FAIRFAX COUNTY PARK AUTHORITY

M E M O R A N D U M

TO: Chairman and Members

Park Authority Board

VIA: Jai Cole, Executive Director

FROM: Brendon Hanafin, Division Director

Planning and Development Division

DATE: April 21, 2023

Agenda

Planning and Development Committee (Committee of the Whole) Wednesday, April 26, 2023 – 5:40 pm Boardroom – Herrity Building Chairman: Ken Quincy Vice Chair: Linwood Gorham

- 1. Park Authority Racial Equity Index (PAREI) Introduction (with presentation) Information
- 2. Opportunity for a Multi-Sports Complex (with presentation) Information*

*Enclosures

Board Agenda Item April 26, 2023

INFORMATION

Park Authority Racial Equity Index (PAREI) Introduction

The One Fairfax policy recognizes that racial and social inequities still exist, and that government must play a proactive role in recognizing and eliminating structural and institutional racism. The Park Authority Racial Equity Index (PAREI) provides a way to highlight disparities within a geographical area, allowing FCPA leadership and staff the ability to make data informed decisions and help guide equitable service delivery and resource allocation. The PAREI combines the eight indicators in the One Fairfax Vulnerability Index and the population of color from the 2020 US Census.

STAFF:

Jai Cole, Executive Director
Sara Baldwin, Deputy Director/COO
Aimee Vosper, Deputy Director/CBD
Brendon Hanafin, Director, Planning and Development Division
Michael Peter, Director, Business Administration Division



PARK AUTHORITY RACIAL EQUITY INDEX (PAREI) OVERVIEW

KATIE MIGA, BUSINESS ANALYTICS SUPERVISOR (BUSINESS OFFICE)

Vulnerability Index North Bethesda Arlington Washi

BACKGROUND

- The Vulnerability Index (VI) has been used in past analyses
- Opportunity areas (High and Very High) referenced in previous presentations
- The Park Authority Racial Equity Index (PAREI) provides an enhancement to the VI

BACKGROUND (CONT.)

- An index is a composite of indicators that produces a single score
- The Park Authority Racial Equity Index (PAREI) is used to highlight disparities within a geographical area and allow FCPA leadership and staff the ability to make data informed decisions
- The PAREI presents the current state of the county and can help guide equitable service delivery and resource allocation

PAREI OVERVIEW

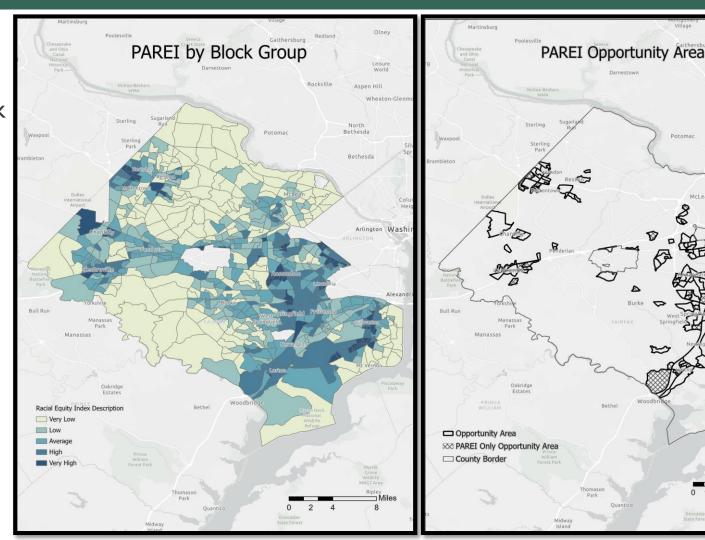
| Vulnerability Index Indicators | | | | | | |
|--------------------------------|--|--|--|--|--|--|
| Low Income Occupations | Households without a Vehicle | | | | | |
| Low English-Speaking Ability | Population without Health Insurance | | | | | |
| Low Educational Attainment | Homeownership | | | | | |
| Median Household Income | Severely Cost-burdened Renter | | | | | |

Source: American Community Survey 2016-2020

- Combines the 8 indicators in the One Fairfax Vulnerability Index (see table) and the population of color
- PAREI = 75% * Vulnerability Index Score + 25% * Population of Color Score
- The Vulnerability Index focuses on economic factors causing vulnerability. By including the population of color as an indicator, the PAREI will allow FCPA to evaluate decisions through a racial equity lens

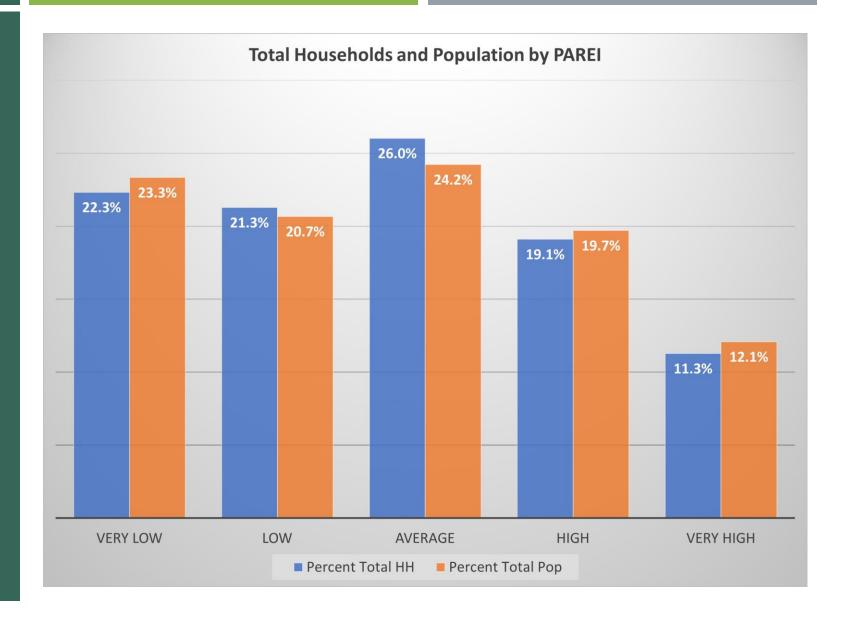
PAREI OVERVIEW (CONT.)

- The PAREI categorizes all block groups as Very Low, Low, Average, High, and Very High
- Opportunity Areas are comprised of High and Very High block groups, which represent residents that are socioeconomically vulnerable or have average socioeconomics and high concentrations of people of color



PAREI OVERVIEW (CONT.)

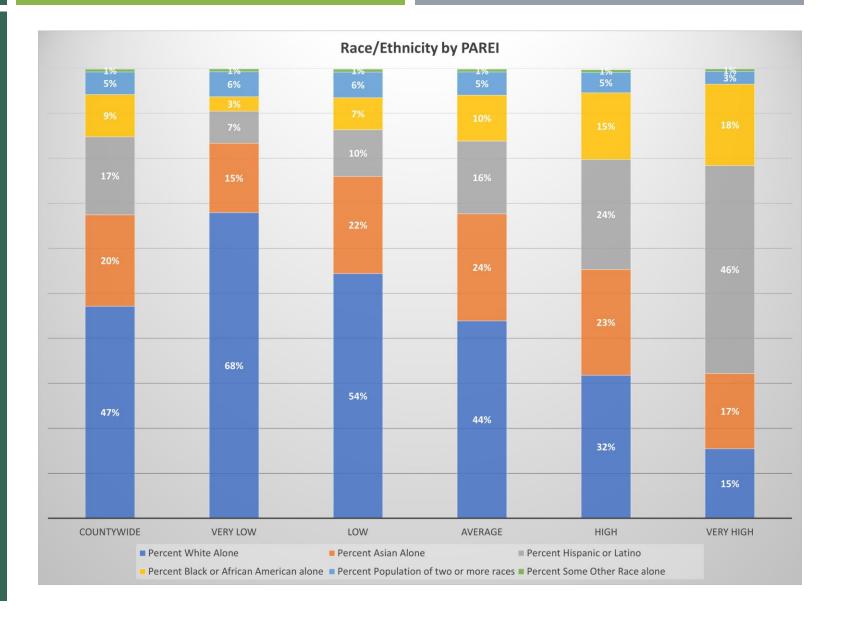
30.4 % of households and 31.8% of population live in Opportunity Areas



PAREI OVERVIEW (CONT.)

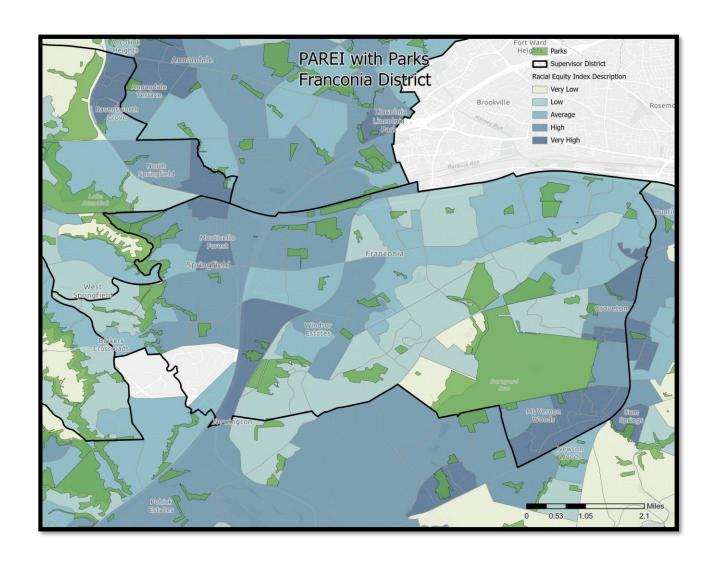
| PAREI | White | People of Color |
|------------|-------|-----------------|
| Countywide | 47% | 53% |
| Very Low | 68% | 32% |
| Low | 54% | 46% |
| Average | 44% | 56% |
| High | 32% | 68% |
| Very High | 15% | 85% |

Source: 2020 US Census



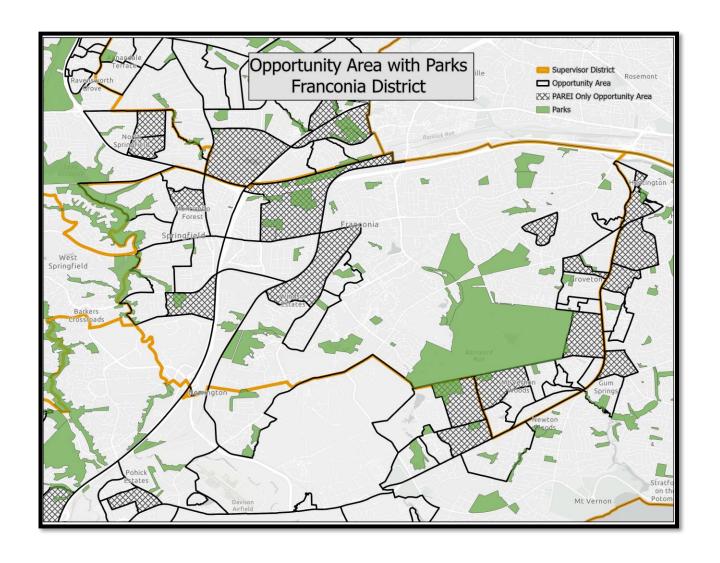
PAREI ANALYSIS

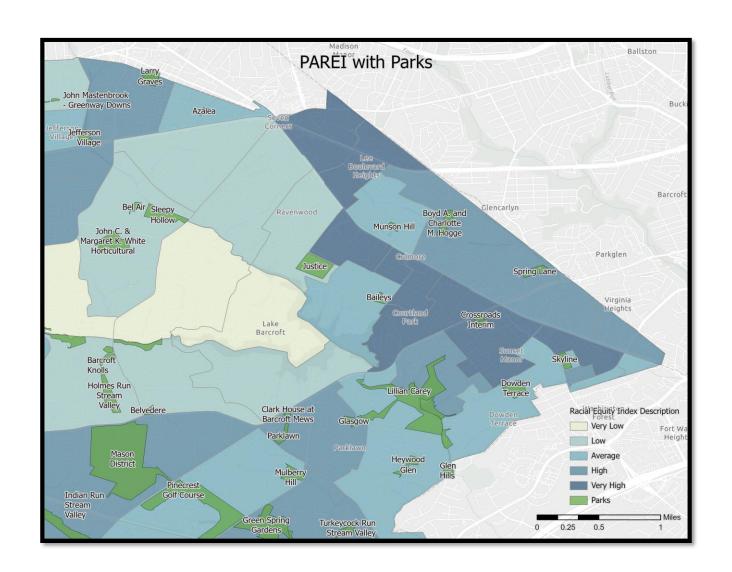
 Mapping the parks with the PAREI allows for discovery of disparities in park access



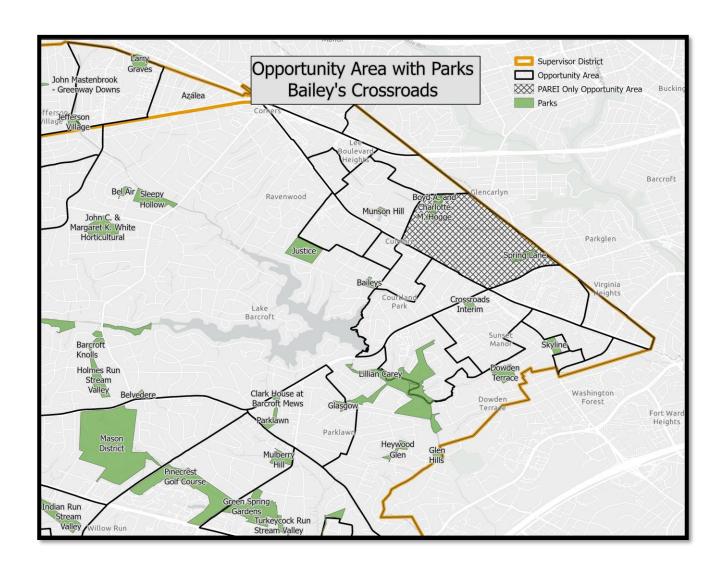
PAREI ANALYSIS

 Mapping the parks with the PAREI allows for discovery of disparities in park access





PAREI ANALYSIS (CONT.)



PAREI ANALYSIS (CONT.)



QUESTIONS

Board Agenda Item April 26, 2023

ACTION

Request for Interest: Public-Private Partnership Opportunity for a Multi-Sports Complex (Countywide)

ISSUE:

Approval of the advertisement of a Request for Interest for Public-Private Partnership Opportunity for a Multi-Sports Complex.

RECOMMENDATION:

The Park Authority Executive Director recommends approval to proceed with advertisement of a Request for Interest for Public-Private Partnership Opportunity for a Multi-Sports Complex.

TIMING:

Board approval of the request on April 26, 2023, to maintain the project schedule.

BACKGROUND:

In 2019, FCPA was tasked with creating a marketing analysis report for the Fairfax County Sports Tourism Task Force. As a result of this report and needs of Fairfax County, FCPA was instructed to develop a Request for Interest (RFI) to identify potential partners with the ability to develop, permit, construct, implement, manage/operate, and market a multi-sport complex in furtherance of the county's economic development goals.

The RFI was created and vetted by the Sports Tourism Task Force and now Park Authority Board approval is requested to proceed with advertisement.

FISCAL IMPACT:

None.

ENCLOSED DOCUMENTS:

Attachment 1: Study of Sports Tourism Facility Opportunities in Fairfax County, August 31, 2020 Board Agenda Item April 26, 2023

STAFF:

Jai Cole, Executive Director
Sara Baldwin, Deputy Director/COO
Aimee Vosper, Deputy Director/CBD
Brendon Hanafin, Director, Planning and Development Division
Michael Peter, Director, Business Administration Division
Heather Lynch, Project Coordinator, Planning and Development Division













August 31, 2020







August 31, 2020

Mr. David Bowden Director, Planning and Development Fairfax County Park Authority 12055 Government Center Parkway, Suite 406 Fairfax, Virginia 22035

Dear Mr. Bowden:

Conventions, Sports & Leisure International (CSL), in conjunction with CHA Consulting, Inc. (CHA), has completed a study of potential new/enhanced sports complexes in Fairfax County. A primary goal of the study is to identify and evaluate facility opportunities that would allow Fairfax County to more effectively compete within the sports tourism marketplace.

The analysis presented in this report is based on estimates, assumptions and other information developed from industry research, data provided by study stakeholders, surveys of potential facility users, discussions with industry participants and analysis of competitive/comparable facilities and communities. The sources of information, the methods employed, and the basis of significant estimates and assumptions are stated in this report. Some assumptions inevitably will not materialize and unanticipated events and circumstances may occur. Therefore, actual results achieved will vary from those described and the variations may be material.

The findings presented herein are based on analyses of late 2019 and early 2020 conditions in Fairfax County. All key research and analyses conducted for the report was completed by February 2020 and do not reflect present and near-term conditions impacted by the COVID-19 pandemic. As a long-term planning document, the findings and conclusions are believed to be relevant with respect to a post-pandemic recovery within the context of the likely timeframe of facility development and operation of the subject new/enhanced facility products. As in all studies of this type, the recommendations and estimated results are based on competent and efficient management of the subject facility and assume that no significant changes in the event markets or assumed immediate and local area market conditions will occur beyond those set forth in this report. Furthermore, all information provided to us by others was not audited or verified and was assumed to be correct.

The report has been structured to provide study stakeholders with a foundation of research to provide decision makers with the information necessary to evaluate issues related to potential future investment in amateur sports facilities/complexes in Fairfax County and should not be used for any other purpose. This report, its findings or references to CSL may not be included or reproduced in any public offering statement or other financing document.

We sincerely appreciate the assistance and cooperation we have been provided in the compilation of this report and would be pleased to be of further assistance in the interpretation and application of our findings.

Very truly yours,

CSL International

(SL International



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Appendix A: Conceptual Site Layouts
Appendix B: Capital Cost Estimates

Appendix C: Cost/Benefit Analysis Model

















OVERVIEW & BACKGROUND

Conventions, Sports & Leisure International (CSL), in conjunction with CHA Consulting, Inc. (CHA), was retained by the Fairfax County Park Authority (FCPA) to conduct a market, financial and economic feasibility study of potential new and/or enhanced sports complexes in Fairfax County. A primary goal of the study is to identify and evaluate facility opportunities that would allow Fairfax County to more effectively compete within the sports tourism marketplace. An essential element of this analysis is to explore potential ways to develop recommendations for the optimal investment and use of current facilities and land resources in order to drive the highest return-on-investment.

The study's research and analysis will assist the Sports Tourism Task Force, FCPA, Visit Fairfax and other stakeholders in evaluating: (1) market opportunities in specific sports segments to grow sports tourism in Fairfax County; (2) new and/or enhanced sports facility/complex products designed to address opportunities and needs related to sports tourism, while also enhancing opportunities for local user groups; and (3) strategies to better align governance, management, scheduling, and pricing attributes of targeted facilities with industry best practices in order to optimize competitiveness in sports tourism markets.

MARKET DEMAND ANALYSIS

The potential development of new or enhanced sports tourism facilities in Fairfax County have the opportunity to draw in larger regional and national signature events, and therefore the analysis of the potential development must take a focused approach. While current Fairfax County facilities provide opportunities for both youth and adult local and non-local events, new and/or enhanced facilities could provide an opportunity for the Fairfax County destination to position itself to attract larger regional and national events, therefore larger sports-tourism related activity and the associated economic and other community benefits.

The overall market analysis consisted of detailed research and analysis, including a comprehensive set of market-specific information derived from the following:

- 5 visits to Fairfax County by the Project Team for the purpose of conducting client and stakeholder meetings, user group focus groups, community/site tours, and visual inspection of key existing facilities and infrastructure within Fairfax County.
- 100+ local Fairfax County area individuals participated in focus group and meeting forums. Individuals included stakeholders, user groups, and community members.
- 102 telephone interviews were completed with representatives of current/past user groups and potential new tournaments, meets and other sports tourism competitions/events.



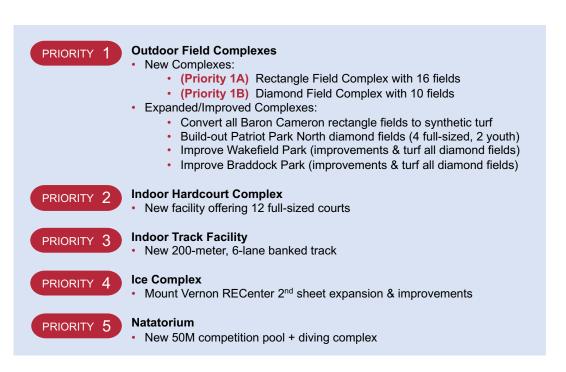
Key issues/factors present in Fairfax County that are currently challenging for sports tourism attraction include:

- Fragmented Facility Supply. Lack of a critical mass of fields/courts/playing spaces in single complexes to best serve tournaments. The recommended project priorities are designed to significantly improve economic impact generation through new sports tourism opportunities.
- Lack of Prioritization of Sports Tourism Booking. Current Fairfax County Field Allocation Policy does not prioritize sports tourism. Policies were developed to accommodate demand among Fairfax County residents first and foremost. Only once this demand is fully satisfied is consideration given to attracting sports tourism.
- Need for Coordinated Marketing Efforts with Visit Fairfax. Visit Fairfax is the destination marketing organization (DMO) for Fairfax County. In destinations with successful sports tourism products, DMOs normally work actively and collaboratively with key sports facilities and hospitality infrastructure to market, sell and secure tournaments and other major athletic events for host facilities and destinations. Visit Fairfax does not currently have prioritized scheduling/booking access for sports tourism at existing sports facilities, making it significantly challenging to secure new tournament business to Fairfax County.

DEVELOPMENT PRIORITIES

A set of recommended priorities concerning sports tourism facility product development and enhancement in Fairfax County is summarized to the right. The items are listed in order of suggested priority, with the strongest opportunities, or those with strongest unmet market demand, listed highest. Cost/benefit, site/location, and partner information, provided in the subsequent chapters, will also be key for the consideration of overall recommendations and strategic items.

These facility priorities and product recommendations are based on the results of the detailed research and analysis summarized within this report, including interviews and focus groups with individuals representing local, regional and national sports organizations, as well as discussions with local project stakeholders, the demographic and socioeconomic characteristics of the local and regional market, local and competitive facility analysis, industry trends, and comparable facility benchmarking and industry best practices.



SITE ANALYSIS

Based on a review of potential sites by the CSL/CHA project team in coordination with the FCPA and members of the Sports Tourism Task Force, a set of site candidates were identified for the recommended project priorities. A detailed site matrix analysis was conducted focusing on this set of site candidates. Weighted site evaluation criteria were utilized and criteria scores were determined for the subject sites. The resultant scores were then summed and evaluated in terms of the adherence to best practices pertaining to sites typically preferred throughout the sports tourism industry.

Based on these criteria factors, the candidate sites were evaluated using a site evaluation matrix. The site evaluation matrix contains 23 variables which are believed to impact a site's suitability for optimally supporting a sports tourism complex. The exhibit below presents the site matrix analysis results for the qualifying candidate sites per each applicable recommended priority.

| CONCEPT PRIORITY | PRIORITY 1A | PRIORITY 1B | PRIORITY 2 | PRIORITY 3 | PRIORITY 4 | PRIORITY 5 | |
|------------------------------------|--|---|--|--|-----------------------|---|--|
| PROJECT | New Rectangle Field Complex with 16 fields | New Diamond Field Complex with 10 fields | New Indoor Court Facility with 12 courts | New Indoor Track Facility | Ice Complex | Natatorium | |
| ACREAGE TARGET | ACREAGE TARGET 96 | | 15 12 | | 5 | 10 | |
| PREFERRED LOCATION | North or Northwest | North or Northwest | North, Northwest, Central | North, Northwest, Central | 2nd Sheet Expansion | North, Northwest, Central | |
| ALTERNATE LOCATION South or Centra | | South or Central | South | South | None | South | |
| PREFERRED SITES (in order of rank) | 4. Rock Hill District Park9. Mountain Rd. Dist. Park6. Vazquez Property* | 4. Rock Hill District Park9. Mountain Rd. Dist. Park3. Patriot Park North | 16. Baron Cameron Park15. Oak Marr RECenter12. GMU Property* | 16. Baron Cameron Park15. Oak Marr RECenter12. GMU Property* | Mount Vernon RECenter | 15. Oak Marr RECenter17. Wakefield Park16. Baron Cameron Park | |

^{* =} Site is privately-owned or held.



GOVERNANCE / OPERATING MODEL

Fairfax County's existing amateur sports facility products comprise a mix of public- and private-owned facilities and complexes. Presently, there are significant challenges and impediments in Fairfax County for competing for sports tourism activity (tournaments, competitions, and meets). For most publicly-owned athletic facilities in Fairfax County, Neighborhood and Community Services (NCS) schedules leagues, organizations, and groups of individuals on FCPA and Fairfax County Public Schools (FCPS) fields and in FCPS gyms. Key recommendations include the following:

A) OWNERSHIP

It is believed that each of the recommended sports facility product priorities would be best served to be under public-sector ownership via FCPA. All of the identified project priorities involve FCPA sites and will believed to require whole or major capital funding via Fairfax County funding sources.

B) MANAGEMENT/OPERATIONS

- Priorities 1A, 1B, 2, 3 (New Facilities)
 - Publicly-owned, privately-managed. Management is contracted to a qualified third party.
 - Facility manager reports to new Sports Tourism Facilities Board.
 - Adoption of a sports tourism-prioritized booking policy.
- Priorities 1, 4 & 5 (Expanded/Improved Facilities)
 - Publicly-owned, publicly-operated. FCPA continues to manage and oversee subject facilities.
 - Coordination with new Sports Tourism Facilities Board.
 - Adoption of a hybrid booking policy that emphasizes sports tourism, while recognizing the existing local user base at the subject facilities. Prior to respective expansion, work with existing user groups to mitigate displacement, which could include grandfathering in certain key local users during initial years.

C) GOVERNANCE/OVERSIGHT

Establish a Sports Tourism Facilities Board of Directors with a formal set of bylaws to govern and oversee the new sports tourism facility complexes (Priorities 1 through 5). The Board of Directors would be similar to traditional sports authorities located throughout the country, but without independent bonding and debt financing powers. The Board of Directors would be appointed by the Fairfax County Board of Supervisors and would consist of thirteen (13) board members from a cross-section of local industries. An example of an appropriate industry composition might include: 2 Visit Fairfax (tourism), 4 Hospitality (tourism), 2 FCPA (sports), 2 Athletic Council (sports), 1 Fairfax County (government), 1 Public Schools (academic), and 1 Other (at-large).



The full Board of Directors would meet monthly and have ultimate scheduling, booking and governance oversight over the dedicated sports tourism facilities comprising Priorities 1 through 5. The Board would ensure that the dedicated facilities are being marketed, scheduled and operated in accordance with the established mission, booking policies, and operating procedures that emphasize sports tourism. The Board would have the ability to view the scheduling calendar for each of the facilities subject to its oversight. The Board would have decision-making authority with respect to management contracts (if applicable), scheduling conflicts, rates and discounts, and dispute resolution. The Board would essentially serve as the owner's representative for the targeted facility complexes, ensuring marketing, scheduling, and operating alignment with the sports tourism mission and booking focus of the facilities.

D) BOOKING/SCHEDULING POLICY

The booking and scheduling policy should emphasize the attraction and accommodation of sports tourism as its foremost priority. The Board will ensure that the policy is adhered to, would be able to vote on policy adjustments, and would provide strategic direction to facility management. The Board would have the ability to view the scheduling calendar for each of its subject facilities. Key elements of the booking/scheduling policy is recommended to include the following prioritization:

Tier One: Non-Local Tournaments (Booking Access Beyond 12 Months)

Visit Fairfax, tournament producers, and other organizations would have priority access to reserve field/facility space at the subject Priority 1-5 facilities for tournaments, meets, competitions and other events exhibiting a proven track-record of generating a minimum threshold of hotel room nights and new economic spending in Fairfax County. In addition, first-time events with the strong potential of generating a minimum threshold of room nights and economic spending would also receive priority consideration.

Tier Two: Local Tournaments & Major Events (Booking Access Within 12 Months)

Local leagues, camps, clinics, and other organizations would have access to reserve field/facility space at the subject Priority 1-5 facilities for tournaments, meets, competitions and other events for local/league activity that do not meet a minimum threshold for hotel room nights (e.g., year-end tournaments by local leagues, tournaments/meets that generate revenue for league activity, competitions that generate somewhat less than the minimum threshold to book earlier, etc.). While tentative booking could be made at any time, licensed booking would not be allowed until 12 months before the event start. Tier One events that meet hotel room night and economic spending thresholds would receive priority over tentative bookings.

Tier Three: Local Use (Booking Access Within 3 Months)

Local leagues (in-house or third-party) or other organizations could reserve field/facility space at the subject Priority 1-5 facilities for games, camps, clinics or other non-practice events up to three months out from the desired dates and/or start of their respective season(s). As with Tier Two, tentative bookings within Tier Three can be made at any time, but are subject to rescheduling or termination to accommodate a conflicting Tier One or Two booking until a period of three months prior to the requested date.



COST / BENEFIT ANALYSIS

An analysis was completed to produce key cost/benefit estimates associated with the identified sports tourism product priorities in Fairfax County. Performance estimates for the identified sports complex concepts have been projected over a 20-year projection period. Further detail surrounding assumptions, calculations and projection period estimates are provided in the body of the report and in the appendices. An analysis was conducted of order-of-magnitude hard construction costs pursuant to the identified project priorities and sites. The cost estimates were generated using industry per-unit data adjusted for conditions in Fairfax County and cost data of comparable amateur sports facility development projects, modified for time and locations. Construction costs tend to vary widely among comparable amateur sports facility projects.

| | | | | DEVE | LOPMENT PRIC | DRITY | | | |
|---------------------|-------------------------------|----------------------------|-----------------------|-----------------------|------------------|--------------------------------|----------------------------------|-------------------------------|----------------------|
| | 1A | 1B | 1 | 1 | 2 | 3 | 2+3 | 4 | 5 |
| | RECTANGLE COMPLEX | DIAMOND COMPLEX | DIAMOND RENOVATION | DIAMOND EXPANSION | INDOOR COURTS | INDOOR TRACK ⁽¹⁾ | TRACK + COURTS ⁽¹⁾ | ICE COMPLEX ⁽²⁾ | NATATORIUM |
| | Mountain Rd. District Park | Rock Hill District Park | Braddock Park | Patriot Park North | Baron Cameron | Baron Cameron | Baron Cameron | Mt. Vernon RECenter | Oak Marr RECenter |
| General Conditions | \$5,233,280 | \$2,192,000 | | | \$608,900 | \$608,900 | \$763,400 | \$12,012,687 | \$368,313 |
| Site Utilities | \$1,754,950 | \$1,255,950 | \$192,000 | \$3,451,641 | \$742,000 | \$742,000 | \$742,000 | | \$383,000 |
| Site Work | \$5,187,960 | \$3,036,032 | \$3,270,450 | \$3,474,500 | \$1,663,000 | \$1,663,000 | \$1,494,200 | | \$420,600 |
| Playing Fields | \$11,823,725 | \$8,358,335 | | \$4,161,452 | | | | | |
| Sports Lighting | \$2,800,000 | \$3,400,000 | | \$3,329,400 | | | | | |
| Buildings | \$4,645,000 | \$2,428,000 | | \$600,077 | \$21,070,000 | \$28,185,000 | \$45,950,000 | | \$20,420,000 |
| Site Amenities | \$953,200 | \$953,200 | | \$149,697 | | | | | |
| GC/Contingency | \$10,043,416 | \$6,703,290 | \$1,669,527 | | \$7,466,009 | \$7,379,159 | \$12,881,876 | \$0 | \$6,693,493 |
| Construction Costs | \$42,441,530 | \$28,326,807 | \$5,131,977 | \$15,166,767 | \$31,549,909 | \$38,578,059 | \$61,831,476 | \$12,012,687 | \$28,285,405 |
| Soft Costs | \$8,488,306 | \$5,665,361 | \$1,026,395 | \$3,878,921 | \$6,309,982 | \$9,465,612 | \$14,116,295 | \$2,402,537 | \$5,657,081 |
| Total Project Costs | \$50,929,836 | \$33,992,169 | \$6,158,373 | \$19,045,688 | \$37,859,891 | \$48,043,671 | \$75,947,771 | \$14,415,225 | \$33,942,486 |

⁽¹⁾ Assumes a state-of-the-industry hydraulic bank track system. Alternately, costs would be approximately \$1.75 million lower assuming a fixed bank track.

Note: The cost estimates were generated using industry per-unit data adjusted for conditions in Fairfax County and cost data of comparable amateur sports facility development projects, modified for time and locations. Construction costs tend to vary widely among comparable amateur sports facility projects. Many variables exist that influence actual realized construction costs, including type of facility, size, components, level of finish, integrated amenities, costs of goods and services in the local market, location and topography of the site, ingress/egress issues, and other such aspects.

Source: CHA Consulting, Inc., 2020.



⁽²⁾ Cost estimate generated by Hughes Group Architects & Ballard King Associates, inflated to current year dollars.

The development and operation of potential new and expanded sports tourism complexes would be expected to generate significant quantitative benefits to Fairfax County. A summary of the key cost/benefit findings associated with the key identified new sports complex development priorities is shown in the exhibit to the right. Annual cost/benefit figures represent a stabilized year of operation (assumed Year 4).

A hypothetical annual debt service payment has been estimated based on information provided by Fairfax County's Department of Management and Budget. Assuming a General Obligation (GO) bond offering with a term of 20 years, a blended interest rate of 4.0%, and 90% of total project costs financed (assuming 10% private participation through naming rights and/or other private sources), annual Fairfax County construction debt service payments are estimated at:

- Priority 1A = \$3.373 million
- Priority 1B = \$2.251 million
- Priority 2+3 = \$5.030 million

In addition to the quantifiable benefits associated with new sports tourism product development and operation in Fairfax County, there are a number of existing and potential benefits that cannot be quantified. In fact, these qualitative benefits tend to be a critical factor in the consideration of public and private investment in facilities of this nature. These include: (1) enhanced sports and recreation opportunities for local youths and adults; (2) reduction in the need for residents to leave Fairfax County for sports activities; (3) improved wellness and other health outcomes for community members; (4) synergy with the other sports, recreation, entertainment and leisure facilities leading to increased tourism activity; (5) enhanced community pride, self-image, exposure and reputation; and (6) enhanced regional/national exposure.

Key New Sports Complex Development Priorities in Fairfax County - Summary of Key Cost / Benefit Estimates

| | PRIORITY 1A Rectangle Field Complex | PRIORITY 1B Diamond Field Complex | PRIORITY 2+3 Indoor Court & Track Complex |
|--|--|--------------------------------------|---|
| Location/Site | Mountain Rd. | Rock Hill | Baron Cameron |
| Est. Construction Costs (Hard + Soft) | \$50,929,836 | \$33,992,169 | \$75,947,771 |
| Assumed Annual Debt Service (1) | \$3,373,000 | \$2,251,000 | \$5,030,000 |
| Annual Financial Operating Profit/(Loss) | \$338,392 | \$237,697 | \$495,648 |
| Number of Tournaments/Meets | 38 | 27 | 130 |
| Total Attendance (Athletes + Spectators) | 692,544 | 410,304 | 812,100 |
| Non-Local Visitor Days | 263,117 | 145,139 | 319,398 |
| Hotel Room Nights | 56,382 | 31,101 | 68,442 |
| Direct Spending | \$36,724,399 | \$20,592,553 | \$43,161,751 |
| Economic Output | \$61,753,448 | \$34,628,253 | \$72,577,488 |
| Employment (Full & Part-time Jobs) | 790 | 444 | 928 |
| Tax Revenue (Fairfax County Taxes) | \$4,476,445 | \$2,495,352 | \$5,266,376 |

Note: All estimates (except for construction costs and debt service) represent annual figures upon stabilization of facility operations (assumed fourth full year of operation).



⁽¹⁾ Based on information provided by Fairfax County Department of Management and Budget, assuming a General Obligation (GO) bond offering with a term of 20 years, a blended interest rate of 4.0%, and 90% of total project costs financed (assuming 10% private participation through naming rights and/or other private sources).

1.BACKGROUND& SITUATION







1. BACKGROUND & SITUATION: Overview

Conventions, Sports & Leisure International (CSL), with the participation of CHA Consulting, Inc. (CHA), was retained by the Fairfax County Park Authority (FCPA) to conduct a two-phased study of potential new and/or enhanced sports complexes in Fairfax County. A primary goal of the study is to identify and evaluate facility opportunities that would allow Fairfax County, Virginia to more effectively compete within the sports tourism marketplace.

The intent of the study is to assist the Sports Tourism Task Force, FCPA, Visit Fairfax and other stakeholders in evaluating:

- Market opportunities in specific sports segments to grow sports tourism in Fairfax County.
- New and/or enhanced sports facility/complex products designed to address opportunities and needs related to sports tourism, while also enhancing opportunities for local user groups.
- Strategies to better align governance, management, scheduling, and pricing attributes of targeted facilities with industry best practices in order to optimize competitiveness in sports tourism markets.

In Fairfax County, as with many communities, the visitor industry plays an important role in local and regional economic health. Visitors to a market offer an opportunity to inject new dollars into the economy, with relatively limited use of public infrastructure. Visitor spending then generates net new tax revenue, reducing the tax burden on residents.

At the same time, the competition for visitor industry market share is fierce. Communities throughout the country, many competing with Fairfax County and the greater Washington D.C. metropolitan area, continue to invest in assets and amenities that are designed in part to attract visitors. Much of this investment involves sports tourism facilities.

Sports tourism is one of the fastest growing sectors of tourism. An increasing number of communities throughout the country are investing in the development and operation of large, multi-sport amateur sports complexes for the purpose of driving new sports tourism as well as better accommodating local sports and recreation demand. An increase in the number of travel sports programs and participation has been matched by the recognition by many communities of the often high return-on-investment modern sports complexes can have in host destinations in terms of driving visitation, hotel room nights, and economic impact through new spending in the community and the creation of new jobs.



1. BACKGROUND & SITUATION: Scope of Work

The study process consisted of detailed research and analysis, including a comprehensive set of market-specific information derived from the following:

- PROJECT EXPERIENCE: Experience garnered through more than 1,000 sports and event facility planning and benchmarking projects throughout the country.
- SITE VISITS: Local market visits at the outset of the project, including community and facility tours, and discussions with study stakeholders.
- INTERVIEWS & OUTREACH: In-person and telephone interviews, meetings and focus groups with more than 200 individuals representing user groups and Fairfax County stakeholders, including representatives of the Fairfax County Athletic Council, FCPA, George Mason University, Neighborhood and Community Services, NOVA Parks, Visit Fairfax, various other recreational and amateur sporting groups, local hoteliers and business leaders; other visitor industry and community stakeholders; and local and non-local tournament/competition producers.
- BENCHMARKING: Research and analysis of facility data and interviews conducted with 91 competitive/regional and 24 comparable sports facilities.

An outline of the study's scope of work is provided below. This document summarizes the findings associated with both phases of work.

PHASE 1: MARKET ANALYSIS

- 1. Kickoff, Project Orientation, Tours and Interviews
- 2. Economic, Demographic and Destination Analysis
- 3. Fairfax County Sports Facility Supply and Demand Analysis
- 4. State and Regional Sports Facilities and Key Events Analysis
- 5. Sports Tournament Opportunity Analysis
- 6. Potential Partnerships
- 7. Preliminary Facility Recommendations

PHASE 2: COST/BENEFIT, SITE & GOVERNANCE ANALYSIS

- 1. Refined Facility and Site Recommendations
- 2. Operations and Maintenance
- 3. Projection of Demand and Financials
- 4. Economic Impact Analysis
- 5. Benefit to the Community
- 6. Governance Structure
- 7. Presentation of Final Report

2. LOCAL FACILITY SUPPLY







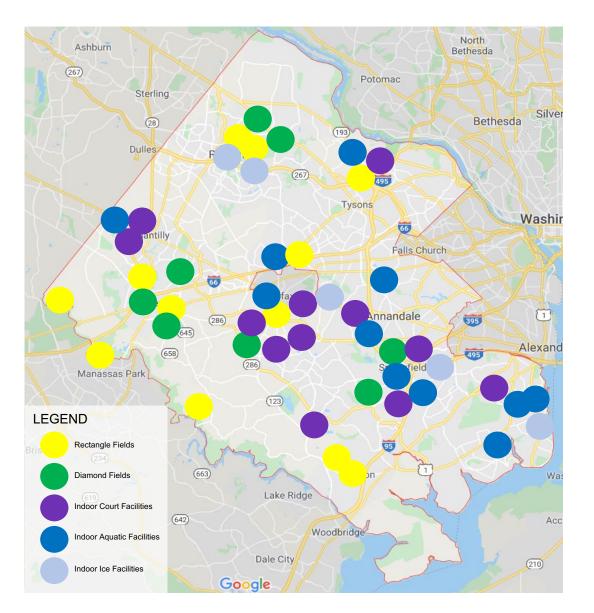


2. LOCAL FACILITY SUPPLY: Overview

An understanding of the inventory and quality of existing indoor and outdoor athletic facilities in Fairfax County is critical in identifying potential areas of local and non-local need that may be met by potential new amateur sports and recreation facilities.

As shown, fields and facilities are well distributed throughout Fairfax County. Rectangle fields are well represented throughout central and western parts of Fairfax County, however, there are relatively few in the east. There is somewhat of an absence of indoor court facilities in the northwestern portion of Fairfax County, while the southern portion (southeast of Interstate-95) offers very few indoor or outdoor facilities.

Importantly, this inventory does <u>not</u> include the majority of the 90+ synthetic turf rectangle fields at high schools and middle school facilities, unless the complex offers a minimum of three (3) fields. Further, minimum numbers of fields/courts/facilities were established for each of the respective field/facility types inventoried, as tournament, meet and competition organizers looking to draw participants from outside of Fairfax County typically require a critical mass of fields in one location.





2. LOCAL FACILITY SUPPLY: Ownership & Management

| | | F | Facility Components | | | | its |
|--|--------------------------|------------------|---------------------|---------------|-----------------|------------|------------------|
| Facility | City, State | Rectangle Fields | Diamond Fields | Indoor Courts | Indoor Aquatics | Indoor Ice | Other Facilities |
| Aquatic & Fitness Center | Fairfax, VA | + | | | | | |
| Audrey Moore RECenter | Annandale, VA | | | | | | |
| Baron Cameron Park | Reston, VA | | | | | | |
| Braddock Park | Clifton, VA | | | | | | |
| Bull Run Regional Park | Centreville, VA | | | | | | |
| Cub Run RECenter | Chantilly, VA | | | | | | |
| Ellanor C. Lawrence Park | Chantilly, VA | | | | | | |
| Fairfax Ice Arena | • | | | | | | |
| | Fairfax, VA | - | | | | | |
| Fairfax Sportsplex | Springfield, VA | _ | | | | | |
| George Washington RECenter | Alexandria, VA | | | | | | |
| GMU Basketball Practice Facility | Fairfax, VA | _ | | | | - | |
| GMU Field House | Fairfax, VA | | | | | _ | |
| GMU Recreation Fields | Fairfax, VA | | | | | | |
| Greenbriar Park | Fairfax, VA | | | | | _ | |
| Kincheloe Park | Clifton, VA | _ | | | | _ | |
| Lake Fairfax Park | Reston, VA | | | | | | |
| Lee District RECenter | Alexandria, VA | _ | | | | | |
| Linn Gym (GMU) | Fairfax, VA | _ | | | | | |
| Mount Vernon RECenter | Alexandria, VA | _ | | | | | |
| NOVA Ernst Community Gym | Annandale, VA | _ | | | | - | |
| nZone | Chantilly, VA | _ | | | | | |
| Oak Marr RECenter | Oakton, VA | | | | | _ | |
| Oakton High School | Vienna, VA | | | | | - | |
| Popes Head Park | Fairfax, VA | | | | | | |
| Providence RECenter | Falls Church, VA | _ | | | | | |
| RAC Gym (GMU) | Fairfax, VA | _ | | | | | |
| Reston SkateQuest South County Middle & High Schools | Reston, VA Lorton, VA | | | | | | |
| South Run District Park | Springfield, VA | | | | | | |
| South Run RECenter | Springfield, VA | | | | | | |
| Spring Hill RECenter | McLean, VA | | | | | | |
| SYA Sports Park | Centreville, VA | | | | | | |
| The Fieldhouse | Chantilly, VA | | | | | _ | |
| The St. James | Springfield, VA | | | | | | |
| Wakefield Park | Annandale,VA | _ | | | | | |

| | # = | = | Facility Ownership |
|--------|-------------------|--------------------|---|
| Public | Private/Nonprofit | Private/For Profit | Owner |
| | | | George Mason University |
| | | | Fairfax County Park Authority |
| | | | Fairfax County Park Authority |
| | | | Fairfax County Park Authority |
| | | | Northern Virginia Regional Park Authority |
| | | | Fairfax County Park Authority |
| | | | Fairfax County Park Authority |
| | | | Weisiger Pickett Road Partnership |
| | | | Fairfax Sportsplex Inc. |
| | | | Fairfax County Park Authority |
| | | | George Mason University |
| | | | George Mason University |
| | | | George Mason University |
| | | | Fairfax County Park Authority |
| | | | Northern Virginia Regional Park Authority |
| | | | Fairfax County Park Authority |
| | | | Fairfax County Park Authority |
| | | | George Mason University |
| | | | Fairfax County Park Authority |
| | | | Northern Virginia Community College |
| | | | New Life Christian Church |
| | | | Fairfax County Park Authority |
| | | | Fairfax County Public Schools |
| | | | Fairfax County Park Authority |
| | | | Fairfax County Park Authority George Mason University |
| | | | Linden Development |
| | | | Fairfax County Public Schools |
| | | | Fairfax County Park Authority |
| | | | Fairfax County Park Authority |
| | | | Fairfax County Park Authority |
| | | | Southwestern Youth Association |
| | | | Chantilly Youth Association |
| | | | The St. James Group |
| | | | Fairfax County Park Authority |

| | Facility Management | | | | | | |
|--------|---------------------|--------------------|--|--|--|--|--|
| Public | Private/Nonprofit | Private/For Profit | Operator | | | | |
| | | | George Mason University | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Northern Virginia Regional Park Authority | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Weisiger Management Co. | | | | |
| | | | Fairfax Sportsplex Inc. | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | George Mason University | | | | |
| | | | George Mason University | | | | |
| | | | George Mason University | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Northern Virginia Regional Park Authority | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | George Mason University | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Northern Virginia Community College | | | | |
| | | | New Life Christian Church | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Fairfax County Public Schools | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | Fairfax County Park Authority | | | | |
| | | | George Mason University | | | | |
| | | | Linden Development | | | | |
| | | | Fairfax County Public Schools | | | | |
| | | | Fairfax County Park Authority | | | | |
| | _ | | Fairfax County Park Authority | | | | |
| | | | Fairfax County Park Authority Southwestern Youth Association | | | | |
| | | | Chantilly Youth Association | | | | |
| | | | The St. James Group | | | | |
| | | | Fairfax County Park Authority | | | | |
| % | % | % | , | | | | |

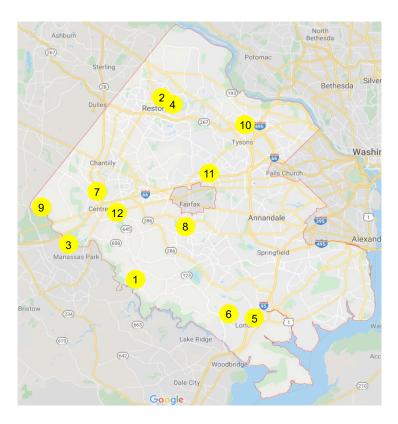




2. LOCAL FACILITY SUPPLY: Rectangle Fields

There are twelve facilities in Fairfax County that offer three or more multipurpose rectangle fields for soccer, lacrosse, flag football, field hockey, cricket and rugby leagues and competitions. Further, while fields at George Mason University (GMU) are included in this inventory, they are not typically available for public use.

As shown below, Kincheloe Park and Baron Cameron Park have the most fields with nine and eight, respectively. Although Kincheloe Park offers more fields, only five are full-size fields. As such, Baron Cameron Park and its eight full-sized fields tends to be a better option for tournament organizers.



| | | | Rectang | le Fields | |
|-----|------------------------------------|-----------------|---------|-----------|-------|
| Key | Facility | Location | Adult | Youth | Total |
| 1 | Kincheloe Park | Clifton, VA | 5 | 4 | 9 |
| 2 | Baron Cameron Park | Reston, VA | 8 | 0 | 8 |
| 3 | Bull Run Regional Park | Centreville, VA | 6 | 0 | 6 |
| 4 | Lake Fairfax Park | Reston, VA | 4 | 2 | 6 |
| 5 | South County Middle & High Schools | Lorton, VA | 6 | 0 | 6 |
| 6 | South Run District Park | Springfield, VA | 3 | 2 | 5 |
| 7 | Ellanor C. Lawrence Park | Chantilly, VA | 4 | 0 | 4 |
| 8 | GMU Recreation Fields | Fairfax, VA | 4 | 0 | 4 |
| 9 | SYA Sports Park | Centreville, VA | 3 | 0 | 3 |
| 10 | Spring Hill RECenter | McLean, VA | 3 | 0 | 3 |
| 11 | Oakton High School | Vienna, VA | 3 | 0 | 3 |
| 12 | Popes Head Park | Fairfax, VA | 0 | 3 | 3 |

Note: Only includes complexes with three (3) fields or more.

Source: Facility Management, 2019.



2. LOCAL FACILITY SUPPLY: Rectangle Fields

Of the 12 field complexes listed on the previous slide, four were identified below as key to Fairfax County's total field count. Baron Cameron Park, with eight full-sized fields, is well-positioned as a large, potential tournament facility. While it hosts a lot of local league play, the size of the complex provides an opportunity to bring in and host larger, non-local tournaments. The South Run RECenter offers five fields, three full-sized and two youth, and has additional facilities on site within the RECenter, making it an ideal location for league play for all ages. Although the SYA Sports Park only has three fields, all three are full-sized, offering the potential for smaller, local tournaments. Bull Run Park is primarily a facility for local usage, despite its size and quantity of fields.

In addition to the highlighted facilities, Fairfax County also offers an abundance of turf fields at a variety of parks and public high schools. These turf fields can be difficult to access for tournament organizers and local leagues, as they are in high demand and high school seasons take precedence.



BARON CAMERON PARK

Baron Cameron Park opened in the early 1970's and sits on sixty-eight acres in Reston, VA. Previously owned by the school system, the FCPA came to own the park in 2011. It currently has nine grass fields with no lights for nighttime play and no permanent restrooms for users. The facility averages 1,000 hours of public use annually.



SYA SPORTS PARK

Southwestern Youth Association (SYA) Sports Park opened in 1973. It is a non-profit facility located in Centreville, VA. The facility offers three adult fields that host a variety of sports groups, such as a youth boys and girls field hockey program, SYA youth football, SYA youth lacrosse, SYA youth rugby and eleven different, non-affiliated soccer programs.



SOUTH RUN RECENTER

South Run RECenter is located in Springfield, VA. This facility has five outdoor fields that consist of three large soccer/multi-sport fields and two smaller soccer fields. It also has a 24,000-square foot indoor field house with 160'x100' turf. The RECenter is used by many organizations including TOPSoccer, Top Caliber Lacrosse, DC Fray, Firebirds 14U, Coca Cola Soccer Games and other FCPA classes.



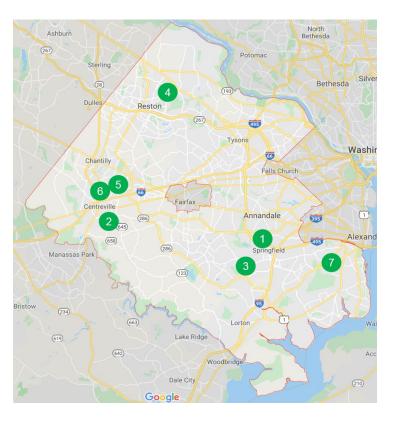
BULL RUN REGIONAL PARK

Bull Run Regional Park is located in Centreville, VA and is operated by the Northern Virginia Park Authority. The facility has six fields, primarily used by local soccer and flag football organizations. A permit is required to use the fields, and there is a weather shelter, playground, water park and trails throughout the park. The park also serves as a space for community events and historic Civil War sites.



2. LOCAL FACILITY SUPPLY: Diamond Fields

Within Fairfax County, there are seven facilities that have three or more baseball/softball fields. However, the majority of these fields have a heavy focus on youth or softball accommodations. The largest facility has only three adult softball and three youth softball fields. With six full-size softball fields, Braddock Park is the most popular facility amongst local leagues. Wakefield Park is popular as well, but the three youth softball fields limit its potential. Additionally, the potential expansion of Patriot Park/Patriot Park North could help alleviate stress on these fields.



| | | | Base | eball | Sof | | |
|-----|--------------------------|-----------------|-------|-------|-------|-------|-------|
| Key | Facility | Location | Adult | Youth | Adult | Youth | Total |
| 1 | Wakefield Park | Annandale, VA | 0 | 0 | 3 | 3 | 6 |
| 2 | Braddock Park | Clifton, VA | 0 | 0 | 6 | 0 | 6 |
| 3 | South Run District Park | Springfield, VA | 1 | 0 | 0 | 2 | 3 |
| 4 | Baron Cameron Park | Reston, VA | 0 | 1 | 1 | 1 | 3 |
| 5 | Greenbriar Park | Fairfax, VA | 0 | 1 | 0 | 2 | 3 |
| 6 | Ellanor C. Lawrence Park | Chantilly, VA | 0 | 1 | 0 | 2 | 3 |
| 7 | Lee District RECenter | Alexandria, VA | 0 | 0 | 0 | 3 | 3 |

Note: Only includes complexes with three (3) fields or more.

Source: Facility Management, 2019.

2. LOCAL FACILITY SUPPLY: Diamond Fields

The three complexes below have the most potential to bring in larger, non-local tournaments to Fairfax County. Wakefield Park and Braddock Park both have six fields, making them the largest complexes in Fairfax County. Braddock Park is one of the most desirable locations for local leagues and non-local tournaments with six adult softball fields, while Wakefield Park is hindered with only three adult softball fields and three youth softball fields. South Run District Park is a great location for local leagues and smaller tournaments, as it has the South Run RECenter on site, making it more accessible to all different ages. All the diamond complexes within Fairfax County have certain important limitations to hosting large tournaments.



WAKEFIELD PARK

Wakefield Park is 292-acre multi-use park located in Braddock, Virginia that was completed in 1978. The park has three adult softball fields, three youth softball fields, one adult soccer field and three basketball courts. In addition, it has an on-site recreation center, the Audrey Moore RECenter and the Wakefield Senior Center.



BRADDOCK PARK

Braddock Park is located in Clifton, VA and was built is 1985. The park features a pavilion with seating for 60 people available for rent, six adult softball fields, and one adult soccer field.



SOUTH RUN DISTRICT PARK

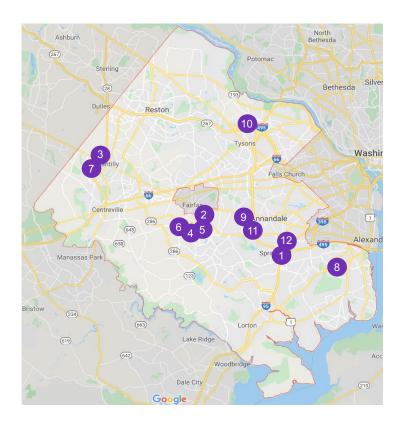
South Run District Park opened in 1988 and is located in Springfield, VA. The park was funded by a combination of general obligation bonds and grants and is currently undergoing renovations on a project-by-project basis. The most recent renovation was the addition of the zipline course in 2017. The park features two tennis courts, two basketball courts, one adult baseball field, one adult softball field, one youth softball field, three adult soccer fields and two youth soccer fields.



2. LOCAL FACILITY SUPPLY: Indoor Court Facilities

While Fairfax County has 12 facilities that offer more than four indoor courts and/or fields, the courts at George Mason University (GMU) are not typically available for public use. Furthermore, the Fairfax Sportsplex is the only facility that has courts dedicated solely to volleyball.

Below, the facilities are listed in terms of the maximum court capacities for either basketball or volleyball. Most of the playing surfaces are lined for both sports. The St. James, the largest facility on the list, offers either four basketball courts or nine volleyball courts.



| Key | Facility | Location | Basketball Courts | Volleyball Courts | Indoor Turf Fields |
|-----|------------------------------------|-----------------|----------------------|----------------------|-----------------------|
| 1 | The St. James | Springfield, VA | 4 | 9 | 1 |
| 2 | Field House (GMU) | Fairfax, VA | 4 | 0 | 0 |
| 3 | The Fieldhouse | Chantilly, VA | 3 | 0 | 2 |
| 4 | RAC Gym (GMU) | Fairfax, VA | 3 | 3 | 0 |
| 5 | Linn Gym (GMU) | Fairfax, VA | 2 | 3 | 0 |
| 6 | Basketball Practice Facility (GMU) | Fairfax, VA | 2 | 0 | 0 |
| 7 | nZone | Chantilly, VA | 2 | 2 | 3 |
| 8 | Lee District RECenter | Alexandria, VA | 1 | 0 | 0 |
| 9 | NOVA Ernst Community Gym | Annandale, VA | 1 | 2 | 0 |
| 10 | Spring Hill RECenter | McLean, VA | 1 | 0 | 0 |
| 11 | Audrey Moore RECenter | Annandale, VA | 1 | 0 | 0 |
| 12 | Fairfax Sportsplex | Springfield, VA | 0 | 4 | 3 |

Note: Only includes facilities that offer four (4) or more indoor courts and/or one (1) indoor turf field. Source: Facility Management, 2019.



2. LOCAL FACILITY SUPPLY: Indoor Court Facilities

The 12 facilities listed on the previous slide vary in offerings, ownership, and usage. The four facilities below are highlighted because they offer the most court space, indoor turf, and/or other offerings. As mentioned before, the George Mason University (GMU) facilities need to balance out the university's athletics and intramurals schedules, making it difficult for the public to utilize the facilities and limiting the amount of non-local tournaments that can be hosted there. The St. James recently opened in the southern part of Fairfax County, offering a variety of facilities including court and turf space, ice sheets, and a pool. The Fieldhouse is also a prominent facility in Fairfax County, recently coming under new ownership.

The facilities throughout Fairfax County are multi-purpose in nature, which allows them to be programmable throughout the year. A new complex in Fairfax County should strive to be similarly multi-purpose to alleviate constraints on current facilities' schedules and secure constant use throughout the year.



GMU FIELD HOUSE

Located in Fairfax, VA, the George Mason University (GMU) Field House underwent a \$5 million renovation in 2014. The facility is home to the GMU track and field teams and has hosted the Mobil Invitational and USA track and field Golden Spike Invitational Indoor Meet. The 100,000-square foot facility has a 200-meter indoor track, seven racquetball courts, one multi-use court, weight room, sauna and an outdoor track.



RAC GYM (GMU)

Renovated in 2009, the Recreation and Athletic Complex (RAC) Gym is located in Fairfax on the GMU campus. The facility totals 120,000 square feet comprised of three basketball/volleyball courts, in addition to racquetball and squash courts. The Complex is home to GMU recreational sports and intercollege sports (tennis, volleyball and wrestling).



THE FIELDHOUSE

The Fieldhouse was renamed in February of 2019. It offers one NBA court with bleacher seating, two high school regulation courts and one full-size turf field that can be split into two fields. The Fieldhouse hosts a variety of youth and adult leagues throughout the year and youth camps during the summer. Evolution Basketball calls the Fieldhouse home for their practices and league play.



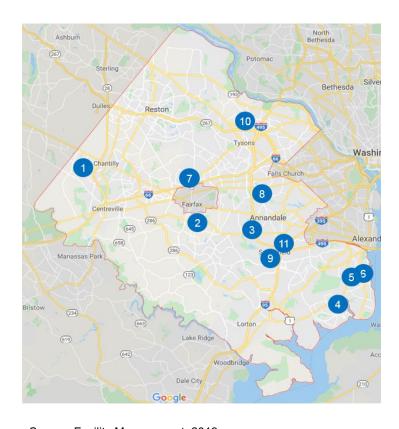
THE ST. JAMES

The St. James is a 450,000 square foot facility that opened in 2018 in Springfield, VA. The facility is owned and operated by Kendrick Ashton and Craig Dixon. There are seven houses within the facility – Field, Court, Ice, Pool, Hitting, Performance and Squash and Golf. There is also a climbing wall and workout facility. The St. James Place hosts the Turkey Bowl Flag Football Tournament and NCSL Winter College Combine. It is home to many teams including The St. James 14U baseball team and various travel volleyball teams.



2. LOCAL FACILITY SUPPLY: Indoor Aquatic Facilities

Within Fairfax County, there are eleven facilities that offer indoor aquatics. Most of these facilities are RECenters and fewer than half offer 50-meter pools. The Aquatic & Fitness Center at George Mason University (GMU) is popular for hosting a myriad of meets and other water competitions, making it difficult to bring more competitions to that specific facility. The RECenters, although a great asset to the entire community, tend to be more outdated and lack deck space and soft bottoms to their pool floors, limiting the number and types of competitions that can be held there. The St. James was a productive addition to the indoor aquatic facility inventory, as its 50-meter pool is able to host certain meets and competitions, alleviating some stress on other local facilities.



| Key | Facility | Location | # of Pools | Туре |
|-----|---------------------------------|------------------|---------------|---------------|
| 1 | Cub Run RECenter | Chantilly, VA | 2 | 25M & Leisure |
| 2 | Aquatic & Fitness Center at GMU | Fairfax, VA | 2 | 50M & 25M |
| 3 | Audrey Moore RECenter | Annandale, VA | 1 | 50M |
| 4 | George Washington RECenter | Alexandria, VA | 1 | 25M |
| 5 | Lee District RECenter | Alexandria, VA | 1 | 50M |
| 6 | Mount Vernon RECenter | Alexandria, VA | 1 | 25M |
| 7 | Oak Marr RECenter | Oakton, VA | 1 | 50M |
| 8 | Providence RECenter | Falls Church, VA | 1 | 25M |
| 9 | South Run RECenter | Springfield, VA | 1 | 25M |
| 10 | Spring Hill RECenter | McLean, VA | 1 | 25M |
| 11 | The St. James | Springfield, VA | 1 | 50M |

Source: Facility Management, 2019.



2. LOCAL FACILITY SUPPLY: Indoor Aquatic Facilities

Fairfax County boasts nine RECenters that provide the entire community access to indoor aquatic facilities, including Audrey Moore, Cub Run, George Washington, Lee District, Mount Vernon, Oak Marr, Providence, South Run and Spring Hill. These facilities are strategically located all throughout Fairfax County to serve more of the community. Of those nine, three offer 50-meter, Olympic-grade pools: Lee District, Audrey Moore and Oak Marr RECenters. Further detail is provided on those three specific facilities below.

Outside of the RECenters, the inventory of quality indoor facilities in Fairfax County for public access, meets and training is limited. None of the public high schools have pools, while only a few private schools do, although those are not generally open to the public. However, a number of organizations in the area utilize the Aquatic & Fitness Center at the George Mason University campus for meets and other competitions.



LEE DISTRICT RECENTER

The Lee District RECenter is the largest in the FCPA system, totaling 87,824 square feet. Completed in 1980, Lee District was one of six to be built between 1980 and 1990 when Fairfax County's population rose thirty-seven percent. This RECenter boasts a 50-meter indoor pool, a 20,000 square feet fitness room, and a variety of other amenities including a multi-purpose room and a gym with a running track.



AUDREY MOORE RECENTER

Located in Annandale, Audrey Moore was the first of nine RECenters to be built, reaching completion in 1977. The facility measures 72,629 square feet in total, has one of the three 50-meter pools in the FCPA system, and offers a variety of additional amenities like multipurpose rooms, outdoor sports fields, a fitness room, and a skatepark. The facility has not undergone a mass renovation since its opening.



OAK MARR RECENTER

Situated on 137 acres of land in Oakton, VA, the Oak Marr RECenter was built in 1988. It is one of three RECenters in the system to undergo a renovation, which was completed in 2014. This facility also has a 50-meter pool along with a mini golf course and golf complex on site.



AQUATIC & FITNESS CENTER - GMU

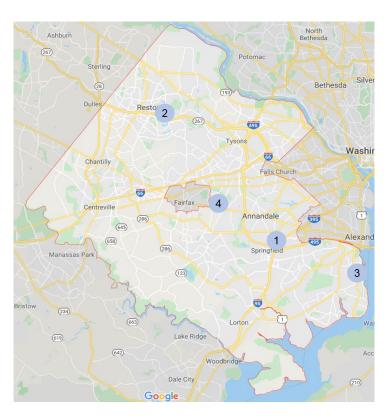
Due to its location on the George Mason campus in Fairfax, VA, the Aquatic & Fitness Center is highly utilized. It offers one 50-meter, Olympic-grade, 8-lane pool, a diving well with four one-meter boards and two three-meter boards, as well as an additional 25-yard warm-up pool. These facility amenities make it one of the most desirable venues in Fairfax County to host swim meets, training, and camps/clinics.



2. LOCAL FACILITY SUPPLY: Indoor Ice Facilities

As shown on the map below, there are four indoor ice facilities located in Fairfax County. The facilities are fairly well distributed throughout Fairfax County, making them accessible to most of the local community. However, for a county as diverse and populated as Fairfax County, there are a limited number of facilities that offer league- and tournament-ready ice sheets.

The St. James and Reston SkateQuest are the only two facilities that offer two sheets of ice. Additionally, the Fairfax Ice Arena's ice sheet is not a full-sized rink, limiting its ability to host tournaments.



| Key | Facility | Location | # of Rinks | Туре |
|-----|-----------------------|-----------------|---------------|---------------|
| 1 | The St. James | Springfield, VA | 2 | NHL |
| 2 | Reston SkateQuest | Reston, VA | 2 | NHL & Olympic |
| 3 | Mount Vernon RECenter | Alexandria, VA | 1 | NHL |
| 4 | Fairfax Ice Arena | Fairfax, VA | 1 | Leisure |

Source: Facility Management, 2019.



2. LOCAL FACILITY SUPPLY: Indoor Ice Facilities

Of the four indoor ice facilities in Fairfax County, one of them is unable to host tournaments and the other two offer two sheets of ice, but are privately-owned, making it a little more difficult to schedule local play. Below three of the facilities are highlighted.

The St. James and Reston SkateQuest facilities are great assets to the community and regularly host tournaments and some league play in Fairfax County. Having two sheets of ice under one roof for the headquarters facility is often a minimum requirement of hockey tournament organizers.



RESTON SKATEQUEST

With the capability of hosting a variety of skating activities, Reston SkateQuest is an indoor ice facility located in Reston, VA. It offers one NHL-size sheet and one Olympic-sized sheet. The facility is home to the Reston Raiders Hockey Club, which hosts its regular league play, practices, and tournaments there. The facility also hosts skating camps, group lessons, fundraisers and birthday parties.



MOUNT VERNON RECENTER

Mount Vernon RECenter is located in Alexandria, VA and was built originally in 1978. The 64,090 square foot facility is the only RECenter in the FCPA system to offer ice capabilities with one NHL-sized ice rink. The facility also has four team rooms, two of which have showers, a 25-meter pool, and a fitness room. Mount Vernon RECenter is also the only NHL-sized rink in Fairfax County that is publicly owned, making it more available to the whole community.



THE ST. JAMES

The St. James is a 450,000 square foot facility that opened in 2018 in Springfield, VA. The facility is owned and operated by Kendrick Ashton and Craig Dixon. There are seven houses within the facility – Field, Court, Ice, Pool, Hitting, Performance, and Squash and Golf. There is also a climbing wall and workout facility. The St. James Place hosts the Turkey Bowl Flag Football Tournament and NCSL Winter College Combine. It is home to many teams including The St. James 14U baseball team and various travel volleyball teams.



3.DEMOGRAPHICS& DESTINATION









3. DESTINATION & DEMOGRAPHICS: Overview

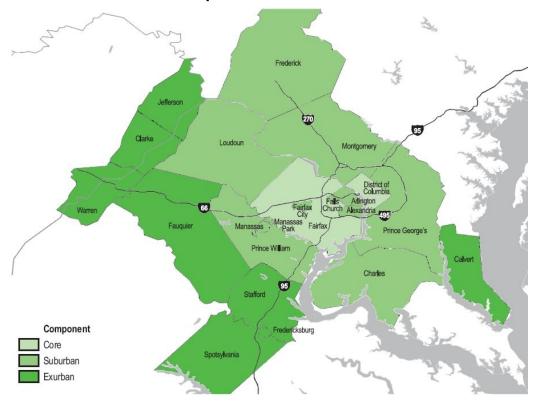
The goal of any new investment in amateur or recreational sports facilities in Fairfax County would be envisioned to not only meet the needs of Fairfax County residents, but also the needs of tournaments that draw out-of-town visitors to the area and generate economic and fiscal impacts to Fairfax County. As a result, the viability of any potential investment in amateur sports or sports tourism facilities is dependent, in large part, on local market demographic and socioeconomic characteristics, as well as the marketability of the community to potential visiting participants.

Key local and regional market characteristics that may impact the viability of potential new sports facility investment in Fairfax County include:

- Demographic & Socioeconomic Characteristics;
- · Transportation Accessibility;
- Hotel Inventory;
- · Visitor Attractions: and.
- · Local & Regional Athletic Facilities.

The demographic and socioeconomic data presented in this report is based on the anticipated market for potential new sports facilities in Fairfax County. The primary market from which it is anticipated that the majority of participants, spectators and corporate partners are expected to originate is estimated to be comprised of Fairfax County, with a secondary market comprising the Washington-Arlington-Alexandria, DC-VA-MD-WV Core-Based Statistical Area ("CBSA"), which encompasses the entirety of Washington D.C., as well as major suburban areas such as Bethesda, Silver Spring and Germantown in Maryland and Fairfax, Church Falls, Alexandria and Arlington in Virginia. A CBSA is a U.S. geographic area defined by the U.S. Office of Management and Budget based around an urban center of at least 10,000 people and adjacent areas that are socioeconomically tied to the urban center by commuting.

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Statistical Area





3. DESTINATION & DEMOGRAPHICS: Demographic Summary

The historical, current and projected demographic and socioeconomic characteristics of Fairfax County and the surrounding regional area provide an indication of the market's ability to support potential new amateur sports and sports tourism facilities. The table on the right provides a demographic and socioeconomic overview of Fairfax County and the Washington D.C. CBSA compared to the United States as a whole.

It is anticipated that potential new amateur sports and sports tourism facilities in Fairfax County will serve both local and regional communities outside of the Washington D.C. CBSA for tournaments, invitationals, camps and other such activities. For purposes of this report, we have analyzed 15-, 30-, 60- and 180-minute drive time radii around key locations in Fairfax County. Industry research indicates that local participants are typically willing to drive up to 15 minutes to participate in regular practices and league games; however, due to the traffic concerns in Fairfax County, it is assumed that many residents are willing to drive up to 30 minutes. Travel team and more competitive sports participants are typically willing to drive up to 60 minutes for league games, while the majority of teams participating in tournaments, meets or other multi-team/participant competitions would be expected to originate from within a three-hour drive. Occasionally, sports complexes can draw from national or international markets, but these opportunities are less frequent.

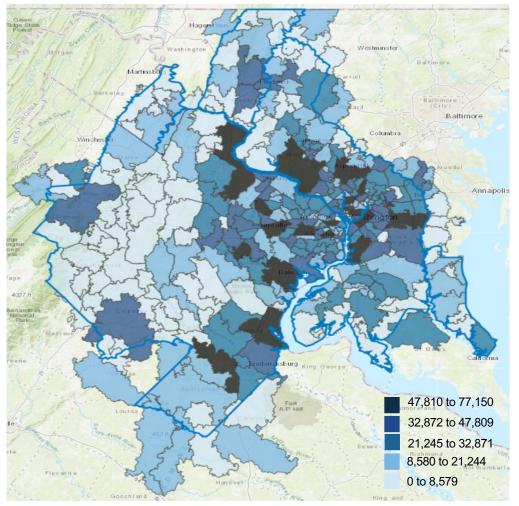
On the following page, maps are presented illustrating population density, age distribution, and income distribution for both the greater Washington DC metropolitan area and Fairfax County.

| DEMOGRAPHIC VARIABLE | Fairfax | Washington, D.C. CBSA | United States |
|--|-----------|--------------------------|------------------|
| POPULATION: | County | D.C. CBSA | States |
| 2019 Total Population | 1,132,004 | 6,249,043 | 332,417,793 |
| 2024 Total Population | 1,161,299 | 6,597,430 | 345,487,602 |
| Historical Annual Growth Rate (2010 to 2019) | 0.5% | 1.2% | 0.9% |
| Projected Annual Growth Rate (2019 to 2024) | 0.5% | 1.1% | 0.8% |
| AGE: | | | |
| Median Age | 38.9 | 37.6 | 38.5 |
| Population Age 25 to 44 | 27.5% | 29.2% | 26.6% |
| AGE DISTRIBUTION: | | | |
| Under 15 | 19.0% | 18.9% | 18.4% |
| 15 to 24 | 11.8% | 12.3% | 13.0% |
| 25 to 34 | 13.4% | 15.0% | 14.0% |
| 35 to 44 | 14.1% | 14.2% | 12.6% |
| 45 to 54 | 13.9% | 13.3% | 12.5% |
| 55 and over | 27.7% | 26.3% | 29.5% |
| HOUSEHOLD INCOME: | | | |
| Median Household Income | \$118,780 | \$102,025 | \$60,548 |
| Per Capita Income | \$58,856 | \$50,722 | \$33,028 |
| INCOME DISTRIBUTION | | | |
| \$0 to \$24,999 | 7.0% | 10.0% | 19.7% |
| \$25,000 to \$49,999 | 9.7% | 12.3% | 21.3% |
| \$50,000 to \$74,999 | 11.5% | 13.9% | 17.5% |
| \$75,000 to \$99,999 | 11.5% | 12.5% | 12.6% |
| \$100,000 to \$149,999 | 21.5% | 20.2% | 15.1% |
| \$150,000 or more | 38.8% | 31.1% | 13.8% |
| POPULATION BY RACE/ETHNICITY | | | |
| White/Caucasian | 57.6% | 51.6% | 69.6% |
| Black/African American | 10.0% | 25.5% | 12.9% |
| American Indian | 0.3% | 0.4% | 1.0% |
| Asian | 20.5% | 10.8% | 5.8% |
| Pacific Islander | 0.1% | 0.1% | 0.2% |
| Other Race | 6.6% | 7.2% | 7.0% |
| Two or More races | 4.9% | 4.4% | 3.5% |
| Hispanic Origin | 16.8% | 16.6% | 18.6% |
| Diversity Index | 72.3 | 75.2 | 64.8 |

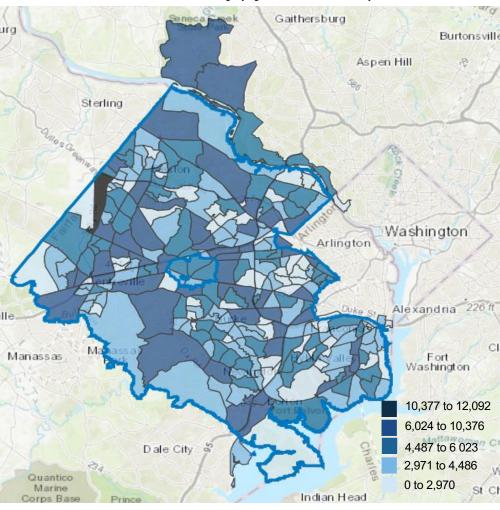


3. DESTINATION & DEMOGRAPHICS: Population Density

Greater Washington Metro (by Zip Code)



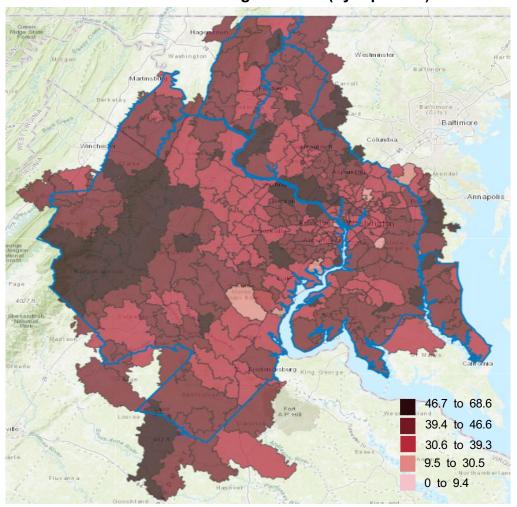
Fairfax County (by Census Tract)



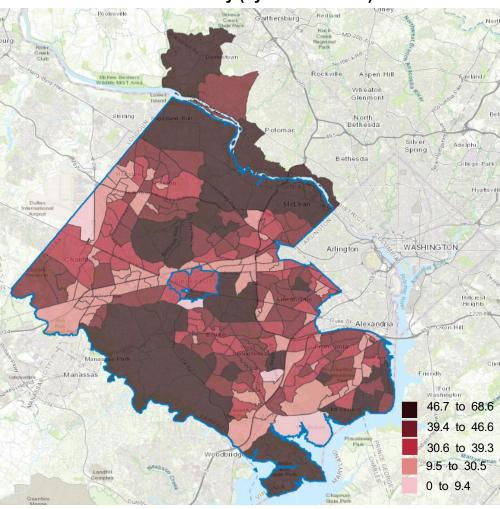


3. DESTINATION & DEMOGRAPHICS: Age Distribution





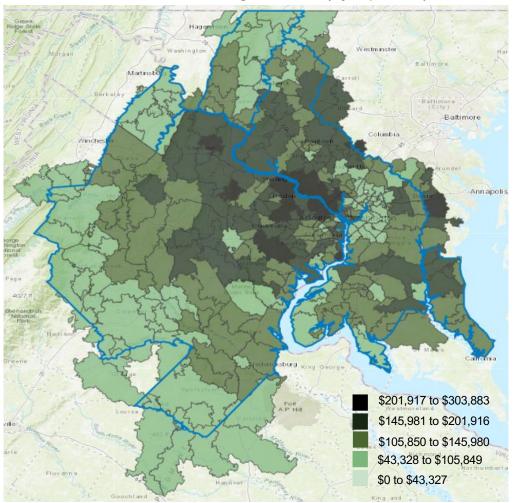
Fairfax County (by Census Tract)



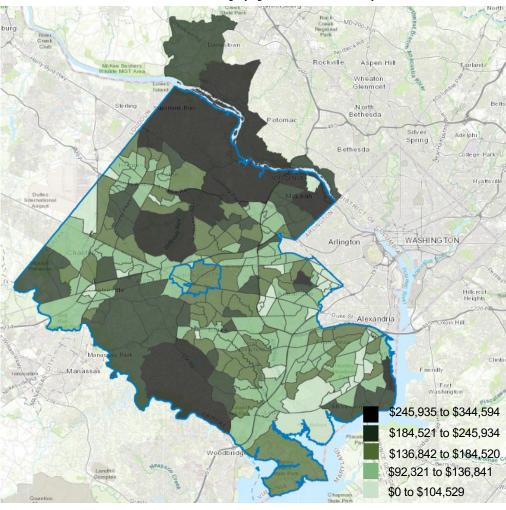


3. DESTINATION & DEMOGRAPHICS: Income Distribution





Fairfax County (by Census Tract)





3. DESTINATION & DEMOGRAPHICS: Submarket Analysis

Due to the geographic size and density diversity of Fairfax County, an analysis of submarkets is believed to be useful to evaluate and contrast the socioeconomic characteristics of population bases within specific driving distances.

The five submarkets within Fairfax County that have been identified for this demographic analysis are shown to the right. These locations are not meant to suggest recommended site locations for any product development; rather, they are intended to demonstrate differences in the demographic profile of distinct areas within Fairfax County.

The exhibits on the following two pages present estimates of key demographic statistics with various driving distances of each of the five submarkets. Specifically, these driving distances include 15, 30, 60, and 180 minutes. These estimates are based on "average drive times" as assembled by the data source used (Esri) and it is understood that, particularly in Fairfax County, actual drive times could be significantly longer depending on the time of day and traffic conditions. Nevertheless, this comparison is useful to illustrate population density and other demographic differences of general areas within Fairfax County. This is relevant in understanding how accessible different areas and potential locations are for local sports activity (games and practices), as well as drive-in accessibility for tournaments and other major competitions.





3. DESTINATION & DEMOGRAPHICS: Submarket Analysis

| | | 15-MINUTE DRIVE | | | | | | 3 | 30-MINUTE DRI | 30-MINUTE DRIVE |
|--|-----------|-----------------|-----------|-------------|-----------|-----------|-----------|------------|----------------------|---------------------------------|
| DEMOGRAPHIC VARIABLE | 1 - South | 2 - East | 3 - North | 4 - Central | 5 - West | 1 - Sout | h | h 2 - East | h 2 - East 3 - North | h 2 - East 3 - North 4 - Centra |
| OPULATION: | | | | | | | | | | |
| 019 Total Population | 179,631 | 406,614 | 31,180 | 319,958 | 229,448 | 1,295,346 | | 1,602,021 | 1,602,021 505,047 | 1,602,021 505,047 1,570,977 |
| 24 Total Population | 187,287 | 413,563 | 31,617 | 327,328 | 250,582 | 1,346,235 | | 1,673,072 | 1,673,072 537,311 | 1,673,072 537,311 1,634,207 |
| storical Annual Growth Rate (2010 to 2019) | 1.0% | 0.3% | 0.1% | 0.5% | 2.6% | 0.8% | | 1.0% | 1.0% 1.0% | 1.0% 1.0% 0.8% |
| pjected Annual Growth Rate (2019 to 2024) | 0.9% | 0.3% | 0.3% | 0.5% | 1.8% | 0.8% | | 0.9% | 0.9% 1.3% | 0.9% 1.3% 0.8% |
| dian Age | 37.2 | 38.9 | 45.1 | 38.9 | 35.1 | 37.2 | 37.3 | 3 | 3 38.4 | 3 38.4 37.7 |
| ulation Age 25 to 44 | 27.8% | 30.5% | 19.7% | 27.5% | 32.2% | 30.9% | 32.4% | | 27.9% | |
| E DISTRIBUTION: | 21.070 | 00.070 | 10.1 70 | 21.070 | 02.270 | 00.070 | 02.170 | | 21.070 | 27.070 |
| der 15 | 20.7% | 17.7% | 18.9% | 17.3% | 23.2% | 18.7% | 16.5% | | 20.7% | 20.7% 19.2% |
| 24 | 12.2% | 10.8% | 11.3% | 13.2% | 11.4% | 11.8% | 12.2% | | 11.0% | |
| 34 | 13.9% | 15.0% | 8.5% | 13.9% | 17.0% | 15.9% | 17.6% | | 13.0% | |
| 0 44 | 13.9% | 15.5% | 11.2% | 13.6% | 17.0% | 15.0% | 14.8% | | 14.9% | |
| o 54 | 13.5% | 13.6% | 15.8% | 13.7% | 14.3% | 13.4% | 12.8% | | 14.3% | |
| and over | 25.8% | 27.4% | 34.3% | 28.3% | 18.9% | 25.2% | 26.1% | | 26.1% | |
| USEHOLD INCOME: | | | | | | | | | | |
| dian Household Income | \$109,334 | \$103,745 | \$175,230 | \$124,659 | \$132,454 | \$106,818 | \$109,156 | | \$131,421 | \$131,421 \$112,006 |
| Capita Income | \$49,945 | \$52,625 | \$87,223 | \$59,659 | \$56,268 | \$53,235 | \$62,487 | | \$65,177 | \$65,177 \$56,723 |
| OME DISTRIBUTION | | | | | | | | | | |
| \$24,999 | 5.7% | 8.3% | 4.9% | 5.8% | 5.1% | 7.6% | 9.6% | | 5.7% | |
| 000 to \$49,999 | 10.9% | 13.0% | 5.9% | 8.4% | 7.2% | 11.4% | 10.8% | | 7.8% | 7.8% 10.5% |
| ,000 to \$74,999 | 13.1% | 13.5% | 7.4% | 10.7% | 10.7% | 13.3% | 12.4% | | 11.0% | |
| 000 to \$99,999 | 14.6% | 12.6% | 7.1% | 11.6% | 10.8% | 13.3% | 11.9% | | 10.8% | |
| 0,000 to \$149,999 | 21.2% | 22.7% | 16.3% | 22.4% | 22.1% | 21.9% | 20.7% | | 20.5% | |
| 0,000 or more | 34.4% | 29.9% | 58.5% | 41.0% | 44.1% | 32.5% | 34.6% | | 44.1% | 44.1% 35.6% |
| JLATION BY RACE/ETHNICITY | | | | | | | | | | |
| ite/Caucasian | 50.8% | 53.7% | 72.8% | 60.1% | 50.5% | 53.8% | 58.0% | | 60.8% | |
| k/African American | 18.8% | 15.6% | 4.6% | 6.8% | 7.9% | 16.6% | 15.9% | | 7.0% | |
| erican Indian | 0.5% | 0.4% | 0.2% | 0.3% | 0.2% | 0.4% | 0.4% | | 0.3% | |
| n | 14.6% | 16.8% | 15.8% | 24.1% | 32.4% | 15.5% | 14.5% | | 21.2% | |
| fic Islander | 0.1% | 0.1% | 0.0% | 0.1% | 0.1% | 0.1% | 0.1% | | 0.1% | |
| er Race | 9.3% | 8.7% | 2.0% | 4.0% | 4.0% | 8.4% | 6.7% | | 5.8% | |
| or More races | 5.9% | 4.8% | 4.5% | 4.7% | 4.9% | 5.2% | 4.5% | | 4.9% | |
| Hispanic Origin | 21.8% | 21.0% | 7.4% | 12.6% | 11.3% | 20.4% | 16.7% | | 14.5% | |
| ersity Index | 79.3 | 77.3 | 51.8 | 66.9 | 70.7 | 77.0 | 72.4 | | 68.5 | 68.5 74.6 |



3. DESTINATION & DEMOGRAPHICS: Submarket Analysis

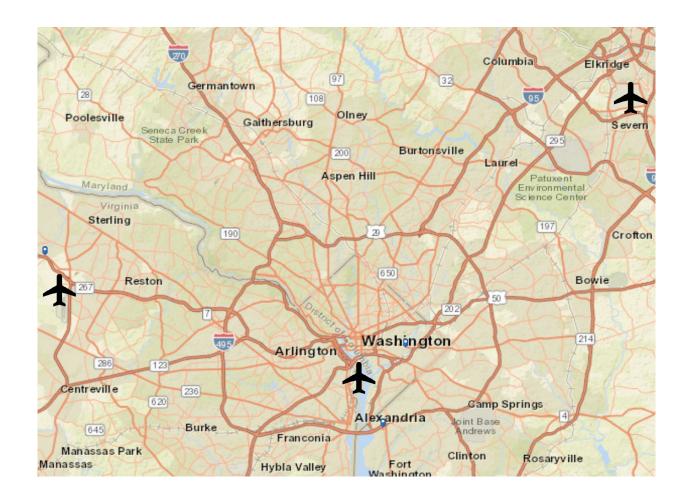
| | _ 60-MINUTE DRIVE | | | | 180-MINUTE DRIVE | | | | | |
|--|-------------------|-----------|-----------|-------------|------------------|------------|------------|------------|-------------|-------|
| DEMOGRAPHIC VARIABLE | 1 - South | 2 - East | 3 - North | 4 - Central | 5 - West | 1 - South | 2 - East | 3 - North | 4 - Central | 5 - |
| POPULATION: | | | | | | | | | | |
| 2019 Total Population | 4,491,255 | 5,089,770 | 3,882,652 | 4,861,103 | 3,408,270 | 15,529,144 | 15,860,847 | 15,130,472 | 15,638,794 | 15,06 |
| 2024 Total Population | 4,748,047 | 5,363,845 | 4,103,968 | 5,133,044 | 3,616,862 | 16,188,547 | 16,536,318 | 15,778,455 | 16,301,530 | 15,7 |
| Historical Annual Growth Rate (2010 to 2019) | 1.3% | 1.2% | 1.3% | 1.2% | 1.3% | 0.9% | 0.9% | 0.9% | 0.9% | 0. |
| Projected Annual Growth Rate (2019 to 2024) | 1.1% | 1.1% | 1.1% | 1.1% | 1.2% | 0.8% | 0.9% | 0.9% | 0.8% | 0. |
| AGE: | | | | | | | | | | |
| Median Age | 37.2 | 37.2 | 37.4 | 37.2 | 37.4 | 38.8 | 38.9 | 38.8 | 38.9 | 38 |
| Population Age 25 to 44 | 30.2% | 29.9% | 30.5% | 30.1% | 30.3% | 27.2% | 27.0% | 27.1% | 27.0% | 27 |
| AGE DISTRIBUTION: | | | | | | | | | | |
| Under 15 | 18.6% | 18.7% | 18.5% | 18.7% | 18.6% | 18.0% | 18.0% | 18.1% | 18.0% | 18. |
| 15 to 24 | 12.2% | 12.3% | 11.9% | 12.4% | 15.6% | 12.6% | 12.6% | 12.6% | 12.6% | 12. |
| 25 to 34 | 15.7% | 15.5% | 15.7% | 15.6% | 14.7% | 14.1% | 14.0% | 14.0% | 14.0% | 14 |
| 35 to 44 | 14.5% | 14.4% | 14.8% | 14.5% | 14.7% | 13.1% | 13.0% | 13.1% | 13.0% | 13 |
| 45 to 54 | 13.2% | 13.1% | 13.1% | 13.1% | 13.3% | 13.1% | 13.0% | 13.1% | 13.1% | 13 |
| 55 and over | 25.8% | 25.9% | 26.0% | 25.7% | 25.8% | 29.1% | 29.2% | 29.1% | 29.1% | 29. |
| HOUSEHOLD INCOME: | | | | | | | | | | |
| Median Household Income | \$104,397 | \$103,128 | \$107,460 | \$103,540 | \$112,746 | \$79,183 | \$79,457 | \$80,001 | \$79,089 | \$79 |
| Per Capita Income | \$53,982 | \$52,504 | \$56,913 | \$53,005 | \$59,532 | \$41,444 | \$41,535 | \$41,790 | \$41,397 | \$41 |
| NCOME DISTRIBUTION | | | | | | | | | | |
| \$0 to \$24,999 | 10.2% | 10.3% | 10.1% | 10.4% | 8.6% | 14.3% | 14.2% | 14.0% | 14.2% | 14. |
| \$25,000 to \$49,999 | 11.6% | 11.9% | 11.1% | 11.8% | 10.3% | 16.9% | 16.8% | 16.6% | 16.9% | 16. |
| \$50,000 to \$74,999 | 13.3% | 13.5% | 12.7% | 13.4% | 12.3% | 16.0% | 16.1% | 16.0% | 16.1% | 16. |
| \$75,000 to \$99,999 | 12.2% | 12.4% | 11.8% | 12.3% | 11.9% | 13.2% | 13.3% | 13.3% | 13.3% | 13. |
| \$100,000 to \$149,999 | 20.1% | 20.0% | 19.8% | 19.9% | 20.4% | 18.3% | 18.4% | 18.4% | 18.3% | 18. |
| \$150,000 or more | 32.5% | 31.8% | 34.4% | 32.2% | 36.6% | 21.2% | 21.4% | 21.6% | 21.2% | 21. |
| POPULATION BY RACE/ETHNICITY | | | | | | | | | | |
| White/Caucasian | 48.8% | 47.4% | 54.2% | 48.6% | 58.9% | 61.0% | 62.0% | 62.0% | 61.7% | 62. |
| Black/African American | 27.8% | 27.7% | 18.4% | 26.3% | 15.2% | 23.6% | 22.6% | 22.4% | 22.9% | 22. |
| American Indian | 0.4% | 0.4% | 0.4% | 0.4% | 0.4% | 0.4% | 0.4% | 0.4% | 0.4% | 0.4 |
| Asian | 11.4% | 11.9% | 14.5% | 12.0% | 14.2% | 6.7% | 6.7% | 6.9% | 6.7% | 6.8 |
| Pacific Islander | 0.1% | 0.1% | 0.1% | 0.1% | 0.1% | 0.1% | 0.1% | 0.1% | 0.1% | 0.1 |
| Other Race | 7.1% | 7.9% | 7.8% | 8.0% | 6.6% | 4.6% | 4.6% | 4.7% | 4.6% | 4.7 |
| Two or More races | 4.5% | 4.5% | 4.6% | 4.5% | 4.6% | 3.6% | 3.6% | 3.6% | 3.6% | 3.6 |
| Hispanic Origin | 16.4% | 18.0% | 18.5% | 18.2% | 16.6% | 10.9% | 11.0% | 11.2% | 11.0% | 11. |
| Diversity Index | 76.2 | 77.7 | 75.6 | 77.5 | 71.8 | 65.2 | 64.6 | 64.9 | 64.9 | 64 |



3. DESTINATION & DEMOGRAPHICS: Transportation & Access

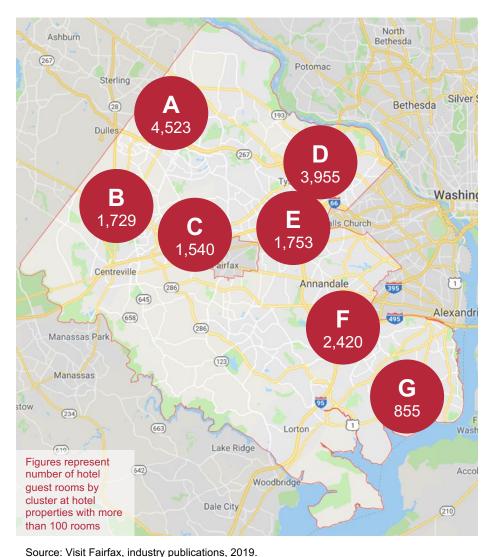
Accessibility is vital to the success of any sports complex. Ease of access is not only important from the perspective of attracting user groups on a local and regional basis, but also factors into the facility/site selection process for tournament producers.

The regional area is served by three commercial airports and accessible via direct flights from major domestic hubs.





3. DESTINATION & DEMOGRAPHICS: Hotel Room Inventory



| 4 | |
|---|--------------|
| / | Λ |
| V | \mathbf{A} |
| - | |

| Property | Rooms |
|--|-------|
| Hyatt Regency Reston | 518 |
| Hilton Washington Dulles Airport | 449 |
| · · | |
| Crowne Plaza Dulles Airport | 324 |
| Hyatt Regency Dulles | 316 |
| The Westin Washington Dulles Airport | 314 |
| Sheraton Reston | 301 |
| Washington Dulles Marriott Suites | 253 |
| The Westin Reston Heights | 191 |
| Courtyard by Marriott Dulles Airport Hemdon | 184 |
| Residence Inn by Marriott Herndon Reston | 168 |
| Hyatt Place Herndon/Dulles Airport East | 151 |
| Embassy Suites Dulles Airport | 150 |
| Extended Stay America - Reston | 148 |
| Courtyard by Marriott Dulles Airport | 146 |
| Springhill Suites by Marriott Herndon Reston | 136 |
| Candlewood Suites Washington-Dulles | 133 |
| Staybridge Suites Herndon/Dulles | 112 |
| Homewood Suites by Hilton Dulles | 109 |
| Fairfield by Marriott Herndon Reston | 108 |
| Comfort Inn Dulles International Airport | 104 |
| Extended Stay America - Dulles | 104 |
| Hyatt House Herndon/Reston | 104 |
| A - Subtotal | 4,523 |



| | Guest |
|---|-------|
| Property | Rooms |
| Westfields Marriott Washington Dulles Hotel | 336 |
| Holiday Inn Chantilly-Dulles Expo | 232 |
| Courtyard by Marriott Dulles Airport Chantilly | 149 |
| Staybridge Suites Chantilly-Fairfax | 142 |
| Hampton Inn Dulles Airport South | 137 |
| Springhill Suites Centreville Chantilly | 136 |
| Wingate by Wyndham - Chantilly - Dulles Airport | 131 |
| Hyatt Place Chantilly/Dulles Airport South | 123 |
| Residence Inn Marriott Chantilily Dulles South | 123 |
| Extended Stay America - Chantilly | 116 |
| Extended Stay America - Dulles South | 104 |
| B - Subtotal | 1,729 |



| Property | Rooms |
|---|-------|
| Fairfax Marriott at Fair Oaks | 316 |
| Hyatt Regency Fairfax | 316 |
| Hilton Garden Inn Fairfax | 149 |
| Courtyard by Marriott Fairfax Fair Oaks | 144 |
| Springhill Suites by Marriott Fairfax | 140 |
| Extended Stay America - Fairfax | 134 |
| Candlewood Suites Washington-Fairfax | 122 |
| Residence Inn by Marriott Fair Lakes | 114 |
| Extended Stay America - Fair Oaks Mall | 105 |
| C - Subtotal | 1,540 |



| | Guest |
|---|-------|
| Property | Rooms |
| Hilton McLean Tysons Comer Hotel | 458 |
| Sheraton Tyson Hotel | 449 |
| The Westin Tysons Corner | 405 |
| The Ritz-Carlton, Tysons Corner | 398 |
| Tysons Corner Marriott | 396 |
| DoubleTree by Hilton McLean Tysons | 316 |
| Hyatt Regency Tysons Corner Center | 300 |
| Quality Inn Tysons Comer | 251 |
| Embassy Suites by Hilton Tysons Corner | 234 |
| Courtyard by Marriott Tysons McLean | 229 |
| Hilton Garden Inn Tysons Corner | 149 |
| Staybridge Suites Tysons McLean | 143 |
| Residence Inn by Marriott Tysons Corner | 121 |
| Extended Stay America - Tysons Corner | 106 |
| D - Subtotal | 3,955 |



| | Guest |
|--|-------|
| Property | Rooms |
| lilton Springfield | 245 |
| Embassy Suites by Hilton Springfield | 219 |
| lampton Inn & Suites Alexandria-Old Town | 213 |
| Courtyard by Marriott Springfield | 191 |
| Notel 6 Washington, D.C. Springfield | 190 |
| Holiday Inn Express Springfield | 178 |
| Best Western Springfield | 177 |
| lomewood Suites by Hilton Springfield | 165 |
| Residence Inn Springfield Old Keene Mill | 160 |
| Vingate by Wyndham Springfield | 153 |
| owneplace Suites by Marriott Springfield | 148 |
| Comfort Inn & Suites Alexandria | 143 |
| Extended Stay America - Springfield | 126 |
| Comfort Inn Springfield | 112 |
| F - Subtotal | 2.420 |



| | Guest |
|--|-------|
| Property | Rooms |
| Best Western Mount Vernon-Fort Belvoir | 140 |
| Hampton Inn & Suites Mt. Vernon | 131 |
| Hampton Inn Alexandria/Pentagon South | 130 |
| Holiday Inn Express Lorton | 126 |
| Red Roof Plus+ Alexandria | 115 |
| Days Inn Alexandria South | 108 |
| Homewood Suites Alexandria/Pentagon | 105 |
| G- Subtotal | 855 |

E

| | Guest |
|--|-------|
| Property | Rooms |
| Falls Church Marriott Fairview Park | 395 |
| Courtyard by Marriott Dunn Loring Fairfax | 206 |
| Hampton Inn & Suites Falls Church | 160 |
| Residence Inn by Marriott Fairfax Merrifield | 159 |
| Hyatt House Falls Church | 148 |
| Extended Stay America - Falls Church | 128 |
| Governor House Inn | 121 |
| Vienna Wolf Trap Hotel | 114 |
| Comfort Inn Arlington Boulevard | 109 |
| Homewood Suites by Hilton Falls Church | 107 |
| Clarion Inn Falls Church-Arlington | 106 |
| E - Subtotal | 1,753 |

16,775
TOTAL GUESTROOMS
(in hotels with more than 100 rooms)



3. DESTINATION & DEMOGRAPHICS: Climate Conditions

A key consideration in both league play and tournament organizers' decisions to book a facility is the climate of the local area, particularly for outdoor events during times of extreme temperatures or excessive precipitation. The chart to the right summarizes the average monthly maximum and minimum temperatures as well as precipitation for Fairfax County.

Overall, Fairfax County has a temperate climate with annual temperatures averaging around 55 degrees, which could serve as a competitive advantage relative to other national sports complexes that may have higher average temperatures during peak utilization periods (spring and summer).

For outdoor complexes, synthetic playing surfaces often offer a distinct competitive advantage for sports tourism activity, through minimizing the possibility that tournaments, games or practices are cancelled due to inclement weather or the need to limit activities in order to protect a natural grass field from wear and tear due to overuse.

| Climate Normals - Fairfax County | | | | | |
|----------------------------------|----------------------------|---------------|---------|---------------|---------|
| | Te | mperature (°F | =) | Average (i | nches) |
| Month | Maximum | Minimum | Average | Precipitation | Snowfal |
| January | 42.7 | 25.7 | 34.2 | 3.0 | 6.3 |
| February | 46.2 | 27.3 | 36.7 | 2.8 | 6. |
| March | 54.4 | 33.5 | 44.0 | 3.6 | 3. |
| April | 65.5 | 43.5 | 54.5 | 3.3 | 0. |
| May | 71.4 | 52.3 | 61.9 | 4.3 | 0. |
| June | 79.5 | 62.1 | 70.8 | 4.0 | 0. |
| July | 83.0 | 66.0 | 74.5 | 4.2 | 0. |
| August | 82.2 | 65.7 | 74.0 | 4.3 | 0. |
| September | 75.7 | 57.9 | 66.8 | 4.1 | 0. |
| October | 64.7 | 46.0 | 55.3 | 3.4 | 0. |
| November | 56.6 | 37.1 | 46.9 | 3.4 | 0. |
| December | 45.3 | 28.6 | 36.9 | 3.2 | 3. |
| Annual | 63.9 | 45.5 | 54.7 | 43.4 | 20. |
| Annual Source: Southe | 63.9 ast Regional Clima | | 54.7 | 43.4 | 2 |

3. DESTINATION & DEMOGRAPHICS: Fairfax County Tourism

Fairfax County offers over 18,600 hotel rooms, while the greater metropolitan area offers approximately 111,000 rooms (including Washington D.C. proper). In 2018, Fairfax County hotels had an average occupancy exceeding 70 percent and an average daily rate of more than \$128 per night.

Fairfax County hosts numerous annual events which draw visitors, such as the Cox Farms Fall Festival, Washington West Film Festival, and the Cirque de Soleil VOLTA. In addition, Fairfax County serves as home to many historical sites such as George Washington's home at Mount Vernon, and various sites relating to the Civil War, including the Battle of Bull Run. Further, the National Museum of the US Army is scheduled to open in 2020. There are also a variety of nature trails and hiking available throughout the region.



According to Trip Advisor, the top 20 most popular attractions in the area include:

- Bull Run Regional Park
- Cox Farms
- Ellanor C. Lawrence Park
- Frying Pan Farm Park
- George Washington's Mount Vernon
- Great Falls Park
- Gunston Hall
- Hidden Pond Nature Center
- Lake Accotink Park
- · Lake Anne Brewery

- Mason Neck State Park
- Mason Neck Wildlife Refuge
- Meadowlark Botanical Garden
- Reston Regional Library
- Reston Town Center
- Steven F. Udvar-Hazy Center
- The Winery at Bull Run
- Tysons Corner Center
- Water Mine Family Swimmin' Hole
- Wolf Trap National Park for the Performing Arts

Source: Visit Fairfax, Trip Advisor, 2019.

3. DESTINATION & DEMOGRAPHICS: Washington DC Tourism

Due to an abundance of tourist attractions in the area, over 22 million tourists visited Washington D.C. in 2016, an approximate nine percent increase from 2014 (20.2 million). The city has approximately 32,000 hotel rooms, while the greater metropolitan area boasts approximately 111,000 rooms (including Washington D.C. proper). In 2017, Washington D.C. hotels had an average occupancy of 79.7 percent, which is higher than the national average of 65.9 percent, and an average daily rate of \$159.63, higher than the national average of \$126.72.



Washington D.C. hosts numerous annual events which draw visitors, such as the National Cherry Blossom Festival, National Independence Day Parade, and National Christmas Tree Lighting. In addition, the nation's capital serves as home to political events and attention throughout the year, which attract both visitors and viewers on television. Washington D.C. is also home to five major league sports franchises.

According to Trip Advisor, the top 20 most popular attractions in the area include:

- Basilica of the Nat'l Shrine of the Immaculate Conception
- Franklin Delano Roosevelt Memorial
- · Hillwood Estate, Museum & Gardens
- Jefferson Memorial
- Korean War Veterans Memorial
- Library of Congress
- · Lincoln Memorial
- Martin Luther King, Jr. Memorial
- National Air and Space Museum
- National Gallery of Art

- National Mall
- National Museum of African American History & Culture
- National Portrait Gallery
- National World War II Memorial
- Newseum
- Saint John Paul II National Shrine
- Smithsonian National Museum of Natural History
- United States Holocaust Memorial Museum
- Vietnam Veterans Memorial
- Washington National Cathedral

Source: Destination DC, Trip Advisor, 2019.

4. COMPETITIVE FACILITIES









4. COMPETITIVE FACILITY SUPPLY: Rectangle Fields

Twenty-seven multipurpose rectangle field facilities were identified as potential competitive facilities throughout the greater Washington D.C. region, which includes parts of Maryland, Delaware, Virginia and North Carolina. On average, these facilities offer eight full-size and three youth rectangle fields (eleven total fields) per complex. The largest facility is the Maryland SoccerPlex in Boyds, Maryland, which is relatively close to Fairfax County, making it a major competitor.

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| Source: Fa | cility Management, 2019. | | |

| | | | Rectang | le Fields | |
|-----|--|--------------------|---------|-----------|-------|
| Key | Facility | Location | Adult | Youth | Total |
| 1 | Maryland SoccerPlex | Boyds, MD | 24 | 0 | 24 |
| 2 | Hampton Roads Soccer Complex | Virginia Beach, VA | 10 | 14 | 24 |
| 3 | WRAL Soccer Park | Raleigh, NC | 15 | 7 | 22 |
| 4 | Kirkwood Soccer Complex | New Castle, DE | 6 | 11 | 17 |
| 5 | Sportsylvania Sportsplex | Fredericksburg, VA | 15 | 0 | 15 |
| 6 | Warhill Sports Complex | Williamsburg, VA | 6 | 8 | 14 |
| 7 | DE Turf Sports Complex | Milford, DE | 12 | 0 | 12 |
| 8 | River City Sportsplex | Midlothian, VA | 12 | 0 | 12 |
| 9 | Hanson Park | Leesburg, VA | 11 | 1 | 12 |
| 10 | Striker Park | Glen Allen, VA | 6 | 5 | 11 |
| 11 | United Sports | Downingtown, PA | 3 | 7 | 10 |
| 12 | PA Classics Soccer Park | Manheim, PA | 10 | 0 | 10 |
| 13 | Ukrop Park | Richmond, VA | 9 | 0 | 9 |
| 14 | Glover Park | Glen Allen, VA | 8 | 0 | 8 |
| 15 | Publix Virginia Soccer Training Center | Fredericksburg, VA | 8 | 0 | 8 |
| 16 | Princess Anne Athletic Complex | Virginia Beach, VA | 8 | 0 | 8 |
| 17 | Embrey Mill Park | Stafford, VA | 0 | 8 | 8 |
| 18 | Hellwig Park | Manassas, VA | 2 | 6 | 8 |
| 19 | Morven Park Athletic Park | Leesburg, VA | 8 | 0 | 8 |
| 20 | Phillip A. Bolen Memorial Park | Leesburg, VA | 8 | 0 | 8 |
| 21 | WakeMed Soccer Park | Cary, NC | 5 | 3 | 8 |
| 22 | Smith River Sports Complex | Axton, VA | 6 | 0 | 6 |
| 23 | Dorey Park | Henrico, VA | 6 | 0 | 6 |
| 24 | Potomack Lakes Sportsplex | Sterling, VA | 6 | 0 | 6 |
| 25 | Harry Daniel Park | Richmond, VA | 5 | 0 | 5 |
| 26 | Valley View Park | Nokesville, VA | 4 | 0 | 4 |
| 27 | Evergreen Sportsplex | Leesburg, VA | 4 | 0 | 4 |

4. COMPETITIVE FACILITY SUPPLY: Rectangle Fields

Of the 27 facilities listed on the previous slide, the four below have been selected as the most competitive rectangle field complexes to a potential rectangle complex in Fairfax County. The Maryland SoccerPlex boasts twenty-four total fields and is within close proximity to Fairfax County. The Hampton Roads Soccer Complex and DE Turf Sports Complex are further away from Fairfax County but are the second and third largest facilities in the region with twenty-four and twelve total fields, respectively. Morven Park Athletic Park has eight full-sized fields and is the closest complex to Fairfax County.

All of the facilities below have the ability to host large-scale, non-local tournaments, potentially taking away tournament business or opportunities from a potential new complex in Fairfax County. Any new development in Fairfax County should take these into consideration when planning new facilities, and examine the potential to create tournaments with local organizations that bring in non-local business to balance out bringing outside tournaments in.



MARYLAND SOCCERPLEX

Maryland SoccerPlex is located in Boyds, MD and was built in 2000. The facility has 24 fields, but only three are turf and have lights for nighttime play. The facility has hosted a variety of tournaments such as the U.S. Youth Soccer National Championship, the New Zealand Men's National Soccer Team, the U.S. versus St. Kitts and Nevis Olympic Qualifier soccer match and the Club National Championship for lacrosse.



HAMPTON ROADS SOCCER COMPLEX

Hampton Roads Soccer Complex is located in Virginia Beach, VA and was built in 1990. The twenty-four fields are managed by the non-profit, Hampton Roads Soccer Council. A few leagues call the complex home: Over Thirty Soccer League, SE Virginia Women's Soccer Association and Virginia Rush. It hosts many tournaments including the East Coast Spring Shootout and the Virginia Rush VA Invitational & Special Olympics Fall Championships.



DE TURF SPORTS COMPLEX

DE Turf Sports Complex is a twelve turf-field complex located in Milford, DE. The complex was completed in 2017, and is now home to a variety of soccer, lacrosse and field hockey leagues from middle school to adult ages. In addition to the leagues, they also host over thirty tournaments: the All American Lacrosse National Classic, the East Coast Turf Cup Tournament and USA Ultimate.



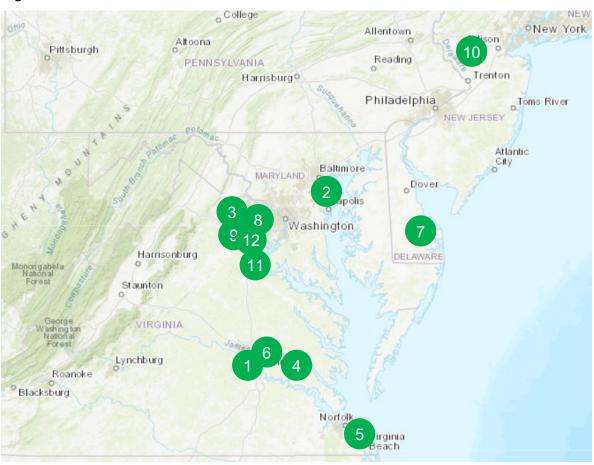
MORVEN PARK ATHLETIC PARK

Morven Park Athletic Park is located in Leesburg, VA. It opened in 1967 and is operated by a non-profit organization, the Westmoreland Davis Memorial Foundation. The facility has a total of eight full-size grass soccer fields and is home to the Morven Park Ultimate Frisbee League and the Dulles National Soccer Tournament.



4. COMPETITIVE FACILITY SUPPLY: Diamond Fields

Identified below is 12 baseball and softball facilities throughout the Washington D.C. region that would compete for similar event activity if new sports and recreational facilities were to be built. There is a lot of competition in the direct D.C. metro area as well as in southern Virginia. The second largest complex on the list, the Lake Shore Athletic Complex, is a major competitor with twelve total fields and within close proximity to Fairfax County, similar to the Maryland SoccerPlex from the previous page.



| | | | Bas | eball | Soft | ball | Total |
|-----|--------------------------------|--------------------|-------|-------|-------|-------|--------|
| Key | Facility | Location | Adult | Youth | Adult | Youth | Fields |
| 1 | Harry Daniel Park | Richmond, VA | 1 | 1 | 6 | 12 | 20 |
| 2 | Lake Shore Athletic Complex | Pasadena, MD | 0 | 2 | 0 | 10 | 12 |
| 3 | Phillip A. Bolen Memorial Park | Leesburg, VA | 2 | 0 | 4 | 3 | 9 |
| 4 | Warhill Sports Complex | Williamsburg, VA | 1 | 3 | 0 | 4 | 8 |
| 5 | Princess Anne Athletic Complex | Virginia Beach, VA | 0 | 0 | 8 | 0 | 8 |
| 6 | Dorey Park | Henrico, VA | 1 | 1 | 4 | 2 | 8 |
| 7 | Sports at the Beach | Georgetown, DE | 0 | 6 | 0 | 2 | 8 |
| 8 | Claude Moore Park | Sterling, VA | 2 | 0 | 0 | 5 | 7 |
| 9 | Brambleton Sportsplex | Ashburn, VA | 4 | 0 | 0 | 2 | 6 |
| 10 | Diamond Nation | Flemington, NJ | 0 | 1 | 4 | 1 | 6 |
| 11 | Valley View Park | Nokesville, VA | 0 | 0 | 5 | 0 | 5 |
| 12 | Potomack Lakes Sportsplex | Sterling, VA | 0 | 0 | 4 | 0 | 4 |

Source: Facility Management, 2019.

4. COMPETITIVE FACILITY SUPPLY: Diamond Fields

There are only 10 complexes within the surrounding region with six or more total fields. Of those eight, the four below would theoretically be the most prominent competitors to a potential new diamond field complex in Fairfax County. Between Harry Daniel Park, Warhill Sports Complex, and Princess Anne Athletic Complex, there are a total of thirty fields across the three complexes. All three of those facilities are located in southern Virginia. Although those facilities pose a challenge to bringing in outside tournament business, the Lake Shore Athletic Complex in Pasadena, Maryland is closer to Fairfax County and offers twelve fields.

Even with prominent competitors scattered throughout the region, Fairfax County has the potential to bring in outside tournament business and work more closely with the countless league organizers in Fairfax County and Washington, D.C. metro who are actively looking for complexes closer to home.



HARRY DANIEL PARK

Harry Daniel Park is located in Richmond, Virginia and has fourteen diamond fields, most of which are youth softball fields. Chesterfield Baseball Club calls Harry Daniel Park home and hosts tournaments called PONY Bronco-11 World Series and Bronco-11 World Series, both youth baseball tournaments.



LAKE SHORE ATHLETIC COMPLEX

The Lake Shore Athletic Complex is located in Pasadena, MD and has twelve baseball fields. This facility is home to the Lakeshore Graysox and the Lakeshore Bluesox, both of which classify as youth baseball organizations.



WARHILL SPORTS COMPLEX

Located in Williamsburg, VA, the Warhill Sports Complex offers eight diamond fields total: one lighted majors-sized baseball field, three lighted youth baseball fields and four tee-ball fields. In addition to the diamond fields, there is an outdoor batting cage and playground.



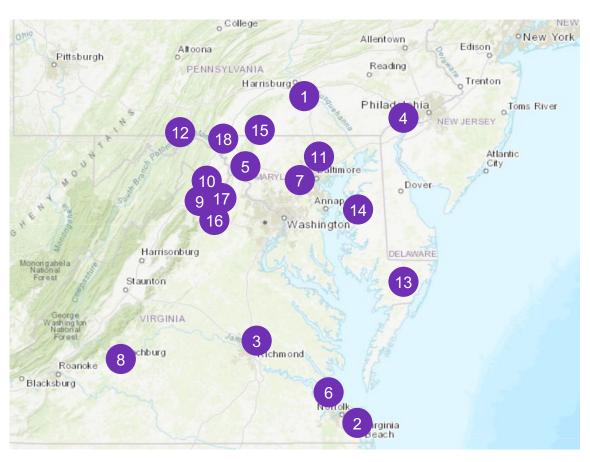
PRINCESS ANNE ATHLETIC COMPLEX

The Princess Anne Athletic Complex, located in Virginia Beach, VA, has eight lighted, tournament-quality softball fields. USA Softball, the National Softball Association and the WFC Virginia Beach Showcase host tournaments at the complex throughout the year.



4. COMPETITIVE FACILITY SUPPLY: Indoor Court Facilities

Within the greater Washington, D.C. metro, there are eighteen indoor facilities offering basketball, volleyball and/or indoor turf. Many of the facilities are located close to D.C., however, the most prominent facility is Spooky Nook Sports with twenty basketball courts or one indoor turf field. Similar to the local market analysis, numbers below are shown by the maximum number of courts in each sport available at each facility as opposed to total number of courts.



| Key | Facility | Location | Basketball Courts | Volleyball Courts | Indoor Turf Fields |
|-----|------------------------------------|--------------------|----------------------|----------------------|--------------------------|
| 1 | Spooky Nook Sports | Manheim, PA | 20 | 0 | 1 |
| 2 | Virginia Beach Sports Center | Virginia Beach, VA | 12 | 24 | 0 |
| 3 | Henrico Indoor Sports Facility | Henrico, VA | 12 | 0 | 0 |
| 4 | Huntington Park Recreation Center | Philadelphia, PA | 11 | 0 | 1 |
| 5 | Maryland SoccerPlex | Boyds, MD | 8 | 8 | 2 |
| 6 | Boo Williams Sportsplex | Hampton, VA | 8 | 12 | 0 |
| 7 | Meadowbrook Athletic Complex | Ellicott City, MD | 4 | 6 | 0 |
| 8 | Vines Center | Lynchburg, VA | 4 | 4 | 1 |
| 9 | The Campus | Sterling, VA | 3 | 4 | 2 |
| 10 | Dulles Sports Plex | Sterling, VA | 3 | 3 | 3 |
| 11 | Coppermine Fieldhouse | Baltimore, MD | 3 | 0 | 2 |
| 12 | W. Randy Smith Recreation Center | Inwood, WV | 2 | 2 | 0 |
| 13 | Worcester County Recreation Center | Snow Hill, MD | 2 | 2 | 1 |
| 14 | Queenstown Sports Center | Queenstown, MD | 1 | 2 | 1 |
| 15 | Carroll Indoor Sports Center | Westminster, MD | 1 | 1 | 3 |
| 16 | Cassel's Sports Complex | Herndon, VA | 0 | 7 | 0 |
| 17 | Virginia Volleyball Center | Sterling, VA | 0 | 6 | 0 |
| 18 | Frederick Indoor Sports Center | Frederick, MD | 0 | 0 | 4 |

Source: Facility Management, 2019.



4. COMPETITIVE FACILITY SUPPLY: Indoor Court Facilities

Eighteen indoor court and/or turf complexes in the region are in direct competition with a potential new amateur sports complex in Fairfax County. The majority of them are near to Fairfax County, congregating around the Washington, D.C. metro area. With a higher density of population and a diverse interest in all types of sports, there are opportunities to grow programming for indoor sports and tournament business. Being in the shadow of D.C. is helpful, as national tournament organizers prefer the amenities that come with being near a big city like major highways and an international airport, as well as the opportunity to host national championships in the nation's capital.

The Boo Williams Sportsplex and the Dulles Sports Plex were identified as major competitors in the region thanks to the sheer size and variety of offerings they have available. Both facilities offer basketball and volleyball court options, but the Dulles Sports Plex also boasts three indoor turf fields which allow the facility to accommodate not only indoor soccer, but also indoor lacrosse, field hockey, and training areas for baseball and softball during the winter.

Not mentioned below is the Virginia Beach Sports Center, a massive twelve basketball court convertible to twenty-four volleyball court facility. This facility will open in 2020 and has already been booked by the AAU Atlantic Coast region director for volleyball tournaments and club teams' home facility.



BOO WILLIAMS SPORTSPLEX

The Boo Williams SportsPlex is located in Hampton, VA and officially opened its doors in 2008. The facility has eight basketball courts which can be converted into twelve volleyball courts. Basketball, volleyball, cheerleading and gymnastics are all sports that host events at this facility. A few tournaments hosted at the sportsplex include the AAU National Basketball Championship, the DTLR Showdown and the Boo Williams Christmas Classic Showdown.



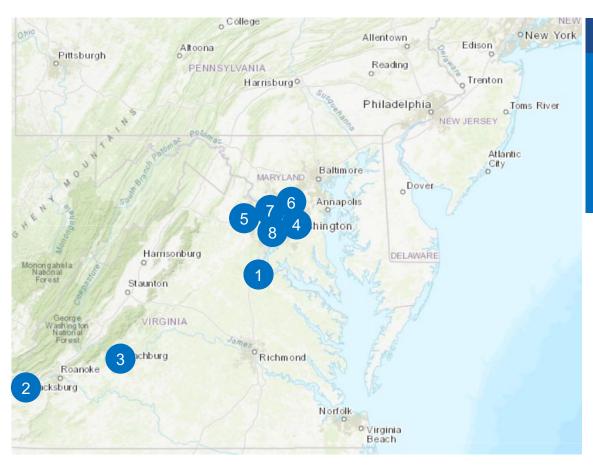
DULLES SPORTS PLEX

Located in Sterling, VA, the Dulles Sports Plex was built in 2003. This facility has three turf fields, three basketball courts and two small turf warm-up or training areas. They offer adult soccer, basketball and volleyball leagues, as well as youth soccer, futsal, basketball and box lacrosse throughout the year. Dulles Sports Plex hosts the FTSC Women's Indoor Soccer Cup and the Crossover Hoops Virginia regional tournaments.



4. COMPETITIVE FACILITY SUPPLY: Indoor Aquatic Facilities

Below, eight aquatic facilities that could potentially compete for swimming meets and competitions in the Washington D.C. area are detailed. Jeff Rouse Swim & Sports Center is the largest competitor with three pools – 50-meter, 25-meter and a leisure pool. Additionally, Liberty Natatorium is used mostly for their athletics.



| Key | Facility | Location | # of Pools | Type |
|-----|--|--------------------|------------|--------------------|
| 1 | Jeff Rouse Swim & Sports Center | Stafford, VA | 3 | 50M, 25M & Leisure |
| 2 | Christiansburg Aquatic Center | Christiansburg, VA | 3 | 50M & Leisure |
| 3 | Liberty Natatorium | Lynchburg, VA | 3 | 50M & Leisure |
| 4 | Prince George's Sports & Learning Center | Landover, MD | 2 | 50M & Leisure |
| 5 | Claude Moore Recreation & Community Center | Sterling, VA | 2 | 50M & Leisure |
| 6 | Fairland Sports and Aquatics Complex | Laurel, MD | 2 | 50M & Leisure |
| 7 | Kennedy Shriver Aquatic Center | Rockville, MD | 2 | 50M & Leisure |
| 8 | Long Bridge Park Aquatics Center | Arlington, VA | 2 | 50 M & Leisure |

Source: Facility Management, 2019.



4. COMPETITIVE FACILITY SUPPLY: Indoor Aquatic Facilities

Throughout the competitive region surrounding Fairfax County, there are ten facilities that offer at least one 50-meter, Olympic-grade pool. All eight of those facilities also offer another one to two pools in addition to the 50-meter pool, many of which are leisure pools for the community. Some facilities only offer a 25-meter warm-up and warm-down pool intended for competitions and meets.

The Jeff Rouse Swim & Sports Center is the largest, most accessible facility in the region fully equipped with a 50-meter and 25-meter pool, making it ideal for national and large regional events. However, Fairfax County boasts the St. James and the Aquatic & Fitness Center at GMU, both of which can host similar national and regional large-scale, non-local meets and competitions.



JEFF ROUSE SWIM & SPORTS CENTER

The Jeff Rouse Swim & Sports Center opened in 2016 and is located in Stafford, VA. The facility offers three pools: one 50-meter pool, one 25-meter pool and one leisure pool. They house three year-round competitive swim teams, STATS, the Stingrays and FISH. Additionally, they offer water aerobics classes, group swim lessons and private swim lessons for the local community.



PRINCE GEORGE'S SPORTS & LEARNING CENTER

Prince George's Sports and Learning Center is located in Landover, MD. It has two pools: one 50-meter pool and one leisure pool, with room for up to 1,000 spectators. The pools are open to community members, fitness classes, USA Swimming and high school teams. It is equipped to hold national and international meets.



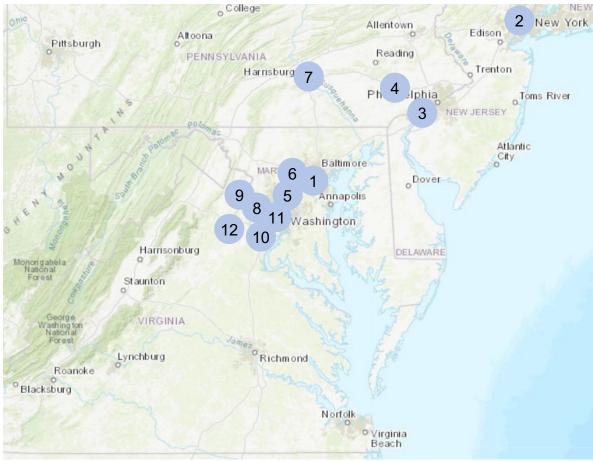
LIBERTY NATATORIUM

Liberty Natatorium opened in 2018 and is located in Lynchburg, VA. This facility has three pools total: one 50-meter pool, one 17-foot diving well and one leisure pool. It is home primarily to Liberty University's NCAA Division 1 Women's Swim and Diving team, men's club swimming and various water polo programs. It is equipped to host state, regional and national meets for high school, collegiate, YMCA and USA Swimming Programs.



4. COMPETITIVE FACILITY SUPPLY: Indoor Ice Facilities

There is a limited supply of dedicated indoor ice facilities throughout the greater Washington, D.C. area. Further, eight of the facilities are located near to D.C. while the other four are located further north. The Gardens Ice House is the biggest competitor for a potential new indoor ice facility in Fairfax County, boasting six total rinks: two of which are NHL-sized, another two that are Olympic-sized, and two pond rinks outside. Other nearby competitors are the Cabin John Ice Rink with three sheets, the Rockville Ice Arena with three sheets, the Ashburn Ice House with three sheets, and the ION International Training Center with two sheets.



| Source: | Facility | Management | 2019 |
|---------|----------|------------|------|

| Key | Facility | Location | # of Rinks | Туре |
|-----|-----------------------------------|------------------|---------------|--------------------------|
| 1 | The Gardens Ice House | Laurel, MD | 6 | 2 NHL, 2 Pond, 2 Olympic |
| 2 | Ice House | Hackensack, NJ | 4 | NHL |
| 3 | IceWorks Skating Complex | Aston, PA | 4 | 3 NHL, 1 Olympic |
| 4 | Ice Line | West Chester, PA | 4 | NHL |
| 5 | Cabin John Ice Rink | Rockville, MD | 3 | NHL, Olympic, Studio |
| 6 | Rockville Ice Arena | Rockville, MD | 3 | NHL |
| 7 | Twin Ponds East | Harrisburg, PA | 3 | 2 NHL, 1 Studio |
| 8 | Ashburn Ice House | Ashburn, VA | 3 | NHL |
| 9 | ION International Training Center | Leesburg, VA | 2 | NHL |
| 10 | Prince William Ice Center | Dale City, VA | 2 | NHL, Olympic |
| 11 | MedStar Capitals Iceplex | Arlington, VA | 2 | NHL |
| 12 | Haymarket Iceplex | Haymarket, VA | 2 | NHL, Leisure |



4. COMPETITIVE FACILITY SUPPLY: Indoor Ice Facilities

The surrounding region boasts 12 indoor ice facilities that provide the entire community access to indoor skating facilities, including the Ice House, Cabin John Ice Rink, IceWorks Skating Complex, Ashburn Ice House, Ice Line, Rockville Ice Arena, Twin Ponds East, ION International Training Center and the Gardens Ice House. These facilities are located near the Washington D.C. metro or further north, demonstrating a lack of sufficient facilities southeast of the Washington D.C. metro area. Of those 12, three offer Olympic-size sheets: the Gardens Ice House, IceWorks Skating Complex, and the Cabin John Ice Rink. The rest of the facilities offer at least one NHL-sized rink.

There is a lack of competitive facilities throughout the region, allowing Fairfax County the potential to bring outside tournament business in and work more closely with the various league organizers in Fairfax County and Washington D.C. metro area who are actively looking for complexes closer to home.



ICE HOUSE

Ice House, built in 1997, is a four-rink facility located in Hackensack, NJ. The facility features a fitness center, a pro shop and a snack bar. The biggest tournaments held at the Ice House are the Thanksgiving Classic and the Spring Screamer. The facility is home to the North Jersey Avalanche, hosting both tier 1 and tier 2 level teams. The facility also offers figure skating, learn-to-skate lessons, skate camps, public skating, and rink rentals.



ASHBURN ICE HOUSE

The Ashburn Ice House is two-rink facility located in Ashburn, VA that was built in 1998. The facility has two NHL-sized rinks and hosts a variety of adult, masters and youth leagues. The Congressional Cup Fall Classic is held at three facilities, one of which is the Ashburn Ice House.



CABIN JOHN ICE RINK

The Cabin John Ice Rink is a three-rink facility located in Rockville, MD. The three rinks vary in size from NHL, Olympic and Studio sizes and the facility features a dance studio, party rooms, a pro shop and a cafe. This facility hosts a variety of events including open skate, Stick 'n Puck and Pick-Up Hockey.



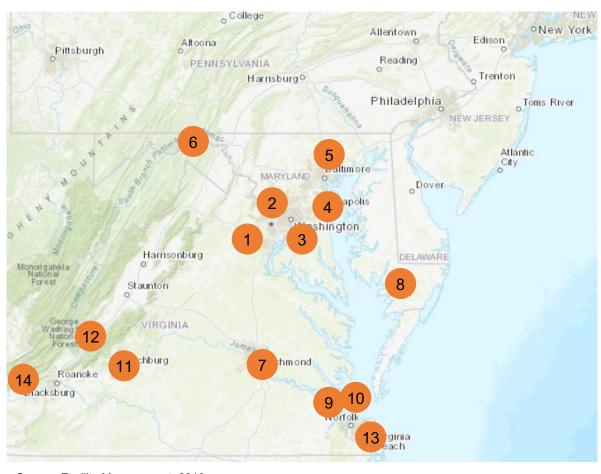
THE GARDENS ICE HOUSE

The Gardens Ice House is a six-rink facility located in West Laurel, MD that was completed in 1996. The facility has two NHL-sized rinks, two Olympic-sized rink, two outdoor seasonal rinks for pond skating and a full gym. This facility is home to several youth and high school leagues including the MD Scholastic High School Championship, the Mid Atlantic Skating School and the Gardens Figure Skating Club. It is also home to the Potomac Curling Club.



4. COMPETITIVE FACILITY SUPPLY: Track & Field Facilities

Fourteen indoor track facilities were identified as potential competitive facilities throughout the greater Washington D.C. region, which includes parts of Maryland, and Virginia. Each facility offers a 200-meter indoor track, both banked and flat. The map is sorted by nearest distance from George Mason University. The closest facility is the Field House at GMU and the farthest away is the Rector Field House at Virginia Tech.



| Key | Facility | Location | Length | Type |
|-----|--|--------------------|--------|--------|
| 1 | George Mason Field House | Fairfax, VA | 200m | Flat |
| 2 | Georgetown Prep - Hanley Center | North Bethesda, MD | 200m | Flat |
| 3 | Prince George's County Sports Complex | Landover, MD | 200m | Flat |
| 4 | Navy-Wesley A. Brown | Annapolis, MD | 200m | Banked |
| 5 | Towson University | Towson, MD | 200m | Flat |
| 6 | Hagerstown CC-ARCC | Hagerstown, MD | 200m | Flat |
| 7 | Arthur Ashe Center | Richmond, VA | 200m | Flat |
| 8 | UMES - Hytche Center | Princess Anne, MD | 200m | Flat |
| 9 | Christopher Newport - Freeman Center | Newport News, VA | 200m | Flat |
| 10 | Boo Williams Sports Complex | Hampton, VA | 200m | Flat |
| 11 | Liberty - Tolsma Indoor Track Center | Lynchburg, VA | 200m | Flat |
| 12 | Virginia Military In-Cormack Field House | Lexington, VA | 200m | Banked |
| 13 | Virginia Beach Sports Center | Virginia Beach, VA | 200m | Banked |
| 14 | Virginia Tech-Rector Field House | Blacksburg, VA | 200m | Banked |

Source: Facility Management, 2019.



4. COMPETITIVE FACILITY SUPPLY: Track & Field Facilities

The four facilities below were identified from the previous slide's list of fourteen as the top competitors to a potential new indoor track and field facility in Fairfax County, Virginia. Each facility not only has a 200-meter, competition-quality track like the rest of the facilities, but also offers a myriad of other track and field amenities and other sports playing surfaces.

For example, the new, yet unopened, Virginia Beach Sports Center will have a state-of-the-art track and field facility with long and triple jump pits and additional track amenities, along with twelve basketball courts convertible to twenty-four volleyball courts. Having multiple amenities and sports playing surfaces available allows for continual usage throughout the year, including hosting numerous tournaments across a variety of sports.



PRINCE GEORGE'S SPORTS & LEARNING COMPLEX

The complex, located in Landover, MD, offers a 200-meter, flat, six-lane indoor track, a full-service scoreboard, a throwing cage, multiple areas for high jump, long jump, and pole vault, and seating for 3,000. The facility opens up scheduling to a variety of organizations, having hosted the AAU Indoor Track and Field Championships within the past year along with other national, regional and local meets.



VIRGINIA BEACH SPORTS CENTER

Located less than a mile away from the Atlantic Ocean in Virginia Beach, VA, the sport center will open in 2020 and include a 200-meter, hydraulically banked indoor track with dual jumping pits and dual pole vault pits. There will be dedicated track warm-up lanes, private athlete restrooms, officials' rooms, skybox meeting rooms overlooking the track, and 5,000 seats. Also available at the facility are twelve basketball courts convertible to twenty-four volleyball courts.



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BOO WILLIAMS SPORTSPLEX

The Boo Williams SportsPlex is located in Hampton, VA and officially opened its doors in 2008. The 135,000 square foot facility is the largest of its kind between Washington, D.C. and Greensboro, NC. It offers a state-of-the-art track and field facility with a 200-meter, flat, six-lane indoor track, long jump, triple jump, shot put and pole vault pits, and retractable seating for 4,000. Also available at the facility are eight basketball courts convertible to twelve volleyball courts.

FIELD HOUSE - GMU

Located in Fairfax, VA on the George Mason University campus, the Field House offers a 200-meter, flat indoor track, four basketball courts, locker rooms, additional multi-purpose space and 2,500 seats. It is home to the men's and women's GMU track and field teams, and it has hosted the Mobil Invitational as well as the USA Track and Field Golden Spike Invitational Indoor Meet.



5. COMPARABLE BENCHMARKING







5. COMPARABLE FACILITIES: Overview

Certain inferences can be made by reviewing comparable amateur sports and sports tourism facilities operating in markets throughout the country of a similar size and/or geographic positioning to Fairfax County. The facilities reviewed were selected based on their characteristics, total number of fields/indoor spaces offered and the size and location of the markets in which they are located. The exhibit to the right presents a summary of the 24 selected comparable outdoor and indoor amateur sports and sports tourism facilities analyzed, grouped by whether they offer outdoor or indoor facilities and then sorted alphabetically.

| | | Year | |
|---|----------------------|------|----------------|
| Facility Name | City | Open | Facility Type |
| Aurora Sports Park | Aurora, CO | 1999 | Outdoor |
| Central Broward Regional Park | Lauderhill, FL | 2007 | Outdoor |
| DE Turf | Milford, DE | 2017 | Outdoor |
| Grand Park | Westfield, IN | 2014 | Outdoor/Indoor |
| Hampton Roads Soccer Complex | Virginia Beach, VA | 1991 | Outdoor |
| Louisville Slugger Sports Complex | Peoria, IL | 2016 | Outdoor |
| Maryland SoccerPlex & Discovery Sports Center | Germantown, MD | 2000 | Outdoor |
| National Sports Center | Blaine, MN | 1990 | Outdoor |
| Ripken Experience | Myrtle Beach, SC | 2006 | Outdoor |
| River City Sportsplex | Midlothian, VA | 2011 | Outdoor |
| Scheels Overland Park Soccer Complex | Overland Park, KS | 2009 | Outdoor |
| Woodside Sports Complex | Mauston, WI | 2014 | Outdoor |
| Bill Gray's Regional Iceplex | Rochester, NY | 1998 | Indoor |
| Cape Sportsplex | Cape Girardeau, MO | 2017 | Indoor |
| Chelsea Piers Connecticut | Stamford, CT | 2012 | Indoor |
| Community First Champion Center | Grand Chute, WI | 2019 | Indoor |
| Fieldhouse USA | Frisco, TX | 2009 | Indoor |
| Greensboro Sportsplex | Greensboro, NC | 2002 | Indoor |
| Hammond Sportsplex | Hammond, IN | 2018 | Indoor |
| Pleasant Prairie Recplex | Pleasant Prairie, WI | 2000 | Indoor |
| Reggie Lewis Track and Athletic Center | Roxbury, MA | 1995 | Indoor |
| Sports Pavilion Lawrence | Lawrence, KS | 2014 | Indoor |
| UW Health Sports Factory | Rockford, IL | 2016 | Indoor |
| Virginia Beach Sports Center | Virginia Beach, VA | 2020 | Indoor |

Source: Facility Management, 2019.



5. COMPARABLE FACILITIES: Ownership & Management

| | | F | acilit | у Со | ompo | oner | its | | | | |
|--|----------------------|------------------|----------------|---------------|-----------------|------------|------------------|--------|-------------------|--------------------|---|
| Facility | City, State | Rectangle Fields | Diamond Fields | Indoor Courts | Indoor Aquatics | Indoor Ice | Other Facilities | Public | Private/Nonprofit | Private/For Profit | |
| Scheel's Overland Park Soccer Complex | Overland Park, KS | | | | | | | | | | 1 |
| Aurora Sports Park | Aurora, CO | | | | | | | | | | (|
| Central Broward Regional Park | Lauderhill, FL | | | | | | | | | | t |
| DE Turf | Milford, DE | | | | | | | | | | Ī |
| Grand Park | Westfield, IN | | | | | | | | | | (|
| Hampton Roads Soccer Complex | Virginia Beach, VA | | | | | | | | | | (|
| Louisville Slugger Sports Complex | Peoria, IL | | | | | | | | | | F |
| MD SoccerPlex & Discovery Sports Ctr. | Germantown, MD | | | | | | | | | | Ī |
| National Sports Center | Blaine, MN | | | | | | | | | | 1 |
| Ripken Experience | Myrtle Beach, SC | | | | | | | | | | I |
| River City Sportsplex | Midlothian, VA | | | | | | | | | | (|
| Woodside Sports Complex | Mauston, WI | | | | | | | | | | ١ |
| Bill Gray's Regional Iceplex | Rochester, NY | | | | | | | | | | ı |
| Cape Sportsplex | Cape Girardeau, MO | | | | | | | | | | (|
| Chelsea Piers Connecticut | Stamford, CT | | | | | | | | | | (|
| Community First Champion Center | Grand Chute, WI | | | | | | | | | | (|
| Fieldhouse USA | Frisco, TX | | | | | | | | | | (|
| Greensboro Sportsplex | Greensboro, NC | | | | | | | | | | (|
| Hammond Sportsplex | Hammond, IN | | | | | | | | | | (|
| Pleasant Prairie Recplex | Pleasant Prairie, WI | | | | | | | | | | 1 |
| Reggie Lewis Track and Athletic Center | Roxbury, MA | | | | | | | | | | ı |
| Sports Pavilion Lawrence | Lawrence, KS | | | | | | | | | | (|
| UW Health Sports Factory | Rockford, IL | | | | | | | | | | (|
| Virginia Beach Sports Center | Virginia Beach, VA | | | | | | | | | | (|
| | | 38% | 25% | %09 | 8% | 21% | 42% | 71% | %8 | 21% | |

| | Facility Ownership | | | | | | | | | |
|--------|-----------------------------|--------------------|---|--|--|--|--|--|--|--|
| Public | Private/Nonprofit | Private/For Profit | Owner | | | | | | | |
| | | | City of Overland Park | | | | | | | |
| | | | City of Aurora | | | | | | | |
| | | | Broward County | | | | | | | |
| | | | Kent County Regional Sports Complex Corp | | | | | | | |
| | | | City of Westfield | | | | | | | |
| | | | City of Virginia Beach | | | | | | | |
| | | | Twenty Four Corp LLC | | | | | | | |
| | | | Montgomery County | | | | | | | |
| | | | State of Minnesota | | | | | | | |
| | | | Ripken Baseball | | | | | | | |
| | | | Chesterfield County Dept. of Parks & Rec. | | | | | | | |
| | | | Woodside Sports Complex Operations LLC | | | | | | | |
| | | | End 2 End Sports | | | | | | | |
| | | | City of Cape Girardeau | | | | | | | |
| | | | Chelsea Piers | | | | | | | |
| | | | Grand Chute Development Authority | | | | | | | |
| | | | City of Frisco | | | | | | | |
| | | | City of Greensboro Parks & Recreation Dept. | | | | | | | |
| | City of Hammond | | | | | | | | | |
| | Village of Pleasant Prairie | | | | | | | | | |
| | | | Roxbury Community College | | | | | | | |
| | | | City of Lawrence | | | | | | | |
| | | | City of Rockford | | | | | | | |
| | | | City of Virginia Beach | | | | | | | |

| | Facility Management | | | | | | | | |
|--------|---------------------|--------------------|---|--|--|--|--|--|--|
| Public | Private/Nonprofit | Private/For Profit | Operator | | | | | | |
| | | | City of Overland Park | | | | | | |
| | | | City of Aurora | | | | | | |
| | | | Borward County | | | | | | |
| | | | Kent County Regional Sports Complex Corp | | | | | | |
| | | | Indiana Sports Properties (Indiana Bulls) | | | | | | |
| | | | Hampton Roads Soccer Council | | | | | | |
| | | | Twenty Four Corp LLC | | | | | | |
| | | | Maryland Soccer Foundation | | | | | | |
| | | | National Sports Center Foundation | | | | | | |
| | | | Ripken Baseball | | | | | | |
| | | | Chesterfield County Dept. of Parks & Rec. | | | | | | |
| | | | Woodside Sports Complex Operations LLC | | | | | | |
| | | | End 2 End Sports | | | | | | |
| | | | City of Cape Girardeau Parks & Rec. Dept. | | | | | | |
| | | | Chelsea Piers | | | | | | |
| | | | SFM | | | | | | |
| | | | Fieldhouse USA | | | | | | |
| | | | City of Greensboro Parks & Recreation Dept. | | | | | | |
| | | | City of Hammond | | | | | | |
| | | | Village of Pleasant Prairie | | | | | | |
| | | | Roxbury Community College | | | | | | |
| | | | City of Lawrence | | | | | | |
| | | | Rockford Park District | | | | | | |
| | | | Eastern Sports Management | | | | | | |



Source: Facility Management, 2019.











FACILITY: Grand Park

City, State: Westfield, Indiana

City of Westfield / Indiana Pacers (Pacers Athletic Center only) Owner:

Operator: Indiana Bulls, Indiana Sports Properties

Key Indoor 8 basketball/volleyball/futsal courts

· 3 full-sized soccer fields **Components:**

Key Outdoor 26 baseball/softball fields all lighted (8 synthetic turf) **Components:**

• 31 soccer fields (8 synthetic turf and lighted)

Development: Total development cost for Grand Park was approximately \$49 million. The initial

> goal was to fund the entire project through TIF and sponsorship revenue, but due to sponsorship shortfalls and site upgrades, the City of Westfield contributed

approximately \$6 million from a city infrastructure fund.

Other: In 2014, Grand Park, the largest sports complex of its kind opened 30 miles north

> of Indianapolis. The 400-acre outdoor complex includes 24 grass and seven synthetic turf rectangle fields eight of which are lighted and one championship stadium. There are a total of 26 outdoor diamonds, 18 are grass and four are full size synthetic turf and four junior size synthetic turf fields. In 2016, the 88,000square foot, \$20 million Pacers Athletic Center opened with eight basketball courts, a rehab/strength and conditioning area, restaurant and retail space. Additionally,

the 370,000-square foot, \$53 million Indoor Events Center opened in 2016 with three full-size soccer/multisport fields, office/meeting space, locker rooms and a

restaurant.

Annually, Grand Park hosts nearly 100 tournaments annually, over 1.0 million visitor (more than half of which require overnight lodging). Operating its own league, tournament, camp and clinic events helps generate approximately \$3.9 million in annual revenue. The complex has an annual budget of approximately \$3.7 million, which includes nearly \$740,000 in annual management fees.







FACILITY: Scheels Overland Park Soccer Complex

City, State: Overland Park, Kansas

Owner: City of Overland Park

Operator: City of Overland Park

Key Facility 96 acres (60 acres excluding softball fields) **Components:** 12 lighted, regulation-size synthetic turf fields

Field cooling system to regulate turf temperature

Basketball and Tennis courts

1,100 square feet of meeting space

Development: Opened in 2009 at a total cost of \$36.0 million funded by a hotel tax increase

from 6% to 9%.

Tenants: Heartland Soccer Association

Sporting Blue Valley Overland Soccer Club

23 local and regional club soccer teams

Rental Rates: Range from \$24 to \$400 per hour depending on event type, length of time,

and field size.

Utilization: In a recent year, hosted 23 tournaments, including the Kansas State Cup,

USYSA Region II President's Cup, US Adult Soccer Regional and National

Championships, USYSA National Championships, and VW Masters. 996,000 visitors in 2014: 176,000 league and tournament participants,

702,000 spectators, and 118,000 weekday participants.

The Complex generates nearly \$1.3 million in annual revenue, incurring nearly \$1.1 million in annual expenses for an estimated \$180,000 annual

profit.





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FACILITY: National Sports Center

City, State: Blaine, MN

Owner: State of Minnesota

Operator: National Sports Center Foundation

Year Opened: 1990

Cost: \$14.7 million

Key Facility 660 acres

Components: 50 full sized rectangle fields

400'x400' open span artificial turf field (2 full-size fields) with seating capacity

for 5,500 spectators

Funding: As part of a statewide initiative, \$14.7 million was appropriated for construction

of the Sports Center in 1987.

Tenants: Minnesota United FC(2010-2016)

Minnesota Wind Chill(2013-present)

Utilization: Target's USA Cup- week long youth soccer tournament with 1,150 teams from

20 different countries

6 NSC tournament weekends including the All American cup and multiple

college showcase events 2 full week soccer camps

MYSA State Cup

4 large soccer tournaments

4 national ultimate frisbee tournaments

Joyfully Noise Family Fest Id lacrosse showcase week

Variety of other smaller clinics, camps and tournaments

Annual budget of nearly \$15.9 million, including \$6.8 in salaries, wages &

benefits











FACILITY: Maryland Soccerplex & Discover Sports Center

City, State: Germantown, MD

Owner: Montgomery County

Operator: Maryland Soccer Foundation

Year Opened: 2000

Cost: \$28.1 million

Key Facility 162 acres

Components: 19 natural grass fields, 5 synthetic-turf fields (3 outdoor, 2 indoor)

Including 1 championship field with 5,000 seat capacity

The two indoor fields can be converted into eight basketball/volleyball courts

Funding: Derived through a public/private partnership between the State of Maryland,

Montgomery County and the Maryland Soccer Foundation.

\$8.0 million in infrastructure-related costs from the State and County

\$10.8 million financed by the Foundation backed by Sports Complex revenues

\$3.3 million in private contributions including a \$1.0 million naming right

sponsorship by Discovery Communications

Tenants: Washington Spirit (NWSL), Bethesda Soccer Club, Damascus Soccer Club,

Potomac Soccer Association, Seneca Soccer Association, Seneca Sports,

Olney Soccer Club, Washington International Soccer League

Utilization: Host an average of 15 to 18 tournaments annually

In a recent year, the complex held 8,800 matches; approximately 60 percent of

which are local club and league matches

The three outdoor synthetic turf fields averaged approximately 1,800 hours of activity and the natural grass fields range between approximately 700 and 800 hour of use each. Tournaments in 2014 generated more than 50,000 room nights and approximately \$24.0 million in economic impact to County & State. Annual operating budget of \$4.9 million, including \$1.6 million in salaries,

wages and benefits

Source: Facility Management, 2019.











FACILITY: Hampton Roads Soccer Complex

City, State: Virginia Beach, VA

Owner: City of Virginia Beach, VA

Operator: Hampton Roads Soccer Council

Year Opened: 1991

Cost: \$5.0 million

Key Facility 21 total fields

Components: 2 synthetic – turf fields 19 natural grass fields

2,500 square foot headquarters building – staff offices, restrooms, meeting

rooms, concessions and first aid trainer's room

Funding: Financed through a combination of soccer community assessments,

corporate donations, foundation grants and fundraising events culminating

in an \$3.4 million investment. In 2016, an additional \$1.6 million was invested in equipping two fields with artificial turf surfaces and low impact game lights. This was funded through fundraising from the North American San Soccer Championship hosted by the Hampton Roads Soccer Council.

Tenants: Beach FC

Virginia Rush

Southeastern Virginia Women's Soccer Association

Over Thirty Soccer League

Utilization: Each of the 21 fields at the complex are estimated to host 7,500 games per

year.

Hosts 8 tournaments annually, of which are organized through Beach FC

and/or Virginia Rush

A majority of the tournaments are regional tournaments that attract

approximately 100 teams from across Virginia and surrounding states such

as North Carolina and South Carolina.











FACILITY: DE Turf

City, State: Frederica, DE

Owner: Kent County Regional Sports Complex Corporation

Operator: Kent County Regional Sports Complex Corporation

Year Opened: 2017

Cost: \$24.0 million

Key Facility 85 acres

Components: 12 synthetic turf fields with sports lighting and scoreboards; one of which is

a 1,500 seat stadium field

Funding: \$20 million private tax-exempt bond

\$4 million from the State of Delaware

The complex was originally proposed in 2008 by the State Tourism Office and Kent County Tourism after out-of-state requests for such a facility to

host tournaments arrived regularly for years.

To assist with operations, maintenance and future capital needs, a new

countywide 3.0% lodging tax is currently being considered.

Utilization: 15 Soccer Tournaments

21 lacrosse tournaments 8 field hockey games

2 Ultimate frisbee tournaments

1 Obstacle 5k race

Lacrosse and Soccer league play

In 2019, total operating revenues were \$1.2 million, while total operating expenses were \$1.1 million. More than 102,000 people visited the facility in 2018, generating 14,000 hotel or motel rooms, resulting in an economic

impact of \$31 million.













FACILITY: Aurora Sports Park

City, State: Aurora, CO

Owner: City of Aurora

Operator: City of Aurora

Year Opened: 1999

Cost: \$20.5 million

Key Facility 12 synthetic diamonds Components: Championship Field

22 Grass Fields 4 Synthetic Fields Concessions

Picnic Areas + Walking Trails

2,800 Parking Spaces

Development: The facility was originally financed by the City of Aurora through general

obligation bonds backed by ad valorem tax revenue. In 2015, Aurora Sports Park underwent an \$11.0 million renovation adding four synthetic turf multi- purpose fields to the existing field inventory. Renovation costs were funded by the City of Aurora through Certificates of Participation backed by a 0.25 percent sales tax increase approved by voters in 2003. Other amenities offered at Aurora Sports Park include on-site paved

parking for approximately 2,800 cars, restrooms, concessions, picnic areas

and a walking trail.

Utilization: On average, the facility hosts 35 tournaments and major events annually.

Other activities at the complex include youth and adult recreational sports

leagues and practices across a variety of sports, including baseball, softball, football, lacrosse, rugby and cross country, among others.

According to representatives from the City, it is estimated that the Sports

Park hosted approximately 410,000 visitors and generated approximately

\$30 million in economic impact within the local economy in 2017.







FACILITY: The Ripken Experience

City, State: Myrtle Beach, SC

Owner: Ripken Baseball

Operator: Ripken Baseball

Year Opened: 2006

Cost: \$23 Million

Key Facility 4 Regulation size fields (90 foot baseline) **Components:** 5 Youth Fields (60 to 70 foot baseline)

The 50-acre complex includes nine fields, including four regulation-sized diamonds with 90-foot bases and five youth fields with 60 to 70-foot bases. All fields are constructed with a synthetic turf infield and outfield. The fields are designed after historic parks such as Griffith Field, Navin Field and The

Polo Grounds and feature artificial turf surfaces.

Funding: Funded mainly by Ripken Baseball with additional support coming from the state and local government in the form of \$1.75 million in incentives to build

roads and install storm water drainage at the site.

Utilization: The complex typically hosts 22 tournaments from April to November

annually. The complex hosts an average of three baseball camps between April and May each year. Cost for the camps range from \$75 per player for the Memorial Day Camp to \$350 per player for the Spring Break Camp in April. Spring Training packages are also available during February, March and April for high school and college teams. Spring Training provides teams with both practice time and game opportunities and costs between \$45 and \$50 per night, per participant and includes all lodging and game play. Admission and parking to all Ripken tournaments, camps and clinics

is free.











FACILITY: River City Sportsplex

City, State: Midlothian, VA

Chesterfield County Department of Parks and Recreation Owner:

Chesterfield County Department of Parks and Recreation **Operator:**

Year Opened: 2011

Key Facility Components:

12 synthetic turf rectangle fields

Development: The complex was originally envisioned to consist of a 250-acre Olympic

> Village, including more than 20 synthetic-turf soccer fields, an indoor bicycle track, a 5,000-seat arena, an ice rink, swimming facilities, an indoor

football field, a fitness membership center and sports training academy.

The complex was originally intended to be 100 percent privately-financed through personal donations as well as selling tax-exempt, non-government guaranteed bonds from Chesterfield County that was to be repaid by the net operating income of the sports complex. Construction of the sports complex was started utilizing personal donations, but the sports complex was never built out to the final plan because the financing plan was never achieved. A total of 12 synthetic turf fields were constructed, but River City Sportsplex was eventually sold at a foreclosure auction to Shaw Industries, Inc., one of the sports complex creditors that supplied the synthetic playing surfaces for the sports complex. The complex is now owned and operated by the Chesterfield County Department of Parks and Recreation.

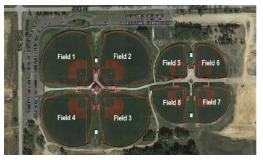
Utilization: River City Sportsplex hosts league play and tournaments across a variety

of sports, including soccer, lacrosse and rugby. The sports complex was one of only five sites selected by FC Barcelona for a summer camp series

in 2015.













FACILITY: Woodside Sports Complex

City, State: Mauston, WI

Owner: Woodside Sports Complex Operations LLC

Operator: Woodside Sports Complex Operations LLC

Year Opened: 2014

Cost: \$40 million

Key FacilityComposed of three separate facilities: The Mauston Complex, the Wisconsin Dells Complex, and the Wisconsin Dells Center.

The Mauston Complex:

- 8 Synthetic Turf Baseball/Softball fields

Wisconsin Dells Complex:

- 6 synthetic turf multi-purpose fields

- 2 Grass multi-purpose fields

- 4 synthetic turf baseball/softball fields

Wisconsin Dells Center:

- 90,000 square foot, column free space

- Can accommodate up to 16 volleyball courts, 10 basketball courts, 32 wrestling mats, or one full-size turf field for soccer, lacrosse, or football

Funding: It was entirely privately financed by Woodside Sports Complex Operations

LLC.

Utilization: Average of 34 baseball and softball tournaments annually, 32 of which are

typically organized in-house.

Youth baseball league in April and May, as well as a high school league in

June and July.

Attracts an estimated 375,000 visitors annually.







FACILITY: Virginia Beach Sports Center

City, State: Virginia Beach, VA

Owner: City of Virginia Beach

Operator: City of Virginia Beach

Year Opened: Anticipated completion in 2020

Cost: \$68 Million

Key Facility 12 Basketball Courts **Components:** 24 Volleyball Courts

Indoor 200-meter hydraulic banked track

The 200-meter track will anchor the new 285,000-square-foot facility, which is designed to attract elite track & field events and is located across the street

from the Virginia Beach Convention Center.

The state-of-the-art Virginia Beach Sports Center is expected to open in November 2020 showcasing the Rise-N-Run system, 12 basketball courts and 24 volleyball courts. The facility will be able to host over 8,000 spectators:

5.000 around the track and 3000 near the courts.

Funding: City of Virginia Beach public facility revenue bonds backed by hotel,

restaurant, and amusement tax revenue.

Utilization: As of September 2019 (one year before the anticipated opening),

22 future tournaments have already been booked for the facility which

will be expected to draw 40,000 visitors.





FACILITY: Fieldhouse USA - Frisco

City, State: Frisco, Texas

Owner: City of Frisco

Components:

Operator: Fieldhouse USA (FHUSA)

Key Facility • 144,600 square foot facility opened in March 2009

Part of the over \$100 million, 62-acre complex Sports Village USA

12 Full-size hardwood basketball and volleyball courts

Indoor Turf FieldFitness Center

• 10,000sf Athletes' Performance training center

• 13,2000sf of retail space, food and beverage, court and several rooms

Development: P3 project for which the City issued bonds to fund construction of the \$17.5 million

facility. FHUSA operates via a long-term lease with the City; initial lease term of 22 years plus two 10-year extensions. \$12.5 million funded by the City of Frisco allocated towards construction costs. Remaining \$5 million came from the 14 acres of land and

investments donated by Sports Village Holdings, LLC.

Tenants: EXOS, Baylor Urgent Care, Frisco Soccer Association, NTA Taekwondo,

Tumble and Stunt

Financial Ops: Annual Revenue before City lease payment (2017): \$3.8 million

Annual Expenses before City lease payment (2017): \$2.0 million Total operating profit before City lease payment (2017): \$1.8 million

Annual Events: Volleyball: Host approximately five annual tournaments with an average of 100 teams

and 1,200 spectators. Basketball: Host approximately 25 tournaments annually with an

average of 80 teams and 1,000 spectators

Rental Rates: \$60 per court/hour for both volleyball and basketball,

\$150 per Turf court/hour







FACILITY: Pleasant Prairie Recplex

City, State: Pleasant Prairie, Wisconsin

Owner: Village of Pleasant Prairie

Operator: Village of Pleasant Prairie

Key Facility The RecPlex is the largest municipal recreation facility in America

Components: Complex spans over 300,000 sq. ft.

Ice Components: Two NHL-sized rinks (200'x85')

Court Components: 8 regulation size basketball courts or 12 volleyball

courts (additional 6 outdoor sand volleyball courts)

Development: Fieldhouse was part of the original facility that opened in 2000

Tenants: Cutting Edge, a US Figure Skating Club

Patriots Hockey Program

Ankle Breakers, Old Geezers and Sunday Night Hockey League (SNHL)

Adult Leagues

Other: Ice Rentals:

Summer Prime (8a-10p): \$200/hr

Summer Non-Prime (Before 8a and after 10p): \$150/hr

Fall/Winter Monday - Friday - Prime (4p-10p): \$280/hr

- Non-Prime (6a-4p and after 10p): \$150/hr

Fall/Winter Saturday/Sunday - Prime (8a-10p): \$280/hr

- Non-Prime (Before 8a and after 10p): \$150/hr

RexPlex operations are entirely supported by membership fees and rentals, which covers the payments on the \$30 million bond used to

finance the building.













FACILITY: Community First Champion Center Fox Cities

City, State: Grand Chute, Wisconsin

Owner: Grand Chute Development Authority

Operator: SFM

Key Facility Pod 1 – four basketball/eight volleyball courts

Components: Pod 2 – one ice rink

Pod 3 – one ice rink; convertible to four basketball/eight volleyball courts

Development: Official ground-breaking occurred in July of 2018 and the construction is

expected to be completed in Falls of 2019 at a total cost of \$30.6 million. The cost estimate for the facility is \$30.6 million of which \$29.2 million is

allotted for construction and \$1.4 million for furniture, fixtures, and

equipment. It will be financed by municipal lease revenue bonds at a fixed interest rate and a motel and hotel room tax. The land for the

development was donated by the City of Grand Chute and has an

estimated value of \$1 million.

In May 2019, the naming rights to the facility were sold to Community First

Credit Union.

Operations: The new facility is expected to take on the majority of the ice activity in the

Appleton area, but no official tenants have been named.

The Champion Center is projected to generate \$8.9 million in direct spending during the first year of operations and \$12 million by the fifth

year of operations.

The facility will offer flexible space with one of the three pods being able to convert between an ice rink and sport court depending on the season and

demand for the space.

















FACILITY: Cape Sportsplex

City, State: Cape Girardeau, Missouri

Owner: City of Cape Girardeau

Operator: City of Cape Girardeau Parks and Recreation Department

Key Facility 6 full-size basketball courts that convert to 12 full-size volleyball courts **Components**: 2 indoor turf soccer fields

Four batting cages that come down on one of the turf fields

Concession area

3 meeting rooms spaces

Open space throughout the facility for teams to meet during tournaments

Development: The Cape Sportsplex opened in May 2017 for \$12.5 million. The City of

Cape Girardeau funded the entire project with a restaurant tax that continues to help with operations that were handed to the parks and

recreation department.

Event Activity: The facility brings in a little bit of everything, but the majority of

tournaments and practices are for volleyball and basketball. Outside or

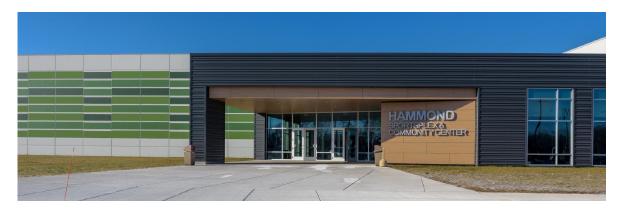
recreational programming hours, local clubs, organizations, and associations utilize the facility on a regular basis throughout the week.

Other: Facility management noted that building in flexibility as part of the facility is

the key to its early successes. Having basketball hoops, batting cages, and other sports equipment seamlessly come down from the ceiling ensures quick set-up and take down of events allowing management to book more events. Facility generates nearly \$594,000 in annual revenue

with a budget of approximately \$704,000.













FACILITY: Hammond Sportsplex
City, State: Hammond, Indiana

Owner: City of Hammond

Operator: City of Hammond

Key Facility 2 indoor regulation-sized turf soccer fields

Components: 6 basketball courts that can be converted to 10 volleyball courts

6 batting cages

Development: The Hammond Sportsplex officially opened in September 2018 with a

community ribbon-cutting ceremony. The 135,000-square foot facility boasts two regulation-size indoor turf soccer fields that can be utilized as a full-size baseball/softball field, six basketball courts that can be converted into ten volleyball courts, six batting cages, an upper level quarter-mile track open free to the community, a community room, concessions, and

restrooms and changing rooms.

The \$17 million facility was constructed by Madison Construction in partnership with the City of Hammond. The Sportsplex sits on the old site of the Woodmar Mall on Indianapolis Boulevard; centrally located in Hammond, yet easily accessible for traveling teams and non-local guests.

The facility was funded by a \$9 million loan from the U.S. Department of Housing and Urban Development in conjunction with a tax-increment financing district (TIF) that covered the additional \$8 million needed.

Tenants: Kennedy Avenue Chiropractic

Velocity 219 Volleyball Club

Various youth volleyball and basketball leagues and camps













FACILITY: Bill Gray's Regional Iceplex

City, State: Rochester, New York

Owner: End 2 End

Operator: End 2 End

Key Facility 4 NHL-sized ice sheets

Components: Feature rink: Lattimore Arena w/ 3,000 seats

Pro shop, physical therapy, fitness center, concessions

Development: The Bill Gray's Regional Iceplex is centrally located on the Monroe

> Community College campus in Rochester. The facility is 186,000 square feet, boasting four NHL-sized ice sheets with onsite physical therapy, a pro shop, locker rooms, a fitness center, and a multitude of concessions. The AHL team, the Rochester Americans (Amerks), have a programming partnership with the facility to put on youth camps and clinics. In 2017, the facility underwent an expansion, adding the fitness center and energy

efficiency improvements for \$2.2 million.

The tournaments and competitions the Iceplex hosts have generated 86,000 out of town visitors, staying in 35,200 hotel rooms and generating \$18.5 million in direct out of town spending to the Rochester area per year, according to a recent study done by Camoin Associates. The facility

experiences over 1.7 million visitors each year.

Rochester Americans (AHL) Youth Programming Partnership Tenants:

Lattimore Physical Therapy

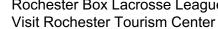
Legacy Global Sports Event Management Parisi Speed School Cosmic Hockey

Iceplex Fitness

Source: Facility Management, 2019.

Rochester Box Lacrosse League









FACILITY: Sports Pavilion Lawrence

City, State: Lawrence, Kansas
Owner: City of Lawrence
Operator: City of Lawrence

Key Facility 181,000 sf facility

Components: 8 regulation size basketball courts/16 volleyball courts

Additional amenities include, indoor turf facility, 1/8 mile indoor track, cardio and aerobic fitness area, gymnastics area, two party rooms and a future 7,000 sf wellness

area

9 full-time and 15-18 part-time/seasonal staff members

Concession stands are operated by the Clinton Parkway Hy-Vee and regulated by the

Parks and Rec nutritional standards

Development: Opened in September 2014 at a total cost of \$24.5 million (plus \$39 million for the

University of Kansas facilities)

Annual Events: Tournaments are primarily run January through July with little to no utilization in August

and September.

In a recent year, the facility hosted a total of 37 major events including: 22 Basketball (16 tournaments; 6 camps); 13 Volleyball (All Tournaments); 1 Futsal (Tournaments),

and, 1 other event.

Recently, the facility held the Sunflower Showcase: features up to 150 travel boys

basketball teams 15U-17U division; national tournament.

Monthly attendance spiked to over 80,000 during a high demand period. When the gym is not being rented out, the gyms are open to the public.

Nearly 17,000 card holders which are free to residents and \$5 daily, \$20 monthly, \$45

90-day and \$150 annual pass for non-residents.

Funding: \$22.5 million from the City of Lawrence, \$2 million donation, \$39 million from

the University of Kansas for their student-oriented portion of the complex.

The Pavilion generates approximately \$794,000 in annual revenue with annual

expenses approximating \$990,000.









FACILITY: UW Health Sports Factory

City, State: Rockford, Illinois

Owner: City of Rockford

Operator: Rockford Park District

Key Facility Components:

108,000 sf facility

8 regulation size basketball courts/16 volleyball courts with a total of

96,000sf of total Maplewood hard court space

• Championship court with spectator capacity of 450

Offers approximately 430 parking spaces total

Development: Construction on the \$25 million facility began in February of 2015 and the

facility officially opened in May of 2016 at a cost of \$24.4 million. It is estimated that approximately 125 jobs were created during the construction

phase.

• Intended to be used by local residents while appealing and drawing non-

local overnight visitors

Pickleball courts full mornings 3-4 days a week

 Hosted 30 tournaments in 2017 including basketball, volleyball, gymnastics, wrestling, table tennis and wheelchair rugby

Operational deficit of \$281,800 in 2016 and \$367,300 in 2017

Other Notes: Total annual facility attendance approximates 500,000.

Complex generates approximately \$627,000 in annual revenue and

\$831,000 in annual expenses.











FACILITY: Greensboro Sportsplex

City, State: Greensboro, North Carolina

Owner: City of Greensboro Parks and Recreation Department

Operator: City of Greensboro Parks and Recreation Department

Key Facility Components:

106,000 square foot multi-purpose sports facility

· 8 full-sized basketball/volleyball courts

4 indoor soccer fieldsInline roller hockey rink

· Weight room, fitness center, concession area

· Conference room

Development: Purchased by the City in 2002 for \$6 million.

Tenants: Delaney Rudd's North Carolina Basketball Academy

Achievements Unlimited Basketball School North Carolina Basketball Association

Piedmont Volleyball Club

Rental Rates: City Resident: \$60/hour

Non-Resident: \$90/hour

Annual Events: Facility attracts around 135,000 annual visitors, hosting around 45 basketball and

12-15 volleyball tournaments yearly.

Average for volleyball tournaments: 35 teams, 2,500 spectators Average for basketball tournaments: 75 teams, 1,500 spectators

Annual economic impact is estimated at \$24 million

Annual Revenue: \$770,000 Annual Expenses: \$925,000

Total operating losses range between \$100,000 and \$200,000, subsidized by City

tax revenues











FACILITY: Chelsea Piers Connecticut

City, State: Stamford, Connecticut

Owner: Chelsea Piers

Operator: Chelsea Piers

Key Facility Olympic-size, 50-meter Indoor pool with moveable bulkhead

Components: 2 indoor basketball courts/4 volleyball courts

2 NHL-sized ice rinks

100-yard indoor turf field (divisible into 4 large fields)

1/5-mile indoor track

5 batting cages

7 indoor tennis courts 12 squash courts

15,000 square foot gymnastics training space "The Loft" event space (3,500 square feet)

Development: Expansion of the Chelsea Piers sports complex in Manhattan, opened in

July 2012. The project cost \$50 million.

NBC Sports Group leased 270,000 square feet adjacent to Chelsea Piers as part of their \$100 million headquarters/studios relocation project.

Tenants: Chelsea Piers Aquatic Club

Full Throttle Triathlon Team Chelsea Piers Athletic Club BlueStreak Sports Training







FACILITY: Adams Tennis Complex

City, State: Murfreesboro, Tennessee

Owner: Murfreesboro Parks and Recreation Department

Operator: Murfreesboro Parks and Recreation Department

Key Facility Indoor Courts: 8
Components: Outdoor Courts: 24

Total Courts: 32

The Adams Tennis Complex consists of 8 color-coated asphalt indoor courts in addition to the existing 24 outdoor courts, 16 of which are lighted. The indoor tennis complex is climate controlled and has two electronic scoreboards, a pro shop, locker rooms, and lounge area downstairs.

Development: The City of Murfreesboro and Middle Tennessee State University partnered

to develop the new indoor tennis facility for the University's tennis team and the greater community. The facility cost a total of \$5.8 million to develop. The City provided \$3.5 million from its capital improvement reserve fund, while the University supplied \$1.8 million. The remaining \$500,000 was

covered by a local foundation.

Operations: An agreement between the city and Middle Tennessee State gives the

school priority access to the facility from 1pm to 4pm everyday between

November until March.

Management cited membership fees as providing half of the indoor facility's

revenues. The facility features a member base of 300.

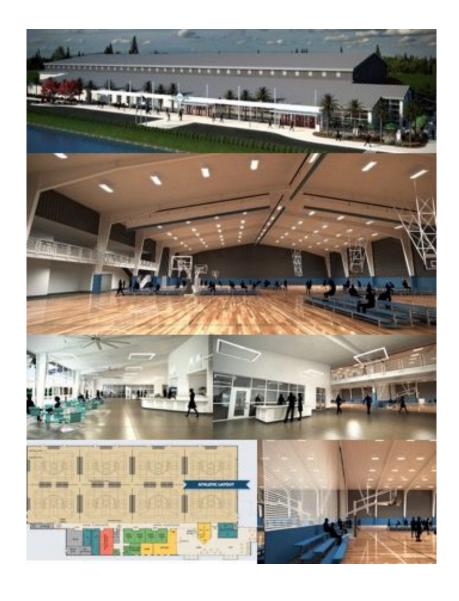
The facility runs between a \$500,000 and \$600,000 deficit, which is

subsidized by the city.

According to facility management, the indoor courts have helped the facility increase the number of tournaments its hosts from approximately 11 per

year to 19 per year.





FACILITY: Myrtle Beach Sports Center

City, State: Myrtle Beach, South Carolina

Owner: City of Myrtle Beach

Operator: Sports Facilities Advisory (SFA)

Key Facility Eight full-size basketball courts/ **Components:** 16 full-size volleyball courts

Spectator seating capacity from 1,500 – 2,000 72,000 sf of column-free hardwood exhibit space

Seven team rooms Telescopic bleachers

Private mezzanine for elevated viewing

Indoor retail area

Café with indoor and outdoor seating

Development: Opened March 2015.

\$13.8 Million construction cost, funded by the City of Myrtle Beach.

Other: Prior to its opening, in a recent year, the Center booked 25 events filling the

calendar almost every weekend from March through Mid-August.

Estimated \$6.9 million in direct visitor spending in its first year. By its fifth year, the facility is projected to increase direct visitor spending to over \$28 million annually.

The complex generates revenue through rentals to event and tournament

producers and sponsorships.

Focuses on attracting only regional and national events, not local events.





FACILITY: Reggie Lewis Track and Athletic Center

City, State: Roxbury, Massachusetts

Owner: Roxbury Community College

Operator: Roxbury Community College

Cost: \$17 million

Key Facility 3,500 seats

Components: 200-meter 6-lane banked Mondo track

60-meter straightaway on track's infield

High jump, long/triple jump and pole vault pits on track's infield

1,300-seat gymnasium, dance studio, weight/fitness room, multi-purpose meeting rooms



Opened in 1995 at a fully publicly-funded construction cost of \$17.0 million, the Center's construction was the culmination of a 30+ year effort by the Massachusetts State Track Coaches Association ("MSTCA") to build a facility dedicated to statewide Massachusetts public high schools track and field meets.

State of Massachusetts spent \$4.0 million in 2014 on renovations and repairs

In a recent year of operations, the Reggie Lewis Track and Athletic Center reported revenues of \$1.2 million and expenses of \$1.1 million, resulting in a net income of approximately \$100,000. It should be noted that the Center generated \$454,000 in revenues from its operations and received the remainder of its revenue from a \$475,000 appropriation

from RCC and \$278,000 from RCC's All-Purpose Trust Fund.

Annual Events:

In a recent year, the Center was scheduled to host more than 90 high school, collegiate and professional track meets including: USA Track and Field Championships, Boston Indoor

Games, and NCAA Division II Championships



6. INDUSTRY TRENDS







6. INDUSTRY TRENDS: Sports Tourism

The economy of any destination can be influenced by many factors outside the control of community leaders. Economic conditions, corporate relocations, changes in governmental or institutional presence and other factors will influence employment, income, tax revenues and other critical aspects of an economy.

In Fairfax County, as with many communities, the visitor industry also plays an important role in local and regional economic health. Visitors to a market offer an opportunity to inject new dollars into the economy, with relatively limited use of public infrastructure. Visitor spending then generates net new tax revenue, reducing the tax burden on residents.

At the same time, the competition for visitor industry market share is fierce. Communities throughout the country, many competing with Fairfax County and the greater Washington D.C. metropolitan area, continue to invest in assets and amenities that are designed in part to attract visitors. Much of this investment involves sports tourism facilities.

The market success of sports tourism facility products can be partially attributed to broader industry characteristics and trends. In order to assess the current and future strength of the market with regard to sports tourism activity that could utilize potential new sports facility products in Fairfax County, it is important to evaluate prominent and emerging trends from a national perspective.

Sports tourism is one of the fastest growing sectors of tourism. An increasing number of communities throughout the country are investing in the development and operation of large, multi-sport amateur sports complexes for the purpose of driving new sports tourism as well as better accommodating local sports and recreation demand. An increase in the number of travel sports programs and participation has been matched by the recognition by many communities of the often high return-on-investment modern sports complexes can have in host destinations in terms of driving visitation, hotel room nights, and economic impact.









6. INDUSTRY TRENDS: Amateur Sports Participation

A summary overview of sports participation trends in the United States and the east coast region has been assembled. An understanding of these trends at a national, regional and local level provides a framework from which to assess potential demand for new sports tourism facilities in Fairfax County.

The statistical data presented in this section was derived from the National Sporting Goods Association's Sports Participation study, which was most recently conducted in 2018. The study measures the annual number of participants in a variety of sports and recreational activities, and the frequency of participation during the previous calendar year. Research is derived from a study based on approximately 40,000 interviews encompassing youth and adult sports participation.

Additionally, we have analyzed data from the National Recreation and Park Association 2018 Agency Performance Review, which presents data and insights from over 1,000 park and recreation agencies, including metrics on facilities per resident, budgets, staffing and more.

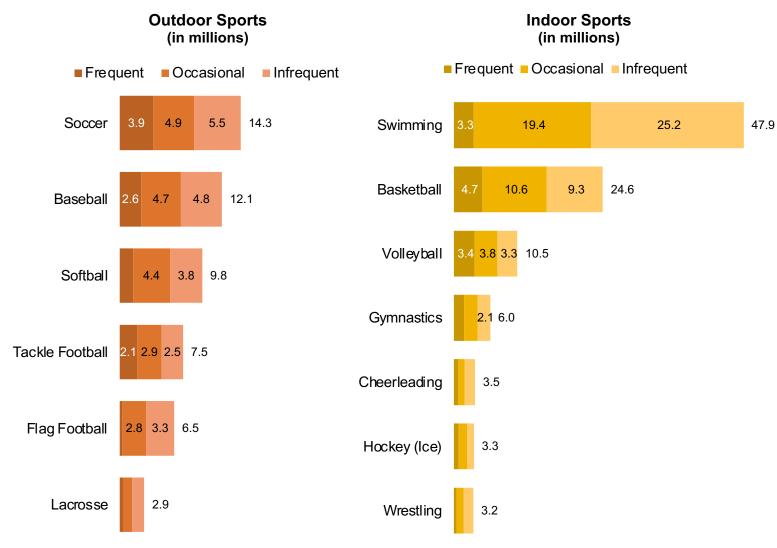
The following pages provide information on sports participation and facility product trends relevant to potential new facility development in Fairfax County.







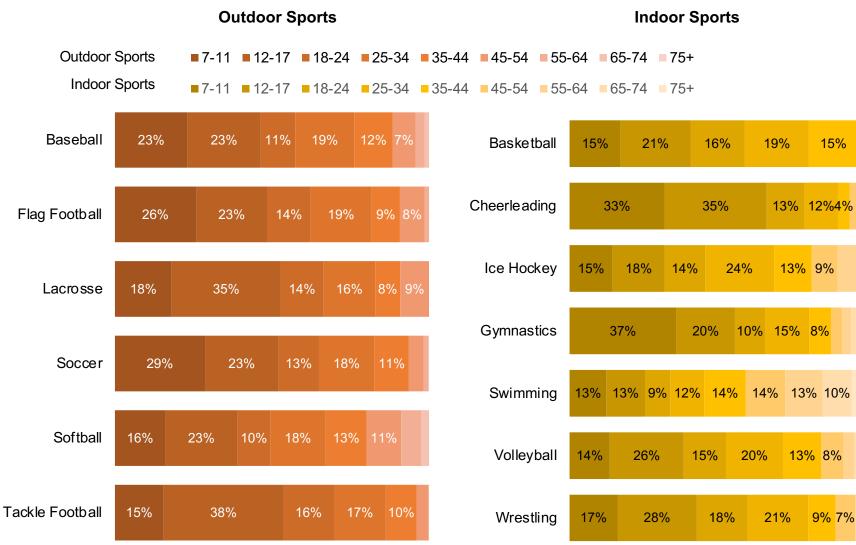
6. INDUSTRY TRENDS: National Participation Levels (in millions)



Although it is anticipated that the vast majority of programming at an amateur sports facility in Fairfax County would be dedicated to local sports participants, it is important to understand the overall rates on a national level. National participation levels can provide insights into the overall popularity of a sport, as well as the size of the base from which to attract new frequent participants. The exhibits to the left present a summary of the national participation rates of both outdoor and indoor sports, broken out by participation level (i.e. frequent, infrequent and occasional).

Soccer and baseball have the highest participation levels for outdoor sports with a balanced range of frequent to infrequent players. This suggests that multipurpose soccer fields and baseball diamonds are used frequently for a multitude of reasons throughout the year. Investing in more of these fields benefits many communities across the nation. For indoor sports, swimming and basketball have the highest participation levels. Although swimming far exceeds basketball in total participation, basketball exceeds swimming's frequent user base, suggesting that basketball is a year-round sport with many opportunities for facilities to host tournaments and other team events.

6. INDUSTRY TRENDS: National Participation Levels by Age



These exhibits summarize sports participation levels by age group for outdoor and indoor sports. An amateur sports facility in Fairfax County would be anticipated to be utilized by a variety of age groups, and it is important to understand which sports appeal to each age group in order to consider appropriate programming.

The largest user groups in almost every sport are ages 7-11 and ages 12-17. Youth sports dominate the national participation levels, and therefore, facility management can plan on having most of its programming for youth sports

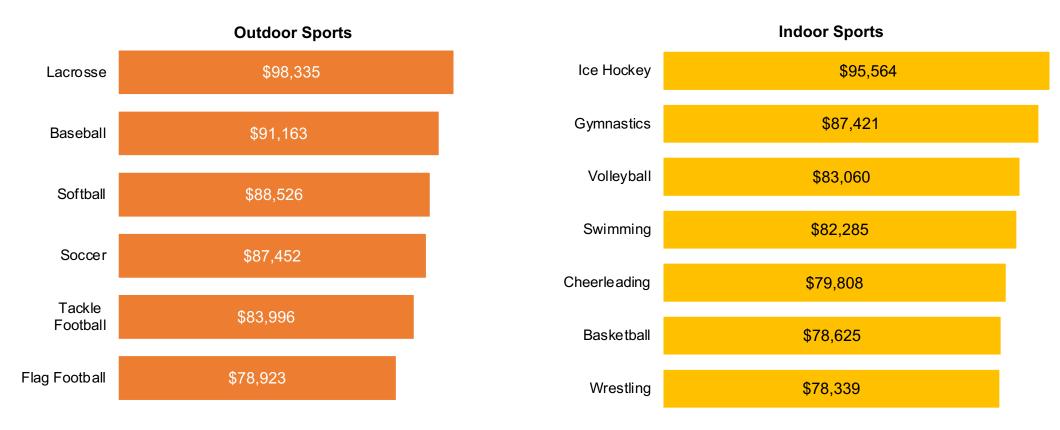
The outdoor sports trends show the need for various sizes of multipurpose fields to provide league play and practice space for soccer, flag football, and lacrosse. As the participants' ages change, Fairfax County will need to offer different size multipurpose fields, whether this be through multiple fields or from clearly outlining the fields based on the sport.

Swimming has the largest variety of age groups participating, therefore a natatorium facility would need to consider scheduling times for open swims and lessons carefully.



6. INDUSTRY TRENDS: Average Household Income by Sport

Although it is important to understand overall sports participation rates, there are other factors that contribute to the willingness and ability of an individual or a family to participate in a given sport or activity. Household income has a direct influence on sports participation due to the fact that sports require different levels of annual investment, some of which may not be feasible for all people. The charts below present a summary of the average household income of the outdoor and indoor sports reviewed. Lacrosse and ice hockey have the highest average household incomes associated with them, with more than \$98,399 and \$95,600, respectively. Facility management can utilize this information to better understand the overall sports participation based on the average income of Fairfax County residents, and it can help them decide which sports and tournaments they want to pursue.





6. INDUSTRY TRENDS: Frequent Participation Rates

This exhibit to the right summarizes the frequent participation rates nationally and regionally for each sport indicated. The rate of participation includes only frequent users and does not account for occasional and infrequent users. Swimming, volleyball, gymnastics, cheerleading and wrestling all have higher participation rates regionally than nationally among indoor sports participants, while outdoor sports such as soccer, tackle football, flag football and lacrosse have higher participation rates regionally than nationally. An opportunity exists to balance facility/complex programming across a variety of sports to ensure consistent usage throughout the year.

| | Frequent Participation (times annually) | National Frequent Participation Rate | South Atlantic Index | Adjusted South Atlantic Participation Rate |
|--|--|---|---|---|
| Indoor Sports: | | | | |
| Swimming Basketball Volleyball Gymnastics Cheerleading Wrestling Ice Hockey | 110+ 50+ 20+ 40+ 70+ 50+ 30+ | 1.10% 1.60% 1.16% 0.58% 0.25% 0.15% 0.27% | 118 97 108 102 151 121 63 | 1.30% 1.55% 1.25% 0.59% 0.37% 0.18% 0.17% |
| Outdoor Sports: | | | | |
| Soccer Baseball Softball Touch Football Tackle Football Flag Football Lacrosse | 40+ 50+ 40+ 50+ 50+ 50+ 60+ | 1.33% 0.87% 0.54% 0.19% 0.70% 0.11% 0.13% | 109 77 94 103 111 111 | 1.45% 0.67% 0.50% 0.19% 0.78% 0.12% 0.15% |



6. INDUSTRY TRENDS: Estimated Local Participation

The following exhibit summarizes the estimated population base participating in each identified sport based on participation rates applied to the overall market population. Again, the rate of participation includes only frequent users and does not account for occasional and infrequent users. Fairfax County would have between approximately 7,200 and 8,100 frequent participants across all sports based on national and regional participation rates, respectively. Frequent participants within a 30-minute drive of Central Fairfax County would average between an estimated 10,100 and 11,200 participants per sport, while a 180-minute drive radius would yield between an estimated 100,100 and 111,300 frequent participants per sport, based on national and regional rates, respectively. This base of frequent participants presents a significant opportunity to host non-local tournament, meet and other activity in Fairfax County.

| Estimated | Frequen | t Partici | nante |
|-----------|-----------|-----------|-------|
| Louinateu | i requeii | ıranıldı | pants |

| | | Fairfax County 1,132,004 | | 15-minute Drive Time 319,958 | | 30-minute Drive Time 1,570,977 | | 60-minute Drive Time 4,861,103 | | 180-minute Drive Time 15,638,794 | | Washington DC CBSA 6,249,043 | |
|--------------------|------------------|--------------------------------|------------------|------------------------------------|------------------|--------------------------------------|------------------|--------------------------------------|------------------|--|------------------|------------------------------------|--|
| Market Population: | 1,132 | | | | | | | | | | | | |
| | National Rate | Regional Rate | National Rate | Regional Rate | National Rate | Regional Rate | National Rate | Regional Rate | National Rate | Regional Rate | National Rate | Regional Rate | |
| Swimming | 12,493 | 11,743 | 3,531 | 3,319 | 17,338 | 16,297 | 53,648 | 50,429 | 172,593 | 162,237 | 68,966 | 64,828 | |
| Basketball | 18,116 | 19,022 | 5,120 | 5,376 | 25,141 | 26,398 | 77,794 | 81,684 | 250,273 | 262,787 | 100,006 | 105,006 | |
| Volleyball | 13,129 | 14,573 | 3,711 | 4,119 | 18,220 | 20,224 | 56,379 | 62,581 | 181,378 | 201,330 | 72,476 | 80,449 | |
| Gymnastics | 6,511 | 8,074 | 1,840 | 2,282 | 9,036 | 11,205 | 27,961 | 34,672 | 89,955 | 111,544 | 35,945 | 44,571 | |
| Cheerleading | 2,779 | 1,834 | 785 | 518 | 3,856 | 2,545 | 11,933 | 7,876 | 38,390 | 25,337 | 15,340 | 10,124 | |
| Wrestling | 1,706 | 2,081 | 482 | 588 | 2,368 | 2,888 | 7,326 | 8,938 | 23,569 | 28,754 | 9,418 | 11,490 | |
| Soccer | 15,104 | 18,880 | 4,269 | 5,336 | 20,961 | 26,202 | 64,861 | 81,077 | 208,667 | 260,834 | 83,380 | 104,226 | |
| Baseball | 9,792 | 14,199 | 2,768 | 4,013 | 13,590 | 19,705 | 42,051 | 60,974 | 135,284 | 196,162 | 54,058 | 78,383 | |
| Softball | 6,079 | 5,957 | 1,718 | 1,684 | 8,436 | 8,267 | 26,103 | 25,581 | 83,978 | 82,298 | 33,556 | 32,885 | |
| Touch Football | 2,113 | 1,987 | 597 | 561 | 2,933 | 2,757 | 9,075 | 8,531 | 29,196 | 27,445 | 11,666 | 10,966 | |
| Tackle Football | 7,911 | 5,854 | 2,236 | 1,655 | 10,978 | 8,124 | 33,971 | 25,138 | 109,288 | 80,873 | 43,670 | 32,316 | |
| Flag Football | 1,264 | 1,429 | 357 | 404 | 1,755 | 1,983 | 5,430 | 6,136 | 17,468 | 19,739 | 6,980 | 7,887 | |
| Lacrosse | 1,424 | 1,979 | 402 | 559 | 1,976 | 2,746 | 6,114 | 8,498 | 19,669 | 27,340 | 7,860 | 10,925 | |
| Ice Hockey | 3,055 | 5,163 | 864 | 1,459 | 4,240 | 7,166 | 13,120 | 22,172 | 42,208 | 71,331 | 16,866 | 28,503 | |
| AVERAGE | 7,248 | 8,055 | 2,049 | 2,277 | 10,059 | 11,179 | 31,126 | 34,592 | 100,137 | 111,287 | 40,013 | 44,469 | |

Source: NSGA, 2018; Esri, 2019.



6. INDUSTRY TRENDS: Outdoor Facility Trends

The "state-of-the-industry" in terms of the physical product aesthetics and functionality of sports tourism facilities has continued to advance year-over-year in destinations throughout the country. Tournament producers increasingly prefer, and oftentimes demand, modern facility complexes with state-of-the-industry playing surfaces, equipment, and amenities. Beyond attracting higher numbers of tournaments, teams, athletes, visitors and economic impact, modern sports tourism facilities often offer significant advancements in operating efficiencies and enhanced revenue generation opportunities, as compared to previous generations of facilities. The following present some noteworthy trends relative to design and capabilities of outdoor sports tourism-focused complexes:

- 1. Synthetic Turf: Fast moisture draining, recovery and durability of synthetic fields result in a significant reduction in cancelled tournaments and games due to inclement weather relative to natural grass/dirt fields. This leads to enhanced marketability for tournaments and higher, more consistent, use/attendance levels. Synthetic fields can increase the number of playable hours by 50 percent or more over quality grass fields. Synthetic turf fields are now preferred by most tournament organizers, due to the significant reduction in cancelation risk due to poor weather and/or field conditions.
- 2. Covered Areas/Hospitality Space: Participants and attendees are increasingly looking for covered/shaded areas for time in between games and during inclement weather. These spaces should be strategically located in high-traffic areas with good access to/from fields throughout the complex. Additionally, these facilities present an opportunity to offer hardscaped bathrooms, concession space, official/umpire rooms, team/meeting rooms and other such space.
- 3. Sibling Play Areas: Access to well designed play space (including playground space, dedicated play space, splashpads and other water features, etc.) provides alternative activities for siblings and helps to keep non-participants in a more controlled space. Further, offering these types of amenities can increase the length of stay for participant families, increase the likelihood of return visits and increase per capita concession revenue as a result of increased average attendance levels.
- 4. Sufficient Warm-up Space: As much a safety concern as it is a convenience, providing adequate space between fields and other infrastructure to allow teams to warm-up prior to the start of their tournament game helps to ensure good flow for larger events.
- 5. Flexible Vendor/Sponsor Space: Providing space in high-traffic areas for vendors/sponsors to set-up booths, tents, tables or food trucks offers an opportunity for enhanced revenue generation. Different tournaments, sports and other events have different needs for their sponsors and/or potential vendors, so flexibility within the space is key. Access to power supply is sometimes required, but investment in this infrastructure without proof of market is not required.
- **6. Enhanced Technological Offerings:** Providing Wi-Fi access throughout any public assembly venue or complex is becoming increasingly expected by event attendees. Opportunities to partner with local service providers should be pursued to help defray the cost of development and/or ongoing operations. Further, as technology needs continue to change at a rapid pace, it is important to consider scalable investments.



6. INDUSTRY TRENDS: Synthetic Turf Advantages

One notable disadvantage to synthetic turf is that the surface can get significantly hotter than natural grass turf in high temperatures. Potential new or enhanced outdoor field complexes in Fairfax County will be able to mitigate heat issues associated with synthetic fields by using sprinklers to cool the fields, shade structures for participants and spectators and the use of lights to extend the useable hours in cooler parts of the day.

For purposes of this report, it is assumed that any new outdoor field complexes in Fairfax County will make any necessary adjustments to building program elements arising from safety concerns.



- 1. Upfront vs. Ongoing Costs: Although synthetic turf fields can cost \$800,000 to \$900,000 per field (under a multi-field competitive bid) to purchase and install (versus \$300,000-\$400,000 for tournament-quality natural grass), annual maintenance for a synthetic turf field typically costs between \$5,000-\$10,000, while maintenance for natural grass fields costs between \$30,000 and \$40,000 per year on average.
- 2. Enhanced Usage & Marketability: Fast moisture draining, recovery and durability of synthetic fields result in a significant reduction in cancelled tournaments and games due to inclement weather relative to natural grass/dirt fields. This leads to enhanced marketability for tournaments and higher, more consistent, use/attendance levels. Synthetic fields are estimated to increase the number of playable hours by approximately 50 percent due to the ability to withstand weather conditions.
- 3. Lifespan & Replacement: Turf fields have a useful life of between 10 and 15 years. At time of replacement, costs are approximately 60 to 80 percent of the initial purchase and installation cost, as the foundation, base, and drainage system can be re-used.



6. INDUSTRY TRENDS: Indoor Facility Trends

Like outdoor sports tourism-oriented complexes, significant investment in indoor sports facility complexes has occurred throughout the country. Modern indoor sports facilities have significantly evolved in terms of capabilities, flexibility, amenities, operating efficiencies, and enhanced revenue generation opportunities.

The following present some noteworthy trends relative to design and capabilities of indoor sports tourism-focused facilities:

- Critical mass of high quality courts, fields & playing surfaces in one location.
- Maximization of local uses and sports tourism.
- Flexibility to accommodate the widest variety of uses.
- Synthetic turf (indoor & outdoor) is increasing accepted and expected by most tournament and local sports/rec activity.
- Growing emphasis on partnerships (equity, sponsorship and ancillary development).
- Focus on creating/enhancing the quality of sub-destinations surrounding facility complexes.
- Incorporation of quality amenities &specialty components:
 - Performance centers
 - eSports capabilities/technology
 - Restaurants/cafes/food courts
 - · Fitness & wellness
 - Leisure amenities (child play areas, mini-golf, AR tech)
 - Ancillary development (hotels, retail, attractions)
- Adventure tourism events (e.g., Tough Mudders, Spartan Races, etc.) take a significant toll on outdoor facilities and limit other event activity.



















7. MARKET DEMAND & CONCEPTS









7. MARKET DEMAND & CONCEPTS: Overview

The potential development of new or enhanced sports tourism facilities in Fairfax County have the opportunity to draw in larger regional and national signature events, and therefore the analysis of the potential development must take a focused approach. While current Fairfax County facilities provide opportunities for both youth and adult local and non-local events, new and/or enhanced facilities could provide an opportunity for the Fairfax County destination to position itself to attract larger regional and national events, therefore larger sports-tourism related activity and the associated economic and other community benefits. An essential element of this analysis is to explore potential ways to develop recommendations for the optimal investment and use of current facilities and land resources in order to drive the highest return-on-investment.

In order to provide guidance to the Fairfax County Sports Tourism Task Force, FCPA, Visit Fairfax and other stakeholders on potential market opportunities that could be pursued, we have conducted direct outreach to key local, state, regional and national athletic associations and organizations that run sports programs, leagues, tournaments, competitions and meets that would have a potential interest in potential new amateur sports and sports tourism facilities in Fairfax County.

The purpose of this section is to provide a summary of the research and analysis of market demand and opportunities to guide the future direction and growth of amateur sports and sports tourism facilities in Fairfax County. The overall market analysis consisted of detailed research and analysis, including a comprehensive set of market-specific information derived from the following:

- 5 visits to Fairfax County by the Project Team for the purpose of conducting client and stakeholder meetings, user group focus groups, community/site tours, and visual inspection of key existing facilities and infrastructure within Fairfax County.
- 100+ local Fairfax County area individuals participated in focus group and meeting forums. Individuals included project stakeholders, user groups, and community members.
- 102 telephone interviews were completed with representatives of current/past user groups and potential new tournaments, meets and other sports tourism competitions/events.















7. MARKET DEMAND & CONCEPTS: Stakeholder Interviews

Acknowledgements

The study team would like to thank the following local individuals and organizations for their participation in this study effort:

LEADERSHIP, GOVERNMENT & TOURISM PARTNERS

- Fairfax County Athletic Council
- Fairfax County Park Authority
- George Mason University
- Neighborhood and Community Services
- NOVA Parks
- Visit Fairfax

SPORTS CLUBS & ORGANIZATIONS

- Alexandria Dive Club
- Alexandria Masters Swimming
- Braddock Road Youth Club
- Chantilly Youth Association
- DC Metro Area Cricket League
- Dominion Dive Club
- FC Public Schools Track and Field
- Fairfax Stars Basketball
- Fairfax/Cosmos/Virginia Cricket
- Fort Hunt Youth Athletic Association
- FXA Sports
- Glory Softball
- Great Falls Reston Soccer Club
- Herndon Optimist Club
- Lee Mount Vernon Sports Club
- Legends Sports Leagues
- McLean Youth Athletics

- McLean Youth Athletics
- McLean Youth Soccer
- Northern Virginia Tennis League
- Northern VA Travel Baseball
- Reston Youth Association
- Southwestern Youth Association
- Special Olympics
- The Virginian Soccer Tournament
- USA Field Hockey
- USA Pickleball Association
- Vienna Girls Softball League
- Vienna Youth Inc.
- Washington Cricket Academy
- Washington Metro Cricket
- Women & Girls in Soccer
- Woodson Ice Hockey
- York Swim Club



7. MARKET DEMAND & CONCEPTS: Stakeholder Interviews

Strengths and
Weaknesses of
Existing Fairfax
County Sports
Tourism Facilities

OVERALL

Chantilly Youth Association (CYA) and Southwestern Youth Association (SYA) serve over 12,000 and 13,000 local Fairfax County sports participants annually. In addition to these, there are a variety of other local sports organizations and club/travel programs that accommodate families with opportunities for competition outside of Fairfax County. In recent years, nearly 100 rectangle/multisport fields have been converted from natural grass to synthetic turf to increase access and playability. Further, Fairfax County offers a wide array of facility and activity options, including nine RECenters, five outdoor waterparks, a variety of other recreational and experiential park facilities operated by NOVA Parks, and three Cricket pitches.

While there is ample quantity of youth and amateur sports facilities, the quality of these facilities is beginning to fall behind that of competitive facilities throughout the region and in relation to other state-of-the-industry complexes. However, before further investment into these facilities is made, it is important to identify the highest and best uses of Fairfax County resources to ensure their proper allocation. The biggest challenge facing the youth and amateur sports facility industry in Fairfax County is the limited access to developable land.

SAMPLE OF COMMENTS & OPINIONS

- Lack of a critical mass of fields or courts at one location in primary sports complexes to attract tournaments.
- Accessibility and scheduling constraints significantly limit ability to book tournaments and other sports tourism activity.
- Baseball/softball field quality is lacking at Braddock and Wakefield parks.
- The Virginian and WAGS soccer tournaments (among others) are forced to look outside of Fairfax County for field access.
- Hockey facilities need an upgrade as regional facilities are much nicer.
- Swimming and diving programs are turning away participants due to lack of space within facilities.
- Need more and larger indoor court facilities to accommodate demand, including emerging sports like pickleball.



7. MARKET DEMAND & CONCEPTS: Stakeholder Interviews

Opportunities and Challenges in Growing Sports Tourism in Fairfax County

SAMPLE OF COMMENTS & OPINIONS

- Fairfax County is ideally located near Dulles International Airport and the D.C. metro area; however, these also present challenges in that the traffic flow, coupled with the geographic size of Fairfax County, can make for long commutes even over a relatively short distance.
- The booking policies associated with field allocation have been carefully considered and provide primary access to local user groups. However, the lack of a complex with a critical mass of fields/facilities at one location and the low reservation priority have proven to make hosting tournaments in Fairfax County an increasingly difficult challenge.
- The extreme fragmented nature of Fairfax County's sports facility products—in terms of physical facilities, management, and availability—hinders the ability to attract sports tourism and its related economic impacts.
- The quantity, quality and location of sleeping rooms throughout Fairfax County provides plenty of options and opportunities to accommodate non-local tournament/meet participants.
- George Mason University and its 37,000-student body population is a strong presence within Fairfax County. Potential
 exists to develop synergistic partnerships with GMU to develop and/or operate amateur and recreational sports facilities to
 serve both GMU students/faculty and Fairfax County residents.
- The St. James is a newly-built, privately-owned and operated indoor fitness, amateur sports and training center.
- Loudoun County facilities are continuing to be developed and compete with Fairfax County.
- Limited large tracts of land available for multi-field/multi-sport facility development.

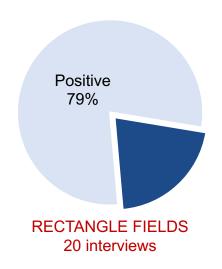


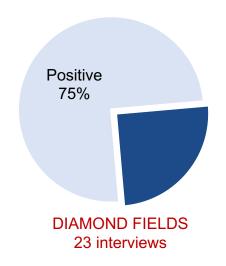
In-person and telephone interviews, meetings and focus groups were completed with 102 individuals representing sports facility user groups, including both local sports organizations (i.e., local leagues, clubs and users) and sports tourism-oriented organizations (i.e., tournaments, meets and other competitions that draw significant levels of visitors). A detailed list of questions were asked of each interviewee, including topics related to past/current use of facilities, facility requirements and preferences, interest in new/enhanced facilities in Fairfax County and characteristics of likely usage.

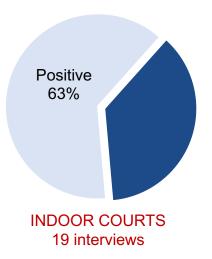
Key findings associated with these interviews have been summarized according to the following facility type groupings:

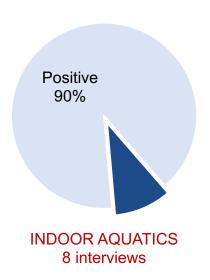
- Rectangle Fields
- Diamond Fields
- Indoor Courts
- Indoor Aquatics
- Indoor Ice
- Other Facilities

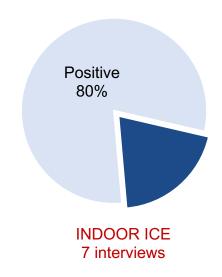
The chart set to the right presents a summary of the overall positive response noted within each of the groups. Positive response refers to the percentage of interviewees that indicated that they would likely use a new/enhanced sports complex in Fairfax County should it meet the requirements of their tournament, game or competition. Specific groups contacted as part of this process are listed on the following page.

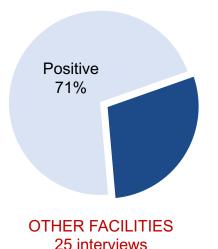












- 129 Sports, LLC
- Alexandria Dive Club
- Alexandria Masters Swimming
- Aloha Tournaments
- · Amateur Athletic Union Volleyball
- Amateur Softball Association/USA Softball
- American Collegiate Hockey Association
- American Volleyball Coaches Association
- Anthony Travel
- Balloon Federation of America
- Baseball Players Association
- Beach Rugby USA
- Bowl America
- Braddock Road Youth Club
- · Brotman-Winter-Fried Communications
- Capital Region Underwater Hockey
- Capital Sports Ventures
- · Capitol Hill Volleyball Classic
- · CenterLane Attractions
- · Central Virginia Amateur Softball Assn.
- · Chantilly Youth Association
- Chesapeake & Potomac Softball
- Cowart Sports Events
- Crossfit Games
- DC Metro Area Cricket League
- Dominion Dive Club

- Elite Tournaments
- Events & Executive Sports Management
- Fairfax Adult Softball
- Fairfax Stars Basketball
- Fairfax/Cosmos/Virginia Cricket
- FC Public Schools Track and Field
- Fencing Sports Academy
- · Fort Hunt Youth Athletic Association
- FXA Sports
- Glory Softball
- Great Falls Reston Soccer Club
- · GWN Dragon Boat
- Herndon Optimist Club
- International Senior Softball Association
- Izaak Walton League Arlington/Fairfax
- Joe Wootten Basketball Tournaments
- · Johnny Bashir Sports Academy
- Ken Chertow Wrestling
- Legends Sports Leagues
- McLean Youth Athletics
- · McLean Youth Soccer
- · Mid America Youth Basketball
- Mid Atlantic Open Pickle Ball Tournament
- · Mid-Atlantic Off-Road Enthusiasts
- MyHockey Tournaments
- · National Beep Baseball Association

- National Club Baseball Association
- · Nat'l Federation of State High School Assns.
- National Gay Basketball Association
- National Pro Fastpitch
- National Softball/Baseball Players Assn.
- Nation's Capital Area USBC Association
- Northern VA Travel Baseball
- · Northern Virginia Girls Softball Association
- · Northern Virginia Tennis League
- Northern Virginia Travel Baseball League
- · Paintball Events Unlimited
- · Pop Warner Little Scholars, Inc.
- · Potomac Valley Swimming
- · Reston Youth Association
- Rugged Races
- Sandy Run Regional Park
- Small Town Baseball/Softball
- Snap Sports
- Softball Players Association
- Southwestern Youth Association
- · Special Olympics
- Sports Network International
- Sports Virginia
- State Wars
- Strider Sports International
- The Virginian Soccer Tournament

- · U.S. Lawn Mower Racing Association
- U90C Management Group
- United States Adult Soccer Association
- United States Collegiate Athletic Association
- United States Specialty Sports Association
- USA Boxing
- USA Dance
- USA Field Hockey
- USA Gymnastics
- USA Lacrosse
- USA Pickleball Association
- USA Softball
- USA Swimming
- USA Water Polo
- · Vienna Girls Softball League
- Vienna Youth Inc.
- · Virginia High School League
- Virginia Scholastic Rowing Association
- Washington Area Frisbee Club
- · Washington Cricket Academy
- · Washington Metro Cricket
- · Waupaca Boatride Volleyball
- Women and Girls in Soccer
- Woodson Ice Hockey
- Wounded Warrior Amputee Softball Team
- York Swim Club
- · Youth Basketball of America



RECTANGLE FIELD USERS







A) SUMMARY

- Moderate to strong demand among local and non-local user groups surveyed.
- Significant number of synthetic turf fields throughout Fairfax County; however, most facilities have no more than two fields.
- Difficult to accommodate tournament activity with strong demand, and high prioritization of field allocation among local user groups.
- Losing potentially significant levels of economic impact with an ability to fully accommodate large tournaments like WAGS, the Virginian, the Capital Cup, etc. that attract 500-plus teams with fields spread so far apart.

B) PARTICIPATION & DEMAND

- Soccer tournament activity is strong and growing in the area.
- Lacrosse is relatively strong and growing.
- Cricket and Rugby are both growing rapidly.
- Flag Football, Ultimate Frisbee and other sports also have a strong presence within the market.
- Grass fields okay, but most respondents prefer synthetic turf; exceptions are adult leagues/tournaments that prefer the more "forgiving" grass fields; even some of the highest/elite level tournaments prefer synthetic turf.



RECTANGLE FIELD USERS







C) CHALLENGES & ISSUES WITH EXISTING FACILITIES

- Lack of critical mass of fields in single location.
- Acquiring access to fields with enough advance notice to plan and host tournaments; priority field allocation goes to local residents and others before becoming accessible for tournaments attracting non-local participants.

D) SPECIFIC FACILITY RECOMMENDATIONS & NEEDS

- Most regional organizations indicated need for a facility offering between 12 and 16 full-sized fields; national organizations require access to 20+ fields.
- Synthetic turf preferred for the majority of respondents; however, a mix of natural grass and synthetic is viewed as an opportunity to play on natural surfaces when available and synthetic turf fields when necessary.
- Converting Baron Cameron Park to synthetic turf fields would make it more accessible.
- Lighting not necessary on all fields, but preferred to be on a majority of fields.
- Presence of a championship field preferred for premiere games/matches.
- Hardscaped restroom, concession and shelter facilities highly desirable.
- Need three (3) rectangle fields grouped together to accommodate one (1) Cricket field; two rectangle fields parallel to each other, with Cricket pitch in between these two, and the third field perpendicular to the first two.
- Exercise caution in quantity of lines per fields (e.g., for different sports/activities).



RECTANGLE FIELD USERS







E) TOURNAMENT DEMAND & OPPORTUNITIES

- WAGS Tournament noted that access to a six- to eight-field complex would make Fairfax County a contender to host a larger part of the tournament.
- The Virginian Soccer Tournament would love to see a 20-field complex. The tournament could make do with a somewhat smaller complex, but would need greater access to priority booking at other smaller complexes within Fairfax County.
- SuperCopa would need at least 15 full-size fields to consider Fairfax County.
- Need access to five Cricket fields to host 70- to 80-team tournaments.

F) SPORTS TOURISM PRODUCT RECOMMENDATIONS

- Facility booking policies make it difficult to bring in tournaments.
- Large, multi-field complex would allow greater access for existing area tournaments that want to be in Fairfax County while providing an opportunity to attract non-local tournaments.
- Survey respondents suggested that north and west Fairfax County seem to be fairly-well accommodated with fields; suggested development of facilities in the southern and/or eastern portions of Fairfax County.



DIAMOND FIELD USERS







A) SUMMARY

- Field access and allocation system tends to work for local groups, but provides limited access to organizers of tournaments (both those that primarily attract local teams and those that attract a mix of local and non-local teams).
- Limited number of complexes with multiple tournament-quality fields presents a challenge in hosting non-local tournaments.
- Quality of fields, including field surfaces, fences, dugouts, lighting, etc., present a competitive disadvantage.
- Need to protect in-house recreation leagues, Little League programs, and other such local user groups.

B) PARTICIPATION & DEMAND

- Overall, strong participation in youth baseball and softball programs.
- Local recreation program participation in baseball and softball programs declining as club/travel programs are taking an increasingly larger share of players.
- Potential exists to grow adult softball program offerings with added field inventory.
- Moderate to strong demand indicated for potential to attract non-local tournament teams.
- Opportunities exist for local organizations to host more and/or larger tournaments with added facilities.



DIAMOND FIELD USERS





C) CHALLENGES & ISSUES WITH EXISTING FACILITIES

- Softball participation has been decreasing; youth and younger feeder programs not as strong in recent years.
- Organizations utilizing fields are responsible for field maintenance; negatively impacts field quality for Braddock and Wakefield Park facilities.
- Bathroom facilities need to be updated and better maintained.
- Organizations out of D.C. are always looking for more fields; Braddock and Wakefield Parks are too far to consider.
- Lack of running water and/or sewer access presents a challenge for accommodating umpire rooms.

D) SPECIFIC FACILITY RECOMMENDATIONS & NEEDS

- Renovate Wakefield Park to improve field quality, dugouts, bathrooms; add batting cages/warm-up space and netting to separate fields from trees (lots of lost balls). Consider replacing surface of two (2) fields with synthetic turf.
- Enhance field maintenance quality at Braddock Park.
- Build out Patriot Park North fields total of four (4) full-size baseball fields.
- Consider incorporation of advanced training/scouting technology (e.g., radar guns, Rapsodo, etc.).
- Youth baseball and softball both okay playing on synthetic turf fields; baseball would like dirt for portable mounds.
- Need lights, particularly for tournament facilities.



DIAMOND FIELD USERS







E) TOURNAMENT DEMAND & OPPORTUNITIES

- Upgrading Wakefield Park would make facility more appealing to tournament teams. Potential for 15 to 17 incremental tournaments.
- Build-out of Patriot Park North could result in 26 weekend tournaments (Friday through Sunday).
- Additional eight-field complex could be utilized by local traveling baseball association to better address early-teenage players and create opportunities for outside tournament usage.

F) SPORTS TOURISM PRODUCT RECOMMENDATIONS

- Address booking priority issues.
- Priority to upgrade Wakefield Park and build-out Patriot Park North.
- Secondary consideration to developing up to an eight-field complex elsewhere in Fairfax County.
- Potential to partner with Northern Virginia Travel Baseball League for build-out of Patriot Park North.



INDOOR COURT USERS







A) SUMMARY

- Highly dependent on access to Fairfax County Public School facilities.
- Only facilities in Fairfax County that offer more than three courts are both private facilities (The St. James and the George Mason Fieldhouse) with limited accessibility.
- Aging population and emergence of Pickleball has created a need for additional indoor court space.
- Cheer squads forced to use elementary schools; travel associated with participation can be cost prohibitive.
- No indoor track in Fairfax County; often train in Prince George's County.

B) PARTICIPATION & DEMAND

- Fairfax County is located within a four-hour drive of an estimated 60 percent of the basketball teams in the country.
- Approximately 370 annual participants in Nike Basketball travel teams.
- More volleyball participation demand than available space.
- Over 100 cheerleaders among eight (8) squads.
- Track activity remains steady throughout Fairfax County.



INDOOR COURT USERS







C) CHALLENGES & ISSUES WITH EXISTING FACILITIES

- Lack of facility with a critical mass of courts at a single location.
- No space to host sanctioned AAU Volleyball tournaments.
- Gym allocation policy limits opportunities to host tournaments and events attracting non-local users.

D) SPECIFIC FACILITY RECOMMENDATIONS & NEEDS

- Potential opportunity to partner with GMU as they work toward developing a \$40 million multi-purpose activity center.
- Development of a large indoor, multi-court complex (e.g., eight-court complex) with the flexibility and availability to host a variety of events including large multi-day tournaments and concurrent/overlapping smaller events in separated spaces.
- Secondary consideration can be given to development of multiple facilities with fewer courts per facility (e.g., four to six courts per facility) to create opportunities to better market to non-local tournament organizers while continuing to address increasing local demand.



INDOOR COURT USERS







E) TOURNAMENT DEMAND & OPPORTUNITIES

- Larger facility could attract 80 to 100 basketball teams for six to eight annual tournaments.
- Potential to host large monthly volleyball tournaments from December through June.
- Opportunity to host occasional dance, cheerleading and/or gymnastics competitions; however, this is a more highly competitive market and the likelihood of attracting these events is somewhat less than basketball and volleyball.
- Potential to attract one-off wrestling and/or martial arts meets/competitions.

F) SPORTS TOURISM PRODUCT RECOMMENDATIONS

- Primary focus should be on the potential development of an eight (8) court facility.
- Secondary focus on multiple four to six court facilities.
- Consider partnership with GMU, The St. James, or other private operators.
- High level of flexibility and functionality to address a wide array of sports and activities.



INDOOR AQUATIC USERS







A) SUMMARY

- Four existing 50-meter pools in Fairfax County.
- Existing facilities are sufficient to accommodate local demand, but are not state-of-the-industry and tend to be at a competitive disadvantage for hosting/attracting larger regional and/or national meets.
- The St. James has a nice pool, but it lacks deck space and cannot host short-course meets.
- Oak Marr RECenter offers Fairfax County's only three-meter and five-meter platforms.

B) PARTICIPATION & DEMAND

- Approximately 40 swim clubs in the D.C. metro area with 12,000 swimmers; Fairfax County accounts for 14 clubs and 4,000 of these swimmers.
- Four primary dive clubs in D.C. metro area with nearly 400 divers.
- Have to turn away swimmers on occasion (typically following Olympic games); limited space to accommodate existing demand.



INDOOR AQUATIC USERS







C) CHALLENGES & ISSUES WITH EXISTING FACILITIES

- Existing facilities expensive to rent relative to competitive regional facilities.
- Facilities outdated and do not offer modern amenities.
- Lack of deck space and warm-up pool presents a challenge in hosting some of the larger regional meets.
- Limited access to dive practice space; facilities offering springboards and/or platforms share dive space with main competition/practice pool.
- Current facilities limit frequency and size of hosted meets.

D) SPECIFIC FACILITY RECOMMENDATIONS & NEEDS

- State-of-the-industry competition swimming facility would offer a 50-meter pool with two (2) bulkheads and eight to 10 lanes (25-yards wide). Minimum of 20 feet of deck pace and 1,500 seats.
- Separate warm-up/leisure pool with zero-depth entry and community use opportunities.
- State-of-the-industry competition diving well would be located in its own pool, offer 10-meter, seven-meter and five-meter platforms along with four (4) three-meter and four (4) one-meter springboards.



INDOOR AQUATIC USERS







E) TOURNAMENT DEMAND & OPPORTUNITIES

- New pool facility could increase swim and/or dive team participation with 100 additional kids; currently limited by space in opening up to these participants.
- Potential exists to regularly host zone meets and/or regional meets.
- USA Swimming projects that a new, state-of-the-industry Fairfax County aquatic center could host between 30 and 40 swim meets annually.

F) SPORTS TOURISM PRODUCT RECOMMENDATIONS

- Identify an appropriate existing FCPA RECenter aquatic facility to upgrade with added deck space, locker rooms and dive well. Consider development of second 50-meter pool and warm-up pool at chosen complex.
- Dry land training facility the approximate size of two (2) combined racquetball courts.
- Develop a 10-meter tower somewhere in Fairfax County.
- Consider partnership with local swimming and/or diving clubs and/or GMU.



INDOOR ICE USERS







A) SUMMARY

- Four existing indoor ice facilities in Fairfax County:
 - Fairfax Ice Arena substandard quality, only one sheet.
 - Reston SkateQuest adequate facility that accommodates local community demand.
 - The St. James great space, but expensive and rinks can be too connected (e.g., whistles, crowd noise, etc.).
 - Mount Vernon RECenter expensive (\$400 per hour) ice rental.

B) PARTICIPATION & DEMAND

- Not currently a varsity sport within high school programs.
- Largely Tier II teams in Fairfax County.
- College/University hockey emerging.
- Reston and Montgomery County have the largest hockey associations with approximately 1,200 registered skaters.











C) CHALLENGES & ISSUES WITH EXISTING FACILITIES

- Lack of a complex with more than two (2) sheets of ice.
- St. James is too far south within Fairfax County and its two sheets are too connected (whistles in one rink can easily be heard in the other).

D) SPECIFIC FACILITY RECOMMENDATIONS & NEEDS

- Olympic-sized rinks okay for youth programs, as they can use the extra ice to spread out for practice.
- Game/tournament quality rinks should be NHL dimension to enhance competition.
- Upgrade Mount Vernon RECenter and add a second sheet of ice.
- Four (4) locker rooms per sheet of ice.









E) TOURNAMENT DEMAND & OPPORTUNITIES

- Potential exists to develop and host one or two annual women's/girl's hockey tournament(s).
- A new facility could attract three to six tournaments per year, primarily over holiday weekends.

F) SPORTS TOURISM PRODUCT RECOMMENDATIONS

- Upgrade Mount Vernon RECenter and add a second sheet of ice.
- Make sure to develop plenty of locker room space.

7. MARKET DEMAND & CONCEPTS: SWOC Analysis

A SWOC (Strengths, Weaknesses, Opportunities and Challenges) Analysis was conducted. A SWOC analysis identifies critical factors that will impact overall development and operating performance. Strengths and weaknesses are current factors impacting potential projects, as well as items inherent in the projects or market, while opportunities and challenges are potential and external factors impacting the success of potential new projects.

STRENGTHS

- Socioeconomic Profile large base of population and strong number of high-earning households throughout the drivable market.
- Existing Sports Facility Infrastructure many recreational, club, association, tournament, competition, training and other needs being addressed to some degree.
- Potential Development/Operational Partners local clubs/associations, George Mason University, strong presence in health care facilities, large corporate base and other organizations that could benefit through synergistic relationships.
- Transportation Nexus Interstate Highways and three major international airports provide access to the greater Washington D.C. metropolitan area, the states of Virginia and Maryland, the mid-Atlantic region and beyond.
- Favorable Climate the Fairfax County destination weather is conducive to extended seasons for outdoor activities.
- Diversity of Sports/Rec Interests the large population base and diverse background of residents creates an environment where more emerging and niche sports and activities can be considered through economies of scale.
- Visitor Industry Infrastructure existing base of hotel products and visitor industry attractions present an appealing destination for non-local participants.

WEAKNESSES

- Existing Infrastructure Needs many of existing fields/facilities in Fairfax County require improvement, renovation and/or redevelopment.
- Field/Facility Reservation System while the existing allocation policies
 work well for fairly distributing field/gym space to local and recreational
 sports user groups, availability and booking associated with tournaments is
 problematic and not aligned with industry best practices.
- Field/Facility Maintenance maintenance of amateur and recreational sports facilities often falls on user groups, which may not have the resources or knowledge base to maintain these facilities at state-of-the-industry levels required to attract non-local participants.
- Lack of Critical Mass of Field/Gym Spaces offering multiple fields/gyms at a single location provides operational efficiencies and presents greater opportunities to consolidate tournament activity into a single location.
- Transportation/Traffic nonlinear roadway connectivity and traffic congestion lead to long travel times within Fairfax County.
- Limited Access to Large Development Parcels despite the size of Fairfax County, much of the land has been developed or is unsuitable for development of a large sports tourism complex.
- Limited Sports Tourism Brand Identity lack of state-of-the-industry sports tourism products and constrained existing facility access has limited penetration and visibility with the sports tourism industry.



7. MARKET DEMAND & CONCEPTS: SWOC Analysis

OPPORTUNITIES

- New Facility Development greater market and submarket destination characteristics are strong and unmet sports tourism demand is high, leading to distinct development opportunities for a variety of state-of-theindustry sports tourism facility products.
- Renovation/Expansion of Existing Facilities leverage existing activity at facilities like Baron Cameron Park, Braddock Park, Wakefield Park, Patriot Park/Patriot Park North, Lee District RECenter, Oak Marr RECenter, and/or Mount Vernon RECenter to limit development costs and provide enhanced access and experiences to local residents.
- Development/Operational Partnerships partnership with GMU, local health care industry organizations, Fairfax County Public Schools, Visit Fairfax or other agencies to develop and operate mutually beneficial student and community recreation space, with agreements in place to provide opportunities to generate non-local usage.
- Leverage Existing/Planned Private Investment partnership with private interests such as The St. James and Alpine-X to enhance surrounding facility offerings and/or infrastructure to encourage more nonlocal participation.

CHALLENGES

- County Size Fairfax County service area makes it difficult to develop a one-size-fits-all approach.
- Sustainability of Existing Amateur and Recreational Sports Facility
 Infrastructure the continued sustainability of operating existing Fairfax
 County-wide fields/gyms/aquatic centers/ice complexes could be impacted by the infusion of new facility supply.
- Appropriateness of Funding Mechanisms identification of revenue streams to support development and operations of facility enhancement/development can be challenging with limited service areas and/or access from certain residents.
- Pricing Structure of Assets appropriate pricing structures necessary to balance access for local residents, the desire to attract non-local participants and the need to create an operationally sustainable facility.
- Competitive Regional Facilities communities throughout the Washington D.C. metropolitan area have existing sports tourism infrastructure and continue to invest in further developments.
- Wide Array of Interests creative solutions may be necessary to provide appropriate access to facilities that can accommodate niche amateur and recreational sports activities.



7. MARKET DEMAND & CONCEPTS: Development Priorities

A set of recommended priorities concerning sports tourism facility product development and enhancement in Fairfax County is summarized to the right. The items are listed in order of suggested priority, with the strongest opportunities, or those with strongest unmet market demand, listed highest. Cost/benefit, site/location, and partner information, provided in the subsequent chapters, will also be key for the consideration of overall recommendations and strategic items.

These facility priorities and product recommendations are based on the results of the detailed research and analysis summarized within this report, including interviews and focus groups with individuals representing local, regional and national sports organizations, as well as discussions with local project stakeholders, the demographic and socioeconomic characteristics of the local and regional market, local and competitive facility analysis, industry trends, and comparable facility benchmarking and industry best practices.

Further discussion of the strategies to the right are presented in the following sections relating to site/location and cost/benefit. PRIORITY 1

Outdoor Field Complexes

- New Complexes:
 - (Priority 1A) Rectangle Field Complex with 16 fields
 - (Priority 1B) Diamond Field Complex with 10 fields
- Expanded/Improved Complexes:
 - · Convert all Baron Cameron rectangle fields to synthetic turf
 - Build-out Patriot Park North diamond fields (4 full-sized, 2 youth)
 - Improve Wakefield Park (improvements & turf all diamond fields)
 - Improve Braddock Park (improvements & turf all diamond fields)

PRIORITY 2

Indoor Hardcourt Complex

New facility offering 12 full-sized courts

PRIORITY 3

Indoor Track Facility

New 200-meter, 6-lane banked track

PRIORITY 4

Ice Complex

Mount Vernon RECenter 2nd sheet expansion & improvements

PRIORITY 5

Natatorium

New 50M competition pool + diving complex



8. SITE ANALYSIS









8. SITE ANALYSIS: Overview & Methods

As important as size and configuration, the location and site of sports tourism complexes can have a significant impact on the operational success of facilities and their ability to generate attendance (local and nonlocal). Initially, a variety of potential sites and site areas within Fairfax County were considered.

Upon determining minimum site and acreage requirements for the recommended project priorities, and based on several visits and collaboration with the FCPA and Sports Tourism Task Force, a short-list of qualifying candidate sites was identified for each of the respective facility product recommendations. For projects requiring the largest sites (i.e., new outdoor field complexes), it may be necessary to include sites consisting of smaller parcel sizes than the indicated minimum requirements if a threshold of three or more qualifying sites cannot be found. In this situation, a field complex "cluster" approach may be the only viable option.

Weighted site evaluation criteria were utilized and criteria scores will be determined for each identified site for the respective facility product recommendations. The resultant score was then summed and discussed in terms of its adherence to best practices pertaining to sites preferred throughout the sports tourism and amateur sports and recreation industries. Strengths, weaknesses and key issues surrounding development and facility operations at the site were highlighted.

As the rectangle and diamond sports complex projects will require the largest sites in terms of acreage, minimum site requirements were initially identified to focus the site candidate investigation. On a per field basis, the following demonstrates a typical preliminary approach in calculating order-of-magnitude acreage requirements reflecting state-of-the-industry projects.

- Rectangle Fields (soccer/multisport, synthetic or grass surface)
 - 2.1 acres per field (field dimensions only)
 - 4.0 acres per field (field + clearance + circulation)
 - 6.0 acres per field (field + clearance + circulation + parking + support)
- Diamond Fields (baseball/softball, synthetic surface)
 - 3.8 acres per field (full size field dimensions only)
 - 5.0 acres per field (full size field + clearance + circulation)
 - 17.0 acres per quad (4 full size fields + clearance + circulation + hub building)
 - 6.0 acres per field (full size field + clearance + circulation + parking + support)

Smaller per field acreage requirements than those indicated above could be possible depending on orientation and parking/circulation needs; however, the figures above represent reasonable estimates for preliminary site identification based on the state-of-the-industry for sports tourism projects. The minimum site sizes and preferred general locations within Fairfax County that could serve as a guide in the identification of candidate sites are presented on the following page.



8. SITE ANALYSIS: Site Size, Location & Candidates

PRIORITY

- (Priority 1A) New Outdoor Rectangle Field Complex with 16 fields
 - Target of 96 acres
 - Preferred location in North or Northwest portion of Fairfax County, alternate location South or Central portion of Fairfax County
- (Priority 1B) New Outdoor Diamond Field Complex with 10 fields
 - Target of 60 acres
 - Preferred location in North or Northwest portion of Fairfax County, alternate location South or Central portion of Fairfax County
- Convert all Baron Cameron rectangle fields to synthetic turf
- Build-out Patriot Park North diamond fields (4 full-sized, 2 youth)
- Improve Wakefield Park (improvements & turf all diamond fields)
- Improve Braddock Park (improvements & turf all diamond fields)

PRIORITY 2

- New Indoor Hardcourt Complex offering 12 full-sized courts
 - 200,000 GSF building, target of 15 acres minimum including parking
 - Alternate: combined Indoor Track + Hardcourt Complex = target of 23 acres
 - Preferred location in North, Northwest or Central portion of Fairfax County, alternate location South portion of Fairfax County

PRIORITY 3

- New Indoor Track Facility (200-meter, 6-lane banked track)
 - 150,000 GSF building, target of 12 acres minimum including parking
 - Alternate: combined Indoor Track + Hardcourt Complex = target of 23 acres
 - Preferred location in North, Northwest or Central portion of Fairfax County, alternate location South portion of Fairfax County

PRIORITY 4

• Ice Complex (Mount Vernon RECenter 2nd sheet expansion & improvements)

PRIORITY 5

- Natatorium (50M competition pool + diving complex)
 - 100,000 GSF building, target of 10 acres minimum including parking
 - Preferred location in North, Northwest or Central portion of Fairfax County, alternate location South portion of Fairfax County

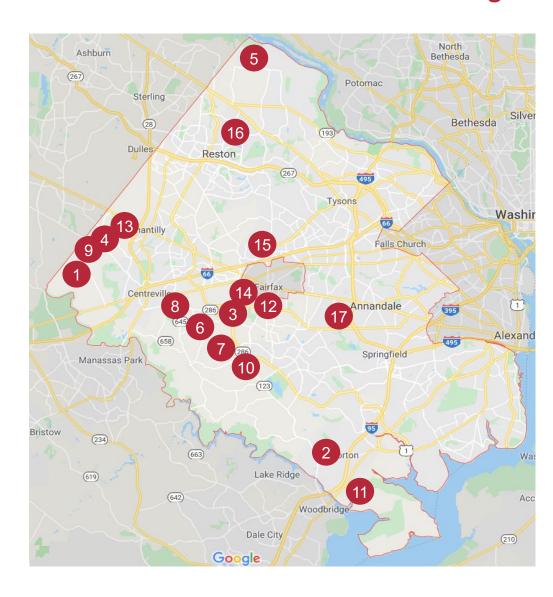


8. SITE ANALYSIS: Identified Site Locations & Acreage

Based on a review of potential sites by the CSL/CHA project team in coordination with the FCPA and members of the Sports Tourism Task Force, a set of site candidates were identified for the recommended project priorities. The map to the right illustrates the locations of each site within Fairfax County, while the table to the far right indicates the approximate gross developable acreage associated with each identified site.

Based on the acreage requirements associated with each recommended priority, the table on the following page indicates the applicable site candidates as they are relevant to each of the project priorities involving new facility development.

An asterisk next to candidate site names indicates that the particular site property is privately-owned or held.



| | | APPROX. |
|------|--------------------------|---------|
| | | ACRES |
| IDEN | NTIFIED SITES | (GROSS) |
| 1 | Halifax Point Dist. Park | 170 |
| 2 | Laurel Hill Park | 99 |
| 3 | Patriot Park North | 97 |
| 4 | Rock Hill District Park | 170 |
| 5 | Patowmack Farm * | 450 |
| 6 | Vazquez Property * | 168 |
| 7 | Castro Farms * | 118 |
| 8 | OH Sang Property * | 56 |
| 9 | Mountain Rd. Dist. Park | 200 |
| 10 | Murray Property * | 71 |
| 11 | EDH Associates * | 119 |
| 12 | GMU Property * | 85 |
| 13 | Cub Run RECenter | 37 |
| 14 | Chang Property * | 48 |
| 15 | Oak Mar RECenter | 137 |
| 16 | Baron Cameron Park | 60 |
| 17 | Wakefield Park | 40 |



8. SITE ANALYSIS: Identified Sites

| CONCEPT PRIORITY | PRIORITY 1A | PRIORITY 1B | PRIORITY 2 | PRIORITY 3 | PRIORITY 4 | PRIORITY 5 |
|---------------------------------|--|---|---|---|-----------------------|---|
| PROJECT | New Rectangle Field Complex with 16 fields | New Diamond Field Complex with 10 fields | New Indoor Court Facility with 12 courts | New Indoor Track Facility | Ice Complex | Natatorium |
| ACREAGE TARGET | 96 | 60 | 15 | 12 | 5 | 10 |
| PREFERRED LOCATION | North or Northwest | North or Northwest | North, Northwest, Central | North, Northwest, Central | 2nd Sheet Expansion | North, Northwest, Central |
| ALTERNATE LOCATION | South or Central | South or Central | South | South | None | South |
| POTENTIAL CANDIDATE SITES | Halifax Point Dist. Park Laurel Hill Park (2 sites) Patriot Park Rock Hill District Park Patowmack Farm* Vazquez Property* Castro Farms* OH Sang Property* Mountain Rd. Dist. Park | 1. Halifax Point Dist. Park 2. Laurel Hill Park (2 sites) 3. Patriot Park 4. Rock Hill District Park 5. Patowmack Farm* 6. Vazquez Property* 7. Castro Farms* 8. OH Sang Property* 9. Mountain Rd. Dist. Park | 1. Halifax Point Dist. Park 2. Laurel Hill Park (2 sites) 3. Patriot Park 4. Rock Hill District Park 5. Patowmack Farm* 6. Vazquez Property* 7. Castro Farms* 8. OH Sang Property* 9. Mountain Rd. Dist. Park 10. Murray Property* 11. EDH Associates* 12. GMU Property* 13. Cub Run RECenter 14. Chang Property* 15. Oak Marr RECenter 16. Baron Cameron Park 17. Wakefield Park | 1. Halifax Point Dist. Park 2. Laurel Hill Park (2 sites) 3. Patriot Park 4. Rock Hill District Park 5. Patowmack Farm* 6. Vazquez Property* 7. Castro Farms* 8. OH Sang Property* 9. Mountain Rd. Dist. Park 10. Murray Property* 11. EDH Associates* 12. GMU Property* 13. Cub Run RECenter 14. Chang Property* 15. Oak Marr RECenter 16. Baron Cameron Park 17. Wakefield Park | Mount Vernon RECenter | 1. Halifax Point Dist. Park 2. Laurel Hill Park (2 sites) 3. Patriot Park 4. Rock Hill District Park 5. Patowmack Farm* 6. Vazquez Property* 7. Castro Farms* 8. OH Sang Property* 9. Mountain Rd. Dist. Park 10. Murray Property* 11. EDH Associates* 12. GMU Property* 13. Cub Run RECenter 14. Chang Property* 15. Oak Marr RECenter 16. Baron Cameron Park 17. Wakefield Park |

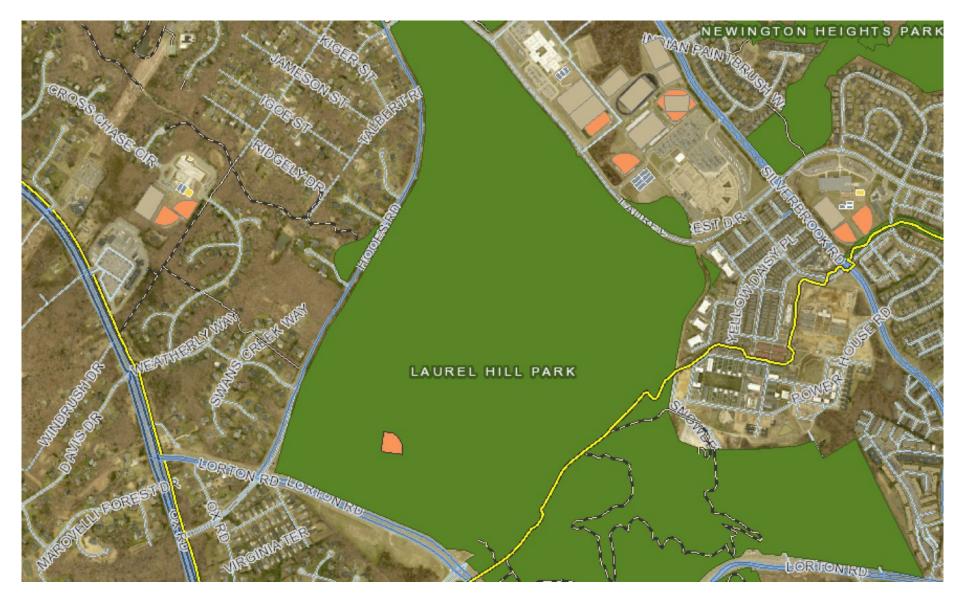
^{* =} Site is privately-owned or held.



8. SITE ANALYSIS: Site 1: Halifax Point District Park



8. SITE ANALYSIS: Site 2: Laurel Hill Park



8. SITE ANALYSIS: Site 3: Patriot Park / Patriot Park North

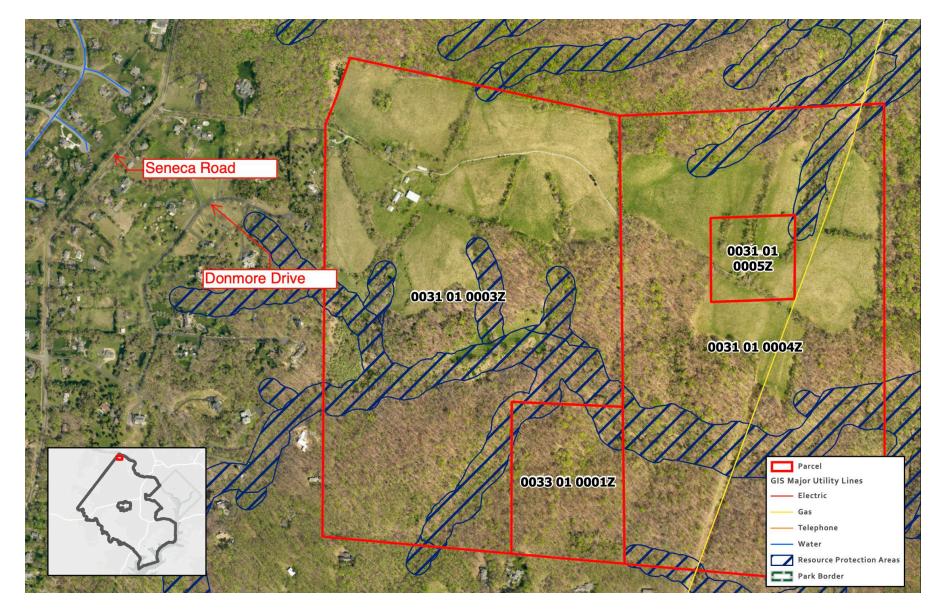


8. SITE ANALYSIS: Site 4: Rock Hill District Park





8. SITE ANALYSIS: Site 5: Patowmack Farm





8. SITE ANALYSIS: Site 6: Vazquez Property





8. SITE ANALYSIS: Site 7: Castro Farms



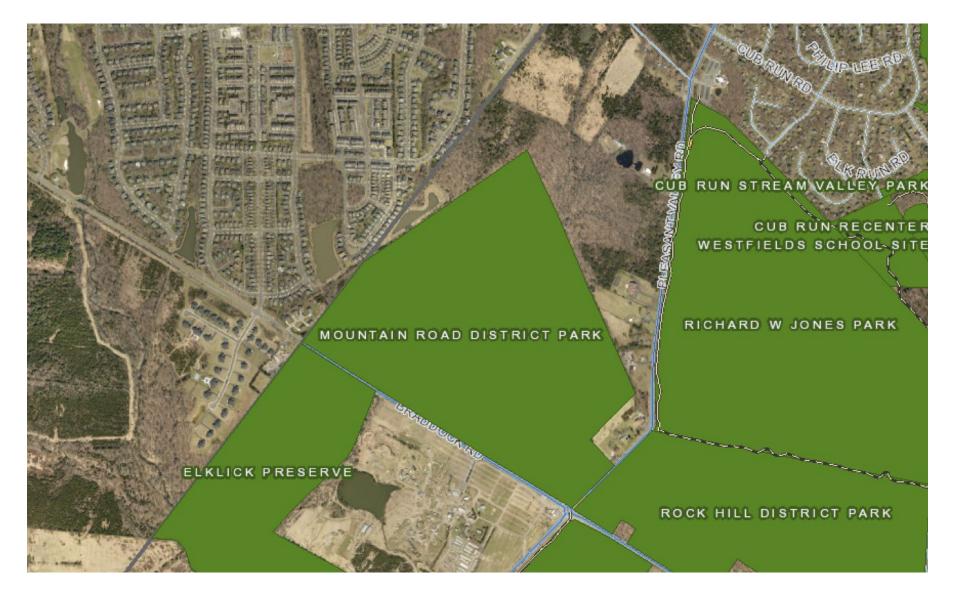


8. SITE ANALYSIS: Site 8: OH Sang Property





8. SITE ANALYSIS: Site 9: Mountain Road District Park



8. SITE ANALYSIS: Site 10: Murray Property





8. SITE ANALYSIS: Site 11: EDH Property



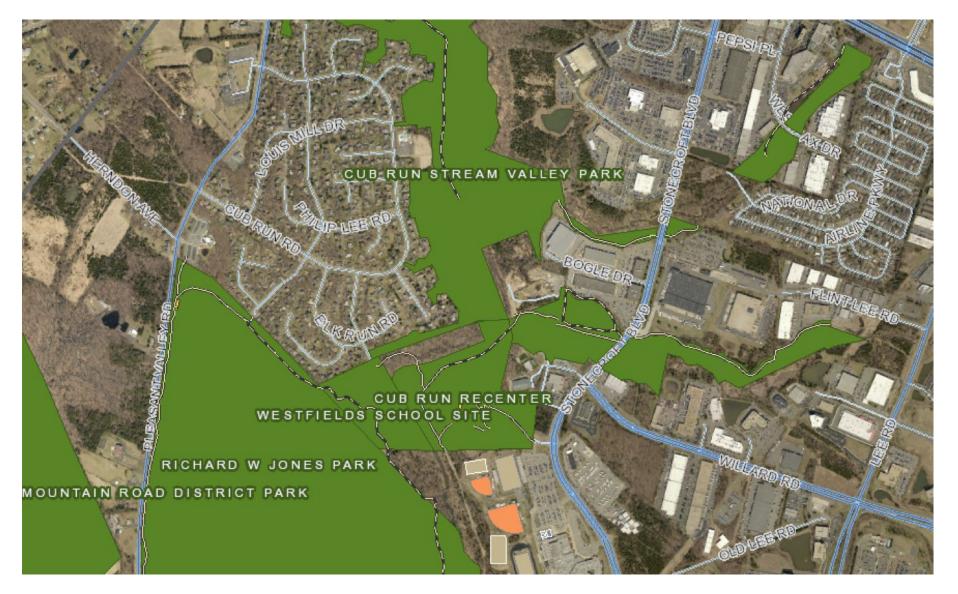


8. SITE ANALYSIS: Site 12: GMU Property





8. SITE ANALYSIS: Site 13: Cub Run RECenter





8. SITE ANALYSIS: Site 14: Chang Property





8. SITE ANALYSIS: Site 15: Oak Marr RECenter



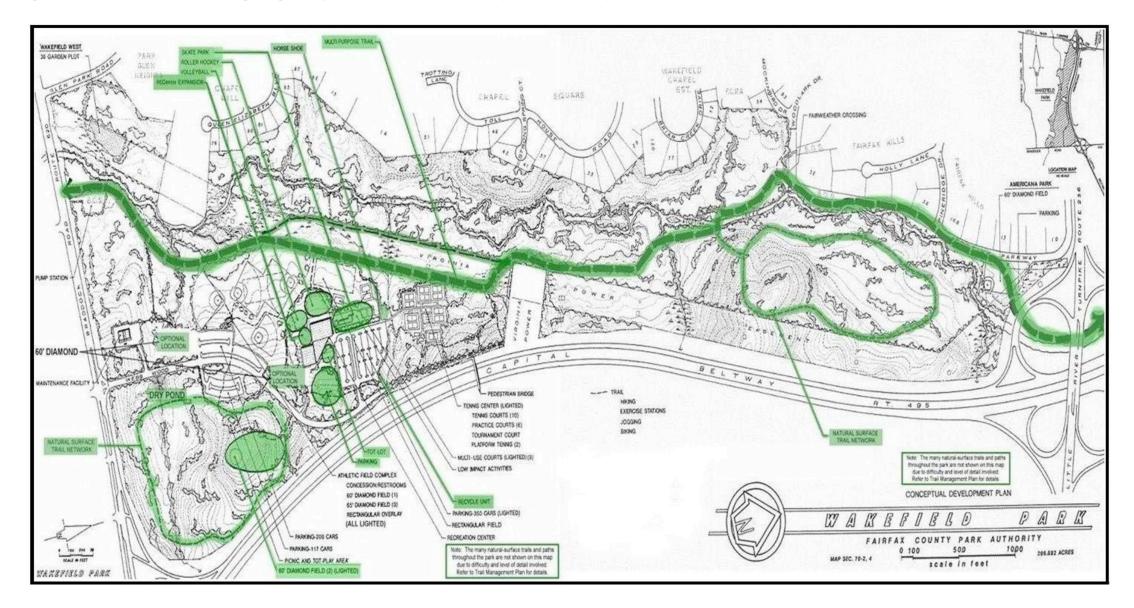


8. SITE ANALYSIS: Site 16: Baron Cameron Park





8. SITE ANALYSIS: Site 17: Wakefield Park





8. SITE ANALYSIS: Site Matrix Scoring

Weighted site evaluation criteria were utilized and criteria scores were determined for the subject sites. The resultant scores were then summed and evaluated in terms of the adherence to best practices pertaining to sites typically preferred throughout the sports tourism industry.

Based on these criteria factors, the candidate sites were evaluated using a site evaluation matrix. The site evaluation matrix contains 23 variables which are believed to impact a site's suitability for optimally supporting a sports tourism complex. The site is rated for each variable on a scale of "0" to "5," where "0" represents a complete lack of responsiveness to the criteria listed. A score of "5" represents an optimum condition where the greatest possible success is likely to be realized. Scores between "0" and "5" represent a range of conditions that are progressively better for sports/recreation facility development.

Through our experience, comparable facility/site benchmarking and research into industry best practices, CSL and CHA have identified that certain factors weigh higher or lower to sports groups, participants and spectators in terms of "desirability" of facility sites and destinations. Raw scores have been weighted with the users' point of view for desirable facility sites/destinations.

The exhibits on the following pages present the site matrix analysis results for the qualifying candidate sites per each applicable recommended priority. The figures in the "rating" and "score" columns are shown for illustration purposes and do not reflect any specific site candidate in Fairfax County. The figures in the "weight" column represent the actual weighting per criterion that CSL has typically used in studies of this nature, and would be recommended for the Fairfax County analysis.

Typically, total scores above 520 are considered "excellent/very good", indicating the subject site has strong potential as a successful host for the project. Scores between 470 and 520 are considered "good". Scores between 370 and 470 are acceptable, but suggest certain challenges and/or limitations exist.

IMPORTANT SITE CHARACTERISTICS & FACTORS

A large number of characteristics and factors are typically important when evaluating the attractiveness of a site location. These include, but are not limited to:

- Size, cost, and ownership complexity of site.
- Nearby accessibility to major interstates/roadways.
- Driving proximity to primary population concentrations.
- Ability to leverage existing infrastructure/prior investment.
- Requirements/preferences of a private partner.
- Proximity to quality hotel inventory.
- Proximity to restaurants, retail, nightlife, and entertainment.
- Parking availability.
- Ingress/egress.
- Site visibility.
- Synergy with other public sector initiatives/master plans.
- Compatibility with surroundings.



8. SITE ANALYSIS: Priority 1A Concept

| | | | | | | | | | | | | | F | PRIO | RITY | / 1A: | REC | CTAN | GLE | FIELD | CC | MPLE | Χ | | | | | | | | | | | |
|---|---|-------|--------|-------|--------|-------|---|-------|---------------|-------|--------|-------|---|-------|--------|-------|------------|-------|--------|-------|------------|--------|--------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|
| | | | | | | | | | | | | | | | | II | DEN | TIFIE | D S | ITES | | | | | | | | | | | | | | |
| | | | 1 | 2 | 2 | ; | 3 | 4 | 4 | į | 5 | 6 | 3 | 7 | 7 | 8 | | 9 | | 10 | | 11 | | 12 | 1 | 13 | 1 | 4 | 1 | 5 | 1 | 16 | 13 | 7 |
| Site Size (acres) | | 17 | 70 | 99 | 9 | 9 | 7 | 17 | 0 | 45 | 50 | 16 | 8 | 11 | 8 | 56 | | 200 | | 71 | | 119 | | 35 | 3 | 37 | 48 | 8 | 13 | 7 | 60 | 0 | 40 | |
| Max Site Capacity (number of fields) | | 2 | 8 | 1 | 7 | 1 | 6 | 28 | 8 | 7 | 5 | 28 | 8 | 20 |) | 9 | | 33 | | 12 | | 20 | | 14 | (| 6 | 8 | } | 23 | 3 | 10 | 0 | 7 | • |
| Recommended Minimum Acreage | *************************************** | 9 | 6 | 9(| 6 | 9 | 6 | 90 | 6 | 9 | 6 | 90 | 6 | 96 | 3 | 96 | ********** | 96 | | 96 | | 96 | (| 96 | 9 | 6 | 96 | 6 | 96 | 3 | 96 | 6 | 96 | |
| Acreage Surplus/Deficit | | 7 | 4 | 3 | } | 1 | 1 | 74 | 4 | 35 | 54 | 7: | 2 | 22 | 2 | (40 |)) | 104 | | (25) | | 23 | (| 11) | (5 | 59) | (4 | 8) | 4 | 1 | (3 | 6) | (56 | 3) |
| Recommended Program (number of fields) | | 1 | 6 | 10 | 6 | 1 | 6 | 10 | 6 | 1 | 6 | 16 | 6 | 16 | 3 | 16 | | 16 | | 16 | | 16 | | 16 | 1 | 6 | 16 | 6 | 16 | 3 | 1/ | 6 | 16 | |
| Program Surplus/Deficit (number of fields) | | 1 | 2 | 1 | | C |) | 1: | 2 | 5 | 9 | 12 | 2 | 4 | | (7) |) | 17 | | (4) | | 4 | | (2) | (1 | 10) | (8 | 3) | 7 | | (6 | 6) | (9 |) |
| Site Elements | Weight | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Coord | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating |
| Site Suitability (48%) | 72 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Acreage for Optimized Program Configuration | 15 | 75 | 5 | 75 | 5 | 15 | 1 | 75 | 5 | 75 | 5 | 75 | 5 | 60 | 4 | 0 | 0 | | 5 | 0 (| | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acreage for Future Expansion | 7 | 35 | 5 | 28 | 4 | 7 | 1 | 35 | 5 | 35 | 5 | 35 | 5 | 28 | 4 | 0 | | | 5 | 0 0 |) () (| 0 0 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acreage for Additional Onsite Complementary Devlpmt | 5 | 25 | 5 | 20 | 4 | 5 | 1 | 25 | 5 | 25 | 5 | 25 | 5 | 20 | 4 | 0 | 0 | | 5 | 0 (| (|) 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Attractiveness of the Site to Users & Stakeholders | 12 | 36 | 3 | 36 | 3 | 60 | 5 | 48 | 4 | 36 | 3 | 48 | 4 | 36 | 3 | 0 | 0 | | 4 | 0 (| (| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Drainage / Wetlands / Flooding Characteristics | 4 | 20 | 5 | 20 | 5 | 16 | 4 | 20 | 5 | 20 | 5 | 16 | 4 | 16 | 4 | 0 | 0 | 16 | 4 | 0 0 | (|) 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental Issues | 3 | 12 | 4 | 15 | 5 | 15 | 5 | 9 | 3 | 9 | 3 | 12 | 4 | 12 | 4 | 0 | 0 | 9 | 3 | 0 0 | (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land Acquisition Costs | 4 | 20 | 5 | 20 | 5 | 20 | 5 | 20 | 5 | 8 | 2 | 8 | 2 | 8 | 2 | 0 | 0 | 20 | 5 | 0 0 | (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Single vs Multiple Land Parcels | 3 | 15 | 5 | 15 | 5 | 15 | 5 | 15 | 5 | 12 | 4 | 15 | 5 | 12 | 4 | 0 | 0 | | 5 | 0 (| (| 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Magnitude of Necessary Infrastructure Improvements | 4 | 8 | 2 | 20 | 5 | 16 | 4 | 12 | 3 | 4 | 1 | 16 | 4 | 16 | 4 | 0 | 0 | 8 | 2 | 0 (| (|) 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local Accessibility | 5 | 15 | 3 | 15 | 3 | 25 | 5 | 20 | 4 | 15 | 3 | 20 | 4 | 15 | 3 | 0 | 0 | | 4 | 0 0 |) () (| 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Visibility | 5 | 10 | 2 | 10 | 2 | 20 | 4 | 20 | 4 | 10 | 2 | 15 | 3 | 10 | 2 | 0 | 0 | | 4 | 0 (| (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regional Accessibility | 5 | 10 | 2 | 15 | 3 | 25 | 5 | 20 | 4 | 20 | 4 | 20 | 4 | 15 | 3 | 0 | 0 | 20 | 4 | 0 (| (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Amenity Availability (41%) | 61 | | | | | | | | | | | | *************************************** | | | | | | | | | | | | | | | | | | | | | |
| Proximity to Restaurants | 10 | 20 | 2 | 30 | 3 | 40 | 4 | 50 | 5 | 30 | 3 | 30 | 3 | 30 | 3 | 0 | 0 | | 4 | 0 0 | (| 0 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Shopping/Retail | 8 | 16 | 2 | 24 | 3 | 32 | 4 | 40 | 5 | 24 | 3 | 24 | 3 | 24 | 3 | 0 | 0 | 32 | 4 | 0 (|) (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Entertainment/Attractions | 7 | 14 | 2 | 14 | 2 | 28 | 4 | 28 | 4 | 21 | 3 | 21 | 3 | 21 | 3 | 0 | 0 | 28 | 4 | 0 (| (| | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 |
| Proximity to Nearest Hotel | 7 | 21 | 3 | 21 | 3 | 21 | 3 | 28 | 4 | 21 | 3 | 21 | 3 | 21 | 3 | 0 | 0 | 28 | 4 | 0 0 | (| 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Overall Hotel Inventory | 12 | 48 | 4 | 48 | 4 | 60 | 5 | 60 | 5 | 48 | 4 | 48 | 4 | 36 | 3 | 0 | 0 | | 5 | 0 0 | (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Public Transit | 3 | 6 | 2 | 6 | 2 | 9 | 3 | 12 | 4 | 6 | 2 | 9 | 3 | 9 | 3 | 0 | 0 | 9 | 3 | 0 0 | (| 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Major Airport | 6 | 24 | 4 | 12 | 2 | 18 | 3 | 24 | 4 | 18 | 3 | 18 | 3 | 12 | 2 | 0 | 0 | | 4 | 0 0 | (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Nearby Metropolitan Area | 8 | 16 | 2 | 16 | 2 | 32 | 4 | 24 | 3 | 16 | 2 | 24 | 3 | 24 | 3 | 0 | 0 | 24 | 3 | 0 0 | (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Surroundings (11%) | 17 | | | | | | 000000000000000000000000000000000000000 | | ************* | | | | ****************************** | | | | | | | | | | | | | | | | | | | | | |
| Compatibility with Neighborhood | 7 | 35 | 5 | 35 | 5 | 35 | 5 | 28 | 4 | 28 | 4 | 28 | 4 | 21 | 3 | 0 | 0 | | 4 | 0 0 | (| 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Synergy with Surroundings/Setting | 5 | 15 | 3 | 15 | 3 | 25 | 5 | 15 | 3 | 15 | 3 | 20 | 4 | 15 | 3 | 0 | | | 5 | 0 0 | (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Opportunity for Induced Economic Development | 5 | 20 | 4 | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | 15 | 3 | 15 | 3 | 0 | 0 | 20 | 4 | 0 (| (|) 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Weighting (100%) | 150 | | | | | | <u> </u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TOTAL SCORE | | 5 | 16 | 53 | 30 | 5 | 54 | 64 | 48 | 5′ | 16 | 56 | 63 | 47 | 76 | | | 629 | 3 | | | | | | | | | | | | | | | |
| SITE RANK | | | 6 | Į į | 5 | 4 | 4 | 1 | 1 | (| 6 | 3 | 3 | 8 | 3 | | | 2 | | | | | | | | | | | | | | | | |

| IDEN | NTIFIED SITES |
|------|--------------------------|
| 1 | Halifax Point Dist. Park |
| 2 | Laurel Hill Park |
| 3 | Patriot Park |
| 4 | Rock Hill District Park |
| 5 | Patowmack Farm |
| 6 | Vazquez Property |
| 7 | Castro Farms |
| 8 | OH Sang Property |
| 9 | Mountain Rd. Dist. Park |
| 10 | Murray Property |
| 11 | EDH Associates |
| 12 | GMU Property |
| 13 | Cub Run RECenter |
| 14 | Chang Property |
| 15 | Oak Mar RECenter |
| 16 | Baron Cameron Park |
| 17 | Wakefield Park |
| | |

Subjective Rating

1 = Lowest/Weakest

5 = Highest/Strongest

Comment:

750 = Maximum score

>520 = Excellent/Very Good Score

470-520 = Good Score

370-470 = Site Challenges/Limitations

8. SITE ANALYSIS: Priority 1B Concept

| | | | | | | | | | | | | | | PRI | ORIT | ΓΥ 1E | 3: DI | 10MA | ND F | FIELD | СО | MPLE | Χ | | | | | | | | | | | |
|--|--------|----------|--------|----------|----------|----------|--------------|----------|--------|----------|--------|----------|--------|----------|---------|-------|------------|----------------------|--------|-------|--------|-------|--|--------|-------|--------|-------|---------------------|-------|---------|-------|--------|-------|--------|
| | | | | | | | | | | | | | | | | | DEN | ITIFIEI | D SI | TES | | | | | | | | | | | | | | |
| | | 1 | | 2 | 2 | ; | 3 | 4 | 1 | | 5 | 6 | 6 | 7 | 7 | 8 | 3 | 9 | | 10 | | 11 | | 12 | | 13 | | 14 | 1 | 15 | | 16 | 1 | 7 |
| Site Size (acres) | | 17 | 0 | 99 | 9 | 9 | 7 | 17 | 0 | 45 | 50 | 16 | 8 | 11 | 8 | 56 | 6 | 200 | | 71 | | 119 | | 85 | | 37 | 4 | 18 | 13 | 37 | 6 | 30 | 40 | ט |
| Max Site Capacity (number of fields) | | 28 | 8 | 1 | 7 | 1 | 6 | 2 | 8 | 7: | 5 | 28 | 8 | 2 |) | 9 | | 33 | | 12 | | 20 | | 14 | | 6 | | 8 | 2 | 23 | 1 | 10 | 7 | , |
| Recommended Minimum Acreage | | 60 | 0 | 60 | 0 | 6 | 0 | 6 | 0 | 6 | 0 | 60 | 0 | 6 |) | 96 | 3 | 60 | | 60 | | 60 | | 60 | | 60 | (| 30 | 6 | 0 | E | 30 | 60 |) |
| Acreage Surplus/Deficit | | 11 | 0 | 39 | 9 | 3 | 7 | 11 | 0 | 39 | 90 | 10 |)8 | 5 | 3 | (4 | 0) | 140 | | 11 | | 59 | | 25 | | (23) | (| 12) | 7 | 7 | | 0 | (2 | (0) |
| Recommended Program (number of fields) | | 10 | 0 | 10 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 10 | 0 | 10 |) | 16 | 3 | 10 | | 10 | | 10 | | 10 | | 10 | • | 10 | 1 | 0 | 1 | 10 | 1 | 0 |
| Program Surplus/Deficit (number of fields) | | 18 | 8 | 7 | 7 | 6 | ; | 1 | 8 | 6 | 5 | 18 | 8 | 10 | C | (7 | ') | 23 | | 2 | | 10 | | 4 | | (4) | | (2) | 1 | 3 | | 0 | (; | 3) |
| Site Elements | Weight | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | S | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating |
| Site Suitability (48%) | 72 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 4 | | |
| Acreage for Optimized Program Configuration | 15 | 75 | 5 | 75 | 5 | 30 | 2 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 0 | 0 | | 5 | 0 | 0 | 0 (| |) (| | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acreage for Future Expansion | 7 | 35 | 5 | 28 | 4 | 7 | 1 | 35 | 5 | 35 | 5 | 35 | 5 | 28 | 4 | 0 | 0 | 35 | 5 | 0 | 0 | 0 (| |) (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acreage for Additional Onsite Complementary Devlpmt | 5 | 25 | 5 | 20 | 4 | 5 | 1 | 25 | 5 | 25 | 5 | 25 | 5 | 20 | 4 | 0 | 0 | | 5 | | 0 | 0 (|) |) (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Attractiveness of the Site to Users & Stakeholders | 12 | 36 | 3 | 36 | 3 | 60 | 5 | 48 | 4 | 36 | 3 | 48 | 4 | 36 | 3 | 0 | 0 | | 4 | 0 | 0 | 0 (|) |) (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Drainage / Wetlands / Flooding Characteristics | 4 | 20 | 5 | 20 | 5 | 16 | 4 | 20 | 5 | 20 | 5 | 16 | 4 | 16 | 4 | 0 | 0 | | 4 | 0 | 0 | 0 (|) |) (| 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental Issues | 3 | 12 | 4 | 15 | 5 | 15 | 5 | 9 | 3 | 9 | 3 | 12 | 4 | 12 | 4 | 0 | 0 | | 3 | 0 | 0 | |) | 0 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land Acquisition Costs | 4 | 20 | 5 | 20 | 5 | 20 | 5 | 20 | 5 | 8 | 2 | 8 | 2 | 8 | 2 | 0 | 0 | | 5 | 0 | 0 | 0 (|) | 0 0 |) 0 | 0 | 0 | ~ - ~~~~ | 0 | 0 | 0 | 0 | 0 | 0 |
| Single vs Multiple Land Parcels | 3 | 15 | 5 | 15 | 5 | 15 | 5 | 15 | 5 | 12 | 4 | 15 | 5 | 12 | 4 | 0 | 0 | | 5 | 0 | 0 | | |) (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Magnitude of Necessary Infrastructure Improvements | 4 | 8 | 2 | 20 | 5 | 16 | 4 | 12 | 3 | 4 | 1 | 16 | 4 | 16 | 4 | 0 | 0 | | 2 | 0 | 0 | 0 (|) | 0 (| 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local Accessibility Visibility | 5 5 | 15 10 | 2 | 15 10 | 3 | 25 20 | 5 4 | 20 20 | 4 | 15 10 | 3 | 20 15 | 3 | 15 10 | 2 | 0 | 0 | | 4 | 0 | 0 | | |) (| 0 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 |
| Regional Accessibility | 5 5 | 10 | 2 | 15 | 3 | 25 | 5 | 20 | 4 | 20 | 4 | 20 | 4 | 15 | 3 | 0 | 0 | | 4 | 0 | 0 | 0 (| |) (| 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Amenity Availability (41%) | 61 | 10 | | 15 | <u>ა</u> | 25 | 3 | 20 | 4 | 20 | 4 | 20 | 4 | 15 | <u></u> | U | U | 20 | 4 | 0 | U | 0 ' | <u>'</u> |) (|) 0 | U | U | 0 | U | 0 | - 0 | 0 | U | U |
| Proximity to Restaurants | 10 | 20 | 2 | 30 | 3 | 40 | 4 | 50 | 5 | 30 | 3 | 30 | 3 | 30 | 3 | 0 | 0 | 40 | 4 | 0 | 0 | 0 (| |) (|) 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Residuants Proximity to Shopping/Retail | 8 | 16 | 2 | 24 | 3 | 32 | 4 | 40 | 5 | 24 | 3 | 24 | 3 | 24 | 3 | 0 | 0 | | 4 | 0 | 0 | 0 (| |) (| 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Snopping/Retail Proximity to Entertainment/Attractions | 7 | 14 | 2 | 14 | 2 | 28 | 4 | 28 | 4 | 21 | 3 | 21 | 3 | 21 | 3 | 0 | 0 | | 4 | | 0 | 0 (| <u> </u> |) (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Nearest Hotel | 7 | 21 | 3 | 21 | 3 | 21 | 3 | 28 | 4 | 21 | 3 | 21 | 3 | 21 | 3 | 0 | 0 | ******************** | 4 | 0 | 0 | 0 (| <u>, </u> | |) 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Overall Hotel Inventory | 12 | 48 | 4 | 48 | 4 | 60 | 5 | 60 | 5 | 48 | 4 | 48 | 4 | 36 | 3 | 0 | 0 | | 5 | 0 | 0 | 0 0 | <u> </u> | 0 (| 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Public Transit | 3 | 6 | 2 | 6 | 2 | 9 | 3 | 12 | 4 | 6 | 2 | 9 | 3 | 9 | 3 | 0 | 0 | | 3 | 0 | 0 | | | |) 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Major Airport | 6 | 24 | 4 | 12 | 2 | 18 | 3 | 24 | 4 | 18 | 3 | 18 | 3 | 12 | 2 | 0 | 0 | ~~~~~ | 4 | 0 | 0 | 0 (| | 0 (0 |) 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Proximity to Nearby Metropolitan Area | 8 | 16 | 2 | 16 | 2 | 32 | 4 | 24 | 3 | 16 | 2 | 24 | 3 | 24 | 3 | 0 | 0 | | 3 | | 0 | |) | |) 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Surroundings (11%) | 17 | | | | ···· | | ************ | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Compatibility with Neighborhood | 7 | 35 | 5 | 35 | 5 | 35 | 5 | 28 | 4 | 28 | 4 | 28 | 4 | 21 | 3 | 0 | 0 | 28 | 4 | 0 | 0 | 0 (|) |) (| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Synergy with Surroundings/Setting | 5 | 15 | 3 | 15 | 3 | 25 | 5 | 15 | 3 | 15 | 3 | 20 | 4 | 15 | 3 | 0 | 0 | | 5 | 0 | 0 | |) |) (| 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 |
| Opportunity for Induced Economic Development | 5 | 20 | 4 | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | 15 | 3 | 15 | 3 | 0 | 0 | | 4 | | 0 | 0 (|) | |) 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Weighting (100%) | 150 | | | | | 1 | | | | | | | | | | | ********** | | | | | | | | | | | | | | | | | |
| TOTAL SCORE | | 51 | 16 | 53 | 30 | 56 | 39 | 64 | 18 | 51 | 16 | 56 | 63 | 49 | 1 | | | 629 | | | | | | | | | | | | | | | | |
| SITE RANK | | 6 | | | 5 | : | | , | 1 | | 6 | | 1 _ | | | | | 2 | | | | | Ŧ | | | | | | | | | | | |
| OFFICANIC | | | , | , | J | , | , | | | (| U | | 7 | (| , | | | | | | | | | | | | | | | | | | | |

| IDEN | NTIFIED SITES |
|------|--------------------------|
| 1 | Halifax Point Dist. Park |
| 2 | Laurel Hill Park |
| 3 | Patriot Park |
| 4 | Rock Hill District Park |
| 5 | Patowmack Farm |
| 6 | Vazquez Property |
| 7 | Castro Farms |
| 8 | OH Sang Property |
| 9 | Mountain Rd. Dist. Park |
| 10 | Murray Property |
| 11 | EDH Associates |
| 12 | GMU Property |
| 13 | Cub Run RECenter |
| 14 | Chang Property |
| 15 | Oak Mar RECenter |
| 16 | Baron Cameron Park |
| 17 | Wakefield Park |
| | |

Subjective Rating

1 = Lowest/Weakest

5 = Highest/Strongest

Comment:

750 = Maximum score

>520 = Excellent/Very Good Score

470-520 = Good Score

370-470 = Site Challenges/Limitations

8. SITE ANALYSIS: Priority 2 Concept

| | | | | | | | | | | | | | PR | IOR | ITY 2 | : IN | IDOO | R C | OURT | FA | CILIT | Υ | | | | | | | | | | | | |
|---|--------|-------|--------|--------|--------------|---------|-------|--------|-------|---|-------|--------|-------|--------|-------|--------|--------|---------|-------|--------|--------|--------|--------|----|--------|----|-------|----------|-------|----------|-------|--------|-------|--------|
| | | | | | | | | | | | | | | | - 1 | DEN | ITIFIE | ED S | ITES | | | | | | | | | | | | | | | |
| | | 1 | | 2 | | 3 | | 4 | | 5 | 6 | ô | 7 | 7 | 8 | 3 | 9 | | 10 |) | 11 | | 12 | | 13 | | 14 | 4 | - 1 | 5 | 1 | 16 | 1 | 7 |
| Site Size (acres) | | 170 |) | 99 | | 97 | | 170 | 4 | 50 | 16 | 8 | 11 | 8 | 56 | 3 | 20 | 0 | 71 | | 119 | | 85 | | 37 | | 48 | 3 | 13 | 7 | 6 | 0 | 4 | o o |
| Max Site Capacity | | n/a | э | n/a | | n/a | | n/a | r | n/a | n, | /a | n/ | 'a | n/ | 'a | n/a | а | n/a | ì | n/a | | n/a | | n/a | | n/ | a | n/ | /a | n | /a | n, | a |
| Recommended Minimum Acreage | | 15 | , | 15 | | 15 | | 15 | 7 | 15 | 1: | 5 | 1 | 5 | 15 | 5 | 15 | 5 | 15 | | 15 | | 15 | | 15 | | 15 | 5 | 15 | 5 | 1 | 5 | 1 | 5 |
| Acreage Surplus/Deficit | | 155 | 5 | 84 | | 82 | | 155 | 4 | 35 | 15 | 53 | 10 | 3 | 41 | 1 | 18 | 5 | 56 | | 104 | | 70 | | 22 | | 33 | 3 | 12 | 22 | 4 | .5 | 2 | 5 |
| Recommended Program (number of courts) | | 12 | ! ! | 12 | ****** | 12 | ***** | 12 | | 12 | 1: | 2 | 12 | 2 | 12 | 2 | 12 | <u></u> | 12 | | 12 | | 12 | | 12 | | 12 | <u> </u> | 12 | 2 | 1 | 2 | 1 | 2 |
| Recommended Building Program (SF) | | 200,0 | 000 | 200,00 | 0 2 | 200,000 | 20 | 00,000 | 200 | 0,000 | 200, | 000 | 200, | 000 | 200,0 | 000 | 200,0 | 000 | 200,0 | 00 | 200,00 | 00 | 200,00 | 00 | 200,00 | 00 | 200,0 | 000 | 200,0 | 000 | 200, | ,000 | 200, | 000 |
| Site Elements | Weight | Score | Rating | Score | raung See | Score | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | | | | Score | Rating | Score | Rating | Score | Rating | Score | Rating |
| Site Suitability (48%) | 72 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | L' | | | | |
| Acreage for Optimized Program Configuration | 15 | 75 | 5 | | | 75 5 | | | | | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | | 5 | | 5 | | | 75 | 5 | 75 | 5 | 75 | 5 | 45 | 3 |
| Acreage for Future Expansion | 7 | 35 | 5 | | | 35 5 | | | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | | 28 | 4 | 35 | 5 | 28 | 4 | 7 | 1 |
| Acreage for Additional Onsite Complementary Devlpmt | 5 | 25 | 5 | | | 25 5 | | | | | 25 | 5 | 25 | 5 | 25 | 5 | 25 | 5 | 25 | | | | | | | | 10 | 2 | 20 | 4 | 20 | 4 | 20 | 4 |
| Attractiveness of the Site to Users & Stakeholders | 12 | 36 | 3 | | | 18 4 | 48 | | 36 | 3 | 48 | 4 | 36 | 3 | 48 | 4 | 48 | 4 | 36 | 3 | | 2 | | 5 | | | 36 | 3 | 60 | 5 | 60 | 5 | 60 | 5 |
| Drainage / Wetlands / Flooding Characteristics | 4 | 20 | 5 | | | 16 4 | 20 | | | 5 | 16 | 4 | 16 | 4 | 12 | 3 | 16 | 4 | 16 | 4 | | 3 | | 5 | | | 12 | 3 | 16 | 4 | 20 | 5 | 20 | 5 |
| Environmental Issues | 3 | 12 | 4 | | | 15 5 | | | | 3 | 12 | 4 | 12 | 4 | 12 | 4 | 9 | 3 | 12 | 4 | | 4 | | 3 | | | 9 | 3 | 15 | 5 | 15 | 5 | 15 | 5 |
| Land Acquisition Costs | 4 | 20 | 5 | | | 20 5 | ~~~ | | ~~~ | 2 | 8 | 2 | 8 | 2 | 8 | 2 | 20 | 5 | 8 | 2 | | 2 | | | | | 8 | 2 | 20 | 5 | 20 | 5 | 20 | 5 |
| Single vs Multiple Land Parcels | 3 | 15 | 5 | | | 5 5 | 15 | | | 000000000000000000000000000000000000000 | 15 | 5 | 12 | 4 | 12 | 4 | 15 | 5 | 12 | 4 | | 5 | | 5 | | | 15 | 5 | 15 | 5 | 15 | 5 | 15 | 5 |
| Magnitude of Necessary Infrastructure Improvements | 4 | 8 | 2 | | | 16 4 | | | | 1 | 16 | 4 | 16 | 4 | 16 | 4 | 8 | 2 | 16 | 4 | | 2 | | | | | 20 | 5 | 20 | 5 | 20 | 5 | 20 | 5 |
| Local Accessibility | 5 | 15 | 3 | | | 25 5 | | | | | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | 15 | 3 | | 3 | 25 | | | | 20 | 4 | 25 | 5 | 25 | 5 | 25 | 5 |
| Visibility | 5 | 10 | 2 | | | 20 4 | 20 | | 10 | | 15 | 3 | 10 | 2 | 20 | 4 | 20 | 4 | 10 | 2 | | | | 5 | | | 15 | 3 | 20 | 4 | 25 | 5 | 25 | 5 |
| Regional Accessibility | 5 | 10 | 2 | 15 | 3 2 | 25 5 | 20 | 0 4 | 20 | 4 | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | 15 | 3 | 10 | 2 | 25 | 5 | 15 | 3 | 20 | 4 | 25 | 5 | 25 | 5 | 25 | 5 |
| Amenity Availability (41%) | 61 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Proximity to Restaurants | 10 | 20 | 2 | | | 10 4 | 50 | | | | 30 | 3 | 30 | 3 | 40 | 4 | 40 | 4 | 30 | 3 | | 3 | | 4 | | | 30 | 3 | 50 | 5 | 50 | 5 | 40 | 4 |
| Proximity to Shopping/Retail | 8 | 16 | 2 | | | 32 4 | ~~~ | | | 3 | 24 | 3 | 24 | 3 | 32 | 4 | 32 | 4 | 24 | 3 | | | | 4 | | | 32 | 4 | 40 | 5 | 40 | 5 | 40 | 5 |
| Proximity to Entertainment/Attractions | 7 | 14 | 2 | | 2 2 | | ***** | | | 3 | | 3 | 21 | 3 | 28 | 4 | 28 | 4 | 21 | 3 | | | | 4 | | | 21 | 3 | 28 | 4 | 35 | 5 | 28 | 4 |
| Proximity to Nearest Hotel | 7 | 21 | 3 | | 3 2 | | | | | 3 | 21 | 3 | 21 | 3 | 21 | 3 | 28 | 4 | 21 | | | 3 | | | | | 21 | 3 | 21 | 3 | 35 | 5 | 28 | 4 |
| Proximity to Overall Hotel Inventory | 12 | 48 | 4 | | | 50 5 | | | | 4 | | 4 | 36 | 3 | 48 | 4 | 60 | 5 | 36 | 3 | | 4 | | 5 | | | 60 | 5 | 60 | 5 | 60 | 5 | 60 | 5 |
| Proximity to Public Transit | 3 | 6 | 2 | | | 9 3 | | | | 2 | | 3 | 9 | 3 | 9 | 3 | 9 | 3 | 9 | 3 | | 2 | | 4 | | | 9 | 3 | 9 | 3 | 12 | 4 | 12 | 4 |
| Proximity to Major Airport | 6 | 24 | 4 | | | 18 3 | | | 18 | | 18 | 3 | 12 | 2 | 18 | 3 | 24 | 4 | 12 | 2 | | 2 | | | | | 18 | 3 | 18 | 3 | 30 | 5 | 30 | 5 |
| Proximity to Nearby Metropolitan Area | 8 | 16 | 2 | 16 | 2 3 | 32 4 | 24 | 4 3 | 16 | 2 | 24 | 3 | 24 | 3 | 24 | 3 | 24 | 3 | 16 | 2 | 16 | 2 | 32 | 4 | 16 | 2 | 32 | 4 | 32 | 4 | 32 | 4 | 32 | 4 |
| Community Surroundings (11%) | 17 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Compatibility with Neighborhood | 7 | 35 | 5 | | | 35 5 | | | 28 | | 28 | 4 | 21 | 3 | 28 | 4 | 28 | 4 | 21 | 3 | | | | 5 | | | 21 | 3 | 35 | 5 | 35 | 5 | 35 | 5 |
| Synergy with Surroundings/Setting | 5 | 15 | 3 | | | 25 5 | | | 15 | 3 | 20 | 4 | 15 | 3 | 20 | 4 | 25 | 5 | 15 | 3 | | 2 | | 5 | 25 | | 15 | 3 | 25 | 5 | 25 | 5 | 25 | 5 |
| Opportunity for Induced Economic Development | 5 | 20 | 4 | 20 | 4 1 | 15 3 | 20 | 0 4 | 20 | 4 | 15 | 3 | 15 | 3 | 20 | 4 | 20 | 4 | 15 | 3 | 15 | 3 | 15 | 3 | 15 | 3 | 15 | 3 | 15 | 3 | 15 | 3 | 15 | 3 |
| Total Weighting (100%) | 150 | | | | _ | | | | | | | | | | | | | | | | | | | | | | | | | <u> </u> | | Щ | | |
| TOTAL SCORE | | 51 | 6 | 542 | | 650 | | 648 | 5 | 16 | 56 | 63 | 50 |)3 | 59 | 91 | 62 | 9 | 49 | 5 | 466 | 5 | 663 | 3 | 661 | 1 | 54 | 2 | 67 | 79 | 7 | 17 | 64 | 42 |
| SITE RANK | | 13 | 3 | 11 | | 5 | | 6 | | 13 | 1 | 0 | 1 | 5 | 9 |) | 8 | 3 | 16 | ; | 17 | | 3 | | 4 | | 1 | 1 | 7 | 2 | 1 | 1 | | 7 |

| IDEN | NTIFIED SITES |
|------|--------------------------|
| 1 | Halifax Point Dist. Park |
| 2 | Laurel Hill Park |
| 3 | Patriot Park |
| 4 | Rock Hill District Park |
| 5 | Patowmack Farm |
| 6 | Vazquez Property |
| 7 | Castro Farms |
| 8 | OH Sang Property |
| 9 | Mountain Rd. Dist. Park |
| 10 | Murray Property |
| 11 | EDH Associates |
| 12 | GMU Property |
| 13 | Cub Run RECenter |
| 14 | Chang Property |
| 15 | Oak Mar RECenter |
| 16 | Baron Cameron Park |
| 17 | Wakefield Park |

Subjective Rating

1 = Lowest/Weakest

5 = Highest/Strongest

Comment:

750 = Maximum score

>520 = Excellent/Very Good Score

470-520 = Good Score

370-470 = Site Challenges/Limitations

8. SITE ANALYSIS: Priority 3 Concept

| | | | | | | | | | | | | | | PF | RIOR | ITY 3 | 3: IN | IDOC | R T | RACK FA | ACILIT | Υ | | | | | | | | | | | | |
|---|---|-------|--------|-------|------------|-------|--------|-------|---------------------------------|-------|---------------|-------|--------|-------|--------|-------|--------|--------|--------|---------|--------|--------|--------|--------|---|--------------------|---|--------|--------|---|-------|--------|-------|-------------|
| | | | | | | | | | | | | | | | | ا | DEN | ITIFII | ED S | SITES | | | | | | | | | | | | | | |
| | | 1 | | 2 | | 3 | 3 | 4 | 1 | 5 | 5 | 6 | 3 | 7 | 7 | 3 | 3 | ć | 9 | 10 | 1 | 1 | 12 | | 13 | | 14 | | 15 | 5 | 16 | 6 | 17 | |
| Site Size (acres) | *************************************** | 170 |) | 99 |) | 97 | 7 | 17 | 0 | 45 | 0 | 16 | 8 | 11 | 8 | 5 | 6 | 20 | 0 | 71 | 11 | 9 | 85 | | 37 | Т | 48 | | 137 | 7 | 60 |) | 40 | |
| Max Site Capacity | | n/a | а | n/ | а | n/a | а | n/ | 'a | n/ | a | n/ | /a | n/ | 'a | n, | /a | n/ | 'a | n/a | n/ | а | n/a | | n/a | | n/a | 1 | n/a | 3 | n/a | а | n/a | 1 |
| Recommended Minimum Acreage | | 12 |) | 12 | 2 | 12 | 2 | 12 | 2 | 12 | 2 | 12 | 2 | 12 | 2 | 1: | 2 | 12 | 2 | 12 | 12 |) | 12 | | 12 | ****************** | 12 | | 12 | | 12 | 2 | 12 | 20000000000 |
| Acreage Surplus/Deficit | | 158 | 3 | 87 | 7 | 85 | 5 | 15 | 8 | 43 | 8 | 15 | 6 | 10 | 6 | 4 | 4 | 18 | 8 | 59 | 10 | 7 | 73 | | 25 | | 36 | | 125 | 5 | 48 | 3 | 28 | |
| Recommended Program (number of lanes) | | 6 | | 6 | ********** | 6 | | 6 | | 6 | ************* | 6 | ; | 6 | | 6 | | 6 | | 6 | 6 | | 6 | | 6 | | 6 | | 6 | *************************************** | 6 | | 6 | 31000100010 |
| Recommended Building Program (SF) | | 150,0 | 000 | 150,0 | 000 | 150,0 | 000 | 150,0 | 000 | 150,0 | 000 | 150,0 | 000 | 150, | 000 | 150, | 000 | 150,0 | 000 | 150,000 | 150,0 | 000 | 150,00 | 00 | 150,00 | 30 1 | 150,00 | 00 | 150,00 | 00 | 150,0 | J00 | 150,0 | 00 |
| Site Elements We | /eight | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating |
| Site Suitability (48%) | 72 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | 15 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 5 | 75 | 5 | | | | | | | 75 | | 75 | 5 | 45 | 3 |
| | 7 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 5 | 35 | 5 | 35 | 5 | 35 | | | 4 | 35 | 5 | 28 | 4 | 7 | 1 |
| | | 25 | 5 | 25 | 5 | 25 | 5 | 25 | 5 | 25 | 5 | 25 | 5 | 25 | 5 | 25 | 5 | 25 | 5 | 25 5 | 25 | 5 | | | | | | | 20 | | 20 | 4 | 20 | 4 |
| | 12 | 36 | 3 | 36 | 3 | 48 | 4 | 48 | 4 | 36 | 3 | 48 | 4 | 36 | 3 | 48 | 4 | 48 | 4 | 36 3 | 24 | 2 | | | | | | | 60 | | 60 | 5 | 60 | 5 |
| | 4 | 20 | 5 | 20 | 5 | 16 | 4 | 20 | 5 | 20 | 5 | 16 | 4 | 16 | 4 | 12 | 3 | 16 | 4 | 16 4 | 12 | 3 | | | | | 000000000000000000000000000000000000000 | | 16 | | 20 | 5 | 20 | 5 |
| | 3 | 12 | 4 | 15 | 5 | 15 | 5 | 9 | 3 | 9 | 3 | 12 | 4 | 12 | 4 | 12 | 4 | 9 | 3 | 12 4 | 12 | 4 | | | | | | | 15 | | 15 | 5 | 15 | 5 |
| | 4 | 20 | 5 | 20 | 5 | 20 | 5 | 20 | 5 | 8 | 2 | 8 | 2 | 8 | 2 | 8 | 2 | 20 | 5 | 8 2 | 8 | 2 | | | ~~~~ | | ~~~~~ | | 20 | | 20 | 5 | 20 | 5 |
| | 3 | 15 | 5 | 15 | 5 | 15 | 5 | 15 | 5 | 12 | 4 | 15 | 5 | 12 | 4 | 12 | 4 | 15 | 5 | 12 4 | 15 | 5 | | | | | | | 15 | 5 | 15 | 5 | 15 | 5 |
| | 4 | 8 | 2 | 20 | 5 | 16 | 4 | 12 | 3 | 4 | 1 | 16 | 4 | 16 | 4 | 16 | 4 | 8 | 2 | 16 4 | 8 | 2 | | | | | *********** | | 20 | | 20 | 5 | 20 | 5 |
| | 5 | 15 | 3 | 15 | 3 | 25 | 5 | 20 | 4 | 15 | 3 | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | 15 3 | 15 | 3 | 25 | | | | | 4 | 25 | | 25 | 5 | 25 | 5 |
| | 5 | 10 | 2 | 10 | 2 | 20 | 4 | 20 | 4 | 10 | 2 | 15 | 3 | 10 | 2 | 20 | 4 | 20 | 4 | 10 2 | 10 | 2 | | | | | | | 20 | | 25 | 5 | 25 | 5 |
| | 5 | 10 | 2 | 15 | 3 | 25 | 5 | 20 | 4 | 20 | 4 | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | 15 3 | 10 | 2 | 25 | 5 | 15 | 3 2 | 20 | 4 | 25 | 5 | 25 | 5 | 25 | 5 |
| *************************************** | 61 | | | | | | | | ******************************* | | | | | | | | | | | | | | | | | *********** | | | | | | | | |
| 7 | 10 | 20 | 2 | 30 | 3 | 40 | 4 | 50 | 5 | 30 | 3 | 30 | 3 | 30 | 3 | 40 | 4 | 40 | 4 | 30 3 | 30 | 3 | | | | | | | 50 | | 50 | 5 | 40 | 4 |
| | 8 | 16 | 2 | 24 | 3 | 32 | 4 | 40 | 5 | 24 | 3 | 24 | 3 | 24 | 3 | 32 | 4 | 32 | 4 | 24 3 | 24 | 3 | | | | | | | 40 | | 40 | 5 | 40 | 5 |
| 1 Toximity to Emortalimions tardedone | 7 | 14 | 2 | 14 | 2 | 28 | 4 | 28 | 4 | 21 | 3 | 21 | 3 | 21 | 3 | 28 | 4 | 28 | 4 | 21 3 | 14 | 2 | | | | | | 3 | 28 | 4 | 35 | 5 | 28 | 4 |
| | 7 | 21 | 3 | 21 | 3 | 21 | 3 | 28 | 4 | 21 | 3 | 21 | 3 | 21 | 3 | 21 | 3 | 28 | 4 | 21 3 | 21 | 3 | | | | | | | 21 | | 35 | 5 | 28 | 4 |
| , , | 12 | 48 | 4 | 48 | 4 | 60 | 5 | 60 | 5 | 48 | 4 | 48 | 4 | 36 | 3 | 48 | 4 | 60 | 5 | 36 3 | 48 | 4 | | | | | | | 60 | | 60 | 5 | 60 | 5 |
| , | 3 | 6 | 2 | 6 | 2 | 9 | 3 | 12 | 4 | 6 | 2 | 9 | 3 | 9 | 3 | 9 | 3 | 9 | 3 | 9 3 | 6 | 2 | | | | | | | 9 | 3 | 12 | 4 | 12 | 4 |
| | 6 | 24 | 4 | 12 | 2 | 18 | 3 | 24 | 4 | 18 | 3 | 18 | 3 | 12 | 2 | 18 | 3 | 24 | 4 | 12 2 | 12 | 2 | | | 000000000000000000000000000000000000000 | | | | | | 30 | 5 | 30 | 5 |
| ,,,,, | 8 | 16 | 2 | 16 | 2 | 32 | 4 | 24 | 3 | 16 | 2 | 24 | 3 | 24 | 3 | 24 | 3 | 24 | 3 | 16 2 | 16 | 2 | 32 | 4 | 16 | 2 3 | 32 | 4 | 32 | 4 | 32 | 4 | 32 | 4 |
| 3.\/ | 17 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Companing with reasonable | | 35 | 5 | 35 | 5 | 35 | 5 | 28 | 4 | 28 | 4 | 28 | 4 | 21 | 3 | 28 | 4 | 28 | 4 | 21 3 | 21 | 3 | | | | | | 3 | 35 | 5 | 35 | 5 | 35 | 5 |
| 7 37 | 5 | 15 | 3 | 15 | 3 | 25 | 5 | 15 | 3 | 15 | 3 | 20 | 4 | 15 | 3 | 20 | 4 | 25 | 5 | 15 3 | 10 | 2 | | | | | | | | | 25 | 5 | 25 | 5 |
| | 5 | 20 | 4 | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | 15 | 3 | 15 | 3 | 20 | 4 | 20 | 4 | 15 3 | 15 | 3 | 15 | 3 | 15 | 3 1 | 15 | 3 | 15 | 3 | 15 | 3 | 15 | 3 |
| Total Weighting (100%) | 150 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TOTAL SCORE | | 51 | 6 | 54 | 2 | 65 | 50 | 64 | 18 | 51 | 6 | 56 | 63 | 50 |)3 | 59 | 91 | 62 | 29 | 495 | 46 | 6 | 663 | 3 | 661 | | 542 | 2 | 679 | 9 | 71 | 7 | 64 | 2 |
| SITE RANK | | 13 | 3 | 1 | 1 | 5 | 5 | 6 | 5 | 13 | 3 | 1 | 0 | 1 | 5 | 9 | 9 | 8 | 3 | 16 | 1 | 7 | 3 | | 4 | | 11 | | 2 | | 1 | | 7 | |

| IDEN | ITIFIED SITES |
|----------------------------|--|
| 1 | Halifax Point Dist. Park |
| 2 | Laurel Hill Park |
| 3 | Patriot Park |
| 4 | Rock Hill District Park |
| 5 | Patowmack Farm |
| 6 | Vazquez Property |
| 7 | Castro Farms |
| 8 | OH Sang Property |
| 9 | Mountain Rd. Dist. Park |
| 40 | Murray Property |
| 10 | Muliay i Toperty |
| 11 | EDH Associates |
| 11 12 | |
| 11 | EDH Associates |
| 11 12 | EDH Associates GMU Property |
| 11 12 13 | EDH Associates GMU Property Cub Run RECenter |
| 11 12 13 14 | EDH Associates GMU Property Cub Run RECenter Chang Property |
| 11 12 13 14 15 | EDH Associates GMU Property Cub Run RECenter Chang Property Oak Mar RECenter |

Subjective Rating

1 = Lowest/Weakest

5 = Highest/Strongest

Comment:

750 = Maximum score

>520 = Excellent/Very Good Score

470-520 = Good Score

370-470 = Site Challenges/Limitations

8. SITE ANALYSIS: Priority 5 Concept

| | | | | | | | | | | | | | | F | PRIO | RITY | / 5: N | NAT. | ATORI | UM | | | | | | | | | | | | | |
|---|--------|---------|---|--------|-------|--------|-------|--------|-------|--------|-------|--------|---------------|--------|-------|--------|--------|---|---|--------|---------|-------|--------|-------|---|-------|----------|---|--------|----------|---|-------|---------------|
| | | | | | | | | | | | | | | | II | DEN | ITIFIE | ED S | ITES | | | | | | | | | | | | | | |
| | | 1 | | 2 | 3 | 3 | 4 | | 5 | 5 | (| 6 | | 7 | 8 | | 9 | 1 | 10 | | 11 | | 12 | , | 13 | 1 | 4 | 1 | 5 | 1 | 6 | 17 | |
| Site Size (acres) | | 170 | | 99 | 97 | 7 | 170 | 0 | 45 | 0 | 16 | 68 | 11 | 8 | 56 | , | 200 |) | 71 | | 119 | | 85 | 3 | 37 | 4 | 8 | 13 | 37 | 60 |) | 40 | |
| Max Site Capacity | | n/a | | n/a | n/ | а | n/a | а | n/ | /a | n. | ı/a | n. | /a | n/a | а | n/a | а | n/a | | n/a | | n/a | r | ı/a | n, | /a | n/ | /a | n/s | а | n/a | 1 |
| Recommended Minimum Acreage | | 10 | | 10 | 10 |) | 10 |) | 1(| 0 | 1 | 0 | 1 | 0 | 10 |) | 10 |) | 10 | | 10 | | 10 | 1 | 0 | 1 | 0 | 10 | 0 | 10 |) | 10 | |
| Acreage Surplus/Deficit | | 160 | *************************************** | 89 | 87 | 7 | 160 | 0 | 44 | 0 | 15 | 58 | 10 | 8 | 46 | ; | 190 |) | 61 | | 109 | | 75 | 2 | 27 | 3 | 8 | 12 | 27 | 50 | Ĵ | 30 | 0000000000 |
| Recommended Building Program (SF) | •••••• | 100,000 | 10 | 0,000 | 100,0 | 000 | 100,0 | 000 | 100, | 000 | 100, | ,000 | 100, | 000 | 100,0 | 000 | 100,0 | 000 | 100,00 | 0 | 100,000 | 10 | 00,000 | 100 | ,000 | 100, | 000 | 100, | 000 | 100,0 | 000 | 100,0 | 00 |
| | | | **** | | | | | | | | | | | | | | | | *************************************** | | | | | | | | | *************************************** | | | *************************************** | | |
| Site Elements | Weight | Score | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Kating | Score | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating | Score | Rating |
| Site Suitability (48%) | 72 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | ļ | | | |
| Acreage for Optimized Program Configuration | 15 | 75 5 | | | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | 75 | 5 | | 5 | 75 5 | | | 75 | 5 | 75 | 5 | 75 | 5 | 60 | 4 | 60 | 4 |
| Acreage for Future Expansion | 7 | 35 5 | | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | 35 | 5 | | 5 | 35 5 | 35 | 5 5 | 35 | 5 | 28 | 4 | 35 | 5 | 28 | 4 | 28 | 4 |
| Acreage for Additional Onsite Complementary Devlpmt | 5 | 25 5 | | | 25 | 5 | 25 | | 25 | 5 | 25 | 5 | 25 | 5 | 25 | 5 | 25 | 5 | | 5 | 25 5 | | | 25 | 000000000000000000000000000000000000000 | 10 | 2 | 20 | 4 | 20 | 4 | 20 | 4 |
| Attractiveness of the Site to Users & Stakeholders | 12 | 36 3 | | | 48 | 4 | 48 | 4 | 36 | 3 | 48 | 4 | 36 | 3 | 48 | 4 | 48 | 4 | | | 24 2 | | | 48 | 4 | 36 | 3 | 60 | 5 | 36 | 3 | 60 | 5 |
| Drainage / Wetlands / Flooding Characteristics | 4 | 20 5 | | | 16 | 4 | 20 | 5 | 20 | 5 | 16 | 4 | 16 | 4 | 12 | 3 | 16 | 4 | | | 12 3 | 20 | | 20 | 5 | 12 | 3 | 16 | 4 | 20 | 5 | 20 | 5 |
| Environmental Issues | 3 | 12 4 | | | 15 | 5 | 9 | 3 | 9 | 3 | 12 | 4 | 12 | 4 | 12 | 4 | 9 | 3 | | | 12 4 | | | 15 | | 9 | 3 | 15 | 5 | 15 | 5 | 15 | 5 |
| Land Acquisition Costs | 4 | 20 5 | ~~~ | | 20 | 5 | 20 | 5 | 8 | 2 | 8 | 2 | 8 | 2 | 8 | 2 | 20 | 5 | | | 8 2 | | | 20 | 5 | 8 | 2 | 20 | 5 | 20 | 5 | 20 | 5 |
| Single vs Multiple Land Parcels | 3 | 15 5 | | | 15 | 5 | 15 | 5 | 12 | 4 | 15 | 5 | 12 | 4 | 12 | 4 | 15 | 5 | | | 15 5 | | | 15 | 5 | 15 | 5 | 15 | 5 | 15 | 5 | 15 | 5 |
| Magnitude of Necessary Infrastructure Improvements | 4 | 8 2 | | | 16 | 4 | 12 | 3 | 4 | 1 | 16 | 4 | 16 | 4 | 16 | 4 | 8 | 2 | | | 8 2 | | | 20 | 5 | 20 | 5 | 20 | 5 | 20 | 5 | 20 | 5 |
| Local Accessibility | 5 | 15 3 | | | 25 | 5 | 20 | 4 | 15 | 3 | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | | | 15 3 | | | 20 | 4 | 20 | 4 | 25 | 5 | 25 | 5 | 25 | 5 |
| Visibility | 5 | 10 2 | | | 20 | 4 | 20 | 4 | 10 | 2 | 15 | 3 | 10 | 2 | 20 | 4 | 20 | 4 | | | 10 2 | | | 20 | 4 | 15 | 3 | 20 | 4 | 25 | 5 | 25 | 5 |
| Regional Accessibility | 5 | 10 2 | 15 | 3 | 25 | 5 | 20 | 4 | 20 | 4 | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | 15 | 3 | 10 2 | 25 | 5 5 | 15 | 3 | 20 | 4 | 25 | 5 | 25 | 5 | 25 | 5 |
| Amenity Availability (41%) | 61 | | | | | | | | | | | | | | | | | | | | | | | | | | | ļ | | | | | |
| Proximity to Restaurants | 10 | 20 2 | | | 40 | 4 | 50 | 5 | 30 | 3 | 30 | 3 | 30 | 3 | 40 | 4 | 40 | 4 | | | 30 3 | | | 50 | 5 | 30 | 3 | 50 | 5 | 50 | 5 | 40 | 4 |
| Proximity to Shopping/Retail | 8 | 16 2 | | | 32 | 4 | 40 | 5 | 24 | 3 | 24 | 3 | 24 | 3 | 32 | 4 | 32 | | | | 24 3 | 32 | 2 4 | 40 | 5 | 32 | 4 | 40 | 5 | 40 | 5 | 40 | 5 |
| Proximity to Entertainment/Attractions | 7 | 14 2 | | | 28 | 4 | 28 | 4 | 21 | 3 | 21 | 3 | 21 | 3 | 28 | 4 | 28 | 000000000000000000000000000000000000000 | | | 14 2 | | | 28 | 4 | 21 | 3 | 28 | 4 | 35 | 5 | 28 | 4 |
| Proximity to Nearest Hotel | 7 | 21 3 | | | 21 | 3 | 28 | 4 | 21 | 3 | 21 | 3 | 21 | 3 | 21 | 3 | 28 | 4 | | | 21 3 | | | 28 | 4 | 21 | 3 | 21 | 3 | 35 | 5 | 28 | 4 |
| Proximity to Overall Hotel Inventory | 12 | 48 4 | | | 60 | 5 | 60 | 5 | 48 | 4 | 48 | 4 | 36 | 3 | 48 | 4 | 60 | 5 | | | 18 4 | 60 | | 60 | 5 | 60 | 5 | 60 | 5 | 60 | 5 | 60 | 5 |
| Proximity to Public Transit | 3 | 6 2 | ~~~ | | 9 | 3 | 12 | 4 | 6 | 2 | 9 | 3 | 9 | 3 | 9 | 3 | 9 | 3 | | | 6 2 | | | 12 | ~~~~~ | 9 | 3 | 9 | 3 | 12 | 4 | 12 | 4 |
| Proximity to Major Airport | 6 | 24 4 | | | 18 | 3 | 24 | 4 | 18 | 3 | 18 | 3 | | 2 | 18 | 3 | 24 | 4 | | | 12 2 | | | 24 | 4 | 18 | 3 | 18 | 3 | 30 | 5 | 30 | 5 |
| Proximity to Nearby Metropolitan Area | 8 | 16 2 | 16 | 2 | 32 | 4 | 24 | 3 | 16 | 2 | 24 | 3 | 24 | 3 | 24 | 3 | 24 | 3 | 16 | 2 | 16 2 | 32 | 2 4 | 16 | 2 | 32 | 4 | 32 | 4 | 32 | 4 | 32 | 4 |
| Community Surroundings (11%) | 17 | | | | | | | | | | | | ************* | | | | | | | | | | | | | | | | | | 300000000000000000000000000000000000000 | | 1000000000000 |
| Compatibility with Neighborhood | 7 | 35 5 | | | 35 | 5 | 28 | 4 | 28 | 4 | 28 | 4 | 21 | 3 | 28 | 4 | 28 | 4 | | | 21 3 | 35 | 5 5 | 35 | 5 | 21 | 3 | 35 | 5 | 35 | 5 | 35 | 5 |
| Synergy with Surroundings/Setting | 5 | 15 3 | | | 25 | 5 | 15 | 3 | 15 | 3 | 20 | 4 | 15 | 3 | 20 | 4 | 25 | 5 | | | 10 2 | | | 25 | 5 | 15 | 3 | 25 | 5 | 25 | | 25 | 5 |
| Opportunity for Induced Economic Development | 5 | 20 4 | 20 | 4 | 15 | 3 | 20 | 4 | 20 | 4 | 15 | 3 | 15 | 3 | 20 | 4 | 20 | 4 | 15 | 3 | 15 3 | 15 | 5 3 | 15 | 3 | 15 | 3 | 15 | 3 | 15 | 3 | 15 | 3 |
| Total Weighting (100%) | 150 | | | | | | | | | | | | | | | | | | | | | | | | | | <u> </u> | <u> </u> | | | | | |
| TOTAL SCORE | | 516 | ! | 542 | 65 | 50 | 64 | 8 | 51 | 16 | 50 | 63 | 50 | 03 | 59 | 1 | 62 | 9 | 495 | | 466 | | 663 | 6 | 61 | 54 | 42 | 67 | 79 | 67 | 8 | 67 | 8 |
| SITE RANK | | 13 | | 11 | 6 | ; | 7 | | 1 | 3 | 1 | 10 | 1 | 5 | 9 | | 8 | | 16 | | 17 | | 4 | | 5 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | |

| IDEN | NTIFIED SITES |
|------|--------------------------|
| 1 | Halifax Point Dist. Park |
| 2 | Laurel Hill Park |
| 3 | Patriot Park |
| 4 | Rock Hill District Park |
| 5 | Patowmack Farm |
| 6 | Vazquez Property |
| 7 | Castro Farms |
| 8 | OH Sang Property |
| 9 | Mountain Rd. Dist. Park |
| 10 | Murray Property |
| 11 | EDH Associates |
| 12 | GMU Property |
| 13 | Cub Run RECenter |
| 14 | Chang Property |
| 15 | Oak Mar RECenter |
| 16 | Baron Cameron Park |
| 17 | Wakefield Park |

Subjective Rating

1 = Lowest/Weakest

5 = Highest/Strongest

Comment:

750 = Maximum score

>520 = Excellent/Very Good Score

470-520 = Good Score

370-470 = Site Challenges/Limitations

8. SITE ANALYSIS: Site Rankings

| CONCEPT PRIORITY | PRIORITY 1A | PRIORITY 1B | PRIORITY 2 | PRIORITY 3 | PRIORITY 4 | PRIORITY 5 |
|------------------------------------|--|---|--|--|-----------------------|---|
| PROJECT | New Rectangle Field Complex with 16 fields | New Diamond Field Complex with 10 fields | New Indoor Court Facility with 12 courts | New Indoor Track Facility | Ice Complex | Natatorium |
| ACREAGE TARGET | 96 | 60 | 15 | 12 | 5 | 10 |
| PREFERRED LOCATION | North or Northwest | North or Northwest | North, Northwest, Central | North, Northwest, Central | 2nd Sheet Expansion | North, Northwest, Central |
| ALTERNATE LOCATION | South or Central | South or Central | South | South | None | South |
| PREFERRED SITES (in order of rank) | 4. Rock Hill District Park9. Mountain Rd. Dist. Park6. Vazquez Property* | 4. Rock Hill District Park9. Mountain Rd. Dist. Park3. Patriot Park North | 16. Baron Cameron Park15. Oak Marr RECenter12. GMU Property* | 16. Baron Cameron Park15. Oak Marr RECenter12. GMU Property* | Mount Vernon RECenter | 15. Oak Marr RECenter17. Wakefield Park16. Baron Cameron Park |

* = Site is privately-owned or held.



8. SITE ANALYSIS: Priority 1A Site Concept



PROJECT:

New Outdoor Rectangle Field Complex with 16 fields

SITE:

Mountain Road District Park

Note

- Development scenario at Mountain Road District Park would require a Park Master Plan Revision.
- The optimized project would consist of a newly-developed complex of all 16 fields at one site; however, a development alternative could include consideration of partnering with Fairfax County Public Schools to develop lighted synthetic turf rectangle fields at one or more existing complexes (i.e., South County Middle/High School, Laurel Hill Elementary School, Laurel Hill Park properties).



8. SITE ANALYSIS: Priority 1B Site Concept

4 @ full size fields, full synthetic, infield painted for baseball, adjustable bases up to 90', portable pitching mound, adjustable outfield fences (up to max 400' home to center, 320-350' home to left)
4 @ youth size fields, full synthetic, infield painted for softball, adjustable bases up to 60', portable pitching mound, adjustable outfield fences (up to max 250' home to center, 200' home to left)
2 @ flex fields, full synthetic, infield painted for softball, adjustable bases up to 60', portable pitching mound, adjustable outfield fences (300-320')



PROJECT:

New Outdoor Diamond Field Complex with 10 fields (see note at top)

SITE:

Rock Hill District Park



8. SITE ANALYSIS: Priority 2 Site Concept

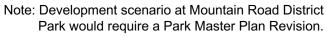


PROJECT:

New Indoor Hardcourt Complex offering 12 full-sized courts

SITE:

Baron Cameron Park





8. SITE ANALYSIS: Priority 3 Site Concept



PROJECT:

New Indoor Track Facility (200-meter, 6-lane banked track)

SITE:

Baron Cameron Park



8. SITE ANALYSIS: Priority 2+3 Site Concept



PROJECT:

New Combined Indoor Hardwood Court & Track Facility

SITE:

Baron Cameron Park



8. SITE ANALYSIS: Priority 4 Site Concept



NOTE: Site plan graphic is from the Mt. Vernon RECenter Feasibility Study dated July 29, 2016 prepared for the Fairfax County Park Authority by Hughes Group Architects and Ballard King Associates.

PROJECT: Ice Complex

SITE: Mount Vernon **RECenter**



8. SITE ANALYSIS: Priority 5 Site Concept



PROJECT: Natatorium

SITE: Oak Marr RECenter

8. SITE ANALYSIS: Priority 1 Expansion Concept



PROJECT:

Diamond Field Renovation

SITE:

Braddock Park



9. GOVERNANCE / OPERATING MODEL









9. GOVERNANCE/OPERATING MODEL: Introduction

The purpose of this section is to evaluate and provide a recommendation concerning governance for the identified sports tourism product priorities. Governance includes both facility/complex ownership, as well as management/operating structure and approach with regard to booking/scheduling/discounting policies and rates.

CURRENT SITUATION & CHALLENGES

As previously discussed within this report, Fairfax County's existing amateur sports facility products comprise a mix of public- and private-owned facilities and complexes. Presently, there are significant challenges and impediments in Fairfax County for competing for sports tourism activity (tournaments, competitions, and meets). For most publicly-owned athletic facilities in Fairfax County, Neighborhood and Community Services (NCS) schedules leagues, organizations, and groups of individuals on FCPA and Fairfax County Public Schools (FCPS) fields and in FCPS gyms. Key issues/factors present in Fairfax County that are challenging for sports tourism attraction include:

- Fragmented Facility Supply. Lack of a critical mass of fields/courts/playing spaces in single complexes to best serve tournaments. The recommended project priorities outlined herein are designed to significantly improve economic impact generation through new sports tourism opportunities.
- Lack of Prioritization of Sports Tourism Booking. The current Fairfax County Field Allocation Policy (summarized to the right) does not prioritize sports tourism. Policies were developed to accommodate demand among Fairfax County residents first and foremost. Only once this demand is fully satisfied, is consideration given to attracting sports tourism.
- Need for Coordinated Marketing Efforts with Visit Fairfax. Visit Fairfax is the destination marketing organization (DMO) for Fairfax County. In destinations with successful sports tourism products, DMOs normally work actively and collaboratively with key sports facilities and hospitality infrastructure to market, sell and secure tournaments and other major athletic events for host facilities and destinations. The recommended policies are designed to better leverage this relationship, prioritize access for sports tourism to key new sports facilities, and to allow for greater collaboration/coordination between Visit Fairfax and key sports tourism infrastructure.

FAIRFAX COUNTY FIELD ALLOCATION POLICY (existing)

Tournaments will be scheduled in the following order:

- 1. Scheduling of league play will take precedence over tournaments.
- FCPA priority rights for scheduling tournaments in December, January and February or times mutually agreed to by FCPA & NCS.
- 3. Tournaments with a local sponsor, responsible for organizing, promoting and running the event.
 - a) Youth tournaments
 - b) Adult tournaments
- 4. Tournaments without a local sponsor will be considered on a space available basis.



9. GOVERNANCE/OPERATING MODEL: Industry Models

The following presents a summary of typical industry model groupings relating to owner/operator models utilized in the amateur sports facility industry:

PUBLIC MODEL

Under the public model, the land and facility are owned and operated by a public entity, such as municipal government's parks and recreation department (i.e., County or City). Typically, the primary goal is to first and foremost provide access to residents of the municipality. Facilities that operate under this model generally attract the greatest percentage of local participation and attendance. Publicly-operated facilities are typically funded through the municipal government owner's general fund and/or other dedicated public sector monies. Additionally, these facilities typically rely on an annual financial operating subsidy provided by the public sector owner.

PRIVATE MODEL

Under the private model, both the land and the complex are privately owned, developed, maintained and operated. Facilities under this model tend to be more specialized and cater to a narrower segment of the marketplace. This operational model is designed for profit, with pricing and booking strategies that often limit interest and use by most local community and neighborhood leagues and tournaments. The funding for such facilities usually comes from private equity and revenue generated through programmed tournaments, training, camps and league play.

PUBLIC/PRIVATE MODEL

Under the public/private model, the land, and often the facility as well, is often owned by a public entity and leased or contracted to a third-party private entity responsible for operating and maintaining the complex. The goals and objectives of this model can vary widely in examples throughout the country; however, many attempt to balance objectives of (1) economic impact generation, (2) local community use opportunities, and (3) operational self-sufficiency. Under an industry best practices approach, these issues are negotiated and agreed upon by the parties in advance and appropriate booking, pricing, and operational guidance is memorialized within the ultimate lease/management agreement. Similar to the private model, many facilities under this model tend to be more specialized and cater to a narrower segment of the marketplace than the public model or the public/non-profit model. Some facilities under this model are operationally self-sufficient and do not require annual subsidy or external funding support, while some still require annual financial operating support by the public sector facility owner.

PUBLIC/NON-PROFIT MODEL

Under the public/non-profit model, the land and facility are generally owned by a public entity and the complex is leased and operated by a 501(c)3 non-profit. The non-profit operator often utilizes relationships with local sports organizations to generate strategic partnerships, serving to share operating/maintenance responsibilities and expand revenue-generating and use opportunities. The non-profit entity typically gives first priority to its partnerships, with public use given a secondary priority. This model generally serves more of a public utility than that of a Public/Private model and relies on public funding, as well as the access that non-profit organizations have to a number of applicable grant programs that can either contribute to the construction of the complex or offset operating expenses.



9. GOVERNANCE/OPERATING MODEL: Management

Sports complex operations can be managed by either public or private entities, largely influenced by the ultimate financing and ownership of the sports complex. Both potential management structures have their own unique advantages and disadvantages, which should be considered when making decisions regarding the future management and organizational operations of the facility.

PUBLIC MANAGEMENT

Public management of sports complexes is typically accomplished through either assigning responsibility of the complex to an existing public department (such as the FCPA) or the creation of a department or non-profit organization responsible for complex management. Often, public entities will already oversee existing sports and recreation facilities such as baseball and softball diamonds, soccer fields, indoor recreation centers and city parks prior to the development of a new sports complex. In these cases, the department(s) currently overseeing the other sports and recreation facilities could operate the sports complex, as well.

A specific advantage of public management pertains to the ability of the government to maintain control over all aspects of facility operations. Within a public management structure, the complex solely serves the needs of the government entity (e.g. City or County) that retains ownership of it. Public management thus helps ensure that the public sector's expectations are met in terms of prioritizing events that maximize community use, economic impact and/or other such goals. Additionally, public management's ability to combine the purchase of goods and services with other governmental departments provides a cost-saving synergy by maximizing purchasing power and limiting outside contractors.

The primary disadvantages of public complex management come from additional burdens placed on governmental departments and, in many cases, a lack of relevant sports complex management experience. If a major component of facility utilization is anticipated to be derived from economic impact-generating regional and national tournaments, a lack of experience, time and/or staff allocated to tournament organization could significantly hinder a complex's ability to compete effectively against existing, established facilities.

Sports complex managers often note that having a well-connected tournament manager is of paramount importance when seeking to maximize facility tournament activity. Ultimately, this expertise often does not reside within existing governmental departments and requires an external candidate hired to specifically organize tournaments at the complex. A lack of full-time staff dedicated to marketing and operating the complex could also have significant negative impacts on the overall viability of the facility.



9. GOVERNANCE/OPERATING MODEL: Management (continued)

PRIVATE MANAGEMENT

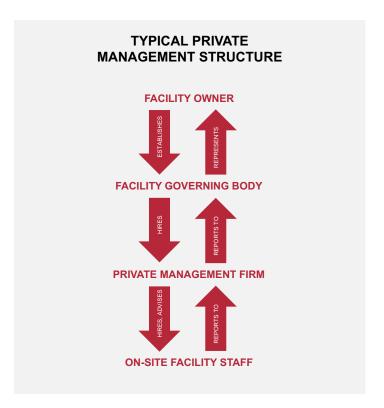
Increasing levels of competition among sports complexes have led some public entities to contract day-to-day operations of large-scale complexes to private management companies. Private management firms such as Big League Dreams, GoodSports Enterprises, Ripken Baseball, Sports Facility Management (SFM), and FieldhouseUSA have developed partnerships with numerous municipalities to operate sports and recreation facilities across the country. This private management organizational strategy sees the facility owner (i.e. the overseeing public entity) retaining all rights and privileges of ownership while the private management firm performs assigned operational functions. An overview of the roles and responsibilities of all entities involved in a private management structure are detailed below and on the following pages:

Facility Owner

The complex owner (e.g., FCPA) outlines facility policies informed by aims and goals for the facility. To refine these policies, and ensure that they are being implemented by the private management firm, the ownership entity establishes a facility governing body populated by appointed facility and community stakeholders.

Facility Governing Body

The complex governing body, a handful of appointed individuals with facility and community ties, has de facto ownership control over the facility. The governing body hires the private management firm that will run the complex, and ensures that the firm is implementing procedures to achieve stated facility policies. The governing body approves facility budgets provided by the management firm, paying for all approved facility-related expenses and the private management fee. The development of the governing body will ultimately depend on the complex's project stakeholders from a financing, marketing, operations and key user group standpoint. Specifically, most governing bodies are formed once the financing structure, marketing plan, management team and key youth sports organization partners are selected to ensure that each group is represented. Given that the objectives of new facility investment (as identified through the project priorities outlined herein) is intended to allow Fairfax County to be more productive in attracting sports tourism, it will also be important that the governing board includes community members with expertise and knowledge in driving economic impact generating events to Fairfax County (i.e., local tourism and hospitality leaders). In some instances, the private management firm will also have a representative on the governing board.



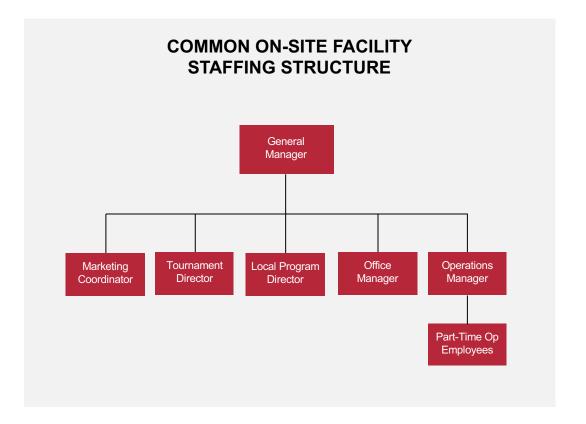
9. GOVERNANCE/OPERATING MODEL: Management (continued)

Private Management Firm

The private management firm hired by the facility governing body is responsible for operating the complex as guided by stated ownership policies. A firm account executive on the national corporate level directly reports to the facility governing body, and is responsible for hiring and overseeing the on-site complex staff. The account executive also acts as an intermediary for support functions provided by the firm's national corporate office, including human resources, brand and marketing strategy, financial reporting and legal/risk assistance. The firm is typically compensated with a flat annual management fee, plus incentive payments for producing desired results. Incentives could be based on achieving specific revenue goals, attendance, events, room night generation or other targets.

On-Site Facility Staff

The facility-specific full-time staff is commonly structured as per the diagram on the right. The facility general manager serves as the on-site lead and directly reports to the private management firm's property-specific account executive. The marketing coordinator oversees all facility marketing and sponsorship efforts, the tournament director works with third-party organizations to schedule tournaments, the local program director works with local organizations to schedule practices, league play and camps, the office manager oversees facility bookkeeping and the operations manager runs facility maintenance and food and beverage operations as well as oversees most of the part-time employees that are hired for event-specific operations. This on-site staff is responsible for operating the facility within the budget submitted by the private management firm and agreed upon by the facility governing body.





9. GOVERNANCE/OPERATING MODEL: Management (continued)

| PUBLIC MANAGEMENT | PRIVATE MANAGEMENT |
|--|--|
| Advantages Full control over facility operations; Governmental financial support; Synergies with existing government staff/support functions; Bulk purchasing power; Existing relationships with local teams; and, Knowledge of local user needs/issues. | Advantages Efficiency incentives; Existing network of relationships to leverage tournament/event bookings; Internal network of knowledge and experience; Greater staffing resources; and, More efficient procurement processes. |
| Disadvantages Lack of private sector financial support; Civic service constraints; Decisions/purchase/contract approval requirements; Potential lack of dedicated complex marketing staff; Lack of incentives/knowledge to maximize facility revenues; Evolving political policies; and, Limited flexibility. | Disadvantages Potential loss of direct control over the complex; Lack of existing local and regional market knowledge; Profit motive versus economic impact motive; Facility management fees; and, Corporate resources spread among several facilities. |

9. GOVERNANCE/OPERATING MODEL: Oversight

SPORTS AUTHORITY MODEL

In some cases throughout the country, independent sports authorities have been established to govern and oversee all or a subset of facilities in a community. They are often established via local or state enacting legislation. Many operate as quasi-public, nonprofit organizations that are not constrained by the traditional rules, policies, regulations, and operating procedures that exist with local government agencies/departments. Many authorities own their own facilities and have their own independent funding source (i.e. dedicated tax), including the ability to issue dedicated bonds or debt to fund construction and/or operations. There are several reasons why this type of model can be advantageous. Specifically:

- 1. Opportunity to create a "regional community" venue In some communities, the "destination" (from the perspective of tourism and travelers) may encompass a number of cities, towns and even counties. The boundaries of specific municipalities are often irrelevant from the perspective of travelers and tournaments. This issue is less important in Fairfax County's case, due to the large geographic area and the core subject facilities that would be theoretically owned by a single entity.
- 2. Lack of a Powerful Local Private Sports Association A number of privately-owned complexes (or those involving public/private partnerships) are owned and/or operated by a very prominent local sports association or organization with substantial resources. For example, a number of sports complexes in the Southeast U.S. are owned/operated by large, mature soccer associations that have thousands of members. Given the variety of sports addressed by the sports tourism priority projects in Fairfax County, it is unlikely that a single existing organization (beyond the FCPA) would have the interest or wherewithal to serve as owner and operator for all targeted projects.
- 3. Insulation from municipal politics and funding Authorities typically are independent, quasi-governmental agencies, often with their own Board of Directors and possessing their own taxing authority. This tends to be more advantageous on a host of levels, providing protection against municipal politics and annual allocation of funding, as well as offering more flexibility than provided under sometimes strict employment and operating codes pertaining to municipally-owned facilities. Furthermore, most amateur sports complexes develop "in-house" sports programming and leagues, which could limit the ability to non-city residents to participate.
- 4. Dedicated sports / tourism focus Authorities that own and operate complexes of this nature often are dedicated in focus and mission. In most cases, this means that their purpose is to develop, market and operate Sports and Recreation programs and facilities within a given area. Their Boards tend to be carefully selected with a mix of governmental representatives, community/business leaders and representatives of various local athletic organizations. Many of the most successful case studies of local sports and recreation programs/facilities involved dedicated authorities that continue to build resources and regional participation levels over time. A smaller, but growing, number of authorities have a "sports tourism" focus, rather than the broader sports, recreation and leisure focus of typical parks, sports and recreation authorities in many markets.



9. GOVERNANCE/OPERATING MODEL: Oversight (continued)

OVERSIGHT BOARD MODEL

While a full sports authority model could be considered in Fairfax County, the legislative, legal and political challenges for enactment may be high. Further, since all the identified development priorities involve FCPA-owned sites (including some projects that would be expansions of existing FCPA facilities), each new complex is projected to generate an operating profit, and Visit Fairfax presently handles sports tourism marketing, it is believed that a hybrid model would be appropriate for Fairfax County. This model would represent more of a governance and oversight board of directors that focuses on booking, scheduling, coordination and adherence to the mission of maximizing sports tourism, rather than a new authority with independent ownership and funding powers.

As such, it is recommended that a Sports Tourism Facilities Board of Directors be established with a formal set of bylaws to govern and oversee the new sports tourism facility complexes (Priorities 1 through 5). The Board of Directors would be similar to traditional sports authorities located throughout the country, but without independent bonding and debt financing powers. The Board of Directors would be appointed by the Fairfax County Board of Supervisors and would consist of thirteen (13) board members from a cross-section of local industries. An example of an appropriate industry composition might include:

- 2 Visit Fairfax (tourism)
- 4 Hospitality (tourism)
- 2 FCPA (sports)
- 2 Athletic Council (sports)
- 1 Fairfax County (government)
- 1 Public Schools (academic)
- 1 Other (at-large)

The full Board of Directors would meet monthly and have ultimate scheduling, booking and governance oversight over the dedicated sports tourism facilities comprising Priorities 1 through 5. The Board would ensure that the dedicated facilities are being marketed, scheduled and operated in accordance with the established mission, booking policies, and operating procedures that emphasize sports tourism. The Board would have the ability to view the scheduling calendar for each of the facilities subject to its oversight. The Board would participate in the solicitation, selection and negotiation of third-party private management contracts (if applicable), as well as being responsible for resolution of scheduling conflicts, approval of rates and discounts, and general dispute resolution. The Board would essentially serve as the owner's representative for the targeted facility complexes, ensuring marketing, scheduling, and operating alignment with the sports tourism mission and booking focus of the facilities.



9. GOVERNANCE/OPERATING MODEL: Booking/Scheduling

For the sports tourism product priorities identified herein, it is recommended that booking, scheduling, rate, and discounting policies be implemented for each of the projects, with Board of Directors oversight, to give priority to sports tourism activity in alignment with modern industry practices. This includes greater coordination with Visit Fairfax, as the frontline sales and marketing agent for sports tourism activity in Fairfax County. Specific recommendations are summarized at the conclusion of this section. The following examples demonstrate the prioritization of sports tourism at select comparable sports complex by the actual booking/scheduling policies:

EXAMPLE 1Scheels Overland Park Soccer Complex (Overland Park, Kansas)

Tournament reservations can be made up to 18 months in advance. A non-refundable security deposit of 10 percent of the tournament fee must be submitted before a reservation is considered complete. Conflicting date requests are resolved using the following criteria:

- 1. Number of anticipated out-of-town teams (based on history)
- 2. Length of tournament and number of fields required
- 3. Number of anticipated teams

Reservations for league games and practices are taken on a seasonal basis based on the following schedule:

- Fall season (August-November): taken before March 1
- Winter season (practices only—no league games) (November-March): taken before Sept. 1
- Spring season (March-May): taken before Nov. 1

Blue Valley Soccer Club retains first priority and has access to a minimum of nine (9) fields Monday through Thursday. Overland Park Soccer Club also retains first priority and has access to at least one (1) field Monday through Thursday. Organizations can reserve time on the two remaining fields on a weekly basis starting on Monday of the week in question. Organizations other than BVSC and OPSC must complete rental agreement and submit payment with application to confirm reservations.

EXAMPLE 2Sports Force Parks on the Mississippi (Vicksburg, Mississippi)

Tournaments, camps, clinics and practices receive booking priority.

Sports Force operates all of the programming at the Park, but are willing to partner with tournament operators.

Have a stay-to-play policy for all teams outside of a 60-mile radius. All rooms for Sports Force Parks tournaments MUST be booked using Traveling Teams, Inc.

Out-of-town teams that wish to stay outside of the Sports Force Parks hotel options, such as campgrounds, RV parks, non-participating hotels, etc., can make a request to do so by contacting Sports Force Parks. However, teams that choose to do so will be assessed a lodging fee of \$200 for weekend tournaments.

Teams that are found to be intentionally circumventing the lodging process may be assessed a fee of \$200 for weekend tournaments, due upon team check-in.



9. GOVERNANCE/OPERATING MODEL: Partnerships

For comparable sports tourism facility projects throughout the country, public sector revenue sources typically fund all or a majority of the capital development of municipally-owned facilities comparable to the identified projects in this study. While a majority of the construction costs associated with the sports tourism facility projects in Fairfax County would likely need to be funded through Fairfax County sources, private sector sources via public/private partnership (P3) could help contribute to capital funding for the projects. The ultimate financing structure of any new sports facility is dependent on political, economic and other issues of various parties that may be involved in developing potential new sports complexes.

While certain private sector partners (such as SFA/SFM, Ripken Sports, and FieldhouseUSA) have historically contributed a portion of upfront capital to defray public sector construction funding obligations in past years, upfront participation in capital construction by private sector parties has become significantly less prevalent. In recent years, most sports tourism and amateur sports complexes involving P3 frameworks/partners involve private sector management and operating revenue/profit sharing with the public sector facility owner, rather than upfront capital to assist with construction funding.

Public sector mechanisms and sources that are most often utilized to fund comparable sports complexes located throughout the region and country include:

- General Obligation Bonds
- Revenue Bonds
- Tax Increment Financing (TIF)
- Pay-As-You-Go Financing
- Certificates of Participation
- State/Federal Assistance
- Private/Public Equity & Grants

Under situations where bonds have been issued, debt service is often supported by local tax revenue, which has tended to include the following:

- Property taxes
- Sales and use taxes
- Hotel/motel taxes
- Restaurant/food & beverage taxes
- Sin taxes (alcohol, cigarette, etc.)
- Admissions/entertainment taxes

Potential sources of private sector funding for the potential new sports complexes could include, but are not limited to:

- Naming rights/sponsorships
- Equity contributions (with or without a formalized P3)
- Grants/Donations
- Vendor rights
- Facility use agreements
- Registration fee surcharge
- Parking fees
- Other sources



9. GOVERNANCE/OPERATING MODEL: Recommendations

A) OWNERSHIP

It is believed that each of the recommended sports facility product priorities would be best served to be under public-sector ownership via FCPA. All of the identified project priorities involve FCPA sites and will believed to require whole or major capital funding via Fairfax County funding sources.

B) MANAGEMENT/OPERATIONS

- Priorities 1A, 1B, 2, 3 (New Facilities)
 - Publicly-owned, privately-managed. Management is contracted to a qualified third party.
 - Facility manager reports to new Sports Tourism Facilities Board (see information to the right)
 - Adoption of a sports tourism-prioritized booking policy (see suggested principles on the following page).
- Priorities 1, 4 & 5 (Expanded/Improved Facilities)
 - Publicly-owned, publicly-operated. FCPA continues to manage and oversee subject facilities.
 - Coordination with new Sports Tourism Facilities Board (see right).
 - Adoption of a hybrid booking policy that emphasizes sports tourism (see principles on the following page), while recognizing the existing local user base at the subject facilities. Prior to respective expansion, work with existing user groups to mitigate displacement, which could include grandfathering in certain key local users during initial years.

C) GOVERNANCE/OVERSIGHT

Establish a Sports Tourism Facilities Board of Directors with a formal set of bylaws to govern and oversee the new sports tourism facility complexes (Priorities 1 through 5). The Board of Directors would be similar to traditional sports authorities located throughout the country, but without independent bonding and debt financing powers. The Board of Directors would be appointed by the Fairfax County Board of Supervisors and would consist of thirteen (13) board members from a cross-section of local industries. An example of an appropriate industry composition might include:

- 2 Visit Fairfax (tourism)
- 4 Hospitality (tourism)
- 2 FCPA (sports)
- 2 Athletic Council (sports)
- 1 Fairfax County (government)
- 1 Public Schools (academic)
- 1 Other (at-large)

The full Board of Directors would meet monthly and have ultimate scheduling, booking and governance oversight over the dedicated sports tourism facilities comprising Priorities 1 through 5. The Board would ensure that the dedicated facilities are being marketed, scheduled and operated in accordance with the established mission, booking policies, and operating procedures that emphasize sports tourism. The Board would have the ability to view the scheduling calendar for each of the facilities subject to its oversight. The Board would have decision-making authority with respect to management contracts (if applicable), scheduling conflicts, rates and discounts, and dispute resolution. The Board would essentially serve as the owner's representative for the targeted facility complexes, ensuring marketing, scheduling, and operating alignment with the sports tourism mission and booking focus of the facilities.



9. GOVERNANCE/OPERATING MODEL: Recommendations (continued)

D) BOOKING/SCHEDULING POLICY

The booking and scheduling policy should emphasize the attraction and accommodation of sports tourism as its foremost priority. The Board of Directors will ensure that the policy is adhered to, would be able to vote on policy adjustments, and would provide strategic direction to facility management. The Board would have the ability to view the scheduling calendar for each of its subject facilities. Key elements of the booking and scheduling policy is recommended to include the following prioritization:

TIER ONE: NON-LOCAL TOURNAMENTS Booking Access Beyond 12 Months

Visit Fairfax, tournament producers, and other organizations would have priority access to reserve field/facility space at the subject Priority 1-5 facilities for tournaments, meets, competitions and other events exhibiting a proven track-record of generating a minimum threshold of hotel room nights and new economic spending in Fairfax County. In addition, first-time events with the strong potential of generating a minimum threshold of room nights and economic spending would also receive priority consideration.

TIER TWO: LOCAL TOURNAMENTS & MAJOR EVENTS Booking Access Within 12 Months

Local leagues, camps, clinics, and other organizations would have access to reserve field/facility space at the subject Priority 1-5 facilities for tournaments, meets, competitions and other events for local/league activity that do not meet a minimum threshold for hotel room nights (e.g., year-end tournaments by local leagues, tournaments/meets that generate revenue for league activity, competitions that generate somewhat less than the minimum threshold to book earlier, etc.). While tentative booking could be made at any time, licensed booking would not be allowed until 12 months before the event start. Tier One events that meet hotel room night and economic spending thresholds would receive priority over tentative bookings.

TIER THREE: LOCAL USE Booking Access Within 3 Months

Local leagues (in-house or third-party) or other organizations could reserve field/facility space at the subject Priority 1-5 facilities for games, camps, clinics or other non-practice events up to three months out from the desired dates and/or start of their respective season(s). As with Tier Two, tentative bookings within Tier Three can be made at any time, but are subject to rescheduling or termination to accommodate a conflicting Tier One or Two booking until a period of three months prior to the requested date.



10. COST / BENEFIT ANALYSIS









10. COST/BENEFIT: Overview, Methods & Assumptions

An analysis was completed to produce key cost/benefit estimates associated with the identified sports tourism product priorities in Fairfax County. Performance estimates for the identified sports complex concepts have been projected over a 20-year projection period. A stabilized year of operation is assumed to occur by the fourth full year of operation and is highlighted within this document. Further detail surrounding assumptions, calculations and projection period estimates are provided in Appendix C. The assumptions used in this analysis are based on the market research and analysis, past experience with hundreds of similar sports facility projects, various site visits by the project team, and client and stakeholder-provided data, industry trends, knowledge of the marketplace, and use/financial results from comparable facilities. Additional physical development planning must be completed before more precise estimations of the potential concepts' operating costs can be made, and likewise, estimates of construction costs. Also, upon completion of further planning, revenue and expense assumptions should be updated to reflect changes to the assumptions made herein.

These estimates are designed to assist project representatives in assessing the financial effects of the sports tourism product priorities in Fairfax County and cannot be considered a presentation of expected future results. Accordingly, the analysis of potential financial operating results may not be useful for other purposes. The assumptions disclosed herein are not all inclusive, but are those deemed to be significant. Because events and circumstances frequently do not occur as expected, there usually will be differences between estimated and actual results and these differences may be material.

COSTS (Construction & Operations)

Preliminary analyses were completed to estimate order-of-magnitude construction costs and the annual financial operating performance associated with the identified sports tourism product priorities in Fairfax County. Construction cost estimates were generated using industry per-unit data adjusted for conditions in Fairfax County and cost data of comparable sports tourism facility projects, modified for time and locations.

To produce the financial operating estimates, a computer-based model was developed incorporating comparable facility data and the estimated levels of utilization and attendance derived from the market analysis to generate estimates with regard to potential annual facility operations. Revenues including registrations, rentals, concessions, advertising and sponsorship revenues, and other such sources were estimated. Expenses including salaries/wages/benefits (including contracted services costs), utilities, maintenance & repair, materials & supplies, insurance, general & administrative, programming, and others were estimated. The comparison of revenues and expenses enables stakeholders to evaluate the level of facility-supportable revenues or public subsidies that may be required for annual facility operations.

It has been assumed that the identified sports tourism product priorities in Fairfax County would be publicly-owned. Figures only represent the annual operations of the facility concepts and do not include construction debt service payments, capital repair/replacement reserve funding, or other non-operating income and expenses.



10. COST/BENEFIT: Overview, Methods & Assumptions (continued)

BENEFITS (Economic Impacts & Other)

The ability of amateur sports complexes to generate new spending and associated economic impact in a community is often one of the primary determinants regarding a decision by a public sector entity to participate in investing in the development and/or operation of such facilities. Beyond generating new visitation and associated spending in local communities, amateur sports complexes also benefit a community in other important ways, such as providing venues for athletic and recreation activities attended and participated in by local community members and drawing new visitation/traffic into target areas.

The impact of an amateur sports complex project is maximized when out-of-town athletes/participants and family members or guests spend money in a community while visiting. This spending by visitors represents new money to the community hosting the event. This new money then creates multiplier effects as the initial spending is circulated throughout the local economy.

It is important to note that spending estimates associated with the potential new sports complex only represent spending that is estimated to be new to Fairfax County (net new spending), directly attributable to the operation (and existence) of the potential new sports complexes.

A) Construction (one-time)





Construction materials, labor, design and professional fees, and other soft cost spending are generated during the planning and construction of the subject facility.

- 1. Direct Spending
 - Materials
 - Labor
- 2. Indirect & Induced Spending
- 3. Output (direct + indirect + induced spending)
- 4. Employment (full & part-time jobs)
- 5. Earnings (personal income)
- 6. Tax Revenue
 - · Sales & use taxes

B) In-Facility (ongoing)





Direct spending is generated through the operations of the subject facility (represented through operating revenues) driven by events and patronage. This spending occurs with respect to both event and non-event items, such as rentals, admissions, food and beverage, merchandise, sponsorship and advertising, education, and retail leases.

- 1. Direct Spending
 - · Room & Space Rentals
 - · Food & Beverage
 - Retail & Merchandise
 - Entertainment
 - · Sponsorship & Advertising
 - · Contract & Other Services
- 2. Indirect & Induced Spending
- 3. Output (direct + indirect + induced spending)
- 4. Employment (full & part-time jobs)
- 5. Earnings (personal income)
- 6. Tax Revenue
 - Sales & use taxes
 - Excise, gaming & other taxes

C) Out-of-Facility (ongoing)



Outside the subject facility itself, additional direct spending is generated in city, county and regional areas by visitors, spectators, attendees, participants, event staff, and exhibitors on lodging, food and beverages, retail, entertainment, transportation, etc. in connection with their visit to the area.

- Direct Spending
 - Lodging
 - Restaurants/Bars
 - Retail
 - Entertainment/Gaming
 - Transit
 - Services/Other
- 2. Indirect & Induced Spending
- 3. Output (direct + indirect + induced spending)
- 4. Employment (full & part-time jobs)
- 5. Earnings (personal income)
- 6. Tax Revenue
 - Lodging tax
 - Lodging taxesSales & use taxes
 - Car rental & transit taxes
 - Excise, gaming & other taxes



10. COST/BENEFIT: Hypothetical Construction Costs

Led by CHA, an analysis was conducted of order-of-magnitude hard construction costs pursuant to the identified project priorities and sites. The cost estimates were generated using industry per-unit data adjusted for conditions in Fairfax County and cost data of comparable amateur sports facility development projects, modified for time and locations. Construction costs tend to vary widely among comparable amateur sports facility projects. Many variables exist that influence actual realized construction costs, including type of facility, size, components, level of finish, integrated amenities, costs of goods and services in the local market, location and topography of the site, ingress/egress issues, and other such aspects. Importantly, a detailed architectural design and costing study would be required to specifically estimate construction costs for the proposed project. Further construction cost estimates by project priority (including alternate options) are provided in Appendix B.

| | | DEVELOPMENT PRIORITY | | | | | | | | |
|---------------------|-------------------------------|----------------------------|-----------------------|-----------------------|------------------|--------------------------------|----------------------------------|-------------------------------|----------------------|--|
| | 1A | 1B | 1 | 1 | 2 | 3 | 2+3 | 4 | 5 | |
| | RECTANGLE COMPLEX | DIAMOND COMPLEX | DIAMOND RENOVATION | DIAMOND EXPANSION | INDOOR COURTS | INDOOR TRACK ⁽¹⁾ | TRACK + COURTS ⁽¹⁾ | ICE COMPLEX ⁽²⁾ | NATATORIUM | |
| | Mountain Rd. District Park | Rock Hill District Park | Braddock Park | Patriot Park North | Baron Cameron | Baron Cameron | Baron Cameron | Mt. Vernon RECenter | Oak Marr RECenter | |
| General Conditions | \$5,233,280 | \$2,192,000 | | | \$608,900 | \$608,900 | \$763,400 | \$12,012,687 | \$368,313 | |
| Site Utilities | \$1,754,950 | \$1,255,950 | \$192,000 | \$3,451,641 | \$742,000 | \$742,000 | \$742,000 | | \$383,000 | |
| Site Work | \$5,187,960 | \$3,036,032 | \$3,270,450 | \$3,474,500 | \$1,663,000 | \$1,663,000 | \$1,494,200 | | \$420,600 | |
| Playing Fields | \$11,823,725 | \$8,358,335 | | \$4,161,452 | | | | | | |
| Sports Lighting | \$2,800,000 | \$3,400,000 | | \$3,329,400 | | | | | | |
| Buildings | \$4,645,000 | \$2,428,000 | | \$600,077 | \$21,070,000 | \$28,185,000 | \$45,950,000 | | \$20,420,000 | |
| Site Amenities | \$953,200 | \$953,200 | | \$149,697 | | | | | | |
| GC/Contingency | \$10,043,416 | \$6,703,290 | \$1,669,527 | | \$7,466,009 | \$7,379,159 | \$12,881,876 | \$0 | \$6,693,493 | |
| Construction Costs | \$42,441,530 | \$28,326,807 | \$5,131,977 | \$15,166,767 | \$31,549,909 | \$38,578,059 | \$61,831,476 | \$12,012,687 | \$28,285,405 | |
| Soft Costs | \$8,488,306 | \$5,665,361 | \$1,026,395 | \$3,878,921 | \$6,309,982 | \$9,465,612 | \$14,116,295 | \$2,402,537 | \$5,657,081 | |
| Total Project Costs | \$50,929,836 | \$33,992,169 | \$6,158,373 | \$19,045,688 | \$37,859,891 | \$48,043,671 | \$75,947,771 | \$14,415,225 | \$33,942,486 | |

⁽¹⁾ Assumes a state-of-the-industry hydraulic bank track system. Alternately, costs would be approximately \$1.75 million lower assuming a fixed bank track.

Note: The cost estimates were generated using industry per-unit data adjusted for conditions in Fairfax County and cost data of comparable amateur sports facility development projects, modified for time and locations. Construction costs tend to vary widely among comparable amateur sports facility projects. Many variables exist that influence actual realized construction costs, including type of facility, size, components, level of finish, integrated amenities, costs of goods and services in the local market, location and topography of the site, ingress/egress issues, and other such aspects.

Source: CHA Consulting, Inc., 2020.



⁽²⁾ Cost estimate generated by Hughes Group Architects & Ballard King Associates, inflated to current year dollars.

10. COST/BENEFIT: Summary of Utilization & Financial Operations

A detailed utilization model was developed to consider a large number of variables and inputs to analyze each sport/use for the identified product priorities in Fairfax County. For instance, when considering different types of usage (i.e., use from local leagues/clubs versus non-local tournaments/meets versus clinics/camps/lessons versus open recreation, etc.), separate assumptions were used generate usage and attendance (participants and spectators) estimates. The exhibit below presents a summary of key utilization and attendance associated with an assumed stabilized year (fourth year of operation) for each of the new development sports tourism products identified through this study. The exhibit to the right presents a summary of the estimated financial operations. Further detail is provided in Appendix C.

| | PRIORITY | PRIORITY | PRIORITY |
|------------------------|-----------------|---------------|----------------|
| | 1A | 1B | 2+3 |
| | Rectangle Field | Diamond Field | Indoor Court & |
| | Complex | Complex | Track Complex |
| UTILIZATION | | | |
| League Teams | 202 | 136 | 240 |
| League Games | 2,392 | 1,840 | 4,312 |
| Tournaments / Meets | 38 | 27 | 130 |
| Tournament Games | 10,344 | 5,508 | 6,692 |
| Clinic & Camp Sessions | 1,460 | 1,394 | 4,126 |
| ATTENDANCE | | | |
| Leagues | 36,360 | 26,768 | 103,072 |
| Tournaments / Meets | 156,024 | 83,700 | 133,488 |
| Clinics, Camps & Other | 36,000 | 34,500 | 104,850 |
| Spectators | 464,160 | 265,336 | 546,764 |
| TOTAL ATTENDANCE | 692,544 | 410,304 | 888,174 |

| | PRIORITY | PRIORITY | PRIORITY |
|----------------------------------|-----------------|---------------|----------------|
| | 1A | 1B | 2+3 |
| | Rectangle Field | Diamond Field | Indoor Court & |
| | Complex | Complex | Track Complex |
| OPERATING REVENUES | | | |
| In-House League Registration | \$83,500 | \$76,300 | \$115,500 |
| In-House Tournament Registration | \$611,320 | \$522,828 | \$162,864 |
| Rental Income | \$871,400 | \$675,800 | \$1,520,800 |
| Camps/Clinics | \$69,000 | \$127,500 | \$234,500 |
| Concessions (gross) | \$1,431,200 | \$832,600 | \$1,757,100 |
| Advertising/Sponsorship | \$143,800 | \$99,800 | \$362,400 |
| Other | \$42,500 | \$17,500 | \$145,529 |
| Subtotal | \$3,252,720 | \$2,352,328 | \$4,298,693 |
| OPERATING EXPENSES | | | |
| Salaries, Wages and Benefits | \$697,100 | \$579,400 | \$902,600 |
| Utilities | \$179,900 | \$137,200 | \$573,600 |
| Maintenance and Repair | \$160,800 | \$113,000 | \$191,200 |
| Materials and Supplies | \$145,500 | \$88,800 | \$186,400 |
| Insurance | \$118,700 | \$107,600 | \$167,300 |
| Concessions | \$858,700 | \$499,500 | \$1,054,300 |
| General and Administrative | \$230,000 | \$92,500 | \$230,000 |
| Management Fee | \$180,000 | \$155,000 | \$205,000 |
| Tournament Expenses | \$244,528 | \$209,131 | \$65,146 |
| League Operations/Programming | \$99,100 | \$132,500 | \$227,500 |
| Subtotal | \$2,914,328 | \$2,114,631 | \$3,803,046 |
| NET OPERATING INCOME | \$338,392 | \$237,697 | \$495,648 |



10. COST/BENEFIT: Summary of Economic Impacts by Type

The exhibit below presents a summary of the one-time economic impact in Fairfax County associated with the construction of the new sports tourism product priorities identified through this study.

The exhibit to the right outlines the key annual economic impacts associated with the operation of the new sports tourism products, presented in terms of "in-facility" and "out-of-facility" spending by visitors.

Further detail surrounding economic impact assumptions, calculations and projections is provided in Appendix C.

| | PRIORITY | PRIORITY | PRIORITY |
|-------------------------------------|---------------------|---------------|---------------------|
| | 1A | 1B | 2+3 |
| | Rectangle Field | Diamond Field | Indoor Court & |
| | Complex | Complex | Track Complex |
| ONE-TIME ECONOMIC IMPACTS | | | |
| A) CONSTRUCTION | | | |
| Direct Spending | \$25,464,918 | \$16,996,084 | \$25,464,918 |
| Indirect/Induced Spending | <u>\$17,484,675</u> | \$11,669,820 | <u>\$17.484.675</u> |
| Economic Output | \$42,949,593 | \$28,665,904 | \$42,949,593 |
| Personal Income | \$14,463,374 | \$9,653,309 | \$14,463,374 |
| Employment (full & part-time jobs) | 305 | 204 | 305 |
| County Sales Tax (1.0%) | \$307,103 | \$204,970 | \$307,103 |
| State Sales Tax (4.3%) | \$1,320,544 | \$881,372 | \$1,320,544 |
| No. VA Transit Authority Tax (0.7%) | \$36,718 | \$24,507 | \$36,718 |
| Total Taxes | \$1,664,365 | \$1,110,849 | \$1,664,365 |

| | PRIORITY 1A | PRIORITY 1B | PRIORITY 2+3 |
|-------------------------------------|-------------------------|-----------------------|------------------------------|
| | Rectangle Field Complex | Diamond Field Complex | Indoor Court & Track Complex |
| ANNUAL ECONOMIC IMPACTS | | | |
| B) IN-FACILITY IMPACTS | | | |
| Direct Spending | \$1,951,632 | \$1,411,397 | \$2,579,216 |
| Indirect/Induced Spending | \$1.344.172 | \$970.783 | \$1.775.549 |
| Economic Output | \$3,295,804 | \$2,382,180 | \$4,354,765 |
| Personal Income | \$1,375,172 | \$1,002,619 | \$1,822,767 |
| Employment (full & part-time jobs) | 44 | 33 | 59 |
| County Sales Tax (1.0%) | \$23,549 | \$17,026 | \$31,119 |
| State Sales Tax (4.3%) | \$101,260 | \$73,213 | \$133,811 |
| No. VA Transit Authority Tax (0.7%) | \$27,323 | \$19,760 | \$36,109 |
| Total Taxes | \$152,132 | \$109,999 | \$201,039 |
| C) OUT-OF-FACILITY IMPACTS | | | |
| Net New Hotel Room Nights | 56,382 | 31,101 | 54,617 |
| Total Attendee Days | 692,544 | 410,304 | 888,174 |
| Net New Non Local Visitor Days | 263,117 | 145,139 | 254,882 |
| Direct Spending | \$34,772,767 | \$19,181,156 | \$33,684,447 |
| Indirect/Induced Spending | \$23,684,877 | \$13,064,917 | \$22,943,586 |
| Economic Output | \$58,457,644 | \$32,246,073 | \$56,628,032 |
| Personal Income | \$23,884,527 | \$13,175,047 | \$23,136,987 |
| Employment (full & part-time jobs) | 746 | 411 | 723 |
| County Sales Tax (1.0%) | \$418,782 | \$231,006 | \$405,675 |
| County Hotel Tax (6.0%) | \$428,254 | \$236,231 | \$414,851 |
| State Sales Tax (4.3%) | \$2,990,458 | \$1,649,579 | \$2,896,862 |
| No. VA Transit Authority Tax (0.7%) | \$486,819 | \$268,536 | \$471,582 |
| Total Taxes | \$4,324,313 | \$2,385,353 | \$4,188,970 |



10. COST/BENEFIT: Summary of Economic Impacts by Type (continued)

Destinations International (DI, formerly the International Association of Convention & Visitor Bureaus) is the professional association that represents and serves destination marketing professionals. DI developed an Event Impact Calculator to assist industry partners measure of the economic value of individual tourism-related events (such as tournaments, conventions, and special events). The models and platform were developed by Tourism Economics, an Oxford Economics Company. Based on a series of inputs including event length, number of teams/participants, number of spectators and assumptions for local, non-local daytrip and non-local overnight visitors, the model generates the estimated direct spending, indirect/induced spending and total economic output of an event. Other projections include net new local tax collections, room night generation, total visitor days and other such metrics.

Alternatively, CSL uses a proprietary economic impact model, that it developed over hundreds of comparable sports facility projects over 25 years, that focuses on the "facility" and the total economic impact it generates (through construction, infacility, and out-of-facility). The DI calculator focuses on "events" (specifically, tournaments), as such, it is a useful tool, but incomplete when evaluating the overall economic impact of facility investment. As a crosscheck, CSL accessed the DI calculator and ran the numbers for the tournament activity at the subject scenarios, which resulted in similar projections for the estimated tournament activity. A summary of the DI Calculator inputs for the three identified development scenarios and the resultant DI Calculator impacts for tournaments only is shown in the exhibit to the right.

| DESTINATIONS INTERNATIONAL (DI) ECONOMIC IMPACT CALCULATOR Ecomomic Impact of Tournaments Only | | | | | | | | |
|--|-----------------------------------|---------------------------------|-----------------------------|--|--|--|--|--|
| | PRIORITY 1A Rectangle Field | PRIORITY 1B Diamond Field | PRIORITY 2+3 Indoor Court & | | | | | |
| DI CALCUI ATOD INDUTO | Complex | Complex | Track Complex | | | | | |
| DI CALCULATOR INPUTS | | | • | | | | | |
| Average Length (in days) | 3 | 3 | 3 | | | | | |
| Total Tournament Teams | 3,448 | 1,836 | 2,692 | | | | | |
| Participants per Team | 15 | 15 | 27 | | | | | |
| TOTAL DAILY PARTICIPANTS | 51,720 | 27,540 | 72,176 | | | | | |
| Spectators per Participant | 2.5 | 2.5 | 2.5 | | | | | |
| TOTAL DAILY SPECTATORS | 129,300 | 68,850 | 180,440 | | | | | |
| TOTAL DAILY ATTENDANCE | 181,020 | 96,390 | 252,616 | | | | | |
| Percentage Non-Local | 70% | 70% | 70% | | | | | |
| Percentage Net New to Market | 65% | 65% | 65% | | | | | |
| TOTAL DAILY ATTENDANCE | 82,364 | 43,857 | 114,940 | | | | | |
| Percentage Overnight Attendees | 60% | 60% | 60% | | | | | |
| TOTAL DAILY OVERNIGHT ATT. | 49,418 | 26,314 | 68,964 | | | | | |
| Percentage Daytripper Attendees | 40% | 40% | 40% | | | | | |
| TOTAL DAILY DAYTRIPPER ATT. | 32,946 | 17,543 | 45,976 | | | | | |
| Percentage Local Attendees | 30% | 30% | 30% | | | | | |
| TOTAL DAILY LOCAL ATT. | 54,306 | 28,917 | 75,785 | | | | | |
| Room Rate (\$) | \$126.59 | \$126.59 | \$126.59 | | | | | |
| Persons per Hotel Room | 2.8 | 2.8 | 2.8 | | | | | |
| | PRIORITY 1A | PRIORITY 1B | PRIORITY 2+3 | | | | | |
| | Rectangle Field | Diamond Field | Indoor Court & | | | | | |
| | Complex | Complex | Track Complex | | | | | |
| DI CALCULATOR EVENT IMPACT | Complex | complex | -Hack Complex | | | | | |
| Net New Direct Spending | \$22,056,915 | \$13,065,074 | \$34,241,002 | | | | | |
| Net New Indirect/Induced Spending | \$12,907,394 | \$7,641,936 | \$20,028,017 | | | | | |
| TOTAL OUTPUT | \$34,964,309 | \$20,707,010 | \$54,269,019 | | | | | |
| County Sales Tax Collections | \$383,872 | \$227,536 | \$596,327 | | | | | |
| County Bed Tax Collections | \$288,932 | \$173,734 | \$455,323 | | | | | |
| Room Nights Generated | 38,040 | 22,874 | 59,947 | | | | | |
| Total Visitor Days | 131,222 | 77,203 | 202,334 | | | | | |
| . Sta. T.Skor Bayo | 101,222 | ,200 | 202,001 | | | | | |

Source: Destinations International, Economic Impact Calculator, CSL International inputs, 2020



10. COST/BENEFIT: Summary of Economic Impacts

The exhibit to the right presents a summary of the total annual estimated economic impacts generated in Fairfax County by the identified new sports tourism complex priorities. Figures represent a stabilized year of operation for each of the product priorities (assumed year four). Further detail surrounding economic impact assumptions, calculations and projections is provided in Appendix C.

In addition to the quantifiable benefits associated with new sports tourism product development and operation in Fairfax County, there are a number of existing and potential benefits that cannot be quantified. In fact, these qualitative benefits tend to be a critical factor in the consideration of public and private investment in facilities of this nature. These include: (1) enhanced sports and recreation opportunities for local youths and adults; (2) reduction in the need for residents to leave Fairfax County for sports activities; (3) improved wellness and other health outcomes for community members; (4) synergy with the other sports, recreation, entertainment and leisure facilities leading to increased tourism activity; (5) enhanced community pride, self-image, exposure and reputation; and (6) enhanced regional/national exposure.

| | PRIORITY 1A | PRIORITY 1B | PRIORITY 2+3 |
|-------------------------------------|---------------------|---------------------|---------------------|
| | Rectangle Field | Diamond Field | Indoor Court & |
| | Complex | Complex | Track Complex |
| TOTAL ANNUAL ECONOMIC IMPACTS | | | |
| Net New Hotel Room Nights | 56,382 | 31,101 | 68,442 |
| Total Attendee Days | 692,544 | 410,304 | 812,100 |
| Net New Non Local Visitor Days | 263,117 | 145,139 | 319,398 |
| Direct Spending | \$36,724,399 | \$20,592,553 | \$43,161,751 |
| Indirect/Induced Spending | <u>\$25,029,049</u> | <u>\$14.035.700</u> | <u>\$29.415.736</u> |
| Economic Output | \$61,753,448 | \$34,628,253 | \$72,577,488 |
| Personal Income | \$25,259,699 | \$14,177,665 | \$29,683,833 |
| Employment (full & part-time jobs) | 790 | 444 | 928 |
| County Sales Tax (1.0%) | \$442,331 | \$248,033 | \$519,865 |
| County Hotel Tax (6.0%) | \$428,254 | \$236,231 | \$504,718 |
| State Sales Tax (4.3%) | \$3,091,718 | \$1,722,793 | \$3,637,529 |
| No. VA Transit Authority Tax (0.7%) | <u>\$514.142</u> | <u>\$288,296</u> | <u>\$604.265</u> |
| Total Taxes | \$4,476,445 | \$2,495,352 | \$5,266,376 |

The quantitative impact figures do not include economic impact that could be generated by other facility elements at the greater site (such as potential new hotel, restaurant, retail, residential and other such elements that could be developed in response to higher visitation and demand levels). Some of the quantified economic impacts associated with new sports facility complexes would be quantitatively captured by some of these potential other facilities, but substantial additional economic impact could be generated by any additional mixed-use elements that are developed at, or near, the sites. The net effect of a calculation of quantified economic impact could hypothetically be several times greater in magnitude (depending on the level of investment and development that is ultimately realized at, or near, the sites).



10. COST/BENEFIT: Conclusions

The development and operation of potential new and expanded sports tourism complexes would be expected to generate significant quantitative benefits to Fairfax County. A summary of the key cost/benefit findings associated with the key identified new sports complex development priorities is shown in the exhibit to the right. Annual cost/benefit figures represent a stabilized year of operation (assumed Year 4).

A hypothetical annual debt service payment has been estimated based on information provided by Fairfax County's Department of Management and Budget. Assuming a General Obligation (GO) bond offering with a term of 20 years, a blended interest rate of 4.0%, and 90% of total project costs financed (assuming 10% private participation through naming rights and/or other private sources), annual Fairfax County construction debt service payments are estimated at:

- Priority 1A = \$3.373 million
- Priority 1B = \$2.251 million
- Priority 2+3 = \$5.030 million

In addition to the quantifiable benefits associated with new sports tourism product development and operation in Fairfax County, there are a number of existing and potential benefits that cannot be quantified. In fact, these qualitative benefits tend to be a critical factor in the consideration of public and private investment in facilities of this nature. These include: (1) enhanced sports and recreation opportunities for local youths and adults; (2) reduction in the need for residents to leave Fairfax County for sports activities; (3) improved wellness and other health outcomes for community members; (4) synergy with the other sports, recreation, entertainment and leisure facilities leading to increased tourism activity; (5) enhanced community pride, self-image, exposure and reputation; and (6) enhanced regional/national exposure.

Key New Sports Complex Development Priorities in Fairfax County - Summary of Key Cost / Benefit Estimates

| | PRIORITY 1A Rectangle Field Complex | PRIORITY 1B Diamond Field Complex | PRIORITY 2+3 Indoor Court & Track Complex |
|--|--|--------------------------------------|---|
| Location/Site | Mountain Rd. | Rock Hill | Baron Cameron |
| Est. Construction Costs (Hard + Soft) | \$50,929,836 | \$33,992,169 | \$75,947,771 |
| Assumed Annual Debt Service (1) | \$3,373,000 | \$2,251,000 | \$5,030,000 |
| Annual Financial Operating Profit/(Loss) | \$338,392 | \$237,697 | \$495,648 |
| Number of Tournaments/Meets | 38 | 27 | 130 |
| Total Attendance (Athletes + Spectators) | 692,544 | 410,304 | 812,100 |
| Non-Local Visitor Days | 263,117 | 145,139 | 319,398 |
| Hotel Room Nights | 56,382 | 31,101 | 68,442 |
| Direct Spending | \$36,724,399 | \$20,592,553 | \$43,161,751 |
| Economic Output | \$61,753,448 | \$34,628,253 | \$72,577,488 |
| Employment (Full & Part-time Jobs) | 790 | 444 | 928 |
| Tax Revenue (Fairfax County Taxes) | \$4,476,445 | \$2,495,352 | \$5,266,376 |

Note: All estimates (except for construction costs and debt service) represent annual figures upon stabilization of facility operations (assumed fourth full year of operation).



⁽¹⁾ Based on information provided by Fairfax County Department of Management and Budget, assuming a General Obligation (GO) bond offering with a term of 20 years, a blended interest rate of 4.0%, and 90% of total project costs financed (assuming 10% private participation through naming rights and/or other private sources).

APPENDIX A: CONCEPTUAL SITE LAYOUTS







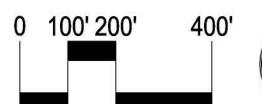






Mountain Road District Park

Fairfax County, VA

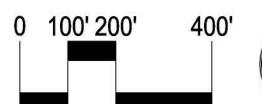






Mountain Road District Park

Fairfax County, VA

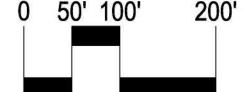




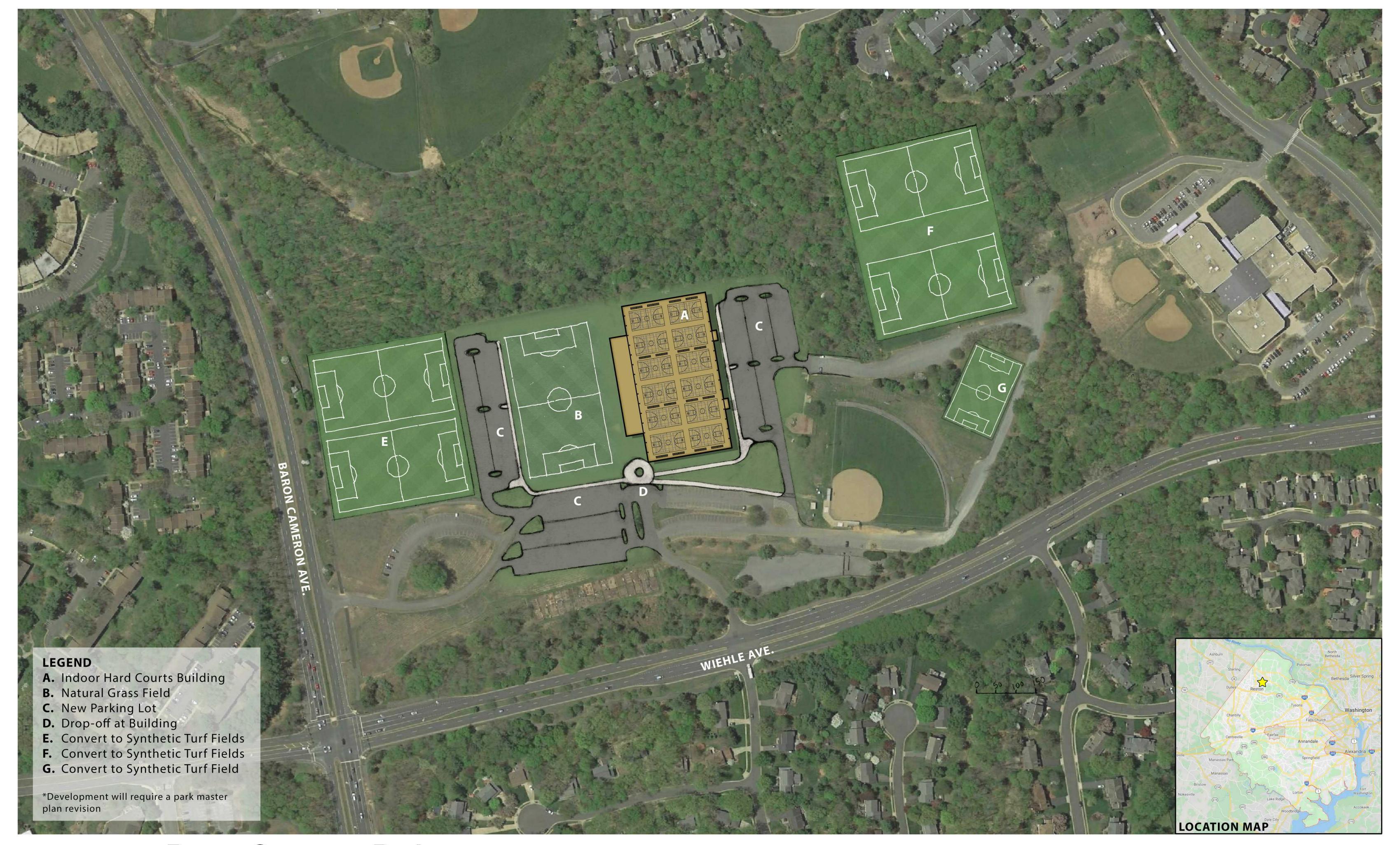


Baron Cameron Park

Fairfax County, VA



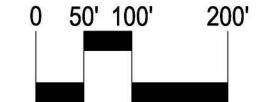


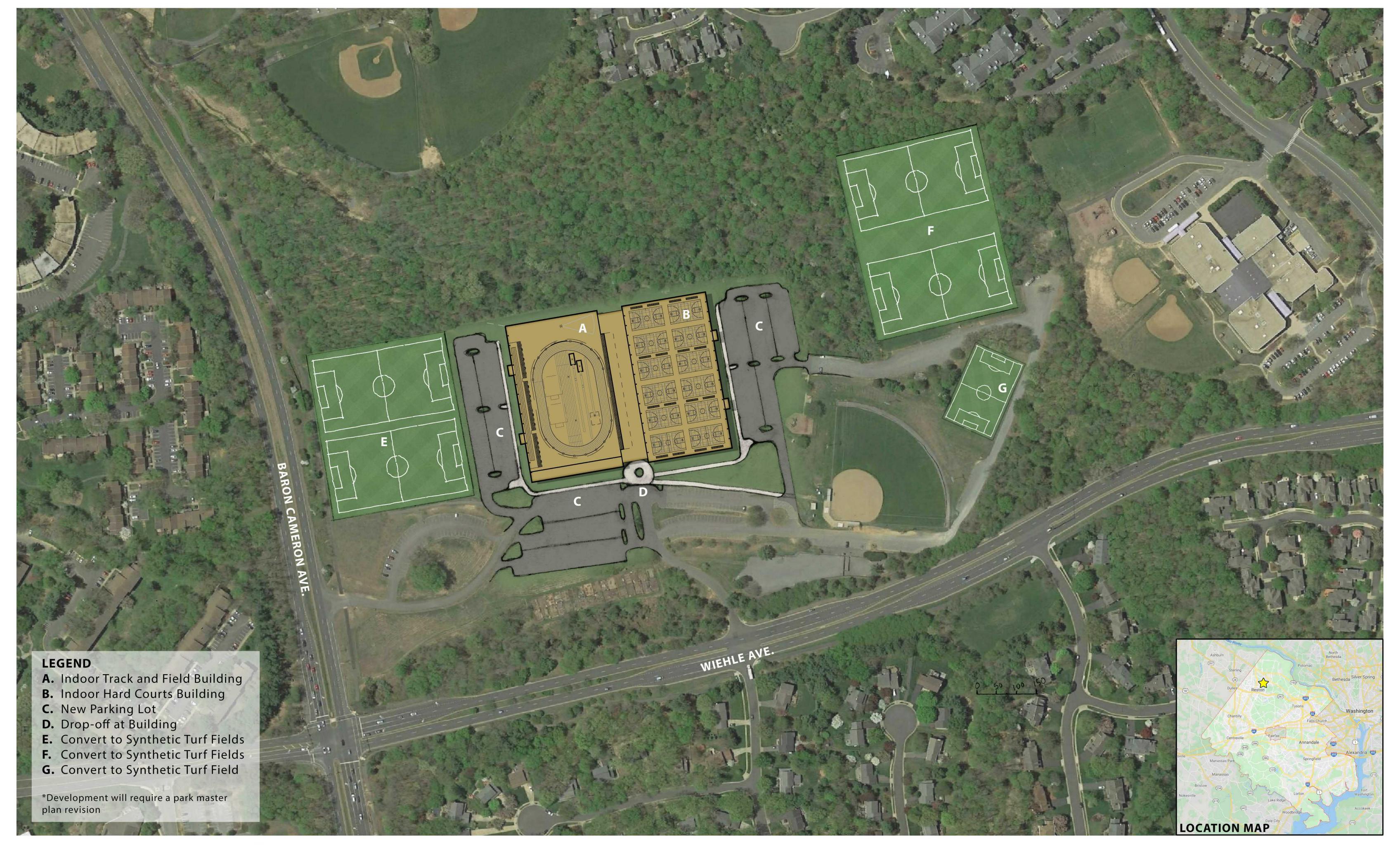




Baron Cameron Park

Fairfax County, VA

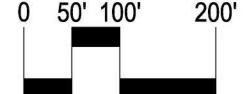






Baron Cameron Park

Fairfax County, VA







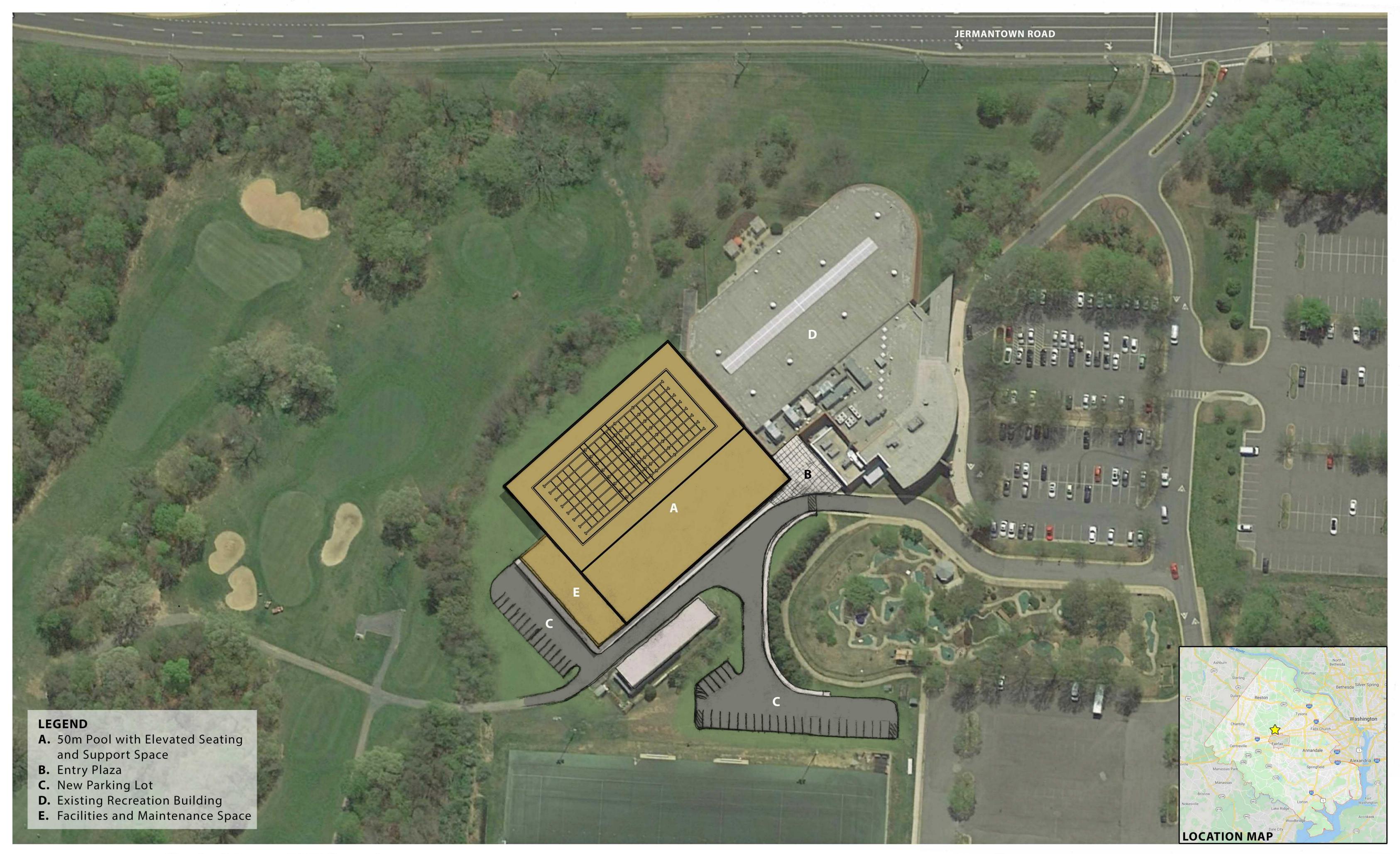
NOTE: Site plan graphic is from the Mt. Vernon RECenter Feasibility Study dated July 29, 2016 prepared for the Fairfax County Park Authority by Hughes Group Architects and Ballard King Associates.



Mount Vernon Recreation Center Ice Rink Addition

Fairfax County, VA

N.T.S.





Oak Marr RECenter

Fairfax County, VA

0 20' 40' 80'







Braddock Park

Fairfax County, VA

0 40' 80' 160'

Site Concept Plan

APPENDIX B: CAPITAL COST ESTIMATES









Hypothetical Construction Costs
PROJECT: Priority 1A, New Outdoor Rectangle Field Complex

SITE: Mountain Road District Park

| Item | Description | Quantity | Unit | | Unit Cost | | Total | Notes |
|------|---|-----------|----------|----------|-------------------------|----|-------------------------|---|
| 1.00 | General Conditions | Quantity | Onit | | Offit Cost | \$ | 5,233,280.00 | Inotes |
| 1.01 | Mobilization | 1 | LS | \$ | 60,000.00 | | 60,000.00 | |
| 1.02 | Clearing and Grubbing | 100 | AC | \$ | 2,000.00 | | 200,000.00 | 4,357,593 |
| 1.03 | Strip and Stockpile Topsoil | 81,000 | CY | \$ | 3.00 | \$ | 243,000.00 | |
| 1.04 | Erosion Control Measures | 1 | LS | \$ | 470,000.00 | | 470,000.00 | |
| 1.05 | Storm Water Treatment | 1 | LS | \$ | 700,000.00 | | 700,000.00 | |
| 1.06 | Mass Grading | 410,000 | CY | \$ | 8.00 | | 3,280,000.00 | Assumes 2.5' volume across site |
| 1.07 | Fine Grading | 2,002,000 | SF | \$ | 0.14 | \$ | 280,280.00 | |
| | | | | | | | | |
| 2.00 | Site Utilities | 4.405 | | • | 50.00 | \$ | 1,754,950.00 | |
| 2.01 | Sanitary Sewer Main Sanitary Sewer Structures | 4,185 | LF EA | \$ | 50.00 5,000.00 | | 209,250.00 85,000.00 | |
| 2.02 | Sanitary Sewer Structures Sanitary Sewer Force Main | 4,000 | LF | \$ | 20.00 | | | Connect force main to County system |
| 2.03 | Sanitary Pump Station | 4,000 | EA | \$ | 30,000.00 | | 30,000.00 | Connect force main to County system |
| 2.04 | Water Main 8" PVC | 4,000 | LF | \$ | 45.00 | | 180,000.00 | |
| 2.06 | Water Main 4" | 3,340 | LF | \$ | 50.00 | | 167,000.00 | |
| 2.07 | Water Supply | 220 | LF | \$ | 35.00 | | 7,700.00 | |
| 2.08 | Water Meter Vault Assembly | 2 | EA | \$ | 5,000.00 | | 10,000.00 | |
| 2.09 | Fire Hydrant | 4 | LS | \$ | 3,000.00 | | 12,000.00 | |
| 2.10 | Storm Drainage Pipe | 8,700 | LF | \$ | 70.00 | | 609,000.00 | |
| 2.11 | Storm Area Drains/Cleanouts | 20 | EA | \$ | 2,000.00 | | 40,000.00 | |
| 2.12 | Storm Sewer Structures | 20 | EA | \$ | 5,500.00 | | 110,000.00 | |
| 2.13 | Storm Sewer Structures - Large | 2 | EA | \$ | 7,500.00 | | 15,000.00 | |
| 2.14 | Electric service | 1 | LS | \$ | | | 200,000.00 | |
| | | | | | | | | |
| 3.00 | Site Work | | | | | \$ | 5,187,960.00 | |
| 3.01 | Roadway | 8,140 | LF | \$ | 184.00 | | | Heavy-duty asphalt, curb and gutter |
| 3.02 | Curb and gutter | 12,400 | LF | \$ | 25.00 | | 310,000.00 | |
| 3.03 | Asphalt parking | 47,800 | SY | \$ | 38.00 | | 1,816,400.00 | |
| 3.04 | Parking and roadway striping | 1 | LS | \$ | 20,000.00 | | 20,000.00 | |
| 3.05 | Concrete Walks | 46,500 | SF | \$ | 6.00 | | 279,000.00 | |
| 3.06 | Concrete Plaza | 5,200 | SF | \$ | 20.00 | | 104,000.00 | |
| 3.07 | Perimeter Fence (6' HT) | - | LF | \$ | 60.00 | | - | |
| 3.08 | Roadway/Parking lot Lighting | 42 | EA | \$ | 4,000.00 | | 168,000.00 | |
| 3.09 | Pedestrian Path Lighting | 8 | EA | \$ | 5,000.00 | | 40,000.00 | |
| 3.10 | Retaining Walls | 1 | ALLOW | · | 300,000.00 | | 300,000.00 | |
| 3.11 | Irrigation Supply/General Irrigation | 1 | LS | \$ | 200,000.00 | | 200,000.00 | |
| 3.12 | Dumpster Enclosure | 37,100 | EA CY | \$ | 10,000.00 | | 30,000.00 | |
| 3.13 | Topsoil Placement | | SF | \$ | 6.00 | | 222,600.00 | |
| 3.14 | Seed Disturbed Areas | 2,002,000 | 51 | \$ | 0.10 | Э | 200,200.00 | |
| 4.00 | Playing Fields | | | | | \$ | 11,823,724.80 | |
| 4.01 | Synthetic Turf Playing Field - Single Field | 2 | LF | \$ | 696,952.40 | | 1,393,904.80 | |
| 4.02 | Synthetic Turf Playing Field - Dbl. Field | 7 | SF | | 1,341,860.00 | | 9,393,020.00 | |
| 4.03 | Concrete Bleacher Pad | 1 | SF | \$ | - | \$ | - | Included with sidewalks |
| 4.04 | Portable Bleachers | 32 | EA | \$ | 15,000.00 | | 480.000.00 | 50 seats each |
| 4.05 | Sports Equipment | 1 | | | | | 96,000.00 | |
| 4.06 | Ball Netting | 3,840 | LF | \$ | | | 460,800.00 | |
| | | | | | | | | |
| 5.00 | Sports Lighting | | | | | \$ | 2,800,000.00 | |
| 5.01 | Sports Lighting (LED) | 40 | POLE | \$ | 70,000.00 | \$ | 2,800,000.00 | LED System |
| 0.00 | D. W.F. | | | | | | 4 0 4 5 0 0 0 0 0 | |
| 6.00 | Buildings | | Γ^ | • | E40.000.00 | \$ | 4,645,000.00 | Single stan, 1,900 SE @ \$200/SE |
| 6.01 | Restroom/Concession Building | 4 | EA | \$ | | | | Single story 1,800 SF @ \$300/SF |
| 6.02 | Restroom/Concession Building | | EA | \$ | | | 1 795 000 00 | Single story 2,800 SF @ \$300/SF |
| 6.03 | Team Building | 1 | EA EA | | 1,785,000.00 | | | 5,100 SF @ \$350/SF (4 teams, officials lounge) |
| 6.04 | Maintenance Maingtenance Yard | 1 | LS | \$ | 140,000.00 80,000.00 | | 80,000.00 | 1,000 SF @ \$140/SF |
| 6.06 | Grandstand Shade Covers | 16 | EA | \$ | 30,000.00 | | 480,000.00 | 30' x 40' |
| 0.00 | J.adoland Shade Govers | 10 | | Ψ | 55,550.00 | Ψ | +00,000.00 | |
| 7.00 | Site Amenities | | | | | \$ | 953,200.00 | |
| 7.01 | Picnic Tables | 16 | EA | \$ | 1,200.00 | | 19,200.00 | |
| 7.02 | Benches | 12 | EA | \$ | 750.00 | | 9,000.00 | |
| 7.03 | Large Playground | 1 | EA | \$ | 200,000.00 | | 200,000.00 | |
| 7.04 | Small Playground | 1 | EA | \$ | 100,000.00 | | 100,000.00 | |
| 7.05 | Wayfinding signage | 1 | LS | \$ | 65,000.00 | | 65,000.00 | |
| 7.06 | Shade Structures | 1 | EA | \$ | 60,000.00 | | 60,000.00 | |
| 7.07 | Landscaping | 1 | LS | \$ | 500,000.00 | \$ | 500,000.00 | |
| | | | | | | | | |
| | GC/Contingency | | | | | \$ | | Project Subtotal |
| | 6% Location Adjustment | | | H | | \$ | 1,943,886.89 | |
| | 10% General Conditions | | | H | | \$ | 3,239,811.48 | |
| | 15% Design Contingency | | | \vdash | | \$ | 4,859,717.22 | |
| | Construction Cost | | | H | | ¢ | 42 444 E20 20 | |
| | Construction Cost | | | H | | \$ | 42,441,530.39 | <u> </u> |
| | Soft Costs | | | | | | | |
| | 10% Soft Costs | | | | | \$ | 4,244,153.04 | |
| | 10% Construction Contingency | | | | | \$ | 4,244,153.04 | |
| | , conduction contingency | | | | | Ψ | 1,217,100.04 | |
| | Total Project Cost | | | | | \$ | 50 929 836 47 | Based on 2020 Costs |
| | . Julian i rojevi Ovot | | | | | Ψ | 30,020,030.47 | Daood 011 2020 00313 |

6/22/20 Page 1 of 8

Hypothetical Construction Costs
PROJECT: Priority 1B, New Outdoor Diamond Field Complex
SITE: Rock Hill District Park

| 3.00 General Conditions | Item | Description | Quantity | Unit | | Unit Cost | | Total | Notes |
|---|------|------------------------------|----------|------|----------|---------------------------------------|----------|---------------|-------------------------------------|
| 1.00 Clearing and Grabbing | | | | | | | \$ | | |
| 1.03 Sirty and Streeped Exposed 1 S 200,000 1 1 1 1 1 1 1 1 1 | | | | | | | | | |
| 1.04 Elevant Control Measures | | | | | | | | | 1,838,299 |
| 1.05 Storm Water Treatment | | | | | | | | | |
| 1.00 Mess Grading | | | | | | | | | |
| 2.00 Set Willise Park | | | | | | | | | Assumes 2.5' volume across site |
| Sist Billion | | | | | | | | | Assumes 2.5 volume across site |
| 2.01 Santary Sever Han | | - me craamig | | | Ť | | Ť | ,, | |
| 2.02 Sanhary Sever Sinctures 12 EA \$ 5,000.00 \$ 60,000.00 Connect force main to County system 2.03 Sanhary Pump Interior 4,000 LF \$ 30,000.00 \$ 30,000.00 Connect force main to County system 2.05 Sanhary Pump Interior 4,000 LF \$ 30,000.00 \$ 30,000.00 Connect force main to County system 2.05 Sanhary Pump Interior 4,000 LF \$ 30,000.00 \$ 30,000.00 Connect force main to County system 2.05 Sanhary Pump Interior 2.05 Sanhary Pump Inter | | | | | | | | | |
| 2.03 Santary Sewer Force Main | | | | | | | | | |
| 2.04 Santary Pump Station | | | | | | | | | |
| 2.05 Water Main of PVC | | | | | | | | | Connect force main to County system |
| 2.00 Water Main 4" | | | | | | | | | |
| 2.07 Water Supply | | | | | | | | | |
| 2.08 Water Merier Your Assembly 2 EA \$ 5,000.00 \$ 10,000.00 | | | | | | | | | |
| 2.09 Fire Hydrant | | | | | | | | | |
| 2.10 Storm Parlange Pipe | | | | | | | | | |
| 2.12 Storm Sewer Structures | 2.10 | | 4,850 | LF | \$ | | | | |
| 2.14 Electric service 1 LS \$ 1,00,000 0 \$ 100,000 0 | | | | | | | | | |
| 2.14 Electric service | | | | | | | | | |
| 2.15 Electric service | | | | | | | | | |
| 3.00 Site Work | | | | | | | | | |
| 3.01 Roadway | 2.15 | Electric service | 1 | LS | \$ | 60,000.00 | \$ | 60,000.00 | Westside |
| 3.01 Roadway | 3.00 | Site Work | | | | | • | 3 036 031 90 | |
| 3.02 Curb and gutter | | | 1 350 | 1 F | 2 | 184 00 | | | Heavy-duty asphalt, curb and gutter |
| 3.03 Asphalt parking | | | | | | | | | |
| 3.04 Parking and madway striping | | | | | | | | | |
| 3.06 Concrete Walks | | | | | | | | | |
| 3.07 Perimeter Fence (6' HT) 3.650 LF \$ 6.000 \$ 219,000.00 | 3.05 | Concrete Walks | 124,800 | SF | | 6.00 | \$ | 748,800.00 | |
| 3.08 Roadway/Farking lot Lighting 14 EA \$ 4,000.00 \$ 65,000.00 | | | | | | | | | |
| 3.09 Pedestrian Path Lighting | | | | | | | | | |
| 3.10 Retaining Walls | | | | | | | | , | |
| | | | | | | | | | |
| 3.12 Dumpster Enclosure | | | | | | | | | |
| 3.13 Topsol Placement | | | | | | | | | |
| 3.14 Seed Disturbed Areas 555,719 SF \$ 0.10 \$ 55,57190 1,282,580 | | | | | | | | | |
| 4.00 Playing Fields | | | | | | | | | 1.282.580 |
| 4.01 Synthetic Turf Baseball Field - 4 Fields 4 EA 5.13,036,187.60 \$ 4,140,750.40 Full Size Baseball - 400' Outfield 4.02 Synthetic Turf Soltbal Field - 4 Fields 2 EA 5.13,396.20 \$ 2,053,584.80 Yout Softball - 200' Outfield 4.02 Synthetic Turf Flex Field - 2 Fields 2 EA \$ 742,000.00 \$ 1,484,000.00 \$ 1,484,000.00 \$ 300,00 | | | | | Ť | | Ť | | 1,-2-,250 |
| 4.02 Synthetic Turf Rothall Field - 4 Fields 4 EA 5 513,396.20 5 2.053,584.80 Yout Softball = 200' Outfield 4.03 Synthetic Turf Roth Field - 2 Fields 2 EA 5 742,000.00 5 1,484,000.00 Adul Softball/Files - 300' Outfield 4.04 Concrete Bleacher Pad 1 SF S 5 5 5 5 5 5 5 5 5 | 4.00 | Playing Fields | | | | | \$ | 8,358,335.20 | |
| 4.03 Synthetic Turf Flex Field 2 Fields 2 EA \$ 742,000.00 \$ 1,484,000.00 Adult Softbal/Flex - 300' Outfield 4.04 Concrete Bleachers 20 EA \$ 15,000.00 \$ 300,000.00 50 seats each 4.06 Sports Equipment 1 LS \$ 80,000.00 \$ 300,000.00 50 seats each 4.07 Batting Tunnel 3 EA \$ 100,000.00 \$ 3,400,000.00 50 seats each 4.07 Batting Tunnel 3 EA \$ 100,000.00 \$ 3,400,000.00 6-Pole LED System 5.01 Sports Lighting (LED) 10 EA \$ 340,000.00 \$ 3,400,000.00 6-Pole LED System 5.00 Buildings 5 \$ 2,428,000.00 6-Pole LED System 5.01 Sports Lighting (LED) 10 EA \$ 540,000.00 \$ 3,400,000.00 Single story 1,800 SF @ \$300/SF 6.02 Restroom/Concession Building 2 EA \$ 540,000.00 \$ 340,000.00 Single story 1,800 SF @ \$300/SF 6.03 Team Building - | | | | | | | | | |
| 4.04 Concrete Bleacher Pad 1 SF \$ Included with sidewalks 4.05 Portable Bleachers 20 EA \$ 15,000.00 \$ 300,000.00 50 seats each | | | | | | | | | |
| 4.06 Sports Equipment 1 | | | | | | 742,000.00 | | 1,484,000.00 | |
| 4.06 Sports Equipment | | | | | | - | | - | |
| 4.07 Batting Tunnel 3 EA \$ 100,000.00 \$ 300,000.00 | | | | | | | | | 50 seats each |
| \$ 3,400,000.00 5.01 Sports Lighting (LED) | | | | | | | | | |
| Sports Lighting (LED) | 4.07 | Batting runner | | LA | Ψ | 100,000.00 | Ψ | 300,000.00 | |
| 6.00 Buildings \$ 2,428,000.00 6.01 Restroom/Concession Building 2 EA \$ 540,000.00 \$ 1,080,000.00 Single story 1,800 SF @ \$300/SF 6.02 Restroom/Concession Building 1 EA \$ 840,000.00 \$ 840,000.00 Single story 2,800 SF @ \$300/SF 6.03 Tacam Building - EA \$ - - - 6.04 Maintenance 1 EA \$ 140,000.00 \$ 140,000.00 \$ 1,000 SF @ \$140/SF 6.05 Maintenance Yard 1 LS \$ 80,000.00 \$ 280,000.00 1,000 SF @ \$140/SF 6.06 Grandstand Shade Covers 16 EA \$ 18,000.00 \$ 280,000.00 20'x 40' 7.00 Site Amenities \$ 953,200.00 \$ 19,200.00 7.01 Picnic Tables 16 EA \$ 1,200.00 \$ 19,200.00 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 7.03 Large Playground 1 EA \$ 9750.00 \$ 9,000.00 7.04 Small Playground 1 EA \$ 100,000.00 \$ 100,000.00 7.05 Mysfinding signage 1 LS \$ 65,000.00 \$ 60,000.00 7.07 Landscaping 1< | 5.00 | Sports Lighting | | | | | \$ | 3,400,000.00 | |
| 6.01 Restroom/Concession Building 2 EA \$ 540,000.00 \$ 1,080,000.00 Single story 1,800 SF @ \$300/SF 6.02 Restroom/Concession Building 1 EA \$ 440,000.00 \$ 160,00 Single story 2,800 SF @ \$300/SF 6.04 Maintenance 1 EA \$ 140,000.00 \$ 140,000.00 1,000 SF @ \$140/SF 6.05 Maintenance Yard 1 LS \$ 80,000.00 \$ 80,000.00 200 x 40° 7.00 Site Amenities 16 EA \$ 18,000.00 \$ 288,000.00 20° x 40° 7.01 Picnic Tables 16 EA \$ 1,200.00 \$ 19,200.00 20° x 40° 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 20° x 40° 7.03 Large Playground 1 EA \$ 10,000.00 \$ 200,000.00 20° x 40° 7.04 Small Playground 1 EA \$ 200,000.00 \$ 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 | 5.01 | | 10 | EA | \$ | 340,000.00 | | | 6-Pole LED System |
| 6.01 Restroom/Concession Building 2 EA \$ 540,000.00 \$ 1,080,000.00 Single story 1,800 SF @ \$300/SF 6.02 Restroom/Concession Building 1 EA \$ 440,000.00 \$ 160,00 Single story 2,800 SF @ \$300/SF 6.04 Maintenance 1 EA \$ 140,000.00 \$ 140,000.00 1,000 SF @ \$140/SF 6.05 Maintenance Yard 1 LS \$ 80,000.00 \$ 80,000.00 200 x 40° 7.00 Site Amenities 16 EA \$ 18,000.00 \$ 288,000.00 20° x 40° 7.01 Picnic Tables 16 EA \$ 1,200.00 \$ 19,200.00 20° x 40° 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 20° x 40° 7.03 Large Playground 1 EA \$ 10,000.00 \$ 200,000.00 20° x 40° 7.04 Small Playground 1 EA \$ 200,000.00 \$ 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 200,000.00 | | | | | | | | | |
| 6.02 Restroom/Concession Building 1 EA \$ 840,000.00 \$ 840,000.00 Single story 2,800 SF @ \$300/SF 6.03 Team Building - EA \$ 140,000.00 \$ 140,000.00 1,000 SF @ \$140/SF 6.04 Maintenance 1 EA \$ 140,000.00 \$ 80,000.00 6.05 Maintenance Yard 1 LS \$ 80,000.00 \$ 80,000.00 6.06 Grandstand Shade Covers 16 EA \$ 18,000.00 \$ 288,000.00 7.00 Site Amenities \$ 933,200.00 7.01 Picnic Tables 16 EA \$ 1,200.00 \$ 19,200.00 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 7.03 Large Playground 1 EA \$ 200,000.00 \$ 200,000.00 7.04 Small Playground 1 EA \$ 200,000.00 \$ 65,000.00 7.05 Wayfinding signage 1 LS \$ 65,000.00 \$ 65,000.00 7.06 Shade Structures 1 EA \$ 60,000.00 \$ 500,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 7.07 Landscaping 1 LS \$ 3,243,527.57 Construction Cost \$ 28,326,807.40 Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | | | | | | | | | |
| 6.03 Team Building - EA \$ - \$ - \$ - 6.04 Maintenance 1 EA \$ 140,000.00 \$ 140,000.00 1,000 SF @ \$140/SF 6.05 Maintenance Yard 1 LS \$ 80,000.00 \$ 80,000.00 6.06 Grandstand Shade Covers 16 EA \$ 18,000.00 \$ 288,000.00 20' x 40' 7.00 Site Amenities \$ \$ 953,200.00 \$ 19,200.00 \$ 7.01 Picnic Tables 16 EA \$ 1,200.00 \$ 19,200.00 \$ 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 \$ 200,000.00 \$ 7.03 Large Playground 1 EA \$ 200,000.00 \$ 200,000.00 \$ 7.04 Small Playground 1 EA \$ 100,000.00 \$ 100,000.00 \$ 7.05 Wayfinding signage 1 LS \$ 65,000.00 \$ 65,000.00 \$ 7.05 Wayfinding signage 1 LS \$ 65,000.00 \$ 60,000.00 \$ 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 \$ 7.07 Landscaping 1 LS \$ 500,000.00 \$ 7.07 Landscaping 1 LS \$ 500,000.00 \$ 7.07 Landscaping 1 LS \$ 7.287,000.00 \$ 7.07 Landscaping 1 LS \$ 7.28 | | | | | | | | | |
| 6.04 Maintenance 1 EA \$ 140,000.00 \$ 140,000.00 1,000 SF @ \$140/SF 6.05 Maintenance Yard 1 LS \$ 80,000.00 \$ 80,000.00 288,000.00 20' x 40' 7.00 Site Amenities \$ 953,200.00 20' x 40' 7.01 Picnic Tables \$ 953,200.00 20' x 40' 7.01 Picnic Tables \$ 19,200.00 \$ 19,200.00 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 7.03 Large Playground 1 EA \$ 200,000.00 \$ 200,000.00 7.04 Small Playground 1 EA \$ 100,000.00 \$ 100,000.00 7.05 Wayfinding signage 1 LS \$ 65,000.00 \$ 65,000.00 7.06 Shade Structures 1 EA \$ 60,000.00 \$ 60,000.00 7.07 Landscaping 1 LS \$ 60,000.00 \$ 500,000.00 GC/Contingency \$ 2,162,351.71 Project Subtotal 6 L | | | 1 | | | · · · · · · · · · · · · · · · · · · · | | 840,000.00 | Single story 2,800 SF @ \$300/SF |
| 6.05 Maintenance Yard 1 LS \$ 80,000.00 \$ 80,000.00 6.06 Grandstand Shade Covers 16 EA \$ 18,000.00 \$ 288,000.00 20' x 40' 7.00 Site Amenities | | | | | | | | 140,000,00 | 1 000 CF @ \$140/CF |
| 6.06 Grandstand Shade Covers 16 EA \$ 18,000.00 \$ 288,000.00 20' x 40' | | | | | - | 80 000 00 | Φ | | |
| 7.00 Site Amenities \$ 953,200.00 7.01 Picnic Tables 16 EA \$ 1,200.00 \$ 19,200.00 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 7.03 Large Playground 1 EA \$ 200,000.00 \$ 200,000.00 7.04 Small Playground 1 EA \$ 100,000.00 \$ 100,000.00 7.05 Wayfinding signage 1 LS 65,000.00 \$ 65,000.00 7.06 Shade Structures 1 EA 60,000.00 \$ 60,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 8 GC/Contingency \$ 21,623,517.10 Project Subtotal 8 1,297,411.03 \$ 2,162,351.71 \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 \$ 3,243,527.57 Construction Cost \$ 2,832,680.74 Soft Costs 10% Constructi | | | | | | | | | |
| 7.01 Picnic Tables 16 EA \$ 1,200.00 \$ 19,200.00 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 7.03 Large Playground 1 EA \$ 200,000.00 \$ 200,000.00 7.04 Small Playground 1 EA \$ 100,000.00 \$ 100,000.00 7.05 Wayfinding signage 1 LS \$ 65,000.00 \$ 65,000.00 7.06 Shade Structures 1 EA \$ 60,000.00 \$ 60,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 6% Location Adjustment \$ 2,623,517.10 Project Subtotal 10% General Conditions \$ 2,162,351.71 \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost \$ 28,326,807.40 Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | 3.00 | | 10 | | " | . 5,500.00 | , | 230,000.00 | |
| 7.01 Picnic Tables 16 EA \$ 1,200.00 \$ 19,200.00 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 7.03 Large Playground 1 EA \$ 200,000.00 \$ 200,000.00 7.04 Small Playground 1 EA \$ 100,000.00 \$ 100,000.00 7.05 Wayfinding signage 1 LS \$ 65,000.00 \$ 65,000.00 7.06 Shade Structures 1 EA \$ 60,000.00 \$ 60,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 6% Location Adjustment \$ 2,623,517.10 Project Subtotal 10% General Conditions \$ 2,162,351.71 \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost \$ 28,326,807.40 Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | 7.00 | Site Amenities | | | | | \$ | 953,200.00 | |
| 7.02 Benches 12 EA \$ 750.00 \$ 9,000.00 7.03 Large Playground 1 EA \$ 200,000.00 \$ 200,000.00 7.04 Small Playground 1 EA \$ 100,000.00 \$ 100,000.00 7.05 Wayfinding signage 1 LS \$ 65,000.00 \$ 65,000.00 7.06 Shade Structures 1 EA \$ 60,000.00 \$ 60,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 GC/Contingency 6% Location Adjustment \$ 1,297,411.03 10% General Conditions \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost Soft Costs \$ 2,832,680.740 Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | | Picnic Tables | 16 | EA | \$ | | \$ | 19,200.00 | |
| 7.04 Small Playground 1 EA \$ 100,000.00 \$ 100,000.00 7.05 Wayfinding signage 1 LS \$ 65,000.00 \$ 65,000.00 7.06 Shade Structures 1 EA \$ 60,000.00 \$ 60,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 GC/Contingency 6% Location Adjustment \$ 1,297,411.03 10% General Conditions \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost Soft Costs \$ 28,326,807.40 10% Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | 7.02 | | | EA | | 750.00 | \$ | 9,000.00 | |
| 7.05 Wayfinding signage 1 LS \$ 65,000.00 \$ 65,000.00 7.06 Shade Structures 1 EA \$ 60,000.00 \$ 60,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 GC/Contingency \$ 21,623,517.10 Project Subtotal 6% Location Adjustment \$ 1,297,411.03 \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost \$ 28,326,807.40 Soft Costs 10% Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | | | | | | | | | |
| 7.06 Shade Structures 1 EA \$ 60,000.00 \$ 60,000.00 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 GC/Contingency \$ 21,623,517.10 Project Subtotal 6% Location Adjustment \$ 1,297,411.03 \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost \$ 28,326,807.40 Soft Costs 10% Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | | | | | | | | | |
| 7.07 Landscaping 1 LS \$ 500,000.00 \$ 500,000.00 GC/Contingency \$ 21,623,517.10 Project Subtotal 6% Location Adjustment \$ 1,297,411.03 10% General Conditions \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost \$ 28,326,807.40 Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | | | | | | | | | |
| Section Sect | | | | | | | | | |
| 6% Location Adjustment \$ 1,297,411.03 10% General Conditions \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost \$ 28,326,807.40 Soft Costs 10% Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | 7.07 | Lanuscaping | 1 | LS | \$ | ວບບ,ບບບ.00 | Þ | 500,000.00 | |
| 6% Location Adjustment \$ 1,297,411.03 10% General Conditions \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost \$ 28,326,807.40 Soft Costs 10% Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | | GC/Contingency | | | | | \$ | 21,623,517,10 | Project Subtotal |
| 10% General Conditions \$ 2,162,351.71 15% Design Contingency \$ 3,243,527.57 Construction Cost \$ 28,326,807.40 Soft Costs \$ 2,832,680.74 10% Construction Contingency \$ 2,832,680.74 | | | | | | | | | |
| 15% Design Contingency | | | | | | | | | |
| Construction Cost | | | | | | | | | |
| Soft Costs | | | | | | | Ė | | |
| 10% Soft Costs | | Construction Cost | | | | | \$ | 28,326,807.40 | |
| 10% Soft Costs | | | | | | | | | |
| 10% Construction Contingency \$ 2,832,680.74 | | | | | | | | | |
| | | | | | | | | | |
| Total Project Cost \$ 33,992,168.88 Based on 2020 Costs | | 10% Construction Contingency | - | | - | | \$ | 2,832,680.74 | |
| 10tal F10Ject Cost 33,992,168.88 Based on 2020 Costs | | Total Ducinest Const | - | | | | • | 22 000 400 00 | Dd0000 C |
| | | TOTAL PROJECT COST | | | | | Ъ | 33,992,768.88 | Based on 2020 Costs |

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Hypothetical Construction Costs

PROJECT: Priority 2, New Indoor Hardwood Court Complex

SITE: Baron Cameron Park

| 14 | December 1 | Overetite | Unit | т — | Heit Coot | | T-4-1 | M-4- |
|------|--|-----------|-------|-----|------------|----|---------------------|---------------------------------------|
| 1.00 | Description General Conditions | Quantity | Unit | | Unit Cost | \$ | Total 608,900.00 | Notes |
| 1.01 | Mobilization | 1 | LS | \$ | 50,000.00 | | 50.000.00 | |
| 1.01 | Strip and Dispose Topsoil | 6,250 | CY | \$ | 12.00 | | 75,000.00 | Assumes 6" across the site |
| 1.02 | Strip and Stockpile Topsoil | 4,250 | CY | \$ | 6.00 | | 25,500.00 | Assumes of across the site |
| 1.04 | Erosion Control Measures | 4,230 | LS | \$ | 75,000.00 | | 75,000.00 | |
| 1.05 | Storm Water Treatment | 1 | LS | \$ | 250,000.00 | | 250,000.00 | |
| 1.05 | Mass Grading | 13,000 | CY | \$ | 8.00 | | | Assumes 12" volume across site |
| 1.07 | Fine Grading | 210,000 | SF | \$ | 0.14 | | | Building Pad and Grass Field |
| 1.07 | Fille Grading | 210,000 | OF. | φ | 0.14 | Φ | 29,400.00 | Building Fad and Glass Field |
| 2.00 | Site Utilities | | | | | \$ | 742,000.00 | |
| 2.01 | Sanitary Sewer Main | 1,200 | LF | \$ | 50.00 | | | Assumes gravity fed to Wiehle Ave |
| 2.02 | Sanitary Sewer Structures | 5 | EA | \$ | 5,000.00 | | 25,000.00 | Assumes gravity led to whethe Ave |
| 2.03 | Water Main 8" | 1,200 | LF | \$ | 75.00 | | | Assumes water main in Wiehle Ave |
| 2.04 | Water Main 4" | 1,200 | LF | \$ | 50.00 | | 60,000.00 | Assumes water main in whethe Ave |
| 2.05 | Water Meter Vault Assembly | 1,200 | EA | \$ | 5,000.00 | | 5,000.00 | |
| 2.06 | Fire Hydrant | 3 | LS | \$ | 3,000.00 | | 9,000.00 | |
| 2.07 | Storm Drainage Pipe | 2,500 | LF | \$ | 70.00 | | 175,000.00 | |
| 2.08 | Storm Area Drains/Cleanouts | 10 | EA | \$ | 2,000.00 | | 20,000.00 | |
| 2.09 | Storm Sewer Structures | 6 | EA | \$ | 5,500.00 | | 33,000.00 | |
| 2.10 | Storm Sewer Structures - Large | 2 | EA | \$ | 7,500.00 | | 15.000.00 | |
| 2.11 | Electric service | 1 | LS | \$ | 250,000.00 | | 250,000.00 | |
| 2.11 | 2.555 6017100 | <u> </u> | | Ψ | 200,000.00 | ۳ | 200,000.00 | |
| 3.00 | Site Work | | | | | \$ | 1,663,000.00 | |
| 3.01 | Curb and gutter | 5,000 | LF | \$ | 25.00 | | 125,000.00 | |
| 3.02 | Asphalt parking | 15,500 | SY | \$ | 38.00 | | 589,000.00 | |
| 3.03 | Parking and roadway striping | 1 | LS | \$ | 15,000.00 | | 15,000.00 | |
| 3.04 | Concrete Walks | 12,500 | SF | \$ | 6.00 | | 75,000.00 | |
| 3.05 | Concrete Plaza | 4,000 | SF | \$ | 20.00 | | 80,000.00 | |
| 3.06 | Roadway/Parking lot Lighting | 20 | EA | \$ | 4,000.00 | | 80,000.00 | |
| 3.07 | Pedestrian Path Lighting | 8 | EA | \$ | 5,000.00 | | 40,000.00 | |
| 3.08 | Retaining Walls | 1 | ALLOW | | 150,000.00 | | 150,000.00 | |
| 3.09 | Landscaping | 1 | LS | \$ | 150,000.00 | | 150,000.00 | |
| 3.10 | Landscape/Field Irrigation | 1 | LS | \$ | 75,000.00 | | 75,000.00 | |
| 3.11 | Dumpster Enclosure | 2 | EA | \$ | 10,000.00 | | 20.000.00 | |
| 3.12 | Import Sand for Amended Topsoil | 750 | CY | \$ | 60.00 | | 45,000.00 | |
| 3.13 | Blend Amended Topsoil | 1,500 | CY | \$ | 4.00 | | 6,000.00 | |
| 3.14 | Place Amended Topsoil | 1,500 | CY | \$ | 10.00 | | | 6" amended topsoil |
| 3.15 | Sodded Athletic Field | 80,500 | SF | \$ | 1.00 | | 80,500.00 | |
| 3.16 | Topsoil Placement | 4,250 | CY | \$ | 10.00 | | 42,500.00 | General landscape areas |
| 3.17 | Seed Disturbed Areas | 1 | LS | \$ | 75,000.00 | | 75,000.00 | |
| | | | | Ť | , | Ť | , | |
| 4.00 | Buildings | | | | | \$ | 21,070,000.00 | |
| 4.01 | Hard Court Building | 98,000 | SF | \$ | 215.00 | \$ | 21,070,000.00 | |
| | | | | Ė | | | , , | |
| | GC/Contingency | | | | | \$ | 24.083.900.00 | Project Subtotal |
| | 6% Location Adjustment | | | | | \$ | 1,445,034.00 | |
| | 10% General Conditions | | | | | \$ | 2,408,390.00 | |
| | 15% Design Contingency | | | | | \$ | 3,612,585.00 | |
| | | | | | | | | |
| | Construction Cost | | | | | \$ | 31,549,909.00 | |
| | | | | | | Ť | ,, | |
| | Soft Costs | | | | | | | |
| | 10% Soft Costs | | | | | \$ | 3,154,990.90 | |
| | 10% Construction Contingency | | | | | \$ | 3,154,990.90 | |
| | | | | | | Ť | -, . 5 .,000.00 | |
| | Total Project Cost | | | | | \$ | 37 850 800 80 | Based on 2020 Costs |
| | Total i Toject Oost | | | | | Ψ | 01,000,000.00 | D0300 011 2020 00313 |
| 5.00 | Add Alternates | | | | | \$ | 4,470,000.00 | |
| 5.01 | Convert Grass Fields (E) to Synthetic Turf | 130,000 | SF | \$ | 10.00 | | | Location labeled as E on plan graphic |
| 5.02 | Convert Grass Fields (E) to Synthetic Turf | 175,000 | SF | \$ | 10.00 | | | Location labeled as E on plan graphic |
| 5.02 | Convert Grass Fields (E) to Synthetic Turf | 32.000 | SF | \$ | 10.00 | | | Location labeled as G on plan graphic |
| 5.04 | Add LED Sports Lighting to Fields (E) | 32,000 | POLE | \$ | 75,000.00 | | | Location labeled as E on plan graphic |
| 5.05 | Add LED Sports Lighting to Fields (E) Add LED Sports Lighting to Fields (F) | 6 | POLE | \$ | 75,000.00 | | | Location labeled as E on plan graphic |
| 5.06 | Add LED Sports Lighting to Fields (F) Add LED Sports Lighting to Fields (G) | 4 | POLE | \$ | 50,000.00 | | | Location labeled as G on plan graphic |
| 5.00 | Add LLD Oporto Lightning to Fields (G) | - 4 | FOLE | Ψ | 30,000.00 | Ψ | 200,000.00 | Location labeled as G on plan graphic |

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Hypothetical Construction Costs
PROJECT: Priority 3, New Indoor Track Facility

SITE: Baron Cameron Park

| 1-01 Mobitatingspear Typed 5.755 77. 5.8 50,000 to 5.000,000 | Item | Description | Quantity | Unit | | Unit Cost | | Total | Notes |
|---|------|--|----------|-------|----|--------------|----|---------------|---|
| 1.01 LS \$0,000.00 \$ 5,000.00 \$ 1,0 | | | Quantity | Onit | | Offit Cost | \$ | | Notes |
| 1.02 Strip and Dispose Toppoel | | | 1 | LS | \$ | 50.000.00 | | | |
| 1.03 Sirpi and Stockpie Topsoid 4.250 CV \$ 6.00 \$ 75,000.00 | | | | | | | | | Assumes 6" across the site |
| 1.05 Storm Watter Treatment | 1.03 | Strip and Stockpile Topsoil | 4,250 | CY | \$ | | | 25,500.00 | |
| 1.06 Mass Grading | | | | | | | | | |
| 1.07 Fine Grading | | | | | | | | | |
| 2.00 Sinc Willities | | | | | | | | | |
| 2.01 Santany Sewer Main 1,200 LF S 50.00 S 60.000.00 Assumes gravity fed to Whelhe Ave 2.02 Santany Sewer Structures 5 E | 1.07 | Fine Grading | 210,000 | SF | \$ | 0.14 | \$ | 29,400.00 | Building Pad and Grass Field |
| 2.01 Santany Sewer Main 1,200 LF S 50.00 S 60.000.00 Assumes gravity fed to Whelhe Ave 2.02 Santany Sewer Structures 5 E | 2.00 | Site Utilities | | | | | ¢ | 742 000 00 | |
| 2.03 Water Mail 8" 1.200 F 5.00 0.00 | | | 1 200 | LE | \$ | 50.00 | | | Assumes gravity fed to Wiehle Ave |
| 2.04 Water Mein 4" | | | | | | | | | Assumes gravity led to vilette Ave |
| 2.04 Water Wain 4" | | | | | | | | | Assumes water main in Wiehle Ave |
| 2.05 Water Meter Voult Assembly | | | | | | | | , | 7 ISSUMED WATER MAIN IN THOMS 7 IV |
| 2.06 Fire Hydrant | | | | | | | | | |
| 2.08 Storm Area Dininis/Cleanouts | 2.06 | | 3 | LS | \$ | | | 9,000.00 | |
| 2.09 Storm Sewer Structures - Large 2 | 2.07 | | 2,500 | LF | | | | 175,000.00 | |
| 2.10 Storm Sewer Structures - Large | | | 10 | EA | | | | 20,000.00 | |
| Site Work | | | | | | | | | |
| 3.00 Site Work | | | | | | | | | |
| 3.01 Curb and gutter | 2.11 | Electric service | 1 | LS | \$ | 250,000.00 | \$ | 250,000.00 | |
| 3.01 Curb and gutter | 2.00 | Cita Maule | | | | | • | 4 600 000 00 | |
| 3.02 Asphalt parking 15,500 SY \$ 38,00 \$ 589,000.00 | | | E 000 | 1.5 | ¢ | 25.00 | | | |
| 3.04 Concrete Walks | | | | | | | | | |
| 3.06 Concrete Valles | | | | | | | | | |
| 3.06 Concrete Plaza | | | | | | | | | |
| 3.06 Roadway/Parking lot Lighting | | | | | | | | | |
| 3.07 Pedestrian Path Lighting | | | | | | | | | |
| 3.08 Retaining Walls | | | | | | | | | |
| 3.09 | | | 1 | ALLOW | | | | | |
| 3.11 Dumpster Enclosure | 3.09 | | 1 | | | | | | |
| 3.12 Import Sand for Amended Topsoil 750 CY \$ 60.00 \$ 45,000.00 | 3.10 | | 1 | LS | \$ | 75,000.00 | \$ | 75,000.00 | |
| 3.14 Place Amended Topsoil | | | | | | | | | |
| 3.15 | | | | | | | | | |
| 3.15 Sodded Athletic Field 80,500 SF \$ 1.00 \$ 80,500.00 | | | | | | | | | |
| 3.16 Topsoil Placement | | | | | | | | | 6" amended topsoil |
| 3.17 Seed Disturbed Areas | | | | | | | | | |
| 4.00 Buildings | | | | | | | | | General landscape areas |
| 4.01 Indoor Track Building 109,000 SF \$ 215.00 \$ 23,435,000.00 Including structure, plywood and surfacing attached to concrete floor | 3.17 | Seed Disturbed Aleas | - 1 | Lo | Ф | 75,000.00 | Ф | 75,000.00 | |
| 4.01 Indoor Track Building 109,000 SF \$ 215.00 \$ 23,435,000.00 Including structure, plywood and surfacing attached to concrete floor | 4.00 | Buildings | | | | | \$ | 26.435.000.00 | |
| ### Company ## | | | 109,000 | SF | \$ | 215.00 | | | |
| Section Adjustment \$ 1,766,934.00 | 4.02 | Fixed Bank Track Structure | 1 | LS | \$ | 3,000,000.00 | \$ | 3,000,000.00 | Including structure, plywood and surfacing, attached to concrete floor |
| S | | GC/Contingency | | | | | \$ | 29.448 900 00 | Project Subtotal |
| 10% General Conditions \$ 2,944,890.00 15% Design Contingency \$ 4,417,335.00 \$ 4,417,335.00 \$ 4,417,335.00 \$ | | | | | | | | | 1 Toject Gubtotai |
| Soft Costs \$ 38,578,059.00 | | | | | | | | | |
| Soft Costs \$ 38,578,059.00 | | | | | | | | | |
| Soft Costs \$ 3,857,805.90 | | | | | | | | | |
| 10% Soft Costs \$ 3,857,805.90 | | Construction Cost | | | | | \$ | 38,578,059.00 | |
| 10% Soft Costs \$ 3,857,805.90 | | Soft Costs | | | | | | | |
| Total Project Cost | | | | | | | \$ | 3,857.805.90 | |
| Total Project Cost | | | | | | | | | |
| 5.00 Add Alternates \$ 6,220,000.00 5.01 Hydraulic Bank Track Structure 1 LS \$ 1,750,000.00 \$ 1,750,000.00 Including floor cavity, mechanicals, struct plywood and surfacing (premium on fixed track structure) 5.02 Convert Grass Fields (E) to Synthetic Turf 130,000 SF \$ 10.00 \$ 1,300,000.00 Location labeled as E on plan graphic 5.03 Convert Grass Fields (E) to Synthetic Turf 175,000 SF \$ 10.00 \$ 1,750,000.00 Location labeled as F on plan graphic 5.04 Convert Grass Fields (E) to Synthetic Turf 32,000 SF \$ 10.00 \$ 320,000.00 Location labeled as G on plan graphic 5.05 Add LED Sports Lighting to Fields (E) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as F on plan graphic 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as F on plan graphic | | | | | | | | | |
| Hydraulic Bank Track Structure 1 LS \$1,750,000.00 \$ 1,750,000.00 plywood and surfacing (premium on fixed track structure) 5.02 Convert Grass Fields (E) to Synthetic Turf 130,000 SF \$ 10.00 \$ 1,300,000.00 Location labeled as E on plan graphic 5.03 Convert Grass Fields (E) to Synthetic Turf 175,000 SF \$ 10.00 \$ 1,750,000.00 Location labeled as F on plan graphic 5.04 Convert Grass Fields (E) to Synthetic Turf 32,000 SF \$ 10.00 \$ 320,000.00 Location labeled as G on plan graphic 5.05 Add LED Sports Lighting to Fields (E) 6 POLE \$75,000.00 \$ 450,000.00 Location labeled as F on plan graphic 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$75,000.00 \$ 450,000.00 Location labeled as F on plan graphic 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$75,000.00 \$ 450,000.00 Location labeled as F on plan graphic | | Total Project Cost | | | | | \$ | 46,293,670.80 | Based on 2020 Costs |
| Hydraulic Bank Track Structure 1 LS \$1,750,000.00 \$ 1,750,000.00 plywood and surfacing (premium on fixed track structure) 5.02 Convert Grass Fields (E) to Synthetic Turf 130,000 SF \$ 10.00 \$ 1,300,000.00 Location labeled as E on plan graphic 5.03 Convert Grass Fields (E) to Synthetic Turf 175,000 SF \$ 10.00 \$ 1,750,000.00 Location labeled as F on plan graphic 5.04 Convert Grass Fields (E) to Synthetic Turf 32,000 SF \$ 10.00 \$ 320,000.00 Location labeled as G on plan graphic 5.05 Add LED Sports Lighting to Fields (E) 6 POLE \$75,000.00 \$ 450,000.00 Location labeled as F on plan graphic 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$75,000.00 \$ 450,000.00 Location labeled as F on plan graphic 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$75,000.00 \$ 450,000.00 Location labeled as F on plan graphic | 5.00 | Add Alternates | | | | | ¢ | 6 220 000 00 | |
| 5.02 Convert Grass Fields (E) to Synthetic Turf 130,000 SF \$ 10.00 \$ 1,300,000.00 Location labeled as E on plan graphic 5.03 Convert Grass Fields (E) to Synthetic Turf 175,000 SF \$ 10.00 \$ 1,750,000.00 Location labeled as F on plan graphic 5.04 Convert Grass Fields (E) to Synthetic Turf 32,000 SF \$ 10.00 \$ 320,000.00 Location labeled as G on plan graphic 5.05 Add LED Sports Lighting to Fields (E) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as E on plan graphic 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as F on plan graphic | | | 1 | LS | \$ | 1,750,000.00 | | | Including floor cavity, mechanicals, structure, plywood and surfacing (premium on fixed bank track structure) |
| 5.03 Convert Grass Fields (E) to Synthetic Turf 175,000 SF \$ 10.00 \$ 1,750,000.00 Location labeled as F on plan graphic 5.04 Convert Grass Fields (E) to Synthetic Turf 32,000 SF \$ 10.00 \$ 320,000.00 Location labeled as G on plan graphic 5.05 Add LED Sports Lighting to Fields (E) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as E on plan graphic 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as F on plan graphic | 5.02 | Convert Grass Fields (E) to Synthetic Turf | 130.000 | SF | \$ | 10.00 | \$ | 1,300.000.00 | |
| 5.04 Convert Grass Fields (E) to Synthetic Turf 32,000 SF \$ 10.00 \$ 320,000.00 Location labeled as G on plan graphic 5.05 Add LED Sports Lighting to Fields (E) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as E on plan graphic 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as F on plan graphic | | | | | | | | | |
| 5.05 Add LED Sports Lighting to Fields (E) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as E on plan graphic 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as F on plan graphic | | , , , | | | | | | | |
| 5.06 Add LED Sports Lighting to Fields (F) 6 POLE \$ 75,000.00 \$ 450,000.00 Location labeled as F on plan graphic | | | | | _ | | | | |
| | | | | | | | | | |
| L 5.07 HADD LED Sports Lighting to Fields (G) L 4 L POLE L 5 50.000.00 L 5 200.000.00 Location labeled as G on plan graphic | 5.07 | Add LED Sports Lighting to Fields (G) | 4 | | | 50,000.00 | | | Location labeled as G on plan graphic |

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Hypothetical Construction Costs

PROJECT: Priority 2+3, New Indoor Hardwood Court Plus Track Complex

SITE: Baron Cameron Park

| | | | | | | | | In . |
|------|---|----------|---|-----------|--------------------------|----|-----------------------------|---|
| Item | Description | Quantity | Unit | | Unit Cost | • | Total | Notes |
| 1.00 | General Conditions | 1 | 1.0 | ¢. | E0 000 00 | \$ | 763,400.00 50,000.00 | |
| 1.01 | Mobilization Strip and Dispose Topsoil | 7,000 | LS | \$ | 50,000.00 | | 84,000.00 | Assumes 6" sames the site |
| 1.02 | Strip and Dispose Topsoil | 3,500 | CY | \$ | 12.00 6.00 | | 21,000.00 | Assumes 6" across the site |
| 1.03 | Erosion Control Measures | 3,300 | LS | \$ | 75,000.00 | | 75,000.00 | |
| 1.05 | Storm Water Treatment | 1 | LS | \$ | 400,000.00 | | 400,000.00 | |
| 1.06 | Mass Grading | 13,000 | CY | \$ | 8.00 | | | Assumes 12" volume across site |
| 1.07 | Fine Grading | 210,000 | SF | \$ | 0.14 | | | Building Pad |
| 1.07 | Time Grading | 210,000 | - 01 | Ψ | 0.14 | Ψ | 23,400.00 | Dunding 1 ad |
| 2.00 | Site Utilities | | | | | \$ | 742,000.00 | |
| 2.01 | Sanitary Sewer Main | 1,200 | LF | \$ | 50.00 | | | Assumes gravity fed to Wiehle Ave |
| 2.02 | Sanitary Sewer Structures | 5 | EA | \$ | 5,000.00 | | 25,000.00 | 9 |
| 2.03 | Water Main 8" | 1,200 | LF | \$ | 75.00 | | 90,000.00 | Assumes water main in Wiehle Ave |
| 2.04 | Water Main 4" | 1,200 | LF | \$ | 50.00 | \$ | 60,000.00 | |
| 2.05 | Water Meter Vault Assembly | 1 | EA | \$ | 5,000.00 | \$ | 5,000.00 | |
| 2.06 | Fire Hydrant | 3 | LS | \$ | 3,000.00 | \$ | 9,000.00 | |
| 2.07 | Storm Drainage Pipe | 2,500 | LF | \$ | 70.00 | | 175,000.00 | |
| 2.08 | Storm Area Drains/Cleanouts | 10 | EA | \$ | 2,000.00 | | 20,000.00 | |
| 2.09 | Storm Sewer Structures | 6 | EA | \$ | 5,500.00 | | 33,000.00 | |
| 2.10 | Storm Sewer Structures - Large | 2 | EA | \$ | 7,500.00 | | 15,000.00 | |
| 2.11 | Electric service | 1 | LS | \$ | 250,000.00 | \$ | 250,000.00 | |
| | | | | | | | | |
| 3.00 | Site Work | | | | | \$ | 1,494,200.00 | |
| 3.01 | Curb and gutter | 5,000 | LF | \$ | 25.00 | | 125,000.00 | |
| 3.02 | Asphalt parking | 15,500 | SY | \$ | 38.00 | | 589,000.00 | |
| 3.03 | Parking and roadway striping | 1 10 000 | LS | \$ | 15,000.00 | | 15,000.00 | |
| 3.04 | Concrete Walks | 13,200 | SF | \$ | 6.00 | | 79,200.00 | |
| 3.05 | Concrete Plaza Roadway/Parking lot Lighting | 4,000 | SF | \$ | 20.00 | | 80,000.00 | |
| 3.06 | | 20 | EA | \$ | 4,000.00 | | 80,000.00 40,000.00 | |
| 3.07 | Pedestrian Path Lighting | | EA ALLOW | | 5,000.00 | | | |
| 3.00 | Retaining Walls Landscaping | 1 1 | LS | \$ | 150,000.00 150,000.00 | | 150,000.00 150,000.00 | |
| 3.10 | Landscape Irrigation | 1 | LS | \$ | 50,000.00 | | 50,000.00 | |
| 3.11 | Dumpster Enclosure | 4 | EA | \$ | 10,000.00 | | 40,000.00 | |
| 3.12 | Topsoil Placement | 3,500 | CY | \$ | 6.00 | | 21,000.00 | |
| 3.13 | Seed Disturbed Areas | 1 | LS | \$ | 75,000.00 | | 75,000.00 | |
| | | | | Ť | , | - | , | |
| 4.00 | Buildings | | | | | \$ | 44,200,000.00 | |
| 4.01 | Indoor Track and Hard Court Building | 206,000 | SF | \$ | 200.00 | \$ | 41,200,000.00 | |
| 4.00 | E. 15 17 10; ; | | | _ | 0.000.000.00 | | 0.000.000.00 | Including structure, plywood and surfacing, |
| 4.02 | Fixed Bank Track Structure | 1 | LS | \$ | 3,000,000.00 | \$ | 3,000,000.00 | attached to concrete floor |
| | | | | | | | | |
| | GC/Contingency | | | | | \$ | 47,199,600.00 | Project Subtotal |
| | 6% Location Adjustment | | | П | | \$ | 2,831,976.00 | |
| | 10% General Conditions | | | | | \$ | 4,719,960.00 | |
| | 15% Design Contingency | | | | | \$ | 7,079,940.00 | |
| | | | | | | | | |
| | Construction Cost | | | | | \$ | 61,831,476.00 | |
| | | | | | | | | |
| | Soft Costs | | | | | | | |
| | 10% Soft Costs | | | | | \$ | 6,183,147.60 | |
| | 10% Construction Contingency | | | | | \$ | 6,183,147.60 | |
| | | | | | | | | |
| | Total Project Cost | | | | | \$ | 74,197,771.20 | Based on 2020 Costs |
| | | | | | | | | |
| 5.00 | Add Alternates | | | | | \$ | 6,220,000.00 | |
| 5.01 | Hydraulia Bank Track Chrystyra | 1 | LS | • | 1,750,000.00 | \$ | | Including floor cavity, mechanicals, structure, |
| 5.01 | Hydraulic Bank Track Structure | ' | LS | a | 1,730,000.00 | φ | 1,730,000.00 | plywood and surfacing (premium on fixed bank track structure) |
| 5.02 | Convert Grass Fields (E) to Synthetic Turf | 130,000 | SF | \$ | 10.00 | \$ | 1,300,000.00 | Location labeled as E on plan graphic |
| 5.03 | Convert Grass Fields (E) to Synthetic Turf | 175,000 | SF | \$ | 10.00 | | | Location labeled as F on plan graphic |
| 5.04 | Convert Grass Fields (E) to Synthetic Turf | 32,000 | SF | \$ | 10.00 | | | Location labeled as G on plan graphic |
| 5.05 | Add LED Sports Lighting to Fields (E) | 6 | POLE | \$ | 75,000.00 | | | Location labeled as E on plan graphic |
| 5.06 | Add LED Sports Lighting to Fields (F) | 6 | POLE | \$ | 75,000.00 | | | Location labeled as F on plan graphic |
| 5.07 | Add LED Sports Lighting to Fields (F) | 4 | POLE | \$ | 50,000.00 | | | Location labeled as G on plan graphic |
| 0.07 | , .aa 225 Sports Eighting to Floras (O) | | , , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Ψ | 55,555.00 | Ψ | 200,000.00 | 2004.0 Iddolod do O on plan grapino |

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Hypothetical Construction Costs PROJECT: Priority 4, Ice Complex SITE: Mount Vernon RECenter

| Item | Description | Quantity | Unit | Unit Cost | Total | Notes |
|------|------------------------------|----------|------|------------------------|--------------------------|---------------------------------|
| 1.00 | General Costs | 4 | 1.0 | 0.40.445.000.00 | \$ 10,415,000.00 | 0.16.0/0040.5.1111.5 |
| 1.01 | NHL Ice Rink | 1 | LS | \$ 10,415,000.00 | \$ 10,415,000.00 \$ - | Cost from 6/2016 Feasibility Re |
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| | | | | | | |
| | Adjustments | | | | \$ 10,415,000.00 | Project Subtotal |
| | Inflation from 2016 to 2020 | | | | \$ 1,597,687.43 | |
| | | | | | | |
| | | | | | | |
| | Construction Cost | | | | \$ 12,012,687.43 | |
| | Constitution Cost | | | | Ψ 12,012,001.70 | |
| | Soft Costs | | | | | |
| | 10% Soft Costs | | | | \$ 1,201,268.74 | |
| | 10% Construction Contingency | | | | \$ 1,201,268.74 | |
| | Total Project Cost | | | | \$ 14,415,224.91 | Based on 2020 Costs |
| | Total Froject Cost | | | | ψ 14,415,224.91 | Daseu on 2020 Costs |

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Hypothetical Construction Costs PROJECT: Priority 5, Natatorium SITE: Oak Marr RECenter

| Item | Description | Quantity | Unit | | Unit Cost | | Total | Notes |
|------|----------------------------------|----------|----------|----|--------------|----|---------------|--|
| 1.00 | General Conditions | Quartity | OTHE | | Ollit Goot | \$ | 368,312.50 | |
| 1.01 | Mobilization | 1 | LS | \$ | 50.000.00 | | 50,000.00 | |
| 1.02 | Clearing and Grubbing | 0.8 | ACRE | \$ | 5,000.00 | | 3,750.00 | |
| 1.03 | Strip and Stockpile Topsoil | 500 | CY | \$ | 10.00 | | 5,000.00 | |
| 1.04 | Remove and Dispose Pavement | 36,750 | SF | \$ | 0.75 | | | Assumes 4" asphalt |
| 1.05 | Remove and Dispose Buildings | 2 | EA | \$ | 10,000.00 | | | Assumes 2 existing maintenance buildings |
| 1.05 | Erosion Control Measures | 1 | LS | \$ | 50,000.00 | | 50,000.00 | Assumes 2 existing maintenance buildings |
| 1.07 | Storm Water Treatment | 1 | LS | \$ | 150.000.00 | | 150,000.00 | |
| 1.07 | Import Structural Fill | 1,000 | CY | \$ | 30.00 | | 30,000.00 | |
| | | | | | | - | | |
| 1.09 | Mass Grading | 1,500 | CY SF | \$ | 8.00 0.20 | | 12,000.00 | Duilding Dad Dading Latend Assess Drive |
| 1.10 | Fine Grading | 100,000 | 51 | \$ | 0.20 | Ъ | 20,000.00 | Building Pad, Parking Lot and Access Drive |
| 0.00 | Old- Hallel | | | | | • | 202 202 22 | |
| 2.00 | Site Utilities | 500 | | • | 50.00 | \$ | 383,000.00 | A 20 1 1 2 1 |
| 2.01 | Sanitary Sewer Main | 500 | LF | \$ | 50.00 | | | Assumes gravity to existing pool building service |
| 2.02 | Sanitary Sewer Structures | 3 | EA | \$ | 5,000.00 | | 15,000.00 | |
| 2.03 | Water Main 8" | 500 | LF | \$ | 75.00 | | | Assumes extension of existing water main |
| 2.04 | Water Main 4" | 150 | LF | \$ | 50.00 | | 7,500.00 | |
| 2.05 | Fire Hydrant | 1 1 | LS | \$ | 3,000.00 | | 3,000.00 | |
| 2.06 | Storm Drainage Pipe | 1,500 | LF | \$ | 70.00 | | 105,000.00 | |
| 2.07 | Storm Area Drains/Cleanouts | 8 | EA | \$ | 2,000.00 | | 16,000.00 | |
| 2.08 | Storm Sewer Structures | 3 | EA | \$ | 5,500.00 | | 16,500.00 | |
| 2.09 | Storm Sewer Structures - Large | 1 | EA | \$ | 7,500.00 | | 7,500.00 | |
| 2.10 | Electric service | 1 | LS | \$ | 150,000.00 | \$ | 150,000.00 | Expand on existing electrical service |
| | | | | | | | | |
| 3.00 | Site Work | | | | | \$ | 420,600.00 | |
| 3.01 | Curb and gutter | 3,000 | LF | \$ | 25.00 | | 75,000.00 | |
| 3.02 | Asphalt parking | 1,500 | SY | \$ | 38.00 | \$ | 57,000.00 | |
| 3.03 | Parking and roadway striping | 1 | LS | \$ | 12,000.00 | | 12,000.00 | |
| 3.04 | Concrete Walks | 3,100 | SF | \$ | 6.00 | \$ | 18,600.00 | |
| 3.05 | Concrete Plaza | 1,800 | SF | \$ | 20.00 | \$ | 36,000.00 | |
| 3.06 | Roadway/Parking lot Lighting | 8 | EA | \$ | 4,000.00 | \$ | 32,000.00 | |
| 3.07 | Retaining Walls | 1 | ALLOW | \$ | 40,000.00 | \$ | 40,000.00 | |
| 3.08 | Topsoil Placement | 500 | CY | \$ | 10.00 | \$ | 5.000.00 | 6" in landscape areas |
| 3.09 | Landscaping | 1 | LS | \$ | 75,000.00 | \$ | 75,000.00 | |
| 3.10 | Landscape Irrigation | 1 | LS | \$ | 25,000.00 | \$ | 25.000.00 | |
| 3.11 | Dumpster Enclosure | 2 | EA | \$ | 10,000.00 | | 20,000.00 | |
| 3.12 | Seed Disturbed Areas | 1 | LS | \$ | 25,000.00 | | 25,000.00 | |
| | | | | Ť | | 1 | | |
| 4.00 | Buildings | | | | | \$ | 20.420.000.00 | |
| 4.01 | Natatorium | 41,200 | SF | \$ | 475.00 | | | 50m pool with tiered seating and support space |
| 4.02 | Facilities/Maintenance Building | 4.250 | SF | \$ | 200.00 | | | To replace (2) removed maintenance buildings |
| 7.02 | T domine of Maintenance Building | 4,200 | - 01 | Ψ | 200.00 | Ψ. | 000,000.00 | To replace (2) removed maintenance ballange |
| | GC/Contingency | | | | | \$ | 21.591.912.50 | Project Subtotal |
| | 6% Location Adjustment | | | | | \$ | 1,295,514.75 | |
| | 10% General Conditions | | | | | \$ | 2,159,191.25 | |
| | 15% Design Contingency | | | | | \$ | 3,238,786.88 | |
| | 13 /0 Design Contingency | | | | | Ψ | 3,230,700.00 | |
| | Construction Cost | | | | | \$ | 28,285,405.38 | |
| | | | | | | | | |
| | Soft Costs | | | | | | | |
| | 10% Soft Costs | | | | | \$ | 2,828,540.54 | |
| | 10% Construction Contingency | | | | | \$ | 2,828,540.54 | |
| | | | | | | | | |
| | Total Project Cost | | | | | \$ | 33.942.486.45 | Based on 2020 Costs |
| | | | | | | | | |

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Hypothetical Construction Costs
PROJECT: Priority 1, Braddock Park Renovation
SITE: Braddock Park

| Item | Description | Quantity | Unit | | Unit Cost | | Total | Notes |
|------|-------------------------------|----------|------|----|-----------|----|--------------|--|
| 1.00 | General Conditions | | | | | \$ | 455,090.00 | |
| 1.01 | Mobilization | 1 | LS | \$ | 5,000.00 | \$ | 5,000.00 | |
| 1.02 | Strip and Dispose Topsoil | 15,880 | CY | \$ | 12.00 | \$ | 190,560.00 | Remove 10" of existing sod/topsoil/subsoil |
| 1.03 | Erosion Control Measures | 1 | LS | \$ | 7,500.00 | \$ | 7,500.00 | |
| 1.04 | Storm Water Treatment | 6 | EA | \$ | 30,000.00 | \$ | 180,000.00 | Quality treatment and connection to existing |
| 1.05 | Fine Grading | 514,500 | SF | \$ | 0.14 | \$ | 72,030.00 | 85,750 SF per field |
| 2.00 | Site Utilities | | | | | \$ | 192,000.00 | |
| 2.01 | Storm Drainage Pipe | 6 | EA | \$ | 20,000.00 | \$ | 120,000.00 | Storm Header Pipe |
| 2.02 | Panel Drains | 6 | EA | \$ | 12,000.00 | \$ | 72,000.00 | |
| 3.00 | Site Work | | | | | \$ | 3,270,450.00 | |
| 3.01 | Geotextile Separation Fabric | 514.500 | SF | \$ | 0.50 | \$ | 257.250.00 | |
| 3.02 | Concrete Curb/Nailer at Fence | 6.990 | LF | \$ | 25.00 | \$ | 174.750.00 | |
| 3.03 | Stone Base | 12,705 | CY | \$ | 40.00 | \$ | 508,200.00 | 8" AASHTO #57 Stone + Topping Stone |
| 3.04 | Synthetic Turf | 514,500 | SF | \$ | 4.50 | \$ | 2,315,250.00 | <u>v</u> |
| 3.05 | Bases | 6 | EA | \$ | 2,500.00 | \$ | 15,000.00 | |
| | GC/Contingency | | | | | \$ | 3,917,540.00 | Project Subtotal |
| | 6% Location Adjustment | | | | | \$ | 235,052.40 | |
| | 10% General Conditions | | | | | \$ | 391,754.00 | |
| | 15% Design Contingency | | | | | \$ | 587,631.00 | |
| | Construction Cost | | | | | \$ | 5,131,977.40 | |
| | 2.50 | | | | | | | |
| | Soft Costs | | | | | Φ. | E40 407 74 | |
| | 10% Soft Costs | | | - | | \$ | 513,197.74 | |
| | 10% Construction Contingency | | | | | \$ | 513,197.74 | |
| | Total Project Cost | | | | | \$ | 6,158,372.88 | Based on 2020 Costs |

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APPENDIX C: COST / BENEFIT ANALYSIS MODEL







Hypothetical Construction Costs by Project Priority

| | | DEVELOPMENT PRIORITY | | | | | | | | |
|---------------------|-------------------------------|----------------------------|-----------------------|-----------------------|------------------|--------------------------------|----------------------------------|-------------------------------|----------------------|--|
| | 1A | 1B | 1 | 1 | 2 | 3 | 2+3 | 4 | 5 | |
| | RECTANGLE COMPLEX | DIAMOND COMPLEX | DIAMOND RENOVATION | DIAMOND EXPANSION | INDOOR COURTS | INDOOR TRACK ⁽¹⁾ | TRACK + COURTS ⁽¹⁾ | ICE COMPLEX ⁽²⁾ | NATATORIUM | |
| | Mountain Rd. District Park | Rock Hill District Park | Braddock Park | Patriot Park North | Baron Cameron | Baron Cameron | Baron Cameron | Mt. Vernon RECenter | Oak Marr RECenter | |
| General Conditions | \$5,233,280 | \$2,192,000 | | | \$608,900 | \$608,900 | \$763,400 | \$12,012,687 | \$368,313 | |
| Site Utilities | \$1,754,950 | \$1,255,950 | \$192,000 | \$3,451,641 | \$742,000 | \$742,000 | \$742,000 | - | \$383,000 | |
| Site Work | \$5,187,960 | \$3,036,032 | \$3,270,450 | \$3,474,500 | \$1,663,000 | \$1,663,000 | \$1,494,200 | - | \$420,600 | |
| Playing Fields | \$11,823,725 | \$8,358,335 | | \$4,161,452 | | | | - | | |
| Sports Lighting | \$2,800,000 | \$3,400,000 | | \$3,329,400 | | | | - | | |
| Buildings | \$4,645,000 | \$2,428,000 | | \$600,077 | \$21,070,000 | \$28,185,000 | \$45,950,000 | - | \$20,420,000 | |
| Site Amenities | \$953,200 | \$953,200 | - | \$149,697 | | | | - | | |
| GC/Contingency | \$10,043,416 | \$6,703,290 | \$1,669,527 | | \$7,466,009 | \$7,379,159 | \$12,881,876 | \$0 | \$6,693,493 | |
| Construction Costs | \$42,441,530 | \$28,326,807 | \$5,131,977 | \$15,166,767 | \$31,549,909 | \$38,578,059 | \$61,831,476 | \$12,012,687 | \$28,285,405 | |
| Soft Costs | \$8,488,306 | \$5,665,361 | \$1,026,395 | \$3,878,921 | \$6,309,982 | \$9,465,612 | \$14,116,295 | \$2,402,537 | \$5,657,081 | |
| Total Project Costs | \$50,929,836 | \$33,992,169 | \$6,158,373 | \$19,045,688 | \$37,859,891 | \$48,043,671 | \$75,947,771 | \$14,415,225 | \$33,942,486 | |

⁽¹⁾ Assumes a state-of-the-industry hydraulic bank track system. Alternately, costs would be approximately \$1.75 million lower assuming a fixed bank track.

Source: CHA Consulting, Inc., 2020.

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⁽²⁾ Cost estimate generated by Hughes Group Architects & Ballard King Associates, inflated to current year dollars.

Note: The cost estimates were generated using industry per-unit data adjusted for conditions in Fairfax County and cost data of comparable amateur sports facility development projects, modified for time and locations. Construction costs tend to vary widely among comparable amateur sports facility projects. Many variables exist that influence actual realized construction costs, including type of facility, size, components, level of finish, integrated amenities, costs of goods and services in the local market, location and topography of the site, ingress/egress issues, and other such aspects.

SUMMARY OF ESTIMATED UTILIZATION & ECONOMIC IMPACTS

BY NEW DEVELOPMENT PRIORITY (Stabilized Year, in 2027 dollars)

| | PRIORITY 1A Rectangle Field Complex | PRIORITY 1B Diamond Field Complex | PRIORITY 2+3 Indoor Court & Track Complex |
|------------------------|-------------------------------------|--|---|
| UTILIZATION | | | |
| League Teams | 202 | 136 | 240 |
| League Games | 2,392 | 1,840 | 4,312 |
| Tournaments / Meets | 38 | 27 | 130 |
| Tournament Games | 10,344 | 5,508 | 6,692 |
| Clinic & Camp Sessions | 1,460 | 1,394 | 4,126 |
| ATTENDANCE | | | |
| Leagues | 36,360 | 26,768 | 103,072 |
| Tournaments / Meets | 156,024 | 83,700 | 133,488 |
| Clinics, Camps & Other | 36,000 | 34,500 | 104,850 |
| Spectators | 464,160 | 265,336 | 546,764 |
| TOTAL ATTENDANCE | 692,544 | 410,304 | 888,174 |

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SUMMARY OF ESTIMATED UTILIZATION & ECONOMIC IMPACTS

BY NEW DEVELOPMENT PRIORITY (Stabilized Year, in 2027 dollars)

| | PRIORITY | PRIORITY | PRIORITY |
|----------------------------------|-----------------|---------------|----------------|
| | 1A | 1B | 2+3 |
| | Rectangle Field | Diamond Field | Indoor Court & |
| | Complex | Complex | Track Complex |
| OPERATING REVENUES | | | |
| In-House League Registration | \$83,500 | \$76,300 | \$115,500 |
| In-House Tournament Registration | \$611,320 | \$522,828 | \$162,864 |
| Rental Income | \$871,400 | \$675,800 | \$1,520,800 |
| Camps/Clinics | \$69,000 | \$127,500 | \$234,500 |
| Concessions (gross) | \$1,431,200 | \$832,600 | \$1,757,100 |
| Advertising/Sponsorship | \$143,800 | \$99,800 | \$362,400 |
| Other | \$42,500 | \$17,500 | \$145,529 |
| Subtotal | \$3,252,720 | \$2,352,328 | \$4,298,693 |
| OPERATING EXPENSES | | | |
| Salaries, Wages and Benefits | \$697,100 | \$579,400 | \$902,600 |
| Utilities | \$179,900 | \$137,200 | \$573,600 |
| Maintenance and Repair | \$160,800 | \$113,000 | \$191,200 |
| Materials and Supplies | \$145,500 | \$88,800 | \$186,400 |
| Insurance | \$118,700 | \$107,600 | \$167,300 |
| Concessions | \$858,700 | \$499,500 | \$1,054,300 |
| General and Administrative | \$230,000 | \$92,500 | \$230,000 |
| Management Fee | \$180,000 | \$155,000 | \$205,000 |
| Tournament Expenses | \$244,528 | \$209,131 | \$65,146 |
| League Operations/Programming | \$99,100 | \$132,500 | \$227,500 |
| Subtotal | \$2,914,328 | \$2,114,631 | \$3,803,046 |
| NET OPERATING INCOME | \$338,392 | \$237,697 | \$495,648 |

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SUMMARY OF ESTIMATED UTILIZATION & ECONOMIC IMPACTS

BY NEW DEVELOPMENT PRIORITY (Stabilized Year, in 2027 dollars)

| | PRIORITY | PRIORITY | PRIORITY |
|-------------------------------------|-----------------|---------------|----------------|
| | 1A | 1B | 2+3 |
| | Rectangle Field | Diamond Field | Indoor Court 8 |
| | Complex | Complex | Track Complex |
| ONE-TIME ECONOMIC IMPACTS | | | |
| A) CONSTRUCTION | | | |
| Direct Spending | \$25,464,918 | \$16,996,084 | \$25,464,918 |
| Indirect/Induced Spending | \$17.484.675 | \$11.669.820 | \$17.484.675 |
| Economic Output | \$42,949,593 | \$28,665,904 | \$42,949,593 |
| Personal Income | \$14,463,374 | \$9,653,309 | \$14,463,374 |
| Employment (full & part-time jobs) | 305 | 204 | 305 |
| County Sales Tax (1.0%) | \$307,103 | \$204,970 | \$307,103 |
| State Sales Tax (4.3%) | \$1,320,544 | \$881,372 | \$1,320,544 |
| No. VA Transit Authority Tax (0.7%) | \$36,718 | \$24,507 | \$36,718 |
| Total Taxes | \$1,664,365 | \$1,110,849 | \$1,664,365 |
| | | | |

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SUMMARY OF ESTIMATED UTILIZATION & ECONOMIC IMPACTS

BY NEW DEVELOPMENT PRIORITY (Stabilized Year, in 2027 dollars)

| | PRIORITY 1A Rectangle Field Complex | PRIORITY 1B Diamond Field Complex | PRIORITY 2+3 Indoor Court & Track Complex |
|--|-------------------------------------|--------------------------------------|---|
| ANNUAL ECONOMIC IMPACTS B) IN-FACILITY IMPACTS Direct Spending | \$1,951,632 | \$1,411,397 | \$2,579,216 |
| Indirect/Induced Spending Economic Output Personal Income | \$1,344,172 | \$970.783 | \$1.775.549 |
| | \$3,295,804 | \$2,382,180 | \$4,354,765 |
| | \$1,375,172 | \$1,002,619 | \$1,822,767 |
| Employment (full & part-time jobs) County Sales Tax (1.0%) State Sales Tax (4.3%) No. VA Transit Authority Tax (0.7%) | 44 | 33 | 59 |
| | \$23,549 | \$17,026 | \$31,119 |
| | \$101,260 | \$73,213 | \$133,811 |
| | \$27,323 | \$19,760 | \$36,109 |
| Total Taxes C) OUT-OF-FACILITY IMPACTS Net New Hotel Room Nights | \$27,323 \$152,132 56,382 | \$19,760 \$109,999 31,101 | \$201,039 \$2017 |
| Total Attendee Days Net New Non Local Visitor Days Direct Spending | 692,544 | 410,304 | 888,174 |
| | 263,117 | 145,139 | 254,882 |
| | \$34,772,767 | \$19,181,156 | \$33,684,447 |
| Indirect/Induced Spending Economic Output Personal Income | \$23.684.877 | \$13.064.917 | \$22.943.586 |
| | \$58,457,644 | \$32,246,073 | \$56,628,032 |
| | \$23,884,527 | \$13,175,047 | \$23,136,987 |
| Employment (full & part-time jobs) County Sales Tax (1.0%) County Hotel Tax (6.0%) State Sales Tax (4.3%) | 746 | 411 | 723 |
| | \$418,782 | \$231,006 | \$405,675 |
| | \$428,254 | \$236,231 | \$414,851 |
| | \$2,990,458 | \$1,649,579 | \$2,896,862 |
| No. VA Transit Authority Tax (0.7%) Total Taxes | \$486,819 | \$268,536 | \$471,582 |
| | \$4,324,313 | \$2,385,353 | \$4,188,970 |
| TOTAL ANNUAL Net New Hotel Room Nights Total Attendee Days Net New Non Local Visitor Days Direct Spending Indirect/Induced Spending Economic Output Personal Income Employment (full & part-time jobs) County Sales Tax (1.0%) County Hotel Tax (6.0%) State Sales Tax (4.3%) No. VA Transit Authority Tax (0.7%) Total Taxes | 56,382 | 31,101 | 68,442 |
| | 692,544 | 410,304 | 812,100 |
| | 263,117 | 145,139 | 319,398 |
| | \$36,724,399 | \$20,592,553 | \$43,161,751 |
| | \$25,029,049 | \$14.035,700 | \$29,415,736 |
| | \$61,753,448 | \$34,628,253 | \$72,577,488 |
| | \$25,259,699 | \$14,177,665 | \$29,683,833 |
| | 790 | 444 | 928 |
| | \$442,331 | \$248,033 | \$519,865 |
| | \$428,254 | \$236,231 | \$504,718 |
| | \$3,091,718 | \$1,722,793 | \$3,637,529 |
| | \$514,142 | \$288,296 | \$604,265 |
| | \$4,476,445 | \$2,495,352 | \$5,266,376 |
| | | | |

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SUMMARY OF ESTIMATED UTILIZATION & ECONOMIC IMPACTS

BY NEW DEVELOPMENT PRIORITY (Stabilized Year, in 2027 dollars)

| | PRIORITY 1A | PRIORITY 1B | PRIORITY 2+3 |
|-------------------------------------|-----------------|----------------|-----------------|
| | Rectangle Field | Diamond Field | Indoor Court & |
| | Complex | Complex | Track Complex |
| TOTAL ANNUAL ECONOMIC IMPACTS | | | |
| Net New Hotel Room Nights | 56,382 | 31,101 | 68,442 |
| Total Attendee Days | 692,544 | 410,304 | 812,100 |
| Net New Non Local Visitor Days | 263,117 | 145,139 | 319,398 |
| Direct Spending | \$36,724,399 | \$20,592,553 | \$43,161,751 |
| Indirect/Induced Spending | \$25.029.049 | \$14.035.700 | \$29.415.736 |
| Economic Output | \$61,753,448 | \$34,628,253 | \$72,577,488 |
| Personal Income | \$25,259,699 | \$14,177,665 | \$29,683,833 |
| Employment (full & part-time jobs) | 790 | 444 | 928 |
| County Sales Tax (1.0%) | \$442,331 | \$248,033 | \$519,865 |
| County Hotel Tax (6.0%) | \$428,254 | \$236,231 | \$504,718 |
| State Sales Tax (4.3%) | \$3,091,718 | \$1,722,793 | \$3,637,529 |
| No. VA Transit Authority Tax (0.7%) | \$514,142 | \$288,296 | \$604,265 |
| Total Taxes | \$4,476,445 | \$2,495,352 | \$5,266,376 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction Peri | od | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|----------------|-------------------|----------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------|---------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| KEY FACILITY ASSUMPTIONS | | | | | | | | | | | | | |
| Indoor Sports Facility: | | | | | | | | | | | | | |
| Playing Spaces (Dry Surface) | | | | | | | | | | | | | |
| Number of Indoor Courts (full size, basketball) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| , | ,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Number of Indoor Turf Fields (185x75 each) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Synthetic Turf (indoor, SF) 15 Indoor Track (200m, 6 lanes, banked) | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Playing Spaces (Water/Ice) | ,,000 | · · | Ü | ŭ | · · | Ŭ | Ü | Ü | Ŭ | Ü | Ŭ | | |
| Ice Sheet 1 (200x85) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Ice Sheet 2 (200x85) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 50M Pool | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 25yd Warmup Pool | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Water/Ice Athletic Space (NSF) Esports Area (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | |
| Performance Training Area (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Multipurpose/Party Rooms (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Net Playing Surfaces (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Net Function Space (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Net Building (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 90% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Building (GSF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Parking Spaces (adjacent, controlled) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Outdoor Sports Fields: | | | | | | | | | | | | | |
| Number of Rectangle Fields (full size, synthetic) | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| Rectangle Fields (NSF) 87 | 7,000 | 0 | 0 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | | |
| | 0,000 | 0 | 0 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | | |
| Number of Rectangle Fields (full size, grass) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| . , | 7,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Rectangle Fields (GSF) 200 Number of Triangle Fields (BB, full size, synthetic | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Number of Triangle Fields (BB, full size, grass/di | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (GSF) 260 | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Number of Triangle Fields (SB, synthetic) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Number of Triangle Fields (SB, grass/dirt) | 0.000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | 0,000 0,000 | 0 | 0 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | | |
| ag.c | -, | | | | | | | | | | | | |
| Other Site/Complex Components: | | | | | | | | | | | | | |
| Site Maintenance Building / Offices (SF) | | 0 | 0 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | | |
| Tournament HQ / Team Building (SF) | | 0 | 0 0 | 10,000 | 10,000 3,500 | 10,000 | 10,000 3,500 | 10,000 | 10,000 3,500 | 10,000 3,500 | 10,000 3,500 | | |
| Concessions / Restrooms (SF) Playground / Community Features (SF) | | 0 | 0 | 3,500 5,000 | | |
| Sidewalks (SF) | | 0 | 0 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | | |
| Lighting (number of fields) | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| | 85 | 0 | 0 | 1,360 | 1,360 | 1,360 | 1,360 | 1,360 | 1,360 | 1,360 | 1,360 | | |
| | | | | | | | | | | | | | |
| Total Area | | | | | | | | | | | | | |
| Total Playing Surfaces (NSF) | | 0 | 0 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | 1,392,000 | | |
| Total GSF Total Acreage | | 0 0.0 | 0 0.0 | 3,302,000 75.8 | | |
| i otal Acreage | | 0.0 | 0.0 | 75.0 | 75.0 | 75.0 | 10.0 | 15.0 | 15.0 | 15.6 | 75.0 | - | |

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| | | Construction Pe | riod | Opening Year | | : | Stabilized Year | | | | | | 4.0% |
|---|------|-----------------|--------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| UTILIZATION AND ATTENDANCE | | | | | | | | | | | | | |
| Soccer | | | | | | | | | | | | | |
| Leagues: Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 80 | 90 | 100 | 100 | 100 | 100 | 100 | 100 | 1,770 | |
| Adult | | 0 | 0 | 12 | 14 | 16 | 16 | 16 | 16 | 16 | 16 | 282 | |
| High School & Collegiate | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 288 | |
| In-House: | | • | • | 40 | 44 | 40 | 40 | 40 | 40 | 40 | 40 | 200 | |
| Youth Adult | | 0 | 0 | 12 0 | 14 0 | 16 0 | 16 0 | 16 0 | 16 0 | 16 0 | 16 0 | 282 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total League Teams | | 0 | 0 | 120 | 134 | 148 | 148 | 148 | 148 | 148 | 148 | 2,622 | |
| Tournaments: | | | | | | | | | | | | | |
| In-House: Number of Tournaments: | | | • | • | • | • | | | • | | | 50 | |
| Small Medium | | 0 | 0 | 2 | 2 | 3 2 | 3 2 | 3 2 | 3 2 | 3 2 | 3 2 | 52 34 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Third Party: | | | | | | | | - | - | - | - | • | |
| Number of Tournaments: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 5 3 | 6 | 7 | 8 | 8 | 8 | 8 | 8 | 138 | |
| Medium Large | | 0 | 0 | 3 | 4 2 | 5 3 | 6 3 | 6 3 | 6 3 | 6 3 | 6 3 | 102 51 | |
| Total Tournaments | | 0 | 0 | 12 | 15 | 20 | 22 | 22 | 22 | 22 | 22 | 377 | |
| Number of Teams per Tournament: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | | |
| Medium | | 0 | 0 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | | |
| Large Clinics / Camps: | | 0 | 0 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | | |
| Number | | 0 | 0 | 2 | 2 | 3 | 4 | 4 | 4 | 4 | 4 | | |
| Sessions per Clinic/Camp | | 0 | 0 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | | |
| Participants per Clinic/Camp | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Average Games/Days: | | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Leagues Tournaments - Days | | 0 | 0 | 12 3 | 12 3 | 12 3 | 12 3 | 12 3 | 12 3 | 12 3 | 12 3 | | |
| Participants Per Team: | | U | U | J | J | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Leagues | | 0 | 0 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Tournaments | | 0 | 0 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Spectators Per Participant: | | 0.0 | 0.0 | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | | |
| Leagues Tournaments | | 0.0 0.0 | 0.0 0.0 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | | |
| Clinics / Camps | | 0.0 | 0.0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | | |
| Total Attendance: | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 21,600 | 24,120 | 26,640 | 26,640 | 26,640 | 26,640 | 26,640 | 26,640 | 471,960 | |
| Tournaments Clinics / Camps | | 0 | 0 | 47,160 600 | 63,540 600 | 87,300 900 | 94,680 1,200 | 94,680 1,200 | 94,680 1,200 | 94,680 1,200 | 94,680 1,200 | 1,618,200 20,100 | |
| Subtotal | | 0 | 0 | 69,360 | 88,260 | 114,840 | 122,520 | 122,520 | 122,520 | 122,520 | 122,520 | 2,110,260 | |
| Spectators: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 43,200 | 48,240 | 53,280 | 53,280 | 53,280 | 53,280 | 53,280 | 53,280 | 943,920 | |
| Tournaments Clinics / Camps | | 0 | 0 | 117,900 300 | 158,850 300 | 218,250 450 | 236,700 600 | 236,700 600 | 236,700 600 | 236,700 600 | 236,700 600 | 4,045,500 10,050 | |
| TOTAL ANNUAL ECONOMIC IMPACTS | | 0 | 0 | 161,400 | 207,390 | 271,980 | 290,580 | 290,580 | 290,580 | 290,580 | 290,580 | 4,999,470 | <u></u> |
| | | | | | | | | | | | | | |
| Total Attendance | | 0 | 0 | 230,760 | 295,650 | 386,820 | 413,100 | 413,100 | 413,100 | 413,100 | 413,100 | 7,109,730 | |
| Percentage Non-Local: Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Tournaments | | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | - | |
| Clinics / Camps | | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | | |
| Non-Local Attendance | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 9,720 | 10,854 | 11,988 | 11,988 | 11,988 | 11,988 | 11,988 | 11,988 | 212,382 | |
| Tournaments Clinics / Camps | | 0 | 0 | 115,542 180 | 155,673 180 | 213,885 270 | 231,966 360 | 231,966 360 | 231,966 360 | 231,966 360 | 231,966 360 | 3,964,590 6,030 | |
| Subtotal | 54% | <u> </u> | 0 | 125.442 | 166,707 | 226.143 | 244,314 | 244,314 | 244,314 | 244,314 | 244,314 | 4,183,002 | |

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| | | Construction Pe | eriod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-------|-------------------|-------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | Offic | 2022 | 2020 | 2024 | 2020 | 2020 | 2021 | 2020 | 2020 | 2000 | 2001 | Carnalative | THI V |
| Lacrosse | | | | | | | | | | | | | |
| Leagues: Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 0 | 0 | 18 8 | 20 8 | 22 8 | 24 8 | 24 8 | 24 8 | 24 8 | 24 8 | 420 144 | |
| High School & Collegiate In-House: | | 0 | 0 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 108 | - |
| Youth Adult Open | | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | |
| Total League Teams | | 0 | 0 | 32 | 34 | 36 | 38 | 38 | 38 | 38 | 38 | 672 | |
| Tournaments: In-House: Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 1 0 | 1 0 | 2 0 | 2 | 2 1 | 2 1 | 2 1 | 2 1 | 34 15 | |
| Large Third Party: Number of Tournaments: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Small Medium | | 0 | 0 | 2 | 3 2 | 4 3 | 5 | 5 3 | 5 3 | 5 3 | 5 3 | 84 51 | |
| Large Total Tournaments | | 0 | 0 | <u>1</u> 5 | 7 | 11 | 13 | 13 | 13 | 13 | 13 | 34 218 | <u></u> |
| Number of Teams per Tournament: Small | | 0 | 0 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | | |
| Medium Large | | 0 0 | 0 0 | 100 200 | | |
| Clinics / Camps: Number | | 0 | 0 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | | |
| Sessions per Clinic/Camp Participants per Clinic/Camp | | 0 | 0 | 6 40 | | |
| Average Games/Days: Leagues Tournaments - Days | | 0 | 0 | 12 3 | | |
| Participants Per Team: Leagues | | 0 | 0 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Tournaments Spectators Per Participant: | | 0 | 0 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Leagues Tournaments Clinics / Camps | | 0.0 0.0 0.0 | 0.0 0.0 0.0 | 2.0 2.5 0.5 | | |
| Total Attendance: Participants: | | | | | | | | | | | | | |
| Leagues Tournaments | | 0 0 0 | 0 0 0 | 5,760 22,140 720 | 6,120 29,520 720 | 6,480 48,780 960 | 6,840 56,160 960 | 6,840 56,160 960 | 6,840 56,160 960 | 6,840 56,160 960 | 6,840 56,160 960 | 120,960 942,840 16,800 | |
| Clinics / Camps Subtotal | | 0 | 0 | 28,620 | 36,360 | 56,220 | 63,960 | 63,960 | 63,960 | 63,960 | 63,960 | 1,080,600 | |
| Spectators: Leagues | | 0 | 0 | 11,520 | 12,240 | 12,960 | 13,680 | 13,680 | 13,680 | 13,680 | 13,680 | 241,920 | |
| Tournaments Clinics / Camps | | 0 | 0 0 | 55,350 360 | 73,800 360 | 121,950 480 | 140,400 480 | 140,400 480 | 140,400 480 | 140,400 480 | 140,400 480 | 2,357,100 8,400 | <u></u> |
| Subtotal | | 0 | 0 | 67,230 | 86,400 | 135,390 | 154,560 | 154,560 | 154,560 | 154,560 | 154,560 | 2,607,420 | |
| Total Attendance Percentage Non-Local: | | 0 | 0 | 95,850 | 122,760 | 191,610 | 218,520 | 218,520 | 218,520 | 218,520 | 218,520 | 3,688,020 | |
| Leagues Tournaments | | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | | |
| Clinics / Camps | | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | | |
| Non-Local Attendance Leagues | | 0 | 0 | 2,592 | 2,754 | 2,916 | 3,078 | 3,078 | 3,078 | 3,078 | 3,078 | 54,432 | |
| Tournaments | | 0 | 0 | 54,243 | 72,324 | 119,511 | 137,592 | 137,592 | 137,592 | 137,592 | 137,592 | 2,309,958 | |
| Clinics / Camps Subtotal | 60% | 0 | 0 | 216 57,051 | 216 75,294 | 288 122,715 | 288 140,958 | 288 140,958 | 288 140,958 | 288 140,958 | 288 140,958 | 5,040 2,369,430 | |

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| | Г | Construction Pe | eriod | Opening Year | | S | tabilized Year | | | | | | 4.0% |
|--|-------|-----------------|--------------|--------------|--------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | | | · | | | | | | | | | | |
| Other Rectangle Sports Leagues: | | | | | | | | | | | | | |
| Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 0 | 6 6 | 6 6 | 8 7 | 8 8 | 8 8 | 8 8 | 8 8 | 8 8 | 140 139 | |
| High School & Collegiate In-House: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult Open | | 0 0 | 0 0 | 0 | 0 0 | 0 0 | 0 | 0 0 | 0 0 | 0 0 | 0 | 0 0 | |
| Total League Teams Tournaments: | _ | 0 | 0 | 12 | 12 | 15 | 16 | 16 | 16 | 16 | 16 | 279 | |
| In-House: Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 0 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Third Party: Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 1 0 | 1 0 | 2 | 2 | 2 | 2 1 | 2 | 2 | 34 15 | |
| Large | _ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Tournaments Number of Teams per Tournament: | | 0 | 0 | 1 | 1 | 2 | 3 | 3 | 3 | 3 | 3 | 49 | |
| Small Medium | | 0 | 0 | 24 48 | 24 48 | 24 48 | 24 48 | 24 48 | 24 48 | 24 48 | 24 48 | | |
| Large | | 0 | 0 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | - | |
| Clinics / Camps: Number | | 0 | 0 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Sessions per Clinic/Camp Participants per Clinic/Camp | | 0 | 0 | 6 50 | 6 50 | 6 50 | 6 50 | 6 50 | 6 50 | 6 50 | 6 50 | | |
| Average Games/Days: | | | | | | | | | | | | | |
| Leagues Tournaments - Days | | 0 0 | 0 0 | 10 3 | 10 3 | 10 3 | 10 3 | 10 3 | 10 3 | 10 3 | 10 3 | | |
| Participants Per Team: Leagues | | 0 | 0 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | | |
| Tournaments | | 0 | 0 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | | |
| Spectators Per Participant: Leagues | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | - | |
| Tournaments Clinics / Camps | | 0.0 0.0 | 0.0 0.0 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | | |
| Total Attendance: Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 2,160 | 2,160 | 2,700 | 2,880 | 2,880 | 2,880 | 2,880 | 2,880 | 50,220 | |
| Tournaments Clinics / Camps | | 0 0 | 0 0 | 1,296 600 | 1,296 600 | 2,592 600 | 5,184 600 | 5,184 600 | 5,184 600 | 5,184 600 | 5,184 600 | 82,944 10,800 | |
| Subtotal Spectators: | · | 0 | 0 | 4,056 | 4,056 | 5,892 | 8,664 | 8,664 | 8,664 | 8,664 | 8,664 | 143,964 | |
| Leagues | | 0 | 0 | 4,320 | 4,320 | 5,400 | 5,760 | 5,760 | 5,760 | 5,760 | 5,760 | 100,440 | |
| Tournaments Clinics / Camps | _ | 0 0 | 0 0 | 3,240 300 | 3,240 300 | 6,480 300 | 12,960 300 | 12,960 300 | 12,960 300 | 12,960 300 | 12,960 300 | 207,360 5,400 | <u></u> |
| Subtotal | | 0 | 0 | 7,860 | 7,860 | 12,180 | 19,020 | 19,020 | 19,020 | 19,020 | 19,020 | 313,200 | |
| Total Attendance Percentage Non-Local: | = | 0 | 0 | 11,916 | 11,916 | 18,072 | 27,684 | 27,684 | 27,684 | 27,684 | 27,684 | 457,164 | |
| Leagues Tournaments | | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | | |
| Clinics / Camps | | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | | |
| Non-Local Attendance | | ^ | • | 070 | 070 | 4.045 | 4 000 | 4 000 | 4.000 | 4.000 | 4.000 | 00.500 | |
| Leagues Tournaments | | 0 0 | 0 0 | 972 3,175 | 972 3,175 | 1,215 6,350 | 1,296 12,701 | 1,296 12,701 | 1,296 12,701 | 1,296 12,701 | 1,296 12,701 | 22,599 203,213 | |
| Clinics / Camps Subtotal | 36% | 0 | 0 | 180 4,327 | 180 4,327 | 180 7,745 | 180 14,177 | 180 14,177 | 180 14,177 | 180 14,177 | 180 14,177 | 3,240 229,052 | <u></u> |
| Gubtotai | JU /0 | U | U | 7,321 | 7,321 | 1,140 | 17,177 | 17,177 | 17, 177 | 17,177 | 17, 177 | 223,002 | |

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| | | Construction Pe | eriod | Opening Year | | Sta | abilized Year | | | | | | 4.0% |
|---|------|-----------------|--------------|--------------|------------|------------|---------------|------------|------------|------------|------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2021 | 2028 | 2029 | 2030 | 2031 | Cumulative | INPV |
| Open | | | | | | | | | | | | | |
| Leagues: | | | | | | | | | | | | | |
| Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | |
| High School & Collegiate | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total League Teams Tournaments: In-House: | | 0 | 0 | 0 | 0 | 0 | U | 0 | 0 | 0 | 0 | 0 | |
| Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 0 | 0 0 | 0 | |
| Large | | 0 | Ö | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Third Party: Number of Tournaments: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large Total Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Number of Teams per Tournament: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 64 100 | 64 100 | 64 100 | 64 100 | 64 100 | 64 100 | 64 100 | 64 100 | | |
| Large | | 0 | 0 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | | |
| Clinics / Camps: Number | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Sessions per Clinic/Camp | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Participants per Clinic/Camp Average Games/Days: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Leagues Tournaments - Days | | 0 | 0 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 | 16 | | |
| Participants Per Team: | | U | U | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Leagues | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | - |
| Tournaments Spectators Per Participant: | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| Leagues | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Tournaments Clinics / Camps | | 0.0 0.0 | 0.0 0.0 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | | |
| Total Attendance: | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| Participants: Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Clinics / Camps Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Spectators: | | | O | | | | Ü | O . | Ü | | | | |
| Leagues Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0_ | 0 | |
| Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Attendance Percentage Non-Local: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Tournaments Clinics / Camps | | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | | |
| Non-Local Attendance | | _ | _ | _ | _ | _ | _ | _ | | _ | | | |
| Leagues Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Subtotal | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

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| | | Construction Pe | eriod | Opening Year | | Sta | abilized Year | | | | | | 4.0% |
|---|-------|-----------------|--------------|--------------|------------|------------|---------------|------------|------------|------------|------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| - | Offic | 2022 | 2023 | 2024 | 2023 | 2020 | 2021 | 2020 | 2029 | 2030 | 2031 | Cumulative | INI V |
| Open | | | | | | | | | | | | | |
| Leagues: | | | | | | | | | | | | | |
| Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| High School & Collegiate | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: | | • | • | • | • | • | 0 | • | • | • | • | • | |
| Youth Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0_ | 0 | |
| Total League Teams Tournaments: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: | | | | | | | | | | | | | |
| Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 0 | 0 0 | 0 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Third Party: | | | | | | | | | | | | | |
| Number of Tournaments: Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | <u></u> |
| Total Tournaments Number of Teams per Tournament: | | U | U | U | U | U | U | U | 0 | U | U | U | |
| Small | | 0 | 0 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | | |
| Medium Large | | 0 | 0 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | | |
| Clinics / Camps: | | U | V | 04 | 04 | 04 | 04 | 04 | 04 | 04 | 04 | | |
| Number | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Sessions per Clinic/Camp Participants per Clinic/Camp | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Games/Days: | | | | | | | | | - | | | | |
| Leagues Tournaments - Days | | 0 | 0 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | | |
| Participants Per Team: | | U | U | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Leagues | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Tournaments Spectators Per Participant: | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| Leagues | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Tournaments Clinics / Camps | | 0.0 0.0 | 0.0 0.0 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | | |
| Total Attendance: | | 0.0 | 0.0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | | |
| Participants: | | | | | | | | | | | | | |
| Leagues Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 0 | 0 0 | 0 | 0 | |
| Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Spectators: Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Clinics / Camps Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | <u></u> |
| | | | | | | | | | | | | | |
| Total Attendance | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Percentage Non-Local: Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Tournaments | | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | | |
| Clinics / Camps | | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | | |
| Non-Local Attendance | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Tournaments Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Subtotal | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | | | | | | | | | | | |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------|----------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 2029 | 7 | 2031 | 20-Year | 20-Year NPV |
| - | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| OPERATING REVENUE | | | | | | | | | | | | | |
| In-House League Registration | | | | | | | | | | | | | |
| Soccer | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 12 | 14 | 16 | 16 | 16 | 16 | 16 | 16 | 282 | |
| Adult | | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | |
| Open Total Teams | | 0 | 0 | 12 | 14 | 16 | 16 | 16 | 16 | 16 | 0 16 | 282 | |
| | | 0 | 0 | 15 | 45 | | 15 | 15 | 15 | 15 | 15 | | |
| Average Participants per Team Total Number of Annual Participants | | 0 | 0 | 180 | 15 210 | 15 240 | 240 | 240 | 240 | 240 | 240 | | |
| Average Registration Fee per Participant | 3.0% | \$300.00 | \$309.00 | \$318.00 | \$328.00 | \$338.00 | \$348.00 | \$358.00 | \$369.00 | \$380.00 | \$391.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$57,240 | \$68,880 | \$81,120 | \$83,520 | \$85,920 | \$88,560 | \$91,200 | \$93,840 | | |
| Lacrosse | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult Open | | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Total Number of Annual Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$300.00 | \$309.00 | \$318.00 | \$328.00 | \$338.00 | \$348.00 | \$358.00 | \$369.00 | \$380.00 | \$391.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | - | |
| Other Rectangle Sports | | | | | | | | | | | | | |
| Teams: In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult | | 0 | 0 | 0 | 0 | Ö | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | | |
| Total Number of Annual Participants Average Registration Fee per Participant | 3.0% | 0 \$250.00 | 0 \$258.00 | 0 \$266.00 | 0 \$274.00 | 0 \$282.00 | 0 \$290.00 | 0 \$299.00 | 0 \$308.00 | 0 \$317.00 | 0 \$327.00 | | |
| Total Annual Registration Fees | 3.0% | \$250.00 \$0 | \$258.00 \$0 | \$266.00 \$0 | \$274.00 \$0 | \$282.00 \$0 | \$290.00 \$0 | \$299.00 \$0 | \$308.00 \$0 | \$317.00 \$0 | \$327.00 \$0 | | |
| - | | | | | | | | | | | | | |
| Open Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Total Number of Annual Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$300.00 | \$309.00 | \$318.00 | \$328.00 | \$338.00 | \$348.00 | \$358.00 | \$369.00 | \$380.00 | \$391.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | | | | | | | | | | |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction | Period | Opening Year | | : | Stabilized Year | | | | | | 4.0% |
|--|------|--------------|----------|--------------|----------|----------|-----------------|----------|----------|----------|----------|-------------|-------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Open | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Total Number of Annual Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$250.00 | \$258.00 | \$266.00 | \$274.00 | \$282.00 | \$290.00 | \$299.00 | \$308.00 | \$317.00 | \$327.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Total Annual Registrant Fees: | | | | | | | | | | | | | |
| Soccer | | \$0 | \$0 | \$57,240 | \$68,880 | \$81,120 | \$83,520 | \$85,920 | \$88,560 | \$91,200 | \$93,840 | \$1,758,120 | \$1,101,202 |
| Lacrosse | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Rectangle Sports | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$57,240 | \$68.880 | \$81,120 | \$83,520 | \$85,920 | \$88,560 | \$91,200 | \$93,840 | \$1,758,120 | \$1,101,202 |

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PRIORITY 1A - Rectangle Field Complex

| CP1 CP2 1 2 2 3 4 5 6 7 6 2004 2005 2007 2008 2007 2008 2007 2008 2007 2008 2007 2008 2007 2008 2009 2 | | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-----------------------------------|-------|--------------|----------|--------------|----------|----------|-----------------|-----------|----------|----------|----------|-----------------|-----------------|
| Secret S | | Unit | CP 1 | CP 2 | 1 | | | 4 | | | | | | 20-Year |
| Temme | In-House Tournament Registration | | | | | | | | | | | | | |
| In Force | Soccer | | | | | | | | | | | | | |
| Second | | | | | | | | | | | | | | |
| Median 0 0 0 10 100 100 100 100 100 100 100 1 | | | | | | | | | | | | | | |
| Lagrage 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | | | | | | | | | |
| Total Frame 100 100 100 100 100 100 100 100 100 10 | | | | | | | | | | | | | | |
| Transit Registration Fines 1 | | | | | | | | | | | | | | |
| Term: | | 3.0% | | | | | | | | | | | \$7,973,660 | \$4,954,146 |
| Trainer: | - | | | | | | | | | | | | | |
| In Lase: | | | | | | | | | | | | | | |
| Smell | | | | | | | | | | | | | | |
| Large | | | 0 | 0 | 64 | 64 | 128 | 128 | 128 | 128 | 128 | 128 | 2,176 | |
| Total Torons 0 0 0 64 64 108 128 228 228 228 228 228 228 228 228 3,3676 — Average Registration Fee per Team | Medium | | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 100 | 100 | 100 | 1,500 | |
| Average Registration Fee per Team 3.0% \$850.00 \$576.00 \$502.00 \$502.00 \$502.00 \$507.00 \$508.00 \$1,016.00 \$1,016.00 \$1,007.00 | | | | | | | | | | | | | | |
| Total Armual Registration Fees | Total Teams | | 0 | 0 | 64 | 64 | 128 | 228 | 228 | 228 | 228 | 228 | 3,676 | - |
| Teams: In-House: Srand | | 3.0% | | | | | | | | | | | \$4,416,412 | \$2,693,330 |
| Small 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | | | | | | | | | |
| Medium | In-House: | | | | | | | | | | | | | |
| Large | | | | | | | | | | | | | | |
| Total Teams | | | | | | | | | | | | | | |
| Average Registration Fee per Team | = | | | | | | | | | | | | | |
| Total Annual Registration Fee Para Sum | | 2.00/ | | | | | | | | | | | | |
| Teams: | | 3.0% | | | | | | | | | | | | |
| Small | | | | | | | | | | | | | | |
| Medium Large | In-House: | | | | | | | | | | | | | |
| Large | | | | | | | | | | | | | | |
| Total Teams 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | - | - | | | | | | | | | | |
| Average Registration Fee per Team 3.0% \$500.00 \$515.00 \$530.00 \$546.00 \$562.00 \$579.00 \$596.00 \$614.00 \$632.00 \$651.00 Total Annual Registration Fees \$ \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ | | | | | | | | | | | | | | |
| Total Annual Registration Fees | | 0.00/ | | | | | | | | | | | | |
| Teams: In-House: Small | | 3.0% | | | | | | | | | | | | |
| In-House: Small | | | | | | | | | | | | | | |
| Small 0 <td></td> | | | | | | | | | | | | | | |
| Medium | | | | | | | | | | | | | | |
| Large Total Teams 0 | | | | - | | | | | | | | | | |
| Total Teams 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | | | | | | | | | |
| Total In-House Tournament Registration: Soccer \$0 \$1,812 \$375,144 \$386,512 \$398,272 \$410,032 \$422,184 \$434,728 \$7,973,660 \$4,954,146 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<> | | | | | | | | | | | | | | |
| Total In-House Tournament Registration: Soccer \$0 \$1,812 \$375,144 \$386,512 \$398,272 \$410,032 \$422,184 \$434,728 \$7,973,660 \$4,954,146 <t< td=""><td>Average Registration Fee per Team</td><td>3.0%</td><td>\$500.00</td><td>\$515.00</td><td>\$530.00</td><td>\$546.00</td><td>\$562.00</td><td>\$579.00</td><td>\$596.00</td><td>\$614.00</td><td>\$632.00</td><td>\$651.00</td><td></td><td></td></t<> | Average Registration Fee per Team | 3.0% | \$500.00 | \$515.00 | \$530.00 | \$546.00 | \$562.00 | \$579.00 | \$596.00 | \$614.00 | \$632.00 | \$651.00 | | |
| Soccer \$0 \$0 \$205,656 \$211,812 \$375,144 \$386,512 \$398,272 \$410,032 \$422,184 \$434,728 \$7,973,660 \$4,954,146 Lacrosse \$0 \$0 \$57,728 \$59,456 \$122,496 \$224,808 \$238,488 \$245,556 \$252,852 \$4,416,412 \$2,693,330 Other Rectangle Sports \$0 | | 2.2,5 | | | | | | | | | | | \$0 | \$0 |
| Lacrosse \$0 \$0 \$57,728 \$59,456 \$122,496 \$224,808 \$231,648 \$238,488 \$245,556 \$252,852 \$4,416,412 \$2,693,330 Other Rectangle Sports \$0 | | | * | * | \$205.050 | ¢044.040 | ¢275.444 | 6200 540 | \$200.070 | ¢440.000 | Ø400 404 | ¢424.700 | ¢7 070 000 | ¢4.054.440 |
| Other Rectangle Sports \$0< | | | | | | | | | | | | | | |
| Open \$0 \$ | | | | | | | | | | | | | | |
| Open\$0 | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|------|--------------|----------|--------------|----------|----------|-----------------|----------|----------|----------|----------|-------------|-----------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Camps/Clinics Fees | | | | | | | | | | | | | |
| Soccer | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 2 | 2 | 3 | 4 | 4 | 4 | 4 | 4 | | |
| Average Number of Participants | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 100 | 100 | 150 | 200 | 200 | 200 | 200 | 200 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | <u></u> | |
| Total Annual Registration Fees | | \$0 | \$0 | \$13,800 | \$14,200 | \$21,900 | \$30,000 | \$31,000 | \$32,000 | \$33,000 | \$34,000 | \$610,700 | \$376,741 |
| Lacrosse | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | | |
| Average Number of Participants | | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 120 | 120 | 160 | 160 | 160 | 160 | 160 | 160 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$16,560 | \$17,040 | \$23,360 | \$24,000 | \$24,800 | \$25,600 | \$26,400 | \$27,200 | \$505,600 | \$315,956 |
| Other Rectangle Sports | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Average Number of Participants | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$13,800 | \$14,200 | \$14,600 | \$15,000 | \$15,500 | \$16,000 | \$16,500 | \$17,000 | \$323,000 | \$203,574 |
| Open | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Number of Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Number of Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Annual Clinic/Camp Fees: | | | | | | | | | | | | | |
| Soccer | | \$0 | \$0 | \$13,800 | \$14,200 | \$21,900 | \$30,000 | \$31,000 | \$32,000 | \$33,000 | \$34,000 | \$610,700 | \$376,741 |
| Lacrosse | | \$0 | \$0 | \$16,560 | \$17,040 | \$23,360 | \$24,000 | \$24,800 | \$25,600 | \$26,400 | \$27,200 | \$505,600 | \$315,956 |
| Other Rectangle Sports | | \$0 | \$0 | \$13,800 | \$14,200 | \$14,600 | \$15,000 | \$15,500 | \$16,000 | \$16,500 | \$17,000 | \$323,000 | \$203,574 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$44,160 | \$45,440 | \$59,860 | \$69,000 | \$71,300 | \$73,600 | \$75,900 | \$78,200 | \$1,439,300 | \$896,271 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction F | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|--------|----------------|----------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-------------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Rental Income | | | | | | | | | | | | | |
| User Group Games: | | | | | | | | | | | | | |
| Soccer | | 0 | 0 | 1,296 | 1,440 | 1,584 | 1,584 | 1,584 | 1,584 | 1,584 | 1,584 | 28,080 | |
| Lacrosse | | 0 | 0 | 384 | 408 | 432 | 456 | 456 | 456 | 456 | 456 | 8,064 | |
| Other Rectangle Sports | | 0 | 0 | 120 | 120 | 150 | 160 | 160 | 160 | 160 | 160 | 2,790 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | | 0 | 0 | 1,800 | 1,968 | 2,166 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 38,934 | |
| Hours Per Game | | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Average Rental Fee Per Hour Total User Group Rental Income | 3.0% | \$70.00 \$0 | \$72.00 \$0 | \$74.00 \$266,400 | \$76.00 \$299,136 | \$78.00 \$337,896 | \$80.00 \$352,000 | \$82.00 \$360,800 | \$84.00 \$369,600 | \$87.00 \$382,800 | \$90.00 \$396,000 | \$7,455,032 | \$4,675,489 |
| Third Party Tournaments | | | | | | | | | | | | | |
| Tournaments | | 0 | 0 | 14 | 19 | 26 | 31 | 31 | 31 | 31 | 31 | 524 | |
| Percentage Non-Facility | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Average Rental Fee per Tournament | 3.0% | \$10,000 | \$10,300 | \$10,609 | \$10,927 | \$11,255 | \$11,593 | \$11,941 | \$12,299 | \$12,668 | \$13,048 | | |
| Total Rent | | \$0 | \$0 | \$148,526 | \$207,618 | \$292,632 | \$359,375 | \$370,156 | \$381,261 | \$392,699 | \$404,480 | \$7,332,760 | \$4,535,183 |
| Practices | | 0 | ^ | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Weeks Available Per Year | | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Number of Practices Hosted Per Week | 2.00/ | 30 | 30 | 30 \$80 | 30 | 30 \$84 | 30 | 30 | 30 | 30 | 30 | | |
| Average Rental Fee per Practice Total Rent | 3.0% | \$75 \$0 | \$77 \$0 | \$95.481 | \$82 \$98,345 | \$101,296 | \$87 \$104.335 | \$90 \$107,465 | \$92 \$110.689 | \$95 \$114.009 | \$98 \$117.430 | \$2,235,634 | \$1,409,185 |
| Average Participants per Practice | | 15 | 15 | φ95,461 15 | φ 9 0,343 | 15 | 15 | 15 | 15 | 15 | 15 | \$2,233,034 | \$1,409,103 |
| Participant Practice Attendance | | 0 | 0 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 324,000 | |
| Spectator/Parent Attendance Factor | | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | | |
| Total Practice Attendance | | 0 | 0 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 486,000 | |
| Percentage Local | | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | | |
| Open / Drop-in Play | | | | | | | | | | | | | |
| Weeks Available Per Year | | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Days Per Week Available for Open/Drop in | n Play | 3.0 | 3.0 20 | 3.0 | 3.0 | 3.0 20 | 3.0 | 3.0 | 3.0 20 | 3.0 20 | 3.0 20 | | |
| Average Rental Fee per Prop in | 3.0% | 20 \$10.00 | \$10.30 | 20 \$10.61 | 20 \$10.93 | \$11.26 | 20 \$11.59 | 20 \$11.94 | \$12.30 | \$12.67 | \$13.05 | | |
| Average Rental Fee per Drop-in Total Revenue | 3.070 | \$10.00 | \$10.30 | \$25,462 | \$26,225 | \$27,012 | \$27,823 | \$28,657 | \$29,517 | \$30,402 | \$31,315 | \$596,169 | \$375,783 |
| Participant Open/Drop-In Attendance | | 0 | 0 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 43,200 | Ψ575,765 |
| Spectator/Parent Attendance Factor | | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | | |
| Total Open / Drop-In Attendance | | 0 | 0 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 47,520 | |
| Percentage Local | | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | | |
| Private Parties / Rentals | | | | | | | | | | | | | |
| Weeks Available Per Year | | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Average Pental Fee per Private | 2.00/ | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Average Rental Fee per Private Total Revenue | 3.0% | \$300 \$0 | \$309 \$0 | \$318 \$25.462 | \$328 \$26,225 | \$338 \$27,012 | \$348 \$27,823 | \$358 \$28,657 | \$369 \$29,517 | \$380 \$30,402 | \$391 \$31.315 | \$596,169 | \$375,783 |
| Average Private Size (people) | | 30 | 30 | \$25,462 30 | 30 | 30 | \$27,623 30 | \$26,657 30 | \$29,517 30 | \$30,402 30 | φ31,315 30 | ψυσυ, 10σ | \$3/3,763 |
| Private Party Attendance | | 0 | 0 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 43,200 | |
| Spectator/Parent Attendance Factor | | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | | |
| Total Drop-In Attendance | | 0 | 0 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 64,800 | |
| Percentage Local | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Private Rentals/Practices/Drop-in | | | | | 00.010 | 00.010 | 00.010 | 00.010 | 00.515 | | 00.010 | | |
| Total Attendance | | 0 | 0 | 33,240 | 33,240 | 33,240 | 33,240 | 33,240 | 33,240 | 33,240 | 33,240 | 598,320 | |
| Local Attendance Non-Local Attendance | | 0 | 0 | 27,894 5,346 | 502,092 96,228 | |
| Total Annual Rental Income | | | | | | | | | | | | | |
| User Group Games: | | \$0 | \$0 | \$266,400 | \$299,136 | \$337,896 | \$352,000 | \$360,800 | \$369,600 | \$382,800 | \$396,000 | \$7,455,032 | \$4,675,489 |
| Third Party Tournaments | | \$0 | \$0 | \$148,526 | \$207,618 | \$292,632 | \$359,375 | \$370,156 | \$381,261 | \$392,699 | \$404,480 | \$7,332,760 | \$4,535,183 |
| Practices | | \$0 | \$0 | \$95,481 | \$98,345 | \$101,296 | \$104,335 | \$107,465 | \$110,689 | \$114,009 | \$117,430 | \$2,235,634 | \$1,409,185 |
| Open / Drop-in Play | | \$0 | \$0 | \$25,462 | \$26,225 | \$27,012 | \$27,823 | \$28,657 | \$29,517 | \$30,402 | \$31,315 | \$596,169 | \$375,783 |
| Private Parties / Rentals | | \$0 | \$0 | \$25,462 | \$26,225 | \$27,012 | \$27,823 | \$28,657 | \$29,517 | \$30,402 | \$31,315 | \$596,169 | \$375,783 |
| Total | | \$0 | \$0 | \$561,330 | \$657,550 | \$785,849 | \$871,355 | \$895,735 | \$920,583 | \$950,313 | \$980,538 | \$18,215,764 | \$11,371,423 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction P | eriod | Opening Year | | : | Stabilized Year | | | | | | 4.0% |
|--|-------|-----------------------------|---------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 2031 | 20-Year Cumulative | 20-Year NPV |
| | | | | | | | | | | | | | |
| Concessions | | | | | | | | | | | | | |
| Soccer | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 21,600 47,160 | 24,120 63,540 | 26,640 87,300 | 26,640 94,680 | 26,640 94,680 | 26,640 94,680 | 26,640 94,680 | 26,640 94,680 | 2,160 2,160 | |
| Tournaments Camps/Clinics | | 0 | 0 | 47,160 | 63,540 | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 2,160 | |
| Spectators: | | U | U | 000 | 000 | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 2,100 | |
| Leagues | | 0 | 0 | 43,200 | 48,240 | 53,280 | 53,280 | 53,280 | 53,280 | 53.280 | 53,280 | 2,160 | |
| Tournaments | | 0 | 0 | 117,900 | 158,850 | 218,250 | 236,700 | 236,700 | 236,700 | 236,700 | 236,700 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 300 | 300 | 450 | 600 | 600 | 600 | 600 | 600 | 864 | |
| Total Annual Attendance | | 0 | 0 | 230,760 | 295,650 | 386,820 | 413,100 | 413,100 | 413,100 | 413,100 | 413,100 | 11,664 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$452,905 | \$597,670 | \$805,433 | \$885,958 | \$912,537 | \$939,913 | \$968,110 | \$997,153 | \$18,333,861 | \$11,400,014 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$271,743 | \$358,602 | \$483,260 | \$531,575 | \$547,522 | \$563,948 | \$580,866 | \$598,292 | \$11,000,316 | \$6,840,008 |
| Lacrosse | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 5,760 | 6,120 | 6,480 | 6,840 | 6,840 | 6,840 | 6,840 | 6,840 | 2,160 | |
| Tournaments | | 0 | 0 | 22,140 | 29,520 | 48,780 | 56,160 | 56,160 | 56,160 | 56,160 | 56,160 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 720 | 720 | 960 | 960 | 960 | 960 | 960 | 960 | 2,160 | |
| Spectators: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 11,520 | 12,240 | 12,960 | 13,680 | 13,680 | 13,680 | 13,680 | 13,680 | 2,160 | |
| Tournaments | | 0 | 0 | 55,350 | 73,800 | 121,950 | 140,400 | 140,400 | 140,400 | 140,400 | 140,400 | 2,160 | |
| Camps/Clinics Total Annual Attendance | | 0 | 0 | 360 95,850 | 360 122,760 | 480 191,610 | 480 218,520 | 480 218,520 | 480 218,520 | 480 218,520 | 480 218,520 | 864 11,664 | |
| Average Commissions Committee and Comite | 2.00/ | 64.05 | £4.04 | C4.00 | #0.00 | 60.00 | 60.44 | CO 04 | # 2.22 | CO 04 | 60.44 | | |
| Average Concessions Spending per Capita Gross Annual Concessions Revenue | 3.0% | \$1.85 \$0 | \$1.91 \$0 | \$1.96 \$188,121 | \$2.02 \$248,165 | \$2.08 \$398,969 | \$2.14 \$468,650 | \$2.21 \$482,710 | \$2.28 \$497,191 | \$2.34 \$512,107 | \$2.41 \$527,470 | \$9,551,644 | \$5,904,212 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | φ 9 ,331,044 | φ3,504,212 |
| Concessions net \$ | | \$0 | \$0 | \$112,873 | \$148,899 | \$239,381 | \$281,190 | \$289,626 | \$298,315 | \$307,264 | \$316,482 | \$5,730,987 | \$3,542,527 |
| Other Rectangle Sports | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 2,160 | 2,160 | 2,700 | 2,880 | 2,880 | 2,880 | 2,880 | 2,880 | 2,160 | |
| Tournaments | | 0 | 0 | 1,296 | 1,296 | 2,592 | 5,184 | 5,184 | 5,184 | 5,184 | 5,184 | 2,160 | |
| Camps/Clinics Spectators: | | U | U | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 2,160 | |
| Leagues | | 0 | 0 | 4,320 | 4,320 | 5,400 | 5,760 | 5,760 | 5,760 | 5,760 | 5,760 | 2,160 | |
| Tournaments | | 0 | 0 | 3,240 | 3,240 | 6,480 | 12,960 | 12,960 | 12,960 | 12,960 | 12,960 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 864 | |
| Total Annual Attendance | | 0 | 0 | 11,916 | 11,916 | 18,072 | 27,684 | 27,684 | 27,684 | 27,684 | 27,684 | 11,664 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$23,387 | \$24,089 | \$37,629 | \$59,373 | \$61,154 | \$62,988 | \$64,878 | \$66,824 | \$1,189,373 | \$730,701 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$14,032 | \$14,453 | \$22,578 | \$35,624 | \$36,692 | \$37,793 | \$38,927 | \$40,095 | \$713,624 | \$438,421 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction Pe | eriod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-------|-----------------|---------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|-----------------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| - | Offic | 2022 | 2023 | 2024 | 2023 | 2020 | 2021 | 2020 | 2023 | 2030 | 2031 | Cumulative | INI V |
| Open | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 2,160 | |
| Camps/Clinics Spectators: | | U | U | U | U | U | U | U | U | U | U | 2,160 | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 864 | |
| Total Annual Attendance | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,664 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Tournaments Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 2,160 | |
| Spectators: | | U | U | U | U | U | U | U | U | U | U | 2,100 | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 864 | |
| Total Annual Attendance | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,664 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Practices | | | | | | | | | | | | | |
| Annual Attendance | | 0 | 0 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 2,160 | |
| Average Concessions Spending per Capita | 3.0% | \$0.50 | \$0.52 | \$0.53 | \$0.55 | \$0.56 | \$0.58 | \$0.60 | \$0.61 | \$0.63 | \$0.65 | | |
| Gross Annual Concessions Revenue Concessions net % | | \$0 60% | \$0 60% | \$14,322 60% | \$14,752 60% | \$15,194 60% | \$15,650 60% | \$16,120 60% | \$16,603 60% | \$17,101 60% | \$17,614 60% | \$335,345 | \$211,378 |
| Concessions net \$ | | \$0 | \$0 | \$8,593 | \$8,851 | \$9,117 | \$9,390 | \$9,672 | \$9,962 | \$10,261 | \$10,569 | \$201,207 | \$126,827 |
| | | | | | | | | | | | | | |
| Open / Drop-in Play | | | _ | | | | | | | | | | |
| Annual Attendance Average Concessions Spending per Capita | 3.0% | 0 \$0.50 | 0 \$0.52 | 2,640 \$0.53 | 2,640 \$0.55 | 2,640 \$0.56 | 2,640 \$0.58 | 2,640 \$0.60 | 2,640 \$0.61 | 2,640 \$0.63 | 2,640 \$0.65 | 2,160 | |
| Gross Annual Concessions Revenue | 3.0% | \$ 0.50 | \$0.52 \$0 | \$1,400 | \$1,442 | \$1,486 | \$1,530 | \$1,576 | \$1,623 | \$0.63 \$1,672 | \$1,722 | \$32,789 | \$20,668 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | ψ32,709 | Ψ20,000 |
| Concessions net \$ | | \$0 | \$0 | \$840 | \$865 | \$891 | \$918 | \$946 | \$974 | \$1,003 | \$1,033 | \$19,674 | \$12,401 |
| Total Annual Concessions Revenue, gross | | | | | | | | | | | | | |
| Soccer | | \$0 | \$0 | \$452,905 | \$597,670 | \$805,433 | \$885,958 | \$912,537 | \$939,913 | \$968,110 | \$997,153 | \$18,333,861 | \$11,400,014 |
| Lacrosse | | \$0 | \$0 | \$188,121 | \$248,165 | \$398,969 | \$468,650 | \$482,710 | \$497,191 | \$512,107 | \$527,470 | \$9,551,644 | \$5,904,212 |
| Other Rectangle Sports | | \$0 | \$0 | \$23,387 | \$24,089 | \$37,629 | \$59,373 | \$61,154 | \$62,988 | \$64,878 | \$66,824 | \$1,189,373 | \$730,701 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 \$0 | \$0 | \$0 \$44.750 | \$0 \$45.404 | \$0 | \$0 \$40.400 | \$0 | \$0 \$47,404 | \$0 \$47.044 | \$0 | \$0 |
| Practices Open / Drop-in Play | | \$0 \$0 | \$0 \$0 | \$14,322 \$1,400 | \$14,752 \$1,442 | \$15,194 \$1,486 | \$15,650 \$1,530 | \$16,120 \$1,576 | \$16,603 \$1,623 | \$17,101 \$1,672 | \$17,614 \$1,722 | \$335,345 \$32,789 | \$211,378 \$20,668 |
| Total | | \$0 \$0 | \$0 \$0 | \$680,136 | \$886,118 | \$1,486 | \$1,530 | \$1,474,096 | \$1,523 | \$1,563,869 | \$1,722 | \$29,443,012 | \$18,266,973 |
| 10(4) | | Ψυ | ΨΟ | ψοσο, 130 | ψουο, 110 | ψ1,230,711 | ψ1,431,101 | ψ1,+1+,030 | ψ1,010,010 | Ψ1,000,009 | φ1,010,700 | Ψ20,440,012 | ψ10,200,313 |

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PRIORITY 1A - Rectangle Field Complex

| Charlest | | | Construction F | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|----------------------------------|-------|----------------|--------|--------------|-----------|-----------|-----------------|-----------|-----------|-----------|-----------|-------------|-------------|
| Charles | | | | | 1 | 2 | | | 5 | 6 | 7 | 8 | 20-Year | |
| Barriers | | Unit | | | 2024 | | | 2027 | | | 2030 | 2031 | | |
| Description Country | Advertising | | | | | | | | | | | | | |
| Percentage Sold | Banners | | | | | | | | | | | | | |
| Price | Quantity | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| LED Boards So So Sig. 066 Sig. 056 Sig. 056 Sig. 057 Sig. 146 Sig. 157 Sig. 1877 | Percentage Sold | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| LED Boards | Price | 3.0% | | | \$1,591 | \$1,639 | | \$1,739 | \$1,791 | \$1,845 | \$1,900 | \$1,957 | | |
| Quantity | Annual Banner Revenue | | \$0 | \$0 | \$19,096 | \$19,669 | \$20,259 | \$20,867 | \$21,493 | \$22,138 | \$22,802 | \$23,486 | \$447,127 | \$281,837 |
| Percentage Sold | | | | | | | | | | | | | | |
| Price | • | | - | - | | • | • | | | • | · | • | | |
| Scoreboard Sco | | | | | | | | | | | | | | |
| Scoreboard Country C | | 3.0% | | | | | | | | | | | | |
| Description Country | Annual Dasherboard Revenue | | \$0 | \$0 | \$6,365 | \$6,556 | \$6,753 | \$6,956 | \$7,164 | \$7,379 | \$7,601 | \$7,829 | \$149,042 | \$93,946 |
| Percentage Sold 100% 100 | | | | | | | | | | | | | | |
| Price 3.0% \$5,000 \$5,150 \$5,069 \$10,927 \$11,255 \$11,931 \$15,299 \$12,688 \$13,048 \$6,524 . | • | | | - | | | | | | | | | | |
| Courts/Fields | | | | | | | | | | | | | | |
| Counts/Fields | | 3.0% | | | | | | | | | | | | |
| Cuantity | Annual Scoreboard Revenue | | \$0 | \$0 | \$10,609 | \$10,927 | \$11,255 | \$11,593 | \$11,941 | \$12,299 | \$12,668 | \$13,048 | \$248,404 | \$156,576 |
| Percentage Sold 75% | | | | | | | | | | | | | | |
| Price | | | | | | | | | | | | | | |
| Annual Court/Ice Revenue \$0 \$0 \$0 \$22,279 \$22,947 \$23,636 \$24,345 \$25,075 \$25,827 \$26,602 \$27,400 \$521,648 \$328,810 Other Signage (Lobby, Meeting Rooms, etc) Cuantity 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | | | | | | | | | |
| Countity | | 3.0% | | | | | | | | | | | | |
| Quantity | Annual Court/Ice Revenue | | \$0 | \$0 | \$22,279 | \$22,947 | \$23,636 | \$24,345 | \$25,075 | \$25,827 | \$26,602 | \$27,400 | \$521,648 | \$328,810 |
| Percentage Sold 75% | 0 0 1 7 0 7 | | | | | | | | | | | | | |
| Price 3.0% \$2,000 \$2,060 \$2,122 \$2,185 \$2,251 \$2,319 \$2,388 \$2,460 \$2,534 \$2,610 | | | | | | | | | | | | | | |
| Annual Other Signage Revenue \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 | | | | | | | | | | | | | | |
| Presenting Sponsor / Other Sponsorships Quantity 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | 3.0% | | | | | | | | | | | | |
| Quantity Quantity 0 | Annual Other Signage Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Percentage Sold 50% | | | | | | | | _ | | | _ | | | |
| Price 3.0% \$3,500 \$3,605 \$3,713 \$3,825 \$3,939 \$4,057 \$4,179 \$4,305 \$4,434 \$4,567 <t< td=""><td></td><td></td><td>-</td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<> | | | - | - | | | | | | | | | | |
| Annual Sponsorship Revenue \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 | | 2.00/ | | | | | | | | | | | | |
| Other 3.0% \$0 \$0 \$65,000 \$70,000 \$75,000 \$80,000 \$82,400 \$84,872 \$87,418 \$90,041 \$1,697,913 \$1,066,395 Total Annual Advertising Revenue Banners \$0 \$0 \$19,096 \$19,669 \$20,259 \$20,867 \$21,493 \$22,138 \$22,802 \$23,486 \$447,127 \$281,837 LED Boards \$0 \$0 \$6,365 \$6,556 \$6,753 \$6,956 \$7,164 \$7,379 \$7,601 \$7,829 \$149,042 \$93,946 Scoreboard \$0 \$0 \$10,609 \$10,927 \$11,255 \$11,593 \$11,941 \$12,299 \$12,668 \$30,48 \$248,404 \$166,576 Courts/Fields \$0 \$0 \$22,279 \$22,947 \$23,636 \$24,345 \$25,075 \$25,827 \$26,602 \$27,400 \$521,648 \$328,810 Other Signage (Lobby, Meeting Rooms, etc) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 < | | 3.0% | | | | | | | | | | | | |
| Total Annual Advertising Revenue Banners \$ 0 \$ 0 \$ 19,096 \$ 19,669 \$ 20,259 \$ 20,867 \$ 21,493 \$ 22,138 \$ 22,802 \$ 23,486 \$ 447,127 \$ 281,837 \$ 1 | | | | | | | | | | | | | | |
| Banners \$0 \$0 \$19,096 \$19,669 \$20,259 \$20,867 \$21,493 \$22,138 \$22,802 \$23,486 \$447,127 \$281,837 LED Boards \$0 \$0 \$6,365 \$6,556 \$6,753 \$6,956 \$7,164 \$7,379 \$7,601 \$7,829 \$149,042 \$93,946 Scoreboard \$0 \$0 \$10,609 \$10,927 \$11,255 \$11,593 \$11,941 \$12,299 \$12,668 \$13,048 \$248,404 \$156,576 Courts/Fields \$0 \$0 \$22,279 \$22,947 \$23,636 \$24,345 \$25,075 \$25,827 \$26,602 \$27,400 \$51,648 \$328,810 Other Signage (Lobby, Meeting Rooms, etc) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 Presenting Sponsor / Other Sponsorships \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 | Other | 3.0% | \$0 | \$0 | \$65,000 | \$70,000 | \$75,000 | \$80,000 | \$82,400 | \$84,872 | \$87,418 | \$90,041 | \$1,697,913 | \$1,066,395 |
| LED Boards \$0 \$0 \$6,365 \$6,556 \$6,753 \$6,956 \$7,164 \$7,379 \$7,601 \$7,829 \$149,042 \$93,946 Scoreboard \$0 \$0 \$10,609 \$10,927 \$11,255 \$11,593 \$11,941 \$12,299 \$12,668 \$13,048 \$248,404 \$156,576 Courts/Fields \$0 \$0 \$22,279 \$22,947 \$23,636 \$24,345 \$25,075 \$25,827 \$26,602 \$27,400 \$521,648 \$328,810 Other Signage (Lobby, Meeting Rooms, etc) \$0 | Total Annual Advertising Revenue | | | | | | | | | | | | | |
| Scoreboard \$0 \$0 \$10,609 \$10,927 \$11,255 \$11,593 \$11,941 \$12,299 \$12,668 \$13,048 \$248,404 \$156,576 Courts/Fields \$0 \$0 \$22,279 \$22,947 \$23,636 \$24,345 \$25,075 \$25,827 \$26,602 \$27,400 \$521,648 \$328,810 Other Signage (Lobby, Meeting Rooms, etc) \$0< | Banners | | | | \$19,096 | \$19,669 | \$20,259 | \$20,867 | \$21,493 | \$22,138 | \$22,802 | \$23,486 | \$447,127 | \$281,837 |
| Courts/Fields \$0 \$0 \$22,279 \$22,947 \$23,636 \$24,345 \$25,075 \$25,827 \$26,602 \$27,400 \$521,648 \$328,810 Other Signage (Lobby, Meeting Rooms, etc) \$0 | LED Boards | | | | \$6,365 | \$6,556 | | | \$7,164 | \$7,379 | \$7,601 | \$7,829 | \$149,042 | \$93,946 |
| Other Signage (Lobby, Meeting Rooms, etc) \$0 </td <td>Scoreboard</td> <td></td> <td>\$0</td> <td></td> <td>\$10,609</td> <td>\$10,927</td> <td>\$11,255</td> <td>\$11,593</td> <td>\$11,941</td> <td>\$12,299</td> <td>\$12,668</td> <td>\$13,048</td> <td>\$248,404</td> <td>\$156,576</td> | Scoreboard | | \$0 | | \$10,609 | \$10,927 | \$11,255 | \$11,593 | \$11,941 | \$12,299 | \$12,668 | \$13,048 | \$248,404 | \$156,576 |
| Presenting Sponsor / Other Sponsorships \$0 <td>Courts/Fields</td> <td></td> | Courts/Fields | | | | | | | | | | | | | |
| Other \$0 \$0 \$65,000 \$70,000 \$75,000 \$80,000 \$82,400 \$84,872 \$87,418 \$90,041 \$1,697,913 \$1,066,395 | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| Total \$0 \$0 \$123,350 \$130,100 \$136,903 \$143,760 \$148,073 \$152,515 \$157.091 \$161.803 \$3.064.134 \$1.927.563 | | | | | | | | | | | | | | |
| to the first | Total | | \$0 | \$0 | \$123,350 | \$130,100 | \$136,903 | \$143,760 | \$148,073 | \$152,515 | \$157,091 | \$161,803 | \$3,064,134 | \$1,927,563 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction P | eriod | Opening Year | | : | Stabilized Year | | | | | | 4.0% |
|------------------------------|------|----------------|------------|--------------|----------|------------|-----------------|----------|------------|----------|----------|------------------|-----------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Other Revenue | | | | | | | | | | | | | |
| Esports & Sports Performance | | | | | | | | | | | | | |
| Annual Visitors | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Per Capita Spend | 3.0% | \$6.50 | \$6.70 | \$6.90 | \$7.10 | \$7.32 | \$7.54 | \$7.76 | \$7.99 | \$8.23 | \$8.48 | | |
| Gross Annual Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net Revenue % | | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | | |
| Net Revenue \$ | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Multipurpose/Party Rooms | | | | | | | | | | | | | |
| Annual Rentals | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average SF Rented | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Rental Rate per SF | 3.0% | \$0.17 | \$0.18 | \$0.18 | \$0.19 | \$0.19 | \$0.20 | \$0.20 | \$0.21 | \$0.22 | \$0.22 | | |
| Annual Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | 3.0% | \$0 | \$0 | \$35,000 | \$37,500 | \$40,000 | \$42,500 | \$43,775 | \$45,088 | \$46,441 | \$47,834 | \$902,954 | \$567,334 |
| Total Annual Other Revenue | | | | | | | | | | | | | |
| Esports & Sports Performance | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Multipurpose/Party Rooms | | \$0 | \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | | \$0 \$0 | \$0 \$0 | \$35,000 | \$37,500 | \$40,000 | \$42,500 | \$43,775 | \$45,088 | \$46,441 | \$47,834 | \$902,954 | \$567,334 |
| Total | | \$0 | \$0 | \$35,000 | \$37,500 | \$40,000 | \$42,500 | \$43,775 | \$45,088 | \$46,441 | \$47,834 | \$902,954 | \$567,334 |
| | | ΨΟ | ΨΟ | 455,000 | 7.1% | 6.7% | 6.3% | 3.0% | 3.0% | 3.0% | 3.0% | ↓302,30 4 | ψοσ.,σοσ |
| | | | | | 7.170 | 0.770 | 0.070 | 0.070 | 3.070 | 0.070 | 3.070 | | |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction Pe | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---------------------------------------|-------|-----------------|------|--------------|-----------|-----------|-----------------|-----------|-----------|-----------|-----------|--------------|-------------|
| | | CP 1 | CP 2 | | | | | 5 | | | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| OPERATING EXPENSES | | | | | | | | | | | | | |
| 0. 2.00 2 <i>x</i> 2020 | | | | | | | | | | | | | |
| Staffing- FTEs | | | | | | | | | | | | | |
| Executive Director | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Marketing Manager | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Business Manager | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Director of Operations | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Administrative Assistant | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Maintenance/Operations | | 0.0 | 0.0 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | | |
| Custodian | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| Staffing - Salaries | | | | | | | | | | | | | |
| Executive Director | 3.0% | \$0 | \$0 | \$90,000 | \$92,700 | \$95,481 | \$98,345 | \$101,296 | \$104,335 | \$107,465 | \$110.689 | | |
| Marketing Manager | 3.0% | \$0 | \$0 | \$65,000 | \$66,950 | \$68,959 | \$71,027 | \$73,158 | \$75,353 | \$77,613 | \$79,942 | | |
| Business Manager | 3.0% | \$0 | \$0 | \$60,000 | \$61,800 | \$63,654 | \$65,564 | \$67,531 | \$69,556 | \$71,643 | \$73,792 | | |
| Director of Operations | 3.0% | \$0 | \$0 | \$70,000 | \$72,100 | \$74.263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | | |
| Administrative Assistant | 3.0% | \$0 | \$0 | \$35,000 | \$36,050 | \$37,132 | \$38,245 | \$39.393 | \$40,575 | \$41,792 | \$43.046 | | |
| Maintenance/Operations | 3.0% | \$0 | \$0 | \$50,000 | \$51,500 | \$53,045 | \$54,636 | \$56,275 | \$57,964 | \$59,703 | \$61,494 | | |
| Custodian | 3.0% | \$0 | \$0 | \$30,000 | \$30,900 | \$31,827 | \$32,782 | \$33,765 | \$34,778 | \$35,822 | \$36,896 | | |
| | | | | | | | | | | | | | |
| Staffing | | | | | | | | | | | | | |
| Executive Director | | \$0 | \$0 | \$90,000 | \$92,700 | \$95,481 | \$98,345 | \$101,296 | \$104,335 | \$107,465 | \$110,689 | \$2,107,299 | \$1,328,292 |
| Marketing Manager | | \$0 | \$0 | \$65,000 | \$66,950 | \$68,959 | \$71,027 | \$73,158 | \$75,353 | \$77,613 | \$79,942 | \$1,521,938 | \$959,322 |
| Business Manager | | \$0 | \$0 | \$60,000 | \$61,800 | \$63,654 | \$65,564 | \$67,531 | \$69,556 | \$71,643 | \$73,792 | \$1,404,866 | \$885,528 |
| Director of Operations | | \$0 | \$0 | \$70,000 | \$72,100 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | \$1,639,010 | \$1,033,116 |
| Administrative Assistant | | \$0 | \$0 | \$35,000 | \$36,050 | \$37,132 | \$38,245 | \$39,393 | \$40,575 | \$41,792 | \$43,046 | \$819,505 | \$516,558 |
| Maintenance/Operations | | \$0 | \$0 | \$125,000 | \$128,750 | \$132,613 | \$136,591 | \$140,689 | \$144,909 | \$149,257 | \$153,734 | \$2,926,804 | \$1,844,850 |
| Custodian | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Subtotal | | \$0 | \$0 | \$445,000 | \$458,350 | \$472,101 | \$486,264 | \$500,851 | \$515,877 | \$531,353 | \$547,294 | \$0 | \$0 |
| Benefits Factor | | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 040 545 051 | 00 507 005 |
| Subtotal Salaries, Wages and Benefits | 0.00/ | \$0 | \$0 | \$578,500 | \$595,855 | \$613,731 | \$632,143 | \$651,107 | \$670,640 | \$690,759 | \$711,482 | \$13,545,251 | \$8,537,965 |
| Contract Labor / Part-Time Labor | 3.0% | \$0 | \$0 | \$50,000 | \$55,000 | \$60,000 | \$65,000 | \$66,950 | \$68,959 | \$71,027 | \$73,158 | \$1,373,929 | \$861,572 |
| Total Salaries, Wages and Benefits | | \$0 | \$0 | \$628,500 | \$650,855 | \$673,731 | \$697,143 | \$718,057 | \$739,599 | \$761,787 | \$784,640 | \$14,919,180 | \$9,399,537 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction Pe | eriod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|------|-----------------|--------|--------------|-----------|-------------|-----------------|-------------|-------------|-------------|-------------|--------------|--------------------|
| | | CP 1 | CP 2 | | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Utilities | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | | |
| Annual Cost per Square Foot | 3% | \$0.047 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.06 | \$0.06 | \$0.06 | \$0.06 | | |
| Estimated Annual Utilities Cost | | \$0 | \$0 | \$164,645 | \$169,585 | \$174,672 | \$179,912 | \$185,310 | \$190,869 | \$196,595 | \$202,493 | \$3,855,077 | \$2,429,967 |
| Maintenance | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | | |
| Annual Cost per Square Foot | 3% | \$0.042 | \$0.04 | \$0.04 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | | |
| Estimated Annual Maintenance Cost | | \$0 | \$0 | \$147,130 | \$151,544 | \$156,090 | \$160,773 | \$165,596 | \$170,564 | \$175,681 | \$180,951 | \$3,444,962 | \$2,171,460 |
| Materials and Supplies | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | | |
| Annual Cost per Square Foot | 3% | \$0.038 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | | |
| Estimated Annual Materials Cost | | \$0 | \$0 | \$133,117 | \$137,111 | \$141,224 | \$145,461 | \$149,825 | \$154,320 | \$158,949 | \$163,718 | \$3,116,871 | \$1,964,654 |
| Insurance | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | 3,302,000 | | |
| Annual Cost per Square Foot | 3% | \$0.031 | \$0.03 | \$0.03 | \$0.03 | \$0.03 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | | |
| Estimated Annual Insurance Cost | | \$0 | \$0 | \$108,596 | \$111,854 | \$115,209 | \$118,666 | \$122,226 | \$125,892 | \$129,669 | \$133,559 | \$2,542,710 | \$1,602,744 |
| Concessions | | | | | | | | | | | | | |
| Gross Concession Revenue | | \$0 | \$0 | \$680,136 | \$886,118 | \$1,258,711 | \$1,431,161 | \$1,474,096 | \$1,518,319 | \$1,563,869 | \$1,610,785 | \$29,443,012 | \$18,266,973 |
| Cost of Goods Sold | 3% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Estimated Annual Concessions Cost | | \$0 | \$0 | \$408,081 | \$531,671 | \$755,227 | \$858,697 | \$884,458 | \$910,991 | \$938,321 | \$966,471 | \$17,665,807 | \$10,960,184 |
| General and Administrative Advertising / Promotions Awards/Trophies Entertainment Technology Contract Labor Tournament expenses Publications Miscellanous | | | | | | | | | | | | | |
| Total | 3% | \$0 | \$0 | \$200,000 | \$210,000 | \$220,000 | \$230,000 | \$236,900 | \$244,007 | \$251,327 | \$258,867 | \$4,907,750 | \$3,088,628 |
| Tournament Expenses | | | | | | | | | | | | | |
| In-House Tournament Registration Revenue | | \$0 | \$0 | \$263,384 | \$271,268 | \$497,640 | \$611,320 | \$629,920 | \$648,520 | \$667,740 | \$687,580 | \$12,390,072 | \$7,647,476 |
| Percentage of Registration Revenue | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Estimated Annual Tournament Cost | | \$0 | \$0 | \$105,354 | \$108,507 | \$199,056 | \$244,528 | \$251,968 | \$259,408 | \$267,096 | \$275,032 | \$4,956,029 | \$3,058,990 |
| League Operations / Programming Expenses | | | | | | | | | | | | | |
| Participants Fees | | \$0 | \$0 | \$57,200 | \$68,900 | \$81,100 | \$83,500 | \$85,900 | \$88,600 | \$91,200 | \$93,800 | \$1,758,000 | \$1,101,116 |
| Camp/Clinic Fees | | \$0 | \$0 | \$44,200 | \$45,400 | \$59,900 | \$69,000 | \$71,300 | \$73,600 | \$75,900 | \$78,200 | \$1,439,400 | \$896,335 |
| Total Revenues | | \$0 | \$0 | \$101,400 | \$114,300 | \$141,000 | \$152,500 | \$157,200 | \$162,200 | \$167,100 | \$172,000 | \$3,197,400 | \$1,997,451 |
| League Operations/Programming Expense % | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 40.070.010 | # 4 000 046 |
| League Operations/Programming Expense | | \$0 | \$0 | \$65,910 | \$74,295 | \$91,650 | \$99,125 | \$102,180 | \$105,430 | \$108,615 | \$111,800 | \$2,078,310 | \$1,298,343 |

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PRIORITY 1A - Rectangle Field Complex

| | i | Construction | Dorind | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|----------------------------------|-------|----------------------|------------|--------------|-------------|-------------|-----------------|-------------|-------------|-------------|-------------|--------------|--------------|
| | | CONSTRUCTION CP 1 | CP 2 | Opening rear | 2 | 3 | Stabilized feal | 5 | 6 | 7 | 0 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | Offit | 2022 | 2023 | 2024 | 2023 | 2020 | 2021 | 2020 | 2029 | 2030 | 2031 | Curidiative | INFV |
| FINANCIAL OPERATING SUMMARY | | | | | | | | | | | | | |
| Operating Revenues | | | | | | | | | | | | | |
| In-House League Registration | | \$0 | \$0 | \$57,200 | \$68,900 | \$81,100 | \$83,500 | \$85,900 | \$88,600 | \$91,200 | \$93,800 | \$1,758,000 | \$1,101,116 |
| In-House Tournament Registration | | \$0 | \$0 | \$263,384 | \$271,268 | \$497,640 | \$611,320 | \$629,920 | \$648,520 | \$667,740 | \$687,580 | \$12,390,072 | \$7,647,476 |
| Rental Income | | \$0 | \$0 | \$561,300 | \$657,600 | \$785,800 | \$871,400 | \$895,700 | \$920,600 | \$950,300 | \$980,500 | \$18,215,700 | \$11,371,371 |
| Camps/Clinics | | \$0 | \$0 | \$44,200 | \$45,400 | \$59,900 | \$69,000 | \$71,300 | \$73,600 | \$75,900 | \$78,200 | \$1,439,400 | \$896,335 |
| Concessions (gross) | | \$0 | \$0 | \$680,100 | \$886,100 | \$1,258,700 | \$1,431,200 | \$1,474,100 | \$1,518,300 | \$1,563,900 | \$1,610,800 | \$29,443,100 | \$18,267,007 |
| Advertising/Sponsorship | | \$0 | \$0 | \$123,300 | \$130,100 | \$136,900 | \$143,800 | \$148,100 | \$152,500 | \$157,100 | \$161,800 | \$3,064,300 | \$1,927,652 |
| Other | | \$0 | \$0 | \$35,000 | \$37,500 | \$40,000 | \$42,500 | \$43,775 | \$45,088 | \$46,441 | \$47,834 | \$902,954 | \$567,334 |
| Total Operating Revenues | • | \$0 | \$0 | \$1,764,484 | \$2,096,868 | \$2,860,040 | \$3,252,720 | \$3,348,795 | \$3,447,208 | \$3,552,581 | \$3,660,514 | \$67,213,526 | \$41,778,292 |
| Operating Expenses | | | | | | | | | | | | | |
| Salaries, Wages and Benefits | | \$0 | \$0 | \$628,500 | \$650,900 | \$673,700 | \$697,100 | \$718,100 | \$739,600 | \$761,800 | \$784,600 | \$14,919,200 | \$9,399,544 |
| Utilities | | \$0 | \$0 | \$164,600 | \$169,600 | \$174,700 | \$179,900 | \$185,300 | \$190,900 | \$196,600 | \$202,500 | \$3,855,000 | \$2,429,932 |
| Maintenance and Repair | | \$0 | \$0 | \$147,100 | \$151,500 | \$156,100 | \$160,800 | \$165,600 | \$170,600 | \$175,700 | \$181,000 | \$3,445,100 | \$2,171,543 |
| Materials and Supplies | | \$0 | \$0 | \$133,100 | \$137,100 | \$141,200 | \$145,500 | \$149,800 | \$154,300 | \$158,900 | \$163,700 | \$3,116,800 | \$1,964,590 |
| Insurance | | \$0 | \$0 | \$108,600 | \$111,900 | \$115,200 | \$118,700 | \$122,200 | \$125,900 | \$129,700 | \$133,600 | \$2,542,900 | \$1,602,871 |
| Concessions | | \$0 | \$0 | \$408,100 | \$531,700 | \$755,200 | \$858,700 | \$884,500 | \$911,000 | \$938,300 | \$966,500 | \$17,665,900 | \$10,960,256 |
| General and Administrative | | \$0 | \$0 | \$200,000 | \$210,000 | \$220,000 | \$230,000 | \$236,900 | \$244,000 | \$251,300 | \$258,900 | \$4,907,800 | \$3,088,648 |
| Management Fee | 3% | \$90,000 | \$90,000 | \$150,000 | \$160,000 | \$170,000 | \$180,000 | \$185,400 | \$190,962 | \$196,691 | \$202,592 | \$4,007,804 | \$2,575,634 |
| Tournament Expenses | | \$0 | \$0 | \$105,354 | \$108,507 | \$199,056 | \$244,528 | \$251,968 | \$259,408 | \$267,096 | \$275,032 | \$4,956,029 | \$3,058,990 |
| League Operations/Programming | _ | \$0 | \$0 | \$65,900 | \$74,300 | \$91,700 | \$99,100 | \$102,200 | \$105,400 | \$108,600 | \$111,800 | \$2,078,400 | \$1,298,393 |
| Total Operating Expenses | | \$90,000 | \$90,000 | \$2,111,254 | \$2,305,507 | \$2,696,856 | \$2,914,328 | \$3,001,968 | \$3,092,070 | \$3,184,687 | \$3,280,224 | \$61,494,933 | \$38,550,402 |
| Net Income From Operations | | (\$90,000) | (\$90,000) | (\$346,770) | (\$208,639) | \$163,184 | \$338,392 | \$346,827 | \$355,138 | \$367,894 | \$380,291 | \$5,718,593 | \$3,227,891 |

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| | | Construction Pe | eriod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|------|-----------------|--------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | | | | | | | | | | | | | |
| ECONOMIC IMPACTS | | | | | | | | | | | | | |
| Out-of-Facility Impacts | | | | | | | | | | | | | |
| Total Attendee Days: Soccer | | 0 | 0 | 230,760 | 295,650 | 386,820 | 413,100 | 413,100 | 413,100 | 413,100 | 413,100 | 7,109,730 | |
| Lacrosse | | 0 | 0 | 95,850 | 122,760 | 191,610 | 218,520 | 218,520 | 218,520 | 218,520 | 218,520 | 3,688,020 | |
| Other Rectangle Sports | | 0 | 0 | 11,916 | 11,916 | 18,072 | 27,684 | 27,684 | 27,684 | 27,684 | 27,684 | 457,164 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in Total | | 0 | 0 | 33,240 371,766 | 33,240 463,566 | 33,240 629,742 | 33,240 692,544 | 33,240 692,544 | 33,240 692,544 | 33,240 692,544 | 33,240 692,544 | 598,320 11,853,234 | |
| % Attendee Days - Local: | | | | | | | | | | | | | |
| Soccer | | 100% | 100% | 46% | 44% | 42% | 41% | 41% | 41% | 41% | 41% | | |
| Lacrosse | | 100% | 100% | 40% | 39% | 36% | 35% | 35% | 35% | 35% | 35% | | |
| Other Rectangle Sports | | 100% | 100% | 64% | 64% | 57% | 49% | 49% | 49% | 49% | 49% | | |
| Open | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Open Private Rentals/Practices/Drop-in | | 100% 100% | 100% 100% | 100% 100% | 100% 100% | 100% 100% | 100% 100% | 100% 100% | 100% 100% | 100% 100% | 100% 100% | | |
| Private Rentals/Practices/Drop-in | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| % Attendee Days - Non Local: | | 20/ | 00/ | 540/ | 500/ | 500/ | 500/ | 500/ | 500/ | 500/ | 500/ | | |
| Soccer Lacrosse | | 0% 0% | 0% 0% | 54% 60% | 56% 61% | 58% 64% | 59% 65% | 59% 65% | 59% 65% | 59% 65% | 59% 65% | | |
| Other Rectangle Sports | | 0% | 0% | 36% | 36% | 43% | 51% | 51% | 51% | 51% | 51% | | |
| Open | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | |
| Open | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | |
| Private Rentals/Practices/Drop-in | | 0% | 0% | 16% | 16% | 16% | 16% | 16% | 16% | 16% | 16% | | |
| Total Attendee Days - Local: | | | | | | | | | | | | | |
| Soccer | | 0 | 0 | 105,318 | 128,943 | 160,677 | 168,786 | 168,786 | 168,786 | 168,786 | 168,786 | 2,926,728 | |
| Lacrosse | | 0 | 0 | 38,799 | 47,466 | 68,895 | 77,562 | 77,562 | 77,562 | 77,562 | 77,562 | 1,318,590 | |
| Other Rectangle Sports Open | | 0 | 0 | 7,589 0 | 7,589 0 | 10,327 0 | 13,507 0 | 13,507 0 | 13,507 0 | 13,507 0 | 13,507 0 | 228,112 0 | |
| Open Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 33,240 | 33,240 | 33,240 | 33,240 | 33,240 | 33,240 | 33,240 | 33,240 | 598,320 | |
| Total | | 0 | 0 | 184,946 | 217,238 | 273,139 | 293,095 | 293,095 | 293,095 | 293,095 | 293,095 | 5,071,750 | |
| Total Attendee Days - Non Local: | | | | | | | | | | | | | |
| Soccer | | 0 | 0 | 125,442 | 166,707 | 226,143 | 244,314 | 244,314 | 244,314 | 244,314 | 244,314 | 4,183,002 | |
| Lacrosse | | 0 | 0 | 57,051 | 75,294 | 122,715 | 140,958 | 140,958 | 140,958 | 140,958 | 140,958 | 2,369,430 | |
| Other Rectangle Sports Open | | 0 | 0 | 4,327 0 | 4,327 0 | 7,745 0 | 14,177 0 | 14,177 0 | 14,177 0 | 14,177 0 | 14,177 0 | 229,052 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 5,346 | 5,346 | 5,346 | 5,346 | 5,346 | 5,346 | 5,346 | 5,346 | 96,228 | |
| Total | | 0 | 0 | 192,166 | 251,674 | 361,949 | 404,795 | 404,795 | 404,795 | 404,795 | 404,795 | 6,877,712 | |
| % Non Local Attendee Days Net New to Market: | | | | | | | | | | | | | |
| Soccer | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Lacrosse | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Other Rectangle Sports | | 65% 65% | 65% 65% | 65% 65% | 65% 65% | 65% 65% | 65% 65% | 65% 65% | 65% 65% | 65% 65% | 65% 65% | | |
| Open Open | | 65% 65% | 65% 65% | 65% | 65% | 65% | 65% | 65% | 65% 65% | 65% | 65% 65% | | |
| Private Rentals/Practices/Drop-in | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | - |
| | | | | | | | | | | | | | |
| Total Attendee Days - Non Local (Net New): | | | | 04.507 | 100.000 | 110.000 | 450.004 | 450.004 | 450.004 | 450.007 | 450.004 | 0.710.051 | |
| Soccer | | 0 | 0 | 81,537 37,083 | 108,360 48,941 | 146,993 79,765 | 158,804 91,623 | 158,804 91,623 | 158,804 91,623 | 158,804 91,623 | 158,804 91,623 | 2,718,951 1,540,130 | |
| Lacrosse Other Rectangle Sports | | 0 | 0 | 37,083 2,813 | 48,941 2,813 | 79,765 5,035 | 91,623 9,215 | 91,623 9,215 | 91,623 9,215 | 91,623 9,215 | 91,623 9,215 | 1,540,130 148,884 | |
| Open Open | | 0 | 0 | 2,613 | 2,613 | 0,033 | 9,213 | 9,213 | 9,213 | 9,213 | 9,213 | 0 | |
| Open | | Ö | Ö | 0 | 0 | 0 | 0 | 0 | Ö | Ö | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 3,475 | 3,475 | 3,475 | 3,475 | 3,475 | 3,475 | 3,475 | 3,475 | 62,548 | |
| Total | | 0 | 0 | 124,908 | 163,588 | 235,267 | 263,117 | 263,117 | 263,117 | 263,117 | 263,117 | 4,470,513 | |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction P | eriod | Opening Year | | : | Stabilized Year | | | | | | 4.0% |
|---|----|----------------|-------|--------------|--------|---------|-----------------|---------|---------|---------|---------|------------|-------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| Uni | it | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| 9/ Non Local Attended Davis - Doutrinner | | | | | | | | | | | | | |
| % Non Local Attendee Days - Daytripper: Soccer | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Lacrosse | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | _ | |
| Other Rectangle Sports | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Open | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | _ | |
| Open | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Private Rentals/Practices/Drop-in | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| 1 Wate Fentais/Fractices/Erop III | | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | | |
| % Non Local Attendee Days - Overnight: | | | | | | | | | | | | | |
| Soccer | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Lacrosse | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Other Rectangle Sports | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Open | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Open | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Private Rentals/Practices/Drop-in | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| | | | | | | | | | | | | | |
| Total Attendee Days - Non Local Daytripper: | | | | | | | | | | | | | |
| Soccer | | 0 | 0 | 32,615 | 43,344 | 58,797 | 63,522 | 63,522 | 63,522 | 63,522 | 63,522 | 1,087,581 | |
| Lacrosse | | 0 | 0 | 14,833 | 19,576 | 31,906 | 36,649 | 36,649 | 36,649 | 36,649 | 36,649 | 616,052 | |
| Other Rectangle Sports | | 0 | 0 | 1,125 | 1,125 | 2,014 | 3,686 | 3,686 | 3,686 | 3,686 | 3,686 | 59,553 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 1,390 | 1,390 | 1,390 | 1,390 | 1,390 | 1,390 | 1,390 | 1,390 | 25,019 | |
| Total | | 0 | 0 | 49,963 | 65,435 | 94,107 | 105,247 | 105,247 | 105,247 | 105,247 | 105,247 | 1,788,205 | |
| Total Attendee Days - Non Local Overnight: | | | | | | | | | | | | | |
| Soccer | | 0 | 0 | 48,922 | 65,016 | 88,196 | 95,282 | 95,282 | 95,282 | 95,282 | 95,282 | 1,631,371 | |
| Lacrosse | | 0 | 0 | 22,250 | 29,365 | 47,859 | 54,974 | 54,974 | 54,974 | 54,974 | 54,974 | 924,078 | |
| Other Rectangle Sports | | 0 | 0 | 1,688 | 1,688 | 3,021 | 5,529 | 5,529 | 5,529 | 5,529 | 5,529 | 89,330 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 2,085 | 2,085 | 2,085 | 2,085 | 2,085 | 2,085 | 2,085 | 2,085 | 37,529 | |
| Total | | 0 | 0 | 74,945 | 98,153 | 141,160 | 157,870 | 157,870 | 157,870 | 157,870 | 157,870 | 2,682,308 | |
| Adjustment for Extended Stay: | | | | | | | | | | | | | |
| Soccer | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Lacrosse | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Other Rectangle Sports | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Open | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Open | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Private Rentals/Practices/Drop-in | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| | | | | | | | | | | | | | |
| Total Adjusted Attendee Days - Non Local Overnight: | | _ | _ | | | | | | | | | | |
| Soccer | | 0 | 0 | 48,922 | 65,016 | 88,196 | 95,282 | 95,282 | 95,282 | 95,282 | 95,282 | 1,631,371 | |
| Lacrosse | | 0 | 0 | 22,250 | 29,365 | 47,859 | 54,974 | 54,974 | 54,974 | 54,974 | 54,974 | 924,078 | |
| Other Rectangle Sports | | 0 | 0 | 1,688 | 1,688 | 3,021 | 5,529 | 5,529 | 5,529 | 5,529 | 5,529 | 89,330 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 2,085 | 2,085 | 2,085 | 2,085 | 2,085 | 2,085 | 2,085 | 2,085 | 37,529 | |
| Total | | 0 | 0 | 74,945 | 98,153 | 141,160 | 157,870 | 157,870 | 157,870 | 157,870 | 157,870 | 2,682,308 | - |
| Persons per Hotel Room: | | | | | | | | | | | | | |
| Soccer | | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Lacrosse | | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Other Rectangle Sports | | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Open | | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Open | | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Private Rentals/Practices/Drop-in | | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |

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| | | Construction Pe | eriod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|--------------|-----------------|----------------|----------------------------|-----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|--------------------------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Total Hotel Room Nights (Net New): | | | | | | | | | | | | | |
| Soccer | | 0 | 0 | 17,472 | 23,220 | 31,498 | 34,029 | 34,029 | 34,029 | 34,029 | 34,029 | 582,632 | |
| Lacrosse | | 0 | 0 | 7,946 | 10,487 | 17,092 | 19,633 | 19,633 | 19,633 | 19,633 | 19,633 | 330,028 | |
| Other Rectangle Sports | | 0 | 0 | 603 | 603 | 1,079 | 1,975 | 1,975 | 1,975 | 1,975 | 1,975 | 31,904 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open Private Rentals/Practices/Drop-in | | 0 | 0 | 745 | 745 | 745 | 745 | 745 | 745 | 745 | 745 | 13,403 | |
| Total | | 0 | 0 | 26,766 | 35,055 | 50,414 | 56,382 | 56,382 | 56,382 | 56,382 | 56,382 | 957,967 | |
| | | | | | | | | | | | | | |
| Daily Spending Per Attendee - Non Local Ove | | | | | | | | | | | | | |
| Soccer | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Lacrosse | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Other Rectangle Sports | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Open | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Open Private Rentals/Practices/Drop-in | 3.0% 3.0% | \$150 \$150 | \$155 \$155 | \$159 \$159 | \$164 \$164 | \$169 \$169 | \$174 \$174 | \$179 \$179 | \$184 \$184 | \$190 \$190 | \$196 \$196 | | |
| Filvate Relitais/Fractices/Diop-III | 3.076 | \$150 | \$133 | φ139 | \$104 | \$109 | \$174 | φ1/ <i>9</i> | φ104 | \$190 | \$190 | | |
| | | | | | | | | | | | | | |
| Daily Spending Per Attendee - Non Local Day | Growth | | | | | | | | | | | | |
| Soccer | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Lacrosse | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Other Rectangle Sports | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Open | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Open | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Private Rentals/Practices/Drop-in | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| | | | | | | | | | | | | | |
| Direct Spending - Non Local Overnight | | | | | | | | | | | | | |
| Soccer | | \$0 | \$0 | \$7,785,263 | \$10,656,667 | \$14,889,767 | \$16,568,773 | \$17,065,836 | \$17,577,811 | \$18,105,145 | \$18,648,300 | \$341,492,876 | \$212,001,707 |
| Lacrosse | | \$0 | \$0 | \$3,540,736 | \$4,813,134 | \$8,079,834 | \$9,559,424 | \$9,846,207 | \$10,141,593 | \$10,445,841 | \$10,759,216 | \$194,228,605 | \$119,908,540 |
| Other Rectangle Sports | | \$0 | \$0 | \$268,557 | \$276,614 | \$509,975 | \$961,436 | \$990,279 | \$1,019,987 | \$1,050,587 | \$1,082,104 | \$18,936,804 | \$11,555,826 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Private Rentals/Practices/Drop-in | | \$0 | \$0 | \$331,787 | \$341,741 | \$351,993 | \$362,553 | \$373,429 | \$384,632 | \$396,171 | \$408,056 | \$7,768,604 | \$4,896,776 |
| Total | | \$0 | \$0 | \$11,926,344 | \$16,088,155 | \$23,831,568 | \$27,452,185 | \$28,275,750 | \$29,124,023 | \$29,997,744 | \$30,897,676 | \$562,426,889 | \$348,362,850 |
| Direct Coording Non Local Doutringers | | | | | | | | | | | | | |
| Direct Spending - Non Local Daytrippers Soccer | | \$0 | \$0 | \$2,076,070 | \$2,841,778 | \$3,970,605 | \$4,418,339 | \$4,550,890 | \$4,687,416 | \$4,828,039 | \$4,972,880 | \$91,064,767 | \$56,533,789 |
| Lacrosse | | \$0 \$0 | \$0 | \$944,196 | \$1,283,502 | \$2,154,622 | \$2,549,180 | \$2,625,655 | \$2,704,425 | \$2,785,557 | \$2,869,124 | \$51,794,295 | \$31,975,611 |
| Other Rectangle Sports | | \$0 | \$0 | \$71,615 | \$73,764 | \$135,993 | \$256,383 | \$264,074 | \$271,997 | \$280,156 | \$288,561 | \$5,049,815 | \$3,081,554 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Private Rentals/Practices/Drop-in | | \$0 | \$0 | \$88,477 | \$91,131 | \$93,865 | \$96,681 | \$99,581 | \$102,569 | \$105,646 | \$108,815 | \$2,071,628 | \$1,305,807 |
| Total | | \$0 | \$0 | \$3,180,358 | \$4,290,175 | \$6,355,085 | \$7,320,583 | \$7,540,200 | \$7,766,406 | \$7,999,398 | \$8,239,380 | \$149,980,504 | \$92,896,760 |
| | | | | | | | | | | | | | |
| Direct Spending - Total Non Locals | | | | 00 004 000 | *** *** *** | #10 000 070 | 000 007 440 | 004 040 700 | 400 005 007 | 000 000 404 | 000 004 400 | 0400 557 040 | # 000 505 405 |
| Soccer | | \$0 \$0 | \$0 \$0 | \$9,861,333 \$4,484,933 | \$13,498,444 \$6,096,636 | \$18,860,372 \$10,234,456 | \$20,987,112 \$12,108,604 | \$21,616,726 \$12,471,862 | \$22,265,227 \$12,846,018 | \$22,933,184 \$13,231,398 | \$23,621,180 \$13,628,340 | \$432,557,643 \$246,022,899 | \$268,535,495 \$151,884,151 |
| Lacrosse Other Rectangle Sports | | \$0 \$0 | \$0 \$0 | \$340,173 | \$350,378 | \$645,968 | \$1,217,818 | \$1,254,353 | \$1,291,984 | \$1,330,743 | \$1,370,665 | \$23,986,619 | \$14,637,380 |
| Open | | \$0 \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,550,745 | \$1,570,003 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Private Rentals/Practices/Drop-in | | \$0 | \$0 | \$420,263 | \$432,871 | \$445,857 | \$459,233 | \$473,010 | \$487,201 | \$501,817 | \$516,871 | \$9,840,231 | \$6,202,584 |
| Total | | \$0 | \$0 | \$15,106,702 | \$20,378,329 | \$30,186,653 | \$34,772,767 | \$35,815,950 | \$36,890,429 | \$37,997,142 | \$39,137,056 | \$712,407,393 | \$441,259,609 |
| | | | | | | | | | | | | | |
| Direct Spending By Industry - Overnight: | | 000/ | 2001 | 0001 | 0001 | 0001 | 0001 | 0001 | 0001 | | 0001 | | |
| Hotel | | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | | |
| Restaurant Entertainment | | 40% 12% | 40% 12% | 40% 12% | 40% 12% | 40% 12% | 40% 12% | 40% 12% | 40% 12% | 40% 12% | 40% 12% | | |
| Retail | | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | - | |
| Auto Rental | | 1% | 14 % | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | | |
| Other Local Transit | | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | | |
| Other Industries | | 5% | 5% | 5% | 5% | 5% | 5% | 5% | 5% | 5% | 5% | | |
| Construction - Non Residential | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | |
| Total | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | - | |

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| Part | | | Construction Pe | riod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|---|--------|---|------|--------------|--------------------|---------------|------------------|-----------------------|--------------|----------------------|------------------------|----------------|---------------|
| Proof Specing by Headary - Coynesing St. Proof St. | | | | | Opening real | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | |
| Second | | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Second | | | | | | | | | | | | | | |
| Second | Direct Spending By Industry - Daytripper: | | | | | | | | | | | | | |
| Part | | | | | | | | | | | | | | |
| Personal | Restaurant | | | | | | | | | | | | | |
| Communication Communicatii Communication Communication Communication Communication | | | | | | | | | | | | | | |
| Other Industries 15 | | | | | | | | | | | | | | |
| Chelle final final face 96, 95, 96, 96, 96, 96, 98, 98, 98, 98, 98, 98, 98, 98, 98, 98 | | | | | | | | | | | | | | |
| Control Cont | | | | | | | | | | | | | | |
| Table 1006 1006 1006 1006 1006 1006 1006 100 | | | | | | | | | | | | | - | |
| Part | | | | | | | | | | | | | | |
| Hele | | | | | | | | | | | | | | |
| Personal 90 | | | | | | | | | | | | | | |
| Emeratement 0 | | | | | | | | | | | | | | |
| Part | | | | | | | | | | | | | | |
| Auch Fernard 50 9 5 \$191,020 \$20,000 \$200,000 \$2 | | | | | | | | | | | | | | |
| Chee Local Tames | | | | | | | | | | | | | | |
| Charle Indications | | | | | | | | | | | | | | |
| Constitution - Non Peadedminal So | | | | | | | | | | | | | | |
| Trial (93) \$9, \$19,09,0349; \$90,0419; \$90,0419; \$92,1613,069 \$92,1613,069 \$92,1613,069 \$92,1613,069 \$92,1613,069 \$92,1613,069 \$93,069 | | | | | | | | | | | | | | |
| Model | | | | | | | | | | \$29,124,023 | \$29,997,744 | | - | |
| Model | | | | | | | | | | | | | | |
| Restaurant S0 S0 S1,657,768 S2,220,869 S3,304,644 S3,667,70 S3,300,004 S4,038,573 S4,159,677 S4,264,778 S77,099,622 S40,065,135 S4,159,677 S4,264,778 S77,099,622 S40,065,135 S4,159,677 S4,264,778 S77,099,622 S40,065,135 S4,159,677 S4,264,778 S4,159,677 S4,264,778 S77,099,622 S4,065,135 S4,159,677 S4,264,778 S4,159,677 S4,159,678 S4,159,677 S4,159,678 S4,159,677 S4,159,678 S4,159,677 S4,159,678 S4,159,677 S4,159,678 S4,159,677 S4,159,678 | | | | | | | | | | | | | | |
| Entertalment S0 S0 S244,429 S3A0,214 S580,847 S580,847 S200,216 S2,230,922 S2,308,915 S1,108,440 S74,137,174 Rectall S0 S0 S0 S0 S0 S0 S0 | | | | | | | | | | | | | | |
| Partial So So So So So So So S | | | | | | | | | | | | | | |
| And Remital SD S | | | | | | | | | | | | | | |
| Chebro Construction Substitution Substituti | | | | | | | | | | | | | | |
| Chemistric Sign S | | | | | | | | | | | | | | |
| Construction | | | | | | | | | | | | | | |
| Total Direct Spending By Industry: Hotal S0 \$0 \$3,100,849 \$4,182,920 \$6,196,206 \$7,137,568 \$7,351,995 \$7,572,246 \$7,799,413 \$8,033,396 \$146,20,991 \$90,574,341 \$16,006 \$16,165 | | | | \$0 | \$0 | | | | | \$0 | | | | |
| Hotel S0 S0 S0 S1,100,149 S4,182,920 S6,196,206 S7,137,668 S7,732,146 S7,759,413 S8,003,396 S46,229,917 S16,1455 Restaurant S0 S0 S0 S4,42,242 S8,6615 312,837,277 31,523,124 \$15,6814,0 \$16,185,765 S16,643,548 S2,009,617 S16,4145 Entertainment S0 S0 S0 S1,685,599 S2,273,799 S3,368,195 S3,879,000 S3,960,006 S4,116,195 S4,239,681 S4,366,872 S79,489,667 S49,235,283 S2,273,799 S3,368,195 S3,879,000 S3,960,006 S4,116,195 S4,239,681 S4,366,872 S79,489,667 S49,235,283 S2,273,799 S3,368,195 S3,879,000 S3,960,006 S4,116,195 S4,239,881 S4,366,872 S79,489,667 S49,235,283 S2,273,799 S3,273,291 S3,273,291 S3,273,291 S3,273,291 S3,273,291 S4,235,291 S4,235 | Total | | \$0 | \$0 | \$3,180,358 | \$4,290,175 | \$6,355,085 | \$7,320,583 | \$7,540,200 | \$7,766,406 | \$7,999,398 | \$8,239,380 | \$149,980,504 | \$92,896,760 |
| Hotel S0 S0 S0 S1,100,149 S4,182,920 S6,196,206 S7,137,668 S7,732,146 S7,759,413 S8,003,396 S46,229,917 S16,1455 Restaurant S0 S0 S0 S4,42,242 S8,6615 312,837,277 31,523,124 \$15,6814,0 \$16,185,765 S16,643,548 S2,009,617 S16,4145 Entertainment S0 S0 S0 S1,685,599 S2,273,799 S3,368,195 S3,879,000 S3,960,006 S4,116,195 S4,239,681 S4,366,872 S79,489,667 S49,235,283 S2,273,799 S3,368,195 S3,879,000 S3,960,006 S4,116,195 S4,239,681 S4,366,872 S79,489,667 S49,235,283 S2,273,799 S3,368,195 S3,879,000 S3,960,006 S4,116,195 S4,239,881 S4,366,872 S79,489,667 S49,235,283 S2,273,799 S3,273,291 S3,273,291 S3,273,291 S3,273,291 S3,273,291 S4,235,291 S4,235 | Total Direct Counding By Industry | | | | | | | | | | | | | |
| Restaurant | | | \$0 | \$0 | \$3 100 849 | \$4 182 920 | \$6 196 208 | \$7 137 568 | \$7 351 695 | \$7 572 246 | \$7 799 413 | \$8 033 396 | \$146 230 991 | \$90 574 341 |
| Fental Free | | | | | | | | | | | | | | |
| Retail | | | | | | | | | | | | | | |
| Other Incolat Transit | Retail | | \$0 | \$0 | \$2,623,796 | \$3,539,394 | \$5,242,945 | \$6,039,481 | \$6,220,665 | \$6,407,285 | \$6,599,504 | \$6,797,489 | | \$76,639,827 |
| Construction - Non Residential S0 S0 S0 S0 S0 S0 S0 S | Auto Rental | | | | | | | | | | | | | |
| So | | | | | | | | | | | | | | |
| Total \$0 \$0 \$15,106,702 \$20,378,329 \$30,186,653 \$34,772,767 \$35,815,950 \$36,890,429 \$37,997,142 \$39,137,056 \$712,407,393 \$441,259,609 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,393 \$712,407,407,407,407,407,407,407,407,407,407 | | | | | | | | | | | | | | |
| Total Output By Industry: Hotel | | | | | | | | | | | | | | |
| Hotel 1.6854 \$0 \$0 \$5,252.622 \$7,050,043 \$10,443,310 \$12,029,912 \$12,390,810 \$12,762,534 \$13,145,410 \$13,539,772 \$246,462,941 \$152,657,233 \$154,541,940,7354 \$154,541,940,7354 \$154,541,940,7354 \$14,541,941,941,941,941,941,941,941,941,941,9 | Total | | Φ0 | Φ0 | \$15,106,702 | \$20,376,329 | \$30, 100,003 | \$34,772,767 | \$35,615,95U | \$30,090,429 | \$37,997,142 | \$39, 13 <i>1</i> ,030 | \$712,407,393 | \$441,259,609 |
| Hotel 1.6854 \$0 \$0 \$5,252.622 \$7,050,043 \$10,443,310 \$12,029,912 \$12,390,810 \$12,762,534 \$13,145,410 \$13,539,772 \$246,462,941 \$152,657,233 \$154,541,940,7354 \$154,541,940,7354 \$154,541,940,7354 \$14,541,941,941,941,941,941,941,941,941,941,9 | Total Output By Industry: | | | | | | | | | | | | | |
| Restaurant 1 6840 \$0 \$0 \$10,818,640 \$14,593,908 \$21,618,123 \$24,902,461 \$25,649,535 \$26,419,021 \$27,211,592 \$28,027,939 \$510,180,399 \$316,007,354 \$16,107,354 \$1,107,413 \$1,107,41 \$1,107, | | 1.6854 | \$0 | \$0 | \$5,226,282 | \$7,050,043 | \$10,443,310 | \$12,029,912 | \$12,390,810 | \$12,762,534 | \$13,145,410 | \$13,539,772 | \$246,462,941 | \$152,657,233 |
| Entertainment 1,5771 \$0 \$0 \$0, \$2,658,418 \$3,586,098 \$5,312,128 \$6,119,174 \$6,302,750 \$6,491,832 \$6,666,587 \$6,887,185 \$125,366,643 \$77,651,125 Retail 1.6948 \$0 \$0 \$0, \$4,446,711 \$5,998,434 \$8,885,548 \$10,235,487 \$10,542,552 \$10,858,829 \$11,184,593 \$11,520,131 \$209,699,643 \$129,886,331 Auto Rental 1.7797 \$0 \$0 \$0 \$212,258 \$286,327 \$424,140 \$488,678 \$503,235 \$533,882 \$549,698 \$11,009,938 \$6,199,954 \$10,004,738 \$10,004,7 | | | | | | | | | | | | | | |
| Auto Rental 1,7797 \$0 \$0 \$0 \$212,258 \$286,327 \$424,140 \$488,578 \$503,235 \$518,332 \$533,882 \$549,898 \$10,009,738 \$6,199,954 \$0.000 \$1,7797 \$0 \$0 \$0 \$481,118 \$649,009 \$961,384 \$1,107,443 \$1,140,666 \$1,174,886 \$1,210,132 \$1,246,436 \$22,688,741 \$14,053,230 \$1,174,886 | Entertainment | 1.5771 | \$0 | | \$2,658,418 | \$3,586,098 | \$5,312,128 | \$6,119,174 | \$6,302,750 | \$6,491,832 | \$6,686,587 | \$6,887,185 | \$125,366,643 | \$77,651,125 |
| Other Local Transit 1.7797 \$0 \$0 \$481,118 \$649,009 \$961,384 \$1,107,443 \$1,140,666 \$1,174,886 \$1,211,132 \$1,246,436 \$22,688,741 \$14,053,230 Other Industries 1.7596 \$0 \$0 \$1,552,947 \$2,094,862 \$3,103,143 \$3,574,589 \$3,681,826 \$3,792,281 \$3,906,050 \$4,023,231 \$73,234,421 \$45,360,832 Construction - Non Residential 1.6866 \$0 \$1,197,651,526 \$741,816,059 \$0 \$0 \$0 \$0 \$0 \$0 | | | | | | | | | | | | | | |
| Other Industries 1,7596 \$0 \$0 \$1,552,947 \$2,094,862 \$3,103,143 \$3,574,589 \$3,681,826 \$3,792,281 \$3,906,050 \$4,023,231 \$73,234,421 \$45,360,832 Construction - Non Residential 1,6866 \$0 | | | * | | . , | | , , , | | | | | | | |
| Construction - Non Residential 1,6866 \$0 | | | | | | | | | | | | | | |
| Personal Income (Earnings) By Industry: Hotel | | | | | | | | | | | | | | |
| Personal Income (Earnings) By Industry: Hotel 0.6789 \$0 \$0 \$2,105,143 \$2,839,753 \$4,206,559 \$4,845,641 \$4,991,010 \$5,140,741 \$5,294,963 \$5,453,812 \$99,275,117 \$61,490,237 Restaurant 0.7340 \$0 \$0 \$4,715,516 \$6,361,040 \$9,422,681 \$10,854,224 \$11,179,851 \$11,515,247 \$11,860,704 \$12,216,525 \$222,376,020 \$137,737,981 Entertainment 0.5194 \$0 \$0 \$875,544 \$1,181,074 \$1,749,538 \$2,015,337 \$2,075,797 \$2,138,071 \$2,202,213 \$2,268,279 \$41,289,231 \$25,574,229 Retail 0.6672 \$0 \$0 \$1,750,677 \$2,361,592 \$3,498,254 \$4,029,727 \$4,150,618 \$4,275,137 \$4,403,391 \$4,535,493 \$82,559,059 \$51,136,440 Auto Rental 0.8194 \$0 \$0 \$97,719 \$131,819 \$195,265 \$224,931 \$231,679 \$238,629 \$245,788 \$253,161 \$4,608,267 \$2,854,325 \$0 \$0 \$0 \$0,821,496 \$298,790 \$442,600 \$509,843 \$525,138 \$540,892 \$557,119 \$573,832 \$10,445,406 \$6,469,804 \$0 \$0 \$0 \$610,313 \$823,288 \$1,219,545 \$1,404,825 \$1,446,970 \$1,490,379 \$1,535,090 \$1,581,143 \$28,781,364 \$17,826,954 \$0.810 \$0.800 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ | | 1.0000 | | | | | | | | | | | | |
| Hotel 0.6789 \$0 \$0 \$2,105,143 \$2,839,753 \$4,206,559 \$4,845,641 \$4,991,010 \$5,140,741 \$5,294,963 \$5,453,812 \$99,275,117 \$61,490,237 \$61,490 | 10101 | | Ų0 | ų. | \$20,000,01 | 401,200,001 | ψου,, | ψου, τον , σ τ τ | \$50, <u>2</u> 11,011 | ψ02,017,110 | ψου,υτο, <u>2</u> το | 400,701,001 | ψ1,101,001,020 | ψ. τ.,σ.σ,σσσ |
| Restaurant 0.7340 \$0 \$0 \$4,715,516 \$6,361,040 \$9,422,681 \$10,854,224 \$11,179,851 \$11,515,247 \$11,860,704 \$12,216,525 \$222,376,020 \$137,737,981 Entertainment 0.5194 \$0 \$0 \$875,544 \$1,181,074 \$1,749,538 \$2,075,797 \$2,138,071 \$2,202,213 \$2,208,283 \$45,289,231 \$25,574,229 Retail 0.6672 \$0 \$0 \$1,750,677 \$2,361,592 \$3,498,254 \$4,029,727 \$4,150,618 \$4,275,137 \$4,403,391 \$4,538,493 \$82,559,059 \$51,136,400 Auto Rental 0.8194 \$0 \$0 \$97,719 \$131,819 \$195,265 \$224,931 \$231,679 \$238,629 \$245,788 \$253,161 \$4,608,267 \$2,854,325 Other Local Transit 0.8194 \$0 \$0 \$221,496 \$298,790 \$442,600 \$509,843 \$525,138 \$540,892 \$557,119 \$573,832 \$10,445,406 \$6,469,804 Other Industries 0.6915 \$0 \$0 \$61,313 <td></td> | | | | | | | | | | | | | | |
| Entertainment 0.5194 \$0 \$0 \$875,544 \$1,181,074 \$1,749,538 \$2,015,337 \$2,075,797 \$2,138,071 \$2,202,213 \$2,268,279 \$41,289,231 \$25,574,229 Retail 0.6672 \$0 \$0 \$1,750,677 \$2,361,592 \$3,498,254 \$4,029,727 \$4,150,618 \$4,275,137 \$4,403,391 \$4,535,493 \$82,559,059 \$51,136,440 Auto Rental 0.8194 \$0 \$0 \$97,719 \$131,819 \$195,265 \$224,931 \$231,679 \$238,629 \$245,788 \$253,161 \$4,608,267 \$2,854,325 Other Local Transit 0.8194 \$0 \$0 \$221,496 \$298,790 \$442,600 \$509,843 \$525,138 \$540,892 \$557,119 \$573,832 \$10,4608,267 \$2,854,325 Other Industries 0.6915 \$0 \$0 \$610,313 \$823,288 \$1,219,545 \$1,404,825 \$1,446,970 \$1,490,379 \$1,535,090 \$1,581,336 \$28,781,364 \$6,469,804 Construction - Non Residential 0.5680 \$0 | | | | | | | | | | | | | | |
| Retail 0.6672 \$0 \$0 \$1,750,677 \$2,361,592 \$3,498,254 \$4,029,727 \$4,150,618 \$4,275,137 \$4,403,391 \$4,535,493 \$82,559,059 \$51,136,440 Auto Rental 0.8194 \$0 \$0 \$97,719 \$131,819 \$195,265 \$224,931 \$231,679 \$238,629 \$245,788 \$253,161 \$4,608,267 \$2,854,325 Other Local Transit 0.8194 \$0 \$0 \$221,496 \$298,790 \$442,600 \$509,843 \$525,138 \$540,892 \$557,119 \$573,832 \$10,445,406 \$6,469,804 Other Industries 0.6915 \$0 \$0 \$610,313 \$823,288 \$1,219,545 \$1,446,970 \$1,490,379 \$1,535,090 \$1,581,432 \$28,781,364 \$17,826,954 Construction - Non Residential 0.5680 \$0 | | | | | | | | | | | | | | |
| Auto Rental 0.8194 \$0 \$0 \$97,719 \$131,819 \$195,265 \$224,931 \$231,679 \$238,629 \$245,788 \$253,161 \$4,608,267 \$2,854,325 Other Local Transit 0.8194 \$0 \$0 \$221,496 \$298,790 \$442,600 \$509,843 \$525,138 \$540,892 \$557,119 \$573,832 \$10,445,406 \$6,469,804 Other Industries 0.6915 \$0 \$0 \$610,313 \$823,288 \$1,219,545 \$1,446,970 \$1,490,379 \$1,535,090 \$1,514 \$28,781,364 \$17,826,954 Construction - Non Residential 0.5680 \$0 | | | | | | | | | | | | | | |
| Other Local Transit 0.8194 \$0 \$0 \$221,496 \$298,790 \$442,600 \$509,843 \$525,138 \$540,892 \$557,119 \$573,832 \$10,445,406 \$6,469,804 Other Industries 0.6915 \$0 \$0 \$610,313 \$823,288 \$1,219,545 \$1,404,825 \$1,446,970 \$1,490,379 \$1,535,090 \$1,581,143 \$28,781,364 \$17,826,954 Construction - Non Residential 0.5680 \$0 | | | | | | | | | | | | | | |
| Other Industries 0.6915 \$0 \$0 \$610,313 \$823,288 \$1,219,545 \$1,446,970 \$1,490,379 \$1,535,090 \$1,581,143 \$28,781,364 \$17,826,954 Construction - Non Residential 0.5680 \$0 </td <td></td> | | | | | | | | | | | | | | |
| Construction - Non Residential 0.5680 \$0 | | | | | | | | | | | | | | |
| Total \$0 \$0 \$10,376,408 \$13,997,355 \$20,734,442 \$23,884,527 \$24,601,063 \$25,339,095 \$26,099,268 \$26,882,246 \$489,334,466 \$303,089,970 | | | | | | | | | | | | | | |
| | Total | | \$0 | \$0 | \$10,376,408 | \$13,997,355 | \$20,734,442 | \$23,884,527 | \$24,601,063 | \$25,339,095 | \$26,099,268 | \$26,882,246 | \$489,334,466 | \$303,089,970 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction Per | iod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---------------------------------|---------|------------------|------|--------------|-------------|-------------|-----------------|-------------|-------------|-------------|-------------|--------------|--------------|
| | 11.9 | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Total Employment By Industry: | | | | | | | | | | | | | |
| | 16.0159 | 0 | 0 | 50 | 67 | 99 | 114 | 118 | 121 | 125 | 129 | 2.342 | |
| | 25.5274 | 0 | 0 | 164 | 221 | 328 | 377 | 389 | 400 | 412 | 425 | 7,734 | |
| | 19.6251 | 0 | 0 | 33 | 45 | 66 | 76 | 78 | 81 | 83 | 86 | 1,560 | |
| | 19.0231 | 0 | 0 | 50 | 68 | 100 | 115 | 119 | 123 | 126 | 130 | 2,366 | |
| | | 0 | - | 2 | | | | 6 | | | | | |
| | 20.8444 | 0 | 0 | | 3 | 5 | 6 | | 6 | 6 | 6 | 117 | |
| | 20.8444 | | - | 6 | 8 | 11 | 13 | 13 | 14 | 14 | 15 | 266 | |
| | 21.5641 | 0 | 0 | 19 | 26 | 38 | 44 | 45 | 46 | 48 | 49 | 897 | |
| | 11.9801 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | | 0 | 0 | 324 | 437 | 648 | 746 | 768 | 791 | 815 | 840 | 15,283 | |
| County Sales Tax (1.0%) | 1.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$31,008 | \$41,829 | \$61,962 | \$71,376 | \$73,517 | \$75,722 | \$77,994 | \$80,334 | \$1,462,310 | \$905,743 |
| Restaurant | | \$0 | \$0 | \$64,243 | \$86,662 | \$128,373 | \$147,876 | \$152,312 | \$156,881 | \$161,588 | \$166,435 | \$3,029,606 | \$1,876,515 |
| Entertainment | | \$0 | \$0 | \$16,856 | \$22,738 | \$33,682 | \$38,799 | \$39,963 | \$41,162 | \$42,397 | \$43,669 | \$794,897 | \$492,353 |
| Retail | | \$0 | \$0 | \$26,238 | \$35,394 | \$52,429 | \$60,395 | \$62,207 | \$64,073 | \$65,995 | \$67,975 | \$1,237,339 | \$766,398 |
| Auto Rental | | \$0 | \$0 | \$1,193 | \$1,609 | \$2,383 | \$2,745 | \$2,828 | \$2,912 | \$3,000 | \$3,090 | \$56,243 | \$34,836 |
| Other Local Transit | | \$0 | \$0 | \$2,703 | \$3,647 | \$5,402 | \$6,222 | \$6,409 | \$6,601 | \$6,799 | \$7,003 | \$127,483 | \$78,962 |
| Other Industries | | \$0 | \$0 | \$8,825 | \$11,905 | \$17,635 | \$20,315 | \$20,924 | \$21,552 | \$22,198 | \$22,864 | \$416,196 | \$257,789 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$30,869 | \$41,641 | \$61,683 | \$71,055 | \$73,186 | \$75,382 | \$77,643 | \$79,973 | \$1,455,732 | \$901,669 |
| Total | | \$0 | \$0 | \$181,936 | \$245,424 | \$363,550 | \$418,782 | \$431,346 | \$444,286 | \$457,615 | \$471,343 | \$8,579,806 | \$5,314,265 |
| County Hotel Tax (6.0%) | 6.00% | | | | | | | | | | | | |
| Hotel | 0.0070 | \$0 | \$0 | \$186,051 | \$250,975 | \$371,772 | \$428,254 | \$441,102 | \$454,335 | \$467,965 | \$482,004 | \$8,773,859 | \$5,434,460 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$ 0 | \$0 \$0 | \$0 \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$ 0 | \$ 0 | \$0 \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 \$0 |
| Construction - Non Residential | | \$0 \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 \$0 | \$0 |
| Indirect Spending | 0.0 | \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Total | 0.0 | \$0 | \$0 | \$186,051 | \$250,975 | \$371,772 | \$428,254 | \$441,102 | \$454,335 | \$467,965 | \$482,004 | \$8,773,859 | \$5,434,460 |
| | | | | | | | | | | | | | |
| State Sales Tax (4.3%) Hotel | 4.30% | \$0 | \$0 | \$133,337 | \$179,866 | \$266,437 | \$306,915 | \$316,123 | \$325,607 | \$335,375 | \$345,436 | \$6,287,933 | \$3,894,697 |
| Restaurant | | \$0 \$0 | \$0 | \$276,246 | \$372,645 | \$552,003 | \$635,866 | \$654,942 | \$674,590 | \$694,828 | \$715,673 | \$13,027,307 | \$8,069,013 |
| Entertainment | | \$0 \$0 | \$0 | \$72,480 | \$97,773 | \$144,832 | \$166,836 | \$171,841 | \$176,996 | \$182,306 | \$187,775 | \$3,418,056 | \$2,117,117 |
| Retail | | \$0 \$0 | \$0 | \$112,823 | \$152,194 | \$225,447 | \$259,698 | \$267,489 | \$275,513 | \$283,779 | \$292,292 | \$5,320,558 | \$3,295,513 |
| Auto Rental | | \$0 \$0 | \$0 | \$5,128 | \$6,918 | \$10,248 | \$11,804 | \$12,159 | \$12,523 | \$12,899 | \$13,286 | \$241,844 | \$149,796 |
| Other Local Transit | | \$0 \$0 | \$0 | \$11,624 | \$15,681 | \$23,228 | \$26,757 | \$27,559 | \$28,386 | \$29,238 | \$30,115 | \$548,179 | \$339,538 |
| Other Industries | | \$0 \$0 | \$0 | \$37,950 | \$51,193 | \$75,832 | \$87,353 | \$89,973 | \$92,673 | \$95,453 | \$98,316 | \$1,789,642 | \$1,108,491 |
| Construction - Non Residential | | \$0 \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0,510 | \$0 | \$0 |
| | 0.3 | \$0 | \$0 | \$649,588 | \$876,268 | \$1,298,026 | \$1,495,229 | \$1,540,086 | \$1,586,288 | \$1,633,877 | \$1,682,893 | \$30,633,518 | \$18,974,163 |
| Indirect Spending Total | 0.3 | \$0 \$0 | \$0 | \$1,299,176 | \$1,752,536 | \$2,596,052 | \$2,990,458 | \$3,080,172 | \$3,172,577 | \$3,267,754 | \$3,365,787 | \$61,267,036 | \$37,948,326 |
| | | | | | | | | | | | | | |
| * * * * | 0.70% | 1. | | | *** | | | Ac | | | | | *** |
| Hotel | | \$0 | \$0 | \$21,706 | \$29,280 | \$43,373 | \$49,963 | \$51,462 | \$53,006 | \$54,596 | \$56,234 | \$1,023,617 | \$634,020 |
| Restaurant | | \$0 | \$0 | \$44,970 | \$60,663 | \$89,861 | \$103,513 | \$106,618 | \$109,817 | \$113,111 | \$116,505 | \$2,120,724 | \$1,313,560 |
| Entertainment | | \$0 | \$0 | \$11,799 | \$15,917 | \$23,577 | \$27,159 | \$27,974 | \$28,813 | \$29,678 | \$30,568 | \$556,428 | \$344,647 |
| Retail | | \$0 | \$0 | \$18,367 | \$24,776 | \$36,701 | \$42,276 | \$43,545 | \$44,851 | \$46,197 | \$47,582 | \$866,137 | \$536,479 |
| Auto Rental | | \$0 | \$0 | \$835 | \$1,126 | \$1,668 | \$1,922 | \$1,979 | \$2,039 | \$2,100 | \$2,163 | \$39,370 | \$24,385 |
| Other Local Transit | | \$0 | \$0 | \$1,892 | \$2,553 | \$3,781 | \$4,356 | \$4,486 | \$4,621 | \$4,760 | \$4,902 | \$89,238 | \$55,274 |
| Other Industries | | \$0 | \$0 | \$6,178 | \$8,334 | \$12,345 | \$14,220 | \$14,647 | \$15,086 | \$15,539 | \$16,005 | \$291,337 | \$180,452 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$105,747 | \$142,648 | \$211,307 | \$243,409 | \$250,712 | \$258,233 | \$265,980 | \$273,959 | \$4,986,852 | \$3,088,817 |
| Total | | \$0 | \$0 | \$211,494 | \$285,297 | \$422,613 | \$486,819 | \$501,423 | \$516,466 | \$531,960 | \$547,919 | \$9,973,703 | \$6,177,635 |

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PRIORITY 1A - Rectangle Field Complex

| | | · | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|-------------------------------------|------|------------|------------|--------------|--------------|--------------|-----------------|--------------|--------------|--------------|--------------|-----------------|---------------|
| | | CP 1 | CP 2 | | | | | | | | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | _ |
| Out-of-Facility Impact Summary | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 26,766 | 35,055 | 50,414 | 56,382 | 56,382 | 56,382 | 56,382 | 56,382 | 957,967 | 610,445 |
| Total Attendee Days | | 0 | 0 | 371,766 | 463,566 | 629,742 | 692,544 | 692,544 | 692,544 | 692,544 | 692,544 | 11,853,234 | 7,573,175 |
| Net New Non Local Attendee Days | | 0 | 0 | 124,908 | 163,588 | 235,267 | 263,117 | 263,117 | 263,117 | 263,117 | 263,117 | 4,470,513 | 2,848,743 |
| Direct Spending | | \$0 | \$0 | \$15,106,702 | \$20,378,329 | \$30,186,653 | \$34,772,767 | \$35,815,950 | \$36,890,429 | \$37,997,142 | \$39,137,056 | \$712,407,393 | \$441,259,609 |
| Indirect/Induced Spending | | <u>\$0</u> | <u>\$0</u> | \$10.289.672 | \$13,880,351 | \$20.561.124 | \$23,684,877 | \$24.395.423 | \$25,127,286 | \$25.881.105 | \$26,657,538 | \$485,244,133 | \$300.556.450 |
| Economic Output | | \$0 | \$0 | \$25,396,374 | \$34,258,681 | \$50,747,777 | \$58,457,644 | \$60,211,374 | \$62,017,715 | \$63,878,246 | \$65,794,594 | \$1,197,651,526 | \$741,816,059 |
| Personal Income | | \$0 | \$0 | \$10,376,408 | \$13,997,355 | \$20,734,442 | \$23,884,527 | \$24,601,063 | \$25,339,095 | \$26,099,268 | \$26,882,246 | \$489,334,466 | \$303,089,970 |
| Employment (full & part-time jobs) | | 0 | 0 | 324 | 437 | 648 | 746 | 768 | 791 | 815 | 840 | 15,283 | 9,466 |
| County Sales Tax (1.0%) | | \$0 | \$0 | \$181,936 | \$245,424 | \$363,550 | \$418,782 | \$431,346 | \$444,286 | \$457,615 | \$471,343 | \$8,579,806 | \$5,314,265 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$186,051 | \$250,975 | \$371,772 | \$428,254 | \$441,102 | \$454,335 | \$467,965 | \$482,004 | \$8,773,859 | \$5,434,460 |
| State Sales Tax (4.3%) | | \$0 | \$0 | \$1,299,176 | \$1,752,536 | \$2,596,052 | \$2,990,458 | \$3,080,172 | \$3,172,577 | \$3,267,754 | \$3,365,787 | \$61,267,036 | \$37,948,326 |
| No. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$211,494 | \$285,297 | \$422,613 | \$486,819 | \$501,423 | \$516,466 | \$531,960 | \$547,919 | \$9,973,703 | \$6,177,635 |
| Total Taxes | | \$0 | \$0 | \$1,878,657 | \$2,534,233 | \$3,753,988 | \$4,324,313 | \$4,454,043 | \$4,587,664 | \$4,725,294 | \$4,867,053 | \$88,594,405 | \$54,874,687 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction Period | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|--------------------|---------------------|-------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------------|--------------------|--------------------|-----------------------|---------------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | Offic | 2022 | 2023 | 2024 | 2023 | 2020 | 2021 | 2020 | 2029 | 2030 | 2031 | Cumulative | INFV |
| In-Facility Impacts | | | | | | | | | | | | | |
| In-Facility Spending - Gross: | | | | | | | | | | | | | |
| Food & Beverage | | \$0 | \$0 | \$680.100 | \$886,100 | \$1,258,700 | \$1,431,200 | \$1,474,100 | \$1,518,300 | \$1,563,900 | \$1,610,800 | \$29,443,100 | \$18,267,007 |
| Other Operating | | \$0 | \$0 | \$1,084,384 | \$1,210,768 | \$1,601,340 | \$1,821,520 | \$1,874,695 | \$1,928,908 | \$1,988,681 | \$2,049,714 | \$37,770,426 | \$23,511,285 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$1,764,484 | \$2,096,868 | \$2,860,040 | \$3,252,720 | \$3,348,795 | \$3,447,208 | \$3,552,581 | \$3,660,514 | \$67,213,526 | \$41,778,292 |
| In-Facility Spending - Net New to Local Area: | | | | | | | | | | | | | |
| Food & Beverage | 60% | \$0 | \$0 | \$408,060 | \$531,660 | \$755,220 | \$858,720 | \$884,460 | \$910,980 | \$938,340 | \$966,480 | \$17,665,860 | \$10,960,204 |
| Other Operating | 60% | \$0 | \$0 | \$650,630 | \$726,461 | \$960,804 | \$1,092,912 | \$1,124,817 | \$1,157,345 | \$1,193,209 | \$1,229,828 | \$22,662,256 | \$14,106,771 |
| Open Total | 60% | \$0 \$0 | \$0 \$0 | \$0 \$1,058,690 | \$0 \$1,258,121 | \$0 \$1,716,024 | \$0 \$1,951,632 | \$0 \$2,009,277 | \$0 \$2,068,325 | \$0 \$2,131,549 | \$0 \$2,196,308 | \$0 \$40,328,116 | \$0 \$25,066,975 |
| | | ** | ** | * 1, , | * 1,===, 1= 1 | * 1,1 12,12 | **,***,*** | *=,===,== | ,, | ,, | +=, , | *,, | + ,, |
| Direct Spending By Industry: Hotel | | \$ 0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 \$0 | \$ 0 | \$650,630 | \$726,461 | \$960,804 | \$1,092,912 | \$1,124,817 | \$1,157,345 | \$1,193,209 | \$1,229,828 | \$22,662,256 | \$14,106,771 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$408,060 | \$531,660 | \$755,220 | \$858,720 | \$884,460 | \$910,980 | \$938,340 | \$966,480 | \$17,665,860 | \$10,960,204 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries Construction - Non Residential | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Total | | \$0 | \$0 | \$1,058,690 | \$1,258,121 | \$1,716,024 | \$1,951,632 | \$2,009,277 | \$2,068,325 | \$2,131,549 | \$2,196,308 | \$40,328,116 | \$25,066,975 |
| | | | | | | | | | | | | | |
| Total Output By Industry: Hotel | 1.6854 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 1.6840 | \$0 \$0 | \$0 \$0 | \$1,095,670 | \$1,223,369 | \$1,618,006 | \$1,840,477 | \$1,894,206 | \$1,948,983 | \$2,009,378 | \$2,071,046 | \$38,163,516 | \$23,755,976 |
| Entertainment | 1.5771 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 1.6948 | \$0 | \$0 | \$691,565 | \$901,038 | \$1,279,919 | \$1,455,327 | \$1,498,950 | \$1,543,895 | \$1,590,264 | \$1,637,954 | \$29,939,443 | \$18,574,947 |
| Auto Rental | 1.7797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | 1.7797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | 1.7596 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Construction - Non Residential Total | 1.6866 | \$0 \$0 | \$0 \$0 | \$1,787,235 | \$2,124,407 | \$2,897,925 | \$3,295,804 | \$3,393,156 | \$3,492,878 | \$3,599,642 | \$3,709,001 | \$68,102,960 | \$42,330,923 |
| | | | | | | | | | | | | | |
| Personal Income (Earnings) By Industry: | 0.6789 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | ¢ 0 |
| Hotel Restaurant | 0.6769 | \$0 \$0 | \$0 \$0 | \$477,569 | \$533,229 | \$705,239 | \$802,208 | \$825,627 | \$849,502 | \$875,827 | \$902,706 | \$16,634,314 | \$0 \$10,354,506 |
| Entertainment | 0.5194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 0.6672 | \$0 | \$0 | \$272,270 | \$354,740 | \$503,906 | \$572,964 | \$590,139 | \$607,834 | \$626,089 | \$644,865 | \$11,787,203 | \$7,312,984 |
| Auto Rental | 0.8194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | 0.8194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | 0.6915 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential Total | 0.5680 | \$0 \$0 | \$0 \$0 | \$0 \$749,839 | \$0 \$887,969 | \$0 \$1,209,145 | \$0 \$1,375,172 | \$0 \$1,415,765 | \$0 \$1,457,336 | \$0 \$1,501,916 | \$0 \$1,547,571 | \$0 \$28,421,517 | \$0 \$17,667,490 |
| . ota | | Ψ. | ų. | ψ. 10,000 | ψου, σου | \$1,200,110 | \$1,010,112 | \$ 1,110,100 | ψ1,101,000 | ψ1,001,010 | ψ1,011,011 | Ψ20, 12 1,0 11 | \$11,001,100 |
| Total Employment By Industry: | | | | | | | | | | | | | |
| Hotel Restaurant | 16.0159 25.5274 | 0 | 0 | 0 17 | 0 19 | 0 25 | 0 28 | 0 29 | 0 30 | 0 30 | 0 31 | 0 579 | |
| Entertainment | 19.6251 | 0 | 0 | 0 | 19 | 25 | 28 | 29 | 0 | 0 | 0 | 5/9 0 | |
| Retail | 19.1241 | 0 | 0 | 8 | 10 | 14 | 16 | 17 | 17 | 18 | 18 | 338 | |
| Auto Rental | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Local Transit | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Industries | 21.5641 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Construction - Non Residential | 11.9801 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | | 0 | 0 | 24 | 29 | 39 | 44 | 46 | 47 | 48 | 50 | 916 | |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction Pe | riod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|-------------------------------------|-------|-----------------|------------|--------------|-------------|------------|-----------------|------------|-----------|-----------|-----------|-----------------------|-------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| - | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| County Sales Tax (1.0%) | 1.00% | C O | C O | *** | 60 | C O | 0.0 | 0.0 | 60 | 60 | 60 | 60 | ro. |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 \$0 | \$0 ©0 | \$6,506 | \$7,265 | \$9,608 | \$10,929 | \$11,248 | \$11,573 | \$11,932 | \$12,298 | \$226,623 | \$141,068 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$4,081 | \$5,317 | \$7,552 | \$8,587 | \$8,845 | \$9,110 | \$9,383 | \$9,665 | \$176,659 | \$109,602 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 ©0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 ©0 | \$0 | \$0 ©0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | 0.0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$2,186 | \$2,599 | \$3,546 | \$4,033 | \$4,152 | \$4,274 | \$4,404 | \$4,538 | \$83,325 | \$51,792 |
| Total | | \$0 | \$0 | \$12,773 | \$15,180 | \$20,706 | \$23,549 | \$24,244 | \$24,957 | \$25,720 | \$26,501 | \$486,606 | \$302,462 |
| County Hotel Tax (6.0%) | 6.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | 4.30% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$27,977 | \$31,238 | \$41,315 | \$46,995 | \$48,367 | \$49,766 | \$51,308 | \$52,883 | \$974,477 | \$606,591 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$17,547 | \$22,861 | \$32,474 | \$36,925 | \$38,032 | \$39,172 | \$40,349 | \$41,559 | \$759,632 | \$471,289 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$ 0 | \$0 | \$9,398 | \$11,175 | \$15,247 | \$17,340 | \$17,852 | \$18,377 | \$18,938 | \$19,514 | \$358,295 | \$222,705 |
| Total | | \$0 | \$0 | \$54,922 | \$65,274 | \$89,036 | \$101,260 | \$104,251 | \$107,315 | \$110,595 | \$113,955 | \$2,092,404 | \$1,300,585 |
| No. VA Transit Authority Tax (0.7%) | 0.70% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$4,554 | \$5,085 | \$6,726 | \$7,650 | \$7,874 | \$8,101 | \$8,352 | \$8,609 | \$158,636 | \$98,747 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$2,856 | \$3,722 | \$5,287 | \$6,011 | \$6,191 | \$6,377 | \$6,568 | \$6,765 | \$123,661 | \$76,721 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$7.411 | \$8.807 | \$12.012 | \$13,661 | \$14.065 | \$14.478 | \$14,921 | \$15,374 | \$282,297 | \$175,469 |
| Total | | \$0 | \$0 | \$14,822 | \$17,614 | \$24,024 | \$27,323 | \$28,130 | \$28,957 | \$29,842 | \$30,748 | \$564,594 | \$350,938 |
| | | Ψ | Ψ3 | Ψ,ο | Ψ,σ | ψ= 1,0= r | 4 2.,020 | Ψ=0,.00 | Ψ20,00. | Ψ20,0 ·2 | ψου,υ | ψου .,ου τ | ψ000,000 |

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PRIORITY 1A - Rectangle Field Complex

| | | | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|-------------------------------------|------|------------|------------|--------------|-------------|-------------|-----------------|-------------|-------------|-------------|-------------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| In-Facility Impact Summary | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Spending | | \$0 | \$0 | \$1,058,690 | \$1,258,121 | \$1,716,024 | \$1,951,632 | \$2,009,277 | \$2,068,325 | \$2,131,549 | \$2,196,308 | \$40,328,116 | \$25,066,975 |
| Indirect/Induced Spending | | <u>\$0</u> | <u>\$0</u> | \$728,544 | \$866,286 | \$1.181.901 | \$1.344.172 | \$1,383,879 | \$1,424,553 | \$1,468,093 | \$1.512.692 | \$27,774,844 | \$17.263.947 |
| Economic Output | | \$0 | \$0 | \$1,787,235 | \$2,124,407 | \$2,897,925 | \$3,295,804 | \$3,393,156 | \$3,492,878 | \$3,599,642 | \$3,709,001 | \$68,102,960 | \$42,330,923 |
| Personal Income | | \$0 | \$0 | \$749,839 | \$887,969 | \$1,209,145 | \$1,375,172 | \$1,415,765 | \$1,457,336 | \$1,501,916 | \$1,547,571 | \$28,421,517 | \$17,667,490 |
| Employment (full & part-time jobs) | | 0 | 0 | 24 | 29 | 39 | 44 | 46 | 47 | 48 | 50 | 916 | 570 |
| County Sales Tax (1.0%) | | \$0 | \$0 | \$12,773 | \$15,180 | \$20,706 | \$23,549 | \$24,244 | \$24,957 | \$25,720 | \$26,501 | \$486,606 | \$302,462 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | | \$0 | \$0 | \$54,922 | \$65,274 | \$89,036 | \$101,260 | \$104,251 | \$107,315 | \$110,595 | \$113,955 | \$2,092,404 | \$1,300,585 |
| No. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$14,822 | \$17,614 | \$24,024 | \$27,323 | \$28,130 | \$28,957 | \$29,842 | \$30,748 | \$564,594 | \$350,938 |
| Total Taxes | | \$0 | \$0 | \$82,516 | \$98,068 | \$133,766 | \$152,132 | \$156,625 | \$161,228 | \$166,156 | \$171,204 | \$3,143,604 | \$1,953,984 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction | n Period | Opening Year | | Sta | bilized Year | | | | | | 4.0% |
|-------------------------------------|--------------|--------------|--------------|--------------|-------------|-------------|--------------|------|------|------|------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Construction Impacts | | | | | | | | | | | | | |
| Indoor Sports | | | | | | | | | | | | | |
| Hard Construction Costs | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Outdoor Sports | | | | | | | | | | | | | |
| Rectangle Fields (synthetic) | | \$6,000,000 | \$6,000,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,000,000 | \$11,316,568 |
| Rectangle Fields (grass) | | \$0 | \$0 | \$0 | \$ 0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, BB (synthetic) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, BB (grass/dirt) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, SB (synthetic) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, SB (grass/dirt) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Playing Surface Costs | | \$6,000,000 | \$6,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,000,000 | \$11,316,568 |
| Site Maintenance Building / Offices | | \$218,750 | \$218,750 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$437,500 | \$412,583 |
| Tournament HQ / Team Building | | \$1,000,000 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 | \$1,886,095 |
| Concessions / Restrooms | | \$350,000 | \$350,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$700,000 | \$660,133 |
| Total Building & Field Costs | | \$7,568,750 | \$7,568,750 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,137,500 | \$14,275,379 |
| Playground / Community Features | | \$151,500 | \$151,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$303,000 | \$285,743 |
| Fixed Equipment | | \$303,000 | \$303,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$606,000 | \$571,487 |
| General Sitework | | \$757,000 | \$757,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,514,000 | \$1,427,774 |
| Landscape | | \$151,500 | \$151,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$303,000 | \$285,743 |
| Sidewalks | | \$200,000 | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400,000 | \$377,219 |
| Lighting | | \$1,560,000 | \$1,560,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,120,000 | \$2,942,308 |
| Fencing/Signs | | \$151,500 | \$151,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$303,000 | \$285,743 |
| Parking | | \$1,292,000 | \$1,292,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,584,000 | \$2,436,834 |
| Total Other Costs | | \$13,704,000 | \$13,704,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$27,408,000 | \$25,847,041 |
| Hard Construction Costs | | \$12,135,250 | \$12,135,250 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,270,500 | \$22,888,230 |
| Site Costs | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Soft Costs | | \$3,640,575 | \$3,640,575 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,281,150 | \$6,866,469 |
| Total Construction Costs | | \$15,775,825 | \$15,775,825 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$31,551,650 | \$29,754,700 |
| | | | | | | | | | | | | | |
| Construction Expenditures | | \$25,464,918 | \$25,464,918 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,929,836 | \$48,029,247 |
| Spending - Gross | | | | | | | | | | | | | |
| Materials | 55.0% | \$14,005,705 | \$14,005,705 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,011,410 | \$26,416,086 |
| Labor | <u>45.0%</u> | \$11,459,213 | \$11,459,213 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$22,918,426 | \$21,613,161 |
| Total | 100.0% | \$25,464,918 | \$25,464,918 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,929,836 | \$48,029,247 |
| Spending % - Local: | | | | | | | | | | | | | |
| Materials | 20.0% | \$5,092,984 | \$5,092,984 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,185,967 | \$9,605,849 |
| Labor | <u>30.0%</u> | \$7,639,475 | \$7,639,475 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,278,951 | \$14,408,774 |
| Total | 50.0% | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction | n Period | Opening Year | | Sta | abilized Year | | | | | | 4.0% |
|---|--------------------|--------------|--------------|--------------|-------------|-------------|---------------|------------|------------|---|------------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Daily Spending By Industry: | | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |
| Total | | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |
| Total Output By Industry: | | | | | | | | | | | | | |
| Hotel | 1.6854 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 1.6840 | \$0 | \$0 \$0 | \$0 | \$ 0 | \$ 0 | \$ 0 | \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 |
| Entertainment | 1.5771 | \$0 | \$0 \$0 | \$0 | \$ 0 | \$ 0 | \$ 0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 \$0 |
| Retail | 1.6948 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$ 0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| | 1.7797 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Auto Rental | | | | | | | | | \$0 \$0 | \$0 \$0 | | | |
| Other Local Transit | 1.7797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | • | \$0 | \$0 | \$0 |
| Other Industries | 1.7596 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | 1.6866 | \$21,474,797 | \$21,474,797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,949,593 | \$40,503,500 |
| Total | | \$21,474,797 | \$21,474,797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,949,593 | \$40,503,500 |
| Personal Income (Earnings) By Industry: | | | | | | | | | | | | | |
| Hotel | 0.6789 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 0.7340 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | 0.5194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 0.6672 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | 0.8194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | 0.8194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | 0.6915 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | 0.5680 | \$7,231,687 | \$7,231,687 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,639,646 |
| Total | | \$7,231,687 | \$7,231,687 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,639,646 |
| Total Employment By Industry: | | | | | | | | | | | | | |
| Hotel | 16.0159 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Restaurant | 25.5274 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Entertainment | 25.5274 19.6251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 19.6251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Retail | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Auto Rental | 20.8444 | • | • | • | • | • | U | · · | · · | U | Ū | 0 | |
| Other Local Transit | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | U | 0 | 0 | |
| Other Industries | 21.5641 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | • | |
| Construction - Non Residential | 11.9801 | 153 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | U | 0 | 305 | |
| Total | | 153 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 305 | |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction | Period | Opening Year | | St | abilized Year | | | | | | 4.0% |
|-------------------------------------|-------|--------------|-------------|--------------|-------------|------------|---------------|------------|------------|------------|------------|--------------------|-------------------------------------|
| | | CP 1 | CP 2 | | | | | | | | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| County Sales Tax (1.0%) | 1.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$127,325 | \$127,325 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$254,649 | \$240,146 |
| Indirect Spending | 0.3 | \$26,227 | \$26,227 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$52,454 | \$49,467 |
| Total | | \$153,552 | \$153,552 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$307,103 | \$289,613 |
| County Hotel Tax (6.0%) | 6.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | 4.30% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$547,496 | \$547,496 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,094,991 | \$1,032,629 |
| Indirect Spending | 0.3 | \$112,776 | \$112,776 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$225,552 | \$212,707 |
| Total | | \$660,272 | \$660,272 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,320,544 | \$1,245,335 |
| No. VA Transit Authority Tax (0.7%) | 0.70% | | | | | | | | | | | | |
| Hotel | 0.70 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$ 0 | \$ 0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 \$0 |
| Auto Rental | | \$0 | \$0 | \$0 \$0 | \$ 0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 \$0 | \$0 | \$ 0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 \$0 |
| Other Industries | | \$0 | \$ 0 | \$0 | \$ 0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 |
| Construction - Non Residential | | \$89,127 | \$89,127 | \$0 | \$0 | \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$178,254 | \$168,102 |
| Indirect Spending | 0.3 | \$18,359 | \$18,359 | \$0 \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$36,718 | \$34,627 |
| Total | 0.0 | \$107,486 | \$107,486 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$214,972 | \$202,729 |
| IUlai | | φ101,400 | φ101,400 | φυ | φυ | φυ | φυ | φυ | φυ | φυ | φυ | φ <u>2</u> 14, 3/2 | φ ∠ υ ∠ , <i>ι</i> ∠ϑ |

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PRIORITY 1A - Rectangle Field Complex

| | | Construction | n Period | Opening Year | | Sta | abilized Year | | | | | | 4.0% |
|-------------------------------------|------|--------------|--------------|--------------|------------|------------|---------------|------------|------------|------------|------------|--------------|--------------|
| | | CP 1 | CP 2 | | | | | | | | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Construction Impact Summary | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Spending | | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |
| Indirect/Induced Spending | | \$8,742,337 | \$8,742,337 | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | \$17,484,675 | \$16,488,876 |
| Economic Output | | \$21,474,797 | \$21,474,797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,949,593 | \$40,503,500 |
| Personal Income | | \$7,231,687 | \$7,231,687 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,639,646 |
| Employment (full & part-time jobs) | | 153 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 305 | 288 |
| County Sales Tax (1.0%) | | \$153,552 | \$153,552 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$307,103 | \$289,613 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | | \$660,272 | \$660,272 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,320,544 | \$1,245,335 |
| No. VA Transit Authority Tax (0.7%) | | \$18,359 | \$18,359 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,718 | \$34,627 |
| Total Taxes | | \$832,182 | \$832,182 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,664,365 | \$1,569,575 |

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| | | Construction | | Opening Year | | | Stabilized Year | | | | | | 4.09 |
|-------------------------------------|----------|--------------|--------------|--------------|--------------|--------------|-----------------|--------------|--------------|--------------|--------------|-----------------------|---------------|
| | Unit | CP 1 2022 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year Cumulative | 20-Yea |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NP |
| VERALL SUMMARY OF ECONOMIC IMPACTS | ; | | | | | | | | | | | | |
|) Construction Impacts | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (|
| Total Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Net New Non Local Visitor Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Direct Spending | | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,62 |
| Indirect/Induced Spending | | \$8,742,337 | \$8,742,337 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$17.484.675 | \$16,488,87 |
| Economic Output | | \$21,474,797 | \$21,474,797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,949,593 | \$40,503,50 |
| Personal Income | | \$7,231,687 | \$7,231,687 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,639,64 |
| Employment (full & part-time jobs) | | 153 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 305 | 28 |
| County Sales Tax (1.0%) | | \$153,552 | \$153,552 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$307,103 | \$289,613 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | | \$660,272 | \$660,272 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,320,544 | \$1,245,33 |
| No. VA Transit Authority Tax (0.7%) | | \$18,359 | \$18,359 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,718 | \$34,627 |
| Total Taxes | | \$832,182 | \$832,182 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,664,365 | \$1,569,57 |
| 3) In-Facility Impacts | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (|
| Total Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | Č |
| Net New Non Local Visitor Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (|
| Direct Spending | | \$0 | \$0 | \$1,058,690 | \$1,258,121 | \$1,716,024 | \$1,951,632 | \$2,009,277 | \$2,068,325 | \$2,131,549 | \$2,196,308 | \$40,328,116 | \$25,066,975 |
| Indirect/Induced Spending | | <u>\$0</u> | \$0 | \$728.544 | \$866,286 | \$1,181,901 | \$1,344,172 | \$1,383,879 | \$1,424,553 | \$1,468,093 | \$1.512.692 | \$27,774,844 | \$17,263,947 |
| Economic Output | | \$0 | \$0 | \$1,787,235 | \$2,124,407 | \$2,897,925 | \$3,295,804 | \$3,393,156 | \$3,492,878 | \$3,599,642 | \$3,709,001 | \$68,102,960 | \$42,330,923 |
| Personal Income | | \$0 | \$0 | \$749,839 | \$887,969 | \$1,209,145 | \$1,375,172 | \$1,415,765 | \$1,457,336 | \$1,501,916 | \$1,547,571 | \$28,421,517 | \$17,667,490 |
| Employment (full & part-time jobs) | | 0 | 0 | 24 | 29 | 39 | 44 | 46 | 47 | 48 | 50 | 916 | 570 |
| County Sales Tax (1.0%) | | \$0 | \$0 | \$12,773 | \$15,180 | \$20,706 | \$23,549 | \$24,244 | \$24,957 | \$25,720 | \$26,501 | \$486,606 | \$302,462 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | | \$0 | \$0 | \$54,922 | \$65,274 | \$89,036 | \$101,260 | \$104,251 | \$107,315 | \$110,595 | \$113,955 | \$2,092,404 | \$1,300,585 |
| No. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$14,822 | \$17,614 | \$24,024 | \$27,323 | \$28,130 | \$28,957 | \$29,842 | \$30,748 | \$564,594 | \$350,938 |
| Total Taxes | | \$0 | \$0 | \$82,516 | \$98,068 | \$133,766 | \$152,132 | \$156,625 | \$161,228 | \$166,156 | \$171,204 | \$3,143,604 | \$1,953,984 |
| C) Out-of-Facility Impacts | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 26,766 | 35,055 | 50,414 | 56,382 | 56,382 | 56,382 | 56,382 | 56,382 | 957,967 | 610,445 |
| Total Attendee Days | | 0 | 0 | 371,766 | 463,566 | 629,742 | 692,544 | 692,544 | 692,544 | 692,544 | 692,544 | 11,853,234 | 7,573,175 |
| Net New Non Local Visitor Days | | 0 | 0 | 124,908 | 163,588 | 235,267 | 263,117 | 263,117 | 263,117 | 263,117 | 263,117 | 4,470,513 | 2,848,743 |
| Direct Spending | | \$0 | \$0 | \$15,106,702 | \$20,378,329 | \$30,186,653 | \$34,772,767 | \$35,815,950 | \$36,890,429 | \$37,997,142 | \$39,137,056 | \$712,407,393 | \$441,259,609 |
| Indirect/Induced Spending | | <u>\$0</u> | <u>\$0</u> | \$10.289.672 | \$13.880.351 | \$20.561.124 | \$23,684,877 | \$24.395.423 | \$25,127,286 | \$25.881.105 | \$26,657,538 | \$485.244.133 | \$300,556,450 |
| Economic Output | | \$0 | \$0 | \$25,396,374 | \$34,258,681 | \$50,747,777 | \$58,457,644 | \$60,211,374 | \$62,017,715 | \$63,878,246 | \$65,794,594 | \$1,197,651,526 | \$741,816,059 |
| Personal Income | | \$0 | \$0 | \$10,376,408 | \$13,997,355 | \$20,734,442 | \$23,884,527 | \$24,601,063 | \$25,339,095 | \$26,099,268 | \$26,882,246 | \$489,334,466 | \$303,089,970 |
| Employment (full & part-time jobs) | | 0 | 0 | 324 | 437 | 648 | 746 | 768 | 791 | 815 | 840 | 15,283 | 9,466 |
| County Sales Tax (1.0%) | | \$0 | \$0 | \$181,936 | \$245,424 | \$363,550 | \$418,782 | \$431,346 | \$444,286 | \$457,615 | \$471,343 | \$8,579,806 | \$5,314,265 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$186,051 | \$250,975 | \$371,772 | \$428,254 | \$441,102 | \$454,335 | \$467,965 | \$482,004 | \$8,773,859 | \$5,434,460 |
| State Sales Tax (4.3%) | | \$0 | \$0 | \$1,299,176 | \$1,752,536 | \$2,596,052 | \$2,990,458 | \$3,080,172 | \$3,172,577 | \$3,267,754 | \$3,365,787 | \$61,267,036 | \$37,948,326 |
| No. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$211,494 | \$285,297 | \$422,613 | \$486,819 | \$501,423 | \$516,466 | \$531,960 | \$547,919 | \$9,973,703 | \$6,177,635 |
| Total Taxes | | \$0 | \$0 | \$1,878,657 | \$2,534,233 | \$3,753,988 | \$4,324,313 | \$4,454,043 | \$4,587,664 | \$4,725,294 | \$4,867,053 | \$88,594,405 | \$54,874,687 |
| OTAL NET NEW IMPACTS | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 26,766 | 35,055 | 50,414 | 56,382 | 56,382 | 56,382 | 56,382 | 56,382 | 957,967 | 610,445 |
| Total Attendee Days | | 0 | 0 | 371,766 | 463,566 | 629,742 | 692,544 | 692,544 | 692,544 | 692,544 | 692,544 | 11,853,234 | 7,573,17 |
| Net New Non Local Visitor Days | | 0 | 0 | 124,908 | 163,588 | 235,267 | 263,117 | 263,117 | 263,117 | 263,117 | 263,117 | 4,470,513 | 2,848,743 |
| Direct Spending | | \$12,732,459 | \$12,732,459 | \$16,165,392 | \$21,636,450 | \$31,902,677 | \$36,724,399 | \$37,825,227 | \$38,958,754 | \$40,128,690 | \$41,333,365 | \$778,200,426 | \$490,341,208 |
| Indirect/Induced Spending | | \$8,742,337 | \$8,742,337 | \$11,018,216 | \$14,746,637 | \$21,743,024 | \$25,029,049 | \$25,779,302 | \$26,551,839 | \$27,349,198 | \$28,170,230 | \$530,503,652 | \$334,309,27 |
| Economic Output | | \$21,474,797 | \$21,474,797 | \$27,183,609 | \$36,383,087 | \$53,645,701 | \$61,753,448 | \$63,604,529 | \$65,510,593 | \$67,477,888 | \$69,503,594 | \$1,308,704,079 | \$824,650,48 |
| Personal Income | | \$7,231,687 | \$7,231,687 | \$11,126,247 | \$14,885,324 | \$21,943,588 | \$25,259,699 | \$26,016,828 | \$26,796,431 | \$27,601,183 | \$28,429,817 | \$532,219,357 | \$334,397,10 |
| Employment (full & part-time jobs) | | 153 | 153 | 348 | 466 | 687 | 790 | 814 | 838 | 864 | 889 | 16,504 | 10,32 |
| County Sales Tax (1.0%) | | \$153,552 | \$153,552 | \$194,709 | \$260,604 | \$384,256 | \$442,331 | \$455,590 | \$469,243 | \$483,334 | \$497,844 | \$9,373,515 | \$5,906,34 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$186,051 | \$250,975 | \$371,772 | \$428,254 | \$441,102 | \$454,335 | \$467,965 | \$482,004 | \$8,773,859 | \$5,434,46 |
| State Sales Tax (4.3%) | | \$660,272 | \$660,272 | \$1,354,098 | \$1,817,811 | \$2,685,088 | \$3,091,718 | \$3,184,423 | \$3,279,892 | \$3,378,349 | \$3,479,742 | \$64,679,984 | \$40,494,247 |
| No. VA Transit Authority Tax (0.7%) | | \$18,359 | \$18,359 | \$226,315 | \$302,910 | \$446,637 | \$514,142 | \$529,553 | \$545,423 | \$561,802 | \$578,667 | \$10,575,015 | \$6,563,199 |
| Total Taxes | | \$832,182 | \$832,182 | \$1,961,173 | \$2,632,301 | \$3,887,754 | \$4,476,445 | \$4,610,668 | \$4,748,892 | \$4,891,450 | \$5,038,257 | \$93,402,374 | \$58,398,246 |

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SUMMARY OF KEY PERFORMANCE PROJECTIONS

| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-----------------------------------|---------|--------|--------|------------|---------|------------|---------|
| UTILIZATION | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| LEAGUE TEAMS | | | | | | | |
| Soccer | 120 | 134 | 148 | 148 | 148 | 2,622 | - |
| Lacrosse | 32 | 34 | 36 | 38 | 38 | 672 | - |
| Other Rectangle Sports | 12 | 12 | 15 | 16 | 16 | 279 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 164 | 180 | 199 | 202 | 202 | 3,573 | - |
| LEAGUE GAMES | | | | | | | |
| Soccer | 1,440 | 1,608 | 1,776 | 1,776 | 1,776 | 31,464 | - |
| Lacrosse | 384 | 408 | 432 | 456 | 456 | 8,064 | - |
| Other Rectangle Sports | 120 | 120 | 150 | 160 | 160 | 2,790 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 1,944 | 2,136 | 2,358 | 2,392 | 2,392 | 42,318 | - |
| TOURNAMENTS | | | | | | | |
| Soccer | 12 | 15 | 20 | 22 | 22 | 377 | - |
| Lacrosse | 5 | 7 | 11 | 13 | 13 | 218 | - |
| Other Rectangle Sports | 1 | 1 | 2 | 3 | 3 | 49 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | _ |
| Total | 18 | 23 | 33 | 38 | 38 | 644 | |
| TOURNAMENT GAMES | | • | | | | | |
| Soccer | 3,144 | 4,236 | 5,820 | 6,312 | 6,312 | 107,880 | _ |
| Lacrosse | 1,476 | 1,968 | 3,252 | 3,744 | 3,744 | 62,856 | - |
| Other Rectangle Sports | 72 | 72 | 144 | 288 | 288 | 4,608 | _ |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | _ |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | _ |
| Total | 4,692 | 6,276 | 9,216 | 10,344 | 10,344 | 175,344 | |
| CLINIC & CAMP SESSIONS | , | , | • | , | , | , | |
| Soccer | 12 | 12 | 18 | 24 | 24 | 402 | _ |
| Lacrosse | 18 | 18 | 24 | 24 | 24 | 420 | _ |
| Other Rectangle Sports | 12 | 12 | 12 | 12 | 12 | 216 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | _ |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Private Rentals/Practices/Drop-in | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 25,200 | - |
| Total | 1,442 | 1,442 | 1,454 | 1,460 | 1,460 | 26,238 | |

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| Vear 1 Vear 2 Vear 3 Vear 4 Vear 10 Vear 10 | | Opening | | | Stabilized | | 20-Year | 20-Year |
|--|------------------------|---------|---------|---------|------------|---------|------------|---------|
| Secret 21,600 24,120 26,640 26,640 26,640 471,960 - 1 | ATTENDANCE | | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| Calcinose 5,760 6,120 6,480 6,840 6,840 120,960 Calcinose Ca | LEAGUES | | | | | | | |
| Cher Rectangle Sports | Soccer | 21,600 | 24,120 | 26,640 | 26,640 | 26,640 | 471,960 | _ |
| Cher Rectangle Sports | Lacrosse | 5,760 | 6,120 | 6,480 | 6,840 | 6,840 | 120,960 | _ |
| Open Open Open Open Open Open Open Open | Other Rectangle Sports | 2,160 | 2,160 | 2,700 | 2,880 | 2,880 | | _ |
| Open | Open | 0 | | 0 | 0 | 0 | 0 | _ |
| Total | Open | 0 | 0 | 0 | 0 | 0 | 0 | _ |
| Soccer | | 29,520 | 32,400 | 35,820 | 36,360 | 36,360 | 643,140 | |
| Lacrosse 22,140 29,520 48,780 56,160 56,160 942,840 - Other Rectangle Sports 1,296 1,296 2,592 5,184 5,184 82,944 - Other Rectangle Sports 1,296 1,296 2,592 5,184 5,184 82,944 - Other Rectangle Sports 0 <td>TOURNAMENTS</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | TOURNAMENTS | | | | | | | |
| Other Rectangle Sports 1,296 1,296 2,592 5,184 5,184 82,944 - Open Open 0 | Soccer | 47,160 | 63,540 | 87,300 | 94,680 | 94,680 | 1,618,200 | _ |
| Other Rectangle Sports 1,296 1,296 2,592 5,184 5,184 82,944 - Open Open 0 | Lacrosse | 22,140 | 29,520 | 48,780 | 56,160 | 56,160 | 942,840 | _ |
| Open 0 | Other Rectangle Sports | | | 2.592 | | 5.184 | 82.944 | _ |
| Total 70,596 94,356 138,672 156,024 156,024 2,643,984 - CLINICS & CAMPS Soccer 600 600 900 1,200 1,200 20,100 - Lacrosse 720 720 960 960 960 960 16,800 - Other Rectangle Sports 600 600 600 600 600 600 600 10,800 - Open 0 0 0 0 0 0 0 0 0 0 0 Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 598,320 - Total 35,160 35,160 35,160 35,700 36,000 36,000 646,020 - SPECTATORS Soccer 161,400 207,390 271,980 290,580 290,580 4,999,470 - Lacrosse 67,230 86,400 135,390 154,560 154,560 2,607,420 - Other Rectangle Sports 7,860 7,860 12,180 19,020 19,020 313,200 - Open 0 0 0 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 0 Total 236,490 301,650 419,550 464,160 464,160 7,920,090 - Total TIENDANCE Soccer 230,760 295,650 386,820 413,100 413,100 7,109,730 - Lacrosse 95,850 122,760 191,610 218,620 218,620 3,688,020 - Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | , | , | | _ |
| Total | • | 0 | 0 | 0 | 0 | 0 | 0 | _ |
| CLINICS & CAMPS Soccer 600 600 900 1,200 1,200 20,100 - 1,200 20,100 20,100 - 1,200 20,10 | • | 70.596 | 94.356 | 138.672 | 156.024 | 156.024 | 2.643.984 | |
| Lacrosse 720 720 960 960 960 16,800 - Other Rectangle Sports 600 600 600 600 600 10,800 - Open 0 0 0 0 0 0 0 0 - Open 0 0 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 598,320 - Total 35,160 35,160 35,700 36,000 36,000 646,020 - SPECTATORS Soccer 161,400 207,390 271,980 290,580 290,580 4,999,470 - - Lacrosse 67,230 86,400 135,390 154,560 154,560 2,607,420 - - Open 0 0 0 0 0 0 0 0 0 0 0 0 </td <td>CLINICS & CAMPS</td> <td> ,</td> <td>- 1,</td> <td>,</td> <td>,</td> <td>,</td> <td>_,,</td> <td></td> | CLINICS & CAMPS | , | - 1, | , | , | , | _,, | |
| Lacrosse 720 720 960 960 960 16,800 - Other Rectangle Sports 600 600 600 600 600 10,800 - Open 0 0 0 0 0 0 0 0 - Open 0< | Soccer | 600 | 600 | 900 | 1.200 | 1,200 | 20.100 | _ |
| Other Rectangle Sports 600 600 600 600 600 10,800 - Open 0 | Lacrosse | 720 | 720 | 960 | | | , | _ |
| Open Open 0 | Other Rectangle Sports | 600 | 600 | 600 | 600 | 600 | , | _ |
| Open 0 0 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 33,240 598,320 - Total 35,160 35,160 35,700 36,000 36,000 646,020 - SPECTATORS Soccer 161,400 207,390 271,980 290,580 290,580 4,999,470 - Lacrosse 67,230 86,400 135,390 154,560 154,560 2,607,420 - Other Rectangle Sports 7,860 7,860 12,180 19,020 19,020 313,200 - Open 0 0 0 0 0 0 0 0 0 - Total 236,490 301,650 419,550 464,160 464,160 7,920,090 - - TOTAL ATTENDANCE Soccer 230,760 295,650 386,820 | | 0 | | 0 | 0 | | | _ |
| Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 36,000 36,000 646,020 - SPECTATORS Soccer 161,400 207,390 271,980 290,580 290,580 4,999,470 - Lacrosse 67,230 86,400 135,390 154,560 154,560 2,607,420 - Other Rectangle Sports 7,860 7,860 12,180 19,020 19,020 313,200 - Open 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 - Total 236,490 301,650 419,550 464,160 464,160 7,920,090 - TOTAL ATTENDANCE 35,850 122,760 191,610 218,520 218,520 3,688,020 - Lacrosse 95,850 122,760 191,610 218,520 218,520 3,688,020 - <td></td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>_</td> | | 0 | 0 | 0 | 0 | 0 | 0 | _ |
| Total 35,160 35,160 35,700 36,000 36,000 646,020 - SPECTATORS Soccer 161,400 207,390 271,980 290,580 290,580 4,999,470 - Lacrosse 67,230 86,400 135,390 154,560 154,560 2,607,420 - Other Rectangle Sports 7,860 7,860 12,180 19,020 19,020 313,200 - Open 0 0 0 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 Total 236,490 301,650 419,550 464,160 464,160 7,920,090 - TOTAL ATTENDANCE Soccer 230,760 295,650 386,820 413,100 413,100 7,109,730 - Lacrosse 95,850 122,760 191,610 218,520 218,520 3,688,020 - Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | • | 33.240 | 33.240 | 33.240 | 33.240 | 33.240 | 598.320 | _ |
| SPECTATORS Soccer 161,400 207,390 271,980 290,580 290,580 4,999,470 - Lacrosse 67,230 86,400 135,390 154,560 154,560 2,607,420 - Other Rectangle Sports 7,860 7,860 7,860 12,180 19,020 19,020 313,200 - Open 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | • | 35,160 | | | 36,000 | | 646.020 | |
| Lacrosse 67,230 86,400 135,390 154,560 154,560 2,607,420 - Other Rectangle Sports 7,860 7,860 12,180 19,020 19,020 313,200 - Open 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 - Total 236,490 301,650 419,550 464,160 464,160 7,920,090 - TOTAL ATTENDANCE Soccer 230,760 295,650 386,820 413,100 413,100 7,109,730 - Lacrosse 95,850 122,760 191,610 218,520 218,520 3,688,020 - Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 <td>SPECTATORS</td> <td></td> <td>,</td> <td></td> <td>,</td> <td>,</td> <td>,.</td> <td></td> | SPECTATORS | | , | | , | , | ,. | |
| Lacrosse 67,230 86,400 135,390 154,560 154,560 2,607,420 - Other Rectangle Sports 7,860 7,860 12,180 19,020 19,020 313,200 - Open 0 0 0 0 0 0 0 0 Open 0 0 0 0 0 0 0 0 - Total 236,490 301,650 419,550 464,160 464,160 7,920,090 - TOTAL ATTENDANCE Soccer 230,760 295,650 386,820 413,100 413,100 7,109,730 - Lacrosse 95,850 122,760 191,610 218,520 218,520 3,688,020 - Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 <td>Soccer</td> <td>161.400</td> <td>207.390</td> <td>271.980</td> <td>290.580</td> <td>290.580</td> <td>4.999.470</td> <td>_</td> | Soccer | 161.400 | 207.390 | 271.980 | 290.580 | 290.580 | 4.999.470 | _ |
| Other Rectangle Sports 7,860 7,860 12,180 19,020 19,020 313,200 - Open 0 0 0 0 0 0 0 0 - Open 0 0 0 0 0 0 0 0 - Total 236,490 301,650 419,550 464,160 464,160 7,920,090 - TOTAL ATTENDANCE Soccer 230,760 295,650 386,820 413,100 413,100 7,109,730 - Lacrosse 95,850 122,760 191,610 218,520 218,520 3,688,020 - Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 0 - Open 0 0 0 0 0 0 0 - Open 0 0 0< | | | , | | , | , | , , | _ |
| Open 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 - | Other Rectangle Sports | | , | | , | | , , | _ |
| Open 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 - | | | 0 | | , | | , | _ |
| Total 236,490 301,650 419,550 464,160 464,160 7,920,090 - TOTAL ATTENDANCE Soccer 230,760 295,650 386,820 413,100 413,100 7,109,730 - Lacrosse 95,850 122,760 191,610 218,520 218,520 3,688,020 - Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 - Open 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 598,320 - | • | 0 | 0 | 0 | 0 | 0 | 0 | _ |
| TOTAL ATTENDANCE Soccer 230,760 295,650 386,820 413,100 413,100 7,109,730 - Lacrosse 95,850 122,760 191,610 218,520 218,520 3,688,020 - Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 - Open 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 598,320 - | • | 236,490 | 301.650 | 419.550 | 464.160 | 464.160 | 7.920.090 | _ |
| Lacrosse 95,850 122,760 191,610 218,520 218,520 3,688,020 - Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 - Open 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 598,320 - | TOTAL ATTENDANCE | , | , | , | , | • | , , | |
| Lacrosse 95,850 122,760 191,610 218,520 218,520 3,688,020 - Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 - Open 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 598,320 - | Soccer | 230.760 | 295.650 | 386.820 | 413.100 | 413,100 | 7.109.730 | _ |
| Other Rectangle Sports 11,916 11,916 18,072 27,684 27,684 457,164 - Open 0 0 0 0 0 0 - Open 0 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 598,320 - | Lacrosse | | , | | , | | , , | _ |
| Open 0 0 0 0 0 0 0 - Open 0 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 598,320 - | Other Rectangle Sports | | , | | , | , | | _ |
| Open 0 0 0 0 0 0 0 0 - Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 33,240 598,320 - | • . | | | | | | | - |
| Private Rentals/Practices/Drop-in 33,240 33,240 33,240 33,240 33,240 598,320 - | • | | | 0 | 0 | 0 | 0 | - |
| · | • | 33,240 | 33,240 | 33,240 | 33,240 | 33,240 | 598,320 | - |
| | • | 371,766 | 463,566 | 629,742 | 692,544 | 692,544 | 11,853,234 | _ |

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PRIORITY 1A - Rectangle Field Complex

| | Opening | | | Stabilized | | 20-Year | 20-Year |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| FINANCIAL OPERATIONS | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| OPERATING REVENUES | | | | | | | |
| In-House League Registration | \$57,200 | \$68,900 | \$81,100 | \$83,500 | \$99,600 | \$1,758,000 | \$1,101,116 |
| In-House Tournament Registration | \$263,384 | \$271,268 | \$497,640 | \$611,320 | \$729,120 | \$12,390,072 | \$7,647,476 |
| Rental Income | \$561,300 | \$657,600 | \$785,800 | \$871,400 | \$1,042,500 | \$18,215,700 | \$11,371,371 |
| Camps/Clinics | \$44,200 | \$45,400 | \$59,900 | \$69,000 | \$82,800 | \$1,439,400 | \$896,335 |
| Concessions (gross) | \$680,100 | \$886,100 | \$1,258,700 | \$1,431,200 | \$1,708,900 | \$29,443,100 | \$18,267,007 |
| Advertising/Sponsorship | \$123,300 | \$130,100 | \$136,900 | \$143,800 | \$171,700 | \$3,064,300 | \$1,927,652 |
| Other | \$35,000 | \$37,500 | \$40,000 | \$42,500 | \$50,747 | \$902,954 | \$567,334 |
| Subtotal | \$1,764,484 | \$2,096,868 | \$2,860,040 | \$3,252,720 | \$3,885,367 | \$67,213,526 | \$41,778,292 |
| OPERATING EXPENSES | | | | | | | |
| Salaries, Wages and Benefits | \$628,500 | \$650,900 | \$673,700 | \$697,100 | \$832,400 | \$14,919,200 | \$9,399,544 |
| Utilities | \$164,600 | \$169,600 | \$174,700 | \$179,900 | \$214,800 | \$3,855,000 | \$2,429,932 |
| Maintenance and Repair | \$147,100 | \$151,500 | \$156,100 | \$160,800 | \$192,000 | \$3,445,100 | \$2,171,543 |
| Materials and Supplies | \$133,100 | \$137,100 | \$141,200 | \$145,500 | \$173,700 | \$3,116,800 | \$1,964,590 |
| Insurance | \$108,600 | \$111,900 | \$115,200 | \$118,700 | \$141,700 | \$2,542,900 | \$1,602,871 |
| Concessions | \$408,100 | \$531,700 | \$755,200 | \$858,700 | \$1,025,300 | \$17,665,900 | \$10,960,256 |
| General and Administrative | \$200,000 | \$210,000 | \$220,000 | \$230,000 | \$274,600 | \$4,907,800 | \$3,088,648 |
| Management Fee | \$150,000 | \$160,000 | \$170,000 | \$180,000 | \$214,929 | \$4,007,804 | \$2,575,634 |
| Tournament Expenses | \$105,354 | \$108,507 | \$199,056 | \$244,528 | \$291,648 | \$4,956,029 | \$3,058,990 |
| League Operations/Programming | \$65,900 | \$74,300 | \$91,700 | \$99,100 | \$118,600 | \$2,078,400 | \$1,298,393 |
| Subtotal | \$2,111,254 | \$2,305,507 | \$2,696,856 | \$2,914,328 | \$3,479,677 | \$61,494,933 | \$38,550,402 |
| NET OPERATING INCOME | (\$346,770) | (\$208,639) | \$163,184 | \$338,392 | \$405,690 | \$5,718,593 | \$3,227,891 |

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| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|---------------------|---------------|
| CONOMIC IMPACT | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| A) Construction Impacts | | | | | | | |
| Net New Hotel Room Nights | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Visitor Days | 0 | 0 | 0 | #VALUE! | 0 | 0 | 0 |
| Direct Spending | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |
| Indirect/Induced Spending | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$17.484.675</u> | \$16,488,876 |
| Economic Output | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,949,593 | \$40,503,500 |
| Personal Income | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,639,646 |
| Employment (full & part-time jobs) | 0 | 0 | 0 | 0 | 0 | 305 | 288 |
| County Sales Tax (1.0%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$307,103 | \$289,613 |
| TOTAL ANNUAL ECONOMIC IMPACTS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,320,544 | \$1,245,335 |
| No. VA Transit Authority Tax (0.7%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,718 | \$34,627 |
| Total Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,664,365 | \$1,569,575 |
| B) In-Facility Impacts | | | | | | | |
| Net New Hotel Room Nights | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Visitor Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Spending | \$1,058,690 | \$1,258,121 | \$1,716,024 | \$1,951,632 | \$2,331,220 | \$40,328,116 | \$25,066,975 |
| Indirect/Induced Spending | \$728,544 | \$866,286 | \$1,181,901 | \$1,344,172 | \$1,605,606 | \$27,774,844 | \$17,263,947 |
| Economic Output | \$1,787,235 | \$2,124,407 | \$2,897,925 | \$3,295,804 | \$3,936,827 | \$68,102,960 | \$42,330,923 |
| Personal Income | \$749,839 | \$887,969 | \$1,209,145 | \$1,375,172 | \$1,642,667 | \$28,421,517 | \$17,667,490 |
| Employment (full & part-time jobs) | 24 | 29 | 39 | <u>44</u> | 53 | 916 | 570 |
| County Sales Tax (1.0%) | \$12,773 | \$15,180 | \$20,706 | \$23,549 | \$28,129 | \$486,606 | \$302,462 |
| County Hotel Tax (6.0%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | \$54,922 | \$65,274 | \$89,036 | \$101,260 | \$120,955 | \$2,092,404 | \$1,300,585 |
| No. VA Transit Authority Tax (0.7%) | \$14,822 | \$17,614 | \$24,024 | \$27,323 | \$32,637 | \$564,594 | \$350,938 |
| Total Taxes | \$82,516 | \$98,068 | \$133,766 | \$152,132 | \$181,721 | \$3,143,604 | \$1,953,984 |
| C) Out-of-Facility Impacts | | | | | | | |
| Net New Hotel Room Nights | 26,766 | 35,055 | 50,414 | 56,382 | 56,382 | 957,967 | 610,445 |
| Total Attendee Days | 371,766 | 463,566 | 629,742 | 692,544 | 692,544 | 11,853,234 | 7,573,175 |
| Net New Non Local Visitor Days | 124,908 | 163,588 | 235,267 | 263,117 | 263,117 | 4,470,513 | 2,848,743 |
| Direct Spending | \$15,106,702 | \$20,378,329 | \$30,186,653 | \$34,772,767 | \$41,520,503 | \$712,407,393 | \$441,259,609 |
| Indirect/Induced Spending | \$10,289,672 | \$13.880.351 | \$20.561.124 | \$23.684.877 | \$28,280,982 | \$485,244,133 | \$300,556,450 |
| Economic Output | \$25,396,374 | \$34,258,681 | \$50,747,777 | \$58,457,644 | \$69,801,485 | \$1,197,651,526 | \$741,816,059 |
| Personal Income | \$10,376,408 | \$13,997,355 | \$20,734,442 | \$23,884,527 | \$28,519,374 | \$489,334,466 | \$303,089,970 |
| Employment (full & part-time jobs) | 324 | 437 | 648 | 746 | 891 | 15,283 | 9,466 |
| County Sales Tax (1.0%) | \$181,936 | \$245,424 | \$363,550 | \$418,782 | \$500,048 | \$8,579,806 | \$5,314,265 |
| County Hotel Tax (6.0%) | \$186,051 | \$250,975 | \$371,772 | \$428,254 | \$511,358 | \$8,773,859 | \$5,434,460 |
| State Sales Tax (4.3%) | \$1,299,176 | \$1,752,536 | \$2,596,052 | \$2,990,458 | \$3,570,763 | \$61,267,036 | \$37,948,326 |
| No. VA Transit Authority Tax (0.7%) | \$211,494 | \$285,297 | \$422,613 | \$486,819 | \$581,287 | \$9,973,703 | \$6,177,635 |
| Total Taxes | \$1,878,657 | \$2,534,233 | \$3,753,988 | \$4,324,313 | \$5,163,456 | \$88,594,405 | \$54,874,687 |

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PRIORITY 1A - Rectangle Field Complex

| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|-----------------|---------------|
| ECONOMIC IMPACT | Year 1 | Year 2 | Year 3 | Year 4 | Year 12 | Cumulative | NPV |
| TOTAL NET NEW IMPACTS | | | | | | | |
| Net New Hotel Room Nights | 26,766 | 35,055 | 50,414 | 56,382 | 56,382 | 957,967 | 610,445 |
| Total Attendee Days | 371,766 | 463,566 | 629,742 | 692,544 | 692,544 | 11,853,234 | 7,573,175 |
| Net New Non Local Visitor Days | 124,908 | 163,588 | 235,267 | 263,117 | 263,117 | 4,470,513 | 2,848,743 |
| Direct Spending | \$16,165,392 | \$21,636,450 | \$31,902,677 | \$36,724,399 | \$43,851,723 | \$778,200,426 | \$490,341,208 |
| Indirect/Induced Spending | \$11,018,216 | \$14,746,637 | \$21,743,024 | \$25,029,049 | \$29,886,588 | \$530,503,652 | \$334,309,273 |
| Economic Output | \$27,183,609 | \$36,383,087 | \$53,645,701 | \$61,753,448 | \$73,738,311 | \$1,308,704,079 | \$824,650,482 |
| Personal Income | \$11,126,247 | \$14,885,324 | \$21,943,588 | \$25,259,699 | \$30,162,041 | \$532,219,357 | \$334,397,106 |
| Employment (full & part-time jobs) | 348 | 466 | 687 | 790 | 944 | 16,504 | 10,323 |
| County Sales Tax (1.0%) | \$194,709 | \$260,604 | \$384,256 | \$442,331 | \$528,177 | \$9,373,515 | \$5,906,340 |
| County Hotel Tax (6.0%) | \$186,051 | \$250,975 | \$371,772 | \$428,254 | \$511,358 | \$8,773,859 | \$5,434,460 |
| State Sales Tax (4.3%) | \$1,354,098 | \$1,817,811 | \$2,685,088 | \$3,091,718 | \$3,691,718 | \$64,679,984 | \$40,494,247 |
| No. VA Transit Authority Tax (0.7%) | \$226,315 | \$302,910 | \$446,637 | \$514,142 | \$613,924 | \$10,575,015 | \$6,563,199 |
| Total Taxes | \$1,961,173 | \$2,632,301 | \$3,887,754 | \$4,476,445 | \$5,345,177 | \$93,402,374 | \$58,398,246 |

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PRIORITY 1B - Diamond Field Complex

| Part | | | Construction Pe | riod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|--|----|-----------------|------|--------------|---------|-----------|-----------------|-----------|------|------|-----------|------------|---------|
| New Yardiann Assume Flories South Process | | | CP 1 | CP 2 | 1 | | | | | | | 8 | | 20-Year |
| Section Control Cont | Unit | | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Section Control Cont | KEY EACH ITY ACCUMPTIONS | | | | | | | | | | | | | |
| Physics Stocks (Fig. Stocks Min. Stocks Stocks Min. Stocks M | RET FACILITY ASSUMPTIONS | | | | | | | | | | | | | |
| All property of the Proceedings 0 0 0 0 0 0 0 0 0 | | | | | | | | | | | | | | |
| Case Figure Case | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Synthetic Furth (recor, SF) 15,000 0 0 0 0 0 0 0 0 0 | Court Space (SF) 8,000 |) | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | | | | |
| Price Track (DOWn 6 Names, basked) 0 0 0 0 0 0 0 0 0 | | | - | | | - | | | | - | - | | | |
| Index Text Fig. | | 0 | - | | - | | | - | - | - | - | - | | |
| ice Sines 1 (20045) | | 0 | | - | • | • | | _ | | - | - | • | | |
| Los Sheart 2 (100.816) | | | | | | | | | | | | | | |
| Solit Point | | | | | | | | | - | - | | - | | |
| Sold Pace | | 0 | | | | | | | | - | | | | |
| Control Cont | | | | | | | | | | - | - | - | | |
| Total Maching Prod (SF) | | 0 | | | - | | | - | | • | • | • | | |
| Total Varientice Arbitects Space (SRST) | | | • | - | • | • | | - | - | • | • | - | | |
| Espots Area (SF) | | 0 | - | ū | • | • | _ | • | ū | • | • | • | - | |
| Performance Training-Names (SF) | | | | | | | | | | • | • | | | |
| Net Flying Surfaces (SF) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Net Function Space (SF) | | | | - | 0 | | | | | - | - | - | | |
| Met Bullating (SF) | | | - | - | - | - | _ | - | - | - | | _ | | |
| Bask-OH-Nuser/Services/Support (SF) 50% 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | - | - | _ | - | - | | - | • | • | - | | |
| Outdoor Sports Fields: | | | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | | |
| Outdoor Sports Fields: Number of Rectangle Fields (Rull size, synthetic) | | | - | | - | 0 | | - | | • | • | - | - | |
| Number of Rectangle Fields (GSF) | Total Parking Spaces (adjacent, controlled) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Rectangle Floids (INSF) | Outdoor Sports Fields: | | | | | | | | | | | | | |
| Rectangle Fields (GSF) | | | | | | 0 | | | | - | | | | |
| Number of Rectangle Fields (RIJ size, grass) Rectan | | | - | • | • | • | _ | | - | - | - | • | - | |
| Rectangle Fields (NSF) | | JU | | | - | | | | - | • | • | _ | | |
| Number of Triangle Fields (RB, full size, synthetic) 1 | | 0 | | - | 0 | | | _ | - | - | - | - | | |
| Triangle Floids (NSF) | | 00 | | | 0 | 0 | 0 | | | 0 | | 0 | | |
| Triangle Fields (GSF) | | • | | | 4 | 4 | 4 | • | | 4 | · | 4 | - | |
| Number of Triangle Fields (BB, full size, grass/dirt) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | - | | | | | | | | | | |
| Triangle Fields (NSF) | | 50 | | | | | | | | | | | | |
| Number of Triangle Fields (SB, synthetic) 0 0 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 | | 00 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (NSF) 100,000 0 0 600,000 600,000 600,000 600,000 600,000 600,000 600,000 600,000 Triangle Fields (GSF) 200,000 0 1,200,000 1,200,000 1,200,000 1,200,000 1,200,000 1,200,000 1,200,000 1,200,000 1,200,000 1,200,000 1,200,000 1,200,000 Number of Triangle Fields (SB, grass/dirt) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | 00 | - | - | 0 | 0 | | - | - | - | - | _ | | |
| Triangle Fields (GSF) 200,000 0 0 1,200,000 1, | | 20 | | | 600,000 | 600,000 | • | - | - | - | - | • | | |
| Number of Triangle Fields (SB, grass/dirt) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | - | - | | | | | | | | | | |
| Other Site/Complex Components: Site Maintenance Building / Offices (SF) 0 0 3,500 | | | | | | | | | | | | | | |
| Site Maintenance Building / Offices (SF) | Triangle Fields (NSF) 100,00 | | | | | | | | | | | | | |
| Site Maintenance Building / Offices (SF) | Triangle Fields (GSF) 200,00 | 00 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | |
| Site Maintenance Building / Offices (SF) | Other Site/Complex Components: | | | | | | | | | | | | | |
| Concessions / Restrooms (SF) 0 0 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 | Site Maintenance Building / Offices (SF) | | • | - | | | | | | | | | | |
| Playground / Community Features (SF) | | | • | • | | | | | | | | | | |
| Sidewalks (SF) | | | | | | | | | | | | | | |
| Lighting (number of fields) 0 0 10 10 10 10 10 10 10 10 10 10 10 10 | | | | | | | | | | | | | | |
| Total Area Total Playing Surfaces (NSF) 0 0 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 2,320,0 | Lighting (number of fields) | | 0 | 0 | 10 | | | 10 | | 10 | 10 | 10 | | |
| Total Playing Surfaces (NSF) 0 0 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 2,320,000 | Total Parking Spaces (adjacent, controlle 85 | | 0 | 0 | 850 | 850 | 850 | 850 | 850 | 850 | 850 | 850 | | |
| Total Playing Surfaces (NSF) 0 0 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 1,240,000 2,320,000 | Total Area | | | | | | | | | | | | | |
| | Total Playing Surfaces (NSF) | | 0 | 0 | 1,240,000 | | 1,240,000 | | 1,240,000 | | | 1,240,000 | | |
| Total Acreage 0.0 0.0 53.3 53.3 53.3 53.3 53.3 53.3 5 | | | | | | | | | | | | | | |
| | Total Acreage | | 0.0 | 0.0 | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 | | |

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| | | Construction Pe | riod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|------|-----------------|--------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| UTILIZATION AND ATTENDANCE | | | | | | | | | | | | | |
| Baseball | | | | | | | | | | | | | |
| Leagues: Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 50 0 | 55 0 | 60 0 | 60 0 | 60 0 | 60 0 | 60 0 | 60 0 | 1,065 0 | |
| High School & Collegiate In-House: | | 0 | 0 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 144 | |
| Youth | | 0 | 0 | 12 | 12 | 14 | 16 | 16 | 16 | 16 | 16 | 278 | |
| Adult Open | | 0 | 0 0 | 0 0 | 0 0 | 0 0 | 0 0 | 0 0 | 0 0 | 0 0 | 0 0 | 0 | |
| Total League Teams Tournaments: | | 0 | 0 | 70 | 75 | 82 | 84 | 84 | 84 | 84 | 84 | 1,487 | |
| In-House: Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 1 | 2 | 3 1 | 3 | 3 | 3 1 | 3 | 3 | 52 18 | |
| Large Third Party: | | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 16 | |
| Number of Tournaments: Small | | 0 | 0 | 4 | 5 | 6 | 6 | 6 | 6 | 6 | 6 | 105 | |
| Medium Large | | 0 | 0 | 1 1 | 1 | 2 2 | 2 2 | 2 2 | 2 2 | 2 2 | 2 2 | 34 34 | |
| Total Tournaments Number of Teams per Tournament: | | 0 | 0 | 9 | 10 | 15 | 15 | 15 | 15 | 15 | 15 | 259 | |
| Small | | 0 | 0 | 64 100 | | - |
| Medium Large | | 0 | 0 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | | |
| Clinics / Camps: Number | | 0 | 0 | 7 | 8 | 9 | 9 | 9 | 9 | 9 | 9 | | |
| Sessions per Clinic/Camp Participants per Clinic/Camp | | 0 | 0 | 6 50 | | |
| Average Games/Days: | | 0 | 0 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | | |
| Leagues Tournaments - Days | | 0 | 0 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Participants Per Team: Leagues | | 0 | 0 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Tournaments Spectators Per Participant: | | 0 | 0 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Leagues Tournaments | | 0.0 0.0 | 0.0 0.0 | 2.0 2.5 | | |
| Clinics / Camps | | 0.0 | 0.0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | | |
| Total Attendance: Participants: | | | | | | | | | | | | | |
| Leagues Tournaments | | 0 | 0 | 12,600 35,280 | 13,500 38,160 | 14,760 66,420 | 15,120 66,420 | 15,120 66,420 | 15,120 66,420 | 15,120 66,420 | 15,120 66,420 | 267,660 1,136,160 | |
| Clinics / Camps Subtotal | | 0 | 0 | 2,100 49,980 | 2,400 54,060 | 2,700 83,880 | 2,700 84,240 | 2,700 84,240 | 2,700 84,240 | 2,700 84,240 | 2,700 84,240 | 47,700 1,451,520 | |
| Spectators: Leagues | | 0 | 0 | 25,200 | 27,000 | 29,520 | 30,240 | 30,240 | 30,240 | 30,240 | 30,240 | 535,320 | |
| Tournaments Clinics / Camps | | 0 | 0 | 88,200 1,050 | 95,400 1,200 | 166,050 1,350 | 166,050 1,350 | 166,050 1,350 | 166,050 1,350 | 166,050 1,350 | 166,050 1,350 | 2,840,400 23,850 | |
| TOTAL ANNUAL ECONOMIC IMPAG | CTS | 0 | 0 | 114,450 | 123,600 | 196,920 | 197,640 | 197,640 | 197,640 | 197,640 | 197,640 | 3,399,570 | |
| Total Attendance Percentage Non-Local: | | 0 | 0 | 164,430 | 177,660 | 280,800 | 281,880 | 281,880 | 281,880 | 281,880 | 281,880 | 4,851,090 | |
| Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Tournaments Clinics / Camps | | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | | |
| Non-Local Attendance | | ^ | • | E 070 | 6.075 | 6.040 | 6 004 | 6 004 | 6.004 | 0.004 | 6.004 | 400 447 | |
| Leagues Tournaments | | 0 | 0 | 5,670 86,436 | 6,075 93,492 | 6,642 162,729 | 6,804 162,729 | 6,804 162,729 | 6,804 162,729 | 6,804 162,729 | 6,804 162,729 | 120,447 2,783,592 | |
| Clinics / Camps Subtotal | 56% | <u> </u> | 0 | 630 92,736 | 720 100,287 | 810 170.181 | 810 170,343 | 810 170,343 | 810 170,343 | 810 170,343 | 810 170,343 | 14,310 2,918,349 | |

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| | | Construction Pe | riod | Opening Year | | S | stabilized Year | | | | | | 4.0% |
|---|------|-----------------|-------------|------------------|------------------|------------------|------------------|------------------|-----------------|------------------|------------------|--------------------|-------------|
| | 11-4 | CP 1 | CP 2 | | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| 0.61.11 | | | | | | | | | | | | | |
| Softball Leagues: | | | | | | | | | | | | | |
| Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 0 0 | 0 0 0 | 18 16 6 | 20 18 | 22 20 | 22 20 | 22 20 | 22 20 10 | 22 20 | 22 20 | 390 354 | |
| High School & Collegiate In-House: | | | | | 6 | 8 | 10 | 10 | | 10 | 10 | 170 | |
| Youth Adult | | 0 | 0 | 0 0 | 0 0 | 0 0 | 0 0 | 0 0 | 0 | 0 | 0 0 | 0 0 | |
| Open | | 0 | 0 | 0 40 | <u>0</u> 44 | 0 50 | <u>0</u> 52 | 0 52 | 0 52 | 0 52 | <u>0</u> 52 | 914 | |
| Total League Teams Tournaments: In-House: | | U | U | 40 | 44 | 50 | 52 | 52 | 52 | 52 | 52 | 914 | |
| Number of Tournaments: | | • | • | | • | | • | • | | • | • | 50 | |
| Small Medium | | 0 | 0 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 52 0 | |
| Large Third Party: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Number of Tournaments: Small | | 0 | 0 | 4 | 5 | 6 | 6 | 6 | 6 | 6 | 6 | 105 | |
| Medium | | 0 | 0 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 53 | |
| Large Total Tournaments | | 0 | 0 | <u> </u> | 10 | 0 12 | 12 | 0 12 | 0 12 | 0 12 | 0 12 | 210 | |
| Number of Teams per Tournament: Small | | 0 | 0 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | | |
| Medium | | 0 | 0 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | - | |
| Large Clinics / Camps: | | 0 | 0 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | | |
| Number | | 0 | 0 | 8 | 9 | 10 | 10 | 10 | 10 | 10 | 10 | | |
| Sessions per Clinic/Camp Participants per Clinic/Camp | | 0 | 0 | 6 40 | 6 40 | 6 40 | 6 40 | 6 40 | 6 40 | 6 40 | 6 40 | | |
| Average Games/Days: | | 0 | 0 | | | | 16 | 16 | | | | | |
| Leagues Tournaments - Days | | 0 | 0 | 16 3 | 16 3 | 16 3 | 3 | 3 | 16 3 | 16 3 | 16 3 | | |
| Participants Per Team: Leagues | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Tournaments Spectators Per Participant: | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| Leagues | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Tournaments Clinics / Camps | | 0.0 0.0 | 0.0 0.0 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | | |
| Total Attendance: | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| Participants: Leagues | | 0 | 0 | 8,960 | 9,856 | 11,200 | 11,648 | 11,648 | 11,648 | 11,648 | 11,648 | 204,736 | |
| Tournaments | | 0 | 0 | 11,520 | 14,976 | 17,280 | 17,280 | 17,280 | 17,280 | 17,280 | 17,280 | 302,976 | |
| Clinics / Camps Subtotal | | 0 | 0 | 1,920 22,400 | 2,160 26,992 | 2,400 30,880 | 2,400 31,328 | 2,400 31,328 | 2,400 31,328 | 2,400 31,328 | 2,400 31,328 | 42,480 550,192 | |
| Spectators: | | 0 | 0 | 17,920 | 19,712 | | 23,296 | | 23,296 | | | | |
| Leagues Tournaments | | 0 | 0 | 17,920 28,800 | 19,712 37,440 | 22,400 43,200 | 23,296 43,200 | 23,296 43,200 | 43,200 | 23,296 43,200 | 23,296 43,200 | 409,472 757,440 | |
| Clinics / Camps | | 0 | 0 | 960 | 1,080 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 21,240 | |
| Subtotal | | 0 | 0 | 47,680 | 58,232 | 66,800 | 67,696 | 67,696 | 67,696 | 67,696 | 67,696 | 1,188,152 | |
| Total Attendance Percentage Non-Local: | | 0 | 0 | 70,080 | 85,224 | 97,680 | 99,024 | 99,024 | 99,024 | 99,024 | 99,024 | 1,738,344 | |
| Leagues Tournaments | | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | | |
| Clinics / Camps | | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | | |
| Non-Local Attendance | | | | | | | | | | | | | |
| Leagues Tournaments | | 0 | 0 | 4,032 28,224 | 4,435 36,691 | 5,040 42,336 | 5,242 42,336 | 5,242 42,336 | 5,242 42,336 | 5,242 42,336 | 5,242 42,336 | 92,131 742,291 | |
| Clinics / Camps | | 0 | 0 | 576 | 648 | 720 | 720 | 720 | 720 | 720 | 720 | 12,744 | |
| Subtotal | 47% | 0 | 0 | 32,832 | 41,774 | 48,096 | 48,298 | 48,298 | 48,298 | 48,298 | 48,298 | 847,166 | |

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| | | Construction Pe | eriod (| Opening Year | | Sta | abilized Year | | | | | | 4.0% |
|---|-------|-----------------|--------------|--------------|-----------|-----------|---------------|-----------|-----------|-----------|-----------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | Offic | 2022 | 2023 | 2024 | 2023 | 2020 | 2021 | 2020 | 2029 | 2030 | 2031 | Curidiative | INFV |
| Open | | | | | | | | | | | | | |
| Leagues: | | | | | | | | | | | | | |
| Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 0 | 0 0 | 0 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | |
| High School & Collegiate | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: | | | | | _ | | | | | | | | |
| Youth Adult | | 0 | 0 | 0 | 0 0 | 0 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0_ | 0 | |
| Total League Teams Tournaments: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: | | | | | | | | | | | | | |
| Number of Tournaments: Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Third Party: Number of Tournaments: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large Total Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Number of Teams per Tournament: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 24 48 | 24 48 | 24 48 | 24 48 | 24 48 | 24 48 | 24 48 | 24 48 | | |
| Large | | 0 | 0 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | | |
| Clinics / Camps: Number | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Sessions per Clinic/Camp | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | |
| Participants per Clinic/Camp Average Games/Days: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Leagues | | 0 | 0 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | | |
| Tournaments - Days | | 0 | 0 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Participants Per Team: Leagues | | 0 | 0 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | | |
| Tournaments | | 0 | 0 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | | |
| Spectators Per Participant: Leagues | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Tournaments | | 0.0 | 0.0 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | | |
| Clinics / Camps Total Attendance: | | 0.0 | 0.0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 0 | 0 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | |
| Tournaments Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Spectators: Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Clinics / Camps Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | | | | | | | | | | | |
| Total Attendance Percentage Non-Local: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Tournaments | | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | | |
| Clinics / Camps | | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | | |
| Non-Local Attendance | | • | • | ^ | • | • | • | • | | ^ | ^ | ^ | |
| Leagues Tournaments | | 0 | 0 | 0 | 0 0 | 0 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | |
| Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | <u></u> |
| Subtotal | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

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| | | Construction Pe | eriod | Opening Year | | Sta | abilized Year | | | | | | 4.0% |
|---|------|-----------------|--------------|--------------|------------|------------|---------------|------------|------------|------------|------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2021 | 2028 | 2029 | 2030 | 2031 | Cumulative | INPV |
| Open | | | | | | | | | | | | | |
| Leagues: | | | | | | | | | | | | | |
| Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | |
| High School & Collegiate | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total League Teams Tournaments: In-House: | | 0 | 0 | 0 | 0 | 0 | U | 0 | 0 | 0 | 0 | 0 | |
| Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 0 | 0 0 | 0 | |
| Large | | 0 | Ö | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Third Party: Number of Tournaments: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large Total Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Number of Teams per Tournament: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 64 100 | 64 100 | 64 100 | 64 100 | 64 100 | 64 100 | 64 100 | 64 100 | | |
| Large | | 0 | 0 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | | |
| Clinics / Camps: Number | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Sessions per Clinic/Camp | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Participants per Clinic/Camp Average Games/Days: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Leagues Tournaments - Days | | 0 | 0 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 | 16 | | |
| Participants Per Team: | | U | U | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Leagues | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | - |
| Tournaments Spectators Per Participant: | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| Leagues | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Tournaments Clinics / Camps | | 0.0 0.0 | 0.0 0.0 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | | |
| Total Attendance: | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| Participants: Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Clinics / Camps Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Spectators: | | | · · | | | | O . | O . | Ü | | | | |
| Leagues Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0_ | 0 | |
| Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Attendance Percentage Non-Local: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Tournaments Clinics / Camps | | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | | |
| Non-Local Attendance | | _ | _ | _ | _ | _ | _ | _ | | _ | | | |
| Leagues Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Subtotal | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

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| | | Construction Pe | eriod | Opening Year | | Sta | abilized Year | | | | | | 4.0% |
|---|-------|-----------------|--------------|--------------|------------|------------|---------------|------------|------------|------------|------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| - | Offic | 2022 | 2023 | 2024 | 2023 | 2020 | 2021 | 2020 | 2029 | 2030 | 2031 | Cumulative | INI V |
| Open | | | | | | | | | | | | | |
| Leagues: | | | | | | | | | | | | | |
| Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | |
| High School & Collegiate | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: | | • | • | • | • | • | 0 | • | • | • | • | • | |
| Youth Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 0 | 0 | 0 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0_ | 0 | |
| Total League Teams Tournaments: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: | | | | | | | | | | | | | |
| Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 0 | 0 0 | 0 | |
| Large | | 0 | Ö | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Third Party: | | | | | | | | | | | | | |
| Number of Tournaments: Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | <u></u> |
| Total Tournaments Number of Teams per Tournament: | | U | U | U | U | U | U | U | 0 | U | U | U | |
| Small | | 0 | 0 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | | |
| Medium Large | | 0 | 0 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | | |
| Clinics / Camps: | | U | V | 04 | 04 | 04 | 04 | 04 | 04 | 04 | 04 | | |
| Number | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Sessions per Clinic/Camp Participants per Clinic/Camp | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Games/Days: | | | | | | | | | - | | | | |
| Leagues Tournaments - Days | | 0 | 0 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | | |
| Participants Per Team: | | U | U | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Leagues | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Tournaments Spectators Per Participant: | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| Leagues | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Tournaments Clinics / Camps | | 0.0 0.0 | 0.0 0.0 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | 2.5 0.5 | | |
| Total Attendance: | | 0.0 | 0.0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | | |
| Participants: | | | | | | | | | | | | | |
| Leagues Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 0 | 0 0 | 0 | 0 | |
| Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Spectators: Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Clinics / Camps Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | <u></u> |
| | | | | | | | | | | | | | |
| Total Attendance | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Percentage Non-Local: Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Tournaments | | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | | |
| Clinics / Camps | | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | | |
| Non-Local Attendance | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Tournaments Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Subtotal | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | | | | | | | | | | | |

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PRIORITY 1B - Diamond Field Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-------|-----------------|-----------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------|----------------|
| | 1.1:4 | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 2029 | 7 | 8 2031 | 20-Year | 20-Year NPV |
| - | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| OPERATING REVENUE | | | | | | | | | | | | | |
| In-House League Registration | | | | | | | | | | | | | |
| Baseball | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 12 | 12 | 14 | 16 | 16 | 16 | 16 | 16 | 278 | |
| Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 12 | 0 12 | 0 14 | 0 16 | 0 16 | 0 | 0 16 | 0 16 | 278 | |
| Total Teams | | U | U | 12 | 12 | 14 | 16 | 16 | 16 | 16 | 16 | 2/8 | - |
| Average Participants per Team | | 0 | 0 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Total Number of Annual Participants | 3.0% | 0 \$275.00 | 0 \$283.00 | 180 | 180 | 210 \$309.00 | 240 | 240 | 240 | 240 | 240 \$358.00 | | |
| Average Registration Fee per Participant Total Annual Registration Fees | 3.0% | \$275.00 \$0 | \$283.00 \$0 | \$291.00 \$52,380 | \$300.00 \$54,000 | \$309.00 \$64,890 | \$318.00 \$76,320 | \$328.00 \$78,720 | \$338.00 \$81,120 | \$348.00 \$83,520 | \$358.00 \$85,920 | | |
| Softball | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Total Number of Annual Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$275.00 | \$283.00 | \$291.00 | \$300.00 | \$309.00 | \$318.00 | \$328.00 | \$338.00 | \$348.00 | \$358.00 | - | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Open | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | | |
| Total Number of Annual Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$250.00 | \$258.00 | \$266.00 | \$274.00 | \$282.00 | \$290.00 | \$299.00 | \$308.00 | \$317.00 | \$327.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | - | |
| Open | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | _ | | | | _ | _ | _ | _ | ē. | | | |
| Youth | | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Total Number of Annual Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$300.00 | \$309.00 | \$318.00 | \$328.00 | \$338.00 | \$348.00 | \$358.00 | \$369.00 | \$380.00 | \$391.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | | | | | | | | | | |

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PRIORITY 1B - Diamond Field Complex

| | | Construction | Period | Opening Year | | : | Stabilized Year | | | | | | 4.0% |
|--|------|--------------|----------|--------------|----------|----------|-----------------|----------|----------|----------|----------|-------------|-----------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Open | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Total Number of Annual Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$250.00 | \$258.00 | \$266.00 | \$274.00 | \$282.00 | \$290.00 | \$299.00 | \$308.00 | \$317.00 | \$327.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Total Annual Registrant Fees: | | | | | | | | | | | | | |
| Baseball | | \$0 | \$0 | \$52,380 | \$54,000 | \$64,890 | \$76,320 | \$78,720 | \$81,120 | \$83,520 | \$85,920 | \$1,591,110 | \$992,679 |
| Softball | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$52,380 | \$54,000 | \$64.890 | \$76.320 | \$78,720 | \$81.120 | \$83.520 | \$85,920 | \$1,591,110 | \$992,679 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-------|-----------------|-----------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|------------------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| In-House Tournament Registration | | | | | | | | | | | | | |
| Baseball | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 128 | 128 | 192 | 192 | 192 | 192 | 192 | 192 | 3,328 | |
| Medium Large | | 0 | 0 | 100 0 | 100 0 | 100 200 | 100 200 | 100 200 | 100 200 | 100 200 | 100 200 | 1,800 3,200 | |
| Total Teams | | 0 | 0 | 228 | 228 | 492 | 492 | 492 | 492 | 492 | 492 | 8,328 | |
| | 3.0% | \$800.00 | \$824.00 | \$849.00 | \$874.00 | \$900.00 | \$927.00 | \$955.00 | \$984.00 | \$1,014.00 | \$1,044.00 | <u></u> | |
| Total Annual Registration Fees | | \$0 | \$0 | \$193,572 | \$199,272 | \$442,800 | \$456,084 | \$469,860 | \$484,128 | \$498,888 | \$513,648 | \$9,316,248 | \$5,763,182 |
| Softball | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 48 | 48 | 72 | 72 | 72 | 72 | 72 | 72 | 1,248 | |
| Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large Total Teams | | 0 | 0 | 0 48 | 0 48 | 72 | 72 | 72 | 72 | 0 72 | 72 | 1,248 | |
| | 0.00/ | | | | | | | | | | | | |
| Average Registration Fee per Team Total Annual Registration Fees | 3.0% | \$800.00 \$0 | \$824.00 \$0 | \$849.00 \$40,752 | \$874.00 \$41,952 | \$900.00 \$64,800 | \$927.00 \$66,744 | \$955.00 \$68,760 | \$984.00 \$70,848 | \$1,014.00 \$73,008 | \$1,044.00 \$75,168 | \$1,388,568 | \$865,371 |
| Open | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Registration Fee per Team Total Annual Registration Fees | 3.0% | \$800.00 \$0 | \$824.00 \$0 | \$849.00 \$0 | \$874.00 \$0 | \$900.00 \$0 | \$927.00 \$0 | \$955.00 \$0 | \$984.00 \$0 | \$1,014.00 \$0 | \$1,044.00 \$0 | \$0 | \$0 |
| Open | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Registration Fee per Team | 3.0% | \$500.00 | \$515.00 | \$530.00 | \$546.00 | \$562.00 | \$579.00 | \$596.00 | \$614.00 | \$632.00 | \$651.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium Large | | 0 | 0 | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Registration Fee per Team | 3.0% | \$500.00 | \$515.00 | \$530.00 | \$546.00 | \$562.00 | \$579.00 | \$596.00 | \$614.00 | \$632.00 | \$651.00 | | |
| Total Annual Registration Fees | 3.0% | \$00.00 | \$515.00 | \$550.00 \$0 | \$546.00 \$0 | \$362.00 | \$579.00 \$0 | \$596.00 | \$0 | \$032.00 | \$0 | \$0 | \$0 |
| Total In-House Tournament Registration: | | | | | | | | | | | | | |
| Baseball | | \$0 | \$0 | \$193,572 | \$199,272 | \$442,800 | \$456,084 | \$469,860 | \$484,128 | \$498,888 | \$513,648 | \$9,316,248 | \$5,763,182 |
| Softball | | \$0 | \$0 | \$40,752 | \$41,952 | \$64,800 | \$66,744 | \$68,760 | \$70,848 | \$73,008 | \$75,168 | \$1,388,568 | \$865,371 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 \$0 | \$0 *0 | \$0 | \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 \$0 | \$0 \$0 | \$0 | \$0 \$241.224 | \$0 \$507.600 | \$0 \$522.929 | \$0 \$539,630 | \$0 \$554.076 | \$0 \$571.806 | \$0 \$588,816 | \$0 \$10,704,816 | \$6 629 553 |
| Total | | \$0 | φU | \$234,324 | \$241,224 | \$507,600 | \$522,828 | \$538,620 | \$554,976 | \$571,896 | \$388,810 | \$10,704,816 | \$6,628,553 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|------|--------------|----------|--------------|-----------|-----------|-----------------|-----------|-----------|-----------|-----------|-------------|-------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Camps/Clinics Fees | | | | | | | | | | | | | |
| Baseball | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 7 | 8 | 9 | 9 | 9 | 9 | 9 | 9 | | |
| Average Number of Participants | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 350 | 400 | 450 | 450 | 450 | 450 | 450 | 450 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$48,300 | \$56,800 | \$65,700 | \$67,500 | \$69,750 | \$72,000 | \$74,250 | \$76,500 | \$1,432,600 | \$897,745 |
| Softball | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 8 | 9 | 10 | 10 | 10 | 10 | 10 | 10 | | |
| Average Number of Participants | | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 320 | 360 | 400 | 400 | 400 | 400 | 400 | 400 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$44,160 | \$51,120 | \$58,400 | \$60,000 | \$62,000 | \$64,000 | \$66,000 | \$68,000 | \$1,275,280 | \$799,626 |
| Open | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Number of Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Number of Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Number of Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$130.00 | \$134.00 | \$138.00 | \$142.00 | \$146.00 | \$150.00 | \$155.00 | \$160.00 | \$165.00 | \$170.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Annual Clinic/Camp Fees: | | | | | | | | | | | | | |
| Baseball | | \$0 | \$0 | \$48,300 | \$56,800 | \$65,700 | \$67,500 | \$69,750 | \$72,000 | \$74,250 | \$76,500 | \$1,432,600 | \$897,745 |
| Softball | | \$0 | \$0 | \$44,160 | \$51,120 | \$58,400 | \$60,000 | \$62,000 | \$64,000 | \$66,000 | \$68,000 | \$1,275,280 | \$799,626 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$92,460 | \$107,920 | \$124,100 | \$127,500 | \$131,750 | \$136,000 | \$140,250 | \$144,500 | \$2,707,880 | \$1,697,371 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction F | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-------|----------------|----------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------|---------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Rental Income | | | | | | | | | | | | | |
| User Group Games: | | | | | | | | | | | | | |
| Baseball | | 0 | 0 | 696 | 756 | 816 | 816 | 816 | 816 | 816 | 816 | 14,508 | |
| Softball | | 0 | 0 | 640 | 704 | 800 | 832 | 832 | 832 | 832 | 832 | 14,624 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | | 0 | 0 | 1,336 | 1,460 | 1,616 | 1,648 | 1,648 | 1,648 | 1,648 | 1,648 | 29,132 | |
| Hours Per Game | | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Average Rental Fee Per Hour Total User Group Rental Income | 3.0% | \$70.00 \$0 | \$72.00 \$0 | \$74.00 \$197,728 | \$76.00 \$221,920 | \$78.00 \$252,096 | \$80.00 \$263,680 | \$82.00 \$270,272 | \$84.00 \$276,864 | \$87.00 \$286,752 | \$90.00 \$296,640 | \$5,579,488 | \$3,498,056 |
| Third Party Tournaments | | | | | | | | | | | | | |
| Tournaments | | 0 | 0 | 12 | 15 | 19 | 19 | 19 | 19 | 19 | 19 | 331 | |
| Percentage Non-Facility | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Average Rental Fee per Tournament | 3.0% | \$12,500 | \$12,875 | \$13,261 | \$13,659 | \$14,069 | \$14,491 | \$14,926 | \$15,373 | \$15,835 | \$16,310 | | |
| Total Rent | | \$0 | \$0 | \$159,135 | \$204,886 | \$267,308 | \$275,328 | \$283,587 | \$292,095 | \$300,858 | \$309,884 | \$5,752,124 | \$3,589,454 |
| Practices | | | | | | | | | | | | | |
| Weeks Available Per Year | | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Number of Practices Hosted Per Week | | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | | |
| Average Rental Fee per Practice | 3.0% | \$75 | \$77 | \$80 | \$82 | \$84 | \$87 | \$90 | \$92 | \$95 | \$98 | | |
| Total Rent | | \$0 | \$0 | \$95,481 | \$98,345 | \$101,296 | \$104,335 | \$107,465 | \$110,689 | \$114,009 | \$117,430 | \$2,235,634 | \$1,409,185 |
| Average Participants per Practice | | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Participant Practice Attendance | | 0 | 0 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 324,000 | |
| Spectator/Parent Attendance Factor | | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | - | |
| Total Practice Attendance Percentage Local | | 0 85% | 0 85% | 27,000 85% | 486,000 | |
| Open / Drop-in Play | | | | | | | | | | | | | |
| Weeks Available Per Year | | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Days Per Week Available for Open/Drop in | Play | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| Average Number of Daily Drop-Ins | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Rental Fee per Drop-in | 3.0% | \$10.00 | \$10.30 | \$10.61 | \$10.93 | \$11.26 | \$11.59 | \$11.94 | \$12.30 | \$12.67 | \$13.05 | | |
| Total Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Participant Open/Drop-In Attendance | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Spectator/Parent Attendance Factor | | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | | |
| Total Open / Drop-In Attendance | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Percentage Local | | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | | |
| Private Parties / Rentals | | | | | | | | | | | | | |
| Weeks Available Per Year | | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Average Number of Weekly Rentals | 0.00/ | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Average Rental Fee per Private | 3.0% | \$350 \$0 | \$361 \$0 | \$371 \$29,705 | \$382 | \$394 \$31,514 | \$406 \$32,460 | \$418 | \$430 \$34.436 | \$443 \$35,470 | \$457 \$36,534 | \$695,530 | \$438,413 |
| Total Revenue | | 20 | \$0 20 | \$29,705 20 | \$30,596 20 | \$31,514 20 | \$32,460 20 | \$33,433 20 | \$34,436 20 | \$35,470 20 | \$36,534 20 | \$695,530 | \$438,413 |
| Average Private Size (people) Private Party Attendance | | 0 | 20 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 28,800 | |
| Spectator/Parent Attendance Factor | | 1.5 | 1.5 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1.5 | 1.5 | 1.5 | 20,000 | |
| Total Drop-In Attendance | | 0 | 0 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 43,200 | |
| Percentage Local | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Private Rentals/Practices/Drop-in | | | | | | | | | | | | | |
| Total Attendance | | 0 | 0 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 529,200 | |
| Local Attendance | | 0 | 0 | 24,750 | 24,750 | 24,750 | 24,750 | 24,750 | 24,750 | 24,750 | 24,750 | 445,500 | |
| Non-Local Attendance | | 0 | 0 | 4,650 | 4,650 | 4,650 | 4,650 | 4,650 | 4,650 | 4,650 | 4,650 | 83,700 | |
| Total Annual Rental Income | | | | | | | | | | | | | |
| User Group Games: | | \$0 | \$0 | \$197,728 | \$221,920 | \$252,096 | \$263,680 | \$270,272 | \$276,864 | \$286,752 | \$296,640 | \$5,579,488 | \$3,498,056 |
| Third Party Tournaments | | \$0 | \$0 | \$159,135 | \$204,886 | \$267,308 | \$275,328 | \$283,587 | \$292,095 | \$300,858 | \$309,884 | \$5,752,124 | \$3,589,454 |
| Practices | | \$0 | \$0 | \$95,481 | \$98,345 | \$101,296 | \$104,335 | \$107,465 | \$110,689 | \$114,009 | \$117,430 | \$2,235,634 | \$1,409,185 |
| Open / Drop-in Play | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Private Parties / Rentals | | \$0 | \$0 | \$29,705 | \$30,596 | \$31,514 | \$32,460 | \$33,433 | \$34,436 | \$35,470 | \$36,534 | \$695,530 | \$438,413 |
| Total | | \$0 | \$0 | \$482,049 | \$555,748 | \$652,214 | \$675,802 | \$694,758 | \$714,084 | \$737,089 | \$760,487 | \$14,262,776 | \$8,935,108 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction P | | Opening Year | | : | Stabilized Year | | | | | | 4.0% |
|--|-------|-----------------------------|---------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 2031 | 20-Year Cumulative | 20-Year NPV |
| | Offic | 2022 | 2020 | 2024 | 2020 | 2020 | 2021 | 2020 | 2020 | 2000 | 2001 | Samalative | 141 V |
| Concessions | | | | | | | | | | | | | |
| Baseball | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | _ | | | | .= | | .= | .= | | | |
| Leagues Tournaments | | 0 | 0 | 12,600 35,280 | 13,500 38,160 | 14,760 66,420 | 15,120 66,420 | 15,120 66,420 | 15,120 66,420 | 15,120 66,420 | 15,120 66,420 | 2,160 2,160 | |
| Camps/Clinics | | 0 | 0 | 2,100 | 2,400 | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 | 2,160 | |
| Spectators: | | _ | _ | _, | _, | _, | _, | _, | _, | _, | _, | _, | |
| Leagues | | 0 | 0 | 25,200 | 27,000 | 29,520 | 30,240 | 30,240 | 30,240 | 30,240 | 30,240 | 2,160 | |
| Tournaments | | 0 | 0 | 88,200 | 95,400 | 166,050 | 166,050 | 166,050 | 166,050 | 166,050 | 166,050 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 1,050 | 1,200 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 864 | |
| Total Annual Attendance | | 0 | 0 | 164,430 | 177,660 | 280,800 | 281,880 | 281,880 | 281,880 | 281,880 | 281,880 | 11,664 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$322,721 | \$359,148 | \$584,679 | \$604,536 | \$622,672 | \$641,352 | \$660,593 | \$680,411 | \$12,510,260 | \$7,778,229 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$193,633 | \$215,489 | \$350,808 | \$362,722 | \$373,603 | \$384,811 | \$396,356 | \$408,246 | \$7,506,156 | \$4,666,937 |
| Softball | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 8,960 | 9,856 | 11,200 | 11,648 | 11,648 | 11,648 | 11,648 | 11,648 | 2,160 | |
| Tournaments | | 0 | 0 | 11,520 | 14,976 | 17,280 | 17,280 | 17,280 | 17,280 | 17,280 | 17,280 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 1,920 | 2,160 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,160 | |
| Spectators: Leagues | | 0 | 0 | 17,920 | 19,712 | 22,400 | 23,296 | 23,296 | 23,296 | 23,296 | 23,296 | 2,160 | |
| Tournaments | | 0 | 0 | 28,800 | 37,440 | 43,200 | 43,200 | 43,200 | 43,200 | 43,200 | 43,200 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 960 | 1,080 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 864 | |
| Total Annual Attendance | | 0 | 0 | 70,080 | 85,224 | 97,680 | 99,024 | 99,024 | 99,024 | 99,024 | 99,024 | 11,664 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$137,544 | \$172,284 | \$203,388 | \$212,373 | \$218,744 | \$225,306 | \$232,065 | \$239,027 | \$4,463,114 | \$2,791,738 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$82,526 | \$103,370 | \$122,033 | \$127,424 | \$131,246 | \$135,184 | \$139,239 | \$143,416 | \$2,677,869 | \$1,675,043 |
| Open | | | | | | | | | | | | | |
| Annual Attendance Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Spectators: | | | _ | | | | | | | | | | |
| Leagues | | 0 | 0 | - | - | - | - | - | - | - | - | 2,160 | |
| Tournaments Camps/Clinics | | 0 | 0 | - | - | - | - | - | - | - | - | 2,160 864 | |
| Total Annual Attendance | | 0 | 0 | - | - | - | - | - | - | - | - | 11,664 | |
| Average Consessions Spending no Conit- | 2.00/ | ¢1.05 | \$1.91 | \$1.96 | \$2.02 | £2.00 | \$2.14 | \$2.21 | \$2.28 | ¢2.24 | \$2.41 | | |
| Average Concessions Spending per Capita Gross Annual Concessions Revenue | 3.0% | \$1.85 \$0 | \$1.91 \$0 | \$1.96 \$0 | \$2.02 \$0 | \$2.08 \$0 | \$2.14 \$0 | \$2.21 \$0 | \$2.28 \$0 | \$2.34 \$0 | \$2.41 \$0 | \$0 | \$0 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | Ψ0 | Ψ0 |
| | | | | | | | | | | | | | |

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PRIORITY 1B - Diamond Field Complex

| | | Construction P | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-------|----------------|--------------|--------------|-----------------|------------|-----------------|------------|------------|-----------------|-----------------|-----------------------|------------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | | | | | | | | | | | | | |
| Open | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2.160 | |
| Leagues Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 2,160 | |
| Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Spectators: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Camps/Clinics Total Annual Attendance | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 864 11,664 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | 0.070 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 2,160 | |
| Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Spectators: | | · · | ŭ | Ü | ŭ | · · | · · | · · | ŭ | · · | ŭ | 2,100 | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Camps/Clinics Total Annual Attendance | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 864 11,664 | |
| Total / William / Worldando | | | ŭ | ŭ | | | · · | - | | | - | 11,001 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue Concessions net % | | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 | \$0 |
| Concessions net \$ | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| - · | | | | | | | | | | | | | |
| Practices Annual Attendance | | 0 | 0 | 27.000 | 27,000 | 27,000 | 27,000 | 27,000 | 27.000 | 27,000 | 27,000 | 2,160 | |
| Average Concessions Spending per Capita | 3.0% | \$0.50 | \$0.52 | \$0.53 | \$0.55 | \$0.56 | \$0.58 | \$0.60 | \$0.61 | \$0.63 | \$0.65 | 2,100 | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$14,322 | \$14,752 | \$15,194 | \$15,650 | \$16,120 | \$16,603 | \$17,101 | \$17,614 | \$335,345 | \$211,378 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$8,593 | \$8,851 | \$9,117 | \$9,390 | \$9,672 | \$9,962 | \$10,261 | \$10,569 | \$201,207 | \$126,827 |
| Open / Drop-in Play | | | | | | | | | | | | | |
| Annual Attendance | | 0 | 0 | - | - | - | , - | | | - | - | 2,160 | |
| Average Concessions Spending per Capita | 3.0% | \$0.50 | \$0.52 | \$0.53 | \$0.55 | \$0.56 | \$0.58 | \$0.60 | \$0.61 | \$0.63 | \$0.65 | | |
| Gross Annual Concessions Revenue Concessions net % | | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 60% | \$0 | \$0 |
| Concessions net \$ | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Annual Concessions Revenue, gross | | | | | | | | | | | | | |
| Baseball | | \$0 | \$0 | \$322,721 | \$359,148 | \$584,679 | \$604,536 | \$622,672 | \$641,352 | \$660,593 | \$680,411 | \$12,510,260 | \$7,778,229 |
| Softball | | \$0 | \$0 | \$137,544 | \$172,284 | \$203,388 | \$212,373 | \$218,744 | \$225,306 | \$232,065 | \$239,027 | \$4,463,114 | \$2,791,738 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open Open | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Practices | | \$0 \$0 | \$0 \$0 | \$14,322 | \$0 \$14,752 | \$15,194 | \$15,650 | \$16,120 | \$16,603 | \$0 \$17,101 | \$0 \$17,614 | \$0 \$335,345 | \$0 \$211,378 |
| Open / Drop-in Play | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$474,587 | \$546,184 | \$803,262 | \$832,559 | \$857,535 | \$883,261 | \$909,759 | \$937,052 | \$17,308,719 | \$10,781,345 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction F | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|------|----------------|--------------|--------------|-----------|-----------|-----------------|-----------|-----------|-----------|-----------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| Advertising | | | | | | | | | | | | | |
| Banners | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | | |
| Percentage Sold | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Price | 3.0% | \$1,500 | \$1,545 | \$1,591 | \$1,639 | \$1,688 | \$1,739 | \$1,791 | \$1,845 | \$1,900 | \$1,957 | | |
| Annual Banner Revenue | | \$0 | \$0 | \$11,935 | \$12,293 | \$12,662 | \$13,042 | \$13,433 | \$13,836 | \$14,251 | \$14,679 | \$279,454 | \$176,148 |
| LED Boards | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | | |
| Percentage Sold | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Price | 3.0% | \$2,000 | \$2,060 | \$2,122 | \$2,185 | \$2,251 | \$2,319 | \$2,388 | \$2,460 | \$2,534 | \$2,610 | | |
| Annual Dasherboard Revenue | | \$0 | \$0 | \$6,365 | \$6,556 | \$6,753 | \$6,956 | \$7,164 | \$7,379 | \$7,601 | \$7,829 | \$149,042 | \$93,946 |
| Scoreboard | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | | |
| Percentage Sold | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Price | 3.0% | \$1,500 | \$1,545 | \$1,591 | \$1,639 | \$1,688 | \$1,739 | \$1,791 | \$1,845 | \$1,900 | \$1,957 | | |
| Annual Scoreboard Revenue | | \$0 | \$0 | \$15,914 | \$16,391 | \$16,883 | \$17,389 | \$17,911 | \$18,448 | \$19,002 | \$19,572 | \$372,606 | \$234,864 |
| Courts/Fields | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | | |
| Percentage Sold | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Price | 3.0% | \$2,000 | \$2,060 | \$2,122 | \$2,185 | \$2,251 | \$2,319 | \$2,388 | \$2,460 | \$2,534 | \$2,610 | | |
| Annual Court/Ice Revenue | | \$0 | \$0 | \$15,914 | \$16,391 | \$16,883 | \$17,389 | \$17,911 | \$18,448 | \$19,002 | \$19,572 | \$372,606 | \$234,864 |
| Other Signage (Lobby, Meeting Rooms, etc) | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Percentage Sold | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Price | 3.0% | \$2,000 | \$2,060 | \$2,122 | \$2,185 | \$2,251 | \$2,319 | \$2,388 | \$2,460 | \$2,534 | \$2,610 | | |
| Annual Other Signage Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Presenting Sponsor / Other Sponsorships | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Percentage Sold | | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | | |
| Price | 3.0% | \$3,500 | \$3,605 | \$3,713 | \$3,825 | \$3,939 | \$4,057 | \$4,179 | \$4,305 | \$4,434 | \$4,567 | | |
| Annual Sponsorship Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other | 3.0% | \$0 | \$0 | \$30,000 | \$35,000 | \$40,000 | \$45,000 | \$46,350 | \$47,741 | \$49,173 | \$50,648 | \$941,951 | \$588,475 |
| Total Annual Advertising Revenue | | | | | | | | | | | | | |
| Banners | | \$0 | \$0 | \$11,935 | \$12,293 | \$12,662 | \$13,042 | \$13,433 | \$13,836 | \$14,251 | \$14,679 | \$279,454 | \$176,148 |
| LED Boards | | \$0 | \$0 | \$6,365 | \$6,556 | \$6,753 | \$6,956 | \$7,164 | \$7,379 | \$7,601 | \$7,829 | \$149,042 | \$93,946 |
| Scoreboard | | \$0 | \$0 | \$15,914 | \$16,391 | \$16,883 | \$17,389 | \$17,911 | \$18,448 | \$19,002 | \$19,572 | \$372,606 | \$234,864 |
| Courts/Fields | | \$0 | \$0 | \$15,914 | \$16,391 | \$16,883 | \$17,389 | \$17,911 | \$18,448 | \$19,002 | \$19,572 | \$372,606 | \$234,864 |
| Other Signage (Lobby, Meeting Rooms, etc) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Presenting Sponsor / Other Sponsorships | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other | | \$0 | \$0 | \$30,000 | \$35,000 | \$40,000 | \$45,000 | \$46,350 | \$47,741 | \$49,173 | \$50,648 | \$941,951 | \$588,475 |
| Total | | \$0 | \$0 | \$80,128 | \$86,631 | \$93,180 | \$99,776 | \$102,769 | \$105,852 | \$109,028 | \$112,298 | \$2,115,659 | \$1,328,297 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction P | eriod | Opening Year | | • | Stabilized Year | | | | | | 4.0% |
|------------------------------|------|----------------|--------------|--------------|-----------|-----------|-----------------|-----------|-----------|-----------|-----------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| - | O.m. | 2022 | 2020 | 2021 | 2020 | 2020 | 2021 | 2020 | 2020 | 2000 | 2301 | Camalative | • |
| Other Revenue | | | | | | | | | | | | | |
| Esports & Sports Performance | | | | | | | | | | | | | |
| Annual Visitors | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Per Capita Spend | 3.0% | \$6.50 | \$6.70 | \$6.90 | \$7.10 | \$7.32 | \$7.54 | \$7.76 | \$7.99 | \$8.23 | \$8.48 | | |
| Gross Annual Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net Revenue % | | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | | |
| Net Revenue \$ | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Multipurpose/Party Rooms | | | | | | | | | | | | | |
| Annual Rentals | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average SF Rented | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Rental Rate per SF | 3.0% | \$0.17 | \$0.18 | \$0.18 | \$0.19 | \$0.19 | \$0.20 | \$0.20 | \$0.21 | \$0.22 | \$0.22 | | |
| Annual Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | 3.0% | \$0 | \$0 | \$10,000 | \$12,500 | \$15,000 | \$17,500 | \$18,025 | \$18,566 | \$19,123 | \$19,696 | \$362,981 | \$225,963 |
| Total Annual Other Revenue | | | | | | | | | | | | | |
| Esports & Sports Performance | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Multipurpose/Party Rooms | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | | \$0 \$0 | \$0 \$0 | \$10,000 | \$12,500 | \$15,000 | \$17,500 | \$18,025 | \$18,566 | \$19,123 | \$19,696 | \$362,981 | \$225,963 |
| Total | | \$0 | \$0 | \$10,000 | \$12,500 | \$15,000 | \$17,500 | \$18,025 | \$18,566 | \$19,123 | \$19,696 | \$362,981 | \$225,963 |
| iotai | | φυ | φυ | ψ10,000 | 25.0% | 20.0% | 16.7% | 3.0% | 3.0% | 3.0% | 3.0% | ψ502,901 | Ψ223,903 |

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PRIORITY 1B - Diamond Field Complex

| | | 1 | | | | | | | | | | | |
|---------------------------------------|------|-----------------|------|--------------|-----------|-----------|-----------------|-----------|-----------|-----------|-----------|--------------|-------------|
| | | Construction Pe | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
| | | CP 1 | CP 2 | | | | 4 | 5 | | | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| OPERATING EXPENSES | | | | | | | | | | | | | |
| Staffing- FTEs | | | | | | | | | | | | | |
| Executive Director | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | _ | |
| Marketing Manager | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Business Manager | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Director of Operations | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Administrative Assistant | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| Maintenance/Operations | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Custodian | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| | | | | | | | | | | | | | |
| Staffing - Salaries | | | | | | | | | | | | | |
| Executive Director | 3.0% | \$0 | \$0 | \$90,000 | \$92,700 | \$95,481 | \$98,345 | \$101,296 | \$104,335 | \$107,465 | \$110,689 | | |
| Marketing Manager | 3.0% | \$0 | \$0 | \$65,000 | \$66,950 | \$68,959 | \$71,027 | \$73,158 | \$75,353 | \$77,613 | \$79,942 | | |
| Business Manager | 3.0% | \$0 | \$0 | \$60,000 | \$61,800 | \$63,654 | \$65,564 | \$67,531 | \$69,556 | \$71,643 | \$73,792 | | |
| Director of Operations | 3.0% | \$0 | \$0 | \$70,000 | \$72,100 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | | |
| Administrative Assistant | 3.0% | \$0 | \$0 | \$35,000 | \$36,050 | \$37,132 | \$38,245 | \$39,393 | \$40,575 | \$41,792 | \$43,046 | | |
| Maintenance/Operations | 3.0% | \$0 | \$0 | \$50,000 | \$51,500 | \$53,045 | \$54,636 | \$56,275 | \$57,964 | \$59,703 | \$61,494 | | |
| Custodian | 3.0% | \$0 | \$0 | \$30,000 | \$30,900 | \$31,827 | \$32,782 | \$33,765 | \$34,778 | \$35,822 | \$36,896 | | |
| Staffing | | | | | | | | | | | | | |
| Executive Director | | \$0 | \$0 | \$90,000 | \$92,700 | \$95,481 | \$98,345 | \$101,296 | \$104,335 | \$107,465 | \$110,689 | \$2,107,299 | \$1,328,292 |
| Marketing Manager | | \$0 | \$0 | \$65,000 | \$66,950 | \$68,959 | \$71,027 | \$73,158 | \$75,353 | \$77,613 | \$79,942 | \$1,521,938 | \$959,322 |
| Business Manager | | \$0 | \$0 | \$60,000 | \$61,800 | \$63,654 | \$65,564 | \$67,531 | \$69,556 | \$71,643 | \$73,792 | \$1,404,866 | \$885,528 |
| Director of Operations | | \$0 | \$0 | \$70,000 | \$72,100 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | \$1,639,010 | \$1,033,116 |
| Administrative Assistant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Maintenance/Operations | | \$0 | \$0 | \$100,000 | \$103,000 | \$106,090 | \$109,273 | \$112,551 | \$115,927 | \$119,405 | \$122,987 | \$2,341,444 | \$1,475,880 |
| Custodian | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Subtotal | | \$0 | \$0 | \$385,000 | \$396,550 | \$408,447 | \$420,700 | \$433,321 | \$446,321 | \$459,710 | \$473,501 | \$0 | \$0 |
| Benefits Factor | | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | | |
| Subtotal Salaries, Wages and Benefits | | \$0 | \$0 | \$500,500 | \$515,515 | \$530,980 | \$546,910 | \$563,317 | \$580,217 | \$597,623 | \$615,552 | \$11,718,925 | \$7,386,779 |
| Contract Labor / Part-Time Labor | 3.0% | \$0 | \$0 | \$25,000 | \$27,500 | \$30,000 | \$32,500 | \$33,475 | \$34,479 | \$35,514 | \$36,579 | \$686,965 | \$430,786 |
| Total Salaries, Wages and Benefits | | \$0 | \$0 | \$525,500 | \$543,015 | \$560,980 | \$579,410 | \$596,792 | \$614,696 | \$633,137 | \$652,131 | \$12,405,890 | \$7,817,565 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction Pe | riod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|------|-----------------|------------|------------------|------------------|------------------|------------------------|------------------|------------------|------------------|------------------|----------------|----------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| - | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Utilities | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | | |
| Annual Cost per Square Foot | 3% | \$0.051 | \$0.05 | \$0.05 | \$0.06 | \$0.06 | \$0.06 | \$0.06 | \$0.06 | \$0.06 | \$0.07 | CO 000 440 | #4 050 000 |
| Estimated Annual Utilities Cost | | \$0 | \$0 | \$125,526 | \$129,291 | \$133,170 | \$137,165 | \$141,280 | \$145,519 | \$149,884 | \$154,381 | \$2,939,113 | \$1,852,608 |
| Maintenance | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | | |
| Annual Cost per Square Foot | 3% | \$0.042 | \$0.04 | \$0.04 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | | |
| Estimated Annual Maintenance Cost | | \$0 | \$0 | \$103,374 | \$106,475 | \$109,670 | \$112,960 | \$116,348 | \$119,839 | \$123,434 | \$127,137 | \$2,420,446 | \$1,525,677 |
| Materials and Supplies | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | | |
| Annual Cost per Square Foot | 3% | \$0.033 | \$0.03 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | | |
| Estimated Annual Materials Cost | | \$0 | \$0 | \$81,223 | \$83,659 | \$86,169 | \$88,754 | \$91,417 | \$94,159 | \$96,984 | \$99,893 | \$1,901,779 | \$1,198,747 |
| Insurance | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | 2,320,000 | | |
| Annual Cost per Square Foot | 3% | \$0.040 | \$0.04 | \$0.04 | \$0.04 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | \$0.05 | | |
| Estimated Annual Insurance Cost | | \$0 | \$0 | \$98,452 | \$101,405 | \$104,447 | \$107,581 | \$110,808 | \$114,132 | \$117,556 | \$121,083 | \$2,305,187 | \$1,453,026 |
| Concessions | | | | | | | | | | | | | |
| Gross Concession Revenue | | \$0 | \$0 | \$474,587 | \$546,184 | \$803,262 | \$832,559 | \$857,535 | \$883,261 | \$909,759 | \$937,052 | \$17,308,719 | \$10,781,345 |
| Cost of Goods Sold | 3% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Estimated Annual Concessions Cost | | \$0 | \$0 | \$284,752 | \$327,710 | \$481,957 | \$499,535 | \$514,521 | \$529,957 | \$545,856 | \$562,231 | \$10,385,231 | \$6,468,807 |
| General and Administrative Advertising / Promotions Awards/Trophies Entertainment Technology Contract Labor Tournament expenses Publications Miscellanous | | | | | | | | | | | | | |
| Total | 3% | \$0 | \$0 | \$85,000 | \$87,500 | \$90,000 | \$92,500 | \$95,275 | \$98,133 | \$101,077 | \$104,110 | \$1,982,900 | \$1,250,076 |
| Tournament Expenses | | | | | | | | | | | | | |
| In-House Tournament Registration Revenue | | \$0 | \$0 | \$234,324 | \$241,224 | \$507,600 | \$522,828 | \$538,620 | \$554,976 | \$571,896 | \$588,816 | \$10,704,816 | \$6,628,553 |
| Percentage of Registration Revenue | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Estimated Annual Tournament Cost | | \$0 | \$0 | \$93,730 | \$96,490 | \$203,040 | \$209,131 | \$215,448 | \$221,990 | \$228,758 | \$235,526 | \$4,281,926 | \$2,651,421 |
| League Operations / Programming Expenses | | | | | | | | | | | | | |
| Participants Fees | | \$0 | \$0 | \$52,400 | \$54,000 | \$64,900 | \$76,300 | \$78,700 | \$81,100 | \$83,500 | \$85,900 | \$1,591,000 | \$992,614 |
| Camp/Clinic Fees | | \$0 | \$0 | \$92,500 | \$107,900 | \$124,100 | \$127,500 | \$131,800 | \$136,000 | \$140,300 | \$144,500 | \$2,708,400 | \$1,697,682 |
| Total Revenues League Operations/Programming Expense % | | \$0 65% | \$0 65% | \$144,900 65% | \$161,900 65% | \$189,000 65% | \$203,800 65% | \$210,500 65% | \$217,100 65% | \$223,800 65% | \$230,400 65% | \$4,299,400 | \$2,690,296 |
| League Operations/Programming Expense | | \$0 | \$0 | \$94,185 | \$105,235 | \$122,850 | \$132,470 | \$136,825 | \$141,115 | \$145,470 | \$149,760 | \$2,794,610 | \$1,748,693 |
| Lougue Operations/1 Togramming Expense | | ΨΟ | ΨΟ | ψυΨ, 100 | ψ100,200 | ψ122,000 | ψ132, - 110 | ψ100,020 | ψ1+1,110 | ψ170,710 | ψ170,100 | Ψ2,104,010 | φ1,170,000 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|----------------------------------|------|--------------|------------|--------------|-------------|-------------|-----------------|-------------|-------------|-------------|-------------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | • | | | | | | | | | | | |
| FINANCIAL OPERATING SUMMARY | | | | | | | | | | | | | |
| Operating Revenues | | | | | | | | | | | | | |
| In-House League Registration | | \$0 | \$0 | \$52,400 | \$54,000 | \$64,900 | \$76,300 | \$78,700 | \$81,100 | \$83,500 | \$85,900 | \$1,591,000 | \$992,614 |
| In-House Tournament Registration | | \$0 | \$0 | \$234,324 | \$241,224 | \$507,600 | \$522,828 | \$538,620 | \$554,976 | \$571,896 | \$588,816 | \$10,704,816 | \$6,628,553 |
| Rental Income | | \$0 | \$0 | \$482,000 | \$555,700 | \$652,200 | \$675,800 | \$694,800 | \$714,100 | \$737,100 | \$760,500 | \$14,262,700 | \$8,935,055 |
| Camps/Clinics | | \$0 | \$0 | \$92,500 | \$107,900 | \$124,100 | \$127,500 | \$131,800 | \$136,000 | \$140,300 | \$144,500 | \$2,708,400 | \$1,697,682 |
| Concessions (gross) | | \$0 | \$0 | \$474,600 | \$546,200 | \$803,300 | \$832,600 | \$857,500 | \$883,300 | \$909,800 | \$937,100 | \$17,308,900 | \$10,781,491 |
| Advertising/Sponsorship | | \$0 | \$0 | \$80,100 | \$86,600 | \$93,200 | \$99,800 | \$102,800 | \$105,900 | \$109,000 | \$112,300 | \$2,115,700 | \$1,328,325 |
| Other | | \$0 | \$0 | \$10,000 | \$12,500 | \$15,000 | \$17,500 | \$18,025 | \$18,566 | \$19,123 | \$19,696 | \$362,981 | \$225,963 |
| Total Operating Revenues | | \$0 | \$0 | \$1,425,924 | \$1,604,124 | \$2,260,300 | \$2,352,328 | \$2,422,245 | \$2,493,942 | \$2,570,719 | \$2,648,812 | \$49,054,497 | \$30,589,684 |
| Operating Expenses | | | | | | | | | | | | | |
| Salaries, Wages and Benefits | | \$0 | \$0 | \$525,500 | \$543,000 | \$561,000 | \$579,400 | \$596,800 | \$614,700 | \$633,100 | \$652,100 | \$12,405,800 | \$7,817,505 |
| Utilities | | \$0 | \$0 | \$125,500 | \$129,300 | \$133,200 | \$137,200 | \$141,300 | \$145,500 | \$149,900 | \$154,400 | \$2,939,300 | \$1,852,726 |
| Maintenance and Repair | | \$0 | \$0 | \$103,400 | \$106,500 | \$109,700 | \$113,000 | \$116,300 | \$119,800 | \$123,400 | \$127,100 | \$2,420,600 | \$1,525,766 |
| Materials and Supplies | | \$0 | \$0 | \$81,200 | \$83,700 | \$86,200 | \$88,800 | \$91,400 | \$94,200 | \$97,000 | \$99,900 | \$1,901,900 | \$1,198,856 |
| Insurance | | \$0 | \$0 | \$98,500 | \$101,400 | \$104,400 | \$107,600 | \$110,800 | \$114,100 | \$117,600 | \$121,100 | \$2,305,300 | \$1,453,099 |
| Concessions | | \$0 | \$0 | \$284,800 | \$327,700 | \$482,000 | \$499,500 | \$514,500 | \$530,000 | \$545,900 | \$562,200 | \$10,385,400 | \$6,468,925 |
| General and Administrative | | \$0 | \$0 | \$85,000 | \$87,500 | \$90,000 | \$92,500 | \$95,300 | \$98,100 | \$101,100 | \$104,100 | \$1,982,800 | \$1,250,024 |
| Management Fee | 3% | \$75,000 | \$75,000 | \$125,000 | \$135,000 | \$145,000 | \$155,000 | \$159,650 | \$164,440 | \$169,373 | \$174,454 | \$3,437,832 | \$2,205,972 |
| Tournament Expenses | | \$0 | \$0 | \$93,730 | \$96,490 | \$203,040 | \$209,131 | \$215,448 | \$221,990 | \$228,758 | \$235,526 | \$4,281,926 | \$2,651,421 |
| League Operations/Programming | | \$0 | \$0 | \$94,200 | \$105,200 | \$122,900 | \$132,500 | \$136,800 | \$141,100 | \$145,500 | \$149,800 | \$2,794,600 | \$1,748,698 |
| Total Operating Expenses | | \$75,000 | \$75,000 | \$1,616,830 | \$1,715,790 | \$2,037,440 | \$2,114,631 | \$2,178,298 | \$2,243,930 | \$2,311,631 | \$2,380,680 | \$44,855,458 | \$28,172,993 |
| Net Income From Operations | | (\$75,000) | (\$75,000) | (\$190,906) | (\$111,666) | \$222,860 | \$237,697 | \$243,947 | \$250,012 | \$259,088 | \$268,132 | \$4,199,039 | \$2,416,692 |

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| | | Construction Pe | riod | Opening Year | | 5 | Stabilized Year | | | | | | 4.0% |
|--|------|-----------------|--------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | | | | | | | | | | | | | |
| ECONOMIC IMPACTS | | | | | | | | | | | | | |
| Out-of-Facility Impacts | | | | | | | | | | | | | |
| Total Attendee Days: | | 2 | 0 | 404 400 | 477.000 | 200 000 | 204 200 | 004.000 | 004.000 | 204 202 | 004.000 | 4.054.000 | |
| Baseball Softball | | 0 | 0 | 164,430 70,080 | 177,660 85,224 | 280,800 97,680 | 281,880 99,024 | 281,880 99,024 | 281,880 99,024 | 281,880 99,024 | 281,880 99,024 | 4,851,090 1,738,344 | |
| Open | | 0 | 0 | 70,080 | 05,224 | 97,000 | 99,024 | 99,024 | 99,024 | 99,024 | 99,024 | 1,730,344 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 529,200 | |
| Total | | 0 | 0 | 263,910 | 292,284 | 407,880 | 410,304 | 410,304 | 410,304 | 410,304 | 410,304 | 7,118,634 | |
| % Attendee Days - Local: | | | | | | | | | | | | | |
| Baseball | | 100% | 100% | 44% | 44% | 39% | 40% | 40% | 40% | 40% | 40% | | |
| Softball | | 100% | 100% | 53% | 51% | 51% | 51% | 51% | 51% | 51% | 51% | | |
| Open | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Open | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Open | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | - |
| Private Rentals/Practices/Drop-in | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| % Attendee Days - Non Local: | | 00/ | 00/ | 500/ | 500/ | 040/ | 000/ | 000/ | 2001 | 2004 | 200/ | | |
| Baseball | | 0% | 0% | 56% 47% | 56% 49% | 61% 49% | 60% 49% | 60% 49% | 60% 49% | 60% 49% | 60% 49% | | |
| Softball Open | | 0% 0% | 0% 0% | 47% 0% | 49% 0% | | |
| Open | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | _ | |
| Open | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | |
| Private Rentals/Practices/Drop-in | | 0% | 0% | 16% | 16% | 16% | 16% | 16% | 16% | 16% | 16% | | |
| Total Attendee Days - Local: | | | | | | | | | | | | | |
| Baseball | | 0 | 0 | 71,694 | 77,373 | 110,619 | 111,537 | 111,537 | 111,537 | 111,537 | 111,537 | 1,932,741 | |
| Softball | | 0 | 0 | 37,248 | 43,450 | 49,584 | 50,726 | 50,726 | 50,726 | 50,726 | 50,726 | 891,178 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 529,200 | |
| Total | | 0 | 0 | 138,342 | 150,223 | 189,603 | 191,663 | 191,663 | 191,663 | 191,663 | 191,663 | 3,353,119 | |
| Total Attendee Days - Non Local: | | | | | | .= | .= | .= | .== | .= | .= | | |
| Baseball | | 0 | 0 | 92,736 | 100,287 | 170,181 | 170,343 | 170,343 | 170,343 | 170,343 | 170,343 | 2,918,349 | |
| Softball Open | | 0 | 0 | 32,832 0 | 41,774 0 | 48,096 0 | 48,298 0 | 48,298 0 | 48,298 0 | 48,298 0 | 48,298 0 | 847,166 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | | 0 | 0 | 0 | o o | 0 | 0 | 0 | o o | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 4,650 | 4,650 | 4,650 | 4,650 | 4,650 | 4,650 | 4,650 | 4,650 | 83,700 | |
| Total | | 0 | 0 | 130,218 | 146,711 | 222,927 | 223,291 | 223,291 | 223,291 | 223,291 | 223,291 | 3,849,215 | |
| % Non Local Attendee Days Net New to Market: | | | | | | | | | | | | | |
| Baseball | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Softball | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Open | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Open | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Open | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Private Rentals/Practices/Drop-in | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Total Attandes Davis Non Local (Not Nov.) | | | | | | | | | | | | | |
| Total Attendee Days - Non Local (Net New): Baseball | | 0 | 0 | 60,278 | 65,187 | 110,618 | 110,723 | 110,723 | 110,723 | 110,723 | 110,723 | 1,896,927 | |
| Softball | | 0 | 0 | 21,341 | 27,153 | 31,262 | 31,393 | 31,393 | 31,393 | 31,393 | 31,393 | 550,658 | |
| Open | | 0 | 0 | 0 | 0 | 0 1,202 | 0 1,000 | 0 | 0 | 0 1,000 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 3,023 | 3,023 | 3,023 | 3,023 | 3,023 | 3,023 | 3,023 | 3,023 | 54,405 | |
| Total | | 0 | 0 | 84,642 | 95,362 | 144,903 | 145,139 | 145,139 | 145,139 | 145,139 | 145,139 | 2,501,990 | |

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| | Construction Pe | riod | Opening Year | | c | stabilized Year | | | | | | 4.0% |
|---|-----------------|------|--------------|--------|--------|-----------------|--------|--------|--------|--------|------------|--------------|
| | CP 1 | CP 2 | Opening real | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| _ | | | | | | | | | | | | |
| 0/ Non Local Attandes Bourg Boutiness | | | | | | | | | | | | |
| % Non Local Attendee Days - Daytripper: Baseball | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Softball | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Open | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Open | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Open | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Private Rentals/Practices/Drop-in | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| - · · · - · · · · · · · · · · · · · · · | | | | | | | | | | | | |
| 9/ Non Local Attendes Dave - Overnight | | | | | | | | | | | | |
| % Non Local Attendee Days - Overnight: Baseball | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Softball | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Open | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Open | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Open | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Private Rentals/Practices/Drop-in | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| · | | | | | | | | | | | | |
| Total Attendee Days - Non Local Daytripper: | | | | | | | | | | | | |
| Baseball | 0 | 0 | 24,111 | 26,075 | 44,247 | 44,289 | 44,289 | 44,289 | 44,289 | 44,289 | 758,771 | |
| Softball | 0 | 0 | 8,536 | 10,861 | 12,505 | 12,557 | 12,557 | 12,557 | 12,557 | 12,557 | 220,263 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | 0 | 0 | 1,209 | 1,209 | 1,209 | 1,209 | 1,209 | 1,209 | 1,209 | 1,209 | 21,762 | |
| Total | 0 | 0 | 33,857 | 38,145 | 57,961 | 58,056 | 58,056 | 58,056 | 58,056 | 58,056 | 1,000,796 | |
| | | | | | | | | | | | | |
| Total Attendee Days - Non Local Overnight: | | | | | | | | | | | | |
| Baseball | 0 | 0 | 36,167 | 39,112 | 66,371 | 66,434 | 66,434 | 66,434 | 66,434 | 66,434 | 1,138,156 | |
| Softball | 0 | 0 | 12,804 | 16,292 | 18,757 | 18,836 | 18,836 | 18,836 | 18,836 | 18,836 | 330,395 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | 0 | 0 | 1,814 | 1,814 | 1,814 | 1,814 | 1,814 | 1,814 | 1,814 | 1,814 | 32,643 | |
| Total | 0 | U | 50,785 | 57,217 | 86,942 | 87,083 | 87,083 | 87,083 | 87,083 | 87,083 | 1,501,194 | |
| Adjustment for Extended Stay: | | | | | | | | | | | | |
| Baseball | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Softball | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Open | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Open | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Open | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Private Rentals/Practices/Drop-in | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| | | | | | | | | | | | | |
| Total Adjusted Attendee Days - Non Local Overnight: | | | | | | | | | | | | |
| Baseball | 0 | 0 | 36,167 | 39,112 | 66,371 | 66,434 | 66,434 | 66,434 | 66,434 | 66,434 | 1,138,156 | |
| Softball | 0 | 0 | 12,804 | 16,292 | 18,757 | 18,836 | 18,836 | 18,836 | 18,836 | 18,836 | 330,395 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | 0 | 0 | 1,814 | 1,814 | 1,814 | 1,814 | 1,814 | 1,814 | 1,814 | 1,814 | 32,643 | - |
| Total | 0 | U | 50,785 | 57,217 | 86,942 | 87,083 | 87,083 | 87,083 | 87,083 | 87,083 | 1,501,194 | |
| Persons per Hotel Room: | | | | | | | | | | | | |
| Baseball | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Softball | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Open | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Open | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Open | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | - | - |
| Private Rentals/Practices/Drop-in | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |

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| | | Construction Pe | eriod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|--------------|-----------------|----------------|----------------------------|-------------------------|-----------------------------|-----------------------------|-----------------|-------------------------|-----------------------------|-------------------------|-------------------------------|-----------------------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Total Hotel Room Nights (Net New): | | | | | | | | | | | | | |
| Baseball Softball | | 0 | 0 | 12,917 4,573 | 13,969 5,819 | 23,704 6,699 | 23,726 6,727 | 23,726 6,727 | 23,726 6,727 | 23,726 6,727 | 23,726 6,727 | 406,484 117,998 | |
| Open | | 0 | 0 | 4,575 | 0,019 | 0,099 | 0,727 | 0,727 | 0,727 | 0,727 | 0,727 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 648 | 648 | 648 | 648 | 648 | 648 | 648 | 648 | 11,658 | |
| Total | | 0 | 0 | 18,138 | 20,435 | 31,051 | 31,101 | 31,101 | 31,101 | 31,101 | 31,101 | 536,141 | |
| Daily Spending Per Attendee - Non Local Ov€ | Growth | | | | | | | | | | | | |
| Baseball | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Softball | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Open | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Open | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Open | 3.0% | \$150 \$450 | \$155 \$455 | \$159 \$150 | \$164 | \$169 | \$174 \$174 | \$179 \$179 | \$184 | \$190 \$100 | \$196 | | |
| Private Rentals/Practices/Drop-in | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | - | |
| | | | | | | | | | | | | | |
| Daily Spending Per Attendee - Non Local Day | Growth | | | | | | | | | | | | |
| Baseball | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Softball | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | - | |
| Open | 3.0% 3.0% | \$60 \$60 | \$62 \$62 | \$64 \$64 | \$66 \$66 | \$68 \$68 | \$70 \$70 | \$72 \$72 | \$74 \$74 | \$76 \$76 | \$78 \$78 | | |
| Open Open | 3.0% | \$60 \$60 | \$62 \$62 | \$64 | \$66 | \$68 | \$70 \$70 | \$72 \$72 | \$74 \$74 | \$76 \$76 | \$76 \$78 | | |
| Private Rentals/Practices/Drop-in | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 \$70 | \$72 | \$74 | \$76 | \$78 | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Direct Spending - Non Local Overnight | | \$0 | \$0 | \$5,755,442 | \$6,410,799 | £44 005 400 | £44 550 040 | \$11,898,809 | \$12,255,774 | \$12,623,447 | \$13,002,150 | \$238,230,499 | \$147,910,423 |
| Baseball Softball | | \$0 \$0 | \$0 \$0 | \$5,755,442 \$2,037,641 | \$2,670,409 | \$11,205,103 \$3,166,750 | \$11,552,242 \$3,275,424 | \$3,373,687 | \$3,474,897 | \$12,623,447 \$3,579,144 | \$3,686,519 | \$238,230,499 \$68,794,130 | \$43,018,512 |
| Open | | \$0 | \$0 \$0 | \$2,037,041 | \$2,070,409 | \$3,100,730 | \$3,273,424 | \$3,373,007 | \$5,474,697 | \$3,379,144 | \$3,000,519 | \$00,794,130 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Private Rentals/Practices/Drop-in | | \$0 | \$0 | \$288,591 | \$297,249 | \$306,167 | \$315,352 | \$324,812 | \$334,556 | \$344,593 | \$354,931 | \$6,757,203 | \$4,259,261 |
| Total | | \$0 | \$0 | \$8,081,674 | \$9,378,457 | \$14,678,019 | \$15,143,018 | \$15,597,308 | \$16,065,227 | \$16,547,184 | \$17,043,600 | \$313,781,832 | \$195,188,197 |
| Direct Spending - Non Local Daytrippers | | | | | | | | | | | | | |
| Baseball | | \$0 | \$0 | \$1,534,785 | \$1,709,546 | \$2,988,027 | \$3,080,598 | \$3,173,016 | \$3,268,206 | \$3,366,252 | \$3,467,240 | \$63,528,133 | \$39,442,780 |
| Softball | | \$0 | \$0 | \$543,371 | \$712,109 | \$844,467 | \$873,446 | \$899,650 | \$926,639 | \$954,438 | \$983,072 | \$18,345,101 | \$11,471,603 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Private Rentals/Practices/Drop-in | | \$0 \$0 | \$0 \$0 | \$76,958 \$2,155,113 | \$79,266 \$2,500,922 | \$81,644 \$3,914,138 | \$84,094 \$4,038,138 | \$86,617 | \$89,215 \$4,284,061 | \$91,892 \$4,412,582 | \$94,648 \$4,544,960 | \$1,801,921 \$83,675,155 | \$1,135,803 \$52,050,186 |
| Total | | Φ0 | \$0 | \$2,155,115 | \$2,500,922 | Ф 3,914,130 | \$4,036,136 | \$4,159,282 | \$4,204,U01 | \$4,41Z,36Z | \$4,544,960 | \$65,675,155 | \$52,050,166 |
| Direct Spending - Total Non Locals | | | | | | | | | | | | | |
| Baseball | | \$0 | \$0 | \$7,290,226 | \$8,120,346 | \$14,193,130 | \$14,632,840 | \$15,071,825 | \$15,523,980 | \$15,989,699 | \$16,469,390 | \$301,758,633 | \$187,353,203 |
| Softball | | \$0 | \$0 | \$2,581,012 | \$3,382,518 | \$4,011,216 | \$4,148,871 | \$4,273,337 | \$4,401,537 | \$4,533,583 | \$4,669,590 | \$87,139,232 | \$54,490,116 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Open Private Rentals/Practices/Drop-in | | \$0 \$0 | \$0 \$0 | \$365,549 | \$376,515 | \$387,811 | \$399,445 | \$411,429 | \$423,771 | \$436,485 | \$449,579 | \$8,559,124 | \$5,395,064 |
| Total | | \$0 | \$0 | \$10,236,787 | \$11,879,379 | \$18,592,157 | \$19,181,156 | \$19,756,590 | \$20,349,288 | \$20,959,767 | \$21,588,560 | \$397,456,988 | \$247,238,383 |
| | | | | | | | | | | | | | |
| Direct Spending By Industry - Overnight: Hotel | | 26% | 26% | 26% | 269/ | 26% | 26% | 269/ | 269/ | 060/ | 260/ | | |
| Restaurant | | 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | 26% 40% | - | |
| Entertainment | | 12% | 12% | 12% | 12% | 12% | 12% | 12% | 12% | 12% | 12% | | |
| Retail | | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | | |
| Auto Rental | | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | | |
| Other Local Transit | | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | | |
| Other Industries | | 5% | 5% | 5% | 5% | 5% | 5% | 5% | 5% | 5% | 5% | | |
| Construction - Non Residential | | 0% | 100% | 100% | 0% | 100% | 100% | 0% | 0% | 0% | 0% | | |
| Total | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |

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| The of Springly by Industry - Copyrighter - Security - Copyrighter - Se | | | Construction Per | iod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|---|--------|------------------|-----------|--------------|--------------|--------------|-----------------|--------------|--------------|--------------|--------------|---------------|---------------|
| Deed Specials by Producty - Copyrights | | | | | Opening real | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | |
| Medical 10 | | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Medical 196 | | | | | | | | | | | | | | |
| Personal P | Direct Spending By Industry - Daytripper: | | | | | | | | | | | | | |
| Property | Hotel | | | | | | | | | | | | | |
| Part | | | | | | | | | | | | | | |
| Mary Plane 10 | | | | | | | | | | | | | | |
| Other Long Transet 15 17 17 18 19 19 19 19 19 19 19 | | | | | | | | | | | | | | |
| Part | | | | | | | | | | | | | | |
| Content Cont | | | | | | | | | | | | | | |
| The Contribution of Contributi | | | | | | | | | | | | | | |
| Professional | Total | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Process So | | | | | | | | | | | | | | |
| Pentangant 10 | . 0, , . | | •• | • | | | | | | | | | *** *** | |
| Entertement 50 50 5989,801 \$1,12,415 \$1,775,702 \$1,91,777 \$1,927,677 \$1,925,072 \$2,165,070 \$2,246,272 \$2,246,272 \$3,075,320 \$2,232,233,344 \$3,004,477 \$2,725,334,344 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,477 \$2,725,334 \$3,004,47 \$2,725,344 \$2,725,344 \$2,725,344 \$2,725,344 \$2,725,344 \$ | | | | | | | | | | | | | | |
| Part | | | | | | | | | | | | | | |
| Auto Rental 90 \$0 \$0 \$00.0017 \$39,760 \$151,400 \$1515,400 \$1515,700 \$1515,700 \$1515,700 \$2015,600 | | | | | | | | | | | | | | |
| Check Coan Trainers | | | | | | | | | | | | | | |
| Contemprisher Sign | | | | | | | | | | | | | | |
| Troot Spanning By Industry - Day Information By Industry - Day Industry - Day Information By Industry - Day Ind | Other Industries | | \$0 | \$0 | \$404,084 | \$468,923 | \$733,901 | \$757,151 | \$779,865 | \$803,261 | \$827,359 | \$852,180 | | \$9,759,410 |
| Presidenting by Industry - Day/Industry - Day/Ind | | | \$0 | | | | | | | | | | | |
| Meetaurist 50 50 50 50 50 50 50 5 | Total | | \$0 | \$0 | \$8,081,674 | \$9,378,457 | \$14,678,019 | \$15,143,018 | \$15,597,308 | \$16,065,227 | \$16,547,184 | \$17,043,600 | , | \$195,188,197 |
| Meetaurist 50 50 50 50 50 50 50 5 | 5: 10 1: 5 1 1 1 5 1: | | | | | | | | | | | | | |
| Retailarment S0 S0 S1,120,669 S1,000,749 S2,003,522 S2,000,632 S2,162,627 S2,227,172 S2,224,434 S2,283,379 S43,511.081 S27,065,076 Retail S30, 50 S0 S0 S0 S0 S0 S0 S0 | | | (C) | CO | 0.0 | 60 | C O | C O | C O | 60 | 60 | 60 | 60 | *** |
| Enterlaimment S0 S0 S174_2409 S200,074 S171_4741 S121_171_674 S122_171_675 S135_077 S135_075 S155_075 S155_0 | | | | | | | | | | | | | | |
| Relate 50 50 S446,534 S750,277 \$1,174,241 \$1,1247,785 \$1,286,218 \$1,322,775 \$1,363,488 \$2,102,547 \$1,615,066 | | | | | | | | | | | | | | |
| Auto Remain | | | | | | | | | | | | | | |
| Characterical horizon Sign | Auto Rental | | | | | | | | | | | | | |
| Construction Non Residential S0 S0 S0 S0 S0 S0 S0 S | Other Local Transit | | \$0 | \$0 | \$21,551 | \$25,009 | \$39,141 | \$40,381 | \$41,593 | | \$44,126 | \$45,450 | \$836,752 | \$520,502 |
| Total Direct Spending By Industry: Hotel So | Other Industries | | \$0 | | | | \$352,272 | | | | | \$409,046 | | \$4,684,517 |
| Construction - Non Residential | | | | | | | | | | | | | | |
| Hotel S0 S0 S2,101,255 S2,483,999 S3,816,285 S3,937,185 S4,055,000 S4,176,999 S4,302,288 S4,431,336 S3,3278 S5,0748,931 S5,0748, | Total | | \$0 | \$0 | \$2,155,113 | \$2,500,922 | \$3,914,138 | \$4,038,138 | \$4,159,282 | \$4,284,061 | \$4,412,582 | \$4,544,960 | \$83,675,155 | \$52,050,186 |
| Hotel S0 S0 S2,101,255 S2,483,999 S3,816,285 S3,937,185 S4,055,000 S4,176,999 S4,302,288 S4,431,336 S3,3278 S5,0748,931 S5,0748, | Total Direct Spending By Industry: | | | | | | | | | | | | | |
| Restaurant S0 S0 \$4,353,328 \$5,051,862 \$7,906,569 \$8,157,039 \$8,041,750 \$8,633,030 \$8,913,417 \$9,180,191 \$169,023,814 \$10,141,375 \$1,906,569 \$1,906,191 \$1,906,295 \$2,338,669 \$2,408,629 \$2, | | | \$0 | \$0 | \$2 101 235 | \$2 438 399 | \$3 816 285 | \$3 937 185 | \$4 055 300 | \$4 176 959 | \$4 302 268 | \$4 431 336 | \$81 583 276 | \$50 748 931 |
| Festial Fest | | | | | | | | | | | | | | |
| Auto Rental | | | | | | | | | | | | | | |
| Other Local Transit SD 50 \$183,186 \$212,578 \$332,702 \$343,242 \$358,539 \$34,442 \$375,070 \$388,332 \$71,123,888 \$4,429,266 Construction - Non Residential \$0 | Retail | | \$0 | | \$1,777,968 | \$2,063,261 | \$3,229,164 | \$3,331,464 | \$3,431,408 | \$3,534,350 | \$3,640,381 | \$3,749,592 | \$69,032,003 | \$42,941,403 |
| Construction - Non Residential S0 S0 S980,044 S984,006 S1,086,173 S1,120,583 S1,124,201 S1,188,827 S1,224,492 S1,261,226 S23,219,866 S1,443,927 Total Output By Industry: Hotel 1,6854 S0 S0 S0 S0 S0 S0 S0 S | | | | | | | | | | | | | | |
| S0 S0 S0 S0 S0 S0 S0 S0 | | | | | | | | | | | | | | |
| Total \$0 \$0 \$10,236,787 \$11,879,379 \$18,592,157 \$19,181,156 \$19,756,590 \$20,349,288 \$20,959,767 \$21,588,560 \$337,456,988 \$247,238,383 \$247,238,383 \$247,238,383 \$247,238,383 \$247,238,383 \$247,238,383 \$247,238,383 \$247,238,383 \$247,238,383 \$247,238,383 \$248,348 \$27,039,996 \$27,251,196 \$27,458,732 \$137,503,371 \$35,534,063 \$247,238,383 \$247,238,238,238,238,238,238,238,238,238,238 | | | | | | | | | | | | | | |
| Total Output By Industry: Hotel | | | | | | | | | | | | | | |
| Hotel 1.6854 \$0 \$0 \$3.541,497 \$4,109,765 \$6,432,103 \$6,635,872 \$6,834,948 \$7,039,996 \$7,251,196 \$7,468,732 \$137,503,371 \$85,534,063 \$13,473 \$137,503,371 \$17,503,3 | Total | | ΦΟ | φυ | \$10,230,767 | \$11,079,379 | \$10,592,157 | \$19,101,130 | \$19,730,390 | \$20,349,200 | \$20,939,707 | φ21,300,300 | \$397,430,900 | φ241,230,303 |
| Hotel 1.6854 \$0 \$0 \$3.541,497 \$4,109,765 \$6,432,103 \$6,635,872 \$6,834,948 \$7,039,996 \$7,251,196 \$7,468,732 \$137,503,371 \$85,534,063 \$13,473 \$137,503,371 \$17,503,3 | Total Output By Industry: | | | | | | | | | | | | | |
| Restaurant 1.6840 \$0 \$0 \$7.331,059 \$8,507,398 \$13,314,743 \$13,736,554 \$14,148,650 \$14,573,110 \$15,010,303 \$15,460,612 \$224,638,177 \$177,059,367 \$1,614111111 \$1,5771 \$0 \$0 \$0 \$1,801,429 \$2,090,486 \$3,271,774 \$3,375,424 \$3,476,687 \$3,580,987 \$3,688,417 \$3,799,070 \$69,942,913 \$43,508,987 \$1,614111 \$1,614111 \$1,61411 \$1,61411 \$1,61411 \$1,61411 \$1,61411 \$1,61411 \$1,61411 \$1,61411 \$1,61411 \$1,61411 \$1,7797 \$0 \$0 \$0 \$14,383 \$166,912 \$261,231 \$269,506 \$277,592 \$285,919 \$294,497 \$303,332 \$5,584,502 \$3,478,483 \$1,616,912 \$22,112,11 \$2,011,114,114,114,114,114,114,114,114,114 | | 1.6854 | \$0 | \$0 | \$3,541,497 | \$4,109,765 | \$6,432,103 | \$6,635,872 | \$6,834,948 | \$7,039,996 | \$7,251,196 | \$7,468,732 | \$137,503,371 | \$85,534,063 |
| Retail 1.6948 \$0 \$0 \$3,013,235 \$3,496,737 \$5,472,667 \$5,646,041 \$5,815,422 \$5,989,885 \$6,169,582 \$6,354,669 \$116,992,874 \$72,775,495 \$40 to Rental 1.7797 \$0 \$0 \$0 \$143,633 \$166,912 \$261,231 \$269,506 \$277,592 \$289,599 \$294,497 \$303,332 \$5,584,502 \$3,478,404 \$01,7797 \$0 \$0 \$0 \$143,633 \$166,912 \$261,231 \$269,506 \$277,592 \$289,599 \$294,497 \$303,332 \$5,584,502 \$3,478,404 \$01,401,401,401,401,401,401,401,401,401,4 | | | | | | \$8,507,398 | \$13,314,743 | \$13,736,554 | | \$14,573,110 | \$15,010,303 | | \$284,638,177 | |
| Auto Rental 1.7797 \$0 \$0 \$143,833 \$166,912 \$261,231 \$269,506 \$277,592 \$285,919 \$294,497 \$303,332 \$5,584,502 \$3,473,843 Other Local Transit 1.7797 \$0 \$0 \$30 \$326,021 \$378,334 \$592,123 \$610,881 \$629,208 \$648,084 \$667,526 \$687,552 \$12,655,205 \$7,874,1045 \$1,7596 \$0 \$0 \$3,065,327 \$1,221,183 \$1,911,246 \$1,911,794 \$2,030,948 \$2,091,877 \$2,154,633 \$2,919,272 \$44,657,988 \$25,415,738 \$1,0140 \$16,866 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 | | | | | | | | | | | | | | |
| Other Local Transit 1.7797 \$0 \$0 \$320,021 \$378,334 \$592,123 \$610,881 \$629,208 \$644,084 \$667,526 \$687,552 \$12,658,205 \$7,874,045 Other Industries 1.7596 \$0 \$0 \$1,052,327 \$1,221,183 \$1,911,246 \$1,971,794 \$2,030,948 \$2,091,877 \$2,154,633 \$2,219,272 \$40,857,908 \$25,415,738 Construction - Non Residential 1.6866 \$0 \$1,265,327 \$31,255,887 \$32,246,073 \$33,213,455 \$34,209,858 \$35,236,154 \$36,293,239 \$668,178,030 \$415,640,687 \$0 \$0 \$0 \$0 \$1,225,818 < | | | | | | | | | | | | | | |
| Other Industries 1.7596 \$0 \$0 \$1,052,327 \$1,221,183 \$1,911,246 \$1,971,794 \$2,030,948 \$2,091,877 \$2,154,633 \$2,219,272 \$40,857,988 \$25,415,738 Construction - Non Residential 1.6866 \$0 \$1,970,815 \$31,255,887 \$32,246,073 \$33,213,455 \$34,209,858 \$35,236,154 \$36,293,239 \$668,178,030 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 \$415,640,587 | | | | | | | | | | | | | | |
| Construction - Non Residential 1.6866 \$0 | | | | | | | | | | | | | | |
| Personal Income (Earnings) By Industry: Hotel | | | | | | | | | | | | | | |
| Hotel 0.6789 \$0 \$1,426,513 \$1,655,411 \$2,590,847 \$2,672,925 \$2,753,113 \$2,835,706 \$2,920,777 \$3,008,401 \$55,386,271 \$34,453,067 Restaurant 0.7340 \$0 \$0 \$3,195,385 \$3,708,116 \$5,803,491 \$5,987,345 \$6,166,966 \$6,351,975 \$6,542,534 \$6,738,810 \$124,065,112 \$77,174,785 \$6,141,145,145,145,145,145,145,145,145,145 | | 1.0000 | | | | | | | | | | | | |
| Hotel 0.6789 \$0 \$1,426,513 \$1,655,411 \$2,590,847 \$2,672,925 \$2,753,113 \$2,835,706 \$2,920,777 \$3,008,401 \$55,386,271 \$34,453,067 Restaurant 0.7340 \$0 \$0 \$3,195,385 \$3,708,116 \$5,803,491 \$5,987,345 \$6,166,966 \$6,351,975 \$6,542,534 \$6,738,810 \$124,065,112 \$77,174,785 \$6,542,544 \$0,065,112 \$77,174,785 \$1,077,552 \$1,111,689 \$1,145,039 \$1,149,390 \$1,214,772 \$1,251,215 \$23,035,546 \$14,429,277 \$141,410 \$1,410,410 \$1,410,410,410 \$1,410,410,410,410,410,410,410,410,410,41 | | | | | | | | | | | | | | |
| Restaurant 0.7340 \$0 \$0 \$3,195,385 \$3,708,116 \$5,803,491 \$5,803,491 \$6,166,966 \$6,351,975 \$6,542,534 \$6,738,810 \$124,065,112 \$77,174,785 Entertainment 0.5194 \$0 \$0 \$593,297 \$688,497 \$1,077,552 \$1,111,689 \$1,145,039 \$1,179,390 \$1,214,772 \$1,251,215 \$23,035,546 \$14,329,277 Retail 0.6672 \$0 \$0 \$1,376,671 \$2,154,597 \$2,222,855 \$2,289,540 \$2,358,227 \$2,428,973 \$2,501,843 \$46,060,267 \$28,651,820 Auto Rental 0.8194 \$0 \$0 \$66,218 \$76,843 \$120,265 \$124,075 \$127,797 \$131,631 \$135,580 \$139,647 \$2,570,984 \$1,592,822 Other Local Transit 0.8194 \$0 \$0 \$150,093 \$174,177 \$272,601 \$281,237 \$289,674 \$298,364 \$307,315 \$316,534 \$5,827,564 \$3,692,802 Other Local Transit 0.6915 \$0 \$0 \$413,568 | Personal Income (Earnings) By Industry: | | | | | | | | | | | | | |
| Entertainment 0.5194 \$0 \$0 \$593,297 \$688,497 \$1,077,552 \$1,111,689 \$1,145,039 \$1,179,390 \$1,214,772 \$1,251,215 \$23,035,546 \$14,329,277 Retail 0.6672 \$0 \$0 \$1,316,315 \$1,376,671 \$2,154,597 \$2,222,855 \$2,289,540 \$2,3428,973 \$2,501,843 \$46,060,267 \$28,651,820 Auto Rental 0.8194 \$0 \$0 \$66,218 \$76,843 \$120,265 \$124,075 \$127,797 \$131,631 \$135,580 \$139,647 \$2,570,984 \$1,599,282 Other Local Transit 0.8194 \$0 \$0 \$150,093 \$174,177 \$272,601 \$281,237 \$289,674 \$298,364 \$307,315 \$316,634 \$5,827,564 \$3,625,040 Other Industries 0.6915 \$0 \$0 \$413,568 \$479,929 \$751,126 \$774,922 \$798,169 \$822,114 \$846,778 \$872,181 \$16,057,321 \$9,988,467 Construction - Non Residential 0.5680 \$0 \$0 \$0 < | | | | | | | | | | | | | | |
| Retail 0.6672 \$0 \$0 \$1,186,315 \$1,376,671 \$2,154,597 \$2,222,855 \$2,289,540 \$2,358,227 \$2,428,973 \$2,501,843 \$46,060,267 \$28,651,820 Auto Rental 0.8194 \$0 \$0 \$66,218 \$76,843 \$120,265 \$124,075 \$127,797 \$131,631 \$135,580 \$139,647 \$2,570,984 \$1,599,282 Other Local Transit 0.8194 \$0 \$0 \$150,093 \$174,177 \$272,601 \$281,237 \$289,674 \$298,364 \$307,315 \$316,534 \$5,827,564 \$3,625,040 Other Industries 0.6915 \$0 \$0 \$413,568 \$479,929 \$751,126 \$774,922 \$798,169 \$822,114 \$846,778 \$872,181 \$16,057,321 \$9,988,467 Construction - Non Residential 0.5680 \$0 | | | | | | | | | | | | | | |
| Auto Rental 0.8194 \$0 \$0 \$66,218 \$76,843 \$120,265 \$124,075 \$127,797 \$131,631 \$135,580 \$139,647 \$2,570,984 \$1,599,282 \$10,000 \$1,000 \$150,000 \$150,000 \$174,177 \$272,601 \$281,237 \$289,674 \$298,364 \$307,315 \$316,534 \$5,827,564 \$3,625,040 \$10,000 \$10 | | | | | | | | | | | | | | |
| Other Local Transit 0.8194 \$0 \$0 \$150,093 \$174,177 \$272,601 \$281,237 \$289,674 \$298,364 \$307,315 \$316,534 \$5,827,564 \$3,625,040 Other Industries 0.6915 \$0 \$0 \$413,568 \$479,929 \$751,126 \$774,922 \$798,169 \$822,114 \$846,778 \$872,181 \$16,057,321 \$9,988,467 Construction - Non Residential 0.5680 \$0 <td></td> | | | | | | | | | | | | | | |
| Other Industries 0.6915 \$0 \$0 \$413,568 \$479,929 \$751,126 \$774,922 \$798,169 \$822,114 \$846,778 \$872,181 \$16,057,321 \$9,988,467 Construction - Non Residential 0.5680 \$0 | / tato / toritar | | | | | | | | | | | | | |
| Construction - Non Residential 0.5680 \$0 | | | | | | | | | | | | | | |
| Total \$0 \$0 \$7,031,388 \$8,159,643 \$12,770,478 \$13,175,047 \$13,570,298 \$13,977,407 \$14,396,729 \$14,828,631 \$273,003,067 \$169.821,739 | | | | | | | | | | | | | | |
| | Total | | \$0 | \$0 | \$7,031,388 | \$8,159,643 | \$12,770,478 | \$13,175,047 | \$13,570,298 | \$13,977,407 | \$14,396,729 | \$14,828,631 | \$273,003,067 | \$169,821,739 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction Pe | riod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|-------------------------------------|---------|-----------------|--------------|------------------|--------------------|--------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| | 11-4 | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year | 20-Year NPV |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Total Employment By Industry: | | | | | | | | | | | | | |
| Hotel | 16.0159 | 0 | 0 | 34 | 39 | 61 | 63 | 65 | 67 | 69 | 71 | 1,307 | |
| Restaurant | 25.5274 | 0 | 0 | 111 | 129 | 202 | 208 | 214 | 221 | 228 | 234 | 4,315 | |
| Entertainment | 19.6251 | 0 | 0 | 22 | 26 | 41 | 42 | 43 | 45 | 46 | 47 | 870 | |
| Retail | 19.1241 | 0 | 0 | 34 | 39 | 62 | 64 | 66 | 68 | 70 | 72 | 1,320 | |
| Auto Rental | 20.8444 | 0 | 0 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 4 | 65 | |
| | 20.8444 | 0 | 0 | 4 | 4 | 7 | 7 | 7 | 8 | 8 | 8 | 148 | |
| Other Local Transit | | • | 0 | | | | • | | | - | • | | |
| Other Industries | 21.5641 | 0 | | 13 0 | 15 | 23 | 24 | 25 | 26 | 26 | 27 | 501 | |
| Construction - Non Residential | 11.9801 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | | 0 | Ü | 220 | 255 | 399 | 411 | 424 | 437 | 450 | 463 | 8,526 | |
| County Sales Tax (1.0%) | 1.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$21,012 | \$24,384 | \$38,163 | \$39,372 | \$40,553 | \$41,770 | \$43,023 | \$44,313 | \$815,833 | \$507,489 |
| Restaurant | | \$0 | \$0 | \$43,533 | \$50,519 | \$79,066 | \$81,570 | \$84,018 | \$86,538 | \$89,134 | \$91,808 | \$1,690,238 | \$1,051,414 |
| Entertainment | | \$0 | \$0 | \$11,422 | \$13,255 | \$20,745 | \$21,402 | \$22,044 | \$22,706 | \$23,387 | \$24,088 | \$443,478 | \$275,866 |
| Retail | | \$0 | \$0 | \$17,780 | \$20,633 | \$32,292 | \$33,315 | \$34,314 | \$35,344 | \$36,404 | \$37,496 | \$690,320 | \$429,414 |
| Auto Rental | | \$0 | \$0 | \$808 | \$938 | \$1,468 | \$1,514 | \$1,560 | \$1,607 | \$1,655 | \$1,704 | \$31,378 | \$19,519 |
| Other Local Transit | | \$0 | \$0 | \$1,832 | \$2,126 | \$3,327 | \$3,432 | \$3,535 | \$3,641 | \$3,751 | \$3,863 | \$71,124 | \$44,243 |
| Other Industries | | \$0 | \$0 | \$5,980 | \$6,940 | \$10,862 | \$11,206 | \$11,542 | \$11,888 | \$12,245 | \$12,612 | \$232,199 | \$144,439 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$20,918 | \$24,274 | \$37,991 | \$39,195 | \$40,371 | \$41,582 | \$42,829 | \$44,114 | \$812,163 | \$505,207 |
| Total | | \$0 | \$0 | \$123,286 | \$143,068 | \$223,913 | \$231,006 | \$237,936 | \$245,075 | \$252,427 | \$260,000 | \$4,786,733 | \$2,977,590 |
| County Hotal Tay (6.0%) | 6.00% | | | | | | | | | | | | |
| County Hotel Tax (6.0%) Hotel | 6.00% | \$0 | \$0 | \$126,074 | \$146,304 | \$228,977 | \$236,231 | \$243,318 | \$250,618 | \$258,136 | \$265,880 | \$4,894,997 | \$3,044,936 |
| | | \$0 \$0 | \$0 \$0 | | | | | | | | | | |
| Restaurant Entertainment | | \$0 \$0 | | \$0 | \$ 0 | \$ 0 | \$0 \$0 | \$0 *** | \$0 | \$ 0 | \$ 0 | \$0 | \$0 |
| | | | \$0 ©0 | \$0 \$0 | \$ 0 | \$ 0 | | \$0 *** | \$ 0 | \$0 | \$ 0 | \$0 | \$0 |
| Retail | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$ 0 | \$0 \$ 0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Auto Rental | | ** | \$0 \$0 | \$0 \$0 | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | | • • | | |
| Other Local Transit | | \$0 \$0 | | *** | \$ 0 | | | | | \$0 | \$ 0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | 0.0 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending Total | 0.0 | \$0 \$0 | \$0 \$0 | \$0 \$126,074 | \$0 \$146,304 | \$0 \$228,977 | \$0 \$236,231 | \$0 \$243,318 | \$0 \$250,618 | \$0 \$258,136 | \$0 \$265,880 | \$0 \$4,894,997 | \$0 \$3,044,936 |
| Total | | ΨΟ | ΨΟ | \$120,074 | ψ140,304 | Ψ220,377 | \$250,251 | Ψ243,310 | Ψ230,010 | Ψ230,130 | Ψ203,000 | ψ4,034,331 | ψ5,044,350 |
| State Sales Tax (4.3%) | 4.30% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$90,353 | \$104,851 | \$164,100 | \$169,299 | \$174,378 | \$179,609 | \$184,998 | \$190,547 | \$3,508,081 | \$2,182,204 |
| Restaurant | | \$0 | \$0 | \$187,193 | \$217,230 | \$339,982 | \$350,753 | \$361,275 | \$372,114 | \$383,277 | \$394,775 | \$7,268,024 | \$4,521,079 |
| Entertainment | | \$0 | \$0 | \$49,115 | \$56,996 | \$89,203 | \$92,029 | \$94,790 | \$97,634 | \$100,563 | \$103,580 | \$1,906,957 | \$1,186,224 |
| Retail | | \$0 | \$0 | \$76,453 | \$88,720 | \$138,854 | \$143,253 | \$147,551 | \$151,977 | \$156,536 | \$161,232 | \$2,968,376 | \$1,846,480 |
| Auto Rental | | \$0 | \$0 | \$3,475 | \$4,033 | \$6,312 | \$6,511 | \$6,707 | \$6,908 | \$7,115 | \$7,329 | \$134,926 | \$83,931 |
| Other Local Transit | | \$0 | \$0 | \$7,877 | \$9,141 | \$14,306 | \$14,759 | \$15,202 | \$15,658 | \$16,128 | \$16,612 | \$305,833 | \$190,243 |
| Other Industries | | \$0 | \$0 | \$25,716 | \$29,842 | \$46,705 | \$48,185 | \$49,631 | \$51,120 | \$52,653 | \$54,233 | \$998,454 | \$621,089 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$440,182 | \$510,813 | \$799,463 | \$824,790 | \$849,533 | \$875,019 | \$901,270 | \$928,308 | \$17,090,650 | \$10,631,250 |
| Total | | \$0 | \$0 | \$880,364 | \$1,021,627 | \$1,598,926 | \$1,649,579 | \$1,699,067 | \$1,750,039 | \$1,802,540 | \$1,856,616 | \$34,181,301 | \$21,262,501 |
| No. VA Transit Authority Tax (0.7%) | 0.70% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$14,709 | \$17,069 | \$26,714 | \$27,560 | \$28,387 | \$29,239 | \$30,116 | \$31,019 | \$571,083 | \$355,243 |
| Restaurant | | \$0 | \$0 | \$30,473 | \$35,363 | \$55,346 | \$57,099 | \$58,812 | \$60,577 | \$62,394 | \$64,266 | \$1,183,167 | \$735,990 |
| Entertainment | | \$0 | \$0 | \$7,995 | \$9,278 | \$14,521 | \$14,981 | \$15,431 | \$15,894 | \$16,371 | \$16,862 | \$310,435 | \$193,106 |
| Retail | | \$0 | \$0 | \$12,446 | \$14,443 | \$22,604 | \$23,320 | \$24,020 | \$24,740 | \$25,483 | \$26,247 | \$483,224 | \$300,590 |
| Auto Rental | | \$0 | \$0 | \$566 | \$656 | \$1,027 | \$1,060 | \$1.092 | \$1,125 | \$1,158 | \$1,193 | \$21,965 | \$13,663 |
| Other Local Transit | | \$0 | \$0 | \$1,282 | \$1,488 | \$2,329 | \$2,403 | \$2,475 | \$2,549 | \$2,625 | \$2,704 | \$49,787 | \$30,970 |
| Other Industries | | \$0 | \$0 | \$4,186 | \$4,858 | \$7,603 | \$7,844 | \$8,079 | \$8,322 | \$8,571 | \$8,829 | \$162,539 | \$101,107 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$71,658 | \$83,156 | \$130,145 | \$134,268 | \$138,296 | \$142,445 | \$146,718 | \$151,120 | \$2,782,199 | \$1,730,669 |
| Total | | \$0 | \$0 | \$143,315 | \$166,311 | \$260,290 | \$268,536 | \$276,592 | \$284,890 | \$293,437 | \$302,240 | \$5,564,398 | \$3,461,337 |
| | | • • | • • | | | | | | | | *** * * | , , | |

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PRIORITY 1B - Diamond Field Complex

| | 1 | Construction Per | iod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|-------------------------------------|------|------------------|------------|--------------|--------------|--------------|-----------------|--------------|--------------|--------------|--------------|---------------|---------------|
| | | CP 1 | CP 2 | | 2 | | | 5 | 6 | | 8 | 20-Year | 20-Year |
| U | Jnit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | • | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Out-of-Facility Impact Summary | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 18,138 | 20,435 | 31,051 | 31,101 | 31,101 | 31,101 | 31,101 | 31,101 | 536,141 | 343,332 |
| Total Attendee Days | | 0 | 0 | 263,910 | 292,284 | 407,880 | 410,304 | 410,304 | 410,304 | 410,304 | 410,304 | 7,118,634 | 4,569,273 |
| Net New Non Local Attendee Days | | 0 | 0 | 84,642 | 95,362 | 144,903 | 145,139 | 145,139 | 145,139 | 145,139 | 145,139 | 2,501,990 | 1,602,214 |
| Direct Spending | | \$0 | \$0 | \$10,236,787 | \$11,879,379 | \$18,592,157 | \$19,181,156 | \$19,756,590 | \$20,349,288 | \$20,959,767 | \$21,588,560 | \$397,456,988 | \$247,238,383 |
| Indirect/Induced Spending | | <u>\$0</u> | <u>\$0</u> | \$6,972,613 | \$8.091.436 | \$12,663,730 | \$13.064.917 | \$13,456,864 | \$13.860.570 | \$14.276.387 | \$14,704,679 | \$270,721,042 | \$168,402,204 |
| Economic Output | | \$0 | \$0 | \$17,209,400 | \$19,970,815 | \$31,255,887 | \$32,246,073 | \$33,213,455 | \$34,209,858 | \$35,236,154 | \$36,293,239 | \$668,178,030 | \$415,640,587 |
| Personal Income | | \$0 | \$0 | \$7,031,388 | \$8,159,643 | \$12,770,478 | \$13,175,047 | \$13,570,298 | \$13,977,407 | \$14,396,729 | \$14,828,631 | \$273,003,067 | \$169,821,739 |
| Employment (full & part-time jobs) | | 0 | 0 | 220 | 255 | 399 | 411 | 424 | 437 | 450 | 463 | 8,526 | 5,304 |
| County Sales Tax (1.0%) | | \$0 | \$0 | \$123,286 | \$143,068 | \$223,913 | \$231,006 | \$237,936 | \$245,075 | \$252,427 | \$260,000 | \$4,786,733 | \$2,977,590 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$126,074 | \$146,304 | \$228,977 | \$236,231 | \$243,318 | \$250,618 | \$258,136 | \$265,880 | \$4,894,997 | \$3,044,936 |
| State Sales Tax (4.3%) | | \$0 | \$0 | \$880,364 | \$1,021,627 | \$1,598,926 | \$1,649,579 | \$1,699,067 | \$1,750,039 | \$1,802,540 | \$1,856,616 | \$34,181,301 | \$21,262,501 |
| No. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$143,315 | \$166,311 | \$260,290 | \$268,536 | \$276,592 | \$284,890 | \$293,437 | \$302,240 | \$5,564,398 | \$3,461,337 |
| Total Taxes | - | \$0 | \$0 | \$1,273,039 | \$1,477,310 | \$2,312,106 | \$2,385,353 | \$2,456,914 | \$2,530,621 | \$2,606,540 | \$2,684,736 | \$49,427,428 | \$30,746,365 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction Period | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|--------------------|--------------------------|--------------------------|------------------|--------------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| In-Facility Impacts | | | | | | | | | | | | | |
| In-Facility Spending - Gross: | | | | | | | | | | | | | |
| Food & Beverage | | \$0 | \$0 | \$474,600 | \$546,200 | \$803,300 | \$832,600 | \$857,500 | \$883,300 | \$909,800 | \$937,100 | \$17,308,900 | \$10,781,491 |
| Other Operating Open | | \$0 \$0 | \$0 \$0 | \$951,324 \$0 | \$1,057,924 \$0 | \$1,457,000 \$0 | \$1,519,728 \$0 | \$1,564,745 \$0 | \$1,610,642 \$0 | \$1,660,919 \$0 | \$1,711,712 \$0 | \$31,745,597 \$0 | \$19,808,193 \$0 |
| Total | | \$0 | \$0 | \$1,425,924 | \$1,604,124 | \$2,260,300 | \$2,352,328 | \$2,422,245 | \$2,493,942 | \$2,570,719 | \$2,648,812 | \$49,054,497 | \$30,589,684 |
| In-Facility Spending - Net New to Local Area: | | | | | | | | | | | | | |
| Food & Beverage | 60% | \$0 | \$0 | \$284,760 | \$327,720 | \$481,980 | \$499,560 | \$514,500 | \$529,980 | \$545,880 | \$562,260 | \$10,385,340 | \$6,468,895 |
| Other Operating | 60% 60% | \$0 \$0 | \$0 \$0 | \$570,794 \$0 | \$634,754 \$0 | \$874,200 \$0 | \$911,837 \$0 | \$938,847 \$0 | \$966,385 \$0 | \$996,551 \$0 | \$1,027,027 \$0 | \$19,047,358 \$0 | \$11,884,916 \$0 |
| Open Total | 00% | \$0 | \$0 | \$855,554 | \$962,474 | \$1,356,180 | \$1,411,397 | \$1,453,347 | \$1,496,365 | \$1,542,431 | \$1,589,287 | \$29,432,698 | \$18,353,811 |
| Direct Spending By Industry: | | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$570,794 | \$634,754 | \$874,200 | \$911,837 | \$938,847 | \$966,385 | \$996,551 | \$1,027,027 | \$19,047,358 | \$11,884,916 |
| Entertainment Retail | | \$0 \$0 | \$0 \$0 | \$0 \$284.760 | \$0 \$327.720 | \$0 \$481.980 | \$0 \$499.560 | \$0 \$514.500 | \$0 \$529.980 | \$0 \$545.880 | \$0 \$562,260 | \$0 \$10,385,340 | \$0 \$6,468,895 |
| Auto Rental | | \$0 \$0 | \$0 \$0 | \$204,760 | \$327,720 \$ 0 | \$461,960 | \$499,560 \$0 | \$514,500 \$0 | \$529,960 \$0 | \$545,660 \$0 | \$562,260 \$0 | \$10,365,340 \$0 | \$6,466,695 \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential Total | | \$0 \$0 | \$0 \$0 | \$0 \$855,554 | \$0 \$962,474 | \$0 \$1,356,180 | \$0 \$1,411,397 | \$0 \$1,453,347 | \$0 \$1,496,365 | \$0 \$1,542,431 | \$0 \$1,589,287 | \$0 \$29,432,698 | \$0 \$18,353,811 |
| | | | | | | | | | | | | | |
| Total Output By Industry: Hotel | 1.6854 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 1.6840 | \$0 \$0 | \$0 \$0 | \$961,225 | \$1,068,934 | \$1,472,164 | \$1,535,544 | \$0 \$1,581,030 | \$0 \$1,627,404 | \$1,678,205 | \$0 \$1,729,527 | \$0 \$32,075,985 | \$20,014,344 |
| Entertainment | 1.5771 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 1.6948 | \$0 | \$0 | \$482,601 | \$555,408 | \$816,842 | \$846,636 | \$871,955 | \$898,190 | \$925,137 | \$952,897 | \$17,600,688 | \$10,963,243 |
| Auto Rental | 1.7797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit Other Industries | 1.7797 1.7596 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Construction - Non Residential | 1.6866 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$1,443,825 | \$1,624,342 | \$2,289,005 | \$2,382,180 | \$2,452,985 | \$2,525,595 | \$2,603,342 | \$2,682,424 | \$49,676,673 | \$30,977,587 |
| Personal Income (Earnings) By Industry: | | | | | | | | | | | | | |
| Hotel | 0.6789 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 0.7340 | \$0 | \$0 ©0 | \$418,969 | \$465,916 | \$641,671 | \$669,297 | \$689,123 | \$709,336 | \$731,478 | \$753,848 | \$13,980,945 | \$8,723,643 |
| Entertainment Retail | 0.5194 0.6672 | \$0 \$0 | \$0 \$0 | \$0 \$190,001 | \$0 \$218,665 | \$0 \$321,592 | \$0 \$333,322 | \$0 \$343,290 | \$0 \$353,619 | \$0 \$364,228 | \$0 \$375,157 | \$0 \$6,929,417 | \$0 \$4,316,245 |
| Auto Rental | 0.8194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | 0.8194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | 0.6915 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential Total | 0.5680 | \$0 \$0 | \$0 \$0 | \$0 \$608,969 | \$0 \$684,581 | \$0 \$963,263 | \$0 \$1,002,619 | \$0 \$1,032,413 | \$0 \$1,062,955 | \$0 \$1,095,706 | \$0 \$1,129,005 | \$0 \$20,910,362 | \$0 \$13,039,888 |
| iotai | | ΨΟ | ΨΟ | ψουσ, σοσ | ψ00 4 ,501 | ψ903,203 | \$1,002,013 | \$1,032,413 | Ψ1,002,933 | ψ1,033,700 | ψ1,129,003 | Ψ20,910,002 | ψ13,039,000 |
| Total Employment By Industry: | | | | | | | | | | | | | |
| Hotel | 16.0159 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Restaurant Entertainment | 25.5274 19.6251 | 0 | 0 | 15 0 | 16 0 | 22 | 23 | 24 0 | 25 0 | 25 0 | 26 0 | 486 0 | |
| Retail | 19.1241 | 0 | 0 | 5 | 6 | 9 | 10 | 10 | 10 | 10 | 11 | 199 | |
| Auto Rental | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Local Transit | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Industries | 21.5641 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Construction - Non Residential Total | 11.9801 | 0 | 0 | 20 | 0 22 | 32 | 33 | 34 | 0 35 | 0 36 | 37 | 0 685 | |
| rotai | | U | U | 20 | 22 | 32 | 33 | 34 | 30 | 30 | J1 | 000 | |

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PRIORITY 1B - Diamond Field Complex

| | | Construction Pe | riod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|-------------------------------------|--------|-----------------|------------|--------------|----------|----------|-----------------|------------|----------------|------------|----------|-------------|-----------|
| | | CP 1 | CP 2 | | | | | | | | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| County Sales Tax (1.0%) | 1.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$5,708 | \$6,348 | \$8,742 | \$9,118 | \$9,388 | \$9,664 | \$9,966 | \$10,270 | \$190,474 | \$118,849 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$2,848 | \$3,277 | \$4,820 | \$4,996 | \$5,145 | \$5,300 | \$5,459 | \$5,623 | \$103,853 | \$64,689 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$1,765 | \$1,986 | \$2,798 | \$2,912 | \$2,999 | \$3,088 | \$3,183 | \$3,279 | \$60,732 | \$37,871 |
| | 0.3 | \$0 | \$0 \$0 | \$1,765 | \$1,966 | \$16,360 | \$17,026 | \$17,532 | \$18,051 | \$18,607 | \$19,172 | \$355,059 | \$221,409 |
| Total | | \$0 | \$0 | \$10,320 | \$11,610 | \$10,300 | \$17,026 | \$17,532 | \$18,051 | \$18,607 | \$19,172 | \$355,059 | \$221,409 |
| County Hotel Tax (6.0%) | 6.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 |
| Total | 0.0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | | | | | | | | | | |
| State Sales Tax (4.3%) | 4.30% | | | | | | | | | | | | 4. |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$24,544 | \$27,294 | \$37,591 | \$39,209 | \$40,370 | \$41,555 | \$42,852 | \$44,162 | \$819,036 | \$511,051 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$12,245 | \$14,092 | \$20,725 | \$21,481 | \$22,124 | \$22,789 | \$23,473 | \$24,177 | \$446,570 | \$278,162 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$7,589 | \$8,538 | \$12,033 | \$12,523 | \$12,895 | \$13,277 | \$13,686 | \$14,101 | \$261,147 | \$162,847 |
| Total | | \$0 | \$0 | \$44,378 | \$49,924 | \$70,349 | \$73,213 | \$75,389 | \$77,621 | \$80,010 | \$82,441 | \$1,526,753 | \$952,061 |
| No. VA Transit Authority Tax (0.7%) | 0.70% | | | | | | | | | | | | |
| Hotel | 0.7076 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | | | | | | | | | | |
| Restaurant | | \$0 | \$0 ©0 | \$3,996 | \$4,443 | \$6,119 | \$6,383 | \$6,572 | \$6,765 | \$6,976 | \$7,189 | \$133,332 | \$83,194 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 \$0.710 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$1,993 | \$2,294 | \$3,374 | \$3,497 | \$3,602 | \$3,710 | \$3,821 | \$3,936 | \$72,697 | \$45,282 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$ 0 | \$0 | \$5,989 | \$6,737 | \$9,493 | \$9,880 | \$10,173 | \$10,475 | \$10,797 | \$11,125 | \$206,029 | \$128,477 |
| Total | | \$0 | \$0 | \$11,978 | \$13,475 | \$18,987 | \$19,760 | \$20,347 | \$20,949 | \$21,594 | \$22,250 | \$412,058 | \$256,953 |
| | | | | | | | | | | | | | |

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PRIORITY 1B - Diamond Field Complex

| | Unit | Construction Per CP 1 2022 | CP 2 2023 | Opening Year 1 2024 | 2 2025 | 3 2026 | Stabilized Year 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 4.0% 20-Year NPV |
|-------------------------------------|------|----------------------------------|--------------|---------------------------|-------------|-------------|------------------------------|-------------|-------------|-------------|-------------|-----------------------|------------------------|
| In-Facility Impact Summary | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Spending | | \$0 | \$0 | \$855,554 | \$962,474 | \$1,356,180 | \$1,411,397 | \$1,453,347 | \$1,496,365 | \$1,542,431 | \$1,589,287 | \$29,432,698 | \$18,353,811 |
| Indirect/Induced Spending | | <u>\$0</u> | \$0 | \$588.271 | \$661.867 | \$932.825 | \$970.783 | \$999.638 | \$1.029.230 | \$1.060.910 | \$1.093.137 | \$20.243.975 | \$12,623,776 |
| Economic Output | | \$0 | \$0 | \$1,443,825 | \$1,624,342 | \$2,289,005 | \$2,382,180 | \$2,452,985 | \$2,525,595 | \$2,603,342 | \$2,682,424 | \$49,676,673 | \$30,977,587 |
| Personal Income | | \$0 | \$0 | \$608,969 | \$684,581 | \$963,263 | \$1,002,619 | \$1,032,413 | \$1,062,955 | \$1,095,706 | \$1,129,005 | \$20,910,362 | \$13,039,888 |
| Employment (full & part-time jobs) | | 0 | 0 | 20 | 22 | 32 | 33 | 34 | 35 | 36 | 37 | 685 | 427 |
| County Sales Tax (1.0%) | | \$0 | \$0 | \$10,320 | \$11,610 | \$16,360 | \$17,026 | \$17,532 | \$18,051 | \$18,607 | \$19,172 | \$355,059 | \$221,409 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | | \$0 | \$0 | \$44,378 | \$49,924 | \$70,349 | \$73,213 | \$75,389 | \$77,621 | \$80,010 | \$82,441 | \$1,526,753 | \$952,061 |
| No. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$11,978 | \$13,475 | \$18,987 | \$19,760 | \$20,347 | \$20,949 | \$21,594 | \$22,250 | \$412,058 | \$256,953 |
| Total Taxes | | \$0 | \$0 | \$66,676 | \$75,009 | \$105,696 | \$109,999 | \$113,268 | \$116,621 | \$120,211 | \$123,863 | \$2,293,870 | \$1,430,423 |

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PRIORITY 1B - Diamond Field Complex

| | | Construction | n Period | Opening Year | | Sta | bilized Year | | | | | | 4.0% |
|-------------------------------------|--------------|--------------|---|--------------|-------------|------|--------------|------|------|------|------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| - | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Construction Impacts | | | | | | | | | | | | | |
| Indoor Sports | | 20 | 20 | • | 00 | • | 00 | 00 | • | | 20 | 00 | |
| Hard Construction Costs | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Outdoor Sports | | | | | | | | | | | | | |
| Rectangle Fields (synthetic) | | \$6,000,000 | \$6,000,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,000,000 | \$11,316,568 |
| Rectangle Fields (grass) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, BB (synthetic) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, BB (grass/dirt) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, SB (synthetic) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, SB (grass/dirt) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Playing Surface Costs | | \$6,000,000 | \$6,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,000,000 | \$11,316,568 |
| Site Maintenance Building / Offices | | \$218,750 | \$218,750 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$437,500 | \$412,583 |
| Tournament HQ / Team Building | | \$1,000,000 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 | \$1,886,095 |
| Concessions / Restrooms | | \$350,000 | \$350,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$700,000 | \$660,133 |
| Total Building & Field Costs | | \$7,568,750 | \$7,568,750 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,137,500 | \$14,275,379 |
| Playground / Community Features | | \$151,500 | \$151,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$303,000 | \$285,743 |
| Fixed Equipment | | \$303,000 | \$303,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$606,000 | \$571,487 |
| General Sitework | | \$757,000 | \$757,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,514,000 | \$1,427,774 |
| Landscape | | \$151,500 | \$151,500 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$303,000 | \$285,743 |
| Sidewalks | | \$200,000 | \$200,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400,000 | \$377,219 |
| Lighting | | \$1,560,000 | \$1,560,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,120,000 | \$2,942,308 |
| Fencing/Signs | | \$151,500 | \$151,500 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$303,000 | \$285,743 |
| Parking | | \$1,292,000 | \$1,292,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,584,000 | \$2,436,834 |
| Total Other Costs | | \$13,704,000 | \$13,704,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$27,408,000 | \$25,847,041 |
| Hard Construction Costs | | \$12,135,250 | \$12,135,250 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,270,500 | \$22,888,230 |
| Site Costs | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Soft Costs | | \$3,640,575 | \$3,640,575 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,281,150 | \$6,866,469 |
| Total Construction Costs | | \$15,775,825 | \$15,775,825 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$31,551,650 | \$29,754,700 |
| 0 | | 440,000,004 | *************************************** | | 20 | 00 | 00 | | • | | 20 | #00 000 400 | **** |
| Construction Expenditures | | \$16,996,084 | \$16,996,084 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$33,992,169 | \$32,056,224 |
| Spending - Gross | | | | | | | | | | | | | |
| Materials | 55.0% | \$9,347,846 | \$9,347,846 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,695,693 | \$17,630,923 |
| Labor | <u>45.0%</u> | \$7,648,238 | \$7,648,238 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,296,476 | \$14,425,301 |
| Total | 100.0% | \$16,996,084 | \$16,996,084 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$33,992,169 | \$32,056,224 |
| Spending % - Local: | | | | | | | | | | | | | |
| Materials | 20.0% | \$3,399,217 | \$3,399,217 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,798,434 | \$6,411,245 |
| Labor | 30.0% | \$5,098,825 | \$5,098,825 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,197,651 | \$9,616,867 |
| Total | 50.0% | \$8,498,042 | \$8,498,042 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,996,084 | \$16,028,112 |

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PRIORITY 1B - Diamond Field Complex

| | | Constructio | n Period | Opening Year | | St | abilized Year | | | | | | 4.0% |
|---|---------|--------------|--------------|--------------|-------------|------|---------------|------|-------------|------|------------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Daily Spending By Industry: | | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$8,498,042 | \$8,498,042 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,996,084 | \$16,028,112 |
| Total | | \$8,498,042 | \$8,498,042 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,996,084 | \$16,028,112 |
| Total Output By Industry: | | | | | | | | | | | | | |
| Hotel | 1.6854 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 1.6840 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | 1.5771 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 1.6948 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | 1.7797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | 1.7797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | 1.7596 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | 1.6866 | \$14,332,952 | \$14,332,952 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,665,904 | \$27,033,305 |
| Total | 1.0000 | \$14,332,952 | \$14,332,952 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,665,904 | \$27,033,305 |
| Personal Income (Earnings) By Industry: | | | | | | | | | | | | | |
| Hotel | 0.6789 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 0.7340 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | 0.5194 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 0.6672 | \$0 | \$0 \$0 | \$0 | \$ 0 | \$0 | \$ 0 | \$0 | \$ 0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 |
| Auto Rental | 0.8194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | 0.8194 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | 0.6915 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | 0.5680 | \$4,826,654 | \$4,826,654 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,653,309 | \$9,103,527 |
| Total | 0.0000 | \$4,826,654 | \$4,826,654 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,653,309 | \$9,103,527 |
| Total Condenses By Industry | | | | | | | | | | | | | |
| Total Employment By Industry: | 16.0159 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Hotel | | • | 0 | 0 | | • | _ | 0 | | 0 | 0 | 0 | |
| Restaurant | 25.5274 | 0 | • | • | 0 | 0 | 0 | • | 0 | 0 | • | • | |
| Entertainment | 19.6251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Retail | 19.1241 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | U | 0 | 0 | |
| Auto Rental | 20.8444 | 0 | • | 0 | • | 0 | • | · · | · · | U | o o | · · | |
| Other Local Transit | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Industries | 21.5641 | _ | 0 | • | | 0 | 0 | 0 | - | 0 | 0 | 0 | |
| Construction - Non Residential | 11.9801 | 102 | 102 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 204 | |
| Total | | 102 | 102 | U | U | 0 | U | U | U | U | 0 | ∠04 | |

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PRIORITY 1B - Diamond Field Complex

| Composition | | | Construction | Period | Opening Year | | St | abilized Year | | | | | | 4.0% |
|--|--------------------------------|--------|---|-----------|---|-------------|-------|---------------|------|---|------|------|------------|-----------|
| County State Tax (10%) Post number Post nu | | | | | | | | | | | | | | |
| Hole of Peastware | | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Hole of Peastware | | | | | | | | | | | | | | |
| Pentalument | | 1.00% | 00 | | 00 | 00 | | | | • | 00 | | 20 | |
| Enterlatment | | | | | | | | | | | | | | |
| Petals | | | | | | | | | | | | | | |
| Auto Rental Chief Incolar Timeric So S | | | | | | | | | | | | | | |
| Chemistration | | | | | | | | | | | | | | |
| Construction September S | | | | | | | | | | | | | | |
| Contraction - Non Passionated Safe, 190 Safe, 180 Safe, 18 | | | | | | | | | | | | | | |
| Total S17,506 S17,505 S17,605 S0 S0 S0 S0 S0 S0 S0 | | | | | | | | | | | | | | |
| County Hotel Tax (6.0%) | | 0.3 | | | | | | | | | | | | |
| Note | | | \$102,485 | \$102,485 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$204,970 | \$193,297 |
| Note | County Hotel Tay (6.0%) | 6.00% | | | | | | | | | | | | |
| Restaurant | | 0.0070 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | | | | | | | | | | | | | |
| Retail | | | | | | | | | | | | | | |
| Other Local Transit Other Industries S | | | | | | | | | | | | | | |
| Other Industries \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ | Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | Other Local Transit | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending 0.0 \$0 \$0 \$0 \$0 \$0 \$0 \$ | Other Industries | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4,3%) | Indirect Spending | 0.0 | | | \$0 | | | | \$0 | | | | | |
| Hotel | Total | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant S0 | State Sales Tax (4.3%) | 4.30% | | | | | | | | | | | | |
| Entertainment Retail S0 S | Hotel | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental Other Local Transit Other Local Tr | | | * | | | • • • | • • • | | | | | | | |
| Other Local Transit \$0 <td></td> | | | | | | | | | | | | | | |
| Other Industries \$0 | | | * | | | • • • | • • • | • • • | | • | | | | |
| Construction - Non Residential \$365,416 \$365,416 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ | | | | | | | | | | | | | | |
| Indirect Spending 0.3 \$75,270 \$75,270 \$0 \$0 \$0 \$0 \$0 \$0 \$0 | | | | | | | | | | | | | | |
| Total \$440,686 \$440,686 \$0 \$0 \$0 \$0 \$0 \$0 \$881,372 \$831,176 No. VA Transit Authority Tax (0.7%) 0.70% 0. | | 0.0 | | | | | | | | | | | | |
| Hotel | | 0.3 | | | | | | | | | | | | |
| Hotel | | | | | | | | | | | | | | |
| Restaurant \$0 | | 0.70% | | 00 | *** | | •• | | | 20 | | | | |
| Entertainment \$0 | | | | | | | | | | | | | | |
| Retail \$0 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<> | | | | | | | | | | | | | | |
| Auto Rental \$0 \$118,973 \$112,197 \$10,197 \$112,253 \$12,253 \$12,253 \$12,253 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$24,507 \$23,111 | | | | | * | | | | | | | | | |
| Other Local Transit \$0 \$118,973 \$111,197 \$112,197 \$112,253 \$12,253 \$12,253 \$0 \$0 \$0 \$0 \$0 \$0 \$24,507 \$23,111 Indirect Spending 0.3 \$12,253 \$12,253 \$0 \$0 \$0 \$0 \$0 \$24,507 \$23,111 | | | | | | | | | | | | | | |
| Other Industries \$0 \$118,973 \$112,197 \$11 | | | | | * | | | | | | | | | |
| Construction - Non Residential \$59,486 \$59,486 \$0 \$0 \$0 \$0 \$0 \$118,973 \$112,197 Indirect Spending 0.3 \$12,253 \$12,253 \$0 \$0 \$0 \$0 \$0 \$0 \$24,507 \$23,111 | | | | | | | | | | | | | | |
| Indirect Spending 0.3 \$12,253 \$12,253 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$24,507 \$23,111 | | | | | | | | • • • | | • | | | | |
| | | 0.3 | | | | | | | | | | | | |
| | | | | | \$0 | \$0 | | \$0 | \$0 | \$0 | \$0 | | | |

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PRIORITY 1B - Diamond Field Complex

| | Ī | Construction | n Period | Opening Year | | St | abilized Year | | | | | | 4.0% |
|-------------------------------------|------|--------------|--------------|--------------|------------|------------|---------------|------|------------|------|------------|--------------|--------------|
| | | CP 1 | CP 2 | | 2 | | | 5 | 6 | | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Construction Impact Summary | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Spending | | \$8,498,042 | \$8,498,042 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,996,084 | \$16,028,112 |
| Indirect/Induced Spending | | \$5.834.910 | \$5.834.910 | \$0 | <u>\$0</u> | <u>\$0</u> | \$0 | \$0 | <u>\$0</u> | \$0 | <u>\$0</u> | \$11,669,820 | \$11.005.193 |
| Economic Output | | \$14,332,952 | \$14,332,952 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,665,904 | \$27,033,305 |
| Personal Income | | \$4,826,654 | \$4,826,654 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,653,309 | \$9,103,527 |
| Employment (full & part-time jobs) | | 102 | 102 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 204 | 192 |
| County Sales Tax (1.0%) | | \$102,485 | \$102,485 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$204,970 | \$193,297 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | | \$440,686 | \$440,686 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$881,372 | \$831,176 |
| No. VA Transit Authority Tax (0.7%) | | \$12,253 | \$12,253 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,507 | \$23,111 |
| Total Taxes | - | \$555,425 | \$555,425 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,110,849 | \$1,047,583 |

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| | | Construction | | Opening Year | | | Stabilized Year | | | | _ | | |
|---|------|------------------------------|------------------------------|------------------------------------|------------------------------------|---|-------------------------------------|--------------------------------|---|---|-------------------------------------|--------------------------------|------------------------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20 |
| | | | | | | | | | | | | | |
| ERALL SUMMARY OF ECONOMIC IMPACT | s | | | | | | | | | | | | |
| Construction Impacts | | | | | | | | | | | | | |
| et New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| otal Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| let New Non Local Visitor Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| irect Spending | | \$8,498,042 | \$8,498,042 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,996,084 | \$16,02 |
| ndirect/Induced Spending | | <u>\$5.834.910</u> | \$5.834.910 | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$11.669.820</u> | \$11.00 |
| conomic Output | | \$14,332,952 | \$14,332,952 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,665,904 | \$27,03 |
| ersonal Income | | \$4,826,654 | \$4,826,654 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 0 | \$0 0 | \$0 | \$9,653,309 | \$9,10 |
| mployment (full & part-time jobs) | | 102 | 102 | 0 | 0 \$0 | 0 \$0 | 0 \$0 | 0 \$0 | \$0 | \$0 | 0 | 204 | C40 |
| ounty Sales Tax (1.0%) | | \$102,485 | \$102,485 | \$0 | • • | * | | • • | • | * | \$0 | \$204,970 | \$19 |
| ounty Hotel Tax (6.0%) | | \$0 \$440,686 | \$0 \$440,686 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$881,372 | \$83 |
| tate Sales Tax (4.3%) | | | | | \$0 \$0 | \$0 \$0 | \$0 \$0 | | | | | | |
| o. VA Transit Authority Tax (0.7%) otal Taxes | | \$12,253 \$555,425 | \$12,253 \$555.425 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$24,507 \$1,110,849 | \$2 \$1.04 |
| otal Taxes | | \$555,425 | \$555,425 | φu | φu | φu | φU | φU | φU | φu | φU | \$1,110,049 | \$ 1,U ² |
| In-Facility Impacts | | | | | | | | | | | | | |
| et New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| otal Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| et New Non Local Visitor Days | | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | |
| irect Spending | | \$0 | \$0 | \$855,554 \$588.271 | \$962,474 | \$1,356,180 | \$1,411,397 | \$1,453,347 \$999.638 | \$1,496,365 | \$1,542,431 | \$1,589,287 | \$29,432,698 | \$18,3 |
| direct/Induced Spending | | <u>\$0</u> | <u>\$0</u> | | \$661.867 | \$932.825 | \$970.783 | | \$1.029.230 | \$1.060.910 | \$1.093.137 | \$20.243.975 | \$12.62 |
| conomic Output | | \$0 | \$0 | \$1,443,825 | \$1,624,342 | \$2,289,005 | \$2,382,180 | \$2,452,985 | \$2,525,595 | \$2,603,342 | \$2,682,424 | \$49,676,673 | \$30,97 |
| ersonal Income | | \$0 0 | \$0 0 | \$608,969 | \$684,581 22 | \$963,263 32 | \$1,002,619 33 | \$1,032,413 34 | \$1,062,955 35 | \$1,095,706 36 | \$1,129,005 | \$20,910,362 685 | \$13,03 |
| mployment (full & part-time jobs) | | | | 20 | | | | | | | 37 \$10.173 | | ¢ o |
| ounty Sales Tax (1.0%) | | \$0 | \$0 | \$10,320 | \$11,610 | \$16,360 | \$17,026 | \$17,532 | \$18,051 | \$18,607 | \$19,172 | \$355,059 | \$22 |
| ounty Hotel Tax (6.0%) | | \$0 \$0 | \$0 \$0 | \$0 \$44,378 | \$0 \$49,924 | \$0 \$70,349 | \$0 \$73,213 | \$0 \$75,389 | \$0 \$77,621 | \$0 \$80,010 | \$0 \$82,441 | \$0 \$1,526,753 | \$95 |
| tate Sales Tax (4.3%) | | \$0 \$0 | \$0 \$0 | \$44,376 \$11.978 | \$13.475 | \$10,349 \$18.987 | \$13,213 \$19.760 | \$20.347 | \$20.949 | \$21.594 | \$22,250 | \$1,526,753 | \$25 |
| o. VA Transit Authority Tax (0.7%) otal Taxes | | \$0 \$0 | \$0 | \$66,676 | \$75,009 | \$105,696 | \$109,999 | \$113,268 | \$116,621 | \$120,211 | \$123,863 | \$2,293,870 | \$1,43 |
| Out of Facility Immants | | | | | | | | | | | | | |
| Out-of-Facility Impacts | | | | 40.400 | 00.405 | 04.054 | 04.404 | 04.404 | 04.404 | 04.404 | 04.404 | 500 444 | |
| et New Hotel Room Nights | | 0 | 0 | 18,138 263,910 | 20,435 292,284 | 31,051 407,880 | 31,101 410,304 | 31,101 410,304 | 31,101 410,304 | 31,101 410,304 | 31,101 410,304 | 536,141 7,118,634 | 34 4,56 |
| otal Attendee Days | | 0 | 0 | 263,910 84,642 | 292,284 95,362 | | | | | 145,139 | 145,139 | 2,501,990 | |
| et New Non Local Visitor Days | | \$ 0 | \$ 0 | | | 144,903 | 145,139 | 145,139 \$19,756,590 | 145,139 | \$20,959,767 | | | 1,60 |
| irect Spending | | | | \$10,236,787 \$6,972,613 | \$11,879,379 \$8,091,436 | \$18,592,157 \$12,663,730 | \$19,181,156 \$13,064,917 | \$13,456,864 | \$20,349,288 \$13,860,570 | \$20,959,767 \$14.276.387 | \$21,588,560 \$14,704,679 | \$397,456,988 \$270,721,042 | \$247,2 3 \$168.40 |
| direct/Induced Spending conomic Output | | <u>\$0</u> \$0 | <u>\$0</u> \$0 | \$17,209,400 | \$19,970,815 | \$31,255,887 | \$32,246,073 | \$33,213,455 | \$34,209,858 | \$35,236,154 | \$36,293,239 | \$668,178,030 | \$415,64 |
| ersonal Income | | \$0 | \$0 | \$7,031,388 | \$8,159,643 | \$12,770,478 | \$13,175,047 | \$13,570,298 | \$13,977,407 | \$14,396,729 | \$14,828,631 | \$273,003,067 | \$169,82 |
| mployment (full & part-time jobs) | | φ0 0 | 0 | 220 | 255 | 399 | 411 | 424 | 437 | 450 | 463 | 8,526 | |
| ounty Sales Tax (1.0%) | | \$0 | \$0 | \$123,286 | \$143,068 | \$223,913 | \$231,006 | \$237,936 | \$245,075 | \$252,427 | \$260,000 | \$4,786,733 | \$2,97 |
| ounty Hotel Tax (6.0%) | | \$0 | \$0 | \$126,074 | \$146,304 | \$228,977 | \$236,231 | \$243,318 | \$250,618 | \$258,136 | \$265,880 | \$4,894,997 | \$3,04 |
| tate Sales Tax (4.3%) | | \$0 \$0 | \$0 | \$880.364 | \$1,021,627 | \$1,598,926 | \$1,649,579 | \$1,699,067 | \$1,750,039 | \$1,802,540 | \$1,856,616 | \$34,181,301 | \$21,26 |
| o. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$143.315 | \$166,311 | \$260,290 | \$268,536 | \$276,592 | \$284,890 | \$293,437 | \$302,240 | \$5,564,398 | \$3,46 |
| otal Taxes | | \$0 | \$0 | \$1,273,039 | \$1,477,310 | \$2,312,106 | \$2,385,353 | \$2,456,914 | \$2,530,621 | \$2,606,540 | \$2,684,736 | \$49,427,428 | \$30,74 |
| TAL NET NEW IMPACTS | | | | | | | | | | | | | |
| et New Hotel Room Nights | | 0 | 0 | 18,138 | 20,435 | 31,051 | 31,101 | 31,101 | 31,101 | 31,101 | 31,101 | 536,141 | 34 |
| otal Attendee Days | | 0 | 0 | 263,910 | 292,284 | 407,880 | 410,304 | 410,304 | 410,304 | 410,304 | 410,304 | 7,118,634 | 4,56 |
| et New Non Local Visitor Days | | 0 | 0 | 84.642 | 95.362 | 144.903 | 145.139 | 145.139 | 145.139 | 145.139 | 145.139 | 2.501.990 | 1.60 |
| rect Spending | | \$8.498.042 | \$8.498.042 | \$11,092,342 | \$12.841.854 | \$19.948.337 | \$20,592,553 | \$21.209.937 | \$21,845,653 | \$22.502.198 | \$23,177,847 | \$443.885.770 | \$281,62 |
| direct/Induced Spending | | \$5.834.910 | \$5.834.910 | \$7.560.884 | \$8.753.304 | \$13.596.556 | \$14.035.700 | \$14.456.503 | \$14.889.800 | \$15.337.298 | \$15.797.816 | \$302,634,837 | \$192.03 |
| conomic Output | | \$14,332,952 | \$14,332,952 | \$18,653,226 | \$21,595,157 | \$33,544,893 | \$34,628,253 | \$35,666,440 | \$36,735,453 | \$37,839,496 | \$38,975,663 | \$746,520,607 | \$473,65 |
| ersonal Income | | \$4,826,654 | \$4,826,654 | \$7,640,357 | \$8,844,223 | \$13,733,741 | \$14,177,665 | \$14,602,711 | \$15,040,362 | \$15,492,435 | \$15,957,636 | \$303,566,737 | \$191,96 |
| nployment (full & part-time jobs) | | 102 | 102 | 240 | 277 | 430 | 444 | 458 | 471 | 486 | 500 | 9,415 | Ψ131,30 |
| unty Sales Tax (1.0%) | | \$102,485 | \$102,485 | \$133,606 | \$154,678 | \$240,273 | \$248,033 | \$255,469 | \$263,126 | \$271,034 | \$279,172 | \$5,346,762 | \$3,39 |
| ounty Hotel Tax (6.0%) | | \$102,403 | \$102,403 | \$126,074 | \$146,304 | \$228,977 | \$236,231 | \$243,318 | \$250,618 | \$258,136 | \$265,880 | \$4,894,997 | \$3,04 |
| ate Sales Tax (4.3%) | | \$440.686 | \$440.686 | \$924.741 | \$1,071,551 | \$1,669,275 | \$1,722,793 | \$1,774,456 | \$1,827,660 | \$1.882.550 | \$1.939.057 | \$36.589.427 | \$23.04 |
| b. VA Transit Authority Tax (0.7%) | | \$12,253 | \$12,253 | \$155,293 | \$179,786 | \$279,277 | \$288,296 | \$296,939 | \$305,839 | \$315,031 | \$324,490 | \$6,000,962 | \$3,74 |
| | | Ψ12,200 | ¥12,200 | Ų.00,200 | | | | | | | | | |

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SUMMARY OF KEY PERFORMANCE PROJECTIONS

| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-----------------------------------|---------|--------|--------|------------|---------|------------|---------|
| UTILIZATION | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| LEAGUE TEAMS | | | | | | | |
| Baseball | 70 | 75 | 82 | 84 | 84 | 1,487 | - |
| Softball | 40 | 44 | 50 | 52 | 52 | 914 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 110 | 119 | 132 | 136 | 136 | 2,401 | - |
| LEAGUE GAMES | | | | | | | |
| Baseball | 840 | 900 | 984 | 1,008 | 1,008 | 17,844 | - |
| Softball | 640 | 704 | 800 | 832 | 832 | 14,624 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | 1,480 | 1,604 | 1,784 | 1,840 | 1,840 | 32,468 | - |
| TOURNAMENTS | | | | | | | |
| Baseball | 9 | 10 | 15 | 15 | 15 | 259 | - |
| Softball | 8 | 10 | 12 | 12 | 12 | 210 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 17 | 20 | 27 | 27 | 27 | 469 | - |
| TOURNAMENT GAMES | | • | | | | | |
| Baseball | 2,352 | 2,544 | 4,428 | 4,428 | 4,428 | 75,744 | - |
| Softball | 720 | 936 | 1,080 | 1,080 | 1,080 | 18,936 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | 3,072 | 3,480 | 5,508 | 5,508 | 5,508 | 94,680 | - |
| CLINIC & CAMP SESSIONS | | | | | | | |
| Baseball | 42 | 48 | 54 | 54 | 54 | 954 | - |
| Softball | 48 | 54 | 60 | 60 | 60 | 1,062 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Private Rentals/Practices/Drop-in | 1,280 | 1,280 | 1,280 | 1,280 | 1,280 | 23,040 | |
| Total | 1,370 | 1,382 | 1,394 | 1,394 | 1,394 | 25,056 | - |

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| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-----------------------------------|---------|---------|---------|------------|---------|------------|---------|
| ATTENDANCE | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| LEAGUES | | | | | | | |
| Baseball | 12,600 | 13,500 | 14,760 | 15,120 | 15,120 | 267,660 | - |
| Softball | 8,960 | 9,856 | 11,200 | 11,648 | 11,648 | 204,736 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 21,560 | 23,356 | 25,960 | 26,768 | 26,768 | 472,396 | - |
| TOURNAMENTS | | | | | | | |
| Baseball | 35,280 | 38,160 | 66,420 | 66,420 | 66,420 | 1,136,160 | - |
| Softball | 11,520 | 14,976 | 17,280 | 17,280 | 17,280 | 302,976 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 46,800 | 53,136 | 83,700 | 83,700 | 83,700 | 1,439,136 | _ |
| CLINICS & CAMPS | | | | | | | |
| Baseball | 2,100 | 2,400 | 2,700 | 2,700 | 2,700 | 47,700 | - |
| Softball | 1,920 | 2,160 | 2,400 | 2,400 | 2,400 | 42,480 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Private Rentals/Practices/Drop-in | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 529,200 | - |
| Total | 33,420 | 33,960 | 34,500 | 34,500 | 34,500 | 619,380 | - |
| SPECTATORS | | | | | | | |
| Baseball | 114,450 | 123,600 | 196,920 | 197,640 | 197,640 | 3,399,570 | - |
| Softball | 47,680 | 58,232 | 66,800 | 67,696 | 67,696 | 1,188,152 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 162,130 | 181,832 | 263,720 | 265,336 | 265,336 | 4,587,722 | - |
| TOTAL ATTENDANCE | | | | | | | |
| Baseball | 164,430 | 177,660 | 280,800 | 281,880 | 281,880 | 4,851,090 | - |
| Softball | 70,080 | 85,224 | 97,680 | 99,024 | 99,024 | 1,738,344 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Private Rentals/Practices/Drop-in | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | 529,200 | - |
| Total | 263,910 | 292,284 | 407,880 | 410,304 | 410,304 | 7,118,634 | - |

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PRIORITY 1B - Diamond Field Complex

| | Opening | | | Stabilized | | 20-Year | 20-Year |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| FINANCIAL OPERATIONS | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| OPERATING REVENUES | | | | | | | |
| In-House League Registration | \$52,400 | \$54,000 | \$64,900 | \$76,300 | \$91,200 | \$1,591,000 | \$992,614 |
| In-House Tournament Registration | \$234,324 | \$241,224 | \$507,600 | \$522,828 | \$624,348 | \$10,704,816 | \$6,628,553 |
| Rental Income | \$482,000 | \$555,700 | \$652,200 | \$675,800 | \$808,500 | \$14,262,700 | \$8,935,055 |
| Camps/Clinics | \$92,500 | \$107,900 | \$124,100 | \$127,500 | \$153,000 | \$2,708,400 | \$1,697,682 |
| Concessions (gross) | \$474,600 | \$546,200 | \$803,300 | \$832,600 | \$994,100 | \$17,308,900 | \$10,781,491 |
| Advertising/Sponsorship | \$80,100 | \$86,600 | \$93,200 | \$99,800 | \$119,100 | \$2,115,700 | \$1,328,325 |
| Other | \$10,000 | \$12,500 | \$15,000 | \$17,500 | \$20,896 | \$362,981 | \$225,963 |
| Subtotal | \$1,425,924 | \$1,604,124 | \$2,260,300 | \$2,352,328 | \$2,811,144 | \$49,054,497 | \$30,589,684 |
| OPERATING EXPENSES | | | | | | | |
| Salaries, Wages and Benefits | \$525,500 | \$543,000 | \$561,000 | \$579,400 | \$691,800 | \$12,405,800 | \$7,817,505 |
| Utilities | \$125,500 | \$129,300 | \$133,200 | \$137,200 | \$163,800 | \$2,939,300 | \$1,852,726 |
| Maintenance and Repair | \$103,400 | \$106,500 | \$109,700 | \$113,000 | \$134,900 | \$2,420,600 | \$1,525,766 |
| Materials and Supplies | \$81,200 | \$83,700 | \$86,200 | \$88,800 | \$106,000 | \$1,901,900 | \$1,198,856 |
| Insurance | \$98,500 | \$101,400 | \$104,400 | \$107,600 | \$128,500 | \$2,305,300 | \$1,453,099 |
| Concessions | \$284,800 | \$327,700 | \$482,000 | \$499,500 | \$596,500 | \$10,385,400 | \$6,468,925 |
| General and Administrative | \$85,000 | \$87,500 | \$90,000 | \$92,500 | \$110,400 | \$1,982,800 | \$1,250,024 |
| Management Fee | \$125,000 | \$135,000 | \$145,000 | \$155,000 | \$185,078 | \$3,437,832 | \$2,205,972 |
| Tournament Expenses | \$93,730 | \$96,490 | \$203,040 | \$209,131 | \$249,739 | \$4,281,926 | \$2,651,421 |
| League Operations/Programming | \$94,200 | \$105,200 | \$122,900 | \$132,500 | \$158,700 | \$2,794,600 | \$1,748,698 |
| Subtotal | \$1,616,830 | \$1,715,790 | \$2,037,440 | \$2,114,631 | \$2,525,417 | \$44,855,458 | \$28,172,993 |
| NET OPERATING INCOME | (\$190,906) | (\$111,666) | \$222,860 | \$237,697 | \$285,727 | \$4,199,039 | \$2,416,692 |

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| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-------------------------------------|--------------|--------------|---|--------------|----------------------------------|---------------------|---------------------|
| ECONOMIC IMPACT | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| A) Construction Impacts | | | | | | | |
| Net New Hotel Room Nights | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Visitor Days | 0 | 0 | 0 | #VALUE! | 0 | 0 | 0 |
| Direct Spending | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,996,084 | \$16,028,112 |
| Indirect/Induced Spending | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$11,669,820</u> | <u>\$11,005,193</u> |
| Economic Output | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,665,904 | \$27,033,305 |
| Personal Income | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,653,309 | \$9,103,527 |
| Employment (full & part-time jobs) | 0 | 0 | 0 | 0 | 0 | 204 | 192 |
| County Sales Tax (1.0%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$204,970 | \$193,297 |
| TOTAL ANNUAL ECONOMIC IMPACTS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$881,372 | \$831,176 |
| No. VA Transit Authority Tax (0.7%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,507 | \$23,111 |
| Total Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,110,849 | \$1,047,583 |
| B) In-Facility Impacts | | | | | | | |
| Net New Hotel Room Nights | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Visitor Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Spending | \$855,554 | \$962,474 | \$1,356,180 | \$1,411,397 | \$1,686,686 | \$29,432,698 | \$18,353,811 |
| Indirect/Induced Spending | \$588,271 | \$661,867 | \$932,825 | \$970,783 | \$1,160,126 | \$20,243,975 | \$12,623,776 |
| Economic Output | \$1,443,825 | \$1,624,342 | \$2,289,005 | \$2,382,180 | \$2,846,813 | \$49,676,673 | \$30,977,587 |
| Personal Income | \$608,969 | \$684,581 | \$963,263 | \$1,002,619 | \$1,198,213 | \$20,910,362 | \$13,039,888 |
| Employment (full & part-time jobs) | 20 | 22 | 32 | 33 | 39 | 685 | 427 |
| County Sales Tax (1.0%) | \$10,320 | \$11,610 | \$16,360 | \$17,026 | \$20,347 | \$355,059 | \$221,409 |
| County Hotel Tax (6.0%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | \$44,378 | \$49,924 | \$70,349 | \$73,213 | \$87,493 | \$1,526,753 | \$952,061 |
| No. VA Transit Authority Tax (0.7%) | \$11,978 | \$13,475 | \$18,987 | \$19,760 | \$23,614 | \$412,058 | \$256,953 |
| Total Taxes | \$66,676 | \$75,009 | \$105,696 | \$109,999 | \$131,454 | \$2,293,870 | \$1,430,423 |
| C) Out-of-Facility Impacts | , , . | , ,,,,,, | , | ,, | , , , | , , , | , , , , , , |
| Net New Hotel Room Nights | 18,138 | 20,435 | 31,051 | 31,101 | 31,101 | 536,141 | 343,332 |
| Total Attendee Days | 263,910 | 292,284 | 407,880 | 410,304 | 410,304 | 7,118,634 | 4,569,273 |
| Net New Non Local Visitor Days | 84,642 | 95,362 | 144,903 | 145,139 | 145,139 | 2,501,990 | 1,602,214 |
| Direct Spending | \$10,236,787 | \$11,879,379 | \$18,592,157 | \$19,181,156 | \$22,903,303 | \$397,456,988 | \$247,238,383 |
| Indirect/Induced Spending | \$6.972.613 | \$8.091.436 | \$12.663.730 | \$13.064.917 | \$15.600.194 | \$270.721.042 | \$168.402.204 |
| Economic Output | \$17,209,400 | \$19,970,815 | \$31,255,887 | \$32,246,073 | \$38,503,497 | \$668,178,030 | \$415,640,587 |
| Personal Income | \$7,031,388 | \$8,159,643 | \$12,770,478 | \$13,175,047 | \$15,731,695 | \$273,003,067 | \$169,821,739 |
| Employment (full & part-time jobs) | 220 | 255 | 399 | 411 | 491 | 8,526 | 5,304 |
| County Sales Tax (1.0%) | \$123,286 | \$143,068 | \$223,913 | \$231,006 | \$275,834 | \$4,786,733 | \$2,977,590 |
| County Hotel Tax (6.0%) | \$126,074 | \$146,304 | \$228,977 | \$236,231 | \$282,072 | \$4,894,997 | \$3,044,936 |
| State Sales Tax (4.3%) | \$880,364 | \$1,021,627 | \$1,598,926 | \$1,649,579 | \$1,969,684 | \$34,181,301 | \$21,262,501 |
| No. VA Transit Authority Tax (0.7%) | \$143,315 | \$166,311 | \$260,290 | \$268,536 | \$320,646 | \$5,564,398 | \$3,461,337 |
| Total Taxes | \$1,273,039 | \$1,477,310 | \$2,312,106 | \$2,385,353 | \$2,848,236 | \$49,427,428 | \$30,746,365 |
| 10(4) 14/63 | ψ1,213,039 | ψ1,411,010 | ψΖ,Ο ΙΖ, ΙΟΟ | φ2,000,000 | ψ ∠ ,0 4 0,230 | ψτο,τει,420 | ψ50,740,505 |

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PRIORITY 1B - Diamond Field Complex

| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|
| ECONOMIC IMPACT | Year 1 | Year 2 | Year 3 | Year 4 | Year 12 | Cumulative | NPV |
| TOTAL NET NEW IMPACTS | | | | | | | |
| Net New Hotel Room Nights | 18,138 | 20,435 | 31,051 | 31,101 | 31,101 | 536,141 | 343,332 |
| Total Attendee Days | 263,910 | 292,284 | 407,880 | 410,304 | 410,304 | 7,118,634 | 4,569,273 |
| Net New Non Local Visitor Days | 84,642 | 95,362 | 144,903 | 145,139 | 145,139 | 2,501,990 | 1,602,214 |
| Direct Spending | \$11,092,342 | \$12,841,854 | \$19,948,337 | \$20,592,553 | \$24,589,989 | \$443,885,770 | \$281,620,306 |
| Indirect/Induced Spending | \$7,560,884 | \$8,753,304 | \$13,596,556 | \$14,035,700 | \$16,760,320 | \$302,634,837 | \$192,031,172 |
| Economic Output | \$18,653,226 | \$21,595,157 | \$33,544,893 | \$34,628,253 | \$41,350,310 | \$746,520,607 | \$473,651,478 |
| Personal Income | \$7,640,357 | \$8,844,223 | \$13,733,741 | \$14,177,665 | \$16,929,908 | \$303,566,737 | \$191,965,154 |
| Employment (full & part-time jobs) | 240 | 277 | 430 | 444 | 531 | 9,415 | 5,923 |
| County Sales Tax (1.0%) | \$133,606 | \$154,678 | \$240,273 | \$248,033 | \$296,181 | \$5,346,762 | \$3,392,297 |
| County Hotel Tax (6.0%) | \$126,074 | \$146,304 | \$228,977 | \$236,231 | \$282,072 | \$4,894,997 | \$3,044,936 |
| State Sales Tax (4.3%) | \$924,741 | \$1,071,551 | \$1,669,275 | \$1,722,793 | \$2,057,177 | \$36,589,427 | \$23,045,737 |
| No. VA Transit Authority Tax (0.7%) | \$155,293 | \$179,786 | \$279,277 | \$288,296 | \$344,260 | \$6,000,962 | \$3,741,402 |
| Total Taxes | \$1,339,714 | \$1,552,319 | \$2,417,802 | \$2,495,352 | \$2,979,690 | \$52,832,148 | \$33,224,371 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| Column C | | 1 | Construction Pe | riod | Opening Year | | S | Stabilized Year | | | | | | 4.0% |
|---|--|-----------|-----------------|------|--------------|---------|---------|-----------------|---------|---------|---------|---------|------------|---------|
| New Facility Section | | | CP 1 | CP 2 | | | | | | | 7 | 8 | | 20-Year |
| Product Settings Production Settings P | | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Piying Sacrae (PAS Art Code (Part Art Pas Art Code (Pas | KEY FACILITY ASSUMPTIONS | | | | | | | | | | | | | |
| Paying Stack (D) Statistics | Indoor Sports Facility | | | | | | | | | | | | | |
| Marriar of Indiroc Course (pile size, heavitability) | | | | | | | | | | | | | | |
| Coast Space (SP) | | ethall) | 0 | 0 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | | |
| Number of Indicot Tuff Pasks (156/75 earch) 0 0 0 0 0 0 0 0 0 | | | 0 | 0 | | | | | | | | | | |
| Symbolic Turk (indices, FF) 15,000 0 0 0 0 0 0 0 0 0 | | | - | | | | | | | | | | | |
| Indicat Track, (2006, Blance, banked) | | | • | | | • | • | | | | • | • | | |
| Indicate Track (SF) | | 13,000 | | | | 4 | 4 | | 1 | | 4 | 1 | | |
| Piping Spaces (Volterino) | | E0 000 | | | | F0 000 | 50.000 | | FO 000 | | E0 000 | FO 000 | | - |
| Lo Sheet (200465) | | 50,000 | U | U | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | |
| Los Sheet 2 (200-d8) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Incompany Company Co | | | | | | | | | | - | - | - | | |
| Sold Pool (SP) Sold (SP | | 00.000 | | - | • | - | - | | | • | • | ŭ | | |
| Sign | | 20,000 | | | | | | | | • | · · | · · | | |
| 25yd Warmusp Pool (S) | | | | | • | | | - | - | • | • | ŭ | | |
| 25ys Warmung Pool (8P) 10,000 0 0 0 0 0 0 0 0 | | 30,000 | | | | - | - | | - | • | ŭ | ŭ | | |
| Total Materires Athletic Space (NSF) 0 0 2,000 2,500 2,500 2,500 2,500 5,000 | | 10.000 | | | | | | | | | - | - | | |
| Espons Avea (SF) | | 10,000 | | | | | | - | - | | - | - | | |
| Performance Training Area (SF) | | | | | - | | - | | | • | • | • | | |
| Multipurpose/Party Fixtors (SF) | | | | - | | | | | | | | | | |
| Net Psyring Surfaces (SF) | | | | | | | | | | | | | | |
| Net Function Space (SF) | | | | | | | | | | | | | | |
| Net Building (SF) | | | - | - | | | | | | | | | | |
| Back-Or-House/Servicus/Support (SF) 90% 0 0 97.650 97. | | | 0 | • | | | | | | | | | | |
| Total Building (GSP) 0 0 206,150 206,150 206,150 206,150 206,150 206,150 206,150 206,150 Total Parking Spaces (adjacent, controlled) 0 1,000 | | | 0 | | | | | | | | | | | |
| Total Parking Spaces (adjacent, controlled) 0 1,000 1, | Back-of-House/Service/Support (SF) | 90% | 0 | 0 | 97,650 | 97,650 | 97,650 | 97,650 | 97,650 | 97,650 | 97,650 | 97,650 | | |
| Outdoor Sports Fields: | Total Building (GSF) | | 0 | 0 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | | |
| Number of Rectangle Fields (RSF) | Total Parking Spaces (adjacent, controlled | i) | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | | |
| Rectangle Fields (NSF) | | | | | | | | | | | | | | |
| Rectangle Fields (GSF) | | | | | - | - | | | | - | - | ŭ | | |
| Number of Rectangle Fields (Iull size, grass) 87,000 0 0 0 0 0 0 0 0 0 0 0 0 | | | | - | - | - | _ | - | - | - | • | • | | |
| Rectangle Fields (GSF) 87,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | | |
| Rectangle Fields (GSF) | | | 0 | 0 | 0 | 0 | | 0 | | 0 | 0 | 0 | | |
| Number of Triangle Fields (BB, full size, synthetic) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Rectangle Fields (NSF) | | | | | | | 0 | | 0 | 0 | 0 | | |
| Triangle Fields (NSF) | Rectangle Fields (GSF) | 200,000 | | 0 | | 0 | | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (GSF) 260,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Number of Triangle Fields (BB, full size, sy | /nthetic) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Number of Triangle Fields (BB, full size, grass/dirt) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Triangle Fields (NSF) | 160,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (NSF) 160,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Triangle Fields (GSF) | 260,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (GSF) | | ass/dirt) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Number of Triangle Fields (SB, synthetic) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Triangle Fields (NSF) | | 0 | - | 0 | - | _ | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (NSF) | Triangle Fields (GSF) | 260,000 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (GSF) 200,000 0< | Number of Triangle Fields (SB, synthetic) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Number of Triangle Fields (SB, grass/dirt) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Triangle Fields (NSF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (NSF) 100,000 0< | Triangle Fields (GSF) | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (GSF) 200,000 0 0 0 0 0 0 0 0 0 0 Other Site/Complex Components: Site Maintenance Building / Offices (SF) 0 | Number of Triangle Fields (SB, grass/dirt) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Triangle Fields (GSF) 200,000 0 0 0 0 0 0 0 0 0 0 Other Site/Complex Components: Site Maintenance Building / Offices (SF) 0 | Triangle Fields (NSF) | 100,000 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | | |
| Site Maintenance Building / Offices (SF) 0 <td></td> <td>200,000</td> <td>0</td> <td></td> <td></td> | | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Tournament HQ / Team Building (SF) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Other Site/Complex Components: | | | | | | | | | | | | | |
| Concessions / Restrooms (SF) 0 <td< td=""><td>Site Maintenance Building / Offices (SF)</td><td></td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td></td><td></td></td<> | Site Maintenance Building / Offices (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Playground / Community Features (SF) 0 | Tournament HQ / Team Building (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Playground / Community Features (SF) 0 | Concessions / Restrooms (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Sidewalks (SF) 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | Sidewalks (SF) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | Lighting (number of fields) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | | 85 | 0 | 0 | 1,020 | 1,020 | 1,020 | 1,020 | 1,020 | 1,020 | 1,020 | 1,020 | | |
| Total Area | Total Area | | | | | | | | | | | | | |
| Total Playing Surfaces (NSF) 0 0 96,000 96,000 96,000 96,000 96,000 96,000 96,000 96,000 | | | 0 | 0 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | | |
| Total GSF 0 0 0 206,150 206,150 206,150 206,150 206,150 206,150 206,150 | | | | 0 | | | | | | | | | | |
| Total Acreage 0.0 0.0 4.7 4.7 4.7 4.7 4.7 4.7 4.7 4.7 4.7 | | | | | | | | | | | | | | |

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| | | Construction Per | riod | Opening Year | | \$ | Stabilized Year | | | | | | 4.0% |
|---|------|------------------|--------------|--------------|-----------|----------------|-----------------|-----------|-----------|-----------|-----------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| UTILIZATION AND ATTENDANCE | | | | | | | | | | | | | |
| Basketball | | | | | | | | | | | | | |
| Leagues: Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 40 | 42 | 46 | 46 | 46 | 46 | 46 | 46 | 818 | |
| Adult High School & Collegiate | | 0 | 0 0 | 12 8 | 12 8 | 12 8 | 12 8 | 12 8 | 12 8 | 12 8 | 12 8 | 216 144 | |
| In-House: Youth | | 0 | 0 | 8 | 10 | 10 | 14 | 14 | 14 | 14 | 14 | 238 | |
| Adult | | 0 | 0 | 20 | 22 | 24 | 24 | 24 | 24 | 24 | 24 | 426 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | <u></u> |
| Total League Teams Tournaments: | | 0 | 0 | 88 | 94 | 100 | 104 | 104 | 104 | 104 | 104 | 1,842 | |
| In-House: Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium | | 0 | 0 | 2 | 2 | 2 2 | 2 2 | 2 2 | 2 2 | 2 2 | 2 2 | 36 34 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Third Party: | | | | | | | | | | | | | |
| Number of Tournaments: Small | | 0 | 0 | 6 | 7 | 8 | 9 | 9 | 9 | 9 | 9 | 156 | |
| Medium | | 0 | 0 | 4 | 5 | 5 | 6 | 6 | 6 | 6 | 6 | 104 | |
| Large | | 0 | 0 | 3 | 4 | 5 | 6 | 6 | 6 | 6 | 6 | 102 | |
| Total Tournaments | | 0 | 0 | 16 | 19 | 22 | 25 | 25 | 25 | 25 | 25 | 432 | |
| Number of Teams per Tournament: Small | | 0 | 0 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | | |
| Medium | | 0 | 0 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | | |
| Large | | 0 | 0 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | | |
| Clinics / Camps: | | 0 | 0 | 0 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | | |
| Number Sessions per Clinic/Camp | | 0 | 0 | 6 | 10 6 | 12 6 | 12 6 | 12 6 | 12 6 | 12 6 | 12 6 | | |
| Participants per Clinic/Camp | | 0 | Ō | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Average Games/Days: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | 16 3 | | |
| Tournaments - Days Participants Per Team: | | U | U | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Leagues | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Tournaments | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| Spectators Per Participant: Leagues | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Tournaments | | 0.0 | 0.0 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | | |
| Clinics / Camps | | 0.0 | 0.0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | | |
| Total Attendance: | | | | | | | | | | | | | |
| Participants: Leagues | | 0 | 0 | 19,712 | 21,056 | 22,400 | 23,296 | 23,296 | 23,296 | 23,296 | 23,296 | 412,608 | |
| Tournaments | | 0 | 0 | 29,952 | 36,480 | 43,008 | 49,536 | 49,536 | 49,536 | 49,536 | 49,536 | 852,480 | |
| Clinics / Camps | | 0 | 0 | 2,400 | 3,000 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 63,000 | |
| Subtotal | | 0 | 0 | 52,064 | 60,536 | 69,008 | 76,432 | 76,432 | 76,432 | 76,432 | 76,432 | 1,328,088 | |
| Spectators: Leagues | | 0 | 0 | 39,424 | 42,112 | 44,800 | 46,592 | 46,592 | 46,592 | 46,592 | 46,592 | 825,216 | |
| Tournaments | | 0 | 0 | 74,880 | 91,200 | 107,520 | 123,840 | 123,840 | 123,840 | 123,840 | 123,840 | 2,131,200 | |
| Clinics / Camps | | 0 | 0 | 1,200 | 1,500 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 31,500 | |
| TOTAL ANNUAL ECONOMIC IMPACTS | | 0 | 0 | 115,504 | 134,812 | 154,120 | 172,232 | 172,232 | 172,232 | 172,232 | 172,232 | 2,987,916 | |
| Total Attendance | | 0 | 0 | 167,568 | 195,348 | 223,128 | 248,664 | 248,664 | 248,664 | 248,664 | 248,664 | 4,316,004 | |
| Percentage Non-Local: Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Tournaments | | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | 70% | | |
| Clinics / Camps | | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | | |
| Non-Local Attendance Leagues | | 0 | 0 | 8,870 | 9,475 | 10,080 | 10,483 | 10,483 | 10,483 | 10,483 | 10,483 | 185,674 | |
| Tournaments | | 0 | 0 | 73,382 | 89,376 | 105,370 | 121,363 | 121,363 | 121,363 | 121,363 | 121,363 | 2,088,576 | |
| Clinics / Camps | F06' | 0 | 0 | 720 | 900 | 1,080 | 1,080 | 1,080 | 1,080 | 1,080 | 1,080 | 18,900 | <u></u> |
| Subtotal | 50% | <u>0</u> | 0 | 82.973 | 99,751 | <u>116.530</u> | 132,926 | 132,926 | 132,926 | 132,926 | 132,926 | 2,293,150 | |

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| | | Construction Pe | eriod | Opening Year | | 5 | Stabilized Year | | | | | | 4.0% |
|---|------|-------------------|-------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | | | | | | | | | | | | | |
| Volleyball | | | | | | | | | | | | | |
| Leagues: Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 26 8 | 468 144 | - |
| High School & Collegiate In-House: Youth | | 0 | 0 | 6 | 6 | 6 | 6 | 6 12 | 6 12 | 6 | 6 12 | 108 216 | |
| Adult Open | | 0 | 0 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 144 | |
| Total League Teams Tournaments: | | 0 | 0 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 1,080 | |
| In-House: Number of Tournaments: | | | | | | | | | | | | | |
| Small Medium Large | | 0 | 0 | 2 1 | 2 1 0 | 3 2 | 3 2 0 | 3 2 0 | 3 2 0 | 3 2 0 | 3 2 0 | 52 34 0 | |
| Third Party: Number of Tournaments: | | v | • | | | · · | | | | | | | |
| Small Medium | | 0 | 0 | 5 2 | 6 2 | 7 | 8 3 2 | 8 | 8 3 2 | 8 3 2 | 8 | 138 52 | |
| Large Total Tournaments Number of Teams per Tournament: | | 0 | 0 | 11 | 1 12 | 2 17 | 18 | 2 18 | 18 | 18 | 18 | 34 310 | |
| Small Medium | | 0 | 0 0 | 24 48 | | |
| Large Clinics / Camps: Number | | 0 | 0 | 64 8 | 64 10 | 64 12 | 64 12 | 64 12 | 64 12 | 64 12 | 64 12 | | |
| Sessions per Clinic/Camp Participants per Clinic/Camp | | 0 | 0 | 6 50 | | |
| Average Games/Days: Leagues Tournaments - Days | | 0 | 0 | 16 3 | | |
| Participants Per Team: Leagues | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Tournaments Spectators Per Participant: | | 0 | 0 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | | |
| Leagues Tournaments Clinics / Camps | | 0.0 0.0 0.0 | 0.0 0.0 0.0 | 2.0 2.5 0.5 | | |
| Total Attendance: Participants: | | | | | | | | | | | | | |
| Leagues Tournaments Clinics / Camps | | 0 0 0 | 0 0 0 | 13,440 18,048 2,400 | 13,440 19,200 3,000 | 13,440 29,184 3,600 | 13,440 30,336 3,600 | 13,440 30,336 3,600 | 13,440 30,336 3,600 | 13,440 30,336 3,600 | 13,440 30,336 3,600 | 241,920 521,472 63,000 | |
| Subtotal Spectators: | | 0 | 0 | 33,888 | 35,640 | 46,224 | 47,376 | 47,376 | 47,376 | 47,376 | 47,376 | 826,392 | |
| Leagues Tournaments | | 0 | 0 | 26,880 45,120 | 26,880 48,000 | 26,880 72,960 | 26,880 75,840 | 26,880 75,840 | 26,880 75,840 | 26,880 75,840 | 26,880 75,840 | 483,840 1,303,680 | |
| Clinics / Camps Subtotal | | 0 | 0 | 1,200 73,200 | 1,500 76,380 | 1,800 101,640 | 1,800 104,520 | 1,800 104,520 | 1,800 104,520 | 1,800 104,520 | 1,800 104,520 | 31,500 1,819,020 | <u></u> |
| Total Attendance Percentage Non-Local: | | 0 | 0 | 107,088 | 112,020 | 147,864 | 151,896 | 151,896 | 151,896 | 151,896 | 151,896 | 2,645,412 | |
| Leagues Tournaments | | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | 15% 70% | | |
| Clinics / Camps | | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | 20% | | |
| Non-Local Attendance Leagues | | 0 | 0 | 6,048 | 6,048 | 6,048 | 6,048 | 6,048 | 6,048 | 6,048 | 6,048 | 108,864 | |
| Tournaments Clinics / Camps | 400/ | 0 | 0 0 0 | 44,218 720 | 47,040 900 | 71,501 1,080 | 74,323 1,080 | 74,323 1,080 | 74,323 1,080 | 74,323 1,080 | 74,323 1,080 | 1,277,606 18,900 | <u>-</u> |
| Subtotal | 48% | 0 | U | 50,986 | 53,988 | 78,629 | 81,451 | 81,451 | 81,451 | 81,451 | 81,451 | 1,405,370 | |

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| | | Construction P | eriod | Opening Year | | 5 | Stabilized Year | | | | | | 4.09 |
|---|------|-------------------|--------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------------|--------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Yea |
| | | | | | | | | | | | | | |
| Other Court Users | | | | | | | | | | | | | |
| Leagues: Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 24 12 | 432 216 | |
| High School & Collegiate In-House: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Youth Adult | | 0 | 0 | 12 0 | 14 0 | 16 0 | 16 0 | 16 0 | 16 0 | 16 0 | 16 0 | 282 0 | |
| Open Total League Teams | | 0 | 0 | 0 48 | 0 50 | <u>0</u> 52 | <u>0</u> 52 | 0 52 | 0 52 | 0 52 | <u>0</u> 52 | 930 | |
| Tournaments: In-House: Number of Tournaments: | | Ü | Ü | 40 | 30 | 32 | 32 | 32 | 32 | 32 | 32 | 930 | |
| Small Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large Third Party: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Number of Tournaments: Small | | 0 | 0 | 3 | 4 | 5 | 6 | 6 | 6 | 6 | 6 | 102 | |
| Medium Large | | 0 | 0 | 2 | 3 | 4 | 4 | 4 0 | 4 0 | 4 | 4 0 | 69 0 | |
| Total Tournaments Number of Teams per Tournament: | • | 0 | 0 | 5 | 7 | 9 | 10 | 10 | 10 | 10 | 10 | 171 | |
| Small Medium | | 0 | 0 0 | 24 48 | | |
| Large Clinics / Camps: | | 0 | 0 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | - | |
| Number Sessions per Clinic/Camp | | 0 | 0 0 | 2 6 | | |
| Participants per Clinic/Camp Average Games/Days: | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Leagues Tournaments - Days Participants Per Team: | | 0 | 0 0 | 14 3 | | |
| Leagues Tournaments | | 0 | 0 | 12 12 | | |
| Spectators Per Participant: Leagues | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Tournaments Clinics / Camps | | 0.0 0.0 0.0 | 0.0 0.0 | 2.5 0.5 | - | |
| Total Attendance: Participants: | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| Leagues Tournaments | | 0 | 0 | 8,064 6,048 | 8,400 8,640 | 8,736 11,232 | 8,736 12,096 | 8,736 12,096 | 8,736 12,096 | 8,736 12,096 | 8,736 12,096 | 156,240 207,360 | |
| Clinics / Camps Subtotal | | 0 | 0 | 600 14,712 | 600 17,640 | 600 20,568 | 600 21,432 | 600 21,432 | 600 21,432 | 600 21,432 | 600 21,432 | 10,800 374,400 | |
| Spectators: | | 0 | 0 | 16,128 | 16,800 | 17,472 | 17,472 | 17,472 | 17,472 | 17,472 | 17,472 | 312,480 | |
| Leagues Tournaments | | 0 | 0 | 15,120 | 21,600 | 28,080 | 30,240 | 30,240 | 30,240 | 30,240 | 30,240 | 518,400 | |
| Clinics / Camps Subtotal | • | 0 | 0 | 300 31,548 | 300 38,700 | 300 45,852 | 300 48,012 | 300 48,012 | 300 48,012 | 300 48,012 | 300 48,012 | 5,400 836,280 | |
| Total Attendance | : | 0 | 0 | 46,260 | 56,340 | 66,420 | 69,444 | 69,444 | 69,444 | 69,444 | 69,444 | 1,210,680 | |
| Percentage Non-Local: Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Tournaments Clinics / Camps | | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | | |
| Non-Local Attendance | | | | 0.000 | 0.700 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 70.000 | |
| Leagues Tournaments | | 0 0 | 0 | 3,629 14,818 | 3,780 21,168 | 3,931 27,518 | 3,931 29,635 | 3,931 29,635 | 3,931 29,635 | 3,931 29,635 | 3,931 29,635 | 70,308 508,032 | |
| Clinics / Camps Subtotal | 40% | 0 | 0 | 180 18,626 | 180 25,128 | 180 31,630 | 180 33,746 | 180 33,746 | 180 33,746 | 180 33,746 | 180 33,746 | 3,240 581,580 | |

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| | 1 | Construction Pe | eriod | Opening Year | | : | Stabilized Year | | | | | | 4.0% |
|---|------|-----------------|--------------|------------------|------------------|------------------|------------------|-------------------|------------------|------------------|------------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | Orin | 2022 | 2020 | 2024 | 2020 | 2020 | 2021 | 2020 | 2023 | 2000 | 2001 | Carnalative | 141 V |
| Track & Field | | | | | | | | | | | | | |
| Leagues: Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult High School & Collegiate | | 0 0 0 | 0 0 0 | 0 0 24 | 0 0 24 | 0 0 24 | 0 0 24 | 0 0 24 | 0 0 24 | 0 0 24 | 0 0 24 | 0 0 432 | |
| In-House: | | | | | | | | | | | | | |
| Open Open | | 0 0 | 0 | 0 0 | 0 0 | 0 0 | 0 | 0 0 | 0 0 | 0 0 | 0 0 | 0 | |
| Open Total League Teams | | 0 | 0 | 0 24 | <u>0</u> 24 | 0 24 | 24 | 0 24 | 0 24 | 0 24 | 0 | 0 432 | |
| Meets: In-House: Number of Meets: | | Ü | Ü | 24 | 24 | 24 | 2-7 | 2-4 | 24 | 24 | 2-7 | 402 | |
| Dual Meet Invitational - Medium Invitational - Large | | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 | |
| Third Party: Number of Meets: | | | | - | | - | | | | | | | |
| Dual Meet Invitational - Medium | | 0 | 0 | 36 22 | 38 24 | 40 26 | 40 26 | 40 26 | 40 26 | 40 26 | 40 26 | 714 462 | |
| Invitational - Large Total Meets | | 0 | 0 | 8 66 | 9 71 | 10 76 | 11 77 | 11 77 | 11 77 | 11 77 | <u>11</u> 77 | 192 1,368 | <u></u> |
| Number of Teams per Meet: Dual Meet | | 0 | 0 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Invitational - Medium Invitational - Large | | 0 0 | 0 0 | 10 32 | 10 32 | 10 32 | 10 32 | 10 32 | 10 32 | 10 32 | 10 32 | | |
| Clinics / Camps: Number | | 0 | 0 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | | |
| Sessions per Clinic/Camp Participants per Clinic/Camp Average Games/Days: | | 0 0 | 0 | 6 50 | 6 50 | 6 50 | 6 50 | 6 50 | 6 50 | 6 50 | 6 50 | | |
| Leagues Meets - Days | | 0 | 0 | 40 1 | 40 1 | 40 1 | 40 1 | 40 1 | 40 1 | 40 1 | 40 1 | | |
| Participants Per Team: Leagues | | 0 | 0 | 60 60 | 60 60 | 60 60 | 60 60 | 60 60 | 60 60 | 60 60 | 60 60 | | |
| Meets Spectators Per Participant: | | | | | | | | | | | | | |
| Leagues Meets | | 0.0 0.0 | 0.0 0.0 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | | |
| Clinics / Camps Total Attendance: Participants: | | 0.0 | 0.0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | | |
| Leagues Meets | | 0 0 | 0 | 57,600 32,880 | 57,600 36,240 | 57,600 39,600 | 57,600 41,520 | 57,600 41,520 | 57,600 41,520 | 57,600 41,520 | 57,600 41,520 | 1,036,800 731,520 | |
| Clinics / Camps Subtotal | - | 0 | 0 | 6,000 96,480 | 6,000 99,840 | 6,000 103,200 | 6,000 105,120 | 6,000 105,120 | 6,000 105,120 | 6,000 105,120 | 6,000 105,120 | 108,000 1,876,320 | <u></u> |
| Spectators: Leagues | | 0 | 0 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 2,073,600 | |
| Meets Clinics / Camps | | 0 | 0 | 82,200 | 90,600 3,000 | 99,000 3,000 | 103,800 3,000 | 103,800 | 103,800 3,000 | 103,800 | 103,800 3,000 | 1,828,800 54,000 | |
| Subtotal | - | 0 | 0 | 3,000 200,400 | 208,800 | 217,200 | 222,000 | 3,000 222,000 | 222,000 | 3,000 222,000 | 222,000 | 3,956,400 | |
| Total Attendance Percentage Non-Local: | = | 0 | 0 | 296,880 | 308,640 | 320,400 | 327,120 | 327,120 | 327,120 | 327,120 | 327,120 | 5,832,720 | |
| Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Meets Clinics / Camps | | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | | |
| Non-Local Attendance | | 0 | 0 | 25 020 | 25 020 | 25,920 | 25,920 | 25.020 | 25,920 | 25,920 | 25,920 | 466,560 | |
| Leagues Meets | | 0 | 0 | 25,920 80,556 | 25,920 88,788 | 97,020 | 101,724 | 25,920 101,724 | 101,724 | 101,724 | 101,724 | 1,792,224 | |
| Clinics / Camps Subtotal | 36% | 0 | 0 | 1,800 108,276 | 1,800 116,508 | 1,800 124,740 | 1,800 129,444 | 1,800 129,444 | 1,800 129,444 | 1,800 129,444 | 1,800 129,444 | 32,400 2,291,184 | |

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| | | Construction Pe | eriod | Opening Year | | Sta | bilized Year | | | | | | 4.0% |
|--|-------|-----------------|--------------|--------------|------------|------------|--------------|------------|------------|------------|------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | Offit | 2022 | 2023 | 2024 | 2025 | 2026 | 2021 | 2026 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Open | | | | | | | | | | | | | |
| Leagues: | | | | | | | | | | | | | |
| Number of League Teams: User Groups: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 0 | |
| High School & Collegiate | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: | | | | | | | | | | | | | |
| Youth Adult | | 0 | 0 | 0 | 0 0 | 0 | 0 0 | 0 | 0 0 | 0 0 | 0 | 0 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total League Teams Tournaments: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| In-House: Number of Meets: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | |
| Third Party: | | | | | | | | · · | Ü | Ü | · · | · · | |
| Number of Meets: Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Meets Number of Teams per Meet: | | 0 | 0 | 0 | U | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Small | | 0 | 0 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | | |
| Medium Large | | 0 | 0 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | 48 64 | | |
| Clinics / Camps: | | | | | | | | | | | | | |
| Number Sessions per Clinic/Camp | | 0 | 0 | 0 | 0 0 | 0 | 0 | 0 | 0 0 | 0 0 | 0 | | |
| Participants per Clinic/Camp | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Games/Days: | | 0 | 0 | 16 | 16 | 46 | 16 | 16 | 16 | 16 | 16 | | |
| Leagues Meets - Days | | 0 | 0 | 3 | 3 | 16 3 | 3 | 16 3 | 3 | 3 | 3 | | |
| Participants Per Team: | | | | | | | | 44 | | 44 | | | |
| Leagues Meets | | 0 | 0 | 14 16 | 14 16 | 14 16 | 14 16 | 14 16 | 14 16 | 14 16 | 14 16 | | |
| Spectators Per Participant: | | | | | | | | | | | | | |
| Leagues Meets | | 0.0 0.0 | 0.0 0.0 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | 2.0 2.5 | | |
| Clinics / Camps | | 0.0 | 0.0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | | |
| Total Attendance: Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Meets Clinics / Camps | | 0 | 0 | 0 | 0 0 | 0 | 0 0 | 0 | 0 | 0 | 0 | 0 | |
| Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Spectators: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ٥ | |
| Leagues Meets | | 0 | 0 | 0 | 0 0 | 0 | 0 0 | 0 | 0 0 | 0 | 0 | 0 | |
| Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Subtotal | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Attendance Percentage Non-Local: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Leagues | | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | | |
| Meets Clinics / Camps | | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | 70% 20% | | |
| Non-Local Attendance | | • | ^ | • | • | ^ | • | 0 | 0 | • | 0 | ^ | |
| Leagues Meets | | 0 | 0 | 0 | 0 0 | 0 | 0 0 | 0 | 0 0 | 0 | 0 | 0 | |
| Clinics / Camps | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0_ | 0 | |
| Subtotal | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|--------|-----------------|-----------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | | | | | | | | | | | | | |
| OPERATING REVENUE | | | | | | | | | | | | | |
| In-House League Registration | | | | | | | | | | | | | |
| Basketball | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: Youth | | 0 | 0 | 8 | 10 | 10 | 14 | 14 | 14 | 14 | 14 | 238 | |
| Adult | | 0 | 0 | 20 | 22 | 24 | 24 | 24 | 24 | 24 | 24 | 426 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 28 | 32 | 34 | 38 | 38 | 38 | 38 | 38 | 664 | |
| Average Participants per Team | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Total Number of Annual Participants | 2.00/ | 0 | 0 | 392 | 448 | 476 | 532 \$115.00 | 532 | 532 \$122.00 | 532 | 532 \$130.00 | | - |
| Average Registration Fee per Participant Total Annual Registration Fees | 3.0% | \$100.00 \$0 | \$103.00 \$0 | \$106.00 \$41,552 | \$109.00 \$48,832 | \$112.00 \$53,312 | \$61,180 | \$118.00 \$62,776 | \$64,904 | \$126.00 \$67,032 | \$69,160 | | - |
| Volleyball | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 12 | 12 | 12 | 12 8 | 12 | 12 8 | 12 | 12 | 216 | |
| Adult Open | | 0 0 | 0 | 8 | 8 0 | 8 0 | 0 | 8 0 | 0 | 8 0 | 8 0 | 144 0 | |
| Total Teams | | 0 | 0 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 360 | |
| Average Participants per Team | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Total Number of Annual Participants | | 0 | 0 | 280 | 280 | 280 | 280 | 280 | 280 | 280 | 280 | | |
| Average Registration Fee per Participant | 3.0% | \$100.00 | \$103.00 | \$106.00 | \$109.00 | \$112.00 | \$115.00 | \$118.00 | \$122.00 | \$126.00 | \$130.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$29,680 | \$30,520 | \$31,360 | \$32,200 | \$33,040 | \$34,160 | \$35,280 | \$36,400 | | |
| Other Court Users | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: Youth | | 0 | 0 | 12 | 14 | 16 | 16 | 16 | 16 | 16 | 16 | 282 | |
| Adult | | Ö | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 12 | 14 | 16 | 16 | 16 | 16 | 16 | 16 | 282 | |
| Average Participants per Team | | 0 | 0 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | | |
| Total Number of Annual Participants | | 0 | 0 | 144 | 168 | 192 | 192 | 192 | 192 | 192 | 192 | | |
| Average Registration Fee per Participant Total Annual Registration Fees | 3.0% | \$100.00 \$0 | \$103.00 \$0 | \$106.00 \$15,264 | \$109.00 \$18,312 | \$112.00 \$21,504 | \$115.00 \$22,080 | \$118.00 \$22,656 | \$122.00 \$23,424 | \$126.00 \$24,192 | \$130.00 \$24,960 | | |
| Total Allitual Registration Fees | | φυ | φυ | φ13,20 4 | \$10,312 | \$21,504 | \$22,000 | \$22,000 | \$23,424 | φ24, 192 | \$24,900 | | |
| Track & Field | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | | |
| Total Number of Annual Participants Average Registration Fee per Participant | 3.0% | 0 \$100.00 | 0 \$103.00 | 0 \$106.00 | 0 \$109.00 | 0 \$112.00 | 0 \$115.00 | 0 \$118.00 | 0 \$122.00 | 0 \$126.00 | 0 \$130.00 | | |
| Total Annual Registration Fees | 3.0 /0 | \$100.00 | \$103.00 | \$100.00 | \$109.00 | \$112.00 | \$115.00 | \$116.00 | \$122.00 | \$126.00 | \$130.00 | | |
| Imaa . agiottation . ooo | | 40 | 40 | 43 | + 5 | 43 | 43 | 43 | - | 40 | ÷ | | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|------|--------------|----------|--------------|----------|-----------|-----------------|-----------|-----------|-----------|-----------|-------------|-------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | _ |
| Open | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Youth | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Adult | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Participants per Team | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Total Number of Annual Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$100.00 | \$103.00 | \$106.00 | \$109.00 | \$112.00 | \$115.00 | \$118.00 | \$122.00 | \$126.00 | \$130.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Total Annual Registrant Fees: | | | | | | | | | | | | | |
| Basketball | | \$0 | \$0 | \$41,552 | \$48,832 | \$53,312 | \$61,180 | \$62,776 | \$64,904 | \$67,032 | \$69,160 | \$1,285,368 | \$802,966 |
| Volleyball | | \$0 | \$0 | \$29,680 | \$30,520 | \$31,360 | \$32,200 | \$33,040 | \$34,160 | \$35,280 | \$36,400 | \$692,440 | \$436,390 |
| Other Court Users | | \$0 | \$0 | \$15,264 | \$18,312 | \$21,504 | \$22,080 | \$22,656 | \$23,424 | \$24,192 | \$24,960 | \$467,112 | \$292,479 |
| Track & Field | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$86,496 | \$97,664 | \$106,176 | \$115,460 | \$118,472 | \$122,488 | \$126,504 | \$130,520 | \$2,444,920 | \$1,531,835 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-------|-----------------|-----------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| In-House Tournament Registration | | | | | | | | | | | | | |
| Basketball | | | | | | | | | | | | | |
| Teams: In-House: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 864 | |
| Medium | | 0 | 0 | 48 | 48 | 96 | 96 | 96 | 96 | 96 | 96 | 1,632 | |
| Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 96 | 96 | 144 | 144 | 144 | 144 | 144 | 144 | 2,496 | |
| Average Registration Fee per Team Total Annual Registration Fees | 3.0% | \$450.00 \$0 | \$464.00 \$0 | \$478.00 \$45,888 | \$492.00 \$47,232 | \$507.00 \$73,008 | \$522.00 \$75,168 | \$538.00 \$77,472 | \$554.00 \$79,776 | \$571.00 \$82,224 | \$588.00 \$84,672 | \$1,565,376 | \$975,433 |
| Volleyball | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 48 | 48 | 72 | 72 | 72 | 72 | 72 | 72 | 1,248 | |
| Medium | | 0 | 0 | 48 | 48 | 96 | 96 | 96 | 96 | 96 | 96 | 1,632 | |
| Large Total Teams | | 0 | 0 | 0 96 | 96 | 0 168 | 0 168 | 0 168 | 0 168 | 0 168 | 168 | 2,880 | |
| | 3.0% | \$450.00 | \$464.00 | | | | | | | | | _, | |
| Average Registration Fee per Team Total Annual Registration Fees | 3.0% | \$450.00 | \$464.00 \$0 | \$478.00 \$45,888 | \$492.00 \$47,232 | \$507.00 \$85,176 | \$522.00 \$87,696 | \$538.00 \$90,384 | \$554.00 \$93,072 | \$571.00 \$95,928 | \$588.00 \$98,784 | \$1,810,752 | \$1,124,477 |
| Other Court Users Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Large Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Registration Fee per Team | 3.0% | \$450.00 | \$464.00 | \$478.00 | \$492.00 | \$507.00 | \$522.00 | \$538.00 | \$554.00 | \$571.00 | \$588.00 | | |
| Total Annual Registration Fees | 3.076 | \$430.00 | \$0 | \$0 | \$492.00 | \$307.00 | \$322.00 | \$0 | \$334.00 | \$0 | \$388.00 | \$0 | \$0 |
| Track & Field Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Dual Meet | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Invitational - Medium | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Invitational - Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | <u></u> |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Registration Fee per Team Total Annual Registration Fees | 3.0% | \$450.00 \$0 | \$464.00 \$0 | \$478.00 \$0 | \$492.00 \$0 | \$507.00 \$0 | \$522.00 \$0 | \$538.00 \$0 | \$554.00 \$0 | \$571.00 \$0 | \$588.00 \$0 | \$0 | \$0 |
| Open | | | | | | | | | | | | | |
| Teams: | | | | | | | | | | | | | |
| In-House: | | | | | | | | | | | | | |
| Small | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Medium Large | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Teams | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Average Registration Fee per Team | 3.0% | \$450.00 | \$464.00 | \$478.00 | \$492.00 | \$507.00 | \$522.00 | \$538.00 | \$554.00 | \$571.00 | \$588.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total In-House Tournament Registration: Basketball | | \$0 | \$0 | \$45,888 | \$47,232 | \$73,008 | \$75,168 | \$77,472 | \$79,776 | \$82,224 | \$84,672 | \$1,565,376 | \$975,433 |
| Volleyball | | \$0 | \$0 | \$45,888 | \$47,232 | \$85,176 | \$87,696 | \$90,384 | \$93,072 | \$95,928 | \$98,784 | \$1,810,752 | \$1,124,477 |
| Other Court Users | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Track & Field | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$91,776 | \$94,464 | \$158,184 | \$162,864 | \$167,856 | \$172,848 | \$178,152 | \$183,456 | \$3,376,128 | \$2,099,911 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-------|-----------------|-----------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | | | | | | | | | | | | | |
| Camps/Clinics Fees | | | | | | | | | | | | | |
| Basketball | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 8 | 10 | 12 | 12 | 12 | 12 | 12 | 12 | | |
| Average Number of Participants | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Total Camp/Clinic Participants | 2.00/ | 0 | 0 | 400 | 500 | 600 | 600 | 600 | 600 | 600 | 600 | | |
| Average Registration Fee per Participant Total Annual Registration Fees | 3.0% | \$100.00 \$0 | \$103.00 \$0 | \$106.00 \$42,400 | \$109.00 \$54,500 | \$112.00 \$67,200 | \$115.00 \$69,000 | \$118.00 \$70,800 | \$122.00 \$73,200 | \$126.00 \$75,600 | \$130.00 \$78,000 | \$1,451,700 | \$906.957 |
| Total Annual Registration Fees | | Φ0 | ΦU | \$42,400 | \$54,500 | \$67,200 | \$69,000 | \$70,000 | \$73,200 | \$75,600 | \$76,000 | \$1,451,700 | \$900,957 |
| Volleyball | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 8 | 10 | 12 | 12 | 12 | 12 | 12 | 12 | | |
| Average Number of Participants | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 400 | 500 | 600 | 600 | 600 | 600 | 600 | 600 | | |
| Average Registration Fee per Participant | 3.0% | \$100.00 | \$103.00 | \$106.00 | \$109.00 | \$112.00 | \$115.00 | \$118.00 | \$122.00 | \$126.00 | \$130.00 | <u></u> | |
| Total Annual Registration Fees | | \$0 | \$0 | \$42,400 | \$54,500 | \$67,200 | \$69,000 | \$70,800 | \$73,200 | \$75,600 | \$78,000 | \$1,451,700 | \$906,957 |
| Other Court Users | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Average Number of Participants | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | | |
| Average Registration Fee per Participant | 3.0% | \$100.00 | \$103.00 | \$106.00 | \$109.00 | \$112.00 | \$115.00 | \$118.00 | \$122.00 | \$126.00 | \$130.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$10,600 | \$10,900 | \$11,200 | \$11,500 | \$11,800 | \$12,200 | \$12,600 | \$13,000 | \$247,300 | \$155,853 |
| Track & Field | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | | |
| Average Number of Participants | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | | |
| Average Registration Fee per Participant | 3.0% | \$75.00 | \$77.00 | \$79.00 | \$81.00 | \$83.00 | \$85.00 | \$88.00 | \$91.00 | \$94.00 | \$97.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$79,000 | \$81,000 | \$83,000 | \$85,000 | \$88,000 | \$91,000 | \$94,000 | \$97,000 | \$1,839,000 | \$1,159,227 |
| Open | | | | | | | | | | | | | |
| Number of Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Number of Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Camp/Clinic Participants | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Registration Fee per Participant | 3.0% | \$100.00 | \$103.00 | \$106.00 | \$109.00 | \$112.00 | \$115.00 | \$118.00 | \$122.00 | \$126.00 | \$130.00 | | |
| Total Annual Registration Fees | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Annual Clinic/Camp Fees: | | | | | | | | | | | | | |
| Basketball | | \$0 | \$0 | \$42,400 | \$54,500 | \$67,200 | \$69,000 | \$70,800 | \$73,200 | \$75,600 | \$78,000 | \$1,451,700 | \$906,957 |
| Volleyball | | \$0 | \$0 | \$42,400 | \$54,500 | \$67,200 | \$69,000 | \$70,800 | \$73,200 | \$75,600 | \$78,000 | \$1,451,700 | \$906,957 |
| Other Court Users | | \$0 | \$0 | \$10,600 | \$10,900 | \$11,200 | \$11,500 | \$11,800 | \$12,200 | \$12,600 | \$13,000 | \$247,300 | \$155,853 |
| Track & Field | | \$0 | \$0 | \$79,000 | \$81,000 | \$83,000 | \$85,000 | \$88,000 | \$91,000 | \$94,000 | \$97,000 | \$1,839,000 | \$1,159,227 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$174,400 | \$200,900 | \$228,600 | \$234,500 | \$241,400 | \$249,600 | \$257,800 | \$266,000 | \$4,989,700 | \$3,128,994 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction F | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|--------|----------------|----------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Rental Income | | | | | | | | | | | | | |
| User Group Games: | | | | | | | | | | | | | |
| Basketball | | 0 | 0 | 960 | 992 | 1,056 | 1,056 | 1,056 | 1,056 | 1,056 | 1,056 | 18,848 | |
| Volleyball | | 0 | 0 | 640 | 640 | 640 | 640 | 640 | 640 | 640 | 640 | 11,520 | |
| Other Court Users | | 0 | 0 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 9,072 | |
| Track & Field | | 0 | 0 | 960 | 960 | 960 | 960 | 960 | 960 | 960 | 960 | 17,280 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0_ | 0 | <u></u> |
| Total Hours Per Game | | 0 2.0 | 0 2.0 | 3,064 2.0 | 3,096 2.0 | 3,160 2.0 | 3,160 2.0 | 3,160 2.0 | 3,160 2.0 | 3,160 2.0 | 3,160 2.0 | 56,720 | |
| Average Rental Fee Per Hour | 3.0% | \$75.00 | \$77.00 | \$79.00 | \$81.00 | \$83.00 | \$85.00 | \$88.00 | \$91.00 | \$94.00 | \$97.00 | | |
| Total User Group Rental Income | 3.070 | \$0 | \$0 | \$484,112 | \$501,552 | \$524,560 | \$537,200 | \$556,160 | \$575,120 | \$594,080 | \$613,040 | \$11,596,944 | \$7,303,969 |
| Third Party Tournaments | | | | | | | | | | | | | |
| Tournaments | | 0 | 0 | 124 | 139 | 155 | 162 | 162 | 162 | 162 | 162 | 2,848 | |
| Percentage Non-Facility | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Average Rental Fee per Tournament | 3.0% | \$3,000 | \$3,090 | \$3,183 | \$3,278 | \$3,377 | \$3,478 | \$3,582 | \$3,690 | \$3,800 | \$3,914 | 044.050.446 | ez 440 000 |
| Total Rent | | \$0 | \$0 | \$394,655 | \$455,667 | \$523,362 | \$563,407 | \$580,309 | \$597,719 | \$615,650 | \$634,120 | \$11,852,446 | \$7,418,203 |
| Practices Weeks Available Per Year | | 0 | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Number of Practices Hosted Per Week | | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 50 70 | 70 | - | |
| Average Rental Fee per Practice | 3.0% | \$75 | \$77 | \$80 | \$82 | \$84 | \$87 | \$90 | \$92 | \$95 | \$98 | | |
| Total Rent | 0.070 | \$0 | \$0 | \$278,486 | \$286,841 | \$295,446 | \$304,309 | \$313,439 | \$322,842 | \$332,527 | \$342,503 | \$6,520,598 | \$4,110,123 |
| Average Participants per Practice | | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Participant Practice Attendance | | 0 | 0 | 52,500 | 52,500 | 52,500 | 52,500 | 52,500 | 52,500 | 52,500 | 52,500 | 945,000 | |
| Spectator/Parent Attendance Factor | | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | | |
| Total Practice Attendance | | 0 | 0 | 78,750 | 78,750 | 78,750 | 78,750 | 78,750 | 78,750 | 78,750 | 78,750 | 1,417,500 | |
| Percentage Local | | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | | |
| Open / Drop-in Play | | | | | | | | | | | | | |
| Weeks Available Per Year Days Per Week Available for Open/Drop in | Dlav | 0 3.0 | 3.0 | 50 3.0 | | |
| Average Number of Daily Drop-Ins | i Piay | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | | |
| Average Rental Fee per Drop-in | 3.0% | \$10.00 | \$10.30 | \$10.61 | \$10.93 | \$11.26 | \$11.59 | \$11.94 | \$12.30 | \$12.67 | \$13.05 | | |
| Total Revenue | | \$0 | \$0 | \$31,827 | \$32,782 | \$33,765 | \$34,778 | \$35,822 | \$36,896 | \$38,003 | \$39,143 | \$745,211 | \$469,728 |
| Participant Open/Drop-In Attendance | | 0 | 0 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 54,000 | |
| Spectator/Parent Attendance Factor | | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | | |
| Total Open / Drop-In Attendance | | 0 | 0 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 59,400 | |
| Percentage Local | | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | 85% | | |
| Private Parties / Rentals | | | • | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | | |
| Weeks Available Per Year Average Number of Weekly Rentals | | 0 4.0 | 0 4.0 | 50 4.0 | | |
| Average Rental Fee per Private | 3.0% | \$350 | \$361 | \$371 | \$382 | \$394 | \$406 | \$418 | \$430 | \$443 | \$457 | | |
| Total Revenue | 0.070 | \$330 \$0 | \$0 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | \$88,674 | \$91,334 | \$1,738,826 | \$1,096,033 |
| Average Private Size (people) | | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | | |
| Private Party Attendance | | 0 | 0 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 108,000 | |
| Spectator/Parent Attendance Factor | | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | | |
| Total Drop-In Attendance | | 0 | 0 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 162,000 | |
| Percentage Local | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Private Rentals/Practices/Drop-in | | • | | 04.050 | 04.050 | 04.050 | 04.050 | 04.050 | 04.050 | 04.050 | 04.050 | 4 000 000 | |
| Total Attendance Local Attendance | | 0 | 0 | 91,050 76,493 | 1,638,900 1,376,865 | |
| Non-Local Attendance | | 0 | 0 | 14,558 | 14,558 | 14,558 | 14,558 | 14,558 | 14,558 | 76,493 14,558 | 14,558 | 262,035 | |
| Total Annual Rental Income | | | | | | | | | | | | | |
| User Group Games: | | \$0 | \$0 | \$484,112 | \$501,552 | \$524,560 | \$537,200 | \$556,160 | \$575,120 | \$594,080 | \$613,040 | \$11,596,944 | \$7,303,969 |
| Third Party Tournaments | | \$0 | \$0 | \$394,655 | \$455,667 | \$523,362 | \$563,407 | \$580,309 | \$597,719 | \$615,650 | \$634,120 | \$11,852,446 | \$7,418,203 |
| Practices | | \$0 | \$0 | \$278,486 | \$286,841 | \$295,446 | \$304,309 | \$313,439 | \$322,842 | \$332,527 | \$342,503 | \$6,520,598 | \$4,110,123 |
| Open / Drop-in Play | | \$0 | \$0 | \$31,827 | \$32,782 | \$33,765 | \$34,778 | \$35,822 | \$36,896 | \$38,003 | \$39,143 | \$745,211 | \$469,728 |
| Private Parties / Rentals | | \$0 | \$0 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | \$88,674 | \$91,334 | \$1,738,826 | \$1,096,033 |
| Total | | \$0 | \$0 | \$1,263,343 | \$1,353,333 | \$1,455,919 | \$1,520,844 | \$1,569,313 | \$1,618,668 | \$1,668,934 | \$1,720,140 | \$32,454,025 | \$20,398,056 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction P | eriod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|------|----------------|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|-----------------|-----------------|
| | Unit | CP 1 | CP 2 2023 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Concessions | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Basketball Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 19,712 | 21,056 | 22,400 | 23,296 | 23,296 | 23,296 | 23,296 | 23,296 | 2,160 | |
| Tournaments | | 0 | 0 | 29,952 | 36,480 | 43,008 | 49,536 | 49,536 | 49,536 | 49,536 | 49,536 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 2,400 | 3,000 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 2,160 | |
| Spectators: | | 0 | 0 | 39,424 | 42,112 | 44,800 | 46,592 | 46,592 | 46,592 | 46,592 | 46,592 | 2,160 | |
| Leagues Tournaments | | 0 | 0 | 74,880 | 91,200 | 107,520 | 123,840 | 123,840 | 123,840 | 123,840 | 123,840 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 1,200 | 1,500 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 2,100 | |
| Total Annual Attendance | | 0 | 0 | 167,568 | 195,348 | 223,128 | 248,664 | 248,664 | 248,664 | 248,664 | 248,664 | 11,664 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | 3.0% | \$1.85 | \$1.91 | \$1.96 \$328,880 | \$2.02 \$394,905 | \$2.08 \$464,595 | \$2.14 \$533,299 | \$2.21 \$549,298 | \$2.28 \$565,777 | \$2.34 \$582,750 | \$600,233 | \$11,107,162 | \$6,925,615 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | ψ11,107,102 | Ψ0,020,010 |
| Concessions net \$ | | \$0 | \$0 | \$197,328 | \$236,943 | \$278,757 | \$319,979 | \$329,579 | \$339,466 | \$349,650 | \$360,140 | \$6,664,297 | \$4,155,369 |
| Mallanda II | | | | | | | | | | | | | |
| Volleyball Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 13,440 | 13,440 | 13,440 | 13,440 | 13,440 | 13,440 | 13,440 | 13,440 | 2,160 | |
| Tournaments | | 0 | 0 | 18,048 | 19,200 | 29,184 | 30,336 | 30,336 | 30,336 | 30,336 | 30,336 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 2,400 | 3,000 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 2,160 | |
| Spectators: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 26,880 | 26,880 | 26,880 | 26,880 | 26,880 | 26,880 | 26,880 | 26,880 | 2,160 | |
| Tournaments Camps/Clinics | | 0 | 0 | 45,120 1,200 | 48,000 1,500 | 72,960 1.800 | 75,840 1,800 | 75,840 1.800 | 75,840 1,800 | 75,840 1,800 | 75,840 1,800 | 2,160 864 | |
| Total Annual Attendance | | 0 | 0 | 107,088 | 112,020 | 147,864 | 151,896 | 151,896 | 151,896 | 151,896 | 151,896 | 11,664 | |
| | | | | | | | | | | | | | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | | \$0 | \$0 CON | \$210,178 | \$226,453 | \$307,881 | \$325,765 | \$335,538 | \$345,604 | \$355,972 | \$366,651 | \$6,803,384 | \$4,245,919 |
| Concessions net % Concessions net \$ | | 60% \$0 | 60% \$0 | 60% \$126,107 | 60% \$135,872 | 60% \$184,729 | 60% \$195,459 | 60% \$201,323 | 60% \$207,362 | 60% \$213,583 | 60% \$219,991 | \$4,082,031 | \$2,547,551 |
| | | | | | | | | | | | | | |
| Other Court Users | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: Leagues | | 0 | 0 | 8,064 | 8,400 | 8,736 | 8,736 | 8,736 | 8,736 | 8,736 | 8,736 | 2,160 | |
| Tournaments | | 0 | 0 | 6,048 | 8,640 | 11,232 | 12,096 | 12,096 | 12,096 | 12,096 | 12,096 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 2,160 | |
| Spectators: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 16,128 | 16,800 | 17,472 | 17,472 | 17,472 | 17,472 | 17,472 | 17,472 | 2,160 | |
| Tournaments | | 0 | 0 | 15,120 | 21,600 | 28,080 | 30,240 | 30,240 | 30,240 | 30,240 | 30,240 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 864 | |
| Total Annual Attendance | | 0 | 0 | 46,260 | 56,340 | 66,420 | 69,444 | 69,444 | 69,444 | 69,444 | 69,444 | 11,664 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | - | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$90,793 | \$113,894 | \$138,299 | \$148,934 | \$153,402 | \$158,004 | \$162,744 | \$167,626 | \$3,112,988 | \$1,943,284 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$54,476 | \$68,336 | \$82,979 | \$89,360 | \$92,041 | \$94,802 | \$97,646 | \$100,576 | \$1,867,793 | \$1,165,971 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction Pe | eriod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|-------|-----------------|----------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-----------------------------|----------------------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| - | Offic | 2022 | 2023 | 2024 | 2025 | 2020 | 2021 | 2020 | 2029 | 2030 | 2031 | Cumulative | INFV |
| Totals 9 Field | | | | | | | | | | | | | |
| Track & Field Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 57,600 | 57,600 | 57,600 | 57,600 | 57,600 | 57,600 | 57,600 | 57,600 | 2,160 | |
| Tournaments | | 0 | 0 | 32,880 | 36,240 | 39,600 | 41,520 | 41,520 | 41,520 | 41,520 | 41,520 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 2,160 | |
| Spectators: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 2,160 | |
| Tournaments Camps/Clinics | | 0 | 0 | 82,200 3,000 | 90,600 3,000 | 99,000 3,000 | 103,800 3,000 | 103,800 3,000 | 103,800 3,000 | 103,800 3,000 | 103,800 3,000 | 2,160 864 | |
| Total Annual Attendance | | 0 | 0 | 296,880 | 308,640 | 320,400 | 327,120 | 327,120 | 327,120 | 327,120 | 327,120 | 11,664 | |
| Total / William / Worldaned | | v | Ü | 250,000 | 000,040 | 020,400 | 027,120 | 027,120 | 027,120 | 021,120 | 027,120 | 11,004 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$582,676 | \$623,930 | \$667,134 | \$701,560 | \$722,607 | \$744,285 | \$766,614 | \$789,612 | \$14,921,998 | \$9,379,349 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$349,606 | \$374,358 | \$400,280 | \$420,936 | \$433,564 | \$446,571 | \$459,968 | \$473,767 | \$8,953,199 | \$5,627,610 |
| Open | | | | | | | | | | | | | |
| Annual Attendance | | | | | | | | | | | | | |
| Participants: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Spectators: | | | | | | | | | | | | | |
| Leagues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Tournaments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,160 | |
| Camps/Clinics | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 864 11,664 | |
| Total Annual Attendance | | U | U | U | U | U | U | U | U | U | U | 11,004 | |
| Average Concessions Spending per Capita | 3.0% | \$1.85 | \$1.91 | \$1.96 | \$2.02 | \$2.08 | \$2.14 | \$2.21 | \$2.28 | \$2.34 | \$2.41 | | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Practices | | | | | | | | | | | | | |
| Annual Attendance | | 0 | 0 | 78.750 | 78,750 | 78,750 | 78,750 | 78,750 | 78.750 | 78,750 | 78,750 | 2,160 | |
| Average Concessions Spending per Capita | 3.0% | \$0.50 | \$0.52 | \$0.53 | \$0.55 | \$0.56 | \$0.58 | \$0.60 | \$0.61 | \$0.63 | \$0.65 | -, | |
| Gross Annual Concessions Revenue | | \$0 | \$0 | \$41,773 | \$43,026 | \$44,317 | \$45,646 | \$47,016 | \$48,426 | \$49,879 | \$51,375 | \$978,090 | \$616,518 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Concessions net \$ | | \$0 | \$0 | \$25,064 | \$25,816 | \$26,590 | \$27,388 | \$28,209 | \$29,056 | \$29,927 | \$30,825 | \$586,854 | \$369,911 |
| Open / Dran in Play | | | | | | | | | | | | | |
| Open / Drop-in Play Annual Attendance | | 0 | 0 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 2,160 | |
| Average Concessions Spending per Capita | 3.0% | \$0.50 | \$0.52 | \$0.53 | \$0.55 | \$0.56 | \$0.58 | \$0.60 | \$0.61 | \$0.63 | \$0.65 | 2,100 | |
| Gross Annual Concessions Revenue | 3.070 | \$0 | \$0.5 <u>2</u> | \$1,750 | \$1,803 | \$1,857 | \$1,913 | \$1,970 | \$2,029 | \$2,090 | \$2,153 | \$40,987 | \$25,835 |
| Concessions net % | | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | ψ.ιο,σσ. | |
| Concessions net \$ | | \$0 | \$0 | \$1,050 | \$1,082 | \$1,114 | \$1,148 | \$1,182 | \$1,218 | \$1,254 | \$1,292 | \$24,592 | \$15,501 |
| | | | | | | | | | | | | | |
| Total Annual Concessions Revenue, gross | | \$0 | \$0 | ¢220 000 | ¢204.005 | \$464 F05 | ¢E33 300 | \$E40.200 | \$565.777 | ¢500 750 | \$600 aaa | ¢11 107 100 | ¢6 00E 64E |
| Basketball Volleyball | | \$0 \$0 | \$0 \$0 | \$328,880 \$210,178 | \$394,905 \$226,453 | \$464,595 \$307,881 | \$533,299 \$325,765 | \$549,298 \$335,538 | \$565,777 \$345,604 | \$582,750 \$355,972 | \$600,233 \$366,651 | \$11,107,162 \$6,803,384 | \$6,925,615 \$4,245,919 |
| Other Court Users | | \$0 \$0 | \$0 \$0 | \$210,178 \$90,793 | \$226,453 \$113,894 | \$307,881 \$138,299 | \$325,765 \$148,934 | \$335,538 \$153,402 | \$345,604 \$158,004 | \$355,972 \$162,744 | \$366,651 \$167,626 | \$6,803,384 \$3,112,988 | \$4,245,919 \$1,943,284 |
| Track & Field | | \$0 \$0 | \$0 \$0 | \$582,676 | \$623.930 | \$667,134 | \$701,560 | \$722,607 | \$744,285 | \$766,614 | \$789,612 | \$14,921,998 | \$9,379,349 |
| Open | | \$0 \$0 | \$0 \$0 | \$382,076 | \$023,930 \$0 | \$007,134 | \$701,300 | \$722,007 | \$744,283 | \$700,014 | \$709,012 | \$14,921,990 | \$9,379,349 |
| Practices | | \$0 | \$0 | \$41,773 | \$43,026 | \$44,317 | \$45,646 | \$47,016 | \$48,426 | \$49,879 | \$51,375 | \$978,090 | \$616,518 |
| Open / Drop-in Play | | \$0 | \$0 | \$1,750 | \$1,803 | \$1,857 | \$1,913 | \$1,970 | \$2,029 | \$2,090 | \$2,153 | \$40,987 | \$25,835 |
| Total | | \$0 | \$0 | \$1,256,050 | \$1,404,011 | \$1,624,084 | \$1,757,117 | \$1,809,830 | \$1,864,125 | \$1,920,049 | \$1,977,650 | \$36,964,609 | \$23,136,521 |
| | | | | | | | | | | | | | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|-------|-----------------|-----------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|-------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Advertising | | | | | | | | | | | | | |
| Banners | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | | |
| Percentage Sold | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Price | 3.0% | \$1,750 | \$1,803 | \$1,857 | \$1,912 | \$1,970 | \$2,029 | \$2,090 | \$2,152 | \$2,217 | \$2,283 | | |
| Annual Banner Revenue | | \$0 | \$0 | \$41,773 | \$43,026 | \$44,317 | \$45,646 | \$47,016 | \$48,426 | \$49,879 | \$51,375 | \$978,090 | \$616,518 |
| LED Boards | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | | |
| Percentage Sold | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Price | 3.0% | \$2,500 | \$2,575 | \$2,652 | \$2,732 | \$2,814 | \$2,898 | \$2,985 | \$3,075 | \$3,167 | \$3,262 | | |
| Annual Dasherboard Revenue | | \$0 | \$0 | \$39,784 | \$40,977 | \$42,207 | \$43,473 | \$44,777 | \$46,120 | \$47,504 | \$48,929 | \$931,514 | \$587,160 |
| Scoreboard | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | |
| Percentage Sold | 3.0% | 100% \$5,000 | 100% \$5,150 | 100% | 100% | 100% | 100% | 100% \$5,970 | 100% \$6,149 | 100% | 100% \$6,524 | | |
| Price Annual Scoreboard Revenue | 3.0% | \$5,000 \$0 | \$5,150 \$0 | \$5,305 \$74,263 | \$5,464 \$76,491 | \$5,628 \$78,786 | \$5,796 \$81,149 | \$5,970 \$83,584 | \$6,149 \$86,091 | \$6,334 \$88,674 | \$6,524 \$91,334 | \$1,738,826 | \$1,096,033 |
| Annual Scoreboard Revenue | | \$0 | \$0 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$80,091 | \$88,674 | \$91,334 | \$1,738,826 | \$1,096,033 |
| Courts/Fields | | 0 | 0 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | | |
| Quantity Percentage Sold | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Price | 3.0% | \$1,750 | \$1,803 | \$1,857 | \$1,912 | \$1,970 | \$2,029 | \$2,090 | \$2,152 | \$2,217 | \$2,283 | - | |
| Annual Court/Ice Revenue | 3.076 | \$1,730 | \$1,603 | \$16,709 | \$17,210 | \$17,727 | \$18,259 | \$18,806 | \$19,371 | \$19,952 | \$2,263 | \$391,236 | \$246,607 |
| Other Signage (Lobby, Meeting Rooms, etc) | | | | | | | | | | | | | |
| Quantity Quantity | | 0 | 0 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | | |
| Percentage Sold | | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | | |
| Price | 3.0% | \$1,500 | \$1,545 | \$1,591 | \$1,639 | \$1,688 | \$1,739 | \$1,791 | \$1,845 | \$1,900 | \$1,957 | | |
| Annual Other Signage Revenue | | \$0 | \$0 | \$9,548 | \$9,835 | \$10,130 | \$10,433 | \$10,746 | \$11,069 | \$11,401 | \$11,743 | \$223,563 | \$140,918 |
| Presenting Sponsor / Other Sponsorships | | | | | | | | | | | | | |
| Quantity | | 0 | 0 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Percentage Sold | | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | | |
| Price | 3.0% | \$5,000 | \$5,150 | \$5,305 | \$5,464 | \$5,628 | \$5,796 | \$5,970 | \$6,149 | \$6,334 | \$6,524 | | |
| Annual Sponsorship Revenue | | \$0 | \$0 | \$39,784 | \$40,977 | \$42,207 | \$43,473 | \$44,777 | \$46,120 | \$47,504 | \$48,929 | \$931,514 | \$587,160 |
| Other | 3.0% | \$0 | \$0 | \$90,000 | \$100,000 | \$110,000 | \$120,000 | \$123,600 | \$127,308 | \$131,127 | \$135,061 | \$2,531,870 | \$1,586,595 |
| Total Annual Advertising Revenue | | | | | | | | | | | | | |
| Banners | | \$0 | \$0 | \$41,773 | \$43,026 | \$44,317 | \$45,646 | \$47,016 | \$48,426 | \$49,879 | \$51,375 | \$978,090 | \$616,518 |
| LED Boards | | \$0 | \$0 | \$39,784 | \$40,977 | \$42,207 | \$43,473 | \$44,777 | \$46,120 | \$47,504 | \$48,929 | \$931,514 | \$587,160 |
| Scoreboard | | \$0 | \$0 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | \$88,674 | \$91,334 | \$1,738,826 | \$1,096,033 |
| Courts/Fields | | \$0 | \$0 | \$16,709 | \$17,210 | \$17,727 | \$18,259 | \$18,806 | \$19,371 | \$19,952 | \$20,550 | \$391,236 | \$246,607 |
| Other Signage (Lobby, Meeting Rooms, etc) | | \$0 | \$0 | \$9,548 | \$9,835 | \$10,130 | \$10,433 | \$10,746 | \$11,069 | \$11,401 | \$11,743 | \$223,563 | \$140,918 |
| Presenting Sponsor / Other Sponsorships | | \$0 | \$0 | \$39,784 | \$40,977 | \$42,207 | \$43,473 | \$44,777 | \$46,120 | \$47,504 | \$48,929 | \$931,514 | \$587,160 |
| Other | | \$0 | \$0 | \$90,000 | \$100,000 | \$110,000 | \$120,000 | \$123,600 | \$127,308 | \$131,127 | \$135,061 | \$2,531,870 | \$1,586,595 |
| Total | | \$0 | \$0 | \$311,861 | \$328,517 | \$345,372 | \$362,433 | \$373,306 | \$384,505 | \$396,041 | \$407,922 | \$7,726,613 | \$4,860,993 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | h | | | | | | | | | | | |
|------------------------------|------|----------------|--------|--------------|-----------|-----------|-----------------|-----------|-----------|-----------|-----------|-------------|-------------|
| | | Construction P | | Opening Year | | | Stabilized Year | | | | | 20.14 | 4.0% |
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Other Revenue | | | | | | | | | | | | | |
| Esports & Sports Performance | | | | | | | | | | | | | |
| Annual Visitors | | 0 | 0 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | | |
| Per Capita Spend | 3.0% | \$6.50 | \$6.70 | \$6.90 | \$7.10 | \$7.32 | \$7.54 | \$7.76 | \$7.99 | \$8.23 | \$8.48 | | |
| Gross Annual Revenue | | \$0 | \$0 | \$206,876 | \$213,082 | \$219,474 | \$226,058 | \$232,840 | \$239,825 | \$247,020 | \$254,431 | \$4,843,873 | \$3,053,234 |
| Net Revenue % | | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | | |
| Net Revenue \$ | | \$0 | \$0 | \$103,438 | \$106,541 | \$109,737 | \$113,029 | \$116,420 | \$119,913 | \$123,510 | \$127,215 | \$2,421,937 | \$1,526,617 |
| Multipurpose/Party Rooms | | | | | | | | | | | | | |
| Annual Rentals | | 0 | 0 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | | |
| Average SF Rented | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Average Rental Rate per SF | 3.0% | \$0.17 | \$0.18 | \$0.18 | \$0.19 | \$0.19 | \$0.20 | \$0.20 | \$0.21 | \$0.22 | \$0.22 | | |
| Annual Revenue | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | 3.0% | \$0 | \$0 | \$25,000 | \$27,500 | \$30,000 | \$32,500 | \$33,475 | \$34,479 | \$35,514 | \$36,579 | \$686,965 | \$430,786 |
| Total Annual Other Revenue | | | | | | | | | | | | | |
| Esports & Sports Performance | | \$0 | \$0 | \$103,438 | \$106,541 | \$109,737 | \$113,029 | \$116,420 | \$119,913 | \$123,510 | \$127,215 | \$2,421,937 | \$1,526,617 |
| Multipurpose/Party Rooms | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | | \$0 | \$0 | \$25,000 | \$27,500 | \$30,000 | \$32,500 | \$33,475 | \$34,479 | \$35,514 | \$36,579 | \$686,965 | \$430,786 |
| Total | | \$0 | \$0 | \$128,438 | \$134,041 | \$139,737 | \$145,529 | \$149,895 | \$154,392 | \$159,024 | \$163,794 | \$3,108,901 | \$1,957,403 |
| | | , , | • | | 4.4% | 4.2% | 4.1% | 3.0% | 3.0% | 3.0% | 3.0% | | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction Pe | riod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|--------------|-----------------|----------------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-----------------------------|-----------------------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| OPERATING EXPENSES | | | | | | | | | | | | | |
| Staffing- FTEs | | | | | | | | | | | | | |
| Executive Director | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | _ | |
| Marketing Manager | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Business Manager | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Director of Operations | | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | | |
| Administrative Assistant | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| Maintenance/Operations | | 0.0 | 0.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | | |
| Custodian | | 0.0 | 0.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | | |
| | | | | | | | | | | | | | |
| Staffing - Salaries | 0.00/ | 40 | 00 | # 00 000 | #00 7 00 | 005 404 | 000.045 | 0101 000 | 0404.005 | 0407.405 | 0440.000 | | |
| Executive Director Marketing Manager | 3.0% 3.0% | \$ 0 | \$0 \$0 | \$90,000 | \$92,700 \$66,950 | \$95,481 \$68,959 | \$98,345 \$71,027 | \$101,296 \$73,158 | \$104,335 \$75,353 | \$107,465 \$77,613 | \$110,689 \$79,942 | | |
| Business Manager | 3.0% | \$0 \$0 | \$0 \$0 | \$65,000 \$60.000 | \$60,950 \$61,800 | \$68,959 \$63.654 | \$71,027 \$65,564 | \$73,158 \$67,531 | \$75,353 \$69,556 | \$77,613 \$71.643 | \$79,942 \$73.792 | | |
| Director of Operations | 3.0% | \$0 \$0 | \$0 \$0 | \$70,000 | \$72,100 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | | |
| Administrative Assistant | 3.0% | \$0 \$0 | \$0 | \$35.000 | \$36,050 | \$37,132 | \$38,245 | \$39,393 | \$40,575 | \$41,792 | \$43,046 | | |
| Maintenance/Operations | 3.0% | \$ 0 | \$0 | \$50,000 | \$51,500 | \$53,045 | \$54,636 | \$56,275 | \$57,964 | \$59,703 | \$61,494 | | |
| Custodian | 3.0% | \$0 | \$0 | \$30,000 | \$30,900 | \$31,827 | \$32,782 | \$33,765 | \$34,778 | \$35,822 | \$36,896 | | |
| | 2.270 | ** | • | 400,000 | **** | ¥, | *, | **** | 40., | ***,*== | ***,*** | | |
| Staffing | | | | | | | | | | | | | |
| Executive Director | | \$0 | \$0 | \$90,000 | \$92,700 | \$95,481 | \$98,345 | \$101,296 | \$104,335 | \$107,465 | \$110,689 | \$2,107,299 | \$1,328,292 |
| Marketing Manager | | \$0 | \$0 | \$65,000 | \$66,950 | \$68,959 | \$71,027 | \$73,158 | \$75,353 | \$77,613 | \$79,942 | \$1,521,938 | \$959,322 |
| Business Manager | | \$0 | \$0 | \$60,000 | \$61,800 | \$63,654 | \$65,564 | \$67,531 | \$69,556 | \$71,643 | \$73,792 | \$1,404,866 | \$885,528 |
| Director of Operations | | \$0 | \$0 | \$70,000 | \$72,100 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | \$1,639,010 | \$1,033,116 |
| Administrative Assistant | | \$0 | \$0 | \$70,000 | \$72,100 | \$74,263 | \$76,491 | \$78,786 | \$81,149 | \$83,584 | \$86,091 | \$1,639,010 | \$1,033,116 |
| Maintenance/Operations | | \$0 | \$0 | \$150,000 | \$154,500 | \$159,135 | \$163,909 | \$168,826 | \$173,891 | \$179,108 | \$184,481 | \$3,512,165 | \$2,213,820 |
| Custodian | | \$0 | \$0 | \$60,000 | \$61,800 | \$63,654 | \$65,564 | \$67,531 | \$69,556 | \$71,643 | \$73,792 | \$1,404,866 | \$885,528 |
| Subtotal | | \$0 | \$0 | \$565,000 | \$581,950 | \$599,409 | \$617,391 | \$635,912 | \$654,990 | \$674,640 | \$694,879 | \$0 | \$0 |
| Benefits Factor | | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | ¢17 107 000 | ¢40.040.220 |
| Subtotal Salaries, Wages and Benefits Contract Labor / Part-Time Labor | 3.0% | \$0 \$0 | \$0 \$ 0 | \$734,500 \$75,000 | \$756,535 \$85,000 | \$779,231 \$95,000 | \$802,608 \$100,000 | \$826,686 \$103,000 | \$851,487 \$106,090 | \$877,031 \$109,273 | \$903,342 \$112,551 | \$17,197,903 \$2,114,891 | \$10,840,338 \$1,326,327 |
| Total Salaries, Wages and Benefits | 3.0% | \$0 \$0 | \$ 0 \$ 0 | \$75,000 | \$85,000 \$841.535 | \$95,000 \$874.231 | \$902,608 | \$929,686 | \$957,577 | \$109,273 \$986,304 | \$1.015.893 | \$2,114,891 \$19,312,794 | \$1,326,327 \$12.166.665 |
| Total Salaties, wages and benefits | | Φ0 | φU | φουθ, 300 | φυ+1,555 | φ014,231 | φσυ2,000 | φ329,000 | φυυ, 511 | φ900,304 | φ1,010,090 | φ13,312,794 | φ12,100,000 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction Pe | | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|--|------|-----------------|--------|--------------|-------------|-------------|-----------------|-------------|-------------|-------------|-------------|---|--------------|
| | 11.2 | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Utilities | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | | |
| Annual Cost per Square Foot | 3% | \$2.400 | \$2.47 | \$2.55 | \$2.62 | \$2.70 | \$2.78 | \$2.87 | \$2.95 | \$3.04 | \$3.13 | *********************************** | ez 740 750 |
| Estimated Annual Utilities Cost | | \$0 | \$0 | \$524,891 | \$540,638 | \$556,857 | \$573,562 | \$590,769 | \$608,492 | \$626,747 | \$645,550 | \$12,290,024 | \$7,746,759 |
| Maintenance | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | | |
| Annual Cost per Square Foot | 3% | \$0.800 | \$0.82 | \$0.85 | \$0.87 | \$0.90 | \$0.93 | \$0.96 | \$0.98 | \$1.01 | \$1.04 | | |
| Estimated Annual Maintenance Cost | | \$0 | \$0 | \$174,964 | \$180,213 | \$185,619 | \$191,187 | \$196,923 | \$202,831 | \$208,916 | \$215,183 | \$4,096,675 | \$2,582,253 |
| Materials and Complies | | | | | | | | | | | | | |
| Materials and Supplies Total Building Square Footage | | 0 | 0 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | | |
| Annual Cost per Square Foot | 3% | \$0.780 | \$0.80 | \$0.83 | \$0.85 | \$0.88 | \$0.90 | \$0.93 | \$0.96 | \$0.99 | \$1.02 | - | |
| Estimated Annual Materials Cost | 3 /6 | \$0.780 | \$0.80 | \$170,590 | \$175,707 | \$180,978 | \$186,408 | \$192,000 | \$197,760 | \$203,693 | \$209,804 | \$3,994,258 | \$2,517,697 |
| Estimated / windar waterials cost | | Ψ | ΨΟ | ψ170,000 | ψ170,707 | Ψ100,010 | ψ100,400 | Ψ102,000 | Ψ107,700 | Ψ200,000 | Ψ200,004 | ψ0,004,200 | Ψ2,017,007 |
| Insurance | | | | | | | | | | | | | |
| Total Building Square Footage | | 0 | 0 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | 206,150 | | |
| Annual Cost per Square Foot | 3% | \$0.700 | \$0.72 | \$0.74 | \$0.76 | \$0.79 | \$0.81 | \$0.84 | \$0.86 | \$0.89 | \$0.91 | | |
| Estimated Annual Insurance Cost | | \$0 | \$0 | \$153,093 | \$157,686 | \$162,417 | \$167,289 | \$172,308 | \$177,477 | \$182,801 | \$188,285 | \$3,584,590 | \$2,259,471 |
| Concessions | | | | | | | | | | | | | |
| Gross Concession Revenue | | \$0 | \$0 | \$1,256,050 | \$1,404,011 | \$1,624,084 | \$1,757,117 | \$1,809,830 | \$1,864,125 | \$1,920,049 | \$1,977,650 | \$36,964,609 | \$23,136,521 |
| Cost of Goods Sold | 3% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | Ψ30,304,003 | Ψ25, 150,521 |
| Estimated Annual Concessions Cost | 0,0 | \$0 | \$0 | \$753,630 | \$842,406 | \$974,450 | \$1,054,270 | \$1,085,898 | \$1,118,475 | \$1,152,029 | \$1,186,590 | \$22,178,765 | \$13,881,913 |
| | | | | | | | | | | | | | |
| General and Administrative | | | | | | | | | | | | | |
| Advertising / Promotions | | | | | | | | | | | | | |
| Awards/Trophies | | | | | | | | | | | | | |
| Entertainment | | | | | | | | | | | | | |
| Technology | | | | | | | | | | | | | |
| Contract Labor | | | | | | | | | | | | | |
| Tournament expenses Publications | | | | | | | | | | | | | |
| Miscellanous | | | | | | | | | | | | | |
| Total | 3% | \$0 | \$0 | \$200,000 | \$210,000 | \$220,000 | \$230,000 | \$236,900 | \$244,007 | \$251,327 | \$258,867 | \$4,907,750 | \$3,088,628 |
| | | | | | | | | | | | | | |
| Tournament Expenses | | | | | | | | | | | | | |
| In-House Tournament Registration Revenue | | \$0 | \$0 | \$91,776 | \$94,464 | \$158,184 | \$162,864 | \$167,856 | \$172,848 | \$178,152 | \$183,456 | \$3,376,128 | \$2,099,911 |
| Percentage of Registration Revenue | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Estimated Annual Tournament Cost | | \$0 | \$0 | \$36,710 | \$37,786 | \$63,274 | \$65,146 | \$67,142 | \$69,139 | \$71,261 | \$73,382 | \$1,350,451 | \$839,964 |
| League Operations / Programming Expenses | | | | | | | | | | | | | |
| Participants Fees | | \$0 | \$0 | \$86,500 | \$97,700 | \$106,200 | \$115,500 | \$118,500 | \$122,500 | \$126,500 | \$130,500 | \$2,445,100 | \$1,531,968 |
| Camp/Clinic Fees | | \$0 | \$0 | \$174,400 | \$200,900 | \$228,600 | \$234,500 | \$241,400 | \$249,600 | \$257,800 | \$266,000 | \$4,989,700 | \$3,128,994 |
| Total Revenues | | \$0 | \$0 | \$260,900 | \$298,600 | \$334,800 | \$350,000 | \$359,900 | \$372,100 | \$384,300 | \$396,500 | \$7,434,800 | \$4,660,962 |
| League Operations/Programming Expense % | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| League Operations/Programming Expense | | \$0 | \$0 | \$169,585 | \$194,090 | \$217,620 | \$227,500 | \$233,935 | \$241,865 | \$249,795 | \$257,725 | \$4,832,620 | \$3,029,625 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction | Period | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|----------------------------------|------|--------------|-------------|--------------|-------------|-------------|-----------------|-------------|-------------|-------------|-------------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| FINANCIAL OPERATING SUMMARY | | | | | | | | | | | | | |
| Operating Revenues | | | | | | | | | | | | | |
| In-House League Registration | | \$0 | \$0 | \$86,500 | \$97,700 | \$106,200 | \$115,500 | \$118,500 | \$122,500 | \$126,500 | \$130,500 | \$2,445,100 | \$1,531,968 |
| In-House Tournament Registration | | \$0 | \$0 | \$91,776 | \$94,464 | \$158,184 | \$162,864 | \$167,856 | \$172,848 | \$178,152 | \$183,456 | \$3,376,128 | \$2,099,911 |
| Rental Income | | \$0 | \$0 | \$1,263,300 | \$1,353,300 | \$1,455,900 | \$1,520,800 | \$1,569,300 | \$1,618,700 | \$1,668,900 | \$1,720,100 | \$32,453,800 | \$20,397,890 |
| Camps/Clinics | | \$0 | \$0 | \$174,400 | \$200,900 | \$228,600 | \$234,500 | \$241,400 | \$249,600 | \$257,800 | \$266,000 | \$4,989,700 | \$3,128,994 |
| Concessions (gross) | | \$0 | \$0 | \$1,256,100 | \$1,404,000 | \$1,624,100 | \$1,757,100 | \$1,809,800 | \$1,864,100 | \$1,920,000 | \$1,977,700 | \$36,964,600 | \$23,136,519 |
| Advertising/Sponsorship | | \$0 | \$0 | \$311,900 | \$328,500 | \$345,400 | \$362,400 | \$373,300 | \$384,500 | \$396,000 | \$407,900 | \$7,726,500 | \$4,860,938 |
| Other | | \$0 | \$0 | \$128,438 | \$134,041 | \$139,737 | \$145,529 | \$149,895 | \$154,392 | \$159,024 | \$163,794 | \$3,108,901 | \$1,957,403 |
| Total Operating Revenues | | \$0 | \$0 | \$3,312,414 | \$3,612,905 | \$4,058,121 | \$4,298,693 | \$4,430,051 | \$4,566,640 | \$4,706,376 | \$4,849,450 | \$91,064,729 | \$57,113,622 |
| Operating Expenses | | | | | | | | | | | | | |
| Salaries, Wages and Benefits | | \$0 | \$0 | \$809,500 | \$841,500 | \$874,200 | \$902,600 | \$929,700 | \$957,600 | \$986,300 | \$1,015,900 | \$19,312,800 | \$12,166,661 |
| Utilities | | \$0 | \$0 | \$524,900 | \$540,600 | \$556,900 | \$573,600 | \$590,800 | \$608,500 | \$626,700 | \$645,500 | \$12,290,100 | \$7,746,806 |
| Maintenance and Repair | | \$0 | \$0 | \$175,000 | \$180,200 | \$185,600 | \$191,200 | \$196,900 | \$202,800 | \$208,900 | \$215,200 | \$4,096,600 | \$2,582,201 |
| Materials and Supplies | | \$0 | \$0 | \$170,600 | \$175,700 | \$181,000 | \$186,400 | \$192,000 | \$197,800 | \$203,700 | \$209,800 | \$3,994,300 | \$2,517,735 |
| Insurance | | \$0 | \$0 | \$153,100 | \$157,700 | \$162,400 | \$167,300 | \$172,300 | \$177,500 | \$182,800 | \$188,300 | \$3,584,600 | \$2,259,485 |
| Concessions | | \$0 | \$0 | \$753,600 | \$842,400 | \$974,500 | \$1,054,300 | \$1,085,900 | \$1,118,500 | \$1,152,000 | \$1,186,600 | \$22,178,900 | \$13,882,000 |
| General and Administrative | | \$0 | \$0 | \$200,000 | \$210,000 | \$220,000 | \$230,000 | \$236,900 | \$244,000 | \$251,300 | \$258,900 | \$4,907,800 | \$3,088,648 |
| Management Fee | 3% | \$100,000 | \$100,000 | \$175,000 | \$185,000 | \$195,000 | \$205,000 | \$211,150 | \$217,485 | \$224,009 | \$230,729 | \$4,567,777 | \$2,935,866 |
| Tournament Expenses | | \$0 | \$0 | \$36,710 | \$37,786 | \$63,274 | \$65,146 | \$67,142 | \$69,139 | \$71,261 | \$73,382 | \$1,350,451 | \$839,964 |
| League Operations/Programming | | \$0 | \$0 | \$169,600 | \$194,100 | \$217,600 | \$227,500 | \$233,900 | \$241,900 | \$249,800 | \$257,700 | \$4,832,700 | \$3,029,677 |
| Total Operating Expenses | | \$100,000 | \$100,000 | \$3,168,010 | \$3,364,986 | \$3,630,474 | \$3,803,046 | \$3,916,692 | \$4,035,224 | \$4,156,770 | \$4,282,012 | \$81,116,029 | \$51,049,043 |
| Net Income From Operations | | (\$100,000) | (\$100,000) | \$144,403 | \$247,919 | \$427,648 | \$495,648 | \$513,359 | \$531,416 | \$549,606 | \$567,439 | \$9,948,701 | \$6,064,579 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction Pe | eriod | Opening Year | | ; | Stabilized Year | | | | | | 4.0% |
|--|------|-----------------|--------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------------|----------------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 20-Year NPV |
| | | | | | | | | | | | | | |
| ECONOMIC IMPACTS | | | | | | | | | | | | | |
| Out-of-Facility Impacts | | | | | | | | | | | | | |
| Total Attendee Days: | | | • | 407.500 | 405.040 | 000 100 | 040.004 | 040.004 | 040.004 | 040.004 | 040.004 | 4 040 004 | |
| Basketball | | 0 | 0 | 167,568 | 195,348 | 223,128 | 248,664 | 248,664 | 248,664 | 248,664 | 248,664 | 4,316,004 | |
| Volleyball | | 0 | 0 | 107,088 | 112,020 | 147,864 | 151,896 | 151,896 | 151,896 | 151,896 | 151,896 | 2,645,412 | |
| Other Court Users | | 0 | 0 | 46,260 | 56,340 | 66,420 | 69,444 | 69,444 | 69,444 | 69,444 | 69,444 | 1,210,680 | - |
| Track & Field Open | | 0 | 0 | 296,880 0 | 308,640 0 | 320,400 0 | 327,120 0 | 327,120 0 | 327,120 0 | 327,120 0 | 327,120 0 | 5,832,720 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 91,050 | 91,050 | 91,050 | 91,050 | 91,050 | 91,050 | 91,050 | 91,050 | 1,638,900 | |
| Total | | 0 | 0 | 708,846 | 763,398 | 848,862 | 888,174 | 888,174 | 888,174 | 888,174 | 888,174 | 15,643,716 | |
| % Attendee Days - Local: | | | | | | | | | | | | | |
| Basketball | | 100% | 100% | 50% | 49% | 48% | 47% | 47% | 47% | 47% | 47% | | |
| Volleyball | | 100% | 100% | 52% | 52% | 47% | 46% | 46% | 46% | 46% | 46% | | |
| Other Court Users | | 100% | 100% | 60% | 55% | 52% | 51% | 51% | 51% | 51% | 51% | | |
| Track & Field | | 100% | 100% | 64% | 62% | 61% | 60% | 60% | 60% | 60% | 60% | | |
| Open | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | - | |
| Private Rentals/Practices/Drop-in | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| % Attendee Days - Non Local: | | 00/ | 00/ | 500/ | 540/ | 500/ | 500/ | 500/ | 500/ | 500/ | 500/ | | |
| Basketball Volleyball | | 0% 0% | 0% 0% | 50% 48% | 51% 48% | 52% 53% | 53% 54% | 53% 54% | 53% 54% | 53% 54% | 53% 54% | | |
| Other Court Users | | 0% | 0% | 48% | 48% 45% | 53% 48% | 54% 49% | 54% 49% | 54% 49% | 54% 49% | 54% 49% | | |
| Track & Field | | 0% | 0% | 36% | 38% | 39% | 40% | 40% | 40% | 40% | 40% | _ | |
| Open | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | |
| Private Rentals/Practices/Drop-in | | 0% | 0% | 16% | 16% | 16% | 16% | 16% | 16% | 16% | 16% | | |
| Total Attendee Days - Local: | | | | | | | | | | | | | |
| Basketball | | 0 | 0 | 84,595 | 95,597 | 106,598 | 115,738 | 115,738 | 115,738 | 115,738 | 115,738 | 2,022,854 | |
| Volleyball | | 0 | 0 | 56,102 | 58,032 | 69,235 | 70,445 | 70,445 | 70,445 | 70,445 | 70,445 | 1,240,042 | |
| Other Court Users | | 0 | 0 | 27,634 | 31,212 | 34,790 | 35,698 | 35,698 | 35,698 | 35,698 | 35,698 | 629,100 | |
| Track & Field | | 0 | 0 | 188,604 | 192,132 | 195,660 | 197,676 | 197,676 | 197,676 | 197,676 | 197,676 | 3,541,536 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in Total | | 0 | 0 | 91,050 447,985 | 91,050 468,023 | 91,050 497,334 | 91,050 510,606 | 91,050 510,606 | 91,050 510,606 | 91,050 510,606 | 91,050 510,606 | 1,638,900 9,072,432 | |
| | | Ü | Ü | 447,000 | 400,020 | 407,004 | 010,000 | 010,000 | 010,000 | 010,000 | 010,000 | 0,072,402 | |
| Total Attendee Days - Non Local: | | | | | | | | | | | | | |
| Basketball | | 0 | 0 | 82,973 | 99,751 | 116,530 | 132,926 | 132,926 | 132,926 | 132,926 | 132,926 | 2,293,150 | |
| Volleyball | | 0 | 0 | 50,986 | 53,988 25,128 | 78,629 | 81,451 | 81,451 33,746 | 81,451 33,746 | 81,451 33,746 | 81,451 | 1,405,370 | |
| Other Court Users Track & Field | | 0 | 0 | 18,626 108,276 | 116,508 | 31,630 124,740 | 33,746 129,444 | 129,444 | 129,444 | 129,444 | 33,746 129,444 | 581,580 2,291,184 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,231,104 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 14,558 | 14,558 | 14,558 | 14,558 | 14,558 | 14,558 | 14,558 | 14,558 | 262,035 | |
| Total | | 0 | 0 | 275,418 | 309,933 | 366,086 | 392,126 | 392,126 | 392,126 | 392,126 | 392,126 | 6,833,319 | |
| % Non Local Attendee Days Net New to Market: | | | | | | | | | | | | | |
| Basketball | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Volleyball | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Other Court Users | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Track & Field | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Open | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Private Rentals/Practices/Drop-in | | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | 65% | | |
| Total Attendee Days - Non Local (Net New): | | | | | | | | | | | | | |
| Basketball | | 0 | 0 | 53,932 | 64,838 | 75,744 | 86,402 | 86,402 | 86,402 | 86,402 | 86,402 | 1,490,547 | |
| Volleyball | | 0 | 0 | 33,141 | 35,092 | 51,109 | 52,943 | 52,943 | 52,943 | 52,943 | 52,943 | 913,491 | |
| Other Court Users | | 0 | Ö | 12,107 | 16,333 | 20,559 | 21,935 | 21,935 | 21,935 | 21,935 | 21,935 | 378,027 | |
| Track & Field | | 0 | 0 | 70,379 | 75,730 | 81,081 | 84,139 | 84,139 | 84,139 | 84,139 | 84,139 | 1,489,270 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 9,462 | 9,462 | 9,462 | 9,462 | 9,462 | 9,462 | 9,462 | 9,462 | 170,323 | |
| Total | | 0 | 0 | 179,022 | 201,456 | 237,956 | 254,882 | 254,882 | 254,882 | 254,882 | 254,882 | 4,441,657 | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | Construction Pe | eriod | Opening Year | | 5 | Stabilized Year | | | | | | 4.0% |
|---|-----------------|-------|--------------|---------|---------|-----------------|---------|---------|---------|---------|------------|---------|
| | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | |
| % Non Local Attendee Days - Daytripper: | | | | | | | | | | | | |
| Basketball | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Volleyball | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Other Court Users | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Track & Field | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Open | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Private Rentals/Practices/Drop-in | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| 1 Tivate Tentals/1 Tactioes/2/op III | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | 4070 | | |
| % Non Local Attendee Days - Overnight: | | | | | | | | | | | | |
| Basketball | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Volleyball | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Other Court Users | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Track & Field | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Open | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| Private Rentals/Practices/Drop-in | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | 60% | | |
| | | | | | | | | | | | | |
| Total Attendee Days - Non Local Daytripper: | | | | | | | | | | | | |
| Basketball | 0 | 0 | 21,573 | 25,935 | 30,298 | 34,561 | 34,561 | 34,561 | 34,561 | 34,561 | 596,219 | |
| Volleyball | 0 | 0 | 13,256 | 14,037 | 20,443 | 21,177 | 21,177 | 21,177 | 21,177 | 21,177 | 365,396 | |
| Other Court Users | 0 | 0 | 4,843 | 6,533 | 8,224 | 8,774 | 8,774 | 8,774 | 8,774 | 8,774 | 151,211 | |
| Track & Field | 0 | 0 | 28,152 | 30,292 | 32,432 | 33,655 | 33,655 | 33,655 | 33,655 | 33,655 | 595,708 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | 0 | 0 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 68,129 | |
| Total | 0 | 0 | 71,609 | 80,583 | 95,182 | 101,953 | 101,953 | 101,953 | 101,953 | 101,953 | 1,776,663 | |
| Total Attendee Days - Non Local Overnight: | | | | | | | | | | | | |
| Basketball | 0 | 0 | 32,359 | 38,903 | 45,447 | 51,841 | 51,841 | 51,841 | 51,841 | 51,841 | 894,328 | |
| Volleyball | 0 | 0 | 19,884 | 21,055 | 30,665 | 31,766 | 31,766 | 31,766 | 31,766 | 31,766 | 548,094 | |
| Other Court Users | 0 | 0 | 7,264 | 9,800 | 12,336 | 13,161 | 13,161 | 13,161 | 13,161 | 13,161 | 226,816 | |
| Track & Field | 0 | 0 | 42,228 | 45,438 | 48,649 | 50,483 | 50,483 | 50,483 | 50,483 | 50,483 | 893,562 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | 0 | 0 | 5,677 | 5,677 | 5,677 | 5,677 | 5,677 | 5,677 | 5,677 | 5,677 | 102,194 | |
| Total | 0 | 0 | 107,413 | 120,874 | 142,773 | 152,929 | 152,929 | 152,929 | 152,929 | 152,929 | 2,664,994 | |
| Adjustment for Extended Stay: | | | | | | | | | | | | |
| Basketball | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Volleyball | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Other Court Users | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Track & Field | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Open | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Private Rentals/Practices/Drop-in | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| | | | | | | | | | | | | |
| Total Adjusted Attendee Days - Non Local Overnight: | | | | | | | | | | | | |
| Basketball | 0 | 0 | 32,359 | 38,903 | 45,447 | 51,841 | 51,841 | 51,841 | 51,841 | 51,841 | 894,328 | |
| Volleyball | 0 | 0 | 19,884 | 21,055 | 30,665 | 31,766 | 31,766 | 31,766 | 31,766 | 31,766 | 548,094 | |
| Other Court Users | 0 | 0 | 7,264 | 9,800 | 12,336 | 13,161 | 13,161 | 13,161 | 13,161 | 13,161 | 226,816 | |
| Track & Field | 0 | 0 | 42,228 | 45,438 | 48,649 | 50,483 | 50,483 | 50,483 | 50,483 | 50,483 | 893,562 | |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | 0 | 0 | 5,677 | 5,677 | 5,677 | 5,677 | 5,677 | 5,677 | 5,677 | 5,677 | 102,194 | |
| Total | 0 | 0 | 107,413 | 120,874 | 142,773 | 152,929 | 152,929 | 152,929 | 152,929 | 152,929 | 2,664,994 | |
| Persons per Hotel Room: | | | | | | | | | | | | |
| Basketball | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Volleyball | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Other Court Users | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Track & Field | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Open | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |
| Private Rentals/Practices/Drop-in | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 | | |

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| | | Construction Pe | oriod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|----------------|-----------------|----------------|-----------------------------|-----------------------------|----------------------------|-----------------------------|-----------------------------|----------------------------|----------------------------|-----------------------------|-------------------------------|-------------------------------|
| | | CP 1 | CP 2 | Opening real | 2 | 3 | Stabilized Teal | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Total Hotel Room Nights (Net New): | | | | | | | | | | | | | |
| Basketball | | 0 | 0 | 11,557 | 13,894 | 16,231 | 18,515 | 18,515 | 18,515 | 18,515 | 18,515 | 319,403 | |
| Volleyball | | 0 | 0 | 7,102 | 7,520 | 10,952 | 11,345 | 11,345 | 11,345 | 11,345 | 11,345 | 195,748 | |
| Other Court Users | | 0 | 0 | 2,594 | 3,500 | 4,406 | 4,700 | 4,700 | 4,700 | 4,700 | 4,700 | 81,006 | |
| Track & Field | | 0 | 0 | 15,081 | 16,228 | 17,375 | 18,030 | 18,030 | 18,030 | 18,030 | 18,030 | 319,129 | |
| Open | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Private Rentals/Practices/Drop-in | | 0 | 0 | 2,028 | 2,028 | 2,028 | 2,028 | 2,028 | 2,028 | 2,028 | 2,028 | 36,498 | |
| Total | | 0 | 0 | 38,362 | 43,169 | 50,990 | 54,617 | 54,617 | 54,617 | 54,617 | 54,617 | 951,784 | |
| Daile Canadian Day Attended Non-Land Con- | 0 | | | | | | | | | | | | |
| Daily Spending Per Attendee - Non Local Ove Basketball | Growth 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Volleyball | 3.0% | \$150 \$150 | \$155 \$155 | \$159 \$159 | \$164 \$164 | \$169 \$169 | \$174 \$174 | \$179 \$179 | \$184 | \$190 \$190 | \$196 \$196 | | |
| Other Court Users | 3.0% | \$150 | \$155 \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Track & Field | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Open | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| Private Rentals/Practices/Drop-in | 3.0% | \$150 | \$155 | \$159 | \$164 | \$169 | \$174 | \$179 | \$184 | \$190 | \$196 | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Daily Spending Per Attendee - Non Local Day | Growth | | | | | | | | | | | | |
| Basketball | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Volleyball | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Other Court Users | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Track & Field | 3.0% | \$60 | \$62 | \$64 | \$66 | \$68 | \$70 | \$72 | \$74 | \$76 | \$78 | | |
| Open | 3.0% | \$60 \$60 | \$62 \$62 | \$64 \$64 | \$66 \$66 | \$68 \$68 | \$70 \$70 | \$72 \$72 | \$74 \$74 | \$76 \$76 | \$78 \$78 | | |
| Private Rentals/Practices/Drop-in | 3.0% | \$60 | \$6∠ | \$64 | \$00 | \$08 | \$70 | \$12 | \$74 | \$16 | \$18 | - | |
| | | | | | | | | | | | | | |
| Direct Spending - Non Local Overnight | | | | | | | | | | | | | |
| Basketball | | \$0 | \$0 | \$5,149,512 | \$6,376,549 | \$7,672,573 | \$9.014.741 | \$9,285,183 | \$9,563,738 | \$9,850,650 | \$10,146,170 | \$186,863,017 | \$116.300.357 |
| Volleyball | | \$0 | \$0 | \$3,164,301 | \$3,451,157 | \$5,177,098 | \$5,523,819 | \$5,689,534 | \$5,860,220 | \$6,036,027 | \$6,217,107 | \$114,529,600 | \$71,272,564 |
| Other Court Users | | \$0 | \$0 | \$1,156,004 | \$1,606,296 | \$2,082,565 | \$2,288,598 | \$2,357,256 | \$2,427,973 | \$2,500,812 | \$2,575,837 | \$47,410,294 | \$29,490,982 |
| Track & Field | | \$0 | \$0 | \$6,719,895 | \$7,447,719 | \$8,213,164 | \$8,778,573 | \$9,041,930 | \$9,313,188 | \$9,592,584 | \$9,880,361 | \$185,652,698 | \$116,437,499 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Private Rentals/Practices/Drop-in | | \$0 | \$0 | \$903,477 | \$930,581 | \$958,499 | \$987,254 | \$1,016,871 | \$1,047,377 | \$1,078,799 | \$1,111,163 | \$21,154,404 | \$13,334,236 |
| Total | | \$0 | \$0 | \$17,093,190 | \$19,812,302 | \$24,103,899 | \$26,592,984 | \$27,390,774 | \$28,212,497 | \$29,058,872 | \$29,930,638 | \$555,610,013 | \$346,835,637 |
| D: 10 " N I ID 1: | | | | | | | | | | | | | |
| Direct Spending - Non Local Daytrippers | | | | 04 070 000 | 04 700 440 | # 0.040.040 | 00 100 001 | 00 170 010 | #0.550.000 | 00.000.040 | 00 705 045 | 040,000,400 | 004 040 400 |
| Basketball Volleyball | | \$0 \$0 | \$0 \$0 | \$1,373,203 \$843,814 | \$1,700,413 \$920,309 | \$2,046,019 \$1,380,560 | \$2,403,931 \$1,473,019 | \$2,476,049 \$1,517,209 | \$2,550,330 \$1,562,725 | \$2,626,840 \$1,609,607 | \$2,705,645 \$1,657,895 | \$49,830,138 \$30,541,227 | \$31,013,428 \$19,006,017 |
| Other Court Users | | \$0 \$0 | \$0 \$0 | \$308,268 | \$428,345 | \$555,351 | \$610,293 | \$628,601 | \$647,460 | \$666,883 | \$686,890 | \$12,642,745 | \$7,864,262 |
| Track & Field | | \$0 \$0 | \$0 \$0 | \$1,791,972 | \$1,986,058 | \$2,190,177 | \$2,340,953 | \$2,411,181 | \$2,483,517 | \$2,558,022 | \$2,634,763 | \$49,507,386 | \$31,050,000 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Private Rentals/Practices/Drop-in | | \$0 | \$0 | \$240,927 | \$248,155 | \$255,600 | \$263,268 | \$271,166 | \$279,301 | \$287,680 | \$296,310 | \$5,641,175 | \$3,555,796 |
| Total | | \$0 | \$0 | \$4,558,184 | \$5,283,281 | \$6,427,706 | \$7,091,462 | \$7,304,206 | \$7,523,333 | \$7,749,032 | \$7,981,503 | \$148,162,670 | \$92,489,503 |
| | | | | | | | | | | | | | |
| Direct Spending - Total Non Locals | | | | | | | | | | | | | |
| Basketball | | \$0 | \$0 | \$6,522,715 | \$8,076,961 | \$9,718,592 | \$11,418,671 | \$11,761,232 | \$12,114,068 | \$12,477,491 | \$12,851,815 | \$236,693,154 | \$147,313,785 |
| Volleyball | | \$0 | \$0 | \$4,008,115 | \$4,371,466 | \$6,557,658 | \$6,996,838 | \$7,206,743 | \$7,422,945 | \$7,645,634 | \$7,875,003 | \$145,070,827 | \$90,278,581 |
| Other Court Users | | \$0 | \$0 | \$1,464,271 | \$2,034,641 | \$2,637,915 | \$2,898,890 | \$2,985,857 | \$3,075,433 | \$3,167,696 | \$3,262,727 | \$60,053,039 | \$37,355,243 |
| Track & Field | | \$0 | \$0 | \$8,511,868 | \$9,433,778 | \$10,403,341 | \$11,119,526 | \$11,453,111 | \$11,796,705 | \$12,150,606 | \$12,515,124 | \$235,160,084 | \$147,487,499 |
| Open | | \$0 \$0 | \$0 \$0 | \$0 | \$0 | \$0 \$1,214,098 | \$0 | \$0 | \$0 \$1,326,678 | \$0 \$1,366,479 | \$0 | \$0 | \$0 |
| Private Rentals/Practices/Drop-in Total | | \$0 \$0 | \$0 \$0 | \$1,144,404 \$21,651,373 | \$1,178,736 \$25,095,583 | \$30,531,605 | \$1,250,521 \$33,684,447 | \$1,288,037 \$34,694,980 | \$1,326,678 | \$1,366,479 | \$1,407,473 \$37,912,141 | \$26,795,579 \$703,772,683 | \$16,890,032 \$439,325,140 |
| Total | | ΦU | φU | \$21,031,373 | \$25,095,565 | \$30,531,605 | \$33,664,44 <i>1</i> | \$34,694,960 | φ35,735,629 | \$30,007,904 | \$37,912,141 | \$103,112,003 | \$439,325,140 |
| Direct Spending By Industry - Overnight: | | | | | | | | | | | | | |
| Hotel | | 26% | 26% | 26% | 26% | 26% | 26% | 26% | 26% | 26% | 26% | | |
| Restaurant | | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | | |
| Entertainment | | 12% | 12% | 12% | 12% | 12% | 12% | 12% | 12% | 12% | 12% | | |
| Retail | | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | | |
| Auto Rental | | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | | |
| Other Local Transit | | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | | |
| Other Industries | | 5% | 5% | 5% | 5% | 5% | 5% | 5% | 5% | 5% | 5% | | |
| Construction - Non Residential | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | |
| Total | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | - | |

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| | | Construction Do | riad l | Onening Veer | | | Stabilized Vees | | | | | | 4.00/ |
|--|--------|--------------------------|------------|-----------------------------|-----------------------------|--------------|-------------------|------------------------------|--------------|------------------------------|--------------|--------------------------------|-----------------|
| | | Construction Per CP 1 | CP 2 | Opening Year | 2 | 3 | Stabilized Year 4 | 5 | 6 | 7 | 8 | 20-Year | 4.0% 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Direct Spending By Industry - Daytripper: | | | | | | | | | | | | | |
| Hotel | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | |
| Restaurant | | 52% | 52% | 52% | 52% | 52% | 52% | 52% | 52% | 52% | 52% | | |
| Entertainment | | 8% | 8% | 8% | 8% | 8% | 8% | 8% | 8% | 8% | 8% | | |
| Retail | | 30% | 30% | 30% | 30% | 30% | 30% | 30% | 30% | 30% | 30% | | |
| Auto Rental | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | |
| Other Local Transit | | 1% | 1% | 1% 9% | 1% | 1% | 1% 9% | 1% 9% | 1% | 1% | 1% | | |
| Other Industries | | 9% 0% | 9% 0% | 9% 0% | 9% 0% | 9% 0% | 9% 0% | 9% 0% | 9% 0% | 9% 0% | 9% 0% | | |
| Construction - Non Residential Total | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | |
| Total | | 10070 | 100 /6 | 10070 | 10070 | 10070 | 100 /0 | 10070 | 10070 | 10070 | 100 /0 | | |
| Direct Spending By Industry - Overnight: | | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$4,444,229 | \$5,151,199 | \$6,267,014 | \$6,914,176 | \$7,121,601 | \$7,335,249 | \$7,555,307 | \$7,781,966 | \$144,458,603 | \$90,177,266 |
| Restaurant | | \$0 | \$0 | \$6,837,276 | \$7,924,921 | \$9,641,559 | \$10,637,194 | \$10,956,309 | \$11,284,999 | \$11,623,549 | \$11,972,255 | \$222,244,005 | \$138,734,255 |
| Entertainment | | \$0 | \$0 | \$2,051,183 | \$2,377,476 | \$2,892,468 | \$3,191,158 | \$3,286,893 | \$3,385,500 | \$3,487,065 | \$3,591,677 | \$66,673,202 | \$41,620,276 |
| Retail | | \$0 | \$0 | \$2,393,047 | \$2,773,722 | \$3,374,546 | \$3,723,018 | \$3,834,708 | \$3,949,750 | \$4,068,242 | \$4,190,289 | \$77,785,402 | \$48,556,989 |
| Auto Rental | | \$0 | \$0 | \$170,932 | \$198,123 | \$241,039 | \$265,930 | \$273,908 | \$282,125 | \$290,589 | \$299,306 | \$5,556,100 | \$3,468,356 |
| Other Local Transit | | \$0 | \$0 | \$341,864 | \$396,246 | \$482,078 | \$531,860 | \$547,815 | \$564,250 | \$581,177 | \$598,613 | \$11,112,200 | \$6,936,713 |
| Other Industries | | \$0 | \$0 | \$854,659 | \$990,615 | \$1,205,195 | \$1,329,649 | \$1,369,539 | \$1,410,625 | \$1,452,944 | \$1,496,532 | \$27,780,501 | \$17,341,782 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$17,093,190 | \$19,812,302 | \$24,103,899 | \$26,592,984 | \$27,390,774 | \$28,212,497 | \$29,058,872 | \$29,930,638 | ` | \$346,835,637 |
| Direct Spending By Industry - Daytripper: | | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$2,370,256 | \$2,747,306 | \$3,342,407 | \$3,687,560 | \$3,798,187 | \$3,912,133 | \$4,029,497 | \$4,150,382 | \$77,044,588 | \$48,094,542 |
| Entertainment | | \$0 | \$0 | \$364,655 | \$422,662 | \$514,217 | \$567,317 | \$584,337 | \$601,867 | \$619,923 | \$638,520 | \$11,853,014 | \$7,399,160 |
| Retail | | \$0 | \$0 | \$1,367,455 | \$1,584,984 | \$1,928,312 | \$2,127,439 | \$2,191,262 | \$2,257,000 | \$2,324,710 | \$2,394,451 | \$44,448,801 | \$27,746,851 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$45,582 | \$52,833 | \$64,277 | \$70,915 | \$73,042 | \$75,233 | \$77,490 | \$79,815 | \$1,481,627 | \$924,895 |
| Other Industries | | \$0 | \$0 | \$410,237 | \$475,495 | \$578,494 | \$638,232 | \$657,379 | \$677,100 | \$697,413 | \$718,335 | \$13,334,640 | \$8,324,055 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$4,558,184 | \$5,283,281 | \$6,427,706 | \$7,091,462 | \$7,304,206 | \$7,523,333 | \$7,749,032 | \$7,981,503 | \$148,162,670 | \$92,489,503 |
| Total Direct Spending By Industry: | | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$4,444,229 | \$5,151,199 | \$6,267,014 | \$6,914,176 | \$7,121,601 | \$7,335,249 | \$7,555,307 | \$7,781,966 | \$144,458,603 | \$90,177,266 |
| Restaurant | | \$0 | \$0 | \$9,207,531 | \$10,672,227 | \$12,983,967 | \$14,324,754 | \$14,754,497 | \$15,197,132 | \$15,653,046 | \$16,122,637 | \$299,288,594 | \$186,828,796 |
| Entertainment | | \$0 | \$0 | \$2,415,837 | \$2,800,139 | \$3,406,684 | \$3,758,475 | \$3,871,229 | \$3,987,366 | \$4,106,987 | \$4,230,197 | \$78,526,215 | \$49,019,437 |
| Retail | | \$0 | \$0 | \$3,760,502 | \$4,358,706 | \$5,302,858 | \$5,850,457 | \$6,025,970 | \$6,206,749 | \$6,392,952 | \$6,584,740 | \$122,234,203 | \$76,303,840 |
| Auto Rental | | \$0 | \$0 | \$170,932 | \$198,123 | \$241,039 | \$265,930 | \$273,908 | \$282,125 | \$290,589 | \$299,306 | \$5,556,100 | \$3,468,356 |
| Other Local Transit | | \$0 | \$0 | \$387,446 | \$449,079 | \$546,355 | \$602,774 | \$620,858 | \$639,483 | \$658,668 | \$678,428 | \$12,593,827 | \$7,861,608 |
| Other Industries | | \$0 | \$0 | \$1,264,896 | \$1,466,110 | \$1,783,688 | \$1,967,881 | \$2,026,917 | \$2,087,725 | \$2,150,357 | \$2,214,867 | \$41,115,141 | \$25,665,837 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$21,651,373 | \$25,095,583 | \$30,531,605 | \$33,684,447 | \$34,694,980 | \$35,735,829 | \$36,807,904 | \$37,912,141 | \$703,772,683 | \$439,325,140 |
| Total Outrot Du ladua: | | | | | | | | | | | | | |
| Total Output By Industry: Hotel | 1.6854 | \$0 | \$0 | \$7,490,463 | \$8,682,014 | \$10,562,649 | \$11,653,399 | \$12,003,001 | \$12,363,091 | \$12,733,984 | \$13,116,004 | \$243,475,695 | \$151,987,988 |
| Restaurant | 1.6840 | \$0 \$0 | \$0 \$0 | \$7,490,463 \$15.505.596 | \$8,682,014 \$17,972,161 | \$21,865,159 | \$24,123,062 | \$12,003,001 \$24,846,754 | \$12,363,091 | \$12,733,984 \$26,359,921 | \$13,116,004 | \$243,475,695 \$504,005,665 | \$314,621,986 |
| Entertainment | 1.5771 | \$0 \$0 | \$0 \$0 | \$3,810,123 | \$4,416,222 | \$5,372,831 | \$5,927,656 | \$6,105,486 | \$6,288,650 | \$6,477,310 | \$6,671,629 | \$123,847,140 | \$77,310,705 |
| Retail | 1.6948 | \$0 | \$0 | \$6,373,159 | \$7,386,974 | \$8,987,086 | \$9,915,136 | \$10,212,590 | \$10,518,968 | \$10,834,537 | \$11,159,573 | \$207,157,986 | \$129,316,913 |
| Auto Rental | 1.7797 | \$0 | \$0 | \$304,214 | \$352,608 | \$428,987 | \$473,286 | \$487,485 | \$502,109 | \$10,634,337 | \$532,688 | \$9,888,416 | \$6,172,774 |
| Other Local Transit | 1.7797 | \$0 | \$0 | \$689,553 | \$799,244 | \$972,370 | \$1,072,782 | \$1,104,965 | \$1,138,114 | \$1,172,258 | \$1,207,425 | \$22,413,742 | \$13,991,621 |
| Other Industries | 1.7596 | \$0 | \$0 | \$2,225,729 | \$2,579,789 | \$3,138,604 | \$3,462,711 | \$3,566,592 | \$3,673,590 | \$3,783,798 | \$3,897,312 | \$72,346,786 | \$45,161,972 |
| Construction - Non Residential | 1.6866 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$36,398,837 | \$42,189,010 | \$51,327,686 | \$56,628,032 | \$58,326,873 | \$60,076,680 | \$61,878,980 | \$63,735,349 | \$1,183,135,431 | \$738,563,959 |
| Derecand Income (Fornings) By Indicate: | | | | | | | | | | | | | |
| Personal Income (Earnings) By Industry: Hotel | 0.6789 | \$0 | \$0 | \$3,017,154 | \$3,497,110 | \$4,254,628 | \$4,693,982 | \$4,834,801 | \$4,979,845 | \$5,129,241 | \$5,283,118 | \$98,071,857 | \$61,220,666 |
| Restaurant | 0.7340 | \$0 | \$0 | \$6,758,417 | \$7,833,518 | \$9,530,357 | \$10,514,508 | \$10,829,943 | \$11,154,841 | \$11,489,487 | \$11,834,171 | \$219,680,719 | \$137,134,142 |
| Entertainment | 0.5194 | \$0 | \$0 | \$1,254,856 | \$1,454,473 | \$1,769,530 | \$1,952,261 | \$2,010,828 | \$2,071,153 | \$2,133,288 | \$2,197,287 | \$40,788,786 | \$25,462,113 |
| Retail | 0.6672 | \$0 | \$0 | \$2,509,122 | \$2,908,262 | \$3,538,229 | \$3,903,604 | \$4,020,712 | \$4,141,333 | \$4,265,573 | \$4,393,540 | \$81,558,405 | \$50,912,260 |
| Auto Rental | 0.8194 | \$0 | \$0 | \$140,054 | \$162,333 | \$197,496 | \$217,891 | \$224,427 | \$231,160 | \$238,095 | \$245,238 | \$4,552,413 | \$2,841,812 |
| Other Local Transit | 0.8194 | \$0 | \$0 | \$317,455 | \$367,955 | \$447,658 | \$493,886 | \$508,702 | \$523,963 | \$539,682 | \$555,873 | \$10,318,803 | \$6,441,440 |
| Other Industries | 0.6915 | \$0 | \$0 | \$874,719 | \$1,013,865 | \$1,233,481 | \$1,360,857 | \$1,401,682 | \$1,443,733 | \$1,487,045 | \$1,531,656 | \$28,432,521 | \$17,748,801 |
| Construction - Non Residential | 0.5680 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$14,871,776 | \$17,237,516 | \$20,971,381 | \$23,136,987 | \$23,831,097 | \$24,546,030 | \$25,282,411 | \$26,040,883 | \$483,403,504 | \$301,761,232 |
| | | | | | | | | | | | | | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction Pe | riod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|---|---------|-----------------|------|--------------|-------------|------------------|------------------|-------------|------------------|-------------|-------------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Total Employment By Industry: | | | | | | | | | | | | | |
| Hotel | 16.0159 | 0 | 0 | 71 | 83 | 100 | 111 | 114 | 117 | 121 | 125 | 2.314 | |
| Restaurant | 25.5274 | 0 | 0 | 235 | 272 | 331 | 366 | 377 | 388 | 400 | 412 | 7,640 | |
| Entertainment | 19.6251 | 0 | 0 | 47 | 55 | 67 | 74 | 76 | 78 | 81 | 83 | 1,541 | |
| Retail | 19.1241 | 0 | 0 | 72 | 83 | 101 | 112 | 115 | 119 | 122 | 126 | 2,338 | |
| Auto Rental | 20.8444 | 0 | 0 | 4 | 4 | 5 | 6 | 6 | 6 | 6 | 6 | 116 | |
| Other Local Transit | 20.8444 | 0 | 0 | 8 | 9 | 11 | 13 | 13 | 13 | 14 | 14 | 263 | |
| Other Industries | 21.5641 | 0 | 0 | 27 | 32 | 38 | 42 | 44 | 45 | 46 | 48 | 887 | |
| | 11.9801 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 007 | |
| Construction - Non Residential Total | 11.9001 | 0 | 0 | 464 | 538 | 655 | 723 | 744 | 767 | 790 | 813 | 15,097 | |
| Total | | O | · · | 404 | 330 | 033 | 725 | 744 | 701 | 750 | 013 | 10,001 | |
| County Sales Tax (1.0%) | 1.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$44,442 | \$51,512 | \$62,670 | \$69,142 | \$71,216 | \$73,352 | \$75,553 | \$77,820 | \$1,444,586 | \$901,773 |
| Restaurant | | \$0 | \$0 | \$92,075 | \$106,722 | \$129,840 | \$143,248 | \$147,545 | \$151,971 | \$156,530 | \$161,226 | \$2,992,886 | \$1,868,288 |
| Entertainment | | \$0 | \$0 | \$24,158 | \$28,001 | \$34,067 | \$37,585 | \$38,712 | \$39,874 | \$41,070 | \$42,302 | \$785,262 | \$490,194 |
| Retail | | \$0 | \$0 | \$37,605 | \$43,587 | \$53,029 | \$58,505 | \$60,260 | \$62,067 | \$63,930 | \$65,847 | \$1,222,342 | \$763,038 |
| Auto Rental | | \$0 | \$0 | \$1,709 | \$1,981 | \$2,410 | \$2,659 | \$2,739 | \$2,821 | \$2,906 | \$2,993 | \$55,561 | \$34,684 |
| Other Local Transit | | \$0 | \$0 | \$3,874 | \$4,491 | \$5,464 | \$6,028 | \$6,209 | \$6,395 | \$6,587 | \$6,784 | \$125,938 | \$78,616 |
| Other Industries | | \$0 | \$0 | \$12,649 | \$14,661 | \$17,837 | \$19,679 | \$20,269 | \$20,877 | \$21,504 | \$22,149 | \$411,151 | \$256,658 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$44,242 | \$51,280 | \$62,388 | \$68,831 | \$70,896 | \$73,023 | \$75,213 | \$77,470 | \$1,438,088 | \$897,716 |
| Total | | \$0 | \$0 | \$260,756 | \$302,236 | \$367,704 | \$405,675 | \$417,845 | \$430,381 | \$443,292 | \$456,591 | \$8,475,815 | \$5,290,968 |
| County Hotel Tax (6.0%) | 6.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$266,654 | \$309,072 | \$376,021 | \$414,851 | \$427,296 | \$440,115 | \$453,318 | \$466,918 | \$8,667,516 | \$5,410,636 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | 5.5 | \$0 | \$0 | \$266,654 | \$309,072 | \$376,021 | \$414,851 | \$427,296 | \$440,115 | \$453,318 | \$466,918 | \$8,667,516 | \$5,410,636 |
| | | | | | | | | | | | | | |
| State Sales Tax (4.3%) Hotel | 4.30% | \$0 | \$0 | \$191,102 | \$221,502 | \$269,482 | \$297,310 | \$306,229 | \$315,416 | \$324,878 | \$334,625 | \$6,211,720 | \$3,877,622 |
| Restaurant | | \$0 | \$0 | \$395,924 | \$458,906 | \$558,311 | \$615,964 | \$634,443 | \$653,477 | \$673,081 | \$693,273 | \$12,869,410 | \$8,033,638 |
| Entertainment | | \$0 | \$0 | \$103,881 | \$120,406 | \$146,487 | \$161,614 | \$166,463 | \$171,457 | \$176,600 | \$181,898 | \$3,376,627 | \$2,107,836 |
| Retail | | \$0 | \$0 | \$161,702 | \$187,424 | \$228,023 | \$251,570 | \$259,117 | \$266,890 | \$274,897 | \$283,144 | \$5,256,071 | \$3,281,065 |
| Auto Rental | | \$0 | \$0 | \$7,350 | \$8,519 | \$10,365 | \$11,435 | \$11,778 | \$12,131 | \$12,495 | \$12,870 | \$238,912 | \$149,139 |
| Other Local Transit | | \$0 | \$0 | \$16,660 | \$19,310 | \$23,493 | \$25,919 | \$26,697 | \$27,498 | \$28,323 | \$29,172 | \$541,535 | \$338,049 |
| Other Industries | | \$0 | \$0 | \$54,391 | \$63,043 | \$76,699 | \$84,619 | \$87,157 | \$89,772 | \$92,465 | \$95,239 | \$1,767,951 | \$1,103,631 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$931,009 | \$1,079,110 | \$1,312,859 | \$1,448,431 | \$1,491,884 | \$1,536,641 | \$1,582,740 | \$1,630,222 | \$30,262,225 | \$18,890,981 |
| Total | 0.0 | \$0 | \$0 | \$1,862,018 | \$2,158,220 | \$2,625,718 | \$2,896,862 | \$2,983,768 | \$3,073,281 | \$3,165,480 | \$3,260,444 | \$60,524,451 | \$37,781,962 |
| | | | | | | | | | | | | | |
| No. VA Transit Authority Tax (0.7%) | 0.70% | | | ****** | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$31,110 | \$36,058 | \$43,869 | \$48,399 | \$49,851 | \$51,347 | \$52,887 | \$54,474 | \$1,011,210 | \$631,241 |
| Restaurant | | \$0 | \$0 | \$64,453 | \$74,706 | \$90,888 | \$100,273 | \$103,281 | \$106,380 | \$109,571 | \$112,858 | \$2,095,020 | \$1,307,802 |
| Entertainment | | \$0 | \$0 | \$16,911 | \$19,601 | \$23,847 | \$26,309 | \$27,099 | \$27,912 | \$28,749 | \$29,611 | \$549,684 | \$343,136 |
| Retail | | \$0 | \$0 | \$26,324 | \$30,511 | \$37,120 | \$40,953 | \$42,182 | \$43,447 | \$44,751 | \$46,093 | \$855,639 | \$534,127 |
| Auto Rental | | \$0 | \$0 | \$1,197 | \$1,387 | \$1,687 | \$1,862 | \$1,917 | \$1,975 | \$2,034 | \$2,095 | \$38,893 | \$24,278 |
| Other Local Transit | | \$0 | \$0 | \$2,712 | \$3,144 | \$3,824 | \$4,219 | \$4,346 | \$4,476 | \$4,611 | \$4,749 | \$88,157 | \$55,031 |
| Other Industries | | \$0 \$0 | \$0 | \$8,854 | \$10,263 | \$12,486 | \$13,775 | \$14,188 | \$14,614 | \$15,052 | \$15,504 | \$287,806 | \$179,661 |
| Construction - Non Residential | 0.0 | \$0 | \$0 | \$0 | \$0 | \$0 \$040.704 | \$0 \$005.704 | \$0 | \$0 \$050.454 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 \$0 | \$0 | \$151,560 | \$175,669 | \$213,721 | \$235,791 | \$242,865 | \$250,151 | \$257,655 | \$265,385 | \$4,926,409 | \$3,075,276 |
| Total | | \$0 | \$0 | \$303,119 | \$351,338 | \$427,442 | \$471,582 | \$485,730 | \$500,302 | \$515,311 | \$530,770 | \$9,852,818 | \$6,150,552 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction Per | iod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|-------------------------------------|------|------------------|------------|--------------|--------------|--------------|-----------------|--------------|--------------|--------------|--------------|-----------------|---------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Out-of-Facility Impact Summary | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 38,362 | 43,169 | 50,990 | 54,617 | 54,617 | 54,617 | 54,617 | 54,617 | 951,784 | 612,037 |
| Total Attendee Days | | 0 | 0 | 708,846 | 763,398 | 848,862 | 888,174 | 888,174 | 888,174 | 888,174 | 888,174 | 15,643,716 | 10,097,002 |
| Net New Non Local Attendee Days | | 0 | 0 | 179,022 | 201,456 | 237,956 | 254,882 | 254,882 | 254,882 | 254,882 | 254,882 | 4,441,657 | 2,856,174 |
| Direct Spending | | \$0 | \$0 | \$21,651,373 | \$25,095,583 | \$30,531,605 | \$33,684,447 | \$34,694,980 | \$35,735,829 | \$36,807,904 | \$37,912,141 | \$703,772,683 | \$439,325,140 |
| Indirect/Induced Spending | | <u>\$0</u> | <u>\$0</u> | \$14,747,463 | \$17.093.428 | \$20,796,081 | \$22,943,586 | \$23,631,893 | \$24.340.850 | \$25.071.076 | \$25,823,208 | \$479,362,748 | \$299,238,819 |
| Economic Output | | \$0 | \$0 | \$36,398,837 | \$42,189,010 | \$51,327,686 | \$56,628,032 | \$58,326,873 | \$60,076,680 | \$61,878,980 | \$63,735,349 | \$1,183,135,431 | \$738,563,959 |
| Personal Income | | \$0 | \$0 | \$14,871,776 | \$17,237,516 | \$20,971,381 | \$23,136,987 | \$23,831,097 | \$24,546,030 | \$25,282,411 | \$26,040,883 | \$483,403,504 | \$301,761,232 |
| Employment (full & part-time jobs) | | 0 | 0 | 464 | 538 | 655 | 723 | 744 | 767 | 790 | 813 | 15,097 | 9,424 |
| County Sales Tax (1.0%) | | \$0 | \$0 | \$260,756 | \$302,236 | \$367,704 | \$405,675 | \$417,845 | \$430,381 | \$443,292 | \$456,591 | \$8,475,815 | \$5,290,968 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$266,654 | \$309,072 | \$376,021 | \$414,851 | \$427,296 | \$440,115 | \$453,318 | \$466,918 | \$8,667,516 | \$5,410,636 |
| State Sales Tax (4.3%) | | \$0 | \$0 | \$1,862,018 | \$2,158,220 | \$2,625,718 | \$2,896,862 | \$2,983,768 | \$3,073,281 | \$3,165,480 | \$3,260,444 | \$60,524,451 | \$37,781,962 |
| No. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$303,119 | \$351,338 | \$427,442 | \$471,582 | \$485,730 | \$500,302 | \$515,311 | \$530,770 | \$9,852,818 | \$6,150,552 |
| Total Taxes | • | \$0 | \$0 | \$2,692,547 | \$3,120,866 | \$3,796,886 | \$4,188,970 | \$4,314,640 | \$4,444,079 | \$4,577,401 | \$4,714,723 | \$87,520,600 | \$54,634,118 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | 0 1 11 11 11 | | o : v | | | 0. 1.1. | | | | | | 4.00/ |
|---|--------------------|--------------------------|-------------------|---------------|-------------|-------------------|--------------------|--------------|-------------|----------------|----------------|---------------------|-----------------|
| | | Construction Period CP 1 | CP 2 | Opening Year | 2 | 3 | Stabilized Year | 5 | 6 | 7 | ρ | 20-Year | 4.0% 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| In-Facility Impacts | | | | | | | | | | | | | |
| In-Facility Spending - Gross: | | | | | | | | | | | | | |
| Food & Beverage | | \$0 | \$0 | \$1,256,100 | \$1,404,000 | \$1,624,100 | \$1,757,100 | \$1,809,800 | \$1,864,100 | \$1,920,000 | \$1,977,700 | \$36,964,600 | \$23,136,519 |
| Other Operating | | \$0 | \$0 | \$2,056,314 | \$2,208,905 | \$2,434,021 | \$2,541,593 | \$2,620,251 | \$2,702,540 | \$2,786,376 | \$2,871,750 | \$54,100,129 | \$33,977,103 |
| Open | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$3,312,414 | \$3,612,905 | \$4,058,121 | \$4,298,693 | \$4,430,051 | \$4,566,640 | \$4,706,376 | \$4,849,450 | \$91,064,729 | \$57,113,622 |
| In-Facility Spending - Net New to Local Area: | | | | | | | | | | | | | |
| Food & Beverage | 60% | \$0 | \$0 | \$753,660 | \$842,400 | \$974,460 | \$1,054,260 | \$1,085,880 | \$1,118,460 | \$1,152,000 | \$1,186,620 | \$22,178,760 | \$13,881,911 |
| Other Operating | 60% | \$0 | \$0 | \$1,233,788 | \$1,325,343 | \$1,460,413 | \$1,524,956 | \$1,572,151 | \$1,621,524 | \$1,671,825 | \$1,723,050 | \$32,460,078 | \$20,386,262 |
| Open | 60% | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$1,987,448 | \$2,167,743 | \$2,434,873 | \$2,579,216 | \$2,658,031 | \$2,739,984 | \$2,823,825 | \$2,909,670 | \$54,638,838 | \$34,268,173 |
| Direct Spending By Industry: | | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$1,233,788 | \$1,325,343 | \$1,460,413 | \$1,524,956 | \$1,572,151 | \$1,621,524 | \$1,671,825 | \$1,723,050 | \$32,460,078 | \$20,386,262 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$753,660 | \$842,400 | \$974,460 | \$1,054,260 | \$1,085,880 | \$1,118,460 | \$1,152,000 | \$1,186,620 | \$22,178,760 | \$13,881,911 |
| Auto Rental | | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$ 0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Construction - Non Residential Total | | \$0 \$0 | \$0 | \$1,987,448 | \$2,167,743 | \$2,434,873 | \$2,579,216 | \$2,658,031 | \$2,739,984 | \$2,823,825 | \$2,909,670 | \$54,638,838 | \$34,268,173 |
| Total | | Φ0 | φυ | \$1,907,440 | \$2,167,743 | \$2,434,073 | \$2,579,216 | \$2,030,031 | \$2,739,904 | \$2,023,025 | \$2,909,670 | \$34,636,636 | \$34,200,173 |
| Total Output By Industry: | | | | | | | | | | | | | |
| Hotel | 1.6854 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 1.6840 | \$0 | \$0 | \$2,077,715 | \$2,231,894 | \$2,459,353 | \$2,568,045 | \$2,647,521 | \$2,730,666 | \$2,815,375 | \$2,901,638 | \$54,663,169 | \$34,330,715 |
| Entertainment | 1.5771 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 1.6948 | \$0 | \$0 | \$1,277,275 | \$1,427,668 | \$1,651,479 | \$1,786,721 | \$1,840,309 | \$1,895,524 | \$1,952,367 | \$2,011,039 | \$37,587,738 | \$23,526,548 |
| Auto Rental | 1.7797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | 1.7797 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 \$0 | \$0 *** |
| Other Industries | 1.7596 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Construction - Non Residential Total | 1.6866 | \$0 | \$0 \$0 | \$3,354,990 | \$3,659,562 | \$4,110,831 | \$4,354,765 | \$4,487,830 | \$4,626,191 | \$4,767,741 | \$4,912,677 | \$92,250,907 | \$57,857,263 |
| | | ** | ** | **,*** | **,***,*** | * 1,112,221 | * 1, 1, | * 1, 121,222 | * 1,11,1-1 | * 1,1 = 1,1 11 | * -,, | *,, | ***,***,=** |
| Personal Income (Earnings) By Industry: | | | | | | | | | | | | | |
| Hotel | 0.6789 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 0.7340 | \$0 | \$0 | \$905,612 | \$972,815 | \$1,071,957 | \$1,119,332 | \$1,153,974 | \$1,190,214 | \$1,227,136 | \$1,264,736 | \$23,826,011 | \$14,963,713 |
| Entertainment | 0.5194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 0.6672 | \$0 \$0 | \$0 \$0 | \$502,865 | \$562,075 | \$650,190 | \$703,435 | \$724,532 | \$746,271 | \$768,650 | \$791,749 | \$14,798,348 | \$9,262,437 |
| Auto Rental | 0.8194 0.8194 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Other Local Transit Other Industries | 0.6194 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Construction - Non Residential | 0.5680 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 \$0 |
| Total | 0.5000 | \$0 | \$0 | \$1,408,478 | \$1,534,890 | \$1,722,147 | \$1,822,767 | \$1,878,506 | \$1,936,485 | \$1,995,786 | \$2,056,485 | \$38,624,359 | \$24,226,150 |
| | | ** | ** | * 1, 122, 112 | * 1, 1, | ¥ 1,1 ==, 1 11 | * -,, | * 1,010,000 | ¥ 1,, 1 | *.,, | ,, | ***,**** | |
| Total Employment By Industry: | | | | | | | | | | | | | |
| Hotel | 16.0159 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Restaurant | 25.5274 | 0 | 0 | 31 | 34 | 37 | 39 | 40 | 41 | 43 | 44 | 829 | |
| Entertainment | 19.6251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Retail | 19.1241 | 0 | 0 | 14 | 16 | 19 | 20 | 21 | 21 | 22 | 23 | 424 | |
| Auto Rental | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Local Transit | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Industries Construction - Non Residential | 21.5641 11.9801 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | 11.8001 | 0 | 0 | 46 | 50 | 56 | 59 | 61 | 63 | 65 | 67 | 1,253 | |
| iotai | | U | U | 40 | 30 | 30 | 59 | 01 | 03 | 65 | 07 | 1,255 | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction Per | hoi | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|-------------------------------------|--------|------------------|------------|--------------|-----------|------------|-----------------|-----------|-----------|-----------|-----------|-------------|-------------|
| | | CP 1 | CP 2 | Opening real | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| County Sales Tax (1.0%) | 1.00% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$12,338 | \$13,253 | \$14,604 | \$15,250 | \$15,722 | \$16,215 | \$16,718 | \$17,231 | \$324,601 | \$203,863 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$7,537 | \$8,424 | \$9,745 | \$10,543 | \$10,859 | \$11,185 | \$11,520 | \$11,866 | \$221,788 | \$138,819 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$4,103 | \$4.475 | \$5.028 | \$5.327 | \$5.489 | \$5.659 | \$5.832 | \$6.009 | \$112.836 | \$70.767 |
| Total | | \$0 | \$0 | \$23,977 | \$26,153 | \$29,377 | \$31,119 | \$32,070 | \$33,058 | \$34,070 | \$35,106 | \$659,225 | \$413,449 |
| County Hetel Toy (C 00/) | 0.000/ | | | | | | | | | | | | |
| County Hotel Tax (6.0%) | 6.00% | ** | C O | C O | 60 | ¢o. | | ¢0 | 60 | 60 | 60 | 60 | ¢o. |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | 4.30% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$53,053 | \$56,990 | \$62,798 | \$65,573 | \$67,602 | \$69,726 | \$71,888 | \$74,091 | \$1,395,783 | \$876,609 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$32.407 | \$36.223 | \$41,902 | \$45,333 | \$46,693 | \$48,094 | \$49.536 | \$51,025 | \$953,687 | \$596.922 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 \$0 | \$0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.3 | \$0 | \$0 | \$17,641 | \$19,244 | \$21,620 | \$22,905 | \$23.604 | \$24,332 | \$25.077 | \$25,839 | \$485,196 | \$304,299 |
| Total | 0.3 | \$0 | \$0 | \$103,102 | \$112,457 | \$126,319 | \$133,811 | \$137,900 | \$142,151 | \$146,501 | \$150,955 | \$2,834,666 | \$1,777,831 |
| No. VA Transit Authority Tay (0.7%) | 0.70% | | | | | | | | | | | | |
| No. VA Transit Authority Tax (0.7%) | 0.70% | 00 | | 0.0 | | 0.5 | | 20 | 20 | 0- | 20 | ** | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$8,637 | \$9,277 | \$10,223 | \$10,675 | \$11,005 | \$11,351 | \$11,703 | \$12,061 | \$227,221 | \$142,704 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$5,276 | \$5,897 | \$6,821 | \$7,380 | \$7,601 | \$7,829 | \$8,064 | \$8,306 | \$155,251 | \$97,173 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | 0.3 | \$0 | \$0 | \$13,912 | \$15,174 | \$17,044 | \$18,055 | \$18,606 | \$19,180 | \$19,767 | \$20,368 | \$382,472 | \$239,877 |
| Indirect Spending | 0.3 | ΨΟ | ΨΟ | Ψ10,01Z | \$13,174 | \$17,044 | \$10,000 | \$10,000 | \$19,16U | φ19,701 | \$20,300 | \$302,472 | Ψ200,011 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | Γ | Construction Per | iod | Opening Year | | | Stabilized Year | | | | | | 4.0% |
|-------------------------------------|---|------------------|------|--------------|-------------|-------------|-----------------|-------------|-------------|-------------|-------------|--------------|--------------|
| | | CP 1 | CP 2 | | 2 | | | 5 | 6 | | 8 | 20-Year | 20-Year |
| Unit | | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | , | |
| | | | | | | | | | | | | | |
| In-Facility Impact Summary | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Spending | | \$0 | \$0 | \$1,987,448 | \$2,167,743 | \$2,434,873 | \$2,579,216 | \$2,658,031 | \$2,739,984 | \$2,823,825 | \$2,909,670 | \$54,638,838 | \$34,268,173 |
| Indirect/Induced Spending | | \$0 | \$0 | \$1,367,541 | \$1,491,819 | \$1.675.959 | \$1,775,549 | \$1.829.799 | \$1.886.207 | \$1,943,916 | \$2,003,007 | \$37.612.070 | \$23,589,090 |
| Economic Output | | \$0 | \$0 | \$3,354,990 | \$3,659,562 | \$4,110,831 | \$4,354,765 | \$4,487,830 | \$4,626,191 | \$4,767,741 | \$4.912.677 | \$92,250,907 | \$57.857.263 |
| Personal Income | | \$0 | \$0 | \$1,408,478 | \$1,534,890 | \$1,722,147 | \$1,822,767 | \$1,878,506 | \$1,936,485 | \$1,995,786 | \$2,056,485 | \$38,624,359 | \$24,226,150 |
| Employment (full & part-time jobs) | | 0 | 0 | 46 | 50 | 56 | 59 | 61 | 63 | 65 | 67 | 1,253 | 786 |
| County Sales Tax (1.0%) | | \$0 | \$0 | \$23,977 | \$26,153 | \$29,377 | \$31,119 | \$32,070 | \$33,058 | \$34,070 | \$35,106 | \$659,225 | \$413,449 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | | \$0 | \$0 | \$103,102 | \$112,457 | \$126,319 | \$133,811 | \$137,900 | \$142,151 | \$146,501 | \$150,955 | \$2,834,666 | \$1,777,831 |
| No. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$27,824 | \$30,348 | \$34,088 | \$36,109 | \$37,212 | \$38,360 | \$39,534 | \$40,735 | \$764,944 | \$479,754 |
| Total Taxes | _ | \$0 | \$0 | \$154,903 | \$168,959 | \$189,784 | \$201,039 | \$207,182 | \$213,570 | \$220,105 | \$226,796 | \$4,258,834 | \$2,671,034 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Constructio | n Period | Opening Year | | Sta | abilized Year | | | | | | 4.0% |
|-------------------------------------|--------------|--------------|--------------|--------------|-------------|------------|---------------|------|------|------|------|--------------|--------------|
| | | CP 1 | CP 2 2023 | 1 | 2 2025 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| - | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| Construction Impacts | | | | | | | | | | | | | |
| Construction impacts | | | | | | | | | | | | | |
| Indoor Sports | | ro. | r.o. | CO | 60 | \$0 | # 0 | \$0 | r.o. | 60 | 60 | 60 | C O |
| Hard Construction Costs | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Outdoor Sports | | | | | | | | | | | | | |
| Rectangle Fields (synthetic) | | \$6,000,000 | \$6,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,000,000 | \$11,316,568 |
| Rectangle Fields (grass) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, BB (synthetic) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, BB (grass/dirt) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, SB (synthetic) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Triangle Fields, SB (grass/dirt) | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Playing Surface Costs | | \$6,000,000 | \$6,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,000,000 | \$11,316,568 |
| Site Maintenance Building / Offices | | \$218,750 | \$218,750 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$437,500 | \$412,583 |
| Tournament HQ / Team Building | | \$1,000,000 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 | \$1,886,095 |
| Concessions / Restrooms | | \$350,000 | \$350,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$700,000 | \$660,133 |
| Total Building & Field Costs | | \$7,568,750 | \$7,568,750 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,137,500 | \$14,275,379 |
| Playground / Community Features | | \$151,500 | \$151,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$303,000 | \$285,743 |
| Fixed Equipment | | \$303,000 | \$303,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$606,000 | \$571,487 |
| General Sitework | | \$757,000 | \$757,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,514,000 | \$1,427,774 |
| Landscape | | \$151,500 | \$151,500 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$303,000 | \$285,743 |
| Sidewalks | | \$200,000 | \$200,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400,000 | \$377,219 |
| Lighting | | \$1,560,000 | \$1,560,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,120,000 | \$2,942,308 |
| Fencing/Signs | | \$151,500 | \$151,500 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$303,000 | \$285,743 |
| Parking | | \$1,292,000 | \$1,292,000 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,584,000 | \$2,436,834 |
| Total Other Costs | | \$13,704,000 | \$13,704,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$27,408,000 | \$25,847,041 |
| Hard Construction Costs | | \$12,135,250 | \$12,135,250 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,270,500 | \$22,888,230 |
| Site Costs | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Soft Costs | | \$3,640,575 | \$3,640,575 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,281,150 | \$6,866,469 |
| Total Construction Costs | | \$15,775,825 | \$15,775,825 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$31,551,650 | \$29,754,700 |
| | | | | • | • | • | • | • | • | • | • | • | |
| Construction Expenditures | | \$25,464,918 | \$25,464,918 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,929,836 | \$48,029,247 |
| Spending - Gross | | | | | | | | | | | | | |
| Materials | 55.0% | \$14,005,705 | \$14,005,705 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,011,410 | \$26,416,086 |
| Labor | <u>45.0%</u> | \$11,459,213 | \$11,459,213 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$22,918,426 | \$21,613,161 |
| Total | 100.0% | \$25,464,918 | \$25,464,918 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,929,836 | \$48,029,247 |
| Spending % - Local: | | | | | | | | | | | | | |
| Materials | 20.0% | \$5,092,984 | \$5,092,984 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,185,967 | \$9,605,849 |
| Labor | <u>30.0%</u> | \$7,639,475 | \$7,639,475 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,278,951 | \$14,408,774 |
| Total | 50.0% | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Constructio | n Period | Opening Year | | St | abilized Year | | | | | | 4.0% |
|---|---------|--------------|--------------|--------------|-------------|------|---------------|------|------|------------|------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| Daily Spending By Industry: | | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |
| Total | | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |
| Total Output By Industry: | | | | | | | | | | | | | |
| Hotel | 1.6854 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 1.6840 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | 1.5771 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 1.6948 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | 1.7797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | 1.7797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | 1.7596 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | 1.6866 | \$21,474,797 | \$21,474,797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 \$0 | \$0 | \$42,949,593 | \$40,503,500 |
| Total | 1.0000 | \$21,474,797 | \$21,474,797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,949,593 | \$40,503,500 |
| Description (Familian) By Industry | | | | | | | | | | | | | |
| Personal Income (Earnings) By Industry: | 0.0700 | 00 | 00 | 00 | 00 | | 00 | 40 | 20 | 00 | | 00 | 40 |
| Hotel | 0.6789 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | 0.7340 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | 0.5194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | 0.6672 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | 0.8194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | 0.8194 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | 0.6915 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | 0.5680 | \$7,231,687 | \$7,231,687 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,639,646 |
| Total | | \$7,231,687 | \$7,231,687 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,639,646 |
| Total Employment By Industry: | | | | | | | | | | | | | |
| Hotel | 16.0159 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Restaurant | 25.5274 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Entertainment | 19.6251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Retail | 19.1241 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Auto Rental | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Local Transit | 20.8444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Industries | 21.5641 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Construction - Non Residential | 11.9801 | 153 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 305 | |
| Total | 11.0001 | 153 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 305 | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Construction | Period | Opening Year | | Sta | abilized Year | | | | | | 4.0% |
|-------------------------------------|--------|------------------------|------------------------|--------------|--------------------|-------------|--------------------|------------|------------|------------|------------|--------------------------|--------------------------|
| | | CP 1 | CP 2 | | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| - | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| County Sales Tax (1.0%) Hotel | 1.00% | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Entertainment | | \$ 0 | \$0 \$0 | \$0 | \$ 0 | \$ 0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$127,325 | \$127,325 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$254,649 | \$240,146 |
| Indirect Spending | 0.3 | \$26,227 | \$26,227 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$52,454 | \$49,467 |
| Total | | \$153,552 | \$153,552 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$307,103 | \$289,613 |
| County Hotel Tax (6.0%) | 6.00% | | | | | | | | | | | | |
| Hotel | 0.0070 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$ 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Spending | 0.0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | 4.30% | | | | | | | | | | | | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Restaurant | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Entertainment | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auto Rental | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Local Transit | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Industries | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction - Non Residential | 0.0 | \$547,496 | \$547,496 | \$0 | \$0 ©0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$1,094,991 | \$1,032,629 |
| Indirect Spending Total | 0.3 | \$112,776 \$660,272 | \$112,776 \$660,272 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$225,552 \$1,320,544 | \$212,707 \$1,245,335 |
| | | | | | | | | | | | | | |
| No. VA Transit Authority Tax (0.7%) | 0.70% | | 00 | | 20 | | | | 20 | | | •• | |
| Hotel | | \$0 | \$0 | \$0 | \$0 | \$ 0 | \$ 0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 | \$0 \$0 |
| Restaurant | | \$0 \$0 | \$0 \$ 0 | \$0 \$0 | \$0 \$ 0 | \$0 \$0 | \$0 \$ 0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Entertainment Retail | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Auto Rental | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Other Local Transit | | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$ 0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Other Industries | | \$ 0 | \$0 \$0 | \$0 | \$ 0 | \$ 0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Construction - Non Residential | | \$89,127 | \$89,127 | \$0 | \$0 | \$0 | \$0 | \$0 \$0 | \$0 | \$0 | \$0 | \$178,254 | \$168,102 |
| Indirect Spending | 0.3 | \$18,359 | \$18,359 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,718 | \$34,627 |
| Total | | \$107,486 | \$107,486 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$214,972 | \$202,729 |
| | | | | • | - | • | | • | • | - | - | | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | İ | Constructio | n Period | Opening Year | | St | abilized Year | | | | | | 4.0% |
|-------------------------------------|------|--------------|--------------|--------------|------------|------------|---------------|------|------------|------------|------------|--------------|--------------|
| | | CP 1 | CP 2 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 20-Year | 20-Year |
| | Unit | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Cumulative | NPV |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Construction Impact Summary | | | | | | | | | | | | | |
| Net New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Spending | | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |
| Indirect/Induced Spending | | \$8,742,337 | \$8,742,337 | \$0 | <u>\$0</u> | <u>\$0</u> | \$0 | \$0 | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | \$17,484,675 | \$16,488,876 |
| Economic Output | | \$21,474,797 | \$21,474,797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,949,593 | \$40,503,500 |
| Personal Income | | \$7,231,687 | \$7,231,687 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,639,646 |
| Employment (full & part-time jobs) | | 153 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 305 | 288 |
| County Sales Tax (1.0%) | | \$153,552 | \$153,552 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$307,103 | \$289,613 |
| County Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | | \$660,272 | \$660,272 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,320,544 | \$1,245,335 |
| No. VA Transit Authority Tax (0.7%) | | \$18,359 | \$18,359 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,718 | \$34,627 |
| Total Taxes | • | \$832,182 | \$832,182 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,664,365 | \$1,569,575 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | | Constructio | | Opening Year | | | Stabilized Year | | | | _ | | |
|---|------|--------------|--------------|--------------|--------------|--------------|-----------------|--------------|--------------|--------------|--------------|-----------------------|---------|
| | Unit | CP 1 2022 | CP 2 2023 | 1 2024 | 2 2025 | 3 2026 | 4 2027 | 5 2028 | 6 2029 | 7 2030 | 8 2031 | 20-Year Cumulative | 2 |
| ERALL SUMMARY OF ECONOMIC IMPACTS | | | | | | | | | | | | | |
| | • | | | | | | | | | | | | |
| Construction Impacts et New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| otal Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| et New Non Local Visitor Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| rect Spending | | \$12,732,459 | \$12,732,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24.0 |
| direct/Induced Spending | | \$8.742.337 | \$8.742.337 | <u>\$0</u> | \$0 | \$0 | \$0 | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | \$17.484.675 | \$16.4 |
| conomic Output | | \$21,474,797 | \$21,474,797 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,949,593 | \$40,5 |
| ersonal Income | | \$7,231,687 | \$7,231,687 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,6 |
| mployment (full & part-time jobs) | | 153 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 305 | |
| ounty Sales Tax (1.0%) | | \$153,552 | \$153,552 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$307,103 | \$2 |
| ounty Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| ate Sales Tax (4.3%) | | \$660,272 | \$660,272 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,320,544 | \$1,2 |
| . VA Transit Authority Tax (0.7%) | | \$18,359 | \$18,359 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,718 | |
| al Taxes | | \$832,182 | \$832,182 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,664,365 | \$1, |
| n-Facility Impacts | | | | | | | | | | | | | |
| New Hotel Room Nights | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| tal Attendee Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| t New Non Local Visitor Days | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| rect Spending | | \$0 | \$0 | \$1,987,448 | \$2,167,743 | \$2,434,873 | \$2,579,216 | \$2,658,031 | \$2,739,984 | \$2,823,825 | \$2,909,670 | \$54,638,838 | \$34, |
| direct/Induced Spending | | <u>\$0</u> | <u>\$0</u> | \$1.367.541 | \$1,491,819 | \$1.675.959 | \$1,775,549 | \$1.829.799 | \$1.886.207 | \$1,943,916 | \$2,003,007 | \$37,612,070 | \$23. |
| onomic Output | | \$0 | \$0 | \$3,354,990 | \$3,659,562 | \$4,110,831 | \$4,354,765 | \$4,487,830 | \$4,626,191 | \$4,767,741 | \$4,912,677 | \$92,250,907 | \$57, |
| rsonal Income | | \$0 | \$0 | \$1,408,478 | \$1,534,890 | \$1,722,147 | \$1,822,767 | \$1,878,506 | \$1,936,485 | \$1,995,786 | \$2,056,485 | \$38,624,359 | \$24,2 |
| nployment (full & part-time jobs) | | 0 | 0 | 46 | 50 | 56 | 59 | 61 | 63 | 65 | 67 | 1,253 | |
| unty Sales Tax (1.0%) | | \$0 | \$0 | \$23,977 | \$26,153 | \$29,377 | \$31,119 | \$32,070 | \$33,058 | \$34,070 | \$35,106 | \$659,225 | \$- |
| unty Hotel Tax (6.0%) | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| ate Sales Tax (4.3%) | | \$0 | \$0 | \$103,102 | \$112,457 | \$126,319 | \$133,811 | \$137,900 | \$142,151 | \$146,501 | \$150,955 | \$2,834,666 | \$1, |
| o. VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$27,824 | \$30,348 | \$34,088 | \$36,109 | \$37,212 | \$38,360 | \$39,534 | \$40,735 | \$764,944 | \$4 |
| otal Taxes | | \$0 | \$0 | \$154,903 | \$168,959 | \$189,784 | \$201,039 | \$207,182 | \$213,570 | \$220,105 | \$226,796 | \$4,258,834 | \$2,6 |
| Out-of-Facility Impacts | | | | | | | | | | | | | |
| et New Hotel Room Nights | | 0 | 0 | 38,362 | 43,169 | 50,990 | 54,617 | 54,617 | 54,617 | 54,617 | 54,617 | 951,784 | 6 |
| tal Attendee Days | | 0 | 0 | 708,846 | 763,398 | 848,862 | 888,174 | 888,174 | 888,174 | 888,174 | 888,174 | 15,643,716 | 10,0 |
| t New Non Local Visitor Days | | 0 | 0 | 179,022 | 201,456 | 237,956 | 254,882 | 254,882 | 254,882 | 254,882 | 254,882 | 4,441,657 | 2,8 |
| rect Spending | | \$0 | \$0 | \$21,651,373 | \$25,095,583 | \$30,531,605 | \$33,684,447 | \$34,694,980 | \$35,735,829 | \$36,807,904 | \$37,912,141 | \$703,772,683 | \$439,3 |
| lirect/Induced Spending | | <u>\$0</u> | <u>\$0</u> | \$14.747.463 | \$17.093.428 | \$20.796.081 | \$22,943,586 | \$23.631.893 | \$24.340.850 | \$25.071.076 | \$25.823.208 | \$479.362.748 | \$299. |
| onomic Output | | \$0 | \$0 | \$36,398,837 | \$42,189,010 | \$51,327,686 | \$56,628,032 | \$58,326,873 | \$60,076,680 | \$61,878,980 | \$63,735,349 | \$1,183,135,431 | \$738, |
| rsonal Income | | \$0 | \$0 | \$14,871,776 | \$17,237,516 | \$20,971,381 | \$23,136,987 | \$23,831,097 | \$24,546,030 | \$25,282,411 | \$26,040,883 | \$483,403,504 | \$301, |
| nployment (full & part-time jobs) | | 0 | 0 | 464 | 538 | 655 | 723 | 744 | 767 | 790 | 813 | 15,097 | •- |
| ounty Sales Tax (1.0%) | | \$0 | \$0 | \$260,756 | \$302,236 | \$367,704 | \$405,675 | \$417,845 | \$430,381 | \$443,292 | \$456,591 | \$8,475,815 | \$5,2 |
| unty Hotel Tax (6.0%) | | \$0 | \$0 | \$266,654 | \$309,072 | \$376,021 | \$414,851 | \$427,296 | \$440,115 | \$453,318 | \$466,918 | \$8,667,516 | \$5,4 |
| ate Sales Tax (4.3%) | | \$0 | \$0 | \$1,862,018 | \$2,158,220 | \$2,625,718 | \$2,896,862 | \$2,983,768 | \$3,073,281 | \$3,165,480 | \$3,260,444 | \$60,524,451 | \$37, |
| . VA Transit Authority Tax (0.7%) | | \$0 | \$0 | \$303,119 | \$351,338 | \$427,442 | \$471,582 | \$485,730 | \$500,302 | \$515,311 | \$530,770 | \$9,852,818 | \$6, |
| tal Taxes | | \$0 | \$0 | \$2,692,547 | \$3,120,866 | \$3,796,886 | \$4,188,970 | \$4,314,640 | \$4,444,079 | \$4,577,401 | \$4,714,723 | \$87,520,600 | \$54, |
| AL NET NEW IMPACTS | | | | | | | | | | | | | |
| t New Hotel Room Nights | | 0 | 0 | 38,362 | 43,169 | 50,990 | 54,617 | 54,617 | 54,617 | 54,617 | 54,617 | 951,784 | (|
| al Attendee Days | | 0 | 0 | 708,846 | 763,398 | 848,862 | 888,174 | 888,174 | 888,174 | 888,174 | 888,174 | 15,643,716 | 10,0 |
| New Non Local Visitor Days | | 0 | 0 | 179,022 | 201,456 | 237,956 | 254,882 | 254,882 | 254,882 | 254,882 | 254,882 | 4,441,657 | 2, |
| ect Spending | | \$12,732,459 | \$12,732,459 | \$23,638,822 | \$27,263,325 | \$32,966,478 | \$36,263,663 | \$37,353,011 | \$38,475,813 | \$39,631,730 | \$40,821,812 | \$783,876,439 | \$497, |
| irect/Induced Spending | | \$8,742,337 | \$8,742,337 | \$16,115,005 | \$18,585,247 | \$22,472,040 | \$24,719,135 | \$25,461,693 | \$26,227,057 | \$27,014,992 | \$27,826,215 | \$534,459,493 | \$339.3 |
| onomic Output | | \$21,474,797 | \$21,474,797 | \$39,753,826 | \$45,848,572 | \$55,438,518 | \$60,982,798 | \$62,814,703 | \$64,702,870 | \$66,646,721 | \$68,648,027 | \$1,318,335,932 | \$836,9 |
| sonal Income | | \$7,231,687 | \$7,231,687 | \$16,280,254 | \$18,772,405 | \$22,693,527 | \$24,959,754 | \$25,709,603 | \$26,482,515 | \$27,278,196 | \$28,097,368 | \$536,491,236 | \$339, |
| ployment (full & part-time jobs) | | 153 | 153 | 510 | 588 | 711 | 782 | 805 | 829 | 854 | 880 | 16,655 | |
| unty Sales Tax (1.0%) | | \$153,552 | \$153,552 | \$284,733 | \$328,389 | \$397,081 | \$436,794 | \$449,915 | \$463,439 | \$477,362 | \$491,697 | \$9,442,143 | \$5,9 |
| unty Hotel Tax (6.0%) | | \$0 | \$0 | \$266,654 | \$309,072 | \$376,021 | \$414,851 | \$427,296 | \$440,115 | \$453,318 | \$466,918 | \$8,667,516 | \$5, |
| ate Sales Tax (4.3%) | | \$660,272 | \$660,272 | \$1,965,120 | \$2,270,678 | \$2,752,037 | \$3,030,673 | \$3,121,668 | \$3,215,433 | \$3,311,981 | \$3,411,399 | \$64,679,660 | \$40,8 |
| . VA Transit Authority Tax (0.7%) | | \$18,359 | \$18,359 | \$330,944 | \$381,687 | \$461,531 | \$507,691 | \$522,942 | \$538,661 | \$554,844 | \$571,505 | \$10,654,479 | \$6,6 |
| tal Taxes | | \$832,182 | \$832,182 | \$2,847,450 | \$3,289,825 | \$3,986,670 | \$4,390,009 | \$4,521,821 | \$4,657,648 | \$4,797,506 | \$4,941,519 | \$93,443,798 | \$58,8 |

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SUMMARY OF KEY PERFORMANCE PROJECTIONS

| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-----------------------------------|---------|--------|--------|------------|---------|------------|---------|
| UTILIZATION | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| LEAGUE TEAMS | | | | | | | |
| Basketball | 88 | 94 | 100 | 104 | 104 | 1,842 | - |
| Volleyball | 60 | 60 | 60 | 60 | 60 | 1,080 | - |
| Other Court Users | 48 | 50 | 52 | 52 | 52 | 930 | - |
| Track & Field | 24 | 24 | 24 | 24 | 24 | 432 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 220 | 228 | 236 | 240 | 240 | 4,284 | - |
| LEAGUE GAMES | | | | | | | |
| Basketball | 1,408 | 1,504 | 1,600 | 1,664 | 1,664 | 29,472 | - |
| Volleyball | 960 | 960 | 960 | 960 | 960 | 17,280 | - |
| Other Court Users | 672 | 700 | 728 | 728 | 728 | 13,020 | - |
| Track & Field | 960 | 960 | 960 | 960 | 960 | 17,280 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 4,000 | 4,124 | 4,248 | 4,312 | 4,312 | 77,052 | - |
| TOURNAMENTS | | | | | | | |
| Basketball | 16 | 19 | 22 | 25 | 25 | 432 | - |
| Volleyball | 11 | 12 | 17 | 18 | 18 | 310 | - |
| Other Court Users | 5 | 7 | 9 | 10 | 10 | 171 | - |
| Track & Field | 66 | 71 | 76 | 77 | 77 | 1,368 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 98 | 109 | 124 | 130 | 130 | 2,281 | - |
| TOURNAMENT GAMES | | • | | | | | |
| Basketball | 1,872 | 2,280 | 2,688 | 3,096 | 3,096 | 53,280 | - |
| Volleyball | 1,128 | 1,200 | 1,824 | 1,896 | 1,896 | 32,592 | - |
| Other Court Users | 504 | 720 | 936 | 1,008 | 1,008 | 17,280 | - |
| Track & Field | 548 | 604 | 660 | 692 | 692 | 12,192 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 4,052 | 4,804 | 6,108 | 6,692 | 6,692 | 115,344 | _ |
| CLINIC & CAMP SESSIONS | | | | | | | |
| Basketball | 48 | 60 | 72 | 72 | 72 | 1,260 | - |
| Volleyball | 48 | 60 | 72 | 72 | 72 | 1,260 | - |
| Other Court Users | 12 | 12 | 12 | 12 | 12 | 216 | - |
| Track & Field | 120 | 120 | 120 | 120 | 120 | 2,160 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Private Rentals/Practices/Drop-in | 3,850 | 3,850 | 3,850 | 3,850 | 3,850 | 69,300 | - |
| Total | 4,078 | 4,102 | 4,126 | 4,126 | 4,126 | 74,196 | - |

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| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-----------------------------------|---------|---------|---------|------------|---------|------------|----------|
| ATTENDANCE | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| LEAGUES | | | | | | | |
| Basketball | 19,712 | 21,056 | 22,400 | 23,296 | 23,296 | 412,608 | - |
| Volleyball | 13,440 | 13,440 | 13,440 | 13,440 | 13,440 | 241,920 | - |
| Other Court Users | 8,064 | 8,400 | 8,736 | 8,736 | 8,736 | 156,240 | - |
| Track & Field | 57,600 | 57,600 | 57,600 | 57,600 | 57,600 | 1,036,800 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Total | 98,816 | 100,496 | 102,176 | 103,072 | 103,072 | 1,847,568 | - |
| TOURNAMENTS | | | | | | | |
| Basketball | 29,952 | 36,480 | 43,008 | 49,536 | 49,536 | 852,480 | - |
| Volleyball | 18,048 | 19,200 | 29,184 | 30,336 | 30,336 | 521,472 | - |
| Other Court Users | 6,048 | 8,640 | 11,232 | 12,096 | 12,096 | 207,360 | - |
| Track & Field | 32,880 | 36,240 | 39,600 | 41,520 | 41,520 | 731,520 | - |
| Open | 0 | 0 | 0 | 0 | 0_ | 0 | |
| Total | 86,928 | 100,560 | 123,024 | 133,488 | 133,488 | 2,312,832 | - |
| CLINICS & CAMPS | | | | | | | |
| Basketball | 2,400 | 3,000 | 3,600 | 3,600 | 3,600 | 63,000 | - |
| Volleyball | 2,400 | 3,000 | 3,600 | 3,600 | 3,600 | 63,000 | - |
| Other Court Users | 600 | 600 | 600 | 600 | 600 | 10,800 | - |
| Track & Field | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 108,000 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Private Rentals/Practices/Drop-in | 91,050 | 91,050 | 91,050 | 91,050 | 91,050 | 1,638,900 | <u>-</u> |
| Total | 102,450 | 103,650 | 104,850 | 104,850 | 104,850 | 1,883,700 | - |
| SPECTATORS | | | | | | | |
| Basketball | 115,504 | 134,812 | 154,120 | 172,232 | 172,232 | 2,987,916 | - |
| Volleyball | 73,200 | 76,380 | 101,640 | 104,520 | 104,520 | 1,819,020 | - |
| Other Court Users | 31,548 | 38,700 | 45,852 | 48,012 | 48,012 | 836,280 | - |
| Track & Field | 200,400 | 208,800 | 217,200 | 222,000 | 222,000 | 3,956,400 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | 420,652 | 458,692 | 518,812 | 546,764 | 546,764 | 9,599,616 | - |
| TOTAL ATTENDANCE | | | | | | | |
| Basketball | 167,568 | 195,348 | 223,128 | 248,664 | 248,664 | 4,316,004 | - |
| Volleyball | 107,088 | 112,020 | 147,864 | 151,896 | 151,896 | 2,645,412 | - |
| Other Court Users | 46,260 | 56,340 | 66,420 | 69,444 | 69,444 | 1,210,680 | - |
| Track & Field | 296,880 | 308,640 | 320,400 | 327,120 | 327,120 | 5,832,720 | - |
| Open | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Private Rentals/Practices/Drop-in | 91,050 | 91,050 | 91,050 | 91,050 | 91,050 | 1,638,900 | |
| Total | 708,846 | 763,398 | 848,862 | 888,174 | 888,174 | 15,643,716 | |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | Opening | | | Stabilized | | 20-Year | 20-Year |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| FINANCIAL OPERATIONS | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| OPERATING REVENUES | | | | | | | |
| In-House League Registration | \$86,500 | \$97,700 | \$106,200 | \$115,500 | \$138,600 | \$2,445,100 | \$1,531,968 |
| In-House Tournament Registration | \$91,776 | \$94,464 | \$158,184 | \$162,864 | \$194,688 | \$3,376,128 | \$2,099,911 |
| Rental Income | \$1,263,300 | \$1,353,300 | \$1,455,900 | \$1,520,800 | \$1,825,500 | \$32,453,800 | \$20,397,890 |
| Camps/Clinics | \$174,400 | \$200,900 | \$228,600 | \$234,500 | \$282,400 | \$4,989,700 | \$3,128,994 |
| Concessions (gross) | \$1,256,100 | \$1,404,000 | \$1,624,100 | \$1,757,100 | \$2,098,100 | \$36,964,600 | \$23,136,519 |
| Advertising/Sponsorship | \$311,900 | \$328,500 | \$345,400 | \$362,400 | \$432,800 | \$7,726,500 | \$4,860,938 |
| Other | \$128,438 | \$134,041 | \$139,737 | \$145,529 | \$173,770 | \$3,108,901 | \$1,957,403 |
| Subtotal | \$3,312,414 | \$3,612,905 | \$4,058,121 | \$4,298,693 | \$5,145,858 | \$91,064,729 | \$57,113,622 |
| OPERATING EXPENSES | | | | | | | |
| Salaries, Wages and Benefits | \$809,500 | \$841,500 | \$874,200 | \$902,600 | \$1,077,800 | \$19,312,800 | \$12,166,661 |
| Utilities | \$524,900 | \$540,600 | \$556,900 | \$573,600 | \$684,900 | \$12,290,100 | \$7,746,806 |
| Maintenance and Repair | \$175,000 | \$180,200 | \$185,600 | \$191,200 | \$228,300 | \$4,096,600 | \$2,582,201 |
| Materials and Supplies | \$170,600 | \$175,700 | \$181,000 | \$186,400 | \$222,600 | \$3,994,300 | \$2,517,735 |
| Insurance | \$153,100 | \$157,700 | \$162,400 | \$167,300 | \$199,800 | \$3,584,600 | \$2,259,485 |
| Concessions | \$753,600 | \$842,400 | \$974,500 | \$1,054,300 | \$1,258,900 | \$22,178,900 | \$13,882,000 |
| General and Administrative | \$200,000 | \$210,000 | \$220,000 | \$230,000 | \$274,600 | \$4,907,800 | \$3,088,648 |
| Management Fee | \$175,000 | \$185,000 | \$195,000 | \$205,000 | \$244,781 | \$4,567,777 | \$2,935,866 |
| Tournament Expenses | \$36,710 | \$37,786 | \$63,274 | \$65,146 | \$77,875 | \$1,350,451 | \$839,964 |
| League Operations/Programming | \$169,600 | \$194,100 | \$217,600 | \$227,500 | \$273,700 | \$4,832,700 | \$3,029,677 |
| Subtotal | \$3,168,010 | \$3,364,986 | \$3,630,474 | \$3,803,046 | \$4,543,256 | \$81,116,029 | \$51,049,043 |
| NET OPERATING INCOME | \$144,403 | \$247,919 | \$427,648 | \$495,648 | \$602,602 | \$9,948,701 | \$6,064,579 |

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| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-------------------------------------|--------------|----------------------|--------------|--------------|--------------|---------------------|---------------------|
| ECONOMIC IMPACT | Year 1 | Year 2 | Year 3 | Year 4 | Year 10 | Cumulative | NPV |
| A) Construction Impacts | | | | | | | |
| Net New Hotel Room Nights | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Visitor Days | 0 | 0 | 0 | #VALUE! | 0 | 0 | 0 |
| Direct Spending | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,464,918 | \$24,014,623 |
| Indirect/Induced Spending | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$17,484,675</u> | <u>\$16,488,876</u> |
| Economic Output | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,949,593 | \$40,503,500 |
| Personal Income | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,463,374 | \$13,639,646 |
| Employment (full & part-time jobs) | 0 | 0 | 0 | 0 | 0 | 305 | 288 |
| County Sales Tax (1.0%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$307,103 | \$289,613 |
| TOTAL ANNUAL ECONOMIC IMPACTS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,320,544 | \$1,245,335 |
| No. VA Transit Authority Tax (0.7%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,718 | \$34,627 |
| Total Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,664,365 | \$1,569,575 |
| B) In-Facility Impacts | | | | | | | |
| Net New Hotel Room Nights | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Attendee Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net New Non Local Visitor Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Spending | \$1,987,448 | \$2,167,743 | \$2,434,873 | \$2,579,216 | \$3,087,515 | \$54,638,838 | \$34,268,173 |
| Indirect/Induced Spending | \$1,367,541 | \$1,491,819 | \$1,675,959 | \$1,775,549 | \$2,125,431 | \$37,612,070 | \$23,589,090 |
| Economic Output | \$3,354,990 | \$3,659,562 | \$4,110,831 | \$4,354,765 | \$5,212,946 | \$92,250,907 | \$57,857,263 |
| Personal Income | \$1,408,478 | \$1,534,890 | \$1,722,147 | \$1,822,767 | \$2,182,200 | \$38,624,359 | \$24,226,150 |
| Employment (full & part-time jobs) | 46 | <u>50</u> | 56 | <u>59</u> | 71 | 1,253 | 786 |
| County Sales Tax (1.0%) | \$23,977 | \$26,153 | \$29,377 | \$31,119 | \$37,251 | \$659,225 | \$413,449 |
| County Hotel Tax (6.0%) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sales Tax (4.3%) | \$103,102 | \$112,457 | \$126,319 | \$133,811 | \$160,181 | \$2,834,666 | \$1,777,831 |
| No. VA Transit Authority Tax (0.7%) | \$27,824 | \$30,348 | \$34,088 | \$36,109 | \$43,225 | \$764,944 | \$479,754 |
| Total Taxes | \$154,903 | \$168,959 | \$189,784 | \$201,039 | \$240,658 | \$4,258,834 | \$2,671,034 |
| C) Out-of-Facility Impacts | | | | | | | |
| Net New Hotel Room Nights | 38,362 | 43,169 | 50,990 | 54,617 | 54,617 | 951,784 | 612,037 |
| Total Attendee Days | 708,846 | 763,398 | 848,862 | 888,174 | 888,174 | 15,643,716 | 10,097,002 |
| Net New Non Local Visitor Days | 179,022 | 201,456 | 237,956 | 254,882 | 254,882 | 4,441,657 | 2,856,174 |
| Direct Spending | \$21,651,373 | \$25,095,583 | \$30,531,605 | \$33,684,447 | \$40,220,991 | \$703,772,683 | \$439,325,140 |
| Indirect/Induced Spending | \$14,747,463 | \$17.093.428 | \$20,796,081 | \$22,943,586 | \$27,395,841 | \$479,362,748 | \$299,238,819 |
| Economic Output | \$36,398,837 | \$42,189,010 | \$51,327,686 | \$56,628,032 | \$67,616,832 | \$1,183,135,431 | \$738,563,959 |
| Personal Income | \$14,871,776 | \$17,237,516 | \$20,971,381 | \$23,136,987 | \$27,626,773 | \$483,403,504 | \$301,761,232 |
| Employment (full & part-time jobs) | 464 | 538 | 655 | 723 | 863 | 15,097 | 9,424 |
| County Sales Tax (1.0%) | \$260,756 | \$302,236 | \$367.704 | \$405,675 | \$484,397 | \$8,475,815 | \$5,290,968 |
| County Hotel Tax (6.0%) | \$266,654 | \$309,072 | \$376,021 | \$414,851 | \$495,353 | \$8,667,516 | \$5,410,636 |
| State Sales Tax (4.3%) | \$1,862,018 | \$2,158,220 | \$2,625,718 | \$2,896,862 | \$3,459,005 | \$60,524,451 | \$37,781,962 |
| No. VA Transit Authority Tax (0.7%) | \$303,119 | \$351,338 | \$427,442 | \$471,582 | \$563,094 | \$9,852,818 | \$6,150,552 |
| Total Taxes | \$2,692,547 | \$3,120,866 | \$3,796,886 | \$4,188,970 | \$5,001,850 | \$87,520,600 | \$54,634,118 |
| 1010. 10100 | ΨΣ,00Σ,047 | ψο, 1 <u>2</u> 0,000 | \$0,700,000 | ψ1,100,070 | ψο,σο 1,000 | ψοι,σεσ,σσσ | ψο 1,00 1, 1 10 |

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PRIORITY 2+3 - Indoor Hardcourt & Track Complex

| | Opening | | | Stabilized | | 20-Year | 20-Year |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|-----------------|---------------|
| ECONOMIC IMPACT | Year 1 | Year 2 | Year 3 | Year 4 | Year 12 | Cumulative | NPV |
| TOTAL NET NEW IMPACTS | | | | | | | |
| Net New Hotel Room Nights | 38,362 | 43,169 | 50,990 | 54,617 | 54,617 | 951,784 | 612,037 |
| Total Attendee Days | 708,846 | 763,398 | 848,862 | 888,174 | 888,174 | 15,643,716 | 10,097,002 |
| Net New Non Local Visitor Days | 179,022 | 201,456 | 237,956 | 254,882 | 254,882 | 4,441,657 | 2,856,174 |
| Direct Spending | \$23,638,822 | \$27,263,325 | \$32,966,478 | \$36,263,663 | \$43,308,505 | \$783,876,439 | \$497,607,937 |
| Indirect/Induced Spending | \$16,115,005 | \$18,585,247 | \$22,472,040 | \$24,719,135 | \$29,521,273 | \$534,459,493 | \$339,316,785 |
| Economic Output | \$39,753,826 | \$45,848,572 | \$55,438,518 | \$60,982,798 | \$72,829,778 | \$1,318,335,932 | \$836,924,722 |
| Personal Income | \$16,280,254 | \$18,772,405 | \$22,693,527 | \$24,959,754 | \$29,808,973 | \$536,491,236 | \$339,627,028 |
| Employment (full & part-time jobs) | 510 | 588 | 711 | 782 | 934 | 16,655 | 10,498 |
| County Sales Tax (1.0%) | \$284,733 | \$328,389 | \$397,081 | \$436,794 | \$521,649 | \$9,442,143 | \$5,994,030 |
| County Hotel Tax (6.0%) | \$266,654 | \$309,072 | \$376,021 | \$414,851 | \$495,353 | \$8,667,516 | \$5,410,636 |
| State Sales Tax (4.3%) | \$1,965,120 | \$2,270,678 | \$2,752,037 | \$3,030,673 | \$3,619,186 | \$64,679,660 | \$40,805,128 |
| No. VA Transit Authority Tax (0.7%) | \$330,944 | \$381,687 | \$461,531 | \$507,691 | \$606,319 | \$10,654,479 | \$6,664,933 |
| Total Taxes | \$2,847,450 | \$3,289,825 | \$3,986,670 | \$4,390,009 | \$5,242,508 | \$93,443,798 | \$58,874,727 |

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Fairfax County Sports Tourism - RFI

Planning and Development Committee

April 24, 2023



RFI PURPOSE

The purpose of this Request for Interest (RFI) is to identify potential partners with the ability to develop, permit, construct, implement, manage/operate, and market a multi-sport complex in furtherance of the county's economic development goals.



TIMELINE TO DATE

- Summer 2020 Study Complete
- Summer 2020 Task Force shared with BOS
- Fall 2021 Task Force discussion regarding GOVERNANCE
- Winter 2021 Task Force discussion Next Steps
- Spring 2022 Task Force request a motion to advertise
 Public Private partnership opportunity by RFI.
 Denied until Equality Review.
- Winter 2022 Equality Review complete and presented to BOS. The BOS requested that FCPA move forward on an RFI for FCPA sites.

RFI SUMMARY

FCPA is seeking interested private and/or non-profit entities for a private-public partnership to explore the creation and operation of a multi-sport complex on an undeveloped FCPA-owned property for the purpose of sports tourism and the ability to host tournament play.

Potential site locations for Spring 2028:

Site #1 – Mountain Road Park

Site #2 — Halifax Point Park

Site #3 – Rock Hill Park

Site #4 — Patriot Park East

RFI packages to include:

Proposed activation activities and Operation Plan

Management experience

Evidence of Financial ability to implement

Anticipated budget through 1st year



RFI POTENTIAL PARK SITES

Locations



What is **NEXT**...

