

Employee Retirement Systems Overview

Fairfax County employee retirement systems include the Fairfax County Employees' Retirement System (Fund 73000), the Uniformed Retirement System (Fund 73010), and the Police Officers Retirement System (Fund 73020). Each of these systems is funded from employees' contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis, and return on investments. County contributions are paid from multiple sources, including the General Fund, General Fund-Supported and Other Funds, and Fairfax County Public Schools.

In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer contribution rate. In addition, an experience study – which compares actual experience to actuarial assumptions, both economic and demographic – is conducted once every five years to ensure that the plan is being valued appropriately. Experience studies of each system were conducted in FY 2016. The assumption changes adopted by the Boards of Trustees as a result of those studies were incorporated in the actuarial valuations for FY 2016 and their impacts were included in the employer contribution rates beginning in FY 2018. The next experience study will take place in FY 2021 and any impact to the employer contribution rates as a result of assumption changes will be included in FY 2023.

Funding Policy

At the end of FY 2001, the funding ratios for the County's three retirement systems ranged from 97 percent to 102 percent. In FY 2002, the Board of Supervisors adopted a corridor approach to employer contributions, which was designed by the County's actuaries to set annual contributions at the level necessary to maintain strong funding ratios in each of the plans while reducing the volatility in the employer contribution rates that is typical for plans that are near fully-funded. In the corridor method of funding, a fixed contribution rate is assigned to each system and the County contributes at the fixed rate unless the system's funding ratio falls outside the pre-selected corridor of 90-120 percent or if benefit enhancements are approved. If the funding ratio falls below 90 percent, the unfunded actuarial accrued liability below 90 percent is amortized over a conservative 15-year period, and this amount is included in the annual employer contribution for each fund.

The corridor approach cushioned the County from dramatic rate adjustments for several years. However, the global financial crisis during FY 2009 resulted in significant losses in the value of the invested assets of all three retirement systems. Because only 90 percent of the unfunded liability is amortized and included in the employer contribution under the corridor approach, the funding ratios have improved, but at a slower pace than desired. As a result, the County has taken multiple steps to improve the financial position of the retirement systems. These steps include increasing contribution levels and limiting increases in liabilities:

- In FY 2010, the requirements regarding the award of ad-hoc Cost-of-Living Adjustments (COLAs) were tightened. Retirees are eligible to receive an annual base COLA which is the lesser of the Consumer Price Index (CPI) for the 12 months ending on the previous year's March 31, or 4.0 percent. If certain conditions are met, an additional 1.0 percent ad-hoc COLA can be awarded at the discretion of each retirement system's Board of Trustees. This additional ad-hoc COLA is considered a benefit enhancement and results in an increase in the employer contribution rate. Staff reviewed the ad-hoc COLA policy at the Board of Supervisors' direction in FY 2010, and it was determined that the financial conditions that must be met in order for a Board of Trustees to consider granting an ad-hoc COLA should be strengthened, especially since the granting of such a COLA impacts the employer contribution rates and, thus, requires County funding. As a result, the Fairfax County Code was changed to require that the retirement system must have an

Employee Retirement Systems Overview

actuarial surplus, demonstrated by having a funding ratio exceeding 100 percent, before an ad-hoc COLA can be considered.

- In FY 2011, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 90 percent to 91 percent.
- In FY 2012, the Department of Human Resources, as directed by the Board of Supervisors, contracted with a benefits consultant to conduct a comprehensive review of the retirement plans. The consultant's report was presented in February and March 2012. Based on the results of this study, the Board of Supervisors adopted several modifications to the retirement systems, which apply only to new employees who are hired on or after January 1, 2013. These changes include increasing the minimum retirement age for normal service retirement from 50 to 55 in the Employees' system; increasing the rule of 80 (age plus years of service) to the rule of 85 in the Employees' system; placing a cap on the use of sick leave for purposes of determining retirement eligibility and benefits at 2,080 hours for all three retirement systems; and, for the Deferred Retirement Option Plan (DROP), removing the pre-Social Security supplement from balances accumulated during the DROP period in the Employees' and Uniformed systems. No changes were made to benefits for current employees. The savings resulting from these changes have been incorporated in the employer contribution rates. Although initial savings are minimal, savings are expected to grow as more employees are hired under these new plan provisions.
- In FY 2015, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 91 percent to 93 percent.
- In FY 2016, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 93 percent to 95 percent.
- In FY 2017, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 95 percent to 97 percent.
- In FY 2018, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 97 percent to 98 percent.
- In FY 2019, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 98 percent to 99 percent. In addition, the County completed an extensive and thorough multi-year review of the retirement plans as directed by the Board of Supervisors, which resulted in multiple modifications to the retirement benefits provided to new employees hired on or after July 1, 2019. These changes include eliminating the pre-Social Security supplement for employees in the Employees' and Uniformed systems and repealing the additional retirement allowance that increases the calculated retirement annuity by 3 percent for all three retirement systems. No changes were made to benefits for current employees.

Despite the changes made both to the retirement systems and the employer funding levels, mixed investment returns in recent years have resulted in the funding ratios for each of the retirement systems decreasing slightly, currently ranging from 71 percent to 84 percent. The County is committed to further strengthening the financial position of the systems, and has established a goal to reach a 90 percent funded status for all plans by FY 2025. In order to meet this goal, the Board of Supervisors approved, as part of the adoption of the [FY 2016 Adopted Budget Plan](#), the following multi-year strategy:

- Increases in the employer contribution rates will continue so that the County will include amortization of 100 percent of the unfunded liability in the actuarially determined contributions

Employee Retirement Systems Overview

for all systems by FY 2020. The County will continue to use a conservative 15-year amortization period.

- Until each system reaches 100 percent funded status, employer contributions to that system will not be reduced. Various factors, such as the historical trend of the County’s investment returns exceeding the assumed rate of return, could allow employer contribution rates to be reduced from current levels. However, the County is committed to maintaining the rates and redirecting any potential savings into further improvement in the systems’ funded positions.
- Any additional unfunded liability created as a result of approved benefit enhancements, such as ad-hoc COLAs, will be fully funded. It is the intent that no adjustments to benefit levels will reduce the funded status of any of the systems.

In keeping with this strategy, the FY 2020 Adopted Budget Plan includes an increase in the amortization of the unfunded liability from 99 percent to 100 percent in the actuarially determined contributions for all systems. In addition, the employer contribution rates to all three systems have been maintained or increased each year, and benefit enhancements, when approved by the Board, have been accompanied by one-time contributions to fully fund any associated increase in liability in the year that the benefit enhancement is approved.

Funding Status

Two of the three systems’ investment returns exceeded the 7.25 percent assumed rate of investment return in FY 2018, while one returned slightly under this assumed rate of return. The Employees’ system was up 7.3 percent, the Uniformed system was up 8.1 percent, and the Police Officers system returned 7.0 percent, all net of fees. The FY 2018 investment results, contribution levels, and liability experience affected the funding ratios as demonstrated in the table below. The table below displays the market value of each system’s assets as a percentage of the total plan liability as published in the County’s Comprehensive Annual Financial Report (CAFR) and as required under new GASB requirements. It should be noted that since these calculations utilize asset figures as of a point in time (not smoothed as under previous methodologies), the funding ratios calculated are subject to volatility based on market returns.

	June 30, 2016	June 30, 2017	June 30, 2018*
Employees’	70.2%	69.9%	70.5%
Uniformed	77.2%	80.9%	82.8%
Police Officers	81.4%	83.2%	83.8%

* The June 30, 2018 funding ratios will be included in the FY 2019 County CAFR

Employer Contribution Rates

As a result of the County’s policy to increase the employer contribution rates to include amortization of 100 percent of the unfunded liability in the actuarially determined contributions for each of the systems by FY 2020, the employer contribution rates for all three systems include the impact of a change to the amortization schedule to increase the amortization of the unfunded actuarial accrued liability from 99 percent to 100 percent. This change results in an increase in the employer contribution rate for the Employees’ and Police Officers systems. However, savings resulting from FY 2018 experience fully offset the required increase from this change in the Uniformed system, resulting in no net increase in the employer contribution rates for that system.

Employee Retirement Systems Overview

The final FY 2020 employer contribution rates for each of the three retirement systems, as well as the cost impact to the General Fund as a result of adjustments, are as follows:

	FY 2019 Rates (%)	FY 2020 Rates (%)	Percentage Point Change (%)	Net General Fund Impact
Employees'	27.14	28.35	1.21	\$4,702,865
Uniformed	38.84	38.84	0.00	\$0
Police Officers	40.10	41.60	1.50	<u>\$1,791,890</u>
Total				\$6,494,755*

* The General Fund impact reflected in the table is based solely on rate changes and does not include other adjustments, including the impact of new positions, employee pay increases, or year-to-date experience.

- ◆ The employer contribution rate for the Employees' system is required to increase by 1.21 percentage points due to an increase in the amortization schedule from 99 percent to 100 percent (0.67) and due to valuation results based on FY 2018 experience (0.54).
- ◆ There is no change in the employer contribution rate for the Uniformed system. The required contribution rate including an increase in the amortization schedule from 99 percent to 100 percent is lower than the FY 2019 adopted contribution rate. Therefore, the employer contribution rate is maintained at the FY 2019 level as a result of the County's commitment to not reduce the contribution rate until the system reaches 100 percent funded status.
- ◆ The employer contribution rate for the Police Officers system is required to increase by 1.50 percentage points due to an increase in the amortization schedule from 99 percent to 100 percent (1.31) and due to valuation results based on FY 2018 experience (0.19).

For more information on the General Fund impact of these employer contribution rate changes, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

Employee Retirement Systems Overview

The following table displays relevant information about each retirement system:

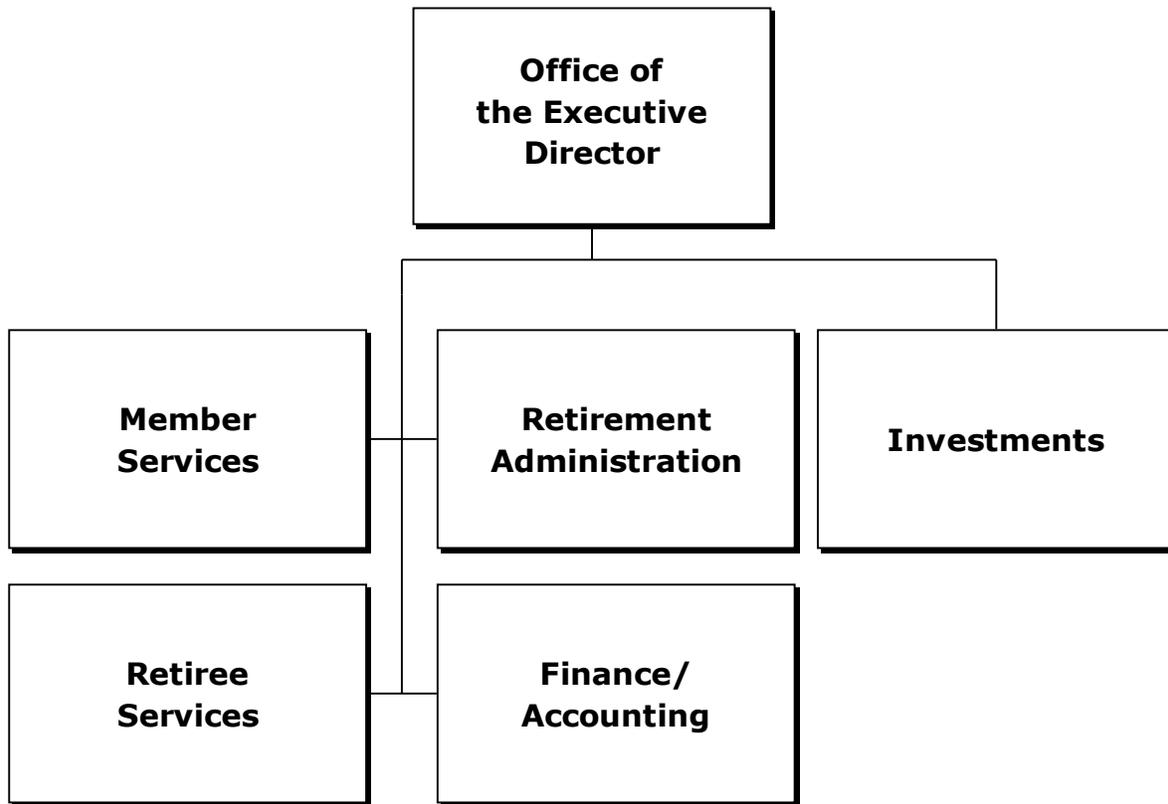
EMPLOYEES COVERED							
Police Officers Retirement		Uniformed Retirement				Employees' Retirement	
Fairfax County Police Officers.		Fire and Rescue Personnel; Uniformed Sheriff's Office employees; Animal Protection Police Officers; Helicopter Pilots; Non-administrative staff in the Department of Public Safety Communications.				County employees not covered under Uniformed or Police Officers system; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.	
CONDITIONS OF COVERAGE							
Police Officers Retirement		Uniformed Retirement				Employees' Retirement	
At age 55 or after 20 years of police service if hired before 7/1/81; or 25 years of service if hired on or after 7/1/81.		At age 55 with 6 years of service or after 25 years of service.				At age 65 with 5 years of service or earlier when age and years of service combined equal 80 if hired before 1/1/13; or 85 if hired on or after 1/1/13. Not before age 50 if hired before 1/1/13; or age 55 if hired on or after 1/1/13. For reduced "early retirement" benefits, when age and years of service combined equal 75.	
EMPLOYEE CONTRIBUTIONS¹ (% of Pay)							
	Police Officers Retirement	Uniformed Retirement				Employees' Retirement	
	Plans A/B/C	Plan A	Plan B	Plan C	Plans D/E/F	Plans A/C	Plans B/D/E
Up to Wage Base	8.65%	4.00%	7.08%			4.00%	
Above Wage Base		5.75%	8.83%	4.00%	7.08%	5.33%	5.33%
FY 2020 EMPLOYER CONTRIBUTIONS (% of Pay)							
Police Officers Retirement		Uniformed Retirement				Employees' Retirement	
41.60%		38.84%				28.35%	

¹ As of July 1, 2019, new hires in the Uniformed Retirement System are automatically enrolled in Plan F, new hires in the Fairfax County Employees' Retirement System are automatically enrolled in Plan E, and new hires in the Police Officers Retirement System are automatically enrolled in Plan C. Additional plans listed above are earlier plan designs that apply to employees hired prior to July 1, 2019. For additional information regarding the County's retirement plans, please refer to the Retirement Administration Agency website at <http://www.fairfaxcounty.gov/retirement/>.

Employee Retirement Systems Overview

INVESTMENT MANAGERS AS OF JUNE 30, 2018		
Police Officers Retirement	Uniformed Retirement	Employees' Retirement
<ul style="list-style-type: none"> ▪ Acadian Asset Management ▪ Alpha Simplex ▪ AQR Capital Management ▪ BlackRock, Inc. ▪ Bluecrest Capital ▪ Bridgewater Associates ▪ Cohen & Steers Capital Management ▪ Crestline Investors ▪ Czech Asset Management ▪ Deutsche Bank ▪ DoubleLine Capital ▪ Dval Capital Partners ▪ First Eagle Investment Management ▪ King Street Capital ▪ Landmark Partners ▪ Loomis Sayles & Company ▪ Pacific Investment Management Company ▪ Parametric Portfolio Advisors ▪ Prudential Global Investment Management ▪ Sands Capital Management ▪ Solus Alternative Asset Management ▪ Starboard Value, LP ▪ WCM Asset Management 	<ul style="list-style-type: none"> ▪ Acadian Asset Management ▪ Alcentra ▪ Anchorage Capital Group ▪ Apollo Financial ▪ AQR Capital Management ▪ Ashmore Investment Management ▪ Aspect Capital ▪ Brandywine Global Investment Management ▪ Bridgewater Associates ▪ Cohen & Steers Capital Management ▪ Criterion Capital Management ▪ Czech Asset Management ▪ Davidson Kempner Institutional Partners, LP ▪ DoubleLine Capital ▪ Garcia Hamilton ▪ Goldentree Asset Management ▪ Gresham Investment Management ▪ Harbourvest Partners ▪ JP Morgan Investment Management ▪ Kaboutier Management ▪ King Street Capital Management ▪ Landmark Partners ▪ Levine Leichtman Capital Partners ▪ Manulife Asset Management ▪ Marathon Asset Management ▪ Orbimed Healthcare Fund Management ▪ Pacific Investment Management Co. ▪ Pantheon Ventures ▪ Parametric Portfolio Advisors ▪ Siguler Guff & Company, LP ▪ Starboard Value, LP ▪ UBS Realty ▪ Wellington Management, LLP 	<ul style="list-style-type: none"> ▪ Aberdeen Asset Management ▪ Alpha Simplex ▪ AQR Capital Management ▪ Axiom International Small Cap ▪ BlackRock, Inc. ▪ Brandywine Global Investment Management ▪ Bridgewater Associates ▪ Capstone Investment Advisors ▪ Cohen & Steers Capital Management ▪ Crestline Investors ▪ Czech Asset Management ▪ DePrince, Race & Zollo ▪ Deutsche Bank ▪ DoubleLine Capital ▪ Dval Capital Partners ▪ First Eagle Investment Management ▪ Hoisington Management ▪ JP Morgan Investment Management ▪ Landmark Partners ▪ Lazard Asset Management ▪ Marathon Asset Management, LLP ▪ Marathon International ▪ Millennium Management, LLC ▪ Pacific Investment Management Company ▪ Parametric Portfolio Advisors ▪ Pinnacle Arcadia Cattle Partners ▪ Post Advisory Group ▪ Pzena Investment Management ▪ QMS Capital Management Inc. ▪ Sands Capital Management ▪ Shenkman Capital ▪ Vanguard ▪ WCM Asset Management

Retirement Administration Agency



Mission

As an agent of the Boards of Trustees of the Employees', Uniformed, and Police Officers Retirement Systems, the mission of the Retirement Administration Agency is to administer the systems according to the terms established by the County of Fairfax and to do so in a manner that:

- ◆ Safeguards and invests the assets of the systems;
- ◆ Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- ◆ Maximizes the value of retirement plans in retaining County personnel through communications, education, and counseling programs and by providing quality service;
- ◆ Fulfills the obligations of the systems to retirees by providing timely and accurate payments and by providing quality service; and
- ◆ Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

Retirement Administration Agency

Focus

The Retirement Administration Agency contributes to the County's corporate stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Administration Agency will focus on:

- ◆ Support for the Boards of Trustees;
- ◆ Services to active employees and retirees;
- ◆ Accurate accounting and control of plan assets;
- ◆ Accuracy of data;
- ◆ Cost efficiency of processes; and
- ◆ Investment return and risk control.

Under the direction of the Boards of Trustees for the Fairfax County Employees', Police Officers, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three employee retirement systems. Employee contributions are based on a fixed percentage of pay. Employer contributions come from Agency 89, Employee Benefits, for County employees in General Fund agencies, the employee's agency for County employees in non-General Fund agencies, and Fairfax County Public Schools (FCPS) for school employees.

The Retirement Administration Agency supports the following County Vision Element:



Exercising Corporate Stewardship

Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 7.25 percent.

Retirement Administration Agency

Budget and Staff Resources

Category	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2020 Advertised	FY 2020 Adopted
FUNDING					
Expenditures:					
Personnel Services	\$3,697,365	\$3,901,776	\$3,901,776	\$4,334,167	\$4,373,810
Operating Expenses	548,860,573	640,336,339	643,836,339	687,837,674	687,837,674
Total Expenditures	\$552,557,938	\$644,238,115	\$647,738,115	\$692,171,841	\$692,211,484

AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)					
Regular	26 / 26	26 / 26	26 / 26	26 / 26	26 / 26

OFFICE OF THE DIRECTOR		Retiree Services		FINANCE/ACCOUNTING	
1	Executive Director	1	Financial Specialist IV	1	Accountant I
1	Administrative Assistant IV	1	Management Analyst II		
		4	Administrative Assistants V	INVESTMENTS	
				3	Senior Investment Managers
RETIREMENT ADMINISTRATION		Membership Services		1	Investment Operations Manager
1	Communications Specialist II	1	Management Analyst III	1	Investment Analyst
1	Programmer Analyst III	1	Financial Specialist II		
1	Programmer Analyst II	4	Retirement Counselors		
1	Administrative Assistant V				
2	Administrative Assistants II				

TOTAL POSITIONS¹
26 Positions / 26.0 FTE

¹ 1/1.0 FTE Accountant III position resides in the Retirement Administration Agency, but is accounted for and financed by Fund 73030, OPEB Trust. The 26/26.0 FTE positions shown above are financed jointly by the three retirement trust funds (Fund 73000, Fund 73010, and Fund 73020).

FY 2020 Funding Adjustments

The following funding adjustments from the *FY 2019 Adopted Budget Plan* are necessary to support the FY 2020 program. Included are all adjustments recommended by the County Executive that were approved by the Board of Supervisors, as well as any additional Board of Supervisors' actions, as approved in the adoption of the Budget on May 7, 2019.

- ◆ **Employee Compensation** **\$138,793**
 An increase of \$138,793 in Personnel Services includes \$75,682 for a 2.10 percent market rate adjustment (MRA) for all employees and \$63,111 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2019.
- ◆ **Fringe Benefits** **\$164,386**
 An increase of \$164,386 in Fringe Benefits is primarily attributable to increases in employer retirement contribution rates and health insurance expenses, based on actual enrollment and experience.
- ◆ **Personnel Services** **\$161,664**
 An increase of \$161,664 in Personnel Services reflects adjustments necessary to align the Personnel Services budget with actual expenditure levels.

Retirement Administration Agency

- ◆ **Other Post-Employment Benefits** **\$7,191**
An increase of \$7,191 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the [FY 2020 Adopted Budget Plan](#).

- ◆ **Benefit Payments** **\$41,373,297**
A net increase of \$41,373,297 in Operating Expenses reflects increased payments of \$41,896,368 to retirees due to a higher number of retirees and higher individual payment levels, partially offset by a decrease in payments to beneficiaries of \$54,071 and a decrease in refunds of \$469,000. Since benefits are pre-funded during an employee's active career, the employer contribution rates as calculated through the actuarial valuation process already reflect the increased level of benefit payments.

- ◆ **Investment Management Fees** **\$3,795,902**
An increase of \$3,795,902 in Operating Expenses reflects an increase in investment management fees based on actual experience.

- ◆ **IT Software Upgrade** **\$2,000,000**
An increase of \$2,000,000 in Operating Expenses reflects the first phase of implementation for completing a comprehensive security review of all systems and software ahead of an updated or new retirement administration system. The new system will improve the quality and availability of data for actuarial and analytical purposes, add self-service capabilities for active and retired members, and provide a better customer experience for both staff and customers.

- ◆ **Other Operating Expenses** **\$332,136**
A net increase of \$332,136 in all other Operating Expenses reflects the net impact of several adjustments based on actual experience.

Changes to FY 2019 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2019 Revised Budget Plan since passage of the [FY 2019 Adopted Budget Plan](#). Included are all adjustments made as part of the FY 2018 Carryover Review, FY 2019 Third Quarter Review, and all other approved changes through April 30, 2019.

- ◆ **Third Quarter Adjustments** **\$3,500,000**
As part of the *FY 2019 Third Quarter Review*, the Board of Supervisors approved an increase of \$3,500,000 in Operating Expenses due to an increase in investment management fees based on actual experience. These fees were previously netted out of investment income, but are now reflected as investment service fees to more accurately report total revenues and expenditures.

Retirement Administration Agency

Key Performance Measures

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate/Actual	FY 2019	FY 2020
Retirement Administration Agency					
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100%/100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100%/100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100%/100%	100%	100%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	(7.9%)	(0.4%)	0.0%/0.0%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	(8.4%)	3.5%	0.0%/0.9%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	(6.5%)	2.1%	0.0%/(0.3%)	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Fairfax County Employees	(9.4%)	(12.9%)	0.0%/2.7%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Uniformed	(2.8%)	19.3%	0.0%/17.1%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Police Officers	0.6%	3.7%	0.0%/(3.8%)	0.0%	0.0%
Deviation from Barclays Capital Aggregate (fixed income): Fairfax County Employees	(2.4%)	5.7%	0.0%/1.2%	0.0%	0.0%
Deviation from Barclays Capital Aggregate (fixed income): Uniformed	(2.1%)	8.1%	0.0%/6.6%	0.0%	0.0%
Deviation from Barclays Capital Aggregate (fixed income): Police Officers	(2.8%)	8.4%	0.0%/2.6%	0.0%	0.0%

A complete list of performance measures can be viewed at
<https://www.fairfaxcounty.gov/budget/fy-2020-adopted-performance-measures-pm>

Performance Measurement Results

Overall, FY 2018 was a good year for investment performance with the Employees' system up 7.3 percent, the Uniformed system up 8.1 percent, and the Police Officers system up 7.0 percent. The U.S. economy continued its near historically long growth streak over the fiscal year ending June 30, 2018. The Federal Reserve Bank continued its path of slowly tightening monetary policy, in contrast to most other central banks whose simulative low interest rate policies are expected to persist into FY 2019 and perhaps beyond. U.S. equities posted their ninth consecutive year of positive returns, and outperformed international equities with the S&P 500 Index gaining 14.4 percent versus 6.8 percent for the MSCI EAFE Index. Foreign equity markets were impacted by anti-establishment political trends and fears over U.S. trade policy changes. Emerging market equities underperformed the U.S. but outperformed developed international equities, though volatility saw an uptick toward the end of the year as the markets reacted to U.S. dollar strength and trade policy uncertainty. Higher interest rates resulted in a second year of negative returns for U.S. high quality fixed income, with the Bloomberg Barclays U.S. Aggregate Bond Index declining by 0.4 percent.

Retirement Administration Agency

Compared to their peers across the country in the BNY Mellon public fund universe for FY 2018, the Employees' system gross return for the year was 8.0 percent, placing it in the 67th percentile; the Police Officers system gross return for the year was 7.9 percent, placing it in the 69th percentile; and the Uniformed system gross return for the year was 8.9 percent, placing it in the 42nd percentile.

Employer contribution rates are calculated based on a number of actuarial assumptions, including an actuarially determined rate of return. The actuarial rate of return uses a smoothing methodology to phase in total recognition of a given year's returns above or below the long-term expected rate of 7.25 percent. This smoothing is done to mitigate volatility in funding requirements, recognizing the cyclical nature of capital market returns. However, this smoothing process does not include the impact of any liability gains or losses, which are determined by comparing actual experience, such as rates of retirement and death, against actuarial assumptions. Funding policy and calculations include an average compound return of 7.25 percent over the long-term. Including the results through FY 2018, the actual compound annual returns achieved since 1981, the earliest date for which data is available, have been 10.2 percent for the Employees' system, 9.5 percent for the Uniformed system, and 10.2 percent for the Police Officers system.

Retirement Administration Agency

FUND STATEMENT

Fund 73000, Fairfax County Employees' Retirement

	FY 2018 Actual	FY 2019 Adopted Budget Plan	FY 2019 Revised Budget Plan	FY 2020 Advertised Budget Plan	FY 2020 Adopted Budget Plan
Beginning Balance	\$3,749,393,253	\$3,904,168,013	\$3,940,881,979	\$4,105,744,457	\$4,105,744,457
Revenue:					
County Employer Contributions	\$137,795,977	\$153,520,634	\$153,520,634	\$166,000,000	\$166,000,000
County Employee Contributions	26,629,421	30,194,438	30,194,438	29,000,000	29,000,000
School Employer Contributions	50,782,437	57,479,366	57,479,366	61,000,000	61,000,000
School Employee Contributions	9,394,560	10,805,562	10,805,562	10,000,000	10,000,000
Employee Payback	333,610	450,000	450,000	450,000	450,000
Return on Investments	262,584,786	317,877,565	317,877,565	330,476,420	330,476,420
Total Realized Revenue	\$487,520,791	\$570,327,565	\$570,327,565	\$596,926,420	\$596,926,420
Unrealized Gain/(Loss) ¹	\$47,629,896	\$0	\$0	\$0	\$0
Total Revenue	\$535,150,687	\$570,327,565	\$570,327,565	\$596,926,420	\$596,926,420
Total Available	\$4,284,543,940	\$4,474,495,578	\$4,511,209,544	\$4,702,670,877	\$4,702,670,877
Expenditures:					
Administrative Expenses	\$3,522,837	\$4,196,424	\$4,196,424	\$5,930,416	\$5,958,165
Investment Services	39,497,700	38,930,614	38,930,614	40,767,748	40,767,748
Payments to Retirees	289,556,133	349,183,667	349,183,667	387,476,144	387,476,144
Beneficiaries	6,698,896	6,701,382	6,701,382	7,000,000	7,000,000
Refunds	4,386,395	6,453,000	6,453,000	6,000,000	6,000,000
Total Expenditures	\$343,661,961	\$405,465,087	\$405,465,087	\$447,174,308	\$447,202,057
Total Disbursements	\$343,661,961	\$405,465,087	\$405,465,087	\$447,174,308	\$447,202,057
Ending Balance²	\$3,940,881,979	\$4,069,030,491	\$4,105,744,457	\$4,255,496,569	\$4,255,468,820

¹ Unrealized gain/(loss) will be reflected as an actual revenue at the end of each fiscal year.

² The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

Retirement Administration Agency

FUND STATEMENT

Fund 73010, Uniformed Retirement

	FY 2018 Actual	FY 2019 Adopted Budget Plan	FY 2019 Revised Budget Plan	FY 2020 Advertised Budget Plan	FY 2020 Adopted Budget Plan
Beginning Balance	\$1,645,259,503	\$1,729,085,673	\$1,759,886,953	\$1,845,950,129	\$1,845,950,129
Revenue:					
Employer Contributions	\$67,895,377	\$70,000,000	\$70,000,000	\$73,000,000	\$73,000,000
Employee Contributions	12,251,816	12,600,000	12,600,000	13,000,000	13,000,000
Employee Payback	10,472	150,000	150,000	150,000	150,000
Return on Investments	109,212,804	141,508,718	141,508,718	150,146,753	150,146,753
Total Realized Revenue	\$189,370,469	\$224,258,718	\$224,258,718	\$236,296,753	\$236,296,753
Unrealized Gain/(Loss) ¹	\$38,965,881	\$0	\$0	\$0	\$0
Total Revenue	\$228,336,350	\$224,258,718	\$224,258,718	\$236,296,753	\$236,296,753
Total Available	\$1,873,595,853	\$1,953,344,391	\$1,984,145,671	\$2,082,246,882	\$2,082,246,882
Expenditures:					
Administrative Expenses	\$1,367,192	\$1,255,237	\$1,255,237	\$1,841,109	\$1,847,057
Investment Services	15,445,503	17,212,572	17,212,572	18,324,606	18,324,606
Payments to Retirees	94,749,132	117,473,375	117,473,375	117,511,227	117,511,227
Beneficiaries	1,269,368	1,400,358	1,400,358	1,500,000	1,500,000
Refunds	877,705	854,000	854,000	900,000	900,000
Total Expenditures	\$113,708,900	\$138,195,542	\$138,195,542	\$140,076,942	\$140,082,890
Total Disbursements	\$113,708,900	\$138,195,542	\$138,195,542	\$140,076,942	\$140,082,890
Ending Balance²	\$1,759,886,953	\$1,815,148,849	\$1,845,950,129	\$1,942,169,940	\$1,942,163,992

¹ Unrealized gain/(loss) will be reflected as an actual revenue at the end of each fiscal year.

² The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

Retirement Administration Agency

FUND STATEMENT

Fund 73020, Police Retirement

	FY 2018 Actual	FY 2019 Adopted Budget Plan	FY 2019 Revised Budget Plan	FY 2020 Advertised Budget Plan	FY 2020 Adopted Budget Plan
Beginning Balance	\$1,365,839,965	\$1,424,142,764	\$1,435,907,290	\$1,506,429,149	\$1,502,929,149
Revenue:					
Employer Contributions	\$44,504,675	\$45,000,000	\$45,000,000	\$51,000,000	\$51,000,000
Employee Contributions	9,876,398	10,100,000	10,100,000	10,500,000	10,500,000
Employee Payback	19,524	75,000	75,000	75,000	75,000
Return on Investments	87,824,882	115,924,345	115,924,345	122,414,902	122,414,902
Total Realized Revenue	\$142,225,479	\$171,099,345	\$171,099,345	\$183,989,902	\$183,989,902
Unrealized Gain/(Loss) ¹	\$23,028,923	\$0	\$0	\$0	\$0
Total Revenue	\$165,254,402	\$171,099,345	\$171,099,345	\$183,989,902	\$183,989,902
Total Available	\$1,531,094,367	\$1,595,242,109	\$1,607,006,635	\$1,690,419,051	\$1,686,919,051
Expenditures:					
Administrative Expenses	\$1,038,228	\$1,036,291	\$1,036,291	\$1,480,954	\$1,486,900
Investment Services	16,310,481	14,075,436	17,575,436	14,922,170	14,922,170
Payments to Retirees	73,115,180	79,621,428	79,621,428	83,187,467	83,187,467
Beneficiaries	4,363,012	5,082,331	5,082,331	4,630,000	4,630,000
Refunds	360,176	762,000	762,000	700,000	700,000
Total Expenditures	\$95,187,077	\$100,577,486	\$104,077,486	\$104,920,591	\$104,926,537
Total Disbursements	\$95,187,077	\$100,577,486	\$104,077,486	\$104,920,591	\$104,926,537
Ending Balance²	\$1,435,907,290	\$1,494,664,623	\$1,502,929,149	\$1,585,498,460	\$1,581,992,514

¹ Unrealized gain/(loss) will be reflected as an actual revenue at the end of each fiscal year.

² The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.