

## **FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD FISCAL OVERSIGHT COMMITTEE MEETING**

**Andrew Scalise, Chair**

**Thursday, October 17, 2024, 4:00 PM**

**Sharon Bulova Center for Community Health**

**8221 Willow Oaks Corporate Drive, Level 3, Room 3-314 West  
Fairfax, VA 22031**

### **MEETING AGENDA**

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| <b>1. Meeting Called to Order</b>                             | <b>Andrew Scalise</b>                           |
| <b>2. Roll Call, Audibility and Preliminary Motions</b>       | <b>Andrew Scalise</b>                           |
| <b>3. Matters of the Public</b>                               | <b>Andrew Scalise</b>                           |
| <b>4. Amendments to the Meeting Agenda</b>                    | <b>Andrew Scalise</b>                           |
| <b>5. Approval of the September 19, 2024, Meeting Minutes</b> | <b>Andrew Scalise</b>                           |
| <b>6. Administrative Operations Report Status</b>             | <b>Jean Post</b>                                |
| <b>7. Clinical Operations Report</b>                          | <b>Barbara Wadley-Young &amp;<br/>Abbey May</b> |
| <b>8. Financial Status</b>                                    | <b>Elif Ekingen</b>                             |
| A. Modified Fund Statement                                    |   |
| B. FX-FC CSB Expenditures-Budget vs. Actuals                  |   |
| <b>9. Open Discussion</b>                                     | <b>Andrew Scalise</b>                           |
| <b>10. Adjournment</b>  |   |

**Meeting materials are posted online at [www.fairfaxcounty.com/municipal-services-board/board/archives](http://www.fairfaxcounty.com/municipal-services-board/board/archives) or may be requested by contacting Sameera Awan at 703-324-7827 or at [Sameera.Awan@fairfaxcounty.gov](mailto:Sameera.Awan@fairfaxcounty.gov)**

**FAIRFAX FALLS-CHURCH COMMUNITY SERVICES BOARD FISCAL OVERSIGHT  
COMMITTEE MEETING MINUTES  
SEPTEMBER 19, 2024**

The CSB Fiscal Oversight Committee met in regular session at the Sharon Bulova Center, 8221 Willow Oaks Corporate Drive, Level 3, Room 3-314 West, Fairfax, VA 22031

**1. Meeting Called to Order**

Committee Chair Andrew Scalise called the meeting to order at 4:06 PM

**2. Roll Call, Audibility, and Preliminary Motions**

**PRESENT:**      **BOARD MEMBERS:** COMMITTEE CHAIR ANDREW SCALISE; DAN SHERRANGE; EVAN JONES; KAREN ABRAHAM; BETTINA LAWTON

**ABSENT:**      **BOARD MEMBERS:** CAPTAIN DANIEL WILSON; PATRICIA ZISSIOS

**Also present:** Deputy Director of Administrative Operations Jean Post; Deputy Director of Clinical Operations Abbey May; Chief Financial Officer Elif Ekingen; Director of Medical Services Dr. Debra O’Beirne; Director of Analytics & Evaluation Linda Mount and Board Clerk Sameera Awan.

**3. Matters of the Public**

None were presented.

**4. Amendments to the Meeting Agenda**

The meeting agenda was provided for review, no amendments were made.

**5. Approval of Minutes**

The minutes from the August 22, 2024, Fiscal Oversight Committee Meeting were presented for review and revision.

**MOTION TO ADOPT AUGUST 22, 2024, MEETING MINUTES AS AMENDED WAS MOVED BY COMMITTEE MEMBER DAN SHERRANGE, SECONDED BY COMMITTEE MEMBER BETTINA LAWTON.**

**THE MOTION TO ADOPT WAS APPROVED BY DAN SHERRANGE, BETTINA LAWTON, KAREN ABRAHAM AND EVAN JONES. ANDREW SCALISE ABSTAINED.**

**6. Administrative Operations Report**

**Deputy Director of Administrative Operations Jean Post** presented the CSB Human Resources Positions Vacancy Report during Agenda Item #6.1, detailing the vacancies as of September 7, 2024, based on the pay period. The top table highlighted CSB's vacant positions, noting that the

number had decreased by one, leaving 126 vacancies, rather than the expected reduction of seven from the previous pay period.

It was explained that an investigation into contributing factors identified the equipment cycle, particularly its slow pace, as the main reason for the delays. While processes are being completed quickly, the cycle itself remains time-consuming, and further details were provided on how this impacts operations. The lower table highlighted vacancies in key service areas, showing slight increases in behavioral health outpatient services and jail-based services, which rose to nine from 6 and 11 from 8, respectively. Vacancies in emergency services remained stable or decreased slightly, with youth and family outpatient services dropping to 11 from 13, and support coordination down to 19 from 20.

Jean also provided updates on administrative positions as of September 4<sup>th</sup>. Of the 17 HR merit positions, there were two vacancies, both related to newly created positions requiring workforce planning, which has now been completed. Out of 10 data analytic positions, three were vacant, with two in workforce planning and one in active recruitment. The fiscal and revenue management department, consisting of 41 positions, now includes NCO contracting (Network Contracting Offices), and it has four vacancies, with two in NCO, one in procurement, and one in revenue management. The compliance and risk management team, with 29 positions, had three vacancies, two of which were due to promotions following spring workforce planning, with recruitment now in its early stages.

State-level data comparing CSB vacancies to state vacancies was presented, with an emphasis on its preliminary nature and the plan to provide access to the platform once it stabilizes. The exit survey results were also reviewed, revealing 27 separations, including 18 resignations, four retirements, two transfers, one termination, and two separations for medical reasons. Over the past two months, the exit survey completion rate stood at 54%, with 14 individuals completing the survey. When asked about the primary reason for separation, no one cited supervision or management, which continued the trend from FY24. Responses varied with no clear trend, though the data will continue to be monitored. Of the six individuals who commented on pay, four indicated they left for significantly higher compensation elsewhere.

## **7. Clinical Operations Report**

**Deputy Director of Clinical Operations Abbey May** presented the Youth and Adult Behavioral Health Outpatient (BHOP) Time to Treatment report, referencing Agenda Item #7.1. Overall, the average time to treatment for adults increased slightly to 14 days, up from 13 in July 2024, but still down from 17 days in May and June 2024, showing positive progress for adult outpatient services. Similarly, the average wait time for youth decreased to 11 days for the first available appointment, compared to 12 days in July. For adults, 60% were offered an appointment within 14 days, while 71% of youth were offered one within 10 days.

Regarding Substance Use Disorder (SUD) residential capacity utilization, the teams have continued closing the gap between capacity and utilization. The numbers for long-term and intermediate care are quite close, with significant increases in utilization at the Cornerstone

facility over the past few months. A pause is being placed on some projects related to residential treatment services. The consolidation of the Cornerstone program into the New Beginnings site and revisions to program models, such as variable lengths of stay, will continue. Additionally, the development of an Access Care Management (ACM) outpatient level of care and a rapid admissions unit remains ongoing.

**Director of Analytics & Evaluation Linda Mount** presented the CSB Status Report and Quarterly Performance Measures, focusing on data from July, as referenced in Agenda Item #7.4. During this reporting period, the number of individuals served across the agency increased by 4% compared to the previous year. These increases were primarily seen in the adult behavioral health outpatient program, support coordination, employment and day services, Medication Assisted Treatment (MAT), and emergency services programs. Specifically, adult behavioral health outpatient programs saw an 8% increase, largely driven by case management, therapy services at BHOP, MAT, and peer services.

In contrast, behavioral health residential services experienced a decline in the number of individuals served compared to the previous year, partly due to decreases in contracted supportive services and attrition in the Resources for Integrated Care (RIC) program. A temporary slowdown in admissions at Wellness Circle, caused by COVID-positive cases, contributed to a decrease in individuals served for this report.

Behavioral health employment and day programs showed a 12% increase over the previous year, primarily due to the filling of vacancies in the support and employment program. Developmental Disability (DD) support coordination saw a 6% increase compared to the prior month, with expectations for continued growth as additional waivers are allocated in the coming year. DD employment and day programs also trended upward, showing a 7% increase over the prior year, driven by new placements, though there is a typical seasonal drop during the summer due to self-directed services.

For entry and referral, after a detailed review, it was noted that while there was a recent drop in screenings, this could be attributed to both lower demand and the efficiency of a new model. The data suggests that fewer individuals are being carried over from month to month, as they are now moving through the assessment process more quickly.

Emergency services reported an 18% increase compared to the previous year, partially due to the expansion of the co-responder program and increased demand, which fluctuates monthly. At the Adult Detention Center (ADC), the number of individuals served increased by 7% compared to the previous month, largely due to a reduction in position vacancies during this reporting period.

## **8. Financial Status**

**Chief Financial Officer Elif Ekingen** delivered the staff report, providing updates on the Modified Fund Statement and the Expenditures-Budget vs. Actuals Financial Reports, as referenced in Agenda Item #8.1. This report detailed the public statement as of June 30, 2024, and highlighted

key budget adjustments made throughout the year, including transfers from operating to personnel.

There was a surplus of nearly \$14 million on the revenue side, with \$2.5 million coming from state revenue allocated for salary and health costs. An additional \$130,000 resulted from updated Memorandums of Understanding (MOUs) with cities, leading to slightly higher billing than the previous year. Federal grants also increased, contributing \$633 thousand to the year-end balance. Performance for fee-for-service revenues remained steady, with an average of \$29.8 million this year compared to \$30 million last year, including Medicaid waiver revenue.

On the expenditure side, actual compensation costs were higher than in previous years, totaling \$1.4 million by fiscal year-end. A grant partly offset this increase. Operating expenses totaled \$9 million, but after accounting for encumbered funds, \$6 million was carried forward to the next fiscal year. Recovered costs, which refer to reimbursement for work performed on external projects, continued to decline. It was noted that \$1.5 million in recovered costs is unlikely to be fully recouped, necessitating an adjustment.

At fiscal year-end 2024, the overall surplus amounted to \$24 million, with \$4 million already distributed. Some carryover decisions, including \$2.5 million, are still pending, and the full details are available on the website. As part of the FY 2025 budget, approval was received for eight support coordination positions, though the original request was for 25. More positions are anticipated during future quarterly processes, such as in the third quarter. The Department of Management and Budget (DMB) granted permission to dual encumber positions until they are officially created.

A plan was outlined to transfer \$15 million back to the general fund, helping manage the year-end balance. Capital expenses were also identified, with \$1.9 million dedicated to renovations at the Sharon Bulova Center and earmarked for IT projects, particularly the EHR system, with gradual support planned to move forward.

## **9. Adjournment**

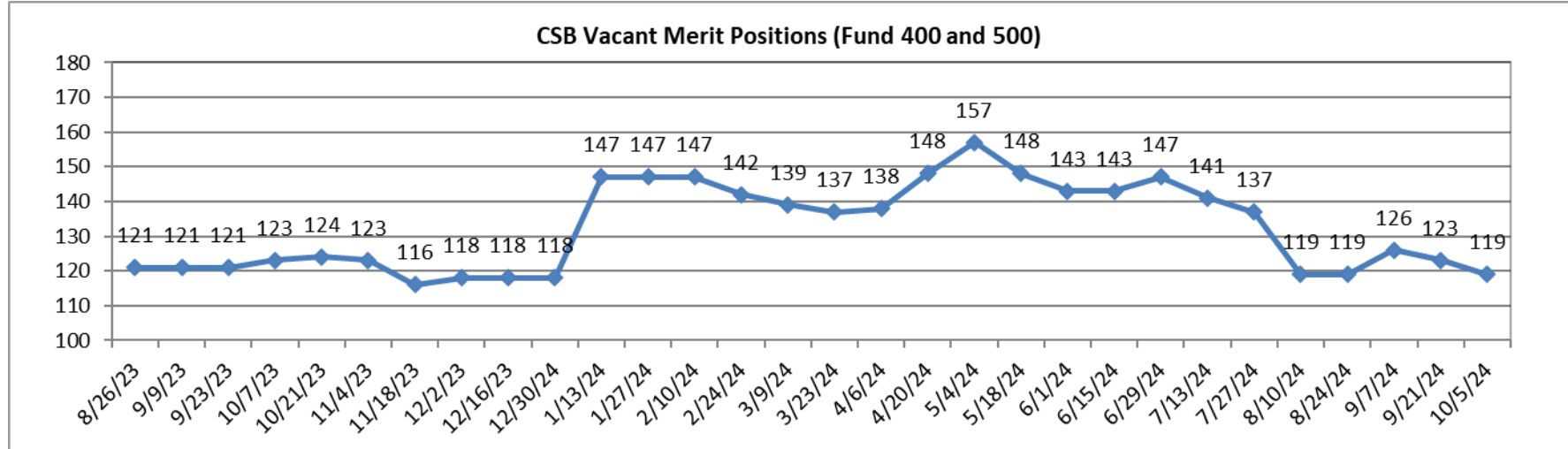
A motion to adjourn the meeting was made by Committee Member Bettina Lawton and seconded by Committee Member Dan Sherrange. The motion was approved unanimously, and the meeting was adjourned at 5:38 PM.

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Date Approved

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Clerk to the Board

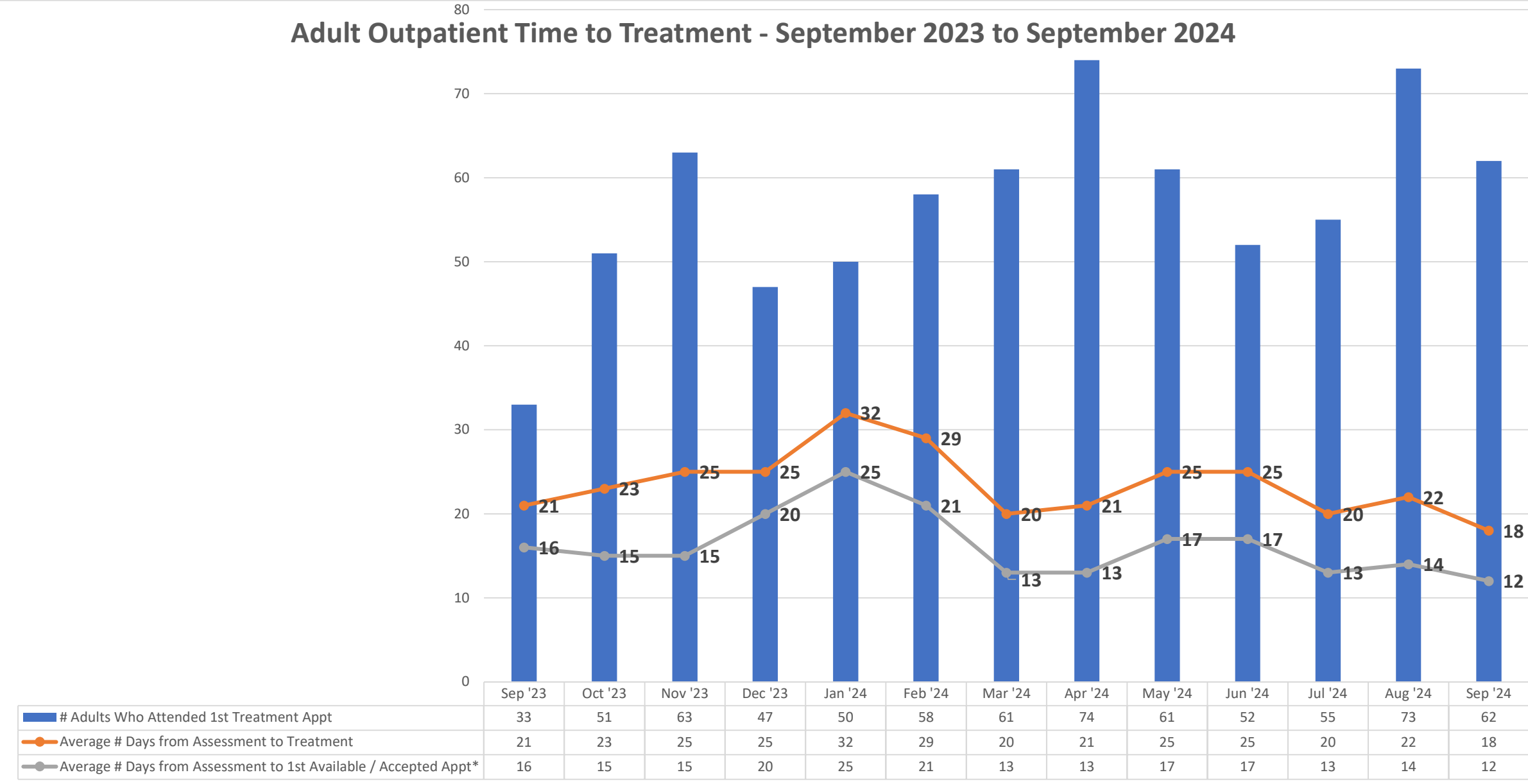


\*Note: Increases in vacancies partially attributed to the establishment of 18 positions in January 2024, plus 10 established in April, another 8 in May, and 9 in June.

**Vacancies in critical areas\*** \*includes all merit positions (all funds – regular 400 and grant 500)

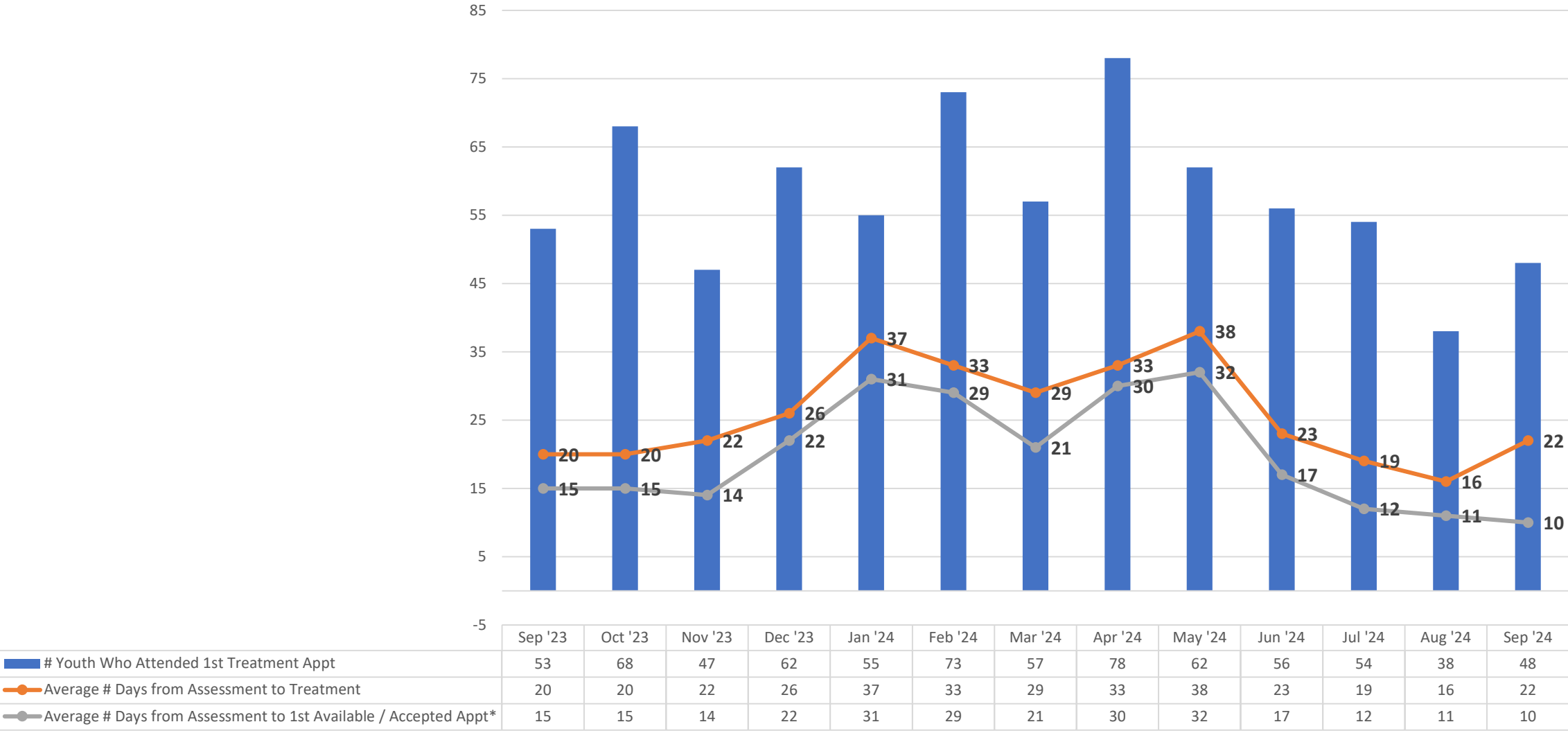
Division	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May /Jun	Jul	Aug	September		October	
Emergency Svcs/MCU	9	10	11	11	12	13	12	13	10	7	5	5	1 CIS	5	2 CIS
												2	2 Peer Support Spec		2 Peer Support Spec
												2	BHS II		1 BHS II
BHOP	10	8	7	8	10	9	10	9	9	6	6	9	5 BHS II	4	4 BHS II
												1	BHS I		
												3	BH Sr Clin		
Youth & Family – Outpatient Svcs	5	4	4	4	17	18	18	20	17	16	13	11	6 BH Sr Clin	8	4 BH Sr Clin
												4	BHS II		3 BHS II
												1	Peer Support Spec		1 Peer Support Spec
Support Coordination	7	6	5	7	10	8	6	13	17	24	20	19	17 DDS II	19	19 DDS II
												2	DDS III		
Jail & Court-Based Svcs	5	6	8	9	13	12	9	14	11	9	8	11	5 BHS II	8	3 BHS II
												1	BHS I		
												2	BH Sr Clin		2 BH Sr Clin
												1	Peer Support Spec		1 Peer Support Spec
												1	BH Mgr		
												1	BH Supv		2 BH Supv
EAR	2	1	1	1	1	1	1	0	2	2	1	1	1 BHS II	2	1 BHS II
															1 BH Sr Clin

Adult Outpatient Time to Treatment - September 2023 to September 2024



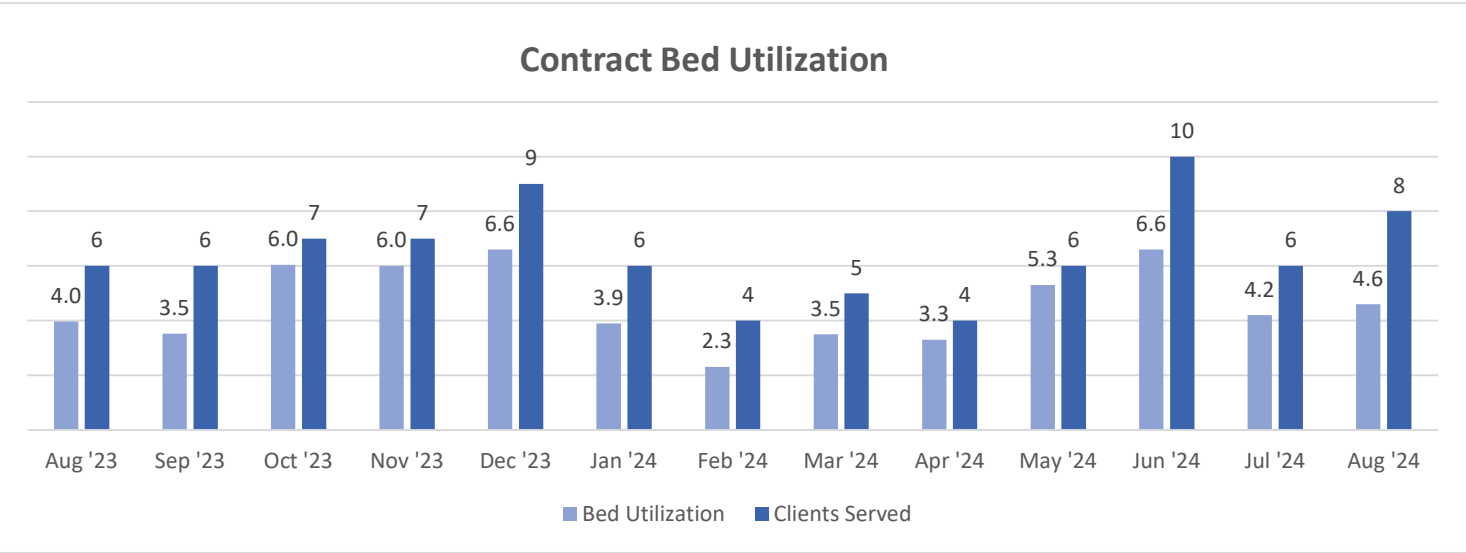
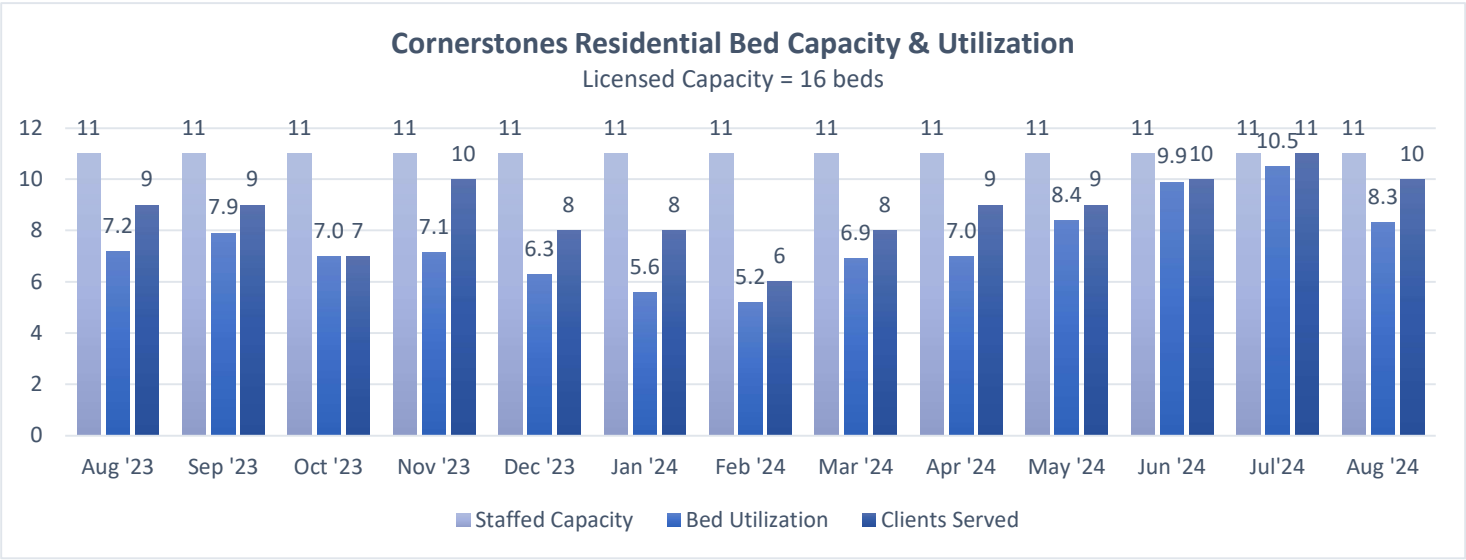
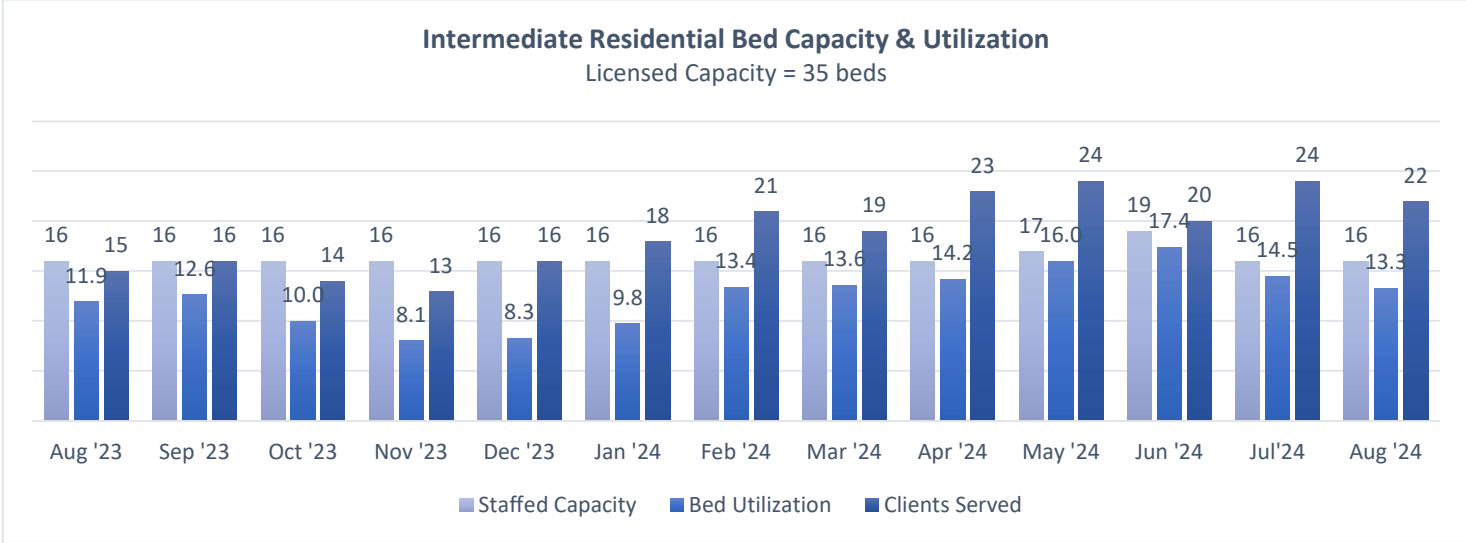
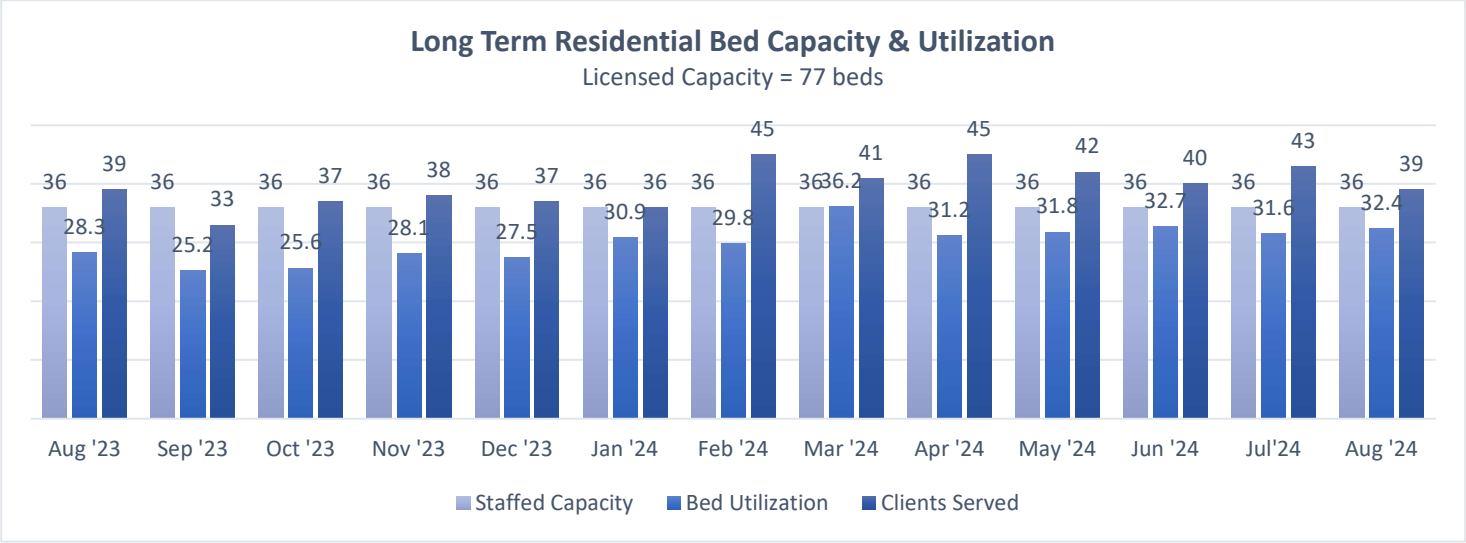
\*Average number of days from Assessment to Date of First Available Appointment (if known) OR from Assessment to Date of First Accepted Appointment

Youth Outpatient Time to Treatment - September 2023 to September 2024

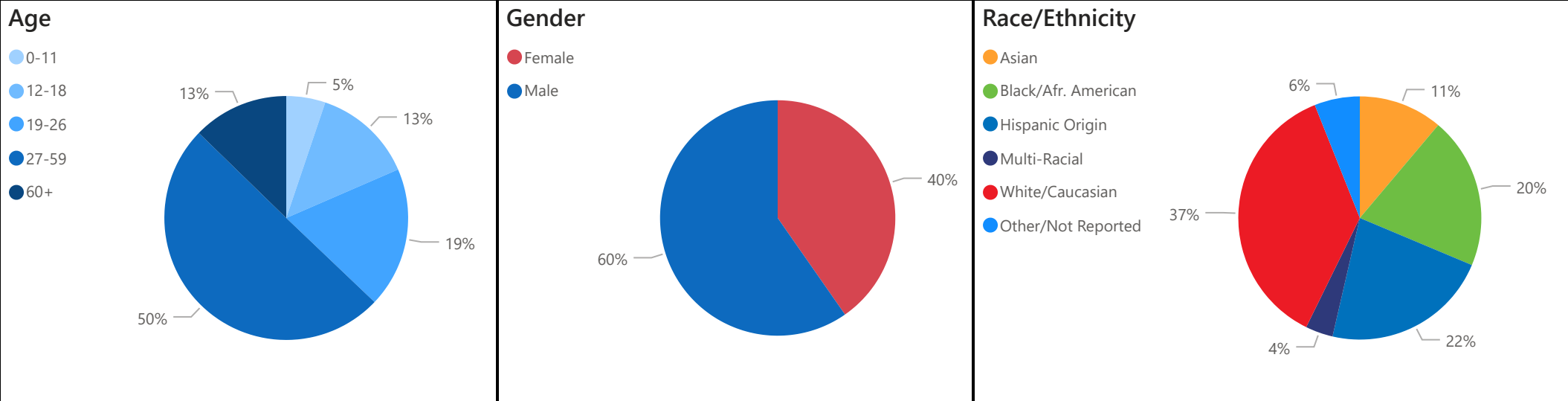


\*Average number of days from Assessment to Date of First Available Appointment (if known) OR from Assessment to Date of First Accepted Appointment

SUD Residential Capacity & Utilization by Month - August 2023 to August 2024

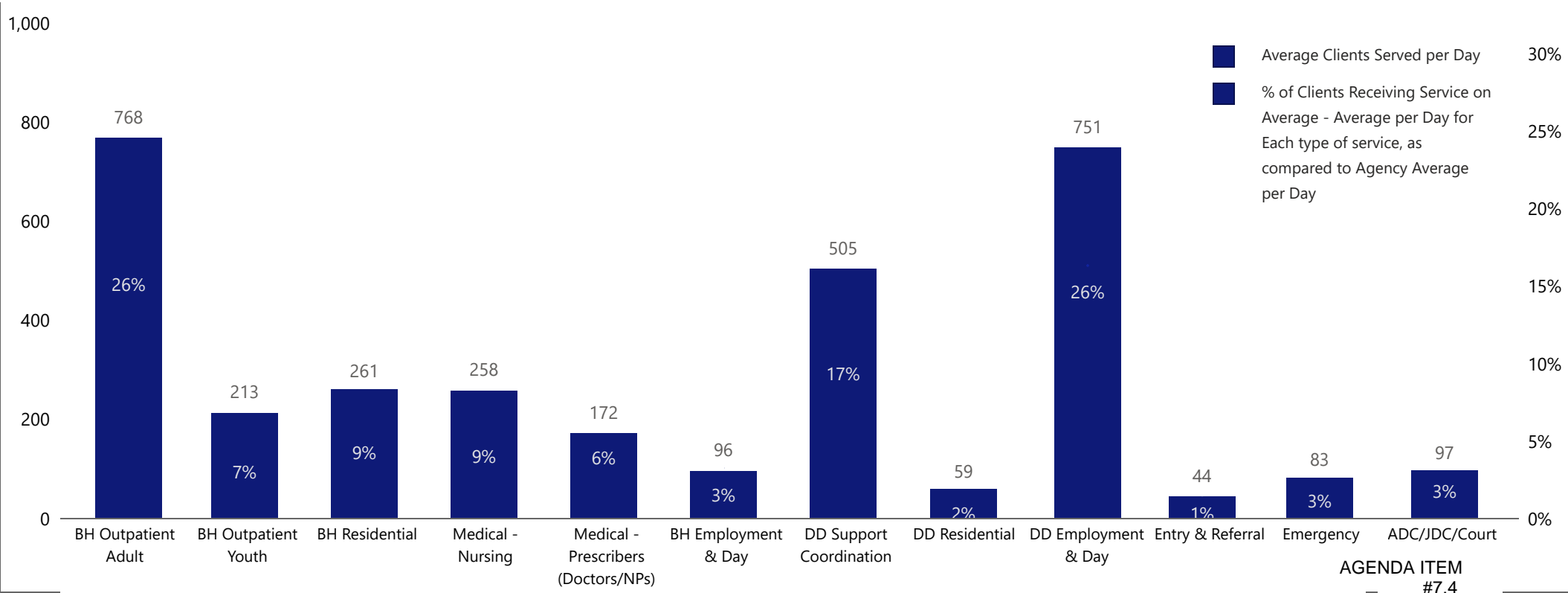


CSB Status Report



Average Clients Served per Day by Type of Service - August 2024

Agency Average Served per Day in August 2024 = 2,858



## Individuals Served by Month by Type of Service Aug '23 - Aug' 24

Service Area	Aug'23	Sep'23	Oct'23	Nov'23	Dec'23	Jan'24	Feb'24	Mar'24	Apr'24	May'24	Jun'24	Jul'24	Aug'24	Monthly Variance	Yearly Variance	# Served Past 12 Months
All Individuals Served	9,746	9,682	9,748	9,432	9,392	9,735	9,730	9,730	9,974	9,808	9,468	9,680	9,767	▲ 0.9%	▲ 0.2%	22,639
BH Outpatient Adult	3,294	3,149	3,220	3,217	3,209	3,343	3,354	3,375	3,428	3,397	3,376	3,492	3,468	▼ -0.7%	▲ 5.3%	5,870
BH Outpatient Youth	1,064	1,046	1,070	1,078	1,074	1,113	1,142	1,136	1,147	1,116	1,073	1,010	946	▼ -6.3%	▼ -11.1%	2,024
BH Residential	437	423	446	419	409	415	421	414	412	422	427	408	411	▲ 0.7%	▼ -5.9%	1,415
Medical - Nursing	1,416	1,385	1,453	1,378	1,314	1,381	1,366	1,449	1,444	1,359	1,374	1,483	1,497	▲ 0.9%	▲ 5.7%	3,649
Medical - Prescribers	2,680	2,416	2,680	2,446	2,339	2,593	2,579	2,534	2,573	2,546	2,314	2,452	2,549	▲ 4.0%	▼ -4.9%	6,327
BH Employment & Day	324	269	294	315	306	317	308	329	354	356	362	356	355	▼ -0.3%	▲ 9.6%	664
DD Support Coordination	2,862	2,800	2,693	2,603	2,616	2,741	2,730	2,725	2,760	2,717	2,651	2,803	2,821	▲ 0.6%	▼ -1.4%	5,380
DD Residential	79	79	78	78	78	78	76	75	72	72	65	62	59	▼ -4.8%	▼ -25.3%	79
DD Employment & Day	1,177	1,198	1,213	1,215	1,211	1,192	1,203	1,209	1,213	1,190	1,114	1,138	1,216	▲ 6.9%	▲ 3.3%	1,376
Entry & Referral (EAR)	748	738	649	653	571	608	668	656	718	642	594	594	614	▲ 3.4%	▼ -17.9%	5,586
EAR Screenings	486	495	433	460	386	444	470	483	513	456	421	385	426	▲ 10.6%	▼ -12.3%	4,509
EAR Assessments	174	171	164	202	147	200	196	188	199	181	174	166	191	▲ 15.1%	▲ 9.8%	2,088
Emergency	947	997	1,051	937	1,005	1,067	1,031	1,001	1,068	1,059	984	988	1,035	▲ 4.8%	▲ 9.3%	7,366
ADC/JDC/ Court	622	685	696	621	614	652	638	699	701	730	624	672	675	▲ 0.4%	▲ 8.5%	3,001

\* Monthly variance compares current month to previous month; Yearly variance compares current month to the same month in previous calendar year (Ex: May 2021 compared to May 2020). Number Served Past 12 Months is an unduplicated count of clients served in each area in the 12 months prior to end of the reporting period (ex: June 2021 - May 2021).

Service Definitions	
All	Includes all individuals receiving services from the Community Services Board. Includes services for people of all ages who have mental illness, substance use disorders and/or developmental disabilities.
BH Outpatient Adult	Individuals receiving services from adult outpatient behavioral health programs. Includes the following service areas/programs: Behavioral Health Outpatient (BHOP) - MH Outpatient, MH Case Management, SUD Intensive Outpatient, Turning Point, Partial Hospitalization; Intensive Community Treatment - Intensive Case Management, PACT, Discharge Planning, PATH; Jail Diversion; Medication Assisted Treatment. Includes individuals receiving engagement, monitoring and treatment services.
BH Outpatient Youth	Individuals receiving services from youth behavioral health outpatient programs. Includes the following service areas/programs: Youth & Family Outpatient - MH Outpatient, MH Case Management, SUD Outpatient; Youth & Family Intensive - Wraparound Fairfax, Resource Program, Youth Discharge Planning. Includes individuals receiving assessment, monitoring, and treatment services.
BH Residential	Individuals receiving services from behavioral health residential programs. Includes the following service areas/programs: Supportive Community Residential - directly operated and contracted residential services; SUD Residential Treatment - Crossroads, Cornerstones, A New Beginning, New Generations; Youth Residential - Leland House; Wellness Circle Residential Crisis Stabilization, Fairfax Detoxification.
Medical - Nursing	Individuals receiving Nursing services in an outpatient setting.
Medical - Prescribers	Individuals receiving services from a prescriber (psychiatrist or nurse practitioner). Services are provided in a variety of treatment settings, including outpatient, residential, assessment, and emergency services.
BH Employment & Day	Individuals receiving behavioral health individual or group supported employment services.
DD Support Coordination	Individuals receiving developmental support coordination services. Includes individuals receiving targeted case management, monitoring, and assessment services.
DD Residential	Individuals receiving developmental disability residential services. Includes directly operated group homes and apartments, and locally funded contracted residential placements.
DD Employment & Day	Individuals receiving developmental day support services; individual, group, or sheltered employment services; and self-directed services. Includes both waiver and locally-funded services.
Entry & Referral (EAR)	Individuals receiving behavioral health entry and referral services. Includes Adult & Youth walk-in screening and assessment clinical services, case coordination, and call center referrals.
EAR Screenings	Individuals receiving behavioral health screening services at Entry & Referral.
EAR Assessments	Individuals receiving behavioral health assessment services at Entry & Referral.
ADC/JDC/Court	Individuals receiving CSB jail-based or court services. Includes CSB services provided at the Adult Detention Center, Juvenile Detention Center and adult participants in specialty court dockets (Veterans' Docket, Mental Health Docket, Drug Court).
Notes:	
<p>Page 1:</p> <ul style="list-style-type: none"> <li>Demographics – Typically little change in demographics over time. Reflects demographic characteristics of all individuals served in the reporting month.</li> <li>Average Clients Served per Day by Type of Service – Compares average served per day in each service area to the agency-wide average number served. Individuals may receive more than one type of service per day and totals may be greater than 100%.</li> </ul> <p>Page 2:</p> <ul style="list-style-type: none"> <li>Numbers reported show the unduplicated number of clients served in each service area. Individuals may receive multiple services each month within a service area and may receive more than one type of service each month.</li> <li>The Monthly Variance compares the reporting month to the prior month. The Yearly Variance compares the reporting month to the same month in the previous calendar year.</li> <li>All Individuals Served – The number of individuals served overall is similar to the prior year. There have been recent increases in adult behavioral health outpatient, developmental support coordination, employment &amp; day, medication assisted treatment, and emergency services programs, along with some decreases in residential programs that are reducing program census through attrition.</li> <li>BH Outpatient Adult – The number of individuals served has been trending higher over the past several months, with a 5% increase as compared to the prior year, partly due to increases in adult mental health case management &amp; outpatient therapy, medication assisted treatment, ACT, and peer services.</li> <li>BH Outpatient Youth – This service area typically sees an increase in referrals and individuals served in the late fall that continues throughout the school year and drops off over the summer months. Compared to the prior year, there have been increases in the youth receiving medication assisted treatment services and peer services, along with recent decreased demand for mental health outpatient and case management services.</li> <li>BH Residential – The number of individuals served has decreased compared to the prior year partly due to decreases in contracted residential supportive services, reductions through attrition in the Residential Intensive Care (RIC) program and slowed admissions at Wellness Circle due to COVID.</li> <li>Medical – Nursing &amp; Prescribers (Psychiatrists &amp; Nurse Practitioners) serve individuals in a variety of treatment settings. There is regular fluctuation in the number of clients served based on the needs of the clients.</li> <li>BH Employment &amp; Day – The number of individuals served has been trending higher over the past several months, with a 10% increase as compared to the prior year, due to increases in the Supported Employment program as they’ve been able to fill vacant positions.</li> <li>DD Support Coordination – There is typically monthly variation based on quarterly and annual review cycles. The number of individuals served has increased by 6% compared to June 2024 and is expected to increase in the future due to the allocation of additional waivers in the upcoming year.</li> <li>DD Residential – Includes all individuals served in directly operated residential programs and locally-funded contract placements. The number of individuals served each month is trending lower overall due to reductions in the directly operated group home census and locally funded contract placements through natural attrition and new waivers. New residential placements through community partners are waiver funded.</li> <li>DD Employment &amp; Day – There has been an upward trend in this service area with a 3% increase over the prior year due to new graduate placements. This service area experiences reductions over the summer months due to the summer break for some self-directed services.</li> <li>Entry &amp; Referral– The number of individuals receiving services had decreased in recent months due to lower demand for services for youth and adults. Compared to July 2024, screenings have increased by 10% and assessments by 15% with increased demand for these services. Entry &amp; Referral is piloting a new model with the goal of improving efficiency, reducing client wait times, and placing focus on screenings to more quickly identify clients who need to move forward to an assessment, or link them to community resources when appropriate.</li> <li>Emergency – There is monthly fluctuation in the demand for Emergency services. All individuals who present for services are evaluated by Emergency services staff. There is a 9% increase compared to last year due to increased demand for Emergency Services, the expansion of the Co-Responder program, and an increase in the number of individuals served by the Community Response Team.</li> <li>ADC/JDC/Court – The number of individuals served has increased by over 8% compared to the prior year primarily due to increases in individuals served at the Adult Detention Center.</li> </ul>	
<div>AGENDA ITEM</div> <div>#7.6</div>	

# FUND STATEMENT

YTD - September 30, 2024 (25.0%)		FY 2025 Revised Budget (1)	FY 2025 YTD Budget * (2)	FY 2025 YTD Actuals (3)	Variance from YTD Budget (3 - 2)	FY 2025 Projection (4)	FY 2025 Projection vs Budget (4-1)
<b>Beginning Balance</b>		<b>72,192,456</b>	<b>72,192,456</b>	<b>72,192,456</b>	<b>-</b>	<b>72,192,456</b>	<b>-</b>
F	Fairfax City	2,610,453	-	-	-	2,610,453	-
F	Falls Church City	1,183,205	-	-	-	1,183,205	-
F	State DBHDS **	8,451,543	2,112,886	3,921,622	1,808,737	14,117,841	5,666,298
F	Federal Pass Thru SAPT Block Grant	4,687,492	1,171,873	0	(1,171,873)	4,687,492	-
V	Direct Federal Food Stamps	154,982	38,746	-	(38,746)	154,982	-
V	Program/Client Fees	4,296,500	1,074,125	1,231,396	157,271	5,171,863	875,363
V	CSA Pooled Funds	890,000	222,500	270,245	47,745	1,080,981	190,981
V	Medicaid Option	8,582,708	2,145,677	3,497,168	1,351,491	11,190,936	2,608,228
V	Medicaid Waiver	9,844,804	2,461,201	2,334,000	(127,201)	9,844,804	-
V	Miscellaneous	124,800	31,200	31,200	-	124,800	-
Non-County Revenue		40,826,487	9,258,207	11,285,632	2,027,424	50,167,357	9,340,870
General Fund Transfer In		181,406,295	175,995,187	181,406,295	5,411,108	181,406,295	-
<b>Total Available</b>		<b>294,425,238</b>	<b>257,445,850</b>	<b>264,884,383</b>	<b>7,438,532</b>	<b>303,766,108</b>	<b>9,340,870</b>
Compensation		117,518,468	22,513,116	21,978,517	(534,599)	117,358,324	(160,144)
Fringe Benefits		52,805,649	10,116,025	10,019,973	(96,051)	54,266,068	1,460,419
Operating		59,615,943	14,903,986	14,263,269	(640,717)	59,019,784	(596,159)
Recovered Cost (WPFO)		(1,568,760)	(392,190)	-	392,190	(1,568,760)	-
Capital		1,428,735	357,184	(3,913)	(361,097)	720,000	(708,735)
<b>Total Expenditures</b>		<b>229,800,035</b>	<b>47,498,121</b>	<b>46,257,846</b>	<b>(1,240,275)</b>	<b>229,795,416</b>	<b>(4,619)</b>
Transfer Out to General Fund		15,000,000	15,000,000	15,000,000	-	15,000,000	-
Transfer Out to Fund 10040, IT Projects		1,890,143	1,890,143	1,890,143	-	1,890,143	-
Transfer Out to Fund 30010, GC&C		1,885,000	1,885,000	1,885,000	-	1,885,000	-
<b>Total Disbursements</b>		<b>248,575,178</b>	<b>66,273,264</b>	<b>65,032,989</b>	<b>(1,240,275)</b>	<b>248,570,559</b>	<b>(4,619)</b>
<b>Ending Balance</b>		<b>45,850,060</b>	<b>191,172,587</b>	<b>199,851,394</b>	<b>8,678,807</b>	<b>55,195,549</b>	<b>9,345,489</b>
Opioid Use Epidemic Reserve <sup>1</sup>		8,990,000				8,990,000	
Critical Maintenance Reserve <sup>2</sup>		5,000,000				5,000,000	
Youth Mental Health Crisis Care Center Reserve <sup>3</sup>		25,000,000				25,000,000	
<b>Unreserved Balance<sup>4</sup></b>		<b>6,860,060</b>				<b>16,205,549</b>	

\* FY 2025 YTD Budget for Revenues and Expenditures are prorated based on the remaining months in the fiscal year.

\*\* State revenue includes an aggregate increase of \$4,990,000 for salary and fringe costs in FY 2025.

F Fixed Annual Allocations

V Variable Revenue based on number of services provided and total billing collections

1 The Opioid Use Epidemic Reserve provides flexibility, consistent with the Board of Supervisors' FY 2018-FY 2019 Budget Guidance, as the County continues to work with national, state, and regional partners on strategies to combat the opioid epidemic.

2 The Critical Maintenance Reserve was created to allow the CSB to plan for or deal with unforeseen maintenance issues throughout the fiscal year. Funding of \$5,000,000 was allocated to this reserve as part of the FY 2024 Carryover Review.

3 The Youth Mental Health Crisis Care Center Reserve provides funding to purchase or lease a facility for youth mental health services, consistent with the Board of Supervisor's FY 2024-FY 2025 Budget Guidance.

4 The Unreserved Balance fluctuates based on specific annual program requirements

AGENDA ITEM

#8.1

**Fairfax-Falls Church Community Services Board**  
**Operating Expenditures**  
**Program Budget vs. Actuals - FY 2025 (as of September 30, 2024)**

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)					
	Budget (100%)	Actuals	25.0%	Variance	75.0%	
<b>G761501 - CSB Office of the Deputy Director - Clinical</b>						
G761501002 - Recovery Services	\$ 2,071,473	\$ 693,888		\$ 1,377,584		
G761501003 - Medical Services	\$ 16,639,035	\$ 2,704,240		\$ 13,934,795		
G761501004 - Opioid Task Force	\$ 4,606,543	\$ 545,717		\$ 4,060,826		
G761501005 - Utilization Management	\$ 945,793	\$ 126,699		\$ 819,094		
G761501006 - Nursing Services	\$ -	\$ 2,325,450		\$ (2,325,450)		
<b>G761501 - CSB Office of the Deputy Director - Clinical Total</b>	<b>\$ 24,262,843</b>	<b>\$ 6,395,994</b>	<b>26.4%</b>	<b>\$ 17,866,849</b>	<b>73.6%</b>	
<b>G762001 - Engagement Asmt &amp; Referral Services</b>						
G762001001 - EAR Program Management	\$ 487,484	\$ 87,860		\$ 399,624		
G762001002 - Entry, Referral, & Assessment	\$ 3,592,605	\$ 833,658		\$ 2,758,948		
G762001003 - Outreach	\$ 61,306	\$ 22,166		\$ 39,140		
G762001004 - Wellness Health Promotion Prevention	\$ 2,812,540	\$ 374,360		\$ 2,438,179		
<b>G762001 - Engagement Asmt &amp; Referral Services Total</b>	<b>\$ 6,953,935</b>	<b>\$ 1,318,044</b>	<b>19.0%</b>	<b>\$ 5,635,891</b>	<b>81.0%</b>	
<b>G762002 - Emergency &amp; Crisis Care Services</b>						
G762002001 - Emergency & Crisis Care Svcs Program Mgm	\$ 244,103	\$ 87,721		\$ 156,382		
G762002002 - Adult Crisis Stabilization	\$ 4,323,166	\$ 859,850		\$ 3,463,317		
G762002003 - Detoxification & Diversion	\$ 274,913	\$ 36,602		\$ 238,311		
G762002004 - Emergency	\$ 10,628,307	\$ 2,152,262		\$ 8,476,045		
<b>G762002 - Emergency &amp; Crisis Care Services Total</b>	<b>\$ 15,470,489</b>	<b>\$ 3,136,435</b>	<b>20.3%</b>	<b>\$ 12,334,055</b>	<b>79.7%</b>	
<b>G762003 - Residential Treatment &amp; Detoxification Services</b>						
G762003001 - Residential Treatment Program Management	\$ 239,068	\$ 57,041		\$ 182,027		
G762003002 - Residential Admissions & Support	\$ 995,960	\$ 229,482		\$ 766,478		
G762003003 - A New Beginning	\$ 4,900,095	\$ 846,865		\$ 4,053,230		
G762003004 - Crossroads Adult	\$ 4,302,936	\$ 789,568		\$ 3,513,368		
G762003005 - New Generations	\$ 1,793,189	\$ 366,108		\$ 1,427,082		
G762003006 - Cornerstones	\$ 3,033,556	\$ 522,416		\$ 2,511,141		
G762003007 - Residential Treatment Contract	\$ 778,266	\$ 86,596		\$ 691,670		
G762003008 - Detoxification Services	\$ 5,802,123	\$ 563,584		\$ 5,238,539		
<b>G762003 - Residential Treatment &amp; Detoxification Services Total</b>	<b>\$ 21,845,194</b>	<b>\$ 3,461,659</b>	<b>15.8%</b>	<b>\$ 18,383,535</b>	<b>84.2%</b>	
<b>G762005 - Youth &amp; Family Services</b>						
G762005001 - Youth & Family Program Management	\$ 404,135	\$ 47,394		\$ 356,741		

**Fairfax-Falls Church Community Services Board**  
**Operating Expenditures**  
**Program Budget vs. Actuals - FY 2025 (as of September 30, 2024)**

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)					
	Budget (100%)	Actuals	25.0%	Variance	75.0%	
G762005002 - Youth & Family Outpatient	\$ 7,589,759	\$ 1,830,567		\$ 5,759,192		
G762005004 - Youth Resource Team	\$ 1,994,102	\$ 439,440		\$ 1,554,662		
G762005005 - Wraparound Fairfax	\$ 1,041,958	\$ 149,146		\$ 892,812		
G762005006 - Court Involved Youth	\$ 616,773	\$ 174,288		\$ 442,485		
G762005009 - Youth & Family Contract	\$ 1,016,454	\$ 71,926		\$ 944,529		
<b>G762005 - Youth &amp; Family Services Total</b>	<b>\$ 12,663,181</b>	<b>\$ 2,712,760</b>	<b>21.4%</b>	<b>\$ 9,950,421</b>	<b>78.6%</b>	
<b>G762006 - Diversion &amp; Jail-Based Services</b>						
G762006002 - Jail Diversion	\$ 3,390,673	\$ 967,980		\$ 2,422,693		
G762006003 - Forensic Services	\$ 2,668,684	\$ 324,877		\$ 2,343,807		
<b>G762006 - Diversion &amp; Jail-Based Services Total</b>	<b>\$ 6,059,357</b>	<b>\$ 1,292,857</b>	<b>21.3%</b>	<b>\$ 4,766,500</b>	<b>78.7%</b>	
<b>G763001 - Behavioral Health Outpatient &amp; Case Mgmt Svcs</b>						
G763001001 - Behavioral Health OP & CM Program Mgmt	\$ 201,179	\$ 48,417		\$ 152,762		
G763001002 - Adult Outpatient & Case Management	\$ 15,872,285	\$ 2,785,152		\$ 13,087,133		
G763001005 - Adult Partial Hospitalization	\$ 1,449,302	\$ 288,893		\$ 1,160,409		
<b>G763001 - Behavioral Health Outpatient &amp; Case Mgmt Svcs Total</b>	<b>\$ 17,522,766</b>	<b>\$ 3,122,462</b>	<b>17.8%</b>	<b>\$ 14,400,304</b>	<b>82.2%</b>	
<b>G763002 - Support Coordination Services</b>						
G763002001 - Support Coordination Program Management	\$ 246,287	\$ 30,498		\$ 215,789		
G763002002 - Support Coordination	\$ 18,752,583	\$ 3,222,866		\$ 15,529,717		
G763002003 - Support Coordination Contracts	\$ 683,137	\$ 179,364		\$ 503,773		
<b>G763002 - Support Coordination Services Total</b>	<b>\$ 19,682,008</b>	<b>\$ 3,432,729</b>	<b>17.4%</b>	<b>\$ 16,249,279</b>	<b>82.6%</b>	
<b>G763003 - Employment &amp; Day Services</b>						
G763003001 - Employment & Day Program Management	\$ 3,109,790	\$ 2,657,934		\$ 451,856		
G763003002 - Behavioral Health Emp & Day Direct	\$ 849,026	\$ 438,723		\$ 410,303		
G763003003 - Behavioral Health Emp & Day Contract	\$ 2,484,126	\$ 494,438		\$ 1,989,688		
G763003005 - ID Emp & Day Contract	\$ 15,185,684	\$ 2,247,035		\$ 12,938,650		
G763003006 - ID Emp & Day Self-Directed	\$ 2,957,430	\$ 933,850		\$ 2,023,579		
<b>G763003 - Employment &amp; Day Services Total</b>	<b>\$ 24,586,056</b>	<b>\$ 6,771,979</b>	<b>27.5%</b>	<b>\$ 17,814,077</b>	<b>72.5%</b>	
<b>G763004 - Assisted Community Residential Services</b>						
G763004001 - Assist Community Residential Prog Mgmt	\$ 199,244	\$ 1,470		\$ 197,774		
G763004002 - Asst Comm Residential Direct	\$ 11,421,175	\$ 1,752,683		\$ 9,668,493		
G763004003 - Asst Comm Residential Contract	\$ 4,958,473	\$ 340,892		\$ 4,617,581		

**Fairfax-Falls Church Community Services Board**  
**Operating Expenditures**  
**Program Budget vs. Actuals - FY 2025 (as of September 30, 2024)**

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)					
	Budget (100%)	Actuals	25.0%	Variance	75.0%	
G763004004 - Stevenson Place	\$ 1,165,940	\$ 236,713		\$ 929,227		
<b>G763004 - Assisted Community Residential Services Total</b>	<b>\$ 17,744,832</b>	<b>\$ 2,331,757</b>	13.1%	<b>\$ 15,413,075</b>	86.9%	
<b>G763005 -Supportive Community Residential Services</b>						
G763005001 - Support Community Residential Prog Mgmt	\$ 1,339,824	\$ 258,098		\$ 1,081,726		
G763005002 - Supportive Residential Direct	\$ 4,422,570	\$ 460,001		\$ 3,962,569		
G763005003 - RIC	\$ 3,639,637	\$ 626,718		\$ 3,012,919		
G763005009 - Support Community Residential Contract	\$ 2,526,100	\$ 779,565		\$ 1,746,535		
<b>G763005 -Supportive Community Residential Services Total</b>	<b>\$ 11,991,003</b>	<b>\$ 2,124,382</b>	17.7%	<b>\$ 9,866,621</b>	82.3%	
<b>G763006 - Intensive Community Treatment Svcs</b>						
G763006001 - ICT Program Management	\$ 190,816	\$ 94,281		\$ 96,535		
G763006003 - Assertive Community Treatment	\$ 2,138,672	\$ 424,817		\$ 1,713,856		
G763006004 - Intensive Case Management	\$ 3,230,277	\$ 514,510		\$ 2,715,767		
G763006005 - Discharge Planning	\$ 1,135,901	\$ 321,737		\$ 814,163		
G763006008 - Outreach	\$ 675,026	\$ 128,732		\$ 546,294		
<b>G763006 - Intensive Community Treatment Svcs Total</b>	<b>\$ 7,377,439</b>	<b>\$ 1,484,078</b>	20.1%	<b>\$ 5,893,361</b>	79.9%	
<b>Program Budget Total</b>	<b>\$ 186,159,104</b>	<b>\$ 37,585,135</b>	20.2%	<b>\$ 148,573,969</b>	79.8%	
<b>Non-Program Budget Total<sup>1</sup></b>	<b>\$ 62,416,074</b>	<b>\$ 27,447,854</b>	44.0%	<b>\$ 34,962,732</b>	56.0%	
<b>TOTAL FUND</b>	<b>\$ 248,575,178</b>	<b>\$ 65,032,989</b>	26.2%	<b>\$ 183,536,701</b>	73.8%	

<sup>1</sup> Non-Program Budget Total includes all administrative areas (HR, Finance, Communications, Compliance, Informatics, etc)