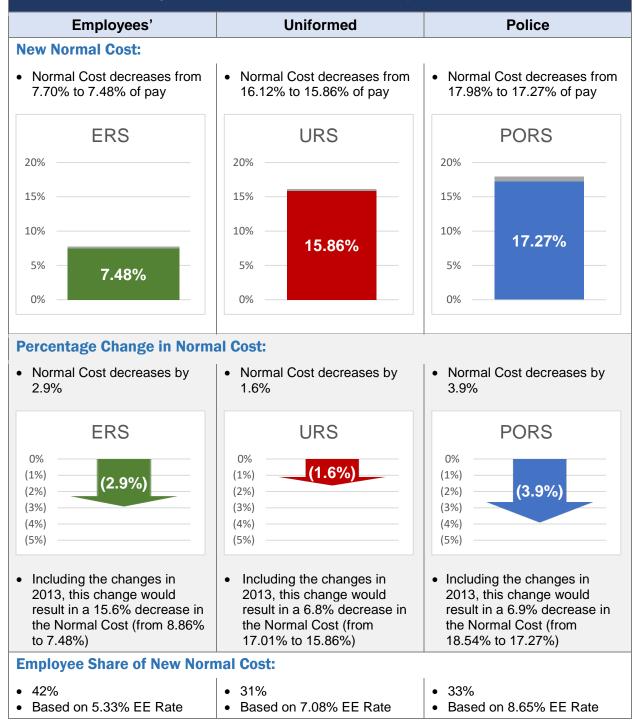
Summary of Potential Plan Design Changes #1 – Minimum Retirement Age

Potential Change:

Increase Minimum Retirement Age in Employees' system from age 55 to age 60; Establish a minimum retirement age of 50 in the Uniformed and Police systems



Increase Minimum Retirement Age in Employees' system from age 55 to age 60; Establish a					
minimum retirement age of 50 in the Uniformed and Police systems					
Employees'		Uniformed		Police	
Projected General F	und Savi	ngs*:			
• \$0.82 million		• \$0.43 million		• \$0.82 million	
	Total	Savings of \$2.07 million a *Based on current payr		stems	
Impact to Employees	5:				
 Employees would be required to work up to 5 more years prior to retirement Annuity payments would increase due to higher years of service and a higher final average salary 		 Employees would be required to work up to 7 more years prior to retirement Annuity payments would increase due to higher years of service and a higher final average salary 		 Employees would be required to work up to 7 more years prior to retirement Annuity payments would increase due to higher years of service and a higher final average salary 	
Comparison to Other	r Jurisdic	tions:		1	
VRS Hybrid Plan (Alexandria, FCPS, Loudoun, Prince William)	None	VRS Plan 2 (Loudoun, Prince William)	50	VRS Plan 2 (Loudoun, Prince William)	50
Federal Government (FERS)	Age 55-57	Federal Government (FERS)	50	Federal Government (FERS)	50
Arlington County	None	City of Alexandria	50	City of Alexandria	50
		Arlington County	None	Arlington County	None
Previous Related Benefit Changes:					
• As of January 1, 2013, the Minimum Retirement Age was increased from age 50 to 55 for new hires		• N/A		• N/A	

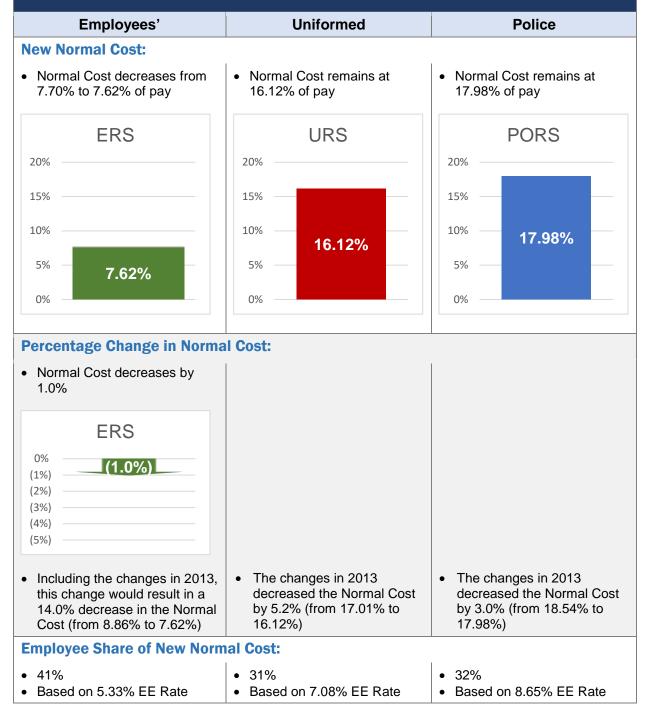
Summary of Potential Plan Design Changes #2 – Retirement Eligibility

Potential Change:

Increase Retirement Eligibility from Rule of 85 (Age plus Years of Service) to Rule of 90 for Employees' System

Retirement Eligibility for Uniformed System stays at 25 YOS or Age 55 with 6 YOS

Retirement Eligibility for Police System stays at 25 YOS or Age 55



Increase Retire Employees' Sys		rom Rule of 85 (/	Age plus Years	of Service) to	Rule of 90 for
Retirement Elig	ibility for Uniforn	ned System stay	s at 25 YOS or	Age 55 with 6	YOS
Retirement Elig	ibility for Police	System stays at	25 YOS or Age	55	
Emplo	oyees'	Unifo	rmed	F	Police
Projected Gen	eral Fund Savir	ngs*:			
• \$0.30 million					
	Total	Savings of \$0.30 r *Based on cu		tems	
Impact to Emp	loyees:				
 Employees we to work for 2.5 prior to retirem Annuity payme increase due to f service and average salary 	more years nent ents would o higher years a higher final				
Comparison to	Other Jurisdic	tions:		1	
VRS Hybrid Plan (Alexandria, FCPS, Loudoun, Prince William)	Rule of 90 <i>or</i> Normal SS Retirement Age with 5 YOS	VRS Plan 2 (Loudoun, Prince William)	25 YOS <i>or</i> Age 60 with 5 YOS	VRS Plan 2 (Loudoun, Prince William)	25 YOS <i>or</i> Age 60 with 5 YOS
Federal Government (FERS)	30 YOS or Age 60 with 20 YOS or Age 62 with 5 YOS	Federal Government (FERS)	20 YOS	Federal Government (FERS)	20 YOS
Arlington County	Rule of 80 or 30 YOS or Age 62 with 5 YOS	City of Alexandria	25 YOS <i>or</i> Age 55 with 5 YOS	City of Alexandria	25 YOS <i>or</i> Age 55 with 5 YOS
		Arlington County	25 YOS or Age 52 with 5 YOS	Arlington County	25 YOS <i>or</i> Age 52 with 5 YOS
Previous Related Benefit Changes:					
		• N/A		• N/A	

Summary of Potential Plan Design Changes #3 – Salary Averaging

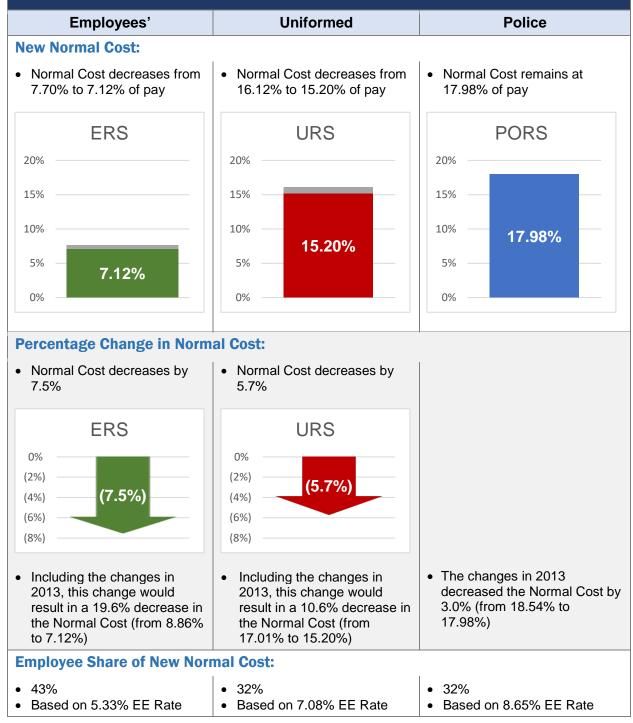
Potential Change: Increase Salary Averaging Period from 3 Years to 5 Years				
Employees'	Uniformed	Police		
New Normal Cost:	1	1		
 Normal Cost decreases from 7.70% to 7.34% of pay 	Normal Cost decreases from 16.12% to 15.28% of pay	Normal Cost decreases from 17.98% to 17.19% of pay		
ERS	URS	PORS		
20%	20%	20%		
15%	15%	15% ——		
10%	^{10%} — — —	10% 17.19%		
^{5%} 7.34%	5%	5%		
0%	0%	0%		
 Percentage Change in Norm Normal Cost decreases by 4.7% 	al Cost: • Normal Cost decreases by 5.2%	Normal Cost decreases by 4.4%		
ERS 0% (1%) (2%) (3%) (4.7%)	URS 0% (1%) (2%) (3%) (5.2%)	PORS 0% (1%) (2%) (3%) (4.4%)		
(4%) (5%) (6%)	(4%) (5%) (6%)	(4%) (5%) (6%)		
 Including the changes in 2013, this change would result in a 17.2% decrease in the Normal Cost (from 8.86% to 7.34%) 	 Including the changes in 2013, this change would result in a 10.2% decrease in the Normal Cost (from 17.01% to 15.28%) 	 Including the changes in 2013, this change would result in a 7.3% decrease in the Normal Cost (from 18.54% to 17.19%) 		
Employee Share of New Normal Cost:				
42%Based on 5.33% EE Rate	 32%Based on 7.08% EE Rate	 33%Based on 8.65% EE Rate		

Potential Change:					
Increase Salary Averaging Period from 3 Years to 5 Years					
Employees'	Uniformed	Police			
Projected General Fund Savi	ngs*:				
• \$1.34 million	• \$1.39 million	• \$0.92 million			
Total	Savings of \$3.65 million across sy *Based on current payroll	stems			
Impact to Employees:					
 Annuity payments would likely decrease based on 2 additional annual salaries (likely lower) being included in average Annuity payments would likely decrease based on 2 additional annual salaries (likely lower) being included in average 		 Annuity payments would likely decrease based on 2 additional annual salaries (likely lower) being included in average 			
Comparison to Other Jurisdie	ctions:				
VRS Hybrid Plan 5 Years (Alexandria, FCPS, Loudoun, Prince William)	VRS Plan 2 5 Years (Loudoun, Prince William)	VRS Plan 2 5 Years (Loudoun, Prince William)			
Federal Government 3 Years (FERS)	Federal Government 3 Years (FERS)	Federal Government 3 Years (FERS)			
Arlington County 3 Years	City of Alexandria 4 Years	City of Alexandria 4 Years			
	Arlington County 3 Years	Arlington County 3 Years			
Previous Related Benefit Changes:					
• N/A	• N/A	• N/A			

Summary of Potential Plan Design Changes #4 – Eliminate Pre-Social Security Supplement

Potential Change:

Eliminate Pre-Social Security Supplement for Employees' and Uniformed Systems



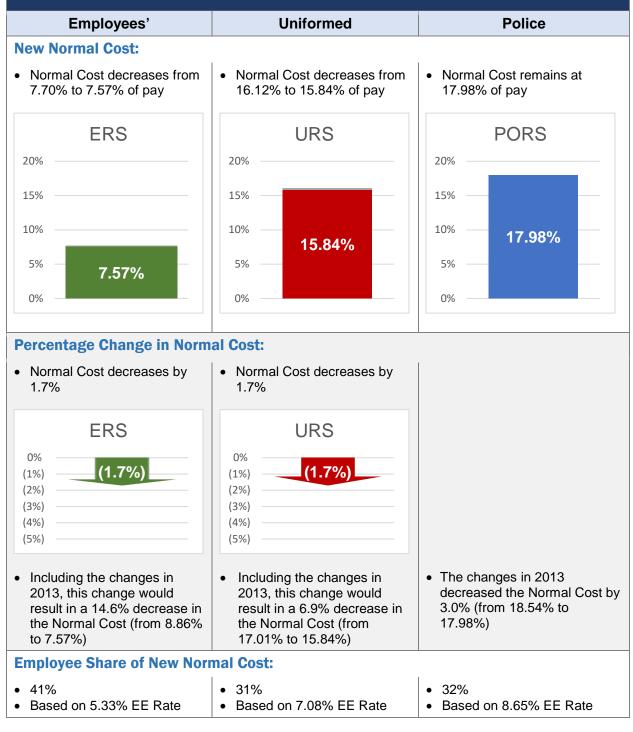
Eliminate Pre-Social Security Supplement for Employees' and Uniformed Systems

Employees'	Uniformed	Police		
Projected General Fund Savings*:				
• \$2.15 million	5 million • \$1.52 million			
Tota	I Savings of \$3.67 million across sy *Based on current payroll	stems		
Impact to Employees:				
Annuity payments would be lower between retirement and normal Social Security age	Annuity payments would be lower between retirement and normal Social Security age			
Comparison to Other Jurisdie	ctions*:			
VRS Hybrid Plan Option (Alexandria, FCPS, Loudoun, Prince William)	VRS Plan 2 Supplement (Loudoun, Prince William)	VRS Plan 2 Supplement (Loudoun, Prince William)		
Federal Supplement Government (FERS)	Federal Supplement Government (FERS)	Federal Supplement Government (FERS)		
Arlington County Option	City of None Alexandria	City of Alexandria None		
	Arlington County Option	Arlington County Option		
* Details regarding these plan benefits are included on Pages 44 and 45 of the October 3, 2017 presentation				
Previous Related Benefit Ch	anges:			
In 2013, Pre-Social Security supplement was eliminated from DROP balances for new hires only	 In FY 1997, pre-Social Security supplement was eliminated in conjunction with an increase in the multiplier from 1.8% to 2.3% Pre-Social Security supplement was reinstated at 0.3% in FY 2002 In 2013, Pre-Social Security supplement was eliminated from DROP balances for new hires only 	• N/A		

Summary of Potential Plan Design Changes #5 – Limit Pre-Social Security Supplement

Potential Change:

Limit Pre-Social Security Supplement to 5 Years for the Employees' System and 7 Years for the Uniformed System



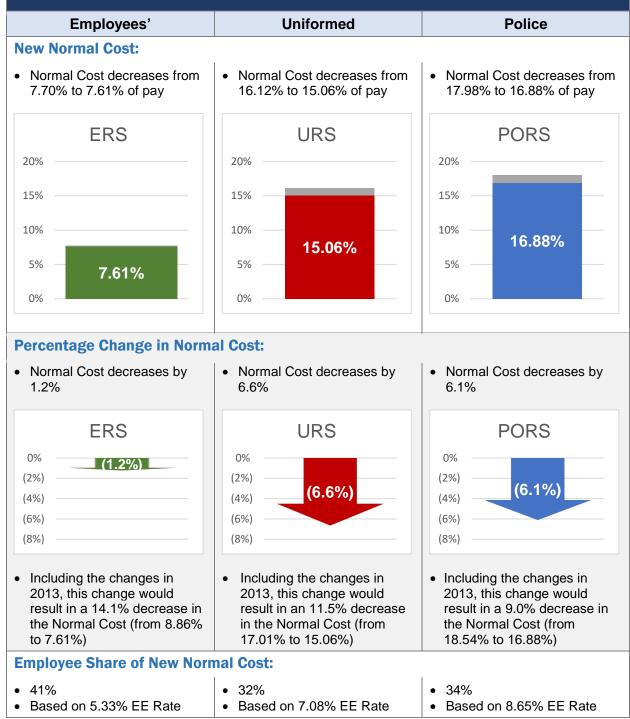
Limit Pre-Social Security Supplement to 5 Years for the Employees' System and 7 Years for the Uniformed System

Employees'	Uniformed	Police		
Projected General Fund Savings*:				
• \$0.48 million	• \$0.46 million			
Tota	I Savings of \$0.94 million across sy *Based on current payroll	stems		
Impact to Employees:				
Supplement would begin no earlier than age 62 for ERS	Supplement would begin no earlier than age 60 for URS			
Comparison to Other Jurisdie	ctions*:	<u>.</u>		
VRS Hybrid Plan Option (Alexandria, FCPS, Loudoun, Prince William)	VRS Plan 2 Supplement (Loudoun, Prince William)	VRS Plan 2 Supplement (Loudoun, Prince William)		
Federal Supplement Government (FERS)	Federal Supplement Government (FERS)	Federal Supplement Government (FERS)		
Arlington County Option	City of None Alexandria	City of Alexandria None		
	Arlington County Option	Arlington County Option		
* Details regarding these plan benefits are included on Pages 44 and 45 of the October 3, 2017 presentation				
Previous Related Benefit Changes:				
 In 2013, Pre-Social Security supplement was eliminated from DROP balances for new hires only In FY 1997, pre-Social Security supplement was eliminated in conjunction with an increase in the multiplier from 1.8% to 2.3% Pre-Social Security supplement was reinstated at 0.3% in FY 2002 In 2013, Pre-Social Security supplement was eliminated from DROP balances for new hires only 		• N/A		

Summary of Potential Plan Design Changes #6 – Limit Retiree COLA

Potential Change:

Limit application of the Retiree COLA to the first \$30,000 in benefits (increased by COLA in subsequent years)



Limit application of the Retiree COLA to the first \$30,000 in benefits (increased by COLA in subsequent years)

Employees' Uniformed		Police			
Projected General Fund Savings*:					
• \$0.33 million	• \$1.75 million	• \$1.28 million			
Total	Savings of \$3.36 million across sys *Based on current payroll	stems			
Impact to Employees:					
 The COLA provided to new hires when they retire would be calculated on only the portion of retirement income that falls below a certain threshold Annuity payments later in retirement would be reduced Provides inflation protection to a core level of annuity payments 	 The COLA provided to new hires when they retire would be calculated on only the portion of retirement income that falls below a certain threshold Annuity payments later in retirement would be reduced Provides inflation protection to a core level of annuity payments 	 The COLA provided to new hires when they retire would be calculated on only the portion of retirement income that falls below a certain threshold Annuity payments later in retirement would be reduced Provides inflation protection to a core level of annuity payments 			
Comparison to Other Jurisdictions:					
Data not available	Data not available	Data not available			
Previous Related Benefit Changes:					
• N/A	• N/A	• N/A			

Summary of Potential Plan Design Changes #7 – Reduce Multiplier

Potential Change: Reduce base multiplier (currently 2.0% in Employees', 2.5% in Uniformed, and 2.8% in Police) by 0.1% **Employees'** Uniformed Police **New Normal Cost:** Normal Cost decreases from Normal Cost decreases from Normal Cost decreases from 7.70% to 7.14% of pay 16.12% to 15.30% of pay 17.98% to 17.19% of pay ERS URS PORS 20% 20% 20% 15% 15% 15% 10% 10% 10% 17.19% 15.30% 5% 5% 5% 7.14% 0% 0% 0% **Percentage Change in Normal Cost:** Normal Cost decreases by Normal Cost decreases by Normal Cost decreases by 7.3% 4.4% 5.1% **ERS** URS PORS 0% 0% 0% (2%) (2%) (2%) (4.4%) (5.1%) (7.3%) (4%) (4%) (4%) (6%) (6%) (6%) (8%) (8%) (8%) Including the changes in Including the changes in Including the changes in • ٠ 2013, this change would 2013, this change would 2013, this change would result in a 19.4% decrease in result in a 10.1% decrease in result in a 7.3% decrease in the Normal Cost (from 8.86% the Normal Cost (from the Normal Cost (from to 7.14%) 17.01% to 15.30%) 18.54% to 17.19%) **Employee Share of New Normal Cost:** 43% 32% 33% • • Based on 5.33% EE Rate Based on 7.08% EE Rate Based on 8.65% EE Rate • •

Reduce base multiplier (currently 2.0% in Employees', 2.5% in Uniformed, and 2.8% in Police) by 0.1%

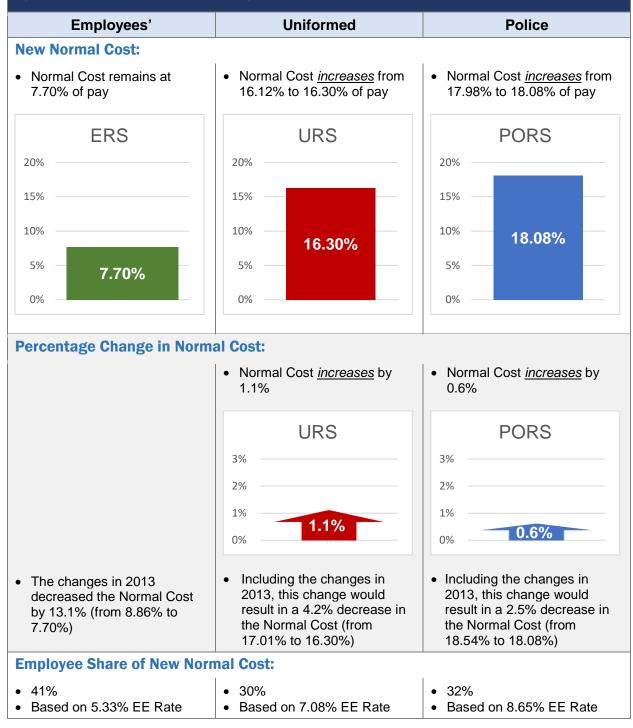
, 2						
Employees'		Uniformed		Police		
Projected General	Projected General Fund Savings*:					
• \$2.08 million		• \$1.35 million		• \$0.92 million		
	Total		5 million across sys	stems		
Impact to Employe	es:					
Annuity payments would be lower		Annuity payments would be lower		Annuity payments would be lower		
Comparison to Oth	er Jurisdio	ctions:				
VRS Hybrid Plan ¹ (Loudoun, Prince William)	1%	VRS Plan 2 (Loudoun, Prince William)	1.70% <i>or</i> 1.85%	VRS Plan 2 (Loudoun, Prince William)	1.70% or 1.85%	
Federal Government ^{2,3} (FERS)	1% <i>or</i> 1.1%	Federal Government ² (FERS)	1.7% (1% after 20 YOS)	Federal Government ² (FERS)	1.7% (1% after 20 YOS)	
City of Alexandria ¹ (VRS Hybrid + Supplemental)	1.8%	City of Alexandria	2.5%	City of Alexandria	2.5%	
Arlington County ⁴	1.7%	Arlington County	2.7%	Arlington County	2.7%	
FCPS ¹ (VRS Hybrid + Supplemental)	1.8%					
 ¹ The VRS Hybrid Plan also includes a defined contribution component with a 1% to 3.5% employer contribution. ² Federal employees also receive a 1% to 5% employer contribution to a defined contribution plan. ³ The defined benefit component of FERS for general employees is 1%, but increases to 1.1% for those retiring at age 62 or older with 20 or more years of service. ⁴ Arlington County general employees also receive a 4.2% employer contribution to a defined contribution plan. 						
Previous Related Benefit Changes:						
N/A In FY 1997, multiplier In FY 2000, multiplier				multiplier		

 N/A In FY 1997, multiplier increased from 1.8% to 2.3% In FY 2000, multiplier increased from 2.3% to 2.5% In FY 2000, multiplier 	%
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Summary of Potential Plan Design Changes #8 – Add Longevity Steps

Potential Change:

Add 5% longevity steps at 25 and 30 years for Pay Plans in the Uniformed and Police Systems; Would create separate pay plans for new hires



Potential Change:				
Add 5% longevity steps at 25 and 30 years for Pay Plans in the Uniformed and Police Systems; Would create separate pay plans for new hires				
Employees'	Uniformed	Police		
Projected General Fund Savi	ngs*:			
	• (\$0.30) million	• (\$0.12) million		
Total <u>Cost</u> of \$0.42 million across systems. Does not include cost impact related to the pay increases themselves. *Based on current payroll				
Impact to Employees:				
	• Employees would be incentivized to work additional years to get longevity increases; however, any financial benefits to the systems would be offset by higher annuity payments	• Employees would be incentivized to work additional years to get longevity increases; however, any financial benefits to the systems would be offset by higher annuity payments		
Comparison to Other Jurisdictions:				
• N/A	• N/A	• N/A		
Previous Related Benefit Changes:				
• N/A	• N/A	• N/A		