Fairfax County employee retirement systems include the Fairfax County Employees' Retirement System (Fund 73000), the Uniformed Retirement System (Fund 73010), and the Police Officers Retirement System (Fund 73020). Each of these systems is funded from employees' contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis, and return on investments. County contributions are paid from multiple sources, including the General Fund, General Fund-Supported and Other Funds, and Fairfax County Public Schools.

In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer contribution rate. In addition, an experience study – which compares actual experience to actuarial assumptions, both economic and demographic – is conducted once every five years to ensure that the plan is being valued appropriately. Experience studies of each system were conducted in FY 2016. The assumption changes adopted by the Boards of Trustees as a result of those studies were incorporated in the actuarial valuations for FY 2016 and their impacts were included in the employer contribution rates beginning in FY 2018. The next experience study will take place in FY 2021 and any impact to the employer contribution rates as a result of assumption changes will be included in FY 2023.

#### **Funding Policy**

At the end of FY 2001, the funding ratios for the County's three retirement systems ranged from 97 percent to 102 percent. In FY 2002, the Board of Supervisors adopted a corridor approach to employer contributions, which was designed by the County's actuaries to set annual contributions at the level necessary to maintain strong funding ratios in each of the plans while reducing the volatility in the employer contribution rates that is typical for plans that are near fully-funded. In the corridor method of funding, a fixed contribution rate is assigned to each system and the County contributes at the fixed rate unless the system's funding ratio falls outside the pre-selected corridor of 90-120 percent or if benefit enhancements are approved. If the funding ratio falls below 90 percent, the unfunded actuarial accrued liability below 90 percent is amortized over a conservative 15-year period, and this amount is included in the annual employer contribution for each fund.

The corridor approach cushioned the County from dramatic rate adjustments for several years. However, the global financial crisis during FY 2009 resulted in significant losses in the value of the invested assets of all three retirement systems. Because only 90 percent of the unfunded liability is amortized and included in the employer contribution under the corridor approach, the funding ratios have improved, but at a slower pace than desired. As a result, the County has taken multiple steps to improve the financial position of the retirement systems. These steps include increasing contribution levels and limiting increases in liabilities:

• In FY 2010, the requirements regarding the award of ad-hoc Cost-of-Living Adjustments (COLAs) were tightened. Retirees are eligible to receive an annual base COLA which is the lesser of the Consumer Price Index (CPI) for the 12 months ending on the previous year's March 31, or 4.0 percent. If certain conditions are met, an additional 1.0 percent ad-hoc COLA can be awarded at the discretion of each retirement system's Board of Trustees. This additional ad-hoc COLA is considered a benefit enhancement and results in an increase in the employer contribution rate. Staff reviewed the ad-hoc COLA policy at the Board of Supervisors' direction in FY 2010, and it was determined that the financial conditions that must be met in order for a Board of Trustees to consider granting an ad-hoc COLA should be strengthened, especially since the granting of such a COLA impacts the employer contribution rates and, thus, requires County funding. As a result, the <u>Fairfax County Code</u> was changed to require that the retirement system must have an

actuarial surplus, demonstrated by having a funding ratio exceeding 100 percent, before an adhoc COLA can be considered.

- In FY 2011, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 90 percent to 91 percent.
- In FY 2012, the Department of Human Resources, as directed by the Board of Supervisors, contracted with a benefits consultant to conduct a comprehensive review of the retirement plans. The consultant's report was presented in February and March 2012. Based on the results of this study, the Board of Supervisors adopted several modifications to the retirement systems, which apply only to new employees who are hired on or after January 1, 2013. These changes include increasing the minimum retirement age for normal service retirement from 50 to 55 in the Employees' system; increasing the rule of 80 (age plus years of service) to the rule of 85 in the Employees' system; placing a cap on the use of sick leave for purposes of determining retirement eligibility and benefits at 2,080 hours for all three retirement systems; and, for the Deferred Retirement Option Plan (DROP), removing the pre-Social Security supplement from balances accumulated during the DROP period in the Employees' and Uniformed systems. No changes were made to benefits for current employees. The savings resulting from these changes have been incorporated in the employee contribution rates. Although initial savings are minimal, savings are expected to grow as more employees are hired under these new plan provisions.
- In FY 2015, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 91 percent to 93 percent.
- In FY 2016, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 93 percent to 95 percent.
- In FY 2017, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 95 percent to 97 percent.
- In FY 2018, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 97 percent to 98 percent.
- In FY 2019, the employer contribution rates were increased by adjusting the amortization level of the unfunded liability from 98 percent to 99 percent. In addition, the County completed an extensive and thorough multi-year review of the retirement plans as directed by the Board of Supervisors, which resulted in multiple modifications to the retirement benefits provided to new employees hired on or after July 1, 2019. These changes include eliminating the pre-Social Security supplement for employees in the Employees' and Uniformed systems and repealing the additional retirement allowance that increases the calculated retirement annuity by 3 percent for all three retirement systems. No changes were made to benefits for current employees.

Despite the changes made both to the retirement systems and the employer funding levels, mixed investment returns in recent years have resulted in the funding ratios for each of the retirement systems decreasing slightly, currently ranging from 71 percent to 84 percent. The County is committed to further strengthening the financial position of the systems, and has established a goal to reach a 90 percent funded status for all plans by FY 2025. In order to meet this goal, the Board of Supervisors approved, as part of the adoption of the <u>FY 2016 Adopted Budget Plan</u>, the following multi-year strategy:

• Increases in the employer contribution rates will continue so that the County will include amortization of 100 percent of the unfunded liability in the actuarially determined contributions

for all systems by FY 2020. The County will continue to use a conservative 15-year amortization period.

- Until each system reaches 100 percent funded status, employer contributions to that system will not be reduced. Various factors, such as the historical trend of the County's investment returns exceeding the assumed rate of return, could allow employer contribution rates to be reduced from current levels. However, the County is committed to maintaining the rates and redirecting any potential savings into further improvement in the systems' funded positions.
- Any additional unfunded liability created as a result of approved benefit enhancements, such as ad-hoc COLAs, will be fully funded. It is the intent that no adjustments to benefit levels will reduce the funded status of any of the systems.

In keeping with this strategy, the <u>FY 2020 Advertised Budget Plan</u> includes an increase in the amortization of the unfunded liability from 99 percent to 100 percent in the actuarially determined contributions for all systems. In addition, the employer contribution rates to all three systems have been maintained or increased each year, and benefit enhancements, when approved by the Board, have been accompanied by one-time contributions to fully fund any associated increase in liability in the year that the benefit enhancement is approved.

#### **Funding Status**

Two of the three systems' investment returns exceeded the 7.25 percent assumed rate of investment return in FY 2018, while one returned slightly under this assumed rate of return. The Employees' system was up 7.3 percent, the Uniformed system was up 8.1 percent, and the Police Officers system returned 7.0 percent, all net of fees. The FY 2018 investment results, contribution levels, and liability experience affected the funding ratios as demonstrated in the table below. The table below displays the market value of each system's assets as a percentage of the total plan liability as published in the County's Comprehensive Annual Financial Report (CAFR) and as required under new GASB requirements. It should be noted that since these calculations utilize asset figures as of a point in time (not smoothed as under previous methodologies), the funding ratios calculated are subject to volatility based on market returns.

	June 30, 2016	June 30, 2017	June 30, 2018*
Employees'	70.2%	69.9%	70.5%
Uniformed	77.2%	80.9%	82.8%
Police Officers	81.4%	83.2%	83.8%

\* The June 30, 2018 funding ratios will be included in the FY 2019 County CAFR

#### **Employer Contribution Rates**

As a result of the County's policy to increase the employer contribution rates to include amortization of 100 percent of the unfunded liability in the actuarially determined contributions for each of the systems by FY 2020, the employer contribution rates for all three systems include the impact of a change to the amortization schedule to increase the amortization of the unfunded actuarial accrued liability from 99 percent to 100 percent. This change results in an increase in the employer contribution rate for the Employees' and Police Officers systems. However, savings resulting from FY 2018 experience fully offset the required increase from this change in the Uniformed system, resulting in no net increase in the employer contribution rates for that system.

			Percentage	
	FY 2019	FY 2020	Point	
	Rates	Rates	Change	Net General
	(%)	(%)	(%)	Fund Impact
Employees'	27.14	28.35	1.21	\$4,702,865
Uniformed	38.84	38.84	0.00	\$0
Police Officers	40.10	41.60	1.50	<u>\$1,791,890</u>
Total				\$6,494,755*

The proposed FY 2020 employer contribution rates for each of the three retirement systems, as well as the cost impact to the General Fund as a result of adjustments, are as follows:

\* The General Fund impact reflected in the table is based solely on rate changes and does not include other adjustments, including the impact of new positions, employee pay increases, or year-to-date experience.

- The employer contribution rate for the Employees' system is required to increase by 1.21 percentage points due to an increase in the amortization schedule from 99 percent to 100 percent (0.67) and due to valuation results based on FY 2018 experience (0.54).
- ◆ There is no change in the employer contribution rate for the Uniformed system. The required contribution rate including an increase in the amortization schedule from 99 percent to 100 percent is lower than the FY 2019 adopted contribution rate. Therefore, the employer contribution rate is maintained at the FY 2019 level as a result of the County's commitment to not reduce the contribution rate until the system reaches 100 percent funded status.
- ◆ The employer contribution rate for the Police Officers system is required to increase by 1.50 percentage points due to an increase in the amortization schedule from 99 percent to 100 percent (1.31) and due to valuation results based on FY 2018 experience (0.19).

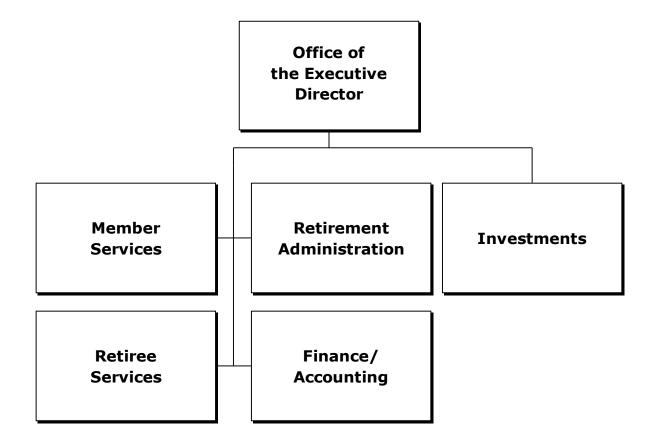
For more information on the General Fund impact of these employer contribution rate changes, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

The following table displays relevant information about each retirement system:

		EM	PLOYEE	S COVE	RED		
Police Office	ers Retirement	U	niformed	Retireme	nt	Employees	'Retirement
Fairfax County Po	olice Officers.	Uniformed Sheriff's Office u employees; Animal Protection s Police Officers; Helicopter Pilots; in Non-administrative staff in the b Department of Public Safety s			under Uniformed system; certain including food bus drivers,	ees not covered l or Police Officers FCPS employees service, custodial, part-time and ers, maintenance	
		COND	ITIONS	OF COV	ERAGE		
Police Office	ers Retirement	U	niformed	Retireme	nt	Employees	' Retirement
At age 55 or after service if hired be years of service if 7/1/81.	fore 7/1/81; or 25	-	5 with 6 years of se	years of service.	ervice or	At age 65 with 5 years of service earlier when age and years service combined equal 80 if hi before 1/1/13; or 85 if hired on after 1/1/13. Not before age 50 hired before 1/1/13; or age 55 hired on or after 1/1/13. reduced "early retirement" bene when age and years of service combined equal 75.	
		EMPLO		NTRIBU f Pay)	TIONS <sup>1</sup>		
	Police Officers Retirement	U		Retireme	nt	Employees	' Retirement
	Plans A/B/C	Plan A	Plan B	Plan C	Plans D/E/F	Plans A/C	Plans B/D/E
Up to Wage Base Above Wage Base	8.65%	4.00%         7.08%         4.00%         7.08%           5.75%         8.83%         7.08%         7.08%				4.00% 5.33%	5.33%
	FY	2020 EM		CONTF f Pay)	RIBUTIC	INS	
Police Office	ers Retirement	U		Retireme	nt	Employees	' Retirement
41.	60%		38.8	84%		28.	35%

<sup>1</sup> As of July 1, 2019, new hires in the Uniformed Retirement System are automatically enrolled in Plan F, new hires in the Fairfax County Employees' Retirement System are automatically enrolled in Plan E, and new hires in the Police Officers Retirement System are automatically enrolled in Plan C. Additional plans listed above are earlier plan designs that apply to employees hired prior to July 1, 2019. For additional information regarding the County's retirement plans, please refer to the Retirement Administration Agency website at <a href="http://www.fairfaxcounty.gov/retirement/">http://www.fairfaxcounty.gov/retirement/</a>.

<b>INVESTMENT MANAGERS AS OF JUNE 30, 2018</b>						
Police Officers Retirement	Uniformed Retirement	Employees' Retirement				
<ul> <li>Acadian Asset Management</li> </ul>	<ul> <li>Acadian Asset Management</li> </ul>	<ul> <li>Aberdeen Asset Management</li> </ul>				
<ul> <li>Alpha Simplex</li> </ul>	<ul> <li>Alcentra</li> </ul>	<ul> <li>Alpha Simplex</li> </ul>				
<ul> <li>AQR Capital Management</li> </ul>	<ul> <li>Anchorage Capital Group</li> </ul>	<ul> <li>AQR Capital Management</li> </ul>				
<ul> <li>BlackRock, Inc.</li> </ul>	<ul> <li>Apollo Financial</li> </ul>	Axiom International Small Cap				
<ul> <li>Bluecrest Capital</li> </ul>	<ul> <li>AQR Capital Management</li> </ul>	<ul> <li>BlackRock, Inc.</li> </ul>				
<ul> <li>Bridgewater Associates</li> </ul>	<ul> <li>Ashmore Investment Management</li> </ul>	<ul> <li>Brandywine Global Investment</li> </ul>				
Cohen & Steers Capital Management	<ul> <li>Aspect Capital</li> </ul>	Management				
Crestline Investors	<ul> <li>Brandywine Global Investment</li> </ul>	<ul> <li>Bridgewater Associates</li> </ul>				
<ul> <li>Czech Asset Management</li> </ul>	Management	<ul> <li>Capstone Investment Advisors</li> </ul>				
<ul> <li>Deutsche Bank</li> </ul>	<ul> <li>Bridgewater Associates</li> </ul>	Cohen & Steers Capital Management				
<ul> <li>DoubleLine Capital</li> </ul>	Cohen & Steers Capital Management	<ul> <li>Crestline Investors</li> </ul>				
<ul> <li>Dval Capital Partners</li> </ul>	<ul> <li>Criterion Capital Management</li> </ul>	<ul> <li>Czech Asset Management</li> </ul>				
<ul> <li>First Eagle Investment Management</li> </ul>	<ul> <li>Czech Asset Management</li> </ul>	<ul> <li>DePrince, Race &amp; Zollo</li> </ul>				
<ul> <li>King Street Capital</li> </ul>	<ul> <li>Davidson Kempner Institutional Partners, LP</li> </ul>	<ul> <li>Deutsche Bank</li> </ul>				
<ul> <li>Landmark Partners</li> </ul>		<ul> <li>DoubleLine Capital</li> </ul>				
<ul> <li>Loomis Sayles &amp; Company</li> </ul>	<ul><li>DoubleLine Capital</li><li>Garcia Hamilton</li></ul>	<ul> <li>Dval Capital Partners</li> </ul>				
<ul> <li>Pacific Investment Management</li> </ul>		First Eagle Investment Management				
Company	Goldentree Asset Management	<ul> <li>Hoisington Management</li> </ul>				
<ul> <li>Parametric Portfolio Advisors</li> </ul>	Gresham Investment Management	JP Morgan Investment Management				
<ul> <li>Prudential Global Investment</li> </ul>	Harbourvest Partners	<ul> <li>Landmark Partners</li> </ul>				
Management	JP Morgan Investment Management	<ul> <li>Lazard Asset Management</li> </ul>				
<ul> <li>Sands Capital Management</li> </ul>	<ul> <li>Kabouter Management</li> </ul>	<ul> <li>Marathon Asset Management, LLP</li> </ul>				
Solus Alternative Asset Management	<ul> <li>King Street Capital Management</li> </ul>	<ul> <li>Marathon International</li> </ul>				
<ul> <li>Starboard Value, LP</li> </ul>	<ul> <li>Landmark Partners</li> </ul>	<ul> <li>Millennium Management, LLC</li> </ul>				
<ul> <li>WCM Asset Management</li> </ul>	Levine Leichtman Capital Partners	Pacific Investment Management				
	<ul> <li>Manulife Asset Management</li> </ul>	Company				
	<ul> <li>Marathon Asset Management</li> </ul>	<ul> <li>Parametric Portfolio Advisors</li> </ul>				
	<ul> <li>Orbimed Healthcare Fund Management</li> </ul>	<ul> <li>Pinnacle Arcadia Cattle Partners</li> </ul>				
	<ul> <li>Pacific Investment Management Co.</li> </ul>	<ul> <li>Post Advisory Group</li> </ul>				
	Pantheon Ventures	<ul> <li>Pzena Investment Management</li> </ul>				
	Parametric Portfolio Advisors	<ul> <li>QMS Capital Management Inc.</li> </ul>				
	<ul> <li>Siguler Guff &amp; Company, LP</li> </ul>	<ul> <li>Sands Capital Management</li> </ul>				
	<ul> <li>Starboard Value, LP</li> </ul>	<ul> <li>Shenkman Capital</li> </ul>				
	<ul> <li>UBS Realty</li> </ul>	<ul> <li>Vanguard</li> </ul>				
	<ul> <li>Wellington Management, LLP</li> </ul>	<ul> <li>WCM Asset Management</li> </ul>				



# **Mission**

As an agent of the Boards of Trustees of the Employees', Uniformed, and Police Officers Retirement Systems, the mission of the Retirement Administration Agency is to administer the systems according to the terms established by the County of Fairfax and to do so in a manner that:

- Safeguards and invests the assets of the systems;
- Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- Maximizes the value of retirement plans in retaining County personnel through communications, education, and counseling programs and by providing quality service;
- Fulfills the obligations of the systems to retirees by providing timely and accurate payments and by providing quality service; and
- Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

# **Focus**

The Retirement Administration Agency contributes to the County's corporate stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Administration Agency will focus on:

- Support for the Boards of Trustees;
- Services to active employees and retirees;
- Accurate accounting and control of plan assets;
- Accuracy of data;
- Cost efficiency of processes; and
- Investment return and risk control.

Under the direction of the Boards of Trustees for the Fairfax County Employees', Police Officers, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

The agency receives revenues from various sources, including employee and employer contributions to

the various retirement systems, employee payback, and return on investments, to finance the three employee retirement systems. Employee contributions are based on a fixed percentage of pay. Employer contributions come from Agency 89, Employee Benefits, for County employees in General Fund agencies, the



employee's agency for County employees in non-General Fund agencies, and Fairfax County Public Schools (FCPS) for school employees.

Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 7.25 percent.

# **Budget and Staff Resources**

			FY 2018	FY 2019	FY 2019	FY 2020
Cate	gory		Actual	Adopted	Revised	Advertised
FUND	DING					
Expe	nditures:					
Pe	rsonnel Services		\$3,697,365	\$3,901,776	\$3,901,776	\$4,334,167
Op	erating Expenses		548,860,573	640,336,339	640.336.339	687,837,674
	Expenditures		\$552,557,938	\$644,238,115	\$644,238,115	\$692,171,841
AUTH	ORIZED POSITIONS/FULL-TIME EQUIVA	LENT (FT	E)			
Re	gular		26 / 26	26 / 26	26 / 26	26 / 26
	OFFICE OF THE DIRECTOR		Retiree Services		FINANCE/ACCOUN	TING
1	Executive Director	1	Financial Specialist IV	1	Accountant I	
1	Administrative Assistant IV	1	Management Analyst II			
		4	Administrative Assistants V		<b>INVESTMENTS</b>	
	RETIREMENT ADMINISTRATION			3	Senior Investment Ma	anagers
1	Communications Specialist II		Membership Services	1	Investment Operation	ns Manager
1	Programmer Analyst III	1	Management Analyst III	1	Investment Analyst	
1	Programmer Analyst II	1	Financial Specialist II			
1	Administrative Assistant V	4	Retirement Counselors			
•	Administrative Assistants II					

1/1/1.0 FTE Accountant III position resides in the Retirement Administration Agency, but is accounted for and financed by Fund 73030, OPEB Trust. The 26/26.0 FTE positions shown above are financed jointly by the three retirement trust funds (Fund 73000, Fund 73010, and Fund 73020).

# FY 2020 Funding Adjustments

The following funding adjustments from the FY 2019 Adopted Budget Plan are necessary to support the FY 2020 program.

#### **Employee Compensation**

An increase of \$99,150 in Personnel Services includes \$36,039 for a 1.0 percent market rate adjustment (MRA) for all employees and \$63,111 for performance-based and longevity increases for nonuniformed merit employees, both effective July 2019.

#### Fringe Benefits

An increase of \$164,386 in Fringe Benefits is primarily attributable to increases in employer retirement contribution rates and health insurance expenses, based on actual enrollment and experience.

#### Personnel Services

An increase of \$161,664 in Personnel Services reflects adjustments necessary to align the Personnel Services budget with actual expenditure levels.

#### **Other Post-Employment Benefits**

An increase of \$7,191 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2020 Advertised Budget Plan.

#### FY 2020 Fairfax County Advertised Budget Plan (Vol. 2) - 459

# \$7,191

\$161,664

\$164,386

\$99,150

#### ♦ Benefit Payments

A net increase of \$41,373,297 in Operating Expenses reflects increased payments of \$41,896,368 to retirees due to a higher number of retirees and higher individual payment levels, partially offset by a decrease in payments to beneficiaries of \$54,071 and a decrease in refunds of \$469,000. Since benefits are pre-funded during an employee's active career, the employer contribution rates as calculated through the actuarial valuation process already reflect the increased level of benefit payments.

#### • Investment Management Fees

An increase of \$3,795,902 in Operating Expenses reflects an increase in investment management fees based on actual experience.

#### • IT Software Upgrade

An increase of \$2,000,000 in Operating Expenses reflects the first phase of implementation for completing a comprehensive security review of all systems and software ahead of an updated or new retirement administration system. The new system will improve the quality and availability of data for actuarial and analytical purposes, add self-service capabilities for active and retired members, and provide a better customer experience for both staff and customers.

#### • Other Operating Expenses

A net increase of \$332,136 in all other Operating Expenses reflects the net impact of several adjustments based on actual experience.

# Changes to FY 2019 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2019 Revised Budget Plan since passage of the <u>FY 2019 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2018 Carryover Review, and all other approved changes through December 31, 2018.

• There have been no adjustments to this agency since approval of the FY 2019 Adopted Budget Plan.

# **Key Performance Measures**

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate/Actual	FY 2019	FY 2020
Retirement Administration Agency					
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100%/100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100%/100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100%/100%	100%	100%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	(7.9%)	(0.4%)	0.0%/0.0%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	(8.4%)	3.5%	0.0%/0.9%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	(6.5%)	2.1%	0.0%/(0.3%)	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Fairfax County Employees	(9.4%)	(12.9%)	0.0%/2.7%	0.0%	0.0%

#### \$41,373,297

### \$2,000,000

\$3,795,902

#### \$332,136

		Prior Year Actu	ials	Current Estimate	Future Estimate	
Indicator	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate/Actual	FY 2019	FY 2020	
Deviation from S&P 500 (large cap equities): Uniformed	(2.8%)	19.3%	0.0%/17.1%	0.0%	0.0%	
Deviation from S&P 500 (large cap equities): Police Officers	0.6%	3.7%	0.0%/(3.8%)	0.0%	0.0%	
Deviation from Barclays Capital Aggregate (fixed income): Fairfax County Employees	(2.4%)	5.7%	0.0%/1.2%	0.0%	0.0%	
Deviation from Barclays Capital Aggregate (fixed income): Uniformed	(2.1%)	8.1%	0.0%/6.6%	0.0%	0.0%	
Deviation from Barclays Capital Aggregate (fixed income): Police Officers	(2.8%)	8.4%	0.0%/2.6%	0.0%	0.0%	

A complete list of performance measures can be viewed at <u>https://www.fairfaxcounty.gov/budget/fy-2020-advertised-performance-measures-pm</u>

# **Performance Measurement Results**

Overall, FY 2018 was a good year for investment performance with the Employees' system up 7.3 percent, the Uniformed system up 8.1 percent, and the Police Officers system up 7.0 percent. The U.S. economy continued its near historically long growth streak over the fiscal year ending June 30, 2018. The Federal Reserve Bank continued its path of slowly tightening monetary policy, in contrast to most other central banks whose simulative low interest rate policies are expected to persist into FY 2019 and perhaps beyond. U.S. equities posted their ninth consecutive year of positive returns, and outperformed international equities with the S&P 500 Index gaining 14.4 percent versus 6.8 percent for the MSCI EAFE Index. Foreign equity markets were impacted by anti-establishment political trends and fears over U.S. trade policy changes. Emerging market equities underperformed the U.S. but outperformed developed international equities, though volatility saw an uptick toward the end of the year as the markets reacted to U.S. dollar strength and trade policy uncertainty. Higher interest rates resulted in a second year of negative returns for U.S. high quality fixed income, with the Bloomberg Barclays U.S. Aggregate Bond Index declining by 0.4 percent.

Compared to their peers across the country in the BNY Mellon public fund universe for FY 2018, the Employees' system gross return for the year was 8.0 percent, placing it in the 67<sup>th</sup> percentile; the Police Officers system gross return for the year was 7.9 percent, placing it in the 69<sup>th</sup> percentile; and the Uniformed system gross return for the year was 8.9 percent, placing it in the 42<sup>nd</sup> percentile.

Employer contribution rates are calculated based on a number of actuarial assumptions, including an actuarially determined rate of return. The actuarial rate of return uses a smoothing methodology to phase in total recognition of a given year's returns above or below the long-term expected rate of 7.25 percent. This smoothing is done to mitigate volatility in funding requirements, recognizing the cyclical nature of capital market returns. However, this smoothing process does not include the impact of any liability gains or losses, which are determined by comparing actual experience, such as rates of retirement and death, against actuarial assumptions. Funding policy and calculations include an average compound return of 7.25 percent over the long-term. Including the results through FY 2018, the actual compound annual returns achieved since 1981, the earliest date for which data is available, have been 10.2 percent for the Employees' system, 9.5 percent for the Uniformed system, and 10.2 percent for the Police Officers system.

#### FUND STATEMENT

#### Fund 73000, Fairfax County Employees' Retirement

	FY 2018 Actual	FY 2019 Adopted Budget Plan	FY 2019 Revised Budget Plan	FY 2020 Advertised Budget Plan
Beginning Balance	\$3,749,393,253	\$3,904,168,013	\$3,940,881,979	\$4,105,744,457
Revenue:				
County Employer Contributions	\$137,795,977	\$153,520,634	\$153,520,634	\$166,000,000
County Employee Contributions	26,629,421	30,194,438	30,194,438	29,000,000
School Employer Contributions	50,782,437	57,479,366	57,479,366	61,000,000
School Employee Contributions	9,394,560	10,805,562	10,805,562	10,000,000
Employee Payback	333,610	450,000	450,000	450,000
Return on Investments <sup>1</sup>	262,584,786	317,877,565	317,877,565	330,476,420
Total Realized Revenue	\$487,520,791	\$570,327,565	\$570,327,565	\$596,926,420
Unrealized Gain/(Loss) <sup>1,2</sup>	\$47,629,896	\$0	\$0	\$0
Total Revenue	\$535,150,687	\$570,327,565	\$570,327,565	\$596,926,420
Total Available	\$4,284,543,940	\$4,474,495,578	\$4,511,209,544	\$4,702,670,877
Expenditures:				
Administrative Expenses <sup>1</sup>	\$3,522,837	\$4,196,424	\$4,196,424	\$5,930,416
Investment Services <sup>1</sup>	39,497,700	38,930,614	38,930,614	40,767,748
Payments to Retirees	289,556,133	349,183,667	349,183,667	387,476,144
Beneficiaries	6,698,896	6,701,382	6,701,382	7,000,000
Refunds	4,386,395	6,453,000	6,453,000	6,000,000
Total Expenditures	\$343,661,961	\$405,465,087	\$405,465,087	\$447,174,308
Total Disbursements	\$343,661,961	\$405,465,087	\$405,465,087	\$447,174,308

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$5,270,295.24 have been reflected as an increase to FY 2018 revenue, primarily associated with adjustments necessary to record net gain from the sale of investments, as well as to record interest and dividend revenue in the proper fiscal period, partially offset by adjustments necessary to record a net loss from the unrealized depreciation of investments. In addition, audit adjustments in the amount of \$5,210,284.32 have been reflected as an increase to FY 2018 expenditures primarily to appropriately account for investment management fees and securities lending expenses. The audit adjustments have been included in the FY 2018 Comprehensive Annual Financial Report (CAFR). Details of the FY 2018 audit adjustments will be included in the FY 2019 Third Quarter package.

\$3,940,881,979

\$4,069,030,491

\$4,105,744,457

\$4,255,496,569

<sup>2</sup> Unrealized gain/(loss) will be reflected as an actual revenue at the end of each fiscal year.

Ending Balance<sup>3</sup>

<sup>3</sup> The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

#### FUND STATEMENT

#### Fund 73010, Uniformed Retirement

	FY 2018 Actual	FY 2019 Adopted Budget Plan	FY 2019 Revised Budget Plan	FY 2020 Advertised Budget Plan
Beginning Balance	\$1,645,259,503	\$1,729,085,673	\$1,759,886,953	\$1,845,950,129
Revenue:				
Employer Contributions	\$67,895,377	\$70,000,000	\$70,000,000	\$73,000,000
Employee Contributions	12,251,816	12,600,000	12,600,000	13,000,000
Employee Payback	10,472	150,000	150,000	150,000
Return on Investments <sup>1</sup>	109,212,804	141,508,718	141,508,718	150,146,753
Total Realized Revenue	\$189,370,469	\$224,258,718	\$224,258,718	\$236,296,753
Unrealized Gain/(Loss) <sup>1,2</sup>	\$38,965,881	\$0	\$0	\$0
Total Revenue	\$228,336,350	\$224,258,718	\$224,258,718	\$236,296,753
Total Available	\$1,873,595,853	\$1,953,344,391	\$1,984,145,671	\$2,082,246,882
Expenditures:				
Administrative Expenses <sup>1</sup>	\$1,367,192	\$1,255,237	\$1,255,237	\$1,841,109
Investment Services <sup>1</sup>	15,445,503	17,212,572	17,212,572	18,324,606
Payments to Retirees	94,749,132	117,473,375	117,473,375	117,511,227
Beneficiaries	1,269,368	1,400,358	1,400,358	1,500,000
Refunds	877,705	854,000	854,000	900,000
Total Expenditures	\$113,708,900	\$138,195,542	\$138,195,542	\$140,076,942
Total Disbursements	\$113,708,900	\$138,195,542	\$138,195,542	\$140,076,942
Ending Balance <sup>3</sup>	\$1,759,886,953	\$1,815,148,849	\$1,845,950,129	\$1,942,169,940

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$6,365,371.59 have been reflected as a decrease to FY 2018 revenue, primarily associated with adjustments necessary to record a net loss from the unrealized depreciation of investments, partially offset with adjustments necessary to record net gain from the sale of investments and to record interest and dividend revenue in the proper fiscal period. In addition, audit adjustments in the amount of \$1,810,973.62 have been reflected as an increase to FY 2018 expenditures primarily to appropriately account for investment management fees. The audit adjustments have been included in the FY 2018 Comprehensive Annual Financial Report (CAFR). Details of the FY 2018 audit adjustments will be included in the FY 2019 Third Quarter package.

<sup>2</sup> Unrealized gain/(loss) will be reflected as an actual revenue at the end of each fiscal year.

<sup>3</sup> The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

#### FUND STATEMENT

#### Fund 73020, Police Retirement

	FY 2018 Actual	FY 2019 Adopted Budget Plan	FY 2019 Revised Budget Plan	FY 2020 Advertised Budget Plan
Beginning Balance	\$1,365,839,965	\$1,424,142,764	\$1,435,907,290	\$1,506,429,149
Revenue:				
Employer Contributions	\$44,504,675	\$45,000,000	\$45,000,000	\$51,000,000
Employee Contributions	9,876,398	10,100,000	10,100,000	10,500,000
Employee Payback	19,524	75,000	75,000	75,000
Return on Investments <sup>1</sup>	87,824,882	115,924,345	115,924,345	122,414,902
Total Realized Revenue	\$142,225,479	\$171,099,345	\$171,099,345	\$183,989,902
Unrealized Gain/(Loss) <sup>1,2</sup>	\$23,028,923	\$0	\$0	\$0
Total Revenue	\$165,254,402	\$171,099,345	\$171,099,345	\$183,989,902
Total Available	\$1,531,094,367	\$1,595,242,109	\$1,607,006,635	\$1,690,419,051
Expenditures:				
Administrative Expenses <sup>1</sup>	\$1,038,228	\$1,036,291	\$1,036,291	\$1,480,954
Investment Services <sup>1</sup>	16,310,481	14,075,436	14,075,436	14,922,170
Payments to Retirees	73,115,180	79,621,428	79,621,428	83,187,467
Beneficiaries	4,363,012	5,082,331	5,082,331	4,630,000
Refunds	360,176	762,000	762,000	700,000
Total Expenditures	\$95,187,077	\$100,577,486	\$100,577,486	\$104,920,591
Total Disbursements	\$95,187,077	\$100,577,486	\$100,577,486	\$104,920,591
Ending Balance <sup>3</sup>	\$1,435,907,290	\$1,494,664,623	\$1,506,429,149	\$1,585,498,460

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$5,285,607.02 have been reflected as a decrease to FY 2018 revenue, primarily associated with adjustments necessary to record a net loss from the unrealized depreciation and sale of investments, partially offset with adjustments necessary to record interest and dividend revenue in the proper fiscal period. In addition, audit adjustments in the amount of \$1,841,239.05 have been reflected as an increase to FY 2018 expenditures primarily to appropriately account for investment management fees. The audit adjustments have been included in the FY 2018 Comprehensive Annual Financial Report (CAFR). Details of the FY 2018 audit adjustments will be included in the FY 2019 Third Quarter package.

<sup>2</sup> Unrealized gain/(loss) will be reflected as an actual revenue at the end of each fiscal year.

<sup>3</sup> The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.