



## Response to Questions on the FY 2010 County's Line of Business & Schools Program Review Processes Fall 2008

**Request By:** Supervisor Foust

**Question:** Please provide additional detail on the alternative reduction options proposed by the Health Department.

**Response:** The Alternative LOB Reduction List (see attached) identifies non-mandated services which were carefully evaluated for elimination consideration, but were not formally recommended (with the exception of Annandale Adult Day Health Care Center; Air Pollution Control and the Environmental Hazards Program) as part of the agency October 6, 2008 LOBs presentation to the Board of Supervisors for the following reasons:

1. The Community Health Care Network and the Dental Health programs strongly align with the agency's core function and mission. Furthermore, these programs are key components of the County's "safety net" for low-income residents and their elimination will be more costly to taxpayers in the long run and will negatively impact the health of the community.
2. Long Term Care Development and Services directly benefit the rapidly growing senior/disabled segments of the population. Elimination of this program would be contrary to demographic trends in the county and the forecast of growth in demand for senior assistive services.
3. These programs and services are not available elsewhere within the community and impact the most vulnerable segments of the population.

The impacts of the elimination of Annandale Adult Day Health Care, Environmental Hazards and Air Pollution Control Programs have already been included and described in the official reduction options presentation to the Board on October 6, 2008; therefore, they are not included on the following pages.

# Alternative Lines of Business Reduction List

## Reduction Summary

Priority Ranking	Reduction Description	Positions	SYE	Net Reduction
1	Annandale Adult Day Health Care	9	9.0	\$253,135
2	Environmental Hazards	2	2.0	\$139,584
3	Dental Services	4	4.0	\$318,431
4	Long Term Care Coordinating Council/Facilitator	1	1.0	\$85,576
5	Long Term Care (LTC) RESPITE	0	0.0	\$311,605
6	Lincolnia Adult Day Health Care	9	9.0	\$351,182
7	Air Pollution Control	4	4.0	\$138,300
8	Infrastructure-Limited Term Position Funding	0	0.0	\$93,831
9	Lewinsville Adult Day Health Care	9	9.0	\$264,104
10	Long Term Care Coordinating Council/Procedures and Program Coordinator	1	1.0	\$107,980
11	LTC - Quality Assurance	2	2.0	\$195,257
12	Community Health Care Network NORTH COUNTY	1	1.0	\$1,826,363
13	Mt.Vernon Adult Day Health Care	9	9.0	\$291,227
14	Herndon Harbor Adult Day Health Care	9	9.0	\$250,688
15	Braddock Glen Adult Day Health Care	9	9.0	\$268,876
16	Adult Day Health Care/Coordinator	1	1.0	\$104,143
17	LTC Coordinating Council Program Manager	1	1.0	\$121,872
<b>TOTAL REDUCTION</b>		<b>71</b>	<b>71.0</b>	<b>\$5,122,154</b>

**AGENCY 71 – HEALTH DEPARTMENT**  
***Alternative LOB Reduction List***  
***Reduction Target: \$5,122,154***

Long Term Care (LTC) Development and Services (LOB 71-08) comprises two distinct entities – direct services via the six (6) Adult Day Health Care Centers (ADHC), which are strategically located throughout the County to assure accessibility, and the Long Term Care Coordinating Council (LTCCC) developmental program, which is responsible for strategic planning and leveraging community funding.

LOB Title	LOB Reduction Ranking	Proposal	Net Reduction	Impact
LTC	1,6,9,13,14,15,16	Elimination of all Adult Day Care Centers (ADHC) and Program Coordinator position	\$1,783,355	<ul style="list-style-type: none"> <li>▪ This proposal describes the sequential closure of ADHC centers. The ADHC program is the only program in the County that serves both cognitively and physically impaired individuals on a sliding scale. The Annandale ADHC closure was included on the formal reduction list presented to the Board of Supervisors.</li> <li>▪ Subsequent closures of other ADHC centers following the closure of Annandale will significantly increase waiting periods at remaining centers (7 to 21 weeks depending upon the family's choice of remaining sites).</li> <li>▪ Clients outside of the Fastran catchment areas for a particular remaining site may have to find alternate transportation.</li> <li>▪ With complete elimination of the program, nursing home placement (a more restrictive and costly alternative) may be the only remaining option for the 348 participants and families who are served.</li> <li>▪ The Adult Day Health Care Coordinator position is not needed if the program is eliminated.</li> </ul>

LOB Title	LOB Reduction Ranking	Proposal	Net Reduction	Impact
LTC	4,10,17	Elimination of Long Term Care Coordinating Council (LTCCC) Program Development Staff	\$315,428	<ul style="list-style-type: none"> <li>▪ This proposal describes the sequential elimination of LTCCC program development staff (Program Manager, LTCCC Facilitator and LTCCC Procedures and Policy Coordinator).</li> <li>▪ The Long Term Care Coordinating Council will have no staff to support their work including the scheduling of meetings, taking of minutes, follow up on action items or work with the 5 subcommittees of the Council.</li> <li>▪ The ability of the Council to leverage resources via CareFax or other such incentive entities will be significantly decreased and monitoring of contracts will be minimal as this will become the responsibility of the Department of Administration's Contracts Division.</li> </ul>
LTC	5	Elimination of Saturday center-based program <b>AND</b> Discontinuation of funding to Alzheimer Family Day Center (AFDC)	\$311,605	<ul style="list-style-type: none"> <li>▪ This is the only Saturday center-based respite in the County. Its elimination will leave family caregivers (especially those who work during the week) very limited time to attend to other family-life related activities, without worrying about the safety of their loved one at home alone.</li> <li>▪ The AFDC Program is the only non-profit organization in Northern Virginia that offers highly intensive services for individuals with late stage Alzheimer's disease. Elimination of this funding source will limit access, potentially forcing families to place their loved one in an assisted living facility or nursing home. It will also limit access to support services for family caregivers. The loss of funding has the potential to jeopardize the viability of the AFDC.</li> </ul>
LTC Quality Assurance (Q&A)	11	Elimination of positions (2)	\$195,257	<ul style="list-style-type: none"> <li>▪ The LTC QA Coordinator provides the leadership and professional expertise in the monitoring of the quality of health care provided in County-owned assisted living facilities (ALF) that are managed through contractual agreements; serves as Chair of the Assisted Living Facility Quality Assistance Councils at each of the County-owned sites.</li> <li>▪ The Senior Plus Nurse is a member of the Senior+ County Coordinating Team that is charged with providing contract management and oversight to ensure quality service in</li> </ul>

LOB Title	LOB Reduction Ranking	Proposal	Net Reduction	Impact
				each of the seven sites; the nurse's role is to provide oversight of the quality of health care provided by the contractor.

## AGENCY 71 – HEALTH DEPARTMENT

### *Alternative LOB Reduction List*

The Dental Health Program (LOB 71-10) provides dental care and education to low-income children 3 through 18 years of age. This program is the sole source of dental care for low-income uninsured children (70% of current patients) and a major provider for Medicaid/Family Access to Medical Insurance Security program participants (30% of current patients). Although non-mandated, this program has been an integral part of the agency services for over forty years due to declining availability of services within the community for this population.

LOB Title	LOB Reduction Ranking	Proposal	Net Reduction	Impact
Dental	3	Elimination of Dental Health Program	\$318,431	<ul style="list-style-type: none"> <li>▪ Low-income uninsured children (including 70% of Medical Care for Children Partnership referrals) will have their screening/evaluation, preventive and restorative dental care needs unmet.</li> <li>▪ There is no alternative source of dental care for the uninsured in the private sector. The Northern Virginia Dental Clinic is the only other safety net provider in the county and they provide services for <u>adults only</u>. Northern Virginia Community College (NVCC) Dental Program provides oral hygiene services, but very limited restorative services and limits these to children over age 8 years. No private or contracted service is available to do screenings and community education.</li> <li>▪ Poor dental health is a real deterrent to growth and development and can lead to chronic health issues as the child grows. It also affects a child's self-esteem and social skills.</li> </ul>

## AGENCY 71 – HEALTH DEPARTMENT

### *Alternative LOB Reduction List*

The Community Health Care Network (CHCN) (LOB 71-09) is the primary health safety net for low-income (200% of federal poverty level or below) uninsured. Approximately 70% of adult participants are the working poor. The agency eliminated this item from reduction consideration because it strongly aligns with the agency's core function and mission. Furthermore, new census data show that the number of Virginians (including Fairfax County residents) who are uninsured is growing, a trend that is expected to worsen given the current economic climate.

LOB Title	LOB Reduction Ranking	Proposal	Net Reduction	Impact
CHCN	12	Closure of Community Health Care Network (CHCN) – North	\$1,826,363	<ul style="list-style-type: none"> <li>▪ Services will have to be provided to 20,396 patients at the two remaining centers, which may result in delayed appointments.</li> <li>▪ Neither of the remaining sites is easily accessible by public or private transportation for residents of the north county area. The transportation issue in combination with an increase in traveling time will pose significant challenges to north county area residents' ability to access care. Such barriers to care often leads to the postponing of routine health care, which would have a negative impact on the health status of residents and could lead to an increase in otherwise avoidable, more costly emergency room visits.</li> <li>▪ Approximately 1,450 women (representing 2,160 visits) in the North-county area will not have local access to walk-in services for family planning and other women's health issues.</li> </ul>

**AGENCY 71 – HEALTH DEPARTMENT**  
***Alternative LOB Reduction List***

Program Management (LOB 71-11) provides strategic direction and serves as the infrastructure focal point of the agency to assure quality, accessibility, appropriateness, responsiveness of programs/activities and stewardship of available resources.

<b>LOB Title</b>	<b>LOB Reduction Ranking</b>	<b>Proposal</b>	<b>Net Reduction</b>	<b>Impact</b>
Program Mgmt	8	Reduce Limited Term Expenditures in Program Management	\$93,831	<ul style="list-style-type: none"> <li>▪ The flexibility to address, unanticipated needs (such as short term physician coverage and services) in a timely manner will be eliminated. These specific needs are difficult to identify in advance.</li> </ul>



**AGENCY 71 – HEALTH DEPARTMENT**  
***Alternative LOB Reduction List***

Environmental Health Programs (LOB 71-01) provides a comprehensive program of environmental services that focus on education of the citizenry regarding environmental matters and abatement of hazards and nuisances to their health. This includes air quality monitoring; food safety; onsite water and sewage; community health and safety hazards, such as hoarding, rodents, bedbugs, animal waste, trash and open pits; and the investigation of environmental hazards investigations such as environmental emergencies, lead, asbestos, radon, mold and other hazardous materials. (FY 2008 - Air Quality Measures: 324,587; Food Safety Service: 10,730; Onsite Systems regulated: 33,876; Community Health Safety inspections: 4,606.)

<b>LOB Title</b>	<b>LOB Reduction Ranking in Alternative List</b>	<b>Proposal</b>	<b>Net Reduction</b>	<b>Impact</b>
Environmental Health Programs	2	Eliminate Environmental Hazards Program	\$139,584	<ul style="list-style-type: none"> <li>▪ This item was included in the official LOBs reduction package presented to the Board of Supervisors on October 6, 2008. Please see that presentation for further information.</li> </ul>
Environmental Health Programs	7	Eliminate Air Pollution Control Program	\$138,300	<ul style="list-style-type: none"> <li>▪ This item was included in the official LOBs reduction package presented to the Board of Supervisors on October 6, 2008. Please see that presentation for further information.</li> </ul>