



# *Fairfax County, Virginia*

## ***LINES OF BUSINESS*** ***March 2017***

### **Equitable Use of County Space**

*County Lines of Business (LOBs)- Phase 2  
Presentation to the Board of Supervisors*





# OVERVIEW

- **Project:**

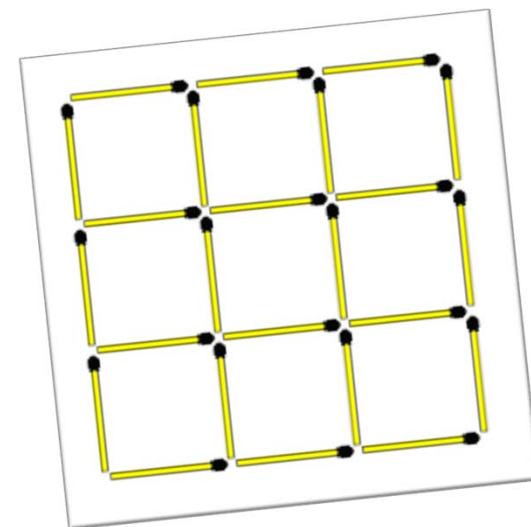
- Review current space provided by the County to community groups, as well as other resource agreements such as memorandums of understanding, and develop a policy for decisions about the allocation of space to make it more equitable.

- **Workgroup:**

- Workgroup includes County staff from the Department of Neighborhood and Community Services, the Department of Procurement and Material Management, the Department of Administration for Human Services, the Department of Housing and Community Development, Facilities Management Department, Office of the County Attorney, and the Department of Management and Budget.

- **Timeline:**

- Completion target date summer 2017.





## OVERVIEW

- **Why County space is allocated to local organizations for human service needs:**
  - **Partnership:** The provision of human services is a partnership between the County and local organizations.
  - **Capacity:** The County does not have the capacity to meet the demand for human services without the support of local organizations.
  - **Mutual Benefit:** There is a mutual benefit in combining the flexibility and capabilities of the County's nonprofit partners with the capabilities that exist within the County's governance structure.
  - **Leverage:** County and/or organizations can leverage this benefit to provide human services that are needed by County residents and maximize the County's social return on investment in a cost-effective manner.



# OVERVIEW

- **How are local human services organizations currently funded:**
  - **Contract with County:** the County has contracted with an organization to provide a specific service.
  - **Consolidated Community Funding Pool (CCFP):** organizations receive funding through a competitive County solicitation process to fund programs best provided by community-based organizations.
  - **Federal and/or state grant funding:** organizations apply for and are awarded grant funding for the delivery of a specific service, e.g. Housing and Urban Development grants for housing.
  - **Other:** fund raising, corporate and philanthropic contributions, etc.



# OVERVIEW

- **Project will focus on two areas:**
  - **Review of current space allocation**
    - Staff is reviewing space currently occupied by outside organizations.
    - These current space allocations are being organized into categories based on function and/or identified need for space.
  - **New policy for space allocation**
    - To be developed after understanding the space currently occupied by these organizations.
    - Will take into consideration future service needs as well as County development projects.





# REVIEW OF CURRENT SPACE ALLOCATION

- **Categories currently include:**
  - **Service Delivery Tied to County Contract:** organizations who are in County space because services are being delivered under a County contract with the organization.
    - Example: Inova Health Care Services has contracted with the County to provide primary health care services. Inova occupies space specifically identified for the provision of health care services and would vacate if the contract ends.
  - **Service Delivery Aligned to Board Priorities:** organizations that are in County space delivering services out of that space but do not have a current contract with the County to fund those services.
    - Example: Legal Services of Northern Virginia space in South County
  - **Administrative Space in Support of the County's Mission:** organizations that are in County space in support of the County's mission but the primary function is not service delivery out of that space.
    - Example: Cornerstones, Inc. in Reston, Virginia
  - **Warehouse Space:** organizations occupying space at the Springfield warehouse.
    - Example: Friends of library groups utilizing warehouse space for book storage.



# NEW POLICY FOR SPACE ALLOCATION

- **Who will the new policy apply to:**

- Organizations looking to locate and/or utilize County space will be subject to the new policy. This includes new County space as a result of a new facility opening or existing County space that is available due to internal reorganization and/or another outside organization has vacated.

- **How will the new policy be structured:**

- The new policy will be tiered to account for the varied human service needs of the County. The intent is for it to be flexible to address County priorities in a timely fashion but also establish a consistent, equitable process for the allocation of County space.





## NEXT STEPS

- **Requests and/or interest for County space by outside organizations continues. Recent inquiries include:**
  - Request on available storage/office space to be utilized by shelters to store and give away toiletries and clothes for shelter residents.
  - Allocation of space at the Original Mount Vernon High School.
- **Staff recommends tabling any new requests until the new policy is adopted by the Board. However, that gives some urgency to finalizing the review of space currently occupied by outside organizations and drafting a new policy for Board review and adoption.**
- **Staff will present the draft policy to the Board at an upcoming LOBs committee meeting.**





# DISCUSSION

