The meeting was called to order at 10:10 a.m. with all Members being present with the exception of Supervisor McConnell, and with Chairman Hanley presiding.

Supervisor McConnell arrived at 10:15 a.m.

Others present were William J. Leidinger, County Executive; David P. Bobzien, County Attorney; Catherine A. Chianese, Assistant to the County Executive, Barbara M. Jenkins, Assistant to the County Executive; Nancy Vehrs, Clerk to the Board of Supervisors; and Patti M. Hicks, Deputy Clerk to the Board of Supervisors.

**BOARD MATTER**

2. **BIRTHDAY GREETINGS FOR HUNTER MILL DISTRICT SUPERVISOR ROBERT B. DIX, JR.** (Tape 1)

On behalf of the entire Board, Chairman Hanley wished Hunter Mill District Supervisor Robert B. Dix, Jr., a Happy Birthday.

3. **10:00 AM - BOARD DECISION ON THE COUNTY'S AND SCHOOLS' FISCAL YEAR (FY) 1996 THIRD QUARTER REVIEW** (Tapes 1-2)

(SAR)
(FPR) [NOTE: The public hearings on the County's and Schools' Fiscal Year (FY) 1996 Third Quarter Review were held on April 8, 9, 10, 11, and 13, 1996.]
Following comments, Supervisor Bulova moved Board:

- Approval of Supplemental Appropriation Resolution (SAR) AS 96060 and Amendment to the Fiscal Planning Resolution (FPR) AS 96903 which includes the revenue, expenditure and transfer adjustments contained in the County and Schools’ Third Quarter Review which results in a Set Aside Reserve of $14,604,075;

- Appropriation of Federal/State grant awards and adjustments reelected in Attachment IV resulting in a net decrease of $25,806 in appropriations to Subfund 107, Federal/State Grants; and

- Approval of adjusting the Managed Reserve to maintain the reserve at two percent of total disbursements based on the actions taken by the Board as part of the Third Quarter Review.

This motion was seconded by Supervisor Hyland.

For the record, Supervisor Frey stated that the School Board shows at Third Quarter an additional revenue available of $5.5 million and that it plans to spend this money rather than to save it to mitigate any shortfall in the coming fiscal year.

Supervisor McConnell moved to amend the motion that at Carryover Review the Board reduce the real estate tax rate by one cent for every $7.2 million in excess of the projected $48.99 million ending balance. This motion was seconded by Supervisor Mendelsohn.

Supervisor Connolly moved to table the amendment to the motion. This motion was seconded by Supervisor Bulova and CARRIED by a recorded vote of six, Supervisor Dix, Supervisor Frey, Supervisor McConnell, and Supervisor Mendelsohn voting "NAY."

Following discussion, with input from Edward L. Long, Jr., Director, Office of Management and Budget (OMB), Supervisor Dix called attention to the School's Third Quarter Review, Fund 610, School Central Procurement, and asked unanimous consent that the Board direct staff to provide information as to:

- What the line item represents in terms of spending;

- Where the money comes from; and

- Why is this being done at Third Quarter as opposed to the regular budget process.

Without objection, it was so ordered.
4. 10:00 A.M. - BOARD DECISION ON PROPOSED AMENDMENTS TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 2 (PROPERTY UNDER COUNTY CONTROL), CHAPTER 101 (SUBDIVISION PROVISIONS), CHAPTER 104 (EROSION AND SEDIMENTATION CONTROL) AND CHAPTER 112 (ZONING ORDINANCE) TO ADJUST FEES CHARGED BY THE DEPARTMENT OF ENVIRONMENTAL MANAGEMENT (DEM) (No Tape)

(NOTE: April 8, 1996 the Board held a public hearing on these items and deferred its decision until April 22, 1996.)

(NOTE: Later in the meeting, action was deferred on this item. See Clerk's Summary Item CL#15.)

5. 10:00 A.M. - BOARD DECISION ON THE PROPOSED AMENDMENT TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 67.1 (SANITARY SEWERS AND SEWAGE DISPOSAL) TO REVISE SEWER SERVICE CHARGES AND AVAILABILITY FEES (COUNTYWIDE) (No Tape)

(NOTE: April 8, 1996 the Board held a public hearing on this item and deferred its decision until April 22, 1996.)

(NOTE: Later in the meeting, action was deferred on this item. See Clerk's Summary Item CL#15.)

6. 10:00 A.M. - BOARD DECISION ON PROPOSED AMENDMENT TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 4 (TAXATION AND FINANCE), SECTION 4-24-1, TO IMPOSE MOBILE LOCAL TELECOMMUNICATIONS TAX OF 10 PERCENT, WITH A MAXIMUM TAXABLE CEILING OF $30 (No Tape)

(NOTE: April 8, 1996 the Board held a public hearing on this item and deferred its decision until April 22, 1996.)

(NOTE: Later in the meeting, action was deferred on this item. See Clerk's Summary Item CL#15.)
7. **10:00 A.M. - BOARD DECISION ON PROPOSED AMENDMENT TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 4 (TAXATION AND FINANCE) SECTION 4-6-8, TO INCREASE THE TAX FOR ENHANCED 911 EMERGENCY TELEPHONE SERVICE FOR FISCAL YEAR (FY) 1997 AND FY 1998** (No Tape)

   (NOTE: April 8, 1996 the Board held a public hearing on this item and deferred its decision until April 22, 1996.)

   (NOTE: Later in the meeting, action was deferred on this item. See Clerk's Summary Item CL#15.)

8. **10:00 A.M. - BOARD DECISION ON PROPOSED AMENDMENT TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 4 (TAXATION AND FINANCE) SECTION 4-25-1, TO IMPOSE A FEE FOR EMERGENCY MEDICAL SERVICE TRANSPORT** (No Tape)

   (NOTE: April 8, 1996 the Board held a public hearing on this item and deferred its decision until April 22, 1996.)

   (NOTE: Later in the meeting, action was deferred on this item. See Clerk's Summary Item CL#15.)

9. **10:00 A.M. - BOARD DECISION ON PROPOSED AMENDMENT TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 4 (TAXATION AND FINANCE), SECTION 4-6-2, TO RAISE THE TAXABLE MONTHLY BILL CEILING ON NON-RESIDENTIAL UTILITY TAXES** (No Tape)

   (NOTE: April 8, 1996 the Board held a public hearing on this item and deferred its decision until April 22, 1996.)

   (NOTE: Later in the meeting, action was deferred on this item. See Clerk's Summary Item CL#15.)

10. **10:00 A.M. - BOARD DECISION ON PROPOSED AMENDMENT TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 4 (TAXATION AND FINANCE), SECTIONS 4-15-1 THROUGH 4-15-8 REGARDING RENT RELIEF FOR THE LOW-INCOME ELDERLY AND DISABLED** (No Tape)

   (NOTE: April 8, 1996 the Board held a public hearing on this item and deferred its decision until April 22, 1996.)

   (NOTE: Later in the meeting, action was deferred on this item. See Clerk's Summary Item CL#15.)
11. **10:00 A.M. - BOARD DECISION ON PROPOSED AMENDMENT TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 4 (TAXATION AND FINANCE), SECTIONS 30-3-1 AND 30-3-7, AND CHAPTER 30 (HOME CHILD CARE FACILITIES) TO REDUCE THE INSPECTION FREQUENCY, AND ASSESS AN INITIAL AND RENEWAL PERMIT FEE FOR PERSONS CARING FOR YOUNG CHILDREN IN THEIR HOMES** (No Tape)

(NOTE: April 8, 1996 the Board held a public hearing on this item and deferred its decision until April 22, 1996.)

(NOTE: Later in the meeting, action was deferred on this item. See Clerk's Summary Item CL#15.)

12. **10:00 A.M. - BOARD DECISION ON PROPOSED AMENDMENT TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 82 (MOTOR VEHICLES AND TRAFFIC), SECTION 82-12-6 REGARDING THE ELIMINATION OF EXEMPTION/DISCOUNT ON AUTO DECALS/$0.01 PERSONAL PROPERTY TAX ON CERTAIN CLASSES OF PERSONAL PROPERTY** (No Tape)

(NOTE: April 8, 1996 the Board held a public hearing on this item and deferred its decision until April 22, 1996.)

(NOTE: Later in the meeting action was deferred on this item. See Clerk's Summary Item CL#15.)

13. **10:00 A.M. - BOARD DECISION ON ADOPTION OF PROPOSED AMENDMENTS TO THE CODE OF THE COUNTY OF FAIRFAX, CHAPTER 62 (FIRE PROTECTION) REGARDING FEES** (No Tape)

(NOTE: April 8, 1996 the Board held a public hearing on this item and deferred its decision until April 22, 1996.)

(NOTE: Later in the meeting, action was deferred on this item. See Clerk's Summary Item CL#15.)


Supervisor Bulova moved that the Board approve the Add-On revenue and administrative adjustments and necessary adjustment to the Managed Reserve with a net impact of $10,966,769. The resulting balance after these actions will be $106,389,836. This motion was seconded by Supervisor Hyland and carried by unanimous vote.
Supervisor Bulova moved that the Board approve the Budget "Markup" List distributed to Board Members earlier in the meeting which includes:

- $7,940,847 in revenue and user fee enhancements;
- $54,593,303 in County reductions;
- An increase of $7.2 million over the County Executive's recommended School transfer amount;
- An increase in the real estate tax rate of seven cents;
- Fiscal Year (FY) 1997 School Transfer which will be $788.1 million, an increase of $63.2 million or 8.72 percent over FY 1996; and
- The resulting FY 1997 balance after these actions will be $0.

This motion was seconded by Supervisor Hyland.

Supervisor Frey moved to amend the motion to direct staff to save the equivalent of one cent on the property tax rate outside of school consolidation efforts, and outside of the position reductions that are listed in this package. This motion was seconded by Supervisor Dix and **FAILED** by a recorded vote of six, Supervisor Dix, Supervisor Frey, Supervisor McConnell, and Supervisor Mendelsohn voting "AYE."

**PMH:pmh**

(Tape 3)

Supervisor Dix moved to amend the motion as follows:

- Eliminate 350 vacant positions (General Fund) of the 573 vacant positions identified in the April 15, 1996 Vacancy Report at an average salary plus benefits of $31,500 each (County typically uses an average for salary plus benefits at $35,000). This should not apply to any street-effective public safety positions. This will result in a savings of $11,025,000; and
- Eliminate 50 vacant positions (General Fund supported) of the 82 vacant positions identified in April 15, 1996 Vacancy Report at an average salary plus benefits of $31,500 each (County typically uses an average for salary plus benefits at $35,000). This should not apply to any street-effective public safety positions. This will result in a savings of $1,575,000.

The elimination of a total of 400 vacant positions results in a savings of $12,600,000. This motion was seconded by Supervisor Frey.
Following discussion, with input from Mr. Long, Supervisor Connolly moved to table the motion. This motion, the second to which was inaudible, **CARRIED** by a recorded vote of six, Supervisor Dix, Supervisor Frey, Supervisor McConnell, and Supervisor Mendelsohn voting "NAY."

Supervisor Dix moved to amend the motion as follows:

1. - Eliminate remaining one percent Cost-of-Living Allowance (COLA) for County employees, (retains merit increments - approximately 44 percent of County employees will receive five percent merit increments in FY 1997.) This will result in a savings of $4,844,896;

2. - Eliminate balance of Lines of Business (LOB) category titled Judicial Operations (LOBS 238-245) and absorb these additional administrative activities in the Office of the Clerk to the Court. This will result in a savings of $1,650,000;

3. - County Attorney's Office - reduce LOB 71. This will result in a savings of $400,000;

4. - Office of the Sheriff - reduce administrative (non-sworn/street effective) personnel. This will result in a savings of $500,000;

5. - Office of Human Services Administration - reduce LOBs 434-436. This will result in a savings of $650,000;

6. - Police Department - reduce by not impacting street-effective personnel. (In addition to proposed package which would bring total to less than amount of reduction recommended by County Executive--Chief of Police and County Executive to determine final content.) This will result in a savings of $500,000;

7. - Fire and Rescue Department - reduce by not impacting street-effective personnel. (In addition to proposed package which would bring total to amount of reduction recommended by County Executive--Fire Chief and County Executive to determine final content.) This will result in a savings of $200,000;
8. - Reduce budgeted increase in several operating expense categories:

- Account Number (Object Code) 302 - Professional/consultant contracts - remaining balance (after reduction) - $37.3 million
  FY 1996 - $36.5 million
  This will result in a savings of $3,000,000;

- Account Number (Object Code) 330 - Books and related materials - remaining balance (after reduction) - $4,478,015
  FY 1996 - $3,706,536
  This will result in a savings of $1,500,000;

- Account Number (Object Code) 346 - Technology Infrastructure - remaining balance (after reduction) - $7,445,821
  FY 1996 - $6,945,809
  This will result in a savings of $1,500,000;

- Account Number (Object Code) 352 - Insurance and Surety Bonds - remaining balance (after reduction) - $9,743,308
  FY 1996 - $8,831,225.
  This will result in a savings of $500,000;

9. - Reduce budgeted staff and operating costs for various Boards, Commissions, Authorities, Committees and Councils (BACs) by approximately 10 percent. This will result in a savings of $300,000;

10. - Reduce overtime expense in Fire and Rescue Department beyond other current overtime reduction recommendations by increasing participation/utilization of volunteers to meet minimum staffing requirements by one percent. This will result in a savings of $600,000;

11. - Eliminate funding in FY 1997 to implement a stormwater utility user fee program for Fairfax County Subfund 468 (Category Three). This will result in a savings of $600,000 - (NOTE: The
proposal put forth by Supervisor Bulova recommends a reduction of $315,000 so this item should be changed to the balance of $285,000);
12. - Reduce expenditure (local funding level) for Federal/State mandated programs which exceed the mandated expenditure level requirement. (The County Executive will develop a plan in consult with the Human Services Council.) This will result in a savings of $2,000,000;

(NOTE: There was no Item 13);

14. - Additional reduction in FY 1997 appropriation to Subfund 150 for Information Technology (leaves remaining balance of $10,000,000). This will result in a savings of $1,400,000; and

15. - Reduce litigation settlement reserve fund established in FY 1995, leaving a remaining balance of $3.4 million, for a one-time savings. This will result in a savings of $3,000,000.

The total projected savings is projected to be $23,144,896.

This motion was seconded by Supervisor Frey.

Following discussion, with input from David P. Bobzien, County Attorney, and Mr. Long, Supervisor Hyland moved the previous question. This motion was seconded by Supervisor Connolly.

Following further discussion, Supervisor Connolly withdrew his second to the motion.

Supervisor Bulova moved to amend the amendment to the motion to:

- Defer consideration of Supervisor Dix's amendment to the motion until the next Budget Subcommittee meeting for review prior to Carryover; and
- Schedule a Budget Subcommittee meeting as soon as possible.

This motion was seconded by Supervisor Hyland and CARRIED by a recorded vote of six, Supervisor Dix, Supervisor Frey, Supervisor McConnell, and Supervisor Mendelsohn voting "NAY."

The question was called on the amendment, as amended, which CARRIED by a recorded vote of six, Supervisor Dix, Supervisor Frey, Supervisor McConnell, and Supervisor Mendelsohn voting "NAY."

Following discussion, Chairman Hanley announced that items relating to Budget Guidelines would be considered later in the meeting.
(NOTE: Later in the meeting, Policy issues were discussed. See Clerk's Summary Item CL#16.)

AR:ar

(Tape 4)

**LOB 275 - Police Department**

Supervisor McConnell moved to amend the motion to encourage the Chief of Police to find positions for the four Massey Building Security Positions, with no change to the additional $182,000 cut in the Police Department budget. This motion was seconded by Supervisor Dix.

Following discussion, with input from Colonel M. Douglas Scott, Chief, Police Department, the question was called on the motion which carried by unanimous vote.

**LOB 292 - Police Department**

Supervisor McConnell moved to amend the motion to restore the three Crime Prevention Officer positions.

Following discussion, Supervisor McConnell withdrew her motion until later in the meeting.

(NOTE: Later in the meeting, the Crime Prevention Officers were added to Supervisor McConnell’s motion to restore. See Page 11.)

**Reduction of Schools Transfer by $7.2 million**

Supervisor McConnell moved to amend the motion to reduce the Schools transfer by $7.2 million and restore the following:

- LOB 142 - Housing and Community Development - $52,913;
- LOB 264 - Juvenile and Domestic Relations District Court - $92,785;
- LOB 408 - Family Services - $239,098;
- LOB 411 - Family Services - $265,001;
- LOB 447 - Health Department - $333,573;
- LOB 459 - Health Department - $61,598;
- LOB 568 - Subfund 100, CSB/Mental Retardation - $629,600;
LOB 589 - Subfund 160, CSB/Mental Health - $106,228;

The two percent COLA for the County Employees - $4.8 million; and

The three Crime Prevention Officers.

This motion died for lack of a second.

**School Age Child Care (SACC) Program**

Supervisor McConnell moved to amend the motion to:

- Immediately begin the process of establishing a parent-run independent School Age Child Care (SACC) Center in each school; and
- Reduce the Real Estate Tax rate by two cents accordingly.

This motion died for lack of a second.

**LOB 077 - Board of Supervisors (BOS) Auditor**

Supervisor McConnell moved to amend the motion to appoint Mr. John Tuohy as the Director of the Office of Financial and Programs Auditor. This motion died for lack of a second.

**LOB 148 - Housing and Community Development**

Chairman Hanley relinquished the Chair to Vice-Chairman Hyland and moved to amend the motion to direct staff to find the $98,000 in the additional undesignated funds which came out of LOB 148 (Housing and Community Development) which were overtaken by the Community Development Block Grant (CDBG) funds. This motion was seconded by Supervisor Dix.

Following discussion, with input from Joan N. Volpe, Deputy Director, Mental Health, Mental Retardation and Alcohol and Drug Services Board of Fairfax-Falls Church, the question was called on the motion which **FAILED** by a recorded vote of five, Supervisor Bulova, Supervisor Dix, Supervisor Gross, Supervisor McConnell, and Chairman Hanley voting “**AYE**.”

Vice-Chairman Hyland returned the gavel to Chairman Hanley.
LOB 490 - Community and Recreation Services (Subsidy to Youth Sports) and LOB 494 - Community and Recreation Services (Community Centers)

Supervisor Dix moved to amend the motion to restore LOB 490 (Community and Recreation Services) and 494 (Community and Recreation Services) at a cost of $360,000 with a corresponding reduction to come out of the account for Professional Consultant Contracts. This motion was seconded by Supervisor Hyland.

Following discussion, with input from Mr. Long, Supervisor Hyland moved that the Board vote on these two items seriatimly. This motion was seconded by Supervisor Gross and carried by unanimous vote.

The question was called on the motion to restore the funds to the subsidy to youth sports for officiating (LOB 490) which **FAILED** by a recorded vote of six, Supervisor Connolly, Supervisor Dix, Supervisor Frey, and Supervisor Hyland voting “AYE.”

The question was then called on the motion to restore funds to cover reinstatement of the hours to the community centers (LOB 494) which **FAILED** by a recorded vote of five, Supervisor Connolly, Supervisor Dix, Supervisor Gross, Supervisor Hyland, and Chairman Hanley voting “AYE.”

Following discussion and expressions of appreciation to Supervisor Bulova for her diligent efforts as Chairman of the Budget Subcommittee, Supervisor Hyland presented Supervisor Bulova with one dozen of her favorite blueberry doughnuts as a token of his appreciation.

Following further discussion, the question was called on the main motion (Supervisor Bulova’s), as amended, which **CARRIED** by a recorded vote of six, Supervisor Dix, Supervisor Frey, Supervisor McConnell, and Supervisor Mendelson voting “NAY.”

15. **DEFERRAL OF PROPOSED AMENDMENTS TO THE CODE OF THE COUNTY OF FAIRFAX AND CERTAIN TAX POLICIES** (Tape 4)

(NOTE: Earlier in the meeting, no action was taken on these items. See Clerk’s Summary Items CL#4, 5, 6, 7, 8, 9, 10, 11, 12, 13, and 14.)

Supervisor Bulova moved to defer proposed amendments to the Code of the County of Fairfax and certain tax Policies related to the FY 1996 budget until **April 29, 1996**. This motion was seconded by Supervisor Hyland and carried by unanimous vote.

16. **BUDGET GUIDELINES FOR FISCAL YEARS (FY) 1998 THROUGH 2000** (Tapes 4-5)

(R) Supervisor Bulova moved adoption of the Resolution entitled “Budget Guidelines for Fiscal Years (FY) 1998 through 2000.” This motion was seconded by Supervisor Dix.
SBE:sbe

(Tape 5)

In reference to Item One of the proposed Budget Guidelines, Supervisor McConnell moved that the Board cap growth at three percent for both revenues and expenditures. This motion was seconded by Supervisor Dix for the purpose of discussion.

Following discussion, with input from Edward L. Long, Jr., Director, Office of Management and Budget, the question was called on the motion which FAILED by recorded vote of eight, Supervisor McConnell voting “AYE,” Supervisor Mendelsohn being out of the room.

Supervisor Dix asked to amend the motion to change the language in Item Three of the Guidelines regarding reorganizational efforts to “School Board, Park Authority, and other Authorities and Agencies,” and this was accepted.

In reference to Item Five of the Guidelines, Supervisor Dix asked to amend the motion to insert the words:

- “Disability issues” in the phrase “including overtime and compensatory time and early retirement”; and
- “Consistency” in the phrase “facilitate consolidations and cooperative efforts between the County and School System”;

and this was accepted.

Supervisor Dix asked to amend the motion to substitute Item Seven as follows:

- That the Board establish a Commission on Municipal Finance of Fairfax County Government. This would include not just the School Board and other organizations including the Federation of Citizens Associations and Chambers of Commerce, etcetera to:
  - Examine the whole issue of how municipal operations are financed in the County; and
  - Report no later than December 1, 1996 for the Board’s Legislative Committee to incorporate any resulting recommendations as part of the Legislative Program.

Chairman Hanley ruled that this amendment was a method for, not a substitute of, Item Seven, and this was accepted.
Chairman Hanley relinquished the Chair to Vice-Chairman Hyland and asked to amend the amendment to direct the Commission to report much sooner than December 1, 1996, and this was accepted.

Vice-Chairman Hyland returned the gavel to Chairman Hanley.

Following discussion, Chairman Hanley clarified that the amendment to the motion would broaden the scope of Item Seven beyond property taxes.

(NOTE: Later in the meeting, there was additional action on this issue. See below.)

Supervisor Dix moved that the Board add another Guideline to direct the County Executive to develop, in the FY 1998 budget, forwarding the transfer to the School System under the provision of law in Virginia which allows the appropriation by category as opposed to lump sum. This motion was seconded by Supervisor Mendelsohn.

Following discussion, the question was called on the amendment which FAILED by a recorded vote of five, Supervisor Dix, Supervisor Frey, Supervisor Kauffman, Supervisor McConnell, and Supervisor Mendelsohn voting “AYE.”

In reference to the earlier discussion of the formation of the Commission on Municipal Finance, Supervisor Hyland asked to amend the amendment to direct the Co-Chairmen of the Legislative Committee to schedule a meeting with the Northern Virginia Delegation to the General Assembly to determine if they are willing to consider additional revenue enhancements, and this was accepted.

In reference to line items in the County’s budget which are wholly and directly related to school functions, Supervisor Dix moved that the Board add another Guideline to:

- Direct the County Executive to examine the opportunities to account for those line items in the School Division transfer for the Board to have full and proper accountability in the budgeting process;

and this was accepted.

Following discussion, Supervisor Kauffman asked to amend the motion to change Item Five, second line to read:

- “Issues regarding County and School compensation and benefits, including but not limited to overtime”;

and this was accepted.
Following discussion, Chairman Hanley relinquished the Chair to Vice-Chairman Hyland and asked to amend the motion to clarify that in Item Five, the Board is referring to the issues of the injury leave supplement, the Wyatt Compensation Study, and retirement benefits to the Personnel Subcommittee for discussion, and this was accepted.

Vice-Chairman Hyland returned the gavel to Chairman Hanley.

The question was then called on the main motion, as amended, which CARRIED by a recorded vote of six, Supervisor Bulova, Supervisor Connolly, Supervisor Gross, Supervisor Hyland, Supervisor Kauffman, and Chairman Hanley voting “AYE,” Supervisor Frey, Supervisor McConnell, and Supervisor Mendelsohn voting “NAY,” Supervisor Dix being out of the room.

17. SPECIFIC RECOMMENDATIONS FOR BUS SERVICE REDUCTIONS (Tape 6)

Chairman Hanley relinquished the Chair to Vice-Chairman Hyland and moved that the Board direct staff to report by the Board meeting scheduled for April 29, 1996 on the specific recommendations for reductions to bus services for the Reston Internal Bus System (RIBS) as well as Metrobus. She indicated that the language in the Budget Mark-Up document should be disregarded and that only the dollar amount should be used to develop the specific recommendations. This motion was seconded by Supervisor Kauffman.

Following discussion, Supervisor Mendelsohn asked to amend the motion to direct staff to report with the cost of extending service on Route 24T on Lewinsville Road by continuing it as far as Spring Hill Road instead of stopping at Planning Research Corporation (PRC), and this was accepted.

Following input from Mr. Long, Chairman Hanley amended her motion to direct staff to report at the meeting scheduled for May 13, 1996 if staff has not received the necessary information from Metro in time to respond at the meeting scheduled for April 29, 1996.

The question was called on the motion, as amended, which carried by unanimous vote.

18. REPORT ON WELFARE REFORM (Tape 6)

Chairman Hanley moved that the Board direct the Human Services Council to:

- Review the issues of welfare reform; and
- Report regarding the revenues and procedures.

This motion was seconded by Supervisor Connolly and carried by unanimous vote.
19. **FUNDING OF COMMUNITY-BASED ORGANIZATIONS** (Tape 6)

Chairman Hanley moved that the Board indicate its commitment to developing a new process for funding community-based organizations as implicit in today’s budget approval by directing staff to:

- Schedule a meeting of the Human Services Subcommittee to review that process; and
- Working with the community, adopt the process later in the year to have it in place for the next fiscal year’s budget.

This motion was seconded by Supervisor Kauffman and carried by unanimous vote.

20. **STATUS OF PROBATIONARY EMPLOYEES** (Tape 6)

Chairman Hanley asked unanimous consent that the Board refer the issue regarding the status of probationary employees during the Reduction-in-Force (RIF) to the Personnel Subcommittee. Without objection, it was so ordered.

21. **REVIEW OF FEES** (Tape 6)

Chairman Hanley moved that the Board direct staff to report with a comprehensive review of the items in the County for which fees are charged to determine if they are appropriate in terms of the cost and cost recovery as part of the Fiscal Year (FY) 1998 Budget process. This motion, the second to which was indistinguishable, carried by unanimous vote.

Vice-Chairman Hyland returned the gavel to Chairman Hanley.

22. **SINGLE MAILING FOR BOTH BUSINESS, PROFESSIONAL AND OCCUPATIONAL LICENSES (BPOL) AND BUSINESS PERSONAL PROPERTY TAX FORMS** (Tape 6)

Supervisor Dix distributed and explained a proposal regarding business taxes and asked unanimous consent that the Board direct staff to report by the end of June, 1996 with a review of a plan to redesign the Business, Professional and Occupational Licenses (BPOL) form to provide for a single mailing for both BPOL and business personal property tax forms. Without objection, it was so ordered.
23. **DELINQUENT TAXES** (Tape 6)

In reference to the issue of delinquent taxes, Supervisor Dix asked unanimous consent that the Board direct staff to:

- Determine whether legally the Board can create a one-time 90-day amnesty period for persons who owe delinquent taxes to the County with all interest and penalties waived during this period; and, if so,
- Report with a possible Policy change to implement such an amnesty as a means to improve the collection of delinquent taxes.

Supervisor Hyland asked to amend the request to direct staff to report with the:

- Amount of interest and penalties presently accrued that would be forgiven under such a program; and
- Length of time that would transpire before the County would collect the delinquent taxes, penalties and interest on real estate which, as a lien on the property, would be paid when the property was sold.

This was accepted.

Without objection, the request, as amended, was so ordered.

24. **TOPICS FOR BUDGET COMMITTEE CONSIDERATION** (Tape 6)

Supervisor Kauffman asked unanimous consent that the Board refer the following items to the Board’s Budget Committee:

- Preparation of the Fiscal Year (FY) 1998 Budget as a zero-based budget;
- Revision of the Budget format so that all costs associated with administering a budget line item, including employee benefits, appear with the line item;
- In reference to the Department of Environmental Management (DEM), development of a focus on bringing work to closure as well as recovering costs;
- Revision of the format for employee suggestions so that supervisors must justify the rejection of a suggestion; and
Targeting funds for technology investments rather than trying to move forward on all projects at once, with consideration of submitting technology investments to this three-part test:

- Revenue creation;
- Overhead savings; and
- Shortening the cycle for service.

Without objection, it was so ordered.

25. **EXPRESSIONS OF APPRECIATION**  (Tape 6)

Chairman Hanley expressed her appreciation to Supervisor Bulova for her efforts as Chairman of the Board’s Budget Committee and presented her with a bouquet of flowers. She also expressed her appreciation to the staff, the Employees Advisory Committee (EAC), the firefighters, the Human Services Council and committees that worked with its members, and her fellow Members of the Board for their efforts in preparing the budget.

26. **10:00 A.M. - BOARD MARKUP AND ADOPTION OF THE FAIRFAX COUNTY ADVERTISED CAPITAL IMPROVEMENT PROGRAM (CIP) FOR THE FISCAL YEARS (FY) 1997 - 2001**  (No Tape)

(NOTE: On April 8, 9, 10, 11, and 13, 1996 the Board held public hearings on this item. Decision is scheduled for **May 20, 1996 at 10:15 a.m.**)

27. **BOARD ADJOURNMENT**  (Tape 6)

At 1:50 p.m., the Board adjourned.