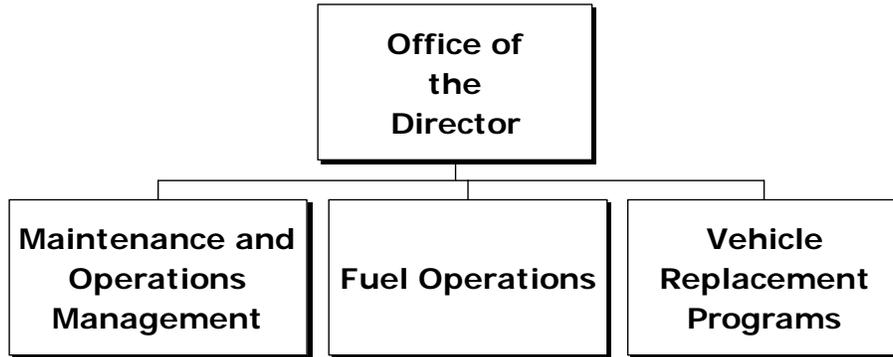


Fund 503

Department of Vehicle Services



Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services which are responsive to the needs of customer departments, and which conserve the value of the vehicle and equipment investment.

Focus

The Department of Vehicle Services (DVS) provides management and maintenance services to the County's vehicle fleet and maintenance support to the Fairfax County Public Schools (FCPS). At the end of FY 2011, there was a combined County and School fleet of approximately 5,800 units, of which 5,753 are maintained by DVS. Of these units, approximately 2,260 units belong to FCPS. The remaining 3,540 County units consist of approximately 1,510 units with specialized equipment (i.e., dump trucks, wreckers) or a police package, 730 vehicles over one half ton in capacity, 670 "light fleet" vehicles supporting programs and services, and 630 non-motorized units (trailers, mowers, snow plow blades). Not included in the County fleet count are vehicles owned by Fairfax Water, FASTRAN programs, or FAIRFAX CONNECTOR buses.

The department has four maintenance facilities. The Jermantown and West Ox facilities are located on the western side of the County, and the Newington and Alban facilities are located on the south end of the County. These facilities provide timely, responsive and efficient vehicle repairs/services, including effective towing and road services at competitive prices. A bid advertisement was accomplished in late June 2011 to rebuild the DVS Newington facility on the current site. Preparation for construction is ongoing and the scheduled occupancy date is June 2013.

DVS manages the County's Vehicle Replacement Fund, which accumulates funding over a vehicle's life in order to pay for the replacement of that vehicle when it meets replacement criteria. The current replacement criteria include the age, mileage, and condition of the vehicle. This fund is intended primarily for General Fund agencies. As of July 2011, 33 agencies participate in the fund, which includes approximately 2,283 units. Additionally, DVS manages funds for Helicopter, Boat, and Police Specialty Vehicle Replacement for the Police Department; an Ambulance and a Large Apparatus Replacement Fund for the Fire and Rescue Department; and a FASTRAN Bus Replacement Fund for the Department of Neighborhood and Community Services. These funds allow the Police Department, Fire and Rescue Department, and Department of Neighborhood and Community Services to make fixed annual payments to ensure the availability of future funds for a regular replacement program.

Fund 503

Department of Vehicle Services

DVS manages the County's fuel program, including maintenance of the County's 53 fuel sites. These sites are located at police stations, fire stations, schools, DVS maintenance facilities, Public Works facilities and Park Authority maintenance centers. In late FY 2009, the McConnell Public Safety and Transportation Operations Center (MPSTOC) opened with three 20,000 gallon diesel tanks. These tanks provide fuel for Metro and Connector buses. DVS coordinates with Agency Directors to maintain tight controls over fuel issues to ensure agencies charge fuel directly to their agency vehicle codes and minimize the use of miscellaneous fuel codes.

Other services provided by DVS include: emergency roadside repair; oversight and records maintenance, including security administration for the County's Fleet Maintenance System; analysis of current fleet mileage and usage; evaluation of new technologies; operation of the County's motor pool; technical support/review of vehicle and equipment specifications; and initiating purchase requests for County vehicles and related equipment.

DVS continues to maintain the M4 Fleet maintenance system, provide regular training on all relevant modules to staff and customer departments and explore the utilization of other available modules (such as the Replacement module). The M4 system tracks all parts issues, commercial charges and labor charges to vehicles and equipment, and provides customer departments a regular preventive maintenance schedule. The M4 system is aging and will be unsupported within a few years. DVS intends to transition to the next generation of this maintenance information system within the next year.

DVS works to ensure that departments and agencies have the fleet means to support their missions, while maintaining fleet levels that are appropriate to actual program and service requirements. As part of this responsibility, the Fleet Utilization Management Committee (FUMC) will continue to routinely review the vehicle and equipment fleet to ensure that fleet size, use, and practices are consistent with best practices and in compliance with established policy. Also, the FUMC will continue to review and approve requests for fleet additions to ensure there is a legitimate need for fleet growth.

DVS continues to strive for economically responsible environmental stewardship by working increased fuel efficiency and reduced emissions and petroleum consumption characteristics into vehicle specifications. Specifications for new, heavy duty trucks favor the cleanest diesel engines. In anticipation of the possible adoption of ethanol as a motor fuel, DVS continues to add "flex-fuel" vehicles that can use either E85, gasoline, or any combination. The hybrid fleet now includes 127 cars, including six plug-in hybrids, plus one heavy-duty hybrid-electric truck, one plug-in hybrid-electric school bus and one hydraulic hybrid refuse collection truck. As plug-in hybrids and electric vehicles continue to come to market, the department will procure small numbers for evaluation. DVS is active in the County's efforts to prepare the community for the introduction of these vehicles, exploring viable plans to provide supporting infrastructure, primarily charging stations; and authoritative and reliable information is available to potential buyers, county staff and many other stakeholders. DVS is evaluating or implementing a variety of fuel reduction measures in targeted, high fuel use sub-fleets.

Fund 503

Department of Vehicle Services

Budget and Staff Resources

Agency Summary				
Category	FY 2011 Actual	FY 2012 Adopted Budget Plan	FY 2012 Revised Budget Plan	FY 2013 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	258 / 258	258 / 258	258 / 258	258 / 258
Expenditures:				
Personnel Services	\$18,524,823	\$19,275,270	\$19,500,953	\$19,986,602
Operating Expenses	42,754,797	41,601,478	41,634,095	46,113,437
Capital Equipment	13,681,212	8,521,553	18,471,590	14,438,475
Capital Projects	22,957	0	0	0
Total Expenditures	\$74,983,789	\$69,398,301	\$79,606,638	\$80,538,514

FY 2013 Funding Adjustments

The following funding adjustments from the FY 2012 Adopted Budget Plan are necessary to support the FY 2013 program:

- ◆ **Employee Compensation** **\$415,612**
 An increase of \$415,612 in Personnel Services reflects a 2.18 percent market rate adjustment (MRA) in FY 2013.
- ◆ **Full Year Impact of FY 2012 Market Rate Adjustment** **\$295,720**
 As part of the *FY 2011 Carryover Review*, the Board of Supervisors approved an increase of \$295,720 in Personnel Services for a 2.0 percent market rate adjustment (MRA), effective September 24, 2011.
- ◆ **Operating Expenses** **\$4,511,959**
 An increase of \$4,511,959 is due primarily to \$4.15 million in fuel-related costs due primarily to significantly higher price per gallon estimates. In FY 2012, the budget was developed using an unleaded price of \$2.27 per gallon and a diesel price of \$2.45 per gallon. The FY 2013 budget estimates \$2.94 per gallon for unleaded and \$3.02 per gallon for diesel. The remaining increase of \$0.36 million reflects higher costs for non-fuel related Operating Expenses primarily in the area of vehicle parts and tires.
- ◆ **Capital Equipment** **\$14,438,475**
 Capital Equipment funding of \$14,438,475 includes the following: \$6,911,315 for the purchase of 277 vehicles that are projected to meet age and mileage criteria for replacement in FY 2013; \$6,366,600 for the purchase of seven vehicles out of the Fire Apparatus Replacement Fund; \$850,500 for the replacement of three vehicles out of the ambulance replacement fund; \$250,000 for the replacement of two aging fuel tanks located at the Alban maintenance facility; and \$60,060 for necessary facility equipment including one floor scrubber, four parts washers, and three air conditioning recycling machines.

Fund 503

Department of Vehicle Services

Changes to FY 2012 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2012 Revised Budget Plan since passage of the FY 2012 Adopted Budget Plan. Included are all adjustments made as part of the FY 2011 Carryover Review, and all other approved changes through December 31, 2011:

◆ **Carryover Adjustments** **\$10,208,337**

As part of the FY 2011 Carryover Review, the Board of Supervisors approved funding of \$225,683 in Personnel Services for a 2.0 percent market rate adjustment, effective September 24, 2011. In addition, the Board approved encumbered funding of \$2,445,120 and unencumbered carryover of \$500,000 to allow the Fire and Rescue Department to replace a large vehicle supporting the Technical Rescue Operations Team. Other adjustments totaling \$7,037,534 were also approved, including \$6,036,934 to allow the Police Department to replace one dual engine helicopter and \$1,000,600 to allow for the replacement of 37 additional vehicles anticipated to meet age and mileage criteria in FY 2012.

Cost Centers

The Department of Vehicle Services provides services in support of the County's fleet in three distinct cost centers: Maintenance and Operations Management, Vehicle Replacement Program, and Fueling Operations. The majority of the agency's positions and funding is centered in Maintenance and Operations Management.

Maintenance and Operations Management

Funding Summary				
Category	FY 2011 Actual	FY 2012 Adopted Budget Plan	FY 2012 Revised Budget Plan	FY 2013 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	256 / 256	256 / 256	256 / 256	256 / 256
Total Expenditures	\$33,136,566	\$34,097,562	\$34,324,390	\$35,362,566

Position Summary				
1 Director	1 Material Mgmt. Assistant	1 Maintenance Trade Helper II		
2 Assistant Directors	6 Assistant Superintendents	1 Business Analyst III		
3 Administrative Assistants IV	1 Inventory Mgmt. Supervisor	1 Network Telecom Analyst II		
2 Administrative Assistants III	2 Management Analysts III	1 Information Technology Tech. II		
8 Administrative Assistants II	1 Management Analyst II	17 Sr. Motor Mech. Supervisors		
3 Material Mgmt. Supervisors	1 Human Resource Generalist I	5 Motor Equipment Superintendents		
1 Material Mgmt. Specialist III	101 Mechanics II	3 Auto Body Repairers II		
9 Material Mgmt. Specialists II	71 Mechanics I	3 Auto Body Repairers I		
11 Material Mgmt. Specialists I				
TOTAL POSITIONS				
256 Positions / 256.0 Staff Years				

Fund 503

Department of Vehicle Services

Key Performance Measures

Goal

To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for County-owned vehicles.

Objectives

- ◆ To maintain a vehicle availability rate of at least 97 percent on at least 90 percent of operating days toward a target of 100 percent.

Indicator	Prior Year Actuals			Current Estimate
	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate/Actual	FY 2012
Output:				
Units maintained	5,814	5,768	5,767 / 5,753	5,754
Vehicle equivalents maintained	22,635	22,402	22,333 / 22,160	22,166
Efficiency:				
Maintenance cost per vehicle equivalent	\$1,447	\$1,451	\$1,508 / \$1,491	\$1,546
Parts inventory value per vehicle	\$249	\$282	\$282 / \$294	\$294
Parts inventory fill rate	91.3%	91.5%	91.0% / 92.6%	91.0%
Parts inventory turnover	5.32	4.83	5.00 / 5.01	5.00
Service Quality:				
Parts inventory accuracy	98.7%	98.8%	99.5% / 94.3%	99.5%
Percent of customers satisfied	98.0%	97.0%	95.0% / 94.0%	90.0%
Outcome:				
Vehicle availability rate	98.2%	98.1%	97.0% / 97.6%	97.0%
Percent of days 97 percent target was achieved	99.2%	100.0%	100.0% / 89.8%	90.0%

Performance Measurement Results

In FY 2011, DVS was able to ensure, on a countywide basis, that customer agency vehicles were available for use and were in safe operational condition. A total of 5,753 County and School units (motorized and non-motorized) were maintained. The FY 2011 decreases in maintained units and in vehicle equivalents was primarily related to customer agency budget constraints. It should be noted that “units maintained” in any given year may include vehicles authorized as additions in a previous year, but not received until the indicated year.

The DVS FY 2011 maintenance cost per vehicle equivalent increased over FY 2010 primarily due to an increase in operating expenses. This number is expected to continue to increase in FY 2012 due to rising maintenance and personnel costs. A higher parts stock value led to an increase in the parts inventory value per vehicle. As in past years, DVS achieved an excellent parts inventory fill rate, a trend that is expected to continue. In FY 2011, DVS achieved a slightly lower customer satisfaction rating compared to prior years primarily due to budget constraints in recent years. In addition, the percent of days the 97 percent target was achieved was lower than previous years due in part to deferring replacement of the

Fund 503

Department of Vehicle Services

majority of vehicles in the County fleet for two years in the 2008-2010 timeframe. Another contributing factor was the need to replace 17 experienced mechanics with new hires with less experience/training.

Vehicle Replacement Programs

Funding Summary				
Category	FY 2011 Actual	FY 2012 Adopted Budget Plan	FY 2012 Revised Budget Plan	FY 2013 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1 / 1	1 / 1	1 / 1	1 / 1
Total Expenditures	\$13,681,212	\$8,405,013	\$18,355,050	\$14,128,415

Position Summary	
1	Engineer III
TOTAL POSITIONS	
1	Position / 1.0 Staff Year

Key Performance Measures

Goal

To provide administrative and financial oversight for the Vehicle Replacement, Large Apparatus, Ambulance, Vehicle Specialty, FASTRAN, and other replacement funds and to ensure that vehicles are replaced within the established criteria (i.e., miles, years and condition).

Objectives

- ◆ To order 100 percent of vehicles that meet replacement criteria within the fiscal year.

Indicator	Prior Year Actuals			Current Estimate FY 2012
	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate/Actual	
Output:				
Vehicles in Vehicle Replacement Reserve (VRR)	2,342	2,289	2,290 / 2,283	2,283
Technical reviews processed	96	93	115 / 200	175
Vehicles meeting VRR criteria	281	210	262 / 267	181
Vehicles ordered/replaced	101	57	262 / 280	220
Efficiency:				
VRR administrative cost per vehicle	\$28.01	\$29.97	\$29.60 / \$29.93	\$31.50
Service Quality:				
Percent of customers satisfied	94.0%	90.0%	80.0% / 80.0%	80.0%
Outcome:				
Percent of vehicles meeting criteria that are replaced	9.0%	27.0%	39.0% / 94.0%	100.0%

Fund 503

Department of Vehicle Services

Performance Measurement Results

The number of vehicles in the Vehicle Replacement Reserve (VRR) decreased in FY 2011 primarily due to normal fluctuations the number of vehicles in the VRR at different points in time. DVS replaced 94 percent of FY 2011 VRR vehicles that met the established criteria primarily due to the need to defer some vehicle replacements and several vehicles being deemed as uneconomical to repair. The previous year actuals are significantly lower associated with deferring replacement of the majority of vehicles in the County fleet for two years effective October 2008. The VRR administrative cost per vehicle was slightly higher than projected due primarily to the decrease in the number of vehicles in the reserve. As anticipated, customer satisfaction decreased in FY 2011 associated with the two-year replacement deferral. The agency projects that this lower level of customer satisfaction may continue through at least FY 2012 before rebounding in future years.

Fueling Operations

Funding Summary				
Category	FY 2011 Actual	FY 2012 Adopted Budget Plan	FY 2012 Revised Budget Plan	FY 2013 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1 / 1	1 / 1	1 / 1	1 / 1
Total Expenditures	\$28,166,011	\$26,895,726	\$26,927,198	\$31,047,533

Position Summary	
1	Heavy Equipment Operator
TOTAL POSITIONS	
1 Position / 1.0 Staff Year	

Key Performance Measures

Goal

To provide County-owned vehicle operators with effective and efficient fueling services in accordance with all federal, state, and County regulations.

Objectives

- ◆ To provide in-house fueling services that support fleet operations in order to achieve a cost savings of 5.0 cents per gallon for unleaded gasoline and 15.0 cents per gallon for diesel fuel compared to commercial fuel stations.

Fund 503 Department of Vehicle Services

Indicator	Prior Year Actuals			Current Estimate
	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate/Actual	FY 2012
Output:				
Gallons of unleaded gasoline purchased	2,556,430	2,486,339	2,637,519 / 2,522,098	2,547,319
Gallons of diesel purchased	7,117,985	7,529,446	8,347,651 / 7,568,325	7,644,008
Efficiency:				
Average cost per gallon (all fuel types)	\$2.38	\$2.22	\$2.74 / \$2.72	\$3.14
Service Quality:				
Percent of customers satisfied	99.0%	100.0%	99.0% / 100.0%	99.0%
Outcome:				
Price savings between in-house and commercial stations: unleaded gasoline	\$0.192	\$0.160	\$0.050 / \$0.150	\$0.050
Price savings between in-house and commercial stations: diesel	\$0.498	\$0.250	\$0.150 / \$0.142	\$0.150

Performance Measurement Results

The Fueling Operations measures examine the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. In FY 2011, while gallons of fuel purchased were lower than projected, fuel prices experienced a significant upward trend leading to an increase in the average cost per gallon. Given the amount of fuel gallons used by the County, the savings were still significant. As in past years, County customers purchasing unleaded gasoline and diesel fuel continued to benefit from cost savings per gallon compared to commercial prices. It should be noted that the average cost per gallon (all fuel types) indicator includes appropriate markup to cover overhead. In FY 2011, excellent customer satisfaction ratings were achieved and are expected to remain in FY 2012 and future years.

Fund 503

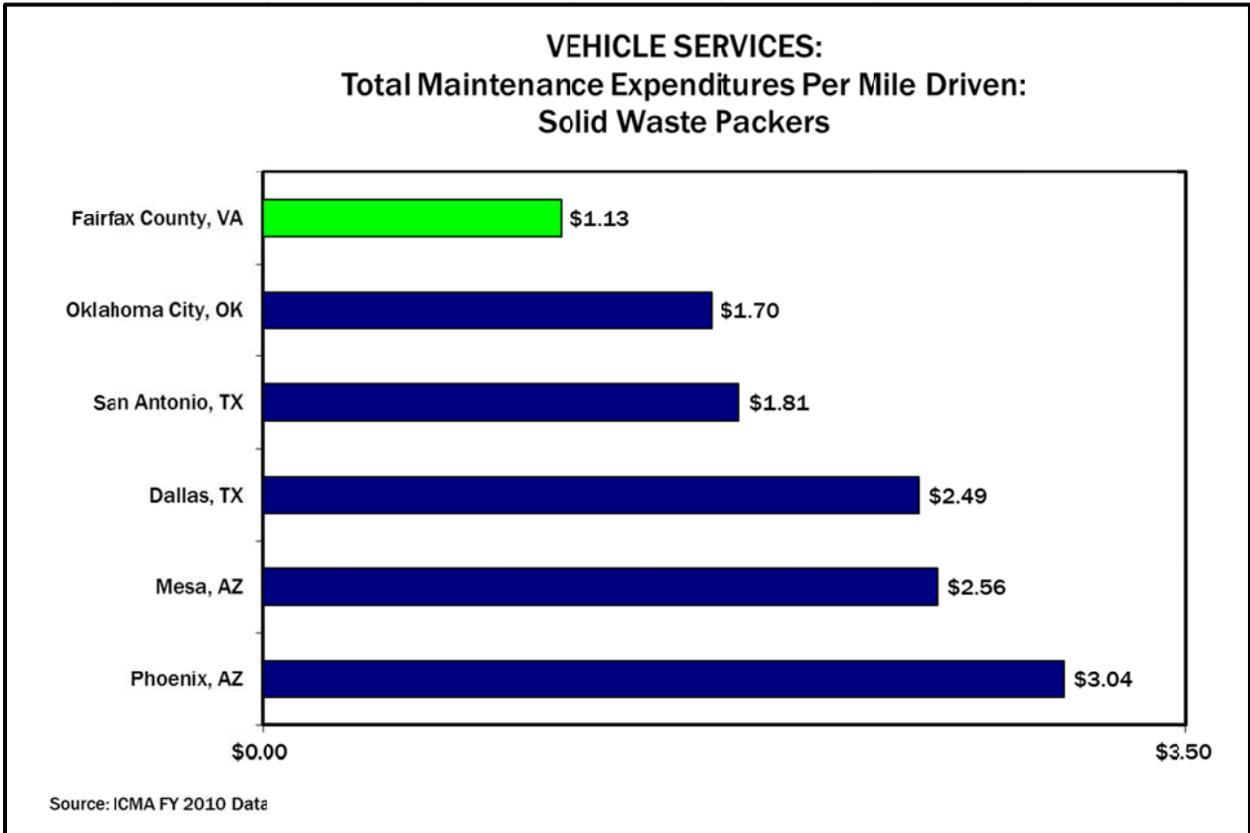
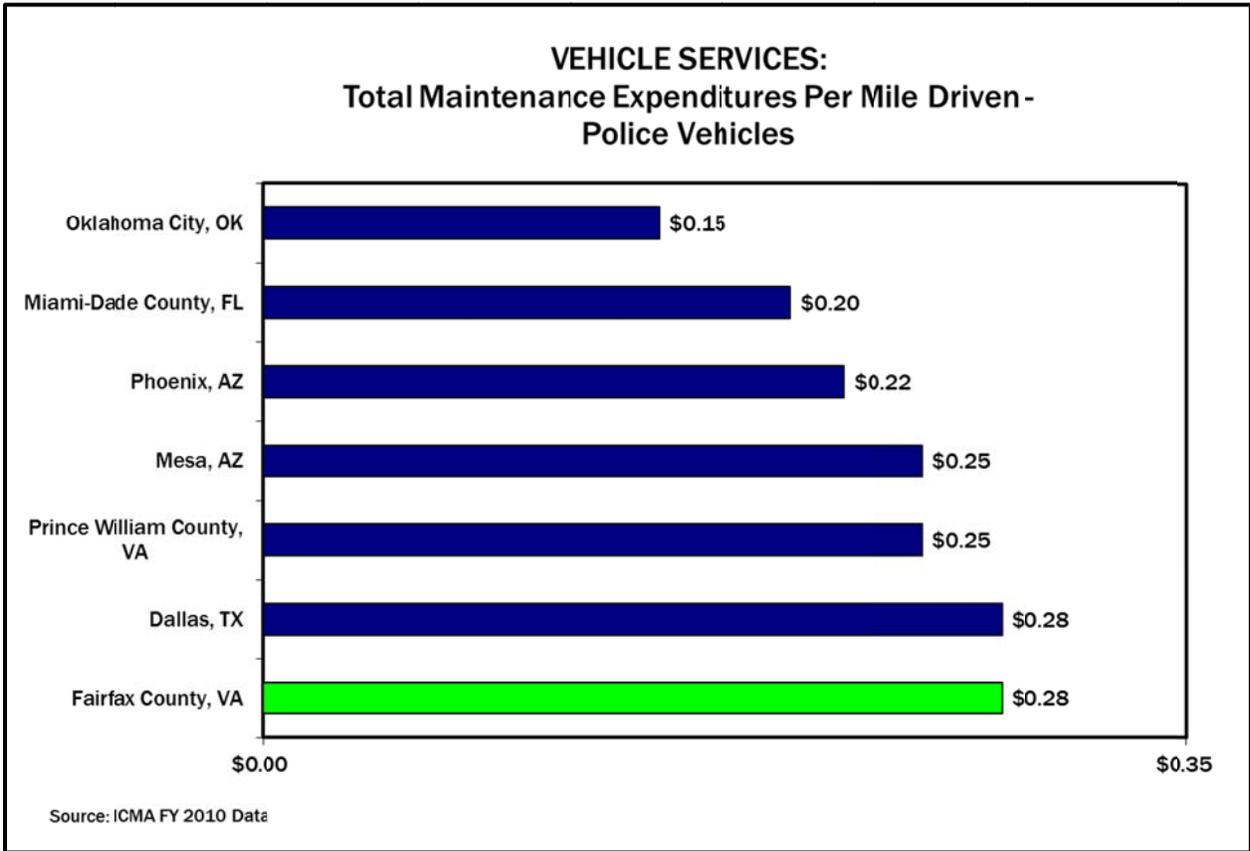
Department of Vehicle Services

Benchmarking

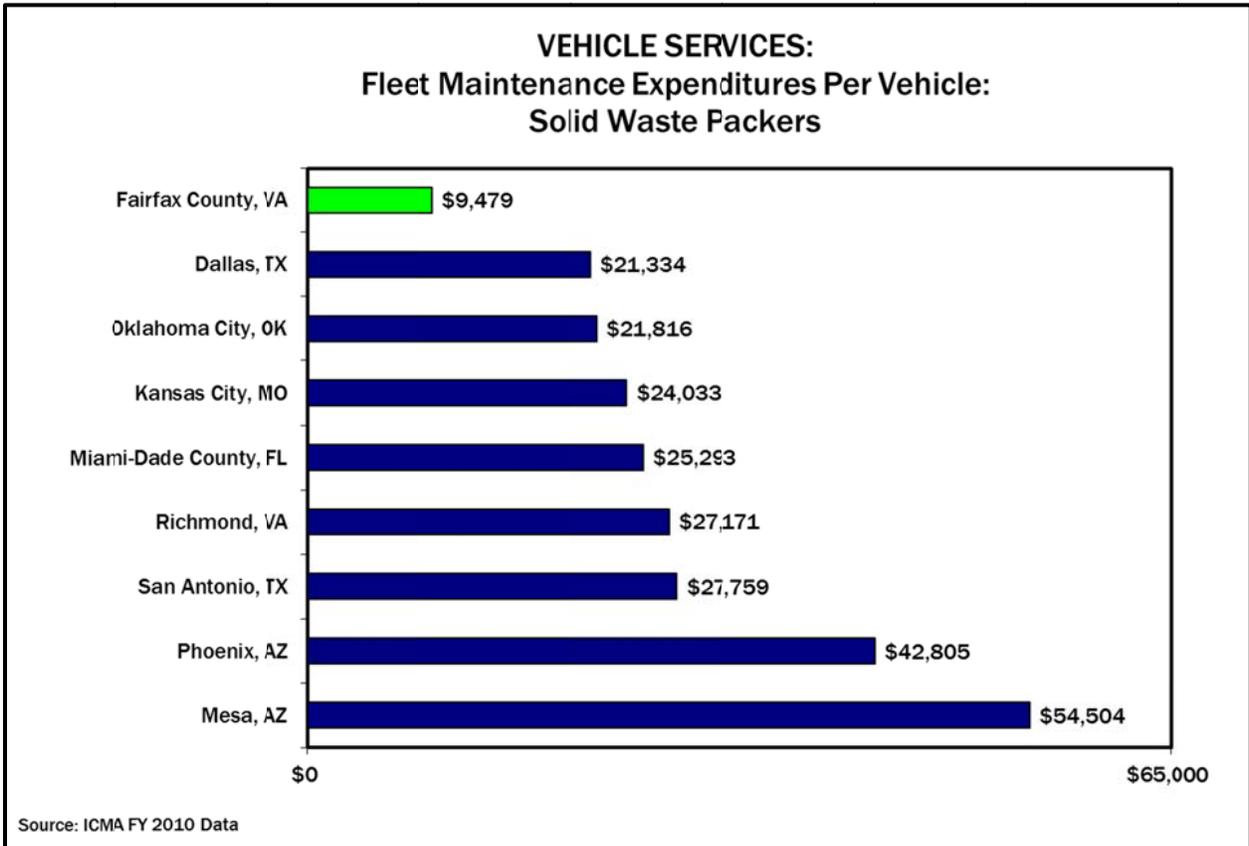
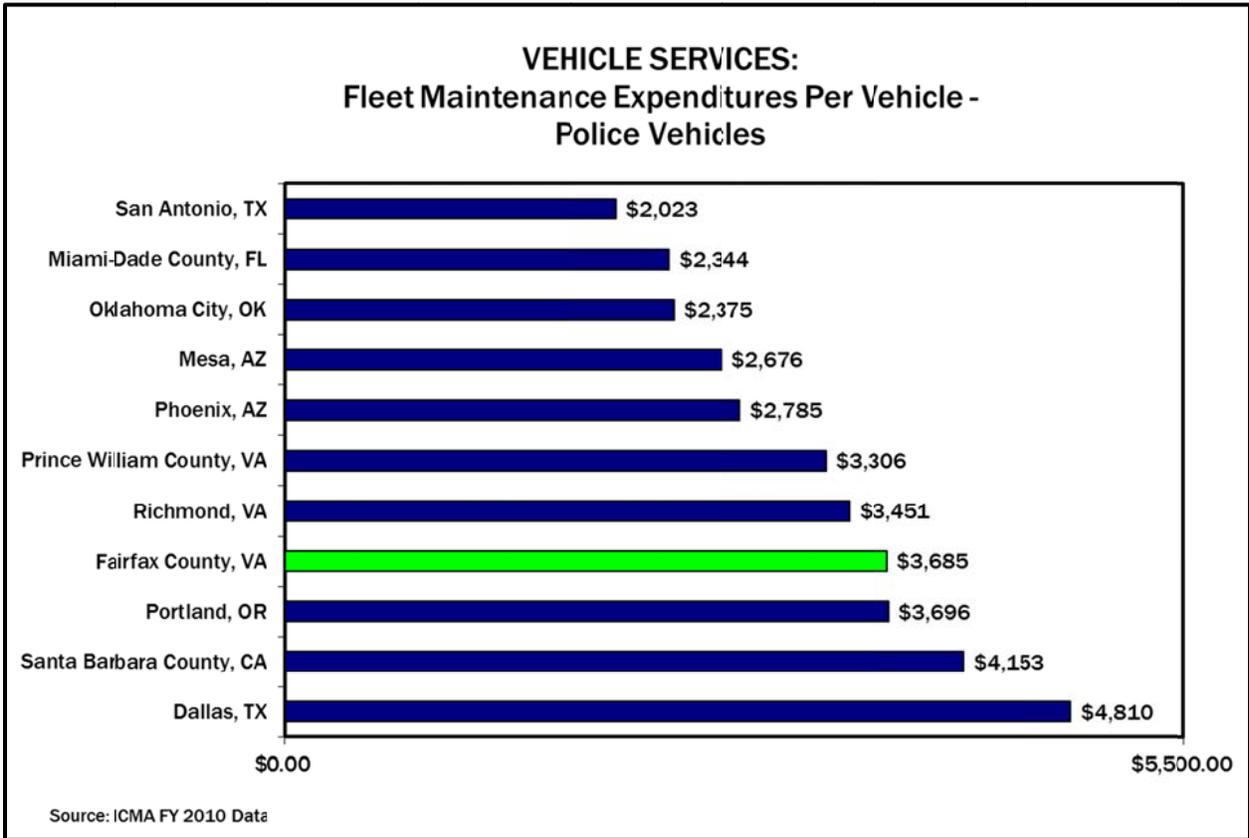
As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 220 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area. An example of which is the Roads/Highways template that Fairfax County does not complete since the Commonwealth has primary responsibility for roadways in Virginia counties.

As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2010 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well. Fleet Management is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.

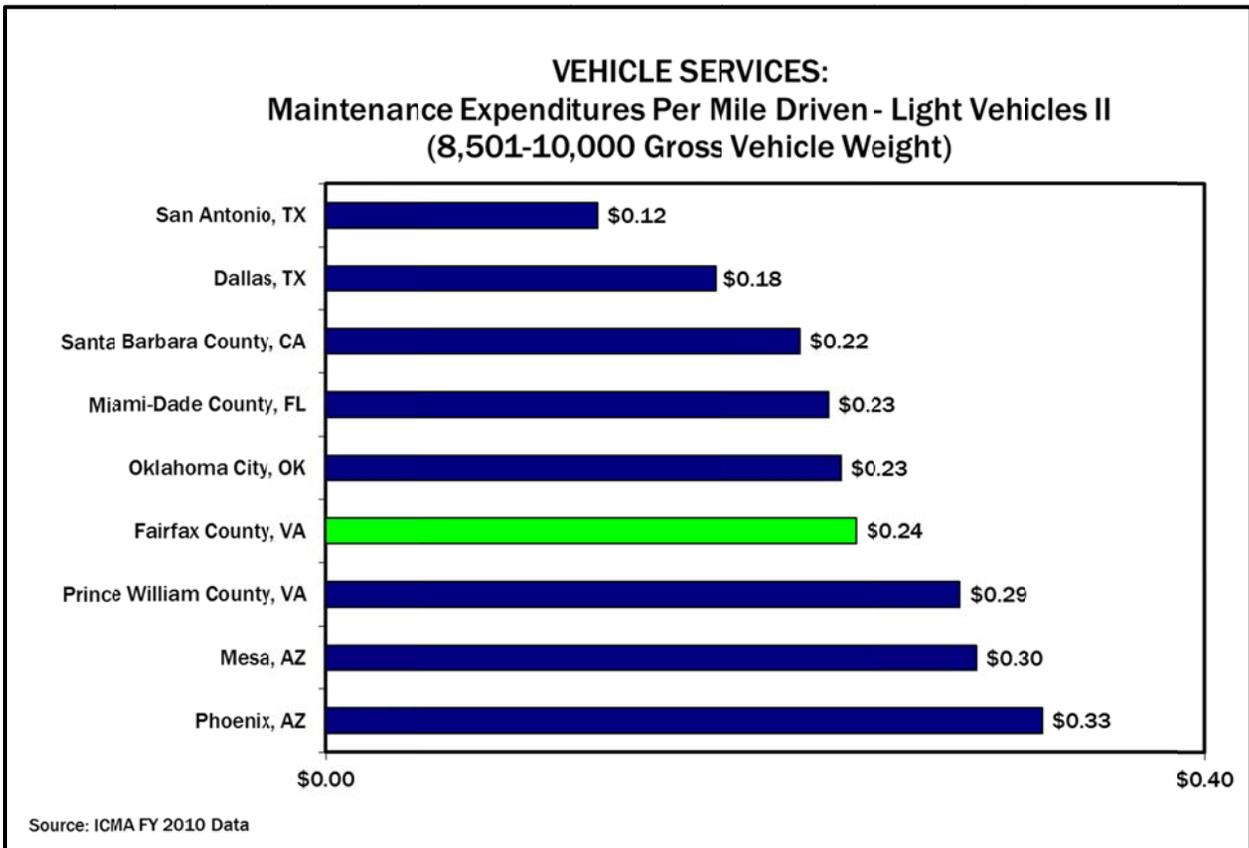
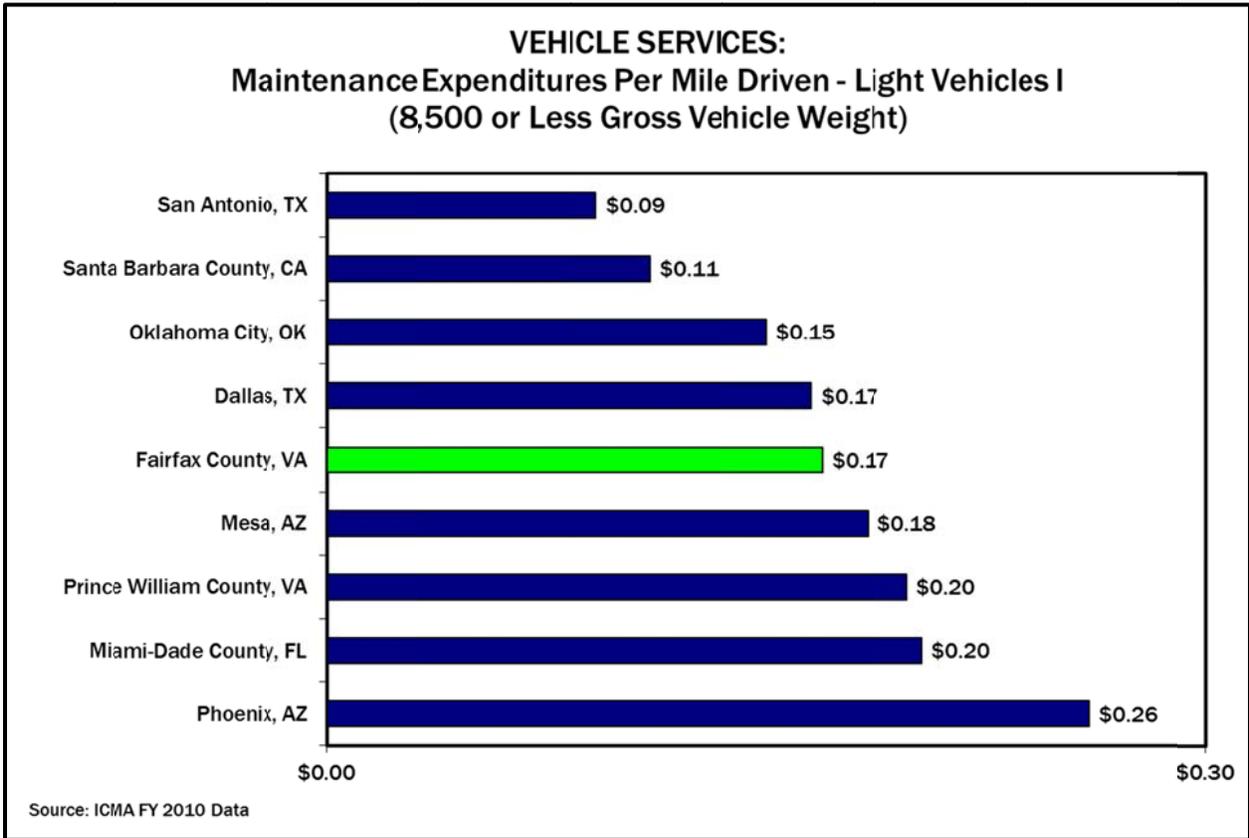
Fund 503 Department of Vehicle Services



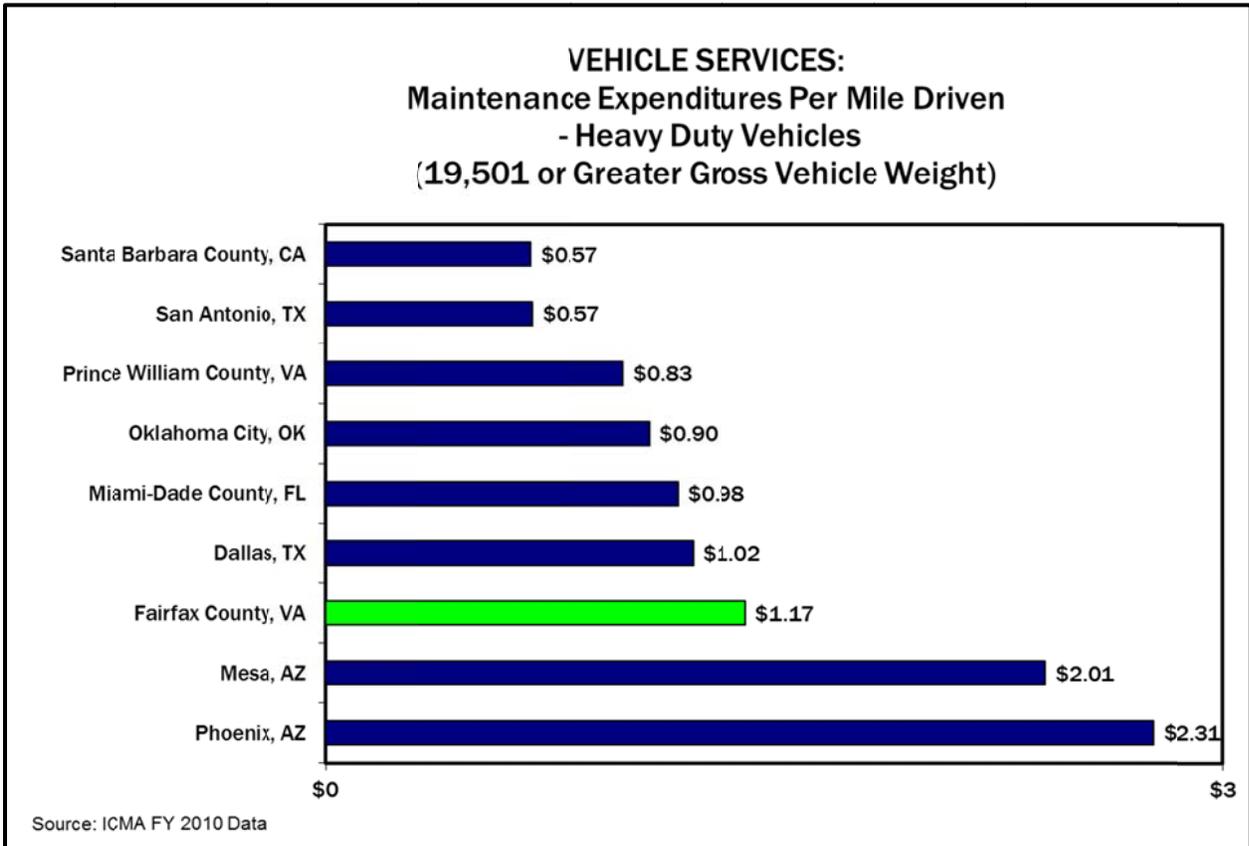
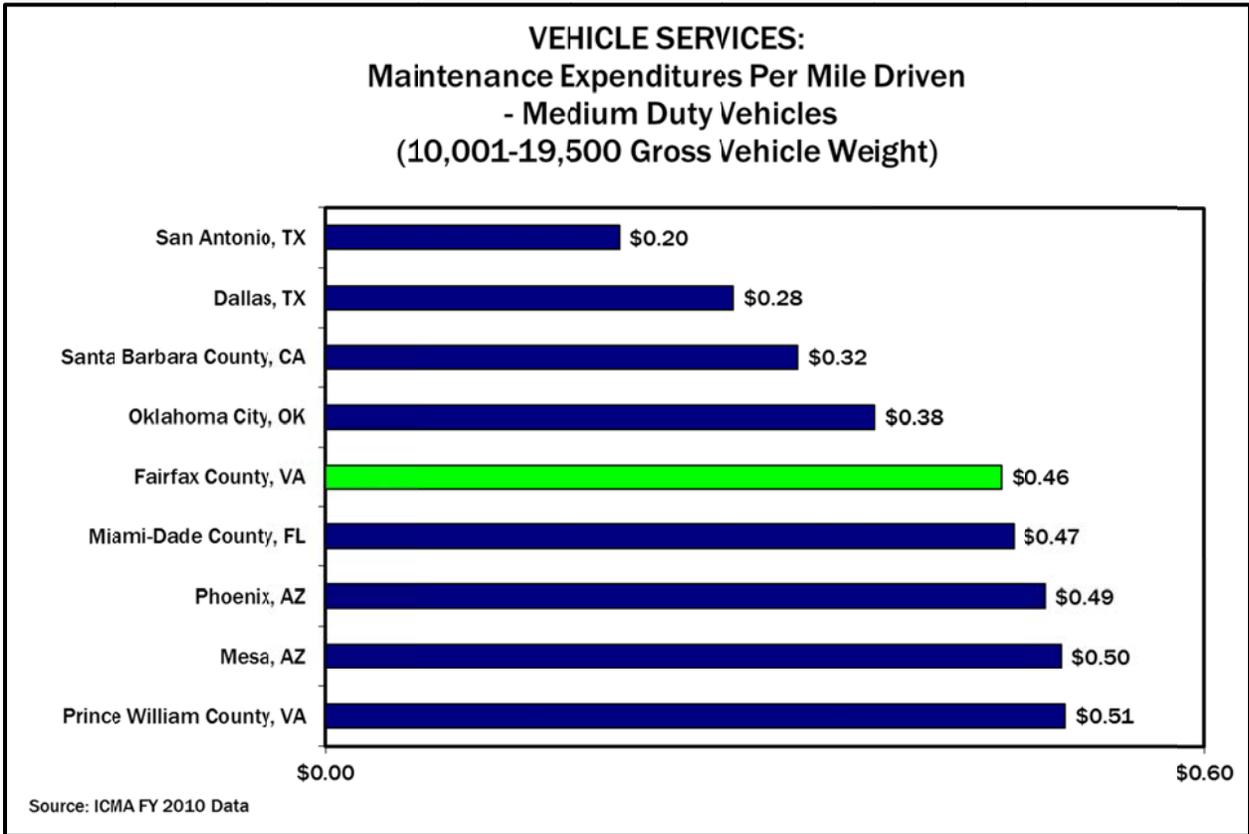
Fund 503 Department of Vehicle Services



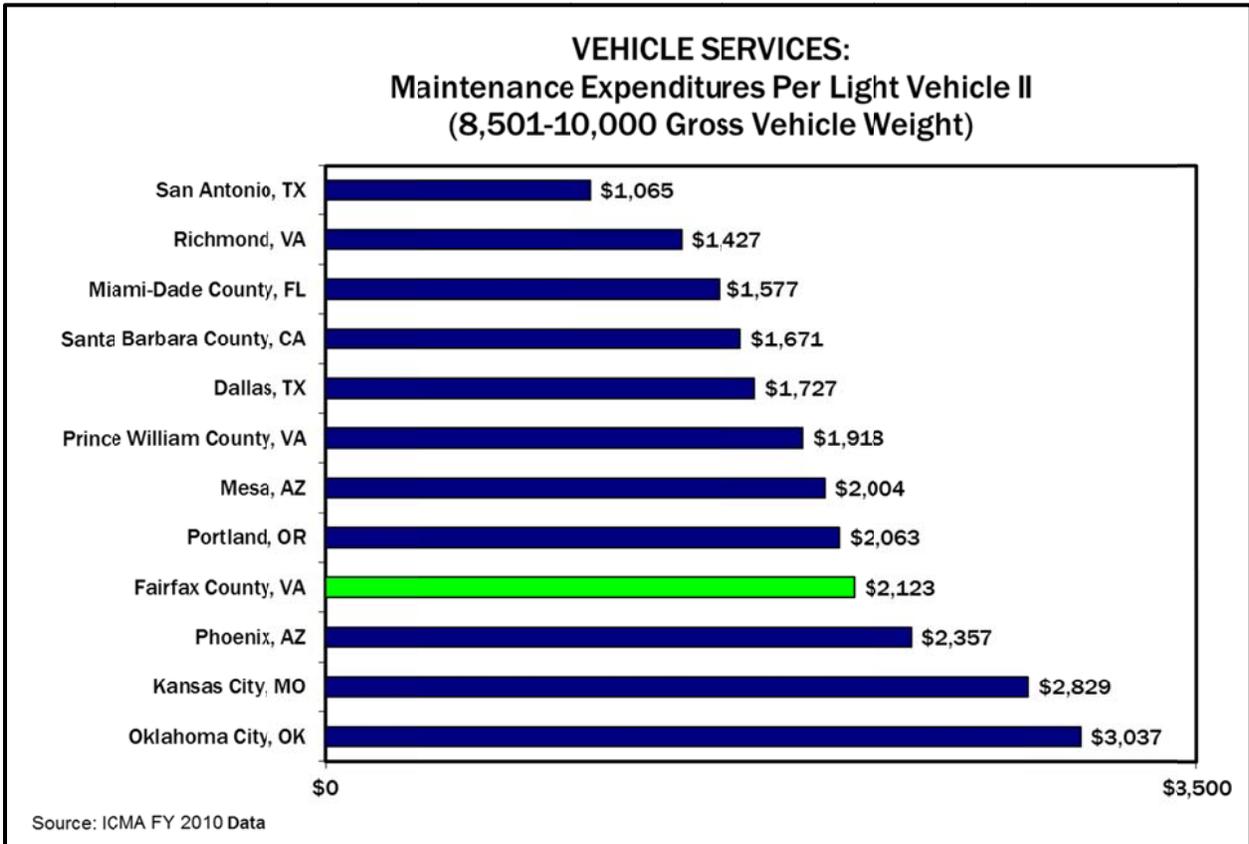
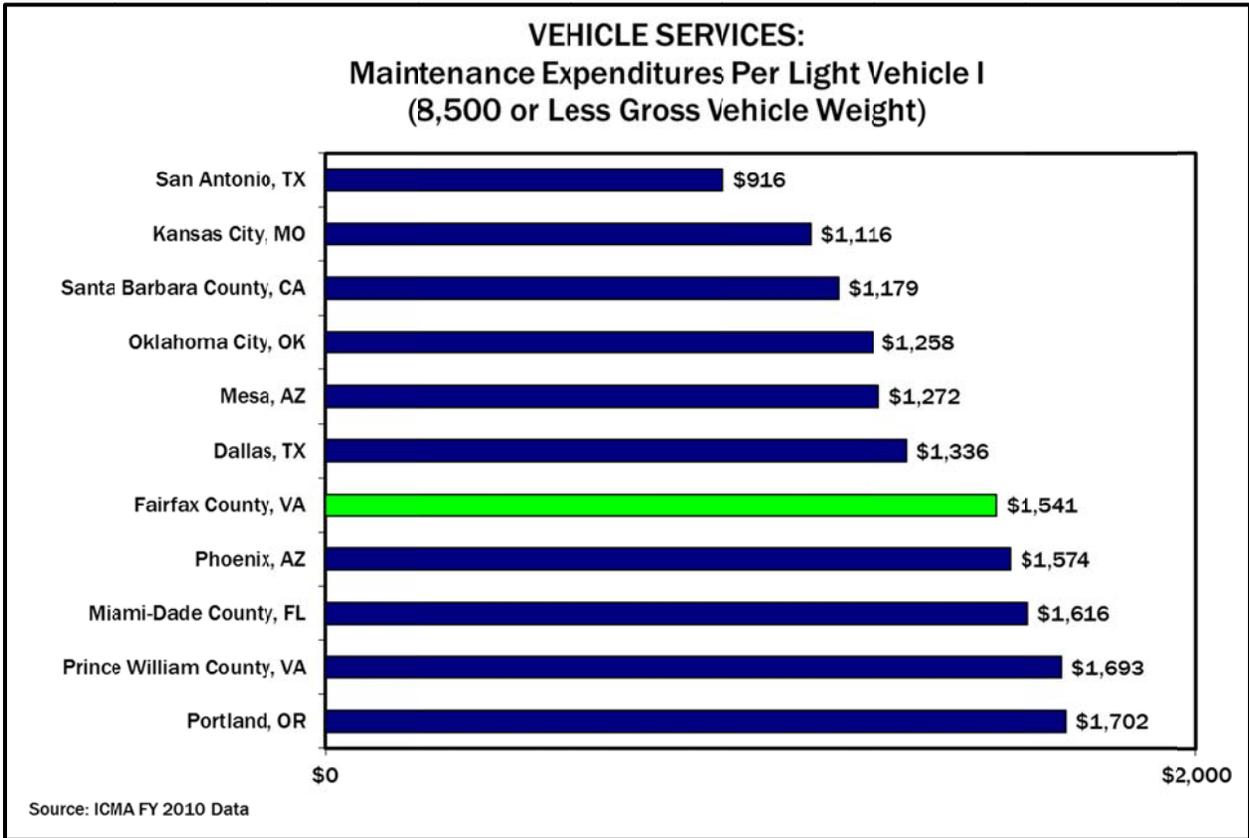
Fund 503 Department of Vehicle Services



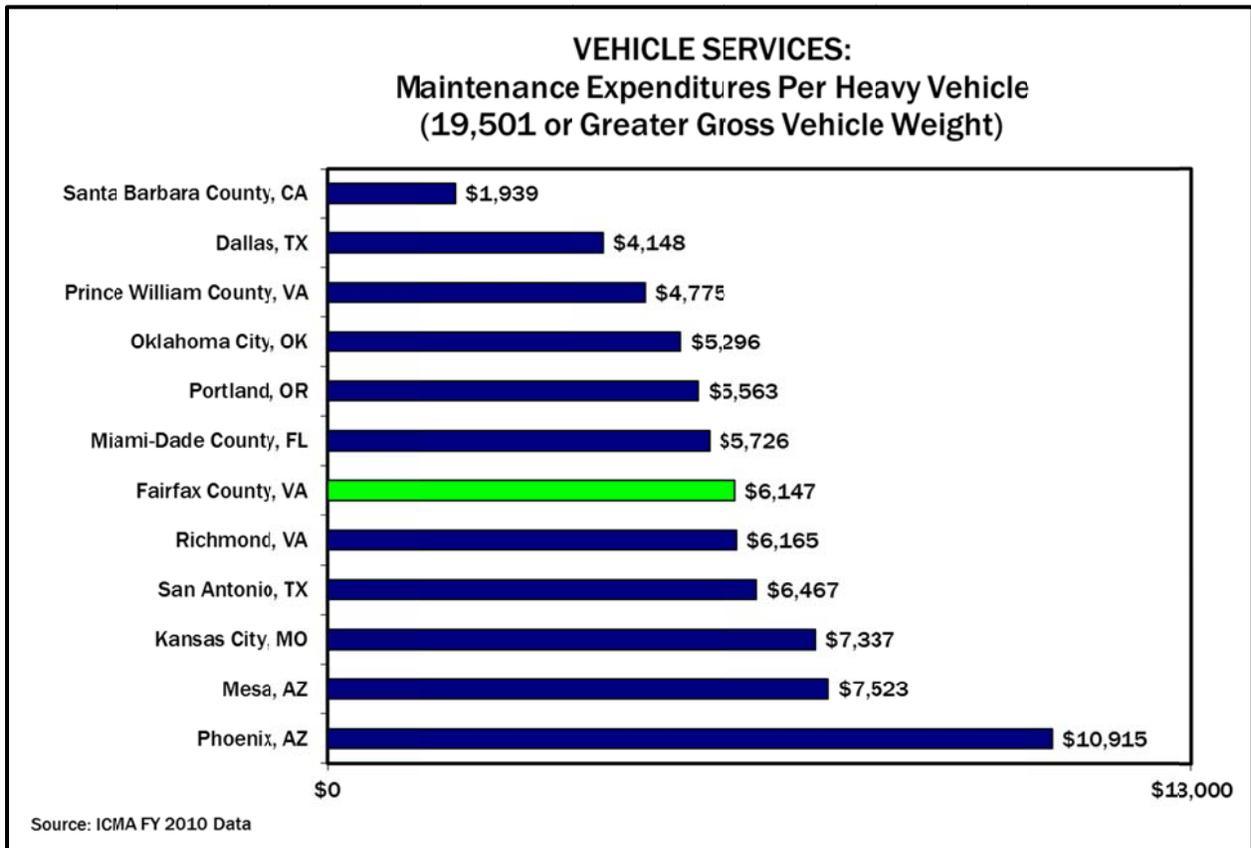
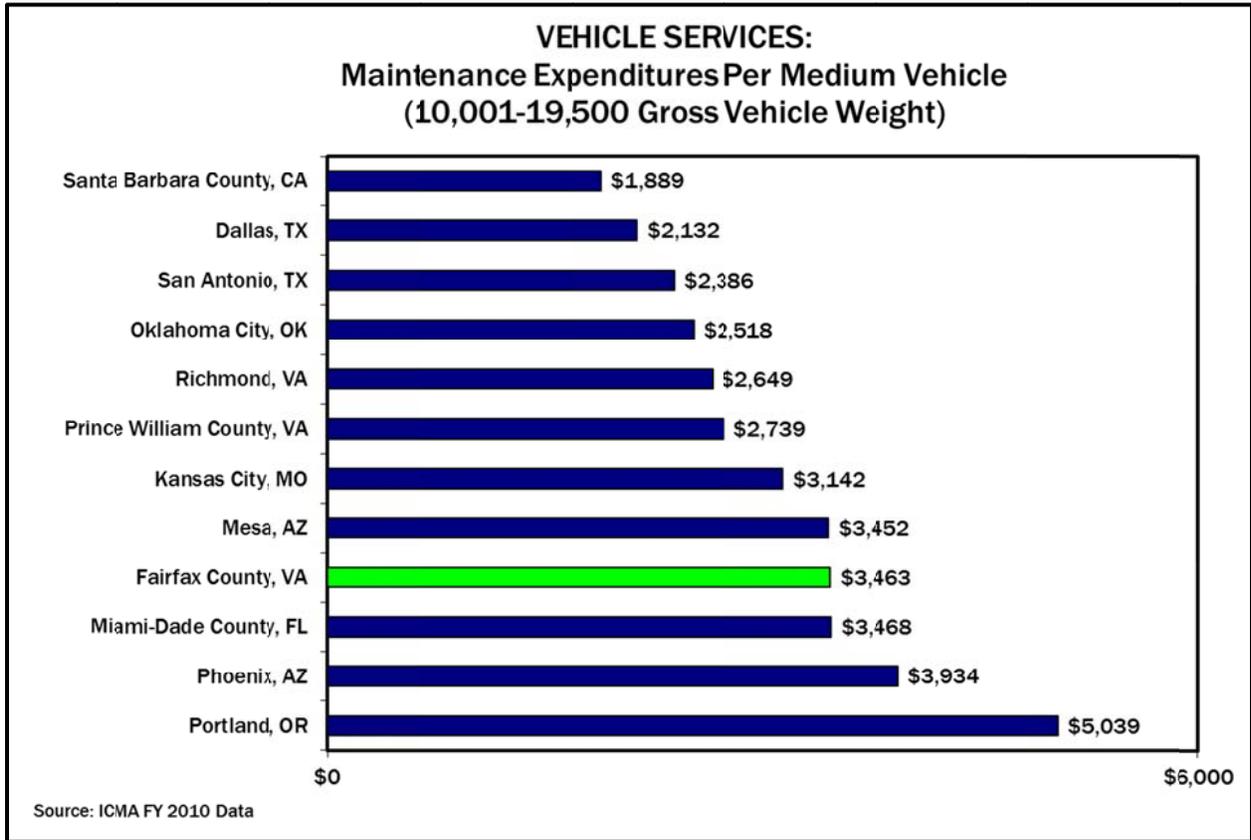
Fund 503 Department of Vehicle Services



Fund 503 Department of Vehicle Services



Fund 503 Department of Vehicle Services



Fund 503

Department of Vehicle Services

FUND STATEMENT

Fund Type G50, Internal Service Fund

Fund 503, Department of Vehicle Services

	FY 2011 Actual	FY 2012 Adopted Budget Plan	FY 2012 Revised Budget Plan	FY 2013 Advertised Budget Plan
Beginning Balance	\$44,890,336	\$32,272,122	\$40,594,945	\$31,251,993
Vehicle Replacement Reserve	\$11,180,909	\$7,576,819	\$9,456,223	\$7,808,899
Facility Infr./Renewal Reserve	1,294,678	1,188,151	1,271,721	1,271,721
Ambulance Replacement Reserve	3,055,744	2,489,744	3,033,484	2,437,484
Fire Apparatus Repl. Reserve	6,522,977	6,213,964	7,901,199	7,845,403
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Repl. Reserve	1,717,610	1,717,610	1,717,610	1,717,610
Helicopter Replacement Reserve	7,433,900	2,533,363	4,061,061	12,911
Boat Replacement Reserve	160,027	237,673	229,046	298,065
Police Specialty Vehicle Reserve	2,897,293	3,206,843	2,988,685	3,234,445
Fuel Operations Reserve	1,844,473	907,454	1,273,208	1,057,996
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other	4,765,706	2,183,482	4,645,689	1,550,440
Unreserved Beginning Balance	\$0	\$0	\$0	\$0
Revenue:				
Vehicle Replacement Charges	\$6,815,119	\$6,710,525	\$6,710,525	\$6,294,749
Ambulance Repl. Charges	751,518	214,000	214,000	214,000
Fire Apparatus Repl. Charges	3,919,388	2,884,000	2,884,000	3,134,000
FASTRAN Bus Repl Charges	0	0	0	74,962
Helicopter Repl. Charges	2,453,624	894,256	2,199,256	640,000
Boat Replacement Charges	69,019	69,019	69,019	69,019
Police Specialty Veh. Charges	91,392	245,760	245,760	245,760
Vehicle Fuel Charges	27,594,745	26,699,369	26,699,369	29,927,150
Other Charges	32,993,593	31,241,757	31,241,757	33,489,690
Total Revenue	\$74,688,398	\$68,958,686	\$70,263,686	\$74,089,330
Total Available	\$119,578,734	\$101,230,808	\$110,858,631	\$105,341,323
Expenditures:				
Vehicle Replacement ¹	\$4,539,805	\$5,195,013	\$8,357,849	\$6,911,315
Facility Infrastructure/Renewal	22,957	0	0	0
Ambulance Replacement	773,778	810,000	810,000	850,500
Fire Apparatus Replacement	2,541,166	2,400,000	2,939,796	6,366,600
Helicopter Replacement	5,826,463	0	6,247,406	0
Boat Replacement	0	0	0	0
Fuel Operations:				
Fuel ¹	27,555,463	26,088,837	26,088,837	30,138,129
Other Fuel Related Expenses	610,547	806,889	825,744	909,404
Other:				
Personnel Services	18,469,568	19,212,559	19,437,503	19,921,560
Operating Expenses	14,644,042	14,876,847	14,891,347	15,380,946
Capital Equipment	0	8,156	8,156	60,060
Total Expenditures	\$74,983,789	\$69,398,301	\$79,606,638	\$80,538,514

Fund 503

Department of Vehicle Services

FUND STATEMENT

Fund Type G50, Internal Service Fund

Fund 503, Department of Vehicle Services

	FY 2011 Actual	FY 2012 Adopted Budget Plan	FY 2012 Revised Budget Plan	FY 2013 Advertised Budget Plan
Transfers Out:				
General Fund (001) ²	\$4,000,000	\$0	\$0	\$0
Total Transfers Out	\$4,000,000	\$0	\$0	\$0
Total Disbursements	\$78,983,789	\$69,398,301	\$79,606,638	\$80,538,514
Ending Balance³	\$40,594,945	\$31,832,507	\$31,251,993	\$24,802,809
Vehicle Replacement Reserve ⁴	\$9,456,223	\$8,420,008	\$7,808,899	\$4,757,510
Facility Infr./Renewal Reserve	1,271,721	1,188,151	1,271,721	1,271,721
Ambulance Replacement Reserve ⁴	3,033,484	1,893,744	2,437,484	1,950,984
Fire Apparatus Replacement Reserve ⁴	7,901,199	6,697,964	7,845,403	6,512,803
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Repl. Reserve	1,717,610	1,717,610	1,717,610	1,792,572
Helicopter Replacement Reserve	4,061,061	3,427,619	12,911	652,911
Boat Replacement Reserve	229,046	306,692	298,065	367,084
Police Specialty Veh. Reserve	2,988,685	3,452,603	3,234,445	3,480,205
Fuel Operations Reserve	1,273,208	711,097	1,057,996	0
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other	4,645,689	0	1,550,440	0
Unreserved Ending Balance	\$0	\$0	\$0	\$0

¹ In order to account for expenditures in the proper fiscal year, audit adjustments in the amount of \$132,141.61 have been reflected as increases to FY 2011 expenditures. These adjustments have been included in the FY 2011 Comprehensive Annual Financial Report (CAFR). Details of the audit adjustments will be included in the FY 2012 Third Quarter package.

² In FY 2011, a Transfer Out to the General Fund totaling \$4.0 million was made associated with deferring replacement of the majority of vehicles in the County fleet for two years effective October 14, 2008. When combined with \$5.0 million in previous Transfers Out, the entire savings associated with deferring vehicle replacement was \$9.0 million.

³ The Ending Balance in Fund 503, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

⁴ As part of the FY 2013 Advertised Budget Plan, an amount of \$1.9 million is being transferred from the Vehicle Replacement Reserve (VRR) to the Fire Apparatus Replacement Reserve (FARR) and an amount of \$150,000 is being transferred from the VRR to the Ambulance Replacement Reserve to meet long-term funding requirements in these two reserves managed by the Fire and Rescue Department. It should be noted that the Fire and Rescue Department is also increasing its baseline contribution to the FARR by \$250,000 annually starting in FY 2013.