

ATTACHMENT III:
**SUMMARY OF SIGNIFICANT GENERAL FUND
EXPENDITURE VARIANCES**

**GENERAL FUND
EXPENDITURE VARIANCE**

Attachment III

Actual expenditures, encumbrances and unencumbered items recommended to be carried over to FY 2008, along with the required Managed Reserve adjustments as a result of these actions, resulted in a balance of \$16,533,778. Outstanding encumbrances required to be carried forward total \$39,974,331. A total of \$7,554,636 for unencumbered but previously budgeted items is required for appropriation in FY 2008 (see Attachment IV). Only General Fund agencies with significant variances are noted in this attachment.

LEGISLATIVE-EXECUTIVE FUNCTIONS/CENTRAL SERVICES

Agency 01, Board of Supervisors

\$460,453

The agency balance of \$460,453 is 9.7 percent of the FY 2007 approved funding level. The balance reflects Personnel Services savings of \$413,175 due primarily to position vacancies, as well as Operating Expenses savings of \$47,278 due to lower than anticipated clerical services and supply costs.

District Supervisors' Offices and Clerk to the Board

Supervisory District	FY 2007 Revised Budget Plan	FY 2007 Actual Expenditures	Balance
Chairman's Office	\$437,626	\$406,175	\$31,451
Braddock	386,626	371,243	15,383
Hunter Mill	386,626	357,618	29,008
Dranesville	386,626	360,805	25,821
Lee	386,626	369,538	17,088
Mason	386,626	339,774	46,852
Mt. Vernon	386,626	336,920	49,706
Providence	386,626	319,335	67,291
Springfield	386,626	326,322	60,304
Sully	386,626	342,713	43,913
Subtotal	\$3,917,260	\$3,530,443	\$386,817
Clerk to the Board	811,412	737,776	73,636
Total	\$4,728,672	\$4,268,219	\$460,453

Agency 02, Office of the County Executive

\$929,981

The agency balance of \$929,981 is 11.7 percent of the FY 2007 approved funding level. Of this amount, \$304,237 is included as encumbered carryover in FY 2008. The remaining balance of \$625,744 is primarily attributable to Personnel Services savings of \$442,347 from higher than projected vacancies in the offices of County Executive Administration, Internal Audit, and Office of Partnerships; Operating Expenses savings of \$183,148 due to lower than budgeted training and office equipment costs, and lower than budgeted contractor expenses for Office of Partnerships' programs such as Medical Care for Child Partnership (MCCP) due to the effective use of partnership support in the place of County funding.

Agency 20, Department of Management and Budget

\$369,356

The agency balance of \$369,356 is 11.3 percent of the FY 2007 approved funding level. Of this amount, \$159,769 is included as encumbered carryover in FY 2008. The remaining balance of \$209,587 is primarily attributable to \$120,341 in Personnel Services due to managing position vacancies, as well as difficulty in filling vacant positions. A balance of \$89,246 in Operating Expenses is primarily associated with savings in office supplies, printing and binding.

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Agency 57, Department of Tax Administration

\$897,373

The agency balance of \$897,373 is 3.7 percent of the FY 2007 approved funding level. Of this amount, \$864,125 is included as encumbered carryover in FY 2008. The remaining balance of \$33,248 is attributable to savings of \$17,638 in Personnel Services due to managed position vacancies, and savings of \$15,610 in Operating Expenses due primarily to lower than anticipated operating supply costs.

Agency 70, Department of Information Technology

\$3,574,916

The agency balance of \$3,574,916 is 12.4 percent of the FY 2007 approved funding level. Of this amount, \$3,486,566 is included as encumbered carryover in FY 2008. The remaining balance of \$88,350 reflects combined savings of \$769,826 in Personnel Services and Operating Expenses due to position vacancies and actual telecommunications costs, partially offset by \$681,476 in Recovered Costs that were not realized. The decrease in Recovered Costs resulted from the decentralization of cellular phone bill payments from the Department of Information Technology to County agencies.

JUDICIAL ADMINISTRATION

Agency 80, Circuit Court and Records

\$826,617

The agency balance of \$826,617 is 7.7 percent of the FY 2007 approved funding level. Of this amount, \$758,794 is included as encumbered carryover in FY 2008. The remaining balance of \$67,823 is primarily attributable to a savings in Personnel Services due to a higher number of vacancies than anticipated.

PUBLIC SAFETY

Agency 81, Juvenile and Domestic Relations District Court

\$648,188

The agency balance of \$648,188 is 3.1 percent of the FY 2007 approved funding level. Of this amount, \$607,186 is included as encumbered carryover in FY 2008. The remaining balance of \$41,002 is primarily attributable to a savings of \$27,472 in Personnel Services due to a greater number of vacancies than anticipated.

Agency 90, Police Department

\$5,116,200

The agency balance of \$5,116,200 is 3.0 percent of the FY 2007 approved funding level. Of this amount, \$1,259,646 is included as encumbered carryover in FY 2008. The remaining balance of \$3,856,554 is primarily attributable to savings of \$3,870,005 in Operating Expenses, partially offset by unrealized Recovered Costs of \$18,848 due to fewer police services hours billed than anticipated. The savings in Operating Expenses includes \$3,387,990 in Local Cash Match funding associated with the Community Oriented Policing Services Universal Hiring Program (COPS UHP) and COPS in Schools grant programs, as well as savings for repair and maintenance costs for computer hardware and telecommunication charges. The Local Cash Match balance reflects requirements previously approved by the Board of Supervisors, including obligations that are tied to grant program years that cross the County's fiscal years.

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Agency 91, Office of the Sheriff

(\$720,459)

The agency shortfall of \$720,459 is attributable to both an increased use of overtime by Deputy Sheriff staff, as well as higher than anticipated expenses for programs such as food services and pharmaceutical requirements which are partially driven by the number of inmates and their unique needs. The agency overspent its Personnel Services budget of \$46,310,974 by \$611,610, or 1.3 percent. The agency continues to experience a high vacancy rate, resulting in an increased use of overtime by current Deputy Sheriff staff. In May 2006, the agency had approximately 32 vacant Sheriff Deputy positions, and in May of 2007, there were 56. Additionally, the agency had only 4 recruits graduate from the February 2007 academy and only 2 from the June 2007 class. In order to fill critical vacancies, that are occurring faster than can be replenished with new hires, more experienced and costly Deputy Sheriff worked an extensive amount of overtime in FY 2007. The agency attempted to reduce the amount of overtime by closing all inmate access to the gym, eliminating overtime for civil processes, cancelling all discretionary overtime (including training), delaying certification of firearms until the new fiscal year, and reducing participation at Celebrate Fairfax. The agency incurred \$5,024,801 in overtime expenses in FY 2006 and experienced a 42 percent increase in overtime in the amount of \$7,142,326 in FY 2007. The Sheriff's Office is currently undergoing a study on issues with recruitment and retention as directed by the Board of Supervisors.

The Sheriff's Office has overspent Operating Expenses by \$108,849, due primarily to expenses in three areas: meals, security, and pharmacy and medical costs. Funding for food services has remained flat since the contract was approved in 2006. However, contract costs have increased approximately 16 percent in FY 2007 and are due to increase an additional 3 percent in FY 2008. The cost of inmate pharmaceuticals has also increased based on inmate health requirements. In FY 2007 the cost of drugs was 24 percent higher than in FY 2006 and 19 percent higher than the amount budgeted in FY 2007. The actual expenditures for security have increased from FY 2006 to FY 2007 approximately 17 percent. In addition to the increases in contract prices, the average daily inmate population in FY 2006 was 1,236 and was 1,286 in FY 2007, a 4.0 percent increase. In October 2006 the Adult Detention Center experienced its highest monthly average inmate population yet with 1,321. This increase in daily inmate population placed more requirements on the office in terms of the amount of meals served, and medical and pharmacy services dispensed.

Agency 92, Fire and Rescue Department

\$8,510,913

The agency balance of \$8,510,913 is 5.0 percent of the FY 2007 approved funding level. Of this amount, \$6,709,273 is included as encumbered carryover in FY 2008. The remaining balance of \$1,801,640 is primarily attributable to Personnel Services savings of \$1,777,674 due to staff vacancies resulting from the delays in the opening of the Crosspointe Fire Station and delays in increasing minimum staffing requirements for Rescue companies. The Crosspointe Fire Station was initially scheduled to open in spring 2006 but delays in construction prevented the station from opening until spring 2007. In addition, staffing the Rescue company vehicles with a minimum of four persons per shift, approved by the Board of Supervisors as part of the FY 2007 Adopted Budget Plan, only occurred for a portion of FY 2007 due to the availability of recruits graduating the County's Fire and Rescue Academy. The academy is currently running at capacity in order to fill position vacancies due to normal attrition, the DROP program, as well as positions needed to increase the minimum staffing levels on Rescue company vehicles. The remaining balance at year-end reflects savings of \$23,966 in Operating Expenses and Capital Equipment.

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PUBLIC WORKS

Agency 08, Facilities Management Department **\$2,105,289**

The agency balance of \$2,105,289 is 4.8 percent of the FY 2007 approved funding level. Of this amount, \$2,072,833 is included as encumbered carryover in FY 2008. The remaining balance of \$32,456 is attributable to Personnel Services savings of \$22,947 due to higher than anticipated position vacancies.

Agency 29, Stormwater Management **\$1,405,199**

The agency balance of \$1,405,199 is 11.3 percent of the FY 2007 approved funding level. Of this amount, \$833,502 is included as encumbered carryover. The remaining balance of \$571,697 is primarily due to a savings of \$523,269 in Personnel Services due to higher than anticipated position vacancies.

HEALTH AND WELFARE

Agency 67, Department of Family Services **\$10,837,850**

The agency balance of \$10,837,850 is 5.5 percent of the FY 2007 approved funding level. Of this amount, \$6,870,340 is included as encumbered carryover in FY 2008. The remaining balance of \$3,967,510 is attributable to savings of \$772,927 in Personnel Services primarily due to managing position vacancies, as well as difficulty in filling vacant positions. A balance of \$3,255,828 in Operating Expenses is primarily due to program requirements in the Child Care Assistance and Referral (CCAR) program, as well as continued savings in the Task-Based and Cluster Care service models in the Adult and Aging cost center. The Task-Based and Cluster Care concepts are an efficient means of providing services since service delivery is based on tasks rather than an hourly wage and travel time is limited since the worker is traveling to one geographic area rather than multiple sites. These models continue to be very successful, resulting in further savings. These savings are partially offset by lower than expected Recovered Costs of \$61,245.

Agency 69, Department of Systems Management for Human Services **\$627,000**

The agency balance of \$627,000 is 10.5 percent of the FY 2007 approved funding level. Of this amount, \$138,505 is included as encumbered carryover in FY 2008. The remaining balance of \$488,495 is primarily attributable to Personnel Services savings due to position vacancies.

Agency 71, Health Department **\$4,236,306**

The agency balance of \$4,236,306 is 8.8 percent of the FY 2007 approved funding level. Of this amount, \$2,275,076 is included as encumbered carryover in FY 2008. The remaining balance of \$1,961,230 is primarily attributable to Personnel Services savings as the result of significant difficulties in recruiting for and retaining staff in key positions including public health nurses consistent with the overall shortage in the workforce of qualified nurses.

PARKS, RECREATION AND LIBRARIES

Agency 50, Department of Community and Recreation Services **\$2,927,872**

The agency balance of \$2,927,872 is 13.7 percent of the FY 2007 approved funding level. Of this amount, \$2,506,578 is included as encumbered carryover in FY 2008. The remaining balance of \$421,294 is primarily due to savings of \$419,746 in Personnel Services associated with extended vacancies and greater than anticipated position turnover.

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Agency 52, Fairfax County Public Library

\$1,926,564

The agency balance of \$1,926,564 is 5.4 percent of the FY 2007 approved funding level. Of this amount, \$1,847,603 is included as encumbered carryover in FY 2008. The remaining balance of \$78,961 is primarily attributable to higher than anticipated position vacancies, as well as lower than anticipated expenses for computer software, operating supplies, and capital equipment costs partially offset by higher than projected professional and consulting contract expenses.

COMMUNITY DEVELOPMENT

Agency 31, Land Development Services

\$2,258,705

The agency balance of \$2,258,705 is 8.3 percent of the FY 2007 approved funding level. Of this amount, \$1,504,559 is included as encumbered carryover in FY 2008. The remaining balance of \$754,146 reflects Personnel Services savings of \$649,491 due to higher than anticipated position vacancies, Operating Expenses savings of \$91,667 primarily due to lower than anticipated consultant costs, and \$12,988 in Capital Equipment due to lower than anticipated equipment costs.

Agency 35, Department of Planning and Zoning

\$1,514,190

The agency balance of \$1,514,190 is 13.1 percent of the FY 2007 approved funding level. Of this amount, \$1,064,361 is included as encumbered carryover in FY 2008. The remaining balance of \$449,829 is primarily attributable to Personnel Services savings of \$449,106 due to higher than anticipated position vacancies.

Agency 38, Housing and Community Development

\$791,398

The agency balance of \$791,398 is 11.1 percent of the FY 2007 approved funding level. Of this amount, \$567,999 is included as encumbered carryover in FY 2008. The remaining balance of \$223,399 is attributable to Personnel Services savings of \$142,766 due primarily to higher than anticipated turnover and extended vacancies in selected positions, as well as Operating Expenses savings of \$80,633 due to lower than expected expenses for professional conferences and associated travel, partially offset by higher than anticipated expenses for repairs and maintenance, and internal charges.

Agency 39, Office of Human Rights

\$218,798

The agency balance of \$218,798 is 16.7 percent of the FY 2007 approved funding level. Of this amount, \$12,744 is included as encumbered carryover in FY 2008. The remaining balance of \$206,054 is primarily attributable to Personnel Services savings due to higher than anticipated position vacancies and savings in professional and contract services.

Agency 40, Department of Transportation

\$3,386,533

The agency balance of \$3,386,533 is 34.8 percent of the FY 2007 approved funding level. Of this amount, \$3,317,652 is included as encumbered carryover in FY 2008, primarily for transportation studies in progress. The remaining balance of \$68,881 is attributable to Personnel Services savings of \$62,910 from higher than anticipated vacancies and Operating Expenses savings of \$5,971.

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NONDEPARTMENTAL

Agency 87, Unclassified Administrative Expenses-Public Works Contingencies **\$245,307**

The agency balance of \$245,307 is 27.1 percent of the FY 2007 approved funding level. The balance is primarily attributable to the fact that an additional \$250,000 was added as part of the *FY 2006 Carryover Review* as a contingency for future unanticipated cleanups after the Huntington flooding in June 2006 and was not expended as there were no additional unanticipated weather or large scale cleanups required in FY 2007.

Agency 89, Employee Benefits **\$8,238,495**

The agency balance of \$8,238,495 is 4.2 percent of the FY 2007 approved funding level. Of this amount, \$875,503 is included as encumbered carryover in FY 2008. The remaining balance of \$7,362,992 is primarily attributable to lower than anticipated contributions to the retirement systems, savings in FICA, and balances in funding for training. Savings of \$3.3 million were realized through lower than anticipated contributions to the retirement systems, primarily due to the timing of the creation of new positions and personnel vacancies. Additional savings of \$3.2 million are primarily due to lower than anticipated employer contributions for FICA based on actual employee salaries. The remaining \$1.2 million in savings was achieved in health, dental and group life insurance, unemployment compensation, and training, offset by a shortfall of \$0.3 million due to lower than projected capital project reimbursements.