

## Response to Questions on the FY 2018 Budget

**Request By:** Supervisor Herrity

**Question:** Provide current staffing levels for Private-Public Partnership/Joint Venture Projects.

**Response:** In Fairfax County, there are six primary agencies that have lead responsibility for Public-Private Partnerships and Joint Ventures (P3/JV) projects: Department of Public Works and Environmental Services, Department of Transportation, Department Housing and Community Development, Department of Planning and Zoning, the Fairfax County Park Authority, and the Office of Community Revitalization. Many other County agencies are involved as well, including: Office of the County Attorney, Office of Public Affairs, Neighborhood and Community Services, Office of the County Executive, and the Department of Purchasing and Supply Management.

The County is currently managing approximately 30 pending, under development, or recently completed projects. Each project is a unique confluence of resources which vary depending upon the desired outcome, partnership, and desired deliverable. On average a project team consists of a core team of five staff members, an extended team of 20 additional staff which provide subject area expertise and skills, and an executive leadership team consisting of senior County management to provide policy recommendations as required.

There are a number of staff who provide support for P3/JV projects. The level of staff involvement and time commitment varies based upon project requirements. Staff that are working on P3/JV projects and related activities for 50% or greater of their position hours include:

- Department of Public Works and Environmental Services – Public Private Partnerships Branch within the Building Design and Construction Division (7 Full Time Equivalent (FTE) positions). These positions support economic development and revitalization goals, improve development process timelines, and respond to development opportunities.
- Department of Housing and Community Development – Design, Development and Construction Division (2 FTE). These positions foster the creation of affordable and workforce housing by the private sector and support economic development and revitalization goals. Staff support the acquisition, preservation, development, and redevelopment of affordable housing through public-private partnerships.
- Office of the County Attorney – Public Private Partnership Section (4 FTE). These positions assist in the planning and negotiation of P3/JV projects and staff the increased volume of these complicated transactions. These positions also provide significant support to the Fairfax County Redevelopment and Housing Authority and the Department of Housing and Community Development.

- Office of the County Executive – P3/Joint-Ventures Policy Coordinator (1 FTE). This position reviews the overall P3/JV process within Fairfax, coordinates information and shares knowledge and practices across the organization, and assists with development of new policies and practices to ensure ongoing process improvement to create value for the County and community.