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Attitude is the Father of the Action

"Success as a therapist is not found in **doing** something for the client, but rather in **being** someone for the client."

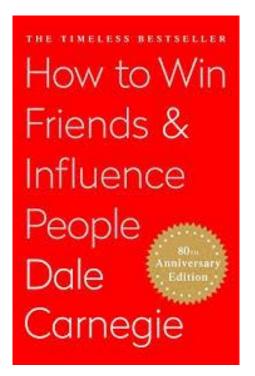
- Ili Rivera Walter



Who are you going to BE?

"When you meet people, show real appreciation, then genuine curiosity."

Martha Beck





Respectful Curiosity: The "Heart" of Engagement





What we're covering today

- Roadblocks to engagement
- Respectful curiosity as a guiding attitude and skill in the engagement process
- Intentional and deliberate curiosity questions
- Responding to disengagement
- Bigger picture

Roadblocks to Effective Engagement

Why Can't We Connect?



What gets in the way? Issues and Roadblocks



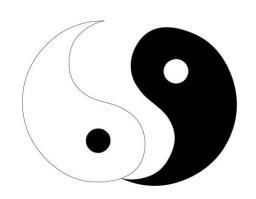
The "Lenses" We Look Through Assumptions, Biases, Projections



Negative Emphasis/Deficit-Based

- Problem-focused historically. "People need to be fixed."
 - Isn't that our job?

- The Fixer
 - Solution focus as a rationalization
 - We all want to be right
 - Manager vs. Coach/Leader
 - Prevents interpersonal harmony





Strengths-Based vs Deficit-Based

Strengths-Based Concepts

- Engage
- Persistent
- Celebrate (successes)
- Empower
- Process-focused
- Dynamic
- Unique
- People's context is primary

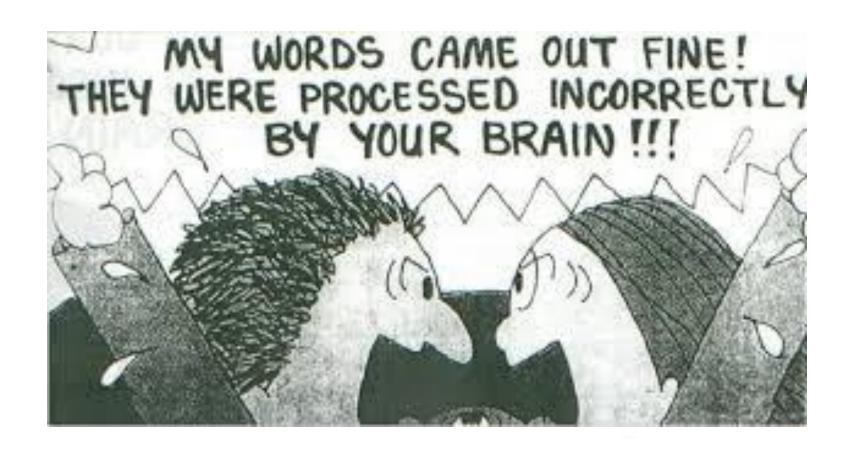
Deficit-Based Concepts

- Intervene
- Resistant
- Punish (non-compliance)
- Control
- Behavior-focused
- Static
- Deviant
- Professional's context is primary

It's not what you say, it's how you say it... or don't.



Where Communication Can Go Wrong



Where communication can go wrong

Words the Speaker Says

Words the Listener Hears

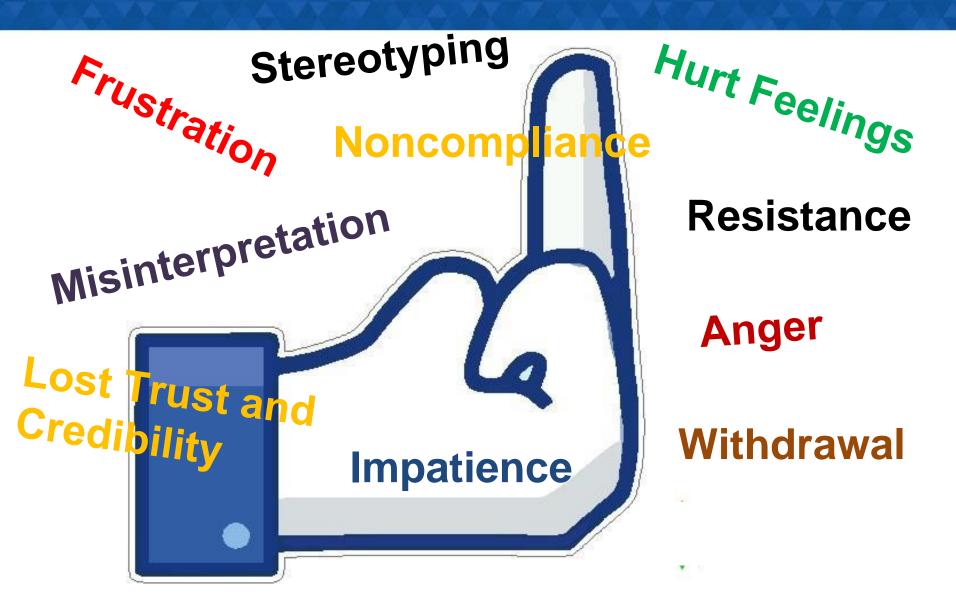
Communication

What the Speaker Means

What the Listener <u>Thinks</u> the Speaker Means

Final result?

Increased Stress



Another way...

Respectful Curiosity and the Engagement Process

Curiosity killed the cat, but where human beings are concerned, the only thing a healthy curiosity can kill is ignorance.
- Harry Lorayne



CSWE Core Competency #2 Engage Diversity and Difference in Practice

Social Workers:

- apply and communicate understanding of the importance of diversity and difference in shaping life experiences in practice at the micro, mezzo, and macro levels;
- present themselves as learners and *engage* clients and constituencies as experts of their own experiences; and
- apply self-awareness and self-regulation to manage the influence of personal biases and values in working with diverse clients and constituencies.



CSWE Core Competency #6 <u>Engage</u> with Individuals, Families, Groups, Organizations and Communities

Social Workers:

- apply knowledge of human behavior and the social environment, person-in-environment, and other multidisciplinary theoretical frameworks to *engage* with clients and constituencies; and
- use empathy, reflection, and interpersonal skills to effectively *engage* diverse clients and constituencies.



Engagement: The First Process

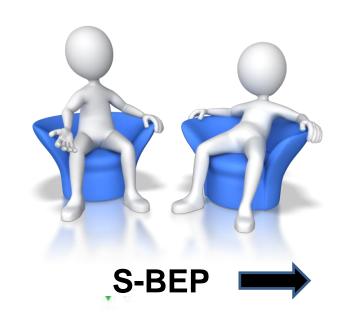
 The process of establishing a mutually trusting and respectful relationship.



The Importance of Engagement (and how to do it...)

This is a strengths-based exploratory process, so...first, be <u>Intentional and Deliberate</u>!

- Stance of informed, respectful curiosity
- Ask different questions
- Ask questions differently



Engagement: Before First Meeting

- Engagement starts before you meet your client
- Attitude, philosophy, frame of reference
- Your goals (4 principles)



4 Principles: RULE

- Resist
- Uncover and Understand
- Listen carefully, with empathy
- Empower/Encourage hope and optimism



Engagement: Setting the Tone

- Goals of the first few minutes
- Example: Find the "respectful curiosity"



Engagement: Setting an Agenda

- Whose agenda is it?
- Can you be explicit in your client's priorities by being respectfully curious?
 - "What brings you in today?"
 - "What's on your mind?"
 - "What would you like to talk about today?"
 - "How can I help you?"
 - "How would you like to begin?"



Respectful Curiosity: Stories and Challenges

Ask questions that invite people to share their stories *and* enable them to clarify the challenges:

• What's happening? How do you feel about this? How long has this been a concern for you? How is it affecting you and others...? Help me to understand...What has worked? What hasn't worked...?

Respectful Curiosity: Picture of the Future

Ask questions that help people explore their aspirations, dreams, interests and goals:

- What do you want to be happening instead?
 What will it look like when this challenge is addressed..."
- The "Miracle Question"

Respectful Curiosity: Strengths and Exceptions

Ask questions that help people explore their strengths and the exceptions to the challenge:

- What strengths/resources do you have that might be helpful to you? What do you do well?
- What is happening when the challenge is not present?

Respectful Curiosity: Other Resources

Ask questions that help the person identify resources that might help them reach their goals:

 Who else might be able to help? What other skills and resources might be helpful?

Respectful Curiosity: Plans and Next Steps

Ask questions that enable people to specify concrete steps toward their goals:

 What steps can be taken given your picture of the future, strengths and resources? Who will do what? How? By When?



Engagement: Traps to Avoid

- The "righting reflex"
- Asking too many questions
- "Counselor advocacy responses"
- Roadblocks to effective listening



Recognizing Disengagement and Discord

- Signals and Signs to watch for in our clients
- How do we respond?



Anyone thinking...?

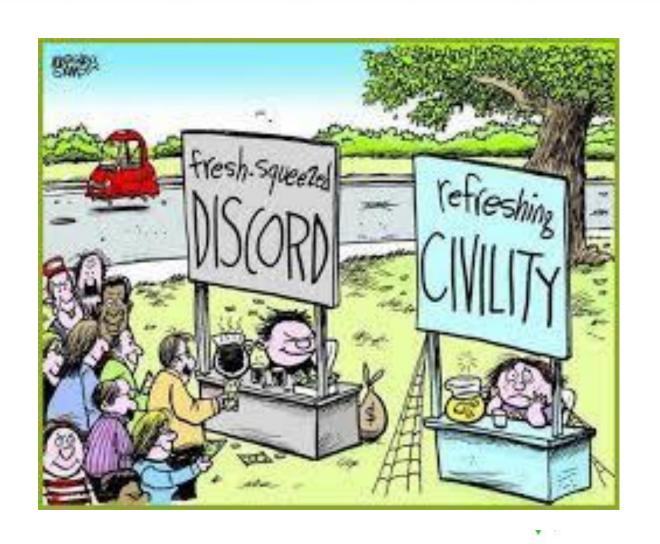
- "I do this already."
- "I can't do this...it's "soft" and I need to be tough on these people."
- "This approach lets people "off the hook" and removes responsibility."
- "They're just flat wrong...too much is riding on this decision. I have to win."

A need for strengths and hope

Now, more than ever, <u>why</u> this matters...

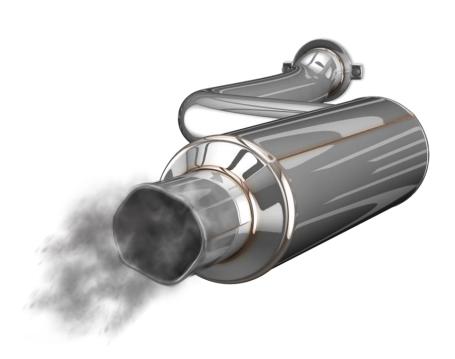


Civility Lost



TIC and Cultural Humility: What lens are you looking through?





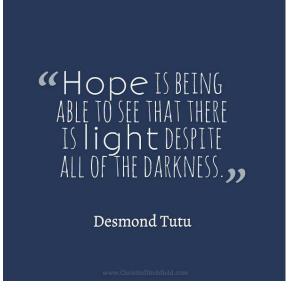
Is it possible to know everything?

"To be culturally competent doesn't mean you are an authority in the values and beliefs of every culture. What it means is that you hold a deep respect for cultural differences and are eager to learn, and willing to accept, that there are many ways of viewing the world."

- Okokon O. Udo

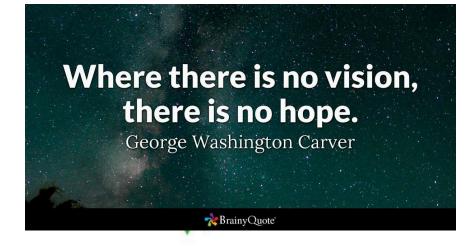


Hope









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- Active communication
- Timely access
- Individualized care
- Dependable results
- Unwavering integrity

CARE coordinated \cdot Appropriate \cdot Responsive \cdot Effective

