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WEBVTT
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1
00:00:00.000 --> 00:00:08.730
Jim, and I, to kick things off or do you want staff to kind of marshal
the agenda?
00:00:08.730 --> 00:00:14.429
Ready either way. I think I'm ready for you all to, to, to carry on.
00:00:14.429 --> 00:00:27.030
Okay, we'll do well, welcome to our 1st committee meeting. I think I've
got my partner crowd. Jill Norcross are you on here? I am. Hello Thank
you.
00:00:28.554 --> 00:00:29.004
Well,
5
00:00:29.004 --> 00:00:29.425
I,
00:00:29.454 --> 00:00:29.905
you know,
00:00:29.964 --> 00:00:37.795
it would be helpful if you don't mind to take 30 seconds for everyone to
just say their name and organization before we jump into kind of,
00:00:37.795 --> 00:00:41.335
for meeting questions that we're going to be giving our perspective,
00:00:41.575 --> 00:00:47.064
just name and organization and a big preamble carbon Camaro with a
nonprofit.
10
00:00:48.329 --> 00:00:58.560
Affordable housing developer, amber and Jill Norcross and name with
Virginia housing. The state housing finance agency family.
11
00:00:58.560 --> 00:01:08.099
Tom Fleetwood director of the Department of housing and community
development and I will probably be drifting between this group and the
other 1.
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```
00:01:08.099 --> 00:01:16.530
I'm John Blair with the county economic development authority.
00:01:16.530 --> 00:01:23.310
Also with housing and community development.
14
00:01:25.140 --> 00:01:31.319
Paul and Paul Brown with Joseph brown development associates, we are.
1.5
00:01:31.319 --> 00:01:36.629
Development consultants for us.
16
00:01:36.629 --> 00:01:39.629
I'm Lloyd Tucker with neighborhood and community services.
00:01:43.769 --> 00:01:48.870
For us concealed full product. It's a, it's a, for profit developer.
18
00:01:49.920 --> 00:01:55.019
To 3 more what the Federal Housing Finance agencies, but I'm
participating in an individual capacity.
00:02:03.780 --> 00:02:10.439
Yeah, Eric often with a law firm client warning, but formally an employee
at the Fairfax County redevelopment. The housing authority.
20
00:02:10.439 --> 00:02:16.349
Now, Corey from Freddie Mac and multiple.
21
00:02:20.909 --> 00:02:35.729
Great do we have everyone because if not, we can jump right into the
discussion. Anyone did we miss anybody? It is Paul Stanford staff member
with therapist. Thank you. Great.
22
00:02:35.729 --> 00:02:47.789
Okay, um, well, I'm happy to take notes for the, the room, so we can jump
right in. So our, our 1st goal is to talk a little bit about definitions
for the types of preservation.
23
00:02:47.789 --> 00:02:51.629
That occur that can occur in communities.
```

```
24
00:02:51.629 --> 00:02:57.870
You know, we, we got a lot of read ahead materials around us. So.
00:02:57.870 --> 00:03:03.750
I hope that folks have an opportunity to to start thinking through that.
26
00:03:03.750 --> 00:03:09.210
I don't know I'm going to call on people because I know probably a ton of
experience in this field.
27
00:03:09.210 --> 00:03:19.319
Do you want to start us off and then, you know, when we can open it up,
everyone can hopefully offer their perspectives on the kind of
preservation that you think.
00:03:19.319 --> 00:03:22.530
We should that as.
29
00:03:22.530 --> 00:03:25.495
A category sure.
30
00:03:25.495 --> 00:03:25.705
Well,
31
00:03:25.705 --> 00:03:39.474
they sort of the obvious 1 that almost always mentioned as part of
preservation is an instance where a project with housing subsidies or
restrictions,
32
00:03:39.955 --> 00:03:43.134
which are expiring is therefore threatened and somehow.
33
00:03:43.469 --> 00:03:46.650
That is those restrictions or continued or.
34
00:03:46.650 --> 00:03:52.590
Extended by some refinancing or capital event.
35
00:03:52.590 --> 00:04:02.669
```

Excellent. Okay, well, that's an important 1 and 1 where maybe the dashboard I'm not sure if that was 1 of the dashboard components. I don't believe it was.

36

00:04:02.669 --> 00:04:07.110

But we should certainly raise that up as a consideration.

37

00:04:07.110 --> 00:04:13.050

Okay, who else wants to jump in with the category of of preservation.

38

00:04:17.399 --> 00:04:29.459

Prepare a cough and your next knew you were going to do that. 1 of the ones that I find intriguing is our redevelopment opportunities. We know that.

39

00:04:29.459 --> 00:04:32.488

Redevelopment in the market sector often.

40

00:04:32.488 --> 00:04:35.579

Puts affordable properties at risk.

41

00:04:35.579 --> 00:04:47.158

But, um, I think it's even though when you're redeveloping a property, maybe you're demolishing what was there. So it's hard to say you're exactly preserving it. But if you're preserving affordability, sometimes.

42

00:04:47.158 --> 00:04:54.598

That the opportunity is to tap that higher density, allow some amount of profit or net revenues and then to.

43

00:04:54.598 --> 00:05:01.259

Um, preserve more or the same units for a longer period of time. So I would say redevelopment preservation.

44

00:05:05.663 --> 00:05:18.444

And then I would just can I just sort of both the yeah, which is what we're preserving to critical.

4.5

00:05:20.548 --> 00:05:25.379

Can I just ask everybody.

46

00:05:32.218 --> 00:05:44.608

```
Yeah, I was saying that sort of captured within both my point and eric's
where the idea that what's being preserved is really an opportunity
housing opportunity as much as.
00:05:44.608 --> 00:05:49.918
Physical home, and so, uh, redevelopment preservation definitely include
48
00:05:54.869 --> 00:06:04.348
This is Corey from credit. Maybe 1 other consideration I'm just building
on that is preservation of the stock itself. So.
49
00:06:04.348 --> 00:06:08.459
By thinking of older, a naturally occurring affordable housing
properties.
50
00:06:08.459 --> 00:06:14.218
And so that there's that, yeah, that creates some tension like that. And
then there's some like.
51
00:06:14.218 --> 00:06:19.619
Some amount of rehab that needs to be done at the properties that somehow
that we had that.
00:06:19.619 --> 00:06:26.699
Doesn't have to get a balance of preserving the stock and preserve and
the programs.
53
00:06:26.699 --> 00:06:30.899
No way to do both the same.
54
00:06:34.168 --> 00:06:38.728
Great. Jill. Do you want to take us through the 2nd question?
55
00:06:39.959 --> 00:06:40.978
Absolutely,
56
00:06:40.973 --> 00:06:42.863
thank you 1,
57
00:06:42.863 --> 00:06:44.874
other thing before we jump into it that I,
```

```
58
00:06:44.903 --> 00:06:52.553
that I should have mentioned at the top of this is I think it's really
important as we're having these discussions to remember the,
59
00:06:52.793 --> 00:07:00.293
when Fairfax equity lens with which we're supposed to be thinking about
things as we evaluate all of our work here on the task force,
60
00:07:00.293 --> 00:07:01.314
and in the subcommittee,
61
00:07:01.314 --> 00:07:04.853
especially but 2 ways of thinking about it.
00:07:04.853 --> 00:07:08.963
And some of the background reading that I read that I think is
interesting is just to think,
63
00:07:08.963 --> 00:07:14.603
as we're discussing these issues is to determine who benefits and who is
burden,
64
00:07:14.603 --> 00:07:29.093
bypassed and current activities around preservation of affordable housing
and then moving forward how the burdens can be mitigated and the benefits
be more broadly shared so just something I wanted to kind of keep at the
top of our mind as we continue
65
00:07:29.334 --> 00:07:30.233
these discussions.
66
00:07:30.233 --> 00:07:42.444
So thanks for. Letting me add that in. So the next question number 2 is
we're supposed to come up with a concrete list of categories and
characteristics of housing to be considered for preservation.
67
00:07:42.473 --> 00:07:56.153
So not sure if anybody wants to jump in if they have the time to think
through that. I just want to raise something up with the development.
68
00:07:56.754 --> 00:08:03.744
Is preservation and areas that seem to have already a high amount of
lower income,
```

```
69
00:08:03.744 --> 00:08:08.303
multi family versus preservation and maybe other parts of the county,
70
00:08:08.543 --> 00:08:12.264
or of any kind of local area where it's maybe less.
00:08:12.449 --> 00:08:16.798
And that tension around where.
00:08:16.798 --> 00:08:23.968
Where is the right place to target? And I think their arguments on both
sides, like, you want to preserve communities where they are.
7.3
00:08:23.968 --> 00:08:35.668
So, preserving and giving people more stability and maybe an area that
has already got a lot of low income housing is valuable, because they get
to stay in their local school with their community that there is value in
that.
74
00:08:35.668 --> 00:08:41.399
But there's a tension up, there's limited resources. Should he really be
trying to preserve where there's very little affordable.
75
00:08:41.399 --> 00:08:48.178
So that that's a characteristic that I think that I struggled with
sometimes.
76
00:08:49.739 --> 00:08:53.788
Yeah, I, I was definitely a, from that that.
77
00:08:53.788 --> 00:09:06.833
That's putting the units preserving units somehow in areas of opportunity
that could cost 2 or 3 times the amount of preserving an existing unit
and you're not just preserving it.
78
00:09:06.833 --> 00:09:12.234
You're rehabbing it and making it more habitable. You know, it is a
really difficult balancing act.
79
00:09:12.509 --> 00:09:22.109
I didn't want to add 1 other category. That's maybe a little bit
camouflaged to the 1st question, but nonprofit owned.
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```
80
00:09:22.109 --> 00:09:23.634
Units often,
81
00:09:23.634 --> 00:09:27.803
they're not necessarily they're not they're not market rate affordable,
00:09:27.833 --> 00:09:36.533
just because they're lower quality their B or C stock or where they're
located and they're not restricted necessarily by covenants,
83
00:09:36.923 --> 00:09:39.384
but they're restricted by that nonprofits mission.
84
00:09:39.384 --> 00:09:44.333
And I always feel like that is a kind of an unseen resource that's that
that may be out there.
85
00:09:45.984 --> 00:09:58.163
Oh, yeah, I think I agree with you, Eric. I think that's a really
important consideration and something that we also might want to look at,
in Fairfax.
86
00:09:58.163 --> 00:09:59.484
We have really strong,
87
00:09:59.484 --> 00:10:03.474
larger non profit developers and owners,
88
00:10:03.474 --> 00:10:04.374
which is important,
00:10:04.403 --> 00:10:09.053
but also looking at some of the smaller nonprofit owners,
90
00:10:09.053 --> 00:10:13.793
maybe individual faith communities that developed a project a long time
ago,
91
00:10:13.793 --> 00:10:28.524
```

```
opposing those to the capacity of both and to ensure preservation and not
to lose that from a smaller nonprofit that might have informed 30,
00:10:28.524 --> 00:10:31.374
40 years ago in their founders are tired.
93
00:10:31.374 --> 00:10:34.374
And they think there's threat to lose that to.
94
00:10:34.979 --> 00:10:38.278
To another redevelopment or market rate opportunity.
95
00:10:43.349 --> 00:10:50.639
So any other list categories or characteristics of housing that we should
be considering for preservation.
96
00:10:53.999 --> 00:10:57.869
I mean, I think.
97
00:10:57.869 --> 00:11:02.369
If the goal is no net loss, if it is currently affordable.
00:11:02.369 --> 00:11:05.938
It should be preserved and.
99
00:11:05.938 --> 00:11:09.328
Within that, I think, carmen's point about the.
100
00:11:09.328 --> 00:11:16.019
Prioritization of housing in areas with higher opportunity, I think would
definitely be.
101
00:11:16.019 --> 00:11:19.499
Primary consideration both for health.
102
00:11:19.499 --> 00:11:30.389
As well, as quality of life, I think on that point.
103
00:11:30.389 --> 00:11:33.958
```

Maybe prioritizing what.

and maybe don't have the capacity or resources and just kind of just

```
104
00:11:35.129 --> 00:11:39.389
What areas would improve the quality of life for as a, meaning.
00:11:39.389 --> 00:11:43.859
Considering areas of opportunity next to mass transit.
106
00:11:43.859 --> 00:11:52.318
There are different than areas of opportunities that are away from mass
transit. Meaning if there is redevelopment opportunity next to mass
transit.
107
00:11:52.318 --> 00:11:58.109
To increase the Florida, but maybe preserving a lower density stock.
108
00:11:58.109 --> 00:12:04.139
Me may preclude from other other families from wanting to move to that.
109
00:12:04.139 --> 00:12:12.089
Community next to mass transit, that could be that you could build
affordable housing there and increase the quantity and quality.
110
00:12:12.089 --> 00:12:16.438
Of life for the people who fall into that category.
111
00:12:22.198 --> 00:12:27.658
Well, that's helpful because I think we've dived into 3 unknowingly,
which is what.
112
00:12:27.658 --> 00:12:33.509
Characteristics of properties at risk to understand the criteria that
might help prioritize risk.
113
00:12:33.509 --> 00:12:39.479
Properties properties, so Paul's offered up areas of opportunity should
be prioritized.
114
00:12:39.479 --> 00:12:46.438
Viruses lifted up proximity to mass transit as another characteristic to
help us prioritize.
115
00:12:46.438 --> 00:12:51.298
```

Other other criteria we could use to prioritize.

```
116
00:12:53.514 --> 00:12:59.274
Hey, Carmen, this is Tom. I kind of wanted to kind of wanted to 1st of
all.
117
00:12:59.274 --> 00:13:09.293
I am so appreciative of this discussion and and how much we're
learning already, and I did just want to note relative to.
118
00:13:09.629 --> 00:13:13.198
You know, the issue of communities of opportunity that.
119
00:13:14.124 --> 00:13:23.004
It's also important to remember, you know, our, our sort of obligation to
bring opportunity to some of these islands disadvantage as well.
120
00:13:23.543 --> 00:13:30.203
And I think that for those of us out for, for folks who are not.
121
00:13:30.688 --> 00:13:36.568
Active in the industry that that they, it's, it's often hard for them to
understand.
122
00:13:36.568 --> 00:13:45.899
That affordable housing preservation often means a very, very significant
amount of new investment in these communities.
123
00:13:46.254 --> 00:13:51.173
And I think that that should not be lost in terms of,
124
00:13:51.234 --> 00:13:51.474
you know,
125
00:13:51.504 --> 00:13:57.504
even if you're doing a major rehabilitation of a property that's very
significant,
126
00:13:57.504 --> 00:14:03.264
an investment going into into these communities that might not otherwise
happen.
127
00:14:03.323 --> 00:14:15.504
```

So, you know, again, I just raised that from a balance standpoint. So thank you. I agree with that. We've got to be able to walk into that. We have to bring opportunity.

128

00:14:15.839 --> 00:14:20.399

To communities that need it an investment, and we need to create new.

129

00:14:20.399 --> 00:14:27.328

In maybe areas that are under under serving low income people in terms of distribution.

130

00:14:27.328 --> 00:14:35.698

But we have to find ways to do both and maybe in an revitalizing area, maybe it's a different mix of uses. Maybe you have.

131

00:14:35.698 --> 00:14:39.749

You know, some activating use on the ground level where you're bringing a clinic.

132

00:14:39.749 --> 00:14:46.769

Or some other community service, in addition to housing, to help serve the broader, low income area in that.

133

00:14:46.769 --> 00:14:54.778

Part of of like, I know in Arlington on Columbia pipe, we see that there's more affordable housing and that part.

134

00:14:54.778 --> 00:15:04.349

But we Co, locate more daycares there or other things that maybe a broader community can benefit up and that we're raising more than just the building that we're rehabbing.

135

00:15:04.349 --> 00:15:14.158

We're doing something kind of, at large. So thank you Tom for stopping us from going too far down without kind of not forgetting that.

136

00:15:15.323 --> 00:15:20.964

And this is, and I totally agree of course bringing opportunity to folks as well.

137

00:15:21.293 --> 00:15:32.183

And then, I think the other thing in answer to your question, Carmen, about what types of properties to think about preserving goes back to 1 of the questions at the beginning of the meeting with Linda's dashboard.

```
138
00:15:32.849 --> 00:15:42.089
And the size of units that are available and thinking about families of
all sizes, particularly if we're thinking about intergenerational
families, who want to have.
139
00:15:42.089 --> 00:15:45.928
Grandparents living there or.
140
00:15:45.928 --> 00:15:52.918
College age student kids who are needing affordable homes and might still
be living 1 of their families.
141
00:15:55.198 --> 00:15:58.859
That's an excellent point. Thank you.
142
00:15:58.859 --> 00:16:05.849
Well, actually, Carmen, if I could just add to Tom said, I agree with
that. I mean, I think.
143
00:16:05.849 --> 00:16:10.259
You know, we shouldn't be static in our view of what a community of
opportunity is.
144
00:16:10.259 --> 00:16:18.658
And that's not where we should necessarily focus on preserving affordable
housing. And, as Tom said, I agree. I think we should look at.
145
00:16:18.658 --> 00:16:33.269
The affordable housing leading the way for the investment, and the
investment would be across the board in schools and community assets and
resources that are needed and actually creating these communities of
opportunity where.
146
00:16:33.269 --> 00:16:44.969
Um, where they don't exist now, and I think that also goes completely in
line with the 1 Fairfax policy. So, making sure that no corner in the
county misses out.
147
00:16:44.969 --> 00:16:51.359
On these opportunities, so I, I really see this preservation and.
148
00:16:51.359 --> 00:16:54.389
```

Duration of affordable housing as a.

149

00:16:54.389 --> 00:16:59.399

As a way to to lead the investments in these communities.

150

00:16:59.399 --> 00:17:03.719

And make and create opportunity there and in the.

1.5.1

00:17:07.648 --> 00:17:13.348

Yeah, let's put an observation of what I've seen is like, I mean.

152

00:17:13.348 --> 00:17:24.114

To David's point, Fairfax County itself may be an area of opportunity generally speaking, compared to other decisions that may be a state financer has to make about parts of the state.

153

00:17:25.104 --> 00:17:31.433

I do think preservation projects in particular are always the tightest ones financially.

154

00:17:31.824 --> 00:17:40.163

They they usually don't score well on other competitions at the state level for heavier subsidies.

155

00:17:40.163 --> 00:17:52.554

And so they're usually done with a Titus of subsidies and the tightest budgets, which means that a lot of things, Carmen, you said that are really the things that would really dynamically change these properties like putting in.

156

00:17:53.304 --> 00:17:58.044

A child care center, or some type of an amenity, a gym, something for health.

157

00:17:59.094 --> 00:18:10.854

They're almost impossible because if you cut those things out of the project, you're generating the less income through rental revenue or other restrictions and it may be something that.

158

00:18:11.338 --> 00:18:25.044

That the, and policy is that when they're preserving units that are in areas, that don't have direct access or as, as I think someone else mentioned that are in 1 of those transportation areas, where they can easily get to a meeting.

```
159
00:18:25.044 --> 00:18:26.364
They need to be coupled with.
160
00:18:26.699 --> 00:18:37.888
Other resources to make sure that, you know, folks who, like, folks like
Paul who are scrubbing the numbers. Are you Carmen you've got another set
of resources to provide a new.
161
00:18:40.169 --> 00:18:46.138
That's really important. And Tom, you have that in your new tax
abatement.
162
00:18:46.138 --> 00:18:49.318
Program right that's that you guys were talking through.
00:18:49.318 --> 00:18:59.068
At the county level with respect to the to the assembly of parcels yes
yeah. Mm.
164
00:18:59.068 --> 00:19:08.398
So thinking in these areas of disadvantage, can can we really leverage a
tool like a tax abatement?
165
00:19:08.398 --> 00:19:17.398
To make the economics work, so that there is more funding to do those
kind of transformations and kind of big.
166
00:19:17.398 --> 00:19:28.499
Impact projects there are some, I think, challenges with it as it's
written as I understand it for our purposes. And, you know, I think.
167
00:19:28.499 --> 00:19:38.489
You know, providing feedback to the county in that respect to help that
tool, make work better for preservation and production would be helpful.
168
00:19:39.719 --> 00:19:54.088
So that's okay, Michelle, that is something that michelle's done. Some
issues spotting on that that I think would be both instructive and
helpful in terms of path forward. Excellent. Thank you.
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00:19:54.088 --> 00:20:08.219

So this is Anna, I just want to put in a plug for 1 of the things I covered in my presentation about non traditional partners who can bring in resources that for that kind of thing that.

170

00:20:08.604 --> 00:20:13.493

And, I don't know, I have to be honest, I don't know all the partners that ACD works with on the funding.

171

00:20:13.493 --> 00:20:24.864

And I know there's a lot of complex deals out there, but thinking about other partners that might be able to bring resources for additional features to make a more whole community.

172

00:20:25.134 --> 00:20:31.044

I think is a huge opportunity through this through the preservation strategies.

173

00:20:31.199 --> 00:20:35.489

And I listed some ideas in the presentation, but.

174

00:20:35.489 --> 00:20:43.858

Obviously, that's not all of them 1 comment, um, in terms of.

175

00:20:43.858 --> 00:20:47.848

Making communities more attractive.

176

00:20:47.848 --> 00:20:51.778

There can be some focus placed on place making, or.

177

00:20:51.778 --> 00:20:57.209

And there are some strategies out there that don't necessarily always involve.

178

00:20:57.209 --> 00:21:03.628

A tremendous amount of expenditure there's certain small things that can be done.

179

00:21:03.628 --> 00:21:09.989

That that can contribute to the the overall well, being of a community.

180

00:21:09.989 --> 00:21:17.489

And also make it a more attractive place to to live as well as for the existing.

```
181

00:21:17.489 --> 00:21:22.078

Owners of these, maybe multifamily dwellings.

182

00:21:22.078 --> 00:21:25.919

Make it a place where, where they maybe can.
```

00:21:25.919 --> 00:21:31.618

Further develop, but maintain and preserve the existing affordable housing.

184

00:21:31.618 --> 00:21:34.828

That they have there because the community is attractive place to live.

185

00:21:34.828 --> 00:21:41.999

So, their strategies that can be explored in terms of place, making that.

186

00:21:41.999 --> 00:21:46.229

Can contribute to the preservation of affordable housing.

187

00:21:51.388 --> 00:21:57.118

Great Phil. Did I do you want to anything else that that I'm forgetting from? Are.

188

00:21:58.314 --> 00:22:11.814

Questions if not, we can just continue to have an open discussion. Yeah, I think so. I think the last question really specifically fit any key definitions or considerations or principals or values that we need to look at it and I think we went right there.

189

00:22:11.814 --> 00:22:25.523

So, thank you to this forward, thinking group for that. I mean, obviously, as our role of this particular subcommittee, our comments along the financing tools, and development are key to what we're focusing on.

190

00:22:26.243 --> 00:22:31.733

So, I think it's a great idea to kind of continue the conversation. If anybody has any other points along this.

191

00:22:32.038 --> 00:22:39.419

Lines yeah, I think 1, 1 of the key areas is to leveraging other assets that the county has.

00:22:39.419 --> 00:22:45.959

In order to preserve in order to promote the quality of life for the affordable housing.

193

00:22:45.959 --> 00:22:50.489

Families, for example, if there is a, if there's.

194

00:22:50.489 --> 00:22:56.638

Hospital nearby or there is a clinic nearby.

195

00:22:56.638 --> 00:23:00.868

Should we prioritize the investment and affordable housing in these areas?

196

00:23:00.868 --> 00:23:08.249

And even award extra points for projects that are near amenities, already existing.

197

00:23:08.249 --> 00:23:14.249

Or similar to Tom's point, if we're going to create new investment in new communities.

198

00:23:14.249 --> 00:23:23.519

Instead of maybe just the affordable housing fund is there other pockets of the county has maybe through the economic development agency where they can promote.

199

00:23:23.519 --> 00:23:28.019

Some cooperation or some other offices could be government offices.

200

00:23:28.019 --> 00:23:35.909

To relocate there to create a new anchor new investment. So if you're building affordable housing, or if you're preserving community.

201

00:23:35.909 --> 00:23:44.638

That hasn't traditionally received investment. Now there are other tools. It's not just affordable housing bucket. There are other tools that the county has.

202

00:23:44.638 --> 00:23:57.959

And sometimes, in abundance could fun, or could promote the quality of life near communities that we're trying. And if you think about then

bringing, I mean, we've had conversation with Kaiser about some of our projects.

203

00:23:57.959 --> 00:24:02.219

They have their thrive initiative where they are willing to invest.

204

00:24:02.219 --> 00:24:05.429

And to take maybe.

205

00:24:05.429 --> 00:24:11.308

Uh, to build a new facility, we are a community that really needs to, or wants to.

206

00:24:11.308 --> 00:24:17.219

To to, to, to be promoted in that level and they bring their own resources, but maybe.

207

00:24:17.219 --> 00:24:23.128

What the county can do, and this is cross leveraging opportunities. Maybe they can help with office space.

208

00:24:23.128 --> 00:24:31.229

Or maybe they can help with some abatement on on a corporate taxes something like this.

209

00:24:31.229 --> 00:24:37.378

But I think we just need to broaden the conversation, not just to the resources that are available to the affordable housing.

210

00:24:37.378 --> 00:24:40.979

But what are the resources, the county control that could.

211

00:24:40.979 --> 00:24:44.848

Feed this quality of life.

212

00:24:44.848 --> 00:24:47.969

Um, ecology.

213

00:24:49.798 --> 00:24:57.959

And I want to make sense, but it was Eric. I thought it'd be perfect sense. And it's I will tell you, I mean, it's, it's.

214

```
00:24:57.959 --> 00:25:07.439
I know you're not saying it simple, but I know having pending Fairfax
County and the recently closed Nortel projects court I.
00:25:07.439 --> 00:25:20.009
The job of someone, like Tom fleet wouldn't his team becomes immensely
complicated when you're coordinating with parks and transportation. And,
um, but I, I do think there would be it would be a nice thing if there
were.
216
00:25:20.009 --> 00:25:23.189
My sense is that there's probably these distinct.
217
00:25:23.453 --> 00:25:27.564
Pools preservation funds or programs that will evolve where,
218
00:25:27.804 --> 00:25:30.983
if you're just buying single family homes through nonprofit partners,
219
00:25:30.983 --> 00:25:34.463
they're just going to do their thing and let them do it without
restrictions but like,
220
00:25:34.463 --> 00:25:35.634
something larger scale,
221
00:25:35.634 --> 00:25:36.263
like you're saying,
222
00:25:36.263 --> 00:25:36.953
ideally,
223
00:25:37.314 --> 00:25:37.824
ideally,
224
00:25:37.824 --> 00:25:49.644
Tom would have the resources and commitment from the park authority for
some of their budget and some of the public infrastructure budget not
just relying on cbj funds and some of the transportation,
225
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00:25:49.644 --> 00:25:50.693

and put a bus stop.

00:25:50.693 --> 00:26:05.213

I mean, ideally, those things would all be in Tom's pocket somewhere to deploy, but certainly more complicated. I think you're right there are tools already out there. It's just how to get pulled them together into 1 project.

227

00:26:05.519 --> 00:26:19.888

Uh, really challenging. So, what are some other kind of talking about challenges to preservation? Right? We've been talking about.

228

00:26:19.888 --> 00:26:27.989

You know, I guess different things today, I mean, other other challenges that we haven't hit.

229

00:26:27.989 --> 00:26:40.439

I mean, 1, that I think, you know, I know we've encountered in the past is really even getting owners getting access to owners opening up the doors so that we even have a shot at it.

230

00:26:40.439 --> 00:26:44.278 Um, what have folks seen work.

231

00:26:44.278 --> 00:26:54.689

Their deals and they're in different discounts, or they may work. Is there a row for a role for CO enforcement?

232

00:26:54.689 --> 00:26:58.169

Where, you know, I've never done this anywhere, but.

233

00:26:58.169 --> 00:27:11.874

You know, work with code enforcement to see where are the buildings. That are really deteriorating where they're getting a lot of complaints and we use a little pressures that allowed. I don't even know if that's legal. But, you know, let's be creative here. What are the obstacles and what are the.

234

00:27:15.894 --> 00:27:22.344

I think Carmen that there's sometimes just a degree of fear. Like he says, difficult to get people to open the door.

235

00:27:22.344 --> 00:27:27.354

We have a housing preservation specialist in the town of Herndon and that was probably 1 of the 1st,

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236
00:27:27.354 --> 00:27:29.334
things he encountered is he,
00:27:29.334 --> 00:27:40.374
he'd show up this is a very tall gentleman that looked pretty official
and would show up with a town of Herndon vehicle and forget it he
couldn't get anywhere,
238
00:27:40.374 --> 00:27:49.433
so it's figuring out how to be approachable and build knowledge in the
neighborhood that you are coming in to try to,
239
00:27:49.463 --> 00:27:51.894
to support that preservation effort.
240
00:27:55.528 --> 00:28:02.548
Hey, Carmen yes, I would, I would also say, you know, a couple of things
that that.
241
00:28:02.548 --> 00:28:10.169
You know, I think it's very important for us to be able to leverage the
infrastructure that the county has with respect to the presence that.
242
00:28:10.794 --> 00:28:14.304
Our sister agency is have in many of these communities,
243
00:28:14.334 --> 00:28:17.844
and we have a tremendous partnership with,
244
00:28:18.384 --> 00:28:19.044
for example,
245
00:28:19.044 --> 00:28:26.364
neighborhood and community services where we have been able to to really
help each other out and understanding.
246
00:28:26.699 --> 00:28:33.028
Challenges, but I think, you know, leveraging that number 1 is really is
really important.
247
00:28:33.028 --> 00:28:37.709
But number 2, and it goes back kind of what to what Eric was saying.
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00:28:37.709 --> 00:28:45.598

Is that it comes down to resources and our partners having access to resources, to be able to play in the market.

249

00:28:47.278 --> 00:28:52.919

And, you know, and and for our developer friends who are who are on the call here.

250

00:28:52.919 --> 00:28:58.469

You know, it seems to me that that's, you know, during the original penny fund era.

251

00:28:58.469 --> 00:29:03.598

The presence of the penny fund opened a lot of doors for you, as I recall.

252

00:29:06.388 --> 00:29:17.338

That's an interesting point. Tom, I think it comes down to, you know, it's a competitive market and if we don't have kind of funding available to.

253

00:29:17.338 --> 00:29:21.778

You know, execute on market terms, right and and getting to the.

254

00:29:21.778 --> 00:29:26.939

You know, being able to pay market cap rates, if that's what it's going to take to get a seller's attention.

255

00:29:26.939 --> 00:29:31.798

Being able to close them, you know, 16 to 90 days. I mean, that's what.

256

00:29:31.798 --> 00:29:42.298

Folks are able to do how do we position Fairfax to have those kind of big funding partners I know the purple line and Prince George's county has big money.

257

00:29:42.298 --> 00:29:51.118

That's kind of been deployed there. I don't know if does anyone know is that what banks are leading? Kind of some of those big.

258

00:29:51.118 --> 00:30:05.249

Funding initiatives. Okay. So I think that's maybe a research item for maybe the next 1 is some, you know, if funding is a big limitation.

259

00:30:05.249 --> 00:30:14.278

And that's part of the, I think the purview of this subcommittees to get smart on some of those best practices around big preservation, leveraged funds.

260

00:30:14.278 --> 00:30:24.778

And what are people doing to make sure that if we are lucky enough to get owners, we have to have the money to stack up with it.

261

00:30:24.778 --> 00:30:30.568

I don't know about how the banks in Fairfax County are working, but I went to a.

262

00:30:30.568 --> 00:30:43.433

And the meeting in Montgomery County where the banks were actually doing the forefront, providing the, the dollars, you know, they were all in because they saw that as a great knee.

263

00:30:43.824 --> 00:30:47.723

So they created partnerships where they're actually lending money for.

264

00:30:48.028 --> 00:31:02.483

Housing to be developed and seeing that as an enrichment of the county itself. So in banks to buy into this, you know, you may not be able to do it with the big capital banks but the smaller banks may be interested in.

265

00:31:02.483 --> 00:31:13.463

I know that a hack has now got some members from the banking Institute on their board on a committee that I sit on with the board.

266

00:31:13.463 --> 00:31:19.913

But hasn't Tom you know about that so that would be willing to avenue the other Avenue. I was thinking.

267

00:31:21.773 --> 00:31:29.753

You all mentioned the closing rate wondering, had a vast majority of different types of jobs.

268

00:31:29.753 --> 00:31:34.824

And I was a mortgage loan officer back in the late eighties when we have in this crisis,

00:31:34.824 --> 00:31:47.544

where it was taking you almost a year to get your loan to close 1 of the things I found out as a loan officer was going about it the wrong way people were trying to get all their paperwork and stuff like this.

270

00:31:47.544 --> 00:31:50.453

So I went to the underwriters to see what they needed.

271

00:31:51.114 --> 00:32:00.594

And once I figured out what they needed, when when the person came in to renew their loan or anything like that, I told him right from the start. This is what you need, you need to have all this in order.

272

00:32:00.864 --> 00:32:12.114

And so my loans were going through at a rate of maybe 30 days or less when everybody else was taking 6 months to a year to close. So, those are just other things that we need to look into.

273

00:32:12.114 --> 00:32:25.703

But I would say approaching the big banks and Sean, how they can invest in property and seeing what their advantage would be and doing so, and build that community and stuff like that. So that's just 1 idea that you can put out there.

274

00:32:26.038 --> 00:32:29.098

I think that's cool.

275

00:32:29.098 --> 00:32:40.618

Oh, I'm sorry so, Tom mentioned earlier to around the development of development strategy piece to perhaps partner with, with other agencies in the county.

276

00:32:40.618 --> 00:32:50.788

1 of the things that I did want to mention, and I was trying to figure out how that fits in here, but something that perhaps you all would want to consider also.

277

00:32:50.788 --> 00:33:00.749

Is Fairfax is a really diverse place like Arlington and, like, a lot of other jurisdictions and areas around the region.

278

00:33:00.749 --> 00:33:13.949

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But, you know, considering and this is something we research a little bit
in the strategic and accountable strategic plan, considering cultural
heritage as a driver for sustainable.
00:33:13.949 --> 00:33:17.368
Development and for our preservation.
280
00:33:17.368 --> 00:33:23.368
Of of the work that you all are that you're tasked to do so definitely.
281
00:33:23.368 --> 00:33:33.778
Making sure that that that some of the focus is on placemaking for, for
the different cultures that we have around and we're finding that.
282
00:33:33.778 --> 00:33:36.838
That that also helps with that with.
283
00:33:36.838 --> 00:33:37.499
Um,
284
00:33:37.973 --> 00:33:40.493
help in economic development in those areas,
00:33:40.493 --> 00:33:42.594
because people want to not,
286
00:33:42.804 --> 00:33:43.044
you know,
287
00:33:43.044 --> 00:33:44.963
they not only grow out of those areas,
00:33:44.963 --> 00:33:52.223
but but they still consider that home and then just something else.
289
00:33:52.223 --> 00:33:57.953
And I think Jill mentioned it early on when she referenced the 1 Fairfax.
290
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Policy, but just showing that this group here, I don't want to make

00:33:58.798 --> 00:34:08.248

assumptions, but I'm not sure if any of us.

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291
00:34:08.248 --> 00:34:20.039
Are in the place, or have been in a place of some of the folks that we're
speaking about. And I don't know if that necessarily even matters, but
just making sure that we are.
292
00:34:20.039 --> 00:34:28.619
Uh, considering I heard a lot of good ideas today, but in considering the
impact, when it does come to the development.
293
00:34:28.619 --> 00:34:36.329
Of those who who's who's going to be impacted the most and how you plan
on engaging them.
294
00:34:36.329 --> 00:34:45.119
Throughout your process, and with the developers so just a couple of
things I wanted to mention just from hearing you all's conversation.
295
00:34:46.588 --> 00:34:50.789
That's a great point.
296
00:34:50.789 --> 00:34:55.978
In terms of how do you get resonant voice in this.
297
00:34:55.978 --> 00:35:02.969
You know, preservation, prioritization and strategizing any ideas any
suggestions for.
298
00:35:02.969 --> 00:35:07.048
How that might happen from anyone.
299
00:35:11.128 --> 00:35:15.239
Well, it's probably part of a larger.
300
00:35:15.239 --> 00:35:19.498
Strategy and with no offense to, for us intended.
301
00:35:19.498 --> 00:35:24.449
I think it's part of the strategy to pick who your partners are.
302
00:35:24.449 --> 00:35:34.829
And make sure that they will have the community's interest in mind and
that most naturally leads me at least to think of nonprofit partners.
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303
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00:35:34.829 --> 00:35:40.978

And in following ken's thought about mortgage banking, and sort of.

304

00:35:40.978 --> 00:35:49.739

Pre approving borrowers, I think 1 thing that Arlington county did so well, was enabled nonprofits to buy.

305

00:35:49.739 --> 00:35:53.579

Run down in departments in the county.

306

00:35:53.579 --> 00:36:03.599

That they manually rehabs, but then we're able to redevelop at a later time and provide much higher quality in, in essence, land banking.

307

00:36:03.599 --> 00:36:07.349

And so given nonprofits that cash.

308

00:36:07.349 --> 00:36:14.458

Or the ability to go out and acquire properties without having to do massive redevelopment recapitalization at that time.

309

00:36:14.458 --> 00:36:21.449

But then undertake it later and in their stewardship preserve the, the asset for the long term.

310

00:36:24.179 --> 00:36:32.543

You want to add religious groups too, because religious groups have far more land and almost and right now they're in a crunch.

311

00:36:33.233 --> 00:36:46.344

So, showing them how they can gain more income in by investing their property lines like that. The only problem with that is the legal thing from the and things of that nature, but it can be done.

312

00:36:46.673 --> 00:36:48.713

Tom has done an excellent job and.

313

00:36:49.168 --> 00:37:01.614

Quite glorious where they've actually done that and gotten religious groups to actually sell their land land that they're not even use. That's a fantastic point. I hate to do this to everybody.

00:37:01.614 --> 00:37:09.713

We do need to jump back to the other meeting Carmen and Jill. Are 1 of you have are you going to present and have notes? You can email Judith.

315

00:37:12.539 --> 00:37:18.719

Do you want us to put a link to the big meeting back in the box or does everyone have that? So.

316

00:37:18.719 --> 00:37:31.679

Hopefully everybody has it from your original email so I'm going to jump here. Thanks for the great conversation. She independent Thank you.