

# Equity and the Policy Plan

11/16/23



# **AGENDA**

- 1. Background
- 2. Definitions
- 3. Past, Present
- 4. Future
- 5. Strategy Examples
- 6. Discussion

### Thursday, November 16, 2023

### **Planning & Development Staff**

Michelle Stahlhut Chris Caperton Lia Niebauer

### **One Fairfax Office**

Karla Bruce, Chief Equity Officer

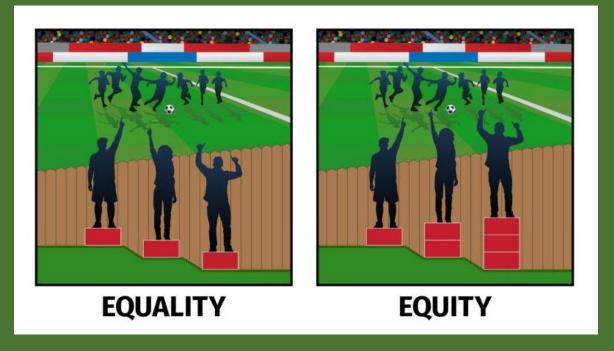
# EQUITY VS. EQUALITY

The commitment to promote fairness and justice in the formation of public policy that results in all residents -

regardless of age, race, color, sex, sexual orientation, gender identity, religion, national origin, marital status, disability, socio-economic status or neighborhood of residence or other characteristics -

- having opportunity to fully participate in the region's economic vitality, contribute to its readiness for the future, and connect to its assets and resources.

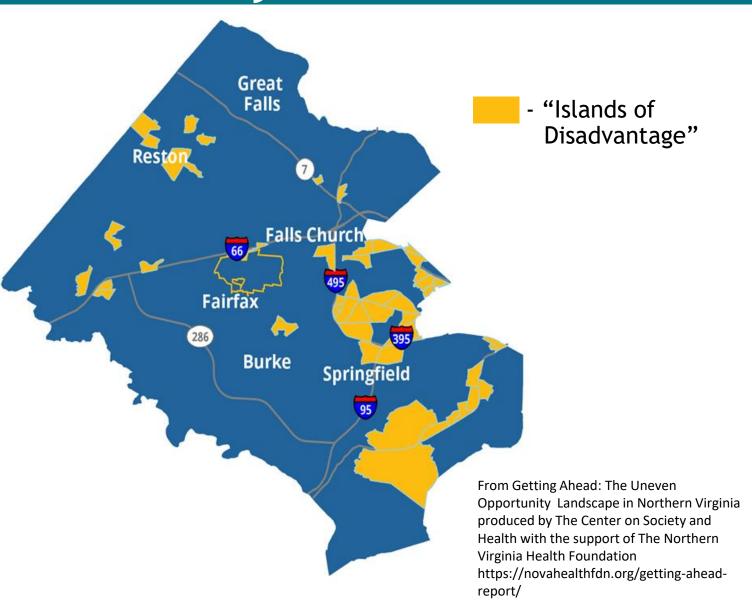
# Equity is **Fairness** not **Sameness**



Focusing not on the people's "lack" that's preventing them from participating, but an unjust system and structure.

# There is an "uneven opportunity landscape" in Fairfax County

Reports from the Northern
Virginia Health Foundation,
PolicyLink, and Urban Institute
and our own analysis document
variances in opportunity and
vulnerability within Fairfax
County and across the
Northern Virginia and
Metropolitan Washington
regions.



# One Fairfax



https://www.fairfaxcounty.gov/topics/one-fairfax

# **KEY EQUITY DRIVERS**

Community Safety and Justice

Community Health and Wellbeing

Cradle to Career Success

**Inclusive Prosperity** 

# Equitable Community Development

 "Fairfax County is a place where all people live in communities of opportunity with the ability to engage fully in decisions that affect their lives and neighborhoods."

# Fairfax Countywide Strategic Plan



www.fairfaxcounty.gov/strategicplan

### STRATEGIC PLAN KEY DRIVERS



### **EQUITY**

Apply a racial and social equity lens to engagement efforts and strategy development



### **COMMUNITY OUTCOMES**

Align collective work with the Ten Community Outcome Areas and related Indicators of Community Success



### **INCLUSIVE ENGAGEMENT**

Create multiple avenues for community, stakeholder, and employee engagement

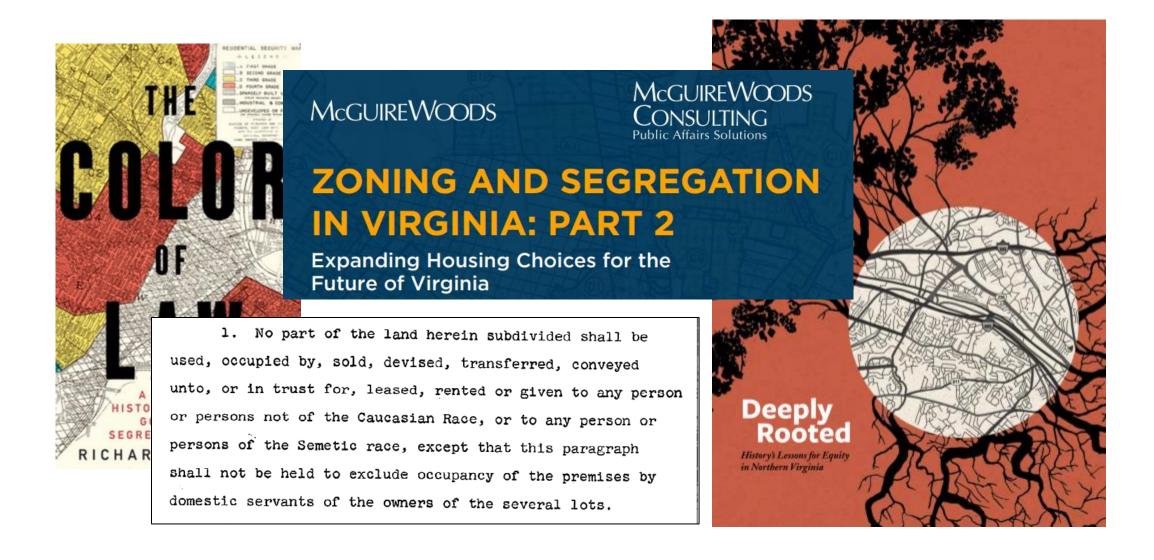


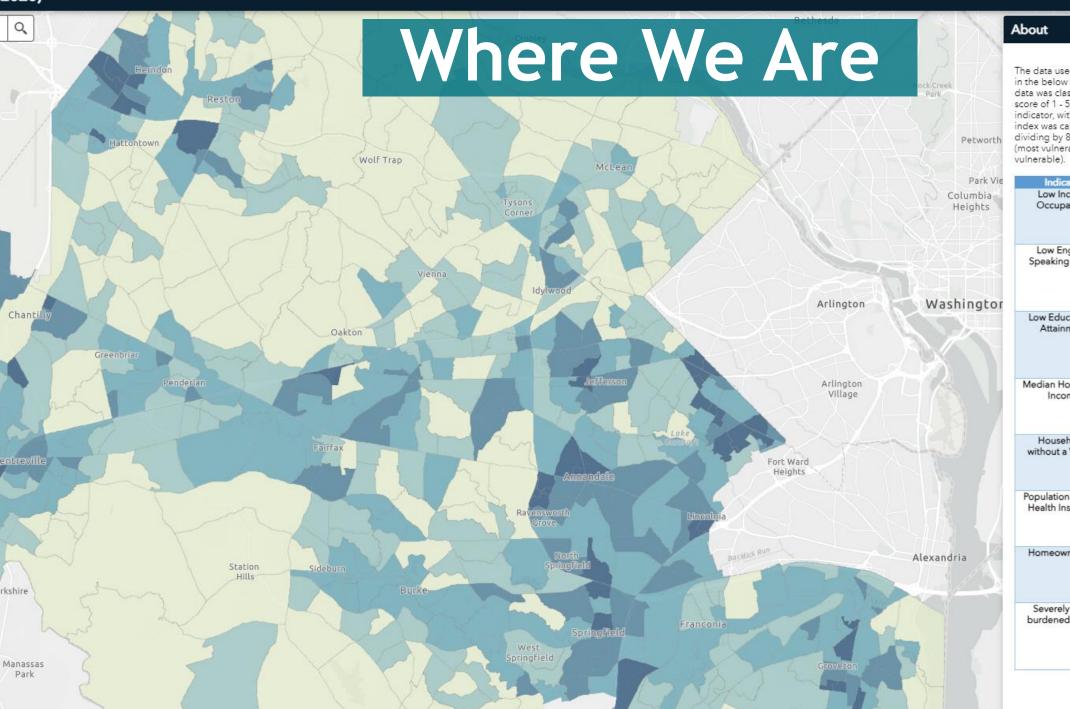
### **DATA INTEGRATION**

Use data-driven insights, disaggregating by place and population wherever possible



# Where We Have Been





About

The data used to create the Vulnerability Index is described in the below table. To create a score for each indicator, the data was classified into 5 classes using natural breaks. A score of 1 - 5 was given to each census tract for each indicator, with 5 representing the most vulnerable. The index was calculated by adding all scores together and dividing by 8. Each census tract is categorized as Very High (most vulnerable), High, Average, Low, Very Low (least vulnerable).

Indicator	Description	Source
Low Income Occupations	Population in occupations making 2/3 or less of the median income	American Community Survey 2016- 2020; Table \$2401
Low English- Speaking Ability	Percentage of population 5 years and older who speak English less than "Well"	American Community Survey 2016- 2020; Table B16004
Low Educational Attainment	Percentage of population 25 years and older who lack a Bachelor's degree	American Community Survey 2016- 2020; Table B15003
Median Household Income	Median household income	American Community Survey 2016- 2020; Table B19013
Households without a Vehicle	Percentage of households without a vehicle	American Community Survey 2016- 2020; Table B25044
Population without Health Insurance	Percentage of population without health insurance coverage	American Community Survey 2016- 2020; Table S2701
Homeownership	Percentage of households that are homeowners	American Community Survey 2016- 2020; Table B25003
Severely Cost- burdened Renter	Percentage of households paying more than 50% of gross income on rent	American Community Survey 2016- 2020; Table B25070

# Governing & Managing to Advance Equity

It's a way to think about and approach the governance and management of the county and involves:

- Facing our history and our current reality
- Understanding where we are now and what we want for the future
- Establishing clear priorities and making explicit choices
- Committing to bold and innovative approaches
- Meaningfully engaging community and key stakeholders

### Normalize

- \* A shared analysis and definitions
- \*Urgency and priority of racial equity

# Visualize

# **Operationalize**

- \* Racial equity tools
- \*Data to develop strategies and drive results

## Organize

\* Internal infrastructure



# There is an organization-wide focus on Becoming One Fairfax

### **Collective Leadership**

Leadership embodiment of the shared values and vision of One Fairfax



Housing



Transit



Public Safety



Parks & Recreation



Courts



Land Use



Health & Human Services



Core Functions

### **Departmental Equity Leads and Teams**

Supporting the development of leadership and capacity to facilitate departmental and collective action

### **Strategically Integrated Policy and Practice**

Focused on unlocking the potential of every resident in every area of the county

# Normalize & Operationalize



# Operationalize

- \*DPD Equity Impact Plan
- \*Inclusive Community Engagement
- \*Equity Impact Statements in Board items/staff reports
- \*Vulnerability Index
- \*Land Use language guide

# Normalize

\*Staff education

**VISUALIZE** 



# Organize

\* Internal infrastructure



# Where We Are Going





# Fairfax County is placing a strategic focus on creating "Communities of Opportunity"

Promoting the success of ALL Neighborhoods & ALL Populations in Fairfax County



**Encourage the Development of an Inclusive Economy** 

# 10 COMMUNITY OUTCOME AREAS

# CULTURAL AND RECREATIONAL OPPORTUNITIES

All residents, businesses and visitors are aware of and able to participate in quality arts, sports, recreation and culturally enriching activities

### **ECONOMIC OPPORTUNITY**

All people, businesses, and places are thriving economically

### **EFFECTIVE AND EFFICIENT GOVERNMENT**

All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them

# EMPOWERMENT AND SUPPORT FOR RESIDENTS FACING VULNERABILITY

All people facing vulnerability are empowered and supported to live independent lives to their fullest potential

### **ENVIRONMENT AND ENERGY**

All people live in a healthy sustainable environment

### **HEALTHY COMMUNITIES**

All people can attain their highest level of health and well-being

### HOUSING AND NEIGHBORHOOD LIVABILITY

All people live in communities that foster safe, enjoyable and affordable living experiences

### LIFELONG EDUCATION AND LEARNING

All people at every stage of life are taking advantage of inclusive, responsive and accessible learning opportunities that enable them to grow, prosper and thrive

### MOBILITY AND TRANSPORTATION

All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options

### SAFETY AND SECURITY

All people feel safe at home, school, work and in the community

# Strategies to Support Equity

# Outcome Area: Effective and Efficient Government

# EEG 4

"Expand capacity to meaningfully engage the community in places that are accessible and in ways that consider needs, traditions, and values of diverse ethnic, racial, and cultural groups"

# Strategies to Support Equity

# Outcome Area: Economic Opportunity

EO 8

"Promote the development and preservation of sufficient and affordable commercial space to support small, locally owned businesses"

# Strategies to Support Equity

# Outcome Area: Housing and Neighborhood Livability

**HNL 12** 

"Protect current residents from displacement where neighborhoods are changing rapidly by addressing impacts such as higher housing costs and higher costs of living"

- A Racial and Social Equity Resolution and Policy
- Commits the county and FCPS to intentionally consider equity when making policies, planning and delivering programs and services
- Involves community and stakeholder engagement, training and organizational capacity building, data analysis, collective planning and action, and shared accountability mechanisms
- Poses these core questions:
  - Who benefits and who is burdened by past and current actions?
  - How can burdens be mitigated and benefits more broadly shared?





# Reports and Other Resources

Deeply Rooted - Recalling how past policies shaped the present reminds us that today's policies can shape the future (historyfortomorrow.org)

Getting Ahead: The Uneven Opportunity Landscape in Northern Virginia

<u>Uneven Opportunities: How Conditions for Wellness Vary Across the Metropolitan Washington Region</u>

Healthy Places Index: A New Resource for Measuring Opportunity in Northern Virginia

**Equitable Growth Profile of Fairfax County** 

Zoning and Segregation in Virginia: Part 1 (mcguirewoods.com)

Zoning and Segregation in Virginia: Part 2 - Executive Summary and Full Report (mcguirewoods.com)

Vulnerability Index (2016-2020) (arcgis.com)

The Chairman's Task Force on Equity and Opportunity | Board of Supervisors - Chairman (fairfaxcounty.gov)

Countywide Strategic Plan | Strategic Plan (fairfaxcounty.gov)

American Planning Association Planning for Equity Policy Guide

For additional information on One Fairfax, please visit our website: <a href="https://www.fairfaxcounty.gov/topics/one-fairfax">https://www.fairfaxcounty.gov/topics/one-fairfax</a>



Michelle Stahlhut

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