

## **Summary – Board Budget Committee Meeting**

March 7, 2017

### ***Committee Members Present:***

Sharon Bulova, Chairman  
Penelope Gross, Mason District (Vice Chairman)  
John Cook, Braddock District  
John Foust, Dranesville District  
Pat Herryty, Springfield District  
Catherine Hudgins, Hunter Mill District  
Jeff McKay, Lee District (Committee Chair)  
Kathy Smith, Sully District  
Linda Smyth, Providence District  
Dan Storck, Mount Vernon District

March 7, 2017 Meeting Agenda:

<http://www.fairfaxcounty.gov/bosclerk/board-committees/meetings/2017/mar7-budget-agenda.pdf>

March 7, 2017 Meeting Materials:

<http://www.fairfaxcounty.gov/dmb/workshops/equitable-use-space.pdf>  
<http://www.fairfaxcounty.gov/dmb/workshops/review-design-build-construction-functions.pdf>  
<http://www.fairfaxcounty.gov/dmb/workshops/systems-care-childrens-services-act.pdf>  
<http://www.fairfaxcounty.gov/dmb/workshops/adhc.pdf>

The meeting was called to order at 1:10 P.M.

After a brief introduction by Supervisor McKay, the first LOBS presentation on the agenda, Project #3 –, Space Allocation Policy is given by Chris Leonard, Director, Department of Neighborhood and Community Services. The presentation is the first one linked above under *March 7, 2017 Meeting Materials*.

### **Board Discussion**

- The Board inquired about whether this project was focused just county owned space or would it also include FCPS. Chris Leonard replied that the current focus was on county owned or leased space, including space owned by the Park Authority.
- Further clarification is requested about how the workgroup will be analyzing space in the county not being used. Chris Leonard responded that they have an inventory and are working on developing a public process to have community validate needs and prioritize space when it becomes available. The goal is to have a more transparent and community-involved process than in the past.

- Supervisor Gross noted that she would like to have an offline follow-up meeting/discussion about the Willston Multi-cultural center. She noted that the building is going to have to be closed and voiced concern about the non-profits currently using that space.
- The Board also voiced concern about the importance of making sure people/non-profits are aware of the availability of space options. Chris Leonard noted that would be part of the new transparent process/policy being developed. Deputy County Executive Pat Harrison noted that they will be using a process similar to that used with the Community Funding Pool to get the word out to interested parties.
- The Board noted that this new policy is not limited to human services but all types of community groups needing space to occupy. County Executive Ed Long concurred.
- Board members stated that it is important that groups occupying county space are meeting reporting requirements and have appropriate insurance.
- A discussion ensued about how other jurisdictions are dealing with space allocation issues. Chris Leonard mentioned that other jurisdictions are in a similar boat, but there aren't many with a specific policy.
- Supervisor Storck mentioned that additional space at the Old Mt. Vernon High School will be coming available and that having a policy in place will be important to that space allocation process. He supports the process being undertaken and noted that having a policy in place is timely and critical as there are potential liability issues that need to be considered.
- A discussion ensued on the importance of having MOUs, lease agreements etc., however, they need to be considered based on the facility. For example - in some cases, if the non-profit were not there, an old facility might fall into significant disrepair and cause issues for the community.

Following that discussion, the second LOBS presentation on the agenda, Project #4 – Review of Design / Build Function Residing in Multiple Agencies is given by Scott Sizer, P3/Joint-Ventures Policy Coordinator. The presentation is the second one linked above under *March 7, 2017 Meeting Materials*.

#### Board Discussion

- The Board noted that the joint County Board/School Board committee is looking at joint CIP projects as one of its areas of Interest.
- The Board noted that it is important that they be involved early in the Review of Design / Build Function process, especially as it pertains to interfacing with schools when appropriate. The Board is interested in facilities that can meet multiple needs – they don't want facilities that meet only County functions and needs if it can meet both County and Schools needs. Thus Board input early in process is critical.
- Concern is raised about whether capacity and necessary skill-sets exist among current staff to carry this out. Cross agency project management is not necessarily a traditional county employee skill set. The Board also noted that mentorship/succession planning needs to be discussed as part of this process. County Executive Long concurs and notes the criticality.
  - **Budget Q&A - McKay – Referring to the Review of Design / Build Function Residing in Multiple Agencies LOBs presentation, please provide information on the number and types of personnel that agencies currently have to do this type of work and how many projects are they currently managing.**

- The Board discussed the issue of consolidation and several note that it could be in order here. If functions are kept separate, there has to be an increased focus on a collaborative, county-centric mindset. Tom Biesiadny, Director of Transportation, provides some background as to why the transportation design related group is in DOT, noting that it is primarily due to the high volume of projects and the benefits and synergies of having these individuals closer to the central transportation group.
- The Board also noted the following:
  - There needs to be additional collaboration with FCPS,
  - There need to be an awareness of security related issues,
  - There is interest in metrics/general standards, and
  - Consideration should be given to the service need you are trying to address when developing as well.
- Chairman Bulova – asks if there are any early indications about what the “organizational changes” cited on Slide 9 may be. Scott Sizer noted options may include consolidation and/or a more county-centric view of projects, and also noted that making these recommendations is a key facet of the group’s work and there is still much work to do.

Following that discussion, the third LOBS presentation on the agenda, Project #5 – Review of Systems of Care/Children’s Services Act Redesign Options is given by Jim Gillespie, Systems of Care Director. The presentation is the third one linked above under *March 7, 2017 Meeting Materials*.

#### Board Discussion

- There was concurrence that the project would wait until the State process unfolded.
- The Board is interested in whether there is a legislative fix? Claudia Arko notes that there are funds in the state budget to review this issue, but there are significant concerns with what the study will recommend. Deputy County Executive Pat Harrison stated that we need to follow what the State is going to do before looking at pros and cons of our system and entering into any deeper conversations with FCPS.
- The Board asks for confirmation that CSA-related costs are included in the \$80+M figure the county budgets for school-related services in addition to the General Fund school transfer. CFO Joe Mondoro confirms that it is.

Following that discussion, the fourth LOBS presentation on the agenda, Project #8 – Review Privatization Options for the Adult Day Health Care (ADHC) Program is given by Shauna Severo, Assistant Director of Patient Care Services, Health Department. The presentation is the fourth one linked above under *March 7, 2017 Meeting Materials*.

#### Board Discussion

- Supervisor Herrity asked for a deeper look at the transportation component of this service, and hands out the following article <http://www.thetransitwire.com/2017/03/02/mbta-expands-ride-hailing-partnership-for-paratransit/>. He noted that Uber and Lyft could be an option for cheaper paratransit services, in which the customer would also save time. He

stated that he will be doing a Board Matter on Tuesday 3/14 pertaining to this matter (in much larger scope than just this ADHC issue.)

- The Board discussed a lack of ADHC programming in certain parts of county. It is noted that there are senior centers throughout the county, but ADHC is co-located at four sites.
- Supervisor Gross noted this is a very sensitive issue, referring to the recent closing of the ADHC center in Annandale. There needs to be a focus on coordination with the impacted families. She also raises a concern that this program seems to be serving the very poor or well off, and is worried about families in the middle.
- The Board also noted a concern about “stove-piping” services to certain elements of the community and not serving all of our diverse populations. The Board seeks integrated and diverse services available to all.
- Discussion ensued on the sliding fee scale cited on slide 5. Shauna Severo noted that the last time it was calculated, the average net cost per day to the County was roughly \$100; however, additional review and refinement is needed in this area and will be conducted by the group. Another area of Board interest that the group wants to focus on is researching how other jurisdictions are dealing with similar issues.
- Supervisor McKay noted that an options/analysis will be brought back before this committee before any decisions are made.

The next meeting of the Board Budget Committee is scheduled for 1:00 P.M. on Tuesday, 3/21/2017

The meeting adjourned at 3:07 P.M.