

# FAIRFAX-FALLS CHURCH COMMUNITY Partnership to Prevent and End Homelessness

### **BI-ANNUAL COC MEETING**

July 14, 2022 | 10:00 – 11:30 AM Virtual Meeting



Fairfax-Falls Church Community Partnership www.fairfaxcounty.gov/homeless

- Please turn off cameras and microphones
- □ Use the chat for questions or comments





# Agenda

## 1) Continuum of Care (CoC) Overview

- □ System Performance Measures
- 2022 Point-in-Time Count Results & Youth PIT Survey

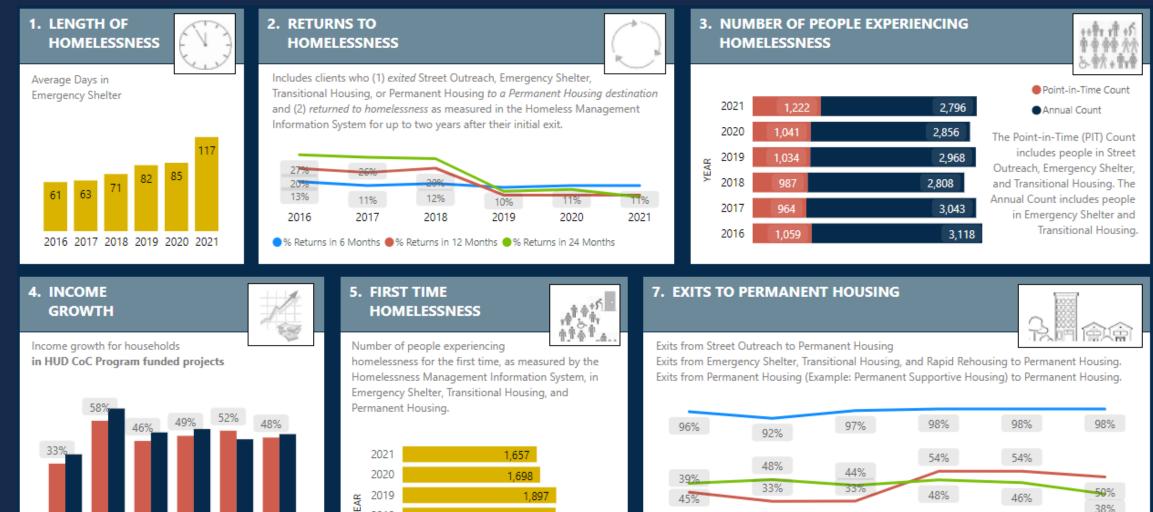
## 2) CoC Committee and the Office to Prevent and End Homelessness

## 3) Homeless Services System Initiatives

- □ Regional Racial Equity Initiative
- Built for Zero
- Diversion Pilot
- □ Reflection on the Response to the COVID-19 Pandemic

# System Performance Measures https://www.fairfaxcounty.gov/homeless/system-performance-measures





Stayers: Increased Total Income Leavers: Increased Total In...

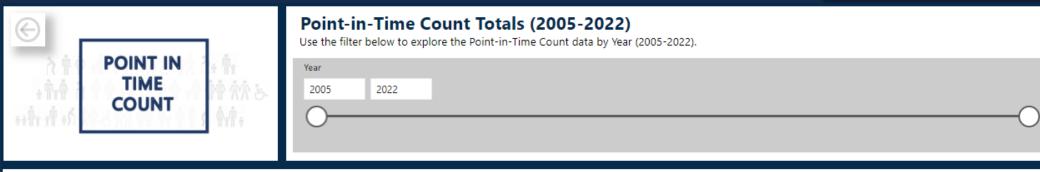




Street Outreach Emergency Shelter, Transitional Housing, and Rapid Rehousing Permanent Housing

### **Point-in-Time Count** https://www.fairfaxcounty.gov/homeless/point-in-time-count-2022

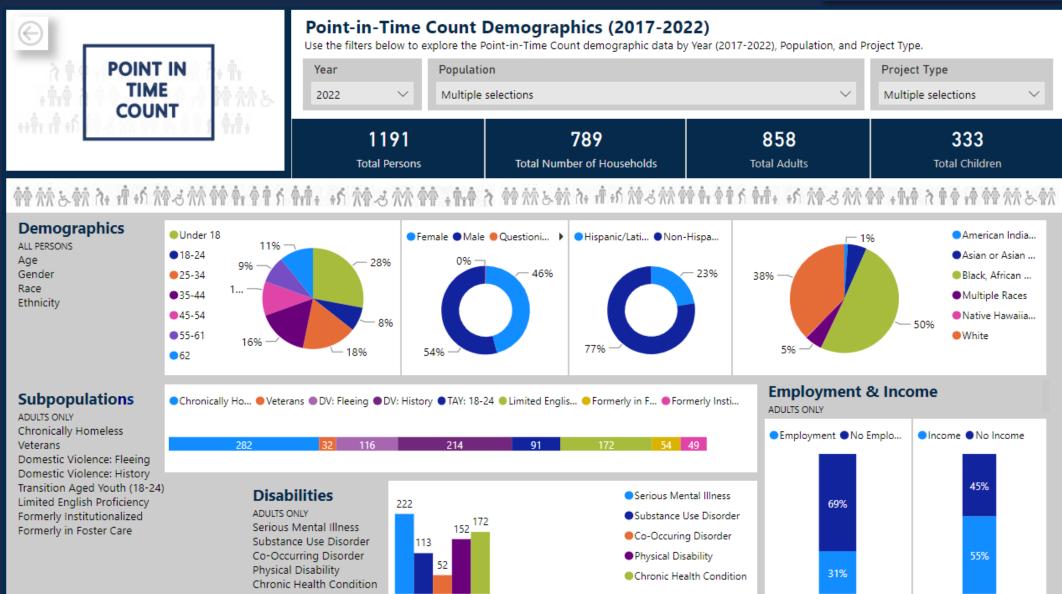




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Year	Total Persons in All Project Types	Emergency Shelter	Transitional Housing	Unsheltered	Safe Haven
2022	1191	996	138	57	0
2021	1222	1004	161	57	0
2020	1041	763	190	88	0
2019	1034	774	171	89	0
2018	987	686	215	86	0
2017	964	637	219	108	0
2016	1059	590	395	74	0
2015	1204	706	430	68	0
2014	1225	667	484	66	8
2013	1350	699	539	104	8
2012	1534	685	663	178	8
2011	1549	675	731	135	8
2010	1552	604	800	140	8
2009	1730	642	959	129	0
2008	1835	658	965	212	0
2007	1593	462	977	154	0
2006	1565	406	931	228	0
2005	1458	345	958	155	0

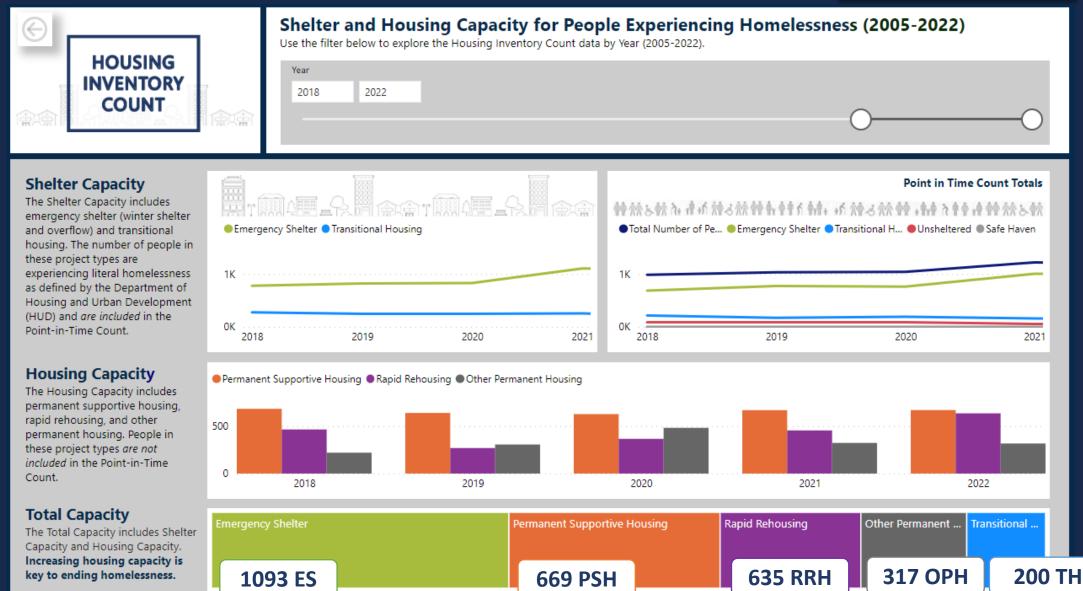




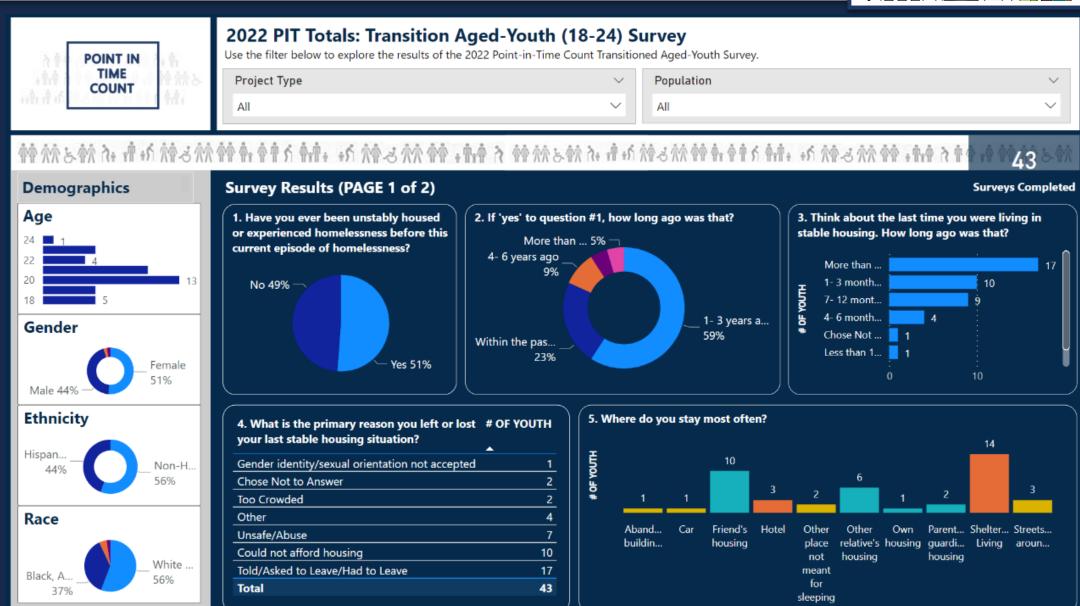
# **Housing Inventory Count**

https://www.fairfaxcounty.gov/homeless/point-in-time-count-2022

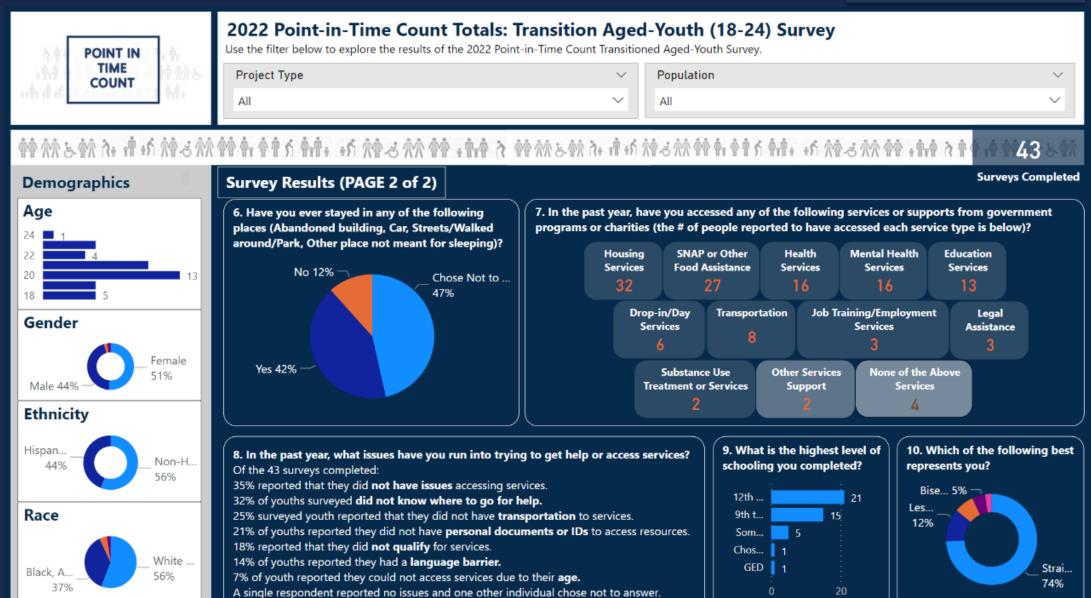
















https://www.hudexchange.info/resource/3144/continuum-of-care-program-roadmap/ https://www.hudexchange.info/homelessness-assistance/hearth-act/ https://endhomelessness.org/resource/summary-of-hearth-act-2/



# **HEARTH Legislation**





#### Code of Federal Regulations

#### Title 24 - Housing and Urban Development

Volume: 3 Date: 2017-04-01 Original Date: 2017-04-01 Title: PART 578 - CONTINUUM OF CARE PROGRAM Context: Title 24 - Housing and Urban Development. Subtitle B - Regulations Relating to Housing and Urban Development (Continued). CHAPTER V - OFFICE OF ASSISTANT SECRETARY FOR COMMUNITY PLANNING AND DEVELOPMENT, DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT, SUBCHAPTER C - COMMUNITY FACILITIES.

#### Pt. 578

#### PART 578—CONTINUUM OF CARE PROGRAM

#### Subpart A—General Provisions

- Sec. 578.1
- Purpose and scope.
- 578.3 Definitions.

#### Subpart B—Establishing and Operating a Continuum of Care

- Establishing the Continuum of Care. 578.5
- 578.7 Responsibilities of the Continuum of Care.
- 578.9 Preparing an application for funds.
- Unified Funding Agency. 578.11
- 578.13 Remedial action.

#### Subpart C—Application and Grant Award Process

- Eligible applicants. 578.15
- 578.17 Overview of application and grant award process.
- 578.19 Application process. 578.21 Awarding funds.
- 578.23
- Executing grant agreements.



CoCs can be single cities and their surrounding suburbs, or several counties combined CoCs can be single cities or single counties *Fairfax County is the* geographic region of our CoC CoCs can be the "balance of state" which includes regions not included in any other CoC





https://ngahousingroadmap.cwsit.org/getstarted-03-continuum-of-care.html http://www.evidenceonhomelessness.com/factsheet/continuum-of-care

# Fairfax County's Continuum of Care Membership of the CoC





LGBTQI+ Service Providers Employment Service Providers Mental Health Service Providers Youth Advocates Landlords Legal Aid Substance Abuse Service Providers Universities Legal Aid Workforce Development Veteran Service Providers Housing Locators Office to Prevent and End Homelessness Non-Profit Providers Homeless Liaisons Case Managers Business Representatives CoC Committee Department of Human Services Members Affordable Housing Developers EMT/Crisis Response Hospital or Health Care Providers Public Housing Authority ENTICrisis Response Affordable Housing Developers EMT/Crisis Response Domestic Violence, Sexual Assault, Human Disability Service Providers Trafficking or Stalking Service Providers

https://www.fairfaxcounty.gov/homeless/continuum-care

# Fairfax County's Continuum of Care Governance of the CoC (CoC Committee)



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#### DEPARTMENT RESOURCES

Homelessness Homepage Accessing Services + The Partnership + Homeless Data +

How to Help



## CoC Committee of the Fairfax-Falls Church Community Partnership

The Continuum of Care (CoC) Committee was established in June 2021 to replace the Governing Board of the Fairfax-Falls Church Community Partnership. Originally formed in 2008, the Governing Board provided executive level collaborative leadership to guide the direction of highlevel policy development, community visibility, overall accountability, and resource development necessary for the successful implementation of the <u>10 Year Plan to end homelessness</u>.

As a Committee of the <u>Affordable Housing Advisory Council</u> (AHAC), the purpose of the CoC Committee is to provide community leadership and policy guidance, consistent with the One Fairfax policy, to ensure the successful end to homelessness in the Fairfax-Falls Church community. The Committee serves in compliance with the U.S. Department of Housing and Urban Development (HUD) <u>Rule 24 CFR 578</u>, <u>Subpart B</u>, <u>entitled</u> "<u>Establishing and Operating a</u> <u>Continuum of Care.</u>"

CoC Committee Charter 🗒 105.23 KB

CoC Committee Bylaws 🗏 836.16 KB

CoC Operations Policy 3626.96 KB

#### COMMITTEE RESOURCES

Upcoming Meetings	+
CoC Committee Members	+
Previous Meeting Materials	+

https://www.fairfaxcounty.gov/homeless/coccommittee



# **CoC Committee Responsibilities**

- Use an equity lens in all its work and recommendations
- Develop, monitor, and update the Continuum of Care's Strategic Plan to prevent and end homelessness;
- Exercise executive stewardship over the pooled funding and resources available for addressing homelessness in the Fairfax-Falls Church community;
- Review and monitor aggregate CoC-wide performance of all CoC and ESG programs through HMIS data
- □ Promote shared responsibility and decision-making among all partners;
- Involve and engage all segments of the community to ensure their participation in the work of preventing and ending homelessness;
- Enhance outreach to the community by communicating with and educating the public about the benefits to everyone in the community to ending homelessness, and catalyze such other actions as may be necessary to affect the community and systems change necessary to end homelessness; and
- □ Articulate progress toward the goal of ending homelessness throughout the community.



# **CoC Committee Membership**

**Chair** 

- Maura Williams, Cornerstones, Inc.
- **Vice-Chair** 
  - o Lauren Leventhal, Pathway Homes, Inc.
- Members
  - Vanessa Cullers, Fairfax County Department of Family Services, Domestic & Sexual Violence Services
  - Carole Huell, FACETS, Inc.
  - Lisa Jones, Fairfax County Department of Family Services, Public Assistance & Employment Services
  - Kathi Sheffel, Fairfax County Public Schools
  - Nathalie Washington, Fairfax County Department of Health
  - Laura Woody, Shelter House, Inc.



### **Role of OPEH**

OPEH was established in 2008 to serve as staff to the Continuum of Care and its governance. In this capacity, OPEH collaborates with other county agencies, non-profits, faith and business communities, and those with lived experience of homelessness to support the achievement of the community-wide vision that every person in the community can access and maintain safe and affordable housing. OPEH serves as the CoC Lead Agency and the HMIS Lead Agency

Equity Facilities Partnership Leadership Collaboration Supportive Services **end homelessness** HMIS Lead Agency Policy **housing** CoC Lead Agency Mental Health Coordinated Entry CoC Lead Agency Best Practices **Computy** Reporting Regulations Data Analysis Vulnerable Populations Contracts Shared Vision Communication Training Strategic Plan Funding



# ✓ REGIONAL RACIALEQUITY ANALYSIS

- ✓ BUILT FOR ZERO
- ✓ DIVERSION PILOT

✓ RESPONSE TO
 COVID-19 (RAPID
 REHOUSING)

Fairfax County's CoC has been partnering in a year-long process with the nine neighboring jurisdictions that participate in the Metropolitan Washington Council of Governments (COG) Homeless Services Committee in a



Regional Racial Equity Initiative led by C4 Innovations to develop coordinated goals and strategies with actionable steps that each CoC can implement at a local level, and collectively as a region, to achieve a more racially equitable approach to ending homelessness.

- Regional Equity Action Council (REAC)
  - Lisa Jones, Fairfax County's Department of Family Services
  - Diana Pina, Fairfax County's Department of Housing & Community Development, Office to Prevent and End Homelessness
  - o Tanner Sigmon, The Lamb Center
  - o Maura Williams, Cornerstones
- Three Phase Process (foundational knowledge building and discussion, qualitative and quantitative data analysis, recommendations for actionable next steps)

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### **General Equitable Results Action Plan**

#### □ Fairfax County Objective:



All persons experiencing housing instability and homelessness in Fairfax County have an equitable path to safe, stable, homes in communities of their choosing.

Focus Area #1	Ensure that people with lived experience have decision-making power.	
Focus Area #2	Address racial disparities in prevention/upstream.	
Focus Area #3	Develop stronger collaborative relationships with cross sector partners.	

#### □ What's Next?

- □ Formation of an Equity Workgroup
- □ Streamline Equity Review Protocol

#### Abby Dunner, Fairfax County Department of Housing & Community Development, OPEH

## **Homeless Services System Initiatives**

- ✓ REGIONAL RACIALEQUITY ANALYSIS
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  COVID-19 (RAPID
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- Community Solutions' Built for Zero (BFZ) is a movement made up of more than 100 cities and counties that have committed to measurably and equitably ending homelessness for entire populations.
  - Fairfax County's CoC signed onto BFZ in 2018
- Veteran and Chronic improvement cohorts made up of community stakeholders to drive improvement work for these subpopulations. Some achievements include:
  - Live matching for Prioritization Pool
  - Improved matching and referral for VASH and SSVF
  - Guidance and technical assistance on vital documentation collection
  - Standard By-Name-List (BNL) format and regular BNL meetings for all populations/programs
- □ Inflow focus

Through BFZ, Fairfax County CoC applied for and was awarded a catalytic investment grant from Kaiser Permanente to support a Diversion Program Pilot









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### □ What is Diversion?

- Goal is to help find safe alternatives to shelter for those at imminent risk of homelessness
- Intended to ensure experience of homelessness is as

# COMUNITY SOLUTIONS

brief as possible, to prevent unsheltered homelessness, and to avert stays in shelter

#### **Diversion Program Pilot**

- Grant awarded to Shelter House to operate the program
- Initial focus was on single adults attempting to access emergency shelter who were either not yet experiencing homelessness or are newly experiencing homelessness to help them locate a safe alternative to shelter and avoid the traumatization of homelessness.
- Recognizing the value of this light touch intervention, the team pivoted and started to serve people in the Hypothermia Prevention Program to support quick exits from that program, focusing on those who were new to the system.



COMUNITY

SOLUTIONS

✓ REGIONAL RACIALEQUITY ANALYSIS

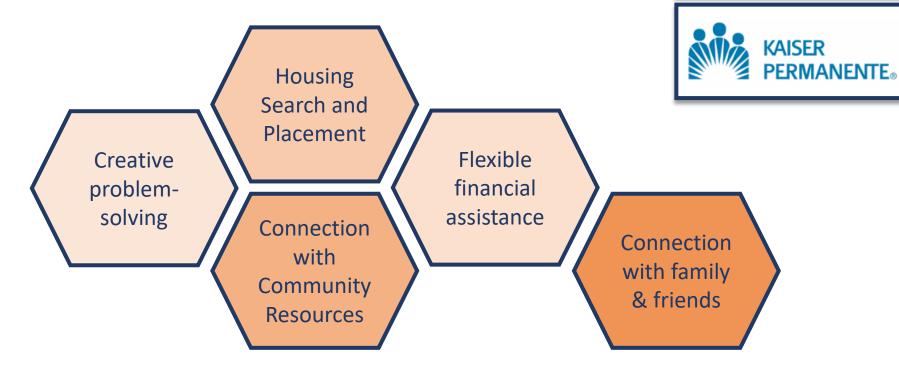
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Shelter Diversion

Helps people experiencing a housing crisis identify and access safe alternatives to emergency shelter.





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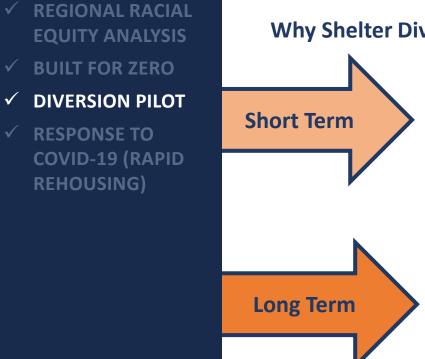
#### **Diversion Program Criteria**

- 1) Requesting shelter from a non-homeless location AND Fairfax County resident-non-homeless location
- 2) Requesting shelter from an a) unsheltered location, b) has been homeless for one month or less, c) is new to the system in the last two years AND is a Fairfax County resident.

# COMMUNITY SOLUTIONS







### Why Shelter Diversion?

In the short term, the diversion of Singles from shelters allows Shelter staff to focus their resources on those with fewer options to affordable housing while the Diversion Team explores alternative options with singles during their crisis.

# COMUNITY SOLUTIONS



In the long term, this will limit the number of individuals entering shelter and experiencing chronic homelessness.



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How we approach diversion work

Start with a conversation: The first conversation in the program involves a strengths-based assessment and encourages individuals to reflect on the circumstances in which they recently experienced successful housing and how we can get back to that. What would support look like to them and how can Diversion provide this if needed?





- □ Remove barriers: We work through or remove bureaucracy and red tape to connect to services. If we can help our clients to resolve their issues with mediation, life coaching or connections to resources, we work at that level to successfully divert them. If not, we begin to work with their familial and community supports if they have any. We also offer financial support in, but not limited to, Rental Assistance, Security Deposit, transportation in-state and out-of-state, credit repair, etc.
- □ Support stability: After providing the initial diversion services, support is provided for up to three months on average.



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Sandra McLean, Shelter House, Inc.



# ✓ REGIONAL RACIALEQUITY ANALYSIS

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### Environment

- ESG-CV (CARES) rental assistance dollars were funded at almost 5x the rate of what we typically received from all federal, state, and local sources previous
- Worked with Built for Zero to develop the CARES Rapid Rehousing (C-RHH) program, which rolled out in June 2020 with a kick-off training by BFZ
- Initially targeted to those in our Quarantine, Protection, Isolation, Decompression (QPID) Hotel Program who were determined to be at high risk of severe illness if they were to contract COVID-19.

### Where to Begin

- Gather documents for vital documents
- Offer health services
- Start housing location immediately
- What to expect once housed



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#### **Creative Housing Solutions**

- □ Private landlord engagement and faith-based community
- □ Thoughtful and strategic approach



Housing Locator "Hi, I am helping someone relocate Can we see the unit?"



View the unit together





#### ✓ BUILT FOR ZERO

- ✓ DIVERSION PILOT
- ✓ RESPONSE TO COVID-19 (RAPID REHOUSING)

### **Financial Assistance**

- Relocate if necessary
- Plan for longer term subsidy if needed, especially for high acuity clients
- Bridged assistance for those unable to secure employment or continue employment due to COVID

### **Services to Sustain Housing Stability**

- Mental Health
- D PCP
- Public Transportation
- Obtain Furniture





# ✓ REGIONAL RACIALEQUITY ANALYSIS

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### **Best Practices**

- ❑ Warm hand-offs (if case manager is changing, case manager providing rapid rehousing services in the community should engage the client prior to moving into housing)
- □ Critical Time Intervention (CTI)
  - Creating and maintaining relationships with landlords and leasing offices
    - Exchange phone numbers and email addresses
    - Provide landlord and leasing offices mediation assistance
    - Call to check-in with landlords and leasing offices





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#### Home Visits

- Bring items (cleaning supplies, personal hygiene, food baskets, etc.)
- Be flexible
- □ Observe the home to assess strengths, needs, barriers
  - Is the participant unpacked?
  - Are ADLs able to be completed?
  - Cooking meals?
- Plan for your own safety
  - o Bring another staff member
  - Meet outside
  - Meet at a public location
  - Keep your calendar updated with your location





- ✓ REGIONAL RACIALEQUITY ANALYSIS
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## Exit Plan is not "One Size Fits All"

- □ Shifts in needs and wants once housed
  - 1 bedroom apartment vs. room rental
  - Partner or roommate to contribute to household costs
  - Relocate for work to be closer to support systems
  - Independent living no longer conducive
- □ Create a plan if things start to go not as planned
  - $\circ$   $\,$  Continue to explore housing options
  - Provide shelter information
  - Direct connection to Outreach



# FAIRFAX-FALLS CHURCH COMMUNITY Partnership to Prevent and End Homelessness



Questions?Updates?

# FAIRFAX-FALLS CHURCH COMMUNITY Partnership to Prevent and End Homelessness



# THOUGHTS, QUESTIONS, OR IDEAS ABOUT COC MEETINGS?

#### JAMIE ERGAS, LMSW

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