



# OFFICE TO PREVENT AND END HOMELESSNESS

Tom Barnett, Deputy Director

Department of Housing and Community Development

Advisory Social Services Board

March 16, 2022

# Agenda

- History of the office.
- Overview of services.
- State of homelessness in Fairfax County.
- Questions.

The slide features a decorative graphic on the left side consisting of three parallel diagonal stripes in shades of blue, extending from the top-left corner towards the bottom-right.

# History & Context

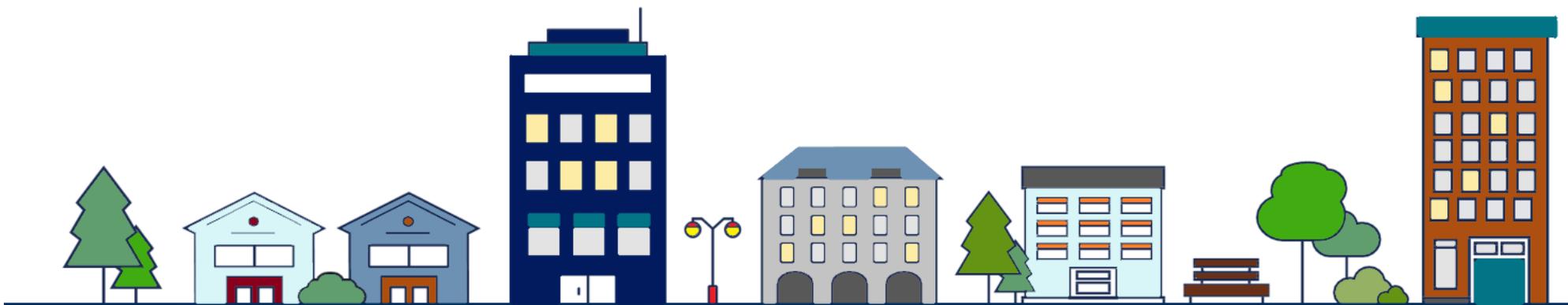
# History of OPEH

- 2008 – 10 -Year Plan adopted by Board.
- 2009 – First OPEH staff hired.
- 2015 – New consolidated homeless contracts.
- 2018 – End of 10 Year Plan, team expands.
- 2019 – Retrospective, Communitywide Strategic Plan.
- 2020 – Merger with HCD.
- 2021 – New Continuum of Care board.



# Community Partnership & OPEH's Mission

“Every person who is homeless or at risk of being homeless will be able to access appropriate housing and the services needed to keep them in their homes.”



# FCRHA MISSION

The mission of the Fairfax County Redevelopment and Housing Authority is to initiate and provide opportunities for Fairfax County residents to live in safe, affordable housing and to help develop, preserve, and revitalize communities through fiscally responsible and open processes.

# Why Housing Matters

**Housing is the platform for individual and family health and well-being.**

---

*Economic self-sufficiency  
and upward mobility*

*Student achievement and  
academic success*

*Physical and mental  
health and well-being*

**Housing is the basis for inclusive and diverse communities.**

---

*Equitable access to  
opportunities and services,  
regardless of race and  
socioeconomic status*

*Communities in which  
everyone can prosper*

**Housing supports sustainable local economic growth.**

---

*Encourages people to both  
live and work in the  
community*

*Short commutes, easier to  
attract and retain workers*

*World-class places to live,  
work and play*

# HCD Executive Leadership

**TOM FLEETWOOD**  
DIRECTOR

**AMY GINGER**  
Deputy Director  
Operations

- Rental Assistance
- Rental Housing
- Financial Management and IT
- Policy and Compliance
- Administration

**(Vacant)**  
Deputy Director  
Real Estate Finance and Development

- Affordable Housing Development
- Homeownership and Relocation
- Real Estate Finance and Grant Management
- Design, Development and Construction

**TOM BARNETT**  
Deputy Director  
Office to Prevent and End Homelessness

- Leasing and Facilities
- Continuum of Care
- Housing and Program Services
- Homeless Management Information System

# Office to Prevent and End Homelessness Organization

## OFFICE TO PREVENT AND END HOMELESSNESS

Tom Barnett, Deputy Director

**Housing & Program  
Services Division**

Diana Pina, Director

**Leasing & Facilities Division**

Elisa Johnson, Director

**Homeless Management  
Information System**

Nikki Thomas-Campbell  
Information Systems Manager

**Continuum of Care**

Jamie Ergas, Manager

The image features a decorative background on the left side consisting of several parallel diagonal stripes in various shades of blue, ranging from a deep navy to a light sky blue. The stripes are oriented from the top-left towards the bottom-right. The rest of the background is plain white.

# Services

# Homelessness Prevention and Rapid Rehousing

- Serving people experiencing, and at-risk of, homelessness
- Housing Stabilization and Relocation Services
  - Case Management
  - Housing Location
  - Financial Assistance
- Short- and Medium-Term Rental Assistance

# Emergency Shelter

- Serving literally homeless families and individuals
- Year-round and seasonal
- Includes:
  - Shelters for families with children
  - Shelters for single adults
  - Hypothermia Prevention Program
  - Domestic Violence

# Street Outreach

- Serving literally homeless, unsheltered individuals
- Nonprofit contractor helps with basic needs plus housing
- Paired with nurse and mental health worker
- Responds to calls from community members, elected officials, businesses, and other staff

# Permanent Supportive Housing

- Serving formerly homeless families and individuals
- Community-based housing without a designated length of stay in which supportive services are provided to assist homeless persons with a disability to live independently
- Prioritized for individuals with the longest lengths of homelessness and greatest vulnerability due to complicated physical and mental health conditions



# Current State of Homelessness

## Successes: 2008 - 2021

- 33% reduction in homelessness (1,835 to 1,222)
- 495% increase in permanent housing beds (243 to 1,446)
- 82% increase in competitive CoC funding (\$5.1m to \$9.2m)



# POINT IN TIME COUNT



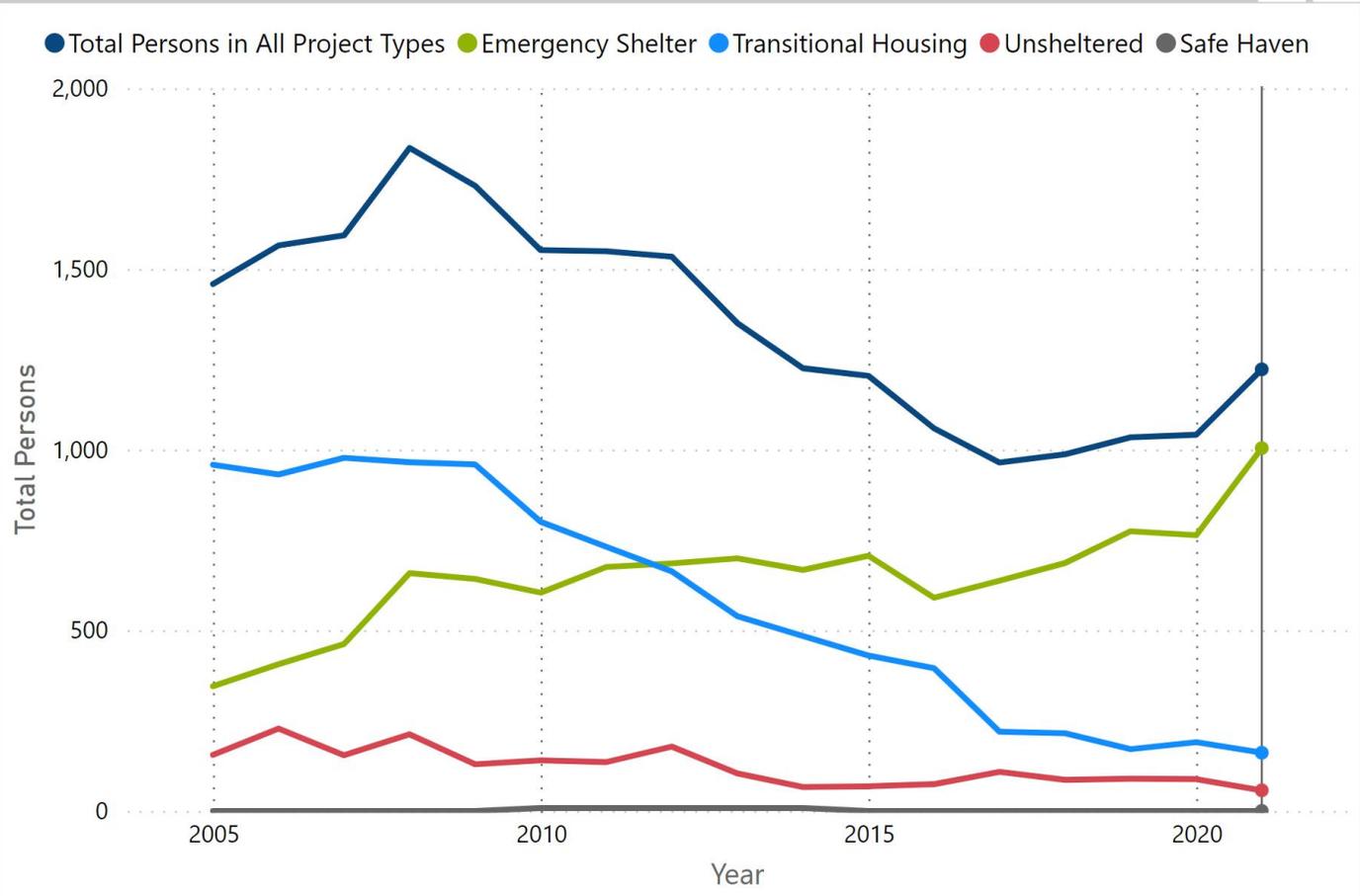
## Point-in-Time Count Totals (2005-2021)

Use the filter below to explore the Point-in-Time Count data by Year (2005-2021).

Year



Year	Total Persons in All Project Types	Emergency Shelter	Transitional Housing	Unsheltered	Safe Haven
2021	1,222	1,004	161	57	0
2020	1,041	763	190	88	0
2019	1,034	774	171	89	0
2018	987	686	215	86	0
2017	964	637	219	108	0
2016	1,059	590	395	74	0
2015	1,204	706	430	68	0
2014	1,225	667	484	66	8
2013	1,350	699	539	104	8
2012	1,534	685	663	178	8
2011	1,549	675	731	135	8
2010	1,552	604	800	140	8
2009	1,730	642	959	129	0
2008	1,835	658	965	212	0
2007	1,593	462	977	154	0
2006	1,565	406	931	228	0
2005	1,458	345	958	155	0



# Challenges

- Homelessness up 27% in past four years
- Housing needed for extremely low-income households
- Chronic societal problems: racism, healthcare, income
- Public misunderstanding of causes of homelessness
- Historic crises: Great Recession, COVID-19 pandemic

# COVID-19 Pandemic Response

- CDC recommended mitigation efforts
- Non-congregate shelters in hotels
  - Increased social distancing to reduce the spread of the virus
  - Isolation and quarantine
  - Protected high risk adults
  - Reduced crowding in main shelters and Hypothermia Prevention Program
- Vaccination campaign

# Ending Homelessness Looks Like

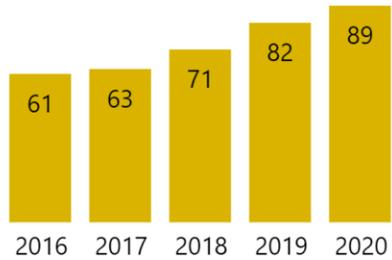
- Preventing homelessness, whenever possible
- When it cannot be prevented, it should be:
  - Rare
  - Brief
  - One-time

# SYSTEM PERFORMANCE MEASURES

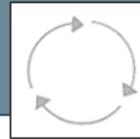
## 1. LENGTH OF HOMELESSNESS



Average Days in Emergency Shelter



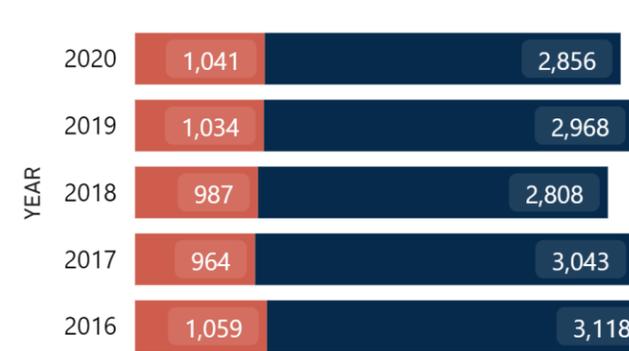
## 2. RETURNS TO HOMELESSNESS



Includes clients who (1) *exited* Street Outreach, Emergency Shelter, Transitional Housing, or Permanent Housing to a *Permanent Housing destination* and (2) *returned to homelessness* as measured in the Homeless Management Information System for up to two years after their initial exit.



## 3. NUMBER OF PEOPLE EXPERIENCING HOMELESSNESS

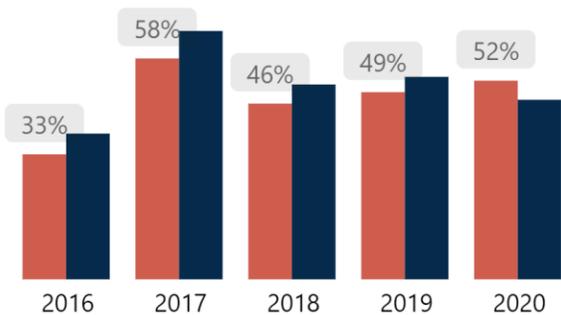


The Point-in-Time (PIT) Count includes people in Street Outreach, Emergency Shelter, and Transitional Housing. The Annual Count includes people in Emergency Shelter and Transitional Housing.

## 4. INCOME GROWTH



Income growth for households in HUD CoC Program funded projects



● Stayers: Increased Total Income ● Leavers: Increased Total In...

## 5. FIRST TIME HOMELESSNESS



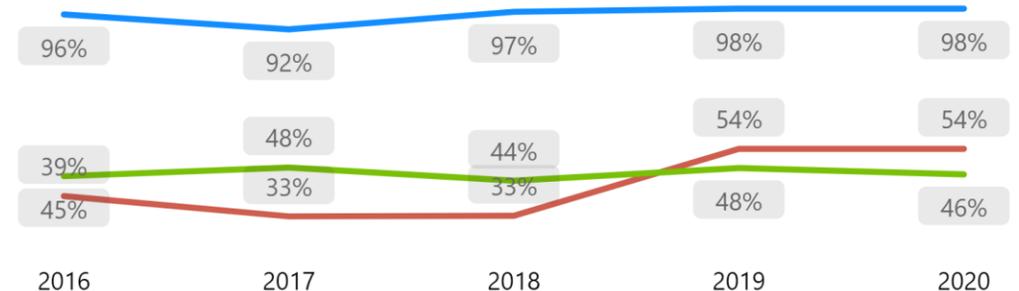
Number of people experiencing homelessness for the first time, as measured by the Homelessness Management Information System, in Emergency Shelter, Transitional Housing, and Permanent Housing.



## 7. EXITS TO PERMANENT HOUSING



Exits from Street Outreach to Permanent Housing  
Exits from Emergency Shelter, Transitional Housing, and Rapid Rehousing to Permanent Housing.  
Exits from Permanent Housing (Example: Permanent Supportive Housing) to Permanent Housing.



● Street Outreach ● Emergency Shelter, Transitional Housing, and Rapid Rehousing ● Permanent Housing



# POINT IN TIME COUNT

## Point-in-Time Count Demographics (2017-2021)

Use the filters below to explore the Point-in-Time Count demographic data by Year (2017-2021), Population, and Project Type.

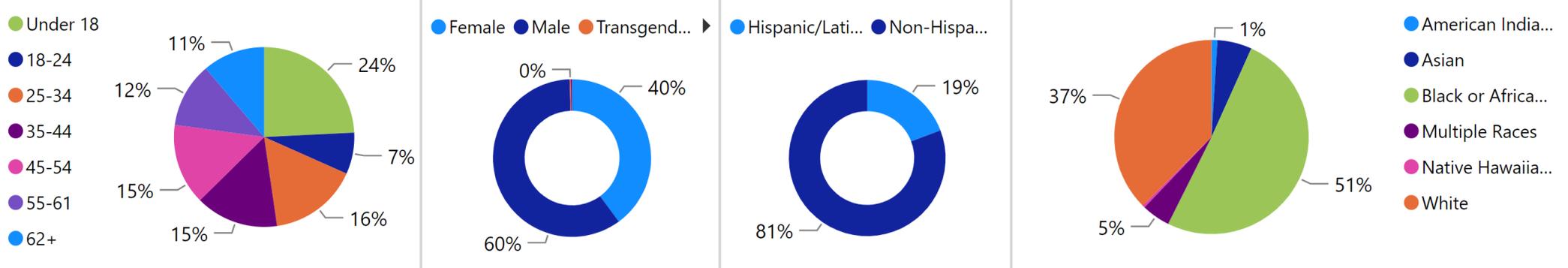
Year: 
 Population: 
 Project Type:

<b>1222</b> Total Persons	<b>868</b> Households	<b>926</b> Adults	<b>296</b> Children
------------------------------	--------------------------	----------------------	------------------------



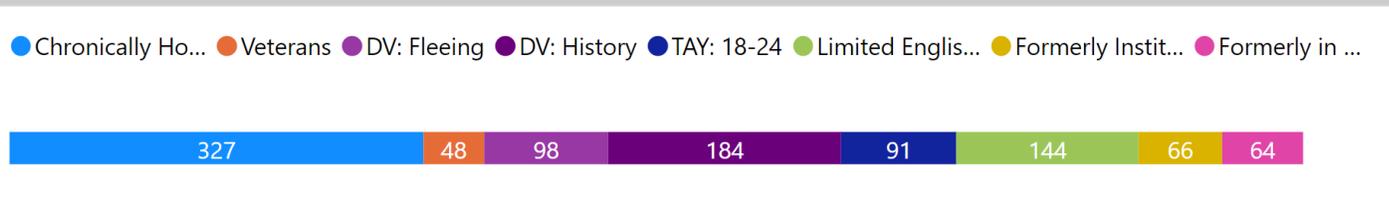
### Demographics

- ALL PERSONS
- Age
- Gender
- Race
- Ethnicity



### Subpopulations

- ADULTS ONLY
- Chronically Homeless
- Veterans
- Domestic Violence: Fleeing
- Domestic Violence: History
- Transition Aged Youth (18-24)
- Limited English Proficiency
- Formerly Institutionalized
- Formerly in Foster Care



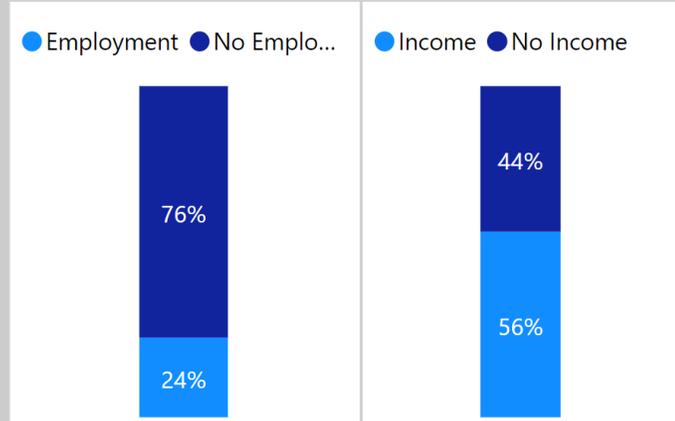
### Disabilities

- ADULTS ONLY
- Serious Mental Illness
- Substance Use Disorder
- Co-Occurring Disorder
- Physical Disability
- Chronic Health Condition



### Employment & Income

ADULTS ONLY



# The Future

- HCD merger brings opportunities
- Building on successful strategies
- Aligning approaches and resources
- Four shelters to be replaced, including new housing



The slide features a decorative graphic on the left side consisting of three parallel diagonal stripes in shades of blue, extending from the top-left corner towards the bottom-right.

# Questions