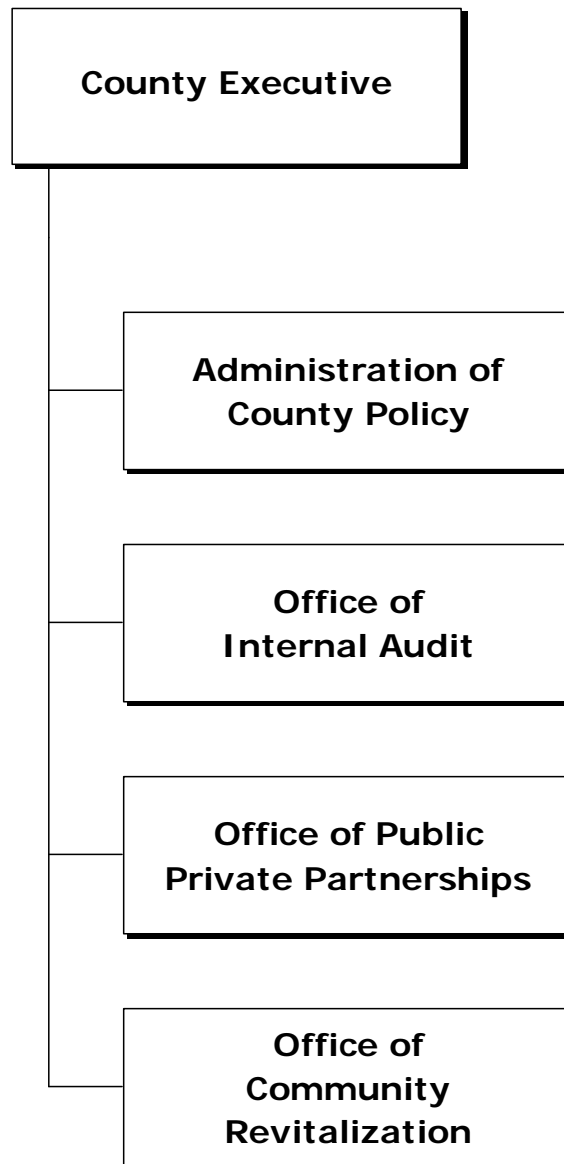


# Office of the County Executive



## Mission

To provide leadership, strategic direction and administrative oversight to all aspects of government operations, to make recommendations on operations and policies to the Board of Supervisors, and to ensure that County government policy as articulated and/or legislatively mandated by the Board of Supervisors is implemented in an effective and economical manner. In order to succeed, it is imperative that this office works in concert with the Board of Supervisors, citizens, businesses, organizations, County agencies and other interested parties that make up the County of Fairfax. Through leadership, enhanced customer service, accountability for results, and partnerships and collaborations with the community, the office intends to pursue a larger, corporate-wide objective: our shared vision of Fairfax County as a safe, caring, attractive, well-connected and involved community.

# Office of the County Executive

<b>AGENCY DASHBOARD</b>				
Key Data	FY 2014	FY 2015	FY 2016	
<b>Administration Dashboard</b>				
1. Board Package Items Prepared	576	563	430	
2. Board Matters Requiring Action	210	350	285	
3. Manage Countywide Performance Targets	1,444	1,394	1,379	
4. Positions taken by Board of Supervisors (BOS) on Bills	199	152	220	
5. Number of Employees who Attended Dept. of Human Resources Training Events	10,776	9,425	11,326	
6. Environmental Agenda Plan Initiatives Implemented	7	7	7	
7. Number of BOS Meetings and Committees	85	84	86	
8. Total Positions Overseen (FTE)	12,165	12,223	12,348	
<b>Internal Audit Dashboard</b>				
9. Number of Auditable Agencies	45	45	46	
10. Business Process Audit Universe	52	53	54	
11. County Procurement Card Spending	\$53.2m	\$56.8m	\$56.9m	
12. County Governmental Fund Revenues	\$4.21b	\$4.39b	\$4.49b	
13. County Governmental Fund Expenses	\$2.67b	\$2.71b	\$2.93b	
14. Fraud and Ethics Allegations/Questions	70	79	81	
15. Requests for Financial Reviews	13	12	30	
<b>Office of Community Revitalization Dashboard</b>				
16. Number of Revitalization Districts Responsible for	9	9	9	
17. Number of Plan Amendments/Special Studies with Lead Role and Consultant Services	1	2	2	
18. Number of Public/Private Partnerships	9	10	10	
<b>Office of Public Private Partnerships (OP3) Dashboard</b>				
19. Nonprofits that accessed grant resources and training	270	232	240	
20. Requests for assistance from county, business nonprofit organizations to OP3	89	92	102	
21. Number of Nonprofit Organizations Registered with IRS Located in Fairfax County	5,620	6,083	6,282	
22. Percent change in total charitable giving by individuals, foundation, estates and corporations	+4.4	+7.1	+4.1	
23. Percent of Individuals who Volunteer Nationally	25.4%	25.3%	24.9%	

# Office of the County Executive

AGENCY DASHBOARD			
Key Data	FY 2014	FY 2015	FY 2016
24. Percent of individuals who volunteer for Fairfax County who reported feeling a stronger connection to their community through their service	N/A	N/A	82.9%
25. Established PPP Offices in State/Local Govt.	44	48	49

## Focus

The Office of the County Executive is composed of four cost centers, Administration of County Policy, Internal Audit (IAO), the Office of Public Private Partnerships (OP<sup>3</sup>), and the Office of Community Revitalization (OCR). The primary purpose of the department is to provide leadership, strategic direction, and administrative oversight to the Fairfax County government.

Through its leadership role, the office will continue to:

- Foster collaborative approaches and partnerships with the private, non-profit and corporate sectors that address pressing community needs; promote regional solutions to issues through participation on appropriate decision-making bodies.
- Ensure the sound management and stewardship of all financial resources.
- Focus on the County Strategic Planning Initiative ensuring that programs are appropriately aligned to meet the expectations of the community as determined by the Board of Supervisors, and that the Strategic Planning Initiative communicates County priorities and directions to both citizens and employees.
- Focus on countywide communication by developing more effective ways to communicate with employees, County residents, businesses and community organizations using a variety of approaches including providing more of its publications on the County's website as well as employing appropriate technologies to reach the diverse audiences represented.
- Promote the value of diversity in the workforce and in the community by encouraging full participation and collaboration of all employees from diverse cultural and language backgrounds as well as varied skill sets.

**The County Executive supports the following County Vision Elements:**

-  **Maintaining Safe and Caring Communities**
-  **Building Livable Spaces**
-  **Connecting People and Places**
-  **Maintaining Healthy Economies**
-  **Practicing Environmental Stewardship**
-  **Creating a Culture of Engagement**
-  **Exercising Corporate Stewardship**

## Office of the County Executive

- Foster a culture of improvement throughout the County by following the values and principles embodied in the Employee Vision Statement.

The office oversees all state and federal legislative activity for the County, including: development of the Board's annual legislative program of state and federal budgetary initiatives, positions and principles; manages countywide review and analysis of proposed legislation; coordinates and manages legislative advocacy on behalf of the County; and, at the direction of the Board, develops legislation to address specific problems. The office also serves as the principal County liaison with federal and state officials.

The office provides leadership and strategic direction on a range of initiatives that cross several operational areas and have countywide implications. Such initiatives have broad scope and complexity and are often a result of Board of Supervisors direction and mandates. Examples of such cross-county initiatives include: Strengthening Neighborhoods and Building Communities; Environmental Stewardship; Energy Programs and Planning; Emergency Management; Neighborhood Enhancement; Domestic Violence Prevention; Homelessness Prevention; Employee Health Promotion and Wellness; and Visual and Performing Arts.

IAO assists senior management in efficiently and effectively implementing programs that are in compliance with policies and procedures as articulated and/or legislated by the Board of Supervisors. The office works to proactively identify risks, evaluate controls, and make recommendations that will strengthen County operations. The office places a high level of importance on understanding business processes, communicating regularly throughout the audit process and proactively working with agencies to address audit findings. IAO continues to place emphasis on educating County employees about fraud, as well as risk management, internal controls, and ethics.

OP<sup>3</sup> brings together representatives and resources from the public and private sectors to address community needs and County priorities. OP<sup>3</sup> serves as a point of contact for businesses, nonprofit and civic organizations, educational institutions, County employees and individuals that want to contribute time and resources to improve their community. By promoting corporate and volunteer engagement, sharing opportunities to support County priorities, and facilitating effective partnerships, OP<sup>3</sup> increases cross-sector collaboration and leverages new resources. In FY 2016, OP<sup>3</sup> developed and/or facilitated several new partnerships including the launch of the Innovation Coalition with Refraction, the Shared Motivational Achievement and Readiness Training (SMART) collaborative, completed a snapshot of Science Technology Engineering and Math (STEM) programs for youth to identify gaps and opportunities, and brought new participants to the Communities of Trust.

OCR facilitates redevelopment and investment opportunities within targeted commercial areas of the County. Working closely with local community organizations, OCR assists communities in developing and implementing a vision for their mixed-use areas that will improve their economic viability and competitiveness. OCR works proactively with property owners and the community to facilitate interest in development activities that further the community's vision and on special studies, plan amendments and zoning applications that implement the vision and functions as a liaison with other County staff to promote timely and coordinated accomplishment of projects. OCR works with other County staff and consultants to evaluate projects using the Board's guidelines regarding public/private partnerships and the use of public funds to assist private development. In FY 2018, and in future fiscal years, OCR will continue to be a part of the Economic Development Core Team. The team is necessary to support the County's economic development and revitalization goals, improve development process timelines, and address rising workload requirements to ensure that the capacity exists to meet customer expectations and respond to development opportunities.

# Office of the County Executive

## Budget and Staff Resources

Category	FY 2016 Actual	FY 2017 Adopted	FY 2017 Revised	FY 2018 Advertised	FY 2018 Adopted
<b>FUNDING</b>					
Expenditures:					
Personnel Services	\$5,522,348	\$6,049,596	\$5,964,100	\$6,049,459	\$6,049,459
Operating Expenses	622,582	669,116	750,297	664,116	664,116
<b>Total Expenditures</b>	<b>\$6,144,930</b>	<b>\$6,718,712</b>	<b>\$6,714,397</b>	<b>\$6,713,575</b>	<b>\$6,713,575</b>
<b>AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)</b>					
Regular	46 / 46	46 / 46	48 / 48	45 / 45	47 / 47
Exempt	7 / 7	7 / 7	7 / 7	7 / 7	7 / 7

## FY 2018 Funding Adjustments

The following funding adjustments from the *FY 2017 Adopted Budget Plan* are necessary to support the FY 2018 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the budget on May 2, 2017.

- ◆ **Employee Compensation** **\$78,390**  
 An increase of \$78,390 in Personnel Services is for performance-based and longevity increases for non-uniformed merit employees effective July 2017.
- ◆ **Reductions** **(\$83,527)**  
 A decrease of \$83,527 and 1/1.0 FTE position reflects reductions utilized to balance the FY 2018 budget. The following table provides details on the specific reductions:

Title	Impact	Posn	FTE	Reduction
Eliminate a Program and Procedures Coordinator	A decrease of \$40,000 will result from the elimination of 1/1.0 FTE Program and Procedures Coordinator in Administration of County Policy. The reduction will impact Administration of County Policy's ability to provide staff support and analysis of new initiatives created by the County Executive or Board of Supervisors.	1	1.0	\$40,000
Manage Position Vacancies to Achieve Savings	A decrease of \$25,000 will be achieved in the Office of Community Revitalization by extending the period of time that positions are held vacant. This reduction will have a manageable impact on the agency's operations as current staffing levels are sufficient.	0	0.0	\$25,000

## Office of the County Executive

Title	Impact	Posn	FTE	Reduction
Reduce Funding for Limited Term Positions	A decrease of \$13,527 in the Office of Public Private Partnerships will result in reduced funding for limited term positions. The reduction will require the agency to reduce support for the Grants Research and Training Center, and will impact the agency's ability to perform research on countywide initiatives, as limited term positions have performed these duties.	0	0.0	\$13,527
Reduce Business Development Resources	A decrease of \$2,500 in the Office of Public Private Partnerships will result in the agency no longer participating in two Chambers of Commerce. This will reduce the agency's ability to develop business and community connections to support County initiatives.	0	0.0	\$2,500
Reduce Operating Expenses	A decrease of \$2,500 in Internal Audit will be achieved through savings in Operating Expenses in areas such as printing costs, and should have a manageable impact.	0	0.0	\$2,500

### Changes to FY 2017 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2017 Revised Budget Plan since passage of the FY 2017 Adopted Budget Plan. Included are all adjustments made as part of the FY 2016 Carryover Review, FY 2017 Third Quarter Review, and all other approved changes through April 30, 2017.

- ◆ **Carryover Adjustments** **\$25,933**  
 As part of the FY 2016 Carryover Review, the Board of Supervisors approved unencumbered funding of \$25,933 as part of the Incentive Reinvestment Initiative that allowed agencies to identify savings and efficiencies in FY 2016 and have a portion returned to reinvest in employees.
- ◆ **Incentive Reinvestment Initiative** **(\$30,248)**  
 A net decrease of \$30,248 reflects 50 percent of the savings generated as the result of careful management of agency expenditures during the fiscal year and was returned to the General Fund as part of the FY 2017 Third Quarter Review. The remaining 50 percent was retained by the agency to be reinvested in employee training, conferences and other employee development and succession planning opportunities.
- ◆ **Position Adjustments** **\$0**  
 In order to better align staff and workload requirements, the County Executive approved the redirection of 2/2.0 FTE positions to the Office of Community Revitalization in FY 2017.

### Cost Centers

The four cost centers in the Office of the County Executive are Administration of County Policy, Internal Audit (IAO), the Office of Public Private Partnerships (OP<sup>3</sup>), and the Office of Community Revitalization (OCR). These distinct program areas work to fulfill the mission and carry out the key initiatives of the Office of the County Executive.

# Office of the County Executive

## Administration of County Policy

The Office of the County Executive assesses emerging trends and issues, and identifies strategies to respond to these challenges, takes the lead role in coordinating resources to respond to countywide emergency / disaster situations, and provides ongoing support, and facilitates secession planning to ensure that County operations function effectively as various personnel leave County employment. The office works with the Office of Emergency Management (OEM), the Health Department, and governmental and community leadership in response to an emergency or disaster. The office develops policies and programs that motivate staff, engage citizens, and effectively address community needs and priorities; acts as the official liaison with the BOS; executes the policies established by the BOS or mandated by the state; develops and leads a customer-friendly and efficient workforce that is adaptable to the ongoing change within the County and is responsive to the diversity of our community; and seeks to ensure all agencies and employees participate in the work of leadership. The legislative function of the cost center develops and advocates the positions of the BOS at the state and federal levels, staffs the Board's Legislative Committee, and monitors and evaluates legislative proposals during the General Assembly and Congressional sessions and throughout the year to determine the potential impact on the County.

Category	FY 2016 Actual	FY 2017 Adopted	FY 2017 Revised	FY 2018 Advertised	FY 2018 Adopted
<b>EXPENDITURES</b>					
Total Expenditures	\$2,976,006	\$3,113,626	\$3,113,258	\$3,107,606	\$3,107,606
<b>AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)</b>					
Regular	13 / 13	13 / 13	13 / 13	12 / 12	12 / 12
Exempt	7 / 7	7 / 7	7 / 7	7 / 7	7 / 7
1 County Executive E	1	1 Legislative Director		1 Legislative Liaison	
4 Deputy County Executives E	3	3 Management Analysts II		3 Administrative Assistants V	
1 Assistant County Executive E	1	1 Environmental Coordinator		1 Administrative Assistant III	
1 Assistant to the County Executive E	1	1 Program/Procedures Coord. (-1)		1 Administrative Associate	
<b>TOTAL POSITIONS</b>			<b>E Denotes Exempt Positions</b>		
19 Positions (-1) / 19.0 FTE (-1.0)			(-) Denotes Position Abolished Due to Budget Reductions		

## Office of Internal Audit

IAO assists senior management in efficiently and effectively implementing programs that are in compliance with policies and procedures as articulated and/or legislated by the BOS. The office works to proactively identify risks, evaluate controls, and make recommendations that will strengthen County operations.

Category	FY 2016 Actual	FY 2017 Adopted	FY 2017 Revised	FY 2018 Advertised	FY 2018 Adopted
<b>EXPENDITURES</b>					
Total Expenditures	\$1,222,217	\$1,412,301	\$1,412,106	\$1,427,931	\$1,427,931
<b>AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)</b>					
Regular	14 / 14	14 / 14	14 / 14	14 / 14	14 / 14

# Office of the County Executive

1 Director, Internal Audit	3 Auditors III	1 Administrative Assistant V
1 Deputy Director, Internal Audit	3 Auditors II	
1 Auditor IV	4 Information Systems Auditors	

**TOTAL POSITIONS**  
14 Positions / 14.0 FTE

## Office of Public Private Partnerships

OP<sup>3</sup> brings together representatives and resources from the public and private sectors to address community needs and county priorities. OP<sup>3</sup> serves as a point of contact for businesses, nonprofit and civic organizations, educational institutions, County employees and individuals that want to contribute time and resources to improve their community. By promoting corporate and volunteer engagement, sharing opportunities to support County priorities, and facilitating effective partnerships, OP<sup>3</sup> increases cross-sector collaboration and leverages new resources.

Category	FY 2016 Actual	FY 2017 Adopted	FY 2017 Revised	FY 2018 Advertised	FY 2018 Adopted
<b>EXPENDITURES</b>					
Total Expenditures	\$745,712	\$749,679	\$746,119	\$742,277	\$742,277
<b>AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)</b>					
Regular	7 / 7	7 / 7	7 / 7	7 / 7	7 / 7

1 Director, Office of Partnerships	2 Management Analysts III	1 Communication Specialist II
1 Program Manager	1 Business Analyst IV	1 Administrative Assistant IV

**TOTAL POSITIONS**  
7 Positions / 7.0 FTE

## Office of Community Revitalization

OCR facilitates redevelopment and investment opportunities within targeted commercial areas of the County including the County's seven designated Revitalization Districts/Areas and Tysons, and most recently, the transit station areas and village center within Reston. Working closely with local community organizations, OCR assists communities in developing and implementing a vision for their mixed-use areas that will improve their economic viability and competitiveness. OCR works proactively with property owners and the community to facilitate interest in development activities that further the community's vision and on special studies, plan amendments and zoning applications that implement the vision and functions as a liaison with other County staff to promote timely and coordinated accomplishment of projects. OCR works with other County staff and consultants to evaluate projects using the Board's guidelines regarding public/private partnerships and the use of public funds to assist private development. OCR works in collaboration with the Tysons Partnership.

Category	FY 2016 Actual	FY 2017 Adopted	FY 2017 Revised	FY 2018 Advertised	FY 2018 Adopted
<b>EXPENDITURES</b>					
Total Expenditures	\$1,200,995	\$1,443,106	\$1,442,914	\$1,435,761	\$1,435,761
<b>AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)</b>					
Regular	12 / 12	12 / 12	14 / 14	12 / 12	14 / 14



# Office of the County Executive

1 Director, OCR  
 2 Deputy Directors, OCR  
 1 Management Analyst III

7 Revitalization Comm. Devs.  
 1 Geo. Info. Spatial Analyst II

1 Planner I  
 1 Administrative Assistant IV

**TOTAL POSITIONS**  
 14 Positions / 14.0 FTE

## Key Performance Measures

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate/Actual	FY 2017	FY 2018
<b>Administration of County Policy</b>					
Percent of performance targets achieved by County agencies	65%	66%	65%/63%	65%	65%
Percent of Board Package items sent out completely, accurately, and on time	98%	98%	98%/98%	98%	98%
<b>Office of Internal Audit</b>					
Percent agencies audited	46%	42%	35%/46%	35%	40%
Agencies reviewed through Business Process Audits	20	11	18/13	18	18
Percent of recommendations implemented through audit follow ups	75%	70%	80%/40%	80%	70%
<b>Office of Public Private Partnerships</b>					
Number of hours contributed by County employees through Volunteer Leave (V-16)	23,872	26,805	26,805/27,795	28,000	28,000
Number of volunteers registered in the County Volunteer Management System	4,728	10,883	15,500/23,487	28,000	32,000
<b>Office of Community Revitalization</b>					
Percent of the seven revitalization districts/areas where sessions are conducted on revitalization efforts, initiatives and other related issues	100%	100%	100%/100%	100%	100%
Percent of zoning, applications, plan amendments, special studies, and other planning/urban design studies worked on in revitalization efforts, initiatives and other related issues	100%	100%	100%/100%	100%	100%

A complete list of performance measures can be viewed at [www.fairfaxcounty.gov/dmb/fy2018/adopted/pm/02.pdf](http://www.fairfaxcounty.gov/dmb/fy2018/adopted/pm/02.pdf)

## Performance Measurement Results

The Administration of County Policy cost center oversees, and through the County Executive and Deputy County Executives, manages the County's workforce, Countywide Performance Targets, and all legislative activity. The office continues to coordinate County staff, and work toward being more effective and timely, in responding to requests for information from the Board of Supervisors, members of the public, and all other stakeholders. The office strives for continuous improvement in the preparation and dissemination of the Board Meeting Agenda and the supporting Board Package. In addition, the office works with County agencies to prepare for and ensure appropriate agency staff are available and prepared for Board of Supervisor Board and committee meetings.

## Office of the County Executive

---

IAO continues to receive high ratings for Service Quality for strengthening management controls and increasing efficiency/effectiveness of County operations. The office places a high level of importance on understanding business processes, communicating regularly throughout the audit process and proactively working with agencies to address audit findings. As a result, customer satisfaction remained at a high level, as feedback via surveys sent to auditees indicated that audits were conducted in a timely manner, were objective, and added value to departmental operations.

The percent of recommendations implemented through audit follow ups was lower than projected in FY 2016 due primarily to significant staff turnover including an IT Auditor, Senior Auditor and Business Auditor positions while the number of allegations that had to be researched and investigated increased. Another factor was the increase in number of construction contract review services from 12 in FY 2015 to 30 in FY 2016. Due to this increase, audit resources that are normally dedicated to performing audits and following up on completed audits to verify those recommendations were redirected to other assignments.

IAO continues to place emphasis on educating County employees about fraud, as well as risk management, internal controls, and ethics. Presentations were made at each of the Financial Management *Dollars and Sense* training course and to various agency management teams throughout the County. In addition, IAO is responsible for coordinating investigations into allegations of fraud and ethical violations, overseeing both a Fraud Hotline and an Ethics Help Line.

In FY 2016, OP<sup>3</sup> engaged 150 businesses and foundations to leverage resources and identify partners to support County initiatives including the 50+ Action Plan, the Economic Success Strategic Plan, Public Safety and Human Services priorities. In addition, OP<sup>3</sup> developed several new partnerships and increased volunteer engagement in Fairfax by marketing opportunities to serve through the Volunteer Management System (VMS) and promoting Volunteer Leave (V16) for County employees. During FY 2016, an average of approximately 1,050 new people signed up in VMS to volunteer with Fairfax County each month and the value of hours served totaled more than \$23,000,000. In addition, Fairfax County employees contributed 27,795 volunteer hours (V16) in Calendar Year 2016.

OP<sup>3</sup> improved the capacity of businesses, nonprofit organizations, County agencies, and individuals to find resources and develop partnerships by providing training, technical assistance, and public access to Foundation Center databases. In FY 2016, 240 nonprofit organizations received information and technical assistance from OP<sup>3</sup> through the Grants Research and Training Center, which has served over 1,000 nonprofits to date. OP<sup>3</sup> also planned and delivered three workshops on recruitment and recognition for 70 County volunteer coordinators and coordinated partnerships with Reston and Springfield Chamber of Commerce. OP<sup>3</sup> cosponsored the 9th Annual Regional Nonprofit Forum at GMU with the McLean Chamber of Commerce and the United Way of the National Capital Area.

OP<sup>3</sup> communicated information about county resources and opportunities to give and get involved through the Chambers of Commerce Communicators network, monthly OP<sup>3</sup> e-news with more than 20,000 impressions, the Young Professionals Mixer at Celebrate Fairfax, and by securing donations of in-kind print and broadcast advertising valued at \$50,000.

OCR has expanded on its countywide perspective to include not only the designated Commercial Revitalization Districts/Areas (CRD/CRA) of Annandale, Baileys Crossroad's-Seven Corners, Lake Anne Village Center (LAVC), McLean, Merrifield, Richmond Highway Corridor and Springfield, but also other areas of the County, including Tysons and portions of Reston. In FY 2016, examples of activities in the CRDs/CRA's in which the OCR had a lead or significant role include: coordinating with local community revitalization groups on the review and implementation of development projects; involvement in

## Office of the County Executive

---

streetscape and signage/wayfinding projects; assisting with community issues regarding streetscape maintenance, and illegal signage; leading the recently adopted Seven Corners Area planning study; planning and coordinating a one-day design charrette for the Washington Plaza of the LAVC; and assisting in the development and submittal to the Virginia Department of Transportation (VDOT) and the Virginia Department of Rail and Public Transportation (VDRPT) of a Multimodal System Plan, as well as Urban Street Standards for urban activity centers and revitalization areas.

OCR is participating in the Embark Richmond Highway planning project which began in July of 2016. The Richmond Highway corridor is being re-planned to create places people want to be and to provide more ways for people to get there, including a Bus Rapid Transit (BRT) system and a later extension of the Metrorail Yellow Line from Huntington to Hybla Valley, along with pedestrian and bicycle improvements. OCR is the lead on the urban design components of the project and will be developing conceptual master plans for each of the Community Business Centers and BRT station areas. OCR continues to produce reports to educate the community about revitalization activities, new development, transportation improvements, and special projects. OCR worked on all plan amendments and zoning applications in revitalization districts/areas, Tysons, and Reston; facilitated many pre-application meetings; and provided design studies to assist in the evaluation of other zoning applications and plan amendment nominations. OCR is involved in the multi-departmental effort to process improvements and regulatory review and reform efforts currently underway within the County that seek to promote its economic success.

OCR continues to be actively involved in Tysons, through continuing to provide urban design input on zoning cases and site plans; updating and maintaining the Tysons website; working on the public facilities plan as well as implementation and funding issues; providing public outreach; serving as a liaison to the Tysons Partnership; maintaining leadership roles on the Tysons Steering Committee and Tysons Core Team; and producing the annual report on Tysons.

Beginning in FY 2014, OCR has participated in the review of zoning applications, development of plan amendments and community outreach efforts in Reston. Based on the model that has been successful in Tysons, OCR has partnered in a team-based development review process for transit station areas and village centers in Reston. Working with a stakeholder Advisor Group, OCR has created draft development guidelines for the areas around the Silver Line corridor in Reston, and hosted a community input charrette to assist Reston residents and the developer of the Tall Oaks Village Center to work a successful conclusion of the application despite a number of contentious design and land use issues.

In FY 2016, OCR had a significant role in several public/private partnerships. Specifically, the office continued to serve as the primary County liaison to the Tysons Partnership; led the Mosaic District Community Development Authority; continued in a leadership role in the Southeast Quad/East County Government Center in Bailey's Crossroads; participated in the team overseeing the redevelopment of the Mt. Vernon High School site; and, participated in the leadership teams addressing the redevelopment of North Hill as well as the North County Government Center. OCR was actively involved in the Board appointed Economic Advisory Commission; convenes the G-7, a group of representatives from each of the seven revitalization districts/areas; and, participated on several selection committees for solicitations regarding County facilities and related redevelopment efforts.