

Health Services Integration Update

Update to
Human Services Council

October 20, 2014

Health Services Integration Update

- Meeting of Fairfax-Falls Church Community Services Board, Health Care Advisory Board and Human Services Council appointed representatives – October 9th
 - Process for ongoing communications between the Boards, Authorities and Commissions
 - Discussion of HMA consultant recommendations
 - Proposal for Merrifield Center pilot for integrated health home model
 - Upcoming Human Services Committee Board of Supervisors meeting (October 21, 2014)

Recommendations

- Quarterly meetings between BAC representatives on key activities of the health services integration/safety net improvements efforts
- Establish calendar for ongoing communications and board updates
- Proposal for joint board planning meeting in January/February 2015
- Schedule briefing on co-location opportunity within next available meeting dates

Project update

- Reviewed all Health Management Associates recommendations and identified opportunities in 3 areas:
 - Primary Care and Care Management
 - Data Analytics and Systems Information
 - Health Care Financing
- Network Leadership Group meetings – June-September
 - CSB, Health Department, key safety net providers and funders (Inova, Federally Qualified Health Centers, Northern Virginia Health Foundation)

Project update

- Primary Care and Care Management
 - Create a model community health safety net provider network that assures consistent and quality health outcomes for participating patients.
 - Create a coordinated care/case management services for individuals served by the health safety net in Fairfax County
- Data Analytics and Systems Information
 - Determine all health information reporting and analytics for human services and integration of planning and evaluation programs
 - Establish an information management system that supports effective care management and transitions of care for patients within network

Project update

- Health Care Financing
 - Research, review and make recommendations on proposed and new financial and revenue generating opportunities for the network

Opportunities Identified – “Merrifield Center”

- Inova – County agreement for Willow Oaks Corporate Drive
 - 200,000 square feet
 - County occupies basement level, and floors one through three
 - County occupancy anticipated Winter 2015
 - Inova Health Care Services leasing 40,400 square feet fourth floor – 10 yr. period
 - Inova plan: full floor utilization – information technology services – plan on hold for 30 days pending County/Inova discussions on alternative use

Proposed Opportunity

- Utilization of fourth floor Merrifield Center for pilot effort on service integration strategies
 - Inova utilization of half the space (approximately 20,000 sq. ft.) for adult behavioral health services
 - Sub-lease/rent back arrangement for County contract services (approx. 15,000- 20,000 sq. ft. of 4th floor for primary care health services and dental services *(final estimate based on architectural design/review)*)
- *Note:* Several factors impacting decision to move forward before a final plan is presented for approval to the BOS

Factors Prompting Immediate Action

- Southeast Quadrant development and Seven Corners/East County Development
 - Immediate need to relocate county funded health services
 - Need for maintenance of current service levels to county residents with minimum disruption
 - Build-out needs to be completed within timeframe of lease expiration
 - Needs to be located within service demand area
- Availability and adaptability of space
 - Close proximity to health services, specialty care and hospitalization available through Inova Health Systems
 - Space must accommodate a one floor clinic design

Advantages to County

- Encourages collaboration between safety net services and partners
 - Co-location of Inova behavioral services within the newly established central county behavioral health site
- Allows for unique opportunities to test improved patient care models, - such as:
 - CSB identified priority populations
 - Adults with multiple health conditions requiring care coordination to address their complex health care needs.

Advantages to County

- Provides the county site to develop a home health model for target populations
 - Produces cost savings to health systems and reductions in use of more costly emergency care
 - Allows for pilot opportunity to test comprehensive patient care coordination model – integrating primary care, behavioral health, oral health, specialty care access, medication management, laboratory and pharmacy services.

Advantages to County

- Allows County its first opportunity to fully develop a coordinated health care system - crossing multiple agencies and programs - to provide the continuum of services for patient care
 - Health access and navigation services, information and outreach, registration, enrollment, eligibility determination, health care services, after care and care coordination.

Advantages to County

- Aligns county work with Governor's proposal to enhance outreach to Virginians (federal marketplace/Medicaid eligible services)
- Potential revenue generation – ability to be competitive for pilot funding available through the Governor's Healthy Virginia Plan
- Partial funding/financing options available
 - Possible portion of capital funds for build-out may be within available County capital funds budget for Merrifield Center
 - Existing lease funding

Next Steps

- Human Services Committee of Board of Supervisors meeting (October 21st)
 - Brief progress report on health integration efforts over last 90 days
 - Report on alignment with Governor's Healthy Virginia Plan