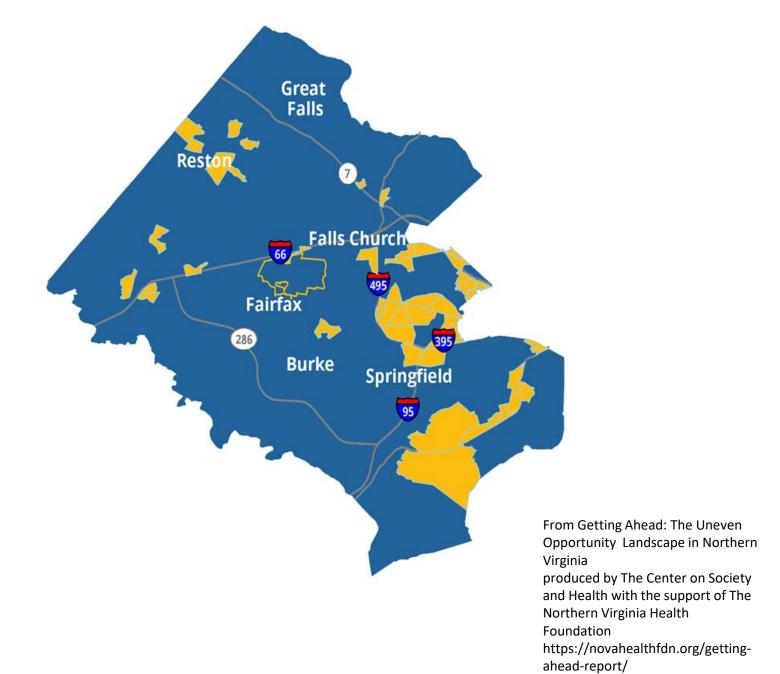
# BECCIVIING FAIRFAX

A DISCUSSION WITH THE TRANSPORTATION ADVISORY COMMITTEE

KARLA BRUCE, CHIEF EQUITY OFFICER FEBRUARY 16, 2021

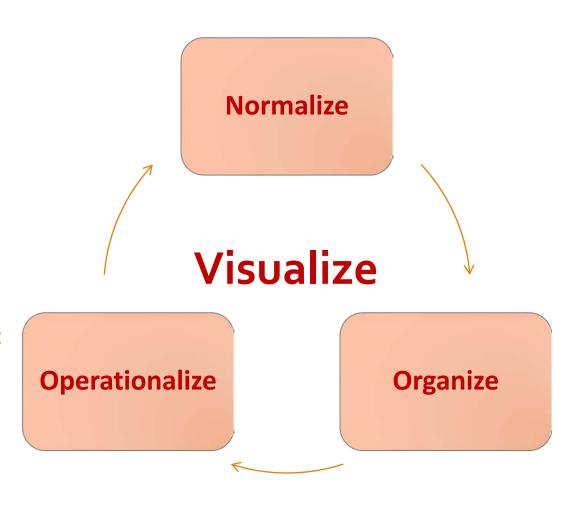
# There is an "uneven opportunity landscape" in Fairfax County

- Reports from the Northern Virginia Health Foundation, PolicyLink, and Urban Institute and our own analysis document variances in opportunity and vulnerability within Fairfax County and across the Northern Virginia and Metropolitan Washington regions.
- The most effective solutions must be place-based and system-focused and address the spatial inequities that constrain opportunity and ensure equitable access to services and resources that promote economic mobility.



### **Governing & Managing to Advance Equity**

- One Fairfax is a Racial and Social Equity Resolution and Policy committing the county and FCPS to intentionally consider equity when making policies, planning and delivering programs and services
- It's a way to think about and approach the governance and management of the county and involves:
  - Facing our history and our current reality
  - Understanding where we are now and what we want for the future
  - Establishing clear priorities and making explicit choices
  - Committing to bold and innovative approaches
  - Meaningfully engaging community and key stakeholders





### Racial Inequity in the U.S. (and Fairfax County)

### What does it look like in your areas of work?

From infant mortality to life expectancy, race predicts how well you will do...





### What is **EQUITY?**

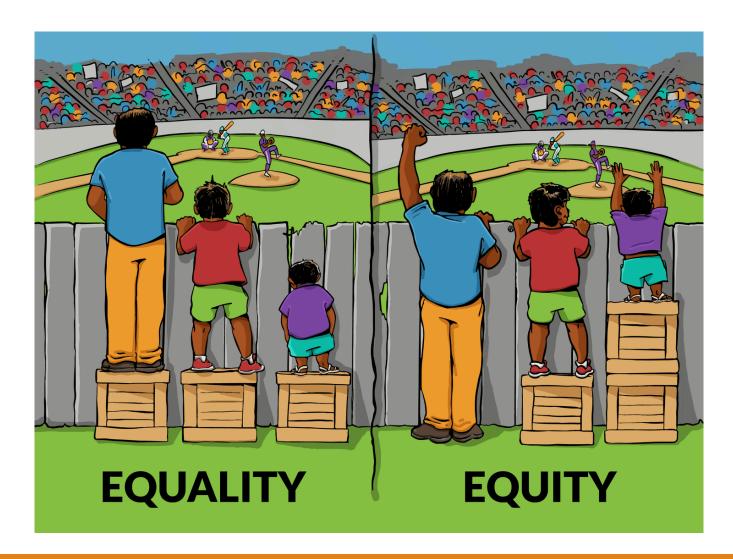
Racial equity exists when one can no longer predict advantage or disadvantage by group identity.

- Improving Outcomes
- Closing Racial Gaps

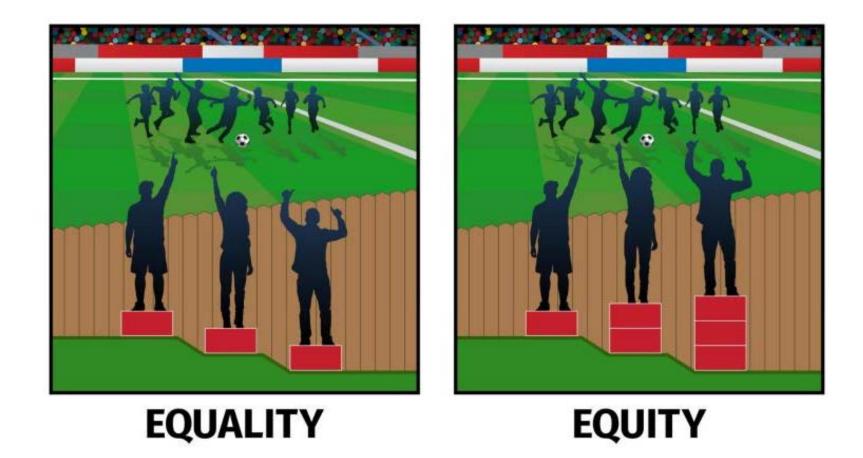




### Equity is Fairness not Sameness



### Equity is Fairness not Sameness



Not the people's "lack" preventing them from participating in the soccer game, it's the unjust system and structure.

### **Individual racism:**

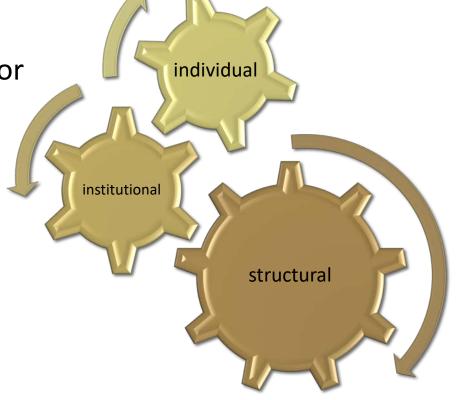
• Pre-judgment, bias, or discrimination by an individual based on race.

### **Institutional racism:**

 Policies, practices and procedures that work better for white people than for people of color, often unintentionally or inadvertently.

### **Structural racism:**

 A history and current reality of institutional racism across all institutions, combining to create a system that negatively impacts communities of color.





### There is an organization-wide focus on Becoming One Fairfax

### **Collective Leadership**

Leadership embodiment of the shared values and vision of One Fairfax



Supporting the development of leadership and capacity to facilitate departmental and collective action

### **Strategically Integrated Policy and Practice**

Focused on unlocking the potential of every resident in every area of the county





Placing a strategic focus on turning "Islands of Disadvantage" into "Communities of Opportunity"

KEY CONCEPTS FOR
PROMOTING THE SUCCESS OF
ALL NEIGHBORHOODS &
POPULATIONS IN FAIRFAX
COUNTY

The Countywide Strategic Plan lays out a communitybased vision for the next 10 to 20 years featuring strategies and metrics to advance that vision over the next 3 to 5 years.

Planning will be prioritized to define where we're going together, how we're going to get there, and what we plan to achieve, through the lens of equity.



### STRATEGIC PLAN PRIORITY AREAS

www.fairfaxcounty.gov/strategicplan



All residents, businesses and visitors are aware of and able to participate in quality arts, sports, recreation and culturally enriching activities.



All residents facing vulnerability are empowered and supported to live independent lives to their fullest potential.

### Lifelong Education and Learning

All residents at every stage of life are taking advantage of inclusive. responsive and accessible learning opportunities that enable them to grow, prosper and thrive.



All people, businesses and places are thriving economically.

### Health and **Environment**

All people can attain their highest level of health and well-being within a healthy sustainable environment.

### **Mobility and** Transportation

All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options.



All people trust that their government responsibly manages resources, provides exceptional services and equitably represents them.

### Housing and Neighborhood Livability

All people live in communities that foster safe, enjoyable and affordable living experiences.



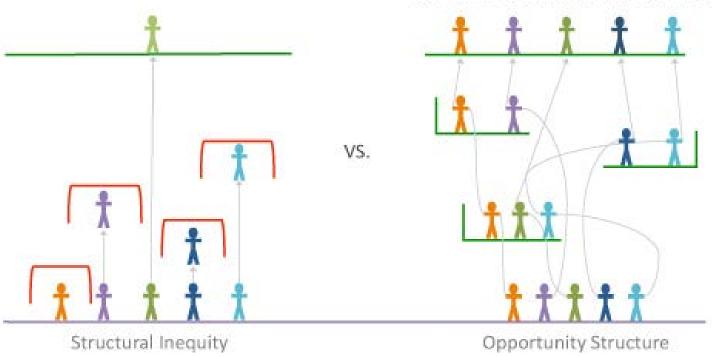
All people feel safe at home, school, work and in the community

# The Principle of Targeted Universalism:

Abandoning a *one-size-fits-all* policy development formula in favor of an approach that is more inclusive and outcome-oriented

### Universal Goal with Targeted Solutions

Structural Inequity produces consistently different outcomes for different communities. Opportunity Structures respond with necessary resources and multiple paths needed for different communities & individuals to thrive.





### Key Elements of a Communities of Opportunity



**EDUCATION** 



**EMPLOYMENT** 



MOBILITY



FOOD



RECREATION/CULTURE



HOUSING



JUSTICE



HEALTHCARE



**DIGITAL ACCESS** 



**QUALITY CHILDCARE** 



Target Interventions to *Build* Opportunity

### **Communities of Opportunity**

Target Interventions to Connect to Opportunity

Encourage the Development of and Participation in an Inclusive Economy

### **Asking Different Questions**

### Blame

Who's a racist?

### **Intentions**

What did they mean? What was their attitude?

### Prejudice

What beliefs made them do it?

### Grievance

How can we fix what just happened?

### Causes

What's causing the racial inequities?

### **Effects**

What were the actions? What are the impacts?

### **Systems**

What institutions are responsible?

### Solutions

What are proactive strategies and solutions?





## Applying an Equity Lens: One Fairfax in Practice

- The Proposal: What is the policy, program, practice or decision under consideration?
- Desired Results: What are the outcomes we want to achieve? What are the community-level conditions we aim to impact?
- Assumptions: What are our beliefs and ideas about the issue, situation, and people involved? How can we counter implicit bias?
- Analysis of Data: What data do we have? What data do we need? What does it tell us?
- Community Engagement: How have the people affected by the proposal been engaged? Are there opportunities to expand engagement?
- Strategies for Equity: Who will benefit from or be burdened by this action? What strategies will address vulnerability or build opportunity? How can we mitigate unintended consequences?
- Implementation: Is the plan feasible? Is it adequately resourced? How can we think and act creatively to make "it" happen?
- Contextual Factors: What factors might influence the proposal? What factors might the proposal influence? What factors are in and/or out of our control?
- Accountability: How will impacts be documented and evaluated? Are anticipated outcomes being achieved? How can we course correct?



### Key Takeaways

- 1. One Fairfax commits the county and schools to intentionally consider equity when making policies, planning and delivering programs and services. It's not a program, it's a process.
- 2. Equity is fairness, not sameness.
- Race matters.
- 4. We aren't just talking about individual acts of bigotry.
- 5. Institutions rely upon processes and procedures that can perpetuate inequity. We are all a part of institutions and systems.
- 6. Government has a responsibility for advancing racial equity.
- 7. You have a role in considering equity in your work.

### Reports and Other Resources

**REPORTS** 

Getting Ahead: The Uneven Opportunity Landscape in Northern Virginia

Uneven Opportunities: How Conditions for Wellness Vary Across the Metropolitan Washington Region

Racial Inequities in Fairfax County 2011-2015

Health and Human Services Needs Assessment 2019

**Equitable Growth Profile of Fairfax County** 

OTHER RESOURCES

**COVID-19 Vulnerability Index** 

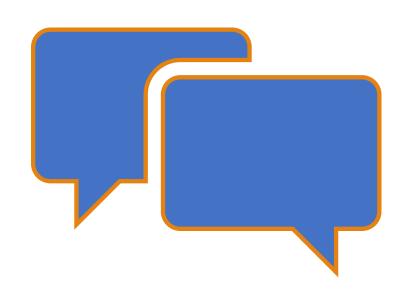
The Opportunity Index for Northern Virginia

Healthy Places Index: A New Resource for Measuring Opportunity in Northern Virginia

Fairfax County Strategic Plan (draft)

Fairfax County Public Library <u>page</u> on social and racial justice

For additional information on One Fairfax, please visit our website: https://www.fairfaxcounty.gov/topics/one-fairfax



# Questions & Discussion