

## Revitalization and Neighborhood Improvements

### PROGRAM DESCRIPTION

Revitalization is a major component of an overall strategy to strengthen the economic viability of the County's older retail and business centers. Specifically, through the targeted efforts of the Revitalization Program, these areas will become more commercially competitive; offer better services and improved living, working and shopping opportunities; and, become attractive locations for private reinvestment. In 1986, the Board of Supervisors established a Commercial Revitalization Program to improve the economic health of mature commercial areas in the County. Three revitalization areas were designated: Annandale, Bailey's Crossroads and Springfield. In 1995, the Richmond Highway Corridor was added to the revitalization program, followed by McLean, the Lake Anne Village Center (LAVC) and Merrifield in 1998, bringing the total number of revitalization areas to seven. Also in 1998, as part of the County's continuing revitalization efforts, the Board adopted zoning overlay Commercial Revitalization Districts (CRDs) for five of the seven areas, retaining the LAVC and Merrifield as Commercial Revitalization Areas. On July 1, 2007, the Office of Community Revitalization (OCR) was created to focus on revitalization efforts in Fairfax County. Since the initiation of the Revitalization Program, each of the Revitalization Districts/Areas, as well as the major activity centers of Tysons and Reston, has been the subject of one or more planning studies. Implementation of recommendations in the studies is in different stages for each of the various areas. Among other things, the studies identify actions including capital projects that would support the revitalization of these areas.

This section also includes other neighborhood improvements including: the developer default program, streetlights improvements, emergency directives and the Neighborhood Improvement Capital Project Program. The Neighborhood Improvement Capital Project Program supports District specific unfunded capital needs, including minor capital repairs, streetlights, and/or walkways. Board members can fund or leverage grant funding to support capital projects within their District.

### LINK TO THE COMPREHENSIVE PLAN

Fairfax County's Comprehensive Plan has established a number of objectives and policies in order to:

- ✓ Establish or expand community reinvestment programs to sustain the economic vitality and quality of life in older commercial centers and adjacent neighborhoods, improve the economic climate, and encourage private and public investment and reinvestment in these areas.
- ✓ Eliminate the negative effects of deteriorating commercial and industrial areas. Revitalization efforts in Annandale, Bailey's Crossroads/Seven Corners, Lake Anne, McLean, Merrifield, the Richmond Highway Corridor, and Springfield should work in concert with other community programs and infrastructure improvements and strive to foster a sense of place unique to each area, thereby contributing to the social and economic well-being of the community and the County.
- ✓ Implement programs to improve older commercial areas of the County to enhance their ability to provide necessary community services, including streetscape improvements.
- ✓ Conserve stable neighborhoods and encourage rehabilitation and other initiatives that will help to revitalize and promote the stability of older neighborhoods.

Source: 2017 Edition of the Comprehensive Plan, Policy Plan Element, Revitalization (amended through 3-4-2014), Housing (amended through 3-4-2017), and Land Use Sections (amended through 3-4-2017), as amended.

## PROGRAM INITIATIVES

### Revitalization

A Commercial Revitalization Bond Referendum was approved in 1988 and included \$22.3 million for commercial revitalization projects in six areas of the County - Annandale, Bailey's Crossroads/Seven Corners, McLean, Springfield, the Richmond Highway Corridor and Vienna. The bonds have funded public improvement projects that have been completed, or are nearing completion. Projects were determined by the County and the local communities, and included improvements such as undergrounding utilities; roadway design and construction; and, streetscape improvements that consist of new paver sidewalks, street trees and plantings, street furnishings, signage, bus shelters, and land acquisition. Since 1988, this program has been supported primarily by the bond proceeds. However, additional funds are required to implement the public improvement projects identified by the planning studies and to maintain existing improvements.

A variety of current revitalization program initiatives exist in addition to the specific capital projects described below. Among these are continuing efforts to identify creative financing mechanisms to support Fairfax County revitalization initiatives, programs and projects. In April 2009, the Board created the Mosaic District Community Development Authority (CDA), the county's first CDA that used Tax Increment Financing (TIF) to help fund the public infrastructure. Staff is also involved in public/private partnerships for projects such as the Old Mt. Vernon High School and site master plan, the North Hill redevelopment site on Richmond Highway, the North County Government Center master plan, and the East County Center in the "Southeast Quadrant" of Bailey's Crossroads, among others.

Staff continues to monitor and devise strategies to implement a Board endorsed multi-year enhanced maintenance program for the Commercial Revitalization Districts (CRDs), pending available funding. The goal of the program is to prevent CRD infrastructure and aesthetic improvements from falling into a state of disrepair. The enhanced maintenance program was developed to provide higher levels of service for grass cutting, landscaping, litter control, weed control and street light inspections, as well as routine street sweeping and repairs and replacement of sidewalks for areas within the CRD. Additional staff would be required to plan, manage, implement and provide an enhanced level of inspections and services. It is anticipated that this Plan would be gradually implemented over a 5-year period beginning in FY 2019. During FY 2018, staff plans to begin to address non-routine projects including removal and repairs to damaged sidewalk pavers, tree replacement, repairs to pedestrian paths, replacement of bus shelters and removal of damaged tree boxes. Funding from the Capital Sinking Fund for Revitalization, created as a result of the Infrastructure Financing Committee, will support these non-routine capital improvements.

## RECENT PROGRAM ACCOMPLISHMENTS

- ◆ **Annandale:** In July 2016, a group of industry experts under the auspices of the Urban Land Institute (ULI) conducted a Technical Assistance Panel (TAP) (a brief intensive study of an area) of the core area of the Annandale Commercial Revitalization District (CRD) to provide short- to medium-term revitalization strategies to enhance the appearance, economic vitality, awareness, and promotion of Annandale. OCR is currently exploring implementation of the short-term recommendations. In particular, OCR, in partnership with the County's Department of Transportation, has been exploring the potential for an "Open Streets" event in Annandale. Open Streets are unique events designed to enliven and enhance a community's sense of place and connection. During such events, streets are temporarily closed to vehicles and opened for people to walk, bike, dance, play, socialize, and experience and envision the street in a different way. Staff has conducted research, pursued partnerships, and performed outreach to the Annandale community in preparation for a potential Open Streets event in 2018. OCR is also pursuing the creation of a temporary urban plaza or park on the front portion of County-owned property located at 7200 Columbia Pike which is the site of the ACCA Child Development Center.
- ◆ **Bailey's Crossroads and Seven Corners:** In early 2016, the Board of the Bailey's Crossroads Seven Corners Revitalization Corporation (BC7RC) requested OCR's assistance in conducting a strategic planning exercise. In response, OCR sponsored an organizational assessment of BC7RC by Artemel & Associates, Inc., to help assess BC7RC's mission, goals, and objectives, and to prepare a work plan and supporting budget. The assessment recommended several actions to strengthen BC7RC's capacity to further revitalization in the CRD, and laid out short- and mid-term steps for the organization to undertake. OCR staff aided the effort by conducting a strategic visioning exercise with Board members, providing one-on-one outreach to the CRD business community, and by offering general

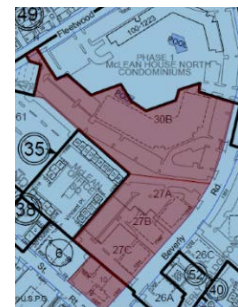
restructuring support in the summer and fall of 2016. As a result of the assessment, BC7RC's leadership has added seven new Board members and has focused its efforts on providing input on development projects in the CRD, encouraging beautification efforts across the CRD, and expanding membership participation activities, such as direct business outreach, an enhanced online presence, and hosting a networking breakfast. Following adoption of the Comprehensive Plan for Seven Corners, OCR engaged in the preparation of urban design guidelines for Baileys Crossroads and Seven Corners. The guidelines will provide more detailed urban design and streetscape information to augment each area's Comprehensive Plan. It is anticipated that the guidelines will be endorsed by the Board of Supervisors in 2018, following review by the community.

- ◆ **Lake Anne Village Center:** In June 2017, the Lake Anne Village Center (LAVC) was added to the National Park Service's National Register of Historic Places in recognition of its revolutionary design and historic value. This latest recognition followed the action by the Commonwealth of Virginia, which listed the LAVC in the Virginia Landmarks Register in March 2017. The ongoing implementation of the 2011 LAVC Commercial Reinvestment Plan's short-and long-term revitalization strategies, as well as the June 2015 Washington Plaza Design Charrette recommendations, have assisted Lake Anne Plaza in becoming a vibrant destination.



New activities, special events, festivals, and 'look and feel' improvements have successfully introduced attendees to the unique Lake Anne merchants, and revitalization efforts have been bolstered by new business investment in LAVC, and reinvestment in existing businesses.

- ◆ **McLean:** On November 11, 2016, the Board adopted a Plan Amendment that established a new 7.4 acre, high density residential node in in the McLean CRD. The adopted Plan is intended to further the county's economic success strategy and the continued revitalization of the McLean CRD by increasing the intensity of properties along Beverly Road to a 3.0 Floor Area Ratio (FAR). As a result of this amendment, properties in the McLean CRD are no longer subject to recent changes to the Code of Virginia that restrict the offering or acceptance of proffers for new residential development. Redevelopment activity in McLean is on-going.



- ◆ **Merrifield:** Redevelopment activity in Merrifield continues to progress and diversify. A number of high-quality, mixed-use projects were recently completed within both the Town Center and the Transit Station area. The final phase of the Mosaic District with apartments and retail is currently under construction and is expected to have residential occupancy by the first quarter of 2018. The Town Center has become an important gathering place for area residents and a destination location for others with daily activities, restaurants, a farmer's market and weekend festivals. At the Dunn-Loring/Merrifield Metro Station, the final phase of Avenir Place, a mixed-use development, is complete including the opening of a Harris Teeter Grocery Store, new retail, and apartments. The new Merrifield Human Services building recently opened within the Inova Fairfax campus at the southern end of the district. In addition, the transformation of the former Exxon-Mobil campus into Inova's personalized medicine and research campus has begun. In November 2016, the Board of Supervisors adopted an implementation update to the Merrifield Suburban Center portion of the Comprehensive Plan to reflect the changes that have taken place in the area over the past 15 years.

- ◆ **Richmond Highway:** Embark Transit, the County's planning initiative for the transit-oriented revitalization of the Richmond Highway Corridor, continues to make progress. Embark is a multi-departmental, multi-faceted project that includes the widening of Richmond Highway from Napper Road to Jeff Todd Way; the incorporation of a multimodal future that includes a Bus Rapid Transit system from the Huntington Metro to the Village at Accotink in Fort Belvoir, and then to Prince William County, and an eventual extension of Metro's Yellow line from Huntington to Hybla Valley; and the re-planning of the land uses along the corridor in a manner that is consistent with the principles of transit-oriented development. An Embark Advisory Group has been meeting monthly for over a year with staff, and a number of community-wide meetings have been held to inform and engage the community. An amendment to the Comprehensive Plan for the Richmond Highway Corridor will go to the Planning Commission and Board of Supervisors in early 2018. The rezoning application for the County's North Hill site was approved in February 2017 that allows for 329 multi-family dwelling units and 144 townhouses.
- ◆ **Springfield:** The Town Center, which reopened in 2014, is a catalyst for the redevelopment within the greater Springfield area. The Town Center is nearly one hundred percent leased. The announcement of a new Transportation Security Administration (TSA) headquarters in Springfield is anticipated to further accelerate development surrounding the Town Center. In the adjacent Springfield Community Business Center, (CBC), district-wide branding efforts are underway. A new logo and identity system for gateway signs, banners and other fixtures has been developed to foster a more cohesive image for the area. Within the CBC, the design of the Springfield Multi-Use Parking Garage is currently in progress, with construction of the facility expected to commence in mid-2019 and open to users in late 2021. A consultant-led study to develop detailed, complete street cross-sections and cost-estimates for the CRD and the Transit Station Area has been finalized. The OCR continues to provide support to the Greater Springfield Chamber of Commerce, which is working to resolve bicycle, signage, and pedestrian safety issues in the CRD. Lastly, the installation of new, modern and well-lit bus shelters within the CRD is complete.

#### **Other Neighborhood Improvements**

Other neighborhood improvement projects include streetlights and the implementation of sidewalks, curbs, gutters, curb ramps, pedestrian safety improvements and storm sewers in older neighborhoods. The County Streetlight Program is designed to respond to the need for additional community and roadway lighting. Currently, new streetlights are primarily installed as part of the County's development process requirements. Depending on funding availability, streetlights may be installed at the County's expense based on citizens' requests. Lighting is also being provided on a limited number of trails/walkways, typically near Metro Stations/mass transit. Operating costs for streetlights are funded by the General Fund.

There are several projects related to streetlights in the County that may need to be addressed in future years. First, existing streetlights will need to be upgraded to current standards that are impacted by VDOT road improvement projects. Funding for these upgrades will be adjusted each year based on the magnitude of VDOT construction activities. Next, there are an estimated 24,000 inefficient mercury vapor (MV) streetlights in the County that need to be converted to high pressure sodium vapor (HPSV) cut-off streetlights. Conversion of the County's MV streetlight inventory will need to be addressed in the near future as a result of the Environmental Protection Agency's (EPA) mandate to stop the manufacturing and importation of a key MV streetlight fixture component in order to force the elimination, through attrition, of MV streetlights. This effort will further bring the County streetlight program into compliance with the Board of Supervisors desire to use cut-off streetlight fixtures to reduce light pollution and promote the Dark Skies Initiative. It is envisioned that it will take several years to complete the conversion of the approximately 24,000 MV streetlights. Further, the County will also need to replace an estimated 1,250 obsolete MV and HPS (52 fixtures) open streetlight fixtures with HPSV cut-off streetlight fixtures on a countywide basis. The open streetlight fixtures installed in the 1960s and 1970s are grossly inefficient for street lighting and produce a great deal of glare. Replacing the open streetlight fixtures with HPSV cut-off streetlight fixtures is also consistent with the large goal of converting the estimated 24,000 MV streetlights currently in the County's inventory as was mentioned above. In addition, the County continues to evaluate new lighting technologies such as LED (light-emitting diode) streetlight fixtures. Several LED street lighting pilot projects have been completed and others will be implemented where feasible. The County continues to evaluate opportunities to increase the use of LED streetlight fixtures at competitive pricing.

In addition, as part of the *FY 2016 Third Quarter Review*, the Board of Supervisors approved a Neighborhood Improvement Capital Project Program. This Program supports District specific unfunded capital needs, including minor capital repairs, streetlights, and/or walkways. This program allows Board to fund or leverage grant funding to support capital projects within their District.

## CURRENT PROJECT DESCRIPTIONS

1. **McLean Streetscape** (Dranesville District): \$3,392,898 for streetscape improvements within the McLean CBC along Chain Bridge Road to Laughlin Avenue, and extending along Old Dominion Drive to Center Street, and along the Listrani peninsula between Old Dominion Drive and Elm Street. The project will provide for the installation of brick pavers, lights and landscaping along Chain Bridge Road from Redmond Street to Curran Street. In 2014, the project scope was expanded to include the design and installation of landscaping, pavers, a seat wall and an area for the future installation of public art at the Listrani Peninsula. Total project funding includes bond funds, enhancement grants, proffer funds, and McLean Revitalization Corporation (MRC) funds remaining after completion of the McLean Utilities project. The final plans for the project have been completed, right-of-way acquisition was completed in August 2016, and construction is anticipated to begin in winter of 2018 with completion by the fall of 2018.
2. **Springfield Streetscape Phase I** (Lee District): \$3,169,236 for streetscape improvements in the Springfield District. The Lee District Supervisor's office, along with community members and OCR, has identified several streetscape and pedestrian safety enhancements for the final phase of this project. A trail connection and a crosswalk project were completed in the past year. Still to be completed is a pedestrian refuge project on Commerce Street. The design for this project has been prepared and is undergoing review and coordination with VDOT.
3. **OCR-Richmond Highway Façade Improvements** (Lee/Mount Vernon Districts): \$1,642,160 for streetscape improvements and signage in the Richmond Highway Corridor revitalization area. The Southeast Fairfax Development Corporation (SFDC) initiated the Wayfinding project in order to improve signage, orient motorists along the Richmond Highway Corridor and help bolster community identity. Construction of Phase I of this project was completed in the summer of 2013. Phase II, consisting of three additional wayfinding signs for the southern end of the corridor as well as modification to one existing sign, was completed in August 2017. Remaining funds may be retained for future repairs or to assist with future relocations of these signs as a result of the road widening and/or Bus Rapid Transit projects.
4. **OCR-Kings Crossing Redevelopment** (Mount Vernon District): \$575,000 to facilitate the future consolidation and redevelopment of land by a private developer in this area of Richmond Highway. In July 2017, the county used these monies to acquire 2.32 acres of land located at 6318 Quander Road. This land, along with adjacent county-owned properties, are undergoing county-funded stream restoration, and once completed will serve to provide a green network of new public parks, green spaces and recreation facilities connected to natural resources.
5. **OCR-Annandale Projects** (Mason District): A feasibility study for an Annandale Cultural Center was completed in 2009, using a \$90,000 federal EDI Special Project Grant. Estimated funding of \$20 million to purchase a site, and to design and construct the project, will be required.
6. **OCR-Revitalization Initiatives** (Countywide): This is an on-going project which provides for the continuation of revitalization activities, including consultant services to foster commercial revitalization and address program needs to implement recommendations of the Comprehensive Plan for the seven Revitalization Districts/Areas: Annandale, Baileys Crossroads/Seven Corners, Lake Anne, McLean, Merrifield, Richmond Highway, and Springfield, as well as for other areas of strategic importance in the County.
7. **Revitalization Maintenance – CRP Areas** (Countywide): This is an on-going project which provides for maintenance of commercial revitalization areas. The maintenance in the commercial revitalization areas currently includes trash removal and quality control inspections once a week; grass mowing and weed control once every two weeks; edging, bus shelter glass cleaning, and night light inspection once a month; fertilization and shearing once every three months; pest control, leaf removal, and shrub pruning once every four months; mulching and seasonal flower rotation once every six months; and irrigation maintenance as necessary. Funding in the amount of \$950,000 has been included for this project in FY 2019.

8. **Revitalization Maintenance –Tysons** (Providence/Hunter Mill): This is an on-going project to support routine and non-routine maintenance services to the Tyson's, Route 7, and Silver Line project. More specifically, this project will provide funding for recurring landscaping maintenance associated with the Silver Line area along the Route 7 corridor, from Route 123 to the Dulles Toll Road. Routine services include landscape maintenance along the median and both sides of the road, trash removal, snow removal, and stormwater facility maintenance. The primary difference between maintenance requirements related to the Silver Line Metro system stations (Phase I) and other existing Metro stations is the County's maintenance requirement associated with 27 water quality swales under the raised tracks of the Silver Line located in VDOT right-of-way. Typical maintenance for the swales will include litter and sediment removal, vegetation care, and structural maintenance. It is anticipated that additional maintenance responsibilities may be added during the construction of Phase II of the Silver Line. Funding in the amount of \$460,000 has been included for this project in FY 2019.
9. **Capital Sinking Fund for Revitalization** (Countywide): This is an on-going project established as a direct result of the Infrastructure Financing Committee (IFC). The Sinking Fund was approved as a new budgetary mechanism for funding infrastructure replacement and upgrade requirements. Principal funding for these projects comes from the Board's commitment to devote 20 percent of the unencumbered, year-end carryover balances not needed for critical requirements to this Sinking Fund. The Board of Supervisors approved an annual percentage allocation of the total sinking fund to specific program areas, as follows: 55 percent for FMD, 20 percent for Parks, 10 percent for walkways, 10 percent for County maintained Roads and Service Drives, and 5 percent for revitalization maintenance. To date, an amount of \$1,338,372 has been dedicated for revitalization. Staff continues to work on a longer-term implementation plan for infrastructure repairs in the Commercial Revitalization areas as supported by the Board of Supervisors. It is anticipated that the Sinking Fund for Revitalization will be dedicated to sidewalk and bus shelter repairs and other required capital improvements in the CRDs.
10. **Developer Defaults** (Countywide): The Developer Default project is a continuing program for the purpose of completing private development projects on which developers have defaulted. There has been an increased level of activity for this program in recent years, and current projections suggest this trend will continue. FY 2019 funding is supported by \$200,000 in General Fund monies and \$100,000 in anticipated developer default revenue.
11. **Payments of Interest on Bond Deposits** (Countywide): This project provides for payments to developers for interest earned on conservation bond deposits. The County requires developers to make deposits to ensure the conservation of existing natural resources. Upon satisfactory completion of the project, the developer is refunded the deposit with interest. Funding varies from year to year and is based on prior year actual expenditures and current interest rates. Funding of \$75,000 is included to support the interest payment requirements in FY 2019.
12. **Survey Control Network Monumentation** (Countywide): This continuing project supports the establishment, maintenance and publication of survey control monuments. These monuments, used by the private and public sector, are the terrestrial framework for geospatial control of surveying, mapping and land development projects. The survey control monuments provide the spatial control for the County GIS system. This monumentation work is necessary to assist Surveyors and Engineers in developing site plans in accordance with the requirements of the Fairfax County Public Facilities Manual. An amount of \$75,000 is included in FY 2019 to support this program.
13. **Emergency Directives/Grass Mowing** (Countywide): This is a continuing project to support emergency property maintenance issues associated with increases in foreclosed properties in the County. Funding provides for abatement services of both emergency and non-emergency directives related to health and safety violations, grass mowing violations and graffiti removal. The Department of Code Compliance supports the community through programs pertaining to grass ordinances in order to investigate and resolve violations and concerns in both residential and commercial areas. Funding for this program varies from year to year.

14. **Strike Force Blight Abatement** (Countywide): This is a continuing project supported by the Department of Code Compliance which assists the community through programs pertaining to zoning, building, property maintenance, health, and fire codes as well as blight ordinances in order to investigate and resolve violations and concerns in both residential and commercial areas. As part of the FY 2009 Adopted Budget Plan budget guidelines, the Board of Supervisors directed that any revenue generated from zoning violation fines in excess of the baseline total of \$122,215 be made available to support the activities of the Department of Code Compliance. This project is supported by those revenues that exceed this amount at year end.
15. **Developer Streetlight Program** (Countywide): This is a continuing program to support the installation of streetlights throughout the County. The County coordinates with Dominion Virginia Power and NOVEC for the installation of the streetlights throughout the County. Developers then make direct payments to the County. Upon completion of the installation, the streetlights are incorporated into the Fairfax County Streetlight Program inventory. This program is offset entirely by anticipated payments from developers.
16. **Minor Streetlight Upgrades** (Countywide): This program is for the upgrading of existing streetlights that do not meet current illumination standards for roadways, based on citizens' requests.
17. **District Capital Projects** (Countywide): This Program supports District specific unfunded capital needs, including minor capital repairs, streetlights, and/or walkways. Funding of \$1,000,000 was approved for this Program as part of the *FY 2016 Third Quarter Review* and an amount of \$100,000 was provided for each District and the Chairman. Board members can fund or leverage grant funding to support capital projects within their District. It is anticipated that this funding mechanism for capital projects will be considered annually.

**PROJECT COST SUMMARIES**  
**REVITALIZATION AND NEIGHBORHOOD IMPROVEMENTS**  
**(\$000's)**

Project Title Project Number	Source of Funds	Budgeted or Expended Through FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY2019- FY2023	Total FY2024- FY2028	Total Project Estimate
1 McLean Streetscape CR-000004	B, X	<b>\$2,420</b>	<b>\$973</b>					\$973		\$3,393
2 Springfield Streetscape Phase I CR-000001	B	<b>\$3,169</b>						\$0		\$3,169
3 OCR - Richmond Hwy Façade Impr. 2G02-020-000	B	<b>\$1,642</b>						\$0		\$1,642
4 OCR - Kings Crossing Redevelopment 2G02-018-000	G	<b>\$575</b>						\$0		\$575
5 OCR - Annandale Projects 2G02-016-000	F, U	<b>\$90</b>						\$0	\$20,000	\$20,090
6 OCR - Revitalization Initiatives 2G02-002-000	G	<b>C</b>		\$190	\$190	\$190	\$190	\$760	\$950	\$1,710
7 Revitalization Maintenance - CRP Areas 2G25-014-000	G	<b>C</b>	<b>\$950</b>	\$950	\$950	\$950	\$950	\$4,750	\$4,750	\$9,500
8 Revitalization Maintenance - Tysons 2G25-088-000	G	<b>C</b>	<b>\$460</b>	\$460	\$460	\$460	\$460	\$2,300	\$2,300	\$4,600
9 Capital Sinking Fund for Revitalization CR-000007	G	<b>\$1,338</b>						\$0		\$1,338
10 Developer Defaults 2G25-020-000	G, X	<b>C</b>	<b>\$300</b>	\$300	\$300	\$300	\$300	\$1,500	\$1,500	\$3,000
11 Payments of Interest on Bond Deposits 2G06-002-000	G	<b>C</b>	<b>\$75</b>					\$75		\$75
12 Survey Control Network Monumentation 2G25-019-000	G	<b>C</b>	<b>\$75</b>	\$75	\$75	\$75	\$75	\$375	\$375	\$750
13 Emergency Directives/Grass Mowing 2G25-018-000, 2G97-002-000	G, X	<b>C</b>		\$100	\$100	\$100	\$100	\$400	\$500	\$900

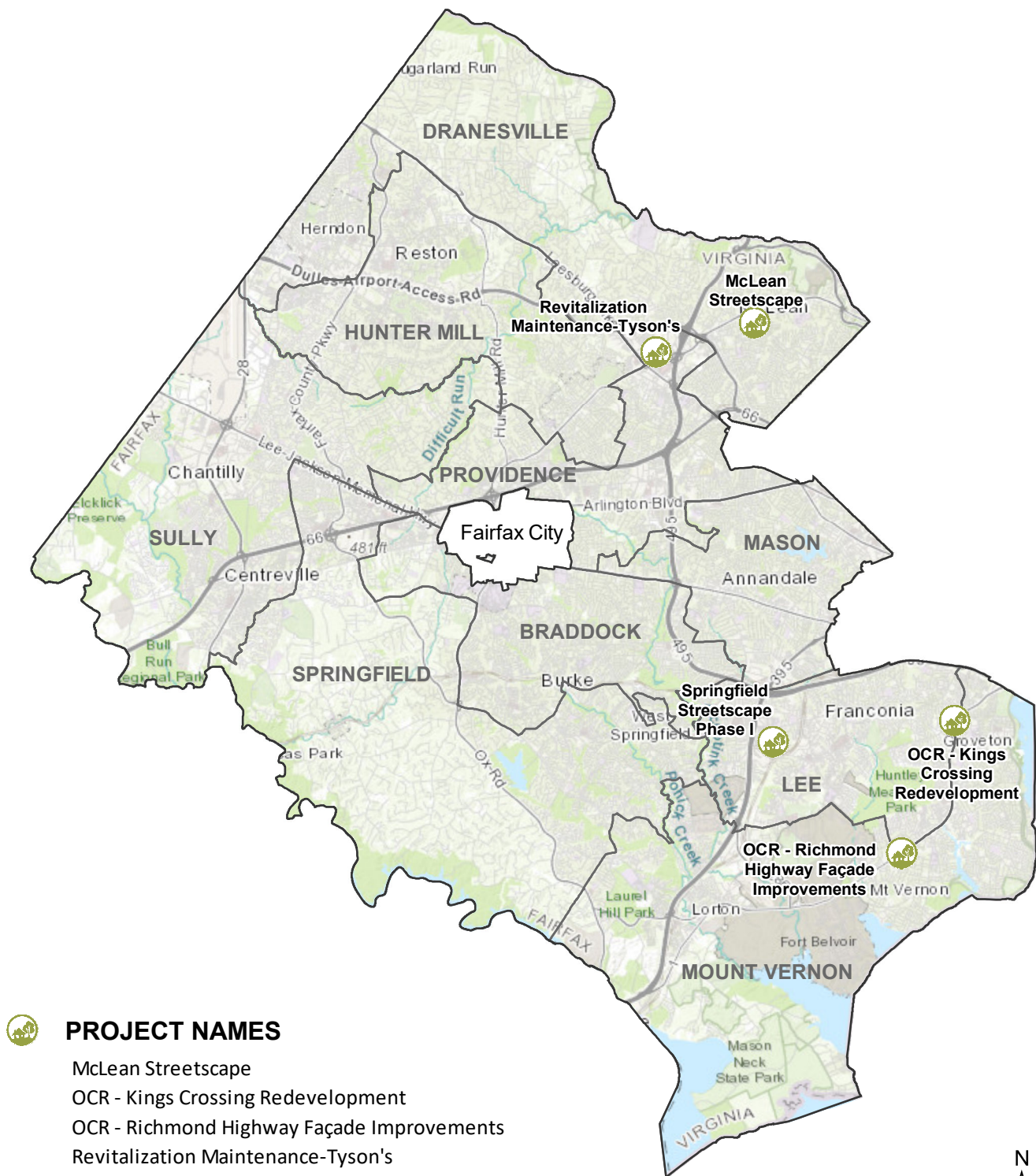


14 Strike Force Blight Abatement 2G97-001-000	X	<b>\$805</b>						\$0		\$805
15 Developer Streetlight Program 2G25-024-000	X	<b>C</b>	\$1,000	\$1,000	\$1,000	\$1,000	\$4,000	\$5,000	\$9,000	
16 Minor Streetlight Upgrades 2G25-026-000	G	<b>C</b>	\$20	\$20	\$20	\$20	\$80	\$100	\$180	
17 District Capital Projects ST-000004 - ST-000013	G	<b>\$1,779</b>					\$0		\$1,779	
<b>Total</b>			\$11,818	\$2,833	\$3,095	\$3,095	\$3,095	\$15,213	\$35,475	\$62,506

Notes: Numbers in ***bold italics*** represent funded amounts. A "C" in the 'Budgeted or Expended' column denotes a continuing project.

Key: Source of Funds  
 B Bonds  
 G General Fund  
 S State  
 F Federal  
 X Other  
 U Undetermined

## REVITALIZATION AND NEIGHBORHOOD IMPROVEMENTS PROJECT LOCATIONS



Distance in Miles

