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County of Fairfax, Virginia

FY 2009

Advertised Budget Plan

Volume 2

Capital Construction and Other Operating Funds

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Fairfax County, Virginia

Fiscal Year 2009
Advertised Budget Plan

Volume 2:
Capital Construction and Other Operating Funds

1742

Prepared by the
Fairfax County Department of Management and Budget
12000 Government Center Parkway
Suite 561
Fairfax, Virginia 22035

http://www.fairfaxcounty.gov/dmb/

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Fairfax County Vision Elements

To protect and enrich the quality of life for the people, neighborhoods and diverse communities of Fairfax County by:

Maintaining Safe and Caring Communities -

The needs of a diverse and growing community are met through innovative public and private services, community partnerships and volunteer opportunities. As a result, residents feel safe and secure, capable of accessing the range of services and opportunities they need, and are willing and able to give back to their community.

Building Livable Spaces -

Together, we encourage distinctive "built environments" that create a sense of place, reflect the character, history and natural environment of the community, and take a variety of forms – from identifiable neighborhoods, to main streets, to town centers. As a result, people throughout the community feel they have unique and desirable places to live, work, shop, play and connect with others.

Connecting People and Places -

Transportation, technology and information effectively and efficiently connect people and ideas. As a result, people feel a part of their community and have the ability to access places and resources in a timely, safe and convenient manner.

Maintaining Healthy Economies -

Investments in the workforce, jobs, and community infrastructure and institutions support a diverse and thriving economy. As a result, individuals are able to meet their needs and have the opportunity to grow and develop their talent and income according to their potential.

Practicing Environmental Stewardship -

Local government, industry and residents seek ways to use all resources wisely and to protect and enhance the County's natural environment and open space. As a result, residents feel good about their quality of life and embrace environmental stewardship as a personal and shared responsibility.

Creating a Culture of Engagement -

Individuals enhance community life by participating in and supporting civic groups, discussion groups, public-private partnerships and other activities that seek to understand and address community needs and opportunities. As a result, residents feel that they can make a difference and work in partnership with others to understand and address pressing public issues.

Exercising Corporate Stewardship -

Fairfax County government is accessible, responsible and accountable. As a result, actions are responsive, providing superior customer service and reflecting sound management of County resources and assets.

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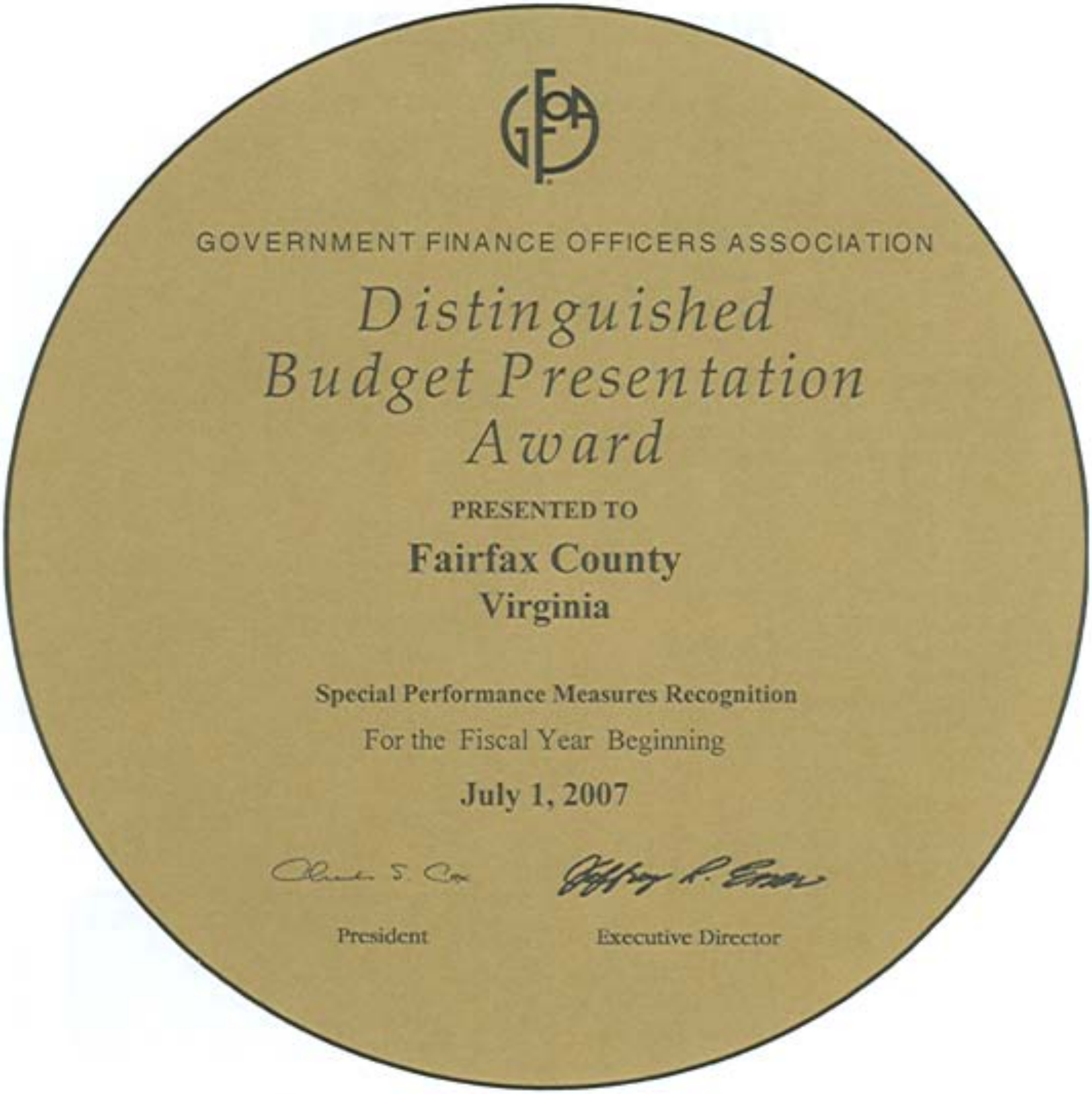

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Fairfax County
Virginia

Special Performance Measures Recognition

For the Fiscal Year Beginning

July 1, 2007

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Fairfax County, Virginia for its annual budget for the fiscal year beginning July 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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BUDGET CALENDAR

For preparation of the FY 2009 Budget

July 1, 2007
Distribution of the FY 2008 budget development guide. Fiscal Year 2008 begins.

August - September 2007
Agencies forward completed budget submissions to the Department of Management and Budget (DMB) for review.

September - December 2007/ January 2008
DMB reviews agencies' budgets. Meetings with County Executive, Senior Management Team and budget staff for final discussions on the budget.

February 14, 2008
School Board advertises its FY 2009 Budget.

February 25, 2008
County Executive's presentation of the FY 2009 Advertised Budget Plan.

March 1, 2008
Complete distribution of the FY 2009 Advertised Budget Plan.

July 1, 2008
Fiscal Year 2009 begins.

June 30, 2008
Distribution of the FY 2009 Adopted Budget Plan. Fiscal Year 2008 ends.

April 28, 2008
Adoption of the FY 2009 budget plan, Tax Levy and Appropriation Ordinance by the Board of Supervisors.

April 21, 2008
Board action on *FY 2008 Third Quarter Review*. Board mark-up of the FY 2009 proposed budget.

March 31, April 1 and April 2, 2008
Public hearings on proposed FY 2009 budget, *FY 2008 Third Quarter Review* and FY 2009-2013 Capital Improvement Program (with Future Years to 2018) (CIP).

March 2008
Board authorization for publishing FY 2009 tax and budget advertisement.

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How to Read the Budget

Volume 2 contains information on non-General Fund budgets or "Other Funds." A fund accounts for a specific set of activities that a government performs. For example, refuse disposal is an activity and therefore, a fund that is classified as a Special Revenue Fund.

Each County fund is represented with its own narrative that contains programming and budgetary information. The narratives have several elements including:

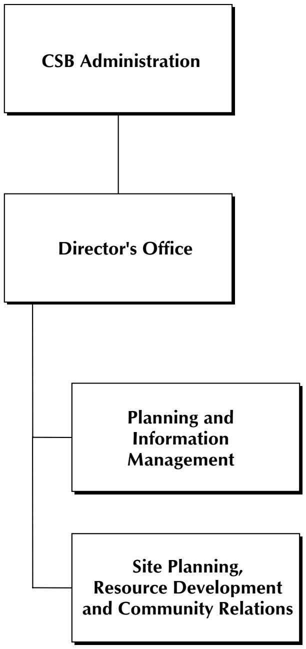
- Organization Chart
- Agency Mission and Focus
- New Initiatives and Recent Accomplishments in Support of the County Vision
- Budget and Staff Resources
- Funding Adjustments
- Cost Centers (funding and position detail)
- Cost Center Specific Goals, Objectives and Key Performance Measures
- Performance Measurement Results
- Fund Statement
- Summary of Capital Projects
- Project Detail Tables

Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because staff positions are not budgeted in these funds; that is, they only provide funding for the purchase and construction of capital construction projects. However, Capital Funds do have a summary of capital projects that lists the cost of each project in a fund. A brief example of each section follows.

Organization Chart:

The organization chart displays the organizational structure of each fund. An example depicting the organizational structure of the Community Services Board - Administration is shown below.

COMMUNITY SERVICES BOARD
ADMINISTRATION



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How to Read the Budget

Agency Mission and Focus:

The agency mission is a broad statement reflecting intended accomplishments for achievement of the agency's public purpose. It describes the unique contribution of the organization to the County government and residents receiving services and provides a framework within which an agency operates. The agency focus section includes a description of the agency's programs and services. The agency's relationship with County boards, authorities or commissions may be discussed here, as well as key drivers or trends that may be influencing how the agency is conducting business. The focus section is also designed to inform the reader about the strategic direction of the agency and the challenges that it is currently facing. Highlights of these challenges can be found in the "Thinking Strategically" box in the focus section.

New Initiatives and Recent Accomplishments in Support of the County Vision:

To further strengthen the link between the budget and the strategic direction of both the County and each agency, each agency's new initiatives and recent accomplishments are presented by County vision element. There are seven County vision elements which are depicted by small icons. The vision elements include:

Maintaining Safe and Caring Communities

Building Livable Spaces

Connecting People and Places

Maintaining Healthy Economies

Practicing Environmental Stewardship

Creating a Culture of Engagement

Exercising Corporate Stewardship

Individual agency narratives identify strategic issues, which were developed during the agency strategic planning efforts, link new initiatives and recent accomplishments, as well as core services to the vision elements, and expand the use of performance measures to clearly define how well the agency is delivering a specific service.

Budget and Staff Resources:

It is important to note that expenditures are summarized in three categories. *Personnel Services* consist of expenditure categories including regular pay, shift differential, limited and part-time salaries, and overtime pay. *Operating Expenses* are the day-to-day expenses involved in the administration of the agency, such as office supplies, printing costs, repair and maintenance for equipment, and utilities. *Capital Equipment* includes items that have a value that exceeds $5,000 and an expected life of more than one year, such as an automobile or other heavy equipment. In addition, some agencies will also have a fourth expenditure category entitled *Recovered Costs*. Recovered Costs are reimbursements from other County agencies for specific services or work preformed or reimbursements of work associated with capital construction projects. These reimbursements are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

A Summary Table is provided including the agency's positions, expenditures less recovered costs, and income/revenue (if applicable).

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How to Read the Budget

Funding Adjustments:

This section summarizes changes to the budget. The first section includes adjustments from the *FY 2008 Revised Budget Plan* necessary to support the FY 2009 program. The second section includes revisions to the current year budget that have been made since its adoption. All adjustments as a result of the *FY 2007 Carryover Review* and any other changes through December 31, 2007 are reflected here. Funding adjustments are presented programmatically. For example, the entire cost to open a new facility is presented in one place and includes personnel costs, operating expenses and other costs.

Cost Centers:

As an introduction to the more detailed information contained for each functional area or Cost Center, a list of the cost centers is included with a graphic representation of the FY 2009 budget by Cost Center. In addition, each Cost Center is highlighted by several icons which indicate the various vision elements that are supported by the programs and services within the Cost center. A listing of the staff resources for each cost center is also included.

Key Performance Measures:

Most cost centers include goals, objectives and performance indicators. Goals are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. Objectives are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect the planned benefit(s) to customers, be written to allow measurement of progress and describe a quantifiable target. Indicators are the first-level data for reporting performance on those objectives.

A Family of Measures is provided to present an overall view of a program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. The concept of a Family of Measures encompasses the following types of indicators and serves as the structure for a performance measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

▪	Input:	Value of resources used to produce an output.
▪	Output:	Quantity or number of units produced.
▪	Efficiency:	Inputs used per unit of output.
▪	Service Quality:	Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
▪	Outcome:	Qualitative consequences associated with a program.

Performance Measurement Results:

This section includes a discussion and analysis of how the agency's performance measures relate to the provision of activities, programs, and services stated in the agency mission. The results of current performance measures are discussed, as well as conditions that contributed to the level of performance achieved and action plans for future-year improvement of performance targets.

How to Read the Budget

Fund Statement:

A fund statement provides a breakdown of all collected revenues and total expenditures and disbursements for a given fiscal year. It also provides the total funds available at the beginning of a fiscal year and an ending balance. An example follows:

FUND STATEMENT

Fund Type H94, FCRHA General Revenue

Fund 940, FCRHA General Operating

	FY 2007 Actual	**FY 2008 Adopted Budget Plan**	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
Beginning Balance	**$9,641,272**	**$8,793,635**	**$11,158,364**	**$10,597,463**
Revenue:				
Investment Income[1]	$440,374	$280,607	$280,607	$440,374
Monitoring/ Developer Fees[2]	1,411,843	1,248,392	720,355	548,365
Rental Income	72,934	63,912	63,912	63,912
Program Income[3]	1,133,083	1,219,309	1,219,309	1,080,381
Other Income	1,023,774	398,168	398,168	399,866
Total Revenue	$4,082,008	$3,210,388	$2,682,351	$2,532,898
Total Available	**$13,723,280**	**$12,004,023**	**$13,840,715**	**$13,130,361**
Expenditures:				
Personnel Services	$1,810,610	$2,361,577	$2,361,577	$2,450,376
Operating Expenses	754,306	848,811	881,675	807,436
Total Expenditures	$2,564,916	$3,210,388	$3,243,252	$3,257,812
Total Disbursements	**$2,564,916**	**$3,210,388**	**$3,243,252**	**$3,257,812**
Ending Balance	**$11,158,364**	**$8,793,635**	**$10,597,463**	**$9,872,549**
Debt Service Reserve on One University Plaza	$278,106	$278,106	$278,106	$278,106
Cash with Fiscal Agent	6,250,405	5,011,666	6,250,405	6,250,405
Unreserved Ending Balance	**$4,629,853**	**$3,503,863**	**$4,068,952**	**$3,344,038**

Fund Type

Fund

Revenue Categories

Funds available at the beginning of the fiscal year

Revenue available for expenditure during the fiscal year

Expenditure Categories

Total Funds Available minus Total Disbursements

Ending Balance minus escrow reserves

[1] The FY 2009 increase is due to anticipated increases in interest income for investment and pooled cash accounts.

[2] The FY 2009 decrease is due to anticipated declines in developer fee income. Developer fees for FY 2009 are estimated to be $158,275 for Cedar Ridge and $100,000 for Olley Glen.

[3] The FY 2009 decrease is due to anticipated declines in program income from Fund 142, Community Development Block Grant; Fund 143, Homeowner and Business Loan Program; and Fund 340, Housing Assistance Program.

Summary of Capital Projects:

A summary of capital projects is included in all Capital Project Funds, and selected Enterprise Funds, Housing Funds and Special Revenue Funds that support capital expenditures. The summary of capital projects provides detailed financial information about each capital project within each fund, including: total project estimates, prior year expenditures, revised budget plans, and proposed funding levels. The summary of capital projects may include some projects without a Total Project Estimate amount. These projects are considered "Continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FY 2009 Summary of Capital Projects

Fund: 307 Pedestrian Walkway Improvements

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
002136	Great Falls Street Trail	$187,982	$0.00	$187,982.00	0
002200	Emergency Maint. Of Existing Trails		6,267.65	212,127.35	0
D00448	Plaza America Pedestrian Improvements	1,050,000	76,750.76	421,476.65	0
I00456	Belvedere Elementary Sidewalk	268,000	0.00	0.00	0
K00447	Richmond Highway Public Transportation Initiatives	2,482,842	217,265.19	1,462,935.88	0
K00448	Richmond Highway Pedestrian Improvements	375,000	269,950.65	105,049.35	0
W00100	Braddock District Walkways	660,577	1,607.48	46,647.19	0
W00200	Dranesville District Walkways	1,872,556	32,949.36	1,095,537.26	0
W00300	Hunter Mill District Walkways	760,898	61,344.34	354,241.67	0
W00400	Lee District Walkways	680,904	42,662.76	185,261.67	0
W00500	Mason District Walkways	1,497,461	3,483.21	68,778.48	0
W00600	Mount Vernon District Walkways	1,744,726	79,318.72	326,153.04	0
W00700	Providence District Walkways	949,579	22,647.98	328,118.50	0
W00800	Springfield District Walkways	926,787	10,415.35	140,786.95	0
W00900	Sully District Walkways	1,332,736	261,757.73	497,671.86	0
W01000	At-Large District Walkways	158,829	30,477.29	0.00	0
X00404	Sidewalk Contingency		0.00	4,264.50	0
X00407	Sidewalk Replacement/VDOT	2,700,000	278,543.36	615,942.82	300,000
X00408	Cross County Trail	916,577	8,418.99	12,725.51	0
Total		**$18,565,452**	**$1,403,860.82**	**$6,065,700.68**	**$300,000**

Project Detail Tables:

Project detail tables are included for each capital project funded in FY 2009. This table includes financial information and a narrative description of the project, including project location, description, and the source of funding which will support the FY 2009 funded amount (i.e., general funds, general obligation bonds, transfers from other funds, or other). The example below is for Parks – Grounds Maintenance, and can be found in Fund 303, County Construction.

009442	**Parks – Grounds Maintenance**
Countywide	Countywide

Description and Justification: This project provides for grounds maintenance at non-revenue producing countywide parks. Grounds maintenance includes the upkeep of sidewalks and parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails. In addition, grounds maintenance includes contracted mowing of grassy areas at park sites. FY 2009 funding in the amount of $987,076 is included for grounds maintenance needs at designated Park Authority sites throughout the County.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		5,269	0	0	0	0
Construction		0	74,588	(1,832)	0	0
Other		5,184,683	988,236	987,076	987,076	0
Total	Continuing	$5,189,952	$1,062,824	$985,244	**$987,076**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$987,076	$0	$0	$0	$987,076

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FOR ADDITIONAL INFORMATION

Information regarding the contents of this or other budget volumes can be provided by calling the Fairfax County Department of Management and Budget at 703-324-2391 from 8:00 a.m. to 4:30 p.m.

Internet Access: The Fairfax County budget is also available for viewing on the Internet at:

http://www.fairfaxcounty.gov/dmb/

Reference copies of all budget volumes are available at all branches of the Fairfax County Public Library:

City of Fairfax Regional
10360 North Street
Fairfax, VA 22030
703-293-6227

Reston Regional
11925 Bowman Towne Drive
Reston, VA 20190-3311
703-689-2700

Centreville Regional
14200 St. Germain Drive
Centreville, VA 20121-2299
703-830-2223

Great Falls
9830 Georgetown Pike
Great Falls, VA 22066–2634
703-757-8560

John Marshall
6209 Rose Hill Drive
Alexandria, VA 22310-6299
703-971-0010

Dolley Madison
1244 Oak Ridge Avenue
McLean, VA 22101-2818
703-356-0770

Thomas Jefferson
7415 Arlington Boulevard
Falls Church, VA 22042-7499
703-573-1060

George Mason Regional
7001 Little River Turnpike
Annandale, VA 22003-5975
703-256-3800

Sherwood Regional
2501 Sherwood Hall Lane
Alexandria, VA 22306-2799
703-765-3645

Tysons-Pimmit Regional
7584 Leesburg Pike
Falls Church, VA 22043-2099
703-790-8088

Herndon Fortnightly
768 Center Street
Herndon, VA 20170-4640
703-437-8855

Lorton
9520 Richmond Highway
Lorton, VA 22079-2124
703-339-7385

Richard Byrd
7250 Commerce Street
Springfield, VA 22150-3499
703-451-8055

Kingstowne
6500 Landsdowne Centre
Alexandria, VA 22315-5011
703-339-4610

Oakton
10304 Lynnhaven Place
Oakton, VA 22124-1785
703-242-4020

Pohick Regional
6450 Sydenstricker Road
Burke, VA 22015-4274
703-644-7333

Chantilly Regional
4000 Stringfellow Road
Chantilly, VA 20151-2628
703-502-3883

Martha Washington
6614 Fort Hunt Road
Alexandria, VA 22307-1799
703-768-6700

Kings Park
9000 Burke Lake Road
Burke, VA 22015-1683
703-978-5600

Patrick Henry
101 Maple Avenue East
Vienna, VA 22180-5794
703-938-0405

Woodrow Wilson
6101 Knollwood Drive
Falls Church, VA 22041-1798
703-820-8774

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Additional copies of budget documents are also available on compact disc (CD) from the Department of Management and Budget (DMB) at no extra cost.

Please call DMB in advance to confirm availability of all budget publications.

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12000 Government Center Parkway, Suite 561
Fairfax, VA 22035-0074
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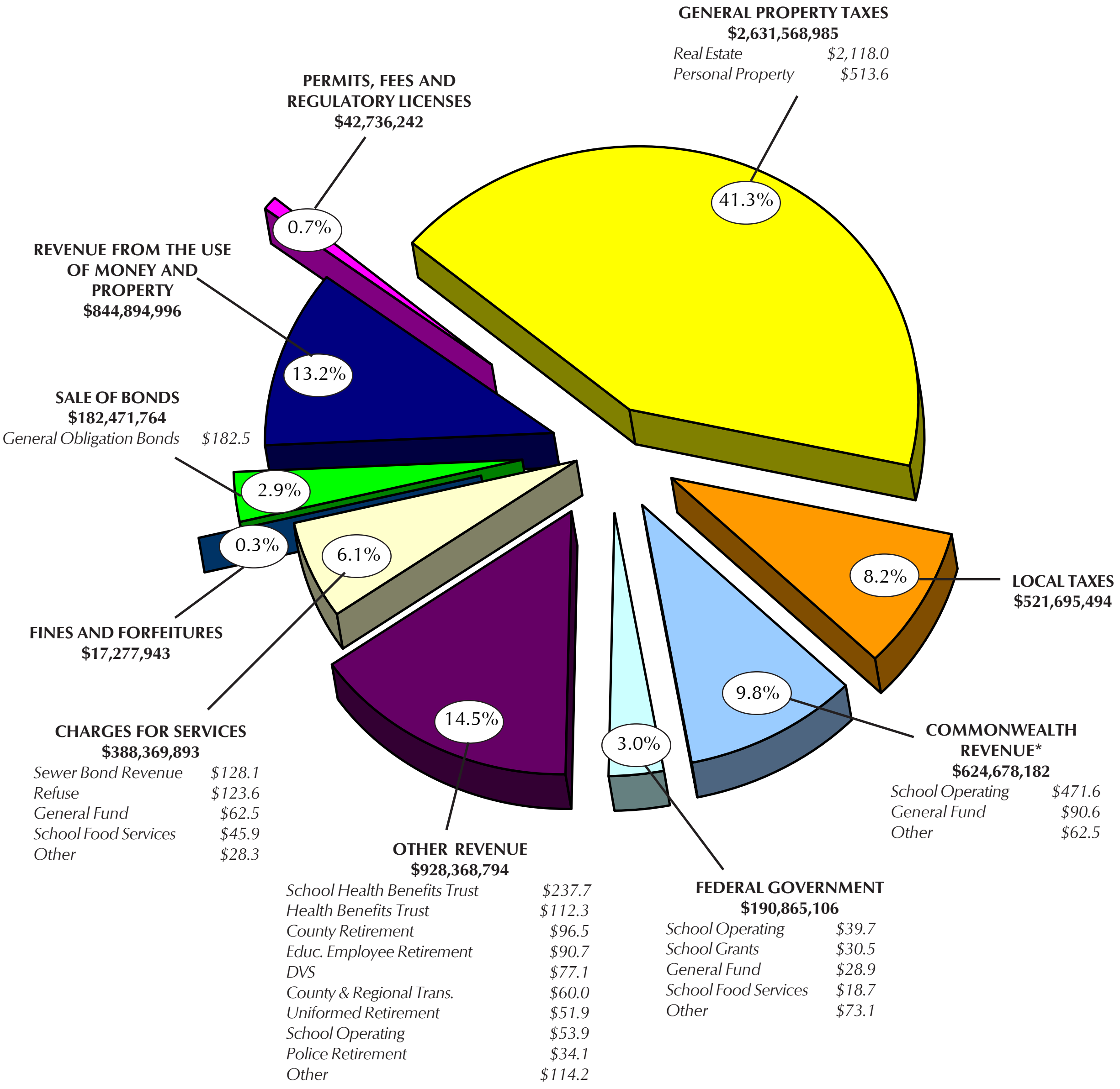
FY 2009 REVENUE ALL FUNDS

(subcategories in millions)



TOTAL REVENUE = $6,372,927,399

* For presentation purposes, Personal Property Taxes of $211,313,944 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

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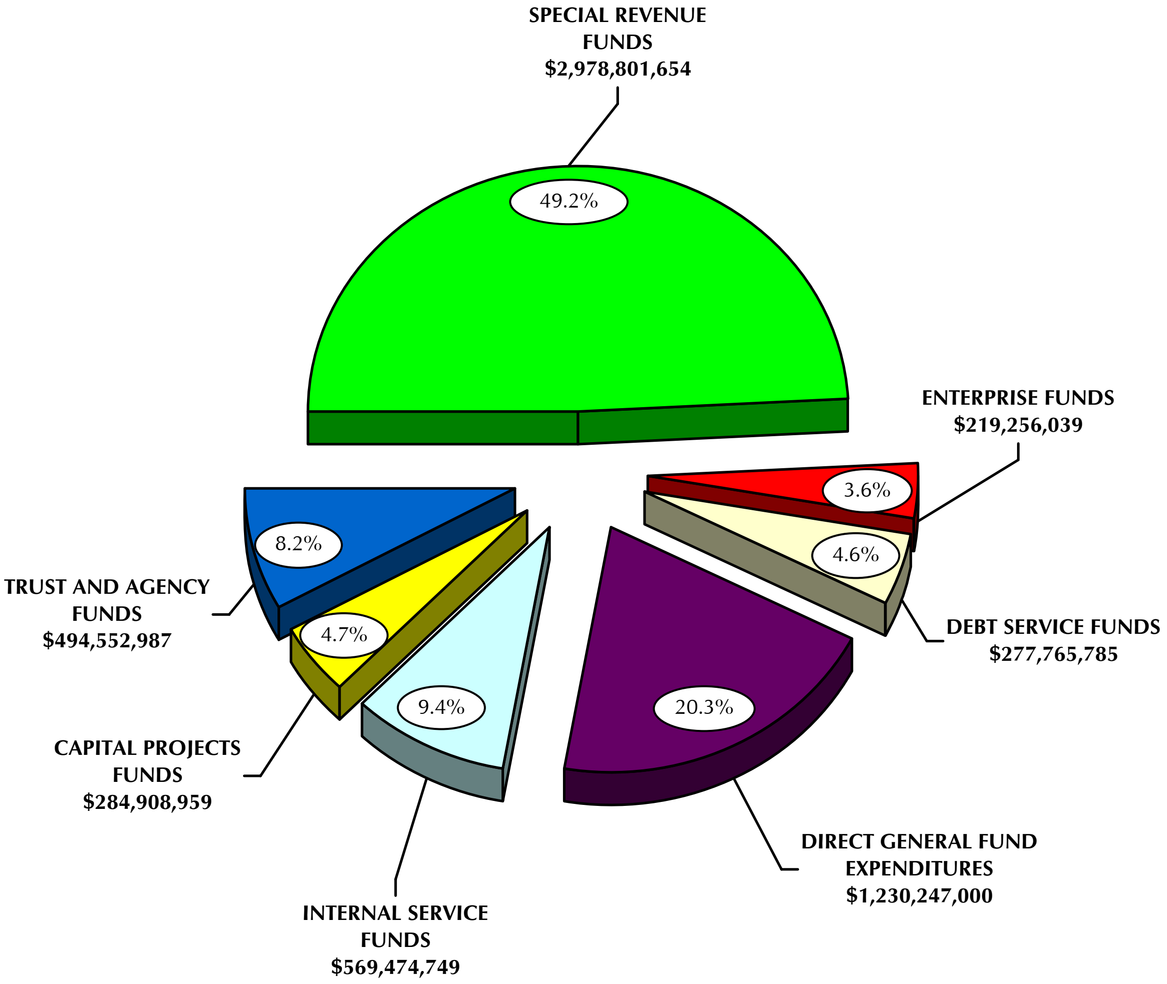
FY 2009 EXPENDITURES ALL FUNDS



TOTAL EXPENDITURES = $6,055,007,173

FY 2009 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Actual [1]	FY 2008 Adopted Budget Plan [2]	FY 2008 Revised Budget Plan [3]	FY 2009 Advertised Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS						
G00 General Fund Group						
001 General Fund	$3,236,604,694	$3,287,102,102	$3,282,259,021	$3,296,974,985	$14,715,964	0.45%
002 Revenue Stabilization Fund	2,292,783	1,243,810	4,605,065	0	(4,605,065)	(100.00%)
Total General Fund Group	**$3,238,897,477**	**$3,288,345,912**	**$3,286,864,086**	**$3,296,974,985**	**$10,110,899**	**0.31%**
G10 Special Revenue Funds						
090 Public School Operating	$532,292,311	$526,788,162	$540,312,126	$565,151,431	$24,839,305	4.60%
100 County Transit Systems	21,949,951	8,100,610	10,389,610	28,232,234	17,842,624	171.74%
102 Federal/State Grant Fund	59,785,852	54,298,559	114,515,463	64,045,606	(50,469,857)	(44.07%)
103 Aging Grants & Programs	3,160,692	3,130,640	4,206,425	3,583,671	(622,754)	(14.80%)
104 Information Technology	3,409,898	1,400,000	1,400,000	2,188,960	788,960	56.35%
105 Cable Communications	13,737,477	13,942,079	13,942,079	14,914,741	972,662	6.98%
106 Fairfax-Falls Church Community Services Board	42,770,977	45,188,122	47,476,563	45,750,965	(1,725,598)	(3.63%)
108 Leaf Collection	2,509,910	2,558,549	2,558,549	2,455,848	(102,701)	(4.01%)
109 Refuse Collection and Recycling Operations	18,946,543	19,155,738	19,155,738	20,432,769	1,277,031	6.67%
110 Refuse Disposal	60,622,027	61,753,572	61,753,572	63,621,798	1,868,226	3.03%
111 Reston Community Center	8,358,951	7,753,219	7,753,219	8,145,381	392,162	5.06%
112 Energy Resource Recovery (ERR) Facility	38,646,623	36,776,861	36,776,861	36,042,243	(734,618)	(2.00%)
113 McLean Community Center	6,403,089	5,941,391	5,941,391	6,040,638	99,247	1.67%
114 I-95 Refuse Disposal	9,854,392	7,104,403	7,104,403	8,052,693	948,290	13.35%
115 Burgundy Village Community Center	65,596	56,089	56,089	62,688	6,599	11.77%
116 Integrated Pest Management Program	2,393,753	2,290,745	2,290,745	2,290,745	0	0.00%
120 E-911 Fund	22,229,326	24,578,994	24,578,994	24,508,944	(70,050)	(0.28%)
121 Dulles Rail Phase I Transportation Improvement District	24,478,904	26,674,321	26,674,321	30,536,620	3,862,299	14.48%
124 County & Regional Transportation Projects	0	0	0	112,889,079	112,889,079	-
141 Elderly Housing Programs	1,893,938	1,993,302	2,008,243	1,984,426	(23,817)	(1.19%)
142 Community Development Block Grant	8,423,503	6,192,316	11,827,028	6,162,472	(5,664,556)	(47.90%)
143 Homeowner and Business Loan Programs	2,208,512	1,388,983	2,531,995	1,830,617	(701,378)	(27.70%)
144 Housing Trust Fund	2,328,833	1,940,000	1,940,000	1,850,000	(90,000)	(4.64%)
145 HOME Investment Partnerships Grant	4,834,864	2,457,387	8,564,836	2,439,575	(6,125,261)	(71.52%)
191 School Food & Nutrition Services	63,438,140	64,626,998	64,626,998	65,828,782	1,201,784	1.86%
192 School Grants & Self Supporting	39,314,552	43,884,601	55,666,121	41,104,902	(14,561,219)	(26.16%)
193 School Adult & Community Education	9,386,308	9,629,080	9,877,547	10,050,509	172,962	1.75%
Total Special Revenue Funds	**$1,003,444,922**	**$979,604,721**	**$1,083,928,916**	**$1,170,198,337**	**$86,269,421**	**7.96%**

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FY 2009 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Actual [1]	FY 2008 Adopted Budget Plan [2]	FY 2008 Revised Budget Plan [3]	FY 2009 Advertised Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
G20 Debt Service Funds						
200/201 Consolidated Debt Service	$446,365	$1,093,918	$1,093,918	$405,000	($688,918)	(62.98%)
Total Debt Service Funds	**$446,365**	**$1,093,918**	**$1,093,918**	**$405,000**	**($688,918)**	**(62.98%)**
G30 Capital Project Funds						
300 Countywide Roadway Improvement Fund	$15,344	$0	$0	$0	$0	-
301 Contributed Roadway Improvement Fund	6,237,930	4,350,199	5,601,617	4,035,677	(1,565,940)	(27.96%)
302 Library Construction	13,990,468	1,064,000	28,121,057	1,046,925	(27,074,132)	(96.28%)
303 County Construction	9,851,737	1,908,656	3,891,601	4,240,335	348,734	8.96%
304 Transportation Improvements	9,580,446	2,100,000	47,634,624	0	(47,634,624)	(100.00%)
306 Northern Virginia Regional Park Authority	5,000,000	2,500,000	0	2,596,839	2,596,839	-
307 Pedestrian Walkway Improvements	1,650,806	400,000	4,013,280	300,000	(3,713,280)	(92.52%)
309 Metro Operations & Construction	11,000,000	21,900,000	13,861,943	23,828,000	9,966,057	71.90%
311 County Bond Construction	18,390,215	0	42,840,763	0	(42,840,763)	(100.00%)
312 Public Safety Construction	49,753,744	90,400,000	94,859,134	0	(94,859,134)	(100.00%)
314 Neighborhood Improvement Program	8,873	20,000	20,000	15,000	(5,000)	(25.00%)
315 Commercial Revitalization Program	0	0	3,977,017	0	(3,977,017)	(100.00%)
316 Pro Rata Share Drainage Construction	1,995,097	0	20,482,112	0	(20,482,112)	(100.00%)
317 Capital Renewal Construction	4,449,000	21,056,000	19,056,000	6,924,321	(12,131,679)	(63.66%)
318 Stormwater Management Program	21,901,496	22,700,000	22,700,000	22,800,000	100,000	0.44%
319 The Penny for Affordable Housing Fund	21,923,082	22,700,000	22,700,000	22,800,000	100,000	0.44%
340 Housing Assistance Program	2,095,892	0	12,586,085	0	(12,586,085)	(100.00%)
370 Park Authority Bond Construction	10,010,000	0	66,660,000	0	(66,660,000)	(100.00%)
390 School Construction	142,148,068	145,639,596	424,098,659	156,364,016	(267,734,643)	(63.13%)
Total Capital Project Funds	**$330,002,198**	**$336,738,451**	**$833,103,892**	**$244,951,113**	**($588,152,779)**	**(70.60%)**
TOTAL GOVERNMENTAL FUNDS	**$4,572,790,962**	**$4,605,783,002**	**$5,204,990,812**	**$4,712,529,435**	**($492,461,377)**	**(9.46%)**
PROPRIETARY FUNDS						
G40 Enterprise Funds						
400 Sewer Revenue	$119,684,637	$122,101,794	$122,101,794	$131,775,000	$9,673,206	7.92%
406 Sewer Bond Debt Reserve	0	0	9,706,000	0	(9,706,000)	(100.00%)
408 Sewer Bond Construction	1,991,138	750,000	141,044,000	1,000,000	(140,044,000)	(99.29%)
Total Enterprise Funds	**$121,675,775**	**$122,851,794**	**$272,851,794**	**$132,775,000**	**($140,076,794)**	**(51.34%)**

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FY 2009 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Actual [1]	FY 2008 Adopted Budget Plan [2]	FY 2008 Revised Budget Plan [3]	FY 2009 Advertised Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
G50 Internal Service Funds						
500 Retiree Health Benefits Fund [5]	$872,560	$968,000	$968,000	$0	($968,000)	(100.00%)
501 County Insurance Fund	2,788,122	2,235,429	2,235,429	2,145,652	(89,777)	(4.02%)
503 Department of Vehicle Services	66,546,264	71,244,109	71,244,109	78,327,736	7,083,627	9.94%
504 Document Services Division	5,390,412	4,076,880	4,601,880	4,893,543	291,663	6.34%
505 Technology Infrastructure Services	26,274,801	26,784,384	26,784,384	26,827,764	43,380	0.16%
506 Health Benefits Trust Fund	95,926,373	110,321,679	110,321,679	114,728,449	4,406,770	3.99%
590 School Insurance Fund	14,879,021	13,798,668	12,566,795	9,566,795	(3,000,000)	(23.87%)
591 School Health Benefits Trust	224,476,988	235,818,049	229,906,346	243,721,903	13,815,557	6.01%
592 School Central Procurement	13,472,427	14,000,000	14,000,000	14,000,000	0	0.00%
Total Internal Service Funds	**$450,626,968**	**$479,247,198**	**$472,628,622**	**$494,211,842**	**$21,583,220**	**4.57%**
TOTAL PROPRIETARY FUNDS	**$572,302,743**	**$602,098,992**	**$745,480,416**	**$626,986,842**	**($118,493,574)**	**(15.89%)**
FIDUCIARY FUNDS						
G60 Trust Funds						
600 Uniformed Employees Retirement Trust Fund	$223,407,649	$125,572,219	$125,572,219	$139,659,466	$14,087,247	11.22%
601 Fairfax County Employees' Retirement Trust Fund	479,111,596	281,839,738	281,839,738	310,700,119	28,860,381	10.24%
602 Police Retirement Trust Fund	178,352,318	96,167,086	96,167,086	107,060,652	10,893,566	11.33%
603 OPEB Trust Fund	0	0	0	3,131,729	3,131,729	-
691 Educational Employees' Retirement	401,123,822	297,325,846	428,859,199	459,508,042	30,648,843	7.15%
Total Trust Funds	**$1,281,995,385**	**$800,904,889**	**$932,438,242**	**$1,020,060,008**	**$87,621,766**	**9.40%**
G70 Agency Funds						
700 Route 28 Taxing District	$10,400,857	$11,207,654	$11,207,654	$13,351,114	$2,143,460	19.12%
TOTAL FIDUCIARY FUNDS	**$1,292,396,242**	**$812,112,543**	**$943,645,896**	**$1,033,411,122**	**$89,765,226**	**9.51%**
TOTAL APPROPRIATED FUNDS	**$6,437,489,947**	**$6,019,994,537**	**$6,894,117,124**	**$6,372,927,399**	**($521,189,725)**	**(7.56%)**
Appropriated From (Added to) Surplus	**($990,346,774)**	**($295,655,873)**	**$197,754,406**	**($424,448,554)**	**($622,202,960)**	**(314.63%)**
TOTAL AVAILABLE	**$5,447,143,173**	**$5,724,338,664**	**$7,091,871,530**	**$5,948,478,845**	**($1,143,392,685)**	**(16.12%)**
Less: Internal Service Funds	**($392,940,768)**	**($499,132,267)**	**($538,399,962)**	**($549,150,399)**	**($10,750,437)**	**2.00%**
NET AVAILABLE	**$5,054,202,405**	**$5,225,206,397**	**$6,553,471,568**	**$5,399,328,446**	**($1,154,143,122)**	**(17.61%)**

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FY 2009 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Actual [1]	FY 2008 Adopted Budget Plan [2]	FY 2008 Revised Budget Plan [3]	FY 2009 Advertised Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised

EXPLANATORY NOTE:

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Appropriated Funds," net of any transfers between funds.

[1] **Not reflected are the following adjustments to balance which were carried forward from FY 2006 to FY 2007:**

Fund 191, School Food and Nutrition Services, change in inventory of ($387,084)
Fund 308, Public Works Construction, balance of $6,029,807 reflected in Fund 303, County Construction, Fund 304, Transportation Improvements, and Fund 318, Stormwater Management Program, beginning in FY 2007. This action officially eliminated Fund 308 and allowed for similar projects to be accounted for in a more appropriate fund.
Fund 313, Trail Construction, balance of $36,955 reflected in Fund 307, Pedestrian Walkway Improvements, beginning in FY 2007. This action officially eliminated Fund 313 and allowed for similar projects to be accounted for in a more appropriate fund.
Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of ($7,629)
Fund 501, County Insurance, net change in accrued liability of $1,519,074
Fund 590, Public School Insurance, net change in accrued liability of $1,752,690

[2] **Not reflected are the following adjustments to balance which were carried forward from FY 2007 to FY 2008:**

Fund 090, Public School Operating, assumes ($10,000,000) differential between the Schools projected appropriation and the FY 2008 Adopted appropriation. This anticipates School action to appropriate FY 2007 available balance to be carried forward to fund the FY 2009 budget.
Fund 191, Public School Food and Nutrition Services, assumes carryover of available FY 2007 balance of $9,568,064 to balance the FY 2008 budget
Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of ($7,629)
Fund 591, School Health Benefits Trust, assumes carryover of premium stabilization reserve of $30,634,821 and GASB 45 reserve of $10,000,000

[3] **Not reflected are the following adjustments to balance which were carried forward from FY 2007 to FY 2008:**

Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of ($7,629)

[4] **Not reflected are the following adjustments to balance which were carried forward from FY 2008 to FY 2009:**

Fund 001, General Fund, reserve for FY 2008 Third Quarter requirements or FY 2009 budget development of ($2,628,347)
Fund 090, Public School Operating, assumes carryover of available FY 2008 balance of $24,991,434 to balance the FY 2009 budget
Fund 102, Federal/State Grant Fund, assumes carryover of available FY 2008 balance of $2,000,000 to meet FY 2009 Local Cash Match requirements
Fund 191, Public School Food and Nutrition Services, assumes carryover of available FY 2008 balance of $9,024,636 to balance the FY 2009 budget
Fund 200/201, Consolidated Debt Service, assumes carryover of available FY 2008 balance of $5,000,000 to balance the FY 2009 budget
Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of ($7,629)
Fund 500, Retiree Health Benefits, assumes ($147,702) transfer of balances to Fund 603, OPEB Trust Fund at *FY 2008 Carryover Review*
Fund 590, Public School Insurance, assumes carryover of available FY 2008 balance of $6,418,091 to balance the FY 2009 budget
Fund 591, School Health Benefits Trust, assumes carryover of premium stabilization reserve of $43,093,782 and GASB 45 reserve of $18,000,000

[5] As part of the FY 2009 Advertised Budget Plan, all activity in Fund 500, Retiree Health Benefits, has been transferred to Fund 603, OPEB Trust Fund, in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEB). Any remaining balances remaining in Fund 500 at the end of FY 2008 will be moved to Fund 603 as part of the *FY 2008 Carryover Review*.

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FY 2009 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Estimate	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS							
G00 General Fund Group							
001 General Fund	$1,210,205,872	$1,144,913,585	$1,202,231,764	$1,259,151,889	$1,230,247,000	($28,904,889)	(2.30%)
G10 Special Revenue Funds							
090 Public School Operating [1]	$2,066,649,558	$1,991,228,106	$2,114,321,481	$2,179,949,591	$2,163,045,220	($16,904,371)	(0.78%)
100 County Transit Systems	80,434,025	61,988,203	44,717,523	65,068,291	64,813,722	(254,569)	(0.39%)
102 Federal/State Grant Fund	168,608,537	63,528,324	58,592,050	141,114,358	67,139,300	(73,975,058)	(52.42%)
103 Aging Grants & Programs	8,665,187	6,178,234	6,914,080	9,689,677	7,507,268	(2,182,409)	(22.52%)
104 Information Technology	46,828,064	16,315,364	13,760,015	45,282,965	22,826,220	(22,456,745)	(49.59%)
105 Cable Communications	22,061,204	13,944,062	11,519,238	19,193,016	9,341,661	(9,851,355)	(51.33%)
106 Fairfax-Falls Church Community Services Board	143,337,712	138,664,293	147,170,477	151,396,059	148,631,838	(2,764,221)	(1.83%)
108 Leaf Collection	1,822,446	1,703,827	2,887,228	2,887,228	2,315,676	(571,552)	(19.80%)
109 Refuse Collection and Recycling Operations	20,302,336	18,212,270	20,340,232	21,703,898	21,298,691	(405,207)	(1.87%)
110 Refuse Disposal	68,384,254	60,700,251	64,548,447	71,437,584	68,159,638	(3,277,946)	(4.59%)
111 Reston Community Center	7,467,088	6,011,867	9,452,085	10,057,421	8,873,187	(1,184,234)	(11.77%)
112 Energy Resource Recovery (ERR) Facility	39,544,960	34,619,341	40,573,616	40,573,616	37,807,540	(2,766,076)	(6.82%)
113 McLean Community Center	5,299,953	4,552,880	4,004,263	4,727,457	4,666,511	(60,946)	(1.29%)
114 I-95 Refuse Disposal	34,973,076	11,146,910	8,322,491	31,719,283	8,433,365	(23,285,918)	(73.41%)
115 Burgundy Village Community Center	43,810	29,284	44,776	44,776	45,295	519	1.16%
116 Integrated Pest Management Program	2,698,025	1,891,647	2,544,198	2,796,148	2,578,232	(217,916)	(7.79%)
118 Consolidated Community Funding Pool	8,371,801	8,131,998	8,722,184	8,961,987	8,970,687	8,700	0.10%
119 Contributory Fund	13,307,853	13,281,501	13,151,882	13,251,882	13,553,053	301,171	2.27%
120 E-911 Fund	37,487,476	29,496,406	37,287,122	42,574,303	38,908,757	(3,665,546)	(8.61%)
121 Dulles Rail Phase I Transportation Improvement District	6,350,000	0	6,350,000	6,350,000	7,000,000	650,000	10.24%
124 County & Regional Transportation Projects	0	0	0	0	112,889,079	112,889,079	-
141 Elderly Housing Programs	3,589,502	3,228,949	3,529,961	3,850,775	3,479,391	(371,384)	(9.64%)
142 Community Development Block Grant	14,143,786	8,716,776	6,192,316	11,899,554	6,162,472	(5,737,082)	(48.21%)
143 Homeowner and Business Loan Programs	7,421,136	2,804,955	1,388,983	6,867,041	1,830,617	(5,036,424)	(73.34%)
144 Housing Trust Fund	12,114,688	5,434,417	1,940,000	9,099,104	1,850,000	(7,249,104)	(79.67%)
145 HOME Investment Partnerships Grant	11,004,868	5,018,825	2,457,387	8,477,829	2,439,575	(6,038,254)	(71.22%)
191 School Food & Nutrition Services	71,781,722	63,784,181	74,195,062	73,302,657	74,853,418	1,550,761	2.12%
192 School Grants & Self Supporting [2]	92,953,472	70,545,790	74,322,206	90,035,485	57,635,065	(32,400,420)	(35.99%)
193 School Adult & Community Education	12,495,693	10,581,683	11,303,297	12,862,914	11,746,176	(1,116,738)	(8.68%)
Total Special Revenue Funds	**$3,008,142,232**	**$2,651,740,344**	**$2,790,552,600**	**$3,085,174,899**	**$2,978,801,654**	**($106,373,245)**	**(3.45%)**
G20 Debt Service Funds							
200/201 Consolidated Debt Service	$266,750,051	$254,115,314	$266,867,991	$278,926,283	$277,765,785	($1,160,498)	(0.42%)
Total Debt Service Funds	**$266,750,051**	**$254,115,314**	**$266,867,991**	**$278,926,283**	**$277,765,785**	**($1,160,498)**	**(0.42%)**

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FY 2009 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Estimate	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
G30 Capital Project Funds							
300 Countywide Roadway Improvement Fund	$1,200,908	$687,248	$0	$529,004	$0	($529,004)	(100.00%)
301 Contributed Roadway Improvement Fund	36,700,208	2,550,487	4,240,199	40,795,848	3,925,677	(36,870,171)	(90.38%)
302 Library Construction	48,156,918	6,939,492	1,064,000	44,887,969	1,046,925	(43,841,044)	(97.67%)
303 County Construction	103,607,670	32,695,435	20,463,886	93,389,925	15,669,746	(77,720,179)	(83.22%)
304 Transportation Improvements	72,650,630	26,756,897	2,100,000	51,356,515	0	(51,356,515)	(100.00%)
306 Northern Virginia Regional Park Authority	2,500,000	2,500,000	2,500,000	2,500,000	2,596,839	96,839	3.87%
307 Pedestrian Walkway Improvements	7,261,345	1,403,861	400,000	6,065,701	300,000	(5,765,701)	(95.05%)
309 Metro Operations & Construction	38,596,289	36,587,464	41,578,070	39,837,707	39,533,446	(304,261)	(0.76%)
310 Storm Drainage Bond Construction	1,298,411	1,298,411	0	0	0	0	-
311 County Bond Construction	77,917,253	8,419,981	0	71,102,323	0	(71,102,323)	(100.00%)
312 Public Safety Construction	172,111,845	53,459,609	95,220,972	215,396,952	800,000	(214,596,952)	(99.63%)
314 Neighborhood Improvement Program	360,802	(117)	0	360,919	0	(360,919)	(100.00%)
315 Commercial Revitalization Program	4,484,011	210,451	0	4,560,560	0	(4,560,560)	(100.00%)
316 Pro Rata Share Drainage Construction	22,311,746	1,994,230	0	20,488,383	0	(20,488,383)	(100.00%)
317 Capital Renewal Construction	19,040,245	8,188,512	21,924,321	33,851,054	6,924,321	(26,926,733)	(79.54%)
318 Stormwater Management Program	39,147,079	18,469,806	22,700,000	43,378,769	22,800,000	(20,578,769)	(47.44%)
319 The Penny for Affordable Housing Fund	24,765,921	22,313,055	22,700,000	25,175,948	22,800,000	(2,375,948)	(9.44%)
340 Housing Assistance Program	13,376,819	1,512,986	935,000	13,690,974	515,000	(13,175,974)	(96.24%)
341 Housing General Obligation Bond Construction	13,657	13,657	0	0	0	0	-
370 Park Authority Bond Construction	85,552,849	35,010,772	0	50,862,077	0	(50,862,077)	(100.00%)
390 School Construction	564,026,896	147,929,690	158,519,596	433,275,357	167,997,005	(265,278,352)	(61.23%)
Total Capital Project Funds	**$1,335,081,502**	**$408,941,927**	**$394,346,044**	**$1,191,505,985**	**$284,908,959**	**($906,597,026)**	**(76.09%)**
TOTAL GOVERNMENTAL FUNDS	**$5,820,179,657**	**$4,459,711,170**	**$4,653,998,399**	**$5,814,759,056**	**$4,771,723,398**	**($1,043,035,658)**	**(17.94%)**
PROPRIETARY FUNDS							
G40 Enterprise Funds							
401 Sewer Operation and Maintenance	$79,932,006	$73,612,577	$84,510,924	$85,717,463	$88,055,024	$2,337,561	2.73%
402 Sewer Construction Improvements	51,914,464	24,875,406	13,550,000	40,589,058	23,500,000	(17,089,058)	(42.10%)
403 Sewer Bond Parity Debt Service	11,460,572	6,551,016	6,642,531	6,642,531	10,649,456	4,006,925	60.32%
407 Sewer Bond Subordinate Debt Service	21,922,752	21,685,484	21,923,527	21,923,527	23,051,559	1,128,032	5.15%
408 Sewer Bond Construction	73,572,530	5,637,193	0	67,935,338	74,000,000	6,064,662	8.93%
Total Enterprise Funds	**$238,802,324**	**$132,361,676**	**$126,626,982**	**$222,807,917**	**$219,256,039**	**($3,551,878)**	**(1.59%)**

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FY 2009 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Estimate	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
G50 Internal Service Funds							
500 Retiree Health Benefits Fund [3]	$5,324,654	$5,131,512	$5,560,878	$5,560,878	$0	($5,560,878)	(100.00%)
501 County Insurance Fund	18,512,543	19,240,095	15,738,732	15,876,123	16,299,690	423,567	2.67%
503 Department of Vehicle Services	83,781,439	65,836,360	73,498,982	87,010,435	79,991,756	(7,018,679)	(8.07%)
504 Document Services Division	8,656,396	7,647,992	6,694,331	9,039,713	7,778,313	(1,261,400)	(13.95%)
505 Technology Infrastructure Services	32,301,029	29,388,770	29,312,501	31,988,396	29,251,398	(2,736,998)	(8.56%)
506 Health Benefits Trust Fund	87,222,499	75,045,941	106,093,437	133,050,568	93,353,021	(39,697,547)	(29.84%)
590 School Insurance Fund	16,521,438	13,301,611	13,798,668	20,191,777	15,984,886	(4,206,891)	(20.83%)
591 School Health Benefits Trust	277,767,547	212,092,827	284,452,870	293,134,802	312,815,685	19,680,883	6.71%
592 School Central Procurement	14,000,000	13,033,616	14,000,000	14,000,000	14,000,000	0	0.00%
Total Internal Service Funds	**$544,087,545**	**$440,718,724**	**$549,150,399**	**$609,852,692**	**$569,474,749**	**($40,377,943)**	**(6.62%)**
TOTAL PROPRIETARY FUNDS	**$782,889,869**	**$573,080,400**	**$675,777,381**	**$832,660,609**	**$788,730,788**	**($43,929,821)**	**(5.28%)**
FIDUCIARY FUNDS							
G60 Trust Funds							
600 Uniformed Employees Retirement Trust Fund	$61,516,898	$58,044,746	$57,469,148	$57,477,991	$63,892,420	$6,414,429	11.16%
601 Fairfax County Employees' Retirement Trust Fund	156,073,594	156,762,195	163,138,840	163,177,078	182,705,440	19,528,362	11.97%
602 Police Retirement Trust Fund	46,155,205	46,849,634	47,227,804	47,235,907	51,264,670	4,028,763	8.53%
603 OPEB Trust Fund	0	0	0	0	6,289,416	6,289,416	-
691 Educational Employees' Retirement	156,486,035	152,001,054	166,478,685	166,108,890	177,049,927	10,941,037	6.59%
Total Trust Funds	**$420,231,732**	**$413,657,629**	**$434,314,477**	**$433,999,866**	**$481,201,873**	**$47,202,007**	**10.88%**
G70 Agency Funds							
700 Route 28 Taxing District	$10,215,052	$10,400,150	$11,209,526	$11,210,233	$13,351,114	$2,140,881	19.10%
TOTAL FIDUCIARY FUNDS	**$430,446,784**	**$424,057,779**	**$445,524,003**	**$445,210,099**	**$494,552,987**	**$49,342,888**	**11.08%**
TOTAL APPROPRIATED FUNDS	**$7,033,516,310**	**$5,456,849,349**	**$5,775,299,783**	**$7,092,629,764**	**$6,055,007,173**	**($1,037,622,591)**	**(14.63%)**
Less: Internal Service Funds [4]	**($544,087,545)**	**($440,718,724)**	**($549,150,399)**	**($609,852,692)**	**($569,474,749)**	**$40,377,943**	**(6.62%)**
NET EXPENDITURES	**$6,489,428,765**	**$5,016,130,625**	**$5,226,149,384**	**$6,482,777,072**	**$5,485,532,424**	**($997,244,648)**	**(15.38%)**

[1] FY 2009 Advertised Budget Plan expenditures for Fund 090, Public School Operating, are reduced by $55,848,345 to offset the discrepancy between the proposed Transfer Out from the General Fund and the Superintendent's Proposed Transfer In to Fund 090.

[2] FY 2009 Advertised Budget Plan expenditures for Fund 192, School Grants & Self Supporting, are increased by $4,959 to offset the discrepancy between the proposed Transfer Out from Fund 105, Cable Communications, and the Superintendent's Proposed Transfer In to Fund 192.

[3] As part of the FY 2009 Advertised Budget Plan, all activity in Fund 500, Retiree Health Benefits, has been transferred to Fund 603, OPEB Trust Fund, in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEB). Any remaining balances remaining in Fund 500 at the end of FY 2008 will be moved to Fund 603 as part of the *FY 2008 Carryover Review* .

[4] Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

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FY 2009 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	Appropriated From/ (Added to) Surplus
GOVERNMENTAL FUNDS					
G00 General Fund Group					
001 General Fund	$168,890,407	$184,198,079	$92,617,954	$66,454,523	$26,163,431
002 Revenue Stabilization Fund	94,390,235	96,683,018	101,288,083	101,288,083	0
Total General Fund Group	**$263,280,642**	**$280,881,097**	**$193,906,037**	**$167,742,606**	**$26,163,431**
G10 Special Revenue Funds					
090 Public School Operating	$102,173,773	$128,875,393	$25,008,566	$0	$25,008,566
100 County Transit Systems	26,104,310	18,829,843	857,251	857,251	0
102 Federal/State Grant Fund	23,237,963	23,971,695	1,666,291	1,666,291	0
103 Aging Grants & Programs	1,180,191	1,699,812	0	0	0
104 Information Technology	30,928,840	31,522,950	0	0	0
105 Cable Communications	27,227,265	22,291,090	11,604,395	9,298,877	2,305,518
106 Fairfax-Falls Church Community Services Board	2,487,575	4,530,099	601,832	277,977	323,855
108 Leaf Collection	2,000,564	2,806,647	2,477,968	2,618,140	(140,172)
109 Refuse Collection and Recycling Operations	5,688,992	6,513,265	3,965,105	3,099,183	865,922
110 Refuse Disposal	9,306,853	11,728,629	4,544,617	1,256,777	3,287,840
111 Reston Community Center	4,897,178	7,244,262	4,940,060	4,212,254	727,806
112 Energy Resource Recovery (ERR) Facility	20,694,378	26,087,297	23,781,704	22,016,407	1,765,297
113 McLean Community Center	5,741,869	7,592,078	8,806,012	10,180,139	(1,374,127)
114 I-95 Refuse Disposal	66,058,069	64,765,551	40,150,671	39,769,999	380,672
115 Burgundy Village Community Center	133,489	169,801	181,114	198,507	(17,393)
116 Integrated Pest Management Program	2,570,650	3,072,756	2,567,353	2,279,866	287,487
118 Consolidated Community Funding Pool	49,143	241,218	0	0	0
119 Contributory Fund	1,246,365	191,094	76,352	76,352	0
120 E-911 Fund	11,505,056	13,130,263	4,316,552	249,999	4,066,553
121 Dulles Rail Phase I Transportation Improvement District	26,186,239	50,665,143	70,989,464	94,526,084	(23,536,620)
124 County & Regional Transportation Projects	0	0	0	0	0
141 Elderly Housing Programs	265,269	625,310	319,437	348,754	(29,317)
142 Community Development Block Grant	365,799	72,526	0	0	0
143 Homeowner and Business Loan Programs	4,931,489	4,335,046	0	0	0
144 Housing Trust Fund	10,493,748	7,388,164	229,060	229,060	0
145 HOME Investment Partnerships Grant	96,954	(87,007)	0	0	0
191 School Food & Nutrition Services	9,408,784	8,675,659	0	0	0
192 School Grants & Self Supporting	8,050,830	6,938,208	0	0	0
193 School Adult & Community Education	810,858	1,289,700	0	0	0
Total Special Revenue Funds	**$403,842,493**	**$455,166,492**	**$207,083,804**	**$193,161,917**	**$13,921,887**
G20 Debt Service Funds					
200/201 Consolidated Debt Service	$8,230,526	$12,058,292	$0	$0	$0
Total Debt Service Funds	**$8,230,526**	**$12,058,292**	**$0**	**$0**	**$0**

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FY 2009 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	Appropriated From/ (Added to) Surplus
G30 Capital Project Funds					
300 Countywide Roadway Improvement Fund	$1,005,908	$529,004	$0	$0	$0
301 Contributed Roadway Improvement Fund	31,296,788	35,304,231	0	0	0
302 Library Construction	9,715,936	16,766,912	0	0	0
303 County Construction	62,422,001	70,992,598	0	0	0
304 Transportation Improvements	19,480,685	3,721,891	0	0	0
306 Northern Virginia Regional Park Authority	0	2,500,000	0	0	0
307 Pedestrian Walkway Improvements	1,463,521	2,252,421	0	0	0
309 Metro Operations & Construction	18,067,079	11,137,649	3,749,188	3,749,188	0
310 Storm Drainage Bond Construction	1,298,411	0	0	0	0
311 County Bond Construction	13,291,326	26,661,560	0	0	0
312 Public Safety Construction	111,817,561	115,716,846	0	0	0
314 Neighborhood Improvement Program	432,310	441,300	100,381	115,381	(15,000)
315 Commercial Revitalization Program	793,994	583,543	0	0	0
316 Pro Rata Share Drainage Construction	5,404	6,271	0	0	0
317 Capital Renewal Construction	10,950,245	12,851,733	0	0	0
318 Stormwater Management Program	13,571,797	20,678,769	0	0	0
319 The Penny for Affordable Housing Fund	2,865,921	2,475,948	0	0	0
340 Housing Assistance Program	(620,604)	1,247,302	3,662	3,662	0
341 Housing General Obligation Bond Construction	13,657	0	0	0	0
370 Park Authority Bond Construction	9,202,849	(15,797,923)	0	0	0
390 School Construction	(12,210,585)	(3,656,649)	0	0	0
Total Capital Project Funds	**$294,864,204**	**$304,413,406**	**$3,853,231**	**$3,868,231**	**($15,000)**
TOTAL GOVERNMENTAL FUNDS	**$970,217,865**	**$1,052,519,287**	**$404,843,072**	**$364,772,754**	**$40,070,318**
PROPRIETARY FUNDS					
G40 Enterprise Funds					
400 Sewer Revenue	$58,435,627	$59,022,173	$64,091,786	$50,165,227	$13,926,559
401 Sewer Operation and Maintenance	6,355,508	6,405,321	596,352	1,041,328	(444,976)
402 Sewer Construction Improvements	40,053,464	27,039,058	0	0	0
403 Sewer Bond Parity Debt Service	1,103,444	6,019,500	1,019,500	1,012,415	7,085
406 Sewer Bond Debt Reserve	6,900,348	6,900,348	16,606,348	16,606,348	0
407 Sewer Bond Subordinate Debt Service	742,909	1,157,425	1,157,425	1,157,425	0
408 Sewer Bond Construction	18,972,199	15,326,144	88,434,806	15,434,806	73,000,000
Total Enterprise Funds	**$132,563,499**	**$121,869,969**	**$171,906,217**	**$85,417,549**	**$86,488,668**

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FY 2009 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	Appropriated From/ (Added to) Surplus
G50 Internal Service Funds					
500 Retiree Health Benefits Fund [1]	$317,965	$129,592	$147,702	$0	$147,702
501 County Insurance Fund	34,224,884	39,525,526	39,033,575	39,213,575	(180,000)
503 Department of Vehicle Services	34,561,090	35,270,994	19,504,668	17,840,648	1,664,020
504 Document Services Division	1,502,625	2,145,045	607,212	622,442	(15,230)
505 Technology Infrastructure Services	7,646,278	6,348,600	2,958,691	2,349,160	609,531
506 Health Benefits Trust Fund	48,207,555	77,287,987	14,559,098	13,934,526	624,572
590 School Insurance Fund	21,841,537	25,171,637	17,546,655	17,546,655	0
591 School Health Benefits Trust	42,844,295	55,228,456	0	0	0
592 School Central Procurement	604,345	1,043,156	1,043,156	1,043,156	0
Total Internal Service Funds	**$191,750,574**	**$242,150,993**	**$95,400,757**	**$92,550,162**	**$2,850,595**
TOTAL PROPRIETARY FUNDS	**$324,314,073**	**$364,020,962**	**$267,306,974**	**$177,967,711**	**$89,339,263**
FIDUCIARY FUNDS					
G60 Trust Funds					
600 Uniformed Employees Retirement Trust Fund	$942,648,274	$1,108,011,177	$1,176,105,405	$1,251,872,451	($75,767,046)
601 Fairfax County Employees' Retirement Trust Fund	2,460,951,499	2,783,300,900	2,901,963,560	3,029,958,239	(127,994,679)
602 Police Retirement Trust Fund	800,424,526	931,927,210	980,858,389	1,036,654,371	(55,795,982)
603 OPEB Trust Fund	0	0	48,200,000	60,042,313	(11,842,313)
691 Educational Employees' Retirement	1,766,534,921	2,015,657,689	2,278,407,998	2,560,866,113	(282,458,115)
Total Trust Funds	**$5,970,559,220**	**$6,838,896,976**	**$7,385,535,352**	**$7,939,393,487**	**($553,858,135)**
G70 Agency Funds					
700 Route 28 Taxing District	$1,872	$2,579	$0	$0	$0
TOTAL FIDUCIARY FUNDS	**$5,970,561,092**	**$6,838,899,555**	**$7,385,535,352**	**$7,939,393,487**	**($553,858,135)**
TOTAL APPROPRIATED FUNDS	**$7,265,093,030**	**$8,255,439,804**	**$8,057,685,398**	**$8,482,133,952**	**($424,448,554)**

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[1] As part of the FY 2009 Advertised Budget Plan, all activity in Fund 500, Retiree Health Benefits, has been transferred to Fund 603, OPEB Trust Fund, in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEB). Any remaining balances remaining in Fund 500 at the end of FY 2008 will be moved to Fund 603 as part of the *FY 2008 Carryover Review* .

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Fund 002
Revenue Stabilization

Focus

The Board of Supervisors, during deliberations on the *FY 1999 Carryover Review*, approved the establishment of Fund 002, Revenue Stabilization Fund (RSF). The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the Reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of a significant economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the Fund:

- Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate;
- Withdrawals from the Fund shall not exceed one-half of the fund balance in any fiscal year; and
- Withdrawals from the Reserve shall be used in combination with spending cuts or other measures.

The Revenue Stabilization Fund has a target balance of 3.0 percent of General Fund disbursements. The Fund shall be separate and distinct from the County's 2.0 percent Managed Reserve, which was initially established in FY 1983. However, the aggregate balance of both reserves shall not exceed 5.0 percent of General Fund disbursements.

The target balance of 3.0 percent of General Fund disbursements was to be accomplished by transferring funds from the General Fund over a multi-year period. The Board of Supervisors determined that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund and the Fund would retain the interest earnings on the balance, and the retention of interest would continue until the Reserve was fully funded. It should be noted that as a result of Board of Supervisors' approved general fund transfers along with projected interest earnings the fund achieved fully funded status in FY 2006 by reaching its target level of 3.0 percent of General Fund disbursements. Based on the projected earnings on the balance in the fund and depending on the average yield for the portfolio, it is anticipated that the fund will remain fully funded by retaining its interest earnings. However, if adjustments to disbursements result in a target level which exceeds the amount of interest projected to be earned by the fund, a General Fund Transfer to this fund would be required to maintain the 3.0 percent of disbursements fully funded target level. Conversely, if the amount of interest projected to be earned by the fund exceeds the amount required to maintain fully funded status, Fund 001, General Fund, will retain the additional interest earnings.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

♦ There have been no revisions to this fund since approval of the FY 2008 Adopted Budget Plan.

Fund 002
Revenue Stabilization

FUND STATEMENT

Fund Type G00, General Fund **Fund 002, Revenue Stabilization**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$94,390,235**	**$98,669,921**	**$96,683,018**	**$101,288,083**
Revenue:				
Interest Earnings [1]	$2,292,783	$1,243,810	$4,605,065	$0
Total Revenue	$2,292,783	$1,243,810	$4,605,065	$0
Transfer In:				
General Fund (001)	$0	$0	$0	$0
Total Transfer In	$0	$0	$0	$0
Total Available	**$96,683,018**	**$99,913,731**	**$101,288,083**	**$101,288,083**
Transfer Out:	$0	$0	$0	$0
Total Disbursements	**$0**	**$0**	**$0**	**$0**
Ending Balance [2]	**$96,683,018**	**$99,913,731**	**$101,288,083**	**$101,288,083**

[1] Based on projected General Fund revenue growth in FY 2009, County Disbursements are projected to grow at a constrained level. As a result the fund will not need to retain interest earnings in FY 2009 to meet the 3.0 percent targeted level. Interest earnings on the Revenue Stabilization Fund balance will be retained by Fund 001, General Fund.

[2] Fluctuations in the ending balance reflect the Board of Supervisors policy that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund until it was fully funded and the policy that the fund will retain the interest earnings on this balance and/or will receive additional transfers from the General Fund to remain fully funded.

Special Revenue Funds

Overview

Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include state and federal aid, income derived through activities performed by the Solid Waste Management Program, special levies, program activity revenue and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below.

STATE AND FEDERAL AID

These funds administer programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; aid aging citizens within Fairfax County; and conserve and upgrade low and moderate-income neighborhoods.

- **Fund 102 - Federal/State Grant Fund**
- **Fund 103 - Aging Grants and Programs**
- **Fund 106 - Fairfax-Falls Church Community Services Board**
- **Fund 142 - Community Development Block Grant**
- **Fund 145 - HOME Investment Partnership Grant**

CONSOLIDATED COMMUNITY FUNDING POOL

These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. Starting in FY 2001, the Consolidated Community Funding Pool initiated grant awards on a two-year funding cycle to provide increased stability for the community-based organizations. Prior to FY 2001, the County awarded grants from the pool on a one-year cycle.

- **Fund 118 – Consolidated Community Funding Pool**

INFORMATION TECHNOLOGY (IT)

This fund supports the critical role of information technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.

- **Fund 104 - Information Technology**

FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD (CSB)

Funding to support CSB programs in the areas of mental health, mental retardation, and alcohol and drug services is derived from a variety of sources including the cities of Fairfax and Falls Church, the state and federal governments, client/program fees and transfers from the General Fund.

- **Fund 106 - Fairfax-Falls Church Community Services Board**

Special Revenue Funds

SOLID WASTE MANAGEMENT

These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components.

- **Fund 108 - Leaf Collection**
- **Fund 109 - Refuse Collection and Recycling Operations**
- **Fund 110 - Refuse Disposal**
- **Fund 112 - Energy/Resource Recovery Facility (E/RRF)**
- **Fund 114 - I-95 Refuse Disposal**

COMMUNITY CENTERS

These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.

- **Fund 111 - Reston Community Center**
- **Fund 113 - McLean Community Center**
- **Fund 115 - Burgundy Village Community Center**

INTEGRATED PEST MANAGEMENT PROGRAM

The Integrated Pest Management Program gains revenue through a special countywide tax levy on residential, commercial, and industrial properties to allow for the treatment of the gypsy moth, cankerworm and emerald ash borer population as well as the prevention of the West Nile Virus. It should be noted that upon Board of Supervisors' approval of the service district amendments in June 2003, this fund was renamed from Forest Integrated Pest Management Program to Integrated Pest Management Program.

- **Fund 116 - Integrated Pest Management Program**

CONTRIBUTORY AGENCIES

This fund was established to reflect the General Fund support of contributory agencies. Funding for the County's contribution to various organizations and/or projects are reflected in this fund. Support of this program was previously included in the General Fund in Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are typically not in direct support of County operations, a separate fund was established.

- **Fund 119 - Contributory Fund**

E-911 FUNDS

This fund was created to satisfy a state legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures associated with the Public Safety Communications Center (PSCC) are budgeted in this fund.

- **Fund 120 - E-911**

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DULLES RAIL PHASE I TRANSPORTATION IMPROVEMENT DISTRICT

The District was formed by the Board of Supervisors on February 23, 2004 based on petition of the owners of commercial and industrial property in order to fund the extension of the Metro line in the vicinity of the West Falls Church station to a point in the vicinity of Wiehle Avenue, including construction of five new stations. The owners of industrial and commercial property within the District are subject to a maximum additional tax assessment of 22 cents per $100 of assessed value before approval of a Full Funding Grant Agreement (FFGA) by the federal government. No expenditures from the District can be made prior to approval of the FFGA.

- **Fund 121 – Dulles Rail Phase I Transportation District Improvements**

COUNTY AND REGIONAL TRANSPORTATION

These funds provide for planning, coordinating and implementing a multi-modal transportation system for Fairfax County that moves people and goods, consistent with the values of the community.

- **Fund 124 - County and Regional Transportation Projects**

PROGRAM ACTIVITY REVENUE

The primary sources of revenue for program activity funds are derived from receipts generated through program operations. These funds support the County's bus and commuter rail service, and the County's cable operations.

- **Fund 100 - County Transit Systems**
- **Fund 105 - Cable Communications**

OPERATION OF THE PUBLIC SCHOOL SYSTEM

These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include federal and state aid, transfers from the General Fund and receipts derived through food sales.

- **Fund 090 - Public School Operating**
- **Fund 191 - Public School Food and Nutrition Services**
- **Fund 192 - Public School Grants and Self-Supporting Programs**
- **Fund 193 - Public School Adult and Community Education**

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

Narratives for Fund 141, Elderly Housing Programs; Fund 142, Community Development Block Grant; Fund 143, Homeowner and Business Loan Programs; Fund 144, Housing Trust Fund; and Fund 145, HOME Investment Partnership Grant can be found in the Housing and Community Development Programs section of this Volume.

Fund 090
Public School Operating

Focus

Expenditures required for operating, maintaining and supporting the instructional program of Fairfax County Public Schools (FCPS) are recorded in Fund 090, Public School Operating. These expenditures include the costs for salaries and related employee benefits, materials, equipment and services to continue current programs, as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, state and federal aid, tuition payments from the City of Fairfax, as well as other fees and transfers.

It should be noted that the following fund statement reflects the FY 2009 Fairfax County Public School Superintendent's Proposed Budget, which was released on January 10, 2008 and included a request for a 3.5 percent increase to the General Fund transfer. Adjustments to the Superintendent's Proposed Budget, adopted by the Fairfax County School Board on February 14, 2008 will be discussed in the Overview Volume of the County's FY 2009 Advertised Budget Plan. All financial schedules included in the FY 2009 Advertised Budget Plan reflect a funding level equal to the FY 2008 General Fund transfer, which is consistent with the FY 2009 Budget Guidelines reaffirmed and approved by the Board of Supervisors on August 6, 2007. The proposed County General Fund transfer for school operations in FY 2009 totals $1,586,600,722.

Fund 090
Public School Operating

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 090, Public School Operating Fund**

	FY 2007 Actual[1]	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Superintendent's Proposed[2]
Beginning Balance	**$102,173,773**	**$54,794,333**	**$128,875,393**	**$50,000,000**
Revenue:				
Sales Tax	$166,068,926	$161,349,592	$162,647,944	$166,714,561
State Aid	273,601,099	278,838,906	282,334,584	304,882,111
Federal Aid	42,876,394	39,288,171	48,143,080	39,681,053
City of Fairfax Tuition	33,387,897	36,254,445	36,129,470	37,704,623
Tuition, Fees, and Other	16,357,995	11,057,048	11,057,048	16,169,083
Total Revenue	$532,292,311	$526,788,162	$540,312,126	$565,151,431
Transfers In:				
County General Fund (001)	$1,533,218,089	$1,586,600,722	$1,586,600,722	$1,642,449,067
Total Transfers In	$1,533,218,089	$1,586,600,722	$1,586,600,722	$1,642,449,067
Total Available	**$2,167,684,173**	**$2,168,183,217**	**$2,255,788,241**	**$2,257,600,498**
Total Expenditures	$1,991,228,106	$2,114,321,481	$2,179,949,591	$2,218,893,565
Transfers Out:				
School Construction Fund (390)	$14,335,558	$12,880,000	$12,833,347	$11,632,989
School Grants & Self-Supporting Fund (192)	27,797,076	27,532,146	24,525,697	13,602,404
School Adult & Community Education Fund (193)	1,674,217	1,674,217	1,695,667	1,695,667
Consolidated County & Schools Debt Fund (200 & 201)	3,773,823	3,775,373	3,775,373	3,775,873
School Health & Flexible Benefits Fund (591)	0	8,000,000	8,000,000	8,000,000
Total Transfers Out	$47,580,674	$53,861,736	$50,830,084	$38,706,933
Total Disbursements	**$2,038,808,780**	**$2,168,183,217**	**$2,230,779,675**	**$2,257,600,498**
Ending Balance	**$128,875,393**	**$0**	**$25,008,566**	**$0**

[1] The *FY 2008 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on November 29, 2007 during their *FY 2008 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2008 Third Quarter Review,* which will be acted upon by the Board of Supervisors on April 21, 2008.

[2] Reflects an additional $24,991,434 in projected FY 2008 ending balance to be carried over to fund the FY 2009 budget.

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Fund 100
County Transit Systems

Mission

To provide safe, reliable, clean and effective public transportation service that complements the other elements of the multi-modal transportation system in Fairfax County and provides a cost-saving alternative to Washington Metropolitan Area Transit Authority (WMATA) Metrobus service. To fund the County's share of operating costs for the Virginia Railway Express (VRE).

Focus

FAIRFAX CONNECTOR Bus System

Fund 100, County Transit Systems, provides funding for operating and capital expenses for the FAIRFAX CONNECTOR bus system, comprising the Huntington, Reston-Herndon and the West Ox Divisions. The Fairfax County Department of Transportation (FCDOT) manages, oversees and coordinates the activities of the FAIRFAX CONNECTOR bus system, which by the end of FY 2009 is expected to operate 68 routes providing both intra-county service and access to Metrorail stations serving County residents. FAIRFAX CONNECTOR is operated by private contractors. FAIRFAX CONNECTOR utilizes 202 authorized buses, and an additional 30 rebuilt buses as a reserve fleet. These buses operate from two existing bus operations centers at Huntington and Reston-Herndon, owned by the County, and from a new bus operations center to be opened at West Ox.

Total FY 2009 funding of $59,126,059 is provided for the FAIRFAX CONNECTOR. The budget incorporates proposed increases to fund FY 2009 partial year operations of the new West Ox Bus Operations Center, costs associated with new operational and service contracts for CONNECTOR operations, updated pricing on replacement buses for the annual bus replacement program, and additional estimated CONNECTOR fuel costs based on continuing increases in diesel fuel prices.

The West Ox Bus Operations Center, at the intersection of West Ox Road and Lee Highway, entered the construction stage in FY 2007 and construction is slated for completion in fall 2008. The site eventually could support 300 buses. It will be used jointly by Fairfax County CONNECTOR service and WMATA, which contributed to the capital costs of the project. Phase I will have a total maximum space for 100 WMATA buses and 75 County buses. Under the Joint Use Agreement with WMATA, WMATA will pay its share of on-going operating and maintenance costs to the County.

Picture of the West Ox Bus Operations Center under construction, slated for completion in fall 2008.

The West Ox Division will commence revenue service in the first half of 2009, with a planned 10 bus routes connecting Centreville and Chantilly with the Vienna – Fairfax/GMU Metrorail Station. The new center will provide more optimal and effective service to the western portion of the County and initially will house new FAIRFAX CONNECTOR services that will replace WMATA's 12s and 20s non-regional Metrobus routes, as approved by the Board of Supervisors in February 2006. In FY 2009,

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total projected County costs of $3.7 million for bus routes and facility costs, and WMATA share of facility costs of $1.7 million, are included in the budget for an anticipated 5 months of total West Ox Division costs. WMATA's share of facility costs are offset by $1.7 million in WMATA revenue. In late FY 2009 and/or future years some existing FAIRFAX CONNECTOR bus routes now operating from other divisions may be shifted to the West Ox location to optimize service. Newly available Northern Virginia Transportation Authority (NVTA) funds, resulting from the General Assembly's April 2007 approval of House Bill (HB) 3202, will be available in FY 2009 and future years to expand bus services originating from West Ox and other CONNECTOR divisions, realizing efficiencies of operations by spreading fixed operational costs over a greater number of bus service hours.

FY 2009 service in the Huntington Division will consist of 26 routes providing local service to the Huntington, Van Dorn and Franconia-Springfield Metrorail Stations, express service to the Pentagon Metrorail Station and cross-county service between Springfield and Tysons Corner.

FY 2009 service in the Reston-Herndon Division will consist of 32 routes. The operation includes express service from Reston and Herndon to the West Falls Church – VT/UVA Metrorail Station, express service from Reston to the Pentagon and Crystal City, local service between Herndon, Reston, and Tysons Corner, local service within Reston, and cross-county service between Fair Oaks and Reston.

In order to provide assistance to customers who use public transit services, FCDOT installed SmarTrip-capable fareboxes in late FY 2007. The new technology has proven successful in offering CONNECTOR riders ease of fare payment by swiping a SmarTrip debit card, thereby greatly reducing waiting times associated with the payment of cash fares. It is anticipated that SmarTrip usage on FAIRFAX CONNECTOR will continue to increase over the next few years.

As part of Fairfax County's participation in the Sierra Club "Cool Counties" initiative, in the first quarter of FY 2008, FAIRFAX CONNECTOR equipped all buses with front-mounted bike racks able to carry two bikes. Bike racks have been well received across the County by FAIRFAX CONNECTOR riders, as they offer a healthier, more environmentally friendly commuting choice.

To address the concerns of the special needs population in Fairfax County, FAIRFAX CONNECTOR has implemented a policy for the securing of mobility devices that meets Americans with Disabilities Act (ADA) requirements. In addition, all buses in the FAIRFAX CONNECTOR fleet were made 100 percent wheelchair accessible in FY 2008.

In response to a facility audit, FCDOT began a facility restoration project at the Herndon Operations Center to meet current transit, safety, and ADA requirements. In FY 2007 and FY 2008, Phase I addressed emergency electrical, plumbing and roof repairs. Phase II, to begin after the opening of the West Ox Bus Operations Center, will renovate and expand the facility, adding a second office administrative level, providing storage for tires, and creating training space.

FCDOT continues it's commitment with the Emission Reduction Program as an agency focus. The program comprises the following four components: 1) Converting the fleet to Ultra Low Sulfur Diesel fuel; 2) Reducing idling, and programming bus engines for auto shut-down; 3) Re-powering 30 foot buses to reduce horsepower and emission output; and 4) Installing Diesel Particulate Filters (DPF) on the existing fleet. Toward the end of FY 2007 and during early FY 2008, FAIRFAX CONNECTOR received and placed into service 68 new buses and upgraded almost 34 percent of the authorized fleet. These buses are the first ordered with state-of-the-art factory equipped emission reduction equipment. They also are FAIRFAX CONNECTOR's first low-floor buses. All new bus acquisitions will be in compliance with Environmental

Protection Agency (EPA) mandates. An additional 26 replacement buses are on order for delivery during the first half of FY 2009.

Timely replacement of aging FAIRFAX CONNECTOR buses is ensured by following a Board approved FAIRFAX CONNECTOR Transit Bus Fleet Replacement Policy, which includes a FAIRFAX CONNECTOR bus replacement schedule based on a 12-year useful life cycle. Approximately 7 percent of the fleet is replaced annually so that future bus service reliability is sustained, fluctuations in annual requirements are reduced, and the fleet stays fresh. Funding is included in the FY 2009 budget for the replacement of 15 FAIRFAX CONNECTOR buses that will reach established replacement criteria.

Coupled with the above is a rebuilding program that enables the FAIRFAX CONNECTOR to take retired buses and create a reserve fleet. This program is presently funded to rebuild 30 buses with new engines, transmissions, bulkheads, wheelchair lists and other major components. These rebuild buses enable the FAIRFAX CONNECTOR to have a more adequate spare ratio to address maintenance campaigns should they arise, provide more protection to the active fleet, allow for the deployment of strategic buses to provide system reliability and dependability, enable training without impacting service delivery and provide a contingency fleet in the event of unforeseen regional emergencies.

Commuter Rail

Fund 100, County Transit Systems, includes the County's share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE). The Board of Supervisors approved the County's participation in the regional rail service on August 1, 1988. The service is a joint effort among the Northern Virginia Transportation Commission (NVTC), the Potomac and Rappahannock Transportation Commission, the Virginia Department of Rail and Public Transportation, and the participating jurisdictions of Fairfax County, Manassas, Manassas Park, Fredericksburg, Prince William County, and Stafford County. The City of Alexandria and Arlington County are also contributing jurisdictions.

The operation and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues (which accrue directly to VRE), state contributions and contributions from the participating and contributing local jurisdictions. According to the Master Agreement, at least 50 percent of the operating costs must be paid by passenger fares, with the remainder funded by the participating jurisdictions. The estimated FY 2009 subsidy is $5.69 million, an increase of $0.99 million or 21 percent over the *FY 2008 Revised Budget Plan*. Factors driving this increase include using the jurisdictional subsidy to replace one-time federal funding used by VRE in FY 2008 to subsidize the operating budget, full debt service payments for the purchase of 50 new bi-level railcars (as approved by the Board of Supervisors in April 2006), and VRE-projected increases in fuel, locomotive maintenance, operating expenses and insurance.

In FY 2009 Fairfax County's anticipated share of the local jurisdictional contribution to VRE is approximately 31.8 percent, based on the second year of a phased-in change to the allocation formula which apportions financial responsibility to participating jurisdictions. The VRE and participating jurisdictions approved a change in the formula to transition from the previous calculation based on 90 percent ridership and 10 percent population, to a purely ridership-based formula more favorable to Fairfax County.

Pending the Virginia Supreme's Court decision on a case regarding new transportation revenues, VRE may be able to incorporate a new source of VRE operating and capital funding support for the FY 2009 budget year. On April 4, 2007, the General Assembly approved the Governor's substitute for House Bill 3202 (HB 3202). Under the provisions of this legislation, on January 1, 2008 the Northern Virginia

Transportation Authority (NVTA) implemented a series of taxes and fees to support Northern Virginia transportation projects and services, including $25 million in annual funding for VRE operating and capital expenses. If the Supreme Court rules favorably, NVTA will allocate $25 million for VRE operating and capital costs to support VRE expenses. This action will reduce the subsidy required from VRE member jurisdictions, and its impact on Fairfax County would be reflected in the FY 2009 Adopted Budget Plan.

General Fund Impact
The FY 2009 General Fund Transfer to Fund 100 is $34,667,083, the same level of support as provided in FY 2008. In addition to General Fund Transfer support, $12,000,000 in newly authorized State Aid support for mass transit and $512,496 available in County State Aid balances held at the Northern Virginia Transportation Commission (NVTC) will support FY 2009 projected expenditures. The newly authorized mass transit support results from a provision within HB 3202 that provides for an earmark for mass transit of 2 cents per $100 of State recordation tax collections.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Connecting People and Places	Recent Success	FY 2009 Initiative
Meet the future bus transportation needs of Fairfax County through the opening of the new West Ox Bus Operations Center in the second half of FY 2009. This Center will initially provide a base for the Centerville/Chantilly routes replacing routes taken over from WMATA, subsequent to Board of Supervisor approval in February 2006. In the future it will also allow some existing bus service routes serving the northern and western part of the County to be shifted to the West Ox location for more optimal and cost-effective service, as well as provide the capacity to expand existing and new bus routes within the County.		☑
Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
Continue the support of future railcar capacity for VRE through subsidy funding to support debt service on 50 additional cars purchased in 2006. Financing for the 50 cars was obtained from a Federal Railroad Administration (FRA) loan and was approved by all VRE members participating in funding debt service costs. Federal and state funds also support the financing.	☑	☑
Addressed over-crowded conditions at the Burke Centre VRE Station by designing a 1,292 space parking garage and 221 surface space facility. The project is funded by a combination of federal Congestion Mitigation and Air Quality (CMAQ) funds and General Fund support. The new parking will be completed by the end of FY 2008.	☑	

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Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to focus on environmentally friendly transit through the FCDOT Emission Reduction Program. This program is comprised of the following four components: 1) Conversion of the fleet to Ultra Low Sulfur Diesel fuel (completed in FY 2007); 2) Reducing idling and programming bus engines for auto shut-down; 3) Re-powering 30 foot buses to reduce horsepower and emission output; and 4) Installing Diesel Particulate Filters (DPF) on the existing fleet.	☑	☑
Continue the replacement of FAIRFAX CONNECTOR buses with low-floor and EPA compliant buses, with state-of-the-art factory equipped emission reduction equipment. FCDOT received the first order of new buses in FY 2007 equipped with emissions reduction equipment that comply with federal regulations.	☑	☑
Continue the replacement of FAIRFAX CONNECTOR support vehicles with hybrid vehicles.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
In order to provide the best bus service possible, continue to work both internally and with service provider contractors to implement driver safety, customer service, and vehicle maintenance programs with the goal of providing safe, timely and reliable service in a customer service-oriented culture.	☑	☑

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County Transit Systems

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Expenditures:				
FAIRFAX CONNECTOR Bus Services				
Huntington	$18,835,657	$23,507,906	$31,209,657	$29,829,814
Reston/Herndon	39,216,810	16,209,617	24,926,732	23,898,260
West Ox	0	0	4,231,394	5,397,985
Subtotal - Bus Services	$58,052,467	$39,717,523	$60,367,783	$59,126,059
Commuter Rail (VRE)	$3,935,736	$5,000,000	$4,700,508	$5,687,663
Total Expenditures	**$61,988,203**	**$44,717,523**	**$65,068,291**	**$64,813,722**
Income:				
Miscellaneous Revenue	$470,057	$330,610	$330,610	$50,000
Farebox and SmarTrip Revenue	0	0	0	6,038,544
State Reimbursement - Dulles	6,650,000	6,645,000	6,645,000	6,645,000
State Reimbursement - Other	1,663,590	800,000	800,000	800,000
Advertising on CONNECTOR Buses	463,550	325,000	325,000	463,550
Plaza America Proffer Revenue	295,360	0	80,000	0
WMATA Reimbursements, West Ox	0	0	0	1,722,644
State Recordation Tax Revenue	0	0	0	12,000,000
NVTC Funds	12,407,394	0	2,209,000	512,496
Total Income	**$21,949,951**	**$8,100,610**	**$10,389,610**	**$28,232,234**
Net Cost to the County	**$40,038,252**	**$36,616,913**	**$54,678,681**	**$36,581,488**

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FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Increased Funding in Support of FAIRFAX CONNECTOR Services** **$11,940,951**
  An expenditure budget increase of $11,940,951 includes an accounting change of $5,300,000 for the County direct collection of farebox revenues to maintain appropriate internal control over revenue. In prior years this collection was performed by the bus operations contractor and taken as a credit against contractor expenditures. In addition, an increase of $6,640,951 is included for contractual and insurance requirements, including adjustments to inflate the current bus operations contract rate for an anticipated partial year increase for a new bus operations contract for the Reston-Herndon and Huntington Divisions, as well as increases to other contracts such as the telephone information center and CONNECTOR stores based on new pricing under renegotiated contracts and contract inflation rates. It is noted that the current Reston Herndon contract expires in fall 2008 and the Huntington contract in spring 2009.

- **West Ox Bus Operations Center** **$5,397,985**
  The amount of $5,397,985, including total projected County costs of $3,675,341 for five months of West Ox bus route and facility costs and WMATA facility costs of $1,722,644 million, are included in the budget. Construction of the new West Ox Bus Operations Center is scheduled for completion in October 2008, and bus revenue service to commence in February or shortly thereafter. West Ox facility and fuel costs are offset by $1,722,644 in estimated WMATA payments for its portion of costs. It is noted that, as a result of the County's provision of Centreville/Chantilly bus service in areas previously serviced by WMATA's 12s and 20s routes, expenditures in Fund 100, County Transit Systems increase, while the County subsidy to WMATA in Fund 309, Metro Operations and Construction, decreases.

- **Department of Vehicle Services Charges** **$1,673,262**
  An increase of $1,673,262 for Department of Vehicle Services (DVS) charges based on continuing increases in the price of fuel.

- **Virginia Railway Express (VRE) Local Jurisdiction Subsidy Increase** **$987,155**
  An increase of $987,155, or 21 percent over the *FY 2008 Revised Budget Plan,* is included to fund Fairfax County's estimated share of VRE expenses. The Fairfax County FY 2009 anticipated VRE subsidy total of $5,687,663 is based on replacing one-time federal capital funding used by VRE in FY 2008 to subsidize the operating budget, full debt service payments for the purchase of 50 new bi-level railcars (as approved by the Board of Supervisors in April 2006), and VRE-projected increases in fuel, locomotive maintenance, operating expenses, and insurance.

- **FAIRFAX CONNECTOR Bus Replacement** **$396,338**
  An increase of $396,338 for an annual inflationary increase, combined with $5,103,662 already included in the baseline FY 2008 budget, will allow for the purchase of 15 replacement FAIRFAX CONNECTOR buses in FY 2009. Bus replacements follow a replacement schedule to more equally spread out the rate of bus replacements.

- **Carryover Adjustments** **($20,650,260)**
  A decrease of $20,650,250 due to the carryover of one-time expenses included as part of the *FY 2007 Carryover Review*, including $16,282,874 in encumbered carryover, $1,808,386 in unencumbered carryover for continuing urgent repairs to the Reston/Herndon Bus Operations Center, and $2,559,000 in other increases primarily to appropriate new Northern Virginia Transportation Commission (NVTC) funds in support of one-time facility and fleet requirements.

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Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$20,350,768**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $20,350,768, including a one-time decrease of $299,492 for the Virginia Railway Express (VRE) based on the spring 2007 approval of a change in the subsidy allocation formula by all jurisdictions participating in the VRE Master Agreement, and other increases of $20,650,260. These increases included $16,282,874 in encumbered carryover associated with the purchase of replacement buses, equipment for the new West Ox Bus Operations Center, Bike Rack installation on all CONNECTOR buses, EPA compliance equipment for CONNECTOR divisions, and the CONNECTOR engine liner replacement program. In addition, $1,808,386 in unencumbered carryover supported by NVTC funds was associated with urgent repairs to the Reston/Herndon Bus Operations Center. Repair work continued into FY 2008 due to the complexity of the project which included a roof replacement, a bus wash replacement system conforming to EPA clean water standards, electrical upgrades and a stormwater management pond. The *FY 2007 Carryover Review* also included $2,559,000 in other increases, including the appropriation of proffer revenue and Fund 307 Pedestrian Walkway funds to continue 15 minute intervals for the Reston-Tysons CONNECTOR Route 505 line, as well as the appropriation of new NVTC funds primarily for continuing lease costs of the Springfield Park and Ride lot, additional equipment and software requirements for the new West Ox Bus Operations Center, continuation of the rebuild program to extend the life of CONNECTOR buses, interim bus storage costs while repairs continue at the Reston-Herndon facility, and the installation of solar power lights at additional bus stops.

Cost Centers

There are two main cost centers in Fund 100, County Transit Systems. The first represents the FAIRFAX CONNECTOR bus service, including two existing divisions, Huntington and Reston-Herndon, as well as the West Ox division due to open in FY 2009. The second cost center is focused on Commuter Rail, the Virginia Railway Express (VRE).

Fairfax Connector

Key Performance Measures

Objectives

- To provide service to 10,901,053 FAIRFAX CONNECTOR passengers in FY 2009, including new passengers served through the West Ox Division. This amount reflects an increase of 7.14 percent from FY 2008.

- To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 582,289 platform hours of service and 9,450,735 platform miles of service in FY 2009.

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	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Authorized fleet size	174	176	202 / 202	202	202
Routes served	56	56	56 / 56	58	68
Passengers transported (1)	8,474,143	9,529,056	9,690,000 / 9,717,392	10,174,500	10,901,053
Timetables distributed	1,825,000	2,737,500	2,800,000 / 3,100,000	3,100,000	3,102,000
Information sites	125	217	227 / 265	265	265
Maps distributed	20,000	35,000	36,000 / 38,000	38,000	40,000
Platform hours provided	505,744	526,495	546,857 / 542,471	530,804	582,289
Platform miles provided	7,964,525	8,133,199	8,847,314 / 8,050,423	8,797,944	9,450,735
Revenue hours	447,893	467,759	496,000 / 468,889	496,000	509,440
Revenue miles generated	6,941,052	7,134,547	7,358,092 / 7,053,844	7,110,791	7,512,868
Efficiency:					
Operating cost/passenger	$3.56	$3.84	$4.85 / $4.22	$4.56	$4.76
Operating subsidy/passenger	$3.03	$3.29	$4.34 / $3.70	$4.04	$4.21
Passengers/revenue mile	1.22	1.34	1.32 / 1.38	1.43	1.45
Operating costs (2)	$30,208,289	$36,637,537	$46,957,859 / $41,038,726	$41,131,094	$51,903,415
Farebox revenue	$4,554,929	$5,296,977	$4,936,500 / $5,129,382	$5,300,000	$6,038,544
Operating subsidy (2)	$25,653,360	$31,340,560	$42,021,359 / $35,909,344	$41,131,094	$45,864,871
Operating cost/platform hour	$59.73	$69.59	$85.87 / $75.65	$87.47	$89.14
Operating cost/platform mile	$3.79	$4.50	$5.31 / $5.10	$5.28	$5.49
Farebox revenue as a percent of operating costs	15.08%	14.46%	10.51% / 12.50%	11.41%	11.63%
Service Quality:					
Complaints per 100,000 passengers	16	13	13 / 16	15	15
Outcome:					
Percent change in FAIRFAX CONNECTOR passengers (1)	6.05%	12.45%	1.69% / 1.98%	4.70%	7.14%
Percent change in service provided for platform hours	18.90%	4.10%	3.87% / 3.03%	(2.15%)	9.70%
Percent change in service provided for platform miles	11.06%	2.12%	8.78% / (1.02%)	9.29%	7.42%

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(1) The new West Ox Bus Operations Center is projected to begin operations in mid-FY 2009, increasing the number of passengers served in the latter part of the year. The increase in passengers transported represents an increase of 5.73 percent for the existing Reston-Herndon and Huntington Divisions, and an additional increase of 1.41 percent attributable to the new West Ox Division.

(2) The County subsidizes CONNECTOR operating costs from County General Fund dollars, bus advertising revenue, proffer funding, State reimbursements, and State Aid available through NVTC. The FY 2008 operating subsidy includes FY 2007 encumbered carryover of $5.7 million for the Huntington and Reston-Herndon divisions for one-time projects and outstanding contractor payments; it does not include $4.2 million for West Ox start-up equipment and a revenue handling system funded through State Aid at NVTC, since these items need to be purchased prior to the start of operations and do not represent an operational cost. The FY 2009 operating subsidy includes 5 months costs of the new West Ox division, scheduled to open during FY 2009. FY 2009 WMATA estimated costs of $1,722,644, for WMATA's share of space and operations at the new West Ox Bus Operations Center, are fully covered by revenue received from WMATA, and are not reflected in the operating costs and operating subsidy.

Performance Measurement Results

The FAIRFAX CONNECTOR has an authorized fleet level of 202 buses. This level includes 26 buses approved by the Board of Supervisors in late FY 2006 to support the transition of Metrobus non-regional 12s and 20s routes to the FAIRFAX CONNECTOR. The additional buses currently operate from the Huntington and Reston-Herndon CONNECTOR Divisions, pending the opening of the new West Ox Operations Center in FY 2009.

The new West Ox Bus Operations Center will add an additional 10 routes to those now provided. It is estimated that after opening to service in the latter part of FY 2009, West Ox will serve 248,053 passengers on the Centreville/Chantilly routes previously serviced by WMATA's 12s and 20s buses, providing primarily commuter service for residents traveling to and from the Vienna – Fairfax/GMU Metrorail Station.

The performance data is strong evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely and reliable service with an emphasis on customer service. For example, over two years, the FAIRFAX CONNECTOR experienced a 15 percent increase in ridership from 8,474,143 in FY 2005 to 9,717,392 in FY 2007. The FAIRFAX CONNECTOR's FY 2007 total number of adverse comments was slightly higher than anticipated, at 16 per 100,000 passengers, as a result of late arriving buses due to traffic congestion.

The FAIRFAX CONNECTOR, through internal efforts, has optimized existing service and increased ridership while sustaining the current level of service. Overall system ridership is projected to steadily grow in FY 2008 and FY 2009. Due to the increased usage of the SmarTrip farecard combined with anticipated passenger growth, farebox revenues are expected to increase in FY 2009.

Commuter Rail

Key Performance Measures

Objectives

- To provide a reliable alternative mode of transportation to Fairfax County residents utilizing the Virginia Railway Express (VRE).

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Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Annual Fairfax County VRE subsidy ($ in millions)	$3.27	$3.42	$3.90 / $3.94	$4.70	$5.69
Daily trains operated	32	32	31 / 31	30	34
Stations maintained in Fairfax County	5	5	5 / 5	5	5
Parking spaces provided in Fairfax County (1)	2,090	2,090	2,090 / 2,090	2,955	2,955
Daily A.M. boardings at Fairfax County stations	1,659	1,680	1,680 / 1,538	1,700	1,780
Estimated annual boardings / alightings at Fairfax County stations	812,910	823,200	823,200 / 753,620	833,000	872,200
Efficiency:					
Cost per County VRE trip	$4.02	$4.15	$4.73 / $5.23	$5.64	$6.52
Outcome:					
Percent change in VRE passengers boarding at stations in Fairfax County	4.0%	1.3%	0.0% / (8.5%)	10.5%	4.7%

(1) County construction of a new garage and additional surface parking at the Burke Center Station will provide additional parking spaces.

Performance Measurement Results

VRE ridership for Fairfax County decreased in FY 2007 to an estimated 753,620 annual boardings. Daily a.m. boardings at Fairfax County stations decreased to 1,538 in FY 2007, a decrease of 8.5 percent, due to chronic problems with on-time-performance. Recent FY 2008 data suggests that VRE efforts to address this issue have been effective, and that ridership is again increasing.

VRE efforts to maintain a cost-effective system resulted in the elimination of one low performing non-peak hour train in FY 2007; VRE eliminated another low performing non-peak hour train in FY 2008. Ensuring future capacity on crowded lines, VRE signed a contract with the Sumitomo Corporation of America for the purchase of 61 new bi-level railcars, including the initial purchase of 11 and an additional 50 railcars approved for financing in FY 2006; delivery will occur through FY 2009. The purchase of this equipment will help maximize the seating capacity of the VRE fleet. The addition of some of these railcars to the Manassas lines, where 3 of the County's stations are located, will positively affect the number of passengers boarding at Fairfax County stations in FY 2008 and FY 2009. Similarly, the availability of a new garage and surface parking lot in the final months of FY 2008 at the Burke Center station is anticipated to have a positive impact on Fairfax County ridership.

The commuter rail system needs more parking, rail cars, new stations and station improvements, rolling stock storage, and track improvements to keep pace with the existing and projected systemwide growth in demand. Continuing examination of the Rolling Road Station parking lot will determine what improvements can be implemented at that facility. Development proposals continue to be offered at the Backlick and Lorton VRE stations for possible enhancements.

The County annual VRE subsidy and subsequent cost per County VRE trip will rise in FY 2009 as a result of the impact of VRE-projected increases for debt service on 50 of the 61 ordered bi-level cars, fuel, maintenance, operating and insurance costs. The FY 2009 VRE subsidy increase also reflects, in part, the elimination of FY 2008 one-time federal capital revenue support applied to the operating budget.

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FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 100, County Transit Systems**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$26,104,310**	**$110,824**	**$18,829,843**	**$857,251**
Revenue:				
Miscellaneous Revenue[1]	$470,057	$330,610	$330,610	$50,000
SmarTrip Revenue[2]	0	0	0	1,711,787
Farebox Revenue[2]	0	0	0	4,326,757
State Reimbursement - Dulles[3]	6,650,000	6,645,000	6,645,000	6,645,000
State Reimbursement - Other[4]	1,663,590	800,000	800,000	800,000
Bus Advertising	463,550	325,000	325,000	463,550
Plaza America Proffer Revenue[5]	295,360	0	80,000	0
WMATA Reimbursements, West Ox Bus Operations Center[6]	0	0	0	1,722,644
State Recordation Tax revenue[7]	0	0	0	12,000,000
State Aid, NVTC	12,407,394	0	2,209,000	512,496
Total Revenue	$21,949,951	$8,100,610	$10,389,610	$28,232,234
Transfers In:				
General Fund (001)	$30,995,510	$34,667,083	$34,667,083	$34,667,083
Metro Operations and Construction (309)	1,768,275	1,839,006	1,839,006	1,914,405
Pedestrian Walkway Improvements (307)	0	0	200,000	0
Total Transfers In	$32,763,785	$36,506,089	$36,706,089	$36,581,488
Total Available	**$80,818,046**	**$44,717,523**	**$65,925,542**	**$65,670,973**
Expenditures:				
FAIRFAX CONNECTOR				
Huntington Division				
Operating Expenses	$18,694,959	$18,404,244	$21,610,315	$24,329,814
Capital Equipment	134,249	5,103,662	9,599,342	5,500,000
Capital Projects	6,449	0	0	0
Subtotal - Huntington Division	$18,835,657	$23,507,906	$31,209,657	$29,829,814
Reston-Herndon Division				
Operating Expenses	$17,214,385	$16,209,617	$19,965,779	$23,898,260
Capital Equipment	21,122,377	0	3,347,450	0
Capital Projects	880,048	0	1,613,503	0
Subtotal - Reston-Herndon	$39,216,810	$16,209,617	$24,926,732	$23,898,260
West Ox Division				
Operating Expenses	$0	$0	$4,231,394	$5,397,985
Subtotal - West Ox Division[6, 8]	$0	$0	$4,231,394	$5,397,985
Total - FAIRFAX CONNECTOR	$58,052,467	$39,717,523	$60,367,783	$59,126,059
Commuter Rail[9]	$3,935,736	$5,000,000	$4,700,508	$5,687,663
Total Expenditures[2]	$61,988,203	$44,717,523	$65,068,291	$64,813,722
Total Disbursements	**$61,988,203**	**$44,717,523**	**$65,068,291**	**$64,813,722**
Ending Balance[10]	**$18,829,843**	**$0**	**$857,251**	**$857,251**
Transportation-Related Requirements	$18,829,843	$0	$857,251	$857,251
Bus Replacements	0	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

Fund 100
County Transit Systems

[1] Miscellaneous revenue reflects reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on FAIRFAX CONNECTOR routes. In FY 2009, WMATA token revenue decreases due to a projected increase in SmarTrip and WMATA's plan to eliminate tokens.

[2] FAIRFAX CONNECTOR bus revenue was previously collected by the bus operations contractor and applied against payments due to the contractor from the County, decreasing the County's expenditures. In FY 2009 the County will assume the collection of all revenues. Thus SmarTrip and Farebox revenues are shown for the first time. The FY 2009 expenditures are adjusted upwards by the amount of $5,300,000 to reflect this accounting change.

[3] Funding provided by the Virginia Department of Rail and Public Transportation (VDRPT) for the Dulles Corridor Rapid Transit Project. Funding has remained relatively constant since FY 2003.

[4] State Aid for operational costs of service in the Route One Corridor has been provided annually since FY 2005.

[5] In FY 2008 proffer funds were combined with a one-time transfer from Fund 307, Pedestrian Improvements, in support of the continuation of expanded services on FAIRFAX CONNECTOR Route 505 in Reston. FY 2008 represents the final year of applied Plaza America proffer balances supporting this service.

[6] In FY 2009 the West Ox Bus Operations Center, currently under construction, will open as a joint use facility for WMATA and the County. WMATA is anticipated to occupy its share of the facility in mid FY 2009, and under the Joint Agreement, will reimburse the County for its share of facility and operating costs. In FY 2009, $1,722,644 in included in anticipated expenditures for costs associated with WMATA square footage and operations.

[7] In FY 2009, $12.0 million in new State transportation revenue for mass transit is projected to be available to support the operations of the FAIRFAX CONNECTOR. This new revenue results from the General Assembly's passage of HB 3202, which provides for a State earmark of 2 cents/$100 of recordation tax collections for mass transit. This revenue is disbursed to the Northern Virginia Transportation Commission, where it is made available to the County.

[8] *FY 2008 Revised Budget Plan* includes payments to the bus operations contractor for the purchase of startup equipment not included in the capital project, including fluid and revenue handling equipment, snow removal equipment, security cameras, tools/support equipment, office equipment, and systems management software.

[9] Fairfax County participates in the VRE Master Agreement, and provides an annual subsidy to Virginia Railway Express operations and construction. The FY 2009 County contribution to VRE represents the anticipated requirement under the second year of a phased-in change to the subsidy allocation formula. The formula change was approved by the Board of Supervisors on April 30, 2007.

[10] The fund balance in Fund 100, County Transit Systems, is maintained at adequate levels relative to projected operating and capital equipment requirements. These costs change annually and a substantial percentage of unspent funding is carried forward each year, thus resulting in ending balances that fluctuate.

Fund 102
Federal/State Grant Fund

Mission

To provide reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

Focus

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2009, awards *already received* and awards *anticipated to be received* by the County for FY 2009 are included in the Fund 102, Federal/State Grant Fund budget. The total FY 2009 appropriation within Fund 102, Federal/State Grant Fund is $65,139,300, an increase of $6,547,250 or 11.2 percent, from the FY 2008 Adopted Budget Plan total of $58,592,050 and includes both grant awards already received and grants that are anticipated. The total for grant awards already received and appropriated directly to the agency receiving the grant is $668,635 in FY 2009. Funds for grants held in reserve until the grant award is received and approved by the Board of Supervisors total $64,470,665 in FY 2009.

In order to secure grant funding, the grantor often requires that a certain percentage of funds be matched from local funding sources. In FY 2009, the total General Fund commitment for Local Cash Match totals $1,762,329 a decrease of $3,183,583, or 64.4 percent, from the FY 2008 Adopted Budget Plan total of $4,945,912. This decrease is due to the availability of new transportation money from the Northern Virginia Transportation Authority (NVTA) that will be utilized as the Local Cash Match for the Congestion Mitigation Air Quality (CMAQ) program, Job Access/Reverse Commute (JARC) program, and Federal Appropriations. Additionally, the General Fund commitment for Local Cash Match has been reduced by $2,000,000 due to the availability of Local Cash Match carried over from previous years. It should therefore be noted that although the FY 2009 anticipated need for Local Cash Match is $3,093,694, only $1,093,694 has been budgeted as the General Fund transfer for Local Cash Match. The FY 2009 Local Cash Match total for grant awards already received and appropriated directly to the agency receiving the grant is $668,635, while funds for grants held in reserve until the grant award is received and approved by the Board of Supervisors totals $3,093,694, including $1,093,694 from the General Fund and $2,000,000 in Local Cash Match carried over from prior years.

Prior appropriation of the anticipated grants will allow for grants to be handled in an expeditious manner when actual awards are received. As specific grants are awarded and approved, a supplemental appropriation of the required funds is made to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2009 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, the residents served, and the funding sources (federal/state grant funds, General Fund support, and other support) is included. In addition, an amount of $1,075,000, the same level as in FY 2008, is included as part of the reserve to allow for grant awards that cannot be anticipated.

Fund 102
Federal/State Grant Fund

Effective September 1, 2004, the Board of Supervisors established new County policy for grant applications and awards that meet certain requirements. If a grant is $100,000 or less, with a required Local Cash Match of $25,000 or less, with no significant policy implications, and if the grantor does not require Board of Supervisors' approval, the agency can work directly with the Department of Management and Budget to receive the award and reallocate funding from the anticipated/unanticipated reserve directly to the agency. If an award exceeds these limitations but was listed in the Anticipated Grant Awards table in the Adopted Budget for the current fiscal year, the Board of Supervisors' approval is not required unless the actual funding received differs significantly from the projected funding listed in the budget. For any grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

Appropriated Grant Awards

The Community Oriented Policing Services (COPS) Grants from the U.S. Department of Justice (DOJ) are appropriated directly to the Police Department in the amount of $668,635. The COPS grants are multi-year federal awards to localities aimed at increased community policing. The FY 2009 appropriation includes the third and final year of a COPS in Schools award received in FY 2006 of which no federal funding will be received and Local Cash Match funding of $668,635 is required.

FY 2009 APPROPRIATED GRANT AWARDS

			SOURCES OF FUNDING		
PROGRAM	FY 2009 GRANT FUNDED POSITIONS/SYE	FY 2009 TOTAL PROJECTED FUNDING	GENERAL FUND[1]	FEDERAL/ STATE	OTHER
Police Department					
Community Oriented Policing Services (COPS)					
The U.S. Department of Justice (DOJ), Office of Community Oriented Policing funding is provided to support and expand community-policing efforts. Under this program, the DOJ makes direct grants to agencies and jurisdictions to hire or rehire additional sworn law enforcement officers as part of an overall plan to address crime and related problems through community policing.					
COPS in Schools (90030G) PY 08	0/0.0	$668,635	$668,635	$0	$0
The Board of Supervisors was notified of this three-year grant award on October 17, 2005. The three-year grant award of $2,371,056 includes a total of $750,000 in federal funding and $1,621,056 in Local Cash Match. This grant supports 6/6.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund. FY 2009 reflects the third and final year of the grant award. In the final year of this award, no federal funding will be received and Local Cash Match funding of $668,635 is required.					
TOTAL APPROPRIATED DIRECTLY TO AGENCIES	**0/0.0**	**$668,635**	**$668,635**	**$0**	**$0**

[1] It should be noted that sufficient Local Cash Match funding has been included to cover the anticipated General Fund obligation for the COPS grants in Agency 90, Police Department. The FY 2009 Local Cash Match total in Agency 90 includes both new funding sources as well as funds carried over from previous fiscal years.

Funding in Reserve within Fund 102

An amount of $64,470,655 is included in FY 2009 as a reserve for grant awards. Grant awards are principally funded by two general sources – federal/state grant funding and Local Cash Match. The FY 2009 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Grant Funding and the Reserve for Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

In FY 2009, the Reserve for Grant funding is $63,376,971, including the Reserve for Anticipated Grant Funding of $62,376,971 and the Reserve for Unanticipated Grant Funding of $1,000,000. This reflects an increase of $9,745,907 or 18.2 percent from the FY 2008 Adopted Budget Plan Reserve for Grant Funding of $53,631,064. This increase is primarily attributable to increased estimated funding for grants in the Department of Family Services, the Department of Transportation, and the Police Department.

Fund 102
Federal/State Grant Fund

In FY 2009, the Reserve for Local Cash Match is $3,093,694 including the Reserve for Anticipated Local Cash Match of $3,018,694 and the Reserve for Unanticipated Local Cash Match of $75,000. This reflects a decrease of $1,199,797, or 27.9 percent, from the FY 2008 Adopted Budget Plan Reserve for Local Cash Match of $4,293,491. The decrease in Local Cash Match requirements is due primarily to a shift of anticipated Local Cash Match requirements from the General Fund to new funding from the Northern Virginia Transportation Authority. The Reserve for Local Cash Match of $3,093,694 includes $1,093,694 budgeted as a transfer from the General Fund as well as $2,000,000 in Local Cash Match carried over from prior years. The Reserve for Local Cash Match is a projection of the County contributions required for anticipated and unanticipated grant awards. It should be noted that an additional $668,635 in Local Cash Match has been directly appropriated to the Police Department for a COPS grant award already received. This results in a FY 2009 total Local Cash Match commitment of $3,762,329. The anticipated Local Cash Match required by agencies is as follows:

AGENCY	FY 2009 ADVERTISED LOCAL CASH MATCH
Office of the County Executive, Office of Partnerships	$44,000
Department of Transportation	$112,500
Department of Community and Recreation Services	$48,346
Department of Family Services	$2,429,412
Juvenile and Domestic Relations District Court	$28,575
Police Department	$103,861
Fire and Rescue Department	$252,000
Reserve for Unanticipated Grant Awards	$75,000
Total	**$3,093,694**

The following table provides funding levels for the FY 2009 Advertised Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2009 may differ from the attached list.

FY 2009 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2009 GRANT FUNDED POSITIONS/SYE	FY 2009 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Office of the County Executive/Office of Partnerships					
Project Discovery (02003G)	**1/1.0**	**$69,356**	**$44,000**	**$25,356**	**$0**
The U.S. Department of Education and Project Discovery Inc. fund this community-based program that helps low-income and minority students in grades 6 through 12 prepare for access to post-secondary education. The Local Cash Match increased $3,356 over the amount included in the FY 2008 Adopted Budget Plan.					
Office of Human Rights					
U.S. Equal Employment Opportunity Commission Contract (39005G)	**4/4.0**	**$125,000**	**$0**	**$125,000**	**$0**
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and the Federal EEOC. This agreement requires the Office of Human Rights to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					

Fund 102
Federal/State Grant Fund

<table>
<tr><th colspan="6">FY 2009 ANTICIPATED GRANT AWARDS</th></tr>
<tr><th colspan="3"></th><th colspan="3">SOURCES OF FUNDING</th></tr>
<tr><th>PROGRAM</th><th>FY 2009 GRANT FUNDED POSITIONS/SYE</th><th>FY 2009 TOTAL PROJECTED FUNDING</th><th>GENERAL FUND</th><th>FEDERAL/ STATE</th><th>OTHER</th></tr>
<tr><th colspan="6">Department of Transportation</th></tr>
<tr><td>Marketing and Ridesharing Program (40001G)</td><td>6/6.0</td><td>$562,500</td><td>$112,500</td><td>$450,000</td><td>$0</td></tr>
<tr><td colspan="6">The Virginia Department of Transportation Marketing and Ridesharing grant encourages commuters to rideshare, assists commuters in their ridesharing efforts, and promotes the use of Fairfax County bus and rail services. Any County resident or any non-County resident working in Fairfax County may use this program. Required Local Cash Match for this program is 20 percent.</td></tr>
<tr><td>Employer Outreach Program (40013G)</td><td>2/2.0</td><td>$170,000</td><td>$0</td><td>$170,000</td><td>$0</td></tr>
<tr><td colspan="6">Congestion Mitigation Air Quality (CMAQ) funds provided via the Metropolitan Washington Council of Governments and the Virginia Department of Rail and Public Transportation for the Employer Outreach Program are used to decrease air pollution by promoting alternative commuting modes. Transportation Demand Management programs, customized for each participant employment site, are implemented in partnership between the employer and the County.</td></tr>
<tr><td>Dulles Corridor Enhancements (40016G)</td><td>1/1.0</td><td>$0</td><td>$0</td><td>$0</td><td>$0</td></tr>
<tr><td colspan="6">This grant provides funding for a position that provides technical support for quality control and customer service in Dulles Express Bus Corridor operations. The funding for this position is reflected in Fund 100, County Transit Systems.</td></tr>
<tr><td>Springfield Mall Transit Store (40017G)</td><td>0/0.0</td><td>$300,000</td><td>$0</td><td>$300,000</td><td>$0</td></tr>
<tr><td colspan="6">Transportation Efficiency Improvement funds provided by the Virginia Department of Rail and Public Transportation for the Springfield Mall Transit Store are used to provide an Information Center at the Springfield Mall. The Information Center provides information regarding the status of the interchange project and answers to residents' questions about the project.</td></tr>
<tr><td>Base Realignment and Closure Act (BRAC) (40021G)</td><td>6/6.0</td><td>$1,542,568</td><td>$0</td><td>$1,542,568</td><td>$0</td></tr>
<tr><td colspan="6">These funds form the Office of Economic Adjustment, Department of Defense, will be used to undertake studies of transportation, land use and public facilities impact associated with the 2005 BRAC actions at Fort Belvoir.</td></tr>
<tr><td colspan="6"><i>Transportation Projects</i></td></tr>
<tr><td colspan="6">The Department of Transportation receives funding for transportation projects from various sources, including the Congestion Mitigation Air Quality (CMAQ) program, Regional Surface Transportation Program (RSTP) , Job Access/Reverse Commute (JARC) program, and Federal Appropriations. Based on the most up-to-date information available, an amount of $13,083,813 has been included in FY 2009, including $10,947,050 in federal funding and $2,136,763 in Local Cash Match. As in the past, the Department of Transportation will formally notify the Board of Supervisors and obtain the Board’s concurrence prior to spending these funds.</td></tr>
<tr><td>Local Cash Match for Transportation Projects</td><td>0/0.0</td><td>$2,136,763</td><td>$0</td><td>$0</td><td>$2,136,763</td></tr>
<tr><td colspan="6">Northern Virginia Transportation Authority (NVTA) funds may be used to meet the Local Cash Match requirements of transportation project funding received in FY 2009, including those projects listed below. If Local Cash Match requirements exceed this amount, staff will explore other available sources of matching funds or reprioritize available funding.</td></tr>
<tr><td>Springfield CBD Park and Ride Facility</td><td>0/0.0</td><td>$1,000,000</td><td>$0</td><td>$1,000,000</td><td>$0</td></tr>
<tr><td colspan="6">This CMAQ project includes the design, land acquisition, and construction of a multimodal transportation facility near Old Keene Mill Road and Interstate-95. This facility will include up to 1,000 parking spaces for commuters and others who ride buses or carpool, particularly using the Interstate-95/395 High-Occupancy-Vehicle lanes. A 20 percent Local Cash Match is required.</td></tr>
<tr><td>Trail Projects</td><td>0/0.0</td><td>$800,000</td><td>$0</td><td>$800,000</td><td>$0</td></tr>
<tr><td colspan="6">This CMAQ project includes the design, land acquisition, and construction of various trails and pedestrian improvements across the County. A 20 percent Local Cash Match is required.</td></tr>
<tr><td>On-Road Bike Trails</td><td>0/0.0</td><td>$400,000</td><td>$0</td><td>$400,000</td><td>$0</td></tr>
<tr><td colspan="6">This CMAQ project includes the design of on-road bicycle facilities in various locations across the County. A 20 percent Local Cash Match is required.</td></tr>
</table>

Fund 102
Federal/State Grant Fund

<table>
<tr><th colspan="6">FY 2009 ANTICIPATED GRANT AWARDS</th></tr>
<tr><th colspan="3"></th><th colspan="3">SOURCES OF FUNDING</th></tr>
<tr><th>PROGRAM</th><th>FY 2009 GRANT FUNDED POSITIONS/SYE</th><th>FY 2009 TOTAL PROJECTED FUNDING</th><th>GENERAL FUND</th><th>FEDERAL/ STATE</th><th>OTHER</th></tr>
<tr><td>Richmond Highway Bus Priority Project</td><td>0/0.0</td><td>$500,000</td><td>$0</td><td>$500,000</td><td>$0</td></tr>
<tr><td colspan="6">This CMAQ project includes the implementation of Bus Priority/Preemption and Intelligent Transportation Systems (ITS)-related aspects of the Richmond Highway Public Transportation Initiative (RHPTI). A 20 percent Local Cash Match is required.</td></tr>
<tr><td>Richmond Highway Traffic Synchronization Pilot Project</td><td>0/0.0</td><td>$497,050</td><td>$0</td><td>$497,050</td><td>$0</td></tr>
<tr><td colspan="6">Included as a FY 2004 Federal Appropriation, this project includes funding for ITS projects targeted at improving the reliability and quality of bus service along the Richmond Highway Corridor. A 20 percent Local Cash Match is required.</td></tr>
<tr><td>Richmond Highway Transit Improvements (FY 2006 Appropriation)</td><td>0/0.0</td><td>$5,400,000</td><td>$0</td><td>$5,400,000</td><td>$0</td></tr>
<tr><td colspan="6">These funds, which were included as a FY 2006 Federal Appropriation, will be used to establish transit centers, bus stop improvements, and additional Park-and-Ride facilities based on the NVTC Route 1 Corridor Bus Study. A 20 percent Local Cash Match is required, which must be met in part through general obligation bonds. In FY 2009, $600,000 in bond funds, available in Fund 304, Primary and Secondary Road Bond Construction, is estimated to be needed to meet Local Cash Match requirements.</td></tr>
<tr><td>Reston Traffic Signal Prioritization</td><td>0/0.0</td><td>$750,000</td><td>$0</td><td>$750,000</td><td>$0</td></tr>
<tr><td colspan="6">Included as a FY 2005 Federal Appropriation, this project includes funding for ITS projects targeted at improving the reliability and quality of traffic operations and bus service in the Reston area. A 20 percent Local Cash Match is required.</td></tr>
<tr><td>Fairfax County Trail Improvements – Great Falls</td><td>0/0.0</td><td>$1,000,000</td><td>$0</td><td>$1,000,000</td><td>$0</td></tr>
<tr><td colspan="6">Included as a FY 2005 Federal Appropriation, this project includes the design, land acquisition, and construction of trails and pedestrian improvements in the Great Falls area. A 20 percent Local Cash Match is required.</td></tr>
<tr><td>I-66 Vienna Metrorail Accessibility Improvements</td><td>0/0.0</td><td>$600,000</td><td>$0</td><td>$600,000</td><td>$0</td></tr>
<tr><td colspan="6">Included as a FY 2005 Federal Appropriation, this project includes the design of a transit access ramp from I-66 to the Vaden Drive bridge, adjacent to the Vienna Metrorail Station. A 20 percent Local Cash Match is required.</td></tr>
<tr><td><i>Subtotal – Transportation Projects</i></td><td><i>0/0.0</i></td><td><i>$13,083,813</i></td><td><i>$0</i></td><td><i>$10,947,050</i></td><td><i>$2,136,763</i></td></tr>
<tr><td>TOTAL – DEPARTMENT OF TRANSPORTATION</td><td>15/15.0</td><td>$15,658,881</td><td>$112,500</td><td>$13,409,618</td><td>$2,136,763</td></tr>
<tr><th colspan="6">Department of Community and Recreation Services</th></tr>
<tr><td>Summer Lunch Program (50001G)</td><td>0/0.0</td><td>$149,730</td><td>$48,346</td><td>$101,384</td><td>$0</td></tr>
<tr><td colspan="6">The U. S. Department of Agriculture (USDA) Summer Lunch Program serves children between the ages of 5 and 18 at eligible centers throughout the County. Eligibility is based on at least 50 percent of the children in an area meeting income guidelines established by the USDA. The program distributes nutritious lunches to children. The USDA provides a set amount of funding yearly and local funding is used as a supplement to ensure that all eligible children are served.</td></tr>
<tr><td>Local Government Challenge Grant (50004G)</td><td>0/0.0</td><td>$5,000</td><td>$0</td><td>$5,000</td><td>$0</td></tr>
<tr><td colspan="6">The Virginia Commission for the Arts Local Government Challenge Grant is awarded to jurisdictions that support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.</td></tr>
<tr><td>Youth Smoking Prevention Program (50009G)</td><td>1/1.0</td><td>$74,100</td><td>$0</td><td>$0</td><td>$74,100</td></tr>
<tr><td colspan="6">The Virginia Tobacco Settlement Foundation awards funding for a comprehensive smoking prevention program for teens.</td></tr>
<tr><td>Joey Pizzano Memorial Fund (50012G)</td><td>1/1.0</td><td>$66,725</td><td>$0</td><td>$0</td><td>$66,725</td></tr>
<tr><td colspan="6">The Joey Pizzano Memorial Fund funds a swim and water safety program for school-aged children with disabilities that helps develop new leisure activities for beginning swimmers and enhance levels of more experienced swimmers.</td></tr>
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FY 2009 ANTICIPATED GRANT AWARDS

			SOURCES OF FUNDING		
PROGRAM	FY 2009 GRANT FUNDED POSITIONS/SYE	FY 2009 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Evening Reporting Center Grant (81022G)	1/1.0	$0	$0	$0	$0
The Virginia Department of Criminal Justice Services has awarded funds to establish an Evening Reporting Center. The goal of the program is to provide a community-based alternative to detention for moderate and high-risk youth currently on probation who might otherwise be detained pending further court action. The 30 day program will provide highly structured group activities during the high-risk time period between 3 p.m. and 7 p.m., develop skills in youth that will support pro-social behaviors, and repair harm done to the community by providing community service opportunities. The project is a collaboration between the Juvenile and Domestic Relations District Court, the Department of Community and Recreation Services, the Department of Systems Management, Adult Detention Services and Fairfax County Public Schools. Funding for this position is located in Agency 81, Juvenile and Domestic Relations District Court.					
TOTAL - DEPARTMENT OF COMMUNITY AND RECREATION SERVICES	**3/3.0**	**$295,555**	**$48,346**	**$106,384**	**$140,825**
Fairfax County Public Library					
E-Rate Reimbursements (52011G)	**0/0.0**	**$108,957**	**$0**	**$108,957**	**$0**
The Federal Communications Commission (FCC) E-Rate Reimbursements program provides affordable access to modern telecommunications and information systems through reimbursements to vendors that participate in the Schools and Libraries Universal Service Program.					
Department of Family Services					
Women's Business Center (67201G)	0/0.0	$90,000	$90,000	$0	$0
The Women's Business Center is the result of an agreement reached between the Fairfax County Office for Women and the U.S. Small Business Administration (SBA). This is a cooperative agreement with the Community Business Partnership, the Northern Virginia Small Business Development Center, and the Enterprise Center of George Mason University to establish the first Women's Business Center program in Virginia, which will provide technical assistance to women business owners. Although FY 2005 officially culminated the existing five-year agreement with the SBA, the agreement has been extended and it is expected that funding for FY 2009 will remain at $90,000.					
Workforce Investment Act (WIA)					
Beginning in the 1980's, Fairfax County has received funding from the U.S. Department of Labor to operate the Job Training Partnership Act (JTPA) programs. On July 1, 2000, the Workforce Investment Act (WIA) of 1998 replaced the JTPA programs. WIA is a work-first approach to employment and training for adults, youth and dislocated workers. Funding in the following programs is anticipated.					
WIA Adult Program (67300G)	12/12.0	$467,240	$0	$467,240	$0
The WIA Adult Program focuses on meeting needs of businesses for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area, and other services for dislocated workers.					
WIA Youth Program (67302G)	7/7.0	$368,794	$0	$368,794	$0
The WIA Youth Program focuses on preparation for post-secondary educational opportunities or employment by linking academic and occupational learning. Programs include tutoring, study skills training and instruction leading to completion of secondary school, alternative school services, mentoring by adults, paid and unpaid work experience, occupational skills training, leadership development, support services and other services for disadvantaged youth ages 14 to 21.					
WIA Dislocated Worker Program (67304G)	12/12.0	$801,938	$0	$801,938	$0
The WIA Dislocated Worker Program focuses on meeting the business needs for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop Centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area and other services for dislocated workers.					
Subtotal – WIA	***31/31.0***	***$1,637,972***	***$0***	***$1,637,972***	***$0***

FY 2009 ANTICIPATED GRANT AWARDS

			SOURCES OF FUNDING		
PROGRAM	FY 2009 GRANT FUNDED POSITIONS/SYE	FY 2009 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Fraud FREE Program (67312G)	4/4.0	$293,593	$45,507	$248,086	$0
The Fraud Recovery Special Fund, supported by state retained dollars from the collection of overpayments in all assistance programs, provides funding for a Fairfax County Fraud Investigation Unit. Staff assigned to this unit has the responsibility to assess any indications of fraud in a variety of County-administered welfare programs such as Temporary Assistance for Needy Families, Food Stamps, and Medicaid. A 15.5 percent Local Cash Match is required.					
Virginia Serious and Violent Offender Re-Entry (VASAVOR) (67321G)	1/1.0	$147,275	$0	$147,275	$0
The Virginia Serious and Violent Offender Re-Entry (VASAVOR) program provides services to ex-offenders recently released from prison. Services include job skills training, education, career assessment, employment counseling and job seeking skills.					
Fairfax Bridges to Success (67325G)	3/3.0	$277,184	$0	$277,184	$0
The U.S. Department of Health and Human Services provides this funding through the Virginia Department of Social Services to facilitate successful employment and movement toward self-sufficiency for Temporary Assistance for Needy Families (TANF) participants who have disabilities. This program combines the former TANF Hard-to-Serve (67314G) and the TANF Job Retention/Wage Advancement (67318G) grants into a single award.					
Independent Living Demonstration Project (67326G)	0/0.0	$70,000	$0	$70,000	$0
Funding from the Virginia Department of Social Services allows the Department of Family Services to provide services in preparing foster care youth for a successful transition out of care as well as an analysis of the program design and the results achieved.					
Department of Medical Assistance (67327G)	0/0.0	$54,245	$0	$54,245	$0
With this funding from the Virginia Department of Medical Assistance, the Department of Family Services provides outreach services related to the promotion of medical careers to eligible employment and training customers. The focus is on medical careers as a Personal Care Assistant and Certified Nursing Assistant.					
NVRP Contribution (67328G)	0/0.0	$48,847	$0	$0	$48,847
The Northern Virginia Regional Partnership (NVRP) provides this undesignated funding in support of the workforce development programs of the Northern Virginia Workforce Investment Board. The funding is to be used for staffing needs.					
Inova Health System (67329G)	10/10.0	$633,598	$0	$0	$633,598
Funding under the Inova Health Systems grant covers the personnel costs of grant eligibility workers stationed at the Inova Fairfax and Inova Mount Vernon hospitals for the purposes of identifying, accepting and processing applications for financial/medical assistance of County residents who are at the time hospitalized. Inova reimburses Fairfax County for 100 percent of all personnel services costs (salary and County benefits) on a monthly basis for the positions.					
Independent Living Initiatives Grant Program (67500G)	1/1.0	$141,614	$56,021	$85,593	$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant Program, administered through the Virginia Department of Social Services, provides comprehensive services for older youth in foster care to develop skills necessary to live productive, self-sufficient and responsible adult lives. The program directly serves youth in foster care through the age of 20. A 15.5 percent Local Cash Match is required.					
Foster and Adoptive Parent Training Grant (67501G)	4/4.0	$480,400	$154,962	$325,438	$0
The Virginia Department of Social Services Foster and Adoptive Parent Training Grant provides for: the enhancement of community education regarding foster care and adoption; pre-service training, in-service training, and in-home support of agency-approved foster and adoptive parents and volunteers; training for child welfare staff; and employee educational stipends. The required Local Cash Match for this program is 15.5 percent.					
Community Housing and Resource Program – Award Three (67503G)	2/2.0	$858,552	$433,837	$424,715	$0
The U.S. Department of Housing and Urban Development (HUD) Community Housing and Resource Program assists homeless families in making the transition from living in shelters to permanent housing. The program offers 36 transitional housing units and various supportive services. Annual funding for the grant totals $858,552, of which $424,715 is HUD funding and $433,837 is Local Cash Match.					

Fund 102
Federal/State Grant Fund

<table>
<tr><th colspan="6">FY 2009 ANTICIPATED GRANT AWARDS</th></tr>
<tr><th></th><th></th><th></th><th colspan="3">SOURCES OF FUNDING</th></tr>
<tr><th>PROGRAM</th><th>FY 2009 GRANT FUNDED POSITIONS/SYE</th><th>FY 2009 TOTAL PROJECTED FUNDING</th><th>GENERAL FUND</th><th>FEDERAL/ STATE</th><th>OTHER</th></tr>
<tr><td>RISE Supportive Housing Grant (67505G)</td><td>0/0.0</td><td>$507,271</td><td>$67,000</td><td>$440,271</td><td>$0</td></tr>
<tr><td colspan="6">The U.S. Department of Housing and Urban Development (HUD) RISE Supportive Housing Grant is a renewable grant that provides 20 units of transitional housing. Funding also provides support services for families through a partnership of private nonprofit organizations and County agencies. Annual funding for the grant totals $507,271, of which $440,271 is HUD funding and $67,000 is Local Cash Match.</td></tr>
<tr><td>VISSTA/VISSTA Day Care Training (67510G)</td><td>6/6.0</td><td>$650,443</td><td>$0</td><td>$650,443</td><td>$0</td></tr>
<tr><td colspan="6">The Virginia Institute of Social Services Training Activities (VISSTA) program provides skills training for Adult Services, temporary assistance, and Comprehensive Services Act (CSA). This includes employment and day care training for Department of Family Services staff. The program also provides training to improve the quality of child care given by licensed and non-licensed day care providers.</td></tr>
<tr><td>Foster Care and Adoption Staffing (67513G)</td><td>22/22.0</td><td>$1,763,186</td><td>$273,294</td><td>$1,489,892</td><td>$0</td></tr>
<tr><td colspan="6">The General Assembly approved $6.9 million statewide for new foster care and adoption staffing, effective July 1, 1999. This funding is a result of a staffing study conducted by the Virginia Department of Planning and Budget and the Virginia Department of Social Services that demonstrated the need for 201 additional staff for local jurisdictions. The additional staff is used to improve the agencies' ability to meet legal mandates with regard to foster care and adoption. The expected outcomes are to reduce the average length of time children spend in foster care; to lower the caseloads in order to meet new judicial time frames and to provide more intensive services; to accelerate the adoption process for older, special needs children; to reduce expenditures out of the Comprehensive Services Act pool; to return children to a family member or permanent placement more quickly; and to enable social workers to visit their children in foster care at the standard of once every month. A 15.5 percent Local Cash Match is required.</td></tr>
<tr><td>Title IV-E Reasonable and Necessary (67515G)</td><td>20/20.0</td><td>$1,200,000</td><td>$0</td><td>$1,200,000</td><td>$0</td></tr>
<tr><td colspan="6">The Virginia Department of Social Services authorizes federal pass-through reimbursement of reasonable and necessary costs related to administering uncapped federal programs. All funds will be reinvested in expanding or enhancing local social services rather than supplanting existing funding sources. Funds will support preventing abuse and neglect and out-of-home placement for children as well as quality assurance efforts to ensure safety, permanency, and well-being for children in the community. Success in these areas will serve to reduce County costs for the most intensive and intrusive services.</td></tr>
<tr><td>Promoting Safe and Stable Families (67516G, formerly 67700G)</td><td>9/8.5</td><td>$522,802</td><td>$81,034</td><td>$441,768</td><td>$0</td></tr>
<tr><td colspan="6">These Virginia Department of Social Services funds are used to develop, expand, and deliver family preservation and family support services. Required Local Cash Match for this program is 15.5 percent.</td></tr>
<tr><td>Program Improvement Plan (PIP) (67517G)</td><td>3/3.0</td><td>$305,307</td><td>$47,036</td><td>$258,271</td><td>$0</td></tr>
<tr><td colspan="6">The implementation of the PIP program is the result of the Child and Family Services Review (CFSR) and the subsequent allocation of additional state general funds by the Governor of Virginia and the General Assembly in an effort to strengthen Virginia's child welfare system and improve outcomes for children and families. The funds allow local departments of social services to improve the quality and quantity of face-to-face interactions between caseworkers, parents, and children. The required Local Cash Match is 15.5 percent.</td></tr>
<tr><td>USDA Child and Adult Care Food Program (67600G)</td><td>8/7.5</td><td>$3,713,809</td><td>$0</td><td>$3,713,809</td><td>$0</td></tr>
<tr><td colspan="6">The U.S. Department of Agriculture (USDA) Child and Adult Care Food Program provides partial reimbursement for snacks served to children in family day care homes. Funds also provide for nutrition training, monitoring, and technical assistance. The program serves children from ages infant to 12 in approved day care homes.</td></tr>
<tr><td>USDA SACC Snacks (67601G)</td><td>0/0.0</td><td>$300,000</td><td>$0</td><td>$300,000</td><td>$0</td></tr>
<tr><td colspan="6">The U.S. Department of Agriculture (USDA) provides partial reimbursement for snacks served to children in the School-Age Child Care program. The program serves school-aged children, grades K-6.</td></tr>
</table>

Fund 102
Federal/State Grant Fund

FY 2009 ANTICIPATED GRANT AWARDS

			SOURCES OF FUNDING		
PROGRAM	FY 2009 GRANT FUNDED POSITIONS/SYE	FY 2009 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
U.S. Department of Health and Human Services Head Start Programs					
Head Start is a national child development program that serves income eligible families with very young children. Families served by Head Start grants receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. The overall match requirements for Head Start grants are 20 percent. In addition to Local Cash Match, the agency uses in-kind services to meet this required match total.					
Head Start Federal Program Grant (67602G)	32/31.5	$4,606,838	$526,106	$4,080,732	$0
Head Start is a national child development program that serves income-eligible families with children 3 to 5 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 434 children.					
Early Head Start Program (67610G)	25/25.0	$3,041,456	$310,680	$2,730,776	$0
The Early Head Start program is a national child development program that serves income eligible families with children 0 to 3 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 212 children 0 to 3 years of age, as well as pregnant mothers. It should be noted that this grant reflects the totals formerly funded under two separate grants 67606G (Early Head Start) and 67608G (Early Head Start – South County).					
Subtotal – Head Start Programs	***57/56.5***	***$7,648,294***	***$836,786***	***$6,811,508***	***$0***
Virginia Preschool Initiative Grant (67604G)	1/1.0	$1,045,508	$0	$1,045,508	$0
The Virginia Department of Education Preschool Initiative allows Fairfax County to serve approximately 721 children in a statewide, comprehensive preschool program designed for at-risk four-year-olds.					
CCAR/Child Care Quality Initiative Program/VACCRRN (67605G)	38/38.0	$1,866,338	$265,718	$1,600,620	$0
The Virginia Department of Social Services provides Child Care Development Fund (CCDF) funding for staff to support the provision of childcare services, which includes eligibility determination and childcare placement, as well as recruitment, resources, and referral activities through the Child Care Assistance and Referral (CCAR) program. For FY 2009, total projected funding for the CCAR program is $1,735,651 including $250,000 in Local Cash Match, for 37/37.0 SYE grant positions. Funds for the Child Care Quality Initiative Program are used to develop, expand, and deliver family preservation and family support services. The Virginia Department of Social Services allocates this funding to enhance the quality and supply of childcare services in the community. Total projected funding for the Child Care Quality Initiative Program for FY 2009 is $101,406 including $15,718 in Local Cash Match, for 1/1.0 SYE grant position. Funds for the Virginia Child Care Resource and Referral Network (VACCRRN), provided by the Virginia Department of Social Services, are used to enhance the quality of childcare resources and referral activities. Total projected funding for the VACCRRN program for FY 2009 is $29,281.					
VIEW Day Care (67607G)	4/4.0	$282,177	$28,217	$253,960	$0
The Virginia Department of Social Services reimburses Fairfax County for childcare services provided by the School-Age Child Care program to families who are participating in VIEW, the state welfare reform program. The required Local Cash Match for this program is 10 percent.					
Provider Recruitment (67613G)	0/0.0	$10,000	$0	$10,000	$0
The Virginia Department of Social Services provides this funding for local child care provider recruitment efforts.					
Smart Beginnings Sustainability (67614G)	1/1.0	$100,000	$50,000	$0	$50,000
To achieve the goal of developing community partnerships to plan, develop and improve the quality of child care so children enter school ready to learn. The required Local Cash Match for this program is 100%.					
Preschool Pilot Grant (67615G)	0/0.0	$236,846	$0	$236,846	$0
The Virginia Department of Education Preschool Pilot Initiative allows Fairfax County to offer quality early childhood experiences and services to at-risk four-year-old children throughout Fairfax County.					

Fund 102
Federal/State Grant Fund

FY 2009 ANTICIPATED GRANT AWARDS

			SOURCES OF FUNDING		
PROGRAM	**FY 2009 GRANT FUNDED POSITIONS/SYE**	**FY 2009 TOTAL PROJECTED FUNDING**	**GENERAL FUND**	**FEDERAL/ STATE**	**OTHER**
Infant and Toddler Expansion (67617G)	0/0.0	$100,000	$0	$0	$100,000
The grant is designed to support the development and implementation of initiatives to increase and improve the quality of early care and education services provided for infants and toddlers in the Commonwealth.					
Sexual Assault Treatment and Prevention (75030G)	3/1.5	$81,053	$0	$81,053	$0
The Department of Criminal Justice Services provides funding through federal Victims of Crime Act (VOCA) monies to provide trauma recover treatment for victims of sexual assault and outreach to community groups and service provider to expand their knowledge of sexual violence issues and available services within the community. This grant supports 3/1.5 SYE positions.					
V-Stop (75053G)	1/0.5	$18,803	$0	$18,803	$0
The Department of Criminal Justice Services provides funding through federal Violence Against Women Act (VAWA) monies to provide one part-time volunteer coordinator for the Victim Assistance Network (VAN). Volunteers are then trained to staff VAN's 24-hour hotline for sexual and domestic violence calls, facilitate domestic violence and sexual assault supports groups, provide community education and assist with office duties. This grant supports 1/0.5 SYE positions.					
Domestic Violence Crisis (75063G)	0/0.0	$24,037	$0	$24,037	$0
The Virginia Department of Social Services provides funding to assist victims of domestic violence and their families who are in crisis. The grant supports one apartment unit at the Women's Shelter, as well as basic necessities such as groceries and utilities.					
TOTAL – DEPARTMENT OF FAMILY SERVICES	**229/225.5**	**$25,109,154**	**$2,429,412**	**$21,847,297**	**$832,445**
Health Department					
Immunization Action Plan (71006G)	0/0.0	$67,843	$0	$67,843	$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding immunizations for children from low-income families within the community.					
Women, Infants, and Children (71007G)	22/22.0	$1,618,970	$0	$1,618,970	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under the age of five.					
Perinatal Health Services (71010G)	3/3.0	$260,505	$0	$260,505	$0
The U.S. Department of Health and Human Services Perinatal Health Services Grant provides nutrition counseling for low-income pregnant women to reduce the incidence of low birth weight in Fairfax County. Funding is also used to support Alpha-fetal protein testing.					
Anonymous Test Site (71011G)	0/0.0	$18,000	$0	$18,000	$0
Funding from the Virginia Department of Health for the Anonymous Test Site Grant provides confidential information on HIV/AIDS and the location of facilities where HIV/AIDS tests are given. A testing clinic is held weekly where clients can receive testing and counseling without having to give their names.					
Tuberculosis Grant (71014G)	2/2.0	$140,000	$0	$140,000	$0
The Centers for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provide funding to coordinate tuberculosis case investigation, case management, and reporting activity for Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.					

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Fund 102
Federal/State Grant Fund

FY 2009 ANTICIPATED GRANT AWARDS

			SOURCES OF FUNDING		
PROGRAM	FY 2009 GRANT FUNDED POSITIONS/SYE	FY 2009 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Emergency Preparedness and Response (EP&R) for Bioterrorism Grant (71025G)	2/2.0	$199,900	$0	$199,900	$0
The Centers for Disease Control provide funding for Focus Area A of the Bioterrorism Grant through the Virginia Department of Health to fund a position that serves the Fairfax/Falls Church Health District. The major goal is to have an emergency response plan that is coordinated with local agencies, hospitals, physicians, and laboratories in the County and the region. For FY 2009, total projected funding for Focus Area A is $114,134 for 1/1.0 SYE grant position. The Centers for Disease Control provide funding for Focus Area B of the Bioterrorism Grant through the Virginia Department of Health to fund a district epidemiologist who will provide surveillance and investigation of general communicable diseases, disease outbreaks and other diseases of public health significance in the County and region. For FY 2009, total projected funding for Focus Area B is $85,766 for 1/1.0 SYE grant position.					
Community Arthritis Prevention and Control Project (71027G)	0/0.0	$10,000	$0	$10,000	$0
The Centers for Disease Control provide funding through the Virginia Department of Health for a Community Arthritis Prevention and Control Project. The purpose of the project is to increase understanding of arthritis in some of its most common forms, to educate the community about the benefits of evidence-based intervention programs and select the interventions best suited for people with arthritis in Fairfax County, and to develop private and public partnerships to assist in promoting and marketing the availability of the programs.					
Pandemic Influenza Grant (71028G)	0/0.0	$211,559	$0	$211,559	$0
The Centers for Disease Control and Prevention provide funding through the Virginia Department of Health for the purpose of supporting pandemic influenza preparedness and response. The intended use of this funding is to enhance the current pandemic influenza planning activities in Fairfax County. Fairfax County has taken a coordinated approach in pandemic influenza planning, which includes planning and outreach activities and working with partners in hospitals and private practice.					
TOTAL – HEALTH DEPARTMENT	**29/29.0**	**$2,526,777**	**$0**	**$2,526,777**	**$0**
Circuit Court and Records					
Circuit Court Preservation Grant (80002G)	0/0.0	$11,328	$0	$11,328	$0
The Supreme Court of Virginia provides funding whereby loose court papers can be digitally reformatted and converted to security microfilm, allowing for preservation and permanent retention. The Library of Virginia is responsible for the conversion process, but as part of the grant, funding is awarded to the Circuit Court for supplies and limited-term support.					
Alternative Dispute Resolution/Neutral Case Evaluation Grant (80003G)	1/1.0	$40,426	$0	$40,426	$0
The Supreme Court of Virginia Alternative Dispute Resolution/Neutral Case Evaluation Grant provides funding for settlement conferences which allow judges and attorneys to settle lawsuits prior to trial.					
TOTAL – CIRCUIT COURT AND RECORDS	**1/1.0**	**$51,754**	**$0**	**$51,754**	**$0**
Juvenile and Domestic Relations District Court					
Evening Reporting Center Grant (81022G)	**1/1.0**	**$114,299**	**$28,575**	**$85,724**	**$0**
The Virginia Department of Criminal Justice Services has awarded funds to establish an Evening Reporting Center. The goal of the program is to provide a community-based alternative to detention for moderate and high-risk youth currently on probation who might otherwise be detained pending further court action. The 30 day program will provide highly structured group activities during the high-risk time period between 3 p.m. and 7 p.m., develop skills in youth that will support pro-social behaviors, and repair harm done to the community by providing community service opportunities. The project a is collaboration between the Juvenile and Domestic Relations District Court, the Department of Community and Recreation Services, the Department of Systems Management, Adult Detention Services and Fairfax County Public Schools. It should be noted that 1/1.0 SYE position supporting this grant is located in Agency 50, Department of Community and Recreation Services.					

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Federal/State Grant Fund

FY 2009 ANTICIPATED GRANT AWARDS

			SOURCES OF FUNDING		
PROGRAM	FY 2009 GRANT FUNDED POSITIONS/SYE	FY 2009 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
General District Court					
Comprehensive Community Corrections Act Grant (85006G)	**10/9.5**	**$651,838**	**$0**	**$651,838**	**$0**
The Court Services Division of the General District Court provides pre-trial and post-trial supervision of defendants and offenders in the community as mandated by the Comprehensive Community Corrections Act (CCCA) Grant. This award from the Virginia Department of Criminal Justice Services will continue to support 10/9.5 SYE grant positions that provide pretrial services, including supervision of staff in the Court Services Division and client services in the General District Court, and provide probation services in the General District Court and the Juvenile and Domestic Relations District Court.					
Police Department					
Seized Funds (90002G)	0/0.0	$1,029,878	$0	$1,029,878	$0
The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures stemming from illegal narcotics activity. The program serves residents of Fairfax County.					
Victim Witness Assistance (90016G)	5/5.0	$178,460	$17,846	$160,614	$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Assistance Program. This award provides funding to ensure that staffing levels are adequate to provide services.					
Justice Assistance Grant (formerly Local Law Enforcement Block Grant) (90019G)	0/0.0	$103,476	$0	$103,476	$0
Formerly the Local Law Enforcement Block Grant program, the Justice Assistance Grant provides funding for the purpose of reducing crime and improving public safety. The program serves the residents of Fairfax County through the acquisition of equipment and technology and through personnel services funding to support law enforcement.					
Someplace Safe (90025G)	1/1.0	$59,570	$14,893	$44,677	$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Unit's "Someplace Safe" Program, which provides a police response to domestic violence cases in Fairfax County. Required Local Cash Match for this program is 25 percent.					
Bulletproof Vest Program (90031G)	0/0.0	$94,080	$47,040	$47,040	$0
The U.S. Department of Justice, Bureau of Justice Assistance provides funding for the purchase of new or replacement ballistic vests for the protection of sworn law enforcement officers. One vest may be purchased per officer per year under the provisions of this program. Required Local Cash Match for this program is 50 percent.					
COPS Technology Program (90052G)	0/0.0	$500,000	$0	$500,000	$0
The U.S. Department of Justice provides grant funding for the continued development of technologies and automated systems that help law enforcement agencies prevent, respond to and investigate crime.					
OJJDP Congressional Earmark-Gangs (90054G)	2/2.0	$302,105	$0	$302,105	$0
The U.S. Congress appropriates this funding for the Congressional District Gang Task Force. The purpose of the grant is to provide assistance to jurisdictions within the district in prosecuting and impacting gang activity through directed investigation and intelligence activity.					
DCJS-Byrne Grant for Crime Analysis (90058G)	0/0.0	$76,325	$19,082	$57,243	$0
The Virginia Department of Criminal Justice Services provides this funding for equipment to enhance the crime analysis function of the Fairfax County Police Department. There is a required Local Cash Match of 25 percent.					
DCJS-Byrne Grant for Recruiting and Retention (90064G)	0/0.0	$20,000	$5,000	$15,000	$0
The Virginia Department of Criminal Justice Services provides funding to improve recruitment and retention of law enforcement officers. There is a required Local Cash Match of 25 percent.					

Fund 102
Federal/State Grant Fund

FY 2009 ANTICIPATED GRANT AWARDS

			SOURCES OF FUNDING		
PROGRAM	FY 2009 GRANT FUNDED POSITIONS/SYE	FY 2009 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
DMV Traffic Safety Programs (90067G)	0/0.0	$120,000	$0	$120,000	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support the cost of an information and enforcement program targeting proper attention to traffic safety laws in Fairfax County. It should be noted that this grant reflects the totals formerly funded under seven separate grants, as the DMV chose to consolidate grant programs previously awarded separately into a single grant. The seven grants that have been consolidated include: 90022G (Smooth Operator), 90039G (District Challenge), 90043G (Click It or Ticket), 90044G (Speed/Racing Abatement), 90060G (Operation Strikeforce), 90061G (Pedestrian Safety), and 90063G (Traffic Safety Training Programs).					
Justice Assistance Grant (JAG) (90068G)	0/0.0	$125,200	$0	$125,200	$0
U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Assistance funds a Leadership Development and Training Certificate program for a limited number of law enforcement personnel through American University					
TOTAL – POLICE DEPARTMENT	**8/8.0**	**$2,609,094**	**$103,861**	**$2,505,233**	**$0**
Fire and Rescue Department					
Virginia Department of Fire Programs Fund Award (92001G)	9/9.0	$2,525,000	$0	$2,525,000	$0
The Fire Programs Fund award provides funding for: fire services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the towns of Clifton and Herndon.					
Two-for-Life/Four-for-Life (92004G)	0/0.0	$800,000	$0	$800,000	$0
The Virginia Department of Health, Division of Emergency Services Two-for-Life Program is funded from the $2 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the Commonwealth for local jurisdictions for emergency medical services purposes, including the training of Emergency Medical Services (EMS) personnel and the purchase of necessary equipment and supplies. Funds are allocated based on the vehicle registrations processed in each locality. Effective July 2002, the amount collected was changed to $4 per vehicle. However, all additional funds were retained by the Commonwealth for the first two disbursement periods. In FY 2006, the third disbursement period, the Commonwealth retained $3.45 million, thereby only partially increasing the local share. In FY 2007, it is anticipated that approximately $1.0 million will be retained. In FY 2008, it is anticipated that the full disbursement will be received.					
Assistance to Firefighters Act Grant Program (92020G)	0/0.0	$735,000	$147,000	$588,000	$0
The primary goal of the Assistance to Firefighters Grants is to meet the firefighting and emergency response needs of fire departments and nonaffiliated emergency medical services organizations. Awards are made to local fire departments on a competitive basis. Eligible categories for a specific award period are determined by the Federal Emergency Management Agency (FEMA). Categories include training, wellness and fitness programs, vehicles, equipment, personal protective equipment, and fire prevention programs. Required Local Cash Match for this program is 30 percent.					
VFSB Training Mini-Grant (92024G)	0/0.0	$15,000	$5,000	$10,000	$0
The Virginia Fire Services Board awards “Mini-Grants” from the interest earned by the Fire Programs Fund. Guidelines restrict grants to projects that will positively impact and/or further fire service training within the Commonwealth. The amount of a local cash match is optional; however, applications are more competitive based on the availability of matching funds. The Local Cash Match for this grant is 50%.					
Urban Search and Rescue (92100G Series)	3/3.0	$900,000	$0	$900,000	$0
The responsibilities and procedures for national urban search and rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between the Federal Emergency Management Agency (FEMA) and the County. Funding is provided to enhance, support and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies.					

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			SOURCES OF FUNDING		
PROGRAM	FY 2009 GRANT FUNDED POSITIONS/SYE	FY 2009 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Urban Search and Rescue Activations (92200G Series)	0/0.0	$1,000,000	$0	$1,000,000	$0
The responsibilities and procedures for national urban search and rescue activities provided by the Department's Urban Search and Rescue Team and National Medical Emergency Response Team are identified in memorandums of agreement with the Federal Emergency Management Agency (FEMA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to activations are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1) and the National Medical Emergency Response Team.					
International Urban Search and Rescue (92300G Series)	6/6.0	$1,100,000	$100,000	$1,000,000	$0
A memorandum with the U.S. Agency for International Development (USAID), Office of Foreign Disaster Assistance (OFDA) exists to provide emergency urban search and rescue services internationally. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies. The last year of a five-year agreement is anticipated to begin in FY 2007. The total value of this agreement over the five-year grant period (exclusive of deployment costs) exceeds $3,000,000. Application will be made to enter into another multi-year agreement and it is anticipated that OFDA will make the base year award in FY 2008. Based on the current award, required Local Cash Match for this program is 10 percent of personnel-related costs, including overtime.					
International Urban Search and Rescue Activations (92400G Series)	0/0.0	$1,000,000	$0	$1,000,000	$0
The responsibilities and procedures for international urban search and rescue activities provided by the Department's Urban Search and Rescue Team are identified in a memorandum of agreement with the Office of Foreign Disaster Assistance (OFDA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (USAID SAR 1).					
TOTAL – FIRE AND RESCUE DEPARTMENT	**18/18.0**	**$8,075,000**	**$252,000**	**$7,823,000**	**$0**
Emergency Preparedness					
Department of Homeland Security First Responder Programs	**0/0.0**	**$10,000,000**	**$0**	**$10,000,000**	**$0**
The Department of Homeland Security (DHS) funds several initiatives to support state and local emergency preparedness efforts through its First Responder Programs, including the Urban Areas Security Initiative (UASI) program and Homeland Security Grant Program. The purpose of the UASI program is to allow local governments to enhance capabilities in the areas of law enforcement, emergency medical services, emergency management, fire service, public works, public safety communications, and public health through the purchase of response equipment that will be necessary to prepare for and respond to emergencies arising out of terrorist or other mass casualty events affecting public safety. The purpose of the Homeland Security Grant Program is to enhance the capacity of state and local emergency responders to prevent, respond to and recover from a weapons of mass destruction terrorism incident involving chemical, biological, radiological, nuclear and explosive devices and cyber attacks. The Homeland Security Grant Program combines several previous grants into one program, including the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Grant program. It is anticipated that Fairfax County will receive at least $10,000,000 in FY 2008 through the DHS First Responder Programs.					

Fund 102
Federal/State Grant Fund

FY 2009 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	**FY 2009 GRANT FUNDED POSITIONS/SYE**	**FY 2009 TOTAL PROJECTED FUNDING**	**GENERAL FUND**	**FEDERAL/ STATE**	**OTHER**
Fund 102 Summary					
Reserve for Anticipated Grants (subtotal of grants in above table)	*319/315.0*	*$65,395,665*	*$3,018,694*	*$59,266,938*	*$3,110,033*
Reserve for Unanticipated Grants	*0/0.0*	*$1,075,000*	*$75,000*	*$1,000,000*	*$0*
TOTAL RESERVES	*319/315.0*	**$66,470,665**	**$3,093,694**	**$60,266,938**	**$3,110,033**
TOTAL APPROPRIATED DIRECTLY TO AGENCIES	*0/0.0*	*$668,635*	*$668,635*	*$0*	*$0*
TOTAL FUND[1]	**319/315.0**	**$67,139,300**	**$3,762,329**	**$60,266,938**	**$3,110,033**

[1] The total number of grant positions in Fund 102, Federal/State Grant Fund, includes 3/3.0 SYE additional positions (1/1.0 SYE Training and Exercise Coordinator, 1/1.0 SYE NIMS Compliance Manager and 1/1.0 SYE Security Analyst) that are not summarized in the *Anticipated Grant Awards* table. These positions in the Office of Emergency Management are associated with the Urban Areas Security Initiative Grant (02917G) and the Metropolitan Medical Response System (02919G). Although additional grant funding for these positions is not anticipated in FY 2009, the grant periods for awards already received extend through FY 2009, thus allowing the positions to continue through FY 2009. Therefore, the overall position total in Fund 102, Federal/State Grant Fund, is 322/318.0 SYE.

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Fund 102
Federal/State Grant Fund

Agency Position Summary

322 Grant Positions / 318.0 Grant Staff Years

Position Detail Information

OFFICE OF THE COUNTY EXECUTIVE

Project Discovery (02003G)

1	Management Analyst III
1	Position
1.0	Staff Year

OFFICE OF HUMAN RIGHTS

EEOC (39005G)

3	Human Rights Specialists II
1	Administrative Assistant I
4	Positions
4.0	Staff Years

DEPARTMENT OF TRANSPORTATION

Marketing and Ridesharing Program (40001G)

1	Information Officer III
1	Transportation Planner II
1	Graphic Artist III
1	Planning Technician I
2	Administrative Assistants II
6	Positions
6.0	Staff Years

Employer Outreach Program (40013G)

1	Transportation Planner II
1	Transportation Planner I
2	Positions
2.0	Staff Years

Dulles Corridor Enhancements (40016G)

1	Transportation Planner II
1	Position
1.0	Staff Year

Base Realignment and Closure Act (BRAC) (40021g)

2	Transportation Planner III
1	Transportation Planners IV
1	Planner I (DPZ)
1	Planner II (DPZ)
1	Planner III (DPZ)
6	Positions
6.0	Staff Years

DEPARTMENT OF COMMUNITY AND RECREATION SERVICES

Youth Smoking Prevention (50009G)

1	Park/Recreation Specialist I
1	Position
1.0	Staff Year

Joey Pizzano Memorial Fund (50012G)

1	Park/Recreation Specialist I
1	Position
1.0	Staff Year

Evening Reporting Center (81022G)

1	Park/Recreation Specialist I
1	Position
1.0	Staff Year

DEPARTMENT OF FAMILY SERVICES

WIA Adult Program (67300G)

1	Program Manager
2	Human Service Workers IV
6	Human Service Workers III
3	Administrative Assistants II
12	Positions
12.0	Staff Years

WIA Youth Program (67302G)

1	Human Service Worker IV
5	Human Service Workers II
1	Administrative Assistant II
7	Positions
7.0	Staff Years

WIA Dislocated Worker Program (67304G)

1	Management Analyst II
1	Human Service Worker IV
10	Human Service Workers III
12	Positions
12.0	Staff Years

Fraud FREE Program (67312G)

2	Human Service Workers III
2	Human Service Workers II
4	Positions
4.0	Staff Years

Virginia Serious and Violent Offender Re-Entry (VASAVOR) (67321G)

1	Human Service Worker III
1	Position
1.0	Staff Year

Fairfax Bridges to Success (67325G)

2	Human Service Workers III
1	Human Service Worker II
3	Positions
3.0	Staff Years

Inova Health System (67329G)

1	Human Service Worker IV
1	Human Service Worker III
7	Human Service Workers II
1	Administrative Assistant II
10	Positions
10.0	Staff Years

Independent Living Initiatives (67500G)

1	Social Worker III
1	Position
1.0	Staff Year

Foster and Adoptive Parent Training (67501G)

3	Social Workers III
1	Social Worker II
4	Positions
4.0	Staff Years

Community Housing and Resource Program (67503G)

1	Management Analyst III
1	Administrative Assistant II
2	Positions
2.0	Staff Years

VISSTA (67510G)

1	Management Analyst III
5	Administrative Assistants IV
6	Positions
6.0	Staff Years

Foster Care and Adoption Staffing (67513G)

1	Senior Social Work Supervisor
1	Management Analyst I
9	Social Workers III
7	Social Workers II
1	Human Services Coordinator II
3	Administrative Assistants III
22	Positions
22.0	Staff Years

Title IV-E Reasonable and Necessary) (67515G)

4	Management Analsyts III
1	Social Work Supervisor III
1	Social Work Supervisor
11	Social Workers III
1	Social Worker I
1	Administrative Assistant IV
1	Administrative Assistant II
20	Positions
20.0	Staff Years

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Fund 102
Federal/State Grant Fund

Promoting Safe and Stable Families (67516G)

1	Management Analyst II, PT
3	Social Workers III
3	Social Workers II
1	Human Services Coordinator II
1	Administrative Assistant II
9	Positions
8.5	Staff Years

Program Improvement Plan (67517G)

2	Social Workers III
1	Human Services Coordinator II
3	Positions
3.0	Staff Years

USDA Child Care Food Program (67600G)

1	Child Care Specialist III
3	Child Care Specialists I, 2 PT
1	Business Analyst II
1	Administrative Assistant V
2	Administrative Assistant IV
8	Positions
7.5	Staff Years

Head Start Federal Program (67602G)

1	Management Analyst III
1	Management Analyst II
1	Head Start Coordinator
1	Public Health Nurse III
3	Child Care Specialists II
1	Child Care Specialist I
3	Human Service Workers II
7	Day Care Center Teachers II
8	Day Care Center Teachers I
1	Day Care Center Aide, PT
2	Administrative Assistants IV
1	Administrative Assistant III
1	Human Services Assistant
1	Cook's Aide
32	Positions
31.5	Staff Years

Virginia Preschool Initiative (67604G)

1	Child Care Specialist II
1	Position
1.0	Staff Year

Child Care Assist. Program (67605G)

1	Child Care Program Adm. I
1	Business Analyst II
1	Business Analyst I
1	Child Care Specialist II
10	Child Care Specialists I
2	Human Service Worker sII
14	Human Service Workers I
6	Human Services Assistants
1	Administrative Assistant III
1	Administrative Assistant II
38	Positions
38.0	Staff Years

VIEW Day Care (67607G)

2	Child Care Specialists III
2	Day Care Center Teachers I
4	Positions
4.0	Staff Years

Early Head Start (67610G)

1	Head Start Coordinator
1	Business Analyst I
1	Child Care Specialist III
3	Child Care Specialists II
6	Child Care Specialists I
5	Day Care Center Teachers II
6	Day Care Center Teachers I
1	Administrative Assistant III
1	Cook's Aide
25	Positions
25.0	Staff Years

Smart Beginnings Sustainabilities Grant (67614G)

1	Child Care Specialist III
1	Position
1.0	Staff Year

Sexual Assault Treatment and Prevention (75030G)

3	Mental Health Therapists, PT
3	Positions
1.5	Staff Years

V-Stop (75053G)

1	Volunteer Services Coordinator, PT
1	Positions
0.5	Staff Years

HEALTH DEPARTMENT

WIC (71007G)

1	Nutrition Program Supervisor
1	Sr. Public Health Nutritionist
7	Public Health Nutritionists
7	Nutritionist Assistants
6	Administrative Assistants II
22	Positions
22.0	Staff Years

Perinatal Health Services (71010G)

3	Human Services Assistants
3	Positions
3.0	Staff Years

Tuberculosis Grant (71014G)

1	Public Health Nurse III
1	Human Services Assistant
2	Positions
2.0	Staff Years

EP&R for Bioterrorism Grant (71025G)

1	Management Analyst III
1	Management Analyst II
2	Positions
2.0	Staff Years

CIRCUIT COURT AND RECORDS

Neutral Case Evaluation (80003G)

1	Administrative Assistant IV
1	Position
1.0	Staff Year

JUVENILE AND DOMESTIC RELATIONS DISTRICT COURT

Evening Reporting Center (81022G)

1	Probation Counselor III
1	Position
1.0	Staff Year

GENERAL DISTRICT COURT

CCCA Grant (85006G)

1	Probation Counselor III
6	Probation Counselors II
1	Probation Supervisor I
1	Administrative Assistant II
1	Administrative Assistant III, PT
10	Positions
9.5	Staff Years

POLICE DEPARTMENT

Victim Witness Assistance (90016G)

1	Probation Counselor III
3	Probation Counselors II
1	Human Services Assistant
5	Positions
5.0	Staff Years

Someplace Safe (90025G)

1	Probation Counselor II
1	Position
1.0	Staff Year

OJJDP Congressional Earmark-Gangs (90054G)

1	Police Second Lieutenant
1	Police Officer II
2	Positions
2.0	Staff Years

FIRE AND RESCUE DEPARTMENT

Fire Programs (92001G)

1	Fire Battalion Chief
2	Fire Lieutenants
1	Management Analyst I
1	Fire Technician
1	Firefighter
2	Life Safety Education Specialists
1	Photographic Specialist
9	Positions
9.0	Staff Years

Urban Search & Rescue (92105G)

1	Accountant III
1	Fire Technician
1	Administrative Assistant III
3	Positions
3.0	Staff Years

Fund 102
Federal/State Grant Fund

International Search & Rescue (92304G)

1	Fire Battalion Chief
1	Program and Procedures Coord.
1	US&R Training Coordinator
1	US&R Data and Records Coord.
1	Administrative Assistant IV
1	Warehouse Specialist
6	Positions
6.0	Staff Years

OFFICE OF EMERGENCY MANAGEMENT

Urban Areas Security Initiative Grant (02917G)

1	NIMS Compliance Manager
1	Training and Exercise Coord.
2	Positions
2.0	Staff Years

Metropolitan Medical Response System/ UASI (02919G)

1	Security Analyst
1	Position
1.0	Staff Year

PT Denotes Part Time

Documents Menu

Fund 102
Federal/State Grant Fund

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 102, Federal/State Grant Fund**

	FY 2007 Actual[1]	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Advertised Budget Plan[2]
Beginning Balance[3]	**$23,237,963**	**$257,130**	**$23,971,695**	**$3,666,291**
Revenue:				
Federal Funds	$43,790,804	$15,074	$83,775,699	$0
State Funds	10,612,928	0	2,691,977	0
Other Match	2,923,697	652,421	4,348,207	668,635
Other Non-profit Grants	138,007	0	146,608	0
Seized Funds	1,206,188	0	0	0
Interest - Seized Funds	75,725	0	0	0
Interest - Fire Programs Funds	225,542	0	0	0
Miscellaneous Revenue	812,961	0	395,561	0
Reserve for Estimated Grant Funding	0	53,631,064	23,157,411	63,376,971
Total Revenue	$59,785,852	$54,298,559	$114,515,463	$64,045,606
Transfers In:				
General Fund (001)				
Local Cash Match	$2,479,020	$0	$2,369,852	$0
Reserve for Estimated Local Cash Match	1,997,184	4,293,491	1,923,639	1,093,694
Total Transfers In	$4,476,204	$4,293,491	$4,293,491	$1,093,694
Total Available	**$87,500,019**	**$58,849,180**	**$142,780,649**	**$68,805,591**

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Fund 102
Federal/State Grant Fund

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 102, Federal/State Grant Fund**

	FY 2007 Actual[1]	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Advertised Budget Plan[2]
Expenditures:				
Emergency Preparedness[4]	$16,247,908	$0	$17,730,994	$0
Office of County Executive	282,293	0	464,115	0
Capital Facilities	5,618,416	0	24,961,249	0
Department of Housing and Community Development	1,170,114	0	2,402,432	0
Office of Human Rights	105,352	0	434,957	0
Department of Transportation	990,997	0	3,903,091	0
Department of Community and Recreation Services	334,422	0	198,556	0
Fairfax County Public Library	87,064	0	82,487	0
Department of Family Services	23,341,225	0	27,580,909	0
Department of Systems Management for Human Services	12,437	0	123,744	0
Health Department	2,434,390	0	3,326,453	0
Circuit Court and Records	43,171	0	48,306	0
Juvenile and Domestic Relations District Court	313,660	0	2,600,331	0
Commonwealth's Attorney	2,102	0	275,710	0
General District Court	615,237	0	700,333	0
Police Department	6,440,451	667,495	10,148,355	668,635
Office of the Sheriff	20,071	0	16,484	0
Fire and Rescue Department	5,469,014	0	15,216,594	0
Unclassified Administrative Expenses	0	57,924,555	30,899,258	66,470,665
Total Expenditures	$63,528,324	$58,592,050	$141,114,358	$67,139,300
Total Disbursements	**$63,528,324**	**$58,592,050**	**$141,114,358**	**$67,139,300**
Ending Balance[5]	**$23,971,695**	**$257,130**	**$1,666,291**	**$1,666,291**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $1,433,091 in revenues and $754,722 in expenditures has been reflected as an increase to FY 2007 revenues and expenditures to accurately record revenues and expenditures. This impacts the amount carried forward resulting in a net decrease of $2,187,813 to the *FY 2008 Revised Budget Plan*. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] The FY 2009 Advertised Budget Beginning Balance reflects $2,000,000 in available Local Cash Match carried over from previous years. It should therefore be noted that although the FY 2009 anticipated need for Local Cash Match is $3,093,694, only $1,093,694 has been budgeted as the General Fund transfer for Local Cash Match. Savings of $2,000,000 will be identified as part of the *FY 2008 Carryover Review* from current Local Cash Match sources.

[3] The *FY 2008 Revised Budget Plan* Beginning Balance reflects $8,849,809 in Local Cash Match carried over from FY 2007, including $3,031,601 in Local Cash Match previously appropriated to agencies but not yet expended and $5,818,208 in the Reserve for Estimated Local Cash Match consisting of the balance of the Reserve not used during FY 2007 plus Local Cash Match returned to the Reserve as the result of grant closeouts. Thus, the total Reserve for Estimated Local Cash Match in FY 2007 is $7,741,847.

[4] Emergency Preparedness grant funding is reflected as a separate category in order to centrally identify grant funds earmarked for security and emergency preparedness requirements. Agencies involved in this effort include the Office of Public Affairs, Department of Purchasing and Supply Management, Facilities Management Department, Department of Public Works and Environmental Services, Department of Transportation, Department of Family Services, Department of Information Technology, Health Department, Police Department, Office of the Sheriff, Fire and Rescue Department, and the Office of Emergency Management.

[5] The Ending Balance in Fund 102, Federal/State Grant Fund, fluctuates primarily due to timing, as some revenues received late in the fiscal year have not been by spent by June 30 as the time period for spending grant funds often continues beyond the end of the fiscal year.

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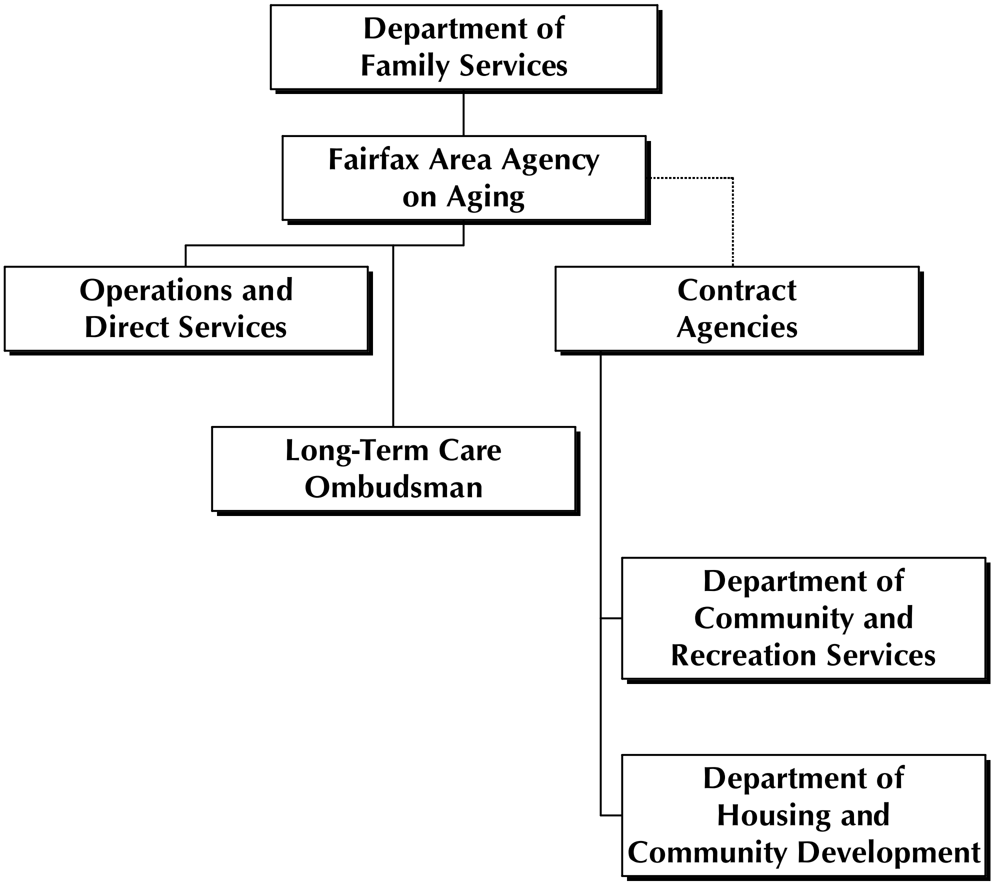
Fund 103
Aging Grants and Programs



Mission

To promote and sustain a high quality of life for older persons residing in Fairfax County by offering a mixture of services, provided through the public and private sectors, that maximize personal choice, dignity and independence.

Focus

Fund 103, Aging Grants and Programs, serves as the fiscal entity for federal and state grants awarded to the County primarily through the Virginia Department for the Aging. Grant funds are received and administered by the Fairfax Area Agency on Aging (AAA), part of the Adult and Aging Division within the Department of Family Services. With additional support from the County, these funds provide the following types of community-based services: case management/consultation services, legal assistance, insurance counseling, transportation, information and referral, volunteer services, home-delivered meals, nutritional supplements, congregate meals, fan care and cooling assistance, and services for and support to caregivers of older adults. In addition, the regional Northern Virginia Long-Term Care Ombudsman Program provides services to the residents of Alexandria, Arlington, Fairfax County, Fairfax City, Falls Church City, Loudoun County, Manassas, Manassas Park and Prince William County. For those older adults who cannot live independently in the community, staff and volunteers with the Northern Virginia Long-Term Care Ombudsman Program work with residents, families, and area nursing and assisted living facilities to provide information, assistance and mediation to ensure that residents' rights are being upheld.

Fund 103
Aging Grants and Programs

Deriving its purpose and structure from the Federal Older Americans Act, which established local area agencies on aging, the AAA exists to provide community leadership on aging issues and to promote community-based programs and activities that enhance the quality of life for elderly persons and their caregivers. In addition to playing a key role linking practice and policy, the AAA serves as the focal point for the network of County and private sector agencies serving older adults. The AAA helps older adults remain in the community through the administration and coordination of social service programs for older persons whose needs are varied and may require intervention by one or more agency programs.

The Fairfax Area Commission on Aging (COA), appointed by the Board of Supervisors and the cities of Fairfax and Falls Church, serves as the official advisory body to the Fairfax Area Agency on Aging, the Board of Supervisors and the City Councils of Fairfax and Falls Church regarding local long-term care issues, legislative concerns, fiscal requirements, and program and policy issues. The COA has responsibility for tracking the success of the Board of Supervisors 50+ Action Plan, presenting an annual scorecard, and advising the Board of Supervisors about any aging-related issues. COA members are also represented on the Fairfax Long-Term Care Coordinating Council charged with implementing the strategic plan of the Citizen's Task Force for Long-Term Care.

Key driving forces of the Fairfax Area Agency on Aging's future direction is based on the *increasing numbers* of older adults, the *diversity* of older adults, the *increasing incidence of disabilities* among adults as they live longer, *supporting family caregivers*, and the *increasing number of persons eligible to retire* in this thriving business community.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Increasing public awareness;
- Connecting people to services;
- Promoting independent and supportive living;
- Improving an expanding long-term care workforce; and
- Creating a long-term care delivery system.

- Thirty years ago, people 65 and older were just over one-in-every 33 residents of Fairfax County, but by 2020 older adults will be more than one out of every nine residents. Persons age 65 and over are growing at a faster rate than the overall population of Fairfax County. By 2020, it is projected that there will be 138,600 persons age 65 and older living in Fairfax County, representing 11.6 percent of the total population.

- In 1980, more than 13 percent of older adults spoke a language other than English at home and by 2000 the number had more than doubled and continues to grow. From 1980 to 2000, the percentage of minorities in the older adult population increased from 6.4 to 18.3 percent. Although the older adult population is not as diverse as the general Fairfax County population, it is becoming more diverse.

- The incidence of disabilities among elderly persons – everything from arthritis to Alzheimer's – doubles every five years after the age of 65. Because the oldest baby boomers will turn 75 in 2021, the need for assistive services and programs will accelerate rapidly sometime after 2020.

- With increasing life expectancies, more of the working-age population is part of the "sandwich" generation, those caring for both children and elders. These caregivers may care for their elders for a longer period of time. Longevity also means there are older adults with their own health and financial needs caring for other older adults such as siblings and spouses. It is increasingly prevalent in the County that more grandparents are caring for a minor child and support to those grandparents as caregivers is different from the support needed to care for an aging spouse.

- Fairfax continues to be a great place for businesses to locate and thrive but the growth in Fairfax County's labor force is not expected to keep pace with the growth in jobs during the next two decades. Within Fairfax County government alone, almost one in every four employees will be eligible to retire within the next five years.

Documents Menu

The Long-Term Care Citizen's Task Force found that the greatest barrier to services is lack of information on existing services and how to access them and strongly recommended strategies to maximize service resources through information and communication. Improving communication, information, and awareness with a dramatically changing and diverse population as identified above are among the AAA's primary initiatives. Strategies to accomplish these initiatives include information and referral lines staffed by bilingual volunteers who receive ongoing training, educational seminars, resource fairs, and caregiver support groups conducted in languages other than English, recruiting volunteers from a variety of cultures to provide service to older adults and advocacy to older adults and their families, increasing large-print, taped, and translated resource materials, providing culturally sensitive and palatable meals and service delivery to persons receiving home-delivered meals and congregate meals, offering respite and support groups to family caregivers of older adults and to grandparents caring for grandchildren, and providing resource fairs for Baby Boomers considering volunteering while continuing in the workforce part-time or upon retirement.

Anticipating the Future

Fairfax 50+

Action Plan
2 · 0 · 0 · 7

Fairfax County Board of Supervisors'
Committee on Aging

A current and emerging focus for the AAA is the Board of Supervisors' Committee on Aging's 50+ Action Plan which includes recommendations on how to plan now for a more aging friendly community tomorrow. The AAA provides lead support to the on-going committee and has been designated by the Board to respond to community inquiries about its Action Plan.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative
Continue to provide staff support to the Board of Supervisors' Committee on Aging as initiatives and recommendations move forward.	☑	☑
Received the 2006 Human Rights Award from the Fairfax County Virginia Human Rights Commission for the Long-Term Care Volunteer Ombudsman Program. Volunteers enable long-term care residents to advocate for quality of care in their facility through weekly visits.	☑	
Develop a training program to include power-point presentation, exercises and handouts on the Long-Term Care Ombudsman Program, Resident's Rights and Subtle Abuse. The program will be on CD and provided to all 110 long-term care facilities in Northern Virginia for use during Residents' Rights Week and for training purposes, educating staff and enhancing the quality of life for residents of 10,803 beds in Northern Virginia, including 64 facilities in Fairfax and 5,923 residents.		☑

Fund 103
Aging Grants and Programs

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
Partnered with the Virginia Coalition for Culture Change and Goodwin House Bailey's Crossroads to provide a Culture Change seminar featuring an expert from the Centers for Medicare and Medicaid Services (CMS) to address how long-term care facilities can enhance the quality of life of residents while meeting regulatory guidelines mandated by law. Culture Change advocates for facilities to move toward a home environment and promotes residents rights and choices in a long-term care facility.	☑	
Cluster care model recognized in the report "The Maturing of America" sponsored by the National Association of Area Agencies on Aging (n4a), the MetLife Foundation, and the International City/County Management Association; recognized again in "A Blueprint for Action: Developing a Livable Community for All Ages."	☑	
Implemented a pilot program in the summer of 2007 among selected Congregate Meal Program sites to insure complete client confidentiality and improve efficiencies in communicating information on clients through an encrypted email system. The successful pilot facilitated DFS/IT in planning for a department-wide roll-out in the fall of 2007.	☑	
Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
The Family Caregiver program will continue to collaborate with public and private partners on initiatives such as respite, assisted transportation, Kinship Care and other caregiver services.	☑	☑
Participated in a high-level multi-agency transportation planning committee to recommend the most effective and efficient strategies to serve the older adult and disabled populations resulting from several local and regional transportation studies.	☑	
Community connection, vital to successful recruitment, placement, and support of volunteers, has been enhanced through a process redesign and improvement project of the AAA's Volunteer Unit, facilitated by the Department of Systems Management for Human Services since January 2007. Over 3,000 volunteers countywide are supported and the demand for volunteer services is increasing. Volunteer coordinators will be relocated to each region in order to better build community ties and better anticipate needs for volunteer services.	☑	☑
Planned with the Access Committee of the Long-Term Care Coordinating Council (LTCCC) for a Speaker's Program. A brochure has been developed and is being disseminated to community organizations. The AAA will handle all speaker request for topics such as community resources for older adults and persons with disabilities, mental health services, etc.	☑	☑

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Fund 103
Aging Grants and Programs

Maintaining Healthy Economies	**Recent Success**	**FY 2009 Initiative**
The Family Caregiver program will provide outreach to employers to help them set up programs and policies that will benefit employed family caregivers as well as the employer.		☑

Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Expanded the Vietnamese Meals on Wheels program from one initial route to three routes, improving the nutrition to more homebound elderly. A Middle Eastern Meals On Wheels pilot started in Fall 2007 at the Tysons Towers, a low-income congregate housing facility with a large population of elderly residents from the Middle East. Additional enhancements to the Meals on Wheels program will be made as funding and programming allow to address the growing diversity in the County.	☑	☑
Presented a conference workshop on Ethnic Home Delivered Meals for Diverse Elderly Populations at the n4a annual conference in San Francisco, CA in July 2007, sharing outreach strategies to diverse populations, benefits of culturally familiar food, and volunteer recruitment from ethnic communities.	☑	
Added two new home-delivered meals routes in the Centreville and Burke areas to address increased demand for nutritional services among homebound older adults in the County.	☑	
Customer satisfaction surveys were translated and administered to non-English-speaking participants in the Congregate Meals Program in FY 2007. Of the 707 surveys received, 422 or approximately 60 percent of the surveys were completed in Spanish, Farsi, Chinese, Korean, or Vietnamese.	☑	
Developed a Kinship Care Committee in partnership with other County offices and Fairfax County Public Schools and will continue to provide ongoing support groups for grandparents and other relatives raising minor children. Collaborated to: develop the "Resource Guide for Grandparents and Other Relatives Raising Children;" offer three separate respite days for kinship care families; and produce a kinship care video for Cable Channel 16.	☑	☑
AAA established a Korean Senior Information Line in the fall of 2006 offering Korean-speaking older adults access to information about services through trained bilingual volunteers. A partnership among the AAA, the Korean Community Service Center, and the Korean Central Senior Center, recruited additional volunteers to the program in May 2007.	☑	
Convened a Chinese focus group in January 2007 with 29 participants to identify the needs of the Chinese-speaking older adult population and provide ideas for outreach with translated materials. As a result, two groups formed to plan for a Chinese Senior Information Line and a Chinese Taxi Line, planned to begin in early 2008 and continue into FY 2009.	☑	☑

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Fund 103
Aging Grants and Programs

Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Outreach initiatives to the Vietnamese community have included seminars conducted in Vietnamese on County resources for caregivers, fall prevention and medication management. The AAA, in partnership with community organizations, has begun planning for a Vietnamese Senior Information Line that will continue in FY 2009.	☑	☑
In an effort to respond to a growing need for services and to utilize baby boomer volunteers, the AAA Volunteer Unit partnered with Fairfax County Libraries, Volunteer Fairfax, and the Retired and Senior Volunteer Program to host "Ventures Into Volunteering" in March 2007. More than 25 community and County agencies participated and over 200 potential volunteers attended. These events, including an event held in Fall 2007, will continue to be offered in other parts of the County.	☑	☑
Continue the Independent Living Project in partnership with INOVA HealthSystems, faith communities, and other County agencies to provide community outreach to older adults in Franconia/Rose Hill and Annandale. The program offers in-home assessments, information referral, fall prevention, exercise, and classes in cooking and food safety.	☑	☑
Offered Respite Days to grandparents and other relatives caring for children in November 2006 and in April 2007 in separate locations in the County to offer safe and fun child care so they are able to enjoy some free time. Community and Recreation Services coordinated a full day of activities for the children. Respite Days will expand to additional locations in FY 2009.	☑	☑
Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**
Convened and facilitated a collaborative public-private Universal Design Workgroup in Summer 2007 in response to the Board of Supervisor's request to encourage universal design as countywide policy. The following groups participated in the workshop: DFS Disabilities Services Planning & Development and Area Agency on Aging, DPWES, DHCD, FFCCSB, the Fairfax LTCCC, The Open Road Initiative, RPJ Housing, and a Universal Design consultant.	☑	
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to provide volunteer opportunities, recruitment, screening, training and support for over 2,000 volunteers providing more than 90,000 hours of service in FY 2007 valued at more than $1.5 million.	☑	☑
Following the Board of Supervisor's new volunteer leave benefit for County employees effective July 2007, the AAA Volunteer Unit hosted roundtable discussions for Volunteer Coordinators from County agencies to explore publicizing opportunities to volunteer in County agencies, attracting volunteers to County programs and encourage volunteering as a means of engaging in one's community.	☑	

Fund 103
Aging Grants and Programs

Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
The AAA's volunteer program responded to an increased need for volunteers to provide services to the growing number of Cluster Care clients. As of May 2007, 85 volunteers were providing services such as transportation, grocery shopping, and simple home repairs so that clients could remain at home and connected to their community through socialization with community volunteers.	☑	
Continue to implement the Cluster Care model of service delivery that incorporates task-based home care, greater emphasis on home-delivered meals, and volunteer services. As a result, DFS has realized significant savings that have been reinvested in other programs serving older adults and adults with disabilities.	☑	☑

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual[1]	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Grant	50/ 49	50/ 49	51/ 50	51/ 50
Expenditures:				
Personnel Services	$3,210,107	$3,501,107	$4,914,412	$3,834,810
Operating Expenses	2,968,127	3,412,973	4,775,265	3,672,458
Capital Equipment	0	0	0	0
Total Expenditures	**$6,178,234**	**$6,914,080**	**$9,689,677**	**$7,507,268**
Revenue:				
Federal	$1,503,878	$1,569,013	$2,153,795	$1,875,994
State	939,887	988,872	1,406,550	1,134,922
Project Income	518,626	381,233	454,558	381,233
Other Jurisdictions' Share of the Ombudsman Program	125,712	120,203	120,203	120,203
City of Fairfax	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306
Private Corporations	3,270	2,000	2,000	2,000
Total Revenue	**$3,160,692**	**$3,130,640**	**$4,206,425**	**$3,583,671**
Net Cost to the County	**$3,017,542**	**$3,783,440**	**$5,483,252**	**$3,923,597**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $35,367 has been reflected as an increase to FY 2007 expenditures to primarily redistribute expenditures between the Department of Family Services and Fund 103, Aging Grants and Programs accurately. This impacts the amount carried forward resulting in a net decrease of $35,367 to the *FY 2008 Revised Budget Plan*. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

Fund 103
Aging Grants and Programs

Position Summary

	OPERATIONS AND DIRECT SERVICES		**Home-Delivered Meals**		**Family Caregiver Support**
	Community-Based Social Services	1	Social Work Supervisor	1	Management Analyst II
2	Social Work Supervisors	1	Management Analyst II	1	Sr. Social Work Supervisor
1	Social Worker III	1	Social Worker III		
9	Social Workers II, 1 PT	5	Social Workers II		**LONG-TERM CARE OMBUDSMAN**
1	Management Analyst II				
1	Administrative Assistant II, PT		**Care Coordination for the Elderly Virginian**	1	Social Work Supervisor
1	Paralegal			5	Social Workers III
1	Communications Specialist III	1	Social Work Supervisor		
		1	Social Worker III		**DEPARTMENT OF COMMUNITY AND RECREATION SERVICES**
		2	Social Workers II		
	Congregate Meals	1	Mental Health Therapist		**Congregate Meals**
1	Management Analyst I	2	Public Health Nurses II	4	Park/Rec Specialists II
		1	Management Analyst II	5	Park/Rec Assistants
		1	Administrative Assistant II		

TOTAL POSITIONS
51 Grant Positions / 50.0 Grant Staff Years

PT Denotes Part-Time Positions

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$140,157**
  An increase of $140,157 in Personnel Services associated with salary adjustments is necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Federal and State Award Adjustments** **$145,216**
  A net increase of $145,216 is due to changes from federal and state revenue sources and other funding adjustments in the Title III-B Community-Based Social Services program. Specifically, there was a net increase of $102,814 in Personnel Services and $42,402 in Operating Expenses.

- **Program Year 2007 Funding** **($2,503,149)**
  A decrease of $2,528,531 is attributable to the carryover of unexpended FY 2007 grant funds in programs such as the Congregate Meals, Home-Delivered Meals and Community-Based Social Services programs to FY 2008 which is necessary to provide funding through Program Year 2007 which ended on September 30, 2007. An increase of $25,382 is due one-time reductions in federal and state funding allocations in Program Year 2007.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$2,810,964**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved carryover funding of $2,810,964 of which $2,528,531 is unexpended grants for Program Year 2007 and a net increase of $282,433 primarily due to revised federal and state funding allocations. A portion of the additional funding supports 1/1.0 SYE merit grant position in the Title III B, Community-Based Social Services grant.

Fund 103
Aging Grants and Programs

Key Performance Measures

Goal

To promote and sustain a high quality of life for older persons by offering a mixture of services, provided through the public and private sectors, which maximize personal choice, dignity and independence.

Objectives

- To maintain at 80 percent the percentage of elderly persons and adults with disabilities receiving case management services who continue to reside in their homes one year after receiving services.
- To maintain at 95 percent the percentage of older adults receiving community-based services who remain living in their homes rather than entering a long-term care facility after one year of service or information.
- To maximize personal health by serving nutritious meals so that 40 percent of clients receiving home-delivered meals and 80 percent of clients receiving congregate meals score at or below a moderate risk category on the Nutritional Screening Initiative, a risk tool.
- To meet the state standard by maintaining the percent of Adult Protective Services (APS) completed within 45 days at 90 percent or more.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Adult and Aging/Long-Term Care clients served	2,231	2,187	2,187 / 2,283	2,283	2,283
Clients served with community-based services (CBS)	5,726	7,712	6,608 / 6,578	6,578	6,578
Meals provided	462,049	505,520	525,142 / 570,614	570,614	570,614
APS Investigations conducted	610	632	600 / 818	818	818
Efficiency:					
Cost per Adult and Aging/Long-Term Care client	$4,200	$3,400	$4,994 / $2,823	$4,736	$4,785
Cost per CBS client	$152	$152	$159 / $132	$125	$125
Cost per meal	$12	$12	$14 / $9	$13	$13
Cost per investigation	$2,066	$2,180	$2,451 / $1,547	$1,872	$1,921
Service Quality:					
Percent of Adult and Aging/Long-Term Care clients satisfied with services	93%	85%	90% / 89%	90%	90%
Percent of CBS clients satisfied with the information and services	100%	93%	95% / 91%	95%	95%
Percent of clients satisfied with home-delivered meal quality and quantity (1)	NA	NA	NA / 81%	90%	NA
Percent of clients satisfied with congregate meal quality and quantity	96%	92%	90% / 87%	90%	90%
Investigations completed within the State standard of 45 days	581	620	540 / 802	736	736

Fund 103
Aging Grants and Programs

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Outcome:					
Percent of clients who remain in their homes after one year of services	82%	85%	80% / 87%	80%	80%
Percent of CBS clients who remain in their homes after one year of service or information	100%	97%	95% / 98%	95%	95%
Percent of clients served home-delivered meals who score at or below a moderate nutritional risk category	46%	47%	40% / 48%	40%	40%
Percent of clients served congregate meals who score at or below a moderate nutritional risk category	83%	87%	80% / 87%	80%	80%
Percent of investigations completed within 45 days	93%	98%	90% / 98%	90%	90%

(1) The home-delivered meal client satisfaction survey is administered periodically.

Performance Measurement Results

In FY 2007, the Adult and Aging Services Division surpassed its goals related to helping individuals continue to reside in their own homes. The percent of elderly and disabled clients who continued to reside in their homes after one year of receiving case management services was 87 percent, which is seven percentage points higher than the target of 80 percent. The percent of clients who remained in their homes rather than entering a long-term care facility after one year of receiving information or community-based services (CBS) was 98 percent, which is three percentage points higher than the target of 95 percent. The Adult and Aging Services Division met these goals primarily by coordinating services across the organization and with community partners, including volunteers, and by improving access to services. The cost per long-term care client decreased by 17 percent in FY 2007 to $2,823 due to the full implementation of cluster care task-based services, a new and more efficient model of service delivery that provides home-based care services based on the task to be performed rather than an hourly rate. The cost per CBS client also declined in FY 2007, from $152 to $132. It is anticipated that future costs will increase due to rate increases which have been absorbed by the department and an incentive premium. Home care providers are noting issues with retention of home care aides and with the complicated scheduling and management oversight required for task-based services. Additional rate increases will also be necessary in FY 2009.

The number of clients served in CBS in FY 2007 reflects a decrease of 14.7 percent from FY 2006 and slightly less than the estimate. This was due to opposing factors in two of the CBS programs. On the one hand, the Virginia Insurance Counseling and Assistance Program (VICAP) served 50 percent fewer clients in FY 2007, following the boom in FY 2006 with the launch of Medicare Part D and open enrollment through May 15, 2006. On the other hand, Information and Assistance increased service to clients in FY 2007 by 16 percent over those served in FY 2006 due to a higher degree of awareness and need for information and assistance and a larger number of inquiries resulting in referrals to Adult Protective Services.

The Adult and Aging Services Division once again surpassed its goal for improving the nutritional health of persons receiving nutrition services in FY 2007 with 48 percent of clients who received home-delivered meals, compared to a target of 40 percent, and 87 percent of clients who received congregate meals, compared to a target of 80 percent, scoring at or below moderate risk on the Nutritional Screening Initiative.

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The number of meals provided in the older adult nutrition programs exceeded the estimate by 8.7 percent and was up 12.9 percent, or more than 65,000 meals, from FY 2006. This is due to a 10.4 percent increase in Home-Delivered Meals associated with new ethnic meals routes, as well as the addition of regular routes, and an 11 percent increase in the need for Nutritional Supplements. At the same time, Congregate Meals increased by 15.7 percent, primarily due to two factors. One, there was a significant increase in the number of older adults attending congregate meal sites to connect with others who share their language, culture and special programs. Second, Braddock Glen, the Fairfax County Assisted Living Facility which serves residents three meals a day, opened in FY 2007.

It should be noted that the client satisfaction with the "meal quality and quantity" was 81 percent for Home-Delivered Meal clients, compared to 96 percent in FY 2004 (this client population is not surveyed every year) and is most likely due to a major change in survey methodology (different questions were asked, more specific to the meal quality and quantity versus courtesy of the volunteers as was surveyed in the past). In addition, 87 percent of Congregate Meal Program clients were satisfied with their meals, down from 92 percent in FY 2006, possibly due to an increasing ethnic client population with different food and nutritional needs, preferences, and expectations. Staff is working with the food vendors to improve meals to better meet the needs of clients receiving Home-Delivered Meals and Congregate Meals.

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Fund 103
Aging Grants and Programs

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 103, Aging Grants and Programs**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$1,180,191**	**$0**	**$1,699,812**	**$0**
Revenue:				
Federal Funds	$1,503,878	$1,569,013	$2,153,795	$1,875,994
State Funds	939,887	988,872	1,406,550	1,134,922
Project Income	518,626	381,233	454,558	381,233
Other Jurisdictions' Share of Ombudsman Program	125,712	120,203	120,203	120,203
City of Fairfax	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306
Private Corporations	3,270	2,000	2,000	2,000
Total Revenue	$3,160,692	$3,130,640	$4,206,425	$3,583,671
Transfer In:				
General Fund (001)	$3,537,163	$3,783,440	$3,783,440	$3,923,597
Total Transfer In	$3,537,163	$3,783,440	$3,783,440	$3,923,597
Total Available [1]	**$7,878,046**	**$6,914,080**	**$9,689,677**	**$7,507,268**
Grant Expenditures:				
67450G, Title III B, Community-Based Social Services	$959,845	$1,215,782	$1,863,550	$1,566,744
67451G, Title VII Ombudsman	464,525	464,161	540,747	449,630
67452G, Fee for Services/Homemaker	235,130	270,190	484,546	307,987
67453G, Title III C(1) Congregate Meals	1,975,185	2,373,941	3,391,911	2,433,360
67454G, Title III C(2) Home-Delivered Meals	1,473,655	1,464,780	1,927,347	1,586,274
Virginian[1]	858,470	755,929	915,722	771,415
67456G, Caregiver Support	211,424	369,297	565,854	391,858
Total Grant Expenditures	$6,178,234	$6,914,080	$9,689,677	$7,507,268
Total Disbursements	**$6,178,234**	**$6,914,080**	**$9,689,677**	**$7,507,268**
Ending Balance [2]	**$1,699,812**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $35,367 has been reflected as an increase to FY 2007 expenditures to accurately record expenditures in Fund 103, Aging Grants and Programs accurately. This impacts the amount carried forward resulting in a net decrease of $35,367 to the *FY 2008 Revised Budget Plan*. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] The *FY 2008 Revised Budget Plan* ending fund balance is $0 and reflects the utilization of the FY 2007 ending fund balance of $1,699,812 to partially offset grant expenditures in FY 2008 based on program year requirements.

Fund 104
Information Technology

Mission

Through the effective use of technology and service enhancements, provide quality customer service; improve the means of providing access to services electronically; expedite responses to citizen inquiries; improve operational efficiencies; increase performance capabilities; and ensure optimum management decisions.

Focus

Fund 104, Information Technology, was established in FY 1995 to strengthen centralized management of available resources by consolidating major Information Technology (IT) projects in one fund. A General Fund transfer, revenue from the State Technology Trust Fund, and interest earnings are sources for investment in Information Technology projects. In addition, the FY 2009 budget includes transfers from the Health Benefits Trust Fund and the Cable Communications Fund.

The County's technological improvement strategy has two key elements. The first element is to provide an adequate infrastructure of basic technology for agencies to use in making quality operational improvements and efficiencies. The second is to redesign business processes and apply technology to achieve large-scale improvements in service quality and achieve administrative efficiencies. The County’s long-term commitment to provide quality customer service through the effective use of technology is manifested in service enhancements, expedited response to citizen inquiries, improved operational efficiencies, better information for management decisions and increased performance capabilities.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Supporting mandated requirements;
- Leveraging prior investments;
- Enhancing County security;
- Improving service quality and efficiency; and
- Ensuring a current and supportable technology infrastructure.

In addition, the Senior Information Technology Steering Committee, which is comprised of the County Executive and senior County managers, adopted five IT priorities which guide the direction of this fund. They include:

- Mandated Requirements: Provide support for requirements enacted by the federal government, Commonwealth of Virginia or Board of Supervisors; are Court ordered or a result of County regulation changes.

- Completion of Prior Investments: Provide support for multi-year lease purchases, to implement a project phase or to complete a planned project.

- Enhanced County Security: Provide support for homeland security, physical security, information security and privacy requirements.

- Improved Service and Efficiency: Promote consolidated business practices; support more efficient government; optimize management and use of County assets and data; enhance systems to meet the expectations and needs of citizens; and promote service that can be provided through the Internet/ e-government. Includes corporate and strategic initiatives that add demonstrable value to a broad sector of government or to the County as a whole, which also provide productivity benefits and/or effectively manages the County’s information and knowledge assets.

- Maintaining a Current and Supportable Technology Infrastructure: Focus on technology infrastructure modernizations which upgrade, extend or enhance the overall architecture or major County infrastructure components, including hardware and software and its environment. Ensure that citizens, businesses and County employees have appropriate access to information and services.

Fund 104
Information Technology

In keeping with guidelines established for FY 2009, agencies were instructed that project requests must meet the following criteria: funding for new projects would be considered if the project met one of the five IT investment priorities and/or was low cost, short-term and small in scope; additional funding for existing projects would be considered for contractual obligations and/or to complete a phase of the project; and the project must be completed and maintained without additional staff.

A Project Review Team consisting of business and technical staff from the Department of Information Technology (DIT) and the Department of Management and Budget (DMB) reviewed all submissions. The project review included identification of projects that provide opportunities for improvement; those that help sustain the performance and reliability of the County technology infrastructure; and those poised to take advantage of technological advancements.

In addition, projects were reviewed from both a business and a technical perspective. On the business side, consideration included whether the implementation of the project would benefit citizens, the County or both. Benefits of the project were weighed against the cost of the project and several risk factors, including the risk of cost and scope escalation due to factors such as the type of technology chosen, organizational disruption, schedule viability and the impact of delaying the project.

On the technical side, factors examined included how closely the project matched, and its impact on, existing County IT infrastructure, and the technical uncertainty of the project as it pertained to the commercial availability of, and the organizational experience with, the proposed hardware, software and resource support. In addition, consideration was given to the availability of human resources both in DIT and the sponsoring agency to staff the project.

FY 2009 Initiatives

In FY 2009, funding of $22.8 million, which includes a General Fund transfer of $11.8 million, a Health Benefits Trust Fund transfer of $7 million, a $1.8 million transfer from the Cable Communications Fund, State Technology Fund revenue of $1 million and interest income of $1.2 million, is provided for initiatives that meet one or multiple priorities established by the Senior Information Technology Steering Committee. These initiatives include a mix of projects that provide benefits for both citizens and employees and that adequately balance continuing initiatives with the need for maintaining and strengthening the County's technology infrastructure. Funded projects will support initiatives in the Human Services, Planning and Development, General County Services and Public Safety program areas. Although many initiatives meet more than one of the technology priorities, for narrative purposes below, projects have been grouped into only one priority area.

Priority	**FY 2009 Advertised Funding**
Mandated Requirements	$0.3 million
Completion of Prior Investments	$2.6 million
Enhanced County Security	$7.6 million
Improved Service and Efficiency	$8.0 million
Maintaining a Current and Supportable Technology Infrastructure	$4.3 million
TOTAL	**$22.8 million**

Mandated Requirements - $0.3 million

In FY 2009 funding of $179,571 is included to upgrade and bring ParkNet, Fairfax County Park Authority's aging business application into compliance with the recently enacted Payment Card Industry Standards (PCI) and replace aging hardware and operating system. The ParkNet system is critical to a range of agency core functions including recreation center and golf course point of sale activities to program and camp registration and payments via the internet and IVR portal, nature centers, and lake front parks. This initiative ensures conformity with current County supportable IT architecture and security standards, as well as compliance with Payment Card Industry mandates for accepting credit card payments over the internet and on the IVR.

FY 2009 funding of $126,000 is provided to replace Department of Housing and Community Development's aging mainframe Loan Processing System which monitores loans made to resident homeowners under a number of County and Federal programs. Through the years both the functionality and technology associated with this system have become dated and the agency's needs for a more robust loan processing system have grown. Implementing a current loan servicing system that utilizes web technology to properly account, service and report on the excess of $46 million in loans in the HCD portfolio, many of which are not captured in the current system, will allow for enhanced revenue, and compliance with federally mandated HUD programs.

Completion of Prior Investments - $2.6 million

The County's IT program focuses on using technology as an essential tool to enable cost-effective delivery of services, and continues to stress the need to build reliable, supportable projects for these services in a timely manner. Many projects funded can be completed within that fiscal year, while others are multi-phase projects that require more than one year of funding.

FY 2009 funding of $153,640 provides for enhancements to the current Site Inspection 2000 Program which supports site inspection staff of the Environmental Facilities Inspection Division of the Office of Land Development Services, as well as staff of the Bonds and Agreements Branch. FY 2009 funding will support new interfaces with the Land Development System and Fairfax Inspections Database Online (FIDO) to resolve current shortcomings and allow inspectors to receive critical inspection related information in the field, reduce occupancy inspection delays, and effectively process violation notices related to land disturbance activities This project provides further enhancements to the FIDO project, which supports commercial and residential land-use management operations, including the maintenance of permits, inspections, contractor licenses, and code enforcement information for the Department of Public Works and Environmental Services (DPWES), Fire and Rescue Department, Department of Planning and Zoning, and Health Department.

FY 2009 funding of $85,000 will build the Pharmacy and Adult Day Health Center (ADHC) components for the Health Department's AVATAR system, used as the agency's central database for collecting and maintaining patient information, community health care networks, and fiscal processing. The planned enhancements will track pharmacy inventory, transfers between offices, and new prescription orders as well as health information, medication details and care plans for the Adult Day Health Center patients. Building functionality into the AVATAR system for Pharmacy and ADHC will eliminate at least two stand alone systems in the Health Department and allow the agency to have all of the automated support for its Patient Care Services centralized in one system.

FY 2009 funding of $421,500 is included to continue support for the Department of Housing and Community Development (HCD) Document Imaging and Archiving project in order to improve and augment its housing management and financial programs. HCD serves over 10,000 clients each year, owns or manages nearly 3,700 housing units, financially assists an additional 3,100 properties currently in its portfolio as well as thousands in the past, and manages $155 million of operating and capital programs annually.

In FY 2009, funding of $403,218 is included to complete development of an Integrated Facilities and Grounds Management System used by the Facilities Management Department (FMD) and the Fairfax County Park Authority (FCPA). The system will increase the effectiveness and efficiency of staff and the utilization of capital resources required to maintain and manage County and Park facilities and properties. Funding in

Fund 104
Information Technology

FY 2009 provides for final documentation, integration and implementation of the maintenance module, inventory management and bar coding module, and GIS integration.

In FY 2009 funding of $988,960 (revenue from the State Technology Fund) will continue enhancement of Circuit Court's Court Modernization Project comprised of the Court Automated Records System (CARS) and the Court's Case Management System. The CARS project is designed to provide an integrated workflow process, using a single media and data storage system. The system provides the ability to scan, cashier, index, store and retrieve more than 100 different types of land record and other non-deed documents, including marriage licenses, financing statements, fictitious names, and charters. The Case Management Project focuses on implementation of an enhanced case management system that encompasses the civil, criminal and financial areas of the court, utilizes judicial resources more effectively, monitors case loads, increases accessibility and enhances efficiency by adding electronic filing, forms and document imaging and management

In FY 2009, funding of $500,000 will support continued technology rollout to new courtrooms in the newly expanded Courthouse. Of this amount, $300,000 is supported by a transfer from the Cable Communications Fund. The project provides the necessary consulting services and required hardware and software needed to outfit a modern day courtroom. These technologies include integrated and mobile evidence presentation, real-time court reporting, wireless access, electronic way-finding, video conferencing, video arraignment, and judges' control of the technologies from the bench. This project will improve citizen access, internally and externally, to the Courts; facilitate trials and hearings in the most effective and efficient means possible; allow for all three Courts (General District, Circuit Court and Records, and Juvenile and Domestic Relations District Court) to share common resources and provide for flexibility and adaptability to incorporate future changes in technology and court proceedings; and allow the Courts to keep up with the increasing demand and docket backlogs that currently exist.

Enhanced County Security - $ 7.6 million

Ensuring the security of the County's IT investments and information assets is of primary importance to the Department of Information Technology. Through many projects and initiatives, efforts are focused on the security of various levels of County data, from email to homeland security measures. During FY 2009, the County will continue to implement a multi-faceted approach to securing County data and assets.

FY 2009 funding of $4,947,000 is included for the continuation of a multi-phase effort to implement a modern, comprehensive Law Enforcement Records Management System to replace the existing Police Department disparate information systems. The new system will improve the ability to prevent, respond to, manage, and analyze situations relating to the safety and property of County residents. Intelligence led policing, improved criminal justice, and overall strategic public safety resource deployment will be improved upon implementation. The system will expand the capacity of the Police Department, allowing it to better analyze – statistically and through geographic-based means – data on incidents and personnel. It will also aid in identifying trends, and assist in staffing decisions and monitoring departmental effectiveness. The system will integrate with the Computer Aided Dispatch (CAD) system in the Department of Public Safety Communications, ensuring a unified technology platform approach that facilitates the seamless sharing of processes and data across public safety functions and leverages available technologies.

FY 2009 funding of $993,067 is provided for the implementation of a Fire Station Alerting Technology system. This alerting system is a critical component of the 911 system to meet the public safety goals of reduced response times, enhanced communnication, and immediate, relevant access to critical information. The system will reduce reflex time for response by providing immediate unit based visual and verbal alert indication at time of dispatch and prior to radio voice distpatch, provide safe lighting and alert process throughout station for personnel response to vehicles, provide personnel with immediate relevant information regarding the event by text display and verbal recorded announcement, provide station alerting capabilities as required by NFPA 1221, and streamline maintenance and support for system components. The project will integrate the Fire and Rescue Department's station alerting system with the new Public Safety Computer Aided Dispatch and Records Management System (PS CAD/RMS).

FY 2009 funding of $416,691 will support continued implemenation of the Emergency Medical Services Electronic Patient Care Reporting System (ePCRS) of the Fire and Rescue Department's Incident Reporting and Records Management Project. This system enables the Fire and Rescue department to comply with the Commonwealth of Virginia's Office of Emergency Medical Services (OEMS) mandated emergency medical services (EMS) data reporting requirements. Funding will support integration of mobile computers in the field to ehnance patient care by improving documentation, electronically capturing immediate point of care data, tracking transport, paperless incident reporting, and billing. The FY 2009 funds will also support project management services and initial hardware for the Fire and Rescue Department's CAD/RMS infrastructure components. Funding for these components are critical to the overall Public Safety CAD/RMS project payment and milestones.

FY 2009 funding of $500,752 is provided for the Distribution Node Intrusion Protection System (IPS) project to provide the means to monitor and block data traffic as it traverses key intersections on the County's Wide Area Network (WAN), which provides connectivity for approximately 185 facilities through eight (8) aggregation points known as Distribution Nodes. Each Distribution Node serves as the access point for 12 to 30 remote County offices including Fire/Police Stations, Libraries, Park Authority sites, Senior Centers, etc. The implementation of the IPS at the Distribution Nodes will help mitigate the risk of malware propagation that could results in a potential shut down of County networks and disruption of essential services to citizens.

Funding of $61,550 is provided in FY 2009 for implementation of a Virtual Joint Information Center (JIC) which will enable the County's public information officers and other communicators to respond to emergency situations in a more timely and coordinated manner, while enabling the County to present a unified message to Fairfax County residents, business, media, visitors and County employees. The Virtual JIC will provide the County's communicators a secure, online communications center which places all communication functions on an Internet platform. It uses commonly adopted communication tools such as e-mail and secure chat rooms to facilitate communication between team members and it documents all activities enabling effective tracking and reporting of communication activities. Additionally the integration and automation of time-consuming communication processes will result in substantially improved staff and resource efficiency.

Funding of $663,223 is provided in FY 2009 for the fifth year of a seven year annual lease-purchase payment for the new Public Service Radio System network infrastructure. The project replaced a 20 year old Public Service Communications System, which provided two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public Schools Transportation Department (school buses), FASTRAN and Fairfax Water, with updated technology that meets the needs of user agencies. The system provides adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County. The new network eliminates two zones within the County and provides seamless coverage on one system. Based on a portion of project costs, derived from the number of radios users operating on the system, $1,272,088 will be recovered from Non-General Fund Supported agencies, Fairfax County Public Schools and Fairfax Water in FY 2009.

Improved Service and Efficiency - $8 million

There are several projects funded in FY 2009 that provide for additional improvement in service and efficiency. These improvements support County on line and direct services to residents and the business community as well as enhance internal County processes that result in improved efficiencies and service delivery.

The Legacy Systems Replacement is a complex multi-phased initiative designed to replace the County's aging legacy corporate systems that support core business functions including budget, purchasing, finance, and human resource management. The County's aging human resource management system is most vulnerable to obsolescence and the first to be replaced in a phased approach. Previous funding was provided to begin an assessment of the legacy systems used to support core business functions; identify, review and streamline existing business processes currently supported by the legacy systems; perform and analyze a review of existing and future trends in the software and systems implementer marketplace; and identify and refine functional business requirements necessary in the future software. FY 2009 funding of $7,000,000 is provided to continue the investment in this initiative, positioning the project to award the software and systems implementer contracts. Automation and modernization will empower both employees and managers to execute processes more efficiently, and make the best strategic decisions based on the most timely and accurate information. This shifts the orientation of the system from that of a data repository to one of an information system solution. This project is funded by a transfer from the Health Benefits Trust Fund. This balance is available from savings in employer contributions for health insurance and will be used to offset the costs of Phase I of the project which will replace the Human Resources system.

Funding of $158,840 in FY 2009 provides continued funding for the County's planned on-going maintenance of essential Geographic Information System (GIS) data. GIS provides County staff the means to electronically access, analyze and display land related data and is an integral part of public systems such as LDS Net and My Neighborhood as well as numerous internal County applications. The updated planimetric and contouring data will impact on wide range of applications by user agencies. It will enhance security oriented applications such as emergency response preparedness, preplanning fire and rescue, hazardous material spills, crime mapping. Planimetric data will be one of the key data sets used by the new Computer Aided Dispatch system's mobile units in Police and Fire and Rescue vehicles.

FY 2009 funding of $400,000 will continue integration of the County's e-government channels (Interactive Voice Response (IVR), Kiosk, Web, Infoweb, and Wireless) in order to enhance public access to electronic services and improve the County's public web site. Efforts will continue to ensure compliance with Section 508 standards requiring electronic and information technology accessibility to people with disabilities. Furthermore, the project will continue to improve the security of the County's E-Gov platforms, enhance E-Gov channels, and generate economies of scale by providing the needed infrastructure support for the ever-increasing demand for e-commerce/e-government services.

In FY 2009 funding of $300,000 will continue efforts to establish a single access point with a common database for County government information and service requests by constituents by integrating and augmenting existing technologies. Funding will support integration and technical architecture requirements for deployment to agencies with current call center capabilities. The project will establish an enterprise solution for "citizen-in-take", enable employees to answer citizen questions, and log service requests through a standard interface and knowledge database. This will eliminate the need for citizens to navigate through hundreds of County telephone numbers to find the right one, reduce the number of transfer calls from one agency to another, and minimize the non-emergency help and assistance calls to 9-1-1.

Funding of $200,000 is provided in FY 2009 for continued implementation of the Court Scheduling and E-Summons Project, a multi-phase project focused on automating and streamlining traffic summons and related processes. The project is a partnership between Fairfax County General District Court and the Fairfax County Police Department. With completion of Court Scheduling (phase one), the current project is focused on implementation of an electronic summons solution for traffic tickets in Fairfax County. The goal is for officers to capture and transmit traffic summons information to the Court electronically via hand held or in-vehicle electronic devices. The project aims to eliminate manual data entry, ensure data integrity, provide accurate code section violations to officers in the field, facilitate faster and safer ticketing process for police department, and enhance public access to traffic ticket and case information.

Fund 104
Information Technology

Maintain a Current and Supportable Technology Infrastructure - $4.3 million

In an ever changing technical environment, maintaining a current and supportable technology environment is a challenge that must be addressed. The County's technological improvement strategy strives to balance the need to pursue existing initiatives with the desire to adopt new industry technology, and previous infrastructure investments with the need to take advantage of newer features and functionality. Various projects are funded in FY 2009 supporting the goal of having consistent, reliable hardware and software, and ensuring that residents, the business community and County staff have appropriate access to information and services via technology.

Funding of $2,592,458 will continue FY 2009 support to the Public Safety Architecture Modernization Project for implementing of a Computer Aided Dispatch (CAD) and Public Safety Records Management Systems (RMS), including public safety communications, as well as Police, Fire and Rescue, and Emergency Medical Services records management. The project will implement an integrated public safety information architecture enabling data sharing across functional areas of the CAD and RMS in order to support key public safety lines of businesses and provide flexibility to respond to both internal and external data sharing requirements. In a multi-track and multi-phase project, the legacy CAD, Police RMS and Fire and Rescue RMS will be replaced, and a new Fire Emergency Medical Services Incident Reporting system (EMSIR) will be implemented.

FY 2009 funding of $1,534,750 will be used to continue implementation of this multi-year Telecommunication Modernization Project designed to provide proven, advanced technologies to streamline business processes, take advantage of economies of scale, enhance operational efficiency and reduce costs. An additional core benefit will be the use of distributed telecommunications applications across an enterprise-wide network. The new voice communications platform will provide secure communications to support telework, and will integrate with e-mail and other messaging systems. This change will ensure that the telecommunications infrastructure serves the needs of County agencies and advances service delivery to citizens, while maintaining flexibility to adopt future technologies with a minimal need for new spending. This project is supported by a transfer from the Cable Communications Fund as the I-NET system serves as an important part of the network infrastructure.

Funding of $200,000 has been included in FY 2009 to provide for information technology training and certification in recognition of the challenges associated with maintaining skills at the pace of technological changes and to ensure that the rate of change in information technology does not out-pace the County's ability to maintain proficiency. As the County's workforce becomes increasingly dependent on information technology, training support has become more essential.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustment** **$31,522,950**
  At the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $31,522,950 due to the carryover of unexpended project balances of $30,512,700 and the appropriation of higher than anticipated interest income of $1,010,250.

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Fund 104
Information Technology

The following table lists the projects contained in Fund 104, Information Technology. Descriptions for FY 2009 funded projects follow the Project Summary table. Information regarding technology initiatives can also be found in the FY 2009 Information Technology Plan prepared by the Department of Information Technology.

FUNDING (FY 2006 through FY 2009)

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
IT0002, Human Services	$439,588	$75,000	$331,468	$0
IT0003, Planning and Development Business Process Redesign	0	0	0	0
IT0004, Geographic Information System (GIS)	480,977	386,680	1,162,667	158,840
IT0006, Tax/Revenue Administration	281,066	0	695,826	0
IT0008, Library Projects	193,324	0	237,180	0
IT0010, Information Technology Training	234,162	250,000	256,155	200,000
IT0011, Imaging and Workflow	1,261,616	1,145,000	5,802,006	421,500
IT0015, Health Management Information System (HMIS)	293,725	280,785	368,487	85,000
IT0020, Land Records Automated System (LRAS)	559,141	0	65,232	0
IT0022, Tactical Initiatives	585,348	96,648	1,643,834	0
IT0023, Electronic Data Interchange (EDI)	0	0	0	0
IT0024, Public Access to Information	565,310	275,000	1,185,192	400,000
IT0025, Criminal Justice Redesign	131,962	0	360,815	0
IT0031, Microsoft Product Application	47,185	0	32,498	0
IT0039, Court Modernization Projects	66,340	0	3,361,145	988,960
IT0041, Program Conversions and Replacements	0	0	43,436	0
IT0043, Human Resources Information System	10,000	0	427,956	0
IT0045, Enterprise Technology Center Modernization	0	0	0	0
IT0047, Upgrade Commodity/Service Codes	0	0	0	0
IT0048, Incident Reporting and Training System	76,188	0	3,727,277	416,691
IT0050, Public Service Communications Replacements	2,036,468	632,166	2,583,259	663,223
IT0054, SYNAPS	33,414	500,000	510,802	0
IT0055, Fairfax Inspection Database Online (FIDO)	1,062,432	351,000	2,266,552	153,640
IT0056, Pilot Courtroom Technologies	32,697	0	42,691	0
IT0057, Community Policing/Technology	0	0	0	0
IT0058, Remote Access	859,781	0	90,140	0
IT0059, Child Care Technology Systems	264,663	194,165	337,079	0

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Fund 104
Information Technology

FUNDING (FY 2006 through FY 2009)

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
IT0060, Telecommunications Modernization	4,086,633	1,757,461	5,956,688	1,534,750
IT0061, Information Technology Security	242,173	244,160	248,717	500,752
IT0062, Police Records Management System	414,977	2,200,000	2,815,130	4,947,000
IT0063, Facility Space Modernization	97,107	0	33,802	0
(PRODSS)	77,776	0	635,173	0
IT0065, Facility Maintenance Management System	345,000	392,000	523,125	403,218
IT0066, Personal Property Tax System	63,039	0	153,106	0
System	28,407	0	307,586	0
IT0068, Home Occupation Permitting System	46,375	0	117,425	0
IT0069, Integrated Housing Management System	45,623	0	287,708	0
IT0071, Electronic Summons and Court Scheduling	0	0	876,929	200,000
IT0072, Citizen Relationship Management	484,568	250,000	365,432	300,000
IT0073, UDIS Replacement Phase II	625,500	0	194,500	0
IT0074, Data Analysis Reporting Tool (DART)	162,456	450,000	525,544	0
IT0075, Participant Registration System	0	0	300,000	0
Enhancement	0	0	130,000	0
IT0077, Land Development Industry Enhancements	68,780	150,000	332,020	0
IT0078, Courthouse Expansion Techonology	11,565	0	1,718,435	500,000
IT0079, Legacy System Replacement	0	800,000	800,000	7,000,000
IT0080, JUVARE Data Conversion and Expungement	0	217,200	217,200	0
IT0081, Housing and Community Development Information Management Systems	0	125,000	125,000	0
IT0082, Land Use Information Accessibility Initiatives	0	300,000	400,000	0
IT0083, Public Safety Architecture Modernization	0	2,687,750	2,687,750	2,592,458
IT0084, Virtual Joint Information Center	0	0	0	61,550
IT0085, Loan Processing System Replacement	0	0	0	126,000
IT0086, Fire Station Alerting Technology	0	0	0	993,067
IT0087, Parknet Security Upgrade	0	0	0	179,571
Total Funds	**$16,315,364**	**$13,760,015**	**$45,282,965**	**$22,826,220**

Fund 104
Information Technology

IT0004, Geographic Information System	**IT Priorities:**	• Completion of Prior Investments; • Enhanced County Security; • Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$480,977	**$1,162,667**	**$158,840**

Description and Justification: This project provides continued funding for the County's planned multiyear implementation and maintenance of essential Geographic Information System (GIS) data including oblique imagery, orthoimagery and planemetric data. GIS provides County staff the means to electronically access, analyze and display land related data and is an integral part of public systems such as LDS Net and My Neighborhood as well as numerous internal County applications. The original project to develop the GIS base map for the entire County was completed in 1997.

FY 2009 funding of $158,840 will enable additional updating of planemetric features to aid in modeling surface water runoff and providing the County a more complete and detailed set of planemetric features including enhanced contouring and Digital Terrain Models (DTM) that provide added features such as elevation and slope. Aerial Imagery provided by the state's Virginia Base Mapping Program will be used as the basis for updates. Existing project funds will continue to support ongoing oblique imagery and orthoimagery efforts.

Return on Investment (ROI):. The updated GIS data will enhance the County's security oriented applications such as emergency response preparedness, preplanning fire and rescue, hazardous material spills, and crime mapping. Planimetric data will also be one of the key data sets used by the new Computer Aided Dispatch system's mobile units in Police and Fire and Rescue vehicles. The GIS database with new impervious features and contouring will facilitate key agencies land use applications following Fairfax County's Environmental Quality Advisory Council (EQAC) recommendations and contribute to overall Improved services and efficiency. The updated GIS data will also provide County agencies readily accessible data necessary for engineering and design projects in any location in Fairfax County. A wide range of County agencies utilize planimetric data including Police, Fire and Rescue, the Departments of Transportation, Housing and Community Development, Public Works and Environmental Services, Planning and Zoning Tax Administration and the Board of Supervisors offices.

Oblique imagery provides the County the ability to view field conditions from a desktop without traveling to the site, providing significant savings to County staff in various agencies. Oblique imagery provides in-house staff the ability to perform more timely assessments by allowing them to view the façades of buildings at their desktop, allowing field staff the time necessary for property assessments and planning purposes. Oblique imagery has proved a vital tool for the Department of Tax Administration, Public Safety agencies, and the Department of Planning and Zoning. It is also the source of 3-D imagery which has been requested by the Board of Supervisors through their Land Use Information Advisory Committee.

On-going orthoimagery efforts are of great value and use by County residents and commercial real estate parties relative to sales, rental and relocation of residential and commercial properties. Potential buyers and sellers often view property location via web access for their homes and offices without having to drive to the actual site.

Fund 104
Information Technology

IT0010, Information Technology Training	**IT Priorities:** • Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$234,162	**$256,155**	**$200,000**

Description and Justification: This project provides funding for information technology training in recognition of the challenges associated with maintaining skills at the same pace as technology changes. The rate of change in information technology is an ongoing challenge for the County in maintaining relevant proficiencies for its technology workforce, and enabling quick adoption of technology that is beneficial in meeting the County's mission, goals and objectives. As the County's business has become increasingly dependent on information technology, training support has become more essential.

FY 2009 funding of $200,000 will provide for the necessary training required for Department of Information Technology staff. In addition, a project management certification and training program has been developed for County staff that is assigned project manager roles for funded Information Technology projects, allowing for consistency and enhanced communications between agencies.

Return on Investment (ROI): Continued funding will address instruction in new technologies, network management, computer operations, and software applications development and maintenance to assist County staff and systems.

Fund 104
Information Technology

IT0011, Imaging and Workflow	**IT Priorities:**	• Completion of Prior Investments; • Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$1,261,616	**$5,802,006**	**$421,500**

Description and Justification: This project provides for a structured enterprise approach to the development of imaging and workflow capabilities in agencies that have identified an opportunity to: provide increased security and integrity of their records; reduce the labor intensive record retrieval and re-filing process; expedite workflow processes through an electronic workflow management system; provide simultaneous and instant access to records; and reduce costs associated with space and shelving for storage of paper requirements.

FY 2009 funding of $421,500 is included to continue support for the Department of Housing and Community Development (HCD) Document Imaging and Archiving project in order to improve and augment its housing management and financial programs. HCD serves over 10,000 clients each year, owns or manages nearly 3,700 housing units, financially assists an additional 3,100 properties currently in its portfolio as well as thousands in the past, and manages $155 million of operating and capital programs annually. Due to the complex work of HCD, and the number of entities it must report to (Fairfax County Redevelopment and Housing Authority, HUD, IRS, non-profits, etc.), the resulting number of reporting mandates and timelines it is subject to, and the volume of paper copies and records that must be kept, HCD is a suitable candidate for an imaging and workflow solution that will result in improved efficiency, security, and customer service.

Return on Investment (ROI): These funded initiatives of the imaging and workflow project are expected to increase the security of records, protecting them from unauthorized access; reduce staff time required to retrieve and re-file documents; reduce processing time as many of the workflow efforts will streamline the reviews required; provide a viable, accurate document system for old and one-of-a-kind documents; promote telework; reduce error rates as much of the manual data entry will be eliminated; and reduce the space requirements for maintaining paper copies of documents. The General Services Administration estimates that a document that is misfiled costs $200 to retrieve. Misfiling one less document or irretrievable file per day would produce an annual savings of $50,000 per year ($200/day x 250 working days). It is anticipated that several documents per day will be better managed and easily retrievable, and this savings per year will be compounded.

Fund 104
Information Technology

IT0015, Health Management Information System	**IT Priorities:**	• Completion of Prior Investments; • Enhanced County Security; • Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$293,725	**$368,487**	**$85,000**

Description and Justification: This project supports the information management needs of the Health Department. Recently the fifteen-year old Fairfax County Health Department's Health Management Information System (HMIS) was replaced with a newer system (AVATAR), and required interfaces to link it to other health systems so as to provide a comprehensive set of services to the public was completed.

FY 2009 funding of $85,000 will build the Pharmacy and Adult Day Health Center (ADHC) components for the Health Department's AVATAR system, used as the agency's central database for collecting and maintaining patient information, community health care networks, and fiscal processing. The planned AVATAR enhancements will track pharmacy inventory, transfers between offices and new orders as well as health information, medication details and care plans for the Adult Day Health Center patients. FY 2009 funding will complete centralization and automation of the Health Department's patient case services in one system.

In FY 2008 funding provided for a backup location for the AVATAR system's hardware and software to ensure continued operations in the event of a disaster or an emergency. In addition, the operating system, database, and application software will be upgraded to current specifications, and security technology will be enhanced to ensure continued data protection. The availability of the AVATAR system will be critical in the case of a natural or man-made emergency event that would compromise County network technology. If a catastrophic event were to occur, a backup facility will help to ensure that the Health Department's central systems remain operational and that confidential patient information is secured.

Return on Investment (ROI): Avatar is a critical system to support the Health Department's core patient care programs. Features and functionality must be kept up to date with current regulatory and programmatic requirements. Building additional functionality into the AVATAR system for Pharmacy and Adult Day Health Centers will allow the Health Department to have all its automated support for Patient Care Services centralized in one system. Staff time and effectiveness will be improved by reducing redundant manual data entry and overall operational efficiencies will be gained by centralizing patient care functions into one system and eliminating at least two stand alone databases and spreadsheets.

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Fund 104
Information Technology

Circuit Court Technology **Court Automated Recording System (CARS) – IT0020** **Case Management System (CMS) – IT0039**	**IT Priorities:** • Completion of Prior Investments; • Improved Service and Efficiency

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$625,481	$3,426,377	$988,960

Description and Justification: Court Automated Recording System (CARS) The Clerk's Office of the Fairfax County Circuit Court is responsible for providing Fairfax County citizens with reliable, timely, and accessible public records. The Land Records, Public Services and Probate sections of the Circuit Court identified numerous deteriorating documents, which were repetitively accessed by the public and were constantly exposed to light, photocopying, fluorescence, and handling stresses. The Court Public Access Network (CPAN), is a web-based, online retrieval system which records and maintains over 36 million land records, public services and probate images. It is available virtually 24 hours a day, 7 days a week, with more than 2,200 subscribers located in twenty-nine states and the District of Columbia and internationally in the Philippines and India. These subscribers include citizens of Fairfax County, title examiners, law offices, mortgage companies, banks, Commissioner of Accounts and County agencies. Funding for this project is provided by revenue from the State Technology Trust Fund.

The CARS project was designed to provide an integrated workflow process, using a single media and data storage system. The system provides the ability to scan, cashier, index, store and retrieve more than 100 different types of land record and other non-deed documents, including marriage licenses, financing statements, fictitious names, and charters. An imaging system was designed and implemented to automate a labor intensive manual recording process, reducing duplication of effort, facilitating the transfer of information to other County agencies, and provide a more accurate means of accessing these records.

The system enables customers to electronically file documents creating greater efficiencies for land professionals, citizens, and staff. Other initiatives include incorporating the electronic filing of mortgage releases. To date, over 75,000 electronic documents from 15 different mortgage lenders have been accepted and recorded. In 2006, the system was modernized by adding debit and credit card processes to the land records and public services cashiering system operations. Additionally significant enhancements have been made to the administration of estate system by permitting electronic signature of forms and automatic generation of images. These initiatives have resulted in significant improvements in efficiency, service to the public,

Description and Justification: Case Management System (CMS). The CMS project, initially called Court Modernization, began in 1997 with the County-initiated merger of the Circuit Court Judicial Operations agency with the Circuit Court and Records agency. At the time of the merger, the Clerk of Court and Circuit Court Judges identified that a common, more robust case management system was essential for a successful merger of the two agencies. It was decided that an alternative was needed that would be capable of replacing the entire legacy system. The goal of this project is to implement an enhanced case management system that encompasses the civil, criminal and financial areas of the court. The system will make more effective use of judicial resources, to assist in monitoring case loads, to increase accessibility to the courts and to enhance the efficiency of the system by adding Electronic filing, forms and document imaging and management.

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Fund 104
Information Technology

Electronic filing utilizes the web to allow customers to electronically send and file documents, exhibits, briefs and other case-related data directly to the court without driving to the courthouse or incurring postage or delivery costs. Document Imaging will significantly enhance case processing because the documents and indexes will be accessible immediately and concurrently to staff. This will enable rapid responses to inquiries, usually while the customer is still in the office or on the telephone.

Return on Investment (ROI): Court Automated Recording System. The enhanced system will ensure the integrity of the information captured and provides a means of correcting errors. The system will provide added functionality to search for and correct errors that occurred in documents recorded in the previous land record's system. Benefits of this project include enhanced retrieval and administration of Circuit Court records which will improve operational efficiency and customer service. In addition, the imaging system is designed to eliminate or reduce existing labor-intensive, manual recording processes by automating as many of these processes as possible, reducing duplication of effort, and coordinating the transfer of information to the Department of Tax Administration and the Department of Public Works and Environmental Services.

Return on Investment (ROI): Case Management System Future imaging and electronic filing enhancements that are anticipated to be made to this system will enhance the security and integrity of court case files and their associated documents Electronic accessibility to case documents will be granted to appropriate parties as well as the ability to file documents from their offices or home, eliminating the need to travel to the courthouse which will have an significant impact on the ever increasing traffic in the area and bring to fruition a portion of the County Executive's objective of a "government without walls or clocks" or 24 X 7 accessibility. Potential interfaces through workflow with other jurisdictions which will allow the exchange of electronic documents and/or data will virtually eliminate the current labor intensive manual transfer of paper. Smart documents that will allow predefined data elements to populate the fields within the case management system will save staff time and effort currently spent re-entering case information.

Fund 104
Information Technology

IT0024, Public Access to Information	**IT Priorities:** • Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$565,310	**$1,185,192**	**$400,000**

Description and Justification: This project provides funding for initiatives that improve public accessibility to government information and services. A comprehensive approach is employed to ensure efficient infrastructure capable of supporting multiple business solutions. In addition to the benefits to constituents by providing more opportunities for access to services and information on-line and improved customer service, public access technologies continue to be the means that County government uses to achieve greater internal efficiencies and support the expanding demand for services associated with County growth and diversity.

FY 2009 funding of $400,000 will continue integration of e-government architectures (Interactive Voice Response (IVR), Kiosk, Web, Infoweb, and Wireless) in order to enhance the delivery of timely information and services and improve the County's public web site. The project will develop and promote the aggregation of content and services provided across government agencies, will provide improved search options, and increase the ability to meet service requirements that cross jurisdictional lines. The result is improved information and services provided to citizens, and the ability to implement new, required services faster. Additionally in FY 2009 effort will continue to ensure compliance with Section 508 standards requiring electronic and information technology accessibility to people with disabilities. Furthermore, the project will continue to improve the security of the County's E-Gov platforms, enhance E-Gov channels, and generate economies of scale by providing the needed infrastructure support for the ever-increasing demand for e-commerce/e-government services.

Kiosk enhancements will include the integration of new information and applications available through the Web and Integrated Voice Response (IVR), deployment of additional kiosks.

Interactive Voice Response enhancements include the continued integration of Web and IVR via XML technology, and translating existing applications into multiple languages.

Wireless enhancements will allow for the continued integration of applications across.

Return on Investment (ROI): This project will continue to provide a single information architecture and supporting infrastructure for all platforms needed to provide new information and e-services to the public. The project will continue to generate economies of scale by providing the necessary support required for the increasing demand for e-commerce/e-government services. The project will develop and promote the sharing of data across jurisdictional lines, thereby increasing the scope and value of information and services provided to citizens, and facilitate new services. It will further expand the capabilities of the newly implemented content management system in order to improve automated workflow, revision control, indexing, and search and retrieval for countywide systems. The project will further improve the search capability for citizens and constituents. The County will be able to build applications quicker and more efficiently by maintaining reusable components. Public access technologies will minimize staff resources needed to provide basic information, thereby allowing staff to be deployed to more complex tasks, as well as to respond to requests requiring more detailed or specialized information.

Fund 104
Information Technology

IT00048, Incident Reporting and Records Management	**IT Priorities:**	Completion of Prior Investments; Enhanced County Security; Improved Service and Efficiency

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$76,188	**$3,727,277**	**$416,691**

Description and Justification: The Fire and Rescue Department's Incident Reporting and Records Management Project is a multi-phased implementation of a highly integrated Fire Records Management System. In FY 2007 work began on the third major system development initiative, the Emergency Medical Services Electronic Patient Care Reporting System (ePCRS).

The ePCRS constitutes the deployment of tablet computers to all Fire and Rescue units. Patient treatment information is collected directly on the tablet PC while the crew members treat the injury/medical problem. The patient information is linked via secure wireless service to the electronic Patient Care Servers for direct storage. The process is fully HIPPA compliant and is actually more secure than the current method of producing hard-copy reports.

The one-time entry of patient and incident information reduces the overall time required to complete the required reporting process through the elimination of duplicate processes, provides more accurate information for better recordkeeping, and this system will enable the Fire and Rescue department to comply with the Commonwealth of Virginia's Office of Emergency Medical Services (OEMS) mandated emergency medical services (EMS) data reporting requirements.

FY 2009 funding of $416,691 will support integration of mobile computers in the field to enhance patient care by improving documentation, electronically capturing immediate point of care data, tracking transport, paperless incident reporting, and billing, as well as project management services and initial hardware for the Fire and Rescue Department's CAD/RMS infrastructure components.

Return on Investment (ROI): The Electronic Patient Care Reporting System will provide more timely and accurate tracking of patient transport information. This will be accomplished by creating more detailed and legible patient treatment documents electronically with a tablet device directly interfaced with the current Computer Aided Dispatch system. With this system, billing information can be readily and securely extracted and electronically transmitted to the billing vendor. This will greatly improve the efficiency of billing and revenue collection.

The system is designed for on-scene reporting of information while treatment is being delivered. Patient care is enhanced through accurate documentation and information dissemination to the medical facility when the patient is transported. Furthermore, a reduction in the staff time required to complete patient care and incident reports should provide units with a quicker "return to service" time.

Fund 104
Information Technology

IT0050, Public Service Communications Replacements	**IT Priorities:** • Completion of Prior Investments; • Enhanced County Security; • Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$2,036,468	**$2,583,259**	**$663,223**

Description and Justification: This provides continuing funding for the project that replaced the Public Service Communications System, which provides two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public Schools Transportation Department (school buses), FASTRAN and Fairfax Water, with updated technology that meets the needs of user agencies. The completed system provides adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County.

The previous 20-year old Public Service Communications System was based on a design that used two transmitter tower locations and 20 radio channels, with 10 channels at each tower. The transmitter tower sites were located in Lorton, on the Energy/Resource Recovery Facility smokestack, and in Fairfax City, on the rooftop of the Massey building. The system only provided geographical coverage for approximately 60 percent of the County and had limited call processing capacity, frequently resulting in unavailability for users. In addition, the previous design required users to manually select the correct radio channel based on their location within the County, requiring knowledge of the coverage each channel provided to the different parts of the County. There were large geographic areas where radio communications were not possible and many of these locations were heavily populated areas of the County. The network did not meet the user needs for additional coverage nor provide for future growth or for advanced features, such as mobile data communications.

The FY 2009 funding of $1,935,311 includes the fifth year of a seven year annual lease-purchase payment for the new radio network infrastructure, including the increase of radio repeater locations from two to seven sites, to ensure greater than 90 percent call coverage, and for operating costs during the year. The new network eliminates the two zones within the County and provides seamless coverage on one system regardless of location, as well as provides ample reserve capacity for peak use periods and future fleet expansion. Based on a portion of project costs, derived from the number of radios users operating on the system, $1,272,088 will be recovered from Non-General Fund Supported agencies, the Fairfax County Public Schools and Fairfax Water in FY 2009.

Return on Investment (ROI): The replacement system provides reliable radio coverage to many areas of the County that are not covered by the old radio system. This provides the necessary protection and safety for bus drivers and other staff that depends on reliable communications, improves customer service to County citizens and County agencies, and reduces reliance on commercial wireless networks in addition to future cost avoidance and other non-quantifiable benefits. The completed system is fully compatible with the mobile and portable radios used by the County's public safety radio system which allows for direct communication between public safety and public service users for incident or disaster management, and provides a separate backup system for the public safety system. The County realized a cost avoidance of over $3 million by using the public service system to serve as the backup to the public safety system, rather than modifying the public safety system.

Fund 104
Information Technology

IT0055, Fairfax Inspection Database Online (FIDO)	**IT Priorities:** • Completion of Prior Investments; • Improved Service and Efficiency

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$1,062, 432	**$2,266,552**	**$153,640**

Description and Justification: The Fairfax Inspections Database Online (FIDO) project replaced the legacy Inspection System Information Systems (ISIS) mainframe system in the Office of Building Code Services, replaced multiple stand alone databases in other agencies, and provides a foundation for future e-government applications related to land development, building construction, Fire Inspection Services, Environmental Health Services and complaints management. This multi-agency project enables data sharing between agencies and enhances one-stop-shopping for the customer.

FY 2009 funding of $153,640 provides enhancements to the current Site Inspection 2000 Program which supports site inspection staff of the Environmental Facilities Inspection Division of the Office of Land Development Services, as well as staff of the Bonds and Agreements Branch using the system. New interfaces with the Land Development System and FIDO will allow inspectors to receive critical inspection related information in the field. The FY 2009 funding will focus on the integration with these existing systems to resolve current shortcomings and allow inspectors to receive critical inspection related information in the field, reduce occupancy inspection delays, and effectively process violation notices related to land disturbance activities. This project will provide further enhancements to the Fairfax Inspections Database Online (FIDO) project, which supports commercial and residential land-use management operations, including the maintenance of permits, inspections, contractor licenses, and code enforcement information for the Department of Public Works and Environmental Services (DPWES), Fire and Rescue Department, Department of Planning and Zoning, and Health Department.

Return on Investment (ROI): The enhancements to SI2K will ensure continuation of existing services, but in a more timely manner. Additionally, inspectors will be better equipped to perform required inspections with greater access to needed resources out in the field. Perhaps more significant is the avoidance of non-quantifiable expenses related to delays in the performance of environmental facilities inspections. This includes the costs to the development community and staff due to inspection delays and the inability to effectively process notices of violations related to land disturbance activities in a timely manner. The enhancements to the SI2K system will also reduce the number of citizens unable to obtain occupancy permits for new homes in a timely manner. Consequently, these homeowners will avoid the very real costs associated with delays in occupancy (additional rents, lost mortgage rates, moving expenses having to be rescheduled, etc.).

The cumulative affect of less than optimal code enforcement activities in the area of environmental inspections could have severe long term impact on the local environment, the entire watershed, and the Chesapeake Bay.

Fund 104
Information Technology

IT0060, Telecommunications Modernization	**IT Priorities:**	• Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$4,086,633	**$5,956,688**	**$1,534,750**

Description and Justification: Presently, Fairfax County relies on a telephone network based on outdated 1980's technology and standards for its voice communications needs. This includes a mix of 15 different models of Private Branch Exchanges (PBXs), telephone company-provided technology, and single-line telephones. Modernization of the County's telecommunications network is by necessity an ongoing and evolving process. As industry standards mature and inter-networking requirements change, the telephone communications network's capacity and configuration must do so as well.

FY 2009 funding of $1,534,750, supported by a transfer from the Cable Communications Fund, will continue implementation of this multi-year project to provide proven, advanced technologies that help streamline business processes, take advantage of economies of scale, enhance operational efficiency and most importantly - reduce costs. An additional core benefit will be the use of distributed telecommunications applications across an enterprise-wide network. The new voice communications platform will provide secure communications to support telework, and will integrate with e-mail and other messaging systems. This change will ensure that the telecommunications infrastructure serves the needs of County agencies and advances service delivery to citizens, while maintaining flexibility to adopt future technologies with a minimal need for new spending.

The Telecommunications Modernization Project is replacing the County's current network of disparate voice systems with an enterprise-level platform. This new platform is based on current technology and is being implemented using the County's Institutional Network (I-Net) for site-to-site connectivity and transport mechanism. Furthermore, the new telephony network architecture will accommodate the projected growth in communications needs, integrate with business applications, and facilitate cost savings through standardization, streamlined maintenance, and consolidation of telephone line costs. The new voice infrastructure will integrate with the other County communications and messaging platforms, and align Fairfax County's telephone network with industry trends.

Return on Investment (ROI): The benefits derived from the implementation of this project are substantial and quantifiable. Direct cost savings include: a reduction in leased circuit costs; a reduction in message unit costs for outside phone calls; and a reduction in overall maintenance costs, including moving phones, adding new phone lines and changes to existing phone service. In addition, the new voice infrastructure will allow Fairfax County to leverage embedded technology assets and to improve service delivery quality. Business processes will be streamlined because of the ability to share information over an integrated communications platform.

Documents Menu

IT0061, Information Technology Security	**IT Priorities:** • Enhanced County Security; • Improved Service and Efficiency

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$242,173	**$248,717**	**$500,752**

Description and Justification: FY 2009 funding of $500,752 is provided for the Distribution Node Intrusion Protection System (IPS) project to give the County's Information Security Office the means to monitor and block data traffic as it traverses key intersections on the County's Wide Area Network (WAN). The WAN provides connectivity for approximately 185 facilities through eight (8) aggregation points known as Distribution Nodes. Each WAN Distribution Node serves as the on-ramp for 12 to 30 remote County offices including Fire/Police Stations, Libraries, Park Authority sites, Senior Centers, etc.

Currently network traffic is monitored at key sites including the Government Center and the Massey Campus, but there is no visibility into other traffic on the remainder of the network. At present, one infected host at a satellite office has the capability to propagate malware to the remainder of the network. In turn, thousands of other network devices could become infected. The cumulative effect of malware propagation would jeopardize availability of all of the County's critical information systems to internal staff and external citizens. With implementation of the Intrusion Protection System in the County's WAN Distribution Nodes the County's Information Security Office will be able to detect and block traffic close to the source.

The plausibility of this scenario is undeniable in this age of mobile computing. Current information security trends show massive increases in malware propagation and security threats. In 2007, Internet security experts noted that malware detections have doubled over 2006 levels. Threat trends in recent years have broken from traditional uni-dimensional viruses and Trojans to complex threats including botnets. A botnet is a collection of infected hosts attached to the Internet that execute commands under the command and control of a botmaster. The Storm Worm botnet (started January 2007) has an unknown size that is estimated to be between 250,000 to several million hosts. It and other botnets have been used to spend spam, conduct identity theft, achieve bank fraud, and perform other criminal activity. The anomaly or behavioral detection capability of the Intrusion Protection System will be leveraged to combat deviations in network traffic generated by botnets. The system also provides traditional signature-based detection.

Return on Investment (ROI): The implementation of the Intrusion Protection System at the Distribution Nodes will help mitigate the risk of malware propagation that results in a Denial of Service (DOS) condition. Botnet traffic could also be detected and blocked. A typical (DOS) attack attempts to consume computing resources (network bandwidth, CPU, memory, etc.) and create an outage scenario. Should such an event occur, employees may be unable to access basic applications such as e-mail, mainframe, web-based applications, and routine database transactions. Cleanup efforts from such an attack can last for weeks and months. The loss of productivity will be very costly and ongoing outages would disrupt delivery of County services to citizens. Early detection and blocking through IPS is pivotal in preventing the rapid spread of malware and ensuring network availability for critical information transmissions.

Fund 104
Information Technology

IT0062, Police Records Management System	IT Priorities:	• Improved Service and Efficiency; • Completion of Prior Investments; • Enhanced County Security

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$414,977	$2,815,130	$4,947,000

Description and Justification: Historically, this project included funding to automate manual processes and combine several stovepipe applications to improve data security and reliability. In prior years, efforts within the Police Department included the development of a graphical user interface (GUI) and the Universal Name Information System (UNIS) module, as well a browser-based GIS mapping component. In FY 2005, funding was provided to automate the Police Evidence Section, which is responsible for the cataloging, storage and security of all evidence collected by the Police Department; in FY 2006 the current manual crime analysis process was automated; and in FY 2007, this project began the first phase of a multi-phase effort to replace existing Police Department disparate information systems with an integrated Law Enforcement Records Management System (LERMS).

The new system will improve the ability to prevent, respond to, manage, and analyze situations relating to the safety and property of County residents. Intelligence led policing, improved criminal justice, and overall strategic public safety resource deployment will be improved upon implementation. Improvement in the reliability, accuracy, and quality of data will be realized and the system will operate on the principles of "single point of data entry and query" for all functions. The system will expand the capacity of the Police Department, allowing it to better analyze - statistically and through geographic-based means – data on incidents and personnel. It will also aid in identifying trends, and assist in staffing decisions and monitoring departmental effectiveness. The system will integrate with the Computer Aided Dispatch (CAD) system in the Department of Public Safety Communications, ensuring a unified technology platform approach that seamlessly shares processes and data across public safety functions and leverages available technologies.

FY 2009 funding of $4,947,000 continues the selection, purchase and implementation of the Law Enforcement Records Management System (LERMS) as part of the new CAD/RMS system. This project, as well as related Fire and Rescue Department (FRD) service projects, is highly reliant on the new Public Safety Architecture Modernization Project, which provides essential infrastructure components for these related initiatives. Executive project management will be provided by Department of Information Technology staff to insure that implementation of the records management systems funded in existing projects (IT0048 and IT0062) share integrated and coordinated work plans and leverage resources across phases and functional areas.

Return on Investment (ROI): The LERMS project will ultimately include all aspects of police work and police information linked through an integrated system. A new system that assures accurate, timely, reliable and accessible information on events, County geography and police information will permit the Police Department to efficiently act upon events, from initial response through tracking, investigation and reporting. Additionally, having reliable and accessible data from the system will result in the ability to effectively address staffing, crime analysis, resource allocation, tactical planning and strategic planning. The new system will provide opportunities to increase effectiveness by eliminating redundant work and open up opportunities for information sharing and interoperability between law enforcement agencies. This is a significant tool in developing investigative leads, linking crimes across jurisdictional boundaries, and conducting crime analysis.

Fund 104
Information Technology

IT0065, Facility Maintenance Management System	**IT Priorities:** • Completion of Prior Investments; • Improved Service and Efficiency

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$345,000	**$523,125**	**$403,218**

Description and Justification: This project supports the acquisition of an Integrated Facilities and Grounds Management System as a single, integrated facilities information resource for the Facilities Management Department (FMD) and the Fairfax County Park Authority (FCPA). An updated system will increase the effectiveness and efficiency of staff and the utilization of capital resources required to maintain and manage County and Park facilities and properties. In FY 2005, FMD and FCPA partnered to pursue a joint system to replace the existing Maintenance Management System (work orders and asset inventory), update the current hardware and software capabilities, and enhance customer use of the data, while enabling the FCPA to retire its 16 year-old, out-dated facility management system. The new system provides enhanced data collection methods and tools, improved warranty tracking, elimination of redundant facilities information databases, user-friendly interfaces for internal and customer access, a strong reporting system, and the use of wireless technology to improve maintenance operations.

FY 2009 funding of $403,218 provides for system documentation, transition and integration services required for the completion of project milestones including the maintenance, GIS integration, Inventory Management and Bar Coding, and Key Management Modules.

Return on Investment (ROI): Savings will be realized through the streamlining of communications and processes throughout FMD and FCPA, with the most quantifiable savings being derived from time saved by field personnel (crafts, trades, and grounds personnel) and Work Control Center staff within the agencies. The new system provides enhanced data collection methods and tools, improved warranty tracking, elimination of redundant facilities information databases, user-friendly interfaces for internal and customer access, a strong reporting system, and the use of wireless technology to improve maintenance operations. The replacement system will provide bar coding and wireless technology, which will greatly improve the speed and consistency of data collection necessary to better utilize field staff by the elimination of excessive hand recording of information that is entered into the system at a later time and/or by a different individual. Duplicate work orders will be eliminated; work performed by vendors for inventory that is under warranty will be more efficiently monitored; and multiple tasks will be consolidated onto single work orders – all equating to savings through cost avoidance.

IT0071 – E-Summons and Court Scheduling	**IT Priorities:**	- Completion of Prior Investments; - Improved Service and Efficiency

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$0	$876,929	$200,000

Description and Justification: Funding of $200,000 is provided in FY 2009 for continued implementation of the Court Scheduling and E-Summons Project, a multi-phase project focused on automating and streamlining traffic summons and related processes. The project is a partnership between Fairfax County General District Court (GDC) and the Fairfax County Police Department. With in-house completion of Court Scheduling (phase one), the current project is focused on implementation of an electronic summons solution for traffic tickets in Fairfax County. The goal is for officers to capture and transmit traffic summons information to the Court electronically via hand held or in-vehicle electronic devices. The project aims to eliminate manual data entry, ensure data integrity, provide accurate code section violations to officers in the field, facilitate faster and safer ticketing process for officers, and enhance public access to traffic ticket and case information.

Currently summonses are issued utilizing the Commonwealth of Virginia's paper summons. The summons is completed by hand by the issuing officer and is then signed by the citizen. The multi-part form provides copies to the citizen, issuing officer, General District Court, and the FCPD Central Records. Once received by Central Records the data is entered in the Police Records Management System (PRMS). Summons data is then transferred to the GDC's case management system.

Often the handwritten summonses are difficult to read and result in data entry errors with potentially serious consequences for the public. The current system can also result in duplicate data entry by Court personnel if summons information is not received in a timely manner from the Police Department's Records Management System to the Court's case management system. It is the intent of the E-Summons initiative to reduce roadside officer/citizen contact time, increase data entry accuracy, reduce data entry workload, and reduce latency of data transfer to the Court's case management system

The project's goal is to provide a device to police officers in the field that will allow electronic capture of information related to a summons and near real time transfer the data to a database which will dramatically decrease the time it take for data to be available to the Courts and the public. Also, by providing strong data edits and referential integrity to hundreds of state and local traffic offense codes overall quality of summons data will improve.

Return on Investment (ROI): Reducing data entry efforts and increasing data quality as it relates to accuracy, integrity, reliability, and timeliness are the primary factors contributing to this project's return on investment. Eliminating double data entry, reducing redundancies between agencies, and streamlining court scheduling and docketing processes, will create multiple opportunities to improve existing operations and provide better customer service to the citizens of Fairfax County. Near real time transfer of summons information will enhance the public's ability to review their case information and pay traffic fines using the Internet or IVR. Currently there are long delays from the time tickets are issued to the time they are available to the public for payment. Furthermore, improved accuracy of offense codes cited in the summons can result in enhanced County revenues.

Fund 104
Information Technology

IT0072, Citizen Relationship Management	**IT Priorities:**	• Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$484,568	**$365,432**	**$300,000**

Description and Justification: This project is designed to improve the County's ability to provide information and services across County agencies by developing a communication gateway for residents and businesses to access County information and request non-emergency services with the establishment of a cost-effective, long-term Customer Relationship Management (CRM) solution. Currently County agencies, in response to information requests, use a variety of sources to retrieve information from multiple products. County agencies use different, non-integrated systems to complete requests including Web tools, individual contact tracking applications, legacy applications, and specialized business systems.

FY 2009 funding of $300,000 will continue the efforts to deploy CRM for agencies with call centers. This will support the County's effort for a central disturbed platform for handling citizens inquires for information and services while maintaining a centralized knowledge base. The project will use industry standard CRM, Call Center solutions. It will enable a common method of telephony to answer citizen questions and log service requests through a standard interface. The strategy includes a three digit 311 number that will eliminate the need for citizens to navigate through hundreds of County telephone numbers to find the right one, reduce the number of transferred calls from one agency to another, and minimize the number of non-emergency help and assistance calls to 9-1-1. A virtual single access point with a common database for County government information and service requests by constituents will be established. Through the use of technology, call-takers receiving calls on a phone line do not have to be co-located, nor do they have to be stationed at a County desk to receive the call. The CRM project aligns with the County's strategic initiatives to link agencies and communications to serve the residents of the County and to allow County agencies to work across agencies for maximum benefit. Citizens will be able to make a phone call to one number and County staff, using a central database, will service the request immediately or transfer the call to a specified business representative that is best able to handle the request. County management will have access to a number of tools that will allow them to manage the calls for service more efficiently and streamline processes, establish consistent service delivery standards in responding to telephone and Web requests, and track transactions. This will eliminate guesswork, improve workflow capabilities, and reduce paperwork transfers from one agency to another.

Return on Investment (ROI): With the CRM solution, citizens will be able to make a single phone call, while County staff, using a central database, will be able to either service the request immediately or transfer the call to a specified business representative. County management will have access to a number of tools that will allow them to manage service calls more efficiently, streamline processes, establish consistent service delivery standards, and track transactions. Industry reports indicate a 35 percent to 50 percent reduction in non-emergency calls to 9-1-1 due to implementation of a CRM call center. Based on research and industry reports, 70 percent of calls can be expected to be handled immediately by the first contact and only 10 percent will be referred to a business specialist. Other cost reduction opportunities and time savings will result from reduced calls and e-mails, and time spent researching responses to citizen requests, resulting in enhanced operational efficiencies.

IT0078 Courthouse Expansion Technology	**IT Priorities:**	• Completion of Prior Investment; • Improved Service and Efficiency

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$11,565	**$1,718,435**	**$500,000**

Description and Justification: Based on the courtroom technology prototype project, a cooperative effort of the three Fairfax Courts; Circuit Court, General District Court, Juvenile and Domestic Relations District Court, the Office of the Sheriff, and other County agencies; this project will continue the implementation of modern courtroom technologies recommended and considered appropriate for the newly expanded County Courthouse.

These technologies include integrated and mobile evidence presentation, real-time court reporting, wireless access, electronic wayfinding, video conferencing, video arraignment and judges' control of the technologies from the bench. The courtroom technologies proposed will advance the recommendations provided in the original Courthouse design master plan and supported by the Courtroom 21 Project associated with the College of William and Mary Law school.

FY 2009 funding of $500,000 will support the second phase of implementing the recommended technologies in the new wing of the expanded Courthouse,. Of this amoumt, $300,000 associated with video arraignments are supported by a transfer from the Cable Communications Fund. Funding will support the necessary consulting services, procurement of the necessary hardware and software, and other specialties needed to outfit a modern day courtroom. Consistency and standardization between the three Courts is necessary to maintain efficient courtroom operations and optimize available resources.

Return on Investment (ROI): The primary benefit will be improved efficiencies and the facilitation of court processes and services that will provide a direct impact to the citizens, businesses and employees that reside in the County. The main objectives seek to improve citizens access, internally and externally, to the Courts, facilitate trials and hearings in the most effective and efficient means possible, allow for all three Courts to share common resources and provide for flexibility and adaptability to incorporate future changes in technology and court proceedings and allow the Courts to keep up with the increasing demand and docket backlogs that currently exists.

Fund 104
Information Technology

IT0079, Legacy Systems Replacement	**IT Priorities:** - Enhanced County Security; - Improved Service and Efficiency; - Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$0	$800,000	$7,000,000

Description and Justification: The Fairfax County government and school system have embarked on a multi-year joint initiative that will modernize the portfolio of enterprise systems that support finance, human resources, budget, procurement and related administrative applications with a modern, integrated corporate solutions applications suite. The project seeks to mitigate the risk that antiquated and disjointed systems pose for system failure and inferior data.

The project partners, County government and school system, are committed to fully participate and dedicate the necessary resources to successfully support the initiative. Additionally, as is the current methodology, the government and school system will operate on a unified financial, budget and purchasing system and will strongly consider future use of a joint human resources system.

The current 'stovepipe' legacy corporate systems are on various legacy technology platforms using a variety of hardware and software architectures integrated through a number of interfaces, integration and reporting tools. Previous assessments of these aging systems revealed that they are past their projected useful lifecycle, no longer meet today's technology standards, and do not meet the demands of resource and financial management and decision-making. System limitations continue to drive the proliferation of multi-step tasks to produce desired data and the development of numerous 'workaround' systems to gain necessary functionality currently not available. This has also resulted in an exponentially increased risk for fraud and security flaws. Due to their age, many of these systems have no vendor support and rely on senior in-house staff for maintenance. The systems are written in technical code that is outdated, not practiced by the vast majority of the industry labor pool, and thus are unable to be integrated with future mandated requirements.

Of these systems, the County government's Personnel Resource Information System Management (PRISM) is the most vulnerable to immediate obsolescence issues. It is over 20 years old and highly customized based on historical County operational practices to the extent that it cannot be further enhanced. Further, attrition of in-house technical staff as they approach retirement age is jeopardizing future support for maintaining this legacy application with the other systems approaching a similar expert support dilemma.

A governance body of senior officials of the County and school system stakeholder agencies is working to identify the optimal strategy to pursue in its effort to procure an integrated financial/procurement/human resources/budget suite that will support agencies in the delivery of government and school services and activities, take advantage of best practices, provide the opportunity for multi-faceted data-driven decisions, significantly improve the efficiency and effectiveness of existing processes, enhance e-government initiatives and promote telework opportunities, and aid in the transformation and standardization of financial and human resource processes. This initiative will foster an environment of change and redesign to allow for more efficient and effective processes.

Fund 104
Information Technology

Previous funding was provided to begin an assessment of the legacy systems used to support core business functions; identify, review and streamline existing business processes currently supported by the legacy systems; perform and analyze a review of existing and future trends in the software and systems implementer marketplace; and identify and refine functional business requirements necessary in the future software. FY 2009 funding is provided to continue the investment in this initiative, positioning the project to award the software and systems implementer contracts. The FY 2009 funding is provided by a transfer from the Health Benefits Trust Fund. This transfer is available as a result of savings in employer contributions for health insurance and will be used to replace the portion of the project to replace the Human Resources system.

Return on Investment (ROI): Automation and modernization will empower both employees and managers to execute processes more efficiently, and make the best strategic decisions based on the most timely and accurate information. This shifts the orientation of the system from that of a data repository to one of an information system solution. With the migration to a more standard, supportable database and development environment that incorporates workflow and Web technology, the project expects to:

- Create a collaborative environment where access to data and information, even from remote locations, is based on system "look and feel," flexibility, intuition, data definition, data stewardship and security;
- Provide a seamless integration of a new system with existing applications;
- Reduce the number of shadow systems and reconciliations between systems;
- Align the reporting strategy with the County government and school system overall data management and data warehousing strategy. This must enable and support performance reporting and consistent information management throughout the organizations;
- Incorporate fully integrated best business practices;
- Develop a system that is user-friendly and that empowers users to improve their business processes;
- Add and improve functionality in back-office functional areas;
- Improve the quality and accessibility of information for decision support;
- Reduce redundant data entry, storage, and paper processing;
- Support the countywide balanced scorecard initiative;
- Improve operational effectiveness and productivity;
- Enhance web self-service and improve customer service; and
- Retire existing legacy and back office systems and tools.

Fund 104
Information Technology

IT0083, Public Safety Architecture Modernization	**IT Priorities:** • Enhanced County Security; • Improved Service and Efficiency; • Maintaining a Current and Supportable Technology Infrastructure

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$0	$2,687,750	$2,592,458

Description and Justification: The Public Safety Architecture Modernization project supports implementation of an integrated Computer Aided Dispatch (CAD) and Public Safety Records Management Systems (RMS), including public safety communications, as well as Police, Fire and Rescue, and Emergency Medical Services records management. The project will implement an integrated public safety information architecture enabling data sharing across functional areas of the CAD and RMS in order to support key public safety lines of businesses and provide flexibility to respond to both internal and external data sharing requirements. In a multi-track and multi-phase project, the legacy CAD, Police RMS and Fire and Rescue RMS will be replaced, and a new Fire Emergency Medical Services Incident Reporting system (EMSIR) will be implemented. Options for integrating with the existing Office of the Sheriff's information system will be evaluated as well.

This project provides the underlying architecture for the operational components of a CAD and RMS including network development; augmentation of the enterprise Geographic Information System (GIS) to meet public safety requirements; and provision of an interim commercial broadband wireless service pending completion of the regional broadband wireless network under development by the National Capital Region (NCR) Urban Areas Security Initiatives (UASI). Wideband service will migrate from commercial services to the local government owned and operated NCR network when it is completed. Executive project management will be provided by the Department of Information Technology to ensure that implementation of RMS systems funded in existing projects (IT0048 and IT0062) share integrated and coordinated work plans and leverage resources across phases and functional areas.

FY 2009 funding of $2,592,458 is provided to continue support of an integrated public safety information architecture with network support, infrastructure, hardware technicians to support end-users, and provisioning of broadband wireless services.

Return on Investment (ROI): The Public Safety Architecture Modernization project represents the first joint initiative undertaken by the public safety agencies in Fairfax County (Department of Public Safety Communications, Police Department, Fire and Rescue Department, Sheriff's Office and Office of Emergency Management) and provides an integrated public safety suite for CAD and RMS, with supporting network infrastructure to support robust GIS including automatic vehicle location (AVL), automatic vehicle routing recommendations (AVRR), broadband wireless data services and automated field reporting.

Documents Menu

IT0084, Virtual Joint Information Center	**IT Priorities:**	• Enhanced County Security; • Improved Service and Efficiency

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$0	$0	$61,550

Description and Justification: FY 2009 funding of $61,550 is provide to implement a Virtual Joint Information Center (JIC) to enable the County's public information officers and other communicators to respond to emergency situations in a more timely and coordinated manner, while enabling the County to present a unified message to Fairfax County residents, business, media, visitors and County employees.

A Virtual Joint Information Center will provide the ability to bring numerous public information officers and communication specialists from across the County together in one virtual location to craft key messages and talking points for use by the County's spokesperson, County Executive or elected leaders; share information quickly with communicators in the emergency operations center and in the field at various locations (incident scene, Family Assistance Center, emergency shelter, etc.); collaborate on news releases the media will use to relay important life safety and property conservation messages to County residents; and allow for an easier and quicker review process for County communication professionals to develop, review and edit other types of informational materials (flyers, fact sheets, frequently asked questions, etc.) during emergency situations when timely communications to people affected by the situation is critical.

The Virtual JIC will provide the County's communicators a secure, online communications center which places all communication functions on an Internet platform. This includes information gathering, drafting of documents, editing, approvals, and distribution using e-mail, fax and Internet-based telephone messaging. It also includes Web content management, inquiry management and automated audience contact information generation and control. It uses commonly adopted communication tools such as e-mail and secure chat rooms to facilitate communication between team members. Further, it documents all activities enabling effective tracking and reporting of communication activities. And the Virtual JIC is designed specifically to meet the requirements of ICS/UCS and JIC protocols.

Return on Investment (ROI): As a productivity tool, a VJIC allows individual communicators or teams to do the work normally done by much larger groups. In one documented case referenced by a vendor, the creation of a VJIC reduced the workload for one public agency required to complete a mandated communication activity from 96 staff hours to fifteen minutes. However, the actual savings and cost reductions from a VJIC within Fairfax County depends on its use and the situation. Implementation of a VJIC would enhance conservation of DIT resources. Because a VJIC would make it possible for communicators to gain full access to the Internet for communications without requiring DIT resources, it frees DIT resources for priority uses. In addition, a VJIC integration and automation of time-consuming communication processes would result in substantially improved staff and resource efficiency.

A VJIC would also save the County the costs associated with reputation loss from slow, faulty or inaccurate information integrating with the existing Office of the Sheriff's information system will be evaluated as well.

Documents Menu

Fund 104
Information Technology

IT0085, Loan Processing System Replacement	**IT Priorities:** • Mandated Requirement; • Improved Service and Efficiency

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$0	**$0**	**$126,000**

Description and Justification: FY 2009 funding of $126,000 is provided to replace Department of Housing and Community Development's aging mainframe Loan Processing System (LPS) which monitors loans made to resident homeowners under a number of County and Federal programs.

Through the years both the functionality and technology associated with the existing system have become dated and the agency's needs for a more robust loan processing system have grown. A number of critical requirements are not longer supported by the existing Loan Processing System including: the ability to track changing interest rates during the loan period, track loans by funding source, track and calculate changes to the amortization schedule, calculate interest payable, monitor ground lease payments, track bond fees (MIP balances, bond servicing, monitoring fees), track loans above $1 million, as well as numerous escrow accounts and non- traditional loans. Due to the lack of an adequate system, these needs have been met by less efficient spreadsheet applications.

To address current shortcomings of the LPS system, the County would need to invest substantial time and money and discontinue its plan to phase out the inefficient IDMS mainframe systems and their associated maintenance costs, and still face the prospect of an antiquated system that is costly to maintain and enhance.

Return on Investment (ROI): Procuring and implementing a loan servicing system that utilizes web technology is needed to properly account, service and report on the excess of $46 million in loans in the HCD portfolio, many of which are not captured in LPS. It would also allow for enhanced revenues through the use of database matches (e.g., the Clerk of the Court, DPZ, etc.) which would allow HCD to independently determine if the conditions for loan repayment have become due. Given the large dollar amounts in our Proffer and various deferred loan programs the opportunities to enhance revenues or deter the loss of funds justify the need for this new system.

Documents Menu

IT0086 Fire Station Alerting Technology Replacement	**IT Priorities:** • Enhanced County Security; • Mandated Requirements; • Improved Service and Efficiency

FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
$0	**$0**	**$993,067**

Description and Justification: The purpose of this project is to provide a replacement fire station alerting system. This alerting system is a critical component of the 911 system and public safety response, and is a requirment specified in the National Fire Protection Association (NFPA) 1221 Standard for the Installation, Maintenance, and Use of Emergency Services Communications Systems 2007 Edition.

The business and operational objective is to purchase and impelment a proven alerting system to help Fairfax County meet the public safety goals of reduced response times, enhanced communnication, and providing immediate, relevant access to critical information. The proposed solution will provide a required technical refreshment to the current station alerting equipment. The current equipment is nearing end-of-life and will not meet NFPA requirements w . Furthermore, the solution will replace multiple interfaced system components with at turn-key off-the-shelf system that will streamline maintenance and troubleshooting, while providing full compliance with NFPA 1221 through both Network and Radio alerting circuits. The system is scalable so that enhanced features, such as multiple text/video displays, can be added with new construction or renovation projects.

FY 2009 funding of $993,067 is provided to bring the Fire and Rescue Department's station alerting system to a technical level that will allow integration to the selected Public Safety Computer Aided Dispatch and Records Management System (PS CAD/RMS).

Return on Investment (ROI): The overall Public Safety CAD/RMS system will provide the most efficient system for all public safety information and technology utilization. The systems have been combined and/or interfaced when appropriate to leverage existing systems and processes and reduce duplicatitive efforts within the County's public safety communities

This is a life-cycle replacement from aging and incompatable equipment to an integrated COTS system. Maintenance and support for system components will be streamlined. Additionally, the system will reduce reflex time for response by providing immediate unit based visual and verbal alert indication at time of dispatch and prior to radio voice dispatch, provide safe lighting and alert process throughout station for personnel response to vehicles, provide personnel with immediate relevant information regarding the event by text display and verbal recorded announcement, and provide station alerting capabilities as required by NFPA 1221.

Fund 104
Information Technology

IT0087 ParkNet Security Upgrade	**IT Priorities:** - Mandated Requirement; - Improved Service and Efficiency

FY 2007 Expenditures	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
$0	**$0**	**$179,571**

Description and Justification: In FY 2009 funding of $179,571 is included to upgrade and bring ParkNet, Fairfax County Park Authority's aging business application into compliance with the recently enacted Payment Card Industry Standards (PCI) and replace aging hardware and operating system platforms with a County-compliant, Windows-based hardware and operating system platform to serve the Park Authority and its citizen-customers.

Project objectives include: securing the Parknet application from the threat of virus infection by using County-standard tools for anti-virus protection; securing the ParkNet application from threat of environmental mishap and promote Continuity of Operations Planning (COOP) by relocating it from the Herrity Building to the Enterprise Operations Center; increase availability to staff and citizens, placing the administration of the ParkNet platform under the auspices and standards of the agency's organizational unit; providing a faster application for agency staff (which benefits County citizen-customers); and eliminate the need for special DEC Alpha Cluster and Open VMS skill for Automation Services Branch staff.

Return on Investment (ROI): The ParkNet application represents a significant investment of resources in the core software product and in the custom enhancements which have been specified and implemented over the years the agency has owned the product. The migration from the current hardware and operating system platforms to a new Windows Server 2003-based platform preserves the investment the agency has made without replacing the core software product.

The ParkNet system is critical to a range of agency core functions including recreation center and golf course point of sale activities to program and camp registration via the internet and IVR portal, nature centers, and lake front parks. This initiative ensures conformity with current supportable IT architecture and security standards, as well as compliance with Payment Card Industry mandates for accepting credit card payments over the internet and on the IVR. Opportunites exist for enhanced revenue because of increased uptime and availability of the ParkNet system and the Internet class registration capability. The project protects the application, agency information, and citizen information by moving the server the County's Enterprise Operations Center (EOC), and promotes Continuity of Operations Planning (COOP) by involving County staff and resources in the protection of the data.

Fund 104
Information Technology

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 104, Information Technology**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$30,928,840**	**$0**	**$31,522,950**	**$0**
Revenue:				
Interest	$2,110,250	$1,400,000	$1,400,000	$1,200,000
State Technology Trust Fund	1,299,648	0	0	988,960
Total Revenue	$3,409,898	$1,400,000	$1,400,000	$2,188,960
Transfers In:				
General Fund (001)	$13,499,576	$12,360,015	$12,360,015	$11,802,510
Health Benefit Trust Fund (506)[1]	0	0	0	7,000,000
Cable Communications Fund (105)[2]	0	0	0	1,834,750
Total Transfers In	$13,499,576	$12,360,015	$12,360,015	$20,637,260
Total Available	**$47,838,314**	**$13,760,015**	**$45,282,965**	**$22,826,220**
Expenditures:				
IT Projects	$16,315,364	$13,760,015	$45,282,965	$22,826,220
Total Expenditures	$16,315,364	$13,760,015	$45,282,965	$22,826,220
Total Disbursements	**$16,315,364**	**$13,760,015**	**$45,282,965**	**$22,826,220**
Ending Balance[3]	**$31,522,950**	**$0**	**$0**	**$0**

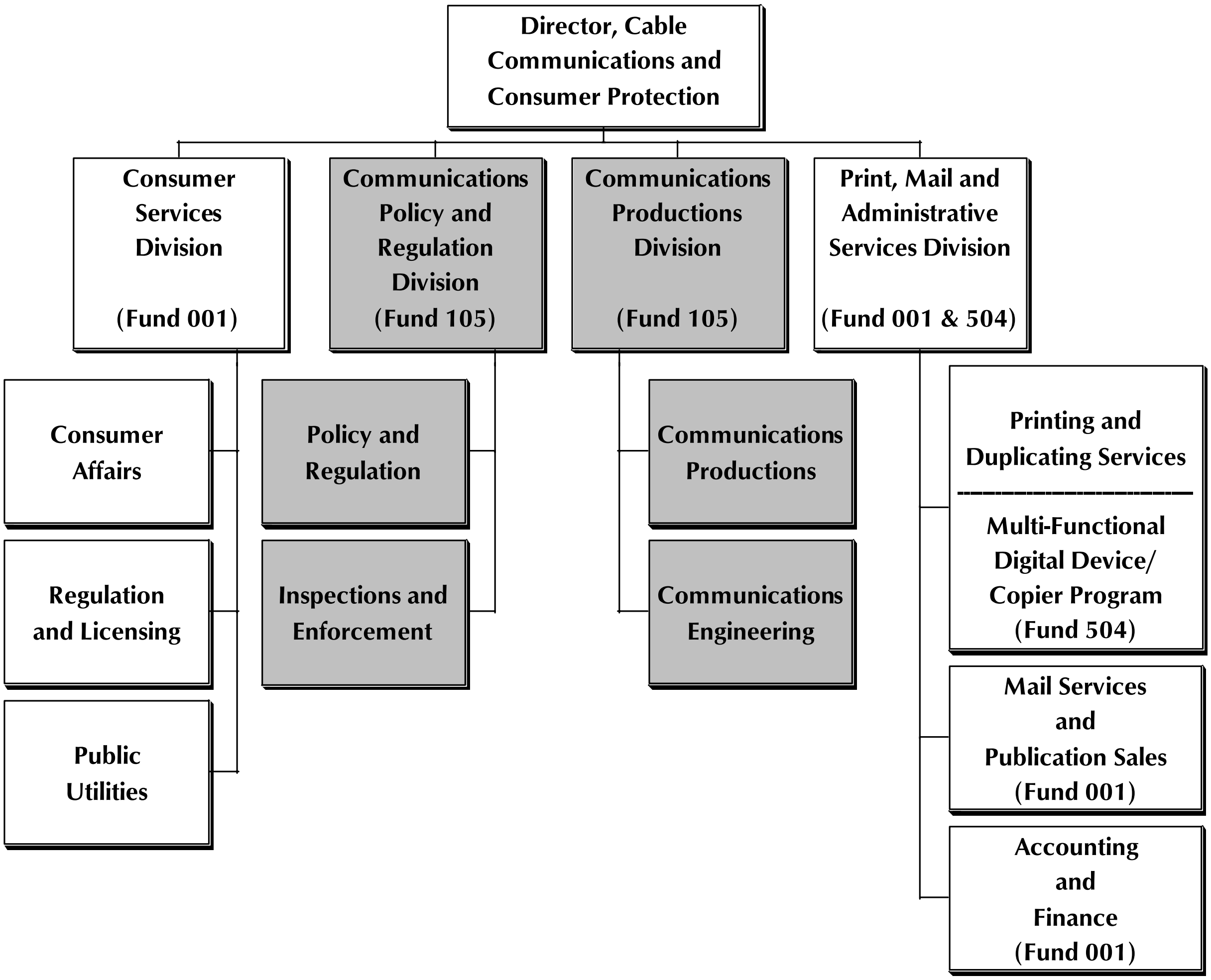
[1] Funding from the Health Benefit Trust Fund will support the legacy replacement system.

[2] Funding from the Cable Communications Fund will support the telecommunications initiatives.

[3] Information Technology projects are budgeted based on the total project costs. Most projects span multiple years. Therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Documents Menu

Fund 105
Cable Communications



The Department of Cable Communications and Consumer Protection (DCCCP) is the umbrella agency for four distinct functions: Consumer Services; Communications Policy and Regulation; Communications Productions; and Print, Mail and Administrative Services. The total agency staff is dispersed over three funding sources. In FY 2007, the department reorganized the Consumer Protection Division into three separate branches, Consumer Affairs; Regulation and Licensing; and Public Utilities, in an effort to raise the functions of consumer protection to a higher visibility within the County structure. To better reflect the range of services provided by the three branches, the Consumer Protection Division was renamed Consumer Services. Consumer Services, which mediates complaints, educates consumers, regulates taxicabs, issues licenses and provides utility rate case intervention, is presented within the Public Safety Program Area (Volume 1) and is fully supported by the General Fund. The Cable Communications function, which includes the Communications Policy and Regulation Division and the Communications Productions Division, is responsible for communications regulation and for television programming, and is presented in Fund 105 (Volume 2). Fund 105 is supported principally by revenue received from local cable operators through franchise agreements. The Print, Mail and Administrative Services Division administers countywide printing and duplicating services, mail services and publication sales, and accounting and finance services. Mail Services and Publication Sales along with Accounting and Finance are programs presented in the Legislative-Executive Functions/Central Services Program Area in (Volume 1) and are fully supported by the General Fund. Printing and Duplicating Services, presented in Fund 504 (Volume 2), is funded by revenues received from County agencies and the Fairfax County Public Schools (FCPS). The Department of Information Technology is responsible for management of the Multi-Functional Digital Device/Copier Program and the fiber Institutional Network (I-Net). While the functions of the Department of Cable Communications and Consumer Protection provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions and professional organizations.

Fund 105
Cable Communications

Mission
To promote the County's cable communications policy, to enforce public safety, customer service and regulatory requirements among the County's franchised cable operators, and to produce television programming for Fairfax County Government Channel 16 and the Fairfax County Training Network (FCTN).


Fairfax County government's Channel 16 is one of the best government access cable television stations in the nation.

To accomplish its mission, Cable Communications encourages competition, innovation and inclusion of local community interests in the countywide deployment of cable communications services; negotiates, drafts and provides regulatory oversight and enforcement of cable communications contracts, ordinances, statutes, and customer service policies; protects the health, safety and welfare of the public by rigorously enforcing safety codes and construction standards; ensures community access to local, public, educational, and governmental programming; develops and maintains reliable means of mass communication of official information during public safety emergencies; provides digital media production services to create informational programming for County residents accessible through a variety of distribution channels; and supports internal communications, including remote origination and viewing of training programs for County employees and emergency first-responders.

Focus
The Cable Communications Fund (CCF) was established by the Board of Supervisors in 1982 to provide accurate and auditable accounting of revenues and expenses associated with the administration of the County's Cable Communications Ordinance and Franchise Agreements, communications productions, and the provision of cable-related consumer and policy services. Revenue supporting this fund comes from Institutional Network (I-Net) and Public, Educational, and Governmental (PEG) access capital grants and franchise fees received from local cable operators based on the operators' gross revenues. In FY 2009, CCF revenue is estimated to be $14.9 million based on FY 2007 actual revenues. In the third quarter of FY 2007, Virginia replaced local collection of cable franchise fees with state collection of the Virginia Communications Sales and Use Tax. Changes in the calculation of gross revenues under the new CST may affect future CCF revenue growth.

The Communications Policy and Regulation Division (CPRD) negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers. In FY 2007, there were 250,000 cable subscribers within the County. CPRD ensures that cable operators provide high quality customer service, safe cable system construction and operation, and access to PEG programming and emergency information to their subscribers. CPRD also proactively monitors federal and state legislation and regulations and advises the Board of changes that may impact the County's historical authority over land use

THINKING STRATEGICALLY

Strategic issues for the department include:

- Ensuring the development, compliance and enforcement of federal, state and local communications standards in a rapidly changing industry and uncertain regulatory environment;
- Investigating and resolving resident complaints involving cable service and technical performance issues;
- Providing quality educational and informational cable television programming that meets the needs of a diverse community;
- Utilizing new cost-effective technologies to convey information to the public; and,
- Maintaining a highly skilled and knowledgeable workforce that interacts with a dynamic communications industry.

decisions, negotiation of new contracts, enforcement of existing franchises, and the ability to ensure public safety, consumer protection, and fair competition within the County.

In conjunction with the Office of the County Attorney, CPRD is working to negotiate additional franchise agreements with other interested cable service providers. As of FY 2007, more than one-third of County residents have a choice of cable service providers. Comcast and Cox provide service in separate, non-overlapping franchise areas, and Verizon is on target to provide service throughout the County by 2012. Franchised cable service providers continue to offer a "triple-play" or "quadruple-play" of video, broadband Internet access, voice, and wireless services. CPRD will continue to respond to a broader array of technical, legal, regulatory, and policy inquiries.

CPRD enforces all federal, state, and County cable communications construction codes and standards on a competitively neutral basis. CPRD inspects 20 percent of all cable communications system construction sites, resolves 100 percent of cable construction complaints filed by residents, and promotes a "safety-first" attitude among construction crews. CPRD's work ensures public safety, restoration of streets and sidewalks, safe underground burying and aerial hanging of cables, proper use of work zone traffic controls, control of soil erosion, and adherence to cable picture signal quality and interference-reduction standards. CPRD inspection and enforcement efforts have resulted in increased compliance with federal, state, and local codes. In FY 2007, 94 percent of inspected work sites were in compliance with applicable codes. Moreover, in FY 2007, the industry outreach efforts of CPRD resulted in nearly 87 percent of all construction problems being properly corrected after one non-compliance notice, thus reducing the disruption to County residents. In FY 2009, Verizon will continue construction of its new fiber optic cable communications system and Cox will continue to replace and upgrade portions of its hybrid coaxial-fiber cable communications system. This is anticipated to result in a continued need for construction-related inspections and complaint investigations.

In FY 2007, CPRD worked to analyze a significant amount of proposed state and federal communications legislation and regulation. Working with the Office of the County Attorney, the Office of the County Executive's legislative liaison and other national municipal organizations, CPRD was able to assist in defeating federal legislation that would have preempted the local cable franchising process with a one-size-fits-all federal franchise process. In FY 2007, CPRD submitted a report to the FCC finding that the first year of head-to-head competition between traditional telephone and cable companies had yielded lower prices for bundled cable-Internet-telephone service packages, but higher prices for stand-alone cable service. In FY 2008 and FY 2009 CPRD will continue to work with the Office of the County Attorney, the Office of the County Executive's legislative liaison, and the Department of Management and Budget to track the fiscal impact on Fund 105 of the 2007 Virginia Communications Sales and Use Tax and to draft legislative amendments as necessary to ameliorate any adverse or unintended consequences of the new communication sales and use tax. CPRD will also continue to work with the County Executive's legislative liaison to monitor new developments in cable and broadband legislation, regulation and technology, and to work with other DCCCP divisions and branches to develop consumer education materials focused on understanding television, cable, Internet and telephone technologies. The CCF will continue to support on-going cable and broadband technology, legal, and regulatory training for County staff in multiple agencies.

CPRD continues to administer financial support for construction, activation, and repair of the Institutional Network (I-Net). The system is comprised of more than 4,000 km of fiber linking over 400 County and Fairfax County Public Schools (FCPS) locations. In FY 2008, high-speed data and voice services will be migrated to the I-Net in some County facilities. CPRD also continues to be active with public safety and new technology initiatives. CPRD is working with the Department of Information Technology and the federal Department of Homeland Security in a cooperative initiative with other regional jurisdictions and state and federal agencies to establish inter-jurisdictional communications network links that improve public safety response during public emergencies, such as natural disasters and terrorist incidents.

Fund 105
Cable Communications

The Communications Productions Division (CPD) is responsible for the production of television programming for Fairfax County Government Channel 16, the public information channel, and the Fairfax County Training Network (FCTN). Channel 16 programming includes both Board-directed programming and the highest-rated program proposals submitted by County agencies. In FY 2009, Channel 16 will televise an estimated 334 live meetings of the Board of Supervisors, Planning Commission, and Board of Zoning Appeals, County Executive projects, Board-directed special programming, town meetings and monthly video newsletters for members of the Board of Supervisors. In addition, programs and teleconferences highlighting the services of County agencies will be televised. The final number of informational programs produced in FY 2009 will be determined by the Fairfax County Communication Strategy's quarterly program proposal process. In addition, all Channel 16 programming is now video streamed, reaching an even larger audience. Channel 16 reaches an estimated 600,000 residents with informational programming about County programs and services that serve the community.

In addition to programming for the public, the CPD is responsible for programming on closed-circuit FCTN via the Fairfax County I-Net. In FY 2009, the CPD will televise training and internal communications productions, as well as national satellite conferences, telecommunication courses, video training, and lectures on areas such as leadership, team work, self-improvement and management techniques. FCTN programming reaches approximately 25,000 combined County and Fairfax County Public Schools' employees, providing the latest training and professional development programming to improve services to residents.

The Communications Productions Division will continue to operate an emergency message system for residents, serve as a centralized resource for loan pool equipment for County agencies, manage a satellite downlink for County teleconferencing, and support the video magistrate system, County kiosk system, video teleconferencing and video streaming of Channel 16 on the Internet to better serve County residents. CPD also provides engineering support services to County agencies and new County facilities featuring complex audio and video installations.

In conjunction with the implementation of the Fairfax County Communication Strategy, the CPD will continue to evaluate and redesign Channel 16 and FCTN programming in FY 2009; develop an external/internal communications campaign to publicize County programs and initiatives; and enhance current operations and customer service through technology changes. The CPD will continue to maintain a national presence, be a leader in the quality of programming produced and research new services to enhance operations.

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
Continue to inspect Verizon's extensive new construction of its FTTP (Fiber-to-the-Premise) network, to ensure safety and compliance with federal, state and County construction standards.	☑	☑
Continue to provide audio and video engineering support services for the planning, design, construction and operational phases of the Public Safety and Transportation Operations Center, the Jennings Judicial Center Courthouse Expansion project and the County I-Net.	☑	☑
Create a "Safety First" program to increase awareness and compliance with applicable construction codes among new cable communications providers by recognizing exemplary cable communications construction crews in the County who utilize and promote safe construction practices.		☑

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Fund 105
Cable Communications

Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
Expanded Video on Demand to include all Channel 16 pre-recorded programming.	☑	
Continue the development of enhanced text on Channel 16 for improved news, agenda information during government meetings, and emergency messaging.	☑	☑
Continue to expand language offerings of translated programming for Channel 16 (including Spanish, Korean, and Vietnamese) as requested by County agencies.	☑	☑
Produce the *Connecting Your Home in the Digital World* informational campaign to provide updated information on digital telephone, broadband and cable TV choices; new consumer information about the digital television transition; and HDTV.		☑
Named finalist for best government access station in the country by the National Association for Telecommunications Officers and Advisors and received a first place award from the Alliance for Community Media. Continue to maintain a national presence in the creation of high quality, award-winning informational programming for residents and employees.	☑	☑
Maintaining Healthy Economies	**Recent Success**	**FY 2009 Initiative**
Provided advanced technical and regulatory compliance training on emerging cable and broadband technology, analog and digital signal system testing, and the impact of new cable system technology on cable communications regulation.	☑	
Continue to file comments with the Federal Communications Commission on the Fairfax County cable franchising process and the impact of competition between cable service providers.	☑	☑
Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**
Provided training to County staff and cable construction representatives on the proper procedures for handling naturally-occurring asbestos.	☑	
Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Continue to upgrade and modernize the audio and video systems in the Board of Supervisors Auditorium in order to meet demands for new technical capabilities.	☑	☑
Develop new video programming and services for distribution over the County I-Net.		☑

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Fund 105
Cable Communications

Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to connect and activate the County fiber optic I-Net to establish cost-effective transport of video, voice and data services to County and FCPS facilities.	☑	☑

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	39/ 39	39/ 39	39/ 39	39/ 39
Expenditures:				
Personnel Services	$3,043,653	$4,286,033	$4,286,033	$4,443,182
Operating Expenses	5,595,311	6,983,205	13,733,769	4,648,479
Capital Equipment	5,305,098	250,000	1,173,214	250,000
Total Expenditures	**$13,944,062**	**$11,519,238**	**$19,193,016**	**$9,341,661**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$157,149**
  An increase of $157,149 in Personnel Services associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Carryover Adjustments** **($7,673,778)**
  A decrease of $7,673,778 including $6,780,564 in Operating Expenses and $893,214 in Capital Equipment due to carryover from FY 2007 for costs associated with both encumbered carryover and implementing the I-Net.

- **I-Net Adjustments** **($2,334,726)**
  A decrease of $2,334,726 in costs associated with implementing the I-Net. These costs are projected to decrease in the short term as the construction of the I-Net phases down, but are likely to increase again in the long term as equipment is replaced in future years.

- **Capital Equipment** **$250,000**
  An amount of $250,000 is funded for audio/visual equipment to support the Communications Production Division. This includes funding for video production equipment the television studio and the Board Auditorium, as well as a remote studio to permit production of live offsite events to be broadcast on the Fairfax County Government Channel 16, Fairfax County Training Network, and I-Net.

Fund 105
Cable Communications

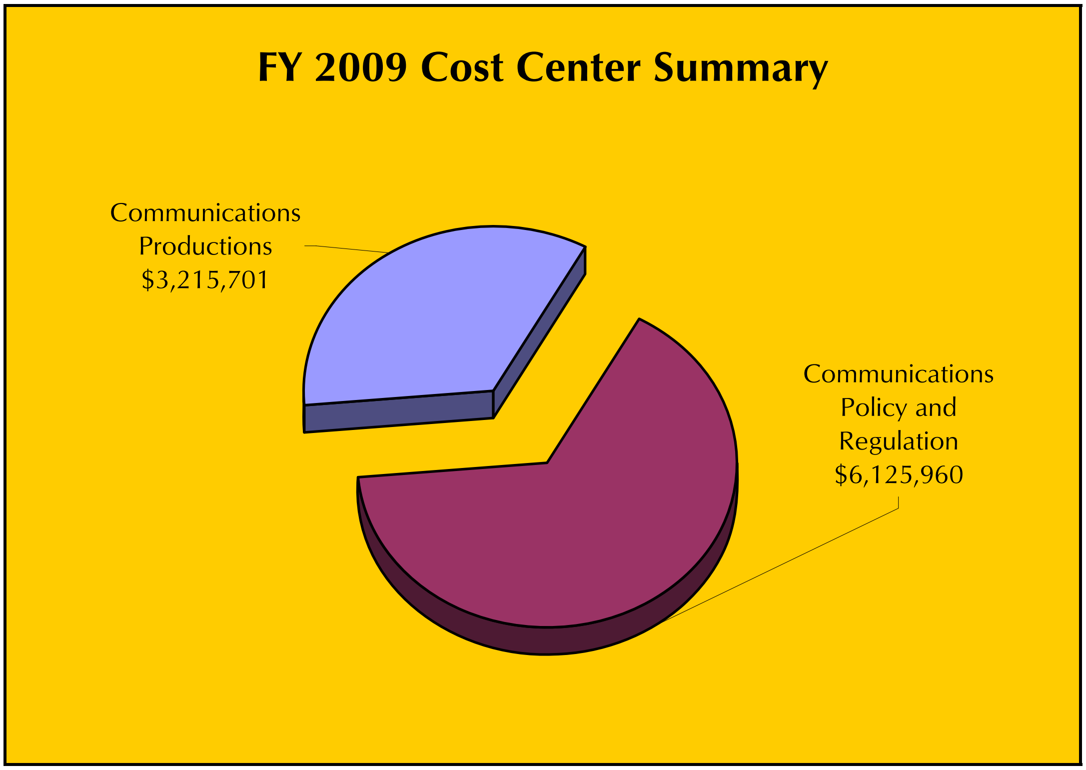
Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustment** **$7,673,778**
  As part of the *FY 2007 Carryover Review*, $7,673,778 was carried forward into FY 2008. This amount includes $2,080,269 as encumbered carryover, $5,102,256 as unencumbered carryover, and the appropriation of $491,253 in higher than anticipated I-Net and equipment grant revenue received in FY 2007.

Cost Centers

The two cost centers within Fund 105, Cable Communications that work together to achieve the mission of the Fund are the Communications Productions Division and the Communications Policy and Regulation Division. In FY 2009, approximately $3.9 million of the $6.1 million in the Communications Policy and Regulation Division is dedicated for I-Net initiatives.



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Fund 105
Cable Communications

Communications Policy and Regulation Division

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	16/16	16/16	16/16	16/16
Total Expenditures	**$11,437,681**	**$8,380,087**	**$15,841,581**	**$6,125,960**

Position Summary

Office of the Director
1 Director, DCCCP
1 Administrative Assistant V
1 Administrative Assistant IV

Communications Policy and Regulation Division
1 Director, Policy and Regulation
1 Administrative Assistant IV

Policy and Regulation
2 Management Analysts III

Inspections and Enforcement
1 Engineer III
1 Engineering Technician III
1 Communications Engineer
4 Senior Electrical Inspectors

Consumer Affairs
1 Consumer Specialist I
1 Administrative Assistant II

TOTAL POSITIONS
16 Positions / 16.0 Staff Years

Key Performance Measures

Goal

To encourage competition and innovation in countywide deployment of cable communications services; to protect the public by rigorously enforcing cable communications construction safety codes and procedures, customer service regulations, consumer protection statutes, franchise agreements, the Fairfax County Communications Ordinance and applicable law; to respond to public and County agency inquiries regarding communications policy, statutes, regulations and technological developments; to support development of community networks to cost-effectively transport video and data; and to maintain reliable means of mass communication of official information during public safety emergencies.

Objectives

- To inspect 20 percent of cable communications construction work sites within the County and achieve 100 percent correction of all identified instances of non-compliance with applicable federal, state and County cable construction and public right-of-way codes and standards.

- To inspect 100 percent of all homeowner cable communications construction complaints requiring investigation by inspectors within 1 business day and to complete 100 percent of such complaint investigations.

- To achieve a 90 percent favorable resolution rate of cable communications service complaint investigations.

- To meet response deadlines for regulatory, legislative and policy inquiries, and to complete 100 percent of all inquiries.

- To meet measurement requirements for construction, activation and repair of the I-Net.

Fund 105
Cable Communications

Indicator	Prior Year Actuals FY 2005 Actual	 FY 2006 Actual	 FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Cable communications construction work sites	44,507	77,268	70,000 / 100,613	70,000	70,000
Homeowner cable construction complaints inspected	NA	NA	160 / 180	160	160
Cable service complaints investigated	NA	NA	NA / 218	180	150
Regulatory, legislative and policy inquiries	NA	NA	50 / 117	70	70
I-Net locations activated for video transport	NA	0	414 / 408	6	9
I-Net incidents repaired	NA	NA	NA / 9	52	52
I-Net locations constructed	NA	NA	NA / 26	8	6
Efficiency:					
Inspector hours per cable communications construction work site inspected	0.75	0.61	0.75 / 0.45	0.45	0.45
Inspector hours per inspected homeowner cable construction complaint	NA	NA	4.0 / 2.5	3.5	3.5
Staff hours per cable service complaint	NA	NA	NA / 4.5	6.0	6.0
Inquiry responses prepared per staff	NA	NA	25 / 59	35	35
Staff hours per I-Net location activation	NA	0	36 / 30	30	30
Staff hours per I-Net location constructed	NA	NA	NA / NA	30	30
Staff hours per I-Net incident for repairs	NA	NA	NA / NA	16	16
Service Quality:					
Percent of cable communications construction work site deficiencies/non-compliance notices corrected	100%	100%	100% / 100%	100%	100%
Percent of homeowner cable construction complaints inspected within one business day	NA	NA	100% / 100%	100%	100%
Percent of cable service complaints responded to within 2 business days of receipt	NA	NA	NA / 100%	100%	100%
Percent of I-Net on-time activations	NA	0%	100% / 100%	100%	100%
Percent of inquiry responses meeting response deadlines	NA	NA	NA / 97%	95%	95%

Fund 105
Cable Communications

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Service Quality:					
Percent of I-Net incident repairs completed within 8 hours	NA	NA	NA / NA	90.0%	90.0%
Percent of I-Net locations constructed on time	NA	NA	NA / NA	85%	85%
Outcome:					
Percent of cable communications construction work sites inspected	18%	19%	20% / 20%	20%	20%
Percent of homeowner cable construction complaints completed	NA	NA	100% / 100%	100%	100%
Percent of favorably resolved cable service complaints	NA	NA	NA / 99%	90%	90%
Percent of regulatory, legislative and policy responses meeting timeliness standards	NA	NA	NA / 97%	95%	95%
Percent of inquiries completed	NA	NA	NA / 100%	100%	100%
Percent of total I-Net network locations activated - video	NA	0%	100% / 98%	100%	100%
Percent of I-Net locations constructed	NA	NA	NA / NA	100%	100%
Percent of I-Net overall uptime	NA	NA	NA / NA	99.0%	99.0%

Performance Measurement Results

Verizon's anticipated construction of its new fiber optic cable communications system and higher than anticipated levels of Cox construction work to replace and upgrade portions of its hybrid coaxial-fiber cable communications system resulted in a significant increase in FY 2007 in the number of cable communications construction sites. CPRD anticipates that in FY 2009 construction work will return to FY 2006 levels. In FY 2007, CPRD inspectors were able to use a combination of efficient route planning and more effective communication among staff members to increase staff efficiency per site inspection. CPRD has updated its service quality and outcome measures for regulatory, legislative, and policy inquiries to better reflect the stated objective.

The new I-Net related performance measures reflect completion of the initial phase of I-Net construction and video activation.

Documents Menu

Fund 105
Cable Communications

Communications Productions Division

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	23/ 23	23/ 23	23/ 23	23/ 23
Total Expenditures	**$2,506,381**	**$3,139,151**	**$3,351,435**	**$3,215,701**

Position Summary

Communications Productions Division
1 Director, Comm. Productions
2 Administrative Assistants II

Communications Productions
1 Instructional Cable TV Specialist
5 Producers/Directors
4 Assistant Producers
4 Media Technicians

Communications Engineering
1 Network Telecom Analyst III
2 Network Telecom Analysts II
1 Network Telecom Analyst I

Regulation and Licensing
2 Administrative Assistants II

TOTAL POSITIONS
23 Positions / 23.0 Staff Years

Key Performance Measures

Goal

To provide a centralized video production center and satellite conferencing facility for the Board of Supervisors, County Executive, and all County agencies in order to communicate critical County information to residents and training for employees, and to provide related production services in new technologies to benefit the public and County operations.

Objectives

- To serve the public information needs of the County and the educational needs of the County workforce by completing 98 percent of live, studio and field program hours requested for both Channel 16 and FCTN while maintaining cost, quality and work hour efficiencies.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Original live program hours	656.5	700.5	716.0 / 675.0	653.5	653.5
Original studio program hours	43.5	101.5	52.0 / 81.0	51.5	51.5
Original field program hours	106.1	81.0	150.1 / 96.4	148.5	148.5
Efficiency:					
Live program work hours per program hour	5.2	5.2	5.2 / 5.5	5.0	5.0
Studio program work hours per program hour	44.3	49.8	49.8 / 49.6	45.9	45.9
Field program work hours per program hour	149.1	148.7	158.0 / 105.0	143.4	143.4

Fund 105
Cable Communications

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Service Quality:					
Percent of clients satisfied with live programs	NA	NA	97% / 100%	97%	97%
Percent of clients satisfied with studio programs	NA	NA	97% / 100%	97%	97%
Percent of clients satisfied with field programs	NA	NA	97% / 100%	97%	97%
Outcome:					
Percent of requested live programs completed	NA	NA	98% / 100%	98%	98%
Percent of requested studio programs completed	NA	NA	98% / 100%	98%	98%
Percent of requested field programs completed	NA	NA	98% / 98%	98%	98%

Performance Measurement Results

While total program hours remains fairly constant from year to year, total hours of live, studio and field program hours varies as requested by the Board of Supervisors, the County Executive and as requested by County agencies through the Fairfax County Communication Strategy. Communications Productions Division staff manages resources as needed to meet the changing demands. Performance measures reflect a change in Service Quality and Outcomes measures instituted in FY 2007. Service Quality and Outcome data is now classified by live, studio and field programming instead of Channel 16 and FCTN programming for consistency with output and efficiency indicators.

Documents Menu

Fund 105
Cable Communications

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 105, Cable Communications**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$27,227,265**	**$13,277,856**	**$22,291,090**	**$11,604,395**
Revenue:				
Miscellaneous Revenue	$3,582	$2,800	$2,800	$2,800
Fines and Penalties	16,600	0	0	0
I-Net and Equipment Grant	3,832,703	3,521,687	3,521,687	3,909,740
Franchise Operating Fees	9,884,592	10,417,592	10,417,592	11,002,201
Total Revenue	$13,737,477	$13,942,079	$13,942,079	$14,914,741
Total Available	**$40,964,742**	**$27,219,935**	**$36,233,169**	**$26,519,136**
Expenditures:				
Personnel Services	$3,043,653	$4,286,033	$4,286,033	$4,443,182
Operating Expenses	5,595,311	6,983,205	13,733,769	4,648,479
Capital Equipment	5,305,098	250,000	1,173,214	250,000
Subtotal Expenditures	$13,944,062	$11,519,238	$19,193,016	$9,341,661
Transfers Out:				
General Fund (001)[1]	$2,408,050	$2,530,299	$2,530,299	$2,216,089
Schools Grants and Self Supporting Programs (192)[2]	2,071,540	2,655,459	2,655,459	2,677,759
Schools Grants and Self Supporting Programs (192)[3]	250,000	250,000	250,000	250,000
Information Technology (104)[4]	0	0	0	1,834,750
County Construction (303)[5]	0	0	0	900,000
Total Transfers Out	$4,729,590	$5,435,758	$5,435,758	$7,878,598
Total Disbursements	**$18,673,652**	**$16,954,996**	**$24,628,774**	**$17,220,259**
Ending Balance[6]	**$22,291,090**	**$10,264,939**	**$11,604,395**	**$9,298,877**
Reserve for PC Replacement	$52,800	$31,500	$31,500	$31,500
Unreserved Ending Balance	**$22,238,290**	**$10,233,439**	**$11,572,895**	**$9,267,377**

[1] The Transfer Out to the General Fund represents compensation for staff and services provided by the County for cable-related activities. The amount represents approximately one percent of the gross revenues of the cable operators in the County (20 percent of franchise fees).

[2] This funding reflects a direct transfer to Fairfax County Public Schools (FCPS) to support the educational access grant. The amount is calculated as one percent of the gross revenues of all franchise operators. The actual amount to be transferred to the FCPS on an annual basis is based on actual gross receipts. Annual reconciliation of the revenue and subsequent transfer will be conducted and adjustments to the transfer level will be incorporated in next year's budget.

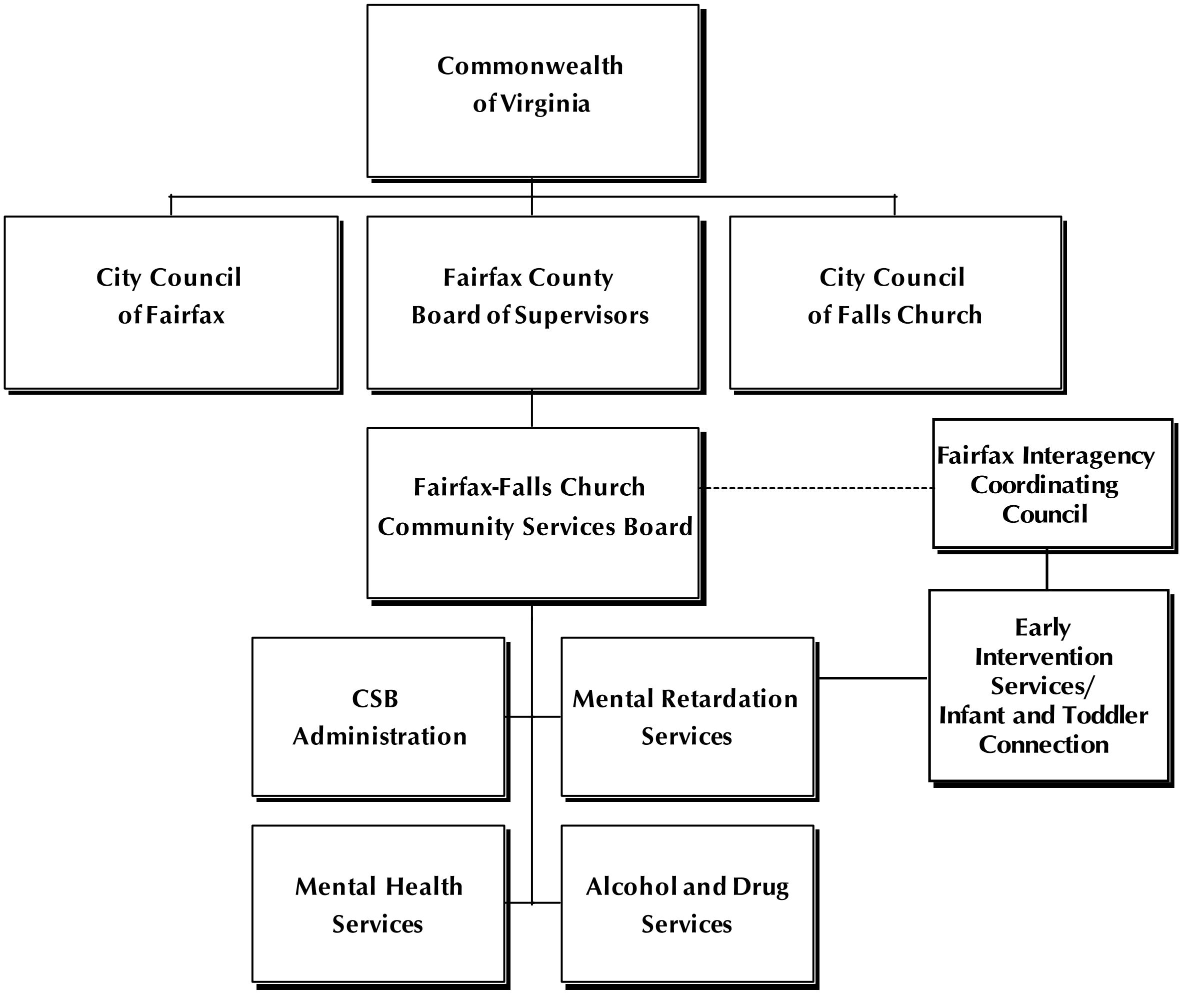
[3] This funding reflects a direct transfer to FCPS to support a replacement equipment grant of $250,000.

[4] This funding reflects a direct transfer to Fund 104 to support the Voice network modernization project, as well as a cable-related technology project in the courtrooms.

[5] This funding reflects a direct transfer to Fund 303 to support extending the I-Net to new County facilities.

[6] Actual ending balances fluctuate year to year, as ending balances are reappropriated within Fund 105. Equipment and services expenditure requirements fluctuate year to year based on I-Net construction and maintenance schedule.

Fund 106
Community Services Board (CSB) - Overview



Mission

(pending final approval by the CSB Board on 2/27/08)

The Fairfax-Falls Church Community Services Board (CSB) partners with individuals, families and the community to empower and support Fairfax-Falls Church residents with or at risk of developmental delay, mental retardation, mental illness, and alcohol or drug abuse or dependency.

The CSB provides leadership to ensure the integration of the principles of resilience, recovery and self-determination in the development and provision of services. The CSB maintains accountability by ensuring that continuous system improvement is anchored in best practice, outcome and effectiveness measurement, and the efficient use of resources.

As the public support network, the CSB provides services which assist, improve and maximize the potential of individuals affected by these conditions and strengthen their capacity for living self-determined, productive and valued lives within the Fairfax-Falls Church community.

Documents Menu

Fund 106
Community Services Board (CSB) - Overview

Focus

The CSB was created in 1969 and is comprised of 16 members; 14 appointed by the Fairfax County Board of Supervisors and one each appointed by the Councils of the Cities of Fairfax and Falls Church. The CSB is established under the Code of Virginia; however, under a Memorandum of Agreement between the CSB and the local jurisdictions, the CSB carries out its roles and responsibilities under an Administrative Policy Board structure and observes County rules and regulations regarding financial management, personnel management and purchasing activities. The CSB directly operates and contracts with outside entities for the provision of many services.

In the aftermath of the Virginia Tech tragedy, the CSB responded to the media and local community by offering information, counseling and support. The reforms recommended as a result of this tragic incident are expected to have a long standing impact on the structure and priorities within the state mental health system. Prior to the Virginia Tech tragedy, the Commission on Mental Health Law Reform was in the process of conducting a comprehensive review, which included examinations of the state's civil commitment process, access to services, and diversion of individuals with serious mental illness away from the criminal justice system and into the mental health system. The CSB staff has been actively involved in evaluating necessary changes to the laws and services to more effectively meet the needs of people with mental illness. Further complicating existing service delivery challenges is the downsizing of some state facilities and previous decreases in local psychiatric hospital beds. While the scrutiny following the Virginia Tech shootings is likely to bring new attention to some of the current issues in community and institutional treatment, an adequate funding source to comply with pending legislation related to commitment of consumers to inpatient or outpatient care has not been identified.

Another significant influence on the work of the CSB this past year has been the transformation initiative established by the Department of Mental Health, Mental Retardation and Substance Abuse Services that is described in the following vision statement: "We envision a consumer-driven system of services and supports that promotes self-determination, empowerment, recovery, resilience, health and the highest possible level of consumer participation in all aspects of community life, including work, school, family, and other meaningful relationships. This vision also includes the principles of inclusion, participation, and partnership." The implementation of these principles is visible in the CSB's visionary goals, in its strategic planning effort with its Board and staff, and in a significant number of change initiatives directed toward a more person-centered, recovery-oriented service system. An example is evident in the CSB's selection as a site for the Virginia Services Integration Project (VASIP). As part of this project, the CSB is training all mental health and alcohol and drug services staff to become more effective in the provision of services to persons with the dual disorders of mental illness and substance abuse. The CSB is also better integrating mental health and alcohol and drug services and promoting a much closer partnership with consumers and families in the design and evaluation of services. A joint assessment tool, researched and developed by the CSB staff, was successfully piloted in FY 2007 and is currently being implemented by staff in Mental Health and Alcohol and Drug Services. This tool will streamline the assessment process for consumers with mental health or substance use disorders seeking services from the CSB, and is an example of a best practice model.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Providing an array of services that are comprehensive and effective and meet demands for service;
- Maximizing stakeholder involvement in planning the service delivery system;
- Providing infrastructure to support service delivery; and
- Securing funding to support quality programs.

Another major piece of transformation work currently being undertaken is the CSB Recovery Initiative. Mental health consumers, advocates and staff are working closely to improve the "feel" of the CSB's service system for those who use it. Efforts include new educational materials, wellness seminars, consumer leadership development, the hiring of consumers in CSB peer support positions and a general focus on a welcoming, informed and compassionate service experience, which is inclusive of the expertise of consumers and families.

Fund 106
Community Services Board (CSB) - Overview

An additional area of significant change in Mental Health services is the reduction of the waiting list for services, achieved through the implementation of a rapid access assessment model for adult consumers. Waiting periods for services, which were over 120 days in early 2006, have been reduced to two to ten days for persons not requiring immediate emergency services. This rapid access approach will continue to require additional resources to meet the best practice standards of an assessment appointment within 2-10 days of the consumer's call for services.

Major staff resources are currently committed to support the work of the Josiah H. Beeman Commission. The Commission, named for the former CSB Board Chairman, who passed away in 2006, was established by the Board of Supervisors in FY 2007 to review Mental Health Services and to recommend the design of a highly transformed system of care. This Commission consists of locally and nationally recognized mental health service administrators/providers and community stakeholders, and their recommendations will establish a vision and framework for a future mental health delivery system grounded in best practices. There is hope that the Commissioners' future recommendations for Mental Health Services, anticipated to be released in spring of calendar year 2008, will strongly align with current change initiatives now underway in the CSB as a whole.

A realignment of resources is also apparent in the organizational transfer of the CSB's Domestic Abuse and Sexual Assault Services Program to the Department of Family Services, which will be completed at the conclusion of FY 2008. This transfer is aligned with the vision of the County Executive's Domestic Violence Planning and Policy Council for a community-based partnership approach to critical domestic violence services.

Changes in the area of Mental Retardation Day Services are occurring with the ongoing development of Self-Directed (SD) Services. The CSB staff, along with representatives from the Office of the County Executive, Office of the County Attorney, Department of Management and Budget, and Department of Administration for Human Services, recommended implementation of SD Services as an alternative model to traditional day support and employment services. SD services will provide adults with mental retardation and their families (including recent graduates from local public and private school special education programs) the opportunity to self-direct day support or employment services to maximize self-determination, enhance personalized service delivery, promote greater community involvement, and reduce service costs. Initiation of SD Services began in FY 2008 via use of Individualized Purchase of Service contracts for two consumers, and is currently being evaluated.

Transformation efforts within the CSB are also evident in the arena of technology. In FY 2007, the CSB began implementing the last major component of its Electronic Health Record (EHR) system, the service planning and progress notes feature. Although implementation was temporarily postponed due to connectivity and functionality issues, the implementation process is expected to resume in the spring of calendar year 2008. At the state level, an EHR vision and a data dictionary are currently being developed and the Community Consumer Submission, Version Three (CCS3), a data collection mechanism that allows data exchange between the CSB and the Commonwealth, is being implemented. The implementation of the CCS3 is a significant step toward improved data reporting, facilitated by the consolidation of information in a central data warehouse.

Regional projects also demonstrate the CSB's current transformation efforts. Through state-initiated funding mechanisms, several recovery projects are underway that empower consumers with mental illness to provide direct services to their peers and to become leaders and trainers in the field. The CSB staff has also been involved in the Northern Virginia Regional Health Information Organization effort, the goal of which is facilitating health information exchanges among the medical community in order to improve consumer care and coordination. On a smaller scale, the Northern Virginia CSBs have established a regional database of information related to consumer hospitalizations. This database is expected to be operational by the end of fiscal year 2008.

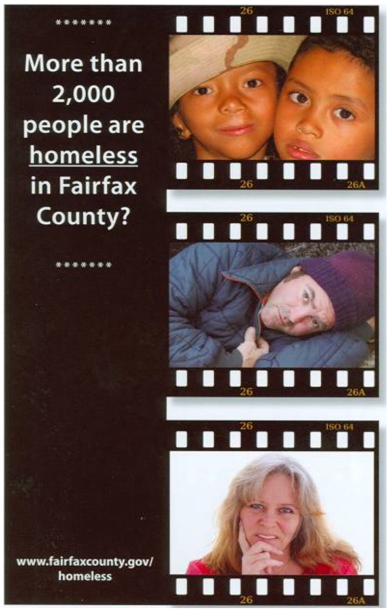
Fund 106
Community Services Board (CSB) - Overview

System transformation necessitates a significant level of support and training for staff. Over the past year, there have been many system-wide training events related to transformation principles. The transition of service approaches, funding alternatives and full use of the EHR all require a significant amount of time to fully integrate with the changing demographic face of the community.

Major strategic planning efforts are underway. The CSB began work on the Balanced Scorecard, a countywide strategic planning initiative for FY 2008. Additionally, the CSB Board developed a new mission statement and is developing initiatives that focus on short-term and measurable goals for the CSB. The first step in this process involved the completion of the CSB Board "dashboard," a collection of critical data elements for regular review by the Board and CSB staff.

The changing demographics in the Fairfax-Falls Church community offer many opportunities to improve current services and address future needs. For example, the CSB is an active contributor to the County's planning for citizens' long term care needs. Persons served in the CSB's residential programs or supported housing wish to age-in-place and require additional resources to meet their needs for barrier-free living as their needs for medical services increase. In addition, the CSB is actively contributing to other countywide initiatives, including Gang Prevention and the Ten Year Plan to End Homelessness.

Revenue maximization efforts in FY 2009 continue to focus on Medicare Part D. The CSB has been successful in assisting consumers with choosing and maintaining benefits through Medicare Part D. Another example of the CSB's expanded opportunities through revenue maximization is evident in the state's enactment of Medicaid coverage for select Alcohol and Drug Services. With staff positions funded from this new revenue source, Alcohol and Drug Services joins Mental Health and Mental Retardation Services in offering much needed case management and support services funded through Medicaid dollars.



The Board of Supervisors has endorsed the goal of ending homelessness in Fairfax County within 10 years.

Budget and Staff Resources

Agency Summary				
Category	**FY 2007 Actual**	**FY 2008 Adopted Budget Plan**	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
Authorized Positions/Staff Years				
Regular	895/ 890	895/ 890	895/ 890	880/ 876
Grant	91/ 88.75	114/ 111.25	121/ 117.75	119/ 117.75
Expenditures:				
Personnel Services	$78,969,408	$84,891,873	$85,377,172	$85,595,335
Operating Expenses	60,727,172	63,169,348	67,057,993	64,302,759
Capital Equipment	81,710	0	19,729	0
Subtotal	**$139,778,290**	**$148,061,221**	**$152,454,894**	**$149,898,094**
Less:				
Recovered Costs	($1,113,997)	($890,744)	($1,058,835)	($1,266,256)
Total Expenditures	**$138,664,293**	**$147,170,477**	**$151,396,059**	**$148,631,838**

Fund 106
Community Services Board (CSB) - Overview

Summary by Program Area

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
CSB Program Area Expenditures				
CSB Administration	$4,260,511	$3,973,681	$4,303,954	$4,316,025
Mental Health Services	63,560,420	67,414,820	68,918,072	66,901,421
Mental Retardation Services	37,227,497	39,915,019	40,944,888	40,877,806
Alcohol and Drug Services	28,452,824	30,506,169	31,728,939	31,009,532
Early Intervention Services	5,163,041	5,360,788	5,500,206	5,527,054
Total Expenditures	**$138,664,293**	**$147,170,477**	**$151,396,059**	**$148,631,838**
Non-County Revenue by Source				
Fairfax City	$1,370,565	$1,411,682	$1,411,682	$1,422,261
Falls Church City	621,216	639,852	639,852	644,647
State DMHMRSAS	18,131,386	19,470,250	20,890,407	19,643,905
State Other	164,025	218,875	218,875	201,132
Federal Block Grant	4,863,591	4,744,947	4,953,142	4,779,947
Federal Other	1,914,525	1,500,722	2,276,245	1,411,403
Medicaid Waiver	1,664,031	1,533,586	1,718,152	1,732,246
Medicaid Option	8,482,125	10,043,284	10,043,284	10,672,365
Program/Client Fees	4,737,902	4,378,856	4,378,856	4,301,810
CSA Pooled Funds	726,961	1,035,625	785,625	785,625
Miscellaneous	94,650	210,443	160,443	155,624
Fund Balance	(2,042,523)	891,126	2,828,267	323,855
Total Revenue	**$40,728,454**	**$46,079,248**	**$50,304,830**	**$46,074,820**
County Transfer to CSB	**$97,935,840**	**$101,091,229**	**$101,091,229**	**$102,557,018**
County Transfer as a Percentage of Total CSB Expenditures:	**70.6%**	**68.7%**	**66.8%**	**69.0%**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$2,417,920**
  A net increase of $2,417,920 is attributable to an additional $2,625,341 in Personnel Services for salary adjustments necessary to support the County's compensation program, partially offset by an increase of $207,421 in Recovered Costs for reimbursed mental health salaries. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Mental Health Adult Outpatient Services** **$571,038**
  An increase of $571,038 in Personnel Services is associated with ongoing efforts to maintain the elimination of the waiting list for Mental Health Services. Funding will ensure that access and caseload standards can be met by maintaining current clinical capacity, continuing retiree and Exempt Limited Term employee options and utilization of the County's workforce planning strategies.

- **Medicaid Grant Positions** **$193,419**
  An increase of $193,419 in Personnel Services is associated with the establishment of 3/3.0 SYE new Medicaid grant positions to support additional staffing needs at three directly-operated Mental Retardation group homes as part of the *FY 2007 Carryover Review*. These expenses are completely offset by additional Medicaid revenue and maximize the recovery of state Medicaid dollars for Mental Retardation Services.

Fund 106
Community Services Board (CSB) - Overview

- **Personnel Services Reduction** **($1,612,598)**
  A decrease of $1,612,598 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a continued softening of the residential real estate market.

- **Contract Rate Adjustments** **$924,305**
  An increase of $924,305 in Operating Expenses supports a 2.71 percent contract rate increase for providers of contracted mental health, mental retardation, alcohol and drug abuse treatment, early intervention services and CSB-wide services.

- **FASTRAN** **$517,537**
  An increase of $517,537 in Operating Expenses is based on an annual adjustment of FASTRAN operating expenses.

- **Domestic Abuse and Sexual Assault (DASA) Program Transfer** **($1,713,272)**
  A decrease $1,713,272, which includes a decrease of $1,232,816 in Personnel Services, as well as 15/14.0 SYE merit positions and 4/2.0 SYE grant positions, and a decrease of $480,456 in Operating Expenses, is associated with the transfer of the DASA Program to the Department of Family Services as part of a multi-agency effort to streamline the County's domestic violence services.

- **Carryover and Miscellaneous Adjustments** **($4,062,570)**
  A net decrease of $4,062,570 associated with decreases of $150,000 for unencumbered carryover, $1,737,140 for encumbered carryover and $2,175,430 in grant and other miscellaneous adjustments. This adjustment is comprised of decreases of $326,221 in Personnel Services, $3,716,620 in Operating Expenses and $19,729 in Capital Equipment.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$4,225,582**
  As part of the *FY 2007 Carryover Review*, a net increase of $4,225,582 is attributable to the carryover of $1,737,141 in encumbered funding, $150,000 in unencumbered funding, $338,608 in unexpended grant balances, and $1,999,833 associated with administrative adjustments. This adjustment is comprised of increases of $485,299 in Personnel Services, $3,888,645 in Operating Expenses, $19,729 in Capital Expenses, and $168,091 in Recovered Costs.

Fund 106
Community Services Board (CSB) - Overview

FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 106, Fairfax-Falls Church Community Services Board

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$2,487,575**	**$1,198,638**	**$4,530,099**	**$601,832**
Revenue:				
Local Jurisdictions:				
Fairfax City	$1,370,565	$1,411,682	$1,411,682	$1,422,261
Falls Church City	621,216	639,852	639,852	644,647
Subtotal - Local	$1,991,781	$2,051,534	$2,051,534	$2,066,908
State:				
State DMHMRSAS[1]	$18,131,386	$19,470,250	$20,890,407	$19,643,905
State Other	164,025	218,875	218,875	201,132
Subtotal - State	$18,295,411	$19,689,125	$21,109,282	$19,845,037
Federal:				
Block Grant	$4,863,591	$4,744,947	$4,953,142	$4,779,947
Direct/Other Federal	1,914,525	1,500,722	2,276,245	1,411,403
Subtotal - Federal	$6,778,116	$6,245,669	$7,229,387	$6,191,350
Fees:				
Medicaid Waiver	$1,664,031	$1,533,586	$1,718,152	$1,732,246
Medicaid Option	8,482,125	10,043,284	10,043,284	10,672,365
Program/Client Fees	4,737,902	4,378,856	4,378,856	4,301,810
CSA Pooled Funds	726,961	1,035,625	785,625	785,625
Subtotal - Fees	$15,611,019	$16,991,351	$16,925,917	$17,492,046
Other:				
Miscellaneous	$94,650	$210,443	$160,443	$155,624
Subtotal - Other	$94,650	$210,443	$160,443	$155,624
Total Revenue	$42,770,977	$45,188,122	$47,476,563	$45,750,965
Transfers In:				
General Fund (001)	$97,935,840	$101,091,229	$101,091,229	$102,557,018
Total Transfers In	$97,935,840	$101,091,229	$101,091,229	$102,557,018
Total Available	**$143,194,392**	**$147,477,989**	**$153,097,891**	**$148,909,815**
Expenditures:				
CSB Administration	$4,260,511	$3,973,681	$4,303,954	$4,316,025
Mental Health Services	63,560,420	67,414,820	68,918,072	66,901,421
Mental Retardation Services	37,227,497	39,915,019	40,944,888	40,877,806
Alcohol and Drug Services	28,452,824	30,506,169	31,728,939	31,009,532
Early Intervention Services	5,163,041	5,360,788	5,500,206	5,527,054
Total Expenditures	$138,664,293	$147,170,477	$151,396,059	$148,631,838
Transfers Out:				
County Bond Construction (311)	$0	$0	$1,100,000	$0
Total Transfers Out	$0	$0	$1,100,000	$0
Total Disbursements	**$138,664,293**	**$147,170,477**	**$152,496,059**	**$148,631,838**
Ending Balance[2]	**$4,530,099**	**$307,512**	**$601,832**	**$277,977**
Josiah H. Beeman Commision Reserve	$0	$0	$277,977	$277,977
Available Balance	**$4,530,099**	**$307,512**	**$323,855**	**$0**

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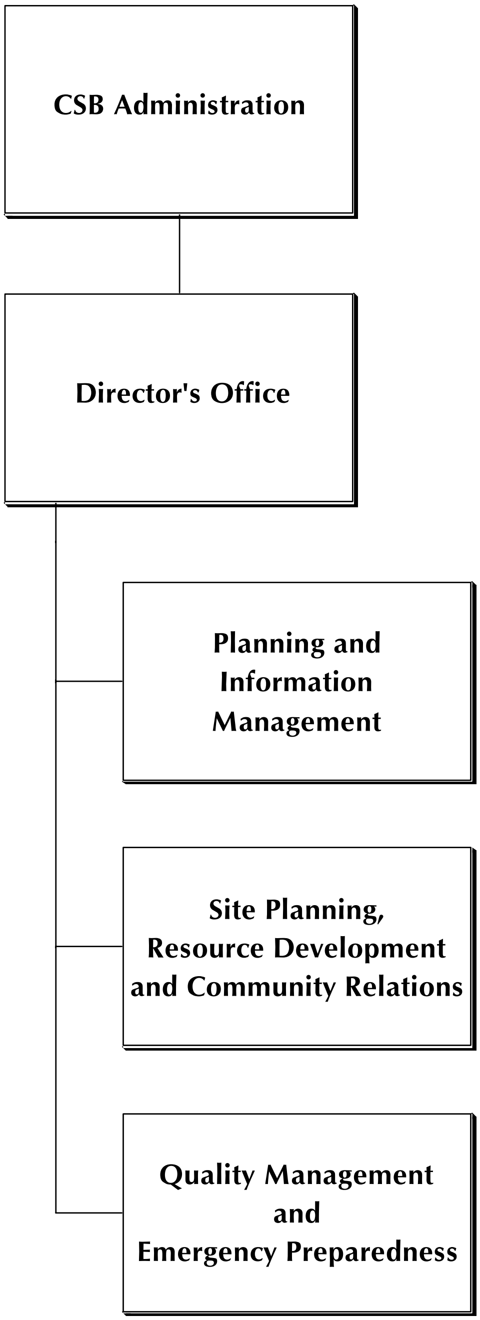
Fund 106
Community Services Board (CSB) - Overview

[1] This total does not include all of the state funds allocated to the Fairfax-Falls Church Community Services Board (CSB) that are used to provide services to CSB clients. In FY 2009, an estimated $32.8 million in community Medicaid services will be paid directly by the State to private providers.

[2] The *FY 2008 Revised Budget Plan* Ending Balance of $601,832 is a decrease of 87 percent and reflects utilization to offset FY 2008 program requirements and the General Fund Transfer. The FY 2009 Advertised Budget Plan Ending Balance of $277,977 is a reduction of 54 percent and reflects utilization to offset FY 2009 program requirements and the General Fund Transfer.

Fund 106
Community Services Board (CSB) - Administration



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Fund 106
Community Services Board (CSB) - Administration

Mission
To provide strategic management and direction to programs and services of the Fairfax-Falls Church Community Services Board (CSB), as well as to provide support services to the 16 members of the CSB Board.

Focus
CSB Administration provides strategic management and direction to CSB programs and supports the 16 citizen members of the CSB Board. CSB Administration also serves as the liaison between the CSB; Fairfax County; the cities of Fairfax and Falls Church; the Virginia Department of Mental Health, Mental Retardation and Substance Abuse Services (DMHMRSAS); Northern Virginia Regional Planning; and the federal government. In addition, CSB Administration staff is responsible for site planning and development, overseeing property management support, leasing and renovations for a growing inventory of over 160 residential, commercial and County properties.

CSB Administration includes two cost centers, CSB Administration and CSB-Wide Projects. The CSB Administration cost center includes the Director's Office, the Planning and Information Management team, the Site Planning and Resource Development team and the Quality Improvement team. The Director's Office provides overall leadership, policy direction and oversight of all programs and services while supporting advocacy efforts at the state level to promote policy changes and increased funding. This includes an emphasis on identifying and implementing best practice programming throughout the service system. CSB leadership has worked closely with the Department of Human Resources and the Department of Management and Budget through the semi-annual workforce planning processes. Workforce planning has assured a staffing plan that aligns with evolving consumer requirements. The Planning and Information Management staff promotes the use of technology that maximizes efficiency in service delivery and statewide benchmarking of services to evaluate and adjust approaches. A major initiative is the implementation of the CSB Electronic Health Record, which will provide comprehensive electronic connectivity to health information. In addition, system wide strategic planning efforts for both the agency and the CSB Board are staffed from this office. The Site Planning and Resource Development staff provides vital residential and facility development work to support treatment programs and to address unmet housing needs of CSB consumers. The Quality Improvement staff focuses on implementing a detailed system-wide quality improvement plan with an emphasis on risk management, training and human rights.

CSB staff has held a number of key leadership positions across the state in recent years. This includes chairmanship of several committees, including the State Mental Retardation (MR) and Alcohol and Drug Services (ADS) councils. Through these venues, as well as state wide documentation streamlining and data management efforts, Fairfax-Falls Church has contributed to the improvements in processes that will assist staff in the daily performance of their jobs. Among these are the streamlining of documentation requirements, developing congruence among licensing and Medicaid requirements, and identifying other strategic efforts. Participation in countywide efforts has also enhanced the partnerships and collaborations, among other county agencies and the private sector. CSB leadership is committed to improving internal and external community relations. The CSB has developed a communications strategy and team to enhance the agency's public information and education efforts.

The CSB continued its work on the implementation of the electronic health record (EHR) by installing the treatment planning and progress notes feature, the final component of the EHR scheduled for implementation. Although training was halted by connectivity and functionality issues in FY 2007, this effort is back on course in FY 2008. Staff have participated in trainings and presentations related to the development of EHRs. Furthering this effort are state wide initiatives involving the streamlining of documentation and development of a data dictionary, a critical step toward the exchange of health information.

The CSB has a number of individuals readying for retirement, many in key leadership positions. In order to facilitate the transfer of knowledge and development of skills, the CSB began work on identifying core competencies for its management and supervisory positions. The CSB has been chosen to be part of the County phase one succession planning pilot and anticipates that its participation will be a great asset in the leadership of the system transformation already underway.

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Fund 106
Community Services Board (CSB) - Administration

The CSB-Wide Projects cost center reflects centralized business costs associated with supporting all CSB programs and services, such as information technology, travel/training and insurance premiums for workers' compensation, as well as general liability, furniture, fixtures, appliances and property maintenance and repair for CSB program sites.

The rate of Central Administration staff to CSB merit and exempt status positions is 1:100. The CSB Central Administration budget is 1.23 percent and the CSB-Wide Projects budget is 1.67 percent of the overall Fund.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
Continue to coordinate with the Department of Public Works and Environmental Services to plan three Capital Improvement programs: 1) large addition to accommodate service coordination and improve community access at the Mt. Vernon Community Mental Health Center; 2) new dual-diagnosis treatment residence built on the current Gregory Drive site; and, 3) substantial renovation or relocation of the Woodburn Community Mental Health Center.	☑	☑
Continue developing an automated database to track adverse incidents and provide opportunities for analysis of this information to support the CSB's Risk Management Program. Implement a continuous quality improvement strategy that incorporates consumer and family feedback, analysis of critical incidents and human rights complaints, and utilizes this information to make improvements in service delivery.	☑	☑
Participated in regional emergency management activities, including planning for future events, safety and care continuity for recipients of CSB services. Responded to weather related emergency and Virginia Tech outreach efforts.	☑	
Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**
Emphasized the design and development of barrier-free homes for consumers who are medically fragile or physically disabled.	☑	
Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Continue to improve nursing retention and recruitment. The Department of Human Resources (DHR) completed a behavioral health nurse classification series for the CSB to address recruitment and retention issues. The CSB was a key partner in bringing the George Mason University School of Nursing to the County, which resulted in Master of Science in Nursing course offerings on-site in County facilities. The CSB nurses are now developing undergraduate and graduate student nurse training preceptorships.	☑	☑

Fund 106
Community Services Board (CSB) - Administration

Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Continue to partner with the Community HealthCare Network (CHCN) to increase access to behavioral healthcare for persons served by the CHCN through the deployment of a CSB psychiatrist; additional initiatives are underway to improve access to primary and behavioral healthcare with the non-profit community.	☑	☑
Improved community awareness through news media and advocacy efforts of the CSB Board with the establishment of a communications team, including a public information officer and communications specialist.	☑	
Piloted an integrated assessment instrument to be utilized in assessing the service needs of all Mental Health and Alcohol and Drug Services consumers, and evaluated a systemic evaluation of the co-occurring disorder treatment capability of CSB staff and system.	☑	
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Incorporated Alcohol and Drug Services into the Medicaid maximization efforts to offset County costs of providing services.	☑	
Continue to identify and implement technological opportunities, training and support of staff, as well as ensured that an adequate infrastructure exists to implement a fully electronic health record system, with a goal of comprehensive electronic connectivity to health information no later than 2010.	☑	☑

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	13/ 13	13/ 13	16/ 16	16/ 16
Expenditures:				
Personnel Services	$1,263,887	$1,292,162	$1,292,162	$1,415,752
Operating Expenses	2,996,624	2,681,519	2,992,063	2,900,273
Capital Equipment	0	0	19,729	0
Total Expenditures	**$4,260,511**	**$3,973,681**	**$4,303,954**	**$4,316,025**
Revenue:				
Fairfax County	$3,661,405	$3,719,694	$3,719,693	$3,678,688
Fairfax City	114,192	114,192	114,192	155,131
Falls Church City	52,800	52,800	52,800	71,356
State DMHMRSAS	76,995	76,995	76,995	76,995
Federal Block Grant	10,000	10,000	10,000	10,000
Fund Balance	345,119	0	330,274	323,855
Total Revenue	**$4,260,511**	**$3,973,681**	**$4,303,954**	**$4,316,025**

Fund 106
Community Services Board (CSB) - Administration

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

♦ **Employee Compensation**	**$40,530**

An increase of $40,530 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

♦ **Personnel Services Reduction**	**($26,940)**

A decrease of $26,940 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a continued softening of the residential real estate market.

♦ **Internal Funding Adjustment and Realignment Between CSB Agencies**	**$412,419**

An increase of $412,419, comprised of $110,000 in Personnel Services and $302,419 in Operating Expenses, is due to funding adjustments and realignment between CSB agencies to reflect expenditure requirements for FY 2009.

♦ **Contract Rate Increases**	**$4,512**

An increase of $4,512 in Operating Expenses is due to a 2.71 percent contract rate increase for contracted CSB-wide service providers.

♦ **Domestic Abuse and Sexual Assault (DASA) Program Transfer**	**($88,177)**

A decrease of $88,177 in Operating Expenses is due to the transfer of the DASA Program to the Department of Family Services as part of a multi-agency effort to streamline the County's domestic violence services.

♦ **Carryover Adjustments**	**($330,273)**

A decrease of $330,273 is due to the carryover of one-time encumbered funding of $310,544 in Operating Expenses and $19,729 in Capital Equipment as part of the *FY 2007 Carryover Review*.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

♦ **Carryover Adjustments**	**$330,273**

As part of the *FY 2007 Carryover Review*, an increase of $330,273, comprised of $310,544 in Operating Expenses and $19,729 in Capital Equipment, is due to encumbered items.

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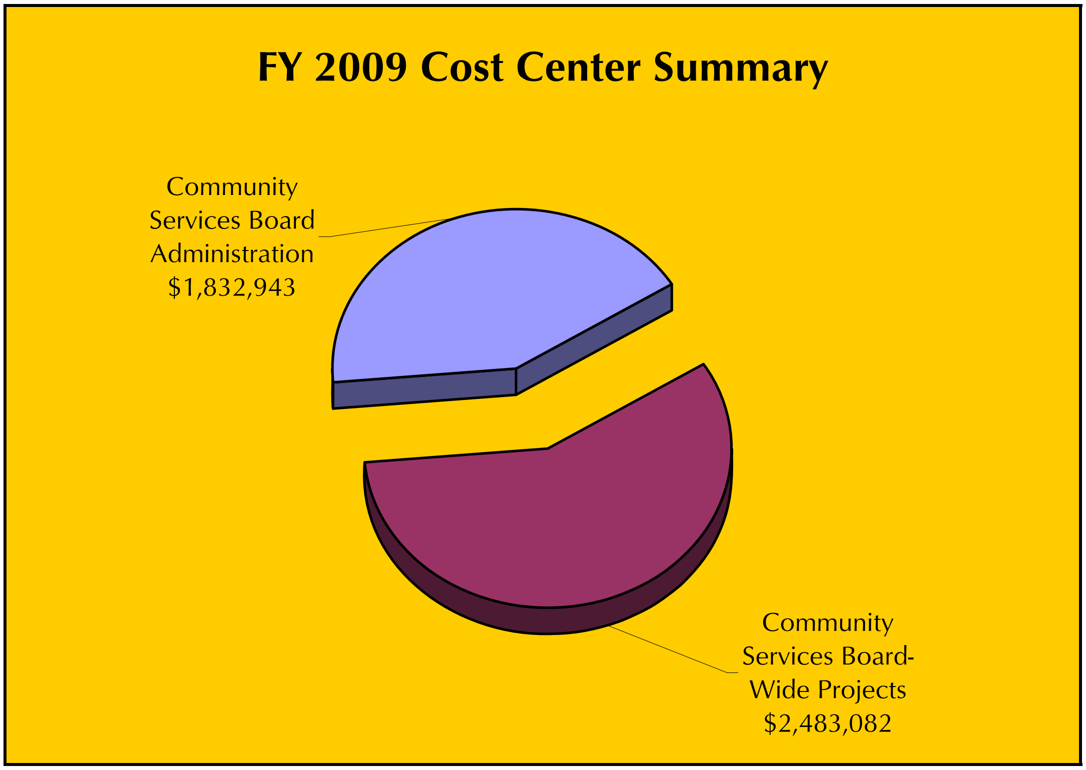
Fund 106
Community Services Board (CSB) - Administration


FY 2009 Cost Center Summary

CSB Administration

Funding Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	13/ 13	13/ 13	16/ 16	16/ 16
Total Expenditures	**$1,452,370**	**$1,406,934**	**$1,406,934**	**$1,832,943**

Position Summary

Director's Office
- 1 Executive Director
- 1 Deputy Director
- 2 Administrative Assistants IV
- 1 Administrative Assistant III
- 1 Communications Specialist I

Planning and Management Information Systems
- 1 CSB Planning/Development Director
- 1 Business Analyst IV
- 3 Business Analysts II
- 1 Mental Health Supervisor/Specialist

Site Planning, Resource Development, and Community Relations
- 1 Residential and Facilities Dev. Mgr
- 1 Housing/Community Developer III
- 1 Substance Abuse Counselor III
- 1 Communications Specialist II

TOTAL POSITIONS
16 Positions / 16.0 Staff Years

Fund 106
Community Services Board (CSB) - Administration

Key Performance Measures

Goal

To provide overall leadership, policy direction and oversight of all programs and services supported by Fund 106, Fairfax-Falls Church Community Services Board (CSB).

Objectives

- To provide direction and management support to CSB programs so that 80 percent of service quality and outcome goals are achieved.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Outcome:					
Percent of CSB service quality and outcome goals achieved	81%	81%	80% / 77%	80%	80%

Performance Measurement Results

In FY 2007, CSB met 36 of 47, or 77 percent, of the service quality and outcome performance goals throughout the CSB system. This is slightly below the goal of 80 percent. CSB staff continues to be active in local, regional and state efforts related to outcomes and data integrity. Ongoing agencywide work on quality improvement and data management will support these initiatives.

CSB-Wide Projects

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Total Expenditures	**$2,808,141**	**$2,566,747**	**$2,897,020**	**$2,483,082**

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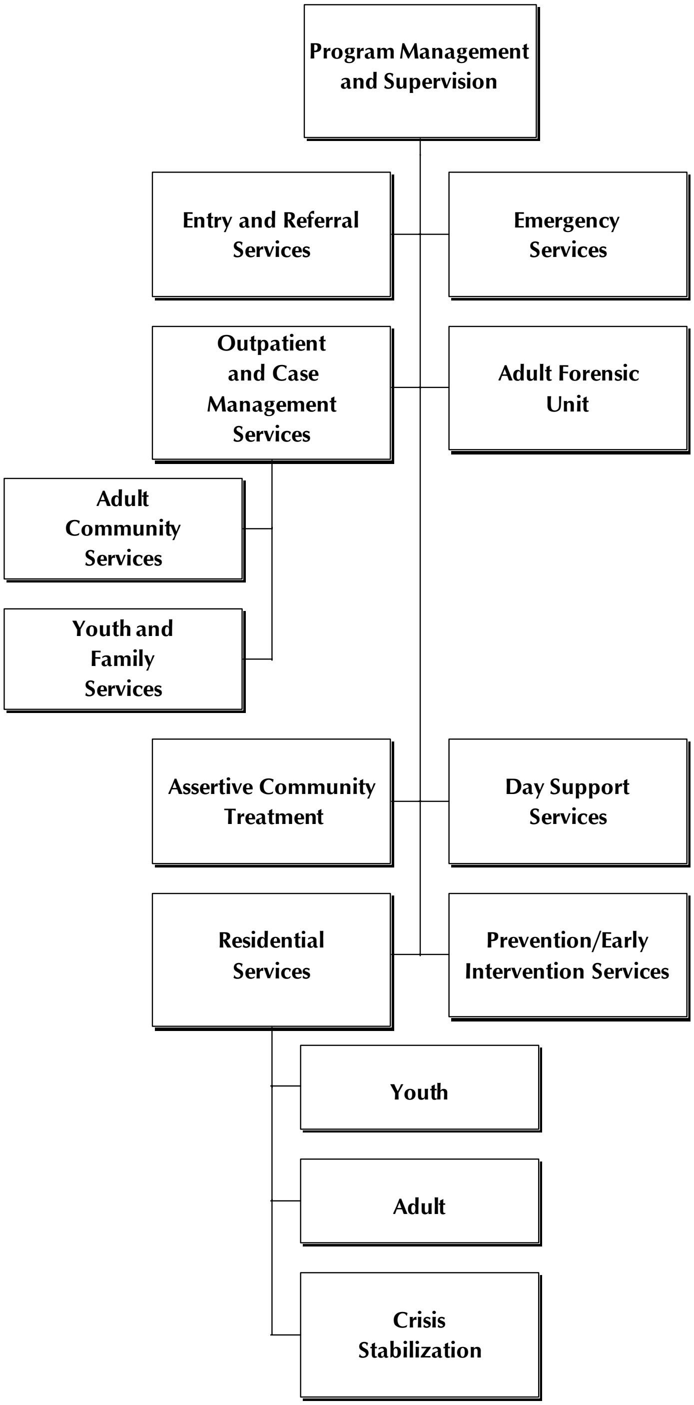
Fund 106
Community Services Board (CSB) - Mental Health Services



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Fund 106
Community Services Board (CSB) - Mental Health Services

Mission

To partner with residents and service providers of Fairfax County and the cities of Fairfax and Falls Church in establishing a network of integrated, accessible, and recovery oriented mental health services that will ensure safety and promote wellness, compassion, respect and dignity for individuals and families. The goals of these services are to assist consumers to:

- Stabilize mental health crises and symptoms;
- Promote recovery in the community with the least restrictive setting;
- Prevent relapse of symptoms; and
- Acquire adaptive living skills.

Focus

Mental Health Services provides leadership in the management, supervision, planning, evaluation and resource allocation of local, state, federal and grant funds to ensure that consumers and families of persons with serious mental illness and serious emotional disturbance receive quality clinical and community support services. Mental Health Services manages service delivery at seven directly-operated community mental health sites, more than 10 24-hour residential treatment facilities, and a 24-hour emergency services program. In addition, contracted mental health services provided by private vendors are overseen by Mental Health Services. Services are provided through eight cost centers: Program Management and Supervision, Regional Inpatient Services, Emergency, Day Support, Residential, Outpatient and Case Management, Prevention/Early Intervention and Assertive Community Treatment.

Program Management and Supervision Services provides management, programming, financial monitoring, training and general support services and the other six cost centers provide directly-operated and contracted mental health services to clients.

Regional Inpatient Services utilizes six local hospitals for state funding of Local Inpatient Purchase of Services (LIPOS). Staff from Emergency Services place at-risk consumers with no financial resources into beds at these local hospitals when beds are unavailable at the Northern Virginia Mental Health Institute (NVMHI). Discharge planners then monitor consumers' stays and facilitate transfers to NVMHI as needed.

Emergency Services serves high-risk adults, adolescents and children who are in a psychiatric crisis. Through emergency walk-in sites and the Mobile Crisis Unit, Emergency Services takes crisis intervention into the community, working closely with consumers, families and public safety. The Mobile Crisis Unit includes a 24-hour-per-day rapid deployment team that responds to hostage/barricade incidents with the Special Weapons and Tactics (SWAT) team and police negotiators. The Adult Forensic Unit addresses the needs of Adult Detention Center inmates who have serious mental illnesses by providing forensic evaluations, risk screenings, crisis intervention, placement recommendations, and medication and release planning. The Court Independent Evaluators program provides the services of clinical psychologists to evaluate individuals who have been involuntarily hospitalized prior to a final commitment hearing, as required by the Code of Virginia. They assist the court in reaching decisions about the need and legal justification for longer-term involuntary hospitalization. The Entry and Referral Unit serves as the primary point of contact for individuals seeking services. Staff members gather information from callers, assess for immediate risk, connect persons with emergency needs to immediate care and assure appointments for those requiring continuing services.

Day Support Services provides an intensive, highly-structured stabilization, evaluation and treatment setting for adults with serious mental illness and adolescents with serious emotional disturbance, including those who are experiencing the co-occurring disorders of mental illness and addiction. In addition to a directly-operated Comprehensive Day Treatment program, Day Support includes contracted all-day rehabilitative programs which place special emphasis on vocational preparation and placement.

For those requiring more support, Residential Services provides residential treatment and support services to adults with serious mental illness and youth with serious emotional disturbance. In addition to traditional residential services, Residential Services includes two acute care programs seeking to divert individuals from more restrictive and costly psychiatric hospitalization. These programs, Adult Crisis Care and Youth Crisis Care, provide short-term intensive crisis intervention and stabilization services in a residential setting. Likewise, the Women's Shelter is a short-term confidential crisis program providing crisis intervention, counseling and case management services for victims of domestic abuse and their children. The Youth Crisis Care program began providing services in January 2007, serving 25 clients in FY 2007.

Outpatient and Case Management Services provides recovery-oriented individual and group treatment, case management and medication services to adults, children and their families. In FY 2009, the Men's Program (ADAPT), the Victim Assistance Network (VAN) and the Women's Shelter programs, formerly provided by Prevention/Early Intervention, will be moved to the Department of Family Services/Office for Women as part of a multi-agency effort to streamline the County's domestic violence services. For those individuals with symptoms and impairments who, for reasons related to their mental illness, resist or avoid involvement with traditional office-based outpatient services, the Program for Assertive Community Treatment (PACT) team offers intensive outreach and mental health treatment and case-management services. These services are typically provided to individuals in their homes, work places or other environments of need. Additionally, active hospital discharge planning and discharge planning for jailed individuals who suffer from mental illnesses are available. Historically, many people with severe mental illness are arrested for status offenses such as disorderly conduct or trespassing. The Jail Diversion Program is helping to break the cycle of criminalizing these individuals and to connect or re-connect them with intensive mental health services.

Trends in Mental Health Services

Mental Health Services is currently undergoing significant system transformations. Consumer satisfaction, consumer feedback via focus groups, treatment surveys and workgroups provide a blueprint for ongoing changes in treatment services that are both effective and responsive to the needs and preferences of those individuals receiving services.

A major factor in mental health system transformation is the concept of recovery and recovery-oriented services. Individuals with mental illness can build or restore a meaningful sense of belonging in the community and build a life that is positive and fulfilling despite or within the limitations imposed by mental illness. Some individuals can fully recover, others can achieve recovery with the assistance of ongoing medication and support, and still others can develop the skills they need to manage symptoms and define themselves beyond having a disability. All of these individuals can engage in meaningful activities, interests, and relationships. Mental health services are designed to support that recovery process with the consumer as a collaborative partner in treatment.

There is a growing emphasis in mental health on the recognition of co-occurring disorders (mental illness and substance use disorders) and the provision of integrated treatment as an effective intervention for both disorders. System transformation requires that no matter where or when an individual with co-occurring disorders enters mental health or addiction treatment, they receive competent assessment and treatment that addresses the full range of services needed.

The continuing reduction of available psychiatric beds, due to lack of profitability for hospitals, requires that hospitalizations focus on acute stabilization, which increases the importance of alternatives to psychiatric hospitalization being available in the community. Within this context, case management becomes an essential service to assist individuals with serious mental illness to manage in the community, receive needed medical and psychiatric services and begin their recovery process.

Factors that may impact how business is conducted

- To ensure that Mental Health Services meets current and future community needs, the Board of Supervisors established the Josiah H. Beeman Commission in FY 2007. This Commission consists of locally and nationally recognized mental health service administrators/providers and community stakeholders, and their recommendations will establish a vision and framework for a future mental health delivery system grounded in best practices. The Commission began its work in February 2007, and anticipates issuing a final report and recommendations in calendar year 2008.

Fund 106
Community Services Board (CSB) - Mental Health Services

- From November 2005 to June 2006, there was a large turnover of adult outpatient clinicians. Around mid-year 2006, there were more than 14 full-time vacancies to fill, approximately 25 percent of the adult clinical staff. The large number of vacancies had a direct impact on consumer services and significantly increased the wait time for an intake appointment. Initiatives were undertaken to address client/staff issues like waiting time, caseloads and paperwork, since it was determined from staff feedback, solicited by management, that these vacancies reflected staff attitudes about the difficulty of their workload.

- Waiting time was reduced through initiatives like the Access units (See New Initiatives and Recent Accomplishments section); size of caseloads was studied and resulted in an objective standard for realistic size, which was set at a maximum of 40 cases per clinician; and, paperwork expectations were reduced through the use of an outside consultant and coordinating staff workgroups. All of these initiatives and more, coupled with a streamlined hiring process implemented through the cooperation of the Fairfax County Department of Human Resources, reduced the vacancy factor to the point that this personnel shortfall has largely been closed.

- Northern Virginia has experienced more demand for beds to serve persons referred to a hospital through the Commonwealth of Virginia's Civil Commitment process. In FY 2006, Northern Virginia averaged 170 Temporary Detention Orders per month, while in FY 2007, the monthly average rose to 187. The increased demand has been accommodated by shortening the length of stay at the Northern Virginia Mental Health Institute and by expanding Residential Crisis Stabilization Services (See New Initiatives and Recent Accomplishments section). CSB Emergency Services admitted a total of 473 County consumers to Crisis Care Facilities in FY 2007. It is still possible that another 44 psychiatric beds for adults operated by the private sector will close in the future.

- While bed availability has diminished, needs have increased. People seeking care from Mental Health Services are coming with increasingly severe illnesses and this magnifies the inpatient bed shortage crisis. When individuals need psychiatric hospitalization, they may be placed in beds at great distances from their homes or forced to manage in the community when there are no beds available, which impedes the recovery process for many individuals. CSB Emergency Services have now assumed the local responsibility, previously held by the Northern Virginia Mental Health Institute (NVMHI), for finding post-hearing commitment beds. Emergency Services is responsible for coordinating these hospital placements for over 500 insured and uninsured consumers a year to both the private and state hospital systems.

- Newer medications can make a difference in treatment outcomes, but they are very costly. More effective medications, reduced hospital stays and lower long-term health care costs have helped to improve the quality of life and periods between hospitalizations for many consumers; however, the newest medications are very expensive and are being used in the treatment of approximately 90 percent of adult consumers in Mental Health Services.

- The viability of Medicaid has never been more critical to mental health service delivery. It has become a larger portion of state support of mental health service delivery as the State has been maximizing Medicaid reimbursement rates to localities while reducing state general fund contributions. The CSB has used good business practices to analyze the ways Medicaid dollars can be brought in and maximized for funding clinical service delivery. For example, in order to maximize Medicaid reimbursement and provide much needed services, 7/7.0 SYE new grant positions, fully funded by Medicaid, were added in FY 2006. In FY 2008, 16/15.5 SYE new grant positions, fully funded by Medicaid, will be added. Mental Health Services has also initiated chart audits, with resulting training, to insure that clinicians are accurately billing for Medicaid case management services, which has resulted in increased billable services.

- The lack of affordable housing remains one of the most critical issues facing low-income consumers who have a serious mental illness. The lack of housing frequently interferes with discharge planning and can put persons at risk of becoming homeless. In addition, the number of consumers waiting for a permanent place to live is increasing.

Fund 106
Community Services Board (CSB) - Mental Health Services

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
In the aftermath of the Virginia Tech tragedy, CSB Emergency Services responded to the media and the local community closely related to the incident by offering counseling, direction and support. Additionally, Emergency Services was called upon to develop mutually agreed upon Outpatient Commitment Procedures with the local court system to clearly articulate management of these cases within the community.	☑	
During FY 2007, Emergency Services screened and admitted a total of 473 County consumers to Crisis Care facilities. Approximately 65 percent of these admissions were diversions from traditional psychiatric inpatient hospitalization, saving approximately 1,995 bed days of care for alternate use or to offset the regional crisis of diminishing psychiatric hospitalization beds. This reduction also reflects the best practice philosophy of treating consumers in the least restrictive environment and the Recovery principle of utilizing more normative, community based programming if possible.	☑	
Adult Comprehensive Services (ACS) achieved major advancements in integrating professional nursing care into the mental health system during FY 2007. By partnering with multiple personnel and nursing stakeholders, a new Behavioral Nurse Series was created in the CSB's personnel system. Based on a projected utilization study, five contract Licensed Practical Nurses were hired to assist with ACS Medical Services thereby freeing up other professional medical staff for more important duties. Additionally, the Partial Hospitalization Program was reshaped to allow a single manager over the two sites, which allowed the implementation of nurse practitioner services at both sites.	☑	
A state-funded Forensic Discharge Planner/Case Manager position continues to provide face-to-face assessments and discharge planning services to incarcerated adults with serious and persistent mental illnesses. Goals are to support consumers' successful return to the community, link them with appropriate community services and prevent future involvement with the criminal justice system. Utilizing resources from the same state fund, the Jail Diversion Program created a Jail Diversion Program Manager position in FY 2007 to better organize this alternative, increasingly chosen over incarcerating the mentally ill.	☑	
Mental Health Services continues to engage in a comprehensive effort to enroll all eligible consumers in Medicare Part D, the federal program that funds some prescription medications for consumers. Mental Health Adult Residential Services enrolled 97 percent of their eligible consumers and Adult Community Services enrolled 93 percent of their eligible consumers in FY 2007. Another direct medication benefit for consumers came with the implementation of a Level IV Medication Services pilot program in FY 2007 for 30 psychiatrically stable consumers in need of medication services only.	☑	☑

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Fund 106
Community Services Board (CSB) - Mental Health Services

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative
The contract for the Youth Crisis Care Center on Leland Road was awarded to United Methodist Family Services of Virginia (UMFS) in FY 2007. Through this public/private partnership, youth, ages 12 to 17, and families in crisis are receiving short-term intensive psychological/psychiatric services and remain in the community. The Youth Crisis Care Center is an eight-bed co-ed facility with stabilizing treatment lasting up to 45 days. During FY 2007, this program was successfully implemented in conjunction with the efforts of multiple County agencies, public/private organizations and UMFS.	☑	
In FY 2007, Mental Health Services partnered with four other community agencies – Virginia Department of Probation and Parole, Fairfax County Office of the Sheriff; Opportunities, Alternatives and Resources (OAR), and the Northern Virginia Workforce Investment Board – to successfully lobby the Virginia Department of Corrections to fund Virginia Serious and Violent Offenders Re-entry Program (VASAVOR), a demonstration program that this interagency team has operated for the past three fiscal years using federal grant funds. VASAVOR deals exclusively with offenders who have been convicted of serious and violent crimes and are typically returning to the community after long incarceration. National recidivism rates in this specific population are approximately 35 percent. However, this unique combination of wraparound services, which include a CSB psychiatrist and therapist to address mental health/psychotropic medication issues, has reduced the recidivism rate to 3 percent. The Fairfax-Falls Church CSB's participation has been so valued, that the U. S. Department of Labor requested that the agency apply for grant funding to support a second VASAVOR model program, currently under review.	☑	☑

Creating a Culture of Engagement	Recent Success	FY 2009 Initiative
The Program for Assertive Community Treatment (PACT) Peer Specialist initiated a series of Wellness Recovery Action Plan (WRAP) groups, in which 100 PACT consumers have participated thus far. WRAP is a peer-to-peer program in which a consumer certified as a facilitator instructs other consumers in skills and tools to manage their mental illness. The individualized plans the consumers develop include self-care strategies and safety crisis plans that are incorporated into their overall treatment plan. PACT intends to extend the opportunity to participate in WRAP groups to every PACT consumer.	☑	☑
In response to a long and growing waiting list for outpatient services for adults, Mental Health Services designed an access/assessment (Access) function, accessible to individuals requiring mental health services within 2 to 10 days from the point of original contact. Access provides quick assessment of risk, vulnerability and severity of symptoms, allowing necessary treatment services to be secured through referral to community resources or within the CSB. The Access pilot began in FY 2007, with full implementation completed in October 2007.	☑	

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Fund 106
Community Services Board (CSB) - Mental Health Services

Creating a Culture of Engagement	Recent Success	FY 2009 Initiative
The CSB was awarded funding in FY 2007 to participate in the statewide Virginia Service Integration Project (VASIP). As part of this project, the CSB is conducting a full assessment of Mental Health Services and Alcohol and Drug Services, and is currently implementing action plans for achieving effective dual diagnosis assessment and treatment capacity in all programs. Staff development, training, hiring and mentoring are included in the process of achieving co-occurring disorders capacity in all programs, as well as co-occurring disorders enhancement and specialty skills in designated programs. Four major training events for CSB staff have been held, facilitated by a nationally recognized consultant on co-occurring disorders. In calendar year 2007, approximately 86 percent of CSB staff participated in this training. Additionally, 71 CSB staff representing all major program areas have agreed to serve as agency change agents to assist in implementing this major service initiative.	☑	☑
The Mental Health Adult Residential Services' Unified Team, at the Woodburn Center, implemented a Wellness Recovery Action Plan (WRAP) group in FY 2007. WRAP is a self-help program, which teaches concepts, skills and strategies to clients coping with various psychiatric symptoms. In keeping with the spirit of recovery, the group members are trained, supported and encouraged to continue to meet as a group, invite others to join and maintain a continuous recovery process. This effort will be reinvigorated in FY 2008 through a redesign that will offer medication clinics to monitor co-morbidity of physical illnesses among consumers, as well as supporting wellness through continuing education of CSB staff and consumers. The program will continue in FY 2009.	☑	☑
In FY 2007, Adult Crisis Care staff, supplemented by four new Peer Support Specialists, successfully implemented a program of Wellness and Recovery principles in a short-term, crisis stabilization program. All staff actively participated in teaching the Recovery model and two classes, totaling 55 consumers, have already graduated from these formal Wellness/Recovery courses. Consumers now take an active role in welcoming and orienting new residents as well as helping to facilitate "community" meetings of the "house." They also provide consumer feedback about the program through the in-house Recovery group and survey forms at discharge.	☑	
In FY 2007, Youth and Family Services partnered with several County and state agencies on collaborative efforts to seek out new funding resources. In conjunction with the Fairfax County Public Schools (FCPS), Child and Family Services applied for a demonstration grant to educate school personnel on early identification of mental health issues in youth, which results in directing families of school age children to appropriate community mental health services in a timelier, more efficient manner. Partnering with the Fairfax County Juvenile Court, the CSB initiated a successful application for a state grant to expand services to youth in the Fairfax County Juvenile Detention Center. Youth and Family Services also partnered with the Fairfax County Department of Family Services (DFS) to design, issue and award a Request for Proposals (RFP) to provide mental health services at the new Katherine K. Hanley Family Shelter.	☑	

Fund 106
Community Services Board (CSB) - Mental Health Services

Creating a Culture of Engagement	Recent Success	FY 2009 Initiative
The Mental Health Multicultural and Older Adults teams brought consultation and clinical support to the domestic violence program at the Islamic organization, Foundation for Appropriate and Immediate Temporary Help (FAITH) in FY 2006 through its Multicultural Program. In August 2006, FAITH honored the program with an award for outstanding contributions. In addition, the Older Adults team will continue to conduct face-to-face outreach services to elders in the Arabic community through a weekly support group on stress and depression at the All Dulles Area Muslim Society (ADAMS) Islamic Center in Herndon. The Older Adults team has also collaborated with Boat People SOS to implement a 3-year Substance Abuse and Mental Health Services Administration (SAMHSA) grant, begun in FY 2006, to provide mental health services to Vietnamese elders and their families.	☑	☑
Spanish and Vietnamese Wellness Groups were implemented at the Woodburn Site in FY 2007. These structured groups help individuals work toward recovery and assist them with work/life balance. The Vietnamese group is a multi-family model which also connects consumers with social entitlement programs and links them to other available benefits.	☑	
Adult Community Services designed and completed an Adult Consumer Treatment Survey to ascertain what services consumers value and what they identify as a continuing need. Results showed that consumers valued structured groups designed to help them work toward recovery, achieve a work/life balance, and enhance vocational skills. Based upon information received, new Wellness, Transition and Vocational groups were developed in FY 2007.	☑	
The Program for Assertive Community Treatment (PACT) Team was chosen by the Virginia Department of Mental Health Mental Retardation and Substance Abuse Services (DMHMRSAS) in FY 2007 to be a "Mentor Site" for this state of the art service model and provides consultation for other teams from across the country who wish to implement this model program. PACT also provides "in-house" consultation/partnering with other CSB staff to expand peer partnerships, facilitate peer training and help reshape services to become more recovery oriented. Additionally, PACT was chosen to host an educational field visit by the U.S. Department of Health and Human Services, Centers for Medicare and Medicaid Services (CMS) so that CMS regulators could appreciate the functional impact and consequences of the current and future regulations that they write.	☑	
With the award of new state regional funds for Gero-psychiatric Services, the CSB will work with its regional partners and the private sector to provide intensive Mental Health Services in assisted living facilities, nursing homes and community settings to: divert people from Eastern State Hospital to community care with intensive support; create viable community options and placements for Northern Virginians at Eastern State Hospital in their own communities; and, assure sustainable community placements for elderly persons being discharged from local acute psychiatric units.		☑

Fund 106
Community Services Board (CSB) - Mental Health Services

Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
In partnership with other County agencies, the Hypothermia Program was retooled throughout FY 2007 to improve overall effectiveness and accessibility for the County's homeless population. CSB Residential Services staff and other volunteers assisted in the County's interagency effort to prevent hypothermia, while outreach to the "street homeless" was expanded. Also, a new Homeless Healthcare Program, which provides psychiatric street outreach to homeless individuals across the County, was launched in partnership with other County agencies. In FY 2007, 64 consumers were served by the Homeless Healthcare Program, and 145 consumers are expected to be served in FY 2008.	☑	
Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**
In FY 2007, the CSB successfully implemented the Housing First Apartment Program, a collaborative initiative of the CSB and Pathway Homes. In FY 2007, 12 individuals entered the program directly from the street or homeless shelters, with similar numbers of individuals expected to be served in FY 2008 and FY 2009. Once housed, consumer stress is reduced and individuals are able to accept the support and treatment necessary to assist them in their transition from homelessness. Individuals served by this program have a long-term history of living in the woods, tents, cars and abandoned buildings or homeless shelters. Additionally, they generally have multiple failed attempts at treatment and services. Once the consumer is housed, the CSB staff works to engage individuals with treatment services and provide support to address consumers' individual needs.	☑	☑
In FY 2007, the CSB developed four "Housing First" permanent supportive housing beds and six additional transitional supportive housing beds for homeless consumers. Additionally, the CSB designed a Community Treatment Team North Program to serve an additional 11 homeless consumers in FY 2008 with little to no turnover expected in FY 2009.	☑	☑
Using a best practice, continual redesign model, the overall Residential housing plan for co-occurring (Mental Health / Substance Abuse) consumers was redesigned in FY 2007, resulting in an increased number of available beds for this challenging population. Further redesign enhancements included the creation of a Residential Intensive Care Level II Program for Residential consumers who did not require the more intensive and resource-demanding Level I service delivery.	☑	

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Fund 106
Community Services Board (CSB) - Mental Health Services

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	444/ 442	444/ 442	442/ 440	427/ 426
Grant	23/ 21	39/ 36.5	43/ 40	39/ 38
Expenditures:				
Personnel Services	$41,041,769	$42,960,918	$43,027,574	$42,449,149
Operating Expenses	23,612,991	25,344,646	26,949,333	25,718,528
Capital Equipment	0	0	0	0
Subtotal	**$64,654,760**	**$68,305,564**	**$69,976,907**	**$68,167,677**
Less:				
Recovered Costs	($1,094,340)	($890,744)	($1,058,835)	($1,266,256)
Total Expenditures	**$63,560,420**	**$67,414,820**	**$68,918,072**	**$66,901,421**
Revenue:				
Fairfax County	$37,945,176	$39,211,703	$39,211,703	$39,922,183
Fairfax City	511,519	511,519	511,519	481,159
Falls Church City	255,244	255,244	255,244	241,483
State DMHMRSAS	13,823,866	15,269,923	16,515,018	15,353,540
State Other	20,892	21,074	21,074	0
Federal Block Grant	1,497,889	1,488,101	1,515,879	1,488,101
Federal Other	293,159	492,693	655,112	400,557
Medicaid Option	5,546,991	6,501,493	6,501,493	6,593,191
Program/Client Fees	2,245,493	1,680,195	1,680,195	1,579,458
CSA Pooled Funds	646,119	1,035,625	785,625	785,625
Miscellaneous	45,150	56,124	56,124	56,124
Fund Balance	728,922	891,126	1,209,086	0
Total Revenue	**$63,560,420**	**$67,414,820**	**$68,918,072**	**$66,901,421**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$1,118,028**
  A net increase of $1,118,028 is associated with $1,325,449 in Personnel Services for salary adjustments necessary to support the County's compensation program, partially offset by an increase of $207,421 in personnel-related Recovered Costs due to a greater recovery of salary costs for services to other agencies. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Mental Health Adult Outpatient Services** **$571,038**
  A one-time increase of $571,038 in Personnel Services is associated with ongoing efforts to maintain the elimination of the waiting list for Mental Health Services. Funding will ensure that access and caseload standards can be met by maintaining current clinical capacity, continuing retiree and Exempt Limited Term employee options and utilization of the County's workforce planning strategies.

Fund 106
Community Services Board (CSB) - Mental Health Services

- **Personnel Services Reduction** **($848,019)**
  A decrease of $848,019 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a continued softening of the residential real estate market.

- **FASTRAN** **$51,938**
  An increase of $51,938 in Operating Expenses is based on an annual adjustment of FASTRAN operating expenses.

- **Contract Rate Increases** **$328,537**
  An increase of $328,537 in Operating Expenses is due to a 2.71 percent contract rate increase for providers of contracted mental health services.

- **Domestic Abuse and Sexual Assault (DASA) Program Transfer** **($1,625,095)**
  A decrease of $1,625,095, comprised of $1,232,816 in Personnel Services and $392,279 in Operating Expenses, is due to the transfer of the DASA Program to the Department of Family Services as part of a multi-agency effort to streamline the County's domestic violence services.

- **Carryover and Miscellaneous Adjustments** (**$1,613,078)**
  A net decrease of $1,613,078 is associated with decreases of $1,314,465 in grant adjustments, $167,960 for encumbered carryover and $150,000 for unencumbered carryover, offset by an increase of $19,347 in non-grant adjustments. These adjustments are comprised of decreases of $394,077 in Personnel Services and $1,219,001 in Operating Expenses.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$1,503,252**
  As part of the *FY 2007 Carryover Review*, a net increase of $1,503,252 is comprised of increases of $1,051,975 in adjustments to current grant awards; $457,751 in new grant program year awards; $167,960 for encumbered items; $150,000 in unencumbered carryover for the Josiah H. Beeman Commission; and $69,638 in unexpended FY 2007 grant balances; offset by a net decrease of $394,072 due to other adjustments. These other adjustments include an increase of $27,778 for CSB System Transformation Consultant and CSB Priority Area initiatives to appropriate additional block grant project and federal pass-through revenue, offset by a $421,850 decrease for My Friend's Place, with a commensurate decrease in state initiative and CSA fee revenue, as a result of suspended services due to program dependency on CSA revenues generated by occupancy, reduced caseloads, and a systemwide review of youth service needs. In particular, this is an increase of $66,656 in Personnel Services and an increase of $1,604,687 in Operating Expenses, offset by an increase of $168,091 in Recovered Costs.

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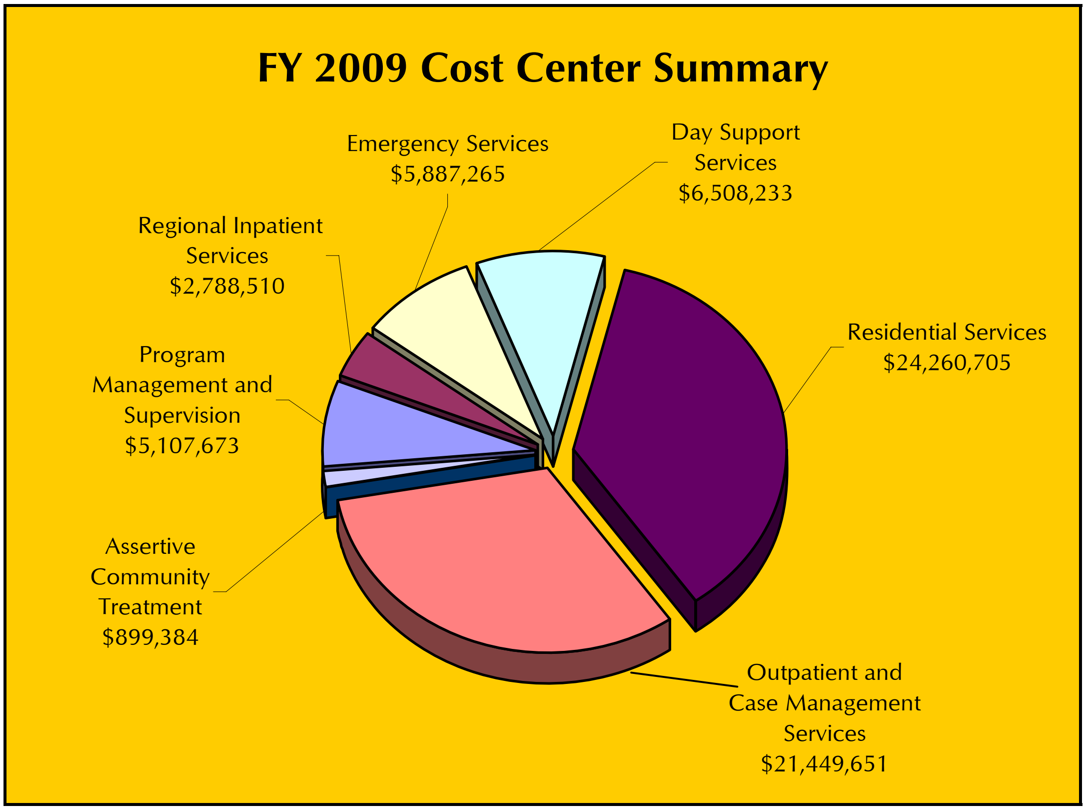
Fund 106
Community Services Board (CSB) - Mental Health Services

Cost Centers



Program Management and Supervision

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	70/ 70	70/ 70	69/ 69	69/ 69
Grant	2/ 2	2/ 2	5/ 5	5/ 5
Total Expenditures	**$6,198,829**	**$5,058,841**	**$5,415,475**	**$5,107,673**

Position Summary

1 Director - Mental Health Programs
1 Director - CSB Planning and Development
1 Senior Supervisory Psychiatrist
7 Mental Health Division Directors
1 Director of Clinical Operations

2 Mental Health Managers
1 Mental Health Supervisor/ Specialist
2 Management Analysts II
2 Business Analysts II

1 Medical Records Administrator
1 Volunteer Services Coordinator II
1 Administrative Assistant V
9 Administrative Assistants IV
7 Administrative Assistants III
31 Administrative Assistants II
1 Administrative Associate

Grant Positions

1 Mental Health Manager
1 Senior Clinician

1 Management Analyst II
1 Administrative Assistant IV

1 Administrative Assistant III

TOTAL POSITIONS
69 Positions / 69.0 Staff Years
5 Grant Positions / 5.0 Staff Years

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Fund 106
Community Services Board (CSB) - Mental Health Services

Key Performance Measures

Goal

To provide management, programming, financial monitoring, training, and general support services to ensure that treatment interventions are delivered in an efficient and effective manner throughout Mental Health Services.

Objectives

- To provide direction and management support to Mental Health programs so that 70 percent of service quality and outcome goals are achieved.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Outcome:					
Percent of mental health performance indicators (service quality and outcome) achieved	70%	80%	70% / 67%	70%	70%

Performance Measurement Results

In FY 2007, 67 percent of service quality and outcome estimates were met by Mental Health programs. Most of these unmet estimates can be attributed to a higher acuity of consumers' mental health needs and a lack of resources outside of Mental Health programs, such as hospital beds and affordable housing, which assist Mental Health services in discharging duties. The strengths of Mental Health Services lie in the ability to prevent the hospitalization of consumers, preventing consumers from being incarcerated, and assisting consumers in maintaining stable housing.

Regional Inpatient Services

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Total Expenditures	**$2,557,417**	**$2,902,213**	**$2,743,840**	**$2,788,510**

Regional Inpatient Services utilizes six local hospitals for state funding of Local Inpatient Purchase of Services (LIPOS). Staff from Emergency Services place at-risk consumers with no financial resources into beds at these local hospitals when beds are unavailable at the Northern Virginia Mental Health Institute (NVMHI). Discharge planners then monitor consumers' stays and facilitate transfers to NVMHI as needed.

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Community Services Board (CSB) - Mental Health Services

Emergency Services

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	43/ 43	43/ 43	42/ 42	42/ 42
Grant	1/ 1	1/ 1	1/ 1	1/ 1
Total Expenditures	**$6,479,861**	**$5,829,803**	**$5,832,803**	**$5,887,265**

Position Summary

General Emergency
1 Mental Health Manager
2 Emergency/Mobile Crisis Supervisors
10 Mental Health Supervisors/Specialists
6 Psychiatrists

Forensic Services
1 Mental Health Manager
4 Senior Clinicians
1 Mental Health Supervisor/Specialist
3 Clinical Psychologists
1 Psychiatrist
1 Public Health Nurse III

Mobile Crisis Unit
1 Mental Health Manager
2 Emergency/Mobile Crisis Supervisors
4 Mental Health Supervisors/Specialists

Entry Services
1 Mental Health Manager
3 Mental Health Therapists
1 Mental Health Counselor

Grant Positions
1 Mental Health Supervisor/Specialist

TOTAL POSITIONS
42 Positions / 42.0 Staff Years
1 Grant Position / 1.0 Staff Year

Key Performance Measures

Goal

To provide 24-hour per day comprehensive psychiatric emergency services which includes: providing all preadmission evaluations for voluntary and involuntary hospitalization and crisis residential services, providing evaluations for persons who have been temporarily detained at a hospital because they are a danger to themselves or others, and providing Mobile Crisis Unit services to assist individuals in crisis in the community.

Objectives

- To provide stabilization services outside of the hospital to 95 percent of clients seen in General Emergency Services.

- To conduct 80 percent of evaluations within 24 hours after initial contact.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
General Emergency - Service hours provided	22,190	26,164	22,000 / 28,479	22,000	26,000
General Emergency - Persons seen	4,730	5,096	5,000 / 5,086	5,100	5,300
Independent Evaluators - Persons seen	542	598	464 / 540	464	500
Independent Evaluators - Service hours provided	1,552	1,738	1,294 / 1,594	1,294	1,500

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Community Services Board (CSB) - Mental Health Services

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Efficiency:					
General Emergency - Annual cost per client	$568	$619	$587 / $708	$610	$579
Independent Evaluators - Annual cost per client	$278	$335	$447 / $673	$447	$727
Outcome:					
General Emergency - Percent of consumers who receive stabilization services without admission to a psychiatric hospital	96%	97%	95% / 97%	95%	95%
Independent Evaluators - Percent of evaluations conducted within 24 hours of contact	84%	96%	80% / 82%	80%	80%

Performance Measurement Results

General Emergency Services provided 28,479 hours of service to 5,086 consumers in FY 2007. Emergency Services exceeded the persons served targets as well as the hours of service targets, which is indicative of consumers entering into Emergency Services with greater clinical needs and requiring more hours of service.

Independent evaluators are licensed Clinical Psychologists who evaluate persons temporarily detained at a hospital because they have been judged by staff to be a danger to themselves or others due to their mental illness. Independent evaluators make recommendations to a Special Justice at Commitment Hearings as to whether or not individuals should be committed to a hospital (against their will) for treatment of their mental illness. In FY 2007, independent evaluators provided 1,594 hours of service to 540 consumers exceeding both estimates.

With regard to outcomes, General Emergency Services exceeded its goal of 95 percent of all people receiving stabilization services not requiring admission to a psychiatric hospital. The Independent Evaluators surpassed the goal of 80 percent of all evaluations being completed within 24 hours, which required overcoming several challenges in service delivery. The sheer volume of consumers requiring this service often hampers the ability to provide this service in a timely manner. There was a 2 to 4 week period in FY 2007 in which a legal concern brought forward by the special justices impacted the ability of the independent evaluators to complete their evaluations. Additionally, the lack of an adequate number of hospital beds in the region has caused difficulties in previous years. At times, the lack of hospital beds makes proximal placement difficult and this requires evaluators to travel outside of Fairfax County to complete their evaluations.

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Fund 106
Community Services Board (CSB) - Mental Health Services

Day Support Services

Funding Summary				
Category	**FY 2007 Actual**	**FY 2008 Adopted Budget Plan**	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
Authorized Positions/Staff Years				
Regular	19/ 19	19/ 19	19/ 19	19/ 19
Total Expenditures	**$5,751,801**	**$6,355,203**	**$6,355,203**	**$6,508,233**

Position Summary			
	Adult Day Treatment		**Adolescent Day Treatment**
1	Mental Health Manager	1	Mental Health Manager
2	Mental Health Supervisors/Specialists	2	Senior Clinicians
6	Senior Clinicians	1	Mental Health Supervisor/Specialist
1	Mobile Clinic Driver	1	Mental Health Therapist
2	Nurse Practitioners	1	BHN Clinician/Case Manager
		1	MR/MH/ADS Aide

TOTAL POSITIONS
19 Positions / 19.0 Staff Years

Key Performance Measures

Goal

To provide a continuum of services that will improve the community stabilization and functional capacity of adults who have serious mental illness (SMI) and children who have serious emotional disturbance (SED). Services include Adult Day Treatment, Adolescent Day Treatment, Adult Psychosocial Rehabilitation programs, Sheltered Employment, Supported Employment and Transitional Employment. Services will be coordinated seamlessly in partnership by the CSB and contract providers.

Objectives

- To enable 80 percent of consumers in adult day treatment services for more than 30 days to avoid hospitalization for at least 6 months.

- To improve functioning of 70 percent of consumers served by the Adolescent Day Treatment Program.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Adult Day Treatment - Consumers served	190	203	172 / 193	190	190
Adult Day Treatment - Service hours provided	36,741	36,726	33,000 / 31,553	33,000	33,000
Adolescent Day Treatment - Consumers served	38	34	38 / 27	38	38
Adolescent Day Treatment - Service hours provided	15,277	12,380	15,000 / 15,168	15,000	15,000

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Fund 106
Community Services Board (CSB) - Mental Health Services

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Efficiency:					
Adult Day Treatment - Annual cost per consumer	$5,096	$4,509	$7,420 / $4,908	$7,752	$7,088
Adolescent Day Treatment - Annual cost per consumer	$13,766	$16,160	$18,895 / $19,634	$19,713	$19,898
Service Quality:					
Adolescent Day Treatment - Percent of clients and family members satisfied with services	86%	76%	90% / 86%	90%	90%
Outcome:					
Adult Day Treatment - Percent of consumers not hospitalized within 6 months of receiving more than 30 days of treatment.	NA	85%	75% / 92%	80%	80%
Adolescent Day Treatment - Percent of consumers that demonstrate improvements in school, family and community behaviors.	NA	86%	70% / 53%	70%	70%

Performance Measurement Results

In FY 2007, Adult Day Treatment exceeded the estimate of consumers served while not meeting the estimates for hours of service. This is due to some staffing shortages throughout the year, though, since most Adult Day Treatment services are delivered in a group setting, the number of consumers served still exceeded the FY 2007 estimate. Adolescent Day Treatment exceeded the hours of service estimates while not meeting the consumers served estimates. This is due to the complexity of consumers' needs and the subsequent need for consumers to receive services for longer periods of time. Adolescent Day Treatment was required to lower consumer capacity due to a lack of qualified applicants for staff vacancies in FY 2007.

In FY 2007 Adult Day Treatment exceeded the outcome estimate of 75 percent of consumers who receive more than 30 days of treatment and are not hospitalized within the following 6 months. Adolescent Day Treatment was not able to meet either the Service Quality or Outcome estimates. While 87 percent of family and consumers were satisfied with overall services, 94 percent of parents were satisfied with services while 79 percent of the students were satisfied. The students often resist treatment, contributing to lower satisfaction rates, while parents are satisfied with the program's utilization of modeling techniques that can be used in the home. Staff report that consumers are demonstrating higher levels of clinical symptoms, which is contributing to the lower consumer improvement numbers. This may lead to adjusted estimates in FY 2009 and beyond to reflect the changing consumer population.

Residential Services

Funding Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	139/ 138.5	139/ 138.5	137/ 136.5	129/ 128.5
Grant	7/ 7	15/ 14.5	15/ 14	15/ 14
Total Expenditures	**$22,708,207**	**$25,426,380**	**$26,005,430**	**$24,260,705**

Position Summary

Supervised Apartments
1 Mental Health Manager
4 Mental Health Supv./Specialists
9 Mental Health Therapists
1 Mental Health Counselor

Res. Treatment Center - Adult Crisis Care
1 Mental Health Manager
3 Mental Health Supv./Specialists
18 Mental Health Therapists
5 Mental Health Counselors
1 Cook
1 Nurse Practitioner

Group Home - Franconia Road
1 Mental Health Supv./Specialist
2 Mental Health Therapists
4 Mental Health Counselors
1 BHN Clinician/Case Manager

Group Home - My Friend's Place
2 Mental Health Therapists
2 Mental Health Counselors

Group Home - Sojourn House
1 Mental Health Supv./Specialist
4 Mental Health Therapists
1 Senior Clinician
4 Mental Health Counselors

Homeless Services - Shelter
1 Mental Health Manager
3 Mental Health Supv./Specialists
10 Mental Health Therapists
1 Psychiatrist
1 Nurse Practitioner

Transitional Group Home - Patrick Street
1 Mental Health Manager
1 Mental Health Supv./Specialist
3 Mental Health Therapists
2 Mental Health Counselors
1 BHN Clinician/Case Manager

Transitional Group Home - Beacon Hill
2 Mental Health Therapists
2 Mental Health Counselors
1 Mental Health Supv./Specialist
1 BHN Clinician/Case Manager

Emergency Shelter - Women's Shelter
0 Mental Health Supv./Spec (-1 T)
0 Mental Health Therapist, (-5 T)
0 Senior Clinician, (-2 T)

Cornerstones Dual Diagnosis Facility
1 Mental Health Supv./Specialist
1 Mental Health Therapist
3 Mental Health Counselors
1 Nurse Practitioner

Residential Intensive Care
1 Mental Health Manager
6 Mental Health Supv./Specialists
3 Mental Health Therapists
3 Mental Health Counselors, 1 PT
1 BHN Supervisor

Residential Extensive Dual Diagnosis
1 Mental Health Supv./Specialist
2 Mental Health Therapists
2 Mental Health Counselors

PACT Residential Assistance
1 Mental Health Counselor

Supportive Services
1 Mental Health Supv./Specialist
3 Mental Health Therapists

Extension Apartments
3 Mental Health Therapists

Grant Positions

Supportive Services
2 Mental Health Therapists
1 MH Counselor, PT

Adult Crisis Care
3 Mental Health Therapists

Residential Intensive Care
3 Mental Health Counselors, 1 PT
3 Mental Health Therapists

PATH/Homeless Services - Outreach
3 Mental Health Therapists

TOTAL POSITIONS
129 (-8 T) Positions / 128.5 (-8.0 T) Staff Years
15 Grant Positions / 14.0 Staff Years

(T) Denotes Transferred Positions
PT Denotes Part-Time Positions

Key Performance Measures

Goal

To provide treatment and support to adults with serious mental illness residing in group homes, apartments, domiciliary care and homeless shelters and to assist them with community living.

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Fund 106
Community Services Board (CSB) - Mental Health Services

Objectives

- To enable 55 percent of consumers served in the Supervised Apartment program to move to a more independent residential setting within one year.

- To enable 90 percent of consumers served by Supportive Services to maintain stable housing for at least one year.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Supervised Apartments - Consumers served	485	631	475 / 642	475	600
Supervised Apartments - Service days provided	85,791	97,154	75,000 / 100,317	75,000	95,000
Supportive Living - Consumers served	881	520	525 / 516	525	525
Supportive Living - Service hours provided	26,198	22,276	23,000 / 23,194	23,000	23,000
Efficiency:					
Supervised Apartments - Annual cost per consumer	$2,862	$2,271	$3,371 / $2,391	$3,485	NA
Supportive Living - Annual cost per consumer	$1,774	$2,098	$2,272 / $2,381	$2,301	NA
Service Quality:					
Supervised Apartments - Number of new consumers receiving services	NA	76	50 / 61	50	50
Supportive Living - Number of new consumers receiving services	NA	57	45 / 33	45	45
Outcome:					
Supervised Apartments - Percent of consumers able to move to a more independent residential setting within one year	77%	17%	55% / 35%	55%	55%
Supportive Living - Percent of consumers that maintain stable housing for one year or more	91%	95%	90% / 95%	90%	90%

Performance Measurement Results

A major goal for individuals with serious mental illness is to have their own home and live in the community with the appropriate clinical and residential supports. Supervised Services provides residential treatment in a stable, supportive, therapeutic setting in which consumers with a serious mental illness learn and practice the life skills needed for successful community living. The ultimate goal is for these consumers to transition into the most manageable independent living environment. Supportive Services provides services that support consumers to acquire their own long-term permanent housing and maintain their independent long-term permanent residential arrangement.

Fund 106
Community Services Board (CSB) - Mental Health Services

The Supervised Apartments program did not meet the FY 2007 outcome estimate, primarily due to the ongoing lack of affordable housing in Fairfax County which does not allow consumers to move on to independent housing. This causes consumers to remain longer in Mental Health residential services. The affordable housing shortage also prevented the Supportive Living program from meeting its FY 2007 Service Quality estimate.

Outpatient and Case Management Services

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	156/ 155.5	156/ 155.5	158/ 157.5	157/ 156.5
Grant	9/ 9	17/ 17	18/ 18	18/ 18
Total Expenditures	**$18,194,922**	**$20,353,285**	**$21,043,288**	**$21,449,651**

Position Summary

	Adult Community Services		**Youth and Family Services**
8	Mental Health Managers, (-1 T)	6	Mental Health Managers
16	Mental Health Supervisors/Specialists	7	Mental Health Supervisors/Specialists
41	Senior Clinicians	20	Senior Clinicians, 1 PT
18	Mental Health Therapists	6	Mental Health Therapists
2	Nurse Practitioners	2	Psychiatrists
8	Psychiatrists	7	Clinical Psychologists
6	BHN Supervisors	1	BHN Clinical Nurse Specialist
5	BHN Clinicians/Case Managers		
4	BHN Clinical Nurse Specialists		

Grant Positions

	Ryan White CARE Act		**Services to Violent Offenders**		**Intensive Case Management**
3	Senior Clinicians	3	Mental Health Therapists	3	Mental Health Therapists
	Adult Outpatient & Case Management Access Team		**Jail Diversion**		
2	Mental Health Therapists	1	Mental Health Manager		
6	Senior Clinicians				

TOTAL POSITIONS
157 (-1 T) Positions / 156.5 (-1.0 T) Staff Years
18 Grant Positions / 18.0 Staff Years

(T) Denotes Transferred Position
PT Denotes Part-Time Position

Key Performance Measures

Goals

Adults: To stabilize mental health crises and symptoms, facilitate optimal community integration, assist in managing reoccurrence of symptoms and building resilience, and promote self-management, self-advocacy and wellness.

Youth and Family: To provide assessment, evaluation, multi-modal treatment, case management, psycho-educational and pharmacological services to the children, youth and families (ages 3 to 18) of Fairfax County. These services will be provided though interagency collaboration and practice as mandated by the Comprehensive Services Act.

Fund 106
Community Services Board (CSB) - Mental Health Services

Objectives

- To schedule 100 percent of consumers referred for an assessment within 7 days of discharge from the hospital.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Consumers served	3,020	3,161	3,000 / 3,174	3,000	3,100
Service hours provided	40,180	32,788	36,000 / 34,250	36,000	36,000
Efficiency:					
Annual cost per consumer	$3,934	$3,959	$4,213 / $4,081	$4,489	$4,728
Service Quality:					
Percent of consumers satisfied with services	90%	85%	85% / 85%	85%	85%
Outcome:					
Percent of consumers scheduled for an assessment within 7 days of discharge	NA	64%	100% / 77%	100%	100%

Performance Measurement Results

In FY 2007 Outpatient and Case Management Services met the FY 2007 consumer served estimate, while also achieving 95 percent of the service hours provided estimate. The actual number of service hours provided improved in FY 2007 over FY 2006 actuals, and should continue improving in the future due to the hiring of additional staff.

Outpatient Services utilizes a state-mandated consumer satisfaction instrument, in addition to focus groups, to solicit information from consumers about their experiences. The FY 2007 consumer satisfaction instrument results indicate that 85 percent of consumers expressed overall satisfaction with Mental Health Services, thereby meeting the service quality estimate. Outpatient and Case Management Services did not meet the FY 2007 outcome estimate, assessing only 77 percent of consumers within 7 days of discharge from a hospital. This is an improvement over FY 2006 and is expected to continue improving with the full implementation of the Mental Health Access Unit.

Prevention/Early Intervention Services

In FY 2009, all Prevention/Early Intervention budget and staff resources have been transferred to the Department of Family Services/Office for Women as part of a multi-agency effort to streamline the County's domestic violence services.

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	6/ 5	6/ 5	6/ 5	0/ 0
Grant	4/ 2	4/ 2	4/ 2	0/ 0
Total Expenditures	**$570,292**	**$599,330**	**$632,268**	**$0**

Fund 106
Community Services Board (CSB) - Mental Health Services

Key Performance Measures

Goal

To offer prevention and early intervention services for at-risk populations, as well as educate families, community agencies, the public and other providers about the needs of individuals with mental illness.

Objectives

- To enable 70 percent of participants in the Men's Program (ADAPT) to successfully complete the program.

- To enable 98 percent of individuals completing the Men's Program (ADAPT) to avoid being returned to the program by the Courts.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Persons served	269	326	250 / 356	250	NA
Service hours provided	2,738	4,416	2,596 / 4,761	2,596	NA
Efficiency:					
Annual cost per client	$387	$320	$912 / $640	$948	NA
Outcome:					
Percent of participants who complete program	70%	78%	70% / 75%	70%	NA
Percent of clients not returned to program by the Courts	99%	100%	98% / 100%	98%	NA

Performance Measurement Results

In FY 2007, Prevention and Early Intervention met or exceeded all of its estimates. This success is attributable to a more stable staffing pattern over the past year, which results in staff delivering services at a high quality level. In FY 2009, the Men's Program (ADAPT), the Victim Assistance Network (VAN) and the Women's Shelter programs will all be moved to the Department of Family Services.

Program of Assertive Community Treatment (PACT)

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	11/ 11	11/ 11	11/ 11	11/ 11
Total Expenditures	**$1,099,091**	**$889,765**	**$889,765**	**$899,384**

Position Summary

1	Mental Health Manager	3	Mental Health Therapists	1	Administrative Assistant III
3	Mental Health Supervisors/Specialists	3	Public Health Nurses III		

TOTAL POSITIONS
11 Positions / 11.0 Staff Years

Documents Menu

Fund 106
Community Services Board (CSB) - Mental Health Services

Key Performance Measures

Goal

To provide assertive, out of the office treatment, rehabilitation, crisis intervention and support services 365 days per year to adults with severe and persistent mental illness resulting in lowered hospitalization, incarceration and homelessness rates.

Objectives

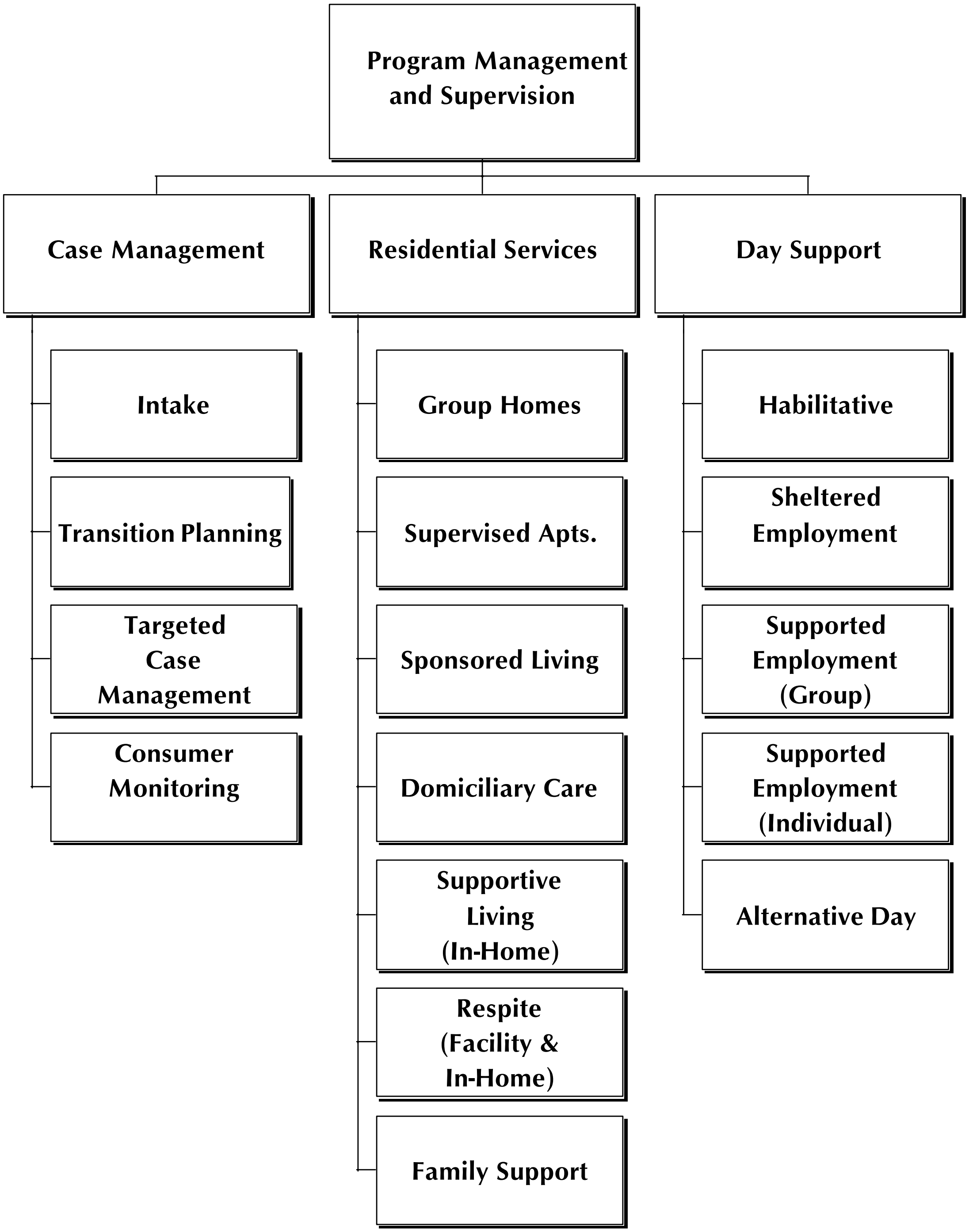
- To improve community tenure for PACT consumers so that 90 percent reside outside of the jail or hospital for at least 330 days in a year.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Consumers served	107	101	100 / 108	100	100
Service hours provided	15,160	16,029	15,779 / 15,574	15,779	15,779
Efficiency:					
Annual cost per consumer	$8,537	$9,812	$8,910 / $10,177	$8,968	$10,991
Service Quality:					
Percent of consumers satisfied with services	92%	98%	90% / 98%	90%	90%
Outcome:					
Percent of consumers who remain out of jail or the hospital for at least 330 days in a year	92%	92%	90% / 90%	90%	90%

Performance Measurement Results

In FY 2007, the PACT program exceeded the consumers served estimate, while also meeting 99 percent of the service hours provided estimate. PACT continues to meet outcome estimates which measure consumers' ability to remain out of jails and hospitals for the majority of the year. The FY 2007 actual annual cost per consumer exceeded the estimate due to higher than anticipated program costs. PACT asks consumers to provide feedback through a satisfaction survey, and 98 percent of PACT consumers surveyed in FY 2007 were satisfied with the services they received. This data illustrates the effectiveness of PACT's model in helping residents with serious mental illness achieve their goal of living successfully in the community.

Fund 106
Community Services Board (CSB) - Mental Retardation Services



Fund 106
Community Services Board (CSB) - Mental Retardation Services

Mission

It is the mission of Mental Retardation Services (MRS) to promote services and supports which enable people with mental retardation and their families to attain a personally desired and valued quality of life. MRS will achieve its mission by directly providing individualized services and by building community capacity to provide services that are effective and efficient.

It is the vision of MRS that all people with mental retardation and their families in Fairfax County and the Cities of Fairfax and Falls Church, have access to quality, individualized services, offered locally, and are empowered to participate in developing and evolving those services.

MRS values services and supports that:

- Empower individuals/families to maximize their independence and quality of life (with a minimum, but necessary degree of structure to achieve their desired independence and quality of life);
- Are flexible and diverse to meet existing and changing individual/family needs and preferences;
- Protect individual/family health, safety, and confidentiality;
- Are provided in an integrated, community-based setting; and
- Are of quality in nature valuing excellence and professionalism in services, supports and workforce.

Focus

Mental Retardation Services provides direct services to individuals with mental retardation and oversees services provided by private vendors. Services are provided through four cost centers: Program Management and Supervision, Case Management, Residential Services and Day Support.

Program Management and Supervision

Program Management and Supervision is provided to all mental retardation programs, both directly-operated and under contract, to ensure service quality, customer satisfaction, sound fiscal management and the appropriate allocation of resources. Agency senior managers continue to serve as leaders and participate in numerous collaborative efforts throughout the region and State. Primary areas of focus for these efforts currently include: public policy formulation; program planning and development; interagency collaboration (including efforts to expand the number of Medicaid MR and Day Support Waiver slots); statewide systems transformation and services expansion; transportation services planning for persons with disabilities; long-term care coordination; regional emergency preparedness planning for individuals with special needs; human rights and ethics; and mental health services access, coordination, and quality for individuals who are dually-diagnosed with mental retardation and mental illness (MR/MI). Leadership in these activities demonstrate and ensure that Mental Retardation Services continues to have significant influence and impact on the provision of services to individuals with disabilities throughout the Northern Virginia region and the entire Commonwealth of Virginia.

In addition, the MRS Management Team, responding to the County Executive's call for formal strategic planning activities within all departments, convened a committee to evaluate the existing MRS strategic plan including its: mission, vision, and values; organizational structure (including departmental responsibilities); organizational strengths, weaknesses, opportunities, and threats; performance measures and evaluation processes; succession planning; and the strategic planning needs/process for the mental retardation service system community-wide. Using the Balanced Scorecard approach, the MRS strategic planning committee developed strategic elements, initiatives, performance measures, and a strategy map to insure that the services and supports which enable people with mental retardation and their families to attain a personally desired and valued quality of life remain available and viable in an environment of projected limited resources. Implementation of the strategic plan commenced in FY 2008.

Case Management

Case Management is the intervention which assures that service systems and community supports are responsive to the specific, multiple, and changing needs of individuals and families. Case Management Services ensure that individuals are properly connected to, and involved in, the appropriate services and supports in order to maximize opportunities for successful community living. Case Managers assist in gaining access to needed homes and jobs, social service benefits and entitlement programs, therapeutic supports, social and educational resources, and other supports essential to meeting basic needs. Through face to face contacts, phone contacts, and review of various reports, the Case Manager helps assess the needs of the individual and develops a service plan, links the individual to services and supports, coordinates and monitors services and provides technical assistance, and advocates for the individual.

The Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHMRSAS) regulations require that case management services must be provided to all individuals who are enrolled in Medicaid and who request Case Management. These individuals who are recipients of Medicaid benefits receive a full cadre of case management support such as interdisciplinary team planning, coordination of services, intake and assessments, advocacy, and resource planning. Those individuals who do not have Medicaid may also receive the same or similar service coordination based on need. In addition, the State mandates Case Management services to those who are in need of emergency assistance pursuant to §37.1-194 of the Code of Virginia. Pre-admission screening and pre-discharge planning from state training centers or hospitals is also required under the Community Services Performance Contract 5.3.1 and 5.3.3 pursuant to the Code of Virginia.

Adults or children age six or older must have a confirmed diagnosis of mental retardation to be determined eligible for case management services. For a child three to six years of age, there must be confirmation of a cognitive developmental delay. Individuals served may be as young as three years of age and range through consumers over age 70. People with mental retardation are now living longer and as a result, many MRS consumers experience the same health and aging related issues as the general population. In addition, individuals served are more medically fragile. People may be brittle diabetics, on oxygen, or require gastrointestinal tubes for feeding. Case Managers are required to monitor the medications the individual takes and the possible side effects. In addition, the community has become increasingly multi-cultural and multi-linguistic, requiring specialized training for MRS case managers.

The goal of MRS is to ensure that all people with mental retardation and their families in Fairfax County and the Cities of Fairfax and Falls Church, have access to quality, individualized services.

Case management services were provided to 1,834 persons with mental retardation in FY 2007. Of that total, 1,202 individuals received targeted case management, and 632 people received consumer monitoring. Case management staff continues to coordinate not only County-funded services, but also approximately $31 million in Medicaid-funded services paid directly to private providers providing covered services to residents of Fairfax County, Fairfax City, and the City of Falls Church. For all case management services, Medicaid reimbursed the CSB over $2.8 million in FY 2007 — a 7.7 percent increase over the FY 2006 total of $2.6 million, and a 47.4 percent increase over the FY 2005 total of $1.9 million. In order to further maximize Medicaid reimbursement and coordinate the perpetually increasing need for mental retardation services, 1/1.0 SYE new Medicaid case management grant position was approved in FY 2008.

Transition of youth from schools continues to be a priority activity for case management. A continuing trend is the increasing number of students who are medically fragile or require extensive physical or personal care. In addition to the anticipated transition of these youth, there is an extensive case management intake demand from people moving into the County requiring case management services. Since case management is the "gate-keeper" for all other Mental Retardation Services, this intake process is a very significant activity.

Finally, there is a trend toward increasing external documentation requirements necessitating increased quality assurance, training, and specialized administrative and managerial supports. Additionally, some of these requirements involve additional assessment activities that must be performed in person by the case manager. In order to meet the external requirements imposed by licensure, DMHRMSAS State Performance Contract, DMHMRSAS Performance and Outcome Measurement System, and Medicaid, there is an increased emphasis on monitoring documentation and utilization review.

Residential Services

Residential Services provide housing and residential support services in the community for individuals with mental retardation. These services provide an array of residential supports designed around individual needs and desires, with an emphasis on providing opportunities for full inclusion in community life. The majority of residential services are provided through CSB partnerships with approved private providers. Contract management oversight is provided by the CSB for all of the residential programs - public or private - through onsite observations, clinical consultations with case managers and other professionals in the community, review of outcome measures and coordination with quality assurance activities.

- Group Homes provide small-group living arrangements for individuals located in homes that are integrated in surrounding neighborhoods. These programs may be directly operated by the CSB, operated by private providers under contract with the CSB, or by private providers not under contract with the CSB but funded through Medicaid. Approximately 75 percent of group home services are privatized. Staff support services are available on a 24-hour basis and concentrate on developing supportive relationships, independent living skills, and a network of friends and opportunities in the community.

- Intermediate Care Facilities (ICF-MR's) provide group living arrangements for four through 12 individuals located in homes that are integrated in surrounding neighborhoods. These programs are operated by private providers under contract with the CSB and are funded by Medicaid. Staff support services are available on a 24-hour basis and concentrate on developing supportive relationships, independent living skills, and a network of friends and opportunities in the community. Due to the active treatment required in these programs, support services such as doctors, nurses, pharmacists and social workers are required.

- Residential Supported Living provides services to individuals living in their own homes or in shared living arrangements (e.g., apartments and town homes). These services may be provided by the CSB or by private providers. The extent of support provided ranges from daily to drop-in, is based on individual needs, and takes into account individual preference, choice, and independence. Staff supports include individual and group counseling, training and assistance in community living and personal skills, and linkage with other more natural support networks in the community. Support services to individuals living in their own homes are all privatized, and over 90 percent of the drop-in support services for people living in program-leased apartments and town homes are privatized.

- Sponsored Living Arrangements provide residential opportunities for individuals in the homes of single individuals or families through the CSB. Individuals are matched with individual providers under contract who provide assistance, training, and community inclusion.

- Respite Services provide trained respite care providers (short-term relief), available by telephone referral, who are scheduled for hourly or overnight assistance to families needing time away from caring for their family members with mental retardation. Services are also available at a licensed 24-hour home for longer-term respite and emergency services. Respite services are provided through private providers.

- Domiciliary Care provides individualized residential placements for individuals with highly specialized needs that may not be available otherwise in the local community. The CSB contracts with private providers and individuals for these services.

- Family Support Services ease care-giving demands and assist in providing needed community supports or services for infants with developmental disabilities, and children and adults with mental retardation. Eligible individuals and families may apply for limited financial assistance for needed services or supplies. Support groups are offered for parents and siblings of children with mental retardation. Information, referral to community resources, or speakers to address community groups are also available. This service is managed by the CSB.

In FY 2007, Residential Services provided housing and residential support to 615 individuals, with 314 of those individuals being served through directly-operated and contracted group homes. A serious challenge confronting Residential Services is the number of individuals who are aging in place and require more physically-accessible, barrier-free living environments. In FY 2007, one directly-operated group home relocated to a site with fewer stairs to accommodate mobility needs and to provide essential health and safety. Two additional directly-operated group homes will be relocating to new sites in FY 2008. This same need exists for many individuals residing in other group homes, but there is a notable shortage of available, affordable, and accessible housing in Fairfax County. Residential Services continues to explore opportunities for the creation of barrier-free group homes and/or more accessible apartments, which provide better residential options for individuals requiring such living arrangements.

Day Support

Day Support provides assistance and training to improve individual independence and self-sufficiency, and/or to obtain vocational training and support to enter and remain in the workforce. Vocational and day support services for individuals with mental retardation are provided primarily through contracts with private, non-profit agencies.

- Developmental Services provide self-maintenance training and nursing care for individuals who are the most severely disabled in areas such as: intensive medical care, behavioral interventions, socialization, communication, fine and gross motor skills, daily living and community living skills, and possibly limited remunerative employment.

- Sheltered Employment provides individuals full-time, remunerative employment in a supervised setting with support services for habilitative development.

- Group Supported Employment provides individuals intensive job placement assistance for off-site, supervised contract work and competitive employment in the community. Job retention services are also provided.

- Individualized Supported Employment provides remunerative employment with necessary support services. This service primarily serves persons with less severe disabilities and stresses social integration with non-disabled workers.

- The Cooperative Employment Program (CEP) provides supported competitive employment services to eligible individuals with developmental disabilities. The CEP is jointly funded and operated by the Department of Rehabilitative Services (DRS) and the CSB. Using an individualized approach, program staff assesses skills, analyze job requirements, and provide on-the-job training for disabled individuals, and disability awareness training for employers. Extensive follow-up services are provided to ensure the success of the job placement. In addition to the job-training component, the CEP offers mobility training to enhance individuals’ abilities in the use of public transportation.

Transportation for day support services is contracted by the CSB through FASTRAN, providing morning and evening transportation for persons to-and-from employment and vocational training sites throughout the Fairfax-Falls Church service area. Alternative transportation services may be available from other qualified providers, including providers who have been approved by the Virginia Department of Medical Assistance Services as eligible for Medicaid reimbursement. The CSB has a fee policy in effect requiring a monthly flat fee collection for non-Medicaid-funded transportation services.

In FY 2007, day support and employment services were provided to 1,188 individuals with mental retardation. The average annual earnings for the 565 people surveyed in FY 2007 that received community-based group and individual employment services were $8,731, a 5.2 percent increase above their prior year average annual earnings of $8,301. The total gross earnings for these 565 people totaled $4,933,289. In the directly-operated Cooperative Employment Program (CEP), a total of 130 persons were served and 20 new job placements or replacements occurred during FY 2007. Average hourly wages for 105 of these individuals increased 2.1 percent above the FY 2006 average hourly wage level to $10.92/hour, and total wages earned increased to over $1.89 million. The average number of hours worked by these individuals was 32 hours per week, and over 26 percent of them earned over $25,000 during FY 2007. In addition, over 70 percent of the employed individuals served by CEP received full or partial benefits as part of the compensation package offered by their employers.

As directed by the Board of Supervisors in FY 2006, CSB staff (along with representatives from the Office of the County Executive, Office of the County Attorney, Department of Management and Budget, and Department of Administration for Human Services) recommended implementation of Self-Directed (SD) Services as an alternative model to traditional day support and employment services. SD services will provide adults with mental retardation and their families (including recent graduates from local public and private school special education programs) the opportunity to self-direct day support or employment services to maximize self-determination, enhance personalized service delivery, promote greater community involvement, and reduce service costs. Initiation of SD Services began in FY 2008 via use of Individualized Purchase of Service contracts for two consumers, and is currently being evaluated. Its continuation beyond FY 2009 is contingent upon completion of an evaluation of the program's strengths and weaknesses.

Working with Fairfax County Public Schools, Mental Retardation Services has determined that there are 70 special education students with mental retardation leaving the school system in June 2008 who require day support or employment services. Through a combination of new Medicaid MR Waiver slot allocations, program attrition, efficient use of existing funding and continuation of recently implemented management initiatives, MR Services projects fully funding day support or employment services for all 70 of these individuals in FY 2009.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative
Successfully partnered with RPJ Housing to relocate a directly-operated group home into a barrier-free, accessible home in FY 2007. Two additional directly-operated group homes will be relocating to new sites in FY 2008. MRS continuously strives to provide a safe and health environment for all individuals within residential program settings, and to develop viable, cost-effective residential options that support individuals with increasing and continually changing medical needs. These efforts include assessing relocation properties for directly operated residential services sites for their ability to address the needs of persons requiring barrier-free, accessible homes.	☑	☑

Fund 106
Community Services Board (CSB) - Mental Retardation Services

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
Evolved Self-Directed (SD) services by offering to provide funds directly to two consumers and their families through an Individual Purchase of Service contract. SD services are an alternative to traditional day support and employment services that empowers the individual and his/her family to achieve greater self-determination while reducing costs for services.		☑
Collaborated with the Northern Virginia Training Center (for persons with mental retardation), George Mason University's Dual Diagnosis/Intellectual Disabilities Clinic, and the Community Services Boards of Alexandria, Arlington, Loudoun and Prince William to implement a community-based, crisis stabilization service for individuals dually diagnosed with mental retardation and mental illness. The Clinical Response Team (CRT) provides psychiatric and behavioral consultation services in home or residential settings to individuals in crisis or at risk of hospitalization, to stabilize individuals and preserve residential placements. Implemented as a pilot program in FY 2007, the CRT provided acute treatment and intervention for 15 individuals in Northern Virginia, five of whom were from Fairfax County, and reduced psychiatric hospital bed utilization by an estimated 360 days.	☑	
Successfully placed all individuals requesting day support and vocational services into appropriate programs, including all special education graduates from the school system. Evaluate alternative service models to traditional day support services, employment services, and residential services which increase consumer choice, address the changing needs of people with mental retardation, and reflect best practices. Such models may include, but not be limited to: self-directed services, recreation programs, medically and behaviorally supervised services, and services resulting from entrepreneurial endeavors (by private sector service providers).	☑	☑
Maintaining Healthy Economies	**Recent Success**	**FY 2009 Initiative**
Reinforce regional partnerships and support local area providers by emphasizing ongoing enrollment of all private providers by the Virginia Department of Medical Assistance Services (DMAS). Enrollment by DMAS enables contractors to receive reimbursement for the provision of Medicaid Waiver services, thus allowing local funds to be used for other purposes.		☑

Documents Menu

Fund 106
Community Services Board (CSB) - Mental Retardation Services

Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Initiated evaluation of the methodology used to project day support and employment services attrition and utilization. Such evaluation enables MRS staff to understand better the service system's ability to accommodate and fund both (1) students leaving public and private schools in Fairfax-Falls Church, and (2) adults with mental retardation from the community at large who seek day support and employment services.	☑	
Collaborate with the State to maximize the number of Medicaid Waiver slots awarded to eligible Fairfax-Falls Church citizens. For FY 2008, Fairfax County received 45 new Medicaid MR Waiver slots bringing the County's total to 589. During FY 2007, Mental Retardation Services also participated in the completion of 240 Elderly and Disabled Waiver assessments to determine individuals' eligibility for services provided under that Waiver program.	☑	☑
Maximize Medicaid revenue by converting eligible individuals from County-funded services to Medicaid State Plan Option (SPO) and Medicaid Waiver services. During FY 2007, all program areas in Mental Retardation Services collected $4.3 million in Medicaid. In FY 2008, $4.5 million in Medicaid revenue is projected for Mental Retardation Services.	☑	☑
Collaborate with private providers to seek service efficiencies and reduce system-wide costs. In February 2006, a regional Request for Proposals (RFP) was published seeking providers of day support, employment, and self-directed services for adults with mental retardation. The RFP was created in collaboration with four other Northern Virginia Community Services Boards (Alexandria City, Arlington County, Loudoun County, and Prince William County). Its objectives were to provide prospective vendors an opportunity to suggest alternative service models to address changing consumer needs, innovative ways to build community partnerships, and additional ways to contain costs. Review of the RFP concluded in FY 2008 with implementation commencing during the second half of that fiscal year.	☑	☑
Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
Collaborate on addressing the transportation needs of seniors and individuals with disabilities on local, regional, and State levels to ensure the highest quality of services and maximum coordination of efforts. Interact daily with regional transportation providers, including FASTRAN, LogistiCare, MetroAccess, and other vendors. Participate on the County-wide Transportation Coordinating Council. Regionally, staff hosts a bimonthly regional forum on transportation provider issues for state officials, providers, regional CSB representatives, human rights advocates, and other interested stakeholders. On the state level, staff participates in the Medicaid Transportation Advisory Committee, which represents all 40 Virginia CSBs. In addition, as needed, staff participates in METRO advisory activities, training events, and local public hearings.	☑	☑
Supported increased integration of individuals into their community through the use of Medicaid-funded assistive technology and environmental modifications. In FY 2007, 72 requests for assistive technology and 34 requests for environmental modifications were made and fulfilled.	☑	

Fund 106
Community Services Board (CSB) - Mental Retardation Services

Creating a Culture of Engagement	Recent Success	FY 2009 Initiative
Provided information and education to consumers, families, service providers, and advocacy organizations to enhance their ability to advocate the needs of people with mental retardation and their families. Such advocacy support resulted in the Virginia General Assembly allocating 45 new Medicaid Waiver slot to Fairfax County in FY 2007, and approving a 15 percent Northern Virginia Medicaid Waiver rate differential.	☑	
Continue facilitating collaborative activities among Community Services Boards, and public and private providers of services to people with mental retardation and their families in Northern Virginia. Collaborative activities include, but are not limited to training, advocacy, crisis response and requests for proposals.	☑	☑
Continue providing technical support to consumers, families, advocates, private providers, Fairfax County Public Schools, and the Virginia Department of Rehabilitative Services. Technical support and communication topics include, but are not limited to the identification and incorporation of best practices, financial practices, licensure, human rights and behavior management, training and services transitions.	☑	☑
Began offering access to The College of Direct Support to direct support staff and supervisors, which will continue to be offered in FY 2009. This curriculum is a nationally recognized and validated interactive, web-based training curriculum that will enhance the skills and competencies of MRS staff.	☑	☑
Expanded the membership of the Northern Virginia Training Coalition to better meet the training needs of public/private networks. In FY 2007, the Northern Virginia Training Coalition grew from 20 to 26 member organizations, and additional groups have expressed interest in future membership.	☑	☑

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Fund 106
Community Services Board (CSB) - Mental Retardation Services

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	100/ 99.5	100/ 99.5	100/ 99.5	100/ 99.5
Grant	39/ 39	40/ 40	43/ 43	43/ 43
Expenditures:				
Personnel Services	$10,556,124	$11,386,216	$11,570,782	$12,049,418
Operating Expenses	26,671,373	28,528,803	29,374,106	28,828,388
Capital Equipment	0	0	0	0
Total Expenditures	**$37,227,497**	**$39,915,019**	**$40,944,888**	**$40,877,806**
Revenue:				
Fairfax County	$32,596,680	$33,543,364	$33,543,364	$33,977,035
Fairfax City	509,234	509,234	509,234	509,234
Falls Church City	194,817	194,817	194,817	194,817
State MHMRSAS	0	0	9,750	0
Federal Block Grant	47,440	45,000	45,000	0
Medicaid Waiver	1,664,031	1,533,586	1,718,152	1,732,246
Medicaid Option	2,632,243	2,830,846	2,830,846	3,206,302
Program/Client Fees	1,288,248	1,258,172	1,258,172	1,258,172
Fund Balance	(1,705,196)	0	835,553	0
Total Revenue	**$37,227,497**	**$39,915,019**	**$40,944,888**	**$40,877,806**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

♦ **Employee Compensation** **$268,611**

A total increase of $268,611 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

♦ **Medicaid Grant Positions** **$193,419**

An increase of $193,419 in Personnel Services is associated with the establishment of 3/3.0 SYE new Medicaid grant positions to support additional staffing needs at three directly-operated Mental Retardation group homes as part of the *FY 2007 Carryover Review*. These expenses are completely offset by additional Medicaid revenue and maximize the recovery of state Medicaid dollars for Mental Retardation Services.

♦ **Personnel Services Reduction** **($179,525)**

A decrease of $179,525 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a continued softening of the residential real estate market.

- **Contract Rate Increases** **$533,247**
  An increase of $533,247 in Operating Expenses is associated with a 2.71 percent contract rate increase for providers of contracted mental retardation services.

- **FASTRAN** **$363,462**
  An increase of $363,462 in Operating Expenses is based on an annual adjustment of FASTRAN operating expenses.

- **Internal Funding Adjustment and Realignment Between CSB Agencies** **($302,419)**
  A decrease of $302,419 in Operating Expenses is due to funding adjustments and realignment between CSB agencies to reflect expenditure requirements for FY 2009.

- **Carryover and Miscellaneous Adjustments** **($943,877)**
  A net decrease of $943,877 is associated with decreases of $835,553 for encumbered carryover, $249,705 to reflect expenditure requirements for FY 2009, $45,000 in residential family support services to appropriate a decrease in federal block grant funding, and $9,750 due to a one-time increase for the court guardianship project, offset by an increase of $196,131 in grant adjustments. These adjustments are comprised of an increase of $196,131 in Personnel Services and decrease of $1,140,008 in Operating Expenses.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$1,029,869**
  As part of the *FY 2007 Carryover Review*, an increase of $1,029,869, comprised of increases of $184,566 in Personnel Services and $845,303 in Operating Expenses, is attributable to $835,553 for encumbered items; $184,566 for 3/3.0 SYE new Medicaid grant positions to support additional staffing needs at three directly-operated Mental Retardation group homes; and $9,750 due to an increase for the court guardianship project that deferred cash to FY 2008 within DMHMRSAS guidelines.

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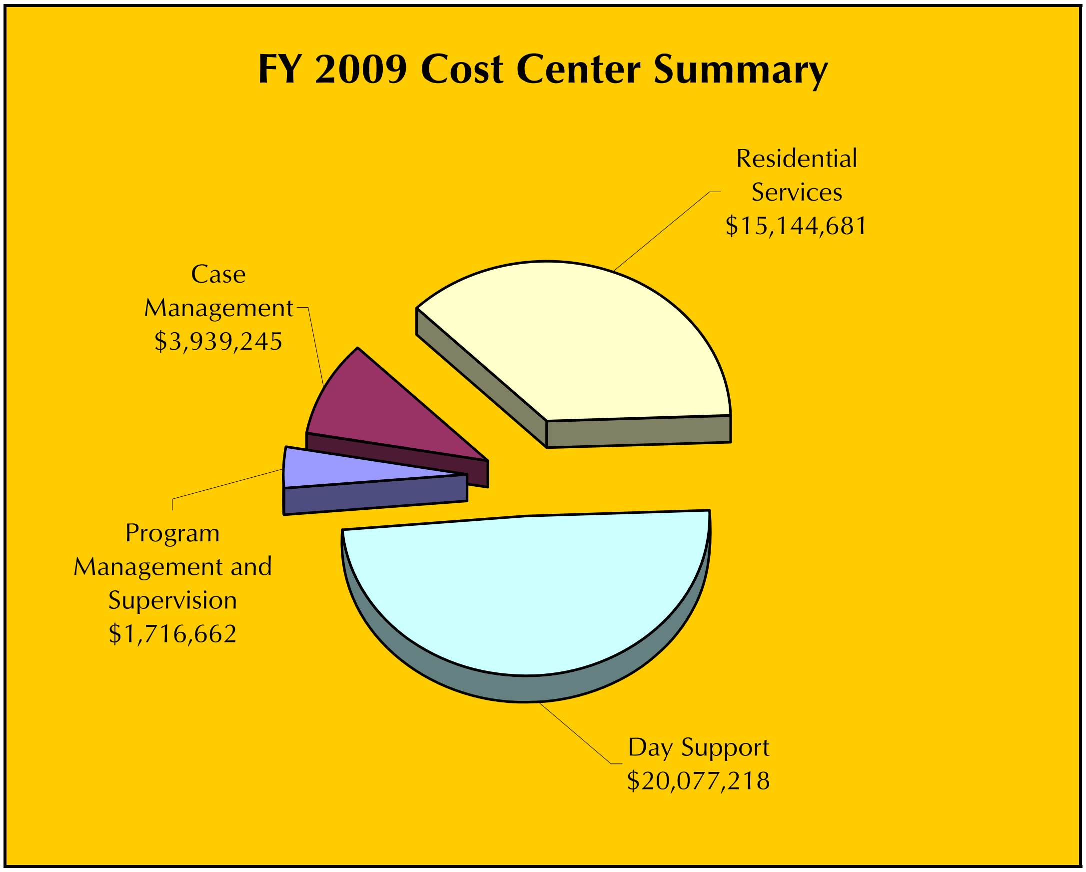
Fund 106
Community Services Board (CSB) - Mental Retardation Services

Cost Centers



Program Management and Supervision

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	15/ 15	15/ 15	15/ 15	15/ 15
Total Expenditures	**$1,388,059**	**$1,708,375**	**$1,718,125**	**$1,716,662**

Position Summary

1	Director of MR Programs	2	MR Specialists III	1	Behavioral Nurse Clinician/Case Manager
2	MR Specialists V	2	MR Specialists II	1	Administrative Assistant IV
1	MR Specialist IV	1	Management Analyst III	4	Administrative Assistants II

TOTAL POSITIONS
15 Positions / 15.0 Staff Years

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Fund 106
Community Services Board (CSB) - Mental Retardation Services

Key Performance Measures

Goal

To provide services to individuals with mental retardation to promote personal health, safety and welfare and to ensure sound fiscal management and distribution of resources.

Objectives

- To provide direction and management support to Mental Retardation programs so that 80 percent of service quality and outcome goals are achieved.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Outcome:					
Percent of mental retardation program performance indicators (service quality and outcome) achieved	75%	88%	80% / 100%	80%	80%

Performance Measurement Results

In FY 2007, eight of eight, or 100 percent, of Mental Retardation (MR) Services' service quality and outcome goals were met or exceeded. Overall, these results indicate that MR programs are operating effectively and meeting the needs of people receiving services. All service quality indicators in each service area exceeded FY 2007 targets by between 2 and 7 percentage points. Outcome indicators exceeded their FY 2007 targets by between 3 and 6 percentage points.

Case Management

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	8/ 7.5	8/ 7.5	8/ 7.5	8/ 7.5
Grant	39/ 39	40/ 40	40/ 40	40/ 40
Total Expenditures	**$3,243,372**	**$3,454,960**	**$3,454,960**	**$3,939,245**

Position Summary

1	MR Specialist V	1	MR Specialist II, PT
5	MR Specialists III	1	Management Analyst I
	Grant Positions		
2	MR Specialists III	9	MR Specialists I
29	MR Specialists II		

TOTAL POSITIONS
8 Positions / 7.5 Staff Years
40 Grant Positions / 40.0 Staff Years

PT Denotes Part Time Position

Documents Menu

Key Performance Measures

Goal

To provide service coordination and behavior management consultations to individuals with mental retardation to maximize their independence in the community.

Objectives

- To support individuals' self-sufficiency in the community by ensuring that clients receiving Targeted Case Management services meet at least 95 percent of their individual service plan objectives.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Targeted Case Management - Individuals served	1,049	1,156	1,254 / 1,202	1,200	1,200
Efficiency:					
Targeted Case Management - Cost per individual served	$2,600	$2,611	$2,690 / $2,698	$2,716	$2,756
Service Quality:					
Targeted Case Management - Percent of individuals satisfied with services	98%	95%	90% / 97%	90%	90%
Outcome:					
Targeted Case Management - Percent of individual case management service plan objectives met	99%	98%	95% / 98%	95%	95%

Performance Measurement Results

In FY 2007, 97 percent of individuals surveyed were satisfied with Case Management services, as compared to a goal of 90 percent. Ninety-eight percent of individual service plan objectives were achieved versus a goal of 95 percent. The FY 2007 number of individuals receiving targeted case management services increased by almost 4 percent above FY 2006 levels, but was 4 percent below target. This shortfall was observed and offset by higher than anticipated numbers of people receiving monitoring services instead of targeted case management. Annual cost per individual served was $2,698, only minimally higher than the originally projected amount of $2,690. This increase represents a 3 percent change above the $2,611 annual cost per individual receiving targeted case management amount incurred in FY 2006.

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Fund 106
Community Services Board (CSB) - Mental Retardation Services

Residential Services

Funding Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	71/ 71	71/ 71	71/ 71	71/ 71
Grant	0/ 0	0/ 0	3/ 3	3/ 3
Total Expenditures	**$14,264,283**	**$14,753,612**	**$15,604,842**	**$15,144,681**

Position Summary

	Group Homes		**Supervised Apartments**
1	MR Specialist IV	1	MR Specialist II
3	MR Specialists III	3	MR Specialists I
11	MR Specialists II		
52	MR Specialists I		
	Grant Positions		
3	MR Specialists I (3)		

TOTAL POSITIONS
71 Positions / 71.0 Staff Years
3 Grant Positions / 3.0 Staff Years

( ) Denotes New Positions

Key Performance Measures

Goal

To provide residential services to individuals with mental retardation to maximize their independence in the community.

Objectives

- To achieve a level of at least 90 percent of individuals who are able to remain living in group homes rather than more restrictive settings.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Group Homes - Individuals served	320	311	305 / 314	305	305
Efficiency:					
Group Homes - Cost per client served	$30,659	$33,230	$34,228 / $35,281	$35,798	$40,604
Service Quality:					
Group Homes - Percent of individuals who are satisfied with support services	94%	90%	88% / 90%	88%	88%
Outcome:					
Group Homes - Percent of individuals living in group homes who maintain their current level of service	98%	97%	85% / 99%	90%	90%

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Fund 106
Community Services Board (CSB) - Mental Retardation Services

Performance Measurement Results

In a survey of individuals receiving residential services, 90 percent reported satisfaction with services, exceeding the FY 2007 goal of 88 percent. In FY 2007, 99 percent of individuals living in group homes were able to maintain their current level of service, despite the fact that those served were more medically or behaviorally challenging. Efforts continue to occur to support individuals living in their own homes. Overall, 314 individuals were served in group homes in FY 2007, which was slightly higher than a projected total of 305 individuals. This variance is most likely due to unanticipated turnover in the individuals served. The average FY 2007 cost to the County per client served in group homes increased to $35,281 due to rent increases, a 6 percent increase above the FY 2006 level; but only 3 percent above the FY 2007 projected amount.

Day Support

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	6/ 6	6/ 6	6/ 6	6/ 6
Total Expenditures	**$18,331,783**	**$19,998,072**	**$20,166,961**	**$20,077,218**

Position Summary

1	Manpower Specialist IV
5	Manpower Specialists II

TOTAL POSITIONS
6 Positions / 6.0 Staff Years

Key Performance Measures

Goal

To maximize self-sufficiency and independence for individuals with mental retardation.

Objectives

- To achieve an annual increase of at least 1 percent in average wage earnings reported for individuals in Supported Employment services (both individual and group-based programs).

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Day Support - Total individuals served	1,092	1,174	1,231 / 1,188	1,293	1,293
Day Support - Non-Medicaid eligible individuals served	773	711	727 / 677	735	735
Supported Employment - Non-Medicaid eligible individuals served	NA	NA	539 / NA	570	570

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Fund 106
Community Services Board (CSB) - Mental Retardation Services

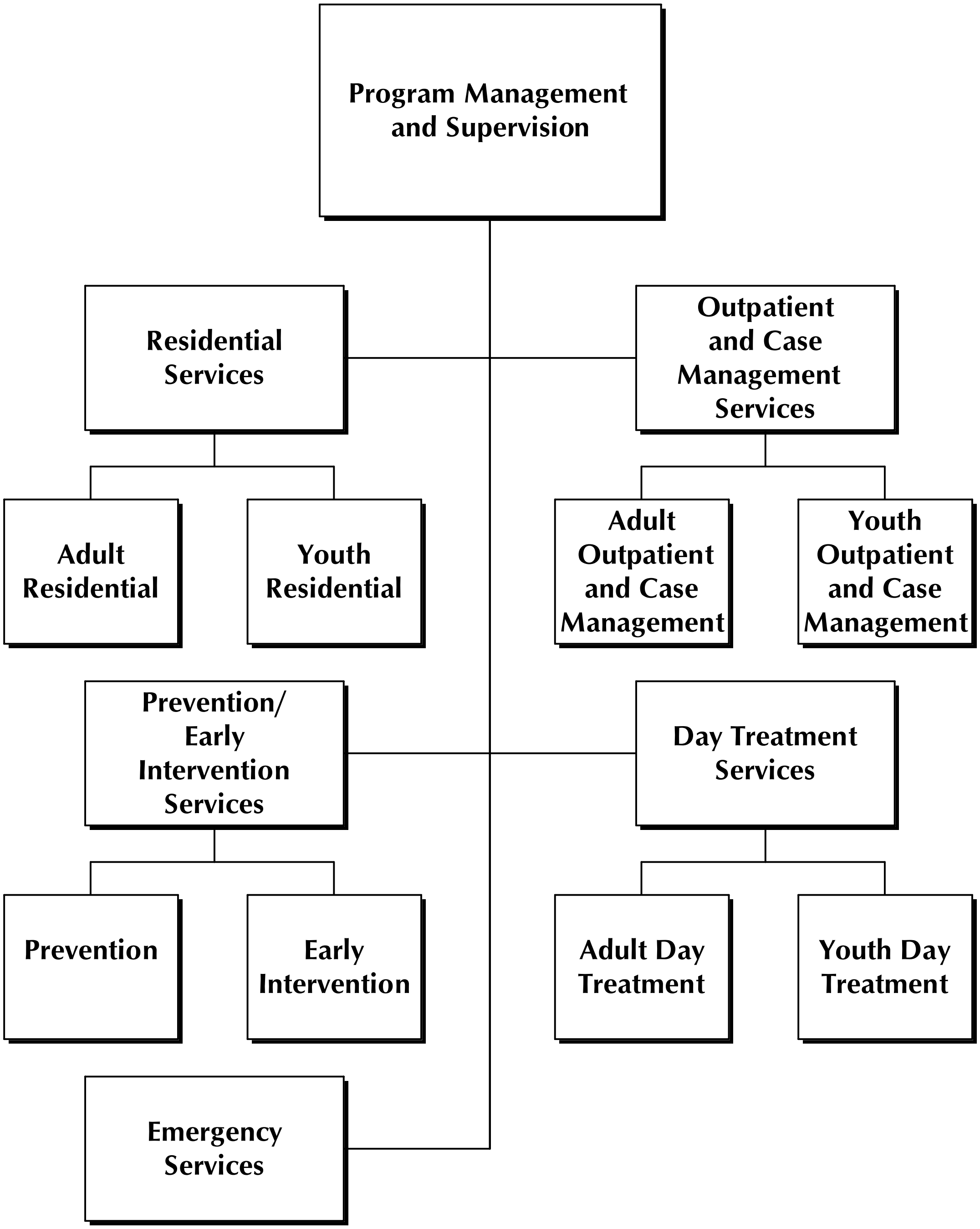
	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Efficiency:					
Day Support - Cost per individual served with local funds	$15,495	$17,302	$18,750 / $16,815	$18,481	$18,982
Supported Employment - Cost per individual served with local funds	$8,803	$10,871	$11,709 / $11,661	$11,113	$12,296
Service Quality:					
Day Support - Percent of individuals satisfied with services	95%	92%	90% / 95%	90%	90%
Outcome:					
Supported Employment - Average wages reported by individuals in group-based programs	$5,177	$4,957	$5,007 / $5,160	$5,057	$5,263
Supported Employment - Average wages reported by individuals in individual-based programs	$14,167	$15,113	$15,264 / $15,952	$15,417	$16,273
Supported Employment - Percent change in average wages reported by individuals in all programs	NA	NA	1.00% / 4.00%	1.00%	1.00%

Performance Measurement Results

According to an annual survey, in FY 2007, 95 percent of individuals receiving day support services reported satisfaction, thereby exceeding the goal of 90 percent. Total wages earned by the 378 people surveyed who received group supported employment services in FY 2007 was $1,950,323, for average annual earnings of $5,160. This FY 2007 average wage total was $203 higher than this group's FY 2006 average wage total of $4,957. Total wages earned by the 187 people surveyed who received individual employment services in FY 2007 were $2,982,967, for average annual wage earnings of $15,952. This group's average annual wage earnings were $839 higher than their FY 2006 average earnings of $15,113, as well as 4.5 percent above the FY 2007 target. Overall, in FY 2007, the percentage change in average wages reported by individuals in all contracted supported employment programs was an increase of over 4 percent versus a target of one percent.

The FY 2007 total of 677 non-Medicaid individuals receiving day support is actually a decrease from the FY 2006 total of 711; it is also lower than the originally projected number of 727 due to higher than anticipated attrition rates in FY 2007. The cost per individual served with local funds for Day Support was $16,815 in FY 2007, a 2.8 percent decrease from the FY 2006 amount and 10.3 percent below the FY 2007 estimate. These decreases in the annual cost per individual served are attributable to more individuals leaving day support services and more Waiver slots becoming activated in Fairfax-Falls Church than anticipated. This decrease was achieved despite higher expenses for private providers in the following areas: direct-care personnel; increased medical, behavioral and accessibility needs for aging consumers; energy and fuel costs for facilities and vehicles; higher insurance premiums; and, necessary provisions for emergency management. The cost per individual served with local funds for Supported Employment was $11,661 in FY 2007, a 7.3 percent increase from the FY 2006 cost but 0.4 percent below the FY 2007 estimate. These estimates are determined up to two years ahead of time based on estimated state and local funding, number of projected consumers, expected program attrition, and foreseeable contract rate adjustments. Since these variables are continuously changing, the cost per individual for MR Day Support services is difficult to accurately project.

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services



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Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Mission

To reduce the incidence and prevalence of alcohol and drug abuse in Fairfax County and in the cities of Fairfax and Falls Church by providing prevention, treatment and rehabilitation services to individuals and their families who abuse and/or are addicted to alcohol and drugs.

Focus

Alcohol and Drug Services (ADS) provides substance abuse prevention, early intervention and treatment services to residents of Fairfax County and the cities of Fairfax and Falls Church. Services are provided through directly-operated programs and contractual providers through six cost centers: Program Management and Supervision, Residential, Outpatient and Case Management, Prevention/Early Intervention, Day Treatment and Emergency Services.

Two new revenue sources became available effective July 1, 2007 for the expansion of substance abuse treatment services. First, the Commonwealth authorized Substance Use Disorder as a primary diagnosis for purposes of establishing Medicaid eligibility, assuming the person meets other eligibility requirements. This resulted in ADS being able to seek Medicaid reimbursement for substance abuse treatment services for children and adults including emergency services, evaluation and assessments, outpatient services including intensive outpatient services, case management, opioid treatment and day treatment. In order to maximize Medicaid reimbursement and provide much needed services, 5/5.0 SYE new grant positions, fully funded by Medicaid, were added in FY 2008. In addition, ADS received a $25,000 increase in State Substance Abuse Residential Purchase of Service (SARPOS) funding to expand adult and youth services for substance use disorders.

Program Management and Supervision provides leadership in the management of services and staff; planning and development of programs; evaluation; quality assurance; and, resource allocation of local, state, federal and grant funds. This cost center also provides volunteer support services and administrative support.

Residential Services provides comprehensive services to include individual, group and family therapy; medication management and case management. Residential treatment settings are matched to the level of care needed by adolescent and adult clients. Treatment services include detoxification, intermediate and long term treatment, supervised apartment programming, supported living services and aftercare services. Specialized care is provided for clients with co-occurring substance use disorders and mental illness, pregnant and post-partum women, persons whose primary language is Spanish, and persons who are homeless. The CSB has used good business practices to analyze ways Medicaid dollars can be brought in and maximized for funding residential service delivery. For example, in order to maximize Medicaid reimbursement and provide much needed services, 1/1.0 SYE new grant position, fully funded by Medicaid, was added to Residential Services in FY 2008.

In FY 2009, Residential Services will continue a transitional housing program for Latino men who complete the Northern Virginia Regional Latino Residential Treatment Program. Continuing care services are offered for these individuals to assist them in their transition back into the community. Additionally, Residential Services has established a continuum of service between the Recovery Women's Center (day treatment services) and New Generations (residential treatment services). The redesign at New Generations allows an intermediate length of stay for pregnant and post-partum women and their children while their needs are addressed by staff clinicians.

Outpatient and Case Management Services provides case management and individual, group and family counseling for adult and adolescent clients, with specialized care for the dually diagnosed, pregnant and post-partum women, those whose primary language is Spanish and those with HIV/AIDS. Psychiatric consultation to assist in treatment planning and case management is provided. The Fairfax Adult Detention Center provides services that include court-ordered assessments, evaluations, referral to community treatment, as well as direct services within the jail. Services are provided through the Intensive Addictions Program and the True Freedom Program, which are designed for persons who have a co-occurring disorder. Education groups are also provided in English and Spanish. Psychiatric treatment and medication management are provided as needed through the psychiatrist assigned to the jail.

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

In FY 2007, Adult Outpatient Services established a sixteen session treatment track for both English and Spanish speaking consumers. Consumers who are assessed as appropriate for this treatment component have the option of attending once a week for sixteen weeks or twice a week for eight weeks, which allows individuals to receive treatment with minimal disruptions to personal and professional obligations. Additionally, in an effort to address the long waiting list for admission to the CSB's Latino residential treatment program, Nueva Dia, Outpatient and Case Management Services established a process to provide outpatient and case management services until placement in the higher level of care can occur.

Prevention/Early Intervention Services provides education, consultation, training, screening and referral services, as well as specialized programming to at-risk and high-risk populations. Services are offered in the community and reach those that would not usually seek or access services in traditional manners. Early Intervention services are designed to interrupt the cycle of substance use in high-risk adolescents.

Prevention/Early Intervention Services directly implements and trains community partners in the facilitation of the ACT (Adults and Children Together) Against Violence program. ACT is a violence prevention project that focuses on adults who raise, care for, and teach children ages 0 to 8 years. It is designed to prevent violence by providing young children with positive role models and environments that teach nonviolent problem-solving. In FY 2009, Prevention/Early Intervention Services is also continuing in tandem the multi-week programs Get Real About Violence (GRAV), targeting youth, and Guiding Good Choices (GGC), targeting parents. GRAV encourages youth to change norms that promote and perpetuate violence and addresses factors that put them at risk for violence. GGC teaches parents to set clear guidelines, to help their children develop healthy behaviors and to increase their involvement in the family.

In FY 2010 and beyond, Prevention/Early Intervention Services plans to expand the Leadership and Resiliency Program (LRP) and the Student Assistance Program (SAP), which are intensive, school-based programs, to a total of 28 Fairfax County public high schools. LRP is currently offered in 15 high schools, and is a substance abuse and violence prevention program for high school students. Participants discover and strengthen personal resiliency traits, which include goal setting, healthy relationships, and coping skills. SAP is an alcohol and drug screening, assessment, and early intervention program serving adolescents and their families, which is currently implemented in 15 high schools.

Additionally, Prevention/Early Intervention Services continues to provide *Girl Power* programming and technical assistance to service providers from private and nonprofit agencies that facilitate this program for capacity building and sustainability. This effort allows Prevention/Early Intervention Services to collaborate with service providers in providing training and technical assistance for replication and expansion of services. Prevention/Early Intervention staff plays a vital role in increasing public knowledge about substance abuse awareness and available resources.

Photo of participants in Girl Power/Parent Night

Day Treatment Services provides daily intensive case management, individual, group and family counseling to substance abusing adults and adolescents who need more intensive services than the standard outpatient treatment services. Psychiatric consultation to assist in treatment planning and case management is provided. Adolescents' services are provided at schools and at the Juvenile Detention Center.

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

In FY 2009, Day Treatment Services will continue a contract with the Virginia Department of Corrections, Department of Parole and Probation to provide relapse prevention services for offenders in need of such specialized service.

Emergency Services provides crisis intervention, assessment, evaluation, case management and emergency substance abuse services for all adult Alcohol and Drug Services programs and provides referrals to private treatment programs when needed. Specialized services are offered to those whose primary language is Spanish and those clients with co-occurring substance use disorders and mental illness.

The individuals served throughout these programs include pregnant women, those diagnosed with HIV/AIDS, individuals needing intensive residential treatment services and high-risk youth. These services help the individuals attain recovery from abuse and addiction, increase positive pregnancy outcomes, reduce homelessness, increase work/school/social productivity, reduce criminal justice involvement and reunite families.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative
A three-year grant for over $192,000 from the Virginia Tobacco Settlement Foundation (VTSF) was awarded and began on July 1, 2006. Al's Pals, a preschool substance abuse and violence prevention program, was implemented in 19 classrooms in 4 preschools/Head Start Programs in FY 2007. This initiative reached over 300 3-to-5 year old children during the year. In FY 2008, the program is projected to reach over 500 3-to-5 year old children in 35 classrooms at 12 preschool/Headstart centers. The program is expected to repeat FY 2008 results in FY 2009.	☑	☑
Continue the Road DAWG (Don't Associate With Gangs) Camp, which expanded in its third year from a single site in the central region of the County to include two new sites in the north and south county areas. Ninety-six participants attended the camp in FY 2007. Programming addresses risk factors associated with gang involvement, substance use and other delinquent behaviors. The Camp is a collaborative project among the Fairfax County Police Department, the CSB, Community and Recreation Services, Juvenile and Domestic Relations District Court and Fairfax County Public Schools.	☑	☑
Concluded the Smart Kids/Safe Choices program, which delivered violence/gang prevention programming to older, elementary school-age children and built community capacity to deliver general prevention programming. CSB trained 25 partner nonprofit organizations, and provided materials and a stipend for successful program completion. Funding was provided through the Office of the County Gang Prevention Coordinator by a grant from the Virginia Department of Criminal Justice Services. Thirty partners successfully implemented the Smart Kids/Safe Choices program. Over 500 4th through 6th graders participated in the program.	☑	

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative
Increased the capacity of the Crossroads Adult and Cornerstones programs to serve consumers with co-occurring disorders by adding a psychiatric nurse practitioner to the treatment team. This cost effective approach decreases the number of expensive psychiatric hours needed while allowing the program to quickly and effectively respond to consumer needs. Psychiatric services have been established at each outpatient site and day treatment program. The services include psychiatric screenings and assessments, monitoring, and prescribing activities related to psychiatric medication for consumers with co-occurring disorders.	☑	
After the implementation of a successful pilot program in FY 2007, the CSB, in conjunction with the Alexandria Community Services Board, expanded the use of Buprenorphine, a medication that assists opiate dependent consumers in recovery, to all ADS residential programs and contractual services. Buprenorphine reduces cravings for opiates by bonding with receptor sites in the brain, and is less likely to be abused because it does not produce euphoria. The form of Buprenorphine that is used, Suboxone, is formulated in such a way that any misuse of the medication results in the individual experiencing withdrawal symptoms. Individuals who use this medication experience reduced cravings, thus enabling them to maintain a higher level of functioning. Approximately 15 clients are receiving Buprenorphine through these programs in FY 2008, and the CSB expects to serve additional clients in FY 2009.	☑	☑
In FY 2008, Adult Outpatient services added a pilot program at the Fairfax Outpatient site. The pilot program offers the addiction prescription medication Suboxone to opiate addicts who would benefit from this pharmacological intervention. This non-addictive, non-mood altering medication has been proven effective in assisting opiate addicts interrupt the cycle of addiction by decreasing cravings and blocking the effect of other narcotics. It has a very low potential for abuse and diversion. The CSB expects to continue the Suboxone program in FY 2009	☑	☑
In collaboration with Mental Health Services (MHS), developed a joint assessment tool, which will allow access to either ADS or MHS programs without multiple consumer appointments and duplication of staff efforts. The assessment tool queries pertinent information related to presenting and historical mental health, substance use and medical issues, as well as suicide and violence risk assessments, resulting in coordinated treatment referrals that address complex case management needs. The joint assessment will be available for use in ADS and MHS programs in FY 2008.	☑	
Continue to operate the re-established Jail Diversion program to divert individuals in the community requiring alcohol and drug services from jail to treatment. This is a collaborative project with the Fairfax County Police Department and the Office of the Sheriff. In FY 2007, there were a total of 681 admissions to this program. This represents Police and Sheriff time savings of approximately 2,043 hours in FY 2007 which were utilized addressing more serious crimes.	☑	☑

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Participate in the implementation of the Fairfax-Falls Church Community Plan to Prevent and End Homelessness, which involves redesigning services to better meet the needs of homeless people in the community, as well as ensuring that individuals in need receive shelter and are not at risk of death due to hypothermia. ADS will continue service delivery using the *Housing First* model, whereby individuals are moved directly from homelessness into housing. Support services are offered on site to assist individuals toward stability and permanent housing. The ADS Housing First project began in April 2007. To date, two consumers have been housed with approximately 100 others receiving outreach and support services.	☑	☑
Continue to extensively collaborate with Mental Health Services on Systems Transformation, a service model redesign process that impacts services for consumers with co-occurring disorders.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
The Volunteer and Intern Program will continue recruiting qualified interns in FY 2009. The program recruited and placed 94 individuals in the agency in FY 2007. Sixty-three were interns from area colleges and universities, and 31 volunteers were members of the community seeking to augment services throughout the treatment continuum. The volunteers and interns provided 15,495 hours of service during FY 2007, equivalent to $290,698, as determined by the Virginia Employment Commission Economic Information Services Division, including curriculum development, trainings, workshops, transportation and clinical services.	☑	☑
Spearheading a multi-agency team that is collaborating to re-establish a women's day treatment program in the South County in FY 2009 based on approval for Medicaid reimbursement for day treatment and intensive outpatient services. Programming will be rooted in established best practices for women's substance abuse treatment. Planning includes the establishment of basic operations in FY 2009, made possible through the redeployment of existing resources.		☑
Crossroads Adult and Youth Residential programs achieved accreditation from the Commission on Accreditation of Rehabilitation Facilities (CARF) in FY 2007. CARF standards are best practices and could increase funding reimbursements from Medicaid and third-party payers. Sunrise Youth Residential program maintained CARF accreditation throughout FY 2008. Reaccredidation for Sunrise occurs in the fall and winter of calendar year 2008.	☑	☑

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Budget and Staff Resources

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Agency Summary				
Authorized Positions/Staff Years				
Regular	318/ 315.5	318/ 315.5	317/ 314.5	317/ 314.5
Grant	8/ 7.75	14/ 13.75	14/ 13.75	14/ 13.75
Expenditures:				
Personnel Services	$23,162,578	$25,546,504	$25,787,661	$25,844,676
Operating Expenses	5,223,510	4,959,665	5,941,278	5,164,856
Capital Equipment	81,710	0	0	0
Subtotal	**$28,467,798**	**$30,506,169**	**$31,728,939**	**$31,009,532**
Less:				
Recovered Costs	($14,974)	$0	$0	$0
Total Expenditures	**$28,452,824**	**$30,506,169**	**$31,728,939**	**$31,009,532**
Revenue:				
Fairfax County	$21,165,182	$21,996,700	$21,996,700	$22,308,708
Fairfax City	235,620	235,620	235,620	235,620
Falls Church City	118,355	118,355	118,355	118,355
State DMHMRSAS	3,346,862	3,272,668	3,301,380	3,249,136
State Other	143,133	197,801	197,801	201,132
Federal Block Grant	3,308,262	3,201,846	3,382,263	3,281,846
Federal Other	790,669	299,332	909,619	299,332
Medicaid Option	67,680	350,415	350,415	477,886
Program/Client Fees	703,285	679,113	679,113	738,017
CSA Pooled Funds	80,841	0	0	0
Miscellaneous	49,500	154,319	104,319	99,500
Fund Balance	(1,556,565)	0	453,354	0
Total Revenue	**$28,452,824**	**$30,506,169**	**$31,728,939**	**$31,009,532**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$857,887**
  A total increase of $857,887 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Internal Funding Adjustment and Realignment Between CSB Agencies** **($110,000)**
  A decrease of $110,000 in Personnel Services is due to funding adjustments and realignment between CSB agencies to reflect expenditure requirements for FY 2009.

- **Personnel Services Reduction** **($517,867)**
  A decrease of $517,867 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a continued softening of the residential real estate market.

- **FASTRAN** **$102,137**
  An increase of $102,137 in Operating Expenses is based on an annual adjustment of FASTRAN operating expenses.

- **Contract Rate Increases** **$31,691**
  An increase of $31,691 in Operating Expenses is associated with a 2.71 percent contract rate increase for providers of contracted alcohol and drug treatment services.

- **Carryover and Miscellaneous Adjustments** **($1,083,255)**
  A net decrease of $1,083,255 is associated with a decrease of $181,871 in grant adjustments comprised of decreases of $305,164 for HIDTA, $7,509 for HUD and $500 for Al's Pals, offset by increases of $127,471 for Medicaid and $3,831 for Day Reporting. Additionally, this adjustment reflects a decrease of $403,354 for encumbered carryover and a decrease of $498,030 in non-recurring grant and other miscellaneous adjustments. This adjustment is comprised of a decrease of $173,005 in Personnel Services and a decrease of $910,250 in Operating Expenses.

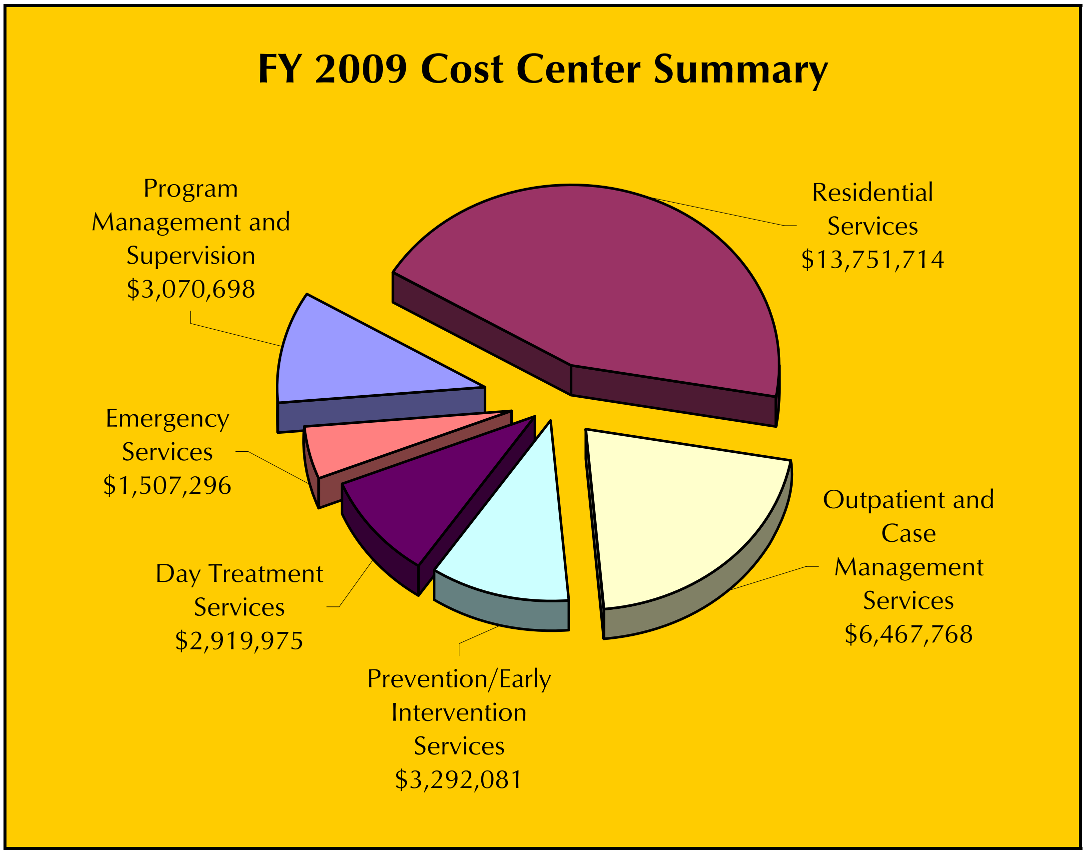
Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$1,222,770**
  As part of the *FY 2007 Carryover Review*, an increase of $1,222,770, comprised of increases of $241,157 in Personnel Services and $981,613 in Operating Expenses, is attributable to $403,354 for encumbered items; $341,317 in new grant program year awards; $268,970 in unexpended FY 2007 grant balances; and $209,129 due to other adjustments. The $209,129 in other adjustments are due to $80,000 for substance abuse/mental health co-occurring regional residential treatment at Cornerstones to appropriate additional Federal Substance Abuse Prevention and Treatment Block Grant revenues; $77,790 for non-grant programs that deferred cash to FY 2008 within DMHMRSAS guidelines to appropriate additional state and/or federal block grant revenue; $25,000 for limited term staff at A New Beginning to appropriate additional State SARPOS funding; $23,099 for VASIP training and consultative projects to appropriate additional federal COSIG revenue; and $3,240 for Post Partum Women case management services to appropriate additional state general funds.

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Cost Centers



Program Management and Supervision

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	33/ 32.5	33/ 32.5	32/ 31.5	32/ 31.5
Total Expenditures	**$3,229,701**	**$2,376,026**	**$2,431,326**	**$3,070,698**

Position Summary

1	Director, Alcohol and Drug Programs	1	Volunteer Services Program Mngr.	14	Administrative Assts. III, 1 PT
5	Substance Abuse Counselors V	1	Business Analyst II	1	Administrative Asst. II
1	Substance Abuse Counselor IV	1	Administrative Associate	1	SAS Aide
1	Substance Abuse Counselors III	5	Administrative Assistants IV		

TOTAL POSITIONS
32 Positions / 31.5 Staff Years

PT Denotes Part-Time Position

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Key Performance Measures

Goal

To provide program management, quality assurance, evaluation, administrative support and volunteer support services for the agency's alcohol and substance abuse treatment programs.

Objectives

- To provide direction and management support to Alcohol and Drug Services programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Outcome:					
Percent of ADS program performance indicators (service quality and outcome) achieved	87.5%	87.5%	80.0% / 94.0%	80.0%	80.0%

Performance Measurement Results

In FY 2007, 15 out of 16 or 94 percent of service quality and outcome goals were met by Alcohol and Drug Services thereby exceeding the target of 80 percent. The performance measures are designed to measure service satisfaction, access to services, consumer service delivery, consumer productivity in school and/or work, and reduction of illegal substance use. ADS will use the results of the FY 2007 performance measures to engage in continuous quality improvement activities throughout FY 2008 and FY 2009.

Residential Services

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	147/ 146	147/ 146	147/ 146	147/ 146
Grant	1/ 1	2/ 2	3/ 3	3/ 3
Total Expenditures	**$12,979,319**	**$13,807,277**	**$14,587,354**	**$13,751,714**

Documents Menu

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Position Summary

Social Detoxification

1	Public Health Doctor, PT
1	Behavioral Nurse Supervisor
4	Behavioral Nurse Clinicians/Case Managers
1	Nurse Practitioner
1	Substance Abuse Counselor IV
3	Substance Abuse Counselors III
8	Substance Abuse Counselors II
9	Substance Abuse Counselors I
1	SAS Aide
1	Psychiatrist

Steps to Recovery

1	Substance Abuse Counselor III
3	Substance Abuse Counselors II
1	Substance Abuse Counselor I

Intermediate Rehabilitation - Sunrise House II

2	Substance Abuse Counselors II
3	Substance Abuse Counselors I

Dual Diagnosis Facility - Cornerstones

1	Substance Abuse Counselor IV
1	Substance Abuse Counselor III
3	Substance Abuse Counselors II
1	Substance Abuse Counselor I
1	Food Service Supervisor
1	Cook
1	SAS Aide

Long-Term Rehabilitation - Crossroads

1	Substance Abuse Counselor IV
3	Substance Abuse Counselors III
10	Substance Abuse Counselors II
3	Substance Abuse Counselors I
1	Assistant Residential Counselor
1	Behavioral Nurse Clinician/Case Manager
2	Nurse Practitioners
1	Administrative Assistant V
1	Food Service Supervisor
2	SAS Aides

Supported Living

1	Substance Abuse Counselor IV
3	Substance Abuse Counselors III
5	Substance Abuse Counselors II

Long-Term Rehabilitation - New Generations

1	Behavioral Nurse Supervisor
1	Substance Abuse Counselor IV
1	Substance Abuse Counselor III
1	Substance Abuse Counselor II
4	Substance Abuse Counselors I
2	Day Care Center Teachers I, 1 PT
1	SAS Aide

Intermediate Rehabilitation - A New Beginning

1	Behavioral Nurse Clinician/Case Manager
1	Substance Abuse Counselor IV
3	Substance Abuse Counselors III
7	Substance Abuse Counselors II
6	Substance Abuse Counselors I
1	Food Service Supervisor
4	Cooks
1	Administrative Assistant V
2	SAS Aides

Intermediate Rehabilitation - Sunrise House I

1	Substance Abuse Counselor IV
2	Substance Abuse Counselors III
7	Substance Abuse Counselors II
2	Substance Abuse Counselors I
1	SAS Aide

Long-Term Rehabilitation - Crossroads Youth

1	Substance Abuse Counselor IV
2	Substance Abuse Counselors III
6	Substance Abuse Counselors II
5	Substance Abuse Counselors I

Grant Positions

Long-Term Rehabilitation - Crossroads

1	Substance Abuse Counselor II

Steps to Recovery – HUD

2	Substance Abuse Counselor II

TOTAL POSITIONS
147 Positions / 146.0 Staff Years
3 Grant Positions / 3.0 Staff Years

PT Denotes Part-Time Position

Key Performance Measures

Goal

To provide detoxification services, intermediate and long-term residential substance abuse treatment services for adults, adolescents, pregnant women and mothers with infant children in order to improve their overall functioning in the community.

Objectives

- To provide substance abuse treatment to clients in the Crossroads program so that 80 percent of clients receiving at least 90 days of treatment are either employed or in school upon leaving the program.

- To provide substance abuse treatment to clients in the Intermediate Rehabilitation Services (Phoenix) program so that 80 percent of clients receiving at least 30 days of treatment are either employed or are in school upon leaving the program.

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Crossroads - Clients served	163	155	155 / 128	130	130
Intermediate Rehabilitation - Clients served	24	38	24 / 12	18	18
Efficiency:					
Crossroads - Cost per client	$10,797	$8,811	$10,015 / $11,834	$12,482	$12,695
Intermediate Rehabilitation - Cost per client	$6,037	$3,859	$8,067 / $3,744	$5,342	$9,492
Service Quality:					
Crossroads - Percent of clients satisfied with services	90%	97%	90% / 97%	90%	90%
Intermediate Rehabilitation - Percent of clients satisfied with services	91%	84%	85% / 85%	90%	90%
Outcome:					
Crossroads - Percent of clients participating in at least 90 days of treatment who are either employed or in school upon leaving the program	88%	93%	80% / 92%	80%	80%
Intermediate Rehabilitation - Percent of clients receiving at least 30 days of treatment who are either employed or in school upon leaving the program	78%	92%	80% / 100%	80%	80%

Performance Measurement Results

In FY 2007, the Crossroads long-term residential treatment program, met 83 percent of its goal, serving 128 consumers. This is slightly lower than the projected goal of 155 consumers served. Consumers with co-occurring disorders generally require longer care episodes due to the complexity of their needs, which necessitates limiting the number of consumers clinicians can reasonably and safety serve. Fewer consumers are projected to be served in FY 2009 in order to adequately address the complex needs of co-occurring consumers served. The program has remained at full capacity throughout the year.

Intermediate Rehabilitation, which is a contracted service, served 12 adults, which is 50 percent below the FY 2007 estimate. Lower than anticipated performance is attributable to a reallocation of funds within the CSB to other contracted programs for medical detoxification and long term residential treatment in order to meet the needs of the consumer population. The Intermediate Rehabilitation cost per client is projected to increase in FY 2009, due to a 38 percent increase in the cost of contracted services. It is projected that 18 consumers will be served through Intermediate Rehabilitation in FY 2009.

Consumers continue to report high levels of satisfaction with both the Crossroads and Intermediate Rehabilitation programs. In FY 2007, 97 percent of consumers in the Crossroads program were satisfied with services, exceeding the goal of 90 percent. In the Intermediate Rehabilitation program, 85 percent of consumers indicated that they were satisfied with services, achieving the goal of 85 percent.

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Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Of the consumers participating in 90 days of service at Crossroads, the program surpassed its target with 92 percent demonstrating improvement in employment/school status. Of the consumers that participated in 30 days of service in Intermediate Rehabilitation, 100 percent demonstrated improvement in employment/school status.

Outpatient and Case Management Services

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	60/ 60	60/ 60	60/ 60	60/ 60
Grant	5/ 4.75	5/ 4.75	5/ 4.75	5/ 4.75
Total Expenditures	**$6,345,647**	**$6,541,041**	**$6,575,951**	**$6,467,768**

Position Summary

	Adult Outpatient		**Youth Outpatient**		**Community Corrections**
3	Senior Clinicians	6	Senior Clinicians	1	Substance Abuse Counselor V
3	Substance Abuse Counselors IV	2	Substance Abuse Counselors IV	1	Substance Abuse Counselor III
5	Substance Abuse Counselors III	4	Substance Abuse Counselors III	4	Substance Abuse Counselors II
20	Substance Abuse Counselors II	11	Substance Abuse Counselors II		

Grant Positions

	Community Corrections
3	Substance Abuse Counselors II, 1 PT
1	Mental Health Therapist
1	Mental Health Supv./Spec.

TOTAL POSITIONS
60 Positions / 60.0 Staff Years
5 Grant Positions / 4.75 Staff Years

PT Denotes Part-Time Positions

Key Performance Measures

Goal

To provide outpatient and case management services that allow people to continue functioning and being productive in their homes, workplace, schools and neighborhoods while receiving treatment.

Objectives

- To improve the employment and/or school status for 80 percent of adults who participate in at least 30 days of outpatient treatment.

- To improve the employment and/or school status for 80 percent of youth who participate in at least 30 days of outpatient treatment.

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Adult Outpatient - Clients served	2,106	1,598	2,000 / 1,450	1,500	1,500
Youth Outpatient - Clients served	1,030	1,066	1,000 / 1,004	1,000	1,000
Efficiency:					
Adult Outpatient - Cost per client	$1,364	$1,637	$1,401 / $1,910	$1,957	$1,910
Youth Outpatient - Cost per client	$2,042	$1,066	$2,236 / $1,856	$1,888	$1,923
Service Quality:					
Adult Outpatient - Percent of clients satisfied with services	91%	95%	90% / 95%	90%	90%
Youth Outpatient - Percent of clients satisfied with services	96%	91%	90% / 92%	90%	90%
Outcome:					
Adult Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	80%	84%	80% / 81%	80%	80%
Youth Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	84%	97%	80% / 97%	85%	85%

Performance Measurement Results

In FY 2007, Adult Outpatient met 73 percent of the estimate, serving 1,450 consumers, 550 fewer adult consumers than estimated. Adult Outpatient Services previously re-tooled treatment programming to accommodate more consumers with co-occurring substance use and mental health disorders. Consumers with co-occurring disorders generally require longer care episodes due to the complexity of their needs, which necessitates limiting the number of consumers clinicians can reasonably and safely serve. This also results in reductions in consumer turnover. The output goal has been adjusted to reflect the length of stay required for the consumers. Youth Outpatient Services served 1,004 consumers in FY 2007, exceeding the estimate by four.

Ninety-five percent of adult consumers and 92 percent of youth consumers were satisfied with services, exceeding the targets of 90 percent. This can be attributed to quality improvement initiatives within the agency that incorporated feedback from narrative portions of previous consumer satisfaction surveys.

In regards to outcome measures, 81 percent of adults achieved improvement in their employment and/or school status after 30 days of treatment. Ninety-seven percent of youth consumers showed improvement, surpassing the target of 80 percent.

Documents Menu

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Prevention/Early Intervention Services

Funding Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	35/ 35	35/ 35	35/ 35	35/ 35
Total Expenditures	**$2,401,923**	**$3,320,458**	**$3,361,300**	**$3,292,081**

Position Summary

	Alcohol & Drug Prevention		**Early Intervention**
1	Substance Abuse Counselor IV	1	Substance Abuse Counselor IV
2	Substance Abuse Counselors III	2	Substance Abuse Counselors III
13	Substance Abuse Counselors II	15	Substance Abuse Counselors II
1	Mental Health Supv./Spec.		

TOTAL POSITIONS
35 Positions / 35.0 Staff Years

Key Performance Measures

Goal

To reduce the incidence of substance abuse, as well as provide community prevention, education, consultation, training and information to business, schools, service providers and residents in order to prevent subsequent alcohol and/or drug abuse.

Objectives

- To increase knowledge of healthy lifestyles, substance abuse warning signs and available alcohol and drug abuse resources among 85 percent of participants in prevention education programs.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Units of service for prevention education services	2,914	3,541	2,800 / 3,598	3,500	3,500
Service Quality:					
Percent of clients satisfied with services	90%	90%	90% / 89%	90%	90%
Outcome:					
Percent of participants with higher post-test scores after completion of prevention education programs	87%	87%	85% / 89%	85%	85%

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Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Performance Measurement Results

In FY 2007, Prevention Services exceeded the goal for prevention education by 29 percent, providing 3,598 units of service, as defined by the State Performance Contract. The increase in units of service is attributable to increased efficiency and system changes in the Commonwealth of Virginia's Prevention database system, which allows staff to more accurately record activities and program delivery of services. In light of these recent improvements, the service delivery goal for FY 2009 is increased to 3,500 units of service.

Eighty-nine percent of consumers demonstrated improved knowledge of healthy lifestyles and the warning signs of substance abuse, exceeding the FY 2007 goal of 85 percent.

Day Treatment Services

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	25/ 24.5	25/ 24.5	25/ 24.5	25/ 24.5
Grant	2/ 2	7/ 7	6/ 6	6/ 6
Total Expenditures	**$2,180,214**	**$2,895,697**	**$3,200,861**	**$2,919,975**

Position Summary

	Adult Day Treatment		**Youth Day Treatment**		**Women's Day Treatment**
2	Substance Abuse Counselors III	3	Senior Clinicians	1	Substance Abuse Counselor III
4	Substance Abuse Counselors II	1	Substance Abuse Counselor III	4	Substance Abuse Counselors II
		7	Substance Abuse Counselors II	1	Day Care Center Teacher I, PT
		1	Mental Health Therapist		
		1	Clinical Psychologist		
			Grant Positions		
1	Substance Abuse Counselor III	2	Senior Clinicians		
3	Substance Abuse Counselors II				

TOTAL POSITIONS
25 Positions / 24.5 Staff Years
6 Grant Positions / 6.0 Staff Years

PT Denotes Part-Time Position

Key Performance Measures

Goal

To provide intensive alcohol and drug day treatment services five days a week to keep people functional and productive in their homes, workplaces, schools and neighborhoods while receiving treatment.

Objectives

- To improve the employment and/or school status for 80 percent of adults who participate in at least 90 days of day treatment services.

- To improve the employment and/or school status for 85 percent of youth who participate in at least 90 days of day treatment services.

Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Adult Day Treatment - Clients served	154	132	140 / 147	140	140
Youth Day Treatment - Clients served	130	200	180 / 119	130	130
Efficiency:					
Adult Day Treatment - Cost per client	$3,050	$3,401	$4,310 / $3,121	$4,506	$3,816
Youth Day Treatment - Cost per client	$6,892	$3,407	$4,309 / $5,890	$4,560	$6,282
Service Quality:					
Adult Day Treatment - Percent of clients satisfied with services	89%	95%	80% / 95%	80%	80%
Youth Day Treatment - Percent of clients satisfied with services	97%	91%	80% / 92%	80%	80%
Outcome:					
Adult Day Treatment - Percent of adults showing improvement in employment and/or school status after 90 days of treatment	61%	84%	80% / 81%	80%	80%
Youth Day Treatment - Percent of youth showing improvement in employment and/or school status after 90 days of treatment	92%	97%	85% / 99%	85%	85%

Performance Measurement Results

In FY 2007, Adult Day Treatment served 147 consumers, exceeding the estimate by 5 percent. As is the case with other service areas, adult day treatment services involves the provision of complex care for consumers with co-occurring disorders, thereby limiting the number of consumers clinicians can reasonably and safely serve. Youth Day Treatment met 66 percent of the FY 2007 estimate, serving 119 consumers. The Youth Day Treatment cost per client is projected to increase in FY 2009 due to increasingly longer periods of consumer service provision.

Ninety-five percent of adult consumers and 92 percent of youth consumers were satisfied with services, exceeding the targets of 80 percent. This can be attributed to quality improvement initiatives within the agency that incorporated feedback from narrative portions of previous consumer satisfaction surveys.

For adult consumers, 81 percent of those served demonstrated improvement in their employment/school status from admission to discharge. It should be noted that this is one of the most difficult populations that the agency serves. It is not unusual that consumers requiring residential care meet residential exclusionary criteria and are subsequently placed in day treatment, which is a lower level of care. Exclusionary criteria include issues related to criminal histories that have the potential of risk of jeopardy to other consumers in a residential setting.

Ninety-nine percent of youth consumers showed improvement in employment and/or school status, greatly surpassing the target of 80 percent. Youth tend not to present the same residential risk issues that adults do and are more likely to be placed in the level of care needed.

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Fund 106
Community Services Board (CSB) - Alcohol and Drug Services

Emergency Services

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	18/ 17.5	18/ 17.5	18/ 17.5	18/ 17.5
Total Expenditures	**$1,316,020**	**$1,565,670**	**$1,569,382**	**$1,507,296**

Position Summary

2	Senior Clinicians	4	Substance Abuse Counselors III
1	Substance Abuse Counselor IV	11	Substance Abuse Counselors II , 1 PT

TOTAL POSITIONS
18 Positions / 17.5 Staff Years

PT Denotes Part-Time Position

Key Performance Measures

Goal

To provide prompt responses to adult clients seeking crisis intervention, assessment, evaluation and/or emergency substance abuse services and provide centralized entry to all Alcohol and Drug Services programs, as well as referrals to private treatment programs when needed.

Objectives

- To improve emergency crisis intervention and assessment services so that 85 percent of assessed clients receive the appropriate level of care based on American Society of Addiction Medicines (ASAM) criteria.

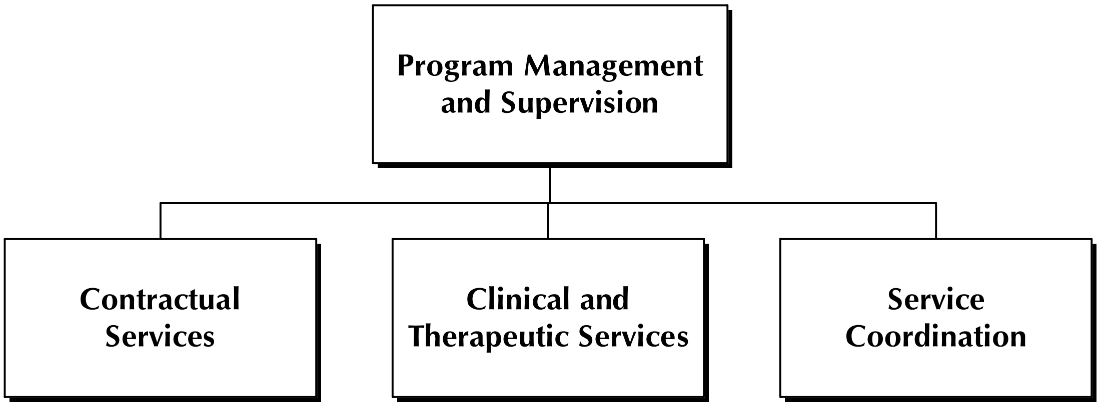
Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Clients served	1,987	2,208	2,000 / 2,027	2,100	2,100
Efficiency:					
Cost per client	$693	$607	$423 / $314	$428	$404
Service Quality:					
Percent of clients satisfied with services	96%	98%	95% / 96%	95%	95%
Outcome:					
Percent of clients who access the appropriate level of care based on ASAM criteria	87%	82%	85% / 91%	85%	85%

Performance Measurement Results

In FY 2007, 2,027 clients were served, which exceeded the targeted amount of 2,000 clients. Ninety-six percent of consumers reported satisfaction with services, exceeding the goal of 95 percent. The goal for consumers accessing the appropriate level of care based on their needs was 91 percent, exceeding the target of 85 percent. The level of severity of consumers being assessed has significantly increased. More consumers with severe co-occurring disorders are being served through the Assessment and Referral Center, with many of these consumers unable to access community care until stabilized in hospitals or crisis care centers.

Documents Menu

Fund 106
Community Services Board (CSB) - Early Intervention Services



Mission

To support and serve eligible children and their families in order to enhance their day to day activities, facilitate community integration, and promote their overall development. Early Intervention Services (also known as Infant and Toddler Connection or ITC) collaborates with community stakeholders to identify every infant and toddler having a developmental delay, a diagnosis with a high probability of delay, and/or atypical development in a timely manner. ITC staff has the expertise to incorporate and advance best practices in the provision of federally-mandated early intervention services and support.

Focus

Early Intervention Services supports the Infant and Toddler Connection (ITC), a statewide program that provides federally-mandated early intervention services to infants and toddlers as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). ITC provides family-centered intervention to children ages birth to 3 years who need strategies to assist them in acquiring the skills they need such as sitting, crawling, walking and/or talking. Families are entitled to a multidisciplinary evaluation, service coordination and Individual Family Service Plan (IFSP) free of charge. Through a public/private partnership, ITC provides federally-mandated services including, but not limited to: physical, occupational and speech therapy; special instruction; medical, health and nursing services; hearing and vision services; assistive technology (e.g., hearing aids, adapted toys and mobility aids); family training and counseling; service coordination; and transportation. A local coordinating council, known as the Fairfax Interagency Coordinating Council, serves to advise and assist the local lead agency, while the Fairfax-Falls Church Community Services Board (CSB) serves as the fiscal agent and local lead agency. There has been significant growth in the demand for services over the last several years and this is expected to continue. From FY 2000 through FY 2007, the program has experienced an average yearly growth rate of over 10 percent. Currently, ITC of Fairfax-Falls Church serves over 20 percent of all the children receiving Individuals with Disabilities Act (IDEA) Part C services in the Commonwealth of Virginia. Given the rising incidence of autism in Fairfax County, the ITC continues to develop ongoing relationships with the Virginia Autism Research Center and Fairfax County Public Schools (FCPS) to address the early identification of children who might need specialized preschool services for this particular disability.

ITC continues to provide high-quality evaluations, ongoing service delivery, and service coordination to a growing number of Medicaid families. Medicaid reimbursement rates have made home visits to Medicaid families cost prohibitive for private providers who are not employed by the CSB. Consequently, ITC therapeutic staff is the only provider of these services for all new children with Medicaid. Since FY 2006, most Medicaid families served by ITC also had their coverage transferred into one of Virginia's Medicaid managed care organizations (MCO). This change drastically reduced the amount of potential revenues receivable by ITC for reimbursement of costs associated with each evaluation and direct intervention session provided to Medicaid families. In FY 2009, development of a Medicaid State Plan amendment for early intervention services may help address this situation. The State Part C office is updating a Part C System of Payments Study completed in 2003, which identified a series of equity and parity issues related to the Commonwealth's implementation of Federal Part C requirements regarding fiscal matters. It is anticipated that implementation of the recommendations from that report will help establish standardized reimbursement for all early intervention services across Virginia, which will offer new opportunities for provider growth necessary to meet the Commonwealth's anticipated growth in child enrollment.

ITC staff also continues to strengthen outreach and support efforts by expanding collaborations with the Fairfax County Health Department, INOVA Fairfax Hospital, and FCPS to ensure that infants and toddlers get appropriate services as soon as delays are expected or detected. The growing cultural diversity needs of families requiring ITC services across the County is addressed by a list of 43 interpreters maintained by ITC and under contract to provide translation services. These interpreters are fluent in 10 languages, including Spanish, Urdu, Mandarin Chinese, Korean and American Sign Language.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
Continue to support a learning forum for public and private service providers to foster professional development and improve service delivery. Recent successes include hosting quarterly provider forums related to indicators of child progress, grief and loss in early intervention, and assessing the social and emotional development of toddlers. Ongoing work with the Child Protective Services staff has allowed for continued implementation of the Child Abuse and Prevention Treatment Act (CAPTA) provisions that require substantiated cases of abuse and neglect be referred to ITC. ITC staff participates in a countywide Vulnerable Infants Workgroup that provides cross-agency trainings.	☑	☑
Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
Continue to maintain and increase the number of families participating in ITC sponsored parent support groups. Families receive mutual support and guidance from each other through attending events with other families who have children with developmental delays or disabilities. This source of support helps families feel they are better able to meet their children's needs. In FY 2007, 484 families participated in ITC sponsored parent support groups, exceeding the target of 300 families by 61 percent. ITC plans to start a new Feeding Group in FY 2008 that will also be videotaped and used as a resource by providers throughout the area. Feeding groups bring together children and families who are struggling with food refusal and subsequent nutritional issues. Occupational therapy, speech therapy, and family counseling are provided over 16 weeks with the goal of increasing the children's acceptance of different foods.	☑	☑

Fund 106
Community Services Board (CSB) - Early Intervention Services

Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to expand and restructure public/private partnerships to maximize reimbursement from third-party insurance providers and Medicaid, as well as to ensure that services are delivered in a timely manner to all eligible families.	☑	☑

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 20	20/ 20	20/ 20	20/ 20
Grant	21/ 21	21/ 21	21/ 21	23/ 23
Expenditures:				
Personnel Services	$2,945,050	$3,706,073	$3,698,993	$3,836,340
Operating Expenses	2,222,674	1,654,715	1,801,213	1,690,714
Capital Equipment	0	0	0	0
Subtotal	**$5,167,724**	**$5,360,788**	**$5,500,206**	**$5,527,054**
Less:				
Recovered Costs	($4,683)	$0	$0	$0
Total Expenditures:	**$5,163,041**	**$5,360,788**	**$5,500,206**	**$5,527,054**
Revenue:				
Fairfax County	$2,567,397	$2,619,768	$2,619,769	$2,670,404
Fairfax City	0	41,117	41,117	41,117
Falls Church City	0	18,636	18,636	18,636
State DMHMRSAS	883,663	850,664	987,264	964,234
Federal Other	830,697	708,697	711,514	711,514
Medicaid Option	235,211	360,530	360,530	394,986
Program/Client Fees	500,876	761,376	761,376	726,163
Fund Balance	145,197	0	0	0
Total Revenue	**$5,163,041**	**$5,360,788**	**$5,500,206**	**$5,527,054**

Position Summary

Program Management

1 MR Specialist V
1 MR Specialist IV
1 MR Specialist II
1 Administrative Assistant IV

Daytime Development Center

1 MR Specialist IV
1 MR Specialist III
3 MR Specialists II
2 Physical Therapists II
2 Occupational Therapists II
2 Speech Pathologists II
1 Administrative Assistant II

Service Coordination

2 MR Specialists III
2 MR Specialists II

Grant Positions

Program Management

1 Administrative Assistant III

Daytime Development Center

3 Physical Therapists II
3 Speech Pathologists II

Service Coordination

16 MR Specialists II (2)

TOTAL POSITIONS
20 Positions / 20.0 Staff Years
23 Grant Positions (2) / 23.0 Staff Years (2.0)

( ) Denotes New Positions

Fund 106
Community Services Board (CSB) - Early Intervention Services

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$132,864**
  An increase of $132,864 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Personnel Services Reduction** **($40,247)**
  A decrease of $40,247 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a continued softening of the residential real estate market.

- **Contract Rate Increases** **$26,318**
  An increase of $26,318 in Operating Expenses is associated with a 2.71 percent contract rate increase for providers of contracted early intervention services.

- **Grant Adjustments** **($92,087)**
  A net decrease of $92,087 is due to grant adjustments for the Infant Toddler Connection (ITC) Part C and Medicaid grants, comprised of additional funding of $44,730 in Personnel Services, offset by a decrease of $136,817 in Operating Expenses.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$139,417**
  As part of the *FY 2007 Carryover Review*, an increase of $139,417 reflects an adjustment to the current year Part C grant award, including a decrease of $7,080 in Personnel Services offset by an increase of $146,497 in Operating Expenses.

Key Performance Measures

Goal

To provide early intervention services to infants and toddlers with disabilities and their families to reduce or eliminate the effects of disabling conditions.

Objectives

- To complete evaluations and develop an Individualized Family Service Plan (IFSP) for 100 percent of families within 45 days from intake call.

Fund 106
Community Services Board (CSB) - Early Intervention Services

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Individuals served	1,541	1,739	1,916 / 1,850	2,110	2,223
Efficiency:					
Annual cost per individual served	$1,218	$1,635	$1,403 / $1,467	$1,466	$1,840
Service Quality:					
Percent of families who agreed that early intervention services made them feel more confident in meeting their child's needs	91%	96%	95% / 96%	95%	95%
Outcome:					
Percent of families who received completed IFSP within 45 days of intake call	92%	86%	100% / 94%	100%	100%
Average number of days from referral to completion of IFSP	42	35	32 / 38	32	32

Performance Measurement Results

In FY 2007, one of three (33.3 percent) of ITC's service quality and outcome goals were met or exceeded. The percentage of families who agreed that early intervention services made them feel more confident in meeting their child's needs was 96 percent in FY 2007, versus a goal of 95 percent.

The average number of days from referral to completion of an Individualized Family Service Plan (IFSP) was 38 days in FY 2007, versus a goal of 32 days. This indicator was a new performance measure added in FY 2006 to evaluate the actual time required for completion of an IFSP. In combination with the indicator highlighting percentage of IFSPs completed within 45 days, this indicator allows more precise measurement of ITC's performance and efficiency. The percentage of families receiving a completed IFSP within 45 days of intake call was 94 percent, versus a federally-mandated goal of 100 percent.

ITC of Fairfax-Falls Church served 1,850 infants and toddlers in FY 2007, a 6 percent increase above the FY 2006 level of 1,739. The continued increase in the number of children served is reflective of the large and rapid growth in demand for early intervention services consistently seen over the past several years. This trend is expected to continue in the future and, consequently, ITC was not able to maintain 100 percent compliance with the federally-mandated requirement that IFSPs be completed within 45 days of intake call, and/or meet the average number of days from referral to completion of IFSP target of 32 days. The rapidly increasing demand for early intervention services and staff vacancies arising from insufficient reimbursement rates or revenues from other sources contributed significantly to this shortfall. During FY 2007, two additional Part C grant Service Coordinator positions, a Director of Quality Assurance, and an Office Manager position were established to help address the increased clinical and administrative requirements associated with this program's continued growth and aid in meeting the FY 2008 and FY 2009 outcome estimates.

The actual annual cost per individual served in FY 2007 was $1,467, thereby exceeding the anticipated annual cost of $1,403 per individual served by 5 percent. However, this amount represents a 10 percent decrease from the FY 2006 annual cost per individual served of $1,635.

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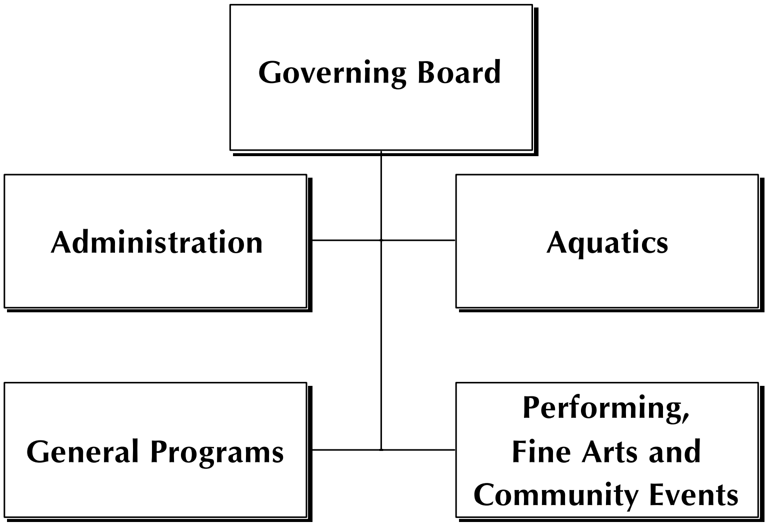
Fund 111
Reston Community Center



Mission

To create positive leisure experiences which enhance the quality of life for all people living and working in Greater Reston by providing a broad range of programs in arts, aquatics, enrichment and life-long learning, and creating and sustaining community traditions through special events, outreach activities, and facility rentals.

Focus

Reston Community Center (RCC) is a community leader, bringing the community together through enriching leisure time experiences that reach out to all and contribute to Reston's *sense of place.*

RCC provides four 'lines of programming' to the Reston community: Performing, Fine Arts and Community Events, Aquatics, General Programs (i.e., programming designed by age cohort), and Facility Rentals. The vast majority of programs and events are presented in RCC's two facilities, RCC Hunters Woods and RCC Lake Anne. Average program participation rates for both programming and rentals are well over 80 percent and facility utilization is near capacity.

RCC has continued to improve the processes that deliver programs and services to the community; in particular, program registration, booking of facility rentals and program planning. The result has been more informed and timely handling of patron queries, improved accuracy in program registration and significant improvements in the facility rental process.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Continuing a broad range of programs in arts, aquatics, enrichment and life-long learning;
- Increasing participation in offered programs and activities;
- Creating and sustaining community traditions through special events, outreach activities and facility rentals;
- Enhancing programming efforts by forming partnerships with non-profit organizations and businesses; and
- Increasing awareness of offered programs through community outreach.

Fund 111
Reston Community Center

RCC operations are supported by revenues from a special property tax collected on all residential and commercial properties within Small District 5. As part of their deliberations on the FY 2007 Advertised Budget Plan, the Board of Supervisors reduced the Small District 5 tax rate for FY 2007 to $0.047 per $100 of assessed property value, a decrease of $0.005 from the FY 2006 rate of $0.052 per $100 of assessed value. In addition, the Board passed a resolution in March 2006 that changed the boundaries of Small District 5, resulting in a reduction of 274 parcels. It should be noted that in FY 2007, total property assessments in Small District 5 rose 9 percent over FY 2006 reflecting an assessment base that is 61 percent residential and 39 percent non-residential.

RCC also collects internal revenues generated by program registration fees, theatre box office receipts, gate admissions and facility rental fees. These activity fees are set at a level substantially below the actual cost of programming since Small District 5 property owners have already contributed tax revenues to fund RCC operations. Consequently, Small District 5 residents and employees enjoy RCC programs at a reduced rate. RCC patrons residing outside Small District 5 pay a higher, non-resident activity fee. In 1986, the RCC Board of Governors adopted a policy that internally generated revenues will not recover more than 25 percent of RCC operating costs. The RCC Board reaffirmed that policy in February 2007. In FY 2007, internally generated revenues recovered 10.6 percent of operating costs – well below the Governing Board's established limit.

Beginning in 2002, the RCC Board of Governors adopted a managed reserve structure to provide long-term fiscal security and stability for the fund. The available fund balance is divided into three reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming and future capital projects.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative
Continue specific offerings and training efforts designed to proactively engage teens during non-school hours and the summer months. Three examples of this include expansion of the Road Rulz summer day camp, more intense tutoring and skill building in the Students on Suspension program, and the agency's artist residency work that engaged ESL students with professional artists. Administratively, staff completed training to become certified in CPR/AED to provide the capability to address health emergencies at both physical locations and while out in the field with program participants.	☑	☑
Continue to collaborate with a variety of partners throughout Small District 5 to enhance programming and maximize use of community resources. The Hunter Mill District Supervisor's office, the Reston Association, Reston Interfaith, the YMCA-Reston, Reston Hospital, and the Greater Reston Chamber of Commerce are among the organizations that partnered with RCC during FY 2007 and will continue partnering in coming fiscal year.	☑	☑

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Fund 111
Reston Community Center

Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**
Replaced the theatre sound system, and remodeled the aquatics locker rooms in FY 2006. Major capital projects will be undertaken in FY 2008 to replace the HVAC system in the Hunters Woods building, and renovate the theatre dressing rooms to bring them into ADA compliance as part of the continuing improvement of the RCC facilities and systems. A renovation of the Natatorium at RCC Hunter Woods is also under review by the RCC Board of Governors.	☑	☑
Continue with the Strategic Plan, as adopted by the RCC Board of Governors through the recently created Capital Improvement Plan that accounts for buildings and systems as well as capital projects that relate to the community's recreational facility needs and RCC's role in meeting those needs.	☑	☑
Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
Continue to publish materials to inform Reston residents and employees of its offerings. These include seasonal Program Guides, the annual CenerStage Theatre Mailer, the Summer Camp Guide, and other marketing materials. In FY 2007, the guidelines for the County's Communications Strategy will be fully integrated into all RCC efforts.	☑	☑
Redesigned the RCC Web site in order to improve site navigation and access to information.	☑	
Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Continue the agency's annual Thanksgiving Food Drive that collects over 20,000 pounds of non-perishable food as part of an established partnership with Reston Interfaith food pantry operation.	☑	☑
Continue to conduct a Citizen Survey of Reston residents to determine patron satisfaction with RCC facilities, RCC programs and the value-for-tax-dollar provided by RCC.	☑	☑
Continue to offer more opportunities for pre or post performance dialogue by artists performing at the CenterStage Theatre concerning the art form or content of the performance or both. One specific community and student artist residence program involved writer Luis Rodriguez who has done landmark work with teens relating to gangs and resisting the lure of gang activity.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to utilize activity-based budgeting across the agency to accurately identify and track the actual cost of programs and services, and will exercise sound management of resources and assets.	☑	☑

Fund 111
Reston Community Center

Budget and Staff Resources

Agency Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	37/ 37	37/ 37	37/ 37	37/ 37
Exempt	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:				
Personnel Services	$3,311,168	$3,884,533	$3,884,533	$4,075,540
Operating Expenses	2,273,006	2,618,755	2,618,755	2,902,157
Capital Equipment	0	0	0	0
Subtotal	**$5,584,174**	**$6,503,288**	**$6,503,288**	**$6,977,697**
Capital Projects	427,693	2,948,797	3,554,133	1,895,490
Total Expenditures	**$6,011,867**	**$9,452,085**	**$10,057,421**	**$8,873,187**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$191,007**
  An increase of $191,007 associated with salary adjustments necessary to support the County's compensation program and to provide for the projected increase in General Programs related to larger class sizes and additional class sessions in an effort to reduce waitlists and better accommodate patrons. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Other Adjustments** **$283,402**
  An increase of $283,402 in Operating Expenses is due to temporary office and off-site rental for programs as well as moving expenses associated with the Heating Ventilation and Air Conditioning (HVAC) system replacement and renovation of the pool spa and theatre areas.

- **Capital Projects** **$1,895,490**
  Funding of $1,895,490 is required to support RCC capital improvements primarily for the renovation of the pool and spa, the replacement of the Heating Ventilation and Air Conditioning (HVAC) system and installation of electrical rigging in the theatre.

Changes to FY 2008 Adopted Budget Plan

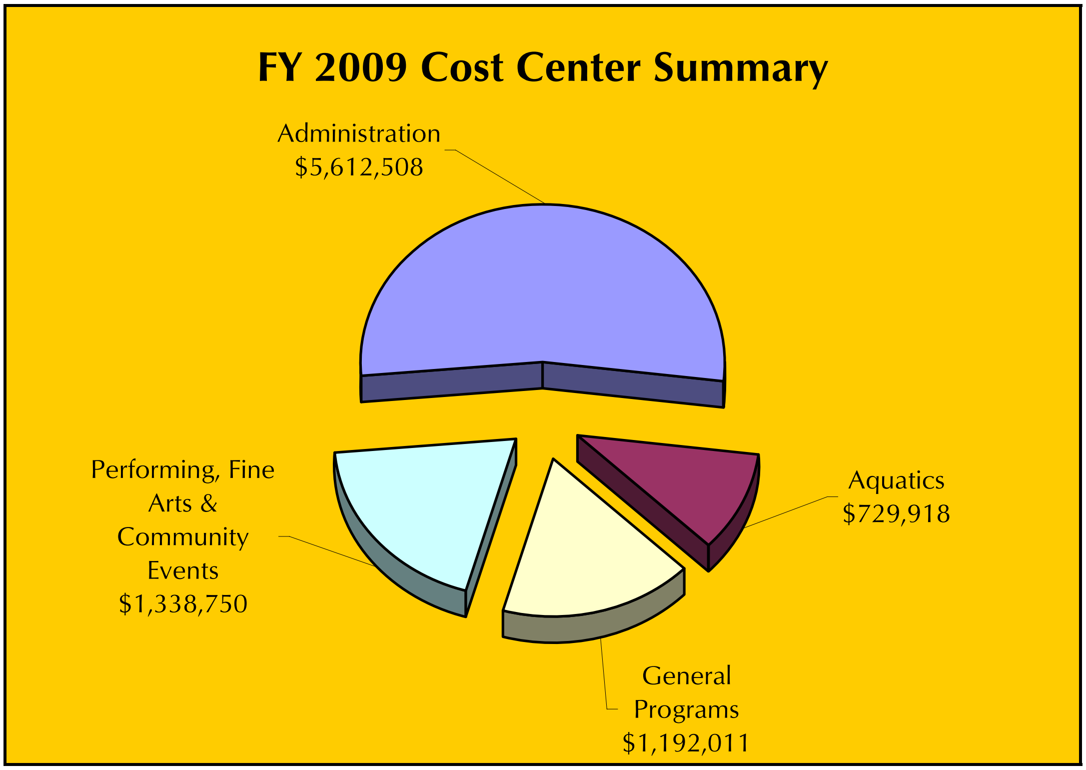
The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$605,336**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved encumbered funding of $605,336 in unexpended Capital Projects balances.

Fund 111
Reston Community Center

Cost Centers

The four cost centers in Fund 111, Reston Community Center are Administration, Performing, Fine Arts and Community Events, Aquatics, and General Programs. These distinct program areas work to fulfill the mission and carry out the key initiatives of the Reston Community Center.



Note: The Administration Cost Center includes an amount of $1,895,490 for FY 2009 Capital Projects.

Administration

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 20	20/ 20	20/ 20	20/ 20
Exempt	1/ 1	1/ 1	1/ 1	1/ 1
Total Expenditures	**$3,204,898**	**$6,238,099**	**$6,843,435**	**$5,612,508**

Position Summary

1	Executive Director, E
1	Deputy Director
1	Accountant II
1	Network Telecom Analyst I
1	Communications Specialist II
1	Graphic Artist III
1	Chief, Bldg. Maintenance Section
2	Senior Bldg. Maintenance Workers
3	Maintenance Workers
1	Facility Attendant II
2	Administrative Assistants V
1	Administrative Assistant IV
3	Administrative Assistants III
2	Administrative Assistants II

TOTAL POSITIONS
21 Positions / 21.0 Staff Years

E Denotes Exempt Position

Fund 111
Reston Community Center

Key Performance Measures

Goal

To provide effective leadership, supervision and administrative support for Center programs in order to maintain and prepare the facilities of the Reston Community Center for residents of Small Tax District 5.

Objectives

- Achieve 95 percent public awareness and 90 percent patron satisfaction with RCC programs and facilities in Small District 5 of the Reston Community Center and its mission.

Indicator	Prior Year Actuals FY 2005 Actual	 FY 2006 Actual	 FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Outcome:					
Patron satisfaction with RCC programs and facilities.	NA	NA	90.00% / NA	90.00%	90.00%
Public awareness of the Reston Community Center	NA	NA	95.00% / NA	95.00%	95.00%

Performance Measurement Results

RCC contracted with the UVA Center for Survey Research to develop and implement a customer satisfaction feedback instrument during FY 2005. The second biennual survey was conducted at this time, but covered the period of calendar year 2004. In that survey, 94.65 percent of patrons indicated satisfaction with RCC programs and facilities, while 94.80 percent indicated awareness of the Community Center. The results of this survey allowed the board and staff to better determine patron satisfaction with their facility rental experience and overall RCC customer service. In addition, the survey results determined that Small District 5 patrons recognize the RCC name but do not always know the wide range of class and room rental offerings. As a result, RCC began a marketing effort to assure that the community is better informed about RCC programs and services.

The survey is not intended to be an annual project, but to be completed upon approval by the RCC Board of Governors. The goal is to have the survey completed approximately every other year, depending on need. It should be noted that a third citizen survey was recently approved by the RCC Board covering the period of calendar year 2007 and is in the process of being completed. This data will be published as soon as it is available.

Performing, Fine Arts and Community Events

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	7/ 7	7/ 7	7/ 7	7/ 7
Total Expenditures	**$1,039,134**	**$1,325,003**	**$1,325,003**	**$1,338,750**

Position Summary

1	Theatrical Arts Director	2	Asst. Theatre Technical Directors	1	Administrative Assistant IV
2	Park/Recreation Specialists II	1	Theatre Technical Director		

TOTAL POSITIONS
7 Positions / 7.0 Staff Years

Fund 111
Reston Community Center

Key Performance Measures

Goal

To provide Performing Arts, Arts Education and Community Event presentations to the residents of Small Tax District 5 in order to increase the cultural awareness of the community in disciplines of dance, theatre, music and related arts as well as to create and sustain community traditions through community events.

Objectives

- To achieve attendance for Professional Touring Artist Series performances that averages 60 percent or better of capacity.

- To achieve enrollment in arts education offerings that averages 85 percent or better of capacity.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Professional Artist patrons served	4,022	4,475	4,872 / 3,930	4,524	4,350
Arts' patrons served	1,130	1,180	1,407 / 1,478	1,411	1,411
Efficiency:					
Cost per Professional Artist patron	$75.96	$92.41	$68.79 / $95.16	$83.52	$88.29
Cost per Arts' patron	$117.13	$138.55	$119.73 / $84.54	$105.76	$108.15
Professional Artist events capacity	8,120	8,120	8,120 / 7,830	7,540	7,250
Arts' offerings enrollment capacity	1,425	1,425	1,422 / 1,700	1,660	1,660
Outcome:					
Professional Artist events attendance as percent of capacity	49.53%	55.11%	60.00% / 50.20%	60.00%	60.00%
Arts' offerings enrollment as percent of capacity	79.3%	82.8%	85.7% / 87.0%	85.0%	85.0%

Performance Measurement Results

In 2007, the agency restructured to more appropriately align Community Events within the Performing and Fine Arts cost center. The cost center wss renamed Performing, Fine Arts and Community Events. The relevant objective for Community Events programming is to achieve participation levels of 85 percent in each event as determined by event-related capacities. Relevant to Performing and Fine Arts, the previously stated objective to achieve attendance for Professional Touring Artists season that averages 60 percent or better capacity was changed to reflect RCC's newly adopted strategic plan. Previous years' data reflected participation and activity encompassing both the community-based work presented by the theatre's rental clients as well as participation in the Professional Touring Artists Series programming underwritten by the RCC. The theatre rental policy and fee structure underwent review to examine the best way to revise rental fees and policies to better reflect the current fiscal climate of fee structures in similar facilities and to preserve the policy intentions of RCC operations. Since theatre rental rates have not been adjusted since 1987, they are far below current rates charged in similar facilities and will be increased. In order to allow for a graduated implementation of new rates that would not adversely impact current organizations' fiscal planning, a proposal to increase theatre rental revenue by 10 percent per year until it reaches an appropriate rental rate schedule was discussed with affected arts organizations. The proposal is pending review by RCC Board of

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Governors Program/Policy Committee and full RCC Board approval, which is also in line with the adopted strategic plan.

Figures in the Performance Indicators are therefore adjusted to reflect a more accurate assignment of costs to participants aligned with proportions of the Performing Arts Budget dedicated to each of the two service areas: The Professional Touring Artist Series, and the Community Arts (rental) season activity. In the past the Performance Indicators combined all costs and all participation. To better align with the strategic plan objectives, staff reviewed and assigned percentages of overall cost center expenditures that could be identified with relative precision as being exclusive to one area of the department activity or another. Thus the figures for participation are only for the Professional Touring Artist series and the participant cost is based on expenditures identified solely with that program area. Figures were further adjusted in the FY 2009 presentation to reflect changes driven by the restructuring and the realigned department relationships and cost assignments.

The attendance during FY 2007 was impacted by a high-profile artist's cancellation, winter weather conditions that decreased both interest and ability to attend, and limited marketing due to a director of communications vacancy until May 2007. Media and public relations outreach are of paramount importance for events and performances that are one-time in nature. In FY 2008, it is anticipated that by scheduling fewer events in February when weather had the most extreme impact on operations, and utilizing a coordinated branding and event campaign approach to marketing performances, the strategic plan goal of 60 percent will be met and exceeded. For FY 2009, there are likely to be some anomalies due to the impact of the closure related to the HVAC renovation. While the number of professional touring artist series events may be constant, it is likely that they will be held in venues other than the CenterStage location making the overall capacity a more variable issue. This will be noted in data reports related to Performance Indicators. Arts Education offerings were highly successful in FY 2007 achieving 87 percent of capacity enrollment with few class cancellations. Projected costs for FY 2009 reflect increased costs in service provider fees, which reflect both their higher expenses incurred in doing business, as well as increasingly higher quality in the caliber of instruction. Patron expectations of RCC arts education offerings are for high-quality instruction offered by seasoned professionals in their respective arts fields. While costs have risen, so have enrollments resulting in increased revenue. Both trends will likely continue.

Aquatics

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	5/ 5	5/ 5	5/ 5	5/ 5
Total Expenditures	**$604,857**	**$718,201**	**$718,201**	**$729,918**

Position Summary

1	Park/Recreation Specialist II	1	Park/Recreation Assistant
1	Park/Recreation Specialist I	2	Administrative Assistants II

TOTAL POSITIONS
5 Positions / 5.0 Staff Years

Key Performance Measures

Goal

To provide a safe and healthy professional pool environment and balanced Aquatic program year round for all age groups in Small Tax District 5.

Fund 111
Reston Community Center

Objectives

- To achieve 90 percent enrollment/participation for Instructional, Recreational, and Lap Swimming/Competitive lines of programming.

Indicator	Prior Year Actuals FY 2005 Actual	 FY 2006 Actual	 FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Patrons served	74,840	60,104	69,300 / 72,533	69,300	69,300
Efficiency:					
Cost per patron	$3.70	$5.24	$5.00 / $4.16	$5.11	$5.09
Enrollment capacity	77,000	77,000	77,000 / 77,000	77,000	77,000
Outcome:					
Participation enrollment as percent of capacity	97.19%	78.06%	90.00% / 94.00%	90.00%	90.00%

Performance Measurement Results

The FY 2007 increase in patrons served of 20.7 percent contributed to the decrease in cost per patron from $5.24 to $4.16. Additionally, large inventory purchases made at the end of FY 2006 allowed for fewer replenishment orders being made during FY 2007. FY 2009 projections are based on limited instructional offerings to historically desirable lesson times while maintaining a wide diversity of classes for all age cohorts.

General Programs

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	5/ 5	5/ 5	5/ 5	5/ 5
Total Expenditures	**$1,162,978**	**$1,170,782**	**$1,170,782**	**$1,192,011**

Position Summary

1 Park/Recreation Specialist III

4 Park/Recreation Specialists II

TOTAL POSITIONS
5 Positions / 5.0 Staff Years

Key Performance Measures

Goal

To provide recreational, educational, and social activities to all age groups in order to provide a community-wide, positive, and meaningful experience in Small Tax District 5.

Fund 111
Reston Community Center

Objectives

- To achieve participation rates of 80 percent of maximum enrollment in the Youth, Teen, Adult and Senior registered program offerings.

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Enrollment capacity	8,700	8,700	8,700 / 9,956	7,868	8,814
Patrons served	7,324	6,936	6,960 / 7,435	6,294	7,051
Efficiency:					
Cost per participant	$83.39	$108.88	$108.96 / $73.06	$89.26	$86.05
Outcome:					
Participation enrollment as percent of capacity	84.18%	79.72%	80.00% / 74.68%	80.00%	80.00%

Performance Measurement Results

In FY 2007 the General Programs Department exceeded the estimated number of patrons served by 475. This achievement supports the overall Strategic Plan goal to increase participation in RCC programs within capabilities allowable by facility features and RCC resources.

The overall enrollment capacity for registered programs was also larger than originally anticipated with 1,256 additional seats provided. This increase in capacity is related to larger class sizes and additional class sessions in an effort to reduce waitlists and better accommodate patrons. Despite attracting more patrons in FY 2007 than in previous years, the increased enrollment capacity affected the percentage of enrollment thereby reducing it slightly to 74.68 percent.

Three out of four age-cohort departments, Youth, Teen, and Adult, registered more patrons in FY 2007 compared to FY 2006 despite offering a similar or equal number of programs. This increase in enrollment can be attributed to a refinement of class offerings, updating of historically under-enrolled programs, introducing new programs and additional sessions of popular programs as indicated by waitlists. In the Youth department, additional class sessions were implemented for Happy Times, Cooking Camps and Kids Night Out. Within the Teen Department, two additional Road Rulz camps were offered and one additional SAT program. The Adult Department introduced StrollerFit ® and multiple intergenerational programs, Mother/Daughter Tea, Father/Son Bowling, to support the new All Ages section of the RCC seasonal program guide. The Senior Adult Department showed a slight decline in registered participants from FY 2006 to FY 2007. This is directly attributed to transitioning both the Older American's Month social event and the Dance Under the Stars event from registered to drop-in programming.

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Fund 111
Reston Community Center

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 111, Reston Community Center**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$4,897,178**	**$5,504,107**	**$7,244,262**	**$4,940,060**
Revenue:				
Taxes	$6,963,951	$6,647,836	$6,647,836	$7,035,203
Interest[1]	458,396	240,000	240,000	240,000
Aquatics	276,230	288,000	288,000	288,000
General Programs	349,820	331,080	331,080	334,888
Rental	98,283	75,000	75,000	75,000
Vending	0	0	0	0
Theatre Box Office	90,258	70,400	70,400	70,400
Lake Anne	122,013	100,903	100,903	101,890
Total Revenue	$8,358,951	$7,753,219	$7,753,219	$8,145,381
Total Available	**$13,256,129**	**$13,257,326**	**$14,997,481**	**$13,085,441**
Expenditures:				
Personnel Services	$3,311,168	$3,884,533	$3,884,533	$4,075,540
Operating Expenses	2,273,006	2,618,755	2,618,755	2,902,157
Capital Equipment	0	0	0	0
Subtotal	$5,584,174	$6,503,288	$6,503,288	$6,977,697
Capital Projects	427,693	$2,948,797	$3,554,133	$1,895,490
Total Expenditures	$6,011,867	$9,452,085	$10,057,421	$8,873,187
Total Disbursements	**$6,011,867**	**$9,452,085**	**$10,057,421**	**$8,873,187**
Ending Balance[2]	**$7,244,262**	**$3,805,241**	**$4,940,060**	**$4,212,254**
Maintenance Reserve	$1,002,760	$930,386	$930,386	$977,446
Feasibility Study Reserve	167,127	155,064	155,064	162,908
Capital Project Reserve[3]	1,000,000	1,000,000	1,000,000	1,000,000
Unreserved Balance	**$5,074,375**	**$1,719,790**	**$2,854,610**	**$2,071,900**
Tax Rate per $100 of Assessed Value	**$0.047**	**$0.047**	**$0.047**	**$0.047**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $2,616.16 has been reflected as an increase to FY 2007 revenues to reflect interest earned. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustment will be included in the FY 2008 Third Quarter Package.

[2] The fund balance in Fund 111, Reston Community Center, is maintained at adequate levels relative to projected personnel and operating requirements. Available fund balance is divided into three reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming and funds for future capital projects.

[3] Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

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Fund 111

Reston Community Center

FY 2009 Summary of Capital Projects

Fund: 111 Reston Community Center

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
003710	Reston Community Center Alterations	$351,083	$0.00	$0	$0
003716	Reston Community Center Improvements	936,835	31,506.30	95,602	0
003717	RCC HW Facility Renovations	5,750,208	396,186.55	3,458,532	1,895,490
Total		**$7,038,126**	**$427,692.85**	**$3,554,133**	**$1,895,490**

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Fund 111
Reston Community Center

003717

Reston Community Center Facility Renovations

2310 Colts Neck Road

Hunter Mill

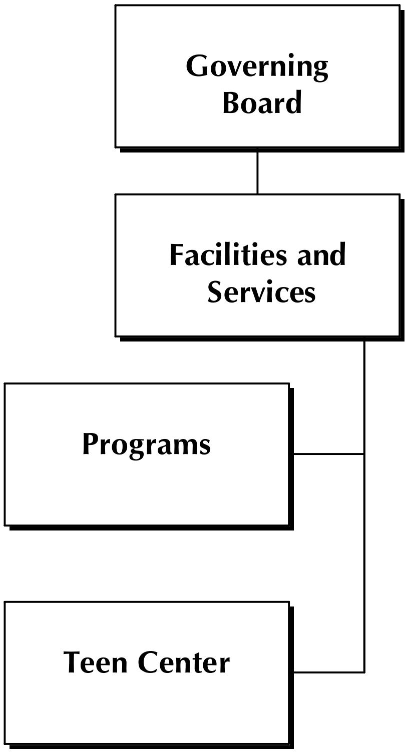
Description and Justification: This project provides support for the renovation of the aquatics area, the replacement of the Heating Ventilation and Air Conditioning (HVAC) system and renovation of the theatre.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	5,750,208	0	396,187	3,458,532	1,895,490	0
Total	$5,750,208	$0	$396,187	$3,458,532	**$1,895,490**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,895,490	$1,895,490

Fund 113
McLean Community Center



Mission

The mission of the McLean Community Center is to provide a sense of community by undertaking programs; assisting community organizations; and furnishing facilities for civic, cultural, educational, recreational, and social activities apportioned fairly to all residents of Small District 1, Dranesville.

Focus

McLean Community Center (MCC or the Center) fulfills its mission by offering a wide variety of civic, social and cultural activities to its residents including families, local civic organizations, and businesses.

MCC offers classes and activities for all ages at nominal fees such as aerobics, computers, acting and tours. Special events and seasonal activities such as McLean Day, Fourth of July, Summer Camp, and a Craft Show are held at MCC, schools and parks. The Alden Theatre presents professional shows, travel films and entertainment for children. The Old Firehouse is a popular teenage social and recreation center in downtown McLean, operated by the Center. Drop-in activities sponsored by MCC are available such as open bridge games and children's cooperative play.

Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1, Dranesville. The Small District 1 real estate tax rate for FY 2009 is $0.026 per $100 of assessed property value which is a decrease of $0.002 from the FY 2008 tax rate. Other revenue sources include program fees and interest on investments. In FY 2007, total

THINKING STRATEGICALLY

Strategic issues for the department include:

- Creating a strong central hub for McLean;
- Increasing community involvement of families and seniors;
- Creating greater awareness of community activities;
- Maintaining fiscal integrity and increasing community partnerships; and
- Expanding the Center's facility to meet the needs of the community.

property assessments in Small District 1 rose 18.2 percent, reflecting an assessment base that is 95.0 percent residential and 5.0 percent nonresidential.

Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually, MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.

The MCC Governing Board and staff have developed and refined a strategic business plan which directs the expansion of the agency's functions for the next three years. MCC will renovate the theatre as part of the continuing improvements. MCC will train staff to provide information to enhance the Center's capability as a "one-stop shop" for printed and online information on community activities. MCC also seeks to develop programs that increase community involvement of all age groups. Residents and businesses will be included in identifying McLean's community needs and MCC staff will analyze those needs to determine potential areas of expanded programming facilities.

Over the last several years, MCC's Governing Board and staff members have been considering a possible expansion of the main facility, and a relocation or renovation of the Teen Center, a satellite program of MCC that provides after school programs, activities, events and a summer camp program for middle-school-age students. In FY 2007 a survey of Small District 1 residents and users was conducted to provide information concerning their experiences taking classes, attending performances and special events and renting meeting rooms at the Center. The results of the survey will be used to gather residents and users' opinions about the Center's plans to expand its facilities and programs.

Creating greater awareness of and participation in community activities is also a part of MCC's strategic business plan. MCC will continue to support outreach and marketing and community activities.

MCC will maintain fiscal integrity and expand partnerships in support of the strategic plan by obtaining contractual professional support for fundraising and increasing business partnerships and sponsors of MCC activities.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative
Continue to expand summer camp program to extended care from 3:00 p.m. to 6:00 p.m., for approximately 80 additional youth.	☑	☑
Continue hosting events by nonprofit community organizations including youth summit, parent workshops and lectures.	☑	☑

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Fund 113
McLean Community Center

Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**
Replace theatre carpeting and theatre seats upholstery and hardware, design and engineer improved theatre sound system and replace wood window frames as part of the continuing improvement of the MCC.		☑
Proceed with strategic plan to determine feasibility and scope of possible expansion of the Center facility.		☑
Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
Continue the use of two passenger vans to transport students from the middle school (Longfellow) to the Old Firehouse Teen Center. Also transport students for the summer camp Teen Center program.	☑	☑
Continue to distribute the seasonal program guide three times a year. Continue to improve the Web site for ease of access and information. Continue to improve the e-flyer, which currently is sent to over 4,000 recipients.	☑	☑
Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Continue to provide information and activities about ethnic programming.	☑	☑
Hosted a Community Dialogues event, in conjunction with the Department of Family Services, to engage citizens in conversation regarding multi-cultural and multi-ethnic issues.	☑	
Hosted Celebrate Virginia in conjunction with Celebrate Virginia committee to provide activities and events highlighting the programs and talents of Virginians.	☑	

Budget and Staff Resources

Agency Summary

Category	**FY 2007 Actual**	**FY 2008 Adopted Budget Plan**	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
Authorized Positions/Staff Years				
Regular	31/ 27.45	31/ 27.45	31/ 27.45	31/ 27.45
Expenditures:				
Personnel Services	$2,306,121	$2,360,943	$2,360,943	$2,431,172
Operating Expenses	1,867,895	1,443,520	1,615,734	1,972,339
Capital Equipment	7,398	0	22,300	36,000
Subtotal	**$4,181,414**	**$3,804,463**	**$3,998,977**	**$4,439,511**
Capital Projects	$371,466	$199,800	$728,480	$227,000
Total Expenditures	**$4,552,880**	**$4,004,263**	**$4,727,457**	**$4,666,511**

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Fund 113
McLean Community Center

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$70,229**
  An increase of $70,229 in Personnel Services including $51,623 associated with salary adjustments necessary to support the County's compensation program, and $18,606 for a limited term Theater Technician position to assist in the lighting, sound and general operation of the theater. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Operating Expenses** **$356,605**
  An increase of $356,605 is primarily due to higher costs for professional and consultant contracts for class instructors, youth programs and initiation of a local tours program, repairs and maintenance, and training, partially offset by carryover of one-time expenses included as part of the *FY 2007 Carryover Review*.

- **Capital Equipment** **$36,000**
  Capital Equipment funding of $36,000 is included for Light Emitting Diode (LED) wash light fixtures and additional spotlight color engines to enhance energy efficiency and cost savings in the operation of the theatre.

- **Capital Projects** **$227,000**
  Total Capital Projects funding of $227,000 is included for the installation of a theatre sound system, design for an HVAC upgrade, and expansion of office space for the Scene Shop.

Changes to <u>FY 2008 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the <u>FY 2008 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$723,194**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved encumbered and unencumbered funding of $723,194 including $172,214 in Operating Expenses primarily associated with open purchase orders for professional and consulting contracts supplies, repairs and maintenance, computer software and marketing posters and flyers, an amount of $22,300 in Capital Equipment for theatre lighting systems that were delayed in the purchasing process, and $528,680 in unexpended Capital Project balances.

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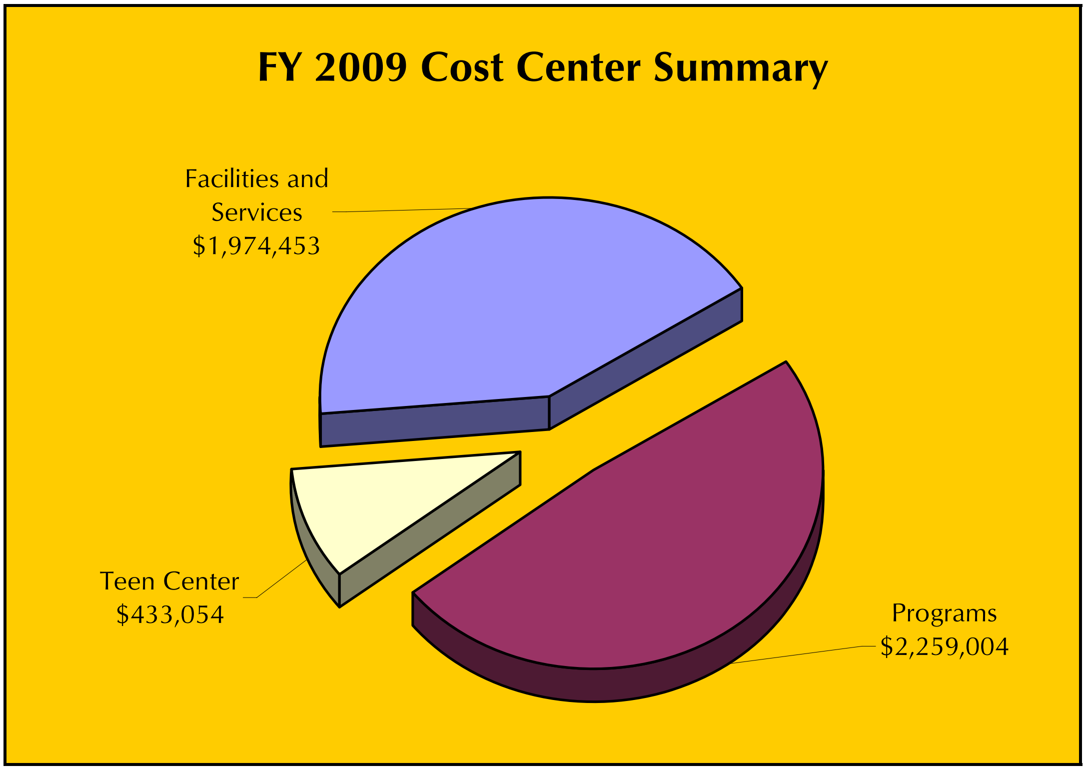
Fund 113
McLean Community Center

Cost Centers

The three cost centers in Fund 113, McLean Community Center are Facilities and Services, Programs and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.



Facilities and Services

Funding Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	17/ 13.95	17/ 13.95	17/ 13.95	17/ 13.95
Total Expenditures	**$2,172,428**	**$1,850,728**	**$2,510,427**	**$1,974,453**

Position Summary

1	Executive Director	1	Administrative Assistant V	1	Administrative Assistant IV, PT
1	Deputy Community Center Director	1	Communications Specialist II	2	Administrative Assistants III
1	Accountant II	6	Facility Attendants I, 6 PT	3	Administrative Assistants II

TOTAL POSITIONS
17 Positions / 13.95 Staff Years

PT Denotes Part-Time Positions

Key Performance Measures

Goal

To administer the facilities and programs of the McLean Community Center, to assist local public groups' planning activities and to provide information to citizens in order to facilitate their integration in the life of the community.

Fund 113
McLean Community Center

Objectives

- To increase the number of patrons attending events, activities and classes by 6.3 percent from 172,942 to 183,887.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Patrons served	185,016	182,140	187,545 / 175,943	172,942	183,887
Efficiency:					
Cost per patron	$8.46	$8.10	$9.50 / $10.24	$9.55	$9.53
Service Quality:					
Percent satisfied with service	99%	99%	99% / 99%	99%	99%
Outcome:					
Percent change in patrons using the Center	4.7%	(1.6%)	3.0% / (3.4%)	(1.7%)	6.3%

Performance Measurement Results

The number of patrons calculated as the number of persons participating in classes or other activities in the facility, decreased 3.4 percent from 182,140 in FY 2006 to 175,943 In FY 2007 with no change in the number of complaints received through the Taxpayer and Participant Satisfaction Survey. The increased cost per patron from $8.10 in FY 2006 to $10.24 in FY 2007 is due mainly to the fact that there were one-time charges for the "Celebrate Virginia" event.

Programs

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	11/ 10.5	11/ 10.5	11/ 10.5	11/ 10.5
Total Expenditures	**$1,844,897**	**$1,730,082**	**$1,776,291**	**$2,259,004**

Position Summary

Instruction & Senior Adult Activities

1 Park/Recreation Specialist II

Special Events

1 Park/Recreation Specialist II

Performing Arts

1 Theatrical Arts Director
1 Theatre Technical Director
1 Asst. Theatre Technical Director
1 Park/Recreation Specialist I
1 Administrative Assistant IV
1 Cashier, PT
1 Facility Attendant II

Youth Activities

1 Park/Recreation Specialist II
1 Park/Recreation Specialist I

TOTAL POSITIONS
11 Positions / 10.5 Staff Years

PT Denotes Part-Time Position

Fund 113
McLean Community Center

Key Performance Measures

Goal

To provide programs and classes to McLean Community Center district residents of all ages in order to promote personal growth and a sense of community involvement.

Objectives

- To maintain the number of patrons participating in classes and activities at 38,500.
- To maintain the number of patrons attending major community Special Events, such as July 4th fireworks, while improving the quality of the events.
- To increase the number of patrons served by Performing Arts activities by 1.9 percent from 32,000 to 32,600.
- To increase the number of patrons participating in Youth Activities by 17.5 percent from 13,196 to 15,500.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Patrons participating in classes and Senior Adult activities (1)	41,862	38,506	38,500 / 39,052	38,500	38,500
Patrons attending Special Events	25,300	26,040	28,000 / 27,371	28,000	28,000
Patrons at Performing Arts activities	31,598	30,110	32,000 / 31,511	32,000	32,600
Youth Activity patrons	12,555	12,684	12,938 / 11,434	13,196	15,500
Efficiency:					
Cost per patron in classes and Senior Adult activities	$3.92	$4.38	$4.69 / $13.63	$4.80	$15.98
Cost per patron at Special Events	$8.30	$8.94	$8.70 / $9.26	$11.20	$12.54
Cost per patron at Performing Arts activities	$22.16	$24.87	$25.41 / $20.92	$25.36	$27.40
Cost per patron at Youth Activities	$21.79	$23.03	$30.83 / $34.93	$31.07	$26.51
Service Quality:					
Percent satisfied with classes and Senior Adult activities	95%	95%	95% / 95%	95%	95%
Percent satisfied with Special Events	99%	99%	99% / 99%	99%	99%
Percent satisfied with Performing Arts activities	99%	99%	99% / 99%	99%	99%
Percent satisfied with Youth Activities	90%	90%	90% / 85%	90%	85%

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Fund 113
McLean Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Outcome:					
Percent change in participation in classes and Senior Adult activities	10.8%	(8.0%)	0.0% / 1.4%	(1.4%)	0.0%
Percent change in participation at Special Events	(9.8%)	2.9%	7.5% / 5.1%	2.3%	0.0%
Percent change in participation at Performing Arts activities	5.1%	(4.7%)	6.3% / 4.7%	1.6%	1.9%
Percent change in participation at Youth Activities	8.7%	1.0%	2.0% / (9.9%)	15.4%	17.5%

(1) The cost per Patron participating in classes and Senior Adult Activities has increased significantly starting with FY 2007. This is primarily due to increased expenditures to cover the Contract Instructor payments. As of FY 2007, instructors are paid through CASPS as expenditures. These payments are covered by identical increases in Instructional Fees revenue. Formerly, these Contract Instructor payments were deducted from Revenue. An adjustment for FY 2008 is anticipated as part of the FY 2008 Third Quarter Review and will be reflected in the FY 2008 Adopted Budget Plan.

Performance Measurement Results

The number of patrons has decreased in some of the programs offered by MCC and increased in others. This is due to variances in the anticipated participation and attendance in the activities and programs offered at the Center.

Service Quality is measured by customer satisfaction surveys. These are conducted at the conclusion of the classes and other activities, and on-site at special events that attract large crowds. A high level of approval has been noted in every aspect of operation, which is corroborated by the minimal number of complaints received.

Teen Center

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	3/ 3	3/ 3	3/ 3	3/ 3
Total Expenditures	**$535,555**	**$423,453**	**$440,739**	**$433,054**

Position Summary

1	Park/Recreation Specialist I	1	Park/Recreation Assistant	1	Facility Attendant I

TOTAL POSITIONS
3 Positions / 3.0 Staff Years

Fund 113
McLean Community Center

Key Performance Measures

Goal
To provide a facility for local youth in grades 7 through 12 in order to promote personal growth and provide a safe recreational and productive environment.

Objectives
- To increase the number of weekend patrons by 20.0 percent, from 5,194 to 6,233.

- To increase the number of weekday participants by 30.0 percent from 10,000 to 13,000.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Weekend patrons at Teen Center	8,985	9,577	9,769 / 4,328	5,194	6,233
Weekday patrons at Teen Center	8,481	9,612	9,804 / 9,900	10,000	13,000
Efficiency:					
Cost per patron (including weekend and weekday)	$20.06	$20.26	$23.52 / $37.50	$27.56	$22.55
Service Quality:					
Percent of satisfied weekend patrons	90%	90%	90% / 93%	90%	95%
Percent of satisfied weekday patrons	90%	90%	90% / 80%	90%	85%
Outcome:					
Percent change in weekend patrons	(2.0%)	6.6%	2.0% / (54.8%)	20.0%	20.0%
Percent change in weekday patrons	0.3%	13.3%	2.0% / 3.0%	1.0%	30.0%

Performance Measurement Results
The number of patrons participating in Teen Center weekend activities decreased mainly because of a drop in the attendance at the Friday night dances. The programs have been revamped and as a result attendance has been increasing. Weekend activities decreased 54.8 percent from 9,577 in FY 2006 to 4,328 in FY 2007. The number of weekday participants increased 3.0 percent from 9,612 in FY 2006 to 9,900 in FY2007. The cost per patron increased from $20.26 in FY 2006 to $37.50 in 2007. This is mainly due to one time costs for facility repairs and improvements including the parking lot, outside lighting, a new phone system and setup of office space.

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Fund 113
McLean Community Center

FUND STATEMENT

Fund G10, Special Revenue Funds **Fund 113, McLean Community Center**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$5,741,869**	**$7,130,491**	**$7,592,078**	**$8,806,012**
Revenue:				
Taxes	$4,739,963	$4,708,654	$4,708,654	$4,401,395
Interest[1]	432,886	242,812	242,812	430,493
Rental Income	59,374	45,000	45,000	59,374
Instructional Fees	590,344	210,000	210,000	475,000
Performing Arts	116,059	133,800	133,800	126,800
Vending	994	1,500	1,500	1,500
Senior Adult Programs	5,088	10,000	10,000	59,168
Special Events	96,182	101,400	101,400	103,000
Theatre Rentals	33,493	25,500	25,500	27,800
Youth Programs	176,198	237,050	237,050	224,100
Miscellaneous Income	80,521	78,075	78,075	56,808
Teen Center Income	71,987	124,600	124,600	75,200
Visual Arts	0	23,000	23,000	0
Total Revenue	$6,403,089	$5,941,391	$5,941,391	$6,040,638
Total Available	**$12,144,958**	**$13,071,882**	**$13,533,469**	**$14,846,650**
Expenditures:				
Personnel Services	$2,306,121	$2,360,943	$2,360,943	$2,431,172
Operating Expenses	1,867,895	1,443,520	1,615,734	1,972,339
Capital Equipment	7,398	0	22,300	36,000
Capital Projects	371,466	199,800	728,480	227,000
Total Expenditures	$4,552,880	$4,004,263	$4,727,457	$4,666,511
Total Disbursements	**$4,552,880**	**$4,004,263**	**$4,727,457**	**$4,666,511**
Ending Balance[2]	**$7,592,078**	**$9,067,619**	**$8,806,012**	**$10,180,139**
Equipment Replacement Reserve[3]	$1,048,611	$1,037,725	$1,063,767	$921,011
Capital Project Reserve[4]	4,874,193	5,269,844	5,269,844	7,574,193
Technology Improvement Fund	200,000	200,000	200,000	200,000
Unreserved Balance	**$1,469,274**	**$2,560,050**	**$2,272,401**	**$1,484,935**
Tax Rate per $100 of Assessed Value [5]	**$0.028**	**$0.028**	**$0.028**	**$0.026**

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Fund 113
McLean Community Center

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $2,393 has been reflected as an increase to FY 2007 revenues to reflect interest earned. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustment will be included in the FY 2007 Third Quarter Package.

[2] The increasing ending balance is being set aside to fund a future expansion of the main facility and potentially a relocation or renovation of the Old Firehouse Teen Center, a satellite program of McLean Community Center, providing after school programs, activities, events and a summer camp program for middle-school-age students. In FY 2007 a survey of Small District 1 residents and users was conducted to provide information concerning their experiences taking classes, attending performances and special events and renting meeting rooms at the Center. It is anticipated that the survey will assist in determining the size and scope of the expansion and/or relocation. It is anticipated that the funding in the Capital Project Reserve will be directed to the expansion and relocation plans. By building up this reserve, the amount of bond funding required will be reduced accordingly.

[3] Funds reserved for equipment replacement are not encumbered based on normal accounting practices; however, they are allocated for future equipment replacement purchases.

[4] Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

[5] The FY 2009 tax rate is reduced to $0.026 from $0.028 per $100 of Assessed Value as approved by the McLean Community Center Governing Board.

Fund 113
McLean Community Center

FY 2009 Summary of Capital Projects

Fund: 113 McLean Community Center

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
003601	McLean Community Center Improvements	$2,594,833	$371,465.63	$728,480.49	$227,000
Total		**$2,594,833**	**$371,465.63**	**$728,480.49**	**$227,000**

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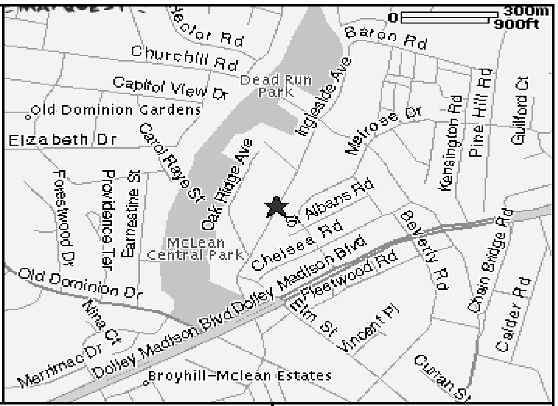
Fund 113
McLean Community Center

003601

McLean Community Center Improvements



1234 Ingleside Avenue
1440 Old Chain Bridge Road

Dranesville

Description and Justification: Center improvements funded through this project in prior years included parking lot expansion, carpet purchase and installation, landscaping, Heating Ventilation and Air Conditioning (HVAC) modifications, a feasibility study to expand the facility and for the McLean Project for the Arts (MPA) renovation project, the replacement of wood window frames, theatre carpet, theatre seat upholstery, theatre hardware and theatre sound system design and engineering equipment. FY 2009 funding provides for the installation of a theatre sound system, design for an HVAC upgrade and expansion of office space for the Scene Shop.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Engineering	130,095	63,003	0	67,092	0	0
Construction	2,437,118	1,177,264	371,466	661,389	227,000	0
Other	27,620	27,620	0	0	0	0
Total	$2,594,833	$1,267,887	$371,466	$728,480	**$227,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$227,000	$227,000

Operating Budget Impact:

This project will have no measurable impact on the operating budget.

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Fund 115
Burgundy Village Community Center

Mission

To provide and maintain a facility for the citizens of the Burgundy Village district so they may have an opportunity to plan, organize, and implement recreational, social, and civic activities.

Focus

Fund 115, Burgundy Village Community Center, was established in 1970, along with a special tax district, to finance the operations and maintenance of the Burgundy Village Community Center for use by residents of the Burgundy Community. Residents of this district currently pay an additional $0.02 per $100 of assessed value on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill, and Burgundy Manor are included in the special tax district. Funding for Center operations and maintenance is derived from the tax district receipts, interest on Center funds invested by the County, and rentals.

The Burgundy Village Community Center is used for meetings, public service affairs, and private parties. Residents of the Burgundy Community rent the facility for $35 per event; non-residents are charged $200 per event. There is no charge for community activities or meetings such as the Burgundy Civic Association, Neighborhood Watch, and community events sponsored by the Operations Board.

The Center is currently governed by a five-member Operations Board elected by the Burgundy Village Community residents.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Burgundy Community residents used the center 24 times in FY 2007 for activities, events, and meetings that contributes to the community's cohesiveness and speaks to the usefulness of the facility for residents of the Village.	☑	
Completed ADA compliance renovations for the Center's entrances and public access areas to include better accessibility for front and back ramping.	☑	
Replaced and installed new countertops in the Center's kitchen.	☑	
Continue to sponsor Community Oktoberfest, ice cream social, festive spaghetti dinner, and plant exchange.	☑	☑
Replace wall sound panels; obtain consultation on floor cracks, replace boundary fence posts, and upgrade telecommunications equipment.		☑
Implement marketing strategies to utilize no-charge announcements offered by various public media.		☑

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Fund 115
Burgundy Village Community Center

Budget and Staff Resources

Agency Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/0	0/0	0/0	0/0
Expenditures:				
Personnel Services	$16,963	$19,130	$19,130	$19,649
Operating Expenses	12,321	25,646	25,646	25,646
Capital Equipment	0	0	0	0
Total Expenditures	**$29,284**	**$44,776**	**$44,776**	**$45,295**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

♦ **Employee Compensation** **$519**
An increase of $519 is associated with salary adjustments necessary to support the County's compensation program.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

♦ There have been no revisions to this fund since approval of the FY 2008 Adopted Budget Plan.

Fund 115
Burgundy Village Community Center

Key Performance Measures

Objectives

- ♦ To increase community center rentals by 5.3 percent, from 209 estimated in FY 2008 to 220 in FY 2009, in order to create a focal point in the community.

Indicator	Prior Year Actuals FY 2005 Actual	 FY 2006 Actual	 FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Rentals	186	176	220 / 199	209	220
Efficiency:					
Cost per rental (1)	$15.84	$27.08	$29.74 / $0.00	$11.68	$13.52
Service Quality:					
Percent of users satisfied with the use of the facility	84%	96%	92% / 80%	85%	85%
Outcome:					
Percent change in facility use to create a community focal point	(29.8%)	(5.4%)	25.0% / 13.1%	5.0%	5.3%

(1) The methodology to calculate the cost per rental was revised to include operating costs less one time expenditures offset by rental revenue. Prior to the FY 2006 Actual, the calculation included interest revenue in the determination of the cost per rental. Small variations in revenue and/or operating expenses can have a significant impact on the cost per rental calculation.

Performance Measurement Results

Actual rentals increased as the center successfully engaged a regularly scheduled weekly rental throughout the fiscal year. Future year rentals are projected to increase as the center anticipates the continuation of regularly scheduled weekly rentals, and the center will continue its' advertising campaign to attract additional renters. The center's cost per rental has a net effect of zero due to minimal operating expenditures and increased rental revenues that off-set the total direct costs. The satisfaction rate for users of the center has declined, but is still relatively positive. It should be noted that the decline is primarily due to an increase of neutral responses, indicating neither a positive response nor a negative response. The Burgundy Village Community Center Operations Board has indicated a need to revise the survey tool to allow for a more definitive rating system so as to provide clarity with regard to user satisfaction with the community center.

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Fund 115
Burgundy Village Community Center

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 115, Burgundy Village Community Center**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$133,489**	**$145,768**	**$169,801**	**$181,114**
Revenue:				
Taxes	$27,688	$27,353	$27,353	$27,353
Interest[1]	8,573	6,000	6,000	6,000
Rent	29,335	22,736	22,736	29,335
Total Revenue	$65,596	$56,089	$56,089	$62,688
Total Available	**$199,085**	**$201,857**	**$225,890**	**$243,802**
Expenditures:				
Personnel Services	$16,963	$19,130	$19,130	$19,649
Operating Expenses	12,321	25,646	25,646	25,646
Total Expenditures	$29,284	$44,776	$44,776	$45,295
Total Disbursements	**$29,284**	**$44,776**	**$44,776**	**$45,295**
Ending Balance[2]	**$169,801**	**$157,081**	**$181,114**	**$198,507**
Tax Rate per $100 of Assessed Value	**$0.02**	**$0.02**	**$0.02**	**$0.02**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $47 has been reflected as an increase to FY 2007 revenues to reflect interest earned. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] The Burgundy Village Community Center maintains fund balances at adequate levels relative to projected operation and maintenance requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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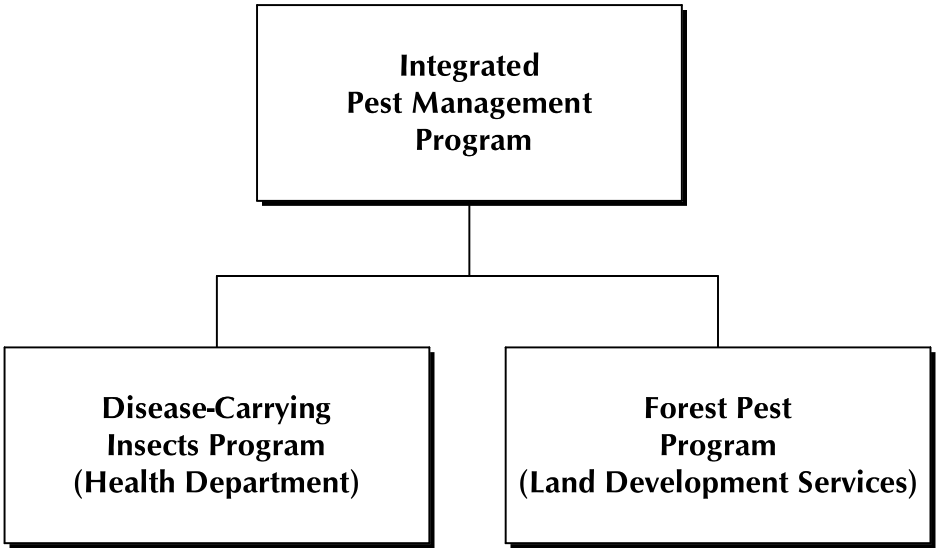
Fund 116
Integrated Pest Management Program



Mission

To suppress forest pest infestation and insect transmitted human disease throughout the County through surveillance, pest and insect control, and public information and education, so that zero percent of the County tree cover is defoliated and human morbidity and mortality are minimized while protecting the environment.

Focus

Fund 116, Integrated Pest Management Program, includes two separate programs – the Forest Pest Program managed by Land Development Services (Department of Public Works and Environmental Services) and the Disease-Carrying Insects Program managed by the Health Department. The Forest Pest Program currently focuses on preventing the spread of gypsy moth caterpillars, cankerworms, and emerald ash borers in the County. The Disease-Carrying Insects Program focuses on controlling the spread of the West Nile virus and Lyme disease, as the prevention of epidemics and the spread of disease is one of the core functions of the Health Department.

A countywide tax levy financially supports Fund 116 activities and this levy is subject to change annually due to funding requirements based on the level of infestation. Since FY 2001, the Board of Supervisors-approved tax rate has been $0.001 per $100 assessed value and has provided support for both the Forest Pest and the Disease-Carrying Insects Programs. In FY 2009, the same tax rate, along with the existing fund balance, will continue to support both programs.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Coordinating inter-jurisdictional and multi-agency activities to maximize program results;
- Preventing and/or minimizing the occurrence of West Nile virus cases through surveillance, management, public education activities and inter-jurisdictional cooperation ; and
- Preventing defoliation from forest pests while minimizing any resulting environmental impacts.

Forest Pest Program

The Forest Pest Program is a cooperative program with the United States Department of Agriculture (USDA) Forest Service and the Virginia Department of Agriculture and Consumer Services (VDACS). VDACS maintains a list of insects that are eligible for control by this Program. Currently, three insects are listed -- the gypsy moth, the cankerworm, and the emerald ash borer.

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The gypsy moth program and the cankerworm program investigate tree damage due to both pests by conducting annual monitoring surveys. The surveys check egg masses and larval densities, have an approximate 20 foot radius, are conducted every 2,000 feet throughout the County and are Forest Service approved. Forested areas with high gypsy moth and cankerworm populations are identified for possible treatment the following spring. The proposed treatment plan and resource requirements for these pests are submitted annually to the Board of Supervisors for approval in February; the County may also be eligible for partial reimbursement for aerial treatment costs from the federal government assuming funding is available. Treatment is conducted in late April through early May before the gypsy moth and cankerworm can damage trees. Throughout the year, staff conducts public hearings, displays information at fairs and exhibits, and distributes brochures, educating Fairfax County communities about pest suppression methods and measures that they may take to alleviate potential forest pest population infestations.

The emergence of the emerald ash borer in Fairfax County was identified by VDACS in late 2003. In an effort to ensure that the insects did not spread any further, guidance was given by the USDA Animal Plant Health Inspection Service (APHIS) regarding eradication. Eradication efforts took place in spring 2004 before the adult borers emerged. Those efforts were coordinated among Fairfax County Forest Pest program staff, APHIS, and VDACS; and, federal funding for eradication efforts was provided to the State. Forest Pest program staff continued to assist in eradication efforts through monitoring and surveying of the treated area; however, County financial assistance in these efforts is not expected to have a significant impact on Fund 116 due to the relatively low emerald ash borer populations found in monitoring years 2005, 2006 and 2007, and potential financial assistance from the Commonwealth of Virginia.

It is noted that the size of pest populations for gypsy moths and cankerworms is cyclical. Populations will be high for a period of years, and then drop for a period, only to rise again. For example, in the early to mid 1990s, annual treatment requirements for the gypsy moth fluctuated from 3,000 to 45,000 acres. Gypsy moth populations have moderated in recent years. Since FY 2001 treatment acreage has fluctuated between 5,500 acres and zero acres annually with the average being 2,100 acres. Based on field surveys conducted in the fall of 2007, staff estimates that 10,000 acres will require treatment in FY 2008.

Cankerworm populations have also moderated in recent years. Treatment has not been necessary since 2003 and none is anticipated for FY 2008. The proposed FY 2009 budget plan provides capacity to treat 2,500 acres of gypsy moths and 2,500 acres for cankerworms, should the egg mass surveys conducted between August and January of that fiscal year indicate the need. Prior to treating, the confirmed number of acres requiring treatment will be presented to the Board of Supervisors for approval.

On average, County staff annually treats 2,100 acres to combat the gypsy moth infestations.

Disease-Carrying Insects Program

The West Nile virus (WNV) is transmitted from birds to humans through the bite of infected mosquitoes, and it continues to be a public health concern. The first sign of the virus in Fairfax County was in 2000 when a positive bird was detected, and subsequently it has been found in mosquitoes, horses and eventually in humans. To date there have been 21 human cases detected in the County (13 in FY 2003, three in FY 2004, one in FY 2005, zero in 2006, three in 2007 and one in 2008), with two fatalities, one occurring in FY 2003 and one in FY 2005.

In order to address the presence of emerging diseases, the County established a multi-agency mosquito surveillance and management committee and the Health Department secured contract services in 2002 to

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carry out specialized activities in avian (bird) and mosquito surveillance and mosquito control. In FY 2003, the County hired a medical entomologist to further develop and guide the WNV program. Currently the program consists of three major components: surveillance, control and outreach/education. Inter-jurisdictional cooperation is also a key component of the WNV program, allowing for coordination of surveillance and management activities on public lands and with surrounding jurisdictions.

Since the 2004 WNV season (May to October), avian and mosquito surveillance activities have been performed by County staff in lieu of contracted services. However, the contracted services have been retained for the more labor-intensive preemptive control activities that require a significant fleet of vehicles and specialized equipment. The County continues to proactively treat the storm water catch basins in an effort to reduce the population of *Culex* mosquitoes that transmit WNV. Catch basins are treated in several six week cycles from May through October. Treatment cycles totaling 115,000 catch basins are projected to ensure the aggressive suppression of the disease. Weather conditions are the principal factors that determine the number of catch basins that will be treated any given year. Inspection and larviciding activities are carried out in targeted areas of the County identified as significant mosquito breeding areas. A comprehensive larval surveillance program was carried out in FY 2005 and FY 2006 to evaluate the actual extent of breeding sites in the County. The cost per capita reflects the combined funding of West Nile virus activities provided under the Health Department (General Fund) and Fund 116, Integrated Pest Management Program.

As WNV is an emerging disease in the County, the response to the virus is relatively new and will be adjusted as time progresses. This has already been demonstrated by the adjustment of the timing of catch basin treatment cycles and larval surveillance program. Program activities will continue to be modified in order to better conform to new information and data as it becomes available, allowing the WNV program to have a more focused approach to managing WNV in the County.

The outreach and education component of the WNV program is aimed at increasing residents' awareness of actions that can be taken for self protection and reduction of potential mosquito breeding areas on private property. The program continues to produce and distribute outreach material in English, Chinese, Farsi, Korean, Spanish, Urdu and Vietnamese. In FY 2007, the program produced and printed a third edition 18-month calendar with complementary captions, facts, figures, important dates, and helpful reminders of things for readers to do around the home to manage mosquitoes and ticks and protect residents from mosquito and tick-borne diseases. General facts, local figures and brief descriptions of the County's efforts were included to educate the public about basic mosquito biology and inform them specifically about mosquitoes and West Nile virus in Fairfax County. Early in FY 2008 the program updated and printed four new brochures, replacing some of the old ones. All of the newly produced material is also posted on the Web.

A pilot tick surveillance program was added to the Disease Carrying Insects Program in 2005 and has continued on a yearly basis. The program involves the collection and identification of tick species in the County to determine their distribution and infection rate with Lyme disease, as well as an outreach and education component aimed at increasing public awareness of actions that can be taken for self protection. Outreach and education of ticks and tick-borne diseases was enhanced in FY 2007.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
The Health Department will continue to closely monitor a comprehensive in-house mosquito surveillance program, serving as the first indicator for the presence of the West Nile virus, its distribution throughout the County, the mosquito species involved in transmission, as well as the magnitude of infection rate of these mosquitoes.	☑	☑

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Fund 116
Integrated Pest Management Program

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
In cooperation with the Virginia Department of Health, a tick surveillance program will be continued to understand the magnitude of tick-borne disease in the County and define the areas of greatest risk. The program began as a pilot in FY 2005 and involves the identification and distribution of tick species in the County, and seeks to improve the level of community understanding for how Lyme disease is transmitted to residents of the County.	☑	☑
Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**
Continue to enhance the protection of forest cover in residential, public and urban environments of Fairfax County by continuing to eliminate dead trees and monitoring pests that contribute to forest infestation and safety. A healthy forest complex, in new and old neighborhoods, is critical in maintaining a quality of life that Fairfax County residents desire.	☑	☑
Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to utilize Integrated Pest Management (IPM) techniques for gypsy moth, emerald ash borer, and cankerworm control. IPM ensures that pesticide use is minimized and that residents are educated about alternative control options. Forest Pest Program staff monitors pest populations and determines the level of aerial pesticide application necessary, eliminating the need for individual homeowners to spray. The impact is that less spray material is delivered to an area because it is done in a controlled manner.	☑	☑
Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Continue to update and distribute an 18-month calendar that has proved successful as an outreach tool to educate the public about basic mosquito biology and provide specific information about mosquitoes and West Nile virus in the County.	☑	☑
Continue to enhance outreach campaign by conducting public meetings, promoting educational activities, and distributing materials on the Forest Pest and Disease Carrying Insects (DCI) programs. Public meetings help ensure that residents are aware of County treatment activities and that they have ample opportunity to provide input into the planning process. Activities involve interactive web pages, fair exhibits, and meetings tailored to citizens' informational needs. Educational materials for Forest Pest and DCI will be distributed in English and Spanish and will be disseminated through news releases, interviews, mailings, and public service announcements via several media outlets. In addition, DCI materials will be distributed in Chinese, Farsi, Korean, Urdu and Vietnamese.	☑	☑

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Fund 116
Integrated Pest Management Program

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures:				
Personnel Services	$823,878	$836,351	$836,351	$870,385
Operating Expenses	1,067,769	1,707,847	1,952,866	1,707,847
Capital Equipment	0	0	6,931	0
Total Expenditures	**$1,891,647**	**$2,544,198**	**$2,796,148**	**$2,578,232**

Summary by Program

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Forest Pest Program				
Authorized Positions/Staff Years				
Regular	7/ 7	7/ 7	7/ 7	7/ 7
Expenditures	**$790,763**	**$1,005,952**	**$1,005,952**	**$1,025,091**
Disease-Carrying Insects Program				
Authorized Positions/Staff Years				
Regular	3/ 3	3/ 3	3/ 3	3/ 3
Expenditures	**$1,100,884**	**$1,538,246**	**$1,790,196**	**$1,553,141**

Position Summary

	FOREST PEST PROGRAM		**DISEASE-CARRYING INSECTS PROGRAM**
1	Urban Forester III	1	Environmental Health Supervisor
3	Urban Foresters II	2	Environmental Health Specialists II
1	Urban Forester I		
1	Information Technology Technician III		
1	Administrative Assistant II		

TOTAL POSITIONS
10 Positions / 10.0 Staff Years

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$34,034**
  An increase of $34,034 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Carryover Adjustments** **($251,950)**
  A decrease of $251,950 is due to the carryover of $245,019 for one-time Operating Expenses and $6,931 for Capital Equipment as part of the *FY 2007 Carryover Review.*

Fund 116
Integrated Pest Management Program

Changes to <u>FY 2008 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the <u>FY 2008 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$251,950**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved encumbered funding of $251,950 in Operating Expenses and Capital Equipment for arborvirus prevention and program supplies which had been ordered but not yet received.

Key Performance Measures

Objectives

- To control the infestation of gypsy moths, cankerworms, and emerald ash borers through detection and abatement programs so that no more than 1 percent of the County tree cover is defoliated in a given year.

- To suppress the transmission of West Nile virus from infected mosquitoes to the human population, holding the number of human infections to no more than three.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Gypsy moth/cankerworm field surveys completed annually in areas known or suspected to be infested	3,200	3,200	4,000 / 3,200	4,000	4,000
Mosquito larvicide treatments of catch basins to control West Nile virus	92,920	113,117	125,000 / 101,118	115,000	115,000
Efficiency:					
Gypsy moth/cankerworm field surveys conducted per staff	800	800	1,000 / 800	1,000	1,000
West Nile virus program cost per capita (1)	$0.88	$1.05	$1.10 / $1.66	$1.63	$1.63
Service Quality:					
Percent of County households in gypsy moth and cankerworm treatment areas notified of abatement efforts	100%	100%	100% / 100%	100%	100%
Percent of targeted catch basin areas treated with mosquito larvicide within the scheduled timeframe	100%	100%	100% / 100%	100%	100%

Fund 116
Integrated Pest Management Program

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Outcome:					
Percent of County tree defoliation resulting from gypsy moth and cankerworm infestation	0%	0%	0% / 0%	1%	1%
Confirmed human cases of West Nile virus in Fairfax County, Fairfax City and Falls Church City as reported by VDH (2)	1	0	3 / 1	3	3

(1) Cost per capita in FY 2004, FY 2005, and FY 2006 was calculated by dividing the total WNV program budget by the service area population. Beginning in FY 2007, Cost per capita will be calculated based on estimated expenditures divided by the service area population.

(2) VDH = Virginia Department of Health

Performance Management Results

Forest Pest Program: Staff surveys for caterpillars and egg masses conducted in mid-summer and early fall of 2006, indicated that gypsy moth populations were increasing and some aerial treatment was necessary. To adequately address this increase, aerial treatment for the gypsy moth was 5000 acres in the spring of FY 2007. Surveys for the cankerworm completed this past winter indicated that no treatment was necessary during the spring. Defoliation surveys for both insects conducted in the summer of 2007 indicated that there were 89 acres of defoliation in Fairfax County during this timeframe.

Disease-Carrying Insects (DCI) Program: The goal of the DCI Program in FY 2009 is to continue to hold the number of human cases of West Nile virus (WNV) as reported by the Virginia Department of Health to no more than three cases.

WNV program costs are based on the number and size of treatment rounds in a given year, as well as education, outreach, and surveillance activities carried out in-house. Treatment rounds even though dependent on weather conditions remain relatively constant throughout the years, maintaining a relatively stable program cost. The total DCI program cost per capita was $1.66 in FY 2007. This was higher than the target of $1.10 per capita. The higher than anticipated costs were due to the need for aggressive larvicide and adulticide treatments in the Huntington area following the flood of June 2006 and increased surveillance and education activities in response to increased concern over Lyme disease. Cost per capita in future years may increase depending on environmental factors, insecticide treatments resulting from larval inspections and surveillance activities, as well as follow-up studies for the evaluation of the outreach program.

The pilot tick surveillance program initiated in late FY 2005 was expanded in FY 2007 in cooperation with the Virginia Department of Health. The objective of the pilot program is to understand the magnitude of tick-borne disease in the County and define the regions of greatest risk. The increased testing of ticks as the program expands is also expected to impact the cost per capita in future years.

Fund 116
Integrated Pest Management Program

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 116, Integrated Pest Management Program**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$2,570,650**	**$1,954,953**	**$3,072,756**	**$2,567,353**
Revenue:				
General Property Taxes	$2,172,013	$2,161,158	$2,161,158	$2,161,158
Interest on Investments[1]	186,740	129,587	129,587	129,587
State Reimbursement	35,000	0	0	0
Total Revenue	$2,393,753	$2,290,745	$2,290,745	$2,290,745
Total Available	**$4,964,403**	**$4,245,698**	**$5,363,501**	**$4,858,098**
Expenditures:				
Forest Pest Program	$790,763	$1,005,952	$1,005,952	$1,025,091
Disease-Carrying Insects Program	1,100,884	1,538,246	1,790,196	1,553,141
Total Expenditures	$1,891,647	$2,544,198	$2,796,148	$2,578,232
Total Disbursements	**$1,891,647**	**$2,544,198**	**$2,796,148**	**$2,578,232**
Ending Balance[2]	**$3,072,756**	**$1,701,500**	**$2,567,353**	**$2,279,866**
Tax Rate Per $100 of Assessed Value	**$0.001**	**$0.001**	**$0.001**	**$0.001**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $1,035 has been reflected as an increase to FY 2007 revenues to reflect earned interest in the appropriate fiscal year. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] Due to the cyclical nature of pest populations, the treatment requirements supported by this fund may fluctuate from year to year. Therefore, Ending Balances may also fluctuate depending on the level of treatment necessary to suppress gypsy moth, cankerworm, emerald ash borer or WNV-carrying mosquito populations in a given year.

Fund 118
Consolidated Community Funding Pool

Mission

To provide a pool of funds to be awarded on a competitive basis for human service programs offered by community-based agencies. The Department of Systems Management for Human Services (DSMHS) and the Department of Administration for Human Services (DAHS) have oversight responsibility for this funding pool.

Focus

The formation of the Consolidated Community Funding Pool (CCFP) began in FY 1997, when the Board of Supervisors' approved the development and the implementation of a competitive funding process to fund services best provided by community-based agencies and organizations. These organizations were formerly funded through a contribution or through a contract with an individual County agency. In accordance with the Board's direction, this process was operational in FY 1998 and was guided by the following goals:

- Provide support for services that are an integral part of the County's vision and strategic plan for human services;
- Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- Strengthen the community's capacity to provide human services to individuals and families in need through effective and efficient use of resources; and
- Help build public/private partnerships and improve coordination, especially within the human services regions of the County.

Fund 118 was established in FY 1998 to provide a budget mechanism for this funding process. In FY 2000, CDBG funding for community-based organizations was incorporated to form the CCFP.

The CCFP process reflects significant strides to improve services to County residents and to usher in a new era of strengthened relations between the County and community nonprofit and faith-based organizations. First, all programs funded through this process are required to develop and track program outcome measures. To aid agencies in meeting this requirement, the County has provided several performance measurement training opportunities for staff and volunteers from all interested community-based agencies. Second, the criteria used to evaluate the proposals explicitly encourage agencies to leverage County funding through strategies such as cash match from other non-County sources, in-kind services from volunteers or contributions from the business community and others. Third, the criteria encourage agencies to develop approaches which build community capacity and involve residents and the individuals and families in the neighborhoods being served. Fourth, the County has provided a nonprofit organizational development initiative to strengthen current and potential CCFP applicant organizations.

Continued efforts have been made to streamline the funding process for both County and community-based agencies. FY 2009 will be the tenth year of a consolidated process for setting priorities and awarding funds from both the CCFP and Community Development Block Grant (CDBG) processes.

FY 2009 initiatives will include:

- Continue utilization of the two-year contract awards cycle for agencies receiving funds through the CCFP.
- Provide ongoing technical assistance and contract management oversight and support to nonprofit recipients of CCFP funds.
- Promote approaches which build community capacity and leadership and the involvement of residents and, where feasible, the population being served in the targeted communities.

- Review documented service needs and demographic trends and continue to gather relevant information from public meetings, reports and studies, and data from County and nonprofit human service agencies.

The Board of Supervisors approved the Consolidated Community Funding Advisory Committee's (CCFAC) FY 2009/FY 2010 recommended priorities on July 9, 2007. A major responsibility of the CCFAC is to recommend funding priorities for the CCFP. The CCFAC maintains an ongoing process for the review and analysis of both data and community input that provides the information on which funding priority allocations are based. Community input processes include a variety of citizen and provider input activities conducted throughout the year around the County. Subsequent to the receipt and review of public comments, the CCFAC finalizes the funding priorities and forwards them to the Board of Supervisors for action.

FY 2009 is the first year of a new two-year funding cycle. The CCFAC has organized the FY 2009/FY 2010 funding priorities according to four areas, and adopted corresponding goal statements. The CCFAC also recommended, and the Board approved, target percentage ranges for each priority area for FY 2009/FY 2010, which are intended to be used as guidelines for applicants and for the citizen Selection Advisory Committee.

Priority Area	Goal	Target
Prevention	Families and individuals remain independent and have the tools and resources to prevent dependence.	15 – 25%
Crisis Intervention	Individuals and families in crisis receive sufficient help to move quickly back to self-sufficiency.	5 – 15%
Self-Sufficiency	Individuals and families attain self-sufficiency.	55 – 65%
Ongoing Assistance for Independent Living	People who have continuing and long-term needs achieve or maintain healthy, safe and independent lives to the maximum extent feasible.	5 – 15%

A Request for Proposal (RFP) was issued in the fall of 2007, utilizing these funding criteria as approved by the Board of Supervisors. Funds will be awarded for a two-year period on a competitive basis after a citizen Selection Advisory Committee has reviewed responses from all eligible community organizations to the RFP. The citizen Selection Advisory Committee will recommend two-year funding awards to the Board of Supervisors in April 2008. Once approved by the Board of Supervisors, the community organizations receiving funding in FY 2009 will be detailed in the FY 2009 Adopted Budget Plan. For a complete list of the FY 2008 allocations, please refer to the FY 2008 Adopted Budget Plan or the CCFP website at http://www.fairfaxcounty.gov/ccfp/funded/awardsfy08.html.

The Department of Systems Management for Human Services and the Department of Administration for Human Services have administrative oversight responsibility for the CCFP. Together with the Fairfax County Department of Housing and Community Development, the Department of Family Services and the Department of Community and Recreation Services, they are responsible for planning, implementation and oversight of all facets of the CCFP process.

Prior to FY 2000, the CCFP grant process and the CDBG process were similar activities that operated under different time frames, with separate application requirements and different evaluation criteria. With the December 1997 approval of the Board of Supervisors, these two processes were merged under the title of Consolidated Community Funding Pool. The CCFP is funded from federal CDBG funds for Targeted Public Services and Affordable Housing; federal Community Services Block Grant (CSBG) funds; and local Fairfax County General Funds. Although the process for setting priorities and awarding funds has been consolidated, Fund 118 contains only the local Fairfax County General Fund and CSBG portion of the funds. The federal CDBG funds remain in Fund 142, Community Development Block Grant, for grant accounting purposes. It should also be noted that the CSBG funding is not detailed separately from the General Fund Transfer. In FY 2009, these funding sources will provide $11,008,502 to community organizations. A breakdown of this funding is shown in the following table:

Fund 118
Consolidated Community Funding Pool

Funding Source	FY 2009 Advertised Budget
General Fund Transfer (includes estimated CSBG revenue to General Fund)	$8,970,687
CDBG (shown in Fund 142, CDBG)[1]	$2,037,815
Total CCFP	**$11,008,502**

[1] The Fund 142, CDBG award is currently an estimate and allocation of funding will be made as part of the *FY 2008 Carryover Review*.

Budget and Staff Resources

Agency Summary				
Category	**FY 2007 Actual**	**FY 2008 Adopted Budget Plan**	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
Expenditures:				
Operating Expenses	$8,131,998	$8,722,184	$8,961,987	$8,970,687
Total Expenditures	**$8,131,998**	**$8,722,184**	**$8,961,987**	**$8,970,687**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Performance and Leverage Requirements** **$249,918**
  An increase of $249,918, or 3 percent, in the General Fund Transfer is associated with performance and leverage requirements for nonprofit organizations, and provides additional funding to community organizations to meet human service needs in the County.

- **Carryover and Other Adjustments** **($241,218)**
  A decrease of $241,218 in Operating Expenses is associated with the carryover of $239,803 to complete and settle all FY 2007 Consolidated Community Funding Pool (CCFP) contracts for 16 projects. An additional decrease of $1,415 reflects a one-time appropriation of remaining fund balance in FY 2008.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$239,803**
  As part of the *FY 2007 Carryover Review*, $239,803 was added due to encumbered carryover. Encumbrances are required to be carried over to complete and settle all FY 2007 Consolidated Community Funding Pool (CCFP) contracts for 16 projects.

Fund 118
Consolidated Community Funding Pool

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 118, Consolidated Community Funding Pool**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$49,143**	**$1,415**	**$241,218**	**$0**
Transfer In:				
General Fund (001)	$8,324,073	$8,720,769	$8,720,769	$8,970,687
Total Transfer In	$8,324,073	$8,720,769	$8,720,769	$8,970,687
Total Available	**$8,373,216**	**$8,722,184**	**$8,961,987**	**$8,970,687**
Expenditures:				
Community Funding Pool Operating Expenses	$8,131,998	$8,722,184	$8,961,987	$8,970,687
Total Expenditures	$8,131,998	$8,722,184	$8,961,987	$8,970,687
Total Disbursements	**$8,131,998**	**$8,722,184**	**$8,961,987**	**$8,970,687**
Ending Balance[1]	**$241,218**	**$0**	**$0**	**$0**

[1] The FY 2008 Ending Balance decreases by more than 10 percent due to the projected expenditure of carryover funds to complete and settle all Consolidated Community Funding Pool (CCFP) contracts.

Documents Menu

Fund 119
Contributory Fund

Agency Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Expenditures:				
Operating Expenses	$13,281,501	$13,151,882	$13,251,882	$13,553,053
Total Expenditures	**$13,281,501**	**$13,151,882**	**$13,251,882**	**$13,553,053**

Contributory Overview

Fund 119, Contributory Fund, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. Funding for these organizations was previously included in the General Fund under Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are not in support of direct County operations, the use of direct expenditures from the General Fund distorts the cost of County operations. Therefore, a separate fund was established to show the General Fund support of these organizations in the form of a transfer, rather than as a direct expenditure. FY 2009 funding totals $13,553,053 and reflects an increase of $301,171 or 2.3 percent over the *FY 2008 Revised Budget Plan* funding level of $13,251,882. The required Transfer In from the General Fund is $13,553,053. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory agency positions are not part of the County merit system and funding for all contributory agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 118, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, requiring designated agencies to accurately describe the level and quality of services provided to County residents, as well as the overall financial strength and stability of the County's contributory agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2009 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The chart on the following pages summarizes the FY 2009 funding for the various contributory organizations.

Fund 119
Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Legislative-Executive Functions/Central Service Agencies:				
Dulles Area Transportation Association	$9,000	$9,000	$9,000	$9,000
Metropolitan Washington Council of Governments	838,706	868,217	868,217	894,309
National Association of Counties	19,054	20,259	20,259	21,272
Northern Virginia Regional Commission	552,769	562,739	562,739	561,079
Northern Virginia Transportation Commission	174,674	175,638	175,638	177,574
Public Technology Incorporated	20,000	20,000	20,000	20,000
Virginia Association of Counties	204,420	208,500	208,500	228,099
Alliance for Innovation	6,000	6,000	6,000	6,000
Virginia Institute of Government	20,000	20,000	20,000	20,000
Washington Airports Task Force	40,500	40,500	40,500	40,500
Subtotal Legislative-Executive	**$1,885,123**	**$1,930,853**	**$1,930,853**	**$1,977,833**
Public Safety:				
NOVARIS	$403,568	$159,321	$159,321	$22,551
Partnership For Youth	50,000	50,000	50,000	50,000
Subtotal Public Safety	**$453,568**	**$209,321**	**$209,321**	**$72,551**
Health and Welfare:				
GMU Law and Mental Illness Clinic	$51,678	$51,678	$51,678	$51,678
Health Systems Agency of Northern Virginia	86,750	86,750	86,750	86,750
Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence	1,076,083	1,396,691	1,396,691	1,573,880
Volunteer Fairfax	302,247	305,247	305,247	305,247
Subtotal Health and Welfare	**$1,516,758**	**$1,840,366**	**$1,840,366**	**$2,017,555**
Parks, Recreation and Cultural:				
Arts Council of Fairfax County	$216,606	$220,602	$220,602	$225,008
Arts Council of Fairfax County - Arts Groups Grants	120,000	120,000	120,000	120,000
Challenge Grant Funding Pool for the Arts	550,000	550,000	550,000	550,000
Dulles Air and Space Museum	240,000	240,000	240,000	240,000
Fairfax Symphony Orchestra	265,723	278,613	278,613	292,300
Fort Belvoir Army Museum	240,000	240,000	240,000	240,000
Lorton Arts Foundation	1,000,000	1,000,000	1,000,000	1,000,000
Northern Virginia Regional Park Authority	2,035,315	2,076,143	2,076,143	2,084,140
Pentagon Memorial Fund	0	0	100,000	0
Reston Historic Trust	20,000	20,000	20,000	20,000
Claude Moore Colonial Farm	31,500	31,500	31,500	31,500
Town of Vienna Teen Center	40,000	40,000	40,000	40,000
Virginia Opera Company	25,000	25,000	25,000	25,000
Wolf Trap Foundation for the Performing Arts	125,000	125,000	125,000	125,000
Subtotal Parks, Recreation & Cultural	**$4,909,144**	**$4,966,858**	**$5,066,858**	**$4,992,948**

Documents Menu

Fund 119
Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Community Development:				
Architectural Review Board	$3,500	$3,500	$3,500	$3,500
Celebrate Fairfax, Incorporated	27,854	28,289	28,289	29,258
Center for Chesapeake Communities	0	0	0	36,000
Commission for Women	6,916	6,916	6,916	6,916
Convention and Visitors Corporation	3,016,323	2,717,701	2,717,701	2,853,586
Earth Sangha	0	0	0	20,000
Fairfax County History Commission	26,022	26,022	26,022	26,022
Fairfax ReLeaf	0	0	0	52,000
Greater Reston Incubator	30,000	30,000	30,000	30,000
Northern Virginia Community College	94,196	93,733	93,733	92,200
Northern Virginia Conservation Trust	266,380	275,437	275,437	282,047
Northern Virginia Soil and Water Conservation District	514,917	470,263	470,263	496,459
Northern Virginia 4-H Educational Center	25,000	25,000	25,000	25,000
Occoquan Watershed Monitoring Program	106,635	113,787	113,787	120,565
OpenDoor Housing Fund	32,016	32,874	32,874	32,890
Police and Fire World Games	25,000	0	0	0
Southeast Fairfax Development Corporation	190,550	198,363	198,363	203,124
VPI/UVA Education Center	50,000	50,000	50,000	50,000
Women's Center of Northern Virginia	29,942	29,942	29,942	29,942
Washington Area Housing Partnership	4,000	0	0	0
Wildlife Rescue League	10,000	10,000	10,000	10,000
Subtotal Community Development	**$4,459,251**	**$4,111,827**	**$4,111,827**	**$4,399,509**
Nondepartmental:				
Fairfax Public Law Library	$57,657	$92,657	$92,657	$92,657
Subtotal Nondepartmental	**$57,657**	**$92,657**	**$92,657**	**$92,657**
Total County Contributions	**$13,281,501**	**$13,151,882**	**$13,251,882**	**$13,553,053**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- The Legislative-Executive Functions/Central Service Agencies program area increases $46,980 or 2.4 percent for several organizations based on per capita requirements and adjusted County population figures for which population is cited and used in the calculation. This increase is primarily attributable to the Metropolitan Washington Council of Governments (MWCOG) contribution, which increases $26,092 or 3.0 percent due to an increase in the FY 2009 per capita rate; an increase of $19,599 or 9.4 percent associated with a dues increase for the Virginia Association of Counties (VACo) based on a higher per capita rate; an increase of $1,936 or 1.1 percent for the Northern Virginia Transportation Commission (NVTC) based on the share of revenue to be received by NVTC on behalf of the County; and an increase of $1,013 or 5.0 percent for a projected dues increase for the National Association of Counties (NACo). These increases are partially offset by a decrease of $1,660 or 0.3 percent for the Northern Virginia Regional Commission (NVRC), based on a County population estimate which is slightly reduced from the previous year's estimate. It should be noted that population, as determined by the County's own Urban Development Information System (UDIS), maintained by the Fairfax County Department of Systems Management for Human Services, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions.

- The Public Safety program area decreases $136,770 or 65.3 percent due to a reduction in the County's share for the Northern Virginia Regional Identification System (NOVARIS) as a result of decreased lease and maintenance requirements based on obligations that have been met. Fairfax County's FY 2009 contribution to NOVARIS totals $22,551 and consists of $20,526, for the County's annual share of costs associated with operations and upgrades of NOVARIS and $2,025 in funding for lease agreements and other costs associated with equipment that is specific to Fairfax County operations.

- The Health and Welfare program area increases $177,189 or 9.6 percent due to an increase for the Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence, known collectively as Birmingham Green. The increase for Birmingham Green is mainly attributable to budgeting for full-year costs associated with the completed construction of the new expanded assisted living facility projected to open in winter 2008, as well as per diem increases of 2.4 percent in the subsidy rate for the Adult Care Residence, from $62.50 per day to $64.00 per day, and 8.3 percent for the Nursing Facility, from $24.00 per day to $26.00 per day based on higher labor costs, as well as increases in food, lab and therapy services, medical supplies and utility costs.

- The Parks, Recreation and Cultural program area decreases $73,910 or 1.5 percent due to a decrease of $100,000 for the Pentagon Memorial Fund, which was provided by the Board of Supervisors as a one-time contribution for the organization in FY 2008. The decrease is partially offset by increases of $13,687 or 4.9 percent for the Fairfax Symphony Orchestra, which has historically received a Personnel Services adjustment; $7,997 or 0.4 percent for the Northern Virginia Regional Park Authority to support the County's annual per capita contribution; and $4,406 or 2.0 percent for the Fairfax County Arts Council, which also receives a Personnel Services adjustment.

- The Community Development program area increases $287,682 or 7.0 percent over the *FY 2008 Revised Budget Plan* due to an increase of $135,885 or 5.0 percent for the Convention and Visitors Corporation based on projected transient occupancy tax revenue for FY 2009; an increase of $26,196 or 5.6 percent for the Northern Virginia Soil and Water Conservation District due to a Personnel Services adjustment; an increase of $6,778 or 6.0 percent for the Occoquan Watershed Monitoring Program based on Fairfax County's share of the cost; an increase of $6,610 or 2.4 percent for the Northern Virginia Conservation Trust based on increases to the Consumer Price Index (CPI); an increase of $4,761 or 2.4 percent for the Southeast Fairfax Development Corporation due to CPI increases; an increase of $969 or 3.4 percent for Celebrate Fairfax Inc. based on the collection and disposal of waste for the annual Fairfax Fair and an increase of $16 or 0.1 percent for the OpenDoor Housing Funding – formerly known as the Washington Area Housing Trust Fund – to support the County's annual per capita contribution. In addition, at the direction of the Board of Supervisors, three new agencies are designated as contributory agencies. The three new contributory agencies are Fairfax ReLeaf, which is provided funding of $52,000; the Center for Chesapeake Communities which is provided funding of $36,000; and Earth Sangha, which is provided funding of $20,000. These increases are partially offset by a decrease of $1,533 or 1.6 percent for the Northern Virginia Community College primarily due to shifts in population among the contributing jurisdictions.

- The Nondepartmental Program area funding includes $92,657 for the Fairfax Public Law Library, which is consistent with the FY 2008 contribution.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$100,000**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved a one-time expenditure increase of $100,000 for the County's support of a Pentagon Memorial in honor of the victims of September 11, 2001.

Fund 119
Contributory Fund

FY 2009 Advertised Budget Plan Contributions

Legislative-Executive Functions/Central Service Agencies:

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Dulles Area Transportation Association	$9,000	$9,000	$9,000	$9,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501(c)(3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including the Route 28, Route 50, Route 7 and Dulles Corridor (the Greater Dulles Area). Its membership is comprised of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the towns of Herndon and Leesburg; senior executives of the Metropolitan Washington Area Airports (MWAA) and the Washington Metropolitan Area Transit Authority (WMATA); and other employer firms, property owners and business professionals, with membership open to all. The Board of Supervisors approved the first contribution for DATA in the FY 1993 budget.

DATA currently has over 100 members; 50 are dues-paying individuals corporations and businesses, 10 are dues-paying governmental or quasi-governmental organizations, and the remainder are non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues but allow similar memberships in their organizations.

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area, as well as generating solutions to meet them. In Calendar Year 2007, DATA planned and conducted transportation seminars in support of efforts to improve transportation in the greater Dulles area in conjunction with regional members of the Commonwealth Transportation Board and other local governing bodies. During Calendar Year 2008, DATA will continue several activities, including conducting transit-oriented development seminars to improve understanding of the concept by citizens and businesses in the region. Other programs will emphasize congestion management and mobility approaches including heavy and light rail, bus rapid transit, and highway improvements and the effects of green house gases and climate change will be explored. DATA staff will also work with the County's Department of Transportation to execute targeted projects aimed at raising employer and citizen awareness of the challenges and possible solutions to traffic congestion in the region.

An amount of $9,000 is funded for DATA for FY 2009, which is consistent with the *FY 2008 Revised Budget Plan.*

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Metropolitan Washington Council of Governments	$838,706	$868,217	$868,217	$894,309

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 20 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, contributed services, special contributions (fees for services) and local government contributions.

Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The COG Board of Directors' Finance Committee endorsed a recommendation by the Executive Director to increase the FY 2009 per capita rate from $0.63977 to $0.65721 for member contributions. This is an increase of 2.7 percent, or half of the 5.5 percent increase in the annual CPI-U for the Washington-Baltimore-DC-MD-VA-WV area for calendar year 2006.

The FY 2009 Administrative Contribution totals $720,514 and is an increase of $19,119 or 2.7 percent over the *FY 2008 Revised Budget Plan* amount of $701,395. COG calculates each jurisdiction's share based on the region's estimated population. The total FY 2009 County contribution to COG is $1,159,545. In addition to the Administrative Contribution of $720,514 and Special Contributions of $173,795 ($138,546 for the Regional Environmental Fund and $35,249 for Water Resources), for a total Fund 119 contribution of $894,309, an amount of $24,950 is budgeted in Fund 114, I-95 Refuse Disposal, and $240,286 ($216,533 for Water Resource Planning and $23,753 for Blue Plains Users) is budgeted in Fund 401, Sewer Operation Maintenance Fund - Wastewater Management.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
National Association of Counties	$19,054	$20,259	$20,259	$21,272

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, energy, environment, housing and land use, among others.

An amount of $21,272 is included for FY 2009 dues, which is an increase of $1,013 or 5.0 percent over the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Northern Virginia Regional Commission	$552,769	$562,739	$562,739	$561,079

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally-executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "...to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services."

NVRC's policies and programs are established by a 25-member Board of Commissioners composed entirely of elected council and board members of NVRC's 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly.

NVRC serves as a neutral forum for decision-making; provides member governments with the information and analyses necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC's services are divided into regional policy programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

Fund 119
Contributory Fund

The total FY 2009 Fairfax County contribution of $561,079 is a decrease of $1,660 or 0.3 percent from the *FY 2008 Revised Budget Plan* of $562,739. This amount provides for the annual contribution of $497,304, as well as special contributions of $45,961 to support the Occoquan Watershed Management Program and $17,814 for the Four-Mile Run Watershed Management Program. Consistent with the previous two fiscal years, NVRC is holding the per capita rate at $0.50 for FY 2009. As a result, the decrease is attributable to a slight population decline based on the population estimates generated by the Weldon Cooper Center for Public Service. An additional $8,085 for the Regional Waste Reduction Program is budgeted in Fund 114, I-95 Refuse Disposal.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Northern Virginia Transportation Commission	$174,674	$175,638	$175,638	$177,574

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Metro Board.

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of state aid received from NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas including such variables as Metro construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as state aid, interest earned and project chargebacks have been applied.

The NVTC projected expenditure base for FY 2009 is $1,221,880, an increase of $23,530 or 2.0 percent over the FY 2008 Budget of $1,198,350. Fairfax County's contribution will increase based on its share of revenue received by NVTC on behalf of the County. The total FY 2009 Fairfax County funding for this agency is $177,574, an increase of $1,936 or 1.1 percent over the *FY 2008 Revised Budget Plan* of $175,638.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Public Technology Incorporated	$20,000	$20,000	$20,000	$20,000

Public Technology Incorporated (PTI) is the nonprofit, membership-based technology research, development and commercialization organization for all cities and counties in the United States. As the only technology organization created by and for cities and counties, PTI works with a core network of leading local government officials – the PTI membership – to identify opportunities for technology research, share best practices, offer consultancies and pilot demonstrations, promote technology development initiatives, and develop educational programming. Officials from PTI's member governments participate in councils and forums that address specific technology areas. Through a corporate partner program with leading technology companies and partnerships with federal agencies and other governmental organizations, PTI shares information about these activities, as well as the expertise of its members with the broader audience of thousands of cities and counties across the United States.

An amount of $20,000 is included for County membership in PTI based on population, which is consistent with the amount in the *FY 2008 Revised Budget Plan*.

Fund 119
Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Virginia Association of Counties	$204,420	$208,500	$208,500	$228,099

The Virginia Association of Counties (VACo) is an organization dedicated to improving county government in the Commonwealth of Virginia. To accomplish this goal, the association represents Virginia counties regarding state legislation that would have an impact on them. The association also produces conferences, publications and programs designed to improve county government and to keep county officials informed about recent developments in the state, as well as across the nation.

The FY 2009 Fairfax County contribution to VACo is $228,099, an increase of $19,599 or 9.4 percent over the *FY 2008 Revised Budget Plan* of $208,500 due to an increase of the proposed FY 2009 per capita rate from $0.20 to $0.22 for member contributions. It is anticipated that the governing board of VACo will approve that organization's final FY 2009 budget in May 2008.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Alliance for Innovation	$6,000	$6,000	$6,000	$6,000

The Alliance for Innovation – formerly known as the Virginia Innovation Group – is part of the Innovation Groups (IG), a network of local government professionals seeking innovation and governmental excellence. IG, now in its 29th year of service, provides a national forum for those seeking to innovate and learn new approaches to providing public service. IG's purpose is to assist local governments to build and sustain the capacity to be innovative. It provides an 'organizational' membership, meaning that everyone at every level in member jurisdictions can utilize its services. These include an online document library, research inquiry service, national and regional networking opportunities, training and other learning events, two annual conferences, research and publications. Recently IG, the International City/County Management Association and Arizona State University founded the Alliance for Innovation to assist local governments across the country by identifying the major forces that will drive local government in the future; responding to those forces by identifying and accelerating innovations; identifying and documenting best practices; and reducing the time from when an innovation is identified to when it becomes practice.

During the development of the FY 1999 budget, $5,000 was first included for membership dues to the Alliance for Innovation for Fairfax County's share of costs based on population category. For FY 2009, these membership dues are $6,000, which is consistent with the *FY 2008 Revised Budget Plan* amount.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Virginia Institute of Government	$20,000	$20,000	$20,000	$20,000

The Virginia Institute of Government was created by an act of the General Assembly in 1994, and is a nonprofit organization funded half by the Commonwealth of Virginia and half by local government membership contributions. It is part of the University of Virginia and its Weldon Cooper Center for Public Service. Local governments that join the Institute make annual contributions based on membership. While the Institute began with 60 members, it now has a roster of 225 Virginia member localities. The Institute operates with an advisory board of 18 members, each appointed for a single two-year term. It is made up of an equal number of members from the state's legislative and executive branches, as well as local governments.

Fund 119
Contributory Fund

The Institute is an ongoing informal gathering of organizational development staff from Virginia localities established to exchange ideas and strategies for developing high-performance governments and to help the Institute identify areas of needed assistance. Work products of the Virginia Institute of Government encompass four main areas: training, technical assistance, electronic information services, and select research projects. The Institute also provides staff support to certain state legislative and study committees.

The total Fairfax County FY 2009 funding for this agency is $20,000, which is consistent with the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Washington Airports Task Force	$40,500	$40,500	$40,500	$40,500

The Commonwealth of Virginia, Fairfax County and the private sector support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington Airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs. Both Dulles and National Airports continue their significant impact on Fairfax County's economy. The distribution of local direct tax impact from Dulles and National for Fairfax County in 2005 was in excess of $20 million.

Total Fairfax County funding included for this agency for FY 2009 is $40,500, which is consistent with the *FY 2008 Revised Budget Plan*. Fairfax County's FY 2009 contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate Air Traffic Control, Homeland Security and Customs support services from the federal government; and support the Metropolitan Washington Airports Authority's Capital Development.

Subtotal Legislative-Executive	**$1,885,123**	**$1,930,853**	**$1,930,853**	**$1,977,833**

Public Safety:

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
NOVARIS	$403,568	$159,321	$159,321	$22,551

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database. A new Automated Fingerprint Identification System (AFIS) was installed in FY 2007 that has enhanced technologies, including palm print and biometric recognition capabilities. Funding of $8.65 million was secured through an Urban Areas Security Initiative grant to cover the cost of AFIS system replacements for the National Capital Region, including NOVARIS, the District of Columbia, as well as Prince George's County and Montgomery County.

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Contributory Fund

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. In FY 2008, Montgomery and Prince George's counties no longer participate in NOVARIS as those jurisdictions have joined a Maryland regional fingerprint system. However, Loudoun County and the Virginia State Police joined NOVARIS in FY 2008. The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

The total Fairfax County FY 2009 contribution of $22,551 is a decrease of $136,770 or 85.8 percent from the *FY 2008 Revised Budget Plan* amount of $159,321. The contribution consists of $20,526, which represents the County's annual share of costs associated with operations and upgrades of NOVARIS and $2,025 in funding for lease agreements and other costs associated with equipment that is specific to Fairfax County operations. The decrease is due to reduced lease and maintenance requirements based on obligations that have been met, as well as the receipt of additional UASI grant funding in FY 2008 to cover AFIS maintenance.

Fairfax County	**FY 2007 Actual**	**FY 2008 Adopted Budget Plan**	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
Partnership For Youth	$50,000	$50,000	$50,000	$50,000

The Board of Supervisors first approved funding of $50,000 for the Partnership for Youth's mentoring program in FY 2000. The Fairfax Partnership on Youth was created in 1997 as an outgrowth of the Community Initiative to Reduce Youth Violence (CIRYV). Its mission is to bring the community together to reduce youth violence and promote positive youth development. This agency seeks to reduce youth violence by facilitating a forum for public and private providers to collaborate, evaluate and create programs, activities and services to better integrate activities, fill gaps and avoid duplication of efforts in the provision of services to youth in the community.

Among the types of initiatives undertaken by the Partnership for Youth include coordination of the Fairfax Mentoring Partnership; provision of the Support on Suspension (S.O.S.) effort, a voluntary community-based program designed to provide students in grades 6-12 with an opportunity to stay abreast of academic work while out of school due to suspension; the Fairfax County After-School Network for middle school-aged youth to minimize involvement in violence or other risky behaviors; assistance to the County on youth survey analysis; youth services information to provide the community with needed resources; advocacy for youth on issues affecting them; and the Youth Suicide and Depression Prevention Task Force to study and reduce risk factors for young people.

The Fairfax County contribution for FY 2009 of $50,000 is consistent with the *FY 2008 Revised Budget Plan* and will be used to supplement funds received from the Commonwealth of Virginia, as well as corporate and other private funding sources.

Subtotal Public Safety	**$453,568**	**$209,321**	**$209,321**	**$72,551**

Fund 119
Contributory Fund

Health and Welfare:

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
GMU Law and Mental Illness Clinic	$51,678	$51,678	$51,678	$51,678

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of $51,678 for the George Mason University (GMU) Law and Mental Illness Clinic. In commitment proceedings, the individual against whom the commitment proceeding is brought is invariably represented by appointed counsel, while the family petitioning is rarely represented and is generally not familiar with the rules of evidence or the information required to persuade a judge to order commitment for the individual in severe mental distress. Each County resident who uses this program is assigned a supervising attorney, a third-year law student and a second-year law student to provide legal services. The supervising attorney oversees the general representation and is available to assist the students. The third-year law student acts as the petitioner's advocate, while the second-year student provides paralegal assistance for the third-year student in preparing for the commitment hearing.

The total Fairfax County FY 2009 funding for this agency is $51,678, which is consistent with the *FY 2008 Revised Budget Plan*. This funding addresses the part-time salaries of one supervising attorney and two part-time assistant supervising attorneys who work with second- and third-year law students from George Mason University Law School. Their salaries total $43,678, while the remaining $8,000 is for indirect costs to the University.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Health Systems Agency of Northern Virginia	$86,750	$86,750	$86,750	$86,750

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA promotes and assists in community-oriented planning among and within local health care systems, documents and evaluates the need for new services in the region, and reviews health service and facility capital expenditure proposals subject to certificate of public need regulation filed by health service provider organizations in the region. Member jurisdictions include the counties of Fairfax, Arlington, Loudoun and Prince William, as well as the cities of Fairfax, Alexandria, Manassas and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.

The Health Systems Agency established a per capita contribution standard of $0.10 over ten years ago. Although Fairfax County has grown significantly in population since that time, the Health Systems Agency's local jurisdiction contribution requests have remained constant due to contributions from other sources. In FY 2009, revenue of $549,936 is projected to be received from four sources: the Virginia Department of Health, $91,300 or 16.6 percent; grants and contracts, $249,500 or 45.4 percent; local government contributions, $185,600 or 33.7 percent; and interest earnings and miscellaneous income of $23,536 or 4.3 percent. In FY 2009, Fairfax County is the largest local government contributor, providing $86,750 or 46.7 percent of the support received from the local government units.

The FY 2009 Fairfax County funding amount for the Health Systems Agency is $86,750, which is the same level as the *FY 2008 Revised Budget Plan.*

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Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence	$1,076,083	$1,396,691	$1,396,691	$1,573,880

The counties of Fairfax, Fauquier, Loudoun and Prince William, as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission, which operates a long-term healthcare facility with 180 beds that opened in May 1991 known as the Northern Virginia Healthcare Center (Nursing Facility). The Northern Virginia Healthcare Center provides nursing care on a 24-hour basis, which includes professional observation, administration of medications and physician-prescribed treatments. Other services include special diets, recreational activities, physical and occupational therapy, and arrangements for physician, laboratory and radiology services.

The nursing facility is adjacent to the adult care residence, which is operated through an agreement with Birmingham Green Adult Care Residence. This 64-bed facility is also under the auspices of the Commission. This facility primarily provides room and board, along with assistance in activities of daily living for the aged and homeless. Nursing consultation is available and medical services are arranged either through the staff of the nursing home or other community services. Residents are admitted based on sponsorship by their jurisdiction's Public Welfare/Social Services Department. The adult care residence is a shelter for the aged and homeless who are indigent but self-sufficient, mobile and independent in their activities. The combined facilities are commonly known as Birmingham Green.

Construction of a 92-unit facility that will replace the original 64-bed adult care residence began in early FY 2007. Financing for the new facility was primarily provided through the U.S. Department of Housing and Urban Development. The new apartment-style facility will provide an additional 28 beds for adult care residents. It is anticipated that this expansion is projected to open in winter 2008.

Operating costs for the facility are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize the home on a user formula basis. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents at the home. Each jurisdiction’s FY 2009 contribution is based on a projected increase in the bed utilization rate due to the first full year of operations for the newly expanded assisted living facility.

The total FY 2009 Fairfax County recommended funding for these facilities is $1,573,880, which is an increase of $177,189 or 12.7 percent over the *FY 2008 Revised Budget Plan*. This is primarily due to an increase in the number of assisted living beds available to Fairfax County from 26 to 30, as well as per diem increases of 2.4 percent in the subsidy rate for the adult care residence, from $62.50 per day to $64.00 per day, and 8.3 percent for the nursing facility, from $24.00 per day to $26.00 per day based on higher labor costs, as well as increases in food related expenses.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Volunteer Fairfax	$302,247	$305,247	$305,247	$305,247

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 700 nonprofit agencies by mobilizing people and other resources to improve the community. Its primary goals are: to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens’ direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public's awareness of both the need for and the benefits of volunteer service to the community. The scope of the center's work also includes active participation in emergency preparedness activities and coordination through its support of the Citizen Corps, the County's Emergency Management Coordinating Council and Emergency Operations Center, the Northern Virginia Voluntary Organizations Active in Disaster, and the Metro Coalition of Volunteer Centers.

As part of the FY 2008 Adopted Budget Plan, the Board of Supervisors increased the County's contribution to this organization by $3,000 to $305,247 to address the loss of in-kind hosting of the Citizen Corps Council Web site and database.

The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution, Fairfax County provides in-kind office space to the center at 10530 Page Avenue, the value of which is estimated to be $53,000. The Fairfax County FY 2009 funding amount for this agency is $305,247, which is consistent with the *FY 2008 Revised Budget Plan* level.

Subtotal Health and Welfare	**$1,516,758**	**$1,840,366**	**$1,840,366**	**$2,017,555**

Parks, Recreation and Cultural:

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Arts Council of Fairfax County	$216,606	$220,602	$220,602	$225,008

Established in 1964, the Arts Council of Fairfax County is a private, nonprofit organization whose goals are to encourage, coordinate, develop and meet the needs of County residents and organizations for cultural programs. It develops and maintains a broad range of visual and performing arts programs designed to contribute to the growth of an integrated area-wide cultural community. It also supports and encourages the development of local artists and organizations by providing opportunities to reach new audiences through participation in Arts Council-sponsored activities.

The FY 2009 Fairfax County contribution of $225,008 for this agency is an increase of $4,406 or 2.0 percent over the *FY 2008 Revised Budget Plan* of $220,602 in order to fund the County's share of salary adjustments. The County's contribution represents 23.3 percent of the total projected revenue of $966,173. Other revenue sources include program fees, $425,000; the Fairfax County Arts Group funding, $120,000; the Virginia Commission Challenge Grant, $51,065; contributions and other grants, $50,000; video production, $30,000; equipment/space rental, $25,000; the membership fees, $20,000; interest, $15,000; Virginia Commission Government Grant, $5,000; and other miscellaneous charges, $100. In addition, as noted below, additional funding of $550,000 for a Challenge Arts Grant program is recommended as part of the FY 2009 Advertised Budget Plan.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Arts Council of Fairfax County - Arts Groups Grants	$120,000	$120,000	$120,000	$120,000

In 1980, the Arts Council Advisory Panel was established to institute a grant system for County arts organizations. The Advisory Panel is the official entity established by the Arts Council for evaluating and ranking all art requests for funds, support services and facilities support from the Fairfax County government. This panel reviews all applications from local arts organizations, and based on eligibility and evaluating criteria, makes recommendations to the County Board of Supervisors for approving grants. It also encourages County arts organizations to seek contributions from a wide range of sources.

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Contributory Fund

The total FY 2009 funding included for the Arts Council of Fairfax County - Arts Groups Grants is $120,000, which is consistent with the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Challenge Grant Funding Pool for the Arts	$550,000	$550,000	$550,000	$550,000

As part of their deliberations on the FY 2007 Adopted Budget Plan, the Board of Supervisors included funding of $550,000 for the establishment of a Challenge Grant Funding Pool for the Arts to be administered by the Council on the Arts. Funding of $500,000 is available on a competitive basis to community arts organizations, with $50,000 to support administrative costs of the Arts Council of Fairfax County.

The Challenge Grant Funding Pool is intended as a means to further leverage private funding and enable the arts to continue to flourish in the County. The grants are intended to leverage private funds by requiring a 2:1 dollar match. Funding will support arts in public spaces, as well as the performing arts.

The total FY 2009 funding included for the Challenge Grant Funding Pool for the Arts is $550,000, which is consistent with the *FY 2008 Revised Budget Plan.*

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Dulles Air and Space Museum	$240,000	$240,000	$240,000	$240,000

Fairfax County made its first contribution to the Udvar-Hazy Center of the Smithsonian Institute's Dulles Air and Space Museum in FY 2000 and has provided a total of $2,340,000 through FY 2008. Since the museum opened in December 2003, over 4.7 million people have visited the center, which brings income to the area. A sample showed that nearly 9 percent of visitors to this facility come from abroad, while 46 percent of the domestic audience drove over 100 miles to visit the center. This translates into overnight stays in the region, with the increased likelihood of visits to other nearby attractions.

Education is a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students, particularly those from Fairfax County. The goal is to teach young people about America's aviation and space heritage, and emphasize the importance of technology.

The FY 2009 funding included for the Dulles Air and Space Museum is $240,000, which is consistent with the *FY 2008 Revised Budget Plan*. The County's FY 2009 contribution will support the construction of Phase II of the Center, which will include the Restoration Hangar, the Archives and Collections Processing Center, and the Collections Storage area. To date, over $37.5 million has been secured to complete Phase II.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Fairfax Symphony Orchestra	$265,723	$278,613	$278,613	$292,300

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization chartered by the Virginia State Commission in 1966. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic and ensemble music. The orchestra sponsors a variety of programs, including its own concert series, programs in the public schools, master classes for young music students, chamber orchestra for young adults, and the special music collection in the Fairfax County Public Library.

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The County's contribution to the FSO supports all facets of the orchestra – Masterworks concerts, educational outreach and special concerts. In addition, County support will allow the orchestra to continue its valuable partnership with the Fairfax County Public Schools and the Fairfax County Park Authority to provide music literacy and outreach programs in FY 2009.

Funding of $292,300 is included for the FSO, which is an increase of $13,687 or 4.9 percent over the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Fort Belvoir Army Museum	$240,000	$240,000	$240,000	$240,000

During adoption of the FY 2005 Budget, the Board of Supervisors approved funding of $240,000 to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The capital campaign to raise $200 million in private funds has been underway, managed by the Army Historical Foundation, a nonprofit organization dedicated to preserving the Army's heritage. The museum is expected to draw approximately 740,000 visitors annually when it opens. The museum will feature unique educational programs and resources in the areas of technology, history, geography, political science, engineering and civics for students of all ages. The opening date is now tentatively set for June 14, 2013, a year later than previously anticipated during the FY 2008 budget process.

All of the branches of the military either already have a centralized museum, or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps opened its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County in November 2006. A County contribution of $240,000 has been included for the U.S. Army Museum for FY 2009, which is the same level as FY 2008.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Lorton Arts Foundation	$1,000,000	$1,000,000	$1,000,000	$1,000,000

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved $500,000 to support the Lorton Arts Foundation (LAF) financing and capital renewal plan for operation of a center for the arts at the former Lorton Prison site. The Board had previously approved the negotiation of a lease of the former prison site with the Foundation, which proposed to use funds generated by leasing the various facilities to individual artists and performing arts groups. The Foundation's plan includes public restaurants, residential facilities for artists in residence, and a prison museum in addition to artist studios and a small theater.

Initially LAF believed that the project would be self-sustaining and could operate without additional resources from the County. However, after subsequent review and financial analysis by outside consultants knowledgeable in the creation and operation of facilities of this type, LAF found an underwriter willing to undertake financing of the renovations, but determined that County support would be needed during the first few years of renovation and operational start-up. LAF requested that Fairfax County provide $1,000,000 annually as maintenance support. They also requested that the County agree to lease back a portion of the rental space if other tenants are not available, for a timeframe and lease rate to be negotiated between the County and LAF. The lease will provide for reducing or eliminating the County's cash support commensurate with the Foundation's ability to become self-sustaining.

Subsequent contributions are dependent on continuing fund-raising efforts which are evaluated each year. Funding of $1,000,000 was approved by the Board of Supervisors as part of the *FY 2006 Third Quarter Review* for the County's FY 2007 contribution. Funding of $1,000,000 is included for FY 2009 so it is available in that fiscal year when the required matching funds have been raised. The FY 2009 funding level is consistent with the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Northern Virginia Regional Park Authority	$2,035,315	$2,076,143	$2,076,143	$2,084,140

The Northern Virginia Regional Park Authority (NVRPA) is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. The NVRPA currently operates 21 regional parks and owns over 10,000 acres of land, of which more than 7,700 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall, Brambleton, Aldie Mill and Blue Ridge Park. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to 1.6 million residents and is expected to approach 2.0 million by 2020.

Current projections indicate that $4,823,481 will be expended from the NVRPA's General Fund and $13,196,383 will be expended from the NVRPA's Enterprise Fund for a total of $18,019,864 in FY 2009. The NVRPA is asking member jurisdictions for $3,401,705 which is an increase of $47,678 or 1.4 percent over the FY 2008 amount of $3,354,027. For FY 2009, NVRPA projects that 80.6 percent of operating costs will be funded with park revenues, with the remaining 19.4 percent coming from member jurisdictions. Fairfax County's share for the Northern Virginia Regional Park Authority in FY 2009 is $2,084,140, which is $7,997 or 0.4 percent over the *FY 2008 Revised Budget Plan of* $2,076,143.

Fairfax County comprises 61.3 percent of the total population served by this agency projected for FY 2009, which is an increase over the 60.9 percent figure for the FY 2008 budget. Localities' contributions are based upon their percentage of the total population as provided by the U.S. Bureau of the Census. It should be noted that in addition to the operating contribution, an amount of $2,596,839 has been included in Fund 306, Northern Virginia Regional Park Authority, as the FY 2009 annual capital contribution.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Pentagon Memorial Fund	$0	$0	$100,000	$0

As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved one-time funding of $100,000 to support the Pentagon Memorial Fund. Shortly after the September 11, 2001 attacks, the United States Congress authorized the Secretary of Defense to create a permanent memorial on the grounds of the Pentagon to remember the 184 people killed there that day. The memorial will include 184 benches, each with a lighted reflecting pool beneath it and a nameplate of a victim of the Pentagon. The memorial will provide a place for future generations to remember and reflect on September 11th and its significance for the nation, as well as be a place of solace.

The Pentagon Memorial Fund was incorporated in May 2003 as a non-profit 501(c)(3) organization to raise the private funds necessary to design, build, and maintain the Pentagon Memorial. The memorial fund's goal is to raise total funding of $22 million and has raised more than $15 million to date. Plans call for the Pentagon Memorial to be dedicated in September 2008.

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Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Reston Historic Trust	$20,000	$20,000	$20,000	$20,000

The Reston Historic Trust is a community-based 501(c)(3) organization located in the heart of the Lake Anne Revitalization District. It was founded in 1996 as an educational institution to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax County has provided annual funding of $20,000 to the Reston Historic Trust. This contribution assists in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum, which is now in its tenth year of operation, has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits that depict Reston's past and future.

In FY 2009, the agency will continue its efforts on education, community outreach, and cultural development, including through collaborative programming and trainings with other area organizations. The County's FY 2009 contribution to the Reston Historic Trust is $20,000, which is consistent with the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Claude Moore Colonial Farm	$31,500	$31,500	$31,500	$31,500

The Claude Moore Colonial Farm at Turkey Run, designated a historical site, is the only privately operated national park in the United States. The park's 18th Century living history family farm site authentically recreates the social, technological, environmental and cultural living conditions faced by Northern Virginians of ordinary means in 1771. For 34 years, it has offered a rare, hands-on learning experience about the basics of life, food, shelter and the environment during the Colonial period. Staff continues to enhance educational materials on colonial Virginia history and makes these materials available free on the Farm's Web site which is also available in eight different languages, making the Farm experience much more accessible to the County's diverse population. The Farm has received national recognition for its innovative educational programming, which reaches over 55,000 persons a year, including thousands of students in Fairfax County.

The FY 2009 level of support of $31,500 is consistent with the *FY 2008 Revised Budget Plan*. This support provides a critical component in an operating budget generated primarily from weather-dependent, self-supporting programs and fundraising events. The contribution will help ensure continuation of Farm programs to Fairfax County residents – especially the Environmental Living Program, the Farm Skills Program, and school visits to the 18th Century Farm Site. The FY 2009 contribution will also assist the Farm in further developing materials that can be used in the home and classroom and adding much-needed visitor facilities at the Farm. The County's contribution represents 6.8 percent of the Farm's projected revenue of $461,000 for FY 2009. Other revenue sources include program fees, pavilion rentals, membership dues, endowment income, contributions from the National Park Service and private donations.

Fund 119
Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Town of Vienna Teen Center	$40,000	$40,000	$40,000	$40,000

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. The County's contribution assists the Town of Vienna in the operation and improvement of the Center, and helps provide funding for programs, staffing and the purchase of materials and other supplies.

The Board of Supervisors first approved $40,000 in funding for the Teen Center in FY 2001. The amount included $20,000 to supplement operational expenses at the Center including the purchase of capital equipment and $20,000 for the expansion of teen programs, activities and special events, as well as the staff required to plan, implement and supervise the expanded operations. The FY 2009 contribution of $40,000 represents 23.4 percent of the Center's projected expenditure and revenue requirements of $171,017 and is consistent with the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Virginia Opera Company	$25,000	$25,000	$25,000	$25,000

The Virginia Opera Company fosters appreciation of the arts through a variety of educational programs offered to school children. It has grown in recent years to become the eighteenth largest opera in the nation, based on budget and due in large part to its operations in Fairfax County. In the current 2007-2008 season, the Virginia Opera Company will present four fully staged operas at the George Mason University Center for the Arts. It anticipates continuing that level for FY 2009. Furthermore, the Virginia Opera's education program provides County students with access to age-appropriate opera presentations at their schools. In FY 2007, 54 performances were presented to public schools in Fairfax County.

The Virginia Opera Company first received a County contribution of $25,000 in FY 1999. The FY 2009 contribution for the Virginia Opera Company continues that level of funding, which is also consistent with the *FY 2008 Revised Budget Plan*. The contribution represents approximately 2.3 percent of the Opera Company's projected revenue of $1,064,661 for FY 2009.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Wolf Trap Foundation for the Performing Arts	$125,000	$125,000	$125,000	$125,000

A private/public partnership was established in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management.

The Foundation, with a $28.4 million budget, is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and educational programs. Foundation programs reach approximately 600,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting, and the Barns of Wolf Trap, two 18th Century barns reconstructed at Wolf Trap using original building materials and techniques.

In FY 1999, Fairfax County began contributing $25,000 to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts, as well as position Fairfax County nationally as a leader in the arts and arts-in-education. Educational programs focusing on Fairfax County's young children and their teachers, parents and caregivers include development workshops for teachers, family involvement workshops, and field trip performances. The amount is not based on a formula, per capita, or any other formal agreement. As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved an increase in the annual contribution from $25,000 to $125,000 to support education programs. The FY 2009 contribution remains at $125,000.

Subtotal Parks, Recreation & Cultural	**$4,909,144**	**$4,966,858**	**$5,066,858**	**$4,992,948**

Community Development:

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Architectural Review Board	$3,500	$3,500	$3,500	$3,500

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors (BOS) on other properties that warrant historic preservation through historic district zoning, proffers or easements. There are currently 13 Historic Overlay Districts, with the potential for several more. The BOS frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is comprised of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. The amount funded for FY 2009 is $3,500, which is consistent with the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Celebrate Fairfax, Incorporated	$27,854	$28,289	$28,289	$29,258

Celebrate Fairfax, Incorporated was formed to develop educational or entertainment products, services and events that promote a sense of community among those who live or work in Fairfax County and to coordinate the annual Fairfax Fair. This urban fair symbolizes unity among the civic, business and governmental sectors and demonstrates how public and private partnerships can work together to provide the best for the residents of Fairfax County at a low cost. The Corporation also produces "Fairfax Fine ArtsFest," first introduced in 2003, as well as "Fall for Fairfax," Fairfax County's annual environmental festival sponsored by the Fairfax County Board of Supervisors.

An amount of $29,258 is funded for FY 2009 for clean-up costs associated with the Fairfax Fair pursuant to the Memorandum of Agreement between the County Board of Supervisors and Celebrate Fairfax, Inc. This amount represents an increase of $969 or 3.4 percent over the *FY 2008 Revised Budget Plan* of $28,289 and is attributable to increased costs associated with the collection and disposal of waste tonnage collected at the Fairfax Fair. It should be noted that Celebrate Fairfax, Inc. also receives a high level of community and corporate support, both financial and in-kind. It is anticipated that the Corporation will also continue to receive significant in-kind support from various County agencies in FY 2009 for the Fair.

Fund 119
Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Center for Chesapeake Communities	$0	$0	$0	$36,000

In September 2007, the Board of Supervisors designated three non-profit organizations as contributory agencies in order to further assist the County in achieving a tree canopy goal of 45 percent, requiring the community to plant millions of trees over the next 30 years. In accordance with this effort, $36,000 was approved for the Center for Chesapeake Communities, a nonprofit organization that helps provide local governments with tools to protect their own natural resources and the Chesapeake Bay, with the recognition that actions at the local level, from land use planning to stream protection, greatly affect the Bay.

The Center's goal is to provide large, small, urban and rural municipalities with the information, education and training that supports sustainable development practices that protect the Bay. The central principle of the Center is that economic, social and environmental goals can be achieved simultaneously if systems, policies and procedures are designed to work interdependently. To help achieve that, the Center maintains a clearinghouse of models, tools and strategies pertaining to stormwater management, site planning, and pollution prevention that local governments are successfully implementing.

The Center also holds topic-specific training sessions where local government officials can hear about the latest environmental protection techniques. The Center also helps to put local government experts in touch with each other to share expertise and experiences on resource protection, planning, and management.

As part of the *FY 2008 Third Quarter Review*, a funding adjustment of $36,000 will be made to the Center in accordance with Board of Supervisors' approval. The FY 2009 Fairfax County funding included for this agency is $36,000, which is consistent with the FY 2008 funding level. County funding will assist the Center in developing a tree canopy tracking mechanism that will be used as a regional model to report tree planning for the regional Air Quality Management Plan

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Commission for Women	$6,916	$6,916	$6,916	$6,916

The Commission for Women was created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls; to present possible solutions; and to effect long-term change through public education, policy reform and building community partnerships. The Commission is comprised of 11 members, nine of whom are appointed by members of the Board of Supervisors and two at-large members appointed by the Board's Chairman. There is also a student representative from a local college or university who is a non-voting member.

In FY 2007, the Commission expanded the circulation *Living Health Calendar's*, which focuses on tips for ensuring healthy lifestyles. The calendar was printed in both English and Spanish. The Commission also planned and implemented two educational forums – the Mothering Our Mothers, Mothering Ourselves symposium, as well as a panel discussion focusing on Women in the Media. In addition, the Commission operated a booth at the Fall for Fairfax event.

The total FY 2009 Fairfax County contribution to the Commission for Women is $6,916, which is consistent with the *FY 2008 Revised Budget Plan.*

Fund 119
Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Convention and Visitors Corporation	$3,016,323	$2,717,701	$2,717,701	$2,853,586

As a result of enabling legislation approved by the 2004 General Assembly, the County was granted the authority to impose an additional 2 percent Transient Occupancy tax beginning July 1, 2004. As required by the new legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Corporation located in Fairfax County.

The mission of the Convention and Visitors Corporation, known as Visit Fairfax, is "to create and effectively market exciting products, programs and activities that will distinguish Fairfax County as a premier tourism destination." Visit Fairfax is a 503(c)(3) organization with 25 board members appointed by the Board of Supervisors and the tourism industry.

FY 2009 funding of $2,853,586, is an increase of $135,885 or 5.0 percent over the FY 2008 amount based on FY 2009 transient occupancy tax revenue associated with the additional 2 percent authorized for this purpose.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Earth Sangha	$0	$0	$0	$20,000

In September 2007, the Board of Supervisors designated three non-profit organizations as contributory agencies in order to further assist the County in achieving a tree canopy goal of 45 percent, requiring the community to plant millions of trees over the next 30 years. In accordance with this effort, $20,000 was approved for Earth Sangha, an environmental nonprofit organization committed to helping people become better stewards of the planet by providing numerous volunteer opportunities involving environmental work.

Notably, Earth Sangha supports a native forest gardener network which produces, conserves and restores native plants of the Washington, DC metropolitan area. This program aims to produce batches of seedlings that are genetically diverse, locally adapted and representative of the native forest flora. Volunteer opportunities involve planting the native seedlings, shrubs, wild flowers, grasses and trees in local parks, fields, and forests. Earth Sangha partners with the Fairfax County Department of Public Works and the Fairfax Park Authority on several planting events throughout the County, including at Wilburdale Park in Annandale, Waverly Park in Vienna, Frying Pan Park in Herndon, and Sully Historic Park in Chantilly, among others.

As part of the *FY 2008 Third Quarter Review*, a funding adjustment of $20,000 will be made to Earth Sangha in accordance with Board Supervisors' approval. The FY 2009 Fairfax County funding included for this agency is $20,000, which is consistent with the FY 2008 funding level.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Fairfax County History Commission	$26,022	$26,022	$26,022	$26,022

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission advises the Board and County on matters involving the County's history; maintains and inventory of historic sites in the County; proposes and monitors historic districts and provides to local groups on matters of historic preservation. Major programs include: educational activities, cooperative ventures with local universities in local history activities, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2009 Fairfax County funding included for this agency is $26,022, which is consistent with the *FY 2008 Revised Budget Plan* amount.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Fairfax ReLeaf	$0	$0	$0	$52,000

In September 2007, the Board of Supervisors designated three non-profit organizations as contributory agencies in order to further assist the County in achieving a tree canopy goal of 45 percent, requiring the community to plant millions of trees over the next 30 years. In accordance with this effort, $52,000 was approved for Fairfax ReLeaf, a nonprofit organization of volunteers who plant and preserve trees and restore forest cover on public and common lands in Northern Virginia. Fairfax ReLeaf activities are aimed at preserving trees and offsetting tree loss by planting thousands of trees each year in order to improve air and water quality, reduce noise, preserve wildlife habitats, and reduce surface runoff. Since its founding in 1992, Fairfax ReLeaf has planted over 79,000 trees in the Counties of Fairfax, Loudon, and Prince William.

Funding provided for Fairfax ReLeaf will support its goals of conserving, restoring, promoting, and sustainable urban forests in Northern Virginia through the provision of volunteer activities, educational programming, and the promotion of tree-friendly policies.

As part of the *FY 2008 Third Quarter Review*, a funding adjustment of $52,000 will be made to Fairfax ReLeaf in accordance with Board of Supervisors' approval. The FY 2009 Fairfax County funding included for this agency is $52,000, which is consistent with the FY 2008 funding level.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Greater Reston Incubator	$30,000	$30,000	$30,000	$30,000

Included for FY 2009 is funding of $30,000 for the Greater Reston Chamber of Commerce's (GRCC) Incubator Program. The GRCC's Incubator Program assists entrepreneurs in developing high-growth businesses in various sectors of the regional economy including technology, government services and supporting industries. The program provides business services, technical support and physical space to help emerging businesses grow. Job creation and increased regional prosperity are the program's primary goals. This volunteer-driven program has helped 46 companies over the past 10 years, created over 173 jobs in the region, attracted over $38 million in investment, and occupied in excess of 65,100 square feet of commercial space in Fairfax County.

It should also be noted that funding of $25,000 was previously included for the GRCC Incubator Program in the Economic Development Authority budget, but as of FY 2007, funding is now included in Fund 119 as this organization more appropriately fits the status of a contributory agency.

Fund 119
Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Northern Virginia Community College	$94,196	$93,733	$93,733	$92,200

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has six campuses (Alexandria, Annandale, Loudoun, Manassas, Springfield for medical education and Woodbridge) with permanent facilities constructed on each site. Each year, the College serves more than 60,000 students in credit-earning courses and more than 20,000 students in continuing education and training activities.

NVCC projects FY 2009 expenditures of $194,275 for base operating requirements to be funded with $187,429 from local jurisdictions and $6,846 carried over from FY 2008. This amount includes $174,292 for General Administration (President's Office, College Board travel and memberships, student scholarships, loans, and grants), $15,000 for Community Services (community information), and $4,983 for a contingency reserve. The base, which is funded by the governing bodies of the local jurisdictions served by the College, as well as any fund balances supports additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2009 Fairfax County contribution to this agency for operations and maintenance is $92,200, a decrease of $1,533 or 1.6 percent from the *FY 2008 Revised Budget Plan*, due primarily to shifts in population among the contributing jurisdictions. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 49.2 percent of the local jurisdictions' contributions totaling $187,429 for FY 2009.

In addition, County funding of $1,016,483 is included in Fund 303, County Construction, for an annual capital contribution to the College based on a $1 per capita population figure provided by the Weldon Cooper Center. Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Northern Virginia Conservation Trust	$266,380	$275,437	$275,437	$282,047

During their deliberations on the FY 2001 Advertised Budget Plan, the Board of Supervisors funded a non-recurring (one-time) amount of $209,076 for the Northern Virginia Conservation Trust (NVCT) (formerly the Fairfax Land Preservation Trust). An amount of $170,000 was funded to enable the County to further its conservation efforts and meet public need without creating new County positions. This amount included $80,000 for land costs/purchases directly related to conservation easements, $45,000 for public outreach funding to support staff and material for educating the public about conservation, and $45,000 for administrative support for staff and materials for the management of Fairfax County conservation efforts. It was anticipated that the contribution amount would be partially matched by approximately $75,000 in other contributions to the Trust in FY 2001. The County's total contribution also included $39,076 that was paid to the Park Authority to eliminate the balance of a loan obligation associated with seed money for the Trust and office space provided by the Park Authority. Recurring funding for NVCT began in FY 2002.

Fund 119
Contributory Fund

The primary purpose of the public/private partnership between NVCT and Fairfax County is for NVCT to assist the County in the preservation of natural areas and historic properties through the use of conservation/open space easements, land gifts and acquisition of open space. The Trust is also tasked with educating the public on the importance of conservation and the County's abundant natural resources through outreach programs. Through this partnership, NVCT has been able to permanently conserve nearly 650 acres in Fairfax County. The most notable recently created preservation area was the permanent protection of 75 acres on the Potomac River Gorge through three conservation easements. This stretch serves as a habitat for a variety of rare species and 30 different vegetation communities. In addition, this stretch provides an important river view shed for National Parks and other public river vistas.

The Trust also operates an "Adventures in Conservation" outreach program to bring hands-on volunteerism and environmental education opportunities to the public. In FY 2008, these activities include planting thousands of native trees, removing invasive plants, and conducting birding trips and guided hikes. FY 2009 funding of $282,047 is included, which is an increase of $6,610 or 2.4 percent over the *FY 2008 Revised Budget Plan* of $275,437.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Northern Virginia Soil and Water Conservation District	$514,917	$470,263	$470,263	$496,459

The Northern Virginia Soil and Water Conservation District (NVSWCD) is an independent subdivision of the Commonwealth of Virginia to provide leadership in the conservation and protection of Fairfax County's soil and water resources. It is governed by a five-member Board of Directors, three of whom are elected every four years by the voters of Fairfax County and two who are appointed by the Virginia Soil and Water Conservation Board. Accordingly, the work of NVSWCD supports many of the environmental efforts set forth in the Board of Supervisors' Environmental Excellence 20-year Vision Plan. Technical assistance and information are provided to state and local government agencies as well as private citizens. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation and related natural resource problems. It provides County agencies with comprehensive environmental evaluations for proposed land use changes with particular attention to the properties of soils, erosion potential, drainage and the impact on the surrounding environment.

NVSWCD has consistently been able to create partnerships and leverage state, federal and private resources to benefit natural resources protection in Fairfax County. In FY 2008, NVSWCD completed the Little Pimmit Run stream restoration project through the leveraging of $210,000 in funding from nearby homeowners. In addition, $1,000,000 in funding from the Virginia Aquatic Resources Trust Fund will enable the realization of the Kingstowne II stream restoration project during FY 2008 and FY 2009. Also in FY 2009, NVSWCD will facilitate partnerships that will leverage a projected $498,101 in funding and resources for soil and water projects.

The FY 2009 County share for base operating requirements is $496,459 or 69.2 percent of the agency's projected expenditures totaling $717,171. This represents a net increase of $26,196 or 5.6 percent over the *FY 2008 Revised Budget Plan*.

Fund 119
Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Northern Virginia 4-H Educational Center	$25,000	$25,000	$25,000	$25,000

The Northern Virginia 4-H Educational Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia with thousands of the program participants being Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia. County funding will be used toward capital improvements such painting and repairs to lodges, and making major swimming pool repairs, as well as striping all parking lots. The County contribution also helps minimize camping fees so more young people can attend.

The total FY 2009 Fairfax County funding included for this agency is $25,000, which is consistent with the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Occoquan Watershed Monitoring Program	$106,635	$113,787	$113,787	$120,565

The Occoquan Watershed Monitoring Program (OWMP) and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. The cost of the OWMP is equally divided between water supply and sewage users. As a result, 50 percent of Operating Expenses is supported by the Fairfax County Water Authority and 50 percent by the participants: Fairfax, Fauquier, Loudoun and Prince William counties, and the cities of Manassas and Manassas Park. The Watershed Monitoring Program Funding Agreement of 1988 requires that Fairfax County provide 12.5 percent of the direct costs.

Given the many diverse uses of the land and water resources in the Occoquan Watershed (agriculture, silviculture, urban residential development, commercial and industrial activity, water supply, and wastewater disposal), the OWMP provides a critical role as the unbiased interpreter of basin water quality information.

The total amount included for Fairfax County's FY 2009 share is $120,565 based upon agency expenditures. This represents an increase of $6,778 or 6.0 percent over the *FY 2008 Revised Budget Plan* of $113,787. In addition, it should be noted that with the waiver of the agency's budgeted indirect costs by Virginia Tech, the Fairfax County contribution represents 10.2 percent of the agency's total budget.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
OpenDoor Housing Fund	$32,016	$32,874	$32,874	$32,890

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of $31,442 to provide a contribution to the OpenDoor Housing Fund – formerly known as the Washington Area Housing Trust Fund. The general membership of the Council of Governments (COG) recommended that local governments support a voluntary per capita assessment of $0.03 to fund WAHTF operations. Capital support is provided through the federal government and private sector grants. Operational funding provided by area local governments will be leveraged to attract capitalization dollars. It also allows the trust fund to loan money at a highly subsidized rate, which helps to lower the cost of housing in this region.

Documents Menu

During a 2006 strategic planning process, WAHTF realized that its lending was not having a significant enough impact on regional affordable development and that there were opportunities to merge with another successful community development financial institution, the Unitarian Universalist Affordable Housing Corporation in order to maximize efficiency and both organizations' impact. In October 2006, boards of both organizations, which included representation by Fairfax County, approved combining both into one, and is renamed the OpenDoor Housing Fund.

The OpenDoor Housing Fund's mission is unchanged, which is to provide flexible capital from a variety of sources including government, philanthropic and corporate entities to increase the supply of affordable and workforce housing for low and moderate income households and housing for various special needs populations in the Washington metropolitan area; to positively impact the delivery of affordable housing finance in this region; and provide technical assistance to help potential borrowers obtain financing and successfully complete affordable housing development.

In FY 2009, Fairfax County's share for the WAHTF is $32,890, an increase of $16 or 0.1 percent over the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Police and Fire World Games	$25,000	$0	$0	$0

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved $25,000 in non-recurring funding as seed money for an organization comprised of representatives from the Police and Fire and Rescue Departments, the Office of the Sheriff, Convention and Visitors Corporation, among others, to prepare a bid to host the 2013 Police and Fire World Games. It was intended to enable preparations for a September 2006 site visit to Fairfax County by members of the World Police and Fire Games Federation to evaluate the County's potential as a future host site. It was anticipated that if the County was selected, it would generate considerable revenue through the thousands of visitors that would come to Fairfax County for the Games and stay in local hotels, as well as eat and shop at County establishments.

Following a September 2006 site visit, the County was subsequently notified that the World Police and Fire Games Federation narrowed its selection to the two European countries. As a result, the County team will focus its efforts on the 2015 games and plans to return $25,000 to the County.

When the Board approved the additional contribution of $50,000 as part of the *FY 2006 Carryover Review,* it was with the intent that this funding will be used to attract additional contributions from the private sector; therefore, no funding is included for FY 2009.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Southeast Fairfax Development Corporation	$190,550	$198,363	$198,363	$203,124

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. For almost 25 years, the Corporation has promoted, encouraged, facilitated and guided economic development and revitalization on the 7.5 mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization/redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance and increased tax base. Its 18-member volunteer Board of Directors is representative of the community.

Total private investment in Richmond Highway in CY 2006-2007 is estimated at over $874 million. SFDC continues to foster growth in existing businesses, while simultaneously promoting the physical renovation of the area through initiatives involving beautification, developmental planning, and ongoing market studies and needs assessments. SFDC sees an even greater need for its services as a result of the Department of Defense's (DoD) Base Realignment and Closure (BRAC) recommendations announced in May 2005. It is anticipated that over 19,000 DoD employees will be redeployed to Fort Belvoir and the Engineer Proving Grounds, with an additional 23,000 government contracting jobs also expected to relocate to the area.
The total FY 2009 Fairfax County contribution for SFDC is $203,124, which represents an increase of $4,761 or 2.4 percent over the *FY 2008 Revised Budget Plan* based on the CPI-U Index.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
VPI/UVA Education Center	$50,000	$50,000	$50,000	$50,000

In FY 1995, Fairfax County entered into an agreement with the City of Falls Church, the Virginia Polytechnic Institute and State University (VPI), and the University of Virginia (UVA) to provide support for a new Education Center to be constructed in Falls Church, offering graduate and continuing professional education services. As part of this agreement, the Board of Supervisors agreed to waive all development/regulatory fees and costs, and provide review and inspection services necessary for the development of this center. In addition to one-time FY 1996 sewer availability and connection charges of $70,881, the County agreed to contribute an annual amount of $50,000 toward the facility, to be paid each year for 20 years, commencing in FY 1995. The total value of this 20-year contribution will be $1,000,000.

The total FY 2009 Fairfax County contribution for the VPI/UVA Education Center is $50,000, which is consistent with the *FY 2008 Revised Budget Plan*.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Women's Center of Northern Virginia	$29,942	$29,942	$29,942	$29,942

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning and legal rights. It is anticipated that in FY 2009, 58 percent of requests for service will come from Fairfax County residents.

In FY 2009, the Center anticipates receiving approximately 50,000 requests for services from County residents to meet the interrelated psychological, practical, legal and financial needs of these County residents, many of whom are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient and ultimately more productive community members.

The total FY 2009 Fairfax County contribution included for this agency is $29,942, which is consistent with the *FY 2008 Revised Budget Plan*.

Fund 119
Contributory Fund

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Washington Area Housing Partnership	$4,000	$0	$0	$0

During deliberations on the FY 1999 Advertised Budget Plan, the Board of Supervisors first approved recurring funding in the amount of $4,000 for membership fees in the Washington Area Housing Partnership. This contribution represents membership fees in the Washington Area Housing Partnership, a component of the Metropolitan Washington Council of Governments (COG). This organization is a regional, public/private housing partnership that addresses housing issues in the Washington Metropolitan Area. The Partnership undertakes a neighborhood initiative in each of the Northern Virginia, DC, and suburban Maryland regions annually.

No funding is required for this organization for FY 2009 as COG has indicated it will be funded by general membership dues in the coming fiscal year.

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Wildlife Rescue League	$10,000	$10,000	$10,000	$10,000

The Wildlife Rescue League (WRL) is a non-profit organization that provides care for sick, injured and orphaned wildlife in order to return them to the wild. Its volunteers work with licensed rehabilitators throughout Virginia and suburban Maryland, as well as with animal shelters, humane societies, wildlife groups, nature centers and veterinary hospitals to provide care. WRL estimates 65 percent of the calls received are from Fairfax County residents. The WRL is entirely run by volunteers and has no paid staff.

The WRL operates a hotline in Northern Virginia and surrounding areas to assist the public in obtaining information and help in locating a wildlife rehabilitator. They also educate the public about the natural history of native wildlife and how to coexist with it, as well as how to prevent the need for wildlife rehabilitation.

As part of the *FY 2004 Carryover Review*, the Board of Supervisors first approved funding of $10,000 for this organization. The FY 2009 contribution remains at that level.

Subtotal Community Development	**$4,459,251**	**$4,111,827**	**$4,111,827**	**$4,399,509**

Fund 119
Contributory Fund

Nondepartmental:

Fairfax County	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Fairfax Public Law Library	$57,657	$92,657	$92,657	$92,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library (FCPL), shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

The Law Library receives over 66 percent of its funding from assessments of $4 on civil case filings in the General District and Circuit Courts. This is projected at $196,000 in FY 2009. The annual contribution of $92,657 from the County is provided to assist the Law Library with operational costs. Other revenue projected for FY 2009 includes $22,000 earned for Library services including copier charges, $15,000 from the Fairfax Bar Foundation, $7,300 in miscellaneous income, and $100 from the Friends of the Law Library for a total of $333,057.

Currently located in the Fairfax County Judicial Center, the Fairfax Public Law Library assists the public as well as members of the legal community with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has four work stations dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as five computer work stations where the public may access legal materials on CD-ROMs and online databases. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases as a result of decreased filing fees.

In FY 2007, the Law Library will move from its current location to the the first floor of the expanded court house facility, due to be completed in spring 2008. The Fairfax Public Law Library anticipates that it will serve over 80,000 patrons in FY 2009, approximately 38 percent of whom are legal professionals, while the remaining 54 percent are from the general public. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services.

The total FY 2009 Fairfax County funding for this agency is $92,657, is unchanged from the *FY 2008 Revised Budget Plan*.

Subtotal Nondepartmental	**$57,657**	**$92,657**	**$92,657**	**$92,657**

Total County Contributions	**$13,281,501**	**$13,151,882**	**$13,251,882**	**$13,553,053**

Documents Menu

Fund 119
Contributory Fund

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 119, Contributory Fund**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$1,246,365**	**$164,742**	**$191,094**	**$76,352**
Transfer In:				
General Fund (001)	$12,226,230	$13,037,140	$13,137,140	$13,553,053
Total Transfer In	$12,226,230	$13,037,140	$13,137,140	$13,553,053
Total Available	**$13,472,595**	**$13,201,882**	**$13,328,234**	**$13,629,405**
Expenditures:				
Legislative-Executive Functions/Central Services Agencies	$1,885,123	$1,930,853	$1,930,853	$1,977,833
Public Safety	453,568	209,321	209,321	72,551
Health and Welfare	1,516,758	1,840,366	1,840,366	2,017,555
Parks, Recreational and Cultural	4,909,144	4,966,858	5,066,858	4,992,948
Community Development	4,459,251	4,111,827	4,111,827	4,399,509
Nondepartmental	57,657	92,657	92,657	92,657
Total Expenditures	$13,281,501	$13,151,882	$13,251,882	$13,553,053
Total Disbursements	**$13,281,501**	**$13,151,882**	**$13,251,882**	**$13,553,053**
Ending Balance[1]	**$191,094**	**$50,000**	**$76,352**	**$76,352**

[1] For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility.

Contributory Fund
Fund 703 - NOVARIS

Non-Appropriated Funds

Fairfax County exercises a fiduciary responsibility for the financial management and operation of the Northern Virginia Regional Identification System (NOVARIS). Therefore, this fund is displayed here for information. Participating Washington Metropolitan Area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. In FY 2008, Montgomery and Prince George's Counties no longer participate in NOVARIS, as those jurisdictions have joined a Maryland regional fingerprint system. However, Loudoun County and the Virginia State Police joined NOVARIS in FY 2008.

The Fairfax County contribution is made through the Contributory Fund. The total Fairfax County FY 2009 contribution is $22,551. The total contribution consists of $20,526, which represents the County's annual share of costs associated with operations and upgrades of NOVARIS and $2,025 in funding for lease agreements and other costs associated with equipment that is specific to Fairfax County operations. The NOVARIS Fund Statement is shown on the next page.

NOVARIS utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database. In FY 2007, 80,411 fingerprint cards were entered into the system and the database, which helped to identify over 10,000 fingerprints.

In January 2007, NOVARIS completed upgrading the entire Automated Fingerprint Identification System (AFIS), which included enhanced technologies such as palm print and biometric recognition capabilities. Funding of $8.65 million was secured through an Urban Areas Security Initiative (UASI) grant to cover the cost of AFIS system replacements for the National Capital Region, including NOVARIS, the District of Columbia, as well as Prince George's County and Montgomery County.

In FY 2008, NOVARIS was awarded additional UASI funds for the maintenance of the new system which reduces member jurisdictions' payments in FY 2009 and FY 2010. Future grants will be explored to fund maintenance after FY 2010.

Contributory Fund
Fund 703 - NOVARIS

FUND STATEMENT

Fund Type G70, Trust and Agency Funds

Fund 703, Northern Virginia Regional Identification System (NOVARIS)

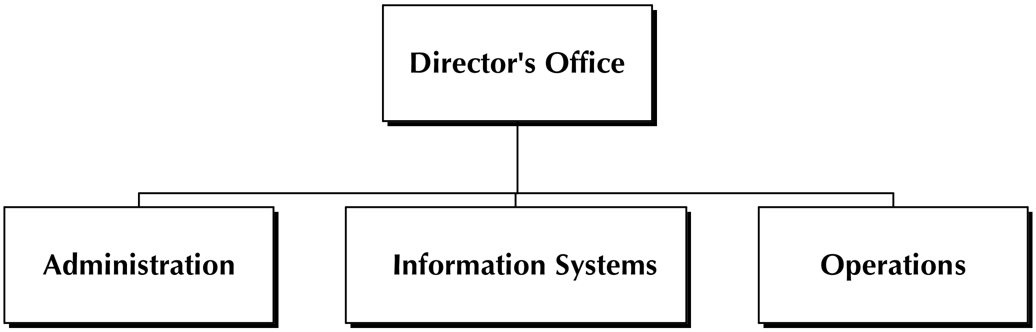
	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$25,893**	**$20,805**	**$37,591**	**$26,786**
Revenue:				
Interest on Investments	$8,055	$529	$529	$529
Fairfax County (Police and Sheriff)	403,568	159,321	159,321	22,551
Arlington County	57,773	22,911	22,911	4,357
Prince William County	55,096	21,849	21,849	4,155
City of Fairfax	10,218	4,052	4,052	771
City of Falls Church	5,026	1,993	1,993	379
City of Alexandria	44,716	17,733	17,733	3,372
Montgomery County	37,852	0	0	0
Prince Georges County	37,852	0	0	0
Loudoun County	0	21,849	21,849	4,155
VA State Police/Bureau of Forensic Science	0	1,993	1,993	379
Total Revenue:	$660,156	$252,230	$252,230	$40,648
Total Available	**$686,049**	**$273,035**	**$289,821**	**$67,434**
Expenditures:				
Operating Expenses	$253,987	$179,880	$179,880	$18,599
Capital Equipment	247,469	31,758	31,758	20,024
Fairfax County Expenses Only[1]	147,002	51,397	51,397	2,025
Total Expenditures	$648,458	$263,035	$263,035	$40,648
Total Disbursements	**$648,458**	**$263,035**	**$263,035**	**$40,648**
Ending Balance[2]	**$37,591**	**$10,000**	**$26,786**	**$26,786**

[1] This represents the lease/purchase associated with digital photography equipment, and other maintenance expenses paid for by Fairfax County only.

[2] Ending balances fluctuate due to variable expenditure requirements and the carryover of unspent funds.

Documents Menu

Fund 120
E-911



Mission

We at the Fairfax County Department of Public Safety Communications are the first of the first responders. We are committed to answering all 9-1-1 and non-emergency calls with professionalism, integrity and compassion while efficiently dispatching police, fire and emergency medical services. Customer service is essential to our success, so we treat each caller with empathy and respect. Our dedicated and highly trained professionals routinely offer life-saving medical instructions in addition to providing accurate public safety information. Fairfax County 9-1-1: always there, always ready.

Focus

The activities and programs in Fund 120, E-911 provides support to the operations of the Department of Public Safety Communications (DPSC) and various other public safety information technology projects. The DPSC is the designated 9-1-1 Public Safety Answering Point (PSAP) for all 9-1-1 calls originating within Fairfax County as well as the city and towns within it. The agency also provides Emergency Medical Dispatch (EMD)/Pre-Arrival Instruction (PAI), which is an emergency medical service (EMS) intervention program where DPSC call takers provide emergency medical instructions until fire-rescue units arrive on the scene. Due to the vital, mission-critical, and time sensitive service provided by DPSC personnel, they can, in many ways, be recognized as the first of the first responders. Additionally, DPSC receives all commercial and residential security, fire and medical alarm calls via private alarm companies. Non-emergency services provided include responding to police non-emergency calls received on non-emergency phone lines; reporting of towed vehicles and private vehicle impounds; and calls that ultimately get routed to the Animal Control Unit for resolution. The department also provides National Crime Information Computer (NCIC) and Virginia Criminal Information Network (VCIN) teletype operations related to property (e.g., stolen guns and vehicles), people (e.g., protective orders and missing persons), events (e.g., fatal accidents and security matters), and queries (e.g., wanted persons/warrant confirmation). These operations ensure information is shared with the appropriate authorities within the County and on a regional, state and federal level. Additionally, DPSC serves as the official custodian of more than 8,700 hours of audio recordings of all telephone calls and radio traffic pertaining to public safety as the law requires. DPSC receives and responds to court

subpoenas and Freedom of Information Act (FOIA) requests for audio transmissions. Audio recordings are also maintained for quality assurance and training purposes.

Department of Public Safety Communications

In FY 2005, the County identified several operational issues within the existing Public Safety Communication Center (PSCC). Issues reviewed and addressed included: organizational placement of the PSCC within County government to ensure an effective representation of its broad public safety service role and broad client base; organizational leadership and management to both reframe the role of the Director position from a sworn officer in the Police Department chain of command structure to a civilian position who will work with additional management level staff to support and encourage innovation and improved efficiency and performance; operational and performance measurement to standardize the process for quality control and quality assurance, and to monitor a complex budget of multiple funding streams and the allocation of funds to the attainment of performance objectives; and recruitment and retention issues. Additionally, as a result of this internal review of existing operations, a change plan was developed to provide a framework for facilitating successful implementation of both current and future action steps. The reorganization of the existing Public Safety Communications Center was a first step in the change plan.

In FY 2006, the Center was moved from a division within the Police Department to independent agency status in Fund 120 as Agency 95, Department of Public Safety Communications. This agency now reports to the Deputy County Executive, along with the other public safety agencies. Early efforts of the new agency centered on reengineering the recruitment program; redesigning the new hire program; promoting programs to encourage retention; enhancing the management structure to provide leadership in the areas of client services and call center operations; and developing of business analyses to measure and monitor performance. The agency will continue to focus on these types of organizational issues into FY 2009 and beyond.

The first-responder positions within the department (primarily Public Safety Communicator positions performing call taking and call dispatch functions) were also moved from the Fairfax County Employees' Retirement System to the Uniformed Retirement System, reflecting consistency within County public safety agencies for front line, first-responder staff. The Uniformed Retirement System is structured to compensate employees who daily perform first-responder functions in a high stress environment. All new hires into first-responder positions within the department are part of the Uniformed Retirement System, and existing first-responder staff had the option of converting to that system in FY 2006.

The changes underway at the DPSC have already begun to have a positive impact on operations and agency leadership is focused on maintaining the momentum of positive change, with emphasis on improving call statistics, recruitment and retention, training, and proactive planning for the DPSC's move to the Public Safety and Transportation Operations Center (PSTOC), scheduled for completion in Spring/Summer 2008. As a critical operation in Fairfax County that affects the lives and safety of residents, the changes underway are intended to ensure that the DPSC is able to provide world-class public safety communication services.

Public Safety Information Technology Projects

In 1995, an IT project was established to replace and upgrade the County's Public Safety Communications Network (PSCN) and its components. The PSCN supports emergency communications of the Police Department, Fire and Rescue Department, and Office of the Sheriff. This includes public safety call taking (E-911, cellular E-911, and non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system with an integrated mobile data communications component and a wireless radio network for voice communications. The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources with minimal voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the Department of Public Safety Communications.

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Fund 120
E-911

Installation of the radio network was completed and brought online in October 2000. Subsequent to the September 11, 2001 terrorist attacks, a reevaluation of the network determined that three additional tower sites needed to be added to ensure proper coverage to areas of the County that had grown more populous since the original propagation studies were completed. This expansion was funded through a Homeland Defense grant and is now complete.

In FY 2009, IT Projects expenditure requirements are increasing from the FY 2008 adopted budget funding level, primarily due to an upgrade to the Public Safety Radio System and the purchase of telephone training workstations to be used by the DPSC for call taker training. In addition, on-going operational funding is often necessary for maintenance and support of these IT Projects systems. As in FY 2008, other IT Projects are also required to provide replacement and enhancement of existing systems and equipment. This is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. FY 2009 IT Project funding includes support for the replacement cycle of portable two-way radios (currently in use by the Police Department, Fire and Rescue Department and the Office of the Sheriff) and continuation of Mobile Computer Terminal replacements. The replacement and upgrade of these items is critical to the operation of the Public Safety Communications Network (PSCN). IT Project funding reflects a prioritization of public safety communications needs. Continued future support for the PSCN's component systems and equipment is vital for ensuring immediate and systematic response to emergencies.

Revenues

Prior to January 2007, Fund 120 was supported by revenue from estimated E-911 fees, Commonwealth reimbursement associated with Wireless E-911, and a General Fund Transfer supporting any difference between revenues and expenditures. The E-911 tax applied to eligible phone lines was adjusted in FY 2006 to match the state authorized maximum charge per line of $3.00 per month. However, effective January 1, 2007, House Bill 568 as put forth by the Virginia General Assembly, replaces many of the current state and local communications taxes and fees with a centrally administered communications sales and use tax. As part of this restructuring, the $3.00 E-911 tax has been repealed and replaced with a uniform statewide E-911 tax on landline telephone service. The new landline E-911 tax is administered by the Virginia Department of Taxation and will be imposed on the end user of each access line at the rate of $0.75 per line. The new tax will appear as a line item on customers' bills.

Revenues from the communications sales and use tax, a public rights-of-way use fee imposed on cable television providers, and the landline E-911 tax is collected and remitted monthly by communications services providers into a new statewide fund, to be known as the Communications Sales and Use Tax Trust Fund. Revenue received into the fund is distributed to localities based on their share of the total local revenues received in FY 2007. Revenues generated by the new landline E-911 tax, as well as other taxes and fees, are collected by the Department of Taxation, deposited into the Communications Sales and Use Tax Trust Fund, and then allocated and distributed to localities. Since the new tax structure took effect mid-way through FY 2007, County staff will be monitoring its impact and will make any necessary adjustment to FY 2009 estimates, if needed, at a regularly scheduled quarterly budget review. In addition, the Wireless E-911 monthly $0.75 surcharge on all wireless lines will remain and be distributed to localities as part of the Wireless E-911 State Reimbursement.

Fund 120
E-911

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
Changed the CAD system to allow continued access to the Virginia Crime Information Network (VCIN) as a result of state mandated security changes. Additional enhancements will be required in FY 2009 to meet newly identified operational needs.	☑	☑
Reorganized fire call dispatch operations to have five DPSC dispatchers assigned and available so as to manage multiple simultaneous fire incidents and to provide one relief fire dispatcher.	☑	
Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**
Continue planning and design phases of the development of the Public Safety and Transportation Operations Center (PSTOC) in collaboration with the Commonwealth of Virginia. Site infrastructure construction began in Fall 2005, and construction of the facility commenced in Spring 2006. PSTOC will house critical safety, transportation and security components of both County and state operations. These include the Department of Public Safety Communications (DPSC), the Emergency Operations Center (EOC), as well as the Virginia Department of Transportation (VDOT) Smart Traffic and Signal Centers and the State Police Communications Center.	☑	☑
Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Continue the development of a community outreach program to enhance residents' awareness of "who to call when."	☑	☑
Created and translated into 5 primary languages a brochure designed to educate community members who can help with a variety of problems and how they can be reached.	☑	
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to assess the current recruiting program for Public Safety Communicator position and determine process improvements to reduce the hiring process time without lowering the quality of new hires. Revamp and redesign the program and implement marketing functions in order to succeed in an increasingly competitive job market.	☑	☑

Documents Menu

Fund 120
E-911

Budget and Staff Resources

Agency Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	160/ 160	160/ 160	160/ 160	160/ 160
Expenditures:				
Personnel Services	$16,987,909	$19,951,566	$19,951,566	$20,032,782
Operating Expenses	8,764,743	10,032,477	11,195,368	10,891,572
Capital Equipment	55,606	70,000	90,000	0
IT Projects	3,688,148	7,233,079	11,337,369	7,984,403
Total Expenditures	**$29,496,406**	**$37,287,122**	**$42,574,303**	**$38,908,757**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$264,595**
  An increase of $264,595 in Personnel Services associated with salary adjustments necessary to support the County's compensation program including merit increases for uniformed employees based on their current grades and steps and pay for performance increases for non-uniformed staff. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Market Rate Adjustment** **$212,750**
  An increase of $212,750 in Personnel Services based on the FY 2009 Market Index of 2.96 percent discounted by 50 percent is included for employees on the public safety pay scales (C, F, O and P), effective the first full pay period of FY 2009. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, the market rate adjustment for uniformed employees has been discounted by 50 percent to 1.48 percent and the impact of the lower market rate adjustment funding is reflected above. It should be noted that the FY 2009 net cost includes $42,522 in fringe benefits funding, which is included in Agency 89, Employee Benefits. For further information on fringe benefits, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

- **Personnel Services Reduction** **($396,129)**
  A decrease of $396,129 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of the continued softening of the residential real estate market.

- **Public Safety Operating Expenses** **$788,484**
  An increase of $783,958 in Operating Expenses primarily associated with charges associated with the need for temporary redundancy of the Computer Aided Dispatch (CAD), telephone, and radio services as the Public Safety Communications Center relocates to PSTOC. Also included is $4,526 in increased Department of Vehicle Services charges related to increased fuel costs.

Documents Menu

- **Other Information Technology Operating Expenses** **$70,611**
  An increase of $70,611 in Operating Expenses primarily associated with increased repair and maintenance costs for radio transmit sites, towers, and antenna systems used for the public safety radio system.

- **Carryover Adjustments** **($5,287,181)**
  A decrease of $5,287,181 for one-time purchases carried forward at the *FY 2007 Carryover Review.*

- **IT Projects** **$7,984,403**
  Funding of $7,984,403 has been included in IT Projects, including $3,008,079 for the first year of a five-year lease-purchase agreement for the new Public Safety Radio System; $3,300,000 for the second year of the five-year replacement cycle for mobile computer terminals; $945,000 to complete the five-year lease payment obligation for the Public Safety Subscriber Radio (mobile and portable radios) in use by the Police Department, the Fire and Rescue Department, and the Office of the Sheriff; and $731,324 for 10 telephone training workstations to be used by the DPSC for call taker training on the new system. Details of specific projects are included on the Project Detail Table that follows.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$1,182,891**
  As part of the *FY 2007 Carryover Review*, $1,182,891 was carried forward into FY 2008. Of this amount, $1,044,883 was included as encumbered carryover and $138,008 as unencumbered carryover.

- **IT Projects** **$4,104,290**
  As part of the *FY 2007 Carryover Review*, unexpended project balances of $4,104,290 were carried forward into FY 2008 to complete current projects.

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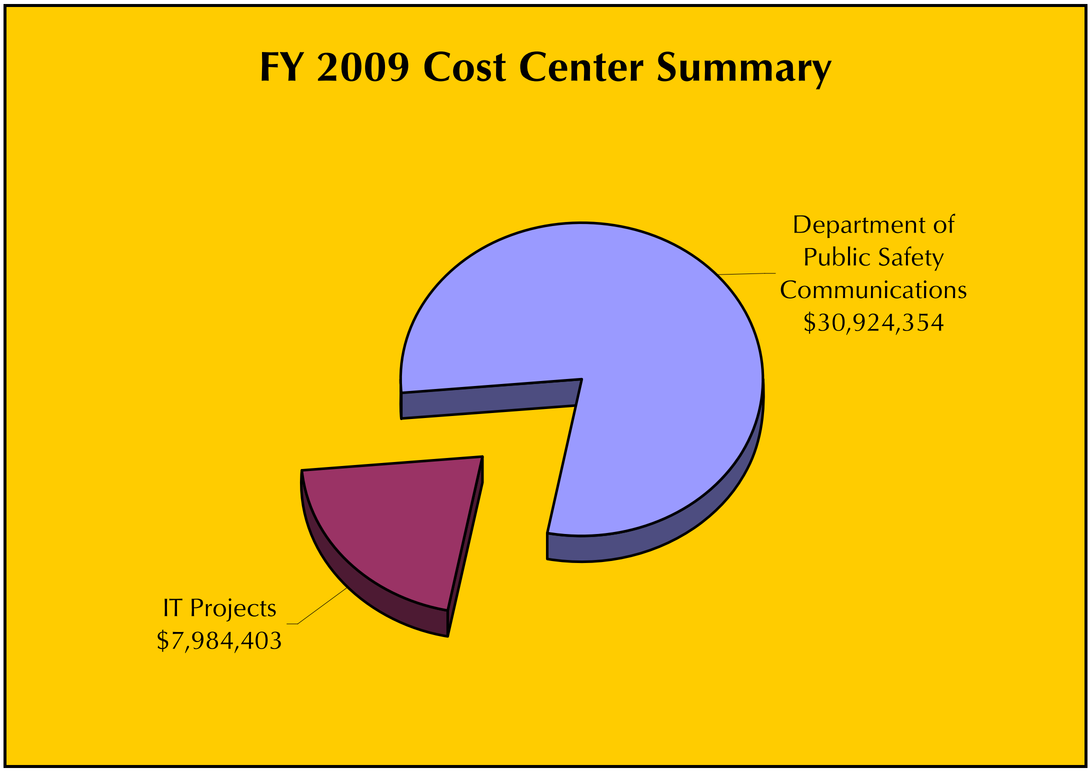
Fund 120
E-911

Cost Centers

The two cost centers of the Fund include the Department of Public Safety Communications and the Public Safety Information Technology Projects. Both programs work together to fulfill the mission of the Fund.



FY 2009 Cost Center Summary

Department of Public Safety Communications

Funding Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	160/ 160	160/ 160	160/ 160	160/ 160
Total Expenditures	**$25,808,258**	**$30,054,043**	**$31,236,934**	**$30,924,354**

Position Summary

1	Director	1	Programmer Analyst III	1	PSTOC General Manager
1	Deputy Director	1	Business Analyst IV	2	Geog. Info. Spatial Analysts I
5	PSC Squad Supervisors	1	Business Analyst III	1	Administrative Assistant V
20	PSC Asst. Squad Supervisors	3	Management Analysts III	1	Administrative Assistant IV
115	PSCs III	2	Management Analysts II	2	Administrative Assistants III
1	Operations Division Chief	1	Management Analyst I	1	Info Tech Program Manager I

TOTAL POSITIONS
160 Positions / 160.0 Staff Years

Documents Menu

Fund 120
E-911

Key Performance Measures

Goal

To provide the telecommunications necessary for the rapid dispatch of Police and Fire and Rescue units to the scene of citizen or other agency requests for assistance. To maintain effective command, control, communications, and information support for public safety field personnel required for the safe, orderly conduct of public safety activities 24 hours a day, 365 days a year.

Objectives

- To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority I-life threatening) within 1.5 minutes (average).
- To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority II-serious threat to property or public order) within 1.9 minutes (average).
- To contribute to the prompt and efficient response of field personnel by dispatching non-emergency calls for services (Priority III-threat to public safety or convenience) within 8.0 minutes (average).

	Prior Year Actuals			**Current Estimate**	**Future Estimate**
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Calls received on emergency lines	534,486	620,534	603,730 / 608,599	596,893	585,188
Calls received on non-emergency lines	482,851	521,524	561,167 / 509,737	489,216	486,696
Efficiency:					
Cost per call	$28.73	$29.83	$32.18 / $26.38	$34.05	$35.83
Service Quality:					
Average speed-to-answer emergency calls (in seconds)	5.0	8.0	8.0 / 7.0	8.0	8.0
Average speed-to-answer non-emergency calls (in seconds)	44.0	41.0	41.0 / 44.0	41.0	41.0
Outcome:					
Dispatch time (in minutes) for Priority I: emergency/life threat	0.6	1.5	1.5 / 1.4	1.5	1.5
Dispatch time (in minutes) for Priority II: emergency/serious threat to property or public order	1.8	3.8	1.9 / 3.6	1.9	1.9
Dispatch time (in minutes) for Priority III: non-emergency/threat to public safety or convenience	7.7	9.9	8.0 / 9.8	8.0	8.0

Performance Measurement Results

While the Public Safety Communicators of DPSC successfully met the FY 2007 targets for dispatching Priority 1 (life threatening) emergency calls for services, a continued shortage of personnel caused by both a shortage in fully trained staffing and the departure of several skilled, veteran employees led to the agency not meeting its FY 2007 targets for dispatching Priority 2 (serious threat to property or public order) emergency calls for services and for dispatching Priority 3 (threat to public safety or convenience) non-emergency calls for services.

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Fund 120
E-911

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 120, E-911**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$11,505,056**	**$6,365,473**	**$13,130,263**	**$4,316,552**
Revenue:				
E-911 Fees[1]	$9,792,197	$0	$0	$0
Communications and Sales Use Tax Fees[1,2]	7,252,606	19,725,705	19,725,705	19,775,304
State Reimbursement (Wireless E-911)[2]	4,047,362	4,353,289	4,353,289	4,047,362
Other Revenue	313,037	0	0	186,278
Interest Income[2]	824,124	500,000	500,000	500,000
Total Revenue	$22,229,326	$24,578,994	$24,578,994	$24,508,944
Transfer In:				
General Fund (001)	$8,892,287	$9,181,598	$9,181,598	$10,333,260
Total Transfer In	$8,892,287	$9,181,598	$9,181,598	$10,333,260
Total Available	**$42,626,669**	**$40,126,065**	**$46,890,855**	**$39,158,756**
Expenditures:				
Personnel Services	$16,987,909	$19,951,566	$19,951,566	$20,032,782
Operating Expenses	8,764,743	10,032,477	11,195,368	10,891,572
Capital Equipment	55,606	70,000	90,000	0
IT Projects	3,688,148	7,233,079	11,337,369	7,984,403
Total Expenditures	$29,496,406	$37,287,122	$42,574,303	$38,908,757
Total Disbursements	**$29,496,406**	**$37,287,122**	**$42,574,303**	**$38,908,757**
Ending Balance[3]	**$13,130,263**	**$2,838,943**	**$4,316,552**	**$249,999**

[1] The E-911 tax rate was increased from $2.50 per line per month to $3.00 per line per month on September 1, 2005. However, effective January 1, 2007 this fee was repealed under Virginia Assembly HB 568 and replaced by a statewide uniform landline E-911 tax at the rate of $0.75 per line per month. The new tax will be administered by the Virginia Department of Taxation and deposited into a new Communications and Sales Use Tax Trust Fund, along with other communications and sales use taxes. Monies into the Fund will be distributed to localities on a monthly basis.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $191,838.00 in Communication and Sales Use Tax revenue, $416,804.00 in State Reimbursement (Wireless E-911) revenue, and $3,766.70 in earned interest have been reflected as an increase to FY 2007 revenue to record revenue accruals in the appropriate fiscal year. This results in a net increase to the FY 2007 ending balance and *FY 2008 Revised Budget Plan* beginning balance of $612,408.70. These audit adjustments have been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[3] IT projects are budgeted based on the total project costs and most projects span multiple years. Therefore, funding for IT projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Documents Menu

Fund 120
E-911

IT0001 Public Safety Communications Network/Systems

Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
TBD	$64,903,470	$3,668,148	$11,337,369	$7,984,403	TBD

This project was established in FY 1995 to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications of the Police, Fire and Rescue, and Sheriff's departments. This includes public safety call taking (E-911, Cellular E-911, non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system with an integrated mobile data communications component and a wireless digital radio network for voice communications.

The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources with minimal voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the Public Safety Communications Center (PSCC). As needed, this project provides funding for upgrades to the CAD and its mobile data communications component, originally implemented in 1986. The old systems were technologically obsolete, severely undersized, and at the end of their effective, supportable life cycle. Upgrades ensure continued reliable operation of these critical systems, incorporates software, hardware, and user functionality advances made since the 1980's, and allow for future migration in capability as new technologies emerge.

Fairfax County migrated to the new digital radio network in FY 2006 to accommodate growing public safety voice communications requirements and to remedy performance, coverage, fragmentation, and reliability problems associated with an aging, technologically obsolete system at the very end of its sustainable life cycle. Deficiencies in the old system severely impeded critical communications and safety in emergency situations. The new trunked wireless digital voice communications system consolidates all County public safety voice communication and is designed to address coverage, reliability, and operational limitations of the old system used by public safety agencies in the County. It provides capacity for growth and enhancement for the next twenty years.

FY 2009 funding is included for: completion of the five-year lease payment obligation for the portable two-way radios currently in use by the Police Department, the Fire and Rescue Department, and the Office of the Sheriff ($945,000) and the second year of a five-year replacement cycle for Mobile Computer Terminals (MCTs) ($3,300,000). Both the two-way portable radios and the MCTs have a useful life of five years. For FY 2009, the County will be upgrading its Public Safety Radio System to a newer technology platform (3,008,079), in conjunction with the activation of the PSTOC facility. In October 2007, the County Executive endorsed this measure. The FY 2009 projection represents project costs and Year One of a lease-purchase agreement for the new network infrastructure. The DPSC Vesta 911 and Backup Telephone Training Workstations project represents 10 telephone training workstations to be used by the DPSC for call taker training on the new telephone system ($731,324).

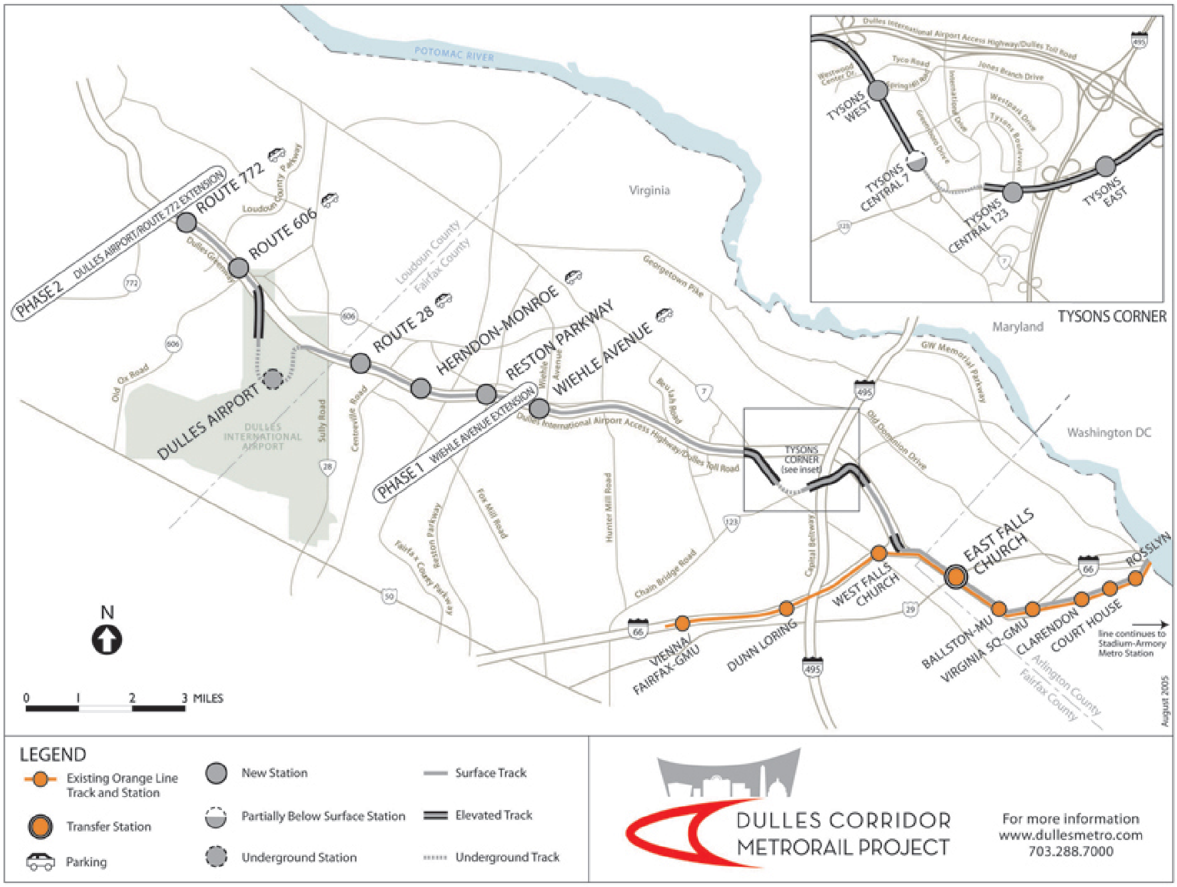
Return on Investment (ROI): The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

Documents Menu

Fund 121
Dulles Rail Phase I Transportation Improvement District

Focus

Metrorail service is planned to be extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles International Airport Access Highway (DIAAH) through Tysons Corner, then further out the DIAAH, through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project currently is estimated to be approximately $4.0 to $5.0 billion. Negotiations are on-going with the general contractor to determine a final construction cost for Phase I. Due to financial constraints imposed by the federal government, which are expected to limit federal funding to approximately $900 million; the project is currently expected to be completed in two phases. Phase I is expected to cost approximately $2.64 billion for the segment from the Metrorail Orange line to Wiehle Avenue in Reston, including construction of five new stations. Final cost estimates for Phase II, from Wiehle Avenue, through Dulles Airport to Route 772 in Loudoun County, will be developed during FY 2008.



The total project costs are expected to be shared by the federal government, the Commonwealth, Fairfax County, Loudoun County, Metropolitan Washington Airports Authority (MWAA) and operation of the Dulles Toll Road. It should be noted that the County's participation rate is determined on the basis of total project costs and sharing the cost of common features necessary to complete an operational line, such as soft costs, rail yards and power stations.

The primary source of revenue to support construction of the rail line is expected to be tolls from the Dulles Toll Road. There is currently an agreement to transfer control and operation of the Dulles Toll Road from the Commonwealth to MWAA, contingent on the successful negotiation of an acceptable contract as well as other project conditions. The local funding partners, Fairfax County, Loudoun County, and MWAA are expected to enter into an agreement which will specify the level of funding responsibility for each partner. Based on current discussions the Fairfax share is expected to be approximately 16.1 percent of total costs.

Fund 121
Dulles Rail Phase I Transportation Improvement District

For Phase I, the Fairfax share is expected not to exceed $400.0 million, the maximum permitted under the terms of the Phase I Tax District.

On January 21, 2004, a petition was filed with the Clerk to the Board of Supervisors (the Petition) by owners of commercial and industrial property (the Petitioners) asking the Board of Supervisors to create a Phase I Dulles Rail Transportation Improvement District (the Phase I District), as provided by Chapter 15 of Title 33.1 of the Code of Virginia, as amended (the Act). The Act is similar although not identical to the law that empowered the Board and the Board of Supervisors of Loudoun County to create the Route 28 Highway Transportation Improvement District (the Route 28 District) in both counties in 1988.

The Phase I District was approved and established by the Board of Supervisors on February 23, 2004, following a public hearing. The Phase I District is governed by a District Commission, consisting of four Board members and the Chairman of the Commonwealth Transportation Board (CTB) or his/her designee. The District Commission is advised by a District Advisory Board, composed of landowner representatives. This is the same basic governance structure used for the Route 28 District.

Commercial and industrial property within the district created pursuant to the Act can be taxed to raise funds for transportation improvements in the district. Such a district can be created upon the petition of the owners of at least 51 percent, measured by land area or assessed value, of the real property located within the proposed district that is zoned or used for commercial or industrial purposes. The properties listed on the signature pages of the Petition constituted over 64 percent of such property located within the Phase I District, measured by assessed value.

Per the Code of Virginia § 33.1-435, properties zoned to permit multi-unit residential use but not yet used for that purpose and multi-unit properties primarily leased or rented to residential tenants or other occupants by an owner who is engaged in such a business are deemed to be in commercial use for purposes of the Act. But no other residential properties are subject to any tax that may be levied on behalf of such a district, even if they are within the boundaries of such a district.

The boundaries, as proposed by the Petitioners, encompass most if not all of the Tysons Corner Urban Center, commercial and industrial properties near the proposed Metrorail station at Wiehle Avenue, and the necessary DAAR right-of-way.

The proposed transportation improvements include that portion in the Phase I District of the capital improvements described as the Locally Preferred Alternative (LPA) in a resolution of the Board of Directors of the Washington Metropolitan Area Transit Authority (WMATA), adopted on November 21, 2002.

The Petitioners will contribute up to $400.0 million of the County's share for Phase I through the imposition of a voluntary tax on commercial and industrial properties within the Phase I District. Included in the proposal is a provision for full coverage of the long-term financing costs for the County's net share of construction costs. At the maximum contribution, under the current plan, the total expected cost including interest costs over the life of the district to be provided by the tax on behalf of the Phase I District is approximately $882.5 million. As of December 2006, funds for the tax district are expected to fully fund the County's expected share of Phase I costs. Funding requirements in excess of the amount to be provided by the District are expected to be funded by other available revenue sources.

The plan as set forth in the Petition contains specific provisions regarding timing, tax rates, total costs, and percentage of costs to be paid with Phase I District revenue. The plan contemplates the establishment of a Revenue Stabilization Fund (RSF) with early collection of taxes commencing in FY 2005 to build reasonable reserves to help maintain the rate parameters in view of the cyclic pattern of changes in assessed value from year to year. It is anticipated that the RSF and perhaps other rate or coverage covenants will be required by rating agencies to achieve an investment grade rating on bonds issued that are supported by Phase I District tax revenues.

Fund 121
Dulles Rail Phase I Transportation Improvement District

Under the terms of the petition, before any Phase I District revenues are committed the tax rate is capped at 22 cents per $100 of assessed value, and taxes collected accumulate in the RSF. If a federal Full Funding Grant Agreement (FFGA) for Phase I is not executed, then the owners of 51 percent of the commercial and industrial property within the Phase I District may petition for its dissolution, and individual property owners can ask for the return of taxes previously paid and accumulated in the RSF.

Before committing Phase I District tax revenues, the District Commission must determine that the District's actual share of the financing will not exceed $400 million of construction funds for Phase I costs, and that a tax rate of no more than 29 cents per $100 of assessed value will be sufficient to meet the Phase I District's obligations at an assumed rate of growth in assessed value of 1.5 percent. If at the time the District Commission expects either of those parameters to be exceeded, then they must seek approval from the owners of 51 percent of the commercial or industrial property within the Phase I District before proceeding to commit the revenues.

However, once Phase I District revenues have been committed, allowing the financing to be put into place for the sale of bonds supported by those revenues, there is no "hard" cap on the Phase I District tax rate other than the statutory cap of 40 cents per $100 of assessed value. Thus there would be full latitude to set the tax rate up to the statutory maximum, if necessary, to meet the obligations of the Phase I District, e.g., if necessary to meet debt service requirements in the event assessed value growth rates cannot be sustained at 1.5 percent or greater.

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Debt Service Payments** **$650,000**
  An increase of $650,000 is estimated for interim debt service financing based on total project expenditure projections and the percentage share for the District's contribution. A bond sale will be planned for FY 2009 or FY 2010 in order to provide the permanent financing.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no revisions to this fund since approval of the FY 2008 Adopted Budget Plan.

Fund 121
Dulles Rail Phase I Transportation Improvement District

Fund Type G10, Special Revenue Funds

Fund 121, Dulles Rail Phase I Transportation Improvement District

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$26,186,239**	**$40,961,970**	**$50,665,143**	**$70,989,464**
Revenue:				
Real Estate Taxes-Current	$22,148,692	$24,398,029	$24,398,029	$27,386,620
Interest on Investments[1]	2,330,212	2,276,292	2,276,292	3,150,000
Total Revenue	$24,478,904	$26,674,321	$26,674,321	$30,536,620
Total Available	**$50,665,143**	**$67,636,291**	**$77,339,464**	**$101,526,084**
Expenditures:				
Debt Service	$0	$6,350,000	$6,350,000	$7,000,000
Total Expenditures	$0	$6,350,000	$6,350,000	$7,000,000
Total Disbursements	**$0**	**$6,350,000**	**$6,350,000**	**$7,000,000**
Ending Balance[2]	**$50,665,143**	**$61,286,291**	**$70,989,464**	**$94,526,084**
Tax rate/per $100 Assessed Value	**$0.22**	**$0.22**	**$0.22**	**$0.22**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $13,991 has been reflected as an increase to FY 2007 revenue to reflect interest earned in the appropriate fiscal year. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] The ending balance is accumulating in anticipation of the start of construction costs. Construction is expected to begin following approval of the Full Funding Grant Agreement in Spring 2008.

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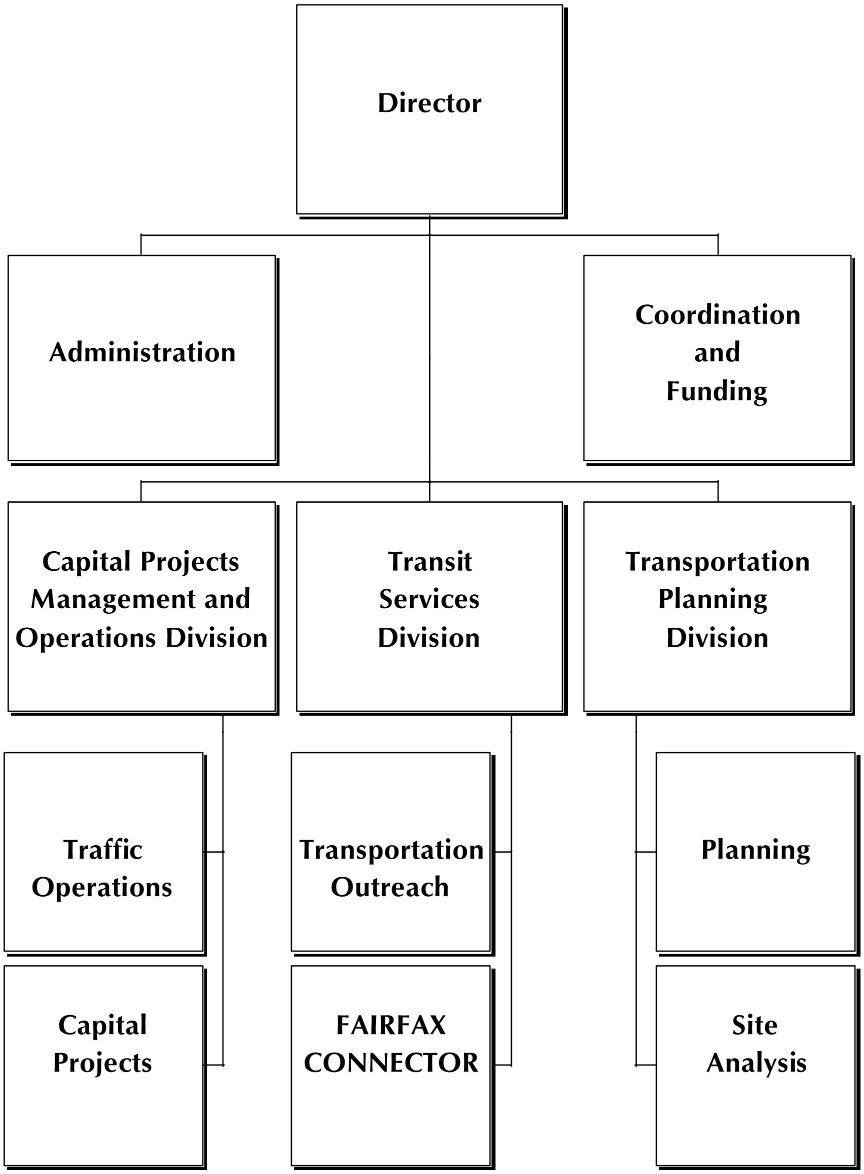
Fund 124
County and Regional Transportation Projects



Mission

To plan, coordinate and implement a multi-modal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. The department's vision is that in the twenty-first century, Fairfax County will have a world-class transportation system that allows greater mobility of people and goods and enhances the quality of life.

Focus

New opportunities to improve transportation and pedestrian access are supported by the creation of a new fund, Fund 124, County and Regional Transportation Projects. In FY 2009, Fund 124 will begin to consolidate multiple aspects of County transportation under one management structure. This fund will merge the current activities, programs, and staff of the County's Department of Transportation with the staff of the Department of Public Works and Environmental (DPWES) who currently support planning and design related to roadway improvements. The merging of all staffing functions and programs that support transportation permits an integrated seamless system for addressing a current and growing list of transportation capital projects and efforts to improve traffic flow, transit and general mobility of Fairfax County residents. The consolidation is necessary to support a more than doubling of the annual project base, and to effectively prioritize, plan, manage and spend current and new transportation funds to be received on an annual basis, beginning in the latter part of FY 2008. In FY 2009 the consolidation will begin with the transfer to the new fund of all of the 75/75.0 SYE existing FCDOT positions from Agency 40, General Fund, and the transfer of 18/18.0 SYE existing Office of Capital Facilities positions from Agency 25, General Fund. In addition, the budget for Fund 124 includes the establishment of 41/41.0 SYE proposed new staff positions along with associated new lease space costs to accommodate all existing and new staff in one central location. New staff funding is proposed to be phased in according to workload requirements, with initial FY 2009 funding proposed for 28 staff. In addition, a redesign of the transportation capital projects management function will include the institution of a General Engineering Contract to provide a balance of outside experience and in-house knowledge to swiftly advance the completion of planned projects and provide the necessary coordination with the Virginia Department of Transportation, regional transportation agencies, and local affected communities.

In addition to the capital projects workload, increased staffing also will address future planned expansions of the Fairfax CONNECTOR; proffer and zoning workload increases resulting from transportation studies and improvements to the Tysons area and revitalization areas; and increasingly and complex prioritizing, reporting, invoicing requirements associated with major projects with multiple funding sources.

As reflected in the FY 2009 budget, new funding sources support a major expansion of the County's transportation capital projects list and the expansion of transit. This funding is available on an annual basis, beginning in the second part of FY 2008, as a result of the General Assembly's April 4, 2007, passage of the Governor's substitute for House Bill 3202 (HB 3202). This bill is the first infusion of new transportation dollars in Northern Virginia in more than 20 years. In addition to existing programs and staff, Fund 124 will account for this new funding realized by Fairfax County. Two significant sources of funding included in the FY 2009 budget are: revenue remitted to the County from the Northern Virginia Transportation Authority (NVTA), and funding from a proposed increase to the County's commercial real estate tax. Both funding sources result from the new regional and local taxing authority.

Under the provisions of HB 3202, regional taxing authority now exists for the Northern Virginia Transportation Authority (NVTA). NVTA was established by the General Assembly in April 2002 and is responsible for long-range planning and prioritizing regional transportation projects in northern Virginia, including roadways and mass transit. The Authority includes the Counties of Arlington, Fairfax, Loudoun and Prince William, and the Cities of Alexandria, Fairfax, Falls Church, Manassas and Manassas Park. HB 3202 gave the NVTA the authority to implement seven new taxes and fees to support NVTA projects and services; in July 2007, the NVTA approved the implementation of those taxes/fees, effective January 1, 2008. This revenue will raise approximately $300 million per year for Northern Virginia. From these funds, NVTA annually will set-aside $50 million for Metro capital expenses, and $25 million for VRE operating and capital expenses. It will utilize 60 percent of the balance of raised funds for regional projects, and will return the remaining 40 percent to the jurisdiction where the funds were raised. The FY 2009 Advertised Budget Plan includes a projected $60.0 million in revenue associated with the 40 percent returned to Fairfax County from this NVTA distribution.

HB 3202 also gives local jurisdictions within Northern Virginia the authority to raise new revenue. HB 3202 enables Northern Virginia jurisdictions to increase the commercial real estate tax, which was previously held to the same value as the residential real estate tax, by as much as 25 cents per $100 assessed value in support of transportation. The Board of Supervisors has approved a code change to allow an increase to the commercial real estate tax to support transportation, and it will establish the level of the Fairfax County increase as part of its adoption of the FY 2009 budget. The FY 2009 Advertised Budget Plan includes a recommended commercial real estate tax rate increase of 12 cents which will generate a projected $52.8 million.

Additional revenue from these sources presents a unique opportunity for the County to accelerate the implementation of projects on its long term transportation plan and address transportation requirements that have been long unaddressed due to funding constraints.

In FY 2009, miscellaneous revenue of $0.1 million associated with existing revenue generating programs for residential parking decals and the Seniors on the Go program also will support Fund 124 activities.

FCDOT Efforts and Activities

Within Fund 124, the Fairfax County Department of Transportation (FCDOT), will manage, coordinate and oversee all transportation-related programs and issues for Fairfax County. The County directs its largest portion of transportation funding toward public transportation, including the County's allocated portion of the Washington Metropolitan Area Transit Authority (WMATA) and the Virginia Railway Express (VRE) operating and capital budgets, as well as operating and capital costs associated with FAIRFAX CONNECTOR bus operations.

The department provides technical staff support on policy issues to members of the County's Board of Supervisors who sit on various regional transportation groups. These groups include WMATA, VRE, the Northern Virginia Transportation Commission (NVTC), the NVTA and the Metropolitan Washington Council of Government's Transportation Planning Board (TPB). The department also provides recommendations on technical and policy issues to the Board of Supervisors and the County Executive regarding transportation legislation in the Virginia General Assembly and the U.S. Congress.

The Strategic Planning effort for the department has produced two major goals– a mobility goal and a customer service goal, which are summarized in the box on this page. Specific strategies and action steps have been developed to implement these major department-wide goals. These strategies and action steps are available for review in the Department of Transportation Strategic Plan. In FY 2008 and FY 2009, the department will continue to make adjustments as necessary to the Plan to update the goals and objectives of the department and to ensure that certain critical objectives are on target or have been met.

THINKING STRATEGICALLY

Strategic issues for the department include:

- o Improve mobility, enhance safety and provide transportation choices in Fairfax County to enhance the quality of life by:
  - Improving operations of the existing transportation network/ system;
  - Increasing transportation system capacity; and
  - Increasing funding for transportation projects and services.
- o Exceed customer expectations by:
  - Determining what our customers want/expect;
  - Responding to customer requests, suggestions and expectations;
  - Making information available; and
  - Expanding community/customer outreach.

Ongoing Objectives and Initiatives:

The Dulles Rail Extension is an approximate $5 billion project led by the Virginia Department of Rail and Public Transportation (DRPT) to extend the Metrorail system by 23 miles and 11 stations into Tysons Corner, the Dulles Corridor and Dulles International Airport. This project will more than double the number of Metrorail stations in the County and will provide new mass transit services to the fastest growing corridor in the County and Northern Virginia. In February 2004 the County established a special tax district on commercial and industrial land along the Phase I corridor, including the Tysons urban district through Reston's Wiehle Avenue, and committed increased planning resources to the project. Phase I is anticipated to be fully funded through a combination of this Fairfax County tax district, the federal government, the Commonwealth and Dulles Toll Road revenue. The Metropolitan Washington Airport Authority (MWAA) has responsibility to finance, manage and construct the Metrorail extension. The environmental process and preliminary engineering for Phase 1 of the extension has been completed, consistent with County goals and objectives for the corridor. Similar efforts for the Phase 2 extension should be completed in calendar year 2009. The federal grant for Phase I is anticipated in early 2008 with construction to begin in mid 2008.

In FY 2009 FCDOT will participate with the Virginia Department of Transportation (VDOT), MWAA, WMATA and DRPT on the implementation of the Dulles Rail Extension's congestion management program which includes trip reduction strategies, Transportation Demand Management (TDM), and feeder bus service. FCDOT will initiate work on developing plans for the extension of Greensboro Drive and Boone Boulevard in Tysons Corner in support of the Metrorail extension and the Tysons Land Use Task Force recommended actions. The department will continue to lead the County's discussions on a transit-oriented development project at the Wiehle Avenue station and to execute a Board-approved agreement in FY 2009. FCDOT also will complete station access management plans for the Wiehle and Reston Parkway stations and will work with other County agencies to develop improvements in the western part of the corridor to support Metrorail's Phase 2 design and construction. The FCDOT mission is to implement Phase 1 by calendar year 2013 and to implement Phase 2 as soon as possible after Phase 1.

The department oversees the Board of Supervisors' Four-Year Transportation Program and reports to the Board on the status of the significant transportation initiatives included in the Program on a quarterly basis. The initial Four-Year Transportation Program (FY 2005 through FY 2008) included a $165 million commitment of General Obligation bond funds and $50 million in federal and state funds for major highway, transit, intersection, pedestrian, and other transportation improvements. The second Four-Year Program (FY 2009 through FY 2012) approved by the Board in 2007 included an additional $110 million of General Obligation bond funds approved by the voters in the fall 2007 transportation bond referendum. Since its inception, 67 projects in the Board's Four-Year Transportation Program have been completed, five more are under construction, and three others will move into construction in early 2008. In FY 2007, construction was completed on 32 transportation projects and construction began on nine other projects in the Program. County support of transportation initiatives will significantly expand in FY 2009 due to the additional $110 million in county transportation bonds, approved by voters in 2007, as well as additional funding expected to be provided to the county under provisions of HB 3202, approved by the Virginia legislature and Governor in 2007.

The department is taking the lead or participating in Area Studies of key County areas, such as Tysons Corner, Bailey's Crossroads, Springfield, and Annandale to ensure that a multimodal transportation system is implemented and enhanced as redevelopment occurs. The Tysons study will identify changes to the Comprehensive Plan for Tysons Corner by applying the best possible Transit Oriented Development (TOD) and urban design planning strategies for the future growth of the Tysons Corner Urban Center. The travel demand forecasting will assess peak hour delay and congestion, examining land use concepts best supported by the planned transportation capacity and analyzing transportation facility needs within Tysons Corner. The Bailey's Crossroads transportation study will assist in the revitalization of that Community Business Center (CBC). The County is encouraging development in the area that is more intense and urban in character. An urban concept will be developed, including an urban street grid, to enhance the area's sense of place and make the area more pedestrian friendly. This concept will also take advantage of the future arrival of the Columbia Pike Streetcar line. In Springfield, the County is working to adopt a proactive and comprehensive approach for the future, recognizing the challenge of the impact of the Base Realignment and Closure (BRAC)

Commission recommendations on Fort Belvoir and associated traffic growth. In Annandale, the County is working to create pedestrian connections from adjacent neighborhoods, create a pedestrian-oriented town center environment, increase transit use, and establish gathering spaces.

The department manages, oversees and coordinates the activities of the FAIRFAX CONNECTOR bus system, which is expected to operate 68 routes throughout the County in FY 2009, providing service to the six Metrorail stations serving County residents. Service includes the Richmond Highway Express (REX) service started in FY 2005 as part of the South County transportation initiative. It also includes the addition of routes being taken over from WMATA serving the Centreville/Chantilly area (WMATA's previous 12s and 20s routes) in the second part of FY 2009. FAIRFAX CONNECTOR is operated by private contractors who, in FY 2009, will utilize 202 buses in the active fleet and 30 rebuilt buses which serve as spares. Service operates from two existing bus operations facilities for the Huntington Division and the Reston-Herndon Division. In 2009 the department will continue to coordinate and plan for the new West Ox Bus Operations Center, due to open in mid- FY 2009 as a joint use facility for the FAIRFAX CONNECTOR and WMATA. The department will continue to identify Advanced Public Transportation System (APTS) applications for the CONNECTOR bus system, such as mobile data terminals, automatic vehicle locator systems and real-time passenger information. The department, in conjunction with others, has been implementing some APTS plan recommendations such as transit signal priority in the Richmond Highway Corridor. In addition to technology improvements, the department is evaluating bus stops across the County and will continue improving bus stop safety.

The department has been closely monitoring regional air quality conformity issues as the Washington metropolitan region needs to significantly reduce vehicle emissions, or the region will risk the loss of substantial amounts of federal transportation funding. In recognition of the need to provide cleaner transit, FCDOT converted all CONNECTOR buses to ultra-low sulfur diesel (ULSD), and added catalyzed diesel particulate filters to trap harmful emissions. This effort may reduce harmful emissions by as much as 90 percent below current emission levels. In FY 2006 and FY 2007 the agency began purchasing new and replacement buses using green diesel technology, which both conformed to new EPA mandates and offered easier boarding through low-floors. By the end of FY 2008, a large portion of the authorized fleet will consist of these new buses. A portion of the CONNECTOR fleet is replaced each year according to a replacement schedule based on age and mileage criteria. In addition, the department has begun the process of replacing CONNECTOR support vehicles with hybrid vehicles.

The department supports the Residential Traffic Administration Program (RTAP) which includes traffic calming, cut-through traffic restrictions, "$200 fine for speeding" signs, multi-way stop signs, "Watch for Children" signs, restrictions on truck through-traffic, Community Parking Districts (CPDs) and Residential Permit Parking District (RPPD) programs. In FY 2007, 1,008 signs were installed for parking programs and bus stops, and 344 signs for bikes and pedestrians.

The department strives to improve pedestrian safety and mobility. FCDOT activities have included installation of "Yield to Pedestrian in Crosswalk $100-$500 Violation Fine" signs, administering projects funded in the VDOT secondary program as "Top 40" pedestrian safety projects, education and outreach activities including the "Streetsmart" pedestrian safety awareness campaign, countdown pedestrian signals, funding for the development of pedestrian crosswalk lighting standards, and construction on significant sidewalk segments, including Richmond Highway. Work has continued on priorities identified by the Pedestrian Task Force, with funding now programmed for approximately $47 million of the Task Force's Ten-Year $60 million goal for pedestrian improvements.

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The department also will further develop its Bicycle Initiative, started in FY 2007 to improve bicycle as well as pedestrian facilities. This has included a bicycle route map now in development, implementation of a bicycle locker program, sponsorship of two pit stops at Bike to Work day on May 17, 2007, an on-road bicycle lane initiative, dedicated phone line (703-324-BIKE) and email box, distribution of free bicycle helmets from a state grant, and other activities.

The department promotes telecommuting and encourages the use of carpools, vanpools and public transportation. The County's Employer Services Program, in conjunction with the Dulles Area Transportation Association, works with private companies and public agencies with work locations in the County to implement various Travel Demand Management techniques to encourage employees to use carpooling, vanpooling, teleworking, and public transportation.

The department, in conjunction with the Area Agency on Aging and the Fairfax Area Disability Services Board, furthers the mobility of senior citizens and persons with disabilities through several transportation-related services. Seniors are directly served through Seniors On-The-Go!, a program which continues to offer discounted taxicab service to seniors who meet residency, age and income requirements. In addition, since FY 2003, FCDOT has provided travel training program to seniors which encourages and trains seniors to make use of the existing fixed route public transit system. This particular service is enhanced with the addition of a renovated FAIRFAX CONNECTOR bus, which has been retro-fitted into a mobile transit classroom. In FY 2009 the department will continue to improve the mobility of the County's senior population, as well as those persons with disabilities, consistent with steps presented to the Board of Supervisors in June 2006. These steps include a new subsidized taxicab program, called TaxiAccess, implemented in late FY 2007 for those Fairfax County residents with disabilities who are registered with MetroAccess; the production of a sensitivity training video for FAIRFAX CONNECTOR and FASTRAN vehicle operators; and the development of a One-Stop-Shop transportation information system, which will address all Fairfax County transportation options for Fairfax County's seniors as well as persons with disabilities.

It is noted that, as part of the FY 2009 Advertised Budget Plan, Spot Improvements of $1.0 million (previously funded in Fund 304, Transportation Improvements), $100,000 for the Road Viewers and Road Maintenance Programs (previously funded in Fund 303, County Construction) and $100,000 for critical maintenance of existing walkways (previously funded in Fund 307, Pedestrian Walkway Improvements), will be funded in this new fund from within the Capital Reserve Project balances.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

The following initiatives and accomplishments reflect FCDOT current activity and goals. Additional initiatives will be added in future fiscal years to reflect progress on an expanded number of capital projects, pedestrian and transit initiatives due to new transportation revenues, pursuant to expanded transportation funding under HB 3202.

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
Improve pedestrian/bicyclist mobility and safety through measures such as providing additional pedestrian facilities and amenities, pursuing appropriate changes to regulations and standards, and implementing programs to educate pedestrians/bikers and encourage safety.	☑	☑
Lead or participate in Area Studies of key County areas, such as Tysons Corner, Bailey's Crossroads, and Annandale to ensure that a multimodal transportation system is implemented and enhanced as redevelopment occurs.		☑

Fund 124
County and Regional Transportation Projects

Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
Advance projects authorized by the Board of Supervisors. In February 2004 the Board approved a multi-modal four-year transportation plan. The initial Four-Year Transportation Program (FY 2005 through FY 2008) included a $165 million commitment of General Obligation bond funds and $50 million in federal and state funds for major highway, transit, intersection, pedestrian, and other transportation improvements. The second Four-Year Program (FY 2009 through FY 2012) approved by the Board in 2007 included an additional $110 million of General Obligation bond funds approved by the voters in the fall 2007 transportation bond referendum. Since its inception, 67 projects in the Board's Four-Year Transportation Program have been completed, five more are under construction, and three others will move into construction in early 2008. In FY 2007, construction was completed on 32 transportation projects and construction began on nine other projects in the Program.	☑	☑
Support the implementation of the new state transportation legislation (HB3202), that provides expanded transportation funding for Fairfax County through a combination of taxes to be implemented by the Northern Virginia Transportation Authority and any new local taxes authorized by the State that are implemented by the Board of Supervisors.	☑	☑
Continue to address traffic bottlenecks and hazardous locations through geometric improvements, additional turn lanes, access management, pedestrian and bus stop safety improvements, and by improving the efficiency of traffic signals. Continue to build additional system capacity through re-striping for bike lanes, using bus lanes/bus shoulders, improving pedestrian access, and widening existing roadways.	☑	☑
Continue to promote the new Board-approved TaxiAccess program, which was implemented on May 1, 2007. This program provides an additional transportation resource for Fairfax County residents with disabilities who are active MetroAccess registered users.	☑	☑
Continue bus stop and pedestrian improvements in the Richmond Highway corridor started in FY 2006. Pursue additional Park and Ride capacity in the Richmond Highway Corridor.	☑	☑
Completed 18 sidewalk/trail projects and the installation of 18 bus shelters, bus benches and bus pads countywide. Several more bus shelter sites will be under construction in FY 2009.	☑	☑
Develop a travel demand forecasting (TDM) tool. Make TDM an integral part of the County's land use and development process, and encourage companies to have TDM programs. In FY 2009, determine how to best implement TDM in highly congested and rapidly developing County areas, define the expected level of TDM-related trip reduction, and specify alternative parking standards, parking maximums, and incentives to support the reduction of vehicle trips.	☑	☑

Documents Menu

Fund 124
County and Regional Transportation Projects

Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
FCDOT, in conjunction with DRPT, MWAA and WMATA, obtained approval from the Federal Transit Administration (FTA) on the Dulles Rail Project Environmental Impact Statement, completed preliminary engineering, and negotiated a proposed contract with Dulles Transit Partners for a design/build construction project. FCDOT assisted in the Final Design in Fall 2007. These actions will allow construction of the rail extension after receiving the Full Funding Grant Agreement, anticipated in the first quarter of CY 2008.	☑	☑
FCDOT will complete work on the development of station access plans for Wiehle Avenue station and Reston Parkway Station (Phase 2), and will continue with negotiations on a transit-oriented development project for the Wiehle Avenue station site.		☑
Fully implemented the new Smart Card technology on FAIRFAX CONNECTOR buses, allowing passengers to travel seamlessly throughout the region using the card and making bus boarding more efficient. In addition, promoted connectivity with other modes of transportation and the CONNECTOR through the installation of bike racks on all CONNECTOR buses, as approved by the Board of Supervisors in spring 2007.	☑	☑
Continue to expand the County's emphasis on alternative transportation modes through bicycle planning activities. In FY 2008, the department plans to complete a bicycle network map showing the connectivity between existing bicycle links.	☑	☑
Continue to secure additional transportation-related federal and state grant funding and, where appropriate, reallocate existing funding to projects with higher priorities.	☑	☑
Continue to secure frontage improvements, dedications and donations.	☑	☑
Completed update of County's Transportation Plan, including Phase II approved in August 2007, which revised Area Plan text and transportation figures to be consistent with the Transportation Plan Map approved by the Board in July 2006.	☑	
Advance the expansion of the number of bus stop shelters in the County, by implementing the bus stop advertising program, which will create a revenue source to support bus shelter creation and maintenance.		☑
Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**
Promote public transportation through the development of a Transportation Development Plan by the end of FY 2009.		☑
In recognition of the need to provide environmentally friendly transit, developed an emission reduction program for the FAIRFAX CONNECTOR which included the use of ultra low sulfur diesel, diesel particulate fuel systems, new cleaner buses, and hybrid support vehicles.	☑	

Fund 124
County and Regional Transportation Projects

Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Continue to improve customer service with the goal of making information more readily available. Expand community and customer outreach; determine what customers expect; and respond to customers' requests, suggestions and stated expectations.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue developing and implementing a plan to maintain the Fairfax CONNECTOR as one of the best bus systems in the U.S. Based primarily on the CONNECTOR's environmental efforts, its high level of customer service, and the success of programs such as the Dulles Express Bus Initiative, *Metro Magazine* in May 2003 recognized the FAIRFAX CONNECTOR as one of the ten most improved transit systems in North America.	☑	☑

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/ 0	0/ 0	0/ 0	134/ 134
Expenditures:				
Personnel Services	$0	$0	$0	$11,201,922
Operating Expenses	0	0	0	6,487,157
Capital Projects	0	0	0	95,200,000
Total Expenditures	**$0**	**$0**	**$0**	**$112,889,079**

FY 2009 Funding Adjustments

The following funding is necessary to support the FY 2009 program:

♦ **Existing Employees and Operations of the Department of Transportation** **$9,418,247**

An amount of $9,418,247 has been included in this budget to reflect existing positions, programs and operating costs associated with the Department of Transportation, now being moved into a consolidated transportation management structure to address current and planned transportation improvements. This amount includes:

- $5,823,760 for position salaries and $1,407,330 for fringe benefits. The position salary level includes net compensation increases of $63,768 that incorporates the decrease made for all County employees to discount the pay for performance system by 50 percent resulting in lower pay for performance funding. It also includes $199,465, to reflect the Board of Supervisors' February 2006 approval of three positions to support CONNECTOR services growth and the new West Ox Bus Operations Center. The $199,465 includes $142,276 in continued funding approved as part of the *FY 2007 Carryover Review* for two of the positions, and an increase of $57,189 in Personnel Services for a third position whose hiring was delayed until FY 2009, aligning the filling of the position with preparation requirements for opening the new West Ox bus operations facility in January 2009.

- $2,187,157 for existing operating costs previously reflected under the Department of Transportation. This amount includes $10,000 in continued funding included at the *FY 2007 Carryover Review* for Board approved positions for the CONNECTOR, and $5,000 additional operating costs for the final third position to be filled in FY 2009.

◆ **New Positions** **$2,471,124**

An amount of $2,471,124 has been included to reflect $2,271,124 for new position salaries and fringe benefits, and $200,000 for related operating costs for the phase-in of 41/41.0 SYE new positions in support of transportation planning, management, and engineering design. Position funding for 28 positions is included in the FY 2009 budget, and funding will be phased in for the remaining positions over the following one or two fiscal years as capital project initiatives and activities are ramped up, the County's bus transit system is expanded, and expanded regional collaboration and coordination is required on a number of multi-model transportation projects funded from various County, local and state funding sources. New positions are necessary to support the County and Regional Transportation Projects Fund and address the most significant expansion in County transportation funding in history, resulting from the General Assembly's passage of new transportation funding legislation in April 2007. This workforce expansion will also support projects associated with the fall 2007 Transportation Bond referendum of $110 million approved by the voters on November 6, 2007. The 41/41.0 SYE new positions include:

- 25 engineers and planners to support key roadway, bus stop, and pedestrian improvements. The positions will provide coordination of a General Engineering design and construction contract; oversee project design, change orders, and bid package preparation; perform in-house engineering design work as well as engineering inspections; plan and implement funding strategies involving multiple funding sources; report on project funding and status to the region and state; respond to increased workload associated with increased proffer activity and with new state legislation embodied in Chapter 527, requiring traffic studies for all zoning and comprehensive plan change requests.

- 4 transit planners for the expansion of the Fairfax CONNECTOR. These positions will position the agency to manage a gradual expansion of approximately 40 percent in the CONNECTOR fleet and service levels over the next several years resulting from new transportation funding. The positions will provide planning and management support for an increased number of CONNECTOR facilities, including the new West Ox Bus Operations Center and the growth in park and ride lots; will implement and manage an expanded CONNECTOR safety and training program; will provide operations oversight for a significant expansion in routes and revenue hours; and will provide expanded capacity to manage and monitor fleet buses, fleet equipment, defect and manufacturer warranties, in order to protect the County's investment in capital assets and to ensure user safety.

- 6 specialists, including a Communications Specialist for CONNECTOR marketing and outreach in order to achieve ridership and revenue targets; 2 Management Analysts responsible for monitoring CONNECTOR contract compliance and associated non-compliance penalties, and for overseeing CONNECTOR revenue collections managed by the County and no longer managed by the contractor in order to establish appropriate internal control of County revenue; a Network Analyst providing field support for complex technology-driven revenue and fuel systems for the CONNECTOR; and 2 Right-of-Way Agents supporting the major increase in capital projects.

- 6 administrative staff to support complex procurement, accounting, and GEC program work, as well as to address significant increases in human resources workload associated with both new staffing and staff redirected from DPWES. Procurement and accounting requirements relate directly to the additional $95.2 million annually in transportation projects, and the need for procurement of contracts for engineering studies, design or construction not performed in house, and to all related payments. Expanded accounting capability also will support a multiple-funding-source billing structure and ensure that compliance reports are filed with NVTA and/or other funding agencies. GEC program support will support the alignment of workload between in-house staff and hired contractors. Human Resource and other general administrative requirements result from a 79 percent increase in staffing levels associated with the consolidation, and the need to provide payroll reconciliation, and office support.

♦ **Positions Redirected from DPWES** **$1,799,708**
An amount of $1,799,708 has been included in this budget, including $1,699,708 in salaries and fringe benefit costs and $100,000 in related operating costs, for 18/18.0 SYE existing engineering of the Office of Capital Facilities (DPWES) that will be redirected to a consolidated transportation management structure under Fund 124, County and Regional Transportation Projects. These engineering positions support planning and design work for roadway, pedestrian and bus stop/shelter projects. The inclusion of these positions under the umbrella of this new fund will allow the integration of capital project regional planning, coordination, and prioritization functions performed to date by the Department of Transportation with the project implementation work conducted by the Office of Capital Facilities. The consolidation will support and further the County's goal of swift and effective use of a significant expansion of transportation funding dollars.

♦ **New Lease Space** **$4,000,000**
An amount of $4,000,000, including an estimated $2.0 million in one-time costs, to support the projected lease costs and build-out costs necessary to provide the physical space for 41 new positions and the consolidation of the FCDOT with the transportation projects activities of the Office of Capital Facilities. There is currently no space available within County buildings to accomplish this consolidation in one location. Collocation is necessary to ensure the full integration proposed and to realize the County commitment to improving transportation flow and pedestrian access and mobility for the residents of Fairfax County.

♦ **Capital Projects** **$95,200,000**
Funding of $95.2 million is included in a reserve project for transportation projects and transit enhancements to be supported by new revenue available under HB 3202.

Changes to FY 2008 Adopted Budget Plan

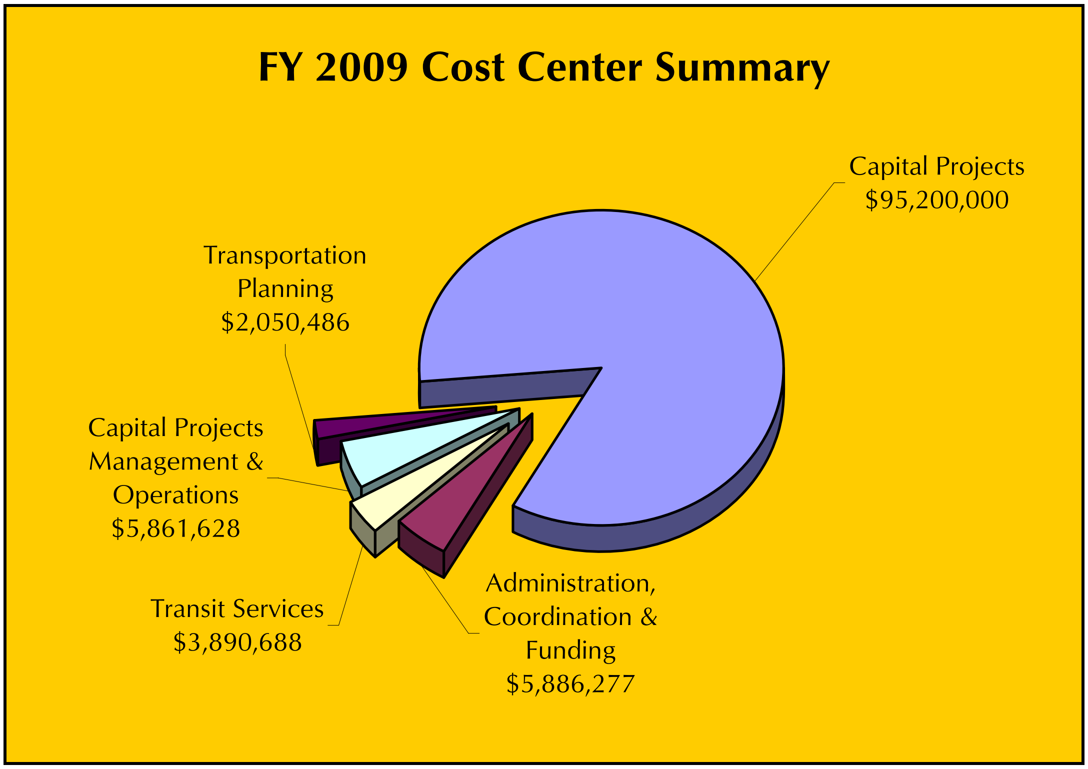
This fund is being newly established as part of the FY 2009 Advertised Budget Plan. No funding was previously included.

Documents Menu

Fund 124
County and Regional Transportation Projects

Cost Centers

There are four cost centers in Fund 124, County and Regional Transportation Projects: Administration, Coordination and Funding; Capital Projects Management and Operations; Transportation Planning; and Transit Services. Working together, all agency staff members seek to fulfill the agency mission and carry out the key initiatives of the department. In addition, the following pie chart reflects significant annual capital projects funding support.



Administration, Coordination and Funding

Funding Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan[1]
Authorized Positions/Staff Years				
Regular	0/ 0	0/ 0	0/ 0	28/ 28
Total Expenditures	**$0**	**$0**	**$0**	**$5,886,277**

[1] Funding included in the Administration, Coordination and Funding division includes funding of $4.0 million associated with new leased space and one-time renovations. This lease will provide the necessary staff space for an expanded and consolidated Department of Transportation which incorporates 134 merit and 12 grant positions and multiple County transportation management and implementation efforts.

Documents Menu

Fund 124
County and Regional Transportation Projects

Position Summary

1	Director	2	Accountants II (1)	1	Management Analyst I
2	Transportation Division Chiefs	1	Business Analyst IV	2	Administrative Assistants V (1)
2	Transportation Planners IV (1)	1	Network/Telecom Analyst II	2	Administrative Assistants IV (1)
5	Transportation Planners III (1)	1	Geographic Info. Spatial Analyst II	2	Administrative Assistants II (2)
3	Transportation Planners II (1)	2	Management Analysts IV	1	Administrative Associate

TOTAL POSITIONS

28 Positions (8) / 28.0 Staff Years (8.0)

( ) Denotes New Positions

Key Performance Measures

Goal

To provide leadership, coordination and high quality administrative and business support to Fund 124, County and Regional Transportation Projects. To perform coordination and liaison functions associated with the Dulles Corridor rail extension project. To provide technical staff support and policy recommendations to members of the Board of Supervisors who serve on regional transportation agency boards, such as the Virginia Railway Express (VRE), the Northern Virginia Transportation Commission (NVTC), the Northern Virginia Transportation Authority (NVTA), the Washington Metropolitan Area Transportation Authority (WMATA), and the Metropolitan Washington Council of Government's Transportation Planning Board (TPB). Staff support is also provided to the Fairfax County Transportation Advisory Commission. To coordinate and negotiate transportation issues and projects with staff and officials of regional transportation bodies, as well as state agencies and other local jurisdictions, and to coordinate regional transportation issues and projects with FCDOT staff and other County agencies. To review transportation and transit operating and capital budgets, fare structures, and allocation formulas; coordinate development of the transportation section of the County's Capital Improvement Program, and of the County's submission to the regional Transportation Improvement Program/Constrained Long Range Plan and Virginia Department of Transportation's (VDOT's) Six-Year Program; and prepare a cash flow plan for general obligation bonds for transportation projects and conduct other transportation-related studies, legislative activities and financial analyses.

Objectives

- To increase the value of transportation grants awarded to Fairfax County from $42.50 million in FY 2008 to the goal of $46.0 million by FY 2009; and to continue to pursue unanticipated funding sources.

	Prior Year Actuals			**Current Estimate**	**Future Estimate**
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Grant applications prepared	28	16	20 / 29	23	24
Efficiency:					
Grant dollar awards per SYE for grant development (in millions)	$7.50	$9.19	$9.11 / $11.27	$9.44	$9.78
Grant dollars per application (in millions)	$1.20	$2.58	$2.05 / $1.75	$1.85	$1.92
Outcome:					
Grants awarded	19	10	12 / 15	15	15
Value of grants awarded (in millions)	$33.76	$41.35	$41.00 / $50.71	$42.50	$46.00

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Fund 124
County and Regional Transportation Projects

Performance Measurement Results

The FY 2007 Actual for value of grants awarded increased to $50.71 million, an increase over the estimate of $41.00 million. A grant level of $42.50 million is projected for FY 2008, and a further increase to $46.00 million is projected for FY 2009. Since FY 2006, the department has focused staff resources on applying for grants most likely to be received, thus increasing the total value of grants awarded despite a more moderate level of grant applications. The department seeks grant opportunities, but cannot ensure that such opportunities will be available in future years.

Capital Projects Management and Operations

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/ 0	0/ 0	0/ 0	59/ 59
Total Expenditures	**$0**	**$0**	**$0**	**$5,861,628**

Position Summary

1	Division Chief	2	Supervising Engineer Inspectors (2)
1	Engineer IV (T)	8	Transportation Planners III
3	Engineers V (1)	5	Transportation Planners II
10	Engineers IV (7) (3 T)	1	Transportation Planner I
17	Engineers III (7) (10 T)	1	Planning Technician III (1)
2	Engineers II (1)	2	Right of Way Agents (2)
4	Engineer Technicians III (4 T)	2	Administrative Assistants II (1)

TOTAL POSITIONS
59 Positions (22) (18 T) / 59.0 Staff Years (22.0) (18.0 T)
1/1.0 SYE Grant Position in Fund 102, Federal/State Grant Fund

(T) Denotes Transferred Positions
( ) Denotes New Positions

Key Performance Measures

Goal

To facilitate and influence the development of a multimodal transportation system for the residents of Fairfax County that is balanced in terms of efficiencies, costs, impacts, safety and service, and in keeping with the public service policies and priorities established by the Board of Supervisors. To review, design and implement transportation projects and to respond to issues and problems concerning traffic operations and parking while improving mobility and safety. In addition to the objectives below, specific projects that are undertaken on an ongoing basis include: reviewing traffic bottlenecks and hazardous locations; identifying corridors suitable to retrofit with on-pavement bicycle lanes; and reviewing locations for potential street widening or improvements.

Objectives

Capital project planning and construction activity is being significantly expanded in FY 2009 as a result of the General Assembly's April 2007 passage of new transportation funding legislation, HB 3202. Additional objectives and performance measures will be developed in future budget presentations to reflect these changes and increased agency workload and efforts.

- To review an estimated 630 traffic-related requests and/or studies requested by the Board of Supervisors or other interested parties in order to continue addressing community traffic and parking concerns.

Fund 124
County and Regional Transportation Projects

- To process requests for Yield to Pedestrians Signs and to conduct pedestrian outreach/education activities with the larger goal of holding or decreasing pedestrian fatalities at a level of 0.017 per 1,000 residents and pedestrian injury accidents at a level of 0.29 per 1,000 residents.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Residential Permit Parking District (RPPD) expansion, addition and modification requests processed	13	7	7 / 5	5	5
Community Parking District (CPD) expansion, addition and modification requests processed	25	26	25 / 26	25	20
General No Parking requests processed	31	35	35 / 27	25	25
Traffic Calming reviews	114	95	100 / 71	70	70
Cut-through traffic and through-truck traffic reviews	27	20	25 / 35	25	25
Watch for Children sign requests reviewed	22	31	25 / 32	25	25
Special studies conducted	16	NA	17 / 16	17	17
"$200 Fine for Speeding" sign requests	5	4	6 / 7	6	6
Multi-way stop sign requests	45	31	40 / 23	25	25
Other traffic operations requests	155	79	100 / 104	100	100
Yield to Pedestrian sign requests reviewed	125	116	100 / 93	50	40
Yield to Pedestrians signs installed	313	557	100 / 321	100	75
Pedestrian Outreach Events (1)	NA	NA	NA	30	30
Parking, bus stop and pedestrian signs installed (1)	NA	NA	NA	1,300	1,300
Efficiency:					
Yield to Pedestrians signs installed per staff member	104.0	185.7	50.0 / 128.4	50.0	50.0
Outcome:					
Traffic-related requests and studies reviewed	600	625	630 / 635	630	630
Pedestrian fatalities within the County per 1,000 residents (2)	0.017	0.010	0.016 / 0.016	0.017	0.017
Pedestrian injury accidents within the County per 1,000 residents (2)	0.29	0.27	0.31 / 0.31	0.29	0.29

(1) New FY 2008 indicator.

(2) Pedestrian fatality and pedestrian crashes per 1,000 residents is captured on a calendar-year basis for the preceding year - calendar year 2006 is used for FY 2007.

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Fund 124
County and Regional Transportation Projects

Performance Measurement Results

In FY 2007 pedestrian fatalities and injury accident rates were higher than in FY 2006, despite significant progress on implementing various construction projects and pedestrian safety measures. Because accident data is highly variable, this measure needs to be evaluated over a longer time period. A total of 635 traffic-related studies were conducted in FY 2007, up slightly from the 625 studies in FY 2006. In FY 2006 and FY 2007, the department installed a large number of "Yield to Pedestrian" signs throughout the County, following coordination in prior years with VDOT on the program and planned sign placement. Most new installations now have been completed throughout the County, and so fewer new signs are projected for FY 2008 and FY 2009.

Transportation Planning

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/ 0	0/ 0	0/ 0	22/ 22
Total Expenditures	**$0**	**$0**	**$0**	**$2,050,486**

Position Summary

1 Division Chief
2 Transportation Planners IV
7 Transportation Planners III
11 Transportation Planners II (3)
1 Administrative Assistant II

TOTAL POSITIONS
22 Positions (3) / 22.0 Staff Years (3.0)
2/2.0 SYE Grant Positions in Fund 102, Federal/State Grant Fund

( ) Denotes New Positions

Key Performance Measures

Goal

To develop and implement the transportation plan for Fairfax County, and to evaluate and mitigate the impact of land development on the County's transportation system for the residents of the County in order to provide transportation facilities and services within the policy framework of the Board of Supervisors.

Objectives

- To provide technically sound transportation recommendations so that 95 percent of recommendations on an estimated 90 sub-area and corridor-level planning studies referred to the Department of Transportation are accepted, toward a future target of 100 percent.

- To identify appropriate categories in which to deposit an estimated 55 developer contributions estimated at $4.03 million, and to ensure that 100 percent of development contributions are expended appropriately.

- To provide technically sound transportation recommendations on an estimated 300 development applications referred to the Department of Transportation, so that 90 percent of the recommendations are accepted, toward a target of 100 percent.

- To process an estimated 15 vacation/abandonment applications within established County timeframes, completing 80 percent.

Fund 124
County and Regional Transportation Projects

- To process 100 site plan/subdivision plan waivers within established County timeframes, while ensuring that 95 percent of recommendations on waivers are accepted.

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Studies prepared or reviewed	105	105	90 / 105	90	90
Developer contributions processed	55	37	40 / 37	60	55
Development applications reviewed	300	242	250 / 300	300	300
Vacation/abandonment applications reviewed	20	14	15 / 11	15	15
Site plan/subdivision plan waivers processed	139	107	110 / 100	100	100
Efficiency:					
Hours per study	37	37	35 / 37	35	35
Hours per contribution	7	7	7 / 7	7	7
Hours per development application	20	20	20 / 20	20	20
Hours per vacation/abandonment application	11	10	11 / 11	11	11
Hours per waiver	5	5	5 / 5	5	5
Service Quality:					
Percent of studies with technically sound transportation comments	100%	100%	100% / 100%	100%	100%
Percent of contributions accurately completed	100%	100%	100% / 100%	100%	100%
Percent of development applications completed	100%	100%	100% / 100%	100%	100%
Percent of vacation/abandonment reviews completed	65%	93%	93% / 60%	80%	80%
Percent of waivers completed	100%	100%	100% / 100%	100%	100%
Outcome:					
Percent of sub-area and corridor-level planning recommendations accepted	95%	95%	95% / 95%	95%	95%
Total amount of developer funds contributed	$3,533,250	$4,104,985	$4,111,018 / $6,237,930	$4,350,199	$4,034,449
Percent of development application recommendations accepted	85%	85%	90% / 90%	90%	90%
Total vacation/abandonments completed	13	15	15 / 9	12	12
Percent of waiver recommendations accepted	95%	95%	95% / 100%	95%	95%

Fund 124
County and Regional Transportation Projects

Performance Measurement Results

In FY 2007, Transportation Planning continued to meet nearly all of its stated Service Quality measure targets. The total amount of FY 2007 contributed developer funds was $6,237,930, an increase over the FY 2006 contribution level of $4,104,985. In FY 2007, the total number of development applications reviewed and reports prepared was 300, an increase over the 242 development applications reviewed in FY 2006. Although development applications can fluctuate based on the overall pace of development in the County, for FY 2008 and FY 2009, the number of development applications is projected to remain constant. A lower contribution level per application is anticipated, resulting in a decrease to overall contribution levels to $4,350,199 in FY 2008 and to $4,034,449 in FY 2009.

Transit Services

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/ 0	0/ 0	0/ 0	25/ 25
Total Expenditures	**$0**	**$0**	**$0**	**$3,890,688**

Position Summary

1	Division Chief	1	Communications Specialist II (1)
2	Transportation Planners IV	2	Management Analysts II (1)
7	Transportation Planners III	2	Management Analysts I (1)
7	Transportation Planners II (4)	1	Administrative Assistant III
1	Transportation Planner I	1	Network Analyst I (1)

TOTAL POSITIONS
25 Positions (8) / 25.0 Staff Years (8.0)
9/9.0 SYE Grant Positions in Fund 102, Federal/State Grant Fund

( ) Denotes New Positions

Key Performance Measures

Goal

To provide the best possible public transportation system, within available resources, for those who live, work, travel and do business in Fairfax County in order to improve mobility, contribute to economic vitality and enhance the environment.

Objectives

- To increase the number of FAIRFAX CONNECTOR riders by 7.1 percent from 10,174,500 riders in FY 2008 to 10,901,053 riders in FY 2009, in order to better serve County residents.

- To continue providing ridesharing services to commuters and increasing the number of new Ridesources applicants by 10.6 percent from 1,798 in FY 2008 to 1,989 in FY 2009.

- To increase the number of Employer Services Program participants who implement new Transportation Demand Management (TDM) programs by 10.3 percent from 29 in FY 2008 to 32 in FY 2009.

- To continue to provide an increased mobility option for residents with disabilities through the TaxiAccess Program, reaching at least 67 percent of those currently registered with MetroAccess, for a total of 1,076 enrollees in FY 2009.

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County and Regional Transportation Projects

- To continue to increase the enrollment of the Seniors on the Go! Taxicab Program by 10.0 percent from 4,326 in FY 2008 to 4,759 in FY 2009.

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Fairfax Connector passengers	8,474,143	9,529,056	9,690,000 / 9,717,392	10,174,500	10,901,053
New Ridesharing applicants assisted by Ridesources	2,066	1,470	1,529 / 1,626	1,798	1,989
Companies with new TDM programs	16	20	23 / 26	29	32
Total enrollees in Taxi Access Program (1)	NA	NA	NA	1,006	1,076
Seniors on the Go Program participants (2)	3,089	3,509	4,199 / 3,933	4,326	4,759
Service Quality:					
Fairfax Connector complaints per 100,000 passengers	16	13	13 / 16	15	15
Outcome:					
Percent change in Fairfax Connector passengers	6.0%	12.4%	1.7% / 2.0%	4.7%	7.1%
Percent change in ridesources applicants assisted	5.6%	4.0%	4.0% / 10.6%	10.6%	10.6%
Percent change in companies implementing new TDM programs	6.7%	25.0%	15.0% / 30.0%	11.5%	10.3%
Percent MetroAccess participants registered in Taxi Access Program (1)	NA	NA	NA	60.0%	67.0%
Percent change in enrollment of senior citizens using the Seniors on the Go taxi cab voucher program (2)	19.3%	13.6%	19.7% / 12.1%	10.0%	10.0%

(1) The Taxi Access Program is a new program added as a performance measure in FY 2008.

(2) The Seniors on the Go Program was added as a performance measure in FY 2007. Historical data were used for previous years.

Fund 124
County and Regional Transportation Projects

Performance Measurement Results

The FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely service with an emphasis on customer service. FY 2007 is the fourth year in a row that ridership surpassed projected estimates. CONNECTOR passengers are projected to increase to 10,901,053 in FY 2009, an increase of 7.1 percent over FY 2008. In the second half of FY 2009 the FAIRFAX CONNECTOR will take over the 12's and 20's bus service currently provided by WMATA (CONNECTOR Centreville/Chantilly routes), and this expansion in part contributes to passenger growth. The FAIRFAX CONNECTOR recorded 16 complaints per 100,000 passengers in FY 2007, up slightly from the prior year as a result of late arriving buses due to traffic congestion.

In FY 2008 a projected 1,006 riders with disabilities (60 percent) who are registered with MetroAccess will be enrolled in the new Board-approved TaxiAccess Program, which began as a pilot program on May 1, 2007. This program provides an additional mobility option to Fairfax County residents registered with MetroAccess through the availability of a user-side subsidized taxicab program. The agency FY 2009 goal is to reach 1,076 or 67 percent of individuals registered with MetroAccess. In FY 2009, 4,759 seniors also are projected to participate in the Seniors-on-the-Go! program, an increase from the current year level of 4,326 participants. This represents a significant increase of 54 percent and 1,670 users since FY 2005.

Fund 124
County and Regional Transportation Projects

FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 124, County and Regional Transportation Projects

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
Fairfax County Share of New Regional Transp. Funds	$0	$0	$0	$60,000,000
Commercial Real Estate Tax for Transportation	0	0	0	52,800,000
Miscellaneous Revenue[1]	0	0	0	89,079
Total Revenue	$0	$0	$0	$112,889,079
Total Available	**$0**	**$0**	**$0**	**$112,889,079**
Expenditures:				
Personnel Services	$0	$0	$0	$11,201,922
Operating Expenses	0	0	0	6,487,157
Capital Equipment	0	0	0	0
Capital Projects[2]	0	0	0	95,200,000
Total Expenditures	$0	$0	$0	$112,889,079
Total Disbursements	**$0**	**$0**	**$0**	**$112,889,079**
Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Miscellaneous revenue includes revenue collected for the Seniors on the Go and TaxiAccess programs, and residential permit parking decals.

[2] Capital Projects include both capital project and transit funding that will be reallocated or transferred from a Capital Projects Reserve to a specific project or transit fund as the project reaches the implementation stage. Within the total amount for Capital Projects, funding support will be provided for $1.0 million in Spot Improvements, $50,000 for the Road Viewers Program, $50,000 for the Road Maintenance Program, and $100,000 for critical walkway improvements.

Documents Menu

Fund 191
Public School Food and Nutrition Services

Focus

Fund 191, Fairfax County Public Schools Food and Nutrition Services, totals $74.9 million in FY 2009 for all Food Service's operational and administrative costs. This fund is entirely self-supporting and is operated under the federally-funded National School Lunch and Child Nutrition Acts.

The Food and Nutrition Services program:

- Procures, prepares and serves lunches and a la carte items to over 145,000 customers daily;
- Offers breakfasts in 162 schools and centers;
- Contracts meal provision to day care centers, Family and Early Childhood Education Program (FECEP) centers and private schools, and snack provision to all School-Age Child Care (SACC) programs; and
- Provides meals and dietetic consultation at senior nutrition sites and Meals on Wheels programs.

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

No support from Fund 090, School Operating Fund, is required as sufficient revenues are derived from food sales and federal and state aid.

Documents Menu

Fund 191
Public School Food and Nutrition Services

FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 191, Public School Food and Nutrition Services

	FY 2007 Actual[1]	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Superintendent's Proposed[2]
Beginning Balance	**$9,408,784**	**$9,568,064**	**$8,675,659**	**$9,024,636**
Revenue:				
Food Sales	$44,208,646	$45,088,278	$45,088,278	$45,910,899
Federal Aid	18,029,127	18,395,762	18,395,762	18,712,771
State Aid	802,362	799,958	799,958	815,112
Other Revenue	398,005	343,000	343,000	390,000
Total Revenue	$63,438,140	$64,626,998	$64,626,998	$65,828,782
Total Available	**$72,846,924**	**$74,195,062**	**$73,302,657**	**$74,853,418**
Total Expenditures	$63,784,181	$74,195,062	$73,302,657	$74,853,418
Total Disbursements	**$63,784,181**	**$74,195,062**	**$73,302,657**	**$74,853,418**
Inventory Change	($387,084)	$0	$0	$0
Ending Balance	**$8,675,659**	**$0**	**$0**	**$0**

[1] The *FY 2008 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on November 29, 2007 during their *FY 2008 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2008 Third Quarter Review,* which will be acted upon by the Board of Supervisors on April 21, 2008.

[2] Reflects $9,024,636 in projected FY 2008 ending balance to be carried over to fund the FY 2009 budget.

Documents Menu

Fund 192
Public School Grants and Self-Supporting Programs

Focus

Fund 192, Public School Grants and Self-Supporting Programs, totals $57.6 million for FY 2009 and consists of two subfunds: the Grants Subfund and the Summer School and Standards of Learning (SOL) Remediation Subfund. FY 2009 revenue reflects federal, state and private industry grants, summer school fees and transfers from Fund 090, School Operating, and Fund 105, Cable Communications.

Documents Menu

Fund 192
Public School Grants and Self-Supporting Programs

FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 192, Public School Grants and Self-Supporting Programs

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Superintendent's Proposed
Beginning Balance	**$8,050,830**	**$0**	**$6,938,208**	**$0**
Revenue:				
State Aid	$8,670,357	$10,238,169	$11,115,429	$9,765,356
Federal Aid	25,804,586	30,424,313	40,923,155	30,525,569
Tuition	3,113,300	3,045,698	3,190,102	425,000
Industry, Foundation, Other	1,726,309	176,421	437,435	388,977
Total Revenue	$39,314,552	$43,884,601	$55,666,121	$41,104,902
Transfers In:				
School Operating Fund Grants (090)	$10,101,846	$8,874,216	$8,874,216	$8,846,624
School Operating Fund Summer School (090)	17,695,230	18,657,930	15,651,481	4,755,780
Cable Communications Fund (105)[2]	2,321,540	2,905,459	2,905,459	2,922,800
County General Fund (001)	0	0	0	0
Total Transfers In	$30,118,616	$30,437,605	$27,431,156	$16,525,204
Total Available	**$77,483,998**	**$74,322,206**	**$90,035,485**	**$57,630,106**
Total Expenditures	$70,545,790	$74,322,206	$90,035,485	$57,630,106
Total Disbursements	**$70,545,790**	**$74,322,206**	**$90,035,485**	**$57,630,106**
Ending Balance	**$6,938,208**	**$0**	**$0**	**$0**

[1] The *FY 2008 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on November 29, 2007 during their *FY 2008 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's F*Y 2008 Third Quarter Review,* which will be acted upon by the Board of Supervisors on April 21, 2008.

[2] The transfer from the County Cable Communications Fund as well as the corresponding expenditures which it supports will be adjusted to reflect the final amount from the County which is currently anticipated to be $2,927,759.

Fund 193
Public School Adult and Community Education

Focus

Fund 193, Public School Adult and Community Education, provides lifelong literacy and education opportunities for all residents and students of Fairfax County through adult education programs such as basic skill education, high school completion and English for Speakers of Other Languages (ESOL). FY 2009 expenditures are estimated at $11.7 million.

The Fund also provides for pre-kindergarten through grade 12 support programs, including behind-the-wheel driver education, SAT preparation, summer school, before- and after-school enrichment activities and remediation support.

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Fund 193

Public School Adult and Community Education

FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 193, Public School Adult and Community Education

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Superintendent's Proposed
Beginning Balance	**$810,858**	**$0**	**$1,289,700**	**$0**
Revenue:				
State Aid	$729,572	$768,968	$836,168	$696,791
Federal Aid	931,242	741,896	881,896	731,896
Tuition	7,032,681	7,827,275	7,827,275	8,010,001
Industry, Foundation, Other	692,813	290,941	332,208	611,821
Total Revenue	$9,386,308	$9,629,080	$9,877,547	$10,050,509
Transfers In:				
School Operating Fund (090)	$1,674,217	$1,674,217	$1,695,667	$1,695,667
Total Transfers In	$1,674,217	$1,674,217	$1,695,667	$1,695,667
Total Available	**$11,871,383**	**$11,303,297**	**$12,862,914**	**$11,746,176**
Total Expenditures	$10,581,683	$11,303,297	$12,862,914	$11,746,176
Total Disbursements	**$10,581,683**	**$11,303,297**	**$12,862,914**	**$11,746,176**
Ending Balance	**$1,289,700**	**$0**	**$0**	**$0**

[1] The *FY 2008 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on November 29, 2007 during their *FY 2008 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2008 Third Quarter Review,* which will be acted upon by the Board of Supervisors on April 21, 2008.

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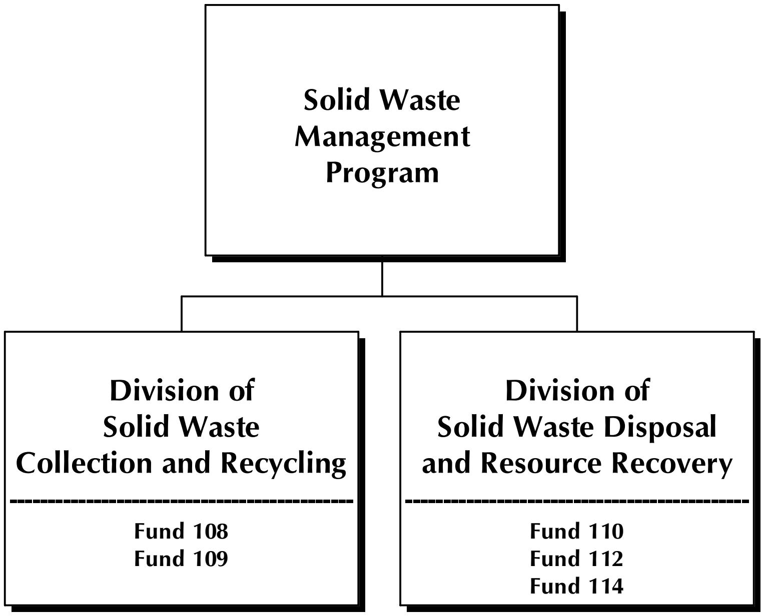
Solid Waste Management Program



Mission

To protect the public interest through solid waste management planning and regulatory oversight of the County's refuse ordinances by providing efficient and effective collection, recycling, and disposal of solid waste for customers in an environmentally responsible manner.

Focus

The Solid Waste Management Program is responsible for the management and long-range planning for all refuse and recycling within the County. Operations include a County-owned and operated refuse transfer station, a privately owned and operated Energy/Resource Recovery Facility (E/RRF), two closed municipal solid waste landfills, a regional ash landfill operated by the County, two citizens' disposal facilities, eight drop-off sites for recyclable materials, and equipment and facilities for refuse collection, disposal, and recycling operations. The operation of the Solid Waste Management Program is achieved through the Division of Solid Waste Collection and Recycling and the Division of Solid Waste Disposal and Resource Recovery in the Department of Public Works and Environmental Services.

THINKING STRATEGICALLY

Strategic issues for the program include:

- Developing and maintaining an efficient and effective regulatory program;
- Maintaining and enhancing an integrated solid waste management system;
- Enhancing the community and protecting the environment;
- Providing excellent customer service;
- Achieving financial viability through sound financial practices;
- Continuing external communications and collaboration; and
- Maintaining and improving internal management systems.

Division of Solid Waste Collection and Recycling

The Division of Solid Waste Collection and Recycling manages two funds including Fund 108, Leaf Collection, which provides for the collection and disposal of leaves within leaf collection sanitary districts, and Fund 109, Refuse Collection and Recycling Operations, which provides staff and administration for Funds 108 and 109; the collection and disposal of refuse from sanitary districts within the County, County Agency Routes (CAR); and the overall management and operation of the County's recycling programs. Fund 109 also provides the management and operational control for the Solid Waste General Fund (DSW-GF) Programs for services provided on behalf of the County. The DSW-GF Programs consist of Community Cleanup, Court/Board Directed Cleanups, Evictions, and Health Department Referral operations.

Solid Waste Management Program

Fund 108, Leaf Collection, is responsible for the collection of leaves within Fairfax County's 34 approved leaf collection districts. In FY 2009, approximately 25,000 homes are included within these districts. Revenue is derived from a levy charged to homeowners within Leaf Collection Districts. The FY 2009 leaf collection levy will remain at the FY 2008 rate of $0.015 per $100 of assessed real estate value.

Fund 109, Refuse Collection and Recycling Operations, is responsible for collection of refuse, as well as coordination of curbside recycling operations, from approximately 44,000 household units within Fairfax County's approved sanitary districts. Revenue to support operations is derived from the refuse collection fee. Similar to the leaf collection program, refuse collection services has seen an increase in petitions from citizens to receive refuse and recycling services from the County.

Collection programs in Fund 109 have been impacted by higher disposal charges and increasing operating expenses such as labor and fuel requiring a rate change in the fund. Due to increasing disposal fees for the waste collected, rising personnel expenses and lower fund balances, the annual fee has gradually increased to $330 in FY 2008. In FY 2009, the rate is recommended to increase by 4.55 percent to $345 based on increases in operating expenditures resulting from increases in contractor charges for curbside recycling services, refuse disposal charges, costs for services provided by other agencies, other operating equipment, supplies and expenses, as well as replacement equipment cost. The proposed $345 fee will result in an increase of $15 to the typical household.

Division of Solid Waste Disposal and Resource Recovery
The Division of Solid Waste Disposal and Resource Recovery manages three funds. Fund 110, Refuse Disposal, is responsible for delivering refuse collected throughout Fairfax County to the E/RRF, the Prince William County Facility, or an appropriate landfill; transferring yard waste to compost facilities; coordinating the facility use agreement between Fairfax and Prince William Counties; operating the County's Battery, White Goods (major appliances such as: refrigerators, dishwashers, washer and dryers, etc.) and Household Hazardous Waste programs; managing the Citizens' Disposal Facilities; and providing brush mulching services. Fund 112, Energy/Resource Recovery Facility, oversees the disposal of refuse at the E/RRF. Fund 114, I-95 Refuse Disposal, provides management and operational control at the I-95 Landfill for all regional participants.

The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision which allowed waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County. However, in FY 2007, the Supreme Court revisited waste flow control in the Oneida-Herkimer case and determined that public entities could direct waste to public facilities. The full impact of this decision on the County's flow control authority is still under consideration.

Under the current industry environment, the County has implemented a competitive pricing system for Fund 110, Refuse Disposal. The pricing has proved to be sufficient to cover all disposal costs. In FY 2009, the system disposal charge is set at $57 per ton, an increase of $5 over the FY 2008 rate. A contractual disposal rate for FY 2009 will be negotiated with private waste haulers, but is anticipated to be $53.95 per ton, an increase of $4 over the $49.95 per ton in FY 2008. Revenue increases are therefore projected based on this disposal charge increase.

Programs including the County's Recycling Program, the Household Hazardous Waste Program, I-66 closed landfill maintenance and environmental monitoring and the Code Enforcement Program do not pay for their full programmatic costs. The cost of these programs is estimated to be $4.06 million in FY 2009. In order to meet FY 2009 expenditure requirements not covered by fund revenues, a General Fund transfer of $1,250,000 is required, a decrease of $1,250,000 from FY 2008 transfer level of $2,500,000. This reduction is recommended based on limited availability of General Fund monies and the current level of program requirements. The FY 2009 General Fund Transfer fully supports those programs that do not entirely recover costs such as, the County's Recycling Program, the Code Enforcement Program, the Household Hazardous Waste (HHW) program, and the Citizen's Disposal Facilities. The transfer is included primarily to help support the expenditure requirements of the non-revenue generating programs noted above and to generate sufficient funds to address present and future recycling infrastructure needs.

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Solid Waste Management Program

Fund 112, Energy/Resource Recovery Facility, funds the County's waste-to-energy facility which annually processes over 1 million tons of waste. This waste is used to fuel an 80 megawatt power facility. Expenditures in this fund are comprised primarily of a contractual payment made to Covanta Fairfax, Incorporated (CFI) who owns the facility and operates it on behalf of the County. The formula-driven contract between the County and CFI establishes a yearly per-ton estimate/tip fee that the County pays to CFI, based on support requirements for incinerator operations. The yearly estimate is calculated using expenses for plant operations and maintenance costs, bond retirement payments and other pass through costs such as landfilling incinerator ash, reagents and utilities that are offset somewhat by credits derived from the sale of electricity to Dominion Virginia Power and recovery of ferrous and non-ferrous metals from the ash. The E/RRF currently produces over 80 megawatts of electricity, enough to power about 75,000 homes. The County charges a tipping fee to all users of the E/RRF and subsequently pays the contractual disposal fee to Covanta from these revenues. In FY 2009, the payment to Covanta Fairfax is estimated to be $34.2 million. The budgeted tip fee will be reduced from $33 per ton in FY 2008 to $32 per ton in FY 2009 based on current operational costs which are lower than originally estimated for FY 2008, and a continuation of these savings into FY 2009.

Fund 114, I-95 Refuse Disposal, funds the County's sanitary landfill which has served the solid waste disposal needs of the residents of the participating jurisdictions utilizing the facility. The municipal solid waste (MSW) section of the I-95 Landfill closed in December 1995, and since that time the facility has accepted only ash material for land burial. The I-95 Sanitary Landfill continues to operate as a model facility – meeting permit requirements, inspection criteria, and availability requirements for the participating jurisdictions and customers of the facility. The I-95 Complex also serves as the focal point for the management of non-combustible material, which is redirected to debris landfills for final disposal. The fee for Fund 114, I-95 Refuse Disposal, will remain at $11.50 per ton. The fee is expected to accommodate operating expenditures, as well as provide adequate reserve funding required for capital projects.

Specific description, discussion, and funding requirements for each fund of the Solid Waste Management Program can be found in the subsequent pages.

OPERATIONAL FEE STRUCTURE

Solid Waste Operations Fee Structure[1]

	Fund 108, Leaf Collection	Fund 109, Refuse Collection and Recycling Operations	Fund 110, Refuse Disposal	Fund 112, E/RRF	Fund 114, I-95 Refuse Disposal
FY 2009 Fee	$0.015/$100 Assessed Property Value	$345 Curbside	$57/Ton, System Fee $53.95 Estimate (to be negotiated) Contract/Discount $57/Ton, Citizens Disposal Facilities	$32/Ton	$11.50/Ton
FY 2008 Fee	$0.015/$100 Assessed Property Value	$330 Curbside	$52/Ton, System Fee $49.95 Negotiated Contract/Discount $57/Ton, Citizens Disposal Facilities	$33/Ton	$11.50/Ton
Who Pays	Leaf District Residents	Sanitary District Residents	Private Collectors, Citizens and County Agencies through Fund 109	The County through Fund 110	E/RRF, Fund 110, and Participating Jurisdictions

[1] There are numerous special rates that have been negotiated and implemented as needed which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.

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Solid Waste Management Program

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative	Fund
Continue to provide the Megabulk program which provides County residents with the opportunity to have oversized piles of refuse removed from the curb. While the removal of oversized piles of refuse is not usually included in the price of weekly refuse collection service, this service can be scheduled and prepaid.	☑	☑	109
Continue to coordinate and cooperate with local emergency agencies to assist the community during disaster events.	☑	☑	109, 110
Continue to provide the plan for successful renegotiation of the Service Agreement for continued use of the E/RRF beyond 2016.	☑	☑	112
Continue to provide the Debris Management Program in order to provide necessary planning, policies and procedures that enable the Solid Waste Management Program to execute its primary debris management mission and to remove disaster-generated debris under Fairfax County's Emergency Operations Plan.	☑	☑	109, 110
Continue to prepare a Solid Waste Code Enforcement Guide which includes a detailed enforcement process.	☑	☑	109, 110
Continue to add personal document destruction services for residents at community recycling events.	☑	☑	109
Continue to coordinate the Clean Street Initiative (CSI) program in concert with the Fairfax County Health Department to abate and remove health/safety menaces when unsanitary of improper materials are not removed from the curbside within ten days as required by Fairfax County Code – Chapter 46, Section 109.1-5-5-(f).	☑	☑	109
Connecting People and Places	**Recent Success**	**FY 2009 Initiative**	**Fund**
Continue to provide updated leaf collection schedule information to customers via the County's Website.	☑	☑	108
Continue to provide a partnership with Clean Fairfax Council to provide environmental grants to students in the Fairfax County Public Schools to assist in environmental education.	☑	☑	109
Continue to offer an e-notification system to update Refuse Collection Customers on last minute schedule changes via an e-mail list server.	☑	☑	109

Solid Waste Management Program

Connecting People and Places	**Recent Success**	**FY 2009 Initiative**	**Fund**
Upgrade the customer service software and field communications equipment to allow special refuse collections' operations to provide immediate information to call takers at the Government Center. This will facilitate better communication to residents who call in with questions.		☑	109
Continue to create new Web contents to explain and clarify any program changes undertaken due to the revisions to the County's solid waste code.	☑	☑	109, 110, 112
Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**	**Fund**
Continue to build upon the FY 2007 Chapter 109.1 revisions. By FY 2009, staff will undertake another Code revision to further clarify and protect the environment.	☑	☑	109, 110
Continue the recycling of fluorescent bulbs at Household Hazardous Waste which includes compact fluorescent lamps.	☑	☑	109,110
Continue to work with businesses, commercial & condominium/apartment owners to increase paper and cardboard recycling in commercial enterprises.	☑	☑	109
Continue to support the Know Toxics program, a web-based education tool directed at businesses to educate business owners about their responsibility to properly manage electronic waste and other hazardous wastes that they generate. The goal is to prevent businesses from illegally disposing of their hazardous waste in municipal solid waste.	☑	☑	109, 110
Continue to provide a landfill gas-heating project at the County's closed landfill.	☑	☑	110
Continue to provide four computer recycling events to provide residents with the opportunity to recycle computers and related electronics through our partnership with ServiceSource, a non-profit organization that finds jobs for persons with disabilities.	☑	☑	General Fund
Continue to offer five remote Household Hazardous Waste (HHW) collection events at various locations around the County to provide residents with a convenient and free way to properly dispose of HHW. Continue the recycling of fluorescent bulbs at these events including compact fluorescent lamps.	☑	☑	General Fund, 109, 110
Continue to provide three business hazardous waste collection events to provide small businesses in Fairfax County with a way to conveniently and economically dispose of hazardous waste generated by their operations.	☑	☑	General Fund, 110

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Solid Waste Management Program

Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**	**Fund**
Received a three-year E-2 certification from the Virginia Department of Environmental Quality (DEQ) for Environmental Excellence in 2006. The agency will continue participating in this program for environmental commitment.	☑	☑	109, 110, 114
Continue to provide a public awareness program to explain environmental controls of the E/RRF, its method of producing electricity and its role in the Solid Waste Management Program.	☑	☑	112
Placed final cap on last section of Municipal Solid Waste (MSW) landfill and parts of the ash landfill. This project has been completed by partnering with dirt hauling companies, and it resulted in several million dollars of cost saving. The capping of ash landfill project will continue. The construction of the next phase of ash landfill will occur during FY 2008-2009.	☑	☑	114
Continue to provide various measures to optimize E/RRF operations due to its impact on reducing the greenhouse gas (GHG) emissions. One ton of trash processed with energy recovery reduces the overall GHG emissions by one ton.	☑	☑	112
Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**	**Fund**
Received two American Public Works Association awards for excellence in public works activities and won the Bronze Award for integrated waste management systems in 2007 from the Solid Waste Association of North America (SWANA).	☑		109, 110
Continue to offer the Community Recycling Road Show as an annual event to collect materials for recycling that are not recycled in the curbside program such as wireless telephones, computers, bicycles, eyeglasses and tennis shoes.	☑	☑	109
Continue to publish advertisements about recycling requirements in local print media to educate residents about the appropriate materials that can be recycled at the curb.	☑	☑	109
Continue to provide monthly outreach program to residents of the Lorton community, whereby residents meet with staff to discuss topics of mutual community/County interest.	☑	☑	110, 114
Continue to offer quarterly meetings with collection companies to provide program information and gather feedback about County programs, permitting, revisions to Code and other matters.	☑	☑	All

Exercising Corporate Stewardship	Recent Success	FY 2009 Initiative	Fund
Continue to monitor the performance of E/RRF operator Covanta Fairfax, Inc. to ensure that the County's interests are preserved, as well as continue renegotiation of the Service Agreement with Covanta Fairfax, Inc. which ends in 2016.	☑	☑	110, 112
Continue to improve the vacuum leaf collection program and reduce the cost of managing and recycling leaves by identifying more in-County uses and storage locations.	☑	☑	108
Continue to monitor internal electrical loads related to E/RRF operations which will allow the facility to sell more power to the grid.	☑	☑	112
Continue to partner with local highway construction contractors to obtain low permeability (clay) for landfill closure. Through this partnership, the County acquires clay – a critical component of landfill closure – at virtually no cost, thereby saving millions of dollars.	☑	☑	114

Key Performance Measures – Division of Solid Waste Collection and Recycling Operations

Objectives

- To remove at least 95 percent of the leaves placed at the curb by citizens, within each leaf collection district, during the specified leaf collection period.

- To provide high quality refuse collection services ensuring the removal of trash in County sanitary districts while maintaining a customer service rating of good or better at 95 percent or above.

- To provide high quality refuse collection services to designated Fairfax County agencies while limiting program cost increases where possible in FY 2009.

- To continue to exceed the state-mandated recycling rate of 25 percent by at least 5 percent.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Tons of leaves collected (1)	6,548	8,875	9,000 / 7,544	7,600	7,600
Tons of refuse collected from residential customers (2)	74,185	71,254	75,857 / 74,924	76,617	76,422
Tons of refuse collected from County agencies	9,614	9,948	10,680 / 9,557	9,557	9,557
Total tons recycled (3)	437,235	424,923	456,000 / 498,139	456,000	456,000

Solid Waste Management Program

Indicator	Prior Year Actuals FY 2005 Actual	 FY 2006 Actual	 FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Efficiency:					
Net cost per home for leaf collection (4)	$66.12	$65.27	$77.21 / $60.17	$106.36	$87.57
Net cost per home per year for residential refuse collection	$260.52	$264.09	$310.48 / $266.86	$291.94	$314.14
Net cost per ton for refuse collected from County agencies	$101.61	$102.57	$103.22 / $101.63	$108.83	$110.91
Net cost per home per year for residential recycling collection (5)	$30.30	$32.42	$38.66 / $36.72	$46.37	$47.65
Service Quality:					
Percent of leaf customers rating service good or better (6)	73.0%	85.0%	85.0% / NA	88.0%	88.0%
Percent of residential refuse customers rating service good or better	93.0%	97.9%	95.0% / 97.3%	95.0%	95.0%
Percent of County agencies rating services good or better	100.0%	100.0%	95.0% / 100.0%	95.0%	95.0%
Percent of residential recycling customers rating services good or better	84.0%	95.8%	89.0% / 95.4%	89.0%	89.0%
Outcome:					
Percent of customers' leaves removed from curb	95.0%	95.0%	95.0% / 95.0%	95.0%	95.0%
Percentage point change in residential refuse customers rating services good or better	0.0%	4.9%	(2.9%) / (0.6%)	(2.3%)	0.0%
Percent change in refuse cost per ton for County agencies	13.40%	0.90%	0.60% / (0.92%)	7.08%	1.90%
Total County recycling rate (3)	31.6%	30.0%	30.0% / 35.0%	30.0%	30.0%

(1) The vacuum leaf customer base continues to grow but the weight of leaves collected appears to fluctuate primarily due to wet or dry collection seasons. The agency will also begin collecting and reporting volume by metric measurements.

(2) The agency continues to aggressively promote recycling within the County sanitary districts. Increased recycling will reduce refuse tonnages.

(3) The tonnage recycled by private haulers is only reportable on a calendar year basis. Therefore, the actual year reported is the calendar year preceding the fiscal year; that is, the FY 2007 actual reflects CY 2006 data. This figure reflects all recycled tonnage in Fairfax County.

(4) The change in the net cost per home for leaf collection calculations are primarily influenced by the fluctuations in Capital Equipment expenditures level. In FY 2007, Capital Equipment expenditures were $15,941, in FY 2008 the Capital Equipment costs are expected to be $732,000 and in FY 2009 $105,000.

(5) The net cost per home collected for FY 2008 and FY 2009 is projected to increase primarily due to increased contractor fees and fluctuations in receipts.

(6) Due to a re-evaluation of customer outreach within DPWES, leaf customers were not surveyed after the FY 2007 collection season, and therefore, no data was collected.

Performance Measurement Results

As in previous years, an estimated 95 percent of curbside leaves in each leaf collection district will be removed. The net cost per home for leaf collection fluctuates due to changes in revenues, operating expenses and capital equipment purchases. In FY 2007, the net cost per home for leaf collection is $60.17, a slight decrease from the FY 2006 total of $65.27. The net cost per home is anticipated to increase in FY 2008 and FY 2009 based on the replacement of aging capital equipment and greater operating expenses, resulting from rising maintenance, energy prices, and outside contractual costs for dump trucks with drivers.

A satisfaction rating of 95 percent for residential collection services is projected to be maintained. The net cost per ton of residential refuse collected (trash only) is projected to increase from $266.86 in FY 2007 to $314.14 in FY 2009 based on rising personnel and operating expenses including disposal costs, higher equipment costs associated with maintenance, and acquisition of new equipment. Currently, an outside contractor collects refuse from approximately 1,795 homes. This contract will be re-bid during FY 2008, and significant cost increases are expected. Overall, refuse tonnages decline slightly from FY 2008 to FY 2009 because increased recycling has lowered corresponding refuse tonnages. Refuse collections are influenced by many external factors including weather conditions, increased traffic slowing route collections, and for County routes; employee retention. Wet weather conditions produce more yard debris, along with heavier overall loads, because of this the agency will begin collecting and reporting the volume of leaves by metric measurements.

In FY 2009 increase costs to County agencies for refuse collection is projected to be held at 1.9 percent. The net cost per ton of refuse collected in from the County agency routes increases from $101.63 in FY 2007 and $108.83 in FY 2008 to a projected $110.91 in FY 2009 based on higher disposal costs and higher overall operating costs (personnel, equipment). The program offers special collections for County agencies in many capacities, including removal of large items not suitable for regular waste collection. These increases will allow the division to support the requirements for refuse and recyclable material collections related to County agencies, while complying with all laws.

The agency is responsible for the overall recycling requirements and goals of the entire County. During FY 2007, the County achieved a recycling rate of more than 35 percent, which exceeds the Commonwealth of Virginia's mandated requirement of recycling a minimum of 25 percent of the total solid waste stream. The percentage recycled is expected to be 30 percent or higher for FY 2008 and FY 2009, based on the agency's continued efforts to manage the waste reduction and recycling program. It should be noted that the volume of recycled waste generated is influenced by many external factors including market conditions for recyclables, as well as resident and business participation in the program.

The Fairfax County Solid Waste Management Plan calls for continuing efforts to reduce the County's waste stream and preserve the disposal capacity for materials that are not readily recyclable. This plan was approved by the Virginia Department of Environmental Quality in FY 2005. As part of this plan, a mandatory program has been implemented to collect mixed paper from every residential unit and business in the County. These recycling efforts will allow more processing capability at the Energy/Resource Recovery Facility and will ensure that the County does not have to rely on landfills in other communities. The agency continues to conduct outreach programs to multi-family dwellings, local businesses and schools to support this mandatory mixed paper recycling program, put into place by the Board of Supervisors.

Key Performance Measures – Division of Solid Waste Disposal and Resource Recovery

Objectives

- To provide a sanitary facility for receiving, loading and transporting commercial and residential refuse by the most feasible and economical method available, while maintaining a 100 percent satisfactory rating from state inspections at the I-66 Transfer Station.

- To deliver no less than the Guaranteed Annual Tonnage (GAT) amount of 930,750 tons of municipal solid waste to the E/RRF as required under the contractual obligations of the Service Agreement between Covanta Fairfax, Inc. and Fairfax County.

- To manage the I-95 Landfill in an efficient, environmentally safe manner, meeting 100 percent of the regulatory standards; and to provide a permitted site where ash resulting from the E/RRF and other participating jurisdictions can be properly disposed.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Tons of material processed at the I-66 Transfer Station (1)	934,434	956,868	980,682 / 914,872	918,527	943,894
Tons of material delivered to the E/RRF	1,033,198	1,050,012	1,085,000 / 1,058,988	1,023,825	1,023,825
Tons of ash disposed at the I-95 Landfill (2)	365,960	367,814	379,501 / 369,560	364,066	363,656
Efficiency:					
Cost per ton of material processed at the I-66 Transfer Station	$14.51	$15.94	$16.21 / $17.24	$18.88	$20.73
Cost per ton of material processed at the E/RRF	$31.60	$33.97	$36.45 / $33.20	$39.70	$36.98
Cost per ton to dispose ash at the I-95 Landfill (3)	$11.50	$11.50	$11.50 / $11.50	$11.50	$11.50
Service Quality:					
Number of satisfactory State DEQ ratings at the I-66 Transfer Station	4	4	4 / 4	4	4
Tons delivered to the E/RRF in excess of GAT	102,448	119,262	154,250 / 128,238	93,075	93,075
Number of satisfactory State DEQ ratings at the I-95 Landfill	6	6	6 / 6	6	6
Outcome:					
Percent satisfactory State DEQ inspection ratings at the I-66 Transfer Station	100%	100%	100% / 100%	100%	100%
Percent of GAT met	111.01%	112.81%	116.57% / 113.78%	110.00%	110.00%
Percent satisfactory State DEQ inspection ratings at the I-95 Landfill	100%	100%	100% / 100%	100%	100%

(1) Material includes combustible waste, yard waste, white goods, tires, debris and brush. Tonnage increase is based upon citizen population increase and anticipated contract fulfillment from neighboring jurisdictions.

(2) The county landfill includes refuse disposed by the County and from the region at large. The anticipated decrease in landfill ash tonnage for FY 2008 and FY 2009 is due to the projected slow down in the economy of the region.

(3) Calculation includes operational cost of landfill and estimated cost necessary for landfill closure.

Performance Measurement Results

The I-66 Complex (Fund 110) received satisfactory ratings, the highest possible, from the Virginia Department of Environmental Quality (DEQ) for all inspections conducted during FY 2007. The facility is in compliance with all provisions of the operating permits and the Virginia Solid Waste Management Regulations. The tonnage processed through the I-66 Complex has fluctuated from 934,434 tons in FY 2005 to 956,868 tons in FY 2006, and to 914,872 tons in FY 2007. The current estimate for FY 2008 is 918,527 tons, and for FY 2009 is 943,894 tons. The cost per ton of solid waste processed through the I-66 Transfer Station was $17.24 in FY 2007, compared to the budgeted amount of $16.21 due to a lower than expected amount of tonnage coming to the I-66 Transfer Station. The estimated cost per ton processed is $18.88 in FY 2008 and $20.73 in FY 2009.

In FY 2007, a total of 1,058,988 tons were delivered to the Energy/Resource Recovery Facility (Fund 112) exceeding the Guaranteed Annual Tonnage (GAT) of 930,750 tons by 128,238 tons or 13.78 percent above the requirement. The extra tonnage resulted in savings of over a $1 per ton for all the waste processed at the E/RRF site. The estimated tonnage delivery to the E/RRF is 1,023,825 tons for both FY 2008 and FY 2009, a slight decrease of 35,163 tons from the FY 2007 due to the projected impact on tonnage of the slow down in the regional economy. Due to a new Title V Permit obtained by the E/RRF in FY 2007, the Facility may be able to accept larger amounts of waste than previously. The corresponding estimated cost to process waste is $39.70 per ton for FY 2008 and $36.98 per ton for FY 2009.

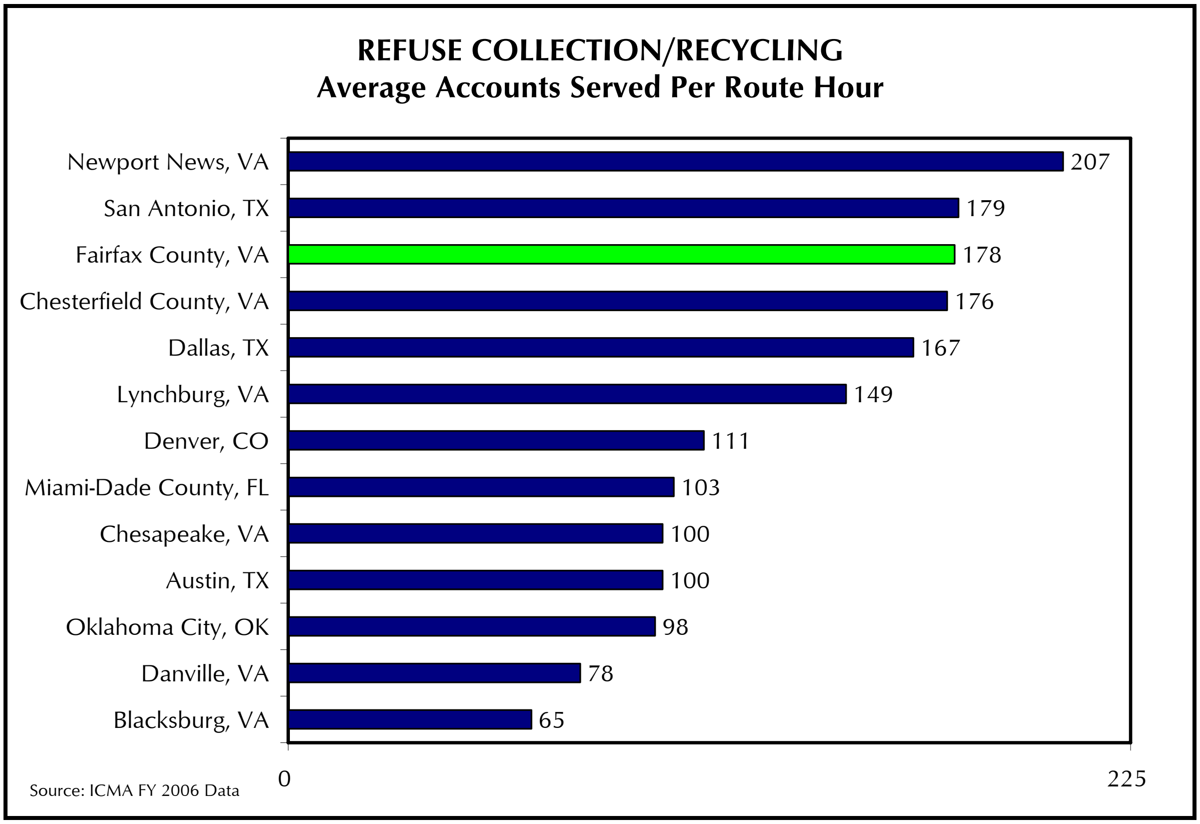
The I-95 Landfill also received the highest satisfactory ratings by DEQ for all inspections conducted during FY 2007. It should be noted that DEQ reduced the number of inspections from 12 times per year to six times per year, four of which are waste facility inspections and two are air quality inspections.

Benchmarking

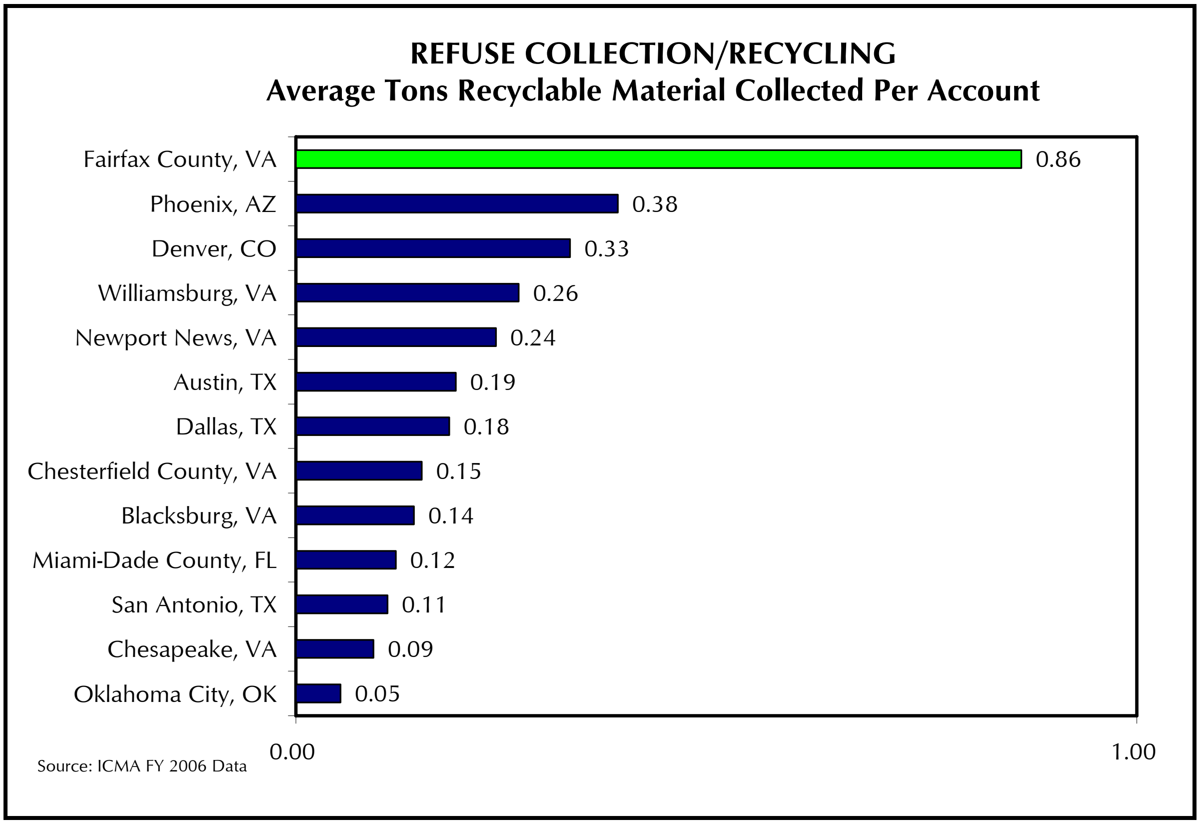
As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. Since 2000, Fairfax County has participated in the International City/County Management Association's (ICMA) benchmarking effort. Approximately 220 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area.

As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time necessary to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2006 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well.

Refuse Collection/Recycling is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark. However, as shown below, Fairfax County compares favorably in both efficiency and effectiveness.

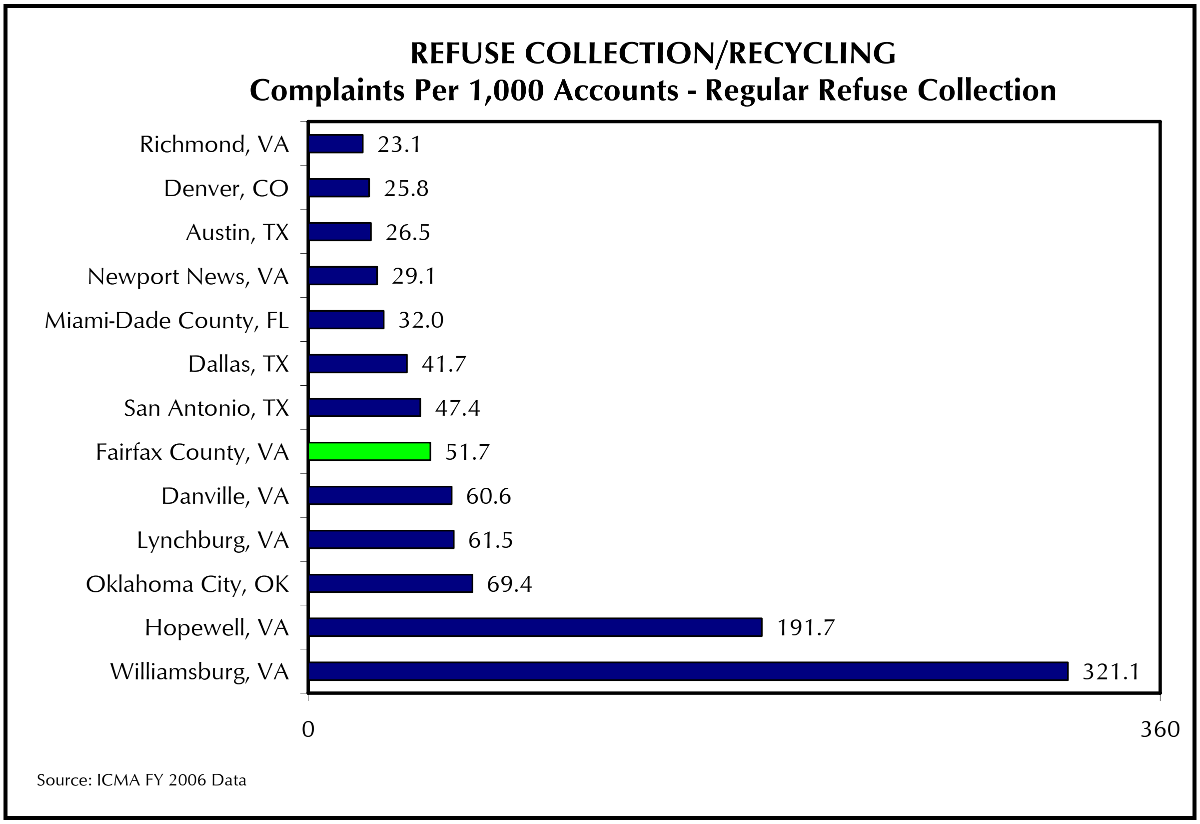


Source: ICMA FY 2006 Data



Source: ICMA FY 2006 Data

Solid Waste Management Program



Source: ICMA FY 2006 Data

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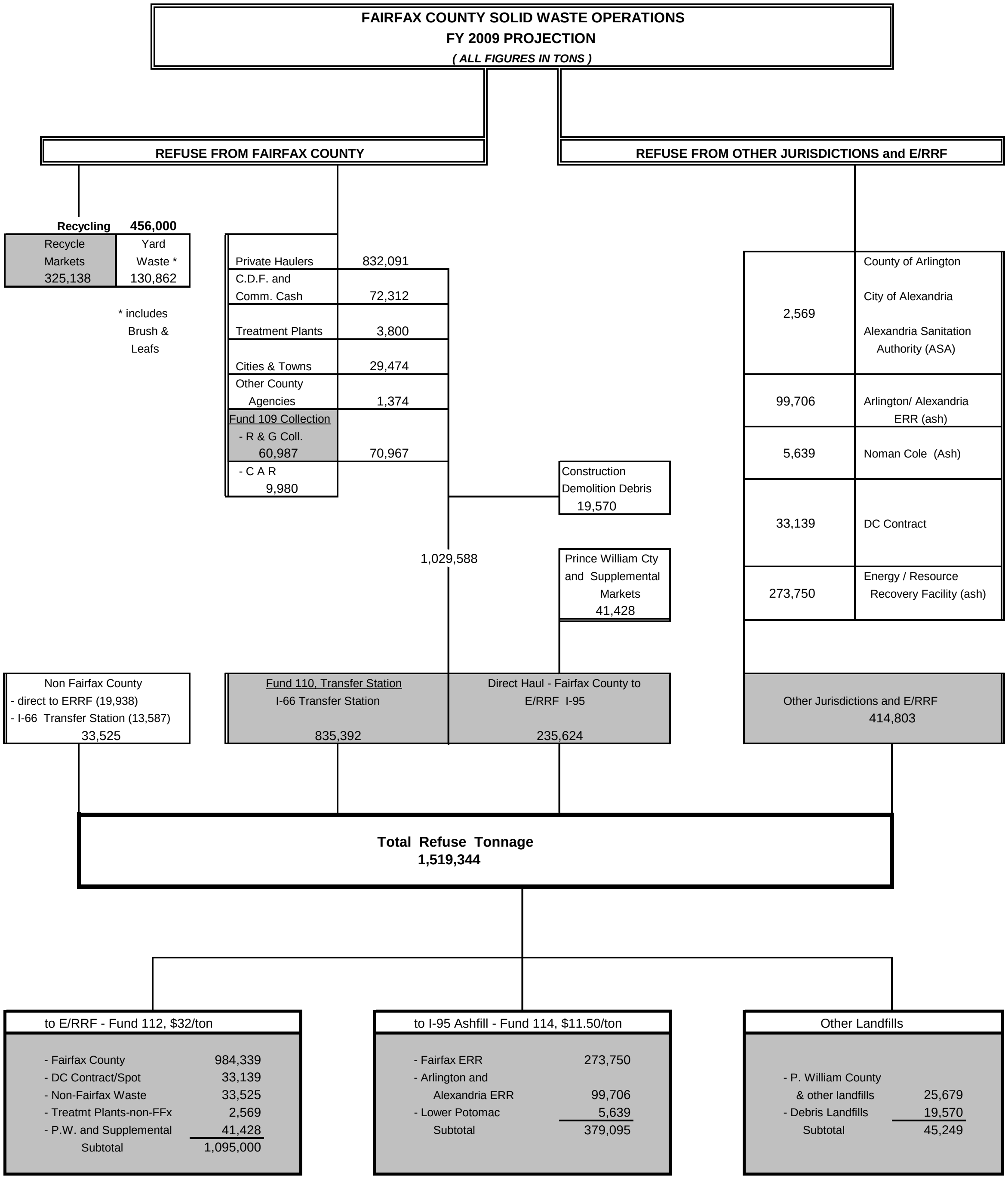
Solid Waste Management Program



Documents Menu

Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

Mission

To provide funding support for the elimination of unsanitary conditions that present a hazard to the environment and to the health, safety, and welfare of County residents.

Focus

The General Fund provides funding to operate the Community Cleanup Program, Court/Board-directed Cleanups, the Health Department Referral Program, the Eviction Program and Emergency Storm Cleanup.

The Division of Solid Waste Collection and Recycling (DSWCR) through Fund 109, Refuse Collection and Recycling Operations, provides equipment and personnel for program operations. The Community Cleanup Program supports community and civic associations' efforts to enhance and maintain the appearance of neighborhoods and the environment. In addition, the agency eliminates hazardous conditions identified by the Fairfax County Courts, the Fairfax County Board of Supervisors, the Fairfax County Health Department and the Fairfax County Sheriff's Office with regards to evictions.

All charges incurred by Fund 109, Refuse Collection and Recycling Operations, for providing collection and disposal services for these programs are billed to the General Fund. The overall cost to the General Fund is reduced by the cleanup fees recovered from property owners for cleanup work performed on their property at the direction of the Health Department or the County Courts. The recovered funds are returned to the General Fund.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2009 Advertised Budget Plan for those items.

Budget and Staff Resources

Solid Waste General Fund Programs

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Solid Waste General Fund Programs				
Community Cleanup	$505,235	$309,785	$309,785	$309,785
Health Department Referral	485	2,341	2,341	2,341
Evictions	7,244	14,380	14,380	14,380
Court/Board-Directed Cleanups	54	31,819	31,819	31,819
Total Expenditures	**$513,018**	**$358,325**	**$358,325**	**$358,325**
Income				
Cleanup Fees[1]	$0	$2,500	$2,500	$2,500
Total Income	**$0**	**$2,500**	**$2,500**	**$2,500**
Net Cost to the County	**$513,018**	**$355,825**	**$355,825**	**$355,825**

[1] The overall cost to the General Fund is reduced by fees recovered from property owners, who are charged for cleanup work performed on their property at the direction of the Health Department, or by sanctions imposed at the direction of the County Court for cleanups stemming from zoning violations.

Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- There are no changes to this agency.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no adjustments to this agency since the approval of the FY 2008 Adopted Budget Plan.

Fund 108
Leaf Collection

Mission

To provide vacuum leaf collection service at the streetline for all customers within designated sanitary leaf districts on three separate occasions during the leaf collection season (the period from October through January) in order to enhance the County's aesthetic environment.

Focus

The Division of Solid Waste Collection and Recycling provides for leaf collection and disposal within 34 Fairfax County Refuse Collection Districts. Leaf Districts are established and abolished through a petition process approved by the Board of Supervisors. This process could result in an increase or a decrease in the number of residential or commercial properties within a specific collection district, or a district could be totally eliminated. Petition approvals affect the number of units serviced in a given year.

All leaves collected are either transported to a composting facility in Loudoun County or Prince William County or mulched and provided to citizens. Revenue is derived from a collection levy (service fee) that is charged to homeowners and businesses within the leaf districts. The FY 2009 levy is $0.015 per $100 of assessed real estate value, an amount that is unchanged from the FY 2008 level. This will generate an estimated $2,307,822 in revenue in FY 2009. This level is a slight decrease from the FY 2008 estimate, due to the continued downturn in the housing market which may affect FY 2009 real estate assessments. The County will continue to monitor the impact of real estate values on this fund, to ensure that future year costs of the Leaf Collection Program are covered by the leaf assessment rate.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2009 Advertised Budget Plan for those items.

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Fund 108
Leaf Collection

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Expenditures:				
Operating Expenses	$1,687,886	$2,155,228	$2,155,228	$2,210,676
Capital Equipment	15,941	732,000	732,000	105,000
Total Expenditures	**$1,703,827**	**$2,887,228**	**$2,887,228**	**$2,315,676**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Operating Expenses** **$100,639**
  An increase of $100,639 in Operating Expenses is associated with an $86,072 increase in leaf disposal costs charged to this fund based on a projected increase in leaf disposal charges, maintenance, equipment and energy costs; as well as a $14,567 increase in other miscellaneous expenses to meet leaf collection requirements.

- **Department of Vehicle Service Charges** **($100,000)**
  A decrease of $100,000 for Department of Vehicle Service charges based on adjustments for vehicle maintenance requirements.

- **Vehicle Rental Costs** **$54,809**
  An increase of $54,809 in Operating Expenses is due to higher contractual costs for dump trucks with drivers, required to transport leaves collected in leaf sanitary districts, based on rising labor and fuel costs.

- **Capital Equipment** **$105,000**
  Funding of $105,000 in Capital Equipment includes $84,000 for the replacement of four leaf vacuum machines based on age, mileage criteria and repair costs. Funding of $21,000 provides for an additional leaf vacuum machine required for increased productivity as well as the flexibility to improve operations when there are unforeseen mechanical breakdowns and to better handle weather related delays.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no adjustments to this Fund since approval of the FY 2008 Adopted Budget Plan.

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Fund 108
Leaf Collection

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 108, Leaf Collection**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$2,000,564**	**$2,203,299**	**$2,806,647**	**$2,477,968**
Revenue:				
Interest on Investments[1]	$167,422	$104,657	$104,657	$92,642
Rental of Equipment	36,379	71,500	71,500	53,784
Sale of Equipment	5,119	40,500	40,500	1,600
Capital Equipment Reserve[2]	106,644	0	0	0
Leaf Collection Levy/Fee	2,194,346	2,341,892	2,341,892	2,307,822
Total Revenue	$2,509,910	$2,558,549	$2,558,549	$2,455,848
Total Available	**$4,510,474**	**$4,761,848**	**$5,365,196**	**$4,933,816**
Expenditures:				
Operating Expenses	$1,687,886	$2,155,228	$2,155,228	$2,210,676
Capital Equipment	15,941	732,000	732,000	105,000
Total Expenditures	$1,703,827	$2,887,228	$2,887,228	$2,315,676
Total Disbursements	**$1,703,827**	**$2,887,228**	**$2,887,228**	**$2,315,676**
Ending Balance	**$2,806,647**	**$1,874,620**	**$2,477,968**	**$2,618,140**
Equipment Replacement Reserve	$800,274	$840,289	$840,289	$850,000
Unreserved Balance	**$2,006,373**	**$1,034,331**	**$1,637,679**	**$1,768,140**
Leaf Collection Levy/Fee per $100 Assessed Value	**$0.015**	**$0.015**	**$0.015**	**$0.015**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $834.49 has been reflected as an increase to FY 2007 revenues to reflect the actual interest on investments. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] In FY 2007, revenue earmarked for the Capital Equipment Replacement Reserve was shown as a separate revenue category, but it is actually part of receipts from the Leaf Collection Levy/Fee. For FY 2008 and FY 2009 it is included within the Leaf Collection Levy/Fee.

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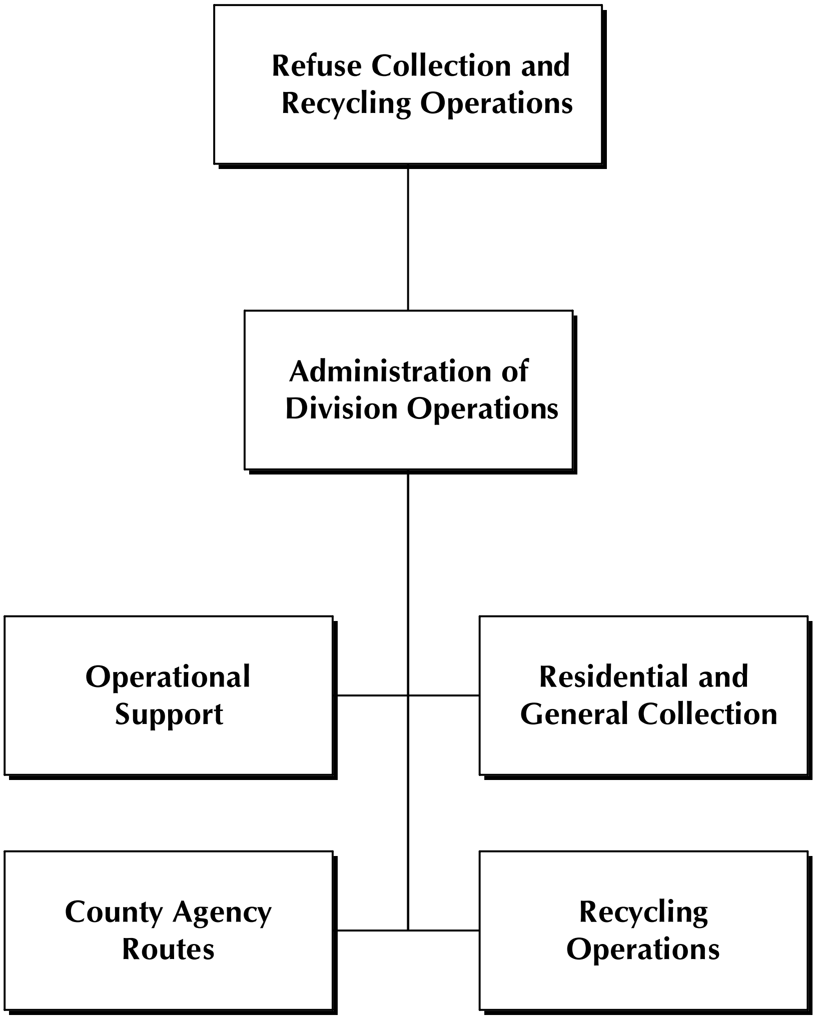
Fund 109
Refuse Collection and Recycling Operations



Fund 109
Refuse Collection and Recycling Operations

Mission

To protect Fairfax County citizens against disease, pollution, and other contamination associated with the improper disposal of refuse, by providing efficient and economical refuse collection services to citizens in 78 refuse collection sanitary districts and to Fairfax County agencies. To reduce the County's municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling programs to ensure that Fairfax County meets or exceeds the Commonwealth of Virginia's mandated goal of recycling 25.0 percent of the solid waste stream.

Focus

The Division of Solid Waste Collection and Recycling (DSWCR), (Fund 109, Refuse Collection and Recycling Operations), is responsible for the collection of refuse and recyclable materials within Fairfax County's sanitary districts and from County agencies. The agency coordinates the County's waste reduction and recycling program. It is also responsible for the administration and program operations of the Solid Waste General Fund Programs (e.g., Health Department Referrals, Community Cleanups, Evictions and Court-Ordered Cleanups) on behalf of the County.

DSWCR implemented two programs in FY 2006 which are geared to managing oversized quantities of materials placed at the curb either by homeowners or through illegal dumping throughout the County. Both of these programs will continue into FY 2009.

The first program is entitled "Megabulk" and assists residents with the disposal of very large piles of refuse that is typically not included with normal curbside refuse collection service. This program provides customers with a convenient and cost competitive way to remove oversized piles of waste while providing a revenue stream for the collection program. This service is available to all County residents, both within and outside the refuse collection districts. Customers are provided with a cost for the service prior to collection and may pay by check or credit card. This service is provided by DSWCR operational staff and is billed individually to each customer based on the size of the pile of refuse that is placed at the curb.

The second program is entitled "Clean Streets Initiative" (CSI) and serves as a partnership with the Fairfax County Health Department in responding to complaints about piles of uncollected waste dumped or illegally placed at the curb or on properties throughout the County. The process involves contact by a resident to the Health Department about piles of trash that are deposited illegally at the curb. The Health Department refers the call to DSWCR where an inspector makes a site visit and determines who owns the property. If a property owner can be identified, then DSWCR contacts the person and the owner is given 10 days to remove the material. If the owner refuses to remove the waste, then DSWCR operational staff removes the material for appropriate disposal and the owner is billed for the service. If the owner still refuses to pay, then steps are taken to recover the costs from the property owner for the value of the service. Minimum costs for a CSI cleanup are $250 and may increase based on the volume of the cleanup.

Residents within sanitary refuse collection districts, which are created by the Board of Supervisors upon citizen petition, are charged an annual fee for service through the semi-annual property tax collection system. The current fee is $330 in FY 2008 and is recommended to increase by 4.54 percent to $345 per unit in

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Fund 109
Refuse Collection and Recycling Operations

FY 2009 as the division anticipates increases in operating expenditures based on personnel adjustments, increasing disposal tipping fees, maintenance and fuel charges, and replacement equipment costs.

County Agency Routes (CAR) is responsible for the collection of refuse from County agencies and a small number of organizations associated with County agencies. Revenue is derived from billings to County agencies based on the cubic yard capacity of the containers assigned to individual agencies. The cost per cubic yard is formula-driven and is based on fiscal year operating requirements. For FY 2009, the calculated rate is $4.65 per cubic yard, an increase of $0.11 from the FY 2008 Adopted Budget Plan rate of $4.54 per cubic yard. In FY 2009, the number of cubic yards collected on CAR is projected to be 294,000 cubic yards.

Recycling Operations is responsible for providing the overall management of solid waste reduction and recycling programs that are required by the County and for developing plans for future recycling programs and waste reduction systems. The goal for FY 2009 is to maintain the recycling rate in the municipal solid waste stream at or above the Commonwealth of Virginia mandated goal of 25 percent. The current recycling rate for FY 2008 is estimated at 30 percent. Revenue is generated from the sale of recyclable materials (aluminum cans, newspaper, cardboard, glass and scrap metal) which serves to partially offset expenditure requirements. In addition, revenue and program support is provided by Fund 110, Refuse Disposal, through billings by Fund 109 for administration and coordination of recycling operations on behalf of Fund 110.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2009 Advertised Budget Plan for those items.

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	138/ 138	138/ 138	138/ 138	138/ 138
Expenditures:				
Personnel Services	$7,828,390	$8,560,867	$8,560,867	$8,879,599
Operating Expenses	9,099,619	9,891,661	9,944,625	10,564,070
Capital Equipment	1,748,401	2,458,000	3,500,248	2,412,000
Capital Projects[1]	240,547	225,000	493,454	225,000
Subtotal	**$18,916,957**	**$21,135,528**	**$22,499,194**	**$22,080,669**
Less:				
Recovered Costs	($704,687)	($795,296)	($795,296)	($781,978)
Total Expenditures	**$18,212,270**	**$20,340,232**	**$21,703,898**	**$21,298,691**

Summary By Cost Center

Category[1]	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Administration of Division Operations	$573,717	$650,696	$650,696	$1,023,053
Operational Support	1,062,106	1,114,886	1,383,340	1,149,665
Residential and General Collections	13,111,498	14,934,309	15,766,019	15,089,920
County Agency Routes	1,717,715	1,455,755	1,573,096	1,686,775
Recycling Operations	1,747,234	2,184,586	2,330,747	2,349,278
Total Expenditures	**$18,212,270**	**$20,340,232**	**$21,703,898**	**$21,298,691**

[1] Capital Projects' expenditures are shown under the Operational Support Cost Center.

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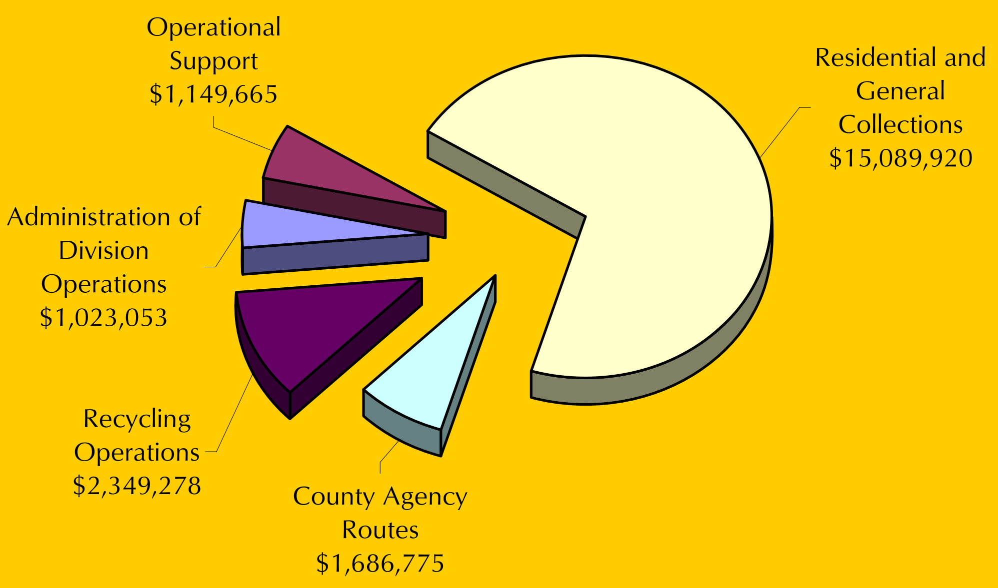
Fund 109
Refuse Collection and Recycling Operations

Position Summary

	Administration of Division Operations
1	Director of Refuse Collection and Recycling
1	Public Works Environmental Services Manager
1	Management Analyst III
1	Safety Analyst
1	Network/Telecommunication Analyst I
1	Engineering Technician II
3	Management Analysts II
3	Administrative Assistants IV
2	Administrative Assistants III
	Operational Support
1	Refuse Superintendent
2	Assistant Refuse Superintendents
1	Public Works Environmental Services Specialist
4	Administrative Assistants II
1	Welder II
1	Maintenance Trade Helper I
	Residential and General Collections
2	Management Analysts II
1	Senior Refuse Supervisor
4	Heavy Equipment Supervisors
9	Heavy Equipment Operators
30	Motor Equipment Operators
46	Maintenance Workers
1	Vehicle Maint. Coordinator
1	Maintenance Trade Helper I
	County Agency Routes
4	Heavy Equipment Operators
1	Engineering Technician I
1	Maintenance Trade Helper II
1	Welder I
	Recycling Operations
1	Management Analyst IV
2	Management Analysts II
1	Internet/Intranet Architect I
2	Management Analysts I
1	Heavy Equipment Supervisor
4	Heavy Equipment Operators
1	Maintenance Worker
1	Communications Specialist II

TOTAL POSITIONS
138 Positions / 138.0 Staff Years

FY 2009 Cost Center Summary



FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$318,732**
  An increase of $318,732 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

Fund 109
Refuse Collection and Recycling Operations

- **Operating Expenses** **$672,409**
  An increase of $672,409 in Operating Expenses includes a $104,189 increase in contractor charges for curbside recycling services, an $161,353 increase in refuse disposal charges, a $95,302 increase in costs for services provided by other agencies, a $76,447 increase in other operating equipment, a $150,000 increase in Department of Vehicle Service charges based on adjustments for rising fuel costs and anticipated vehicle maintenance costs, and an increase of $85,118 in operating supplies and expenses based on prior year costs.

- **Capital Equipment** **$2,412,000**
  Funding of $2,412,000 in Capital Equipment has been included primarily for the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of the funding for replacement items, $1,917,000 is for the replacement of trucks, packers and crane trucks, and $435,000 is for the replacement of roll-off compactors and containers. The remaining $60,000 is for two open top box trailers to transport brush and bulky items from customers to the I-66/I-95 facilities.

- **Capital Projects** **$225,000**
  Funding in the amount of $225,000 has been included for Capital Projects to continue the second phase of the Newington Facility Enhancements which includes repaving the asphalt over much of the 20 year old parking lot at the facility, remodeling the reception area to maximize one administrative area, and constructing additional office space.

- **Recovered Costs** **$13,318**
  A decrease of $13,318 in Recovered Costs reflects the anticipated level of recovered administration overhead costs from other Solid Waste funds, based on the spread of costs of the Fund 109 administration budget.

- **Carryover Adjustments** **($146,161)**
  A decrease of $146,161 is due to the carryover of one-time Operating Expenses as part of the *FY 2007 Carryover Review.*

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$1,363,666**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved encumbered carryover of $1,095,212 including $146,161 in Operating Expenses and $949,051 in Capital Equipment. In addition, the carryover of unexpended project balances in the amount of $268,454 was approved for the completion of the first phase of infrastructure improvements to the Newington Facility.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for the projects funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, and a source of funding and completion schedules.

Fund 109
Refuse Collection and Recycling Operations

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 109, Refuse Collection**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$5,688,992**	**$3,604,500**	**$6,513,265**	**$3,965,105**
Revenue:				
Interest on Investments[1]	$543,746	$171,214	$171,214	$166,404
Residential and General Collections:				
Household Levy[2]	$13,310,217	$14,165,910	$14,165,910	$14,809,815
Miscellaneous	566,672	351,186	351,186	378,477
Sale of Equipment	79,213	82,000	82,000	156,500
Subtotal	$13,956,102	$14,599,096	$14,599,096	$15,344,792
County Agency Routes:				
Miscellaneous Agencies	$1,172,803	$1,302,560	$1,302,560	$1,366,810
Sale of Equipment	0	0	0	0
Miscellaneous	152,949	166,045	166,045	190,389
Subtotal	$1,325,752	$1,468,605	$1,468,605	$1,557,199
General Fund Programs:				
Community Cleanup	$505,235	$60,885	$60,885	$309,785
Health Department Referrals	485	2,368	2,368	2,341
Evictions	7,244	14,575	14,575	14,380
Court Ordered/Mandated	54	32,628	32,628	31,819
Subtotal	$513,018	$110,456	$110,456	$358,325
Other Collection Revenue:				
Leaf Collection	$571,780	$465,067	$465,067	$564,426
Miscellaneous	152,246	143,959	143,959	141,746
State Litter Funds	102,525	0	0	0
Fairfax Fair	27,854	28,289	28,289	29,258
Subtotal	$854,405	$637,315	$637,315	$735,430
Recycling Operations:				
Program Support[3]	$1,408,928	$1,759,204	$1,759,204	$1,803,065
Sale of Materials	236,817	65,763	65,763	65,763
Miscellaneous	107,775	344,085	344,085	401,791
Subtotal	$1,753,520	$2,169,052	$2,169,052	$2,270,619
Total Revenue	$18,946,543	$19,155,738	$19,155,738	$20,432,769
Transfers In:				
General Fund (001)	$90,000	$0	$0	$0
Total Transfer In	$90,000	$0	$0	$0
Total Available	**$24,725,535**	**$22,760,238**	**$25,669,003**	**$24,397,874**

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Fund 109
Refuse Collection and Recycling Operations

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 109, Refuse Collection**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Expenditures:				
Personnel Services	$7,828,390	$8,560,867	$8,560,867	$8,879,599
Operating Expenses	9,099,619	9,891,661	9,944,625	10,564,070
Recovered Costs[4]	(704,687)	(795,296)	(795,296)	(781,978)
Capital Equipment	1,748,401	2,458,000	3,500,248	2,412,000
Capital Projects	240,547	225,000	493,454	225,000
Total Expenditures	$18,212,270	$20,340,232	$21,703,898	$21,298,691
Total Disbursements	**$18,212,270**	**$20,340,232**	**$21,703,898**	**$21,298,691**
Ending Balance	**$6,513,265**	**$2,420,006**	**$3,965,105**	**$3,099,183**
Collection Equipment Reserve	$864,773	$321,325	$321,325	$321,051
Recycling Equipment Reserve	329,931	339,835	339,835	321,325
PC Replacement Reserve[5]	46,937	46,937	46,937	46,200
Construction and Infrastructure Reserve[6]	1,050,413	381,056	381,056	337,112
Rate Stabilization Reserve[7]	1,000,000	530,853	530,853	621,041
Residential/General Equipment Reserve[8]	0	800,000	800,000	1,452,454
Unreserved Balance	**$3,221,211**	**$0**	**$1,545,099**	**$0**
Levy per Household Unit	$315/unit	$330/unit	$330/unit	$345/unit

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $3,096 has been reflected as an increase to FY 2007 revenue to reflect the actual interest on Investments. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] The FY 2009 levy/collection fee per household unit is set at $345 per unit. Although the Refuse Collection levy is separate and not a Real Estate Tax, it is included on and collected as part of the County's Real Estate Tax bill. This amount does not include approximately 447 units which will be billed directly by the agency.

[3] The Recycling Operations program is supported by Fund 110, Refuse Disposal. The estimate for Program Support is calculated using the projected level of expenditures for recycling operations as conducted in Fund 109, Refuse Collection and Recycling Operations, and offset by revenue received from the sale of recycled materials.

[4] Recovered Costs represents billings to Fund 108, Leaf Collection, for its share of the total administrative costs for Agency 45, Division of Collection and Recycling. Also included is an amount billed to Fund 110, Refuse Disposal, for administrative costs for the recycling program which is coordinated by Fund 109, Refuse Collection and Recycling Operations.

[5] The PC Replacement Reserve provides funding for the timely replacement of obsolete computer equipment.

[6] The Construction and Infrastructure Reserve funds emergency repairs necessary at the Newington Solid Waste Facility.

[7] The Rate Stabilization Reserve provides funds to mitigate against unusually large rate increases in future years.

[8] The Residential/General Equipment Reserve provides the Residential and General Collections Cost Center with set aside funds for future anticipated equipment purchases.

Fund 109
Refuse Collection and Recycling Operations

FY 2009 Summary of Capital Projects

Fund: 109 Refuse Collection and Recycling Operations

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
109001	Newington Facility Enhancements	$1,393,038	$240,547.00	$493,453.78	$225,000
Total		**$1,393,038**	**$240,547.00**	**$493,453.78**	**$225,000**

Fund 109
Refuse Collection and Recycling Operations

109001	Newington Facility Enhancements

6901 Allen Park Road	Mount Vernon

Description and Justification: This on-going project funds the infrastructure improvements, electrical upgrades and maintenance of the Newington Facility and operations. The entire process is anticipated to be performed over the next several years and the work will be done in phases including building and pavement repairs. The first phase was designed to conserve energy and improve the efficiency of the operations. This phase was completed in FY 2007 and consisted of lighting and electrical system upgrades, the replacement/upgrade of the infrared heating system (included a new heating system in the storage building), waste oil heater installation and roof/skylight maintenance.

The second phase includes repaving the asphalt over much of the 20-year old parking lot at the facility resulting from the usage of large heavy trucks, remodeling the reception area and constructing additional office space to accommodate all existing staff. Construction is anticipated to begin in FY 2008. FY 2009 funding of $225,000 will provide the funding to continue the second phase.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$510,000	$51,002	$0	$458,998	$0	$0
Design and Engineering	378,703	113,700	0	265,003	0	0
Construction	494,335	269,335	0	0	225,000	0
Other	10,000	0	240,547	(230,547)	0	0
Total	$1,393,038	$434,037	$240,547	$493,454	**$225,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$225,000	$225,000

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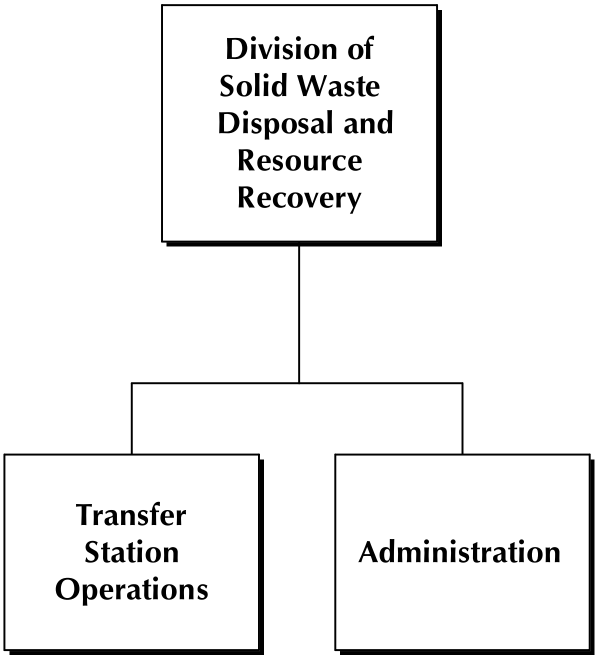
Fund 110
Refuse Disposal



Mission

To protect Fairfax County citizens against disease, pollution and other contamination associated with the improper disposal of refuse, through safe and sanitary transportation of solid waste from the I-66 Transfer Station to the I-95 Sanitary Landfill and the Energy/Resource Recovery Facility (E/RRF). The agency also transports debris generated through the Yard Waste program to disposal facilities in Prince William and Loudoun Counties. In addition, this agency operates the Household Hazardous Waste program and the Citizens' Disposal Facilities, including all associated technical and administrative functions.

Focus

Fund 110, Refuse Disposal, has the primary responsibility for coordinating the disposal of solid waste generated within Fairfax County by channeling the collected refuse to the E/RRF. Refuse that cannot be burned in the E/RRF is directed to a landfill or disposed of through a contractor. Yard debris is transported to Prince William County or a private compost facility. Other operations coordinated within this fund are the Citizens' Disposal Facilities (CDF), the Household Hazardous Waste (HHW) program, the Ordinance Enforcement program, the White Goods program and the Battery program. The Administrative Cost Center performs the tasks associated with the overall administrative, technical and management functions for those funds that comprise the Division of Solid Waste Disposal and Resource Recovery. These funds are: 110, Refuse Disposal; 112, E/RRF; and 114, I-95 Refuse Disposal.

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Fund 110
Refuse Disposal

The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control which allows waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County's comprehensive solid waste management system. Under the current industry environment, the County has implemented a competitive pricing system. The pricing has proved to be sufficient to cover a majority of disposal costs, however public interest, non-revenue generating programs and some capital improvements must be at least partially supported through a General Fund Transfer. The FY 2009 General Fund Transfer will be reduced to $1.25 million, a decrease of 50 percent from the FY 2008 Adopted Budget Plan transfer of $2.5 million. This reduction is recommended based on limited availability of General Fund monies and the current level of program requirements and also accounts for the new service agreement with Covanta allowing for the sale of electricity in excess of 80 megawatts as approved by the Board of Supervisors on December 3, 2007. An estimated $250,000 in additional revenue is anticipated to be generated, reducing the General Fund transfer requirements by a like amount. The FY 2009 General Fund Transfer fully supports those programs that do not entirely recover costs such as, the County's Recycling Program, the Code Enforcement Program, the Household Hazardous Waste (HHW) program, and the Citizen's Disposal Facilities.

In FY 2009, the system disposal charge is set at $57 per ton, an increase of $5 over FY 2008, to fully meet the operating and capital project requirements of this fund. The Citizen Disposal Facility system fee will remain at $57 per ton. The Punch Card Program offered to customers at the Citizen Disposal Facility will be discontinued by the end of FY 2008, since the program has seen a significant reduction in usage since credit cards are now accepted. In order to generate sufficient revenue to cover FY 2009 operational requirements, a contractual disposal rate for FY 2009 will be negotiated with private waste haulers but is anticipated to be $53.95 per ton, an increase of $4 over the $49.95 per ton total in FY 2008. Revenue increases are therefore projected based on this disposal charge increase. The total FY 2009 revenue for the fund is projected to be $63,621,798 an increase of $1,868,226 or 3.0 percent over the FY 2008 Adopted Budget Plan total of $61,753,572.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2009 Advertised Budget Plan for those items.

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	138/ 138	138/ 138	138/ 138	138/ 138
Expenditures:				
Personnel Services	$8,552,820	$9,613,710	$9,613,710	$9,977,130
Operating Expenses	50,881,264	53,087,129	53,142,782	51,725,610
Capital Equipment	1,706,589	2,497,600	1,703,662	2,528,000
Capital Projects	195,268	0	7,627,422	4,574,656
Subtotal	**$61,335,941**	**$65,198,439**	**$72,087,576**	**$68,805,396**
Less:				
Recovered Costs	($635,690)	($649,992)	($649,992)	($645,758)
Total Expenditures	**$60,700,251**	**$64,548,447**	**$71,437,584**	**$68,159,638**

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Fund 110
Refuse Disposal

Summary by Cost Center

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Administration	$812,527	$936,536	$938,710	$994,895
Transfer Station Operations	59,692,456	63,611,911	62,871,452	62,590,087
Subtotal	**$60,504,983**	**$64,548,447**	**$63,810,162**	**$63,584,982**
Capital Projects	$195,268	$0	$7,627,422	$4,574,656
Total Expenditures	**$60,700,251**	**$64,548,447**	**$71,437,584**	**$68,159,638**

Position Summary

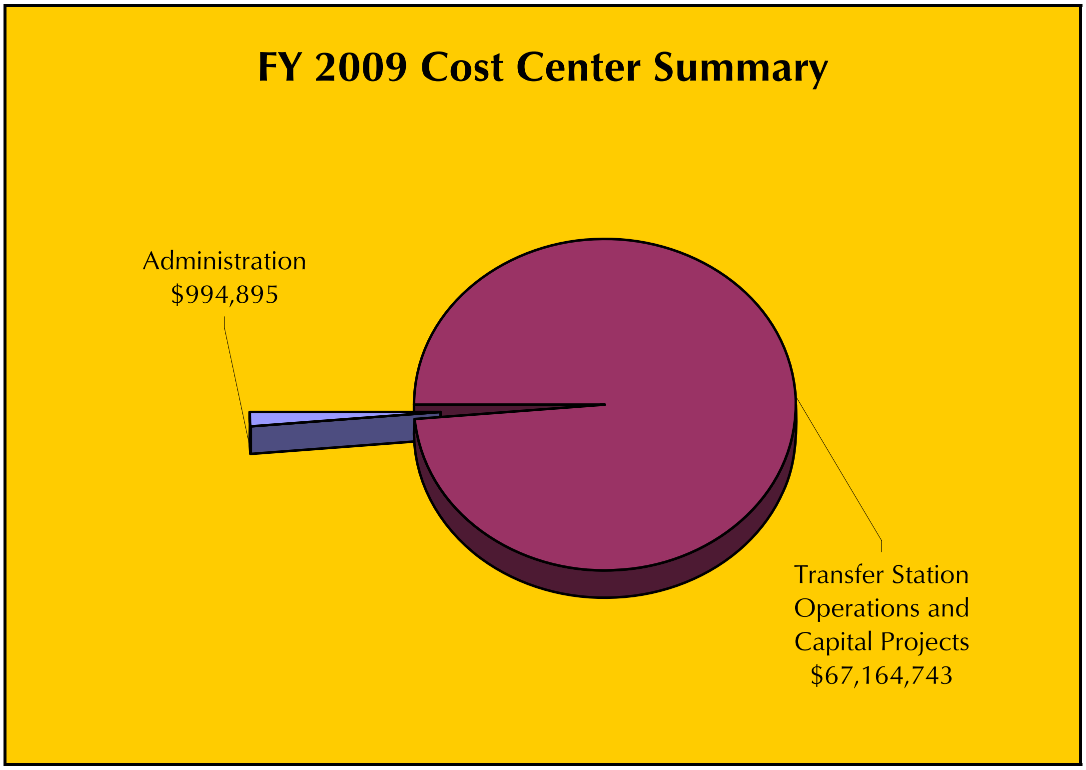
Administration

1	Director, DSWDRR
1	Safety Analyst
1	Engineer Technician II
1	Code Specialist II
1	Management Analyst III
1	Management Analyst II
1	Network/Telecom Analyst II
1	Accountant II
2	Administrative Assistants IV
3	Administrative Assistants III
1	Administrative Assistant II

Transfer Station Operations

1	Supervisor of Facilities Support
5	Assistant Refuse Superintendents
3	Heavy Equipment Supervisors
1	Management Analyst II
5	Engineering Technicians II
2	Engineering Technicians I
3	Environmental Technicians II
8	Weighmasters
70	Heavy Equipment Operators
1	Motor Equipment Operator
3	Senior Maintenance Workers
1	Welder II
17	Maintenance Workers
1	Maintenance Trade Helper II
1	Administrative Assistant II
1	Public Works Environmental Services Manager
1	Public Works Environmental Services Specialist

TOTAL POSITIONS
138 Positions / 138.0 Staff Years


FY 2009 Cost Center Summary

Fund 110
Refuse Disposal

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$363,420**
  An increase of $363,420 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Operating Expenses** **($1,626,443)**
  A net decrease of $1,626,443 in Operating Expenses includes a decrease of $1,825,617 associated with decreased tipping fees charged by Fund 112, Energy/Resource Recovery Facility, based on trends in contractor compensation levels. This decrease is offset by an increase of $199,174, primarily for rental costs related to the lease, rather than purchase, of five refuse tractors due to be replaced, because it is more cost-effective.

- **Capital Equipment** **$2,528,000**
  Funding of $2,528,000 has been included for Capital Equipment primarily for the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of the funding for replacement items, $1,065,000 is for the replacement for three rubber tire loaders bought under the Guaranteed Buy Back program. Other funding includes $600,000 for the replacement of three stationary cranes, $498,000 for the replacement of six refuse trailers, $143,000 for the replacement of four pick ups, $42,000 for the replacement of a tractor with broom, $40,000 for the replacement of a forklift, and $140,000 for one additional roll-off truck to support the redesigned Citizens Recycling Disposal Facility (CDF) at the I-66 Transfer Station. Purchase expenses will be partially offset by $747,293 in projected revenue associated with sale of the equipment being replaced.

- **Department of Vehicle Services Charge** **$264,924**
  The Department of Vehicle Services Charge is a combined net increase based on adjustments for fuel price increases and vehicle maintenance requirements.

- **Recovered Costs** **$4,234**
  A decrease of $4,234 to Recovered Costs reflects the anticipated level of recovered administration overhead costs from other Solid Waste funds, based on the FY 2009 Administration budget.

- **Capital Projects** **$4,574,656**
  Funding in the amount of $4,574,656 has been included for Capital Projects for the construction of a Workers Facility at the I-66 Transfer Station to provide a suitable enclosed area for lunches, safety training, and storage of employee uniforms and equipment. This facility will replace two aged temporary trailers previously acquired from the Fire Department.

- **Carryover Adjustments** **($55,653)**
  A decrease of $55,653 for the one-time carryover of Operating Expenses.

Fund 110
Refuse Disposal

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$6,889,137**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $6,889,137, including encumbered carryover of $55,653 in Operating Expenses and $812,062 in Capital Equipment. In addition the Board approved the carryover of $4,021,422 in unexpended project balances and an additional appropriation from fund balance in the amount of $2,000,000 for project construction at the Citizen's Disposal Facility including new disposal and recycling areas, a new stormwater management system and new asphalt pavement.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for the projects funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, and source of funding and completion schedules.

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Fund 110
Refuse Disposal

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 110, Refuse Disposal**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$9,306,853**	**$3,267,555**	**$11,728,629**	**$4,544,617**
Revenue:				
Interest on Investment	$620,649	$154,040	$154,040	$215,637
Refuse Disposal Revenue	58,151,732	60,293,510	60,293,510	61,591,579
Miscellaneous Revenue:				
White Goods	$439,819	425,022	$425,022	437,289
Rent of Equipment, Space	314,547	360,000	360,000	350,000
Sale of Equipment	783,559	256,000	256,000	747,293
Licensing Fees	77,859	50,000	50,000	80,000
Miscellaneous	233,862	215,000	215,000	200,000
Subtotal	$1,849,646	$1,306,022	$1,306,022	$1,814,582
Total Revenue[1]	$60,622,027	$61,753,572	$61,753,572	$63,621,798
Transfers In:[2]				
General Fund (001)	$2,500,000	$2,500,000	$2,500,000	$1,250,000
Total Transfers In	$2,500,000	$2,500,000	$2,500,000	$1,250,000
Total Available	**$72,428,880**	**$67,521,127**	**$75,982,201**	**$69,416,415**
Expenditures:				
Personnel Services	$8,552,820	$9,613,710	$9,613,710	$9,977,130
Operating Expenses	50,881,264	53,087,129	53,142,782	51,725,610
Capital Equipment[3]	1,706,589	2,497,600	1,703,662	2,528,000
Recovered Costs	(635,690)	(649,992)	(649,992)	(645,758)
Capital Projects	195,268	0	7,627,422	4,574,656
Total Expenditures[1]	$60,700,251	$64,548,447	$71,437,584	$68,159,638
Total Disbursements	**$60,700,251**	**$64,548,447**	**$71,437,584**	**$68,159,638**
Ending Balance[4]	**$11,728,629**	**$2,972,680**	**$4,544,617**	**$1,256,777**
Reserves:				
Equipment Reserve[5]	$3,129,027	$2,015,907	$3,037,975	$1,229,700
Construction Reserve[6]	8,547,399	892,806	1,442,675	0
PC Replacement Reserve	52,203	63,967	63,967	27,077
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Disposal Rate/Ton[7]	$50.00	$52.00	$52.00	$57.00
Discounted Disposal Rate/Ton[8]	$46.95	$49.95	$49.95	$53.95

Fund 110
Refuse Disposal

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $3,404,365 have been made to revenues and audit adjustments of $3,053,283 have been made to expenditures, resulting in a net increase of $351,082 to fund balance. For revenues an audit adjustment in the amount of $3,160 has been included as an increase to reflect the actual interest on investments, an audit adjustment of $3,418,355 has been included as an increase to properly reflect disposal revenue accruals and an audit adjustment of ($17,150) reflects actual miscellaneous revenues and fees. For expenditures, an audit adjustment in the amount of $3,053,283 has been included to show actual expenditure accrual. These audit adjustments have been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] The General Fund Transfer provides a subsidy allowing the County to continue to provide specific refuse disposal programs that do not fully recover costs. Subsidized programs include the County's Recycling Program, the Household Hazardous Waste Program, the Citizen Disposal Facilities and the Code Enforcement Program.

[3] Some of FY 2008 Capital Equipment purchases have been delayed or cancelled. These funds are now available in FY 2008 to support Project 174002, I-66 Citizens Disposal Facility Expansion.

[4] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions, tipping fee negotiations, and expenditure requirements.

[5] The Equipment Replacement Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Funds are transferred from Refuse Disposal revenue to the Equipment Replacement Reserve, as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule, comprised of yearly payments to the reserve, which is based on the useful life of the vehicle/equipment.

[6] The Construction Reserve provides for improvements at the I-66 Transfer Station such as the redesign and reconstruction of the Citizens Disposal Facility and the construction of a permanent structure containing employee facilities. In FY 2009, all funds have been appropriated from this reserve.

[7] The System Disposal rate is projected to increase to $57 per ton subject to market conditions.

[8] In August 1998 (FY 1999), Fairfax County implemented a contractual rate discount that was offered to any hauler that guaranteed all of its collected refuse or a specified tonnage amount would be delivered to the Energy/Resource Recovery Facility (E/RRF) or other County disposal sites. The FY 2007 discounted rate was $46.95 per ton, the FY 2008 rate is $49.95, and the FY 2009 rate is projected to increase to $53.95 per ton subject to market conditions and negotiations.

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Fund 110
Refuse Disposal

FY 2009 Summary of Capital Projects

Fund: 110 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
174002	I-66 Transfer Station Expansion	$20,443,330	$111,231.43	$7,616,567.13	$0
174003	Drainage Downchutes	184,179	0.00	0.00	0
174004	Access Road Reconstruction	39,815	0.00	0.00	0
174005	Groundwater Well Installation	136,425	0.00	0.00	0
174006	Citizens Disposal Facility	640,840	84,036.45	10,854.49	0
174007	Workers Facility	4,574,656	0.00	0.00	4,574,656
Total		**$26,019,244**	**$195,267.88**	**$7,627,421.62**	**$4,574,656**

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Fund 110
Refuse Disposal

174007 Workers Facility

I-66 Transfer Station | Springfield

Description and Justification: FY 2009 funding in the amount of $4,574,656 is included to support the construction of a Workers Facility at the I-66 Transfer Station to replace the existing work and training space currently housed in a used trailer. This facility is anticipated to be a two story 12,000 square foot building that contains office space for supervisors, a lunch room, a large conference room for employee training, locker rooms, showers, and adequate number of bathrooms for employees.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	4,574,656	0	0	0	4,574,656	0
Other	0	0	0	0	0	0
Total	$4,574,656	$0	$0	$0	**$4,574,656**	$0

Source of Funding

General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$4,574,656	$4,574,656

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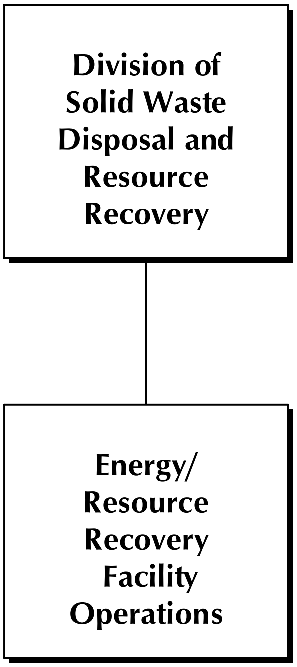
Fund 112
Energy/Resource Recovery Facility



Mission

To serve Fairfax County citizens by providing effective and environmentally-sound solid waste disposal by converting waste-to-energy; by reducing the need for landfill space through volume reduction of solid waste; by reducing the greenhouse gas emissions both by not landfilling waste and by generating renewal energy; and by managing the operational contract in the best interests of the citizens.

Aerial view of the I-95 Energy/Resource Recovery Facility

Focus

Fund 112 provides for the management of the contract for the I-95 Energy/Resource Recovery Facility (E/RRF), owned and operated by Covanta Fairfax, Inc. (CFI). Under the terms of the Service Agreement, the County delivers municipal solid waste (MSW) for which it pays a disposal fee to CFI. The E/RRF currently produces over 80 megawatts of electricity, enough to power about 75,000 homes. Pursuant to an agreement between Dominion Virginia Power and CFI signed in 1987 and amended in 1996, Dominion Virginia Power began purchasing electricity from CFI at a lower rate starting in May 2005. As a result, CFI may receive lower electricity revenues until the end of the power purchase agreement in 2015.

The E/RRF is rated for 1,095,000 tons of solid waste, but has the flexibility to operate above that level. For the second year, in FY 2007 Fairfax County generated all of the waste required to meet the County's commitment under the Service Agreement. The County also accepts additional MSW from other regional jurisdictions through the Supplemental Waste program. Refuse is exchanged with Prince William County under a mutually beneficial agreement. These efforts continue to maximize revenues through providing additional MSW to keep disposal rates low for County customers.

The County charges a disposal fee to all users of the E/RRF, and subsequently pays the contractual disposal fee to CFI from these revenues. Revenues from the sale of electricity, recycled ferrous and nonferrous metals, and supplemental waste are used to offset the cost of the disposal fee paid to CFI. When the E/RRF is not able to handle the amount of waste available, some waste is diverted to Virginia landfills. Staff must be constantly vigilant in balancing waste as a commodity to ensure that it is disposed of efficiently, cost-effectively and with the least environmental consequences.

Careful management of the Service Agreement with CFI has allowed the County to hold down disposal fee charges from Fund 112 to other solid waste funds and other users. The rate is proposed to be reduced from $33 to $32 per ton for FY 2009. Funding from the Rate Stabilization Reserve is used, if necessary, to supplement any difference between this revenue and the actual payments to CFI.

The June 2007 annual stack test indicated that the overall air emissions reductions from the E/RRF, resulting from the Clean Air Act retrofits in 2000, remained well below permit limits:

Energy/Resource Recovery Facility Emissions Results
June, 2007

Parameter	Permit Limit	Average E/RRF Result
Sulfur Dioxide (SO_2)	29 ppm	3.75 ppm
Carbon Monoxide (CO)	100 ppm	6.5 ppm
Nitrogen Oxides (NO_x)	205 ppm	194.75 ppm
Hydrochloric Acid (HCL)	29 ppm	10.64 ppm
Particulate Matter (PM)	27 mg/dscm	4.66 mg/dscm
Mercury (Hg)	0.080 mg/dscm	0.00688mg/dscm

ppm = parts per million
mg = milligram
ng = nanogram
Dscm = dry standard cubic meter

The E/RRF has helped reduce the overall Fairfax County waste system carbon emissions by about one ton of carbon for every ton of waste processed. This calculation includes the reduction in overall carbon dioxide generated by the waste management system, due to emission reductions that are realized by not transporting waste to a landfill, the actual carbon dioxide that would be generated at the landfill as well as the carbon dioxide that would be emitted to produce electricity using a fossil fuel.

CFI and the County continue to investigate the costs and technical feasibility of innovative projects. One of these could result in the E/RRF providing emergency backup power to the Griffith Water Treatment Plant and the Noman Cole Wastewater Treatment Plant in the event that electricity is not available through regular distribution from Dominion Virginia Power. Another project could allow the E/RRF to use the tertiary water from the Noman Cole Wastewater Treatment Plant as the cooling water at the E/RRF, saving millions of gallons of potable water. The County is always exploring new technology to ensure that the E/RRF continues to provide the required environmental service of waste processing while having the least environmental impact possible.

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Fund 112
Energy/Resource Recovery Facility

The ash conditioning system that was added to the E/RRF in FY 2005 is providing the anticipated ash stabilization for ash that is placed in the I-95 Landfill. Ash tests, performed by an independent laboratory, Life Science Laboratories, Inc. of East Syracuse, NY, during the period February 7-15, 2007, characterized the ash from the E/RRF as non-hazardous waste.

Fairfax County and Covanta Fairfax, Inc. continue to discuss a Service Agreement amendment that will provide for continued use of the E/RRF beyond the timeframe of the existing agreement, as recommended in the County's Solid Waste Management Plan.
Execution of the Solid Waste Management Plan initiatives has increased recycling and removed additional amounts of cardboard, paper and metals from the waste stream. Future increased recycling is needed so that the capacity at the E/RRF can be maintained for waste that cannot be easily recycled. Continued operation of the Household Hazardous Waste and Conditionally Exempt Small Quality Generator programs has removed materials with hazardous properties from the waste stream of the E/RRF.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2009 Advertised Budget Plan for those items.

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	9/ 9	9/ 9	9/ 9	9/ 9
Expenditures:				
Personnel Services	$610,135	$666,197	$666,197	$690,357
Operating Expenses	33,996,379	39,907,419	39,907,419	36,717,183
Capital Equipment	12,827	0	0	400,000
Total Expenditures	**$34,619,341**	**$40,573,616**	**$40,573,616**	**$37,807,540**

Position Summary

1 Management Analyst III
1 Management Analyst II
1 Engineering Technician II
1 Heavy Equipment Operator
1 Administrative Assistant IV
1 Administrative Assistant II
3 Weighmasters

TOTAL POSITIONS
9 Positions / 9.0 Staff Years

Fund 112
Energy/Resource Recovery Facility

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$24,160**
  An increase of $24,160 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Contractor Compensation** **($3,700,147)**
  A net decrease of $3,700,147 in Contractor Compensation for the operation of the E/RRF, based on contractor-projected tipping fees for FY 2008 and FY 2009 that permit a $2.2 million decrease from the current budget level, as well as an accounting change to defer the budgeting of $1.5 million in anticipated tax liability costs of the facility to the *FY 2008 Carryover Review,* when the actual tax liability will be known and supported by a General Fund Transfer.

- **Other Contractor Compensation** **$400,000**
  An increase of $400,000 in other Contractor Compensation is associated with the Supplemental Power Plan Study as part of the E/RRF's emergency preparedness program to establish a self-contained startup capability for its operations as well as to supply power to the Griffith Water Plant, should Dominion Virginia Power be unable to do so.

- **Other Operating Adjustments** **$109,911**
  An increase of $109,911 in Operating Expenses is associated with a $27,000 increase in repair and maintenance based on previous years experience, a $72,000 increase for environmental tests conducted by the Health Department based on prior year actuals, and a $10,911 net increase in other miscellaneous operating costs.

- **Capital Equipment** **$400,000**
  An amount of $400,000 is included for the one-time purchase and installation of four replacement scales based on an independent consultant's analysis which found that the practical service life of the scales had been reached.

Changes to <u>FY 2008 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the <u>FY 2008 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *2007 Carryover Review* the Board of Supervisors approved the General Fund Transfer of $1,491,162 to offset Covanta's tax liability to Fairfax County.

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Fund 112
Energy/Resource Recovery Facility

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 112, Energy/Resource Recovery Facility (E/RRF)**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$20,694,378**	**$19,154,087**	**$26,087,297**	**$23,781,704**
Revenue:				
Disposal Revenue	$37,425,135	$35,979,498	$35,979,498	$35,129,254
Other Revenue:				
Interest on Investments	1,117,018	697,363	697,363	762,989
Miscellaneous[1]	104,470	100,000	100,000	150,000
Subtotal Other Revenue	$1,221,488	$797,363	$797,363	$912,989
Total Revenue[2]	$38,646,623	$36,776,861	$36,776,861	$36,042,243
Transfers In:				
General Fund (001)[3]	$1,365,637	$0	$1,491,162	$0
Total Transfers In	$1,365,637	$0	$1,491,162	$0
Total Available	**$60,706,638**	**$55,930,948**	**$64,355,320**	**$59,823,947**
Expenditures:				
Personnel Services	$610,135	$666,197	$666,197	$690,357
Operating Expenses[4]	33,996,379	39,907,419	39,907,419	36,717,183
Capital Equipment	12,827	0	0	400,000
Total Expenditures[2]	$34,619,341	$40,573,616	$40,573,616	$37,807,540
Total Disbursements	**$34,619,341**	**$40,573,616**	**$40,573,616**	**$37,807,540**
Ending Balance	**$26,087,297**	**$15,357,332**	**$23,781,704**	**$22,016,407**
Tipping Fee Reserve	$1,500,000	$1,500,000	$1,500,000	$1,500,000
Rate Stabilization Reserve[5]	14,019,239	8,525,166	10,232,099	9,867,252
Operations and Maintenance Reserve[6]	10,568,058	5,332,166	12,049,605	10,649,155
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**
Disposal Rate/Ton	$33/Ton	$33/Ton	$33/Ton	$32/Ton

Fund 112
Energy/Resource Recovery Facility

[1] Miscellaneous Revenue is generated by the excess amount that Covanta Fairfax, Inc. (CFI) charges for the disposal of Supplemental Waste.

[2] In order to account for revenues and expenditures in the proper fiscal year, total audit adjustments of $3,078,808 have been made to revenues, and audit adjustments of ($335,058) have been made to expenditures, resulting in a net increase of $3,413,866 to fund balance. An audit adjustment in the amount of $6,362 has been included as an increase to reflect the actual interest on investments, an audit adjustment in the amount of $3,072,446 has been included as an increase to properly reflect disposal revenue accruals and an audit adjustment in the amount of $335,058 has been included to reflect an expenditure credit for reimbursement of fees due. These audit adjustments have been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[3] The General Fund Transfer offsets Covanta's tax liability to Fairfax County. This expenditure and the offsetting General Fund Transfer support will be funded for FY 2009 as part of the *FY 2008 Carryover Review* .

[4] The contract fee to CFI has not escalated as earlier anticipated. The FY 2009 contractor compensation amount is estimated to be greater than the FY 2007 actual but lower than the FY 2008 estimate. In addition, the FY 2009 budget does not yet include an estimated $1.5 million for the Covanta tax liability expenditure. This expenditure will be funded for FY 2009 as part of the *FY 2008 Carryover Review* .

[5] The Rate Stabilization Reserve is used to buffer against sharp annual changes in tip fees. Potentially sharp changes could result from issues such as tax changes regarding energy sales, power deregulation, state or EPA environmental fees, and/or contract changes.

[6] The Operations and Maintenance Reserve is maintained for ongoing improvements and enhancements to the E/RRF including

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Fund 114
I-95 Refuse Disposal

Division of Solid Waste Disposal and Resource Recovery

I-95 Refuse Disposal Operations

Mission

To manage the I-95 Landfill in a manner to provide a site where solid waste and recyclable materials from County citizens are gathered and properly disposed, and a deposit site where ash from the Energy/Resource Recovery Facility (E/RRF) and other participating municipalities can be properly disposed.

Focus

The County has operated the I-95 Sanitary Landfill for more than 25 years, and has served the solid waste disposal needs of the residents of the participating jurisdictions utilizing the facility. The municipal solid waste (MSW) section of the I-95 Landfill closed in December 1995, and since that time the facility has accepted only ash material for land burial. The I-95 Sanitary Landfill continues to operate as a model facility – meeting permit requirements, inspection criteria, and availability requirements for the participating jurisdictions and customers of the facility. The I-95 Complex also serves as the focal point for the management of non-combustible material, which is redirected to debris landfills for final disposal.

The fee for Fund 114, I-95 Refuse Disposal, will remain at $11.50 per ton. The fee is expected to accommodate operating expenditures, as well as provide adequate reserve funding required for capital projects.

Agency accomplishments, new initiatives and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2009 Advertised Budget Plan for those items.

Fund 114
I-95 Refuse Disposal

Budget and Staff Resources

Agency Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	38/ 38	38/ 38	38/ 38	38/ 38
Expenditures:				
Personnel Services	$2,588,856	$2,867,008	$2,867,008	$2,975,145
Operating Expenses	3,972,271	4,283,783	4,313,312	4,261,220
Capital Equipment	1,539,597	1,171,700	1,434,922	1,197,000
Capital Projects	3,046,186	0	23,104,041	0
Total Expenditures	**$11,146,910**	**$8,322,491**	**$31,719,283**	**$8,433,365**

Position Summary					
1	Engineer V	1	Refuse Superintendent	1	Administrative Assistant II
2	Engineers III	3	Assistant Refuse Superintendents	1	Senior Maintenance Worker
2	Public Works Environmental Services Specialists	2	Industrial Electricians II	5	Maintenance Workers
2	Engineer Technicians III	7	Heavy Equipment Operators		
5	Engineer Technicians II	1	Motor Equipment Operator		
2	Engineer Technicians I	2	Weighmasters		
		1	Management Analyst I		

TOTAL POSITIONS
38 Positions / 38.0 Staff Years

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$108,137**
  An increase of $108,137 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Operating Expenses** **$327,437**
  A net increase of $327,437 is due primarily to increased contractor compensation based on current contractor rates.

- **Department of Vehicle Services Charges** **($350,000)**
  A net decrease of $350,000 in Department of Vehicle Service charges based on adjustments for fuel price increases and vehicle maintenance requirements.

- **Carryover Adjustments** **($29,529)**
  A decrease of $29,529 due to the carryover of one-time Operating Expenses.

Fund 114
I-95 Refuse Disposal

- **Capital Equipment** **$1,197,000**
  Funding of $1,197,000 has been included in Capital Equipment for the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of the funding for replacement items, $1,085,000 is for four pieces of heavy equipment while the remaining $112,000 provides for the replacement of a large mower, a construction generator, a small tractor, a pressure washer and a hybrid vehicle. Purchase expenditures will be partially offset by $270,931 in anticipated revenue associated with sale of the equipment being replaced.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$23,396,792**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved encumbered carryover of $292,751 including $29,529 in Operating Expenses and $263,222 in Capital Equipment. In addition, the Board approved the carryover of $23,104,041 in unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

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Fund 114
I-95 Refuse Disposal

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 114, I-95 Refuse Disposal**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$66,058,069**	**$37,572,590**	**$64,765,551**	**$40,150,671**
Revenue:				
Interest on Investments [1]	$3,584,302	$1,781,066	$1,781,066	$2,425,653
Refuse Disposal Revenue[1]	5,482,509	4,900,100	4,900,100	5,147,872
Other Revenue:				
Fees, Landfill Permit	$8,350	$7,200	$7,200	$7,200
Sale of Equipment	582,508	215,000	215,000	270,931
Sale of Methane Gas	192,831	191,600	191,600	191,600
Miscellaneous Revenue	3,892	9,437	9,437	9,437
Subtotal	$787,581	$423,237	$423,237	$479,168
Total Revenue[1]	$9,854,392	$7,104,403	$7,104,403	$8,052,693
Total Available	**$75,912,461**	**$44,676,993**	**$71,869,954**	**$48,203,364**
Expenditures:				
Personnel Services	$2,588,856	$2,867,008	$2,867,008	$2,975,145
Operating Expenses	3,972,271	4,283,783	4,313,312	4,261,220
Capital Equipment	1,539,597	1,171,700	1,434,922	1,197,000
Capital Projects	3,046,186	0	23,104,041	0
Total Expenditures	$11,146,910	$8,322,491	$31,719,283	$8,433,365
Total Disbursements	**$11,146,910**	**$8,322,491**	**$31,719,283**	**$8,433,365**
Ending Balance[2]	**$64,765,551**	**$36,354,502**	**$40,150,671**	**$39,769,999**
Reserves				
Active Cell Closure Liability Reserve[3]	$9,711,118	$9,711,118	$9,711,118	$9,711,118
Environmental Reserve[4]	3,556,705	5,000,000	5,000,000	5,000,000
Construction-Miscellaneous Reserve[5]	2,768,406	323,932	2,386,878	2,003,881
Post-Closure Reserve[6]	22,000,000	21,266,777	23,000,000	23,000,000
PC Replacement Reserve[7]	9,575	52,675	52,675	55,000
Unreserved Ending Balance	**$26,719,747**	**$0**	**$0**	**$0**
Disposal Rate/Ton[8]	$11.50	$11.50	$11.50	$11.50

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Fund 114
I-95 Refuse Disposal

[1] In order to account for revenues and expenditures in the proper fiscal year, total audit adjustments in the amount of $473,214 have been made to revenues, resulting in a corresponding increase to fund balance. An audit adjustment in the amount of $18,223 has been included as an increase to reflect the actual interest on investments, and an audit adjustment of $454,991 has been included as an increase to properly reflect disposal revenue accruals. These audit adjustments have been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[3] The Active Cell Closure Reserve is necessary for the closure of active disposal cells of the Ash Landfill and is required by the state in order for landfilling activities to progress.

[4] The Environmental Reserve provides for future Environmental Projects.

[5] The Construction Reserve provides funds to meet the requirements of current and future construction projects necessary for the operation of the I-95 Landfill, such as drainage and roads.

[6] The Post Closure Reserve is required for a 30-year period after the landfill closes and is mandated by federal and state regulations. The FY 2009 reserve of $23,000,000 represents 51 percent of the estimated requirement of $44,674,800 and is not sufficient to cover all identified costs. Additional funds will be set aside in future years.

[7] The PC Replacement Reserve provides for the timely replacement of obsolete computer equipment.

[8] Effective July 1, 2000 the jurisdictional rate was reduced from $14/ton to $11.50/ton. The FY 2009 rate remains at $11.50/ton.

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Fund 114
I-95 Refuse Disposal

FY 2009 Summary of Capital Projects

Fund: 114 I-95 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
174006	Citizens Disposal Facility		$0.00	$1,319.04	$0
186420	Repair/Maint/Wash Facility	1,026,644	0.00	36,661.10	0
186435	Area 3 Lined Landfill Construction		255,819.02	3,041,376.90	0
186440	I-95 Landfill Leachate Facility		0.00	2,450,807.27	0
186450	I-95 Landfill Rd. Construction		0.00	7,606.86	0
186455	Perimeter Fence Construction		39,296.00	11,284.50	0
186460	Area 7 Roadway Construction	258,000	0.00	6,126.00	0
186470	Paved Ditch Extension Areas		0.00	362,818.00	0
186600	Methane Gas Recovery		2,550.00	1,366,695.82	0
186650	I-95 Landfill Closure	66,266,579	2,748,520.82	15,819,345.48	0
Total		**$67,551,223**	**$3,046,185.84**	**$23,104,040.97**	**$0**

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Consolidated County and Schools Debt Service Fund

Focus

The Consolidated Debt Service Fund accounts for the general obligation bond debt service of the County as well as general obligation bond debt for the Fairfax County Public Schools (FCPS). In addition, debt service expenditures are included for the Economic Development Authority Lease Revenue bonds and Certificates of Participation (COPS) associated with County government and School facilities and payments for Fairfax County Redevelopment and Housing Authority (FCRHA) Lease Revenue bonds. Revenues for the debt service funds are derived principally from a transfer from the General Fund. It should be noted that debt service on sewer revenue bonds is reflected in the Enterprise Funds.

The following is a chart illustrating the debt service payments and projected fiscal agent fees required in FY 2009 as well as the sources of funding supporting these costs:

		FY 2009 Advertised Budget Plan
Expenses		
County Debt Service		$102,947,432
Lease Revenue Bonds		14,855,242
School Administration Building		3,775,873
Park Authority (Laurel Hill Golf Course)		784,063
Fiscal Agent Fees/Cost of Issuance		590,000
	Subtotal	**$122,952,610**
School Debt Service		$148,489,800
Lease Revenue Bonds (South County High School)		5,888,375
Fiscal Agent Fees/Cost of Issuance		435,000
	Subtotal	**$154,813,175**
Total Expenses		**$277,765,785**
Funding		
General Fund Transfer		$263,101,335
Beginning Balance Applied		5,000,000
School Operating Fund Transfer		3,775,873
FCRHA Lease Revenue		4,699,514
Park Authority (Laurel Hill Golf Course)		784,063
Fairfax City Revenue		105,000
Bond Proceeds to Offset Cost of Issuance		300,000
Total Funding		**$277,765,785**

General Obligation Bonds

Anticipated debt service payments associated with the FY 2008 bond sale have been incorporated into the FY 2009 projections. A 4.5 percent interest rate is being used for planning purposes. No additional debt service funding has been included for a General Obligation bond sale in FY 2009 as a spring sale is anticipated such that payments will begin in FY 2010.

Consolidated County and Schools Debt Service Fund

Capital Leases

Funding is included for the following Capital Leases which were issued by other entities, but are actually supported by the County and paid through County Debt Service subject to annual appropriation by the Board of Supervisors:

Economic Development Authority:	
Herrity and Pennino Buildings	$ 8,083,250
South County Government Center	2,072,478
South County High School	5,888,375
Laurel Hill Golf Course	784,063*
School Administration Building	3,775,873**
Subtotal	**$20,604,039**
Fairfax County Redevelopment and Housing Authority:	
Mott & Gum Springs Community Centers	$533,225
Baileys Community Center	413,730
Herndon Harbor Adult Day Health Care Center	70,681
Gum Springs Head Start Facility	176,430
James Lee Community Center	1,060,050
Herndon Senior Center	1,003,185
Braddock Glen Senior Center and Southgate Community Center	1,442,213
Subtotal	**$4,699,514**
Total	**$25,303,553**

* Reimbursed by a transfer in from the Park Authority.

**Reimbursed by a transfer in from the School Operating Fund.

Debt Service Ratios

The Board of Supervisors has adopted specific debt indicators within the *Ten Principles of Sound Financial Management* to effectively manage the County's bonded indebtedness. The *Ten Principles* state that the County's debt ratios shall be maintained at the following levels:

- Net debt as a percentage of estimated market value should always remain less than 3.0 percent; and

- The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred in order to reduce planned sales and remain within capacity guidelines.

During the adoption of the FY 2008 Adopted Budget Plan, the Ten Principles of Sound Financial Management were revised to allow for the use of variable rate debt. Variable rate obligations are debt obligations that are quite frequently used for short-term or interim debt financing and have an interest rate that is reset periodically, usually for periods of less than one year. Variable rate debt is typically used to take advantage of low short-term rates in anticipation of converting to longer-term fixed rate financing for complex projects or to mitigate the impact of volatile markets. Also, variable rate debt reduces interest costs and typically provides the ability to redeem bonds without a prepayment penalty. It is anticipated that the use of variable rate debt will provide opportunities for interest rate savings, reduce arbitrage payments and promote more accurate sizing for long-term bond issues.

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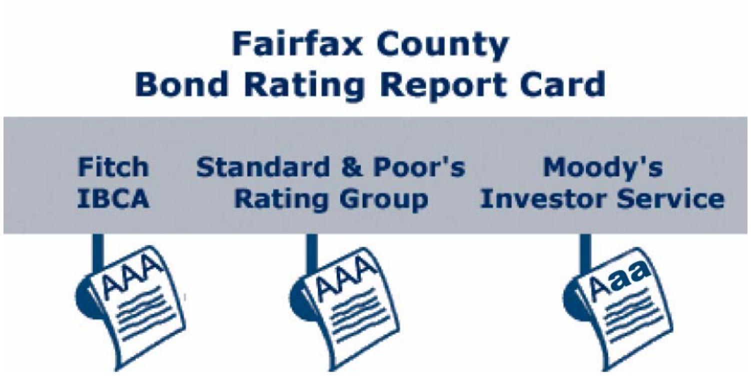
Consolidated County and Schools Debt Service Fund

On November 19, 2007 the Board of Supervisors approved the Master Trust Agreement, Bank Note and related documents associated with acquisition of a $200,000,000 revolving line of credit (LOC) from the Bank of America. Any line of credit borrowings will be in conformance with the FY 2008 Adopted Budget Plan, the FY 2008-FY 2012 Capital Improvement Program, or specific Board of Supervisors action approving such use. Variable rate debt will be used when it is most advantageous to the County in comparison to other financing options. A Variable Rate Debt Committee will carefully review each County department's request for use of the LOC and monitor the usage. The County has developed policies and procedures related to the use of variable rate debt and will monitor LOC usage closely.

As a result of the County financial policies, prudent fiscal management and a strong economy the County has been awarded the strongest credit ratings possible from the three major national rating services. The County holds a Aaa from Moody's Investors Service (awarded 1975), a AAA from Standard and Poor's Ratings Service (awarded 1978), and a AAA from Fitch Ratings (awarded 1997). As of October 25, 2007, Fairfax County is one of only 7 states, 22 counties, and 23 cities to hold a triple-A rating from all three services.

The FY 2009 debt service budget has been prepared on the basis of the construction and bond sale limitations set in place by the Board of Supervisors. The FY 2009 capital program supported by general obligation bonds will be reviewed in conjunction with the FY 2009 - FY 2013 Advertised Capital Improvement Program (With Future Years to 2018).



The following are ratios and annual sales reflecting debt indicators for FY 2005 - FY 2009:

Net Debt as a Percentage of Market Value of Taxable Property

Fiscal Year Ending	Net Bonded Indebtedness[1]	Estimated Market Value[2]	Percentage
2005	1,931,008,940	158,261,300,000	1.22%
2006	1,963,217,876	192,187,300,000	1.02%
2007	2,057,354,681	232,347,000,000	0.89%
2008 (est.)	2,159,460,511	241,111,400,000	0.90%
2009 (est.)	1,979,810,443	242,076,000,000	0.82%

[1] The amount includes outstanding General Obligation Bonds and other tax supported debt obligations as of June 30 in the year shown and is from the Fairfax County Department of Management and Budget.

[2] Source: Fairfax County Department of Tax Administration and the Department of Management and Budget.

Consolidated County and Schools
Debt Service Fund

Debt Service Requirements as a Percentage of Combined General Fund Disbursements

Fiscal Year Ending	Debt Service Requirements[1]	General Fund Disbursements[2]	Percentage
2005	224,543,583	2,799,591,368	8.0%
2006	234,392,854	3,113,897,426	7.5%
2007	253,433,433	3,223,705,072	8.0%
2008 (est.)	277,935,863	3,376,369,445	8.2%
2009 (est.)	277,820,934	3,322,726,158	8.4%

[1] The amount includes debt service expenditures from July 1-June 30 for each year shown above, excluding bond issuance costs and other expenses and is from the Fairfax County Department of Management and Budget.

[2] Source: Fairfax County Department of Tax Administration and the Department of Management and Budget.

Annual Bond Sales

Fiscal Year Ending	Sales (millions)	Total for the Five-Year Period Ending FY 2009
2005	185.40	-
2006	190.34	-
2007	234.60	-
2008	234.475	-
2009 (est.)[1]	266.93	1,111.745

[1] Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions. Based on board policy, annual sales will be $275.0 million per year or $1.375 billion over a five-year period with a technical limit of $300.0 million in any given year.

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Disbursement Adjustment** **($1,160,498)**
  A decrease in disbursements of $1,160,498 or 0.42 percent is primarily attributed to scheduled requirements for existing debt service and anticipated debt service payments for projected bond sales.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$12,058,292**
  As part of the *FY 2007 Carryover Review,* FY 2008 expenditures increased $12,058,292 or 4.5 percent over the FY 2008 Adopted Budget Plan associated due to increased debt service requirements related to the actual 2007 A Bond Sale debt service requirements and anticipated increased requirements for FY 2008 to support projected bond sale requirements during the fiscal year.

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Consolidated County and Schools
Debt Service Fund

FUND STATEMENT

Fund Type G20, Debt Service Funds **Fund 200 and 201, Consolidated Debt Service**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance[1]	**$8,230,526**	**$0**	**$12,058,292**	**$5,000,000**
Revenue:				
Bond Proceeds	$342,867	$990,420	$990,420	$300,000
Revenue from Fairfax City	103,498	103,498	103,498	105,000
Total Revenue	$446,365	$1,093,918	$1,093,918	$405,000
Transfers In:				
County Debt Service:				
General Fund (001) for County	$106,172,540	$108,583,934	$108,583,934	$108,468,160
FCRHA Lease Revenue Bonds (001)	4,518,621	4,790,199	4,790,199	4,699,514
School Admin Building (090)	3,773,823	3,775,373	3,775,373	3,775,873
Park Authority Lease Revenue Bonds (170)	762,363	765,863	765,863	784,063
Subtotal County Debt Service	$115,227,347	$117,915,369	$117,915,369	$117,727,610
General Fund (001) for Schools	$142,269,368	$147,858,704	$147,858,704	$154,633,175
Subtotal Schools Debt Service	$142,269,368	$147,858,704	$147,858,704	$154,633,175
Total Transfers In	$257,496,715	$265,774,073	$265,774,073	$272,360,785
Total Available	**$266,173,606**	**$266,867,991**	**$278,926,283**	**$277,765,785**
Expenditures:				
General Obligation Bonds:				
County Principal	$64,097,825	$60,489,311	$60,489,311	$63,414,364
County Interest	30,921,137	27,819,553	27,819,553	29,467,832
Debt Service on Projected County Sales[1]	0	10,223,910	21,316,849	10,065,236
Subtotal County Debt Service	$95,018,962	$98,532,774	$109,625,713	$102,947,432
Schools Principal	$87,249,875	$85,603,389	$85,603,389	$88,060,636
Schools Interest	49,492,977	45,315,522	45,315,522	46,519,656
Debt Service on Projected School Sales[1]	0	11,984,606	12,949,959	13,909,508
Subtotal Schools Debt Service	$136,742,852	$142,903,517	$143,868,870	$148,489,800
Subtotal General Obligation Bonds	$231,761,814	$241,436,291	$253,494,583	$251,437,232

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Consolidated County and Schools Debt Service Fund

FUND STATEMENT

Fund Type G20, Debt Service Funds **Fund 200 and 201, Consolidated Debt Service**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
EDA Lease Revenue Bonds/COPS	$10,161,509	$10,154,659	$10,154,659	$10,155,728
FCRHA Lease Revenue Bonds	4,513,138	4,790,198	4,790,198	4,699,514
Park Authority Lease Revenue Bonds	762,362	765,863	765,863	784,063
Other Tax Supported Debt Service (Schools):				
EDA Schools Leased Revenue Bonds	6,234,610	8,730,560	8,730,560	9,664,248
Subtotal Other Tax Supported Debt Service	$21,671,619	$24,441,280	$24,441,280	$25,303,553
Other Expenses	$681,881	990,420	990,420	1,025,000
Total Expenditures	$254,115,314	$266,867,991	$278,926,283	$277,765,785
Total Disbursements	**$254,115,314**	**$266,867,991**	**$278,926,283**	**$277,765,785**
Ending Balance[2]	**$12,058,292**	**$0**	**$0**	**$0**
Unreserved Ending Balance	**$12,058,292**	**$0**	**$0**	**$0**

[1] At the *FY 2008 Third Quarter Review,* an increase of $5,000,000 in fund balance is anticipated for this fund based on revised debt service projections.

[2] The change in ending fund balance is the result of use of fund balance to offset projected debt service requirements.

COUNTY OF FAIRFAX, VIRGINIA
SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2009
COUNTY DEBT SERVICE

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2008	Interest Outstanding as of 6/30/2008	Total Outstanding as of 6/30/2008	Principal Due FY 2009	Interest Due FY 2009	Total Payment Due FY 2009	Principal Outstanding as of 6/30/2009	Interest Outstanding as of 6/30/2009
Series 1999A Refunding	76,043,000	4/1/1999	Adult Detention	1,847,260	273,379	2,120,639	336,850	82,285	419,135	1,510,410	191,094
			Commercial and Redevelopment	24,188	3,579	27,767	4,434	1,077	5,511	19,754	2,502
			Correctional Camp	74,925	11,079	86,004	13,695	3,337	17,032	61,230	7,742
			Human Services	2,132,013	315,516	2,447,529	388,771	94,969	483,740	1,743,242	220,547
			Jail & Work Release Facilities	146,801	21,726	168,527	26,798	6,539	33,337	120,003	15,187
			Juvenile Detention	48,180	7,137	55,317	8,769	2,146	10,915	39,411	4,991
			Library	2,423,158	358,598	2,781,756	441,875	107,937	549,812	1,981,283	250,661
			Neighborhood Improvement	2,830,328	418,864	3,249,192	516,161	126,074	642,235	2,314,167	292,789
			Parks	4,209,751	622,987	4,832,738	767,690	187,520	955,210	3,442,061	435,467
			Prim/2nd Road	2,638,887	390,525	3,029,412	481,284	117,547	598,831	2,157,603	272,978
			Public Safety	3,576,430	529,264	4,105,694	652,222	159,309	811,531	2,924,208	369,955
			Storm Drainage	1,135,966	168,105	1,304,071	207,194	50,600	257,794	928,772	117,504
			Transit	453,187	67,068	520,255	82,661	20,187	102,847	370,526	46,881
			Transportation	18,415,767	2,725,328	21,141,095	3,358,350	820,314	4,178,664	15,057,417	1,905,014
1999A Refunding Total				**39,956,841**	**5,913,154**	**45,869,995**	**7,286,753**	**1,779,841**	**9,066,594**	**32,670,088**	**4,133,313**
Series 2000B	2,250,000	12/1/2000	Parks	115,000	2,731	117,731	115,000	2,731	117,731	-	0
2000B Total				**115,000**	**2,731**	**117,731**	**115,000**	**2,731**	**117,731**	**-**	**0**
Series 2001A	42,400,000	6/1/2001	Neighborhood Improvement	93,309	4,106	97,415	90,000	3,966	93,966	3,309	141
			Parks	290,294	12,776	303,070	280,000	12,338	292,338	10,294	438
			Public Safety	570,221	25,094	595,315	550,000	24,234	574,234	20,221	859
			Transportation	1,244,118	54,750	1,298,868	1,200,000	52,875	1,252,875	44,118	1,875
2001A Total				**2,197,942**	**96,726**	**2,294,668**	**2,120,000**	**93,413**	**2,213,413**	**77,942**	**3,313**
Series 2001A Refunding	82,238,000	6/1/2001	Adult Detention	29,141	1,569	30,710	21,350	1,239	22,589	7,791	330
			Commercial and Redevelopment	130,365	7,022	137,387	95,511	5,541	101,052	34,854	1,481
			Correctional Camp	48,500	2,612	51,112	35,533	2,061	37,594	12,967	551
			Human Services	58,428	3,147	61,575	42,807	2,483	45,290	15,621	664
			Jail & Work Release Facilities	470,628	25,349	495,977	344,803	20,002	364,805	125,825	5,347
			Juvenile Detention	19,420	1,046	20,466	14,228	825	15,053	5,192	221
			Library	165,375	8,907	174,282	121,161	7,028	128,189	44,214	1,879
			Neighborhood Improvement	681,983	36,733	718,716	499,651	28,984	528,635	182,332	7,749
			Parks	2,822,951	152,051	2,975,002	2,068,220	119,975	2,188,195	754,731	32,076
			Prim/2nd Road	4,433,595	238,805	4,672,400	3,248,250	188,428	3,436,678	1,185,345	50,377
			Public Safety	479,786	25,843	505,629	351,513	20,391	371,904	128,273	5,452
			Storm Drainage	404,436	21,784	426,220	296,308	17,189	313,497	108,128	4,595
			Transit	383,475	20,655	404,130	280,951	16,298	297,249	102,524	4,357
			Transportation	2,145,819	115,580	2,261,399	1,572,123	91,197	1,663,320	573,696	24,383
2001A Refunding Total				**12,273,902**	**661,103**	**12,935,005**	**8,992,409**	**521,641**	**9,514,050**	**3,281,493**	**139,462**
Series 2002A	68,000,000	6/1/2002	Library	385,000	28,875	413,875	192,500	19,250	211,750	192,500	9,625
			Neighborhood Improvement	52,500	3,938	56,438	26,250	2,625	28,875	26,250	1,313
			Parks	1,025,000	76,875	1,101,875	512,500	51,250	563,750	512,500	25,625
			Public Safety	2,700,000	202,500	2,902,500	1,350,000	135,000	1,485,000	1,350,000	67,500
			Transportation	2,637,500	197,813	2,835,313	1,318,750	131,875	1,450,625	1,318,750	65,938
2002A Total				**6,800,000**	**510,000**	**7,310,000**	**3,400,000**	**340,000**	**3,740,000**	**3,400,000**	**170,000**
Series 2002A Refunding	26,149,000	6/1/2002	Adult Detention	229,607	39,061	268,668	33,488	10,135	43,623	196,119	28,926
			Commercial and Redevelopment	254,335	43,267	297,602	37,095	11,226	48,321	217,240	32,041
			Correctional Camp	-	-	-	-	-	-	-	-
			Human Services	247,270	42,066	289,336	36,064	10,914	46,978	211,206	31,152
			Jail & Work Release Facilities	-	-	-	-	-	-	-	-
			Juvenile Detention	423,890	72,112	496,002	61,826	18,710	80,536	362,064	53,402
			Library	579,316	98,553	677,869	84,494	25,570	110,064	494,822	72,982
			Neighborhood Improvement	1,208,084	205,518	1,413,602	176,200	53,324	229,524	1,031,884	152,195
			Parks	1,282,266	218,137	1,500,403	187,020	56,598	243,618	1,095,246	161,539
			Prim/2nd Road	-	-	-	-	-	-	-	-
			Public Safety	1,328,185	225,949	1,554,134	193,717	58,625	252,342	1,134,468	167,324
			Storm Drainage	1,232,812	209,724	1,442,536	179,807	54,415	234,222	1,053,005	155,309
			Transit	-	-	-	-	-	-	-	-
			Transportation	6,270,033	1,066,650	7,336,683	914,491	276,752	1,191,243	5,355,542	789,898

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COUNTY OF FAIRFAX, VIRGINIA
SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2009
COUNTY DEBT SERVICE

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2008	Interest Outstanding as of 6/30/2008	Total Outstanding as of 6/30/2008	Principal Due FY 2009	Interest Due FY 2009	Total Payment Due FY 2009	Principal Outstanding as of 6/30/2009	Interest Outstanding as of 6/30/2009
2002A Refunding Total				**13,055,798**	**2,221,037**	**15,276,835**	**1,904,202**	**576,268**	**2,480,470**	**11,151,596**	**1,644,768**
Series 2003A Refunding	82,407,000	6/1/2003	Adult Detention	1,331,000	151,350	1,482,350	386,000	66,550	452,550	945,000	84,800
			Commercial and Redevelopment	265,000	30,100	295,100	77,000	13,250	90,250	188,000	16,850
			Correctional Camp	570,000	64,850	634,850	165,000	28,500	193,500	405,000	36,350
			Human Services	1,105,000	125,650	1,230,650	320,000	55,250	375,250	785,000	70,400
			Jail & Work Release Facilities	14,000	1,600	15,600	4,000	700	4,700	10,000	900
			Juvenile Detention	81,000	9,150	90,150	24,000	4,050	28,050	57,000	5,100
			Neighborhood Improvement	3,431,000	390,200	3,821,200	994,000	171,550	1,165,550	2,437,000	218,650
			Parks	3,948,000	449,000	4,397,000	1,144,000	197,400	1,341,400	2,804,000	251,600
			Parks - NVRPA	71,000	8,050	79,050	21,000	3,550	24,550	50,000	4,500
			Prim/2nd Road	3,456,000	393,100	3,849,100	1,001,000	172,800	1,173,800	2,455,000	220,300
			Public Library Facilities	2,021,000	229,800	2,250,800	586,000	101,050	687,050	1,435,000	128,750
			Public Safety	1,756,000	199,700	1,955,700	509,000	87,800	596,800	1,247,000	111,900
			Storm Drainage	763,000	86,750	849,750	221,000	38,150	259,150	542,000	48,600
			Transportation	7,161,000	814,450	7,975,450	2,075,000	358,050	2,433,050	5,086,000	456,400
2003A Refunding Total				**25,973,000**	**2,953,750**	**28,926,750**	**7,527,000**	**1,298,650**	**8,825,650**	**18,446,000**	**1,655,100**
Series 2003B	66,490,000	5/15/2003	Adult Detention	1,500,000	531,375	2,031,375	100,000	67,625	167,625	1,400,000	463,750
			Commercial and Redevelopment	2,475,000	876,769	3,351,769	165,000	111,581	276,581	2,310,000	765,188
			Juvenile Detention	100,000	30,119	130,119	10,000	4,581	14,581	90,000	25,538
			Neighborhood Improvement	750,000	265,688	1,015,688	50,000	33,813	83,813	700,000	231,875
			Parks	17,295,000	6,121,213	23,416,213	1,155,000	779,787	1,934,787	16,140,000	5,341,426
			Public Safety	26,595,000	9,415,488	36,010,488	1,775,000	1,199,013	2,974,013	24,820,000	8,216,475
			Storm Drainage	525,000	185,981	710,981	35,000	23,669	58,669	490,000	162,312
			Transportation	600,000	212,550	812,550	40,000	27,050	67,050	560,000	185,500
2003B Total				**49,840,000**	**17,639,181**	**67,479,181**	**3,330,000**	**2,247,119**	**5,577,119**	**46,510,000**	**15,392,063**
Series 2004A	63,530,000	4/14/2004	Adult Detention	630,000	240,050	870,050	40,000	29,850	69,850	590,000	210,200
			Commercial and Redevelopment	3,330,000	1,271,788	4,601,788	210,000	157,463	367,463	3,120,000	1,114,325
			Juvenile Detention	720,000	275,231	995,231	45,000	34,031	79,031	675,000	241,200
			Neighborhood Improvement	1,460,000	562,906	2,022,906	90,000	68,919	158,919	1,370,000	493,987
			Parks	24,710,000	9,441,763	34,151,763	1,545,000	1,167,950	2,712,950	23,165,000	8,273,813
			Storm Drainage	3,160,000	1,201,931	4,361,931	200,000	149,543	349,543	2,960,000	1,052,388
			Transportation	16,820,000	6,434,506	23,254,506	1,050,000	794,919	1,844,919	15,770,000	5,639,587
2004A Total				**50,830,000**	**19,428,175**	**70,258,175**	**3,180,000**	**2,402,675**	**5,582,675**	**47,650,000**	**17,025,500**
Series 2004A Refunding	67,200,000	4/14/2004	Adult Detention	20,499,700	4,937,542	25,437,242	2,434,500	1,055,328	3,489,828	18,065,200	3,882,214
			Commercial and Redevelopment	613,300	145,947	759,247	74,100	31,643	105,743	539,200	114,304
			Human Services	761,500	181,649	943,149	91,700	39,273	130,973	669,800	142,376
			Jail & Work Release Facilities	101,200	25,204	126,404	11,400	5,177	16,577	89,800	20,027
			Juvenile Detention	2,758,600	676,626	3,435,226	318,800	141,532	460,332	2,439,800	535,094
			Library	762,200	187,754	949,954	87,500	39,074	126,574	674,700	148,680
			Neighborhood Improvement	1,700,400	401,559	2,101,959	207,700	87,853	295,553	1,492,700	313,706
			Parks	4,914,100	1,187,255	6,101,355	580,900	252,835	833,735	4,333,200	934,420
			Public Safety	5,232,700	1,276,442	6,509,142	609,800	268,745	878,545	4,622,900	1,007,697
			Storm Drainage	1,111,100	274,973	1,386,073	126,600	56,910	183,510	984,500	218,063
			Transit	259,200	64,567	323,767	29,200	13,260	42,460	230,000	51,307
			Transportation	9,036,000	2,169,833	11,205,833	1,077,800	465,434	1,543,234	7,958,200	1,704,399
2004A Refunding Total				**47,750,000**	**11,529,350**	**59,279,350**	**5,650,000**	**2,457,063**	**8,107,063**	**42,100,000**	**9,072,287**
Series 2004B	69,120,000	10/19/2004	Commercial and Redevelopment	3,825,000	1,473,891	5,298,891	225,000	174,656	399,656	3,600,000	1,299,235
			Parks	11,835,000	4,565,175	16,400,175	695,000	540,325	1,235,325	11,140,000	4,024,850
			Public Safety	43,095,000	16,605,834	59,700,834	2,535,000	1,967,794	4,502,794	40,560,000	14,638,040
2004B Total				**58,755,000**	**22,644,900**	**81,399,900**	**3,455,000**	**2,682,775**	**6,137,775**	**55,300,000**	**19,962,125**
Series 2004B Refunding	30,375,000	10/19/2004	Adult Detention	5,230,000	1,380,150	6,610,150	495,000	247,525	742,525	4,735,000	1,132,625
			Commercial and Redevelopment	370,000	97,400	467,400	35,000	17,525	52,525	335,000	79,875
			Human Services	575,000	153,713	728,713	55,000	27,200	82,200	520,000	126,513
			Juvenile Detention	1,415,000	371,675	1,786,675	135,000	66,925	201,925	1,280,000	304,750
			Library	1,835,000	482,575	2,317,575	175,000	86,825	261,825	1,660,000	395,750
			Neighborhood Improvement	1,080,000	285,150	1,365,150	105,000	51,025	156,025	975,000	234,125
			Parks	2,285,000	604,175	2,889,175	215,000	108,175	323,175	2,070,000	496,000
			Public Safety	2,670,000	702,950	3,372,950	255,000	126,325	381,325	2,415,000	576,625
			Transit	4,425,000	1,166,775	5,591,775	420,000	209,400	629,400	4,005,000	957,375
			Transportation	7,325,000	1,931,900	9,256,900	695,000	346,625	1,041,625	6,630,000	1,585,275

Documents Menu

COUNTY OF FAIRFAX, VIRGINIA
SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2009
COUNTY DEBT SERVICE

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2008	Interest Outstanding as of 6/30/2008	Total Outstanding as of 6/30/2008	Principal Due FY 2009	Interest Due FY 2009	Total Payment Due FY 2009	Principal Outstanding as of 6/30/2009	Interest Outstanding as of 6/30/2009
2004B Refunding Total				**27,210,000**	**7,176,463**	**34,386,463**	**2,585,000**	**1,287,550**	**3,872,550**	**24,625,000**	**5,888,913**
Series 2005A	85,655,000	8/16/2005	Adult Detention	5,170,000	2,083,663	7,253,663	290,000	235,700	525,700	4,880,000	1,847,963
			Human Services	4,210,000	1,702,669	5,912,669	235,000	191,863	426,863	3,975,000	1,510,806
			Library	8,870,000	3,581,806	12,451,806	495,000	404,363	899,363	8,375,000	3,177,444
			Parks	16,770,000	6,763,406	23,533,406	940,000	764,513	1,704,513	15,830,000	5,998,894
			Transportation	42,010,000	16,951,675	58,961,675	2,355,000	1,914,975	4,269,975	39,655,000	15,036,700
2005A Total				**77,030,000**	**31,083,219**	**108,113,219**	**4,315,000**	**3,511,413**	**7,826,413**	**72,715,000**	**27,571,806**
Series 2005A Refunding	117,505,000	8/16/2005	Adult Detention	4,425,000	1,271,806	5,696,806	355,000	210,913	565,913	4,070,000	1,060,894
			Commercial and Redevelopment	1,685,000	486,656	2,171,656	135,000	80,313	215,313	1,550,000	406,344
			Human Services	2,415,000	679,356	3,094,356	200,000	115,488	315,488	2,215,000	563,869
			Jail & Work Release Facilities	260,000	73,500	333,500	20,000	12,500	32,500	240,000	61,000
			Library	5,545,000	1,820,213	7,365,213	255,000	264,725	519,725	5,290,000	1,555,488
			Neighborhood Improvement	3,830,000	1,172,019	5,002,019	200,000	184,063	384,063	3,630,000	987,956
			Parks	24,145,000	7,689,988	31,834,988	1,090,000	1,159,000	2,249,000	23,055,000	6,530,988
			Public Safety	26,175,000	9,231,094	35,406,094	310,000	1,262,788	1,572,788	25,865,000	7,968,306
			Transportation	49,025,000	16,044,263	65,069,263	1,600,000	2,362,575	3,962,575	47,425,000	13,681,688
2005A Refunding Total				**117,505,000**	**38,468,894**	**155,973,894**	**4,165,000**	**5,652,363**	**9,817,363**	**113,340,000**	**32,816,531**
2007A	107,780,000	1/18/2007	Commercial and Redevelopment	1,900,000	828,500	2,728,500	100,000	85,625	185,625	1,800,000	742,875
			Library	12,882,000	5,617,230	18,499,230	678,000	580,538	1,258,538	12,204,000	5,036,693
			Human Services	2,375,000	1,035,625	3,410,625	125,000	107,031	232,031	2,250,000	928,594
			Parks	9,205,500	4,014,083	13,219,583	484,500	414,853	899,353	8,721,000	3,599,229
			Parks - NVRPA	4,750,000	2,071,250	6,821,250	250,000	214,063	464,063	4,500,000	1,857,188
			Prim/2nd Road	5,700,000	2,485,500	8,185,500	300,000	256,875	556,875	5,400,000	2,228,625
			Public Safety	45,818,500	19,979,278	65,797,778	2,411,500	2,064,847	4,476,347	43,407,000	17,914,431
			Public Safety -capital renewal	1,900,000	828,500	2,728,500	100,000	85,625	185,625	1,800,000	742,875
			Transit	10,450,000	4,556,750	15,006,750	550,000	470,938	1,020,938	9,900,000	4,085,813
			Transportation	7,410,000	3,231,150	10,641,150	390,000	333,938	723,938	7,020,000	2,897,213
2007A Total				**102,391,000**	**44,647,865**	**147,038,865**	**5,389,000**	**4,614,331**	**10,003,331**	**97,002,000**	**40,033,534**
2008A	105,025,000	1/15/2008	General Government	**105,025,000**	**52,269,171**	**157,294,171**	**5,255,000**	**4,810,236**	**10,065,236**	**99,770,000**	**47,458,935**
Total County GO Debt				**736,708,483**	**257,245,717**	**993,954,200**	**68,669,364**	**34,278,068**	**102,947,432**	**668,039,119**	**222,967,650**
Lease Revenue Bonds											
1996H	6,390,000	9/15/1996	Mott & Gum Springs Comm Ctr	3,695,000	1,088,450	4,783,450	330,000	203,225	533,225	3,365,000	885,225
1998H	5,500,000	12/1/1998	Baileys Community Center	3,225,000	894,608	4,119,608	265,000	148,730	413,730	2,960,000	745,878
1999H	1,000,000	5/27/1999	Adult Day Care/Herndon Harbor	860,000	591,094	1,451,094	25,000	45,681	70,681	835,000	545,413
2000COPS	29,000,000	11/1/2000	COPS-South Government Center	26,385,000	23,341,891	49,726,891	530,000	1,542,478	2,072,478	25,855,000	21,799,413
2003EDA-Ref	85,650,000	10/1/2003	EDA Gov't Ctr Properties Refunding	67,265,000	21,658,375	88,923,375	4,720,000	3,363,250	8,083,250	62,545,000	18,295,125
2003H	2,530,000	6/1/2003	Gum Springs Glen Head Start	2,078,012	612,537	2,690,548	105,068	71,362	176,430	1,972,944	541,175
2003LRL	15,530,000	6/1/2003	Laurel Hill Golf Course [1]	15,375,000	11,601,163	26,976,163	100,000	684,063	784,063	15,275,000	10,917,100
2004H	10,870,000	8/26/2004	James Lee Community Center	7,970,000	2,230,113	10,200,113	725,000	335,050	1,060,050	7,245,000	1,895,063
2005	8,105,000	6/22/2005	Herndon Senior Center	5,670,000	787,320	6,457,320	810,000	193,185	1,003,185	4,860,000	594,135
2006	8,065,000	8/8/2006	Braddock Glen/Southgate	5,935,000	779,738	6,714,738	1,190,000	252,213	1,442,213	4,745,000	527,525
Total Lease Revenue Bonds				**138,458,012**	**63,585,287**	**202,043,299**	**8,800,068**	**6,839,237**	**15,639,305**	**129,657,944**	**56,746,050**
Total County Debt Service Fund 200/201				**875,166,495**	**320,831,004**	**1,195,997,499**	**77,469,432**	**41,117,305**	**118,586,737**	**797,697,062**	**279,713,699**

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[1] Principal and interest payments will be funded by a transfer in from the Park Authority.

Documents Menu

COUNTY OF FAIRFAX, VIRGINIA
SCHEDULE OF GENERAL OBLIGATIONS AND LITERARY LOANS FOR FY 2009
SCHOOLS DEBT SERVICE

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2008	Interest Outstanding as of 6/30/2008	Total Outstanding as of 6/30/2008	Principal Due FY 2009	Interest Due FY 2009	Total Payment Due FY 2009	Principal Outstanding as of 6/30/2009	Interest Outstanding as of 6/30/2009
G.O. Bonds											
1999A Refunding	63,172,000	4/1/1999	Schools	33,193,158	4,912,221	38,105,379	6,053,247	1,478,559	7,531,806	27,139,912	3,433,662
2000B	50,000,000	12/1/2000	Schools	2,500,000	59,375	2,559,375	2,500,000	59,375	2,559,375	-	-
2001A	80,000,000	6/1/2001	Schools	4,147,059	182,500	4,329,559	4,000,000	176,250	4,176,250	147,059	6,250
2001A Refunding	57,227,000	6/1/2001	Schools	8,541,099	460,046	9,001,145	6,257,591	362,997	6,620,588	2,283,508	97,049
2002A	130,000,000	6/1/2002	Schools	13,000,000	975,000	13,975,000	6,500,000	650,000	7,150,000	6,500,000	325,000
2002A Refunding	34,786,000	6/1/2002	Schools	22,254,202	3,785,858	26,040,060	3,245,798	982,275	4,228,073	19,008,404	2,803,582
2003A Refunding	88,758,000	6/1/2003	Schools	27,982,000	3,182,500	31,164,500	8,108,000	1,399,100	9,507,100	19,874,000	1,783,400
2003B	128,680,000	5/15/2003	Schools	96,505,000	34,182,013	130,687,013	6,435,000	4,350,788	10,785,788	90,070,000	29,831,225
2004A	120,215,000	4/14/2004	Schools	96,155,000	36,753,519	132,908,519	6,010,000	4,544,794	10,554,794	90,145,000	32,208,725
2004A Refunding	78,165,000	4/14/2004	Schools	55,250,000	13,291,525	68,541,525	6,580,000	2,844,813	9,424,813	48,670,000	10,446,713
2004B	116,280,000	10/19/2004	Schools	98,835,000	38,079,394	136,914,394	5,815,000	4,513,063	10,328,063	93,020,000	33,566,331
2004B Refunding	96,035,000	10/19/2004	Schools	86,020,000	22,683,850	108,703,850	8,170,000	4,070,450	12,240,450	77,850,000	18,613,400
2005A	104,685,000	8/16/2005	Schools	94,140,000	37,998,769	132,138,769	5,270,000	4,291,338	9,561,338	88,870,000	33,707,431
2005A Refunding	235,740,000	8/16/2005	Schools	235,740,000	77,916,225	313,656,225	6,775,000	11,366,375	18,141,375	228,965,000	66,549,850
2007A	126,820,000	2/7/2007	Schools	120,479,000	52,535,185	173,014,185	6,341,000	5,429,481	11,770,481	114,138,000	47,105,704
2008A	145,180,000	1/15/2008	Schools	145,180,000	72,264,424	217,444,424	7,260,000	6,649,508	13,909,508	137,920,000	65,614,916
G.O Bond Total				**1,139,921,518**	**399,262,402**	**1,539,183,920**	**95,320,636**	**53,169,164**	**148,489,800**	**1,044,600,882**	**346,093,238**
Revenue Bonds											
EDA 2003	55,300,000	6/1/2003	South County High School [1]	52,745,000	20,515,325	73,260,325	3,515,000	2,373,375	5,888,375	49,230,000	18,141,950
EDA 2005	60,690,000	1/27/2005	School Admin. Building [2]	57,805,000	44,133,448	101,938,448	1,185,000	2,590,873	3,775,873	56,620,000	41,542,575
Revenue Bond Total				**110,550,000**	**64,648,773**	**175,198,773**	**4,700,000**	**4,964,248**	**9,664,248**	**105,850,000**	**59,684,525**
Total Schools Debt Service				**1,250,471,518**	**463,911,174**	**1,714,382,692**	**100,020,636**	**58,133,412**	**158,154,048**	**1,150,450,882**	**405,777,763**
Total County Debt Service				**875,166,495**	**320,831,004**	**1,195,997,499**	**77,469,432**	**41,117,305**	**118,586,737**	**797,697,063**	**279,713,699**
Grand Total Debt Service Fund 200/201				**2,125,638,013**	**784,742,178**	**2,910,380,191**	**177,490,068**	**99,250,717**	**276,740,785**	**1,948,147,945**	**685,491,462**
Other County Debt Service											
Salona 2005	12,900,000	12/27/2005	Parks	**11,287,500**	**4,126,161**	**15,413,661**	**645,000**	**435,149**	**1,080,149**	**10,642,500**	**3,691,012**
Grand Total Debt Service All Funds				**2,136,925,513**	**788,868,339**	**2,925,793,852**	**178,135,068**	**99,685,866**	**277,820,934**	**1,958,790,445**	**689,182,474**

[1] Principal and interest will be paid by County Debt Service.

[2] Principal and interest will be paid from a transfer in from the FCPS Operating Fund in connection with a capital lease.

Documents Menu

Capital Project Funds

Overview

The Fairfax County Capital Construction Program (other than sanitary sewer construction and resource recovery projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Federal and State grants, contributions, and tax revenues from special revenue districts.

The following pages provide a narrative description of all capital funds, including Capital Construction Contribution Funds. These narratives include a description of each fund, a Fund Statement, a Summary of Capital Projects, and a Project Detail Table for each project funded in FY 2009.

Capital Project Funds

- **Fund 300 – Countywide Roadway Improvement Fund**
- **Fund 301 – Contributed Roadway Improvement Fund**
- **Fund 302 – Library Construction**
- **Fund 303 – County Construction**
- **Fund 304 – Transportation Improvements**
- **Fund 307 – Pedestrian Walkway Improvements**
- **Fund 311 – County Bond Construction**
- **Fund 312 – Public Safety Construction**
- **Fund 314 – Neighborhood Improvement Program**
- **Fund 315 – Commercial Revitalization Program**
- **Fund 316 – Pro Rata Share Drainage Construction**
- **Fund 317 – Capital Renewal Construction**
- **Fund 318 – Stormwater Management Program**
- **Fund 370 – Park Authority Bond Construction**
- **Fund 390 – Public School Construction**

Capital Contribution Funds

- Fairfax County contributes to the Northern Virginia Regional Park Authority Capital Construction Program for maintenance and major renovation projects associated with 19 regional parks. The County also contributes to the Washington Metropolitan Area Transit Authority (WMATA) to support the 106-mile Metrorail System, as well as to maintain and/or acquire facilities, equipment, railcars and buses.

    - **Fund 306 – Northern Virginia Regional Park Authority**
    - **Fund 309 – Metro Operations and Construction**

Fund 300
Countywide Roadway Improvement Fund

Focus

This fund serves as a reserve source of funding for required road construction and improvement needs for which funding from other sources is not available. Sources of funding consist primarily of Board-directed transfers from the General Fund or other capital construction funds. Excess funding from projects is held in a reserve for future road construction or improvement projects. Funds may also be transferred from Fund 300, Countywide Roadway Improvement Fund, to other County road construction funds as approved by the Board of Supervisors.

No funding is included for Fund 300, Countywide Roadway Improvement Fund, in FY 2009.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

♦ As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $529,004 due to the carryover of unexpended project balances in the amount of $513,660 and the appropriation of miscellaneous revenues in the amount of $15,344.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 300
Countywide Roadway Improvement Fund

FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 300, Countywide Roadway Improvement Fund

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$1,005,908**	**$0**	**$529,004**	**$0**
Revenue:				
Miscellaneous Revenues[1]	$15,344	$0	$0	$0
Total Revenue	$15,344	$0	$0	$0
Transfer In:				
Transportation Improvements (304)[2]	$195,000	$0	$0	$0
Total Transfer In:	$195,000	$0	$0	$0
Total Available	**$1,216,252**	**$0**	**$529,004**	**$0**
Total Expenditures	$687,248	$0	$529,004	$0
Total Disbursements	**$687,248**	**$0**	**$529,004**	**$0**
Ending Balance[3]	**$529,004**	**$0**	**$0**	**$0**

[1] Represents receipt of miscellaneous revenues associated with land acquisition reimbursement costs for Project 006616, Gallows/Annandale/Hummer.

[2] Represents the transfer of road bond funds from Fund 304, Transportation Improvements, associated with Project 006617, Fox Mill Road at Reston Parkway. On July 10, 2006 the Board of Supervisors approved a construction contract award for this project in the amount of $945,000 of which $750,000 was available in Fund 300 with the understanding that the shortfall of $195,000 would be funded from road bond funds within Fund 304.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 300
Countywide Roadway Improvement Fund

FY 2009 Summary of Capital Projects

Fund: 300 Countywide Roadway Improvement Fund

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
006616	Gallows/Annandale/Hummer	$2,570,471	($116,905.82)	$426,643.41	$0
006617	Fox Mill Road at Reston Parkway	1,105,252	778,208.01	91,274.72	0
006618	Fairfax County Pkwy. at Sunrise Valley Road	125,000	25,946.17	11,086.00	0
Total		**$3,800,723**	**$687,248.36**	**$529,004.13**	**$0**

Fund 301
Contributed Roadway Improvement Fund

Focus

This fund was created specifically to account for proffered developer contributions received for roadway improvements throughout the County. A separate reserve project has been established for each area for which contributions are received, and all receipts are earmarked for these specific areas. As roadway improvement projects are identified that conform to the appropriate funding parameters within each of these areas, funding is reallocated from the specific reserve project to finance the improvements. Estimates for the receipt of proffer funds are based on prior year receipts and anticipated levels of development.

In addition, this fund has been used to provide matching funds to the state for projects identified by the Board of Supervisors in its consideration of the Virginia Department of Transportation (VDOT) Secondary Improvement Budget. Section 33:1-75.1 of the Code of Virginia enables the use of County funds for improvements to the secondary road system and requires that VDOT match up to $500,000 in County funds, through its Revenue Sharing Program, as a priority before allocating funds to its road systems.

An amount of $3,925,677 is included in Fund 301, Contributed Roadway Improvement Fund, in FY 2009. All projects funded in FY 2009 are supported by projected contributions and estimated pooled interest earnings. Pooled interest is projected on both the FY 2009 contribution and existing fund balances. A list of projects funded in FY 2009 is included in the Summary of Capital Projects. In addition, an amount of $110,000 is transferred from FY 2009 miscellaneous developer contributions in this fund to Fund 309, Metro Operations and Construction. This funding supports shuttle bus service in the area of the Franconia/Springfield Metrorail Station and has been provided annually.

Private contributions are currently provided for roadway improvements in the following areas:

Fairfax Center (Route 50/I-66) Area - Developer contributions for this area are based on a developer rate schedule for road improvements in the Fairfax Center area. This schedule is revised periodically by the Board of Supervisors based on the Consumer Price Index. Ten percent of the developer's contribution is paid to the County at the time of the site plan approval. The balance of the amount due is paid as building permits are issued. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments. An amount of $500,000 in contributions is estimated for the Fairfax Center area in FY 2009 based upon rezoning plans approved by the Board of Supervisors. In addition, $21,000 is estimated from interest earnings on the FY 2009 contributions and $188,478 is projected for interest earnings on the existing fund balance.

Major projects supported by this reserve include improvements to Route 50/Waples Mill Road, Tall Timbers Drive and Route 29 within the Fairfax Center area.

Centreville Area - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases and rates of contributions vary by case. An amount of $50,000 in contributions for the Centreville area is estimated in FY 2009 based on rezoning plans approved by the Board of Supervisors. In addition, $2,100 is estimated from interest earnings on the FY 2009 contributions as well as $85,207 from interest earnings on the existing fund balance.

Picture of Route 50/Waples Mill Road.

Major projects supported by this reserve include improvements to sections of Stone Road, Clifton Road, Poplar Tree Road and Route 29 within the Centreville area.

Fund 301
Contributed Roadway Improvement Fund

Miscellaneous Contributions – This project was created to serve as a source of funding for contributions received for miscellaneous roadway improvements throughout the County. Funds are reallocated to specific projects when required. An amount of $1,400,000 is anticipated in FY 2009 based upon contributions from proffered commitments in rezoning actions approved by the Board of Supervisors. In addition, $58,800 is estimated from interest earnings on the FY 2009 contributions and $628,111 is projected for interest on the existing fund balance. It should be noted that from this anticipated revenue, a contribution of $110,000 is transferred to Fund 309, Metro Operations and Construction, to support shuttle bus service in the Franconia/Springfield area.

Many different projects throughout the County are supported by this reserve within the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.

Tysons Corner Reserve - This project accounts for private sector contributions received for the Tysons Corner Area. An amount of $500,000 in contributions is estimated in FY 2009. In addition, $21,000 is estimated from interest earnings on the FY 2009 contributions and $580,981 is projected for interest earnings on the existing fund balance.

Major projects supported by this reserve include improvements to Dolley Madison Boulevard, proffered projects, and corridor/pedestrian improvements throughout the Tysons Corner area.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $36,555,649 due to the carryover of unexpended project balances in the amount of $34,149,721 and a net increase of $2,405,928. This increase was based on higher than anticipated proffers received in the amount of $1,254,873 and higher than anticipated interest earnings of $1,151,055.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

Fund 301
Contributed Roadway Improvement Fund

FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 301, Contributed Roadway Improvement Fund

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$31,296,788**	**$0**	**$35,304,231**	**$0**
Revenue:				
VDOT Revenue[1]	$113,293	$0	$859,109	$0
Federal Transportation Administration[2]	106,591	0	392,309	0
Fairfax Center Developer Contributions	703,198	500,000	500,000	500,000
Centreville Developer Contributions	77,886	50,000	50,000	50,000
Miscellaneous Developer Contributions	1,592,868	1,700,000	1,700,000	1,400,000
Tysons Corner Reserve Contributions	1,430,921	500,000	500,000	500,000
Pooled Interest[3]	2,213,173	1,600,199	1,600,199	1,585,677
Total Revenue	$6,237,930	$4,350,199	$5,601,617	$4,035,677
Transfers In:				
Transportation Improvements (304)[4]	$430,000	$0	$0	$0
Total Transfers In	$430,000	$0	$0	$0
Total Available	**$37,964,718**	**$4,350,199**	**$40,905,848**	**$4,035,677**
Total Expenditures	$2,550,487	$4,240,199	$40,795,848	$3,925,677
Transfers Out:				
Metro Operations and Construction (309)[5]	$110,000	$110,000	$110,000	$110,000
Total Transfers Out	$110,000	$110,000	$110,000	$110,000
Total Disbursements	**$2,660,487**	**$4,350,199**	**$40,905,848**	**$4,035,677**
Ending Balance[6]	**$35,304,231**	**$0**	**$0**	**$0**

[1] Represents VDOT Revenue associated with Project 008803, Route 29 Widening.

[2] Represents revenue associated with Project 009914, Job Access/Reverse Commute Pedestrian Projects in the Tysons Corner Area.

[3] Pooled interest is earned on the contributions as well as the accumulated fund balance in this fund.

[4] FY 2007 reflects a Transfer In from Fund 304, of $280,000 for Project 008801, Stone Road and $150,000 for Project 009900, Miscellaneous Contributions, associated with the West Ox/Monroe Street Project.

[5] Represents contributions to be transferred to Fund 309, Metro Operations and Construction, to support Metro shuttle bus service in the Franconia/Springfield area.

[6] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 301
Contributed Roadway Improvement Fund

FY 2009 Summary of Capital Projects

Fund: 301 Contributed Roadway Improvement Fund

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
007700	Fairfax Center Reserve		$8,860.80	$2,776,649.45	$709,478
007701	Route 50/Waples Mill Interchange	4,583,618	1,237,540.22	609,001.56	0
007702	Tall Timbers Drive	1,450,000	410,777.79	936,669.09	0
008800	Centreville Reserve		78,290.36	218,774.86	137,307
008801	Stone Road	2,084,903	52,903.86	1,595,913.73	0
008802	Clifton Road	5,128,595	116,969.74	95,409.59	0
008803	Route 29 Widening	1,455,771	216,451.48	863,324.90	0
008804	Poplar Tree Road	550,000	115,794.75	434,205.25	0
009900	Miscellaneous Contributions		253,316.10	16,375,689.73	1,976,911
009901	Primary Improvements	424,584	0.00	424,584.00	0
009902	Secondary Improvements	1,033,765	0.00	36,297.00	0
009903	Bridge Design/Construction	8,369	0.00	8,369.00	0
009904	Intersection/Interchange	385,282	0.00	311,975.00	0
009906	Signal Installations	501,707	0.00	15,137.57	0
009908	Transit Improvements	32,325	0.00	5,381.59	0
009909	Reston East Park-N-Ride	103,862	0.00	103,862.00	0
009911	Tysons Corner Reserve		1,150.06	13,734,271.79	1,101,981
009913	Dolley Madison Blvd	8,945,941	1,167.32	1,347,126.55	0
009914	Job Access/Reserve Commute Pedestrian Improvements	997,800	57,264.71	903,205.24	0
Total		**$27,686,522**	**$2,550,487.19**	**$40,795,847.90**	**$3,925,677**

Fund 301
Contributed Roadway Improvement Fund

007700	**Fairfax Center Reserve**
Fairfax Center Area	Providence

Description and Justification: FY 2009 funding in the amount of $709,478 is projected in developer contributions and interest earnings and will serve as a source of funding for Fairfax Center Area roadway improvements as identified by the Board of Supervisors. On September 24, 2007, the Board of Supervisors revised the developer rate schedule for road improvements in the Fairfax Center area from $4.91 to $5.07 per gross square foot of non-residential building structure and from $1,089 to $1,124 per residential unit.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$1,012,297	$0	$2,534,738	$709,478	$0
Design and Engineering		419,734	8,861	0	0	0
Construction		3,333,130	0	241,911	0	0
Other		290,034	0	0	0	0
Total	Continuing	$5,055,196	$8,861	$2,776,649	**$709,478**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$709,478	$709,478

Fund 301
Contributed Roadway Improvement Fund

008800	**Centreville Reserve**
Centreville Area	Sully

Description and Justification: FY 2009 funding in the amount of $137,307 is projected in developer contributions and interest earnings and will serve as a source of funding for Centreville Area roadway improvements as identified by the Board of Supervisors. On September 24, 2007, the Board of Supervisors revised the developer rate schedule for road improvements in the Centreville area from $5.28 to $5.45 per gross square foot of non-residential building structure and from $2,086 to $2,153 per residential unit.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$137,920	$137,307	$0
Design and Engineering		226,480	404	0	0	0
Construction		349,260	77,886	80,855	0	0
Other		0	0	0	0	0
Total	Continuing	$575,740	$78,290	$218,775	**$137,307**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$137,307	$137,307

Fund 301
Contributed Roadway Improvement Fund

009900	Miscellaneous Contributions
Miscellaneous Areas	Countywide

Description and Justification: FY 2009 funding in the amount of $1,976,911 is projected in developer contributions and interest earnings and will serve as a source of funding for miscellaneous roadway improvement projects. Commitments from developers in this funding category are included in individual proffer agreements from zoning cases and the level of contribution and location where funds can be spent vary by case. This project serves as a reserve project and funds are reallocated to specific projects when required. Many projects throughout the County are supported by this reserve and fall into the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$161,804	$0	$10,234,884	$1,976,911	$0
Design and Engineering		548,920	3,316	0	0	0
Construction		3,664,134	250,000	6,140,806	0	0
Other		1,001	0	0	0	0
Total	Continuing	$4,375,858	$253,316	$16,375,690	**$1,976,911**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,976,911	$1,976,911

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Fund 301
Contributed Roadway Improvement Fund

009911	**Tysons Corner Reserve**
Tysons Corner Area	Providence

Description and Justification: FY 2009 funding in the amount of $1,101,981 is projected in developer contributions and interest earnings and will serve as a source of funding for Tysons Corner Area roadway improvements as identified by the Board of Supervisors. On September 24, 2007, the Board of Supervisors revised the developer rate schedule for road improvements in the Tysons Corner area from $3.62 to $3.74 per gross square foot of non-residential building structure and from $804 to $830 per residential unit.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$6,531,371	$1,101,981	$0
Design and Engineering		1,645	1,150	0	0	0
Construction		496,856	0	7,202,901	0	0
Other		0	0	0	0	0
Total	Continuing	$498,501	$1,150	$13,734,272	**$1,101,981**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,101,981	$1,101,981

Fund 302
Library Construction

Focus

This fund supports the construction and renovation of a network of facilities operated by the Fairfax County Public Library that offer library services according to the needs of the community. Approved library construction projects have been primarily financed with General Obligation Bonds and are based on factors such as age and condition of buildings, long-range space needs, projected population growth, usage and demand for services in underserved areas of the County. New library facilities must be designed to utilize new information resources delivery, with existing facilities from the early 1960s redesigned and renovated to maximize space, as well as modern technology.

In the fall of 2004 the voters approved a Public Library Bond Referendum totaling $52.5 million for library projects. Funding provides for two new libraries, four renovation projects and prioritized capital renewal of libraries throughout the County. In order to ensure adequate facilities and address demands for services currently unmet, the new Burke Centre and Oakton libraries were approved. Construction of the Oakton Library is complete, with construction of Burke Centre underway. The selection of libraries for renovation was based on the age, condition and usage at each facility. Four of the oldest libraries were included on the bond referendum for renovation and expansion. These libraries are between 30- and 40-years-old, cannot readily be adapted to the requirements of modern technology, need quiet study space and consistently exceed the minimum standards of use. The design for the renovation and expansion of the Thomas Jefferson Community, Dolley Madison Community, Richard Byrd Community and Martha Washington Community libraries is underway. Capital renewal, including the replacement of building subsystems such as HVAC, roof repairs, electrical systems and other emergency repairs, has begun at prioritized libraries throughout the County. Renewal projects are reflected in Fund 317, Capital Renewal Construction.

A picture of the opening of the Oakton Library on September 29, 2007.

Funding of $1,046,925 is included in Fund 302, Library Construction, in FY 2009. This amount is supported entirely by General Obligation Bonds approved as part of the Fall 2004 Public Library Bond Referendum. A list of all projects funded in FY 2009 is provided in the Summary of Capital Projects that follows.

Changes to <u>FY 2008 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the <u>FY 2008 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $43,823,969 due to the carryover of unexpended project balances in the amount of $41,217,426 and an adjustment of $2,606,543 to appropriate revenues received in FY 2007. Revenues received include the appropriation of remaining bond funds in the amount of $2,176,075 associated with the Fall 2004 bond sale, the appropriation of $430,000 associated with bond premium applied to this fund associated with the January 2007 bond sale and $468 associated with miscellaneous revenues received in FY 2007 for the sale of plans for various projects.

Fund 302
Library Construction

A Fund Statement, a Summary of Capital Projects and Project Detail Sheets for each project funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 302, Library Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$9,715,936**	**$0**	**$16,766,912**	**$0**
Revenue:				
Sale of Bonds[1]	$13,560,000	$1,064,000	$28,033,075	$1,046,925
Bond Premium	430,000	0	0	0
Revenue from Fairfax City[2]	0	0	87,982	0
Miscellaneous	468	0	0	0
Total Revenue	$13,990,468	$1,064,000	$28,121,057	$1,046,925
Total Available	**$23,706,404**	**$1,064,000**	**$44,887,969**	**$1,046,925**
Total Expenditures	$6,939,492	$1,064,000	$44,887,969	$1,046,925
Total Disbursements	**$6,939,492**	**$1,064,000**	**$44,887,969**	**$1,046,925**
Ending Balance[3]	**$16,766,912**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. The Fall 2004 Public Library Facilities bond referendum approved by voters on November 2, 2004 included $52.5 million to provide new library facilities, as well as renovate existing libraries. Capital renewal bonds in the amount of $2.5 million are reflected in Fund 317, Capital Renewal Construction. An amount of $13.56 million was sold as part of the January 2007 Bond Sale. It should be noted that an additional $.43 million has been applied to this fund in bond premium. An amount of $29.08 million remains in authorized but unissued bonds from the November 2, 2004 bond referendum.

[2] Revenue of $100,000 is anticipated to be received from the City of Fairfax as part of the Project Development Agreement to construct a new Fairfax City Regional Library. An amount of $12,018 was received in FY 2006 and $87,982 is anticipated in FY 2008.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 302
Library Construction

FY 2009 Summary of Capital Projects

Fund: 302 Library Construction

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
004822	Library Contingency		$0.00	$1,267,605.36	$0
004836	Great Falls Comm. Library	6,698,787	314.10	23,100.37	0
004838	Burke Centre Library	10,750,000	2,130,876.81	5,209,019.09	0
004839	Oakton Community Library	6,665,000	4,069,187.32	1,090,626.07	0
004841	Fairfax City Regional Library Renovation - Phase 2	783,882	60,637.78	701,935.01	0
004842	Thomas Jefferson Community Library	8,056,000	330,094.19	7,430,598.96	0
004843	Richard Byrd Comm. Library	9,130,081	9,658.60	9,063,413.40	0
004844	Dolley Madison Comm. Library	12,220,453	268,869.16	11,464,375.41	0
004845	Martha Washington Comm. Library	8,757,427	69,854.16	8,637,294.84	0
004850	Feasibility Studies		0.00	0.00	1,046,925
Total		**$63,061,631**	**$6,939,492.12**	**$44,887,968.51**	**$1,046,925**

Fund 302
Library Construction

004850	**Library Feasibility Studies**
Countywide	Countywide

Description and Justification: This project provides for library feasibility studies approved as part of the Fall 2004 library bond referendum. Studies will focus on Woodrow Wilson, Tysons-Pimmit Regional, Pohick Regional, Reston Regional and John Marshall Libraries, and will help to determine the scope and cost of renovation and expansion of these libraries.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	1,046,925	0
Other		0	0	0	0	0
Total	Continuing	$0	$0	$0	**$1,046,925**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$1,046,925	$0	$0	$1,046,925

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Fund 303
County Construction

Focus

This fund provides for critical park maintenance and repairs, as well as enhancements to County facilities, Park Authority facilities, and County and School athletic fields. This fund also supports payments and obligations such as lease-purchase agreements, the acquisition of properties, construction and renovation projects associated with County facilities, and the County's annual contributions to the School-Age Child Care (SACC) Center Program, and the Northern Virginia Community College.

Funding in the amount of $15,669,746 is included in Fund 303, County Construction, in FY 2009. Funding includes an amount of $10,529,411 supported by a General Fund Transfer, an amount of $2,990,335 supported by the allocation of HB 599 state revenues, $300,000 supported by revenue bonds, $900,000 supported by a transfer from Fund 105, Cable Communications and $950,000 supported by the Athletic Services fee. It should be noted that funding has been limited to the most critical priority projects which are listed on the Summary of Capital Projects that follows.

Park Maintenance Projects

FY 2009 funding in the amount of $2,182,076 has been included for Park maintenance of both facilities and grounds. The Park facilities maintained with General Fund monies include but are not limited to: field houses, boat houses, pump houses, maintenance facilities, sheds, shelters and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. Specific funding levels in FY 2009 include:

- An amount of $425,000 for general park maintenance at non-revenue supported Park facilities. These maintenance requirements include major non-recurring repairs and stabilization of new properties, as well as repairs/replacements and improvements to roofs, electrical and lighting systems, sprinklers, HVAC systems, and the replacement of security and fire alarm systems. Details of specific Park facility improvements are included on the Project Detail Sheets that follow.

- An amount of $987,076 to fund annual requirements for Parks grounds maintenance at non-revenue supported parks. Grounds maintenance includes the upkeep of sidewalks, mowing of wooded and grassy areas, parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails at County parks.

- An amount of $470,000 for minor routine preventive maintenance of non-revenue supported Park Authority structures. These repairs include the replacement of broken windows and doors, equipment repairs, and the scheduled inspection of HVAC, security, and fire alarm systems.

- An amount of $300,000 to continue the implementation of Americans with Disabilities Act (ADA) compliance at Park facilities. FY 2009 funding will support continued mandated retrofits at Lake Fairfax Park including the outdoor restroom, parking spaces, and an accessible route to the picnic pavilion.

Athletic Field Maintenance Projects

FY 2009 funding in the amount of $5,119,032 has been included for athletic field maintenance. This level of funding is supported by a General Fund transfer of $4,169,032 and revenue generated from the Athletic Services Fee in the amount of $950,000. Of the Athletic Services Fee total, $250,000 of Athletic Services Fee revenue will be dedicated to the enhanced maintenance of school athletic fields, $500,000 will be dedicated to the Synthetic Turf Development Program, and $200,000 to custodial support for indoor sports organizations. An effort has been made to provide continuous maintenance to maintain quality athletic fields at acceptable standards and improve safety for users. Maintenance of athletic fields includes: field lighting, fencing, irrigation, dugout covers, infield dirt, aeration, and seeding. These maintenance efforts will improve safety standards, enhance playing conditions, and increase user satisfaction. Specific funding levels in FY 2009 include:

- An amount of $2,430,384 to continue athletic field maintenance efforts on Park Authority athletic fields. Athletic field costs include electricity for lighted facilities and maintenance of lighting systems, water and irrigation system maintenance, and minor ball field repairs. This level of funding reflects an increase of $150,000 to begin to address increases in water and electricity costs experienced in recent years. This effort is being coordinated by the Fairfax County Park Authority.

- An amount of $100,000 to continue the replacement and upgrading of Fairfax County Public Schools (FCPS) boys' athletic field lighting systems used by many County organizations. A standard of 30-foot candles of light in the infield and 20-foot candles of light in the outfield are the recommended levels of lighting. Currently all boys fields have lighting. Funding supports a replacement and repair schedule, as well as improvements to bring older lighting systems up to new standards. Lighting costs are shared with FCPS. FY 2009 funding supports lighting improvements at Sandburg Middle School. The FCPS annually prioritizes funding for field lighting.

- Funding in the amount of $100,000 to continue installing lights on FCPS athletic fields and identified County parks used for girls' softball. Staff from the Department of Community and Recreation Services (CRS) continues to work with community sports groups and coordinate with the FCPS and the Fairfax County Park Authority to identify, prioritize and develop plans for addressing girls' softball field lighting requirements. FY 2009 funding provides for continued softball field lighting installation at Madison High School. This effort is being coordinated by CRS.

- An amount of $50,000 for routine maintenance of girls' softball field amenities on select Fairfax County Public School sites. These amenities, such as dugouts, fencing, and irrigation systems, were added or constructed by the county based on recommendations by the citizen-led Action Plan Review Team (APRT) in order to reduce disparities in the quality of fields assigned to boys baseball and girls softball organizations. Routine maintenance is necessary both to maintain equity and to ensure safety. For five years, funding of $200,000 was provided to support Girl's Fast Pitch Field Maintenance improvements to various girl's softball fields throughout the County as requested by the Fairfax Athletic Inequities Reform (FAIR). Funding for the Girls Fast Pitch Maintenance project ended in FY 2004. FY 2009 funding will provide maintenance to the improvements and amenities made to girl's softball fields.

- An amount of $1,000,000 for enhanced maintenance of school athletic fields. This project will provide consolidated funding for an enhanced level of maintenance performed by the Park Authority on FCPS athletic fields, and will directly apply revenue generated by the Athletic Services Fee to the athletic field maintenance program. All funding previously included for spring clean-up of middle and elementary schools and other maintenance provided by the Department of Community and Recreation Services is conducted by the Park Authority and accounted for in a single project. The enhanced level of maintenance will provide a consistent mowing frequency schedule for high school diamond fields, as well as diamond field infield preparation twice a week for all elementary, middle and high school fields. It will also establish post-season field treatment standards and a maintenance schedule for recently completed irrigation and lighting projects on FCPS fields. Of the total funding, an amount of $250,000 is included for this program based on the FY 2009 projection of revenue generated from the Athletic Services Fee, and $750,000 is supported by the General Fund.

Fund 303
County Construction

- An amount of $500,000 to support the Synthetic Turf Development Program. This program facilitates the development of synthetic turf fields in the County. Fields are chosen through a review process based on the need in the community, projected community use, and the field location and amenities. In addition, on November 7, 2006, the voters approved a $25 million Park Bond Referendum of which $10 million is earmarked to fund the conversion of up to 12 fields from natural turf to synthetic turf.

- An amount of $200,000 for custodial support for indoor gyms used by sports organizations. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility. Revenue generated from the Athletic Services Fee is used to provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and managed by the Department of Community and Recreation Services.

- An amount of $738,648 to support general maintenance at designated FCPS athletic fields. This maintenance effort includes a consistent mowing frequency of 28 times per year at 473 athletic fields (approximately 176 school sites) and provides for aeration and over-seeding to improve turf coverage and reduce the chance of injury. This program was established in an effort to maintain consistent standards among all athletic fields, improve playing conditions and safety standards, and increase user satisfaction. This effort is managed by the Park Authority; however, all field maintenance will be coordinated between the Park Authority and CRS.

New and Renovated Facilities

FY 2009 funding in the amount of $3,352,006 has been included for costs related to the renovation of existing facilities and the construction of new facilities.

- Funding of $1,672,006 is included to continue to address property management and development, as well as continued building stabilization mitigation efforts at the Laurel Hill property. Laurel Hill was transferred to the County by the federal government in early 2002. The property includes approximately 2,340 acres of land and 1.48 million square feet of building space. FY 2009 funding will continue to address needs at this site, including a security/maintenance contract, consulting services, structural maintenance and utilities at existing buildings, custodial, planning, engineering positions, and maintenance at park facilities.

- An amount of $400,000 to continue recurring maintenance of capital improvements associated with the Commercial Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, maintenance of bicycle racks, area signs and street furniture. Maintenance is provided in four major revitalization areas of Fairfax County including: Annandale, Route 1, Springfield and Baileys Crossroads.

- Funding of $1,090,000 is included for telecommunication systems, I-Net connections and cabling at several new facilities. FY 2009 funding is included for phone system equipment at the West Ox Bus Garage ($65,000), the Health Department Lab being relocated to Belle Willard ($100,000), and the Mt. Vernon Mental Health Center ($25,000). Funding in the amount of $900,000 is included for I-Net connections for the following facilities: Thomas Jefferson Library, Dolley Madison Library, Girls Probation House, Less Secure Shelter, Gregory Drive Treatment Facility, Health Department Lab, Public Safety Transportation and Operations Center (PSTOC), Burke Centre Library, Wolftrap Fire Station, Richard Byrd Library, Great Falls Fire Station, Martha Washington Library and Mt. Vernon Mental Health Center. Of this amount, $190,000 is supported by the General Fund, and an additional $900,000 is supported from Fund 105, Cable Communications.

- An amount of $190,000 for revitalization initiatives within the Office for Community Revitalization and Reinvestment for revitalization activities include marketing materials for countywide revitalization activities, consultant services and training.

Road Improvement/Developer Default Projects

FY 2009 funding in the amount of $825,000 has been included for road improvements and developer default projects. Specific funding levels in FY 2009 include:

- Funding in the amount of $750,000 to support the Developer Default program. This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the state, walkways, and storm drainage improvements. Land Development Services (LDS) anticipates 18 new projects will be identified for resolution in FY 2009 as well as 50 requests to prepare composite cost estimates to complete specific developer default projects. FY 2009 funding in the amount of $750,000 is included for developer default projects that will be identified throughout the fiscal year. Of this amount, $300,000 is projected in developer default revenue, and an additional $450,000 is supported by the allocation of HB 599 state revenues.

- An amount of $75,000 to fund emergency and safety road repairs to County-owned service drives and County-owned stub streets which are currently not accepted by the Virginia Department of Transportation (VDOT) into the state highway system for maintenance. Emergency safety repairs supported through this project include pothole repair, drive surface overlays, sidewalk and curb repairs, traffic and pedestrian signage, and hazardous tree removal.

- On an annual basis, this fund typically supports the Road Viewers ($50,000) and Road Maintenance ($50,000) programs. These projects have been eliminated from Fund 303 due to the availability of a new funding source. On April 4, 2007, the General Assembly approved the Governor's substitute for House Bill 3202 (HB 3202). This bill is the first infusion of new transportation dollars in Northern Virginia in more than 20 years. As a result, significant new funding for transportation will be made available to Fairfax County, starting in the second part of FY 2008. Under the provisions of this legislation, on January 1, 2008 the Northern Virginia Transportation Authority (NVTA) implemented a series of taxes and fees to support Northern Virginia transportation projects and services. Forty percent of the revenue generated will be returned to the jurisdiction where the funds were raised. In addition, the new transportation legislation authorized an increase in the local commercial real estate tax of up to 25 cents per $100 assessed value to be dedicated to transportation efforts and improvements. The Board of Supervisors will establish the level of the increase, recommended at 12 cents, as part of the adoption of the FY 2009 budget. In FY 2009 these two new revenue sources, and supported transportation projects, programs, and staff, are reflected in Fund 124, County and Regional Transportation Projects. Both the Road Viewers and Road Maintenance projects have subsequently been incorporated within Fund 124 to be supported by these new transportation funds.

Environmental Initiatives

FY 2009 funding in the amount of $600,000 has been included for environmental programs.

- An amount of $600,000 is included to provide funding for initiatives that directly support the Board of Supervisors Environmental Agenda. The Environmental Excellence 20-year Vision Plan (Environmental Agenda) includes six topic areas: Growth and Land Use; Air Quality and Transportation; Water Quality; Solid Waste; Parks, Trails and Open Space; and Environmental Stewardship. FY 2009 prioritized initiatives include: continued outreach materials for air quality awareness targeted at County employees, residents, school children and business owners ($30,000); removal of invasive plants that threaten native plant communities and expansion of Park Authority volunteer and outreach programs ($150,000); an additional five remote household hazardous waste events ($75,000); litter campaign and other environmental initiatives ($66,900); and energy management at 8 park facilities ($278,100). In addition, an amount of $108,000 has been provided in Fund 119, Contributory Fund to continue partnering with three non-profit agencies to expand tree planting throughout the County.

Payments and Obligations

FY 2009 funding in the amount of $2,946,632 has been included for costs related to annual contributions and contractual obligations.

- Funding of $1,080,149 is included for the fourth payment for the Salona property based on the Board of Supervisor's approval of the purchase of the conservation easement on September 26, 2005. The total cost of the property is $18.2 million with payments scheduled through FY 2026.
- Funding of $750,000 is included for the County's annual contribution to offset school operating and overhead costs associated with new SACC Centers.
- Funding of $1,016,483 is included for Fairfax County's contribution to the Northern Virginia Community College (NVCC). Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system. The FY 2009 funding level reflects $1.00 per capita based on a population figure provided by the Weldon Cooper Center.
- Funding of $100,000 is included to support payments to developers for interest earned on conservation bond deposits. The County requires developers to contribute funds to ensure the conservation of existing natural resources. Upon satisfactory completion of projects, the developer is refunded the deposit with interest.

Other Capital Projects

FY 2009 funding in the amount of $645,000 has been included to support additional Countywide Capital Projects. Specific funding levels in FY 2009 include:

- An amount of $125,000 is included to support the maintenance and establishment of geodetic survey control points for the GIS system. This project also supports the development and maintenance of an interactive, GIS-based Web site which will provide convenient and cost effective monumentation information to the County's land development customers.
- Funding of $20,000 is included to provide minor upgrades and repairs to existing streetlights throughout the County.
- An amount of $500,000 is included to support development needs for a new County cemetery. Although the current County cemetery has been full for over 10 years, the County has continued to support indigent burials through a contract with a private cemetery. There is concern about the private vendor continuing to be available as land becomes more scarce and costs increase. FY 2009 funding will address development needs for a new cemetery proposed on property off of Old Colchester Road near the Noman G. Cole, Jr. Pollution Control Plant (NCPCP) including: a small parking lot, relocation of an existing security gate, additional fencing, a columbarium, and landscaping.

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Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $72,926,039 due to the carryover of unexpended project balances of $70,912,235 and an adjustment of $2,013,804. This adjustment includes the appropriation of revenues in the amount of $274,481 received during FY 2007 associated with the athletic field maintenance fees; the appropriation of $634,249 in reimbursement received from the Federal Emergency Management Agency (FEMA) associated with Park Authority clean up after the June 2006 Huntington floodings; and the appropriation of $154,578 in revenues received from VDOT associated with the Burke VRE trail. In addition, an increase of $1,000,000 is associated with the appropriation of bonds from the fall 2006 Public Safety Bond Referendum for security enhancements at public safety facilities. The General Fund Transfer is increased by $107,120 to support lighting retrofits and upgrades at Fairfax County Park Authority facilities for energy efficiency and conservation to support the Board of Supervisors' Environmental Agenda. Lastly, an increase of $843,376 has been redirected from Project 014010, Commercial Revitalization Studies Program, in Fund 340, Housing Assistance Program, to Project 009800, Revitalization Initiatives, in Fund 303, County Construction. This redirected funding will allow for the new Office of Community Revitalization and Reinvestment (OCRR) to support revitalization activities, marketing materials for countywide revitalization activities, consultant services and training. These increases are partially offset by a decrease of $1,000,000 as a result of redirecting the balances remaining in three countywide senior initiatives projects to the Health Department. The redirected funding will better align senior services to support the County's Long Term Care Strategic Plan and continue to be used to increase affordable assisted living options for low-income seniors and adults with disabilities.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

Fund 303
County Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 303, County Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$62,422,001**	**$0**	**$70,992,598**	**$0**
Revenue:				
Micellaneous[1]	$0	$0	$0	$0
Sale of Bonds[2]	0	0	1,000,000	0
Sale of Land and Buildings[3]	154,578	0	0	0
Developer Payments-Streetlights[4]	0	0	75,003	0
Hunter Mill Streetlight Contributions[5]	0	0	95,000	0
Developer Defaults	1,099,382	300,000	567,821	300,000
State Aid (HB 599)[6]	6,165,369	658,656	658,656	2,990,335
Other State Aid[7]	0	0	310,000	0
Federal Aid[8]	0	0	235,121	0
Insurance Reimbursement[9]	121,721	0	0	0
Maintenance Fee Revenue[10]	1,218,638	950,000	950,000	950,000
National Oceanic and Atmospheric Agency (NOAA) Grant[11]	207,800	0	0	0
Turf Field Contributions[12]	250,000	0	0	0
Federal Emergency Management Agency (FEMA) Reimbursement[13]	634,249	0	0	0
Total Revenue	$9,851,737	$1,908,656	$3,891,601	$4,240,335
Transfer In:				
General Fund (001)	$30,102,427	$18,555,230	$17,852,350	$10,529,411
Housing Assistance Program (340)[14]	0	0	653,376	0
Public Works Construction (308)[15]	1,386,312	0	0	0
Cable Communications (105)[16]	0	0	0	900,000
Total Transfers In	$31,488,739	$18,555,230	$18,505,726	$11,429,411
Total Available	**$103,762,477**	**$20,463,886**	**$93,389,925**	**$15,669,746**
Total Expenditures	$32,695,435	$20,463,886	$93,389,925	$15,669,746
Transfers Out:				
Transportation Improvements (304)[17]	$74,444	$0	$0	$0
Total Transfers Out	$74,444	$0	$0	$0
Total Disbursements	**$32,769,879**	**$20,463,886**	**$93,389,925**	**$15,669,746**
Ending Balance[18]	**$70,992,598**	**$0**	**$0**	**$0**

Fund 303
County Construction

[1] Miscellaneous receipts include the sale of plans.

[2] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. The fall 2006 Public Safety Bond Referendum included an amount of $24.8 million to fund capital renewal and security improvements at public safety, civil and criminal justice facilities as well as land acquisition for the Herndon Fire Station. FY 2008 funding in the amount of $1.0 million represents funding for County security enhancements at public safety facilities.

[3] Represents funding received from VDOT associated with Project 009491, Burke Station VRE Trails.

[4] Reflects developer payments for Project Z00002, Developer Streetlight Program, previously anticipated in Fund 308, Public Works Construction, but reflected in Fund 303, County Construction beginning in FY 2007. Due to the small number of active projects in Fund 308, Public Works Construction, revenues and expenditure balances are reflected in Fund 303, County Construction beginning in FY 2007.

[5] Revenue anticipated for Project Z00025, Hunter Mill District Streetlights, previously anticipated in Fund 308, Public Works Construction, but reflected in Fund 303, County Construction beginning in FY 2007.

[6] Represents HB 599 state revenues.

[7] Represents other state aid in the amount of $310,000 including $210,000 associated with Project 009452, Burke Centre and Rolling VRE lots, and $100,000 associated with Project V00000, Road Viewers Program which was not received in FY 2007 and is anticipated in FY 2008.

[8] Represents anticipated revenues from the General Services Administration to support asbestos mitigation efforts at identified Laurel Hill properties.

[9] Represents insurance reimbursement for Project 009479, Mason District Amphitheater, for costs associated with reconstruction after fire damage.

[10] Represents revenue generated by the Athletic Field Application fee to support Project 005012, Athletic Services Fee - Field Maintenance, Project 005013, Athletic Services Fee - Turf Field Development, and Project 005014, Athletic Services Fee - Custodial Support.

[11] Represents revenue received for the establishment of a conservation easement on the Timblin property. Funding in the amount of $207,800 was received in FY 2007 from a National Oceanic and Atmospheric Agency (NOAA) grant for Project 009525, Acquisition of Conservation Easements for the Timblin property.

[12] Represents contributions associated with the Turf Field Development Program.

[13] Represents funding of $634,249 from FEMA in FY 2007 which reimburses the Fairfax County Park Authority for cleanup expenditures associated with the Huntington floods in June 2006.

[14] FY 2008 reflects a Transfer In from Fund 340, Housing Assistance Program of $653,376 to Project 009800, Revitalization Initiatives to support countywide revitalization activities.

[15] FY 2007 reflects a Transfer In from Fund 308, Public Works Construction of $1,386,312. Fund 308 was closed as part of the *FY 2007 Carryover Review* due to the small number of projects and revenue and expenditure balances were reflected in multiple funds.

[16] FY 2009 reflects a Transfer In from Fund 105, Cable Communications of $900,000 to Project 009432, Telecommunication and Network Connections.

[17] Represents a Transfer Out to Project 064237, Roberts Road/Braddock Road, in Fund 304, Transportation Improvements to help support construction.

[18] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 303
County Construction

FY 2009 Summary of Capital Projects

Fund: 303 County Construction

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
001008	South County Animal Shelter	$20,000	$0.00	$9,942.10	$0
001035	Data Center Reconfigurations	450,000	89,199.30	2,509.00	0
001037	General District Court Expansion	772,359	7,412.88	0.00	0
001038	Circuit Court Expansion II	3,810,787	93,173.38	0.00	0
004999	Boys' 90' Athletic Field Lighting		100,000.00	152,142.80	100,000
005000	Girls' Softball Field Lighting		5,100.00	262,971.02	100,000
005004	FCPS Athletic Fields - Matching Program		22,679.00	96,039.08	0
005006	Park Maintenance of FCPS Fields		776,046.34	845,221.69	738,648
005007	Wakefield Softball Complex	1,700,000	229.08	5,819.97	0
005009	Athletic Field Maintenance		2,395,481.44	2,307,631.14	2,430,384
005010	Annual FCPS Field Clean-Up & Maintenance		12,320.00	0.00	0
005012	Athletic Services Fee - Field Maintenance		1,029,186.02	1,334,770.47	1,000,000
005013	Athletic Services Fee - Turf Field Development		1,444,352.12	850,234.95	500,000
005014	Athletic Services Fee - Custodial Support		211,605.24	254,895.54	200,000
005020	APRT-Amenity Maintenance		0.00	0.00	50,000
007012	School Aged Child Care Contribution		750,000.00	750,000.00	750,000
008000	Government Center	68,751,226	6,046.62	2,326.00	0
008043	Northern Virginia Community College		1,007,400.00	1,022,100.00	1,016,483
009164	Jermantown Garage Renovation	1,040,850	64,271.61	0.00	0
009400	Land Acquisition Reserve		1,000,759.24	3,394,358.82	0
009406	ADA Compliance - Countywide		57,950.88	505,978.76	0
009416	ADA Compliance - FCPA		147,787.38	602,461.49	300,000
009417	Parks - General Maintenance		875,417.43	1,036,506.31	425,000
009422	Maintenance - CRP		401,449.95	547,752.33	400,000
009425	South County Government Center	7,748,712	133,105.59	233,221.06	0
009429	Security Improvements		256,562.09	222,095.77	0
009432	Telecommunication and Network Connections		113,274.32	1,782,562.63	1,090,000
009438	Forensics Facility	13,000,000	5,426,431.10	7,339,494.12	0
009442	Parks - Grounds Maintenance		1,062,824.45	985,243.98	987,076
009443	Parks - Facility/Equip. Maint.		512,397.31	515,346.31	470,000
009444	Laurel Hill Development		4,009,146.00	6,440,780.33	1,672,006
009451	Providence District Supv's Office	100,000	0.00	100,000.00	0
009452	Burke Centre & Rolling Road VRE Lots		0.37	0.00	0
009461	Public Facilities at Laurel Hill	18,200,000	0.00	18,200,000.00	0
009464	Katherine K. Hanley Family Shelter	4,131,238	3,090,586.70	491,929.57	0
009467	Mott Community Center	2,000,000	13,234.54	1,971,664.47	0
009468	Braddock District Capital Projects		0.00	133,515.38	0
009469	Dranesville District Capital Projects		62,628.07	375,188.66	0
009470	Hunter Mill District Capital Projects		6,204.70	327,656.39	0
009471	Lee District Capital Projects		30,289.97	212,994.27	0
009472	Mason District Capital Projects		221,065.54	116,330.18	0
009473	Mount Vernon District Capital Projects		33,012.25	275,894.68	0
009474	Providence District Capital Projects		127,584.64	209,148.11	0
009475	Springfield District Capital Projects		82,397.30	278,037.06	0
009476	Sully District Capital Projects		167,656.72	267,138.85	0
009477	At Large (Countywide) Capital Projects		314.10	205,264.58	0
009478	Laurel Hill Cemetery	75,000	1,725.86	73,274.14	0
009479	Mason District Amphitheater	725,046	96.54	0.00	0

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Fund 303
County Construction

FY 2009 Summary of Capital Projects

Fund: 303 County Construction

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
009482	Franconia Museum	50,000	20,208.41	0.00	0
009483	Government Center Amphitheater	250,000	72,229.85	177,273.58	0
009484	Prioritized Feasibility Studies		108,146.10	722,789.09	0
009485	Animal Shelter Improvements	125,000	50,082.79	73,096.87	0
009487	Public Safety Center Security Enhancements	390,000	139,707.52	0.00	0
009489	Road Improvements - Wolf Trap FS	400,000	0.00	400,000.00	0
009491	Burke Station VRE Trails		265,803.51	1,018,063.37	0
009492	Mt. Gilead Site Stabilization		12,538.46	87,461.54	0
009494	Salona Property		563,730.00	1,659,891.70	1,080,149
009495	Emergency Management Initiatives	1,150,000	313,432.00	836,568.00	0
009497	Strategic Planning for Long-Term Care		200,000.00	0.00	0
009499	Invasives Management - Environmental Agenda Project	550,000	75,508.01	460,560.50	0
009500	Newington DVS Garage Renovation Feasibility Study	350,000	142,392.99	207,607.01	0
009501	Trail Mapping - Environmental Agenda Project	160,000	87,181.06	72,818.94	0
009502	Katherine K. Hanley Transitional Housing Units	1,000,000	0.00	1,000,000.00	0
009503	Organizational Initiatives	500,000	184,044.00	315,956.00	0
009504	Enterprise and Technology Operations Center (ETOC) Renovation	3,953,000	997,702.31	2,955,297.69	0
009505	North County Human Services Center Expansion Feasibility Study	25,000	2,408.12	22,591.88	0
009506	Transportation Studies	2,250,000	739,567.47	1,510,432.53	0
009507	Community/Project Planning and Design	1,880,000	100,043.24	1,779,956.76	0
009508	Countywide Security Enhancements	1,000,000	552,893.19	447,106.81	0
009509	Bond Funded Security Enhancements	1,000,000	0.00	1,000,000.00	0
009510	Construction Inflation Reserve		0.00	8,000,000.00	0
009520	Health Department Lab	6,500,000	151,266.03	6,347,866.49	0
009522	Lorton Community Center	100,000	8,051.32	91,948.68	0
009524	Prevention Incentive Fund	500,000	12,535.90	487,464.10	0
009525	Conservation Easement Acquisitions		207,800.00	0.00	0
009526	Police Video Surveillance Project	452,250	0.00	452,250.00	0
009527	Herndon Monroe Public Safety Remedial Work	625,000	0.00	625,000.00	0
009700	Environmental Agenda Initiatives		0.00	807,120.00	600,000
009701	East County Human Services Center	125,000	0.00	125,000.00	0
009702	County Cemetery	500,000	0.00	0.00	500,000
009800	Revitalization Initiatives	1,033,376	0.00	843,376.27	190,000
009998	Payments Of Interest On Bonds		209,149.45	81,793.57	100,000
CG0046	Contingency Fund 303		0.00	173,253.53	0
U00005	Survey Control Network Monumentation		44,806.58	274,717.65	125,000
U00060	Developer Defaults		1,364,719.54	2,068,851.59	750,000
V00002	Emergency Road Repairs		96,100.45	100,648.88	75,000
V00003	Road Viewers Project		0.00	347,014.00	0
V00004	Road Maintenance Program		9,091.09	288,362.91	0
Z00001	Street Lights		76,613.42	47,143.12	0
Z00002	Developer Street Light Program		9,267.54	109,751.26	0
Z00005	Route 123 Bridge Streetlights	43,645	0.00	43,645.00	0
Z00015	Hunter Mill District St. Light Fund	52,390	0.00	52,390.00	0
Z00016	Minor Street Light Upgrades		8,866.06	55,478.80	20,000
Z00018	Storm Drainage Projects		77.58	0.00	0
Z00032	Safety Enhancement at Bus Shelters/Stops	2,500,000	21,065.19	2,478,934.81	0
Total		**$149,989,879**	**$32,695,435.25**	**$93,389,924.94**	**$15,669,746**

004999 Boys' Athletic Field Lighting

Countywide

Countywide

Description and Justification: This project provides for continuing upgrades associated with boys' baseball field lighting at Fairfax County Public Schools (FCPS) middle and high schools. Currently all boys fields have lighting. Funding supports a replacement and repair schedule, as well as improvements to bring older lighting systems up to new standards. The school system's Office of Design and Construction Services recommends a standard of 30-foot candles of light in the infield and 20-foot candles of light in the outfield. FY 2009 funding in the amount of $100,000 supports the installation of baseball field lighting at Sandburg Middle School. This effort is being coordinated by the Department of Community and Recreation Services.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		1,540,329	100,000	152,143	100,000	0
Other		12,569	0	0	0	0
Total	Continuing	$1,552,898	$100,000	$152,143	**$100,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$100,000	$0	$0	$0	$100,000

Fund 303
County Construction

005000	**Girls' Softball Field Lighting**
Countywide	Countywide

Description and Justification: This project provides for the installation of lights on Fairfax County Public Schools (FCPS) middle and high school athletic fields, as well as identified County park facilities used for girls' softball. Staff from the Department of Community and Recreation Services (CRS) work with community sports groups and coordinate with FCPS and the Fairfax County Park Authority to identify, prioritize and develop plans for addressing girls' softball field lighting requirements. FY 2009 funding in the amount of $100,000 will continue to address softball field lighting installation at Madison High School. This effort is being coordinated by the Department of Community and Recreation Services.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		14,304	0	0	0	0
Construction		864,718	5,100	262,971	100,000	0
Other		762	0	0	0	0
Total	Continuing	$879,784	$5,100	$262,971	**$100,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$100,000	$0	$0	$0	$100,000

005006 Parks Maintenance of Fairfax County Public Schools' Athletic Fields

Countywide	Countywide

Description and Justification: This project provides for general maintenance of FCPS athletic fields. This maintenance effort includes a consistent mowing frequency of 28 times per year 473 athletic fields (approximately 176 school sites) and provides for aeration and over-seeding to improve turf coverage and reduce chance of injury. FY 2009 funding in the amount of $738,648 is included for the continuation of the FCPS athletic field maintenance program. This effort is being coordinated by the Fairfax County Park Authority; however, all field maintenance will be coordinated between the Park Authority and the Department of Community and Recreation Services.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		23,033	0	0	0	0
Construction		331,854	0	106,574	0	0
Other		3,684,646	776,046	738,648	738,648	0
Total	Continuing	$4,039,533	$776,046	$845,222	**$738,648**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$738,648	$0	$0	$0	$738,648

Fund 303
County Construction

005009	**Athletic Field Maintenance**
Countywide	Countywide

Description and Justification: This project provides for the maintenance of all athletic fields managed by the Park Authority. FY 2009 funding in the amount of $2,430,384 is included to provide for continued operating costs associated with the program, including electricity for lighted facilities and maintenance of lighting systems, water and irrigation system maintenance, and minor ball field repairs. This level of funding reflects an increase of $150,000 to begin to address increases in water and electricity costs experienced in recent years. This effort is being coordinated by the Fairfax County Park Authority.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		1,166,718	0	865,042	0	0
Construction		0	0	0	0	0
Other		5,339,376	2,395,481	1,442,589	2,430,384	0
Total	Continuing	$6,506,094	$2,395,481	$2,307,631	**$2,430,384**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$2,430,384	$0	$0	$0	$2,430,384

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005012	Athletic Services Fee – Field Maintenance
Countywide	Countywide

Description and Justification: FY 2009 funding in the amount of $1,000,000 is included to support enhanced maintenance of athletic fields. Of this total, $750,000 is supported by the General Fund, and $250,000 is supported by revenue generated by the Athletic Services Fee. This project provides funding for an enhanced level of maintenance performed by the Park Authority on Fairfax County Public School (FCPS) athletic fields, and directly applies all revenue generated by the Athletic Field Application fee to the athletic field maintenance program. The enhanced level of maintenance provides a consistent mowing frequency schedule for high school diamond fields, as well as diamond field infield preparation twice a week for all elementary, middle and high school fields. It also establishes post-season field treatment standards and a maintenance schedule for recently completed irrigation and lighting projects on FCPS fields.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	332,344	0	0
Construction		0	0	581,592	0	0
Other		486,123	1,029,186	420,834	1,000,000	0
Total	Continuing	$486,123	$1,029,186	$1,334,770	**$1,000,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$750,000	$0	$0	$250,000	$1,000,000

Fund 303
County Construction

005013 Athletic Services Fee – Turf Field Development

Countywide

Countywide

Description and Justification: This project provides support for the Synthetic Turf Development Program. This program facilitates the development of synthetic turf fields in the County and is supported by the Athletic Services Fee. Fields are chosen through a review process based on the need in the community, community use, and the field location and amenities. An amount of $500,000 is supported by revenue generated by the Athletic Services Fee in FY 2009. In addition, on November 7, 2006, the voters approved a $25 million Park Bond Referendum of which $10 million is earmarked to fund the conversion of up to 12 fields from natural turf to synthetic turf**.**

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		97,831	102,279	0	0	0
Construction		425,600	1,342,073	850,235	500,000	0
Other		0	0	0	0	0
Total	Continuing	$523,431	$1,444,352	$850,235	**$500,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$500,000	$500,000

Fund 303
County Construction

005014	Athletic Services Fee – Custodial Support

Countywide	Countywide

Description and Justification: This project provides custodial support of indoor gyms used by sports organizations and is supported by the Athletic Services fee. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility. Revenue generated from the Athletic Services Fee has been used to provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and managed by the Department of Community and Recreation Services.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		185,108	211,605	254,896	200,000	0
Other		0	0	0	0	0
Total	Continuing	$185,108	$211,605	$254,896	**$200,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$200,000	$200,000

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005020	APRT-Amenity Maintenance
Countywide	Countywide

Description and Justification: This project provides support for routine maintenance of girl's softball field amenities on select Fairfax County Public School sites. These amenities, such as dugouts, fencing, and irrigation systems, were added or constructed by the county based on recommendations by the citizen-led Action Plan Review Team in order to reduce disparities in the quality of fields assigned to boys baseball and girls softball organizations. Routine maintenance is necessary both to maintain equity and to ensure safety. For 5 years, funding of $200,000 was provided to support Girl's Fast Pitch Field Maintenance improvements to various girl's softball fields throughout the County as requested by the Fairfax Athletic Inequities Reform (FAIR). Funding for the Girl's Fast Pitch Field Maintenance project ended in FY 2004. FY 2009 funding will provide maintenance to the improvements and amenities made to girl's softball fields.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	50,000	0
Other		0	0	0	0	0
Total	Continuing	$0	$0	$0	**$50,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$50,000	$0	$0	$0	$50,000

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007012 School-Aged Child Care (SACC) Contribution

Countywide	Countywide

Description and Justification: This project provides funding for an annual contribution of $750,000 to offset school operating and overhead costs associated with new SACC Centers. The construction and renovation costs for SACC centers are funded by the FCPS through General Obligation bonds for which the debt service costs are provided by the County General Fund.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		12,355,399	750,000	750,000	750,000	0
Other		0	0	0	0	0
Total	Continuing	$12,355,399	$750,000	$750,000	**$750,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$750,000	$0	$0	$0	$750,000

Documents Menu

008043 Northern Virginia Community College

Various locations in Northern Virginia | Countywide

Description and Justification: Fairfax County participates with eight other jurisdictions to provide funds for required capital improvements in the Northern Virginia Community College (NVCC) system. An amount of $1,016,483 is included in FY 2009 for Fairfax County's contribution to the continued construction and maintenance of various capital projects on college campuses. NVCC has assessed $1.00 per resident for each jurisdiction, based on census data. FY 2009 funding represents $1 per capita using the Weldon Cooper Center population figure of 1,016,483.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		16,125,263	1,007,400	1,022,100	1,016,483	0
Total	Continuing	$16,125,263	$1,007,400	$1,022,100	**$1,016,483**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$1,016,483	$0	$0	$0	$1,016,483

Fund 303
County Construction

009416	**Parks - ADA Compliance**
Countywide	Countywide

Description and Justification: This project provides for Park Authority compliance with the Americans with Disabilities Act (ADA) of 1990. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. The Park Authority continues to retrofit facilities in priority order. FY 2009 funding in the amount of $300,000 is included to continue modifications at Lake Fairfax Park including the outdoor restroom, parking spaces, and an accessible route to the picnic pavilion.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		299,404	21,788	2,010	0	0
Construction		934,722	125,999	600,451	300,000	0
Other		35,630	0	0	0	0
Total	Continuing	$1,269,756	$14,787	$602,461	**$300,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$300,000	$0	$0	$0	$300,000

Fund 303
County Construction

009417	**Parks – General Maintenance**
Countywide	Countywide

Description and Justification: This project provides for major maintenance and repairs at non-revenue producing Park Authority facilities including electrical and lighting systems, security and fire alarm systems, sprinklers, and HVAC improvements. In addition, this project funds roof repairs and structural preservation of park historic sites. Facilities maintained include field houses, boat houses, pump houses, maintenance facility sheds, shelters, and office buildings. Priorities are based on an assessment of current repair needs associated with safety and health issues, facility protection, facility renewal, and improved services. FY 2009 funding in the amount of $425,000 has been included to address structural stabilization at Wakefield Chapel ($50,000), security system replacement at nature centers and maintenance facilities ($75,000), roof replacement at picnic shelters, nature centers and maintenance facilities ($150,000) and improvements necessary at the Green Spring Garden Park including site stabilization, interior repairs, and roof replacement ($150,000).

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		66,291	65,021	0	0	0
Construction		3,835,268	725,698	1,036,506	425,000	0
Other		95,766	84,699	0	0	0
Total	Continuing	$3,997,325	$875,417	$1,036,506	**$425,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$425,000	$0	$0	$0	$425,000

Fund 303
County Construction

009422	Maintenance-Commercial Revitalization Program
Countywide	Countywide

Description and Justification: This project provides for recurring maintenance associated with Commercial Revitalization Program (CRP) capital improvements. The CRP was approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pick-up, maintenance of bicycle racks, area signs, street furniture, and drinking fountains. Maintenance will be provided in four major revitalization areas in Fairfax County including: Annandale, Route 1, Springfield, and Baileys Crossroads. The inventory of areas maintained in CRP districts continues to increase annually. FY 2009 funding in the amount of $400,000 will address requests for maintenance at these commercial areas. Of this amount, $251,671 is supported by the General Fund, and $148,329 from the allocation of HB 599 state revenues.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		483	0	0	0	0
Construction		1,748,276	397,570	543,173	400,000	0
Other		18,212	3,880	4,579	0	0
Total	Continuing	$1,766,971	$401,450	$547,752	**$400,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$251,671	$0	$0	$148,329	$400,000

Fund 303
County Construction

009432	Telecommunication and Network Connections
Countywide	Countywide

Description and Justification: This project provides funding to support phone systems at new facilities including voice/data/wireless cabling, data switch and new telecommunications system. FY 2009 funding in the amount of $190,000 is included for telecommunications systems at several new facilities including: the West Ox Bus Garage ($65,000), the Health Department Lab being relocated to Belle Willard ($100,000) and the Mt. Vernon Mental Health Center ($25,000). Funding in the amount of $900,000 is included for I-Net connections for the following facilities: Thomas Jefferson Library, Dolley Madison Library, Girls Probation House, Less Secure Shelter, Gregory Drive Treatment Facility, Health Department Lab, Public Safety Transportation and Operations Center (PSTOC), Burke Centre Library, Wolftrap Fire Station, Richard Byrd Library, Great Falls Fire Station, Martha Washington Library and the Mt. Vernon Mental Health Center. Of this amount, $190,000 is supported by the General Fund, and an additional $900,000 is supported from Fund 105, Cable Communications.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		973,638	113,274	1,782,563	1,090,000	0
Total	Continuing	$973,638	$113,274	$1,782,563	**$1,090,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$190,000	$0	$900,000	$0	$1,090,000

Fund 303
County Construction

009442	Parks – Grounds Maintenance
Countywide	Countywide

Description and Justification: This project provides for grounds maintenance at non-revenue producing countywide parks. Grounds maintenance includes the upkeep of sidewalks and parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails. In addition, grounds maintenance includes contracted mowing of grassy areas at park sites. FY 2009 funding in the amount of $987,076 is included for grounds maintenance needs at designated Park Authority sites throughout the County.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		5,269	0	0	0	0
Construction		0	74,588	(1,832)	0	0
Other		5,184,683	988,236	987,076	987,076	0
Total	Continuing	$5,189,952	$1,062,824	$985,244	**$987,076**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$987,076	$0	$0	$0	$987,076

Fund 303
County Construction

009443	**Parks – Facility Maintenance**
Countywide	Countywide

Description and Justification: This project provides for minor routine preventative maintenance at non-revenue producing countywide parks. This includes 367 buildings totaling over 400,000 square feet and over 276 pieces of equipment (mowers, tractors, etc.). Facility maintenance includes the replacement of broken windows and doors, equipment repairs, and scheduled inspections of HVAC, security, and fire alarm systems. FY 2009 funding in the amount of $470,000 is included for continued maintenance at prioritized Park sites.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		4,437	0	0	0	0
Other		3,627,108	512,397	515,346	470,000	0
Total	Continuing	$3,631,544	$512,397	$515,346	**$470,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$470,000	$0	$0	$0	$470,000

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Fund 303
County Construction

009444

Laurel Hill Development

8400 Lorton Road

Mount Vernon

Description and Justification: This project addresses property management and development at the Laurel Hill property. Laurel Hill was transferred to the County by the federal government during 2002. The property includes approximately 2,340 acres of land and 1.48 million square feet of building space within 367 buildings. FY 2009 funding in the amount of $1,672,006 will continue to address the needs at this site, including a security/maintenance contract, consulting services, structural maintenance and utilities at existing buildings, custodial, planning, and engineering positions, and maintenance of park facilities.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$85,208	$132,641	$0	$0	$0
Design and Engineering		2,577,213	646,330	1,578,593	333,379	0
Construction		4,982,323	1,338,177	4,862,187	1,246,236	0
Other		6,881,695	1,891,997	0	92,391	0
Total	Continuing	$14,526,439	$4,009,146	$6,440,780	**$1,672,006**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,672,006	$1,672,006

Fund 303
County Construction

009494	**Salona Property**
1235 Dolly Madison Blvd.	Dranesville

Description and Justification: Funding is included to support the fourth payment for the conservation easement at the Salona property based on the Board of Supervisor's approval on September 26, 2005. An amount of $1,080,149 will be provided for the FY 2009 payment. The total cost of the property is $18.2 million with payments scheduled through FY 2026.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$574,398	$563,730	$1,659,892	$1,080,149	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
Total	Continuing	$574,398	$563,730	$1,659,892	**$1,080,149**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$1,080,149	$0	$0	$0	$1,080,149

Fund 303
County Construction

009700	Environmental Agenda Initiatives
Countywide	Countywide

Description and Justification: This project provides funding for initiatives that directly support the Board of Supervisors Environmental Agenda. The Environmental Excellence 20-year Vision Plan (Environmental Agenda) includes six topic areas: Growth and Land Use; Air Quality and Transportation; Water Quality; Solid Waste; Parks, Trails and Open Space; and Environmental Stewardship. FY 2009 prioritized initiatives include: continued outreach materials for air quality awareness targeted at County employees, residents, school children and business owners ($30,000); removal of invasive plants that threaten native plant communities and expansion of Park Authority volunteer and outreach programs ($150,000); an additional five remote household hazardous waste events ($75,000); litter campaign and other environmental initiatives ($66,900); and energy management at eight park facilities ($278,100). In addition, an amount of $108,000 has been provided in Fund 119, Contributory Fund to continue partnering with three non-profit agencies to expand tree planting throughout the County.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	807,120	600,000	0
Other		0	0	0	0	0
Total	Continuing	$0	$0	$807,120	**$600,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$600,000	$0	$0	$0	$600,000

Fund 303
County Construction

009702	County Cemetery
Old Colchester Road	Mt. Vernon

Description and Justification: This project provides funding of $500,000 for development of a new County cemetery. Although the current County cemetery has been full for over 10 years, the County has continued to support indigent burials through a contract with a private cemetery. There is concern about the private vendor continuing to be available as land becomes more scarce and costs increase. FY 2009 funding will address development needs for a new cemetery proposed on property off of Old Colchester Road near the Noman G. Cole, Jr. Pollution Control Plant (NCPCP) including: a small parking lot, relocation of an existing security gate, additional fencing, a columbarium, and landscaping.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	500,000	0	0	0	500,000	0
Other	0	0	0	0	0	0
Total	$500,000	$0	$0	$0	**$500,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$500,000	$500,000

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Fund 303
County Construction

009800	**Revitalization Initiatives**
Countywide	Countywide

Description and Justification: Funding in the amount of $190,000 is included to support commercial revitalization initiatives. The Revitalization Initiatives project provides support for the Office of Community Revitalization and Reinvestment within the Office of the County Executive on revitalization activities, marketing materials for countywide revitalization initiatives, consultant services and training.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	1,033,376	0	0	843,376	190,000	0
Other	0	0	0	0	0	0
Total	$1,033,376	$0	$0	$843,376	**$190,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$190,000	$0	$0	$0	$190,000

Fund 303
County Construction

009998	Payment of Interest on Conservation Bonds
Countywide	Countywide

Description and Justification: This project provides for payments to developers for interest earned on conservation bond deposits. The County requires developers to make deposits to ensure the conservation of existing natural resources. Upon satisfactory completion of the project, the developer is refunded the deposit with interest. FY 2009 funding in the amount of $100,000 is based on prior year actual expenditures and current interest rates.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		12,676,878	209,149	81,794	100,000	0
Total	Continuing	$12,676,878	$209,149	$81,794	**$100,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$100,000	$0	$0	$0	$100,000

Fund 303
County Construction

U00005	Survey Control Network Monumentation
Countywide	Countywide

Description and Justification: This project supports the maintenance and establishment of geodetic survey control points for the GIS system. Monumentation is placed on the ground for the use of both the private and public sector for surveying and mapping control. More than 1,400 survey monuments have been established in the County; however, it is estimated that more than one-third of these no longer exist as a result of construction activities, erosion and vandalism. Funding is required to maintain existing and establish new monumentation as well as develop and maintain an interactive, GIS-based website to provide convenient and cost-effective monumentation information to the County's land development customers. FY 2009 funding in the amount of $125,000 is included to continue the maintenance and upgrade of existing GIS control points and website.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	44,807	125,000	125,000	0
Construction		0	0	149,718	0	0
Other		0	0	0	0	0
Total	Continuing	$0	$44,807	$274,718	**$125,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$125,000	$125,000

Fund 303
County Construction

U00060	Developer Default Program
Countywide	Countywide

Description and Justification: This project supports the Developer Default program. This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the state, walkways, and storm drainage improvements. The receipt of monies from developer escrow and court judgments and/or compromise settlements is often not sufficient to offset the costs. It should be noted there has been an increased level of activity for this program in recent years and current projections this trend will continue. Land Development Services (LDS) anticipates 18 new projects will be identified for resolution in FY 2009 as well as 50 requests to prepare composite cost estimates to complete specific developer default projects. FY 2009 funding in the amount of $750,000 is included for developer default projects that will be identified throughout the fiscal year. Of this amount, $300,000 is projected in developer default revenue, and $450,000 is supported by the allocation of HB 599 state revenues.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$5,363	$0	$0	$0
Design and Engineering		0	376,127	8,594	0	0
Construction		0	937,421	2,060,257	750,000	0
Other		0	45,808	0	0	0
Total	Continuing	$0	$1,364,720	$2,068,852	**$750,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$750,000	$750,000

Fund 303
County Construction

V00002	**Emergency Road Repair**
Countywide	Countywide

Description and Justification: This project provides for emergency and safety road repairs to County-owned service drives and County-owned stub streets which are currently not accepted by the Virginia Department of Transportation (VDOT) into the state highway system for maintenance. Emergency safety repairs include pothole repair, drive surface overlays, sidewalk and curb repairs, traffic and pedestrian signage, and hazardous tree removal. FY 2009 funding in the amount of $75,000 is included for continued road maintenance and safety repairs.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	96,100	100,649	75,000	0
Other		0	0	0	0	0
Total	Continuing	$0	$96,100	$100,649	**$75,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$75,000	$75,000

Documents Menu

Z00016	**Minor Streetlight Upgrades**
Countywide	Countywide

Description and Justification: This project provides for minor upgrades and repairs to existing streetlights that do not meet current Virginia Department of Transportation (VDOT) illumination standards for roadways. FY 2009 funding in the amount of $20,000 is included for continued upgrades and repairs to existing streetlights.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	35,479	0	0
Other		0	8,866	20,000	20,000	0
Total	Continuing	$0	$8,866	$55,479	**$20,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$20,000	$20,000

Fund 304
Transportation Improvements

Focus

This fund supports the land acquisition, design and construction of County transportation improvements. During the 1981 Session of the Virginia General Assembly, legislation was approved that authorized counties with a population over 125,000 to undertake secondary roadway improvements through the use of General Obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The existing road bond program is supported by General Obligation bonds approved by the voters in November 2004. In November 2007 the voters approved new bond funding in the amount of $110 million. These funds will be appropriated as projects move into the implementation phase.

In future years, bond funding will be used in conjunction with new revenue made available to the County under House Bill 3202, approved by the General Assembly on April 4, 2007. This bill is the first infusion of new transportation dollars in Northern Virginia in more than 20 years. As a result, significant new funding for transportation will be made available to Fairfax County, starting in the second part of FY 2008. Under the provisions of this legislation, on January 1, 2008 the Northern Virginia Transportation Authority (NVTA) implemented a series of taxes and fees to support Northern Virginia transportation projects and services. Forty percent of the revenue generated will be returned to the jurisdiction where the funds were raised. In addition, the new transportation legislation authorized an increase in the local commercial real estate tax of up to 25 cents per $100 assessed value to be dedicated to transportation efforts and improvements. The Board of Supervisors will establish the level of the increase, recommended at 12 cents, as part of the adoption of the FY 2009 budget. In FY 2009 these two new revenue sources, and supported transportation projects, programs, and staff, are reflected in Fund 124, County and Regional Transportation Projects.

In prior years this fund has been supplemented periodically with General Fund monies and state aid to support spot improvement projects as approved by the Transportation Advisory Commission (TAC) and the Board of Supervisors. These projects consist of intersection improvements such as turn lanes, sidewalk and trail connections, and bus stop improvements. Generally, these improvements are low-cost, quick-hit projects to improve mobility, enhance safety, and provide relief for transportation bottlenecks throughout the County. As part of the FY 2009 Advertised Budget Plan, the Spot Improvement program has been eliminated from Fund 304, Transportation Improvements, due to the availability of a new funding source for this project. Spot Improvement projects have been incorporated within Fund 124, County and Regional Transportation Projects to be supported by the newly authorized transportation funds and will be implemented as approved by the Board of Supervisors with input from the Transportation Advisory Committee.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $49,256,515 due to the carryover of unexpended project balances in the amount of $45,893,733 and an adjustment of $3,362,782. This adjustment included: the appropriation of $2,782 in miscellaneous revenue received in FY 2007; the appropriation of anticipated FY 2008 revenue of $860,000 from the sale of land; and a $2,500,000 state grant from the Virginia National Defense Industrial Authority (VNDIA) for spot transportation improvements and travel demand management related to the Fort Belvoir Base realignment.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 304
Transportation Improvements

FUND STATEMENT

Fund Type G30, Capital Project Funds | **Fund 304, Transportation Improvements**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$19,480,685**	**$0**	**$3,721,891**	**$0**
Revenue:				
Bond Sale[1]	$6,000,000	$0	$28,290,000	$0
State Aid[2]	1,000,000	2,100,000	2,100,000	0
State Grant	0	0	2,500,000	0
VDOT Reimbursement[3]	1,703,319	0	11,555,724	0
VDOT State Secondary Road Funds[4]	0	0	1,235,825	0
Governor's Congestion Relief Program[5]	874,345	0	1,000,655	0
Sale of Land	0	0	860,000	0
Developer Contributions[6]	0	0	92,420	0
Miscellaneous	2,782	0	0	0
Total Revenue	$9,580,446	$2,100,000	$47,634,624	$0
Transfer In:				
General Fund (001)[7]	$1,000,000	$0	$0	$0
Public Works Construction (308)[8]	968,213	0	0	0
County Construction (303)[9]	74,444	0	0	0
Total Transfers In	$2,042,657	$0	$0	$0
Total Available	**$31,103,788**	**$2,100,000**	**$51,356,515**	**$0**
Total Expenditures	$26,756,897	$2,100,000	$51,356,515	$0
Transfer Out:				
Countywide Roadway Improvement (300)[10]	$195,000	$0	$0	$0
Contributed Roadway Improvement Fund (301)[11]	430,000	0	0	0
Total Transfers Out	$625,000	$0	$0	$0
Total Disbursements	**$27,381,897**	**$2,100,000**	**$51,356,515**	**$0**
Ending Balance[12]	**$3,721,891**	**$0**	**$0**	**$0**

Fund 304
Transportation Improvements

[1] The sale of bonds is presented here for planning purposes only. Actual bonds sales are based on cash needs in accordance with Board policy. In November 2004, voters approved a Transportation Bond Referendum in the amount of $165 million, of which $55 million was included for roadway and pedestrian improvements in Fund 304. An amount of $6.0 million from the 2004 bond referendum was sold as part of the January 2007 Bond Sale for implementation of the Board of Supervisor's 4 Year Transportation Plan. An amount of $28.29 million remains in authorized but unissued bonds from the November 2, 2004 bond referendum. In November 2007, voters approved a Transportation Bond Referendum in the amount of $110 million.

[2] Represents House Bill 599 state revenues.

[3] A total of $18,785,000 in revenue from the Virginia Department of Transportation (VDOT) is associated with Project 064233, Spring Hill Road ($7,700,000), Project 064246, South Van Dorn/Franconia Interchange ($7,585,000) and Project 064248, Fairfax County Parkway Widening ($3,500,000). To date, an amount of $7,229,276 has been received and $11,555,724 is anticipated in FY 2008 and beyond.

[4] FY 2008 reflects anticipated revenue from VDOT State Secondary Road funds associated with Project 064267, Pedestrian Improvements - VDOT.

[5] Reflects revenue in the amount of $1,875,000 from the Governor's Congestion Relief Program for improvements to County intersections to meet air quality standards and relieve traffic congestion. To date an amount of $874,345 has been received and $1,000,655 is anticipated in FY 2008 and beyond.

[6] Developer contributions of $92,420 are anticipated in FY 2008 associated with Project 064233, Spring Hill Road ($12,420) and Project 4YP002, Route 1/Post Office Left Turn Lane ($80,000).

[7] The FY 2007 General Fund Transfer reflects the replacement of bond funds utilized to satisfy Federal Transit Authority (FTA) grant Local Cash Match requirements associated with Project 064268, Richmond Highway Public Transportation Initiative and Project 064269, Burke VRE Station Parking Expansion.

[8] The FY 2007 transfer from Project U00100, VDOT Participation in Fund 308, Public Works Construction was based on the elimination of Fund 308 as part of the *FY 2006 Carryover Review* .

[9] The FY 2007 transfer from Project 009468, Braddock District Capital Projects in Fund 303 was to help support construction of Project 064237, Roberts Road/Braddock Road.

[10] Reflects an amount of $195,000 in FY 2007 to support Project 006617, Fox Mill Road/Reston Parkway, in Fund 300, County Roadway Improvements.

[11] FY 2007 reflects an amount of $150,000 not needed for Fund 304 Project 064242, West Ox Road/Monroe St. transferred back to Fund 301 Project 009900, Miscellaneous Reserve and an amount of $280,000 for Fund 301 Project 008801, Stone Road.

[12] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 304
Transportation Improvements

FY 2009 Summary of Capital Projects

Fund: 304 Transportation Improvements

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
006490	Construction Reserve		$0.00	$488,204.95	$0
006495	Wiehle Avenue	15,528,638	14,668.08	231,397.93	0
064103	S. Van Dorn /I-95 Interchange	11,300,211	1,811.46	368,189.49	0
064130	Advanced Preliminary Engineering		22,392.88	102,945.56	0
064134	S. Van Dorn St. Phase III	5,313,873	7,491.88	559,083.78	0
064138	Centreville Road	1,050,000	0.00	50,000.00	0
064146	FC PKWY - Rt. 123 to Hooes Rd./Pohick	28,090,345	4,436.79	634,119.41	0
064147	Pohick Road Connector	3,752,553	1,169.53	600,933.93	0
064153	Burke Centre Parkway	950,000	2,195.46	72,804.54	0
064193	Centreville Road/Fox Mill	165,000	0.00	163,920.80	0
064210	Revenue Sharing Match	500,000	0.00	498,750.06	0
064212	TAC Spot Improvements		0.00	898,116.50	0
064228	Rt. 29/Bull Run Post Office	1,432,798	18,561.43	18,858.08	0
064231	Leesburg Pike/Pimmit Dr.	1,490,269	21,296.25	99,194.76	0
064233	Spring Hill Road	7,712,420	542,040.54	4,022,338.81	0
064235	Route 50/Annandale Road	1,383,430	144,189.25	0.00	0
064237	Roberts Road/Braddock Road	644,444	42,468.02	516,656.26	0
064239	Balls Hill Rd./Old Dominion Drive	190,000	105,890.07	30,340.67	0
064240	Leesburg Pike/Glen Carlyn Road	90,000	45,835.96	38,690.51	0
064241	Beauregard Street Median	80,000	34,268.20	39,280.46	0
064242	West Ox Road/Monroe Street	600,000	66,977.27	350,819.33	0
064243	Poplar Tree Road	675,000	270,794.37	275,660.38	0
064244	Gallows Road/Idylwood Road	85,000	51,946.62	19,748.53	0
064245	Reston Parkway/South Lakes Drive	405,000	233,336.54	65,606.00	0
064246	South Van Dorn/Franconia Interchange	7,585,000	619,423.02	6,324,592.54	0
064248	Fairfax County Parkway Widening	3,500,000	476,101.46	991,321.63	0
064249	Planning for 4 Year Transportation Plan		0.00	941,915.32	0
064251	Guinea Road/Falmead Road	100,000	11,533.18	62,972.78	0
064252	Olley Lane Sidewalk	143,000	112,251.81	17,315.56	0
064254	Great Falls Street/Chain Bridge Road	130,000	32,123.97	67,602.65	0
064255	North Shore Drive Trail	63,000	31,923.10	11,506.35	0
064256	Lawyers Road Warning Sign	42,000	24,238.04	10,491.40	0
064257	Centreville Road Trail at Dulles	290,000	15,888.35	261,832.77	0
064258	Colts Neck Road Trail/Sidewalk	366,000	80,429.98	245,556.45	0
064260	Lee Highway Sidewalk	52,884	43,801.07	0.00	0
064261	Rolling Road Left Turn Lanes	300,000	209,539.61	38,418.23	0
064267	Pedestrian Improvements - VDOT	1,235,825	330,708.30	905,116.70	0
064268	FTA - Richmond Highway Public Transportation Initiative	500,000	0.00	500,000.00	0
064269	FTA - Burke VRE Station Parking	500,000	0.00	500,000.00	0
064270	Beverly Road/Fleetwood Road	120,000	20,262.12	99,737.88	0
064271	Annandale Road/Kerns Road	75,000	18,744.20	56,255.80	0
064272	South Van Dorn Street Walkway	325,000	21,252.11	303,747.89	0
064273	Silverbrook Hooes Road Intersection	350,000	27,703.49	322,296.51	0
064274	Route 29 Walkway	250,000	12,669.87	237,330.13	0
064275	Braddock Road/Rt 123 RTL	100,000	6,959.81	93,040.19	0
064276	West Ox Rd/FC Parkway	185,000	7,709.21	177,290.79	0
064277	SVD/Franconia Advanced RW	2,200,000	1,042,302.35	1,157,697.65	0
064278	Braddock Road/Backlick Road	60,000	0.00	60,000.00	0
064279	Shirley Gate Road/Rt. 29	60,000	0.00	60,000.00	0

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Fund 304
Transportation Improvements

FY 2009 Summary of Capital Projects

Fund: 304 Transportation Improvements

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
064280	Zion Drive	50,000	0.00	50,000.00	0
064282	Braddock Road at Thomas Jefferson HSS&T	50,000	0.00	50,000.00	0
064285	Lorton Road	700,000	0.00	700,000.00	0
064286	West Potomac High School Walkway	80,000	0.00	80,000.00	0
064287	VNDIA Grant Projects		0.00	2,500,000.00	0
064288	FC PKWY - Sunrise Valley Dr.	800,000	0.00	800,000.00	0
4YP001	S. Van Dorn/I-495 Extend SB Lane	399,657	77,274.42	0.00	0
4YP002	Route 1/Post Office LTL	772,600	264,807.75	71,579.23	0
4YP003	I-66/Rte. 7 Left Turn Lane	200,000	0.00	198,036.71	0
4YP004	Braddock Rd./GMU Right Turn Lane	725,000	82,428.66	151,320.07	0
4YP008	Government Center Pkwy. Sidewalk		0.02	0.00	0
4YP011	Route 236 Sidewalk	905,688	334,216.28	0.00	0
4YP012	South Kings Highway/Harrison Lane	3,000,000	136,148.83	2,769,395.30	0
4YP013	Route 236/Beauregard Street	2,000,000	554,942.87	1,283,453.21	0
4YP014	Braddock Road/Route 236	1,440,000	368,112.63	897,573.21	0
4YP015	South Lakes Drive Sidewalk	148,354	67.00	0.00	0
4YP016	Chain Bridge Road Sidewalk	60,688	33,411.48	0.00	0
4YP017	Stringfellow Road Widening	16,000,000	0.00	13,000,086.92	0
4YP018	Centreville Road Widening	29,000,000	19,639,721.82	4,172,812.08	0
4YP019	Dear Run Drive Sidewalk	143,000	107,207.60	6,316.87	0
4YP020	Hunter Mill Rd. Walkway	325,000	167,524.24	66,028.22	0
4YP021	Old Centreville Road Walkway	124,071	108,697.95	0.00	0
4YP024	I-66/Route 29 Trail	105,000	105,000.00	0.00	0
U00100	VDOT Participation Projects		0.00	968,213.00	0
Total		**$157,000,747**	**$26,756,897.20**	**$51,356,514.78**	**$0**

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Fund 306
Northern Virginia Regional Park Authority

Focus

This fund supports Fairfax County's annual capital contribution to the Northern Virginia Regional Park Authority (NVRPA). The NVRPA was created in 1959 under the Virginia Park Authorities Act to provide a system of regional parks in the Northern Virginia area. The NVRPA currently operates 21 regional parks and owns more than 10,000 acres of land, of which more than 7,700 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall, Brambleton, Blue Ridge and Aldie Mill. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in proportion to its share of the region's population of approximately 1.6 million residents.

The primary focus of NVRPA's capital program is to continue the restoration, renovation and modernization of existing park facilities, many of which were developed or constructed more than 20 years ago. Additional elements of the capital program include land acquisition, the development of interpretive and educational displays and the adaptation of park features to meet the needs of the disabled. In its conservation efforts, NVRPA is also involved in implementing portions of the Environmental Quality Corridors concept, which defines an open space land system designated for long-term protection in the County. In this role, NVRPA continues to place emphasis on the acquisition of shoreline properties along the Potomac, Bull Run and Occoquan Rivers, while the Fairfax County Park Authority (FCPA) concentrates on acquiring land along the County's interior stream valleys.

Significant 2007 capital improvements that expanded service to the public include a redesigned water park at Upton Hill Regional Park, a remodeled meeting center at Algonkian Regional Park, campground improvements at Bull Run and Pohick Bay Regional Parks, improved boat ramps and/or docks at Pohick Bay, Sandy Run and Bull Run Marina and historic preservation work at Pohick Bay, Carlyle House and Red Rock. Other accomplishments in recent years have included mini-golf and shelters/picnic area renovations at Algonkian Regional Park, a light show at Bull Run Special Event Center and pool renovations at Cameron Run Regional Park. Work in progress includes the expansion of the Algonkian Meeting and Event Center Parking lot, additional campground renovations at Fountainhead Park and garden development and expansion at Meadowlark Botanical Gardens. Needed maintenance and safety improvements include renovations to the entrance area of the Potomac Overlook, an irrigation system at Meadowland Botanical Gardens, HVAC and roof renovations at the historic Carlyle House and continuing W&OD trail improvements.

Recent improvements have been supported by a $10.0 million Park Bond Referendum for Fairfax County's capital contribution to the NVRPA, approved by the voters in the fall of 2004. This referendum supported an expenditure appropriation level of $2.5 million per year, from FY 2005 through FY 2008. Pending approval of the 2008 referendum, General Obligation bond funding in the amount of $2,596,839 is included in FY 2009 for Fund 306, NVRPA. FY 2009 represents the first of four years of County contributions associated with the planned 2008 referendum. It will allow the NVRPA to continue to address needed capital infrastructure improvements. Annual appropriations will be based on a per capita formula and supported by $11 million in proposed bond funding.

Fund 306
Northern Virginia Regional Park Authority

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no revisions to this fund since the approval of the FY 2008 Adopted Budget Plan.

Fund 306
Northern Virginia Regional Park Authority

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 306, Northern Virginia Regional Park Authority**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$2,500,000**	**$0**
Revenue:				
Sale of Bonds[1]	$5,000,000	$2,500,000	$0	$2,596,839
Total Revenue	$5,000,000	$2,500,000	$0	$2,596,839
Total Available	**$5,000,000**	**$2,500,000**	**$2,500,000**	**$2,596,839**
Total Expenditures	$2,500,000	$2,500,000	$2,500,000	$2,596,839
Total Disbursements	**$2,500,000**	**$2,500,000**	**$2,500,000**	**$2,596,839**
Ending Balance	**$2,500,000**	**$0**	**$0**	**$0**

[1] The fall 2004 Bond Referendum approved by voters included $10.0 million to sustain the County's contribution to the NVRPA for four years. The sale of bonds included $5.0 million in FY 2006 and $5.0 million in FY 2007. Bond sales were timed to take advantage of favorable interest rates, rather than being equally distributed over the four years of expenditure appropriations. All bonds associated with the fall 2004 referendum have been sold. An amount of $2,596,839 is included in FY 2009 pending the approval of a fall 2008 Park Referendum.

Fund 307
Pedestrian Walkway Improvements

Focus

This fund supports pedestrian and walkway improvements throughout the County, including the Fairfax County Sidewalk Program and the Fairfax County Trail Program. The Fairfax County Sidewalk Program was originally established in coordination with the Fairfax County Public Schools to ensure safe walking conditions for public school students in the County. In recent years, the scope of this program has been expanded to include providing critical walkway and trail segments in coordination with the Trails and Sidewalk Committee to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. This program includes projects that link residential areas and public schools, as well as missing walkway and trail segments to provide connections to completed portions of the Countywide trail network. The Fairfax County Trail Program was developed to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. The County is currently responsible for the maintenance and upgrade of approximately 600 miles of walkways including the 50 miles of school walkways, improvements to existing trails and bridges, as well as additional trails and stream crossings.

On an annual basis, this fund typically supports the maintenance of existing trails and the VDOT participation program. Funding of $300,000 is included in Fund 307, Pedestrian Walkway Improvements, in FY 2009 to support the Virginia Department of Transportation (VDOT) participation project for sidewalk repairs and replacement. The VDOT participation program allows the County to minimize construction costs by permitting VDOT to conduct repair and replacement of multiple sidewalks within one construction contract. The County is then responsible for reimbursing VDOT at the completion of the project. FY 2009 funding is supported by the allocation of House Bill 599 state revenues received by the County.

No FY 2009 funding has been included in Fund 307 for the Emergency Maintenance of Existing Trails project. This program has been eliminated from Fund 307 due to the availability of a new funding source for this project. On April 4, 2007, the General Assembly approved the Governor's substitute for House Bill 3202 (HB 3202). This bill is the first infusion of new transportation dollars in Northern Virginia in more than 20 years. As a result, significant new funding for transportation will be made available to Fairfax County, starting in the second part of FY 2008. Under the provisions of this legislation, on January 1, 2008, the Northern Virginia Transportation Authority (NVTA) implemented a series of taxes and fees to support Northern Virginia transportation projects and services. Forty percent of the revenue generated will be returned to the jurisdiction where the funds were raised. In addition, the new transportation legislation authorized an increase in the local commercial real estate tax of up to 25 cents per $100 assessed value to be dedicated to transportation efforts and improvements. The Board of Supervisors will establish the level of the increase, recommended at 12 cents, as part of the adoption of the FY 2009 budget. In FY 2009 these two new revenue sources, and supported transportation projects, programs, and staff, are reflected in Fund 124, County and Regional Transportation Projects. The Emergency Maintenance of Existing Trails project has subsequently been incorporated within Fund 124 to be supported by these new transportation funds.

Fund 307
Pedestrian Walkway Improvements

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $5,665,701 due to the carryover of unexpended project balances in the amount of $5,857,484 and a net decrease of $191,783. This adjustment was due to the appropriation of revenues in the amount of $8,217 associated with developer contributions and miscellaneous revenues received in FY 2007, offset by a transfer out of $200,000 to Fund 100, County Transit. The transfer to Fund 100 was approved by the Board of Supervisors on May 21, 2007 to provide for enhanced bus service from Reston to West Falls Church and requires a reduction in the scope of Plaza America pedestrian improvements previously approved by the Board as part of the *FY 2007 Third Quarter Review*.

A Fund Statement, a Summary of Capital Projects and a Project Detail Table for the project funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

Fund 307
Pedestrian Walkway Improvements

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 307, Pedestrian Walkway Improvements**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$1,463,521**	**$0**	**$2,252,421**	**$0**
Revenue:				
State Aid[1]	$400,000	$400,000	$965,000	$300,000
VDOT Revenue Sharing/NVTC[2]	668,921	0	648,921	0
TEA-21 Grant[3]	62,284	0	277,508	0
CMAQ Grant[4]	424,604	0	360,036	0
FHWA Grant[5]	0	0	366,680	0
VDOT Grant[6]	86,780	0	328,898	0
VDOT Reimbursements[7]	0	0	3,782	0
Developer Contributions[8]	7,789	0	1,062,455	0
Miscellaneous	428	0	0	0
Total Revenue	$1,650,806	$400,000	$4,013,280	$300,000
Transfers In:				
General Fund (001)	$505,000	$0	$0	$0
Trail Construction (313)[9]	36,955	0	0	0
Total Transfers In	$541,955	$0	$0	$0
Total Available	**$3,656,282**	**$400,000**	**$6,265,701**	**$300,000**
Total Expenditures	$1,403,861	$400,000	$6,065,701	$300,000
Transfers Out:				
County Transit (100)	$0	$0	$200,000	$0
Total Transfers Out[10]	$0	$0	$200,000	$0
Total Disbursements	**$1,403,861**	**$400,000**	**$6,265,701**	**$300,000**
Ending Balance[11]	**$2,252,421**	**$0**	**$0**	**$0**

Fund 307
Pedestrian Walkway Improvements

[1] Reflects HB 599 State Aid. In addition, an amount of $565,000 in State Revenue Sharing funds associated with Project K00447, Richmond Highway Public Transportation Initiatives is anticipated to be received in FY 2008.

[2] Represents VDOT supplemental revenue sharing funds in the amount of $648,921 and local cash match funds from the Northern Virginia Transportation Commission in the amount of $668,921 based on a Revenue Sharing Program Amendment approved by the Board of Supervisors on February 27, 2006 for the Project K00447, Richmond Highway Public Transportation Initiatives.

[3] A total amount of $1,225,000 is anticipated from a Transportation Enhancement Act (TEA-21) grant award. Of this amount, $1,085,208 has been received. The remaining amount of $139,792 is anticipated in FY 2008. This grant will support Project W00500 W5010, Columbia Pike Trail, Project W00600 W6070, Mason Neck Trail, Project W00200 W2120, Walker Road Trail, and Project W00200 W2020, Georgetown Pike Trail. In addition, a second TEA-21 grant in the amount of $200,000 was approved for Project W00600, W6130, Mason Neck Trail Segment II. FY 2007 revenues in the amount of $62,284 have been received with the remaining $137,716 anticipated in FY 2008.

[4] Represents anticipated Congestion Mitigation and Air Quality Improvement (CMAQ) grant funding of $619,000 for Project W00900 W9030, Route 29/I-66 Underpass and a transfer in the amount of $165,640 in anticipated CMAQ revenue from Fund 313, Trail Construction for Project 002136, Great Falls Street Trail. An amount of $424,604 was received in FY 2007 and $360,036 is anticipated in FY 2008.

[5] An amount of $366,680 is anticipated from a Federal Highway Administration National Scenic Byway Grant associated with Project W00200 W2020, Georgetown Pike Trail.

[6] An amount of $415,678 is anticipated from a Virginia Department of Transportation Enhancement Grant based on actual eligible reimbursements associated with the following projects: Project W00200 W2020, Georgetown Pike Trail ($233,678), Project W00300 W3110, Beulah Road Trail ($80,000), and Project W00800 W8090, Union Mill Trail ($102,000). In FY 2007 an amount of $32,900 was received for Project W00300 W3110 and $53,880 was received for Project W00800 W8090. The remaining amount of $328,898 is anticipated in FY 2008.

[7] Represents revenue reimbursement from Virginia Department of Transportation (VDOT) for Project 002136, Great Falls Street Trail.

[8] Represents developer contributions associated with several sidewalk projects.

[9] Due to the small number of active projects in Fund 313, Trail Construction, all revenues and expenditure balances are reflected in Fund 307, Pedestrian Walkway Improvements beginning in FY 2007. In addition, the ending balance of $36,955 was transferred to Fund 307, as part of the *FY 2006 Carryover Review*. This action officially closed out Fund 313. This consolidation allows all walkway, trail and sidewalk projects to be accounted for in one fund and results in a name change for Fund 307 from Sidewalk Construction to Pedestrian Walkway Improvements.

[10] FY 2008 transfer of $200,000 to Fund 100, County Transit is necessary to offset costs associated with mid-day service on Connector Bus 504, as approved by the Board of Supervisors on May 21, 2007.

[11] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 307
Pedestrian Walkway Improvements

FY 2009 Summary of Capital Projects

Fund: **307 Pedestrian Walkway Improvements**

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
002136	Great Falls Street Trail	$187,982	$0.00	$187,982.00	$0
002200	Emergency Maint. Of Existing Trails		6,267.65	212,127.35	0
D00448	Plaza America Pedestrian Improvements	1,050,000	76,750.76	421,476.65	0
I00456	Belvedere Elementary Sidewalk	268,000	0.00	0.00	0
K00447	Richmond Highway Public Transportation Initiatives	2,482,842	217,265.19	1,462,935.88	0
K00448	Richmond Highway Pedestrian Improvements	375,000	269,950.65	105,049.35	0
W00100	Braddock District Walkways	660,577	1,607.48	46,647.19	0
W00200	Dranesville District Walkways	1,872,556	32,949.36	1,095,537.26	0
W00300	Hunter Mill District Walkways	760,898	61,344.34	354,241.67	0
W00400	Lee District Walkways	680,904	42,662.76	185,261.67	0
W00500	Mason District Walkways	1,497,461	3,483.21	68,778.48	0
W00600	Mount Vernon District Walkways	1,744,726	79,318.72	326,153.04	0
W00700	Providence District Walkways	949,579	22,647.98	328,118.50	0
W00800	Springfield District Walkways	926,787	10,415.35	140,786.95	0
W00900	Sully District Walkways	1,332,736	261,757.73	497,671.86	0
W01000	At-Large District Walkways	158,829	30,477.29	0.00	0
X00404	Sidewalk Contingency		0.00	4,264.50	0
X00407	Sidewalk Replacement/VDOT	2,700,000	278,543.36	615,942.82	300,000
X00408	Cross County Trail	916,577	8,418.99	12,725.51	0
Total		**$18,565,452**	**$1,403,860.82**	**$6,065,700.68**	**$300,000**

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Fund 307
Pedestrian Walkway Improvements

X00407	**Sidewalk Replacement / VDOT Participation**	
Countywide		Countywide

Description and Justification: This project provides funding for the Virginia Department of Transportation (VDOT) Sidewalk participation project. VDOT conducts repair and replacement of County-maintained sidewalks and is reimbursed by the County, subject to an agreement approved by the Board of Supervisors. This program allows the County to minimize construction costs by permitting VDOT to conduct repair and replacement of multiple sidewalks within one construction contract. The County is then responsible for reimbursing VDOT at the completion of the project. FY 2009 funding in the amount of $300,000 will continue to provide for the repair and replacement of prioritized sidewalks.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$20,129	$20,129	$0	$0	$0	$0
Design and Engineering	185,649	167,675	17,975	0	0	0
Construction	2,494,222	1,317,710	260,569	615,943	300,000	0
Other	0	0	0	0	0	0
Total	$2,700,000	$1,505,514	$278,543	$615,943	**$300,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$300,000	$300,000

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Fund 309
Metro Operations and Construction

Focus

Fund 309, Metro Operations and Construction, contains the funds provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) FY 2009 operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 106-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrobus, Metrorail, and MetroAccess systems.

The WMATA budget presented here is based on initial FY 2009 information obtained from WMATA budget staff in fall 2007 as well as Fairfax County Department of Transportation staff estimates. The WMATA Board Budget Committee is in the process of reviewing the WMATA proposed budget between January and May 2008. Based on a fall 2007 WMATA forecast of a FY 2009 net funding need of $109 million, on December 13, 2007 the WMATA Board adopted its first fare increase in four years. Bus and rail fares for peak hours, as well as parking fees, increased in January 2008 to help close the FY 2009 budget shortfall. Existing fares, which had been in effect since FY 2005, had included a base fare of $1.35 for Metrorail and base fare of $1.25 for Metrobus. Beginning January 6, 2008, rush hour Metrorail fares increased 30 to 60 cents depending on the length of the trip, with the rush hour base fare rising 30 cents from $1.35 to $1.65. Daily parking fares, which had cost up to $4, rose 75 cents per day, and the base cash fare on Metrobus increased 10 cents from $1.25 to $1.35.

Pending the Virginia Supreme's Court decision on a case regarding new transportation revenues, WMATA may be able to incorporate a new source of Metro capital funding support for the FY 2009 budget year. On April 4, 2007, the General Assembly approved the Governor's substitute for House Bill 3202. Under the provisions of this legislation, on January 1, 2008 the Northern Virginia Transportation Authority (NVTA) implemented a series of taxes and fees to support Northern Virginia transportation projects and services, including $50 million in annual funding for Metro capital expenses. This action will have no impact on the Metro operations subsidy required from local jurisdictions. In addition, the National Capital Transportation Amendments Act of 2007 could provide Metro with $1.5 billion in capital federal funds over 10 years. Congress has not yet approved this legislation. If approved, this funding would provide Metro additional funding for maintaining tracks, repairing tunnels and buying new buses and railcars. Again, such capital funding would have no impact on the Metro operations subsidy required from local jurisdictions.

The County's portion of the total WMATA budget is determined by using several formulas that include factors such as jurisdiction of residence of passengers, number of stations located in a jurisdiction, the amount of service in a jurisdiction, the jurisdiction's population, and the jurisdiction's population density.

Applied State Aid, County Gas Tax Receipts, interest earnings on State Aid balances, and any State Transportation Bond Revenues are identified in Fund 309, Metro Operations and Construction, even though these funds are not directly received or disbursed by the County. These balances are held and disbursed by the Northern Virginia Transportation Commission (NVTC) according to a funding formula. These funds are used by Fairfax County to offset the County's General Fund and General Obligation bond support of WMATA's operating and capital costs. In FY 2009, a total of $36.4 million in State Aid, $19.7 million in Gas Tax Receipts, and $1.4 million in anticipated interest on balances held by NVTC support the County subsidy for Metro. A transfer of $0.1 million from Fund 301, Contributed Roadway Improvement Fund, contributes specifically to the operating support of shuttle service in the Franconia/Springfield area. In FY 2009 the General Fund Transfer to Fund 309 is recommended at $17.5 million to cover the remaining projected Operating Expenditures. General Obligation Bond revenues of $23.8 million are recommended to cover the remaining Capital Construction Expenditures.

FY 2009 Funding Adjustments

The following funding is necessary to support the FY 2009 program:

- **Metro Annual Operating Requirements** **$68,605,446**
  The FY 2009 subsidy requirement for WMATA Operating Expenses totals $68,605,446, an increase of $5,451,801 or 8.6 percent over the *FY 2008 Revised Budget Plan*, due to initial estimated funding requirements obtained from WMATA budget staff and the Fairfax County Department of Transportation staff in fall 2007. This funding level:

  - Supports existing Metrorail and Metrobus service levels, including $38,215,444 for Metrobus and the continuation of Springfield Circulator service started in FY 2001; $21,193,554 for Metrorail; and $7,796,448 for MetroAccess service; and a WMATA projected prior year audit adjustment of $1,400,000.

  - Includes an overall operating increase of 10.0 percent over the *FY 2008 Revised Budget Plan* offset by a decrease in payments due to WMATA associated with the current WMATA 12s and 20s Centreville/Chantilly routes. The estimated decrease results from the Board of Supervisor's approval, in February 2006, of the transfer of these non-regional routes to the County in the second half of FY 2009; at that time the service will be provided by the Fairfax CONNECTOR. The General Fund Transfer to Fund 309 incorporates a corresponding reduced requirement resulting from the shift of WMATA's 12s and 20s bus service to the County CONNECTOR for part of the FY 2009 year. The County budget for that CONNECTOR Centreville/Chantilly bus service is included in Fund 100, County Transit Systems.

- **Metro Capital Requirements** **$28,413,928**
  FY 2009 Capital Construction expenditures total $28,413,928, of which $24,828,000 is focused on the Metro Matters Program, which supports the acquisition of facilities, equipment, rail cars, and buses, as well as provides general infrastructure support to the 106-mile Metrorail system. An additional $417,000 supports the Beyond Metro Matters Program which addresses capital construction needs beyond those included in the Metro Matters Program. Finally, an amount of $3,168,928 funds Adopted Regional System (ARS) debt service requirements.

- **General Fund Support for Metro** **$17,509,851**
  The General Fund Transfer In of $17,509,851 represents a decrease of $2.8 million or 13.8 percent from the *FY 2008 Revised Budget Plan* based on savings associated with the transfer of the 12s and 20s bus service to the Fairfax CONNECTOR, and the application of a higher level of State Aid and Gas Tax revenue in support of this fund.

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- **Transfer Out to Fund 100, County Transit Systems** **$1,914,505**
  The budgeted FY 2009 Transfer Out of $1,914,405 to Fund 100, County Transit Systems, is an increase of 4.1 percent over the FY 2008 budgeted transfer and provides continued support for FAIRFAX CONNECTOR service enhancements. This Fund 309 support for County transit operations is consistent with a FY 2000 change in the NVTC State Aid and Gas Tax funding formula that resulted in a higher annual allocation to Fairfax County. When the formula was updated, the NVTC required that additional formula funds that resulted from the change be used only for transit service enhancements.

- **Support from Fund 301, Contributed Roadway Improvement Fund** **$110,000**
  A transfer of $0.1 million from Fund 301, Contributed Roadway Improvement Fund, also contributes to the operating support of shuttle service in the Franconia/Springfield area. This level is consistent with the prior year level of support.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **($1,740,363)**
  As part of the *FY 2007 Carryover Review*, the FY 2008 County Metro subsidy decreased by $1,740,363. This decrease reflected WMATA's FY 2008 adopted budget for transit needs, including capital costs, rail system enhancements and facility improvements.

Key Performance Measures

Objectives

- To increase the annual number of trips taken on Metrobus routes serving Fairfax County by 1.0 percent from 9,365,000 in FY 2008 to 9,460,000 in FY 2009.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Trips originating in Fairfax County	9,272,000	9,272,000	9,272,000 / 9,272,000	9,365,000	9,460,000
Metrobus routes	87	87	87 / 87	87	87
Metrobus platform hours	391,493	370,000	370,000 / 372,266	370,000	370,000
Metrobus platform miles	6,918,305	6,538,489	6,538,489 / 7,065,260	7,065,260	7,065,260
Efficiency:					
Operating subsidy	$29,245,259	$31,686,722	$36,695,200 / $36,723,400	$35,964,478	$38,215,444
Operating subsidy/platform hour	$74.70	$85.64	NA / $98.65	$97.20	$103.29
Operating subsidy/platform mile	$4.23	$4.85	NA / $5.20	$5.09	$5.41
Operating subsidy per Metrobus trip	$3.15	$3.42	$3.96 / $3.96	$3.84	$4.04
Outcome:					
Percent change in Fairfax County trips	1.0%	0.0%	0.0% / 0.0%	1.0%	1.0%

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Performance Measurement Results

Metrobus trips originating in Fairfax County were reported at the same level in FY 2007 as in FY 2006, with a total of 9.27 million trips. Annual growth of 93,000 trips is anticipated in FY 2008 and an additional 95,000 trips in FY 2009, a 1 percent annual increase. It should be noted that jurisdictional data provided by WMATA has been used to populate this chart. The County operating subsidy per Metrobus trip is projected as $4.04 for FY 2009.

Key Performance Measures

Objectives

- To increase the number of Metrorail trips originating in Fairfax County by 1.0 percent from 29,100,000 in FY 2008 to 29,400,000 in FY 2009.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Fairfax County ridership	29,300,000	29,793,000	30,100,000 / 28,815,191	29,100,000	29,400,000
Efficiency:					
Operating subsidy	$17,374,977	$18,849,448	$17,496,100 / $17,496,099	$19,266,867	$21,193,554
Operating subsidy per Metrorail passenger	$0.59	$0.63	$0.58 / $0.61	$0.66	$0.72
Outcome:					
Percent change in Fairfax County ridership	8.1%	1.7%	1.0% / (3.3%)	1.0%	1.0%

Performance Measurement Results

Minor fluctuations in annual Fairfax County Metrorail ridership have been experienced for the period from FY 2005 to FY 2009, with a projected 29.4 million riders in FY 2009. The Department of Transportation projects an increase of 1.0 percent, or 300,000 additional riders from FY 2008 to FY 2009. It should be noted that jurisdictional data provided by WMATA has been used to populate this chart. The County operating subsidy per Metrorail trip is projected as $0.72 for FY 2009.

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Fund 309
Metro Operations and Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds | **Fund 309, Metro Operations and Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$18,067,079**	**$1,090,767**	**$11,137,649**	**$3,749,188**
Revenue:				
Revenue Applied to Operating Expenses				
State Aid Applied to Operating	$19,405,976	$27,015,938	$27,015,938	$32,000,000
Gas Tax Revenue Applied to Operating	20,884,533	17,000,000	17,000,000	19,500,000
Interest	1,990,015	1,200,000	1,200,000	1,400,000
Subtotal - Revenue Applied to Operating	$42,280,524	$45,215,938	$45,215,938	$52,900,000
Revenue Applied to Capital Construction				
State Aid Applied to ARS Debt Service	$3,010,456	$3,010,481	$3,010,481	$3,010,481
VTA 2000 Bonds Applied to Capital Construction[1]	484,012	0	0	0
Gas Tax Rev. Applied to ARS Debt Service	158,444	158,447	158,447	158,447
State Aid Applied to Metro Matters Capital	1,062,392	1,000,000	1,000,000	1,000,000
State Aid Applied to Beyond Metro Matters Capital	416,910	417,000	417,000	417,000
Subtotal - Revenue Applied to Capital Construction	$5,132,214	$4,585,928	$4,585,928	$4,585,928
County Bond Sales[2]	$11,000,000	$21,900,000	$13,861,943	$23,828,000
Total Revenue	$58,412,738	$71,701,866	$63,663,809	$81,313,928
Transfers In:				
General Fund (001)[3]	$20,316,309	$20,316,309	$20,316,309	$17,509,851
Contributed Roadway Improvement Fund (301)	110,000	110,000	110,000	110,000
Total Transfers In	$20,426,309	$20,426,309	$20,426,309	$17,619,851
Total Available	**$96,906,126**	**$93,218,942**	**$95,227,767**	**$102,682,967**

Fund 309
Metro Operations and Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 309, Metro Operations and Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Expenditures:				
Operating Expenditures				
Bus Operating Subsidy[3, 4]	$36,723,400	$39,963,864	$35,994,478	$38,215,444
Rail Operating Subsidy	17,496,099	18,720,827	19,266,867	21,193,554
ADA Paratransit - Metro	5,803,100	6,209,317	7,087,680	7,796,448
Prior Year Audit Adjustments[5]	0	0	804,620	1,400,000
Springfield Circulator	644,400	0	0	0
Subtotal - Operating Expenditures	$60,666,999	$64,894,008	$63,153,645	$68,605,446
Capital Construction Expenditures				
Metro Matters Capital	$19,747,393	$22,900,000	$22,900,000	$24,828,000
Beyond Metro Matters Capital	416,910	417,000	417,000	417,000
ARS Debt Service	3,168,900	3,168,928	3,168,928	3,168,928
Subtotal - Capital Construction Expenditures	$23,333,203	$26,485,928	$26,485,928	$28,413,928
Total Expenditures	$84,000,202	$91,379,936	$89,639,573	$97,019,374
Transfers Out:				
County Transit Systems (100)	$1,768,275	$1,839,006	$1,839,006	$1,914,405
Total Transfers Out	$1,768,275	$1,839,006	$1,839,006	$1,914,405
Total Disbursements	**$85,768,477**	**$93,218,942**	**$91,478,579**	**$98,933,779**
Ending Balance[6]	**$11,137,649**	**$0**	**$3,749,188**	**$3,749,188**
General Fund	$3,099,592	$0	$3,749,188	$3,749,188
Bond Funds	8,038,057	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] No Virginia VTA 2000 bonds are projected to be available to apply to Capital Construction costs in FY 2008 or FY 2009, as all VTA bonds have been applied in previous years.

[2] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. As part of the January 2007 bond sale, an amount of $1.84 million was sold from the November 1990 Transportiaotn Bond, leaving no more bonds remaining from this referendum. On November 2, 2004, the voters approved a $110 million Transportation Bond of which $9.16 million was sold as part of the January 2007 bond sale, leaving $100.84 million in authorized but unissued bonds assocaited with the November 2004 referendum.

[3] In FY 2009, a total decrease of $2,806,458 is made to the General Fund Transfer, including a decrease of $1,253,165 to reflect the expenditure decrease associated with the transition of the WMATA 12s and 20s bus service to Fairfax County, starting in February 2009. The County will assume these service costs within the Fund 100, County Transit budget. In addition, projected higher State Aid, Gas Tax revenues and projected interest allow the General Fund Transfer to decrease another $1,553,293.

[4] FY 2008 and FY 2009 expenditures for the Bus Operating Subsidy include $644,000 in support of the Springfield Circulator service, the same level of support as in FY 2007.

[5] FY 2008 Prior Year Audit Adjustments include an additional County subsidy payment as result of Metro's audit of its FY 2006 audit expenditures for rail, bus and ADA paratransit services. FY 2009 Prior Year Audit Adjustments reflect a WMATA estimated additional County subsidy requirement associated with anticipated FY 2007 audit adjustments.

[6] The ending balance in Fund 309, Metro Operations and Construction, varies from year to year and is primarily related to differences between the preliminary budget presented by WMATA's General Manager and WMATA's Adopted budget. In FY 2009 an ending balance of $3.75 million will be held toward anticipated FY 2010 requirements.

Fund 311
County Bond Construction

Focus

Fund 311, County Bond Construction, supports general County construction projects associated with Human Services facilities, Adult and Juvenile Detention facilities, and transportation related facilities. The primary source of funding is voter approved General Obligation bonds. In addition, this fund receives grant funding from the Federal Transportation Administration (FTA) for Park and Ride Facilities, the Wiehle Avenue Commuter Parking Area, Herndon/Monroe Transit Center, and several Dulles Corridor Improvement projects.

No funding is included for Fund 311, County Bond Construction, in FY 2009.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $71,102,323 due to the carryover of unexpended project balances in the amount of $69,497,272, and adjustments of $1,605,051. These adjustments include: the appropriation of miscellaneous revenues received in FY 2007 in the amount of $5,051, an increase of $500,000 from the General Fund and $1,100,000 from Fund 106, Community Services Board, to support construction costs associated with the renovation and expansion of the Gregory Drive Treatment Facility. This total increase of $1,600,000 is required to fully fund the project due to significant cost escalations in the regional construction market and delays related to the public outreach and public hearing process.

Artist rendering of the Gregory Drive Treatment Facility

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

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Fund 311
County Bond Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 311, County Bond Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$13,291,326**	**$0**	**$26,661,560**	**$0**
Revenue:				
Sale of Bonds[1]	$10,300,000	$0	$18,842,034	$0
VDOT Funding[2]	0	0	1,450,401	0
Federal Transportation Administration[3]	0	0	1,176,725	0
WMATA Contribution[4]	8,085,164	0	21,371,603	0
Miscellaneous Revenues	5,051	0	0	0
Total Revenue	$18,390,215	$0	$42,840,763	$0
Transfers In:				
General Fund (001)[5]	$3,400,000	$0	$500,000	$0
CSB (106)[6]	0	0	1,100,000	0
Total Transfers In	$3,400,000	$0	$1,600,000	$0
Total Available	**$35,081,541**	**$0**	**$71,102,323**	**$0**
Total Expenditures	$8,419,981	$0	$71,102,323	$0
Total Disbursements	**$8,419,981**	**$0**	**$71,102,323**	**$0**
Ending Balance[7]	**$26,661,560**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. As part of the January 2007 bond sale an amount of $2.5 million was sold for human services/juvenile facilities leaving a balance of $26.5 million. In addition, an amount of $7.8 million was sold for transportation facilities. All bonds for the transportation facilities portion of these two bond referendum have been sold.

[2] A total of $3,900,000 is anticipated from the Virginia Department of Transportation (VDOT) for Project 90A011, Dulles Corridor Slip Ramps. To date, $2,449,599 has been received and $1,450,401 is anticipated in FY 2008.

[3] Represents anticipated Federal Transportation Administration (FTA) grant funding in the amount of $1,176,725. FTA funding is based on reimbursements of approximately 75 percent of expenditures which may fluctuate based on actual project scopes. Total FTA reimbursements equal $39,158,860 and include $5,205,000 for Wiehle Avenue Commuter Parking, $25,661,845 for the Herndon/Monroe Transit Center, $4,225,807 for Park and Ride facilities, and $4,066,208 for several Dulles Corridor projects.

[4] Represents anticipated Washington Metro Area Transit Authority (WMATA) contribution for the construction of the West Ox Bus Operations Center.

[5] Represents a General Fund transfer of $3,400,000 associated with Project 04A004, Mount Vernon Mental Health Center Renovation and Expansion project. FY 2008 represents $500,000 associated with construction costs for Project 04A002, Gregory Drive Treatment Facility.

[6] FY 2008 reflects a Transfer In from Fund 106, Fairfax-Falls Church Community Services Board (CSB), of $1,100,000, to support construction costs associated with Project 04A002, Gregory Drive Treatment Facility.

[7] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 311
County Bond Construction

FY 2009 Summary of Capital Projects

Fund: 311 County Bond Construction

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
04A001	Girls Probation House	$6,131,562	$281,109.83	$5,516,610.71	$0
04A002	Gregory Drive Treatment Facility	5,450,000	139,554.18	4,983,255.78	0
04A003	Woodburn Mental Health Center	50,000	10,536.74	38,753.83	0
04A004	Mount Vernon Mental Health Center	13,400,000	464,986.35	12,713,421.81	0
04A005	Less Secure Shelter II	4,575,027	184,742.04	4,385,465.60	0
88A002	West Ox Bus Operations Center	54,453,718	6,909,265.99	38,087,827.51	0
88A014	Newington Maint. Fac. Expansion	3,370,493	0.00	56,482.50	0
88A015	West Ox Maint. Fac. Expansion	5,719,766	266,338.05	334,245.60	0
88B007	Human Services Feasibility Studies	74,599	12,678.89	0.00	0
89A001	ADC Expansion II	81,190,286	75,193.10	344,426.57	0
89A003	JDC Expansion	9,438,973	17,312.99	66,913.53	0
89A015	Juvenile Facilities Feasibility Studies	79,583	2,386.61	12,446.44	0
90A005	Adult Home for the Mentally Ill	4,463,428	53,906.39	0.00	0
90A007	Herndon/Monroe Transit Center	32,243,000	1,708.52	1,095,214.70	0
90A008	Wiehle Avenue Park & Ride	7,289,000	0.00	733,529.64	0
90A011	Dulles Corridor Slip Ramps	8,399,113	0.00	1,359,014.41	0
90A013	Feasibility-Reston East Pkg. Deck	1,500,000	261.75	1,374,714.15	0
Total		**$237,828,548**	**$8,419,981.43**	**$71,102,322.78**	**$0**

Fund 312
Public Safety Construction

Focus

Construction is well underway on the Public Safety and Transportation Operations Center (PSTOC) facility.

This fund supports the construction of fire and police stations, governmental centers with police substations, the Public Safety and Transportation Operations Center (PSTOC), the Judicial Center Expansion, and other public safety facilities. These projects are funded by several public safety bond referenda approved by the voters, and the General Fund. The latest referendum was approved by voters on November 7, 2006. This referendum included $125 million to support expansion and renovation of fire and rescue facilities, police stations and the West Ox Animal Shelter. In addition, this fund supports operating and equipment support associated with the opening of the Judicial Center and Public Safety and Transportation Operations Center.

In FY 2009 funding in the amount of $800,000 is included in Fund 312, Public Safety Construction.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $120,175,980 due to the carryover of unexpended project balances in the amount of $118,652,236 and an adjustment of $1,523,744 to appropriate revenues received in FY 2007. Revenues received include an amount of $1,520,000 associated with bond premium applied to this fund associated with the January 2007 bond sale and $3,744 associated with miscellaneous revenues received in FY 2007 for the sale of plans.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for projects funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

Fund 312
Public Safety Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 312, Public Safety Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$111,817,561**	**$0**	**$115,716,846**	**$0**
Revenue:				
Sale of Bonds[1]	$48,230,000	$90,400,000	$94,859,134	$0
Bond Premium[1]	1,520,000	0	0	0
Miscellaneous Revenues[2]	3,744	0	0	0
Total Revenue	$49,753,744	$90,400,000	$94,859,134	$0
Transfer In:				
General Fund (001)[3]	$7,605,150	$4,820,972	$4,820,972	$800,000
Total Transfers In	$7,605,150	$4,820,972	$4,820,972	$800,000
Total Available	**$169,176,455**	**$95,220,972**	**$215,396,952**	**$800,000**
Total Expenditures	$53,459,609	$95,220,972	$215,396,952	$800,000
Total Disbursements	**$53,459,609**	**$95,220,972**	**$215,396,952**	**$800,000**
Ending Balance[4]	**$115,716,846**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 5, 2002, the voters approved a $60 million Public Safety Bond Referendum to support the construction of a new Public Safety and Transportation Operations Center (PSTOC) and a new fire station including space for the Hazardous Materials Response Unit, as well as the renovation of the Jennings Judicial Center and renovations to prioritized fire stations. As part of the January 2007 bond sale, an amount of $48.23 million was sold from the November 2002 referendum. Including prior sales, an amount of $1.52 million remains in authorized but unissued bonds from the November 5, 2002 Public Safety Referendum. In addition, on November 7, 2006, the voters approved a $125 million Public Safety Bond Referendum to support renovations and priority expansions at public safety facilities. Including prior sales, an amount of $111 million remains from the November 2006 bond referendum. In addition, an amount of $1.52 million has been applied to this fund in bond premium associated with the January 2007 bond sale. An amount of $112.52 million remains in authorized but unissued bonds for this fund.

[2] Miscellaneous receipts include the sale of plans for multiple projects.

[3] FY 2007 funding represents costs associated with Project 009218, Courthouse IT Equipment and Support ($5,505,150), Project 009223, Jennings Courtroom Renovations ($1,100,000), and Project 009209, Judicial Center Expansion and Renovation ($1,000,000). FY 2008 funding is associated with Project 009218, Courthouse IT Equipment and Support ($1,800,000), Project 009223, Jennings Courtroom Renovations ($1,200,000), and Project 009231, PSTOC Operating and Equipment Support ($1,820,972). FY 2009 funding is associated with Project 009218, Courthouse IT Equipment and Support ($800,000).

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 312
Public Safety Construction

FY 2009 Summary of Capital Projects

Fund: 312 Public Safety Construction

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
009073	Fire & Rescue Academy	$1,206,850	$25,576.01	$664,882.59	$0
009079	Fairfax Center Fire Station	8,782,923	107,826.52	230,327.13	0
009088	Traffic Light Signalization	967,762	71,771.00	382,439.18	0
009090	Fire Station Improvements	3,095,000	0.00	137,982.42	0
009094	Wolftrap Fire Station	11,075,000	63,464.94	7,098,934.07	0
009102	Public Safety Academy	12,224,059	0.00	104,340.70	0
009203	Public Safety Contingency		0.00	1,529,394.93	0
009205	Parking - PS Complex	21,029,448	1,755.85	135,778.31	0
009206	Mt. Vernon Police Station	7,020,850	594.62	29,208.59	0
009207	W. Springfield Police Station	11,479,893	61,210.17	12,566.19	0
009208	Sully District Police Station	7,067,205	0.00	320,461.62	0
009209	Judicial Center Expansion and Renovation		32,346,420.52	19,560,208.61	0
009210	Crosspointe Fire Station	9,423,370	2,274,616.40	559,666.19	0
009211	Public Safety and Transportation Operations Center		18,125,652.51	67,673,275.87	0
009212	Alternate Emergency Operations Center	623,915	616.88	15,941.49	0
009213	PSCC Consoles	500,000	54,234.00	426,460.13	0
009214	Fire Station Condition Assessments	232,632	0.00	59,241.36	0
009215	Herndon Fire Station	950,000	970.16	934,901.54	0
009217	Stonecroft Boulevard Widening	550,000	44,103.21	458,209.05	0
009218	Courthouse IT Equipment and Support	11,000,150	182,812.65	9,856,580.15	800,000
009219	Old Courthouse Renovation	150,000	(3,408.66)	86,572.22	0
009220	Public Safety Master Plan	600,000	50,535.95	549,464.05	0
009222	Pine Ridge Feasibility Study	300,000	0.00	300,000.00	0
009223	Jennings Courtroom Renovations	2,300,000	34,516.50	2,265,483.50	0
009224	Great Falls Fire Station	12,000,000	5,647.03	11,994,352.97	0
009225	Fair Oaks Police Station	17,400,000	5,418.25	17,394,581.75	0
009226	Reston Police Station Renovation	18,800,000	5,274.12	18,794,725.88	0
009227	McLean Police Station Renovation	17,900,000	0.00	17,900,000.00	0
009228	West Ox Road Animal Shelter	17,000,000	0.00	17,000,000.00	0
009229	Fire & Rescue Training Academy Expansion and Renovation		0.00	17,100,000.00	0
009231	PSTOC Operating and Equipment Support	1,820,972	0.00	1,820,972.00	0
Total		**$195,500,029**	**$53,459,608.63**	**$215,396,952.49**	**$800,000**

Fund 312
Public Safety Construction

009218	**Courthouse IT, Equipment, and Support**
4110 Chain Bridge Road	Providence

Description and Justification: Funding is included for systems furniture required for the courthouse expansion project. An amount of $800,000 is included for the third year of a 5 year lease purchase agreement associated with required systems furniture for the expanded courthouse.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	11,000,150	160,757	182,813	9,856,580	800,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total	$11,000,150	$160,757	$182,813	$9,856,580	**$800,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$800,000	$0	$0	$0	$800,000

Fund 314
Neighborhood Improvement Program

Focus

This fund provides for improvements to public facilities including curbs and gutters, sidewalks, street widening and storm drainage improvements to enhance the condition and appearance of participating neighborhoods. Neighborhoods were selected for participation in the program on the basis of their need for general community improvements due to problems of road and yard flooding and/or traffic problems, as well as their willingness to share in the implementation of a Community Plan. The program focuses on the preservation and improvement of the County's older, yet stable, neighborhoods of predominantly single-family homes which are currently vulnerable to deterioration.

Homeowners receiving improvements from the program reimburse the County for their share of actual construction costs. The County pays all engineering, administrative and overhead costs. Each homeowner's share is based on the length of street footage of their lot, the type of improvements installed and the average assessed value of housing in the neighborhood. Homeowners' payments, made once construction is completed, can be paid in one lump sum amount, or in semi-annual installments with interest over a ten-year period. For elderly or disabled homeowners, payment may be extended beyond the ten-year payback period. These homeowner payments are used to offset debt service costs associated with the issuance of General Obligation Bonds for the Neighborhood Improvement Program. Payments are transferred to the County's debt service fund periodically once contributions have accrued to a significant amount. The Neighborhood Improvement Program is also financed with General Obligation Bonds approved by the voters in November 1989 in the amount of $24.0 million.

It should be noted that as part of the adoption of the FY 2007 – FY 2011 Capital Improvement Program, the Board directed staff to review the County's commercial and neighborhood revitalization programs and to provide recommendations on strategies to enhance the effectiveness of the programs, to identify and make available appropriate financing mechanisms and to put in place the organizational supports necessary to sustain the programs. Subsequently, the Office of Community Revitalization and Reinvestment (OCRR) was created to better coordinate commercial and residential revitalization efforts in the County. This office is responsible for coordinating efforts of County staff and community organizations related to the renovation and restoration of not only large commercial development, but also neighborhood commercial development, older residential areas and neighborhood capital improvements.

No funding is included in Fund 314, Neighborhood Improvement Program for FY 2009. Work will continue on existing and previously funded projects.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $360,919 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 314
Neighborhood Improvement Program

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 314, Neighborhood Improvement Program**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$432,310**	**$91,508**	**$441,300**	**$100,381**
Revenue:				
Home Owner Contributions[1]	$8,873	$20,000	$20,000	$15,000
Total Revenue	$8,873	$20,000	$20,000	$15,000
Total Available	**$441,183**	**$111,508**	**$461,300**	**$115,381**
Total Expenditures[2]	($117)	$0	$360,919	$0
Transfer Out:				
County Debt Service (200)[3]	$0	$0	$0	$0
Total Transfer Out	$0	$0	$0	$0
Total Disbursements	**($117)**	**$0**	**$360,919**	**$0**
Ending Balance[4]	**$441,300**	**$111,508**	**$100,381**	**$115,381**

[1] Represents payments from homeowners for their contribution toward construction costs associated with improvements in their neighborhoods. Bond funds are used to finance these projects, and upon completion of construction, the improvements are assessed and the homeowners make their payments with interest. Funds received (i.e., both principal and interest) are periodically transferred to Fund 200, County Debt Service, to partially assist in paying the debt service costs associated with Neighborhood Improvement projects.

[2] The negative FY 2007 expenditure reflects a credit for land acquisition associated with Project C00072, Brookland Bush Hill II.

[3] The Transfer Out to Fund 200, County Debt Service Fund, offsets debt service costs associated with the issuance of General Obligation Bonds.

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 314
Neighborhood Improvement Program

FY 2009 Summary of Capital Projects

Fund: 314 Neighborhood Improvement Program

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
C00072	Brookland/Bush Hill Phase II	$2,195,982	($117.25)	$28,479.99	$0
C00076	Engleside Phase I	1,515,508	0.00	0.00	0
C00091	Mt. Vernon Manor	3,788,696	0.00	0.00	0
C00093	Fairdale	1,886,097	0.00	39,191.58	0
C00097	Holmes Run Valley	50,000	0.00	42,544.30	0
C00098	Mount Vernon Hills	50,000	0.00	42,605.49	0
C00099	Planning Project Fund 314		0.00	208,098.13	0
Total		**$9,486,282**	**($117.25)**	**$360,919.49**	**$0**

Documents Menu

Fund 315
Commercial Revitalization Program

Focus

The Commercial Revitalization Program funds the development and promotion of competitive, attractive and stable commercial centers leading to improved facilities for communities. Improvements include underground utilities, sidewalk construction, street lighting, tree planting and other pedestrian amenities. In the November 1988 bond referendum, Fairfax County voters approved $22.3 million for public improvements in commercial and redevelopment areas of the County. Of this amount, $17.1 million was dedicated to fund utility and street landscaping projects in three designated revitalization districts: Central Annandale, Central Springfield and Bailey's Crossroads. The remaining amount of $5.2 million was divided among the revitalization projects in the Town of Vienna, the McLean Central Business District and along a portion of the Route 1 corridor. In addition to bond proceeds, revenue from the Virginia Department of Transportation (VDOT) and developer contributions support improvement efforts within this fund.

Revitalization is one part of an overall County strategy to accomplish the economic rejuvenation of older retail and business centers. Through targeted efforts of the Revitalization Program it is anticipated that these areas will become more competitive commercially, offer better services and improved shopping opportunities and will become viable candidates for private reinvestment.

It should be noted that as part of the adoption of the FY 2007 – FY 2011 Capital Improvement Program, the Board directed staff to review the County's commercial and neighborhood revitalization programs and to provide recommendations on strategies to enhance the effectiveness of the programs, to identify and make available appropriate financing mechanisms and to put in place the organizational supports necessary to sustain the programs. Subsequently, the Office of Community Revitalization and Reinvestment (OCRR) was created to better coordinate commercial and residential revitalization efforts in the County. This office is responsible for coordinating efforts of County staff and community organizations related to the renovation and restoration of not only large commercial development, but also neighborhood commercial development, older residential areas and neighborhood capital improvements.

No funding is included in Fund 315, Commercial Revitalization Program, in FY 2009. Work will continue on existing and previously funded projects.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

♦ As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $4,560,560 due to the carryover of unexpended project balances of $4,273,560 and an adjustment of $287,000. This adjustment is due to the appropriation of anticipated VDOT enhancement grant funds for Project 008911, McLean Streetscape as approved by the Board of Supervisors on May 21, 2007.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 315
Commercial Revitalization Program

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 315, Commercial Revitalization Program**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$793,994**	**$0**	**$583,543**	**$0**
Revenue:				
Sale of Bonds[1]	$0	$0	$2,124,243	$0
VDOT Revenues[2]	0	0	1,388,553	0
Developer Contributions[3]	0	0	464,221	0
Miscellaneous	0	0	0	0
Total Revenue	$0	$0	$3,977,017	$0
Total Available	**$793,994**	**$0**	**$4,560,560**	**$0**
Total Expenditures	$210,451	$0	$4,560,560	$0
Total Disbursements	**$210,451**	**$0**	**$4,560,560**	**$0**
Ending Balance[4]	**$583,543**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy. In the fall of 1988, the voters approved a $22.3 million Commercial Revitalization bond referendum. Including prior sales, a balance of $2.26 million remains in authorized but unissued bonds associated with the fall 1988 referendum.

[2] Represents funds anticipated in FY 2008 from Transportation Enhancement grants for Project 008912, McLean Streetscape.

[3] Developer contributions anticipated in FY 2008 include $250,000 for undergrounding utilities along Chain Bridge Road within Project 008914, Route 1 Streetscape and $214,221 for Project 008911, Baileys Crossroads Streetscape.

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Documents Menu

Fund 315
Commercial Revitalization Program

FY 2009 Summary of Capital Projects

Fund: 315 Commercial Revitalization Program

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
008903	Springfield Streetscape Phase I	$3,169,236	$1,583.20	$231,693.65	$0
008909	Annandale Streetscape	6,930,364	123,495.24	721,401.20	0
008911	Baileys Crossroads Streetscape	6,355,829	10,447.82	133,079.22	0
008912	McLean Streetscape	3,894,000	74,505.82	3,144,835.87	0
008914	Route 1 Streetscape	1,642,160	418.80	329,550.55	0
Total		**$21,991,588**	**$210,450.88**	**$4,560,560.49**	**$0**

Fund 316
Pro Rata Share Drainage Construction

Focus

This fund supports storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Share Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. Pro Rata funds are used to finance projects within specific watershed areas. As projects are identified and prioritized during scheduled budgetary reviews, Pro Rata funds on deposit are appropriated to this fund.

Fund 316, Pro Rata Share Drainage Construction, is complemented by Fund 318, Stormwater Management Program, in order to address the County's stormwater control needs. Fund 318 was created in FY 2006 by the dedication of one penny of the Real Estate tax to address prioritized capital improvements in the County's stormwater system. Development of watershed management plans for the County is currently underway to restore the County's streams and to position the County to comply with various stormwater commitments and regulatory requirements. The physical stream assessment, which provides the fieldwork for the watershed management plans, was completed for the entire County in 2003. As Watershed Management Plans are completed throughout the County, the list of stormwater improvement projects will be updated, and revised funding requirements and strategies will be developed for the entire program.

No funding is included for Fund 316, Pro Rata Share Drainage Construction, in FY 2009. All funding for this program is from private sources. Existing projects will utilize pro rata funds received to support watershed planning, regional pond development and other drainage improvement projects.

Changes to <u>FY 2008 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the <u>FY 2008 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $20,488,383 due to the carryover of unexpended project balances of $20,317,516 and an adjustment of $170,867. This adjustment included the appropriation of $170,000 in pro rata share funds to support various on-going projects and $867 in miscellaneous revenues received in FY 2007.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 316
Pro Rata Share Drainage Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 316, Pro Rata Share Drainage Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$5,404**	**$0**	**$6,271**	**$0**
Revenue:				
Pro Rata Shares	$1,994,230	$0	$19,807,425	$0
Miscellaneous Revenue[1]	867	0	0	0
Developer Contributions[2]	0	0	674,687	0
Total Revenue	$1,995,097	$0	$20,482,112	$0
Total Available	**$2,000,501**	**$0**	**$20,488,383**	**$0**
Total Expenditures	$1,994,230	$0	$20,488,383	$0
Total Disbursements	**$1,994,230**	**$0**	**$20,488,383**	**$0**
Ending Balance[3]	**$6,271**	**$0**	**$0**	**$0**

[1] Miscellaneous receipts include the sale of plans for Project DF0361, Clarks Landing.

[2] Represents anticipated developer contributions associated with Project DF1046, Regional Pond D-46.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 316
Pro Rata Share Drainage Construction

FY 2009 Summary of Capital Projects

Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
AC0009	Regional Pond L-9	$710,000	$277.82	$209,722.18	$0
AC0286	Pleasant Ridge	176,400	23,559.41	84,558.83	0
AC0311	Long Branch Phase II	195,800	0.00	154,276.17	0
AC0352	Hunter Branch	100,000	32,596.76	31,677.52	0
AC1166	Accotink Regional Pond B	1,200,000	0.00	8,912.10	0
AC9999	Accotink Creek Watershed Study	2,400,000	2,129.97	882,300.21	0
BE0205	Fairview Drive	150,000	0.00	40,481.37	0
BE9999	Belle Haven Watershed Study	110,000	2,037.35	107,962.65	0
BN9999	Bullneck Run Watershed Study	210,000	10,554.45	7,126.59	0
BR0621	Bull Run Post Office Rd.	180,000	235.78	144,505.62	0
CA0235	Elmwood Drive	500,000	14,720.39	0.00	0
CA0252	Runnymeade Subdivision	850,000	356,933.10	61,398.15	0
CA0289	Indian Run Phase IV	550,000	3,657.53	731.78	0
CA0451	Vine Street	370,000	20,907.50	260,316.85	0
CA0532	Falls Hill Subdivision	1,300,000	105,051.95	169,243.48	0
CU0018	Regional Pond C-18	1,196,800	12,474.94	590,871.67	0
CU0020	Regional Pond C-20	362,500	24,256.63	70,501.35	0
CU0023	Regional Pond C-23	1,652,000	0.00	30,000.00	0
CU0024	Regional Pond C-24	950,000	0.00	13,142.80	0
CU0035	Regional Pond C-35	1,014,556	0.00	27,431.25	0
CU0041	Regional Pond C-41	1,220,000	0.00	806,732.11	0
CU0054	Regional Pond C-54	867,500	24,332.80	99,658.99	0
CU1030	Regional Pond C-30	460,990	0.00	47,703.10	0
CU8001	Cub Run Pro Rata Share Project	4,000,000	0.00	3,609,488.68	0
CU9999	Cub Run Watershed Study	2,015,000	175,396.88	481,218.60	0
DC0691	Hayfield Farms	468,000	11,366.40	182,570.83	0
DC9999	Dogue Creek Watershed Study	666,459	0.00	657,118.04	0
DE0203	Balmacara	570,000	141.15	0.00	0
DE9999	Dead Run Watershed Study	16,000	0.00	8,597.15	0
DF0002	Regional Pond D-2	60,000	0.00	9,415.30	0
DF0030	Regional Pond D-30	835,000	0.00	10,800.31	0
DF0106	Wolf Trap Pond Retrofit	2,120,000	0.00	57,904.96	0
DF0299	Governors Run Drainage Improvements	1,015,000	216,508.06	233,641.78	0
DF0361	Clarks Landing	1,470,867	66,630.66	524,762.01	0
DF0691	Gunder Vale	329,000	0.00	100,506.58	0
DF0913	Reston 913 Pond Retrofit	336,500	0.00	87,105.23	0
DF1014	Little Run Farm Reg. Pond D-14	430,000	38.79	6,320.55	0
DF1017	Regional Pond D-17	1,000,000	0.00	900,000.00	0
DF1036	Regional Pond D-36	907,000	0.00	5,000.00	0
DF1037	Yonder Hills Regional Pond D-37	200,000	0.00	83,196.72	0
DF1040	Regional Pond D-40	1,100,000	0.00	134,043.82	0
DF1046	Regional Pond-46	1,573,421	(600,000.00)	664,147.72	0
DF1047	Regional Pond D-47	825,500	0.00	322,044.71	0
DF1151	Regional Pond D-151	850,000	0.00	133,217.82	0
DF8001	Difficult Run Pro Rata Share Project	875,000	0.00	25,000.00	0
DF9999	Difficult Run Watershed Study	2,300,000	389,548.73	135,689.21	0
FM9999	Four Mile Run Watershed Study	250,000	2,315.17	49,684.83	0
HC0002	Regional Pond H-02	108,100	0.00	32,536.45	0
HC0671	Viking Drive	18,000	0.00	5,236.88	0
HC1009	Regional Pond H-9	780,000	0.00	490,579.81	0
HC1471	West Ox Detention Pond	166,696	224.00	30,985.85	0

Fund 316
Pro Rata Share Drainage Construction

FY 2009 Summary of Capital Projects

Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
HC9999	Horsepen Creek Watershed Study	760,000	1,805.84	755,929.59	0
HP9999	High Point Watershed Study	17,000	0.00	4,366.23	0
JM9999	Johnny Moore Creek Watershed Study	360,000	0.00	10,000.00	0
LH0232	Huntley Subdivision	165,500	0.00	14,778.03	0
LH9999	Little Hunting Creek Watershed Study	390,000	1,064.98	31,112.87	0
LR0017	Regional Pond R-17	1,530,000	733,970.24	106,069.45	0
LR1008	Regional Pond R-8	600,500	0.00	284,528.77	0
LR1016	Regional Pond R-16	1,100,000	0.00	205,000.00	0
LR1161	Regional Pond R-161	2,205,500	0.00	314,071.69	0
LR9999	Little Rocky Run Watershed Study	100,000	0.00	100,000.00	0
MB0201	Anita Drive	177,200	0.00	79,371.20	0
MB9999	Mill Branch Watershed Study	550,000	2,361.47	360,738.88	0
NI9999	Nichol Run Watershed Study	120,000	463.03	91,727.65	0
PC0005	Regional Pond P-5	550,000	0.00	25,000.00	0
PC0102	Dam Site #2 (Lake Barton)	100,000	366.45	40,379.84	0
PC0104	Dam Site #4	475,000	1,528.01	385,490.93	0
PC0281	Poplar Springs Court	280,000	17,665.35	226,277.76	0
PC9999	Pohick Creek Watershed Study	1,975,000	2,268.86	1,064,007.46	0
PH8001	Popes Head Pro Rata Share Project	500,000	0.00	300,000.00	0
PH9999	Popes Head Creek Watershed Study	370,000	509.34	62,229.43	0
PM0451	Great Falls Street	215,000	0.00	103,477.69	0
PM0652	Tucker Ave	270,971	18,856.41	18,587.58	0
PM9999	Pimmit Run Watershed Study	600,000	7,087.16	3,353.36	0
PN0211	Beach Mill Road	285,000	21,422.84	96,936.39	0
PN9999	Pond Branch Watershed Study	50,000	92.61	48,853.03	0
SA0251	Sandy Run	160,000	0.00	83,272.61	0
SA9999	Sandy Run Watershed Plan	10,000	0.00	10,000.00	0
SC0213	Bridle Path Lane	553,500	43,153.05	287,784.99	0
SC0234	The Colonies At Scotts Run	400,000	0.00	40,000.00	0
SC0611	Swinks Mill Road	280,000	134,712.54	51,374.65	0
SC9999	Scott Run Watershed Study	280,000	1,018.67	18,187.28	0
SU0005	Regional Pond S-05	561,000	109,986.72	66,145.62	0
SU0007	Regional Pond S-07	892,000	0.00	662,144.05	0
SU9999	Pro Rata Study - Sugarland Run	725,000	0.00	530,562.64	0
TR9999	Turkey Run Watershed Study	235,000	0.00	25,000.00	0
WR0241	Wolf Run	64,000	0.00	13,005.68	0
WR9999	Wolf Run Watershed Study	25,000	0.00	25,000.00	0
ZZ0000	Reimbursement Contingency		0.00	1,113,548.76	0
Total		**$59,944,261**	**$1,994,229.79**	**$20,488,382.72**	**$0**

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Fund 317
Capital Renewal Construction

Focus

This fund supports the long-term needs of the County's capital assets to maximize the life of County facilities, avoid their obsolescence, and provide for planned repairs, improvements and restorations to make them suitable for organizational needs. Capital renewal is the planned replacement of building subsystems such as roofs, electrical systems, HVAC, plumbing systems, carpet replacement, parking lot resurfacing, fire alarm replacement and emergency generator replacement that have reached the end of their useful life. Without significant reinvestment in building subsystems, older facilities can fall into a state of ever decreasing condition and functionality, and the maintenance and repair costs necessary to operate the facilities increase.

Fairfax County will have a projected facility inventory of approximately 180 buildings in FY 2009 (excluding schools, parks, housing and human services residential facilities), with a projected FY 2009 total of over 8.3 million square feet of space throughout the County. This inventory is expanding both with the addition of newly constructed facilities and by the acquisition of additional property. With such a large inventory, and the acquisition of additional facilities, it is critical that a planned program of repairs and restorations be maintained. In addition, the age of a major portion of this inventory of facilities is reaching a point where major reinvestments are required in the building subsystems.

Many County facilities have outdated HVAC and electrical systems that are susceptible to failure or are highly inefficient energy users. Sites are identified and each individual project involves a two-step process to complete both design and construction. Roof repairs and waterproofing are conducted in priority order after a detailed evaluation of all roofs at County facilities. Based upon the results of that evaluation, critical requirements are prioritized and a five-year plan is established. Repairs and replacement of facility roofs are considered critical to avoid the serious structural deterioration that occurs from roof leaks. By addressing this problem in a comprehensive manner, a major backlog of roof problems can be avoided. Carpet replacement and parking lot resurfacing are evaluated annually and prioritized based on the most critical requirements for high traffic areas. In addition, emergency generators and fire alarm systems are replaced based on equipment age, coupled with maintenance and performance history. Emergency minor repairs and renovations, usually generated by customer requests, are accomplished under the category of emergency building and repair. These small projects abate building obsolescence and improve the efficiency and effectiveness of facilities and facility systems. The following table outlines the expected service life of building subsystems used to project capital renewal requirements, coupled with actual condition of the subsystem component:

General Guidelines for Expected Service Life Of Building Subsystems

Electrical		**Plumbing**	
Lighting	20 years	Pumps	15 years
Generators	25 years	Pipes and fittings	30 years
Service/Power	25 years	Fixtures	30 years
Fire Alarms	15 years		
HVAC		**Finishes**	
Equipment	20 years	Broadloom Carpet	7 years
Boilers	15 to 30 years	Carpet Tiles	15 years
Building Control Systems	10 years	Systems Furniture	20 to 25 years
Conveying Systems		**Site**	
Elevator	25 years	Paving	15 years
Escalator	25 years		
		Roofs	
		Replacement	20 years

Fund 317
Capital Renewal Construction

In order to better define the County's capital renewal needs, a comprehensive facilities condition assessment was conducted on 92 selected Fairfax County facilities (approximately 4.2 million square feet of space), representative of older facilities anticipated to have the most capital renewal requirements in the near future. The assessment included a complete visual inspection of roofs and all mechanical and electrical components for each facility. Maintenance and repair deficiencies were identified and funding requirements estimated. The results indicate a multi-million investment is needed over time. Specifically, the facility condition assessment indicated an estimated total of $80 million needed through 2010 to repair facilities and meet expected repair and equipment replacement needs. The Facilities Management Department (FMD) prioritized the comprehensive facility assessment lists and classified projects into five categories. Projects were classified as Category F: urgent/safety related, or endangering life and/or property; Category D: critical systems beyond their useful life or in danger of possible failure; Category C: life-cycle repairs/replacements where repairs are no longer cost effective; Category B: repairs needed for improvements if funding is available, and Category A: good condition.

Funding in the amount of $6,924,321 is included in Fund 317, Capital Renewal Construction, in FY 2009. Funding is supported by the allocation of HB 599 state revenues. Funding provides for the most critical prioritized renewal projects, which are categorized as category F. Some Category F projects funded in FY 2009 support public safety facilities. As part of the fall 2006 public safety bond referendum, the voters approved $5 million in capital renewal projects at public safety facilities. The entire $5 million has been committed to prioritized projects; requiring additional funding in FY 2009 for public safety capital renewal.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $11,926,733 due to the carryover of unexpended project balances in the amount of $10,851,733 and an adjustment of $1,075,000. This adjustment includes an increase to the General Fund transfer of $1,075,000 for various projects including: $775,000 to support critical roof repairs at the Government Center due to significant deterioration and multiple roof leaks; and $300,000 to support garage repairs and remedial work to repair structural beams and concrete damage at the Herndon Monroe Parking Garage.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedule.

Fund 317
Capital Renewal Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 317, Capital Renewal Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$10,950,245**	**$0**	**$12,851,733**	**$0**
Revenue:				
Sale of Bonds[1]	$2,000,000	$14,000,000	$12,000,000	$0
State Aid[2]	2,449,000	7,056,000	7,056,000	6,924,321
Total Revenue	$4,449,000	$21,056,000	$19,056,000	$6,924,321
Transfer In:				
General Fund (001)[3]	$5,641,000	$868,321	$1,943,321	$0
Total Transfers In	$5,641,000	$868,321	$1,943,321	$0
Total Available	**$21,040,245**	**$21,924,321**	**$33,851,054**	**$6,924,321**
Total Expenditures	$8,188,512	$21,924,321	$33,851,054	$6,924,321
Total Disbursements	**$8,188,512**	**$21,924,321**	**$33,851,054**	**$6,924,321**
Ending Balance[4]	**$12,851,733**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 7, 2006, the voters approved a $125 million Public Safety Bond Referendum, of which $14 million was designated for capital renewal purposes. Due to extremely favorable interest rates, an amount of $2.0 million was sold as part of the January 2007 Bond Sale in advance of FY 2008 for capital renewal purposes. An amount of $12.0 million remains in authorized but unissued bonds from the November 7, 2006 bond referendum.

[2] Represents House Bill 599 state revenues.

[3] The General Fund transfers support annual capital renewal projects.

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 317
Capital Renewal Construction

FY 2009 Summary of Capital Projects

Fund: **317 Capital Renewal Construction**

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
003099	Emergency Building Repairs		$272,898.68	$646,440.15	$0
003100	Fire Alarm Systems		236,168.99	2,037,998.72	1,020,000
009132	Roof Repairs and Waterproofing		108,561.55	1,881,334.00	0
009133	Carpet Replacement		246,423.61	228,576.39	0
009136	Parking Lot and Garage Repairs		728,689.89	628,398.72	0
009145	Emergency Systems Failures		750,189.73	1,593,895.49	0
009146	Transferred School Site Stabilitzation		668,081.39	584,919.36	0
009151	HVAC/Electrical Systems		4,121,716.12	8,835,359.27	3,875,000
009431	Emergency Generator Replacement		533,580.59	464,157.24	320,000
009480	Library Capital Renewal		143,541.48	0.00	0
009481	Juvenile/Human Services Capital Renewal		378,659.59	123,974.60	0
009600	Elevator Replacement		0.00	2,826,000.00	1,709,321
009601	Public Safety Capital Renewal		0.00	14,000,000.00	0
Total		**$0**	**$8,188,511.62**	**$33,851,053.94**	**$6,924,321**

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Fund 317
Capital Renewal Construction

003100	**Fire Alarm Systems**
Countywide	Countywide

Description and Justification: This project provides for the replacement of fire alarm systems throughout the County. Fire alarm systems are replaced based on age and difficulty in obtaining replacement parts and service. FY 2009 funding in the amount of $1,020,000 is included for the replacement of fire alarm systems installed in the original Adult Detention Center building in 1975 ($720,000), and the 10 year old system at the Criminal Justice Academy ($300,000), both of which are experiencing failure due to age and obsolete system parts. In general, the useful life of fire alarm systems is 15 years.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		135,022	236,169	2,037,999	1,020,000	0
Other		0	0	0	0	0
Total	Continuing	$135,022	$236,169	$2,037,999	**$1,020,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,020,000	$1,020,000

Fund 317
Capital Renewal Construction

009151	HVAC/Electrical Systems
Countywide	Countywide

Description and Justification: This project provides for HVAC replacement at prioritized County facilities, based on the severity of problems including overloaded systems, fire hazards, costly repairs, and lack of alternative funding sources. This funding level of $3,875,000 will provide for HVAC replacement and electrical repairs for the 18 year old system at the Government Center ($2,200,000), the 36 year old system at the Police Annex ($850,000), the three year old system at the James Lee Community Center which is experiencing inefficient system operations ($575,000), and the 50 year old system at the Patrick Henry Shelter ($250,000). All of these repairs have been classified as safety-imminent repairs, or critical systems beyond their useful life in risk of failure, or life-cycle repairs/replacements where repairs are no longer cost effective. In general, the useful life of HVAC/Electrical systems is 20 years.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		1,730,676	4,121,716	8,835,359	3,875,000	0
Other		0	0	0	0	0
Total	Continuing	$1,730,676	$4,121,716	$8,835,359	**$3,875,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$3,875,000	$3,875,000

009431 Emergency Generator Replacement

Countywide

Countywide

Description and Justification: This project provides for the replacement of emergency generators at County facilities. This program was established to address the replacement of generators that have outlived their useful life of 25 years. FY 2009 funding is included to replace the generators and obsolete parts for the 17 year old system at Bailey's Fire Station ($80,000), the 24 year old system at the Criminal Justice Academy ($80,000), the 11 year old system at the Gum Springs Community Center ($80,000), and the 18 year old system at the Mt. Vernon Fire Station ($80,000). In general, the useful life of generators is 25 years.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		26,262	533,581	464,157	320,000	0
Other		0	0	0	0	0
Total	Continuing	$26,262	$533,581	$464,157	**$320,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$320,000	$320,000

Fund 317
Capital Renewal Construction

009600	**Elevator Replacement**
Countywide	Countywide

Description and Justification: This project provides for the emergency elevator replacement program. This program was established to address the replacement of elevators that have outlived their useful life and are experiencing frequent breakdowns. FY 2009 funding is included to begin to replace obsolete elevator components installed in the 18 year old system at the Government Center ($1,339,321), and replace the 36 year old system for one elevator at the Historic Courthouse which is used by the public ($370,000). Funding supports replacement of the elevator equipment, architectural and engineering costs, and installation and modification of related systems. This new elevator equipment will satisfy all current code requirements for elevator safety devices. In general, the useful life of elevators is 25 years.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	2,826,000	1,709,321	0
Other		0	0	0	0	0
Total	Continuing	$0	$0	$2,826,000	**$1,709,321**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,709,321	$1,709,321

Fund 318
Stormwater Management Program

Focus

This fund was established to support the long-term needs of the County's Stormwater capital program. Beginning in FY 2006, the Board of Supervisors designated the approximate value of one penny from the County's Real Estate Tax to Fund 318, Stormwater Management Program. In FY 2009, the estimated value of one penny from the County's Real Estate Tax, $22.8 million, will again be dedicated to the Stormwater Management Program and funding will be posted as revenue from the Real Estate Tax. Beginning in FY 2007 all stormwater projects were consolidated into two funds, Fund 318 and Fund 316, Pro Rata Share Drainage Construction. Fund 316 is supported by the Pro Rata Share Program, adopted in 1991, requiring one-time payments from developers of new developments to pay for a portion of the cost of off-site stormwater improvements. The Capital Fund consolidation has allowed Stormwater Management to better allocate resources and track funding.

This funding is designated for prioritized stormwater projects and is essential to protect public safety, preserve property values and support environmental mandates, such as those aimed at protecting the Chesapeake Bay and the water quality of other local waterways. Projects include: repairs to stormwater infrastructure, measures to improve water quality, such as stream stabilization, rehabilitation and safety upgrades of dams, repair and replacement of underground pipe systems and surface channels, structural flood proofing and Best Management Practices (BMP) site retrofits. This funding also supports development of watershed master plans, increased public outreach efforts and stormwater monitoring activities.

Fund 318, Stormwater Management Program, is defined by five major program categories as follows:

Regulatory Compliance

The County is operating under extension of the existing Municipal Separate Storm Sewer System (MS4) discharge permit that expired in FY 2007. Negotiations between the State of Virginia and Fairfax County, as well as negotiations between the state and many surrounding local communities, are continuing into FY 2008 as several issues related to permit compliance are defined and established. It is anticipated that Fairfax County will be under new and increased MS4 regulatory requirements in FY 2009. The increased requirements are anticipated to impact inspection cycles, monitoring efforts and enhanced restrictions for total maximum daily loads (TMDL) of harmful nutrients entering the streams and rivers within the County jurisdiction, as well as impacts to stormwater maintenance programs and reporting requirements.

Dam Safety

The program objectives under Dam Safety focus on the annual inspection and assessment of approximately 1,200 publicly maintained stormwater management ponds and approximately 2,400 privately maintained stormwater management ponds, in compliance with state dam safety regulations and the overlapping MS4 regulatory requirements associated with required stormwater management facility inspection cycles. In FY 2009, the Dam Safety program will continue to focus on obtaining the six-year maintenance and operating certificates on all state regulated dams in the County and to provide enhanced outreach efforts for owners of privately maintained facilities. In FY 2008 and continuing into FY 2009, the effort to install electronic flood control signalization to the County's largest hazard dam facilities will continue. The signalization process will provide greater flood monitoring capabilities through instantaneous water level condition assessment. This public safety improvement is intended to eventually provide an enhanced warning system that will link to an early notification system for down stream property owners during flood response events.

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Fund 318
Stormwater Management Program

Infrastructure Reinvestment
The infrastructure reinvestment program provides inspection, assessment and repair of the 1,800 miles of storm drainage conveyance systems and 45,000 stormwater drainage structures in Fairfax County. At the end of FY 2007, the digitizing of 80 percent of the storm drainage network was completed, providing a continuous network of pipes and streams for use in analysis related to the MS4 permit and watershed modeling efforts. This storm drainage layer also provides emergency response support via instantaneous electronic imaging of storm drainage system connectivity for response issues such as hazardous material spills. In addition, 50 percent of the easement layer in the County's Geographic Information System (GIS) network has been completed. Completion of the initial digitizing will continue into FY 2008 and is anticipated to be completed in FY 2009. The storm drainage program is on a five year physical walk surface inspection cycle. The assessment program inspected 75 miles of drainage systems in FY 2007, which has resulted in over 150 opportunities for infrastructure rehabilitation projects. These projects have a wide range in scope that varies from repair to individual structures and single line segments to rehabilitation of entire drainage systems. Correction of these identified repairs will begin in FY 2008 and continue into FY 2009. The number of rehabilitation projects is expected to increase in FY 2009 as the inspection and assessment program continues.

Project Implementation
While the primary driver of projects in this program is the implementation of the 30 watershed master plans in Fairfax County, the list of projects also includes flood control projects related to the June 2006 flooding, citizen response projects and other special project needs meeting the project implementation criteria that has been established. Project implementation production is anticipated to increase in FY 2008 and FY 2009 as new in-house and outsourced project design and construction processes are better defined and implemented.

Watershed Planning
The goal of the watershed planning program is to complete a comprehensive master watershed plan for each of the 30 watersheds in Fairfax County by the Year 2010, in an effort to meet the County's commitment to the 2000 Chesapeake Bay agreement. In addition, the watershed master plans provide a strong basis for management and control of stormwater runoff related to the overall water quality and conveyance in Fairfax County. By late FY 2007 and into early FY 2008, watershed planning will be completed in approximately 55 percent of the land area, while 45 percent of the remaining land area has been initiated for characterization and modeling. Several program modifications have been made to the process to help improve the quality and timeliness of the planning process by providing more focused community involvement processes and bringing consistency to reporting processes. It is anticipated that Fairfax County will meet the commitment to the Chesapeake Bay 2000 agreement by completing the planning of all 30 watersheds by the year 2010.

An amount of $22,800,000 is included in Fund 318 in FY 2009 to continue the implementation of the County's Stormwater Management Program. In FY 2009, the Stormwater Planning Division (SPD) and a portion of the Maintenance and Stormwater Management Division (MSMD) within the Department of Public Works and Environmental Services (DPWES) will charge positions and associated costs in the amount of $4,365,213 to Fund 318, including $234,048 in Agency 89, Fringe Benefits. Administrative expenses will be charged directly to Project FX0005, Operations Support, and will not be charged to individual projects throughout the fund. Historically, these expenses have been supported by the General Fund; however, based on budget constraints in FY 2009, the General Fund cannot fully support the Stormwater program. Other General Fund reductions would have been required had Fund 318 funding not been available to provide this support for the Stormwater program. This adjustment to Fund 318 will impact future stormwater project implementation schedules.

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Fund 318
Stormwater Management Program

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $20,678,769 due to the carryover of unexpended project balances in the amount of $20,677,273, and an adjustment to appropriate $1,496 in miscellaneous revenue associated with the sale of plans received in FY 2007.

A Fund Statement, a Summary of Capital Projects and Project Detail Tables for each project funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

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Fund 318
Stormwater Management Program

FUND STATEMENT

Fund Type G30, Capital Project Funds **Fund 318, Stormwater Management Program**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$13,571,797**	**$0**	**$20,678,769**	**$0**
Revenue:				
Real Estate Tax Revenue Associated with One Penny for Stormwater	$21,900,000	$22,700,000	$22,700,000	$22,800,000
Miscellaneous[1]	1,496	0	0	0
Total Revenue	$21,901,496	$22,700,000	$22,700,000	$22,800,000
Transfer In:				
Public Works Construction (308)[2]	$3,675,282	$0	$0	$0
Total Transfers In	$3,675,282	$0	$0	$0
Total Available	**$39,148,575**	**$22,700,000**	**$43,378,769**	**$22,800,000**
Total Expenditures	$18,469,806	$22,700,000	$43,378,769	$22,800,000
Total Disbursements	**$18,469,806**	**$22,700,000**	**$43,378,769**	**$22,800,000**
Ending Balance[3]	**$20,678,769**	**$0**	**$0**	**$0**

[1] FY 2007 Miscellaneous Revenue represents revenue received for the sale of plans associated with Project FX5000, Stormwater Management Facilities.

[2] Due to the small number of active projects in Fund 308, Public Works Construction, all stormwater related project revenues and expenditure balances are reflected in Fund 318, Stormwater Management Program beginning in FY 2007. As a result a transfer of $3,675,282 from Fund 308 was included as part of the *FY 2006 Carryover Review*. This consolidation allows stormwater related projects, with the exception of bond and prorated funded projects, to be accounted for in one fund.

[3] Capital projects are budgeted based on the total project costs. Most projects span mulitple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 318
Stormwater Management Program

FY 2009 Summary of Capital Projects

Fund: **318 Stormwater Management Program**

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
AC8000	Accotink Creek Watershed Projects	$2,825,000	$286,137.86	$2,435,548.25	$0
AC9000	Accotink Creek Watershed Plan	2,379,000	1,400.39	2,377,599.61	0
BH8000	Belle Haven Creek Watershed Projects	690,000	310,913.60	367,734.05	0
BH9000	Belle Haven Creek Watershed Plan		0.00	0.00	0
CA8000	Cameron Run Watershed Projects	2,815,000	75,456.91	2,157,056.70	400,000
CA9000	Cameron Run Watershed Plan	121,729	121,728.77	0.00	0
CU8000	Cub Run Watershed Projects	875,249	112,678.98	362,569.90	400,000
DC8000	Kingstowne Monitoring	1,173,299	145,864.74	635,965.45	300,000
DC9000	Dogue Creek Watershed Plan	1,300,000	0.00	1,300,000.00	0
DE8000	Dead Run Watershed Projects	240,000	160,564.63	77,482.33	0
DF8000	Difficult Run Watershed Projects	1,050,000	162,616.60	487,383.40	400,000
DF9000	Difficult Rund Watershed Plan	7,383	0.00	7,383.01	0
FM9000	Four Mile Run Watershed Plan		0.00	0.00	0
FX0001	Interim Watershed Program	4,315,000	0.00	1,515,000.00	2,800,000
FX0002	Contribution for Planting thru Earth Sangha Inc.	120,000	0.00	60,000.00	60,000
FX0003	Contribution for Planting thru Fairfax Releaf Inc.	30,000	0.00	15,000.00	15,000
FX0005	Operations Support	5,234,048	0.00	0.00	5,234,048
FX1000	Storm Drainage Improvements and Innovative Projects	4,801,665	1,181,857.23	2,032,493.03	1,500,000
FX2000	Environmental Initiatives Projects	357,866	98,340.93	259,525.50	0
FX3000	Stormwater Program Support	750,000	22,826.32	477,173.71	250,000
FX4000	Dam Safety Projects	9,857,418	2,376,573.76	4,243,403.43	2,720,000
FX5000	Stormwater Management Facilities	5,980,381	1,713,904.17	2,977,653.18	1,000,000
FX6000	Infrastructure Reinvestment Program	16,773,278	5,388,340.67	5,723,210.77	4,455,952
FX7000	Municipal Separate Storm Sewer Permit	7,159,267	1,523,805.31	3,885,408.99	1,740,000
FX8000	Emergency Watershed Projects	1,586,307	691,026.11	562,104.02	325,000
HC9000	Horsepen Creek Watershed Plan	1,500,000	0.00	1,500,000.00	0
LH8000	Little Hunting Creek Watershed Projects	2,430,070	338,462.83	1,083,278.09	400,000
LH9000	Little Huntington Creek Watershed Plan	16,083	0.00	16,083.10	0
LO9000	Lower Occoquan Watershed Plan	1,500,000	0.00	1,500,000.00	0
LR9000	LittleRocky/Johnny Moore Watershed Plan	800,000	0.00	800,000.00	0
MB9000	Mill Branch Watershed Plan	400,000	50,931.05	255,292.96	0
MP8000	Middle Potomac Watershed Projects	900,000	0.00	500,000.00	400,000
MP9000	Middle Potomac Watershed Plan	616,109	228,509.18	387,600.27	0
OC8000	Occoquan Watershed Projects	29,293	0.00	29,292.95	0
OC9000	Lower Occoquan Watershed Plan	3,263,604	3,043,541.94	157,970.69	0
PC8000	Pohick Creek Watershed Projects	490,000	252,082.49	237,917.51	0
PC9000	Pohick Creek Watershed Plan	1,700,000	0.00	1,700,000.00	0
PH8000	Popes Head Creek Watershed Projects	2,030,000	109,668.05	1,404,559.98	400,000
PH9000	Popes Head Creek Watershed Plan	65,110	0.00	65,110.00	0
PM8000	Pimmit Run Watershed Projects	1,795,000	72,573.93	781,967.63	0
PN9000	Pond Branch Watershed Plan	1,000,000	0.00	1,000,000.00	0
Total		**$88,977,159**	**$18,469,806.45**	**$43,378,768.51**	**$22,800,000**

Fund 318
Stormwater Management Program

CA8000	Cameron Run Watershed Projects
Various	Braddock, Lee, Mason, Mount Vernon, Providence

Description and Justification: As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of $400,000 is included in FY 2009 for improvements identified in the Cameron Run watershed management plan.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$22,423	$0	$14,923	$7,500	$0	$0
Design and Engineering	663,349	12,486	54,931	620,931	(25,000)	0
Construction	2,116,125	170,000	0	1,521,125	425,000	0
Other	13,103	0	5,603	7,500	0	0
Total	$2,815,000	$182,486	$75,457	$2,157,057	**$400,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$400,000	$400,000

Fund 318
Stormwater Management Program

CU8000	**Cub Run Watershed Projects**
Various	Springfield, Sully

Description and Justification: As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoraton, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of $400,000 is included in FY 2009 for improvements identified in the Cub Run watershed management plan.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	87,679	0	112,679	0	(25,000)	0
Construction	787,570	0	0	362,570	425,000	0
Other	0	0	0	0	0	0
Total	$875,249	$0	$112,679	$362,570	**$400,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$400,000	$400,000

Fund 318
Stormwater Management Program

DC8000	**Kingstowne Monitoring**
Kingstowne Development/Huntley Meadows Park	Lee

Description and Justification: This project supports the Kingstowne environmental program, established by the Board of Supervisors in June 1985 and intended to continue until completion of the Kingstowne Development. In FY 2002, the program was expanded to include the water quality monitoring requirements of the U.S. Army Corps of Engineers for the development of the South Van Dorn Street extension. An amount of $300,000 is included in FY 2009 to support ongoing monitoring and maintenance requirements.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$56,250	$0	$0	$56,250	$0	$0
Design and Engineering	771,830	88,858	136,017	501,955	45,000	0
Construction	345,219	2,610	9,847	77,761	255,000	0
Other	0	0	0	0	0	0
Total	$1,173,299	$91,468	$145,865	$635,965	**$300,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$300,000	$300,000

DF8000	**Difficult Run Watershed Projects**
Various	Dranesville, Hunter Mill, Providence, Springfield, Sully

Description and Justification: As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of $400,000 is included in FY 2009 for improvements identified in the Difficult Run watershed management plan.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	290,203	0	102,820	212,383	(25,000)	0
Construction	759,797	0	59,797	275,000	425,000	0
Other	0	0	0	0	0	0
Total	$1,050,000	$0	$162,617	$487,383	**$400,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$400,000	$400,000

Documents Menu

Fund 318
Stormwater Management Program

FX0001	**Interim Watershed Projects**
Countywide	Countywide

Description and Justification: Watershed plans for approximately 55 percent of the County are already complete. Implementation of these plans is funded through individual projects. Funding to complete the watershed planning effort for the remaining 45 percent of the County was allocated in FY 2007. Consultants have been selected and contract processes are ongoing. Completion of all remaining watershed plans will be staggered in the next 2-3 years, with several nearing completion during FY 2009. This project provides funding to allow for some project implementation prior to completion of the plans, as well as for projects to begin immediately for each new watershed plan as they are finalized. An amount of $2,800,000 is included for this project in FY 2009.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	184,000	0	0	280,000	(96,000)	0
Construction	4,131,000	0	0	1,235,000	2,896,000	0
Other	0	0	0	0	0	0
Total	$4,315,000	$0	$0	$1,515,000	**$2,800,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$2,800,000	$2,800,000

Fund 318
Stormwater Management Program

FX0002	Contributions for Planting Through Earth Sangha Inc.
Countywide	Countywide

Description and Justification: This project provides a source for funding contributions to Earth Sangha Inc. for joint participation projects related to tree buffer restoration projects throughout Fairfax County. The buffer restoration projects are in support of the overall stormwater program to re-establish native plant buffers adjacent to streams and natural waterways. Earth Sangha is a non-profit organization that will achieve project goals by leveraging the use of volunteers, and provide significant opportunities for community involvement and environmental awareness. The tree buffer restoration initiative through the use of non-profit organizations and volunteer efforts is consistent with the Board of Supervisors' Environmental Agenda, and the County's requirements for public outreach efforts associated with the municipal separate storm system (MS4) permit. An amount of $60,000 is included for this project in FY 2009.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	9,000	0	0	0	9,000	0
Construction	111,000	0	0	60,000	51,000	0
Other	0	0	0	0	0	0
Total	$120,000	$0	$0	$60,000	**$60,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$60,000	$60,000

Fund 318
Stormwater Management Program

FX0003 Contributions for Planting Through Fairfax Releaf Inc.

Countywide	Countywide

Description and Justification: This project provides a source for funding contributions to Fairfax Releaf Inc. for tree planting projects throughout Fairfax County. The tree planting projects are consistent with the overall stormwater program to re-establish native plant buffers which increases the natural absorption of stormwater runoff associated with ground imperviousness. Fairfax Releaf is a non-profit organization that achieves project goals by leveraging the use of volunteers, and provides significant opportunities for community involvement and environmental awareness, which is consistent with the Board of Supervisors' Environmental Agenda, and the County's requirements for public outreach efforts associated with Municipal Separate Storm Sewer System (MS4) permit. An amount of $15,000 is included for this project in FY 2009.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	3,000	0	0	0	3,000	0
Construction	27,000	0	0	15,000	12,000	0
Other	0	0	0	0	0	0
Total	$30,000	$0	$0	$15,000	**$15,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$15,000	$15,000

Fund 318
Stormwater Management Program

FX0005	**Operations Support**
Countywide	Countywide

Description and Justification: This project provides the staff and operational support costs for implementation of the Stormwater program. In FY 2009, the Stormwater Planning Division (SPD) and a portion of the Maintenance and Stormwater Management Division (MSMD) within the Department of Public Works and Environmental Services (DPWES) will charge positions and associated costs to Fund 318 in the amount of $4,365,213. FY 2009 total funding of $5,234,048 includes the above adjustment and recovered costs that were previously billed to various projects within this fund. Administrative expenses will be charged directly to Project FX0005, Operations Support, and will not be charged to individual projects throughout the fund. The staff costs represent the internal staff time for positions while working on stormwater projects in fund 318. Additionally, the project will provide the operational support for the Stormwater program related to Information Technology requirements and computer software support. Other operational support funded under this project will include, but is not limited to, goods and services all required in support of the Stormwater program.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	5,234,048	0	0	0	5,234,048	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total	$5,234,048	$0	$0	$0	**$5,234,048**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$5,234,048	$5,234,048

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Fund 318
Stormwater Management Program

FX1000	**Storm Drainage Improvements and Innovative Projects**
Countywide	Countywide

Description and Justification: This project provides funding for storm drainage projects that are not associated with the watershed implementation projects. These storm drainage projects are identified through inspection programs and citizens requests for assistance that require projects to correct deficiencies to existing storm drainage systems. In addition, this project provides funding for innovative low impact development projects to retrofit existing County owned facilities for environmental stormwater management opportunities. Innovative stormwater management systems such as green roof designs and rain gardens are developed and designed to manage stormwater runoff. An amount of $1,500,000 is included in FY 2009 for this project.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$9,525	$0	$9,525	$0	$0	$0
Design and Engineering	266,804	29,052	258,319	9,433	(30,000)	0
Construction	4,505,364	44,294	908,011	2,023,060	1,530,000	0
Other	19,971	13,969	6,002	0	0	0
Total	$4,801,665	$87,314	$1,181,857	$2,032,493	**$1,500,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,500,000	$1,500,000

Fund 318
Stormwater Management Program

FX3000	**Stormwater Program Support**
Countywide	Countywide

Description and Justification: The County's aggressive stormwater implementation program, and resulting increase in projects, requires additional field inspection, stormwater analysis and construction quality control. Contract employees will be assigned to work under the direction of County staff, and will perform inspection, testing, research and analysis, utility coordination and project close-out. An amount of $250,000 is included in FY 2009 to support these outsourced services.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	727,174	0	0	477,174	250,000	0
Other	22,826	0	22,826	0	0	0
Total	$750,000	$0	$22,826	$477,174	**$250,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$250,000	$250,000

Fund 318
Stormwater Management Program

FX4000	**Dam Safety Projects**
Countywide	Countywide

Description and Justification: This project funds improvements necessary to meet State permit requirements, assessment and monitoring of dams and associated dam repair activities. The Virginia Department of Conservation and Recreation (DCR) regulate some of the dams that are maintained by the Department of Public Works and Environmental Services (DPWES). In order to obtain the required permits, the County must perform enhanced inspections of all dams and address safety requirements. In addition to the dam safety program, the County also maintains in excess of 1,000 non-regulated dams that also require assessment and associated repair activities that are funded under this project. It is anticipated that as the level and frequency of inspections on these smaller facilities increase, additional maintenance requirements will be identified. An amount of $2,720,000 is included in FY 2009 for this project.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$9,000	$0	$0	$9,000	$0	$0
Design and Engineering	3,679,213	90,706	1,686,253	1,502,254	400,000	0
Construction	6,129,465	425,891	669,674	2,713,900	2,320,000	0
Other	39,740	844	20,646	18,250	0	0
Total	$9,857,418	$517,441	$2,376,574	$4,243,403	**$2,720,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$2,720,000	$2,720,000

Fund 318
Stormwater Management Program

FX5000	**Stormwater Management Facilities**
Countywide	Countywide

Description and Justification: This project funds a comprehensive engineering and inspection assessment of the public and private stormwater management infrastructure as required under the County's MS4 permit. This work includes field inspection activities, punch list development, private owner training, coordination and outreach, enforcement and construction quality control of rehabilitation activities. An amount of $1,000,000 is included in FY 2009 to support this project.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	4,718,857	222,511	1,491,281	2,005,066	1,000,000	0
Construction	1,261,524	66,313	222,624	972,588	0	0
Other	0	0	0	0	0	0
Total	$5,980,381	$288,824	$1,713,904	$2,977,653	**$1,000,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,000,000	$1,000,000

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Fund 318
Stormwater Management Program

FX6000	Infrastructure Reinvestment Program
Countywide	Countywide

Description and Justification: This project funds a comprehensive inspection, design and contract administration program to rehabilitate, upgrade and replace dilapidated County storm drainage infrastructure. The County storm drainage network consists of over 1,800 miles of pipe and in excess of 45,000 drainage structures. Much of this drainage system is nearing the end of its useful life. Funds from this project are also being used to build the Geographic Information System (GIS) and computerized project management systems that are used to manage and operate the storm drainage projects. An amount of $4,455,952 is included in FY 2009 to support the Infrastructure Reinvestment Program.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$13,208	$10,503	$2,705	$0	$0	$0
Design and Engineering	(1,181,965)	4,861	1,357,221	0	(2,544,048)	0
Construction	17,940,184	1,190,410	4,026,563	5,723,211	7,000,000	0
Other	1,851	0	1,851	0	0	0
Total	$16,773,278	$1,205,775	$5,388,341	$5,723,211	**$4,455,952**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$4,455,952	$4,455,952

Fund 318
Stormwater Management Program

FX7000	**Municipal Separate Storm Sewer System Permit**

Countywide	Countywide

Description and Justification: This project supports activities associated with the Virginia Pollutant Discharge Elimination System Municipal Separate Storm Sewer System (MS4) permit, which is required as part of the Clean Water Act amendments of 1987. The permit mandates implementation of a stormwater quality management program. The MS4 discharge permit is considered a 5-year renewal cycle as part of the National Pollutant Discharge Elimination System permits, which were last approved for the County in January 2002. Activities include water quality testing, watershed master planning, capital improvement programs, outreach and education and development of the GIS-based storm sewer system inventory. Permit activities are also affected by other state and federal mandates, including Total Maximum Daily Loads, the Chesapeake 2000 Agreement, and the Virginia Tributary Strategies. The County's MS4 permit expired in January 2007. Currently, the County is operating under extension of the expired permit while negotiations on permit renewal are continuing. The potential for program additions is likely with issuance of the new permit. An amount of $1,740,000 is included in FY 2009 to support the MS4 permit requirements.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
	$0	$0				
Design and Engineering	2,186,272	9,066	1,317,940	859,267	0	0
Construction	4,965,308	0	199,166	3,026,142	1,740,000	0
Other	7,687	987	6,700	0	0	0
Total	$7,159,267	$10,053	$1,523,805	$3,885,409	**$1,740,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,740,000	$1,740,000

Fund 318
Stormwater Management Program

FX8000	**Emergency Watershed Projects**
Countywide	Countywide

Description and Justification: This project supports the correction of emergency drainage problems, engineering studies and construction to alleviate flooding problems of a recurring or emergency nature that arise during the fiscal year. Due to their emergency nature, these drainage problems cannot be identified in advance. An amount of $325,000 is included in FY 2009 to support emergency watershed projects.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$14,205	$0	$14,205	$0	$0	$0
Design and Engineering	755,683	0	484,047	221,636	50,000	0
Construction	763,640	8,177	139,995	340,468	275,000	0
Other	52,779	0	52,779	0	0	0
Total	$1,586,307	$8,177	$691,026	$562,104	**$325,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$325,000	$325,000

Fund 318
Stormwater Management Program

LH8000	**Little Hunting Creek Watershed Projects**
Various	Lee, Mount Vernon

Description and Justification: As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of $400,000 is included in FY 2009 for improvements identified in Little Hunting Creek watershed management plan.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$56,494	$38,979	$17,515	$0	$0	$0
Design and Engineering	638,572	358,192	305,381	0	(25,000)	0
Construction	1,717,028	206,100	2,651	1,083,278	425,000	0
Other	17,976	5,059	12,917	0	0	0
Total	$2,430,070	$608,329	$338,463	$1,083,278	**$400,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$400,000	$400,000

Fund 318
Stormwater Management Program

PH8000	**Popes Head Creek Watershed Projects**
Various	Braddock, Springfield

Description and Justification: As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of $400,000 is included in FY 2009 for improvements identified in Popes Head Creek watershed management plan.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$21,673	$0	$0	$21,673	$0	$0
Design and Engineering	678,623	115,772	109,668	478,183	(25,000)	0
Construction	1,329,704	0	0	904,704	425,000	0
Other	0	0	0	0	0	0
Total	$2,030,000	$115,772	$109,668	$1,404,560	**$400,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$400,000	$400,000

Documents Menu

Fund 318
Stormwater Management Program

MP8000	**Middle Potomac Watershed Projects**
Various	Dranesville, Providence

Description and Justification: As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of $400,000 is included in FY 2009 for improvements identified in Middle Potomac watershed management plan.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	(25,000)	0	0	0	(25,000)	0
Construction	925,000	0	0	500,000	425,000	0
Other	0	0	0	0	0	0
Total	$900,000	$0	$0	$500,000	**$400,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$400,000	$400,000

Fund 370
Park Authority Bond Construction

Focus

This fund provides for the continued design, construction and renovation of Fairfax County parks, and is supported by General Obligation bonds. Projects within this fund provide for improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails and recreation center/swimming pool complexes. On November 6, 2006, the voters approved a $25 million bond referendum to acquire new parks, develop and improve park facilities. The next Park Bond referendum is currently scheduled for fall 2008.

The Park Authority Board has adopted certain criteria for evaluating proposed acquisitions, including contiguity to existing parkland or stream valley areas, existing zoning and development conditions, reasonable development costs and support within the Fairfax County Comprehensive Plan. The Park Authority also works with the private sector to acquire easements and donations of land and funding in an effort to use land acquisition monies more effectively.

No funding is included for Fund 370, Park Authority Bond Construction, in FY 2009.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $50,862,077 due to the carryover of unexpended project balances in the amount of $50,542,077 and the appropriation of $320,000 due to the receipt of bond premium associated with the January 2007 bond sale.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 370
Park Authority Bond Construction

FUND STATEMENT

Fund Type P37, Capital Project Funds **Fund 370, Park Authority Bond Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance[1]	**$9,202,849**	**$0**	**($15,797,923)**	**$0**
Revenue:				
Sale of Bonds[1]	$9,690,000	$0	$66,660,000	$0
Bond Premium	320,000	0	0	0
Total Revenue	$10,010,000	$0	$66,660,000	$0
Total Available	**$19,212,849**	**$0**	**$50,862,077**	**$0**
Total Expenditures[2]	$35,010,772	$0	$50,862,077	$0
Total Disbursements	**$35,010,772**	**$0**	**$50,862,077**	**$0**
Ending Balance[2,3]	**($15,797,923)**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 2, 2004 voters approved a $65 million Park Authority Referendum to continue land acquisition and the development of existing park facilities. On November 6, 2006, the voters approved a $25 million Park Authority Bond Referendum to continue land acquisition and park development. As part of the January 2007 bond sale an amount of $9.69 million was sold for the Park Authority. It should be noted that an additional $0.32 million has been applied to this fund in FY 2007 bond premiums. Including prior sales, an amount of $66.66 million remains in authorized but unissed bonds for this fund.

[2] The negative actual FY 2007 Ending Balance and FY 2008 Revised Beginning Balance will be adjusted by authorized but unissued bonds to be sold during FY 2008.

[3] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 370
Park Authority Bond Construction

FY 2009 Summary of Capital Projects

Fund: **370 Park Authority Bond Construction**

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
004493	Robert E. Lee Recreation Center	$2,988,349	$0.00	$0.00	$0
004592	Sully Plantation	13,205	0.00	0.00	0
004595	Mason District Park	876,395	0.00	0.00	0
004745	Lane's Mill Restoration	50,000	0.00	1,739.69	0
474104	Athletic Fields -Fall 2004 Park Bonds	8,593,000	3,126,323.79	4,879,738.07	0
474106	Athletic Fields - Synthetic Turf	10,000,000	3,427,888.89	6,572,111.11	0
474198	Athletic Fields	7,400,000	197,901.73	269,330.89	0
474404	Infrastructure Renovations - 2004	3,212,000	1,868,988.09	1,118,595.10	0
474498	Infrastructure Renovations	4,900,000	15,344.54	239,570.10	0
474604	Trails and Stream Crossings - 2004	4,895,000	1,461,130.19	916,875.20	0
474606	Trails and Stream Crossings - 2006	5,000,000	43,940.98	4,956,059.02	0
474698	Trails & Stream Crossings	4,200,000	6,762.05	118,804.55	0
475004	Natural and Cultural Resources - 2004	3,830,000	652,157.68	2,700,712.28	0
475098	Natural & Cultural Facilities	10,000,000	1,534,668.57	3,348,641.39	0
475502	Community Park Development - 2002	5,000,000	70,224.06	119,414.56	0
475504	Community Parks/Courts - 2004	9,426,000	2,783,965.40	3,688,861.64	0
475598	Community Park Development - 1998	10,050,223	1,448,714.38	199,943.43	0
475804	Building Renovation and Expansion - 2004	19,504,000	1,274,416.68	13,238,776.15	0
475898	Building Renovations	5,000,000	193,664.47	519,089.98	0
475998	Playgrounds, Picnics, Etc.	2,500,000	70,322.59	75,959.52	0
476098	West County Recreation Center	15,000,000	0.00	45,802.85	0
476102	Land Acquisition - Fall 2002 Park Bonds	15,000,000	3,285.60	3,410.07	0
476104	Land Acquisition - Fall 2004 Park Bonds	12,030,750	10,243,909.98	7,417.50	0
476106	Land Acquisition - Fall 2006 Park Bonds	10,000,000	6,369,798.63	3,630,201.37	0
476198	Land Acquisition - 1998 Bonds	20,000,001	722.56	0.00	0
476204	Building New Construction	4,450,000	216,640.72	4,211,022.80	0
Total		**$193,918,923**	**$35,010,771.58**	**$50,862,077.27**	**$0**

Fund 390
Public School Construction

Focus

Fund 390, Public School Construction, provides funding for new construction, facility renovation, expansion and improvements authorized by voter referendum, as well as, funds for capital expenditures. Bond funding remaining from the 2001, 2003, 2005 and 2007 bond referenda support capital construction projects in this fund.

In FY 2009, progress will continue on the school bond referendum projects and projects funded by Fund 090, School Operating. Major projects for FY 2009 include facility modifications and renovation, expansion and improvement projects.

Documents Menu

Fund 390
Public School Construction

FUND STATEMENT

Fund Type G30, Capital Project Funds | **Fund 390, Public School Construction**

	FY 2007 Actual[1]	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Superintendent's Proposed
Beginning Balance[2]	**($12,210,585)**	**$0**	**($3,656,649)**	**$0**
Revenue:				
Sale of Bonds[3]	$129,490,000	$144,280,000	$144,280,000	$155,000,000
State Construction Grant	928,801	923,596	928,016	928,016
PTA/PTO Receipts	241,871	150,000	150,000	150,000
Fairfax City	557,903	150,000	150,000	150,000
Insurance Proceeds - Lacey Center	0	0	1,760,440	0
Other Revenue	6,929,493	136,000	136,000	136,000
Eleven Oaks Sale	4,000,000	0	0	0
Subtotal Revenue	$142,148,068	$145,639,596	$147,404,456	$156,364,016
Authorized But Unissued Bonds	0	0	276,694,203	0
Total Revenue	$142,148,068	$145,639,596	$424,098,659	$156,364,016
Transfers In:				
School Operating Fund (090)				
Major Maintenance	$9,400,000	$9,400,000	$9,400,000	$9,400,000
Classroom Equipment	3,195,057	2,880,000	2,880,000	1,632,989
Facility Modifications	1,740,501	600,000	553,347	600,000
Total Transfers In	$14,335,558	$12,880,000	$12,833,347	$11,632,989
Total Available	**$144,273,041**	**$158,519,596**	**$433,275,357**	**$167,997,005**
Expenditures:				
Subtotal Expenditures	$147,929,690	$158,519,596	$156,581,154	$167,997,005
Contractual Commitments	0	0	276,694,203	0
Total Expenditures	$147,929,690	$158,519,596	$433,275,357	$167,997,005
Total Disbursements	**$147,929,690**	**$158,519,596**	**$433,275,357**	**$167,997,005**
Ending Balance[2]	**($3,656,649)**	**$0**	**$0**	**$0**

[1] The *FY 2008 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on November 29, 2007 during their *FY 2008 Midyear Review.* The Fairfax County School Board adjustments will be officially reflected in the County's F*Y 2008 Third Quarter Review,* which will be acted upon by the Board of Supervisors on April 21, 2008.

[2] The negative FY 2007 Actual Ending Balance and the FY 2008 Revised Beginning Balance will be adjusted by authorized but unissued bonds to be sold in FY 2008.

[3] The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales, there is a balance of $450.7 million in authorized but unissued school bonds.

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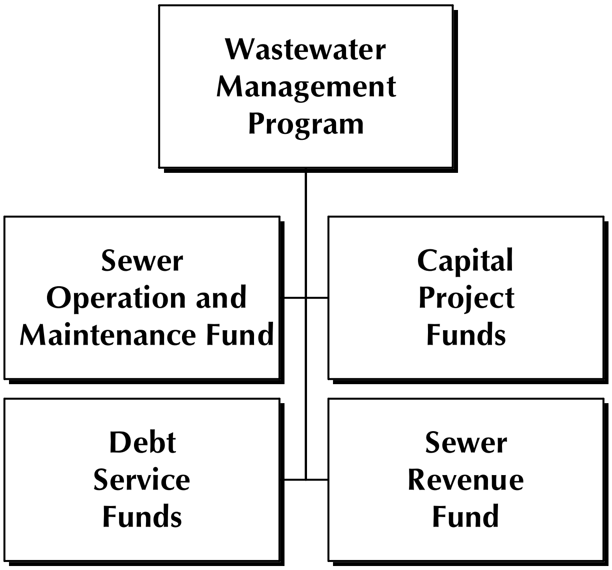
Wastewater Management Program Overview



Focus

The Wastewater Management Program (WWM) is operated, maintained and managed within the Department of Public Works and Environmental Services (DPWES). The program currently includes the County-owned Noman M. Cole, Jr. Pollution Control Plant (67 million gallons per day (mgd) capacity), nearly 3,330 miles of sewer lines, 65 pump stations, 54 flow-metering stations, and covers approximately 234 square miles of the County's 407 square-mile area. Capacity entitlement at the other regional facilities totals 91 mgd. A total of 321/320.5 SYE positions will perform wastewater maintenance and operations in FY 2009. The WWM anticipates a total of 355,208 households and businesses (new and existing) connections in Fairfax County will be connected to public sewer in FY 2009.

In addition to providing County residents and businesses with sewer service, Fairfax County provides sewer service to other nearby entities through "Sales of Service" agreements with Arlington County, the cities of Falls Church and Fairfax, the towns of Herndon and Vienna, Fort Belvoir, the Covanta Fairfax, Inc. Waste-to-Energy facility and Fairfax Water. These entities share the capital and operating costs of the WWM based on actual wastewater flow and reserved treatment capacity.

The strategic planning and overall business monitoring is the responsibility of the Wastewater Management Leadership Team, whose responsibilities focus on long range planning, strategic thinking, continuous improvement processing, wastewater capacity, and financial management. This team is comprised of employees from three divisions within WWM, Collections, Treatment, and Planning and Monitoring.

The Wastewater Collection Division (WCD) is responsible for the County's wastewater collection and conveyance system consisting of sewers, force mains, pumping stations and metering stations. The WCD has a proactive sewer system maintenance program that facilitates a safe and effective wastewater collection system. Each year, over 800 miles of sewer lines are inspected and about 400 miles of sewer lines are cleaned to ensure maximum flow carrying capacity and reduce sewer backups and overflows. Over the last five years, WCD has rehabilitated 120 miles of sewer lines to protect the environment and residents of Fairfax County.

The Wastewater Treatment Division (WTD) is responsible for operating and maintaining the County's wastewater treatment facility, the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). The WTD continues to produce a quality effluent to meet regulatory and permit requirements, despite major construction occurring throughout the plant site. The NCPCP continues to make significant efforts to be a "good neighbor" by constructing an odor control system, which improves the air quality around the plant.

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Wastewater Management Program Overview

The Wastewater Planning and Monitoring Division (WPMD) is responsible for the agency's fiscal planning, engineering planning and wastewater monitoring. The WPMD continues to effectively monitor the long-term planning needs for the Wastewater Management Program in terms of infrastructure upgrades, maintenance and expansions. The WPMD ensures that all financial requirements are fulfilled by maintaining a rate structure to adequately recover all operating and maintenance costs, capital improvements and debt service obligations. The WPMD also plans for system capacity, both in the conveyance system and treatment facilities, by initiating expansion and improvement projects to keep pace with increased wastewater flows. The WPMD safeguards the environment by ensuring compliance with water quality standards and prevention of toxic discharges into the collection system.

WPMD is currently monitoring the new Chesapeake Bay water quality program requirements which require reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter for nitrogen and 0.1 milligrams per liter for phosphorus. The County currently has the capability to meet the voluntary nitrogen standard of 8.0 milligrams per liter. A phased approach has been recommended to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. The Sewer Service Charge rate will increase from $3.74 to $4.10 per 1,000 gallons of water consumption in FY 2009. This equates to an approximately 9.75 percent increase in rates and will result in an anticipated increase in the annual cost to the typical household of $27.36. The Sewer Service Charge is adjusted based on Chesapeake Bay federally mandated requirements which will result in the renovation and rehabilitation of existing treatment facilities. Due to the significant level of requirements, it is anticipated that projects will be financed on an as-needed basis with shorter-term financing during FY 2008 and FY 2009.

The system supplements the capacity of its own collections and treatment facilities through "Treatment by Contract" agreements with the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA), the Upper Occoquan Sewage Authority (UOSA) and Arlington County. As stated in the individual agreements, the County pays its share of operating, capital and/or debt costs of each entity's system based on actual wastewater flows and allocated capacity, respectively.

The Wastewater Management Program has issued debt to fund major expansion and upgrade projects for both its own plant and its portion at the "Treatment by Contract" facilities. The following table is showing the remaining debt service as of July 1, 2007.

Wastewater Management Debt Service

Years	Principal	Interest	Total
2008	$11,340,648	$17,042,264	$28,382,912
2009	11,778,400	16,611,843	28,390,243
2010	12,286,811	16,116,153	28,402,964
2011	13,416,594	15,611,454	29,028,048
2012	14,000,122	15,041,023	29,041,145
2013	14,606,911	14,449,149	29,056,060
2014	15,207,701	13,830,090	29,037,791
2015-2029	283,371,074	107,072,621	390,443,695
TOTAL	**$376,008,261**	**$215,774,597**	**$591,782,858**

Wastewater Management Program Overview

In FY 2009, the County is projected to provide for the treatment of 112.01 million gallons of wastewater per day. Approximately 40 percent of this flow is treated at the NCPCP. The flow is distributed between the NCPCP and the interjurisdictional facilities as detailed in the table below. The table also includes the capacity utilization percentage and the available (unused) capacity for each plant.

Treatment Plant	Capacity (MGD)	FY 2009 Projected Daily Average (MGD)	Capacity Utilization (%)	Available Capacity (MGD)
DCWASA Blue Plains	31.0	29.17	94%	1.83
Noman M. Cole, Jr.	67.0	44.76	66.8%	22.24
Alexandria Sanitation Authority	32.4	22.90	70.6%	9.50
Arlington County	3.0	2.30	76.7%	.70
Upper Occoquan Sewage Authority	24.6	12.88	52.3%	11.72
Total	**158.0**	**112.01**	**70.9%**	**45.99**

To ensure that WWM remains competitive and provides a high performance operation including improvements to the technical and managerial capacities that will continue to enhance service quality, customer service and financial planning, WWM closely monitors the following areas:

	FY 2007 (Actual)	FY 2008 (Estimate)	FY 2009 (Projection)
Sewer Service Charge, $/1,000 gallons	$3.50	$3.74	$4.10
Treatment Costs, $/MGD	$1,400	$1,450	$1,500
Number of Sewer System Overflows	14	20	20
Odor Complaints per year	16	40	40

The WWM is comprised of seven separate funds under a self-supporting fund structure (Enterprise Funds) consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. For more detailed information of the operational aspects of the various programs, refer to the narrative of Fund 401, Sewer Operation and Maintenance, which immediately follows this Overview. The following is a brief description of the seven active funds:

- **Fund 400** - Sewer Revenue is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to meet their operational requirements. The remaining fund balances are used to set aside funds for various reserves and future system requirements.

- **Fund 401** - Sewer Operation and Maintenance provides funding for the three divisions responsible for the management and operation of the program, supported by a transfer from Fund 400.

- **Fund 402** - Sewer Construction Improvements provides funding for the repair, rehabilitation and improvement requirements of the entire program's infrastructure, supported by a transfer from Fund 400.

- **Fund 403** - Sewer Bond Parity Debt Service is used to record principal, interest and fiscal agent fees for the Series 2004 Sewer Revenue Refunding Bonds in accordance with the current Sewer Bond Resolution, supported by a transfer from Fund 400. In addition, short term variable rate debt will be issued beginning in FY 2008.

Wastewater Management Program Overview

- **Fund 406** - Sewer Bond Debt Reserve provides debt reserve funds for the 2004 Series of Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution, which are funded from the issuance of sewer revenue bonds and/or program revenues.

- **Fund 407** - Sewer Bond Subordinate Debt Service records all debt service payments on the UOSA revenue bonds, VRA Loans, and Manassas Debt payments. All future issues or refinancing of debt arising from interjurisdictional capacity rights may be treated as subordinate obligations of the system as provided by the General Bond Resolution for Sewer Revenue Bonds. Funding is supported by a transfer from Fund 400.

- **Fund 408** - Sewer Bond Construction provides for major program construction projects, which are funded from the issuance of sewer revenue bonds and/or program revenues.

Fund 400
Sewer Revenue

Focus

All availability fees and sewer service charges associated with the Wastewater Management Program are credited to this fund as operating revenues. The total receipts from all revenue sources are used to finance the following: Operation and Maintenance (Fund 401); Construction Improvement Projects (Fund 402); Debt Service (Fund 403); and Subordinate Debt Service (Fund 407). Any remaining balance in Fund 400, Sewer Revenue is used for future year requirements and required reserves.

The Program's Availability Fee and Sewer Service Charge are based on staff analysis and consultant recommendations included in the Forecasted Financial Statement for July 1, 2007 through June 30, 2012.

Current Availability Fee Rates

Availability Charges are fees charged to new customers for initial access to the system. In FY 2009, Availability Fees will increase from $6,506 to $6,896 for single-family homes based on current projections of capital requirements. The Availability Fee rates for all types of units are adjusted based on continued increases in expenses associated with treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. The following table displays the resulting increase by category.

Category	FY 2008 Availability Fee	FY 2009 Availability Fee
Single Family	$6,506	$6,896
Townhouses and Apartments	$5,205	$5,517
Hotels/Motels	$1,627	$1,724
Nonresidential	$337/fixture unit	$357/fixture unit

Current Sewer Service Charge

Sewer Service Charges are revenues received from existing customers and are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The Sewer Service Charge rate will increase from $3.74 to $4.10 per 1,000 gallons of potable water consumption in FY 2009. This equates to an approximate increase of 9.75 percent increase in rates and will result in an anticipated increase in the annual cost to the typical household of $27.36. The increase in Sewer Service Charges is adjusted based on federally mandated requirements which will result in the renovation and rehabilitation of existing treatment facilities. New Chesapeake Bay water quality program requirements include reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County currently has the capability to meet a voluntary nitrogen removal standard of 8.0 milligrams per liter. A phased approach is recommended to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. Due to the significant level of requirements, it is anticipated that projects will be financed on an as-needed basis with shorter-term financing during FY 2008 and FY 2009.

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Fund 400
Sewer Revenue

Category	FY 2008 Sewer Service Charge	FY 2009 Sewer Service Charge
Per 1,000 gallons water consumed	$3.74	$4.10

The FY 2009 Sewer Service Charge will generate an additional $8.2 million in revenues over the estimated *FY 2008 Revised Budget Plan* amount and will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to effectively meet new, more stringent nitrogen discharge limitations from wastewater treatment plants. Other sources of revenue are projected to remain flat due to the moderation of new development and growth in the County as compared to previous years. The program will also utilize sewer fund balances to partially offset these higher costs. These FY 2009 rate increases are consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the Forecasted Financial Statement for July 1, 2007 through June 30, 2012.

Availability Fees and Sewer Service Charges from FY 2005 through FY 2012

Fiscal Year	Availability Fee	Sewer Service Charge Per 1,000 gallons water used
2005	$5,621	$3.20
2006	$5,874	$3.28
2007	$6,138	$3.50
2008	$6,506	$3.74
2009	$6,896	$4.10
2010	$7,310	$4.50
2011	$7,750	$4.94
2012	$8,215	$5.14

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- At the *FY 2007 Carryover Review*, the Board of Supervisors approved no changes to the expenditures for this fund. The FY 2008 transfer out was decreased $10,000,000 due to large carryover fund balances in Fund 401, Sewer Operations and Maintenance and Fund 403, Sewer Bond Parity Debt Service. Both of these funds ended FY 2007 with fund balances that are larger than required in FY 2008 which permitted the reduction in the transfers out.

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Fund 400
Sewer Revenue

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 400, Sewer Revenue**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$58,435,627**	**$55,601,336**	**$59,022,173**	**$64,091,786**
Revenue:				
Lateral Spur Fees	$16,800	$20,000	$20,000	$20,000
Sales of Service	7,870,836	7,000,000	7,000,000	7,500,000
Availability Charges	19,552,442	20,000,000	20,000,000	20,000,000
Connection Charges	49,518	75,000	75,000	75,000
Sewer Service Charges	87,837,591	92,326,794	92,326,794	100,500,000
Miscellaneous Revenue	130,008	150,000	150,000	150,000
Sale Surplus Property	41,372	30,000	30,000	30,000
Interest on Investments [1]	4,186,070	2,500,000	2,500,000	3,500,000
Total Revenue	$119,684,637	$122,101,794	$122,101,794	$131,775,000
Total Available	**$178,120,264**	**$177,703,130**	**$181,123,967**	**$195,866,786**
Transfers Out:				
Sewer Operation and Maintenance (401)	$73,662,390	$84,908,494	$79,908,494	$88,500,000
Sewer Construction Improvements (402)	11,861,000	13,550,000	13,550,000	23,500,000
Sewer Bond Parity Debt Service (403)	11,474,701	6,650,160	1,650,160	10,650,000
Sewer Bond Subordinate Debt Service (407)	22,100,000	21,923,527	21,923,527	23,051,559
Total Transfers Out	$119,098,091	$127,032,181	$117,032,181	$145,701,559
Total Disbursements	**$119,098,091**	**$127,032,181**	**$117,032,181**	**$145,701,559**
Ending Balance [2]	**$59,022,173**	**$50,670,949**	**$64,091,786**	**$50,165,227**
Management Reserves:				
Operating and Maintenance Reserve [3]	$19,504,866	$21,225,000	$21,225,000	$22,125,000
Virginia Resource Authority Reserve[4]	6,637,072	6,637,072	6,637,072	6,637,072
Total Reserves	$26,141,938	$27,862,072	$27,862,072	$28,762,072
Unreserved Balance	**$32,880,235**	**$22,808,877**	**$36,229,714**	**$21,403,155**

[1] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $20,096 has been reflected as an increase to FY 2007 revenues to reflect the actual interest on investments. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements, operation and maintenance expenses and capital improvements. These costs change annually and funding for sewer projects is carried forward each fiscal year; therefore, ending balances fluctuate, reflecting the carryover of these funds.

[3] The Operating and Maintenance Reserve was established to provide funding to offset expenses associated with sewer system emergencies occurring within Fund 401, Sewer Operation and Maintenance.

[4] The Virginia Resource Authority (VRA) Reserve was established in anticipation of debt service reserve requirements for VRA loans related to future treatment plant costs.

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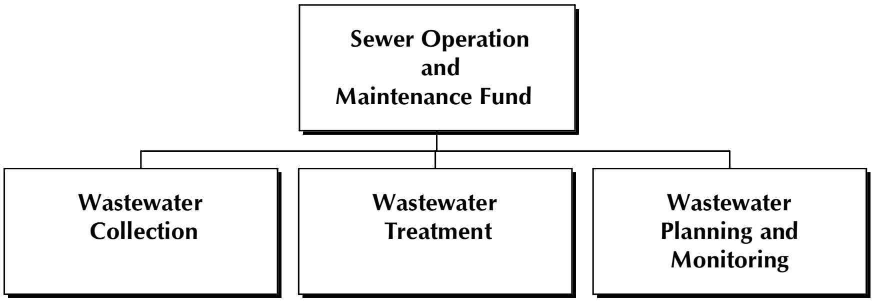
Fund 401
Sewer Operation and Maintenance



Mission

To safely collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost-effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

Focus

The Wastewater Management Program includes wastewater collection and conveyance, wastewater treatment, and planning and monitoring program areas. The primary functions are to strategically plan, efficiently operate and effectively maintain the wastewater system in the best interest of the County and its customers. Funding for sewer operations and maintenance are financed by a transfer from Fund 400, Sewer Revenue which is used to credit all system revenues collected, including availability fees and sewer service charges associated with the program.

This program operates and maintains nearly 3,330 miles of sewer, 65 pump stations and 54 flow-metering stations. Treatment of wastewater generated is provided primarily through five regional wastewater collection and treatment plants. The regional treatment approach takes advantage of economies of scale in wastewater treatment and ensures the economical and efficient operation and management of the program.

Photo of the Noman M. Cole Jr. Pollution Control Plant

One of the five regional plants is the County's owned and operated Noman M. Cole, Jr. Pollution Control Plant (NCPCP), which is currently permitted to treat 67 million gallons per day (mgd) of flow. Other regional facilities include the District of Columbia Water and Sewer Authority's Blue Plains Treatment Plant with 31 mgd capacity; Alexandria Sanitation Authority's Treatment Plant with 32.4 mgd capacity; Upper Occoquan Sewage Authority's Treatment Plant with 24.6 mgd capacity; and Arlington County's Treatment Plant with 3 mgd capacity. Fairfax County utilizes all of these facilities to accommodate a total capacity of 158 mgd.

The agency has identified a number of trends that influence the operation and maintenance of the sanitary sewer system. The major trends over the next two to five years include the following:

Fund 401
Sewer Operation and Maintenance

Chesapeake Bay Water Quality Program Requirements - The new Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter for nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet a current nitrogen removal level of 8.0 milligrams per liter. A phased approach has been recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements. The Sewer Service Charge rate will increase from $3.74 to $4.10 per 1,000 gallons of water consumption in FY 2009. This equates to an approximately 9.75 percent increase in rates and will result in an anticipated increase in the annual cost to the typical household of $27.36. The higher increase in Sewer Service Charges is a direct result of the Chesapeake Bay federally mandated requirements which will result in the renovation and rehabilitation of existing treatment facilities. Funding of $150 million was recommended through the sale of bonds and was anticipated to meet new state regulatory requirements in the Wastewater Management Program (WWM). However, in order to maximize flexibility, an alternate shorter-term financing option is being pursued in FY 2008 and FY 2009 once projects are ready to begin.

Capacity, Maintenance, Operation, and Management (CMOM) - The United States Environmental Protection Agency (USEPA) has been planning for several years to promulgate sanitary sewer overflow (SSO) regulations, which would require municipalities to develop and implement a CMOM program to eliminate any sewer overflows and backups from the wastewater collection systems. The proposed SSO rule and the CMOM program would significantly affect program costs.

Integration of Information Technology - The Geographic Information System (GIS), the Supervisory Control and Data Acquisition (SCADA) system and the Infrastructure Computerized Maintenance Management System (ICMMS) require integration for optimal use. Computing and information technology are an integral part of every aspect of the Wastewater Management Program operations. Today's high customer expectations and increasing reliance on consistent 24-hour services, lead to an increasing dependence on and expectation for stable and reliable integrated information technologies that infuse the business process. Presently, the GIS, the SCADA system, the ICMMS system are partially integrated. Future customer service needs will require a full enterprise integration of the critical information technology systems to reduce total cost of ownership, increase availability of critical business data in the right format, and improve the quality and delivery of services to sewer customers.

THINKING STRATEGICALLY

Strategic issues for the Wastewater Management Program include:

- o Providing superior wastewater services to achieve a pure and natural state of air and water;
- o Improving customer service, customer strategy and satisfaction by providing more comprehensive employee training;
- o Expanding the Health and Safety Program through the improvement of the Emergency Planning and Response areas to ensure a safe work environment;
- o Evaluating the program's financial management strategies to ensure proper cash management and debt capacity; and
- o Utilizing automated technologies to enhance the existing computer systems to increase infrastructure rehabilitation projects in the most effective manner.

Capital Improvements - Reinvestment in the sewer system infrastructure ensures optimum operation of all wastewater facilities. This initiative, closely related to CMOM endeavors, emphasizes capital improvements to wastewater collection and treatment facilities to meet requirements of the future sanitary sewer overflow regulations by the USEPA. The program continues to take a proactive stance toward infrastructure rehabilitation; however, CMOM regulations could greatly affect operations.

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Fund 401
Sewer Operation and Maintenance

Asset Management Program - As a result of evaluating the program's financial management strategies, an Asset Management Program was developed. The first phase aligned the program's capital asset policies and procedures with the County's fixed asset policies and developed a process in which to evaluate the program's infrastructure. The second phase developed criteria to identify the program's critical assets. After the criteria was tested and accepted it was applied to all program assets. Phase three will be the condition assessment of all assets beginning with the most critical assets.

The Wastewater Management Program is funded by revenues generated by the customers of the sanitary sewer system and recorded in Fund 400, Sewer Revenue. Sewer service charges support system operation and maintenance costs, debt service payments, and capital projects that is attributable to supporting and improving wastewater treatment services for existing customers. Availability fees support a proportional share of system costs and capital projects attributable to growth of the system required to support new customers. Existing customers are defined as those who have paid an availability fee for access to the system and receive wastewater treatment services. New customers are those who have not paid the availability fee. Upon payment of the availability fee and connection to the system, a new customer becomes an existing customer. The County allocates expenses, interest income, bond proceeds, debt service payments, capital improvement project costs and funding, and operating transfers between existing and new users of the system. In accordance with the County's "Growth Pays for Growth Policy", both existing and new customers must pay for their share of the system's total annual revenue requirements.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Practicing Environmental Stewardship	Recent Success	FY 2009 Initiative
Continue to be a leader in protecting the Chesapeake Bay. Received the National Association of Clean Water Agencies (NACWA) Platinum Award for 100 percent compliance with its NPDES discharge permit limits on a Calendar Year basis. Only 256 of the 16,000 wastewater treatment plants in the United States have received this award.	☑	☑
Received a Business for the Bay Environmental Excellence Award for the nutrient removal program at the Noman M. Cole, Jr. Pollution Control Plant.	☑	
Accepted by the Commonwealth of Virginia, Department of Environmental Quality (DEQ) as an Exemplary Environmental Enterprise (E3) participant into the Virginia environmental excellence program. The agency plans to seek an Extraordinary Environmental Enterprise (E4) rating in the future.	☑	☑
Conducted exemplary work in analytical monitoring for the protection of the environment and the Chesapeake Bay, resulting in the receipt of the Laboratory Analyst Excellence Award from Virginia Water Environment Association/Virginia Wastewater Association (VWEA/VWWA).	☑	
Continue to reduce nutrients discharged to the Chesapeake Bay by using the new Biological Nutrient Removal (BNR) facilities which reduces total nitrogen discharge concentration from 8 milligrams per liter to 3 milligrams per liter.	☑	☑
Continue to maintain the sewer collection and conveyance system in accordance with the "best business practices" operating condition by rehabilitating, repairing and replacing failing pumps, sewer lines and force mains.	☑	☑

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Fund 401
Sewer Operation and Maintenance

Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**
Achieved 100 percent compliance with the newly established regulatory requirements under Title V of the Clean Air Act.	☑	
Continue to fully treated wastewater to a level better than all state requirements.	☑	☑
Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Continue the "Adopt a School" program and "Sewer Science Program" to educate and inform students and the community about the role wastewater treatment plays in protecting the environment.	☑	☑
Continue to participate in the Lorton Citizens' Alliance Team (LCAT) which consists of members from the community, Wastewater Program and the Solid Waste Management Program to address the community's environmental concerns.	☑	☑
Continue to participate in neighborhood sponsored activities such as Adopt-A-Highway Clean-Up and Pohick Creek Clean-Up.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to implement the Capital Asset Management Program to identify major rehabilitation and replacement projects over the next five to ten years under the Capital Improvement Program.	☑	☑
Continue to operate the program in a manner that ensures it remains one of the lowest cost pollution control service providers in the region.	☑	☑
Continue to maintain Standard and Poor's, as well as Fitch's, bond rating of Triple A, the best financial rating a utility can receive.	☑	☑
Continue to seek and receive a Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the Wastewater Management Program's Comprehensive Annual Financial Report.	☑	☑

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Fund 401
Sewer Operation and Maintenance

Budget and Staff Resources

Agency Summary				
Category	**FY 2007 Actual**	**FY 2008 Adopted Budget Plan**	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
Authorized Positions/Staff Years				
Regular	326/ 325.5	326/ 325.5	321/ 320.5	321/ 320.5
Expenditures:				
Personnel Services	$20,646,288	$26,761,386	$26,761,386	$27,762,177
Operating Expenses	53,061,948	57,927,447	58,565,338	60,448,524
Capital Equipment	528,675	450,500	1,019,148	487,918
Subtotal	**$74,236,911**	**$85,139,333**	**$86,345,872**	**$88,698,619**
Less:				
Recovered Costs	($624,334)	($628,409)	($628,409)	($643,595)
Total Expenditures	**$73,612,577**	**$84,510,924**	**$85,717,463**	**$88,055,024**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$1,000,791**
  An increase of $1,000,791 in Personnel Services associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Operating Expenses** **$2,521,077**
  An increase of $2,521,077 in Operating Expenses is due primarily to increased costs for interjurisdictional charges based on operations and maintenance charges from Blue Plains, Alexandria Sanitation Authority, the Upper Occoquan Sewage Authority (UOSA), and Arlington County. These cost increases are primarily due to increases in power, fuel and chemicals caused by energy related cost increases.

- **Recovered Costs** **($15,186)**
  An increase of $15,186 in Recovered Costs is primarily due to the FY 2009 projected salaries of recoverable positions.

- **Capital Equipment** **$487,918**
  Funding of $487,918 is included for Capital Equipment requirements associated with replacement equipment that has outlived its useful life and is not cost effective to repair. The equipment includes $68,000 for office support equipment, $20,000 for welding equipment, $26,000 for one auto sampler for laboratory analysis required by the USEPA, and $91,268 for lab equipment. In addition, funding provides for replacement vehicles including $120,000 for one ash dump truck to haul incinerated ash, $98,650 for four pickup trucks for maintenance projects, $34,000 for one pickup truck to inspect sewer lines required by the USEPA Capacity, Management, Operation and Maintenance (CMOM) program, and $30,000 for one forklift. All of these vehicles require replacement based on established age, mileage criteria and excessive repairs.

- **Carryover Adjustments** **($1,206,539)**
  A decrease of $1,206,539 due to the carryover of one-time expenses as part of the *FY 2007 Carryover Review,* including $637,891 in Operating Expenses and $568,648 in Capital Equipment.

Fund 401
Sewer Operation and Maintenance

Changes to FY 2008 Adopted Budget Plan

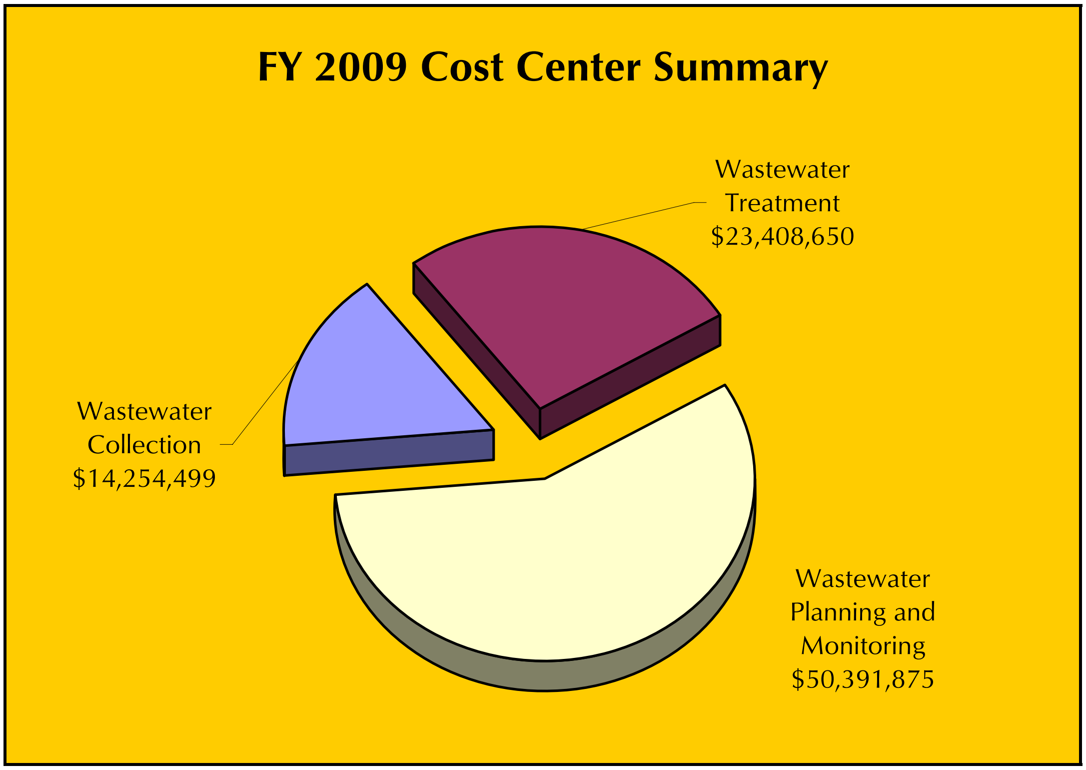
The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$1,206,539**
  At the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $1,206,539 for encumbered carryover, including $637,891 in Operating Expenses and $568,648 in Capital Equipment.

- **Position Redirections** **$0**
  During FY 2008, the County Executive approved the redirection of 5/5.0 SYE positions from Wastewater Management to establish 1/1.0 SYE Engineer III position in the Construction Management Division to oversee the implementation of Wastewater and Solid Waste projects; 1/1.0 SYE Engineer IV position for the Building and Design Branch to aid with project management responsibilities for new projects occurring throughout the County; 1/1.0 SYE Engineer II position for Solid Waste; and 2/2.0 SYE positions to establish a Professional Engineering Development Program in Land Development Services for recent college graduates and to provide advancement opportunities for the employees.

Cost Centers

The three cost centers within Fund 401, Sewer Operation and Maintenance, are Wastewater Collection, Wastewater Treatment and Wastewater Planning and Monitoring. These cost centers work together to fulfill the mission of the sanitary sewer system and carry out the designated initiatives for the fiscal year.



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Fund 401
Sewer Operation and Maintenance

Wastewater Collection

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	142/ 142	142/ 142	141/ 141	141/ 141
Total Expenditures	**$11,423,461**	**$14,140,911**	**$14,745,993**	**$14,254,499**

Position Summary

Collection Program

1 Director
1 Management Analyst III
1 Network/Telecomm Analyst I
1 Network/Telecomm Analyst II
1 Safety Analyst
1 Warehouse Supervisor
1 Warehouse Specialist
1 Admin. Assistant IV
5 Admin. Assistants III
4 Admin. Assistants II
1 Storekeeper
1 Warehouse Worker-Driver-Helper

Gravity Sewers

1 Public Works Env. Services Manager
1 Maintenance Superintendent
2 Senior Maintenance Supervisors
6 Engineering Technicians III
7 Engineering Technicians II
1 Map Drafter
12 Engineering Technicians I
3 Heavy Equipment Operators
16 Maintenance Crew Chiefs
3 Motor Equipment Operators
2 Truck Drivers
14 Senior Maintenance Workers
19 Maintenance Workers
1 Engineer III

Pumping Stations

1 Public Works Env. Services Manager
1 Engineer III
1 Industrial Electrician Supervisor
1 Instrumentation Supervisor
1 Plant Maintenance Supervisor
1 Industrial Electrician III
4 Instrumentation Technicians III
2 Industrial Electricians II
6 Plant Mechanics III
3 Instrumentation Technicians II
1 Welder II
10 Plant Mechanics II
1 Instrumentation Technician I
1 Maintenance Trade Helper II

TOTAL POSITIONS
141 Positions / 141.0 Staff Years

Goal

To operate, maintain, and repair the County's wastewater collection system in a manner that protects Fairfax County citizens and the environment.

Wastewater Treatment

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	141/ 141	141/ 141	135/ 135	135/ 135
Total Expenditures	**$16,859,074**	**$23,331,024**	**$23,534,323**	**$23,408,650**

Documents Menu

Fund 401
Sewer Operation and Maintenance

Position Summary

Noman M. Cole, Jr., Pollution Control Plant

1 Director
1 Info. Tech. Prog. Manager I
1 Database Administrator I
1 Engineer IV
2 Storekeepers
1 Safety Analyst
2 Network/Telecom Analysts II
1 Engineering Technician III
1 Warehouse Supervisor
1 Heavy Equipment Supervisor
3 Info. Technology Technicians II
1 Administrative Assistant IV
1 Warehouse Specialist
2 Heavy Equipment Operators
3 Administrative Assistants III
1 Warehouse Worker-Driver

Operations

1 Wastewater Plant Oper. Mgr.
2 Engineers III
1 Public Works Env. Svcs. Spec.
1 Plant Operations Superintendent
6 Plant Operations Supervisors
8 Senior Plant Operators
12 Lead Plant Operators
31 Plant Operators

Maintenance

1 Public Works Env. Svcs. Mgr.
1 Plant Maintenance Superintendent
1 Industrial Electrician Supervisor
1 Instrumentation Supervisor
1 Plant Maintenance Supervisor
1 Chief Building Maintenance
2 Industrial Electricians III
3 Instrumentation Technicians III
1 Senior Maintenance Supervisor
4 Industrial Electricians II
7 Plant Mechanics III
5 Instrumentation Technicians II
2 Welders II
8 Plant Mechanics II
2 Painters I
1 Painter II
2 Industrial Electricians I
1 Maintenance Trade Helper II
1 Senior Maintenance Worker
2 Maintenance Workers
2 Custodians II
1 Heating/Elect. Maint. Worker

TOTAL POSITIONS
135 Positions / 135.0 Staff Years

Goal

To ensure efficient and effective operation and maintenance of the County's wastewater treatment facilities within the laws and standards established by the Congress of the United States in Public Law 92-500 which designates regulatory powers to the USEPA and the Virginia Department of Environmental Quality.

Wastewater Planning and Monitoring

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	43/ 42.5	43/ 42.5	45/ 44.5	45/ 44.5
Total Expenditures	**$45,330,042**	**$47,038,989**	**$47,437,147**	**$50,391,875**

Position Summary

Financial Management and Planning

1 Director
1 Management Analyst IV
1 Fiscal Administrator
2 Management Analysts III
1 Programmer Analyst III
1 Accountant II
1 Engineering Technician III
1 Administrative Assistant IV
1 Administrative Assistant III, PT
1 Administrative Assistant II
1 Management Analyst I
2 Engineering Technicians II

Engineering Planning and Analysis

1 Engineer V
1 Engineer IV
1 Geog. Info. Spatial Analyst II
2 Geog. Info. System Techs.
2 Engineering Technicians III
4 Engineers III

Environmental Monitoring

1 Environmental Services Director
2 Asst. Environmental Services Directors
3 Environmental Health Specialists II
2 Environmental Technologists III
3 Environmental Technologists II
7 Environmental Technologists I
1 Management Analyst II
1 Administrative Assistant II

TOTAL POSITIONS
45 Positions / 44.5 Staff Years

PT Denotes Part-Time Position

Goal

To manage sewer revenue collection; to monitor and report County sewage flows treated at non-County facilities; to plan for growth and development in the County's public sewer system; and to environmentally monitor County treatment facilities, other publicly and privately-owned treatment facilities in the program and nearby embayments.

Key Performance Measures

Objectives

- To comply with Title V air permit and state water quality permit requirements 100 percent of the time in order to contribute to a pure and natural state of air and water in Fairfax County.

- To maintain sewer infrastructure effectively in order to experience no more than 25 sewer back-ups, which is less than the current 5-year rolling annual average of 34.

- To ensure efficient wastewater collection and treatment services by providing service to customers at rates that are the lowest in the area.

- To provide excellent financial and asset management by ensuring a debt coverage ratio of 1.20 or greater.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Total average daily wastewater flow treated (million gallons)	104.2	102.4	110.5 / 107.2	110.0	112.0
Emergency repair work orders processed (1)	2,465	99	2,100 / 197	200	200
Service trouble calls received	1,222	1,404	1,500 / 1,236	1,500	1,500
Operating Reserve maintained (millions)	$18.7	$18.8	$19.5 / $19.0	$19.3	$19.6
Efficiency:					
Percent of treatment capacity available for growth	35%	36%	33% / 33%	33%	35%
Emergency repairs, as a percent of total work orders	9.7%	0.5%	0.5% / 0.8%	1.0%	1.0%
Sewer Service Billing Rate, $/1,000 gallons	$3.20	$3.28	$3.50 / $3.50	$3.74	$4.10
Service Quality:					
Sanitary sewer overflows (SSOs) per year (FY 2007, 5-yr. avg. = 35)	17	13	20 / 14	20	20
Percent of customers responded to within 24 hours	100%	100%	100% / 100%	100%	100%
Percentage of sewage back-ups responded to within 2 hours	100%	100%	100% / 100%	100%	100%
Odor complaints per year (FY 2007, 5-yr. avg. = 45)	33	21	40 / 16	40	40
Percent Capital Improvement Program funded	100%	100%	100% / 100%	100%	100%

Fund 401
Sewer Operation and Maintenance

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Outcome:					
Compliance with Title V air permit and State water quality permit	100%	100%	100% / 100%	100%	100%
Blockages causing sewer back-ups per year (FY 2007, 5-yr. avg. = 34)	13	7	25 / 12	25	25
Average household sewer bill compared to other providers in the area	Lowest	Lowest	Lowest / Lowest	Lowest	Lowest
Debt Coverage Ratio: (Revenue - Operating Cost/Debt)	1.90	1.90	1.30 / 1.70	1.30	1.20

(1) The agency redefined the definition of emergency repairs to include only true emergency work and no longer includes unscheduled work orders in this performance measurement.

Performance Measurement Results

In FY 2007, there were 355,208 (households and businesses) connections to the sanitary sewer system, an increase of 7,407 connections over FY 2006. Approximately 87 percent of Fairfax County households are connected to the sewer system. Approximately 875,000 of the County's estimated 1,050,000 residents are served by public sewer. Odor complaints, particularly around the Noman M. Cole, Jr., Pollution Control Plant, have been reduced significantly with the addition of new odor containment and treatment facilities. These odor control facilities include tank covers for gravity thickeners and packed tower scrubbers on sludge storage tanks, nine carbon absorption odor control scrubbers at various locations on the plant, tank covers for the primary settling tanks and packed tower scrubbers to treat the odorous air from the tanks, and afterburners for the incineration exhaust.

Wastewater flows increased slightly due to rainfall induced infiltration. Sanitary sewer overflows remained constant from FY 2006 mainly due to the increased efforts by the Wastewater Collection including staff monitoring trouble areas, replacing sewer line sags and realigning sewer lines, and utilizing temporary pumps in place to divert flow during severe storm events. Similarly, the number of sanitary sewage blockages is still low and based on the agency's efforts to monitor the sewer program and keep the sewer system clean of grease and debris.

When comparing average annual sewer service billings for the regional jurisdictions, Fairfax County has the lowest average annual sewer service billings at $284. Other regional jurisdictions range from $280 to $500 (as of October 1, 2007). The average sewer service billings for the other regional jurisdictions have been developed by applying each jurisdiction's sewer service rate to appropriate Single Family Residence Equivalents (SFRE) water usage determined from an analysis of Fairfax Water's historical average water usage records for SFREs. Based on the latest rate comparison, Fairfax County had the lowest annual sewer service charge. The program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment, and maintaining sufficient financial resources to fully fund the program's initiatives.

Fund 401
Sewer Operation and Maintenance

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 401, Sewer Operation and Maintenance**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$6,355,508**	**$85,892**	**$6,405,321**	**$596,352**
Transfer In:				
Sewer Revenue (400)	$73,662,390	$84,908,494	$79,908,494	$88,500,000
Total Transfer In	$73,662,390	$84,908,494	$79,908,494	$88,500,000
Total Available	**$80,017,898**	**$84,994,386**	**$86,313,815**	**$89,096,352**
Expenditures:				
Personnel Services	$20,646,288	$26,761,386	$26,761,386	$27,762,177
Operating Expenses	53,061,948	57,927,447	58,565,338	60,448,524
Recovered Costs	(624,334)	(628,409)	(628,409)	(643,595)
Capital Equipment	528,675	450,500	1,019,148	487,918
Total Expenditures	$73,612,577	$84,510,924	$85,717,463	$88,055,024
Total Disbursements	**$73,612,577**	**$84,510,924**	**$85,717,463**	**$88,055,024**
Ending Balance[1]	**$6,405,321**	**$483,462**	**$596,352**	**$1,041,328**
PC Replacement Reserve[2]	$85,892	$98,000	$98,000	$98,000
Unreserved Balance	**$6,319,429**	**$385,462**	**$498,352**	**$943,328**

[1] The Wastewater Management Program maintains fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding for sewer operations and maintenance is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[2] The PC Replacement Reserve was established for the timely replacement of computer equipment.

Fund 402
Sewer Construction Improvements

Focus

Photo of the Noman M. Cole Jr. Pollution Control Plant

Fund 402, Sewer Construction Improvements, provides for wastewater management construction projects through a transfer of funds from Fund 400, Sewer Revenue. All projects in Fund 402 are fully supported by sewer system revenues and are included in the Summary of Capital Projects.

In FY 2009, an amount of $23,500,000 is included in Fund 402, Sewer Construction Improvements. Funding will provide for the installation of 12,000 linear feet of sanitary sewer lines in the River Oaks Road area; replacement of power generators at several pumping stations; the upgrade and replacement of aging pumping stations equipment throughout the County; the replacement of the Dogue Creek Force Main; the installation, repair, replacement and renovation of 20 miles of sewer lines using predominantly "no dig" technologies; and the replacement of equipment and facilities at the Noman G. Cole Pollution Control Plant.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $27,039,058 due to the carryover of unexpended project balances.

A Fund Statement, a Summary of Capital Projects and Project Detail Tables for each project funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

Documents Menu

Fund 402
Sewer Construction Improvements

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 402, Sewer Construction Improvements**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$40,053,464**	**$0**	**$27,039,058**	**$0**
Transfer In:				
Sewer Revenue (400)	$11,861,000	$13,550,000	$13,550,000	$23,500,000
Total Transfer In	$11,861,000	$13,550,000	$13,550,000	$23,500,000
Total Available	**$51,914,464**	**$13,550,000**	**$40,589,058**	**$23,500,000**
Total Expenditures	$24,875,406	$13,550,000	$40,589,058	$23,500,000
Total Disbursements	**$24,875,406**	**$13,550,000**	**$40,589,058**	**$23,500,000**
Ending Balance[1]	**$27,039,058**	**$0**	**$0**	**$0**

[1] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 402
Sewer Construction Improvements

FY 2009 Summary of Capital Projects

Fund: 402 Sewer Construction Improvements

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
G00901	DC Treatment Center - Blue Plains	$91,105,605	$6,248,602.65	$4,321,012.74	$0
G00903	Arlington Wastewater Treatment	23,487,392	2,396,932.00	7,010,494.00	0
I00351	Pump Station Renovations		3,683,840.44	3,806,770.59	3,000,000
I00904	ASA Wastewater Treatment Plant	238,751,218	0.00	467,057.70	0
L00117	Dogue Creek Rehab/Replacement		88,369.14	1,754,556.16	4,000,000
N00321	Lower Potomac Exp. 54 MGD	95,949,000	25,000.00	628,589.12	0
T00124	Rocky Run Pump Station	4,335,926	0.00	303,413.98	0
X00445	Integrated Sewer Metering		4,830.58	125,767.28	0
X00823	Extension Projects FY 1993	4,009,003	0.00	147,449.28	0
X00826	Extension Project FY 1996	27,938,799	2,943,253.43	6,948,640.23	5,000,000
X00900	Replacement Transmission		481.17	261,224.02	0
X00905	Replacement & Transmission		5,814,989.13	10,033,586.28	7,500,000
X00906	Sewer Line Enlargement		85,768.74	251,619.72	0
X00908	Sewer Line Replacement - 5 Inch		3,494.71	133,425.33	0
X00910	Replacement and Renewal		3,544,445.87	3,617,250.23	4,000,000
X00930	Sewer Relocation - VADOT		33,954.32	144,723.11	0
X00940	Developer Projects County Costs		192.47	396,470.88	0
X00998	Sewer Contingency Project		0.00	185,686.27	0
X00999	Sewer Revolving Fund		1,251.05	51,320.95	0
Total		**$485,576,943**	**$24,875,405.70**	**$40,589,057.87**	**$23,500,000**

Fund 402
Sewer Construction Improvements

I00351	**Pump Station Renovations**
Countywide	Countywide

Description and Justification: This project provides for the renovation of pumping stations within the Wastewater Management Program. FY 2009 funding in the amount of $3,000,000 is for repair, renovation, and replacement of various pumping station equipment and upgrade of back-up generators at pumping stations throughout the county. This funding will ensure proper operations in the wastewater conveyance during power outages.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$36,614	$0	($974)	$0	$0
Design and Engineering		3,716,598	327,594	(428,515)	0	0
Construction		12,729,840	3,267,575	4,337,347	3,000,000	0
Other		491,926	88,671	(101,088)	0	0
Total	Continuing	$16,974,979	$3,683,840	$3,806,771	**$3,000,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
$0	$0	$0	$3,000,000	$3,000,000

Fund 402
Sewer Construction Improvements

L00117	**Dogue Creek Rehab/Replacement**
Lower Potomac Sewer Shed	Mt. Vernon

Description and Justification: This project provides for the replacement of the Dogue Creek Force Main. The Dogue Creek Force Main is approximately 4,350 linear feet of 36-inch trunk line. FY 2009 funding in the amount of $4,000,000 will allow for the replacement of back-up power generators and fund repair, renovation and replacement of pumping station equipment.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		265,183	5,079	(5,079)	0	0
Construction		1,381,199	83,290	1,759,636	4,000,000	2,000,000
Other		18,471	0	0	0	0
Total	Continuing	$1,664,853	$88,369	$1,754,556	**$4,000,000**	$2,000,000

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
$0	$0	$0	$4,000,000	$4,000,000

Fund 402
Sewer Construction Improvements

X00826	Extension Projects
Countywide	Countywide

Description and Justification: This project provides for the completion of sewer extension and improvement projects in those areas of the County with chronic septic systems failures. FY 2009 funding of $5,000,000 provides for the installation of approximately 12,000 linear feet of eight-inch sanitary sewer line. This funding will address septic failures for eighty-seven dwellings on River Oaks Road as recommended by the Health Department.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$1,020,458	$1,188,147	$137,413	($305,102)	$0	$0
Design and Engineering	4,105,586	4,096,401	714,447	(705,262)	0	0
Construction	22,241,113	7,125,148	2,039,169	8,076,797	5,000,000	0
Other	571,641	637,209	52,225	(117,792)	0	0
Total	$27,938,799	$13,046,905	$2,943,253	$6,948,640	**$5,000,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
$0	$0	$0	$5,000,000	$5,000,000

Fund 402
Sewer Construction Improvements

X00905	**Replacement and Transmission**
Countywide	Countywide

Description and Justification: This project provides for the systematic rehabilitation of the County's more than 3,330 miles of sanitary sewer lines. FY 2009 funding of $7,500,000 includes recurring repair, replacement and renovation of 20 miles of sewer lines using predominantly "no dig" technologies.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$138,989	$0	$20,377	$0	$0
Design and Engineering		2,178,225	219,361	(84,882)	0	0
Construction		79,228,949	5,546,402	10,148,192	7,500,000	0
Other		403,516	49,226	(50,101)	0	0
Total	Continuing	$81,949,680	$5,814,989	$10,033,586	**$7,500,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
$0	$0	$0	$7,500,000	$7,500,000

Fund 402
Sewer Construction Improvements

X00910	**NCPCP Replacement and Renewal**
9399 Richmond Highway	Mt. Vernon

Description and Justification: This project provides for the replacement of equipment and facilities at the Noman M. Cole Jr. Pollution Control Plant to maintain efficient operations and meet permit requirements. FY 2009 funding in the amount of $4,000,000 supports the carbon replacement for the plant's filter systems, methanol additional facilities for nitrogen removal, surge suppression of voltage spikes, incinerator rehabilitation, rehabilitation of tertiary clarifiers and grit building rehabilitation, replacement of backup generators, completion of the sludge dewatering facility replacement and provide for a stormwater management plan to control the plant's stormwater runoff.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		3,590,354	1,010,397	(2,189,968)	0	0
Construction		14,161,651	1,870,707	6,167,867	4,000,000	0
Other		661,953	663,341	(360,649)	0	0
Total	Continuing	$18,413,958	$3,544,446	$3,617,250	**$4,000,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
$0	$0	$0	$4,000,000	$4,000,000

Fund 403
Sewer Bond Parity Debt Service

Focus

Fund 403, Sewer Bond Parity Debt Service, records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution. Bond proceeds are used to fund capital improvement requirements in the Wastewater Management Program including upgrades to the treatment facilities serving the County, and construction of nutrient removal facilities for the removal of nitrogen as required by the State Water Control Board. The removal of nitrogen will improve the quality of the effluent produced at all of the treatment plants.

An amount of $10,649,456 is required for this fund in FY 2009 including $2,645,000 in principal payments and $3,999,456 in interest payments associated with outstanding 2004 Sewer Revenue Refunding Bonds, $4,000,000 in future estimated interest associated with short term borrowing, and $5,000 in fiscal agent fees. Fiscal agent fees are included for the management of all sewer bond accounts. All debt service payments are supported by Sewer System Revenues.

	Principal	Interest	Fees	Total
Sewer Revenue Bonds:				
2004	$2,645,000	$3,999,456		$6,644,456
Future Short Term Debt		$4,000,000		$4,000,000
Fiscal Agent Fees			$5,000	$5,000
Total	**$2,645,000**	**$7,999,456**	**$5,000**	**$10,649,456**

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no revisions to this fund since the approval of the FY 2008 Adopted Budget Plan.

Documents Menu

Fund 403

Sewer Bond Parity Debt Service

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 403, Sewer Bond Parity Debt Service**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$1,103,444**	**$1,103,444**	**$6,019,500**	**$1,019,500**
Transfer In:				
Sewer Revenue (400)[1]	$11,474,701	$6,650,160	$1,650,160	$10,650,000
Total Transfer In	$11,474,701	$6,650,160	$1,650,160	$10,650,000
Total Available	**$12,578,145**	**$7,753,604**	**$7,669,660**	**$11,669,500**
Expenditures:				
Principal Payment[2]	$2,425,000	$2,560,000	$2,560,000	$2,645,000
Interest Payments[2]	4,122,016	4,077,531	4,077,531	7,999,456
Fiscal Agent Fees	4,000	5,000	5,000	5,000
Total Expenditures	$6,551,016	$6,642,531	$6,642,531	$10,649,456
Non Appropriated:				
Amortization Expense[3]	$7,629	$7,629	$7,629	$7,629
Total Disbursements	**$6,558,645**	**$6,650,160**	**$6,650,160**	**$10,657,085**
Ending Balance[4]	**$6,019,500**	**$1,103,444**	**$1,019,500**	**$1,012,415**

[1] This fund is supported by a transfer in from Fund 400, Sewer Revenue.

[2] The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[3] In order to capitalize the bond costs, this category is designated as an annual non-appropriated amortization expense. An amount of $7,629 is included for the 2004 bond series which began in FY 2006.

[4] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. Fund Balances fluctuate from year to year based on actual debt requirements and are used to cover amortization of issuance costs.

Fund 406
Sewer Bond Debt Reserve

Focus

Fund 406, Sewer Bond Debt Reserve, fulfills the County's requirement to maintain a Reserve Fund for the 2004 Sewer Revenue Refunding Bonds. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds.

No funding is required for Fund 406, Sewer Bond Debt Reserve in FY 2009. The recommended reserve to satisfy the existing requirement for the 2004 Sewer Revenue Refunding Bonds is $6,900,348. The current balance of $16,606,348 is a sufficient level to satisfy the legal reserve requirements of $6,900,348 for the 2004 Sewer Revenue Refunding bonds and a planning factor of $9,706,000 for future debt requirements.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no revisions to this fund since the approval of the FY 2008 Adopted Budget Plan.

Fund 406
Sewer Bond Debt Reserve

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 406, Sewer Bond Debt Reserve**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$6,900,348**	**$16,606,348**	**$6,900,348**	**$16,606,348**
Revenue:				
Bond Proceeds	$0	$0	$9,706,000	$0
Total Revenue	$0	$0	$9,706,000	$0
Total Available	**$6,900,348**	**$16,606,348**	**$16,606,348**	**$16,606,348**
Total Expenditures	$0	$0	$0	$0
Total Disbursements	**$0**	**$0**	**$0**	**$0**
Ending Balance[1]	**$6,900,348**	**$16,606,348**	**$16,606,348**	**$16,606,348**

[1] The fund balance provides a sufficient level to satisfy the legal reserve requirements of $6,900,348 for the 2004 Sewer Revenue Refunding bonds and a planning factor of $9,706,000 for future debt requirements. This reserve provides for one year of principal and interest as required by the Sewer System's General Bond Resolution.

Fund 407
Sewer Bond Subordinate Debt Service

Focus

Fund 407, Sewer Bond Subordinate Debt Service, provides debt service funding for the Upper Occoquan Sewage Authority (UOSA) Bond Series, the Virginia Resources Authority (VRA) loans and the Manassas Park debt payment. The UOSA Bond Series is based on the County's portion of the plant expansion from 27.0 million gallons per day (mgd) to 54 mgd. Two low-interest VRA loans from the State Revolving Fund Program were used to fund the County's share of construction costs for the Alexandria Sanitation Authority treatment plant upgrade for ammonia removal as required by the State Water Control Board.

All debt service payments are supported by Sewer System Revenues through a transfer from Fund 400, Sewer Revenue. Pursuant to the Sewer Bond resolution and respective agreements, these debt obligations are subordinate to the County's Sewer Revenue Bonds and therefore, the payments are made from this fund.

Funding in the amount of $23,051,559 will provide for the FY 2009 principal and interest requirements, including an amount of $36,203 for the Manassas Park debt payment, $16,378,284 for the UOSA plant requirements, and $6,637,072 for the VRA debt requirements.

The following table identifies the payments required in FY 2009.

	Principal	Interest	Total
MANASSAS PARK DEBT PAYMENT:	**$32,835**	**$3,368**	**$36,203**
UOSA PLANT EXPANSION:			
1995A	$0	$1,568,697	$1,568,697
1995B	1,129,331	115,854	1,245,185
2003	1,878,842	1,614,917	3,493,759
2004	2,154,757	1,364,513	3,519,270
2005	0	2,660,060	2,660,060
2007A	0	2,621,743	2,621,743
2007B	0	1,269,570	1,269,570
Subtotal – UOSA	**$5,162,930**	**$11,215,354**	**$16,378,284**
VRA DEBT PAYMENTS:			
FY 2001 VRA Loan	$1,787,756	$1,211,528	$2,999,284
FY 2002 VRA Loan	2,182,713	1,455,075	3,637,788
Subtotal – VRA	**$3,970,469**	**$2,666,603**	**$6,637,072**
Total	**$9,166,234**	**$13,885,325**	**$23,051,559**

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no revisions to this fund since approval of the FY 2008 Adopted Budget Plan.

Fund 407
Sewer Bond Subordinate Debt Service

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 407, Sewer Bond Subordinate Debt Service**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$742,909**	**$920,157**	**$1,157,425**	**$1,157,425**
Transfer In:				
Sewer Revenue (400)	$22,100,000	$21,923,527	$21,923,527	$23,051,559
Total Transfer In	$22,100,000	$21,923,527	$21,923,527	$23,051,559
Total Available	**$22,842,909**	**$22,843,684**	**$23,080,952**	**$24,208,984**
Expenditures:				
Principal Payment[1]	$8,433,629	$8,811,973	$8,811,973	$9,166,234
Interest Payment[1]	13,251,855	13,111,554	13,111,554	13,885,325
Fiscal Agent Fees	0	0	0	0
Total Expenditures	$21,685,484	$21,923,527	$21,923,527	$23,051,559
Total Disbursements	**$21,685,484**	**$21,923,527**	**$21,923,527**	**$23,051,559**
Ending Balance[2]	**$1,157,425**	**$920,157**	**$1,157,425**	**$1,157,425**

[1] The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[2] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. These costs change annually and therefore, fund balances fluctuate from year to year based on actual debt service requirements.

Fund 408
Sewer Bond Construction

Focus

Fund 408, Sewer Bond Construction, provides for major sewer system construction projects including upgrades and expansions of sewer treatment plants utilized by Fairfax County residents that are funded from the sale of sewer revenue bonds, other shorter-term financing, and/or sewer system revenues. Funding has been provided in recent years in Fund 408, Sewer Bond Construction to begin to meet new state regulatory requirements for nitrogen removal and plant upgrades at the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA), the Arlington County Treatment Plant, the Loudon County Sanitation Authority (LCSA) treatment plant; and the Noman M. Cole Jr. Pollution Control Plant.

The new Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter for nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet voluntary nitrogen removal standard of 8.0 milligrams per liter. A phased approach is recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements.

A Sewer Revenue Bond sale in the amount of $150 million was planned to support the Chesapeake Bay water quality program requirements for the operations of the Wastewater Management Program. This included bond proceeds of $140,294,000 in this fund and $9,706,000 reserved in Fund 406, Sewer Bond Debt Reserve for legal requirements. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds. Instead, shorter-term financing options will be pursued in FY 2008 and FY 2009 once projects are ready to begin in order to maximize flexibility. The necessary adjustments will be made to Fund 408, Sewer Bond Construction at an upcoming quarterly review when more definitive project schedules and financing options have been determined. In addition, interest is earned on the fund balance in this fund, and an amount of $1,000,000 is anticipated in interest earnings in FY 2009.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $67,935,338 due to the carryover of unexpended project balances.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

Fund 408
Sewer Bond Construction

FUND STATEMENT

Fund Type G40, Enterprise Funds **Fund 408, Sewer Bond Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$18,972,199**	**$85,857,719**	**$15,326,144**	**$88,434,806**
Revenue:				
Revenue from the Commonwealth	$351,247	$0	$0	$0
Sale of Bonds[1]	0	0	140,294,000	0
Interest on Investments [2]	1,639,891	750,000	750,000	1,000,000
Total Revenue	$1,991,138	$750,000	$141,044,000	$1,000,000
Transfer In:				
Sewer Revenue (400)	$0	$0	$0	$0
Total Transfer In	$0	$0	$0	$0
Total Available	**$20,963,337**	**$86,607,719**	**$156,370,144**	**$89,434,806**
Total Expenditures	$5,637,193	$0	$67,935,338	$74,000,000
Total Disbursements	**$5,637,193**	**$0**	**$67,935,338**	**$74,000,000**
Ending Balance[3]	**$15,326,144**	**$86,607,719**	**$88,434,806**	**$15,434,806**

[1] An amount of $150 million in revenue bonds was anticipated to be issued in FY 2007 to support capital program requirements for the operations of the Wastewater Management Program including $140.3 million in this fund and $9.7 million to be reserved in Fund 406, Sewer Bond Debt Reserve for legal requirements. However, based on the timing of revised project schedules, the planned 2007 Sewer Revenue Bond Sale did not occur and funding was not required in FY 2007. Therefore, projects in FY 2008 and FY 2009 will instead be funded using other shorter-term financing mechanisms. The necessary adjustments will be made to Fund 408, Sewer Bond Construction and Fund 406, Sewer Bond Debt Reserve at an upcoming quarterly review when more definitive project schedules and financing options have been determined.

[2] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $101,986 has been reflected as an increase to FY 2007 revenues to reflect actual interest on investments. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[3] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 408
Sewer Bond Construction

FY 2009 Summary of Capital Projects

Fund: 408 Sewer Bond Construction

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
G00902	DC Blue Plains Exp 309 MGD		$0.00	$8,743,000.00	$10,000,000
G00904	Arlington Treatment Plant Upgrade	25,750,000	2,952,572.00	10,797,428.00	12,000,000
I00906	ASA Plant Improvements		0.00	5,351,000.00	25,000,000
J00901	LCSA Plant Upgrade	21,500,000	0.00	21,500,000.00	0
N00322	Lower Potomac 67 MGD	137,366,502	2,684,620.75	7,043,909.74	15,000,000
X00911	Noman M. Cole, Jr. Pollution Control Plant Renovations	118,829,000	0.00	14,500,000.00	12,000,000
Total		**$303,445,502**	**$5,637,192.75**	**$67,935,337.74**	**$74,000,000**

Documents Menu

Fund 408
Sewer Bond Construction

G00902	**DC Treatment Blue Plains**
Blue Plains Sewer Shed	Countywide

Description and Justification: This project provides for the payment to District of Columbia Water and Sewer Authority (DCWASA) for Fairfax County's share of the project costs associated with upgrades to the Plant. The County pays for approximately 8.4 percent of the total costs for the design and construction of the upgrade for nitrification and sludge handling facilities. FY 2009 funding in the amount of $10,000,000 is required to meet the County's obligation and is based on the projected construction schedule. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		8,917,726	0	8,743,000	10,000,000	0
Other		26,514,347	0	0	0	3,708,711
Total	Continuing	$35,432,073	$0	$8,743,000	$10,000,000	$3,708,711

Source of Funding

General Fund	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
$0	$10,000,000	$0	$0	$10,000,000

Fund 408
Sewer Bond Construction

G00904	**Arlington Treatment Plant Upgrade**
Arlington Sewer Shed	Countywide

Description and Justification: This project provides for the expansion and improvement of the Arlington County Wastewater Treatment Plant for enhanced nitrogen removal. The Fairfax County Board of Supervisors renewed the service agreement with Arlington County in July 1994 for the purchase of permanent sewage treatment capacity allocation of three million gallons per day in the expanded and improved Arlington Wastewater Treatment Plant. FY 2009 funding in the amount of $12,000,000 is required to meet the County's obligation and is based on the current construction schedule. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	25,750,000	0	2,952,572	10,797,428	12,000,000	0
Other	0	0	0	0	0	0
Total	$25,750,000	$0	$2,952,572	$10,797,428	$12,000,000	$0

Source of Funding				
General Fund	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
$0	$12,000,000	$0	$0	$12,000,000

Fund 408
Sewer Bond Construction

I00906	**ASA Plant Improvements**
ASA Sewer Shed	Various

Description and Justification: This project funds the payment of the Alexandria Sanitation Authority for Fairfax County's 60 percent share of costs associated with plant upgrades to the Alexandria Wastewater Treatment Plant. FY 2009 funding in the amount of $25,000,000 provides for the County's share of land acquisition costs and is based on the current construction schedule. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	5,351,000	25,000,000	0
Other		0	0	0	0	0
Total	Continuing	$0	$0	$5,351,000	$25,000,000	$0

Source of Funding

General Fund	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
$0	$25,000,000	$0	$0	$25,000,000

Fund 408
Sewer Bond Construction

N00322	**Noman M. Cole, Jr. Pollution Control Plant Upgrade**
9399 Richmond Highway	Mt. Vernon

Description and Justification: This project provides for the upgrade to the Noman M. Cole, Jr. Pollution Control Plant. FY 2009 funding in the amount of $15,000,000 funds the plant upgrades to meet nitrogen removal standards. Currently, the plant has the capabilities of meeting the current nitrogen removal target of 8.0 milligrams per liter. However, the State is requiring that the plant meet a standard of 3.0 milligrams per liter. In order to meet the 3.0 milligrams per liter limit, an upgrade of the plant's current nitrogen removal process will be required. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$958,624	$958,624	$0	$0	$0	$0
Design and Engineering	0	0	277,112	(277,112)	0	0
Construction	135,744,376	111,015,846	2,407,509	7,321,022	15,000,000	0
Other	663,502	663,502	0	0	0	0
Total	$137,366,502	$112,637,972	$2,684,621	$7,043,910	$15,000,000	$0

Source of Funding

General Fund	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
$0	$15,000,000	$0	$0	$15,000,000

Fund 408
Sewer Bond Construction

X00911 Noman M. Cole, Jr. Pollution Control Plant Renovations

9399 Richmond Highway
Mt. Vernon

Description and Justification: This project provides for major repair, replacement, and renovation of facilities at the Noman M. Cole, Jr. Pollution Control Plant to maintain efficient operations and meet permit requirements. FY 2009 funding of $12,000,000 supports the carbon replacement of the plant's filter systems, surge suppression of voltage, spikes, incinerator rehabilitation, treatment clarifiers and grit building rehabilitation, installation of backup generators, the final phase of sludge dewatering facility replacement and the stormwater management plan to control the plant's stormwater runoff. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	118,829,000	0	0	14,500,000	12,000,000	92,329,000
Other	0	0	0	0	0	0
Total	$118,829,000	$0	$0	$14,500,000	$12,000,000	$92,329,000

Source of Funding

General Fund	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
$0	$12,000,000	$0	$0	$12,000,000

Documents Menu

Internal Service Funds

Overview

Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services consist of insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

FAIRFAX COUNTY INTERNAL SERVICE FUNDS

- **Fund 500, Retiree Health Benefits,** provides for monthly subsidy payments, based on age and years of service at the time of retirement, to eligible retirees of the County to help pay for health insurance. Participants who become eligible to receive benefits are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.

- **Fund 501, County Insurance Fund**, is utilized to meet the County's casualty obligations, liability exposures, and worker’s compensation requirements.

- **Fund 503, Department of Vehicle Services**, ensures that the County, School and Park Authority vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner.

- **Fund 504, Document Services Division**, supports the printing, copier, and micrographic services to County and School agencies.

- **Fund 505, Technology Infrastructure Services**, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the mainframe, data communications, PC replacements, and radio networks are billed to user agencies.

- **Fund 506, Health Benefits Trust Fund**, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees.

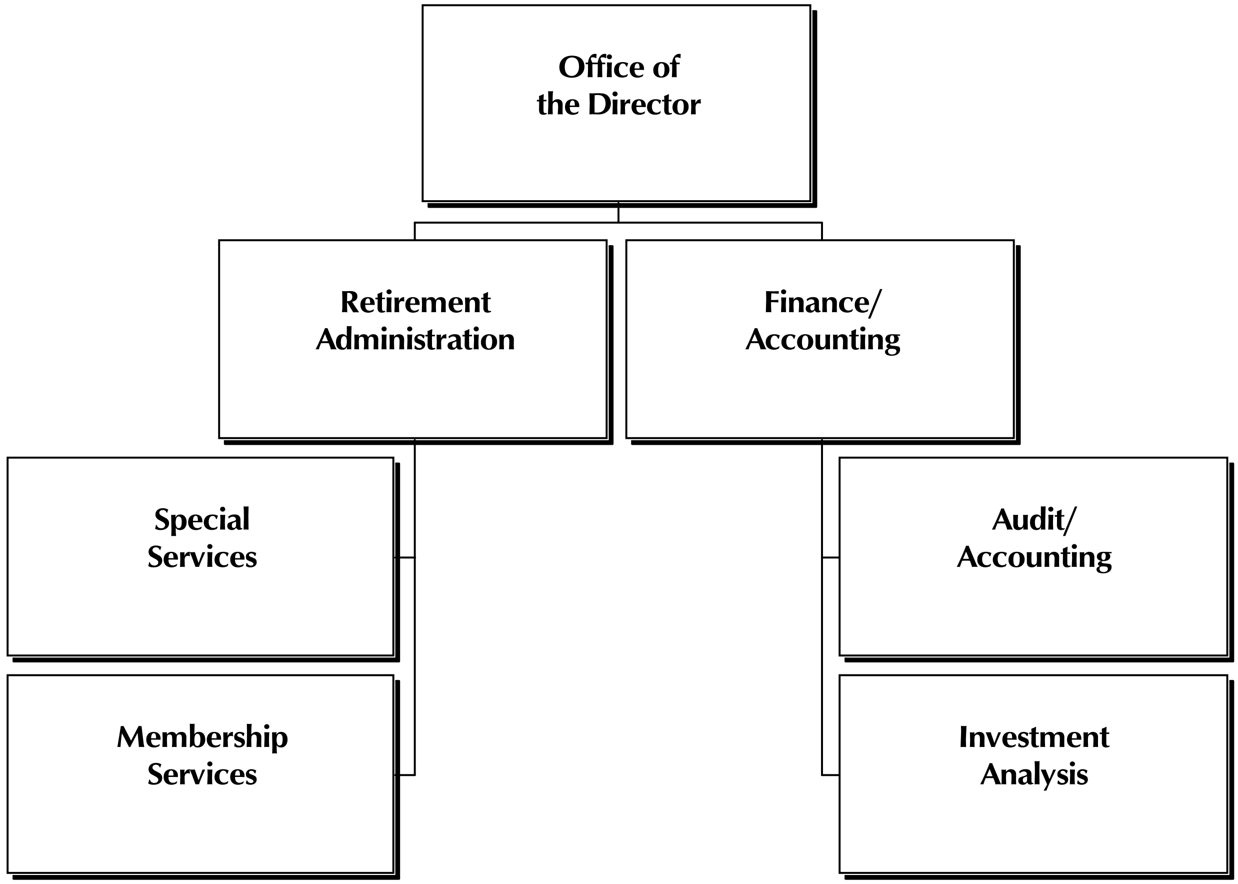
FAIRFAX COUNTY PUBLIC SCHOOLS INTERNAL SERVICE FUNDS

- **Fund 590, Public School Insurance Fund,** is an insurance fund that provides administration of workers’ compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.

- **Fund 591, Public School Health and Flexible Benefits Fund,** is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.

- **Fund 592, Public School Central Procurement,** facilitates accounting of orders for textbooks, supplies, and equipment for the Fairfax County Public Schools (FCPS).

Fund 500
Retiree Health Benefits Fund



Focus

As part of the FY 2009 Advertised Budget Plan, all activity in Fund 500, Retiree Health Benefits, has been transferred to Fund 603, OPEB Trust Fund. The County established Fund 603 in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs) including health care, life insurance and other non-pension benefits offered to retirees. This new standard addresses how local governments should account for and report their costs related to post-employment health care and other non-pension benefits, such as the County's retiree health benefit subsidy, which was previously paid from Fund 500 but will be paid from Fund 603 beginning in FY 2009. For more information on the retiree health benefit subsidy and GASB 45, please refer to the Fund 603, OPEB Trust Fund, narrative in the Trust Funds section of Volume 2.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- ♦ The Board of Supervisors made no adjustments to this fund since approval of the FY 2008 Adopted Budget Plan.

Documents Menu

Fund 500
Retiree Health Benefits Fund

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 500, Retiree Health Benefits**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan[1]
Beginning Balance	**$317,965**	**$31,890**	**$129,592**	**$0**
Revenue:				
CMS Medicare Part D Subsidy	$872,560	$968,000	$968,000	$0
Total Revenue	$872,560	$968,000	$968,000	$0
Transfer In:				
General Fund (001)	$4,070,579	$4,610,988	$4,610,988	$0
Total Transfer In	$4,070,579	$4,610,988	$4,610,988	$0
Total Available	**$5,261,104**	**$5,610,878**	**$5,708,580**	**$0**
Expenditures:				
Benefits Paid	$5,040,157	$5,458,670	$5,458,670	$0
Administrative	91,355	102,208	102,208	0
Total Expenditures	$5,131,512	$5,560,878	$5,560,878	$0
Total Disbursements	**$5,131,512**	**$5,560,878**	**$5,560,878**	**$0**
Ending Balance[2]	**$129,592**	**$50,000**	**$147,702**	**$0**

[1] As part of the FY 2009 Advertised Budget Plan, all activity in Fund 500, Retiree Health Benefits, has been transferred to Fund 603, OPEB Trust Fund in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs). For more information on the retiree health benefit subsidy and GASB 45, please refer to the Fund 603, OPEB Trust Fund, narrative in the Trust Funds section of Volume 2. It should be noted that any balances remaining in Fund 500 at the end of FY 2008 will be moved to Fund 603 as part of the *FY 2008 Carryover Review*.

[2] The Ending Balance fluctuates based on the use of balance to fund retiree health subsidy payments and to offset General Fund requirements. This policy reflects the recognition that the General Fund should receive credit for any balances that are available at year-end.

Documents Menu

Fund 501
County Insurance Fund

- Financial Control and Compliance
- Investing and Cash Flow Management
- Accounting and Financial Reporting
- Payment of Countywide Obligations
- Risk Management

Mission

To ensure the health and safety of County residents, employees and public officials, and to protect the County's financial assets. The agency is committed to providing the highest quality customer service in managing the County's risks and exposures.

Focus

Fairfax County has a statutory responsibility to provide Workers' Compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. The County Insurance Fund was established to fulfill this obligation. The Fund also provides for Countywide commercial insurance and self-insurance. The County self-insures automobile and general liability claims. Special commercial coverage is provided for aviation insurance on County helicopters, real property coverage, and Fire and Rescue Department vehicle damage insurance. Administrative expenses of risk management programs are paid through this Fund.

Fairfax County provides a wide range of services to its employees and residents, which in turn create potential risks and exposures to the County. Some of these risks include injuries involving County employees or damage to County property; injuries to residents or damage to residents' property, automobile accidents; incidents arising from police activity; the actions of public officials; and the operation and maintenance of sewage and storm management systems.

The Risk Management Division approaches its mission from both internal and external perspectives. Recognizing that an organization the size of Fairfax County will experience losses, Risk Management staff work to mitigate losses and manage financial liabilities. This is accomplished through both self-insurance (which generally applies to losses expected to occur regularly, such as workers' compensation, automobile and general liability, and police professional and public officials liability) and commercial insurance (for losses which occur infrequently but tend to be large exposures, such as real property losses, aircraft liability, and damage to high-value vehicles). Recognizing the importance of prompt and fair resolution of claims against the County, claims administration utilizes both in-house staff and a contract claims administrator. Finally, Risk Management staff focuses on building and utilizing partnerships with other County agencies, the community, and neighboring jurisdictions to mitigate risks and to ensure excellent communication with the residents of Fairfax County.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Raising awareness of potential risk scenarios;
- Exploring options for efficiencies in managing financial liabilities; and
- Continuing to cultivate strong relationships with agencies.

Fund 501
County Insurance Fund

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative
Continue to develop outreach programs to educate residents on County risk management initiatives. Focus on communication tools, such as a risk management brochure, on-site risk management education programs, and other training.	☑	☑
Continue assembling a risk management critical incident response team for catastrophic, security and significant incidents, with staff trained in all areas and working closely with local, state and federal contacts. In FY 2009, expand the agency emergency support role for the County's critical infrastructure and the County's Emergency Operations Plan.	☑	☑
Continue to implement the Automated External Defibrillator (AED) program. Install over 1,000 AED devices in County and School facilities. In FY 2009, AED Public Outreach will encourage development of private AED programs in commercial and not-for-profit sectors of the community.	☑	☑
Continue to expand the Commercial Driver's License Program in wider efforts to promote driver safety and accident reduction through employee training and risk awareness outreach.	☑	☑
Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Develop and continue to refine the online reporting process for automobile claims, reducing the timeframe to settle claims.	☑	☑
Implemented an Incident and Injury Prevention Team to focus on expanding mitigation and loss prevention in County agencies, based on trending and modeling of loss data.	☑	
Developed the Risk Management web site to provide full access to Risk Management programs, training, policies, and procedures.	☑	
Incorporate Geographic Information Systems (GIS) capabilities in risk management programs to enhance rapid response capabilities, insurance coverage and loss analysis.		☑

Documents Menu

Fund 501
County Insurance Fund

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	14/ 14	14/ 14	14/ 14	14/ 14
Expenditures:				
Personnel Services	$1,070,280	$1,315,567	$1,315,567	$1,328,525
Operating Expenses	18,712,870	14,798,165	14,935,556	15,346,165
Capital Equipment	0	0	0	0
Subtotal	**$19,783,150**	**$16,113,732**	**$16,251,123**	**$16,674,690**
Less:				
Recovered Costs	($543,055)	($375,000)	($375,000)	($375,000)
Total Expenditures	**$19,240,095**	**$15,738,732**	**$15,876,123**	**$16,299,690**

Position Summary

1 Risk Manager
1 Insurance Manager
1 Management Analyst III
1 Management Analyst II
1 Claims Manager
1 Claims and Rehabilitation Supervisor
1 Public Health Nurse III
2 Claims Specialists
1 Safety Manager
1 Safety Analyst
1 Risk Analyst
1 Administrative Assistant IV
1 Administrative Assistant III

TOTAL POSITIONS
14 Positions / 14.0 Staff Years

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$40,360**
  A net increase of $40,360 in Personnel Services associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Personnel Services Reduction** **($27,402)**
  A decrease of $27,402 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.

- **General Insurance Costs** **$548,000**
  A net increase of $548,000 in Operating Expenses is primarily due to an increase in costs associated with workers' compensation and other self-insurance coverage.

- **Carryover Adjustments** **($137,391)**
  A decrease of $137,391 is due to the one time carryover of encumbered items related to the County Public Access Automated External Defibrillator (AED) Program.

Fund 501
County Insurance Fund

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$137,391**
  A total increase of $137,391 for encumbered carryover in support of the County Public Access Automated External Defibrillator (AED) Program.

Key Performance Measures

Goal

To identify and limit potential financial losses to the County arising in the normal course of business or as a result of accidents, acts of nature, and any action for which the County can be held liable; to provide prompt and efficient resolution of claims resulting from such losses; and to manage financial resources and commercial insurance options to limit the impact of losses on current operations.

Objectives

- To process 98 percent of all claims within 30 business days from date of incident.
- To reduce the overall rate of preventable automobile accidents from 0.75 to 0.60 per 100,000 miles driven through an aggressive program of driver education.
- To maintain the ratio of premium paid to the value of assets covered at 0.185 percent or less in order to maximize the value of County assets insured in relation to the total premium dollars expended.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Claims requiring investigation	2,620	2,652	2,600 / 2,962	2,600	2,600
County drivers receiving training	272	760	700 / 920	980	1,080
Total insurance premiums paid	$3,040,632	$3,215,944	$3,238,889 / $3,437,932	$3,608,501	$3,545,097
Efficiency:					
Cost per claim processed	$101	$113	$106 / $95	$114	$124
Cost per driver trained	$216	$99	$101 / $127	$123	$112
Cost per insurance policy	$537	$787	$790 / $688	$800	$800
Service Quality:					
Average claims processing time (days)	7	7	7 / 7	7	7
Preventable accidents	300	231	250 / 271	250	250
Value of County assets covered (in billions) (1)	$1.728	$1.947	$1.947 / $2.001	$1.950	$2.000

Fund 501
County Insurance Fund

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Outcome:					
Percentage of claims processed within 30 days	96%	96%	98% / 97%	98%	98%
Preventable accidents per 100,000 miles driven	1.00	0.65	0.71 / 0.75	0.69	0.60
Ratio of premium paid to value of assets covered	0.176%	0.165%	0.166% / 0.172%	0.185%	0.180%

(1) In FY 2007, the Risk Management Division took over the Commercial Drivers Program and implemented enhancements which increased both the number of persons trained and the overall cost of the program. This has resulted in a rise in efficiency costs which Risk Management anticipates will gradually lower as the number of drivers trained continues to increase.

Performance Measurement Results

Preventable vehicle accidents, a significant cost to the County in terms of personal injury, lost productivity and repair and liability expense, are projected to decrease substantially by FY 2009, as a result of expanded training and driver improvement programs. Measured by the number of preventable accidents, these programs already have contributed to a drop in accident rates from 1.00 per 100,000 miles driven in FY 2005 to 0.75 per 100,000 miles driven in FY 2007.

Workers' Compensation costs are the single greatest challenge to the Insurance Fund. A key factor in containing costs and expediting the return to work of injured employees is prompt and adequate medical evaluation. Awareness of the County's programs in this area, coupled with efficient reporting systems, serve both employee and County interests. The Risk Management Division systems have assured achievement of the seven day average reporting goal. With 97% to 98% of all claims being reported within 30 days, the program is achieving its ambitious goals.

Benchmarking

As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 220 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area.

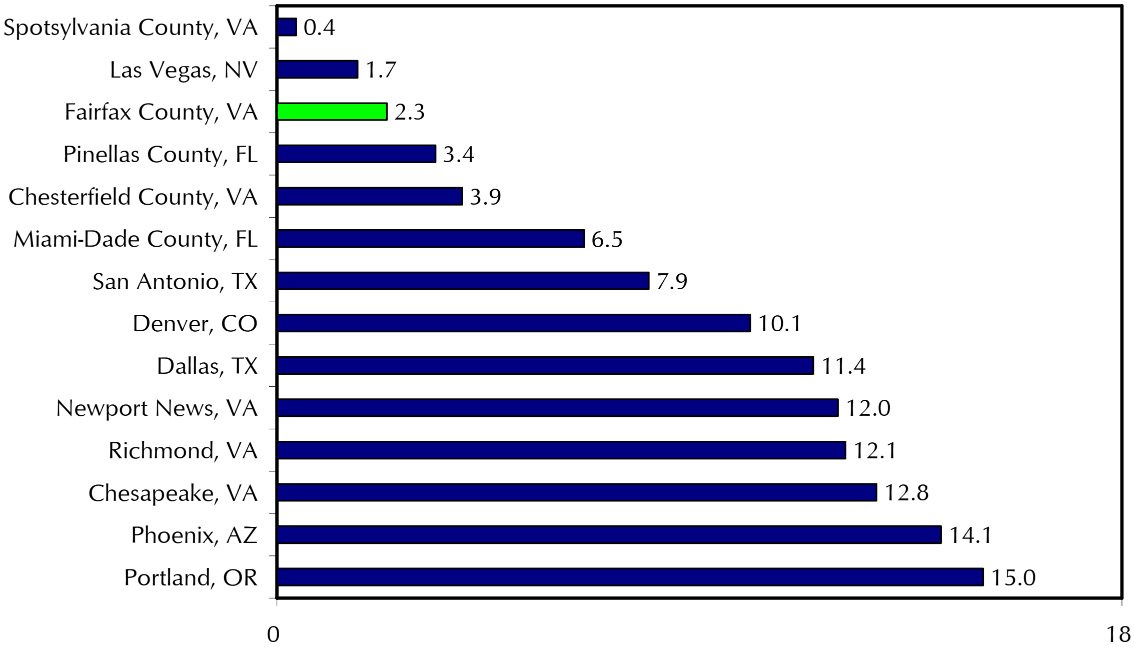
As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest possible accuracy and comparability of data. As a result of the time required to collect the data and undergo ICMA's comprehensive data cleaning processes, information is always available with a one-year delay. FY 2006 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well.

Risk Management is one of the service areas for which Fairfax County provides data. As can be seen on the following pages, Fairfax County compares favorably to the other large jurisdictions that provided data for this template. The County's General Liability claims, expenditures and percent that proceeded to litigation during the reporting period are all relatively low compared to the other responding cities and counties.

Fund 501
County Insurance Fund

An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.

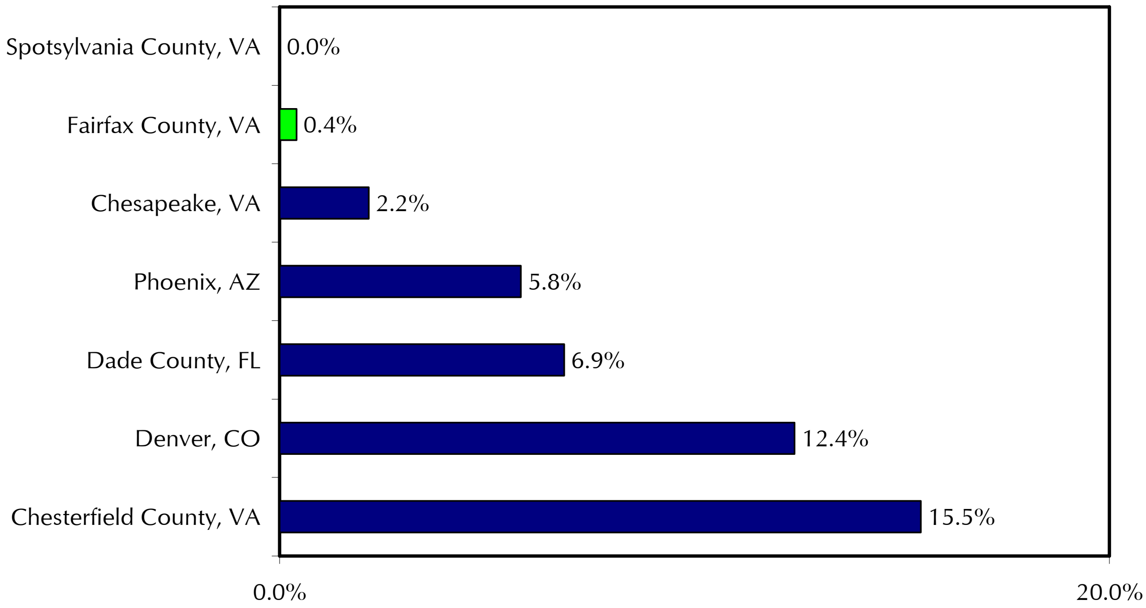
RISK MANAGEMENT:
General Liability Claims Per 10,000 Population Served



Source: ICMA FY 2006 Data

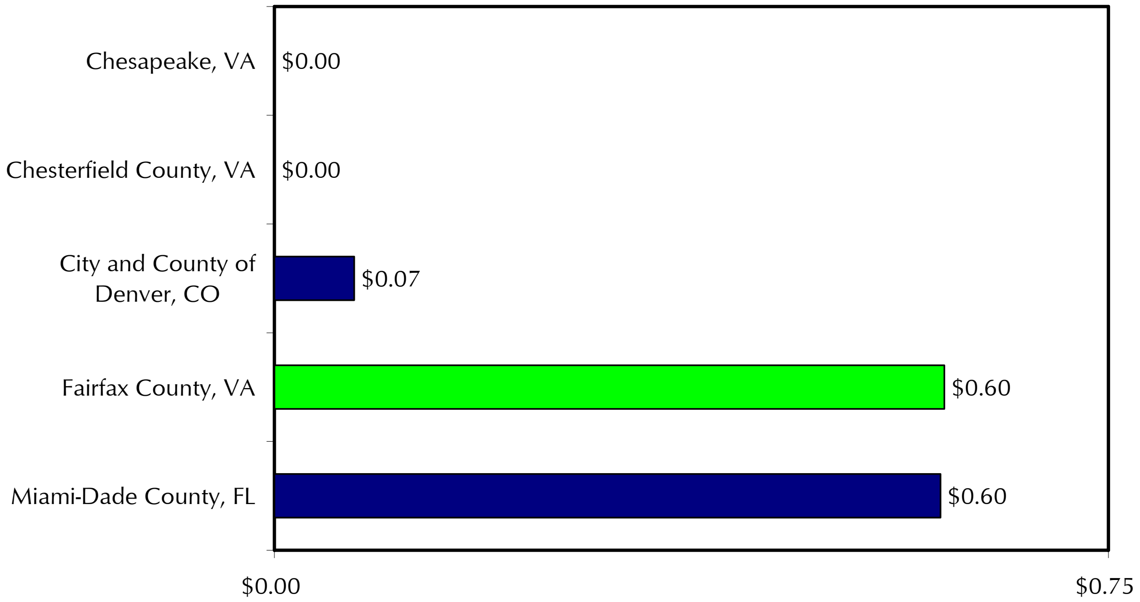
Fund 501
County Insurance Fund

RISK MANAGEMENT: Percent of General Liability Claims That Proceeded to Litigation During Reporting Period



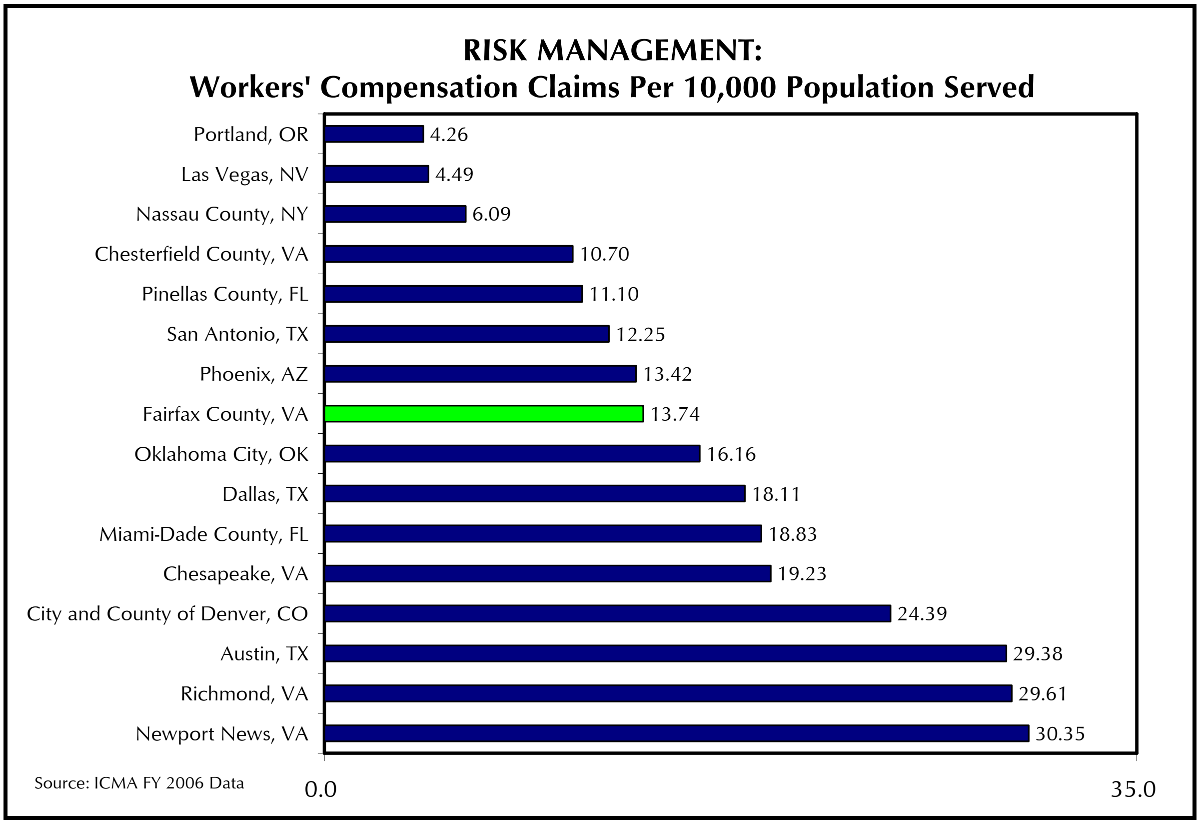
Source: ICMA FY 2006 Data

RISK MANAGEMENT: General and Other Liability Claims Expenditures Per Capita (Excluding Third Party Vehicle Claims)

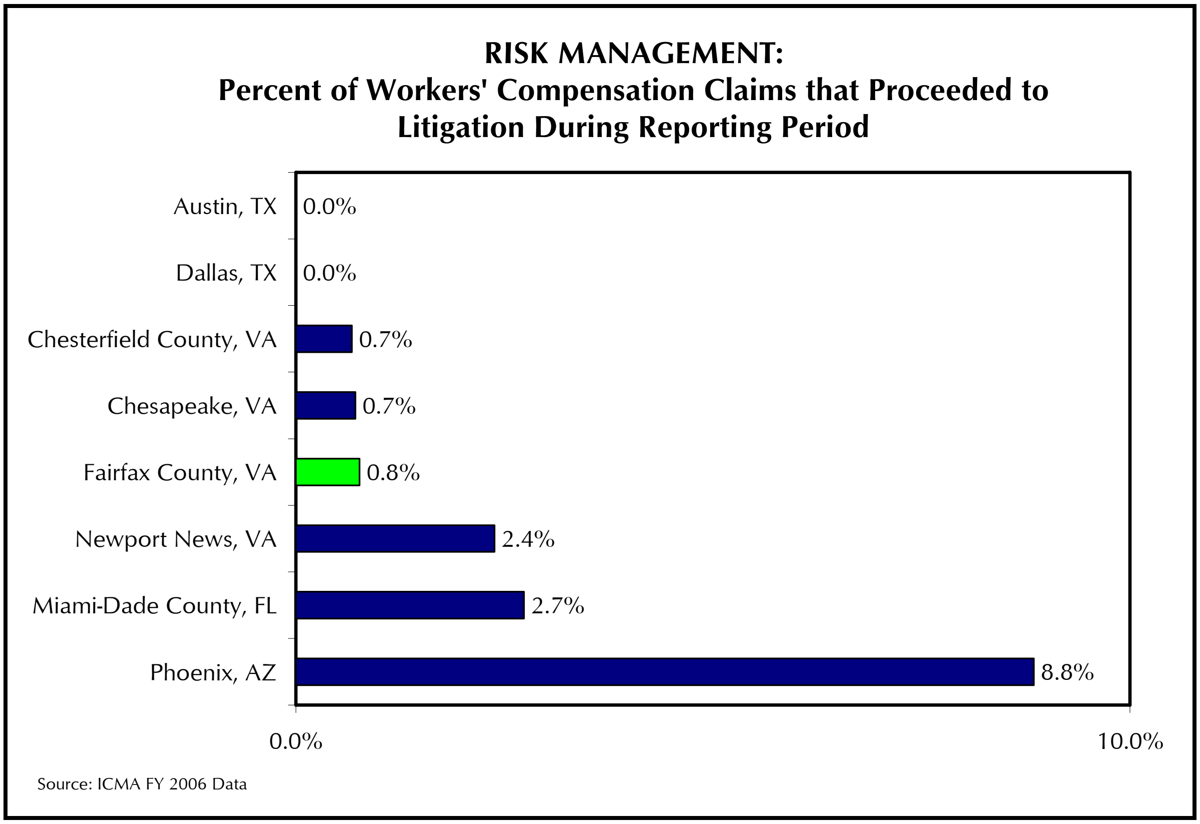


Source: ICMA FY 2006 Data

Fund 501
County Insurance Fund



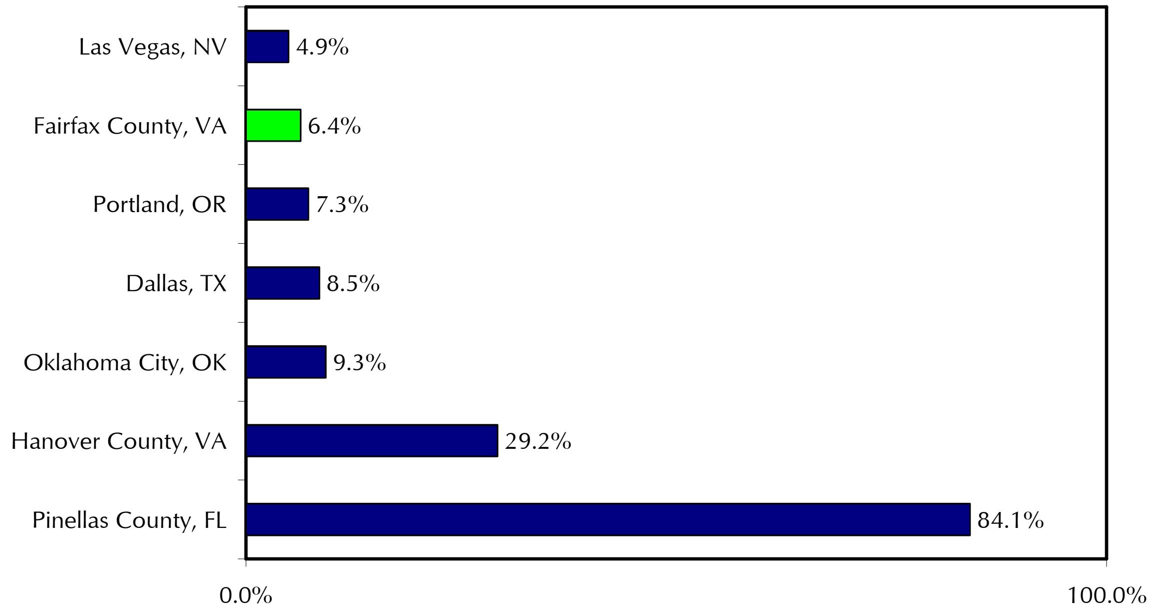
Source: ICMA FY 2006 Data



Source: ICMA FY 2006 Data

Fund 501
County Insurance Fund

RISK MANAGEMENT:
Property Insurance Premium as a Percent of Total Value of Property Insured



Source: ICMA FY 2006 Data

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Fund 501
County Insurance Fund

FUND STATEMENT

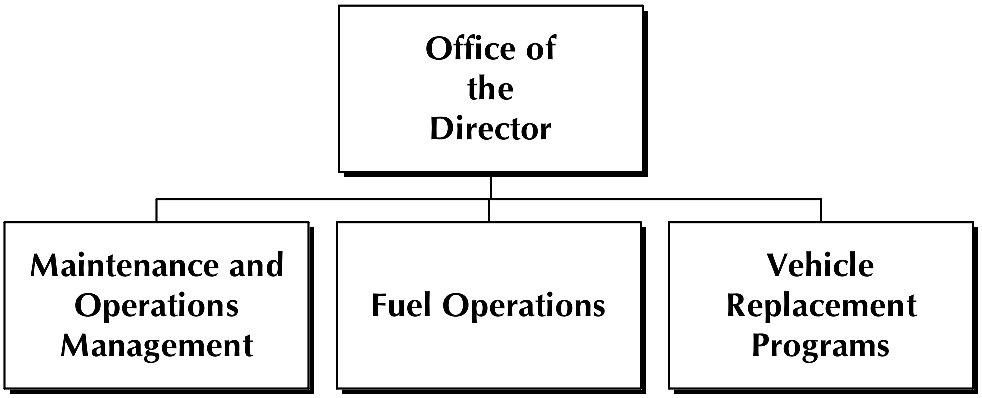
Fund Type G50, Internal Service Funds | **Fund 501, County Insurance Fund**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$34,224,884**	**$38,037,371**	**$39,525,526**	**$39,033,575**
Revenue:				
Interest	$2,167,117	$1,590,124	$1,590,124	$1,500,347
Workers' Compensation	503,275	547,925	547,925	547,925
Other Insurance	117,730	97,380	97,380	97,380
Total Revenue	$2,788,122	$2,235,429	$2,235,429	$2,145,652
Transfer In:				
General Fund (001)	$20,233,541	$13,148,743	$13,148,743	$14,334,038
Total Transfer In	$20,233,541	$13,148,743	$13,148,743	$14,334,038
Total Available	**$57,246,547**	**$53,421,543**	**$54,909,698**	**$55,513,265**
Expenditures:				
Administration	$1,564,389	$1,594,882	$1,594,882	$1,609,025
Workers' Compensation	7,981,759	8,233,349	8,233,349	8,668,568
Self Insurance Losses[1]	3,408,592	2,122,000	2,122,000	2,297,000
Commercial Insurance Premium	3,437,932	3,608,501	3,608,501	3,545,097
Automated External Defibrillator	1,328,349	180,000	317,391	180,000
Total Expenditures[1]	$17,721,021	$15,738,732	$15,876,123	$16,299,690
Expense for Net Change in Accrued Liability[2]	$1,519,074	$0	$0	$0
Total Disbursements	**$19,240,095**	**$15,738,732**	**$15,876,123**	**$16,299,690**
Ending Balance	**$39,525,526**	**$37,682,811**	**$39,033,575**	**$39,213,575**
Restricted Reserves:				
Accrued Liability[2]	$25,665,382	$23,571,748	$25,665,382	$25,665,382
AED Replacement Reserve	137,391	220,000	220,000	400,000
PC Replacement Reserve	7,200	7,200	7,200	7,200
Reserve for Catastrophic Occurrences	13,715,553	13,883,863	13,140,993	13,140,993

[1] FY 2007 actuals reflect revenue adjustments of $11,362 made after the close of the fiscal year. These adjustments are included in the FY 2007 Comprehensive Annual Financial Report (CAFR). These adjustments result in a corresponding adjustment to the FY 2008 Reserve for Catastrophic Occurrences.

[2] FY 2007 actuals reflect accrued liability adjustments of $2,093,634 based on an annual independent actuarial valuation. This adjustment results in a corresponding adjustment to the FY 2007 total Disbursements, total Accrued Liability Ending Balance, and Reserve for Catastrophic Occurrences, but it does not affect the cash balance or the Ending Balance, which is calculated using Total Available less Total Expenditures, not Disbursements. It should be noted that the FY 2007 CAFR reflects an adjustment of $1,519,074 and that in addition to this the fund statement reflects an additional $574,560 to accurately reflect changes to the Reserve for Catastrophic Occurences subsequent to the *FY 2006 Carryover Review*.

Fund 503
Department of Vehicle Services



Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services which are responsive to the needs of customer departments, and which conserve the value of the vehicle and equipment investment.

Focus

The Department of Vehicle Services (DVS) provides management and maintenance services to the County's vehicle fleet and maintenance support to the Fairfax County Public Schools (FCPS). At the end of 2007, there was a combined County and School fleet of approximately 5,790 units. Of these units, approximately 2,260 units belong to FCPS. The remaining 3,530 County units consist of approximately 1,450 units with specialized equipment (i.e., dump trucks, wreckers) or a police package, 720 vehicles over one half ton in capacity, 730 "light fleet" vehicles supporting programs and services, and 630 non-motorized units (trailers, mowers, snow plow blades). Not included in the County fleet count are vehicles owned by the Fairfax County Water Authority, FASTRAN programs, or FAIRFAX CONNECTOR buses.

The department has four maintenance facilities. The Jermantown and West Ox facilities are located on the western side of the County, and the Newington and Alban facilities are located on the south end of the County. These facilities provide timely, responsive and efficient vehicle repairs/services, including effective towing and road services at competitive prices. In order to increase efficiency, productivity, health, morale, and to accommodate future fleet growth at DVS maintenance facilities, the Facility Infrastructure/Renewal Reserve was created as part of the *FY 2005 Carryover Review*. This reserve continues to fund critical renewal projects such as: upgrading lighting at the Alban, Newington, and Jermantown facilities; expanding the Parts Window at the Newington Facility to allow more mechanics access to the parts room; installing a new Fluid Control Inventory (FCI) System at the West Ox and Jermantown facilities to increase efficiencies; and planned modifications to the Alban Facility to allow the use of three maintenance bays which now cannot be effectively used due to building design: expanding the parking lots at Alban and West Ox to accommodate more buses and the new larger transit style school buses; applying an epoxy floor coating at Jermantown to improve safety and to provide a cleaner environment; and adding a bay and office for the body shop at the Newington facility to improve efficiency and customer safety.

Fund 503
Department of Vehicle Services

DVS manages the County's Vehicle Replacement Fund, which accumulates funding over a vehicle's life in order to pay for the replacement of that vehicle when it meets replacement criteria. The current replacement criteria include the age, mileage, and condition of the vehicle. This fund is intended primarily for General Fund agencies. As of July 2007, 31 agencies participate in the fund, which includes approximately 2,250 units. Additionally, DVS manages funds for Helicopter, Boat, and Police Specialty Vehicle Replacement for the Police Department; an Ambulance and a Large Apparatus Replacement Fund for the Fire and Rescue Department; and a FASTRAN Bus Replacement Fund for the Department of Community and Recreation Services. These funds allow the Police Department, Fire and Rescue Department, and Department of Community and Recreation Services to make fixed annual payments to ensure the availability of future funds for a regular replacement program.

THINKING STRATEGICALLY

Strategic issues to be addressed by the Department include:

- Providing high quality vehicle maintenance/repair and fleet management services at a competitive price;
- Ensuring the workforce is properly trained to maintain vehicles with new technology and fuel sources;
- Practicing environmental stewardship through various methods such as using alternative fuels, purchasing lower emission vehicles, and pursuing retrofit and fuel treatment technologies to reduce emissions from the current fleet; and
- Establishing inventory management data and analysis procedures that ensure needed parts are available when required.

DVS manages the County's fuel program, including maintenance of the County's 49 fuel sites. These sites are primarily located at police stations, fire stations, schools, DVS maintenance facilities and Public Works facilities. During FY 2007, DVS removed and replaced fuel tanks at Marshall High School and Herndon Intermediate School. DVS upgraded its Fuelforce software in FY 2006, allowing easier access to and downloading of data regarding fuel issues to vehicles. DVS also installed this software at three additional County fuel sites, bringing the total number automated sites to 37 of 49 total sites. In addition, in FY 2007, DVS installed automated software, and obtained maintenance of the largest two fuel sites owned by the Park Authority. DVS tightened controls over fuel charges to ensure agencies charge fuel directly to their agency vehicle codes and minimize the use of miscellaneous fuel codes. In FY 2006, DVS provided customer agencies with the Voyager Fleet Card to procure fuel outside County boundaries. This card is accepted by most major and regional companies in all 50 states, and offers the benefit of downloadable transaction data.

Other services provided by DVS include: emergency roadside repair; oversight and records maintenance, including security administration for the County's Fleet Maintenance System; analysis of current fleet mileage and usage; evaluation of new technologies; operation of the County's motor pool; technical support/review of specifications; and initiating purchase requests for approved County vehicles and related equipment.

In FY 2006, DVS began an aggressive approach to notify agencies when their vehicles were past due for preventive maintenance, emissions, or state inspections. Information on "past dues" is now being sent to department directors and vehicle coordinators on a monthly basis. This approach has resulted in increased compliance with mandated inspections. DVS also continues to explore and expand system capabilities within the Fleet Maintenance System (M4). In FY 2006, DVS installed a parts warranty module into the system, which when fully implemented will allow DVS to easily track parts covered under manufacturer's warranty, increasing warranty claims to vendors and achieving cost savings to customer agencies. In FY 2008, DVS will work closely with customer agencies to customize reports for their use. In FY 2008 and FY 2009, DVS will continue to work on developing a M4-web-based training system on the County's Infoweb for use by DVS employees and customer agencies.

In FY 2005, DVS and the Department of Management and Budget finalized a procedural memorandum for a fleet utilization policy with the goal of balancing the investment in the fleet while ensuring that departments and agencies have the fleet means to support their missions. This policy established a Fleet Utilization Management Committee (FUMC) with the responsibility to routinely review the vehicle and equipment fleet to ensure that fleet use and practices are in compliance with the procedural memorandum. In FY 2009, the

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FUMC will continue its annual review of the County fleet to ensure that fleet levels currently in place within each agency are appropriate to actual program and service requirements. It should be noted that a total of 178 vehicles have been rotated, reassigned, or sold as part of previous reviews. The FUMC also routinely reviews agency requests for fleet additions to ensure a legitimate need for fleet growth. Beginning in FY 2007, the FUMC began applying a break-even model to judge if the use of County vehicles, as opposed to leased vehicles or mileage reimbursement to individual employees using their own vehicles, is cost effective for various categories of "light fleet" vehicles supporting programs and services.

DVS continues to strive for economically responsible environmental stewardship by working increased fuel mileage capabilities and reduced emissions characteristics into vehicle specifications. DVS has established a solid base of hybrid cars in the fleet, including one of the few "plug-in" hybrids in the eastern US. In anticipation of the possible adoption of ethanol as a motor fuel, DVS continues to add "flex-fuel" vehicles that can use either E85 or gasoline or any combination. The agency's efforts now include incorporating hybrid technology into new light, medium, and heavy duty trucks. Cooperative hybrid development efforts across the industry are coming to fruition as major truck manufacturers begin to announce the offering of commercialized hybrid power trains in certain medium duty truck chassis applications. Where practical, DVS is rewriting county truck specifications to include options for hybrid power trains.

DVS is now focusing efforts on county subfleets that operate high-use vehicles associated with high fuel consumption, such as FASTRAN and DPWES Solid Waste operations. DVS and DPWES Solid Waste are cooperating in a project to identify one subfleet with high fuel usage and to develop procedures and techniques to improve fuel economy. The selected subfleet is the solid waste transfer tractors and trailers. DVS actively searches for ways to take advantage of new technologies and to manage County resources soundly.

The Washington Metropolitan area continues to be designated by the Environmental Protection Agency (EPA) as in non-attainment of the National Ambient Air Quality Standards for ground-level ozone and particulate matter. As part of the County's numerous environmental efforts, DVS is continuing to retrofit the County and FCPS diesel fleets with diesel oxidation catalysts (DOCs). The DOCs reduce the emissions of particulate matter, hydrocarbons (an ozone precursor) and carbon monoxide. In bid evaluations, DVS favors the cleanest diesel engines. DVS converted one hybrid drive Prius to a plug-in configuration, increasing current fuel economy. DVS also is seeking grant funding to complete the purchase of a hybrid electric school bus as part of a national buyers' consortium. DVS will continue to explore other grant opportunities as they become available.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to expand the hybrid fleet as older vehicles are replaced, as well as explore the use of other fuel-efficient vehicles in order to promote cleaner air.	☑	☑
Converted one hybrid drive Prius to a plug-in configuration, increasing current fuel economy. Continue to work with industry partners to promote development and commercialization of hybrid drive systems for light and medium duty trucks.	☑	☑
The four DVS facilities and Administrative Offices were awarded 3 year certificates for successfully renewing participation in the Virginia Environmental Excellence Program (VEEP) at the Environmental Enterprise (E-2) level.	☑	

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Fund 503
Department of Vehicle Services

Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to implement a plan to reduce vehicle emissions in the County by retrofitting the County and FCPS Diesel Fleets with diesel oxidation catalysts (DOCs). The DOCs will reduce the emissions of particulate matter, hydrocarbons (an ozone precursor) and carbon monoxide.	☑	☑
Develop storm water pollution prevention plans and obtain DEQ storm water permits for DVS facilities.		☑
The Newington Facility achieved certification in the Northern Virginia Auto Body Shop Self-Certification Program of the Virginia Department of Environmental Quality. The West Ox Facility is currently completing actions to reach the certification level	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue to implement and enhance training on the County's fleet maintenance system, for use by DVS employees and customer agencies.		☑
Continue to explore and expand system capabilities within the fleet maintenance system, including implementing the recently installed parts warranty module. Improved scheduled maintenance capabilities and vehicle replacement modeling are planned for the future.	☑	☑
Continuing the refinement of the fleet utilization policy, in coordination with the Department of Management and Budget and the Office of the County Executive, to balance investment in the fleet while ensuring departments and agencies have the fleet means to support their missions. This policy established a Fleet Utilization Management Committee, which in four separate reviews of the County fleet recommended that 178 vehicles be rotated, reassigned, or sold, resulting in significant savings to the County. Additional annual reviews of the fleet will continue. Beginning in FY 2007, the FUMC applied a break-even model to judge if the use of County vehicles, as opposed to leased vehicles or mileage reimbursement to individual employees using their own vehicles, is cost effective for various categories of "light fleet" vehicles supporting programs and services.	☑	☑
Continue to work with customer agencies to develop some customer-unique M4 reports that generate needed information that enables our customers to better manage their fleets.	☑	☑
Continue to identify and implement means to improve on-time completion of preventive maintenance and of emissions and state inspections, helping to conserve the value of the County's investment in equipment and vehicles.	☑	☑
Proposed major modifications to the Alban Facility thus improving the efficiency of vehicle maintenance, and an expansion of the existing parking lot will provide parking to accommodate the increased capability to maintain additional vehicles at the facility.	☑	☑

Fund 503
Department of Vehicle Services

Budget and Staff Resources

Agency Summary				
Category	**FY 2007 Actual**	**FY 2008 Adopted Budget Plan**	**FY 2008 Revised Budget Plan**	**FY 2009 Advertised Budget Plan**
Authorized Positions/Staff Years				
Regular	261/ 261	261/ 261	261/ 261	261/ 261
Expenditures:				
Personnel Services	$17,177,180	$18,780,486	$18,780,486	$18,971,753
Operating Expenses	34,062,851	38,947,841	41,764,779	47,836,000
Capital Equipment	13,176,329	13,581,505	21,922,890	13,184,003
Capital Projects	1,420,000	2,189,150	4,542,280	0
Total Expenditures	**$65,836,360**	**$73,498,982**	**$87,010,435**	**$79,991,756**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$582,655**
  An increase of $582,655 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Personnel Services Reduction** **($391,388)**
  A decrease of $391,388 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.

- **Fuel-Related Expenditures** **$6,982,279**
  An increase of $6,982,279 in fuel-related operating costs is due to the unusual price pattern seen in the fall of 2007, especially as it pertains to diesel fuel. All historical trends and other data shows that fuel prices generally begin a slow downward trend after peaking in late summer. The exact opposite has occurred in the fall of 2007. This funding level will support an average agency per gallon price of $3.32, a 78-cent (or just over 30 percent) increase over the FY 2008 Adopted Budget Plan level and also allows room for moderate growth in overall number of gallons consumed.

- **Other Operating Adjustments** **($911,058)**
  A decrease of $911,058 is due primarily to the carryover of funds earmarked for the retrofitting of diesel vehicles to meet more stringent air quality requirements and for one-time encumbrances. This decrease is partially offset by small increases for parts and other shop supplies.

- **Capital Equipment** **$13,184,003**
  Capital Equipment funding of $13,184,003 includes the following: $7,411,808 for the purchase of 310 replacement vehicles that have met established age and mileage criteria; $3,009,800 is for the purchase of a replacement Helicopter out of the Helicopter Replacement Fund; $1,850,000 is for the purchase of 5 vehicles out of the Large Apparatus Fund, $616,698 is for the purchase of 11 buses out of the FASTRAN Replacement Fund; $250,000 is for the purchase of a boat out of the Boat Replacement Fund. The remaining $45,697 is for additional capital equipment including a Heavy Duty Storage Racking System, a Hydraulic Shop Press, a Hot Water Pressure Washer, and an Alignment Machine Modification Unit.

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Fund 503
Department of Vehicle Services

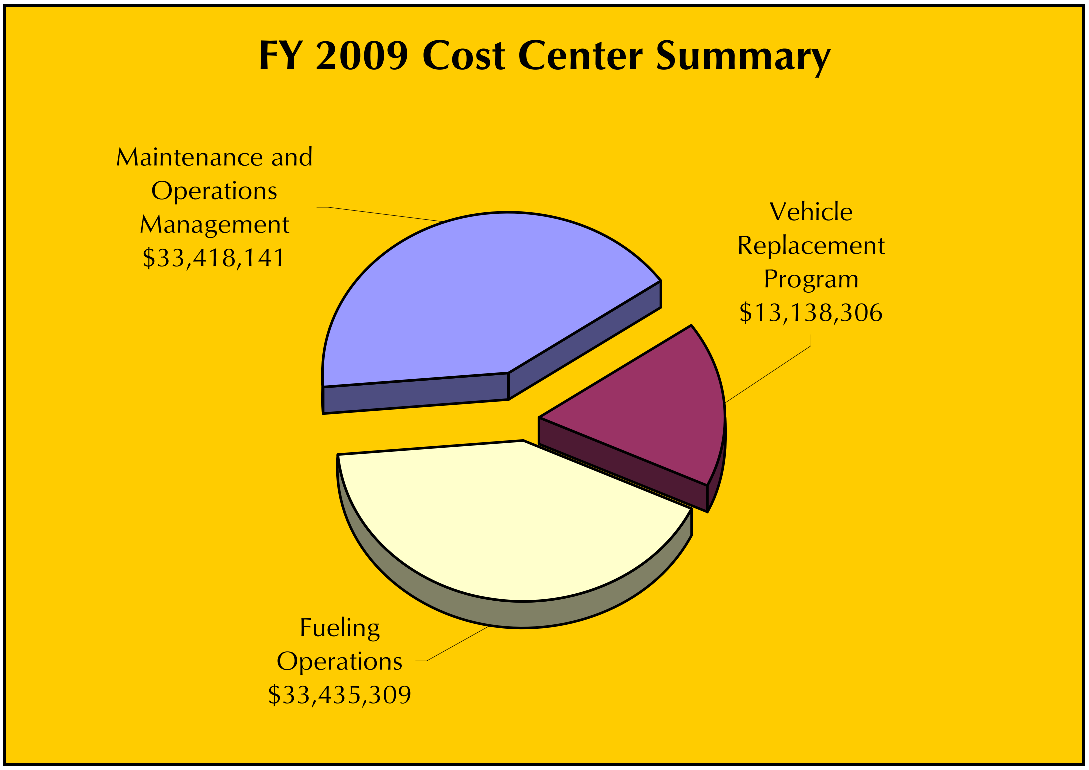
Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$13,511,453**
  An increase of $13,511,453 due in part to the carryover of $10,509,223 for encumbered items, including vehicles, fire apparatus and FASTRAN buses. In addition, an amount of $3,002,230 is for unencumbered carryover to complete infrastructure renewal projects for DVS maintenance facilities, to continue the retrofitting of diesel vehicles to meet more stringent air quality requirements.

Cost Centers

The Department of Vehicle Services provides services in support of the County's fleet under three distinct cost centers: Maintenance and Operations Management, Vehicle Replacement Program, and Fueling Operations. The majority of the agency's positions and funding is centered in maintenance and operations.



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Maintenance and Operations Management

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	259 / 259	259 / 259	259 / 259	259 / 259
Total Expenditures	**$32,588,717**	**$32,285,597**	**$36,478,213**	**$33,418,141**

Position Summary

1	Director	12	Auto Parts Specialists I	3	Maintenance Trade Helpers II
2	Assistant Directors	6	Assistant Superintendents	1	Business Analyst III
3	Administrative Assistants IV	1	Inventory Mgmt. Supervisor	1	Network Telecom Analyst II
2	Administrative Assistants III	2	Management Analysts III	1	Information Technology Tech. II
9	Administrative Assistants II	1	Management Analyst II	18	Senior Motor Mech. Supervisors
3	Auto Body Repairers II	1	Management Analyst I	5	Motor Equipment Superintendents
3	Auto Body Repairers I	102	Mechanics II	3	Warehouse Supervisors
8	Auto Parts Specialists II	69	Mechanics I	1	Warehouse Specialist
				1	Warehouse Worker Driver Helper

TOTAL POSITIONS
259 Positions / 259.0 Staff Years

Key Performance Measures

Goal

To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for County-owned vehicles.

Objectives

- To maintain a vehicle availability rate of at least 98 percent on 100 percent of operating days.

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Units maintained (1)	5,767	5,762	5,813 / 5,676	5,711	5,736
Vehicle equivalents maintained	21,984	21,957	22,161 / 21,779	21,920	21,998
Efficiency:					
Maintenance cost per vehicle equivalent	$1,369	$1,388	$1,454 / $1,428	$1,554	$1,526
Parts inventory value per vehicle	$272	$238	$236 / $264	$263	$262
Parts inventory fill rate	92.3%	89.9%	92.3% / 90.3%	91.0%	91.0%
Parts inventory turnover	4.65	4.75	4.65 / 4.73	4.65	4.65
Service Quality:					
Parts inventory accuracy	99.5%	97.2%	99.5% / 96.5%	99.5%	99.5%
Percent of customers satisfied	95.4%	95.0%	95.0% / 95.0%	95.0%	95.0%

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Fund 503
Department of Vehicle Services

Indicator	Prior Year Actuals FY 2005 Actual	 FY 2006 Actual	 FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Outcome:					
Vehicle availability rate	98.0%	98.1%	98.0% / 97.8%	98.0%	98.0%
Percent of days 98% target was achieved	100.0%	100.0%	100.0% / 100.0%	100.0%	100.0%

(1) "Units maintained" in any given year may include vehicles authorized as additions in a previous year, but not received until the indicated year.

Performance Measurement Results

In FY 2007, DVS was able to ensure, on a countywide basis, that customer agency vehicles were available for use 97.8 percent of the time and were in safe operational condition. A total of 5,676 County and School units (motorized and non-motorized) were maintained, a number slightly lower than the estimate resulting from some vehicles being turned in due to low utilization. The FY 2007 and FY 2008 increases in maintained units and in vehicle equivalents maintained is primarily due to an increase in school buses and police cruisers.

DVS kept the FY 2007 maintenance cost per vehicle equivalent below the rate estimated. Due to an aggressive inventory management campaign, the parts inventory value per vehicle was down while the inventory turnover increased. The inventory fill rate and inventory accuracy were down slightly less than estimated for FY 2007; and both areas will receive more agency focus in FY 2009. FY 2007 customer satisfaction was highly rated at 95 percent.

Vehicle Replacement Program

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/ 1	1/ 1	1/ 1	1/ 1
Total Expenditures	**$13,127,577**	**$15,755,775**	**$23,842,883**	**$13,138,306**

Position Summary

1	Engineer III

TOTAL POSITIONS
1 Position / 1.0 Staff Year

Key Performance Measures

Goal

To provide administrative and financial oversight for the Vehicle Replacement, Large Apparatus, Ambulance, Vehicle Specialty, FASTRAN, and other replacement funds and to ensure that vehicles are replaced within the established criteria (i.e., miles, years and condition).

Fund 503
Department of Vehicle Services

Objectives

- To order 100 percent of vehicles that meet replacement criteria within the fiscal year.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Vehicles in Vehicle Replacement Reserve (VRR)	2,127	2,248	2,285 / 2,255	2,280	2,305
Technical reviews processed	175	166	185 / 180	180	180
Vehicles meeting VRR criteria	265	322	288 / 265	281	281
Vehicles ordered/replaced	265	322	288 / 265	281	281
Efficiency:					
VRR administrative cost per vehicle	$31.53	$26.28	$25.61 / $25.95	$26.84	$27.94
Service Quality:					
Percent of customers satisfied	95.4%	95.0%	95.0% / 95.0%	95.0%	95.0%
Outcome:					
Percent of vehicles meeting criteria that are replaced	100.0%	100.0%	100.0% / 100.0%	100.0%	100.0%

Performance Measurement Results

The number of vehicles in the Vehicle Replacement Reserve (VRR) continued to grow in FY 2008, particularly due to the addition of vehicles that were not previously in the fund, but were in classes and agencies eligible to participate. The total number of vehicles in the fund increased from 2,248 to 2,255 in FY 2007, a number which will increase slightly in FY 2008 and FY 2009 with new vehicle additions. DVS replaced 100 percent of FY 2007 VRR vehicles that met the established criteria. The VRR administrative cost per vehicle decreased from $26.28 in FY 2006 to $25.95 in FY 2007 partly due to the increased number of replacement fund vehicles and partly due to lower overhead. Customer satisfaction was highly rated in FY 2007 at 95 percent.

Fueling Operations

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/ 1	1/ 1	1/ 1	1/ 1
Total Expenditures	**$20,120,066**	**$25,457,610**	**$26,689,339**	**$33,435,309**

Position Summary

1 Heavy Equipment Operator

TOTAL POSITIONS
1 Position / 1.0 Staff Year

Fund 503
Department of Vehicle Services

Key Performance Measures

Goal

To provide County-owned vehicle operators with effective and efficient fueling services in accordance with all federal, state, and County regulations.

Objectives

- To provide in-house fueling services that support fleet operations in order to achieve a cost savings of 5.0 cents per gallon for unleaded gasoline and 15.0 cents per gallon for diesel fuel compared to commercial fuel stations.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Gallons of unleaded gasoline purchased	2,537,946	2,462,032	2,498,521 / 2,523,815	2,557,627	2,591,438
Gallons of diesel purchased	6,688,660	7,024,258	7,446,368 / 6,861,624	7,213,580	7,565,537
Efficiency:					
Average cost per gallon (all fuel types) (1)	$1.59	$2.21	$2.47 / $2.18	$2.68	$3.32
Service Quality:					
Percent of customers satisfied	95.4%	95.0%	95.0% / 95.0%	95.0%	95.0%
Outcome:					
Price savings between in-house and commercial stations: unleaded gasoline	$0.158	$0.131	$0.050 / $0.075	$0.050	$0.050
Price savings between in-house and commercial stations: diesel	$0.159	$0.199	$0.150 / $0.242	$0.150	$0.150

(1) Includes appropriate mark-up to cover overhead.

Performance Measurement Results

The Fueling Operations measures examine the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. Given the amount of fuel gallons used by the County, the savings are significant, while customer satisfaction ratings remain high at 95 percent. FY 2007 was a difficult year for fuel prices. Similar to the private market, the average fuel cost per gallon for County customers increased, from $2.21 in FY 2006 to $2.18 in FY 2007. However, County customers purchasing unleaded gasoline saved $0.075 per gallon and diesel fuel purchasers saved $0.242 per gallon compared to commercial prices.

Fund 503
Department of Vehicle Services

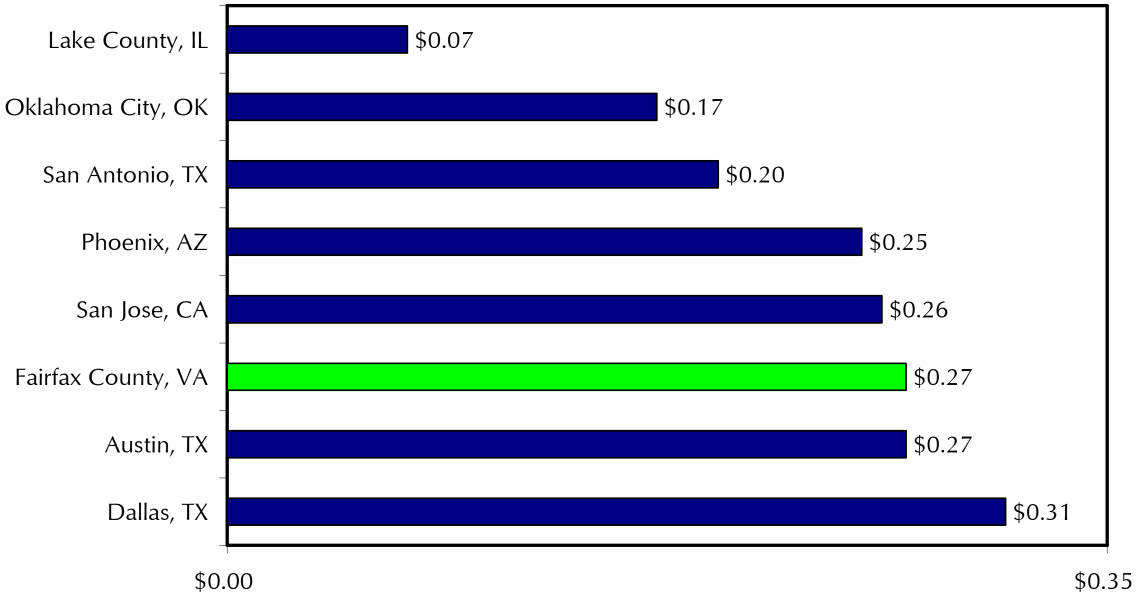
Benchmarking

As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 220 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area. An example of which is the Roads/Highways template that Fairfax County does not complete since the Commonwealth has primary responsibility for roadways in Virginia counties.

As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2006 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well.

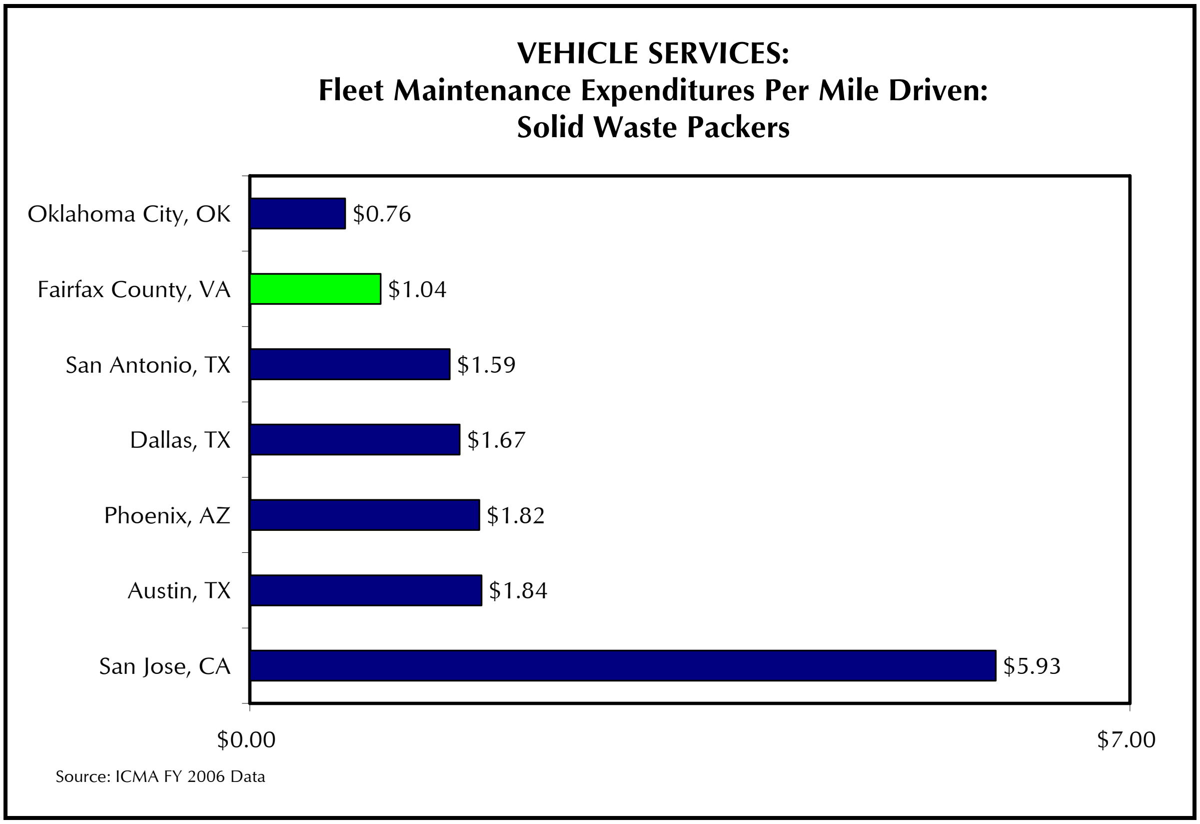
Fleet Management is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.

VEHICLE SERVICES:
Fleet Maintenance Expenditures Per Mile Driven:
Police Vehicles

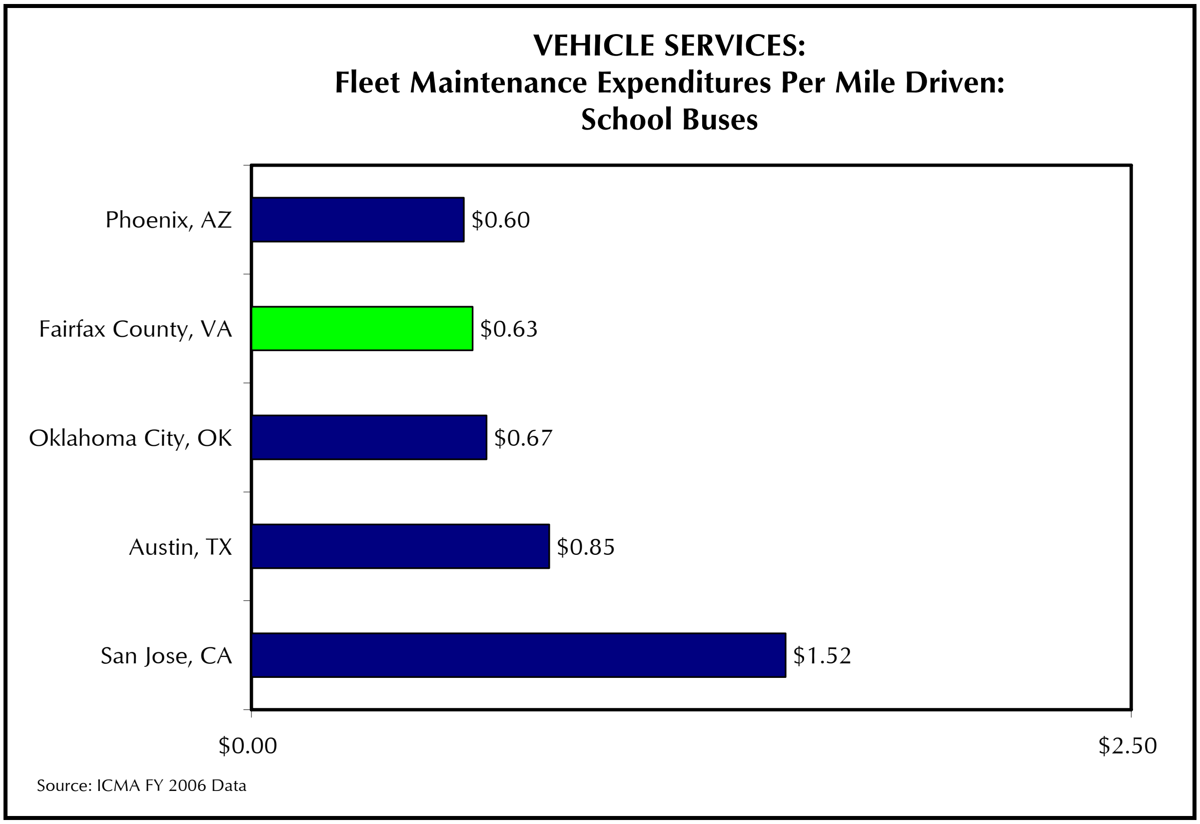


Source: ICMA FY 2006 Data

Fund 503
Department of Vehicle Services



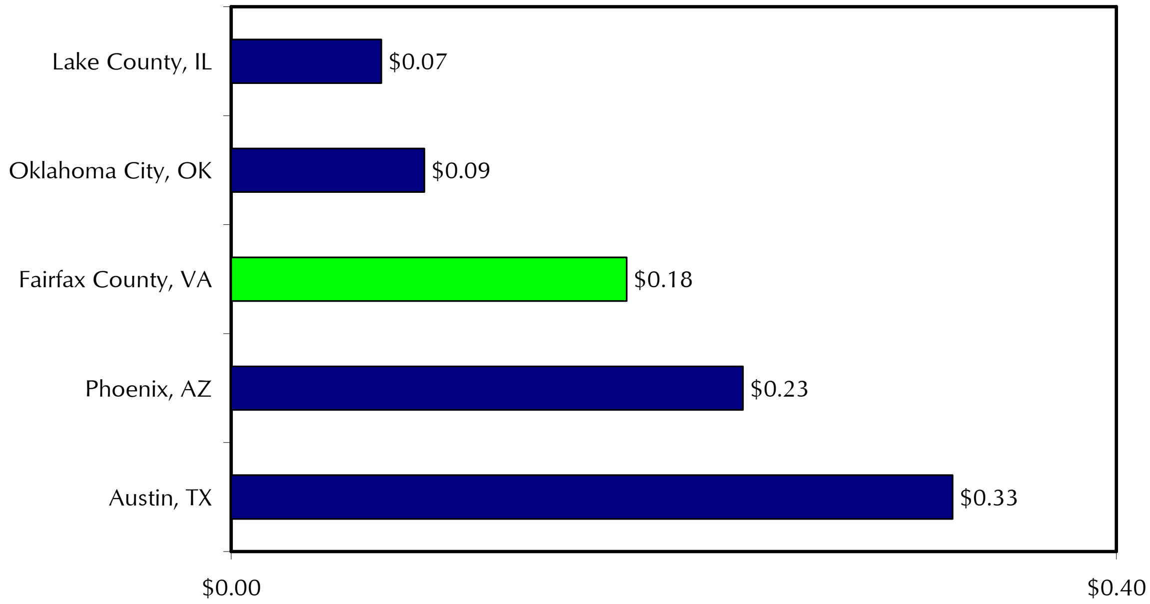
Source: ICMA FY 2006 Data



Source: ICMA FY 2006 Data

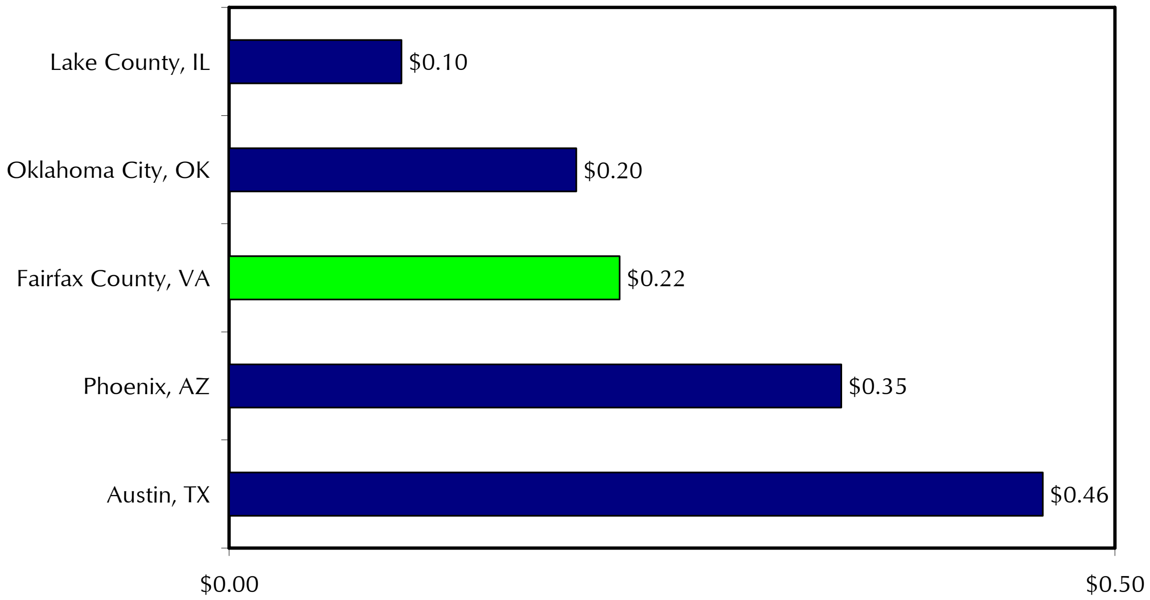
Fund 503
Department of Vehicle Services

VEHICLE SERVICES:
Maintenance Expenditures Per Mile Driven - Light Vehicles I
(8,500 or Less Gross Vehicle Weight)



Source: ICMA FY 2006 Data

VEHICLE SERVICES:
Maintenance Expenditures Per Mile Driven - Light Vehicles II
(8,501-10,000 Gross Vehicle Weight)



Source: ICMA FY 2006 Data

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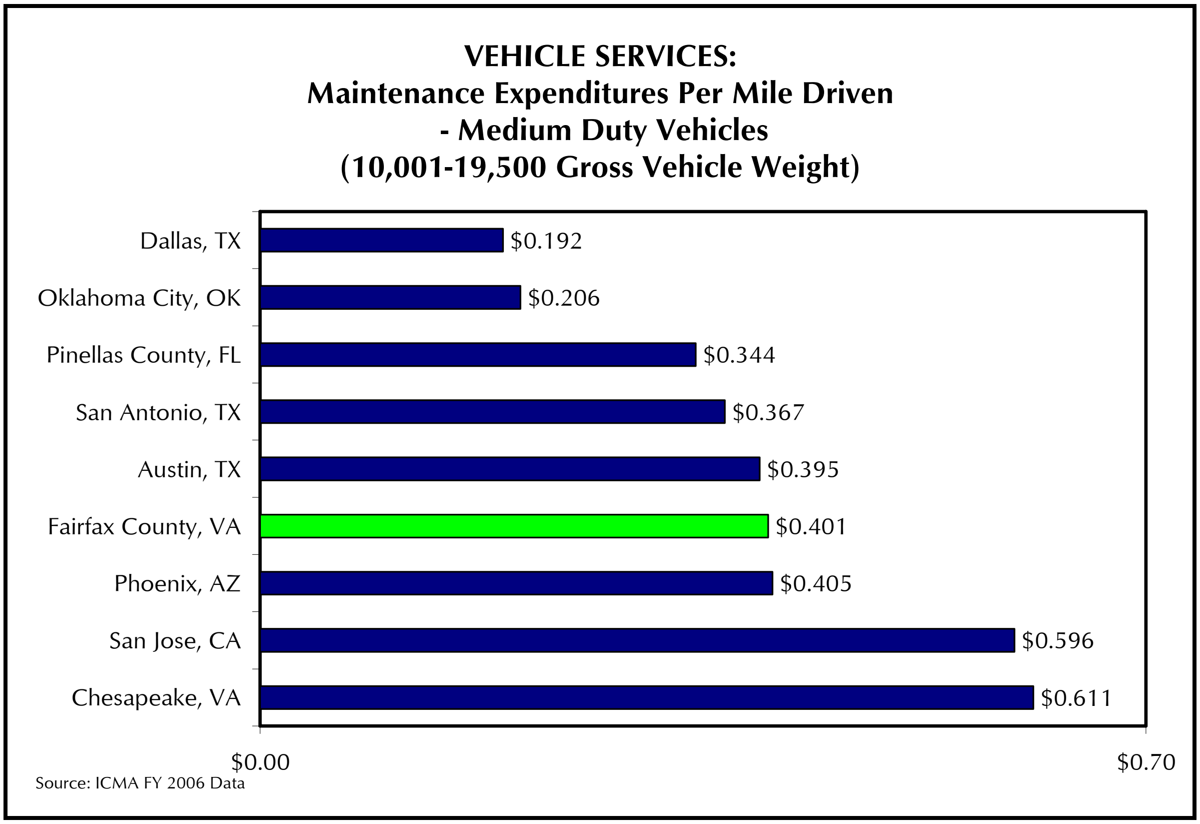
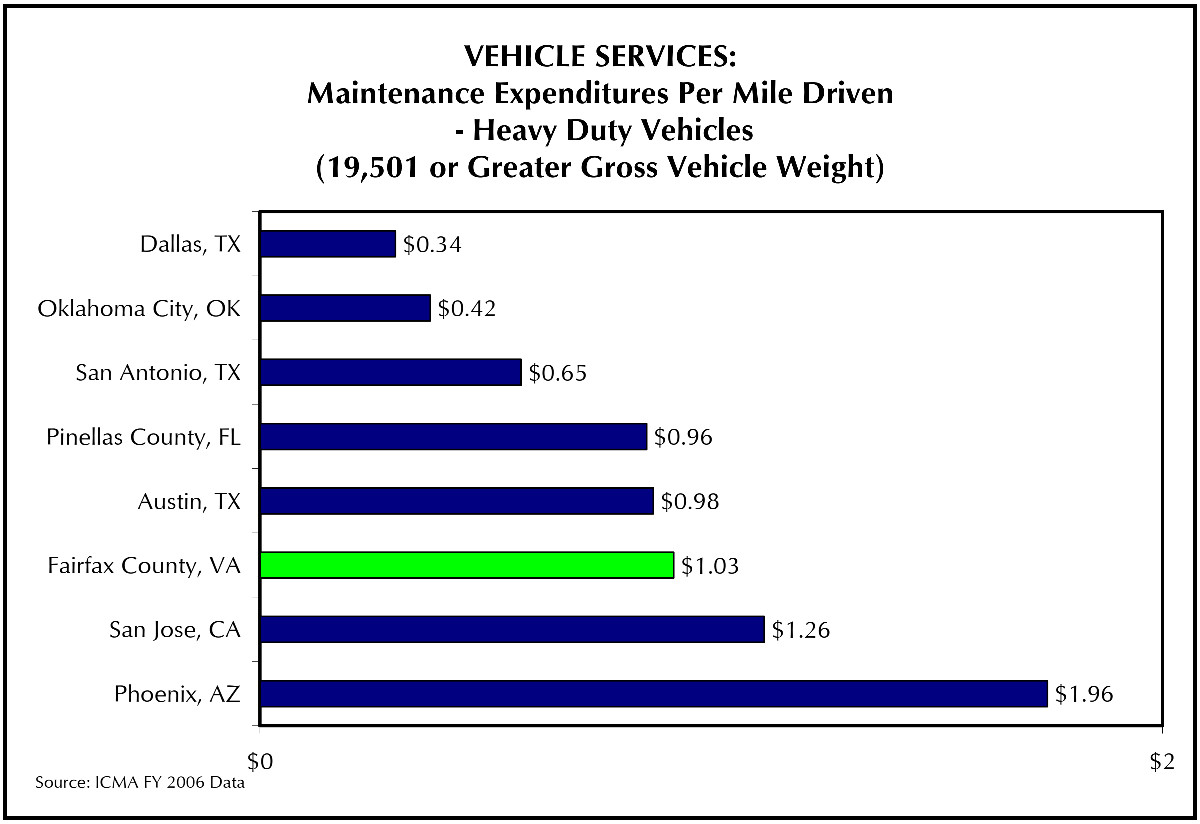


Source: ICMA FY 2006 Data



Source: ICMA FY 2006 Data

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Fund 503
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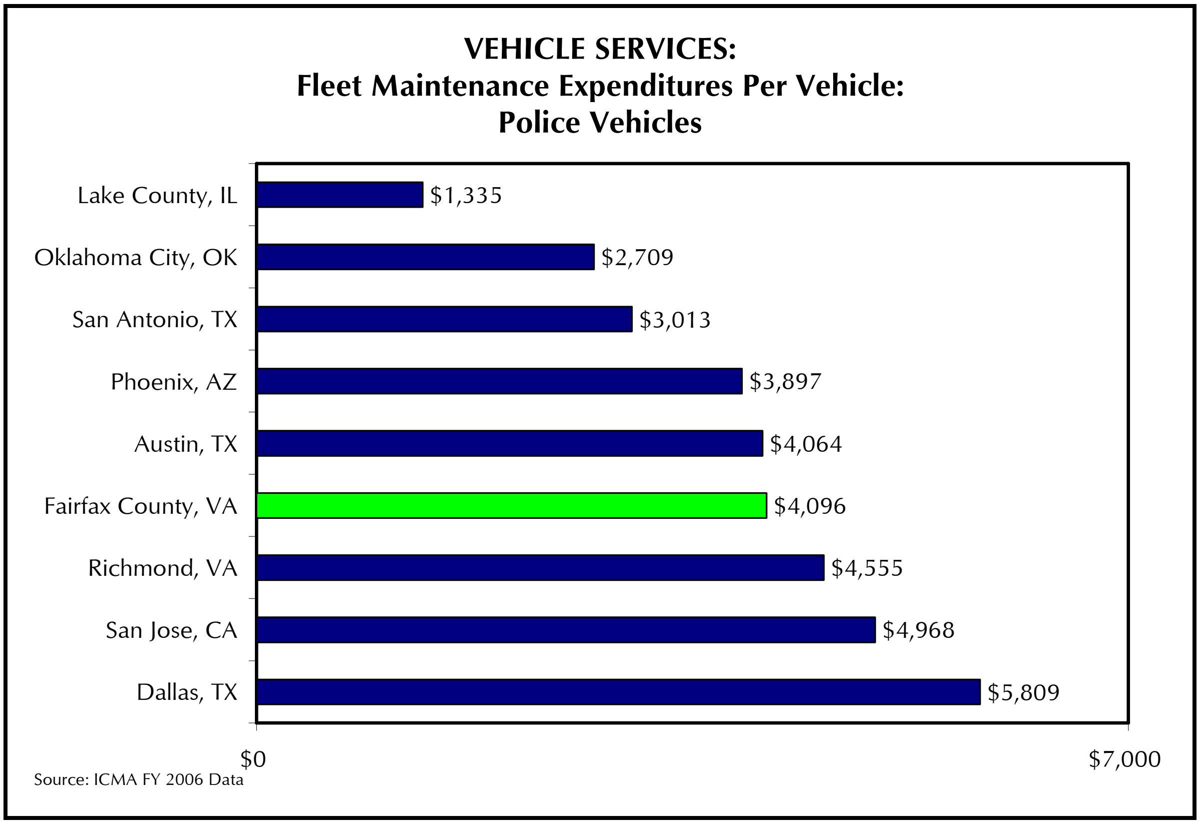
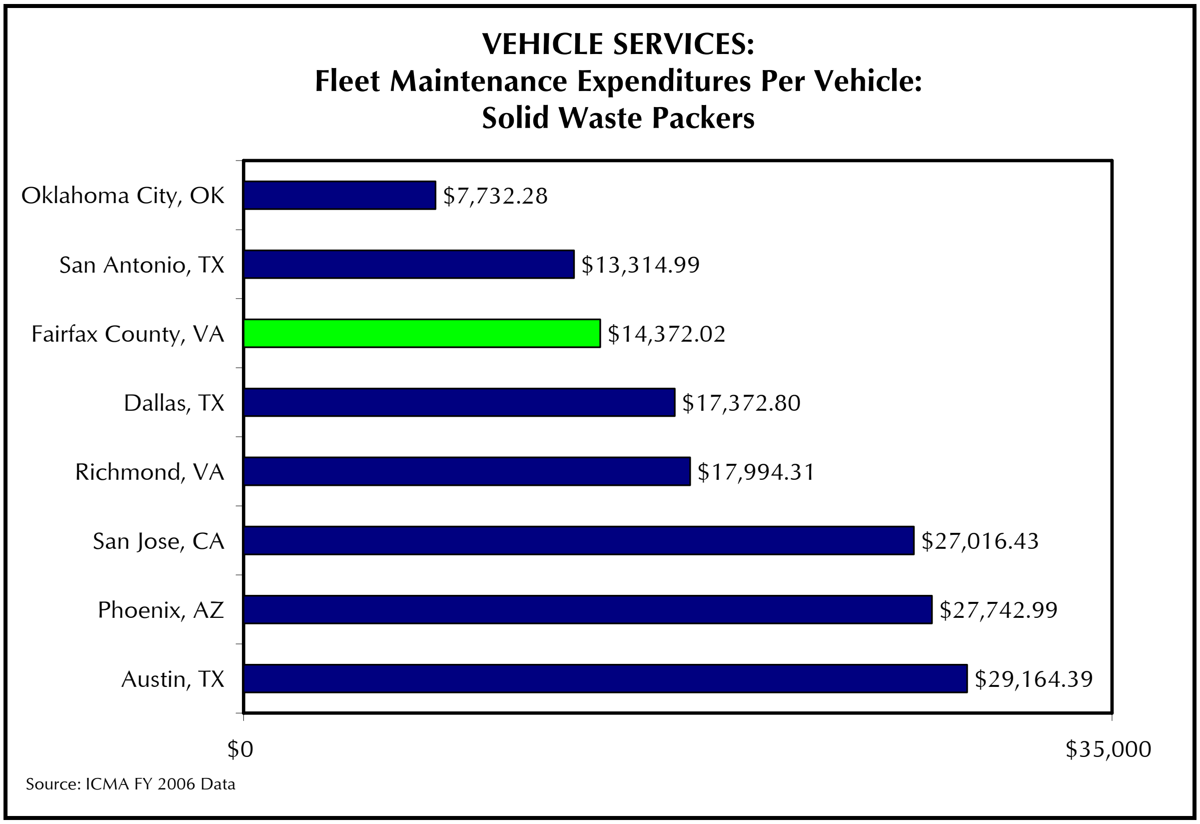


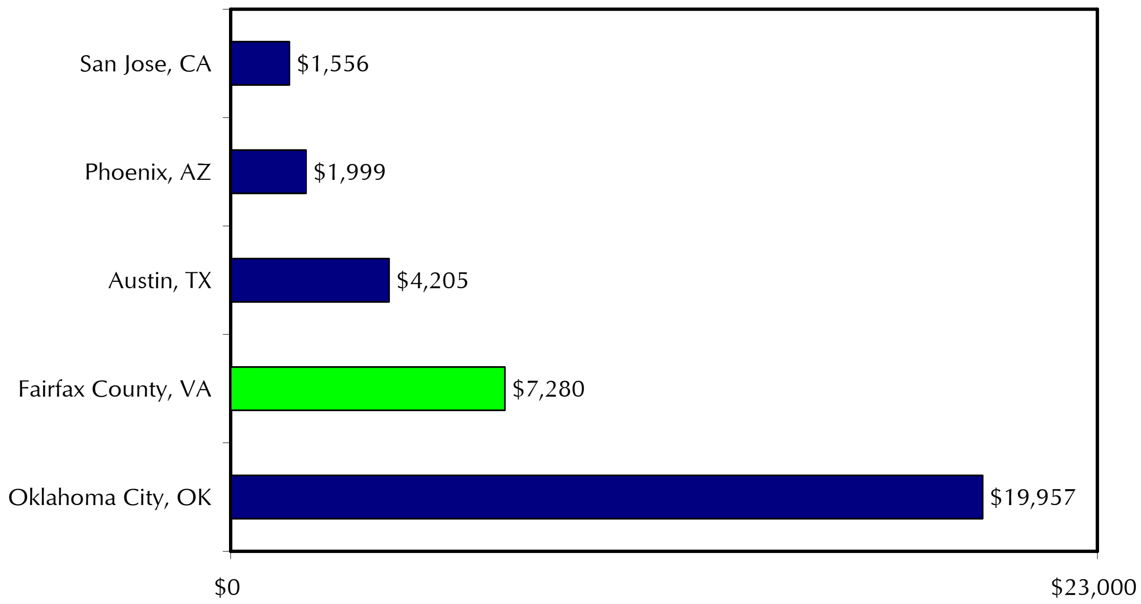
Source: ICMA FY 2006 Data



Source: ICMA FY 2006 Data

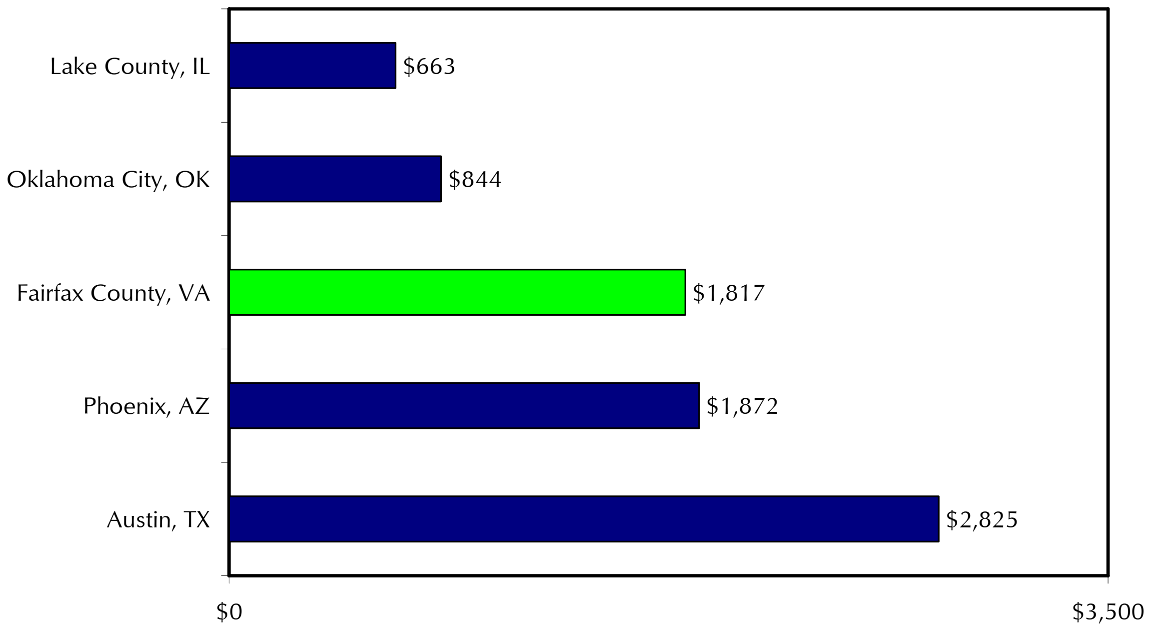
Fund 503
Department of Vehicle Services

**VEHICLE SERVICES:
Fleet Maintenance Expenditures Per Vehicle:
School Buses**



Source: ICMA FY 2006 Data

**VEHICLE SERVICES:
Maintenance Expenditures Per Light Vehicle I
(8,500 or Less Gross Vehicle Weight)**



Source: ICMA FY 2006 Data

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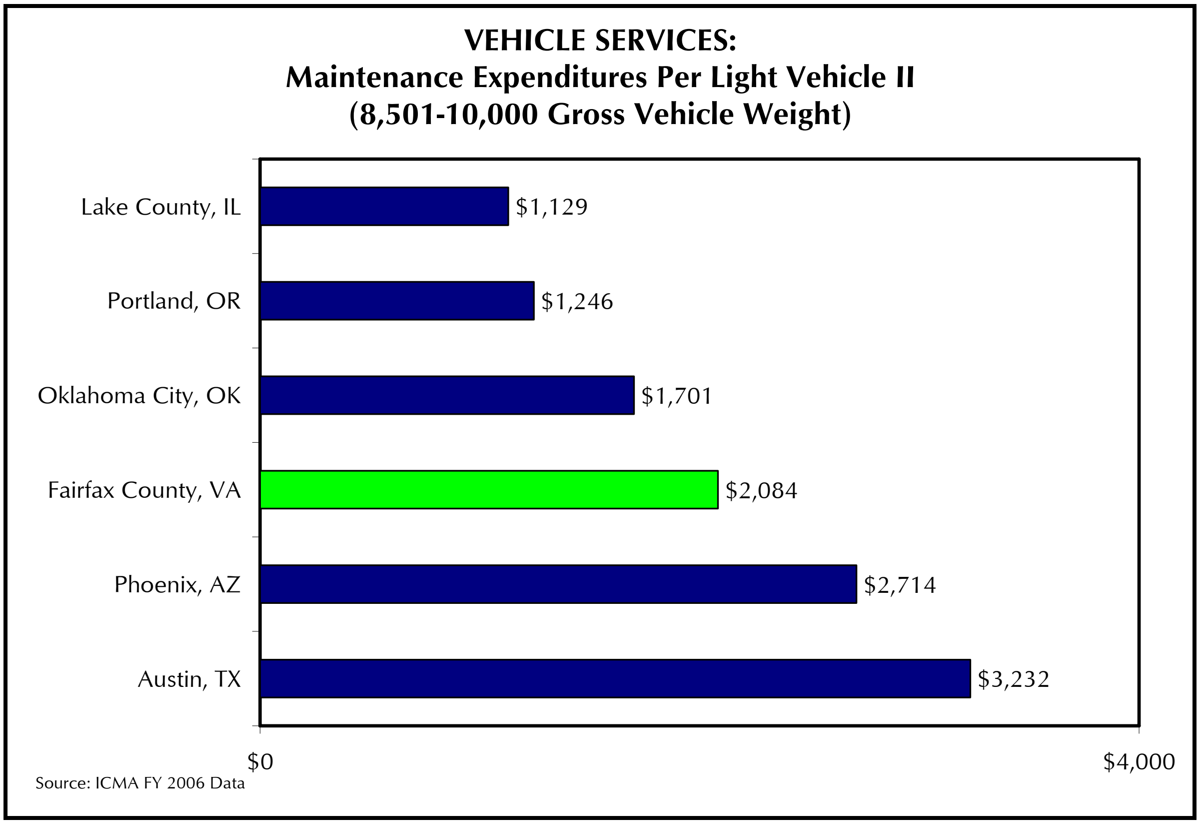
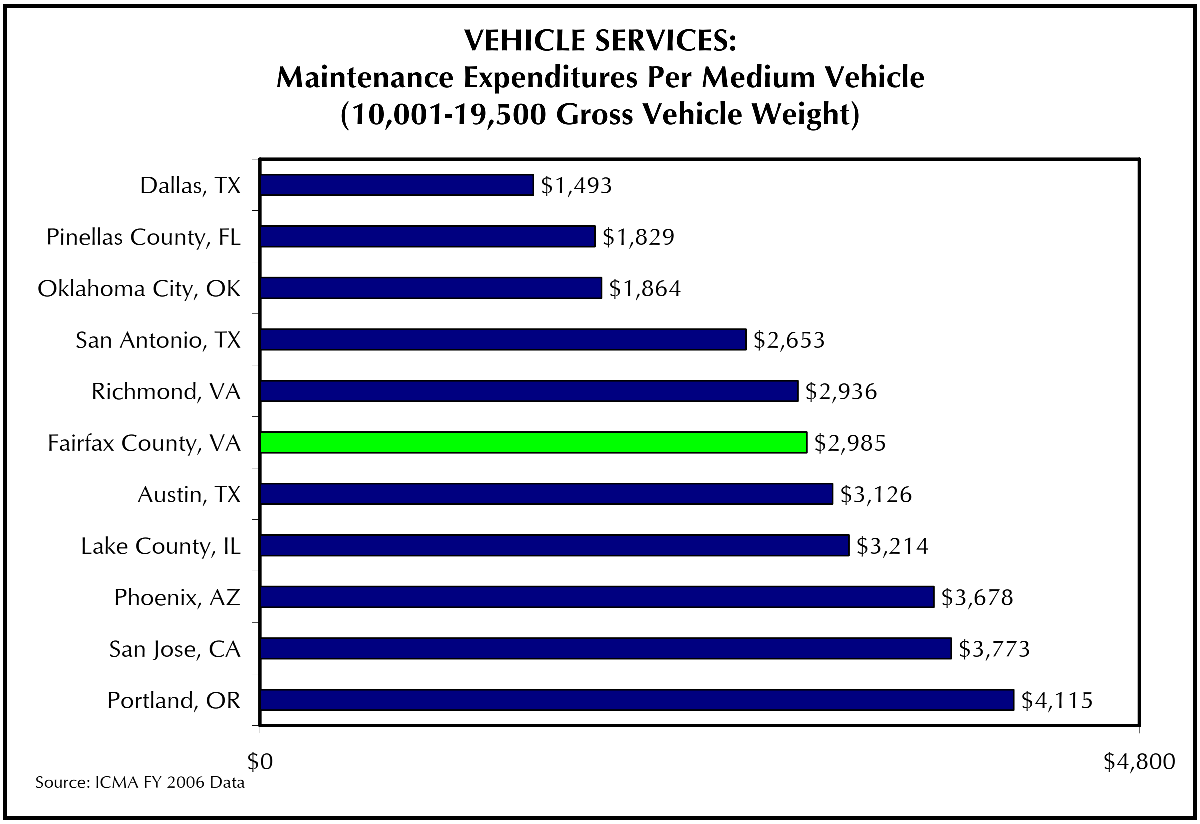


Source: ICMA FY 2006 Data



Source: ICMA FY 2006 Data

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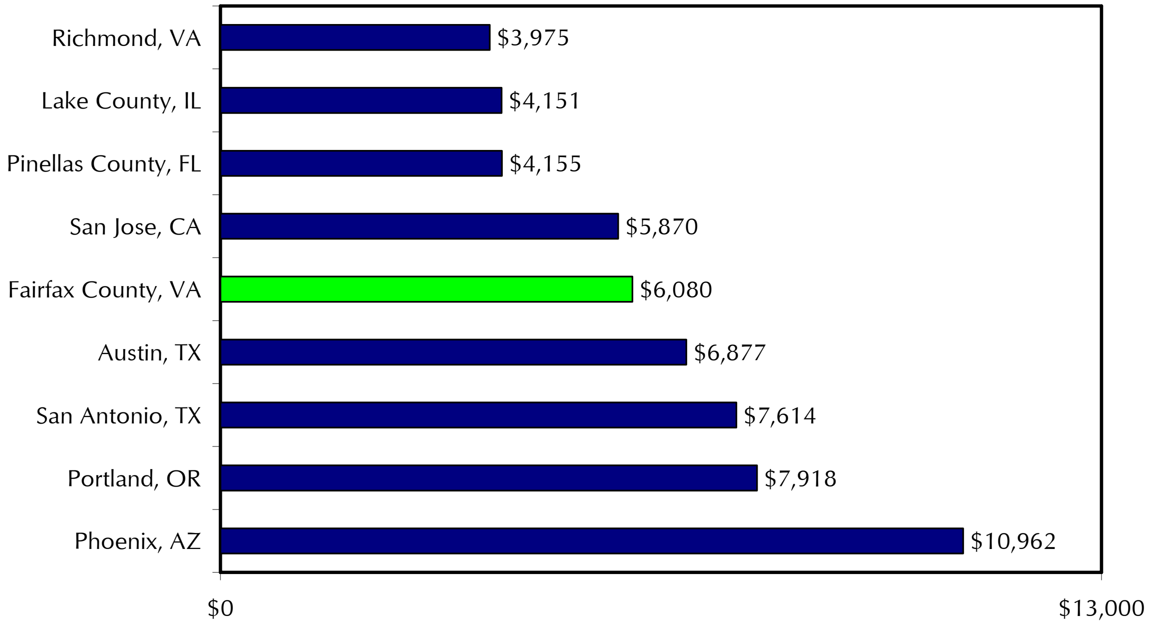
Fund 503
Department of Vehicle Services

VEHICLE SERVICES:
Maintenance Expenditures Per Heavy Vehicle (19,501 or Greater Gross Vehicle Weight)



Source: ICMA FY 2006 Data

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Fund 503
Department of Vehicle Services

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 503, Department of Vehicle Services**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$34,561,090**	**$19,477,693**	**$35,270,994**	**$19,504,668**
Vehicle Replacement Reserve	11,172,674	7,687,342	10,405,351	$8,644,659
Facility Infrastructure/Renewal Reserve[1]	3,791,958	2,409,150	4,700,236	220,000
Ambulance Replacement Reserve	2,993,662	1,618,362	2,859,262	935,662
Fire Apparatus Replacement Reserve	6,663,906	802,129	5,075,228	2,209,817
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Replacement Reserve	1,239,067	594,802	1,339,961	932,228
Helicopter Replacement Reserve	4,819,181	4,438,732	4,438,732	2,533,283
Boat Replacement Reserve	175,000	200,000	200,000	225,000
Police Specialty Vehicle Reserve	1,348,712	1,636,395	1,672,974	2,000,000
Fuel Operations Reserve	67,130	69,313	1,275,158	386,515
Other	2,272,781	4,449	3,287,073	1,400,485
Unreserved Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
Vehicle Replacement Charges	$7,665,019	$8,263,297	$8,263,297	$8,263,297
Ambulance Replacement Charges	603,200	214,000	214,000	214,000
Fire Apparatus Replacement Charges	2,884,000	2,884,000	2,884,000	2,884,000
FASTRAN Bus Replacement Charges	700,000	735,000	735,000	600,000
Helicopter Replacement Charges	694,551	694,551	694,551	709,263
Boat Replacement Charges	25,000	25,000	25,000	25,000
Police Specialty Vehicle Charges	324,262	327,026	327,026	309,550
Vehicle Fuel Charges	21,328,094	25,800,695	25,800,695	33,099,461
Other Charges	32,322,138	32,300,540	32,300,540	32,223,165
Total Revenue	$66,546,264	$71,244,109	$71,244,109	$78,327,736
Total Available	**$101,107,354**	**$90,721,802**	**$106,515,103**	**$97,832,404**

Fund 503
Department of Vehicle Services

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 503, Department of Vehicle Services**

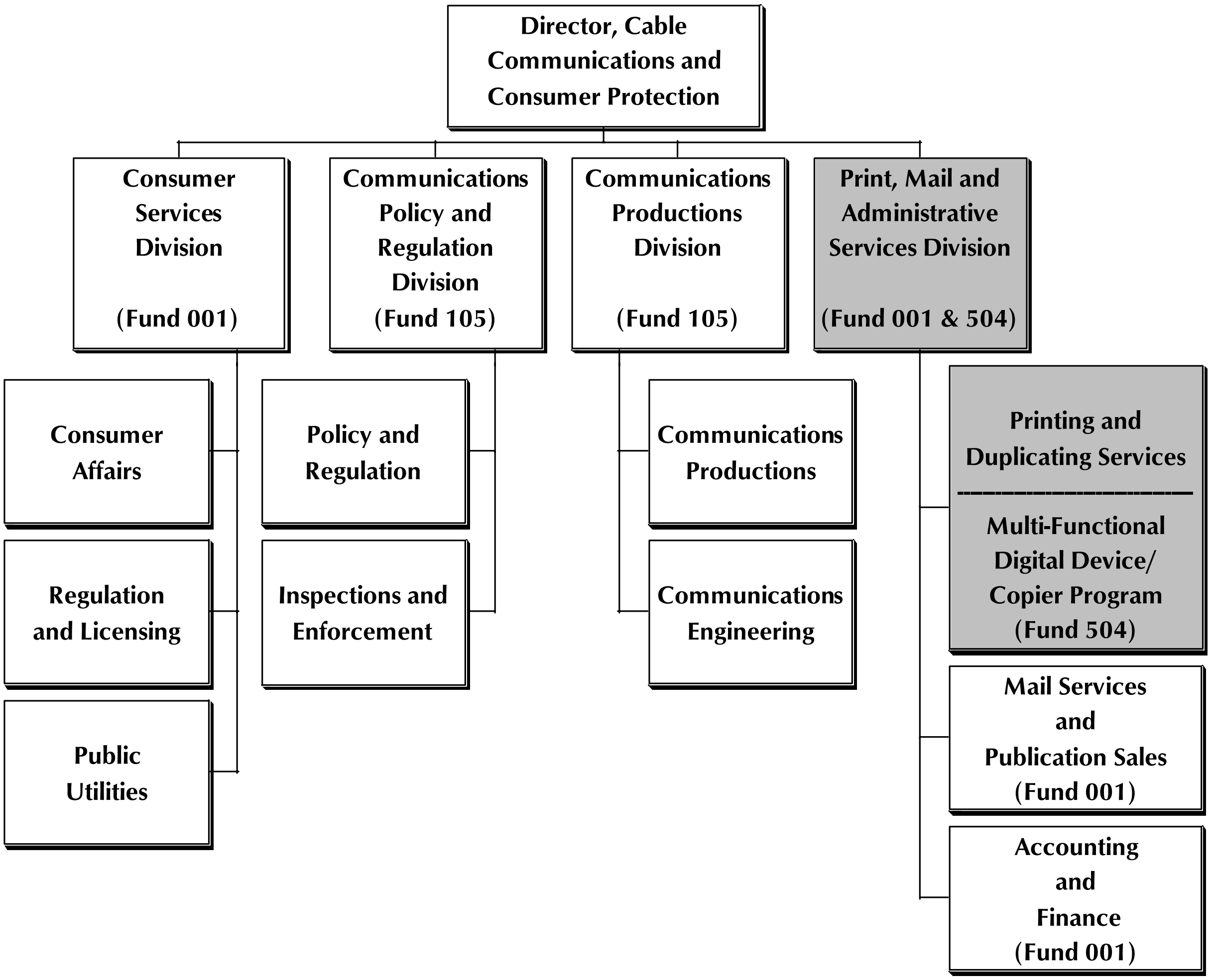
	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Expenditures:				
Vehicle Replacement	$6,243,193	$6,431,096	$10,023,989	$7,411,808
Facility Infrastructure/Renewal[1]	1,280,871	2,189,150	4,480,236	0
Ambulance Replacement	737,600	1,400,000	2,137,600	0
Fire Apparatus Replacement	4,472,678	2,400,000	5,749,411	1,850,000
FASTRAN Bus Replacement	599,106	735,529	1,142,733	616,698
Boat Replacement	0	0	0	250,000
Helicopter Replacement	1,075,000	2,600,000	2,600,000	3,009,800
Fuel Operations:				
Fuel	19,455,296	24,728,516	25,626,622	32,697,616
Other Fuel Related Expenses	664,770	729,702	1,062,716	738,360
Other:				
Personnel Services	17,117,187	18,719,615	18,719,615	18,910,197
Operating Expenses	14,002,780	13,550,494	15,372,639	14,461,580
Capital Equipment	48,752	14,880	32,830	45,697
Building Equipment	139,128	0	62,044	0
Total Expenditures	$65,836,360	$73,498,982	$87,010,435	$79,991,756
Total Disbursements	**$65,836,360**	**$73,498,982**	**$87,010,435**	**$79,991,756**
Ending Balance[2]	**$35,270,994**	**$17,222,820**	**$19,504,668**	**$17,840,648**
Vehicle Replacement Reserve	$12,594,501	$9,519,543	$8,644,659	$9,496,148
Facility Infrastructure/Renewal Reserve	2,511,086	220,000	220,000	220,000
Ambulance Replacement Reserve	2,859,262	432,362	935,662	1,149,662
Fire Apparatus Replacement Reserve	5,075,228	1,286,129	2,209,817	3,243,817
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Replacement Reserve	1,339,961	594,273	932,228	915,530
Helicopter Replacement Reserve	4,438,732	2,533,283	2,533,283	232,746
Boat Replacement Reserve	200,000	225,000	225,000	0
Police Specialty Vehicle Reserve	1,672,974	1,963,421	2,000,000	2,309,550
Fuel Operations Reserve	1,275,158	411,790	386,515	50,000
Other	3,287,073	20,000	1,400,485	206,176
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] As part of the FY 2008 Adopted Budget Plan, an amount of $2,189,150, previously reflected in the Vehicle Replacement Reserve at the end of FY 2007 was directed to Facility Infrastructure/Renewal Reserve.

[2] The Ending Balance in Fund 503, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

Documents Menu

Fund 504
Document Services



The Department of Cable Communications and Consumer Protection (DCCCP) is the umbrella agency for four distinct functions: Consumer Services; Communications Policy and Regulation; Communications Productions; and Print, Mail and Administrative Services. The total agency staff is dispersed over three funding sources. In FY 2007, the department reorganized the Consumer Protection Division into three separate branches, Consumer Affairs; Regulation and Licensing; and Public Utilities, in an effort to raise the functions of consumer protection to a higher visibility within the County Structure. To better reflect the range of services provided by the three branches, the Consumer Protection Division was renamed Consumer Services. Consumer Services, which mediates complaints, educates consumers, regulates taxicabs, issues licenses and provides utility rate case intervention, is presented within the Public Safety Program Area (Volume 1) and is fully supported by the General Fund. The Cable Communications function, which includes the Communications Policy and Regulation Division and the Communications Productions Division, is responsible for communications regulation and for television programming, and is presented in Fund 105 (Volume 2). Fund 105 is supported principally by revenue received from local cable operators through franchise agreements. The Print, Mail and Administrative Services Division administers countywide printing and duplicating services, mail services and publication sales, and accounting and finance services. Mail Services and Publication Sales along with Accounting and Finance are programs presented in the Legislative-Executive Functions/Central Services Program Area in (Volume 1) and is fully supported by the General Fund. Printing and Duplicating Services, presented in Fund 504 (Volume 2), is funded by revenues received from County agencies and the Fairfax County Public Schools (FCPS). The Department of Information Technology is responsible for management of the Multi-Functional Digital Device/Copier Program and the fiber Institutional Network (I-Net). While the functions of the Department of Cable Communications and Consumer Protection provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions and professional organizations.

Mission

To provide and coordinate high speed production printing services to County agencies as well as to the Fairfax County Public School System.

Focus

The Department of Cable Communications and Consumer Protection's Print Shop is responsible for providing high speed digital black and white and color printing, offset printing and bindery services. In FY 2007, Printing and Duplicating Services replaced the digital high speed black and white and color printers. A wide format printer was also added to the printing fleet and is capable of printing posters and banners. Printing and Duplicating Services produced over 25.2 million digital black and white impressions, over 2.2 million digital color impressions and 5,302 billable hours in offset printing. The Print Shop recovered all expenses while maintaining a 90 percent satisfaction rating for all printing jobs. The Print Shop also conducts printing consultations to assist County and School staff with their printing requirements and provides recommendations on available printing methods, document layout and bindery options. All direct labor and material costs associated with these services, as well as an equipment replacement reserve fee, are recovered from customer agencies.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Improving our competitive advantage, based on cost and service quality, compared to alternative document service providers in the market; and
- Utilizing new technologies to improve and enhance printing and copying services.

The Department of Information Technology is responsible for managing the County's Multi-Functional Digital Device (MFDD) Program which provides copier service to all County agencies. The County replaced its copier inventory in recent years with new state-of-the-art digital multi-functional devices (DMFD) through an operating lease. These devices are capable of copying, printing, faxing and scanning (to email or scan to a desk-top). The replacement and upgrade included new job-based accounting and tracking software.

Print Shop staff annually produces over 25.2 million digital black and white impressions and over 2.2 million digital color impressions.

Fund 504
Document Services

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Exercising Corporate Stewardship	Recent Success	FY 2009 Initiative
Installed a wide format color printer to allow for large-scale printing of posters, signs and banners.	✓	
Developed marketing plan to educate customers on printing services.	✓	
Developed and implemented a method to receive continual customer service feedback on printing services.	✓	
Continue to improve efficiency and customer service by shifting to automated printing equipment.	✓	✓
Continue to expand enterprise printing networking through the expanded use of digital multi-function copiers. This system includes a new job-based accounting and tracking system which provides greater control over program management.	✓	✓
Purchase and install digital pre-press equipment to allow for larger and more complex print runs to be produced in-house.		✓

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	17/ 17	17/ 17	17/ 17	17/ 17
Expenditures:				
Personnel Services	$1,032,145	$1,178,138	$1,178,138	$1,224,335
Operating Expenses	4,531,453	3,137,911	5,255,277	4,175,696
Capital Equipment	2,084,394	2,378,282	2,606,298	2,378,282
Total Expenditures	**$7,647,992**	**$6,694,331**	**$9,039,713**	**$7,778,313**

Position Summary

1 Printing Services Manager
3 Customer Services Specialists
1 Digital Printing Analyst
2 Printing Shift Supervisors
7 Print Shop Operators II
3 Print Shop Operators I

TOTAL POSITIONS
17 Positions / 17.0 Staff Years

Documents Menu

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$46,197**
  An increase of $46,197 for salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Print Shop Operating Adjustments** **$1,000,000**
  An increase of $1,000,000 in Operating Expenses based on a trend of higher spending in recent years due to the printing requirements of County agencies and the Fairfax County Public Schools.

- **MFDD Program Operating Equipment** **$37,785**
  An increase of $37,785 in Operating Expenses to support additional multi-function digital devices (MFDD) primarily associated with the opening of new facilities.

- **Capital Equipment** **$2,378,282**
  Funding of $2,378,282 in Capital Equipment for capitalized lease payments associated with MFDD Program copier equipment.

- **Carryover Adjustments** **($2,345,382)**
  A decrease of $2,345,382 due to the carryover of one-time expenses as part of the *FY 2007 Carryover Review*, including $2,117,366 in Operating Expenses and $228,016 in Capital Equipment. Of this amount $184,548 was included as encumbered carryover; $1,021,999 as unencumbered carryover for the MFDD Program to cover ongoing requests from County agencies for additional devices due to increased program requirements, workload, and the opening of new facilities; $138,835 for the appropriation of higher than anticipated revenue from the County's MFDD Program; as well as $1,000,000 for the County's Print Shop due to a projected increase in the number of jobs requested by County agencies and FCPS.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$2,345,382**
  An increase of $2,345,382 due to the carryover of one-time expenses as part of the *FY 2007 Carryover Review*, including $2,117,366 in Operating Expenses and $228,016 in Capital Equipment. Of this amount $184,548 was included as encumbered carryover; $1,021,999 as unencumbered carryover for the MFDD Program to cover ongoing requests from County agencies for additional devices due to increased program requirements, workload, and the opening of new facilities; $138,835 for the appropriation of higher than anticipated revenue from the County's MFDD Program; as well as $1,000,000 for the County's Print Shop due to a projected increase in the number of jobs requested by County agencies and FCPS.

Key Performance Measures

Goal

To provide high speed production printing services to all County agencies and the Fairfax County Public Schools in order to fulfill their informational and educational objectives with printed material.

Documents Menu

Fund 504
Document Services

Objectives

- To provide quality printing and duplicating services in a cost-effective and timely manner by recovering 100 percent of offset and digital expenses.

- To provide an efficient cost per copy charge by managing the Multi-Functional Digital Device program, while maintaining customer satisfaction at 85 percent.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Offset printing hours billed	NA	6,563	6,474 / 5,302	6,200	6,200
Digital black and white impressions produced (in millions)	24.4	26.2	25.0 / 25.2	25.0	25.0
Digital color impressions produced (in millions)	1.5	2.4	2.0 / 2.2	2.0	2.0
Office copies made (in millions) (1)	65.8	68.1	75.0 / 66.2	66.2	75.0
Efficiency:					
Cost per offset printing hour billed	NA	$213.11	$122.60 / $204.11	$200.07	$203.05
Cost per digital black and white impression produced	$0.059	$0.046	$0.055 / $0.045	$0.054	$0.056
Cost per digital color impression produced	$0.159	$0.172	$0.229 / $0.175	$0.160	$0.160
Cost per office copy (1)	$0.045	$0.045	$0.045 / $0.045	$0.045	$0.045
Client charge per office copy (1)	$0.045	$0.045	$0.045 / $0.045	$0.045	$0.045
Service Quality:					
Percent of clients satisfied with offset printing services	NA	97%	97% / 90%	95%	95%
Percent of clients satisfied with digital black and white jobs	NA	NA	95% / 90%	95%	95%
Percent of clients satisfied with digital color jobs	NA	NA	95% / 90%	95%	95%
Percent of office copier clients satisfied with services (1)	85%	85%	85% / 85%	85%	85%
Outcome:					
Percent of offset expenses recovered	NA	NA	100% / 101%	100%	100%
Percent of digital black and white expenses recovered	NA	NA	100% / 188%	100%	100%
Percent of digital color expenses recovered	NA	NA	100% / 140%	100%	100%
Percent change in cost per copy (1)	0.00%	0.00%	0.00% / 0.00%	0.00%	0.00%

(1) This indicator measures performance of the Multi-Functional Digital Device Program which is a function of the Department of Information Technology.

Documents Menu

Fund 504
Document Services

Performance Measurement Results

In FY 2006, the Print Shop began to track offset printing performance by the number of hours billed, which is the benchmark used by the printing industry. Offset printing hours billed decreased by 19.2 percent in FY 2007. This is due primarily to a one-time decrease in available staff press hours which caused a corresponding increase in offset work being outsourced. In FY 2008 and FY 2009, it is projected that offset printing hours billed will return to near FY 2006 levels. Realignment of personnel services to better match current job assignments generated a decrease in the cost per offset hour billed and a corresponding increase in the cost per digital impression in FY 2007 as compared to FY 2006 actuals. Also digital impressions were down 4.2 percent in FY 2007 which was due to downtime on the old digital printing equipment and the phase-in of the new digital black and white equipment. Beginning in FY 2007, the Print Shop will begin measuring service quality via customer satisfaction surveys. In FY 2007, the Print Shop conducted an initial customer satisfaction survey and found the current satisfaction rate to be 90 percent. For future years, Printing and Duplicating Services has set a goal of a 95 percent satisfaction rating.

Documents Menu

Fund 504
Document Services

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 504, Document Services Division**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$1,502,625**	**$24,468**	**$2,145,045**	**$607,212**
Revenue:				
County Receipts	$3,234,405	$2,147,513	$2,397,513	$2,536,401
School Receipts	1,999,681	1,753,970	2,003,970	2,142,857
Equipment Replacement Reserve	156,326	175,397	200,397	214,285
Total Revenue	$5,390,412	$4,076,880	$4,601,880	$4,893,543
Transfer In:				
General Fund (001)[1]	$2,900,000	$2,900,000	$2,900,000	$2,900,000
Total Transfer In	$2,900,000	$2,900,000	$2,900,000	$2,900,000
Total Available	**$9,793,037**	**$7,001,348**	**$9,646,925**	**$8,400,755**
Expenditures:				
Personnel Services	$1,032,145	$1,178,138	$1,178,138	$1,224,335
Operating Expenses	4,531,453	3,137,911	5,255,277	4,175,696
Capital Equipment	2,084,394	2,378,282	2,606,298	2,378,282
Total Expenditures	$7,647,992	$6,694,331	$9,039,713	$7,778,313
Total Disbursements	**$7,647,992**	**$6,694,331**	**$9,039,713**	**$7,778,313**
Ending Balance[2]	**$2,145,045**	**$307,017**	**$607,212**	**$622,442**
Print Shop Replacement Equipment Reserve	$0	$191,557	$216,557	$430,842
PC Replacement Reserve[3]	16,160	5,000	5,000	5,000
Print Shop Operating Reserve[4]	873,503	110,460	385,655	0
Unreserved Ending Balance	**$1,255,382**	**$0**	**$0**	**$186,600**

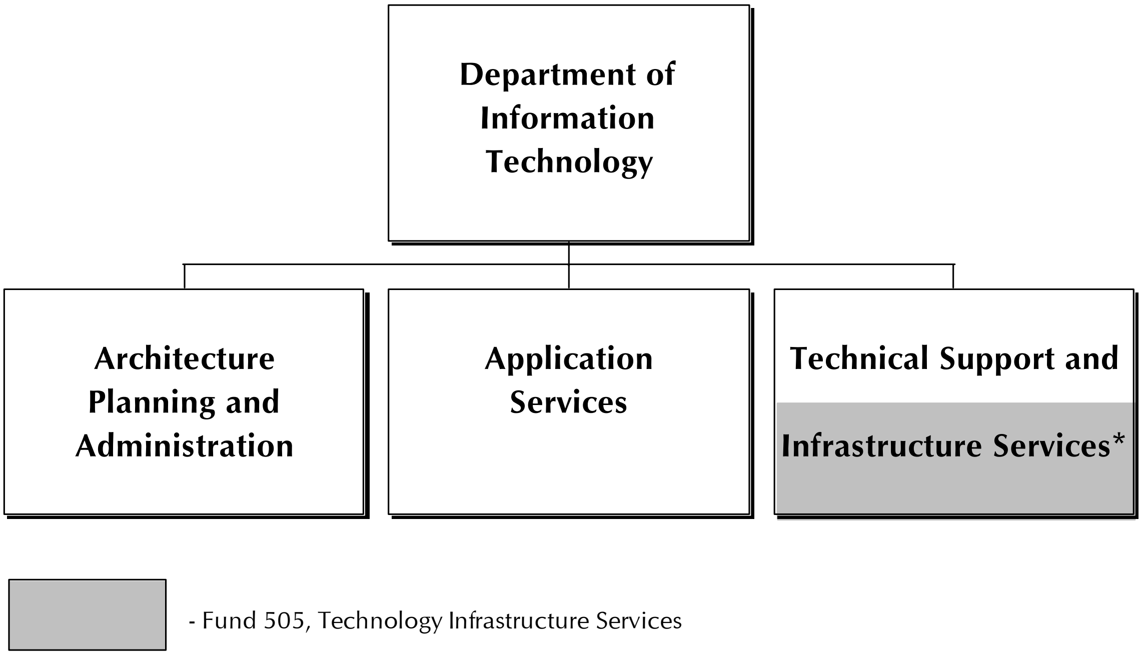
[1] The $2.9 million General Fund Transfer supports the equipment lease for the County's Copier Program. The current lease is for three years and is due to expire in mid FY 2009.

[2] The ending balance supports two reserves for the agency and fluctuates depending upon the needs of the fund in a given year.

[3] The PC Replacement Reserve provides for the timely replacement of computer equipment for the activities in this fund.

[4] The Print Shop Operating Reserve is used to provide financial support to the Print Shop program as the technical and business practices in the industry evolve.

Fund 505
Technology Infrastructure Services



* All staffing and operating support for Infrastructure Services is found in Volume 2, Fund 505.

Mission

To provide a reliable and secure technology infrastructure foundation required to support County business processes and systems that strengthen the public service commitment of Fairfax County.

Focus

The infrastructure activity in the Department of Information Technology (DIT) provides the underlying technology foundation supporting information systems and communications for County government. DIT coordinates all aspects of information technology for the County and plays an enabling role in advancing the strategic value of technology to transform work processes and provide quality services to customers. Funding for DIT activities is included in the General Fund, two funds that DIT manages (Funds 505 and 104), and in Fund 120, E-911 which supports public safety information technology projects. Fund 505, Technology Infrastructure Services, includes technology activities performed for County agencies such as replacement of County desktop computers and servers, operation of the County computer center (Enterprise Technology Operation Center, or ETOC), monitoring and maintenance of the enterprise data communications network, and Radio Center services. Fund 104, Information Technology, funds major information technology projects, including those with countywide strategic importance, such as infrastructure and application system modernization initiatives. Fund 120, E-911, funds DIT activities that support the County's emergency communications and emergency dispatch systems. These activities are reviewed by the Public Safety Policy Governance Board, established in FY 2005, to ensure the integration of public safety initiatives. One of the major infrastructure improvements for the County is the fiber Institutional Network (I-Net), which has recently been implemented for video and data networks. The DIT staff is in the process of migrating the County's data and video functions to the I-Net, and have responsibility to plan for, authorize and manage the expenditures and implementation of this program. The equipment associated with this initiative is directly supported from the I-Net program funds within Fund 105, Cable Communications Fund.

Fund 505
Technology Infrastructure Services

Support for Fund 505 is derived from its customers (County agencies and other entities such as the Fairfax County Public Schools) and a General Fund Transfer, which helps support the new Public Service Radio System; expenditures are primarily driven by customer requests for information technology services (i.e., public safety radio system maintenance, enhanced telecommunications services, use of the data center infrastructure utility-like system for data processing and data storage requirements, and required software maintenance and licenses, etc.).

DIT's Technology Infrastructure Division provides intra-governmental services including the operation and maintenance of the County computer center and server platforms 24 hours a day, seven days per week; the safeguarding of County software license obligations, data repositories and information assets; the maintenance of County data and radio communication networks; and the provision of integrated communication service to all County agencies and other government customers. The County's enterprise network provides bandwidth securely connecting over 200 facilities to the vast array of business applications available on the County mainframe or server platforms. A General Fund Transfer is provided to maintain reserves for the replacement and upgrade of enterprise computer equipment.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Maintaining communication inter-operability within the County and with other government entities; and
- Providing adequate storage, backup and security for County data.

DIT also manages a PC replacement fund in Fund 505, ensuring funding is available for scheduled desktop device technology refresh to remain consistent with advancements in technology required for services. The FY 2009 budget recommends continuing a four year replacement cycle, further review various service options for deploying equipment, a status quo in the number of PCs in the program, and study of the types of PCs that are provided for replacement to better match needs of users to types of available desktop technology. In addition, increasing demands on security at the desktop level and client software licensing are included in the cost to deploy PCs. This optimizes both allocation of IT assets and provides more efficient and predictable desktop maintenance and support. The annual amount collected per PC for FY 2009 remains $500/year, so that the future year cash flow will be sufficient to support the hardware and software components of this essential program.

DIT is also responsible for coordinating radio repair and engineering support to County agencies and the Fairfax County Public School system. Operational maintenance of the radio network is of primary importance to the County public safety agencies, public works agencies, Fairfax County Public Schools (FCPS), and other County agencies. With the deployment of both the new public safety and public service radio systems, the operations of the Radio Center now include interoperability management to ensure 24/7 communication with other jurisdictions. To support the operational and maintenance requirements of the systems, costs will be recovered from user entities such as the FCPS and Fairfax Water, and with a General Fund Transfer.

Documents Menu

Fund 505
Technology Infrastructure Services

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
Ongoing implementation of radio system infrastructure and radio refresh, as well as support for the public safety and public service radio systems, ensuring network monitoring, system performance, database management, inter-jurisdictional compatibility coordination and interoperability, identity tracking, radio reprogramming, compliance with FCC band modifications (re-banding), and contingency and redundancy testing consistent with emergency management plans.	☑	☑
Connecting People and Places	**Recent Success**	**FY 2009 Initiative**
Continue to implement the equipment required for 'lighting up' the County's fiber optic Institutional Network (I-Net), which will, over the next several years, replace most of the commercial carrier provided wide area network and provide the transport layer for the County and Schools voice, data and video traffic.	☑	☑
Continue to expand the use of remote access technology for providing secure, less bandwidth-intensive access to County systems for the County's workforce at small remote sites, and for supporting the expansion of telework.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue the implementation of a new enterprise-wide security architecture that: ▪ uses a multi-pronged approach to providing internal government, business partners and public access to appropriate electronic transactions and services; ▪ provides for an advanced authentication process to comply with security and privacy concerns supporting e-government programs; and ▪ provides improved monitoring, intrusion detection, and auditing capability.	☑	☑
Continue to implement a multi-phase Network Security Perimeter that uses a multiple firewall strategy to safeguard corporate data, facilitating expansion of e-government transactions and fulfilling the Electronic Protected Health Information (ePHI) requirements of the Health Insurance Portability and Accountability Act (HIPAA).	☑	☑
Improved network security through implementation of Network Address Translation (NAT), which "hides" internal IP addresses from display to outside sources, and employ Open Standards.	☑	

Fund 505
Technology Infrastructure Services

Exercising Corporate Stewardship	Recent Success	FY 2009 Initiative
Continue server consolidation initiative to optimize allocation of server processing resources, reduce server footprint, operating and software licensing costs, and balance server resources across applications providing increased effectiveness and efficiency of the management and utility of the County's server farm.	☑	☑
Continue to provide additional storage capacities in the County's Storage Area Networks (SAN) that support the increasing portfolio of systems and data. Also provide local "Hot Site" backup capabilities for critical systems data. This initiative will strengthen the County's disaster recovery posture and provide recovery capabilities locally.	☑	☑
Continue on-going improvements to the County's critical Enterprise Technology Operations Center (ETOC) as part of a multi-year facility modernization initiative to ensure that the ETOC remains a highly reliable and secure resource supporting the technology systems critical to County business operations, thus improving operational effectiveness within an optimized fail-safe environment.	☑	☑
Continue to refresh desktop and laptop computers under the PC Replacement Program, thereby replacing obsolete equipment. PCs in the program are replaced at the end of a four-year cycle. Incorporate 'software assurance' coverage for all PCs on the County network to ensure software licensing obligation and ability to implement enhancements without having to purchase individual software upgrades.	☑	☑
Continue to improve utility and efficiency of corporate and agency specific business applications through the County's Enterprise Application Integrator (EAI) tool 'Webmethods', a middleware product that creates a seamless process between disparate applications.	☑	☑
Implemented automated tools within the mainframe processing environment to reduce manual intervention of systems processing, automate first tier problem notification, automated restarts, and escalation processes. The long-term goal is to move toward a "lights out" operation environment that would streamline processes and reduce the dependence of personnel resources for operations and redirect the focus to the growing area of server and network monitoring.	☑	☑

Documents Menu

Fund 505
Technology Infrastructure Services

Budget and Staff Resources

Agency Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	67/ 67	67/ 67	67/ 67	67/ 67
Expenditures:				
Personnel Services	$6,018,642	$6,614,660	$6,614,660	$6,697,657
Operating Expenses	20,196,736	21,297,841	20,939,112	21,103,741
Capital Equipment	3,173,392	1,400,000	4,434,624	1,450,000
Total Expenditures	**$29,388,770**	**$29,312,501**	**$31,988,396**	**$29,251,398**

Position Summary

	Network/Data Communication Services		Data Center Services		Radio Center Services
1	Info. Tech. Program Director I	1	Info. Tech. Program Director III	1	Network/Telecom Analyst IV
1	Info. Tech. Program Manager I	3	Info. Tech. Program Managers II	3	Network/Telecom Analysts III
2	Network/Telecom Analysts IV	4	Systems Programmers III	2	Network/Telecom Analysts II
12	Network/Telecom Analysts III	5	Systems Programmers II	1	Communications Engineer
4	Network/Telecom Analysts II	2	Systems Programmers I	2	Communications Technicians
1	Network/Telecom Analyst I	2	Programmer Analysts III	1	Administrative Assistant III
1	Management Analyst I	1	Programmer Analyst II		
		1	Programmer Analyst I		
		5	IT Technicians III		
		8	IT Technicians II		
		1	IT Technician I		
		1	Business Analyst I		
		1	Database Administrator II		

TOTAL POSITIONS
67 Positions / 67.0 Staff Years

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$221,030**
  An increase of $221,030 associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Personnel Services Reduction** **($138,033)**
  A decrease of $138,033 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a continued softening of the residential real estate market.

- **Infrastructure Services** **$1,459,000**
  A net increase of $1,459,000 to fund $350,000 in staff augmentation for network support; $359,000 in additional software and hardware maintenance and equipment for Network Services; $450,000 for data switch replacement; and $300,000 for increased software and hardware maintenance expenses for the Data Center.

Fund 505
Technology Infrastructure Services

- **Computer Equipment Replacement Program** **$496,900**
  A net increase of $496,900, including a $698,687 increase in the PC Replacement Program based on the number of PCs scheduled to be replaced in FY 2009, according to the four-year replacement cycle. This amount is partially offset by a $200,000 decrease in server replacement.

- **Infrastructure Equipment** **($2,100,000)**
  A net decrease of $2,100,000, based on the postponing of several disaster recovery infrastructure initiatives currently supported by Fund 505.

- **Carryover Adjustments** **($2,675,895)**
  A decrease of $2,675,895 as a result of one-time funding at the *FY 2007 Carryover Review*.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$2,675,895**
  As part of the *FY 2007 Carryover Review*, FY 2008 expenditures increased $2,675,895 due to encumbered carryover of $2,279,895 and unencumbered carryover of $396,000.

Key Performance Measures

Objectives

- To maintain the number of business days to fulfill Telecommunications service requests for a) non-critical requests at a standard of 4 days; b) critical requests at a standard of next business day; and c) emergency requests at a standard of the same day.

- To maintain the percentage of LAN/PC workstation calls to Technical Support Services closed within 72 hours by at 75 percent.

- To maintain the resolution rate for the average first-call problem for the Technical Support Center (TSC), DIT Help Desk at 80 percent.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Responses to calls for repairs on voice devices	4,139	4,351	4,500 / 1,487	4,500	1,500
Moves, adds or changes (voice and data)	2,858	2,919	2,300 / 8,614	2,300	8,600
Calls resolved	22,557	24,610	24,800 / 23,964	24,800	24,800
Customer requests for service fulfilled by Technical Support Center (TSC)	66,538	75,649	79,431 / 65,367	79,431	79,431

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Efficiency:					
Cost per call	$92	$98	$105 / $109	$105	$109
Average number of hours annually spent per staff member to resolve calls	1,042	1,034	1,042 / 1,042	1,042	1,078
Customer requests for service per TSC staff member	5,545	6,304	6,619 / 5,447	6,619	6,619
Service Quality:					
Customer satisfaction with telecommunication services	90.0%	93.5%	95.0% / 95.0%	95.0%	95.0%
Percent of customers reporting satisfaction with resolution of LAN/PC workstation calls	75%	79%	82% / 80%	82%	80%
Percent satisfaction of County employees with support from Technical Support Center	85%	85%	89% / 81%	89%	89%
Outcome:					
Business days to fulfill service requests from initial call to completion of request for non-critical requests	4	4	4 / 4	4	4
Business days to fulfill service requests from initial call to completion of request for critical calls	2	2	2 / 2	2	2
Business days to fulfill Telecommunications service requests for emergencies	1	1	1 / 1	1	1
Percent of calls closed within 72 hours	85%	95%	92% / 75%	75%	75%
Percent of first-contact problem resolution	63%	76%	80% / 75%	80%	80%

Performance Measurement Results

This cost center provides critical infrastructure services, including integrated communication service to all County agencies and other government customers; response to service requested through the help desk; and maintenance of the County data communication networks. The performance measures for this cost center focus on delivering and securing a stable IT environment.

Overall, many factors continue to affect agency performance, including more calls seeking assistance with complex technology; new agency-specific applications that the Technical Support Center had not been trained to help with; increased use of remote access for telework; older generation PCs on the network; and many customized desk-top configurations in agencies. DIT expects that customer requests for service will remain constant from FY 2008 to FY 2009. Recent changes in TSC help desk software have contributed to streamlined call-processing and call-escalation workflows. These improvements have been combined with improved system monitoring and greater reliance on remote interventions to resolve service problems.

Fund 505
Technology Infrastructure Services

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 505, Technology Infrastructure Services**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$7,646,278**	**$3,388,046**	**$6,348,600**	**$2,958,691**
Revenue:				
Radio Services Charges	$631,253	$621,490	$621,490	$631,000
PC Replacement Charges	5,582,000	6,180,000	6,180,000	6,180,000
DIT Infrastructure Charges				
County Agencies and Funds	18,596,110	18,463,158	18,463,158	18,463,158
Fairfax County Public Schools	1,357,438	1,411,736	1,411,736	1,468,205
Outside Customers	108,000	108,000	108,000	85,401
Subtotal DIT Infrastructure Charges	$20,061,548	$19,982,894	$19,982,894	$20,016,764
Total Revenue	$26,274,801	$26,784,384	$26,784,384	$26,827,764
Transfer In:				
General Fund (001)[1]	$1,816,291	$1,814,103	$1,814,103	$1,814,103
Total Transfer In	$1,816,291	$1,814,103	$1,814,103	$1,814,103
Total Available	**$35,737,370**	**$31,986,533**	**$34,947,087**	**$31,600,558**
Expenditures:				
Infrastructure Services	$20,298,220	$19,085,441	$22,571,568	$20,615,345
Radio Center Services	963,585	935,593	944,449	945,899
Computer Equipment Replacement Program	5,407,519	6,391,467	6,271,927	6,890,154
Upgrade/Replacement of Technology Infrastructure Equipment	2,719,446	2,900,000	2,200,452	800,000
Total Expenditures	$29,388,770	$29,312,501	$31,988,396	$29,251,398
Total Disbursements	**$29,388,770**	**$29,312,501**	**$31,988,396**	**$29,251,398**
Ending Balance[2]	**$6,348,600**	**$2,674,032**	**$2,958,691**	**$2,349,160**
Infrastructure Replacement Reserve (CERF)[3]	$3,399,789	$208,914	$101,807	$202,430
PC Replacement Reserve[4]	2,948,811	2,465,118	2,856,884	2,146,730
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] A General Fund Transfer will support the system wide charges of the new Public Safety and Public Service radio program for General Fund and General Fund Supported agencies, as well as to maintain funding for the replacement and upgrade of enterprise computer equipment.

[2] The fluctuation in ending balance is primarily due to the operation of the PC Replacement and Computer Equipment Reserve Programs. The programs collect funding each year, hold it in reserve until needed, and then expend the funds for replacement equipment. The time period for this action varies based on the needs of the programs.

[3] This reserve is designed to assist in the scheduled replacement of mainframe computer and network assets. The funds are held in this Computer Equipment Replacement Fund (CERF).

[4] The balance in the PC Replacement Reserve fluctuates annually based on scheduled PC replacements which are on a four-year replacement cycle.

Fund 506
Health Benefits Trust Fund

Focus

Fairfax County Government offers its employees and retirees health insurance options providing choices and competitive premium rates. The County health insurance alternatives include a self-insured point-of-service (POS) plan, a self-insured preferred provider plan (PPO), a self-insured open access plan (OAP), and a fully insured Health Maintenance Organization (HMO) for both active employees and retirees. The County's current health insurance program is a result of revisions enacted in FY 2007. The County partnered with Fairfax County Public Schools and completed a selection process in calendar year 2006 to choose new providers for all health insurance products in order to leverage the County's position in the marketplace and achieve competitive rates. This process resulted in changing one of the County's HMO options to an OAP, a hybrid plan combining aspects of both a POS and PPO, and changing the plan from a fully-insured to self-insured plan. Self-insurance allows the County to more fully control all aspects of the plan, including setting premiums to smooth out the impact of increases on employees while maintaining adequate funding to cover claims expenses and reserves. In addition, enhanced self-insured vision benefits were added to all health insurance plans with no impact to premium rates for the self-insured plans. These changes to the health insurance options were effective January 1, 2007. It should be noted that the County also intends to examine plans related to Medicare Part D to aid in finalizing an approach to the implementation of this new prescription drug benefit product.

In calendar year 2007, the County Executive directed staff to develop a comprehensive health promotion and wellness program for County employees. The goal of the initiative is to significantly improve employees' overall health and well-being, while also serving to curb rising health care costs. Components of the new program included in Fund 506 include:

- *Health Risk Assessments (HRAs) and Targeted Programming.* Health Risk Assessments gather information on participants' personal medical history, preventative services, and emotional health and lifestyle choices. Health plan participants can use the HRA in order to help determine their personal health risks and take preventative measures, while allowing the County to use aggregate data to create targeted programming towards health conditions that most affect County employees. As part of the new Health Promotion and Wellness Initiative, HRAs will be available for health plan participants so that they may elect to utilize this tool.
- *Enhancement of the County's disease management program.* Disease management programs are utilized to detect chronic conditions early and provide assistance to those affected to help manage their disease, resulting in a healthier outcome. Participants receive direct support from health care professionals and are assisted with coordination of physician care, medication reviews, standards of care reminders, assessments, screenings, and action plans. Although some health conditions were already included under the County's disease management program, the enhanced program will cover eleven additional conditions which affect County employees and retirees and impact County claims expenses, including Osteoporosis, Osteoarthritis, Fibromyalgia, and Low Back Pain.
- *Reduced membership fees at County RECenters.* In response to employee demand, as well as to promote the importance of overall physical health, a 50 percent subsidy for annual memberships at County RECenters is included in the new program. Workplace sites for employees are spread throughout the County; thus, all employees do not enjoy convenient access to the Employee Fitness and Wellness Center (EFWC) located in the Government Center. This benefit enhancement will allow merit employees and retirees to utilize all nine County RECenters at a reduced rate.
- *Influenza vaccinations for employees and retirees.* Providing flu shots to employees is a simple mechanism to reduce absenteeism due to flu outbreaks, as well as protect the overall health of employees and retirees.

A comprehensive wellness program has the potential to reduce the rate of escalation of health care costs, resulting in savings for self-insured plans through cost avoidance. As such, expenses related to the new Health Promotion and Wellness Initiative are included in Fund 506, Health Benefits Trust Fund, as it is anticipated that increases in self-insured claims expenses will be impacted as benefits of the program begin to materialize.

Fund 506
Health Benefits Trust Fund

Fund 506, Health Benefits Trust Fund, is the administrative unit for the County's self-insured health plans. For the self-insured plans, the County pays only for claims and third party administrative fees. The cost to fund claims expenses is covered by premiums from active employees, the employer, retirees and retention of interest earnings.

The self-insured plans (POS, PPO, and OAP) provide in-network and out-of-network options. The POS plan combines the best features of an HMO and a traditional indemnity plan. The second option provides the choice of a PPO, combining an in-network benefit and an out-of-network benefit for those employees and retirees who live outside of the managed care network area. The OAP plan provides a third alternative which combines aspects of both a POS and a PPO.

After significant increases in medical costs at the beginning of the decade, cost growth has begun to moderate in the last few years. On average, most employers nationwide are experiencing single digit cost increases, and the County's experience mirrors this trend. As a result of lower than anticipated medical and prescription claims in recent years, along with prudent management of the plan and aggressive contract negotiations, staff estimates that, on average, the County's self-insured plans will raise premiums by a moderate five percent effective January 1, 2009 for the final six months of FY 2009. The five percent premium increase will allow the fund to remain solvent while maintaining a revenue stream that will cover the cost of health claims and maintain reserve funding. Actual premium increases will vary by plan based on each plan's claims experience.

Advances in medical technology, the increasing cost of medical malpractice and liability insurance, and increased utilization continue to drive increases in medical costs. To mitigate the impact of unanticipated cost increases in future years, the County created a premium stabilization reserve in FY 2005. This reserve allows the County to maintain premium increases at manageable levels and smooth out the employer and employee impact of dramatic cost growth swings. In addition, the targeted ending balance for the fund is based on a balance as a percent of claims paid of at least 10 percent to ensure that the fund balance is adequate to support any unanticipated high cost claims. It should be noted that an ending balance of 10 to 15 percent of claims paid is the targeted industry standard.

The County continues to contribute 85 percent of the total premium for employees enrolled as an individual and 75 percent of the total premium for employees enrolled under either the two-party or family plan. Retirees over the age of 55 currently receive a subsidy from the County toward the cost of health insurance. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service. Note: There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. Details on the retiree health subsidy can be found in the narrative for Fund 603, OPEB Trust Fund, in Volume 2 of the FY 2009 Advertised Budget Plan.

It should be noted that as part of the *FY 2005 Carryover Review*, a reserve was established to begin to address the County's unfunded liability for postemployment benefits as a result of the Governmental Accounting Standards Board (GASB) Statement No. 45. In order to capture long-term investment returns and make progress towards reducing the unfunded GASB liability, the County created Fund 603, OPEB Trust Fund, as part of the FY 2008 Adopted Budget Plan. As a result of excess revenues received from employer contributions and transfers from the General Fund in FY 2007 and FY 2008, the County was able to identify $48.2 million to begin to address the County's unfunded liability for postemployment benefits. As part of the *FY 2007 Carryover Review*, the $48.2 million balanced was transferred to Fund 603, OPEB Trust Fund. This $48.2 million in initial funding will reduce the unfunded liability and, consequently, reduce the annual required contribution to Fund 603. As part of the FY 2009 Advertised Budget Plan, the County has identified an additional $15.0 million in excess employer contributions to be transferred to Fund 603, OPEB Trust Fund, to fund the retiree health benefit subsidy and contribute towards the County's FY 2009 annual required contribution. The annual required contribution will be calculated at each valuation and may change as a result of fluctuations in assets and liabilities. It should be noted that any future balances identified in Fund 506 as a result of excess revenues received from employer contributions will also be considered for possible transfer to Fund 603 to assist in addressing the County's unfunded OPEB liability. For more information on GASB 45, please refer to Fund 603, OPEB Trust Fund, in Volume 2 of the FY 2009 Advertised Budget Plan.

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Fund 506
Health Benefits Trust Fund

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Health Insurance Requirements** **($4,013,317)**
  A decrease of $4,013,317 is primarily attributable to a decrease of $3,739,955 in benefits paid due to projected savings in FY 2008 as a result of lower than anticipated actual cost growth experience, partially offset by increases due to a 5.0 percent cost growth assumption in FY 2009 and anticipated employee participation. An additional decrease of $1,430,432 is for Incurred But Not Reported (IBNR) claims based on anticipated requirements. These decreases are partially offset by increases of $415,070 in administrative expenses and $742,000 for the new Health Promotion and Wellness Initiative. The increase in administrative expenses includes costs associated with the addition of Health Risk Assessments (HRAs) and an enhanced disease management program to the County's self-insured health plans. Furthermore, funding for the Health Promotion and Wellness Initiative is primarily associated with the cost of subsidizing reduced membership rates for merit employees and retirees at the County's RECenters, but also provides for influenza vaccinations for County employees and retirees and targeted programming to address the mental, physical, and behavioral health of County employees and retirees enrolled in the County's health insurance plans.

- **Premium Stabilization Reserve** **($35,684,230)**
  A decrease of $35,684,230 is the result of the reduction in the Premium Stabilization Reserve, primarily due to the appropriation of fund balance made as part of the *FY 2007 Carryover Review*. It should be noted that as part of the *FY 2008 Carryover Review*, it is anticipated that based on projected savings as a result of lower than anticipated claims experience in FY 2008, the premium stabilization reserve will increase from the level of appropriation currently anticipated at the FY 2009 Advertised Budget Plan.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$26,957,131**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $26,957,131 to reflect an appropriation from fund balance to increase the premium stabilization buffer which allows the fund flexibility in maintaining premium increases at manageable levels.

Fund 506
Health Benefits Trust Fund

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 506, Health Benefits Trust Fund**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$48,207,555**	**$50,330,856**	**$77,287,987**	**$14,559,098**
Revenue:				
Employer Share of Premiums-County Payroll	$58,024,699	$64,468,330	$64,468,330	$70,615,467
Employee Share of Premiums-County Payroll	16,549,178	22,531,622	22,531,622	20,728,348
Retiree Premiums[1]	17,181,154	19,778,354	19,778,354	20,455,260
Interest Income	3,912,179	3,493,942	3,493,942	2,426,645
Administrative Service Charge/COBRA Premiums	259,163	49,431	49,431	502,729
Total Revenue	$95,926,373	$110,321,679	$110,321,679	$114,728,449
Transfer In:				
General Fund (001)	$8,200,000	$8,200,000	$8,200,000	$0
Total Transfer In	$8,200,000	$8,200,000	$8,200,000	$0
Total Available	**$152,333,928**	**$168,852,535**	**$195,809,666**	**$129,287,547**
Expenditures:				
Benefits Paid	$70,074,311	$87,180,226	$87,180,226	$83,440,271
Administrative Expenses	3,888,163	4,620,038	4,620,038	5,035,108
Premium Stabilization Reserve [2]	0	12,385,939	39,343,070	3,658,840
Incurred but not Reported Claims (IBNR)	1,083,467	1,907,234	1,907,234	476,802
Health Promotion and Wellness Initiative	0	0	0	742,000
Total Expenditures	$75,045,941	$106,093,437	$133,050,568	$93,353,021
Transfers Out:				
Information Technology Fund (104)	$0	$0	$0	$7,000,000
OPEB Trust Fund (603)	0	0	48,200,000	15,000,000
Total Transfer Out	$0	$0	$48,200,000	$22,000,000
Total Disbursements	**$75,045,941**	**$106,093,437**	**$181,250,568**	**$115,353,021**
Ending Balance:				
Fund Equity	$84,774,302	$73,220,725	$25,020,725	$23,947,359
IBNR	7,486,315	10,461,627	10,461,627	10,012,833
Ending Balance[3]	**$77,287,987**	**$62,759,098**	**$14,559,098**	**$13,934,526**
Premium Stabilization Reserve	$25,585,577	$0	$0	$0
GASB 45 Liability Reserve[4]	40,000,000	48,200,000	0	0
Unreserved Ending Balance	**$11,702,410**	**$14,559,098**	**$14,559,098**	**$13,934,526**
Percent of Claims	**16.7%**	**16.7%**	**16.7%**	**16.7%**

[1] Formerly Other Funds Premiums, renamed to more accurately reflect accounting treatment and revenues posted in this line item.

[2] Fluctuations in the Premium Stabilization Reserve are the result of reconciliations of budget to actual experience. For example it is anticipated that a significant portion of the Revised Budget Plan Premium Stabilization Reserve will be carried forward from one year to the next with adjustments as a result of actual final year-end experience.

[3] The FY 2007 Actual Ending Balance increases over the FY 2007 Actual Beginning Balance based on better than anticipated experience during the fiscal year. Fluctuations in the ending balance in budget years are due to the Fund's policy of maintaining the ending balance as a percent of claims at the targeted industry standard.

[4] At the *FY 2005 Carryover Review*, a reserve was created to address the unfunded liability for post-employment benefits as a result of the Governmental Accounting Standards Board (GASB) Statement No. 45. The funding set aside in this reserve was transferred to Fund 603, OPEB Trust Fund, as part of the *FY 2007 Carryover Review*.

Fund 590
Public School Insurance Fund

Focus

Fund 590, Public School Insurance Fund, provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and the purchase of commercial insurance for other liabilities. FY 2009 expenditures are estimated at $16.0 million.

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Fund 590
Public School Insurance Fund

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 590, Public School Insurance Fund**

	FY 2007 Actual[1]	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Superintendent's Proposed[2]
Beginning Balance	**$21,841,537**	**$21,782,799**	**$25,171,637**	**$23,964,746**
Revenue:				
Workers' Compensation:				
School Operating Fund (090)	$6,771,502	$6,771,502	$6,771,502	$5,771,502
School Food & Nutrition Serv. Fund (191)	277,166	277,166	277,166	277,166
Other Insurance				
School Operating Fund (090)	7,700,000	6,700,000	5,468,127	3,468,127
Insurance Proceeds	130,353	50,000	50,000	50,000
Total Revenue	$14,879,021	$13,798,668	$12,566,795	$9,566,795
Total Available	**$36,720,558**	**$35,581,467**	**$37,738,432**	**$33,531,541**
Expenditures:				
Administration	$564,440	$736,951	$1,095,365	$736,951
Workers' Compensation	3,877,380	5,636,717	5,636,717	5,636,717
Other Insurance	6,506,213	6,750,000	6,366,604	6,041,500
Claims Management	600,888	675,000	675,000	675,000
Allocated Reserves	0	0	6,418,091	2,894,718
Subtotal Expenditures	$11,548,921	$13,798,668	$20,191,777	$15,984,886
Net Change in Accrued Liabilities				
Workers' Compensation	$1,625,000	$0	$0	$0
Other Insurance	127,690	0	0	0
Net Change in Accrued Liabilities	$1,752,690	$0	$0	$0
Total Expenditures	$13,301,611	$13,798,668	$20,191,777	$15,984,886
Total Disbursements	**$13,301,611**	**$13,798,668**	**$20,191,777**	**$15,984,886**
Ending Balance	**$25,171,637**	**$21,782,799**	**$17,546,655**	**$17,546,655**
Restricted Reserves:				
Workers' Comp Accrued Liability	($15,068,000)	($14,857,427)	($15,068,000)	($15,068,000)
Other Insurance Accrued Liability	(2,478,655)	(2,600,570)	(2,478,655)	(2,478,655)
Reserve for Catastrophic Occurrences	(7,624,982)	(4,324,802)	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2008 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on November 29, 2007 during their *FY 2008 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2008 Third Quarter Review,* which will be acted upon by the Board of Supervisors on April 21, 2008.

[2] Reflects an additional $6,418,091 in projected FY 2008 ending balance to be carried over to fund the FY 2009 budget.

Fund 591
Public School Health and Flexible Benefits

Focus

Fund 591, Health and Flexible Benefits, is a self-insurance fund that provides the administration for health care and a dental benefit plan for employees and retirees. In addition, the fund provides for the payment of eligible health care and dependent care expenses for employees participating in the flexible spending account program. FY 2009 expenditures are estimated at $312.8 million.

Fund 591
Public School Health and Flexible Benefits

FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 591, Public School Health and Flexible Benefits

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Superintendent's Proposed
Beginning Balance	**$42,844,295**	**$40,634,821**	**$55,228,456**	**$61,093,782**
Revenue:				
Employer/Employee Premiums	$182,835,955	$193,446,974	$186,858,346	$199,480,903
Retiree/Other Health Premiums	29,603,377	31,048,000	31,048,000	32,241,000
Interest Income	4,093,498	3,000,000	4,000,000	4,000,000
Medicare Part D	1,948,570	2,000,000	2,000,000	2,000,000
Flexible Account Withholdings	5,995,588	6,323,075	6,000,000	6,000,000
Total Revenue	$224,476,988	$235,818,049	$229,906,346	$243,721,903
Transfers In:				
School Operating Fund (090)[2]	$0	$8,000,000	$8,000,000	$8,000,000
Total Transfers In	$0	$8,000,000	$8,000,000	$8,000,000
Total Available	**$267,321,283**	**$284,452,870**	**$293,134,802**	**$312,815,685**
Expenditures:				
Health Benefits Paid	$148,440,000	$176,284,650	$160,859,000	$169,691,000
Premiums Paid	46,135,443	52,603,352	52,603,352	54,102,000
Health Administration Expenses	10,968,303	11,166,245	11,375,668	11,375,668
Flexible Accounts Reimbursements	5,829,255	6,000,000	6,000,000	6,000,000
FSA Administrative Expenses	98,826	120,000	120,000	120,000
IBNR	15,621,000	19,119,000	16,704,000	17,861,000
IBNR Prior Year Credit	(15,000,000)	(19,119,000)	(15,621,000)	(16,704,000)
Premium Stabilization[3]	0	20,278,623	43,093,782	43,670,017
GASB 45 Reserve[2]	0	18,000,000	18,000,000	26,700,000
Total Expenditures	$212,092,827	$284,452,870	$293,134,802	$312,815,685
Total Disbursements	**$212,092,827**	**$284,452,870**	**$293,134,802**	**$312,815,685**
Ending Balance	**$55,228,456**	**$0**	**$0**	**$0**

[1] The *FY 2008 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on November 29, 2007 during their *FY 2008 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2008 Third Quarter Review,* which will be acted upon by the Board of Supervisors on April 21, 2008.

[2] Represents the beginning of a multi-year plan to fund a new liability resulting from implementation of the Governmental Accounting Standards Board Statement 45 (GASB 45). GASB 45 requires public entities to disclose the actuarially determined accrued liability for post-employment benefits, other than pensions, currently offered to employees in retirement. For FCPS, health and dental insurance are the benefits governed by these new rules. Currently, $18.0 million has been set aside to meet GASB 45 obligations. The proposed $8.0 million transfer represents the actuarial requirement for FY 2008 and the total amount set aside will be $26.7 million.

[3] The Premium Stabilization reserve is appropriated for budgeting purposes to offset any fluctuations in health insurance costs during the fiscal year. However, it should be noted that the reserve is assumed to be carried forward as beginning balance for FY 2008. A future adjustment will be made by the School Board to bring the FY 2008 Beginning Balance in line with the FY 2007 Premium Stabilization Reserve.

Fund 592
Public School Central Procurement

Focus

Fund 592, Public School Central Procurement, facilitates accounting of orders for textbooks, supplies, library materials, printing and equipment for the Fairfax County Public Schools (FCPS). Central purchases processed through this fund will be charged to individual school accounts; therefore, this Internal Service clearing account does not increase the total FCPS budget. FY 2009 expenditures are estimated at $14.0 million.

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Fund 592
Public School Central Procurement

FUND STATEMENT

Fund Type G50, Internal Service Funds **Fund 592, Public School Central Procurement**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Superintendent's Proposed
Beginning Balance	**$604,345**	**$604,345**	**$1,043,156**	**$1,043,156**
Revenue:				
Sales to Schools/Departments	$13,472,427	$14,000,000	$14,000,000	$14,000,000
Total Revenue	$13,472,427	$14,000,000	$14,000,000	$14,000,000
Total Available	**$14,076,772**	**$14,604,345**	**$15,043,156**	**$15,043,156**
Expenditures:				
Purchase for Resale	$13,033,616	$14,000,000	$14,000,000	$14,000,000
Total Expenditures	$13,033,616	$14,000,000	$14,000,000	$14,000,000
Total Disbursements	**$13,033,616**	**$14,000,000**	**$14,000,000**	**$14,000,000**
Inventory Change	$0	$0	$0	$0
Ending Balance	**$1,043,156**	**$604,345**	**$1,043,156**	**$1,043,156**

[1] The *FY 2008 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on November 29, 2007 during their *FY 2008 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2008 Third Quarter Review,* which will be acted upon by the Board of Supervisors on April 21, 2008.

Trust Funds

Overview

Trust Funds account for assets held by the County in a trustee capacity and include four retirement trust funds, a trust fund to pre-fund other post-employment benefits, and a holding fund for revenue collected for the Route 28 Tax District.

Retirement Trust Funds

Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas. Three retirement trust funds comprise the Fairfax County Employee Retirement Systems and are administered by the Fairfax County Retirement Administration Agency. The fourth retirement fund is for educational employees and is administered by Fairfax County Public Schools.

- **Fund 600 - Uniformed Retirement System**
- **Fund 601 - Fairfax County Employees' Retirement System**
- **Fund 602 - Police Officers Retirement System**
- **Fund 691 - Educational Employees Supplementary Retirement**

Other Post-Employment Benefits (OPEB) Trust Fund

Beginning in FY 2008 the County's financial statements are required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits. GASB 45 requires that the County accrue the cost of the County's retiree health subsidy and other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. Fund 603, OPEB Trust Fund, will allow the County to capture long-term investment returns, make progress towards reducing the unfunded liability, and pre-fund the cost of post-employment health care and other non-pension benefits. It should be noted the legal authority to establish a trust fund to pre-fund OPEBs was provided by the Virginia General Assembly and Governor in March 2007.

- **Fund 603 – OPEB Trust Fund**

Route 28 Tax District

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District in 1987. The District was formed to provide improvements to State Route 28 to accelerate planned highway improvements. The owners of industrial and commercial property within the District are subject to a maximum additional tax assessment of 20 cents per $100 of assessed value.

- **Fund 700 - Route 28 Tax District**

Employee Retirement Systems Overview

Fairfax County employee retirement systems include the Uniformed Retirement System (Fund 600), the Fairfax County Employees' Retirement System (Fund 601), and the Police Officers Retirement System (Fund 602). Each of these systems is funded from employees' contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis, and return on investments. In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer's contribution rate.

For the Uniformed Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, in the County's General Fund, for uniformed public safety employees in General Fund agencies and Fund 120, E-911, for the non-administrative staff in the Department of Public Safety Communications. For the Fairfax County Employees' Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees. For the Police Officers Retirement Trust Fund, the full amount of the employer's contribution comes from Agency 89, Employee Benefits, in the County's General Fund.

The employer's contribution rate for FY 2009 for each of the three funds is as follows:

Fund	FY 2008 Rates (%)	FY 2009 Advertised Rates (%)	Percentage Point Change (%)	Net General Fund Impact
Uniformed	26.33	26.33	0.00	$0
Employees'	9.59	9.59	0.00	$0
Police Officers	21.00	22.34	1.34	$1,346,572
Total				**$1,346,572**

Following the current effective actuarial funding policy, contribution rates are adjusted only to fund approved benefit enhancements, to acknowledge changes in actuarial assumptions, both financial and demographic, and to recognize funding adjustments required when the funding ratio falls below 90 percent or rises above 120 percent.

- The employer contribution rate for the Police Officers system is required to increase by 1.34 percentage points. An increase of 0.45 percentage points is based on a retiree cost of living increase benefit enhancement approved by the system's Board of Trustees effective July 1, 2007. An additional increase in the employer contribution rate of 0.89 percentage points is the result of a corresponding decrease in the employee contribution rate of 1.00 percentage point, from 11.00 percent to 10.00 percent of pay. This decrease in the employee contribution rate will reduce Police Officers' out-of-pocket costs and make the Police benefits package more competitive with surrounding jurisdictions.

It should be noted that the Police Officers and Uniformed systems retain funding ratios within the 90 to 120 percent corridor at 93.3 and 92.6 percent, respectively. The funding ratio for the Employees' system increased from 85.2 percent to 85.5 percent. For more information on the General Fund impact of these employer contribution rate changes, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

Documents Menu

Employee Retirement Systems Overview

The following table displays relevant information about each retirement system:

EMPLOYEES COVERED

Uniformed Retirement	Fairfax County Employees' Retirement	Police Officers Retirement
Fire and Rescue Personnel; Uniformed Office of Sheriff employees; Animal Control Officers; Helicopter Pilots; Non-administrative staff in the Department of Public Safety Communications.	County employees not covered under Uniformed or Police Officers system; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.	Fairfax County Police Officers.

CONDITIONS OF COVERAGE

Uniformed Retirement	Fairfax County Employees' Retirement	Police Officers Retirement
At age 55 with 6 years of service or after 25 years of service.	At age 65 with 5 years of service or earlier when age and years of service combined equal 80 or, for reduced "early retirement" benefits, 75. Not before age 50.	At age 55 or after 20 years of police service if hired before 7/1/81; or 25 years of service if hired on or after 7/1/81.

EMPLOYEE CONTRIBUTION

	Uniformed Retirement		Fairfax County Employees' Retirement		Police Officers Retirement
	Plan A	Plan B	Plan A	Plan B	
Up to Wage Base	4.00%	7.08%	4.00%	5.33%	10.00% of Pay
Above Wage Base	5.33%	8.83%	5.33%	5.33%	
Plan C	4.00%				
Plan D	7.08%				

EMPLOYER CONTRIBUTION
Rate Structure / FY 2009

Uniformed Retirement	Fairfax County Employees' Retirement	Police Officers Retirement
26.33% $**40,089,943**	County 9.59%/ $**45,502,604** Schools 9.59% / $**18,190,316**	22.34% **$23,107,963**

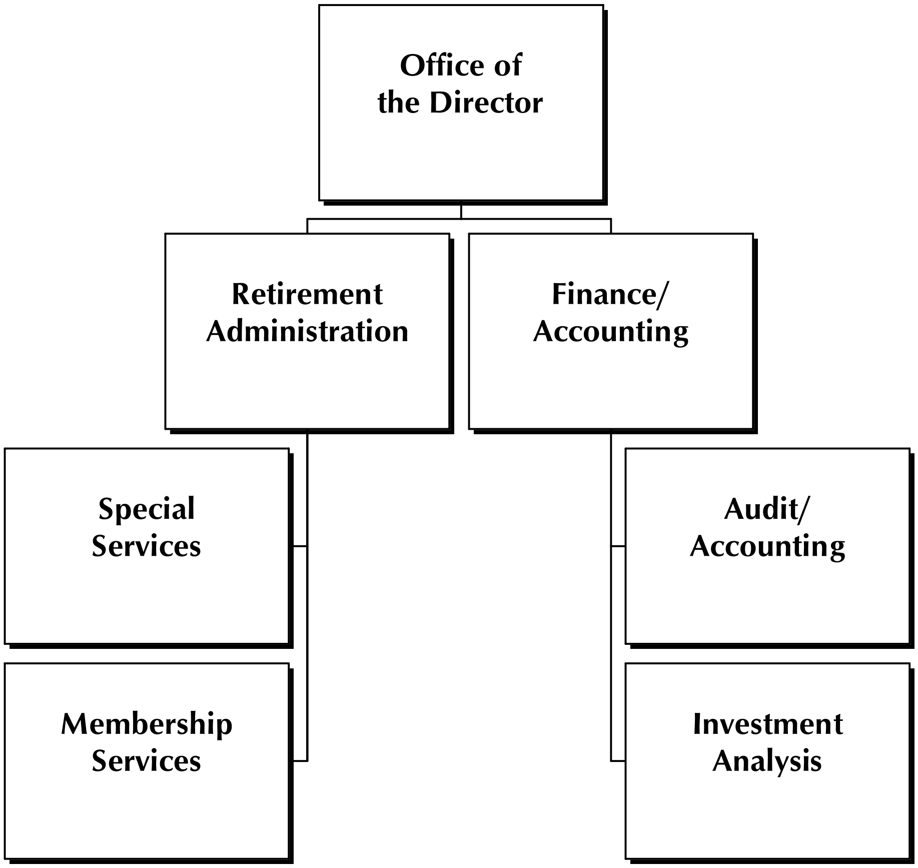
Documents Menu

Employee Retirement Systems Overview

INVESTMENT MANAGERS AS OF JUNE 30, 2006

Uniformed Retirement	Fairfax County Employees' Retirement	Police Officers Retirement
Acadian Asset Management Barclays Global Investors The Boston Company Brandywine Asset Management Bridgewater Associates Cohen & Steers Capital Management Harbourvest Partners J.L Kaplan Associates JP Morgan Investment Management Julius Baer Morgan Stanley Marathon Asset Management Optima Management Orbimed Advisors Pacific Investment Management Co. Pantheon Ventures Payden & Rygel Investment Counsel Standish Mellon Asset Management Trust Company of the West UBS Realty Advisors Wasatch Advisors	Bank of New York Barclays Global Investors Brandywine Asset Management Bridgewater Associates The Clifton Group Cohen & Steers Capital Management DePrince, Race & Zollo Deephaven Capital Management Deerfield Capital Management Enhanced Investment Technologies First Quadrant JP Morgan Investment Management Julius Baer Investment Management LSV Asset Management MacKay Shields Marathon Asset Management Morgan Stanley Pacific Investment Management Co. Post Advisory Group Pzena Investment Management Sands Capital Management Shenkman Capital Management Standish Mellon Asset Management Trust Company of the West Wanger Asset Management	Acadian Asset Management Cohen & Steers Capital Management Dodge & Cox Investment Managers Grantham, Mayo, Van Otterloo Janus Capital Mariner Investment Group McKinley Capital Management Morgan Stanley Pacific Investment Management Co. Pzena Investment Management Standish Mellon Asset Management Systematic Financial Management Trust Company of the West Veredus Asset Management

Retirement Administration Agency



Mission

As an agent of the Boards of Trustees of the Employees', Police Officers, and Uniformed Retirement Systems, the mission of the Retirement Administration Agency is to administer the systems according to the terms established by the County of Fairfax and to do so in a manner that:

- Safeguards and invests the assets of the systems;
- Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- Maximizes the value of retirement plans in retaining County personnel through communications, education, and counseling programs and by providing quality service;
- Fulfills the obligations of the systems to retirees by providing timely and accurate payments and by providing quality service; and
- Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

Retirement Administration Agency

Focus

The Retirement Administration Agency contributes to the County's corporate stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Administration Agency will focus on:

- Support for the Boards of Trustees;
- Services to active employees and retirees;
- Accurate accounting and control of plan assets;
- Accuracy of data;
- Cost efficiency of processes; and
- Investment return and risk control.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Re-evaluating investment strategies in response to volatile capital markets and an uncertain economic environment;
- Monitoring the success of the corridor policy to make certain that plans are adequately funded for the long term; and
- Reviewing processes to identify opportunities to streamline operations and improve efficiency of services.

Under the direction of the Boards of Trustees for the Police Officers Retirement, Fairfax County Employees' Retirement, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy and provides counseling and comprehensive information pertaining to benefits to active and retired County employees. It should be noted that the retiree health benefit subsidy was previously funded out of Fund 500, Retiree Health Benefits. However, as part of the FY 2009 Advertised Budget Plan, Fund 500 will be eliminated and the retiree health subsidy will be funded out of Fund 603, OPEB Trust Fund.

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three employee retirement systems. Employee contributions are based on a fixed percentage of pay. For the Uniformed Retirement System, employer contributions come from two sources: Agency 89 for uniformed public safety employees in General Fund agencies and Fund 120, E-911, for the non-administrative staff in the Department of Public Safety Communications. For the Employees' Retirement System, employer contributions come from Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees. Employer contributions for the Police Officers Retirement System come solely from Agency 89, Employee Benefits, in the County's General Fund. Adjustments are made to the employer's contribution rate only to fund approved benefit enhancements, to acknowledge changes in actuarial assumptions, both financial and demographic, and to recognize funding adjustments required when the funding ratio falls out of the 90 to 120 percent funding corridor. Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 7.5 percent. An actuarial valuation is conducted annually for each of the three funds to assure the continued soundness of the retirement systems. In addition, an experience study – which compares actual experience to actuarial assumptions, both economic and demographic – is conducted once every five years to ensure that the plan is being valued appropriately. Such an experience study was last conducted in FY 2006, with assumption changes made that impacted the employer contribution rates in FY 2007.

Documents Menu

Retirement Administration Agency

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Exercising Corporate Stewardship	Recent Success	FY 2009 Initiative
Achieved strong investment returns in FY 2007: ▪ Employees' System 14.8% ▪ Police Officers System 17.5% ▪ Uniformed System 17.8%	☑	
Continue to advise and support the Boards of Trustees in the development and implementation of investment strategies designed to improve risk adjusted returns and to minimize the long-term funding required to provide competitive retirement benefits.	☑	☑
Upgraded and replaced databases and processing systems required to maintain records, calculate benefits, and issue benefit payments.	☑	
Install Internet-based application to improve efficiency and service by enabling retirees to access pay information and active employees to access service records and calculate benefit estimates.		☑

Budget and Staff Resources

Agency Summary[1]

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	24/ 24	24/ 24	24/ 24	23/ 23
Expenditures:				
Personnel Services	$6,824,556	$7,686,191	$7,686,191	$2,205,332
Operating Expenses	259,963,531	265,710,479	265,765,663	295,657,198
Capital Equipment	0	0	0	0
Total Expenditures	**$266,788,087**	**$273,396,670**	**$273,451,854**	**$297,862,530**

[1] The table above includes all of the three County retirement funds (Funds 600, 601, and 602), as well as the Retiree Health Benefits Fund (Fund 500) for FY 2007 and FY 2008. However, as part of the FY 2009 Advertised Budget Plan, all activity in Fund 500 is moved to Fund 603, OPEB Trust Fund, including 1/1.0 SYE Accountant II position. It should be noted that the retiree health benefit subsidy will continue to be administered by the Retirement Administration Agency and accounted for in Fund 603, OPEB Trust Fund. Further details on Fund 603 may be found under the Trust Fund section in this volume.

Documents Menu

Retirement Administration Agency

Position Summary

	OFFICE OF THE DIRECTOR		**Special Services**		**FINANCE/ACCOUNTING**
1	Executive Director	1	Programmer Analyst III	1	Investment Manager
1	Administrative Assistant III	1	Programmer Analyst II		
		1	Information Officer II		**Audit/Accounting**
	RETIREMENT ADMINISTRATION			1	Administrative Assistant IV
1	Deputy Director		**Membership Services**		
1	Administrative Assistant II	1	Accountant II		**Investment Analysis**
		1	Management Analyst II	1	Senior Investment Manager
		4	Retirement Counselors	1	Investment Manager
		4	Administrative Assistants III	1	Investment Analyst
		1	Accountant I		

TOTAL POSITIONS[1]
23 Positions (-1) / 23.0 Staff Years (-1.0)

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[1] As part of the FY 2009 Advertised Budget Plan, 1/1.0 SYE Accountant II position, previously financed by Fund 500, Retiree Health Benefits, is moved to Fund 603, OPEB Trust Fund. It should be noted that this position will continue to reside in the Retirement Administration Agency, although it will be accounted for and financed by Fund 603, OPEB Trust Fund.

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$79,851**
  An increase of $79,851 in Personnel Services includes salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Benefit Payments** **$28,980,999**
  An increase of $28,980,999 in Operating Expenses reflects increased payments of $29,407,116 to retirees due to a higher number of retirees and higher individual payment levels and an increase in payments to beneficiaries of $488,883, partially offset by a decrease in the allowance for refunds of $915,000 based on projected turnover of active members.

- **Investment Management Fees** **$899,000**
  An increase of $899,000 in Operating Expenses reflects an increase in investment management fees due to the projected growth in assets and the investment strategies adopted by the Boards of Trustees.

- **Banking Services** **$30,000**
  An increase of $30,000 in Operating Expenses for custodial banking services reflects the need for a new multi-year contract beginning in FY 2009.

- **Investment Consulting Services** **$25,150**
  An increase of $25,150 in Operating Expenses for investment consulting as a result of growth in assets and fee escalation clauses in existing contracts.

- **Fiduciary Insurance** **$19,919**
  An increase of $19,919 in Operating Expenses due to increases in insurance premiums as a result of the need to increase coverage levels.

- **Travel and Training** **$10,400**
  An increase of $10,400 in Operating Expenses related to increased costs of trustee training.

Retirement Administration Agency

- **Postage** **$10,147**
  An increase of $10,147 in Operating Expenses as a result of increased postal rates and an increase mail volume due to growth in the number of retirees.

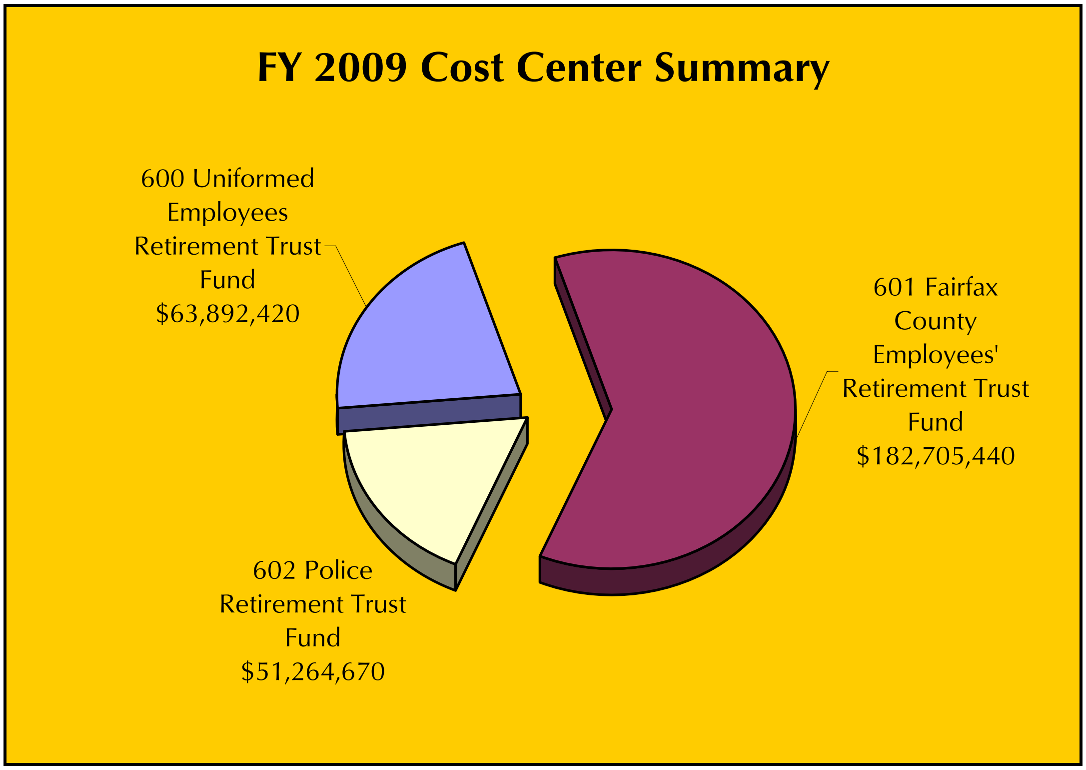
- **Medical Exam Fees** **$10,000**
  An increase of $10,000 in Operating Expenses due to increased use of independent medical examinations related to disability retirement applications and re-evaluations.

- **Actuarial Services** **($54,102)**
  A decrease of $54,102 in Operating Expenses for higher actuarial costs as a result of an actuarial audit budgeted in FY 2008 not being required in FY 2009.

- **Other Operating Expenses** **$15,374**
  A net increase of $15,374 in all other Operating Expenses due to minor increased costs for various products and services.

- **Carryover Adjustments** **($55,184)**
  A decrease of $55,184 as a result of one-time funding at the *FY 2007 Carryover Review*.

- **Transfer to OPEB Trust Fund** **($5,560,878)**
  A decrease of $5,560,878 as a result of the elimination of Fund 500, Retiree Health Benefits, and subsequent transfer to Fund 603, OPEB Trust Fund, in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees. In FY 2009, the retiree subsidy payments and associated administrative expenditures will be funded out of Fund 603, OPEB Trust Fund. Fund 500 balances will be moved to this fund at the end of FY 2008 and the fund will be eliminated. Please refer to Fund 603 for further information.



Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$55,184**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved encumbered carryover in Operating Expenses of $55,184 to cover costs committed but not yet billed for the redesign of the retirement system Web site, printing and design of retirement system employee handbooks, personal computers, and contracts for clerical staff assistance.

Key Performance Measures

Objectives

- To maintain at 100 percent the number of retiree benefit payments processed on time.
- To achieve at least a 7.5 percent return on investment over rolling three year periods.
- To achieve realized return on investment commensurate with the S&P 500 Index and the Lehman Brothers Aggregate Bond Index.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Members: Fairfax County Employees (1)	19,346	19,694	19,989 / 20,272	20,240	20,830
Members: Uniformed	2,497	2,785	2,601 / 2,924	2,936	3,053
Members: Police Officers	2,018	2,089	2,079 / 2,160	2,151	2,203
Return on investment: Fairfax County Employees	$282,233,800	$214,800,850	$178,540,179 / $371,225,595	$190,576,302	$214,238,398
Return on investment: Uniformed	$82,806,493	$93,737,747	$66,394,070 / $172,227,261	$75,065,644	$87,793,261
Return on investment: Police Officers	$65,054,840	$73,481,627	$57,553,118 / $142,450,547	$62,683,690	$72,937,475
Efficiency:					
Cost per member: Fairfax County Employees	$53	$52	$60 / $81	$73	$74
Cost per member: Uniformed	$87	$80	$114 / $127	$118	$118
Cost per member: Police Officers	$117	$105	$152 / $151	$169	$168
Investment costs as a percent of assets: Fairfax County Employees (2)	0.47%	0.47%	0.58% / 0.44%	0.56%	0.53%
Investment costs as a percent of assets: Uniformed	0.49%	0.52%	0.64% / 0.43%	0.60%	0.53%
Investment costs as a percent of assets: Police Officers	0.51%	0.47%	0.66% / 0.41%	0.61%	0.53%

Retirement Administration Agency

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Service Quality:					
Percent of retiree checks issued within schedule time frame: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Police Officers	100%	100%	100% / 100%	100%	100%
Return compared to assumed actuarial rate (7.5%): Fairfax County Employees	13.55%	8.99%	7.50% / 14.75%	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Uniformed	10.97%	10.71%	7.50% / 17.83%	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Police Officers	9.63%	9.57%	7.50% / 17.50%	7.50%	7.50%
Large cap domestic equity return compared to S&P 500 Index: S&P 500 Index	6.32%	8.63%	NA / 20.59%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Fairfax County Employees	3.32%	8.30%	NA / 23.33%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Uniformed	8.17%	11.06%	NA / 18.54%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Police Officers	3.29%	7.26%	NA / 22.28%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Lehman Aggregate Bond Index	6.80%	(0.81%)	NA / 6.12%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Fairfax County Employees	10.55%	0.08%	NA / 6.76%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Uniformed	7.55%	(1.93%)	NA / 5.79%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Police Officers	7.25%	(1.85%)	NA / 6.65%	NA	NA

Retirement Administration Agency

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Outcome:					
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100% / 100%	100%	100%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	6.1%	1.5%	0.0% / 7.3%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	3.5%	3.2%	0.0% / 10.3%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	2.1%	2.1%	0.0% / 10.0%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Fairfax County Employees	(3.0%)	(0.3%)	0.0% / 2.7%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Uniformed	1.9%	2.4%	0.0% / (2.1%)	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Police Officers	(3.0%)	(1.4%)	0.0% / 1.7%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Fairfax County Employees	3.8%	0.9%	0.0% / 0.6%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Uniformed	0.8%	(1.1%)	0.0% / (0.3%)	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Police Officers	0.5%	(1.0%)	0.0% / 0.5%	0.0%	0.0%

(1) This indicator was previously reported separately as number of retirees and number of active members. Beginning in FY 2001, these indicators were combined and are now shown as the total number of members.

(2) This indicator was previously reported as investment costs as a percentage of earnings. However, beginning in FY 2001, the indicator was revised and now reflects the costs as a percentage of assets.

Performance Measurement Results

For the fourth year in a row, investment returns for each of the three retirement systems were above the long-term average rate of 7.5 percent assumed for actuarial purposes. Returns were 14.8 percent for the Employees' system, 17.5 percent for the Police Officers system, and 17.8 percent for the Uniformed system in FY 2007. These returns were achieved in a year in which returns were strong in both the equity and bond markets. The S&P 500 Index was up 20.6 percent and the Lehman Brothers Aggregate Bond Index was up 6.1 percent. The diversification strategies of the three different systems continued to contribute to the total returns achieved. Returns in non-U.S. equities were particularly strong, with stocks in developed markets returning 27.5 percent and stocks in emerging market countries returning 45.4 percent. Real estate returns were also positive, with equity real estate (REITs) returning 12.6.

These overall returns in the capital markets and each system's asset allocation strategy, combined with the value added by the investment management firms employed by each system, resulted in the strong investment results in FY 2007.

In the universe of public funds used to assess relative performance, results for the Employees' system lagged the median, ranking at the 98th percentile. This reflects the investment strategy adopted by the Employees' Board of Trustees designed to reduce risk related to equity markets, with the expectation of underperforming other systems in strong markets and achieving stronger results in weak markets. Returns for the Employees' System continue to rank above median for the ten-year period. The Uniformed return ranked at the 52nd percentile, and the Police Officers return ranked at the 50th percentile.

FUND STATEMENT

Fund Type G60, Pension Trust Funds **Fund 600, Uniformed Retirement**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$942,648,274**	**$1,019,059,638**	**$1,108,011,177**	**$1,176,105,405**
Revenue:				
Employer Contributions	$36,486,832	$39,097,529	$39,097,529	$40,089,943
Employee Contributions	9,838,638	11,209,046	11,209,046	11,626,262
Employee Payback	149,876	200,000	200,000	150,000
Return on Investments[1]	91,138,925	75,065,644	75,065,644	87,793,261
Total Realized Revenue	$137,614,271	$125,572,219	$125,572,219	$139,659,466
Unrealized Gain (Loss)[1,2]	$85,793,378	$0	$0	$0
Total Revenue	$223,407,649	$125,572,219	$125,572,219	$139,659,466
Total Available	**$1,166,055,923**	**$1,144,631,857**	**$1,233,583,396**	**$1,315,764,871**
Expenditures:				
Administrative Expenses[1]	$827,152	$866,148	$874,991	$898,420
Investment Services[1]	9,285,611	5,935,000	5,935,000	6,090,000
Payments to Retirees	46,708,512	49,749,076	49,749,076	55,748,000
Beneficiaries	485,965	533,924	533,924	581,000
Refunds	737,506	385,000	385,000	575,000
Total Expenditures	$58,044,746	$57,469,148	$57,477,991	$63,892,420
Total Disbursements	**$58,044,746**	**$57,469,148**	**$57,477,991**	**$63,892,420**
Ending Balance[3]	**$1,108,011,177**	**$1,087,162,709**	**$1,176,105,405**	**$1,251,872,451**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $3,726,510.64 have been reflected as an increase to FY 2007 revenue and $4,934,829.97 have been reflected as increases to FY 2007 expenditures primarily as a result of adjustments to record gross income and expenditures associated with securities lending transactions per GASB 28. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

[3] The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

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FUND STATEMENT

Fund Type G60, Pension Trust Funds **Fund 601, Fairfax County Employees' Retirement**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$2,460,951,499**	**$2,637,529,238**	**$2,783,300,900**	**$2,901,963,560**
Revenue:				
County Employer Contributions	$41,109,684	$44,404,197	$44,404,197	$45,502,604
County Employee Contributions	20,704,720	21,721,967	21,721,967	23,056,186
School Employer Contributions	16,343,027	16,292,155	16,292,155	18,190,316
School Employee Contributions	8,373,797	8,445,117	8,445,117	9,324,822
Employee Payback	726,750	400,000	400,000	400,000
Return on Investments[1]	298,599,697	190,576,302	190,576,302	214,226,191
Total Realized Revenue	$385,857,675	$281,839,738	$281,839,738	$310,700,119
Unrealized Gain (Loss)[1,2]	$93,253,921	$0	$0	$0
Total Revenue	$479,111,596	$281,839,738	$281,839,738	$310,700,119
Total Available	**$2,940,063,095**	**$2,919,368,976**	**$3,065,140,638**	**$3,212,663,679**
Expenditures:				
Administrative Expenses[1]	$2,671,342	$2,585,839	$2,624,077	$2,687,440
Investment Services[1]	32,269,060	14,100,000	14,100,000	14,760,000
Payments to Retirees	115,197,207	136,855,492	136,855,492	156,431,000
Beneficiaries	2,688,700	2,916,509	2,916,509	3,251,000
Refunds	3,935,886	6,681,000	6,681,000	5,576,000
Total Expenditures	$156,762,195	$163,138,840	$163,177,078	$182,705,440
Total Disbursements	**$156,762,195**	**$163,138,840**	**$163,177,078**	**$182,705,440**
Ending Balance[3]	**$2,783,300,900**	**$2,756,230,136**	**$2,901,963,560**	**$3,029,958,239**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $25,501,447.14 have been reflected as a decrease to FY 2007 revenue and $20,952,854.06 have been reflected as increases to FY 2007 expenditures primarily as a result of adjustments to record gross income and expenditures associated with securities lending transactions per GASB 28. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

[3] The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Fund Type G60, Pension Trust Funds | **Fund 602, Police Retirement**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$800,424,526**	**$865,128,024**	**$931,927,210**	**$980,858,389**
Revenue:				
Employer Contributions	$19,222,753	$21,562,870	$21,562,870	$23,107,963
Employee Contributions	11,683,702	11,895,526	11,895,526	10,965,214
Employee Payback	112,427	25,000	25,000	50,000
Return on Investments[1]	107,081,125	62,683,690	62,683,690	72,937,475
Total Realized Revenue	$138,100,007	$96,167,086	$96,167,086	$107,060,652
Unrealized Gain (Loss)[1,2]	$40,252,311	$0	$0	$0
Total Revenue	$178,352,318	$96,167,086	$96,167,086	$107,060,652
Total Available	**$978,776,844**	**$961,295,110**	**$1,028,094,296**	**$1,087,919,041**
Expenditures:				
Administrative Expenses[1]	$806,440	$831,804	$839,907	$861,670
Investment Services[1]	8,296,880	4,936,000	4,936,000	5,020,000
Payments to Retirees	35,396,110	38,684,316	38,684,316	42,517,000
Beneficiaries	1,914,638	2,192,684	2,192,684	2,300,000
Refunds	435,566	583,000	583,000	566,000
Total Expenditures	$46,849,634	$47,227,804	$47,235,907	$51,264,670
Total Disbursements	**$46,849,634**	**$47,227,804**	**$47,235,907**	**$51,264,670**
Ending Balance[3]	**$931,927,210**	**$914,067,306**	**$980,858,389**	**$1,036,654,371**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $5,402,035.21 have been reflected as an increase to FY 2007 revenue and $4,882,862.72 have been reflected as increases to FY 2007 expenditures primarily as a result of adjustments to record gross income and expenditures associated with securities lending transactions per GASB 28. The audit adjustment has been included in the FY 2007 Comprehensive Annual Financial Report (CAFR). Details of the FY 2007 audit adjustments will be included in the FY 2008 Third Quarter Package.

[2] Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

[3] The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

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Fund 603
OPEB Trust Fund

Focus

Fund 603, OPEB Trust Fund, was created in order to capture long-term investment returns and make progress towards reducing the unfunded actuarial accrued liability under GASB 45 and funds the cost of other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees, such as the County's retiree health benefit subsidy.

GASB 45

Beginning in FY 2008 the County's financial statements were required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits. This standard addresses how local governments should account for and report their costs related to post-employment health care and other non-pension benefits, such as the County's retiree health benefit subsidy. Historically, the County's subsidy was funded on a pay-as-you-go basis. GASB 45 requires that the County accrue the cost of the retiree health subsidy and other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits.

In order to begin preparing for the implementation of GASB 45, a reserve was established in Fund 506, Health Benefits Trust Fund, as part of the *FY 2005 Carryover Review* to begin to address the unfunded liability, and an amount of $10.0 million was set aside in this reserve from excess revenues received from employer contributions. In FY 2007, the County allocated an additional $8.2 million as a transfer from the General Fund for this reserve as part of the FY 2007 Adopted Budget Plan, as well as an additional $21.8 million as part of the *FY 2006 Carryover Review*. The FY 2008 Adopted Budget Plan maintained the $8.2 million General Fund transfer to the reserve in Fund 506, bringing the balance to $48.2 million. The County created Fund 603 as part of the FY 2008 Adopted Budget Plan and transferred the reserve to the new fund at the *FY 2007 Carryover Review*. This $48.2 million in initial funding will reduce the unfunded liability and, consequently, reduce the annual required contribution to Fund 603.

After exploring numerous alternatives as to how to prudently invest and accumulate resources for OPEB, County staff will recommend to the Board of Supervisors, concurrent with the release of the FY 2009 Advertised Budget Plan, that the County utilize the Virginia Pooled OPEB Trust Fund in cooperation with the Virginia Municipal League (VML)/Virginia Association of Counties (VACo) Finance Program and other jurisdictions in the Commonwealth of Virginia. If the Board approves participation in the Virginia Pooled OPEB Trust Fund, the County will be represented on the Board of Trustees for the pooled trust and will actively participate in decision-making to prudently invest accumulated resources for OPEB. It should be noted that the Virginia Pooled OPEB Trust Fund would be used for investment purposes only; funds accumulated for OPEB would still be accounted for in Fund 603.

The actuarial valuation as of July 1, 2007 under GASB 45 calculated the County's actuarial accrued liability (AAL), excluding the Schools portion, at approximately $379.9 million, as shown below.

Valuation Results as of July 1, 2007
(in thousands)

Unfunded Actuarial Accrued Liability	$379,856

This liability will be recalculated at the next valuation and will include adjustments due to benefit enhancements, medical trend experience, and normal growth assumptions. The liability includes the annual retiree health benefit subsidy, which is paid out to County retirees, as well as the liability associated with an "implicit" subsidy provided to retirees. As premiums for the County's self-insured health plans are set using the blended experience of active employees and retirees, retiree premiums are lower than if they were set solely using the experience of the retiree group. GASB 45 requires that the County calculate and include the liability for this implicit subsidy. It should be noted that the July 1, 2007 AAL increased over the initial liability calculation of $191 million primarily because growth in retiree claims outpaced retiree premium increases as a result of premium increases being held to a moderate level. Increases were moderate based on the fact that premiums for the County's health insurance plans are set based on the claim experience of the group as a whole and not solely on retiree experience. The increased differential between retiree claims and premiums resulted in an increase in the implicit subsidy and, therefore, an increase in the liability. Conversely, in future years, if retiree claims grow at a slower rate than premiums, the overall liability would actually decrease. The impact of the difference between actuarial assumptions and actual experience is magnified by the fact that, similar to pension benefits, the County must now project the impact over a 30-year period. Thus, a small change in the implicit subsidy in a single year is compounded over time.

The annual required contribution (ARC) as calculated by the actuary at the July 1, 2007 valuation was approximately $31.6 million. However, due primarily to the $48.2 million set aside in the GASB 45 liability reserve in Fund 506, as well as annual contributions in FY 2008 towards the retiree health benefit subsidy in Fund 500, Retiree Health Benefits, and the implicit subsidy in the General Fund, it is anticipated that the County will surpass the annual required contribution in FY 2008. As a result, it is estimated that a net OPEB asset will be shown as part of the County's FY 2008 financial statements, as shown below.

Annual Required Contribution as of the July 1, 2007 Valuation
(in thousands)

Annual Required Contribution (ARC)	$31,648
Resources to Apply toward the ARC:	
GASB 45 Liability Reserve	*$48,200*
Retiree Health Benefit Subsidy	*$4,611*
Estimated Implicit Contribution	*$4,000*
Estimated Net OPEB Asset	$25,163

The ARC will be calculated at each valuation and may change as a result of fluctuations in the liability. In FY 2009, the County's contribution towards the ARC will be made through a transfer from Fund 506 as a result of excess revenues received from employer contributions. (It should be noted that the annual required contribution for FY 2009 will not be calculated until the next valuation.) Any future balances identified in Fund 506 as a result of excess revenues received from employer contributions will also be considered for possible transfer to Fund 603 to assist in addressing the County's unfunded OPEB liability.

Retiree Health Benefit Subsidy

The County's retiree health benefit subsidy was previously funded out of Fund 500, Retiree Health Benefits; however, as part of the FY 2009 Advertised Budget Plan, the benefit and administrative costs related to the subsidy will be paid from Fund 603 as a result of implementation of GASB 45. The County provides monthly subsidy payments to eligible retirees to help pay for health insurance. Prior to July 2003, the monthly subsidy was $100 for all eligible retirees. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service as detailed in the following table. It should be noted that for those retired prior to July 2003, the monthly subsidy is the greater of $100 and the amounts below. There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. However, those employees who retired prior to July 1, 2003 with 15 or more years of service were eligible for the increased subsidy as of July 1, 2003. It should be noted that the retiree health benefit subsidy is provided to retirees on a discretionary basis, and the Board of Supervisors reserves the right to reduce or eliminate the benefit in the future if the cost of the subsidy becomes prohibitive or an alternative is chosen to aid retirees in meeting their health insurance needs.

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Fund 603
OPEB Trust Fund

Retiree Health Benefit Subsidy

Years of Service at Retirement	Monthly Subsidy
5 to 9	$30
10 to 14	$65
15 to 19	$155
20 to 24	$190
25 or more	$220

The current subsidy structure became effective January 1, 2006 and includes a temporary 25 percent increase approved by the Board of Supervisors in response to the implementation of the new Medicare Part D prescription drug benefit. This increase qualified the County's self-insured health insurance plan to be deemed as actuarially equivalent to the Medicare Part D program. Employers who offer an actuarially equivalent program are eligible to receive a subsidy from the Centers for Medicare and Medicaid Services (CMS) based on retiree enrollment in their plans. The County receives the CMS subsidy on retirees and spouses enrolled in the County's self-insured health plan who do not enroll in Medicare Part D. The federal funding from CMS is expected to completely offset the cost of the 25 percent increase to the retiree subsidy. In addition to the increase, the subsidy structure was changed so that retirees no longer receive a reduced subsidy upon reaching the age of Medicare eligibility. County staff are continuing to work on developing a long-term County strategy for Medicare Part D, which may include elimination of the 25 percent increase in the subsidy at some point in the future. Final recommendations regarding Medicare Part D options will be presented to the Board of Supervisors upon a thorough examination of Medicare Part D plans.

During FY 2009, the average number of subsidy recipients, including new retirees who are eligible to receive the retiree health benefit subsidy, is expected to increase by 92, or 4.0 percent, from 2,330 in FY 2008 to 2,422 in FY 2009. Estimates of the average number of subsidy recipients are based on a review of the projected number of retirements and health subsidy eligibility for personnel already retired from the Fairfax County Employees', Uniformed, and Police Officers Retirement Systems. Retirees who become eligible to receive the subsidy are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments. It should be noted that in FY 2006, the Board of Supervisors approved an additional benefit to Health Department employees who remained in the Virginia Retirement System (VRS) after their conversion from state to County employment in 1995. Current and future retirees who participate in a County health plan are eligible to receive the differential between the County retiree health benefit subsidy for which the employee is eligible based on years of service, which currently has a maximum of $220 per month, and that provided by VRS, which has a maximum of $120 per month. Furthermore, effective July 1, 2006, the County began providing the maximum retiree health benefit subsidy of $220 per month to those Police officers who were hired before July 1, 1981 and retired or will retire with full retirement benefits with 20, but less than 25, years of service. These Police officers previously received a subsidy of $190 per month.

Initiatives

- Provide an appropriate funding level to support the retiree health benefit subsidy and make progress towards reducing the County's unfunded OPEB liability.
- Continue to allow for the timely and accurate distribution of retiree health benefit subsidy payments.
- Estimate actuarial liabilities to comply with GASB's accounting requirements for post-employment benefits other than pensions.
- Invest fund assets appropriately in order to facilitate the capture of long-term investment returns.
- Continue to develop a long-term County strategy for Medicare Part D, which may include elimination of the 25 percent increase in the subsidy.

Fund 603
OPEB Trust Fund

Budget and Staff Resources

Agency Summary[1]				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/ 0	0/ 0	0/ 0	1/ 1
Total Expenditures	**$0**	**$0**	**$0**	**$6,289,416**

Position Summary[1]
1 Accountant II (1)
TOTAL POSITIONS **1 Positions (1) / 1.0 Staff Years (1.0)**

[1] As part of the FY 2009 Advertised Budget Plan, all activity in Fund 500 is moved to Fund 603, OPEB Trust Fund, including 1/1.0 SYE Accountant II position. It should be noted that the retiree health benefit subsidy will continue to be administered by and the position will continue to reside in the Retirement Administration Agency and financed by Fund 603, OPEB Trust Fund.

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$100,590**
  An increase of $100,590 in Personnel Services is attributable to the transfer of 1/1.0 SYE Accountant II position from Fund 500, Retiree Health Benefits to Fund 603. This amount includes funding for salary and fringe benefits. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Benefit Payments** **$5,783,458**
  An increase of $5,783,458 is attributable to the transfer of benefit payments for the retiree health benefit subsidy from Fund 500, Retiree Health Benefits to Fund 603. It should be noted that this amount includes an increase of $324,788 over the *FY 2008 Revised Budget Plan* amount of $5,458,670 in Fund 500. This increase is due to the projected increase in the number of retirees receiving the subsidy.

- **Investment Services and Administrative Expenses** **$405,368**
  An increase of $405,368 in Operating Expenses is associated with anticipated investment services fees and administrative expenses.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Transfer from GASB 45 Liability Reserve** **$0**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved the transfer of $48,200,000 from the GASB 45 Liability Reserve in Fund 506, Health Benefits Trust Fund, to Fund 603 in order to begin to invest the funds accumulated to capture long-term investment returns and make progress towards reducing the unfunded actuarial accrued liability under GASB 45.

Fund 603
OPEB Trust Fund

FUND STATEMENT

Fund Type G60, Trust Funds **Fund 603, OPEB Trust Fund**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan[1]
Beginning Balance	**$0**	**$0**	**$0**	**$48,200,000**
Revenue:				
CMS Medicare Part D Subsidy	$0	$0	$0	$968,000
Interest on Investment	0	0	0	2,163,729
Total Revenue	$0	$0	$0	$3,131,729
Transfer In:				
Health Benefits Trust Fund (506)	$0	$0	$48,200,000	$15,000,000
Total Transfer In	$0	$0	$48,200,000	$15,000,000
Total Available	**$0**	**$0**	**$48,200,000**	**$66,331,729**
Expenditures:				
Benefits Paid	$0	$0	$0	$5,783,458
Investment Services	0	0	0	350,000
Administrative	0	0	0	155,958
Total Expenditures	$0	$0	$0	$6,289,416
Total Disbursements	**$0**	**$0**	**$0**	**$6,289,416**
Reserved Ending Balance[2]	**$0**	**$0**	**$48,200,000**	**$60,042,313**

[1] As part of the FY 2009 Advertised Budget Plan, all activity in Fund 500, Retiree Health Benefits, has been transferred to Fund 603, OPEB Trust Fund in order to address the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs). It should be noted that any balances remaining in Fund 500 at the end of FY 2008 will be moved to Fund 603 as part of the *FY 2008 Carryover Review*.

[2] The Reserved Ending Balance in Fund 603, OPEB Trust Fund represents the amount of assets held in reserve by the County to offset the estimated Unfunded Actuarial Accrued Liability for other post employment benefits. The balance is anticipated to grow each year as a result of contributions and investment returns. The $60.0 million reserve in FY 2009 will be applied toward the liability of $379.9 million calculated as of July 1, 2007.

Fund 691
Educational Employees' Supplementary Retirement

Focus

Fund 691, Educational Employees' Supplementary Retirement, funds retirement benefits for contributing members. Funding is provided from employee and employer contributions and return on investment of the Fund's assets. FY 2009 expenditures are estimated at $177.0 million.

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Fund 691
Educational Employees' Supplementary Retirement

FUND STATEMENT

Fund Type G60, Trust and Agency Funds

Fund 691, Educational Employees' Supplementary Retirement

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan[1]	FY 2009 Superintendent's Proposed
Beginning Balance	**$1,766,534,921**	**$1,888,037,217**	**$2,015,657,689**	**$2,278,407,998**
Receipts:				
Contributions	$81,205,573	$85,832,492	$85,832,492	$90,674,832
Investment Income	319,918,249	211,493,354	343,026,707	368,833,210
Total Revenue	$401,123,822	$297,325,846	$428,859,199	$459,508,042
Total Available	**$2,167,658,743**	**$2,185,363,063**	**$2,444,516,888**	**$2,737,916,040**
Total Expenditures	$152,001,054	$166,478,685	$166,108,890	$177,049,927
Total Disbursements	**$152,001,054**	**$166,478,685**	**$166,108,890**	**$177,049,927**
Ending Balance	**$2,015,657,689**	**$2,018,884,378**	**$2,278,407,998**	**$2,560,866,113**

[1] The *FY 2008 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on November 29, 2007 during their *FY 2008 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2008 Third Quarter Review,* which will be acted upon by the Board of Supervisors on April 21, 2008.

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Fund 700
Route 28 Tax District

Focus

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District (District) on December 21, 1987. Under Virginia law such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each county which is within the boundaries of the proposed district and which has been zoned or is used for commercial or industrial purposes. The District was formed to provide improvements to State Route 28 which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. State Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State Primary Road Fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent.

The District, administered by a Commission appointed by the Board of Supervisors of both counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of 20 cents per $100 of assessed value. These funds, in addition to funds received through the State Primary Road Fund allocation formula, are to be used for the road improvements and debt service on bonds issued by the state. Improvements completed for Phase I of the Route 28 project included widening the existing road from two to six lanes and upgrading three major intersections. Legislation authorizing the issuance of Commonwealth Transportation Board (CTB) revenue bonds up to $160.7 million plus issuance expenses to finance the Phase I improvements to Route 28 was enacted during the 1988 Virginia General Assembly and became effective July 1, 1988. This legislation stipulates that the additional tax assessment in the District and funds allocated to the highway construction district, in which Route 28 lies, would reimburse the state for its debt service payments on its bonds. The Commonwealth issued $138.5 million in revenue bonds for the District in September 1988.

Fairfax County and Loudoun County have entered into a contract with the District and agreed to levy an additional tax assessment, as requested by the District, collect the tax, and pay all tax revenues to a Fiscal Agent for distribution. The contract specifies that the counties shall pay all revenues collected on behalf of the District to Trustees jointly designated by the CTB and the counties, and the District in turn shall notify the County of the required payment and request a rate sufficient to collect that amount, up to a maximum of 20 cents per $100 of assessed value. The rate is set at 20 cents per $100 dollars of assessed value and to date; the District Commission has not proposed a rate reduction in anticipation of expenditure requirements for the next and final phase of planned improvements.

In FY 2009, an amount of $13,351,114 has been included for Fairfax County collections based on estimated tax collections and an allowance for potential property buy-outs, late payments and penalties.

In August 2002 Fairfax County, Loudoun County, the Commonwealth Transportation Board and the Fairfax County Economic Development Authority (EDA) entered into contractual agreements to provide for construction of a portion of additional improvements on Route 28 (Phase II improvements). Specifically, six separated grade interchanges to be constructed to ease traffic congestion. Funding totaling $201.7 million was made available from a joint financing plan providing $75.4 million from CTB funds allocated from the state six-year primary and secondary road plan, approximately $36.4 million of remaining CTB Route 28 bond authorization, and approximately $90.0 million of bond funds issued by the EDA in 2003 and 2004 and supported by the two counties. Construction of the first six interchanges is nearly complete.

In October 2006, the CTB, the counties and the Fairfax County EDA approved the financing plan for the construction of the final four interchanges at Willard Road, Frying Pan Park Road, CIT/Innovation Drive and Nokes Boulevard. The plan includes acceptance of a $5.0 million grant and a $20.0 million loan from the State Transportation Partnership Opportunity Fund (TPOF); and issuance of Route 28 District revenue bonds; and use of surplus District tax revenues to fund the $111.1 million project estimate. Fairfax County EDA Revenue bonds are planned to be issued in two series. A total of $41.505 million was issued on February 27,

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2007 and an issue of approximately $45.0 million is anticipated in 2008 or 2009. It should be noted that on July 24, 2007, the CTB notified the District Commission that an additional $23,936,772 was approved in the CTB's FY 2008-2013 Six Year Improvement Plan as payment toward the State Obligation under the District Contract. Therefore, this additional funding fully replaced the $20,000,000 originally planned for the TPOF loan.

All bond issues will be fully supported by District tax revenue. In order to maximize revenues available for new debt service, the CTB refunded its outstanding 1992 bonds in October 2002. At the same time the CTB issued $36.4 million of new bonds for construction, representing the balance of bond authorization remaining from the 1988 acts of the General Assembly. The Fairfax County EDA issued Transportation Contract Revenue bonds in the amount of $33.375 million in October 2003 and issued $57.4 million in August 2004. In the event that District revenues are not sufficient to make debt service payments, the state bonds are backed by the appropriated state allocations to the Northern Virginia Transportation District. The EDA bonds will be supported by a Revenue Stabilization Fund (RSF) equal to maximum annual EDA debt service created from surplus revenue collections. As a further credit enhancement for the proposed EDA bonds, both Fairfax and Loudoun Counties have pledged a joint moral obligation in the event that tax revenues and the RSF are not sufficient to support EDA debt service. Also, the Series 2004 Bonds are guaranteed under a separate insurance policy by MBIA Insurance Corporation. The following chart depicts the financing structure as of December 2007:

Current Bonds

Bond Year (April 1)	District Revenues[1]	Series 2002 CTB Annual Debt Service[2]	Series 2003 & 2004 EDA Annual Debt Service[3]	Series 2007A Annual Debt Service[4]	Total Annual Debt Service	Excess Revenues	Cumulative Excess Revenues[5]
Balance Fwd							$6,408,259
2003	$5,836,398	$4,656,294	$0		$4,656,294	$1,180,104	7,588,363
2004	12,679,429	7,523,176	3,127,943		10,651,119	2,028,310	9,616,673
2005	13,367,270	7,531,145	3,676,138		11,207,283	2,159,987	11,776,660
2006	14,486,968	7,528,145	4,169,446		11,697,591	2,789,377	13,066,037[6]
2007	21,720,493	7,529,845	4,169,445		11,699,290	10,021,203	23,087,240
2008	21,925,881	7,524,883	4,169,445	1,865,227	13,559,555	8,366,326	31,453,566
2009	23,260,397	7,530,712	4,169,445	1,781,119	13,481,276	9,779,121	41,232,687
2010		7,528,150	4,529,445	1,781,119	13,838714		
2011		7,528,835	5,148,565	1,781,119	14,458,519		
2012		7,529,625	5,601,700	1,781,119	14,912,444		
2013		7,530,300	5,837,713	1,781,119	15,149,132		
2014		7,528,050	5,630,263	1,781,119	14,939,432		
2015		7,531,800	5,672,350	1,781,119	15,028,479		
2016		7,530,550	5,716,810	1,781,119	15,028,479		
2017		7,528,800	5,888,810	1,781,119	15,198,729		
2018		7,525,800	6,270,000	1,781,119	15,576,919		
2019		8,100,000	6,406,763	1,781,119	16,287,882		
2020		8,100,000	7,122,200	1,781,119	17,003,319		
2021		8,105,000	7,117,375	1,781,119	17,003,494		
2022		8,105,000	7,119,325	1,781,119	17,005,444		
2023		8,105,000	7,120,975	1,781,119	17,007,094		
2024		8,105,000	7,121,000	1,781,119	17,007,119		
2025		8,105,000	7,117,250	1,781,119	17,003,369		
2026		8,105,000	7,122,750	1,781,119	17,008,869		

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Fund 700
Route 28 Tax District

Bond Year (April 1)	District Revenues[1]	Series 2002 CTB Annual Debt Service[2]	Series 2003 & 2004 EDA Annual Debt Service[3]	Series 2007A Annual Debt Service[4]	Total Annual Debt Service	Excess Revenues	Cumulative Excess Revenues[5]
2027		8,105,000	7,116,500	1,781,119	17,002,619		
2028		8,105,000	7,118,500	1,781,119	17,004,619		
2029		8,105,000	7,117,750	1,781,119	17,003,869		
2030		8,105,000	7,119,500	1,781,119	17,005,619		
2031		8,105,000	7,117,250	1,781,119	17,003,369		
2032		8,105,000	7,120,500	1,781,119	17,006,619		
2033			7,118,250	3,821,119	10,939,369		
2034				10,944,319	10,944,319		
2035				10,940,981	10,940,981		
2036				10,944,013	10,944,013		
2037				10,941,038	10,941,038		
Total	**N/A**	**$231,046,110**	**$179,853,406**	**$92,203,553**	**$503,103,069**	**N/A**	**N/A**

[1] FY 2003 represents partial year tax revenue and interest collections from October 1, 2002 to April 1, 2003. Tax district revenues for FY 2004 and FY 2005 represent all revenue collected from April 2, 2003 through April 1, 2004 and April 2, 2004 through April 1, 2005, April 1, 2006 respectively. FY 2007 is an estimate pending audited figures, FY 2008 and FY 2009 are estimates of combined Fairfax and Loudoun collections plus estimated interest earnings on revenue, debt service reserve and revenue stabilization fund accounts. Actual revenues may also include district buy-out proceeds.

[2] CTB Revenue Refunding and Revenue Bond Debt Service issue of September 26, 2002.

[3] Based on completion of EDA bond issues in 2003 and 2004 for an aggregate amount of $90,785,000. Sale of the Series 2003 bonds in the amount of $33,375,000 was completed on October 29, 2003. Sale of the Series 2004 bonds in the amount of $57,410,000 was completed on August 19, 2004.

[4] Fairfax County EDA Transportation Contract Revenue Bonds (Route 28 Project) 2007 A in the amount of $41,505,000 was completed on February 27, 2007.

[5] Balance Forward represents funds on account with CTB and transferred to the Fiscal Agent upon refunding the 1992 bonds and new money bonds issued October 2002. An amount of $10.9 million is reserved to fund the Revenue Stabilization Fund (RSF). Excess revenues available after achieving full RSF funding are held with the Fiscal Agent and may be used to fund deficiencies in the Debt Service Fund, additional Phase II improvements or reduce the tax rate in accordance with the District Contract. The tax rate may not be reduced until the District has recorded at least two successive years of excess revenues.

[6] An amount of $1.5 million was transferred to VDOT in September 2005 for 10 percent design of the last four interchanges.

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Fiscal Agent Payments** **$2,140,881**
  An increase of $2,140,881 in estimated payments to the fiscal agent which includes taxes due of $12,351,114 based on the anticipated January 1, 2008 assessment and an allowance for one time buyouts and late payments of $1,000,000.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no revisions to this fund since approval of the FY 2008 Adopted Budget Plan.

Fund 700
Route 28 Tax District

FUND STATEMENT

Fund Type G70, Agency Funds **Fund 700, Route 28 Tax District**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$1,872**	**$1,872**	**$2,579**	**$0**
Revenue:				
Real Estate Taxes-Current[1]	$10,369,719	$10,207,654	$10,207,654	$12,351,114
Revenue from Buy Outs	0	1,000,000	1,000,000	1,000,000
Interest on Investments	31,138	0	0	0
Total Revenue	$10,400,857	$11,207,654	$11,207,654	$13,351,114
Total Available	**$10,402,729**	**$11,209,526**	**$11,210,233**	**$13,351,114**
Expenditures:				
Payments to the State	$10,400,150	$11,209,526	$11,210,233	$13,351,114
Total Expenditures	$10,400,150	$11,209,526	$11,210,233	$13,351,114
Total Disbursements	**$10,400,150**	**$11,209,526**	**$11,210,233**	**$13,351,114**
Ending Balance[2]	**$2,579**	**$0**	**$0**	**$0**
Tax rate/per $100 Assessed Value	$0.20	$0.20	$0.20	$0.20

[1] Estimate to provide for sufficient appropriation includes projected tax collections based on assessments, and allowances for late payments, penalties and permitted property buy-outs. All monies collected are required to be remitted to the Fiscal Agent monthly as collected.

[2] As all monies collected are required to be remitted to the Fiscal Agent monthly as collected the ending balance should be zero unless as of the closing period there were pending remittances to the Fiscal Agent.

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Housing and Community Development Program Overview

Affordable Housing

Neighborhood Preservation and Revitalization

Capital Formation and Capacity Building

Introduction

The Housing Overview section describes the programs and projects operated by the Fairfax County Department of Housing and Community Development (HCD) and the multiple sources of funds that support these activities.

As a County agency, HCD undertakes many programs on behalf of the Board of Supervisors. HCD also serves as the administrative arm of the Fairfax County Redevelopment and Housing Authority (FCRHA), a separate legal entity that was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. FCRHA's roles include planning, design, production, rehabilitation and maintenance of housing, for low- and moderate-income households, and assisting in the revitalization of neighborhoods in Fairfax County. Eleven Commissioners are appointed to the FCRHA for four-year terms by the Board of Supervisors. A chairman and vice-chairman are then selected by a vote of the commissioners.

The sources supporting HCD's operations include County funds, General Obligation Bonds, federal grants, private capital, revenue from program operations (e.g., developer fees, rent from tenants of housing owned by the FCRHA and income from repayment of loans) and, interest income. As a result of these multiple, complex funding streams, HCD has 20 funds. Some funds are appropriated by the Board of Supervisors, while others are allocated by the FCRHA. All are included in this budget in order to provide a complete financial overview. These 20 funds encompass all of the operations of HCD/FCRHA with the exception of several housing developments that are operated by outside management companies under contract with the FCRHA and/or are owned by the FCHRA in partnership with private investors. Separate financial records are maintained for these developments.

FY 2009 anticipated expenditures supporting the HCD and FCRHA activities total $106,963,840 including $9,114,173 in General Fund support, $37,037,773 in other County appropriated funds, and $60,811,894 in non-County appropriated funds. Total revenue for FY 2009 is anticipated to be $106,599,853 as shown on the Consolidated Fund Statement. Receipts from federal/state sources are anticipated to be $52,149,575, or 49 percent of total funding sources. More detailed descriptions of FY 2009 funding levels may be found in the narratives for each fund following this Overview.

Because HCD's programs are supported by multiple sources of funds, the Agency Mission and Focus, Program Goals, Key Accomplishments, FY 2009 Initiatives, and Performance Measures are consolidated in this Overview rather than appearing with each fund. Performance measures for FY 2009 are generally consistent with FY 2008 performance measures; however those related to Commercial Revitalization were transferred to the Office of Community Revitalization and Reinvestment within the Office of the County Executive, and revised measures for the Public Housing, Housing Choice Voucher and Fairfax County Rental Programs are included for FY 2008 and subsequent years. This Overview also provides summary information on the organization, staffing and consolidated budget for HCD.

Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the FCHRA. Driven by a community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions, and create employment opportunities.

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Housing and Community Development Program Overview

Focus

HCD connects with the residents of Fairfax County at their roots – home, neighborhood and community. All HCD programs, activities and services revolve around this important link and can be grouped in three service areas: **Affordable Housing**, **Neighborhood Revitalization**, and **Capital Formation and Capacity Building**.

Affordable Housing supports individuals and families in their effort to find homes that are safe, affordable, and stable.

Neighborhood Revitalization focuses on preserving and improving neighborhoods.

Capital Formation and Capacity Building focuses on development of partnerships with private investors and other public agencies resulting in capital investment and financial support for the HCD and FCRHA mission.

These service areas encompass all of the activities of the 20 HCD funds. The total FY 2009 Advertised Budget Plan of $107.0 million can be distributed to these service areas and the general costs of running the department. It should be noted that many of the functional areas of HCD cross these service areas, so an exact allocation to the service areas is not possible. The FY 2009 Advertised Budget Plan is $52.3 million less than the *FY 2008 Revised Budget Plan* due to previously allocated balances that have been carried over into FY 2008 to allow for continuation of the capital projects.

Highlighted below are the main functions included in each of the service areas. Additional information concerning the goals, accomplishments and key initiatives in each of these areas can be found after this summary.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Fulfilling its purpose of providing opportunities for affordable housing and economic vitality in thriving diverse communities;
- Generating resources through the identification of new resources, new capital and new partnerships to support and enhance programs that serve the missions of HCD and the FCRHA;
- Producing, retaining, acquiring and restoring quality affordable residences, neighborhoods and communities;
- Ensuring the efficient management and maintenance of affordable housing in FCRHA programs in a manner consistent with or exceeding community standards;
- Providing opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods and commercial neighborhoods; and
- Promoting the planning and implementation of technological innovations in HCD.

Affordable Housing:

Affordable Housing Preservation

As of January 2008, a total of 2,207 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects. Of that number, 252 units are preserved as affordable housing for periods of five years or less, and 1,955 units are preserved for 20 years or longer. The FCRHA's major affordable housing preservation successes include: Wedgewood Apartments, 672 units (Braddock District); Janna Lee Village, 319 units (Lee District); Madison Ridge, 216 units (Sully District); Crescent Apartments, 180 units (Hunter Mill District); Coralain Gardens, 105 units (Mason District); Sunset Park Apartments, 90 units (Mason District); and, Hollybrooke II, 98 units and Hollybrooke III, 50 units (Mason District).

First-Time Homebuyers Program and Moderate Income Direct Sales Program

This program offers new and resale homes at below market prices. These homes are built by private developers and are located within neighborhoods throughout the County. HCD markets the homes and, in most cases, provides financing assistance to first-time homebuyers. In FY 2007, a total of 142 families purchased homes via the Fairfax County First-Time Homebuyers program. Through FY 2007, 1,792 homes have been sold to first-time homebuyers as a result of these programs. At the beginning of FY 2008, a new Homeownership Division was created in HCD to reflect the growing volume of work related to this function.

Below-Market Mortgages and Downpayment and Closing Costs Loans

The Homeownership Division facilitated the administration of $12,104,485 of below market mortgage funds in FY 2007. This included 51 loans to families through the Virginia Housing Development Authority's (VHDA) SPARC first-trust mortgage program, 44 loans through the VHDA HOME STRIDE below-market second trust, and eight loans totaling $62,217 in federal American Dream Downpayment Initiative (ADDI) funds. In addition, the Board approved a new below-market mortgage product for Fairfax County first-time homebuyers in FY 2007, the Homebuyer Equity Loan Program (HELP). This new program uses federal Home Investment Partnership (HOME) grant funds to provide loans of up to $91,000 for income-eligible households. In FY 2007, the FCRHA made 28 HELP loans totaling an investment of $2,351,152 in low and moderate-income homeownership in Fairfax County.

Homeownership Resource Center

The Homeownership Resource Center, located on the first floor of the FCRHA headquarters building on Pender Drive (Providence District), serves approximately 600 persons per month and provides information on homeownership, homeownership education, one-on-one and group counseling sessions, opportunities to meet with lenders, required applicant briefings, and coordination of resources for current and prospective first-time homebuyers. In FY 2007, the Homeownership Resource Center responded to nearly 5,000 telephone calls and over 2,400 walk-in clients.

Homeownership Education

Through a partnership with VHDA, local lenders and housing professionals, six-hour homeownership education classes were provided to potential Fairfax County homebuyers in FY 2007. Completion of the class qualifies graduates to participate in the First-Time Homebuyers Program and the ability to access below-market financing, down payment and closing cost assistance. Classes have been offered in English, Spanish, Vietnamese, Korean, and American Sign Language. During FY 2007, the Fairfax County First-Time Homebuyers Program conducted 21 orientation sessions serving 1,499 attendees, and 33 application sessions serving 381 attendees. Thirty VHDA homebuyer classes were held, serving 923 participants. In addition, first-time homebuyers learn about maintaining their home and their responsibilities as homeowners living within their community. In FY 2007, post-purchase education and counseling was provided on a quarterly basis to participants in the Housing Choice Voucher homeownership program. Also in FY 2007, HCD began providing post-purchase counseling, at settlement, for purchasers of Affordable Dwelling Units (ADUs) being re-sold through the FCRHA.

Foreclosure Prevention

Affordable housing units were preserved by the FCRHA intervention to stop foreclosures, which would have extinguished the affordability covenants.

Compliance Monitoring

Compliance monitoring is an ongoing activity which encompasses a variety of HCD programs. This activity includes monitoring of:

- Over 1,400 properties sold through the First-time Homebuyer Program (including "for-sale" Affordable Dwelling Units (ADUs));
- 939 privately-owned and operated rental ADUs;
- More than 670 committed Workforce Housing units;
- Over 3,000 Fairfax County/FCRHA-owned Public Housing and Fairfax County Rental Program (FCRP) units; and
- Over 3,000 Housing Choice Vouchers.

In addition, HCD also monitors the use of federal funds received by Fairfax County from the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) programs and granted to a variety of organizations.

Housing and Community Development Program Overview

FCRHA Rental Housing
This function provides housing with rents commensurate with income. It includes properties under the Fairfax County Rental Program (FCRP) for those with modest means, as well as properties owned by limited partnerships affiliated with the FCRHA. In addition, it encompasses properties under the Fairfax County Public Housing Program and rental subsidies under the Fairfax County Housing Choice Voucher Program for those with very low incomes. These resources provide housing for over 6,000 low-and moderate-income households.

FCRHA Development Activities
HCD, in conjunction with the FCRHA, facilitates the development of affordable housing by non-profit and for-profit developers through incentives and financing. HCD and FCRHA also build and own housing for low-and moderate-income families and individuals, and households with special needs. In addition, FCRHA partners with private investors, through limited partnerships, to develop and operate affordable housing.

Active Adult Housing and Assisted Living
This activity provides 408 affordable active adult rental apartments in Fairfax, Herndon, Springfield, Lincolnia, in McLean, and the Mount Vernon/Gum Springs areas of Fairfax County, as well as 112 beds of assisted living at Braddock Glen in Fairfax and at The Lincolnian in Alexandria (Fairfax County).

Relocation Monitoring for Federally Funded Projects
This program provides technical assistance and monitoring for preservation initiatives. This activity also includes relocation services for all federally-funded projects throughout the agency. Staff conducted relocation reviews of 46 projects potentially using federal Community Development Block Grant (CDBG) and HOME funds in FY 2007.

Relocation Advisory Services for Condominium Conversion
These services provide technical assistance to developers under both the Fairfax County Relocation Guidelines and Fairfax County Code for projects where there is substantial rehabilitation and condominium conversion. Technical assistance under the federally mandated Uniform Relocation Act is provided if federal funds are involved in the project.

Affordable/Workforce Housing
This initiative is based on the recommendation of the Preservation Action Committee, a citizen task force appointed by the Board of Supervisors, to address the loss of affordable/workforce housing in the County. Strategies include providing incentives to owners of affordable units and financing projects which preserve affordable housing. The Board of Supervisors has dedicated revenue equivalent to the approximate value of one cent of the Real Estate Tax rate revenue for this purpose in Fund 319, The Penny for Affordable Housing Fund. The Board has also created a Workforce Housing Program through amendments to the Fairfax County Comprehensive Plan and Zoning Ordinance, and the adoption of a new Board policy. The Workforce Housing Program, based on the recommendations of the Board-appointed High-Rise Affordability Panel, is a proffer-based incentive system to encourage developers to provide workforce housing in the County's mixed-use development centers. The Board's action sets forth the expectation that 12 percent of all new residential units will be affordable to a range of moderate-incomes up to 120 percent of the Area Median Income (AMI). As of October 2007, the Board of Supervisors had approved 12 rezoning applications that include a total of 636 proffered workforce housing units.

Housing and Community Development Program Overview

Neighborhood Revitalization:

Home Improvement Loan Program and Home Repair for the Elderly

These activities provide loans to homeowners and some landlords to fix up their properties. In addition, there is a crew to assist qualified elderly homeowners in making minor repairs at no charge. In FY 2007, over $435,000 was lent to homeowners for repairs and improvements to their property and 116 qualified disabled or elderly homeowners received free repairs.

Neighborhood Improvements

This activity is targeted at preservation and improvement in residential neighborhoods designated under the Community Improvement Program and in designated Conservation and Redevelopment areas. Following a community planning process and adoption of plans, the program also focuses on improvements to street, sidewalk, storm drainage and other infrastructure designed and constructed in conjunction with the Department of Public Works and Environmental Services (DPWES).

Blight Abatement

This activity addresses resident concerns about specific properties which are abandoned, dilapidated or otherwise unsafe. Efforts are made to encourage property owners to abate identified blight. If these efforts fail, the County may take direct action to repair or demolish the property. During FY 2007, HCD cleared 71 spot blight cases; 34 cases were abated or remediated; and 37 cases were determined to be not blighted.

Capital Formation and Capacity Building:

Funding Opportunities

This activity focuses on identifying and applying for available funding opportunities to leverage and supplement County funds for projects and programs. It includes federal entitlement grants such as Community Development Block Grant (CDBG) and HOME Investment Partnership Grant (HOME), other federal, state and local grants and loans, and private financing.

Partnering

This activity links the FCRHA financing abilities with those of the private sector (non-profit and for-profit) to generate additional financial resources. Non-profit corporations or limited liability corporations (LLC) formed by the FCRHA partner with private investors and benefit from Federal Low Income Housing Tax Credits to fund FCRHA affordable housing for families and seniors. In addition, the FCRHA issues revenue bonds to raise funds from private investors to fund affordable housing and community facilities.

Consolidated Plan/Consolidated Community Funding Advisory Committee (CCFAC)

HCD provides leadership in developing and implementing the County's annual Consolidated Plan in conjunction with the CCFAC, a citizen committee. The Consolidated Plan is the required annual application for several entitlement grants to the County from the U.S. Department of Housing and Urban Development (HUD), which provided about $9 million for local housing and community development programs in FY 2008.

Human Services

This activity provides resources to the County's non-profit partners through the Consolidated Community Funding Pool (CCFP) for critical human services such as youth programs, housing support services, and services targeted toward the County's immigrant population. A significant portion of the funding comes from CDBG, administered by HCD, which also supports CCFP planning and administers contract awards. CCFP will provide approximately $11.0 million in total funding for these services in FY 2009.

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Housing and Community Development Program Overview

Affordable Housing Service Area

Goal

To implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means." This goal will be achieved through providing affordable housing preservation and development, technical assistance, and financing services in conjunction with the FCRHA and both for- and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision*

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative	Fund
Continue to implement strategies to address the loss of affordable/workforce housing in the County, including providing incentives to owners of affordable units and financing projects which preserve affordable housing. Ensure preservation of existing ADU's through the aggressive pursuit of over-financing and foreclosure prevention techniques. Pursue strategies to serve more individuals and families earning 50 percent or less of the Area Median Income and persons with disabilities.	☑	☑	144, 319
In FY 2008, acquired the Wedgewood Apartments, a 672-unit rental complex, in order to preserve it as affordable rental property. Will seek permanent financing of the acquisition in FY 2009. (Braddock District)	☑	☑	319
Purchased 8 units at the ParcReston condominium development that will be used for affordable housing. This investment also served as partial payment on five additional units at ParcReston that are expected to close in FY 2008. (Hunter Mill District)	☑		142, 319
Purchased 13 units at the Legato Corner condominium development for the FCRHA Magnet Housing Program, as part of a partnership agreement with the Fairfax County Public Schools (FCPS), which established preferences for teachers in critical field areas, such as special education and science. (Springfield District)	☑		144, 319
Purchased four units at the East Market condominium development, three of which will be used as Magnet Housing for FCPS bus drivers. (Springfield District)	☑		145
Convert 46 FCRHA Public Housing units at Audubon to single resident occupancy (SRO) housing. In partnership with the Fairfax-Falls Church Community Services Board, assist with voluntary moves of seniors to senior-friendly properties through voucher assistance. (Lee District)		☑	144, 969, 966
Work with members of the Yorkville Cooperative to pursue the acquisition and preservation of 237 affordable units by the FCRHA. (Providence District)		☑	144, 319

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Housing and Community Development Program Overview

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative	Fund
Provide homeownership counseling and services to tenants in Public Housing through the HUD-funded Family and Homeownership Program.		☑	143, 966
Recommend revisions for the future expansion of the Housing Choice Voucher Homeownership program.		☑	142, 145, 966
Provide rehabilitation grants for Affordable Dwelling Units and Moderate Income Direct Sales properties.		☑	145
Continue to improve the property security audit program through greater involvement and coordination with residents, managers, and the Property Improvement and Maintenance Division. Recent successes include Old Mill Gardens, Murraygate, and Audubon.	☑	☑	941, 967
Implement the HUD Resident Opportunity and Self-sufficiency (ROSS) grant-funded Public Housing Homeownership Program. Target families in the "flat rent" program (i.e., rent paid by residents of Public Housing whose income-based rent exceeds the market rent for the property) and those participating in the Family Self-Sufficiency (FSS) program.		☑	965
Continue to provide emergency time-sensitive assistance and housing counseling to Huntington Flood victims though the Home Improvement Loan Program. Implemented a new program to reimburse Huntington residents in the flood zone for flood insurance costs. The program began in May 2007, and had 26 applications by the end of FY 2007.	☑	☑	340
Identify opportunities to link affordable housing preservation activities with the goals of the countywide ten-year plan to end homelessness.		☑	TBD
As part of the County's initiative to end homelessness in 10 years, continue a Partnership for Permanent Housing program, which provides Tenant-Based Rental Assistance (TBRA) funds to move up to 25 homeless families from the County's shelters and transitional housing into stable affordable rental housing, and eventually to homeownership. At the end of FY 2007, 23 families were participating in the program.	☑	☑	145
Continue to assist low-income first-time homebuyers through the Home Equity Loan Program (HELP) to close the gap between an affordable first mortgage and the sales price of a market rate home in the County. HELP participants receive up to $91,767 in homebuyer assistance; up to $21,767 in down payment/closing cost assistance and up to $70,000 in a second mortgage. Twenty-eight loans totaling $2,351,162 were processed in FY 2007.	☑	☑	145

Housing and Community Development Program Overview

Building Livable Spaces	Recent Success	FY 2009 Initiative	Fund
Continue predevelopment efforts to support the construction of 90 units of active adult housing and associated site improvements at Olley Glen (formerly Little River Glen III). (Braddock District)	☑	☑	319, 340, 948
Construct the Lewinsville Senior Complex which includes: 1) a new 59,000 square foot building containing 60 beds of Assisted Living; 2) a commercial kitchen and dining facility; 3) a wing to include 22 units of active adult housing; 4) renovation of the existing 38,000 square foot building to accommodate up to 80 seniors in an expanded Senior Center, two adult day health care centers to serve up to 40 seniors each, two child day care facilities with upgraded playgrounds to serve approximately 200 children, and site improvements to improve parking, lighting and landscaping; and 5) providing associated road improvements. (Dranesville District)		☑	TBD
Adopted a new Universal Design Policy governing construction and renovation of FCRHA-owned multifamily properties and projects financed through the Affordable Housing Partnership Program (AHPP).	☑		142, 144, 145, 319
Provided financing and consultation to the District Home in the development of Birmingham Green, an affordable assisted living facility that is adjacent to the existing nursing home previously developed by the FCRHA.	☑		145
Continue to expand the Magnet Housing program, including construction of Glenwood Mews townhouses (15 units of Magnet Housing) and predevelopment of the West Ox Road project (approximately 30 units of Magnet Housing plus an on-site training facility).	☑	☑	948
Purchased the 180-unit Crescent Apartment complex on 16.5 acres in Reston to preserve affordable rental units for lower-income families in the County. Continue to evaluate the potential for additional development on the site, in coordination with the Lake Anne revitalization area. (Hunter Mill District)	☑	☑	319
Continue to assist in financing and providing ongoing rental subsidies to eligible tenants at Chesterbrook, a new property with 97 units of assisted living on property owned by the National Capital Presbytery in the McLean area of the Dranesville District.	☑	☑	966, 144, 142
Continue to provide opportunities for low- and moderate-income families to purchase their first home. In FY 2007, 142 families purchased homes using the Fairfax County First-Time Homebuyers Program.	☑	☑	142
Continue to use federal American Dream Downpayment Initiative Program funds to assist first-time homebuyers. Eight loans totaling $68,217 were awarded in FY 2007.	☑	☑	142, 145

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Housing and Community Development Program Overview

Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**	**Fund**
Continue operation of the Homeownership Resource Center to assist low- and moderate-income households who are interested in becoming homeowners. In FY 2007, the Center served 2,430 walk-ins and 4,901 telephone inquiries.	☑	☑	142
Explore lease to purchase options for eligible FCRHA tenants interested in becoming homebuyers.		☑	145
Renovated 48 units at Penderbrook Apartments (Providence District) with new kitchen cabinets, appliances, windows, and siding in FY 2007 to ensure that FCRHA properties provide an attractive, safe and decent living environment for tenants.	☑		969
Rehabilitate 195 units at Cedar Ridge Apartments (Hunter Mill District).		☑	144
Rehabilitate and modernize 154 Public Housing units at Kingsley Park (Providence District) and Audubon (Lee District) properties.		☑	967, 969
Connecting People and Places	**Recent Success**	**FY 2009 Initiative**	**Fund**
Encourage public/private partnerships for the development of workforce and affordable housing on County-owned land.		☑	319
Continue to provide innovative, residential support services to disabled Fairfax County residents participating in the Housing Choice Voucher and Public Housing programs in partnership with a local non-profit, Psychiatric Rehabilitation Services. Services are made possible through a HUD Resident Opportunity and Supportive Services Grant.	☑	☑	965, 967
Continue a Magnet Housing partnership with INOVA Health System to provide affordable housing close to hospitals for nursing program students. Townhomes completed in FY 2008 at Glenwood Mews are rented to nurses and other allied health providers working for Inova Health System.	☑	☑	144
Maintaining Healthy Economies	**Recent Success**	**FY 2009 Initiative**	**Fund**
Continue to support the implementation of a new Workforce Housing program, including monitoring of proffered units in the development pipeline.	☑	☑	TBD
Continue to increase size and scope of the Family Self-Sufficiency program as HUD funding becomes available.	☑	☑	966, 967

Housing and Community Development Program Overview

Creating a Culture of Engagement	Recent Success	FY 2009 Initiative	Fund
Continue to implement a Language Access Initiative to provide information on FCRHA rental assistance programs (Housing Choice Voucher, Public Housing, and Fairfax County Rental Program) to households where English is not the primary language and the ability to read, write and understand English is limited.	☑	☑	941, 966, 967
Continue to update the HUD Annual Plan for Public Housing to include the resident survey follow-up plan and continue to solicit recommendations from the community, the FCRHA, and the Resident Advisory Council on Plan revisions.	☑	☑	966, 967
Through the Annual Plan process, ensure non-discriminatory access to housing programs for victims of domestic violence.		☑	966, 967

Exercising Corporate Stewardship	Recent Success	FY 2009 Initiative	Fund
Continue to leverage federal and state funds for low- and moderate-income homeownership in Fairfax County. Total funds leveraged in FY 2007 was $12,104,485.	☑	☑	142
Continue to upgrade technological support (Yardi) aimed at improving effectiveness and efficiency in the Housing Choice Voucher (HCV), Public Housing and Fairfax County Rental Programs through conversion to Yardi Portal for intake processes and Yardi 6.0 for all other programs.	☑	☑	941, 966, 967
Continue to explore new funding sources to increase and expand services to provide flexibility to respond to emergencies. For example, in FY 2007, HCD used Tenant–Based Rental Assistance (TBRA) funds to help Huntington Flood victims.	☑	☑	145
Continue to earn HUD "High Performer" status for HCD's performance in the Housing Choice Voucher (HCV) program under the Section 8 Management Assessment Program (SEMAP).	☑	☑	966
Continue to earn HUD "High Performer" status for HCD's performance in the Public Housing Program under the Public Housing Assessment Program (PHAS).	☑	☑	967
Continue to maintain 95 percent or better funding utilization in the Housing Choice Voucher Program.	☑	☑	966
Continue to utilize project-based federal housing voucher assistance as funding permits to include FCRHA-owned properties.	☑	☑	966

[*] A complete listing and description of the Department of Housing and Community Development (HCD) funds may be found at the end of the HCD Program Overview.

Key Performance Measures

Affordable Housing Preservation

Objectives

- To preserve 2,500 units of affordable housing by the end of calendar year 2012 and to leverage each County "The Penny for Affordable Housing Fund" and "Housing Trust Fund" dollar with $3 in non-County resources.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Affordable housing units preserved	186	581	275 / 531	795	275
Efficiency:					
General County funds per affordable housing unit preserved	NA	$37,750	$78,736 / $57,199	$65,000	$70,000
Service Quality:					
Funds leveraged per $1 of County funds for units preserved (1)	NA	$3	$3 / $4	$3	$3
Outcome:					
Cumulative number of affordable units preserved since April 2004	300	881	1,156 / 1,412	2,207	2,482

(1) The $3:$1 ratio includes both the Penny for Affordable Housing (Fund 319) and Housing Trust Fund (Fund 144) dollars. The average leveraging ratio for The Penny for Affordable Housing dollars in FY 2007 was $3.97:$1.

Performance Measurement Results

In FY 2007, a total of 531 affordable units were preserved via the Fairfax County Redevelopment and Housing Authority's (FCRHA) acquisition, financing, and/or negotiated agreements. For every County dollar expended, an average of $3.94 was leveraged.

Documents Menu

Housing and Community Development Program Overview

Public Housing

Objectives

- To obtain a Public Housing Assessment System (PHAS) rating of 85 percent or better on a 100-point scale in the categories of vacant unit turnaround time, capital fund administration, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Clients housed	3,165	2,933	2,940 / 2,924	2,924	2,924
Efficiency:					
Cost per client (1)	$2,037	$2,131	$2,293 / $2,395	NA	NA
Average income served as percentage of Area Median Income (2)	NA	NA	NA / 26%	30%	30%
Service Quality:					
Occupancy rate	99%	99%	96% / 99%	96%	96%
Percent on-time inspections (2)	NA	NA	NA / 99%	95%	95%
Percent on-time re-certifications (2)	NA	NA	NA / 99%	95%	95%
Outcome:					
HUD's PHAS rating (3)	97%	96%	85% / NA	85%	85%

(1) Measure discontinued for FY 2008.

(2) New measure for FY 2008.

(3) This rating covers the fiscal year and is awarded within six months at the end of the fiscal year. A PHAS rating above 90 percent earns the FCRHA a rating of "High Performer."

Performance Measurement Results

In FY 2007, the Public Housing program continued to provide high quality housing to nearly 3,000 Fairfax County residents and maintained a high occupancy rate of 99 percent at the properties. Agency indicators in nearly every area of the Public Housing Assessment System (PHAS) are rated very highly, resulting in an overall PHAS rating of 96 percent in FY 2006, the most recent assessment awarded. The cost per client in FY 2007 increased only slightly to $2,395 per client. Ninety-nine percent of re-certifications were completed on time in FY 2007. The average income served, as a percent of the Area Median Income, was 26 percent in FY 2007 ($25,515 for a family of four).

Fairfax County Rental Program (FCRP)

Objectives

- To obtain a Program Assessment rating of 85 percent or better on a 100-point scale in the categories of vacant unit turnaround time, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Clients housed (1)	1,378	1,355	1,355 / 1,386	3,875	3,900
Number of units in program (2)	NA	NA	NA / 1,783	1,808	1,833
Efficiency:					
Cost per client (3)	$1,985	$2,248	$2,380 / $2,446	NA	NA
Average income served as a percentage of Area Median Income (2)(4)	NA	NA	NA / 41%	70%	70%
Service Quality:					
Occupancy rate	99.0%	98.8%	96.0% / 98.0%	96.0%	96.0%
Percent on-time re-certifications (2)	NA	NA	NA / NA	95%	95%
Outcome:					
FCRP assessment rating (5)	78%	88%	85% / 80%	85%	85%

(1) For FY 2008 and subsequent years, this measure will be calculated to include residents of all FCRP properties, including those managed by third-party firms. In FY 2007 and prior years, this number only included residents of Fairfax County Rental Program properties under FCRHA management.

(2) New measure for FY 2008.

(3) Measure discontinued for FY 2008.

(4) The estimated income served for FY 2008 and FY 2009 shows the maximum income that can be served in the Affordable Dwelling Units purchased for the FCRP program; actual incomes served are generally significantly lower.

(5) This assessment is applied to units which are managed by the FCRHA and does not include units that are privately managed.

Performance Measurement Results

In FY 2007, there were 1,783 family housing units in the program, and the cost per client was $2,446. Occupancy remained at 98 percent and the average income served as a percent of the Area Median Income was 41 percent ($38,745 for a family of four). Eighty percent of the residents residing in FCRP properties indicated that they were satisfied or very satisfied with the FCRP program. This is a decrease from the FY 2006 actual of 88 percent as the FCRP absorbed a significant number of new units in FY 2007 that resulted in somewhat longer vacancy rates, which had an impact on overall program performance assessment.

Section 8

Objectives

- To obtain a Section 8 Management Assessment rating of 85 percent or better on a 100-point scale in the categories of timeliness and quality of inspections, rent calculations, lease-ups and contract enforcement, as well as in nine other areas specified by HUD.

Indicator	Prior Year Actuals FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	Current Estimate FY 2008	Future Estimate FY 2009
Output:					
Clients housed (1)	10,140	8,676	8,665 / 8,108	8,648	8,648
Efficiency:					
Cost per client (2)	$3,985	$4,594	$4,865 / $4,992	NA	NA
Average income served as a percentage of Area Median Income (3)	NA	NA	NA / 21%	30%	30%
Service Quality:					
Utilization rate	99%	96%	95% / 102%	98%	98%
Percent on-time inspections (3)	NA	NA	NA / 99%	95%	95%
Percent on-time recertifications (3)	NA	NA	NA / 100%	95%	95%
Outcome:					
HUD SEMAP rating	93%	86%	85% / 103%	85%	85%

(1) The number of clients housed in FY 2007 declined due to a continued decrease in average household size. However, because of recent additional funding from HUD, the FCRHA anticipates increasing the number of vouchers by approximately 200, resulting in an anticipated 540 additional people served in FY 2008. Should this additional HUD funding not be available in FY 2009, estimates of the number of clients served will be adjusted accordingly.

(2) Measure discontinued for FY 2008.

(3) New measure for FY 2008.

Performance Measurement Results

HUD changed its Housing Choice Voucher funding methodology from the number of vouchers available to budget authority. As a result, an increase in the average rents as well as an increase in payment standards from 90 percent of the Fair Market Rent (FMR) to 100 percent FMR increased the amount of subsidy per client. This caused a decrease in the number of clients able to be served within the HUD budget authority provided. The number of clients housed in FY 2007 was 8,108 and the average income served as a percent of the Area Median Income was 21 percent ($19,845 for a family of four). The FCRHA intentionally expended approximately $500,000 in HAP reserves to fund Housing Choice Vouchers in FY 2007 in anticipation of a potential recapture of those funds by HUD in the future, which resulted in a 102 percent utilization rate for FY 2007. In addition, the FCRHA received bonus points for its successful efforts to deconcentrate poverty among Housing Choice Voucher participants and therefore received a SEMAP rating of 103 percent in FY 2007, which demonstrates highly effective stewardship of this vital federal affordable housing resource.

Elderly Housing Programs – Assisted Living

Objectives

- To accurately track the cost for two subsidized assisted living facilities that contain a total of 112 beds.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Clients housed (1)	52	52	52 / 52	112	112
Efficiency:					
Cost per client (1)	$29,534	$26,176	$24,104 / $21,168	$28,891	$30,000
Service Quality:					
Occupancy rate	96%	98%	96% / 95%	98%	98%
Outcome:					
Overall customer satisfaction rating (2)	NA	NA	NA / NA	NA	85%

(1) This indicator includes the new Braddock Glen facility for FY 2008 and FY 2009 estimates. Previously, this measure only measured the 52-bed Lincolnia facility.

(2) This indicator is in development and will be reported for FY 2009.

Performance Measurement Results

In FY 2007, this performance measure addressed performance of one assisted living development with 52 beds/units. The cost per client decreased from $26,176 in FY 2006 to $21,168 in FY 2007, but is projected to increase in FY 2008 and FY 2009 due to a new methodology that will be used to more accurately depict actual costs. The property maintained a 95 percent occupancy rate in FY 2007.

Homeownership

Objectives

- To obtain a Program Assessment rating of 95 percent or better on indicators addressing sales rate, foreclosures and rate of participation.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
First-time homebuyers	114	92	100 / 142	100	100
Efficiency:					
Cost per new homeowner (1)	$1,838	$2,337	$2,000 / $1,656	$2,100	$2,200
Non-county funds leveraged for Fairfax County First-Time Homebuyers (2)	NA	NA	NA / $12,104,485	$10,000,000	$10,000,000
Service Quality:					
Participant satisfaction survey scores	95%	95%	95% / 97%	95%	95%

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Outcome:					
Assessment rating	95%	95%	95% / 95%	95%	95%

(1) Cost also includes staff response to more than 4,900 phone calls and 2,400 walk-ins in FY 2007.

(2) New measure for FY 2008.

Performance Measurement Results

The number of new and resale units varies from year to year, due to a variety of external factors such as real estate market conditions and the economy. The pace of real estate development in the County determines the timing of the production of affordable dwelling units (ADUS) within new residential developments. In FY 2007, 142 first time homebuyers achieved homeownership utilizing HCD programs, which is 42 more than the FY 2007 estimate, hence a lower cost per new homeowner than estimated. In FY 2007, the service delivery satisfaction rate was 97 percent, higher than the 95 percent in FY 2006.

Neighborhood Revitalization Service Area

Goal

To provide opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods and commercial service areas.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision *

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative	Fund
Continue the neighborhood improvement program in the Jefferson Manor Conservation Area and ongoing activities associated with neighborhood improvement projects in Bailey's Crossroads, Fairhaven, Gum Springs and James Lee.	☑	☑	144, 340
Continue to improve residences through the Home Repair for the Elderly Program. In FY 2007, 116 residences were improved through the program and the average income served by the program was $18,918, or approximately 29 percent of the Area Median Income for a family of one.	☑	☑	142
Continue to make loans, grants, or advances through the Home Improvement Loan Program. In FY 2007, made 22 loans, grants or advances totaling $435,758.	☑	☑	142
Continue to clear, abate or remediate blight cases. In FY 2007, 71 spot blight cases were cleared; 34 were abated or remediated; and 37 cases were not determined to be blighted.	☑	☑	340
Provide "fast track" of reported blight cases to enhance ability to facilitate abatement.		☑	340, 940

* A complete listing and description of the Department of Housing and Community Development (HCD) funds may be found at the end of the HCD Program Overview.

Housing and Community Development Program Overview

Key Performance Measures

Neighborhood Preservation

Objectives

- To leverage and/or obtain $13 in additional funds per $1 of County funds for affordable housing, housing preservation, neighborhood improvement, and public service and to improve County residential properties utilizing the Blight Abatement Program, Home Improvement Loan Program, Home Repair for the Elderly, and the Neighborhood Improvement Program.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Properties improved and enhanced	311	257	273 / 256	237	249
Efficiency:					
General County funds per property improved or enhanced	$525	$396	$1,630 / $1,033	$1,172	$1,172
Service Quality:					
Leveraged funds per $1 of County funds	$13	$18	$4 / $11	$12	$13
Outcome:					
Cumulative number of properties improved or enhanced since 2000 through County programs	311	568	841 / 824	1,061	1,310

Performance Measurement Results

In FY 2007, 256 properties were improved or enhanced, which was lower than the number estimated because the number of loans related to Huntington-area floods was lower than expected. In addition, $11 was leveraged for every $1 in County funds expended.

Commercial Area Revitalization

Objectives

- To leverage and/or obtain $69 in additional funds for every $1 in County funds spent in commercial service areas.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Annual County funding budgeted	$633,150	$671,000	$668,121 / NA	$701,527	NA
Federal and State funding obtained	$1,410,000	$1,201,000	$600,000 / NA	$630,000	NA
Private investment (1)	$41,332,132	$57,015,000	$45,450,779 / NA	$47,723,317	NA
Efficiency:					
Dollars of private investment for every County $1 expended	$68	$85	$68 / NA	$68	NA
Total dollars for every County $1 expended	$65	$87	$69 / NA	$69	NA
Service Quality:					
Visits to businesses	NA	203	100 / NA	100	NA
Web page requests (www.fcrevit.org)	5,285	333,013	150,000 / NA	157,500	NA
Outcome:					
Percent change in private investment	NA	28%	7% / NA	5%	NA

(1) The Department of Tax Administration and DPWES have changed their system for reporting building permits, which is the source of the "Private Investment Funding" number. The actual for FY 2006 is an estimate based on a recent survey of developers conducted by HCD staff. The FY 2007 and FY 2008 Private Investment Funding estimates assume using building permit information, which was the methodology used to develop the estimates and report actual data in FY 2005.

Performance Measurement Results

As part of the *FY 2007 Carryover Review*, activities related to Commercial Area Revitalization were transferred to the Office of Community Revitalization and Reinvestment within the Office of the County Executive.

Housing and Community Development Program Overview

Capital Formation and Capacity Building Service Area

Goal

To pursue partnerships with investors, the philanthropic community, the Commonwealth and the federal government that will result in capital investment and financial support for the DHCD and FCRHA mission. In addition, to enhance the potential for successful development and preservation by helping to increase the number of viable development organizations, and assisting these organizations in increasing their development capacity.

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision *

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative	Fund
Provided funding to AHP Virginia LLC for the preservation and rehabilitation of the Janna Lee Village Apartments, a 319-unit rental complex. The FCRHA owns the land on which the project sits, ensuring long-term affordability. (Lee District)	☑		319
Provided financing for the acquisition, preservation, and rehabilitation by AHC, Inc. of Sunset Park Apartments, a 90-unit affordable rental complex. (Mason District)	☑		319
Provided financing to AHC, Inc. for the acquisition and preservation of 50 units at Hollybrooke III using The Penny for Affordable Housing Fund. (Mason District)	☑		319
Provided financing to Fairfield Laurel Glade LLC to refinance the acquisition and provided funding for rehabilitation of Reston Glen Apartments. This joint effort between the FCRHA and Fairfield Residential resulted in the long-term preservation of 40 affordable apartments at this 200-unit property; these 40 units have rents affordable to households earning 50 percent of the Area Median Income (AMI). (Hunter Mill District)	☑		319
Used federal Community Development Block Grant (CDBG) funds from the Consolidated Community Funding Pool (CCFP) to finance the purchase of one unit by Homestretch for use as transitional housing.	☑		142
Financed the acquisition of six scattered site units by Good Shepherd Housing for use as low-income rental housing.	☑		142
Continue to set aside a portion of Fairfax County's federal Home Investment Partnership (HOME) funds to assist designated Community Housing Development Organizations (CHDO) in developing acquiring and preserving affordable housing. FY 2007 HOME CHDO awardees were: *Good Shepherd Housing:* $660,000 for the acquisition of six units to be used as transitional housing units for low-income households; *RPJ Housing:* $312,610 for acquisition of one 6-bedroom single family home and bedrooms will be leased as SRO units to low-income tenants with severe mental illness; and *Reston Interfaith:* $113,328 for the acquisition of one unit to be used as a transitional housing unit for one low-income household.	☑	☑	145

Housing and Community Development Program Overview

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**	**Fund**
Re-establish the Preservation Loan Fund, which will loan repayments to the Housing Trust Fund.		☑	144
Refund or refinance high-interest rate financing for FCRHA-owned projects.		☑	948
Identify strategies to ensure long-term affordability of FCRHA tax credit partnership properties. Tax credit properties nearing the end of Low Income Housing Tax Credit compliance period in FY 2009 are Murraygate (199 units, Lee District), Stonegate (240 units, Hunter Mill District) and Morris Glen (60 units, elderly, Lee District).		☑	TBD
Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**	**Fund**
Continue to promote the FCRHA's Universal Design policy that was adopted in FY 2007 which required that all new multifamily residential structures built by the FCRHA incorporate principles of universal design. Also, multifamily structures renovated by the FCRHA will, to the maximum extent feasible, incorporate the principles of universal design. This new policy is also intended to encourage the incorporation of universal design in projects that are built by developers who seek funding from Fairfax County's Affordable Housing Partnership Program (AHPP). The Fairfax County Board of Supervisors subsequently approved amended AHPP guidelines to reflect the new policy.	☑	☑	142, 144, 145, 319
The FCRHA approved partial financing for the development of Olley Glen. The new construction will include 90 units of active adult housing affordable to low-income elderly on the Little River Glen senior housing campus, which already includes 120 units of independent living, a senior center, adult day health care and the Braddock Glen Assisted Living facility. Construction of Olley Glen is projected to begin in mid-2008 if sufficient funding is obtained. (Braddock District)	☑	☑	142, 144, 145, 319
Continue to develop various financing plans to promote affordable housing, which includes: predevelopment funds and financing to a nonprofit for the development of Chesterbrook Residences, an assisted living facility; and, permanent financing through the Affordable Housing Partnership Program to Birmingham Green for gap financing to develop an assisted living facility.	☑	☑	142, 144, 145
Pursue additional funding for affordable housing projects through the Federal Home Loan Bank Board.		☑	948
Pursue projects where the FCRHA is the conduit issuer of tax-exempt bonds.		☑	948

Documents Menu

Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**	**Fund**
Consistent with the Magnet Housing Program goal of collocating community essential workforce with safe and affordable housing, financial support was identified for several projects in FY 2007: completion of the Glenwood Mews Magnet Housing Project (15 units, Lee District); financing plan for the West Ox project (30 one-bedroom units and Training Center facility); and permanent financing for additional units purchased through the ADU program for Magnet Housing. The West Ox Magnet Housing project is anticipated to be in construction in FY 2008 and FY 2009, pending funding availability.	☑	☑	142, 144, 145, 319, 941, 948
Development of affordable/workforce housing on the campus of the Fairfax County Government Center via a public/private partnership. "The Residences at the Government Center" will be 100 percent affordable/workforce housing aimed at incomes from 50 percent to 100 percent of the Area Median Income (AMI).		☑	TBD
The Board of Supervisors adopted a Workforce Housing Policy in FY 2008, providing for a proffer-based incentive system to encourage private developers to construct workforce housing affordable to households earning up to 120 percent of AMI. Through October 2007, over 600 workforce housing units had been proffered through rezoning actions approved by the Board. The first of these proffered housing units will be delivered in FY 2009.	☑	☑	TBD

* A complete listing and description of the Department of Housing and Community Development (DHCD) funds may be found at the end of the DHCD Program Overview.

Documents Menu

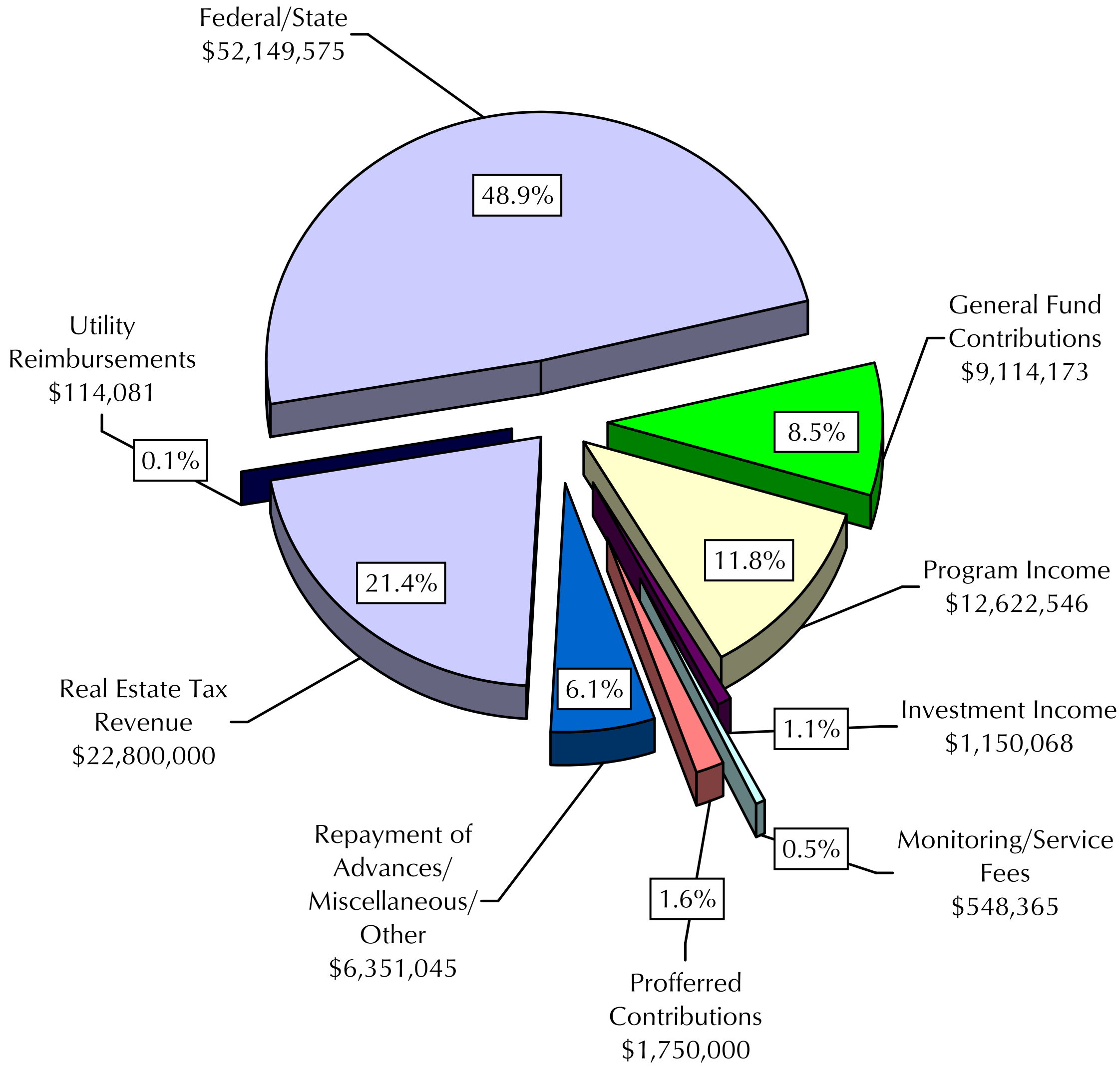
CONSOLIDATED FUND STATEMENT

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$46,277,380**	**$24,212,804**	**$51,217,780**	**$29,468,169**
Revenue:				
Federal/State	$56,425,076	$50,655,177	$74,651,229	$52,149,575
General Fund Contributions	9,315,683	9,485,924	9,784,923	9,114,173
Program Income	12,791,981	12,034,329	12,136,277	12,622,546
Sale of Bonds	2,000,000	0	4,356,833	0
Investment Income	2,172,538	958,625	965,242	1,150,068
Monitoring/Service Fees	1,411,843	1,248,392	720,355	548,365
Utility Reimbursements	113,018	114,081	114,081	114,081
Repayment of Advances	1,247,825	266,837	266,837	16,545
Proffered Contributions	1,007,161	1,800,000	1,800,000	1,750,000
Real Estate Tax Revenue	21,900,000	22,700,000	22,700,000	22,800,000
Miscellaneous/Other	17,310,896	5,885,567	10,026,127	6,334,500
Total Revenue[1]	$125,696,021	$105,148,932	$137,521,904	$106,599,853
Total Available	**$171,973,401**	**$129,361,736**	**$188,739,684**	**$136,068,022**
Expenditures:				
Personnel Services	$12,308,265	$15,180,543	$15,110,918	$15,954,929
Operating Expenses	55,862,235	54,182,103	63,273,420	56,383,829
Capital Equipment	0	0	229,950	0
Grant Projects	13,846,931	8,649,703	20,960,701	8,602,047
Capital Projects	38,738,190	26,467,617	59,696,526	26,023,035
Total Expenditures[1,2]	$120,755,621	$104,479,966	$159,271,515	$106,963,840
Total Disbursements	**$120,755,621**	**$104,479,966**	**$159,271,515**	**$106,963,840**
Ending Balance	**$51,217,780**	**$24,881,770**	**$29,468,169**	**$29,104,182**

[1] Designations are based on fund category, for example, Fund 340, Housing Assistance Programs is included in Capital Projects although some funding is used to support Personnel Services. Fund 949, FCRHA Internal Service Fund, was included as a separate housing fund beginning in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement, but do not increase total funding available to the agency. As such, this funding is netted out of the Program Area Summary by Fund.

[2] As directed by the Board of Supervisors during its revitalization retreat in December 2006, a new Office of Community Revitalization and Reinvestment has been created in the Office of the County Executive. Funding adjustments, including reallocations from the Department of Housing and Community Development, were made as part of the *FY 2007 Carryover Review*.

HOUSING PROGRAMS
FY 2009 SOURCE OF FUNDS



TOTAL REVENUES = $106,599,853

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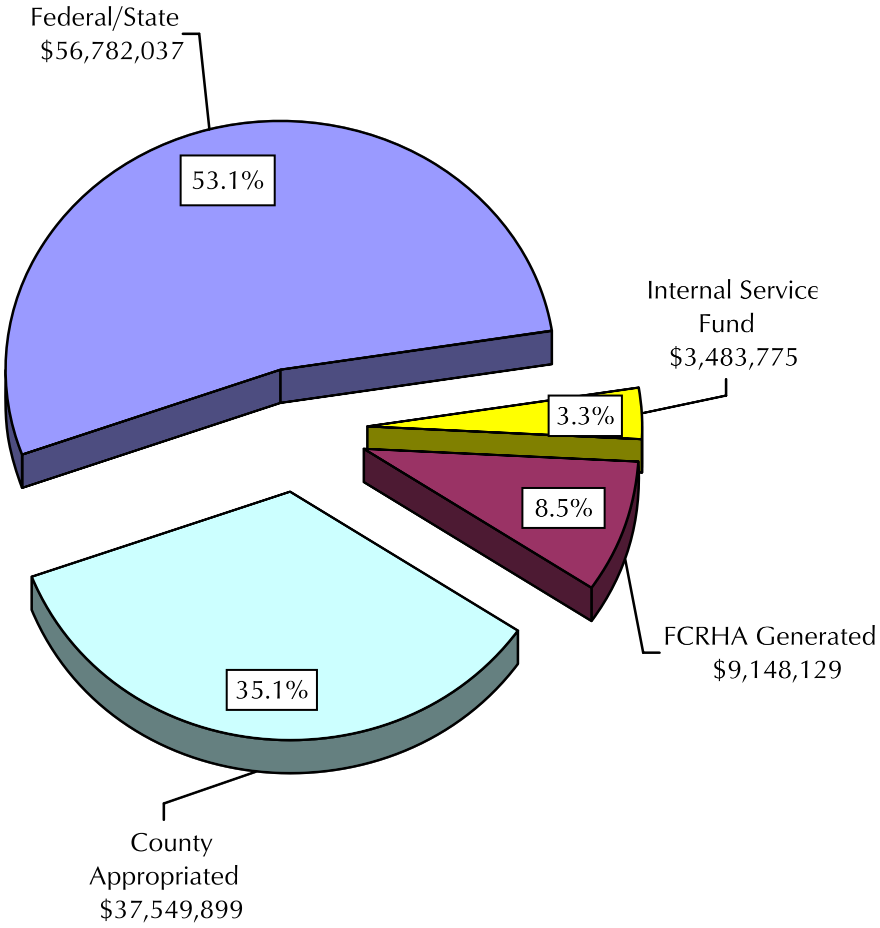
HOUSING PROGRAMS
FY 2009 EXPENDITURES



TOTAL EXPENDITURES = $106,963,840

Housing and Community Development Program Overview

Budget and Staff Resources

Program Area Summary by Fund

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	230/ 230	230/ 230	226/ 226	226/ 226
Grant	9/ 9	10/ 10	11/ 11	11/ 11
Total Positions	239/ 239	240/ 240	237/ 237	237/ 237
County Appropriated Funds:				
Operating:				
Department of Housing and Community Development	$6,335,631	$7,014,265	$7,733,639	$7,074,891
141 Elderly Housing Programs	3,228,949	3,529,961	3,850,775	3,479,391
143 Homeowner and Business Loan Programs	2,804,955	1,388,983	6,867,041	1,830,617
Total Operating Expenditures	**$12,369,535**	**$11,933,209**	**$18,451,455**	**$12,384,899**
Capital:				
144 Housing Trust Fund	$5,434,417	$1,940,000	$9,099,104	$1,850,000
319 The Penny for Affordable Housing Fund	22,313,055	22,700,000	25,175,948	22,800,000
340 Housing Assistance Program	1,512,986	935,000	14,344,350	515,000
341 Housing General Obligation Bond Construction	13,657	0	0	0
Total Capital Expenditures	**$29,274,115**	**$25,575,000**	**$48,619,402**	**$25,165,000**
Total County Appropriated Fund Expenditures	**$41,643,650**	**$37,508,209**	**$67,070,857**	**$37,549,899**
Federal/State Support:				
965 Housing Grants Fund	$111,330	$0	$583,318	$0
966 Section 8 Annual Contribution	39,925,162	40,605,690	41,871,869	40,960,248
967 Public Housing, Projects Under Management	5,950,954	6,006,640	6,468,886	7,219,742
969 Public Housing, Projects Under Modernization	1,632,617	0	3,880,033	0
142 Community Development Block Grant	8,716,776	6,192,316	11,899,554	6,162,472
145 HOME Investment Partnerships Grant	5,018,825	2,457,387	8,477,829	2,439,575
Total Federal/State Support	**$61,355,664**	**$55,262,033**	**$73,181,489**	**$56,782,037**

Documents Menu

Housing and Community Development Program Overview

Program Area Summary by Fund

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
FCRHA Generated Funds:				
940 FCRHA General Operating	$2,564,916	$3,210,388	$3,243,252	$3,240,490
941 Fairfax County Rental Program	3,101,385	3,615,446	3,960,579	4,060,253
945 Non-County Appropriated Rehabilitation Loan	30	15,000	16,467	15,000
946 FCRHA Revolving Development	881,096	0	2,407,579	0
948 FCRHA Private Financing	6,950,362	892,617	4,789,512	858,035
949 Internal Service Fund	3,452,473	3,022,358	3,606,983	3,483,775
950 Housing Partnerships	806,045	953,915	994,797	974,351
Subtotal, FCRHA Funds	**$17,756,307**	**$11,709,724**	**$19,019,169**	**$12,631,904**
Less:				
949 Internal Service Fund	$3,452,473	$3,022,358	$3,606,983	$3,483,775
Total, FCRHA Funds	**$14,303,834**	**$8,687,366**	**$15,412,186**	**$9,148,129**
Total, All Sources	**$120,755,621**	**$104,479,966**	**$159,271,515**	**$106,963,840**
Less:				
949 Internal Service Fund	$3,452,473	$3,022,358	$3,606,983	$3,483,775
Net Total, All Sources	**$117,303,148**	**$101,457,608**	**$155,664,532**	**$103,480,065**

Note: Fund 142, Community Development Block Grant, and Fund 145, HOME Investment Partnership Grant, are federally-supported County Appropriated funds and have been reflected under the Federal/State Support Category. While the Board of Supervisors appropriates funding in these Funds by project, the source of revenue is the federal government. The FY 2009 preliminary estimated federal funding for Fund 142, Community Development Block Grant (CDBG), is $6,162,472 and for Fund 145, HOME Investment Partnership Grant (HOME), is $2,439,575.

Position Summary

ADMINISTRATION

General Fund:
1 Director
1 Deputy Director
1 HCD Division Director
1 Management Analyst III
1 Management Analyst II
1 Info. Tech. Prog. Mgr. I
1 Info. Tech. Technician II
2 Programmer Analysts I
1 Network/Telecom Analyst II
2 Administrative Assistants IV

CDBG:
1 Management Analyst III

FCRHA:
1 Engineering Technician II
1 Information Officer III
1 Information Officer II
3 Administrative Assistants IV
1 Administrative Assistant III
1 Administrative Assistant II

Section 8:
1 Network Tele. Analyst III
1 Network Tele. Analyst II

COMMUNITY IMPROVEMENT

General Fund:
1 Deputy Director
2 HCD Division Directors
2 H/C Developers IV
1 Administrative Assistant IV

DESIGN, DEVELOPMENT AND CONSTRUCTION

General Fund:
1 HCD Division Director
2 H/C Developers IV
1 Administrative Assistant IV

CDBG:
1 H/C Developer IV
1 H/C Developer III

HOME:
1 H/C Developer IV

FCRHA:
1 Division Director
1 H/C Developer V
1 H/C Developer IV
2 H/C Developers III
2 H/C Developers II
1 Housing Services Specialist II

FINANCIAL MANAGEMENT

General Fund:
1 HCD Division Director
1 Fiscal Administrator
1 Accountant III
2 Accountants II
2 Accountants 1
1 Administrative Assistant V
2 Administrative Assistants IV
5 Administrative Assistants III

CDBG:
1 Accountant II
1 Administrative Assistant III

FCRHA:
1 Fiscal Administrator
2 Accountants III
1 Accountant II
1 Administrative Assistant IV
1 Administrative Assistant III
1 Administrative Assistant II

Section 8:
1 Administrative Assistant IV

Public Housing:
1 Chief Accounting Fiscal Officer
1 Fiscal Administrator
1 Accountant II

Documents Menu

Housing and Community Development Program Overview

HOUSING MANAGEMENT:

General Fund:

2	HCD Division Directors
1	Housing Manager
2	H/C Developers II
1	Housing Services Specialist IV
1	Management Analyst III
1	Warehouse Supervisor
1	Warehouse Specialist
1	Programmer Analyst II
1	Storekeeper
1	Administrative Associate
1	Administrative Assistant IV
1	Administrative Assistant II

Elderly Housing Programs:

1	Director of Senior Housing
1	Housing Services Specialist V
1	Housing Services Specialist IV
2	Housing Services Specialists II
1	Housing Services Specialist I
1	Sr. Mech. Sys. Supervisor
1	Refrigeration and A/C Supervisor
1	Electrician II
4	Facility Attendants II
1	General Bldg. Maint.. Worker I
1	Administrative Assistant V
1	Maintenance. Trade Helper II

CDBG:

1	Housing Services Specialist V
1	Housing Services Specialist IV
2	Housing Services Specialists II

FCRHA:

1	H/C Developer V
1	Housing Services. Specialist. IV

Rental Program:

1	H/C Developer II
1	Housing Services Specialist III
3	Housing Services Specialists II
1	Asst. Supervisor Facilities Support
1	Electrician II
1	Painter I
1	Plumber II
2	General Bldg. Maint.. Workers II
3	General Bldg. Maint.. Workers I
1	Administrative Assistant II

Housing Partnerships:

2	Housing Services Specialists III
1	Housing Services Specialist II
2	Housing Services Specialists I
1	Refrigeration. & A/C Supervisor
1	Gen. Bldg. Maint.. Worker II
1	Plumber I
2	Administrative Assistants III

Housing Grants:

1	Housing Services Specialist III G
1	Housing Services Specialist II G

Section 8:

3	Housing Svcs. Specialists IV 1G
3	Housing Svcs. Specialists III
23	Housing Svcs. Specialists II 3G
1	Housing Services Coordinator II
4	Human Services Assistants
1	Administrative Assistant III
1	Administrative Assistant II

Public Housing:

1	HCD Division Property Management Supervisor
1	Housing Services Specialist V
1	Housing Services Specialist IV
2	Housing Services Specialists III
11	Housing Services Specialists II
2	Housing Services Specialists I
1	Human Services Assistant
2	Sr. Maintenance Supervisors
4	A/C Equipment Repairers
2	Carpenters II
2	Carpenters I
3	General Bldg. Maint. Workers II
2	General Bldg. Maint.. Workers I
2	Management Analysts 1 1G
1	Locksmith II
1	Administrative Assistant III
2	Administrative Assistants II 1G
1	Painter
2	Plumbers II

Public Housing/Modernization:

1	H/C Developer IV G
2	H/C Developers III 2G

REAL ESTATE FINANCE AND GRANTS MANAGEMENT

General Fund:

1	H/C Developer IV
1	H/C Developer I

CDBG:

1	Real Estate/Grants Manager
2	H/C Developers IV
2	H/C Developers III
1	H/C Developer II
1	Sr. Maintenance Supervisor
2	Carpenters I
3	Administrative Assistants IV

FCRHA:

2	H/C Developers V
1	H/C Developer IV
1	H/C Developer III
1	H/C Developer II
1	Management Analyst III

TOTAL POSITIONS
226 Positions / 226.0 Staff Years
11/11.0 SYE Grant Positions in Funds 965, 966, 967, and 969

G Denotes Grant Positions

Housing and Community Development Program Overview

Housing Fund Structure

In many cases HCD service areas span multiple elements of the fund structure which follows. For example, staff in the General Fund and the FCRHA Operating support most of the activities of the Department.

- County General Fund
    - Fund 001, General Operating
      This fund supports positions in Agency 38, HCD, and provides subsidies for the operation of some rental housing programs. Subsidies include support for expenses such as refuse collection, painting, maintenance positions, real estate taxes, and homeowner/condominium fees charged for condominium units owned by the FCRHA.

- FCRHA General Operating
    - Fund 940, FCRHA General Operating
      This fund includes all FCRHA revenues generated by financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, and ground rents on land leased to developers. Revenues support operating expenses for the administration of the private activity bonds, the Home Improvement Loan Program staff, and other administrative costs, which crosscut many of the housing programs.

- Local Rental Housing Program
    - Fund 941, Fairfax County Rental Program (FCRP)
      Fund 941 covers the operation of housing developments that are owned or managed by the FCRHA, other than federally-assisted public housing and certain County-supported rental housing. This includes operating costs for the FCRP units, the Woodley-Hills Estate Mobile Home Park, and projects regulated by the Virginia Housing Development Authority, including group homes for the disabled and mentally handicapped. These latter units are owned and maintained by FCRHA; however, programs for the residents are administered by the Fairfax-Falls Church Community Services Board.

    - Fund 950, FCRHA Housing Partnerships
      Fund 950 was established in FY 2002 to budget and account for revenue and expenditures related to the housing developments owned by partnerships between FCHRA and private investors. Financial records for these partnerships are maintained separately, outside the County financial systems, in order to meet accounting and reporting requirements. However, HCD provides staff support to some of these developments and procures goods and services on behalf of these partnerships which are reflected in Fund 950. Previously, these items were included in Fund 941.

- Federal Section 8 Rental Assistance
    - Fund 966, Section 8 Annual Contribution
      The Section 8 program is a federal housing rental assistance program for lower income families to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental vouchers to eligible participants and rental subsidies to certain housing developments.

Housing and Community Development Program Overview

- Public Housing Program
  - Fund 967, Public Housing, Projects Under Management
  - Fund 969, Public Housing, Projects Under Modernization

  These funds represent the Federal Public Housing Program that supports the operation, modernization, or acquisition of rental housing to be owned and operated by local housing authorities such as the FCRHA. The Public Housing Program had been divided into two separate components: projects in operation and modernization of existing Public Housing facilities. Under the program qualifications for Public Housing, units are leased to low-income tenants, and tenants pay no more than 30 percent of adjusted income toward dwelling rent or a minimum of $50 per month.

- Special Revenue Funds
  - Fund 141, Elderly Housing Programs
  - Fund 142, Community Development Block Grant (CDBG)
  - Fund 143, Homeowner and Business Loan Programs
  - Fund 144, Housing Trust Fund
  - Fund 145, HOME Investment Partnership Grant (HOME)
  - Fund 945, Non-County Appropriated Rehabilitation Loan Program

  These funds include housing programs which have a special source of revenue, including rental income, federal/state support, bank funds, or proffered contributions. Elderly Housing Programs in Fund 141 provide for the operation of FCRHA-owned affordable housing for the low- and moderate-income elderly of the County. The CDBG program in Fund 142 is a federal grant that is used to conserve and upgrade neighborhoods through the provision of public facilities, support for community services and stimulation of development of low- and moderate-income housing. The Homeowner and Business Loan Programs in Fund 143 support homeowner assistance, such as the Moderate Income Direct Sales Program, which aids homeowners in the purchase of homes, as well as a federal grant aimed at providing loans to small and minority businesses. Fund 144, Housing Trust Fund, utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector. The HOME program in Fund 145 is a federal grant program that supports provision of affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance. Fund 945, Non-County Appropriated Rehabilitation Loan Fund, represents funds raised from private sources for the rehabilitation and upgrading of housing, and works in conjunction with County-appropriated funds in the CDBG and the Homeowner and Business Loan Program funds.

- Capital Projects
  - Fund 319, The Penny for Affordable Housing Fund
  - Fund 340, Housing Assistance Program
  - Fund 341, Housing General Obligation Bond Construction

  These funds provide County support for both affordable housing and community revitalization capital projects. Fund 319, The Penny for Affordable Housing Fund, is designed to provide funds to quickly and significantly impact the availability of affordable housing in the County within established criteria. The fund was established in FY 2005 based on the Board of Supervisor's approval to dedicate the equivalent value of one cent of the real estate tax revenue to preserving affordable housing in the County. Fund 340, Housing Assistance Program, supports countywide residential improvement and repair projects, including staff resources, marketing, consultant services and capitalized projects, as well as the Blight Abatement Program. Fund 341, Housing General Obligation Bond Construction, is used to budget and report costs for housing and community development and capital projects that are supported wholly or in part by general obligation bond proceeds.

Housing and Community Development Program Overview

- FCRHA Development Support
    - Fund 946, FCRHA Revolving Development
    - Fund 948, FCRHA Private Financing

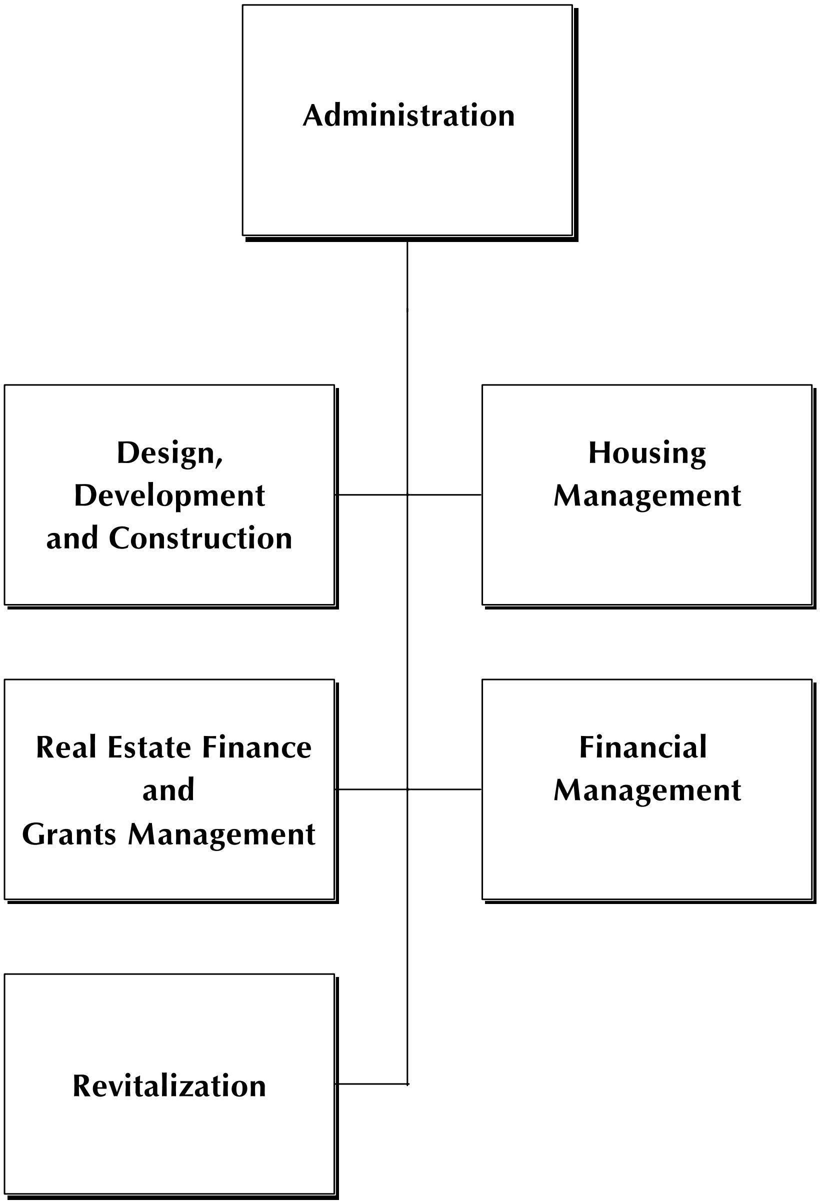
      Fund 946 provides development support for site investigation for proposed new projects and provides temporary advances for architectural and engineering plans, studies, or fees for which federal, state, County, or private funds will reimburse the FCRHA at a later date. Funding capital improvement projects for existing FCRP units is also provided. Fund 948, FCRHA Private Financing, is used to budget and report costs for two types of funds: those borrowed by the FCRHA from private lenders and other sources, and funds for FCRHA projects which are generated through the sale of FCRHA bonds.

- FCRHA Internal Service Fund
    - Fund 949, FCRHA Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits which have been budgeted and paid from one of the FCRHA's funds and then allocated to the other funds proportionate to their share of the costs. This fund also includes costs associated with the maintenance and operation of FCRHA housing development, such as service contracts for extermination, custodial work, elevator maintenance, and grounds maintenance. The fund allows one contract to be established for goods and services, as opposed to multiple contracts in various funds.

- FCRHA Grant Fund
    - Fund 965, Housing Grants, was established in FY 2000 to administer grants awarded to the FCRHA. The grants currently in this fund are awarded by the U.S. Department of Housing and Urban Development (HUD), based on competitive applications for funding, and provide for rent subsidies, counseling services, support services, operating expenses, and property improvements.

Documents Menu

Department of Housing and Community Development



Mission

To provide the residents of the County with safe, decent and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development seeks to preserve, upgrade and enhance existing neighborhoods through conservation and rehabilitation of housing and through the provision of public facilities and services.

Focus

The Fairfax County Department of Housing and Community Development (HCD) will continue to provide housing opportunities for low-and moderate-income residents in Fairfax County and to assist in the renovation and improvement of neighborhoods. The HCD programs include numerous activities that support Fairfax County Redevelopment and Housing Authority (FCRHA) rental housing, housing for the elderly/group homes, loans for home ownership and home improvement, tenant assistance, community development, community improvement and the development and administration of these programs.

Documents Menu

Department of Housing and Community Development

County resources within the General Fund provide support for positions in Agency 38, Housing and Community Development (HCD). These positions coordinate the County's community development and improvement programs, support the development and operation of FCRHA assisted housing, and provide critical support in financial management, computer network operations and strategic planning.

The General Fund also supports the federal public housing and local rental programs by funding a portion of the administrative and maintenance staff costs, as well as refuse collection charges, condominium fees, limited partnership real estate taxes and building maintenance. Funding is also included in FY 2009 to paint various housing projects owned and managed by the FCRHA as part of an ongoing maintenance program.

The preservation of affordable housing in the County is another major focus of HCD. For many residents, living in Fairfax County is a significant financial struggle, requiring, on average, 50 percent above Area Median Income to afford a two-bedroom apartment at the fair market rate. The Center for Regional Analysis at George Mason University estimates that there is an affordable housing deficit of 30,000 units currently, and this is projected to rise to 60,000 by 2020. Fund 319, The Penny for Affordable Housing Fund, represents the County's financial commitment to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable and workforce housing. This fund was established in FY 2006 and receives as revenue the approximate value of one cent on the Real Estate Tax for the preservation of affordable housing. As of January 2008, approximately 2,207 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects using money from Fund 319 as a primary resource. For more information on Fund 319, The Penny for Affordable Housing Fund, please see the specific Fund 319 budget narrative in the Housing and Community Development Programs section of Volume 2.

This narrative only includes funding and related issues for the General Fund portion of the HCD budget. **The Department of Housing and Community Development Overview includes Key Accomplishments, FY 2009 Initiatives and Performance Indicators for the entire organization.**

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	57/ 57	57/ 57	53/ 53	53/ 53
Expenditures:				
Personnel Services	$3,824,133	$4,451,479	$4,381,854	$4,512,105
Operating Expenses	2,511,498	2,562,786	3,351,785	2,562,786
Capital Equipment	0	0	0	0
Total Expenditures	**$6,335,631**	**$7,014,265**	**$7,733,639**	**$7,074,891**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$223,274**
  An increase of $223,274 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

Documents Menu

- **Personnel Services Reduction** **($93,023)**
  A decrease of $93,023 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.

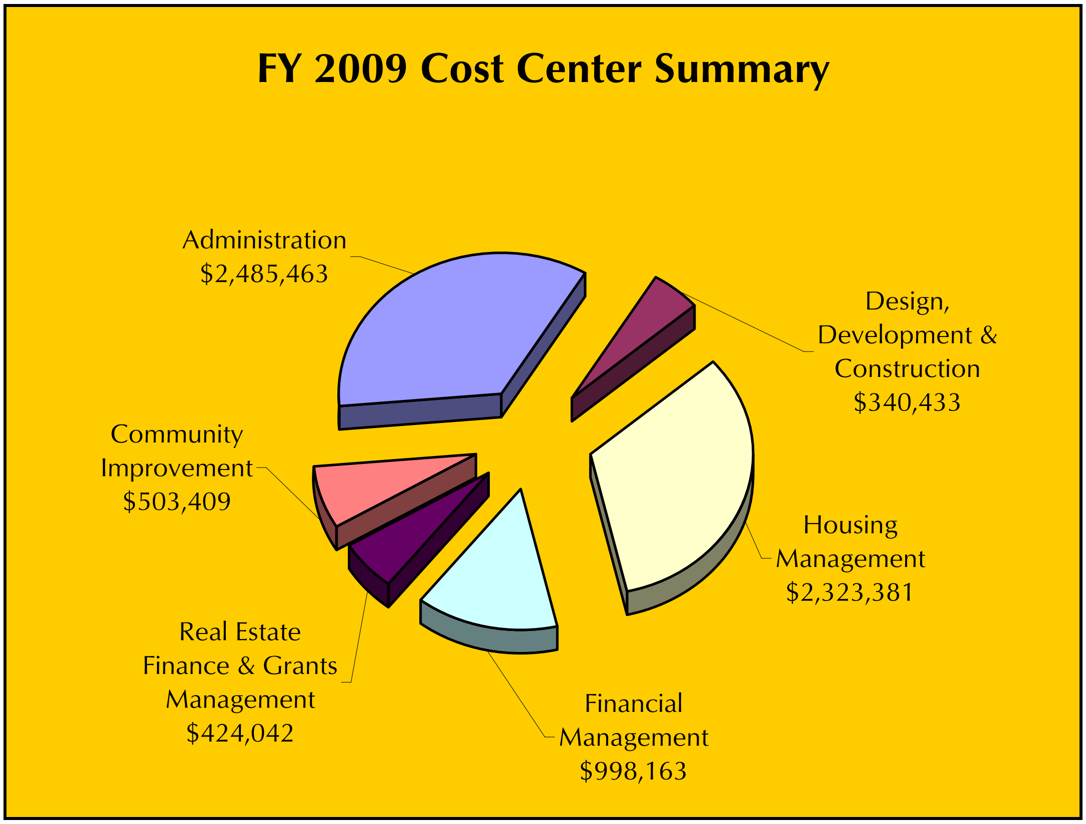
- **Carryover Adjustments** **($788,999)**
  A decrease of $788,999 in Operating Expenses is due to one-time carryover of FY 2007 encumbered funding of $567,999, primarily for consultant services, as well as the one-time carryover of unencumbered funding of $221,000 to provide real estate tax relief for partnership properties and support other ongoing countywide initiatives.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$719,374**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved encumbered funding of $567,999 primarily associated with professional consultant services for public housing budget training, the Yardi Affordable system interface, and organizational development consultant services. The Board also approved unencumbered funding of $221,000 to support activities associated with ongoing countywide initiatives, as well as to provide real estate tax relief for Cedar Ridge, a recently converted partnership property. This funding is partially offset by a transfer of $69,625 to support personnel services costs in the new Office of Community Revitalization and Reinvestment within the Office of the County Executive. Additionally, 4/4.0 SYE positions were redirected from the Department of Housing and Community Development to the Office of Community Revitalization and Reinvestment.

Cost Centers



Administration

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	11/ 11	10/ 10	10/ 10	12/ 12
Total Expenditures	**$2,103,670**	**$2,390,458**	**$2,823,454**	**$2,485,463**

Position Summary

1 Director
1 Deputy Director
1 HCD Division Director
1 Management Analyst III
1 Management Analyst II
1 Info. Tech. Prog. Mgr. I
1 Network/Telecom Analyst II
2 Programmer Analysts I
1 Info Technology Tech. II
2 Administrative Assistants IV

TOTAL POSITIONS
12 Positions / 12.0 Staff Years

Note: As the result of a transition by the U.S. Department of Housing and Urban Development to a project based budgeting model for the maintenance of public housing facilities, a number of positions are being moved within the Fairfax County Department of Housing and Community Development to better align the positions to the developments they support. This realignment is driven by the movement of maintenance positions but also impacts financial and management positions to maintain the level of County support and the number of County positions while complying with the federal requirements. In FY 2009, 2/2.0 SYE positions were redirected to Administration from Fund 967, Public Housing Projects Under Management.

Goal

To provide administrative and computer systems support to the core business areas of the Fairfax County Redevelopment and Housing Authority and the Department of Housing and Community Development by responding to computer network requests from agency employees and public information requests from citizens, agencies and other interested individuals and groups.

Design, Development and Construction

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	4/ 4	4/ 4	4/ 4	4/ 4
Total Expenditures	**$185,844**	**$336,986**	**$336,986**	**$340,433**

Position Summary

1 HCD Division Director
2 Housing/Community Developers IV
1 Administrative Assistant IV

TOTAL POSITIONS
4 Positions / 4.0 Staff Years

Goal

To provide design, development and construction services to facilitate the availability of affordable housing for low- and moderate-income residents and to implement public improvement projects in the County.

Department of Housing and Community Development

Housing Management

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	24/ 24	24/ 24	24/ 24	14/ 14
Total Expenditures	**$2,604,846**	**$2,798,475**	**$3,030,606**	**$2,323,381**

Position Summary

2 HCD Division Directors
1 Housing Services Specialist IV
1 Management Analyst III
1 Programmer Analyst II
1 Warehouse Supervisor
1 Warehouse Specialist
2 Housing/Community Developers II
1 Housing Manager
1 Administrative Associate
1 Administrative Assistant IV
1 Administrative Assistant II
1 Storekeeper

TOTAL POSITIONS
14 Positions / 14.0 Staff Years

Note: In FY 2009, 11/11.0 SYE positions were redirected from Housing Management to Fund 967, Public Housing Projects Under Management and 3/3.0 SYE positions were redirected to Fund 966, Section 8 Annual Contribution, to better align the agency's positions with the U.S. Department of Housing and Urban Development's Project Based Budgeting Initiative. Also attributable to the Project Based Budgeting Initiative, 4/4.0 SYE positions were redirected from Fund 967, Public Housing Projects Under Management to Housing Management.

Goal

To manage and maintain affordable housing that is decent, safe and sanitary for eligible families and to maintain FCRHA housing in accordance with community standards and to provide homeownership opportunities to eligible households.

Financial Management

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	7/ 7	7/ 7	7/ 7	15/ 15
Total Expenditures	**$560,494**	**$638,101**	**$641,042**	**$998,163**

Position Summary

1 HCD Division Director
1 Fiscal Administrator
1 Accountant III
2 Accountants II
2 Accountants I
1 Administrative Assistant V
2 Administrative Assistants IV
5 Administrative Assistants III

TOTAL POSITIONS
15 Positions / 15.0 Staff Years

Note: In FY 2009, 5/5.0 SYE positions were redirected to Financial Management from Fund 967, Public Housing Projects Under Management, as well as 3/3.0 SYE positions from Fund 966, Section 8. These positions were redirected to better align with the U.S. Department of Housing and Urban Development's Project Based Budgeting Initiative.

Goal

To provide management information for controls and compliance reporting to external oversight entities as required by policies and regulations; to collect revenues, process expenditures and service loans on a timely basis; to provide budgetary preparation and control of all agency funds; to maintain accounting records and prepare financial reports in conformance with generally accepted accounting principles to ensure accurate and auditable financial statements.

Department of Housing and Community Development

Real Estate Finance and Grants Management

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	2/ 2	2/ 2	2/ 2	2/ 2
Total Expenditures	**$248,909**	**$421,345**	**$541,880**	**$424,042**

Position Summary

1	Housing/Community Developer IV
1	Housing/Community Developer I

TOTAL POSITIONS
2 Positions / 2.0 Staff Years

Goal

To plan, implement and maintain community-based and agency-based support services designed to improve the quality of life for residents in low- and moderate-income communities, and to provide financial services in order to facilitate the preservation and development of affordable housing.

Community Improvement

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	9/ 9	10/ 10	6/ 6	6/ 6
Total Expenditures	**$631,868**	**$428,900**	**$359,671**	**$503,409**

Position Summary

1	Deputy Director
2	HCD Division Directors
2	Housing/Community Developers IV
1	Administrative Assistant IV

TOTAL POSITIONS
6 Positions / 6.0 Staff Years

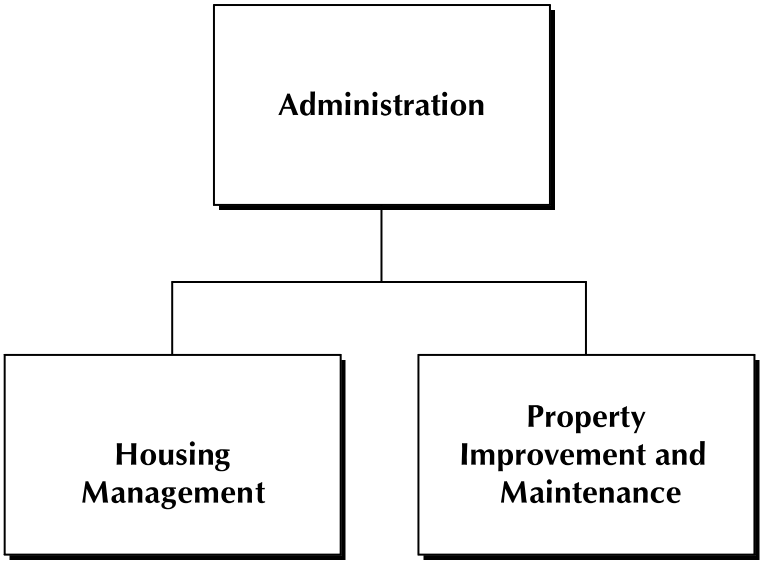
Note: As directed by the Board of Supervisors during its revitalization retreat in December 2006, a new Office of Community Revitalization and Reinvestment was created in the Office of the County Executive as part of the *FY 2007 Carryover Review*. As part of that process, 4/4.0 SYE positions were redirected from Community Improvement (formerly Revitalization) to the Office of Community Revitalization and Reinvestment.

Goal

To address current program needs associated with countywide residential improvement and repair projects within the Department of Housing and Community Development.

Documents Menu

Fund 141
Elderly Housing Programs



Mission

To manage affordable rental housing acquired by the FCRHA for the benefit of the elderly, and to maintain and preserve the units for long-term rental availability

Focus

Photo of Little River Glen elderly housing development in Fairfax (Braddock District).

Fund 141, Elderly Housing Programs, accounts for personnel, operating and equipment costs related to the County's support of the operation of the three locally funded elderly housing developments owned or leased by the Fairfax County Redevelopment and Housing Authority (FCRHA). The three elderly housing developments funded in Fund 141 are: Lewinsville Senior Residences in McLean (Dranesville District), Little River Glen in Fairfax (Braddock District), and Lincolnia Senior Center and Residence (Lincolnia area of the Mason District). Funding for three facilities, Gum Springs (Mount Vernon District), Morris Glen (Lee District) and Herndon Harbor House (Dranesville District) are not included in Fund 141. Although they are owned by a limited partnership of which the FCRHA is the managing general partner, the facilities are operated by a private firm. The newly opened Braddock Glen 60-unit assisted living campus (Braddock District) is owned by the FCRHA and managed by a private firm. Department of Housing and Community Development (HCD) staff administers the contract between the FCRHA and the private firm hired to manage the facilities. In FY 2009, these seven facilities will provide for 408 congregate housing units, four adult day health care centers, a 52-bed adult care residence, and a 60-unit assisted living facility that is affordable to low-income elderly. Olley Glen (Braddock District), which is Phase III of Little River Glen, is undergoing final design and will include 90 units for independent elderly, with an additional 60 units in the planning phase. When completed, the Little River Glen campus will include 270 units for independent elderly, 60 units for assisted-living elderly, two senior centers and an adult day health care center.

Fund 141
Elderly Housing Programs

In FY 2009, the operation of the Elderly Housing Programs will be supported in part with rental income, a state auxiliary grant for indigent care in the adult care residence component at the Lincolnia Center, County support and federal HOME funds. The County's General Fund transfer of approximately $1.5 million supports approximately 44 percent of expenditures in Fund 141. The Gum Springs, Morris Glen, Herndon Harbor House and Braddock Glen facilities are self-supporting and do not require County General Fund support in Fund 141.

Other costs related to the County's housing program at these sites, including the operating costs of senior centers, adult day health care centers, and a congregate meal program, are reflected in the agency budgets for the Department of Community and Recreation Services; the Health Department; Fund 103, Aging Grants and Programs; and the County and Schools Consolidated Debt Service Fund.

The elderly housing projects are briefly described below:

- **Lewinsville Senior Residences** is a housing facility in McLean in the Dranesville District comprised of 22 efficiency units and a congregate living area serving the residential needs of low-to-moderate income elderly. HCD manages the residential facility, reviews applications to determine eligibility requirements, and provides maintenance services. A congregate meal program is funded through Fund 103, Aging Grants and Programs. In addition, the facility also houses a senior recreation program serving an average of 55 senior citizens, which is run by the County's Department of Community and Recreation Services, and an adult day health care program run by the Health Department serving an average of 35 senior citizens. The FCRHA leases the portion of this facility for the elderly housing program from the County. FY 2009 funding provided in Fund 141 for the operation of the elderly housing component of this facility is $276,203.

- **Little River Glen** is a 120-unit facility which opened in the fall of 1990. The facility is spread over five buildings on an eight-acre site in the Braddock District and serves the residential needs of low-to-moderate income elderly. Four different models of one-bedroom units are available. The space is designed for senior citizens who are capable of living independently and desire participation in the social and recreational opportunities provided on-site. There is a senior center with lounges, recreation/activity rooms, and a commercial kitchen. The Department of Community and Recreation Services runs the senior center and Fund 103, Aging Grants and Programs, funds the congregate meal program. FY 2009 funding provided in Fund 141 for the operation of this facility is $1,438,477.

- **Lincolnia Center** is a multi-purpose facility which opened in January 1990 in the Mason District in response to the residential needs of low-income and indigent elderly. It consists of two separate residential areas: a congregate residence of 26 units which provides independent living for senior citizens with limited means and a 52-bed adult care residence for elderly residents who require assistance with the activities of daily living. Funding for a management contract in the amount of $895,181 for the Lincolnia Adult Care Residence will cover the costs of caregiving staffs that provide services 24 hours a day for that component of the Lincolnia facility. The Lincolnia Center also houses a senior center with recreation/activity rooms, a commercial kitchen, lounges and an adult day health care center. The Department of Community and Recreation Services administers the senior center and the Health Department staffs and operates the adult day health care center. A congregate meal program is administered by HCD and funded by Fund 103, Aging Grants and Programs, for all program participants and residents. The FCRHA leases the residential portion of this facility for the elderly program from the County. FY 2009 funding provided in Fund 141 for the operation of this facility is $1,764,711.

- **Gum Springs Glen** is a 60-unit garden retirement community for independent seniors which opened in May 2003, in the Mount Vernon District. Gum Springs Glen consists of two two-story buildings with 30 apartments plus common space in each building. There are 56 one-bedroom apartments of approximately 425 square feet and four two-bedroom apartments with approximately 550 square feet. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income. In addition to the residential

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units, the lower level of Gum Springs Glen provides space for a Head Start program and training center which is operated by the Department of Family Services, Office for Children.

- **Morris Glen** is a 60-unit garden apartment community located in the Lee District in the Manchester Lakes Community. The facility was completed in December 1995 for moderate-income seniors capable of independent living. Morris Glen consists of two two-story buildings and a small community building. Four different models of one-bedroom units are available as well as a large amount of common area in each residential building. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income.

- **Herndon Harbor House** is an adult care community that was developed in three phases. Opened in October 1998, Herndon Harbor House I is a 60-unit community that includes two 30-unit residential buildings and is located in the Town of Herndon in the Dranesville District. The facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income. Herndon Harbor House II includes an additional 60 units of congregate housing, for a total of 120 units, and an adult day health care center, both of which were opened in FY 2001. Phase III is a senior center which was completed in May 2005.

- **Braddock Glen** is a 60-unit affordable, assisted living facility which opened in July 2006 in the Braddock District. This facility is managed by a private contractor and the adult day health care center is managed by the Health Department. The senior recreation program inside the facility is operated by a private contractor, and a congregate meal program is funded by Fund 103, Aging and Grants Program.

Certain expenses reflected in this fund are not directly related to housing operations. The FCRHA, as landlord of these facilities, has inter-agency agreements, which provide for budgeting by HCD for common area expenses for utilities, telecommunications, maintenance, custodial services and contracts. The facilities provide space for general community use as well as for services provided by other County agencies.

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	16/ 16	16/ 16	16/ 16	16/ 16
Expenditures:				
Personnel Services	$880,766	$1,186,317	$1,186,317	$1,185,903
Operating Expenses	2,348,183	2,343,644	2,434,508	2,293,488
Capital Equipment	0	0	229,950	0
Total Expenditures	**$3,228,949**	**$3,529,961**	**$3,850,775**	**$3,479,391**

Position Summary

	HOUSING MANAGEMENT
1	Director of Senior Housing
1	Housing Services Specialist V
1	Housing Services Specialist IV
2	Housing Services Specialists II
1	Housing Services Specialist I
1	Senior Mechanical Systems Supervisor
1	Refrigeration and A/C Supervisor
1	Electrician II
4	Facility Attendants II
1	General Building Maintenance Worker I
1	Administrative Assistant V
1	Maintenance Trade Helper II

TOTAL POSITIONS
16 Positions / 16.0 Staff Years

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Fund 141
Elderly Housing Programs

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$24,974**
  An increase of $24,974 in Personnel Services is associated with salary and fringe benefit adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Personnel Services Reduction** **($25,388)**
  A decrease of $25,388 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a continued softening of the residential real estate market.

- **Maintenance Costs** **($50,156)**
  A total decrease of $50,156 in Operating Expenses is due to reductions in maintenance costs of $29,648 based on prior year actuals at the Lincolnia Center, $13,394 at Little River Glen, and $7,114 at Lewinsville Senior Residences.

- **Carryover Adjustments** **($320,814)**
  A decrease of $320,814, comprised of $229,950 in Capital Equipment and $90,864 in Operating Expenses, is due to encumbered carryover approved as part of the *FY 2007 Carryover Review*.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$320,814**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $320,814 due to encumbered carryover. This is comprised of $229,950 in Capital Equipment for the Lincolnia Senior Living Facility generator, as well as $90,864 in Operating Expenses for management and maintenance services, utilities, and other operating expenses.

Fund 141
Elderly Housing Programs

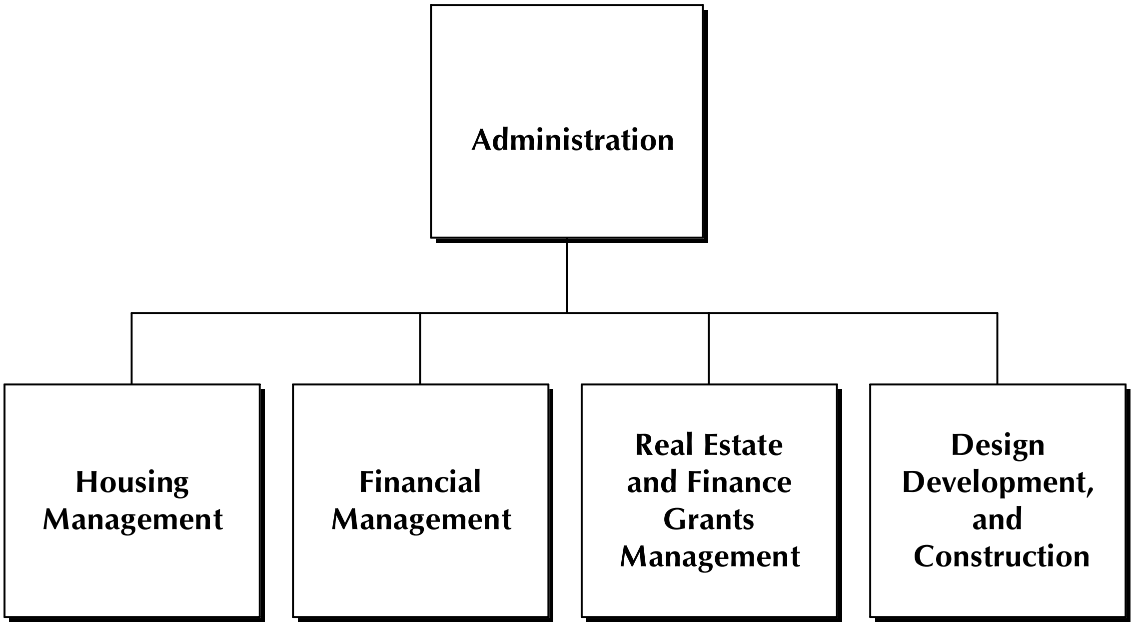
FUND STATEMENT

Fund Type H14, Special Revenue Funds **Fund 141, Elderly Housing Programs**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$265,269**	**$265,269**	**$625,310**	**$319,437**
Revenue:				
Rental Income	$1,636,126	$1,715,241	$1,715,241	$1,692,424
Miscellaneous Revenue	18,745	18,002	18,002	17,002
HOME Rental Assistance	239,067	260,059	275,000	275,000
Total Revenue	$1,893,938	$1,993,302	$2,008,243	$1,984,426
Transfer In:				
General Fund (001)	$1,695,052	$1,536,659	$1,536,659	$1,524,282
Total Transfer In	$1,695,052	$1,536,659	$1,536,659	$1,524,282
Total Available	**$3,854,259**	**$3,795,230**	**$4,170,212**	**$3,828,145**
Expenditures:				
Personnel Services	$880,766	$1,186,317	$1,186,317	$1,185,903
Operating Expenses	2,348,183	2,343,644	2,434,508	2,293,488
Capital Equipment	0	0	229,950	0
Total Expenditures	$3,228,949	$3,529,961	$3,850,775	$3,479,391
Total Disbursements	**$3,228,949**	**$3,529,961**	**$3,850,775**	**$3,479,391**
Ending Balance[1]	**$625,310**	**$265,269**	**$319,437**	**$348,754**
Replacement Reserve	$625,310	$265,269	$319,437	$348,754
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Ending Balances fluctuate due to Pay for Performance program adjustments, carryover of operating expenditures, audit adjustments and adjustments in the General Fund Transfer.

Fund 142
Community Development Block Grant



Mission

To conserve and upgrade low- and moderate-income neighborhoods through the provision of public facilities, home improvements, public services and economic development, and to stimulate the development and preservation of low- and moderate-income housing.

Focus

Fund 142, Community Development Block Grant (CDBG), seeks to stimulate the development and preservation of low- and moderate-income housing and the provision of loans, public facilities and improvements directed toward conserving and upgrading low- and moderate-income neighborhoods. It also supports the provision of special outreach and assistance services to low- and moderate-income households. Fairfax County receives an annual Community Development Block Grant through the U.S. Department of Housing and Urban Development (HUD). The use of these funds is subject to eligibility criteria established by Congress for the program and must meet one of three national objectives: (1) benefit to low- and moderate-income populations of the County; (2) elimination of slums and blight; and (3) meet urgent needs. Specific uses of each annual grant are outlined in the Consolidated Plan One-Year Action Plan. The Board of Supervisors has designated the Consolidated Community Funding Advisory Committee (CCFAC) as the citizen advisory group charged with overseeing the Consolidated Plan process. The Consolidated Plan also incorporates the recommendations of the Fairfax County Redevelopment and Housing Authority (FCRHA) concerning the use of the CDBG funds. The CCFAC forwards the Plan to the Board of Supervisors (BOS) for a public hearing and adoption. The Plan is then forwarded to HUD for approval and a final grant award.

Historically, CDBG funds have been used for:

- development and preservation of affordable housing;
- neighborhood improvements in communities designated as Conservation or Redevelopment Areas by the BOS;
- programs providing needed services to the low- and moderate- income population;
- financial and technical assistance to homeowners for housing rehabilitation and repair;
- payments on loans used for affordable housing development; and
- costs to administer this grant and related programs.

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Fund 142
Community Development Block Grant

FY 2009 Initiatives

Funding in the amount of $6,162,472 is estimated for FY 2009. Any unanticipated reduction of CDBG funding from HUD will be incorporated into the County's budget during the *FY 2008 Carryover Review*.

The following identifies some of the projected funding initiatives:

- A portion of the County's CDBG entitlement will be combined with County General Funds and the Community Services Block Grant into a Consolidated Community Funding Pool (CCFP), providing funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation. In FY 2009, it is projected that an amount of $2,037,815 will be available for the CCFP.

- An amount of $57,514 is currently projected for the Fair Housing Program to conduct and report on fair housing tests, file fair housing complaints when necessary, train rental agents and housing counselors in the County's rental market, establish and staff the Fair Housing Task Force and continue studying and reporting on the County's fair housing needs.

- An amount of $283,177 is projected to support staff and operating costs for the Home Repair for the Elderly Program. This program provides minor home repairs to low-income elderly or disabled residents to enable these individuals to live in safe and sanitary housing.

- Funding of $1,049,838 is projected to be available for payments in Section 108 Loans. These loans, approved by the BOS and HUD, are designated for affordable housing preservation and development, the reconstruction of Washington Plaza and road and storm drainage improvements in five conservation areas: Bailey's, Fairhaven, Gum Springs, James Lee, and Jefferson Manor.

- Also included is support for staff and operating costs to provide federally-mandated relocation and advisory services to individuals affected by federally-funded County and FCRHA programs. In addition, funding is provided for staff support and operating costs for overall program management and planning for CDBG and Section 108 Loan programs. This includes preparation of the annual HUD Consolidated Plan and other program reports, administration and monitoring of non-profit contracts, evaluation of program performance and planning of the development of affordable housing in the County. In FY 2009, funding for these services is estimated to be $1,698,513 (Planning and Urban Design, General Administration and Housing Program Relocation).

- The Homeownership Assistance Program provides funding of $299,739 for the support of staff in the Relocation Services Branch who provide support to the First-Time Homebuyers and Moderate Income Direct Sales Programs. The main duties of these positions include application data entry, waiting list maintenance, application processing, conducting lotteries, annual occupancy certifications and counseling applicants.

- Upon approval of the final HUD award in Spring 2008, it is anticipated that funding of $735,876 (Contingency, Child Care Center Grant, and Neighborhood Revitalization) will be available for rehabilitation, revitalization and loan programs which will be outlined in the Consolidated Plan One-Year Action Plan for FY 2009.

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Fund 142
Community Development Block Grant

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	21/ 21	21/ 21	21/ 21	21/ 21
Home Improvement Loan Program	$325,358	$0	$635,888	$0
Housing Development Corporation	0	0	19,710	0
Home Repair for the Elderly	235,923	329,241	381,879	283,177
Planning and Urban Design	449,109	420,915	824,214	565,549
General Administration	680,716	819,093	1,143,374	868,856
Northern Virginia Family Services	0	0	90	0
Fairfax City Rehabilitation	0	0	329	0
Good Shepherd Housing	695,000	697,000	955,723	0
Housing Program Relocation	260,111	273,520	345,835	264,108
RPJ Transitional Housing	52,065	54,668	55,268	0
Homestretch	98,992	72,445	94,282	0
RPJ Housing Acquisition	0	450,000	450,000	0
FACETS Family Enrichment	165,794	267,799	410,525	0
DCRS Teen Services	0	0	2,498	0
Reston Interfaith	45,000	110,460	170,661	0
Bilingual Rehabilitation Specialist	58,874	70,000	103,553	0
Accessibility Modifications	0	0	250,000	0
Home Buyer Education/Storefront	0	0	28	0
Club Phoenix / Vienna Teen Center	10,414	0	4,986	0
Rehabilitation of FCRHA Properties	750,119	0	487,410	0
United Community Ministries	0	0	820	0
Contingency Fund	0	682,310	24,240	512,116
Section 108 Loan Payments	526,366	1,062,587	1,721,254	1,049,838
Reston Interfaith Townhouses	0	0	2	0
Glenwood Mews	82,950	0	56,278	0
Ethopian Development Council	83,454	77,316	77,316	0
Homeownership Assistance Program	245,888	286,194	552,426	299,739
Magnet Housing	72,821	0	190,761	0
Madison Ridge	0	0	180,000	0
Woodley Park Community Center	0	0	100,000	0

Fund 142
Community Development Block Grant

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Capital Projects:				
Other[1]	$0	$4,477	$0	$2,037,815
Huntington Community Center	0	0	12,311	0
Bailey's Road Improvements	0	0	107,406	0
Fairhaven Public Improvements	0	0	164,375	0
James Lee Road Improvements	171	0	219,578	0
Cedar Ridge	0	0	126,150	0
Jefferson Manor Public Imp.	124,147	0	0	0
IndoChinese Community Center	0	0	20,000	0
Christian Relief Services	105,000	108,000	108,733	0
Wesley/Coppermine	45,000	63,000	88,338	0
Homestretch Housing	450,000	0	0	0
Gum Springs Public Improvements	(1,535)	0	118,336	0
Fair Housing Program	44,500	57,514	210,022	57,514
LLVCAI	0	0	192	0
Senior/Disabled Housing Development	0	0	300,000	0
Southgate Community Center	0	0	657	0
Lewinsville Expansion	0	0	152,876	0
Revitalization	174,852	0	172,171	0
Neighborhood Revitalization	61,193	173,760	483,338	173,760
Parc Reston	2,462,200	0	37,800	0
Newcomer Community Service	65,154	67,127	67,127	0
Child Care Center Grant Program	0	44,890	192,836	50,000
Jewish Foundation	319,537	0	60,843	0
Little River Glen III	27,603	0	17,116	0
Total Expenditures	**$8,716,776**	**$6,192,316**	**$11,899,554**	**$6,162,472**

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[1] Please note that FY 2009 funding will be combined with County General Funds and the Community Services Block Grant into a Consolidated Community Funding Pool to provide funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation.

Position Summary

ADMINISTRATION

1 Management Analyst III

HOUSING MANAGEMENT

1 Housing Services Specialist V
1 Housing Services Specialist IV
2 Housing Services Specialists II

FINANCIAL MANAGEMENT

1 Accountant II
1 Administrative Assistant III

DESIGN, DEVELOPMENT AND CONSTRUCTION

1 Housing/Community Developer IV
1 Housing/Community Developer III

REAL ESTATE FINANCE AND GRANTS MANAGEMENT

1 Real Estate/Grants Manager
2 Housing/Community Developers IV
2 Housing/Community Developers III
1 Housing/Community Developer II
1 Senior Maintenance Supervisor
2 Carpenters I
3 Administrative Assistants IV

TOTAL POSITIONS
21 Positions / 21.0 Staff Years

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Fund 142
Community Development Block Grant

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

♦ **U. S. Department of Housing and Urban Development (HUD) Award** **($29,844)**
A decrease of $29,844 is associated with the FY 2008 HUD award that was used to project expenditures for this fund in FY 2009.

♦ **Carryover Adjustments** **($5,707,238)**
A decrease of $5,707,238 is associated with the one-time FY 2007 carryover of unexpended project balances and appropriation of program and investment income.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

♦ **Carryover Adjustments** **$5,707,238**
As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved a net increase of $5,707,238 due to the carryover of $5,427,011 in unexpended project balances and appropriation of $310,071 in program income, offset by a $29,844 reduction in the U.S. Department of Housing and Urban Development (HUD) award as approved by the Board of Supervisors on April 30, 2007.

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Fund 142
Community Development Block Grant

FUND STATEMENT

Fund Type H14, Special Revenue Funds **Fund 142, Community Development Block Grant**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$365,799**	**$0**	**$72,526**	**$0**
Revenue:				
Community Development Block Grant (CDBG)	$8,113,432	$6,192,316	$11,827,028	$6,162,472
Investment Income	1,318	0	0	0
CDBG Program Income	308,753	0	0	0
Total Revenue	$8,423,503	$6,192,316	$11,827,028	$6,162,472
Total Available	**$8,789,302**	**$6,192,316**	**$11,899,554**	**$6,162,472**
Expenditures:				
CDBG Projects	$8,716,776	$6,192,316	$11,899,554	$6,162,472
Total Expenditures	$8,716,776	$6,192,316	$11,899,554	$6,162,472
Total Disbursements	**$8,716,776**	**$6,192,316**	**$11,899,554**	**$6,162,472**
Ending Balance[1]	**$72,526**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 143
Homeowner and Business Loan Programs

Mission

The goals of the Homeowner and Business Loan Programs are to enhance the quality of life and economic base of the County by providing support for homeownership, to repair and upgrade existing housing and to assist small and minority businesses. One focus is to provide a means and opportunity for low- and moderate-income households to become homeowners in the County through the First-Time Homebuyers Program operated by the Fairfax County Redevelopment and Housing Authority (FCRHA) and offering units through the Moderate Income Direct Sales (MIDS) program and Fairfax County's Affordable Dwelling Unit (ADU) ordinance. A second focus is to provide affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement, resulting in the elimination of health and safety code violations, enhancing the quality and appearance of existing housing and retaining existing affordable housing. A third focus is to provide business assistance and counseling services as well as direct loans to qualified small and minority-owned businesses.

Focus

Fund 143, Homeowner and Business Loan Programs, is comprised of three programs designed to meet the agency mission as detailed below:

- The *First-Time Homebuyers Program* is designed to provide affordable homeownership opportunities for low- to moderate-income families who otherwise could not afford to purchase a home. The MIDS program that was established in 1978, allows units acquired or constructed by the FCRHA to be sold to moderate-income families, with the purchase made possible by the provision of second trust loans. The resale price of the unit is limited, and the FCRHA has the right of first refusal when the home is resold. Since 1993, the FCRHA has marketed units that are provided under provisions of Fairfax County's ADU ordinance. These units also serve low- and moderate-income households that are comprised of first-time homebuyers earning at least $25,000. Restrictive covenants apply that limit the sales price and require owners to occupy the home. Homes currently range in price from $70,000 to $160,000 and have a 30-year control period. The FCRHA has the right of repurchase or the right to assign the purchase to a new homebuyer. Applicants for both MIDS and ADU units must take homeownership education classes and obtain pre-conditional approval from a lender to participate in drawings to purchase these homes.

- The *Home Improvement Loan Program* (HILP) provides loans to low- and moderate-income individuals to repair, modernize or expand the living space for their families to help alleviate overcrowded conditions. Funds are also loaned to homeowners who are cited for health and housing code violations, and for replacement housing, if necessary. Grants are provided to low-income elderly or disabled residents through the Elderly Home Repair Program to make needed repairs and provide for handicapped accessibility, to prevent displacement and to allow these individuals to live in safe and sanitary housing. All work shall comply with all federal, state and local laws and regulations. County appropriated funds within Fund 143, Homeowner and Business Loan Programs, are used in conjunction with bank funds budgeted in Fund 945, Non-Appropriated Rehabilitation Loans, and federal funding in Fund 142, Community Development Block Grant, to increase the assistance available to County residents.

- The *Small and Minority Business Loan Program* was initiated in FY 1996, and Fund 143, Homeowner and Business Loan Programs, was expanded to include the receipt of federal funds for operation of this program that provides loans to qualified small and minority-owned businesses. Program funds are administered by the Community Business Partnership (formerly the South Fairfax Regional Business Partnership, Inc.) through an agreement with the Department of Housing and Community Development. Loan repayments from the business loans will be received as revenue in Fund 143, Homeowner and Business Loan Programs, and will be used to pay debt service on the Section 108 Loan 7.

Program income from the MIDS and HILP programs will provide direct loans, as well as administrative support, for the five positions in Fund 940, FCRHA General Operating, that administer the programs, consistent with the business plan approved by the FCRHA and the Board of Supervisors.

Fund 143
Homeowner and Business Loan Programs

Budget and Staff Resources

Agency Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Expenditures:				
Operating Expenses	$2,804,955	$1,388,983	$6,867,041	$1,830,617
Total Expenditures	**$2,804,955**	**$1,388,983**	**$6,867,041**	**$1,830,617**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Moderate Income Direct Sales (MIDS) Program** **$558,936**
  An increase of $558,936 is due to higher expenditures for an increased number of units and cost per unit repurchased and resold.

- **Small and Minority Business Loan Program** **($1,151)**
  A decrease of $1,151 is due to lower expenditures for U. S. Department of Housing and Urban Development Section 108 Loan 7 repayments based on the repayment schedule.

- **Homeowners Improvement Loan Program (HILP)** **($116,151)**
  A decrease of $116,151 is due to lower expenditures for loan repayments and administrative costs based on a previous three-year average of activity.

- **Carryover Adjustments** **($5,478,058)**
  A decrease of $5,478,058 is associated with the carryover of unexpended FY 2007 program balances for the Moderate Income Direct Sales Program (MIDS), Rehabilitation Loans and Grants Program, Water Extension and Improvement Projects, and Business Loan Program, as well as an appropriation of one-time unanticipated MIDS program income as part of the *FY 2007 Carryover Review*.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$5,478,058**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $5,478,058 due to the carryover of $4,616,181 in unexpended FY 2007 program balances for the Moderate Income Direct Sales Program (MIDS), Rehabilitation Loans and Grants Program, Water Extension and Improvement Projects, and Business Loan Program. The expenditure increase also reflects an appropriation of $861,877 in unanticipated MIDS program income. FY 2008 revenues increased by $1,143,012 due to the carryover of FY 2007 unrealized revenue in the County Rehabilitation Loans and Grants Program and the Business Loan Program.

Documents Menu

Fund 143
Homeowner and Business Loan Programs

FUND STATEMENT

Fund Type H14, Special Revenue Funds **Fund 143, Homeowner and Business Loan Programs**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$4,931,489**	**$0**	**$4,335,046**	**$0**
Revenue:				
Program Income (MIDS)	$1,728,388	$781,136	$781,136	$1,340,072
County Rehabilitation Loan Repayments	324,710	555,807	909,327	439,656
Business Loan Program	155,414	52,040	841,532	50,889
Total Revenue	$2,208,512	$1,388,983	$2,531,995	$1,830,617
Total Available	**$7,140,001**	**$1,388,983**	**$6,867,041**	**$1,830,617**
Expenditures:				
Moderate Income Direct Sales Program (MIDS)[1]	$2,540,189	$781,136	$2,808,449	$1,340,072
Rehabilitation Loans and Grants	212,136	555,807	2,956,509	439,656
Business Loan Program	52,630	52,040	1,049,216	50,889
Water Extension and Improvement Projects	0	0	52,867	0
Total Expenditures	$2,804,955	$1,388,983	$6,867,041	$1,830,617
Total Disbursements	**$2,804,955**	**$1,388,983**	**$6,867,041**	**$1,830,617**
Ending Balance[1]	**$4,335,046**	**$0**	**$0**	**$0**

[1] Projects are budgeted based on the total program costs and most programs span multiple years. Therefore, funding is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

Fund 144
Housing Trust Fund

Focus

Fund 144, Housing Trust Fund, was created in FY 1990 to reflect the expenditures and revenues of funds earmarked to encourage and support the preservation, development and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), non-profit sponsors and private developers. The fund is intended to promote endeavors that will furnish housing to low- and moderate-income individuals in Fairfax County by providing low cost debt and equity capital in the form of loans, grants and equity contributions. Only capitalized costs are eligible for funding from the Housing Trust Fund.

Under the criteria approved by the FCRHA and the Board of Supervisors for the Housing Trust Fund, highest priority is assigned to projects which enhance existing County and FCRHA programs, produce or preserve housing which will be maintained for lower income occupants over the long term, promote affordable housing and leverage private funds.

In FY 1996, the Board of Supervisors authorized the FCRHA to implement a pre-development fund as a component of the Housing Trust Fund.

On behalf of the County, the FCRHA administers the Housing Trust Fund and, on an on-going basis, accepts and reviews applications from non-profit corporations and private developers for contributions from this source. The FCRHA forwards its recommendations of projects to be funded to the Board of Supervisors based on this review. The FCRHA itself may submit proposals meeting the Housing Trust Fund criteria to the Board of Supervisors at any time for the Board's approval.

In FY 2009, revenues are estimated to be $1,850,000, a decrease of $90,000 or 4.6 percent from the FY 2008 Adopted Budget Plan. This decrease is primarily attributable to lower than anticipated proffered contributions based on an average of the past seven years' actuals, as well as less investment income due to declining interest rates and the expectation that the portfolio will be smaller. FY 2009 expenditures of $1,850,000 will be allocated to three projects: Affordable Housing Partnership Program, Housing Trust Fund Land/Unit Acquisition and Rehabilitation of FCRHA Properties.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$7,159,104**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase in the amount of $7,159,104 due to the carryover of unexpended project balances of $6,680,271 and an adjustment of $478,833 to appropriate additional investment income and other miscellaneous revenue received in FY 2007.

A Fund Statement, Summary of Capital Projects and Project Detail Tables for the capital projects funded in FY 2009 are provided on the following pages. The Summary of Capital Projects includes projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding and completion schedules.

Fund 144
Housing Trust Fund

FUND STATEMENT

Fund Type H14, Special Revenue Funds **Fund 144, Housing Trust Fund**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$10,493,748**	**$229,060**	**$7,388,164**	**$229,060**
Revenue:				
Proffered Contributions	$1,007,161	$1,800,000	$1,800,000	$1,750,000
Investment Income	693,308	140,000	140,000	100,000
Miscellaneous Revenue	628,364	0	0	0
Total Revenue	$2,328,833	$1,940,000	$1,940,000	$1,850,000
Total Available	**$12,822,581**	**$2,169,060**	**$9,328,164**	**$2,079,060**
Expenditures:				
Capital Projects	$5,434,417	$1,940,000	$9,099,104	$1,850,000
Total Expenditures	$5,434,417	$1,940,000	$9,099,104	$1,850,000
Total Disbursements	**$5,434,417**	**$1,940,000**	**$9,099,104**	**$1,850,000**
Ending Balance[1]	**$7,388,164**	**$229,060**	**$229,060**	**$229,060**
Reserved Fund Balance[2]	$229,060	$229,060	$229,060	$229,060
Unreserved Ending Balance	**$7,159,104**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[2] The Reserved Fund Balance reflects revenue receivable to the Housing Trust Fund for interest owed by Reston Interfaith on an equity lien held by the FCRHA.

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Fund 144
Housing Trust Fund

FY 2009 Summary of Capital Projects

Fund: 144 Housing Trust Fund

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
003875	Island Walk Cooperative	$548,634	$0.00	$0.00	$0
003892	Briarcliff Phase I	500,000	0.00	0.00	0
003969	Lewinsville Elderly Facility	159,947	0.00	0.00	0
013808	Herndon Harbor House Phase I	2,050,378	0.00	0.00	0
013854	Founders Ridge/Kingstowne NV	600,000	1,059.85	122.81	0
013889	Chain Bridge Gateway/Moriarty Place	1,595,984	0.00	0.00	0
013901	Tavenner Lane	503,331	0.00	0.00	0
013906	Undesignated Housing Trust Fund Projects		0.00	378,832.80	0
013908	West Ox Group Home	1,200,000	22,564.00	1,077,778.04	0
013914	Cedar Ridge	38,053	0.00	0.00	0
013935	Mt. Vernon Mental Group Home	123,847	0.00	0.00	0
013939	Wesley Housing Development Corporation	225,700	0.00	0.00	0
013948	Little River Glen Phase II	8,196,694	77,019.72	243,016.64	0
013951	Patrick Street Transitional Group Home	22,000	0.00	0.00	0
013966	Glenwood Mews	3,220,878	1,957,178.14	1,263,699.86	0
014013	Tier One Predevelopment	498,447	0.00	173,817.13	0
014040	Herndon Harbor Phase II	529,555	0.00	0.00	0
014042	Tier Two Predevelopment	50,000	0.00	50,000.00	0
014046	Little River Glen III	554,129	24,267.80	253,105.57	0
014049	Rogers Glen	13,917	0.00	0.00	0
014051	Mixed Greens	881,789	0.00	0.00	0
014056	Gum Springs Glen	2,431,326	0.00	0.00	0
014098	HTF Magnet Housing	50,000	7,950.29	42,049.71	0
014116	AHPP Tier III	1,350,000	0.00	0.00	1,350,000
014134	Habitat at Stevenson Street	300,000	0.00	0.00	0
014138	Chesterbrook Residences	1,604,000	134,175.00	875,001.00	0
014140	Lewinsville Expansion	3,582,752	481,224.38	2,849,435.23	0
014142	HTF RSRV/Emergencies & Opportunities		25,997.39	12,488.61	0
014143	HTF Land/Unit Acquisition		310.74	0.00	250,000
014144	Transitional Housing	1,000,000	0.00	1,000,000.00	0
014148	Westbriar Plaza Condominiums	107,457	0.00	0.00	0
014165	Single Resident Occupancy	333,803	0.00	333,803.00	0
014166	Katherine K. Hanley Family Shelter	2,100,000	1,003,991.97	63,914.37	0
014188	Westcott Ridge	516,000	0.00	0.00	0
014191	Rehabilitation of FCRHA Properties	1,874,000	1,129,646.04	144,598.34	250,000
014198	Madison Ridge	5,100,000	0.00	0.00	0
014199	Route 50 / West Ox Magnet Housing Project	907,033	475,142.65	337,440.55	0
014234	Willow Oaks	272,430	0.00	0.00	0
014240	Sunset Park Apartments		0.00	0.00	0
014250	Fairfield at Fair Chase	93,889	93,889.00	0.00	0
014252	Janna Lee Village I		0.00	0.00	0
014253	Janna Lee Village II		0.00	0.00	0
VA1951	Tavenner Lane Apartments	271,934	0.00	0.00	0
VA1952	Water's Edge	780,551	0.00	0.00	0
Total		**$44,188,457**	**$5,434,416.97**	**$9,099,103.66**	**$1,850,000**

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Fund 144
Housing Trust Fund

014116	**Affordable Housing Partnership Program**
Countywide	Countywide

Description and Justification: FY 2009 funding of $1,350,000 is included as a planning factor for further project feasibility studies in the Affordable Housing Partnership Program.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	1,350,000	0	0	0	1,350,000	0
Total	$1,350,000	$0	$0	$0	**$1,350,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$1,350,000	$1,350,000

Fund 144
Housing Trust Fund

014143	Housing Trust Fund Land/Unit Acquisition
Countywide	Countywide

Description and Justification: FY 2009 funding of $250,000 is included as a planning factor for the future acquisition of land and affordable dwelling units for FCRHA projects.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		10,223	311	0	250,000	0
Total	Continuing	$10,223	$311	$0	**$250,000**	$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$250,000	$250,000

Fund 144
Housing Trust Fund

014191	Rehabilitation of FCRHA Properties
Countywide	Countywide

Description and Justification: FY 2009 funding of $250,000 is included as a planning factor to rehabilitate FCRHA non-public housing residential properties in order to maintain property safety and neighborhood quality of life standards.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	129,069	129,069	0	0	0	0
Other	1,744,931	220,687	1,129,646	144,598	250,000	0
Total	$1,874,000	$349,756	$1,129,646	$144,598	**$250,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$250,000	$250,000

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Fund 145
HOME Investment Partnership Grant

Real Estate Finance and Grants Management

Mission

The goal of the HOME Investment Partnership Program (HOME) is to provide affordable housing through acquisition, rehabilitation, new construction and tenant-based rental assistance.

Focus

In FY 2009, funding of $2,439,575 represents an estimated award from the U.S. Department of Housing and Urban Development (HUD). FY 2009 funding will provide for the Tenant Based Rental Assistance program and various other new and ongoing projects. Details for specific projects in Program Year 17 (FY 2009) will be approved by the Board of Supervisors (BOS) and submitted to HUD as part of the Consolidated Plan Action Plan: Use of Funds for FY 2009 in April 2008. After HUD approval, necessary project adjustments will be made.

The HOME Program was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula allocation system. The HOME Program requires a 25 percent local match from the participating jurisdiction. The local match can come from any Housing and Community Development project that is HOME eligible, regardless of funding source. Any expenditure beginning in October 1992 in qualifying projects can be considered as part of the required matching funds. In FY 2009, the County will have adequate matching funds from eligible projects in Fund 141, Elderly Housing Programs. Therefore, no additional local funds will need to be allocated to meet this requirement.

Budget and Staff Resources

Agency Summary

Category[1]	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:				
New Construction[2]	$4,056,781	$1,005,530	$4,789,248	$1,182,166
Tenant-Based Rental Assistance	328,020	720,059	1,307,071	602,764
Community Housing Development Project Specific Loans	84,202	441,308	1,527,588	365,936
American Dream Downpayment Initiative	367,290	44,751	45,062	44,751
Administration	182,532	245,739	808,860	243,958
Total Expenditures	**$5,018,825**	**$2,457,387**	**$8,477,829**	**$2,439,575**

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[1] Categories as required by the U.S. Department of Housing and Urban Development (HUD) for reporting purposes.

[2] Funding will be moved to specific projects when approved by the Board of Supervisors. Projects may include rehabilitation and acquisition, as well as construction.

Fund 145
HOME Investment Partnership Grant

Position Summary

DESIGN, DEVELOPMENT AND CONSTRUCTION

1 Housing Community Developer IV

TOTAL POSITION

1 Position / 1.0 Staff Year

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **U. S. Department of Housing and Urban Development (HUD) Award** **($17,812)**
  A decrease of $17,812 is associated with the FY 2008 HUD award that was used to project expenditures for this fund in FY 2009.

- **Carryover Adjustments** **($6,020,442)**
  A decrease of $6,020,442 is primarily associated with the one-time FY 2007 carryover of unexpended project balances.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$6,020,442**
  As part of the *FY 2007 Carryover Review,* the Board of Supervisors approved a net increase of $6,020,442 due to the carryover of $5,986,043 in unexpended project balances and appropriation of $52,211 for program income, offset by a $17,812 reduction in the U.S. Department of Housing and Urban Development (HUD) award as approved by the Board of Supervisors on April 30, 2007. FY 2007 revenues increased by $6,107,449 primarily due to anticipated reimbursements from HUD for capital projects as expenses are incurred, offset by a $17,812 reduction due to the amended HUD award.

A Fund Statement and a Summary of Capital Projects for the capital projects funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 145
HOME Investment Partnership Grant

FUND STATEMENT

Fund Type H14, Special Revenue Funds **Fund 145, HOME Investment Partnership Grant**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$96,954**	**$0**	**($87,007)**	**$0**
Revenue:				
HOME Grant Funds	$4,782,653	$2,457,387	$8,477,829	$2,439,575
HOME Program Income	52,211	0	87,007	0
Total Revenue	$4,834,864	$2,457,387	$8,564,836	$2,439,575
Total Available	**$4,931,818**	**$2,457,387**	**$8,477,829**	**$2,439,575**
Expenditures:				
HOME Projects[1]	$5,018,825	$2,457,387	$8,477,829	$2,439,575
Total Expenditures	$5,018,825	$2,457,387	$8,477,829	$2,439,575
Total Disbursements	**$5,018,825**	**$2,457,387**	**$8,477,829**	**$2,439,575**
Ending Balance[2,3]	**($87,007)**	**$0**	**$0**	**$0**

[1] FY 2009 HOME funding projections include $1,182,166 for the Homebuyers Assistance Program; a planning factor of $602,764 for Tenant-Based Rental Assistance; a set-aside of 15 percent, $365,936, mandated under HOME regulations, from the County's total HOME allocation for eligible Community Housing Development Organizations (CHDOs); a 10 percent set-aside of $243,958 for administrative expenses as permitted under HOME regulations (including $21,928 for the Fair Housing Program); and $44,751 for the American Dream Downpayment Initiative.

[2] The FY 2007 negative Ending Balance is attributed to a delay in receipt of HOME Project expenditure reimbursements. These reimbursements will be received in FY 2008.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 145
HOME Investment Partnership Grant

FY 2009 Summary of Capital Projects

Fund: 145 HOME Investment Partnerships Grant

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
003875	Island Walk Cooperative	$1,000,000	$0.00	$0.00	$0
013808	Herndon Harbor House Phase I	553,853	0.00	0.00	0
013854	Founders Ridge/Kingstowne NV	32,321	0.00	393.79	0
013856	Birmingham Green	1,250,000	1,250,000.00	0.00	0
013868	Good Shepherd Housing		84,202.00	660,000.00	0
013883	Old Mill Road	59,500	0.00	0.00	0
013886	RPJ Transitional Housing		0.00	312,610.00	0
013901	Tavenner Lane	735,336	0.00	736.50	0
013912	Stevenson Street	570,000	0.00	0.00	0
013933	Reston Interfaith Townhouses		0.00	186,370.40	0
013954	CHDO Undesignated		0.00	368,608.00	365,936
013966	Glenwood Mews	40,000	0.00	40,000.00	0
013969	Castellani Meadows	1,039,961	0.00	0.00	0
013971	Tenant-Based Rental Assistance		244,693.48	326,325.52	602,764
013974	HOME Development Costs		0.00	19,492.69	0
013975	HOME Administration		182,531.72	730,937.00	222,030
014034	Fair Housing Program		0.00	77,923.00	21,928
014040	Herndon Harbor Phase II	2,547,799	0.00	13,997.74	0
014056	Gum Springs Glen	2,613,242	0.00	576.58	0
014107	Wesley/Coppermine		0.00	207,851.00	0
014134	Habitat at Stevenson Street	216,000	0.00	0.00	0
014137	Little River Glen III		690.00	865,426.20	0
014140	Lewinsville Expansion	1,559,005	0.00	1,559,005.00	0
014143	HTF Land/Unit Acquisition		0.00	22,365.00	0
014144	Transitional Housing	407,000	210,198.14	196,801.86	0
014153	Neighborhood Revitalization		0.00	5,348.00	0
014167	Home Ownership - MIDS Revitalization Prgm.		0.00	8,370.00	0
014168	Senior HSG - Rehab & Maint. FCRHA		0.00	11,099.05	0
014173	Internet for Efficiency		0.00	6,269.00	0
014190	American Dream Downpayment Initiative		367,290.00	45,062.00	44,751
014191	Rehabilitation of FCRHA Properties	480,143	0.00	9,967.98	0
014237	Yorkville Apartments	500,000	0.00	500,000.00	0
014238	Holly Acres	144,500	144,500.00	0.00	0
014254	East Market	145,000	145,000.00	0.00	0
014255	Lorton Valley		264,116.80	3,373.20	0
014256	Homebuyers Assistance Program		2,042,276.00	1,318,174.00	1,182,166
014265	Partnership for Permanent Housing		2,984.00	784,780.00	0
EMER09	Hurricane Katrina Expenses		69,053.00	180,255.00	0
HUNT06	Huntington Flood		11,290.00	15,710.00	0
Total		**$13,893,661**	**$5,018,825.14**	**$8,477,828.51**	**$2,439,575**

Documents Menu

Fund 319
The Penny for Affordable Housing Fund

Focus

Fund 319, The Penny for Affordable Housing Fund, formerly known as the Housing Flexibility Fund, was established in FY 2006 and is designed to serve as a readily available source of funding for the preservation of affordable housing in the County. The Board of Supervisors has dedicated revenue commensurate with the value of one cent from the Real Estate tax to the Preservation of Affordable Housing, a major County priority.

Between 1997 and 2004, the County lost 1,300 affordable units due to condo conversions and prepayments by owners of federally-subsidized apartment complexes. The rapid pace of converting affordable units and selling them as market-rate condominiums accelerated through 2005 due to the significant appreciation of property values in Fairfax County. Between 1980 and 2005, the assessed value of dwellings in Fairfax County rose more than 300 percent. Similarly, rents have been driven up by the significant and growing demand for housing in the County. In fact, the annual income needed to afford a two-bedroom apartment at the fair market rate of $1,286 per month was estimated to be $51,440 in FY 2007. This is just over 50 percent of the Area Median Income, meaning that there are many wage earners for whom living in Fairfax County is a significant financial struggle. The Center for Regional Analysis at George Mason University estimates that there is an affordable housing deficit that is projected to rise to 60,000 by 2020. Though current market conditions have seen a leveling off of prices for residential real estate, significant rent increases and the cumulative effect of exceptional growth in real estate values over the last several years has forced many first time buyers and renters, to either look to other areas for housing or simply eliminated the possibility for these families to enjoy home ownership.

In light of these trends, the Board of Supervisors set a County goal to preserve 1,000 units of affordable housing by the end of FY 2007, which the County has surpassed by preserving 1,412 units. County funding and financing are critical to achieving these goals. Fund 319, The Penny for Affordable Housing Fund, represents the County's financial commitment to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable and workforce housing. To maximize the effectiveness of these funds, the Board of Supervisors recommended a minimum leverage ratio of 3:1 with non-County funds and that units funded by Fund 319 remain affordable at a minimum for a period of time consistent with the County's Affordable Dwelling Unit Ordinance, which was amended to be 30 years effective February 2006.

As of January 2008, a total of 2,207 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects. Of that number, 252 units are preserved as affordable housing for periods of five years or less, and 1,955 units are preserved for 20 years or longer. A variety of funding sources were used to preserve these units; however, Fund 319 funds were critical for the preservation efforts associated with five large multifamily complexes that were purchased by private nonprofits: 216 units in Madison Ridge in Centreville (Sully District); 148 units in Hollybrooke II and III in the Seven Corners area of Falls Church (Mason District); 90 units in Sunset Park Apartments in Falls Church (Mason District); 319 units in Janna Lee Villages in the Hybla Valley area (Lee District); and 105 units in Coralain Gardens located on Arlington Boulevard in Falls Church (Mason District). Fund 319 was instrumental in preserving two large complexes: 180 units at the Crescent apartment complex in Reston (Hunter Mill District) and 672 units at the Wedgewood apartment complex in Annandale (Braddock District). These projects were purchased by the County and are being managed by the Fairfax County Redevelopment and Housing Authority as part of the low and moderate income rental program. Without the availability of Fund 319 funds, both of these apartment complexes may have been lost as affordable housing.

In FY 2009, expenditures are estimated at $22,800,000, the current estimate for the equivalent value of one cent on the Real Estate Tax. The majority of the funding will be reflected in the Affordable/Workforce Housing project to be reallocated to specific projects when authorized by the Board of Supervisors, while $3,000,000 will be allocated to Crescent Apartments for annual debt service.

Fund 319
The Penny for Affordable Housing Fund

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$2,475,948**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $2,475,948 due to the carryover of $2,049,257 in encumbered carryover, $403,609 in unexpended project balances, and $23,082 to reflect the appropriation of additional revenue received in FY 2007. FY 2008 revenues remain unchanged.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the capital projects funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding and completion schedules.

Documents Menu

Fund 319
The Penny for Affordable Housing Fund

FUND STATEMENT

Fund Type G30, Capital Project Funds | **Fund 319, The Penny for Affordable Housing Fund**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$2,865,921**	**$0**	**$2,475,948**	**$0**
Revenue:				
Real Estate Tax Revenue Associated with The Penny for Affordable Housing	$21,900,000	$22,700,000	$22,700,000	$22,800,000
Miscellaneous	23,082	0	0	0
Total Revenue	$21,923,082	$22,700,000	$22,700,000	$22,800,000
Total Available	**$24,789,003**	**$22,700,000**	**$25,175,948**	**$22,800,000**
Total Expenditures	$22,313,055	$22,700,000	$25,175,948	$22,800,000
Total Disbursements	**$22,313,055**	**$22,700,000**	**$25,175,948**	**$22,800,000**
Ending Balance[1]	**$2,475,948**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Many projects span multiple years, and therefore, funding for those projects are carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 319
The Penny for Affordable Housing Fund

FY 2009 Summary of Capital Projects

Fund: **319 The Penny for Affordable Housing Fund**

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
014196	Affordable/Workforce Housing Projects		$681,985.31	$1,426,494.77	$19,800,000
014198	Madison Ridge	2,500,000	0.00	0.00	0
014232	Hollybrooke II Apartments	3,350,000	0.00	0.00	0
014237	Yorkville Apartments	250,000	102.25	234,555.17	0
014239	Crescent Apartments	58,127,326	2,374,412.48	3,016,087.64	3,000,000
014240	Sunset Park Apartments	5,000,000	5,000,000.00	0.00	0
014250	Fairfield at Fair Chase	306,555	306,555.17	0.00	0
014252	Janna Lee Village I	13,000,000	6,783,000.00	6,217,000.00	0
014253	Janna Lee Village II	5,377,810	3,192,000.00	2,185,810.00	0
014258	Hollybrooke III Apartments	3,100,000	1,600,000.00	1,500,000.00	0
014261	Reston Glen	2,375,000	2,375,000.00	0.00	0
014262	Coralain Gardens	5,300,000	0.00	5,300,000.00	0
014263	Bryson at Woodland Park	108,000	0.00	108,000.00	0
014264	Fair Oaks Landing	188,000	0.00	188,000.00	0
014268	Wedgewood	5,000,000	0.00	5,000,000.00	0
Total		**$103,982,691**	**$22,313,055.21**	**$25,175,947.58**	**$22,800,000**

Fund 319
The Penny for Affordable Housing Fund

014196	**Affordable/Workforce Housing Projects**
Countywide	Countywide

Description and Justification: This project will provide funding for the preservation of affordable housing. This funding is supported by real estate revenue, or the approximate value of one penny from the County's Real Estate tax. Funding is provided to meet the Board of Supervisors' Affordable Housing Preservation Initiative. The Board's initial goal to preserve 1,000 units of affordable housing was met by the end of FY 2007; as of January 2008, a total of 2,207 units have been preserved. Between 1997 and 2004, the County lost 1,300 affordable units that had been converted into luxury condominiums or market-rate apartments.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$0	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		31,911	681,985	1,426,495	19,800,000	0
Total	Continuing	$31,911	$681,985	$1,426,495	**$19,800,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$19,800,000	$0	$0	$0	$19,800,000

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Fund 319
The Penny for Affordable Housing Fund

014239	Crescent Apartments

Cameron Crescent Drive, Reston, VA.	Hunter Mill District

Description and Justification: This project provides FY 2009 funding of $3,000,000 for the annual debt service for the Crescent Apartment complex that was acquired in FY 2006.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	58,127,326	49,736,826	2,374,412	3,016,088	3,000,000	0
Total	$58,127,326	$49,736,826	$2,374,412	$3,016,088	**$3,000,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$3,000,000	$0	$0	$0	$3,000,000

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Fund 340
Housing Assistance Program

Focus

The Housing Assistance Program has been a source of funds for the development of low- and moderate-income housing and support of public improvement projects in low- and moderate-income neighborhoods. The fund also supports the Blight Abatement Program. In addition, proceeds from the U.S. Department of Housing and Urban Development (HUD) Section 108 Loan provide for public improvement projects in five of the County's Conservation Areas: Bailey's, Fairhaven, Gum Springs, James Lee and Jefferson Manor.

In recent fiscal years, the primary use of the fund has been to support the Commercial Revitalization Program, including staff resources, marketing, consultant services and capital projects. However, as part of the *FY 2007 Carryover Review*, a portion of the Commercial Revitalization Program was transferred to the Office of Community Revitalization and Reinvestment (OCRR) within the Office of the County Executive. The transfer included $420,375 to support 3/3.0 SYE merit staff positions previously supported by the General Fund contribution to the Department of Housing and Community Development, as well as $653,376 in remaining FY 2007 balance in Project 014010, Commercial Revitalization Studies and Services.

In FY 2009, a General Fund Transfer provides $515,000 for current program needs, staffing and other activities associated with countywide residential improvement and repair projects within the Department of Housing and Community Development.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$12,755,974**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an expenditure increase of $12,755,974 due to the carryover of $11,210,457 in unexpended project balances, which was partially offset by a one-time, nonrecurring transfer of $653,376 from the FY 2007 year-end project balance in Commercial Revitalization Studies and Services to the new Office of Community Revitalization and Reinvestment (OCRR). The expenditure increase also reflected an appropriation of $1,870,000 in remaining bond issue from Woodley-Nightingale to fund the design and development of the Residences at North Hill Park, as well as the allocation of $95,892 in one-time miscellaneous revenues. In addition to the transfer of FY 2007 year-end project balance to the OCRR, expenditures were also offset by a decrease of $420,375 in the General Fund transfer, which was reallocated to the OCRR as well.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the capital projects funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description and source of funding and completion schedules.

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Fund 340
Housing Assistance Program

FUND STATEMENT

Fund Type H34, Capital Project Funds **Fund 340, Housing Assistance Program**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**($620,604)**	**$3,662**	**$1,247,302**	**$3,662**
Revenue:				
Miscellaneous Revenues	$95,892	$0	$0	$0
Bond Proceeds[1]	2,000,000	0	4,356,833	0
Grant Proceeds	0	0	1,229,252	0
Section 108 Proceeds	0	0	7,000,000	0
Total Revenue	$2,095,892	$0	$12,586,085	$0
Transfer In:				
General Fund (001)	$1,285,000	$935,000	$514,625	$515,000
Total Transfer In	$1,285,000	$935,000	$514,625	$515,000
Total Available	**$2,760,288**	**$938,662**	**$14,348,012**	**$518,662**
Expenditures:				
Capital Projects	$1,512,986	$935,000	$13,690,974	$515,000
Total Expenditures	$1,512,986	$935,000	$13,690,974	$515,000
Transfer Out:				
County Construction (303)	$0	$0	$653,376	$0
Total Transfer Out	$0	$0	$653,376	$0
Total Disbursements	**$1,512,986**	**$935,000**	**$14,344,350**	**$515,000**
Ending Balance[2]	**$1,247,302**	**$3,662**	**$3,662**	**$3,662**

[1] It should be noted that in the Fall of 1988 a Commercial and Development Bond Referendum was approved, of which $9.7 million was designated for the redevelopment of the Woodley-Nightingale mobile home park. The *FY 2008 Revised Budget Plan* appropriation allocates all remaining bond dollars from this referendum.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 340
Housing Assistance Program

FY 2009 Summary of Capital Projects

Fund: 340 Housing Assistance Program

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
003817	Bailey's Community Center	$121,378	$0.00	$0.00	$0
003836	Woodley-Nightingale	2,101,250	0.00	2,101,250.36	0
003844	Emergency Housing	578,448	31,389.83	97,193.72	0
003846	Bailey's Road Improvements	586,783	0.00	45,824.49	0
003848	Fairhaven Public Improvements	1,796,863	46,655.32	436,987.68	0
003875	Island Walk Cooperative	49,997	0.00	0.00	0
003905	Gum Springs Public Improvements	1,825,391	0.00	8,977.05	0
003907	James Lee Community Center	642,729	0.00	3,441.20	0
003910	James Lee Road Improvements	352,092	0.00	28,179.62	0
003978	Lincolnia Elementary School	7,743,067	0.00	0.00	0
013808	Herndon Harbor House Phase I	25,180	0.00	0.00	0
013846	Murraygate Village	1,038,750	0.00	0.00	0
013905	Creighton Square/Lockheed Blvd.	53,365	0.00	0.00	0
013912	Stevenson Street	64,863	0.00	0.00	0
013914	Cedar Ridge	13,250	0.00	0.00	0
013918	Jefferson Manor Public Imp.	8,210,707	280,713.01	3,937,700.88	0
013944	Gum Springs Community Center	9,785	0.00	0.00	0
013948	Little River Glen Phase II	9,384	0.00	0.00	0
013963	Section 108 Loan Issuance Costs		0.00	115,808.00	0
013966	Glenwood Mews	36,908	0.00	0.00	0
013969	Castellani Meadows	9,875	0.00	0.00	0
014010	Commercial Revitalization	0	312,579.07	450,000.01	0
014020	Stonegate Village Phase II	13,379	0.00	0.00	0
014045	McLean Revitalization	100,000	0.00	0.00	0
014047	Lake Anne Reston	50,000	0.00	0.00	0
014048	Revitalization Spot Blight Abatement		10,593.11	398,395.99	0
014050	Herndon Senior Center	55,877	0.00	0.00	0
014100	Commerce Street Redevelopment	3,408,422	5,391.86	3,329,049.23	0
014101	Kings Crossing Redevelopment	575,000	0.00	547,021.13	0
014102	Gallows Road Streetscape	200,000	28,604.52	167,669.96	0
014103	Richmond Hwy. Facade Improvements	295,000	45,648.00	80,654.02	0
014104	Revitalization Program Costs		733,036.00	539,490.01	0
014115	Sacramento Community Center	939	0.00	57.00	0
014117	Richmond Highway Corridor	100,000	0.00	74,445.23	0
014122	Allen Street	75,000	0.00	0.00	0
014125	David R. Pinn Community Center	97,417	0.00	0.00	0
014141	Mason District Park - EDI	89,802	3,111.67	0.00	0
014156	Merrifield Town Center Urban Park	2,000,000	0.00	0.00	0
014157	Annandale Façade Imp. Program	100,000	0.00	16,110.00	0
014158	Annandale Marketing	40,000	0.00	40,000.00	0
014159	Baileys 7 Corners Streetscape Imp.	150,000	0.00	14,958.75	0
014160	Baileys SE Quad. Town Ctr. Comm.	75,000	8,600.53	0.00	0
014161	Revitalization Field Services		1,222.92	4,253.68	0
014242	Richard Highway Town Center	99,410	0.00	99,410.00	0
014244	Annandale Community Cultural Center	90,000	0.00	90,000.00	0
014245	Lorton Arts Center	99,410	0.00	99,410.00	0
014247	Magnet Housing	347,935	5,440.00	342,495.00	0
014252	Janna Lee Village I	622,191	0.00	622,191.00	0
014272	Community Improvement Program Costs	515,000	0.00	0.00	515,000
VA1940	Reston Towne Center	615,000	0.00	0.00	0
Total		**$35,084,846**	**$1,512,985.84**	**$13,690,974.01**	**$515,000**

Fund 340
Housing Assistance Program

014272	Community Improvement Program Costs
Countywide	Countywide

Description and Justification: In FY 2009, funding of $515,000 is provided for staff and administrative costs associated with community improvement projects.

Staff costs in Fund 940, FCRHA General Operating, will also be reimbursed from this project and will be realized in Fund 940 as revenue. These positions are responsible for housing development efforts producing financing fee income as well as community improvement projects.

The 3/3.0 SYE Merit Regular positions previously included on the organization chart in the Agency 38, Housing and Community Development General Fund and reimbursed from Fund 340 for revitalization related activities have been transferred to the Office of Community Revitalization and Reinvestment (OCRR) as part of the *FY 2007 Carryover Review*.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition	$0	$0	$0	$0	$0	$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	515,000	0	0	0	515,000	0
Total	$515,000	$0	$0	$0	**$515,000**	$0

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$515,000	$0	$0	$0	$515,000

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Fund 341
Housing General Obligation Bond Construction

Focus

Fund 341, Housing General Obligation Bond Construction, was established in FY 1990 to budget and report costs for capital projects which are supported wholly or in part by general obligation bond proceeds. In the fall of 1989, voters approved a $6 million bond referendum for the five neighborhoods designated by the Board of Supervisors as Conservation Areas: Gum Springs; Fairhaven; Bailey's; James Lee; and Jefferson Manor. Funds remaining from that allocation will be used in conjunction with a federal Section 108 loan in Fund 340, Housing Assistance Program, and available Fund 142, Community Development Block Grant, funds to complete or continue the road, storm drainage and sidewalk improvements planned for these communities.

The Department of Housing and Community Development is working toward closing Fund 341, as it is no longer needed to track the allocation and expenditure of proceeds from the 1989 Commercial and Redevelopment Area bonds. All bond authorization remaining from the 1989 referendum has been reallocated to other funds in accordance with previous action by the Board of Supervisors.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no revisions to this fund since the approval of the FY 2008 Adopted Budget Plan.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 341
Housing General Obligation Bond Construction

FUND STATEMENT

Fund Type H34, Capital Project Funds | **Fund 341, Housing General Obligation Bond Construction**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$13,657**	**$0**	**$0**	**$0**
Revenue:				
Sale of Bonds	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0
Total Available	**$13,657**	**$0**	**$0**	**$0**
Expenditures:				
Capital Projects	$13,657	$0	$0	$0
Total Expenditures	$13,657	$0	$0	$0
Total Disbursements	**$13,657**	**$0**	**$0**	**$0**
Ending Balance[1]	**$0**	**$0**	**$0**	**$0**

[1] If all accounting adjustments have been reconciled, Fund 341 will be closed-out as part of the *FY 2008 Carryover Review*. Any remaining balance at the end of FY 2008 will be transferred to Fund 340, Housing Assistance Program, for previously authorized bond-funded projects.

Fund 341
Housing General Obligation Bond Construction

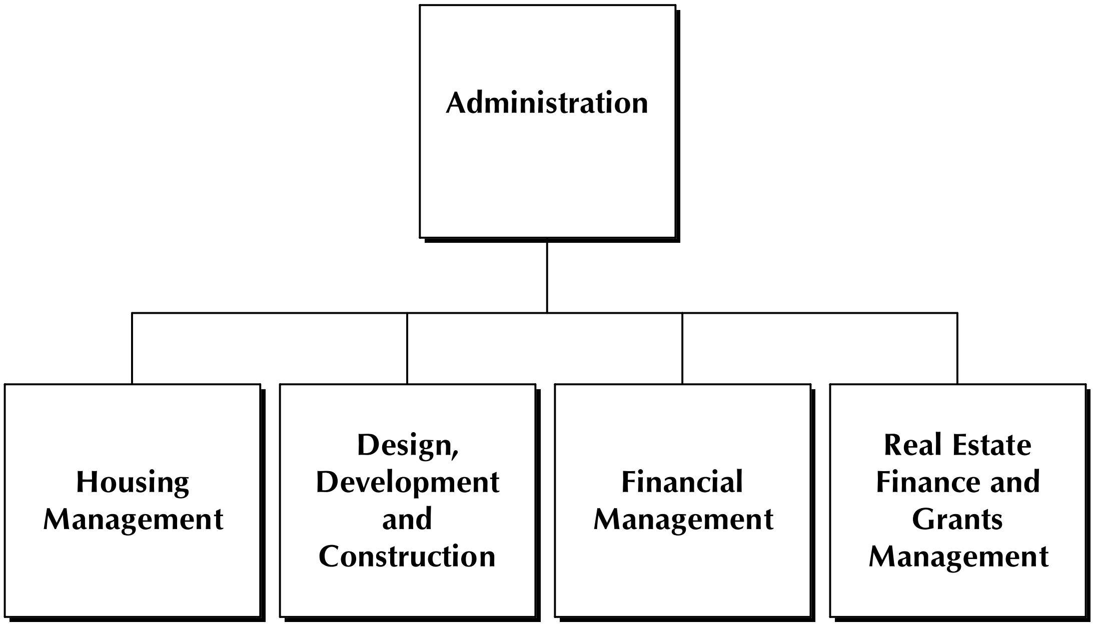
FY 2009 Summary of Capital Projects

Fund: **341 Housing General Obligation Bond Construction**

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
003846	Bailey's Road Improvements	$1,380,951	$0.00	$0.00	$0
003848	Fairhaven Public Improvements	1,491,023	13,657.00	0.00	0
003905	Gum Springs Public Improvements	1,986,330	0.00	0.00	0
003910	James Lee Road Improvements	1,157,800	0.00	0.00	0
Total		**$6,016,104**	**$13,657.00**	**$0.00**	**$0**

Documents Menu

Fund 940
Fairfax County Redevelopment and Housing Authority General Operating



Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the Fairfax County Redevelopment and Housing Authority (FCHRA). Driven by community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions and create employment opportunities.

Focus

This fund includes all FCRHA revenues generated by financing fees earned from the issuance of bonds, monitoring and service fees charged to developers, management fees, investment income, project reimbursements, consultant fees and ground rents on land leased to developers. Revenue supports operating expenses for the administration of the private activity bonds, Home Improvement Loan Program (HILP) staff and other administrative costs, which crosscut many or all of the housing programs.

In FY 2009, revenue projections for Fund 940, FCRHA General Operating, are $2,532,898, a decrease of $677,490 or 21.1 percent from the FY 2008 Adopted Budget Plan as a result of a slowdown in the market. The revenue decrease is primarily attributable to an anticipated decline in developer fee income. Expenditures are $3,240,490, an increase of $30,102 or 0.9 percent over the FY 2008 Adopted Budget Plan due primarily to salary adjustments to support the County's compensation program. The difference of $724,914 will come from fund balance.

Staff costs in the FCRHA Home Improvement Loan Program are supported by revenues from that program. Staff costs associated with FCRHA real estate development and financing activities are supported by the financing and development fees generated by these activities. In FY 2009, Fund 340, Housing Assistance Program, will continue to provide $515,000 for community improvement activities to address current program needs for staffing and other efforts associated with countywide residential improvement and repair projects within the Department of Housing and Community Development.

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Fund 940
Fairfax County Redevelopment and Housing Authority General Operating

The FCRHA will continue to make tax-exempt financing available and earn related financing fees. The financing will be used for the agency's own development as well as for the construction or preservation of qualified multi-family housing owned by other developers. However, because many types of projects must compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the Commonwealth of Virginia, the number of FCRHA tax-exempt bond issues in any year is limited and will vary significantly from year to year. Under this financing mechanism, a percentage of the units in a housing development must meet lower income occupancy requirements. Since 1986, there have been two alternate standards for meeting these requirements. Either 20 percent of the units must be occupied by households with incomes at 50 percent or less of the Washington D.C./Baltimore Metropolitan Statistical Area (MSA) median income (adjusted for household size), or 40 percent of the units must be occupied by households with 60 percent or less of the MSA median income.

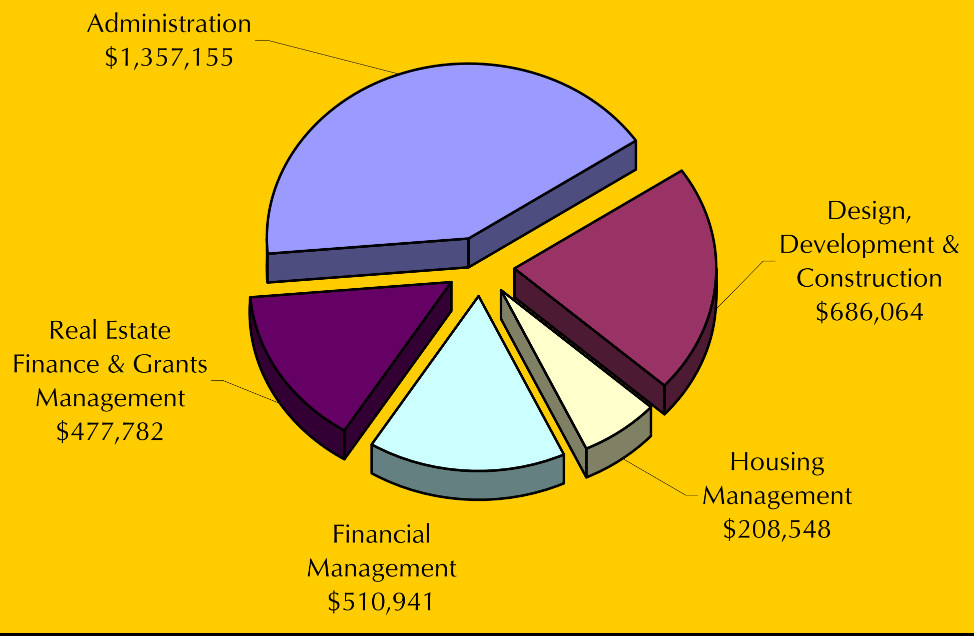
The FCRHA will continue to monitor existing tax-exempt financed multi-family housing projects to assure continuing developer compliance with program guidelines.

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	31/ 31	31/ 31	31/ 31	31/ 31
Expenditures:				
Personnel Services	$1,810,610	$2,361,577	$2,361,577	$2,433,054
Operating Expenses	754,306	848,811	881,675	807,436
Total Expenditures	**$2,564,916**	**$3,210,388**	**$3,243,252**	**$3,240,490**

FY 2009 Cost Center Summary



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Fund 940
Fairfax County Redevelopment and Housing Authority General Operating

Position Summary

ADMINISTRATION

1	Information Officer III
1	Information Officer II
1	Engineer Technician II
3	Administrative Assistants IV
1	Administrative Assistant III
1	Administrative Assistant II

FINANCIAL MANAGEMENT

1	Fiscal Administrator
2	Accountants III
1	Accountant II
1	Administrative Assistant IV
1	Administrative Assistant III
1	Administrative Assistant II

DESIGN, DEVELOPMENT AND CONSTRUCTION

1	Division Director
1	Housing/Community Developer V
1	Housing/Community Developer IV
2	Housing/Community Developers III
2	Housing/Community Developers II
1	Housing Services Specialist II

HOUSING MANAGEMENT

1	Housing/Community Developer V
1	Housing Services Specialist IV

REAL ESTATE FINANCE AND GRANTS MANAGEMENT

2	Housing/Community Developers V
1	Housing/Community Developer IV
1	Housing/Community Developer III
1	Housing/Community Developer II
1	Management Analyst III

TOTAL POSITIONS
31 Positions / 31.0 Staff Years

Note: As the result of a transition by the U.S. Department of Housing and Urban Development to a project based budgeting model for the maintenance of public housing facilities, a number of positions are being moved within the Fairfax County Department of Housing and Community Development to better align the positions to the developments they support. This realignment is driven by the movement of maintenance positions but also impacts financial and management positions to maintain the level of County support and the number of County positions while complying with the federal requirements. In FY 2009, 2/2.0 SYE positions were exchanged between Fund 940 and Fund 941, Fairfax County Rental Program and 3/3.0 SYE positions were exchanged between Fund 940 and Fund 967, Public Housing Projects Under Management.

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$71,477**
  An increase of $71,477 in Personnel Services is associated with salary adjustments to support the County's compensation program as well as adjustments to compensation requirements associated with the implementation of project based accounting. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Operating Expenses** **($74,239)**
  A decrease of $74,239 in Operating Expenses is due to encumbered carryover as part of the *FY 2007 Carryover Review*, as well as projected expenditures based on prior year actuals.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$32,864**
  As part of the *FY 2007 Carryover Review*, $32,864 was added due to encumbered carryover primarily for consultant costs and various program expenses.

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Fund 940
Fairfax County Redevelopment and Housing Authority General Operating

FUND STATEMENT

Fund Type H94, FCRHA General Revenue **Fund 940, FCRHA General Operating**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$9,641,272**	**$8,793,635**	**$11,158,364**	**$10,597,463**
Revenue:				
Investment Income[1]	$440,374	$280,607	$280,607	$440,374
Monitoring/Developer Fees[2]	1,411,843	1,248,392	720,355	548,365
Rental Income	72,934	63,912	63,912	63,912
Program Income[3]	1,133,083	1,219,309	1,219,309	1,080,381
Other Income	1,023,774	398,168	398,168	399,866
Total Revenue	$4,082,008	$3,210,388	$2,682,351	$2,532,898
Total Available	**$13,723,280**	**$12,004,023**	**$13,840,715**	**$13,130,361**
Expenditures:				
Personnel Services	$1,810,610	$2,361,577	$2,361,577	$2,433,054
Operating Expenses	754,306	848,811	881,675	807,436
Total Expenditures	$2,564,916	$3,210,388	$3,243,252	$3,240,490
Total Disbursements	**$2,564,916**	**$3,210,388**	**$3,243,252**	**$3,240,490**
Ending Balance	**$11,158,364**	**$8,793,635**	**$10,597,463**	**$9,889,871**
Debt Service Reserve on One University Plaza	$278,106	$278,106	$278,106	$278,106
Cash with Fiscal Agent	6,250,405	5,011,666	6,250,405	6,250,405
Unreserved Ending Balance	**$4,629,853**	**$3,503,863**	**$4,068,952**	**$3,361,360**

[1] The FY 2009 amount reflects prior year actual receipts.

[2] The FY 2009 decrease is due to anticipated declines in developer fee income. Developer fees for FY 2009 are estimated to be $158,275 for Cedar Ridge and $100,000 for Olley Glen.

[3] The FY 2009 decrease is due to anticipated declines in program income from Fund 142, Community Development Block Grant; Fund 143, Homeowner and Business Loan Program; and Fund 340, Housing Assistance Programs.

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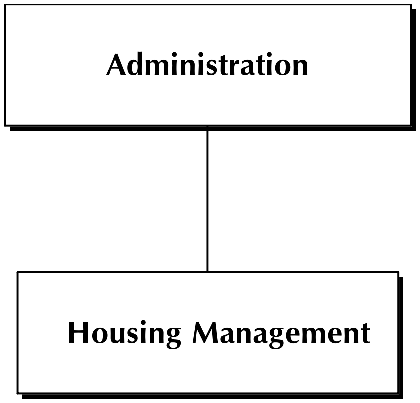
Fund 941
Fairfax County Rental Program



Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long term rental availability.

Focus

The Fairfax County Rental Program (FCRP) is a local rental-housing program developed and managed by the Department of Housing and Community Development (HCD) for the Fairfax County Redevelopment and Housing Authority (FCRHA). The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. In addition, the seven group home properties provide housing for persons with disabilities in conjunction with the Fairfax-Falls Church Community Services Board (CSB) and the Virginia Housing and Development Authority (VHDA).

In FY 2009, approximately 1,373 units, including 1,232 currently-owned units, 26 estimated unit acquisitions, and a 115-space mobile home park will be supported under the FCRP for low- to moderate-income residents. Additionally, the FCRP budget includes seven group homes that are managed by the CSB and have a total operating capacity of 68 beds. The FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA. The privately developed and rehabilitated sites are located throughout Fairfax County, primarily in converted condominium projects.

Photo of the units at Madison Ridge

The operation of this program is primarily supported by tenant rents. Recently added units include the acquisition of 10 units at Madison Ridge, 2 units at Holly Acres, 4 units at East Market, 4 units at Bryson at Woodland Park, 3 units at Fair Oaks Landing, and 8 additional units at ParcReston. The addition of these units as well as the 26 units expected to be acquired in FY 2009 result in higher Dwelling Rent revenue and Operating Expenses. In FY 2009, the County's General Fund is being charged directly for payments in support of condominium fees in the amount of $463,500. In addition, debt service contributions are received from Fund 141, Elderly Housing, to provide support for the debt service costs of Little River Glen,

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an FCRHA elderly housing development. Accounting procedures require that the debt service for this project be paid out of Fund 941, Fairfax County Rental Program, although the operating costs are reflected in Fund 141, Elderly Housing. Fund 941 is also used to account for debt service payments on two facilities owned by the FCRHA and leased to Fairfax County: the United Communities Ministries (UCM) offices and the Mondloch I emergency shelter (Creighton Square project).

In addition, HCD staff administers the contract between the FCRHA and private firms hired to manage three rental properties, Hopkins Glen, Crescent Apartments, and the recently acquired, Wedgewood Apartments.

The following charts summarize the total number of units in the rental program and group home properties in FY 2009 and the projected costs associated with the units:

Project Name	Units	FY 2009 Cost	District
Chatham Towne	10	$65,999	Braddock
Little River Square	45	296,996	Braddock
McLean Hills	25	206,531	Providence
Springfield Green	14	115,013	Lee
Colchester Towne	24	181,922	Lee
Penderbrook	48	427,256	Providence
Island Creek	8	52,800	Lee
Cedar Lakes	3	19,800	Hunter Mill
Westbriar	1	6,601	Providence
Faircrest	6	76,268	Sully
Westcott Ridge	10	114,280	Springfield
Laurel Hill	6	76,268	Mt. Vernon
Willow Oaks	7	86,343	Springfield
Saintsbury Plaza	6	39,601	Providence
ParcReston	18	118,800	Hunter Mill
Holly Acres	2	24,514	Lee
Legato Corner Condominiums	13	151,465	Springfield
East Market	4	26,400	Springfield
Madison Ridge	10	66,000	Sully
Lorton Valley	2	13,200	Mt. Vernon
Fair Oaks Landing	3	19,800	Springfield
Bryson at Woodland Park	4	26,400	Hunter Mill
FCRP FY 2009 (Estimated Acquisitions)	26	171,599	Various
Working Singles Housing Program	20	18,479	Providence
FCRHA Operating	NA	165,549	Various
Woodley Homes Mobile Home Park	115	444,759	Mt. Vernon
Hopkins Glen[1]	91	0	Providence
Crescent Apartments[1]	180	0	Hunter Mill
Wedgewood Apartments[1]	672	0	Braddock
United Community Ministries (Debt Service)	NA	37,970	Lee
Creighton Square (Debt Service)	NA	65,000	Providence
Little River Glen (Debt Service)	NA	531,072	Braddock
Subtotal FCRP Operating	**1,373**	**$3,646685**	

[1] The units at Hopkins Glen, Crescent Apartments, and Wedgewood Apartments are part of the FCRP Program. All properties are managed and maintained by a private contractor. All funding for these units will be reported by the property management firm and reported to the agency on a regular basis.

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Fund 941
Fairfax County Rental Program

The group homes program is summarized in the following table including the number of beds and the level of FY 2009 funding:

Project Name	Beds/Units	FY 2009 Cost
Minerva Fisher Group Home	12	$91,112
Rolling Road Group Home	5	22,875
Patrick Street Group Home	8	19,706
First Stop Group Home (Sojourn House)	8	72,984
Mount Vernon Group Home	8	18,666
West Ox Group Home	19	118,656
Leland Group Home	8	69,569
Subtotal Group Homes	**68**	**$413,568**
Total Beds/Fund Expenditures	**1,441**	**$4,060,253**
Less: Debt Service	**NA**	**($634,042)**
Total Program Operations	**1,441**	**$3,426,211**

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	15/ 15	15/ 15	15/ 15	15/ 15
Expenditures:				
Personnel Services	$1,167,136	$1,507,131	$1,507,131	$1,556,017
Operating Expenses	1,934,249	2,108,315	2,453,448	2,504,236
Total Expenditures	**$3,101,385**	**$3,615,446**	**$3,960,579**	**$4,060,253**

Position Summary

HOUSING MANAGEMENT

1 Housing Community Developer II
1 Housing Services Specialist III
3 Housing Services Specialists II
1 Painter I
1 Plumber II
1 Electrician II
1 Assistant Supervisor Facilities Support
2 General Building Maintenance Workers II
3 General Building Maintenance Workers I
1 Administrative Assistant II

TOTAL POSITIONS
15 Positions / 15.0 Staff Years

Note: As the result of a transition by the U.S. Department of Housing and Urban Development to a project based budgeting model for the maintenance of public housing facilities, a number of positions are being moved within the Fairfax County Department of Housing and Community Development to better align the positions to the developments they support. This realignment is driven by the movement of maintenance positions but also impacts financial and management positions to maintain the level of County support and the number of County positions while complying with the federal requirements. In FY 2009, 2/2.0 SYE positions were exchanged between Fund 941 and Fund 940, Fairfax County Redevelopment and Housing Authority General Operating.

Fund 941
Fairfax County Rental Program

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$48,886**
  An increase of $48,886 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Management Fee Expenses** **$156,960**
  An increase of $156,960 in Operating Expenses is due to projected expenditures associated with management fees charged by FCRHA and costs associated with operating the estimated 1,441 units in the rental housing program and group home properties.

- **Carryover Adjustments** **($106,172)**
  A decrease of $106,172 in Operating Expenses is due to encumbered carryover for professional and consulting services, principal and interest payments, and repairs and maintenance as part of the *FY 2007 Carryover Review*.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 32, 2007:

- **Carryover Adjustments** **$345,133**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $345,133 due to debt service funding of $238,961 for permanent financing of six FCRP projects (Project 014171, Faircrest; Project 014188, Westcott; Project 014195, Laurel Hills; Project 014234, Willow Oaks; Project 014238, Holly Acres; and, Project 014250, Legato), as well as encumbered carryover of $106,172.

Fund 941
Fairfax County Rental Program

FUND STATEMENT

Fund Type H94, Local Rental Housing Program **Fund 941, Fairfax County Rental Program**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$2,658,585**	**$2,808,713**	**$3,425,313**	**$3,786,544**
Revenue:				
Dwelling Rents	$2,917,703	$3,455,238	$3,455,238	$3,465,594
Investment Income	290,211	218,087	218,087	229,605
Other Income[1]	151,380	124,319	124,319	190,203
Debt Service Contribution (Little River Glen)	508,819	524,166	524,166	508,819
Total Revenue	$3,868,113	$4,321,810	$4,321,810	$4,394,221
Total Available	**$6,526,698**	**$7,130,523**	**$7,747,123**	**$8,180,765**
Expenditures:				
Personnel Services	$1,167,136	$1,507,131	$1,507,131	$1,556,017
Operating Expenses[1]	1,934,249	2,108,315	2,453,448	2,504,236
Total Expenditures	$3,101,385	$3,615,446	$3,960,579	$4,060,253
Total Disbursements	**$3,101,385**	**$3,615,446**	**$3,960,579**	**$4,060,253**
Ending Balance[2]	**$3,425,313**	**$3,515,077**	**$3,786,544**	**$4,120,512**
Replacement Reserve	$2,841,626	$2,931,390	$3,202,857	$3,536,825
Cash with Fiscal Agent	583,687	583,687	583,687	583,687
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] FY 2007 revenue included loan proceeds of $3,007,812 from United Bank for permanent financing of ADUs. These proceeds were offset by a corresponding expenditure of $3,007,812 to repay funds that originally provided temporary financing. Both the revenue and expenditure were revised by $3,007,812 to present the FY 2007 actual annual operating revenues and expenditures for the fund.

[2] The Ending Balance increases by more than 10 percent due to increases in revenue attributable to the acquisition of units and rent increases which more than offset the increase in expenditures.

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Fund 945
FCRHA Non-County Appropriated Rehabilitation Loan Program

Mission

To enhance the quality and economic life of existing housing in the County through the provision of affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement.

Focus

Fund 945, FCRHA Non-County Appropriated Rehabilitation Loan Program, provides the Fairfax County Redevelopment and Housing Authority (FCRHA) portion of funding for the Home Improvement Loan Program (HILP). The Home Improvement Loan Program provides financial and technical assistance to low- and moderate-income homeowners for rehabilitation of their property. The program is designed to preserve the affordable housing stock in the County and to upgrade neighborhoods through individual home improvements. Resources in Fund 945 include bank loans, homeowners' contributions to the cost of rehabilitation and payments on outstanding home improvement loans made through this fund. Additional funding for the Home Improvement Loan Program is provided in Fund 142, Community Development Block Grant, and Fund 143, Homeowner and Business Loan Programs.

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Expenditures:				
Operating Expenses	$30	$15,000	$16,467	$15,000
Total Expenditures	**$30**	**$15,000**	**$16,467**	**$15,000**

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$1,467**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved encumbered funding of $1,467 in Operating Expenses, primarily for outstanding contractual obligations.

Fund 945
FCRHA Non-County Appropriated Rehabilitation Loan Program

FUND STATEMENT

Fund Type H94, Rehabilitation Loan Funds

Fund 945, Non-County Appropriated Rehabilitation Loan Program

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$218,157**	**$219,740**	**$246,796**	**$249,828**
Revenue:				
Other (Pooled Interest, etc.)	$9,124	$4,499	$4,499	$7,028
Homeowners Loan Payments[1]	3,553	0	0	0
Homeowners Contributions	0	5,000	5,000	5,000
Fairfax City Rehab. Loans	15,992	10,000	10,000	10,000
Total Revenue	$28,669	$19,499	$19,499	$22,028
Total Available	**$246,826**	**$239,239**	**$266,295**	**$271,856**
Expenditures:				
FCRHA Loan Payments to Banks[1]	$30	$0	$0	$0
Homeowners Contributions	0	5,000	6,467	5,000
Fairfax City Rehab. Loans	0	10,000	10,000	10,000
Total Expenditures	$30	$15,000	$16,467	$15,000
Total Disbursements	**$30**	**$15,000**	**$16,467**	**$15,000**
Ending Balance	**$246,796**	**$224,239**	**$249,828**	**$256,856**

[1] The category of receipts and expenditures is received in FAMIS, the County's financial system, via journal entries from mortgage servicing reports. Cash transactions are handled by the respective commercial banks servicing each homeowner loan and are not processed by the County.

Fund 946
FCRHA Revolving Development

Focus

Fund 946, Fairfax County Redevelopment and Housing Authority (FCRHA) Revolving Development, provides initial funds in the form of advances for projects for which federal, state or private financing is available later. Initial project costs, such as development support for new site investigations, architectural and engineering plans, studies and fees are advanced from this fund and are later included in permanent financing plans for repayment to this fund. This funding mechanism ensures that sufficient funding is available to provide adequate plans and proposals for individual projects prior to obtaining construction and permanent project financing.

This fund is supported by multiple revenue sources, including income from investments, miscellaneous income (late fees, development fees) and repayment of advances on behalf of Cedar Ridge, Braddock Glen (Little River Glen II) and Gum Springs Community Center.

No funding for advances is currently required for Fund 946 in FY 2009. As projects that require Revolving Development funds are identified and approved by the FCRHA, adjustments will be made through allocations during the year. Repayment of two previously advanced loans totaling $16,545 is anticipated in FY 2009.

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

♦ **Funding Adjustments** **($2,407,579)**
A total decrease of $2,407,579 is due to the one-time carryover of unexpended project balances and one-time project adjustments as part of the *FY 2007 Carryover Review*.

Changes to <u>FY 2008 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the <u>FY 2008 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

♦ **Carryover Adjustment** **$2,407,579**
As part of the *FY 2007 Carryover Review*, a net increase of $2,407,579 is due to an increase of $3,131,209 in Advances as a result of the carryover of unexpended project balances, offset by a decrease of $723,630 for project adjustments.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 946
FCRHA Revolving Development

FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 946, FCRHA Revolving Development

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$4,552,937**	**$1,841,425**	**$5,157,444**	**$3,156,802**
Revenue:				
Investment Income	$237,778	$140,100	$140,100	$108,931
Repayment of Advances	1,247,825	266,837	266,837	16,545
Total Revenue	$1,485,603	$406,937	$406,937	$125,476
Total Available	**$6,038,540**	**$2,248,362**	**$5,564,381**	**$3,282,278**
Expenditures:				
Advances	$881,096	$0	$2,407,579	$0
Total Expenditures	$881,096	$0	$2,407,579	$0
Total Disbursements	**$881,096**	**$0**	**$2,407,579**	**$0**
Ending Balance[1]	**$5,157,444**	**$2,248,362**	**$3,156,802**	**$3,282,278**

[1] Ending balances fluctuate due to increases and decreases in investment income and the repayment of advances.

Fund 946
FCRHA Revolving Development

FY 2009 Summary of Capital Projects

Fund: 946 FCRHA Revolving Development

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
003817	Bailey's Community Center	$214,907	$0.00	$0.00	$0
003844	Emergency Housing	124,999	0.00	0.00	0
003907	James Lee Community Center	698,845	0.00	0.00	0
013831	FCRHA Office Building	108,420	0.00	0.00	0
013854	Founders Ridge/Kingstowne NV	376,281	2,000.00	6,293.71	0
013883	Old Mill Road	65,728	0.00	0.00	0
013889	Chain Bridge Gateway/Moriarty Place	765,894	0.00	0.00	0
013901	Tavenner Lane	91,873	0.00	0.00	0
013905	Creighton Square/Lockheed Blvd.	206,852	0.00	0.00	0
013908	West Ox Group Home	861,464	0.00	0.00	0
013914	Cedar Ridge	289,475	193,548.52	0.00	0
013938	Fairfield House	1,303,211	0.00	0.00	0
013944	Gum Springs Community Center	299,641	0.00	0.00	0
013948	Little River Glen Phase II	156,028	6,486.33	0.00	0
013951	Patrick Street Transitional Group Home	20,337	0.00	0.00	0
013966	Glenwood Mews	1,302,008	0.00	1,209,831.32	0
013969	Castellani Meadows	250,404	52,060.77	20,052.55	0
013983	Memorial Street	75,910	0.00	0.00	0
013985	Willow Spring Elementary School	91,330	0.00	0.00	0
013990	Washington Plaza	129,894	0.00	0.00	0
014002	Spring Street Site Working Singles	18,838	0.00	0.00	0
014023	Island Creek	10,602	0.00	0.00	0
014031	South Meadows Condominium	221,172	0.00	0.00	0
014050	Herndon Senior Center	668,751	0.00	0.00	0
014051	Mixed Greens	665,248	0.00	0.00	0
014056	Gum Springs Glen	334,532	0.00	0.00	0
014060	Elden Terrace Apts	12,192	0.00	0.00	0
014061	Leland Road	55,000	0.00	0.00	0
014062	Windsor Mews / Price Club	4,401	0.00	0.00	0
014063	Herndon Fortnightly	90,114	0.00	0.00	0
014130	Southgate Community Center	148,434	0.00	0.00	0
014234	Willow Oaks	922,241	0.00	0.00	0
014237	Yorkville Apartments	50,000	12,326.44	20,401.43	0
014238	Holly Acres	283,522	0.00	0.00	0
014250	Fairfield at Fair Chase	53,371	53,370.70	0.00	0
014254	East Market	561,304	561,303.60	0.00	0
014257	Crescent Redevelopment	300,000	0.00	300,000.00	0
014263	Bryson at Woodland Park	400,000	0.00	400,000.00	0
014264	Fair Oaks Landing	451,000	0.00	451,000.00	0
VA1942	Old Mill Site	368,421	0.00	0.00	0
VA1945	Ragan Oaks	255,749	0.00	0.00	0
VA1951	Tavenner Lane Apartments	263,918	0.00	0.00	0
VA1956	Scattered ADU'S	736,052	0.00	0.00	0
Total		**$14,308,360**	**$881,096.36**	**$2,407,579.01**	**$0**

Fund 948
FCRHA Private Financing

Focus

Fund 948, FCRHA Private Financing, was established to budget and report costs for capital projects which are supported in full or in part by funds borrowed by the Fairfax County Redevelopment and Housing Authority (FCRHA) through the FCRHA sale of notes or bonds, or through equity financing received through the sale of federal low-income housing tax credits. Housing development and improvement projects may be financed with funds borrowed from private lenders, the Virginia Housing Development Authority, or the federal government. At times, the FCRHA invests in short-term notes of the County to provide an interim source of financing until permanent financing from one of these sources can be secured. Fund 948, FCHRA Private Financing, permits accounting for the receipt of funds from the lender and disbursements made by the FCRHA so that the total cost of a project can be maintained in the County's financial system and can be reflected on the FCRHA balance sheet.

An amount of $858,035 is included in FY 2009 for payment of debt service for three Section 108 Loans (Loans 3, 4 and 5) paid by this fund. Debt service payments, in the amount of $838,635, are budgeted in Fund 142, Community Development Block Grant (CDBG), and are received as revenue in Fund 948. The expenditures are made from Fund 948 to accommodate accounting requirements. The remaining debt service of $19,400 will be received from a scheduled repayment on Loan 5.

In FY 2009, necessary adjustments will be made to Fund 948 to track revenue and disbursements, as new projects and additional plans that require private financing are developed and approved by the FCRHA and the Board of Supervisors.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$3,896,895**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $3,896,895 due to the carryover of unexpended project balances. FY 2008 revenues increased $2,386,335 primarily due to anticipated bond proceeds and reimbursement for expenditures related to Project 014130, Southgate Community Center and Project 014251, Braddock Glen Adult Day Health Care Center.

A Fund Statement, Summary of Capital Projects, and Project Detail Tables for the projects funded in FY 2009 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding, and completion schedules.

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Fund 948
FCRHA Private Financing

FUND STATEMENT

Fund Type H94, FCRHA Development Support **Fund 948, FCRHA Private Financing**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$3,868,205**	**$6,096,333**	**$7,784,205**	**$6,273,645**
Revenue:				
Section 108 Debt Service	$920,485	$892,617	$892,617	$858,035
Investment Income	236,295	0	0	0
Miscellaneous Income	9,709,582	0	2,386,335	0
Total Revenue	$10,866,362	$892,617	$3,278,952	$858,035
Total Available	**$14,734,567**	**$6,988,950**	**$11,063,157**	**$7,131,680**
Expenditures:				
Capital Projects	$6,950,362	$892,617	$4,789,512	$858,035
Total Expenditures	$6,950,362	$892,617	$4,789,512	$858,035
Total Disbursements	**$6,950,362**	**$892,617**	**$4,789,512**	**$858,035**
Ending Balance[1]	**$7,784,205**	**$6,096,333**	**$6,273,645**	**$6,273,645**

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 948
FCRHA Private Financing

FY 2009 Summary of Capital Projects

Fund: 948 FCRHA Private Financing

Project #		Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
003817	Bailey's Community Center	$4,468,781	$0.00	$0.00	$0
003829	Mott Community Center	2,025,228	0.00	0.00	0
003907	James Lee Community Center	18,653,097	3,554.08	195,146.99	0
003923	Undesignated Projects		0.00	2,091,988.56	0
003928	Springfield Green	115,579	0.00	0.00	0
003969	Lewinsville Elderly Facility	137,107	0.00	0.00	0
013808	Herndon Harbor House Phase I	3,400,391	0.00	0.00	0
013831	FCRHA Office Building	3,793,010	0.00	0.00	0
013846	Murraygate Village	8,874,469	0.00	0.00	0
013854	Founders Ridge/Kingstowne NV	2,853,719	0.00	461,428.70	0
013883	Old Mill Road	2,439,025	0.00	0.00	0
013887	Section 108 Loan Payments		929,759.51	892,616.93	858,035
013889	Chain Bridge Gateway/Moriarty Place	2,989,731	0.00	0.00	0
013901	Tavenner Lane	462,411	0.00	0.00	0
013905	Creighton Square/Lockheed Blvd.	1,040,000	20,440.94	31,965.25	0
013912	Stevenson Street	832,063	0.00	0.00	0
013944	Gum Springs Community Center	3,499,771	0.00	0.00	0
013948	Little River Glen Phase II	1,740,576	0.00	0.00	0
013952	Special Tenant Equity Program (STEP)	265,299	0.00	0.00	0
013966	Glenwood Mews	610,000	0.00	3,742.70	0
013969	Castellani Meadows	2,580,000	0.00	0.00	0
013990	Washington Plaza	980,050	0.00	0.00	0
014040	Herndon Harbor Phase II	5,617,956	0.00	0.00	0
014050	Herndon Senior Center	7,400,000	55,575.81	702,483.93	0
014051	Mixed Greens	226,015	0.00	0.00	0
014056	Gum Springs Glen	8,117,279	0.00	0.00	0
014061	Leland Road	608,908	4,175.00	823.00	0
014063	Herndon Fortnightly	2,673,964	0.00	0.00	0
014099	Herndon Adult Day Care Center	979,507	0.00	0.00	0
014123	Gum Springs Headstart	5,060,000	0.00	0.00	0
014130	Southgate Community Center	3,946,348	392,802.77	132,928.43	0
014170	Contract Review Fees		0.00	50,000.00	0
014188	Westcott Ridge	800,000	957.84	0.00	0
014251	Braddock Glen Adult Day Health Care Center	3,780,000	43,096.00	226,388.00	0
014253	Janna Lee Village II	5,500,000	5,500,000.00	0.00	0
VA1942	Old Mill Site	640,249	0.00	0.00	0
Total		**$107,110,533**	**$6,950,361.95**	**$4,789,512.49**	**$858,035**

Fund 948
FCRHA Private Financing

013887	**Section 108 Loan Repayments**
Countywide	Countywide

Description and Justification: FY 2009 funding of $858,035 is provided for loan repayments used to fund a variety of capital projects as approved by HUD. The amount recommended is based on the repayment schedule for the three outstanding loans paid through Fund 948, FCRHA Private Financing.

	Total Project Estimate	Prior Expenditures	FY 2007 Expenditures	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Future Years
Land Acquisition		$37,215	$0	$0	$0	$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other[1]		24,481,504	929,760	892,617	858,035	0
Total	Continuing	$24,518,719	$929,760	$892,617	**$858,035**	$0

[1] Represents debt service for repayment of Section 108 Loans between the FCRHA and HUD.

Source of Funding

General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
$0	$0	$0	$858,035	$858,035

Documents Menu

Fund 949
FCRHA Internal Service Fund

Focus

Fund 949, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying and audits, which have been budgeted in and expensed from one of the FCRHA's funds, and then allocated out to other funds proportionate to their share of the costs. It also includes costs associated with the maintenance and operation of FCRHA housing developments such as service contracts for extermination, custodial work, elevator maintenance and grounds maintenance. The fund allows one purchasing document to be established for each vendor, as opposed to multiple purchase orders in various funds. Reimbursed charges incurred on behalf of other Department of Housing and Community Development funds will be recorded as revenue.

The FY 2009 funding for both expenditures and revenues within Fund 949, FCRHA Internal Service Fund, is $3,483,775. Reimbursed charges incurred on behalf of other Department of Housing and Community Development funds will be recorded as revenue.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$584,625**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $584,625, with a commensurate increase in revenues, due to encumbered carryover of $151,570 and revised expenditure projections.

Fund 949
FCRHA Internal Service Fund

FUND STATEMENT

Fund Type H94, FCRHA Development Support **Fund 949, FCRHA Internal Service Fund**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**($2,940)**	**$0**	**$0**	**$0**
Revenue:				
Reimbursement from Other Funds	$3,455,413	$3,022,358	$3,606,983	$3,483,775
Total Revenue	$3,455,413	$3,022,358	$3,606,983	$3,483,775
Total Available	**$3,452,473**	**$3,022,358**	**$3,606,983**	**$3,483,775**
Expenditures:				
Operating Expenses	$3,452,473	$3,022,358	$3,606,983	$3,483,775
Total Expenditures	$3,452,473	$3,022,358	$3,606,983	$3,483,775
Total Disbursements	**$3,452,473**	**$3,022,358**	**$3,606,983**	**$3,483,775**
Ending Balance[1]	**$0**	**$0**	**$0**	**$0**

[1] The Ending Balance is reserved for inventory and represents goods to be sold.

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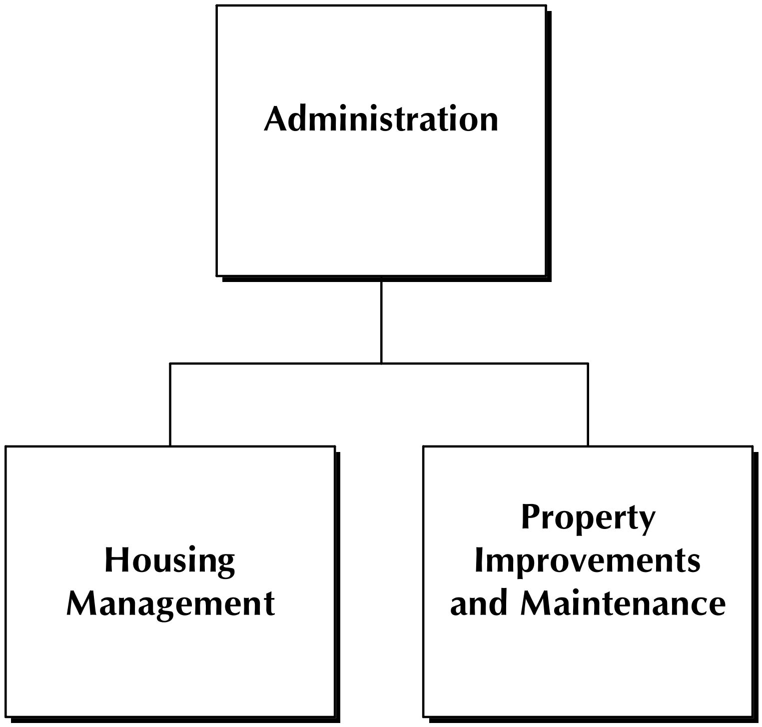
Fund 950
Housing Partnerships



Mission

To provide affordable rental housing through partnerships between the Fairfax County Redevelopment and Housing Authority (FCRHA) and private investors.

Focus

Fund 950, Housing Partnerships, was created in FY 2002 to allow the FCRHA to efficiently track partnership properties in the Federal Low Income Housing Tax Credit program, which promotes private investment in affordable housing through partnerships with nonprofit entities such as the FCRHA. The Housing Partnerships Fund supports a portion of the operating expenses for local rental-housing programs that are owned by limited partnerships of which the FCRHA is the managing general partner. In FY 2009, the FCRHA will directly manage four partnership properties: Castellani Meadows, The Green, Tavenner Lane and Murraygate Village. The operation of these developments is primarily supported by tenant rents with a County contribution for real estate taxes. The revenue collected from rents and property excess income is also monitored by Yardi and utilized by the partnerships to reimburse the FCRHA for expenses incurred to support salaries, maintenance and other operating expenses as identified in Fund 950.

Six other partnership properties receive a County contribution for real estate taxes, but are managed by a private management company and are not reported in FAMIS. These other partnership properties include: Herndon Harbor I & II, Gum Springs Glen, Morris Glen, Stonegate, and Cedar Ridge.

Documents Menu

Fund 950
Housing Partnerships

The following chart summarizes the total number of units in the FCRHA managed portion of the Partnership Program in FY 2009 and the projected operating costs associated with the units:

Project Name	Units	FY 2009 Cost	District
Castellani Meadows	24	$50,579	Providence
The Green[1]	24	156,092	Providence, Hunter Mill and Sully
Tavenner Lane[2]	12	67,715	Lee
Murraygate Village	199	699,965	Lee
Total Partnership Program	**259**	**$974,351**	

[1] The Green consists of several housing units in geographically separate locations. An additional 50 units are part of the federally assisted Public Housing program and are reflected in Fund 967, Public Housing Projects Under. However, operating expenses for all 74 units are included in Fund 950 since they are all owned by a limited partnership.

[2] An additional 12 units at Tavenner Lane are part of the federally assisted Public Housing program and are reflected in Fund 967, Public Housing Projects Under Management. However, operating expenses for all 24 units are included in Fund 950 since they are all owned by a limited partnership.

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures				
Personnel Services	$357,722	$424,033	$424,033	$439,978
Operating Expenses	448,323	529,882	570,764	534,373
Capital Equipment	0	0	0	0
Total Expenditures	**$806,045**	**$953,915**	**$994,797**	**$974,351**

Position Summary

	HOUSING MANAGEMENT	2	Housing Services Specialists I	2	Administrative Assistants III
2	Housing Services Specialists III	1	Refrigeration & A/C Supervisor	1	Plumber I
1	Housing Services Specialist II	1	General Building Maintenance Worker II		

TOTAL POSITIONS
10 Positions / 10.0 Staff Years

Documents Menu

Fund 950
Housing Partnerships

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

♦ **Employee Compensation** **$15,945**
An increase of $15,945 in Personnel Services is associated with salary and fringe benefit adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

♦ **Operating Requirements** **$4,491**
An increase of $4,491 in Operating Expenses is primarily attributable to projected increases in expenditures related to Operating Requirements.

♦ **Carryover Adjustments** **($40,882)**
A decrease of $40,882 in Operating Expenses is due to encumbered carryover as part of the *FY 2007 Carryover Review*.

Changes to <u>FY 2008 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

♦ **Carryover Adjustments** **$40,882**
As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $40,882 due to encumbered carryover. FY 2008 revenues remain unchanged.

Fund 950
Housing Partnerships

FUND STATEMENT

Fund Type H94, FCRHA Development Support **Fund 950, Housing Partnerships**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$172,143**	**$166,525**	**$335,551**	**$294,669**
Revenue:				
FCRHA Reimbursements	$969,453	$953,915	$953,915	$974,351
Total Revenue	$969,453	$953,915	$953,915	$974,351
Total Available	**$1,141,596**	**$1,120,440**	**$1,289,466**	**$1,269,020**
Expenditures:				
Personnel Services	$357,722	$424,033	$424,033	$439,978
Operating Expenses	448,323	529,882	570,764	534,373
Total Expenditures	$806,045	$953,915	$994,797	$974,351
Total Disbursements	**$806,045**	**$953,915**	**$994,797**	**$974,351**
Ending Balance[1]	**$335,551**	**$166,525**	**$294,669**	**$294,669**
Replacement Reserve	$335,551	$166,525	$294,669	$294,669
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The Housing Partnerships Fund maintains fund balances at adequate levels relative to projected operating and maintenance requirements. These costs change annually, therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Documents Menu

Fund 965
Housing Grants

Mission

To provide the residents of the County with safe, decent, and more affordable housing for low and moderate-income households.

Focus

Fund 965, Housing Grants, separately tracks grants which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). This fund currently provides accounting for the Resident Opportunity and Self Sufficiency (ROSS) grant received by the FCRHA from the U.S. Department of Housing and Urban Development (HUD). The ROSS grant is a three-year grant that provides and coordinates supportive services that help public housing residents move toward self-sufficiency. Currently, the Department of Housing and Community Development and its partners, Psychiatric Rehabilitation Services, Inc., the Fairfax Area Christian Emergency and Transitional Services, Inc, and the Fairfax County Office of Partnerships are administering four ROSS programs – the Resident Service Delivery Model Program, the Public Housing Family Self-Sufficiency Program, the Neighborhood Networks Program, and the Family and Homeownership Program.

The Resident Service Delivery Model Program provides home-based residential support services, psychoeducational and vocational rehabilitation programming, tenant education, housing counseling, and case management to the elderly and disabled public housing residents in the Rosedale, Greenwood, and The Villages at Falls Church public housing communities.

HUD's Public Housing Family Self–Sufficiency Program provides funds for the FCRHA to support two grant-funded program coordinators. These coordinators are responsible for leveraging public and private support services for selected Pubic Housing families to help them achieve economic independence and self-sufficiency.

The Neighborhood Networks Program provides funds to support community computer-based services to help public housing residents achieve long-term economic self-sufficiency at Ragan Oaks, Barros Circle, Robinson Square and West Ford public housing communities.

The Family and Homeownership Program provides funds for the FCRHA to offer housing counseling services to Public Housing residents.

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Grant	0/ 0	1/ 1	2/ 2	2/ 2
Expenditures:				
Personnel Services	$45,562	$0	$290,084	$0
Operating Expenses	65,768	0	293,234	0
Total Expenditures	**$111,330**	**$0**	**$583,318**	**$0**

Position Summary

1 Housing Services Specialist III

1 Housing Services Specialist II

TOTAL POSITIONS
2 Grant Positions / 2.0 Staff Years

Documents Menu

Fund 965
Housing Grants

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Carryover Adjustments** **($583,318)**
  A decrease of $583,318 is due to the carryover of unexpended grant balances as part of the *FY 2007 Carryover Review*.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$583,318**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $583,318 due to unexpended FY 2007 grant balances. In addition, 1/1.0 SYE new merit grant Housing Services Specialist III will be supported by existing grant funds to improve efforts at helping Public Housing families achieve a greater level of self-sufficiency.

Fund 965
Housing Grants

FUND STATEMENT

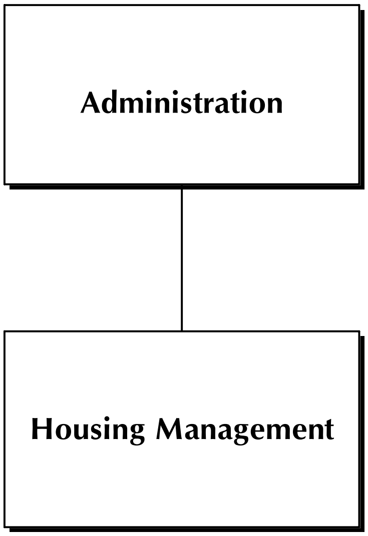
Fund Type H94, FCRHA Development Support **Fund 965, Housing Grants**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
ROSS Grant	$111,330	$0	$583,318	$0
Total Revenue	$111,330	$0	$583,318	$0
Total Available	**$111,330**	**$0**	**$583,318**	**$0**
Expenditures:				
ROSS Grant	$111,330	$0	$583,318	$0
Total Expenditures	$111,330	$0	$583,318	$0
Total Disbursements	**$111,330**	**$0**	**$583,318**	**$0**
Ending Balance[1]	**$0**	**$0**	**$0**	**$0**

[1] Grant projects are budgeted based on the total grant costs. Most grants span multiple years, therefore, funding for grant projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Documents Menu

Fund 966
Section 8 Annual Contribution



Mission

To ensure that participants in the Federal Section 8 Program, Housing Choice Voucher (HCV) and New Construction, are provided with decent, safe and affordable private market housing.

Focus

The Section 8 program is a Federal Housing Assistance Program for lower income families seeking housing in the private market place. The United States Department of Housing and Urban Development (HUD) provides funds to pay a portion of the family's rent. In most cases, this subsidy is the difference between 30 percent of the eligible family's income and a HUD-approved Fair Market Rent (FMR) for a housing unit, although FMRs are different for the Housing Choice Voucher (HCV) program and the project-based components of the program. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) Contract with the owner of the housing. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves making the monthly subsidy payments, verifying that those benefiting from the subsidy are eligible and monitoring compliance with federal regulations. This is done pursuant to an Annual Contribution Contract between the Fairfax County Redevelopment and Housing Authority (FCRHA) and HUD. Administrative fees are established by HUD and earned from HUD by the FCRHA. The administrative fee earned is used to cover expenses associated with administering the Section 8 program.

Under Fund 966, Section 8 Annual Contribution, rental subsidies are provided by HUD to cover the difference between a market-established rent and the rent which is determined to be affordable at a given family's income level. In some cases, the subsidies are associated with a particular housing development and in other cases they are transferable with the tenant. Private developers, local housing authorities and state housing finance agencies all participate in different aspects of the HCV program. Within the Portability Program, one aspect of the HCV program, a tenant from another locality finds housing in Fairfax County and the FCRHA pays the subsidy portion of the rent on behalf of the originating housing authority. A subsequent reimbursement from the originating housing authority is received by the FCRHA as Portability Program Revenue to cover the subsidy payment as well as 80 percent of the originating Housing Authority’s administrative fee to cover administrative costs.

The Annual Contributions Contracts for the administration of the Section 8 Housing Assistance Payments contract for the two New Construction properties, Island Walk and Strawbridge Square, terminated effective June 30, 2007. FCRHA will no longer be the Contract Administrator for these two properties.

Fund 966
Section 8 Annual Contribution

The FY 2009 funding level of $40,960,248 consists of housing assistance payments of $37,725,696 and administrative expenses of $3,234,552 to support 3,204 Section 8 project units as part of the Federal Housing Assistance Program for lower income families. Effective January 2005, HUD converted the budget for the HCV program to a calendar year process. Therefore, the FY 2009 request for this program is based on the Calendar Year 2007 HUD budget for July 2007 through December 2007 and projected for the full fiscal year for HAP and Administrative Fees. The New Construction Annual Contributions budgets are based on the FY 2007 budgets approved by HUD. As of September 2005, HUD has authorized 3,204 housing choice vouchers to subsidize Fairfax County residents.

The FY 2009 revenue projection is $40,708,636, a decrease of $792,546 from the *FY 2008 Revised Budget Plan* that is primarily due to the loss of the Contract Administration of the New Construction properties.

In accordance with the revised HUD funding formula that became effective January 1, 2005, the administrative fees earned by the FCRHA for the lease-up of authorized FCRHA vouchers decreased. The revised formula decreased the per unit administrative fee earned for each unit leased. This trend is expected to continue through HUD's Federal Fiscal Year 2008 as part of the Congressional review of the Federal Section 8 Choice Voucher Program Budget. It should be noted that an additional amount of $267,801 is provided as a subsidy in Agency 38, Department of Housing and Community Development, to assist with the anticipated shortfalls as a result of the Congressional actions affecting the HCV Program. Adjustments, if necessary, will be made to Fund 966 upon receipt of the official award.

The current income limits for most components of the HCV Program as established by HUD, effective as of April 20, 2007, are shown below:

Household Size	Very Low Income	Lower Income
1	$33,100	$42,000
2	$37,800	$48,000
3	$42,550	$54,000
4	$47,250	$60,000
5	$51,050	$64,800
6	$54,800	$69,600
7	$58,600	$74,400
8+	$62,350	$79,200

FY 2008 SUMMARY OF PROJECTS	
PROJECTS	**NUMBER OF UNITS**
Consolidated Vouchers[1]	3,204
Total Contract P-2509 Fund 966	**3,204**

[1] Actual number of vouchers issued may be lower than HUD-approved count due to local market conditions.

Documents Menu

Fund 966
Section 8 Annual Contribution

Fund 966 covers the following components in FY 2009:

- **Housing Choice Vouchers – 3,204 issued through the FCRHA**
  Under this component of the Section 8 housing program, local or state housing authorities contract with HUD for housing assistance payment subsidy funds and issue vouchers to eligible households who may lease any appropriately sized, standard quality rental unit from a participating landlord.

  The housing authority maintains a waiting list of those seeking a Housing Choice Voucher, verifies applicant income eligibility before issuing a voucher, inspects the unit the family selects to ensure compliance with HCV Housing Quality Standards, computes the portion of rent the family must pay or the maximum subsidy, contracts with the landlord to pay the subsidy, recertifies eligibility annually, and maintains required financial records and reports. The owner of the housing (landlord), not the housing authority, selects the families to whom the landlord will rent, and renews or terminates the family's lease in accordance with the terms of the lease.

  The FY 2009 Advertised Budget Plan is based on the maximum funding available in FY 2008 under the Annual Contributions (ACC) contract with HUD for the Housing Choice Voucher program at the time of budget preparation.

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	35/ 35	35/ 35	35/ 35	35/ 35
Grant	4/ 4	4/ 4	4/ 4	4/ 4
Expenditures:				
Personnel Services	$2,466,698	$2,776,141	$2,776,141	$2,621,610
Operating Expenses	37,458,464	37,829,549	39,095,728	38,338,638
Capital Equipment	0	0	0	0
Total Expenditures	**$39,925,162**	**$40,605,690**	**$41,871,869**	**$40,960,248**

Position Summary

ADMINISTRATION
1 Network/Telecom Analyst III
1 Network/Telecom Analyst II

FINANCIAL MANAGEMENT
1 Administrative Assistant IV

HOUSING MANAGEMENT
3 Housing Services Specialists IV 1G
3 Housing Services Specialists III
23 Housing Services Specialists II 3G
4 Human Services Assistants
1 Human Services Coordinator II
1 Administrative Assistant III
1 Administrative Assistant II

TOTAL POSITIONS
39 Positions / 39.0 Staff Years

G Denotes Grant Positions

Note: As the result of a transition by the U.S. Department of Housing and Urban Development to a project based budgeting model for the maintenance of public housing facilities, a number of positions are being moved within the Fairfax County Department of Housing and Community Development to better align the positions to the developments they support. This realignment is driven by the movement of maintenance positions but also impacts financial and management positions to maintain the level of County support and the number of County positions while complying with the federal requirements. In FY 2009, 3/3.0 SYE positions were exchanged between Fund 966 and Agency 38, Housing General Fund.

Fund 966
Section 8 Annual Contribution

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **($154,531)**
  A decrease of $154,531 in Personnel Services is associated primarily with the implementation of project based accounting for salaries and the elimination of partial support for some positions. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Housing Assistance Program** **$479,104**
  An increase of $479,104 in Operating Expenses is comprised of $471,618 for Housing Assistance Payments based primarily on HUD's projections for the Housing Choice Voucher budget, as well as $7,486 for Ongoing Administrative Expenses.

- **Operating Requirements** **$29,985**
  An increase of $29,985 in Operating Expenses is primarily attributable to projected increases in expenditures related to Operating Requirements.

- **Carryover Adjustments** **($1,266,179)**
  A decrease of $1,266,179 in Operating Expenses is due to the carryover of one-time adjustments made as part of the *FY 2007 Carryover Review*.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$1,266,179**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved a net increase of $1,266,179 due to increases of $3,418,642 for Housing Choice Voucher (HCV) housing assistance payment funding and $11,557 for encumbered carryover, offset by a decrease of $2,164,020 for New Construction projects that have been reassigned to a HUD contracted third party administrator. FY 2008 revenues increased a net $1,392,828 due primarily to an increase in the FY 2007 HUD HCV Annual Contribution funding and an increase of $26,588 in Fraud Recovery revenue, offset by a decrease of $2,265,750 due to HUD's reassignment of the New Construction project contract administrator function to a HUD contracted third party administrator.

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Fund 966
Section 8 Annual Contribution

FUND STATEMENT

Fund Type H96, Annual Contribution Contract **Fund 966, Section 8 Annual Contribution**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$2,863,817**	**$1,974,363**	**$2,385,155**	**$2,014,468**
Revenue:[1]				
Annual Contributions[2]	$37,890,133	$37,863,599	$39,223,222	$37,921,915
Investment Income[3]	31,217	13,544	20,161	31,217
Portability Program[4]	1,437,740	2,176,948	2,176,948	2,668,094
Miscellaneous Revenue[5]	87,410	54,263	80,851	87,410
Total Revenue	$39,446,500	$40,108,354	$41,501,182	$40,708,636
Total Available	**$42,310,317**	**$42,082,717**	**$43,886,337**	**$42,723,104**
Expenditures:				
Housing Assistance Payments[2, 6]	$36,936,706	$37,254,078	$38,508,700	$37,725,696
Ongoing Admin. Expenses[7]	2,988,456	3,351,612	3,363,169	3,234,552
Total Expenditures	$39,925,162	$40,605,690	$41,871,869	$40,960,248
Total Disbursements	**$39,925,162**	**$40,605,690**	**$41,871,869**	**$40,960,248**
Ending Balance[8]	**$2,385,155**	**$1,477,027**	**$2,014,468**	**$1,762,856**
HAP Reserve[3]	$1,405,540	$1,105,846	$1,405,540	$1,405,540
Operating Reserve	979,615	371,181	608,928	357,316
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Effective January 2005 the United States Department of Housing and Urban Development (HUD) converted the budget cycle for the Housing Choice Voucher program to a calendar year budget cycle. The FY 2009 Advertised Budget Plan is based on the calendar year 2007 HUD budget from July 2007 through December 2007, and projected Annual Contributions for the period January 2008 through June 2008. Adjustments to projected Annual Contributions, if necessary, will be made at a future quarterly review.

[2] The decrease in Annual Contributions is due to the expiration of FCRHA Contract Administration for the New Construction program properties, Island Walk and Strawbridge Square. A corresponding decrease is reflected in Housing Assistance Payments (HAP) expenditures.

[3] Under new guidelines from HUD, housing agencies have been instructed to keep unused HAP revenue in restricted reserve for future HAP payments. This new guideline has resulted in an increase in Investment Income.

[4] "Portability In" tenants are being billed to the local originating housing authorities. The increase in Recovered Costs and Servicing Fees is due to an increase in the lease rate anticipated based on actual monthly leasing increases in this jurisdiction. Revenue for FY 2009 is based on Recovered Costs of 100 percent for portability HAP and Utility Allowance Payment (UAP) expenses. A servicing fee will also be earned for 80 percent of the originating housing authority's fees.

[5] The increase in Miscellaneous Revenue is a result of increased efforts in the detection and collection of fraud accounts.

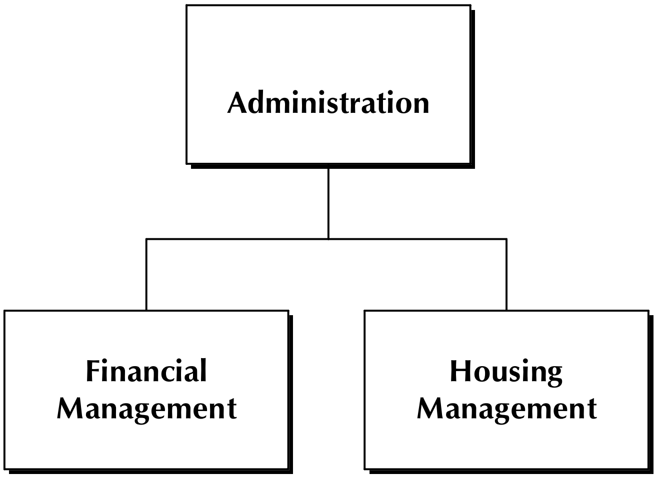
[6] The decrease in HAP expenditures is the net result of an increase in Portability HAP and a decrease from the expiration of FCRHA Contract Administration for the New Construction program properties, Island Walk and Strawbridge Square.

[7] The decrease in Ongoing Administrative Expenses is due to the implementation of Project Based Accounting mandated by HUD that impacted salaries. Salary expense also includes the continued General Fund support in the amount of $267,801 for the Housing Choice Voucher program.

[8] Fluctuation in ending balances is a result of federal funding reimbursements lost due to the temporary absorption of Portability Program tenants from non-local housing authorities as they transition into the FCHRA.

Documents Menu

Fund 967
Public Housing Projects Under Management



Mission

To ensure that all tenants of Fairfax County Redevelopment and Housing Authority's (FCRHA) owned and operated public housing units are provided with decent, safe and adequate housing; maintenance and management; social services referrals; and housing counseling.

Focus

The Federal Public Housing Program is administered by the U.S. Department of Housing and Urban Development (HUD) to provide funds for rental housing serving low income households owned and operated by local housing authorities such as the Fairfax County Redevelopment and Housing Authority (FCRHA). There are two components of this program with each having separate funding for operations and capital improvements. Fund 967, Public Housing Program Projects Under Management, is for management and maintenance of public housing properties and includes an annual federal operating subsidy from HUD. Fund 969, Public Housing Under Modernization, provides funds for capital improvements and repairs of existing public housing through an annual Capital Fund Grant (formerly the Comprehensive Grant).

Revenues are derived from dwelling rents, payments for utilities in excess of FCRHA established standards, investment income, maintenance charges, late fees and HUD provided contributions and subsidies. Projected FY 2009 revenues of $7,319,170 represent an increase of $1,264,028 or 20.9 percent over the FY 2008 Adopted Budget Plan primarily due to an increase in the projected HUD Operating Subsidy and Dwelling Rental Income. Effective January 1, 2007, the HUD Operating Subsidy calculation is based on HUD's Final Rule (Revisions to Public Housing Operating Fund) published on September 19, 2005, using a formula developed by HUD to provide a mechanism to align expenditures and revenues for Public Housing Authorities. The HUD Annual Contribution represents what HUD will pay on Federal Financing Bank (FFB) loan obligations for projects owned and operated by the FCRHA. This revenue offsets interest and principal expenses related to FFB Loans budgeted in the Other Expenses cost center.

Beginning in FY 2008, the FCRHA is required by HUD to be in compliance with Project Based Accounting and Budgeting, which requires separate reporting for the County's Public Housing properties. The 26 Public Housing properties were grouped into 11 Asset Management Projects (AMPs) for HUD Reporting purposes. In addition to the project reporting requirement, Public Housing Authorities are also required to track and report activities of the Central Office, which resulted in the creation of three new cost centers for tracking various types of Central Office expenses such as indirect administrative costs, which are covered by HUD prescribed management fees. The expenses for the AMPs will be covered by program revenues, which are mainly Dwelling Rental Income and HUD Operating Subsidy.

In addition to the public housing support provided in this fund, FY 2009 funds totaling $959,658 are provided in the General Fund, Agency 38, Department of Housing and Community Development, in support of refuse-collection costs, painting expenses and townhouse/condominium-association fees for these properties.

The current income limits for the program as established by HUD as of March 20, 2007 are as follows:

INCOME LIMITS		
Number of Persons	**Very Low**	**Low**
1	$33,100	$42,000
2	$37,800	$48,000
3	$42,550	$54,000
4	$47,250	$60,000
5	$51,050	$64,800
6	$54,800	$69,600
7	$58,600	$74,400
8	$62,350	$79,200

The Public Housing projects, as reflected in the following chart, are located throughout the County.

Project Name	HUD Number	Number of Units	Supervisory District
Audubon Apartments	VA 19-01	46	Lee
Rosedale Manor	VA 19-03	97	Mason
Newington Station	VA 19-04	36	Mt. Vernon
The Park	VA 19-06	24	Lee
Shadowood	VA 19-11	16	Hunter Mill
Atrium Apartments	VA 19-13	37	Lee
Villages of Falls Church[1]	VA 19-25	37	Mason
Heritage Woods I	VA 19-26	19	Braddock
Robinson Square	VA 19-27	46	Braddock
Heritage Woods South	VA 19-28	12	Braddock
Sheffield Village	VA 19-29	8	Mt. Vernon
Greenwood	VA 19-30	138	Mason
Briarcliff II	VA 19-31	20	Providence

Documents Menu

Fund 967
Public Housing Projects Under Management

Project Name	HUD Number	Number of Units	Supervisory District
West Ford II	VA 19-32	22	Mt. Vernon
West Ford I	VA 19-33	24	Mt. Vernon
West Ford III	VA 19-34	59	Mt. Vernon
Barros Circle	VA 19-35	44	Sully
Belle View	VA 19-36	40	Mt. Vernon
Kingsley Park	VA 19-38	108	Providence
Scattered Sites	VA 19-39	25	Various
Reston Town Center	VA 19-40	30	Hunter Mill
Old Mill	VA 19-42	48	Lee
Ragan Oaks	VA 19-45	51	Sully
Tavenner Lane[2]	VA 19-51	12	Lee
Waters Edge	VA 19-52	9	Sully
West Glade[2]	VA 19-55	50	Hunter Mill
Scattered ADU Sites	VA 19-56	7	Various
Total Units[3]		**1,065**	

[1] This HUD project includes one unit at Heritage Woods South in Braddock District.

[2] Properties are owned by limited partnerships of which the FCRHA is the managing general partner. Therefore, rental revenue and other expenses for these properties are not reported in Fund 967.

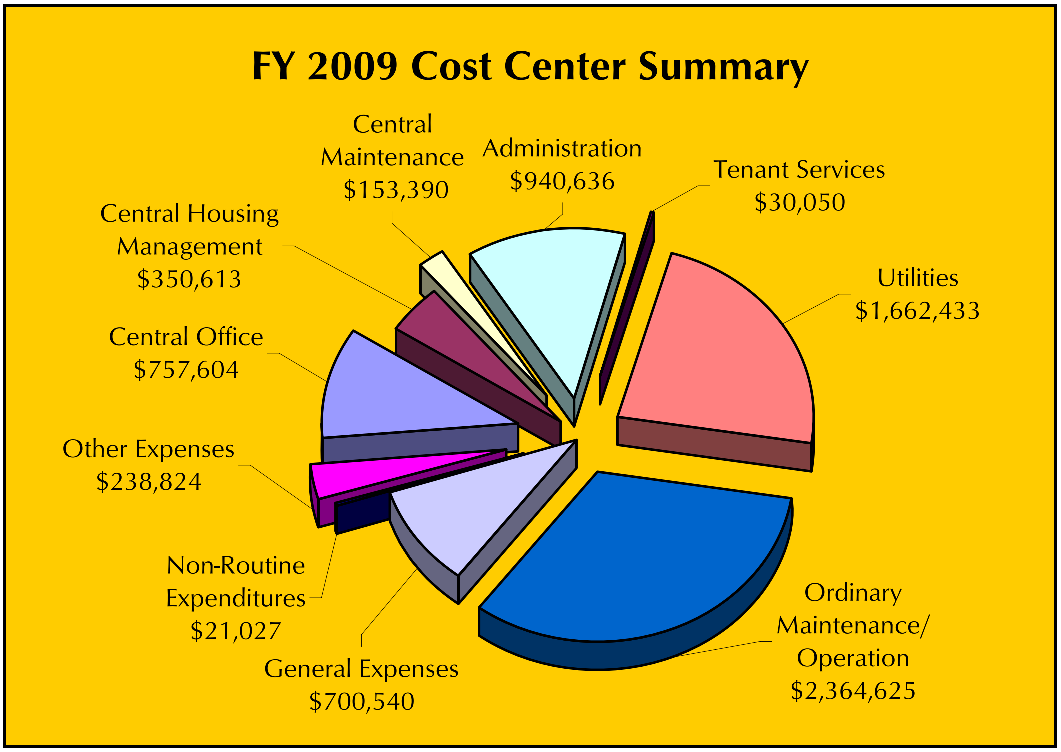
[3] There are projected to be 1,065 units of Public Housing; however, only 1,063 are income producing. There are two units off-line, one of which is used as an office and the other as a community room. Per HUD guidelines, the community room is not reported to HUD when requesting the HUD Operating Subsidy. Tavenner Lane and West Glade are reported separately when reporting to HUD, since they are partnership properties and have different reporting requirements. The FY 2009 vacancy rate is projected to be approximately 2 percent for public housing properties, primarily due to normal turnover.

Admissions and Occupancy policies for this program are governed by the Quality Housing and Work Responsibility Act of 1998 (which amended the United States Housing Act of 1937) and are consistent with the objectives of Title VI of the Civil Rights Act of 1964. Eligibility for admission and occupancy to Low-Income Housing requires the applicants to fulfill the following general criteria: (1) qualify as a family, (2) have annual income which does not exceed the income limits for admission to a designated development, and (3) qualify under the Local Preference if head or spouse is employed, attending school or participating in a job training program, a combination thereof at least 30 hours per week; or is 62 or older; or is a primary caretaker of a disabled dependent; or meets HUD's definition of being disabled. Also, applicants must be from households that pay more than 30 percent of gross income for rent and utilities for the past 90 days (excluding telephone and cable costs) and who live or work in Fairfax County, City of Fairfax, City of Falls Church or Town of Herndon.

Fund 967
Public Housing Projects Under Management

Budget and Staff Resources

Agency Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	44/ 44	44/ 44	44/ 44	44/ 44
Grant	0/ 0	0/ 0	0/ 0	2/ 2
Expenditures				
Personnel Services	$1,801,200	$2,473,865	$2,473,865	$3,206,262
Operating Expenses	4,149,754	3,532,775	3,995,021	4,013,480
Capital Equipment	0	0	0	0
Total Expenditures	**$5,950,954**	**$6,006,640**	**$6,468,886**	**$7,219,742**



Fund 967
Public Housing Projects Under Management

Position Summary

FINANCIAL MANAGEMENT
1 Chief Accounting Fiscal Officer
1 Fiscal Administrator
1 Accountant II

HOUSING MANAGEMENT
1 HCD Division Property Management Supervisor

1 Housing Services Specialist V
1 Housing Services Specialist IV
2 Housing Services Specialists III
11 Housing Services Specialists II
2 Housing Services Specialists I
1 Human Services Assistant
2 Senior Maintenance Supervisors
4 Air Conditioning Equipment Repairers
2 Carpenters II
2 Carpenters I

3 General Building Maintenance Workers II
2 General Building Maintenance Workers I
2 Management Analysts I 1G
1 Locksmith II
1 Administrative Assistant III
2 Administrative Assistants II 1G
1 Painter
2 Plumbers II

TOTAL POSITIONS
46 Positions / 46.0 Staff Years

G Denotes Grant Positions

Note: As the result of a transition by the U.S. Department of Housing and Urban Development to a project based budgeting model for the maintenance of public housing facilities, a number of positions are being moved within the Fairfax County Department of Housing and Community Development to better align the positions to the developments they support. This realignment is driven by the movement of maintenance positions but also impacts financial and management positions to maintain the level of County support and the number of County positions while complying with the federal requirements. In FY 2009, 11/11.0 SYE positions were exchanged between Fund 967 and Agency 38, Housing General Fund; 3/3.0 SYE positions were exchanged between Fund 967 and Fund 940, Fairfax County Redevelopment and Housing Authority General Operating,; and 2/2.0 SYE Grant positions were redirected to Fund 967 from Fund 969, Public Housing Projects Under Management.

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$732,397**
  An increase of $732,397 in Personnel Services is necessary to support the County's compensation program, as well as adjustments to compensation requirements associated with the implementation of project based accounting and providing full support for positions that are no longer split funded with other Housing funds. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **Operating Requirements** **$120,526**
  An increase of $120,526 in Operating Expenses is primarily attributable to an increase in Operating Maintenance and Operating that is based on prior year actual expenditures.

- **Carryover Adjustments** **($102,067)**
  A decrease of $102,067 in Operating Expenses is due to the one-time adjustments as part of the *FY 2007 Carryover Review.*

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$462,246**
  As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $462,246 in Operating Expenses due to a $360,179 increase in the fund's adjusting factors project based on FY 2007 actual administrative expenses; a $67,067 increase to support further implementation of the project based budgeting initiative; and, a $35,000 increase to support a full-time, live-in staff person to provide services to residents of Audubon.

Fund 967
Public Housing Projects Under Management

FUND STATEMENT

Fund Type H96, Annual Contribution Contract **Fund 967, Projects Under Management**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$1,719,397**	**$1,814,079**	**$2,494,089**	**$2,542,591**
Revenue:[1]				
Dwelling Rental Income	$4,700,163	$4,534,434	$4,534,434	$4,700,163
Excess Utilities	113,018	114,081	114,081	114,081
Interest on Investments	232,913	161,788	161,788	232,913
Other Operating Receipts	142,866	172,529	172,529	172,529
HUD Annual Contribution	239,205	237,075	237,075	238,824
HUD Operating Subsidy[2]	1,297,481	835,235	1,297,481	1,860,660
Total Revenue	$6,725,646	$6,055,142	$6,517,388	$7,319,170
Total Available	**$8,445,043**	**$7,869,221**	**$9,011,477**	**$9,861,761**
Expenditures:[3]				
Administration	$1,573,211	$1,833,687	$1,935,754	$940,636
Central Office	0	0	0	757,604
Central Housing Management	0	0	0	350,613
Central Maintenance	0	0	0	153,390
Tenant Services	16,637	30,050	30,050	30,050
Utilities	1,622,165	1,662,433	1,662,433	1,662,433
Ordinary Maintenance and Operation	1,993,962	1,652,269	2,012,448	2,364,625
General Expenses	482,585	570,099	570,099	700,540
Non Routine Expenditures	28,208	21,027	21,027	21,027
Other Expenses	234,186	237,075	237,075	238,824
Total Expenditures	$5,950,954	$6,006,640	$6,468,886	$7,219,742
Total Disbursements	**$5,950,954**	**$6,006,640**	**$6,468,886**	**$7,219,742**
Ending Balance[4]	**$2,494,089**	**$1,862,581**	**$2,542,591**	**$2,642,019**

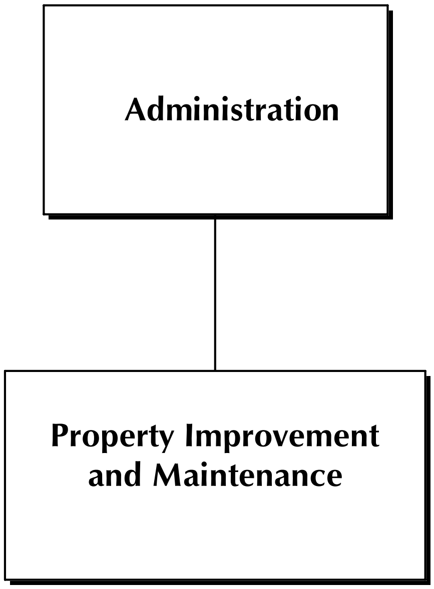
[1] Increase in revenues is primarily due to the increase in Dwelling Rental Income projected at FY 2007 actual levels and the increase in Operating Subsidy projected at current levels utilizing HUD's Final Rule criteria.

[2] Category represents a U.S. Department of Housing and Urban Development (HUD) Operating Subsidy based on revenue and expenditure criteria developed by HUD under the Final Rule that was effective January 1, 2007.

[3] Expenditure categories reflect HUD required cost groupings. Due to Project Based Accounting and Budgeting, three new cost centers were created to track various Central Office expenses for Fund 967. Increase in expenditures is primarily due to the elimination of split positions which resulted in higher salary expenses for assigned positions that are now 100 percent funded out of Fund 967, as well as projections based on prior year actuals.

[4] The Ending Balance fluctuates due to adjustments for expenditures based on Pay for Performance criteria, salary cost adjustments, and revenue changes primarily due to HUD criteria for determining dwelling rental income.

Fund 969
Public Housing Projects Under Modernization



Focus

Fund 969, Public Housing Projects Under Modernization, receives an annual federal grant, determined by formula, to be used for major physical and management improvements to public housing properties owned by the Fairfax County Redevelopment and Housing Authority (FCRHA). This grant program fund which was called the Comprehensive Grant Program (CGP) or the Modernization Program is now referred to as the Capital Fund Program (CFP). It is one of the two components of the Public Housing Program. The other fund supporting this program is Fund 967, Public Housing Under Management, which supports the daily maintenance and management of public housing properties.

Local public housing authorities submit a five-year comprehensive capital and management improvement plan to the U.S. Department of Housing and Urban Development (HUD) as part of the FCRHA's Five-Year Plan. The plan is updated each year as part of the Annual Plan. HUD reviews the plan and releases the annual capital grant amount that supports administrative and planning expenses as well as improvements to one or more projects. Housing authorities may revise the annual plan/budget to substitute projects as long as they are part of the Five-Year Plan.

Three grant positions are supported in this fund for the administration of the program to include monitoring of all construction in process for projects that have been approved by HUD.

The FCRHA submitted an improvement plan in June 2007 for Program Year 36 (FY 2008) funding and received HUD approval for $1,664,142. Program Year 36 funding provides for staff administration, management improvements and capital improvements for three projects: VA0509, Capital Improvement Fund Year 36; VA1901, Audubon; and VA1927, Robinson Square.

No FY 2009 funding is included for Fund 969 at this time. Funding will be allocated at the time of the award from HUD and will provide Program Year 37 funding for new and ongoing projects.

Documents Menu

Fund 969
Public Housing Program Projects Under Modernization

Position Summary

	HOUSING MANAGEMENT
1	Housing/Community Developer IV, G
2	Housing/Community Developers III, 2 G

TOTAL POSITIONS
3 Positions / 3.0 Staff Years **G Denotes Grant Positions**

Note: As the result of a transition by the U.S. Department of Housing and Urban Development to a project based budgeting model for the maintenance of public housing facilities, a number of positions are being moved within the Fairfax County Department of Housing and Community Development to better align the positions to the developments they support. This realignment is driven by the movement of maintenance positions but also impacts financial and management positions to maintain the level of County support and the number of County positions while complying with the federal requirements. In FY 2009, 2/2.0 SYE grant positions were redirected from Fund 969 to Fund 967, Public Housing Projects Under Management.

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

♦ **Program Adjustments** **($1,664,142)**
A decrease of $1,664,142 is associated with the allocations provided for Program Year 36 management improvements, administration, planning fees and capital improvements for three projects: VA0509, Capital Improvement Fund Year 36; VA1901, Audubon Apartments; and VA1927, Robinson Square.

♦ **Carryover Adjustments** **($2,215,891)**
A decrease of $2,215,891 is due to the carryover of unexpended project balances as part of the *FY 2007 Carryover Review*.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

♦ **Program Adjustments** **$1,664,142**
Subsequent to the *FY 2007 Carryover Review*, an allocation of $1,664,142 was provided for Program Year 36 management improvements, administration, planning fees and capital improvements for three projects: VA0509, Capital Improvement Fund Year 36; VA1901, Audubon Apartments; and VA1927, Robinson Square.

♦ **Carryover Adjustments** **$2,215,891**
As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $2,215,891 due to the carryover of unexpended project balances. FY 2008 revenues increased $42,317 due to the anticipated reimbursement of expenses for projects previously approved by HUD.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Documents Menu

Fund 969
Public Housing Program Projects Under Modernization

FUND STATEMENT

Fund Type H96, Annual Contribution Contract **Fund 969, Projects Under Modernization**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$2,173,574**	**$0**	**$2,173,574**	**$0**
Revenue:				
HUD Authorizations[1]	$0	$0	$1,664,142	$0
HUD Reimbursements[2]	1,632,617	0	42,317	0
Total Revenue	$1,632,617	$0	$1,706,459	$0
Total Available	**$3,806,191**	**$0**	**$3,880,033**	**$0**
Expenditures:				
Capital/Related Improvements	$1,632,617	$0	$3,880,033	$0
Total Expenditures	$1,632,617	$0	$3,880,033	$0
Total Disbursements	**$1,632,617**	**$0**	**$3,880,033**	**$0**
Ending Balance[3]	**$2,173,574**	**$0**	**$0**	**$0**

[1] Subsequent to the *FY 2007 Carryover Review*, an allocation of $1,664,142 was provided for Program Year 36 management improvements, administration, planning fees and capital improvements.

[2] This represents the U.S. Department of Housing and Urban Development (HUD) reimbursements for capital improvements, major repairs/maintenance and modernization of public housing properties.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Fund 969
Public Housing Program Projects Under Modernization

FY 2009 Summary of Capital Projects

Fund: 969 Public Housing, Projects Under Modernization

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
VA0501	Capital Improvement - Year 28	$432,080	$0.00	$10,569.83	$0
VA0502	Capital Improvement - Year 29	788,485	0.00	0.00	0
VA0503	Capital Improvement - Year 30	692,526	0.00	0.00	0
VA0504	Capital Improvement - Year 31	398,661	56,100.84	2,575.20	0
VA0505	Capital Improvement - Year 32	100,726	0.00	20,212.35	0
VA0506	Capital Improvement - Year 33	984,779	345,930.49	55,418.20	0
VA0507	Capital Improvement - Year 34	833,848	466,603.14	79,331.77	0
VA0508	Capital Improvement - Year 35	609,039	463,301.79	145,737.21	0
VA0509	Capital Improvement - Year 36	701,545	0.00	701,545.00	0
VA0702	Comp Grant - Year Two	346,829	0.00	0.00	0
VA0703	Comp Grant - Year Three	374,978	0.00	0.00	0
VA0704	Comp Grant - Year Four	386,386	0.00	0.00	0
VA0705	Comp Grant - Year Five	288,906	0.00	0.00	0
VA0706	Comp Grant - Year Six	276,087	0.00	0.00	0
VA0707	Comp Grant - Year Seven	267,251	0.00	0.00	0
VA0708	Comp Grant - Year Eight	391,601	0.00	0.00	0
VA1900	4500 University Drive	19,939	0.00	0.00	0
VA1901	Audubon Apartments	1,448,653	11,039.82	994,457.18	0
VA1904	Newington Station	1,087,336	3,840.40	0.00	0
VA1905	Green Apartments	2,186,251	0.00	0.00	0
VA1906	Park	735,132	0.00	0.00	0
VA1913	Atrium	960,190	0.00	0.00	0
VA1925	Villages at Falls Church	261,985	0.00	0.00	0
VA1927	Robinson Square	1,333,663	0.00	360,898.70	0
VA1929	Sheffield Village Square	74,915	0.00	0.00	0
VA1930	Greenwood Apartments	2,933,627	281,982.33	116,080.37	0
VA1931	Briarcliff Phase II	465,692	0.00	0.00	0
VA1932	Westford Phase II	1,485,584	0.00	896,839.24	0
VA1933	Westford Phase I	1,248,711	3,817.97	443,107.63	0
VA1934	Westford Phase III	1,251,295	0.00	15,000.00	0
VA1935	Barros Circle	766,602	0.00	5,398.24	0
VA1936	Belle View Condominiums	359,712	0.00	0.00	0
VA1938	Kingsley Park	1,970,812	0.00	23,230.06	0
VA1940	Reston Towne Center	773,183	0.00	0.00	0
VA1952	Water's Edge	129,253	0.00	9,632.00	0
Total		**$27,366,262**	**$1,632,616.78**	**$3,880,032.98**	**$0**

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FY 2009 ADVERTISED REVENUE & RECEIPTS BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Actual [1]	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
G10 Special Revenue Funds						
117 Alcohol Safety Action Program	$1,593,045	$1,738,124	$1,738,124	$1,788,284	$50,160	2.89%
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)						
G70 Agency Funds						
703 Northern Virginia Regional Identification System	$660,156	$252,230	$252,230	$40,648	($211,582)	(83.88%)
HOUSING AND COMMUNITY DEVELOPMENT						
H94 Other Housing Funds						
940 FCRHA General Operating	$4,082,008	$3,210,388	$2,682,351	$2,532,898	($149,453)	(5.57%)
941 Fairfax County Rental Program	3,868,113	4,321,810	4,321,810	4,394,221	72,411	1.68%
945 Non-County Appropriated Rehabilitation Loan	28,669	19,499	19,499	22,028	2,529	12.97%
946 FCRHA Revolving Development	1,485,603	406,937	406,937	125,476	(281,461)	(69.17%)
948 FCRHA Private Financing	10,866,362	892,617	3,278,952	858,035	(2,420,917)	(73.83%)
949 Internal Service Fund	3,455,413	3,022,358	3,606,983	3,483,775	(123,208)	(3.42%)
950 Housing Partnerships	969,453	953,915	953,915	974,351	20,436	2.14%
965 Housing Grants Fund	111,330	0	583,318	0	(583,318)	(100.00%)
Total Other Housing Funds	**$24,866,951**	**$12,827,524**	**$15,853,765**	**$12,390,784**	**($3,462,981)**	**(21.84%)**
H96 Annual Contribution Contract						
966 Section 8 Annual Contribution	$39,446,500	$40,108,354	$41,501,182	$40,708,636	($792,546)	(1.91%)
967 Public Housing, Projects Under Management	6,725,646	6,055,142	6,517,388	7,319,170	801,782	12.30%
969 Public Housing, Projects Under Modernization	1,632,617	0	1,706,459	0	(1,706,459)	(100.00%)
Total Annual Contribution Contract	**$47,804,763**	**$46,163,496**	**$49,725,029**	**$48,027,806**	**($1,697,223)**	**(3.41%)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$72,671,714**	**$58,991,020**	**$65,578,794**	**$60,418,590**	**($5,160,204)**	**(7.87%)**

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FY 2009 ADVERTISED REVENUE & RECEIPTS BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Actual [1]	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
FAIRFAX COUNTY PARK AUTHORITY						
P17 Special Revenue - Park Authority						
170 Park Revenue Fund	$36,491,810	$37,748,142	$37,748,142	$39,922,135	$2,173,993	5.76%
P37 Capital Projects - Park Authority						
371 Park Capital Improvement Fund	$6,941,464	$0	$370,000	$0	($370,000)	(100.00%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$43,433,274**	**$37,748,142**	**$38,118,142**	**$39,922,135**	**$1,803,993**	**4.73%**
TOTAL NON-APPROPRIATED FUNDS	**$118,358,189**	**$98,729,516**	**$105,687,290**	**$102,169,657**	**($3,517,633)**	**(3.33%)**
Appropriated from (Added to) Surplus	**($11,913,456)**	**($683,993)**	**$22,653,460**	**($288,441)**	**($22,941,901)**	**(101.27%)**
TOTAL AVAILABLE	**$106,444,733**	**$98,045,523**	**$128,340,750**	**$101,881,216**	**($26,459,534)**	**(20.62%)**

EXPLANATORY NOTE:

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Non-Appropriated Funds."

[1] **Not reflected are the following adjustments to balance which were carried forward from FY 2006 to FY 2007:**
Fund 170, Park Revenue Fund, assumption of cash basis accounting reflecting the net effect of deferred revenue of $143,031 higher than reflected in the County's accounting system.

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FY 2009 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
G10 Special Revenue Funds						
117 Alcohol Safety Action Program	$1,570,188	$1,738,124	$1,738,124	$1,788,284	$50,160	2.89%
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)						
G70 Agency Funds						
703 Northern Virginia Regional Identification System	$648,458	$263,035	$263,035	$40,648	($222,387)	(84.55%)
HOUSING AND COMMUNITY DEVELOPMENT						
H94 Other Housing Funds						
940 FCRHA General Operating	$2,564,916	$3,210,388	$3,243,252	$3,240,490	($2,762)	(0.09%)
941 Fairfax County Rental Program	3,101,385	3,615,446	3,960,579	4,060,253	99,674	2.52%
945 Non-County Appropriated Rehabilitation Loan	30	15,000	16,467	15,000	(1,467)	(8.91%)
946 FCRHA Revolving Development	881,096	0	2,407,579	0	(2,407,579)	(100.00%)
948 FCRHA Private Financing	6,950,362	892,617	4,789,512	858,035	(3,931,477)	(82.09%)
949 Internal Service Fund	3,452,473	3,022,358	3,606,983	3,483,775	(123,208)	(3.42%)
950 Housing Partnerships	806,045	953,915	994,797	974,351	(20,446)	(2.06%)
965 Housing Grants Fund	111,330	0	583,318	0	(583,318)	(100.00%)
Total Other Housing Funds	**$17,867,637**	**$11,709,724**	**$19,602,487**	**$12,631,904**	**($6,970,583)**	**(35.56%)**
H96 Annual Contribution Contract						
966 Section 8 Annual Contribution	$39,925,162	$40,605,690	$41,871,869	$40,960,248	($911,621)	(2.18%)
967 Public Housing, Projects Under Management	5,950,954	6,006,640	6,468,886	7,219,742	750,856	11.61%
969 Public Housing, Projects Under Modernization	1,632,617	0	3,880,033	0	(3,880,033)	(100.00%)
Total Annual Contribution Contract	**$47,508,733**	**$46,612,330**	**$52,220,788**	**$48,179,990**	**($4,040,798)**	**(7.74%)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$65,376,370**	**$58,322,054**	**$71,823,275**	**$60,811,894**	**($11,011,381)**	**(15.33%)**

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FY 2009 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
FAIRFAX COUNTY PARK AUTHORITY						
P17 Special Revenue - Park Authority						
170 Park Revenue Fund	$34,389,188	$36,550,518	$36,550,518	$38,456,327	$1,905,809	5.21%
P37 Capital Projects - Park Authority						
371 Park Capital Improvement Fund	$3,841,197	$0	$17,199,935	$0	($17,199,935)	(100.00%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$38,230,385**	**$36,550,518**	**$53,750,453**	**$38,456,327**	**($15,294,126)**	**(28.45%)**
TOTAL NON-APPROPRIATED FUNDS	**$105,825,401**	**$96,873,731**	**$127,574,887**	**$101,097,153**	**($26,477,734)**	**(20.75%)**

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FY 2009 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	From/(Added to) Surplus
HUMAN SERVICES					
G10 Special Revenue Funds					
117 Alcohol Safety Action Program	$67,981	$90,838	$90,838	$90,838	$0
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)					
G70 Agency Funds					
703 Northern Virginia Regional Identification System	$25,893	$37,591	$26,786	$26,786	$0
HOUSING AND COMMUNITY DEVELOPMENT					
H94 Other Housing Funds					
940 FCRHA General Operating	$9,641,272	$11,158,364	$10,597,463	$9,889,871	$707,592
941 Fairfax County Rental Program	2,658,585	3,425,313	3,786,544	4,120,512	(333,968)
945 Non-County Appropriated Rehabilitation Loan	218,157	246,796	249,828	256,856	(7,028)
946 FCRHA Revolving Development	4,552,937	5,157,444	3,156,802	3,282,278	(125,476)
948 FCRHA Private Financing	3,868,205	7,784,205	6,273,645	6,273,645	0
949 Internal Service Fund	(2,940)	0	0	0	0
950 Housing Partnerships	172,143	335,551	294,669	294,669	0
965 Housing Grants Fund	0	0	0	0	0
Total Other Housing Funds	**$21,108,359**	**$28,107,673**	**$24,358,951**	**$24,117,831**	**$241,120**
H96 Annual Contribution Contract					
966 Section 8 Annual Contribution	$2,863,817	$2,385,155	$2,014,468	$1,762,856	$251,612
967 Public Housing, Projects Under Management	1,719,397	2,494,089	2,542,591	2,642,019	(99,428)
969 Public Housing, Projects Under Modernization	2,173,574	2,173,574	0	0	0
Total Annual Contribution Contract	**$6,756,788**	**$7,052,818**	**$4,557,059**	**$4,404,875**	**$152,184**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$27,865,147**	**$35,160,491**	**$28,916,010**	**$28,522,706**	**$393,304**

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FY 2009 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	Balance 6/30/09	From/(Added to) Surplus
FAIRFAX COUNTY PARK AUTHORITY					
P17 Special Revenue - Park Authority					
170 Park Revenue Fund	$5,399,860	$6,883,150	$6,514,911	$7,196,656	($681,745)
P37 Capital Projects - Park Authority					
371 Park Capital Improvement Fund	$17,202,465	$20,302,732	$4,272,797	$4,272,797	$0
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$22,602,325**	**$27,185,882**	**$10,787,708**	**$11,469,453**	**($681,745)**
TOTAL NON-APPROPRIATED FUNDS	**$50,561,346**	**$62,474,802**	**$39,821,342**	**$40,109,783**	**($288,441)**

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FY 2009 ADVERTISED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	FY 2009 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HOUSING AND COMMUNITY DEVELOPMENT							
APPROPRIATED FUNDS							
G00 General Fund							
Department of Housing and Community Development	$6,335,631	$7,014,265	$7,733,639	$7,074,891	$7,135,352	($658,748)	(8.52%)
G30 Capital Project Funds							
319 The Penny for Affordable Housing Fund	$22,313,055	$22,700,000	$25,175,948	$22,800,000	$22,700,000	$0	$0
H14 Special Revenue - Housing							
141 Elderly Housing Programs	$3,228,949	$3,529,961	$3,850,775	$3,479,391	$3,491,768	($371,384)	(9.64%)
142 Community Development Block Grant	8,716,776	6,192,316	11,899,554	6,162,472	6,162,472	(5,737,082)	(48.21%)
143 Homeowner and Business Loan Programs	2,804,955	1,388,983	6,867,041	1,830,617	1,830,617	(5,036,424)	(73.34%)
144 Housing Trust Fund	5,434,417	1,940,000	9,099,104	1,850,000	1,875,000	(7,249,104)	(79.67%)
145 HOME Investment Partnerships Grant	5,018,825	2,457,387	8,477,829	2,439,575	2,439,575	(6,038,254)	(71.22%)
Total Special Revenue Funds	**$25,203,922**	**$15,508,647**	**$40,194,303**	**$15,762,055**	**$15,799,432**	**($24,432,248)**	**(60.79%)**
H34 Capital Projects - Housing							
340 Housing Assistance Program	$1,512,986	$935,000	$13,690,974	$515,000	$515,000	($13,175,974)	(96.24%)
Total Capital Project Funds	**$1,526,643**	**$935,000**	**$13,690,974**	**$515,000**	**$515,000**	**($13,175,974)**	**(96.24%)**
TOTAL APPROPRIATED HOUSING AUTHORITY	**$55,379,251**	**$46,157,912**	**$86,794,864**	**$46,151,946**	**$46,149,784**	**($40,642,918)**	**(46.83%)**
NON-APPROPRIATED FUNDS							
H94 Other Housing Funds							
940 FCRHA General Operating	$2,564,916	$3,210,388	$3,243,252	$3,240,490	$3,257,812	($2,762)	(0.09%)
941 Fairfax County Rental Program	3,101,385	3,615,446	3,960,579	4,060,253	3,868,441	99,674	2.52%
945 Non-County Appropriated Rehabilitation Loan	30	15,000	16,467	15,000	15,000	(1,467)	(8.91%)
946 FCRHA Revolving Development	881,096	0	2,407,579	0	0	(2,407,579)	(100.00%)
948 FCRHA Private Financing	6,950,362	892,617	4,789,512	858,035	858,035	(3,931,477)	(82.09%)
949 Internal Service Fund	3,452,473	3,022,358	3,606,983	3,483,775	3,483,775	(123,208)	(3.42%)
950 Housing Partnerships	806,045	953,915	994,797	974,351	974,351	(20,446)	(2.06%)
965 Housing Grants Fund	111,330	0	583,318	0	0	(583,318)	(100.00%)
Total Other Housing Funds	**$17,867,637**	**$11,709,724**	**$19,602,487**	**$12,631,904**	**$12,457,414**	**($6,970,583)**	**(35.56%)**

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FY 2009 ADVERTISED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan	FY 2009 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
H96 Annual Contribution Contract							
966 Section 8 Annual Contribution	$39,925,162	$40,605,690	$41,871,869	$40,960,248	$40,960,248	($911,621)	(2.18%)
967 Public Housing, Projects Under Management	5,950,954	6,006,640	6,468,886	7,219,742	7,219,742	750,856	11.61%
969 Public Housing, Projects Under Modernization	1,632,617	0	3,880,033	0	0	(3,880,033)	(100.00%)
Total Annual Contribution Contract	**$47,508,733**	**$46,612,330**	**$52,220,788**	**$48,179,990**	**$48,179,990**	**($4,040,798)**	**(7.74%)**
TOTAL NON-APPROPRIATED HOUSING AUTHORITY	**$65,376,370**	**$58,322,054**	**$71,823,275**	**$60,811,894**	**$60,637,404**	**($11,011,381)**	**(15.33%)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$120,755,621**	**$104,479,966**	**$158,618,139**	**$106,963,840**	**$106,787,188**	**($51,654,299)**	**(32.57%)**
PARKS, RECREATION AND LIBRARIES							
APPROPRIATED FUNDS							
G00 General Fund							
Fairfax County Park Authority	$25,800,947	$26,110,649	$26,542,429	$26,374,302	$26,578,177	($168,127)	(0.63%)
P37 Capital Projects - Park Authority							
370 Park Authority Bond Construction	$35,010,772	$0	$50,862,077	$0	$0	($50,862,077)	(100.00%)
TOTAL APPROPRIATED PARK AUTHORITY	**$60,811,719**	**$26,110,649**	**$77,404,506**	**$26,374,302**	**$26,578,177**	**($51,030,204)**	**(65.93%)**
NON-APPROPRIATED FUNDS							
P17 Special Revenue - Park Authority							
170 Park Revenue Fund	$34,389,188	$36,550,518	$36,550,518	$38,456,327	$38,613,280	$1,905,809	5.21%
P37 Capital Projects - Park Authority							
371 Park Capital Improvement Fund	$3,841,197	$0	$17,199,935	$0	$0	($17,199,935)	(100.00%)
TOTAL NON-APPROPRIATED PARK AUTHORITY	**$38,230,385**	**$36,550,518**	**$53,750,453**	**$38,456,327**	**$38,613,280**	**($15,294,126)**	**(28.45%)**
TOTAL PARKS, RECREATION AND LIBRARIES	**$99,042,104**	**$62,661,167**	**$131,154,959**	**$64,830,629**	**$65,191,457**	**($66,324,330)**	**(50.57%)**
TOTAL EXPENDITURES	**$219,797,725**	**$167,141,133**	**$289,773,098**	**$171,794,469**	**$171,978,645**	**($117,978,629)**	**(40.71%)**

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Fairfax County Park Authority Trust Funds

Overview

The Fairfax County Park Authority operates two separate and distinct Trust Funds. All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act. These funds provide support for the Park Authority which currently maintains and operates 420 parks, and over 24,000 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

- **Fund 170 - Park Revenue Fund**

- **Fund 371 - Park Capital Improvement Fund**

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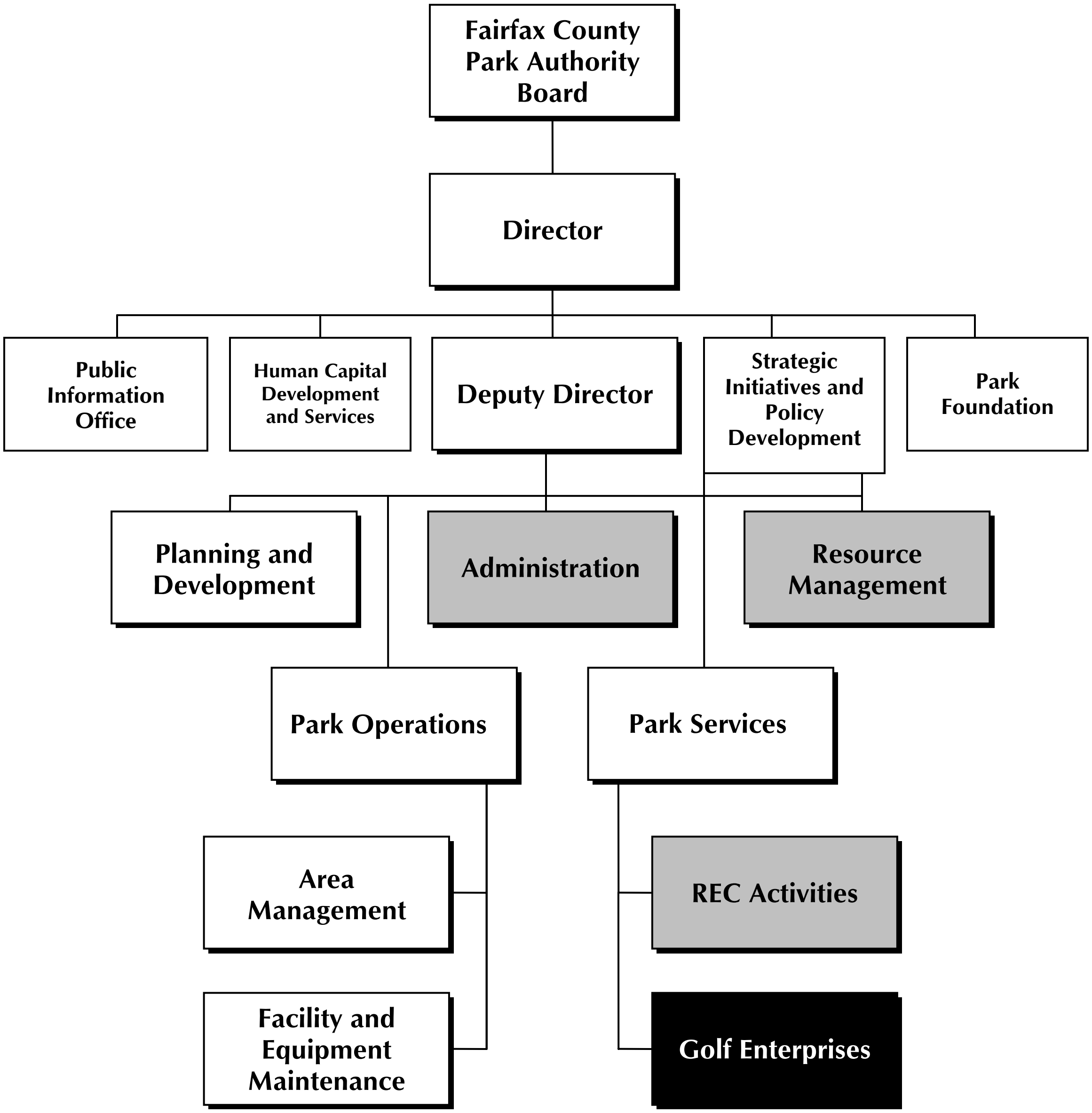
Fund 170
Park Revenue Fund



▨ **Denotes Cost Centers that are included in both the General Fund and Fund 170, Park Revenue Fund.**

■ **Denotes Cost Center that is only in Fund 170, Park Revenue Fund.**

Mission

To set aside public spaces for, and assist citizens in, the protection and enhancement of environmental values, diversity of natural habitats and cultural heritage; to guarantee that these resources will be available to both present and future generations; to create and sustain quality facilities and services that offer citizens opportunities for recreation, improvement of their physical and mental well-being and enhancement of their quality of life.

Fund 170
Park Revenue Fund

Focus

The Fairfax County Park Authority (Authority) has continued to offer leisure and recreational opportunities for nearly 60 years, since its establishment in 1950, through an impressive array of opportunities which enrich the quality of life for County citizens. This is done through the protection and preservation of open space and natural areas, nature centers, recreation centers, historic sites, golf courses, athletic fields, public gardens, horticulture sites, trails and neighborhood, community, district and countywide parks, as well as park programs, classes, camps and tours. The Authority currently owns, maintains and operates 420 beautiful parks and over 24,000 acres of land. Based on the 2007 annual survey of 1,025 Fairfax County households, conducted in coordination with George Mason University, 79 percent of the County households considered the park system to be 'extremely' or 'very' important to their quality of life. Delivering high quality service in parks is an important focus for the Park Authority as demand and usage continue to grow.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Enhancing citizen quality of life;
- Protecting and enhancing natural and cultural resources;
- Creating and sustaining quality facilities and services; and
- Serving a diverse community.

The Authority seeks to provide quality recreational opportunities through construction, development and maintenance of facilities, playgrounds, picnic areas, tennis courts, multi-use courts, trails and athletic fields, many of which are irrigated and lighted. The Authority strives to improve the quality of life for citizens by keeping pace with County demands, by continually enhancing the park system and also by demonstrating stewardship at over 420 parks on over 24,000 acres of land. Notable enhancements include increased open space through land acquisition, protection of critical natural and cultural resources, expanded trails, new inclusive features and upgraded playability of outdoor facilities. In FY 2007, the Authority acquired 140 acres of undeveloped land on the Occoquan River, protecting this land from future development and preserving the remnants of the historic Town of Colchester, the first European settlement in Fairfax County. FY 2007 also marked the opening of the Laurel Hill Golf Clubhouse, an elegant 9,400 square foot structure featuring materials and architectural details that celebrate the heritage of the former DC Department of Corrections Facility. In 2007, four existing natural turf rectangular fields were converted to synthetic turf fields, as approved in the 2006 Bond Program, which included two fields at Poplar Tree Park and two fields at South Run District Park. Construction also started on core improvements at Lake Fairfax Park which, when completed in 2009, will include a new 4,600 square foot one-story administration building, a free standing core-area restroom facility with vending area and a 122 space asphalt parking lot with low impact storm water management features. Also, in its continuing quest to exercise sound stewardship practices, the Authority designed and constructed its first Low Impact Development (LID) parking lot at Hidden Oaks Nature Center.

Laurel Hill Golf Course has quickly become one of the favorite courses for Northern Virginia golfers.

Fund 170
Park Revenue Fund

To address the growing and changing park and recreation desires of citizens, the Authority uses a comprehensive Needs Assessment process that resulted in a 10-Year Action Plan, including a phased-in, 10-year $376 million Capital Improvement Plan. This process was a significant part of the justification for the 2004 and 2006 voter approved park bond programs totaling $90 million. A significant planning effort to develop District-level Long Range plans will be undertaken to serve as a guide for future park development in anticipation of a new park bond referendum in fall 2008.

Board, Foundation and Partnerships

The Authority operates under the policy oversight of a 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the County's Board of Supervisors. The Authority manages acquisition, preservation, development, maintenance and operation of its assets and activities through five funds: the General Fund, Park Revenue Fund, General County Construction Fund, Park Authority Bond Construction Fund and Park Capital Improvement Fund. The Park Authority Board has direct fiduciary responsibility for the Park Revenue Fund and the Park Capital Improvement Fund, while the County has fiduciary responsibility for the three other funds. The Authority also aggressively seeks management initiatives and alternate funding sources to sustain the delivery of quality services and facilities. The Park Foundation, established in 2001, serves to coordinate and seek the generous gifts of individuals, foundations and corporations who wish to contribute to delighting current and future generations of park visitors. In FY 2007, the Park Foundation was integral in increasing the Rec-Pac scholarships for income-eligible children by 29 percent, resulting in service to 1,380 participants delivered in an aggregate 7,347 one-week camp sessions. Grants, donations, the Adopt-A-Field and Adopt-A-Park programs, as well as many “friends groups” and other partnerships, have provided over $2 million in cash and in-kind contributions in FY 2007. The Authority also continues to create other opportunities for youth through partnerships with County agencies and private funding partners.

Current Trends

The Park Revenue Fund is primarily supported from user fees and charges generated at the agency's revenue supported facilities which include recreation centers, golf courses, lake parks, nature centers, historic sites and various other major parks. The Authority's enabling legislation states that revenues must be spent exclusively for park purposes. Revenue received from recreation centers and golf courses are designed to fully recover the annual operating and maintenance costs of these facilities, while the revenue received from the lake parks, nature centers, historic sites and various other major parks only cover a portion of the annual costs. In addition to annual operating and maintenance costs, the Park Authority strives to achieve a positive net cost recovery in order to contribute to capital repairs for revenue funded facilities necessary to maintain and adapt facilities to meet citizen service expectations.

Some park operations are funded from both the General Fund and Park Revenue Fund. The General Fund pays for the administrative salaries and some operating costs. The General Fund also pays for activities associated with the policy, communication and leadership activities of the Director's Office, as well as funding administrative costs for purchasing, accounting and payroll and risk management procedural compliance.

Management of Revenue Fund facilities must quickly respond to changing expectations in order to maintain customer loyalty, and to respond to changing customer expectations. Examples of application of net revenue funds to benefit citizens and customers include: development of Pilates studios at two RECenters; implementation of indoor cycling programs; conversion of an old ball field concession facility to a supplemental class and camp building; initiative of a fall prevention program for seniors; installation of Ultra-violet light systems in swimming pools to improve water quality; upgraded irrigation pump stations at golf courses; on-course restroom facilities on golf courses; development of a mini-golf course at Burke Lake Park; all-weather covers for the driving range at Twin Lakes golf course; and a refreshment station for park users at Jefferson District Park. In addition, revenue supports other operational needs such as information technology, improving both service delivery and management. Recent or near-term initiatives include enabling customer-oriented services such as on-line pass sales/renewals; e-mail classes, camp and Rec-PAC surveys; electronic distribution of camp registration packets; updated Concert series web pages that include new search capability for citizens to find programs; on-line gift card purchasing; plans to develop special web "portals" targeted to seniors and youth; e-newsletters, and developing an enhanced Parktakes on-line.

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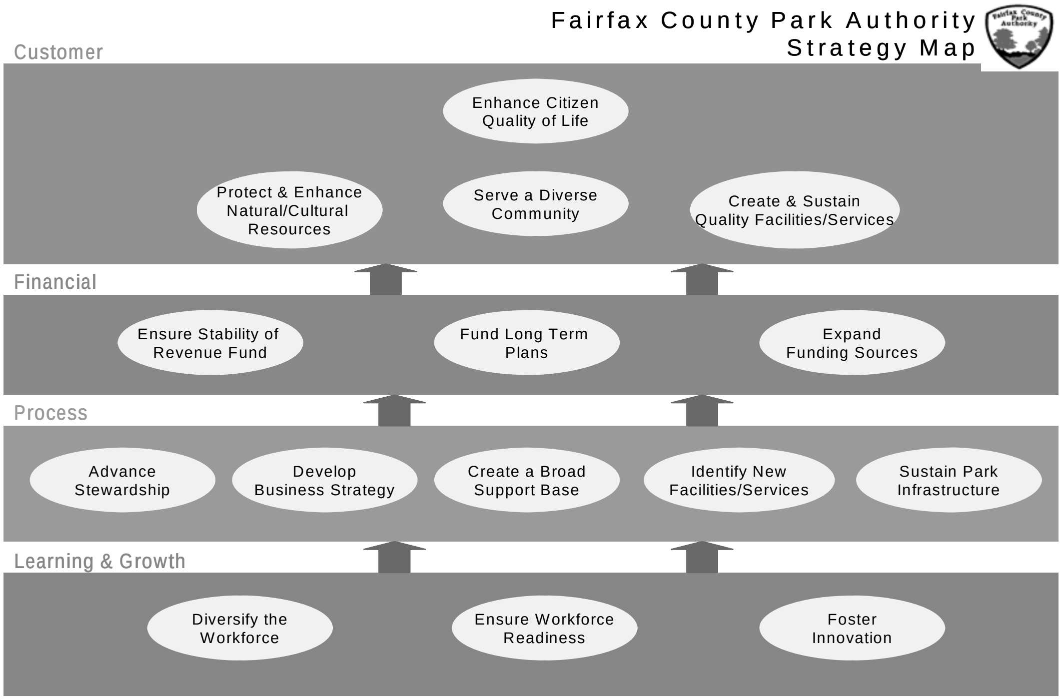
A Facility Condition Assessment of existing facilities and infrastructure, completed as part of the Needs Assessment, indicates that capital requirements may cost up to $100 million (for the General Fund and Park Revenue Fund combined) over the next 10 years for repairs and renovations to existing facilities and infrastructure. The decline of these facilities and infrastructure is largely attributable to age, usage, and limited resources to perform required life-cycle maintenance. The desire of the community to preserve and maintain existing parks was evident in the qualitative and quantitative data gleaned from the Needs Assessment process. The Park Authority will be developing a long-term plan to manage both the growing costs for maintenance needs for the park facilities, as well as new debt service requirements associated with the addition of Laurel Hill.

Strategic Plan

The following Strategy Map serves as a model of how the Park Authority creates value for County citizens. It contains the agency's 2006-2010 strategic objectives, identified within the learning and growth, process, financial and customer perspectives. Collectively, these objectives help to meet the Park Authority's overarching goal of improving citizen quality of life.



The customer perspective contains the overarching objectives of the Park Authority's 2006-2010 Strategic Plan, which is to "Enhance Citizen Quality of Life." The agency accomplishes this through its two-dimensional mission statement ("Protect and Enhance Natural and Cultural Resources" and "Create and Sustain Quality Facilities and Services"). In addition, the Park Authority aims to provide programs, facilities and services that engage and meet the needs to "Serve a Diverse Community."

The strategic objectives contained in the other three perspectives of the Map (Learning and Growth, Process, and Financial) position the Park Authority to successfully meet the overarching objectives contained in the Customer Perspective.

The Park Authority 2006-2010 Balanced Scorecard Strategic Plan can be accessed at the Fairfax County Park Authority Web site at http://www.fairfaxcounty.gov/parks/.

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Fund 170
Park Revenue Fund

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	**Recent Success**	**FY 2009 Initiative**
Continue to partner with Fairfax County homeless shelters to offer free summer camps to their resident children. In FY 2007, the Parks and Community Together (PACT) Camp for Homeless Children program served 54 children from area shelters for a total of 202 weeks of camp. PACT, which is exclusively underwritten by contributions from local corporations, area businesses, major foundations and caring individuals, expended $52,387 for this purpose.	☑	☑
Continue to support gang awareness and prevention efforts through summer camp programs, staff training and participation on the Annandale Gang Task Force. In FY 2007, expanded RavenQuest, an environmental stewardship summer camp for teens at-risk for gang involvement to serve more than 40 youth. Trained 12 staff through Virginia State Department of Education to identify gang issues.	☑	☑
Continue to promote healthy lifestyles and personal health and fitness by adapting exercise programs in response to emerging trends; designing more responsive methods of implementation responding to customers needs for personal training, specialized fitness and wellness programs; and partnering with physical therapists.	☑	☑
Invest in health and fitness of the County's youth by expanding physical activity hours for youth through teen fitness camps at various RECenters, home school programs and collaborating with Fairfax County Public Schools (FCPS) to provide alternative physical education for more than 500 teens in FY 2007 and FY 2008. In FY 2009, expand cooperative efforts with the Countywide Prevention System, schools, state agencies and health organizations to provide a coordinated outreach targeting youth obesity.	☑	☑
Initiate Senior Services Program to develop and implement programs targeted to seniors to address Strategic Plan priorities, including development of a senior web portal to target communication about services and opportunities for seniors, implementation of a fall prevention program, providing respite, relief and support to caregivers and those for whom they are caring and development of a comprehensive senior wellness program.		☑
Building Livable Spaces	**Recent Success**	**FY 2009 Initiative**
The clubhouse at the Laurel Hill Golf Club opened to the public in June of 2007, expanding services and providing an attractive setting for social functions.	☑	

Fund 170
Park Revenue Fund

Connecting People and Places	Recent Success	FY 2009 Initiative
Implemented new on-line, e-commerce initiative by launching on-line facility pass sales and renewals. Implement next phase of e-commerce priorities, on-line sales of gift cards, and identify and prioritize future phases of e-commerce enhancements.	☑	☑
Continue to partner with the Fairfax County Park Foundation and Friends of Frying Pan Farm Park for an Annual Corporate Farm Olympics event to connect businesses to parks by providing team building opportunities at Frying Pan Farm Park.	☑	☑
Completed Phase II of initial plan for significant upgrades to the golf Web site pages, allowing visitors to receive consistently updated information in a more attractive manner. The sites were expanded to include visuals of the golf courses, event calendars and program descriptions that add to the overall enjoyment of the site.	☑	
Practicing Environmental Stewardship	**Recent Success**	**FY 2009 Initiative**
Support environmental stewardship on golf courses by expansion of the biological dredging program, adding more bluebird houses in partnership with the Virginia Bluebird Society and achieving designation as a Certified Audubon Sanctuary at Laurel Hill Golf Club. Four of six steps for certification have been completed including Environmental Planning, Chemical Use Reduction and Safety, Water Conservation and Water Quality Management.	☑	☑
Incorporated the Park Authority's first geo-thermal heating and air conditioning system into the Laurel Hill clubhouse. This environmentally friendly system is designed to use less energy than traditional systems.	☑	
Continue a meaningful "Watershed Experiences in Parks" program for the FCPS seventh graders by initiating the program at several Resource Management Division sites.	☑	☑
Researched and implemented new technologies to improve the natatorium (aquatic center) environment, enhance bather health and comfort and reduce damage to building structures and equipment. Ultra-violet light disinfection systems installed in four facilities, with two planned for FY 2008, and several in FY 2009.	☑	☑
Initiate an Energy Management Program that will begin with initial retrofits at select Park Authority facilities where energy usage is highest and provide initial implementation of the Energy Star program.		☑

Fund 170
Park Revenue Fund

Creating a Culture of Engagement	Recent Success	FY 2009 Initiative
Published the *Parktakes* magazine, which provides general information on the park system and services in multiple languages (Spanish, Korean, Vietnamese and Farsi). Some *Parktakes* program listings appeared in Spanish for the first time. Produced flyers and posters in Spanish to promote summer concerts and distributed flyers through direct mail and community organizations in neighborhoods with significant Latino populations. Promoted concerts on ElZol, the number one Spanish language radio station in the Washington metro area. Park Authority rules and regulations translated into five languages. Creating multi-lingual promotional materials to support planned international film festival.	☑	☑
Increase program offerings in aquatics, fitness, environmental camps and general programs for a diverse community through hiring staff with bilingual skills, creating bilingual print information and encouraging participation by existing specialty groups.		☑
Develop and implement Customer Service Training program.		☑
In partnership with the Fairfax County Public Schools (FCPS) and the Northern Virginia Urban League, developed a Youth Golf partnership for more than 35 at-risk youth at Poe Middle School and Pinecrest Golf Course. In FY 2009, expand program to two sessions with advanced beginner instruction.	☑	☑
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Completed research on business planning and developed business plan model. Begin implementation of model by creating data collection and compilation component and begin drafting business plan to achieve strategic objective of ensuring stability of the Park Revenue Fund.	☑	☑
Implemented initial measures to reduce cost of *Parktakes* magazine by a targeted $45,000 per year. Evaluate and implement further reductions.	☑	☑
As part of an annual, on-going campaign, 2,948 citizens donated a total of $31,596 to the Class Scholarship Fund in FY 2007, helping to offset the cost of providing class fee waivers to those in financial need.	☑	☑
Completed third year of monitor customer retention in key revenue areas to establish baseline data. Implementation of strategies for improving RECenter pass holder retention and implementation of a golfer loyalty program will be developed and initiated in FY 2008 and expanded in FY 2009.	☑	☑

Fund 170
Park Revenue Fund

Budget and Staff Resources

Agency Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	234/ 233.75	234/ 233.75	234/ 233.75	236/ 235.75
Expenditures:				
Personnel Services	$22,418,134	$23,225,600	$23,225,600	$24,287,127
Operating Expenses	11,846,774	13,263,743	13,263,743	13,697,223
Recovered Costs	(1,132,440)	(1,192,373)	(1,192,373)	(1,246,268)
Capital Equipment	187,895	187,500	187,500	651,833
Bond Costs	1,068,825	1,066,048	1,066,048	1,066,412
Total Expenditures	**$34,389,188**	**$36,550,518**	**$36,550,518**	**$38,456,327**

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$891,063**
  An increase of $891,063 in Personnel Services associated with salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

- **New Positions** **$170,464**
  An increase of $170,464 in Personnel Services for 2/2.0 SYE positions, a Park Recreation Specialist IV and a Park Recreation Specialist III. These positions will allow for enhanced coordination with other public and private programs and partners, and will support the development of a regional communication network for the exchange of information on regional issues and trends.

- **Operating Expenses** **$433,480**
  An increase of $433,480 in Operating Expenses associated with increases in repairs, maintenance and rising utility costs, as well as renovations to existing Park Authority facilities.

- **Recovered Costs** **($53,895)**
  An increase of $53,895 in Recovered Costs primarily associated with salary adjustments.

- **Capital Equipment** **$651,833**
  Funding in the amount of $651,833 is included for Capital Equipment for the replacement of aquatic entertainment equipment, exercise equipment and golf course maintenance equipment, as well as a gym floor cover and campground utility cart.

- **Bond Costs** **$364**
  An increase of $364 in Bond Costs, consistent with principal and interest requirements for FY 2009.

Documents Menu

Fund 170
Park Revenue Fund

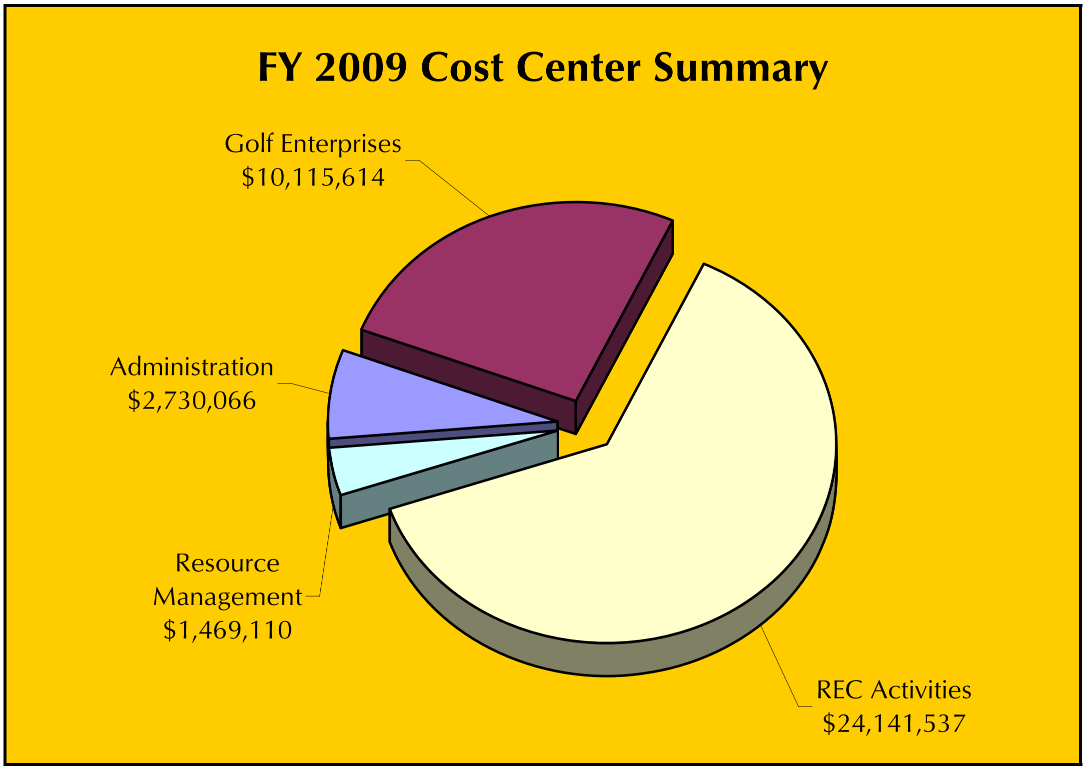
Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- **Carryover Adjustments** **$0**
  As part of the *FY 2007 Carryover Review* expenditures in this fund remained unchanged; however, an amount of $800,000 was transferred out to Fund 371, Park Capital Improvement Fund, for general park improvements, including critical building repairs.

Cost Centers

The four Cost Centers of the Park Revenue Fund are Administration, Golf Enterprises, REC Activities and Resource Management. The Cost Centers work together to fulfill the mission of the Fund and carry out the key initiatives for the Fiscal Year.



Administration

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	16/ 16	16/ 16	13/ 13	13/ 13
Total Expenditures	**$2,509,816**	**$2,408,200**	**$2,408,200**	**$2,730,066**

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Fund 170
Park Revenue Fund

Position Summary[1]			
1	Network Telecom Analyst II	1	Engineer IV
2	Network Telecom Analysts I	7	Engineers III
1	Planner III	1	Senior Right-of-Way Agent

TOTAL POSITIONS
13 Positions / 13.0 Staff Years

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[1] During FY 2008, 3/3.0 SYE positions were moved from the Administration Cost Center to the REC Activities cost center to more properly align workload within the Fund.

Key Performance Measures

Goal

To implement Park Authority Board policies and provide high quality administrative and business support to all levels of the Park Authority in order to assist division management in achieving Park Authority mission-related objectives.

Objectives

- To manage expenditures, revenues, and personnel and to provide safety and information technology services for the Park Authority, with at least 95 percent customer satisfaction, while achieving at least 75 percent of the approved administration division's work plan objectives.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Annual budget expenditures administered	$22,772,089	$25,439,419	$28,473,669 / $30,178,066	$32,529,373	$30,333,006
Employees served	2,967	3,082	2,800 / 3,326	3,500	3,600
PC's, servers, and printers	644	681	681 / 695	708	716
Efficiency:					
Expenditure per Purchasing/Finance SYE	$1,012,093	$1,130,641	$1,265,496 / $1,341,247	$1,445,750	$1,348,134
Agency employees served per HR SYE	371	342	350 / 391	412	424
IT Components per IT SYE	107.33	100.00	113.50 / 115.83	118.00	119.33
Service Quality:					
Customer satisfaction	91%	97%	95% / 97%	95%	95%
Outcome:					
Percent of annual work plan objectives achieved	77%	73%	80% / 75%	75%	75%

Performance Measurement Results

Workloads continued to increase as a result of the opening of several facilities over the last several years including Cub Run Recreation Center, Laurel Hill Golf Course and the recent Laurel Hill Clubhouse, as well as increased audit requirements. Customer satisfaction for FY 2007 was 97 percent and is projected to remain high at 95 percent in FY 2008 and FY 2009, despite increased workload demands without increases to administrative support staff. The division accomplished 75 percent of its work plan objectives for FY 2007, and will continue to make every effort to achieve its objective target of 75 percent for both FY 2008 and FY 2009.

Documents Menu

Fund 170
Park Revenue Fund

Golf Enterprises

Funding Summary				
Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	78/ 78	78/ 78	78/ 78	78/ 78
Total Expenditures	**$8,929,261**	**$9,390,136**	**$9,390,136**	**$10,115,614**

Position Summary

3 Park/Rec Specialists IV
3 Park/Rec Specialists III
3 Park/Rec Specialists II
7 Park/Rec Specialists I
9 Park/Rec Assistants
1 Administrative Assistant III
5 Facility Attendants II
1 Park Management Specialist II
1 Maintenance Crew Chief
10 Senior Maintenance Workers
22 Maintenance Workers
3 Golf Course Supts. III
1 Golf Course Supt. II
3 Golf Course Supts. I
4 Motor Equip. Operators
2 Automotive Mechs. II

TOTAL POSITIONS
78 Positions / 78.0 Staff Years

Key Performance Measures

Goal

To operate and maintain quality golf facilities, programs and services for the use and enjoyment of Fairfax County citizens and visitors; plan for future golf needs countywide; and provide opportunities and programs that enhance the growth of the sport as a life-long leisure activity.

Objectives

- To increase the number of golf rounds played to 325,000, an increase of 1.6 percent, while maintaining the overall satisfaction rating for golfers at 64 percent.

- To recover approximately 118 percent of costs.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Rounds played	296,307	319,595	332,677 / 318,117	320,000	325,000
Gross revenue	$7,871,665	$9,938,928	$10,574,708 / $10,797,501	$11,484,361	$11,956,481
Efficiency:					
Expense/rounds played	$21.66	$25.88	$25.83 / $28.07	$29.34	$31.28
Revenue per round	$26.57	$31.10	$31.79 / $33.94	$35.89	$36.79
Service Quality:					
Percent "Very" Satisfied	59%	64%	64% / 59%	64%	64%
Outcome:					
Percent change in rounds played	(8.1%)	7.9%	3.1% / (0.5%)	0.6%	1.6%
Cost recovery percentage	122.60%	120.16%	123.04% / 120.90%	122.30%	117.60%

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Fund 170
Park Revenue Fund

Performance Measurement Results

In FY 2007, rounds played decreased by 0.5 percent from FY 2006. Small variations in weather, even during one day, can have a large impact on the number of rounds played. Based on recent local and national golf play statistics, the agency expects the number of rounds played for FY 2009 to be 325,000, an increase over the FY 2007 actual of 318,117.

The Service Quality outcome reflects the percent of survey respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The satisfaction rating at the end of FY 2007 was 59 percent, 5 percentage points below the FY 2006 result. The Park Authority will strive to achieve the 64 percent target in FY 2008 and FY 2009 by being more responsive to customer input and needs as identified in the survey results. Information derived from a recent golfer satisfaction survey will also provide the foundation on which to build plans for improvement.

The cost recovery estimate of 123.04 percent for FY 2007 was not met, since a delay in the opening of the Laurel Hill Golf Club clubhouse limited the revenue potential of the site. Based on budgeted revenues and expenditures, FY 2008 reflects a cost recovery projection of 122.30 and FY 2009 reflects 117.6 percent.

REC Activities

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	130/ 130	130/ 130	132/ 132	134/ 134
Total Expenditures	**$21,681,330**	**$23,193,092**	**$23,193,092**	**$24,141,537**

Position Summary

1	Recreation Division Supervisor I	1	Publications Assistant	8	Prevent. Maintenance Specs.
2	Park Management Specialists II	1	Photographic Specialist	7	Custodians II
2	Park Management Specialists I	1	Management Analyst III	3	Custodians I
7	Park/Rec Specialists IV (1)	2	Management Analysts II	1	Electronic Equipment Tech. II
5	Park/Rec Specialists III (1)	2	Facility Attendants II	1	Painter II
30	Park/Rec Specialists II	2	Facility Attendants I	1	Producer/Director
3	Park/Rec Specialists I	12	Administrative Assistants III	1	Business Analyst II
37	Park/Rec Assistants	1	Naturalist/Historian Senior Interpreter	1	Graphic Artist III
1	Information Officer II	1	Engineer II		

TOTAL POSITIONS
134 Positions / 134.0 Staff Years
( ) Denotes new position

Key Performance Measures

Goal

To provide financially self-sufficient recreational facilities and services that meet the expectations of the citizens of Fairfax County in order to enhance their quality of life by providing opportunities to develop lifetime leisure pursuits.

Objectives

- To achieve and maintain a rate of 5.60 service contacts per household, and a customer satisfaction rating of 75 percent in order to provide opportunities for Fairfax County citizens to enhance their recreational, fitness, health and leisure activities while learning about linkages between these resources and a healthy community and personal life.

Documents Menu

Fund 170
Park Revenue Fund

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimate/Actual	FY 2008	FY 2009
Output:					
Service contacts	2,129,905	2,224,733	2,206,142 / 2,213,913	2,228,464	2,266,432
Efficiency:					
Service contacts per household	5.64	5.79	5.64 / 5.66	5.60	5.60
Service Quality:					
Percent "Very" Satisfied	70%	72%	75% / 76%	75%	75%
Outcome:					
Percent of households indicating parks/recreation services are "very" important or "extremely" important to their quality of life	78%	80%	78% / 77%	78%	78%

Performance Measurement Results

Service Quality data is collected via household surveys. The external survey tool is designed to measure how important various park resources or services are in the lives of Fairfax County households. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as “worst” and 10 as “best” quality. The satisfaction rating at the end of FY 2007 is 76 percent, 4 percentage points above the FY 2006 results. The Park Authority will strive to continue to achieve the 75 percent target in FY 2008 and FY 2009 by developing specific strategies using information from a recent customer satisfaction survey. In FY 2007, The Park Authority achieved a rate of 5.66 service contacts per household, higher than the goal of 5.64. A goal of 5.60 service contacts per household is set for FY 2008 and FY 2009. The percent of households indicating parks/recreation service are "very" important or "extremely" important remains high at 77 percent in FY 2007. The agency will strive for results of 78 percent in FY 2008 and FY 2009.

Resource Management

Funding Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	10/ 9.75	10/ 9.75	11/ 10.75	11/ 10.75
Total Expenditures	**$1,268,781**	**$1,559,090**	**$1,559,090**	**$1,469,110**

Position Summary

1	Historian II	1	Park/Rec Specialist III	1	Administrative Assistant V
1	Historian I	1	Park/Rec Specialist II	1	Administrative Assistant III
1	Assistant Historian	2	Park/Rec Specialists I	1	Custodian II
1	Facility Attendant II				

TOTAL POSITIONS
11 Positions / 10.75 Staff Years

Key Performance Measures

Goal

To maintain and expand the availability of division services, programs, publications and facilities for citizens of Fairfax County and visitors of our parks in order to provide opportunities for education and appreciation of their natural and cultural heritage.

Objectives

- ♦ To increase visitor contacts by 3.5 percent, while maintaining a customer satisfaction rating of 75 percent in response to citizens' requests for information and education regarding Fairfax County's natural, cultural, and horticultural resources and heritage.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Visitor contacts (1)	202,523	219,902	227,909 / 203,861	210,996	218,381
Efficiency:					
Visitors contacts per household	0.54	0.57	0.58 / 0.52	0.53	0.54
Service Quality:					
Percent of visitors "very" satisfied with programs and services	72%	75%	75% / 78%	75%	75%
Outcome:					
Percent of households indicating that natural, cultural and horticultural resources, facilities and services are "extremely" or "very" important to quality of life	69%	72%	72% / 70%	72%	72%
Percent change in number of visitor contacts	2.5%	7.9%	3.5% / (7.3%)	3.5%	3.5%

(1) In FY 2006 the Visitors Center at Frying Pan Farm Park opened and drew in more visitors.

Performance Measurement Results

The number of Visitor Contacts represents actual counts of those visitors participating in Resource Management Division (RMD) programs, events or other services and does not include other visitors who use RMD parks and facilities in unstructured activities. The Park Authority will strive for an increase of 3.5 percent in number of contacts in FY 2008 and FY 2009.

The Park Authority's Performance Measurement Satisfaction survey is designed to measure the importance of various park resources or services in the lives of Fairfax County households. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The percentage of visitors who were "very" satisfied with programs and services in FY 2007 was 78 percent, and the agency is expected to achieve a target of 75 percent in FY 2008 and FY 2009. The Quality of Life outcome reflects the percent of respondents who indicated that park resources or services were "extremely" or "very" important, when given the choices of "extremely, very, somewhat or not at all" important. The percent of households indicating that natural, cultural and horticultural resources, facilities and services are "extremely" or "very" important to quality of life is 70 percent in FY 2007 and is expected to increase slightly to 72 percent in FY 2008 and FY 2009.

Fund 170
Park Revenue Fund

FUND STATEMENT

Fund Type P17, Non-Appropriated Funds | **Fund 170, Park Revenue Fund**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$5,399,860**	**$5,607,101**	**$6,883,150**	**$6,514,911**
Revenue:				
Interest on Bond Proceeds	$62,289	$45,150	$45,150	$56,526
Park Fees	36,058,152	37,345,992	37,345,992	39,418,893
Interest	219,172	107,400	107,400	161,228
Donations	295,228	249,600	249,600	285,488
Total Revenue[1]	$36,634,841	$37,748,142	$37,748,142	$39,922,135
Total Available	**$42,034,701**	**$43,355,243**	**$44,631,292**	**$46,437,046**
Expenditures:				
Personnel Services	$22,418,134	$23,225,600	$23,225,600	$24,287,127
Operating Expenses	11,846,774	13,263,743	13,263,743	13,697,223
Recovered Costs	(1,132,440)	(1,192,373)	(1,192,373)	(1,246,268)
Capital Equipment	187,895	187,500	187,500	651,833
Subtotal	$33,320,363	$35,484,470	$35,484,470	$37,389,915
Debt Service:[2]				
Fiscal Agent Fee	$2,000	$2,000	$2,000	$2,000
Accrued Bond Interest Payable	1,066,825	1,064,048	1,064,048	1,064,412
Total Expenditures	**$34,389,188**	**$36,550,518**	**$36,550,518**	**$38,456,327**
Transfers Out:				
County Debt Service (200)[3]	$762,363	$765,863	$765,863	$784,063
Park Capital Improvement Fund (371)	0	0	800,000	0
Total Transfers Out	$762,363	$765,863	$1,565,863	$784,063
Total Disbursements	**$35,151,551**	**$37,316,381**	**$38,116,381**	**$39,240,390**
Ending Balance[4]	**$6,883,150**	**$6,038,862**	**$6,514,911**	**$7,196,656**
Debt Service Reserve	$1,831,953	$1,831,953	$1,831,953	$1,850,475
Managed Reserve[5]	4,251,197	4,206,909	4,682,958	5,272,139
Set Aside Reserve[6]	800,000	0	0	74,042
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

Fund 170
Park Revenue Fund

[1] This fund statement reflects cash basis accounting. This method differs from the Park Authority's Comprehensive Annual Financial report (CAFR-FAMIS) which records revenue for unused Park passes in order to be in compliance with Generally Accepted Accounting Principles. The difference in the amount of revenue recognized under the cash basis accounting method used above and not recognized in the Park Authority's CAFR is $3,946,904. The net effect of deferred revenue is that the FY 2007 Actual Column shown above is $143,031 higher than reflected in the County's accounting system using accrual basis. This impact is included in the Managed Reserve.

[2] Debt service represents principle and interest on Park Revenue Bonds which supported the construction of the Twin Lakes Golf Course.

[3] Debt service payments for the Note Payable which supported the development of the Laurel Hill Golf Club will be made from Fund 200, County Debt Service.

[4] The Park Revenue Fund maintains fund balances at adequate levels relative to projected operation and maintenance expenses, as well as debt service requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[5] The Managed Reserve includes set aside cash flow and emergency reserves for operations as a contingency for unanticipated operating expenses or a disruption in the revenue stream, as well as revenue set aside as part of the deferred liability plan scheduled to convert to a full accrual Fund Statement in FY 2010.

[6] The Set Aside Reserve is used to fund renovations and repairs at various park facilities as approved by the Park Authority Board.

Fund 371
Park Capital Improvement Fund

Focus

This fund was established under the provisions of the Park Authority Act to provide for capital improvements to the agency's revenue generating facilities and parks, as well as various park sites where grants, proffers and donations have been received for specific park improvements. Funding is also derived through transfers from Fund 170, Park Revenue Fund; lease payments; and revenue bonds for golf course development. In recent years, transfers from Fund 170 have supported improvements to park facilities; however, the amount of funding received from Fund 170 fluctuates from year to year.

No funding is included for Fund 371, Park Capital Improvement Fund, in FY 2009.

Picture of new dock at Lake Fairfax.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- As part of the *FY 2007 Carryover Review*, the Board of Supervisors approved an increase of $17,199,935 due to the carryover of unexpended project balances in the amount of $9,697,943 and an adjustment of $7,501,992. This adjustment included $960,033 in interest earnings and $5,981,431 in park proffers and contributions, as well as an $800,000 transfer in from Fund 170, Park Revenue Fund. These adjustments were offset by an increase of $239,472 to the Facilities and Services Reserve.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Documents Menu

Fund 371
Park Capital Improvement Fund

FUND STATEMENT

Fund Type P37, Non-Appropriated Funds **Fund 371, Park Capital Improvement Fund**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$17,202,465**	**$4,033,325**	**$20,302,732**	**$4,272,797**
Revenue:				
Interest	$960,033	$0	$0	$0
Capital Grants and Contributions[1]	0	0	370,000	0
Other Revenue	5,981,431	0	0	0
Total Revenue	$6,941,464	$0	$370,000	$0
Transfers In:				
Park Revenue Fund (170)[2]	$0	$0	$800,000	$0
Total Transfers In:	$0	$0	$800,000	$0
Total Available	**$24,143,929**	**$4,033,325**	**$21,472,732**	**$4,272,797**
Total Expenditures	$3,841,197	$0	$17,199,935	$0
Total Disbursements	**$3,841,197**	**$0**	**$17,199,935**	**$0**
Ending Balance[3]	**$20,302,732**	**$4,033,325**	**$4,272,797**	**$4,272,797**
Lawrence Trust Reserve[4]	$1,507,926	$1,507,926	$1,507,926	$1,507,926
Repair and Replacement Reserve[5]	700,000	700,000	700,000	700,000
Facilities and Services Reserve[6]	1,925,653	1,825,399	2,064,871	2,064,871
Unreserved Ending Balance	**$16,169,153**	**$0**	**$0**	**$0**

[1] Reflects revenues from a Recreation Access Program grant awarded by the Commonwealth of Virginia Transportation Board on December 19, 2002 for improvements at Stratton Woods Park (Project 004567).

[2] As part of the *FY 2007 Carryover Review*, an amount of $800,000 was transferred from Fund 170, Park Revenue Fund, for several projects, including: $235,179 for Park Rental Buildings, $200,000 for ParkNet, $200,000 for Park General Improvements, and $164,821 to increase the balance in the Facilities and Services Reserve.

[3] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[4] This Reserve separately accounts for the Ellanor C. Lawrence monies received for maintenance and renovation to this site. In accordance with the FCPA Board, the principal amount of $1,507,926 received from the donation will remain intact, and any interest earned will be used according to the terms of the Trust.

[5] The Golf Revenue Bond Indenture requires that a security reserve and capital repair reserve be maintained in the Capital Improvement Plan for repairs to park facilities.

[6] This reserve supports the maintenance and renovation of revenue-generating facilities.

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Fund 371
Park Capital Improvement Fund

FY 2009 Summary of Capital Projects

Fund: 371 Park Capital Improvement Fund

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
004102	Low Impact Development	$150,000	$93,928.90	$51,885.10	$0
004103	Stewardship Education	135,000	22,930.59	91,580.71	0
004105	GIS/Data/Green Infrastructure	180,000	0.00	173,456.73	0
004108	Lee District Land Acquisition and Development	542,862	10,381.92	532,480.14	0
004109	Countywide Trails	38,416	11,000.00	27,416.00	0
004110	Merrilee Park	17,139	0.00	17,139.00	0
004113	Lee District Telecommunications	36,279	0.00	36,279.00	0
004114	Marie Butler Levin Preserve	1,750	0.00	1,750.00	0
004115	Pimmit Run SV-Area 1 Maint. Facility	21,000	0.00	21,000.00	0
004116	Confederate Fortifications Historic Site	18,125	0.00	18,125.00	0
004117	Turner Farm Observatory	11,025	0.00	11,025.00	0
004119	Vulcan	1,574,726	0.00	1,574,726.00	0
004122	Spring Hill Park - McLean Youth Soccer	125,000	0.00	125,000.00	0
004146	Fox Mill Park	11,945	0.00	11,945.00	0
004349	South Run Park	227,093	0.00	77,916.30	0
004380	Beulah Road Park	7,670	0.00	7,670.00	0
004493	Robert E. Lee Recreation Center	501,460	0.00	58,904.04	0
004503	Cub Run S. V. Park	276,265	0.00	171,135.74	0
004522	Frying Pan Park	115,808	36,185.82	63,778.39	0
004528	Riverbend Park	51,567	675.00	21,360.26	0
004534	Park Contingency		0.00	1,819,935.16	0
004538	Park Easement Admin.	1,984,135	131,900.37	611,155.65	0
004558	Park Collections	50,491	87.23	4,948.23	0
004564	History Special Events	8,000	0.00	2,994.65	0
004567	Stratton Woods	1,315,492	14,821.17	421,443.40	0
004584	Nottoway Park	57,969	0.00	3,040.00	0
004592	Sully Plantation	645,639	9,036.46	367,406.00	0
004593	Green Spring Farm Park	110,000	0.00	110,000.00	0
004595	Mason District Park	475,029	(3,111.67)	215,897.74	0
004596	Wakefield	1,914,947	12,552.34	18,629.59	0
004626	Stuart Ridge/Sugarland Run Park	24,886	0.00	14,896.00	0
004638	Lake Braddock School Park	12,000	0.00	3,296.64	0
004748	Gen. Park Improvements		54,975.87	609,909.02	0
004749	Site Information Management	2,842,000	0.00	885,262.05	0
004750	Park Proffers	10,225,490	303,940.91	6,659,137.32	0
004751	Park Rental Bldg. Maint.	1,457,260	131,130.84	444,708.66	0
004758	Archaeology Proffers	154,732	3,395.85	85,860.17	0
004759	Stewardship Publications	55,628	180.00	45,951.78	0
004760	Stewardship Exhibits	13,325	0.00	8,637.52	0
004761	Lawrence Trust	367,948	0.00	221,217.16	0
004762	Golf Improvements	2,662,740	48.00	24,377.66	0
004763	Grants	2,986,291	2,207,438.28	503,194.78	0
004764	Mt. Air	46,701	1,660.00	3,282.92	0
004769	Mastenbrook Volunteer Grant Program	306,106	30,771.82	57,021.68	0
004771	Historic Huntley	434,713	0.00	418,821.83	0
004774	Gabrielson Gardens	2,000	0.00	2,000.00	0
004775	Open Space Preservation Contributions	481,786	150,000.00	131,786.00	0
004778	Land Acquisition Support	156,420	0.00	54,362.43	0
004780	Lake Fairfax Train Replacement	10,500	0.00	10,500.00	0

Fund 371
Park Capital Improvement Fund

Project #	Description	Total Project Estimate	FY 2007 Actual Expenditures	FY 2008 Revised Budget	FY 2009 Advertised Budget Plan
004782	CLEMYJONTRI	742,305	548,364.07	63,182.78	0
004783	Linway Terrace	5,000	0.00	5,000.00	0
004785	Providence Area Park Improvements	83,050	0.00	60,000.00	0
004787	McLean Central Park	12,000	0.00	1,298.60	0
004788	West County Recenter	435,000	0.00	14,525.16	0
004791	Popes Head Estate	5,055	0.00	5,055.00	0
004792	Hooes Road Park	734,990	65,665.00	0.00	0
004796	South Run S.V. - Mt. Vernon	66,533	0.00	66,533.00	0
004797	Arrowhead Park	158,000	3,238.00	5,624.50	0
004799	Wolf Trap	24,000	0.00	2,469.19	0
004800	Athletic Field Lighting Evaluation	122,000	0.00	122,000.00	0
Total		**$35,233,291**	**$3,841,196.77**	**$17,199,934.68**	**$0**

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Fund 117
Alcohol Safety Action Program

Alcohol Safety Action Program

Mission

To reduce the incidence of driving under the influence of alcohol (DUI) in Fairfax County through completion of a rehabilitative alcohol/drug education program, case management, public education, and referral to alcohol/drug treatment programs when necessary.

Focus

The Fairfax County Alcohol Safety Action Program (ASAP) serves a probationary function for the Circuit and General District Courts under the supervision of the ASAP Policy Board. The Fairfax ASAP is one of 24 ASAPs in Virginia and clients are court ordered, DMV referred, or participate voluntarily. The core programs are state mandated and address essential needs of clients including: intake, assessment, rehabilitative alcohol/drug education, referral to treatment, and case management to individuals charged with, or convicted of, driving under the influence of alcohol (DUI). In addition, ASAP provides alcohol/drug education programs for habitual offenders, a drug education program for first-time drug possession offenders, and programs for adolescent substance abusers. ASAP also participates in outreach activities that educate the community about its mission. Programs are available in English, Spanish and Korean. ASAP's continual focus will be the supervision of DUI offenders as well as the enforcement of the Code of Virginia. The agency will also continue to rely on partnerships with the courts, Commonwealth Attorney's office, and treatment providers.

THINKING STRATEGICALLY

Strategic issues for the department include:

- Providing educational programs to reduce the incidents of driving under the influence of alcohol or drugs; and
- Continuing efforts to maintain a fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.

The County is the fiscal agent for the Fairfax ASAP which is administered through the Department of Administration for Human Services. ASAP is expected to be a self-supporting agency, funded entirely by client fees with the County providing indirect support through office space and utilities. The State imposes a $400 fee ceiling on per client costs for the state mandated core program. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline. Should surplus client fees above and beyond the balance required for a sufficient reserve fund become available in any fiscal year, the ASAP Policy Board will reimburse the County for the indirect costs noted above, or may request permission from the Board of Supervisors to expend such funds on the program. It should be noted that the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP coming from the courts but is expected to level off in FY 2008 and future fiscal years. The generally lower number of referrals (and resulting lower client fee revenues) combined with ongoing expenditure requirements will challenge the agency to maintain a positive fund balance.

Fund 117
Alcohol Safety Action Program

New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

Maintaining Safe and Caring Communities	Recent Success	FY 2009 Initiative
Continue to serve the community by offering alcohol education programs, referral to treatment, and probation supervision to individuals convicted of driving under the influence, over 90 percent of whom, according to DMV records, have not recidivated over a two year period.	☑	☑
Continue to establish new partnerships with Fairfax County Public Schools and other community resources to improve DUI education and public information dissemination to the citizens of Fairfax County.	☑	☑
Creating a Culture of Engagement	**Recent Success**	**FY 2009 Initiative**
Served approximately 3,575 individuals in FY 2007 in the core alcohol/drug education program, with programs available in English, Spanish and Korean as needed.	☑	
Exercising Corporate Stewardship	**Recent Success**	**FY 2009 Initiative**
Continue efforts to maintain a sufficient fund balance in order to retain the staff necessary to ensure public safety, maximize program benefits, and avoid deficits when client fee revenues decline. This will be closely watched in FY 2008 and FY 2009 as the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP coming from the courts.	☑	☑

Budget and Staff Resources

Agency Summary

Category	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	16/ 16	16/ 16	16/ 16	16/ 16
Expenditures:				
Personnel Services	$1,362,316	$1,511,773	$1,511,773	$1,561,933
Operating Expenses	207,872	226,351	226,351	226,351
Capital Equipment	0	0	0	0
Total Expenditures	**$1,570,188**	**$1,738,124**	**$1,738,124**	**$1,788,284**

Position Summary

1	Probation Supervisor II
1	Probation Supervisor I
1	Probation Counselor III
6	Probation Counselors II
1	Accountant I
1	Administrative Associate
2	Administrative Assistants IV
3	Administrative Assistants II

TOTAL POSITIONS
16 Positions / 16.0 Staff Years

Fund 117
Alcohol Safety Action Program

FY 2009 Funding Adjustments

The following funding adjustments from the FY 2008 Revised Budget Plan are necessary to support the FY 2009 program:

- **Employee Compensation** **$50,160**
  An increase of $50,160 is due primarily to salary adjustments necessary to support the County's compensation program. As a result of budget constraints, compensation adjustments for County employees have been reduced. For FY 2009, employee increases as part of the pay for performance system have been discounted by 50 percent and the impact of the lower pay for performance funding is reflected above.

Changes to FY 2008 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2008 Revised Budget Plan since passage of the FY 2008 Adopted Budget Plan. Included are all adjustments made as part of the FY 2007 Carryover Review and all other approved changes through December 31, 2007:

- There have been no revisions to this fund since the approval of the FY 2008 Adopted Budget Plan.

Key Performance Measures

Objectives

- To provide a comprehensive alcohol/drug education program to individuals charged with driving under the influence of alcohol (DUI) that results in 92 percent of clients who have successfully completed the probationary period two years prior and have not recidivated.

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	**FY 2005 Actual**	**FY 2006 Actual**	**FY 2007 Estimate/Actual**	**FY 2008**	**FY 2009**
Output:					
Individuals served in ASAP education program (1)	4,802	4,272	2,868 / 3,575	3,575	3,575
Efficiency:					
Cost per individual served (1)	$312	$334	$487 / $365	$403	$415
Service Quality:					
Percent of individuals satisfied	97%	97%	97% / 97%	97%	97%
Outcome:					
Percent of individuals completing the program two years prior who have not recidivated based on Department of Motor Vehicles (DMV) records	92%	92%	92% / 92%	92%	92%

(1) Please note that the FY 2005 and FY 2006 actuals have been updated due to a methodology change in which categories of individuals are included; this will allow for consistency with FY 2007 actuals, FY 2008 and FY 2009 estimates, as well as future fiscal years.

Performance Measurement Results

It should be noted that clients referred by the Courts to programs other than ASAP's core education program are not required to pay the full state-mandated fee and are not counted in the above table. Service Quality, a measurement of client satisfaction with ASAP education classes, has remained at the 97 percent level since FY 2001, and is projected to remain at this high level. The percentage of individuals completing the core education program two years prior who have not recidivated has remained at 92 percent and is expected to remain at that level in FY 2008 and FY 2009. It should be noted that the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP coming from the courts but is expected to level off in FY 2008 and future fiscal years. This generally lower total of referrals combined with ongoing expenditure requirements have resulted in a steady increase in the cost per individual served over this time period. A level over $400 per individual is not sustainable as the state has imposed a $400 per client maximum fee. ASAP is taking measures to control expenditures during this extended period of lower referrals from the courts.

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Fund 117
Alcohol Safety Action Program

FUND STATEMENT

Fund Type G10, Special Revenue Funds **Fund 117, Alcohol Safety Action Program**

	FY 2007 Actual	FY 2008 Adopted Budget Plan	FY 2008 Revised Budget Plan	FY 2009 Advertised Budget Plan
Beginning Balance	**$67,981**	**$67,981**	**$90,838**	**$90,838**
Revenue:				
Client Fees	$1,512,487	$1,567,874	$1,567,874	$1,674,796
ASAP Client Intake	30,066	12,000	12,000	12,000
ASAP Client Out	(22,210)	(24,000)	(24,000)	(24,000)
ASAP Restaff	5,515	3,000	3,000	5,000
Interest Income	655	3,000	3,000	1,000
Other Fees	66,532	176,250	176,250	119,488
Total Revenue	$1,593,045	$1,738,124	$1,738,124	$1,788,284
Total Available	**$1,661,026**	**$1,806,105**	**$1,828,962**	**$1,879,122**
Expenditures:				
Personnel Services	$1,362,316	$1,511,773	$1,511,773	$1,561,933
Operating Expenses	207,872	226,351	226,351	226,351
Capital Equipment	0	0	0	0
Total Expenditures	$1,570,188	$1,738,124	$1,738,124	$1,788,284
Total Disbursements	**$1,570,188**	**$1,738,124**	**$1,738,124**	**$1,788,284**
Ending Balance[1]	**$90,838**	**$67,981**	**$90,838**	**$90,838**

[1] Ending Balance fluctuations are the result of the uncertain nature of client referrals to ASAP-sponsored programs. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.

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