

Department of Tax Administration

FY 2023 Adopted Budget Plan: Performance Measures

Department Supervision

Goal

To administer, supervise and adjudicate the assessment, levy, and collection of all taxes that are charged to residents and businesses of Fairfax County in order to ensure full compliance with the Virginia Constitution, state and County codes and to provide for the funding of the public need as established through the annual budget process.

Objective

To enhance taxpayer convenience by promoting 24/7 e-commerce transactions.

Performance Indicators

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
24/7 e-commerce transactions	591,434	627,271	652,362	673,559	678,456	705,595
Outcome						
Percent change in 24/7 e-commerce transactions	5.5%	6.0%	4.0%	7.4%	0.7%	4.0%

Department of Tax Administration

FY 2023 Adopted Budget Plan: Performance Measures

Objective

To accurately forecast current Real Estate, Personal Property, and Business, Professional and Occupational License taxes to achieve a variance of 0.5 percent or less between estimated and actual revenues.

Performance Indicators

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Current Real Estate, Personal Property and BPOL Tax Revenues (in billions)	\$3.588	\$3.714	\$3.803	\$3.812	\$3.895	\$4.121
Efficiency						
Cost per \$1,000 collected	\$7.00	\$6.96	\$7.17	\$6.84	\$7.48	\$7.25
Outcome						
Percent variance between estimated and actual revenues	0.1%	0.1%	0.5%	0.2%	0.5%	0.5%

Department of Tax Administration

FY 2023 Adopted Budget Plan: Performance Measures

Objective

To provide high quality customer service as measured by an average maximum wait time of no more than 1:50 minutes on the phone and at least a 3.8 point satisfaction rating (on a 4-point scale) by DTA customers.

Performance Indicators

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Phone Calls Answered	277,277	272,570	272,570	290,492	272,570	280,000
Efficiency						
Cost per phone call	\$2.77	\$2.88	\$3.16	\$3.22	\$3.22	\$3.22
Service Quality						
Average wait time on phone in minutes, seconds	0.51	1.44	2.00	1.27	2.00	1.50
Average rating of DTA services by customers	3.8	3.9	3.8	3.8	3.8	3.8
Outcome						
Percentage of phone calls answered	96.9%	96.0%	93.0%	96.2%	93.0%	95.0%

Department of Tax Administration

FY 2023 Adopted Budget Plan: Performance Measures

Real Estate Division

Goal

To assess and update all real property in the County in a fair and equitable manner and to ensure that each taxpayer bears his or her fair share of the real property tax burden.

Objective

To assess property at fair market value as measured by an average assessment-to-sales ratio in the mid-90's.

Performance Indicators

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Parcels assessed	360,954	362,056	363,177	363,161	364,271	365,400
Efficiency						
Cost per parcel assessed	\$24.50	\$25.23	\$25.56	\$24.81	\$32.08	\$33.97
Residential parcels per appraiser	5,640	5,657	5,675	5,674	5,692	5,709
Service Quality						
Assessment/Sales ratio	95.1%	95.3%	95.0%	95.3%	95.0%	95.0%

Department of Tax Administration

FY 2023 Adopted Budget Plan: Performance Measures

Objective

To equitably assess properties by maintaining a maximum coefficient of dispersion of no more than 3.5.

Performance Indicators

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Outcome						
Coefficient of Dispersion	3.4	3.1	3.5	3.2	3.5	3.5

Department of Tax Administration

FY 2023 Adopted Budget Plan: Performance Measures

Personal Property and Business License Division

Goal

To establish and maintain an equitable and uniform basis for assessing County ad valorem taxes on personal property; and to administer County licenses, state income tax, and all other state and County programs assigned to the division in accordance with mandated statutes.

Objective

To maintain the cost per Personal Property and BPOL dollar levied at or below \$0.01 with no degradation in accuracy as measured by exonerated assessments as a percent of total assessments.

Performance Indicators

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Total tax levy for Personal Property and BPOL	\$788,075,139	\$817,369,412	\$806,519,814	\$810,218,387	\$846,628,682	\$911,774,086
Efficiency						
Cost per tax dollar levied	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01
Outcome						
Exonerations as a percent of total assessments	3.5%	3.4%	3.5%	3.2%	3.5%	3.5%

Department of Tax Administration

FY 2023 Adopted Budget Plan: Performance Measures

Objective

To achieve the highest degree of accuracy in personal property and business license assessment such that exonerations do not exceed 3.5 percent of annual levy.

Performance Indicators

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Value of Personal Property and BPOL tax bills adjusted	\$27,399,559	\$27,399,559	\$28,228,193	\$26,083,168	\$29,632,004	\$31,912,093

Department of Tax Administration

FY 2023 Adopted Budget Plan: Performance Measures

Revenue Collection Division

Goal

To bill and collect taxes while providing quality customer service, in order to maximize General Fund revenue with accountability and minimize the overall tax burden by maintaining low delinquency rates.

Objective

To achieve a minimum collection rate of 99.65 percent in Real Estate tax collections, a 97.60 percent for current year Personal Property taxes; and 98.50 percent for Business, Professional, and Occupational License (BPOL) taxes.

Performance Indicators

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Current year taxes collected: Real Estate (in millions)	\$2,804.6	\$2,905.3	\$3,011.2	\$3,013.9	\$3,061.6	\$3,223.8
Current year taxes collected: Personal Property (in millions)	\$616.1	\$634.8	\$627.9	\$627.6	\$657.5	\$716.7
Current year taxes collected: BPOL (in millions)	\$167.2	\$173.8	\$164.4	\$171.3	\$176.4	\$180.8
Efficiency						
Cost per current dollar collected	\$0.002	\$0.001	\$0.002	\$0.002	\$0.002	\$0.002
Service Quality						
Percent of bills deliverable	97.0%	97.0%	97.0%	97.0%	97.0%	97.0%
Outcome						
Percent of current year taxes collected: Real Estate	99.75%	99.75%	99.70%	99.66%	99.50%	99.65%
Percent of current year taxes collected: Personal Property (1)	98.00%	97.57%	97.00%	96.44%	97.60%	97.60%
Percent of current year taxes collected: BPOL	98.62%	98.89%	98.50%	97.53%	98.50%	98.50%

(1) The percent of current year taxes collected: Personal Property reflects the local collection rate associated with the taxpayers' share of the Personal Property tax.

Department of Tax Administration

FY 2023 Adopted Budget Plan: Performance Measures

Objective

To collect a minimum of 36 percent of unpaid accounts receivable (i.e., unpaid taxes from prior years), while maintaining a cost per delinquent dollar collected of no more than \$0.04.

Performance Indicators

Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Estimate	FY 2023 Estimate
Output						
Delinquent taxes collected: Real Estate	\$10,104,275	\$11,160,930	\$8,034,386	\$8,971,926	\$8,555,294	\$9,838,588
Delinquent taxes collected: Personal Property	\$17,016,660	\$18,152,007	\$14,545,658	\$14,815,305	\$14,545,658	\$15,527,507
Delinquent taxes collected: BPOL	\$3,274,965	\$7,729,239	\$6,660,000	\$9,000,414	\$6,660,000	\$7,659,000
Efficiency						
Cost per delinquent dollar collected	\$0.04	\$0.03	\$0.04	\$0.04	\$0.04	\$0.04
Outcome						
Percent of unpaid accounts receivable collected	34%	36%	31%	36%	36%	36%