\$899,965	\$899,965	\$939,972	\$939,972

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 22 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, special contributions (fees for services) and local government contributions.

Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The FY 2014 per capita rate is \$0.70, up from the FY 2013 rate of \$0.67.

The FY 2014 Administrative Contribution totals \$763,363, an increase of \$36,350 or 5.0 percent over the FY 2013 Adopted Budget Plan of \$727,013. COG calculates each jurisdiction's share based on the region's estimated population. In addition to the Administrative Contribution of \$763,363 and Special Contributions of \$176,609 (\$139,703 for the Regional Environmental Fund and \$36,906 for Water Resources), for a total Fund 10030 contribution of \$939,972, an amount of \$13,997 is budgeted in Fund 40171, I-95 Solid Waste Disposal, and \$258,124 (\$226,705 for Water Resource Planning and \$31,419 for Blue Plains Users) is budgeted in Fund 69010, Sewer Bond Operations and Maintenance. The total FY 2014 County contribution to COG is \$1,212,093.

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Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
National Association of Counties	\$19,049	\$19,049	\$19,049	\$21,635	\$21,635

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, energy, environment, housing and land use, among others.

An amount of \$21,635 is included for FY 2014 dues, an increase of \$2,586 or 13.6 percent over the FY 2013 Adopted Budget Plan contribution of \$19,049.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Northern Virginia Regional Commission	\$593,534	\$623,862	\$623,862	\$631,073	\$631,073

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally-executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "...to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services."

NVRC's policies and programs are established by a 25-member Board of Commissioners composed entirely of elected council and board members of NVRC's 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly.

NVRC serves as a neutral forum for decision-making; provides member governments with the information and analyses necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC's services are divided into regional policy programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

The total FY 2014 Fairfax County contribution is \$631,073, an increase of \$7,211 or 1.2 percent over the FY 2013 Adopted Budget Plan contribution of \$623,862. This amount provides for the annual contribution of \$559,867, as well as special contributions of \$42,072 to support the Occoquan Watershed Management Program, \$9,518 for the Northern Virginia Waste Management Program and \$19,616 for the Four-Mile Run Watershed Management Program. The FY 2014 per capita rate of \$0.53 is unchanged from FY 2013.

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As a result, the increase in the County's contribution is attributable to an increase in County population based on population estimates generated by the Weldon Cooper Center for Public Service.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Northern Virginia Transportation Commission	\$174,499	\$169,504	\$169,504	\$173,465	\$173,465

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Metro Board.

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of state aid received by NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas including such variables as Metro construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as state aid, interest earned and project chargebacks have been applied.

The NVTC projected expenditure base for FY 2014 is \$1,213,300, an increase of 1.6 percent over the FY 2013 budget. Based on its share of revenue received by NVTC on behalf of Fairfax County, the total FY 2014 County contribution is \$173,465, an increase of \$3,961 or 2.3 percent over the FY 2013 Adopted Budget Plan contribution of \$169,504.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Virginia Association of Counties	\$237,980	\$242,740	\$242,740	\$245,950	\$245,950

The Virginia Association of Counties (VACo) is an organization dedicated to improving County government in the Commonwealth of Virginia. To accomplish this goal, the association represents Virginia counties regarding state legislation that would have an impact on them. The association also provides conferences, publications and programs designed to improve county government and to keep county officials informed about recent developments in the state, as well as across the nation.

The FY 2014 Fairfax County contribution to VACo is \$245,950, an increase of \$3,210 or 1.3 percent over the FY 2013 Adopted Budget Plan contribution of \$242,740. The FY 2014 per capita rate is projected to remain at \$0.22 for member contributions and is subject to final FY 2014 budget approval by VACo's governing board.

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Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Virginia Institute of Government	\$20,000	\$20,000	\$20,000	\$0	\$0

The Virginia Institute of Government is an ongoing informal gathering of organizational development staff from Virginia localities established to exchange ideas and strategies for developing high-performance governments and to help the Institute identify areas of needed assistance. Work products of the Virginia Institute of Government encompass four main areas: training, technical assistance, electronic information services, and select research projects. The Institute also provides staff support to certain state legislative and study committees.

No funding is included in FY 2014 as Fairfax County is suspending its membership with the Virginia Institute of Government due to reductions required to balance the FY 2014 budget.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Washington Airports Task Force	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000

The Commonwealth of Virginia, Fairfax County, the private sector and other local governments support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington Airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs. Both Dulles and National Airports continue their significant impact on Fairfax County's economy.

The FY 2014 Fairfax County funding is \$50,000, which is consistent with the FY 2013 Adopted Budget Plan. The contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate Air Traffic Control, Homeland Security and Customs support services from the federal government; and support the Metropolitan Washington Airports Authority's Capital Development.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
<b>Subtotal Legislative-Executive</b>	<b>\$1,999,952</b>	<b>\$2,040,120</b>	<b>\$2,040,120</b>	<b>\$2,077,095</b>	<b>\$2,077,095</b>

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### Public Safety:

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Fairfax Partnership For Youth	\$40,375	\$40,350	\$40,350	\$40,350	\$40,350

The Fairfax Partnership for Youth was created in 1997 as an outgrowth of the Community Initiative to Reduce Youth Violence (CIRYV). Its mission is to bring the community together to reduce youth violence and promote positive youth development. This agency seeks to reduce youth violence by facilitating a forum for public and private providers to collaborate, evaluate and create programs, activities and services to better integrate activities, fill gaps and avoid duplication of efforts in the provision of services to youth in the community.

Among the types of initiatives undertaken by the Fairfax Partnership for Youth are coordination of the Fairfax Mentoring Partnership; provision of the Support on Suspension (S.O.S.) effort, a voluntary community-based program designed to provide students in grades 6-12 with an opportunity to stay abreast of academic work while out of school due to suspension; the Fairfax County After-School Network for middle school-aged youth to minimize involvement in violence or other risky behaviors; assistance to the County on youth survey analysis; youth services information to provide the community with needed resources; advocacy on youth issues; and the Youth Suicide and Depression Prevention Task Force to study and reduce risk factors for young people.

The Fairfax County contribution for FY 2014 is \$40,350, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
NOVARIS	\$9,668	\$9,577	\$9,577	\$9,577	\$9,577

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington Metropolitan area by comparing the print or partial print with all prints in the database.

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. As of FY 2008, Montgomery and Prince George's counties no longer participate in NOVARIS as those jurisdictions have joined a Maryland regional fingerprint system. However, Loudoun County and the Virginia State Police joined NOVARIS in FY 2008. The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

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The total Fairfax County FY 2014 funding is \$9,577, which is consistent with the FY 2013 Adopted Budget Plan. The contribution consists of the County's annual share of costs associated with operations and upgrades of NOVARIS.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
<b>Subtotal Public Safety</b>	<b>\$50,043</b>	<b>\$49,927</b>	<b>\$49,927</b>	<b>\$49,927</b>	<b>\$49,927</b>

### Health and Welfare:

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Health Systems Agency of Northern Virginia	\$86,750	\$108,200	\$108,200	\$108,200	\$108,200

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA promotes and assists in community-oriented planning among and within local health care systems, documents and evaluates the need for new services in the region, and reviews health service and facility capital expenditure proposals subject to certificate of public need regulation filed by health service provider organizations in the region. Member jurisdictions include the counties of Fairfax, Arlington, Loudoun and Prince William, as well as the cities of Fairfax, Alexandria, Manassas and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.

The FY 2014 funding amount for the Health Systems Agency is \$108,200, which is consistent with the FY 2013 Adopted Budget Plan. The contribution is based on a per capita rate of \$0.10 and Fairfax County's 2010 Census population figures. In FY 2014, revenue of \$333,731 is projected to be received from four sources: grants, contributions and contracts, \$80,600 or 24.3 percent; local government contributions, \$210,398 or 63.1 percent; fees, \$41,000 or 12.4 percent; and interest earnings and miscellaneous income of \$1,733 or 0.2 percent. Fairfax County is the largest local government contributor in FY 2014, providing \$108,200 or 51.4 percent of the support received from the local government units.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Medical Care for Children	\$237,000	\$237,000	\$237,000	\$213,300	\$213,300

The Medical Care for Children Partnership (MCCP) program provides medical and dental care to children of the working poor in Fairfax County. In January 2009, members of the Medical Care for Children Advisory Council and private citizens concerned about health care for children in Fairfax County formed the Medical Care for Children Partnership which is dedicated to conducting fundraising support on behalf of the County for the care of uninsured children in Fairfax County.

MCCP receives funding from Fairfax County as its sole local government source. The Fairfax County FY 2014 funding amount is \$213,300, a decrease of \$23,700 or 10.0 percent from the FY 2013 Adopted

## Fund 10030 Contributory Fund

Budget Plan contribution of \$237,000. This decrease is based on a revised agreement between the County and the organization which is designed to reduce MCCP's reliance on County financial support over the next several years.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence	\$2,165,918	\$2,447,789	\$2,497,789	\$2,467,960	\$2,467,960

Birmingham Green, a collective name, was founded in 1927 as a District Home under legislation passed in 1918 by the General Assembly. The District Home legislation encouraged jurisdictions to join together to establish facilities for indigent persons who need a permanent home and also require assistance with daily living activities. Fairfax was one of five jurisdictions that agreed to participate in the District Home in Manassas.

The property, which is located on 54 acres, includes an original building from 1927, a 180-bed nursing facility, and two joint apartment-type buildings for 92 assisted living residents. The counties of Fairfax, Fauquier, Loudoun and Prince William, as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission.

The present nursing home, Birmingham Green Healthcare Facility, opened in May 1991. The nursing facility accepts residents who are eligible for long-term care Medicaid and who are referred by the five participating jurisdictions. In Fairfax, social workers from the Department of Family Services screen and refer eligible individuals. A few persons are admitted for only rehabilitation and their care is paid for by Medicare or private insurance. For diversification of funding, but in keeping with the mission of serving indigent persons, a limited number of persons who pay privately are admitted.

The old District Home, a licensed assisted living facility, adjacent to the nursing facility, now accepts private pay residents with moderate incomes. The District Home continues to operate under the auspices of the Commission. This facility provides room and board, along with assistance in activities of daily living for older adults and adults with disabilities.

Willow Oaks, a 92-unit licensed assisted living facility replaced the original 64-bed District Home in 2008. Funding for the new facility was primarily provided through the U.S. Department of Housing and Urban Development. As with the nursing facility, individuals are referred by the five participating jurisdictions. To be admitted, individuals must be eligible for auxiliary grants, which supplement the individuals' incomes. Medicaid provides for needed medical care.

Operating costs for Birmingham Green are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds, along with some additional funds from Medicare, other insurance, and private pay, are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize Birmingham Green on a user formula basis. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents.

## Fund 10030 Contributory Fund

As part of the *FY 2012 Carryover Review*, funding of \$50,000 was carried over and appropriated from fund balance to support a feasibility study to support the long-term care services provided by the facility. The feasibility study will assess opportunities to both improve and expand services and maximize operating reimbursements. Fairfax County provides a large portion of the costs of supporting this facility and opportunities to maximize efficiencies may reduce future County requirements.

The total FY 2014 Fairfax County funding for these facilities is \$2,467,960, an increase of \$20,171 or 0.8 percent over the FY 2013 Adopted Budget Plan contribution of \$2,447,789. This increase is based on actual costs and utilization rates at the facility.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Volunteer Fairfax	\$305,247	\$305,247	\$315,247	\$305,247	\$305,247

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 1,024 nonprofit and public agencies by mobilizing people and other resources to improve the community. Its primary goals are: to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens' direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public's awareness of both the need for and the benefits of volunteer service to the community. The scope of the center's work also includes active participation in emergency preparedness activities and coordination through its support of the Citizen Corps, the County's Emergency Management Coordinating Council and Emergency Operations Center, the Northern Virginia Voluntary Organizations Active in Disaster, and the Metro Coalition of Volunteer Centers.

As part of the *FY 2013 Third Quarter Review*, Volunteer Fairfax received funding of \$10,000 to cover unanticipated overtime costs related to the June 2012 Derecho storm. Due to the small size of Volunteer Fairfax's budget, there is limited ability to absorb significant unbudgeted expenses of this nature.

The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution, Fairfax County provides in-kind office space to the center. The Fairfax County FY 2014 funding amount is \$305,247, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
<b>Subtotal Health and Welfare</b>	<b>\$2,794,915</b>	<b>\$3,098,236</b>	<b>\$3,158,236</b>	<b>\$3,094,707</b>	<b>\$3,094,707</b>

## Fund 10030 Contributory Fund

### Parks, Recreation and Cultural:

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Arts Council of Fairfax County	\$231,694	\$281,694	\$281,694	\$281,694	\$281,694

Established in 1964, the Arts Council of Fairfax County is a private, nonprofit organization whose goals are to encourage, coordinate, develop and meet the needs of County residents and organizations for cultural programs. It develops and maintains a broad range of visual and performing arts programs designed to contribute to the growth of an integrated area-wide cultural community. It also supports and encourages the development of local artists and organizations by providing opportunities to reach new audiences through participation in Arts Council-sponsored activities.

In FY 2014, the Arts Council will continue the planning and implementation of the County's Master Arts Plan. The FY 2014 Fairfax County funding is \$281,694, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Arts Council of Fairfax County - Arts Groups Grants	\$96,900	\$96,900	\$96,900	\$96,900	\$96,900

In 1980, the Arts Council Advisory Panel was established to institute a grant system for County arts organizations. The Advisory Panel is the official entity established by the Arts Council for evaluating and ranking all art requests for funds, support services and facilities support from the Fairfax County government. This panel reviews all applications from local arts organizations, and based on eligibility and evaluating criteria, makes recommendations to the County Board of Supervisors for approving grants. It also encourages County arts organizations to seek contributions from a wide range of sources.

The total FY 2014 funding included for the Arts Council of Fairfax County - Arts Groups Grants is \$96,900, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Challenge Grant Funding Pool for the Arts	\$444,125	\$444,125	\$444,125	\$444,125	\$444,125

The Challenge Grant Funding Pool for the Arts was established in FY 2007 by the Board of Supervisors and is administered by the Council on the Arts. Funds are to be used on a competitive basis by community arts organizations, with no more than \$50,000 to support administrative costs of the Arts Council of Fairfax County.

The Challenge Grant Funding Pool is intended as a means to further leverage private funding and enable the arts to continue to flourish in the County. The grants are intended to leverage private funds by requiring a 2:1 dollar match. Funding is intended to support both arts in public spaces and the performing arts.

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The total FY 2014 funding included for the Challenge Grant Funding Pool for the Arts is \$444,125, which is consistent with the [FY 2013 Adopted Budget Plan](#).

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Dulles Air and Space Museum	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000

The Udvar-Hazy Center of the Smithsonian Institute’s Dulles Air and Space Museum serves more than 1,000,000 people annually and since the museum opened in December 2003, over 9.4 million people have visited.

Education is a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students, particularly those in Fairfax County. The goal is to teach young people about America’s aviation and space heritage, and emphasize the importance of technology.

The FY 2014 funding included for the Dulles Air and Space Museum is \$100,000, which is consistent with the [FY 2013 Adopted Budget Plan](#). Previous County contributions supported the construction of Phase II of the Center, which includes the Restoration Hangar, the Archives and Collections Processing Center, and the Collections Storage area. The FY 2014 contribution will help to ensure the sustainability and success of the work performed by the Center.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Fairfax Symphony Orchestra	\$236,032	\$261,032	\$261,032	\$261,032	\$261,032

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization chartered by the Virginia State Commission in 1966. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic and ensemble music. The orchestra sponsors a variety of programs, including its own concert series, programs in the public schools, master classes for young music students, chamber orchestra for young adults, and the special music collection in the Fairfax County Public Library.

The County’s contribution to the FSO supports all facets of the orchestra – Masterworks concerts, educational outreach and special concerts. County support in FY 2014 will allow the orchestra to continue its valuable partnership with the Fairfax County Public Schools and the Fairfax County Park Authority to provide music literacy and outreach programs. FSO will continue to expand its Symphony Creating Outreach Resources for Educators (SCORE) program, an interactive and flexible program serving elementary, middle and high school band and orchestra students in Fairfax County Public Schools. In addition, FSO will continue to perform free events at County parks and historic sites.

The FY 2014 funding included for the Fairfax Symphony Orchestra is \$261,032, which is consistent with the [FY 2013 Adopted Budget Plan](#).

## Fund 10030 Contributory Fund

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Fort Belvoir Army Museum	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000

Since FY 2005, the Board of Supervisors has provided funding to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The capital campaign to raise \$200 million in private funds has been underway, managed by the Army Historical Foundation, a nonprofit organization dedicated to preserving the Army's heritage. The museum is expected to draw approximately 740,000 visitors annually when it opens. The museum will feature unique educational programs and resources in the areas of technology, history, geography, political science, engineering and civics for students of all ages. The opening date is tentatively set for 2017.

All of the branches of the military either already have a centralized museum, or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps opened its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County in November 2006. A County contribution of \$100,000 has been included for the U.S. Army Museum for FY 2014, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Lorton Arts Foundation	\$2,950,000	\$3,350,000	\$3,350,000	\$750,000	\$750,000

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved funding to support the Lorton Arts Foundation (LAF) financing and capital renewal plan for operation of a center for the arts at the former Lorton Prison site. This site, transferred to the County from the federal government, is a large, historically important facility in the County. The Board had previously approved the negotiation of a lease of the former prison site with the Foundation, which proposed to use funds generated by leasing the various facilities to individual artists and performing arts groups. The Board agreed to voluntarily provide a dollar for dollar match of donations and contributions received through private fundraising, up to \$1,000,000 per year through FY 2011, for maintenance support. The lease provides for reducing or eliminating the County's cash support commensurate with the Foundation's ability to become self-sustaining. In March 2010, an amendment to the agreements between the County and LAF was negotiated. The County agreed to provide, subject to annual appropriation, contingent annual operating deficit support to LAF of up to \$750,000 in any given year through 2025. The lease amendment does not provide for any further County matching funds that were to be provided to LAF only through FY 2011.

In early FY 2012, an external review of LAF identified that the Foundation was experiencing a significant fiscal stress. During the economic recession, fundraising was a challenge for LAF, as well as to other similar organizations nationally. The facility has not generated an adequate level of patronage, and the large campus has been a drain on the resources of the Foundation to an extent that the organization was on the verge of failure unless additional funds were found. As a result, the Board of Supervisors approved a temporary measure intended to assist the Foundation with financial recovery, achieve its mission, and protect the investment to date in the adaptive reuse of this historic County property. To this end, in FY 2013 the County provided \$750,000 for annual operating deficit support and an additional

## Fund 10030 Contributory Fund

\$2,600,000 to address LAF's debt service requirements in an attempt to stabilize the organization on a short term basis, and LAF agreed to a County oversight committee as it relates to the budget, capital construction and facility management. The County's oversight committee's latest estimate shows that the current LAF business model is expected to generate annual net revenues that are at least \$1,000,000 short of the annual operating expenses. In addition to this \$1,000,000 operations shortfall, LAF has an annual debt service obligation, over \$2,600,000 for FY 2014, extending to 2046. In the FY 2013 Budget Guidelines, the Board noted that it is not possible for the County to support LAF indefinitely at the level appropriated in FY 2012 and FY 2013.

Consistent with the County obligation, total funding in FY 2014 is \$750,000 for annual operating deficit support, the same as in the FY 2013 Adopted Budget Plan, which is an overall decrease of \$2,600,000 from the total temporary support provided to LAF by the County in the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Northern Virginia Regional Park Authority	\$1,979,537	\$1,979,537	\$1,979,537	\$2,080,308	\$2,080,308

The Northern Virginia Regional Park Authority (NVRPA) is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. The NVRPA currently operates 24 regional parks and owns over 11,000 acres of land, of which more than 7,900 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall, Brambleton, Aldie Mill and Blue Ridge Park. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to over 1.8 million residents and is expected to approach 2.0 million by 2020.

In FY 2014, the NVRPA is asking member jurisdictions for \$3,443,017, which is a slight increase of \$2,750 over FY 2013, based on a reduced per capita rate from \$2.0626 to \$1.89 and updated population figures. For FY 2014, NVRPA projects that 83.4 percent of operating costs will be funded with park revenues, with the remaining 16.6 percent coming from member jurisdictions. Fairfax County's contribution to the Northern Virginia Regional Park Authority in FY 2014 is \$2,080,308, which is an increase of \$100,771 or 5.1 percent over the FY 2013 Adopted Budget Plan contribution of \$1,979,537.

It should be noted that in addition to the operating contribution, an amount of \$3,000,000 has been included in Fund 30010, General Construction and Contributions, as the FY 2014 annual capital contribution.

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Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Reston Historic Trust	\$16,150	\$16,150	\$16,150	\$16,150	\$16,150

The Reston Historic Trust is a community-based 501(c) (3) organization located in the heart of the Lake Anne Revitalization District. It was founded in 1996 as an educational institution to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax County has provided annual funding to the Reston Historic Trust to assist in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits that depict Reston's past and future.

In FY 2014, the organization will continue its efforts on education, community outreach, and cultural development, through collaborative programming and training with other area organizations. The County's FY 2014 contribution to the Reston Historic Trust is \$16,150, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Town of Herndon	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000

In FY 2014, an amount of \$40,000 is provided to the Town of Herndon for tourism related uses. This level of funding is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Town of Vienna Teen Center	\$32,300	\$32,300	\$32,300	\$32,300	\$32,300

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. The County's contribution assists the Town of Vienna in the operation and improvement of the Center, and helps provide funding for programs, staffing and the purchase of materials and other supplies.

The FY 2014 contribution for the Town of Vienna Teen Center is \$32,300, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Wolf Trap Foundation for the Performing Arts	\$100,938	\$125,938	\$125,938	\$125,938	\$125,938

A private/public partnership was established in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia.

## Fund 10030 Contributory Fund

The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management.

The Foundation, with a budget in excess of \$28.0 million budget, is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and educational programs. Foundation programs reach nearly 430,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting; and the Barns of Wolf Trap, two 18<sup>th</sup> Century barns reconstructed at Wolf Trap using original building materials and techniques.

In FY 1999, Fairfax County began to contribute funding to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts, and to position Fairfax County nationally as a leader in the arts and arts-in-education. Educational programs focusing on Fairfax County's young children and their teachers, parents and caregivers include development workshops for teachers, family involvement workshops, and field trip performances. For example, Wolf Trap is partnering with Fairfax County Public Schools to develop and evaluate new techniques of using the arts to advance science, technology, engineering and math (STEM) learning among kindergarten students.

The FY 2014 funding is \$125,938, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
<b>Subtotal Parks, Recreation &amp; Cultural</b>	<b>\$6,327,676</b>	<b>\$6,827,676</b>	<b>\$6,827,676</b>	<b>\$4,328,447</b>	<b>\$4,328,447</b>

### Community Development:

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Architectural Review Board	\$2,826	\$2,826	\$2,826	\$2,826	\$2,826

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors (BOS) on other properties that warrant historic preservation through historic district zoning, proffers or easements. There are currently 13 Historic Overlay Districts, with the potential for at least one more. The BOS frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is comprised of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. The amount funded for FY 2014 is \$2,826, which is consistent with the FY 2013 Adopted Budget Plan.

## Fund 10030 Contributory Fund

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Commission for Women	\$6,916	\$6,916	\$6,916	\$6,916	\$6,916

The Commission for Women was created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls; to present possible solutions; and to effect long-term change through public education, policy reform and building community partnerships. The Commission is comprised of 11 members, nine of whom are appointed by members of the Board of Supervisors and two at-large members appointed by the Board's Chairman. There is also a student representative from a local college or university who is a non-voting member.

In FY 2014, the Commission will focus on several initiatives, including participating in the County's Domestic Violence Prevention Policy Coordinating Council and working with George Mason University on the development of a "Profile of Fairfax County Women and Girls," which will be an ongoing research compilation of statistics related to the status of women and girls in the County. The Commission is also researching safe and affordable housing options for victims of domestic violence in the County.

The total FY 2014 Fairfax County contribution to the Commission for Women is \$6,916, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Convention and Visitors Corporation	\$2,507,644	\$2,608,344	\$2,608,344	\$2,730,901	\$2,730,901

As a result of enabling legislation approved by the 2004 General Assembly, the County was granted the authority to impose an additional 2 percent Transient Occupancy tax beginning July 1, 2004. As required by the legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Corporation located in Fairfax County.

The mission of the Convention and Visitors Corporation, known as Visit Fairfax, is "to create and effectively market exciting products, programs and activities that will distinguish Fairfax County as a premier tourism destination." Visit Fairfax is a 503(c) (3) organization with 25 board members appointed by the Board of Supervisors and the tourism industry.

Based on a projected increase in Transient Occupancy Tax revenue in FY 2014, as well as ongoing support for the 150th Civil War Anniversary in the amount of \$30,400, the total Fairfax County FY 2014 contribution to the Convention and Visitors Corporation is \$2,730,901, an increase of \$122,557 or 4.7 percent over the FY 2013 Adopted Budget Plan contribution of \$2,608,344.

## Fund 10030 Contributory Fund

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Earth Sangha	\$16,150	\$16,150	\$16,150	\$16,150	\$16,150

Earth Sangha is an environmental nonprofit organization committed to helping people become better stewards of the planet by providing numerous volunteer opportunities involving environmental work. The organization supports a native forest gardener network which produces, conserves and restores native plants of the Washington, DC metropolitan area. This program aims to produce batches of seedlings that are genetically diverse, locally adapted and representative of the native forest flora. Volunteer opportunities involve planting the native seedlings, shrubs, wild flowers, grasses and trees in local parks, fields, and forests. Earth Sangha partners with the Fairfax County Department of Public Works and Environmental Services and the Fairfax County Park Authority on several planting events throughout the County, including at Wilburdale Park in Annandale, Waverly Park in Vienna, Frying Pan Park in Herndon, and Sully Historic Park in Chantilly, among others.

The FY 2014 Fairfax County funding is \$16,150, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Fairfax 2015 World Police and Fire Games	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000

As part of the *FY 2011 Carryover Review*, funding of \$250,000 was approved to provide ongoing support for the Fairfax 2015 World Police and Fire Games. The games are an Olympic-style event held biennially throughout the world to promote friendly competition, camaraderie, and international relationships among the participants. This event is anticipated to generate considerable revenue through the thousands of visitors that will come to Fairfax County for the Games and will stay in local hotels, eat, and shop at County establishments. The 10-day event is projected to bring as many as 10,000 participants and 15,000 visitors to Fairfax County. Additional corporate and private support is also being generated for this effort.

The total FY 2014 contribution for the Fairfax 2015 World Police and Fire Games is \$250,000, which is consistent with the FY 2013 Adopted Budget Plan.

## Fund 10030 Contributory Fund

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Fairfax County History Commission	\$21,013	\$21,013	\$21,013	\$21,013	\$21,013

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission advises the Board and County on matters involving the County's history; maintains an inventory of historic sites in the County; proposes and monitors historic districts and provides to local groups on matters of historic preservation. Major programs include: educational activities, cooperative ventures with local universities in local history activities, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2014 Fairfax County funding is \$21,013, which is consistent with the [FY 2013 Adopted Budget Plan](#).

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Fairfax ReLeaf	\$41,990	\$41,990	\$41,990	\$41,990	\$41,990

Fairfax ReLeaf is a nonprofit organization of volunteers that plants and preserves trees and restores forest cover on public and common lands in Northern Virginia. The organization's activities are aimed at preserving trees and offsetting tree loss by planting thousands of trees each year in order to improve air and water quality, reduce noise, preserve wildlife habitats, and reduce surface runoff. In 2014, Fairfax ReLeaf intends to plant 7,000 trees.

The FY 2014 Fairfax County funding is \$41,990, which is consistent with the [FY 2013 Adopted Budget Plan](#).

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Greater Reston Incubator	\$24,225	\$24,225	\$24,225	\$24,225	\$24,225

The FY 2014 Fairfax County funding for the Greater Reston Chamber of Commerce's (GRCC) Incubator Program is \$24,225, which is consistent with the [FY 2013 Adopted Budget Plan](#). The GRCC's Incubator Program assists entrepreneurs in developing high-growth businesses in various sectors of the regional economy including technology, government services and supporting industries. The program provides business services, technical support, and physical space to help emerging businesses grow. Job creation and increased regional prosperity are the program's primary goals. This volunteer-driven program has helped 50 companies over the past 12 years, created over 500 jobs in the region, attracted over \$45 million in investment, and occupied in excess of 80,000 square feet of commercial space in Fairfax County.

## Fund 10030 Contributory Fund

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Northern Virginia 4-H Education Center	\$0	\$10,000	\$10,000	\$10,000	\$15,000

The Northern Virginia 4-H Education Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia and many of the program participants are Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia.

The total FY 2014 contribution for the Northern Virginia 4-H Education Center is \$15,000, an increase of \$5,000 or 50.0 percent over the FY 2013 Adopted Budget Plan contribution of \$10,000. This increase is required to support the organization's operations.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Northern Virginia Community College	\$89,856	\$90,636	\$90,636	\$90,030	\$90,030

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has six campuses (Alexandria, Annandale, Loudoun, Manassas and Springfield for medical education and Woodbridge) with permanent facilities constructed on each site. In addition to the six campuses, the College has centers in Arlington and Reston. Each year, the College serves more than 60,000 students in credit-earning courses and more than 25,000 students in continuing education and training activities.

NVCC projects FY 2014 expenditures of \$187,429 for base operating requirements. The base, which is funded by the governing bodies of the local jurisdictions served by the College, as well as any fund balances support additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2014 Fairfax County contribution to this agency for operations and maintenance is \$90,030, a decrease of \$606 or 0.7 percent from the FY 2013 Adopted Budget Plan contribution of \$90,636. This decrease is due to shifts in population among the contributing jurisdictions. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 48.0 percent of the local jurisdictions' contributions totaling \$187,429 for FY 2014.

In addition, County funding of \$2,192,046 is included in Fund 30010, General County Construction and Contributions, for an annual capital contribution to the College based on a \$2.00 per capita rate using population figures provided by the Weldon Cooper Center. Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system.

## Fund 10030 Contributory Fund

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Northern Virginia Conservation Trust	\$227,753	\$227,753	\$227,753	\$227,753	\$227,753

The primary purpose of the public/private partnership between the Northern Virginia Conservation Trust (NVCT) and Fairfax County is for NVCT to assist the County in the preservation of natural areas and historic properties through the use of conservation/open space easements, land gifts and acquisition of open space. The Trust is also tasked with educating the public on the importance of conservation and the County's abundant natural resources through outreach programs. Through this partnership, NVCT has been able to permanently conserve over 685 acres in Fairfax County. Some of the conserved land serves as a habitat for a variety of rare species and different vegetation communities.

In FY 2014, Fairfax County will begin a review of its relationship with NVCT to evaluate the benefits associated with the current partnership. FY 2014 funding of \$227,753 is included, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
OpenDoor Housing Fund	\$31,776	\$31,776	\$31,776	\$31,776	\$31,776

The OpenDoor Housing Fund's mission is to provide flexible capital from a variety of sources including government, philanthropic and corporate entities to increase the supply of affordable and workforce housing for low and moderate income households and housing for various special needs populations in the Washington metropolitan area; to positively impact the delivery of affordable housing finance in this region; and provide technical assistance to help potential borrowers obtain financing and successfully complete affordable housing development.

In FY 2014, Fairfax County's share for the OpenDoor Housing Fund is \$31,776, which is consistent with the FY 2013 Adopted Budget Plan.

## Fund 10030 Contributory Fund

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Southeast Fairfax Development Corporation	\$183,320	\$183,320	\$183,320	\$183,320	\$183,320

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. Over the years, the Corporation has promoted, encouraged, facilitated and guided economic development and revitalization on the 7.5 mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization/redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance and increased tax base. Its 18-member volunteer Board of Directors is representative of the community.

The total FY 2014 Fairfax County contribution for SFDC is \$183,320, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
VPI/UVA Education Center	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000

In FY 1995, Fairfax County entered into an agreement with the City of Falls Church, the Virginia Polytechnic Institute and State University (VPI), and the University of Virginia (UVA) to provide support for a new Education Center to be constructed in Falls Church, offering graduate and continuing professional education services. As part of this agreement, the Board of Supervisors agreed to waive all development/regulatory fees and costs, and provide review and inspection services necessary for the development of this center. In addition to one-time FY 1996 sewer availability and connection charges of \$70,881, the County agreed to contribute an annual amount of \$50,000 toward the facility, to be paid each year for 20 years, commencing in FY 1995. The total value of this 20-year contribution will be \$1,000,000.

The total FY 2014 Fairfax County contribution for the VPI/UVA Education Center is \$50,000, which is consistent with the FY 2013 Adopted Budget Plan.

## Fund 10030 Contributory Fund

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Women's Center of Northern Virginia	\$27,023	\$27,023	\$27,023	\$27,023	\$27,023

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning and legal rights.

In FY 2014, the Center anticipates receiving requests from County residents for approximately 20,400 hours of direct service to meet their interrelated psychological, practical, legal and financial needs. Many of these residents are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient and ultimately more productive community members.

The total FY 2014 Fairfax County funding is \$27,023, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
<b>Subtotal Community Development</b>	<b>\$3,480,492</b>	<b>\$3,591,972</b>	<b>\$3,591,972</b>	<b>\$3,713,923</b>	<b>\$3,718,923</b>

### Nondepartmental:

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Employee Advisory Council	\$0	\$33,000	\$33,000	\$33,000	\$33,000

The Employee Advisory Council (EAC) was established by the Fairfax County Merit System Ordinance to provide a continuing medium through which all employees in the competitive service, both school and County, may contribute their advice and suggestions for the improvement of the career merit system and other aspects of the government of Fairfax County. There are 11 representatives for County Government groups and 10 for School Support groups.

The total FY 2014 Fairfax County contribution for the EAC is \$33,000, which is consistent with the FY 2013 Adopted Budget Plan.

## Fund 10030 Contributory Fund

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
Fairfax Public Law Library	\$92,657	\$92,657	\$92,657	\$92,657	\$92,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library (FCPL), shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

Currently located in the Fairfax County Judicial Center, the Fairfax Public Law Library assists the public, as well as members of the legal community, with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has eight work stations dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as eight computer work stations where the public may locate sample legal forms and do a variety of research online. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases. The Fairfax Public Law Library anticipates serving approximately 80,000 patrons in FY 2014. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services.

The total FY 2014 Fairfax County funding is \$92,657, which is consistent with the FY 2013 Adopted Budget Plan.

Fairfax County	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
<b>Subtotal Nondepartmental</b>	<b>\$92,657</b>	<b>\$125,657</b>	<b>\$125,657</b>	<b>\$125,657</b>	<b>\$125,657</b>
<b>Total County Contributions</b>	<b>\$14,745,735</b>	<b>\$15,733,588</b>	<b>\$15,793,588</b>	<b>\$13,389,756</b>	<b>\$13,394,756</b>

# Fund 10030 Contributory Fund

## FUND STATEMENT

### Fund 10030, Contributory Fund

	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan
<b>Beginning Balance</b>	\$328,254	\$122,154	\$195,461	\$95,461	\$85,461
Transfer In:					
General Fund (10001)	\$14,612,942	\$15,683,588	\$15,683,588	\$13,365,975	\$13,370,975
<b>Total Transfer In</b>	\$14,612,942	\$15,683,588	\$15,683,588	\$13,365,975	\$13,370,975
<b>Total Available</b>	\$14,941,196	\$15,805,742	\$15,879,049	\$13,461,436	\$13,456,436
Expenditures:					
Legislative-Executive Functions/Central Services Agencies	\$1,999,952	\$2,040,120	\$2,040,120	\$2,077,095	\$2,077,095
Public Safety	50,043	49,927	49,927	49,927	49,927
Health and Welfare	2,794,915	3,098,236	3,158,236	3,094,707	3,094,707
Parks, Recreational and Cultural	6,327,676	6,827,676	6,827,676	4,328,447	4,328,447
Community Development	3,480,492	3,591,972	3,591,972	3,713,923	3,718,923
Nondepartmental	92,657	125,657	125,657	125,657	125,657
<b>Total Expenditures</b>	\$14,745,735	\$15,733,588	\$15,793,588	\$13,389,756	\$13,394,756
<b>Total Disbursements</b>	\$14,745,735	\$15,733,588	\$15,793,588	\$13,389,756	\$13,394,756
<b>Ending Balance<sup>1</sup></b>	\$195,461	\$72,154	\$85,461	\$71,680	\$61,680

<sup>1</sup> For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility.