

# Fund 60010: Department of Vehicle Services

**Mission** To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services that are responsive to the needs of customer departments and conserve the value of the vehicle and equipment investment.

**Focus** Fund 60010, the Department of Vehicle Services (DVS), provides centralized maintenance and repair services on approximately 6,201 units, vehicles, and equipment, owned by Fairfax County and Fairfax County Public Schools (FCPS) to ensure conformance with all federal, state, and County policies, regulations, and procedures. DVS is responsible for acquiring and disposing of vehicles and equipment, performing preventative and routine maintenance to include acquiring the required parts and fluids, ensuring safety recalls are completed, building specialty vehicles, and complying with environmental permits for all four maintenance facilities. All staff support DVS' mission of providing customers with vehicles and equipment that are available to users when they are needed; reliable when they are in use; safe to operate; and maintained in an environmentally responsible manner.

As an internal service fund, DVS provides services to other agencies on a cost reimbursement basis, much like a private business operation, that fall within three core business functions: Vehicle Maintenance and Management, Vehicle Equipment Replacement, and Fuel Operations.

## **Vehicle Maintenance and Management**

The department operates four vehicle maintenance facilities. The Jermantown and West Ox facilities are located in the central part of the County, and the Newington and Alban facilities are located on the southeast end of the County. DVS maintains the largest municipal fleet in Virginia and the ninth largest school bus fleet in the nation. DVS supports FCPS in providing safe and reliable transportation for FCPS students by maintaining and repairing all school buses in accordance with Federal mandates. County employees provide vehicle maintenance and repair services to customer agencies from the four facilities over three shifts. Professional technicians are trained to perform scheduled and non-scheduled work on most vehicles and equipment and build specialty vehicles to customer specifications. Services range from State inspections, oil changes, tire replacement, body work, decal application, and troubleshooting transmission and engine issues. DVS coordinates recalls and warranty work and significant damage repair with contracted commercial vendors.

All four maintenance facilities have a parts room with knowledgeable staff who stock over 5,200 parts at an annual value of \$3.0 million. However, the large volume of work results in the sale of over \$11 million in parts annually to customers. Some of these parts are used to build or upfit vehicles for public safety. Since 2016, maintenance facilities have sustained the Blue Seal of Excellence by meeting the standards established by the National Institute for Automotive Service Excellence (ASE). DVS continues to meet the Blue Seal requirement that at least 75 percent of technicians performing diagnosis and repairs are ASE certified. Of the technicians with an ASE, 55 have at least one Master Technician status which occurs when a technician achieves certification in all the required testing areas for a particular discipline within the automotive industry (for example, automobile, medium/heavy truck, school buses, etc.).

Vehicle maintenance and management is necessary to maintain County operations and to meet its obligations to protect the personal safety and property of residents and the community. In the case of the Fairfax County Police Department and the Office of the Sheriff, DVS is responsible for the proper up-fit of vehicles. Other alternative options (such as privately-owned vehicle maintenance shops) have limited capacity to perform these services efficiently and effectively.

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DVS is implementing an online reservation and scheduling system that will effectively and efficiently manage vehicle sharing and reduce overall fleet expenses. All motor pool vehicles at the Government Center will be accountable in the system, and keys will be located at one of two kiosk locations. Additionally, kiosks are being placed at the Herrity and Pennino Buildings; Public Safety Headquarters is managing private motor pools for administrative staff. Automating vehicle sharing makes economic sense. Vehicle sharing typically increases vehicle utilization and reduces expenses and can be done by expanding the motor pool beyond one location. Therefore, DVS and the Department of Management and Budget (DMB) are working with agencies to determine whether efficiencies could be gained by centralizing and reducing the fleet based on an analysis of FY 2021 usage data.

All facilities maintain separate Stormwater Discharge Permits and participate in the Virginia Environmental Excellence Program (VEEP). As a facility-based VEEP participant, DVS uses environmental management systems and pollution prevention systems to maintain strong environmental records above and beyond legal requirements. Past projects include converting highly compacted soils that supported sparse, poor-quality vegetation to an un-mowed meadow that supports pollinators; ensuring spill kits are current and in all vehicles; participating in a compost waste pilot; and enhancements to the battery contract that enhance recycling.

### **Vehicle Equipment Replacement**

DVS manages the Vehicle Equipment Replacement program, which ensures the systemic replacement of vehicles and equipment that have completed their cost-effective life cycles based on replacement criteria established by the Board of Supervisors. The Vehicle Replacement Fund accumulates funding over a vehicle's life to pay for the replacement of that vehicle when it reaches the end of its service life. The current replacement criteria include the age, mileage, and condition of the vehicle. As of July 2021, 33 agencies participate in the fund, which includes approximately 2,360 units. Additionally, DVS manages reserves for Helicopter, Boat, and Police Specialty Vehicle Replacement for the Police Department; an Ambulance and a Large Apparatus Replacement Reserve for the Fire and Rescue Department; a Park Equipment Replacement Reserve for the Park Authority; and a FASTER Bus Replacement Reserve for the Department of Neighborhood and Community Services. These reserves allow the agencies to make fixed annual payments to ensure the availability of future funds for a stable replacement program.

DVS works to support the Fairfax County Operational Energy Strategy and further the objectives of the Board's Environmental Vision by providing goals, targets, and actions in one focus area, electric vehicles (EV). DVS has been designated as one of two lead agencies for EV purchases and deployment and one of five partner agencies for EV infrastructure solutions. In general, the Vehicle Replacement Program replaces vehicles with a like-type of vehicle. However, in the future, a conventional gasoline-fueled County vehicle may be replaced with an electric vehicle and meet the County's desire for cleaner and more energy-efficient vehicles. DVS coordinates with other departments to ensure EV charging infrastructure is available to support the EV purchases.

### **Fuel Operations**

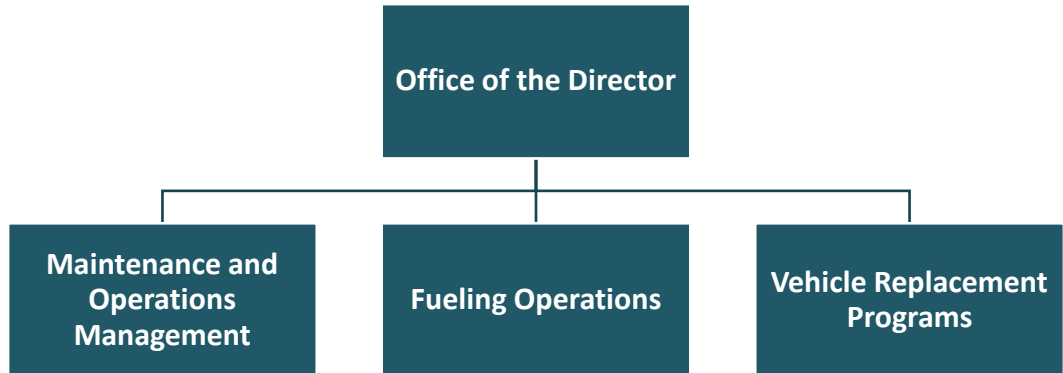
DVS services and maintains 53 fuel sites across the County that provide gasoline, ultra-low sulfur diesel and DEF. A combination of County and contracted staff deliver fuel daily to sites that are used by all County agencies and Fastran, Connector, and FCPS.

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Fuel operations are dynamic and heavily regulated by the EPA and DEQ. Management of the fuel sites requires providing an adequate supply of fuel by planning, coordinating, procuring, and paying for deliveries. DVS is responsible for managing repairs to and replacement of fuel tanks and equipment, managing the automated fuel system, ensuring compliance with Federal and State regulations regarding testing for leaks and any necessary notification remediation of site contamination.

In July 2018, the Board of Supervisors adopted an Operational Energy Strategy, which included electric vehicles among its 10 focus areas. To date, the Board has approved \$3.046 million to fund the purchase and installation of electric vehicle charging infrastructure, including electric vehicle charging stations (EVCS). EVCS located in County-owned parking lots and publicly accessible garages will be available for use by the public as well as County employees, who will be able to charge personal vehicles for a fee, and for use by County fleet vehicles. Stations located in restricted-access County-owned garages and lots will be available for use only by County fleet vehicles. EVCS are currently located in five County-owned facilities.

## Organizational Chart



## Budget and Staff Resources

| Category   | FY 2021 Actual      | FY 2022 Adopted     | FY 2022 Revised     | FY 2023 Advertised  | FY 2023 Adopted     |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>FUNDING</b>   |                     |                     |                     |                     |                     |
| <b>Expenditures:</b>                                   |                     |                     |                     |                     |                     |
| Personnel Services                                     | \$22,783,148        | \$25,154,924        | \$25,405,863        | \$24,426,116        | \$24,426,116        |
| Operating Expenses                                     | 28,573,560          | 40,814,720          | 46,888,193          | 40,814,720          | 40,814,720          |
| Capital Equipment                                      | 10,245,524          | 18,207,673          | 23,667,095          | 13,985,123          | 13,985,123          |
| <b>Total Expenditures</b>                              | <b>\$61,602,232</b> | <b>\$84,177,317</b> | <b>\$95,961,151</b> | <b>\$79,225,959</b> | <b>\$79,225,959</b> |
| <b>AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)</b> |                     |                     |                     |                     |                     |
| Regular  | 264 / 264           | 264 / 264           | 262 / 262           | 262 / 262           | 262 / 262           |

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### FY 2023 Funding Adjustments

*The following funding adjustments from the FY 2022 Adopted Budget Plan are necessary to support the FY 2023 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the Budget on May 10, 2022.*

**Employee Compensation** **\$1,438,144**

An increase of \$1,438,144 in Personnel Services includes \$976,925 for a 4.01 percent market rate adjustment (MRA) for all employees and \$461,219 for performance-based and longevity increases.

**Personnel Services** **(\$2,166,952)**

A decrease of \$2,166,952 in Personnel Services reflects anticipated savings based on trends in actual expenditures.

**Capital Equipment** **(\$4,222,550)**

Capital Equipment funding of \$13,985,123, a decrease of \$4,222,550 from the FY 2022 Adopted Budget Plan, includes the following: \$7,447,589 to replace vehicles that meet criteria; \$3,154,969 to purchase six vehicles from the Large Apparatus Reserve; \$1,200,027 for the purchase of three ambulances for the Fire and Rescue Department; \$504,008 to purchase seven buses from the FASTRAN replacement reserve for the Department of Neighborhood and Community Services; \$800,000 for Helicopter maintenance for the Police Department; \$91,500 to purchase mission critical equipment; and \$787,030 for fuel operations equipment.

### Changes to FY 2022 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2022 Adopted Budget Plan. Included are all adjustments made as part of the FY 2021 Carryover Review, FY 2022 Mid-Year Review, FY 2022 Third Quarter Review, and all other approved changes through April 30, 2022.*

**Carryover Adjustments** **\$5,492,679**

As part of the FY 2021 Carryover Review, the Board of Supervisors approved funding of \$5,492,679, including \$250,939 in Personnel Services for a one-time compensation adjustment of \$1,000 for merit employees and \$500 for non-merit employees paid in November 2021. The remaining amount of \$5,241,740 is due to encumbered carryover. Additionally, 2/2.0 FTE positions were eliminated as part of a review of unfunded positions in FY 2021.

**Third Quarter Adjustments** **\$6,291,155**

As part of the FY 2022 Third Quarter Review, the Board of Supervisors approved funding of \$6,291,155. This is primarily due to an increase in appropriations of \$5,500,000 due to higher than budgeted fuel prices. The additional \$791,155 is for the Fire Apparatus Replacement Reserve due to an acceleration of vehicle purchases in order to avoid a large increase due to supply chain issues.

### Cost Centers

The Department of Vehicle Services provides services in support of the County's fleet in three distinct cost centers: Maintenance and Operations Management, Vehicle Replacement Reserves, and Fueling Operations. Most of the agency's positions and funding are centered in Maintenance and Operations Management.

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### Maintenance and Operations Management

The Maintenance and Operations Management cost center provides centralized maintenance and repair services and performs required special tasks on vehicles and equipment owned by the County and Fairfax County Public Schools (FCPS) with County staff and contractors. DVS ensures that these vehicles and equipment are maintained in safe operational condition and as efficiently and cost-effectively as possible with consideration to the customer's requirements. DVS also ensures units are in compliance with all federal, state, and County policies, procedures, and regulations.

| Category   | FY 2021<br>Actual | FY 2022<br>Adopted | FY 2022<br>Revised | FY 2023<br>Advertised | FY 2023<br>Adopted |
|--|-------------------|--------------------|--------------------|-----------------------|--------------------|
| <b>EXPENDITURES</b>                                    |                   |                    |                    |                       |                    |
| Total Expenditures                                     | \$37,010,368      | \$47,112,283       | \$52,862,145       | \$46,319,642          | \$46,319,642       |
| <b>AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)</b> |                   |                    |                    |                       |                    |
| Regular  | 262 / 262         | 262 / 262          | 260 / 260          | 260 / 260             | 260 / 260          |

### Vehicle Replacement Programs

The Vehicle Replacement Programs cost center manages the Vehicle Replacement Reserve which accumulates funding over the life of a vehicle (or equipment) to pay for the replacement of the vehicle when the vehicle meets replacement criteria. This reserve is intended primarily for General Fund agencies. In addition, the cost center manages several other specialty vehicle replacement reserves for the Police Department, Fire and Rescue Department, Park Authority, and the Department of Neighborhood and Community Services. These reserves ensure the systematic replacement of vehicles that have completed their cost-effective life cycles.

| Category   | FY 2021<br>Actual | FY 2022<br>Adopted | FY 2022<br>Revised | FY 2023<br>Advertised | FY 2023<br>Adopted |
|--|-------------------|--------------------|--------------------|-----------------------|--------------------|
| <b>EXPENDITURES</b>                                    |                   |                    |                    |                       |                    |
| Total Expenditures                                     | \$13,329,724      | \$19,270,358       | \$25,303,253       | \$15,106,593          | \$15,106,593       |
| <b>AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)</b> |                   |                    |                    |                       |                    |
| Regular  | 1 / 1             | 1 / 1              | 1 / 1              | 1 / 1                 | 1 / 1              |

### Fueling Operations

The Fueling Operations cost center manages the County's highway vehicle fuel program by purchasing over 10.5 million gallons of fuel annually at a significant cost savings to agencies. In addition, the cost center is responsible for managing the automated fuel system and maintaining the County's 53 fuel sites across the County while ensuring compliance with federal and state underground storage tank (UST) programs and regulations.

| Category   | FY 2021<br>Actual | FY 2022<br>Adopted | FY 2022<br>Revised | FY 2023<br>Advertised | FY 2023<br>Adopted |
|--|-------------------|--------------------|--------------------|-----------------------|--------------------|
| <b>EXPENDITURES</b>                                    |                   |                    |                    |                       |                    |
| Total Expenditures                                     | \$11,262,140      | \$17,794,676       | \$17,795,753       | \$17,799,724          | \$17,799,724       |
| <b>AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)</b> |                   |                    |                    |                       |                    |
| Regular  | 1 / 1             | 1 / 1              | 1 / 1              | 1 / 1                 | 1 / 1              |

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## Position Detail

The FY 2023 Adopted Budget Plan includes the following positions:

| DEPARTMENT OF VEHICLE SERVICES – 262 Positions |  |    |                                  |
|--|--|----|----------------------------------|
| 1  | Director                                     | 1  | Engineer Technician III          |
| 2  | Assistant Directors                          | 1  | Business Analyst III             |
| 5  | Vehicle and Equipment Superintendents        | 1  | Safety Analyst II                |
| 5  | Assistant Vehicle and Equip. Superintendents | 1  | Network/Telecom Analyst II       |
| 18   | Vehicle and Equipment Supervisors            | 1  | Information Technology Tech. III |
| 12   | Vehicle and Equipment Technicians III        | 1  | Financial Specialist III         |
| 99   | Vehicle and Equipment Technicians II         | 1  | Financial Specialist II          |
| 61   | Vehicle and Equipment Technicians I          | 1  | Financial Specialist I           |
| 4  | Auto Body Repairers II                       | 1  | Human Resources Generalist II    |
| 1  | Auto Body Repairer I                         | 1  | Human Resources Generalist I     |
| 1  | Automotive Body Repairer Aide                | 5  | Administrative Assistants IV     |
| 1  | Heavy Equipment Operator                     | 6  | Administrative Assistants III    |
| 1  | Vehicle and Equipment Technician Aide        | 4  | Material Mgmt. Supervisors       |
| 2  | Management Analysts III                      | 12 | Material Mgmt. Specialists III   |
| 2  | Management Analysts II                       | 10 | Material Mgmt. Specialists II    |

## Performance Measurement Results

A total of 6,201 County and School units (motorized and non-motorized) were maintained in FY 2021. It should be noted that “units maintained” in any given year may include vehicles authorized as additions in a previous year, but not received until the indicated year.

DVS replaced 100 percent of Vehicle Replacement Reserve vehicles that met the established criteria in FY 2021.

Fueling Operations measures examine the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. In FY 2021, the average cost per gallon of unleaded was \$2.00 an increase from the FY 2020 average cost of \$1.73. Given the amount of fuel gallons used by the County, the price savings associated with purchasing unleaded gasoline in-house in FY 2021 were higher than the target of \$0.100; the price savings associated with purchasing diesel were significant but short of the \$0.370 target for FY 2021.

| Indicator   | FY 2019 Actual | FY 2020 Actual | FY 2021 Estimate | FY 2021 Actual | FY 2022 Estimate | FY 2023 Estimate |
|---|----------------|----------------|------------------|----------------|------------------|------------------|
| <b>Maintenance and Operations Management</b>                              |                |                |                  |                |                  |                  |
| Vehicle availability rate   | 97.6%          | 98.0%          | 96.0%            | 98.0%          | 98.0%            | 98.0%            |
| Percent of days vehicle availability rate target was achieved             | 100.0%         | 100.0%         | 90.0%            | 95.0%          | 100.0%           | 100.0%           |
| <b>Vehicle Replacement Programs</b>                                       |                |                |                  |                |                  |                  |
| Percent of vehicles meeting criteria that are replaced                    | 100.0%         | 100.0%         | 100.0%           | 100.0%         | 100.0%           | 100.0%           |
| <b>Fueling Operations</b>   |                |                |                  |                |                  |                  |
| Price savings between in-house and commercial stations: unleaded gasoline | \$0.091        | \$0.438        | \$0.100          | \$0.148        | \$0.100          | \$0.010          |
| Price savings between in-house and commercial stations: diesel            | \$0.377        | \$0.294        | \$0.370          | \$0.291        | \$0.294          | \$0.341          |

A complete list of performance measures can be viewed at <https://www.fairfaxcounty.gov/budget/fy-2023-adopted-performance-measures-pm>

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### FUND STATEMENT

| Category                                | FY 2021<br>Actual    | FY 2022<br>Adopted<br>Budget Plan | FY 2022<br>Revised<br>Budget Plan | FY 2023<br>Advertised<br>Budget Plan | FY 2023<br>Adopted<br>Budget Plan |
|---|----------------------|-----------------------------------|-----------------------------------|--------------------------------------|-----------------------------------|
| <b>Beginning Balance</b>                | <b>\$52,147,994</b>  | <b>\$43,897,760</b>               | <b>\$58,136,190</b>               | <b>\$51,297,291</b>                  | <b>\$50,985,910</b>               |
| Vehicle Replacement Reserve             | \$14,824,014         | \$16,976,558                      | \$21,712,255                      | \$21,417,186                         | \$21,896,960                      |
| Facility Infrastructure/Renewal Reserve | 1,021,631            | 1,021,631                         | 1,021,631                         | 1,021,631                            | 1,021,631                         |
| Ambulance Replacement Reserve           | 4,650,997            | 1,259,106                         | 3,154,067                         | 874,689                              | 874,689                           |
| Fire Apparatus Replacement Reserve      | 11,508,426           | 7,097,573                         | 9,953,613                         | 6,210,935                            | 5,419,780                         |
| FASTRAN Bus Replacement Reserve         | 2,284,829            | 1,972,255                         | 2,852,440                         | 2,532,559                            | 2,532,559                         |
| Helicopter Replacement Reserve          | 5,775,964            | 6,560,895                         | 6,563,107                         | 7,473,932                            | 7,473,932                         |
| Helicopter Maintenance Reserve          | 664,022              | 714,022                           | 1,014,022                         | 1,064,022                            | 1,064,022                         |
| Boat Replacement Reserve                | 239,559              | 289,768                           | 298,459                           | 348,668                              | 348,668                           |
| Police Specialty Vehicle Reserve        | 3,047,968            | 2,537,012                         | 3,062,355                         | 2,971,398                            | 2,971,398                         |
| Police In Car Video Reserve             | 2,956,722            | 956,722                           | 3,326,120                         | 2,204,150                            | 2,204,150                         |
| Parks Equipment Reserve                 | 1,604                | 1,604                             | 1,604                             | 1,604                                | 1,604                             |
| Fuel Operations Reserve                 | 1,153,108            | 491,465                           | 1,153,108                         | 1,170,957                            | 1,170,957                         |
| Fuel Price Stabilization Reserve        | 4,000,000            | 4,000,000                         | 4,000,000                         | 4,000,000                            | 4,000,000                         |
| Other                                   | 19,150               | 19,149                            | 5,560                             | 5,560                                | 5,560                             |
| <b>Unreserved Beginning Balance</b>     | <b>\$0</b>           | <b>\$0</b>                        | <b>\$17,849</b>                   | <b>\$0</b>                           | <b>\$0</b>                        |
| <b>Revenue:</b>                         |                      |                                   |                                   |                                      |                                   |
| Vehicle Replacement Charges             | \$9,734,807          | \$9,137,115                       | \$9,137,115                       | \$9,636,273                          | \$9,636,273                       |
| Ambulance Repl. Charges                 | 512,600              | 464,000                           | 464,000                           | 514,000                              | 514,000                           |
| Fire Apparatus Repl. Charges            | 4,760,421            | 4,659,000                         | 4,659,000                         | 5,159,000                            | 5,159,000                         |
| FASTRAN Bus Repl. Charges               | 751,622              | 384,962                           | 384,962                           | 384,962                              | 384,962                           |
| Helicopter Replacement Charges          | 787,143              | 910,825                           | 910,825                           | 787,143                              | 787,143                           |
| Helicopter Maintenance Charges          | 350,000              | 350,000                           | 350,000                           | 350,000                              | 350,000                           |
| Boat Replacement Charges                | 58,900               | 50,209                            | 50,209                            | 56,569                               | 56,569                            |
| Police Specialty Vehicle Charges        | 574,168              | 583,088                           | 583,088                           | 560,614                              | 560,614                           |
| Police In Car Video Charges             | 1,784,000            | 1,134,000                         | 1,134,000                         | 2,000,000                            | 2,000,000                         |
| Vehicle Fuel Charges                    | 12,220,497           | 17,793,829                        | 23,293,829                        | 17,799,724                           | 17,799,724                        |
| Other Charges                           | 36,056,270           | 47,113,130                        | 47,364,069                        | 46,319,642                           | 46,319,642                        |
| <b>Total Revenue</b>                    | <b>\$67,590,428</b>  | <b>\$82,580,158</b>               | <b>\$88,331,097</b>               | <b>\$83,567,927</b>                  | <b>\$83,567,927</b>               |
| <b>Transfers In:</b>                    |                      |                                   |                                   |                                      |                                   |
| General Fund (10001)                    | \$0                  | \$0                               | \$479,774                         | \$0                                  | \$0                               |
| <b>Total Transfers In</b>               | <b>\$0</b>           | <b>\$0</b>                        | <b>\$479,774</b>                  | <b>\$0</b>                           | <b>\$0</b>                        |
| <b>Total Available</b>                  | <b>\$119,738,422</b> | <b>\$126,477,918</b>              | <b>\$146,947,061</b>              | <b>\$134,865,218</b>                 | <b>\$134,553,837</b>              |

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## FUND STATEMENT

| Category                           | FY 2021<br>Actual   | FY 2022<br>Adopted<br>Budget Plan | FY 2022<br>Revised<br>Budget Plan | FY 2023<br>Advertised<br>Budget Plan | FY 2023<br>Adopted<br>Budget Plan |
|------------------------------------|---------------------|-----------------------------------|-----------------------------------|--------------------------------------|-----------------------------------|
| <b>Expenditures:</b>               |                     |                                   |                                   |                                      |                                   |
| Vehicle Replacement                | \$2,846,566         | \$7,390,770                       | \$9,432,184                       | \$7,447,589                          | \$7,447,589                       |
| Ambulance Replacement              | 2,009,530           | 1,109,869                         | 2,743,378                         | 1,200,027                            | 1,200,027                         |
| Fire Apparatus Replacement         | 6,315,234           | 7,484,876                         | 9,192,833                         | 3,154,969                            | 3,154,969                         |
| FASTRAN Bus Replacement            | 184,011             | 704,843                           | 704,843                           | 504,008                              | 504,008                           |
| Helicopter Maintenance             | 0                   | 300,000                           | 300,000                           | 800,000                              | 800,000                           |
| Police Specialty Replacement       | 559,781             | 280,000                           | 674,045                           | 0                                    | 0                                 |
| Police In Car Video Replacement    | 1,414,602           | 2,000,000                         | 2,255,970                         | 2,000,000                            | 2,000,000                         |
| <b>Fuel Operations:</b>            |                     |                                   |                                   |                                      |                                   |
| Fuel                               | \$9,793,767         | \$15,980,543                      | \$21,480,543                      | \$15,980,543                         | \$15,980,543                      |
| Other Fuel Related Expenses        | 1,468,372           | 1,813,286                         | 1,813,286                         | 1,819,181                            | 1,819,181                         |
| <b>Other:</b>                      |                     |                                   |                                   |                                      |                                   |
| Personnel Services <sup>1</sup>    | \$22,701,621        | \$25,074,468                      | \$25,325,407                      | \$24,339,765                         | \$24,339,765                      |
| Operating Expenses                 | 14,301,243          | 21,888,377                        | 21,888,377                        | 21,888,377                           | 21,888,377                        |
| Capital Equipment                  | 7,505               | 150,285                           | 150,285                           | 91,500                               | 91,500                            |
| <b>Total Expenditures</b>          | <b>\$61,602,232</b> | <b>\$84,177,317</b>               | <b>\$95,961,151</b>               | <b>\$79,225,959</b>                  | <b>\$79,225,959</b>               |
| <b>Total Disbursements</b>         | <b>\$61,602,232</b> | <b>\$84,177,317</b>               | <b>\$95,961,151</b>               | <b>\$79,225,959</b>                  | <b>\$79,225,959</b>               |
| <b>Ending Balance<sup>2</sup></b>  | <b>\$58,136,190</b> | <b>\$42,300,601</b>               | <b>\$50,985,910</b>               | <b>\$55,639,259</b>                  | <b>\$55,327,878</b>               |
| Vehicle Replacement Reserve        | \$21,712,255        | \$18,722,903                      | \$21,896,960                      | \$23,605,870                         | \$24,085,644                      |
| Facility Infr./Renewal Reserve     | 1,021,631           | 1,021,631                         | 1,021,631                         | 1,021,631                            | 1,021,631                         |
| Ambulance Replacement Reserve      | 3,154,067           | 613,237                           | 874,689                           | 188,662                              | 188,662                           |
| Fire Apparatus Replacement Reserve | 9,953,613           | 4,271,697                         | 5,419,780                         | 8,214,966                            | 7,423,811                         |
| FASTRAN Bus Replacement Reserve    | 2,852,440           | 1,652,374                         | 2,532,559                         | 2,413,513                            | 2,413,513                         |
| Helicopter Replacement Reserve     | 6,563,107           | 7,471,720                         | 7,473,932                         | 8,261,075                            | 8,261,075                         |
| Helicopter Maintenance Reserve     | 1,014,022           | 764,022                           | 1,064,022                         | 614,022                              | 614,022                           |
| Boat Replacement Reserve           | 298,459             | 339,977                           | 348,668                           | 405,237                              | 405,237                           |
| Police Specialty Vehicle Reserve   | 3,062,355           | 2,840,100                         | 2,971,398                         | 3,532,012                            | 3,532,012                         |
| Police In Car Video Reserve        | 3,326,120           | 90,722                            | 2,204,150                         | 2,204,150                            | 2,204,150                         |
| Parks Equipment Reserve            | 1,604               | 1,604                             | 1,604                             | 1,604                                | 1,604                             |
| Fuel Operations Reserve            | 1,170,957           | 491,465                           | 1,170,957                         | 1,170,957                            | 1,170,957                         |
| Fuel Price Stabilization Reserve   | 4,000,000           | 4,000,000                         | 4,000,000                         | 4,000,000                            | 4,000,000                         |
| Other                              | 5,560               | 19,149                            | 5,560                             | 5,560                                | 5,560                             |
| <b>Unreserved Ending Balance</b>   | <b>\$0</b>          | <b>\$0</b>                        | <b>\$0</b>                        | <b>\$0</b>                           | <b>\$0</b>                        |

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of \$17,848.77 to FY 2021 expenditures to record expenditures in the appropriate fiscal year. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2021. Details of the audit adjustments were found in Attachment VI of the *FY 2022 Mid-Year Review*.

<sup>2</sup> The Ending Balance in Fund 60010, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).