#### Mission

The McLean Community Center (MCC) generates inspiration, creativity, and connection in McLean and its communities. MCC provides access to inspirational arts, cultural experiences, learning opportunities, civic engagement, and recreational activities; supports community organizations, and offers facilities for all MCC tax district residents.

# Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The McLean Community Center primarily supports the following Community Outcome Area:



Community Outcome Area	Vision Statement			
Cultural and Recreational Opportunities	All residents, businesses, and visitors are			
	aware of and able to participate in quality arts,			
	sports, recreation, and culturally enriching			
	activities.			

#### Focus

Fund 40060, McLean Community Center (MCC or the Center), fulfills its mission by offering a wide variety of civic, social, and cultural activities to its residents, including families, local civic organizations, and businesses.

MCC offers activities for adults, teens, and children, including a wide range of classes, lectures, trips, camps, art exhibits, theater performances, and a growing Seniors in Action program. The Center also produces important community activities such as Fiesta Del Sol, McLean Day, the annual Fireworks Celebration, and McLean Pet Fest.

MCC facilities include the 383-seat Alden Theatre, the McLean Project for the Arts galleries, the Susan B. DuVal Art Studio, meeting and conference rooms, a rehearsal studio, classrooms, and commercial kitchen. MCC also operates the award-winning Old Firehouse Center (OFC), the first-of-its-kind space for teens in Fairfax County. OFC is an example of McLean's commitment to the

safety and future of its youth. In addition, the facility is utilized by many community groups and offers additional programming across all ages and demographics.



Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1A, Dranesville. The Small District 1A real estate tax rate for FY 2025 will remain at \$0.023 per \$100 of assessed real property value. Other revenue sources include program fees, rental income, and interest on investments. Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually. MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.

In 2023, the MCC Governing Board and staff developed and implemented a strategic plan that is committed to the following goals: Be Visible; Welcome All of McLean and its Global Community; Invite Discovery; Showcase Excellence; and Model Sustainability and Good Stewardship.

## Organizational Chart



### Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised	FY 2025 Adopted	
FUNDING						
Expenditures:						
Personnel Services	\$3,558,125	\$4,219,136	\$4,219,136	\$4,289,858	\$4,289,858	
Operating Expenses	2,673,778	3,075,979	3,171,121	3,154,358	3,154,358	
Capital Projects	198,524	190,000	943,553	800,000	800,000	
Total Expenditures	\$6,430,427	\$7,485,115	\$8,333,810	\$8,244,216	\$8,244,216	
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)						
Regular	34 / 31.2	34 / 31.2	34 / 31.2	34 / 31.2	34 / 31.2	

## FY 2025 Funding Adjustments

The following funding adjustments from the <u>FY 2024 Adopted Budget Plan</u> are necessary to support the FY 2025 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the Budget on May 7, 2024.

#### **Employee Compensation**

\$141,196

An increase of \$141,196 in Personnel Services includes \$78,474 for a 2.00 percent market rate adjustment (MRA) for all employees and \$50,071 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of \$12,651 is included for benchmark studies conducted for all County employees.

#### **Programmatic Adjustments**

\$19.510

A net increase of \$19,510, comprises \$78,379 in Operating Expenses, partially offset by a decrease of \$58,869 in Personnel Services, is included to support anticipated program operations in FY 2025.

#### **Other Post-Employment Benefits**

(\$11,605)

A decrease of \$11,605 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Adopted Budget Plan.

Capital Projects

\$610,000

Funding of \$800,000 in Capital Projects, an increase of \$610,000 over the <u>FY 2024 Adopted Budget Plan</u>, is included to support improvements at the Old Firehouse Center.

Changes to
FY 2024
Adopted
Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the <u>FY 2024 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2023 Carryover Review, FY 2024 Third Quarter Review, and all other approved changes through April 30, 2024.

#### **Carryover Adjustments**

\$848,695

As part of the FY 2023 Carryover Review, the Board of Supervisors approved funding of \$848,695 due to unexpended project balances of \$1,341,094 and encumbered carryover of \$95,142. These increases are partially offset by a decrease of \$587,541 in Capital Projects based on FY 2024 capital needs.

#### **Cost Centers**

The cost centers in Fund 40060, McLean Community Center, are: Administration, Facilities and Public Information; General Programs composed of instruction classes, special events, performing arts, visual arts, and youth activities; and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.

#### **Administration, Facilities and Public Information**

The Administration, Facilities and Public Information cost center administers the facilities and programs of the McLean Community Center, assists residents and local groups planning activities, and provides information to residents to facilitate their integration into the community.

	FY 2023	FY 2024	FY 2024	FY 2025	FY 2025	
Category	Actual	Adopted	Revised	Advertised	Adopted	
EXPENDITURES						
Total Expenditures	\$2,602,197	\$2,932,504	\$3,713,690	\$3,721,577	\$3,721,577	
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)						
Regular	19 / 16.7	19 / 16.7	20 / 17.7	20 / 17.7	20 / 17.7	

#### **General Programs**

The General Programs cost center provides programs and classes to McLean Community Center district residents of all ages to promote personal growth and sense of community involvement.

	FY 2023	FY 2024	FY 2024	FY 2025	FY 2025	
Category	Actual	Adopted	Revised	Advertised	Adopted	
EXPENDITURES						
Total Expenditures	\$3,050,462	\$3,751,037	\$3,818,546	\$3,684,657	\$3,684,657	
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)						
Regular	13 / 12.5	13 / 12.5	12 / 11.5	12 / 11.5	12 / 11.5	

#### **Teen Center**

The Teen Center cost center provides a safe recreational and productive environment for local youth in grades five through nine to promote personal growth.

Category EXPENDITURES	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised	FY 2025 Adopted
Total Expenditures	\$777,768	\$801,574	\$801,574	\$837,982	\$837,982
AUTHORIZED POSITIONS/FU	LL-TIME EQUIVA	LENT (FTE)			
Regular	2/2	2/2	2/2	2/2	2/2

#### **Position Detail**

The <u>FY 2025 Adopted Budget Plan</u> includes the following positions:

ADMINI	STRATION, FACILITIES AND PUBLIC INFORMA	TION - 20	Positions
Adminis	·		
1	Executive Director	1	Administrative Assistant V
1	Deputy Director	3	Administrative Assistants IV
1	Financial Specialist II	1	Administrative Assistant III
1	Network/Telecom Analyst I	1	Administrative Assistant II
Facilitie	s		
1		5	Facility Attendants II, 5 PT
1	Park/Recreation Assistant		
Public I	nformation		
1	Communications Specialist II	2	Communications Specialists I
GENER	AL PROGRAMS – 12 Positions		
Instruct	tion & Senior Adult Activities		
1	Park/Recreation Specialist III	1	Park/Recreation Specialist II
Special			
1	Park/Recreation Specialist II	1	Park/Recreation Specialist I
Perform	ning Arts		
1	modifical / the Birotter	1	Administrative Assistant IV
1	Theatre Technical Director	1	Facility Attendant II
1	Assistant Theatre Technical Director	1	Facility Attendant I, PT
1	Park/Recreation Specialist I		
Youth A	Activities		
1	Park/Recreation Specialist I		
	ENTER – 2 Positions		
Instruct	tion & Senior Adult Activities		
1	Park/Recreation Specialist II	1	Park/Recreation Specialist I
PT	Denotes Part-time Position(s)		

# Performance Measurement Results by Community Outcome Area

#### **Cultural and Recreational Opportunities**

The McLean Community Center facilities play an important part in the greater McLean area by providing places for MCC to hold its programs, classes, and meetings; serving as the home for the McLean Project for the Arts and community arts groups; and offering meeting and event space for residents and community organizations.

FY 2023 mostly showed a return to normal operations coming out of the COVID-19 pandemic. In FY 2023, the total number of patrons using the Center increased by 78.8 percent, compared to 2022. Instructional Classes, Special Events, Performing Arts, and the Old Firehouse Center had growth in usage by patrons; however, participation in senior adult and youth activities saw declines. Total patrons using the center in FY 2023 was 62,171. Further increases in participation are projected.

In FY 2023, the Teen Center weekday participants increased 26.7 percent and the weekend participants increased 170.9 percent. The large percentage increases in patrons using the Teen Center are attributable to the closure of the Teen Center in FY 2021 due to the COVID-19 pandemic. The Teen Center reopened in FY 2022 and is expected to continue regaining patrons.

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities						
Percent change in patrons using the Center	(56.3%)	224.0%	5.9%	78.8%	24.5%	5.7%
Percent change in participation in classes and Senior Adult activities	(62.3%)	201.5%	1.4%	(12.7%)	5.0%	50.6%
Percent change in participation at Special Events	88.5%	149.3%	1.2%	75.7%	12.1%	6.4%
Percent change in participation at Performing Arts activities	(54.5%)	58.2%	7.7%	119.6%	(3.6%)	15.1%
Percent change in participation at Youth Activities	(40.9%)	356.0%	25.7%	(18.6%)	51.6%	(1.7%)
Percent change in weekend patrons <sup>1</sup>	(100.0%)	203,500.0%	33.3%	170.9%	108.8%	0.0%
Percent change in weekday patrons	(81.8%)	368.7%	21.2%	26.7%	35.1%	3.1%

<sup>&</sup>lt;sup>1</sup> The large increase is attributable to the closure of the Teen Center in FY 2021 due to the COVID-19 pandemic and its reopening in FY 2022.

A complete list of performance measures can be viewed at <a href="https://www.fairfaxcounty.gov/budget/fy-2025-adopted-performance-measures-pm">https://www.fairfaxcounty.gov/budget/fy-2025-adopted-performance-measures-pm</a>

#### **FUND STATEMENT**

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan	FY 2025 Adopted Budget Plan
Beginning Balance	\$6,564,243	\$4,859,900	\$7,022,919	\$5,984,224	\$5,984,224
Revenue:					
Taxes	\$5,705,134	\$5,980,732	\$5,980,732	\$6,246,181	\$6,246,181
Interest	134,505	20,000	20,000	130,000	130,000
Rental Income	113.971	79,480	79.480	127.480	127,480
Instructional Fees	436,839	532,723	532,723	422,824	422,824
Performing Arts	103,583	132,750	132,750	129,362	129,362
Special Events	106,382	96,500	96,500	107,600	107,600
Youth Programs	113,415	138,910	138,910	138,650	138,650
Teen Center Income	170,673	296,000	296,000	223,000	223,000
Miscellaneous Income	4,601	18,020	18,020	18,305	18,305
Total Revenue	\$6,889,103	\$7,295,115	\$7,295,115	\$7,543,402	\$7,543,402
Total Available	\$13,453,346	\$12,155,015	\$14,318,034	\$13,527,626	\$13,527,626
Expenditures:					
Personnel Services	\$3,558,125	\$4,219,136	\$4,219,136	\$4,289,858	\$4,289,858
Operating Expenses	2,673,778	3,075,979	3,171,121	3,154,358	3,154,358
Capital Projects	198,524	190,000	943,553	800,000	800,000
Total Expenditures	\$6,430,427	\$7,485,115	\$8,333,810	\$8,244,216	\$8,244,216
Total Disbursements	\$6,430,427	\$7,485,115	\$8,333,810	\$8,244,216	\$8,244,216
Ending Balance	\$7,022,919	\$4,669,900	\$5,984,224	\$5,283,410	\$5,283,410
Capital Project Reserve	\$6,022,919	\$3,669,900	\$4,984,224	\$4,283,410	\$4,283,410
Operating Contingency Reserve	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Tax Rate per \$100 of Assessed Value	\$0.023	\$0.023	\$0.023	\$0.023	\$0.023

#### **SUMMARY OF CAPITAL PROJECTS**

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan	FY 2025 Adopted Budget Plan
McLean Community Center Improvements (CC-000006)	\$6,697,397	\$198,524.30	\$943,552.70	\$0	\$0
Old Firehouse Improvements (CC-000018)	923,866	0.00	0.00	800,000	800,000
Total	\$7,621,263	\$198,524.30	\$943,552.70	\$800,000	\$800,000