

# AGENDA

## Fairfax County Board of Supervisors

### Human Services and Housing Committee

February 12, 2016

1:00 pm – 2:30 pm

Government Center Room 9/10

Meeting called by Supervisor Hudgins

**Attendees:** Fairfax County Board of Supervisor

**Please read:** Handouts will be provided at the meeting

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**1:00 – 1:20**

**Data Driven Discussions**

Michelle Gregory, NCS

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**1:25-1:35**

**Head Start Governance Training**

Anne-Marie Twohie, OFC

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**1:40 –2:15**

**Capital Needs at Wedgewood Apartments**

Tom Fleetwood, HCD

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**2:20 – 2:30**

**Re-opening Housing Choice Voucher Waiting List**

Tom Fleetwood, HCD

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*The Fairfax County*  
**Human Services System**

**Data Driven Decision-Making**

Neighborhood and Community Services  
Countywide Service Integration and Planning Management

February 12, 2016  
Board of Supervisors

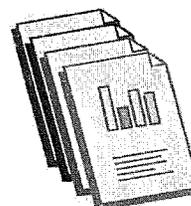
*Working Together To Achieve Better Results*



**Fairfax County Human Services System**

This presentation highlights work designed to:

- Provide a holistic perspective of the human services system
- Provide an integrated approach using data to inform decisions and solutions
- Align efforts of, both public and private, stakeholders to improve outcomes
- Provide a framework for continuous improvement



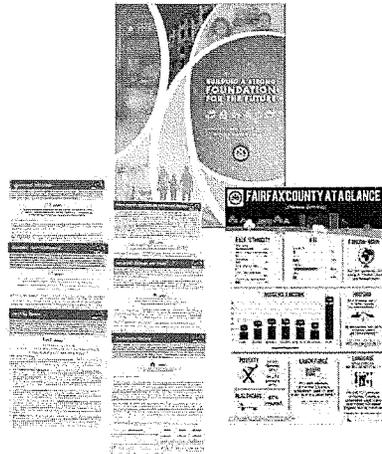




## Fairfax County Human Services System

Sample work efforts included in this presentation:

- Human Services Needs Assessment
- Human Services Report Card
- Human Services Regional Reports



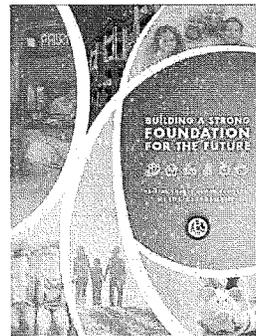
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## Fairfax County Human Services System *Needs Assessment*

- Conducted in an effort to gain a thorough understanding of the strengths and challenges currently facing Fairfax County residents
- Designed to understand community needs and use this information to improve outcomes for all residents
- Collected information through a variety of methods including:
  - Community feedback
  - Survey data
  - Programs and services data



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## Fairfax County Human Services System Needs Assessment

- Outlines changes in Fairfax County in the following areas:
  - Population
  - Economy
  - Infrastructure (housing and transportation)
- Identifies inter-related changes driving needs in the following areas:
  - Housing
  - Economic self-sufficiency
  - Health
  - Connections to resources
- Emphasizes the needs of children and youth, older adults, and individuals with disabilities
- Helps focus efforts and more effectively align resources, programs, and services to demands

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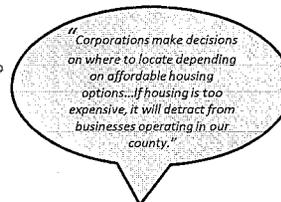
## Fairfax County Human Services System Needs Assessment

*Example: Connecting information to better understand our community*

Residents identified affordable housing as a pressing need.  
To supplement this information:

- Analyzed data from the U.S. Census Bureau and local demographic sources to determine trends in rental costs
- Collected and analyzed data from county programs

**41% to 47%**  
of rental households are housing cost-burdened



*Since 2005, 41% to 47% of all households in Fairfax County who rent are housing cost-burdened*

2-12-16

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## Fairfax County Human Services System Report Card

- Collection of key indicators concerning the well-being of:
  - Individuals
  - Families
  - Communities
- Continuous process to monitor and evaluate system performance in coordination with community stakeholders



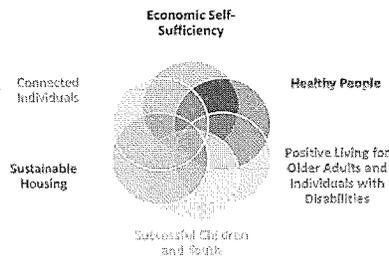
## Fairfax County Human Services System Report Card

- Communicates performance information regarding outcomes of residents receiving services using the following framework:
  - **Focus Areas** – *overarching results for the system*
  - **Goals** – *provide general direction for the system*
  - **Indicators** – *inform decision-making both now and over time through the ability to see trends and make forecasts*
  - **Strategies** – *target the work and resources needed for improving outcomes*





## Fairfax County Human Services System Report Card



*Example of the type of information supporting this process:*

- Focus Area: **Sustainable Housing**
- Goal: **Increase safe, affordable, and accessible housing**
- Indicator: **Percent of individuals and families who are successfully housed**
- Strategy development: Topics being explored include **Partnerships and Collaboration, Policy and Regulation**

*Final strategies and a full presentation of the report card will be presented to the BOS at a later date.*

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## Fairfax County Human Services System Human Services Region Reports

- Demographic and human services reports for each of the county's Human Services regions
- Human Services Region Reports will enable staff, stakeholders and the community to better understand the population within each region, as well as the service needs and resources in each region



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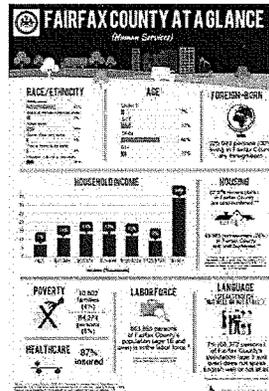




**Fairfax County Human Services System**  
**Human Services Region Reports**

For each region, and for the county as a whole, the following demographic information is presented:

- Race/Ethnicity
- Age
- Foreign-born
- Household income
- Housing costs
- Poverty rate
- Health insurance coverage
- Employment
- Language spoken at home



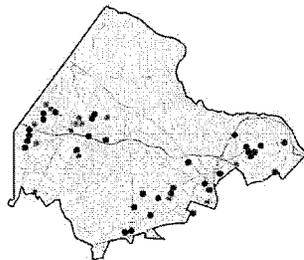
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**Fairfax County Human Services System**  
**Human Services Region Reports**

**REGION 3 ASSET MAP**



LEGEND

Asset Name	Address	Phone	Website
...	...	...	...

- The reports include maps of each region that display the locations of nonprofit organizations and government assets that provide human services
- Also included are maps that display the highest concentrations of individual basic needs requests within each region

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## Fairfax County Human Services System

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### Work Continues:

- Integrate the data...
  - Strategic Economic Success Plan
  - Capital Improvement Plan (CIP)
  - Consolidated Community Funding Pool (CCFP)
  - Regional community planning and development
  - IT plans
- Create data visualizations and interactive tools for supervisor districts and neighborhoods across Fairfax County
- Provide more detailed information to the BOS, community and staff

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## Fairfax County Human Services System

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Questions?

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# Capital Needs at Wedgewood Apartments

Presentation to the Fairfax  
County Board of Supervisors  
Housing Committee  
*February 12, 2016*

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## About the property

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- ❑ Purchased by Board in 2007
- ❑ Purchase Price: \$107,500,000
- ❑ Operated by the FCRHA under third-party contract
- ❑ 672 units of affordable housing in Mason District
- ❑ 56 multifamily buildings and 15 rental townhomes

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## About the property

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- ❑ Home to 1,915 people, including 684 children
- ❑ Average family income: \$41,350
- ❑ Board pays the debt service; allows project revenue to be used for Housing Blueprint project and Bridging Affordability program

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## Capital Needs

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- Critical capital needs have emerged on the property
- Total of \$54.1 million needed to address immediate issues and long-term modernization
- Would make the property sustainable in its current form for another 30-40 years

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## Capital Needs

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- Breakdown of capital needs
  - Priority One: Structural and safety
    - \$14.6 million
  - Priority Two: Roofs and less critical safety issues
    - \$2.6 million
  - Priority Three: Long-term modernization
    - \$36.9 million

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## Able to fund Priorities One and Two without additional funding

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- FY 2016: \$9.2 million
  - Reallocations at 3<sup>rd</sup> quarter, project balance and property resources
- FY 2017: \$0.6 million
  - Property resources
- FY 2018: \$4.7 million
  - Property resources
- FY 2019: \$2.7 million
  - Property resources

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## Impact of fully funding Priorities One and Two

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- Makes the property sustainable in its current form for the long term
- Reduces the amount of new funding available for our partners and Bridging Affordability in FY 2017 and 2018

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## **A Different Approach**

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- Address health and safety issues on the property
- Make the property sustainable for another 8-10 years
- Preserve the Board's flexibility for future redevelopment of the property
- Estimated cost: \$7 - \$7.5 million

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## **Recommendation**

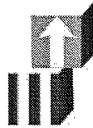
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- Proceed with the more limited (\$7 to \$7.5 million) scope
- Addresses health/safety issues
- Makes the property sustainable for up to 10 years
- Provides flexibility for future redevelopment

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**Board of Supervisors  
Human Services Committee  
February 12, 2016  
Fairfax County Head Start Updates**



- **2015 Program Information Report**
- **Program Governance Training 2016**
  - Federal regulations require that the Board of Supervisors, as the Head Start grantee governing body, receive training to support their oversight of the federal Head Start/Early Head Start program (Head Start Act of 2007, 642(d)(3)).
- **Enrollment**
  - All programs are fully enrolled with a waiting list of 586 Head Start/Early Head Start children (473 HS/113 EHS).





**Fairfax County Office for Children  
Head Start/Early Head Start Program**

**Program Information Report (PIR)  
Program Year 2014-2015**

The Office of Head Start Program Information Report (PIR) provides comprehensive data on the services, staff, children, and families served by Head Start and Early Head Start programs nationwide. All grantees and delegates are required to submit Program Information Reports for Head Start and Early Head Start programs. The PIR is an important source of descriptive and service data for the Head Start community, their partners, Congress, and for the general public. The PIR data are compiled for use at the federal, regional, state, and local levels. This report includes information on the federally funded children in Fairfax County's Head Start/Early Head Start programs and will be used for goal planning in the 2015-2016 program year.

### Enrollment

- The program was fully enrolled with an on-going waiting list across all options and sites.
- The number of children and pregnant women served in Head Start and Early Head Start in PY 2014-2015 was 817.
- Seventy-two percent of families speak a language other than English at home. Forty-eight percent speak Spanish, 12% speak a Middle Eastern/South Asian language, 9% speak an African language, and 3% speak another language.

### Education Services

- The program implements curricula and assessment tools that are scientifically valid and reliable, and are aligned with the public schools Program of Studies.
- In the fall of 2015, 245 children transitioned from Head Start into kindergarten.
- The program met the 45 day requirement of screening for developmental, sensory, and behavioral concerns.

### Family Services

- One hundred percent of families received health and parenting education.

### Disabilities

- The program maintained above the required 10% enrollment of children with disabilities; 11.4% of the children served had an Individualized Education Program (IEP) or Individual Family Service Plan (IFSP).

### Health and Mental Health

- More than 96% of all children were current on immunizations and 87% were up-to-date on the schedule of preventative and primary health care per the state's Early Periodic Screening, Diagnosis, and Treatment (EPSDT) schedule.
- Fifty-three children (6%) were referred for and received services from a mental health professional.

### Nutrition

- For Head Start, 34% of children were identified as not being within the healthy weight category, which included children who were identified as underweight, overweight, and obese.







FAIRFAX COUNTY  
HEAD START AND EARLY HEAD START

Program Governance Training  
2016

UPDATED FEBRUARY 2016

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## Overview



The Fairfax County Head Start and Early Head Start program provides quality services to income-eligible families in Early Head Start, which serves infants, toddlers and expectant parents, and Head Start, which serves 3–5 year-old children. Families participating in the program receive assistance with:

- Child education and development;
- Social services;
- Health services (medical, dental, nutrition, mental health and prenatal care);
- Parent education;
- Family literacy and English for Speakers of Other Languages.

UPDATED FEBRUARY 2016

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# Overview



The Fairfax County Board of Supervisors is the grantee for the federal Head Start and Early Head Start program and the Department of Family Services, Office for Children (OFC) administers the grant and operates the Greater Mount Vernon Community Head Start (GMVCHS) program, which serves children in either a center-based or family child care model.

The county also has contractual relationships with: 1) Fairfax County Public Schools (FCPS), which serves children in a center-based model, and 2) Higher Horizons Day Care Center, a private non-profit organization, which provides center-based and home-based services. Federal grant funds currently support the following enrollment numbers:

	Head Start	Early Head Start
<b>Grantee – GMVCHS</b>		
Center-Based	104	48
Family Child Care	0	152
	104	200*
<b>Subrecipient – FCPS</b>		
Center-Based	242	48
<b>Subrecipient – Higher Horizons</b>		
Center-Based	88	16
Home-Based	0	36
	88	52
<b>Total</b>	<b>434</b>	<b>300</b>

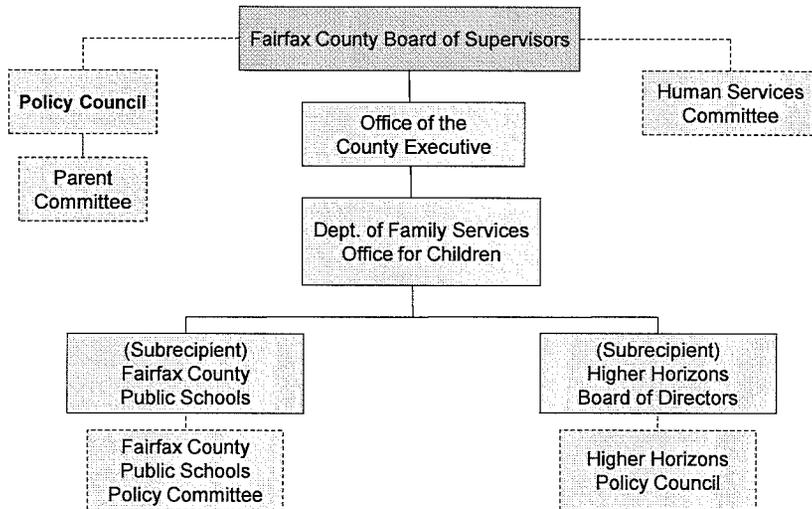
\*Includes the recently awarded Early Head Start Child Care Partnership and Expansion Grant, with a funded enrollment of 56 additional infants and toddlers (16 center-based, 40 FCC).

Please note that a combination of county, FCPS, state, and other federal funding enables the programs to serve an additional 1,542 three- to five-year-olds in county and FCPS classroom-based early childhood education programs.

UPDATED FEBRUARY 2016

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# Governing Bodies



UPDATED FEBRUARY 2016

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## Definition



In accordance with CFR 1304.50 (d)(1)(ii), Head Start/Early Head Start grantees must establish procedures describing how the governing body and the appropriate parent policy group will implement shared governance.

Shared governance = working partnership between the:

- Board of Supervisors
- Policy Council
- Subrecipient Boards
- OFC management staff

To develop, review, and approve of policies and procedures.

## Memorandum of Understanding



A Memorandum of Understanding (MOU) between the Board of Supervisors as the County's governing body, and the Policy Council, as the primary vehicle for involving parents in decision-making about the Head Start program, was originally approved on September 13, 2011. The MOU:

Documents current practices and procedures regarding how the two bodies implement shared governance, as required by federal Head Start Performance Standards (CFR 1304.50) and the Head Start Act of 2007 (642(c)(1)(E), 642(c)(2)(D), and 642(d)(2)).

Outlines the roles and responsibilities of each group, the interactions between the two, the joint communications they receive, and the approvals both groups provide.

The MOU is reviewed and renewed every three years; the current MOU was reviewed and renewed on May 13, 2014.

## Roles/Responsibilities



- Board of Supervisors
  - Assumes overall legal and fiduciary responsibility.
  - Designates chairperson of its Human Services Committee as its liaison to Head Start/Early Head Start Program.
- Department of Family Services, Office for Children
  - Board of Supervisors assigns the administrative operations of the Head Start/Early Head Start program to OFC.
- Policy Council
  - Provides formal structure through which parents can participate in policy making and other decisions about the program.

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## Program Reporting



- The Board of Supervisors, through its assigned liaison (Human Services Committee Chair), and the Policy Council receive regular reports from the Office for Children to include the following information:
  - Monthly financial statements
  - Monthly program information summaries
  - Program enrollment reports
  - Monthly reports of meals and snacks provided through the United States Department of Agriculture (USDA) Child and Adult Care Food Program
  - Annual financial audit
  - Annual self-assessment
  - Community-wide strategic planning and needs assessment
  - Communication and guidance from the federal government
  - Program Information Reports (PIR)
- The Board liaison shares information with the Board of Supervisors at scheduled meetings of its Human Services Committee.

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## Approvals



- The Board of Supervisors and the Policy Council both approve the following items:
  - Applications for funding and amendments to applications for funding (Board approval governed by Fairfax County's Grants Board Item Policy effective September 1, 2004)
  - Head Start program's annual self-assessment report, including actions that may result from the self-assessment review, or responses to Federal monitoring reviews
  - Policy Council Bylaws
  - Memorandum of Understanding (MOU) between the Board of Supervisors and the Policy Council

UPDATED FEBRUARY 2016

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## Key Dates for Program Planning



- **August 1:** Federal grant program year begins\*
- **October:** Head Start Awareness Month
- **October 30:** Final grant funds status report (SF-425) on previous grant program year due to federal government\*
- **Ongoing:** Programs conduct annual self-assessment
- **May 1:** Continuation application for HS/EHS due to federal government\*
- **June/July:** Self-assessment report finalized and presented to Policy Council and Board of Supervisors for approval
- **June 30:** Program year ends for EHS CCP & Expansion grant (the second of the remaining four budget periods begins July 1, 2016).
- **June 30:** Federal grant for HS/EHS 11-month prorated program year ends; award for new grant program year received from federal government\*
- **August 31:** Program Information Report (PIR) on grant year ending July 31 due to federal government\*

\*Dates subject to change, pending announcement on Designation Renewal System application, which would transition the award to a 5-year grant period, with an annual program year of July 1-June 30.

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