



County of Fairfax, Virginia

MEMORANDUM

DATE: April 29, 2013

TO: Board of Supervisors

FROM: Edward E. Long, Jr.
County Executive

SUBJECT: Adoption of the FY 2014 Budget Plan

Attached for your review are the following documents:

1. Board revenue and expenditure adjustments approved at the Budget Mark-up on April 23, 2013 and the Add-on package dated April 10, 2013 (Attachment I);
2. Resolution Adopting Tax Rates for FY 2014 (Attachment II);
3. FY 2014 Appropriation Resolution for County Agencies/Funds (Attachment III);
4. FY 2014 Appropriation Resolution for School Board Funds (Attachment IV);
5. FY 2014 Fiscal Planning Resolution (Attachment V); and
6. FY 2014 General Fund Statement; FY 2014 General Fund Expenditures by Agency; FY 2014 Expenditures by Fund, Appropriated; and FY 2014 Expenditures by Fund, Non-Appropriated (Attachment VI).

The attachments noted above provide the official documentation of the adjustments made by the Board of Supervisors on April 23, 2013, associated with the markup of the FY 2014 budget. It should be noted that the Board took final action on the FY 2014-2018 Capital Improvement Program during budget mark-up on April 23.

The Real Estate Tax rate to be approved by the Board is \$1.085 per \$100 of assessed value. The Personal Property Tax rate will remain at \$4.57 per \$100 of assessed value for most classes of personal property. In addition, the Stormwater fee will remain at \$0.020 per \$100 of assessed value.

Approval of the FY 2014 Appropriation Resolutions, the FY 2014 Fiscal Planning Resolution, and the FY 2014 Resolution Adopting Tax Rates will result in a FY 2014 General Fund Disbursement level of \$3.59 billion, which is a decrease of \$7.9 million, or 0.22 percent, from the *FY 2013 Revised Budget Plan* and an increase of \$48.6 million, or 1.37 percent, over the FY 2013 Adopted Budget Plan. The FY 2014 School transfer for operations totals \$1.72 billion. In addition, \$172.37 million is transferred to School Debt Service. The total County transfer to support School Operating and Debt Service is \$1.89 billion or 52.7 percent of total County Disbursements.

The net change in positions in FY 2014 is a decrease of 41 positions from FY 2013. This decrease is the result of 42 new positions offset by a reduction of 83 positions associated with budget reductions required to balance the FY 2014 budget.

In summary, the Board actions that are necessary are as follows:

- Adopt the Resolution which sets the FY 2014 tax rates for real and/or personal property, and for the local districts (community centers and sanitary districts) (Attachment II);
- Adopt the FY 2014 Appropriation Resolution for County Agencies and Funds (Attachment III);
- Adopt the FY 2014 Appropriation Resolution for School Board Funds (Attachment IV); and
- Adopt the FY 2014 Fiscal Planning Resolution (Attachment V).

Attachments

Adjustments to the Multi-Year Budget:

FY 2014 and FY 2015 Proposal

Add-On	<u>FY 2014</u>	<u>FY 2015</u>
Balance from Advertised Budget	\$2.41 million	(\$39.70) million
Additional Add-On Revenue	<u>\$3.7 million</u>	<u>\$3.7 million</u>
	\$6.1 million	(\$36.0) million
Details of Add-on:		
	\$0	\$0
<i>-Planning and Development Positions</i> , 20/20.0 FTE and expenditures of \$1.7 million and \$2.6 million respectively, entirely offset by land development fee revenues		
<i>-Police Personnel Services funding</i>	\$1.5 million	\$1.5 million
<i>-Transitional Reinsurance</i>	\$0	\$1.6 million
	\$0	\$0
<i>-Transportation Funding</i> (HB 2313), 11/11.0 FTE positions and \$37.5 million appropriated in County and Regional Transportation Projects Fund		
Net Add-On adjustments	<u>\$1.5 million</u>	<u>\$3.1 million</u>
Net Available / (Shortfall)	\$4.6 million	(\$39.1) million

Mark-up	<u>FY 2014</u>	<u>FY 2015</u>
<u>Employee Compensation</u>	\$0	\$0

The Board confirms the FY 2015 assumptions for **employee compensation** that include a formula-based **Market Rate Adjustment, longevity increases for public safety employees, classification review adjustments (which includes Fire and Rescue classes and Police Captains among others)**, and a **reduction in the Police employee retirement contribution rate from 10 percent to 9.325 percent**. These funding requirements are already included in the FY 2015 budget proposal. In addition, staff will review appropriate changes to the Social Security offset for service-connected disability retirements. The Board maintains the County Executive's recommendation that no employee compensation increases be funded in FY 2014 **with the exception of the longevity step included in the Advertised Budget**.

In addition, the Board supports the Employee Development and Succession Planning elements of the County Executive's STRIVE proposal and directs that staff proceed in implementing these initiatives. The important elements of ensuring cross-training and building capacity are essential as the County moves forward. The Board will meet at a future Personnel Committee to discuss the sustainable compensation recommendations made by the County Executive in the STRIVE proposal.

<u>Fairfax County Public Schools</u>	\$0	(\$17,169,887)
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The Board confirms the County Executive's recommended **Operating Transfer to the Fairfax County Public Schools** reflecting an increase of 2 percent over FY 2013. In addition, based on anticipated resources for FY 2015, the FY 2015 assumption for the increase to the Operating Transfer to the Fairfax County Public Schools is adjusted from 3 percent to 2 percent.

<u>Real Estate Tax Rate</u>	(\$20,600,000)	(\$20,600,000)
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The Board reduces the Real Estate Tax Rate from the recommended rate in the **FY 2014 Advertised Budget Plan** from \$1.095 to \$1.085 per \$100/assessed valuation. To offset this reduction the following adjustments are made:

\$3,300,000	\$3,300,000
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-Recognize additional projected **recurring FY 2014 revenue from Business Professional and Occupational License (BPOL), Bank Franchise and Recordation revenue categories** based on Spring 2013 receipts

Mark-up (continued)	<u>FY 2014</u>	<u>FY 2015</u>
	\$1,265,000	\$1,265,000
-Recognize additional projected recurring interest revenue as a result of a review of the investment maturity horizon.		
	\$1,000,000	\$1,000,000
-Eliminate the increased contribution to Fire and Rescue vehicle replacement and continue to review the requirements for ambulance and large apparatus replacement and consider use of end of the year balances to meet the requirements.		
	\$1,500,000	\$1,500,000
-Reduce the estimated increase in the health insurance premiums for employee and employer to approximately 7% from 8% and review fringe benefits for other savings based on actual experience .		
	\$1,493,046	\$1,493,046
-Eliminate the FY 2014 funding increase to the Self Insurance fund to maintain the Catastrophic Reserve at the current level and use one-time balances to shore up this reserve as necessary.		
	\$1,900,000	\$1,900,000
-Begin funding General Fund ADA improvements to meet Department of Justice audit settlement out of Carryover balances reflecting the short time nature of these costs.		
	\$1,000,000	\$1,000,000
- Accelerate planned organizational efficiencies work to generate savings of \$1.0 million including the reorganizations in the SACC program, Library services and other County programs.		
	\$4,000,000	\$0
-Utilize balance in the County Transit fund that was held in reserve for future Silver line requirements assuming review of funding sources in FY 2015 for this purpose.		
	\$1,224,931	\$0
-Utilize the "Other" Reserve balance in the Department of Vehicle Services Fund not necessary for scheduled vehicle replacement.		
	\$538,344	\$0
-Utilize the FY 2013 Transportation Reserve		

These adjustments and the Add-On balance offset the reduction in the Real Estate Tax Rate and result in an available balance of \$1.2 million which is used for the following adjustments and direction:

Mark-up Consideration Items

FY 2014

FY 2015

\$0

\$0

-No additional funding is provided for the expansion of the Head Start program due to concerns over the potential loss of federal funds for the existing program as a result of Sequestration. The Board directs staff to review the Sequestration impact on Head Start and return with recommendations to minimize the impact of cuts on children currently enrolled in Head Start.

Whether or not federal funding cuts are made to the Head Start program, staff is directed to return to the Board with options for addressing the current waiting list for early childhood development services in advance of the FY 2015 budget. This review shall include options for provision of early childhood development services that may be less expensive than the current federal or classroom based models. Options for expanding early childhood development services should be presented at a joint meeting of the Board of Supervisors and the School Board.

\$0

\$0

-Additional service hour recommendations, including expansion of ***midday and late night CONNECTOR service in the Reston area*** when the Silver Line begins to operate to ensure additional service hours, should be presented to the Board for consideration and prioritization. Any additional service requirements should be funded within new revenues from HB 2313 and the increase in the C&I tax rate to \$0.125.

\$0

\$0

-Staff is directed to work within the revised funding level for the ***Community Health Care Network***, maximizing efficiencies so that service remains unchanged. It is anticipated that the proposed reduction will not impact service. Staff will update the Board on any service impacts as necessary.

\$0

\$0

-Identify \$1 million in the Sequestration Reserve (containing \$8.1 million) to specifically address ***potential requirements in Human Services consistent with the testimony of the Human Services Council***. This funding will remain in the Sequestration Reserve.

Mark-up C-items (continued)**FY 2014****FY 2015**

\$200,000

\$200,000

-Staff is directed to identify options and return to the Board with a plan for **employment services to support the targeted FY 2014 Housing Blueprint goals**. An initial funding amount is provided pending these recommendations and approval by the Board.

\$0

\$0

-No funding is included however one of the positions identified for elimination in the Fairfax-Falls Church Community Services Board's budget is maintained to accommodate the need to monitor implementation of the **Department of Justice settlement concerning the Northern Virginia Training Center**.

\$200,000

\$200,000

-Staff is directed to identify requirements to address **youth behavioral human services requirements in schools and the broader community**. Program staff from the Department of Family Services, Health Department, Office to Prevent and End Homelessness, Department of Neighborhood and Community Services, the Juvenile and Domestic Relations District Court and the Fairfax-Falls Church Community Services Board, under the guidance of the Deputy County Executive for Human Services will work with the Fairfax County Public Schools (FCPS) and the non-profit community (including the Partnership for Youth) to identify the array of youth services that are necessary to address the most pressing needs within the community. The discussion will focus on work already underway as part of the collaboration between the County and FCPS to identify the appropriate prevention, early intervention and treatment services that are necessary to deal with behavioral health issues and to best leverage the current services provided within the schools as well as more broadly in the community. The review will include an evaluation of possible strategies presented by the Fairfax-Falls Church Community Services Board as part of the FY 2014 budget discussions as well as the service concerns heard by the Human Services Council. A comprehensive recommendation will be provided to the Human Services Committee of the Board of Supervisors (to which the School Board will be invited) in Fall 2013. This funding of \$200,000 will be held in reserve until the Board approves the recommendations for its use.

\$118,068

\$118,068

-Accept the program modifications to the **Service Source contract for mailroom services** and partially restore funding pending a more comprehensive review of employment opportunities for persons with disabilities in the County.

Mark-up C-items (continued)	<u>FY 2014</u>	<u>FY 2015</u>
	\$234,863	\$234,863
-Restore funding for the <i>Police Department Station Logistics Program</i> including 4/4.0 FTE positions.		
	\$110,000	\$110,000
-Restore funding for the <i>Computer Learning Centers at three elementary schools</i> but also direct staff of the Fairfax County Public Library and Department of Neighborhood and Community Services to explore relocating these three CLC centers to more of a community based setting.		
	\$255,000	\$255,000
-Restore 3/3.0 FTE of the positions and funding identified for reduction to <i>maintain security at various Juvenile and Domestic Relations District Court hearings and some Circuit Court less emotionally capricious civil hearings while eliminating funding and staffing as proposed at status hearings</i> . In addition, staff is directed to review the possibility of increasing fees related to use of the Courthouse to potentially offset some of the cost of courtroom security in the future.		
	\$5,000	\$5,000
-Add funding for the <i>Northern Virginia 4-H Education Center</i> .		
	\$0	\$0
-Fund \$200,000 for <i>renovations to Park Authority tennis and basketball courts</i> from the Park Authority Non-Appropriated Capital Fund Contingency Project		
After all necessary Managed Reserve Adjustments :		
Net Available / (Shortfall)	\$0 million	(\$31.9) million



County of Fairfax, Virginia

MEMORANDUM

DATE: April 10, 2013

TO: Board of Supervisors

FROM: Edward L. Long Jr.
County Executive

SUBJECT: Adjustments to FY 2014 Advertised Budget Plan (Add-On Package) and Impacts on the FY 2015 Budget

This package has been prepared to present the revenue and expenditure adjustments that have been identified since the preparation of the FY 2014 Advertised Budget Plan and the FY 2015 Budget Proposal. Based on the adjustments detailed in the FY 2014 Add-On package, the available General Fund balance is \$4.6 million. This balance is the result of the \$2.4 million balance identified in the FY 2014 Advertised Budget Plan, as well as an increase of \$3.7 million in General Fund revenue based on final State budget actions, offset by an expenditure increase of \$1.5 million. As a result of these FY 2014 adjustments, and the impact of additional adjustments detailed in Attachment II that are anticipated for FY 2015, the FY 2015 Projected Shortfall is \$39.1 million.

The revenue adjustments are based on State budget amendments approved during the 2013 Session of the General Assembly. The FY 2014 Advertised Budget Plan and FY 2015 proposal had assumed a \$3.2 million reduction in state aid to Fairfax County. This cut required localities to choose the funding stream in which to make the reduction or to remit payment to the State. The Virginia General Assembly approved the elimination of the cut, resulting in an additional \$3.2 million to the County in FY 2014 and recurring in FY 2015. In addition, based on several other State budget amendments approved by the General Assembly, an additional \$0.5 million is expected in Revenue from the Commonwealth in both FY 2014 and FY 2015 (Attachment I). Staff has reviewed other FY 2014 General Fund revenue estimates and projections for FY 2015 and recommends no adjustment at this time with the exception of those associated with administrative adjustments. However, staff continues to monitor revenue monthly and will report to the Board with any necessary changes based on economic factors or resulting from sequestration.

Given the current revenue status and in light of the reductions included in the FY 2014 Advertised Budget Plan, only a limited number of administrative expenditure adjustments are included in the package (Attachment II). A recurring adjustment is necessary to support the Economic Development Core Team and is entirely offset with a corresponding increase in

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Board of Supervisors

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revenues, resulting in no net cost to the General Fund. The package also includes a recurring expenditure increase of \$1.5 million in the Police Department Personnel Services funding to address the full year cost of the *FY 2013 Third Quarter Review* adjustment based on the ongoing review of staffing coverage requirements. In Other Funds, an administrative adjustment is associated with the appropriation of additional revenues that will be available to the County for transportation projects and transit needs as a result of the State Transportation funding plan approved during the 2013 Session by the General Assembly (HB 2313). The adjustment of \$37.5 million in both revenues and expenditures and the addition of positions in Fund 40010, County and Regional Transportation Projects, is included as part of the Add-on process.

As a result of the recommended revenue and expenditure adjustments for FY 2014 and FY 2015, a recurring balance of \$4.6 million is available. It is recommended that this balance be held in reserve to offset FY 2014 requirements or to be used to address the projected FY 2015 shortfall of \$39.1 million.

Multi-Year Budget: FY 2014 and FY 2015

Summary of Add-On	FY 2014	FY 2015
Balance from Advertised Budget	\$2.4 million	(\$39.7) million
Additional Add-On Revenue	\$3.7 million	\$3.7 million
<u>Net Add-On adjustments</u>	<u>(\$1.5) million</u>	<u>(\$3.1) million</u>
Net Available / (Shortfall)	\$4.6 million*	(\$39.1) million

*Recommend to be held in Reserve for FY 2014 and FY 2015 Requirements

A summary of Consideration Items as of April 8, 2013, which totals \$9,986,321 and 49/41.5 FTE positions, is included in Attachment III. The FY 2015 impact of these Consideration Items is \$9,801,321.

Additional information regarding Add-On adjustments is included in the following attachments:

Attachment I – Summary of General Fund Receipts

Attachment II – Administrative Adjustments

Attachment III – Consideration Items

ATTACHMENT I SUMMARY OF GENERAL FUND RECEIPTS

In addition to the revenue adjustments associated with FY 2014 administrative adjustments, a net increase of \$3.7 million to FY 2014 revenues is recommended as part of the Add-on Process. These revenue adjustments reflect information received subsequent to the development of the FY 2014 Advertised Budget Plan.

Revenue categories that are sensitive to economic change may require further adjustments during FY 2014. Economic conditions and the impact on revenue categories will be closely monitored throughout the fiscal year. In addition, staff will monitor the impact of sequestration and possible litigation on the County's revenue.

REVENUE FROM THE COMMONWEALTH¹

FY 2013 Revised	FY 2014 Advertised	FY 2014 Revised	Increase/ (Decrease)	Percent Change	FY 2015 Additional Revenue
\$94,467,877	\$91,890,397	\$95,604,727	\$3,714,330	4.04%	\$3,714,330

¹Excludes Personal Property Taxes that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998.

The FY 2014 revised estimate for Revenue from the Commonwealth is \$95,604,727, an increase of \$3.7 million, or 4.0 percent, over the FY 2014 Advertised Budget Plan estimate. The revenue adjustments are based on State budget amendments approved during the 2013 Session of the General Assembly. The FY 2014 Advertised Budget Plan had assumed a \$3.2 million reduction in state aid to Fairfax County. This cut required localities to choose the funding stream in which to make the reduction or to remit payment to the State. The General Assembly approved the elimination of the cut, resulting in an additional funding of \$3.2 million to the County. The General Assembly also approved an increase to the state-supported employee compensation of Constitutional Officers and Commonwealth Attorneys, resulting in an additional \$0.5 million to the County. In addition, the State increased the FY 2014 local library aid for digital information resources, which increases funding to the County by approximately \$15,000. All these adjustments are recurring in FY 2015.

**ATTACHMENT II
ADMINISTRATIVE ADJUSTMENTS**

General Fund Impact

		RECURRING
Land Development Fees	FY 2014 Revenue	\$1,676,318
Various Agencies	FY 2014 Expenditure	<u>\$1,676,318</u>
Economic Development Core Team	Net Cost	\$0
	FY 2015 Revenue	\$2,610,467
	FY 2015 Expenditure	<u>\$2,610,467</u>
	Net Cost	\$0

Funding of \$1,676,318 and 20/20.0 FTE positions are included for the Economic Development Core Team as presented to the Board of Supervisors at the March 18, 2013 Budget Committee meeting as part of the presentation on "Building & Sustaining Community by Leveraging our Economic Development Opportunities." Additional Land Development Services fees are projected to be available to support the total cost of the positions based on FY 2013 year-to-date experience and revised projections for FY 2014 resulting in no net cost to the General Fund.

The team is necessary at this time to support the County's economic development and revitalization goals, improve development process timeliness, and address rising workload requirements to ensure that the capacity exists to meet customer expectations and respond to development opportunities. The complete presentation is available online at <http://www.fairfaxcounty.gov/dmb/fy2014/advertised/planning-development-board-march-18-2013.pdf>.

The funding supports 13/13.0 FTE of the positions which are allocated as follows: \$299,187 and 3/3.0 FTE to the Department of Planning and Zoning (DPZ), \$188,448 and 2/2.0 FTE to the Department of Transportation (DOT), \$214,282 and 2/2.0 FTE to the Department of Public Works and Environmental Services (DPWES)/Office of Capital Facilities, \$197,532 and 2/2.0 FTE to the Office of Community Revitalization (OCR) and \$400,000 and 4/4.0 FTE to the Fire and Rescue Department for the Fire Marshal. Funding for Fringe Benefits is also included in Agency 89, Employee Benefits, in the amount of \$376,869. In addition, 7/7.0 FTE more positions in DPZ (3/3.0 FTE), DOT (1/1.0 FTE) and DPWES (3/3.0 FTE) are included for the FY 2015 phase of the plan. Funding of \$934,149 will be included in the FY 2015 budget for these positions; however, the positions are included for approval in FY 2014 so recruitment can begin in advance of FY 2015 if workload and development opportunities necessitate it.

		RECURRING
Agency 90, Police Department	FY 2014 and FY 2015 Expenditure	<u>\$1,500,000</u>
Personnel Services Funding	Net Cost	\$1,500,000

The full year cost of the *FY 2013 Third Quarter Review* adjustment necessitated funding of \$1,500,000 for the Police Department based on the ongoing review of staffing coverage requirements. Police staffing continues to be monitored very closely to ensure that minimum staffing coverage is met based on operational needs and current staffing levels. To ensure that all coverage is maintained, overtime is used as appropriate. Overtime costs increase with past year salary increases, as well as the application of required Fair Labor Standards Act (FLSA) overtime premiums for eligible employees. This adjustment is consistent with the partial year *FY 2013 Third Quarter Review* adjustment of \$750,000. There are no additional requirements for other public safety departments at this time.

		RECURRING
Agency 89, Employee Benefits	FY 2014 Expenditure	<u>\$0</u>
Transitional Reinsurance Program	Net Cost	<u>\$0</u>

	FY 2015 Expenditure	<u>\$1,600,000</u>
	Net Cost	<u>\$1,600,000</u>

As part of the Patient Protection and Affordable Care Act, the County will be required to participate in the Transitional Reinsurance Program for three years beginning in calendar year 2014, with the fiscal impact beginning in FY 2015. The Transitional Reinsurance Program is intended to stabilize premiums for coverage in the individual market during the first three years health insurance exchanges are available. All health insurance issuers and self-insured group health plans (such as Fairfax County) will be required to submit contributions to support reinsurance payments to issuers that cover high-cost individuals in non-grandfathered individual market plans. Based on preliminary guidance of a \$63 per covered person (including employees and their dependents) per year fee, it is estimated that the cost of this program will be approximately \$1.6 million in FY 2015, with decreasing amounts due in FY 2016 and FY 2017. It should be noted that Medicare participants are excluded for purposes of calculating the head count in determining the County's contribution. More information will be shared on the Transitional Reinsurance Program as additional guidance is released, but it is recommended to include a \$1.6 million placeholder in the FY 2015 multi-year budget.

Other Fund Impact

		RECURRING
Fund 40010, County and Regional Transportation Projects	FY 2014 and FY 2015 Revenue	\$37,500,000
	FY 2014 and FY 2015 Expenditure	<u>\$37,500,000</u>
State Transportation Funding Plan	Net Cost	<u>\$0</u>

As a result of the State Transportation funding plan approved during the 2013 Session by the General Assembly (HB 2313), additional revenues will be available to the County for transportation projects and transit needs. The increased funding will be available for transportation on both a regional and statewide basis. The full allocation of regional transportation funding is contingent on the Commercial and Industrial Tax rate. By increasing the tax rate to \$0.125 per \$100 of assessed value as recommended by County staff, the County meets the requirements for HB 2313 that this tax rate be adopted at the maximum allowable rate. As a result, the County will benefit from approximately \$125.2 million in regional transportation revenues annually. Of this total, \$37.5 million will be available directly to the County (and is required to be accounted for in a dedicated transportation fund) with the balance flowing to the Northern Virginia Transportation Authority (NVTA) on the County's behalf. The details of the flow of funds is not yet known but, to accommodate funding beginning in FY 2014, the adjustment of \$37.5 million in both revenues and expenditures in Fund 40010, County and Regional Transportation Projects, is included at this time. In addition, staffing requirements have been identified to be able to begin initial implementation of the projects and services funded with these new resources. A total of 11/11.0 FTE positions are necessary, 9/9.0 FTE in the Department of Transportation and 2/2.0 FTE in the Department of Public Works and Environmental Services, Office of Capital Facilities. County transportation staff will be returning to the Board in advance of allocating this new funding to specific projects and transit needs to present a detailed spending plan, consistent with the requirements of HB 2313, as well as to detail the process for allocations at NVTA and identify additional staffing requirements for future years.

ATTACHMENT III
SUMMARY OF FY 2014 CONSIDERATION ITEMS

#	Consideration Item	Requested By	Positions	Net Cost	
				Recurring	Non-Recurring
1.	Add additional funding to serve children on the Family and Early Childhood Education Program (FECEP)/Head Start waiting list. It should be noted that funding of \$3.0 million for FECEP expansion is already included in the Fairfax County Public Schools (FCPS) FY 2014 Advertised Budget.	Hyland	8 / 7.5	\$1,030,638	\$135,000
2.	Add additional funding to expand midday and late night service in the Reston area when the Silver Line begins to operate to ensure additional service hours.	Hudgins	0 / 0.0	\$2,200,000	\$0
3.	Restore funding for the Community Health Care Network (CHCN).	Human Services Council	0 / 0.0	\$751,826	\$0
4.	Create a Human Services Resource Stabilization Fund.	Human Services Council	0 / 0.0	\$0	\$1,250,000
5.	Fund a County-wide Prevention Planning and Coordinating function.	Human Services Council	3 / 3.0	\$250,000	\$0
6.	Fund Employment Services to support the targeted FY 2014 Housing Blueprint goals.	Human Services Council	0 / 0.0	\$900,000	\$0
7.	Monitor implementation of the Department of Justice (DoJ) settlement.	Human Services Council	1 / 1.0	\$168,857	\$0
8.	Fund a school-based behavioral health initiative.	Hudgins/Hyland	36 / 29.0	\$1,800,000 *	\$0
9.	Fund community-based behavioral health services for specialized populations.	Hudgins/Hyland	1 / 1.0	\$1,000,000	\$0
10.	Restore funding for three Prevention programs.	Hudgins/Hyland	0 / 0.0	\$500,000	\$0
Subtotal Recurring/Non-Recurring FY 2014 Consideration Items:			49 / 41.5	\$8,601,321	\$1,385,000

* please note this represents partial year funding

Total Consideration Items: 49/41.5 FTE Positions and Total Funding of \$9,986,321

In addition, Supervisor Hyland provided a memo from the Community Criminal Justice Board (CCJB) which outlined the impact of certain budget reduction options that were proposed by County agencies during the budget development process but ultimately not included by the County Executive as reductions in the FY 2014 Advertised Budget Plan. The Board of Supervisors indicated they would like to add these reductions to the Consideration Items list for restoration should they become a part of a reduction package in the future.

ATTACHMENT III CONSIDERATION ITEMS

	RECURRING
1. Department of Family Services	Revenue \$0
County Expansion of Early Childhood Education Programs	Expenditure <u>\$1,165,638</u>
	Net Cost \$1,165,638

- As requested by the Board of Supervisors on March 12, 2013, funding is requested to expand early childhood programs. The original request to the Board totaled \$1,165,638 and 9/8.75 FTE merit positions and 3/2.5 FTE grant positions. The table below summarizes the original funding request:

Original Request to Board on March 12, 2013

Program	Number of Children Served	Cost	Positions
Extend Story Time at Fairfax County Public Libraries (FCPL); Baby Arts Play	Unknown	N/A; FCPL/DFS will partner and use existing funding	N/A
Expand the Virginia Preschool Initiative (VPI) Program to serve additional children in community-based child care programs	50	\$150,000 in Local Cash Match will enable the County to draw down an additional \$150,000 in VPI funds for total funding of \$300,000	3/2.5 FTE grant positions
Expand Head Start Classrooms by 3 Rooms at Greater Mount Vernon Community Head Start	54	\$135,000 in one-time start-up costs and renovation; \$777,424 in recurring program costs	8/7.25 FTE merit positions
Community-Based Early Childhood Coordinator	N/A	\$103,214	1/1.0 FTE merit position
Total Funding Requested	104	\$1,165,638	3/2.5 FTE grant pos. 9/8.75 FTE pos.

- However, after further analysis and cost refinement, the Department of Family Services (DFS) has modified the request to the following:

Modified DFS Proposal

Program	Number of Children Served	Net Cost	Positions
Extend Story Time at Fairfax County Public Libraries (FCPL); Baby Arts Play	Unknown	N/A; FCPL/DFS will partner and use existing funding	N/A
Expand the Virginia Preschool Initiative (VPI) Program to serve additional children in community-based child care programs	50	\$150,000 in Local Cash Match will enable the County to draw down an additional \$150,000 in VPI funds for total funding of \$300,000	3/2.5 FTE grant positions
Expand Early Childhood Education Classrooms by 2 Rooms at Greater Mount Vernon	36	\$418,269*	5/5.0 FTE merit positions
Total Funding Requested	86	\$568,269	3/2.5 FTE grant pos. 5/5.0 FTE pos.

* This model assumes utilizing VPI revenue so actual expenditures total \$526,269 offset by VPI revenue of \$108,000 for a net cost to the County of \$418,269; One-time start-up costs will also be absorbed by the agency

- The most significant difference between the original proposal and the modified proposal is the number of classrooms included for early childhood education. The original request was for three classrooms while the modified request is for two classrooms. In part, this change is due to the anticipated loss of Head Start grant funding. DFS has been notified that as a result of sequestration, Head Start grant funding will be reduced by approximately \$0.4 million. DFS is currently reviewing the program to identify how to implement the reduction without compromising the quality of services delivered along with maintaining the number of children served; however, unless additional General Fund resources are identified, the Head Start program as a whole may not be able to absorb this reduction without impacting service delivery and/or the number of children served. The Department of Management and Budget is currently working with DFS to determine how much of the reduction can be absorbed within the current appropriation and how much additional funding is needed and will brief the Board in the coming weeks.
- Additionally, while the cost to renovate two classrooms was minimal (bathrooms needed to be added to the existing space), the cost to renovate the third room was higher as a playground needed to be constructed. DFS is able to absorb the renovation costs associated with the first two classrooms but cannot absorb the renovation costs associated with the third classroom.
- The modified proposal will also utilize VPI revenue available from the state to offset the cost of each classroom. This is possible as long as DFS is able to hire a certified teacher (this is a state requirement that must be met in order to drawdown VPI revenue). Given Fairfax County Public Schools (FCPS) expertise in hiring certified teachers, DFS may have opportunity to work with FCPS should there be any recruitment and retention issues.
- In the modified proposal, DFS also eliminated the request for Community-Based Early Childhood Coordinator since it did not directly impact the number of children served but was intended to support the capacity of community-based child care programs to promote children's school readiness by coordinating curriculum and technical assistance and providing professional development.
- As the Board may recall from the March 12 meeting, this proposal specifically addresses expanding County early childhood education programs and is independent of any expansion approved by the FCPS School Board. The County provides services to support early childhood education programs at community- and home-based child care programs, as well as a classroom-based program provided in the community (Greater Mount Vernon and Higher Horizons). The FCPS operates a classroom-based program at elementary schools located throughout the County. The County and FCPS utilize a combination of Federal Head Start/Early Head Start revenue, VPI state revenue and local dollars to fund these programs. The table below shows the number of children served at each program.

Program	Federal Head Start/Early Head Start Funding	Local Head Start and VPI (County, FCPS and/or State Funding)	Children Served with Additional Funding	Total
Community-Based Child Care Programs	0	230	50	280
County Classroom-Based ¹				
Greater Mount Vernon	248	54	36	338
Higher Horizons	140	84	0	224
Subtotal	388	138	36	562
FCPS Classroom-Based ²	290	1,041	0	1,331
TOTAL Early Childhood Education	678	1,409	86	2,173

¹ Not all Early Head Start services are classroom-based

² FCPS has other funding that supports early childhood programs that are not administered through DFS

	RECURRING
2. Fund 40000, County Transit Systems	Revenue \$0
Connector Route Enhancements Associated with Opening of Silver Line	Expenditure <u>\$2,200,000</u>
	Net Cost \$2,200,000

As requested by the Board of Supervisors on March 5, 2013, funding of \$2,200,000 is requested to fund additional mid-day, weekend and late night service throughout the Reston Community providing alternative transportation options in the area primarily associated with the opening of the Silver Line Phase I terminus at the Wiehle-Reston East station. This would not only include more frequent service, but also additional bus shelters and pedestrian facilities.

If directed by the Board, it is anticipated that additional revenues resulting from the recent passage of HB 2313, the transportation bill passed by the General Assembly, could be directed to fund this service, thus resulting in a net cost of \$0.

Note: Please see the attached March 15, 2013 memorandum from the Fairfax County Human Services Council for details related to Consideration Items 3 through 7.

	RECURRING
8. Fund 40040, Fairfax-Falls Church Community Services Board	Revenue \$0
School-Based Behavioral Health Initiative	Expenditure <u>\$1,800,000</u>
	Net Cost \$1,800,000

- As requested by the Board of Supervisors on March 19, 2013, funding of \$1,800,000 and 36/29.0 FTE merit positions, including 2/1.6 FTE Psychiatrists, 1/1.0 FTE Mental Health Manager, 4/3.2 FTE MH/ID/ADS Supervisors, 28/22.4 MH/ID/ADS Senior Clinicians, and 1/0.8 FTE Administrative Assistant III, is requested to support a collaborative school-based behavioral health initiative between the Fairfax-Falls Church Community Services Board (CSB) and Fairfax County Public Schools (FCPS). When fully implemented, CSB behavioral health professionals will provide early intervention and treatment services to students in twenty-five Fairfax County high schools, one alternative high school, and two special education centers. If funding is approved, it is anticipated that a Memorandum of Understanding between the parties regarding governance, administrative responsibilities, service provision, and accountability will be executed such that an initial scope of services may be offered beginning fall 2013, with full implementation projected for the 2014-2015 school year. Thus, partial year funding of \$1,800,000 is requested for FY 2014 and \$3,000,000 is requested for FY 2015 and beyond. It should be noted that revenues are anticipated in FY 2014 and beyond but cannot be accurately estimated until more information regarding specific services offered and staff credentials is available.

FCPS psychologists, social workers, and counselors provide education and prevention, intervention, consultation, and assessment services to general education high school students and their families with a primary goal of removing barriers to learning and educational success. To address youth risk behaviors, primarily substance abuse and violence, in 2001, CSB began providing structured evidence-based prevention services in high schools through the Leadership and Resiliency Program. In 1997, CSB began offering alcohol and drug screening and referral services through the Student Assistance Program. From 2008 until 2011, CSB operated both programs in ten high schools, serving approximately 1,500 students annually. Due primarily to multi-year budget reductions, in 2012, CSB restructured prevention and early intervention programming in FCPS to focus on supporting the FCPS system, rather than specific schools. Currently, of the eighteen positions assigned to CSB's Wellness and Health Promotion Services, eight provide direct prevention services while the remaining ten are being held vacant to meet agency turnover targets.

Excluding day and residential treatment programs and limited in-school behavioral health treatment services at Quander Road and Cedar Lane, CSB does not provide school-embedded mental health and substance abuse early intervention, counseling, and treatment services for FCPS general education high school students. Currently, the majority of FCPS high schools which average between 2,400 and 2,700 students are staffed by only one school psychologist and one school social worker, far below national standards. In comparison, the National Association for School Psychologists recommends one school psychologist per 500 students, while the School Social Workers Association of America recommends one social worker with a master's degree per 400 students. Given the caseload, FCPS staff focus on serving students in crisis and have little capacity to address issues such as alcohol and substance abuse, depression, and bullying.

While CSB accepts referrals from FCPS and provides linkage to appropriate services where capacity exists, the vast majority of FCPS general education high school students with behavioral health issues face an increasingly widening treatment gap. The proposed school-based program would significantly enhance treatment and supports for approximately 1,400 students to address behavioral issues in youth and families before such issues become serious. While specific roles and responsibilities are not finalized, FCPS staff will identify and assess student behaviors and, as appropriate, refer those students and their families to the embedded CSB behavioral health professionals. CSB staff with skills tailored to the youth and family behavioral health needs of the particular school will provide or arrange for mental health and substance use disorder early intervention and treatment services, such as case management, care coordination, and individual counseling. To maximize the reach of intervention services and capture the power of peer interaction and support, CSB staff will facilitate group counseling, where possible. In addition, CSB staff will provide limited school wellness and health education, such as arranging CSB-sponsored Mental Health First Aid training.

	RECURRING	
	Revenue	\$0
9. Fund 40040, Fairfax-Falls Church Community Services Board	Expenditure	\$1,000,000
Community-Based Behavioral Health Services for Specialized Populations	Net Cost	\$1,000,000

- As requested by the Board of Supervisors on March 19, 2013, funding of \$1,000,000 and 1/1.0 FTE merit Mental Health Manager position is requested to support culturally and linguistically competent behavioral health services for specialized populations, including youth, their families and other adults with specialized behavioral health service needs. It is anticipated that funding will support approximately eight to ten contracts with community-based organizations as well as 1/1.0 Mental Health Manager position to provide contract oversight and coordinate service provision across various County and Fairfax County Public Schools programs. The full year cost in FY 2015 and beyond is estimated at \$1,000,000.

While the Fairfax-Falls Church Community Services Board (CSB) strives to provide culturally and linguistically competent services, rapid diversification presents significant challenges as mental health and substance use disorders are experienced differently among various populations and communities. According to a 2001 report of the U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration, Mental Health: Culture, Race, and Ethnicity—A Supplement to Mental Health: A Report of the Surgeon General, *effective services* to minority populations and communities require knowledge of racial and ethnic family systems, patterns, customs and traditions, awareness of multi-generational histories and experiences, and awareness and consideration of historical minority-specific attitudes towards seeking assistance and mental illness. The report also indicates that individuals from minority populations respond best to counseling and other behavioral health assistance provided by culturally competent professionals, often members of their own community.

Due to budget constraints, CSB focuses resources primarily on treatment and supportive services to persons with serious disabilities. As a result, few resources remain to address behavioral health issues that are often precursors to serious disabilities, especially among youth and families of racial and ethnic communities and other populations with specialized needs, such as Lesbian/Gay/Bisexual/Transgender (LGBT).

Funding is requested to address the behavioral health service gaps for these historically under-served populations through their community-based organizations. Contracted services will include a range of culturally and linguistically competent prevention, early intervention, and treatment services based on the unique identified needs of each population. To ensure effective use of resources, a position will provide contract oversight and coordinate service provision across various County and Fairfax County Public Schools programs.

		RECURRING
	Revenue	\$0
10. Fund 40040, Fairfax-Falls Church Community Services Board	Expenditure	<u>\$500,000</u>
Restore Funding for Prevention Programs	Net Cost	\$500,000

- As requested by the Board of Supervisors on March 19, 2013, funding of \$500,000 is requested to restore funding for three Fairfax-Falls Church Community Services Board (CSB) mental illness and substance use prevention programs, The Girls' Circle, Signs of Suicide (SOS), and Parents Raising Safe Kids. To build life skills and resiliency among particularly vulnerable youth as well as increase community capacity to deliver future programming, funding of \$357,000 will support 4/4.0 FTE merit Substance Abuse Counselor II positions and \$143,000 in contracted services. CSB staff will serve as trained program facilitators, train and support contracted providers, ensure quality programming, and measure outcomes. Contracted services will include program delivery as well as evaluation services critical for collecting data, measuring outcomes, and providing technical assistance to ensure outcomes are achieved.

The three programs are described further below:

- 1) **The Girls' Circle** is a 32-week prevention program for girls ages 10 to 13, in grades 5 to 8. While participation is voluntary and parental permission is required, some participants will be identified by juvenile courts, schools, and community sites where the program is implemented. The program integrates relational theory, resiliency practices, and skills training to increase positive connection, personal and collective strengths, and competence in girls, all factors in building mental health and reducing the risk for substance use. Through education/skill building groups, service learning projects, and enrichment experiences, the program has been demonstrated as an effective program among girls with early justice system involvement, multi-cultural groups, and with general populations. Developed by CSB over ten years ago, The Girls' Circle is based on a national Substance Abuse and Mental Health Services Administration (SAMHSA) information campaign and was recognized by SAMHSA, the Office of Juvenile Justice and Delinquency Prevention (OJJDP), and the National Association of Counties (NACo) for its strong outcomes. Although CSB still provides technical assistance to interested groups, the program was terminated in FY 2013 due to CSB redeploying 4/4.0 FTE positions to meet other critical needs. At its peak, the program served over 500 girls per year.
- 2) **Signs of Suicide (SoS)** is a program teaching middle and high-school age youth that depression is a treatable illness, how to identify symptoms of depression, self-injury and possible suicide in themselves or others, and how to respond to symptoms effectively by seeking help from a trusted adult. As with all prevention programs, participation is voluntary. Given the Fairfax County Youth Survey findings that females and all youth from racial and ethnic groups other than white have depression and have considered or attempted suicide at rates higher than the national

average, programs are often delivered at community centers and in schools to reach the greatest number of youth. Based on outcomes showing that youth demonstrate an increase in problem-identification, help seeking, and problem-solving skills, all important protective factors in preventing suicide, CSB continues to deliver programming as resources allow, training over 275 people in FY 2012. Additional funding would increase capacity to deliver the program across the County and reach additional youth.

- 3) **Parents Raising Safe Kids (PRSK)** is a national, anti-violence, research-based program developed for adults who raise, care for, and teach children ages 0-8. Designed to help communities and families create safe, healthy environments that protect children and youth from violence, the program provides basic information on child development, risk factors for violence, consequences of violence, and protective factors and skills for effective parenting. Through group sessions, adults learn about child development, anger management, social problem-solving and media literacy. While other parenting programs exist, PRSK focuses on developmental approaches and violence prevention, making it unique. Especially in light of recent national events, violence prevention for future generations is a serious concern. As with other CSB prevention programs, staff resources have been redeployed to meet more critical needs. As a result, the program served only 149 parents in FY 2012.



County of Fairfax, Virginia

To protect and enrich the quality of life for the people, neighborhoods and diverse communities of Fairfax County

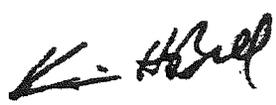
DATE: March 15, 2013

Human Services
Council

TO: Chairman and Members
Board of Supervisors

At-Large

Kevin H. Bell, Chair
Myra Herbert

FROM: Kevin H. Bell, Chairman 
Fairfax County Human Services Council

Braddock District

Dr. Jennifer Anne
Bishop
Tessie Wilson

SUBJECT: Recommendations Regarding the FY 2014 Advertised Budget Plan

Dranseville District

Steven Bloom
Kathleen Murphy

The Human Services Council appreciates the opportunity to provide comment and guidance on the FY 2014 Advertised Budget Plan.

Hunter Mill District

Baba Freeman
Dr. Jerry Poje

This memorandum to the Board expresses the Human Services Council's views and concerns about the FY 2014 Advertised Budget Plan and highlights several critical areas for the Board's consideration.

Lee District

Robert L. Faherty
Richard Gonzalez

Human Services System on the Edge

- The gap between resources relative to human service needs is widening. The cumulative impact of several consecutive stringent budgets leaves our community facing a critical juncture in balancing its human service needs against available resources.
- The system is stretched thin, limiting significantly the ability to respond to increasing service requirements. While community needs, caseloads, and participation levels have rapidly risen, General Fund support of human services departments has remained relatively flat since FY 2008. This situation puts our entire community at risk.
- Looming federal and state reductions exacerbate the FY 2014 budget reductions and affect future years.
- The Council emphasizes the need for data-driven decision making regarding allocation of resources. There is continued positive movement toward accountability and results.
- The cumulative negative impact of budget constraints within the last several years compounds the limits on service capacity. For example:
 - Between FY 2008- 2014, the net cost for the Department of Family Services rose by only one percent (\$81.0 million to \$81.8 million), a mere 0.2% per year. At the same time, caseloads and workload increased rapidly -- Adult Protective Services Investigations up 21.8%, Public Assistance caseloads increased 50.7%, Child Protective Services Assessments or Investigations rose 29.3% and Comprehensive Services Act clients increased 16.2%.
 - Since 2010, attendance at senior centers has increased 14.0%.
 - The number of participants with autism within Therapeutic Recreation Services programs has increased by 23.0% since FY 2010.
 - Communicable disease investigations by the Health Department increased by 11.5% from FY 2011 to FY 2012.
 - The demand for services such as speech therapy, physical therapy, occupational therapy, and family education for Infants with Developmental Delays has grown by over 46.0% in the past two years, now providing services to over 1,500 families annually.

Mason District

Mark Deal
Stephanie Mensh

Mt. Vernon District

Col. Marion
Barnwell
Jack Dobbyn

Providence District

Henry Wulf
David Dunlap

Springfield District

Robert E. Gaudian
William Kogler

Sully District

Richard P. Berger
Carol Hawn, Vice Chair

The Human Services Council's Responsibility

The Council continues to take its responsibility seriously, specifically regarding its role to provide guidance on funding requirements and issues of critical importance for the human services system. To engage the entire community in discussion on priorities for the system, over the past 18 months, the Council has:

- Discussed information with County leadership, staff, advisory groups, and community stakeholders on trends, service drivers, and needs in the context of six strategic human services focus areas;
- Held dialogue sessions with the community, providers, service recipients, the faith community, advocacy groups, and interested residents; and
- Surveyed Boards, Authorities, Commissions and other interested stakeholders to solicit ideas.

The community provided a detailed understanding of the array of programs, service gaps long-term needs, and results of the County's investments in human services necessary to support the Board's goals and vision for the County. These efforts prepared Council members to advise the Board regarding human services needs and the impact of reductions affecting cross-system work. It has also heightened our collective concerns on the effects of reductions over the past several years and the implications of probable federal and state funding cuts.

The Council recognizes that many county residents have suffered job and income loss and struggle to meet daily expenses. Rising expenses for gas, food, housing, and taxes are a current reality. Although many in our community are doing well, given the struggling economy, potential job losses resulting from federal sequestration, and other pressing issues, County residents are concerned about both the need for additional resources to address service demands and the possibility of continued reductions in services in light of competing demands on use of tax dollars.

Comment on the County Executive's Budget

The Human Services Council appreciates County Executive Edward L. Long's commitment to an effective safety net of human services. While we are wary about the impact of the proposed cuts on the human services system, we recognize that he has taken a measured and thoughtful approach. The Council applauds the County Executive's multi-year budgeting strategy that:

- Frames an understanding of key budget drivers that will affect the County for multiple years;
- Identifies the critical relationship between revenues and operational requirements necessary to maintain services that ensure a vibrant community;
- Supports better coordination between human services and other county entities to optimize the county's resources to achieve better outcomes for families and individuals; and
- Allows a budgeting approach to incorporate realistic projections of increased human service needs and funding requirements that support the Board's strategic priorities.

The Council acknowledges the difficult choices the County Executive made in balancing competing county priorities. The Council especially appreciates his consideration and rejection of a full 5.0 percent funding reduction in order to preserve, to the extent possible, the vital safety net of services.

In addition, the Council supports the County Executive's recommendation for an \$8 million reserve fund to address cuts that result from sequestration and other federal and state cuts. Implications for the looming federal reductions will be inordinately harmful to the continuum of services provided to our vulnerable neighbors served by the human services system. The cuts have a disproportionate effect on the human services system; although county-wide federal funding is approximately 1% of General Fund revenues, the human services system receives 20% of its revenue base from federal funding. Therefore, the Council recommends the Board assure that the bulk of the reserve is allocated to human services.

The Human Services Council supports the strategic and funding initiatives for human services that are included in the FY 2014 Advertised Budget. Three examples are:

- \$7.62 million for Fairfax-Falls Church Community Services Board (CSB) requirements, including support for the Infant-Toddler Program and services for new graduates with intellectual disabilities;
- \$2.5 million to fund the local match requirement for a rate increase for the Child Care Assistance and Referral (CCAR) program; and
- \$1.7 million revenue enhancement for the School Age Child Care (SACC) program.

Specific Guidance on the Proposed FY 2014 Budget

The Council urges the Board to consider restoring funds and immediate resources to meet the following critical demands and service expectations of the community:

1. Restore funding for the Community Health Care Network (CHCN) (\$751,826)

This funding will ensure that the system continues to maintain the most critical CHCN services. This includes, for example: providing laboratory testing; filling approximately 9,000 prescriptions annually; obtaining thousands of free medications from pharmaceutical companies; coordinating nearly 10,000 specialty referrals annually; developing an efficient patient scheduling system; and promoting financial accountability of the health care network.

2. Create a Human Services Resource Stabilization Fund (\$1,250,000)

In the final FY 2010 and 2011 budgets, the Board sought to offset the potential adverse impact of reductions to human services by appropriating \$1,000,000 reserve funds to address emerging and long terms needs, increased service requirements, and support to vulnerable nonprofits. Each year this fund provided critical flexibility that proved highly effective in plugging gaps in the human service system as they developed. This was a wise approach that should serve as a template for decision making in this budget process.

Providing flexible and accessible funding will allow management to address critical needs that arise and to fill emergency staffing gaps. In order to maintain current service levels to our most vulnerable residents, the Council recommends this amount to establish a fund to provide the Deputy County Executive capacity to allocate contracted services and merit full-time positions to critical areas in jeopardy of being compromised. Many departments must manage significant position vacancies to remain within their budgets. This is tantamount to a “shadow cut” and impacts several areas within the system that were neither intended nor desired.

3. Fund a County-wide Prevention Planning and Coordinating Function (\$250,000)

Prevention practice today uses a new paradigm, placing emphasis on overall population health, incorporating the inter-relationship between outcomes and underlying factors affecting well-being. To realize fully the vision and impact of this new practice requires a shift in the organization and delivery of County’s services, necessitating a centralized planning and coordination function that does not currently exist in human services. The Council proposes that an increased investment in prevention is the cornerstone necessary to address challenges facing the community. A modest investment of \$250,000, when combined with the already established Prevention Fund, will provide adequate resources for effective community education, flexible contracted service delivery, and timely provider support.

4. Fund Employment Services to Support the Targeted FY 2014 Housing Blueprint Goals (\$900,000)

Over the past two years, the Board has heard about the importance of housing services supports and, in particular, the need for employment services that are specific to residents who are homeless. The recent “100,000 Homes” effort and interviews with persons who are homeless, showed that many individuals have jobs but still cannot escape homelessness. Individuals with few skills or little experience, find

limited opportunities for jobs that pay a living wage. Additionally, many persons who are homeless have barriers including limited transportation, reduced access to educational training, and job support programs. In today's competitive environment, the difficulties of job seeking for individuals who are homeless can be almost insurmountable barriers to employment. This funding would provide the resources to develop targeted employment services that support the housing blueprint.

5. Monitor Implementation of the Department of Justice (DoJ) Settlement (\$168,857)

The County faces significant financial risk associated with serving individuals who may be placed into the community as a result of the state's DoJ compliance plan regarding state training center residents. The County must continue monitoring the service and financial implications of the state's implementation efforts. To do this, one of two senior management positions identified for elimination by the Fairfax-Falls Church Community Services Board (CSB) should be retained, funded, and given the task of monitoring the implementation of the DoJ settlement.

Looking Toward the Future

The Human Services Council is increasingly concerned about the future of the human services system. The Council has provided the Board additional detail regarding current and future human service needs and trends in the attachment to this letter. The Council respectfully requests an opportunity for future discussion with this Board regarding a long-term perspective for human services for the following areas:

- Promoting Prevention and Early Intervention Strategies
- Emphasizing Results-Based Decision Making
- Ensuring Resource Flexibility
- Thinking Long-Term, Addressing the Near-Term

Conclusion

The funding that Fairfax County devotes to human services is a prudent investment. It sustains a basic quality of life that our Fairfax County residents want and deserve. The County's investment in prevention-oriented initiatives and strategies results in a high return on investment, and avoids greater costs in the future, such as serious and more costly health problems, increased juvenile delinquency, and increased homelessness.

As the Council enters its 25th year of service, members are committed to supporting and engaging the community. The Council looks forward to meeting with the Board of Supervisors' Budget Committee on March 18, 2013.

Thank you for your time and thoughtful consideration.

cc: Human Services Council Members
Edward L. Long, Jr., County Executive
Patricia D. Harrison, Deputy County Executive
Susan W. Datta, Chief Financial Officer, Department of Management and Budget
Human Services Department Directors

Attachment Creating and Maintaining a Long-Term Perspective for Human Services

Over the past few years, the Council has had the increasingly arduous task of identifying and evaluating potential changes to the County's human services budget to minimize the impact on constituents and stakeholders. This year, the system has reached its threshold and is no longer able to support further reductions without a critical loss in productivity and output. The reason the system is in this condition is that the need is greater than the resources to meet those needs, resulting in:

- Overworked and insufficient staffing;
- A lack of investment in much needed infrastructure; and
- Reductions in capital resources that would enable the human services system to keep up with the growing demand for service.

Several consecutive years of economic stress, now potentially compounded significantly by sequestration, have severely affected the County budget and the economic stability of the County and the region at-large. Despite the challenging fiscal climate, the Board needs to take positive and proactive measures now that will prepare the system for the next decade and beyond. Areas for future work include:

Promoting Prevention and Early Intervention Strategies

Prevention and early intervention strategies are perhaps the wisest public policies the Board can support. The dime spent now on prevention will save the dollar we must spend later for remediation.

Nowhere in the County budget is prevention more effective than in human services. A robust investment now will, in many cases, prevent the need for far more costly actions in the future. These investments include resources for newborns, young children, youth, families, adults, and seniors – the entire spectrum of County residents.

The Board needs to make substantial funding investments to implement best-practices in human services. Two successful examples in prevention and early intervention strategies are:

- ***Housing and Homeless Prevention Efforts.*** The County's housing and homeless prevention efforts have yielded significant positive outcomes resulting in a reduction in the overall homeless population. Prevention services included assistance with rent, utilities and security deposits necessary to resolve a housing crisis and prevent homelessness. Rapid Re-Housing provided housing stabilization and support services critical to moving individuals and families who were homeless or living in emergency or transitional housing back into the community, while helping them work toward self-sufficiency.
- ***Achieving Financial Independence.*** The Department of Family Services, by identifying additional internal resources for the Self-Sufficiency program, provided additional employment services and assistance to economically disadvantaged populations. This enabled individuals and families to achieve and maintain the highest level of productivity and independence equal to their abilities.

The Council advocates increased adoption of prevention policies. The examples above highlight the benefits of implementing prevention strategies in the community. Studies show that prevention programs also improve the health and well-being of communities while reducing reliance on human service resources.

Emphasizing Results-Based Decision Making

During this period of fiscal pressures and budget reductions, many service organizations, both public and private, in the County's human services system have reevaluated their business operations. They found new ways to operate more efficiently and diversify their funding sources to the extent funding is available. County management has instituted new "results based accountability" approaches that will use detailed metrics to evaluate programs and resources. These evaluation processes are still in their developmental stages, but will yield significant improvements in delivery, thereby allowing the Board to make improved budgetary decisions and investments in the future.

The Human Services Council commends the efforts on the part of the human services staff and the nonprofit partners to deliver more effective services with fewer resources. Often, this entails looking for opportunities to provide less intensive, more proactive community-based services, instead of reacting to crises with expensive residential or other "last resort" services that are often required by state regulation.

An example is the long-term care services and supports program, a cross-system effort by several departments (Health, Family Services, Neighborhood and Community Services, and the Fairfax-Falls Church Community Services Board). This effort resulted in significant budget savings, the development of cross-system performance measures, and the development of a new "front door" that provides a single, coordinated system of information, assessment, and referral, thus greatly expediting client access to services.

Ensuring Resource Flexibility

The human service system requires real flexibility in order to meet demands and maximize efficiency. This is especially true in two intertwined administrative areas—position vacancies and funding flexibility:

Position Vacancies. Position vacancies unfilled at the budgeted rate subjects some programs to significant unpredictability. The system constrains management unreasonably in applying potential resources where they are most needed. While this policy has broad implications across all County services, the Council notes this is most urgent in human services where problems can turn quickly to human health and safety crises. Further, agencies in which the position vacancy rate is very high suffer shadow service reductions, frustrating the expectations of the public and hampering the service providers in maintaining basic program functions.

Funding Flexibility. Flexible and accessible funding allows the County Executive and the Deputy County Executive to address critical needs that arise and fill emergency staffing gaps. The Council presents several examples demonstrating the importance of this strategy:

- **Mandated Shift Coverage.** The system is in jeopardy of being unable to fully staff facilities that require shift coverage -- group homes, community centers, and juvenile court programs.
- **Emergency Health Crises.** The Health Department's emergency response and readiness to respond to public health threats has been circumscribed by the continued erosion of its resource base, making a ready source of flexible funds all the more vital.
- **Small Changes with Large Unseen Downstream Consequences.** The Department of Administration for Human Services (DAHS) facilitates the ability of departments to provide "direct services" to the community. Making a few personnel reductions in DAHS reverberates through the entire human services system. Without infrastructure services, programs cannot be delivered.

Thinking Long-Term, Addressing the Near-Term

It is very difficult to focus on long-term objectives when beset by current demands. It is also incorrect to ignore current problems that can derail your ability to achieve long-term goals. The Council urges the Board to be mindful about the following actions and trends that have the potential to obstruct both the long and short-term County priorities.

External Funding. Compared to other County functions, the human services system is disproportionately dependent upon and, therefore, more vulnerable to shifts in federal and state funding. The myriad looming issues at the federal and state levels threaten the core of the work performed across the human services system. A corollary activity affecting human services is the shifting of financial responsibility from the state and federal levels to the locality for mandated and critically needed services upon which our most vulnerable and impoverished residents rely. The Council finds this last trend especially alarming.

The uncertainty of federal funding, notably sequestration and future deficit reduction proposals, places the human services system in a particularly vulnerable situation. The automatic budget reductions are estimated to cut funding deeply, reducing investment in housing and community development by 28 percent, taking 18 percent from spending on health and the environment, and slashing funding for education and safety/disaster response. Moreover, the cascading effects of sequestration will likely adversely impact employment in the county, thereby increasing the need for human services assistance.

Population and Demographic Shifts. These changes require new resources if existing programs are to be offered to newly eligible people. For example:

- Increasing numbers of low-income older adults will require services and interventions to remain in their own homes with supportive services.
- High-intensity interventions at earlier stages are required for a range of programs – behavioral health, early childhood development, family supports, and economic security programs.

Other Long and Short-Term Issues

- Infrastructure concerns: aging facilities and maintenance/replacement (housing, shelters, etc.)
- Alarming trends in service needs, such as growth in the long-term unemployed.
- Tremendous caseload growth associated with economic instability (ebb and flow of income inequities and resulting requirements for basic needs, lack of foundation funding supports, etc.)
- Health Care Reform will create an increased number of people who have access to third-party payment for some services but will also likely create an increased demand that might not be met by the private sector.
- Continued need to engage the business community and further develop public-private partnerships to generate additional resources and support for the human services system. Alleviating some of the critical financial constraints faced by county and nonprofit providers will contribute to a more sustainable delivery of human services.
- Expanding and evolving public health role in emergency preparedness and terrorism response. The County's human services system has a significant role in mass fatality management, medical surge capacity, medical countermeasure distribution, and emergency preparedness training of staff and the medical community.



The Community Criminal Justice Board

City of Fairfax and Fairfax County in Virginia

10459 Main Street ♦ Fairfax, VA 22030
Ph: 703-246-3247 ♦ Fax: 703-691-0510



Chair, George E. Braunstein
*Executive Director,
Community Service Board*

Vice Chair, Col. Richard J. Rappoport
Chief of Police, City of Fairfax

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Assistant City Manager, City of Fairfax

Lt. Col James A. Morris
Acting Chief of Police, Fairfax County

Tracy L. Lavelly
Chief, Probation and Parole

Todd Pettit
Public Defender

Dr. Peter Noonan
School Superintendent, City of Fairfax

Joy M. Bryan
*Chair,
Criminal Justice Advisory Board*

Dallas W. Shawkey
*Vice Chair,
Criminal Justice Advisory Board*

Lawrence W. Vogel
Fairfax County Citizen Appointee

Kenneth G. Feng
Fairfax County Citizen Appointee

Terry Atkinson
Fairfax County Citizen Appointee

Daniel J. Conway
City of Fairfax Citizen Appointee

Nancy L. Lake
Clerk of the General District Court

Barbara Moran
*Clerk, Juvenile and Domestic
Relations Court*

Ian M. Rodway, Staff

March 4, 2013

MEMORANDUM FOR THE FAIRFAX COUNTY BOARD OF SUPERVISORS

Subject: Community Criminal Justice Board (CCJB) Concerns

The purpose of this letter is to alert you about the impact of budget reductions that have implications far beyond the county or court department that is proposing this reduction. The Community Criminal Justice Board (CCJB) was formed pursuant to both state code (Section 9.1-180 of the Code of Virginia) and the interest of the Board of Supervisors. Our responsibilities focus on how the full system coordinates their efforts to make sure that a full array of services are available to all who need them. The CCJB has both Board of Supervisor citizen appointees, including one of your own, as well as the leaders of key county and court agencies including all the courts, law enforcement, juvenile justice and the Community Services Board (CSB).

Over the years, the CCJB has facilitated a number of instances where participating agencies worked together to create a synergistic outcome. These projects rely on the ability of one agency to prioritize their resource allocation to benefit multiple partner agencies. This network of cooperation and services has enabled Fairfax County agencies and the courts to work with more consistent quality and efficiency than if each agency solved their own issues. It is this fundamental principle that appears to be eroding over the last five years as the necessary budget reductions have continued. When each agency finds that their reduction planning forces them to eliminate cooperative venture funding so that their core services and staffing can be maintained, we are viewing the erosion of that quality and efficiency services.

The following specific examples are part of reduction packages submitted by participating CCJB agencies:

- The proposed reduction in the Sheriff Department's FY 2014 budget of \$1.9 million would result in an elimination of Sheriff's deputies from non-criminal court proceedings. This would create a safety concern that impacts families, judges, and other court personnel involved in those hearings. It has been documented that hearings for such cases as domestic relations has even more potential for a violent or disruptive event. Additionally, any reduction of these positions will lessen the uniformed presence throughout the courthouse and impact their ability to adequately respond to emergencies in the building.
- The Community Services Board has a Detox Diversion program that responds to Police requests to assist with people who have been detained for Public Intoxication. The CSB staff work with the Police to transfer these individuals to CSB services. The reduction of approximately \$292,500 from the CSB budget could lead to increased number of incarcerated individuals whose treatment needs will be delayed while increasing the cost to the Sheriff's Department and Police and necessarily increasing court dockets.

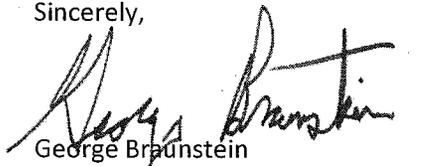
- A number of public safety and court staff need information from the Virginia Criminal Information Network (VCIN) records. Several years ago, all of the agencies realized that rather than dedicating staff time from multiple agencies, one agency, the Court Services Division, General District Court, could support all of their needs for information from VCIN with some additional clerical support. This cooperative agreement has not only been an efficient way to solve the need but has led to greater overall collaboration among all the public safety and court agencies. To meet the County Executive's request for agency budget cuts in FY 2014, the General District Court proposed elimination of staff in the Pretrial Services Evaluation Unit of the Court Services Division for an apparent savings of roughly \$102,900. What is not factored into these apparent savings is the impact to other agencies that are the beneficiaries of the services provided by the Pretrial Services Evaluation Unit.
- The Community Service Board has provided both clinical service and expert evaluation for the Juvenile Domestic Relations Court staff and judges. A significant number of youth involved with the Juvenile Justice System have both mental health and substance use problems. Over the last five years, the CSB has had to reduce overall staffing in a number of areas, including Juvenile Justice System support. That has reduced the availability of timely evaluations which impact court findings. This, in turn, causes delays for that youth's access to treatment. This budget year's reduction of two additional positions (approximately \$201,100) will have an additional impact on access to services.

As your representatives who view the overall Criminal Justice system, it is not our function to advocate for any particular proposal. Instead, the foregoing examples are presented as reminders of the synergistic effect that budget cuts have on the community. Accordingly, CCJB respectfully requests that the Board consider the following in their deliberations regarding reduction proposals in both this, and future, budget cycles:

- A. Has the proposing agency clearly articulated the impact on other partner agencies, both within the county and the community at-large? We suggest that in future budget cycles the impact that a particular budget proposal has on other agencies be fully and explicitly disclosed to the Board.
- B. Has the stated impact considered whether the quality and efficiency of the system will be negatively affected?
- C. Is there a value-added factor, based upon the continuing partnerships that have evolved between county agencies and with the community, which is worth more than the savings accrued by the reductions being proposed?

Members of the CCJB will be in contact with your offices to answer any questions or concerns. Thank you for your consideration and support.

Sincerely,



George Braunstein
Chairman
Community Criminal Justice Board

At a regular meeting of the Board of Supervisors of Fairfax County, Virginia, held in the Board Room in the Fairfax County Government Center at Fairfax, Virginia, on Tuesday, April 30, 2013, at which a quorum was present and voting, the following resolution was adopted:

**RESOLUTION ADOPTING TAX RATES
FOR FAIRFAX COUNTY**

FISCAL YEAR 2014

BE IT RESOLVED that, pursuant to the provisions of Virginia Code § 58.1-3001, and after having first complied with the provisions of the Virginia Code §§ 15.2-2506 and 58.1-3321, the Board does hereby establish the tax levies for the fiscal budget year beginning July 1, 2013, and ending June 30, 2014, and calendar tax year beginning January 1, 2013 and ending December 31, 2013, as follows to wit:

COUNTY LEVIES

General provisions. The County property taxes are levied on each \$100.00 of assessed valuation of real estate and tangible personal property, excluding household furnishings, and including machinery and tools of mining, manufacturing, radio or television broadcasting, dairy, dry cleaning or laundry firms, and all personal property of research and development firms, in the County, including such property within the incorporated towns that are within the County. Except as otherwise stated herein, all such taxes are imposed generally pursuant with Virginia law on all taxable property throughout the County, including the incorporated towns therein, and the revenues derived from such levies shall be appropriated by the Board of Supervisors in accordance with Virginia law.

Real Estate*

On each \$100.00 of the assessed valuation of real estate and improvements on real estate in the County the tax rate shall be \$1.085

*Tax will be levied and collected in two semi-annual tax billings.

Commercial and Industrial Real Estate Tax for Transportation*

On each \$100.00 of assessed valuation of the taxable commercial and industrial real estate in the County the tax rate in support of transportation shall be an additional..... \$0.125

*Tax will be levied and collected in two semi-annual tax billings.

Personal Property

On each \$100.00 of assessed valuation of tangible personal property, including all property separately classified by Virginia Code § 58.1-3503, the tax rate shall be \$4.57

Except for the following:

Mobile Homes

On each \$100.00 of assessed valuation of mobile homes, as separately classified by Virginia Code § 58.1-3506(A)(10), the tax rate shall be \$1.085

Machinery and Tools

On each \$100.00 of assessed valuation of machinery and tools, as separately classified by Virginia Code § 58.1-3507, the tax rate shall be \$4.57

Research and Development

On each \$100.00 of assessed valuation of tangible personal property used or employed in a research and development business, as separately classified by Virginia Code § 58.1-3506(A)(7), the tax rate shall be \$4.57

Certain Personal Property of Homeowner Associations

On each \$100.00 of assessed valuation of furniture, office, and maintenance equipment, exclusive of motor vehicles, which are owned and used by an organization whose real property is assessed in accordance with Virginia Code § 58.1-3284.1 and which is used by that organization for the purpose of maintaining or using the open or common space within a residential development as classified by Virginia Code § 58.1-3506(A)(24), the tax rate shall be \$0.01

Van Pools - Privately Owned Vans

On each \$100.00 of assessed valuation of privately owned vans, as separately classified by Virginia Code § 58.1-3506(A)(13), the tax rate shall be \$0.01

Privately owned vans means vans with a seating capacity of seven to fifteen persons used exclusively pursuant to a ridesharing agreement as defined in Virginia Code § 46.2-1400, and which have been certified as such by the Director of the Department of Tax Administration.

Motor Vehicles Owned by Members of a
Volunteer Rescue Squad or Volunteer Fire Department

On each \$100.00 of assessed valuation of motor vehicles as separately classified by Virginia Code § 58.1-3506(A)(15), the tax rate shall be \$0.01

Motor vehicles as classified by Virginia Code § 58.1-3506 (A) (15), shall be defined to mean one motor vehicle owned or leased by each member of a volunteer rescue squad or volunteer fire department which is regularly used by such members to respond to emergency calls and certified as such by the Chief or Head of the Volunteer Organization and the Department of Tax Administration.

Motor Vehicles Specially Equipped to Provide
Transportation for Physically Handicapped Individuals

On each \$100.00 of assessed valuation of motor vehicles as separately classified by Virginia Code § 58.1-3506(A)(14), the tax rate shall be..... \$0.01

Specially equipped means any vehicle which has been modified specifically for the purpose of transporting physically handicapped individuals and the vehicle is certified as such by the Director of the Department of Tax Administration.

Motor Vehicles Owned
By Certain Qualifying Elderly and Disabled Individuals

On each \$100.00 of assessed valuation of certain motor vehicles as classified by Virginia Code § 58.1-3506.1, the tax rate shall be \$0.01

Applies to one motor vehicle owned and used by certain elderly and disabled persons who qualify on the basis of income and net worth.

Motor Vehicles Owned
By Persons Who Have Been Appointed to Serve as Auxiliary Police Officers

On each \$100.00 of assessed valuation of motor vehicles as classified by Virginia Code § 58.1-3506(A)(20), the tax rate shall be \$0.01

Motor vehicles as classified by Virginia Code § 58.1-3506 (A) (20), shall be defined to mean one motor vehicle owned or leased by an Auxiliary Police Officer to respond to auxiliary police duties, subject to certification as required by the provisions of the authorizing statute.

Motor Vehicles Owned
By Persons Who Have Been Appointed to Serve as Auxiliary Deputy Sheriffs

On each \$100.00 of assessed valuation of motor vehicles as classified by Virginia Code § 58.1-3506 (A)(32), the tax rate shall be \$0.01

Motor vehicles as classified by Virginia Code § 58.1-3506 (A)(32), shall be defined to mean one motor vehicle owned or leased by an Auxiliary Deputy Sheriff to respond to auxiliary deputy sheriff duties, subject to certification as required by the provisions of the authorizing statute.

Aircraft and Flight Simulators

On each \$100.00 of assessed valuation of aircraft and flight simulators, as classified by Virginia Code § 58.1-3506(A)(2), (3), (4) and (5) the tax rate shall be \$0.01

Antique Motor Vehicles

On each \$100.00 of assessed valuation of antique motor vehicles, as separately classified by Virginia Code § 58.1-3506(A)(6), the tax rate shall be \$0.01

Antique motor vehicles or antique automobiles means every motor vehicle which was actually manufactured or designated by the manufacturer as a model manufactured in a calendar year not less than twenty-five years ago and is owned solely as a collector's item.

Boats

On each \$100.00 of assessed valuation of boats and watercraft, as classified by Virginia Code § 58.1-3506(A)(1), (12), (28), (29), (35) and (36) the tax rate shall be \$0.01

Motor Vehicles Owned By Qualified Disabled Veterans

On each \$100.00 of assessed valuation of motor vehicles, as classified by Virginia Code § 58.1-3506(A)(19), the tax rate shall be \$0.01

Motor vehicles as classified by Virginia Code § 58.1-3506(A)(19) shall be defined to mean one motor vehicle owned and regularly used by qualified disabled veterans, subject to certification as required by the provisions of the authorizing statute.

SANITARY DISTRICT LEVIES*

Local District 1A Lee

(Burgundy Village Community Center)

On each \$100.00 of assessed valuation of real estate within the boundary of Local District 1A Lee in the County, the tax rate shall be \$0.02

Small District 1 Dranesville

(McLean Community Center)

On each \$100.00 of assessed valuation of real estate within the boundary of Small District 1 Dranesville in the County, the tax rate shall be \$0.022

Small District 5 Hunter Mill

(Reston Community Center)

On each \$100.00 of assessed valuation of real estate within the boundary of Small District 5 Hunter Mill in the County, the tax rate shall be \$0.047

*Tax will be levied and collected in two semi-annual tax billings.

Leaf Collection:

Small District 2 Braddock
Local District 1A11 Dranesville
Local District 1A21 Dranesville
Local District 1A22 Dranesville
Local District 1A61 Dranesville
Local District 1B1 Dranesville
Local District 1E Dranesville
Small District 3 Dranesville
Small District 7 Dranesville
Small District 8 Dranesville
Small District 10 Dranesville
Small District 12 Dranesville
Small District 15 Dranesville
Local District 1B Lee

Local District 1C Lee
Local District 1D Lee
Local District 1E Lee
Small District 1 Mason
Local District 1A Mason
Small District 2 Mason
Small District 4 Mason
Local District 7A Mason
Small District 9 Mason
Small District 10 Mason
Local District 1A Mount Vernon
Local District 1B Mount Vernon
Local District 1C Mount Vernon
Local District 1D Mount Vernon

**Resolution Adopting Tax Rates for Fairfax County
Fiscal Year 2014**

ATTACHMENT II

Leaf Collection (continued):

Local District 1E Mount Vernon
Small District 1 Providence
Small District 2 Providence

Small District 4 Providence
Small District 6 Providence
Small District 7 Providence
Small District 8 Providence

On each \$100.00 of assessed valuation of real estate within the boundaries of the above-
numerated Districts in the County, the tax rate shall be \$0.015

On any real estate which is deleted from a sanitary district effective July 1, 2013, as a result of
the contraction of such sanitary district, such real estate will be entitled to pro rata abatement from the
amount of the annual charge hereby established for leaf collection.

On any real estate, which is added to a sanitary district effective July 1, 2013, as a result of either
the creation or the enlargement of a sanitary district, such real estate will be charged a pro rata fee for the
annual charge hereby established for leaf collection.

Refuse Service:

Small District 2 Braddock
Small District 3 Braddock
Local District 5A Hunter Mill
Small District 2 Hunter Mill
Small District 3 Hunter Mill
Local District 1A1 Dranesville
Local District 1A2 Dranesville
Local District 1A3 Dranesville
Local District 1A4 Dranesville
Local District 1A5 Dranesville
Local District 1A6 Dranesville
Local District 1A8 Dranesville
Local District 1A9 Dranesville
Local District 1A11 Dranesville
Local District 1A12 Dranesville
Local District 1A21 Dranesville
Local District 1A22 Dranesville
Local District 1A61 Dranesville
Local District 1B Dranesville
Local District 1B1 Dranesville
Local District 1B2 Dranesville
Local District 1E Dranesville
Small District 3 Dranesville
Small District 4 Dranesville
Small District 6 Dranesville
Small District 7 Dranesville
Small District 8 Dranesville
Small District 9 Dranesville
Small District 10 Dranesville
Small District 11 Dranesville
Small District 12 Dranesville
Small District 13 Dranesville
Small District 14 Dranesville
Small District 15 Dranesville
Small District 1 Lee
Local District 1A Lee
Local District 1B Lee
Local District 1C Lee

Local District 1D Lee
Local District 1E Lee
Small District 2 Lee
Small District 3 Lee
Small District 4 Lee
Small District 1 Mason
Local District 1A Mason
Local District 1B Mason
Local District 1C Mason
Local District 1D Mason
Local District 1F Mason
Small District 2 Mason
Small District 3 Mason
Small District 4 Mason
Small District 5 Mason
Small District 6 Mason
Small District 7 Mason
Small District 8 Mason
Local District 7A Mason
Small District 9 Mason
Small District 10 Mason
Small District 11 Mason
Small District 1 Mount Vernon
Local District 1A Mount Vernon
Local District 1B Mount Vernon
Local District 1C Mount Vernon
Local District 1D Mount Vernon
Local District 1E Mount Vernon
Small District 2 Mount Vernon
Local District 2A Mount Vernon
Local District 2B Mount Vernon
Small District 1 Providence
Local District 1A Providence
Local District 1B Providence
Small District 3 Providence
Small District 4 Providence
Small District 6 Providence
Small District 7 Providence

Refuse Service (continued):
Small District 8 Providence
Small District 9 Providence
Small District 11 Providence

Small District 12 Providence
Small District 13 Providence
Small District 4 Springfield
Small District 6 Springfield

On each single-family dwelling and on each unit of two-family dwellings, excluding apartments (garden through high-rise), multi-family condominiums (garden through high-rise), and/or other multi-unit dwelling type buildings, existing or under construction January 1, 2013, within the boundaries of the above enumerated Districts, a base annual charge of \$345.00 for refuse collection service to be added to the regular real estate tax bill, and that annual charge shall be subject to penalty and interest charges and becoming a lien against the property if not paid, in the same manner as any other real estate tax.

On any dwelling that is neither completed nor occupied by June 30, 2013, the owner thereof shall, upon application to the Director of the Department of Tax Administration or the Director DPWES, Solid Waste Collection and Recycling, made prior to December 5, 2013, be entitled to relief in the amount of the pro-rata portion based on the service period of the base annual charge hereby established. The claimant must provide acceptable evidence that the dwelling was not occupied, nor generating waste to the Director of the Department of Tax Administration or the Director DPWES, Solid Waste Collection and Recycling.

On any dwelling that is neither completed nor occupied by December 31, 2013, the owner thereof shall, upon application to the Director of the Department of Tax Administration or the Director DPWES, Solid Waste Collection and Recycling, made prior to March 31, 2014, be entitled to relief in the amount of the pro-rata portion based on the service period of the base annual charge hereby established. The claimant must provide acceptable evidence that the dwelling was not occupied, nor generating waste to the Director of the Department of Tax Administration or the Director DPWES, Solid Waste Collection and Recycling.

On any dwelling that is deleted from a sanitary district, as a result of the contraction of such sanitary district, the owner thereof will be entitled to relief in the amount of a pro rata portion of the base annual charge hereby established when service for refuse and recycling collection service is eliminated based on the service period.

On any dwelling that is added to a sanitary district, as a result of either the creation or the enlargement of a sanitary district or construction within the sanitary district, the owner thereof will be charged a pro rata portion of the base annual charge hereby established when service begins for refuse and recycling collection service based on the service period.

Water Service:

Small District One within Springfield District

On any lot within the district, an annual assessment of \$661 for thirty years commencing July 1, 1993. This annual assessment is for the purpose of providing water service to Clifton Forest, a group of homes located within the Lincoln-Lewis-Vannoy Conservation District.

Small District Three within Springfield District

On any lot within the district, an annual assessment of \$959 commencing January 1, 2003 and ending December 31, 2032. This annual assessment is for the purpose of providing water service to Colchester Road-Lewis Park, a group of 141 homes located within the Lincoln-Lewis-Vannoy Conservation District.

TRANSPORTATION IMPROVEMENT DISTRICT LEVIES*

State Route 28 Transportation Improvement District

On each \$100.00 of assessed valuation of the taxable commercial and industrial real estate within the boundary of State Route 28 Transportation Improvement District, as specified by Virginia Code § 15.2-4607, the tax rate shall be \$0.18

Phase I Dulles Rail Transportation Improvement District

On each \$100.00 of assessed valuation of the taxable commercial and industrial real estate within the boundary of Phase I Dulles Rail Transportation Improvement District, as specified by Virginia Code § 33.1-435, the tax rate shall be \$0.21

Phase II Dulles Rail Transportation Improvement District

On each \$100.00 of assessed valuation of the taxable commercial and industrial real estate within the boundary of Phase II Dulles Rail Transportation Improvement District, as specified by Virginia Code § 33.1-435, the tax rate shall be \$0.20

*Tax will be levied and collected in two semi-annual tax billings.

SPECIAL SERVICE DISTRICT FOR THE CONTROL OF PEST INFESTATIONS*

On each \$100.00 of assessed valuation of real estate within Fairfax County, but exclusive of the Lake Barcroft Water Improvement District, within the service district established by Appendix I of the Fairfax County Code, the tax rate shall be \$0.0010

*Tax will be levied and collected in two semi-annual tax billings.

SPECIAL SERVICE DISTRICT FOR STORMWATER MANAGEMENT*

On each \$100.00 of assessed valuation of real estate within Fairfax County, within the service district, the tax rate shall be \$0.020

*Tax will be levied and collected in two semi-annual tax billings.

SPECIAL SERVICE DISTRICT FOR TYSONS*

On each \$100.00 of assessed valuation of real estate within Fairfax County, within the service district, the tax rate shall be \$0.040

*Tax for 2013 will only be levied for one-half of the year, beginning July 1, 2013 and collected in one tax billing due December 5, 2013.

SERVICE CHARGES FOR AMBULANCE TRANSPORT SERVICE

Pursuant to Fairfax County Code § 4-26-1, each person being transported by any emergency medical services vehicle that is operated or maintained by the County or for which a permit has been issued to the County by the Virginia Office of Emergency Medical Services will be charged (1) a service fee of \$400 for Basic Life Support transport (BLS), (2) \$500 for Advanced Life Support, level 1 transport (ALS1), (3) \$675 for Advanced Life Support, level 2 transport (ALS2), and (4) \$10.00 per mile for ground transport mileage. The term "emergency medical services vehicle" has the definition specified in Virginia Code § 32.1-111.1.

GIVEN under my hand this _____ day of April, 2013

By: _____
Catherine A. Chianese
Clerk to the Board of Supervisors

APPROPRIATION RESOLUTION
For the Period of July 1, 2013 - June 30, 2014
Supported by the FY 2014 Fiscal Plan

At a regular meeting of the Board of Supervisors of Fairfax County, Virginia, held in the Board Auditorium in the Government Center at 12000 Government Center Parkway, Fairfax County, Virginia on April 30, 2013, at which time a quorum was present and voting, the following resolution was adopted:

BE IT RESOLVED by the Board of Supervisors of Fairfax County, Virginia, that the following appropriations are hereby made for the twelve (12) month period ending June 30, 2014 and be it further resolved that no money shall be drawn from the Treasury of the County nor shall any obligations for the expenditure of money be incurred, except pursuant to this appropriation resolution, or pursuant to such supplemental appropriation as may be made by this Board.

Appropriate to:

Fund 10001 - General Fund

AGENCY

01	Board of Supervisors		
	Compensation	\$4,599,439	
	Operating Expenses	\$571,950	
			\$5,171,389
02	Office of the County Executive		
	Compensation	\$5,821,995	
	Operating Expenses	\$598,931	
			\$6,420,926
04	Department of Cable and Consumer Services		
	Compensation	\$1,251,649	
	Operating Expenses	\$3,479,369	
	Work Performed for Others	(\$3,110,987)	
			\$1,620,031
06	Department of Finance		
	Compensation	\$3,933,415	
	Operating Expenses	\$5,205,634	
	Work Performed for Others	(\$751,697)	
			\$8,387,352
08	Facilities Management Department		
	Compensation	\$12,029,780	
	Operating Expenses	\$47,783,252	
	Work Performed for Others	(\$8,761,097)	
			\$51,051,935
11	Department of Human Resources		
	Compensation	\$5,865,997	
	Operating Expenses	\$1,324,028	
			\$7,190,025

Fund 10001 - General Fund**AGENCY**

12	Department of Purchasing and Supply Management	
	Compensation	\$3,075,875
	Operating Expenses	\$1,624,640
	Work Performed for Others	(\$288,803)
		<u>\$4,411,712</u>
13	Office of Public Affairs	
	Compensation	\$1,372,849
	Operating Expenses	\$128,281
	Work Performed for Others	(\$239,882)
		<u>\$1,261,248</u>
15	Office of Elections	
	Compensation	\$2,742,398
	Operating Expenses	\$953,537
		<u>\$3,695,935</u>
16	Economic Development Authority	
	Compensation	\$3,351,091
	Operating Expenses	\$3,908,092
		<u>\$7,259,183</u>
17	Office of the County Attorney	
	Compensation	\$6,416,271
	Operating Expenses	\$408,046
	Work Performed for Others	(\$466,522)
		<u>\$6,357,795</u>
20	Department of Management and Budget	
	Compensation	\$4,257,817
	Operating Expenses	\$200,309
		<u>\$4,458,126</u>
25	Business Planning and Support	
	Compensation	\$1,095,679
	Operating Expenses	\$168,588
	Work Performed for Others	(\$492,778)
		<u>\$771,489</u>
26	Office of Capital Facilities	
	Compensation	\$10,513,338
	Operating Expenses	\$8,904,905
	Work Performed for Others	(\$6,764,289)
		<u>\$12,653,954</u>
31	Land Development Services	
	Compensation	\$17,169,717
	Operating Expenses	\$4,172,108
	Work Performed for Others	(\$426,654)
		<u>\$20,915,171</u>
35	Department of Planning and Zoning	
	Compensation	\$9,237,069
	Operating Expenses	\$694,486
		<u>\$9,931,555</u>

Fund 10001 - General Fund**AGENCY**

36	Planning Commission		
	Compensation	\$616,744	
	Operating Expenses	\$29,263	
			\$646,007
37	Office of the Financial and Program Auditor		
	Compensation	\$318,416	
	Operating Expenses	\$32,166	
			\$350,582
38	Department of Housing and Community Development		
	Compensation	\$4,389,153	
	Operating Expenses	\$2,353,572	
	Work Performed for Others	(\$512,500)	
			\$6,230,225
39	Office of Human Rights and Equity Programs		
	Compensation	\$1,386,477	
	Operating Expenses	\$120,045	
			\$1,506,522
40	Department of Transportation		
	Compensation	\$8,215,559	
	Operating Expenses	\$603,825	
	Work Performed for Others	(\$1,337,757)	
			\$7,481,627
41	Civil Service Commission		
	Compensation	\$341,618	
	Operating Expenses	\$66,536	
			\$408,154
51	Fairfax County Park Authority		
	Compensation	\$21,847,022	
	Operating Expenses	\$4,789,283	
	Work Performed for Others	(\$3,726,605)	
			\$22,909,700
52	Fairfax County Public Library		
	Compensation	\$21,314,695	
	Operating Expenses	\$5,776,831	
			\$27,091,526
57	Department of Tax Administration		
	Compensation	\$16,941,866	
	Operating Expenses	\$5,702,183	
			\$22,644,049
67	Department of Family Services		
	Non-Pay Employee Benefits	\$628	
	Compensation	\$83,772,078	
	Operating Expenses	\$102,336,216	
	Work Performed for Others	(\$1,111,339)	
			\$184,997,583

Fund 10001 - General Fund**AGENCY**

68	Department of Administration for Human Services	
	Compensation	\$10,423,176
	Operating Expenses	\$1,483,620
	Work Performed for Others	(\$64,143)
		<u>\$11,842,653</u>
70	Department of Information Technology	
	Compensation	\$21,907,940
	Operating Expenses	\$15,040,431
	Work Performed for Others	(\$6,791,873)
		<u>\$30,156,498</u>
71	Health Department	
	Compensation	\$35,496,661
	Operating Expenses	\$16,207,500
		<u>\$51,704,161</u>
73	Office to Prevent and End Homelessness	
	Compensation	\$780,354
	Operating Expenses	\$10,620,610
		<u>\$11,400,964</u>
79	Department of Neighborhood and Community Services	
	Compensation	\$15,964,744
	Operating Expenses	\$18,700,493
	Work Performed for Others	(\$8,609,462)
		<u>\$26,055,775</u>
80	Circuit Court and Records	
	Non-Pay Employee Benefits	\$1,096
	Compensation	\$8,463,676
	Operating Expenses	\$1,997,480
		<u>\$10,462,252</u>
81	Juvenile and Domestic Relations District Court	
	Compensation	\$18,913,590
	Operating Expenses	\$1,929,903
		<u>\$20,843,493</u>
82	Office of the Commonwealth's Attorney	
	Compensation	\$2,611,467
	Operating Expenses	\$87,684
		<u>\$2,699,151</u>
85	General District Court	
	Compensation	\$1,246,542
	Operating Expenses	\$961,772
		<u>\$2,208,314</u>
87	Unclassified Administrative Expenses (Public Works)	
	Operating Expenses	\$3,647,592
	Work Performed for Others	(\$166,030)
		<u>\$3,481,562</u>

Fund 10001 - General Fund**AGENCY**

87	Unclassified Administrative Expenses (Nondepartmental)	
	Operating Expenses	(\$600,000)
		<u>(\$600,000)</u>
89	Employee Benefits	
	Non-Pay Employee Benefits	\$1,945,138
	Operating Expenses	\$1,172,850
	Work Performed for Others	(\$898,441)
	Benefits	\$296,514,774
		<u>\$298,734,321</u>
90	Police Department	
	Compensation	\$150,365,694
	Operating Expenses	\$25,660,405
	Work Performed for Others	(\$697,406)
	Capital Outlay	\$220,968
		<u>\$175,549,661</u>
91	Office of the Sheriff	
	Compensation	\$52,889,269
	Operating Expenses	\$9,737,197
	Work Performed for Others	(\$256,000)
		<u>\$62,370,466</u>
92	Fire and Rescue Department	
	Compensation	\$147,194,056
	Operating Expenses	\$23,665,545
		<u>\$170,859,601</u>
93	Office of Emergency Management	
	Compensation	\$1,253,630
	Operating Expenses	\$569,104
		<u>\$1,822,734</u>
97	Department of Code Compliance	
	Compensation	\$3,458,652
	Operating Expenses	\$527,246
		<u>\$3,985,898</u>

Fund 50000 - Federal/State Grants**AGENCY**

87	Unclassified Administrative Expenses (Nondepartmental)	
	Grant Expenditures	\$90,980,204
		<u>\$90,980,204</u>

FUND		
10020	Consolidated Community Funding Pool	
	Operating Expenses	\$9,867,755
		\$9,867,755
10030	Contributory Fund	
	Operating Expenses	\$13,394,756
		\$13,394,756
10040	Information Technology	
	IT Projects	\$6,113,280
		\$6,113,280
20000	Consolidated Debt Service	
	Bond Expenses	\$296,065,698
		\$296,065,698
30000	Metro Operations and Construction	
	County Services	\$35,552,943
		\$35,552,943
30010	General Construction and Contributions	
	Capital Projects	\$18,118,202
		\$18,118,202
30060	Pedestrian Walkway Improvements	
	Capital Projects	\$100,000
		\$100,000
30300	The Penny for Affordable Housing	
	Capital Projects	\$18,298,400
		\$18,298,400
40000	County Transit Systems	
	Operating Expenses	\$82,649,374
	Capital Outlay	\$11,480,000
		\$94,129,374
40010	County and Regional Transportation Projects	
	Compensation	\$1,471,684
	Operating Expenses	\$1,946,648
	Capital Projects	\$73,973,169
	Benefits	\$455,990
		\$77,847,491
40030	Cable Communications	
	Compensation	\$4,202,155
	Operating Expenses	\$4,433,336
	Capital Outlay	\$350,000
	Benefits	\$1,133,177
		\$10,118,668

FUND

40040	Fairfax-Falls Church Community Services Board	
	Non-Pay Employee Benefits	\$1,403
	Compensation	\$69,139,726
	Operating Expenses	\$55,473,899
	Work Performed for Others	(\$1,173,974)
	Benefits	\$25,527,745
		<hr/>
		\$148,968,799
40050	Reston Community Center	
	Compensation	\$3,917,457
	Operating Expenses	\$3,485,414
	Capital Outlay	\$28,000
	Capital Projects	\$50,000
	Benefits	\$1,346,789
		<hr/>
		\$8,827,660
40060	McLean Community Center	
	Non-Pay Employee Benefits	\$3,900
	Compensation	\$2,190,571
	Operating Expenses	\$2,521,226
	Capital Outlay	\$51,500
	Capital Projects	\$250,000
	Benefits	\$797,552
		<hr/>
		\$5,814,749
40070	Burgundy Village Community Center	
	Non-Pay Employee Benefits	\$21
	Compensation	\$17,834
	Operating Expenses	\$25,625
	Benefits	\$1,311
		<hr/>
		\$44,791
40080	Integrated Pest Management Program	
	Non-Pay Employee Benefits	\$494
	Compensation	\$974,754
	Operating Expenses	\$1,827,353
	Benefits	\$297,009
		<hr/>
		\$3,099,610
40090	E-911	
	Compensation	\$16,680,038
	Operating Expenses	\$12,374,253
	Benefits	\$4,974,026
	IT Projects	\$4,629,000
		<hr/>
		\$38,657,317

FUND

40100 Stormwater Services	
Compensation	\$11,296,040
Operating Expenses	\$2,409,495
Work Performed for Others	(\$2,214,599)
Capital Outlay	\$76,000
Capital Projects	\$23,618,267
Benefits	\$5,014,797
	<hr/>
	\$40,200,000
40110 Dulles Rail Phase I Transportation Improvement District	
Bond Expenses	\$17,446,663
	<hr/>
	\$17,446,663
40120 Dulles Rail Phase II Transportation Improvement District	
Bond Expenses	\$500,000
	<hr/>
	\$500,000
40130 Leaf Collection	
Operating Expenses	\$2,290,182
Capital Outlay	\$18,000
	<hr/>
	\$2,308,182
40140 Refuse Collection and Recycling Operations	
Non-Pay Employee Benefits	\$76,151
Compensation	\$8,259,031
Operating Expenses	\$9,780,381
Work Performed for Others	(\$860,753)
Capital Outlay	\$2,850,000
Capital Projects	\$125,000
Benefits	\$2,482,097
	<hr/>
	\$22,711,907
40150 Refuse Disposal	
Non-Pay Employee Benefits	\$150,000
Compensation	\$7,722,160
Operating Expenses	\$39,273,694
Work Performed for Others	(\$778,337)
Capital Outlay	\$1,969,000
Benefits	\$3,090,868
	<hr/>
	\$51,427,385
40160 Energy Resource Recovery (ERR) Facility	
Non-Pay Employee Benefits	\$900
Compensation	\$634,920
Operating Expenses	\$20,534,612
Benefits	\$281,389
	<hr/>
	\$21,451,821

FUND

40170	I-95 Refuse Disposal	
	Non-Pay Employee Benefits	\$21,473
	Compensation	\$2,588,593
	Operating Expenses	\$4,424,591
	Capital Outlay	\$685,000
	Capital Projects	\$3,000,000
	Benefits	\$917,996
		<hr/>
		\$11,637,653
40300	Housing Trust	
	Capital Projects	\$493,420
		<hr/>
		\$493,420
40330	Elderly Housing Programs	
	Compensation	\$689,787
	Operating Expenses	\$2,379,307
	Benefits	\$252,793
		<hr/>
		\$3,321,887
40360	Homeowner and Business Loan Programs	
	Operating Expenses	\$2,431,943
		<hr/>
		\$2,431,943
50800	Community Development Block Grant	
	Grant Expenditures	\$4,414,224
		<hr/>
		\$4,414,224
50810	HOME Investment Partnerships Grant	
	Grant Expenditures	\$1,405,283
		<hr/>
		\$1,405,283
60000	County Insurance	
	Non-Pay Employee Benefits	\$13,520,000
	Compensation	\$1,057,325
	Operating Expenses	\$8,721,043
	Work Performed for Others	(\$250,000)
	Benefits	\$357,854
		<hr/>
		\$23,406,222
60010	Department of Vehicle Services	
	Non-Pay Employee Benefits	\$125,000
	Compensation	\$15,921,339
	Operating Expenses	\$48,503,222
	Capital Outlay	\$16,776,767
	Benefits	\$4,536,555
		<hr/>
		\$85,862,883

FUND

60020	Document Services	
	Compensation	\$681,513
	Operating Expenses	\$3,979,983
	Capital Outlay	\$1,192,747
	Benefits	\$237,794
		<u>\$6,092,037</u>
60030	Technology Infrastructure Services	
	Compensation	\$5,251,327
	Operating Expenses	\$20,395,197
	Capital Outlay	\$3,861,150
	Benefits	\$1,750,638
		<u>\$31,258,312</u>
60040	Health Benefits	
	Non-Pay Employee Benefits	\$162,251,787
	Compensation	\$122,500
	Operating Expenses	\$588,852
	Capital Outlay	\$10,000
	Benefits	\$20,648
		<u>\$162,993,787</u>
69010	Sewer Operation and Maintenance	
	Non-Pay Employee Benefits	\$219,450
	Compensation	\$19,360,636
	Operating Expenses	\$66,849,802
	Work Performed for Others	(\$368,888)
	Capital Outlay	\$618,108
	Benefits	\$7,348,987
		<u>\$94,028,095</u>
69020	Sewer Bond Parity Debt Service	
	Bond Expenses	\$21,957,307
		<u>\$21,957,307</u>
69040	Sewer Bond Subordinate Debt Service	
	Bond Expenses	\$28,419,768
		<u>\$28,419,768</u>
69300	Sewer Construction Improvements	
	Capital Projects	\$84,489,000
		<u>\$84,489,000</u>
70000	Route 28 Taxing District	
	Operating Expenses	\$10,707,629
		<u>\$10,707,629</u>
70040	Mosaic District Community Development Authority	
	Bond Expenses	\$2,214,585
		<u>\$2,214,585</u>

FUND

73000	Employees' Retirement Trust		
	Non-Pay Employee Benefits		\$956
	Compensation		\$1,510,869
	Operating Expenses		\$270,395,442
	Benefits		\$647,573
			<hr/>
			\$272,554,840
73010	Uniformed Employees Retirement Trust		
	Non-Pay Employee Benefits		\$205
	Compensation		\$323,759
	Operating Expenses		\$92,781,752
	Benefits		\$138,767
			<hr/>
			\$93,244,483
73020	Police Retirement Trust		
	Non-Pay Employee Benefits		\$205
	Compensation		\$323,759
	Operating Expenses		\$69,254,882
	Benefits		\$138,767
			<hr/>
			\$69,717,613
73030	OPEB Trust		
	Non-Pay Employee Benefits		\$118
	Compensation		\$85,753
	Operating Expenses		\$8,307,201
	Benefits		\$25,203
			<hr/>
			\$8,418,275

GIVEN under my hand this _____ of April, 2013

By: _____

Catherine A. Chianese
Clerk to the Board of Supervisors

APPROPRIATION RESOLUTION
For the Period of July 1, 2013 - June 30, 2014
Supported by the FY 2014 Fiscal Plan

At a regular meeting of the Board of Supervisors of Fairfax County, Virginia, held in the Board Auditorium in the Government Center at 12000 Government Center Parkway, Fairfax County, Virginia on April 30, 2013, at which time a quorum was present and voting, the following resolution was adopted:

BE IT RESOLVED by the Board of Supervisors of Fairfax County, Virginia, that the following appropriations are hereby made for the twelve (12) month period ending June 30, 2014 and be it further resolved that no money shall be drawn from the Treasury of the County nor shall any obligations for the expenditure of money be incurred, except pursuant to this appropriation resolution, or pursuant to such supplemental appropriation as may be made by this Board.

Appropriate to:

Schools

FUND

S10000	Public School Operating	
	Operating Expenditures	\$2,396,455,453
S31000	Public School Construction	
	Capital Projects	\$167,844,992
S40000	Public School Food and Nutrition Services	
	Operating Expenditures	\$96,388,598
S43000	Public School Adult and Community Education	
	Operating Expenditures	\$9,009,499
S50000	Public School Grants and Self Supporting Programs	
	Operating Expenditures	\$69,667,239
S60000	Public School Insurance	
	Operating Expenditures	\$23,457,087
S62000	Public School Health and Flexible Benefits	
	Operating Expenditures	\$388,590,275
S63000	Public School Central Procurement	
	Operating Expenditures	\$6,500,000
S71000	Educational Employees' Retirement	
	Operating Expenditures	\$195,644,581
S71100	Public School OPEB Trust	
	Operating Expenditures	\$37,335,500

GIVEN under my hand this _____ of April, 2013

By: _____

Catherine A. Chianese
 Clerk to the Board of Supervisors

FISCAL PLANNING RESOLUTION
Fiscal Year 2014

At a regular meeting of the Board of Supervisors of Fairfax County, Virginia, held in the Board Auditorium in the Government Center at 12000 Government Center Parkway, Fairfax County, Virginia on April 30, 2013, at which time a quorum was present and voting, the following resolution was adopted:

For the Purposes of Fiscal Planning, the FY 2014 Budget Plan for the County of Fairfax, is hereby adopted as proposed with the following changes:

GENERAL FUND REQUIREMENTS AND RESOURCES

REQUIREMENTS:

Total Advertised General Fund Expenditures	\$1,308,599,185
Net Change to Advertised Expenditures	<u>\$802,120</u>
Approved General Fund Expenditures	\$1,309,401,305
Total Advertised Transfers from the General Fund	\$2,280,356,463
Net Change to Advertised Transfers Out	<u>(\$3,388,046)</u>
Approved Transfers from the General Fund	\$2,276,968,417
Advertised General Fund Total Requirements	\$3,588,955,648
Plus: Net Change in Expenditures	\$802,120
Plus: Net Change in Transfers Out	<u>(\$3,388,046)</u>
Approved General Fund Disbursements	\$3,586,369,722
Advertised General Fund Ending Balance	\$87,822,364
Net Change to Advertised Ending Balance	<u>(\$2,995,202)</u>
Approved General Fund Ending Balance	\$84,827,162
Approved General Fund Total Requirements	\$3,671,196,884

RESOURCES:

Advertised General Fund Beginning Balance	\$87,940,348
Net Change to Advertised General Fund Beginning Balance	<u>(\$161,707)</u>
Approved General Fund Beginning Balance	\$87,778,641
Total Advertised General Fund Receipts	\$3,570,191,999
Net Change to Advertised Receipts	<u>(\$10,644,352)</u>
Approved General Fund Receipts	\$3,559,547,647
Total Advertised Transfers into the General Fund	\$18,645,665
Net Change to Advertised Transfers In	<u>\$5,224,931</u>
Approved Transfers to the General Fund	\$23,870,596
Approved Total General Fund Resources	\$3,671,196,884

SUMMARY OF ALL FUNDS:

Total Advertised Expenditures	\$6,714,822,721
Net Change to Advertised Expenditures	<u>\$36,586,709</u>
Total Approved Funds	\$6,751,409,430
Total Advertised Estimated Resources	\$6,714,822,721
Net Change to Advertised Resources	<u>\$36,586,709</u>
Total Approved Estimated Resources	\$6,751,409,430

GIVEN under my hand this _____ day of April, 2013

By: _____
Catherine A. Chianese
Clerk to the Board of Supervisors

**FY 2014 ADOPTED FUND STATEMENT
FUND 10001, GENERAL FUND**

	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan ¹	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan	Inc/(Dec) Over Revised	% Inc/(Dec) Over Revised
Beginning Balance	\$236,235,961	\$132,124,545	\$209,439,502	\$87,940,348	\$87,778,641	(\$121,660,861)	(58.09%)
Revenue ²							
Real Property Taxes	\$2,047,283,817	\$2,116,497,573	\$2,116,232,911	\$2,228,384,045	\$2,207,982,016	\$91,749,105	4.34%
Personal Property Taxes ³	316,918,241	341,383,416	340,539,570	336,319,930	336,067,422	(4,472,148)	(1.31%)
General Other Local Taxes	517,375,740	523,937,338	523,487,288	523,253,090	526,607,627	3,120,339	0.60%
Permit, Fees & Regulatory Licenses	36,843,892	34,902,539	35,747,734	35,193,936	36,870,254	1,122,520	3.14%
Fines & Forfeitures	14,084,487	13,595,913	14,612,835	14,863,219	14,863,219	250,384	1.71%
Revenue from Use of Money & Property	18,402,588	17,171,963	17,162,412	15,671,422	16,936,422	(225,990)	(1.32%)
Charges for Services	69,627,663	70,095,102	70,971,358	72,690,493	72,690,493	1,719,135	2.42%
Revenue from the Commonwealth ³	304,693,149	307,254,837	305,781,821	303,204,341	306,918,671	1,136,850	0.37%
Revenue from the Federal Government	40,215,942	34,270,839	26,417,484	25,676,086	25,676,086	(741,398)	(2.81%)
Recovered Costs/Other Revenue	14,235,285	14,716,245	14,858,461	14,935,437	14,935,437	76,976	0.52%
Total Revenue	\$3,379,680,804	\$3,473,825,765	\$3,465,811,874	\$3,570,191,999	\$3,559,547,647	\$93,735,773	2.70%
Transfers In ²							
Fund 20000 Consolidated Debt Service	\$0	\$0	\$0	\$8,000,000	\$8,000,000	\$8,000,000	-
Fund 40000 County Transit Systems	0	0	0	0	4,000,000	4,000,000	-
Fund 40030 Cable Communications	6,901,043	4,270,457	4,270,457	4,145,665	4,145,665	(124,792)	(2.92%)
Fund 40080 Integrated Pest Management	0	0	0	138,000	138,000	138,000	-
Fund 40100 Stormwater Services	0	0	0	1,000,000	1,000,000	1,000,000	-
Fund 40140 Refuse Collection and Recycling Operations	0	0	0	535,000	535,000	535,000	-
Fund 40150 Refuse Disposal	0	2,500,000	2,500,000	535,000	535,000	(1,965,000)	(78.60%)
Fund 40160 Energy Resource Recovery (ERR) Facility	0	0	0	42,000	42,000	42,000	-
Fund 40170 I-95 Refuse Disposal	0	0	0	175,000	175,000	175,000	-
Fund 60010 Department of Vehicle Services	0	0	0	0	1,224,931	1,224,931	-
Fund 60030 Technology Infrastructure Services	0	0	0	1,500,000	1,500,000	1,500,000	-
Fund 69010 Sewer Operation and Maintenance	0	0	0	1,800,000	1,800,000	1,800,000	-
Fund 80000 Park Revenue	0	0	0	775,000	775,000	775,000	-
Total Transfers In	\$6,901,043	\$6,770,457	\$6,770,457	\$18,645,665	\$23,870,596	\$17,100,139	252.57%
Total Available	\$3,622,817,808	\$3,612,720,767	\$3,682,021,833	\$3,676,778,012	\$3,671,196,884	(\$10,824,949)	(0.29%)
Direct Expenditures ²							
Personnel Services	\$675,284,262	\$714,121,262	\$716,612,500	\$719,448,146	\$722,847,458	\$6,234,958	0.87%
Operating Expenses	347,122,547	349,054,235	376,730,491	334,829,164	333,347,232	(43,383,259)	(11.52%)
Recovered Costs	(41,240,697)	(45,656,331)	(45,566,863)	(44,575,824)	(44,575,824)	991,039	(2.17%)
Capital Equipment	1,001,360	28,590	517,325	220,968	220,968	(296,357)	(57.29%)
Fringe Benefits	260,108,139	286,194,046	283,775,202	298,676,731	297,561,471	13,786,269	4.86%
Total Direct Expenditures	\$1,242,275,611	\$1,303,741,802	\$1,332,068,655	\$1,308,599,185	\$1,309,401,305	(\$22,667,350)	(1.70%)
Transfers Out ²							
Fund S10000 School Operating	\$1,610,834,722	\$1,683,322,285	\$1,683,322,285	\$1,716,988,731	\$1,716,988,731	\$33,666,446	2.00%
Fund 10010 Revenue Stabilization	0	0	1,680,445	0	0	(1,680,445)	(100.00%)
Fund 10020 Consolidated Community Funding Pool	8,970,687	9,867,755	9,867,755	9,867,755	9,867,755	0	0.00%
Fund 10030 Contributory Fund	14,612,942	15,683,588	15,683,588	13,365,975	13,370,975	(2,312,613)	(14.75%)
Fund 10040 Information Technology	16,181,579	5,281,579	14,281,579	2,913,280	2,913,280	(11,368,299)	(79.60%)
Fund 20000 County Debt Service	116,780,133	116,853,073	116,853,073	118,797,992	118,797,992	1,944,919	1.66%

**FY 2014 ADOPTED FUND STATEMENT
FUND 10001, GENERAL FUND**

	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan ¹	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan	Inc/(Dec) Over Revised	% Inc/(Dec) Over Revised
Transfers Out (Cont.)							
Fund 20001 School Debt Service	159,739,692	164,757,064	164,757,064	172,367,649	172,367,649	7,610,585	4.62%
Fund 30000 Metro Operations and Construction	11,298,296	11,298,296	11,298,296	11,298,296	11,298,296	0	0.00%
Fund 30010 General Construction and Contributions	18,519,369	15,137,806	16,554,569	13,833,202	11,933,202	(4,621,367)	(27.92%)
Fund 30050 Transportation Improvements	250,000	0	200,000	0	0	(200,000)	(100.00%)
Fund 30060 Pedestrian Walkway Improvements	100,000	300,000	300,000	100,000	100,000	(200,000)	(66.67%)
Fund 30070 Public Safety Construction	242,595	0	0	0	0	0	-
Fund 30080 Commercial Revitalization Program	0	0	950,000	0	0	(950,000)	(100.00%)
Fund 30300 The Penny for Affordable Housing	0	1,058,750	1,058,750	0	0	(1,058,750)	(100.00%)
Fund 30310 Housing Assistance Program	515,000	0	0	0	0	0	-
Fund 40000 County Transit Systems	34,455,482	36,547,739	36,547,739	34,547,739	34,547,739	(2,000,000)	(5.47%)
Fund 40040 Fairfax-Falls Church Community Services Board	100,496,382	100,421,627	109,610,515	109,233,258	109,233,258	(377,257)	(0.34%)
Fund 40090 E-911	14,376,992	15,256,778	15,256,778	17,051,691	17,051,691	1,794,913	11.76%
Fund 40330 Elderly Housing Programs	2,004,183	2,043,297	2,043,297	1,852,376	1,852,376	(190,921)	(9.34%)
Fund 50000 Federal/State Grants	4,250,852	4,627,729	5,244,241	5,057,965	5,057,965	(186,276)	(3.55%)
Fund 50800 Community Development Block Grant	284,190	0	0	0	0	0	-
Fund 60000 County Insurance	27,054,366	21,017,317	22,094,372	22,510,363	21,017,317	(1,077,055)	(4.87%)
Fund 60020 Document Services	2,398,233	2,398,233	2,398,233	2,398,233	2,398,233	0	0.00%
Fund 60040 Health Benefits	0	0	4,000,000	0	0	(4,000,000)	(100.00%)
Fund 73030 OPEB Trust	27,737,000	28,000,000	28,000,000	28,000,000	28,000,000	0	0.00%
Fund 83000 Alcohol Safety Action Program	0	171,958	171,958	171,958	171,958	0	0.00%
Total Transfers Out	\$2,171,102,695	\$2,234,044,874	\$2,262,174,537	\$2,280,356,463	\$2,276,968,417	\$14,793,880	0.65%
Total Disbursements	\$3,413,378,306	\$3,537,786,676	\$3,594,243,192	\$3,588,955,648	\$3,586,369,722	(\$7,873,470)	(0.22%)
Total Ending Balance	\$209,439,502	\$74,934,091	\$87,778,641	\$87,822,364	\$84,827,162	(\$2,951,479)	(3.36%)
Less:							
Managed Reserve	\$69,340,654	\$70,755,734	\$71,884,864	\$71,779,113	\$71,727,394	(\$157,470)	(0.22%)
Reserve to address FY 2013 Budget Shortfall ⁴	28,693,163					0	-
FY 2011 Audit Adjustments ⁵	623,117					0	-
Additional FY 2012 Revenue ⁶	29,505,454					0	-
FY 2012 Third Quarter Reserve ⁷	2,462,157					0	-
Child Care Assistance and Referral (CCAR) Reserve ⁸	1,500,000					0	-
Reserve to address State/Federal Reductions ⁹		4,178,357				0	-
Reserve for State/Federal Reductions and Federal Sequestration Cuts ¹⁰			8,099,768	8,099,768	8,099,768	0	0.00%
Litigation Reserve ¹¹			5,000,000	5,000,000	5,000,000	0	0.00%
Transportation Reserve ¹²			538,344	538,344		(538,344)	(100.00%)
Reserve for FY 2014 Budget Development ¹³			742,333			(742,333)	(100.00%)
FY 2012 Audit Adjustments ¹⁴			1,513,332			(1,513,332)	(100.00%)
Reserve for Board Consideration ¹⁵				2,405,139		0	-
Total Available	\$77,314,957	\$0	\$0	\$0	\$0	\$0	-

FY 2014 ADOPTED FUND STATEMENT FUND 10001, GENERAL FUND

FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan ¹	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan	Inc/(Dec) Over Revised	% Inc/(Dec) Over Revised
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¹ The *FY 2013 Revised Budget Plan* reflects the actions taken by the Board of Supervisors on April 23, 2013 on the *FY 2013 Third Quarter Review*. Subsequent out-of-cycle adjustments will be reflected in the *FY 2014 Adopted Budget Plan* volumes.

² As part of the County's implementation of a new enterprise resource planning system, FOCUS, several changes have been made which impact the display of budget information. The Revenues and Direct Expenditures sections reflect the County's new chart of accounts, which impacts the spread of funding among the various revenue and expenditure categories, but does not impact bottom-line funding. The new chart of accounts is used across all fiscal years; therefore, the presentation of the *FY 2013 Adopted Budget Plan* by category is slightly different than originally shown. Additionally, the Transfers In and Transfers Out sections reflect new fund numbers as assigned in FOCUS.

³ Personal Property Taxes of \$211,313,944 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Revenue from the Commonwealth category in accordance with guidelines from the State Auditor of Public Accounts.

⁴ As part of the *FY 2011 Carryover Review*, a balance of \$28,693,163 was held in reserve to address the projected budget shortfall in FY 2013 and was utilized to balance the FY 2013 budget.

⁵ As a result of FY 2011 audit adjustments, an amount of \$623,117 was available to be held in reserve in FY 2012 and was utilized to balance the FY 2013 budget.

⁶ Based on revised revenue estimates as of fall 2011, an amount of \$29,505,454 was available to be held in reserve in FY 2012 and was utilized to balance the FY 2013 budget.

⁷ As part of the *FY 2012 Third Quarter Review*, a balance of \$2,462,157 was held in reserve for Board of Supervisors' consideration for the *FY 2012 Third Quarter Review*, the development of the FY 2013 budget, or future year requirements. This reserve was utilized to balance the FY 2013 budget.

⁸ The *FY 2012 Adopted Budget Plan* included \$1,500,000 set aside in reserve in Agency 87, Unclassified Administrative Expenses, for the Child Care Assistance and Referral (CCAR) program for FY 2014. This funding was utilized to balance the FY 2013 budget.

⁹ As part of their deliberations on the FY 2013 budget, the Board of Supervisors set aside \$4,178,357 in reserve to offset critical state and federal reductions to include requirements for the Community Services Board and other Human Service programs. At the *FY 2012 Carryover Review*, the Board utilized \$3,018,225 for requirements for the Community Services Board and moved the remainder to the Reserve for State/Federal Reductions and Federal Sequestration Cuts.

¹⁰ As part the County Executive's proposed *FY 2012 Carryover Review*, an amount of \$7,000,000 was set aside in reserve to address the potential impact of federal sequestration cuts. During their deliberations on the *FY 2012 Carryover Review*, the Board combined the \$1,099,768 balance remaining in the Reserve to Address State/Federal Reductions with the \$7,000,000, resulting in a reserve totaling \$8,099,768 for State/Federal Reductions and Federal Sequestration Cuts.

¹¹ As part the *FY 2012 Carryover Review*, an amount of \$5,000,000 was set aside in reserve to address the impact of a number of potential refunds resulting from pending tax appeals.

¹² As part the County Executive's proposed *FY 2012 Carryover Review*, an amount of \$742,344 was set aside in reserve for transportation requirements, consistent with the Board of Supervisors' Budget Guidance approved with the adoption of the FY 2013 budget. During their deliberations on the *FY 2012 Carryover Review*, the Board approved an amount of \$200,000 to be utilized for a Traffic Calming initiative to address speeding in neighborhoods. After Managed Reserve adjustments, the new reserve total was \$538,344. This reserve has been utilized to balance the FY 2014 budget.

¹³ As part the *FY 2012 Carryover Review*, an amount of \$742,333 was set aside in reserve for FY 2014 budget development. This reserve has been utilized to balance the FY 2014 budget.

¹⁴ As a result of FY 2012 audit adjustments, an amount of \$1,513,332 was available to be held in reserve in FY 2013 and has been utilized to balance the FY 2014 budget.

¹⁵ As part of the *FY 2014 Advertised Budget Plan*, an amount of \$2,405,139 was set aside in reserve for Board consideration during their deliberations on the FY 2014 budget. This reserve has been utilized to balance the FY 2014 budget.

FY 2014 ADOPTED SUMMARY GENERAL FUND DIRECT EXPENDITURES

# Agency Title	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan ¹	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan	Inc/(Dec) Over Revised	% Inc/(Dec) Over Revised
Legislative-Executive Functions / Central Services							
01 Board of Supervisors	\$4,443,162	\$5,115,307	\$5,115,307	\$5,171,389	\$5,171,389	\$56,082	1.10%
02 Office of the County Executive	5,468,025	6,420,148	6,429,520	6,223,394	6,420,926	(8,594)	(0.13%)
04 Department of Cable and Consumer Services	1,019,913	947,244	997,254	955,853	955,853	(41,401)	(4.15%)
06 Department of Finance	9,034,536	9,654,002	10,030,719	8,387,352	8,387,352	(1,643,367)	(16.38%)
11 Department of Human Resources	7,683,980	7,519,208	7,904,349	7,190,025	7,190,025	(714,324)	(9.04%)
12 Department of Purchasing and Supply Management	4,977,296	5,061,847	5,118,758	4,411,712	4,411,712	(707,046)	(13.81%)
13 Office of Public Affairs	1,184,482	1,125,752	1,217,536	1,261,248	1,261,248	43,712	3.59%
15 Office of Elections	3,746,354	3,677,781	3,683,999	3,695,935	3,695,935	11,936	0.32%
17 Office of the County Attorney	6,167,941	6,279,548	8,020,738	6,357,795	6,357,795	(1,662,943)	(20.73%)
20 Department of Management and Budget	2,736,128	2,762,533	2,764,913	4,458,126	4,458,126	1,693,213	61.24%
37 Office of the Financial and Program Auditor	318,439	346,699	347,525	350,582	350,582	3,057	0.88%
41 Civil Service Commission	344,845	425,766	425,766	408,154	408,154	(17,612)	(4.14%)
57 Department of Tax Administration	22,013,511	22,439,745	23,039,364	22,644,049	22,644,049	(395,315)	(1.72%)
70 Department of Information Technology	29,845,209	28,899,083	31,669,577	30,156,498	30,156,498	(1,513,079)	(4.78%)
Total Legislative-Executive Functions / Central Services	\$98,983,821	\$100,674,663	\$106,765,325	\$101,672,112	\$101,869,644	(\$4,895,681)	(4.59%)
Judicial Administration							
80 Circuit Court and Records	\$9,984,864	\$10,465,013	\$10,587,702	\$10,462,252	\$10,462,252	(\$125,450)	(1.18%)
82 Office of the Commonwealth's Attorney	2,547,964	2,667,392	2,667,392	2,699,151	2,699,151	31,759	1.19%
85 General District Court	2,126,517	2,193,818	2,271,743	2,208,314	2,208,314	(63,429)	(2.79%)
91 Office of the Sheriff	16,356,554	17,746,877	18,274,664	17,617,861	17,872,861	(401,803)	(2.20%)
Total Judicial Administration	\$31,015,899	\$33,073,100	\$33,801,501	\$32,987,578	\$33,242,578	(\$558,923)	(1.65%)
Public Safety							
04 Department of Cable and Consumer Services	\$792,319	\$739,950	\$739,950	\$664,178	\$664,178	(\$75,772)	(10.24%)
31 Land Development Services	9,043,223	8,646,368	8,738,641	7,594,843	7,594,843	(1,143,798)	(13.09%)
81 Juvenile and Domestic Relations District Court	20,418,482	20,951,693	21,178,839	20,843,493	20,843,493	(335,346)	(1.58%)
90 Police Department	162,252,833	171,297,668	175,230,102	173,814,798	175,549,661	319,559	0.18%
91 Office of the Sheriff	41,916,058	44,470,147	45,038,485	44,497,605	44,497,605	(540,880)	(1.20%)
92 Fire and Rescue Department	163,219,725	170,176,454	175,063,408	171,459,601	170,859,601	(4,203,807)	(2.40%)
93 Office of Emergency Management	1,864,298	1,807,361	2,183,078	1,822,734	1,822,734	(360,344)	(16.51%)
97 Department of Code Compliance	3,599,279	3,640,203	3,944,247	3,985,898	3,985,898	41,651	1.06%
Total Public Safety	\$403,106,217	\$421,729,844	\$432,116,750	\$424,683,150	\$425,818,013	(\$6,298,737)	(1.46%)
Public Works							
08 Facilities Management Department	\$49,287,831	\$51,297,732	\$55,770,572	\$51,051,935	\$51,051,935	(\$4,718,637)	(8.46%)
25 Business Planning and Support	734,845	797,385	797,553	771,489	771,489	(26,064)	(3.27%)
26 Office of Capital Facilities	11,479,882	11,996,852	12,042,297	12,439,672	12,653,954	611,657	5.08%
87 Unclassified Administrative Expenses	2,373,270	3,644,811	4,320,429	3,481,562	3,481,562	(838,867)	(19.42%)
Total Public Works	\$63,875,828	\$67,736,780	\$72,930,851	\$67,744,658	\$67,958,940	(\$4,971,911)	(6.82%)

FY 2014 ADOPTED SUMMARY GENERAL FUND DIRECT EXPENDITURES

# Agency Title	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan ¹	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan	Inc/(Dec) Over Revised	% Inc/(Dec) Over Revised
Health and Welfare							
67 Department of Family Services	\$193,751,023	\$196,325,656	\$194,269,234	\$184,997,583	\$184,997,583	(\$9,271,651)	(4.77%)
68 Department of Administration for Human Services	11,285,895	11,724,636	11,760,129	11,724,585	11,842,653	82,524	0.70%
71 Health Department	51,278,368	52,484,280	56,257,125	51,704,161	51,704,161	(4,552,964)	(8.09%)
73 Office to Prevent and End Homelessness	11,170,762	11,817,906	12,084,837	11,400,964	11,400,964	(683,873)	(5.66%)
79 Department of Neighborhood and Community Services	26,143,444	26,347,397	26,961,891	25,945,775	26,055,775	(906,116)	(3.36%)
Total Health and Welfare	\$293,629,492	\$298,699,875	\$301,333,216	\$285,773,068	\$286,001,136	(\$15,332,080)	(5.09%)
Parks and Libraries							
51 Fairfax County Park Authority	\$22,018,820	\$22,666,464	\$22,921,644	\$22,909,700	\$22,909,700	(\$11,944)	(0.05%)
52 Fairfax County Public Library	25,331,520	27,461,842	28,454,777	27,091,526	27,091,526	(1,363,251)	(4.79%)
Total Parks and Libraries	\$47,350,340	\$50,128,306	\$51,376,421	\$50,001,226	\$50,001,226	(\$1,375,195)	(2.68%)
Community Development							
16 Economic Development Authority	\$7,093,343	\$7,218,600	\$7,218,600	\$7,259,183	\$7,259,183	\$40,583	0.56%
31 Land Development Services	11,155,647	12,539,990	13,710,327	13,320,328	13,320,328	(389,999)	(2.84%)
35 Department of Planning and Zoning	9,137,984	9,653,293	10,540,464	9,632,368	9,931,555	(608,909)	(5.78%)
36 Planning Commission	637,453	673,771	703,771	646,007	646,007	(57,764)	(8.21%)
38 Department of Housing and Community Development	5,227,106	5,687,809	5,710,886	6,230,225	6,230,225	519,339	9.09%
39 Office of Human Rights and Equity Programs	1,459,701	1,566,705	1,568,850	1,506,522	1,506,522	(62,328)	(3.97%)
40 Department of Transportation	8,055,447	7,242,170	8,814,848	7,293,179	7,481,627	(1,333,221)	(15.12%)
Total Community Development	\$42,766,681	\$44,582,338	\$48,267,746	\$45,887,812	\$46,375,447	(\$1,892,299)	(3.92%)
Nondepartmental							
87 Unclassified Administrative Expenses	\$103,813	\$100,000	\$187,829	\$0	(\$600,000)	(\$787,829)	(419.44%)
89 Employee Benefits	261,443,520	287,016,896	285,289,016	299,849,581	298,734,321	13,445,305	4.71%
Total Nondepartmental	\$261,547,333	\$287,116,896	\$285,476,845	\$299,849,581	\$298,134,321	\$12,657,476	4.43%
Total General Fund Direct Expenditures	\$1,242,275,611	\$1,303,741,802	\$1,332,068,655	\$1,308,599,185	\$1,309,401,305	(\$22,667,350)	(1.70%)

¹ The FY 2013 Revised Budget Plan reflects the actions taken by the Board of Supervisors on April 23, 2013 on the FY 2013 Third Quarter Review. Subsequent out-of-cycle adjustments will be reflected in the FY 2014 Adopted Budget Plan volumes.

FY 2014 ADOPTED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2012 Estimate	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan ¹	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS								
General Fund Group								
10001 General Fund	\$1,295,930,028	\$1,242,275,611	\$1,303,741,802	\$1,332,068,655	\$1,308,599,185	\$1,309,401,305	(\$2,667,350)	(1.70%)
10020 Consolidated Community Funding Pool	9,253,396	9,199,232	9,867,755	9,921,919	9,867,755	9,867,755	(54,164)	(0.55%)
10030 Contributory Fund	14,819,042	14,745,735	15,733,588	15,793,588	13,389,756	13,394,756	(2,398,832)	(15.19%)
10040 Information Technology	52,714,141	19,926,269	8,841,579	51,498,728	6,113,280	6,113,280	(45,385,448)	(88.13%)
Total General Fund Group	\$1,372,716,607	\$1,286,146,847	\$1,338,184,724	\$1,409,282,890	\$1,337,969,976	\$1,338,777,096	(\$70,505,794)	(5.00%)
Debt Service Funds								
20000 Consolidated Debt Service	\$299,450,266	\$285,060,629	\$289,824,864	\$304,163,352	\$296,065,698	\$296,065,698	(\$8,097,654)	(2.66%)
Capital Project Funds								
30000 Metro Operations and Construction	\$36,404,834	\$30,094,697	\$30,943,110	\$31,678,110	\$35,552,943	\$35,552,943	\$3,874,833	12.23%
30010 General Construction and Contributions	135,103,564	38,812,636	20,537,806	122,101,425	19,818,202	18,118,202	(103,983,223)	(85.16%)
30020 Capital Renewal Construction	47,461,662	13,481,515	15,285,000	49,711,210	0	0	(49,711,210)	(100.00%)
30030 Library Construction	13,872,511	595,873	0	38,276,638	0	0	(38,276,638)	(100.00%)
30040 Contributed Roadway Improvement	40,365,503	1,260,907	0	40,140,205	0	0	(40,140,205)	(100.00%)
30050 Transportation Improvements	105,495,396	11,728,478	0	96,992,374	0	0	(96,992,374)	(100.00%)
30060 Pedestrian Walkway Improvements	4,276,750	426,919	300,000	4,582,682	100,000	100,000	(4,482,682)	(97.82%)
30070 Public Safety Construction	114,633,959	23,277,732	0	146,356,227	0	0	(146,356,227)	(100.00%)
30080 Commercial Revitalization Program	3,809,160	162,246	0	5,954,914	0	0	(5,954,914)	(100.00%)
30090 Pro Rata Share Drainage Construction	6,977,884	1,200,027	0	8,564,857	0	0	(8,564,857)	(100.00%)
30300 The Penny for Affordable Housing	29,092,284	9,845,605	16,502,150	36,276,889	18,298,400	18,298,400	(17,978,489)	(49.56%)
30310 Housing Assistance Program	7,727,170	569,549	0	7,193,387	0	0	(7,193,387)	(100.00%)
30400 Park Authority Bond Construction	47,317,723	11,818,119	0	102,582,104	0	0	(102,582,104)	(100.00%)
S31000 Public School Construction	454,014,900	159,057,686	163,072,120	526,283,201	167,844,992	167,844,992	(358,438,209)	(68.11%)
Total Capital Project Funds	\$1,046,553,300	\$302,331,989	\$246,640,186	\$1,216,694,223	\$241,614,537	\$239,914,537	(\$976,779,686)	(80.28%)
Special Revenue Funds								
40000 County Transit Systems	\$123,325,134	\$88,321,655	\$99,781,260	\$112,949,382	\$94,129,374	\$94,129,374	(18,820,008)	(16.66%)
40010 County and Regional Transportation Projects	240,584,235	13,928,083	17,734,014	148,369,451	40,347,491	77,847,491	(70,521,960)	(47.53%)
40030 Cable Communications	18,060,107	9,202,107	10,515,599	18,897,794	10,118,668	10,118,668	(8,779,126)	(46.46%)
40040 Fairfax-Falls Church Community Services Board	141,887,642	143,835,002	142,620,028	145,504,559	148,968,799	148,968,799	3,464,240	2.38%
40050 Reston Community Center	9,925,354	8,209,843	8,317,770	8,990,715	8,827,660	8,827,660	(163,055)	(1.81%)
40060 McLean Community Center	6,105,990	5,477,712	6,093,358	6,670,692	5,814,749	5,814,749	(855,943)	(12.83%)
40070 Burgundy Village Community Center	44,326	23,833	44,791	47,159	44,791	44,791	(2,368)	(5.02%)
40080 Integrated Pest Management Program	3,107,495	2,243,282	3,084,119	3,119,736	3,099,610	3,099,610	(20,126)	(0.65%)
40090 E-911	49,118,474	37,859,644	39,131,428	49,186,216	38,657,317	38,657,317	(10,528,899)	(21.41%)
40100 Stormwater Services	49,737,209	26,463,778	39,775,000	92,685,085	40,200,000	40,200,000	(52,485,085)	(56.63%)
40110 Dulles Rail Phase I Transportation Improvement District	45,000,000	43,503,110	52,066,583	40,247,303	17,446,663	17,446,663	(22,800,640)	(56.65%)
40120 Dulles Rail Phase II Transportation Improvement District	500,000	23,602	500,000	500,000	500,000	500,000	0	0.00%
40130 Leaf Collection	2,404,038	1,780,588	2,546,035	2,546,035	2,308,182	2,308,182	(237,853)	(9.34%)
40140 Refuse Collection and Recycling Operations	22,068,596	19,773,374	22,059,800	23,874,508	22,711,907	22,711,907	(1,162,601)	(4.87%)
40150 Refuse Disposal	54,488,466	48,648,753	53,560,609	55,729,426	51,427,385	51,427,385	(4,302,041)	(7.72%)
40160 Energy Resource Recovery (ERR) Facility	18,988,846	16,809,505	19,667,593	19,667,593	21,451,821	21,451,821	1,784,228	9.07%
40170 I-95 Refuse Disposal	22,541,694	12,156,891	9,900,325	19,690,057	11,637,653	11,637,653	(8,052,404)	(40.90%)
40300 Housing Trust	4,841,856	80,499	451,361	6,815,675	493,420	493,420	(6,322,255)	(92.76%)
40330 Elderly Housing Programs	4,948,132	3,975,789	4,219,074	4,744,434	3,321,887	3,321,887	(1,422,547)	(29.98%)
40360 Homeowner and Business Loan Programs	10,066,452	2,163,674	3,910,249	11,813,027	2,431,943	2,431,943	(9,381,084)	(79.41%)
50000 Federal/State Grants	209,788,127	78,649,231	86,811,968	230,650,595	90,980,204	90,980,204	(139,670,391)	(60.55%)

**FY 2014 ADOPTED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS**

Fund	FY 2012 Estimate	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan ¹	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
Special Revenue Funds (Cont.)								
50800 Community Development Block Grant	14,608,812	8,595,911	5,418,429	11,349,646	4,414,224	4,414,224	(6,935,422)	(61.11%)
50810 HOME Investment Partnerships Grant	10,188,569	2,914,671	2,383,767	8,760,099	1,405,283	1,405,283	(7,354,816)	(83.96%)
S10000 Public School Operating ²	2,331,543,378	2,188,382,816	2,353,308,729	2,488,106,929	2,396,455,453	2,396,455,453	(91,651,476)	(3.68%)
S40000 Public School Food and Nutrition Services	92,915,497	76,251,961	92,574,259	97,991,934	96,388,598	96,388,598	(1,603,336)	(1.64%)
S43000 Public School Adult and Community Education	11,233,172	9,981,929	10,840,709	8,927,171	9,009,499	9,009,499	82,328	0.92%
S50000 Public School Grants & Self Supporting Programs ³	93,612,729	63,765,696	68,289,788	97,719,813	69,667,239	69,667,239	(28,052,574)	(28.71%)
Total Special Revenue Funds	\$3,591,634,330	\$2,913,022,939	\$3,155,606,645	\$3,715,555,034	\$3,192,259,820	\$3,229,759,820	(\$485,795,214)	(13.07%)
TOTAL GOVERNMENTAL FUNDS	\$6,310,354,503	\$4,786,562,404	\$5,030,256,419	\$6,645,695,499	\$5,067,910,031	\$5,104,517,151	(\$1,541,178,348)	(23.19%)
PROPRIETARY FUNDS								
Internal Service Funds								
60000 County Insurance	\$21,792,725	\$21,102,648	\$22,539,885	\$22,539,885	\$23,406,222	\$23,406,222	\$866,337	3.84%
60010 Department of Vehicle Services	86,430,836	81,605,008	80,774,160	87,294,690	85,862,883	85,862,883	(1,431,807)	(1.64%)
60020 Document Services	6,478,178	5,488,677	6,092,037	6,450,444	6,092,037	6,092,037	(358,407)	(5.56%)
60030 Technology Infrastructure Services	30,946,458	29,965,061	34,114,566	36,003,988	31,258,312	31,258,312	(4,745,676)	(13.18%)
60040 Health Benefits	148,472,671	144,358,549	148,713,403	156,387,972	162,993,787	162,993,787	6,605,815	4.22%
S60000 Public School Insurance	23,016,743	13,642,344	16,577,166	26,090,402	23,457,087	23,457,087	(2,633,315)	(10.09%)
S62000 Public School Health and Flexible Benefits	291,721,814	301,421,945	366,325,831	366,803,033	388,590,275	388,590,275	21,787,242	5.94%
S63000 Public School Central Procurement	14,000,000	7,077,785	6,500,000	6,500,000	6,500,000	6,500,000	0	0.00%
Total Internal Service Funds	\$622,859,425	\$604,662,017	\$681,637,048	\$708,070,414	\$728,160,603	\$728,160,603	\$20,090,189	2.84%
Enterprise Funds								
69010 Sewer Operation and Maintenance	\$91,553,047	\$86,454,373	\$93,920,987	\$97,033,987	\$94,028,095	\$94,028,095	(\$3,005,892)	(3.10%)
69020 Sewer Bond Parity Debt Service	26,104,805	16,271,905	23,549,186	23,549,186	21,957,307	21,957,307	(1,591,879)	(6.76%)
69040 Sewer Bond Subordinate Debt Service	26,724,284	25,402,327	26,756,645	26,756,645	28,419,768	28,419,768	1,663,123	6.22%
69300 Sewer Construction Improvements	62,017,450	30,259,083	30,000,000	61,758,367	84,489,000	84,489,000	22,730,633	36.81%
69310 Sewer Bond Construction	171,364,116	54,056,177	0	117,307,939	0	0	(117,307,939)	(100.00%)
Total Enterprise Funds	\$377,763,702	\$212,443,865	\$174,226,818	\$326,406,124	\$228,894,170	\$228,894,170	(\$97,511,954)	(29.87%)
TOTAL PROPRIETARY FUNDS	\$1,000,623,127	\$817,105,882	\$855,863,866	\$1,034,476,538	\$957,054,773	\$957,054,773	(\$77,421,765)	(7.48%)
FIDUCIARY FUNDS								
Agency Funds								
70000 Route 28 Taxing District	\$9,800,864	\$9,056,771	\$10,578,633	\$10,604,259	\$10,707,629	\$10,707,629	\$103,370	0.97%
70040 Mosaic District Community Development Authority	0	0	1,492,499	1,499,473	2,234,996	2,214,585	715,112	47.69%
Total Agency Funds	\$9,800,864	\$9,056,771	\$12,071,132	\$12,103,732	\$12,942,625	\$12,922,214	\$818,482	6.76%
Trust Funds								
73000 Employees' Retirement Trust	\$228,845,147	\$222,043,918	\$248,800,074	\$248,800,074	\$272,554,840	\$272,554,840	\$23,754,766	9.55%
73010 Uniformed Employees Retirement Trust	80,654,662	73,711,485	90,433,096	90,433,096	93,244,483	93,244,483	2,811,387	3.11%
73020 Police Retirement Trust	62,721,109	55,740,587	65,909,160	65,909,160	69,717,613	69,717,613	3,808,453	5.78%
73030 OPEB Trust	16,544,085	17,192,995	7,627,316	17,932,316	8,418,275	8,418,275	(9,514,041)	(53.06%)
S71000 Educational Employees' Retirement	180,274,611	172,870,029	190,645,039	186,061,616	195,644,581	195,644,581	9,582,965	5.15%
S71100 Public School OPEB Trust	33,804,500	32,493,002	37,335,500	37,335,500	37,335,500	37,335,500	0	0.00%
Total Trust Funds	\$602,844,114	\$574,052,016	\$640,750,185	\$646,471,762	\$676,915,292	\$676,915,292	\$30,443,530	4.71%
TOTAL FIDUCIARY FUNDS	\$612,644,978	\$583,108,787	\$652,821,317	\$658,575,494	\$689,857,917	\$689,837,506	\$31,262,012	4.75%
TOTAL APPROPRIATED FUNDS	\$7,923,622,608	\$6,186,777,073	\$6,538,941,602	\$8,338,747,531	\$6,714,822,721	\$6,751,409,430	(\$1,587,338,101)	(19.04%)
Less: Internal Service Funds ⁴	(\$622,859,425)	(\$604,662,017)	(\$681,637,048)	(\$708,070,414)	(\$728,160,603)	(\$728,160,603)	(\$20,090,189)	2.84%
NET EXPENDITURES	\$7,300,763,183	\$5,582,115,056	\$5,857,304,554	\$7,630,677,117	\$5,986,662,118	\$6,023,248,827	(\$1,607,428,290)	(21.07%)

**FY 2014 ADOPTED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS**

Fund	FY 2012 Estimate	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan ¹	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
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¹ The *FY 2013 Revised Budget Plan* reflects the actions taken by the Board of Supervisors on April 23, 2013 on the *FY 2013 Third Quarter Review*. Subsequent out-of-cycle adjustments will be reflected in the *FY 2014 Adopted Budget Plan* volumes.

² Pending School Board approval, FY 2014 expenditures for Fund S10000, Public School Operating, are reduced to offset the discrepancy between the proposed Transfer Out from the General Fund and the Fairfax County School Board's Advertised Transfer In to Fund S10000. Final adjustments will be reflected at the *FY 2013 Carryover Review*.

³ Pending School Board approval, FY 2014 expenditures for Fund S50000, Public School Grants and Self-Supporting Programs, are reduced to offset the discrepancy between the proposed Transfer Out from Fund 40030, Cable Communications, to Fund S50000 as included in the *FY 2014 Adopted Budget Plan*, and the Transfer In from Fund 40030 reflected in the Fairfax County School Board's Advertised Budget. Final adjustments will be reflected at the *FY 2013 Carryover Review*.

⁴ Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

FY 2014 ADOPTED EXPENDITURES BY FUND SUMMARY OF NON-APPROPRIATED FUNDS

Fund	FY 2012 Actual	FY 2013 Adopted Budget Plan	FY 2013 Revised Budget Plan ¹	FY 2014 Advertised Budget Plan	FY 2014 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES							
Special Revenue Funds							
83000 Alcohol Safety Action Program	\$1,650,148	\$1,842,404	\$1,915,000	\$1,859,454	\$1,859,454	(\$55,546)	(2.90%)
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)							
Agency Funds							
10031 Northern Virginia Regional Identification System	\$7,975	\$34,599	\$52,984	\$18,799	\$18,799	(\$34,185)	(64.52%)
HOUSING AND COMMUNITY DEVELOPMENT							
Other Housing Funds							
81000 FCRHA General Operating	\$2,820,425	\$3,136,947	\$3,148,970	\$3,021,539	\$3,021,539	(\$127,431)	(4.05%)
81020 Non-County Appropriated Rehabilitation Loan	0	1,000	1,000	1,000	1,000	0	0.00%
81030 FCRHA Revolving Development	43,487	0	912,045	0	0	(912,045)	(100.00%)
81050 FCRHA Private Financing	695,231	404,733	2,674,983	236,120	236,120	(2,438,863)	(91.17%)
81060 FCRHA Internal Service	2,954,968	3,153,965	3,391,664	3,086,392	3,086,392	(305,272)	(9.00%)
81100 Fairfax County Rental Program	5,039,990	4,918,325	4,645,898	4,902,519	4,902,519	256,621	5.52%
81200 Housing Partnerships	1,690,841	1,753,865	2,063,813	1,779,678	1,779,678	(284,135)	(13.77%)
81500 Housing Grants	229,834	0	797,849	0	0	(797,849)	(100.00%)
Total Other Housing Funds	\$13,474,776	\$13,368,835	\$17,636,222	\$13,027,248	\$13,027,248	(\$4,608,974)	(26.13%)
Annual Contribution Contract							
81510 Housing Choice Voucher Program	\$51,775,620	\$50,924,700	\$54,796,865	\$54,952,190	\$54,952,190	\$155,325	0.28%
81520 Public Housing Projects Under Management	9,794,307	9,799,772	10,195,075	10,520,150	10,520,150	325,075	3.19%
81530 Public Housing Projects Under Modernization	1,094,436	0	2,899,365	0	0	(2,899,365)	(100.00%)
Total Annual Contribution Contract	\$62,664,363	\$60,724,472	\$67,891,305	\$65,472,340	\$65,472,340	(\$2,418,965)	(3.56%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	\$76,139,139	\$74,093,307	\$85,527,527	\$78,499,588	\$78,499,588	(\$7,027,939)	(8.22%)
FAIRFAX COUNTY PARK AUTHORITY							
Special Revenue Funds							
80000 Park Revenue	\$39,365,977	\$41,428,593	\$41,428,593	\$42,438,497	\$42,438,497	\$1,009,904	2.44%
Capital Projects Funds							
80300 Park Capital Improvement	\$2,722,042	\$0	\$21,691,584	\$0	\$0	(\$21,691,584)	(100.00%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	\$42,088,019	\$41,428,593	\$63,120,177	\$42,438,497	\$42,438,497	(\$20,681,680)	(32.77%)
TOTAL NON-APPROPRIATED FUNDS	\$119,885,281	\$117,398,903	\$150,615,688	\$122,816,338	\$122,816,338	(\$27,799,350)	(18.46%)

¹The FY 2013 Revised Budget Plan reflects the actions taken by the Board of Supervisors on April 23, 2013 on the FY 2013 Third Quarter Review. Subsequent out-of-cycle adjustments will be reflected in the FY 2014 Adopted Budget Plan volumes.