



2016 Lines of Business Long Term Issues

Meeting/ Request Date	Issue	Agency/Fund/ Topic
1/19/2016	Comprehensive review of real estate tax relief	Revenue
1/19/2016	Explore options regarding a County Tax on alcohol consumption.	Revenue
1/19/2016	Identify additional metrics to show Economic Development Authority's (EDA) impact on commercial tax base.	EDA
1/19/2016	Consider the creative repurposing of older commercial spaces (i.e., vertical schools).	EDA
1/19/2016	Should a new "Blue Ribbon Commission" be established to review EDA's mission and scope, as well as strategic and operational interaction with County?	EDA
1/19/2016	Highlight EDA partnerships and articulate role in broader mission to make Fairfax County exceptional place to work and live.	EDA
1/19/2016	Where does Land Development Services (LDS) need flexibility to improve processes?	LDS
1/19/2016	OCR should link with LDS Training Academy and Neighborhood Colleges to educate the community about the land use process.	Planning & Zoning
1/19/2016	Identify metrics to measure impact of OCR's work in a particular geographic areas (using assessed value now).	OCR
1/19/2016	Revisit County's Vision Elements, possibly as part of BOS retreat or joint retreat with FCPS Board.	General
1/22/2016	Recognizing the considerable variability in applications, add categories to allow for more meaningful statistics. Should have some goal/ideal time for each category. Suggested a metric could be holding on property values, bond ratings.	Planning & Zoning
1/22/2016	Consider all elements when planning, make facilities multifunctional and get stakeholders to table earlier.	Planning & Zoning
1/22/2016	Add record digitization discussion to upcoming IT Committee agenda. This issue has relevance for many agencies.	Planning & Zoning
1/22/2016	Need to engage homeowners making alterations to older homes in a more compassionate way.	Planning & Zoning
1/22/2016	Proffers should be simpler and not reflect market cycles that change.	Planning & Zoning
1/22/2016	Look at less critical activities (i.e., quarterly newsletter) underutilized for possible elimination to help address workload issues impeding Commissioner recruitment and retention. All agencies should review existing publications in context of program priorities.	Planning Commission
1/22/2016	Look at financial model, and associated tipping fees, and determine if leaf and residential trash collection is something the County should continue doing.	Solid Waste
1/22/2016	Discuss array of current materials in the context of recycling markets and potential cost inefficiencies (i.e., glass).	Solid Waste
1/22/2016	Safety record is good news that should be shared broadly and replicated elsewhere in public works.	Solid Waste
1/29/2016	Should allow communities that want to pay to replace street signs provided certain standards are met.	Stormwater
1/29/2016	Funding is needed for small projects in older communities where proffers are not an option.	Stormwater

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1/29/2016	Transportation Committee should review/provide an update regarding negotiations with state on median issues.	Stormwater
1/29/2016	How much funding is left by district?	Capital Facilities
1/29/2016	Involve Environmental Committee in negotiations with Dominion and NOVEC (2017).	Capital Facilities
2/5/2016	Approach enhancement of situational awareness with respect to security regionally since no one jurisdiction has resources to address alone.	OEM
2/5/2016	OEM staff will look into coordinating with Fairfax Alerts and HERO Package (FRD) more closely.	OEM
2/5/2016	Consider alternative approaches to provision of free training provided to CIA and Integrated Emergency Operations Center.	E-911
2/5/2016	The Circuit Court may want to consider looking into reimbursement from VDOT for cases associated with HOT lane violations.	Circuit Court
2/5/2016	What are the costs and benefits associated with reducing recidivism?	GDC
2/5/2016	Suggestion was made to consider if the new services being demanded by library patrons are provided elsewhere or if libraries should be the primary provider.	Library
2/5/2016	Consider library-specific metrics to ensure that each community's unique needs are being addressed.	Library
2/5/2016	Community continues to be concerned about the inconsistency of library hours consistent across the County (regional vs community).	Library
2/5/2016	More comprehensive look at giving is needed with a focus on how it can be expanded.	OP3
2/5/2016	How does the County work with the partnership office at FCPS?	OP3
2/9/2016	Consider expansion of the Community Labor Force.	Sheriff
2/9/2016	Want periodic updates on heroin use in Fairfax County (supply, fatalities, etc)?	Police
2/9/2016	Keep the Board apprised of County's competitiveness in the Continuum of Care grant process.	OPEH
2/9/2016	Consider inclusion of property management metrics to demonstrate efficiency? Compare to private sector or other jurisdictions.	HCD
2/9/2016	Consider metrics that show people moving through and out of the housing continuum.	HCD
2/9/2016	What can the BOS do to incentivize the private sector to create more affordable housing?	HCD
2/9/2016	Simplify the Housing Blueprint	HCD
2/11/2016	Look at efficiency metrics across all agencies.	All
2/23/2016	Look at centralized and decentralized models of service delivery for procurement, information technology, and public affairs.	Various
2/23/2016	Consider allocation of EMS transport fee revenues to specific FRD needs such as apparatus.	FRD
2/23/2016	Describe how OP3 and FCPS Community and Business Partnerships work together. Are there opportunities for consolidation?	OP3
2/23/2016	Develop cost scenarios associated with the Settlement Agreement.	CSB
2/23/2016	Compare the cost of services provided by the non-profit sector and the CSB.	CSB
2/23/2016	Look at RSU ordinance within context of the housing needed by clients of the CSB and other human service agencies.	DPZ
2/23/2016	Provide guidance on priority of issues to address with the state (i.e., Medicaid reimbursement rates, Medicaid waivers).	Legislative
2/23/2016	Provide comprehensive summary of County and FCPS funding and services supporting behavioral health needs.	CSA
2/23/2016	Discuss long term usage of old courthouse.	County Executive

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2/26/2016	Short, mid, and long term plans needed to address Pre-K needs, focusing on best outcomes/return on investments and partnerships with FCPS.	DFS
2/26/2016	Numerous intersections with FCPS and county services should be discussed as part of joint retreat.	Various
3/4/2016	Sustainable lighting savings should be expanded to school athletic fields.	Park Authority
3/4/2016	Explore expanded business and individual support for camp scholarships.	Park Authority
3/4/2016	Increase awareness in the community regarding what Park Foundation funds.	Park Authority
3/4/2016	County must address maintenance/overuse issues in highly utilized parks (i.e., too much trash)?	Park Authority
3/4/2016	Consider how floating collection is managed with respect to location of special collections.	Library
3/4/2016	Consider ways to better preserve and display Fairfax County history.	Library
3/4/2016	Consider resurrection of All Fairfax Reads.	Library
3/4/2016	Explore closer collaboration with FCPS Libraries.	Library
3/4/2016	Include the Board in the final review of the customer survey.	Library
3/4/2016	Strengthen the capacity of local non-profits.	CCFP
3/4/2016	Keep ASAP in mind for new facilities and possible co-location with other diversion programs.	ASAP
3/4/2016	Describe the discretion County agencies have in their operating budgets?	DMB
3/9/2016	Are there opportunities to replicate the DAHS model in other program areas?	DMB
3/9/2016	Further enhance maximization of all possible revenues for human services system given state and federal policy changes (i.e., Affordable Care Act).	DAHS
3/9/2016	Consider impact of enhanced performance measurement and outcome metrics on contracting costs.	DAHS
3/9/2016	Improve collection metrics to include data by aging criteria.	DAHS
3/9/2016	Information Technology Subcommittee should review IT integration issues.	HS
3/9/2016	Benchmark risk management data against other jurisdictions in areas other than Worker's Compensation.	County Insurance
3/9/2016	Identify ways to track and begin monitoring data such as Return to Work Status.	County Insurance
3/9/2016	Additional warehouse space is needed.	DPMM
3/9/2016	Focus communication of spending with Small, Women-owned, and Minority-owned Businesses (SWaM) relative to clearly defined base.	DPMM
3/9/2016	Website usability must be a priority.	Public Affairs
3/9/2016	Must identify ways to communicate better with non-English speakers.	Public Affairs
3/9/2016	Explore use of tools that communicate through communities (i.e., NextDoor).	Public Affairs
3/9/2016	Make reference to prior OPA director's plan where there are intersections with new initiatives being implemented.	Public Affairs
3/29/2016	Revisit competitiveness and recruitment issues in the Department of Vehicle Services, including comparisons to the private sector, as part of Personnel Subcommittee.	DVS
3/29/2016	Longer term strategy needed to establish a school bus replacement fund.	DVS
3/29/2016	Review the County's vehicle fleet, including the effectiveness of the motor pool, utilization of non-public safety sedans, and age/mileage of vehicles that have been replaced.	DVS
3/29/2016	Brief the Board on the Connector contract negotiations at a Transportation Subcommittee meeting.	Transportation
3/29/2016	Consider development of videos similar to the High School Student Ridership initiative aimed at FCPS students and older adults regarding use of the Connector system.	Transportation

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3/29/2016	Refer the issue of how to highlight bike transportation more prominently as part of future transportation plans and projects to the Transportation Subcommittee.	Transportation
3/29/2016	Personnel Subcommittee should review and discuss how DROP has been used and if the County has benefitted to formalize a plan going forward.	HR
3/29/2016	Standardize calculation of retention rates across County agencies.	HR
3/29/2016	Personnel Subcommittee to review current exit survey process.	HR
3/29/2016	Summarize centralized/decentralized model as part of the wrap-up, including how the employees in decentralized roles interact with the central agencies.	HR
4/1/2016	Explore student photo identification that can be used for various programs, including for bus transportation, library card, recreation center admission, as well as tracking for enhanced program management.	Joint- Transportation
4/1/2016	Adjusting Connector bus routes for student and family convenience discussed and is being reviewed.	Joint- Transportation
4/1/2016	Consider expansion of Student Free Fare Program to middle schools, longer hours, etc.	Joint- Transportation
4/1/2016	What is the cost/lost revenue of the Student Free Fare Program and what are the costs associated with various expansion proposals?	Joint- Transportation
4/1/2016	Consider cost efficiencies such as reduced school bus fleet as part of collaborations.	Joint- Transportation
4/1/2016	Develop Student Free Fare Program training videos that are culturally appropriate and in different languages.	Joint- Transportation
4/1/2016	Explore adding free/reduced fares on Connector and Metro for parents and guardians to travel to school related events.	Joint- Transportation
4/1/2016	Consider support for military families in terms of behavioral health supports for their children and families due to multiple deployments and Post Traumatic Stress.	Joint-Behavioral Health
4/1/2016	Include behavioral health supports provided to military families and funding needs as part of legislative work with the County's federal delegation.	Joint-Behavioral Health
5/10/2016	Prepare response to Hoover Institute study.	Compensation
5/10/2016	Provide information on design of health plan and options to address increasing costs.	Compensation
5/10/2016	Need total picture of benefits as percentage of compensation and how they compare to the private sector and other jurisdictions.	Compensation
5/10/2016	Need to look at pensions and health care strategy long term.	Compensation
7/29/2016	Provide update on remote testimony possibilities.	IT
7/29/2016	Document all funding and in-kind contributions to community organizations and update/formalize formal agreements.	Contributories
7/29/2016	Review contributions to Volunteer Fairfax, Town of Herndon, among others, for sustainability.	Contributories